SAN JOAQUIN COUNTY

and the cities of Escalon, Lathrop, Manteca, Ripon and Tracy



2021-2022 Consolidated Annual Performance and Evaluation Report (CAPER)

FOR THE U.S. HOUSING AND URBAN DEVELOPMENT (HUD)
GRANT PROGRAMS
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)
EMERGENCY SOLUTIONS GRANT (ESG)
HOME INVESTMENT PARTNERSHIP (HOME)

SAN JOAQUIN COUNTY NEIGHBORHOOD PRESERVATION DIVISION 16988 S. HARLAN RD. LATHROP, CA 95330

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

San Joaquin County completed the second year (program year 2021) of the five-year period for the San Joaquin County Consolidated Plan in June 2022. The outcomes are a result of the ability of the County's existing provider network (grantees and subrecipients) to implement projects and programs to produce results contingent on the amount of Federal, State, County and private dollars available during the first year of the most recently submitted Consolidated Plan. The projects, programs and services selected for funding during the program year 2021 met a majority of goals and objectives identified in the County's Consolidated Plan, as well as helped move forward the County's commitment to meeting the following priorities:

- To provide adequate housing by preserving the affordable housing stock, increasing the availability of affordable housing, reducing discriminatory barriers, increasing the supply of supportive housing for those with special needs, and transitioning homeless persons and families into housing;
- To provide a suitable living environment through safer, more livable neighborhoods, greater integration of lower-income residents throughout San Joaquin County communities, increased housing opportunities, and reinvestment in deteriorating neighborhoods;
- To expand economic opportunities through more jobs paying self-sufficiency wages, homeownership opportunities, development activities that promote long-term community viability, and the empowerment of lower-income persons to achieve self-sufficiency.

Some of the specific highlights of the program year included the following:

- Approximately \$3.7 Million was expended in Community Development Block Grant Program (CDBG) Entitlement and Program Income monies for PY 21/22
- \$1,243,198 was expended in HOME Investment Partnership Program (HOME) Entitlement and Program Income monies for PY 21/22
- \$234,205 expended from the Emergency Solutions Grant (ESG) for homeless programs and services.
- This year represents the County's 5th straight year of meeting its HUD timeliness test which is ran in early May each year. The County

- made significant changes to their program after missing two years in a row, and those changes have shown to be quite successful in ensuring timeliness is met each year.
- This year marked the 5th full year of implementing the housing rehab program after many years of it being "on hold" due to understaffing. Two rehabilitation projects were completed in the fiscal year.
- Public Service dollars continue to be highly used and productive. Each year the County receives far more requests than what is available. These funds assisted far more persons than originally planned for and continue to be provided to better meet the needs of the community. \$484,937 was expended for public service activities during 21/22 PY which was 11.78% well below the 15% maximum.
- The County continued to commit and expend funds on public infrastructure and public facilities projects with over \$2.5 million being expended in 21/22 PY.
- Additionally, the County successfully expended \$2,225,750 in CARES (CDBG-CV) monies in 21/22 FY.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Table 1 - Accomplishments - Program Year & Strategic Plan to Date

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected - Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected - Program Year	Actual – Program Year	Percent Complete
Expand Affordable Housing Opportunities	Affordable Housing	CDBG: \$ / HOME: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	31	31		31	31	100%

			T		ı				I	
Expand		CDBG: \$		Household						
Affordable	Affordable	/ HOME:	Rental units	Housing	0	0		97	0	
Housing	Housing	\$	constructed	Unit						0.00%
Opportunities				Offic						
Expand		CDBG: \$		Household						
Affordable	Affordable	/ HOME:	Rental units	Housing	0	0		79	0	
Housing	Housing	\$	rehabilitated	Unit	U	0		/3	U	0.00%
Opportunities		٦		Offic						
Expand		CDBG: \$		Household						
Affordable	Affordable	•	Homeowner Housing		20	1		1	1	100%
Housing	Housing	/ HOME:	Added	Housing Unit	20	1	5.00%	1	1	100%
Opportunities		\$		Offic						
Expand		CDBG: \$		Household						
Affordable	Affordable		Homeowner Housing Rehabilitated		45			_	3	
Housing	Housing	/ HOME:		Housing Unit	45	3	6.67%	5		60.00%
Opportunities		\$								
Expand		CDBG: \$	Direct Financial							
Affordable	Affordable	•		Households	45			11	0	
Housing	Housing	/ HOME:	Assistance to	Assisted	45	0	0.00%	11	0	0.00%
Opportunities		\$	Homebuyers							
Expand		CDDC: ¢								
Affordable	Affordable	CDBG: \$	Homeless Person	Persons		24		24	24	4000/
Housing	Housing	/ HOME:	Overnight Shelter	Assisted	31	31		31	31	100%
Opportunities		\$								
Expand		CDDC: ¢	O cominh / For a market							
Affordable	Affordable	CDBG: \$	Overnight/Emergency	n. J.						
Housing	Housing	/ HOME:	Shelter/Transitional	Beds	0	0		0	0	
Opportunities		\$	Housing Beds added							

