

A low-angle photograph of a modern, multi-story office building with a glass and steel facade. The building is the County of San Joaquin Administration Center. The top of the building features a dark blue horizontal band with the text "COUNTY of SAN JOAQUIN" in white. The "of" is in a smaller font, and there is a small yellow leaf logo between "SAN" and "JOAQUIN". The building is set against a clear blue sky. In the foreground, there are some trees and a street lamp.

COUNTY of SAN JOAQUIN

2022-2023

PROPOSED BUDGET

Office of the County Administrator

JUNE 7, 2022

SAN JOAQUIN COUNTY BOARD OF SUPERVISORS

2022-2023



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PROPOSED BUDGET

County Administrator



June 7, 2022

Board of Supervisors
County Administration Building
Stockton, CA 95202

Fiscal Year 2022-2023 Proposed Budget

Dear Board Members:

Introduction

“Nothing great was ever achieved without enthusiasm.”

- Ralph Waldo Emerson

As noted in my budget message from last year, 2021-2022 was certainly the volatile year we all anticipated. A fourth Omicron-driven COVID wave hit in the new calendar year with cases spiking beyond anything previously experienced. Fortunately, the variant was less severe, we were better prepared, and the economic consequences were mild. This wave receded as quickly as it arrived, and we are looking forward to (hopefully) living in a post-COVID world in the upcoming fiscal year.

In spite of the COVID challenges, our organization enthusiastically embraced other challenges and goals, and achieved numerous significant accomplishments. These included:

- Restructuring of the Registrar of Voters Office to ensure better quality voter information, election timeliness, and results.
- Providing \$22 million in housing and homeless shelter funding for the Cities, County and non-profits.
- Negotiating and executing ground leases with Catellus Development Corporation, setting in motion the construction of major infrastructure and an initial 2.6 million square feet at Airpark 599.
- Purchasing the former InShape building for County Law and Justice offices.
- Entering into a partnership with Dignity Health to provide management services at the San Joaquin General Hospital.
- Contracting with all 100% of the county’s labor unions for the first time in over a decade.
- Committing all of the \$74 million first allocation of American Rescue Plan Act funds received.

It is also important to note that during this time the County’s management team convened numerous times to engage in formalized leadership training, economic recovery planning, and strategic goal development for the coming years. This cohesive team has embraced initiatives that will commence in 2022-2023, many extending into subsequent budget years.

“Economic growth doesn’t mean anything if it leaves people out.”

- Jack Kemp

American Rescue Plan Act (ARPA)

As noted earlier, the County’s first allocation of \$74 million has been fully committed, and the remaining \$74 million was received in May 2022. It continues to be our objective to responsibly, equitably, and effectively deploy those funds. To that goal, we hired Beacon Economics, a renowned economics consultant, to develop an economic recovery plan consistent with Federal Treasury guidelines that was custom-tailored to our County. This plan also validated our use of the initial \$74 million already received.

We used the findings of the recovery plan and blended it with the results of a professional Countywide constituent survey, incorporated Board feedback, and met with County business groups to garner the most broad spectrum of ideas possible. This information will be the source of a strategic plan for the use of this second ARPA funding allocation, and is planned for completion in September 2022.

Unfunded Pension Liability

The County’s estimated portion of the San Joaquin County Employees’ Retirement Association (SJCERA) unfunded liability as of January 1, 2021 is \$1.6 billion, with a funded ratio of 67.0%. This single fiscal item is the largest drag on the County’s financial well-being. This issue has been with us for decades, and was exacerbated by the Great Recession over a decade ago.

The County now has the opportunity to prefund its pension obligations while still maintaining discretion and control over the prefunded assets. Pension trust prefunding assets and their related returns can be transferred to the retirement system at the County’s direction, potentially reducing/eliminating large fluctuations in employer contribution amounts (i.e., pension rate stabilization). Before the concept of prefunding, the only way to reduce retirement system unfunded liabilities was to send additional contributions in excess of annual required employer contributions.

In May 2022, the Board approved the establishment of a 115 Trust – Pension Rate Stabilization Program and the transfer of \$51 million into the Trust from the Unfunded Pension Liability Reserve.

“There are two fatal errors that keep great projects from coming to life:

- 1) Not finishing***
- 2) Not starting.”***

- Buddha Gautama.

Former InShape Building Purchase and Renovations

On November 16, 2021, the Board of Supervisors approved the County’s purchase of the former InShape building located at 6 S. El Dorado Street and related parking structure. The Property consists of two parcels of land totaling 65,023 square feet or 1.5 acres. Situated on the two parcels is one building of 87,197 useable square feet, along with a parking garage with 170 parking stalls. The purchase price (including closing costs) of the Property was \$10,803,963. Initial research with an outside contractor estimates the tenant improvement costs to be approximately \$14.0 million and additional ancillary costs of \$5.0 million for repairs and maintenance. The County estimates the total facility cost to be approximately \$29.8 million.

The planned purpose of this building is to serve as office space for the Law and Justice Center staff, specifically, the District Attorney’s Office. This acquisition replaced the need to construct a new facility on the site of the old County Courthouse building, which was scheduled to cost \$77 million and take at least three years to construct. The result of this transaction is a potential savings to the County of \$47 million and approximately half the time to get to occupancy. The architectural and engineering for the tenant improvements have begun and renovations will likely not be completed until 2023-2024.

Accelerated Capital Projects Plan

During the past decade, the County has deferred constructing or acquiring office space for its employees in an effort to conserve funds following the Great Recession. Consequently, over \$250 million in construction projects will be necessary during the next ten years.

To address this, and in an attempt to take advantage of a favorable interest rate environment that is quickly evaporating, the County obtained Board approval to pursue a plan to reimburse certain capital expenditures from bond proceeds. This reimbursement plan will allow the County to repay itself for all costs related to the former InShape property mentioned earlier and provide an additional \$70 million in funds to accelerate the construction of multiple facilities for the Sheriff's Office and an Emergency Medical Services Warehouse. This plan is authorized and available to the County until December 2024.

“A good leader inspires people to have confidence in the leader, a great leader inspires people to have confidence in themselves.”

- Eleanor Roosevelt

Management Services Agreement (MSA) for the San Joaquin General Hospital (SJGH)

On February 9, 2021, our Board received and accepted a report from the San Joaquin County Health Care Services Project Review Ad Hoc committee that it is in the best interest of the County to move forward with negotiations to pursue a formal partnership agreement with the CommonSpirit/Dignity Health System. In accordance with that directive, SJGH and Dignity have agreed upon terms of an MSA which the Board approved May 3, 2022 and begins July 1, 2022.

The County's expressed goals for such a partnership include the ability to continue to provide essential, high-quality services to San Joaquin County residents efficiently, while protecting County taxpayers from the future risk of uncertain or open-ended subsidies for its health system. We believe strong synergies exist with Dignity Health regarding improvements in patient quality of care, pricing of supplies and services, and billing and revenue-related functions.

The initial term of this partnership is eighteen months. If successful, we have the option to extend the partnership for up to ten years, and may have an opportunity to enter into a Phase 2 agreement. I look forward to working with Dignity on this opportunity and am optimistic about the future of our relationship.

Continuing Leadership Development

Our County is a complex, diverse, large combination of 26 departments and divisions led by 26 department heads and division directors. Because of the divergent structure of our County, the leadership of each unit is autonomous and independent. This requires a conscious effort for these leaders to act in coordination, with consistent purpose, in a collegial environment.

To foster an effective, collaborative leadership team, for the first time in November 2021 the County held a 2-day on-site leadership training provided by FranklinCovey to enhance and standardize methods throughout our organization. This training kicked off a year-long online supplement to the program and was rolled-out to all departments and divisions.

Building on this new collaborative approach, these leaders meet routinely to provide coordinated strategic goals and objectives, metrics for their achievements, and share best practices. This approach will lever and enhance our collective skills and qualities to benefit our organization like never before as we move forward. This is indeed very exciting for our County and I look forward to seeing the beneficial impact in the years to come.

2022-2023 Proposed Budget

The County Administrator's Office (CAO) is pleased to submit the 2022-2023 Proposed Budget, which is structurally balanced and provides resources for the Board's top priorities. This balanced budget fully funds current departmental staffing levels and, where appropriate, augments staffing to address critical operational needs, especially where there is offsetting revenue and enhanced operational efficiency.

The 2022-2023 Proposed Budget totals \$2.17 billion and reflects a decrease of \$97.1 million when compared to the 2021-2022 adjusted budget. While the 2022-2023 Proposed Budget is structurally-balanced, it is essential the County continue its focus on fiscal sustainability and maximize all available resources to lessen the burden on the General Fund. To this end, the County will:

- Negotiate only affordable and sustainable labor agreements;
- Assess the County's retirement rates and funding ratio in the event there is a significant increase in the retirement rates or reduction in the funding ratio;
- Advocate for the County's retention of its allotted share of property tax revenues;
- Use an objective analytical approval to determine if it can afford to assume new debt;
- Improve the revenue cycle and reduce operational costs of San Joaquin General Hospital;
- Only fill those positions that are necessary in anticipation of revenue shortfalls from the State and Federal governments; and
- Adhere to the County's No-Backfill Policy when reductions occur.

These practices will provide the foundation necessary for sustaining a structurally-balanced budget, now and in the future.

The 2022-2023 Proposed Budget has been carefully designed to serve the public interest, while at the same time remain fiscally sound. Many hours of hard work and collaboration were spent by the County's dedicated employees and executives to develop this spending plan. It is their talent, creative thinking, understanding, and commitment to public service that help make San Joaquin County such a thriving community.

Proposed Budget Assumptions – In the initial development of the Proposed Budget, the year-end available fund balance projections were developed utilizing midyear and third-quarter projections. The June 30, 2022 year-end fund balance is estimated at approximately \$124.2 million. While these funds can assist balancing the budget, it is not an ongoing revenue stream and should not be relied upon to fund ongoing costs. The Proposed Budget does not utilize these one-time funds to provide funding for ongoing costs in a structurally-balanced budget.

Utilizing the June 30, 2022 year-end fund balance and other available resources, the Proposed Budget transfers \$45.0 million to the Capital Outlay Fund as unprogrammed funds to be used for various capital projects and \$45.0 million to the Unfunded Pension Liability Reserve. In addition, the Proposed Budget fully funds the 5% contribution toward the unfunded retirement liability at a Net County Cost of \$9.2 million. Thus, the remainder of ongoing revenue streams are used to fund ongoing operational costs.

Labor – Employee salary and benefit costs comprise approximately 49.2% of County's Proposed Budget. The County has current labor agreements with 100% of the County labor force, however, 88.5% of the MOUs will expire by the end of the 2022-2023 fiscal year. The potential costs resulting from these negotiations are unknown, therefore, are not included in the Proposed Budget.

Retirement – In 2015-2016, the Board adopted a policy to contribute up to 5% additional funding toward the County's unfunded retirement liability. Through December 31, 2021, the total value of this 5% contribution is approximately \$171.1 million.

The 2022-2023 Proposed Budget includes \$26.8 million for contributions toward the unfunded retirement liability with a Net County Cost of \$9.2 million. The projected fund balance of the Unfunded Pension Liability Reserve at the

end of 2021-2022 is \$7.2 million after a transfer of \$51.0 million to the Public Agencies Retirement Services (PARS) 115 Trust. The recommended budget adds an additional \$45.0 million to the Reserve, representing nearly five years of Net County Cost contributions.

Health Insurance – The County offers self-insured and fully-insured health plan options, including Health Maintenance Organization (HMO) plans and High Deductible Health Plan (HDHP) options for Kaiser and Sutter Health Plus for nearly all of its employees. The rate increase for 2022-2023 is 3.9% for the self-insured plans and 4.6% for Sutter Health Plus plans. The rates for Kaiser health plans are decreasing by 0.3%. Enrollment in the self-insured plans has been steadily decreasing due to the expansion of fully-insured plan options and the higher rate structure of the self-insured plans; enrollment in self-insured plans represents 19.4% of the workforce, compared to fully-insured plans at 80.6%. As the fully-insured plans continue to be more cost-competitive than the self-insured plans, revenue is expected to decline in the self-insurance programs. The County will continue to use a combination of cost containment measures, vendor contract analysis, industry experts, and reserves to ensure adequately-funded, quality self-insured programs.

Financial Overview

Appropriations in the 2022-2023 Proposed Budget total \$2.17 billion. This represents a decrease of \$97.1 million from the 2021-2022 adjusted budget. Property tax revenue, the major source of General Purpose Revenue in San Joaquin County, is expected to grow by 6.0%, following actual increases of 6.73% and 7.39% in 2021-2022 and 2020-2021, respectively.

The Proposed Budget provides for increases in salary and benefits stipulated in the existing labor agreements. In addition, the budget includes significant State and Federal revenues for law and justice activities, transportation projects, and health and human services programs. Overall, departmental revenues including State and Federal funding, charges for services, a one-time General Fund contribution, and non-General Fund available year-end fund balances, provide 83.0%, or \$1.8 billion of the budget. The remaining \$368.5 million is funded by General Purpose Revenue.

All Funds

The 2022-2023 Proposed County Budget totals \$2,169,165,884, which is a decrease of \$97,077,123 or 4.3% from the 2021-2022 adjusted budget. This includes the General Fund, Special Revenue Funds, Capital Project Funds, and four Enterprise operations. The Appropriations and Sources of Funding are summarized below:

All Funds	2021-2022 Adjusted	2022-2023 Recommended	Increase/ (Decrease)
Appropriations			
Departmental Appropriations	\$2,263,388,627	\$2,164,165,884	(\$99,222,743)
Appropriation for Contingencies	2,854,380	5,000,000	2,145,620
Total Appropriations	\$2,266,243,007	\$2,169,165,884	(\$97,077,123)
Sources of Funding			
Departmental Revenues	\$1,750,635,981	\$1,790,069,132	\$39,433,151
General Purpose Revenues	341,402,575	368,479,065	27,076,490
Fund Balance			
General Fund	158,339,478	35,810,531	(122,528,947)
All Other Funds	15,864,973	(25,192,844)	(41,057,817)
Total Sources of Funding	\$2,266,243,007	\$2,169,165,884	(\$97,077,123)

General Fund

The 2022-2023 Proposed General Fund Budget totals \$1,135,320,700, which includes an allocation of \$5.0 million for the Contingency Provision budget. The General Funds represent approximately 52.3% of the overall County budget and the Appropriations and Sources of Funding are as follows:

General Funds	2021-2022 Adjusted	2022-2023 Recommended	Increase/ (Decrease)
Appropriations			
Departmental Appropriations	\$1,231,334,953	\$1,130,320,700	(\$101,014,253)
Appropriation for Contingencies	2,854,380	5,000,000	2,145,620
Total Appropriations	\$1,234,189,333	\$1,135,320,700	(\$98,868,633)
Departmental Revenues	734,447,280	731,031,104	(3,416,176)
Net County Cost	\$499,742,053	\$404,289,596	(\$95,452,457)
Sources of Funding			
General Purpose Revenues	\$341,402,575	\$368,479,065	\$27,076,490
Fund Balance			
General Fund	158,339,478	35,810,531	(122,528,947)
Total Sources of Funding	\$499,742,053	\$404,289,596	(\$95,452,457)

Financial Analysis

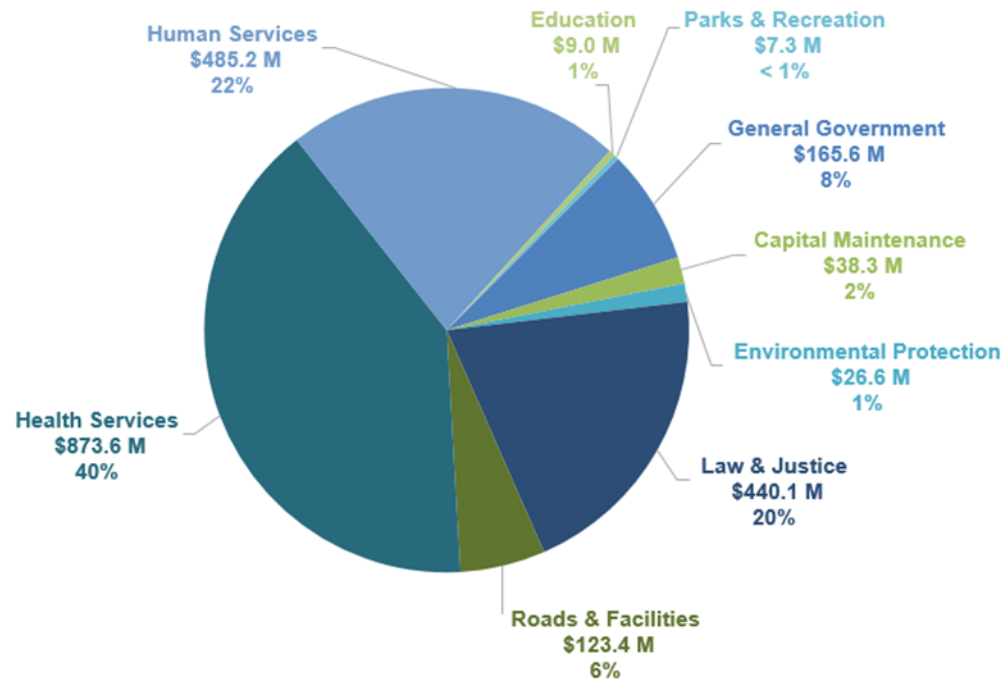
Appropriations

Appropriations are primarily based on the current State/County funding relationship. In the event State funding is less than the anticipated amounts as a result of the final State Budget, a commensurate reduction in local expenditures will be necessary consistent with the County's Grant Funding Policy Guidelines (B-02-106). The guidelines are as follows:

- Funding over-matches for State and Federal grants shall be avoided.
- Grant funding resources should be maximized to meet community needs, and to minimize Net County Cost.
- Program managers experiencing grant funding reductions or elimination will seek other non-County funding sources.
- When outside resources are exhausted, program managers will be directed to eliminate ongoing costs and/or develop plans for short-term program phase-out.
- Any exceptions to these guidelines shall be limited to emergencies or to the support of critical Board priorities, and must be reviewed and approved by the Board of Supervisors on a case-by-case basis.

The recommended appropriations by functional area are as follows:

2022-2023 Appropriations Total \$2.17 Billion



Overall, appropriations decreased \$97.1 million, primarily due to one-time funding programmed in 2021-2022. Examples include transfers of General Fund balance from 2020-2021 to the Capital Outlay Fund, SJCERA to pay down the County's portion of the unfunded liability, and to the Unfunded Pension Liability Reserve; American Rescue Plan Act (ARPA) funding for family and small business grants, projects supporting homelessness and parks, COVID-related testing and vaccination; and capital projects. The decrease is partially offset by increases in salaries and benefits, including salary increases implemented in 2021-2022 as well as those scheduled for 2022-2023. Changes in the 2022-2023 appropriations by functional area are noted below:

➤ **General Government is projected to decrease by \$85.1 million.**

General Government				
	2021-2022	2022-2023	Increase/(Decrease)	
	Adjusted Budget	Recommended	Amount	Percentage
Salaries & Benefits	\$48,600,004	\$49,288,393	\$688,389	1.42%
Services & Supplies	\$33,345,884	\$27,630,682	(\$5,715,202)	-17.14%
Centrally-Budgeted Expenses	\$15,238,075	\$15,273,873	\$35,798	0.23%
Other Charges	\$319,070	\$349,370	\$30,300	9.50%
Capital Expenditures	\$317,769	\$360,659	\$42,890	13.50%
Operating Transfers Out	\$186,542,653	\$99,589,956	(\$86,952,697)	-46.61%
Contingencies	\$2,854,380	\$5,000,000	\$2,145,620	75.17%
Cost Reimbursements	(\$36,465,486)	(\$31,869,539)	\$4,595,947	-12.60%
TOTAL	\$250,752,349	\$165,623,394	(\$85,128,955)	-33.95%

- **Capital Maintenance & Improvement is projected to decrease by \$23.8 million.**

Capital Maintenance & Improvement				
	2021-2022	2022-2023	Increase/(Decrease)	
	Adjusted Budget	Recommended	Amount	Percentage
Salaries & Benefits	\$7,277,949	\$8,371,340	\$1,093,391	15.02%
Services & Supplies	\$6,989,098	\$9,551,872	\$2,562,774	36.67%
Centrally-Budgeted Expenses	\$652,116	\$701,598	\$49,482	7.59%
Other Charges	\$9,662,294	\$360,000	(\$9,302,294)	-96.27%
Capital Expenditures	\$51,223,585	\$36,056,000	(\$15,167,585)	-29.61%
Operating Transfers Out	\$2,000,000	\$0	(\$2,000,000)	-100.00%
Cost Reimbursements	(\$15,631,235)	(\$16,707,226)	(\$1,075,991)	6.88%
TOTAL	\$62,173,807	\$38,333,584	(\$23,840,223)	-38.34%

- **Environmental Protection is projected to increase by \$606,080.**

Environmental Protection				
	2021-2022	2022-2023	Increase/(Decrease)	
	Adjusted Budget	Recommended	Amount	Percentage
Salaries & Benefits	\$17,902,293	\$18,822,162	\$919,869	5.14%
Services & Supplies	\$8,054,071	\$7,894,403	(\$159,668)	-1.98%
Centrally-Budgeted Expenses	\$3,140,983	\$3,267,903	\$126,920	4.04%
Other Charges	\$241,400	\$248,500	\$7,100	2.94%
Capital Expenditures	\$1,330,195	\$1,221,854	(\$108,341)	-8.14%
Operating Transfers Out	\$2,000	\$700	(\$1,300)	-65.00%
Cost Reimbursements	(\$4,708,131)	(\$4,886,631)	(\$178,500)	3.79%
TOTAL	\$25,962,811	\$26,568,891	\$606,080	2.33%

- **Law & Justice is projected to increase by \$23.5 million.**

Law & Justice				
	2021-2022	2022-2023	Increase/(Decrease)	
	Adjusted Budget	Recommended	Amount	Percentage
Salaries & Benefits	\$301,998,153	\$315,116,472	\$13,118,319	4.34%
Services & Supplies	\$82,390,706	\$88,265,798	\$5,875,092	7.13%
Centrally-Budgeted Expenses	\$34,365,535	\$38,777,765	\$4,412,230	12.84%
Other Charges	\$2,979,883	\$2,979,883	\$0	0.00%
Capital Expenditures	\$4,373,089	\$4,010,684	(\$362,405)	-8.29%
Operating Transfers Out	\$12,409,367	\$15,404,951	\$2,995,584	24.14%
Cost Reimbursements	(\$21,895,978)	(\$24,418,240)	(\$2,522,262)	11.52%
TOTAL	\$416,620,755	\$440,137,313	\$23,516,558	5.64%

- **Roads & Facilities is projected to increase by \$3.2 million.**

Roads & Facilities				
	2021-2022	2022-2023	Increase/(Decrease)	
	Adjusted Budget	Recommended	Amount	Percentage
Salaries & Benefits	\$30,794,962	\$31,126,703	\$331,741	1.08%
Services & Supplies	\$20,580,802	\$21,077,499	\$496,697	2.41%
Centrally-Budgeted Expenses	\$4,565,643	\$5,206,669	\$641,026	14.04%
Other Charges	\$169,620	\$327,920	\$158,300	93.33%
Capital Expenditures	\$16,829,170	\$19,446,404	\$2,617,234	15.55%
Operating Transfers Out	\$343,000	\$311,300	(\$31,700)	-9.24%
Loan to Other Funds	\$1,530,000	\$1,530,000	\$0	0.00%
Public Works Projects	\$55,667,798	\$56,043,565	\$375,767	0.68%
Cost Reimbursements	(\$10,308,782)	(\$11,656,521)	(\$1,347,739)	13.07%
TOTAL	\$120,172,213	\$123,413,539	\$3,241,326	2.70%

- **Health Care Services is projected to increase by \$23.1 million.**

Health Services				
	2021-2022	2022-2023	Increase/(Decrease)	
	Adjusted Budget	Recommended	Amount	Percentage
Salaries & Benefits	\$455,682,069	\$484,301,017	\$28,618,948	6.28%
Services & Supplies	\$353,864,694	\$349,682,466	(\$4,182,228)	-1.18%
Centrally-Budgeted Expenses	\$20,296,779	\$22,122,766	\$1,825,987	9.00%
Other Charges	\$11,322,152	\$10,499,362	(\$822,790)	-7.27%
Capital Expenditures	\$30,125,801	\$16,035,196	(\$14,090,605)	-46.77%
Operating Transfers Out	\$45,575,374	\$56,346,123	\$10,770,749	23.63%
Cost Reimbursements	(\$66,394,073)	(\$65,434,157)	\$959,916	-1.45%
TOTAL	\$850,472,796	\$873,552,773	\$23,079,977	2.71%

- **Human Services is projected to decrease by \$38.0 million.**

Human Services				
	2021-2022	2022-2023	Increase/(Decrease)	
	Adjusted Budget	Recommended	Amount	Percentage
Salaries & Benefits	\$154,862,971	\$156,599,455	\$1,736,484	1.12%
Services & Supplies	\$125,117,478	\$96,670,494	(\$28,446,984)	-22.74%
Centrally-Budgeted Expenses	\$8,608,225	\$8,615,205	\$6,980	0.08%
Other Charges	\$250,436,890	\$229,288,277	(\$21,148,613)	-8.44%
Capital Expenditures	\$7,117,031	\$7,717,000	\$599,969	8.43%
Cost Reimbursements	(\$23,008,004)	(\$13,731,839)	\$9,276,165	-40.32%
TOTAL	\$523,134,591	\$485,158,592	(\$37,975,999)	-7.26%

➤ **Education is projected to increase by \$613,338.**

Education				
	2021-2022	2022-2023	Increase/(Decrease)	
	Adjusted Budget	Recommended	Amount	Percentage
Salaries & Benefits	\$337,465	\$324,340	(\$13,125)	-3.89%
Services & Supplies	\$218,044	\$219,544	\$1,500	0.69%
Centrally-Budgeted Expenses	\$605,454	\$497,976	(\$107,478)	-17.75%
Other Charges	\$7,242,000	\$8,001,536	\$759,536	10.49%
Capital Expenditures	\$27,095	\$0	(\$27,095)	-100.00%
TOTAL	\$8,430,058	\$9,043,396	\$613,338	7.28%

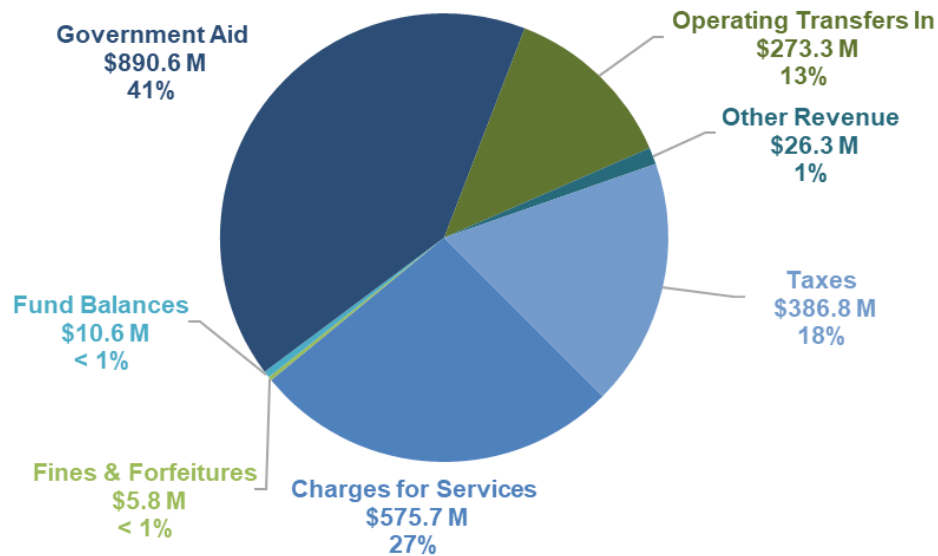
➤ **Parks and Recreation is projected to decrease by \$1.2 million.**

Parks & Recreation				
	2021-2022	2022-2023	Increase/(Decrease)	
	Adjusted Budget	Recommended	Amount	Percentage
Salaries & Benefits	\$3,883,803	\$4,192,832	\$309,029	7.96%
Services & Supplies	\$2,007,819	\$1,812,575	(\$195,244)	-9.72%
Centrally-Budgeted Expenses	\$2,290,225	\$926,754	(\$1,363,471)	-59.53%
Other Charges	\$588,907	\$643,956	\$55,049	9.35%
Capital Expenditures	\$137,627	\$144,500	\$6,873	4.99%
Cost Reimbursements	(\$384,754)	(\$386,216)	(\$1,462)	0.38%
TOTAL	\$8,523,627	\$7,334,401	(\$1,189,226)	-13.95%

Available Funds

The 2022-2023 proposed expenditure plan is financed with the following estimates of available funding sources:

2022-2023 Available Funds Total \$2.17 Billion



Overall, sources of funding are expected to decrease by \$97.1 million, or 4.3% from the 2021-2022 adjusted budget. Changes in the 2022-2023 available funds by revenue category are noted below:

- **Aid from Other Governmental Agencies is projected to decrease by \$37.1 million.**

Aid From Other Governments				
	2021-2022 Adjusted Budget	2022-2023 Recommended	Increase/(Decrease) Amount Percentage	
General Government	\$13,903,127	\$7,565,995	(\$6,337,132)	-45.58%
Environmental Protection	\$7,918,026	\$6,456,748	(\$1,461,278)	-18.46%
Law and Justice	\$150,460,760	\$196,682,260	\$46,221,500	30.72%
Roads and Facilities	\$49,700,891	\$54,022,361	\$4,321,470	8.69%
Health Services	\$254,402,989	\$179,897,083	(\$74,505,906)	-29.29%
Human Services	\$451,068,436	\$445,583,548	(\$5,484,888)	-1.22%
Education	\$205,660	\$351,600	\$145,940	70.96%
TOTAL	\$927,659,889	\$890,559,595	(\$37,100,294)	-4.00%

- **Taxes (including property taxes and sales tax) are projected to increase by \$32.0 million.**

Taxes				
	2021-2022	2022-2023	Increase/(Decrease)	
	Adjusted Budget	Recommended	Amount	Percentage
General Government	\$324,228,655	\$353,201,825	\$28,973,170	8.94%
Law and Justice	\$214,403	\$256,188	\$41,785	19.49%
Roads and Facilities	\$21,199,699	\$23,522,458	\$2,322,759	10.96%
Education	\$9,172,600	\$9,841,835	\$669,235	7.30%
TOTAL	\$354,815,357	\$386,822,306	\$32,006,949	9.02%

- **Other Financing Sources and Special Revenues for Solid Waste, Hospital, and Airport are projected to increase by \$8.5 million.**

Other Financing Sources and Special Revenues (Solid Waste, Hospital, and Airport)				
	2021-2022	2022-2023	Increase/(Decrease)	
	Adjusted Budget	Recommended	Amount	Percentage
Capital Maintenance and Improvement	\$56,082	\$56,082	\$0	0.00%
Roads and Facilities	\$19,781,994	\$12,541,635	(\$7,240,359)	-36.60%
Health Services	\$400,239,242	\$415,971,559	\$15,732,317	3.93%
TOTAL	\$420,077,318	\$428,569,276	\$8,491,958	2.02%

- **Charges for Services are projected to increase by \$4.9 million.**

Charges for Services				
	2021-2022	2022-2023	Increase/(Decrease)	
	Adjusted Budget	Recommended	Amount	Percentage
General Government	\$13,819,177	\$18,650,861	\$4,831,684	34.96%
Capital Maintenance and Improvement	\$442,481	\$238,963	(\$203,518)	-45.99%
Environmental Protection	\$2,285,627	\$2,507,502	\$221,875	9.71%
Law and Justice	\$14,736,550	\$6,475,502	(\$8,261,048)	-56.06%
Roads and Facilities	\$6,402,836	\$8,141,000	\$1,738,164	27.15%
Health Services	\$102,232,624	\$108,624,319	\$6,391,695	6.25%
Human Services	\$490,000	\$674,328	\$184,328	37.62%
Education	\$129,884	\$43,892	(\$85,992)	-66.21%
Parks and Recreation	\$1,789,431	\$1,822,572	\$33,141	1.85%
TOTAL	\$142,328,610	\$147,178,939	\$4,850,329	3.41%

- **Operating Transfers In are projected to increase by \$61.9 million.**

Operating Transfers In				
	2021-2022	2022-2023	Increase/(Decrease)	
	Adjusted Budget	Recommended	Amount	Percentage
General Government	\$22,828,617	\$13,545,428	(\$9,283,189)	-40.66%
Capital Maintenance and Improvement	\$22,393,042	\$34,710,000	\$12,316,958	55.00%
Environmental Protection	\$716,800	\$966,627	\$249,827	34.85%
Law and Justice	\$30,795,073	\$30,996,843	\$201,770	0.66%
Roads and Facilities	\$2,543,829	\$13,230,326	\$10,686,497	420.09%
Health Services	\$33,314,637	\$121,915,614	\$88,600,977	265.95%
Human Services	\$34,102,409	\$12,464,728	(\$21,637,681)	-63.45%
Parks and Recreation	\$776,877	\$400,500	(\$376,377)	-48.45%
Contingency	\$64,010,927	\$45,122,230	(\$18,888,697)	-29.51%
TOTAL	\$211,482,211	\$273,352,296	\$61,870,085	29.26%

- Use of Fund Balance for operations is projected to decrease overall by \$163.6 million compared to the 2021-2022 Adjusted Budget, primarily due to the use of \$151.0 million in General Fund balance for transfers to reserves in 2021-2022.

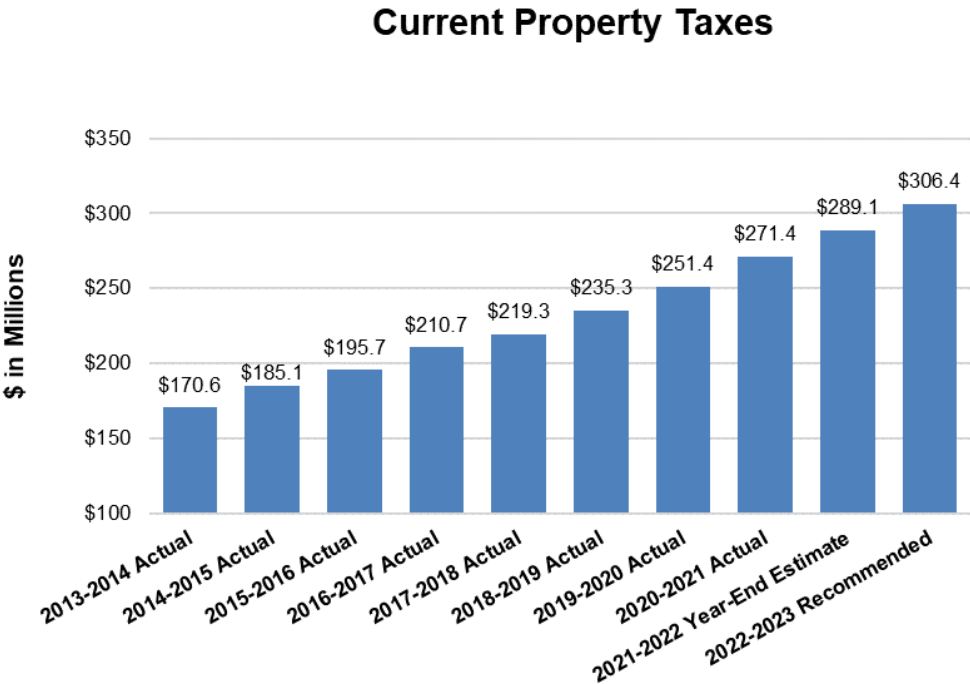
Changes in the General Purpose Revenue sources that support the recommended \$368.5 million Net County Cost include:

General Purpose Revenue (\$ In Millions)				
	2021-2022	2022-2023	Increase/(Decrease)	
	Adjusted	Recommended	Amount	Percent
Current Property Taxes	\$284.8	\$306.4	\$21.6	7.6%
Sales Tax	27.8	35.0	\$7.2	25.9%
Redevelopment Pass Thru	5.5	5.5	\$0.0	0.0%
Penalties on Delinquent Property Taxes	2.6	2.6	\$0.0	0.0%
Property Transfer Taxes	5.7	5.5	(\$0.2)	-3.5%
Franchise Fees	3.1	3.1	\$0.0	0.0%
Homeowner Exemption	1.2	1.2	\$0.0	0.0%
Other Taxes	5.1	5.3	\$0.2	3.9%
Other Revenues	1.6	1.4	(\$0.2)	-12.5%
Interest Income	3.5	2.0	(\$1.5)	-42.9%
Vehicle License Fees	0.5	0.5	\$0.0	0.0%
Total GPR	\$341.4	\$368.5	\$27.1	7.9%

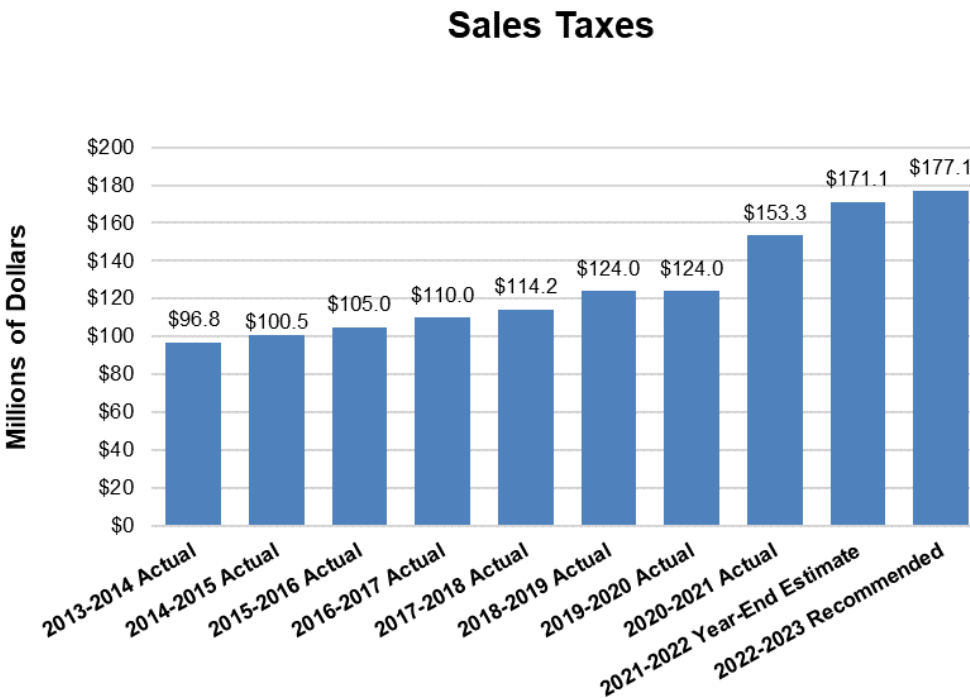
As shown in the table above, Current Property Taxes and Sales Taxes are the two main sources of the County's General Purpose Revenue. Combined, they provide \$341.4 million in support of the County budget and represent 92.7% of the ongoing General Purpose Revenue. These revenue sources are extremely sensitive to the economic upswings and downturns.

The percentage increase of County property tax revenue reached a peak in 2014-2015 at 8.5% from 2013-2014 levels. The County is projecting an increase in property tax revenue for 2022-2023 of 6.0% from the 2021-2022 third quarter year-end estimates. The 2022-2023 property tax revenue is projected at \$306.4 million, which is an increase of \$21.6

million from the 2021-2022 adjusted budget. The following chart depicts the Current Property Taxes for 2013-2014 to 2022-2023:



The year-end estimates for Sales Taxes, including the County’s General Purpose Revenue, Proposition 172, and Realignment-Social Services, in 2021-2022 total \$171.1 million. The 2022-2023 Proposed Budget assumes \$177.1 million, an increase of 3.5%. The following chart depicts the Sales Taxes for 2013-2014 to 2022-2023. Sales Tax revenue included as part of General Purpose Revenue is projected to increase 3.2%, and Realignment revenue is projected to increase by 7.4% over 2021-2022 year-end estimates. Proposition 172 revenue is estimated to increase approximately 2.1% over the 2021-2022 year-end estimate of \$97.5 million, however, the 2022-2023 budget for Proposition 172 revenue represents a 44.2% increase over the 2021-2022 adjusted budget due to the significant growth in this revenue source in 2021-2022.



Staffing Analysis

The County workforce is comprised of employees who hold permanently allocated positions and those who work in temporary, extra-help, and contract capacities. The following table illustrates the recommended changes in overall allocated staffing for 2022-2023:

Staffing				
	2021-2022 Adjusted*	2022-2023 Recommended	Increase/(Decrease)	
			Amount	Percent
General Government	497.0	506.2	9.2	1.9%
Capital Maintenance	56.1	65.1	9.0	16.0%
Environmental Protection	148.2	153.1	4.9	3.3%
Law & Justice	1,961.9	2,000.1	38.2	1.9%
Roads & Facilities	249.7	250.8	1.1	0.4%
Health Services	3,329.1	3,459.3	130.2	3.9%
Human Services	1,423.6	1,447.7	24.1	1.7%
Education	4.0	4.0	0.0	0.0%
Parks & Recreation	48.1	49.1	1.0	2.1%
Total Staffing	7,717.7	7,935.4	217.7	2.8%
<i>*Totals include midyear adjustments approved by the Board of Supervisors.</i>				

There is an overall increase of 217.7 full-time equivalent (FTE) positions. The 217.7 FTEs are comprised of the net increase of 16.7 FTE part-time positions, and the net addition of 201.0 full-time allocations, which is comprised of 262 added positions and 61 deleted positions.

Major Additions

- 262 full-time allocated positions are recommended for addition. Below are some of the major additions by department:

Department	Additions
➤ San Joaquin General Hospital	57
➤ Behavioral Health Services	44
➤ County Support to PPHC-FQHC	30
➤ Human Services Agency	26
➤ Child Support Services	26
➤ Sheriff	18
➤ District Attorney	15

Administrative Allocation Correction

To ensure transparency and accurate position allocation management, as part of the Countywide budget process, Human Resources reviewed the current allocations of County departments to determine if any allocations were filled with a class not originally requested and authorized. Administrative Manual Section 2501 authorizes departments to underfill, the filling of an allocation at a lower salary than allocated, for a period not to exceed 12 months. Appropriate underfills such as multi-allocated or authorized block budget allocations were excluded from the administrative review process.

As a result of this review, 20 allocations were identified with underfilled classifications that require administrative correction; in each case the department provided consent for the administrative allocation change. The following list

of positions will be administratively corrected as part of this budget process. Please note the administrative corrections will not affect the salary costs departments included in the 2022-2023 budgets. The incumbent salary, not the allocated position salary, is presented for Board of Supervisors' consideration.

BUDGET UNIT #	BUDGET UNIT NAME	ALLOCATED JOB CODE	ALLOCATED CLASSIFICATION	ACTUAL JOB CODE	ACTUAL CLASSIFICATION
4041000000	Public Health Services	RH4205	Supervising Public Health Microbiologist	RH4203	Senior Public Health Microbiologist
8260000000	Central Telephone	RI1005	Information Systems Analyst V	RM0226	Management Analyst III
2020300000	Child Support Services	RL1002	Child Support Officer II	RO1000	Office Supervisor
2020300000	Child Support Services	RL2004	Child Support Attorney IV	RL1002	Child Support Officer II
2021645000	Sheriff-Admin-Support Services	RO2060	Executive Secretary	RO2000	Office Secretary
1011100000	Assessor	RB6001	Administrative Assistant I	RB6512	Management Analyst II
9221100000	S J General Hospital	RB4002	Accountant II	RO3011	Accounting Technician I
9221100000	S J General Hospital	RI1103	Dept Info Systems Analyst III	RI1203	Dept Applications Analyst III
9221100000	S J General Hospital	RH0200	Patient Registration Clerk	RH3200	Outpatient Clinic Assistant
9221100000	S J General Hospital	RH6205	Phys Therapist IV-AsstDeptMgr	RH6405	Speech Therapist IV-AsstDeptMg
9221100000	S J General Hospital	RO6115	Office Assistant Specialist	RO6120	Department Payroll Specialist
4049800000	County Support To PPHC-FQHC	RH0200	Patient Registration Clerk	RO6105	Office Assistant
3030101000	Public Works - Administration	RO1000	Office Supervisor	RO6700	Office Technician Coordinator
4040700000	Behavioral Health Admin	RO6700	Office Technician Coordinator	RO1000	Office Supervisor

State Budget Status

On May 13, 2022, Governor Newsom released his May Revision, which proposes a \$300.7 billion budget to provide relief from rising inflation, ensure public safety, address homelessness, transform public education, and combat climate change. Of the \$300.7 billion, \$227.4 billion is the General Fund spending plan. The Governor is projecting a \$97.5 billion operating surplus, of which approximately \$49.2 is discretionary. As part of the May Revision, the Governor is proposing that \$37.1 billion remain in reserves. The reserves include: \$23.3 billion in the Proposition 2 Budget Stabilization Account (Rainy Day Fund) for fiscal emergencies; \$9.5 billion in the Public School System Stabilization Account; \$900 million in the Safety Net Reserves; and, \$3.4 billion in the State's operating reserve.

The following are some key areas the Governor's May Revision includes:

- \$47.1 billion climate commitment, which is an increase of \$32.0 billion from last year to address pollution, build climate resilient water supplies, reduce the risk of catastrophic wildfires, ensure grid reliability and accelerate clean energy solutions, and protect communities from extreme heat.
- \$37.0 billion to rebuild California with funds for infrastructure including broadband and new housing, as well as an investment of \$128.3 billion to transform public education.
- \$18.1 billion inflation relief in direct payments to help address inflation, assist Californians pay utility bills and rent, and reduce costs such as health care and child care.
- \$660.0 million to ensure public safety with funding for new officers and mental health support for law enforcement, support for victims of sex trafficking, cracking down on internet crimes against children, and tackling the opioid crisis.
- \$64.7 million to fund State department and Judicial Branch costs associated with the new Community Assistance, Recovery and Empowerment (CARE) Court. CARE Court is intended to serve as an upstream intervention for the most severely impaired Californians to prevent avoidable psychiatric hospitalizations,

incarceration, and Lanterman-Petris-Short Mental Health Conservatorship. The Administration continues to work with counties to estimate costs associated with this new court process.

- \$14.7 million to confront homelessness and the mental health crisis with investments to help get people off streets and into services and care needed, focusing particularly on Californians who suffer from mental health and substance use disorders.
- Billions of dollars to invest in Californians, including funding to:
 1. Improve education systems with universal preschool, after school and school meals, and expanded, more affordable child care.
 2. Make health care more accessible and affordable through Medi-Cal expansion and subsidies, increased reproductive health care access, home visiting, and support for black infant health, youth mental health and suicide prevention, and addressing adverse childhood experiences.
 3. Clean up the environment by tackling pollution, particularly in disadvantaged communities.
 4. Ensure communities are safe with violence prevention programs, expansive gun buyback programs, and getting fentanyl and other opioids off the streets.

Budget Highlights

Airpark 599

In 2021-2022, Airpark 599 site development activity began in earnest and included mass grading, construction of major site infrastructure, including a detention basin, project roadways (Qantas Lane realignment, East Landing Lane) and utility extensions. On November 9, 2021, the County and Catellus celebrated project groundbreaking. Shortly thereafter, construction began on the first industrial building consisting of 1.2 million square feet on approximately 58 acres. Catellus is actively marketing the building (Building 4) to prospective tenants, with completion of the building shell planned for the second quarter of 2022-2023. Catellus has also submitted a building permit application for the construction of an even larger second building (Building 1) consisting of a 1.4 million square foot logistics facility on approximately 112 acres to be leased by Target Corporation. In 2022-2023, staff will continue to collaborate with Catellus and project consultants to ensure the successful build out and marketing of the project.

Enhanced Infrastructure Financing District (EIFD)

Local jurisdictions met with the CAO in 2019 to evaluate utilizing an EIFD, a new financing mechanism tool to fund regional projects where each jurisdiction contributes an increment of their property tax revenue to fund the project with reimbursement to the jurisdictions as development growth occurs. The EIFD will partially fund the Mossdale Tract flood protection levee improvements. The project was put on hold in 2020-2021 due to the uncertainty of fiscal impacts as a result of the pandemic. In 2021-2022, a final tax allocation increment for each jurisdiction was determined. In February 2022, the Board approved a Resolution of Intention (R-22-48) to participate in the proposed Mossdale Tract EIFD and established a Public Financing Authority (PFA) to finance the levee improvement project. EIFDs are governed by the creation of a PFA. In 2022-2023, a series of multiple public hearings will take place, following a recommendation to the PFA and Board for approval of the tax allocation increment for each jurisdiction.

Health Care Services

Public Health Services (PHS) and Emergency Medical Services (EMS) – COVID-19 has continued to greatly impact Public Health and Emergency Medical Services. In calendar year 2021, there were 64,149 positive cases, up from 47,026 positive cases reported in 2020. PHS maintained its Department Operations Center and pandemic response activities, even while the County Emergency Operations Center was demobilized in June 2021. PHS distributed 348,696 vaccine doses in 2021, including those through third-party entities. These doses included 977 administered by PHS nursing teams to homebound residents. Since the beginning of the pandemic, EMS has fulfilled thousands of

individual medical resource requests, consisting of staffing resources and millions of pieces of medical supplies and personal protective equipment.

PHS staff continued providing clinical guidance, outbreak management, and support services to homeless shelters, schools, skilled nursing facilities, long-term care facilities, and correctional facilities. It also continued facilitating requests for testing kits; surveilling individuals with vaccine breakthrough and re-infection; providing daily updates to stakeholders and the media; and preparing educational messaging to the public.

Driven by pandemic demand placed on the department, PHS has strengthened its infrastructure to allow for enhanced COVID-19 mitigation efforts as well as the ability to address other emerging diseases. This includes developing Public Health laboratory capabilities and establishing a Facilities Management Section, Emerging Diseases Program, Immunization Program, Public Health Informatic Program, and Health Equity Program.

The 2022-2023 recommended PHS budget is decreasing by \$5.0 million from 2021-2022, primarily driven by anticipated decreases in pandemic-related costs for testing and immunization services, laboratory materials, and advertising and marketing. The budget also deletes nine vacant positions in order to manage funding for existing grant programs and in anticipation of reduced availability of funds in the near future.

Office of the Medical Examiner (OME) – In January 2022 the OME reached a milestone by completing the transition of all death investigations from the Sheriff’s Office, a process started in July 2020 with the abolishment of the Office of the Coroner and the establishment of the OME as a new budget under the Health Care Services umbrella. This milestone was achieved with the addition of three Medical Examiner Investigator positions in March 2021. The addition of two Supervising Medical Examiner Investigator positions in March 2022 brought the number of investigator-series positions up to 12, equal to the investigations staffing level recommended in the 2018 RAM Consulting, LLC County Coroner Review report. These staffing levels were recommended based on a pre-pandemic caseload.

In 2020, 4,058 deaths were reported to the OME, an increase of 48% over the prior ten-year average of 2,740; in 2021, 4,334 deaths were reported. The OME anticipates cases to decline in 2022-2023, however, workload is expected to remain higher than its pre-pandemic level.

Whole Person Care (WPC) – WPC started as a pilot program under California’s Section 1115 Federal Medicaid Waiver approved in December 2015. WPC coordinates the physical health, behavioral health, and social service needs for homeless individuals with a complex physical or behavioral health need who are unable to self-manage, who are transitioning from incarceration, or who meet Behavioral Health Services eligibility for persistent mental illness or substance use disorder. As part of the transition to California Advancing and Innovating Medi-Cal (CalAIM) on January 1, 2022, WPC will begin utilizing County staff for outreach instead of contracting for services. To this end, seven positions were approved by the Board in November 2021. The 2022-2023 recommended budget includes the addition of four new positions and the transfer of two positions, bringing full-time staffing to 13.

During 2022-2023, WPC will continue the transition to CalAIM by working with Human Resources to fill allocated positions, purchasing equipment and supplies, and beginning the direct provision of services and support to eligible individuals in shelters or exiting the County Jail. The recommended budget is decreasing by \$3.1 million, primarily reflecting the discontinuance of payments to the California Department of Health Care Services and the Hospital Enterprise fund resulting from the expiration of the California Section 1115 Federal Medicaid Waiver.

Behavioral Health Services (BHS) – BHS is continuing to implement permanent supportive housing projects to assist the County’s population of homeless individuals with serious mental illness. These projects include Progressive Housing, 82 beds opened in 2018; Project-Based Housing, three units providing 37 apartments, the first of which opened in 2020; and Sonora Street Square, 37 units in development and anticipated to open in spring 2023. Two additional permanent supportive housing projects, Park Center (50 units) and Home to Stay (16 beds), are in the early stages of development. BHS is currently working on identifying and committing funds for these projects.

San Joaquin General Hospital (SJGH) Management Services Agreement – The 2022-2023 recommended budget includes \$3.0 million for the first twelve months’ cost of a Management Services Agreement with Dignity Health,

approved by the Board on May 3, 2022 and effective July 1, 2022. It is anticipated this cost will be offset by a reduction in medical supply costs, leveraging the purchasing power of Dignity Health's Group Purchasing Organization.

The County will continue to own and maintain authority and control of SJGH. SJGH's Designated Public Hospital (DPH) status will remain unchanged, allowing the County to continue to receive a substantial amount of supplemental funding based on its DPH status.

Initial focuses of the partnership will include: revenue cycle operations, information technology connectivity and optimization, quality management and improvement, Group Purchasing Organization affiliation, and clinical integration.

Housing and Homelessness

The impacts of the COVID-19 pandemic will continue to reverberate for years to come. Despite this, the County has helped to mitigate those impacts across the full spectrum of need within the region, and particularly in addressing and preventing homelessness, by taking full advantage of the unprecedented emergency funding made available from the State and Federal government. Starting in March 2020, the County led a coalition of partners from the City of Stockton and community-based organizations to quickly stand up and operate Project Roomkey, utilizing over \$3.0 million from a State program designed to leverage otherwise vacant capacity in local motels to provide emergency isolation housing for the most vulnerable citizens experiencing homelessness. The County operated Project Roomkey for over a year serving on average 64 individuals each night. With help from County staff most were exited to permanent housing instead of back to the streets and continue to receive ongoing case management and related services from the County.

In July 2021 alone, the Board of Supervisors directed over \$9.0 million in Federal Coronavirus Aid, Relief, and Economic Security (CARES) and American Rescue Plan Act (ARPA) funding to eligible projects including:

- the development of new emergency shelter facilities in the cities of Stockton, Lodi, Manteca, and Tracy, expected to add 594 new beds of low-barrier emergency shelter within two years and nearly double pre-pandemic capacity;
- the development of a new 16-bed navigation center for homeless clients of County Behavioral Health Services struggling with issues of mental health and substance abuse;
- a landlord leasing incentives program to help homeless veterans acquire permanent housing while also providing much-needed support for the local economy.

In the following two months, the Board of Supervisors directed another \$11.0 million in ARPA funds for the development of permanent supportive housing for homeless foster youth and transitional housing for homeless single mothers and their children.

In August 2021, the Housing Authority of the County of San Joaquin (HACSJ) broke ground on Victory Gardens, a 49-unit permanent supportive housing project for homeless veterans built on land provided by the County. That project is planned to open in fall 2022 and is expected to provide housing for about one-third of the County's veterans experiencing homelessness once fully occupied. An adjacent parcel also provided by the County is planned for future homeless housing.

The County's Whole Person Care program provides supportive services for homeless, medically vulnerable clients through a partnership with STAND Affordable Housing which is developing 7 permanent supportive properties that will house 23 individuals utilizing a \$1.8 million grant from Dignity Health. Through a contribution from Whole Person Care of up to \$560,000, clients of STAND living in the units are provided ongoing help in obtaining rental assistance and other services intended to support their transition to independent living. To date, 15 individuals have been served through this program.

Law and Justice

Collectively, the recommended budget for Law and Justice totals \$440.1 million, which is an increase of \$23.5 million from the 2021-2022 adjusted budget. Overall, the budget includes a net increase of 37 positions for all Law and Justice budgets: 26 positions added in the Child Support Services budget, 15 positions added in the District Attorney's budget, 4 positions added in Probation, and 4 positions added in the Public Defender's budget. Additionally, a net 11 positions were deleted in the Sheriff's budget and 1 position was deleted in Correctional Health Services.

Bureau of Investigation Forensic Analysis Unit - The District Attorney's Bureau of Investigation (BOI) provides complete and thorough investigative resources and decades of advanced law enforcement experience to assist in case evaluation, preparation, and further investigative efforts; all necessary to bring an offender to justice or to avoid further prosecution of one wrongly accused. The recommended budget includes funding for the addition of a District Attorney Investigator and forensic software to establish a Digital Forensics Unit. Areas of focus will be on further assisting local law enforcement agencies with forensic analysis and the recovery and investigation of material found in digital devices related to crime.

Child Support Funding – For 2022-2023, the Governor's proposed budget includes an additional \$59.1 million (\$20.1 million State General Fund and \$39.0 million Federal match) for Local Child Support Agencies (LCSAs) administrative costs. The State Department of Child Support Services (State DCSS) has determined the County would receive \$2.5 million of the supplemental funding based on its allocation methodology. The Department's 2022-2023 budget includes the \$2.5 million in additional funding and the Department is proposing to add 26 new positions.

DJJ Realignment- On September 30, 2020, the Governor signed Senate Bill (SB) 823, which realigns youth traditionally committed to the California Department of Corrections and Rehabilitation, Division of Juvenile Justice (DJJ), to local Probation Departments. This legislative reform closed intake at DJJ on July 1, 2021, with some exceptions to continue to allow youth eligible for transfer hearings to be placed in DJJ. The Governor's current budget directs DJJ to have a final closure date of June 30, 2023.

Funding establishes the Juvenile Justice Realignment Block Grant program with Statewide funding set for the next three fiscal years at \$40.0 million, \$118.0 million, and \$192.0 million. The DJJ realignment allocation to San Joaquin County was \$1,176,058 in 2021-2022; \$3,483,780 in 2022-2023; and \$5,771,572 in 2023-2024. County distributions will be updated based on total eligible DJJ population and County age population of 10 to 17 years old.

In 2022-2023, the Department anticipates utilizing \$2,201,905 of the \$3,483,780 allocation and placing the remaining portion of \$1,281,875 in the Juvenile Justice Realignment Block Grant General Fund Special Account (#12110).

Lathrop Police Contract - The Lathrop Police Contract budget unit captures costs and reimbursements for the Sheriff's Office to provide contract law enforcement services to the incorporated City of Lathrop. Services are provided through a Municipal Law Enforcement Services Agreement with costs reimbursed by the City of Lathrop. The Agreement expired June 30, 2022. Law enforcement services are anticipated to be fully transitioned to the City of Lathrop effective July 1, 2022.

The existing 29 allocated positions and associated operating costs are deleted in 2022-2023 as the City of Lathrop will begin providing police services to the City beginning July 1, 2022. The Department plans to transfer affected employees to existing vacancies in other divisions within the Department, and no layoffs will result from the termination of this contract. In 2022-2023, the budget includes appropriations for two pay periods of salary and benefits and one month of services and supplies costs to cover anticipated residual expenses. In 2023-2024, it is anticipated this budget unit will close.

Project Navigate Constructive Change (PNCC) – PNCC provides counseling, mentoring, job training and life skills training for youth and young adults facing a conviction of charged offenses. Enrollment is based on a careful screening process conducted by Deputy District Attorneys in conjunction with a Mental Health Clinician and Probation Officers. Each participant works with a dedicated Program Navigator to develop and achieve the goals of an individualized case plan. After successful completion, participants may have charges reduced or dropped. Over the last two years the

program has served 122 participants and has a recidivism rate of 13%. In 2022-2023, the program anticipates a growth of around 40% and will expand its services to incorporate the facilitation of victim-offender dialogue for cases involving two people that intend to remain in a close relationship.

Special Services Division - Effective July 1, 2021, the County Board of Supervisors authorized the creation of the Special Services Division within the Sheriff's Office. The Special Services Division is responsible for the Agriculture, Gang, and Narcotics Enforcement Team (AGNET), the Community-Oriented Policing Unit, the Community Revitalization Unit (CRU), and the Crime Analysis Unit. In addition to these major programs, the Special Services Division also oversees the School Resource Deputy Program, the Cadet Program, and the Abatement Program. Prior to 2021-2022, the Division, with the exception of AGNET, was included under the umbrella of the Sheriff's Office Patrol budget (#2021620000). In 2022-2023, the Special Services Division is a new standalone division (#2021614000) and 48 positions will be transferred from Sheriff Patrol to the Special Services Division as a part of the reorganization.

Public Improvement

The recommended 2022-2023 Public Improvement program totals \$35.8 million, and is primarily funded by Tobacco Settlement allocations for capital improvement projects, transfers from departments with specific projects, long-term financing, and Capital Outlay Fund (#37004) balance.

Encumbrances Carried Forward to 2022-2023

Funding for in-progress complex multiyear projects that will be re-budgeted includes \$5.0 million for the Public Health Services Facility Replacement (Phase II); \$2.1 million for the Jail Central Controls Upgrade; \$8.5 million for Emergency Homeless Shelter projects in Lodi, Manteca, and Tracy; and \$552,000 for the Environmental Health Facility Roof Replacement.

Five-Year Capital Improvement Plan

In 2021-2022, staff developed a five-year Capital Improvement Program (CIP) that includes a prioritized listing of capital projects for the next five fiscal years, including the Morgue/Medical Examiner Office Space facility replacement and County Detention and Program Facility (SB 1022) Project. Development of the CIP included an analysis of funding availability and expense forecasting for each project, recommended project sequencing, and an estimated timeline for project completion.

New Construction - Planned and Funded Capital Improvements for 2022-2023

- **Behavioral Health Services Adult Residential Treatment Modular Building (\$10.7 million)** – The Behavioral Health Services Adult Residential Treatment Modular Building project includes the purchase, installation, and construction costs of three new modular buildings to house a new program to provide Adult Residential Treatment Services at 500 W. Hospital Road in French Camp. The program will be a critical resource to San Joaquin County residents by providing adult residential mental health treatment services within a licensed social rehabilitation facility for participants with serious and persistent mental illnesses at risk of hospitalization, jail or other institutional placement. The project will reduce the need for incarceration and/or mental health treatment in the jail by providing meaningful alternatives for diversion clients to stabilize their recovery in a community setting. The project will also include additional utilities, landscape, and some additional paving.
- **Architectural & Engineering (A&E) Design Phase for Several Projects (\$7.7 million)** - The 6 S. El Dorado Street Tenant Improvements project includes the renovation and tenant improvements of the property acquired by the County in December 2021 to provide a replacement facility for the District Attorney's Office; \$1.6 million is appropriated in 2022-2023 for the A&E services associated with the design phase of the project. In addition, \$4.2 million is appropriated for the A&E efforts for three separate projects for new pre-fabricated metal buildings on the Sheriff's Campus for a classroom facility, training facility, and evidence facility, and \$1.8 million is appropriated for the A&E effort for the design of a warehouse and office replacement facility

for Emergency Medical Services on the hospital campus. Additionally, \$75,000 is appropriated for the planning and assessment costs related to the development of a South County park.

- **County Detention and Program Facility – SB 1022 (\$4.0 million)** - The proposed SB 1022 Project includes the construction of a new single story building that will be comprised of four medium-security housing units with 256 dormitory-style inmate beds, a 12-bed mental health unit, office space for staff, parking and site improvements. The proposed mental health unit will also include a dayroom, interview room, and an outdoor recreation yard. The Project's program and treatment spaces will replace the existing Honor Farm barracks-style inmate housing located in French Camp. The proposed site layout and building are designed to be operationally and energy efficient, cost effective, durable, and low maintenance while still maintaining safety and security. The total estimated Project cost is \$50.9 million and SB 1022 funding in the amount of \$36.5 million will be used primarily for construction costs. The 2022-2023 Public Improvement budget includes approximately \$4.0 million for continued project development and the anticipated initiation of construction following requisite approvals from the State.
- **Morgue/Medical Examiner Facility Replacement (\$1.6 million)** – The County Morgue/Medical Examiner Facility Replacement Project (Project) consists of the design and construction of a replacement of the current Morgue Facility at the Sheriff's Office Complex in French Camp. The Project is a proposed single-story building of approximately 18,000 square feet. The design concept will seek to provide a controlled environment with a focus on security, sufficient spacing for modern forensic equipment, and adequate space for staff to complete tasks efficiently. Public spaces will be well defined and situated to meet needs for access, information, privacy, and expression of grief. The design will encourage interaction among staff while assuring confidentiality when required, emphasize the dignified handling of the decedent's remains and property while accommodating the needs of forensic investigation and chain of evidence, and provide an efficient facility with the flexibility to accommodate change and future expansion.

Tourism Recovery

In July 2021, the County entered into agreements with Visit Lodi, Visit Stockton, Tracy Chamber of Commerce, and City of Tracy to augment promotional efforts to increase awareness and drive visitation to Countywide activities, businesses, destinations and events through various strategies, including web-based marketing, social media, radio, television, and print advertisements. The goal was to help consumers rediscover the County as part of broader local economic recovery efforts and to encourage residents and visitors to safely and mindfully support businesses and promote the County as a year-round destination. The recommended budget includes \$500,000 to fund additional support to these collaborative economic development efforts. Staff will release a Request for Proposals to County-based partners in the first quarter of 2022-2023.

Take-Home Vehicles (THVs)

In August 2020, an internal audit of THVs was released by the Auditor-Controller's Office. The audit recommended that the County Administrator's Office (CAO) establish a THV master list and forward to Fleet Services Division.

The CAO agreed with the recommendation and added a signature line on the THV form to sign off when approved by the CAO during the budget process. Beginning in 2021-2022, and subsequently during each year's annual budget process, a master list of all THVs is established by the CAO and forwarded to the Fleet Services Division of Public Works. In addition, to provide greater transparency, a summary list of the THVs assigned to various departments is included in the 2022-2023 recommended budget document.

Department	Vehicle Description	Quantity
Environmental Health	Pickup	2
District Attorney		
<i>District Attorney</i>	Mid-Size Sedan	16
<i>District Attorney</i>	Mid-Size Sedan (electric)	1
<i>District Attorney</i>	Pickup	1
<i>District Attorney</i>	Utility Vehicle	16
Probation	Utility Vehicle	1
Public Works		
<i>Public Works</i>	Compact Sedan (electric)	1
<i>Public Works</i>	Pickup	12
<i>Public Works</i>	Utility Vehicle	1
Sheriff		
<i>Sheriff</i>	Sedan	41
<i>Sheriff</i>	Pickup	24
<i>Sheriff</i>	Utility Vehicle	35
<i>Sheriff</i>	Van	1
Total Take-Home Vehicles		152

Vacant Positions

As of April 30, 2022, the County had 6,906 allocated full-time positions, of which 1,094 or 15.9%, were vacant positions. This compares to 11.2% from the same period last year. Of the 1,094 positions, 676 are actively under recruitment. Approximately 82.6% of the vacancies (as of April 30, 2022) are in the following County departments (included is the vacancy percentage of the departments):

Department	Vacancy		Vacancy %
➤ Probation	93	–	27.9%
➤ Public Health Services	73	–	26.2%
➤ Behavioral Health Services	164	–	23.0%
➤ Public Works	53	–	16.9%
➤ Sheriff	132	–	15.0%
➤ District Attorney	41	–	14.3%
➤ Human Services Agency	181	–	14.0%
➤ San Joaquin General Hospital	167	–	12.6%

With the exception of the District Attorney, Sheriff-Coroner, and Probation, the departments listed above are primarily funded by State and Federal revenue, or service charges.

Reserves & Contingencies

The General Reserve is a cash resource for financing during the dry period between the beginning of the fiscal year and the receipt of property taxes in December and April. Additionally, it acts as a contingency for the County in extreme emergencies. For 2022-2023, it is recommended that the General Reserve be maintained at the current level of \$10.0 million.

The Reserve for Contingencies covers day-to-day unforeseen budgetary needs and has been used by the Board of Supervisors sparingly in the past. In conformation with the Board's reserve policy (R-10-525), including a goal of setting the Reserve at 5.0% of the County budget, the Reserve for Contingencies is recommended to be set at \$108.5

million in 2022-2023, which represents approximately 5.0% of the recommended budget. The balance in the Reserve as of March 31, 2022 was \$111.8 million, which provides a hedge against adverse State and Federal budget impacts, and can be used as interim funding to address local emergencies/disasters and unforeseen expenses.

In 2015-2016, an Unfunded Pension Liability Reserve was established to begin addressing the County's unfunded retirement contribution liabilities (B-15-135). The most recent audited financial statements prepared by the San Joaquin County Employees' Retirement Association identified an Unfunded Actuarial Liability totaling \$1.7 billion and San Joaquin County's share is approximately \$1.6 billion. The projected fund balance of the Unfunded Pension Liability Reserve at year-end is \$7.2 million after a transfer of \$51.0 million to the Public Agencies Retirement Services (PARS) 115 Trust. The recommended budget adds an additional \$45.0 million to the Reserve, representing nearly five years of Net County Cost contributions. The recommended budget also includes funding for the full 5.0% contribution toward the unfunded retirement liability.

In 2015-2016, a reserve for Economic Development was established to support the County's promotional/marketing efforts and economic development activities/programs, including incentives for businesses to relocate and/or expand in San Joaquin County. The projected year-end balance is \$2.9 million. For 2022-2023, the budget directs \$122,230 of the Transient Occupancy Tax (Hotel/Motel Tax or TOT) to this reserve. This represents the amount of the projected TOT that has not been programmed in the recommended budget for economic development-related activities and programs.

In 2019-2020, an Approved Labor Agreements Reserve was established to ensure that the County can keep its commitment to fund approved labor agreements. An initial \$5.0 million was transferred from the General Fund in 2019-2020, and an additional \$11.3 million was included in the 2020-2021 Adopted Budget. The recommended budget does not include additional contributions to the reserve. The 2021-2022 projected year-end balance including interest earned is \$16.4 million.

Supplemental Requests

Initial requests for supplemental funding from County departments and non-County organizations totaled \$17.8 million. Department Heads initially submitted requests for supplemental funding totaling \$13.5 million. Subsequent to the County Administrator/Department Head budget meetings, Department Heads withdrew a total of \$2.5 million of their initial requests. As a result, the departmental supplemental funding requests were reduced to \$11.0 million, of which \$10.9 million is funded in the recommended budget and \$181,575 is not funded. Additionally, 38 Non-County Organizations (NCOs) submitted requests for County funding totaling \$4.3 million. Based on the guidance provided to the applicants specifying that funds should not be used to provide regular operating cost functions and should only be used for one-time costs, the recommended budget includes \$2.2 million for these organizations, leaving an unfunded balance of \$2.1 million.

As a result of the adherence to the guidelines, some NCO requests and needs are not addressed. The Board may hear requests by special interest groups, NCOs, and the general public to add funding during the budget hearing. In providing policy guidance on desired budget adjustments, the Board will provide direction as to which areas of the County budget should be reduced to offset any added costs. Supplemental requests, both funded and unfunded, are outlined in Attachment A and detailed in individual budget narratives.

Final Budget Hearing

The County Administrator's Office (CAO) has identified several significant individual budget unit recommendations for Board review during the Final Budget Hearing. When particular functional areas are scheduled for discussion, the Board may wish to examine other areas as well. Department Heads and members of the public will have an opportunity to comment.

The impact of final State and Federal Budget actions are unknown at this time and creates a significant risk to the proposed spending plan. It may be necessary to return to the Board to re-open budget considerations after the 2022-

2023 Final Budget is adopted, should additional funding become available or should major funding/program reductions be imposed based upon the adopted State and Federal Budgets.

Appreciation

I appreciate the Department Heads' leadership, initiative, and innovation during this past fiscal year as the County takes on new challenges and projects, all while performing their ongoing functions and navigating the pandemic. The cooperative budget meetings with Department Heads and their budget teams have been instrumental in developing a collaborative budget which promotes the goals of the County and again delivers a structurally-balanced budget. Our Human Resources and Information Systems Divisions were crucial in providing analysis, insight, and support in the preparation of this document.

The County Administrator's staff have been indispensable in their ability to get the job done. This is especially notable as many of the team are new and were learning during this critical process. The CAO team should be commended for their hard work, willingness to collaborate on assignments, thoroughness, and long hours which contributed to the preparation of this document. The team's accuracy, comprehensive evaluation of budget material, and willingness to continuously raise the bar are greatly appreciated. Also appreciated is the energetic attitude which was evident throughout this process.

Recommendations

It is recommended that your Board:

1. Approve the recommended County and Special Districts budgets for 2022-2023. This action does not constitute final approval of any of the recommendations prior to the Final Budget Hearing. It does, however, provide the document that will be presented to your Board for the Final Budget Hearing.
2. Set Wednesday, June 22, 2022, at 9:00 a.m. as the time to begin the Final Budget Hearing on the adoption of the County and Special Districts budgets and authorize the Clerk of the Board of Supervisors to publish the required hearing notice.