Expand Affordable Housing Opportunities	Affordable Housing	CDBG: \$ / HOME: \$	Housing for Homeless added	Household Housing Unit	49	0	0.00%			
Fair Housing	Non-Homeless Special Needs Fair Housing	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	1250	6194	495.52%	300	6194	2,064.67%
Homeless Prevention and Rapid Re- Housing	Homeless	CDBG: \$403365 / ESG: \$ / ESG- CV1/2: \$	Homeless Person Overnight Shelter	Persons Assisted	500	0	0.00%			
Homeless Prevention and Rapid Re- Housing	Homeless	CDBG: \$403365 / ESG: \$ / ESG- CV1/2: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	50	0	0.00%	30	0	0.00%
Infrastructure Improvements	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	27085	4250	15.69%	5417	4250	78.46%

Infrastructure Improvements	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	20	0	0.00%			
Planning and Administration	Planning and Administration	CDBG: \$ / HOME: \$	Other	Other	5	2	40%	1	1	100%
Public Facilities	Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$ / CDBG- CV: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	49660	305	0.61%	5021	305	6.07%
Public Facilities	Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$ / CDBG- CV: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	171	171	100%	171	171	100%
Public Facilities	Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$ / CDBG- CV: \$	Homeless Person Overnight Shelter	Persons Assisted	67	67	100%	67%	67	100%
Public Facilities	Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$ / CDBG- CV: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0		0	0	

Public Services	Non-Housing Community Development	CDBG: \$ / CDBG- CV: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	215000	173617	80.75%	32923	173617	527.34%
Public Services	Non-Housing Community Development	CDBG: \$ / CDBG- CV: \$	Homeless Person Overnight Shelter	Persons Assisted	0	0		0	0	
Public Services	Non-Housing Community Development	CDBG: \$ / CDBG- CV: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0		0	0	
Self-Sufficiency through Economic Development	Non-Housing Community Development	CDBG: \$	Businesses assisted	Businesses Assisted	20	0	0.00%			

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

San Joaquin County has a long tradition of innovative policies and actions designed to provide a healthy environment in the urban county which supports, develops, and maintains viable communities by providing decent and affordable housing, suitable living environments, and expanded economic opportunities for low- and moderate-income persons and special populations. The County continued to concentrate on improving neighborhoods and increasing accessibility for persons with disabilities, as well as supporting human service agencies that provide needed public service to lower-income and special needs residents countywide.

During FY 2021-22, San Joaquin County administered its federal grant funds in a manner consistent with the National Objectives of the Housing and Community Development Act of 1974, as amended. According to the PR-26 report which has been attached to this CAPER, 90% of CDBG funds were spent on activities that benefited low- and moderate-income persons - a significant accomplishment when compared to the statute

that requires this to be 70% overall. Income data from the 2011-2015 ACS was used to identify areas throughout the County where at least 51 percent of the population met the HUD established moderate income criteria. In order to maximize the benefit to low- and moderate-income persons, project activities have been and continue to be located predominately within these areas of the highest needs. Exceptions to projects being located in only low/mod areas are public services, as they provided a direct benefit to a limited clientele or presumed benefit clientele.

One area to note that fell short of our goal was affordable housing opportunities. These projects are moving forward but take significant time and almost always take longer than the 12 months that the CAPER reports on.

Each program, project or activity undertaken in the 2020 program year with funds available through CDBG, HOME and ESG met and addressed a specific priority or objective outlined in the five-year Consolidated Plan or Annual Plan. All funds expended were aimed at providing a direct benefit to low-income persons and/or households.

Additionally, the County was very successful in expended a majority of CDBG-CV funding during the second program year of receiving CARES funding. According to the PR-26, a total of \$2,225,750 was expended in CV funding, which now accounts for approximately 65% of the allocation being spent to date, thus we are well on our way to meeting the 80% requirement by the third program year. Highlights from this year included the following projects/programs that utilized CDBG-CV monies:

- Town Center Studios renovated hotel for serve as permanent housing for the homeless
- Meals on Wheels program increase food delivery for homebound seniors
- Subsistence payment program assisting low-income households with rental and utility payment assistance to prevent homelessness
- Emergency shelter facility construction and upgrades in the County

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted). 91.520(a)

	CDBG	HOME	ESG
White	85,833	10	0
Black or African American	32,314	3	0
Asian	34,794	0	0
American Indian or American Native	1,405	1	0
Native Hawaiian or Other Pacific Islander	12,517	0	0
Total	166,863	14	0
Hispanic	34,787	1	0
Not Hispanic	132,076	13	0

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

Each year, the County assesses the extent to which minority groups utilize and access the projects and program administered by the County and its sub-recipients. Under-representation is defined as any group that is not represented within a whole percentage point of that group's representation in the population as a whole. The evaluation is conducted for racial and ethnic minorities, persons with disabilities and female-head of households. According to the American Fact Finder Census Data, San Joaquin County continues to become more racially and ethnically diverse. The data shown in the table above does not raise any significant concerns when cross referenced with the Census data - which would qualify as an under representation. The County will continue to monitor the assisted beneficiaries to ensure no races or ethnicities are being specifically excluded with these funds. It should also be noted that this table does not include all racial categories that are reported in IDIS.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	3,278,507	3,718,528
HOME	public - federal	3,132,748	1,243,198.41
ESG	public - federal	235,522	234,205