Very truly yours,



Jerome C. Wilverding
County Administrator

Attachment A

Supplemental Budget Requests

Department	Amount Requested	Amount Funded	Supplemental Items	Page No.
➤ County Counsel	\$40,000	\$40,000	Funding for Board special projects.	A-45
Total County Counsel	\$40,000	\$40,000		
➤ District Attorney (DA)	\$320,564	\$320,564	Add a Department Information Systems Specialist I, three Senior Office Assistants, and associated equipment to assist with implementation of new case management system.	D-15
	87,895	87,895	Add a Victim Witness Advocate I-II to address additional workload in notifying victims of upcoming parole hearings related to possible sentence reductions.	D-15
	437,627	437,627	Add five Paralegals I-II that will provide support to attorneys assigned to Mainline and Vertical Prosecution.	D-15
	136,675	136,675	Add a Deputy DA I-IV to Family Crisis Unit.	D-15
	514,654	514,654	Add two DA Investigators I-II to provide support to Cold Case Unit and White-Collar Crime Unit.	D-15
	260,687	260,687	Add a DA Investigator I-II to establish a Digital Forensics Unit.	D-15
Total District Attorney	\$1,758,102	\$1,758,102		
➤ General Services - Administration	\$81,604	\$81,604	Add a Deputy Purchasing Agent within the Purchasing and Support Services Division to provide dedicated support to GSD. Total cost of \$106,419 is partially offset by a decrease in expenditures and reimbursement from Capital Projects Administration budget.	B-7
	(28,311)	(28,311)	Add an Administrative Assistant I and transfer a Management Analyst II to Facilities Management Division, for a net decrease of \$28,311. Cost of position will be reimbursed by all four GSD divisions.	B-7
Facilities Management	1,945,207	1,945,207	Add seven positions to establish a second Government Buildings Team and associated costs. Request includes facilities maintenance costs, painting, and emergency repairs.	B-9
	139,791	139,791	Add an Energy Manager.	B-10
	126,594	126,594	Transfer of a Management Analyst I-II position from GSD-Administration.	B-10

Attachment A

Supplemental Budget Requests

Department	Amount Requested	Amount Funded	Supplemental Items	Page No.
Office of Emergency Services	109,803	109,803	Add an Administrative Assistant II.	C-21
Parks and Recreation	109,803	109,803	Add an Administrative Assistant II.	I-7
	86,007	86,007	Purchase of two pick-up trucks for Park Workers.	I-7
Total General Services	\$2,570,498	\$2,570,498		
➤ Human Resources	\$141,799	\$141,799	Add a Personnel Analyst I/II in Classification and Compensation Unit.	A-53
	70,899	70,899	Add a Personnel Analyst I/II in the Equal Employment Opportunity Unit. Total position cost of \$141,799 is offset by reimbursement of \$70,900 from Self-Insurance Internal Service Fund-Casualty.	A-53
Total Human Resources	\$212,698	\$212,698		
➤ Human Services Agency- Mary Graham Children's Shelter	\$124,142	\$124,142	Net cost to add 15 positions to address additional placement of children at MGCS. Total cost of positions of \$1,487,781 is offset by \$561,752 due to reduction in extra-help and \$801,887 in increased revenue	G-16
	850,000	850,000	Additional security at facility.	G-16
	150,000	150,000	Capital improvement to playground due to higher usage from increased census.	G-17
Total Mary Graham Children's Shelter	\$1,124,142	\$1,124,142		
➤ Public Defender	\$113,720	\$113,720	Funding for cloud based evidence management software.	D-49
Total Public Defender	\$113,720	\$113,720		
➤ Registrar of Voters	\$191,999	\$191,999	Add an Elections Technician Supervisor, an Elections Technician, and a Storekeeper I to assist with tasks associated with elections. Total cost of positions of \$239,433 is offset by \$47,434 in increased revenue.	A-71
Total Registrar of Voters	\$191,999	\$191,999		
➤ Sheriff – Boating Safety	\$353,440	\$353,440	Add two Deputy Sheriffs I-II and associated equipment to provide additional staffing.	D-61
<i>Special Services Division</i>	450,000	450,000	Purchase 10 SUVs assigned to the Community-Oriented Policing Unit.	D-64
	385,840	385,840	Purchase 7 additional vehicles assigned to the new Special Services Division.	D-64

Attachment A

Supplemental Budget Requests

Department	Amount Requested	Amount Funded	Supplemental Items	Page No.
<i>Patrol</i>	718,738	718,738	Add two Lieutenants and associated equipment assigned to the Field Forces Division as Watch Commanders.	D-72
	302,525	302,525	Purchase 5 night vision goggles and 25 aiming lasers for the SWAT team.	D-72
	210,298	210,298	Purchase of Sprinter Van command vehicle.	D-72
	136,000	136,000	Purchase of two vehicles and associated equipment for Pilots in the UAS Unit.	D-72
	126,795	126,795	Purchase 75 AED units for Patrol to have advanced life-saving equipment until emergency responders arrive on scene.	D-72
	74,078	74,078	Purchase 25 license plate readers and vehicle recognition camera technology.	D-72
	34,872	34,872	Purchase of three replacement canines.	D-72
	33,393	33,393	Purchase of handheld spectrometer to analyze suspected explosives.	D-73
<i>Communications</i>	320,745	320,745	Add a Communications Dispatcher IV and two Communications Dispatchers I-II to handle increase in call volume.	D-75
<i>Detectives</i>	429,493	429,493	Add a Sergeant and a Deputy Sheriff I-II, and associated equipment, to the Property Crimes Unit.	D-78
	120,696	120,696	Add an Evidence Technician I-II, and associated equipment, to the Technical Services Unit.	D-78
	75,399	75,399	Add an Office Assistant Specialist dedicated to support the Metro Narcotics Task Force.	D-78
	42,050	42,050	Brief Cam services to assist investigations with video and digital evidence.	D-78
	46,100	46,100	Licensing for forensic cellular phone extraction.	D-78
<i>Records</i>	87,804	87,804	Funding for an existing Office Assistant Specialist previously funded by Automated Warrants Fund.	D-82
<i>Administration-Support Services</i>	132,905	132,905	Add a Public Information Specialist.	D-88
	117,575	117,575	Add a Background Investigator dedicated to conducting background investigations for CCW permit requests.	D-88

Attachment A

Supplemental Budget Requests

Department	Amount Requested	Amount Funded	Supplemental Items	Page No.
<i>Information Systems</i>	72,335	72,335	Crime analysis application.	D-88
	38,200	38,200	Funding for offsite backup storage.	D-88
	32,350	32,350	Security scanner.	D-88
	22,150	22,150	Funding to expand Manage Engine services.	D-88
<i>Custody</i>	180,378	180,378	Add a Deputy Sheriff I-II, and associated equipment, to transport inmates to medical clinical appointments at hospitals from Jail.	D-96
<i>Public Administrator</i>	106,782	106,782	Add Deputy Public Administrator I-II, and associated equipment.	D-103
Total Sheriff	\$4,650,941	\$4,650,941		
➤ Treasurer-Tax Collector	\$181,575	\$0	Add a Chief Deputy Treasurer.	A-26
Total Treasurer-Tax Collector	\$181,575	\$0		
➤ Whole Person Care	\$190,000	\$190,000	Purchase of five vehicles to be used for outreach and engagement of homeless individuals.	F-39
Total Whole Person Care	\$190,000	\$190,000		
Total Departmental Supplemental Requests	\$11,033,675	\$10,852,100		

Attachment A

Supplemental Budget Requests

Non-County Organizations (NCOs)	Amount Requested	Amount Funded	Supplemental Items	Page No.
HUMAN SERVICES				
<i>Community Services</i>				
➤ African American Chamber of San Joaquin Foundation	\$191,765	\$39,450	Program materials to assist with the expansion of the SJ Boost program.	G-19
➤ Amelia Ann Adams Whole Life Center	200,000	43,469	Materials for programs offering mental health support focused on women, youth and families.	G-19
➤ American Seva Foundation	2,000	2,000	Food boxes and fresh groceries for farm workers, families, low income residents, refugees and seniors in the South County area.	G-19
➤ Be Smooth, Inc.	24,000	13,600	Program materials, furniture, and website development for their emotional support, education, and healing centered programs.	G-19
➤ Bread of Life	220,000	220,000	Warehouse repairs, marketing and outreach and the purchase of equipment for the distribution of food.	G-19
➤ Chest of Hope, Inc.	175,990	103,930	Expand transitional housing operations for victims of domestic violence and human trafficking in the South County area.	G-19
➤ Children's Home of Stockton	188,957	188,957	To support the Transition Aftercare Program.	G-19
➤ City Center of San Joaquin DBA Oasis City Center	196,050	86,350	To support new initiative of tackling food insecurities and providing basic household goods and furnishings at no cost to local families.	G-20
➤ Community Partnership for Families of San Joaquin (CPFSJ)	110,000	110,000	To support the program materials for the Resiliency project at the newly opened centers in Tracy and Conway Community in Stockton.	G-20
➤ Delta Sculling Center/Where EveryBODY Sculls, Inc.	48,000	48,000	To support the project management services needed to expand the organization's services.	G-20
➤ Electric Auto Association San Joaquin Valley (EAASJV)	2,500	2,500	To supports the program materials needed to host the Electric Vehicle Expo held in Manteca.	G-20

Attachment A

Supplemental Budget Requests

Non-County Organizations (NCOs)	Amount Requested	Amount Funded	Supplemental Items	Page No.
➤ Empowered Men Built to Win	60,000	60,000	To support the upgrades needed for the transitional housing unit and the purchase of a vehicle.	G-20
➤ Empowering Marginalized Asian Communities (EMAC)	100,000	76,000	To support the program materials for the 209 Asian Pacific Islander Incarcerated Leadership program, Stop API Hate, and the 209 Asian Pacific Islander Coalition.	G-20
➤ First Tee-San Joaquin	10,000	10,000	To support 150 Golferships which will provide educational programs around the game of golf.	G-20
➤ Goodwill Industries of San Joaquin Valley	197,500	197,500	To support the installation of new security cameras and gates at several locations within the County.	G-20
➤ Hoover Tyler Little League	60,000	60,000	To support the replacement costs of the field, fencing, and bleachers.	G-20
➤ Improve Your Tomorrow	200,000	0	To support the salaries and benefits for several Lead and Fellow Mentors.	G-23
➤ Inspire Me, Inc.	1,842	1,842	To support materials for wellness workshops for teens.	G-21
➤ Lodi House	80,178	80,178	To support the installation of insulation and repair of the shelter's side wall.	G-21
➤ LOEL Senior Center	200,000	200,000	To support the renovation of the facility's remodel of the restrooms and parking lot.	G-21
➤ Mims Corner	70,000	25,244	To support food purchases and distribution for 12 months.	G-21
➤ Operation Dez Strong, Inc.	50,000	50,000	To support children are in need of financial assistance with meals, transportation, housing expenses and prosthetic devices.	G-21
➤ Oracles of Truth Academy	149,908	0	To support the salaries and benefits for the administration of programs and services similar to the County's.	G-24
➤ Parents by Choice, Inc.	50,000	50,000	To replace equipment, flooring and other renovations for a 1950's themed café located in the Courthouse Plaza building.	G-21

Attachment A

Supplemental Budget Requests

Non-County Organizations (NCOs)	Amount Requested	Amount Funded	Supplemental Items	Page No.
➤ Reinvent South Stockton Coalition	109,890	0	To support the salaries and benefits for the administration of Trauma Transformed program.	G-24
➤ San Joaquin County Child Abuse Prevention Council (CAPC)	226,041	24,563	To supports the materials required for Project Home, Family Intervention, and ACEs Aware programs.	G-21
➤ San Joaquin County Office of Education CodeStack Academy Program	200,000	0	To support 40 student scholarships for the organization's software engineering program.	G-24
➤ San Joaquin Fair Housing Foundation, Inc.	101,245	0	To support the salaries and benefits to continue the employment of two temporary full time Housing Counselors.	G-24
➤ The People's Empowerment Center DBA The Church of Truth	200,000	54,220	To support program materials for the vocational training, transformative healing and mental health workshops.	G-21
➤ The Uplift All Foundation	127,000	127,000	To support the purchase and outfit of a new van for the foundation's Loads of Hope mobile laundry service.	G-21
➤ Three Seeds Organization	104,500	50,000	To support the materials needed for the A Step Ahead resource program that focuses on preparing participants for the workforce.	G-22
➤ Tracy Boys & Girls Club	10,000	10,000	To support the materials needed for the Skill Mastery and Resistance Training (SMART) Moves Summer program.	G-22
➤ Tracy Interfaith Ministries	60,000	60,000	To purchase food and distribute to low income clients.	G-22
➤ Transition U	350,000	11,409	Support the expansion of the organization's marketing and outreach program for veterans.	G-22
➤ United Way of San Joaquin County	100,000	100,000	Support the implementation of the new technology solution Unite Us.	G-22
➤ Women's Center – Youth & Family Services (WCYFS)	229,756	229,000	To support the purchase of a new van, program materials and crisis intervention and support services.	G-22

Attachment A

Supplemental Budget Requests

Non-County Organizations (NCOs)	Amount Requested	Amount Funded	Supplemental Items	Page No.
PARKS & RECREATION				
<i>Cultural Services</i>				
➤ Jene Wah, Inc.	20,304	20,304	To support the expansion of services provided to members of the Chinese community.	I-11
➤ Mexican Heritage Center & Gallery	25,000	25,000	To expand the organization's art programs for youth grades K-12.	I-11
<i>Trust Fund Contribution</i>	<i>(139,756)</i>	<i>(139,000)</i>	<i>Funding from Domestic Violence Trust Fund</i>	
Total Supplemental Requests from NCOs	\$4,312,670	\$2,241,516		
Grand Total	\$15,346,345	\$13,093,616	Unfunded Requests = \$2,252,729	

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PROPOSED BUDGET

Budget Outlook and Statistics

Multiyear Budget Outlook 2022-2023 to 2026-2027

GENERAL FUND (\$ in Millions)					
	Proposed	Projected			
	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
FUNDING SOURCES					
General Purpose Revenue (GPR)					
Current Property Taxes	\$306.4	\$318.7	\$331.4	\$338.0	\$344.8
Sales Taxes	35.0	35.7	36.4	37.2	37.9
Redevel Pass Thru/Homeowner Relief	7.2	7.4	7.6	7.8	8.0
Property Transfer Taxes	5.5	5.7	5.8	6.0	6.2
Interest Income	2.0	2.0	2.0	2.0	2.0
Franchise Fees/Fines/Penalties	12.4	10.5	10.7	10.7	10.8
Total General Purpose Revenue	\$368.5	\$380.0	\$393.9	\$401.7	\$409.7
Other Sources					
Departmental Revenues	\$731.0	\$745.6	\$760.5	\$775.7	\$791.3
General Fund Balance	35.8	0.0	0.0	0.0	0.0
Contingency/Reserve Funds	0.0	0.0	0.0	0.0	0.0
Unfunded Pension Reserve	0.0	0.0	0.0	0.0	0.0
Total Other Sources	\$766.8	\$745.6	\$760.5	\$775.7	\$791.3
Total Funding Sources	\$1,135.3	\$1,125.6	\$1,154.4	\$1,177.4	\$1,201.0
Total Labor Cost					
Salary	\$555.6	\$572.3	\$589.4	\$607.1	\$625.3
Retirement	262.9	285.0	308.3	332.8	358.4
- Unfunded Pension Liability Paydown	26.8	27.6	28.5	29.3	30.2
Extra-Help/Contract	63.3	63.6	63.9	64.2	64.5
Overtime/Holiday Pay	16.8	17.0	17.1	17.2	17.3
Health/Dental/Vision	100.5	106.5	112.9	119.7	126.9
Other Benefits	42.2	43.4	44.7	46.1	47.4
Total Labor Cost	\$1,068.1	\$1,115.5	\$1,164.9	\$1,216.4	\$1,270.1
General Fund-Labor Cost (34.5%)	\$368.5	\$384.8	\$401.9	\$419.6	\$438.2
Other Costs	721.7	735.8	750.5	765.6	780.9
Contributions to Economic Prom. Reserve	0.1	0.2	0.2	0.2	0.2
Contributions to Unfund. Pension Res.	45.0	4.7	0.0	0.0	0.0
Contributions to Reserve for Conting.	0.0	0.0	3.3	3.4	3.5
Total General Fund Cost	\$1,135.3	\$1,125.6	\$1,155.9	\$1,188.8	\$1,222.7
BUDGET SURPLUS/(DEFICIT)	\$0.0	\$0.0	(\$1.5)	(\$11.4)	(\$21.8)
RESERVES					
CONTINGENCIES	\$111.8	\$111.8	\$115.1	\$118.5	\$122.1
GENERAL	\$10.0	\$10.0	\$10.0	\$10.0	\$10.0
LABOR AGREEMENTS RESERVE	\$16.4	\$16.4	\$16.4	\$16.4	\$16.4
UNFUNDED PENSION LIABILITIES	\$52.2	\$56.9	\$56.9	\$56.9	\$56.9
ECONOMIC DEVELOPMENT	\$2.7	\$3.0	\$3.3	\$3.6	\$3.9
EXCESS TAX LOSS	\$29.4	\$30.6	\$31.8	\$32.4	\$33.1

Multiyear Budget Outlook

2022-2023 to 2026-2027

The Multiyear Budget Outlook is intended to provide the Board of Supervisors a preliminary overview of the County's finances beyond the budget year. Due to the dynamics of Federal and State budgets and their highly unpredictable impacts on the County, the outlook focuses primarily on the County's General Purpose Revenue and General Fund, the areas over which the Board has more control. The Multiyear Budget Outlook includes the 2022-2023 recommended budget, and revenue and expenditure projections for 2023-2024 through 2026-2027.

Using the assumptions outlined below, structurally-balanced budgets (where ongoing revenues are sufficient to fund ongoing expenses) are anticipated through the forecast period 2023-2024. Projected deficits in fiscal years 2024-2025 and 2026-2027 will require the Board to consider strategies to address the deficits, including reducing costs, increasing revenue sources, or utilizing reserves.

Major Assumptions

General Purpose Revenue

The following growth assumptions are made for the General Purpose Revenue forecast:

- **Current Property Taxes** are projected to increase by 6.0% for 2022-2023, and 4.0% for 2023-2024 through 2024-2025, and then 2.0% for 2025-2026 through 2026-2027.
- **Sales Taxes** are projected to increase from the current projections by 2.5% for 2022-2023, and then 2.0% for 2023-2024 through 2026-2027.
- **Redevelopment Pass Through/Homeowners Relief** consists primarily of Homeowner Exemption and Redevelopment Pass Through. Homeowner Exemption is projected to increase at a rate similar to Current Property Taxes. Redevelopment Pass Through is projected to increase by 3.0% reflecting the dissolution of redevelopment agencies in February 2012.
- **Property Transfer Taxes** are projected to be \$5.5 million in 2022-2023, and increase by 3% for 2023-2024 through 2026-2027.
- **Interest Income** is projected to be \$2.0 million in 2022-2023, and remain flat for all future years.
- **Franchise Fees/Fines/Penalties** include Utility Franchise Fees, Penalties on Delinquent Property Taxes, and Supplemental Property Tax Assessment Fees and are projected to be \$12.4 million in 2022-2023, decrease to \$10.5 million in 2023-2024, and then increase slightly through 2026-2027.
- **Departmental Revenue** includes funding sources other than General Purpose Revenue, which can include charges for services, aid from governmental agencies, and other income. Departmental Revenue is estimated to grow by 2% through 2026-2027.
- **One-Time Sources** consist of General Fund balance, Reserve for Contingencies, Unfunded Pension Liability Reserve, and Approved Labor Agreements Reserve. General Fund balances for 2023-2024 through 2026-2027 are projected not to be used, representing a true structurally-balanced budget relying only on ongoing General Purpose Revenue.
- The General Fund year-end balance is projected at \$124.2 million by June 30, 2022. Utilizing this year-end fund balance, the Proposed Budget transfers \$45.0 million to the Capital Outlay Fund as unprogrammed funds to be used for various capital projects, and \$45.0 million to the Unfunded Pension Liability Reserve.

Multiyear Budget Outlook 2022-2023 to 2026-2027

Labor Costs

Labor costs represent the single, most costly expense of the County and consumes approximately 49.2% of the County budget. The 2022-2023 recommended budget includes 7,107.0 full-time allocated and 828.4 part-time positions at a total cost of \$1,068.1 million. The Multiyear Budget Outlook primarily focuses on the salary and benefits costs for full-time positions and accounts for minimal cost increases for part-time position costs over the next five years. Key assumptions include:

- Salary projections for 2022-2023 are based on existing labor contracts, which include wage increases for 7 bargaining units in 2022-2023. For 2022-2023, 88.5% of the County labor force MOUs will expire by the end of the 2022-2023 fiscal year. Costs from these negotiations are unknown at this time; therefore, no cost increases are included in the 2022-2023 recommended budget. The following is a summary chart of the labor contracts with the 17 bargaining units:

<i>Bargaining Unit</i>	<i>Organization</i>	<i>Contract Expires</i>
Office & Office Technical	SEIU*	10/20/22
Paraprofessional & Technical	SEIU*	10/20/22
Professional	SEIU*	10/20/22
Safety, Investigative, & Custodial	SEIU*	10/20/22
Supervisors	SEIU*	10/20/22
Trades, Labor, & Institutional	SEIU*	10/20/22
Attorneys	SJCAA	11/03/22
Physicians	UAPD	01/05/23
In-Home Supportive Services	SEIU**	03/31/23
Registered Nurses	CNA	04/30/23
Sheriff's Sergeants	SDSA	06/30/23
Peace Officers Miscellaneous	SJDAIA	06/30/23
Middle Management	SJCMSA	06/30/23
Sheriff's Non-Management	DSA	10/07/23
Sheriff's Management	LEMA	02/23/24
Probation Officers	SJPOA	06/30/24
Correctional Officers	SJCCOA	03/31/25
*SEIU Local 1021		**SEIU Local 2015

- **Retirement** contribution is projected to increase by approximately 1.0% for General Members and 3.6% for Safety Members in 2022-2023, and is projected to increase by 2.5% annually from 2023-2024 through 2026-2027. The projection also incorporates the implementation of the Public Employees' Pension Reform Act provisions including: 1) lower benefits for new employees hired on or after January 1, 2013, and 2) employee share of 50% normal cost that was negotiated with 100% of the County's workforce.

In March 2016, the Board approved a policy to fund an additional retirement contribution from 0% to 5% of payroll for a 10-year period beginning January 2017 to pay down the unfunded pension liability in an accelerated time frame. The amount will be evaluated each year during the budget process after the budget is structurally balanced and the Reserve for Contingencies contribution has been met. The 2022-2023 projection includes the 5% contribution amount at a General Fund cost share of \$9.2 million and future years are calculated at 5% of the total cost for that year. The projected fund balance of the Unfunded Pension Liability Reserve at year-end is \$7.2 million after a transfer of \$51.0 million to the Public Agencies Retirement Services (PARS) 115 Trust. The recommended budget adds an additional \$45.0 million to the Reserve.

Multiyear Budget Outlook 2022-2023 to 2026-2027

- **Health** premiums are projected at a 6.0% growth per year through 2026-2027. The 2022-2023 rates reflect the 3.9% increase for the self-insured plans and the 0.3% decrease for the Kaiser fully-insured plans.

Approximately 65.5% of the labor costs are funded by State/Federal programs and service charges/fees. The remaining 34.5% is provided by the County's General Purpose Revenue.

Others

In addition to labor costs, the County is required to fund, from its General Purpose Revenue, MOE contributions or required matches in order to receive certain Federal and State funds; long-term debt payments for County facilities financed with Certificates of Participation (COPs); and mandated programs, such as General Assistance and elections. Generally, costs for these programs are projected to remain flat.

Issues Identified by Departments

As part of the budget submittal, departments were asked to identify major issues concerning their operations/programs over the next three to five years. Following is a summary of these issues which have not been incorporated in the Multiyear Budget Outlook projections:

Registrar of Voters

In order to comply with State regulations and improve efficiencies in the department, a new election voting system and sorter for vote by mail ballots will need to be purchased in the next two to five years. In addition, the County will need to replace its polling places with vote centers. Currently, 29 of 58 counties have moved to vote centers, and the State is requesting that all counties move to vote centers for uniformity. These endeavors will cost several million dollars and have not been incorporated into the Multiyear projections.

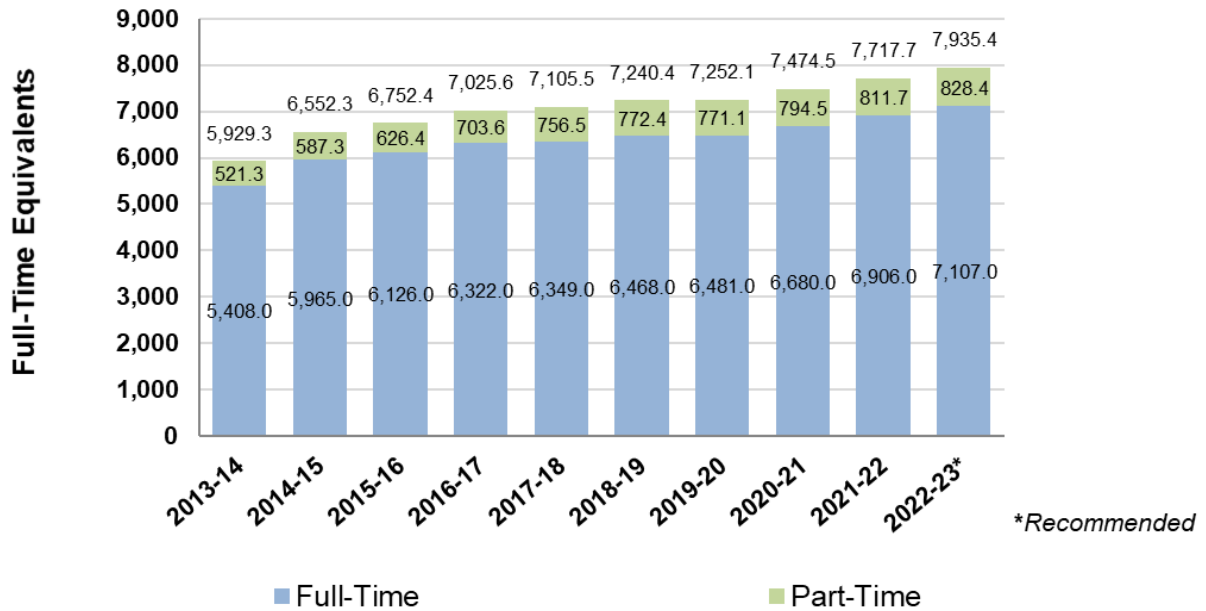
Sheriff

The Mountain House Community Service District (MHCSO) is a master-planned community that has been in development since 1996 and continues to grow in both numbers of residents and visitors. The overall master plan is to create a community envisioned as a "self-sufficient community offering employment, goods, services, and recreation to an expected population of around 50,000 people". Developers have several projects in progress in Mountain House. The population has grown by nearly 50% over the last three fiscal years and anticipates increasing by 5,000 to 6,000 residents annually. The growth results in increased calls for service for the Sheriff's Office, which will ultimately result in a need for several new full-time deputies. MHCSO is currently in the process of incorporation and will project a vote on this matter in 2024. This additional staffing has not been factored into the Multiyear projections.

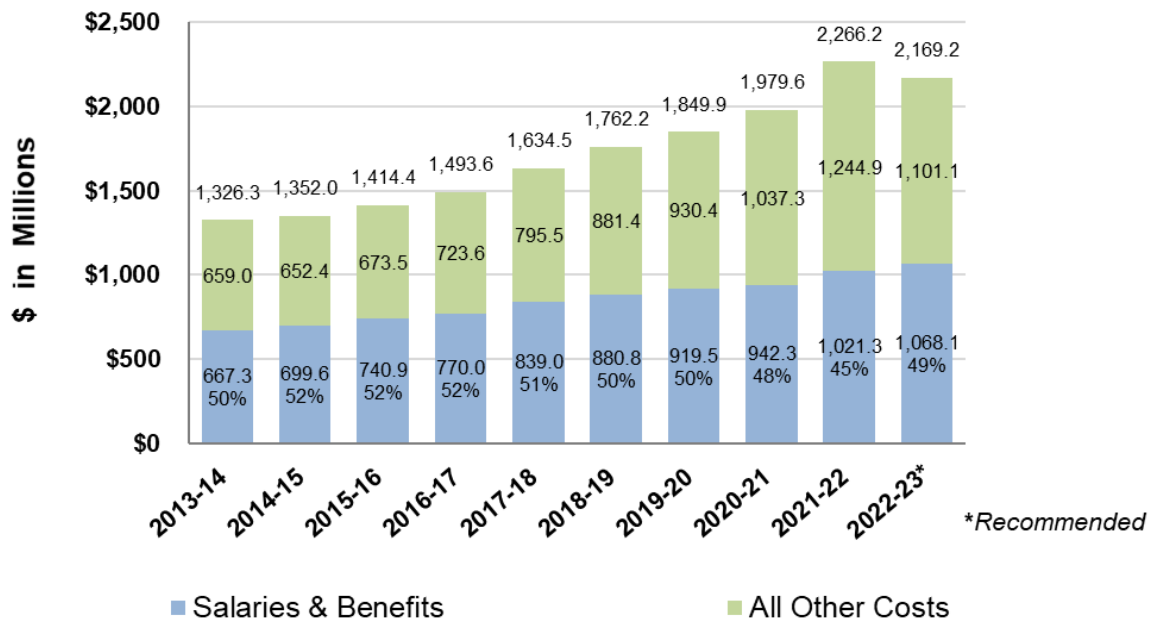
Statistical Summary

10-Year Trend: 2013-2014 to 2022-2023

Staffing Trend



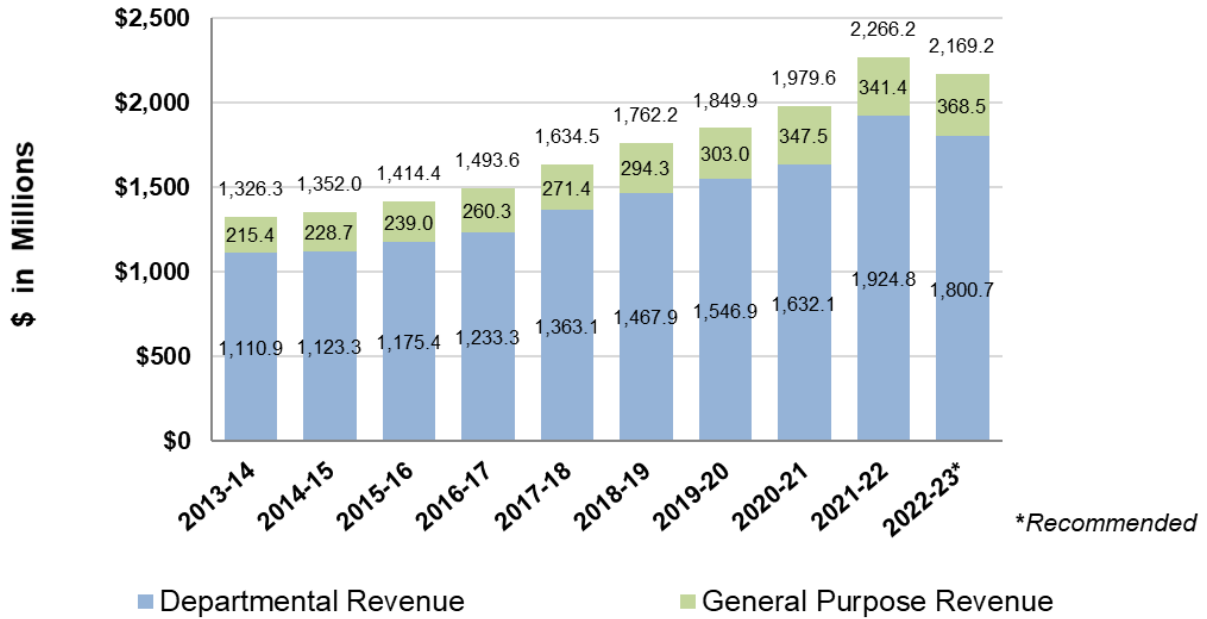
Appropriations by Category



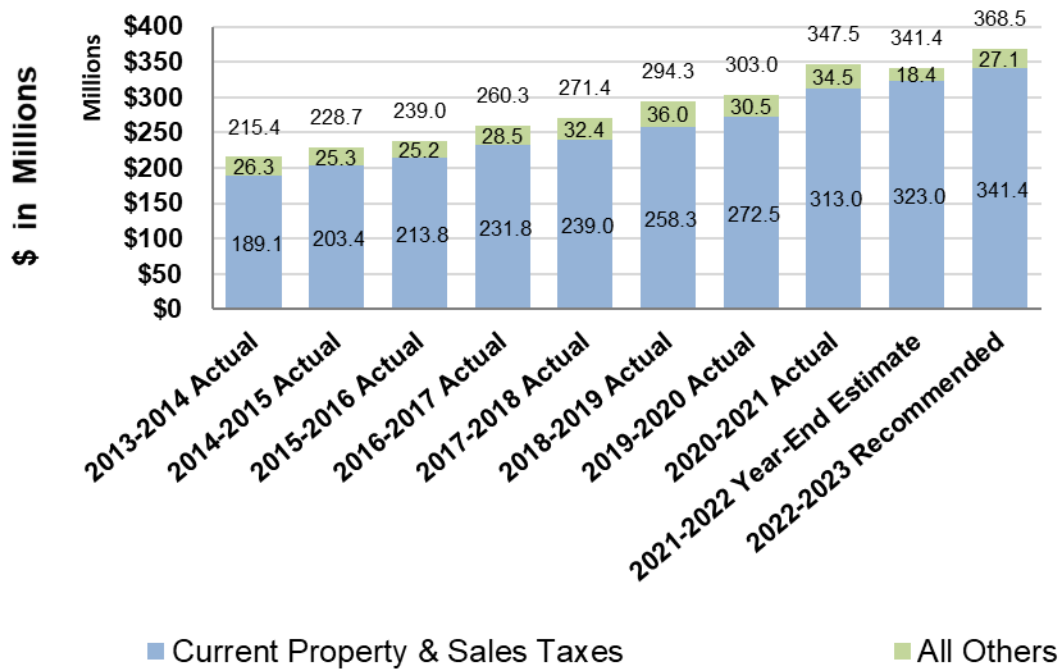
Statistical Summary

10-Year Trend: 2013-2014 to 2022-2023

Appropriations by Source

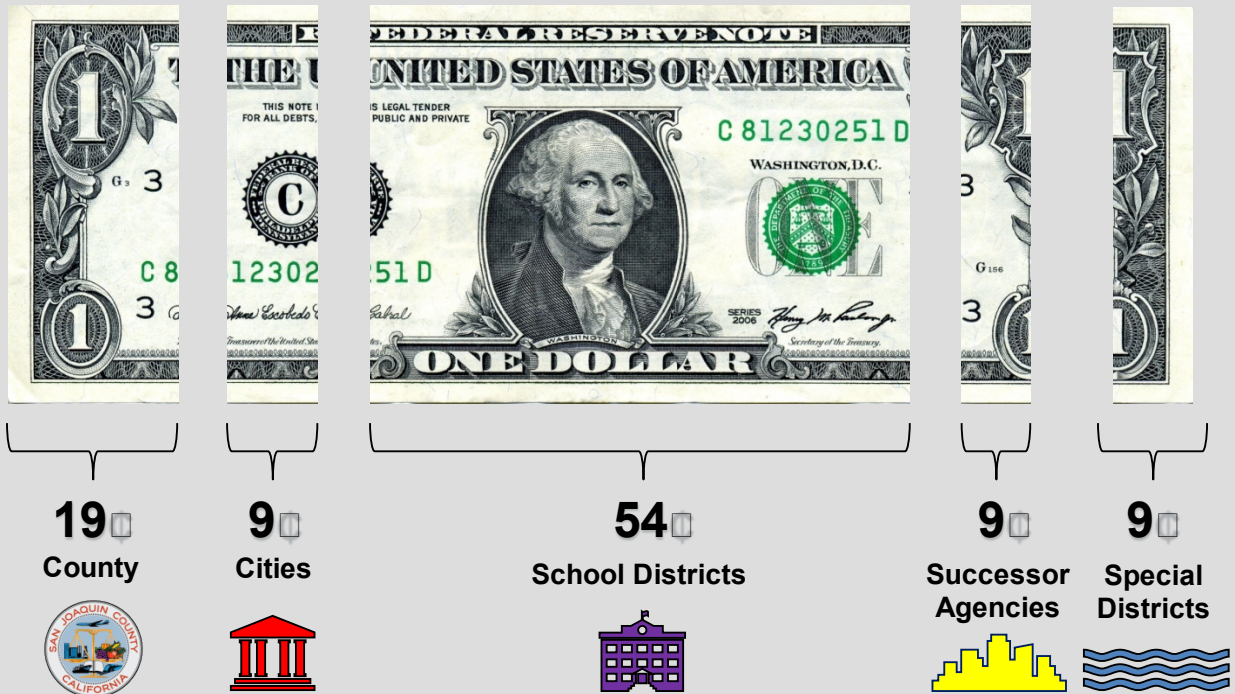


General Purpose Revenue Trend

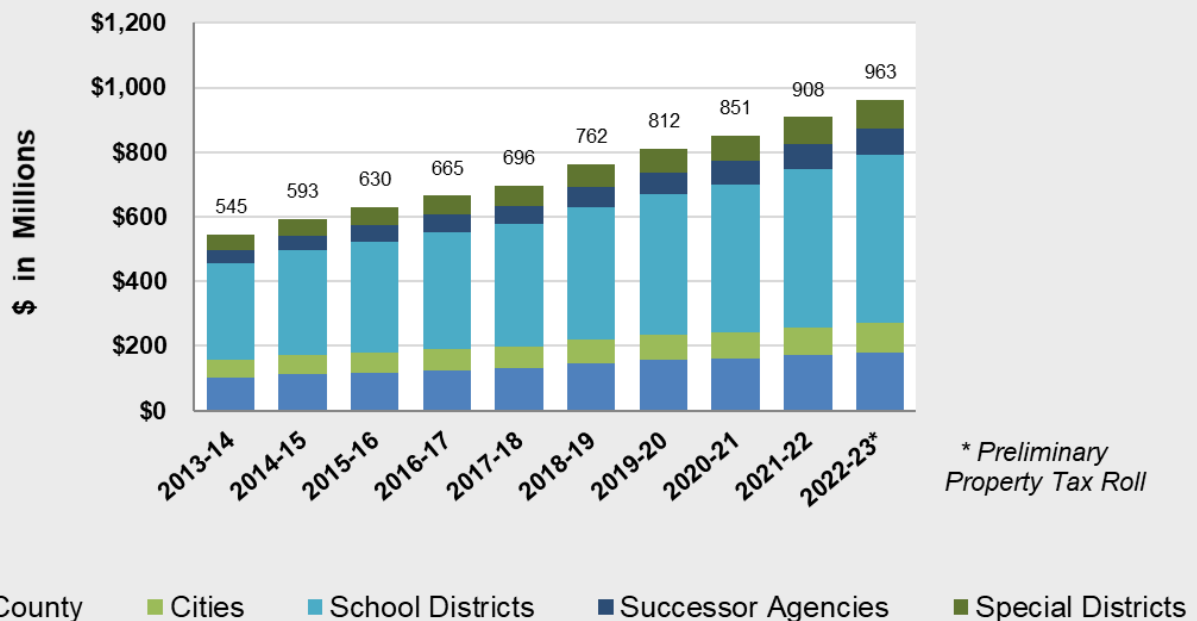


Distribution of Countywide Property Taxes 10-Year Trend: 2013-2014 to 2022-2023

Distribution of Property Tax Dollars



10-Year Property Tax Distribution Trend



San Joaquin County Profile

County Profile		
	County	California
Population, 2021 estimate	789,410	39,237,836
Population, 2020	779,233	39,538,223
Population, 2010	685,306	37,253,956
Population, percent change, 2020 to July 1, 2021	1.3%	(0.8%)
Population, percent change, 2010 to July 1, 2021	15.2%	5.3%
Persons under 5 years, percent, 2020	6.9%	6.0%
Persons under 18 years, percent, 2020	26.8%	22.5%
Persons 65 years and over, percent, 2020	13.1%	14.8%
Female persons, percent, 2020	50.1%	50.3%
High school graduates, percent of persons age 25+, 2016-2020	80.1%	83.9%
Bachelor's degree or higher, % of persons age 25+, 2016-2020	19.2%	34.7%
Mean travel time to work (minutes), workers age 16+, 2016-2020	35.2	29.8
Housing units, July 2019	248,636	14,366,336
Homeownership rate, 2016-2020	57.7%	55.3%
Median value of owner-occupied housing units, 2016-2020	\$367,900	\$538,500
Median monthly owner costs with mortgage, 2016-2020	\$1,971	\$2,422
Median monthly gross rent, 2016-2020	\$1,286	\$1,586
Households, 2016-2020	231,092	13,103,114
Persons per household, 2016-2020	3.18	2.94
Per capita annual income (2020 dollars) 2016-2020	\$28,928	\$38,576
Median household income (2020 dollars) 2016-2020	\$68,628	\$78,672
Persons in poverty, percent	13.9%	11.5%
Persons with a disability, under 65, percent, 2016-2020	8.5%	6.8%
Persons without health insurance, under 65, percent	8.2%	8.9%
Unemployment rate, percent, April 2022	5.0%	3.8%
<i>Sources: U.S. Census Bureau, State of California Employment Development Department</i>		



PROPOSED BUDGET

General Government

General Government

Appropriations



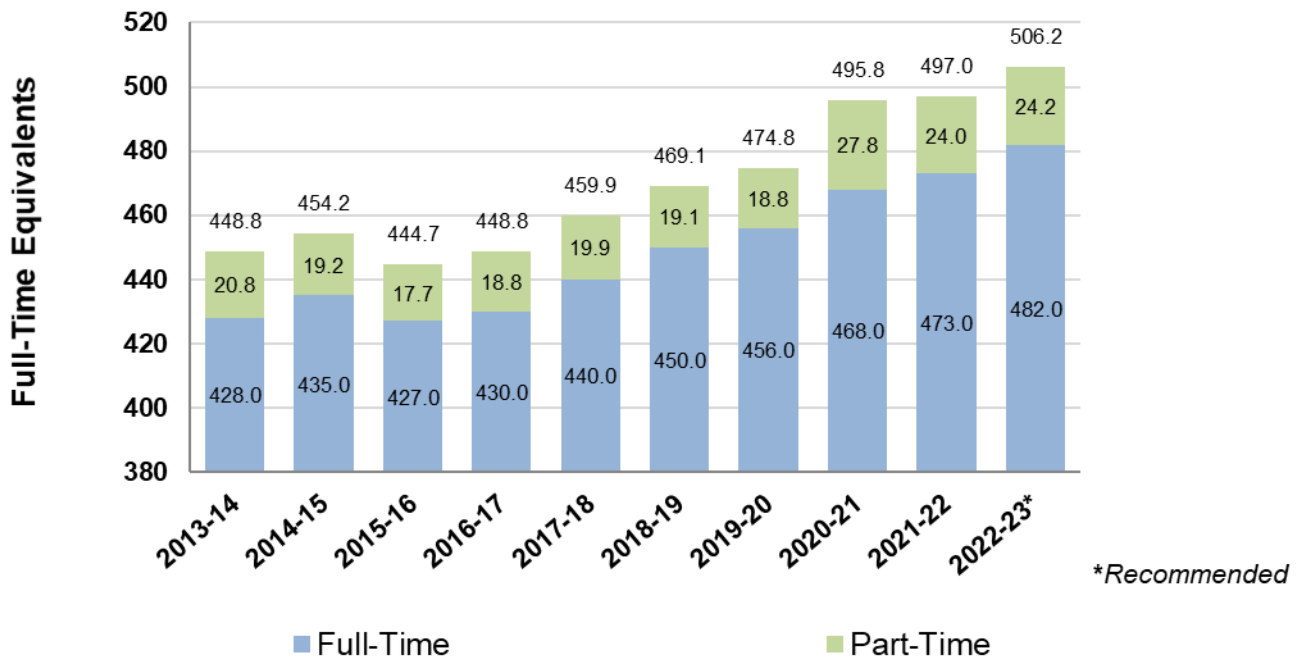
	Page Number	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
1010100000 Board of Supervisors/Clerk of the Board	A-4	\$5,296,036	\$4,230,524	\$4,230,524	(\$1,065,512)
1010200000 County Administrator	A-8	4,730,220	4,742,597	4,742,597	12,377
1010800000 Auditor-Controller	A-14	2,420,938	3,176,135	3,176,135	755,197
1010804000 Operating Transfers	A-18	178,623,253	91,202,056	91,202,056	(87,421,197)
1010805000 Tobacco Settlement	A-20	6,700,000	7,300,000	7,300,000	600,000
1011000000 Treasurer-Tax Collector	A-22	7,559,338	8,203,490	8,021,915	462,577
Summary — All Assessor-Recorder Budgets	A-27				
1011100000 Assessor-Recorder-County Clerk	A-29	19,837,339	19,109,558	19,109,558	(727,781)
2025901000 Recorder-Equipment/Automation	A-34	2,041,043	1,614,639	1,614,639	(426,404)
1011200000 Purchasing & Support Services	A-36	(492,510)	390,313	390,313	882,823
8400112200 Purchasing ISF*	A-40	7,596,585	7,715,851	7,715,851	119,266
1011800000 County Counsel	A-43	445,488	1,200,411	1,200,411	754,923
1012400000 Human Resources	A-47	2,942,737	3,036,181	3,036,181	93,444
8592500000 Self-Insurance ISF-Health*	A-55	40,862,722	37,552,087	37,552,087	(3,310,635)
8592600000 Self-Insurance ISF-Dental*	A-57	6,275,728	6,641,423	6,641,423	365,695
8594800000 Self-Insurance ISF-Medical Malpractice*	A-59	2,879,538	3,299,071	3,299,071	419,533
8594900000 Self-Insurance ISF-Casualty*	A-61	12,167,099	13,930,329	13,930,329	1,763,230
8595000000 Self-Insurance ISF-Workers' Comp.*	A-64	14,152,052	14,909,187	14,909,187	757,135
8595100000 Self-Insurance ISF-Unemployment*	A-67	1,578,770	1,275,572	1,275,572	(303,198)
1013000000 Registrar of Voters	A-69	15,531,335	13,744,578	13,744,578	(1,786,757)
8240000000 Information Systems Division Internal Service Fund (ISF)*	A-73	29,990,638	34,446,667	34,446,667	4,456,029
8250000000 Office Automation ISF*	A-78	8,754,367	8,495,022	8,495,022	(259,345)
8260000000 Telephone ISF*	A-80	5,583,213	5,701,556	5,701,556	118,343
8270000000 Radio ISF*	A-83	3,582,322	3,569,822	3,569,822	(12,500)
1015400000 Economic Promotion	A-85	647,770	877,770	877,770	230,000
1016000000 Surveyor	A-88	586,493	604,864	604,864	18,371
1016500000 Rebates/Refunds & Judgments/Damages	A-90	11,000	36,000	36,000	25,000
1018000000 Equipment Use Allowance/ Debt Service	A-91	1,017,489	1,335,853	1,335,853	318,364
8190000000 Fleet Services ISF*	A-93	17,003,316	18,046,079	18,046,079	1,042,763
<i>Less: ISF Appropriations*</i>		(150,426,350)	(155,582,666)	(155,582,666)	(5,156,316)
Total - General Government		\$247,897,969	\$160,804,969	\$160,623,394	(\$87,274,575)

*Internal Service Fund (ISF) appropriations are included in departmental budgets.

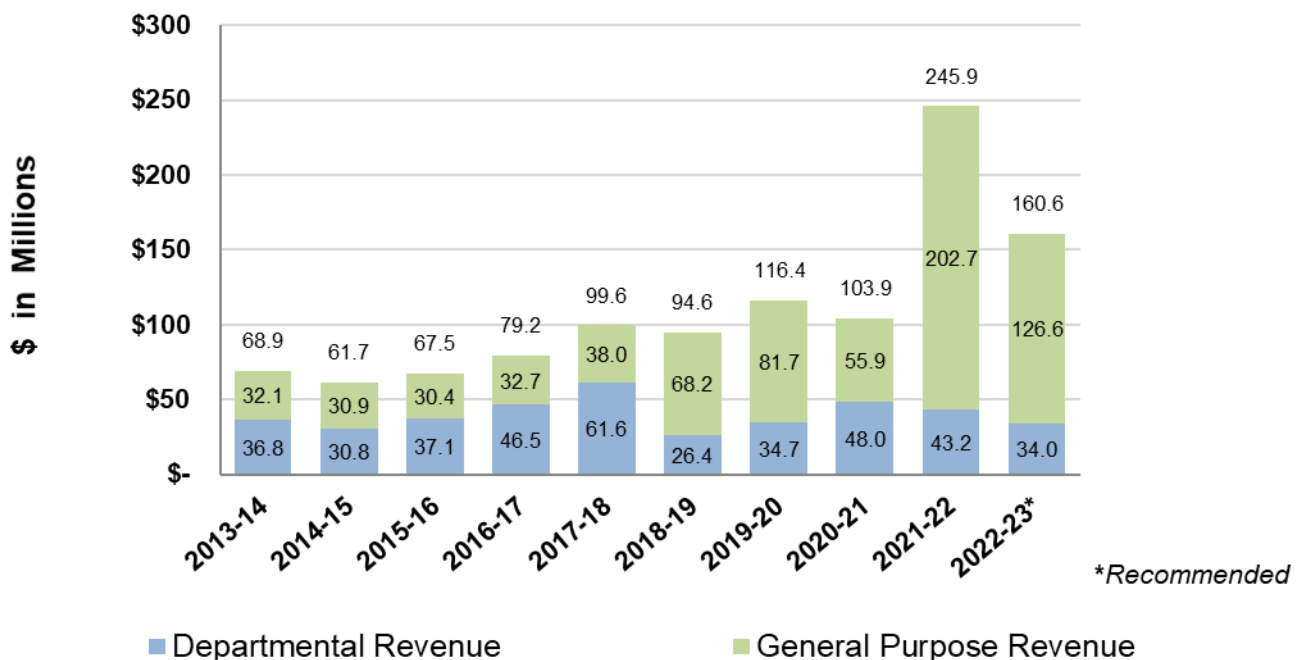
General Government

Appropriations

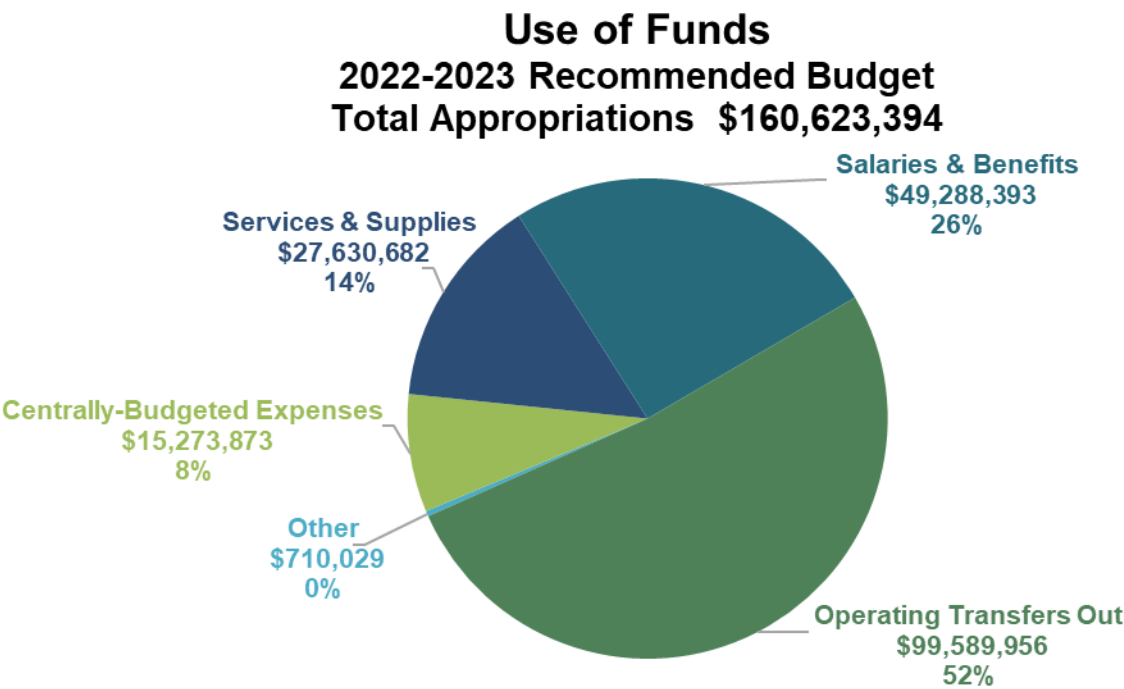
Staffing Trend



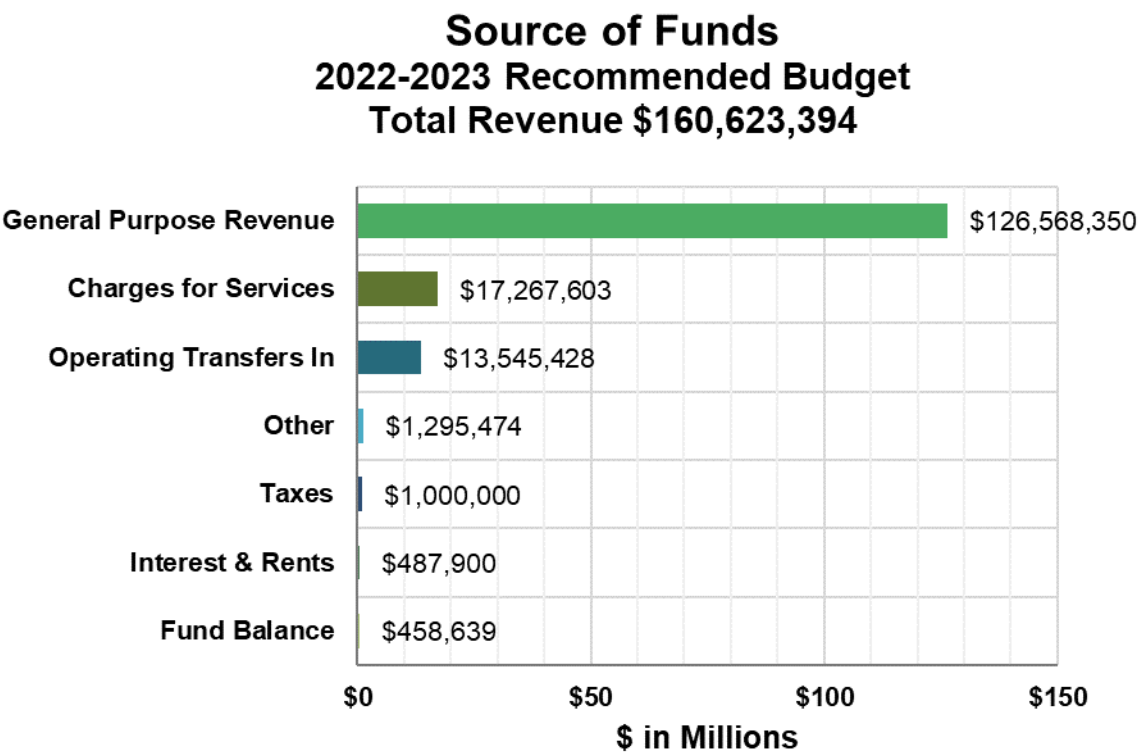
Appropriations by Source



General Government
Appropriations



* \$192,492,933 Expenditures less \$31,869,539 Cost Reimbursements



General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,350,217	\$2,660,213	\$2,698,868	\$2,698,868	\$38,655
Services & Supplies	136,577	182,476	182,651	182,651	175
Centrally-Budgeted Expenses	2,107,314	2,453,477	1,349,135	1,349,135	(1,104,342)
Total Expenditures	\$4,594,108	\$5,296,166	\$4,230,654	\$4,230,654	(\$1,065,512)
Expenditure Reimbursements	(117,551)	(130)	(130)	(130)	0
Total Appropriations	\$4,476,557	\$5,296,036	\$4,230,524	\$4,230,524	(\$1,065,512)
Earned Revenues By Source					
Charges For Services	\$8,610	\$8,100	\$8,275	\$8,275	\$175
Total Revenues	\$8,610	\$8,100	\$8,275	\$8,275	\$175
Net County Cost	\$4,467,947	\$5,287,936	\$4,222,249	\$4,222,249	(\$1,065,687)
Allocated Positions	16.0	17.0	17.0	17.0	0.0

Purpose

The Board of Supervisors (Board) is mandated by law and responsible to ensure the public trust through representative government. As the governing body of the County, the Board:

- Sets County and public policy.
- Adopts ordinances/resolutions.
- Appropriates funds and levies necessary fees.
- Represents the citizens of San Joaquin County in matters involving the State/Federal governments.
- Plans land use and determines zoning for the unincorporated area.
- Represents the public on several County commissions, special district boards, and local committees.
- Works with constituents to resolve problems and issues.

The Clerk of the Board (COB) attends all meetings of the Board of Supervisors, Assessment Appeals Board, City Selection Committee, and Countywide Oversight Board; processes and retains all resultant documents; prepares and posts meeting agendas; prepares meeting minutes; maintains

Local Appointments - List of County's Boards, Commissions and Committees; maintains lobbyist registration log; hearing officer panel; and provides support to all County departments.

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Board Strategic priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and

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General Government

adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Major Budget Changes

Salaries & Employee Benefits

- \$38,655 Salary and benefits adjustments.

Centrally-Budgeted Expenses

- \$45,846 Increase in Casualty insurance costs.
- \$18,624 Increase in data processing charges.
- (\$1,170,567) Cost Allocation Plan adjustment.

Program Discussion

The 2022-2023 recommended budget for the Board of Supervisors (Board)/Clerk of the Board (COB) totals \$4,230,654, which is a decrease of \$1,065,512 from the 2021-2022 adjusted budget.

Board of Supervisors

2019 Novel Coronavirus (COVID-19)

The 2019 Novel Coronavirus (COVID-19) continued to be a key focus of Board discussion throughout 2021-2022, receiving regular updates from Public Health Services, Health Care Services, and Emergency Services at regularly scheduled public meetings.

Direction was provided throughout the year by the Board to increase the County's public awareness campaign promoting face coverings, social distancing, testing, and vaccinations to prevent COVID-19. As of March 1, 2022, 62.9% of San Joaquin County's total population were fully vaccinated and 12.9% partially vaccinated. An additional 178,278 residents have received a booster or extra dose.

On September 28, 2021, the Board adopted Resolution R-21-126 implementing teleconference requirements identified in Assembly Bill 361 allowing legislative bodies to meet by teleconference without noticing requirements contained in

the Brown Act consistent with the Governor's Declaration of an Emergency and CAL/OSHA recommended measures to promote social distancing. These recommended measures are expected to expire April 2022. The Board also approved up to \$838,000 to the University of the Pacific to support essential COVID-19 expenses including testing, Personal Protective Equipment, and other health and safety related costs.

To assist local businesses impacted by COVID-19, the Board initiated funding of the Relief Across Downtown (RAD) digital gift card program. Since May of 2021, 256 businesses have enrolled in the program with \$2.5 million spent at local businesses and \$1.7 million to purchase RAD Cards, equating to \$3.4 million in consumer purchasing power. In total, the Board has approved \$4.3 million toward the RAD Program.

Additionally, the Board approved \$33.7 million for the Family COVID Assistance Grant and Small Business Assistance Grant programs in American Rescue Plan Act (ARPA) funding for residents and businesses. On September 14, 2021, the Board approved a transfer of \$4.2 million from ARPA funds to the First 5 San Joaquin Commission budget to fund COVID-impacted services including SJ Teeth; Help Me Grow; Grandparents Initiative; Home Visitation Expansion; and Parent Engagement. In October 2021, the Board received a report from Beacon Economics to assist in developing a framework for ARPA spending decisions recommending a tiered spending system that prioritizes public health spending that will lessen the direct effects of the pandemic.

County Budget

Consistent with the Board Strategic Priority of Fiscal Optimization, for the past seven years, the County has maintained a structurally balanced budget, where ongoing revenues were sufficient to fund ongoing expenses.

Supervisory Redistricting Plan

Pursuant to California Election Code, following each decennial Federal census, the Board shall adjust the boundaries of any or all of the Supervisorial Districts of the County so that the districts shall be as nearly equal in population as feasible. On January 26, 2021, the Board adopted the 2021 Supervisorial Redistricting Plan and established a Redistricting Advisory Committee (RAC) consisting of 10 regular members and later added 5 non-voting alternate members. The Board and the RAC conducted regular public hearings and community workshops to meet the statutory deadline to adopt new boundaries by December 15, 2021.

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On December 7, 2021, the Board was presented with two supervisorial district maps recommended by the RAC. Following a public hearing, the Board voted three to two (3-2) to approve new supervisorial district boundaries.

Delta Priorities

The County continues to address the County's Delta priorities and its support for a shared solution to the State's water supply challenges that promote investments in Statewide and regional water storage, upgrades to current water infrastructure, levee system improvements, consideration/water use efficiency, and environmental restoration and protection for the threatened Delta ecosystem.

The County is also leading the way to identify and secure Federal assistance to address a variety of water resource priorities from water conservation to aging water infrastructure and water quality improvements.

Cannabis Regulations and Policies

The Board continued to address cannabis regulations and policies including the adoption of an ordinance to address ambiguities in Titles 4 and 9 to clarify only the developer of a Commercial Cannabis Business Park must enter into a development Agreement with the County. Additionally, it clarified that every tenant conducting commercial cannabis activity within a Cannabis Business Park and within property with a Use Permit to enter into a Commercial Cannabis Licensee Agreement, requiring tenants to comply with the terms of the Commercial Cannabis Development Agreement, Special Purpose Plan, and Use Permit conditions of approval.

Homelessness

The Board continued to address the need for low-barrier shelter and transitional housing in San Joaquin County, as identified in the San Joaquin Community Response to Homelessness: 2020 San Joaquin County Strategic Plan, a collaborative effort between the County, SJ Continuum of Care (SJCoC), City of Stockton, and community stakeholders.

On July 13, 2021, the Board approved \$8.4 million in funding to the cities of Lodi, Manteca, and Tracy for emergency Homeless Shelters within their cities.

On July 27, 2021, the Board funded \$2.0 million for the Gospel Center Rescue Mission Homeless Growth Proposal for a 178-bed facility.

On September 14, 2021, the Board approved \$846,000 from ARPA funds to fund the capital acquisition of a facility to provide transitional housing for clients of Lodi House.

The Board will continue to consider the potential for tax measures as a means for funding homelessness solutions, continue collaboration with cities and SJCoC, and pursue potential emergency shelter opportunities and affordable housing developments.

Illegal Dumping

On October 26, 2021, the Board approved convening the Illegal Dumping Task Force to review and update the existing illegal dumping ordinance. The revised ordinance would address the difficulty under the current ordinance to identify the guilty party beyond a legal reasonable doubt and convict individuals who illegally dump. The revised ordinance will be brought to the Board for approval in early 2022-2023. Following approval, the Task Force will create an outreach campaign educating the community on the environmental impacts of illegal dumping and the consequences associated with committing illegal dumping violations.

Clerk of the Board

The COB sets priorities reflective of the needs of the Board and the needs of the public and continues to seek ways to engage with departments and the public to provide efficient services.

The following statistics are reflective of the work by the COB in the 2021 calendar year:

- Processed 173 claims, 76 summons, and other filings.
- Received and processed 476 Assessment Appeal Applications; conducted 21 Assessment Appeal Meetings; processed 276 withdrawals, 196 postponements, and 121 stipulations.
- Announced 126 positions to Boards and Commissions; processed 156 appointments; and received over 200 applications.
- Received 439 external public records requests and 21 internal public records requests.
- Prepared over 600 recognitions on behalf of the Board.
- Clerked 34 Board of Supervisor meetings and processed 750 Board Orders, 107 Budget Appropriations, 181 Resolutions, 21 Ordinances, and 405 Agreements.
- Clerked the annual Countywide Oversight Board and City Selection Committee meetings.
- Received and processed 5 Lobbyist Registration renewals for the 2022 calendar year.

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As of March 2022, the COB is in the process of conducting its annual audit of the Boards and Commissions Fact Sheets and Rosters. In 2022-23, the COB will provide electronic access by the Board to view Agendas, Minutes, and Annual Reports from Boards and Commissions as required by the Board adopted Standing Rules for Boards and Commissions.

The COB will continue to evaluate the staffing needs of the office in 2022-2023 as operations resume following the pandemic and evaluate technology to provide improved service to the residents and the County.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$3,467,696	\$3,554,151	\$3,613,346	\$3,613,346	\$59,195
Services & Supplies	2,327,935	4,746,724	1,817,530	1,817,530	(2,929,194)
Centrally-Budgeted Expenses	477,803	432,051	614,554	614,554	182,503
Total Expenditures	\$6,273,434	\$8,732,926	\$6,045,430	\$6,045,430	(\$2,687,496)
Expenditure Reimbursements	(3,977,190)	(4,002,706)	(1,302,833)	(1,302,833)	2,699,873
Total Appropriations	\$2,296,244	\$4,730,220	\$4,742,597	\$4,742,597	\$12,377
Earned Revenues By Source					
Aid From Other Governments	\$0	\$69,000	\$0	\$0	(\$69,000)
Charges For Services	90,392	127,626	382,258	382,258	254,632
Miscellaneous Revenues	228	0	0	0	0
Total Revenues	\$90,620	\$196,626	\$382,258	\$382,258	\$185,632
Net County Cost	\$2,205,624	\$4,533,594	\$4,360,339	\$4,360,339	(\$173,255)
Allocated Positions	14.0	13.0	13.0	13.0	0.0

Purpose

The County Administrator leads the administrative functions of County government. Specifically, the position oversees five departments, directs and coordinates all other County departments and agencies; acts to enforce ordinances, policies, rules, and regulations as adopted by the Board of Supervisors; advises and makes recommendations to the Board on a vast number of issues; supervises the preparation of the annual County budget; monitors departmental and agency revenues and expenditures throughout the fiscal year; prepares the County's legislative platform and monitors legislation that can significantly affect County programs; coordinates and leads efforts/activities related to County Economic Development; and leads efficiencies in customer service delivery, innovation, and labor negotiations.

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and

emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
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- Water Management
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The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

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Major Budget Changes

Salaries & Employee Benefits

- \$65,195 Salary and benefits adjustments.
- (\$6,000) Decrease in overtime.

Services & Supplies

- \$99,000 Increase in special departmental expense for unanticipated Board of Supervisors' projects.
- \$18,928 Increase in subscriptions for legislative advocacy and media monitoring.
- \$12,541 Increase in professional services for legislative advocacy.
- (\$1,500,000) Decrease in one-time expense for Delta College Internship Program approved in 2020-2021.
- (\$1,358,758) Decrease in consultant services expense due to one-time payment in to HdL in 2021-2022.
- (\$180,395) Decrease in one-time expense for consultant services for Board of Supervisors' special projects in 2021-2022.
- (\$37,000) Decrease in general memberships.

Centrally-Budgeted Expenses

- \$134,846 Increase in Casualty insurance costs.
- \$44,717 Increase in data processing charges.

Expenditure Reimbursements

- (\$2,699,873) Cost Allocation Plan adjustment.

Revenues

- \$254,632 Increase in A-87 reimbursement from non-County agencies.
- (\$69,000) Decrease in Federal funding for Homelessness Initiatives Program Administrator position now under Health Care Services Agency.

Program Discussion

The 2022-2023 recommended budget for the County Administrator's Office (CAO) totals \$6,045,430, which is a decrease of \$2,687,496 from the 2021-2022 adjusted budget.

The following highlights provide an overview of several projects, programs, and activities led and administered by the CAO.

Economic Recovery

Due to the ongoing impacts of the 2019 Novel Coronavirus (COVID-19) pandemic, in May 2021, \$148.0 million for the State and Local Coronavirus Fiscal Recovery Fund was allocated to the County. The County received half (\$74,019,157) of its American Rescue Plan Act (ARPA) allocation with the remaining funds received in May 2022. Through February 2022, the Board had approved the allocation of \$74.0 million to various projects.

The Board's top priorities for directing ARPA funding have been implementing programs to combat the pandemic, aid in local economic recovery, funding to expand transitional housing for the homeless, and match funding for a Homekey application that would create additional permanent housing for the homeless. In addition, the Board has approved the use of ARPA funding for improvements and investments to existing water and sewer infrastructure, cybersecurity needs, and technology infrastructure modernization.

The CAO contracted with Beacon Economics to conduct an independent ARPA strategy study based on an analysis of relevant economic and health factors within San Joaquin County. On October 29, 2021, Beacon presented to the Board, its ARPA roadmap (economic recovery plan) for the County, which validated the County is distributing aid to where it is most needed in accordance with the Board's top priorities while complying with Federal guidelines.

In January 2022, the County Administrator met with each Board member to determine the best approach to utilizing the remaining balance of \$74,019,157. The County Administrator also met with community stakeholders to discuss what the County could do further to assist small businesses with recovery. The goal is to present a potential list of ARPA projects to the Board of Supervisors in September 2022. ARPA funds are one-time, must be committed by December 2024, and expended by December 2026.

Professional Development

Professional development of the County's executive and senior staff is a high priority for the CAO. While supporting development growth, the CAO engaged in the services of

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FranklinCovey, a top leadership development and performance improvement company assisting organizations to achieve results that require a change in human behavior. Their expertise lies in seven areas: Leadership, Execution, Productivity, Trust, Sales Performance, Customer Loyalty, and Education. In November 2021, all Department Heads were invited to participate in a two-day onsite workshop facilitated by a consultant of FranklinCovey on the *4 Essential Roles of Leadership* designed for mid-level to executive-level leadership.

Subsequently, in December 2021, Department Heads and their selected staff were given access to two platforms for one year. Participants can access Jhana, a micro-learning website with a searchable repository of short articles, blog posts, video interviews, and curated pieces from outside publications meant to support managers with their everyday activities at point-of-need. The second platform, the All Access Pass portal, houses the library of FranklinCovey e-Learning resources. Learners can search for, access self-paced versions of popular courses, and video-based single point lessons for use in everyday work situations to reframe, provoke ideas, build relationships, or teach and reinforce skills.

Labor Related Costs and Pension Obligations

As of December 31, 2021, all Memorandums of Understanding (MOUs) and resolutions covering the County's workforce were current. By the end of 2022-2023, 88.5% of the County labor force MOUs will expire.

During 2021-2022, new agreements were reached with the Probation Officers Association and the Correctional Officers Association. Bargaining began at the end of 2021-2022 with many of the bargaining units including the Service Employees International Union Local (SEIU) 1021, whose six contracts expire October 20, 2022, the Attorneys Association, whose contract expires November 3, 2022, the Union of American Physicians & Dentists, whose contract expires January 5, 2023, the California Nurses Association, whose contract expires April 30, 2023, the Sergeants Association, whose contract expires June 30, 2023, the DA Investigators Association, whose contract expires June 30, 2023, and the Management Association, whose contract expires June 30, 2023.

The County participates in the San Joaquin County Employees' Retirement Association (SJCERA). As of January 1, 2022, net pension liability was \$1.7 billion with San Joaquin County's portion totaling \$1.6 billion. Since January 2017, the County has been contributing an additional 5% towards the County's unfunded retirement liability. Through December 31, 2021, the total value of this 5% contribution is approximately \$171.1 million. The Board has also established a reserve for the unfunded liability, which can be used in those years when the County is unable to achieve

the 5% contribution within a structurally-balanced budget. The projected fund balance in the Unfunded Pension Liability Reserve at year-end is approximately \$58.2 million, and includes an additional \$45.0 million to the Reserve in the recommended 2022-2023 budget. The County Administrator continues to advocate for prudent rate-of-return assumptions and appropriate reserves to ensure the long-term viability of the County's pension fund. In 2022-2023, a one-time contribution of \$51.0 million will be made from this reserve to establish a Public Agency Retirement Services 115 Trust.

Public Agency Retirement Services 115 Trust

The CAO has been actively exploring the opportunity of establishing a 115 Trust for pension with the Public Agency Retirement Services (PARS) to reduce the County's unfunded pension liability. Other California counties have established this type of trust to manage the short-term costs and long-term liabilities associated with pensions. The trust would be used exclusively to fund contractual obligations to provide pension benefits. Assets in the trust can be invested in a diversified manner and can be used to pay out directly to SJCERA or reimburse SJCERA for pension-related costs. The ability to diversify investments is likely to result in better returns than the general fund or reserve account. The County has the opportunity to prefund its pension obligations while still maintaining discretion and control over the prefunded assets. Pension trust prefunding assets and their related returns can be transferred to the retirement system at the County's direction, potentially reducing/eliminating large fluctuations in employer contribution amounts. On May 24, 2022, the Board approved the establishment of the PARS Public Agencies Post-Employment Benefits Trust (115 Trust).

During 2021-2022, the County Administrator actively participated in several successful projects and activities. The County Administrator's Office will continue to provide leadership and support in 2022-2023 for ongoing projects and activities:

➤ **Enhanced Infrastructure Financing District (EIFD)** – In 2019, local jurisdictions met with the County Administrator's Office to evaluate utilizing an EIFD, a financing tool to fund regional projects where each jurisdiction contributes an increment of their property tax revenue to fund the project with reimbursement to the jurisdictions as development growth occurs. In 2020-2021, due to the uncertainty of fiscal impacts related to the COVID-19 pandemic, the anticipated EIFD that would partially finance the Mossdale Tract area levee improvement project was placed on hold, while ongoing collaborations continued.

In February 2022, the Board approved a Resolution of Intention (R-22-48) to participate in the proposed Mossdale Tract EIFD and establish a Public Financing

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Authority (PFA) to finance the levee improvement project. EIFDs are governed by the creation of a PFA. The final tax allocation increment for each jurisdiction has been determined.

In 2022-2023, a series of multiple public hearings will take place, following a recommendation to the PFA and Board for approval of the tax allocation increment for each jurisdiction.

- **Supervisory Redistricting** – CAO staff worked with County departments on redistricting efforts. Redistricting takes place once every 10 years following the decennial Federal Census. In January 2021, based on the recommendation from the CAO, the County approved the 2021 Supervisory Redistricting Plan, which included the creation of a Redistricting Advisory Committee (RAC). The RAC held nine public meetings. In December 2021, the Board adopted the new Supervisory District Boundaries (R-21-176).

- **State Redistricting** – CAO staff lead the effort on relaying the County's interests in the State Redistricting efforts. In July 2021, the County created a State Redistricting Advisory Group of key community partners and groups to help educate and provide outreach to citizens on the State Redistricting process. Online and phone surveys were part of the outreach.

The CAO worked with the Advisory Group and County's State Lobbyists to monitor and testify before the California Citizens Redistricting Commission hearings on behalf of the County. On December 20, 2021, the California Citizens Redistricting Commission completed and approved final maps for the State's Congressional, Senate, Assembly, and Board of Equalization Districts.

The final Congressional District map for the County addressed the request from the online and phone surveys, and the request from the Board of Supervisors that the County have one Congressional District.

- **Reimbursement Resolution** – In February 2022, based on the recommendation from the CAO, the Board (R-22-30) approved a Reimbursement Resolution to reimburse expenditures from various County capital projects with proceeds of debt incurred for a maximum principal amount of \$100 million of debt. The CAO will continue to analyze the best long-term solution to finance the cost of the replacement of facilities or new construction. With interest rates currently low, borrowing is inexpensive, but rates are likely to rise in 2022-2023.
- **County Debt Reduction** – The County paid off one of its two Revenue Certificates of Participation (COPs)

issued to finance the County's infrastructure projects, and whose debt payments are funded by user fees in the respective operating budget.

The County made its final debt payment for the San Joaquin County Solid Waste Facilities Project in April 2022, significantly reducing the County's overall debt service costs.

- **Bi-Annual Legislative Platforms** – In 2020-2021, CAO staff developed and presented for Board consideration, the County's Bi-annual State and Federal Legislative/Regulatory Platforms and Policy Guidelines for 2021 and 2022. The Platforms provide a means of communicating the County's legislative and regulatory agendas, the Board Strategic Priorities and interests; and guide the County's legislative advocacy efforts, allowing the County to take positions on pending legislation and regulations in a timely manner. Legislative issues not identified in the Platforms will be presented to the Board for consideration as they emerge. The Board of Supervisors approved the 2021-2022 Legislative Platforms on December 8, 2020 (B-20-673). State and Federal Legislative Platforms for 2023 and 2024 will be developed in fall 2022.