Table 3 - Resources Made Available

Narrative

In 2021, an excess of \$3.2 million was made available for the CDBG program. The County is very pleased to report that over \$3.7 million was expended this past Program Year on CDBG projects /programs – far exceeding the entitlement allotment. 2021 marked the 5th straight year that the County was successful in meeting its 1.5 expenditure ratio requirement. The HOME program made available a very large amount of funds due to Program income, however, much of the money was allocated towards housing projects which are large scale and have not come to fruition yet, thus the reasoning for the lower expenditure amount. The total HOME expenditures were \$1,243,198. Lastly, ESG had another successful year with virtually the entire allocation being expended within the program year. In total, the County expended approximately \$4.8 million with CDBG, HOME and ESG funds.

Additionally, as previously stated in this report, the County expended a very large amount of CDBG-CV funds this program year with over \$2.2 million be drawn for programs/programs that have a COVID-19 nexus. The County has drawn roughly 65% of the CV funds and intends to draw the remaining amount in the upcoming year.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Urban County	100	100	Urban County

Table 4 – Identify the geographic distribution and location of investments

Narrative

The County of San Joaquin's funds were distributed within the urban county, which is defined as the unincorporated areas of the County as well as the following cities: Escalon, Lathrop, Manteca, Ripon and Tracy. For annual grant dollars, the County utilizes a formula based distribution system which divides the funds to each jurisdiction based on population, poverty and need factors.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

CDBG and HOME funds are distributed to the County to each jurisdiction within the County, using the same formula basis that HUD uses to allocate the funding to the County. Those jurisdictions participating in the urban county are as follows: Escalon, Ripon, Tracy, Lathrop and Manteca. Each urban county jurisdiction conducts a separate public participation process within their jurisdictions to determine what local community needs should be addressed with available resources within their communities.

Federal match requirements apply to the County's HOME funds. The HOME program requires that for every HOME dollar spent, the County must provide 25 percent match with non-federal dollars. Currently, the County still maintains an excess in match requirements from previous fiscal years of \$4.7 million. This excess match will allow us to fulfill the County's HOME match requirements for many years at the current level of HOME funding. The County did not use any public owned land or property to address the needs identified in the Plan.

Fiscal Year Summary – HOME Match						
1. Excess match from prior Federal fiscal year	4,700,318.84					
2. Match contributed during current Federal fiscal year	0.00					
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	4,700,318.84					
4. Match liability for current Federal fiscal year	129,832.59					
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	4,570,486.25					

Table 5 – Fiscal Year Summary - HOME Match Report

	Match Contribution for the Federal Fiscal Year											
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match				
None												

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the	Program Income – Enter the program amounts for the reporting period									
Balance on hand at beginning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$						
3,760,584.15	1,437,275.29	797,234.51	0	4,400,624.93						

Table 7 – Program Income

	Total	N	Minority Busin	ess Enterprises		White Non-
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non- Hispanic	Hispanic	Hispanic
Contracts						
Dollar						
Amount	0	0	0	0	0	(
Number	0	0	0	0	0	(
Sub-Contracts	S					
Number	0	0	0	0	0	(
Dollar						
Amount	0	0	0	0	0	(
	Total	Women Business Enterprises	Male			
Contracts						
Dollar						
Amount	0	0	0			
Number	0	0	0			
Sub-Contracts	S					
Number	0	0	0			
Dollar						
Amount	0	0	0			

Table 8 - Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted							
	Total		Minority Property Owners White Non-				
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non- Hispanic	Hispanic	Hispanic	
Number	0	0	0	0	0	0	
Dollar Amount	0	0	0	0	0	0	

Table 9 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition					
Parcels Acquired	0	0			
Businesses Displaced	0	0			
Nonprofit Organizations					
Displaced	0	0			
Households Temporarily					
Relocated, not Displaced	0	0			

Households	Total		Minority Property Enterprises				
Displaced		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non- Hispanic	Hispanic	Hispanic	
Number	0	0	0	0	0	0	
Cost	0	0	0	0	0	0	

Table 10 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be		
provided affordable housing units	49	0
Number of Non-Homeless households to be		
provided affordable housing units	16	3
Number of Special-Needs households to be		
provided affordable housing units	48	0
Total	113	0

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through		
Rental Assistance	0	0
Number of households supported through		
The Production of New Units	97	0
Number of households supported through		
Rehab of Existing Units	5	2
Number of households supported through		
Acquisition of Existing Units	11	1
Total	113	0

Table 12 - Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

As with every program year, the County does its best to estimate one-year goals that will be accomplished through various programs and projects. As shown in the table above, the County's affordable housing goals did not come to fruition this past program year. This year marked the fifth full year of the County's owner-occupied rehab program being offered. The County is pleased with its progress as it assisted 2 homeowners in addressing health/safety issues and code violations. Since "re-

introducing" the rehab program, the County has now assisted 22 low-income homeowners with correct health and safety issues over the past 5 years.