- **Assembly Bill 221** - In December 2021, the California Department of Social Services (CDSS) notified the County Administrator's Office that San Joaquin County received a \$5.0 million grant and would act as the Grantee, a pass-through agent, for the grant awarded to the Oasis City Center in Stockton. This grant was awarded through Assembly Bill (AB) 221 (Santiago) - Emergency Food Assistance for All bill, which was co-authored by Assembly member Carlos Villapudua and other Assembly members to boost emergency food assistance. The grant will support the non-profit organization Oasis City Center for its staffing and general operating expenses from July 1, 2021, through June 30, 2023. Oasis City Center is a nonprofit community center of Oasis Church providing community support through its resource and food relief program to individuals facing economic hardship, especially during the COVID-19 pandemic. Oasis has also received funding from the County through its non-County Organization process since 2020-2021.

- **Registrar of Voters** – On June 8, 2021, the Board approved the reorganization of the Registrar of Voters (ROV) Unit by transferring ROV from the Information Systems Division back to a division of the County Administrator's Office (B-21-349) with the ROV Deputy Director reclassified to a department head.

This organizational change was due to the County's post-election review of the 2020 Presidential Election.

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The post-election review included staffing, policy, and procedural improvements to ensure efficient election processes for County constituents.

- **Homelessness Initiatives Program Administrator** – In December 2020, the Program Administrator – Homelessness Initiatives position was transferred to the Health Care Services Agency. The CAO remains highly involved with homelessness projects that align with the Strategic Plan for Homelessness and will continue to work with the Program Administrator on solutions to homelessness.
- **Social Media** – On August 10, 2021, during the Board of Supervisors' comments, the Board addressed concerns about the County's social media presence and requested that the CAO expand social media traffic with a particular focus on the projects conducted by County departments. The CAO's office began posting major projects and programs on the County's main social media sites (Facebook, Instagram, and Twitter).
- **San Joaquin General Hospital** – The County Administrator will continue to be engaged in the resolution of fiscal and policy challenges faced by SJGH. Participation in the Health Care Services Review Committee meetings and other critical leadership meetings that focus on the overall success of SJGH will continue. Additionally, the County Administrator intends to work closely with the Board, SJGH leadership team, and the Auditor-Controller to monitor monthly financial inflows, outflows, and cash balances to measure the success of ongoing operational changes at the Hospital.

During 2021-2022, CAO staff actively participated on the team responsible for evaluating potential opportunities for SJGH's affiliation with Dignity Health. An 18-month Management Services Agreement with Dignity Health was approved by the Board of Supervisors on May 3, 2022 (R-22-94). The agreement engages Dignity Health to provide advice and assistance to the County in overseeing the management of day-to-day administration of the Hospital.

- **Former In-Shape Building** – In 2021, the CAO successfully negotiated the purchase of the former In-Shape building located at 6 South El Dorado Street, in Stockton along with the adjacent parking structure on 49 South Hunter Street for a price not to exceed \$11 million. Subsequently, the Board approved the purchase on November 16, 2021 (B-21-704). Currently, the plan is to move the District Attorney's Office from the old Courthouse to this new location after the completion of tenant improvements, as an alternative to constructing a new facility.

- **Clean San Joaquin - Phase II** – During 2021-2022, the CAO anticipated beginning Phase II of the Clean San Joaquin Program. However, COVID-19 responsibilities and protocols placed the Program on hold. In 2022-2023, now that mandatory restrictions have been lifted, CAO staff will be redirecting Clean San Joaquin towards outreach, prevention and education efforts, which include beginning a new phase of the Program and reassessing the website and other materials to focus on prevention.

During 2021-2022, the CAO continued to support the efforts of County departments and community agencies focused on advancing economic development opportunities throughout the County. The following highlights provide an overview of efforts administered by the CAO:

- **Airpark 599 Project** – Negotiated and executed ground leases with Catellus Stockton, LLC (Catellus), setting in motion the construction of major infrastructure and an initial 2.6 million square feet of Airpark 599 site development, which began in earnest and included mass grading, construction of a detention basin, project roadways (Qantas Lane realignment, East Landing Lane) and utility extensions. On November 9, 2021, the County and Catellus celebrated project groundbreaking. Shortly thereafter, construction began on the first industrial building consisting of 1.2 million square feet on approximately 58 acres. Catellus is actively marketing the building (Building 4) to prospective tenants. Catellus has also submitted plans for the construction of a second building (Building 1) consisting of an approximately 1.4 million square foot logistics facility on approximately 112 acres for Target Corporation. In 2022-2023, staff will continue to work with Catellus and project consultants to support and ensure the successful development and marketing of the project.
- **iHub San Joaquin (iHub)** – CAO staff continued to participate as a member of the iHub San Joaquin Board of Directors. The County and other public and private sector partners continue to invest local funding and provide in-kind contributions to support iHub's efforts to stimulate partnerships, economic development, and job creation.

On February 15, 2022, iHub received a notice of intent to award from the California Office of the Small Business Advocate for \$250,000 in funding for the 2021-2022 Inclusive iHub Innovation Hub (iHub 2) program. The three-year iHub 2 designation will allow iHub to expand services and opportunities throughout the County, and form new alliances within San Joaquin, Merced, and Stanislaus counties. A key area of

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development and expansion is benchmarks related to growth, equitable assistance, investment, and access to diverse, socio-economic disadvantaged, and rural businesses, or entrepreneurs.

- **Tourism Recovery** – In July 2021, the County entered into agreements with Visit Lodi, Visit Stockton, Tracy Chamber of Commerce, and City of Tracy to augment promotional efforts to increase awareness and drive visitation to Countywide activities, businesses, destinations, and events through various strategies, including web-based marketing, social media, radio,

television, and print advertisements. The goal was to help consumers rediscover San Joaquin County as part of broader local economic recovery efforts related to the ongoing COVID-19 pandemic and to encourage residents and visitors to safely and mindfully support businesses and promote the County as a year-round destination. This program has been well received and the recommended Economic Promotion budget includes \$500,000 for the continuation of this effort.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$4,121,065	\$4,801,927	\$4,704,782	\$4,704,782	(\$97,145)
Services & Supplies	496,626	352,983	402,590	402,590	49,607
Centrally-Budgeted Expenses	1,890,101	2,247,304	2,411,363	2,411,363	164,059
Total Expenditures	\$6,507,792	\$7,402,214	\$7,518,735	\$7,518,735	\$116,521
Expenditure Reimbursements	(4,052,084)	(4,981,276)	(4,342,600)	(4,342,600)	638,676
Total Appropriations	\$2,455,708	\$2,420,938	\$3,176,135	\$3,176,135	\$755,197
Earned Revenues By Source					
Interest/Rents	\$129	\$0	\$0	\$0	\$0
Aid From Other Governments	28,160	22,000	24,000	24,000	2,000
Charges For Services	1,235,873	1,192,887	1,525,702	1,525,702	332,815
Miscellaneous Revenues	174,006	180,050	180,050	180,050	0
Total Revenues	\$1,438,168	\$1,394,937	\$1,729,752	\$1,729,752	\$334,815
Net County Cost	\$1,017,540	\$1,026,001	\$1,446,383	\$1,446,383	\$420,382
Allocated Positions	33.0	34.0	35.0	35.0	1.0
Temporary (Full-Time Equivalent)	1.0	0.7	0.0	0.0	(0.7)
Total Staffing	34.0	34.7	35.0	35.0	0.3

Purpose

The Auditor-Controller's Office (ACO) provides accounting and auditing services for departments, districts, and agencies throughout the County.

The ACO has four major functions:

1. Property tax calculations and allocations;
2. Employee payroll and benefits maintenance;
3. Fund and budget reporting, accounts payable, and claim processing; and
4. Internal audits and cost allocation.

Functions of the Auditor-Controller are mandated while service levels are discretionary. Duties include maintenance of accounting records, preparation of financial reports, auditing, processing payments and payrolls, and a wide variety of accounting support to County operations.

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and

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Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Major Budget Changes

Salaries & Employee Benefits

- (\$67,425) Salary and benefits adjustments.
- \$88,975 Add an Accounting Technician I.
- \$68,871 Add a Senior Office Assistant.
- (\$164,959) Delete a Payroll Administrator.
- (\$22,607) Decrease in extra-help.

Services & Supplies

- \$25,000 Increase in software maintenance costs.
- \$21,500 Increase in independent audit fees.

Centrally-Budgeted Expenses

- \$150,471 Increase in data processing charges.
- \$12,882 Increase in Workers' Compensation and Casualty insurance costs.

Expenditure Reimbursements

- (\$641,564) Cost Allocation Plan adjustment.

Revenues

- \$317,815 Increase in A-87 reimbursement from non-County agencies.
- \$30,000 Increase in property tax processing fees.
- (\$15,000) Decrease in charges to outside agencies.

Program Discussion

The 2022-2023 recommended budget for the Auditor-Controller's Office (ACO) totals \$7,518,735, which is an increase of \$116,521 from the 2021-2022 adjusted budget.

The ACO performs key operational business functions for the County and operates as the County's financial hub. These functions include property tax, payroll, general accounting, internal auditing, grants, and cost allocations. In 2021-2022, the ACO calculated and allocated \$929.6 million in property tax revenue to the County, its 7 cities, 14 school districts, 132 Special Districts, and 4 redevelopment successor agencies; which is an increase of approximately \$58.5 million from 2020-2021. The gross annual salary and benefits processed for County and Special Districts exceeded \$980.0 million and covered over 8,000 employees. Over 142,000 checks to vendors are processed each year. The ACO also tracks and accounts for grant money from Federal and State sources, which is allocated for schools, human services, public safety, and realignment.

Additionally, the ACO is responsible for the County's financial reporting and controls. This includes the annual financial audit, audits of Special Districts (Board-governed and locally-governed), single audits of grant programs, and the Title 2, Code of Federal Regulations, Part 200 - Cost Allocation Plan. The County is currently in the final year of a two-year contract extension ending on June 30, 2023 with an independent audit firm, Eide Bailly, LLP to provide single audit services for fiscal year 2021-2022. The ACO anticipates initiating a request for proposal for a new contract in April 2023.

In 2019-2020, the ACO engaged the NBS Government Finance Group (NBS) to generate the County's Cost Allocation Plan and submission to the State Controller's Office. The purpose of the engagement was to leverage NBS's knowledge and experience as a premier provider of cost plan services for local governments. The ACO is contracted with NBS for services through 2023-2024. This collaboration has successfully produced a more equitable allocation of Countywide indirect costs.

Payroll Division

The 2022-2023 recommended budget includes the elimination of a vacant Payroll Administrator position and the addition of an Accounting Technician I. The Payroll Administrator position became obsolete with the addition of a Chief Deputy Auditor-Controller position added in the 2020-2021 budget. The Accounting Technician I position will assist with addressing the significant workload increases in the functional maintenance of PeopleSoft Time and Labor, Payroll, and Absence Management systems. The ACO's Payroll Division has been involved in projects involving

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elevated levels of complexity for the past seven years which has placed a strain on existing Division resources. The consequences of an error caused by the Payroll Division are significant in terms of both the County's reputation and protection of its financial resources. Failure to achieve proper reporting and timely payment of employee compensation, State and Federal taxes, and related reports can expose the County to serious risk and result in severe penalties being imposed by State and Federal agencies.

Audit Division

As the financial oversight function for the County, the Auditor-Controller maintains an Internal Audit Division, which performs mandated and discretionary audits. In 2021-2022, the Division completed mandatory projects, such as the quarterly and annual Treasury compliance audits, County departmental cost rate calculations, and the 2022-2023 Countywide Cost Allocation Plan. Staffing vacancies throughout the year significantly impacted the ability to perform discretionary audits.

Among the audits planned for 2022-2023 are mandatory audits of Treasury quarterly and annual compliance, discretionary audits of County departmental cash handling procedures, Solid Waste inventories, Juvenile Probation Victim Restitution program, and the final disposition of Improvement District 51 surplus funds. The Division will also prepare the 2023-2024 Countywide Cost Allocation Plan.

For all audits performed, reports have been issued and copies have been filed with the County Clerk of the Board.

Redevelopment Dissolution

The Auditor-Controller is charged with the accounting functions related to redevelopment dissolutions, which includes redevelopment tax revenue, associated pass-through payments, and allocation of residual monies to affected taxing entities. Additionally, State law requires a Countywide Redevelopment Oversight Board to be staffed by the Auditor-Controller. This Oversight Board generally holds its annual meeting each January.

County Accounting and Personnel System

The ACO is a major participant in upgrading and maintaining the County Accounting and Personnel System (CAPS), the core automated administrative system. CAPS, originally implemented in 2003-2004, was upgraded in 2016-2017, and new functional modules were introduced in 2017-2018. In partnership with Information Systems Division and the County Administrator's Office, further evaluation of additional CAPS functionalities/modules to enhance internal controls, productivity, and efficiencies in all County departments will continue in 2022-2023.

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Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Treasury Deposit Receipts	14,463	14,676	14,311	14,000	14,500
Disbursements					
<i>Checks Handled</i>	159,476	148,941	138,657	142,000	145,000
<i>Direct Deposits</i>	189,487	193,965	193,856	194,000	195,000
<i>Purchase Orders & Claims</i>	158,644	144,528	152,333	153,000	154,000
<i>1099s Issued</i>	1,483	1,399	1,460	**2,850	2,000
Journal Entries	24,845	24,712	26,494	26,000	26,500
Property Taxes					
<i>Changes to Tax Roll</i>	*17,944	10,231	13,161	12,290	12,300
<i>Auditor's Tax Refunds</i>	3,319	3,050	3,310	3,380	3,500
<i>Tax Redemptions</i>	297	479	374	630	650
<i>Supplemental Billings</i>	27,817	22,948	29,378	30,100	30,200
Internal Audit Engagements/Projects	20	20	31	15	28

*Includes approximately 6,000 one-time mass roll corrections.

**Includes approximately 1,400 one-time distributions of CARES Act funds to outside entities.

1010804000—Operating Transfers



General Government

Jerome C. Wilverding, County Administrator

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$70,350	\$150,000	\$250,000	\$250,000	\$100,000
Operating Transfers Out	25,166,963	178,473,253	90,952,056	90,952,056	(87,521,197)
Total Appropriations	\$25,237,313	\$178,623,253	\$91,202,056	\$91,202,056	(\$87,421,197)
Earned Revenues By Source					
Operating Transfers In	\$1,352,988	\$13,222,500	\$0	\$0	(\$13,222,500)
Total Revenues	\$1,352,988	\$13,222,500	\$0	\$0	(\$13,222,500)
Net County Cost	\$23,884,325	\$165,400,753	\$91,202,056	\$91,202,056	(\$74,198,697)

Purpose

This appropriation provides General Fund monies to be transferred to other funds and received as revenue transfers from other funds to the General Fund.

Major Budget Changes

Services & Supplies

- \$100,000 Increase in professional services for cleanup of waterways.

Operating Transfers Out

- \$27,600,000 Increase in operating transfers out to the Unfunded Pension Liability Reserve, from \$17.4 million in 2021-2022 to \$45.0 million in 2022-2023.
- \$190,000 Increase in operating transfers out to Whole Person Care to purchase vehicles for homeless outreach and engagement.
- (\$50,600,000) Decrease in operating transfers out to San Joaquin County Employees' Retirement Association in 2021-2022.
- (\$46,458,697) Decrease in operating transfers out to the Reserve for Contingencies in 2021-2022.

- (\$15,000,000) Decrease in operating transfers out to the Capital Outlay Fund, from \$60.0 million in 2021-2022 to \$45.0 million in 2022-2023.

- (\$2,000,000) Decrease in operating transfers out for contribution to Gospel Center Rescue Mission Homeless Expansion in 2021-2022, funded by Capital Outlay funds.

- (\$1,000,000) Decrease in operating transfers out for RAD Card program in 2021-2022, funded by American Rescue Plan Act (ARPA) funds.

- (\$222,500) Decrease in operating transfers out to provide matching funds for landlord incentives in 2021-2022, funded by ARPA funds.

Operating Transfers In

- (\$11,222,500) Decrease in operating transfers in from ARPA to provide support for Project Homekey, the RAD Card program, and landlord incentives.

- (\$2,000,000) Decrease in operating transfers in from the Capital Outlay Fund to provide a contribution to Gospel Center Rescue Mission Homeless Expansion.

1010804000—Operating Transfers

General Government

Program Discussion

The State Controller requires that transfers between funds of end-of-the-year balances be done by appropriating the funds in the next fiscal year and transferring them to the receiving fund where they are recorded as revenues. Operating Transfers are reflected in the budget for 2022-2023 as follows:

- **Airport Enterprise Fund** - \$639,826 will be provided as a loan to support Airport operations, which is not covered by its operating revenues and available fund balance.
- **Capital Outlay Fund** - \$45,000,000 will be provided to the Capital Outlay Fund as unprogrammed funds to be used for various capital projects.
- **Cleanup of Waterways** - \$100,000 will be provided to Public Works to provide support for cleanup of waterways and mitigate the impacts of illegal dumping and abandoned homeless encampments. These funds would be used to remove debris and offset costs for dump fees with associated labor costs. The County's scope of work with current funding assessments is strictly limited to removing

debris or obstructions that prevent the flow of water for County-maintained levee and waterway areas. The County does not currently have a funding mechanism for cleanup of debris in a waterway that is not blocking a channel, even though it may be in the public interest to remove debris and provide a general benefit to the community-at-large.

- **Economic Promotion Reserve** - \$122,230 will be provided to the Economic Promotion Reserve reflecting the estimated non-programmed Transient Occupancy Tax revenue for 2022-2023 to bring the Reserve balance to approximately \$2.9 million.
- **Unfunded Pension Liability Reserve** - \$45,000,000 will be provided to the Unfunded Pension Liability Reserve for future pension liability payments.
- **Whole Person Care** - \$190,000 will be transferred to Whole Person Care Program (#4049600000) for the purchase of five vehicles to be used for outreach and engagement of homeless individuals.

The recommended budget also appropriates \$150,000 to reimburse Public Works for non-Road Fund related projects or program costs.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	\$7,608,143	\$6,700,000	\$7,300,000	\$7,300,000	\$600,000
Total Appropriations	\$7,608,143	\$6,700,000	\$7,300,000	\$7,300,000	\$600,000
Earned Revenues By Source					
Operating Transfers In	\$7,608,143	\$6,700,000	\$7,300,000	\$7,300,000	\$600,000
Total Revenues	\$7,608,143	\$6,700,000	\$7,300,000	\$7,300,000	\$600,000
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

This appropriation provides the annual allocation of local Tobacco Settlement Funds based on the policy guidelines established by the Board of Supervisors.

In November 1998, a national tobacco industry settlement was reached. The California portion of the settlement allows counties to share in the settlement and specifies that the dollars are discretionary for counties. The State and counties recognize that there are uncertainties surrounding the level of funds to be received over time.

Program Discussion

In November 1999, the Board adopted the Tobacco Settlement Policy Guidelines and a general funding formula for a ten-year time frame that ended in 2007-2008. However, due to substantial budget shortfalls, most of the Tobacco Settlement Funds were directed to support County operations for 2008-2009 through 2010-2011.

In October 2010, the Board reaffirmed the Policy Guidelines (B-10-964) and modified the allocation funding formula to reflect the Board's priorities. These Policy Guidelines and the modified allocation formula are summarized as follows:

- Restrict Tobacco Settlement Trust Fund monies to one-time uses with multiyear benefits, not operational program expansions and staffing.
- Maximize the use of non-County funding resources to meet community needs, while avoiding building up service levels that cannot be supported with ongoing revenues.
- Minimize debt financing costs requiring ongoing support.

- Adopt a general allocation formula as follows for a 10-year time frame, effective 2011-2012 through 2020-2021 with a comprehensive review and recommendation for another ten-year allocation when the time frame expires.

During 2020-2021, a review was completed and it was determined that the Policy Guidelines and allocation formula set by the Board in October 2010 were still appropriate. During the 2021-2022 final budget hearing process, the Board approved the Policy Guidelines and allocation formula for another 10-year period (2021-2022 through 2030-2031). (R-21-93).

Funding Allocation Formula	
One-Time Uses/Multiyear Benefits	Allocation Percentage
Health Care Facilities	50%
Capital Improvement Program	20%
Automation Replacement/Expansion	20%
Public Works (non-Road Fund services & Delta/water-related activities)	10%
Total	100%

The 2021-2022 Tobacco Settlement budget totaled \$6.7 million; however, the actual Tobacco Settlement payment received in late April 2022 for 2021-2022 totaled \$8,378,984, an increase of approximately \$1,678,984. For 2022-2023, receipts from the Tobacco Settlement program are expected to total \$7.3 million, which is an increase of \$600,000 from the 2021-2022 adjusted budget.

1010805000—Tobacco Settlement

General Government

Funding Allocation

2022-2023 Funding Allocation	
Identified Area	Allocation
Health Care Facilities	\$3,650,000
Capital Improvement Program	1,460,000
Automation Replacement/Expansion	1,460,000
Public Works (non-Road Fund services & Delta/water-related activities)	730,000
Total	\$7,300,000

Based on the Board-adopted guidelines, the funding allocation to four identified areas and the specific recommendations and project descriptions are as follows:

Health Care Facilities - \$3,650,000

- Since 2010, capital funds have been accumulated for facility projects to address the changing health care environment. The Public Health Facility Replacement project is an example of the type of one-time utilization for which Tobacco Settlement funds have been allocated. The in-progress construction project is expected to be complete in 2022-2023 and has been partially funded with approximately \$20.0 million in Tobacco Settlement funds designated for Health Care facilities. In 2022-2023, approximately \$4.2 million is being recommended to augment grant funding for the Behavioral Health Services Adult Residential Treatment Modular Campus construction project to provide adult mental health treatment services within a licensed social rehabilitation facility. Anticipated future project-specific funding recommendations will be scheduled for Board consideration at the next stage of project development.

The recommended budget allocates \$3,650,000 of the 2022-2023 Tobacco Settlement funds for health care facilities projects. This amount will bring the total funding available for future Health Care facilities projects to approximately \$16.7 million. By assembling funding now, potential future debt financing costs are minimized.

Capital Improvement Program - \$1,460,000

- Sheriff's Office Jail Digital HVAC Controls Replacement project (\$880,000).
- Juvenile Hall HVAC Chiller Replacement project (\$400,000).
- Sheriff's Office Jail Facility Shower Replacement project (\$180,000).

See Public Improvement budget #1040148000 for additional details.

Automation Replacement/Expansion - \$1,460,000

- PeopleSoft maintenance upgrades to the Human Capital Management and Financial and Supply Chain Management systems (\$900,000).
- Phase II enhancements to the Juvenile Case Management system (\$200,000).
- Board Chamber Audio/Visual upgrades (\$185,000).
- Security upgrades to the Cybersecurity systems (\$175,000).

See Information Systems Division Internal Service Fund budget #8240000000 for additional details.

Public Works - \$730,000

- To supplement the General Fund support of the advocacy efforts and activities related to the Delta and the County's water rights (\$730,000).

See Delta Activities budget #2023070000 for additional details.

Fund Balance

Tobacco Settlement General Fund Special Account

The Tobacco Settlement General Fund Special Account fund balance as of March 31, 2022 is \$1,553,502. Including the revenue received in April, the projected balance as of June 30, 2022 is approximately \$3.2 million.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$4,155,749	\$4,526,165	\$4,654,709	\$4,473,134	(\$53,031)
Services & Supplies	756,500	977,912	1,185,711	1,185,711	207,799
Centrally-Budgeted Expenses	2,059,731	2,677,053	2,884,862	2,884,862	207,809
Operating Transfers Out	230,000	230,000	230,000	230,000	0
Total Expenditures	\$7,201,980	\$8,411,130	\$8,955,282	\$8,773,707	\$362,577
Expenditure Reimbursements	(719,514)	(851,792)	(751,792)	(751,792)	100,000
Total Appropriations	\$6,482,466	\$7,559,338	\$8,203,490	\$8,021,915	\$462,577
Earned Revenues By Source					
Licenses/Permits/Franchises	\$206,860	\$190,000	\$200,000	\$200,000	\$10,000
Fines/Forfeitures/Penalties	384,750	270,000	300,000	300,000	30,000
Interest/Rents	346,049	400,000	400,000	400,000	0
Aid From Other Governments	14,905	20,000	20,000	20,000	0
Charges For Services	2,433,822	2,135,200	2,363,700	2,363,700	228,500
Miscellaneous Revenues	54,810	118,500	78,500	78,500	(40,000)
Operating Transfers In	0	50,000	50,000	50,000	0
Total Revenues	\$3,441,196	\$3,183,700	\$3,412,200	\$3,412,200	\$228,500
Net County Cost	\$3,041,270	\$4,375,638	\$4,791,290	\$4,609,715	\$234,077
Allocated Positions	42.0	41.0	41.0	40.0	(1.0)
Temporary (Full-Time Equivalent)	0.7	0.7	0.7	0.7	0.0
Total Staffing	42.7	41.7	41.7	40.7	(1.0)

Purpose

This narrative includes the Treasurer-Tax Collector (TTC) (#1011000000) and the Revenue and Recovery Division (RRD) (#1011600000) budgets.

Functions of the TTC are mandated while service levels are discretionary. Duties of the TTC include the investing and safekeeping of funds for the County and other public entities and the collection and processing of property tax payments. The TTC's operation is a critical component of the property tax system. The investments generate interest earnings to the County and the agencies depositing funds with the Treasury. These earnings, along with the collection of property taxes, provide a major source of General Purpose Revenue and

support vital local government services for the residents and taxpayers of San Joaquin County.

The RRD collects debts owed to the County and takes appropriate legal action to secure such debts. Its services are not mandated.

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and

1011000000—Treasurer-Tax Collector

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emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

The County Administrator’s Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator’s Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Major Budget Changes

Salaries & Employee Benefits

- \$26,268 Salary and benefits adjustment.
- (\$79,299) Delete a vacant Senior Collections Clerk.

Services & Supplies

- \$125,000 Increase in Laserfiche license and Megabyte programming costs.
- \$50,000 Increase in professional services for Laserfiche and Megabyte programs.
- \$25,000 Increase in professional services for counsel services.

Centrally-Budgeted Expenses

- \$121,966 Increase in data processing charges.
- \$19,890 Increase in Workers’ Compensation insurance costs.
- \$53,251 Cost Allocation Plan adjustment.

Expenditure Reimbursements

- (\$100,000) Decrease in charges to San Joaquin General Hospital.

Revenues

- \$228,794 Increase in property tax administration fees.
- \$50,000 Increase in collection of fees for the Probation Department.
- (\$50,000) Decrease in Treasury investment service fees.

Program Discussion

The 2022-2023 recommended budget for the Treasurer-Tax Collector (TTC) totals \$8,773,707, which is an increase of \$362,577 from the 2021-2022 adjusted budget.

Treasury Division

State law requires that all funds of the County, school districts, and certain special districts be held by the TTC. The Treasury Division performs the County’s treasury functions including the investment of all funds within the County investment pool and associated banking services for the aforementioned entities. The funds on deposit are predominantly derived from local government revenues consisting of property taxes, State and Federal funding, and other fees and charges.

Investment Pool

During 2021-2022, the average daily balance of the investment pool was approximately \$4.4 billion, an increase of \$400.0 million from 2020-2021. Investment earnings of approximately \$15.0 million were apportioned to all participating entities in 2021-2022. Due to the current low interest rate environment, this represents a decrease of \$6.1 million from the \$21.1 million that was apportioned in 2020-2021.

Investment Strategy

In 2021-2022, the TTC continued to implement a liquidity management and risk mitigation investment strategy to meet short-term cash needs in anticipation of declining revenues and increasing expenditures. The strategy provided sufficient access to liquid funds and averted any potential breaches of financial obligations and impacts to pool participants. The TTC adapted to the low-interest rate environment by adjusting its investment maturity requirements. As the economy and interest rates recover, the TTC will monitor and

1011000000—Treasurer-Tax Collector

General Government

adjust its strategy accordingly. The TTC continues to prioritize safety and liquidity with respect to the investment portfolio.

Cybersecurity Awareness

In 2021-2022, the TTC promoted cybersecurity awareness and preventative measures. TTC staff has continued to thwart attempts to defraud the County which prevents the loss of taxpayer funds. In addition, the Department has held cybersecurity training for stakeholders within the County and for members of the California Association of County Treasurers and Tax Collectors.

Tax Division

The Tax Division is responsible for the billing and collection of secured, unsecured, and supplemental property tax, and Transient Occupancy Tax (TOT). In 2020-2021, approximately 290,000 secured, unsecured, and supplemental property tax bills, representing approximately \$1.3 billion, were mailed and processed; and approximately \$1.2 billion was collected and processed for the County, schools, Special Districts, and cities.

Automation of Business License Process

In 2020-2021, the TTC began evaluating new software to automate its business license process. After discussion with other County departments, it was determined that a Countywide solution would be more advantageous to businesses, taxpayers, and the County. The TTC has collaborated with various County departments in evaluating Countywide permitting and business licensing proposals, and in 2021-2022, a vendor was selected and approved. The Countywide solution is expected to streamline the process to obtain and renew business licenses while providing the public with the ability to verify the validity of a business's license. The TTC is also seeking modules for the collection of TOT.

Property Tax Outreach Efforts

In 2021-2022, the TTC distributed a property tax information brochure to all property owners to educate taxpayers about the property tax billing process and how to avoid common issues when paying property taxes. The TTC will continue to expand on methods of informing constituents and property owners by engaging various media outlets and community newspapers Countywide to educate the public about the Department's services including: online tax notification, billing, and payment options.

Electronic Payments

The Tax Division will continue to promote the use of electronic payments by highlighting the benefits on the TTC's website, tax bills, and in the Office. The Tax Division will

also continue to enhance its online services to reduce costs and deliver vital information in an efficient manner.

Refund Filing System

In 2021-2022, an online claim for refund filing system was implemented and replaced a physical document review process used by the TTC, Assessor-Recorder-County Clerk, and the Auditor-Controller's Office. This system improved coordination and the processing of claims between the departments while reducing cost associated with the paper claim forms.

Franchise Tax Board

In 2021-2022, agreement (A-21-380) was established with the National Association of Counties Financial Service Center (CSAC FSC) and California Local Government Debt Offset (CalTRECS) for services to compile and collect these taxes through the Franchise Tax Board (FTB) debt offset program. Although the Tax Division performs this function, this service is expected to streamline the collection of delinquent unsecured property taxes by intercepting State income tax refunds, lottery winnings, unclaimed funds, and to reduce staff time associated with performing these functions.

In 2022-2023, the Tax Division intends to pursue:

- **Cash Payment Kiosk** – The 2019 Novel Coronavirus (COVID-19) pandemic has increased interest from other counties considering the installation of kiosks to accept cash payments without in-person interaction. In 2021-2022, the TTC identified several vendors to provide this solution, however, the proposals were not feasible. The TTC will continue to pursue a low-cost solution.
- **Lockbox** – The TTC's two remittance scanner machines will no longer be serviceable as they reach their end of life in 2022. In an effort to reduce costs and staff time, the TTC selected a third-party vendor, R.T. Lawrence (RTL), to process mailed tax payments and image checks. RTL is fully integrated with the Megabyte property tax system and will receive, open, and process payments on behalf of the TTC. The lockbox service is expected to improve cash flow, reduce costs, and allow TTC staff to perform other essential duties during the collection process. A trial is planned for 2022-2023.
- **Voluntary Collection Agreement (VCA)** – In 2018, the Board of Supervisors authorized the TTC to execute a VCA with Airbnb to collect TOT for rental of homes in unincorporated areas (A-18-427). The agreement has since resulted in an increase of over \$260,000 collected in TOT. In 2021, the TTC was pursuing a VCA with HomeAway/VRBO. During the

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process, Senate Bill (SB) 555 was introduced and would have established a State-administered TOT collection program. However, SB 555 did not pass. The TTC will continue to pursue a VCA with HomeAway/VRBO.

- **Document Content Management System Modernization** – The TTC is working to replace an obsolete letter generation and storage system with the County’s Laserfiche enterprise content management system. Upon completion, the Tax Division expects increased efficiency, enhanced management of records retention, and improved customer service while contributing to a paperless environment.

Revenue & Recovery Division

The Revenue and Recovery Division (RRD) is the designated collection agency for the County and is responsible for the management and collection of court fines and outstanding fees due to County departments. Approximately 95% of the RRD’s referrals are from San Joaquin General Hospital (SJGH) and the Probation Department.

The COVID-19 pandemic continues to impact collectors and debtors. Additionally, the San Joaquin County Superior Court is postponing or limiting civil proceedings. This includes the filing of legal actions, writs, and the scheduling of and participation in trials. On February 22, 2021, the Franchise Tax Board (FTB) announced the suspension of the collection activities of the Interagency Intercept Collection Program to provide relief to California taxpayers through July 31, 2021. This program allowed RRD to forward delinquent accounts to the FTB to be offset by State tax refunds, lottery winnings, and unclaimed funds. As a result, RRD collections decreased from \$5.7 million in 2019-2020 to \$4.7 million in 2020-2021. With the resumption of Court functions and State collection programs, referrals for collections are expected to increase through 2022-2023.

The RRD debt collection system, Revenue Plus Collector System (RPCS), will reach end of life in July 2023. RPCS is used by many government entities for collection of court-ordered debt. In 2022-2023, the RRD will collaborate with the Information Systems Division to evaluate and select a replacement system.

San Joaquin General Hospital

In 2020-2021, the RRD received \$605,209 in revenue from SJGH for its collection services on delinquent medical bills. In 2020-2021, assignments from SJGH decreased to \$53.3 million from \$90.0 million in the prior years. Assignments are estimated to be \$41.3 million for 2021-2022 and decrease to

\$39.2 million for 2022-2023. In 2020-2021, collections totaled \$2.3 million compared to \$2.9 million in 2019-2020. Collections are estimated to be \$2.4 million for 2021-2022 and decrease to \$2.2 million for 2022-2023.

The Federal No Surprises Act, established as part of the Consolidated Appropriations Act of 2021, places requirements on health insurers and health care providers beginning January 1, 2022, and is designed to protect consumers from surprise billing situations. “Surprise billing” refers to large, unexpected bills charged to individuals by out-of-network providers at in-network facilities. The RRD will work with SJGH to analyze the impact the legislation will have on bad-debt referrals.

Probation Department

The RRD is responsible for collecting probation fines, supervision fees, probation pre-sentence report fees, processing fees, and restitution accounts. In 2020-2021, the RRD received approximately \$370,000 in revenue from the Probation Department for collection services provided. Total collections in 2020-2021 were approximately \$675,000, which is a \$368,000 decrease from the amount collected in 2019-2020.

In September 2020, Assembly Bill (AB) 1869 was signed into law. AB 1869 eliminates many administrative fees in the criminal justice system effective July 1, 2021. Additionally, in November 2021, AB 177 was signed into law and further eliminated fees and outstanding debt. These administrative fees related to legal representation, probation, and incarceration are charged to defendants, probationers, or arrestees. Probation fines and restitution are not affected. The RRD continues to work with the Probation Department to identify and cancel fees pursuant to AB 1869 and AB 177. The Division will discharge associated debts, return affected payments, and issue satisfactions of judgment. Probation account referrals and collections have significantly decreased as a result of both laws. Assignments decreased to \$3.0 million in 2020-2021 and are projected to decrease another \$2.5 million to \$500,000 in 2021-2022 and 2022-2023.

RRD collection revenue is based on collection activity performed by the division. The decline in assignments of Probation fees will result in a corresponding decline in Probation collection revenue. To offset the anticipated reduction in revenue, the 2022-2023 recommended budget includes the deletion of a vacant Senior Collections Clerk. RRD will continue to analyze the impacts of AB 1869 and AB 177 and may return to the Board of Supervisors for a midyear budget adjustment, if necessary.

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Fund Balance

Equipment Maintenance Fund

As of March 31, 2022, the TTC Equipment Maintenance General Fund Special Account (#10330) had a balance of \$2,519,054. The funds are derived from delinquent fee charges and are set aside for future replacement costs of equipment and systems.

Unclaimed Tax Refund Fund

As of March 31, 2022, the Unclaimed Tax Refund Trust Fund (#81110) had a balance of \$74,146. The fund acts as a clearing account for unclaimed and outlawed property tax refund warrants.

TTC Tax Collection Cash Overage Fund

As of March 31, 2022, the TTC Tax Collection Cash Overage Trust Fund (#81235) had a balance of \$23,176. The fund is used to offset property tax payment differences.

Supplemental Request

The Treasurer-Tax Collector is requesting supplemental funding of \$181,575 to add a Chief Deputy Treasurer position to manage the Tax Division. If approved, the existing Management Analyst III position would be deleted. The estimated net cost of the request is \$8,600. The position will allow the Department to complete needed modernization projects, improve collections, and enhance succession planning and staff retention.

The County Administrator's Office and Human Resources Division (HR) reviewed and evaluated the request for appropriate classification and number of positions. The TTC and HR are currently in the final stages of a re-classification of an existing filled Management Analyst III to a Deputy Treasurer Tax Collector. The re-classification is supported by HR and on the agenda for the next Civil Service Commission Meeting. The new position is anticipated for approval by the end of the fiscal year.

The 2022-2023 recommended budget does not include funding for an additional Chief Deputy Treasurer position.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Treasury Division					
<i>Investment Pool-Daily Avg.</i>	\$3.2 billion	\$3.4 billion	\$4.0 billion	\$4.4 billion	\$4.8 billion
<i>Investment Earnings</i>	\$64,211,259	\$60,030,710	\$21,068,465	\$15,000,000	\$17,500,000
Property Tax Division					
<i>Total Tax Charge</i>	\$1,123,223,676	\$1,218,010,242	\$1,267,478,731	\$1,360,000,000	\$1,390,000,000
<i>Total Tax Collected</i>	\$1,048,814,513	\$1,135,353,477	\$1,191,022,052	\$1,270,000,000	\$1,300,000,000
<i>Property Tax Bills Produced</i>	285,511	280,222	289,244	300,000	310,000
<i>Delinquent Notices</i>	21,852	21,376	24,477	29,000	30,000
<i>Property Tax Defaulted</i>	15,896	16,318	17,179	16,500	17,000
Properties					
<i>Approved-Auction</i>		153	127	75	111
<i>Redeemed/Removed</i>		87	93	50	56
<i>Sold</i>		53	32	15	42
<i>Tax Proceeds from Auction</i>	\$0	\$2,142,857	\$3,199,015	\$3,200,000	\$3,100,000
<i>Business Licenses Issued</i>	2,051	1,888	2,027	2,100	2,150
Revenue & Recovery Division					
<i>Referrals Processed</i>	16,698	23,663	12,349	19,000	20,000
<i>Statements Mailed</i>	99,046	120,800	103,003	90,000	95,000
<i>Dollars Collected</i>	\$6,093,262	\$5,734,341	\$4,671,229	\$5,000,000	\$4,500,000

Summary



All Assessor-Recorder Budgets

Steve J. Bestolarides, Assessor-Recorder-County Clerk
www.sjgov.org/department/assessor

	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$11,727,832	\$13,357,394	\$13,188,410	\$13,188,410	(\$168,984)
Services & Supplies	2,531,323	4,824,597	3,641,224	3,641,224	(1,183,373)
Centrally-Budgeted Expenses	2,272,008	2,700,923	3,077,263	3,077,263	376,340
Other Charges & Uses	5,120	5,300	5,600	5,600	300
Capital Expenditures	44,806	150,000	0	0	(150,000)
Operating Transfers Out	60,000	1,129,400	1,097,900	1,097,900	(31,500)
Total Expenditures	\$16,641,089	\$22,167,614	\$21,010,397	\$21,010,397	(\$1,157,217)
Expenditure Reimbursements	(494,319)	(289,232)	(286,200)	(286,200)	3,032
Total Appropriations	\$16,146,770	\$21,878,382	\$20,724,197	\$20,724,197	(\$1,154,185)
Earned Revenues By Source					
Licenses/Permits/Franchises	\$3,953	\$2,800	\$2,940	\$2,940	\$140
Interest/Rents	49,475	75,000	75,000	75,000	0
Charges For Services	9,107,165	7,264,869	7,921,866	7,921,866	656,997
Miscellaneous Revenues	(133,405)	5,000	5,250	5,250	250
Operating Transfers In	483,689	1,800,721	1,412,100	1,412,100	(388,621)
Fund Balance	(1,231,304)	602,043	458,639	458,639	(143,404)
Total Revenues	\$8,279,573	\$9,750,433	\$9,875,795	\$9,875,795	\$125,362
Net County Cost	\$7,867,197	\$12,127,949	\$10,848,402	\$10,848,402	(\$1,279,547)
Allocated Positions	110.0	112.0	112.0	112.0	0.0
Temporary (Full-Time Equivalent)	1.6	1.6	1.3	1.3	(0.3)
Total Staffing	111.6	113.6	113.3	113.3	(0.3)

This is a summary of the budgets administered by the Assessor-Recorder-County Clerk. These include:

- 1011100000 Assessor
- 2025900000 Recorder-County Clerk
- 2025901000 Recorder-Equipment/Automation

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator

and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and

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Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART

goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$11,727,832	\$13,357,394	\$13,188,410	\$13,188,410	(\$168,984)
Services & Supplies	2,068,133	4,010,097	3,071,224	3,071,224	(938,873)
Centrally-Budgeted Expenses	2,270,322	2,693,780	3,070,524	3,070,524	376,744
Other Charges & Uses	5,120	5,300	5,600	5,600	300
Capital Expenditures	10,750	0	0	0	0
Operating Transfers Out	60,000	60,000	60,000	60,000	0
Total Expenditures	\$16,142,157	\$20,126,571	\$19,395,758	\$19,395,758	(\$730,813)
Expenditure Reimbursements	(494,319)	(289,232)	(286,200)	(286,200)	3,032
Total Appropriations	\$15,647,838	\$19,837,339	\$19,109,558	\$19,109,558	(\$727,781)
Earned Revenues By Source					
Licenses/Permits/Franchises	\$3,953	\$2,800	\$2,940	\$2,940	\$140
Charges For Services	7,543,931	6,284,869	6,843,866	6,843,866	558,997
Miscellaneous Revenues	(133,405)	5,000	5,250	5,250	250
Operating Transfers In	366,162	1,416,721	1,409,100	1,409,100	(7,621)
Total Revenues	\$7,780,641	\$7,709,390	\$8,261,156	\$8,261,156	\$551,766
Net County Cost	\$7,867,197	\$12,127,949	\$10,848,402	\$10,848,402	(\$1,279,547)
Allocated Positions	110.0	112.0	112.0	112.0	0.0
Temporary (Full-Time Equivalent)	1.6	1.6	1.3	1.3	(0.3)
Total Staffing	111.6	113.6	113.3	113.3	(0.3)

Purpose

Functions of the Assessor-Recorder-County Clerk are mandated, while service levels are discretionary. This narrative includes both the Assessor (#1011100000) and the Recorder-County Clerk (#2025900000) budgets.

The Assessor is responsible for producing annual property assessment rolls including real property and personal property, the basis of property tax revenue. The Assessor discovers, values, and enrolls all taxable property in the County. The Office also determines change in property ownership status and then values that property with the change, monitors the planting/removal of all commercial trees and vines, administers the constitutional exemption on young trees and vines, revalues Williamson Act property annually, makes reductions to Proposition 13 values where appropriate,

administers various tax exemption programs, maintains the Countywide ownership data parcel maps, as well as produces and maintains the Geographic Information System (GIS) parcel layer and maps.

Approximately 83% of the local public agencies' General Purpose Revenue comes from property taxes. The Assessor's property tax assessment roll establishes the property tax base for all local government agencies in the County, including cities, public safety, special districts, and school districts. Currently, the County collects approximately \$930 million in taxes for these entities. Maximum revenue is achieved only through an active, fair, and complete assessment program.

The Recorder-County Clerk (RCC) maintains recorded parcel maps, and property, birth, marriage, and death records. It also records fictitious business name statements, issues marriage licenses, processes notary bonds, registers process servers,

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unlawful detainer assistants, and professional photocopiers, and processes Department of Fish & Game notices of determination. In June 2021, the RCC also began receiving passport applications on behalf of the U.S. Department of State.

Major Budget Changes

Salaries & Employee Benefits

- (\$168,984) Salary and benefits adjustments.

Services & Supplies

- \$316,500 Increase in professional services for GIS consultants, compliance consultants, and space planning.
- \$163,900 Increase in software primarily due to Assembly Bill (AB) 1466 integration.
- \$28,200 Increase for purchase of monitors and tablets for digitized files and applications.
- \$22,200 Increase in office supplies, postage, and periodicals.
- (\$1,487,307) Decrease in professional services due to completion of digitization and restoration of historical maps and documents in the prior year.

Centrally-Budgeted Expenses

- \$133,428 Increase in data processing charges.
- \$45,266 Increase in Workers' Compensation and Casualty insurance costs.
- \$17,354 Increase in rents and leases of automation equipment.
- \$180,696 Cost Allocation Plan adjustment.

Revenues

- \$332,279 Increase in tax administration revenue.
- \$224,410 Increase in recording fees revenue.

Operating Transfers In

- (\$7,621) Decrease in operating transfers from General Fund Special Accounts and Special Revenue Funds, primarily due to completed projects in the prior year.

Program Discussion

The 2022-2023 recommended budget for the Assessor-Recorder-County Clerk (ARCC) totals \$19,395,758, which is a decrease of \$730,813 from the 2021-2022 adjusted budget.

The recommended budget includes fund transfers of \$1,409,100, primarily from the Recorder's Modernization Special Revenue Fund (#20037) and the Assessor's Automation General Fund Special Account (#10225), totaling \$1,226,000 for automation projects and upgrades, administrative support, and services. In addition, \$81,600 has been programmed from the Recorder's Vital and Health Statistics General Fund Special Account (#12020) in support of Public Health Services' effort to maintain and update its vital records database.

The County's resiliency proves strong as the local economy continues to show amazing strides in its ongoing recovery from the 2019 Novel Coronavirus (COVID-19) pandemic. The Assessor-Recorder-County Clerk provided vital services to the public, while keeping customers and employees safe. The County has enjoyed a robust and sustained economic outlook in the residential real estate market Countywide. This growth is most prevalent in the south County single family residential development. Considering the current ongoing uncertainty in the world, the Office will continue to monitor and report on market conditions.

Document recordings continue to increase due to favorable interest rates and a rise in refinancing. The ARCC will monitor trends in the financial market that may impact future recording levels and revenue. Post-pandemic electronic recording levels remain high due to recognized efficiencies. Approximately 80% of all documents are e-recorded.

The ARCC continues to pivot and adjust to legislative mandates from the State that impact the Office directly. AB 1466 authorizes a person who holds an ownership interest in property to record a Restrictive Covenant Modification document that would have racially or otherwise unlawfully restrictive covenant language redacted. Various requirements have been imposed on the Department to create an implementation plan outlining methods by which the Office would identify and redact unlawfully restrictive covenants. The Department's website has been updated to provide information on how a property owner can prepare and record a Restrictive Covenant Modification to comply with the legislation.

Proposition 19 has resulted in an overwhelming increase in administrative duties to transfer property values as outlined in the legislation. Essentially, Proposition 19 allows homeowners over age 55 to keep their lower existing property tax bill when they sell one house and buy another. Proposition

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19 also restricts the ability of parents/children to transfer property to their parents/children by now requiring that the recipient live in the home, which all Assessors will have the added responsibility of verifying annually.

In 2021-2022, the ARCC initiated discussions with two cities in the County to evaluate the desire of ARCC satellite offices for making services more accessible and easier for the public to conduct business. Additionally, these satellite offices may serve as alternative worksites as part of the ARCC disaster recovery plan.

In September 2019, the Assessor's Office was awarded a competitive State Supplementation for County Assessors' Program (SSCAP) grant in the amount of \$329,082, and another award of \$316,162 in 2020-2021. The SSCAP award and County matching funds have supported four projects, completed in June 2022:

1. **Desktop Workflow Procedures** – After completion of the desktop Megabyte system procedures in 2019, Phase 2 was implemented to update specific modules and document process improvements. Phase 2 was substantially completed in June 2021, with follow-up work done in 2021-2022.
2. **Design and Development of Updated Website** – The website redesign project was awarded to Rolling Orange, Inc. and began in November 2019. The project's primary objective was improving the customer experience, "online versus in line". The new website went live in January 2022, with a modern aesthetic, sleek and user friendly, improving the overall experience.
3. **Assessor's Parcel Fabric Layer** – The parcel fabric layer project was awarded to the Sidwell Company and work began in December 2019. Completed in May 2021, the Assessor's Geographic Information System (GIS) parcel layer was converted to a parcel fabric layer making parcel maintenance and updates more accurate and efficient. The project included installation of the software and hardware to run the ArcGIS Pro system, desktop GIS application, to establish the platform for future business applications.
4. **Digitization of Assessor Files** – The digitization project was awarded to BMI Imaging and began in December 2019. This project has spanned over three fiscal years, which began in 2019-2020, and upon its conclusion will transform the office to a virtually paperless environment. Information will be safeguarded against catastrophic events observed in recent years and improve the delivery of services by making processes more efficient.

The COVID-19 pandemic underscored the importance of readily accessing information remotely. To date, over 9.0 million pages have been scanned and moved into production, eliminating more than 190,000 physical files. The overall project timeline was impacted by the pandemic when BMI operations shut down for three months. Although completion date was extended, there was no fiscal impact and the project was completed by June 2022.

Additional ARCC projects include:

- **Passport Services** – In 2020, the RCC worked with the San Francisco Passport Agency to become a passport acceptance facility. The U.S. Department of State - Bureau of Consular Affairs, Passport Services must approve all new acceptance offices, and on February 3, 2021 the RCC received notice of approval. The RCC began accepting passport applications and offering passport photo services in July 2021.
- **Megabyte Property Tax System** – The Department continues to work with Megabyte on product improvement projects and is currently identifying collaborative solutions for successful integration with other products.
- **GIS Innovations** – In 2019, the ARCC embarked on a three to five-year plan to fully develop the Assessor's Parcel Layer. When fully implemented, the ARCC will be leveraging GIS innovations to increase the organization's capabilities. Some of the key pieces include:
 1. **System of Record** – Using GIS to manage parcels, tax maps, and other layers pertinent to business in the Assessor's Office requires building resources and data points. Building this foundational piece was completed in May 2021.
 2. **System of Insight** – Being able to bring data together for access and analysis. The System of Record is about the data, and System of Insight is about the solutions that fully utilize the data. From the most basic, it is a parcel viewer with attributes that can be viewed and clicked to obtain information, to performing statistical analysis on neighborhood sales data, and creating dashboards that provide values and trends. All this is possible by using parcel and Megabyte data. The creation of these data layers began at the end of 2020-2021.
 3. **System of Engagement** – Getting GIS tools into users' hands and having multiple users contribute to the system. Appraisers can have data and tools

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on their laptops or smart phones and collect data in the field for upload to a central geodatabase in addition to importing data into the GIS. It is anticipated mobile devices will be utilized by December 2022.

In the 2021-2022 adopted budget, the Board approved the addition of one Principal GIS Analyst position. The ARCC was successful in recruiting and filling that position in late December 2021. This employee has been immersed in learning the ARCC data structure and all ARCC systems, while working on both a key valuation project that merges GIS layers with valuation and workload data. In an endeavor to strive for excellence, the ARCC will pursue the International Association of Assessment Officers (IAAO), Certificate of Excellence in Assessment Administration designation.

- **Preservation/Digitization of Historical Volumes and Maps** – Historical documents and maps are currently in original form and their safety may be at risk. Digitization of these documents continues to be of great importance, and their preservation is essential. Over 300 volumes of historical County documents and 17,000 maps, dating back to the 1850's are located in the County Historical Society Museum located at Micke Grove Park. Additionally, in 2021-2022, the Board approved one-time supplemental funding of \$1.9 million for the digitization, preservation, and indexing of these historical documents.

The project, which was completed in June 2022, included:

1. **Preservation** - dismantling volumes, mending, and re-binding.
2. **Archival Imaging** - image capture, processing, and enhancement.
3. **Creation of Archival Microfilm** - to serve as a disaster recovery security back-up, and
4. **Indexing** - to capture metadata to allow customers to search by key words.

Indexing will begin immediately after completion of digitization. The preserved originals will be returned to the museum for storage. The ARCC will be the custodian of all the digitized documents, maintaining, housing, and providing public access to all images.

- **Space Planning** – In collaboration with the General Services Department, the ARCC has been working with an architect to complete space planning of the department's second floor footprint. This first phase of remodeling focuses on developing a plan where the department's IS/Mapping/GIS team can work more collaboratively and create a dedicated passport counter.

Classification Change Requests

Business-Data Scientist Administrator

The ARCC strategic organizational vision presented to the Board, during the 2019-2020 budget hearing, spoke on the Department's ongoing commitment of investing in the future through technology and innovation. The ARCC has multiple and ongoing future innovation projects designed to provide better services to the public and enhance employee development. The proposed Business-Data Scientist Administrator position is a key element to achieving ARCC objectives.

The proposed position would focus on identifying, collecting, processing, organizing, and analyzing data to assist in developing solutions and plans for the Department and the development of an enterprise solution to disseminate data to numerous agencies and jurisdictions. The position will qualitatively and quantitatively evaluate impacts to process improvement, measure workforce resources to technology, and optimize operational efficiencies. In addition, the position would establish staff standards, training, and development. Rather than operate in maintenance mode, the Department is focused on proactive innovation and staff development in the interest of service to customers and employees.

In summary, the ARCC requested this new position to lead the ARCC strategic organizational initiatives aimed at improving services to the public. The position will be a new classification in the County, report to the ARCC and be responsible for development of an enterprise solution for process improvement measures and the utilization of technology to optimize operational efficiencies. The Department anticipates partial to full cost recovery as a result of the position's efforts.

Human Resources is collaborating with the ARCC to create a class specification which will be presented to the Board for consideration and approval. If approved, the Department will then allocate and fill the newly created classification.

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	Workload Data			Est./Act. 2021-2022	Projected 2022-2023
	2018-2019	Actual 2019-2020	2020-2021		
Total Roll Values (000)	\$74,038,031	\$79,112,336	\$84,956,568	\$90,674,030	\$96,114,472
<i>Secured</i>	\$69,917,514	\$74,946,527	\$80,575,401	\$86,186,211	\$91,519,843
<i>Unsecured</i>	\$4,120,517	\$4,165,809	\$4,381,167	\$4,487,819	\$4,594,629
Assessor's Operations					
<i>Appeals Filed</i>	502	421	440	523	450
<i>Audits-Mandatory</i>	30	116	131	155	170
<i>Boats and Aircraft</i>	6,202	6,366	6,432	6,922	7,482
<i>Exemptions Processed</i>	94,246	90,547	91,067	90,431	90,000
<i>New Subdivision Lots</i>	2,513	3,330	3,278	1,776	5,341
<i>Property Statements</i>	12,909	10,288	10,299	11,260	10,700
<i>Property Transfers</i>	32,349	32,319	32,624	42,168	40,000
<i>Proposition 8 Reviews</i>	15,116	13,287	12,045	9,712	9,300
<i>Permits Received</i>	26,153	23,937	24,941	26,991	26,000
Recorder's Operations					
<i>Documents Recorded</i>	141,890	189,559	220,207	240,000	240,000
<i>Pages Recorded</i>	636,899	950,790	1,202,687	1,200,000	1,200,000
<i>Marriage Licenses Issued</i>	3,171	2,941	4,449	3,100	3,200
<i>Vital Statistics</i>	33,191	28,821	32,342	31,000	31,000

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$463,190	\$814,500	\$570,000	\$570,000	(\$244,500)
Centrally-Budgeted Expenses	1,686	7,143	6,739	6,739	(404)
Capital Expenditures	34,056	150,000	0	0	(150,000)
Operating Transfers Out	0	1,069,400	1,037,900	1,037,900	(31,500)
Total Appropriations	\$498,932	\$2,041,043	\$1,614,639	\$1,614,639	(\$426,404)
Earned Revenues By Source					
Interest/Rents	\$49,475	\$75,000	\$75,000	\$75,000	\$0
Charges For Services	1,563,234	980,000	1,078,000	1,078,000	98,000
Operating Transfers In	117,527	384,000	3,000	3,000	(381,000)
Fund Balance	(1,231,304)	602,043	458,639	458,639	(143,404)
Total Revenues	\$498,932	\$2,041,043	\$1,614,639	\$1,614,639	(\$426,404)
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

The Recorder's Modernization Fund is established by Government Code Section 27361(c) and can be used "solely to support, maintain, improve, and provide for the full operation for modernized creation, retention, and retrieval of information in each county's system of recorded documents."

This budget centralizes special purpose revenues and expenditures for the ongoing support, maintenance, and improvement of the Recorder's micrographics and data automation.

Major Budget Changes

Services & Supplies

- \$97,500 Increase in professional services due to disaster recovery services.
- (\$346,700) Decrease in software and licenses due to completion of California Electronic Recording Transaction Network Authority (CeRTNA) exit project.

Operating Transfers Out

- (\$31,500) Decrease in transfers to Assessor-Recorder-County Clerk budget (#1011100000) for automation projects.

Revenues

- \$80,000 Increase in recording equipment fees.
- \$18,000 Increase in micrographics fees.

Operating Transfers In

- (\$381,00) Decrease in transfers in due to completion of Statewide Electronic Courier Universal Recording Environment (SECURE) implementation.

2025901000—Recorder-Equipment/Automation

General Government

Program Discussion

The 2022-2023 recommended Recorder-Equipment Automation/Modernization budget totals \$1,614,639, which is a decrease of \$426,404 from the 2021-2022 adjusted budget.

As of March 31, 2022, the Recorder's Modernization Special Revenue Fund (#20037) balance was \$8,434,559. Annual revenue averages \$1,100,000, and an additional \$650,000 is anticipated to be expensed during the fourth quarter of 2021-2022. The 2022-2023 recommended budget includes a transfer of \$1,037,900 from the Fund to the Assessor-Recorder-County Clerk budget (#1011100000) to support maintenance and management of equipment and automation efforts. This represents a decrease of \$31,500 from 2021-2022.

Recorder-County Clerk projects include:

- **Indexing Automation** – In 2022-2023, the Department plans to explore the automation (indexing) of Recorder-County Clerk documents. Automation indexing would provide the opportunity to allocate resources to other impacted areas of the Department.
- **Updated Website** – The website redesign project was awarded to Rolling Orange, Inc. and started in November 2019. The project's primary objective was to improve the customer experience, "online versus in line". The new website went live in January 2022, with a modern aesthetic, sleek and user friendly, improving the overall experience.
- **Kiosk Upgrades** – The Recorder-County Clerk kiosks continue to be one of the most praised and appreciated technology upgrades that consistently receive positive employee and public feedback. Employees appreciate being able to read computer generated information on forms rather than handwritten. The public is equally appreciative of the way the kiosks have made it easier to complete forms decreasing their time waiting in long lines.
- **Satellite Offices** – In 2021-2022, the ARCC initiated discussions with two cities in the County to evaluate the desire of ARCC satellite offices for the purpose of making services more accessible and easier for the public to conduct business. Additionally, these satellite offices may serve as alternative worksites as part of the ARCC disaster recovery plan.

1011200000—Purchasing & Support Services



General Government

Johnnie E. Terry Jr., *Purchasing & Support Services Director*
www.sjgov.org/departments/pss

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,543,500	\$3,008,534	\$3,145,281	\$3,145,281	\$136,747
Services & Supplies	1,425,406	985,398	1,004,588	1,004,588	19,190
Centrally-Budgeted Expenses	260,031	278,778	372,658	372,658	93,880
Capital Expenditures	40,252	0	50,000	50,000	50,000
Operating Transfers Out	0	10,000	10,000	10,000	0
Total Expenditures	\$4,269,189	\$4,282,710	\$4,582,527	\$4,582,527	\$299,817
Expenditure Reimbursements	(4,169,701)	(4,775,220)	(4,192,214)	(4,192,214)	583,006
Total Appropriations	\$99,488	(\$492,510)	\$390,313	\$390,313	\$882,823
Earned Revenues By Source					
Charges For Services	\$174,571	\$155,052	\$155,674	\$155,674	\$622
Miscellaneous Revenues	35,807	50,000	50,000	50,000	0
Operating Transfers In	0	0	50,000	50,000	50,000
Total Revenues	\$210,378	\$205,052	\$255,674	\$255,674	\$50,622
Net County Cost	(\$110,890)	(\$697,562)	\$134,639	\$134,639	\$832,201
Allocated Positions	25.0	25.0	26.0	26.0	1.0
Temporary (Full-Time Equivalent)	3.9	4.5	4.5	4.5	0.0
Total Staffing	28.9	29.5	30.5	30.5	1.0

Purpose

The Purchasing and Support Services Division (Purchasing) is responsible for providing a variety of central support services to County departments. These areas of responsibility include procurement of materials and services; mail/courier duties; duplicating and print shop operations; records storage; and recycling functions. The Division is also responsible for the disposition of surplus or scrap County personal property.

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements

and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART

1011200000—Purchasing & Support Services

General Government

goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Major Budget Changes

Salaries & Employee Benefits

- \$30,328 Salary and benefits adjustments.
- \$106,419 Add a Deputy Purchasing Agent.

Services & Supplies

- \$20,000 Increase in printing and binding costs.

Centrally-Budgeted Expenses

- \$64,261 Increase in data processing charges.
- \$29,349 Increase in Workers' Compensation and Casualty insurance costs.

Capital Expenditure - Equipment

- \$50,000 Shredder.

Expenditure Reimbursements

- \$110,682 Increase in reimbursements from departments for services.
- (\$37,000) Decrease in administrative fee reimbursement from Purchasing's Internal Service Fund.
- (\$667,688) Cost Allocation Plan adjustment.

Operating Transfers In

- \$50,000 Increase in revenue transferred from Purchasing's Internal Service Fund for purchase of shredder.

Program Discussion

The 2022-2023 recommended Purchasing and Support Services Division (Purchasing) budget totals \$4,582,527, which is an increase of \$299,817 from the 2021-2022 adjusted budget.

The Net County Cost totals \$134,639, which is an increase of \$832,201 from the 2021-2022 adjusted budget.

The following departments reimburse Purchasing for dedicated full-time equivalent (FTE) staffing:

Departments	FTE
Behavioral Health Services	1.00
General Services Department	1.00
Human Services Agency	1.00
Information Systems Division	1.00
Public Works Department	1.75
San Joaquin General Hospital	2.00

Purchasing continues to provide core procurement services to all departments using competitive quotes, bids, proposals, negotiations, and cooperative purchase contracts to help attain cost reduction and avoidance. The Countywide procurement workload continues to be distributed among 11 full-time and 3 part-time Purchasing personnel. Each purchasing professional provides dedicated services to assigned departments, "one point of contact" for consultation and service needs. This has provided Purchasing with a better understanding of each department's needs and has delivered a higher level of customer service.

The total dollar value of purchase orders for 2022-2023 is projected at \$321.7 million, a 10% increase from 2021-2022 due to an anticipated increase in procurement for projects at the Airport, capital projects, and information technology projects.

Uniform Public Construction Cost Accounting Act (UPCCAA)

UPCCAA provides departments with a streamlined bidding process for construction projects under \$200,000. In 2021-2022, 36 projects were completed via UPCCAA with an estimated construction contract value of \$936,896. In 2022-2023, project volume is expected to be 40 projects with an estimated construction contract value of \$1.0 million. Projects primarily encompass needed repairs, modifications, or enhancements to County properties.

Local Vendor Preference (LVP)

LVP continues to be applied where appropriate, providing benefit to local vendors competing for County contracts. Efforts to identify, encourage, and advocate for local participation continues. Strategies include continued participation and support in the San Joaquin Public Agency Consortium. Vendor outreach for requests for bids, proposals, and quotes are enhanced through the use of the Public Purchase software application. This tool

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General Government

automatically notifies vendors of bid opportunities for registered commodity classifications.

Executive Dashboard

The Contract Management feature in PeopleSoft is a tracking tool used by departments to assist in managing multiyear contract expirations. This tool continues to provide departments with real-time contract information, including contract expiration date, vendor name, and dollar amount in addition to helping departments extend or replace contracts within required renewal time frames. Enhancements to the Dashboard are anticipated for 2022-2023.

Surplus

County surplus furniture and equipment is managed by Purchasing, which disposes of these assets by methods that will return the greatest value to the County. Some examples of outreach methods include online auction, live auction with firms that specialize in the disposal of government assets, and negotiated sale. When items are no longer in need by a department, Purchasing utilizes an online system to reach a broad audience providing for an easier and more convenient way to access surplus auctions. Items are listed on an internal surplus online auction where all departments may view and request the asset for use at no additional cost to the department. Online auction access is also expanded to local charities who may request items for a nominal fee. Additionally, online auction access is expanded to include the general public where anyone may participate in online bidding. Items not sold by any of the above-mentioned methods are sent for recycling where possible. Any remaining items are taken to a landfill with the exception of vehicles. Vehicles are sent directly to a live auction company that specializes in this commodity and has proven to provide the highest value. Each year a memorandum is provided to the Board detailing the types of commodities sold and revenue generated. In 2022-2023, it is anticipated the amount of surplus goods sold will total \$146,688, a decrease of \$10,697 from 2021-2022.

Duplicating/Print Shop

The Duplicating/Print Shop is equipped with high-volume equipment that provides all-digital technology including speed, quality, and in-line finishing capabilities. The equipment carries a lower per-copy cost as compared to standard office-size equipment. Duplicating projects

produced approximately 4.1 million copies in 2021-2022. A slight increase in volume is expected in 2022-2023.

In 2021-2022, equipment was added to enable specialized printing to capture orders that would normally be sent out of County to print. The County now has the capability to print business cards, special event tickets, envelopes, and stationery, greeting cards, and media applications up to 3/8" thick. This is intended to increase the breadth of products offered to all County employees and improve service to constituents. The new machine will decrease lead times and cut costs for many existing and new printing projects.

Mail Room

The Mail Room provides daily courier and mail collection services for 51 separate delivery collections of mail. Mail routes total approximately 20,000 miles annually. Equipment used to sort and barcode outgoing mail provides a postage savings of up to 10.5 cents for each piece of presorted mail. Total outgoing U.S. mail volume is projected at 780,000 pieces in 2022-2023, a slight increase from 2021-2022 due to a projected increase in voter mailings. The Mail Room also provides folding and inserting services at a minimal fee.

The Mail Room is responsible for collecting and staging items for recycling from the Administration Building including paper, cardboard, pallets, foam packaging, single use and rechargeable batteries, toner cartridges, and other recyclable materials. In addition, the Mail Room receives palletized deliveries for the District Attorney's Office, as well as all incoming freight for the Administration Building.

Records Management

Records Management operates the records storage warehouse facility, provides records retrieval and delivery, and destruction and recycling of records, as needed. Staff collects paper waste throughout the County for disposal. A commercial shredder will be replaced this year which is used to shred records requested for destruction by departments. A vehicle with an on-board shredder is also used on-site at various County locations, should department personnel need to witness document destruction. All recyclable paper products are taken to a recycler and sold. In 2021-2022, an estimated 350 tons of paper was recycled. It is estimated that these amounts will increase in 2022-2023 as an increase in shredding volume is anticipated.

1011200000—Purchasing & Support Services

General Government

Workload Data					
	2018-2019	Actual 2019-2020	2020-2021	Est./Act. 2021-2022	Projected 2022-2023
Procurement					
<i>Purchase Orders Issued</i>	3,364	3,554	3,687	3,374	3,711
<i>Dollar Value of Purchase Orders</i>	\$260,000,000	\$294,763,570	\$368,210,548	\$292,480,742	\$321,728,816
<i>UPCCAA Projects</i>	10	8	36	36	40
<i>Construction Contract Value</i>	\$395,000	\$1,288,747	\$1,351,989	\$936,896	\$1,030,586
<i>Formal Bids and RFP's</i>	75	55	43	40	40
Local Spend*					
<i>Dollars</i>	\$130,000,000	\$143,000,000	\$116,960,760	\$135,555,000	\$131,838,587
<i>Percentage</i>	50%	49%	32%	46%	41%
Surplus Income					
<i>Property</i>	\$15,000	\$18,000	\$56,288	\$14,837	\$14,283
<i>Recycled Ink/Toner</i>	\$200	\$100	\$138	\$148	\$100
<i>Recycled Metal</i>	\$2,700	\$1,300	\$267	\$1,332	\$984
<i>Recycled Pallets</i>	\$100	\$100	\$0**	\$0**	\$0**
<i>Recycled Paper</i>	\$40,000	\$13,173	\$13,663	\$27,915	\$18,000
<i>Vehicle Sales</i>	\$203,000	\$104,804	\$130,559	\$113,153	\$113,321
Duplicating (Print Shop)					
<i>Print Jobs</i>	1,020	1,010	891	1,102	1,150
<i>Copies Produced</i>	3,081,525	4,055,863	3,845,528	4,149,781	4,200,000
Mail Room					
<i>Outgoing U.S. Mail</i>	765,408	705,000	797,988	779,043	780,000
<i>1st Class Regular</i>	136,404	125,000	178,751	146,798	145,000
<i>Postal Barcode</i>	629,004	575,000	619,237	632,246	635,000
<i>Service Locations</i>	51	51	51	51	51
Records Management					
<i>Paper Recycled (tons)</i>	262	275	324	350	375
<i>Records Requests Processed</i>	9,600***	2,600	1,625	1,425	1,496
<i>Shredding (hours)</i>	1,775	1,850	1,835	2,354	2,522
*Based on vendor zip code information with statistical outliers of greater than \$10 million removed.					
**No longer a market to sell pallets.					
***Included high volume of records processed for the District Attorney's Office due to legislative changes (Resentencing Propositions 47 and 64).					

Purchasing Internal Service Fund



General Government

Johnnie E. Terry Jr., *Purchasing & Support Services Director*
www.sigov.org/departments/pss

Internal Service Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$8,232,592	\$7,628,908	\$7,646,908	\$7,646,908	\$18,000
Centrally-Budgeted Expenses	(50,923)	(32,323)	18,943	18,943	51,266
Operating Transfers Out	0	0	50,000	50,000	50,000
Total Appropriations	\$8,181,669	\$7,596,585	\$7,715,851	\$7,715,851	\$119,266
Earned Revenues By Source					
Interest/Rents	\$6,542	\$18,000	\$18,000	\$18,000	\$0
MP-TEL-RAD-PUR Revenue	7,898,829	7,559,985	7,577,985	7,577,985	18,000
Total Revenues	\$7,905,371	\$7,577,985	\$7,595,985	\$7,595,985	\$18,000
Revenues (Over)/Under Expenses	\$276,298	\$18,600	\$119,866	\$119,866	\$101,266

- MP-TEL-RAD-PUR revenue includes charges to user departments for CAL-Card, office supply, copy machines, bottled water, and security alarm costs.

Purpose

The Purchasing Internal Service Fund (ISF) (#8400112100, #8400112200, and #8400112300) serves as an operating mechanism for the Procurement Card (CAL-Card), Office Supply, Copy Machine, Security Alarm, and Bottled Water programs. Vendor charges are paid from the ISF and billed to user departments.

Major Budget Changes

Services & Supplies

- \$55,000 Increase in security alarm costs.
- (\$37,000) Decrease in costs to administer Procurement Card Program.

Centrally-Budgeted Expenses

- \$51,266 Cost Allocation Plan adjustment.

Operating Transfers Out

- \$50,000 Transfer to Purchasing and Support Services to purchase shredder.

Revenues

- \$55,000 Increase in revenue for security alarm services.
- (\$37,000) Decrease in administrative fee revenue.

Program Discussion

Procurement Card Program

The County participates in the State CAL-Card Visa Program providing users with the option to procure a limited number of low-dollar items quickly and efficiently. The Program allows departments to make day-to-day purchases from a wide range of sources, saving the County both time and money when compared to procurement of the same items using the Purchase Order method. All CAL-Card users are trained on the guidelines pertaining to use, prior to receiving a credit card. Purchases from each cardholder are audited thoroughly. There are currently 466 cardholders, similar to 2020-2021. Total estimated purchases are \$4.1 million, a slight increase from 2021-2022.

Historically, Purchasing and Support Services (Purchasing) has charged an administrative fee to administer the Procurement Card Program. In 2021-2022, the administrative fee charged was 1% of all CAL-Card purchases. Departments were charged throughout the year when using their cards; the

Purchasing Internal Service Fund

General Government

annual revenue received for this purpose was approximately \$37,000. Due to increasing costs related to the administration of this program, Purchasing determined that the 1% administrative fee was no longer sufficient. After reviewing multiple options for funding this Program, the County Administrator's Office recommends discontinuing the practice of charging the 1% administrative fee to departments during the year, and instead allow the costs to be recovered through the Cost Allocation Plan.

In addition, the Procurement Card Program Policy, included in the County Administrative Manual, needs to be revised to reflect the change described above. It is recommended that the change to the Policy be included in the next update to the County Administrative Manual.

Office Supply Program

The current office supply vendor contract with Office Depot provides fiscal advantages resulting in reduced costs to all departments. The cooperative contract includes a 13% average discount for core products purchased, while maintaining a small rebate. Prompt weekly payment processing to the vendor provides an additional 2% discount. These lower prices have reduced supply costs Countywide. Administrative processing fees help offset the cost of administering this contract. Purchases under this Program are projected to be approximately \$1.3 million in 2022-2023, a slight increase from 2021-2022.

Copy Machine Program

There are currently 463 leased copiers in the Copy Machine Program producing approximately 52 million copies a year, a 59% increase from 2020-2021 which was unusually low due

to employees working from home that year. During 2021-2022, many older copiers were replaced with newer models at a reduced rental rate and cost-per-copy price providing the best possible overall copier solution that meets cost, performance, and environmental objectives. The Program is anticipated to decrease in 2022-2023.

Security Alarm Program

Contracts for security alarm services are administered by the Purchasing Department. There are currently 100 service contracts in effect for the County, which is in line with 2021-2022. Centralized billing and contracting provided by Purchasing has allowed oversight of this service and ensures that all contracts are properly executed.

Bottled Water Program

The Bottled Water Program is administered by the Purchasing Department through centralized billing and contracting. The Program provides bottled water to user departments.

Fund Balance

Purchasing ISF

Program costs in the Purchasing ISF budget are fully reimbursed by user departments for services rendered. As of March 31, 2022, the Purchasing ISF (#38040) had a fund balance of \$939,392, and serves as the working capital for various programs/operations under the ISF. The 2022-2023 recommended budget includes \$119,866 in funding to be used to purchase a new shredder in the Purchasing and Support Services budget and fund additional operational costs.

Purchasing Internal Service Fund

General Government

Workload Data					
	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Procurement Card					
<i>Cards Issued</i>	457	475	466	466	466
<i>Transactions</i>	21,343	20,923	19,096	19,194	20,780
<i>Total Charges</i>	\$3,760,958	\$4,105,951	\$4,394,914	\$3,899,548	\$4,052,172
Average Transaction Value	\$176	\$196	\$199	\$193	\$195
Office Supply (Office Depot)					
<i>Value of Purchases</i>	\$1,391,001	\$1,342,772	\$1,292,949	\$1,268,038	\$1,292,949
Copy Machine					
<i>Copy Machines Installed</i>	463	472*	550	463	472
<i>Lease Payments</i>	\$1,385,722	\$1,336,714	\$1,209,538	\$1,327,210	\$1,325,563
<i>Copy Transactions</i>	53,455,678	45,716,608	32,675,770	52,000,000	48,321,025
Security Alarm					
<i>Contracts</i>	100	100	100	100	100

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$4,615,034	\$5,100,886	\$5,209,263	\$5,209,263	\$108,377
Services & Supplies	232,518	518,682	462,863	462,863	(55,819)
Centrally-Budgeted Expenses	92,652	100,778	111,769	111,769	10,991
Total Expenditures	\$4,940,204	\$5,720,346	\$5,783,895	\$5,783,895	\$63,549
Expenditure Reimbursements	(5,368,127)	(5,274,858)	(4,583,484)	(4,583,484)	691,374
Total Appropriations	(\$427,923)	\$445,488	\$1,200,411	\$1,200,411	\$754,923
Earned Revenues By Source					
Charges For Services	\$79,512	\$68,550	\$68,550	\$68,550	\$0
Miscellaneous Revenues	100	0	0	0	0
Total Revenues	\$79,612	\$68,550	\$68,550	\$68,550	\$0
Net County Cost	(\$507,535)	\$376,938	\$1,131,861	\$1,131,861	\$754,923
Allocated Positions	20.0	20.0	20.0	20.0	0.0
Temporary (Full-Time Equivalent)	0.0	0.8	0.5	0.5	(0.3)
Total Staffing	20.0	20.8	20.5	20.5	(0.3)

Purpose

The Office of the County Counsel serves as general legal counsel for the County of San Joaquin. The Office serves as principal legal counsel for the Board of Supervisors and provides legal services for all County departments, offices, agencies, and commissions, as well as other independent local agencies (In-Home Supportive Services Public Authority, San Joaquin County Employees' Retirement Association, and San Joaquin County Clinics), special districts, and the Civil Grand Jury.

The Office renders legal advice and support on issues such as elections, healthcare, land use, labor, personnel, public safety, and social services. The Office prosecutes cases concerning conservatorship and probate proceedings; debt collection; juvenile dependency cases; and personnel discipline arbitration. The Office also defends and oversees the defense of litigation brought against the County and is principally responsible for the County's compliance with the California Public Records Act.

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the

1011800000—County Counsel

General Government

Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Major Budget Changes

Salaries & Employee Benefits

- \$117,558 Salary and benefits adjustments.
- (\$9,181) Decrease in extra help.

Services & Supplies

- \$40,000 Increase in professional services for Board special projects.
- \$9,181 Increase in subscriptions and periodicals costs.
- (\$105,000) Decrease in professional services for outside legal consultation and labor negotiations reimbursed by Human Resources.

Centrally-Budgeted Expenses

- \$16,618 Increase in Workers' Compensation and Casualty insurance costs.
- (\$5,708) Decrease in data processing charges.

Expenditure Reimbursements

- \$70,000 Increase in reimbursement of direct costs from Mental Health.
- (\$105,000) Decrease in reimbursement of direct costs from Human Resources to offset professional services expenses.
- (\$70,000) Decrease in reimbursement of direct costs from In-Home Supportive Services.
- (\$586,374) Cost Allocation Plan adjustment.

Program Discussion

The 2022-2023 recommended budget for the Office of the County Counsel (Office) totals \$5,783,895, which is an increase of \$63,549 from the 2021-2022 adjusted budget.

2019 Novel Coronavirus (COVID-19)

During 2021-2022, the Office continued to provide counsel and advice related to COVID-19.

This included, but was not limited to:

- Reviewed, interpreted, and advised the Board and County departments on State and Federal Executive Orders, California Department of Public Health Orders, and emergency regulations;
- Reviewed contracts for the continuation of shelter for COVID-19-positive individuals;
- Coordinated and oversaw the prosecution, defense, and settlement of COVID-19-related litigation to include litigation against the State for failure to comply with the California Public Records Act.

Ordinances

In addition to the work related to COVID-19, the Office prepared or assisted in the preparation of ordinances for the San Joaquin County Health Commission, Registrar of Voters, and the Community Development Department.

The Office is currently the lead drafter on two ordinances:

- **Illegal Dumping** – Department working closely with personnel from the Sheriff's Department, District Attorney's Office, and County Administrator's Office to protect public and private property from illegal dumping, and to hold any person that takes actions that substantially contribute to illegal dumping accountable.
- **Critical Infrastructure** - Designed to mitigate the threat of fire and other potential causes of damage and interference with critical infrastructure, including levees and facilities vital to the operation of the County.

Restricting 2021

The Office provided significant legal support related to the San Joaquin County Supervisorial Redistricting 2021 process, including, but not limited to, providing legal advice to various County departments, overseeing the work of Voting Rights counsel, and serving as legal counsel to the Redistricting Advisory Committee (RAC).

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In 2022-2023, County Counsel will continue to:

- Supervise and staff litigation on a wide variety of matters, including tort defense, civil rights claims, medical malpractice, breach of contract, and employment-related claims.
- Coordinate internal and external risk management services for the County.
- Provide legal and practical advice to all County departments in their day-to-day business to help achieve the overall goal of avoidance of legal disputes and the appropriate resolution of any legal disputes and lawsuits, which may still occur.
- Work closely with the Board, County Administrator’s Office, and County departments on significant legal matters affecting the County
- Work on significant legal matters, including the San Joaquin General Hospital affiliation project, business development at the Airport, and water rights and governance issues concerning the San Joaquin Delta.

Organizational Capacity

The Office will also employ a number of strategies aimed at enhancing its organizational capacity by:

- Providing an in-service training program for attorneys and staff to improve the overall quality of legal services delivered to clients.
- Studying the feasibility of creating County Counsel practice areas aimed at increasing the collaboration and skill sets of attorneys.
- Conducting a satisfaction survey to ensure that each County department receives the legal advice and

representation necessary to fulfill its legal obligation, minimize legal risks, and provide quality service to County residents.

Outside Legal Counsel

The following table includes the aggregate spend on outside legal counsel services. Costs include fees for Public Employment Relations Board (PERB) cases, employee investigations, and litigation.

	2020-2021*	2021-2022**
Casualty	\$3,096,983	\$2,892,433
Medical Malpractice	811,259	525,909
Total	\$3,908,242	\$3,418,342

**Actuals*

***Through March 31, 2022*

Supplemental Request

Professional Services

County Counsel is requesting additional funding of \$40,000 to cover professional services related to Board of Supervisors special projects. In 2021-2022, the Office expended funds from its professional services account to cover expenses associated with Board special projects, which reduced the spending authority of the Office.

The recommended budget has been augmented by \$40,000 in order to address this request.

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Workload Data					
	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Attorney Hours					
<i>Community Development & Public Works Issues</i>	1,901	1,764*	1,031*	1,289	1,361
<i>CPRA Issues</i>	N/A	N/A	845	800	800
<i>Contract Issues</i>	2,259	2,572*	2,358*	1,994	2,308
<i>County Administration Issues</i>	2,389	3,144*	3,005*	3,637	3,262
<i>Health & Public Assistance Issues</i>	3,061	3,503*	3,931*	4,541	4,200
<i>Labor Relations Issues</i>	2,540	2,399*	1,845*	1,172	1,805
<i>Law and Justice Issues</i>	1,197	1,010*	1,455*	1,939	1,468
<i>Litigation Hours</i>	7,856	6,933*	7,416*	7,383	7,244
<i>Retirement Issues</i>	594	643	579	758	660
<i>Revenue Issues</i>	572	247	390	382	339
<i>Water & Special District Issues</i>	41	181	228	418	300
Total Attorney Hours	22,410	22,396*	23,083*	24,313	23,747
*Inclusive of COVID-19 related hours.					

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$7,555,071	\$8,469,392	\$8,714,210	\$8,714,210	\$244,818
Services & Supplies	1,097,282	1,143,135	1,143,125	1,143,125	(10)
Centrally-Budgeted Expenses	1,871,530	2,362,346	2,650,735	2,650,735	288,389
Total Expenditures	\$10,523,883	\$11,974,873	\$12,508,070	\$12,508,070	\$533,197
Expenditure Reimbursements	(8,017,143)	(9,032,136)	(9,471,889)	(9,471,889)	(439,753)
Total Appropriations	\$2,506,740	\$2,942,737	\$3,036,181	\$3,036,181	\$93,444
Earned Revenues By Source					
Charges For Services	\$793,704	\$803,175	\$864,298	\$864,298	\$61,123
Miscellaneous Revenues	81,855	100,075	100,075	100,075	0
Total Revenues	\$875,559	\$903,250	\$964,373	\$964,373	\$61,123
Net County Cost	\$1,631,181	\$2,039,487	\$2,071,808	\$2,071,808	\$32,321
Allocated Positions	52.0	51.0	53.0	53.0	2.0

Purpose

The Human Resources (HR) Division provides centralized human resources and labor relations services for all County departments including employment services; exam development; equal employment opportunity program; policy administration; classification and compensation; leave administration; administration of County medical, dental, workers' compensation, unemployment, casualty, and life insurance programs; County Safety and Prevention; Program, and the administration of training, staff development, education, deferred compensation, and flexible spending programs.

HR negotiates labor contracts (Memorandums of Understanding); processes complaints and grievances; conducts meet-and-confer sessions and joint labor management meetings; advises County departments on disciplinary actions and counseling matters; recommends policy and procedures for employer-employee relations; and provides staff support for the Civil Service Commission, Equal Employment Opportunity Advisory Committee, and Deferred Compensation Committee.

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

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In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Major Budget Changes

Salaries & Employee Benefits

- (\$38,780) Salary and benefits adjustments.
- \$283,598 Add two Personnel Analysts I-II.

Services & Supplies

- \$33,650 Increase in training and travel costs.
- \$18,000 Increase in background investigation costs.
- (\$51,718) Decrease in professional services due to reduction in outsourced labor negotiators.

Centrally-Budgeted Expenses

- \$178,718 Increase in Casualty insurance costs.
- \$97,999 Increase in data processing charges.
- \$9,813 Increase in Workers' Compensation insurance costs.

Expenditure Reimbursements

- \$14,000 Increase in reimbursements from San Joaquin County Employees' Retirement Association.
- (\$81,708) Decrease in reimbursements that support County self-insured plans.
- (\$107,775) Decrease in reimbursement from departments for direct charges.
- (\$11,839) Decrease in reimbursements from San Joaquin General Hospital.
- \$627,075 Cost Allocation Plan adjustment.

Revenues

- \$36,558 Increase in administrative fee revenue due to increases in Sutter Health Plus enrollment.
- (\$37,140) Decrease in administrative fee revenue due to decreases in Kaiser Health enrollment.
- \$64,557 Increase in cost plan revenue.

Program Discussion

The 2022-2023 recommended Human Resources (HR) budget total \$12,508,070, which is an increase of \$533,197 from the 2021-2022 adjusted budget.

2019 Novel Coronavirus (COVID-19)

During the continued COVID-19 pandemic, the health and safety of the County, as well as employees and their families, is of utmost importance. HR has worked to ensure that it disseminates accurate and timely information, and as a result, has continued to expand the Human Resources Employee Informational page on the County's website. The website includes leave information and forms, public health orders, safety/wellness tips, links to helpful resources, including vaccine and testing information, and Frequently Asked Questions (FAQs). HR facilitates Countywide communication through department head conference calls and HR/leave processor's trainings, which have ranged from daily to bi-monthly as the pandemic has evolved.

COVID-19 has impacted HR's ability to conduct in-person services, to include New Employee Orientation (NEO), trainings, and written and oral examinations. For NEO, HR is communicating with new employees via e-mail and providing required documents online. Training that can be provided online is conducted through webinars and live interactive sessions. HR has also implemented online recruitment testing, where appropriate, in compliance with social distancing requirements and County Civil Service Rules.

All County employees are Disaster Service Workers (DSWs) by the nature of their employment. The Employment Services Unit supports the Office of Emergency Services in providing DSWs during local emergencies. In response to the COVID-19 pandemic, the Emergency Operations Center (EOC) has been continually activated since March 2020, requiring a significant amount of HR staff time to ensure appropriate County staff are available to respond to the local emergency. In addition to seeking County staff to report as DSWs, HR utilized staffing agencies supported by

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Coronavirus Aid, Relief, and Economic Security (CARES) Act funding to ensure continuous staffing of the EOC. It is expected that the DSW program will continue to require significant staff time as the County continues to respond to this pandemic or other local emergencies.

In support of the Board of Supervisors' directive to expand COVID-19 preventative measures for both employees and the community, HR coordinated and implemented COVID-19 testing services for employees. The first testing date went live on September 17, 2020 and has now concluded. The testing service was performed by an independent third party provider, and performed approximately 1,200 tests. The testing was at no cost for employees and designed to deliver prompt results.

Employment Services Unit

The pandemic continued to bring challenges to the recruitment, testing, and selection processes for County departments. Due to varying levels of mandates, in-person testing and interviews were limited. Staff continued to implement innovative approaches to be able to provide County departments with pools of qualified candidates for hiring consideration, while remaining in compliance with the Civil Service testing requirements. Staff continued to offer reduced group sizes for in-person written examinations to allow for social distancing; oral examination interviews allowing the exam panel members and candidates to participate remotely to ensure safety; thorough cleaning protocols to ensure staff and candidate safety; support of departments' efforts to select staff without requiring in-person participation; and use of remote work to ensure timely service to departments. The impacts of these changes resulted in having to schedule additional written exam testing sessions, which was offset by the ease of scheduling oral exam sessions.

The COVID-19 pandemic affected the number of applicants seeking employment and limited the number of candidates willing to participate and attend in-person examinations. During 2021-2022, the number of applications reduced by 10.89% while recruitments conducted increased by 35.76%. For 2021-2022 staff converted 14 Civil Service written examinations into online examinations, resulting in improved participation rates, better overall size and quality of candidate pools, and the flexibility to take examinations at a time and place convenient for them. In 2022-2023, staff will continue to evaluate the effectiveness of online testing and expand the number of examinations offered on this platform as well as focus on additional improvements to further support County departments seeking to fill critical vacancies with a targeted focus on law enforcement departments and key health care positions.

Employment Services staff will increase productivity by leveraging technology to communicate with candidates and to facilitate selection processes for Civil Service and exempt status positions. In 2021-2022, HR conducted 96 bilingual proficiency examinations remotely, which are conducted on-demand and allow for testing and certification of language proficiency in over 100 languages. Staff will continue to expand its social media platform and community outreach activities through high schools, colleges, and other academic groups to educate and capture the interest of students considering a career in public employment.

Additionally, Employment Services staff support the County's pre-employment screening processes including drug screening and arduous physicals for County candidates depending on the classification. In January of 2022, HR implemented a Countywide Background Investigation Program, which ensures all new hires to County employment, as well as existing employees promoting into unrepresented positions, successfully pass a background check. In 2022, staff also revised the Countywide pre-employment physical examination program to ensure the County has a cost-effective and legally defensible pre-employment physical examination process, which utilizes best practices to streamline these components with minimal impacts to the onboarding process.

Classification & Compensation

The Classification unit focused on the volume of outstanding classification projects, which increased from 21 to 39 and included requests ranging from the 2019-2020 fiscal year through 2021-2022. These projects are in addition to several classification and compensation projects generated throughout the year due to separations at executive and senior management levels requiring immediate attention. Compensation surveys for negotiations purposes were less prevalent due to successful collective bargaining in 2020-2021; however, there was an influx of surveys conducted in conjunction with establishment of new classifications and review for market competitiveness for others. In order to address the continuing backlog of projects, HR has submitted a supplemental request to add a journey level classification and compensation analyst to ensure departments' requests are completed in a timely manner. Over time, while the quantity of projects completed each year may decrease, there will be an increased focus on proactive efforts in the classification and compensation program such as continuing to reinforce job analysis methods, standardize compensation surveys and methodology, leverage technology where possible, and begin to address problematic classification series.

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Policy & Leave Management

In 2021, the COVID-19 pandemic continued to bring significant changes in State leave laws to provide emergency relief to employees impacted by specific COVID-19-related absences. In response, the HR Leave Administration Unit maintained operational focus on providing the necessary guidance and oversight to implement time sensitive COVID-19 protections and benefits which included continuation of earnings and benefits, to the extent permitted by law.

HR continued to review leave request to ensure legal compliance and consistency with newly adopted leave laws. This included oversight of online resources such as a dedicated COVID-19 webpage, FAQs, centralized e-mail inquiries/responses, and regular conference call meetings with department heads and designated staff.

In 2021, HR processed and monitored over 4,300 COVID-19-related leave requests under the 2021 COVID-19 Supplemental Paid Sick Leave (SPSL) law, which provided a paid leave provision for eligible County employees. As a result, the SPSL provision provided approximately \$3.5 million of paid leave to eligible County employees.

The SPSL provisions provided up to 80 hours of supplemental paid sick leave to impacted County employees. The paid leave provisions were in effect January 1, 2021 and expired on September 30, 2021.

In June 2021, the Occupational Safety and Health Standards (OSHA) Board readopted the revised Cal/OSHA COVID-19 Prevention Emergency Temporary Standards (ETS) addressing the mitigation of COVID-19 spread in the workplace. Cal OSHA ETS require employers to continue employee earnings and benefits when an employee is excluded from work due to a COVID-19 workplace exposure. HR reviewed and monitored ETS exclusion pay eligibility for County employees.

In total, HR processed and monitored over 7,000 leave requests. To better support County departments in managing the increased volume of leave requests and reduce liability exposure, HR filled a Personnel Analyst position with the primary focus on implementation of new leave laws, training, and legal compliance.

Additional changes went into effect January 2022, with the State expanding the definition of a family member under the California Family Rights Act (CFRA). This change will increase the number of protected leave cases Countywide, as well as the amount of protected leave an eligible employee may receive annually.

In February 2022, the State signed into law a new 2022 COVID-19 SPSL provision. The SPSL provision provides up to 80 hours of supplemental paid sick leave to impacted

County employees, retroactive to January 1, 2022 and expires on September 30, 2022. As of April 2022, HR had processed and monitored over 1,199 retroactive leave requests under the 2022 COVID-19 SPSL provision, which provided \$1.4 million of paid sick leave to eligible County employees.

As part of the effort to ensure legal compliance with a growing number of complex leave cases, HR will focus on policy development and enhance leave management training to increase knowledge and awareness regarding protected leave laws such as Family Medical Leave Act, CFRA, Americans with Disabilities Act, and the Fair Employment and Housing Act.

Staff Development, Training, & Wellness

Staff Development oversees the coordination of HR-mandated trainings, an employee wellness program, workforce development, and other areas of employee engagement. In 2020, Staff Development revamped the NEO process to offer the 2-day training through a live virtual platform in response to the restrictions on in-person trainings due to COVID-19. This NEO process focuses on giving staff a high-level overview of their role in County government and consists of mandatory training classes such as: Workplace Violence Prevention; Diversity, Respect and Inclusion; Sexual Harassment and Discrimination Prevention; COVID-19; Cyber Security; and provides an overview of applicable new employee benefits.

On January 1, 2021, HR launched “The Year of the Gladiators” to promote health and wellness in a variety of capacities for County employees. The Gladiators are ambassadors from their departments’ wellness committee who meet on a quarterly basis to disseminate information to the staff in their departments. Classes, seminars, and wellness challenges are part of the conversations. The SJC Engage wellness program focuses on mental, physical, financial, and professional wellness. This program is offered with support from Power Partners at In-Shape Health Clubs, Kaiser Permanente, and Bank of the West.

Senate Bill 1343 requires all County staff, regardless of status, to participate in a legally-mandated sexual harassment prevention training every two years. The newly designed process for compliance of this course offers a self-guided online process that can be taken at staff’s convenience but prior to their renewal expiration.

In 2019-2020, the County pioneered a highly innovative new Civil Service Incumbent Apprenticeship Program that was developed and implemented to support training and career growth for County employees interested in advancing their careers. Three participants were afforded the opportunity, which allows the incumbent staff to attend college courses

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and participate in on-the-job training towards a career in the Information Systems Division (ISD). This three-year program, the first of its kind in the State of California, is recognized on a State and Federal level through the Division of Apprenticeship Standards and is quickly becoming a model program for other Civil Service apprenticeships.

The participants have successfully completed their first two years of the Program. During 2021, participants began their on-the-job training component where they work side by side with staff from ISD until their three-year program ends in December 2022.

A significant goal in 2022-2023 is to restructure and centralize a County Internship Program. While the County hosts paid and unpaid interns, each department processes and monitors its interns differently. In order to ensure accurate reporting, eliminate liability, and manage the interns effectively, HR will develop a procedure to streamline the process and ensure consistency Countywide.

Training will sit at the forefront as HR relaunches a newly-revamped Human Resources Leadership Academy (HRLA) and introduces a newly-created Developing Future Leaders Series (DFLS). HRLA is a series of 12 courses, with three new topics established to help support managers and supervisors with some fundamentals and tools to promote success in their leadership. The DFLS courses are geared for County staff who have an interest in promoting to a supervisor or management position. These courses will help participating employees become more knowledgeable on a variety of County subjects.

Employee Benefits Overview

Employee Benefits oversees the administration of health insurance, supplemental retirement savings, and employee benefits programs. Most of these programs are highly regulated by Federal and State laws and regulations that change frequently. Additionally, Employee Benefits provides management and fiduciary oversight of over \$567.0 million in accumulated employee assets in deferred compensation programs.

In 2022-2023, as part of fiscally-responsible benefits administration and transparency, Benefits staff will continue the process of conducting RFPs and/or bid processes on long-standing vendor contracts.

Health Care

The County's self-funded plans have historically experienced large reserve levels. However, over the last several years, medical and prescription claims experience, plus multiple years of rate passes, had depleted reserves to a concerning level. Rates have increased on average 13.05%

each year since 2018-2019 resulting in an overall increase of 63.4%. Although there has been some leveling out due to new vendor contracts associated with the self-funded plans, rates are increasing again in 2022-2023 by 3.9%.

As of March 31, 2022, 3,679 employees (72.7%) are enrolled in a Kaiser plan; 397 employees (7.9%) are enrolled in a Sutter Health Plus plan; and 984 (19.4%) are enrolled in one of the Self-Insured plans.

Due to new Federal and State mandates, continued erosion of enrollment, and significant costs associated with the self-funded plans due to rich plan design, County staff is looking at either discontinuing these plans or possibly including an additional self-funded plan option that is more aligned with industry standards for plan design and charges.

Deferred Compensation

The County provides an additional retirement vehicle for employees through the Deferred Compensation (DC) program. This is mainly funded through employee contributions. The program includes a 457 plan, available to all employees, and a 401(a) plan, limited to only two employee classifications. In January 2021, the County's record keeper, MassMutual, was purchased by Empower. This was the second such purchase in recent years. Staff, along with the DC Advisory Committee determined that it would engage in an RFP process for choosing the most appropriate record keeper and Public Employee Health Program (PEHP) administrator moving forward. Through this process, the County engaged the services of Nationwide effective January 2022 for the PEHP administration and May 2022 for DC services. The Director of HR is the program's Plan Administrator and works with the DC Advisory Committee and fiduciary consultant to ensure the program operates under IRS guidelines for the benefit of the plan participants.

Equal Employment Opportunity (EEO) Program

The EEO Program provides Countywide services through its primary programs of workplace investigations, consultation and support, workforce compliance, training, and EEO Advisory Committee (EEOAC) administrative support. The Program's goal is to enforce Federal and State laws and County policies related to non-discrimination, anti-harassment, and retaliation.

As the recipient of Federal funds, the County is required to formulate, implement, and maintain an EEO Plan under the authority of Code of Regulations Title 28, Part 42 - Non-discrimination, and applicable County EEO related Policies and Procedures. The EEO Office prepares the EEO Plan with input and review by the EEOAC. The Plan is presented for Board approval and adoption every two years. The 2020-

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2022 EEO Plan was approved by the Board on September 15, 2020 (B-20-545).

In 2021-2022, the EEO Program received 14 formal complaints and 12 informal complaints, resulting in a decrease of 40% in informal complaints received, while formal complaints received remained constant when compared to the 14 formal and 20 informal complaints received the previous year. The complaints received and investigated are allegations of discrimination, harassment, and/or retaliation under the County's Civil Service Rule 20 – Discrimination Prohibited complaint process. During 2021-2022, HR-EEO completed its review of the County's Civil Service Rule 20 complaint process. The recommended changes will be reviewed internally with executive leaders, required labor organizations as part of the meet and confer process, and the EEOAC. HR anticipates completion of the review process and implementation by the end of 2022-2023.

The County is required to keep records relevant to the determination of whether unlawful employment practices have been or are being committed. As part of this requirement, the EEO Program investigates complaints of discrimination and harassment and completes comprehensive post-investigation reports at the conclusion of each investigation.

In order to stay in compliance with Federal and State laws on employment discrimination and harassment, the County must provide ongoing Countywide training for managers, supervisors, and general employees. In 2022-2023, the EEO Program will continue to ensure that every employee remains compliant with the mandated Sexual Harassment and Abusive Conduct Prevention Training. It is anticipated that these trainings will continue to be offered online and updated as necessary pursuant to current laws and regulations.

The EEO Program also leads in the coordination and planning of the Annual Diversity Luncheon with a sub-committee of the EEOAC. Due to the COVID-19 pandemic, the EEO Office cancelled the Annual Diversity Luncheon in 2020 and 2021. In 2022, as the pandemic guidelines change, the EEO Office will determine if the next event will be in person or virtual.

In 2022-2023, the EEO Office will continue to research and review various EEO policies and programs from surrounding counties to seek continuous improvement opportunities, and focus on policy development where needed.

Labor Relations

During 2021-2022, new agreements were reached with the Probation Officers Association and the Correctional Officers Association. The County currently has all represented employees operating under existing contracts. Bargaining

began at the end of 2021-2022 with many of the bargaining units including the Service Employees International Union Local (SEIU) 1021, whose six contracts expire October 20, 2022, the Attorneys Association, whose contract expires November 3, 2022, the Union of American Physicians & Dentists, whose contract expires January 5, 2023, the California Nurses Association, whose contract expires April 30, 2023, the Sergeants Association, whose contract expires June 30, 2023, the DA Investigators Association, whose contract expires June 30, 2023, and the Management Association, whose contract expires June 30, 2023.

The Labor Relations Unit will continue to ensure the County complies with the Meyers-Milias-Brown Act (MMBA), which governs labor management relationships within California governmental agencies. Changes in terms and conditions of employment and successor agreement negotiations are subject to the MMBA. In addition to contract bargaining, HR is involved in meet and confer sessions over impacts of various decisions including policy changes as well as processing union complaints, and advising departments on employee discipline.

The table below outlines the status of the 17 labor contracts.

Bargaining Unit	Organization	Contract Expires
Office & Office Technical	SEIU*	10/20/22
Paraprofessional & Technical	SEIU*	10/20/22
Professional	SEIU*	10/20/22
Safety, Investigative, & Custodial	SEIU*	10/20/22
Supervisors	SEIU*	10/20/22
Trades, Labor, & Institutional Attorneys	SJCAA	11/03/22
Physicians	UAPD	01/05/23
In-Home Supportive Services	SEIU**	03/31/23
Registered Nurses	CNA	04/30/23
Sheriff's Sergeants	SDSA	06/30/23
Peace Officers Miscellaneous	SJDAIA	06/30/23
Middle Management	SJCMSA	06/30/23
Sheriff's Non-Management	DSA	10/07/23
Sheriff's Management	LEMA	02/23/24
Probation Officers	SJPOA	06/30/24
Correctional Officers	SJCCOA	03/31/25

*SEIU Local 1021

**SEIU Local 2015

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Fund Balance

Deferred Compensation – Administration Fund

As of March 31, 2022, the Deferred Compensation Trust Fund (#81192) had a balance of \$126,159. The fund is used to reimburse the HR budget for deferred compensation-related expenses and approximately \$49,000 is included in the 2022-2023 HR budget.

Supplemental Requests

The Department is requesting additional funding of \$212,698 for the following:

Personnel Analyst I-II (Classification and Compensation):

Funding of \$141,799 is requested to add a Personnel Analyst I-II for classification and compensation. Currently, there is one classification and compensation specialist in Human Resources which supports labor relations compensation surveys in preparation and during bargaining along with department-requested classification analysis projects. With

documented increases in projects and new classifications which require review for market competitiveness, there is still a need for increased focus on proactive efforts in the classification and compensation program.

Personnel Analyst I-II (Equal Employment Opportunity)

Funding of \$141,799 is requested to add a Personnel Analyst I-II for the Equal Employment Opportunity (EEO) Program. The additional position would enhance the County’s ability to conduct investigations, and maintain compliance and quality control for the many Federal and State laws involving EEO and County policies. This position would allow for increased training and consultation, along with assisting with labor relations, and administrative and risk management investigations.

The recommended budget has been augmented by \$212,698 to address this request. The net cost of the EEO position has been partially offset by \$70,900 of reimbursement received from Self-Insurance Internal Service Fund-Casualty (#38949).

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Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Recruitment & Certification					
<i>Recruitments</i>	627	560	647	843	800
<i>Applications Processed</i>	32,185	27,313	24,198	19,806	20,000
Examinations					
<i>Written Exam Sessions</i>	266	205	269	156	200
<i>Oral Exam Days</i>	106	58	53	37	40
Referrals	1,981	1,652	1,545	2,950	2,500
Countywide Vacancy Rate					
<i>Fiscal Year Start</i>	11.95%	11.98%	11.00%	13.65%	14.50%
<i>Fiscal Year Midpoint</i>	10.53%	10.98%	11.25%	14.30%	14.00%
<i>Fiscal Year End</i>	9.88%	10.60%	10.84%	12.00%	13.50%
<i>Fiscal Year Average</i>	10.63%	11.19%	11.08%	13.97%	14.00%
Allocated Position Hires	568	583	723	525	500
Part-time or Temporary Hires	658	697	780	755	700
<i>Total Hires</i>	1,226	1,280	1,503	1,280	1,200
Employee Training Attendance	11,959	8,908	9,656	13,000	13,000
Classification & Compensation					
<i>Classification Projects</i>	8	16	21	39	23
<i>Compensation Studies</i>	16	10	23	23	15
Civil Service Hearings	1	1	0	1	2
Position Control					
<i>E-Pad Actions Processed</i>	9,088	13,741	12,704	12,942	13,201
<i>Mass Updates Processed</i>	14,424	3,978	15,762	16,587	4,013
Equal Employment Opportunities					
<i>Complaints Received (Countywide)</i>	73	58	34	26	52
<i>Formal Complaints (EEO Office)</i>	42	25	14	14	28
Labor Relations					
<i>MOU's Negotiated</i>	1	1	3	2	9
<i>Arbitration Hearings Scheduled</i>	5	2	11	1	4
<i>Complaints Processed</i>	83	40	50	40	45
<i>Impact Meet & Confer Sessions</i>	20	25	20	24	23
<i>Public Employee Relations Board Charges</i>	9	9	2	0	5

Self-Insurance Internal Service Fund-Health



General Government

Brandi Hopkins, *Human Resources Director*
www.sigov.org/department/hr

Internal Service Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$935,221	\$960,810	\$891,610	\$891,610	(\$69,200)
Centrally-Budgeted Expenses	92,152	(32,088)	82,677	82,677	114,765
Medical And Dental Insur ISF Exp	39,799,268	39,884,600	36,577,800	36,577,800	(3,306,800)
Total Expenditures	\$40,826,641	\$40,813,322	\$37,552,087	\$37,552,087	(\$3,261,235)
Expenditure Reimbursements	0	49,400	0	0	(49,400)
Total Appropriations	\$40,826,641	\$40,862,722	\$37,552,087	\$37,552,087	(\$3,310,635)
Earned Revenues By Source					
Interest/Rents	\$114,374	\$250,000	\$100,000	\$100,000	(\$150,000)
Miscellaneous Revenues	1,108,141	1,200,000	1,500,000	1,500,000	300,000
Self-Insurance Revenue	36,423,258	36,279,300	32,101,860	32,101,860	(4,177,440)
Total Revenues	\$37,645,773	\$37,729,300	\$33,701,860	\$33,701,860	(\$4,027,440)
Revenues (Over)/Under Expenses	\$3,180,868	\$3,133,422	\$3,850,227	\$3,850,227	\$716,805

- Medical and Dental ISF Expenses include self-insurance medical claims paid by the Health Insurance budget.

Purpose

The Health Insurance (#8592500000) budget provides for the centralized administration of the County's self-funded employee health insurance benefit program.

The County's self-funded insurance programs provide quality benefits to eligible recipients. In addition to the self-funded plans, County employees have access to fully-insured Health Maintenance Organization (HMO) plans offered by Kaiser Permanente (Kaiser) and Sutter Health Plus (SHP) and health savings account-qualified high deductible health plans (HDHP) also offered by Kaiser and SHP. The fully-insured plans are not part of this budget.

Health benefits have expanded under the Affordable Care Act (ACA) and Mental Health Parity Act, to include substance abuse disorder. Additionally, the Consolidated Appropriations Act adopted two key laws that significantly affect health plan administration starting in January 2022: 1) "no surprise" medical billing, and 2) transparency of medical pricing to include prescription drugs. These, and other factors, provide a measure of uncertainty for budgeting and plan administration considerations.

Although influencing factors are beyond the County's administrative control, the County strives to use a

combination of cost containment measures, vendor contract analysis, industry experts, and reserves to ensure adequately-funded quality programs.

Funding levels and premiums are determined actuarially on an annual basis.

Major Budget Changes

Services & Supplies

- (\$75,200) Decrease in Human Resources administrative costs.

Centrally-Budgeted Expenses

- \$114,765 Cost Allocation Plan adjustment.

Other Charges

- (\$3,000,000) Decrease in medical claims.
- (\$130,000) Decrease in Medicare Part D premiums.
- (\$91,000) Decrease in prescription claims.

Self-Insurance Internal Service Fund-Health

General Government

- (\$49,000) Decrease in administrative fees.
- (\$30,000) Decrease in network fees.

Expenditure Reimbursements

- \$49,400 Adjustment to correct budget from prior year.

Revenues

- \$300,000 Increase in rebates and refunds.
- (\$4,177,440) Decrease in health insurance premiums.
- (\$150,000) Decrease in interest income

Program Discussion

The 2022-2023 the recommended budget for the Health Insurance program is \$37,552,087, which is a decrease of \$3,261,235 from the 2021-2022 adjusted budget.

The County operates three self-funded employee health plans and one self-funded retiree plan: Premier, Select/Select-Exclusive, Plan C, and County Managed Care Plan (Retiree), in addition to the fully insured plan options.

The County purchases excess insurance (stop-loss) to protect against catastrophic claims. Individual deductibles up to \$400,000 per person/per year must be met prior to any reimbursements.

The February 2022 actuarial report identified the following:

- Self-funded health plans are required to have reserves on-hand for catastrophic and Incurred But Not Reported (IBNR) claims. Approximately \$9.59 million is required to meet these obligations.
- The actuary recommends a 3.9% premium increase for all enrollees. The increase for active employees would be 1% if not pooled with the retiree population. The increase for retirees, if not pooled with active employees, would be 33.5%. The recommended budget includes the 3.9% premium increase.

Due to the uncertainty of new mandates and rising costs associated with them, plus the continuing erosion of the self-funded plans' enrollment, County staff is looking to discontinue and/or add a different self-funded option that is more in line with industry-standard benefits and charges. Staff has conducted multiple Request for Proposals (RFP) and new vendor contracts to provide many new plan options for the County's employees and their dependents. Through this process, a new HMO plan was introduced in 2019 and two new HDHP options were introduced in 2020. Due to labor organizations' meet and confer obligations, not all employee groups had access to these plans when first introduced. As of 2022-2023, all employees will have access to the County-sponsored health plans.

Fund Balance

Self-Insurance-Health Fund

As of March 31, 2022, the Self-Insurance-Health Internal Service Fund (#38925) had a fund balance of \$12,724,673, which represents a decrease of \$3.3 million from the prior year due to accounting for IBNR claims.

Employee Participation in County-Offered Plans as of March 31, 2022

Health Plan Enrollment Employees	Kaiser	Sutter Health Plus	Self-Insured Plans	Total
Enrollments	3,679	397	984	5,060
Percentage	72.7%	7.9%	19.4%	100.0%

Self-Insurance Internal Service Fund-Dental



General Government

Brandi Hopkins, **Human Resources Director**
www.sjgov.org/departments/hr

Internal Service Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$99,304	\$104,530	\$98,437	\$98,437	(\$6,093)
Centrally-Budgeted Expenses	14,349	(3,652)	7,644	7,644	11,296
Medical And Dental Insur ISF Exp	5,168,361	6,174,850	6,535,342	6,535,342	360,492
Total Appropriations	\$5,282,014	\$6,275,728	\$6,641,423	\$6,641,423	\$365,695
Earned Revenues By Source					
Interest/Rents	\$40,237	\$75,000	\$30,000	\$30,000	(\$45,000)
Charges For Services	0	300	300	300	0
Self-Insurance Revenue	5,393,843	5,374,301	4,498,525	4,498,525	(875,776)
Total Revenues	\$5,434,080	\$5,449,601	\$4,528,825	\$4,528,825	(\$920,776)
Revenues (Over)/Under Expenses	(\$152,066)	\$826,127	\$2,112,598	\$2,112,598	\$1,286,471

- Medical and Dental Insurance ISF Expenses include self-insurance claims paid by the Dental Insurance budget.

Purpose

The Dental Insurance (#8592600000) budget provides for the centralized administration of the County's self-funded employee dental benefit program.

The County's self-funded insurance programs are designed to provide quality, cost-effective dental benefits to eligible members. In addition to the self-funded dental plan, the County also offers a fully-insured dental plan which is not included in this budget.

- \$25,492 Increase in claims administration, as expense is based on percentage of claims.

Revenues

- (\$534,799) Decrease in revenue from County departments.
- (\$353,019) Decrease in revenue from employees.
- (\$45,000) Decrease in interest income.

Major Budget Changes

Services & Supplies

- (\$6,093) Decrease in Human Resources administration cost.

Centrally-Budgeted Expenses

- \$11,296 Cost Allocation Plan adjustment.

Other Charges

- \$335,000 Increase due to anticipated claims from 2019 Novel Coronavirus (COVID-19) deferred dental procedures.

Program Discussion

The 2022-2023 recommended budget for the self-funded dental insurance program is \$6,641,423, which is an increase of \$365,695 from the 2021-2022 adjusted budget.

The County offers dental plans through two vendors: Delta Dental (self-funded) and United Healthcare (fully-insured). The majority of employees are enrolled in one of three Delta Dental plans because they offer a larger network of providers. Two of the three Delta Dental plans were added in 2019 (Core and Buy-Up). The Delta Dental self-funded plans cover 5,260 employees (93.2%) and the United Healthcare fully-insured plan covers 384 employees (6.8%).

The self-funded plans are administered through Public Risk Innovation, Solutions, and Management (PRISM), formerly

Self-Insurance Internal Service Fund-Dental

General Government

the California State Association of Counties Excess Insurance Authority (CSAC EIA). In January 2022, an underwriting forecast was completed by Turner Consulting and Actuarial Services. Major findings and recommendations are as follows:

- The reserve for Incurred But Not Reported (IBNR) claims is \$320,624 which is equal to less than one month of claims expenses.
- Claims are expected to increase in the 2022-2023 plan year as a result of services that were deferred in the 2020-2021 and 2021-2022 plan years due to COVID-19.
- Although underwriting suggests a 5% rate increase for 2022-2023, due to excess reserves in the fund, the County is recommending a significant rate decrease of 16.75%.

Fund Balance

Self-Insurance-Dental Fund

As of March 31, 2022, the Self-Insurance-Dental Internal Service Fund (#38926) had a fund balance of \$5,658,472, which is slightly above the amount in March 2021. This means reserves are approximately \$4.7 million higher than required.

In order to address excess reserve funds and provide financial assistance to departments and employees, Human Resources held dental rates flat beginning in 2017 through 2020. In 2020-2021, staff recommended a rate decrease of 5% to further assist in decreasing the reserve balance, but due to COVID-19, claims did not materialize as planned. In 2021-2022, rates were held flat and did not decrease based on concerns of high utilization due to anticipated postponed dental work.

Although claims were up by over 19.5% this past year, the reserves did not decrease as anticipated. In an effort to bring down reserves, a 16.75% decrease in premium charges will be provided to County departments and enrolled employee.

Self-Insurance Internal Service Fund-Medical Malpractice



General Government

Brandi Hopkins, Human Resources Director

www.sigov.org/departments/hr

Internal Service Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$1,795,213	\$1,968,650	\$2,203,072	\$2,203,072	\$234,422
Centrally-Budgeted Expenses	15,076	10,888	15,999	15,999	5,111
Medical And Dental Insur ISF Exp	9,980,396	900,000	1,080,000	1,080,000	180,000
Total Appropriations	\$11,790,685	\$2,879,538	\$3,299,071	\$3,299,071	\$419,533
Earned Revenues By Source					
Interest/Rents	\$58,966	\$90,000	\$40,000	\$40,000	(\$50,000)
Miscellaneous Revenues	2,119	0	0	0	0
Self-Insurance Revenue	1,008,434	2,000,000	3,200,000	3,200,000	1,200,000
Total Revenues	\$1,069,519	\$2,090,000	\$3,240,000	\$3,240,000	\$1,150,000
Revenues (Over)/Under Expenses	\$10,721,166	\$789,538	\$59,071	\$59,071	(\$730,467)

- Medical and Dental Insurance ISF Expenses includes self-insurance claims paid by the Medical Malpractice Insurance budget.

Purpose

The Medical Malpractice Insurance (#8594800000) budget provides for the centralized administration of the County's self-funded Medical Malpractice Insurance program for various County departments including San Joaquin General Hospital, Correctional Health Services, Behavioral Health Services, Public Health Services, the Medical Examiner's Office, and County Support to PPH-FQHC.

The County's self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. Frequently, market and legislative factors beyond the County's administrative control influence costs (mandated benefit levels and usage). The County uses a combination of premium adjustments and cost containment measures to assure adequately-funded programs. Funding levels and premiums are determined actuarially on an annual basis.

Major Budget Changes

Services & Supplies

- \$230,000 Increase in excess insurance premiums.
- \$4,422 Increase in administrative costs.

Centrally-Budgeted Expenses

- \$5,111 Cost Allocation Plan adjustment.

Other Charges

- \$180,000 Increase in medical malpractice claims expense.

Revenues

- \$1,200,000 Increase in premiums charged to departments.
- (\$50,000) Decrease in interest income.

Program Discussion

The 2022-2023 recommended budget for the Medical Malpractice program is \$3,299,071, which is an increase of \$419,533 from the 2021-2022 adjusted budget.

The County participates in the Public Risk Innovation, Solutions, and Management (PRISM) medical malpractice program. PRISM was formerly known as the California State Association of Counties Excess Insurance Authority. The excess medical malpractice insurance provides coverage from \$1.0 million to \$21.5 million, with the County maintaining a \$1.0 million self-insured retention.

Self-Insurance Internal Service Fund-Medical Malpractice

General Government

Claims for 2021-2022 through March 31, 2022 include: 50: new, 67 current, and 52 closed. The total cost paid out for closed claims was \$1,755,408 for expenses and settlements with an average cost per claim of \$33,758.

The 2022-2023 excess insurance premium is anticipated to be \$1.8 million, an increase of \$230,000 from 2021-2022.

In December 2021, an actuarial report was completed. Major findings and recommendations are as follows:

- By year-end 2021-2022, outstanding liability claims are estimated at \$9.6 million at the 80% confidence level while program assets are estimated at (\$119,000), resulting in a funding deficit of \$9.7 million.
- Given the program's funding deficit, the actuary recommends that the County implement a five-year funding plan to bring program assets back to the desired confidence level.

Fund Balance

Self-Insurance-Medical Malpractice Fund

As of March 31, 2022, the Self-Insurance-Medical Malpractice Internal Service Fund (#38948) had a fund balance of (\$3,150,510), which represents a decrease of \$9,247,222, from the prior year.

Beginning in 2017-2018, actions were taken to address a funding surplus in the Self-Insurance-Medical Malpractice Internal Service Fund with the goal of reducing the balance to the 80% confidence level as outlined by the actuarial report. Actions included applying a \$2.0 million rebate to departments in May 2019 and reducing department premiums for several fiscal years. At the end of 2021-2022, reserve levels are projected to be in a deficit position, as reported in the December 2021 actuarial report.

Due to the depletion of reserves, there is a five-year plan that includes an increase to department premiums to build back program assets.

Based on the actuarial findings and recommendations, the 2022-2023 Medical Malpractice Insurance premium is set at \$3.2 million. This represents an increase of \$1.2 million in premiums from 2021-2022.

Self-Insurance Internal Service Fund-Casualty



General Government

Brandi Hopkins, *Human Resources Director*
www.sjgov.org/departments/hr

Internal Service Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$7,590,086	\$8,086,051	\$9,433,101	\$9,433,101	\$1,347,050
Centrally-Budgeted Expenses	692,788	448,933	165,113	165,113	(283,820)
Other Charges & Uses	132,115	132,115	132,115	132,115	0
Medical And Dental Insur ISF Exp	26,742,063	3,500,000	4,200,000	4,200,000	700,000
Total Expenditures	\$35,157,052	\$12,167,099	\$13,930,329	\$13,930,329	\$1,763,230
Expenditure Reimbursements	(432,808)	0	0	0	0
Total Appropriations	\$34,724,244	\$12,167,099	\$13,930,329	\$13,930,329	\$1,763,230
Earned Revenues By Source					
Interest/Rents	\$54,293	\$70,000	\$0	\$0	(\$70,000)
Miscellaneous Revenues	8,397	0	0	0	0
Self-Insurance Revenue	11,409,775	12,132,115	15,132,115	15,132,115	3,000,000
Total Revenues	\$11,472,465	\$12,202,115	\$15,132,115	\$15,132,115	\$2,930,000
Revenues (Over)/Under Expenses	\$23,251,779	(\$35,016)	(\$1,201,786)	(\$1,201,786)	(\$1,166,770)

- Medical and Dental Insurance ISF Expenses includes self-insurance claims paid by the Casualty Insurance budget.

Purpose

The Casualty Insurance (#8594900000) budget provides for the centralized administration of the County's self-funded Casualty Insurance program. The County's self-funded Casualty Insurance program consists of three major components: general liability, property, and automobile insurance.

The County's self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. Frequently, market and legislative factors beyond the County's administrative control influence costs (mandated benefit levels and usage). The County uses a combination of premium adjustments and cost containment measures to assure adequately funded programs. Funding levels and premiums are determined actuarially on an annual basis.

Major Budget Changes

Services & Supplies

- \$1,239,900 Increase in excess insurance premiums.

- \$107,150 Increase in administrative costs.

Centrally-Budgeted Expenses

- (\$283,820) Cost Allocation Plan adjustment.

Other Charges

- \$700,000 Increase in liability claims expenses.

Revenues

- \$3,000,000 Increase in premiums charged to departments.
- (\$70,000) Decrease in interest income.

Program Discussion

The 2022-2023 recommended budget for Casualty Insurance is \$13,930,329, which is an increase of \$1,763,230 from the 2021-2022 adjusted budget.

Self-Insurance Internal Service Fund-Casualty

General Government

The 2022-2023 budget includes a program cost of \$13.6 million, an annual Airport settlement reimbursement of \$132,115 related to litigation, which ends in 2029, and a Cost Allocation Plan charge of \$165,113.

General Liability claims for 2021-2022 through March 31, 2022 include: new, 189; current, 236; and closed, 225. The total cost paid out for closed claims was \$15,029,691 for property damage, bodily injury and/or reserves, with an average cost per claim of \$66,799.

The County participates in the Public Risk Innovation, Solutions, and Management (PRISM) property and excess liability program. PRISM was formerly known as the California State Association of Counties' Excess Insurance Authority. The excess insurance provides general liability coverage from \$1.0 million to \$25.0 million with the County maintaining a \$1.0 million self-insured retention. The 2022-2023 excess insurance premium is estimated at \$6.7 million, an increase of \$1.2 million from 2021-2022. The increase is mainly due to the industry's experience with unfavorable development in claim settlement amounts and jury verdicts, causing insurance carriers to be less willing to offer insurance coverage for the more volatile risk exposures.

The Casualty budget provides funding for Risk Management Unit staff that delivers services related to employee health and safety. A major area of responsibility involved 2019 Novel Coronavirus (COVID-19) support to County departments that included the creation of COVID-19 prevention and precaution trainings, employee health guidance documentation, timely implementation of regulatory reporting per Senate Bill 1159, guidance on COVID-19 close contacts/positive cases, facilitating the employee COVID-19 asymptomatic testing program, and more.

On November 30, 2020, Cal/OSHA implemented the Emergency Temporary Standards (ETS) requiring employers to develop a written COVID-19 Prevention Program and ensure elements of the Program are included in the Injury and Illness Prevention Program. Elements included COVID-19 prevention procedures; physical distancing and face coverings; the identification, evaluation, and correction of COVID-19 hazards; COVID-19 training; return-to-work criteria; and maintaining record of COVID-19 positive cases.

Assembly Bill 685 became effective on January 1, 2021. This bill requires employer notice requirements for COVID-19 in the workplace, notification to those potentially exposed (while maintaining employee confidentiality), and a disinfection and safety plan. It is anticipated that these activities and more may continue through 2022-2023.

In December 2021, an actuarial report was completed. Major findings and recommendations are as follows:

- By year-end 2021-2022, outstanding liability claims are estimated at \$27.6 million at the 80% confidence level, while program assets are estimated at \$1.0 million. This results in a funding deficit of \$26.6 million at the 80% confidence level.

The allocation of Casualty insurance is calculated by: 1) using a 7-year loss history; 2) capping the claim loss amount at \$500,000 per claim; and 3) applying an allocation factor of 70% based on experience and 30% based on exposure.

Fund Balance

Self-Insurance-Casualty Fund

As of March 31, 2022, the Self-Insurance-Casualty Internal Service Fund (#38949) had a fund balance of (\$16,088,018), which represents a decrease of \$299,029 from the prior year. Interest income is decreased to \$0 as the fund has a negative balance, which is different from previous years due to accounting for Incurred But Not Reported (IBNR) claims.

Beginning in 2017-2018, actions were taken to address a funding surplus in the Self-Insurance-Casualty Internal Service Fund. Actions included reducing department premiums for several fiscal years. Due to the low reserve levels, there is a five-year plan that includes an increase to department premiums to build back program assets.

Based on the actuarial findings and recommendations, the 2022-2023 Casualty Insurance premium is set at \$15.0 million. This represents an increase of \$3.0 million from 2021-2022.

Self-Insurance Internal Service Fund-Casualty

General Government

Workload Data					
	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
General Liability Claims					
<i>New</i>	164	140	175	189	167
<i>Current</i>	147	228	241	236	213
<i>Closed</i>	236	136	224	225	205
<i>Average cost for property damage, bodily injury, and/or reserves.</i>	\$20,040	\$52,866	\$11,417	\$66,799	\$37,781
<i>Total Cost Per Closed Claim</i>	\$2,945,888	\$7,189,795	\$2,557,402	\$15,029,691	\$6,930,694
Excess Insurance Premium	\$2.9 million	\$3.5 million	\$4.4 million	\$5.5 million	\$6.7 million

Self-Insurance Internal Service Fund-Workers' Comp.



General Government

Brandi Hopkins, Human Resources Director
www.sigov.org/department/hr

Internal Service Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$3,362,626	\$4,410,784	\$4,738,111	\$4,738,111	\$327,327
Centrally-Budgeted Expenses	(135,354)	(270,786)	128,660	128,660	399,446
Medical And Dental Insur ISF Exp	48,377,055	10,512,054	10,542,416	10,542,416	30,362
Total Expenditures	\$51,604,327	\$14,652,052	\$15,409,187	\$15,409,187	\$757,135
Expenditure Reimbursements	0	(500,000)	(500,000)	(500,000)	0
Total Appropriations	\$51,604,327	\$14,152,052	\$14,909,187	\$14,909,187	\$757,135
Earned Revenues By Source					
Interest/Rents	\$247,115	\$350,000	\$0	\$0	(\$350,000)
Miscellaneous Revenues	3,228	0	0	0	0
Self-Insurance Revenue	8,373,815	10,000,000	15,000,000	15,000,000	5,000,000
Total Revenues	\$8,624,158	\$10,350,000	\$15,000,000	\$15,000,000	\$4,650,000
Revenues (Over)/Under Expenses	\$42,980,169	\$3,802,052	(\$90,813)	(\$90,813)	(\$3,892,865)

- Medical and Dental Insurance ISF Expenses includes self-insurance claims paid by the Workers' Compensation Insurance budget.

Purpose

The Workers' Compensation Insurance (#8595000000) budget provides for the centralized administration of the County's self-funded Workers' Compensation program.

The County's self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. Frequently, market and legislative factors beyond the County's administrative control influence costs (mandated benefit levels and usage). The County uses a combination of premium adjustments and cost containment measures to assure adequately-funded programs. Funding levels and premiums are determined actuarially on an annual basis.

Major Budget Changes

Services & Supplies

- \$441,000 Increase in excess insurance premiums.
- (\$113,673) Decrease in administrative costs.

Centrally-Budgeted Expenses

- \$399,446 Cost Allocation Plan adjustment.

Other Charges

- \$30,362 Increase in temporary disability and claims expense.

Revenues

- \$5,000,000 Increase in Workers' Compensation insurance premiums charged to departments.
- (\$350,000) Decrease in interest income.

Program Discussion

The 2022-2023 recommended budget for the Workers' Compensation program totals \$15,409,187, which is an increase of \$757,135 from the 2021-2022 adjusted budget.

Workers' Compensation claims for 2021-2022 through March 31, 2022 include new, 535; current, 752; and closed, 380. The increase in claims are mostly attributed to 2019

Self-Insurance Internal Service Fund-Workers' Comp.

General Government

Novel Coronavirus (COVID-19) claims. The total cost paid out for closed claims was \$5,418,597 for temporary disability and claim expenses, with an average cost per claim of \$14,259.

The Workers' Compensation budget provides funding for Risk Management Unit staff that delivers services related to disability management and the Workers' Compensation programs. There is also continued funding for pre-employment arduous physicals. A major area of responsibility during 2021-2022 involved COVID-19 support to County departments, employee health guidance documentation, timely implementation and compliance with regulatory requirements [Assembly Bill 685, California Division of Occupational Safety and Health (Cal/OSHA) Emergency Temporary Standards, Senate Bill 1159, Senate Bill 114, etc.], and guidance on COVID-19 close contacts and positive cases.

As of March 31, 2022, 2,839 employees, or approximately 31.0%, of the employee population reported COVID-19 positive results since the beginning of the pandemic. Of the 2,839, 603 filed Workers' Compensation claims; 214 were denied for various reasons; and 389 were accepted. A total of \$1,348,147 was paid (temporary disability, medical expenses, etc.) with outstanding reserves of \$1,847,208 (total of \$3,195,355 incurred).

Current legislation Senate Bill 1159 (September 17, 2020) created a rebuttable presumption of compensability for employees who claim they contracted COVID-19 while at work. The Department continues to report to San Joaquin County Public Health and the County's third-party administrator, as required. It is anticipated that these activities may continue through 2022-2023.

The County participates in the Public Risk Innovation, Solutions, and Management (PRISM) excess insurance program. PRISM was formerly known as California State Association of Counties Excess Insurance Authority (CSAC EIA) and has a self-insured retention of \$500,000. Funding

for this program has generally been at the 80% confidence level. The excess insurance premium is estimated at \$2.25 million, an increase of \$441,000 from 2021-2022.

In December 2021, an actuarial report was completed. Major findings and recommendations are as follows:

- By year-end 2021-2022, outstanding liability claims are estimated at \$45.3 million at the 80% confidence level while program assets are estimated at \$26.2 million. This results in a funding deficit of \$19.1 million at the 80% confidence level.
- Compared to other PRISM members, San Joaquin County's loss rate is lower than average reflecting a lower-than-average cost per claim and a lower-than-average number of claims per \$1.0 million of payroll.

Fund Balance

Self-Insurance-Workers' Compensation Fund

As of March 31, 2022, the Self-Insurance-Workers' Compensation Internal Service Fund (#38950) had a fund balance of (\$9,832,266), which represents a decrease of \$42.9 million from the prior year.

- Beginning in 2017-2018, actions were taken to address a funding surplus in the Self-Insurance-Workers' Compensation Internal Service Fund. Actions included reducing department premiums for several fiscal years.
- Due to the depletion of reserves, there is a five-year plan that includes an increase to department premiums to build back program assets.

Based on the actuarial findings and recommendations, the 2022-2023 Workers' Compensation Insurance premium is set at \$15.0 million. This represents an increase of \$5.0 million from 2021-2022.

Self-Insurance Internal Service Fund-Workers' Comp.

General Government

Workload Data					
	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Workers' Compensation Claims					
<i>New</i>	364	357	245	608*	394
<i>Current</i>	707	620	634	705*	667
<i>Closed</i>	373	459	572	503	477
<i>Average cost for temporary disability and claim expenses.</i>	\$17,817	\$715,796	\$12,680	\$11,982	14,160
Total Cost For Closed Claims	\$6,645,774	\$7,250,162	\$7,253,150	\$6,026,748	\$6,793,959
Excess Insurance Premium	\$1.5 million	\$1.5 million	\$1.5 million	\$1.8 million	\$2.25 million
*The increase in claims are mostly attributed to COVID-19 claims					

Self-Insurance Internal Service Fund-Unemployment



General Government

Brandi Hopkins, Human Resources Director
www.sigov.org/departments/hr

Internal Service Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$1,922,279	\$1,561,794	\$1,263,480	\$1,263,480	(\$298,314)
Centrally-Budgeted Expenses	24,880	16,976	12,092	12,092	(4,884)
Total Appropriations	\$1,947,159	\$1,578,770	\$1,275,572	\$1,275,572	(\$303,198)
Earned Revenues By Source					
Interest/Rents	\$33,325	\$50,000	\$30,000	\$30,000	(\$20,000)
Self-Insurance Revenue	(15)	400,000	400,000	400,000	0
Total Revenues	\$33,310	\$450,000	\$430,000	\$430,000	(\$20,000)
Revenues (Over)/Under Expenses	\$1,913,849	\$1,128,770	\$845,572	\$845,572	(\$283,198)

Purpose

The Unemployment Insurance (#8595100000) budget provides for the centralized administration of the County's self-funded Unemployment Insurance program.

The self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. Frequently, market and legislative factors beyond the County's administrative control influence costs (mandated benefit levels and usage). The County uses a combination of premium adjustments and cost containment measures to assure adequately funded programs.

Major Budget Changes

Services & Supplies

- (\$300,000) Decrease in unemployment claims.

Centrally-Budgeted Expenses

- (\$4,884) Cost Allocation Plan adjustment.

Revenues

- (\$20,000) Decrease in interest income.

Program Discussion

The 2022-2023 recommended budget for the Unemployment Insurance program is \$1,275,572, which is a decrease of \$303,198 from the 2021-2022 adjusted budget.

More than halfway through 2021-2022, the County's unemployment claims decreased dramatically due to COVID-19. For three quarters, 637 unemployment claims have been filed with approximately 88% related to the COVID-19 pandemic. Unemployment claims for 2021-2022 are projected to reach approximately 950, which is a decrease from the 2020-2021 level of 1,192 claims received. It is anticipated that a total of \$1.1 million will be spent on unemployment claims in 2021-2022. It is also anticipated that the numbers may decrease in 2022-2023, depending on the duration of the pandemic. The County received a reduction of nearly 50% in quarterly charges to reimburse the State for unemployment claims due to the Coronavirus Aid, Relief, and Economic Security (CARES) Act funding, which ended September 30, 2021.

Fund Balance

Self-Insurance-Unemployment Fund

As of March 31, 2022, the Self-Insurance-Unemployment Internal Service Fund (#38951) had a fund balance of \$2,148,295, which represents a decrease of \$752,401 from the prior year.

Due to a previous funding reserve surplus, the 2017-2018 and 2018-2019 department premium contributions were reduced

Self-Insurance Internal Service Fund-Unemployment

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to 0.15% of payroll, a reduction from 0.3% of payroll in 2016-2017. This resulted in a decrease of approximately \$2.0 million of the fund balance.

The 2019-2020 budget included a rate reduction of 0.10%, to 0.05% of payroll. Industry standards suggest a fund balance of approximately \$2.5 million would be appropriate. To further reduce the fund balance at the time to align with

industry standards, the 2020-2021 payroll included an unemployment rate holiday. However, the increase in claims due to COVID-19 has significantly reduced the fund balance, resulting in the reinstitution of an unemployment rate of 0.05% of payroll in 2021-2022, which will continue in 2022-2023.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,241,739	\$2,759,231	\$3,140,653	\$3,140,653	\$381,422
Services & Supplies	5,585,198	10,637,867	8,516,772	8,516,772	(2,121,095)
Centrally-Budgeted Expenses	1,641,143	1,966,468	1,776,494	1,776,494	(189,974)
Capital Expenditures	110,074	167,769	310,659	310,659	142,890
Total Expenditures	\$9,578,154	\$15,531,335	\$13,744,578	\$13,744,578	(\$1,786,757)
Expenditure Reimbursements	(13,778)	0	0	0	0
Total Appropriations	\$9,564,376	\$15,531,335	\$13,744,578	\$13,744,578	(\$1,786,757)
Earned Revenues By Source					
Aid From Other Governments	\$3,803,955	\$6,599,551	\$324,659	\$324,659	(\$6,274,892)
Charges For Services	3,301,269	30,000	3,527,280	3,527,280	3,497,280
Miscellaneous Revenues	593,562	10,000	10,000	10,000	0
Operating Transfers In	0	37,907	3,410,375	3,410,375	3,372,468
Total Revenues	\$7,698,786	\$6,677,458	\$7,272,314	\$7,272,314	\$594,856
Net County Cost	\$1,865,590	\$8,853,877	\$6,472,264	\$6,472,264	(\$2,381,613)
Allocated Positions	17.0	20.0	23.0	23.0	3.0
Temporary (Full-Time Equivalent)	19.8	14.9	16.4	16.4	1.5
Total Staffing	36.8	34.9	39.4	39.4	4.5

Purpose

The Registrar of Voters (ROV) conducts elections with accuracy, integrity, and dignity. All elections are open, fair, and transparent to the public. The ROV follows the Election Code, Government Codes, and Federal and State laws. The ROV registers voters, maintains voter registration records, verifies addresses and signatures on State and local petitions, provides outreach services for voter registration, and provides voter registration and election information to the public, candidates, campaigns, and news media.

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the

development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work

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with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Major Budget Changes

Salaries & Employee Benefits

- \$141,989 Salary and benefits adjustments.
- \$88,383 Add an Elections Technician Supervisor.
- \$79,047 Add a Storekeeper I.
- \$72,003 Add an Elections Technician.

Services & Supplies

- \$5,305,881 Increase in special departmental expense for costs associated with the November 2022 General Election.
- (\$7,304,958) Decrease in special departmental expense for costs associated with the June 2022 Statewide Election and 2021 Recall Election.
- (\$30,000) Decrease in professional services for prior year contract with acting department head.
- (\$16,800) Decrease in online network communication costs.

Centrally-Budgeted Expenses

- \$20,092 Increase in Workers' Compensation and Casualty insurance costs.
- \$15,935 Increase in equipment rents and lease charges.
- (\$29,727) Decrease in data processing charges.
- (\$196,274) Cost Allocation Plan adjustment.

Capital Expenditure - Equipment

- \$310,659 Help America Vote Act (HAVA) grant-funded voting system.

Revenues

- \$3,116,886 Increase in elections revenue for November 2022 General Election.
- \$393,394 Increase in elections revenue for June 2022 Statewide Primary Election.
- \$310,659 Increase in State revenue for HAVA Section 301 Voting Systems Grant.
- (\$6,579,551) Decrease in State revenue for 2021 Recall Election.

Operating Transfers In

- \$3,372,468 Increase in transfer from ROV State Recall Election Fund to utilize funding received in 2021-2022.

Program Discussion

The 2022-2023 recommended Registrar of Voters (ROV) budget totals \$13,744,578, which is a decrease of \$1,786,757 from the 2021-2022 adjusted budget.

The Net County Cost totals \$6,472,264, which is a decrease of \$2,381,613 from 2021-2022. Though too early to accurately estimate reimbursements for the 2022 Elections, a review of historically-similar elections suggests that a net of \$3.4 million in election expense reimbursements could be collected by ROV in 2022-2023.

In 2022-2023, the ROV will focus on the following priorities:

- **November 8, 2022 Statewide General Election** – The ROV will focus on the preparation, planning, and execution of the November 8, 2022 General Election. The Statewide General Election will include voter-nominated offices where the top two candidates receiving votes per contest will appear on the ballot from the Primary Election. For nonpartisan offices that appeared on the Primary ballot, if no candidate won 50%+1 of the votes, the top two candidates receiving votes will appear in a run-off contest in the General Election. All local school districts and special districts will also appear in the General Election.
- **Continue Enhancement of Election Security** – The ROV will continue to work with the Information Systems Division and the Secretary of State's

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Office to continue to enhance and improve the County's elections system to ensure the data network remains secure.

During 2021-2022, the ROV accomplished the following activities:

- **Conducted the 2021 Gubernatorial Recall Election** – In response to the 2019 Novel Coronavirus, the Secretary of State mandated the September 14, 2021 Gubernatorial Recall Election be conducted as a mail ballot election. All registered voters were mailed a ballot, and neighborhood polling places were available on Election Day for in-person voting. The ROV conducted voter education and outreach through advertising and direct mail. There were a total of 200,282 ballots cast in the Gubernatorial Recall Election.
- **Conducted the June 7, 2022 Statewide Primary Election** – The Statewide Primary Election included the contests for Governor, Lieutenant Governor, Attorney General, State Treasurer, Secretary of State, State Controller, Superintendent of Public Instruction, and Insurance Commissioner, as well as other Federal, State, and local County elected positions. An increase in voter registration and turnout was expected for this election.
- **Election Security Enhancements**
 1. Upgraded the vote-by-mail ballot sorting and signature verification system to improve the signature validation process for vote-by-mail ballots.
 2. Implemented new Ballot on Demand printers for the office.

Fund Balance

ROV Candidate Statements Fund

As of March 31, 2022, the ROV Candidate Statements General Fund Special Account (#10352) had a balance of \$178,564. The 2022-2023 recommended budget does not include any transfers from this fund.

ROV Election Technology Fund

As of March 31, 2022, the ROV Election Technology General Fund Special Account (#10355) had a balance of \$106,156. The 2022-2023 recommended budget does not include any transfers from this fund.

ROV State Recall Election Fund

As of March 31, 2022, the ROV State Recall Election General Fund Special Account (#10356) had a balance of \$6,579,551. The 2022-2023 recommended budget includes a transfer of \$3,410,375 for the purchase of goods and services used for the June 2022 Statewide Primary Election.

Supplemental Requests

ROV is requesting supplemental funding totaling \$239,433 for the following:

Elections Technician Supervisor

Funding of \$88,383 for an Elections Technician Supervisor is requested to administer the outreach for the ROV office, including advertising, community outreach events, and assisting with the vote-by-mail unit.

Storekeeper I

Funding of \$79,047 for a Storekeeper I is requested to assist with the warehouse functions, such as voting equipment, storage of election supplies, and to ensure there is coverage at the warehouse.

Elections Technician

Funding of \$72,003 for an Elections Technician is requested to perform and maintain the candidate online filing system Netfile, and assist with Geographic Information System tasks associated with elections.

If approved, the net cost of the positions will be partially offset by \$47,434 of anticipated revenue received from election billings.

The recommended budget has been augmented by \$191,999 in order to address this request.

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Workload Data					
	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
<i>Eligible Voters</i>	458,818	468,757	469,771	475,528	485,000
<i>Registered Voters (Active)</i>	344,891	344,470	376,125	383,657	383,576
<i>Registered Voters (Inactive)</i>	63,076	63,254	53,302	53,532	250,649
<i>Registered Voters (Pending)</i>	24	100	9,595	4,115	25,000
<i>Total Registered Voters</i>	407,991	407,824	439,022	441,304	659,225
<i>Newly Registered Voters</i>	48,397	31,432	66,715	59,908	32,000
<i>Countywide Elections</i>	1	1	1	1	1
<i>Total Ballots Cast</i>	196,635	130,000	292,818	200,282	225,000
<i>Countywide Precincts</i>	485	377	207	101	750
<i>Other Elections</i>	1	0	0	1	1
<i>Ballots Cast</i>	1,898	0	0	1,500	1,000

Information Systems Division Internal Service Fund



General Government

Mark Thomas, **Information Systems Director**
www.sjgov.org/departments/isd

Internal Service Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$15,540,404	\$16,865,411	\$17,299,742	\$17,299,742	\$434,331
Services & Supplies	8,682,005	10,279,300	13,062,481	13,062,481	2,783,181
Centrally-Budgeted Expenses	2,010,847	2,213,618	1,399,444	1,399,444	(814,174)
Capital Expenditures	55,795	632,309	2,685,000	2,685,000	2,052,691
Total Expenditures	\$26,289,051	\$29,990,638	\$34,446,667	\$34,446,667	\$4,456,029
Expenditure Reimbursements	29,512	0	0	0	0
Total Appropriations	\$26,318,563	\$29,990,638	\$34,446,667	\$34,446,667	\$4,456,029
Earned Revenues By Source					
Interest/Rents	\$46,017	\$80,969	\$22,280	\$22,280	(\$58,689)
Charges For Services	24,338,265	26,501,089	28,127,662	28,127,662	1,626,573
Miscellaneous Revenues	256	0	0	0	0
Operating Transfers In	1,790,000	1,840,000	4,421,225	4,421,225	2,581,225
Total Revenues	\$26,174,538	\$28,422,058	\$32,571,167	\$32,571,167	\$4,149,109
Revenues (Over)/Under Expenses	\$144,025	\$1,568,580	\$1,875,500	\$1,875,500	\$306,920
Allocated Positions	87.0	88.0	92.0	92.0	4.0

- Operating Transfers In includes a General Fund Contribution of \$1,460,000 provided by Tobacco Settlement funds for 2022-2023.

Purpose

The Information Systems Division (ISD) Internal Service Fund (ISF) (#8240000000) provides information processing services, support, and coordination to County departments. The Division is responsible for the County's information technology and communications functions. ISD's mission is to "support technology solutions that create opportunities to transform the way service is brought to the public through leading, integrating, partnering, educating, consulting, and supporting."

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and

emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to

Information Systems Division Internal Service Fund

General Government

complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Major Budget Changes

Salaries & Employee Benefits

- (\$147,027) Salary and benefits adjustments.
- \$136,971 Add an Information Systems Analyst I-IV to support the Community Development Department.
- \$92,391 Add an Information Systems Specialist I-II to support the Child Support Services Department.
- \$180,255 Transfer an Information Systems Analyst V from the Telephone ISD budget (#8260000000).
- \$171,741 Transfer an Information Systems Analyst I-III from the Telephone ISD budget (#8260000000).

Services & Supplies

- \$1,820,500 Re-budget Digital Permitting Project.
- \$1,615,103 Increase in software license costs.
- \$49,650 Increase in transportation and travel costs for training.
- (\$495,680) Decrease in professional services for completed projects.
- (\$144,867) Decrease in equipment and software maintenance costs.

Centrally-Budgeted Expenses

- (\$230,311) Decrease in automation equipment lease charges.
- (\$122,305) Decrease in Casualty insurance costs.
- (\$469,925) Cost Allocation Plan adjustment.

Capital Expenditures - Equipment

- \$2,500,000 Enterprise Access Control System.

- \$185,000 Audio-visual upgrades for Board Chamber.

Revenues

- \$2,461,225 Increase in transfer from the County Systems Automation Reserve Fund.
- \$1,008,101 Increase in revenue from user departments.
- \$617,794 Increase in revenue from direct charges.
- \$120,000 Increase in transfer from Tobacco Settlement Fund.
- (\$58,689) Decrease in interest income.

Program Discussion

The 2022-2023 recommended Information Systems Division (ISD) Internal Service Fund (ISF) budget totals \$34,446,667, which is an increase of \$4,456,029 from the 2021-2022 adjusted budget, and includes projects funded by Tobacco Settlement revenue totaling \$1,460,000.

In 2022-2023, ISD will focus on implementing projects consistent with the Board of Supervisors' Strategic Priorities, as well as San Joaquin County's Digital Services Strategy.

During 2022-2023, ISD intends to:

- **Upgrade the PeopleSoft Financials and Human Capital Management Systems** – ISD will upgrade the PeopleSoft system to the latest versions available from Oracle and upgrade the underlying infrastructure that supports PeopleSoft. This upgrade project will enable the County to make use of the latest enterprise resource planning modules available for PeopleSoft and will support the ongoing maintenance and cybersecurity needs of the system.
- **Complete Enhancements to the PeopleSoft Financials and Human Capital Management Systems** – ISD will initiate planned PeopleSoft enhancements for the Human Resources Division and the San Joaquin General Hospital (SJGH).
 1. In partnership with Human Resources, ISD will deploy Extended Absence Leave requests to support departmental administration of Family and Medical Leave Act and other forms of extended leave.

Information Systems Division Internal Service Fund

General Government

2. ISD, working with Human Resources and SJGH, is engaged in a detailed analysis of labor agreements to create a set of pay rules that can be automated in PeopleSoft's Time and Labor module. Contingent on the successful completion of that analysis, ISD will then partner with SJGH to deploy electronic clocks to automate the creation of timesheets thus eliminating most paper payroll processes at SJGH. This project is anticipated to be completed in 2023-2024.
- **Produce a Roadmap of Future PeopleSoft Enhancements** – In partnership with the County Administrator's Office, the Auditor Controller's Office, and other stakeholder departments, ISD will produce a PeopleSoft strategy document that will outline a set of functional enhancements and capabilities to further increase administrative efficiency and automation to be deployed over the next several fiscal years.
 - **Expand and Enhance Technology Solutions for the County's Law and Justice Departments** – ISD will continue to take a multi-prong approach to improve the technologies that support the County's law and justice departments. ISD intends to:
 1. Issue a Request for Proposal (RFP) to identify qualified vendors that have the capability to provide the County with a replacement of the Local Area Warrant System (LAWS). Contingent on a successful selection, ISD will begin the implementation.
 2. Upgrade the Jail Management System to the latest version and migrate the service to a cloud hosting provider. This project will allow the Sheriff's Office to make use of Jail Management System functional enhancements, provide an updated user interface, and improve system performance and service levels.
 - **Upgrade and Enhance the Physical Security and Audio-Visual Systems in Several County Facilities** – In partnership with the General Services Department, ISD intends to:
 1. Issue a RFP for an Enterprise Access Management System to replace multiple stand-alone security systems that have reached or will soon reach their end-of-support dates. Contingent on a successful selection, ISD will first implement the system in the County Administration Building and the 6 S. El Dorado Street building in 2022-2023, and then expand the system to other County facilities in subsequent fiscal years.
 - 2. Upgrade the video management system in the County Administration Building to high-definition cameras and increase the system's archive capacity to support increased video storage requirements.
 - 3. Deploy audio-visual system capabilities in the Agricultural Center sufficient to support public meetings by the Planning Commission, the Board, and other bodies with a public meeting mandate.
- **Implement new Enterprise Work Order and Case Management Systems to Digitize Processes in Multiple County Departments** – Several departments utilize work order or case management systems to support their services. To improve resident and internal customer experience, and to improve management of these services, ISD intends to:
 1. Replace a collection of stand-alone systems with a new Enterprise Digital Permitting system to support the business licensing and permitting processes in the Community Development, Environmental Health, Public Works, and Treasurer-Tax Collector departments. This project will provide residents with a more seamless experience while interacting with the various departments.
 2. Issue a RFP for an Enterprise and Information Technology Service Management system to digitize service requests and work order processes for the ISD, Sheriff's Office, General Services and Human Resources departments. Contingent on a successful selection, ISD will begin implementation of the system, with the first phase anticipated to be completed in 2022-2023.
 - **Upgrade and Refresh the Infrastructure that Provides the County's Private Cloud Services** – ISD operates a private cloud infrastructure that is utilized by County departments and which hosts servers for PeopleSoft, LaserFiche, the VoIP Communications system, a variety of Law and Justice systems and many other enterprise and departmental applications. ISD intends to replace the hardware and upgrade the firmware that delivers these services and thereby maintain the ability to receive manufacturer support and increase overall private cloud performance and capacity.