The County continued to use HOME monies to fund its GAP loan program in FY 21/22. Only 1 First Time Homebuyer loan was closed during this last year, while we had proposed a one year goal of 5 in our Annual Action Plan, so only half of what we had anticipated. This was most likely a result of the ongoing pandemic, extremely high home prices and rising interest rates. It should also be noted that the County utilizes additional HOME monies to fund their CHDO that actually purchases these units, rehabs them and then they then turn into homebuyer assistance loans. The County has operated this program since 1994, and this marks its 28th year of successfully assisting first time homebuyers in the County.

The shortfall in the tables above stems from "projects" that are in progress and have not been completed yet due to a variety of reasons. We do anticipate some of these projects being reported in the next program year; however, as of this date no accomplishments can be reported as they have not been completed. Victory Gardens project is 98% complete and occupancy will be occurring in the next few months thus will be reported next year. This project will provide 49 affordable housing units to homeless veterans. Unfortunately, the other large scale affordable housing project (Irwin Village) was cancelled.

Discuss how these outcomes will impact future annual action plans.

The County maintains committed to affordable housing opportunities and providing safe and decent housing for all its residents. The outcomes above show that the County can operate successful programs for both owner-occupied rehab and first-time homebuyers. Staff will continue to focus on improving the function of these programs as there seems to be a high need for these funds and moving money faster will be a goal for future action plans.

Additionally, the County recognizes that affordable projects take a significant amount of time and upfront planning, and it can be very difficult to see these projects come to fruition within 12 months. It is imperative that projects are vetted fully in the funding process to ensure timelines and estimates are correct and reliable.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	2	0
Low-income	0	0
Moderate-income	0	1
Total	2	1

Table 13 - Number of Households Served

Narrative Information

As shown in the above tables, a total of 2 housing rehabilitation projects were completed with CDBG funds in the last Program Year with others in process or in the queue. Both homeowners were extremely low-income and were in need of necessary Housing Quality Standards property improvements. This was the fifth full year for the housing rehab program in the last 9 years. The County has hired additional staff to assist with these projects and continues to gain capacity in moving these funds and projects forward. A waiting list is maintained for the program while projects are completed as the County is only able to assist one or two homeowners at a time.

1 GAP loan (First Time Homebuyer) was completed in this reporting period using HOME funds. The one homeowner that received assistance was in the moderate-income category. The client was required to take a HUD approved Homebuyer Course and provide a certification of completion. The GAP program is offered County-wide and will continue to be operated in the coming program year. As mentioned above, due to an extremely "tight" housing market and rising interest rates the program was not as utilized as years past.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c) Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The San Joaquin County Continuum of Care (CoC) is the lead agency of a collaborative effort that has resulted in the receipt of grant funds under HUD's Continuum of Care, which is a comprehensive approach to assist individuals and families move from homelessness to self-sufficiency. San Joaquin County Health Care Services is designated as the administrative entity for the administration of the CoC project grant funds. The CoC is designed to provide permanent supportive housing opportunities for homeless people with disabilities (primarily those who are seriously mentally ill), have chronic alcohol and drug problems, or have HIV/AIDS.

The CoC specifically helps homeless people live as independently as possible by facilitating the development of housing and related supportive services for people moving from homelessness to independent living. Services typically include mental health services, substance abuse treatment, health care, educational assistance, parenting classes, and employment training. There are currently eight CoC programs underway, which are being operated by Central Valley Low Income Housing and Lutheran Social Services.

The County conducts an annual count and survey of the sheltered homeless population. In addition, surveys of the unsheltered homeless population are conducted on a bi-annual basis. These surveys allow the County to reach as many of the homeless population to better understand their needs and if any improvements are being made to the overall baseline.

Addressing the emergency shelter and transitional housing needs of homeless persons

The County received \$235,522 from HUD for the 2021-22 ESG Program and distributed these funds to fourteen (14) homeless shelters and service providers. Agencies receiving ESG assistance are: Stockton Shelter for the Homeless, St. Mary's Interfaith Community Services, Women's Center Family and Youth Services, Ready to Work, Salvation Army- Stockton, Downtown Stockton Alliance, Uplift All Foundation and Gospel Center Rescue Mission, all in Stockton; Haven of Peace in French Camp; McHenry House and Tracy Community Connections Center in Tracy; Lodi House and Hope Harbor Archway Shelter in Lodi. Central Valley Low Income Housing Corporation (CVLIHC) uses funds for homeless rapid re-housing and homeless prevention. During the reporting period, \$234,205 ESG funding was expended. Funding was used to offset expenses for shelter operations, essential services, rapid re-housing, and homeless prevention services. All ESG funds have been matched with private funds that were received by the individual organizations through donations and fundraising activities.

Additionally, the County provided multiple non-profit and shelters with CDBG funding aimed at offsetting the operational costs of their shelters to ensure they remain open and beds are being supplied to those who need it the most. In the program year, these shelters with public service dollars expended over \$624,048 in funds aimed at public improvements and services to those needing emergency shelter (families, individuals, abused women, children, etc.).