Information Systems Division Internal Service Fund

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- **Continue to Improve Security for the County's Critical Data and Technology Infrastructure** – To further develop the County's cybersecurity defenses and implement the County's Cyber Security Strategy, ISD intends to:

1. Implement an Enterprise Vulnerability Management System to detect missing operating system and third-party application patches, and misconfigurations that may be exploitable by malware or hackers.
2. Expand the application of Multi-Factor Authentication (MFA) to additional departments and systems. MFA significantly reduces the risk of data breaches, weak passwords, and phishing attacks.
3. Implement a Governance, Risk, and Compliance system to support the process of documenting the County's compliance with Information Technology related regulations (e.g. HIPAA).

- **Provide Technical Input for Construction and Renovation Capital Projects** – ISD will provide input and support on technology needs for the 6 S. El Dorado Street tenant improvement project and the Behavioral Health Services Adult Residential Treatment Facility project.

During 2021-2022, ISD accomplished the following activities in partnership with County departments:

- **Continued to Improve Security for the County's Critical Data and Technology Infrastructure** – ISD continued to enhance and augment existing security measures to ensure the County's critical information and systems remain secure, supported County staff while teleworking, and enhanced the security of the County's elections systems from new and increasing cybersecurity threats.
- **Completed PeopleSoft Enhancements to the Human Resources Capital Management System** – ISD completed planned PeopleSoft enhancements for the Human Resources Division and deployed Self-Service Electronic Timesheet and Absence Management capabilities for the remaining six departments and Special Districts as requested.
- **Selected New Automated Electronic Permitting and Code Enforcement System** – ISD partnered with the Community Development, Public Works, Environmental Health, and the Treasurer-Tax Collector departments to select a new Electronic Permitting and Code Enforcement System to replace the existing system that is end-of-life and no longer

supported by the manufacturer. ISD will begin implementation of the system in 2022-2023.

- **Expanded and Enhanced Technology Solutions for the County's Law and Justice Departments** – ISD continued to take a multi-prong approach to improve the technologies that support the County's law and justice departments as follows:

1. In partnership with the Probation Department, completed the implementation of a new Juvenile Justice Information System procured in 2019-2020.
2. Drafted a Request for Information (RFI) to identify qualified vendors that have the capability to provide the County with a replacement of the LAWS, and upon Purchasing review, ISD issued the RFI.
3. In partnership with the District Attorney's Office, began the implementation phase of replacing the District Attorney's case management system that has been in service for over 10 years.
4. Supported the Sheriff's Office technology team in the construction phase of the new medium security Jail construction project.

- **Continued Improvements to the County Website** – ISD continued to make improvements to the County website with a focus on expanding online services available to the residents of the County. ISD worked in partnership with departments to identify government functions and information that are of value to residents and businesses if delivered via online interaction. Improvements included implementation of a new content management system to allow County webmasters and public information officers to more easily update and maintain their department's public websites.

- **Provided Technical Input for the Construction of the New Public Health Facility** – ISD provided input and support on technology needs for the construction of the new Public Health facility.

- **Assisted in the Relocation of the Employment and Economic Development Department** – ISD provided project oversight of the technology implementation for the relocation of the Employment and Economic Development Department to a new facility.

- **Phase III Microsoft Office 365 Suite** – ISD implemented Phase III of the Microsoft Office 365 (O365) rollout in 2021-2022. Phase III encompassed

Information Systems Division Internal Service Fund

General Government

the implementation of the SharePoint application and included the migration of on-premises sites to O365 SharePoint at SJGH, a juvenile justice site for Probation, and a pilot site for the Public Works department. In 2022-2023, ISD will continue to partner with departments to implement O365 SharePoint sites as requested.

- **Provided Technical Support & Project Management for the County's Redistricting Process** – ISD worked with the Community Development Department, County Administrator's Office, and Registrar of Voters to provide technical support and contracted project management oversight for the County's redistricting process.
- **Implemented Phase I of the County's Digital Services and Innovation Strategy** – ISD implemented Phase I of the County's Digital Services and Innovation Strategy by establishing an Information Technology Executive Steering Committee and related governance structures, and

implemented initiatives to improve the County's security posture.

Fund Balance

County Systems Automation Reserve Fund

As of March 31, 2022, the County Systems Automation Reserve Fund (#10130) had a balance of \$3,102,232. The Fund is used for system upgrades. The 2022-2023 recommended budget includes \$2,961,225 in funding to be used for an Enterprise Access Control System, and other projects.

Information Systems Division Internal Service Fund

As of March 31, 2022, the ISD ISF (#38024) had a balance of \$8,067,690. The 2022-2023 recommended budget includes \$1,875,500 in funding to be used for the purchase and implementation of a Digital Permitting System.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Systems, Programming, & Desktop Computer Labor Hours	33,166	28,482	29,247	34,446	31,210
Support Tickets					
<i>Law & Justice Applications</i>	2,378	1,793	1,524	1,277	1,450
<i>Administration Applications</i>	6,020	19,093	18,974	9,839	9,200
<i>Hardware</i>	3,482	1,687	1,809	8,153	5,200

Office Automation Internal Service Fund



General Government

Mark Thomas, **Information Systems Director**
www.sjgov.org/department/isd

Internal Service Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$1,964,234	\$3,890,440	\$3,673,118	\$3,673,118	(\$217,322)
Centrally-Budgeted Expenses	244,500	190,480	148,457	148,457	(42,023)
Capital Expenditures	0	4,673,447	4,673,447	4,673,447	0
Total Appropriations	\$2,208,734	\$8,754,367	\$8,495,022	\$8,495,022	(\$259,345)
Earned Revenues By Source					
Interest/Rents	\$1,997	\$3,100	\$3,860	\$3,860	\$760
Operating Transfers In	0	6,523,447	0	0	(6,523,447)
MP-TEL-RAD-PUR Revenue	2,055,861	2,227,820	1,967,715	1,967,715	(260,105)
Total Revenues	\$2,057,858	\$8,754,367	\$1,971,575	\$1,971,575	(\$6,782,792)
Revenues (Over)/Under Expenses	\$150,876	\$0	\$6,523,447	\$6,523,447	\$6,523,447

- MP-TEL-RAD-PUR revenue includes charges to user departments for Office Automation operating costs.

Purpose

The Office Automation Internal Service Fund (ISF) (#8250000000) provides a mechanism to consolidate the distribution and management of desktop and server technology costs, establishes an ongoing funding source to improve fiscal planning, and increases the County's responsiveness to rapid changes in technological opportunities. Currently, 2,861 County technology devices are funded by the Office Automation ISF. The program is coordinated through the Information Systems Division (ISD).

Benefits to the organization from the Office Automation ISF include:

- Fostering and supporting consolidated technology purchasing, which leverages the County's buying power and results in discounts for bulk purchases of computer equipment.
- ISD performing the administrative functions of placing orders and arranging delivery.
- The ISF mechanism allowing ISD to help departments plan and configure technology to maximize its value and effectiveness while maintaining Countywide standards.
- ISD advising on necessary hardware and software issues such as virus protection and network connectivity.

- ISD scheduling and coordinating timely system upgrades required for optimum service and remaining ahead of the demand for computing resources. Personal Computer (PC) hardware is currently on a four-year replacement cycle.

Major Budget Changes

Services & Supplies

- (\$217,322) Decrease in finance payments due to departments deferring purchases to future years.

Centrally-Budgeted Expenses

- (\$14,887) Decrease in data processing charges.
- (\$27,138) Cost Allocation Plan adjustment

Capital Expenditures - Equipment

- \$3,800,000 Public Safety Radio System infrastructure and facilities upgrades for various departments.
- \$643,447 Cisco UCS Cluster.
- \$120,000 Brocade storage switches.

Office Automation Internal Service Fund

General Government

- \$110,000 Remote participation audio-visual upgrade for the Agriculture Center.

Revenues

- (\$260,105) Decrease in revenue from user departments.

Program Discussion

During 2021-2022, the Office Automation ISF replaced 339 aging County devices (PCs, servers, printers, and other computing devices).

On October 2021, the Board of Supervisors approved and authorized the transfer of American Rescue Plan Act (ARPA) (B-21-645) funds into the Office Automation ISF to cover the cost of ARPA-funded technology and infrastructure projects to be completed in 2022-2023 and beyond.

In 2022-2023, the Office Automation ISF will continue to support departments as they replace obsolete computer

equipment. Scheduled for replacement in 2022-2023 are 589 PCs.

During 2022-2023, ISD will continue to encourage departmental participation in the PC Replacement Program. Through consolidated technology purchasing, the Program will continue to leverage its buying power and realize discounts for bulk purchases.

Fund Balance

Office Automation ISF

Program costs in the Office Automation ISF budget are fully reimbursed by user departments for services rendered. As of March 31, 2022, the Office Automation ISF (#38025) had a fund balance of \$6,600,966, of which \$6,523,447 are ARPA funds and \$77,519 serves as the working capital for various programs/operations under the ISF. The 2022-2023 recommended budget includes the use of \$6,523,447 for ARPA related projects.

Workload Data

	2018-2019	Actual 2019-2020	2020-2021	Est./Act. 2021-2022	Projected 2022-2023
Installation of Replacement Computers	368	633	493	321	589
Installation of New Computers Purchased by Departments	32	120	57	120	0
Purchase of Sheriff and Probation Mobile Data Computers	0	22	146	18	0

Telephone Internal Service Fund

General Government



Mark Thomas, Information Systems Director
www.sjgov.org/department/isd

Internal Service Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,263,023	\$1,608,904	\$1,318,828	\$1,318,828	(\$290,076)
Services & Supplies	3,064,325	3,694,840	4,009,305	4,009,305	314,465
Centrally-Budgeted Expenses	409,834	279,469	373,423	373,423	93,954
Total Appropriations	\$4,737,182	\$5,583,213	\$5,701,556	\$5,701,556	\$118,343
Earned Revenues By Source					
Interest/Rents	\$4,304	\$6,080	\$4,567	\$4,567	(\$1,513)
MP-TEL-RAD-PUR Revenue	5,414,627	5,577,133	5,696,989	5,696,989	119,856
Total Revenues	\$5,418,931	\$5,583,213	\$5,701,556	\$5,701,556	\$118,343
Revenues (Over)/Under Expenses	(\$681,749)	\$0	\$0	\$0	\$0
Allocated Positions	11.0	10.0	8.0	8.0	(2.0)

Purpose

The Telephone Internal Service Fund (ISF) (#8260000000) was created to centralize the cost of operating and maintaining the County's central telephone system. Services provided include telephone, voicemail, long distance, call routing, data communications, video communications, fiber optics, and data cabling services.

Major Budget Changes

Salaries & Employee Benefits

- \$61,920 Salary and benefits adjustments.
- (\$180,255) Transfer Information Systems Analyst V to the ISD ISF budget (#8240000000).
- (\$171,741) Transfer Information Systems Analyst I-IV to the ISD ISF budget (#8240000000).

Services & Supplies

- \$468,158 Increase in Voice over Internet Protocol (VoIP) maintenance.

- \$48,150 Increase in circuits for various departments.
- (\$75,096) Decrease in equipment leases.
- (\$46,000) Decrease in professional services related to Firewall Implementation and VoIP projects.
- (\$28,400) Decrease in Centrex telephone line charges due to usage of VoIP lines.
- (\$28,385) Decrease in new licenses for VoIP lines.
- (\$22,900) Decrease in Centrex voice mail costs.

Centrally-Budgeted Expenses

- \$86,220 Increase in rents and lease charges.
- \$61,606 Increase in data processing charges.
- (\$56,037) Cost Allocation Plan adjustment.

Revenues

- \$119,856 Increase in revenue from user departments.

Telephone Internal Service Fund

General Government

Program Discussion

The 2022-2023 recommended budget for the Telephone Internal Service Fund (ISF) totals \$5,701,556, which is an increase of \$118,343 from the 2021-2022 adjusted budget.

The costs for Telephone ISF services are recovered through billings to departments based on the following categories:

Services	Cost
Operating Expense	\$2,388,614
<i>Salary and benefits for communications staff, equipment maintenance, and overhead.</i>	
Centrex Line Rate	\$585,000
<i>Monthly contract costs for Centrex telephone service.</i>	
VoIP Line Rate	\$1,289,853
<i>Monthly costs for VoIP telephone service.</i>	
Department-Specific Expense	\$1,019,329
<i>Charges based on actual usage by County departments for long distance, local toll calls, local calls, data circuit charges, data wiring, and maintenance costs for all routers and switches.</i>	
Centrex Voice Mail	\$38,596
<i>Charges specific to Centrex voice mail services provided to departments.</i>	
VoIP Voice Mail	\$113,318
<i>Charges specific to VoIP voice mail services provided to departments.</i>	
Internet	\$266,846
<i>Charges specific to internet access and usage provided to departments.</i>	

The following rates apply for 2022-2023 Telephone ISF services:

Services	Monthly Cost Per Line		
	2021-2022	2022-2023	Change
Line Rate			
Centrex Telephone	\$47.86	\$51.38	\$3.52
VoIP Telephone	\$32.22	\$36.13	\$3.91
Mail Box			
Centrex Voice	\$19.47	\$12.32	(\$7.15)
VoIP Voice	\$1.60	\$1.96	\$0.36
Internet	\$4.65	\$3.78	(\$0.87)
Virtual Private Network			
	\$13.00	\$0	(\$13.00)

Changes in the VoIP Line Rate and VoIP Voice Mail Rate are a result of changes to the licensing model implemented by the manufacturer.

ISD will no longer charge the monthly cost for Virtual Private Network (VPN) access due to significant reductions in VPN licensing cost.

2022-2023 Major Projects

- **Perform an Assessment of the County's VoIP System** – ISD will conduct an assessment of the County's current VoIP telecommunications system to determine both short-term and long-term plans to take full advantage of the features and functionality available within the system. ISD will perform required upgrades to the current VoIP system.
- **Build Resiliency into the County's Wide Area Network** – ISD will build resiliency into the County's Wide Area Network to address single points of failure between major County locations including County facilities located in French Camp and Hazelton Avenue.

2021-2022 Accomplishments

- **Enhanced Security for the County's Network** – ISD staff continued to strengthen the security surrounding the County's confidential data and associated systems. ISD replaced aging equipment within the County datacenter that was end-of-life and was unable to provide the County with the necessary security capability to address new and persistent threats to the County network. Additionally, ISD implemented security measures and policies to ensure the security of the County's confidential information.
- **Upgrade Wi-Fi Capability in the County Administration Building** – ISD upgraded the aging Wi-Fi system within the County Administration Building and improved the County's ability to provide wireless connectivity within the Administration Building.

Fund Balance

Telephone ISF

Program costs in the Telephone ISF budget are fully reimbursed by user departments for services rendered. As of March 31, 2022, the Telephone ISF (#38026) had a fund balance of \$1,606,222, which serves as the working capital for various programs/operations under the ISF. For 2022-2023, no fund balance is designated for use in the recommended budget.

Telephone Internal Service Fund

General Government

Workload Data

	<u>Actual</u>			<u>Est./Act.</u>	<u>Projected</u>
	<u>2018-2019</u>	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>
Repairs (Trouble Reports)	255	317	1,004	1,356	1,500
Telephone Moves & Changes (Number of Station Equipment/Sets)	2,281	2,112	1,946	1,207	1,400
Voice Mail (Orders/Changes/Programs)	762	564	590	756	650
Data Network Wiring Terminations	36	0	246	880	1,100
Bldg Security Access Requests & Changes	N/A	549	590	508	1,400
Remote Worker Support*	N/A	N/A	1,181	771	800
Work Orders (Processed & Completed)	3,331	3,552	4,194	5,378	6,100

**Data not available prior to the 2019 Novel Coronavirus (COVID-19) pandemic.*

Radio Internal Service Fund

General Government



Mark Thomas, **Information Systems Director**
www.sjgov.org/departments/isd

Internal Service Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$2,845,460	\$3,118,866	\$3,126,700	\$3,126,700	\$7,834
Centrally-Budgeted Expenses	300,012	463,456	443,122	443,122	(20,334)
Capital Expenditures	18,202	0	0	0	0
Total Appropriations	\$3,163,674	\$3,582,322	\$3,569,822	\$3,569,822	(\$12,500)
Earned Revenues By Source					
Interest/Rents	\$4,527	\$6,000	\$3,600	\$3,600	(\$2,400)
MP-TEL-RAD-PUR Revenue	3,005,613	3,477,945	3,566,222	3,566,222	88,277
Total Revenues	\$3,010,140	\$3,483,945	\$3,569,822	\$3,569,822	\$85,877
Revenues (Over)/Under Expenses	\$153,534	\$98,377	\$0	\$0	(\$98,377)

- MP-TEL-RAD-PUR revenue includes charges to user departments for Radio operating costs.

Purpose

The Radio Internal Service Fund (ISF) (#8270000000) exists for the purpose of centralizing the administrative and operating costs of the County's radio communications system. These costs are recovered through charges to user departments.

Major Budget Changes

Services & Supplies

- \$45,291 Increase in new data circuits costs.
- \$28,620 Increase in radio maintenance and equipment costs.
- \$22,616 Increase in tower site rental costs.
- \$12,510 Increase in administrative charges for telephone staff support.
- (\$99,610) Decrease in professional services to remove one-time costs in prior year.

Centrally-Budgeted Expenses

- (\$18,952) Cost Allocation Plan adjustment.

Revenues

- \$88,277 Increase in charges to user departments.

Program Discussion

During 2022-2023, departments have an operational need for a modest number of new radios and the replacement of radio equipment seven years or older. The equipment recommended for purchase is consistent with the technologies identified in the County's Master Radio Communications Plan.

Below is a list of radio equipment recommended for purchase in 2022-2023 and associated costs.

Department	Equipment	Costs
Replacement Equipment		
Environmental Health	10 portables	\$9,218
Facilities Management	3 portables	2,766
Probation		
Administration	2 portables	1,844
SB 678	1 portable	922
SB 678 IPU	1 portable	922
Juvenile Detention	2 portables	1,844
Public Works		
Channel Maintenance	3 portables	2,766
Channel Maintenance	1 mobile	971
Engineering	2 portables	1,844
Road Maintenance	28 portables	25,816
Road Maintenance	6 desk remotes	2,142

Radio Internal Service Fund

General Government

Department	Equipment	Costs
Road Maintenance	1 consolette	1,256
Utility Districts	4 portables	3,688
Utility Districts	2 mobiles	1,942
Solid Waste-Lovelace	1 portable	922
Solid Waste-North. County	1 portable	922
Radio ISF	3 portables	2,766
Sheriff		
AGNET*	2 portables	1,932
Cal MMET	16 mobiles	15,536
Patrol	15 portables	13,830
Patrol	1 mobiles	966
Detectives	38 portables	971
Administration	1 portables	922
Unified Courts	36 portables	33,192
Total		\$129,900

*Agriculture, Gangs, Narcotics, & Property Crimes Enforcement Team

During 2021-2022, the Information Systems Division (ISD) Communications Division focused on the following projects:

- **Relocated Public Safety Radio Equipment in the City of Lodi** - ISD completed the relocation of public safety radio equipment to a newly-constructed communications facility in the City of Lodi.
- **Encrypted the Sheriff's Radio Channels** - ISD completed an agreement with a contractor to complete the encryption of Sheriff's Radio Channels. This project is delayed due to availability of technical resources as a result of the 2019 Novel Coronavirus pandemic, and is scheduled for completion by January 2023.
- **Developed Cost Estimate and Timeline for Replacement of the County's Local Government and Interoperable Radio Equipment** - ISD

developed the project to upgrade existing radio equipment and expand the capacity of available radio channels for government agencies and first responders. ISD started the first phase of this project, which included upgrades to the County's radio communications sites as well as facilities and electrical upgrades to accommodate the additional equipment required to complete this project in 2022-2023.

- **Installed a Generator for the County's Bear Mountain Tower Facility** - ISD installed a power generator in 2021-2022 at the County's Bear Mountain tower facility. In the event of a power outage, the new generator will provide the necessary power to County public safety radio equipment.

During 2022-2023, ISD intends to:

- **Encrypt the Sheriff's Radio Channels** - ISD will complete the encryption of Sheriff's Radio Channels working with the Sheriff's Office and local agencies to ensure interoperability among all agencies. This project is scheduled to be completed by January 2023.
- **Upgrade and Expand the Capacity of the County's Local Government and Interoperable Radio Equipment** - ISD will complete the process of upgrading existing radio equipment and expanding the capacity of the County's Local Government and Interoperable Radio system for County agencies and first responders. This project is scheduled to be completed by June 2023.

Fund Balance

Radio Internal Service Fund

The majority of the program costs in the Radio ISF budget are reimbursed by user departments for services rendered. As of March 31, 2022, the Radio ISF (#38027) had a fund balance of \$956,777, which serves as the working capital for various programs/operations under the ISF. The 2022-2023 recommended budget includes no transfers from this fund.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$58,200	\$335,000	\$535,000	\$535,000	\$200,000
Other Charges & Uses	171,934	312,770	342,770	342,770	30,000
Total Appropriations	\$230,134	\$647,770	\$877,770	\$877,770	\$230,000
Earned Revenues By Source					
Taxes	\$845,728	\$800,000	\$1,000,000	\$1,000,000	\$200,000
Total Revenues	\$845,728	\$800,000	\$1,000,000	\$1,000,000	\$200,000
Net County Cost	(\$615,594)	(\$152,230)	(\$122,230)	(\$122,230)	\$30,000

- The Net County Cost in 2022-2023 (-\$122,230) represents the unprogrammed amount of the estimated Transient Occupancy Tax revenue that will be transferred to the Economic Development Reserve Fund (#10014) for tourism and economic development-related programs/activities.

Purpose

The Economic Promotion budget provides funding to promote tourism, economic development, and revitalization within San Joaquin County. The Economic Promotion budget is funded by the Transient Occupancy Tax (TOT) revenues from the unincorporated areas of the County. A TOT is levied at 8% on the privilege of occupying a room in a hotel, inn, or other lodging, and requires voter approval.

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority

that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Major Budget Changes

Service and Supplies

- \$200,000 Increase in promotion costs for tourism-related activities.

Other Charges

- \$30,000 Increase in costs for economic development support contracts.

Revenues

- \$200,000 Increase in TOT revenue.

1015400000—Economic Promotion

General Government

Program Discussion

The 2022-2023 recommended budget for Economic Promotion totals \$877,770, which is an increase of \$230,000 from the 2021-2022 adjusted budget.

2019 Novel Coronavirus (COVID-19)

Tourism Recovery

Millions of COVID-19 vaccines have been administered Statewide, mask mandates lifted, and case rates and hospitalizations have dramatically declined. Despite lingering global supply chain issues, record inflation, and international conflict, the economic recovery continues and conditions for local tourism and hospitality industry are expected to continue to improve. In 2022-2023, staff will continue to identify opportunities to collaborate and partner with the Conference and Visitor Bureaus, Chambers of Commerce, the cities within the County, and others to support the development of Countywide tourism-related activities and marketing strategies.

The 2021-2022 adjusted budget included \$300,000 to support County partners to augment promotional efforts to increase awareness and drive visitation to Countywide activities, businesses, destinations and events through various strategies, including web-based marketing, social media, radio, television, and print advertisements. The goal was to help consumers rediscover the County as part of broader local economic recovery efforts and to encourage residents and visitors to safely and mindfully support businesses and promote the County as a year-round destination.

In July 2021, the County entered into agreements with Visit Lodi, Visit Stockton, Tracy Chamber of Commerce, and City of Tracy. Highlights of the 2021-2022 Tourism Recovery program efforts include:

- **City of Tracy** – developed promotions of activities, events, amenities, and destinations unique to Tracy, including Downtown Tracy, the Grand Theatre Center for the Arts, the downtown “Stretery” outside dining, highlighting the emerging craft beer and wine scene, golf courses and other recreational amenities, the airport, and hotel offerings.
- **Tracy Chamber of Commerce** – developed a website, social media, and video tools to promote visitation for sports and events, including recreational facilities, concerts, festivals, trade shows, and conferences.
- **Visit Lodi Conference & Visitors Bureau** – developed a “discovery” campaign to tell the story of

the region, highlighting the people, agriculture, unique geography and climate, nature, and the arts.

- **Visit Stockton** – developed and distributed the Farm Stands & Markets in San Joaquin County Guide and produced and distributed digital and social media advertisements for the Airport.

The recommended budget includes \$500,000 to fund additional support to these collaborative economic development efforts, which is an increase of \$200,000 from the 2021-2022 adjusted budget. Staff will release a Request for Proposals to County-based partners in the first quarter of 2022-2023 to continue to support the development of Countywide tourism-related promotional strategies.

Highlights of the 2022-2023 Economic Development program include:

- Working in partnership with the Employment and Economic Development Department, the San Joaquin (SJ) Partnership, the San Joaquin County Economic Development Association (EDA), Innovation Hub San Joaquin (iHub SJ), Chambers of Commerce, the cities within the County, Special Districts, San Joaquin Valley partners, local educational institutions, and others on economic development activities to support economic recovery.
- Web-based marketing efforts with a focus on businesses looking to expand or relocate, in collaboration with the SJ Partnership, the cities within the County, and other partners.

A total of \$877,770 of the TOT will be used to fund the County’s 2022-2023 Economic Development program, with the remaining \$122,230 to be reserved for future economic development and tourism activities/programs.

Following is a summary of the TOT contributions to the Economic Development Reserve General Fund Special Account (#10014):

Transient Occupancy Tax – Reserve Contributions		
2015-2016	Actual	\$189,189
2016-2017	Actual	236,308
2017-2018	Actual	357,480
2018-2019	Actual	462,173
2019-2020	Actual	516,449
2020-2021	Actual	615,593
2021-2022	Estimate	435,482
2022-2023	Recommended	122,230
Total		\$2,934,904

1015400000—Economic Promotion

General Government

San Joaquin County EDA

The EDA is the County's lead agency for promoting Countywide economic development, job creation, business retention and expansion, and entrepreneurial development. The EDA works in partnership with all public and private sector economic development and business service organizations to create a friendlier business climate that is more responsive and supportive to the needs of the County's key and emerging industry sectors.

In 2022-2023, EDA staff will complete the annual update to the County's Comprehensive Economic Development Strategy (CEDS). Infrastructure projects contained in the CEDS are eligible for Federal funding. The EDA will also develop an update to the County's Economic Development Incentive Policy to reflect current economic and labor market trends for Board consideration. The EDA is continually broadening its business services platform and plans to establish a Business Concierge Center to assist new and existing businesses with permitting and entitlement processes so that projects can be completed more expediently and cost effectively. EDA will provide additional services by continuing to build connections with State, County, and City departments to assist businesses in obtaining licenses, tax identification numbers, and to meet other regulatory requirements. The recommended budget includes \$200,000 to support these collaborative economic development efforts, led by EDA in partnership with the County Administrator's Office and regional partners.

San Joaquin Partnership

The SJ Partnership is a public-private partnership between private stakeholders, the County, and its incorporated cities focusing on Countywide economic development with the goal of attracting investment that will create jobs, retain companies, attract new industries, and provide supportive services. The SJ Partnership provides economic development services to clients seeking information on project site locations and works, with the Governor's Office of Business and Economic Development to promote opportunities within the County.

In 2022-2023, the SJ Partnership will work with lead agencies to promote and recruit companies and workforce development programs that will assist in creating high-wage jobs in the County. In addition, the SJ Partnership and regional partners will co-host a summit that showcases the best opportunities and areas for business development, investment and industry growth to interested investors, site selectors, and industry and project consultants. The recommended budget includes a \$60,000 contribution to the SJ Partnership for economic development and marketing activities focused on attracting new and expanding businesses to the County.

iHub SJ

The goal of iHub SJ is to stimulate economic development and job creation by leveraging its extensive network to provide an innovation platform for startup businesses, economic development organizations, business groups, and financial institutions. iHub SJ focuses on three areas:

1. Health Care
2. Sustainable Construction Technology
3. Agricultural Technology

iHub SJ's Board of Directors includes representatives from the County, cities, business incubators, educational institutions, private sector business, public agencies, and non-profit organizations. In 2021, iHub SJ formed the iHub Advisory Council to advance priorities in the County and expanding region, including small business development, support for emerging entrepreneurs and disadvantaged regions, and climate resiliency.

On April 4, 2022, the California Office of the Small Business Advocate (CalOSBA), announced iHub SJ as one of the ten selected grant recipients of the Inclusive Innovation Hub (iHub2) program. The iHub2 program is a one-time, \$2.5 million Statewide investment intended to help accelerate regionally-focused strategies to spur innovation and diversification across industry sectors and geographies while attracting entrepreneurs from underserved business communities. iHub SJ will receive \$250,000 to implement a unique three-year strategy to stimulate partnerships, economic development, and job creation. A key area of expansion is related to the growth, equitable assistance, investment, and access to diverse, socio-economic disadvantaged, and rural businesses, or entrepreneurs.

In 2022-2023, iHub SJ will host a Hackathon in partnership with the San Joaquin County Office of Education and CodeStack Academy, with the goal of increasing participation to 200 competitors. This one-day annual competition challenges middle school, high school, and college students to develop applications to solve water issues. The recommended budget includes \$20,000 in continued support of iHub SJ for 2022-2023.

Fund Balance

The Economic Development Reserve Fund (#10014) was established by the Board in the 2015-2016 budget to support the County's promotional/marketing efforts and economic development activities/programs, including incentives for businesses to relocate and/or expand in the County. As of March 31, 2022, the fund balance totaled \$2,507,972.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$351,524	\$362,111	\$400,446	\$400,446	\$38,335
Services & Supplies	118,429	211,485	185,378	185,378	(26,107)
Centrally-Budgeted Expenses	8,113	18,897	25,040	25,040	6,143
Total Expenditures	\$478,066	\$592,493	\$610,864	\$610,864	\$18,371
Expenditure Reimbursements	(62,097)	(6,000)	(6,000)	(6,000)	0
Total Appropriations	\$415,969	\$586,493	\$604,864	\$604,864	\$18,371
Earned Revenues By Source					
Charges For Services	\$392,872	\$443,718	\$450,000	\$450,000	\$6,282
Total Revenues	\$392,872	\$443,718	\$450,000	\$450,000	\$6,282
Net County Cost	\$23,097	\$142,775	\$154,864	\$154,864	\$12,089
Staffing					
Allocated Positions	2.0	2.0	2.0	2.0	0.0
Temporary (Full-Time Equivalent)	0.8	0.8	0.8	0.8	0.0
Total Staffing	2.8	2.8	2.8	2.8	0.0

Purpose

The Public Works Surveyor Division processes maps and legal descriptions for subdivisions, annexations, County acquisitions and abandonments. The Division also ensures that mandated functions, such as review of final maps, parcel maps, records of survey, corner records, certificates of correction, and legal descriptions are performed in conformance with State law and local ordinances. The review of final maps includes those prepared for five of the seven cities in San Joaquin County.

The Division also provides services to the public and various governmental agencies. This involves preparation, review, and maintenance of legal descriptions and records related to over 200 agencies, special districts, and the Local Agency Formation Commission (LAFCo).

Major Budget Changes

Salaries & Employee Benefits

- \$38,335 Salary and benefits adjustments.

Services & Supplies

- \$5,400 Increase in software licenses.
- (\$31,507) Decrease in allocated service department costs.

Centrally-Budgeted Expenses

- \$5,593 Cost Allocation Plan adjustment.

Revenues

- \$12,225 Increase in surveyor services.
- (\$5,943) Decrease in document review services.

1016000000—Surveyor

General Government

Program Discussion

The 2022-2023 recommended budget for the Surveyor Division totals \$610,864, which is an increase of \$18,371 from the 2021-2022 adjusted budget.

The Division provides mandated services which include assisting the public and other agencies with land surveyor records research and responding to general inquiries. These services are generally offset by fee-based revenue.

In 2022-2023, the Division will continue to scan archival documents and maps that are stored in the Public Works vault into the document management system. Fee revenues are

expected to be sufficient to allow for continued support of this activity.

Fund Balance

Surveyor Monument Preservation Fund

In April 2006, the Board of Supervisors established the Surveyor Monument Preservation General Fund Special Account (#10601). The purpose of the Fund is to set aside a portion of revenue collected from the recordation of certain deeds in order to repair and replace the survey monuments used by professional surveyors. The fund balance as of March 31, 2022, was \$121,592, which reflects utilization of \$40,339 in 2021-2022 for monument restoration work.

Workload Data

	Actual			Est./Act. 2021-2022	Projected 2022-2023
	2018-2019	2019-2020	2020-2021		
Mandated Time Frames					
<i>Certificates of Correction</i>	5	5	11	22	20
<i>Corner Records</i>	181	202	221	400	400
<i>Final Maps</i>	34	26	29	31	32
<i>Parcel Maps</i>	20	21	22	14	24
<i>Records of Survey</i>	54	61	61	48	60
Legal Descriptions					
<i>Abandonments and Acquisitions</i>	9	9	8	4	7
<i>County Applications</i>	57	40	31	39	45
<i>LAFCo</i>	3	5	9	3	7
<i>Strip Dedications and Easement</i>	9	4	6	7	7

1016500000—Rebates/Refunds & Judgments/Damages



General Government

Jerome C. Wilverding, County Administrator
www.sjgov.org/departments/cao

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
<i>Services & Supplies</i>	\$15,591	\$10,000	\$35,000	\$35,000	\$25,000
<i>Other Charges & Uses</i>	0	1,000	1,000	1,000	0
<i>Total Appropriations</i>	\$15,591	\$11,000	\$36,000	\$36,000	\$25,000
Earned Revenues By Source					
<i>Miscellaneous Revenues</i>	\$136,084	\$0	\$0	\$0	\$0
<i>Total Revenues</i>	\$136,084	\$0	\$0	\$0	\$0
Net County Cost	(\$120,493)	\$11,000	\$36,000	\$36,000	\$25,000

Purpose

This budget provides funds to cover refunds of unused licenses, permits, and other payments erroneously made into the County's General Fund. It also provides funds for the payment of miscellaneous judgments and damages that may be assessed against the County during the fiscal year.

Program Discussion

It is recommended that an appropriation of \$36,000 be established for 2022-2023; \$35,000 for rebates and refunds, and \$1,000 for judgments and damages. The actual amount required to support the payment of refunds and judgments fluctuates considerably from year-to-year. In 2021-2022, required payments were estimated at \$34,000, while the prior four years averaged approximately \$30,800. It may become necessary to appropriate additional funds during the fiscal year as the exact number and amount of claims and refunds are made.

1018000000—Equipment Use Allowance/Debt Service



General Government

Jerome C. Wilverding, County Administrator

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
<i>Services & Supplies</i>	\$8,276,353	\$8,269,625	\$8,268,250	\$8,268,250	(\$1,375)
<i>Total Expenditures</i>	\$8,276,353	\$8,269,625	\$8,268,250	\$8,268,250	(\$1,375)
<i>Expenditure Reimbursements</i>	(6,650,864)	(7,252,136)	(6,932,397)	(6,932,397)	319,739
<i>Total Appropriations</i>	\$1,625,489	\$1,017,489	\$1,335,853	\$1,335,853	\$318,364
Earned Revenues By Source					
<i>Interest/Rents</i>	\$0	\$0	\$12,900	\$12,900	\$12,900
<i>Operating Transfers In</i>	1,624,869	1,017,489	1,322,953	1,322,953	305,464
<i>Total Revenues</i>	\$1,624,869	\$1,017,489	\$1,335,853	\$1,335,853	\$318,364
Net County Cost	\$620	\$0	\$0	\$0	\$0

Purpose

The Equipment Use Allowance and Debt Service budget provides funds for debt payments on County projects financed on a long-term basis and for interest owed on short-term borrowing. This budget also receives a cost reimbursement for building depreciation allowed by the Federal Cost Allocation Plan.

Major Budget Changes

Services & Supplies

- (\$1,375) Decrease in Administration Building debt payment.

Expenditure Reimbursements

- (\$319,739) Cost Allocation Plan adjustment.

Revenues

- \$12,900 Establish budget for rent from Local Agency Formation Commission.

Operating Transfers

- \$305,464 Increase in transfer from County Facilities Fee Program.

Program Discussion

Long-Term Financing (\$8,259,750)

This budget funds the annual debt payments for the Certificates of Participation (COPs) and Revenue Bonds issued to finance the County's major capital improvements, construction, and acquisition projects.

Since 1989, the County has issued seven General Government COPs. Of the seven, one is currently outstanding:

- **Administration Building Project:** In 2017, \$79.9 million was issued at 2.155% to: 1) refinance the Series 2007 Administration Building COPs that financed the construction of a 250,000 square foot, six-story County Administration Building in Downtown Stockton; and 2) refinance the callable portion of the 1993 COPs, consisting of the Jail and Sheriff's Operation Center project and the Family Support Building addition project. The refinancing reduced the County's total present value debt obligations by \$26.8 million, and reduced the final maturity date from November 2035 to November 2031, with an average annual debt payment of \$8.3 million.

In addition to the General Government COP, the County had two outstanding Revenue COPs whose debt payment is funded by user fees and is accounted for in its respective operating budget. In 2021-2022, the Solid Waste Facilities

1018000000—Equipment Use Allowance/Debt Service

General Government

Revenue COP was paid off with final maturity in April 2022. The remaining COP is as follows:

- **Wastewater Conveyance Project:** In 2018, \$7.8 million was issued at 4.244% to: 1) refinance the Series 2007 County Service Area (CSA) 31 Wastewater project COPs; and 2) refinance the 2007 County General Fund loan to CSA 31 that funded the construction of sanitary sewer improvements in CSA 31 (Flag City), the connection fee to the City of Lodi's wastewater treatment facility, and the decommissioning of the Flag City Treatment Plant.

The refinancing reduced the CSA 31 Wastewater project total present value debt obligations by \$961,260, and extended the final maturity date from August 2037 to August 2042 with an average annual debt payment of \$538,501.

Reimbursement Resolution

In February 2022, the County approved a Reimbursement Resolution to reimburse expenditures from various County capital projects with proceeds of debt to be incurred for a maximum principal amount of \$100.0 million of debt. The County will continue to analyze the best long-term solutions to finance the cost of facility replacement or new construction.

County Administration Building Rent

Human Services Agency

On October 16, 2016, the Human Services Agency began occupying 2,567 square feet of space on the fifth floor of the County Administration Building. The rent paid for building allowance is \$36,657 annually. This amount is reflected as a cost reimbursement in this budget.

Local Agency Formation Commission (LAFCo)

On August 24, 2021, the County entered into an agreement with LAFCo for the use of 1,479 square feet of space on the third floor of the County Administration Building. The rent paid for building allowance is \$12,900 annually, and is reflected as revenue in this budget. The agreement is effective through August 31 2024, and can be extended for six additional years, if desired.

Cost Allocation Plan/County Facilities Fee Transfer

This budget also provides an accounting mechanism by which various depreciation charges can be made by the Auditor-Controller's Office according to the Federal Cost Allocation Plan. It is anticipated that during 2022-2023, \$6,895,740 of depreciation expense will be credited to this budget from other County entities, which is a decrease of \$319,739 in reimbursement from the 2021-2022 adjusted budget.

A portion of the fees collected in the County Facilities Fee (CFF) Program is allocated to pay the debt service payment on the Administration Building. The 2022-2023 debt payment on the outstanding COP will be \$8,259,750. The CFF portion (29.85%) of the debt service payment would be \$2,465,535. However, in 2022-2023, the total sum of the Cost Allocation Plan reimbursement (\$6,895,740) allocated to the debt service budget and the full CFF portion of revenue allowed (\$2,465,535) would exceed the net cost of operations. As a result, the recommended budget includes a decrease of \$1,142,582 in the transfer of revenue from the County Facilities Fee Program in 2022-2023, for a total of \$1,322,953 in offsetting CFF revenue.

Long-Term Debt Financing as of June 30, 2022

	Original Debt Service	Remaining Debt Service	Average Annual Payment	Maturity Date
General Government - Project				
2017 Certificates of Participation County Administration Building	\$110,355,307	\$74,292,575	\$8,256,287	November 15, 2031
Funded by User Fees - Project				
2018 Revenue Bonds CSA 31 (Flag City) Wastewater	13,462,531	11,308,425	538,501	August 1, 2042
Total Debt	\$123,817,838	\$85,601,000	\$8,794,788	

Fleet Services Internal Service Fund

General Government



Vacant, Public Works Director
www.sjgov.org/department/pwk

Internal Service Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$3,919,048	\$4,266,584	\$4,397,713	\$4,397,713	\$131,129
Services & Supplies	5,237,687	6,147,476	7,072,449	7,072,449	924,973
Centrally-Budgeted Expenses	696,378	933,160	688,031	688,031	(245,129)
Other Charges & Uses	12,970	2,509,586	2,509,586	2,509,586	0
Capital Expenditures	1,737,223	3,149,010	3,380,800	3,380,800	231,790
Total Expenditures	\$11,603,306	\$17,005,816	\$18,048,579	\$18,048,579	\$1,042,763
Expenditure Reimbursements	(5,323)	(2,500)	(2,500)	(2,500)	0
Total Appropriations	\$11,597,983	\$17,003,316	\$18,046,079	\$18,046,079	\$1,042,763
Earned Revenues By Source					
Interest/Rents	\$108,894	\$220,000	\$220,000	\$220,000	\$0
Aid From Other Governments	120,648	1,040,000	1,040,000	1,040,000	0
Miscellaneous Revenues	127,047	210,000	210,000	210,000	0
MP-TEL-RAD-PUR Revenue	12,272,925	12,795,000	13,695,000	13,695,000	900,000
Total Revenues	\$12,629,514	\$14,265,000	\$15,165,000	\$15,165,000	\$900,000
Revenues (Over)/Under Expenses	(\$1,031,531)	\$2,738,316	\$2,881,079	\$2,881,079	\$142,763
Allocated Positions	40.0	40.0	41.0	41.0	1.0

- MP-TEL-RAD-PUR Revenue includes Charges for Services for Fleet.

Purpose

The Public Works Department's Fleet Services Division (#819000000) provides fleet management services including capital replacement planning, financing, market research, specification development, acquisition, operational management, and disposal. The Division's daily mission includes managing assigned vehicles, operating departmental motor pools, and performing maintenance and repair services, along with outfitting special application and patrol vehicles. Fleet also operates several fueling stations throughout the County and is committed to adopting sustainability measures, such as electric vehicles, renewable fuels, and solar technology.

Fleet Services Division manages the Fleet Services Internal Service Fund (ISF) that provides mobility services and charges departmental customers for those services. Fleet costs including asset replacement are grouped into asset classes, and rates are set to recover those costs. These rates are analyzed and adjusted annually using historical and

projected costs. Additional revenue is generated from maintenance, repairs, and fuel provided to non-fleet managed vehicles.

Major Budget Changes

Salaries & Employee Benefits

- \$38,822 Salary and benefits adjustments.
- \$92,307 Add one Automotive Mechanic.

Services & Supplies

- \$900,000 Increase in fuel costs.
- \$85,000 Increase in credit card charges for gasoline.
- (\$50,000) Decrease in capital leases due to end of lease terms.

Fleet Services Internal Service Fund

General Government

- (\$19,327) Decrease in allocated Public Works costs.

Centrally-Budgeted Expenses

- \$11,067 Increase in Workers' Compensation insurance costs.
- (\$251,681) Cost Allocation Plan adjustment.

Capital Expenditures - Equipment

- \$2,500,010 Replacement vehicles (53).
- \$840,000 Solar charging station.
- \$16,975 Milling machine.
- \$9,075 Truck tire changer.
- \$8,910 Truck wheel balancer.
- \$5,830 Evaporative cooler.

Revenues

- \$770,000 Increase in mileage revenue.
- \$130,000 Increase in gas and oil revenue.

Program Discussion

The 2022-2023 recommended Fleet Services budget totals \$18,048,579, which is an increase of \$1,042,763 from the 2021-2022 adjusted budget.

Fleet Innovation

Innovation in processes and technology create opportunities for improvement in sustainability and resiliency of resources. A cloud-based fleet management system, Global Positioning System, and car-sharing technology, along with customer involvement helps departments achieve maximum utility from fleet investments and lowers mobility costs.

SJCars Fleet Sharing Program

Fleet Services operates seven rental sites that share over 139 cars, trucks, and vans serving 19 County departments. The SJCars system provides the convenience of checking vehicle availability, choosing a vehicle to match the need, and enhanced trip planning. It can also enable departments to identify opportunities for scheduling, ride sharing, multiple trip reservations, and dispatching to increase asset utilization, reduce fleet size, and encourage innovative resource use. To

date, the system has allowed for a fleet reduction of 71 vehicles providing a \$2.5 million reduction in ongoing capital costs. In 2022-2023, Fleet Services will begin installation of the new CloudBoxx system, which will eliminate the current keyboxes and enable users to access rental cars utilizing their cell phones.

Equipment Replacement and Air Quality

Fleet Services' asset management strategy is to replace older, higher-operating cost vehicles with newer, cleaner, and more efficient vehicles. Compact and intermediate cars feature hybrid, plug-in, and pure battery Electric Vehicle (EV) technologies that help reduce carbon fuel use and enable cleaner air. To help offset the cost of those new technologies and speed up adoption in the community at large, grant funding is leveraged to finance acquisitions. Grants are also used to develop fleet EV charging infrastructure.

The 2022-2023 recommended budget includes \$840,000 re-budgeted from 2021-2022 for the Environmental Protection Agency to construct an off-grid, 20-space solar EV charging system at the County's San Joaquin General Hospital and is currently awaiting Cal Trans' approval. When complete, this project will lay the groundwork for the future of renewable, resilient, and sustainable energy sources for the community.

Mileage Rates

Mileage rates are structured to reflect costs to Fleet Services' operations, including a variable rate to cover the Division's operating costs and a fixed rate to recapture capital (vehicle) costs. Reflecting an average increase of 3% in the mileage rates and an increase of 4% in the monthly rate from 2021-2022, the 2022-2023 rates are set at the following levels:

Class	Mileage Rates	Mo. Rates
Compact Pickup	\$0.61	\$162
Compact Sedan	\$0.56	\$145
Compact Sedan (Electric)	\$0.34	\$176
Full-Size Van	\$1.11	\$167
Intermediate Sedan	\$0.56	\$123
Minivan	\$0.71	\$143
Motorcycle	\$0.32	\$411
Patrol Car	\$1.01	\$526
Pickup 1 Ton	\$1.07	\$202
Pickup 1/2 Ton	\$0.67	\$150
Pickup 1/2 Ton 4x4	\$0.62	\$237
Pickup 3/4 Ton	\$0.91	\$153
Pickup 3/4 Ton 4x4	\$0.94	\$149
Sedan-Emergency	\$0.65	\$152
Special Body Truck	\$0.97	\$398
Utility Vehicle	\$0.86	\$246
Utility Vehicle Emergency	\$0.97	\$280

Fleet Services Internal Service Fund

General Government

Vehicle Replacements

In 2022-2023, the Division plans to replace 53 of the most aged, repair-intensive, or mission critical vehicles from the replacement reserves at an estimated cost of \$2,152,000, funded from the ISF's replacement reserve. This represents approximately 6% of the 990 fleet vehicles maintained by the Division. Prior to finalizing the list of the replacement vehicles, the Division will evaluate the condition and usefulness of vehicles turned in by departments, which may result in the purchase of fewer replacements.

Class of Vehicles	No. of Vehicles	Total Cost
Compact Pickups	1	\$31,000
Compact Sedans	9	288,000
Full Size Vans	3	256,000
Intermediate Sedans	3	111,000
Minivans	4	177,000

Class of Vehicles	No. of Vehicles	Total Cost
Pickups 1/2 Ton	11	385,000
Pickups 3/4 Ton	1	37,000
Sedans-Emergency	7	258,000
Special Body Truck	2	232,000
Utility Vehicle	1	35,000
Utility Vehicles-Emergency	11	690,000
Total	53	\$2,500,000

Fund Balance

Fleet Services Internal Service Fund

As of March 31, 2022, the Fleet Services Internal Service fund (#38019) had a fund balance of \$15,197,765. The 2022-2023 recommended budget includes the use of \$2.9 million for vehicle replacements and operating costs.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Assigned Vehicles	993	990	997	990	985
Time and Material Vehicles	132	135	135	135	135
Preventative Maintenance Services (hours)	14,894	12,749	11,277	12,300	13,500
Unscheduled Vehicle Repairs (hours)	10,018	11,528	12,478	10,400	12,000
Garage Rental Trips	34,434	28,280	16,422	21,300	25,000
Garage Rental Miles	1,422,509	1,107,847	865,014	990,000	975,000
Vehicle Miles Driven (millions)*	9.3	9.6	9.2	9.6	9.5

*Excludes time-and-materials vehicle mileage.



PROPOSED BUDGET

Capital Maintenance

Capital Maintenance & Improvements

Appropriations

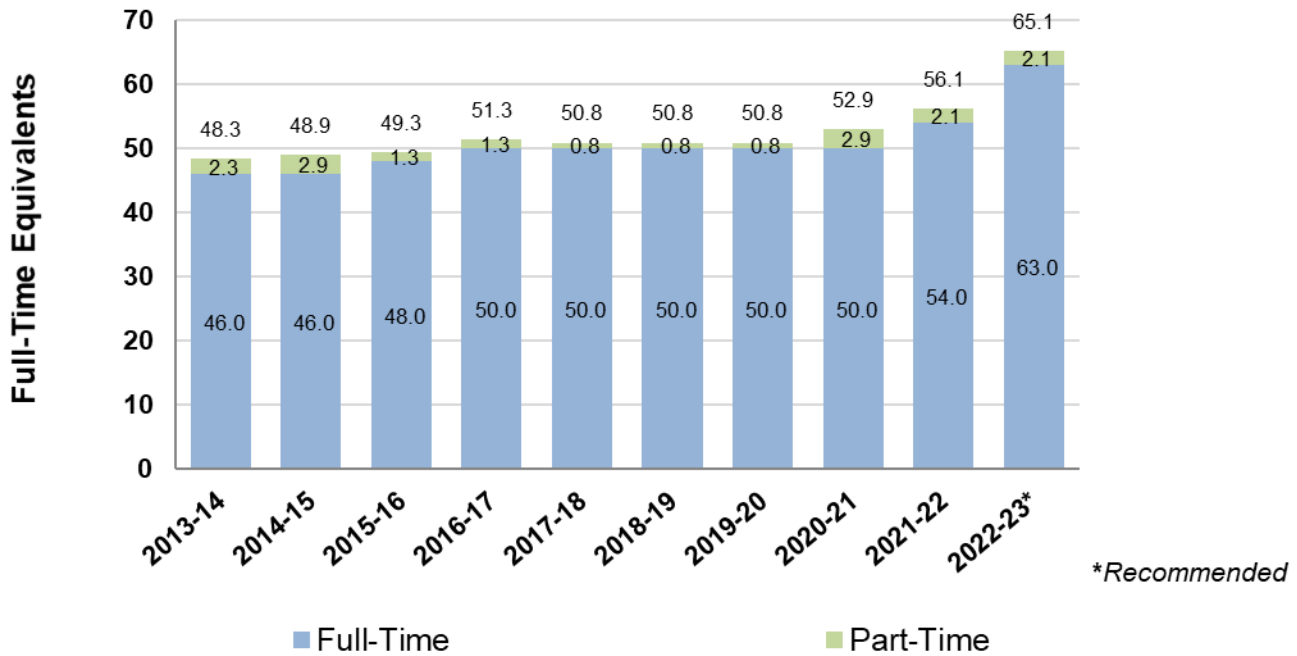


	Page Number	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Summary — All General Services Budgets	B-4				
1014000000 General Services Administration	B-6	\$0	\$0	\$0	\$0
1014200000 Facilities Management	B-8	(629,783)	2,536,434	2,536,434	3,166,217
1014300000 Capital Projects Administration	B-11	0	0	0	0
1040148000 Public Improvement	B-13	62,685,267	35,797,150	35,797,150	(26,888,117)
1014400000 Airpark 599	B-19	118,323	0	0	(118,323)
Total - Capital Maintenance & Improvements		\$62,173,807	\$38,333,584	\$38,333,584	(\$23,840,223)

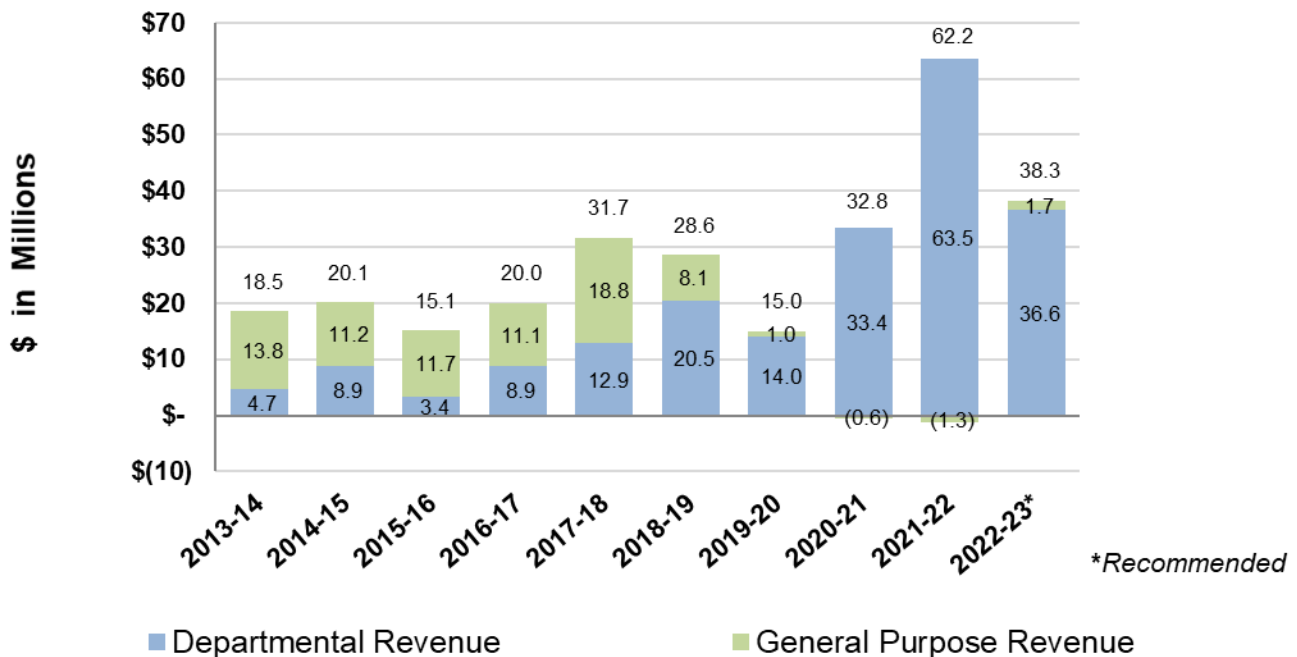
Capital Maintenance & Improvements

Appropriations

Staffing Trend

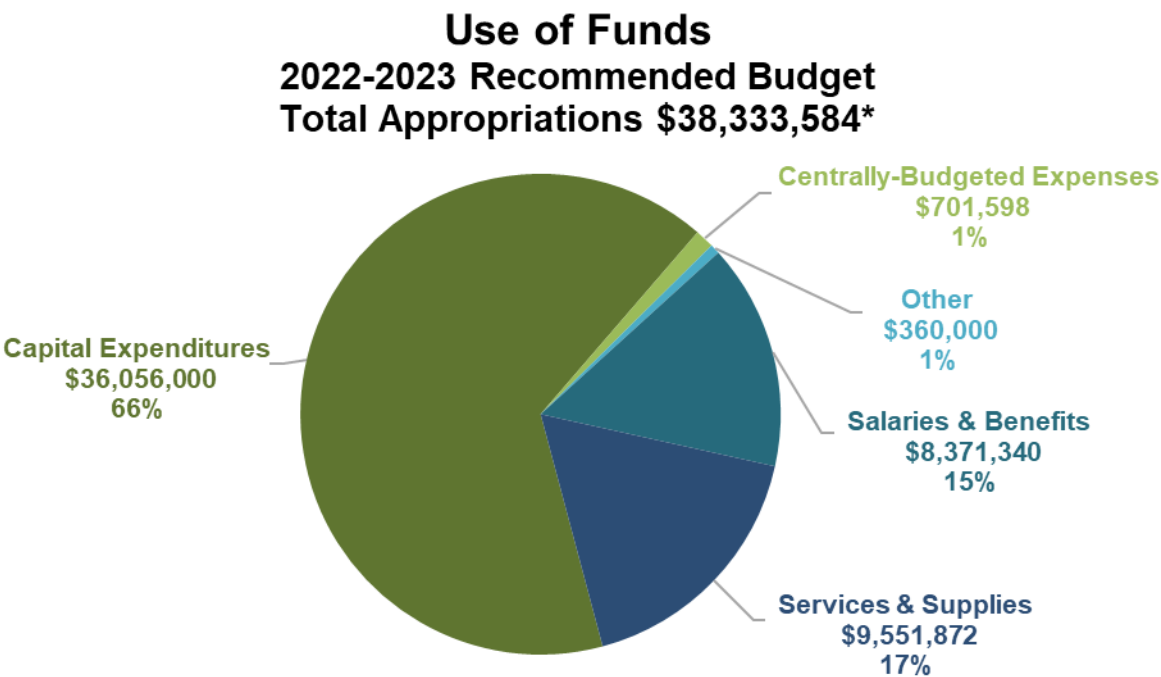


Appropriations by Source

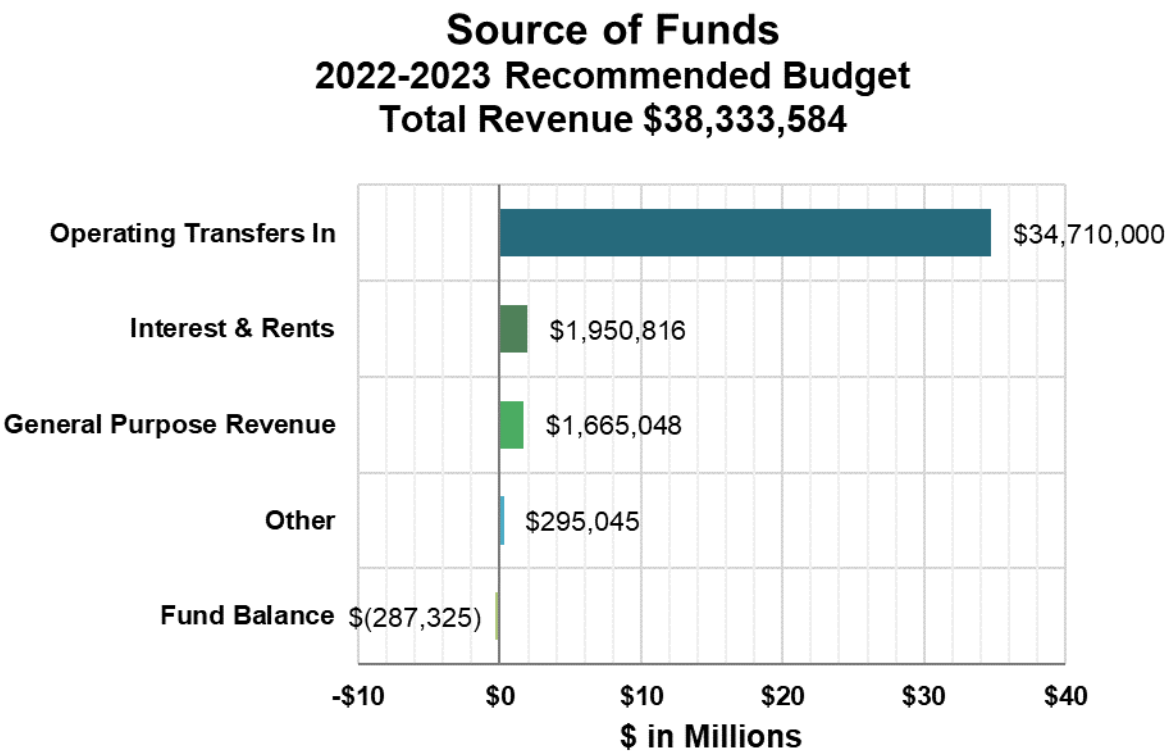


Capital Maintenance & Improvements

Appropriations



* \$55,040,810 Expenditures less \$16,707,226 Cost Reimbursements



Summary



All General Services Budgets

Marcia Cunningham, General Services Director
www.sjgov.org/departments/genser

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$10,746,403	\$12,062,257	\$13,578,823	\$13,578,823	\$1,516,566
Services & Supplies	9,824,047	11,098,973	12,581,800	12,581,800	1,482,827
Centrally-Budgeted Expenses	2,901,172	3,355,081	2,081,624	2,081,624	(1,273,457)
Other Charges & Uses	359,794	9,673,853	375,399	375,399	(9,298,454)
Capital Expenditures	13,528,576	51,398,123	36,200,500	36,200,500	(15,197,623)
Operating Transfers Out	0	2,000,000	0	0	(2,000,000)
Total Expenditures	\$37,359,992	\$89,588,287	\$64,818,146	\$64,818,146	(\$24,770,141)
Expenditure Reimbursements	(15,854,118)	(16,015,989)	(16,974,212)	(16,974,212)	(958,223)
Total Appropriations	\$21,505,874	\$73,572,298	\$47,843,934	\$47,843,934	(\$25,728,364)
Earned Revenues By Source					
Interest/Rents	\$1,738,663	\$2,203,558	\$1,952,016	\$1,952,016	(\$251,542)
Aid From Other Governments	822,022	2,434,318	1,519,231	1,519,231	(915,087)
Charges For Services	1,366,449	2,031,912	2,061,535	2,061,535	29,623
Miscellaneous Revenues	54,834	1,950	1,950	1,950	0
Operating Transfers In	6,687,248	23,169,919	35,110,500	35,110,500	11,940,581
Other Financing Source	56,082	56,082	56,082	56,082	0
Fund Balance	5,641,284	38,444,546	(287,325)	(287,325)	(38,731,871)
Total Revenues	\$16,366,582	\$68,342,285	\$40,413,989	\$40,413,989	(\$27,928,296)
Net County Cost	\$5,139,292	\$5,230,013	\$7,429,945	\$7,429,945	\$2,199,932
Allocated Positions	93.0	100.0	111.0	111.0	11.0
Temporary (Full-Time Equivalent)	12.0	11.2	11.2	11.2	0.0
Total Staffing	105.0	111.2	122.2	122.2	11.0

This is a summary of the six budgets administered by the Director of General Services.

- 1014000000 General Services Administration
- 1014200000 Facilities Management
- 1014300000 Capital Projects Administration
- 1040148000 Public Improvement
- 2026000000 Emergency Services
- 7070300000 Parks and Recreation

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization

Summary

General Services

- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$619,493	\$720,970	\$703,305	\$703,305	(\$17,665)
Services & Supplies	7,721	19,109	125,528	125,528	106,419
Centrally-Budgeted Expenses	8,581	46,726	43,863	43,863	(2,863)
Total Expenditures	\$635,795	\$786,805	\$872,696	\$872,696	\$85,891
Expenditure Reimbursements	(692,348)	(786,805)	(872,696)	(872,696)	(85,891)
Total Appropriations	(\$56,553)	\$0	\$0	\$0	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	(\$56,553)	\$0	\$0	\$0	\$0
Allocated Positions	3.0	3.0	3.0	3.0	0.0

Purpose

General Services Administration provides oversight and direction for the General Services Department (GSD), which includes four divisions: Facilities Management, Capital Projects Administration, Office of Emergency Services (OES), and Parks and Recreation.

GSD's vision is "to be valued as a trusted partner, delivering exceptional and reliable services for our customers and the community." Its mission is "to provide sound stewardship of County resources; to provide extraordinary customer service; to plan, organize, and deliver projects and services that support our customers' needs, interests, and priorities; to minimize property damage and personal injury from emergencies; and to develop and maintain clean and safe parks."

Major Budget Changes

Salaries & Employee Benefits

- \$10,646 Salary and benefits adjustments.
- \$98,283 Add an Administrative Assistant I.
- (\$126,594) Transfer a Management Analyst I-II to the Facilities Management budget.

Services & Supplies

- \$106,419 New costs for reimbursement of a Deputy Purchasing Agent in the Purchasing and Support Services Division (#1011200000) budget.

Centrally-Budgeted Expenses

- (\$5,131) Cost Allocation Plan adjustment.

Expenditure Reimbursements

- \$85,891 Increase in cost reimbursements from the four GSD divisions.

Program Discussion

The 2022-2023 recommended budget for General Services Administration totals \$872,696, which is an increase of \$85,891 from the 2021-2022 adjusted budget.

GSD provides centralized support of the business objectives of County departments, including facility management services; real estate leasing and acquisition support; and capital projects administration. The Department also manages the County's 18-park network, a Zoo, and a regional sports complex for the recreation and enjoyment of the public. OES coordinates the planning, preparation, and training in response to and recovery from, emergencies in the San Joaquin Operational Area. The Director and Assistant

1014000000—General Services Administration

Capital Maintenance & Improvements

Director, with the support of the Management Analyst II, provide leadership, supervision, and oversight to the GSD divisions. The administrative overhead costs, inclusive of the aforementioned positions, are distributed across all GSD divisions.

Supplemental Requests

The Director of GSD is requesting supplemental funding totaling \$53,293 for the following:

Deputy Purchasing Agent

Funding of \$53,293 is requested for reimbursement of the net cost to add a Deputy Purchasing Agent within the Purchasing and Support Services Division (#1011200000) budget. The Deputy Purchasing Agent will provide dedicated support to GSD divisions, improving efficiency and capacity to meet the increasing demand for procurement of materials and services. The total cost of the position is \$106,419 and is partially offset by a decrease in expenditures associated with other supplemental requests. In addition, a portion of the cost, \$24,815, will be reimbursed through the Capital Projects Administration budget (#1014300000), in accordance with

the General Services Administration cost allocation methodology, for a net funding request of \$53,293.

Administrative Assistant I and Transfer of Management Analyst II to Facilities Management Division

The Facilities Management Division (#1014200000) budget includes a request for supplemental funding in the amount of \$126,594 for the cost to transfer a Management Analyst II from General Services Administration. The recommended General Services Administration budget includes the addition of an Administrative Assistant I to provide administrative support, research, to analyze department policies and procedures, and prepare reports. The total cost of the position is \$98,283, representing a net decrease of \$28,311. The cost of the position will be reimbursed by all four GSD divisions, consistent with the recommended distribution methodology.

The recommended budget has been augmented by \$53,293 in reimbursements in order to address these requests, and the funding will be allocated accordingly to the Facilities Management, OES, and Parks and Recreation divisions.

General Services Administration Cost Distribution*

Budget	Name	Admin Costs**	Allocation
1014200000	Facilities Management	34.76%	\$303,349
1014300000	Capital Projects Administration	31.77%	\$277,256
2026000000	Emergency Services	6.27%	\$54,718
7070300000	Parks and Recreation	27.20%	\$237,373
Total		100.00%	\$872,696

**For 2022-2023, the cost distribution methodology includes both allocated positions and budgets for each GSD Division. The Public Improvement budget (#1040148000) is combined with Capital Projects Administration for purposes of the calculation.*

***Percentages rounded to the nearest hundredth.*

1014200000—Facilities Management



Capital Maintenance & Improvements

Marcia Cunningham, General Services Director
www.sjgov.org/departments/genser

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$4,928,863	\$5,415,012	\$6,472,075	\$6,472,075	\$1,057,063
Services & Supplies	6,619,877	6,738,685	8,837,938	8,837,938	2,099,253
Centrally-Budgeted Expenses	476,182	440,525	498,344	498,344	57,819
Other Charges & Uses	349,092	350,000	360,000	360,000	10,000
Capital Expenditures	0	5,550	371,000	371,000	365,450
Total Expenditures	\$12,374,014	\$12,949,772	\$16,539,357	\$16,539,357	\$3,589,585
Expenditure Reimbursements	(12,974,567)	(13,579,555)	(14,002,923)	(14,002,923)	(423,368)
Total Appropriations	(\$600,553)	(\$629,783)	\$2,536,434	\$2,536,434	\$3,166,217
Earned Revenues By Source					
Interest/Rents	\$410,316	\$410,761	\$632,423	\$632,423	\$221,662
Charges For Services	229,878	242,481	238,963	238,963	(3,518)
Miscellaneous Revenues	5,345	0	0	0	0
Total Revenues	\$645,539	\$653,242	\$871,386	\$871,386	\$218,144
Net County Cost	(\$1,246,092)	(\$1,283,025)	\$1,665,048	\$1,665,048	\$2,948,073
Allocated Positions	41.0	42.0	51.0	51.0	9.0
Temporary (Full-Time Equivalent)	2.9	2.1	2.1	2.1	0.0
Total Staffing	43.9	44.1	53.1	53.1	9.0

Purpose

The Facilities Management Division provides facility-related services for all County-owned and leased facilities, except for San Joaquin General Hospital and Stockton Metropolitan Airport.

The Division is responsible for providing maintenance, repair, and construction services to 417 structures totaling 4,094,060 square feet. The total square footage increased in 2021-2022 with the acquisition of the 6 S. El Dorado Street, Stockton, property and the completion of the new Public Health Facility Project. Other services include management of major renovations, repair projects to existing structures, and property leasing and management. Three of the facilities that are maintained are 24-hour custodial facilities.

The Division is also responsible for the County's carpool and bus pass programs as well as billing for services such as the Hospital Lift Station, French Camp McKinley Fire District,

and reclamation districts. Additionally, the Division is responsible for real property management of County-owned and County-leased facilities.

Major Budget Changes

Salaries & Employee Benefits

- \$24,637 Salary and benefits adjustments.
- \$401,436 Add four Crafts Workers III.
- \$149,955 Add a District Maintenance and Construction Superintendent.
- \$139,791 Add an Energy Manager.
- \$108,231 Add an Office Building Engineer.
- \$106,419 Add a Crafts Worker IV.

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- \$126,594 Transfer a Management Analyst I-II from the General Services Administration budget.

Services & Supplies

- \$821,076 Increase in costs for Foothill Solar Energy Project due to change in accounting.
- \$752,916 Increase in costs for emergency repairs, maintenance, and painting due to realignment of projects.
- \$440,780 Increase in operational costs related to acquisition of property located at 6 S. El Dorado Street.
- \$92,107 Increase in costs for security services.
- (\$55,083) Decrease in allocated costs for General Services Administration.

Centrally-Budgeted Expenses

- \$65,408 Increase in Workers' Compensation insurance costs.

Expenditure Reimbursements

- \$755,390 Increase in reimbursements for the Foothill Solar Energy Project due to change in accounting.
- \$155,000 Increase in reimbursements for Reclamation District costs from County Departments.
- (\$487,022) Cost Allocation Plan adjustment.

Capital Expenditures - Equipment

- \$371,000 Vehicles (7).

Revenues

- \$221,662 Increase in rental income related to acquisition of property located at 6 S. El Dorado Street.

Program Discussion

The 2022-2023 recommended budget for Facilities Management totals \$16,539,357, which is an increase of \$3,589,585 from the 2021-2022 adjusted budget.

The Board of Supervisors approved the San Joaquin County Ten-Year Facilities Master Plan 2021 Update on May 18, 2021 (B-21-294). Facility Master Plans guide the effective use of current County facilities and plan for the development of future facilities. The Master Plan Update included development of new County space planning standards for more efficient utilization of available space. In 2021-2022, Facilities Management sold two surplus County-owned properties and plans to sell four additional surplus properties in 2022-2023.

In 2022-2023, Facilities Management will continue to review and assess County facilities to identify building capacities and deficiencies. Additionally, the preventative maintenance program will be updated to maximize the life of all County buildings and systems.

Utilities

Facilities Management will continue to focus on energy efficiency and utility cost management for County-owned and leased facilities. In 2020-2021, actual costs for utilities totaled \$2,251,418, which was \$55,518 under budget. The 2021-2022 adjusted budget included \$2,394,110 for utilities, an increase of \$87,174 from the 2020-2021 adjusted budget.

During 2021-2022, a comprehensive analysis of the electric rate plans for each facility was completed to determine if the County was receiving the best rates. Staff's findings resulted in a number of rate adjustments and are estimated to reduce utility costs by approximately \$25,000 annually. The methodology will be shared with all County departments to identify potential savings on utility costs.

Supplemental Requests

The Director of General Services (GSD) is requesting supplemental funding totaling \$2,238,743 for the following:

Government Buildings Team

Funding in the amount of \$1,945,207 is requested to establish a second Government Buildings Team in the Division. Facilities Management staffing has remained in a diminished state since reductions in 2009-2010 and 2010-2011, down from 62 to 42 positions, a 32% reduction. In the intervening years, the square footage of County-owned properties and staffing has risen substantially causing more and more strain on staff. Deferred maintenance has increased to an

1014200000—Facilities Management

Capital Maintenance & Improvements

unsustainable level as the square footage of facilities has grown, and is projected to continue growing to approximately 4.2 million square feet through 2024-2025, a 5% increase from 2020-2021. The request includes new positions as follows: one District Maintenance and Construction Superintendent, one Office Building Engineer, one Crafts Worker IV, and four Crafts Worker I-III positions, for a total of seven positions.

Over time, GSD has shifted workload management and coordination duties to the Capital Projects Administration Division and costs are budgeted in the Public Improvement budget (#1040148000), funded by the Capital Outlay Fund (#37004). This has included painting; parking lot repairs; roof repairs; routine flooring replacements; 222 E. Weber Avenue building repairs, and emergency repairs.