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The County administers the ESG grants from HUD. A portion of the funds are used to provide rent assistance to homeless persons through programs operated by Central Valley Low Income Housing Corporation (CVLIHC) to prevent homelessness.

The CoC has been coordinating local discharge planning efforts with several agencies to ensure those who are discharged from a system of care are not released directly to the streets or emergency shelters. To date, discussions and plans are being made with several agencies, which include foster care, mental health, substance abuse, health care services and jails to implement a discharge policy.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Current programs are operated by Central Valley Low Income Housing Corporation (CVLIHC) and Lutheran Social Services. The CoC programs have been funded through HUD's Homeless Assistance Continuum of Care process. Through HUD's application process, the County has successfully secured annual funding since 1996.

The program requires that all rent assistance be matched with an equal amount of supportive services. Supportive services received by the program participants include case management, health care, mental health services, substance abuse services, HIV/AIDS services, education and job training. These programs are running concurrently and are at or near capacity.

During FY 2021-22, permanent supportive housing for persons with disabilities were provided to 359 persons per month through the CoC Program. A total of \$2,957,507 of rent assistance and

administration funds were spent during this reporting period.

During FY 2021-22, rapid rehousing programs provided permanent housing to 158 persons per month through the CoC Program. A total of \$1,184,076 of rent assistance, supportive services and administration funds were spent during this reporting period. Also, \$149,133 was spent on a CoC Planning grant to facilitate the CoC programs and projects.

The Continuum of Care has identified the following homeless and homeless prevention strategies:

- 1. Continue to develop strong working partnerships between existing networks of support service providers to maintain the percentage of homeless persons remaining in permanent supportive housing for at least six months.
- 2. Maintain and improve current employment support practices and services and developing continuing strategies to implement and build on elements identified in the 12-month plan.
- 3. Focus support service strategies on improving education and skill sets of program participants while still emphasizing the importance of immediate employment even if at entry level positions.
- 4. Use available Homeless Prevention and Rapid Rehousing funds to prevent households with children from becoming homeless and to identify households with children who need minimal assistance to obtain and maintain permanent housing.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

Actions taken to address the needs of public housing

Public Housing is a program that provides rental assistance to low-income residents of the San Joaquin area, available to those eligible households who qualify. The Housing Authority of San Joaquin County uses income limits developed by HUD to approve participants in their programs. HUD sets the lower income limits at 80% and very low-income limits at 50% of the median income for the County. The Housing Authority manages and maintains 1,670 units in a mixture of single-family and multi-family buildings, which are located throughout San Joaquin County. The County did not take any direct actions with CDBG, HOME or ESG funds towards public housing, but is always interested in the creation and maintenance of public housing to ensure all community residents are served.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

The County encourages its public housing residents to become involved in their communities and further their ability to participate in homeownership. Throughout the course of the program year, Homebuyer workshops at the Housing Authority and non-profit sites were offered on a variety of days and times, and open to all interested participants. Public housing units were notified of such classes to encourage a high level of participation. These workshops provide invaluable information on the buying process, financial planning, red flags to watch out for and more. Additionally, the County's Community Development staff conducts presentations for their GAP program throughout the course of the year.

Actions taken to provide assistance to troubled PHAs

No action taken. No troubled PHA's have been identified in the County.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

The County is committed to removing barriers that restrict the ability of affordable housing projects and programs to be implemented. No specific obstacles were identified in this Program Year, thus no action to be reported.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

One of the greatest challenges in meeting the underserved needs of low- and moderate-income persons is having limited financial resources. The Urban County will continue to use its CDBG, HOME, and ESG funding to support the development of affordable housing and public service agencies that address the special needs of the underserved. The County also proactively seeks additional resources to better meet the underserved needs. The County will be pursing grant dollars through the National Housing Trust Fund which will be principally used to expand affordable housing opportunities through new construction and acquisition/rehabilitation for the underserved.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

No obstacles have been identified to reduce lead-based paint hazards thus no new specific actions have been implemented. The County has designed its various housing programs to comply with 24 CFR Part 35. In addition, County housing rehabilitation programs allow for the abatement of lead-based paint as an eligible activity for assistance. A lead-based paint procedure has been created and added to the rehabilitation policies and procedures manual.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

NEARLY 20% of the County's residents live at or below the poverty line according to the American Fact Finder (US Census). Poverty impacts all aspects of an individual's life that are caused by a myriad of complex factors but primarily, it is a function of income, which is related to opportunity, education, job training, and employment. Therefore, the County's primary anti-poverty strategy is to create and foster employment and economic opportunities for low-income residents.