This practice is no longer sustainable and the request will increase the capacity of the Capital Projects Administration Division to meet Board of Supervisors' expectations for delivery of prioritized capital improvement projects. Additionally, realignment of the costs for administration, maintenance, and repair with the Facilities Management budget will ensure limited Capital Outlay funding is reserved for capital projects.

The request includes associated costs for seven vehicles and ongoing maintenance (\$406,000), tools, and uniforms. Additionally, the request includes \$152,916 for facilities maintenance costs associated with the increase in staffing, and shifts \$200,000 in costs for painting and \$400,000 in costs for emergency repairs from the Public Improvement budget (#1040148000) to the Facilities Management budget.

Energy Manager

Funding of \$139,791 is requested to add one Energy Manager position to administer Countywide energy programs for electricity, natural gas, and water utilities, including monitoring consumption and rates and the development, implementation, and coordination of conservation measures and technology enhancements.

Transfer of Management Analyst I-II

Funding of \$126,594 is requested for the transfer of a Management Analyst I-II position from the General Services Administration budget (#1014000000).

Currently, one Management Analyst I-II position is assigned as the County's Property Manager. The request to transfer a Management Analyst I-II from General Services Administration will improve the Division's ability to manage the increasing Property Management workload, including property acquisitions, disposition of surplus real estate, and the number of leased facilities. The Management Analyst I-II in General Services Administration will be replaced by the addition of an Administrative Assistant I.

General Services Administration Cost Allocation

General Services Administration is requesting supplemental funding totaling \$53,293 for the cost of a requested position. Facilities Management will receive a proportionate share of the requested funding in the amount of \$27,151, to offset the increase in allocated costs for General Services Administration.

The recommended budget has been augmented by \$2,238,743 in order to address these requests.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021		
Number of Structures	416	416	416	417	417
Square Footage	3,997,863	3,997,863	3,997,863	4,085,060	4,094,060
Maintenance Work Orders	25,818	24,790	24,293	25,900	25,350
Major Repairs & Renovations	14	15	11	9	11
Service Requests	337	341	367	364	350
Leases Negotiated/Renewed	13	14	13	14	11

101430000—Capital Projects Administration



Capital Maintenance & Improvements

Marcia Cunningham, General Services Director
www.sjgov.org/departments/genser

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$666,779	\$1,141,967	\$1,195,960	\$1,195,960	\$53,993
Services & Supplies	63,807	116,304	473,406	473,406	357,102
Centrally-Budgeted Expenses	18,025	6,604	43,011	43,011	36,407
Total Expenditures	\$748,611	\$1,264,875	\$1,712,377	\$1,712,377	\$447,502
Expenditure Reimbursements	(764,423)	(1,264,875)	(1,712,377)	(1,712,377)	(447,502)
Total Appropriations	(\$15,812)	\$0	\$0	\$0	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	(\$15,812)	\$0	\$0	\$0	\$0
Allocated Positions	6.0	9.0	9.0	9.0	0.0

Purpose

Management and coordination of capital improvements are the responsibility of the General Services Department (GSD). Staffing and other project-related administrative costs are included in the Capital Projects Administration budget. Staff duties include project planning, contract negotiation and monitoring, construction management, and fiscal administration.

Major Budget Changes

Salaries & Employee Benefits

- \$53,993 Salary and benefits adjustments.

Services & Supplies

- \$224,776 Increase in allocated cost for General Services Administration due to a change in the allocation methodology.
- \$150,000 Increase in software costs for purchase and implementation of project management system.
- (\$19,834) Decrease in costs for construction management consulting services.

Centrally-Budgeted Expenses

- \$5,495 Increase in data processing charges.
- \$29,323 Cost Allocation Plan adjustment.

Expenditure Reimbursements

- \$447,502 Increase in reimbursement for project administration.

Program Discussion

The 2022-2023 recommended budget for Capital Projects Administration totals \$1,712,377, which is an increase of \$447,502 from the 2021-2022 adjusted budget. Reimbursements for project administration are from the Public Improvement budget (#1040148000).

During 2021-2022, 39 projects have been completed totaling approximately \$12.5 million. Projects include the Agricultural Building Foundation Repair, Mickle Grove Zoo Electrical Upgrade (Phase II), Regional Sports Complex Drain Repair, and the Sheriff's Office Fire Alarm Panel Replacement (Phases II & III).

For 2022-2023, 47 projects are proposed, totaling approximately \$35.7 million. Projects include continued work on outstanding and planned projects related to existing facilities and major new construction. A comprehensive

101430000—Capital Projects Administration

Capital Maintenance & Improvements

listing of planned projects is included in the Public Improvement budget (#1040148000). The proposed work program identifies the primary capital investment priorities for 2022-2023. As resources allow, and subject to the approval of the Capital Review Committee, Capital Projects Administration may also provide reimbursable project management assistance for direct charge to County department projects not included in the 2022-2023 Public Improvement budget.

Job Order Contracting

In 2021-2022, 22 projects totaling \$9.4 million are anticipated to be completed in Year 6 of the Job Order Contracting (JOC)

Program. In the fourth quarter of 2021-2022, Capital Projects Administration brought a recommendation to the Board of Supervisors to award four master construction contracts for Year 7. Under the Program, JOC contractors may be used to perform qualified individual projects during a one-year period.

The JOC Program has allowed GSD and other County departments to complete projects in a cost-effective, timely, and collaborative manner. Other procurement methods, such as the traditional bid process and Purchasing and Support Services' Uniform Public Construction Cost Accounting Act process, will continue to also be utilized.

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$780,287	\$0	\$0	\$0	\$0
Centrally-Budgeted Expenses	47,456	154,938	112,150	112,150	(42,788)
Other Charges & Uses	0	9,312,294	0	0	(9,312,294)
Capital Expenditures	13,515,968	51,218,035	35,685,000	35,685,000	(15,533,035)
Operating Transfers Out	0	2,000,000	0	0	(2,000,000)
Total Expenditures	\$14,343,711	\$62,685,267	\$35,797,150	\$35,797,150	(\$26,888,117)
Expenditure Reimbursements	(812,490)	0	0	0	0
Total Appropriations	\$13,531,221	\$62,685,267	\$35,797,150	\$35,797,150	(\$26,888,117)
Earned Revenues By Source					
Interest/Rents	\$1,328,237	\$1,791,597	\$1,318,393	\$1,318,393	(\$473,204)
Miscellaneous Revenues	20,326	0	0	0	0
Operating Transfers In	6,485,292	22,393,042	34,710,000	34,710,000	12,316,958
Other Financing Source	56,082	56,082	56,082	56,082	0
Fund Balance	5,641,284	38,444,546	(287,325)	(287,325)	(38,731,871)
Total Revenues	\$13,531,221	\$62,685,267	\$35,797,150	\$35,797,150	(\$26,888,117)
Net County Cost	\$0	\$0	\$0	\$0	\$0

- Operating Transfers In includes a Tobacco Settlement Fund Contribution of \$5,110,000 for 2022-2023.

Purpose

The Public Improvement budget for projects provides funding for new construction, building alterations, property acquisition, park improvements, facility planning, and major maintenance or equipment replacement. Project phases typically include scope development and programming, design/engineering, solicitation and award of bids, construction, and project acceptance.

Completion time for a capital project may be longer than a fiscal year, depending on the complexity and magnitude. Funding is re-budgeted at the end of the fiscal year for multiyear projects still in progress or projects that have been contractually obligated in order to complete work in the new fiscal year. As a result, the budget includes appropriations re-budgeted from the prior fiscal year and new appropriations supported with either project-specific revenue or discretionary funding.

Following the close of the fiscal year, adjustments may be required to reconcile budgeted amounts with actual revenues and expenditures incurred during the prior fiscal year. The

budget narrative includes projects administered by the General Services Department.

Program Discussion

The 2022-2023 recommended Public Improvement budget totals \$35,797,150, which is a decrease of \$26,888,117 from the 2021-2022 adjusted budget. The decrease is primarily due to the completion of the Public Health Facility Replacement Project and one-time costs for the acquisition of the property located at 6 S. El Dorado Street, Stockton, California.

In 2021-2022, 39 projects have been completed totaling approximately \$12.5 million. For 2022-2023, approximately 80 facility-related budget requests were submitted by departments for consideration and 47 projects are recommended for 2022-2023. Criteria for project funding includes safety and security; reduction in maintenance, utility, and/or operating costs; justification; and the availability of department matching funds. In-progress complex multiyear projects that will have encumbrances carried forward for completion in 2022-2023 include Phase 2 of the Public Health

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Services Facility Replacement Project at approximately \$5.0 million and the Jail Central Controls Upgrade at \$2.1 million.

The County Detention and Program Facility pursuant to Senate Bill (SB) 1022 had an initial appropriation of \$4.3 million in 2013-2014. Project costs continue to escalate and the State of California is requiring an additional \$10.0 million of County matching funds. In the fourth quarter of 2021-2022, Capital Projects Administration plans to bring a recommendation to use Capital Outlay (#37004) funds for the additional match to the Board of Supervisors. The recommended 2022-2023 budget includes the re-budgeting of \$400,000 from the initial appropriation and an additional \$3.6 million, representing a portion of the additional match.

Projects are funded by interest earnings, rents, Tobacco Settlement monies, reimbursement from departments, and the Capital Outlay Fund, as shown in the table. The estimated unencumbered fund balance at the beginning of 2022-2023 is approximately \$135.8 million. Tobacco Settlement funds are allocated 50% for Health Care facilities and 20% for Capital Improvements. See Tobacco Settlement budget (#1010805000). Of the 30% remaining, 20% is allocated to the Information Systems Division (#8240000000) and 10% for Delta Activities (#2023070000). For 2022-2023, this represents \$3,650,000 in reserve for future Health Care facilities costs and \$1,460,000 for Capital Improvement projects.

Approximately \$136.2 million of the Capital Outlay Fund balance is not recommended for appropriation in the 2022-2023 budget; however, \$81.5 million has been committed to a number of projects. In 2021-2022, Capital Projects Administration completed an audit and updated the table below to reflect fund designations through June 30, 2023.

Capital Outlay Fund Balance Designations	Approx. \$ Million
<i>Health Care facilities including the 2022-2023 allocation of \$3.65 million of Tobacco Settlement funds.</i>	\$16.7
<i>Law and Justice facilities.</i>	27.9
<i>American Rescue Plan Act (ARPA) funding for Parks and Recreation.</i>	5.4
<i>Parks and Recreation projects.</i>	5.1
<i>City of Stockton Homeless Initiative.</i>	6.5
<i>Airport Cargo Ramp Expansion project.</i>	11.6
<i>Remaining uncommitted.</i>	63.0
<i>Projected June 30, 2023 Fund Balance</i>	<i>\$136.2</i>

Encumbrances Carried Forward (\$16.0 million)

- **Public Health Services Facility Replacement (Phase 2)** – To fund the demolition of the old building and construction of site improvements. Project construction is estimated to be completed in first quarter of 2022-2023.
- **Jail Central Controls Upgrade** – To fund the upgrade of the Jail's interlinked cameras, microphones, speakers, and door actuators.
- **Emergency Homeless Shelters (Lodi, Manteca, Tracy)** – To fund homeless projects administered by Lodi, Manteca, and Tracy.
- **Environmental Health Facility Roof Replacement** – To fund full roof replacement.

New Construction & Facility Planning (\$24.6 million)

- **6 S. El Dorado Street Tenant Improvements** – To fund the design, engineering, and construction costs for remodeling objectives.
- **Behavioral Health Services Adult Residential Treatment Modular Building** – To fund the purchase, installation, and construction costs of a new modular building to provide adult residential treatment services.
- **County Detention and Program Facility (SB 1022)** – To fund the design, engineering, and construction of new medium security housing units and program facility to replace the existing Honor Farm barracks.
- **Capital Projects Contingency** – Contingency funding for approved projects in the 2022-2023 work program.
- **Emergency Medical Services Warehouse** – To fund design and engineering costs associated with a prefabricated metal facility for departmental emergency services requirements as identified in the Facility Master Plan.
- **Morgue/Medical Examiner Facility Replacement** – To fund design and engineering costs associated with a new Morgue/Medical Examiner facility.
- **Project Planning and Development** – To fund project pre-planning expenses as directed or authorized.
- **Sheriff's Office Classroom Building** – To fund design and engineering costs associated with a prefabricated metal facility for departmental classroom requirements.
- **Sheriff's Office Evidence Building** – To fund design and engineering costs associated with a prefabricated metal facility for departmental evidence requirements as identified in the Facility Master Plan.

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- **Sheriff's Office Training Facility** – To fund design and engineering costs associated with a prefabricated metal facility for departmental training objectives as identified in the Facility Master Plan.
- **South County Park Planning** – To fund the planning and development costs for an exploratory assessment for a South County Regional Park.

Existing Facilities (\$11.1 million)

- **222 E. Weber Avenue Building Repairs** – To fund continuing design, engineering, and construction costs for repairs and remaining District Attorney's Office modifications within the seven-story building.
- **Americans with Disabilities Act (ADA) Building Upgrades** – To address and ensure building compliance with ADA regulations within available funding. New projects for 2022-2023 include: Countywide Facility ADA Assessment and Public Health Services Facility sidewalk.
- **ARPA Funded Park Improvements** – To use ARPA funding for the design, engineering, and construction costs for various Parks and Recreation projects. New projects for 2022-2023 include: Micke Grove Water Sewer Facility Tie-in, Gianone Park Sewer Tie-in, and irrigation repairs at various locations.
- **Behavioral Health Services 1212 N. California Street Roof and Siding** – To fund construction costs associated with needed repairs to the roofing and siding.
- **Central Plant Cooling Tower Replacement** – To fund the replacement of the cooling media in the Central Plant cooling towers for the Jail and Sheriff's complex.
- **Countywide Park Improvements** – To fund the design, engineering, and construction costs for various Parks and Recreation projects. New projects for 2022-2023 include: Micke Grove Electrical Upgrades (Phase III), Micke Grove Zoo East End Remodel, and the Micke Grove Zoo Bird Dome.
- **Countywide Roof Replacements** – To fund the design, engineering, and construction costs for roof replacements to Countywide facilities on an as-needed basis. New projects for 2022-2023 include: Juvenile Justice Building Roof Survey and Oak Grove Regional Park Nature Center Roof Replacement.
- **Countywide Security Improvements** – To fund the design, engineering, and construction costs for Security improvements to Countywide facilities on an as-needed basis. New projects for 2022-2023 include: Sheriff's Office K-9 Fence, Sheriff's Office Records Counter

Window Security, Sheriff's Office Sheltered Housing Food Slots-Cuff Ports, Sheriff's Office South Jail Window and Door Coverings.

- **Countywide Space Planning** – Countywide facility space planning and configuration assessments for County-owned facilities on an as-needed basis. New projects for 2022-2023 include: Sheriff's Central Services Restroom Enlargement, Special Services Division New Office Space, Sheriff's Office Investigations Offices, Professional Standards Division Office Conversion, Sheriff's Office Investigations Room Enlargement, Sheriff's Office Investigations Refurbishment, and the design and remodel of the Oak Grove Communications Building.
- **Countywide Unanticipated Major Repairs** – To fund unanticipated or emergency major repairs to County buildings, structures, and grounds.
- **Honor Farm Laundry HVAC Replacement** – To fund construction costs to replace the existing Honor Farm laundry facility to a 25-ton HVAC system.
- **Juvenile Hall HVAC Chiller Replacement** – To fund construction costs to replace an existing HVAC chiller at Juvenile Hall.
- **Northeast Community Center Sewer Line Replacement** – To fund design, engineering, and construction costs to run new sewer lines from the Northeast Community Center and adjoining restrooms to the city sewer main line.
- **Parks and Recreation Strategic Plan** – To fund the design, engineering, and construction costs for various Parks and Recreation projects. New projects for 2022-2023 include: Regional Sports Complex Light Pole Removal, Westgate Fishing and Boat Dock Repairs, Larch Clover Facility Repair, and the Oak Grove Regional Park Inclusive Play Structure.
- **Sheriff's Office Jail Digital HVAC Controls Replacement** – To fund construction costs to install and replace the Alerton digital controls for the County Jail and Juvenile HVAC equipment.
- **Sheriff's Office Jail Facility Shower Replacement** – To fund design, engineering, and construction costs to replace the shower pans and tile in all housing units.
- **Underground Storage Tank Remediation** – To fund underground fuel storage tank monitoring and remediation required by regulatory agencies at the following sites: Hazelton Complex, Records Center, and the Human Services Agency building area.

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Capital Maintenance & Improvements

Estimated Capital Outlay Fund Balance at the Beginning of the 2022-2023 Fiscal Year: \$135.8 million

2022-2023 Appropriations	Capital Outlay Funding	Department/ Grant Funding	Long-term Financing	Total 2022-2023 Recommended
New Construction & Facility Planning				
6 S. El Dorado Street Tenant Improvements			\$1,600,000	\$1,600,000
Behavioral Health Services Adult Residential Treatment Modular Building	\$4,200,000	\$6,500,000		10,700,000
County Detention and Program Facility (SB 1022)	4,000,000			4,000,000
Capital Projects Contingency	300,000			300,000
Emergency Medical Services Warehouse (A&E)			1,800,000	1,800,000
Morgue/Medical Examiner Facility Replacement			1,600,000	1,600,000
Project Planning & Development	300,000			300,000
Sheriff's Office Classroom Building (A&E)			500,000	500,000
Sheriff's Office Evidence Building (A&E)			1,200,000	1,200,000
Sheriff's Office Training Facility (A&E)			2,500,000	2,500,000
South County Park Planning (A&E)	75,000			75,000
Total New Construction & Facility Planning	\$8,875,000	\$6,500,000	\$9,200,000	\$24,575,000
Existing Facilities				
222 E. Weber Avenue Building Repairs	\$500,000			\$500,000
ADA Building Upgrades	375,000			375,000
ARPA Funded Park Improvements	1,310,000			1,310,000
Behavioral Health Services 1212 N. California Street Roof and Siding		\$2,200,000		2,200,000
Central Plant Cooling Tower Replacement	175,000			175,000
Countywide Park Improvements	1,700,000			1,700,000
Countywide Roof Replacements	265,000			265,000
Countywide Security Improvements	460,000			460,000
Countywide Space Planning	500,000			500,000
Countywide Unanticipated Major Repairs	100,000			100,000
Honor Farm Laundry HVAC Replacement	340,000			340,000
Juvenile Hall HVAC Chiller Replacement	455,000			455,000
Northeast Community Center Sewer Line Replacement	440,000			440,000
Parks and Recreation Strategic Plan	905,000			905,000
Sheriff's Office Jail Digital HVAC Controls Replacement	880,000			880,000
Sheriff's Office Jail Facility Shower Replacement	180,000			180,000
Underground Storage Tank Remediation	325,000			325,000
Total Existing Facilities & Park Projects	\$8,910,000	\$2,200,000		\$11,110,000
Public Improvement Budget	\$17,785,000	\$8,700,000	\$9,200,000	\$35,685,000
A&E = Architecture & Engineering				

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Capital Maintenance & Improvements

Long-Term Debt Financing

On February 1, 2022, the Board of Supervisors adopted a resolution (R-22-30) declaring the intent to finance projects with the proceeds from the sale of revenue bonds, certificates of participation, or other forms of indebtedness by the San Joaquin County Public Facilities Financing Corporation. This action will enable the County to finance reimbursement to the Capital Outlay Fund (#37004) for expenditures associated with the acquisition of 6 S. El Dorado Street and 49 S. Hunter Street and costs associated with remodel/repairs to the property in order to accommodate occupancy by the District Attorney's Office; and to provide financing for

designated capital projects, including the Emergency Medical Services' warehouse, the Morgue/Medical Examiner Facility Replacement, and four Sheriff's Office facilities, not to exceed \$100.0 million.

The chart below outlines the recommended appropriation of financing proceeds for 2022-2023. A total of \$20.9 million of revenue is included in the 2022-2023 recommended budget, which includes \$11.7 million for reimbursement of 2021-2022 appropriations. Remaining proceeds will be appropriated in 2023-2024 and 2024-2025 for completion of the projects.

Long-Term Debt Financing Schedule	Total Project Costs to be Financed	Appropriated in Previous Fiscal Years	2022-2023 Recommended	Remaining
<i>6 S. El Dorado Street/49 S. Hunter Street</i>				
<i>Property Acquisition</i>	\$10,800,000	\$10,800,000		\$0
<i>System Repairs</i>	5,000,000			5,000,000
<i>Tenant Improvements</i>	14,000,000		\$1,600,000	12,400,000
<i>Emergency Medical Services Warehouse</i>	4,700,000		1,800,000	2,900,000
<i>Morgue/Medical Examiner Facility Replacement</i>	24,000,000		1,600,000	22,400,000
<i>Sheriff's Office</i>				
<i>Coleman Range Improvements</i>	900,000	900,000		0
<i>Classroom</i>	3,500,000		500,000	3,000,000
<i>Evidence Building</i>	11,000,000		1,200,000	9,800,000
<i>Training Facility</i>	22,000,000		2,500,000	19,500,000
Total Proceeds	\$95,900,000	\$11,700,000	\$9,200,000	\$75,000,000

1040148000—Public Improvement

Capital Maintenance & Improvements

Revenue Analysis

Funding for the Public Improvement budget is derived from a combination of fund balance and revenue sources outlined below. The 2022-2023 recommended budget assumes the

collection of most revenues in 2021-2022; however, the budget will be adjusted for those revenues not received by June 30, 2022.

Revenue Description	2021-2022 Approved	2022-2023 Recommended	Increase/ (Decrease)
Fund Balances			
<i>Re-Budgeted</i>	\$751,981	\$1,984,719	\$1,232,738
<i>Capital Outlay Fund</i>	12,700,340	1,377,956	(11,322,384)
<i>Tobacco Settlement/Health Care-Related Facilities</i>	(3,350,000)	(3,650,000)	(300,000)
<i>Total Fund Balances</i>	\$10,102,321	(\$287,325)	(\$10,389,646)
Interest Earnings			
<i>Capital Outlay Fund</i>	\$1,500,000	\$1,000,000	(\$500,000)
<i>Total Interest Earnings</i>	\$1,500,000	\$1,000,000	(\$500,000)
Rents			
<i>Veterans Affairs Clinic</i>	\$291,597	\$318,393	\$26,796
<i>Total Rents</i>	\$291,597	\$318,393	\$26,796
Repayments			
<i>Klein Property Purchase</i>	\$56,082	\$56,082	\$0
<i>Total Repayments</i>	\$56,082	\$56,082	\$0
Long-Term Debt Financing			
<i>Bond Proceeds</i>	\$0	\$20,900,000	\$20,900,000
<i>Total Bond Proceeds</i>	\$0	\$20,900,000	\$20,900,000
Operating Transfers In			
<i>Agricultural Commissioner</i>	\$60,000	\$0	(\$60,000)
<i>Behavioral Health Services</i>	6,266,861	8,700,000	2,433,139
<i>Human Services Agency</i>	2,000,000	0	(2,000,000)
<i>Local Tobacco Settlement</i>	4,690,000	5,110,000	420,000
<i>Parks and Recreation</i>	80,000	0	(80,000)
<i>Probation</i>	450,000	0	(450,000)
<i>Total Operating Transfers</i>	\$13,546,861	\$13,810,000	\$263,139
Total Revenue Available	\$25,496,861	\$35,797,150	\$10,300,289

Capital Maintenance & Improvements

Jerome C. Wilverding, County Administrator

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$288,729	\$115,000	\$115,000	\$115,000	\$0
Centrally-Budgeted Expenses	1,277	3,323	4,230	4,230	907
Total Expenditures	\$290,006	\$118,323	\$119,230	\$119,230	\$907
Expenditure Reimbursements	0	0	(119,230)	(119,230)	(119,230)
Total Appropriations	\$290,006	\$118,323	\$0	\$0	(\$118,323)
Earned Revenues By Source					
Charges For Services	\$0	\$200,000	\$0	\$0	(\$200,000)
Fund Balance	290,006	(81,677)	0	0	81,677
Total Revenues	\$290,006	\$118,323	\$0	\$0	(\$118,323)
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

Airpark 599 is an approximately 275-acre, industrial warehouse, distribution, and logistics development project with a small commercial component located adjacent to the Stockton Metropolitan Airport.

This public-private partnership involves an initial County capital contribution and County-owned land, combined with the development expertise and capital contribution of the County's development partner, Catellus Stockton, LLC (Catellus). On October 6, 2020, the Board of Supervisors approved the Amended and Restated Master Development Agreement (MDA) with Catellus (B-20-582).

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness

- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Major Budget Changes

Expenditure Reimbursements

- \$119,230 Increase in reimbursements from Airpark 599 Development Special Revenue Fund (#10599).

1014400000—Airpark 599

Capital Maintenance & Improvements

Revenues

- (\$200,000) Elimination of Project Administration Fee revenue due to a change in accounting.

Program Discussion

The 2022-2023 recommended Airpark 599 budget totals \$119,230, which is an increase of \$907 from the 2021-2022 adjusted budget.

In its current configuration, Airpark 599 is anticipated to include approximately 3.5 million square feet of industrial space, in addition to approximately 12,000 square feet of commercial space. The project will generate new economic development activity adjacent to the Airport and may create up to 5,300 jobs, depending on the number and type of businesses that are located in the development.

In 2021-2022, Airpark 599 site development activity began in earnest and included mass grading, construction of major site infrastructure, including a detention basin, project roadways (Qantas Lane realignment, East Landing Lane) and utility extensions. On November 9, 2021, the County and Catellus celebrated project groundbreaking. Shortly thereafter, construction began on the first industrial building consisting of 1.2 million square feet on approximately 58 acres. Catellus is actively marketing the building (Building 4) to prospective tenants, with completion of the building shell planned for the second quarter of 2022-2023.

Catellus has submitted a building permit application for the construction of an even larger second building (Building 1) consisting of a 1.4 million square foot logistics facility on approximately 112 acres to be leased by Target Corporation. In 2022-2023, staff will continue to collaborate with Catellus and project consultants to ensure the successful build out and marketing of the project. Staff will also continue to coordinate with the Community Development and Public Works Departments and the City of Stockton.

Request for Release of Restrictions (Parcel B-5)

County staff has worked closely with the Federal Aviation Administration (FAA)’s San Francisco Airports District Office (SFO-ADO) for many years. This has included collaboration on the County’s preparation of a “Request for Release” to secure a 99-year release of FAA restrictions on approximately 32.5 acres of the Airpark 599 project area, referred to as “Parcel B-5.” The release is a key development consideration because the balance of the project site is not encumbered by the same use restrictions and the release would allow the entire 275 acres to be treated similarly when negotiating lease terms with potential tenants. In 2022-2023, staff will continue to work with Catellus to plan for the balance of the Airpark 599 property, including preparation of any environmental clearance documentation required to obtain the FAA release from restrictions.

Fund Balance

Airport East Project Fund

The Airport East Project Special Revenue Fund (#20048) was established in June 2008 with a contribution of \$13.0 million in County capital funds to reimburse project-related costs. As of March 31, 2022, the fund balance totaled \$6,260,917.

Airpark 599 Development Fund

The Airpark 599 Development General Fund Special Account (#10599) was established in September 2021 to capture revenue generated from project activity, including County upfront payments, project administration fees, and project revenue distributions pursuant to the MDA. The 2022-2023 recommended budget includes a transfer of \$119,230 from this fund to reimburse ongoing project administration costs. As of March 31, 2022, the fund balance totaled \$5,141,144.



PROPOSED BUDGET

Environmental Protection

Environmental Protection



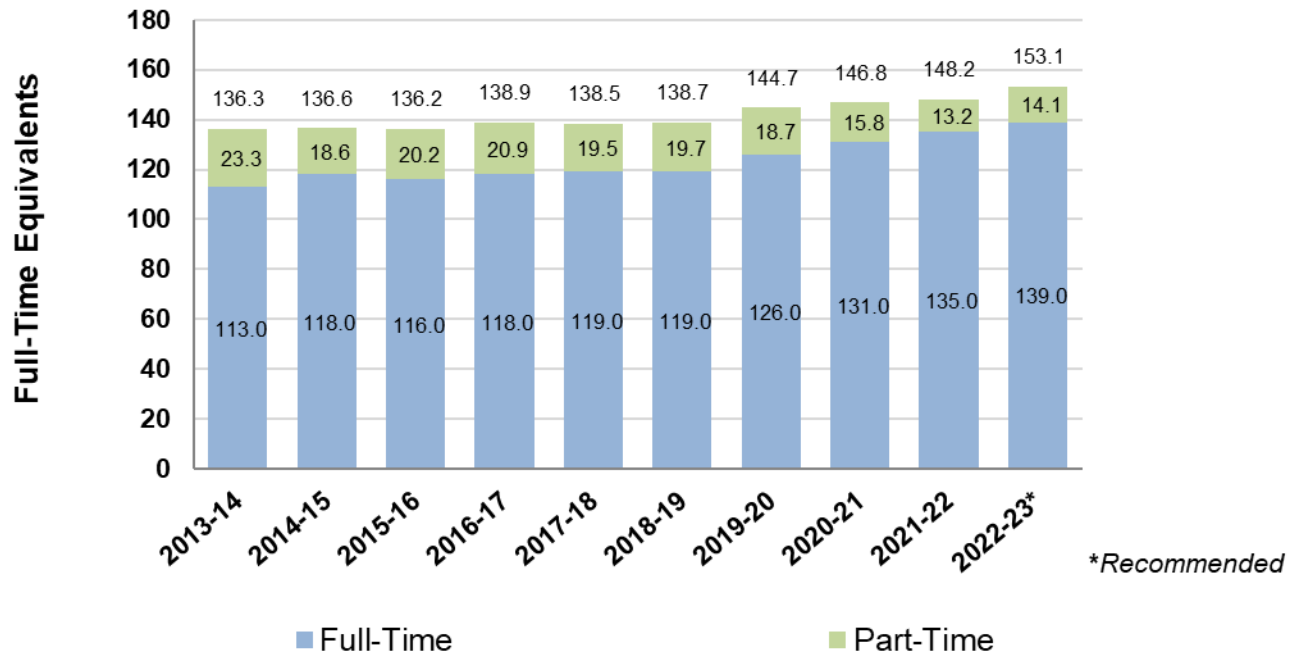
Appropriations

		Page Number	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Environmental Protection						
202410000	Public Works-Flood Channel Maintenance	C-4	\$0	\$0	\$0	\$0
202470000	Agricultural Commissioner	C-7	8,548,880	8,525,136	8,525,136	(23,744)
202560000	Community Development	C-12	12,028,625	13,786,768	13,786,768	1,758,143
202600000	Emergency Services	C-18	3,570,535	2,804,506	2,804,506	(766,029)
202600015	Homeland Security Grants	C-22	1,576,371	1,208,281	1,208,281	(368,090)
202650000	Fish & Game	C-24	2,000	700	700	(1,300)
202670000	LAFCo Contribution	C-25	236,400	243,500	243,500	7,100
Total - Environmental Protection			\$25,962,811	\$26,568,891	\$26,568,891	\$606,080

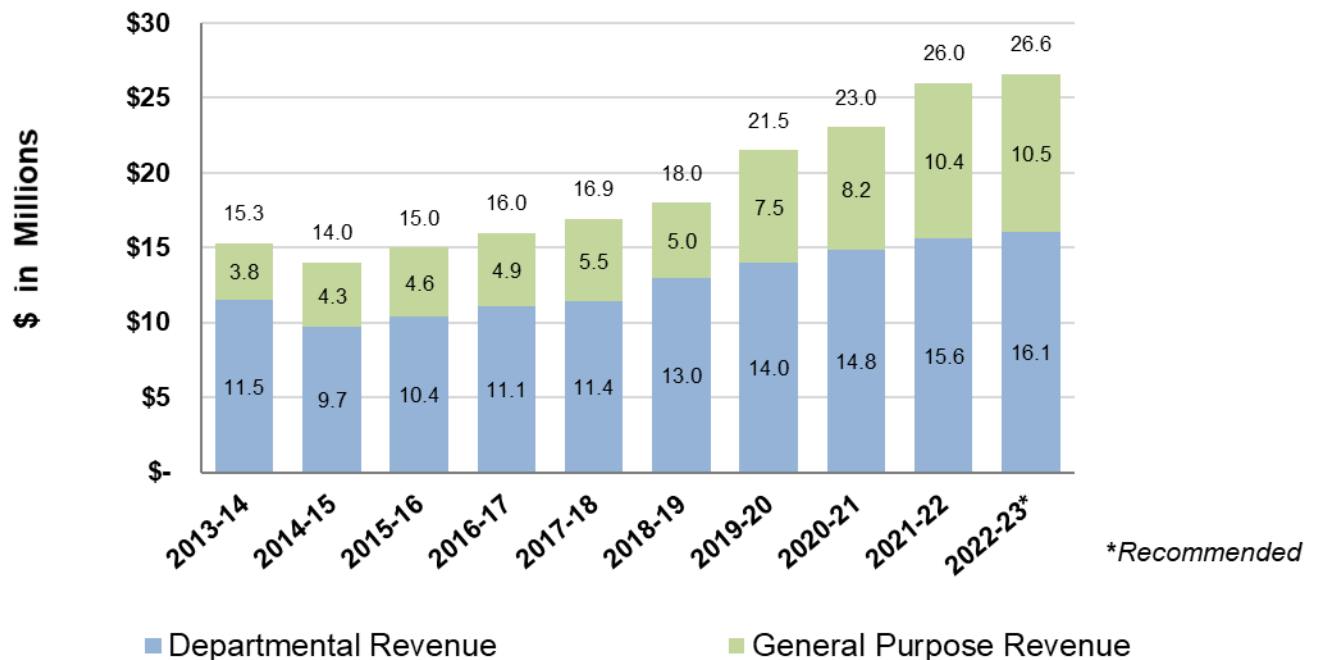
Environmental Protection

Appropriations

Staffing Trend

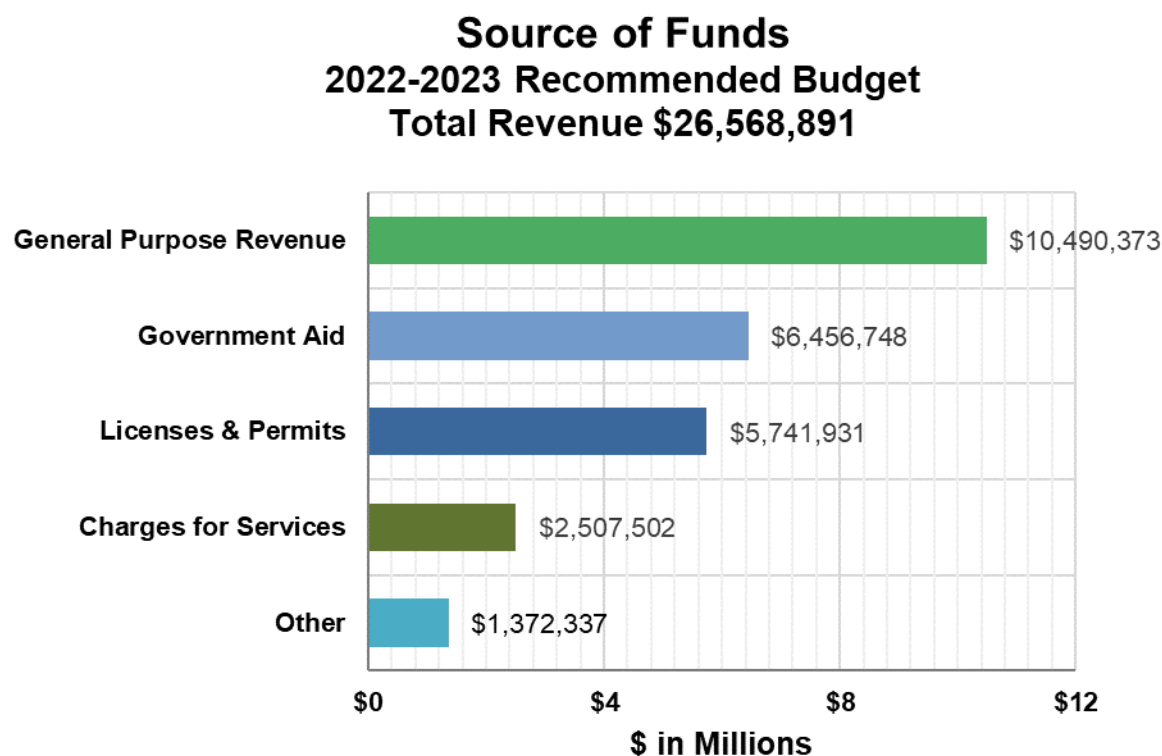
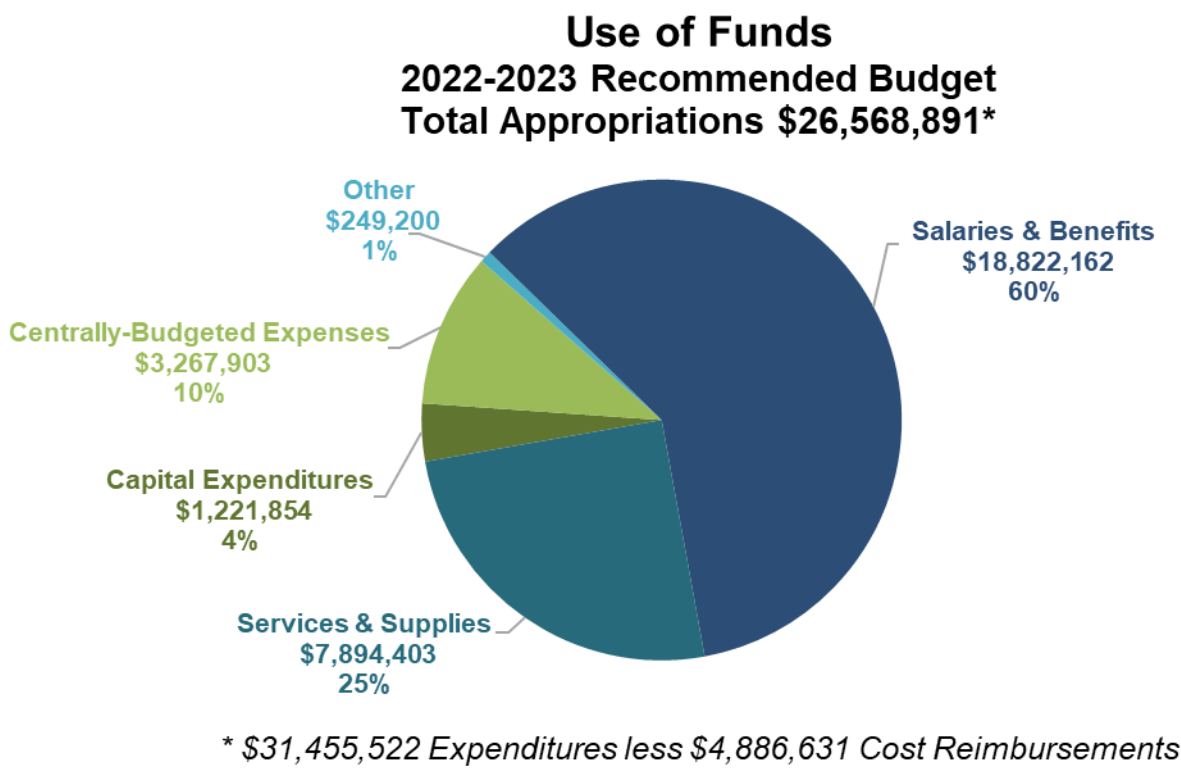


Appropriations by Source



Environmental Protection

Appropriations



2024100000—Public Works-Flood Channel Maintenance



Environmental Protection

Vacant, **Public Works Director**
www.sjgov.org/department/pwk

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,215,897	\$3,069,193	\$3,045,375	\$3,045,375	(\$23,818)
Services & Supplies	13,170	1,479,962	1,669,200	1,669,200	189,238
Centrally-Budgeted Expenses	160,639	113,466	105,181	105,181	(8,285)
Total Expenditures	\$2,389,706	\$4,662,621	\$4,819,756	\$4,819,756	\$157,135
Expenditure Reimbursements	(2,389,706)	(4,662,621)	(4,819,756)	(4,819,756)	(157,135)
Total Appropriations	\$0	\$0	\$0	\$0	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	28.0	28.0	28.0	28.0	0.0
Temporary (Full-Time Equivalent)	1.5	1.5	1.5	1.5	0.0
Total Staffing	29.5	29.5	29.5	29.5	0.0

Purpose

The Flood Channel Maintenance budget provides funding for personnel who perform the maintenance of channels and levees within the San Joaquin County Flood Control and Water Conservation District Zones 9 and 10, and flood control maintenance for the San Joaquin Area Flood Control Agency (SJAFCA). Maintenance activities include vegetation management programs, repair of washouts and erosions, maintenance of patrol roads, removal of siltation and debris, and rodent control programs.

The Division maintains over 300 miles of project and non-project levees and flood control channels. Project channels are those constructed as part of a State or Federal flood control project. These projects are maintained in accordance with the State Department of Water Resources and the United States Army Corps of Engineers (USACE) mandates. Non-project channels are existing unimproved waterways that carry storm runoff. These channels are maintained as funding and work priorities allow.

Major Budget Changes

Salaries & Employee Benefits

- (\$23,818) Salary and benefits adjustments.

Services & Supplies

- \$90,000 Increase in fleet services costs.
- \$75,000 Increase in professional services to assist in the cleanup of County waterways.
- \$18,000 Increase in allocated service department costs.
- \$5,000 Increase in employee training costs.

Centrally-Budgeted Expenses

- (\$7,299) Cost Allocation Plan adjustment.

Expenditure Reimbursements

- \$100,000 Increase in reimbursement from the General fund for the cleanup of County waterways.
- \$57,135 Increase in reimbursement from various flood zone funds.

2024100000—Public Works-Flood Channel Maintenance

Environmental Protection

Program Discussion

The 2022-2023 recommended Flood Channel Maintenance budget totals \$4,819,756, which is an increase of \$157,135 from the 2021-2022 adjusted budget.

This year's budget includes an additional \$100,000 from the General Fund to provide support for cleanup of waterways and mitigate the impacts of illegal dumping and abandoned homeless encampments. Funds will be used to remove debris and offset costs for dump fees with associated labor costs. The County's scope of work with current funding assessments is strictly limited to removing debris or obstructions that prevent the flow of water for County maintained levee and waterway areas. The County does not currently have a funding mechanism for cleanup of debris in a waterway that is not blocking a channel, even though it may be in the public's interest to remove debris and provide a general benefit to the community-at-large.

Enhanced maintenance programs for Federal project levees and channels will continue during 2022-2023 in an effort to address State and Federal inspection criteria. These efforts include meeting enhanced vegetation guidelines; addressing minimally acceptable and unacceptable inspection ratings related to erosion repairs; rodent control; encroachments; and structures going through levees that require visual inspection. In addition, the Division continues to install erosion control material and remove debris flowing down the watershed. These efforts are an integral part of maintaining full accreditation of County-maintained levees that provide critical urban flood protection.

Zone 9

The Flood Control and Water Conservation District Zone 9, consists of 110 miles of project levees and approximately 217 miles of non-project channels. The levels of maintenance services provided are identified in the annual Engineer's Report for Zone 9.

In 2022-2023, the primary focus will remain on vegetation removal and rodent control along project channels to meet USACE maintenance standards. Continued emphasis will be placed on addressing unauthorized urban encroachments along the Calaveras River and Mormon Slough.

The enhanced maintenance programs undertaken over the past six years significantly depleted Zone 9 reserves. Budget

reductions in the past four fiscal years avoided further depletion of the reserve, which has a projected balance of \$4.3 million at the end of 2021-2022. To ensure that services continue and levee accreditation is maintained, staff will continue to work with the Water Resources Division on a Proposition 218 effort to raise the fee for Zone 9, which has been flat-funded for over two decades. Proposition 218 requires elections to approve increases for these types of fees.

Zone 10

The San Joaquin County Flood Control and Water Conservation District Zone 10 provides limited funding for emergency pumping in the event of a flood or emergency repairs to five miles of levee in the Woodbridge area. Levels of service provided are identified in the annual Engineer's Report.

The San Joaquin County Flood Control-Zone 10 Special Revenue Fund (#21114) is used to support expenditures necessary to respond to an emergency flood event. Zone 10 has a projected balance of \$320,566 at the end of 2021-2022.

Assessment District 96-1

The SJAFCA has constructed improvements to various levees within Assessment District 96-1. The County provides maintenance for these improvements through a reimbursement agreement with SJAFCA. As the improvements age, increasing maintenance efforts are needed. Upon request, various special maintenance projects are performed for SJAFCA to provide enhanced flood protection within its jurisdiction.

2019 Novel Coronavirus (COVID-19)

Most Channel Maintenance Division revenue comes from Zone 9 and Assessment District 96-1 benefit assessment districts, which are anticipated to be unaffected by the economic impacts of the COVID-19 pandemic. These assessments are billed on the property tax roll and are teetered. Zone 9 also derives roughly a quarter of its revenue from property tax, and impact on these revenues is likely to be minimal unless the severity and duration of COVID-19 economic impacts result in a significant and widespread reduction in real property values and property tax revenue.

2024100000—Public Works-Flood Channel Maintenance

Environmental Protection

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
<i>Channel Debris Clearing (cu yds*)</i>	65,000	65,000	75,000	85,000	85,500
<i>Erosion Control (cu yds*)</i>	15,000	17,500	17,000	18,500	19,000
<i>Illegal Dumping (cu yds*)</i>	3,500	2,500	2,500	4,000	6,500
<i>Levee Clearing (acres)</i>	2,400	2,400	2,400	2,400	2,400
<i>Mowing (acres)</i>	3,000	2,500	2,400	2,400	2,400
<i>Patrol Road Maintenance (miles)</i>	40	40	30	30	25
<i>Rodent Control (acres)</i>	1,300	1,200	1,200	1,200	1,200
<i>Rodent Hole Grouting (holes)**</i>	1,000	1,200	N/A	N/A	N/A
<i>Structured Maintenance***</i>	N/A	300	275	275	280
<i>Tree Trimming/Removal</i>	4,500	4,500	5,500	5,000	5,000
<i>Weed Control (acres)</i>	1,000	1,000	1,000	1,000	1,100

*cu yds = cubic yards

**Fish and Wildlife no longer allows Grouting.

***Structured Maintenance did not begin until 2019-2020.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$5,559,164	\$5,931,044	\$5,986,398	\$5,986,398	\$55,354
Services & Supplies	1,090,342	1,276,640	1,236,889	1,236,889	(39,751)
Centrally-Budgeted Expenses	902,941	1,232,706	1,333,724	1,333,724	101,018
Other Charges & Uses	0	5,000	5,000	5,000	0
Capital Expenditures	608,962	149,000	10,000	10,000	(139,000)
Total Expenditures	\$8,161,409	\$8,594,390	\$8,572,011	\$8,572,011	(\$22,379)
Expenditure Reimbursements	(102,283)	(45,510)	(46,875)	(46,875)	(1,365)
Total Appropriations	\$8,059,126	\$8,548,880	\$8,525,136	\$8,525,136	(\$23,744)
Earned Revenues By Source					
Licenses/Permits/Franchises	\$23,315	\$20,250	\$20,250	\$20,250	\$0
Aid From Other Governments	4,352,088	3,773,488	3,694,955	3,694,955	(78,533)
Charges For Services	674,336	670,500	670,500	670,500	0
Miscellaneous Revenues	83,662	60,700	60,700	60,700	0
Operating Transfers In	565,647	716,800	716,627	716,627	(173)
Total Revenues	\$5,699,048	\$5,241,738	\$5,163,032	\$5,163,032	(\$78,706)
Net County Cost	\$2,360,078	\$3,307,142	\$3,362,104	\$3,362,104	\$54,962
Allocated Positions	43.0	43.0	43.0	43.0	0.0
Temporary (Full-Time Equivalent)	13.7	11.1	12.0	12.0	0.9
Total Staffing	56.7	54.1	55.0	55.0	0.9

Purpose

The Agricultural Commissioner's Office (Office) enforces the provisions of the California Food and Agricultural Code and the California Code of Regulations for the protection of health, safety, and welfare of San Joaquin County residents, and promotes and protects the agricultural industry.

The Agricultural Commissioner is also the Sealer of Weights and Measures and enforces the Business and Professions Code. The Sealer is responsible for testing and certifying all commercial weighing and measuring devices used for commerce; inspecting prepackaged items to assure content; testing and inspecting petroleum products for quality and label truth; and regulating procedures used by weighmasters to issue certificates for the sale of bulk products.

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

2024700000—Agricultural Commissioner

Environmental Protection

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Major Budget Changes

Salaries & Employee Benefits

- (\$33,956) Salary and benefits adjustments.
- \$118,383 Add an Accountant III.
- (\$69,783) Delete an Office Assistant.
- \$25,810 Increase in overtime.
- \$14,900 Increase in extra-help.

Services & Supplies

- \$26,000 Increase in software maintenance costs for new Weights and Measures billing system.
- (\$62,791) Decrease in costs for small tools due to accounting adjustment.

Centrally-Budgeted Expenses

- \$38,821 Increase in Workers' Compensation and Casualty insurance costs.
- \$65,744 Cost Allocation Plan adjustment.

Capital Expenditure - Structures & Improvements

- \$10,000 Building repairs.

Revenues

- \$87,000 Increase in Specialty Crop Block Grant funds.

- (\$66,154) Decrease in State funding for Pest Exclusion contracts.
- (\$50,000) Decrease in Bee Safe contract funds due to end of program.
- (\$50,000) Decrease in State unclaimed gas tax funds.

Program Discussion

The 2022-2023 recommended Agricultural Commissioner's Office (Office) budget totals \$8,572,011 which is a decrease of \$22,379 from the 2021-2022 adjusted budget.

2019 Novel Coronavirus (COVID-19)

The COVID-19 pandemic has affected the ability of some agricultural commodity groups to export due to the lack of transportation to foreign markets. The following are continued impacts to the Office budget if there is a prolonged or re-occurring COVID-19 event:

- Inability to export continues to have a direct budgetary effect due to fewer inspections for phytosanitary certificates.
- The lack of the availability of in-person State training opportunities may affect pesticide mill payments due to fewer inspections performed by an influx of inexperienced staff.
- Continued in-person AgVenture events constraints in 2022-2023 may result in a delay in State Grant payments, and affect the completion of the AgVenture healthy snacks program.
- Cancellation of conference room bookings at the Agricultural Center continues to result in losses of revenue in comparison to pre COVID-19 reservations, which averaged nearly \$90,000 in revenue per year. As of March 2022, total fees collected are \$29,125, far below the historical average.

Unclaimed Gas Tax (UGT) Revenue

State law provides that refunds of fuel taxes may be requested for off-highway usage, such as for agricultural purposes; however, not all allowable refunds are requested. These unclaimed monies are deposited into a special fund administered by the California Department of Food and Agriculture (CDFA), with a portion distributed annually to county Agricultural Commissioners. The amount received by each county is based on the relative amount of General Fund support received in comparison to other counties and overall

2024700000—Agricultural Commissioner

Environmental Protection

costs of agricultural programs. The County's share of gas tax revenues is budgeted at \$1.2 million for 2022-2023.

Due to the passage of Senate Bill 1 in 2017, there has been an overall increase in UGT funding to CDFA. The increased UGT funding led to the enhancement of the Pest Exclusion program by covering all of the terminal inspection costs. The Office is anticipating a \$189,895 Pest Exclusion contract for 2022-2023. Additionally, \$32,000 in grant funding will also be received for a Weed Management program to map noxious weed locations in the County.

Pest Detection Programs

State Pest Detection contracts typically provide funding for seasonal staff, vehicle expenses, and other supplies to deal with quarantine and eradication efforts. The Office received a two-year State contract for detection trapping of exotic pests for 2020-2021 and 2021-2022 in the amount of \$921,757, of which \$127,500 was received for each year of the contract to cover trapping of additional pests such as Vine Mealy Bug, Apple Maggot, and Western Cherry fruit flies. The Department anticipates renewal of the two-year State contract in the amount of \$835,450 for 2022-2023 and 2023-2024.

- **Asian Citrus Psyllid (ACP)** - The Office received \$170,613 for Federal fiscal year 2021-2022. A new contract for Federal fiscal year 2022-2023 is anticipated to be received by September 2022 for at least \$170,000. If received after the beginning of the 2022-2023 fiscal year, it will be reflected as a midyear budget adjustment.
- **European Grape Vine Moth (EGVM)** - The contract status for the EGVM program is uncertain due to Statewide eradication in 2016. The State contract for 2021-2022 continued to show a downward trend at \$131,034. If a new contract is received, the Office will present the item and any necessary budget adjustments to the Board of Supervisors for consideration during 2022-2023.

In the long-term view, if State quarantine and pest detection projects scale down significantly, there will be an impact to the Office budget. Aside from direct reductions in seasonal staff and other program expenditures, there will also be an impact to departmental overhead charges. Typically, State contracts allow a 25% overhead charge on part-time seasonal labor costs to help cover indirect administrative and support expenses. If contract revenue is eliminated, the ability to spread indirect costs to these programs is also eliminated, leaving overhead costs to be absorbed by remaining programs or the General Fund. Staff will continue to monitor the situation and reduce or adjust overhead costs as appropriate.

AgVenture Program

The Office has received a Specialty Crop Block Grant (SCBG) award in the amount of \$294,250 to cover AgVenture costs for the next three years. The recommended budget includes \$128,500 in salary and supply costs for the Program. Any costs not reimbursed by SCBG funding will be transferred from the AgVenture Fund to cover transportation and a portion of the AgVenture Program Coordinator's salary.

In 2021-2022, the number of in-person AgVenture events was raised from three to four in order to provide adequate social distancing due to COVID-19. Virtual events have been continued as an integral part of AgVenture reaching over 30,000 participants. AgVenture also received an award alongside the USDA's local Resource Conservation District for State Partnership of the Year.

Nutria Eradication

The Delta in San Joaquin County alone contains 1,100 miles of levees that protect a deep water channel used for ship traffic to and from the Port of Stockton and 223,000 acres of production agriculture resulting in over \$500.0 million in agriculture crops. Nutria are large, semi-aquatic rodents and are highly invasive in the United States. Nutria are known to burrow in levees in the areas they are found, which can cause levees to collapse especially in times of high water runoff in spring when levees are under extreme stress due to high water levels. Levee collapse can cause the weakening and collapse of surrounding levees and cause the incursion of saline water from the San Francisco Bay, threatening the water quality not only in the Delta but to those who receive water supplies from the Delta Mendota Canal.

In fall 2018, it was determined that there was a breeding population in Walthall Slough, and since that time 110 animals have been harvested by the California Fish and Wildlife Services trappers in the County and 2,816 Statewide. These sightings are particularly troublesome due to the fact that the Delta is an extremely fragile system of levees and islands that provide water to millions of acres of farmland and people in California.

Beginning Federal fiscal year 2022-2023, \$12.0 million in Federal funding is expected to be appropriated annually for Nutria eradication, which will be distributed to the States on a first-come, first-served basis. Nutria eradication continues to be a top priority for the County, and the Office continues to work on eradication efforts at the State and Federal level.

Pesticide Enforcement Revenues

A State mill fee is assessed on pesticides sold in California with monies collected to pay for State Department of Pesticide Regulation programs and to help counties offset the

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cost of its Pesticide Use Enforcement program. Revenue is projected to remain steady at approximately \$1.2 million in 2022-2023.

State Fair (Fair) Display

The Fair is an important venue to promote and highlight the County's agriculture and its tourism opportunities through production of a display. Many counties in the State have participated in the Fair through visitor bureaus and Chambers of Commerce. In 2019, the Office collaborated with Visit Stockton and the Stockton Convention and Visitors Bureau to enhance the Fair display. In 2020, the Fair was cancelled and remained so until summer 2022 due to COVID-19 restrictions. The 2022-2023 recommended budget includes \$5,000 as a placeholder toward the costs of the County's display; however, the Fair display requirements have changed and Stockton Convention and Visitors Bureau is uncertain regarding participation in 2022.

Crop Report

California Food and Agriculture Code Section 2272 mandates the Agricultural Commissioner of each county to compile an annual crop report in accordance with the methods outlined by the National Agricultural Statistics Services. The Annual Crop Report helps in providing agriculture production data to private lending institutions, Assessor, Federal, State, and local governmental agencies.

Calendar Year	Gross Ag Value
2020	\$3,031,279,000
2019	\$2,617,815,000
2018	\$2,594,246,000
2017	\$2,527,989,000
2016	\$2,337,922,000

Emerging Issues

Hemp

In July 2020, the Board of Supervisors revised the Hemp Ordinance No. 4557 to allow cultivation of hemp transplants in the agricultural limited zones of the County (B-20-369). As of August 24, 2021, there were seven registered industrial hemp growers in the County with a total of 499 acres. Because of multiple violations found at four of the County licensed and State registered sites, an Urgency Ordinance No. 4591 was presented to the Board on December 14, 2021, placing a moratorium on the approval of any new applications for County licenses for industrial hemp production. This moratorium will stay in effect until the original Ordinance No. 4557 can be revisited.

Due to the continuous changes to State regulations in the area of policy, ongoing discussions with the California Agricultural Commissioner and Sealers Association and its hemp-working group at the State-level continue. In addition, staff continues to attend Hemp Advisory Board meetings and conference calls with hemp regulators throughout the United States. In January 2022, CDFA received Federal approval for the State Hemp Plan. Any oversight activities by staff are covered by fees similar to those already in place for the issuance of export certifications and contracts with CDFA.

Fund Balance

The Office maintains four General Fund Special Accounts established by the Board to carry out different programs.

Agricultural Facilities Fund

The Agricultural Facilities General Fund Special Account (#12005), established in 2010 (B-10-432), receives all fees collected for use of the County Agricultural Center. Funds are used for replacement of furnishings, window coverings, flooring and equipment, special maintenance needs, and incidental supplies for the public use areas. As of March 31, 2022, the fund balance totaled \$339,488.

After the revision of facility use fees in October 2015, the fund has seen yearly increases in revenue, but was impacted beginning in 2020-2021 by the loss of facility bookings due to the COVID-19 pandemic.

Fiscal Year	Fund Revenues
2017-2018	\$78,400
2018-2019	\$80,549
2019-2020	\$79,405
2020-2021	\$43,291
2021-2022*	\$29,125

*As of March 31, 2022

AgVenture Fund

As of March 31, 2022, the General Fund Special Account AgVenture (#12006) fund balance totaled \$315,297. Continuation of the program will be dependent on grant funding, private donations, and County funding.

Glassy-Winged Sharp Shooter (GWSS) Prevention Fund

On January 5, 2000, the San Joaquin County GWSS task force was organized to address the threats of the GWSS in the County. Subsequently, the Board established the General Fund Special Account (#12002) to fund the program in the absence of local, State, or Federal funding availability. The original source of funding came through donations from the local wine grape industry. The GWSS program continues to

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be active, but is now funded with Federal monies through a State contract with the County. As of March 31, 2022, the fund balance totaled \$56,181.

Special Agriculture Inspection Fund

The Special Agriculture Inspection General Fund Special Account (#12004) captures revenues from inspection and

certification services. Average annual revenue is approximately \$640,000. As of March 31, 2022, the fund balance totaled \$3,499,570, and does not include revenue that would have been received from spring 2022 activities, including cherry inspections. The 2022-2023 recommended budget includes a transfer of \$639,827 from this fund to support office operations, which is a decrease of \$173 from the amount transferred in 2021-2022.

Workload Data

Action	Actual			Est./Act. 2021-2022	Projected 2022-2023
	2018-2019	2019-2020	2020-2021		
Action					
Complaint Investigations	35	46	28	35	35
Insect Traps Monitored	13,475	10,528	11,475	11,368	11,368
Investigations	149	118	60	90	100
Pesticide Permits/I.D.#s Issued	1,985	2,039	1,188	1,200	1,400
Issuance					
Export Certificates Issued	16,700	11,942	13,866	16,250	16,250
Inspections					
Civil Penalty Actions	11	15	4	5	10
Establishments Inspected	2,930	2,854	2,695	2,815	2,800
Fruit and Vegetable Inspections	896	1,300	863	1,300	1,300
Measuring Devices Inspected	8,513	9,123	9,205	9,318	9,300
Nursery Inspections	85	53	78	85	85
Package Inspections	715	462	65	92	100
Pesticide Inspections	757	850	710	700	750
Petroleum Inspections	201	313	251	267	250
Seed Inspections	120	117	217	230	230
Weighing Devices Inspected	3,648	3,857	3,322	3,574	3,500
Weighmaster Inspections	20	17	15	17	15
Shipments					
Incoming Plant Shipments	4,922	8,500	10,911	11,500	11,500
AgVenture					
Program Student Participants*	9,850	9,992	33,408	38,220	36,950
Program Volunteers	1,192	1,274	87	925	950

*Including virtual participants beginning in 2020-2021.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$6,763,307	\$8,001,551	\$8,775,738	\$8,775,738	\$774,187
Services & Supplies	1,577,551	2,650,990	3,539,886	3,539,886	888,896
Centrally-Budgeted Expenses	1,002,971	1,376,084	1,370,777	1,370,777	(5,307)
Capital Expenditures	14,410	0	120,367	120,367	120,367
Total Expenditures	\$9,358,239	\$12,028,625	\$13,806,768	\$13,806,768	\$1,778,143
Expenditure Reimbursements	(103,574)	0	(20,000)	(20,000)	(20,000)
Total Appropriations	\$9,254,665	\$12,028,625	\$13,786,768	\$13,786,768	\$1,758,143
Earned Revenues By Source					
Licenses/Permits/Franchises	\$5,142,813	\$4,415,000	\$5,721,681	\$5,721,681	\$1,306,681
Aid From Other Governments	41,045	136,513	35,000	35,000	(101,513)
Charges For Services	1,196,981	1,615,127	1,837,002	1,837,002	221,875
Miscellaneous Revenues	32,643	144,678	344,310	344,310	199,632
Operating Transfers In	0	0	250,000	250,000	250,000
Total Revenues	\$6,413,482	\$6,311,318	\$8,187,993	\$8,187,993	\$1,876,675
Net County Cost	\$2,841,183	\$5,717,307	\$5,598,775	\$5,598,775	(\$118,532)
Allocated Positions	51.0	57.0	60.0	60.0	3.0
Temporary (Full-Time Equivalent)	0.6	0.6	0.6	0.6	0.0
Total Staffing	51.6	57.6	60.6	60.6	3.0

Purpose

The Community Development Department includes four divisions: Building Inspection, Planning/Development, Code Enforcement, and the Fire Prevention Bureau. The Building Inspection Division protects the public's health and safety by regulating new building construction, inspecting existing buildings, and by reviewing all new development projects. The Planning/Development Services Division processes building and development projects, including any necessary environmental review, and prepares reports for the Planning Commission and the Board of Supervisors. This Division also prepares, maintains, and implements the Development Title and the General Plan. Code Enforcement staff are responsible for investigating complaints and providing enforcement services for violations of the County's Development Title. Additional Department functions include Administration, Fire Prevention, and Geographic Information Systems.

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

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The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Major Budget Changes

Salaries & Employee Benefits

- \$199,601 Salary and benefits adjustments.
- \$201,477 Full-year cost of a Code Enforcement Division Chief added midyear 2021-2022.
- \$152,451 Add a Senior Planner.
- \$88,947 Add a Development Services Technician.
- \$81,711 Add an Accounting Technician I.
- \$50,000 Increase in overtime costs.

Services & Supplies

- \$890,000 Increase in costs for plan check and planning consultant services.
- \$196,453 Increase in costs for implementation of permitting and tracking software.
- (\$232,613) Decrease in consultant costs for Mountain House Incorporation, Redistricting, and Housing Program.

Centrally-Budgeted Expenses

- \$304,520 Increase in data processing charges.
- (\$323,730) Cost Allocation Plan adjustment.

Capital Expenditures - Equipment

- \$105,000 Vehicles (3).
- \$15,367 Tablets (11).

Revenues

- \$770,000 Increase in building permit fees reflecting revised fee schedule and higher volume/activity.
- \$526,681 Increase in plan check revenue reflecting revised fee schedule and higher volume/activity.
- \$116,375 Increase in reimbursement from Mountain House developers reflecting revised fee schedule and higher volume/activity.
- \$104,000 Increase in planning, code enforcement and weed abatement revenue reflecting revised fee schedule and higher volume/activity.
- \$98,119 Increase in funding from Local Early Action Planning (LEAP) and Regional Early Action Planning (REAP) grant programs.

Operating Transfers In

- \$250,000 Increase in transfers from Imaging Technology fund.

Program Discussion

The 2022-2023 recommended Community Development budget totals \$13,806,768, which is an increase of \$1,778,143 from the 2021-2022 adjusted budget.

Increased Staffing

On March 22, 2022, the Board of Supervisors approved the addition of one Code Enforcement Division Chief to lead the Code Enforcement Division and address Board priorities including illegal dumping, homelessness, and increased community clean-ups (R-22-63). The 2022-2023 recommended Community Development budget includes the addition of three positions, a Senior Planner, a Development Services Technician, and an Accounting Technician I. The additional staff are necessary to meet increased demands in

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building and development activity, which has continued to trend upward.

At the request of Community Development, the Human Resources (HR) Division has conducted a classification study to create a new Code Enforcement Manager classification. Once the classification is created, the department will request the Board of Supervisors allocate the new classification and delete the vacant Community Development Counter Manager position. The Department has also requested HR conduct a classification study to create a new classification in the Building Inspection Division, anticipated to begin in 2022-2023. The Department may return to the Board with recommended allocation adjustments midyear 2022-2023, should HR support the position(s).

Building Inspection Division

The Division is responsible for issuing building permits, reviewing building plans, and performing building inspections Countywide to determine compliance with the California Building Code as adopted by the County. Division Inspection staff perform inspections of residential, agricultural, and commercial development. The Building Inspection Division consists of four functions: 1) Permit Services (processes all building permit applications), 2) Permit Tracking (maintains and tracks issued and pending building permits and schedules inspections), 3) Plan Check Services (reviews and approves all building plans), and 4) Inspection Services (performs building inspections for all issued building permits).

In 2021-2022, the Department continued its effort to expand its electronic permitting services by offering two methods to apply for a building permit: 1) building permit application and hard copy set of the building plans submitted in person at the Building Permit Counter, or 2) building permit application and building plans submitted electronically at sjgov.org/commdev using the “goPost” portal.

By 2023-2024, the Department has set a goal to process all building permit applications including building plans electronically. In addition to the convenience, the shift to the electronic process will reduce costs to the public and the Department for plan and document duplication, storage, and conversion from paper to electronic for document archiving. Building inspection staff can also utilize the electronic plans to perform inspections without the need to handle paper plans. The Division will continue to receive building permit applications and plans up to ledger size for small projects and will provide a scanner in the lobby for the public to digitize paper submittals. The Department expects to utilize awarded LEAP and REAP grant funding in 2022-2023 to supplement

existing projects, such as the counter and waiting area remodel.

Countywide Permit Activity

Building permit applications for single-family residential homes, agricultural facilities, commercial and industrial development have remained strong Countywide. The Department projected a significant increase in permit revenue in relation to the newly implemented fee schedule, which became effective January 31, 2022. Building permit activity has remained relatively constant, and based on activity experienced and other economic indicators; the Department is projecting 3% growth for 2022-2023.

Requests for inspections remain at a high volume and staff continues to strive to provide next day inspection services without the need to roll over requests. Plan Check staff is not always able to meet the maximum review turnaround time as required in the Health and Safety Code, so it is often necessary for the Division to use outside plan review consultants to assist in the plan review process.

Planning/Development Services Division

The Planning Division reviews land use development proposals of project applicants. The Division is divided into three areas: 1) Current Planning (advising, processing, and conducting required environmental review of development projects), 2) Advanced Planning (longer term development projects, General Plan amendments, Zone Reclassifications, Quarries, Development Title updates, and implementation of the 2035 General Plan), and 3) Mountain House (building, planning, and development services for the unincorporated Mountain House community). Both Current and Advanced divisions include staff who work the front counter to provide the public with information regarding development and zoning.

In 2022-2023, the Division will continue to review its processes and strive to further streamline procedures, improve accountability, and enhance customer experience. In addition to having a dedicated e-mail monitored throughout the day to answer Planning Division questions, the Department finalized implementation of a program called Camino, which assists the public by providing answers to general questions regarding development in the County. The program also provides comprehensive answers to a number of commonly asked questions and provides links to various planning and building applications that can be filled out online and submitted electronically. The metrics provided by Camino indicate that an average of 200-300 visitors utilize this program on a monthly basis.

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Permit Tracking System

The Department has begun the implementation of a new permit tracking software system, a process that will continue through 2022-2023. The new system will replace the County's existing 28-year-old permitting system, and will greatly increase the Division's efficiency and ability to serve the public. The new permitting system will be interfaced more effectively with the public and customers through a common portal shared by the Community Development, Environmental Health, and Public Works Departments. All of these departments are instrumental in the issue of a building permit. The implementation is managed by the Information Systems Division and is projected to be completed in 15 months.

Development Title Update

On March 24, 2020, the Board of Supervisors approved (B-20-152) a multi-year contract with Dyett and Bhatia Urban and Regional Planners to update the Development Title, the County's zoning code document that implements the policies of the 2035 General Plan. Staff have worked with the consultant for the past two years with some delay due to the 2019 Novel Coronavirus pandemic. The Department anticipates completion by the end of 2022. A significant amount of this project has been funded by a combination of General Plan Implementation Fee revenue and Senate Bill 2 Planning Grant Program funding.

Agriculture-Industrial (AI) Zone & General Plan Designation

On January 25, 2022, the Board adopted a new General Plan and Zone titled Agriculture-Industrial (AI) that permits not only agricultural uses, but will allow for truck parking and truck sales opportunities as well (R-22-25). The creation of the new designation was in response to address a longstanding issue identified by the Civil Grand Jury that illegal truck parking is a major issue for the County. The new designation was approved with affordable development standards for truck parking and truck sales operations, and approximately 40 parcels were identified by the County as appropriate locations for truck parking and sales facilities. The General Plan and zoning was changed to AI for these parcels, and the Department anticipates that the public will propose additional sites for inclusion in the future. The new AI designation allows parcels that meet specific locational criteria to develop with minimal improvements in agricultural areas but will reduce impacts on surrounding residential development by siting them close to existing highways and interchanges.

Code Enforcement Division

The Code Enforcement Division is responsible for investigating complaints and providing enforcement services for violations of the County's Development Title. The majority of complaints relate to building code and land use violations. To ensure a safe and efficient County response, Code Enforcement staff participate in a weekly triage meeting with the Sheriff's Office and Environmental Health staff to review and investigate complaints. If a property owner found in violation of the Development Title does not voluntarily abate the conditions after notification from Department staff, staff will then refer the property owner to the District Attorney's Office for further enforcement action.

In 2022-2023, the Division will continue to increase use and functionality of computer tablets to respond more efficiently and effectively to complaints. The new permitting system, once "live" will allow for this type of interface to occur more efficiently and effectively.

Community Clean-Up Program

The Code Enforcement Division organizes the County's Community Clean-Up Program. The Program places dumpsters for trash, electronics, and tires in the designated neighborhoods during the advertised events. Staff also distributes landfill passes to Lovelace Materials Recovery Facility and Transfer Station and North County Recycling Center and Sanitary Landfill to County residents to aid in the proper disposal of accumulated trash. The Division will continue to partner with Public Works on a three-year Pilot Program to meet community access needs, decrease illegal dumping throughout the County, and address quality-of-life standards. The recommended budget includes funding in the amount of \$125,000. Program events will continue to be conducted in the following twelve neighborhoods:

Neighborhoods	Location
1. Boggs Tract	Stockton
2. Country Club	Stockton
3. French Camp	French Camp
4. Garden Acres	Stockton
5. Gianone Park	Stockton
6. Kennedy Park	Stockton
7. Larch-Clover	Tracy
8. Lockeford	Lockeford
9. Morada	Morada
10. Taft	Stockton
11. Thornton	Thornton
12. Woodbridge	Woodbridge

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Fire Prevention Bureau

The Fire Prevention Bureau is responsible for the administration and enforcement of the California Fire Code as adopted by the County. The Bureau is tasked with reviewing building plans and performing inspections to determine Fire Code compliance, reviewing appeals on fire prevention issues, certifying occupancy, providing technical consultation with County stakeholders including County Fire Districts, administering the County's operational fire permit program and administering and enforcing the County's Weed Abatement Program. Additionally, the Bureau coordinates and oversees the fire protection programs of the Fire Districts and departments within the County that provide fire services through Memorandums of Understanding (MOU) with the County.

The Director of Community Development is the County Fire Warden. The Fire Prevention Bureau is managed by a Deputy Fire Warden and is staffed with a Fire Prevention Inspector and an Office Assistant, whose time is shared with the Code Enforcement Division.

In 2022-2023, the Fire Prevention Bureau will work with County Counsel to update the current MOUs with the Fire Districts to meet the requirements of State law and the needs and priorities of both the Districts and the Bureau. The Department anticipates that some districts may wish to revise their MOUs and ask the Bureau to take back those fire prevention functions, currently performed by the Districts, which the Bureau is obligated by State law to provide. This would increase the Bureau's workload, and may create the need for additional staff in the future.

In 2019, the Board approved adjustments to fire operational permit and inspection fees (R-19-80). The Department has

engaged a consultant to prepare a comprehensive cost of services study for the Bureau, anticipated to be completed in 2022-2023. The Department may return to the Board for consideration of additional fee updates.

Fee Schedule Review and Adjustment

At the end of January 2022, the Department implemented the Board-approved fee schedule, which includes updated building permit and plan check fees. The new fees will significantly increase cost recovery to the Department in 2022-2023 and beyond, and will allow for increased service to the public. The Department will return to the Board during the June 2022 fee hearing with additional recommended fee adjustments.

Mountain House Incorporation

The Department provides building, planning, and development services to the unincorporated Mountain House community. An outside planning consultant has been retained to support the Department and continue to provide a high level of customer service and attention to development projects in the Mountain House community. In addition, the Department meets regularly with Mountain House Community Services District staff to ensure projects are processed in a timely manner consistent with the vision of the Mountain House Master Plan. The Mountain House Community Services District has submitted an application to the Local Agency Formation Commission (LAFCo) for incorporation to occur within 2022-2023. The recommended budget includes an additional General Fund contribution of \$165,000 for consultant services to supplement County staff review of the financial and environmental aspects of this potential change and impacts to the County. The Department will continue to provide oversight of the process.