The Urban County will continue to support organizations that specialize in bringing jobs to the County and organizations that provide job training. In addition, the County's funding (through CDBG and ESG funds) of human service programs for basic needs, food distribution, and case management for homeless and those at risk of homelessness support the overall goal of reducing the number of families living in poverty.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The San Joaquin County Board of Supervisors has delegated the responsibility of preparing and implementing the County's Consolidated Plan to the Community Development Department, which has been administering HUD programs in San Joaquin County since 1985. In maintaining the objectives identified in the 2020-25 Consolidated Plan, the County continues to take further action to address the gaps that presently exist in their operations. They are as follows:

- Coordinate Decision Making: County staff is continuing to work with each City in the County to determine what needs are most needed for each area to ensure coordination and the same goals are being met across the board.
- Expansion of Outreach: County staff is attempting to market the available programs on a broader level to ensure not just the same organizations access the funds to assist with a wider net of beneficiaries.
- Improve timely implementation of projects: Staff has met with sub-recipients to better explain the expenditure requirements and encouraging applications for funds that have the best chance of actually completing a project or program within the program year.

Currently, we are working with HUD, the County Administrators Office (CAO) and the San Joaquin Continuum of Care to increase cooperation and collaboration among the County, all the cities, and the various non-profits to have a more robust and coordinated effort in helping the homeless population throughout the County and cities. As part of the reorganization, we have created a new position of Program Administrator - Homeless Initiatives through the CAO's Office to oversee and coordinate the homeless programs among the County, cities and non-profits.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

The Housing Authority of the County of San Joaquin (HACSJ), established by state legislation, plays a significant role in providing decent, safe, affordable housing and support services to lower-income households, elderly, and disabled persons of San Joaquin County since 1942. The Housing Authority manages, maintains, and improves public housing, provides supportive services, and offers opportunities for economic advancement to public housing residents.

The Housing Authority maintains programs to assist the low- to moderate income community with their housing costs. These Assisted Housing Programs consist of the Housing Choice Voucher Program (HCVP) and Public Housing Program. The Housing Authority's Section 8 Housing Choice Voucher Program provides assisted families an incentive for employment opportunities through its Family Self Sufficiency (FSS) Program. The FSS Program participants receive resources and are taught job skills that enable them to gain employment and become self-sufficient over a five-year period.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

As a recipient of CDBG and HOME funds from HUD, the County must certify and maintain their ability to affirmatively further fairness and equal opportunity in housing for individuals and groups protected by the federal Fair Housing Act of 1968 and its amendments. The County of San Joaquin is committed to Fair Housing and has updated their Impediments Analysis of their Plan. The County recently completed and adopted its new 2020-2025 Analysis of Impediments (AI) that will work in tandem with the news Consolidated Plan Cycle.

The AI identified twenty recommended action items for the 2020-2025 reporting period that address issues and opportunities related specifically to fair housing issues. The 2021/2022 AAP work to address a number of those actions which are listed below:

Action 2: The County has provided Code Enforcement with fair housing handouts and information to be handed out to the public by staff and code enforcement officers.

Action 3: Visionary Home Builders, a non-profit agency, provides credit counseling, homebuyer counseling and education and first-time homebuyers classes.

Action 6: The County and each participating jurisdiction supports SJFH in conducting fair housing workshops for residents, apartment owners, landlords and property managers. SJFH handouts are available at the County as well as the participating jurisdictions.

Action 8: The County and each participating jurisdiction complies with antidiscrimination requirements.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

The standards governing the monitoring of activities are those set forth in the various HUD monitoring guidebooks for each covered program (i.e. CDBG, HOME, ESG, HOPWA, and CoC Programs). In addition to reviewing program progress, effectiveness and overall management systems, basic monitoring is performed to ensure compliance with statutory and regulatory requirements for property management, subrecipient and third party contracting, financial management and audits, allowable costs based on cost principles, program income and program disbursements, records maintenance and activity status reporting. Monitoring reviews are also conducted to ensure compliance with federal labor standards, the reversion of assets, real property inventory and reporting, anti-discrimination and equal opportunity, affirmative action, conflict of interest, procurement methods and standards, environmental standards and others.

Monitoring visits assist in determining if the subrecipient is carrying out its program and activities within the timeline denoted in the subrecipient agreement. It also ensures that the required records are maintained to demonstrate compliance with applicable regulations. To ensure compliance with the various funding regulations and to manage effective CDBG, HOME, and ESG programs, administrative staff conduct monitoring reviews of each subrecipient every one to three years to ensure program compliance with HUD regulations.

The County completed risks assessments for the ESG Program and monitored the following agencies:

- City of Manteca
- Community Medical Centers
- Haven of Peace
- Mary Magdalen
- Stockton Shelter

The following agencies were monitored for HEAP (Homeless Emergency Aid Program):

- City of Lodi
- Community Medical Centers
- Delta Community College

The County completed risk assessments from January – March and monitored the following agencies:

- UNEED
- Tracy Interfaith Ministries

- McHenry House Shelter

Lastly, the County recognizes the significant amount of money that was and is being received under the CARES Act to combat the current pandemic and that additional monitoring's may be needed to account for these funds and ensure federal requirements are being met. The County intends to treat these subrecipients of CV monies the same way as entitlement dollars and will complete a risk analysis to determine which should be monitored. The monitoring's will continue to review programmatic and financial documents but will also include specific reviews that are related to CV funds, including: ensure funding has a nexus to the prevention, response or preparation of COVID-19 and reviewing financial information to ensure no duplication of benefits may have occurred.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

In accordance with the public notification requirements of the San Joaquin County Citizen Participation Plan, notice of the availability of the draft CAPER was published in the local newspaper of general circulation - "The Record". Performance reports are noticed in the local newspaper to give as much advance notification as possible for citizens to review and comment on the reports. The public notice appeared in The Record on September 12, 2022 and allowed for comments to be submitted until September 27, 2022. The draft plan was placed on the City's website for view. Comments were encouraged to be submitted via mail, telephone or email to garner the most public participation as possible.