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Workload Data

	Actual			Est. /Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Building Permits					
<i>Commercial</i>	501	495	557	476	490
<i>Residential-County</i>	1900	2,013	2,429	2,261	2,329
<i>Residential-Mountain House</i>	919	814	773	628	647
<i>Over-the-Counter (roof, HVAC, etc.)</i>	2,264	2,141	2,232	2,087	2,150
Total Permits	5,584	5,463	5,991	5,452	5,616
Planning					
<i>Business License</i>	321	325	393	329	339
<i>Development Applications</i>	304	264	227	270	278
<i>Williamson Act</i>	14	20	23	35	36
Total Applications	639	609	643	634	653
Enforcement					
<i>Abandoned Vehicles</i>	43	19	5	5	6
<i>Community Service Complaints</i>	2,024	1,980	2,286	2,354	2,425
<i>Enforcement Cases</i>					
<i>Cases-Closed</i>	424	356	377	125	129
<i>Cases-Other</i>	89	141	97	198	204
Total Enforcement	2,580	2,496	2,765	2,682	2,764
Fire Services					
<i>Fire Access Roads</i>	93	98	124	136	140
<i>Fire Inspections</i>	267	231	249	256	264
<i>Permits Issued</i>	451	441	434	457	471
<i>Plan Reviews</i>	654	716	611	544	560
<i>Weed Abatement Parcels Abated</i>	19	30	15	16	20
Total Fire Services	1,484	1,516	1,433	1,409	1,455

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$965,853	\$900,505	\$1,014,651	\$1,014,651	\$114,146
Services & Supplies	806,727	2,217,056	1,332,353	1,332,353	(884,703)
Centrally-Budgeted Expenses	463,642	416,063	457,502	457,502	41,439
Capital Expenditures	0	36,911	0	0	(36,911)
Total Expenditures	\$2,236,222	\$3,570,535	\$2,804,506	\$2,804,506	(\$766,029)
Expenditure Reimbursements	(249,394)	0	0	0	0
Total Appropriations	\$1,986,828	\$3,570,535	\$2,804,506	\$2,804,506	(\$766,029)
Earned Revenues By Source					
Aid From Other Governments	\$822,022	\$2,434,318	\$1,519,231	\$1,519,231	(\$915,087)
Miscellaneous Revenues	182	0	0	0	0
Total Revenues	\$822,204	\$2,434,318	\$1,519,231	\$1,519,231	(\$915,087)
Net County Cost	\$1,164,624	\$1,136,217	\$1,285,275	\$1,285,275	\$149,058
Allocated Positions	7.0	7.0	8.0	8.0	1.0

Purpose

The Office of Emergency Services (OES) is responsible for coordinating with County departments, local cities, and Special Districts to mitigate against, prepare for, respond to, and recover from disasters. OES does not execute tactical field operations, but instead supports requests from first responders in the field.

The central site for managing and coordinating the County's support of field operations is the San Joaquin County Emergency Operations Center (EOC). The EOC is not a "Command Post," it is a multi-agency coordination point for emergencies affecting multiple jurisdictions or disciplines. During a disaster, the EOC is also the communication link with city or special district EOCs, Department/Agency Operations Centers, adjacent counties, the California Inland Regional EOC, and other State and Federal offices.

Major Budget Changes

Salaries & Employee Benefits

- (\$7,081) Salary and benefits adjustments.

- \$109,803 Add an Administrative Assistant II.
- \$11,424 Increase in overtime costs.

Services & Supplies

- \$180,867 Increase in Department of Water Resources (DWR) Delta Flood Emergency Response Round 2 Mapping expenditures.
- (\$965,092) Decrease in expenditures for 2-1-1 call center services in response to the 2019 Novel Coronavirus (COVID-19) pandemic in the prior year.
- (\$87,165) Decrease in State Public Safety Power Shutoff (PSPS) Resiliency Grant expenditures.

Centrally-Budgeted Expenses

- (\$34,366) Decrease in data processing charges.
- \$73,804 Cost Allocation Plan adjustment.

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Revenues

- \$135,957 Increase in DWR Delta Flood Emergency Response Round 2 revenue.
- (\$965,092) Decrease in revenue from the Federal Emergency Management Agency (FEMA) for 2-1-1 call center services in response to the COVID-19 pandemic in the prior year.
- (\$87,165) Decrease in State PSPS Resiliency Grant revenue.

Program Discussion

The 2022-2023 recommended Office of Emergency Services (OES) budget totals \$2,804,506, which is a decrease of \$766,029 from the 2021-2022 adjusted budget.

In 2022-2023, OES priorities will include continued progress towards improving County employee overall familiarity and understanding of the newly developed Emergency Operations Plan (EOP). This includes conducting two training courses and at least three tabletop exercises on the EOP. In addition, OES will continue to conduct the following activities:

- Work with County departments with roles in emergency response to update and/or develop specific EOP Functional and Hazard Annexes that meet the new FEMA required format.
- Maintain County Employee Preparedness Program through newly developed online videos.
- Maintain 24-hour disaster response coordination, including alert and warning capability.
- Perform local emergency response coordination, monitoring, and reporting.
- Planning, training, exercises, and stockpiling of flood-fight resources.
- Secure location and supplies for Regional Supply Base to distribute supplies ordered by cities and Special Districts during flood emergencies.
- Update and implement the comprehensive five-year training and exercise plan with continued efforts to include cities and Special Districts.
- Continue coordination and training of the Countywide usage of Everbridge, a web-based public alert and warning software.
- Continue fiscal recovery efforts from COVID-19, to include finalizing FEMA reimbursement claims.

- Continue process for assessment planning to become an Emergency Management Accredited Program accredited County by 2024.

Emergency Operations Plan

The EOP explains the general concept of operations, reviews the expected mission execution for each emergency phase, and identifies the agencies that will have the lead for a given Emergency Support Function (ESF). The Basic Plan then outlines the ESFs activated during an emergency.

FEMA requires the Basic EOP to be updated every two years. In 2021-2022, a comprehensive review and update of the 2019 EOP was completed to build upon existing community partnerships and effectively engage the whole community in emergency management and preparedness to improve resiliency. The 2022 Basic EOP was adopted by the Board of Supervisors on January 25, 2022 (R-22-15).

The Basic EOP is supported by 23 existing annexes, many will be reviewed and/or revised during 2022-2023. OES will continue to focus on providing training and exercises to the County, cities, and other stakeholders that reinforce knowledge of the EOP fundamentals. This endeavor will require continued cooperation between all County departments, including Disaster Service Workers.

Quarterly Countywide stakeholder meetings will continue to ensure plans and training opportunities are effectively communicated throughout the stakeholder community. These meetings include County departments with roles in emergency response, cities, and Special Districts.

Countywide Emergency Operations Center Activation and Recovery

The EOC has remained activated in support of the ongoing COVID-19 pandemic response efforts since March 13, 2020. Several State and Federal funding streams for reimbursement have been identified, including eligibility through the Robert T. Stafford Disaster Relief and Emergency Assistance Act (Stafford Act). In 2021-2022, OES utilized San Joaquin County Family Resource and Referral Center as the 2-1-1 call center for COVID-19 vaccination information, for a total cost of \$965,092. A claim has been filed through FEMA for reimbursement. OES will continue to seek out and file for all eligible reimbursement of costs for the County incurred to date. Recovery operations are expected to continue through 2022-2023.

2021 Drought, Local Emergency Proclamation

On May 4, 2021, the Board of Supervisors ratified a Local Emergency Proclamation (R-21-49) for drought in the County. The proclamation has been reissued at least every 60 days, as required by County ordinance, with the expected

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Environmental Protection

continuation of drought conditions well into, and possibly beyond, 2022-2023. The Governor proclaimed a State of Emergency on April 21, 2021 and included the County on May 10, 2021. OES is monitoring the effects of the drought on the County monthly, through the Agriculture Drought Task Force, and is conducting planning for potential future needs as they arise over the longer term. OES will seek additional funding, including potential State and Federal assistance programs, if needed, to continue to support drought activities, should conditions worsen.

Emergency Preparedness Program (EPP)

The 2022-2023 recommended budget includes \$18,600 in staffing costs to provide 16 EPP training courses to newly-hired County employees to ensure they can safely evacuate from their work area, or shelter in place. This includes ensuring training for Facility Threat Coordinators, Area Wardens, and assisting with development of department emergency plans.

The goal for this Program includes the introduction of a video-based online training curriculum for Area Wardens and updated new employee preparedness orientations, which incorporate required trainings for public employees on the Standardized Emergency Management System.

In 2021-2022, six facility evacuation drills were coordinated by OES. In 2022-2023, OES plans to coordinate 25 facility evacuation drills. OES will coordinate with departments to create a schedule of drills for each year.

Emergency Preparedness Exercises

Exercises are an essential part of emergency preparedness and are commonly used to test and evaluate plans, policies, and procedures in place in a learning environment. OES maintains a five-year training and exercise plan, which builds up in complexity as mastery is achieved. OES will conduct four discussion-based exercises and participate in a functional regional exercise during 2022-2023. Exercise scenarios will be based on previously identified hazard vulnerabilities and will include participants from other County departments, cities, Special Districts, and non-government agencies where appropriate. OES will join four other Delta counties in a functional exercise, testing a regional response to a flood scenario in fall 2022. After-Action and Improvement Planning reports will be developed following all OES facilitated exercises.

Staff will continue to participate in local government exercises and County department exercises to test assigned Operational Area coordination procedures. OES also participates in annual dam failure exercises with 15 dam operators and State and Federal agencies.

Emergency Management Performance Grant

Funding for the FEMA Emergency Management Performance Grant (EMPG) flows through the State and is allocated to counties on a per capita basis, requiring a 50% local match. These funds are used to enhance local emergency planning, response, and recovery. For many years, OES has successfully applied for EMPG funding.

The 2022-2023 recommended budget includes \$281,220 in revenue from this grant.

For planning efforts, this grant covers current emergency plans and annex revisions. FEMA priorities are adjusted annually, but flexibility is allowed in establishing specific local goals as long as they meet generic Federal goals.

Department of Water Resources Delta Flood Emergency Response Grant Program, Round 2

In 2018-2019, OES was awarded \$2,404,820 through the DWR Delta Flood Emergency Response Grant Program, Round-2 grant for flood management solutions. This three-year grant includes funding for tasks directed at improving the overall response within the five-county Delta region such as development of Delta-wide evacuation and logistics maps, flood exercises, development of flood just-in-time training videos in English and Spanish, and a mass mailing to citizens in the Delta Region providing evacuation information and maps. In addition, OES will continue the oversight of the purchase and placement of Levee Maintaining Agency flood fight storage containers and equipment for increased flood readiness throughout the San Joaquin Delta Region. Due to response efforts focused on the COVID-19 pandemic, some activities were put on hold.

During 2021-2022 OES contracted with Kjeldsen, Sinnock & Neudeck, Inc. to develop Preliminary Enhanced Design Maps (PED Maps). First year expenses totaled \$170,000. This project is expected to be completed by December 2022, expensing the remaining \$180,440. OES was given an extension through December 2022 to allow more time to complete the deliverables.

The 2022-2023 recommended budget includes \$897,542 in revenue from this grant.

Public Safety Power Shutoff (PSPS)

In 2019, Pacific Gas and Electric notified their customers of the potential for a power shutoff to decrease the chance of electricity-caused wildland fires due to high fire danger. It is anticipated that PSPS events will be consistent for the next 10 years based upon reports from the Public Utility Commission and the California Governor's Office of Emergency Services.

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Environmental Protection

In July 2019, the State awarded the County \$548,735 in a PSPS Resiliency Grant to support equipment purchases and improve local preparedness and response to PSPS events through October 2022. The COVID-19 pandemic resulted in delays for supplies, delaying completion of two remaining projects. The 2022-2023 recommended budget includes \$153,267 in revenue for project completion by October 31, 2022, the end of the grant performance period.

In July 2020, the State awarded San Joaquin County an additional PSPS Community Power Resiliency Grant for \$274,367 to purchase generators or portable emergency communications for use in the event of a PSPS event. The grant required at least 50% of these funds to be spent in one or more of the following resiliency areas: schools, election offices, food storage reserves, and/or COVID-19 testing sites.

The recommended 2022-2023 budget includes \$187,202 for the completion of four remaining projects by December 31, 2022, the end of the grant performance period.

Public Outreach

In 2021-2022, OES participated in several preparedness public outreach events including town halls and speaking engagements for local organizations via teleconference, due to ongoing COVID-19 restrictions.

The public facing preparedness and information website, www.SJReady.org, has played a key role in sharing pertinent information about the COVID-19 pandemic. During 2021-2022, the website also provided information regarding the 2021 Drought proclamation, in furtherance of efforts to make the website the one-stop source of County emergency information. In 2021, the site was updated to enable automatic language translation, making the site accessible in over 80 languages. OES continues to utilize social media

platforms Facebook, Twitter, Instagram, and NextDoor to share real-time information and instructions, as well as preparedness information.

The Joint Information System was also utilized to share updates and resources, as well as message creation, about the COVID-19 and 2021 Drought emergencies.

Supplemental Requests

The Director of General Services is requesting supplemental funding in the amount of \$114,700 for the following:

Administrative Assistant II

Funding of \$109,803 is requested to add an Administrative Assistant II to help prepare and administer the Division budget, apply for and process grants, and coordinate Disaster Recovery throughout the County. The Administrative Assistant II will increase the capacity of the Division, assisting the Deputy Director of General Services, Emergency Operations with increasing administrative responsibilities for increasingly complicated State and Federal grant program administration, budget analysis, the development and maintenance of policies and procedures, and the EOP and associated annexes.

General Services Administration Cost Allocation

General Services Administration is requesting supplemental funding totaling \$53,293 for the cost of a requested position. OES will receive a proportionate share of the requested funding in the amount of \$4,897, to offset the increase in allocated costs for General Services Administration.

The recommended budget has been augmented by \$114,700 in order to address these requests.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Employee Preparedness Program					
<i>Department Plan Assistance</i>	34	31	10	5	30
<i>Disaster Responses</i>	0	2	6	6	4
<i>Employee Preparedness Orientation</i>	21	15	0	0	16
<i>Evacuation Drills</i>	29	26	6	6	25
<i>Facility Threat Plan Assistance</i>	28	23	1	2	25
<i>Warden Training</i>	2	4	0	0	4

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$529,653	\$429,423	\$116,075	\$116,075	(\$313,348)
Centrally-Budgeted Expenses	2,231	2,664	719	719	(1,945)
Capital Expenditures	0	1,144,284	1,091,487	1,091,487	(52,797)
Total Appropriations	\$531,884	\$1,576,371	\$1,208,281	\$1,208,281	(\$368,090)
Earned Revenues By Source					
Aid From Other Governments	\$1,164,541	\$1,573,707	\$1,207,562	\$1,207,562	(\$366,145)
Total Revenues	\$1,164,541	\$1,573,707	\$1,207,562	\$1,207,562	(\$366,145)
Net County Cost	(\$632,657)	\$2,664	\$719	\$719	(\$1,945)

Purpose

The State of California is responsible for administering more than \$2.0 billion in funds for homeland security, emergency management, justice programs, and victim services. The majority of these grant funds are distributed to local and regional entities to enable the most effective prevention, detection, response, and recovery efforts.

In 2011, Information Systems Division (ISD) assumed responsibility for overall grant management of the Homeland Security Grants allocated to San Joaquin County: Homeland Security Grant Program and Urban Area Security Initiative. As Grant Administrator, ISD provides administrative oversight and financial management of the Homeland Security grant funds to ensure compliance with State and Federal laws, regulations, and policies.

Major Budgets Changes

Services & Supplies

- (\$255,589) Decrease in software and related licenses due to the completion of cybersecurity and firewall-radio projects.
- (\$47,505) Decrease in special departmental expenses due to project completions.

Capital Expenditures-Equipment

- \$218,451 Cybersecurity upgrade for Public Health Services.
- \$196,865 Crisis response van for Sheriff's Office.
- \$157,500 Re-budget multiband radio upgrade project for fire departments.
- \$153,050 Automated license plate reader for Stockton Police Department.
- \$122,680 Data sharing and crime analytics project for law enforcement.
- \$62,623 Two-way radios for San Joaquin Delta College Police.
- \$57,110 Bomb squad x-ray machine for the Sheriff's Office.
- \$47,100 Re-budget County Administration Building Camera Project.
- \$38,748 Rebudget small waterproof unmanned aircraft system.
- \$37,360 Re-budget two way radio analyzer.

Revenues

- (\$366,145) Decrease in net reimbursements from grant projects.

2026000150—Homeland Security Grants

Environmental Protection

Program Discussion

During 2021-2022, ISD met with the Local Approval Authority, which includes representatives from local police, local and rural fire, and emergency medical services agencies, to fund projects that directly support the County's first responders.

The 2022-2023 recommended budget reflects the priorities established by the Local Approval Authority and focuses on investing grant funds to support the Federal Emergency Management Agency's four national priorities and projects that benefit the County in the areas of law enforcement, fire protection, cybersecurity and public health. A contribution of \$719 from the General Fund is included in this budget to cover Cost Allocation Plan costs charged to the Homeland Security Grants budget, which cannot be used to fund such costs.

In 2022-2023, Homeland Security Grant funds will be used to complete the following projects:

- Purchase a two-way radio analyzer (\$37,360).
- San Joaquin County Law Enforcement Data Sharing and Crime Analytics Project (\$122,680).
- Upgrade the video monitoring system in the County Administration Building to increase security (\$47,100).
- Purchase mobile radios for County fire agencies (\$157,500).
- Purchase bomb squad equipment for the Sheriff's Office (\$57,110).
- Purchase a small waterproof unmanned aircraft system (drone) for the Sheriff's Office (\$38,748).
- Continue law enforcement training and table top exercises (\$34,601).
- Complete network cybersecurity project for Public Health (\$218,451).

- Purchase of a crisis response van for the Sheriff's Office (\$196,865).
- Purchase an automated license plate reader for the City of Stockton (\$153,050).
- Purchase two-way radios for San Joaquin Delta College (\$62,623).
- Purchase enterprise social media analysis software (\$7,787).

In 2021-2022, the Department of Homeland Security Grant funds were used to realize the following accomplishments:

- Conducted a cybersecurity audit for Health Care Services (\$120,854).
- Purchased bomb squad x-ray equipment for the City of Lodi (\$90,181).
- Law enforcement training and table top exercises (\$8,663).
- Purchased bio-agent detection equipment for Public Health Services (\$65,890).
- Conducted a cybersecurity assessment for the Sheriff's Office (\$48,000).
- Purchased an ANDE DNA testing machine (\$199,277).
- Purchased ATIMS Guard 1 Real Time Upgrades and Enhancements (\$37,416).
- Purchased digitization equipment for Custody Records Division (\$10,254).
- Purchased automated license plate reader equipment for Stockton Police Department (\$99,350).
- Purchased Virtual Crime Center Software (\$19,100).
- Installed radio communications firewall software to improve the cybersecurity for the County's two-way radio communications system (\$146,250).

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Grants Administered	3	3	3	3	3
Value of Grants Administered	\$2,457,961	\$2,476,694	\$2,504,636	\$2,548,637	\$2,556,804

Environmental Protection
 Patrick Withrow, Sheriff-Coroner-Public Administrator
www.sjsheriff.org/

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
<i>Operating Transfers Out</i>	\$2,000	\$2,000	\$700	\$700	(\$1,300)
<i>Total Appropriations</i>	\$2,000	\$2,000	\$700	\$700	(\$1,300)
Earned Revenues By Source					
<i>Fines/Forfeitures/Penalties</i>	\$1,188	\$2,000	\$700	\$700	(\$1,300)
<i>Fund Balance</i>	812	0	0	0	0
<i>Total Revenues</i>	\$2,000	\$2,000	\$700	\$700	(\$1,300)
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

The Fish and Game Program provides funding for the protection and propagation of natural resources as prescribed by State Fish and Game code. This Program is fully supported by fines collected for Fish and Game violations and is operated at a level determined by available funding.

Program Discussion

The 2022-2023 recommended budget for Fish and Game totals \$700, which is a decrease of \$1,300 from the 2021-2022 budget.

For many years, an annual contribution of \$7,000 from the Fish and Game Special Revenue Fund was made to support the Trout Stocking Program at Oak Grove Regional Park. However, fund balance was depleted in 2020-2021 and is no longer available to support this program. The 2022-2023 budget is balanced using revenue received in the current year.

Fund Balance

Prior to 2021-2022, fund balance in the Fish and Game Special Revenue Fund (#20005) was used to support the Trout Stocking Program. The fund balance as of March 31, 2022 was \$577, which represents the revenue received since July 1, 2021. There is no fund balance designated for use in the 2022-2023 recommended budget.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
<i>Other Charges & Uses</i>	\$229,500	\$236,400	\$243,500	\$243,500	\$7,100
<i>Total Appropriations</i>	\$229,500	\$236,400	\$243,500	\$243,500	\$7,100
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$229,500	\$236,400	\$243,500	\$243,500	\$7,100

Purpose

The Local Agency Formation Commission (LAFCo) is established under the provisions of the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000 (Government Code Sections 56000 - 57550). LAFCos are mandated in each California county to discourage urban sprawl, preserve open space and prime agricultural lands, efficiently provide government services, and encourage the orderly formation and development of local agencies.

The five-member San Joaquin LAFCo consists of two County Supervisors, two Mayors or Councilmembers representing cities, and a member of the general public. The LAFCo operating budget is governed by LAFCo, not by the Board of Supervisors. The County LAFCo budget reflects only the County's contribution toward the operation of the LAFCo, not the portion contributed by cities or other LAFCo revenues.

Program Discussion

The 2022-2023 recommended County contribution to LAFCo totals \$243,500, matching the total contribution amount from the seven cities within the County. In 2018-2019, an annual increase of 3% to minimize an ongoing budget deficit increased the County's contribution and will continue until such time LAFCo's deficit is fully addressed.

Fiscal Year	County Contribution
2018-2019	\$216,300
2019-2020	\$222,800
2020-2021	\$229,500
2021-2022	\$236,400
2022-2023	\$243,500

The preliminary LAFCo operating budget for 2022-2023 totals \$810,483, consisting of \$506,363 in salary and benefits, and \$304,120 in operating expenses. Funding is provided by the County's contribution of \$243,500, the contribution from cities totaling \$243,500, filing fees and interest of \$20,000, and \$303,483 from LAFCo Contingency/Reserve funds, as needed.

2022-2023 Work Program

The LAFCo Work Program will include:

- Process applications for annexations, other organizational changes, and out-of-agency service requests.
- Update Municipal Service Reviews (MSRs) and Sphere of Influence (SOI) Plans for the cities of Escalon, Lathrop, and Lodi, for Woodbridge Irrigation District and for the East Stockton and Central San Joaquin Water Conservation Districts in anticipation of their consolidation.
- Continue formal review of the Mountain House city incorporation application.
- Potentially working on the remaining 29 reclamation districts, and MSRs and SOIs for County rural fire districts.
- Review and update, as needed, operational policies and procedures.

2021-2022 Work Program

During 2021-2022, LAFCo completed the City of Manteca MSR and SOI Plan. In addition, several annexation requests were approved for the City of Stockton, including Hammer Lane and Insurance Auto Auction, the City of Ripon (Pereira), an annexation to County Service Area 43-Clements and dissolved an inactive special district, the New Mariposa Drainage District. In compliance with the San

2026700000—LAFCo Contribution

Environmental Protection

Joaquin County Grand Jury report, LAFCo improved its website to include comprehensive information about the County's Independent Special Districts for better public

access. In 2021-2022, LAFCo completed the relocation of its business office to the County Administration Building, 44 N. San Joaquin Street, Suite 374, Stockton.



PROPOSED BUDGET

Law and Justice

Appropriations

	Page Number	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Summary — All District Attorney Budgets	D-5				
2020200000 District Attorney	D-7	\$45,682,090	\$48,723,813	\$48,723,813	\$3,041,723
2020202000 Real Estate Fraud Prosecution	D-17	857,768	600,025	600,025	(257,743)
2020204000 Family Justice Center	D-19	817,798	1,275,856	1,275,856	458,058
2020205000 Victim Assistance Center	D-22	782,134	799,459	799,459	17,325
2020206000 Consumer Fraud Proposition 64	D-24	4,140,285	3,585,886	3,585,886	(554,399)
2020209000 Child Abduction Unit	D-27	671,867	715,658	715,658	43,791
2020210000 Narcotics Enforcement	D-29	102,000	104,677	104,677	2,677
2020212000 Auto Insurance Fraud Prosecution	D-30	290,260	290,260	290,260	0
2020216000 Workers' Compensation Insurance Fraud	D-32	562,403	579,260	579,260	16,857
2020217000 Public Assistance Fraud Prosecution	D-34	0	0	0	0
2020278250 Criminal Restitution Program	D-36	215,569	191,963	191,963	(23,606)
2020281000 State COPS	D-38	250,000	250,000	250,000	0
State Grant Programs	D-39	2,611,946	2,715,041	2,715,041	103,095
2020300000 Child Support Services	D-41	20,280,833	22,549,688	22,549,688	2,268,855
2020400000 Public Defender	D-45	19,736,767	22,622,064	22,622,064	2,885,297
2021000000 Grand Jury	D-51	201,049	196,655	196,655	(4,394)
2021274000 County Support to the Courts	D-53	10,562,529	11,375,595	11,375,595	813,066
2021300000 Court Assigned Counsel	D-55	5,875,888	6,022,104	6,022,104	146,216
Summary — All Sheriff Budgets	D-57				
2021602000 Boating Safety	D-60	2,136,881	2,631,606	2,631,606	494,725
2021614000 Special Services Division	D-62	4,699,714	16,434,547	16,434,547	11,734,833
2021615000 Mountain House	D-66	1,915,238	2,053,203	2,053,203	137,965
2021619000 Animal Services	D-68	2,924,629	2,790,764	2,790,764	(133,865)
2021620000 Patrol	D-70	42,052,217	36,719,455	36,719,455	(5,332,762)
2021622000 Communications	D-74	4,910,194	5,292,982	5,292,982	382,788
2021626000 Detectives	D-76	11,973,835	13,379,421	13,379,421	1,405,586
2021628000 Records	D-80	5,707,200	5,692,974	5,692,974	(14,226)
2021635000 Civil	D-83	2,733,262	2,617,947	2,617,947	(115,315)
2021645000 Administration/Support Services	D-86	15,515,879	16,920,932	16,920,932	1,405,053
2021650000 Lathrop Police Contract	D-90	7,332,244	549,405	549,405	(6,782,839)
2021658000 Court Services	D-92	12,156,720	13,567,233	13,567,233	1,410,513
2022600000 Custody	D-94	69,619,700	69,912,283	69,912,283	292,583
2022610000 Local Community Corrections	D-98	6,880,771	7,237,941	7,237,941	357,170
2022620000 Work Programs	D-100	1,158,958	1,298,468	1,298,468	139,510
2025700000 Public Administrator	D-102	588,301	725,531	725,531	137,230
State COPS Patrol & Custody	D-104	2,276,454	2,210,590	2,210,590	(65,864)

Law & Justice

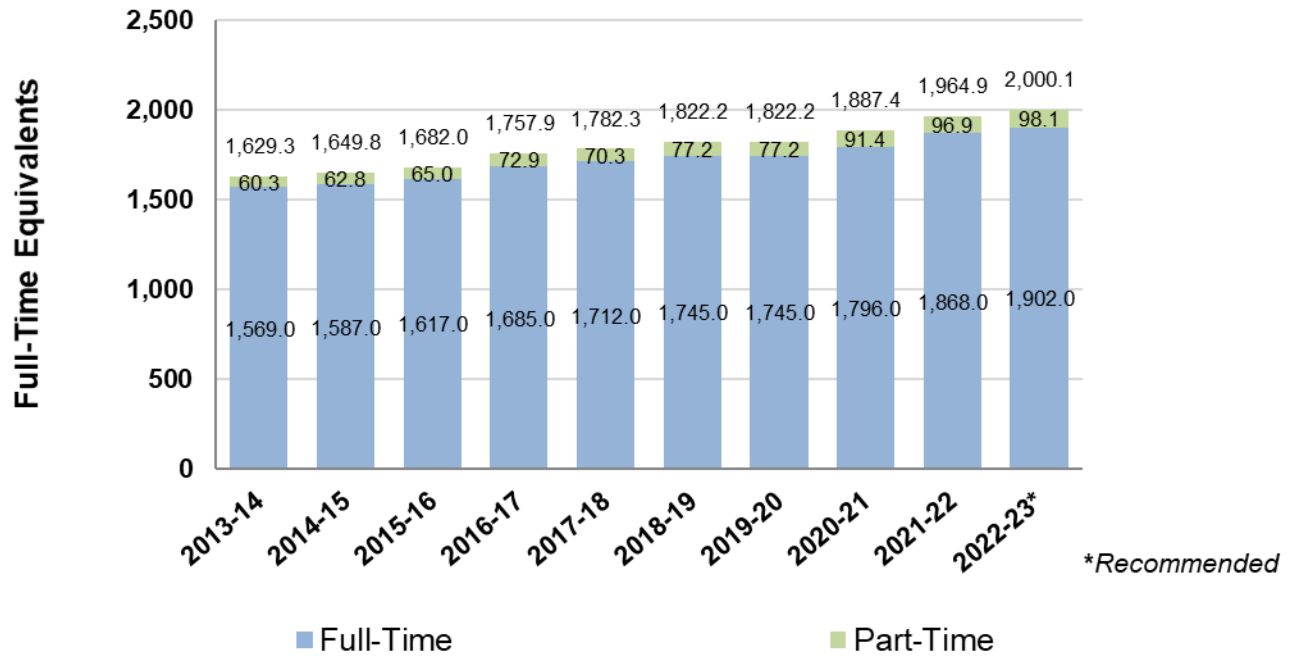
Appropriations

		Page Number	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
	<i>Operational Grants Summary</i>	D-106	1,742,992	1,669,451	1,669,451	(73,541)
	<i>Special Fund Programs</i>	D-109	2,276,397	2,212,671	2,212,671	(63,726)
2022621000	<i>Correctional Health Services</i>	D-112	14,519,195	15,100,327	15,100,327	581,132
Summary —	<i>All Probation Budgets</i>	D-117				
2022700000	<i>Juvenile</i>	D-119	11,554,867	14,667,999	14,667,999	3,113,132
2022702000	<i>Adult & Pretrial Services</i>	D-124	13,474,601	13,840,619	13,840,619	366,018
2022702510	<i>Local Community Corrections</i>	D-130	32,205,588	36,920,668	36,920,668	4,715,080
2022745000	<i>Administration</i>	D-135	6,883,467	7,827,204	7,827,204	943,737
2022785000	<i>Juvenile Supplemental Law Enforcement Act</i>	D-137	4,676,546	4,716,600	4,716,600	40,054
2022800000	<i>Juvenile Detention</i>	D-141	20,688,720	20,167,785	20,167,785	(520,935)
	<i>Justice Assistance Grant</i>	D-145	374,999	380,703	380,703	5,704
Total - Law & Justice			\$416,620,755	\$440,137,313	\$440,137,313	\$23,516,558

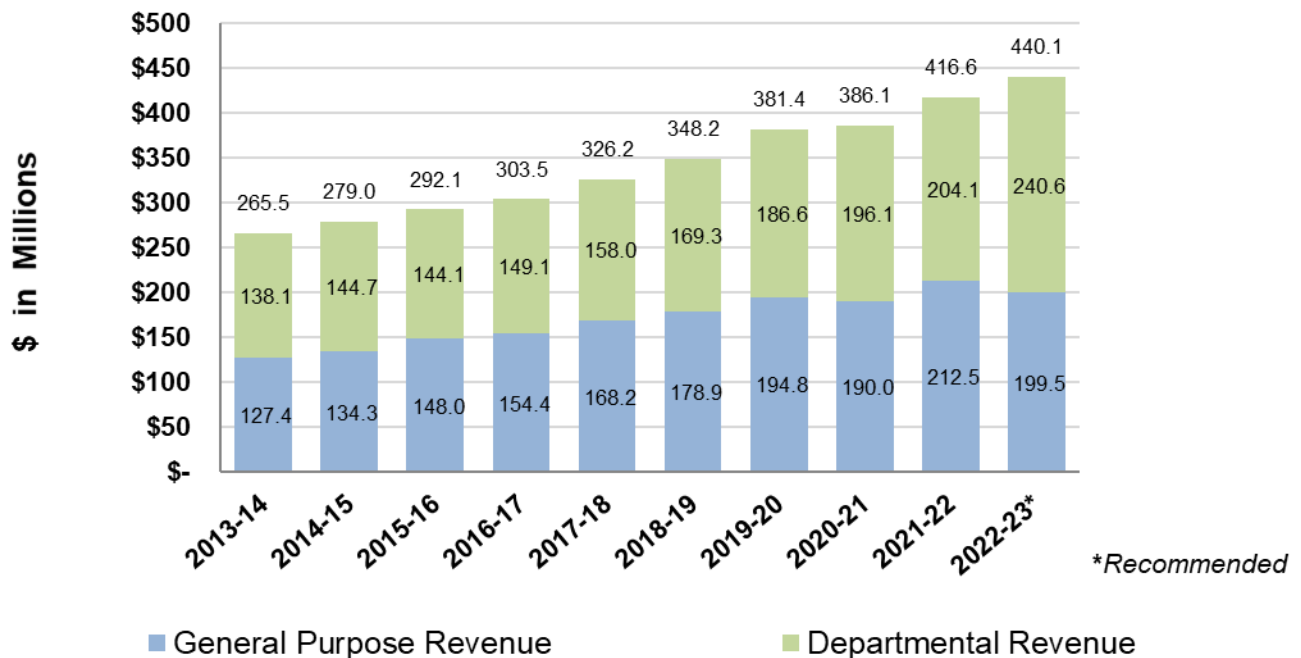
Law & Justice

Appropriations

Staffing Trend

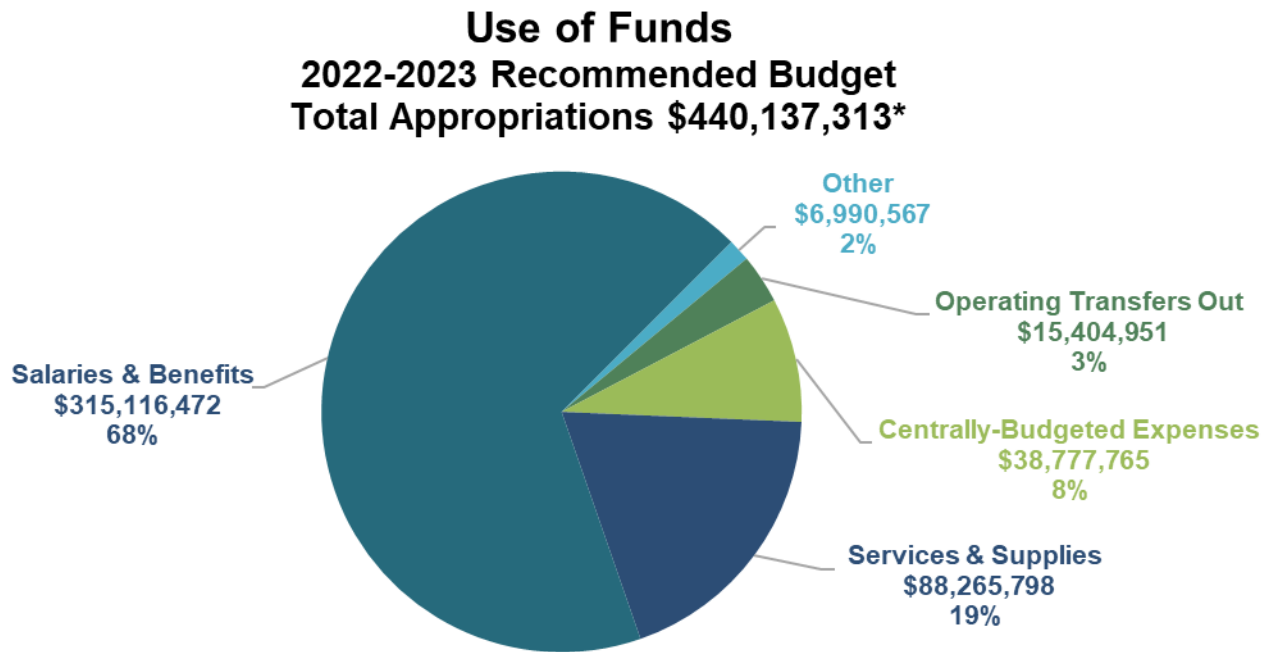


Appropriations by Source

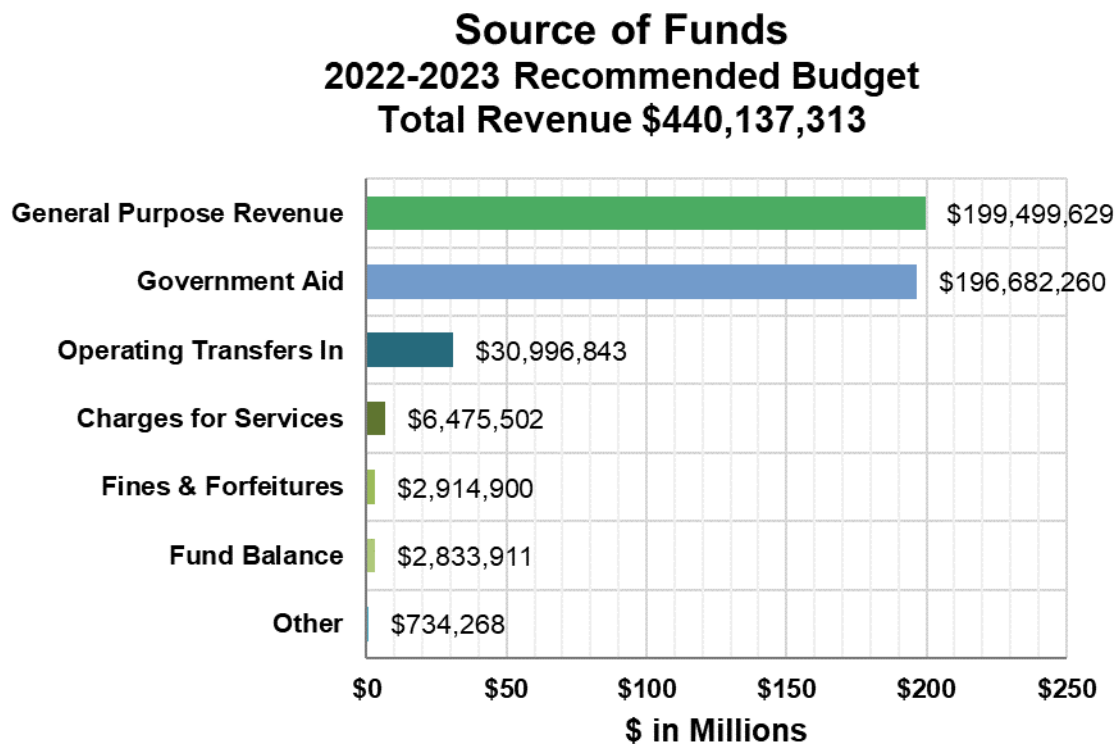


Law & Justice

Appropriations



* \$464,555,553 Expenditures less \$24,418,240 Cost Reimbursements



Summary



All District Attorney Budgets

Tori Verber Salazar, District Attorney
www.sigov.org/department/da

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$43,213,509	\$49,547,314	\$52,010,184	\$52,010,184	\$2,462,870
Services & Supplies	6,737,924	10,430,968	10,059,121	10,059,121	(371,847)
Centrally-Budgeted Expenses	5,181,920	6,079,454	7,160,999	7,160,999	1,081,545
Capital Expenditures	30,648	305,000	135,000	135,000	(170,000)
Operating Transfers Out	50,000	100,000	100,000	100,000	0
Total Expenditures	\$55,214,001	\$66,462,736	\$69,465,304	\$69,465,304	\$3,002,568
Expenditure Reimbursements	(6,560,506)	(9,478,616)	(9,633,406)	(9,633,406)	(154,790)
Total Appropriations	\$48,653,495	\$56,984,120	\$59,831,898	\$59,831,898	\$2,847,778
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$2,200	\$2,400	\$2,400	\$2,400	\$0
Interest/Rents	1,598	2,000	2,000	2,000	0
Aid From Other Governments	12,488,007	13,746,004	17,664,021	17,664,021	3,918,017
Charges For Services	451,124	105,000	155,000	155,000	50,000
Miscellaneous Revenues	189,851	102,000	104,677	104,677	2,677
Operating Transfers In	4,100,076	6,511,528	5,668,981	5,668,981	(842,547)
Total Revenues	\$17,232,856	\$20,468,932	\$23,597,079	\$23,597,079	\$3,128,147
Net County Cost	\$31,420,639	\$36,515,188	\$36,234,819	\$36,234,819	(\$280,369)
Allocated Positions	274.0	286.0	301.0	301.0	15.0
Temporary (Full-Time Equivalent)	10.9	11.0	10.0	10.0	(1.1)
Total Staffing	284.9	297.0	311.0	311.0	13.9

This is a summary of the budgets administered by the District Attorney's Office:

- 2020200000 District Attorney
- 2020202000 Real Estate Fraud Prosecution
- 2020204000 Family Justice Center
- 2020205000 Victim Assistance Center
- 2020206000 Consumer Fraud Proposition 64
- 2020209000 Child Abduction Unit
- 2020210000 DA Narcotics Enforcement
- 2020212000 Auto Insurance Fraud Prosecution
- 2020216000 Workers' Compensation Insurance Fraud

- 2020217000 Public Assistance Fraud Prosecution
- 2020278250 Criminal Restitution Program
- 2020281000 DA State COPS
- State Grant Programs

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements

Summary

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and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Proposition 172

In 1993, Proposition 172 established a permanent Statewide half-cent sales tax to provide funding for qualifying public safety programs. Funds are collected by the State Board of

Equalization and apportioned to each county based on its proportionate share of Statewide taxable sales.

Assembly Bill (AB) 2788 created a Maintenance of Effort (MOE) provision requiring cities and counties to maintain funding levels for public safety programs that receive Proposition 172 funds. AB 2788 also established 1992-1993 as the MOE base year and required an adjustment to MOE levels based on the annual change in Proposition 172 revenues. In 1992-1993, the total for all qualifying budgets in the County was \$68,997,254 (base year).

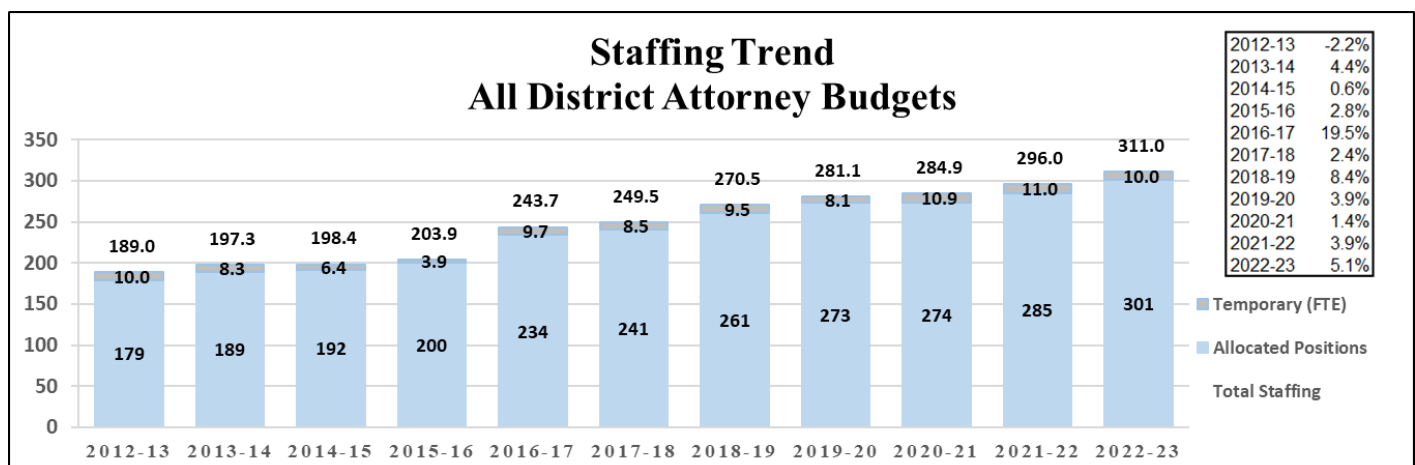
The current program allocation formula for the County was established by the Board of Supervisors on May 24, 1994 (B-94-613), and reviewed for appropriateness in 2019-2020, which allocates Proposition 172 revenue to the Sheriff (68.1%), Probation (13%), District Attorney (11%), and the Public Defender/Court Assigned Counsel (7.9%).

In 2021-2022, the MOE for all qualifying public safety programs was \$128,751,914. The County's adjusted AB 2788 Certification for 2021-2022 was \$268,263,730. Overall, the General Fund provided overmatching funds of \$139,511,816 to all qualifying public safety programs. Not all budgets are included for each public safety department

The DA's portion of the MOE was \$14.5 million. The chart below illustrates that County General funds provided approximately \$29.3 million above the required MOE for 2021-2022.

Public Safety Fund (Proposition 172) - AB 2788 Maintenance of Effort

District Attorney	2020-2021 Adopted	AB 2788 Adjustments				Adjusted AB 2788	1992-1993 Base Year	Prop 172 MOE	Overmatch
		State/Federal Grant	Charges for Services	Trust Fund	Fixed Assets				
Administration	\$45,682,090	(\$680,085)	(\$100,000)	(\$1,450,000)	(\$250,000)	\$43,202,005	\$7,629,626	\$14,237,218	\$28,964,787
Victim/Witness	2,185,193	(1,561,726)	0	0	0	623,467	138,634	258,697	364,770
Total	\$47,867,283	(\$2,241,811)	(\$100,000)	(\$1,450,000)	(\$250,000)	\$43,825,472	\$7,768,260	\$14,495,915	\$29,329,557



General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$34,536,473	\$39,259,545	\$41,316,720	\$41,316,720	\$2,057,175
Services & Supplies	3,505,092	5,862,694	5,882,897	5,882,897	20,203
Centrally-Budgeted Expenses	4,796,003	5,842,283	6,895,605	6,895,605	1,053,322
Capital Expenditures	30,648	250,000	120,000	120,000	(130,000)
Total Expenditures	\$42,868,216	\$51,214,522	\$54,215,222	\$54,215,222	\$3,000,700
Expenditure Reimbursements	(3,697,308)	(5,532,432)	(5,491,409)	(5,491,409)	41,023
Total Appropriations	\$39,170,908	\$45,682,090	\$48,723,813	\$48,723,813	\$3,041,723
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$2,200	\$2,400	\$2,400	\$2,400	\$0
Aid From Other Governments	8,247,960	8,179,906	11,328,250	11,328,250	3,148,344
Charges For Services	444,993	105,000	155,000	155,000	50,000
Operating Transfers In	587,229	1,450,000	1,540,000	1,540,000	90,000
Total Revenues	\$9,282,382	\$9,737,306	\$13,025,650	\$13,025,650	\$3,288,344
Net County Cost	\$29,888,526	\$35,944,784	\$35,698,163	\$35,698,163	(\$246,621)
Allocated Positions	199.0	210.0	225.0	225.0	15.0
Temporary (Full-Time Equivalent)	6.1	5.7	8.5	8.5	2.8
Total Staffing	205.1	215.7	233.5	233.5	17.8

Purpose

The Office of the District Attorney (DA) is a constitutionally-mandated office whose primary function is to act as the public prosecutor of State law violations. To this end, the DA investigates such offenses and conducts collaborative investigations with local law enforcement agencies.

The DA also establishes policies and standards for filing criminal complaints; institutes proceedings for the arrest of persons suspected of public offenses; advises the Grand Jury; institutes criminal and/or civil proceedings to remedy consumer fraud, abates nuisances and environmental hazards; manages various grant programs; provides services to victims and witnesses of crime; and provides legal training for local law enforcement agencies.

The DA's Bureau of Investigations provides investigative support to the Department. The Bureau is also responsible for the service of criminal and civil processes.

Major Budget Changes

Salaries & Employee Benefits

- \$457,715 Salary and benefits adjustments.
- \$1,557,297 Add 15 positions.
- \$42,163 Increase in extra-help.

Services & Supplies

- \$92,960 Increase in law enforcement equipment costs.
- \$69,545 Increase in computer maintenance costs.

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- \$50,000 Increase in fleet services costs.
- \$50,000 Increase in security service costs.
- \$20,000 Increase in ammunition and target expenses.
- \$31,091 Increase in communications and cell phone costs.
- (\$164,239) Decrease in furniture purchases.
- (\$124,154) Decrease in small tools and instruments expense.

Centrally-Budgeted Expenses

- \$200,767 Increase in Workers' Compensation and Casualty insurance costs.
- (\$57,283) Decrease in radio maintenance costs.
- (\$46,131) Decrease in data processing charges.
- (\$29,637) Decrease in rents and leases of automation equipment.
- \$985,606 Cost Allocation Plan adjustment.

Capital Expenditures - Equipment

- \$120,000 Vehicles (3).

Expenditure Reimbursements

- \$38,232 Increase in reimbursement from other DA budgets due to increase in labor costs and administrative charges.
- \$19,881 Increase in reimbursement from Human Services Agency.
- (\$105,080) Decrease in reimbursement of costs related to reducing recidivism and related activities.

Revenues

- \$3,313,127 Increase in Proposition 172 funding.
- \$50,000 Increase in charges for legal services.
- (\$164,783) Decrease in State revenue received for Ready to Work Program.

Operating Transfers In

- \$90,000 Increase in transfers from Auto Theft Investigation Prosecution Fund (#12124).

Program Discussion

The 2022-2023 recommended District Attorney (DA) main budget totals \$54,215,222 which is an increase of \$3,000,700 from the 2021-2022 adjusted budget.

Felony Trial Unit

The Felony Trial Unit is responsible for the review, charging, and prosecution of all mainline criminal felony cases heard in the Lodi, Manteca, and Stockton courts. Mainline criminal felony cases include assaultive and other violent crimes; serious and violent theft-related offenses such as robbery, carjacking, residential burglary, vehicle theft, and illegal possession of weapons cases.

The Unit is responsible for the supervision of the attorneys in both the Lodi and Manteca offices, as well as Lodi and Manteca cases that have been through a preliminary hearing in those courts. The size of the Unit varies, but is currently at 16 attorneys in Stockton.

Beyond handling the above prosecutions, the Unit also staffs the Collaborative Courts, such as parole re-entry, mental health, veterans, and drug court, as well as handling welfare fraud cases for the Impact Unit.

Misdemeanor Trial Unit (MTU)

The MTU is responsible for the prosecution of all misdemeanor criminal cases brought by the DA's Office. This includes four separate weekly calendars: Driving Under the Influence; Domestic Violence; In-Custody Misdemeanors; and Out-of-Custody Misdemeanors. In addition to keeping calendars, the Unit is responsible for all misdemeanor motions, hearings, and jury and court trials. The Unit works collaboratively with misdemeanor prosecuting attorneys in both the North and South County Circuit Courts. All misdemeanor jury trials set in the Circuit Courts are sent to the Main Office for the MTU attorneys to handle.

There are 14 attorneys currently assigned to the MTU. This number of attorneys allows the MTU to continue and expand the overall plan of being able to devote as much time as possible to each individual case. The goal is to fully evaluate each case and reach the resolution that is best for victims, the community, and the defendant. The resolution should take the well-being of all involved into account, rather than

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forcing cases to trial unnecessarily or seeking the maximum punishment.

In the MTU, all efforts are made to resolve misdemeanor cases rather than proceed to jury trial. However, the DA's Office respects the defendant's right to a jury trial and will be prepared and ready to proceed if it is in the best interest of justice.

In 2021, the Unit tried 38 cases and continued in the attempt to amass detailed statistics from the thousands of misdemeanor cases handled each year. The Unit has plans to adopt a new case management system that will be invaluable in this endeavor, as it will allow the Unit to keep and access data in new and more efficient ways. This continued data collection will enable the Unit to pinpoint the drivers of violence, destabilize organized crime, and make informed decisions about where to put resources and where to focus efforts with misdemeanor crimes. It will help identify the most active recidivist misdemeanants and enhance approaches to solving whatever underlying causes continue to lead those individuals back into the system.

Violent Criminal Enterprise Unit (VCEU)

The VCEU is responsible for prosecuting the individuals and groups who commit and drive serious and violent crimes in the County. As the lead agency in the County's Gang Task Force, the VCEU fosters collaboration and information sharing between and among the local, State, and Federal law enforcement agencies who investigate violent, gun, drug, and human trafficking crimes committed by criminal street gangs and similar groups in the County. Through the Task Force, VCEU members provide education and training to law enforcement regarding changes in the law and stay apprised of changes in gang rivalries, alliances, and criminal behavior on the streets, in the jails, and prisons.

In addition to prosecution, the VCEU has also taken a leading role in efforts aimed at gang crime prevention and intervention. Members of the Unit are actively involved in leading and contributing to community discussions regarding the dangers and risks related to gang crime and gang violence. Another example of the Unit's important community engagement is its active participation in the City of Stockton's Project Ceasefire program, aimed at combatting Stockton's longstanding firearm-related violence problems.

After significant declines in shootings and homicides in 2018 and 2019, both Stockton and the County experienced a significant spike in 2020 and 2021 following the onset of the 2019 Novel Coronavirus (COVID-19) pandemic. This spike was mirrored throughout the country in many medium- and large-sized cities. The precise causes of the spikes are still under wide investigation.

Despite the challenges presented by rising levels of violence, the Unit continues to work hard and proactively with law enforcement and community partners to interrupt violent rivalries and cycles of violence.

Among the critical tools in these long-term, proactive investigations is the use of wiretaps. The Unit continues to work with its law enforcement partners to identify drivers of gang crime and gun violence and to work together to use the latest technology to gather evidence of their criminal activities, coordination with one another, and intimidation of other members of the community.

For many years, criminal street gangs and gang members have called the County home and have done business and waged war with each other in the streets, jails, and prisons of the community. Through a more collaborative approach with all willing partners, the DA's Office, led by the VCEU, fights to identify those relative few who choose to exploit and bring violence into the community, intervene with them and prevent criminal behavior whenever possible, and incarcerate whenever necessary.

Homicide Unit

The Homicide Unit reviews, charges, and prosecutes murders, cold-case homicides, and unlawful killings. Cases prosecuted by this Unit involve some of the most heinous and violent crimes committed within the County and usually entail substantial trial preparation, the use of cutting-edge forensic DNA and social media analysis and evidence, as well as follow-up investigations by the Bureau of Investigations (BOI). Experienced attorneys work closely with BOI and law enforcement agencies responsible for investigating the crime from the inception. At the same time, prosecutors in the Unit work with the victims' families to provide support through the Victim Witness Unit.

During 2021, although the Unit experienced an overall drop in the volume of cases charged, the workload for the Unit remained steady, with arrests made on older cases, and a significant number of multiple co-defendant homicides with longer-term investigations, all of which involved prosecutors' time and attention.

Despite the added burdens, the attorneys in the Unit worked extremely hard to charge and handle new cases as well as to work with the courts to conduct several trials with appropriate safety measures.

Bureau of Investigation (BOI)

The DA's BOI provides complete and thorough investigative resources to ensure collaborative work with Deputy DA partners who prosecute felony and misdemeanor caseloads. Investigative staff is able to focus decades of advanced law

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enforcement experience to assist in case evaluation, preparation, and further investigative efforts; all necessary to bring an offender to justice or to avoid further prosecution of one wrongly accused.

The DA's multi-agency experience has created a dynamic and well-versed investigative body, one that lends value and innovative thinking to any law enforcement effort. The BOI supports regional crime reduction efforts, often collaborating with local, State, and Federal law enforcement agencies.

The BOI is the primary and sole law enforcement agency in the County charged to conduct investigations of child abduction, public assistance and in-home supportive services fraud, real estate fraud, violations of public integrity laws, environmental and consumer crimes, witness relocation, and significant cold case investigations.

The BOI has a strong partnership with all additional County law enforcement agencies regarding officer-involved critical incident protocol. While many DA offices insert themselves in an "after the fact" review of a local agency's use of deadly force, the County's protocol method is unique, time tested, and extremely effective. The BOI co-investigates these events in real time and assists in finding the facts. Each team member is specially trained and prepared to work these dramatic events bringing experience and focus to the investigations.

Public Integrity Unit

The Public Integrity Unit was formed to investigate complaints of corruption, abuse of authority, and breach of public trust by elected, appointed, and/or hired public officials with the goal of preventing criminal and unethical behavior. The Unit is comprised of a Lieutenant, Sergeant, Criminal Investigator, and Investigative Assistant. As needed, additional Criminal Investigators will assist with public corruption cases. Cases are handled and investigated with the utmost professionalism, ethics, and integrity. Members of this Unit are trained, highly-qualified law enforcement officers with years of experience as detectives/investigators.

In 2021, the Unit received and investigated 191 complaints via the DA's Office online formal complaint process, as well as messages sent to the Public Corruption e-mail address. The incoming complaint forms and e-mail messages to the Unit are continually monitored and each complaint is reviewed and assessed. Not all complaints result in investigations for various reasons, including lack of information, complaint does not entail an actual crime, no basis for legal intervention and/or prosecution, information is referred to an outside agency, or initial follow-up was conducted but further action is deemed futile.

The significant increase in the number of complaints received in 2021 is most likely due to increased public education, ease of reporting, and community awareness/access to the online complaint form. The Unit continues to be proactive with community outreach through presentations and education, the implementation of a simplified online reporting process/complaint form, and ease of reporting via e-mail, telephone, and written complaints mailed to the DA's Office.

Since many of the complaints pertain to prominent public figures and/or public employees, these investigations often act as a deterrent and hold people accountable for their actions.

Cold Case Unit

The DA's Office has one dedicated Criminal Investigator and a Deputy DA assigned to the Cold Case Unit. The Cold Case Unit Investigators review cold cases from law enforcement agencies within the County to determine whether there is additional investigation to be completed and whether there is physical evidence available to be tested, or that could be tested utilizing new technology and methodologies to identify a suspect(s) in the case.

The cold case investigations involve unsolved homicides, missing person cases with suspicious circumstances, and sexual assault cases with unidentified suspects.

In early 2021, the DA's Office established a Cold Case Task Force comprised of representatives from law enforcement agencies Countywide who are working on cold case investigations. Task Force members collaborated on cases during 2021-2022 despite the impacts of COVID-19.

As Task Force members, the assigned cold case investigators continued their work identifying cases from the Task Force partner agencies to seek additional testing, including the ability to pursue genealogical testing options, and worked together on solving these cases. The Task Force members consult with representatives from the Department of Justice Forensics Laboratory and other outside laboratories on testing methods for evidence in these cases to assist in identifying suspects in the cases.

During 2022-2023, the DA's Office will continue to expand the scope of the Cold Case Task Force by seeking grant opportunities to fund a program to digitally track all cold cases Countywide, improve victim contact and communications, and expand investigative opportunities.

The DA's Office will resume in-person Task Force meetings to increase the collaboration amongst all County agencies. The DA's Office will continue to pursue the goals of the Task Force by identifying cases with physical evidence that can be tested using new technology or other methods in order to

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identify suspects and bring justice to the victims and their families.

Delta Regional Auto Theft Team (Delta RATT)

In 2021, DA's Office received partial funding for the BOI to join the County's Delta Regional Auto Theft Team (Delta RATT). The BOI continually works in conjunction with allied agencies to provide the highest caliber of investigative services possible, dedicating an investigator to combat the continued increase of auto thefts and assist the overall quality of life for County residents.

The dedicated investigator is responsible for, but not limited to, assisting in suspect apprehension, case development, investigative follow-up, parole and probation sweeps, and proactive auto theft and other related agency operations. In 2021, Delta RATT accomplished 242 auto theft arrests, 89 search warrants, 84 firearms seized, 404 stolen vehicles recovered, 24 Identity Theft cases (resulting in 43 arrests), and 42 CHP/other law enforcement agency Major Investigation Assists, for which Delta RATT took lead on 19 cases.

Family Crimes Unit (FCU)

The FCU is responsible for the vertical prosecution of all felonies affecting families in the community. This includes the prosecution of all felony Domestic Violence, Child Abuse and Sexual Assault, Elder and Dependent Abuse, Human Trafficking, Sexually Violent Predator, and Child Abduction cases:

- **Domestic Violence (DV)** - Deputy DAs review, charge, and prosecute felony cases in which the victim is the offender's spouse or former spouse, cohabitant or former cohabitant, parent of the offender's child, or with whom the offender has or had a dating relationship. These attorneys handle all stalking and DV felonies, including most DV homicide cases.
- **Child Abuse and Sexual Assault** - Deputy DAs charge and prosecute felony cases involving physical and sexual abuse crimes against children and sexual abuse crimes against adults. These Deputy DAs also prosecute most cases involving child homicide victims.
- **Elder Abuse** - Deputy DAs are responsible for prosecuting felony crimes committed against elderly and dependent adult victims, and prosecute most homicides with elderly victims.
- **Human Trafficking** - Deputy DAs are responsible for prosecuting human trafficking crimes. These cases involve prosecuting those individuals who

target and groom children to engage in prostitution or child pornography; and individuals who coerce adults, often by threat and violence, to engage in prostitution or forced labor. The Deputy DAs also prosecute pimping and pandering cases, and partner with law enforcement on sting operations aimed at preventing child sexual exploitation. In 2021, a Human Trafficking Unit was created within the DA's Office. In the Unit's first year, felony prosecutions of Human Trafficking cases increased from 4 cases in 2020 to 36 cases in 2021.

- **Sexually Violent Predators** - Deputy DAs are responsible for the prosecutions of sexually-violent predators. This involves prosecuting convicted sex offenders who have served their custody time and are deemed an unreasonably high risk to commit another sex crime, in order to have them committed or recommitted to a State Hospital to keep the community safe.
- **Child Abductions** - The Child Abduction Team (CAT) is a collaboration of Deputy DAs and DA BOI investigators and handles all child abductions. CAT often uses the Hague Convention in order to process a child's return from other countries around the world. The Hague Convention was drafted originally in 1980 to ensure the prompt return of children who have been abducted from their country of habitual residence or wrongfully retained in a signatory state, not their country of habitual residence. Currently, 108 countries are partners in the treaty. In 2021-2022, the BOI and CAT received 58 cases, 40 of which have been resolved. Of the 58 cases received, the DA's Office assisted in the recovery or return of 11 children involving jurisdictions around the U.S. as well as Mexico. Other responsibilities of the CAT include assistance with locating and serving parents whose location is unknown, prosecution of family court order violations, and assisting with and/or prosecution of parental and non-parental abductions.
- **Senate Bill (SB) 384** - Deputy DAs are responsible for processing and assessing sex offender petitions seeking to have their registration requirements modified or terminated pursuant to SB 384. Where appropriate, these DAs will litigate the petitions of those sex offenders who are ineligible to have their registration requirement modified or who are a current public safety risk.

The FCU Deputy DAs are responsible for staffing the Family Justice Center (FJC). The FJC is a one-stop location for victims of family crimes to access the outstanding service providers within the community. A Deputy DA from the

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FCU is available Monday through Friday to assist victims and witnesses with their cases, and to assist law enforcement and other DA staff with issues that arise at the FJC.

The FCU Deputy DAs also engage in community outreach and education on child abuse, sexual assault, dating violence prevention, elder fraud prevention, human trafficking, and sex offender registration compliance. The FCU attorneys can provide outreach and collaboration for community organizations, law enforcement, and civic groups in person or via video conferencing.

Quality of Life Crimes Unit

The Quality of Life Crimes Unit uses both criminal and civil prosecution to address crimes that directly affect the daily lives of the citizens of the County. Quality of Life investigations and prosecutions include, but are not limited to, cases involving harm to the environment, consumer fraud, insurance fraud, identity theft, auto theft, arson, real estate fraud, and major financial crimes.

The DA's Environmental Protection Unit (EPU), working in partnership with numerous local and State agencies, continues to enforce local and State environmental regulations. Investigations and prosecutions include matters of unique local concern, as well as matters that may have impacts across multiple county jurisdictions. During 2021-2022, EPU numbers remained consistent or trended upward in several areas compared to 2020-2021. EPU work requires productive and efficient collaboration with many other local and State agencies such as the County's Public Health Services, State Toxic Substances Control, and Fish & Game agencies.

During the same period, numerous case referrals were made to the DA's Consumer Fraud Unit. Referrals came from numerous agencies and work continued on several investigations where the Unit has partnered with other jurisdictions. In particular, consumer fraud-related matters of local interest saw a significant uptick in the number of cases filed compared to the prior fiscal year.

The Real Estate Fraud Unit will have conducted close to 30 investigations in 2021-2022, up 9 from 21 as reported in 2020-2021. There is no way yet to determine if this was due to the unique circumstances presented during 2020-2021. These are often complex cases requiring many hours to investigate and see the cases through the prosecution and court process.

For 2021-2022, The DA's Insurance Fraud Unit currently has nearly 40 ongoing investigations and expects around 25 new referrals by the end of 2021-2022. These investigations require many hours of work by the DA Investigator, and collaboration with the California Department of Insurance to

assemble and organize the voluminous evidence in preparation for criminal prosecution.

BOI currently has one Investigator assigned to animal cruelty investigations. The investigations involve willful cruelty to animals including neglect, starvation, lack of medical care, and the illegal practice of veterinary medicine. On more than one occasion, BOI has been successful in helping to relocate abused animals. This Investigator assists prosecutors with animal cruelty prosecutions and trial preparation, and acts as a liaison between law enforcement and animal control services. These investigations involve a high level of experience, expertise, and interaction and collaboration with other County and city agencies. From February 2021 to February 2022, the DA's Office received 11 animal cruelty criminal cases. Five of those cases resulted in a guilty verdict or guilty pleas with one pending a criminal trial. Of the remaining six cases, four have had a criminal complaint filed, with one resulting in an arrest warrant for the suspect. The remaining two cases are actively being investigated.

Identity Theft Unit

The DA's Office continues to aggressively investigate and prosecute identity theft. In 2021-2022, the team was comprised of three Deputy DAs, an Investigator, an Investigative Assistant, as well as clerical and paralegal support.

Identity theft investigations and prosecutions are often voluminous and lengthy. One case may target dozens, or even hundreds of unsuspecting victims. For each case, efforts are made to contact every known victim and provide them with information regarding "what-to-do-now" that their information has been compromised. Until contacted by a DA Investigator, many victims may not realize their identities have been stolen and utilized to make illegal purchases including vehicles, open credit cards, and accounts, secure loans, offer items for sale they do not own, and steal deposits or rents. In some cases, information is used to make fraudulent driver's licenses.

The Unit's proactive approach targets and monitors known identity theft criminals, individuals on probation and parole, identifies active and past participants in the County, and monitors the Dark Web for victim profiles. For 2021-2022, the Identity Theft Unit will have filed approximately 65 new felony cases (many cases represent multiple defendants), representing nearly 500 individual and business victims. Referrals were submitted to the DA's Office from multiple law enforcement agencies including the police departments in Lodi, Manteca, Ripon, Stockton, and Tracy; CHP; Delta Regional Auto Theft Team (RATT); Sheriff's Office; and the United States Postal Service. Furthermore, the DA's Office continues to pursue cases from the Employment Development Department (EDD). During 2021-2022, this

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Office saw a total of 19 active EDD investigations, representing 34 unique defendants. Like ID theft, EDD fraud investigations are extremely complex and time consuming.

Neighborhood Deputy District Attorney (NDDA) Team

The DA's Office has three prosecutors assigned as NDDAs divided to serve three geographical regions within the County, specifically the north and south areas of the County, as well as the City of Stockton. During 2021-2022, the NDDAs have continued to focus on community concerns through remote opportunities and have supported other case units due to the impact of COVID-19. The Team will continue to focus on community concerns during 2022-2023.

The NDDAs are tasked with facilitating conversation and collaboration by engaging partners to address areas of concerns within the County's communities. Pre-COVID-19, the NDDAs would meet regularly with community leaders and groups, provide presentations relevant to the community concerns, and seek ways to bring resolution by collaborating with citizens, government agencies, law enforcement, and community-based organizations. The NDDAs focus a large portion of their work on three major areas of concern: homelessness, truancy, and the drivers of crime within the County's communities.

San Joaquin County Fireworks Task Force

Every 4th of July season, illegal fireworks create physical and psychological hazards for the County. Unnecessary injuries and property damage are combined with the emotional toll taken by residents and even animals forced to contend with these destructive devices which flood otherwise peaceful neighborhoods across the County.

San Joaquin County Fireworks Task Force, organized by the DA's Office, is committed to prosecuting those who sell or are in possession of illegal fireworks. All local law enforcement agencies and all local fire districts are invited to participate. In advance for the 4th of July holiday, the Task Force typically starts meeting in April or May and concludes after the holiday. The goal of the Task Force is to share best practices in an effort to reduce illegal fireworks activity. This may include investigation strategies, legal updates, and public outreach. Outreach efforts during 2021-2022 were plentiful and vigorous, including the use of social media, community events, yard signs, radio spots, and the use of TV and print media to highlight efforts. In one such media effort broadcasted on local TV, the Task Force announced the seizure of 3,000 pounds of illegal fireworks during June 2021.

The 2021 4th of July holiday season, which lasted roughly between June and July, saw a massive increase in the number of fireworks cases charged by the DA's Office. It is

important to those for purposes of discussion concerning the efforts of the Task Force, as it relates to the budget calendar, the result of the Task Force typically spans the start of the next budget cycle, July 1st. For this last fireworks season, over 60 cases were charged and convicted by the DA's Office, including a mixture of misdemeanors and felonies. Some were in June of 2021, while others were in July of 2021. These numbers were driven in large part by Sheriff's Office operations and submissions. It is expected this coming 4th of July season would see similar numbers. Continued collaboration between the DA's Office, law enforcement, fire departments, Cal Fire, and the use of targeted ordinances like 'social host doctrines' that hold property owners liable for illegal fireworks activity on their property, will provide a deterrent to this dangerous activity.

Juvenile Justice Unit

The Juvenile Justice Unit is responsible for reviewing and prosecuting all referrals for juvenile criminal activity committed in the County. This includes screening cases for informal supervision, diversion, and requesting transfer to adult court in specific, limited circumstances.

The Unit has been at the forefront of fairly and reasonably implementing the provisions of legislative bills and voter-approved propositions. Specifically, serious, violent, repeat offenders are aggressively prosecuted in juvenile court, or, when appropriate, in the adult division of the Superior Court. In contrast, first time, low-level offenders are deflected from prosecution and allowed to have their cases handled informally by Probation; others are offered the opportunity to participate in one of many available diversion programs.

The recent passage of SB 823 established the Juvenile Justice Realignment program for providing County-based care, custody, and supervision of high-risk youth who previously would have been sentenced to the State Division of Juvenile Justice. Many of the youth in this population have experienced severe trauma and became involved with the juvenile justice and/or foster care system at a very young age. This population will now be housed close to their families and support systems at Juvenile Hall in French Camp. The DA's Office is currently working with the Probation Department, Behavioral Health Services, and community partners to determine the programs and services to be utilized in this new institutional setting.

The Juvenile Justice Unit has been instrumental in creating and implementing a number of specialized programs designed to meet the needs of youthful offenders while furthering the primary mission of rehabilitation and community safety. These programs include highly acclaimed intervention programs and alternatives to traditional prosecution such as Project Navigate Constructive Change (PNCC) and Reducing Racial and Ethnic Disparities

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(RRED). PNCC is a diversion program for youth and young adults ages 15 to 30. It utilizes evidence-based practices and positive youth development principles to motivate participants to succeed, and not to reoffend. Youth who enter the program can have their charges reduced or their case dismissed, and their record sealed upon meeting certain court ordered conditions. These conditions can include obeying all laws, paying restitution, participating in counseling, attending school, and completing community service hours. RRED is a joint collaboration of law enforcement, County organizations, and community groups with the goal of reducing racial and ethnic disparities within our dependency and juvenile justice systems.

Post-Conviction Review Unit (PCRU)

On January 1, 2019, the DA's Office created the PCRU. This Unit was created to address new legislation that provided several avenues for incarcerated individuals to seek relief. These pieces of legislation require a significant amount of resources.

These laws include:

Legislation	Title
Assembly Bill 2942	District Attorney Resentencing Petitions and Recommendation
People v. Banks People v. Clark	Habeas Corpus in Special Circumstances Cases
People v. Franklin	Youthful Offender Sentencing Hearings
Proposition 47	Reduced Crimes Resentencing
Proposition 57	Early Parole Eligibility and Release
Proposition 64 Senate Bill 1793	Marijuana Legalization
Proposition 66	Habeas Corpus in Capital Cases
Senate Bill 620	Personal Firearm Use Resentencing Hearings
Senate Bill 1393	Serious Felony Prior Resentencing Hearings
Senate Bill 1437/775	Felony-Murder Resentencing

Many of these laws require attorneys to sort through cases that are decades old. Most of the murder cases reviewed may involve reports and documents contained in several boxes of files and possibly require attorneys to travel outside of the County.

Since the creation of the PCRU, significant gains have been seen. All SB 1437 (Penal Code section 1170.95) petitions have been tracked, assigned, and accounted for. Last year, several court decisions interpreted SB 1437 in manner requiring petitions that were denied to be returned to trial court. As of January 1, 2022, SB 775 added voluntary manslaughter and attempted murder to the list of charges that could be challenged. In 2021, 39 Penal Code 1170.95 petitions seeking to have murder convictions vacated were either returned by the appellate court or filed by defendants. It is anticipated with the passage of SB 775 and several cases waiting decisions of the California Supreme Court, the number of petitions will greatly increase.

In addition, a more streamlined process for addressing Proposition 57 early parole letters has been created. Each letter requires a complete review of the file to determine the safety risk of the inmate prior to a formal letter to the Department of Corrections. In 2021, 95 Proposition 57 letters were received regarding early release from prison. In 2020, 116 Proposition 57 letters were received. It is anticipated the number of letters in 2022 will be similar.

The PCRU received 105 various writs of habeas corpus, Court of Appeal remittitur on sentencing, and petitions for others forms of resentencing. The Unit has also assumed the impact on the Homicide Unit with writs of habeas corpus petitions filed in death penalty cases (Proposition 66), post-conviction review of new DNA requests (Penal Code section 1405), and special circumstances cases prior to 2015 (People v Banks and People v Clark).

Moreover, the PCRU assists original prosecutors active with the DA's Office in handling all so-called Franklin retroactive sentencing hearings (defendants who were under 25 years of age when they committed the crime); in those cases where the original prosecutor is no longer with the Office, the PCRU does the hearing. The PCRU has allowed the DA's Office to incorporate a conviction review (also called conviction integrity) function, as well as a sentence review procedure (Assembly Bill 2942 / Penal Code section 1170.03) to address any issues with past convictions or sentences. In an effort to further facilitate this process, in late 2021, the PCRU began a partnership with For The People, an organization that assists the DA's Office process these types of cases. In 2021, over two dozen cases were processed by the PCRU. Two inmates were deemed qualified, their sentence was successfully recalled, and they were re-sentenced.

Supplemental Requests

The DA is requesting additional funding of \$1,758,102 for the following:

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Karpel Implementation (4 positions)

Funding of \$320,564 is requested to add a Department Information Systems Specialist I, three Senior Office Assistants, and small tools and computer equipment to assist with the implementation of the new case management system. The Information Systems Specialist I will play an intricate role in the training of the end user, troubleshooting, setting up and maintaining dashboards, and support Department staff with existing workload. Three Senior Office Assistants will assist with data entry into the new case system using the Excel worksheets containing case tracking information.