In order to meet citizen participation requirements, the CAPER, Action Plan, Consolidated Plan, and other reporting items are circulated in both English and Spanish.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

The County's CDBG Program has gone through significant changes over the past Consolidated Plan and now to the current Plan of 2020-2025. After failing to meet expenditure requirements for 2 years in a row, the County implemented significant changes to the administration and objectives of the CDBG Program in order to meet those requirements. A few of the highlights included:

- Additional staff being hired
- Housing Rehab program re-opened
- Minimum/maximum application amounts
- Expenditure requirements for sub-recipients
- Higher level of readiness required for projects to be funded
- Program Income NOFA for shelter projects and public improvements
- Overall communication with sub-recipients and participating jurisdictions in the Urban County.

The County is proud to report that they have now met their expenditure ratio 6 years in a row, including \$3.7 million spent in CDBG funds in the last program year. The above changes that have now had a few years to take shape are starting to take hold and show positive results. The County will continue to monitor its program so that it is able to recognize early when changes may need to be made in order to meet program objectives.

The County does not have an existing Section 108 guaranteed loan program.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

N/A

CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

San Joaquin County currently has twelve (11) rental projects that require annual monitoring and compliance. The units are as follows:

- Housing Authority / 4 units
- Mountain View Townhomes, Tracy / 11 units
- Lodi Hotel / 11 units
- Stone Pine Meadows, Tracy / 4 units
- Union Court Apartments, Manteca / 3 units
- Almond Terrace Apartments, Manteca / 4 units
- Tracy Village Apartments, Tracy / 11 Units
- Valle Del Sol, Stockton / 9 units
- Church Street Triplex / 3 units
- Casa de Oasis / 37 NSP Units
- Sienna Terrace / 42 NSP Units

All units listed above were monitored by the County in 2020/2021 Program Year. The monitoring consists of an Annual Monitoring Report questionnaire and Project Compliance Report, which asks about project financial condition and compliance with other federal HOME requirements, a copy of the project's utility allowance schedule (form HUD-52667); a copy of the long-term monitoring Summary Letter and Clearance Letter to the project's owner/manager, a copy of Physical Conditions report, and a copy of the project's Annual Affirmative Marketing Analysis Report. All monitoring files are maintained by the County and available during a monitoring should they be requested. Overall, the monitoring visits went well with minimal "findings" being issues. The County has continued contracting with a

consultant to assist County staff in file reviews and on-site monitoring's for these units, as they had not been occurring in the most recent years due to staff reduction.

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

The County requires all agencies receiving HOME funds for projects with five or more HOME-assisted units, to have plans to affirmatively market housing to eligible populations. The affirmative marketing plan must include information on: 1) how the sponsor will inform the public and potential residents about fair housing laws; 2) how the sponsor will affirmatively market the units and inform persons who might not normally apply for housing through special outreach; 3) how the sponsor will document affirmative marketing efforts and evaluate their success. Housing projects must display the Equal Housing Opportunity information and logo in an area that is accessible to eligible households. In total, there are 15-assisted rental projects to date that have or will have marketing plans. The marketing plans are based on affirmative marketing and involve outreach efforts to the Housing authority and local ethnic organizations. News articles are run in local newspapers, ads are included in monthly and weekly periodicals, all designed to reach non-mainstream families and ethnic groups. Ads in Spanish and Southeastern Asian languages are designed to attract interested minority families.

For smaller homeownership project involving less than four units per project, San Joaquin County is generally not involved in funding construction prior to down payment assistance. On this type of project, as well as outreach efforts for housing rehabilitation clients, affirmative marketing is accomplished by placing ads in local newspapers, both in Spanish and English, to locate prospective buyers.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

Down payment assistance and rehabilitation loan payments and payoffs, construction loan payoffs, as well as payments from a joint project with the Housing Authority of the County of San Joaquin, contribute to the flow of HOME program income funding. As required by HOME program regulations, program income is utilized for the next available project in the same budgeting category in which it is earned and is expensed before additional funds are drawn from the HOME line of credit.

The County received and receipted \$1,437,275.29 in HOME Program Income and successfully expended \$797,234.51 of this Program Income. The entirety of this Program Income was used to benefit eligible low-income beneficiaries. These funds were used to rehabilitate existing dilapidated homes and sell them to low income buyers through the County's GAP program, who would not otherwise be able to afford their first home. In addition, a large amount of this PI was used on the Victory Gardens affordable housing project which will provide permanent housing to 49 homeless veterans.

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)

Specific activities to foster and maintain affordable housing undertaken in the current program year included:

- GAP Loans for Homebuyers
- Funds provided to nonprofit CHDO to acquire dilapidated homes for rehabilitation and re-sale.

CR-58 - Section 3

Identify the number of individuals assisted and the types of assistance provided

Total Labor Hours	CDBG	HOME	ESG	HOPWA	HTF
Total Number of Activities	1	0	0	0	0
Total Labor Hours	24,716				
Total Section 3 Worker Hours	7,500				
Total Targeted Section 3 Worker Hours	0				

Table 14 – Total Labor Hours

Table 14 – Total Labor I Qualitative Efforts - Number of Activities by Program	CDBG	HOME	ESG	HOPWA	HTF
Outreach efforts to generate job applicants who are Public Housing	CDDG	TIOIVIL	<u> </u>	HOI WA	
Targeted Workers					
Outreach efforts to generate job applicants who are Other Funding Targeted Workers.					
Direct, on-the job training (including apprenticeships).					
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.					
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).					
Outreach efforts to identify and secure bids from Section 3 business concerns.					
Technical assistance to help Section 3 business concerns understand and bid on contracts.					
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.					
Provided or connected residents with assistance in seeking employment including: drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services.					
Held one or more job fairs.					
Provided or connected residents with supportive services that can provide direct services or referrals.					
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.					
Assisted residents with finding child care.					
Assisted residents to apply for, or attend community college or a four year educational institution.					
Assisted residents to apply for, or attend vocational/technical training.					
Assisted residents to obtain financial literacy training and/or coaching.					
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.					
Provided or connected residents with training on computer use or online technologies.					
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.					
Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.					
Other.	1				

Table 15 – Qualitative Efforts - Number of Activities by Program

Narrative

The above table documents the Section 3 efforts for the Activity IDIS #2750 – South Stockton Sidewalk Improvement Project. The County is pleased to report that this project met the new Section 3 hourly benchmark. No other projects were completed during this program year that triggered Section 3 compliance. The County understands the importance of this federal requirement and will continue to comply moving forward to the best of their ability.

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in e-snaps

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name SAN JOAQUIN COUNTY

Organizational DUNS Number 112235184

UEI

EIN/TIN Number 946000531

Identify the Field Office SAN FRANCISCO

Identify CoC(s) in which the recipient or

subrecipient(s) will provide ESG

assistance

ESG Contact Name

Prefix Ms.

First Name Christine

Middle Name

Last Name Becerra

Suffix

Title Management Analyst III

ESG Contact Address

Street Address 1 16988 S. Harlan Road

Street Address 2

City Lathrop
State CA
ZIP Code -

Phone Number 2094683157

Extension

Fax Number 2094689575

Email Address cbecerra@sjchcs.org

2. Reporting Period—All Recipients Complete

Program Year Start Date07/01/2021Program Year End Date06/30/2022

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name

City

State

Zip Code

DUNS Number

UEI

Is subrecipient a victim services provider

Subrecipient Organization Type

ESG Subgrant or Contract Award Amount

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 16 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 17 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in	Total
Households	
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 18 - Shelter Information

4d. Street Outreach

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 19 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 20 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	
Female	
Transgender	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 21 – Gender Information

6. Age—Complete for All Activities

	Total
Under 18	
18-24	
25 and over	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 22 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households

Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans				
Victims of Domestic Violence				
Elderly				
HIV/AIDS				
Chronically Homeless				
Persons with Disabili	ities:			
Severely Mentally III				
Chronic Substance Abuse				
Other Disability				
Total (unduplicated if possible)				

Table 23 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

Number of New Units – Rehabbed	
Number of New Units – Conversion	
Total Number of bed - nights available	
Total Number of bed - nights provided	
Capacity Utilization	

Table 24 - Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Expenditures for Rental Assistance			
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance			
Expenditures for Housing Relocation & Stabilization Services - Services			
Expenditures for Homeless Prevention under Emergency Shelter Grants Program			
Subtotal Homelessness Prevention			

Table 25 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Expenditures for Rental Assistance			
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance			
Expenditures for Housing Relocation & Stabilization Services - Services			
Expenditures for Homeless Assistance under Emergency Shelter Grants Program			
Subtotal Rapid Re-Housing			

Table 26 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021	
Essential Services				
Operations				
Renovation				
Major Rehab				
Conversion				
Subtotal				

Table 27 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2019 2020 2021		
Street Outreach			
HMIS			
Administration			

Table 28 - Other Grant Expenditures

11e. Total ESG Grant Funds

Total ESG Funds Expended	2019	2020	2021

Table 29 - Total ESG Funds Expended

11f. Match Source

	2019	2020	2021
Other Non-ESG HUD Funds			
Other Federal Funds			
State Government			
Local Government			
Private Funds			
Other			
Fees			
Program Income			
Total Match Amount			

Table 30 - Other Funds Expended on Eligible ESG Activities

11g. Total

Total Amount of Funds Expended on ESG	2019	2020	2021
Activities			

Table 31 - Total Amount of Funds Expended on ESG Activities