Parole Hearings (1 position)

Funding of \$87,895 is requested to add a Victim Witness Advocate I to address the additional work related to locating and notifying victims/families of upcoming parole hearings related to possible sentence reductions.

Attorney Support (5 positions)

Funding of \$437,627 is requested to add five Paralegals I-II that will provide support to attorneys assigned to the Mainline and Vertical Prosecution Units. Duties assigned to Paralegals I-II consist of coordinating hearings, researching legal matters, and case preparations.

Deputy District Attorney Family Crimes (1 position)

Funding of \$136,675 is requested to add one Deputy District Attorney I-IV that will be specifically dedicated to the Family Crisis Unit as a charging Deputy District Attorney I-IV. Duties will also consist of providing support to law enforcement and victims.

District Attorney Investigator (2 positions)

Funding of \$514,654 is requested to add two District Attorney Investigators I-II to address two areas of the Department:

Cold Case Unit – The DA Investigator will continue to expand the scope of the Cold Case Task Force by seeking grant opportunities to fund a program to digitally track all cold cases Countywide, improve victim contact and communications, and expand investigative opportunities. The investigator will continue to pursue the goals of the Task Force by identifying cases with physical evidence that can be tested using new technology or other methods in order to identify suspects and bring justice to the victims and their families.

White-Collar Crime Investigator – The County's DA White-collar Crime Investigator's primary goal will be to investigate criminal activities such as major fraud, and theft by false pretenses, money laundering, corporate fraud, securities and commodities fraud, mortgage fraud, financial institution fraud, bank fraud and embezzlement, fraud against the government, mass marketing fraud, health care fraud, and more. The White-Collar Crime Investigator would work closely with the Federal BOI, California Department of Justice, Office of Attorney General's Special Prosecutions Section, to target sophisticated, multi-layered, fraud cases that continue to harm residents and the economy of the County.

District Attorney Investigator Digital Forensics Unit (1 position)

Funding of \$260,687 is requested to add one District Attorney Investigator to establish a Digital Forensics Unit that will focus on the recovery and investigation of material found in digital devices related to crime and will assist local law enforcement agencies with forensic analysis.

The recommended budget has been augmented by \$1,758,102 to address this request.

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Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Felony Filings					
Countywide	5,249	3,761	4,915	4,698	4,807
Stockton	3,741	2,515	3,409	3,116	3,263
Lodi	434	414	459	528	493
Manteca/Ripon/Escalon/Tracy	1,074	832	1,047	1,054	1,051
Misdemeanor Filings					
Countywide	10,861	10,134	8,894	8,699	8,797
Stockton	6,061	6,145	5,131	4,978	5,055
Lodi	1,514	1,344	1,438	1,357	1,397
Manteca/Ripon/Escalon/Tracy	3,286	2,645	2,325	2,364	2,345
Traffic*					
Countywide	4,434	8,298	2,039	1,649	1,844
Stockton	3,175	6,984	1,103	956	1,029
Lodi	357	N/A	N/A	N/A	N/A
Manteca/Ripon/Escalon/Tracy	902	1,314	936	693	815
Parole/Probation/Transfer in Filings					
Countywide	719	489	551	547	550
Post Release Community Supervision	426	231	336	339	337
Parole Supervision	143	103	92	115	103
Transfer In	150	155	123	94	109
Juvenile Filings					
Countywide	920	797	612	635	623
Felony	543	556	419	393	406
Misdemeanor	329	191	135	196	165
Transfer In	48	50	58	46	52
Total Filings	44,366	46,958	34,022	32,457	33,241
Mainline Referrals					
Countywide	N/A	23,381	21,868	21,955	21,911
Stockton	N/A	15,031	13,754	13,466	13,610
Lodi	N/A	2,414	2,532	2,557	2,545
Manteca/Ripon/Escalon/Tracy	N/A	5,936	5,582	5,931	5,757
Mainline Investigations					
Investigations Opened	400	2,098	2,131	2,344	2,489
Investigations Tasks	6,531	3,572	4,023	4,308	4,557
Subpoenas Served	5,421	4,610	5,067	5,450	5,775

* N/A – Data separated and unavailable.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$572,671	\$836,931	\$597,679	\$597,679	(\$239,252)
Centrally-Budgeted Expenses	20,521	20,837	2,346	2,346	(18,491)
Total Appropriations	\$593,192	\$857,768	\$600,025	\$600,025	(\$257,743)
Earned Revenues By Source					
Operating Transfers In	\$520,875	\$857,768	\$600,025	\$600,025	(\$257,743)
Total Revenues	\$520,875	\$857,768	\$600,025	\$600,025	(\$257,743)
Net County Cost	\$72,317	\$0	\$0	\$0	\$0

Purpose

California Government Code Section 27388 authorizes counties to impose a recordation fee on certain real estate documents. The Real Estate Fraud Prosecution Fund receives an \$8 recording fee per eligible document. These funds can only be used for programs which enhance the capacity of local district attorneys and local law enforcement to deter, investigate, and prosecute crimes involving real estate fraud.

Major Budget Changes

Services & Supplies

- \$24,191 Increase in administrative charges.
- (\$269,242) Decrease in labor costs due to reduced fraud activity.

Centrally-Budgeted Expenses

- (\$18,542) Cost Allocation Plan adjustment.

Operating Transfers In

- (\$257,743) Decrease in reimbursement from Real Estate Fraud Prosecution Fund.

Program Discussion

The 2022-2023 recommended budget for Real Estate Fraud Prosecution totals \$600,025, which is a decrease of \$257,743 from the 2021-2022 adjusted budget.

Recommended funding in the Real Estate Fraud Prosecution budget for 2022-2023 will be used to reimburse the District Attorney's (DA's) main and Consumer Fraud Proposition 64 budgets for a Deputy DA, two DA Investigators, one part-time Investigator, and 20% of a Legal Technician.

The budget also includes funding for expert witnesses, such as forensic accountants and other experts who specialize in real estate transactions, interpreters, transcribers, outreach, and fleet services expenses.

Fund Balance

The Real Estate Fraud Prosecution General Fund Special Account (#12128) fund balance as of March 31, 2022, was \$2,111,861. Annual revenue is projected at approximately \$982,651 for 2022-2023.

Real Estate Fraud Prosecution Unit

The DA's Office is dedicated to the investigation and prosecution of real estate-related crimes. Criminal real estate crimes may involve fraud related to home equity, mortgage, rental, grand theft, securities, forgery, foreclosure, loan, and any other types of fraud that steals a homeowner's interest with a single forged signature. Unless victims promptly alert the authorities, unsuspecting victims can lose their life savings or homes. The perpetrators of these crimes prey upon an especially vulnerable population, which includes the poor, homeless, and other diverse communities.

When the DA's Office receives a consumer complaint involving real estate fraud, a Deputy DA will review the complaint and determine if a criminal investigation will be initiated. A criminal investigator from the DA's Office will then be assigned to investigate the alleged criminal act(s).

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Two investigators are assigned to the Unit to ensure a thorough investigation of all real estate fraud cases. After the completion of an investigation, the Deputy DA will review the facts of the case and determine whether to file criminal charges against an individual or business. If charges are filed, the DA's Office will represent the People of California throughout the completion of the court case. The case may include charges such as the recording of forged or false deeds and other instruments, grand theft, forgery, securities fraud, and mortgage foreclosure consultant scams.

The Unit, if appropriate, may refer a complaint to another department or agency that may be of assistance to the

complainant and works closely with the DA's Consumer Protection Unit, Family Justice Center, and other State and Federal agencies.

When the criminal act(s) result in an actual loss to the victim, the Unit is committed to obtaining restitution orders on behalf of the victim. However, if the defendant does not have the means to pay restitution to the victim, the victim is informed that if the fraud is committed by a real estate licensee, they may seek compensation from the Bureau of Real Estate's Consumer Recovery Fund or pursue civil remedies.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Real Estate Fraud					
<i>Prosecution Cases</i>	9	35	1	2	2
<i>Investigations</i>	45	37	21	30	30
Mortgage Fraud					
<i>Prosecution Cases</i>	1	1	1	1	1
<i>Investigations</i>	3	1	3	2	2

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$378,403	\$519,083	\$495,800	\$495,800	(\$23,283)
Services & Supplies	278,398	259,307	737,305	737,305	477,998
Centrally-Budgeted Expenses	11,373	(15,592)	27,751	27,751	43,343
Capital Expenditures	0	55,000	15,000	15,000	(40,000)
Total Appropriations	\$668,174	\$817,798	\$1,275,856	\$1,275,856	\$458,058
Earned Revenues By Source					
Aid From Other Governments	\$455,546	\$817,798	\$1,275,856	\$1,275,856	\$458,058
Total Revenues	\$455,546	\$817,798	\$1,275,856	\$1,275,856	\$458,058
Net County Cost	\$212,628	\$0	\$0	\$0	\$0
Allocated Positions	5.0	5.0	5.0	5.0	0.0
Temporary (Full-Time Equivalent)	1.0	1.5	1.5	1.5	0.0
Total Staffing	6.0	6.5	6.5	6.5	0.0

Purpose

The San Joaquin County Family Justice Center's (FJC) purpose is to make available a multi-disciplinary team of partners under one roof. The partners work together in the delivery of services and resources for victims of domestic violence, child abuse, sexual assault, elder abuse, stalking, and human trafficking.

The FJC is funded by multiple grants. Funding has included the California Office of Emergency Services (CalOES), Family Justice (FJ) Program grant through State General funds, and the County Victim Services (XC) Program grant, which provided one-time Federal Victims of Crime Act funding, also administered through CalOES. Additionally, the FJC received Federal funding via the United States Department of Justice Improving Criminal Justice Responses (ICJR) grant through Violence Against Women Act funding. Most recently, the FJC was awarded the Child Abuse Treatment (AT) grant for the provision of on-site mental health services for children who have experienced trauma.

Major Budget Changes

Salaries & Employee Benefits

- (\$23,283) Salary and benefits adjustments.

Services & Supplies

- \$92,908 Increase in professional services for program expansion.
- \$84,308 Increase in outreach services from community providers.
- \$71,540 Increase in consulting services from County departments.
- \$55,000 Increase in small tools and instruments.
- \$35,019 Increase in administrative charges.
- \$28,773 Increase in office equipment and supply costs.
- \$27,444 Increase in furniture and fixtures.

2020204000—DA-Family Justice Center

Law & Justice

- \$18,000 Increase in crisis housing.
- \$14,876 Increase in rents/leases for copy machines.
- \$11,820 Increase in child care services for clients.
- \$9,600 Increase in food expense.
- \$9,500 Increase in reading labs expense.
- \$5,600 Increase in cell phone services.

Centrally-Budgeted Expenses

- \$40,334 Cost Allocation Plan adjustment.

Capital Expenditures

- \$15,000 New flooring in child care room.

Revenues

- \$458,058 Increase in State grant funds.

Program Discussion

The 2022-2023 recommended Family Justice Center (FJC) budget totals \$1,275,856, which is an increase of \$458,058 from the 2021-2022 adjusted budget.

Funding is primarily comprised of the following State grant funds for 2022-2023:

- California Office of Emergency Services (CalOES) County Victim Services (XC) grant award of \$383,518.
- CalOES Family Justice Center (FJ) grant award for 2022-2023 is anticipated to be \$345,961.
- CalOES Child Abuse Treatment (AT) Program grant of \$299,077 is funded through December 2022, and expected to be renewed for 2023.
- United States Department of Justice (DOJ) Improving Criminal Justice Response (ICJR) grant of \$207,078. Performance period extended to September 2022, the final year of the grant period. Program staffing consists of two Victim Witness Advocates I-II and three Senior Office Assistants.

One-Stop Approach

The one-stop approach of the FJC allows a victim seeking help to meet with the partner(s) of their choosing at a single

location. A centralized intake process eliminates the need for victims to complete multiple forms to receive services. The one-stop approach allows for a better flow of delivery of services for victims and their children.

Partners and services provided for the intake process include:

- Victim Witness - Victim Advocates
- Women's Center Youth and Family Services - Victim Advocates
- Stockton Police Department - Officer
- District Attorney's Office - Office Investigator or Deputy District Attorney
- Child Support Officer
- San Joaquin County Office of Education - Teacher
- Community Medical Centers - Health Navigator
- El Concilio - Case Manager
- Child Abuse Prevention Council - Child Care Professional
- Human Services Agency - Eligibility Worker
- Counseling Professional

Victims may also obtain information on shelters, transitional housing, restraining orders, transportation, criminal justice system information, and more. If the victim arrives with children, childcare is provided while the victim obtains services.

In 2021-2022, the FJC continued the Wellness and HOPE Program focusing on financial, physical, emotional, and generational wellness. Services include a five-week financial education course, meditation, individual counseling, nutrition education, art therapy, survivors support groups, and prevention education on domestic violence and human trafficking. The FJC provided approximately 1,124 emergency food bag items for 38 families, 2,180 clothing items for 96 victims and their children, and transportation for 39 people seeking services at the FJC.

During 2021-2022, the FJC continued collaboration with partners from San Joaquin County Office of Education's Come Back Kid (CBK) Program. The FJC celebrated the achievement of a 42-year old human trafficking survivor who participated in the CBK Program and earned a high school diploma.

During 2021-2022, the FJC personnel continuously remained on-site to serve the community. Although some partner agencies' representatives worked remotely, FJC staff

2020204000—DA-Family Justice Center

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remained available to respond to victims' needs. Partners included:

- District Attorney's Victim Witness Division
- Stockton Police Department
- District Attorney's Family Crimes Unit Prosecutors
- San Joaquin County Office of Education
- Child Abuse Prevention Council
- Women's Center Youth and Family Services
- Department of Child Support Services
- Community Medical Centers

Off-site partners include:

- Chest of Hope
- Lily Pad Living
- Human Services Agency representatives from Financial Aid Eligibility and Adult Protective Services.

The FJC hosted the 1st Annual National Night Out Carnival. All FJC partner agencies were present at the event and community members participated. Partners provided information about the services offered at the FJC while attendees enjoyed family-focused carnival games and activities. Tours of the FJC were provided to attendees. An estimate of over 400 community members attended the event.

The FJC Healing and Resource Library continues to provide literature on parenting skills, coping with childhood trauma, codependency, and assisting teens through trauma. The Parent Project parenting classes resumed in-person classes at the FJC. All parents who participated in the Parent Project were provided a tour of the FJC.

Also, during 2021-2022, Nala, the FJC facility yellow Labrador Retriever, provided comfort and support to approximately 110 people seeking services and support at the FJC. In the later part of 2021, Nala began training in the courtroom to support victims while they testify.

October 2022 will mark the four-year anniversary of the opening of the current location of the FJC at 222 E. Weber Avenue, Stockton.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
New/Continuing FJC Cases	2,918	3,815	3,492	3,049	3,319
Number of New Adults Served	1,191	2,870	2,820	2,400	2,320
Number of New Children Served	188	156	291	305	235
Number of Referrals Outside of FJC	996	445	552	607	650

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$751,084	\$900,167	\$911,175	\$911,175	\$11,008
Services & Supplies	19,856	27,898	43,815	43,815	15,917
Centrally-Budgeted Expenses	78,750	24,583	24,541	24,541	(42)
Total Expenditures	\$849,690	\$952,648	\$979,531	\$979,531	\$26,883
Expenditure Reimbursements	(66,170)	(170,514)	(180,072)	(180,072)	(9,558)
Total Appropriations	\$783,520	\$782,134	\$799,459	\$799,459	\$17,325
Earned Revenues By Source					
Aid From Other Governments	\$761,482	\$782,134	\$799,459	\$799,459	\$17,325
Total Revenues	\$761,482	\$782,134	\$799,459	\$799,459	\$17,325
Net County Cost	\$22,038	\$0	\$0	\$0	\$0
Allocated Positions	10.0	10.0	10.0	10.0	0.0

Purpose

The Victim Assistance Center provides claims verification services for the California Victim Compensation Board (CalVCB). The Center provides local verification of claims to ensure timely issuance of payments to victims in San Joaquin County. This discretionary program operates through a Joint Powers Agreement with the CalVCB. The agreement includes processing claims for seven counties in addition to San Joaquin County. The program provides payment for expenses; such as, funeral/burial, counseling, relocation, medical/dental, loss of wages, and home/vehicle modifications.

Major Budget Changes

Salaries & Employee Benefits

- \$11,008 Salary and benefits adjustments.

Service & Supplies

- \$17,325 Increase in technology costs.

Centrally-Budgeted Expenses

- \$4,011 Increase in Workers' Compensation and Casualty insurance costs.

- (\$2,901) Cost Allocation Plan adjustment.

Expenditure Reimbursements

- \$9,558 Increase in reimbursement from District Attorney's main budget (#2020200000).

Revenues

- \$17,325 Increase in State revenue.

Program Discussion

The 2022-2023 recommended Victim Assistance Center budget totals \$979,531, which is an increase of \$26,883 from the 2021-2022 adjusted budget.

Staffing consists of a Victim Claims Supervisor, eight Victim Claims Specialists I-II, and a Senior Office Assistant. The budget also provides funding for 10% of the Program Manager position allocated to the Victim/Witness Program budget (#2020273000). The three-year agreement with the CalVCB ends June 30, 2024. The Department intends to apply for the grant renewal prior to the end of 2022-2023.

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Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Applications Processed	3,320	2,806	2,548	2,100	2,100
Bills Processed	5,372	3,986	3,224	3,100	3,100
Benefits Secured for San Joaquin County Victims	\$2,226,361	\$1,692,599	\$1,417,910	\$1,015,701	\$1,015,701

2020206000—DA-Consumer Fraud Proposition 64



Law & Justice

Tori Verber Salazar, *District Attorney*
www.sjgov.org/departments/da

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,631,321	\$3,174,582	\$3,347,177	\$3,347,177	\$172,595
Services & Supplies	248,888	896,649	169,662	169,662	(726,987)
Centrally-Budgeted Expenses	66,389	69,054	69,047	69,047	(7)
Total Appropriations	\$2,946,598	\$4,140,285	\$3,585,886	\$3,585,886	(\$554,399)
Earned Revenues By Source					
Aid From Other Governments	\$0	\$0	\$57,500	\$57,500	\$57,500
Operating Transfers In	2,810,532	4,140,687	3,528,956	3,528,956	(611,731)
Total Revenues	\$2,810,532	\$4,140,687	\$3,586,456	\$3,586,456	(\$554,231)
Net County Cost	\$136,066	(\$402)	(\$570)	(\$570)	(\$168)
Allocated Positions	19.0	19.0	19.0	19.0	0.0

Purpose

The District Attorney (DA) Consumer Fraud Proposition 64 budget (#2020206000) was established to account for civil penalties received under the Business and Professions Code from those who participate in unfair competition. Penalties are placed in the Consumer Fraud and Environmental Code Enforcement General Fund Special Account to be used by the DA for enforcement of consumer protection laws. Limited case-specific funding is also received from the Craig Thompson Environmental Protection Prosecution (CTEPP) Fund, to reimburse costs for investigation and prosecution of environmental violations by large companies throughout the State of California (DA-Environmental Protection Unit (EPU) #2020207000).

This narrative combines \$3,496,524 budgeted for Consumer Fraud Proposition-64 (#2020206000) and \$56,930 budgeted from Environmental Protection Unit (#2020207000).

Major Budget Changes

Salaries & Employee Benefits

- \$172,595 Salary and benefits adjustments.

Services & Supplies

- \$20,439 Increase in fleet services costs.
- (\$498,500) Decrease in environmental prosecution expense.
- (\$165,906) Decrease in administrative charges from the DA's main budget (#2020200000).
- (\$38,000) Decrease in transportation and travel costs.
- (\$25,823) Decrease in software licenses.
- (\$10,000) Decrease in special department expense due to decrease in program funding.

Centrally-Budgeted Expenses

- \$10,499 Increase in Workers' Compensation and Casualty insurance costs.
- (\$8,316) Cost Allocation Plan adjustment.

2020206000—DA-Consumer Fraud Proposition 64

Law & Justice

Operating Transfers In

- (\$559,000) Eliminate transfer of funding from DA EPU fund.
- (\$52,731) Decrease in funding from the Consumer Fraud Fund.

Program Discussion

The 2022-2023 recommended Consumer Fraud Proposition 64 budget totals \$3,585,886, which is a decrease of \$554,399 from the 2021-2022 adjusted budget.

The budget provides funding to investigate and enforce consumer protection laws and prosecute environmental violations by large companies. Staff and program expenses are funded by various funds.

Despite the 2019 Novel Coronavirus (COVID-19) pandemic, 2021-2022 remained busy for the units within Consumer Fraud/Proposition 64 budgets. Investigations and filings of environmental prosecutions increased from 163 in 2020-2021 to 275 during 2021-2022. Investigations and filings of environmental cases remained active during this time, for both local and Statewide matters. In 2021-2022, the DA's Office partnered with the Attorney General's Office to successfully, civilly prosecute a local environmental case through trial (referred by the San Joaquin County Agricultural Commissioner's Office), taking many months and necessitating a team of attorneys and paralegals. The settling of local EPU cases for 2021-2022 look to surpass the total from 2020-2021.

Illegal Fireworks

In 2021-2022, the unit was occupied with a variety of matters within Consumer Fraud/Proposition 64 budget group, including the increase in referrals for illegal fireworks activity. The unit processed case referrals, totaling approximately 60 felonies and misdemeanors over the 4th of July holiday season.

Illegal Dumping

In consumer fraud, referrals pertaining to matters of local interest saw a significant increase in cases filed and matters of State-wide interest. The DA's Office spent numerous hours collaborating with other governmental partners to tackle illegal dumping.

Illegal dumping harms the environment and quality of life for the residents of the County. Success in this endeavor will require combined efforts from County and city partners, as well as community leaders.

Illegal Gaming/Gambling

Connected to illegal dumping, is the blight created within neighborhoods resulting from illegal gambling operations, also known as "Click-its," which continued during 2021-2022.

These illicit operations attract many forms of criminal activity such as drugs, weapons, prostitution, and violent crime. They are often the hub of illegal activity, which adversely impacts the surrounding neighborhood and places additional burdens on local law enforcement to make countless responses despite limited resources.

Identity Theft

Identity theft continued unabated during 2021-2022, as did the often-related crime of unemployment benefits theft from the Employment Development Department (EDD). During 2021-2022, the DA's Office participated in 19 active EDD fraud investigations, representing 34 defendants.

This Office will continue to be dedicated to investigating, prosecuting, and when possible, obtaining restitution for this form of theft during 2022-2023.

Fund Balance

Consumer Fraud & Environmental Code Enforcement Funds

Costs in this budget are reimbursed primarily from the Consumer Fraud General Fund Special Account (#12129) and the Environmental Code Enforcement General Fund Special Account (#12130). Annual revenues vary depending on civil penalties and settlements received. Fund #12129 as of March 31, 2022 had a balance of \$1,338,876. Fund #12130 as of March 31, 2022 had a balance of \$4,829,597. A total of \$3,496,524 is designated from these funds for use in the 2022-2023 recommended budget.

DA-Environmental Protection Unit (EPU) Investigation/Prosecution Fund

The DA-EPU Investigation/Prosecution General Fund Special Account (#12131) is also used to supplement this budget for case-specific investigations and prosecution-related costs. Annual revenues vary depending on the number and types of cases investigated and prosecuted. The fund balance as of March 31, 2022, was \$721,883. No fund balance is designated for use in the 2022-2023 recommended budget.

2020206000—DA-Consumer Fraud Proposition 64

Law & Justice

Workload Data

	Actual			Act./Est.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Local Civil EPU Pre-file/Investigation	8	15	25	13	10
Local Civil EPU Filed	5	3	10	12	8
Local Civil EPU Collections	\$124,915	\$96,125	\$130,469	\$121,333	\$95,000
State Civil EPU Pre-file/Investigation*	58	68	80	85	75
State Civil EPU Filed*	5	2	7	6	5
State Civil EPU Settled*	N/A	N/A	7	6	5
State EPU Collections*	\$1,694,266	\$886,646	\$1,055,082	\$800,000	\$850,000
Consumer Fraud Referrals	<150	200	44	50	45
Local Civil Pre-file/Invest. Con Fraud	N/A	60	78	60	50
Local Civil Consumer Fraud Filed	N/A	5	6	19	10
Local Consumer Collections	\$130,553	\$6,300	\$46,160	\$74,450	\$45,000
State Civil Pre-file/Invest. Con. Fraud*	4	3	10	12	8
State Civil Consumer Fraud Filings*	2	N/A	2	0	1
State Civil Consumer Fraud Settled*	N/A	N/A	2	1	1
State Consumer Collections*	\$215,543	\$0	\$337,095	\$100,000	\$100,000
Criminal Filings – Prop. 64 Cons. Fraud	585	590	163	275	275
ID Theft Filings	N/A	95	70	65	75
<i>Closed Felony ID Theft cases</i>	N/A	65	78	70	70
<i>Victims of Felony ID Theft</i>	N/A	475	509	455	500

*The Consumer Fraud Unit saw mixed results with increases for cases involving collaborations with other DA offices in California, but decreases in local referrals and investigations. Not fully reflected in the Workload Data chart are the hours spent working on two specific issues of local importance: 1) Enforcement of State and County restrictions relating to COVID-19 and illegal dumping; 2) Enforcement of COVID-19 regulations proved to be a major challenge, requiring frequent collaboration and conversations with partner government agencies, and the education of the public and local businesses. Notwithstanding the many hours of work in this area, fortunately the legal response required by this Unit has been minimal.

Proposition 64-related referrals came from following agencies:

<i>Alcoholic Beverage and Control</i>	<i>Department of Consumer Affairs</i>
<i>Board of Equalization</i>	<i>Department of Forestry and Fire</i>
<i>Bureau of Automotive Repair</i>	<i>Department of Veteran Affairs</i>
<i>California Department of:</i>	<i>Employment Development Department</i>
<i>Fish and Wildlife</i>	<i>Local and County Fire Departments</i>
<i>Forestry and Fire Protection</i>	<i>San Joaquin County:</i>
<i>Motor Vehicles</i>	<i>Agricultural Commissioner's Office</i>
<i>Toxic Substances Control</i>	<i>Community Development Department</i>
<i>California Environmental Protection Agency</i>	<i>Environmental Health Department</i>
<i>California State Bar</i>	<i>Metro Narcotics Task Force</i>
<i>California Structural Pest Control Board</i>	<i>Mosquito and Vector Control District</i>
<i>Central Valley Regional Water Quality Control Board</i>	<i>Parks and Recreation Department</i>
<i>City and County Municipalities</i>	<i>San Joaquin Valley Air Pollution Control District</i>
<i>City and County Public Works Departments</i>	<i>United States Coast Guard</i>
<i>Contractors State License Board</i>	<i>United States Department of Agriculture</i>

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$435,096	\$446,527	\$481,130	\$481,130	\$34,603
Services & Supplies	221,961	230,505	241,118	241,118	10,613
Centrally-Budgeted Expenses	11,282	12,876	11,451	11,451	(1,425)
Total Expenditures	\$668,339	\$689,908	\$733,699	\$733,699	\$43,791
Expenditure Reimbursements	(725)	(18,041)	(18,041)	(18,041)	0
Total Appropriations	\$667,614	\$671,867	\$715,658	\$715,658	\$43,791
Earned Revenues By Source					
Aid From Other Governments	\$729,236	\$669,867	\$713,658	\$713,658	\$43,791
Miscellaneous Revenues	0	2,000	2,000	2,000	0
Total Revenues	\$729,236	\$671,867	\$715,658	\$715,658	\$43,791
Net County Cost	(\$61,622)	\$0	\$0	\$0	\$0
Allocated Positions	3.0	3.0	3.0	3.0	0.0

Purpose

The District Attorney (DA) is mandated, under the Family Code, to enforce custody and visitation decrees; locate and return children unlawfully taken by a parent; proceed with civil court action; and guarantee appearance of offenders in court. The Uniform Child Custody Jurisdiction and Enforcement Act requires staff to locate children who are unlawfully detained in San Joaquin County and return them to courts in other jurisdictions.

Major Budget Changes

Salaries & Employee Benefits

- \$34,603 Salary and benefits adjustments.

Services & Supplies

- \$10,603 Increase in fleet services costs.

Centrally-Budgeted Expenses

- (\$2,656) Cost Allocation Plan adjustment.

Revenues

- \$43,791 Increase in reimbursement for State-mandated functions.

Program Discussion

The 2022-2023 recommended Child Abduction Unit budget totals \$733,699, which is an increase of \$43,791 from the 2021-2022 adjusted budget.

The Child Abduction Unit often uses the Hague Convention in order to process a child's return from other countries around the world. The Hague Convention was drafted originally in 1980 to ensure the prompt return of children abducted from their country of habitual residence or wrongfully retained in a signatory state, not their country of habitual residence. As of 2021, 101 countries are partners in the treaty.

In 2021-2022, the Child Abduction Team (CAT) received 58 cases as of March 1, 2022, with the majority of those cases being resolved. Of the 58 cases, the DA's Office assisted in the recovery or return of 40 children, of which 11 were out-of-state recoveries from Washington, Georgia, Texas, Michigan, Tennessee, Nevada and Arizona. Additionally, four children were recovered from countries outside of the

2020209000—DA-Child Abduction Unit

Law & Justice

United States. At this time, the CAT Unit currently has no active Hague cases being investigated. Hague cases typically range from assistance with locating and serving court

documents to a parent whose location is unknown, violations of family court orders, and parental and non-parental abductions.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021		
Child Abduction Cases	33	36	42	58	55
Child Visitation Cases	18	34	20	30	32
Notification/Good Cause Cases	16	21	12	15	18
Recovered Children	13	43	57	40	63

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$6,768	\$26,965	\$31,965	\$31,965	\$5,000
Centrally-Budgeted Expenses	40,256	(24,965)	(27,288)	(27,288)	(2,323)
Operating Transfers Out	50,000	100,000	100,000	100,000	0
Total Appropriations	\$97,024	\$102,000	\$104,677	\$104,677	\$2,677
Earned Revenues By Source					
Interest/Rents	\$1,598	\$2,000	\$2,000	\$2,000	\$0
Charges For Services	6,131	0	0	0	0
Miscellaneous Revenues	189,851	100,000	102,677	102,677	2,677
Total Revenues	\$197,580	\$102,000	\$104,677	\$104,677	\$2,677
Net County Cost	(\$100,556)	\$0	\$0	\$0	\$0

Purpose

This budget unit serves as a pass-through account for transferring funds from the District Attorney's (DA) Narcotics Enforcement Special Revenue Fund to the DA's General Fund budget. The Special Revenue Fund holds the DA's share of proceeds from the forfeiture of assets seized from narcotics dealers.

Major Budget Changes

Services & Supplies

- \$5,000 Increase in travel costs.

Centrally-Budgeted Expenses

- (\$2,323) Cost Allocation Plan adjustment.

Revenues

- \$2,677 Increase in seized asset forfeiture revenue.

Program Discussion

The 2022-2023 recommended Narcotics Enforcement budget totals \$104,677, which is a \$2,677 increase from the 2021-2022 adjusted budget.

Fund Balance

Annual revenue to the DA Narcotics Enforcement Special Revenue Fund (#20034) anticipated in 2022-2023 is approximately \$104,677 including interest earnings of \$2,000. The fund balance as of March 31, 2022, was \$533,009.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$278,081	\$288,779	\$289,796	\$289,796	\$1,017
Centrally-Budgeted Expenses	1,480	1,481	464	464	(1,017)
Total Appropriations	\$279,561	\$290,260	\$290,260	\$290,260	\$0
Earned Revenues By Source					
Aid From Other Governments	\$0	\$290,260	\$290,260	\$290,260	\$0
Operating Transfers In	12,650	0	0	0	0
Total Revenues	\$12,650	\$290,260	\$290,260	\$290,260	\$0
Net County Cost	\$266,911	\$0	\$0	\$0	\$0

Purpose

The Auto Insurance Fraud Prosecution program provides State funding for the District Attorney (DA) to investigate and prosecute automobile insurance fraud cases. Funds are provided through a special surcharge collected by the California Department of Insurance (CDI) Commission on automobile insurance policies. Funding levels are based on San Joaquin County's proportionate share of the State population and the proportionate share of automobile insurance suspected fraudulent claims submitted to the CDI, Fraud Division.

Major Budget Changes

Services & Supplies

- \$45,622 Increase in reimbursement to DA's main budget (#2020200000) for labor costs due to lack of funding from State Department of Insurance.
- (\$21,064) Decrease in administrative charges.
- (\$20,696) Decrease in professional services relating to outreach.

Centrally-Budgeted Expenses

- (\$1,017) Cost Allocation Plan adjustment.

Program Discussion

The 2022-2023 recommended Auto Insurance Fraud Prosecution budget totals \$290,260, which is the same as the 2021-2022 adjusted budget. The budget provides funding for approximately 50% of a Deputy DA I-IV, 30% of a DA Investigator I-II, 20% of a DA Investigative Assistant I-II, and 20% of a Paralegal I-II, all of whom are allocated in the DA's main budget (#2020200000). Also included in this budget are the cost of communications, trainings, vehicle usage, audit expenses, and administrative charges.

The Auto Insurance Fraud Prosecution program is committed to investigating and prosecuting all forms of auto insurance fraud. This form of theft affects residents of the County, resulting in higher insurance rates and creates a danger on the County's highways.

The District Attorney seeks to achieve vigorous prosecution of these cases by fostering close relationships with the CDI, local insurance agencies, local law enforcement, and by using more aggressive outreach efforts.

Auto insurance fraud is diverse in its forms. Policy inception fraud involves obtaining a policy after an accident, and misrepresenting the date of the collision. Criminals who stage accidents either with co-conspirators or unsuspecting victims put all drivers at risk of physical harm.

Vehicles abandoned in rural areas and waterways and reported as stolen, add to blight and create environmental hazards. Furthermore, dishonest repair garages may provide incomplete or fraudulent auto repairs, seeking to make extra money by misrepresenting repairs.

2020212000—DA-Auto Insurance Fraud Prosecution

Law & Justice

The efforts of the DA's Office to fight auto insurance fraud rely heavily on its coordination and partnership with CDI to assist with the investigation of these complicated cases. Restitution collection remains a priority, with approximately

\$25,000 in recovered losses expected this year. Outreach during 2021-2022 was largely done through use of social media, and continued communication with law enforcement partners and insurance carriers.

Workload Data

	<u>Actual</u>			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Auto Insurance Fraud Cases					
<i>Referrals</i>	39	50	13	12	15
<i>New Filings</i>	7	11	10	13	12
<i>Active Investigations</i>	66	20	37	37	35
<i>Convictions</i>	9	15	19	13	13
<i>Declined</i>	7	2	3	1	1
<i>Carryover Cases</i>	9	7	29	34	30
 <i>Restitution Ordered</i>	 \$11,799	 \$13,998	 \$42,112	 \$8,091	 \$8,091
<i>Restitution Collected</i>	\$22,141	\$16,348	\$59,721	\$25,975	\$25,975
 <i>Outreach Sessions*</i>	 N/A	 7	 6	 1	 1

**Outreach provided through social media platforms.*

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$506,946	\$559,774	\$578,264	\$578,264	\$18,490
Centrally-Budgeted Expenses	3,101	2,629	996	996	(1,633)
Total Appropriations	\$510,047	\$562,403	\$579,260	\$579,260	\$16,857
Earned Revenues By Source					
Aid From Other Governments	\$0	\$499,330	\$579,260	\$579,260	\$79,930
Operating Transfers In	168,790	63,073	0	0	(63,073)
Total Revenues	\$168,790	\$562,403	\$579,260	\$579,260	\$16,857
Net County Cost	\$341,257	\$0	\$0	\$0	\$0

Purpose

The Workers' Compensation Insurance Fraud Prosecution program allows the District Attorney (DA) to expand the investigation and prosecution of those who commit Workers' Compensation insurance fraud, including applicant fraud, premium fraud, medical provider fraud, and uninsured employer fraud.

Funds are provided through a special assessment collected by the State Insurance Commission on Workers' Compensation insurance policies. Funding levels are based on the number of workers and the County's proportion of suspected fraudulent Workers' Compensation claims reported.

Major Budget Changes

Services & Supplies

- \$25,000 Increase in witness fees.
- \$7,812 Increase in labor costs reimbursed to DA's main budget (#2020200000).
- \$5,544 Increase in fleet services costs.
- (\$17,565) Decrease in jury and witness expense.

Centrally-Budgeted Expenses

- (\$1,633) Cost Allocation Plan Adjustment.

Revenues

- \$79,930 Increase in CA Department of Insurance revenue for the prosecution of Workers' Compensation cases.

Operating Transfers In

- (\$63,073) Decrease in transfers from DA's main budget (#2020200000).

Program Discussion

The 2022-2023 recommended Workers' Compensation Insurance Fraud Prosecution budget totals \$579,260, which is an increase of \$16,857 from the 2021-2022 adjusted budget. This budget provides funding for 50% of a Deputy DA, 100% of a DA Investigator, 25% of a DA Investigative Assistant, and 40% of a Paralegal, all of whom are allocated in the DA's main budget (#2020200000). Also included in this budget are the cost of office supplies, communications, trainings, vehicle usage, audit expenses, and administrative charges.

Fighting insurance fraud continues to be an important priority for the California Department of Insurance (CDI) and the DA's Office. Medical provider fraud in the Workers' Compensation system has monetary losses that significantly surpass the losses seen in other types of insurance fraud. With the partnership of the CDI, the DA will make sustained efforts to investigate and root out medical provider fraud in the County.

2020216000—DA-Workers' Compensation Insurance Fraud

Law & Justice

Premium fraud looks at the role the employer plays in this form of theft. Employers who misrepresent payroll in an effort to reduce insurance premiums, unfairly disadvantage others insured and may create legal liability for insurance agents.

Another form of fraud, claimant fraud, occurs when an employee misrepresents the circumstances of a claimed injury. Regardless of the form of Workers' Compensation fraud, the DA will request restitution in all cases where appropriate, and will aggressively pursue collection of restitution ordered by the court.

Case investigations are voluminous, often beyond what one investigator can manage on their own, thus requiring the assistance of CDI. As 2019 Novel Coronavirus pandemic restrictions continue to ease, referrals from CDI will resume an upward trend. Outreach during the pandemic has proven to be a challenge, resulting in continual use of social media, billboards, and targeted outreach while fostering relationships between law enforcement and insurance carriers.

Workload Data

	<u>Actual</u>			<u>Est./Act.</u>	<u>Projected</u>
	<u>2018-2019</u>	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>
Workers' Compensation Cases					
<i>Referrals</i>	25	20	19	19	19
<i>New Filings</i>	2	2	1	4	4
<i>Active Investigations</i>	15	12	29	16	16
<i>Convictions</i>	1	3	1	1	2
<i>Declined</i>	7	10	5	7	5
<i>Carryover Cases</i>	10	7	6	21	15
<i>Restitution Ordered</i>	\$52,000	\$25,360	\$2,500	\$0	\$0
<i>Restitution Collected</i>	\$74,445	\$12,076	\$57,403	\$8,000	\$8,000
<i>Outreach Sessions through Social Media</i>	N/A	9	8	7	7

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,759,471	\$3,012,276	\$3,233,389	\$3,233,389	\$221,113
Services & Supplies	318,831	414,728	318,000	318,000	(96,728)
Centrally-Budgeted Expenses	74,698	71,266	71,234	71,234	(32)
Total Expenditures	\$3,153,000	\$3,498,270	\$3,622,623	\$3,622,623	\$124,353
Expenditure Reimbursements	(2,928,210)	(3,498,270)	(3,622,623)	(3,622,623)	(124,353)
Total Appropriations	\$224,790	\$0	\$0	\$0	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$224,790	\$0	\$0	\$0	\$0
Allocated Positions	17.0	17.0	17.0	17.0	0.0

Purpose

The Public Assistance Fraud Prosecution Unit operates through a Memorandum of Understanding between the District Attorney (DA) and the Human Services Agency (HSA). This Unit investigates and prosecutes criminal welfare fraud, including Temporary Assistance for Needy Families, CalFresh (food stamps), and vendor fraud cases. Funding is primarily provided from Federal and State welfare administration funds received by the HSA.

- (\$10,000) Decrease in small tools and instruments purchases.
- (\$7,940) Decrease in cell phone service.

Centrally-Budgeted Expenses

- \$9,079 Increase in Workers' Compensation insurance costs.
- (\$7,367) Cost Allocation Plan adjustment.

Expenditure Reimbursements

- \$72,931 Increase in reimbursement from DA's main budget (#2020200000).
- \$51,422 Increase in reimbursement from HSA.

Major Budget Changes

Salaries & Employee Benefits

- \$211,113 Salary and benefits adjustments.
- (\$10,000) Decrease in overtime.

Services & Supplies

- (\$27,347) Decrease in fleet services costs.
- (\$22,500) Decrease in travel.
- (\$12,500) Decrease in office supplies.
- (\$11,000) Eliminated charges of rents and leases for copy machines.

Program Discussion

The 2022-2023 recommended Public Assistance Fraud Prosecution budget totals \$3,622,623, which is an increase of \$124,353 from the 2021-2022 adjusted budget.

The budget continues to provide funding for one DA Investigator III, 10 DA Investigators I-II, four DA Investigative Assistants I-II, and two DA Legal Technicians I-II. In 2022-2023, DA staff, both sworn and non-sworn, will

2020217000—DA-Public Assistance Fraud Prosecution

Law & Justice

continue to pursue the recovery of fraudulently-obtained public assistance benefits. Staff will, in a fair and timely manner, preserve and ensure program integrity with fraud prevention, detection, and investigation, including internal fraud. Staff will work to protect taxpayer dollars and ensure only those who are truly eligible for public assistance benefits receive benefits.

Income and Eligibility Verification System cases, criminal prosecutions, and intentional program violations processed by the Unit have resulted in restitution collections and penalties with longer disqualification periods.

A Lieutenant manages the DA Bureau of Investigations Unit with the assistance of a Lead DA Investigator. The Lieutenant oversees the Unit's operation, while the Lead Investigator directly supervises the team and carries a caseload.

Due to the 2019 Novel Coronavirus (COVID-19) pandemic, fewer (client/recipient) referrals have been received from HSA, resulting in a slight decrease in fraud investigations. However, an influx of Cash Assistance EBT trafficking

referrals and Out-of-State Electronic CalFresh Fraudulent applications have been received.

This type of fraud appears to be perpetuated by unknown subjects who are defrauding and/or attempting to defraud the system, and taking away benefits from legitimate welfare recipients. These investigations are complex and consume a large portion of the Unit's time. As of March 31, 2022, there were 32 outstanding arrest and bench warrants.

As of March 31, 2022, the Unit has experienced a slight decrease of recovered public funds. This decrease reflects an estimated cost avoidance of \$1,122,000 for cash assistance, and \$852,825 for the CalFresh program according to the State Department of Social Services. Prior to benefit distribution, early fraud detection efforts resulted in a cost avoidance of \$446,301 for cash assistance, and \$430,200 for CalFresh in 2021-2022. Overall cost avoidance totals \$2,851,326.

The Department anticipates cost avoidance savings of public funds to increase substantially in 2022 as the COVID-19 pandemic plateaus.

Workload Data

	2018-2019	Actual 2019-2020	2020-2021	Est./Act. 2021-2022	Projected 2022-2023
Referrals					
<i>Convictions</i>	119	102	173	98	98
<i>Declined</i>	2	0	0	2	2
DA Investigations					
<i>Ongoing Fraud</i>	942	1,357	850	900	900
<i>Duplicate Warrants - Aid to Families with Dependent Children</i>	3	4	7	6	6
<i>Arrest/Bench Warrants</i>	30	35	73	40	40
<i>Early Fraud Cases</i>	577	577	655	650	650

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$127,780	\$269,140	\$261,876	\$261,876	(\$7,264)
Services & Supplies	0	0	1,005	1,005	1,005
Centrally-Budgeted Expenses	8,283	6,670	3,811	3,811	(2,859)
Total Expenditures	\$136,063	\$275,810	\$266,692	\$266,692	(\$9,118)
Expenditure Reimbursements	0	(60,241)	(74,729)	(74,729)	(14,488)
Total Appropriations	\$136,063	\$215,569	\$191,963	\$191,963	(\$23,606)
Earned Revenues By Source					
Aid From Other Governments	\$140,311	\$215,569	\$191,963	\$191,963	(\$23,606)
Total Revenues	\$140,311	\$215,569	\$191,963	\$191,963	(\$23,606)
Net County Cost	(\$4,248)	\$0	\$0	\$0	\$0
Allocated Positions	3.0	3.0	3.0	3.0	0.0

Purpose

The Criminal Restitution Program is funded by a grant from the California Victim Compensation Board (CalVCB). The purpose of the Program is to ensure the imposition of restitution fines and orders against criminal offenders in all cases involving an applicant who has filed a victim compensation claim.

Major Budget Changes

Salaries & Employee Benefits

- (\$7,264) Salary and benefits adjustments.

Centrally-Budgeted Expenses

- (\$3,041) Cost Allocation Plan adjustment.

Expenditure Reimbursements

- \$14,488 Increase in reimbursement from District Attorney's main budget (#20202000000).

Revenues

- (\$23,606) Decrease in State revenue.

Program Discussion

The 2022-2023 recommended Criminal Restitution Program budget totals \$266,692, which is a decrease of \$9,118 from the 2021-2022 adjusted budget.

The CalVCB grant will provide funding for two full-time equivalent Paralegals I-II. A part-time Office Assistant will under-fill an allocated Senior Office Assistant position to work on the Direct Victim Restitution Assistance Program. Currently, the Program has one Paralegal I-II vacancy since December 2020 due to difficulty hiring.

The current agreement with the CalVCB ends June 30, 2023. If the Department is not successful in renewing the grant, program expenditures will be reduced and staff moved to vacant positions or terminated.

Staff will work to ensure that restitution is imposed by the Court in all eligible cases, unless the Court waives imposition for compelling and extraordinary reasons that are stated on the record.

2020278250—DA-Criminal Restitution Program

Law & Justice

Workload Data

	<u>2018-2019</u>	<u>Actual</u> <u>2019-2020</u>	<u>2020-2021</u>	<u>Est./Act.</u> <u>2021-2022</u>	<u>Projected</u> <u>2022-2023</u>
Restitution Orders Reviewed	2,466	3,921	967	946	1,892
Amount of Restitution Ordered for Crime Victims or CalVCB	\$710,100	\$465,785	\$773,350	\$110,529	\$221,058

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$248,516	\$248,407	\$249,364	\$249,364	\$957
Centrally-Budgeted Expenses	1,484	1,593	636	636	(957)
Total Expenditures	\$250,000	\$250,000	\$250,000	\$250,000	\$0
Expenditure Reimbursements	250,000	0	0	0	0
Total Appropriations	\$500,000	\$250,000	\$250,000	\$250,000	\$0
Earned Revenues By Source					
Aid From Other Governments	\$335,259	\$250,000	\$250,000	\$250,000	\$0
Total Revenues	\$335,259	\$250,000	\$250,000	\$250,000	\$0
Net County Cost	\$164,741	\$0	\$0	\$0	\$0

Purpose

The State Citizens' Option for Public Safety program provides funding to local agencies for front-line law enforcement services, enhanced prosecution efforts, and for jail operation/construction. Funding is provided from the State Vehicle License Fees and allocated by formula to city and county law enforcement, the District Attorney's Office, and the County Jail. This narrative represents the program funding allocated by the State to the District Attorney.

Program Discussion

The 2022-2023 recommended budget for the State Citizens' Option for Public Safety (COPS) program totals \$250,000. Funding will be used to underwrite the cost of a Deputy District Attorney allocated in the District Attorney's main budget (#2020200000) to prosecute felony cases.

Fund Balance

Supplemental Law Enforcement Services Special Revenue Fund

The Supplemental Law Enforcement Services Special Revenue Fund (#20052) receives funding for the State COPS programs (operated by the Sheriff and the District Attorney), as well as Juvenile Justice Crime Prevention Act activities (operated by Probation). The 2021-2022 beginning fund balance was \$3,512,588 with the DA's portion consisting of \$294,659. For 2022-2023, the DA's portion is projected to be \$250,000.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,593,881	\$1,965,994	\$1,962,917	\$1,962,917	(\$3,077)
Services & Supplies	531,916	778,331	918,251	918,251	139,920
Centrally-Budgeted Expenses	68,300	66,739	80,405	80,405	13,666
Total Expenditures	\$2,194,097	\$2,811,064	\$2,961,573	\$2,961,573	\$150,509
Expenditure Reimbursements	(118,093)	(199,118)	(246,532)	(246,532)	(47,414)
Total Appropriations	\$2,076,004	\$2,611,946	\$2,715,041	\$2,715,041	\$103,095
Earned Revenues By Source					
Aid From Other Governments	\$1,818,213	\$2,041,140	\$2,177,815	\$2,177,815	\$136,675
Total Revenues	\$1,818,213	\$2,041,140	\$2,177,815	\$2,177,815	\$136,675
Net County Cost	\$257,791	\$570,806	\$537,226	\$537,226	(\$33,580)
Staffing					
Allocated Positions	18.0	19.0	19.0	19.0	0.0
Temporary (Full-Time Equivalent)	3.8	3.8	0.0	0.0	(3.8)
Total Staffing	21.8	22.8	19.0	19.0	(3.8)

Purpose

The California Governor's Office of Emergency Services (Cal OES) provides financial and technical assistance to agencies throughout the State, including various public safety and crime victim support grants. Cal OES provides grants to the District Attorney's (DA's) Office for the Victim/Witness Program (#2020273000) and Unserved/Underserved Victim Advocacy and Outreach (#2020278270). One Victim Witness Advocate Supervisor was added in 2021-2022 to assist with the increase in program services. The Department also receives a grant for Rural Crime Prevention (#2020278240), which is allocated directly from the State Local Law Enforcement Safety Account. This narrative combines three grants.

Major Budget Changes

Salaries & Employee Benefits

- (\$58,312) Salary and benefits adjustments.

- \$109,599 Full-year cost of a Victim Witness Advocate Supervisor added midyear 2021-2022.
- (\$54,364) Decrease in extra-help.

Services & Supplies

- \$67,333 Increase in professional services for the support of victims and witnesses.
- \$32,852 Increase in labor charges from DA's main budget (#2020200000).
- \$29,216 Increase in jury and witness expenses.
- \$19,152 Increase in administrative costs.
- \$16,300 Increase in training costs.
- (\$15,832) Decrease in travel costs.
- (\$7,751) Decrease in communications costs.
- (\$3,250) Decrease in fleet services costs.

DA-State Grant Programs

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Centrally- Budgeted Expenses

- \$5,308 Increase in Workers' Compensation insurance costs.
- \$9,675 Cost Allocation Plan adjustment.

Expenditure Reimbursements

- \$47,414 Increase in reimbursements from the Victim Assistance and Unserved/Underserved budgets.

Revenues

- \$100,594 Increase in Cal OES funding.
- \$36,081 Increase in Proposition 172 funding.

Program Discussion

Victim/Witness Program

This program provides support services to victims and witnesses of crimes, including responding to crime scenes with a mobile unit to provide crisis intervention and emergency services; provide information and referrals to other service agencies; provide court support services such as emergency transportation, courtroom escorts, information on case status and disposition, and general orientation to the criminal justice system; and assist victims with claims for assistance from the California Victim Compensation Fund. Advocates are co-located in six offices throughout the County to ensure accessibility for victims. The 2022-2023 recommended budget of \$2,435,036 consists of a total of \$1,561,726 from the Cal OES grant, \$117,755 from Proposition 172 sales tax revenue, a General Fund

contribution of \$509,023, and \$246,532 reimbursed from the Victim Assistance and Unserved/Underserved budgets. Funding is provided for 90% of 1 Victim/Witness Program Manager, 2 Victim/Witness Advocate Supervisors, 1 Victim/Witness Advocate III, 13 Victim/Witness Advocates I-II, 1 Senior Office Assistant, and 1 Office Assistant.

Unserved/Underserved Victim Advocacy & Outreach Program

This Program is incorporated with the DA's Victim/Witness Program and enhances the provision of victim services and training in the geographically-isolated regions of the County. This is a Statewide competitive grant intended to provide services to unserved and underserved populations. The current grant was renewed during 2021-2022 and the remaining funds will carryover to 2022-2023.

The 2022-2023 recommended budget of \$256,537 is partially funded by Cal OES with a grant amount of \$228,334. This grant will fund two full-time Victim/Witness Advocates I-II. A County contribution of \$28,203 provides for an Office Clerk position.

Rural Crime Prevention Program

The DA's Office provides administrative oversight for the Rural Crime Task Force consisting of the District Attorney, Sheriff, Agricultural Commissioner, and rural farm owners and operators. The mission of the task force is education, loss prevention, recovery of property, and prosecution of criminal activity in rural areas.

The 2022-2023 recommended budget is \$270,000, based on activity during 2021-2022. However, if the amount of State funding changes significantly, the Department will return to the Board of Supervisors to request budget adjustments as appropriate.

Workload Data

	2018-2019	Actual 2019-2020	2020-2021	Est./Act. 2021-2022	Projected 2022-2023
Victim/Witness Program					
<i>New Victims Served</i>	5,713	6,521	5,768	5,218	5,218
<i>Continuing Victims Served</i>	6,361	8,286	9,379	9,646	9,646
<i>Victims Provided Crisis Intervention</i>	736	744	1,515	1,332	1,332
<i>Rural Crimes Prosecuted (Felony)</i>	16	16	16	16	40

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$13,466,500	\$17,305,126	\$19,005,932	\$19,005,932	\$1,700,806
Services & Supplies	2,481,322	2,192,306	2,261,735	2,261,735	69,429
Centrally-Budgeted Expenses	939,683	783,401	1,282,021	1,282,021	498,620
Capital Expenditures	195,969	0	0	0	0
Total Expenditures	\$17,083,474	\$20,280,833	\$22,549,688	\$22,549,688	\$2,268,855
Expenditure Reimbursements	(212,765)	0	0	0	0
Total Appropriations	\$16,870,709	\$20,280,833	\$22,549,688	\$22,549,688	\$2,268,855
Earned Revenues By Source					
Interest/Rents	\$7,705	\$8,500	\$5,000	\$5,000	(\$3,500)
Aid From Other Governments	16,619,770	19,997,473	22,511,918	22,511,918	2,514,445
Miscellaneous Revenues	165,983	219,440	0	0	(219,440)
Operating Transfers In	79,843	55,420	32,770	32,770	(22,650)
Total Revenues	\$16,873,301	\$20,280,833	\$22,549,688	\$22,549,688	\$2,268,855
Net County Cost	(\$2,592)	\$0	\$0	\$0	\$0
Allocated Positions	144.0	171.0	197.0	197.0	26.0
Temporary (Full-Time Equivalent)	0.0	0.5	0.5	0.5	0.0
Total Staffing	144.0	171.5	197.5	197.5	26.0

Purpose

The Department of Child Support Services (DCSS) works with parents and caretakers to establish and adjust financial support orders for the benefit of their children. Additionally, the DCSS collects, disburses, and accounts for child support payments under the Title IV-D Child Support Enforcement Program. The Department does not request funds from the County and provides services solely upon revenue sources from State and Federal grant funds

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and

emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is

2020300000—Child Support Services

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anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Major Budget Changes

Salaries & Employee Benefits

- (\$443,804) Salary and benefits adjustments.
- \$1,025,862 Add 14 Child Support Officers I-II.
- \$344,295 Add 5 Senior Office Assistants.
- \$266,085 Add 3 Child Support Officers III.
- \$257,826 Add 2 Business Analysts I-II.
- \$150,183 Add a Child Support Program Manager.
- \$100,359 Add a Child Support Supervisor.

Services & Supplies

- \$39,573 Increase in rental costs.
- \$15,246 Increase in office expense and equipment lease costs.
- \$14,800 Increase in communications costs due to additional staff.
- \$10,500 Increase in transportation and travel costs.
- \$10,000 Increase in small tools and equipment costs.
- (\$22,390) Decrease in utilities and maintenance costs for former location.

Centrally-Budgeted Expenses

- \$235,092 Increase in data processing charges.
- \$172,493 Increase in Workers' Compensation insurance costs.
- \$85,215 Cost Allocation Plan adjustment.

Revenues

- \$1,659,534 Increase in Federal Child Support Enforcement Program funding.
- \$854,911 Increase in State Child Support funding.

- (\$219,440) Decrease in revenue due to end of inter-jurisdictional contract.

Operating Transfers In

- (\$22,650) Decrease in transfers from the Family Support Trust Fund.

Program Discussion

The 2022-2023 recommended budget for the Department of Child Support Services (DCSS) totals \$22,549,688, which is an increase of \$2,268,855 from the 2021-2022 adjusted budget.

Due to overall caseload size, the Department is receiving additional Federal and State Child Support funding for 26 new positions as shown below, to improve child support collections and services.

Proposed New Positions	
Position	Quantity
Family Involvement Team	
Child Support Program Manager	1
Child Support Supervisor	1
Child Support Officer III	2
Child Support Officer I-II	12
Senior Office Assistant	2
Customer Contact Center	
Child Support Officer I-II	2
Senior Office Assistant	2
Analytics and Compliance Team	
Business Analyst I-II	2
Senior Office Assistant	1
Training Team	
Child Support Officer III	1
Total	26

For 2022-2023, the Governor's proposed budget includes an additional \$59.1 million (\$20.1 million State General Fund and \$39 million Federal match) for Local Child Support Agencies (LCSAs) administrative costs. The State Department of Child Support Services (State DCSS) has determined the County would receive \$2.5 million of the supplemental funding based on its allocation methodology. The Department's 2022-2023 recommended budget includes the \$2.5 million in additional funding.

During summer 2019, DCSS relocated to 409 E. Market Street in downtown Stockton, where it occupies 59,457

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square feet. The Department's former location (826 N. California Street) was listed for sale in early 2020 and an offer to purchase the property for \$2.25 million was received in March 2021. The sale is anticipated to close in summer 2022. The 2022-2023 recommended budget includes \$32,770 for six months of maintenance costs for the location in the event there is a delay in the sale of the property.

In July 2020, the Department implemented its new Customer Contact Center (CCC) and discontinued utilizing the Butte County Call Center to manage its customer calls. The CCC initially received an average of 4,500 calls per month, which steadily dropped throughout the fiscal year, resulting in a monthly average of 3,372 calls in 2020-2021. The decrease in calls can be attributed to customer needs being met with one phone call, eliminating the need for a follow-up call. The CCC also accepts credit card payments and collected over \$740,000 in 2021.

In May 2021, the State DCSS established the Debt Reduction Program (DRP), which replaced the former Compromise of Arrears Program (COAP). The DRP gives eligible parents with past-due child support balances (arrears) the opportunity to reduce the amount they owe to the government. However, it will not reduce unpaid child support owed directly to the person receiving support. The Program shifts the focus from collecting a percentage of total arrears owed to collecting based on a participant's ability to pay. Prior to processing a DRP application, staff consider whether the DRP is the best or only appropriate action on behalf of the parent ordered to pay support. From May 2021 through February 2022, the Department received 205 DRP applications, collected \$98,403 towards government-owned arrears, and forgave \$605,321 in government-owned debt.

In 2021-2022, the Department held its first Annual San Joaquin County Holiday Giving event on December 18, 2021. Employees from various County departments contributed over 200 gifts, to fulfill the wish lists of 50 children and young adults residing in the County.

In 2022-2023, DCSS will collaborate with approximately 80 local agencies for its seventh Annual Block Party, tentatively scheduled for summer 2022. The DCSS Annual Block Party is a fun event for families to learn about community-based organizations and government resources that promote self-sufficiency and reduce childhood poverty. In 2021-2022, 467 backpacks were distributed to school-aged children in the community. The Department plans to raise the number of backpacks distributed to 600 in 2022-2023.

DCSS, in partnership with WorkNet, operates a satellite location at 543 W. Grant Line Road in Tracy, making services more readily available to south County residents. Customers can conveniently make payments in the office using a kiosk that accepts cash, debit, and credit cards.

DCSS serves over 33,000 children. In Federal fiscal year 2021, DCSS collected \$67.6 million, where 87% of in-State distributions went directly to families. Reliable child support payments contribute to the stability of families, leading to less poverty, increased likelihood of children attending college, greater parental involvement, and a decreased use of public assistance programs.

Fund Balance

Special Revenue Fund (#20038)

Child Support Services Special Revenue Fund (#20038) serves as the operating fund for Department expenditures. The Child Support Enforcement Special Revenue Fund (#20381) serves as the depository for State DCSS funding advances. Actual costs are reconciled on a monthly basis through the LCSA expenditure claim submitted to the State DCSS. Funds are then transferred from account #20381 to account #20038 to cover Department expenditures. Unspent funds received in account #20381 are returned to the State DCSS each quarter. Any remaining fund balance in #20038 at the end of the fiscal year primarily exists due to unreconciled program expenses and unspent incentive funds. Unspent incentive funds serve as a reserve for unanticipated costs. For 2021-2022, the beginning fund balance in (#20038) was \$76,426.

Trust Fund No. 81452

This fund is a dormant fund that was created to transfer funds to the County Human Services Agency and the State for Title IV-A assistance recoupment, and to forward monies to families that were collected above what was due to the County and State. As of March 31, 2022, the fund balance was \$124,800. \$32,770 from account #81452 is included in the 2022-2023 recommended budget to cover six months of maintenance costs at the Department's former location.

Trust Fund No. 81453

The balance in this fund existed from General Fund contributions and a General Fund Revolving Fund closeout retained prior to 2008-2009. The fund had remained stagnant since 2014-2015. In 2018-2019, the ending fund balance was \$447,165. The decision was made to transfer half of the fund balance (\$223,582) to the Undesignated/Unreserved in the General Fund, during the 2018-2019 year-end close. The remaining half of the funds (\$223,583) was scheduled to be transferred during the 2019-2020 year-end close. However, the Department retained \$109,000 to cover the ongoing costs of its former location and \$114,583 was transferred to the General Fund. In 2020-2021, \$79,843 was expended and the balance of \$29,157 was depleted in 2021-2022 to cover costs for the former location.

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	Workload Data			Est./Act. 2021-2022	Projected 2022-2023
	Actual				
	2018-2019	2019-2020	2020-2021		
Total Collections	\$62,291,493	\$72,303,548	\$67,572,682	\$63,166,656	\$63,798,323
Support Sent to Families	\$51,421,011	\$57,515,146	\$56,753,293	\$53,059,991	\$53,590,591
Average Number of Days From Monetary Order to First Payment	61	87	63	39	37
Customer Contact Center – Calls Received	N/A	N/A	40,464	39,500	38,555
Lobby Visitors	31,330	6,078	4,617	5,407	6,759
# of Homeless Customers Served	N/A	832	2,588	2,976	3,423
% of Families Receiving 75% or More of Mo. Child Support	49.42%	49.63%	50.02%	50.49%	51.00%
Public Outreach Events	139	60	72	180	185
N/A - Data not collected.					

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$16,795,866	\$18,190,813	\$18,739,259	\$18,739,259	\$548,446
Services & Supplies	626,967	675,661	1,938,907	1,938,907	1,263,246
Centrally-Budgeted Expenses	1,330,930	1,520,952	2,685,288	2,685,288	1,164,336
Total Expenditures	\$18,753,763	\$20,387,426	\$23,363,454	\$23,363,454	\$2,976,028
Expenditure Reimbursements	(336,787)	(650,659)	(741,390)	(741,390)	(90,731)
Total Appropriations	\$18,416,976	\$19,736,767	\$22,622,064	\$22,622,064	\$2,885,297
Earned Revenues By Source					
Aid From Other Governments	\$5,665,000	\$5,435,871	\$9,970,014	\$9,970,014	\$4,534,143
Charges For Services	888,241	857,245	573,008	573,008	(284,237)
Miscellaneous Revenues	1,404	1,500	2,000	2,000	500
Total Revenues	\$6,554,645	\$6,294,616	\$10,545,022	\$10,545,022	\$4,250,406
Net County Cost	\$11,862,331	\$13,442,151	\$12,077,042	\$12,077,042	(\$1,365,109)
Staffing					
Allocated Positions	90.0	92.0	96.0	96.0	4.0
Temporary (Full-Time Equivalent)	1.6	1.6	3.9	3.9	2.3
Total Staffing	91.6	93.6	99.9	99.9	6.3

Purpose

The Public Defender provides constitutionally mandated indigent defense services in all criminal matters as is required by the U.S. Constitution. The San Joaquin County Public Defender is dedicated to serving the diverse needs of the community and its justice system by furnishing clients whose cases have been entrusted to the Department, with competent, effective, loyal, ethical, zealous, compassionate, and efficient advocacy.

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
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- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

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Major Budget Changes

Salaries & Employee Benefits

- (\$237,080) Salary and benefits adjustment.
- \$538,113 Add two Deputy Public Defenders I-IV and a Senior Social Worker to support the Public Defense Pilot Project.
- \$125,079 Add a Clinical Social Worker II to support the California Department of State Hospitals grant.
- \$122,334 Increase in extra-help to support the California Department of State Hospitals grant.

Services & Supplies

- \$1,128,389 Increase in professional services due to two new grants.
- \$113,720 Axon management software costs.
- \$10,000 Increase in psychiatric services.

Centrally-Budgeted Expenses

- \$236,800 Increase in Workers' Compensation and Casualty insurance costs.
- \$55,794 Increase in data processing charges.
- \$862,069 Cost Allocation Plan adjustment.

Expenditure Reimbursements

- \$75,660 Increase in Project Navigate Constructive Change (PNCC) reimbursement.
- \$15,071 Increase in AB 109 funding.

Revenues

- \$2,401,355 Increase in Proposition 172 funding.
- \$1,200,000 Establish budget for Department of State Hospitals grant.
- \$932,788 Establish budget for Public Defense Pilot Project grant.

- (\$284,237) Decrease in charges for legal services.

Program Discussion

The 2022-2023 recommended budget for the Public Defender totals \$23,363,454, which is an increase of \$2,976,028 from the 2021-2022 adjusted budget

Department of State Hospitals Felony Diversion Grant

In 2022-2023, the Public Defender's recommended budget includes Department of State Hospitals Felony Diversion Grant funding of \$1.2 million. The Department will be creating a diversion program for felony offenders. In order to fulfill duties under the grant, the budget adds a Clinical Social Worker II, part-time Deputy Public Defender IV, and a part-time Account Technician II. The job of the Clinical Social Worker II will be to pre-screen potential clients, gather records, coordinate evaluations, placement, and treatment, assist clients with obtaining Social Security, and report any concerns to the attorney. The Deputy Public Defender IV will appear in court with the clients, select candidates for the program in collaboration with the District Attorney, litigate disputes over acceptance/ termination in court, and work with the program providers to ensure clients' needs are being met. The goal of the grant program is to treat the mental illness, and provide housing, substance abuse treatment, job training, and life skill classes for each of the clients. Increasing the clients' stability decreases the likelihood of recidivism and improves public safety.

Increased Vertical Representation

The Public Defender continues to implement operational changes in the representation of individuals charged with serious felony offenses by implementing the American Bar Association's recommendation that such cases be handled vertically, by one attorney from the first arraignment through the conclusion of the case, ensuring continuity of representation. This change has the potential for a positive fiscal impact by delivering mandated legal services in a more cost-effective manner.

Social Media

In order to broaden public access to County services and information in a more timely and efficient manner, the Department continues the development and deployment of technology such as an interactive web page, which will include:

- Links to provide explanations of various court processes, laws, and procedures.

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- Links to information and applications regarding various restorative justice programs such as the Racial Justice Act, Penal Code (PC) 1473.7, and Youth Offender Parole.
- Information on significant changes in the law, such as the overhaul of the homicide liability through Senate Bill (SB) 1437 and overhaul of the lifetime sexual offender registration through SB 384.

The Department has launched Facebook and Instagram pages to provide the community with useful information including voting rights, changes to the law, upcoming community events, recent office accomplishments, weekly tips on Constitutional rights, and the criminal justice system.

The expanded use of technology and social media improves community relations and maximizes Department efficiency, while providing practical and helpful information to the community.

Technology

The Public Defender remains committed to moving towards a paperless office. The Department is researching new case management systems that can store all information, eliminate potential for misplaced or lost documents, and increase efficiency by allowing access to the entire case files from any location. The program would allow quick access to search for statistics, and search specific case types, resolutions and clients. The Department is currently replacing outdated desktops with laptops. This will allow attorneys to access and update their files while in court, eliminate the redundancy of data entry into the case management system, and allow the attorney to maintain the file at all times.

Microfiche Digitization

The Public Defender partnered with Princeton University and BMI Imaging to digitize over 2,000 rolls of microfilm. The digitized documents simplified identifying clients eligible for post-conviction relief by allowing the search of thousands of files in seconds.

Uptrust Project

The Public Defender is going into its fourth year with Uptrust, an organization that provides automatic reminders to out-of-custody clients of upcoming court dates and other court-ordered obligations through a two-way, text-messaging platform. The organization provided 100 cellular phones to clients without a cellular phone. The Uptrust system helps in reducing the number of bench warrants according to the Pretrial Justice Institute. Bench warrants can lead to incarceration, destabilizing the individual, and increasing the risk factors for recidivism. By almost doubling the participants, text message reminders have decreased failure-

to-appear rates to 5% of non-custody participating clients. Reduction of failures to appear in court also results in cost savings to the courts, law enforcement, and the Jail. The Community Corrections Partnership continues to provide funding for the Uptrust Project.

Veterans Treatment Court

The Public Defender with collaborative County partners, continues its work to divert veterans' pre-trial into alternatives to traditional prosecution or as an alternative to traditional sentencing. The mission of the Veterans Treatment Court is to identify eligible veterans and place them into treatment and monthly court supervision. A Deputy Public Defender participates in the Court, held twice a month, to provide legal advice and encouragement to ensure success. This case management approach increases public safety, reduces recidivism, incarceration, and institutionalism. The Veterans Treatment Court recognizes the collateral consequences of combat. Over 140 military veterans have successfully graduated from this program since its inception in February 2015.

Racial Justice Committee

In response to various nationwide calls for racial justice, equality, and in response to brutality, a Racial Justice Committee was formed and open to all staff. The Committee meets on a regular basis and identifies plans and strategies to target racial disparities within the criminal justice system from arrest to conviction. The Committee also examines the long-term economic consequences of over-incarceration of certain populations.

The Public Defenders participated in a series of training regarding equal justice, legislative changes, and measures to improve the criminal justice system by ensuring fairness. A Racial Justice Act attorney and experts from Stanford University research and identify patterns of racial discrimination in the policing, charging, and sentencing decisions. The Department continues to collect and interpret historical data and is actively litigating racially-motivated cases.

Project Navigate Constructive Change (PNCC)

The Public Defender continues its participation with other County Departments in PNCC, a young adult program to divert those charged with low-level criminal offenses from traditional incarceration. The Deputy Public Defender refers potential clients to the project, participates in monthly meetings regarding the participants, represents their interests in court, and participates in the graduation ceremony. Once enrolled in the year-long program, an individualized case plan is created and implemented with each participant to address their needs. To date, 138 participants have graduated from

2020400000—Public Defender

Law & Justice

PNCC. The Department continues to collaborate with other justice partners to expand PNCC and to add a Restorative Justice component.

Clean Slate

The Clean Slate program began in July 2020 when the Public Defender hired a Paralegal to process expungements, reductions, record sealing, and Certificates of Rehabilitation. The Department partners with Stanford, McGeorge, and Humphreys law schools to host Clean Slate clinics to provide relief to hundreds of clients. Demand for restorative services increases as the Department increases online and social media presence and in response to its collaboration with agencies such as WorkNet, Salvation Army, Department of Child Support Services, and the National Association for the Advancement of Colored People (NAACP). The Public Defender has filed 1,142 petitions for expungements in 2021-2022 and anticipates filing even more in 2022-2023.

Outreach Activities

The Public Defender provides up to 300 non-mandated remote appearances by attorneys at community activities, schools, community centers, service groups, Delta College's Pathways to Law, various law schools' career meet-and-greets, and non-profit organizations to discuss the criminal justice system and the role of the Public Defender. The Department provides volunteers to participate remotely in First Impression, Mock Trial, Just the Girls, and other community activities, which provide opportunities for youth.

The Public Defender's Office is active with the Homeless Outreach Team, a multi-agency cooperation that seeks out individuals in the streets to provide food, clothing, medication, and other needs. The Public Defender has organized jacket, socks, and blanket drives to distribute to the homeless.

Additionally, the Department collaborates with advocacy organizations and other community groups to develop and implement Second Chance programs and restorative justice programs within the County, including collaborating with the NAACP.

Assembly Bill (AB) 2542

Effective January 1, 2021, AB 2542 known as the California Racial Justice Act, allows the defense to challenge criminal charges, sentences, or vacate a conviction in which judgment has not been entered by demonstrating that racial discrimination or bias played a role in the prosecution.

In order to seek relief, the defense is required to file a written motion, and an evidentiary hearing must be set. At the hearing, the Court shall consider evidence presented by both parties, including statistical evidence, aggregate data, body

cameras, court transcripts, 911 calls, expert testimony, and the sworn testimony of witnesses. The County's case management data indicates that 7,000 clientele per year would qualify for analysis.

Public Defense Pilot Project Grant

As a result of SB-129 the Department received a Public Defense Pilot Project grant in the amount \$932,789 per year for three years. The Public Defense Pilot Project will apply to four categories of post-conviction relief including SB 1437, Penal Code (PC) 3051, and PC 1170(d)(1). The objective is to increase access to resentencing and conviction relief, decrease the likelihood of recidivism and improve public safety while still holding the offenders accountable. The grant will allow the Public Defender's Office to hire two additional Deputy Public Defenders, a Social Worker, and cover the costs of experts and transcripts. The positions will review cases, obtain prison records, meet with clients, conduct legal research, prepare appropriate filings, handle the litigation in court and develop reentry plans for clients exiting prison.

1. **SB 1437** redefined first- and second-degree murder liability and provided for previously-convicted inmates or parolees to petition for relief and re-sentencing. The Public Defender's Office continues to review hundreds of case files for eligibility. In October 2021, SB 775 passed which expanded SB 1437 relief to those convicted of manslaughter or attempted murder, drastically expanding clients' potential eligibility.
2. **Youth Offender Parole (PC 3051)** was created after recognition that brain development is not complete until age 26. The Youth Offender Parole requires that the Parole Board give special consideration to the hallmark characteristics of youth when determining whether to grant parole. The Public Defender's Office submit such "youth factors" to the trial court, which must be considered years later at the parole hearing.
3. **PC Section 1170(d)(1)** permits certain sentences of clients currently serving time in State prison to be recalled and the client to be resentenced.

Collaborative Court

The Collaborative Court serves as a post-incarceration, post-conviction program for individuals convicted of misdemeanor or felony offenses. These courts include Drug Courts (2), DUI Compliance, Monitoring Court, Parole Re-entry, and Post-Release Community Supervision. In 2021-2022, approximately 720 clients were served with the expectation to expand participation to approximately 800 in 2022-2023. A research study concluded that for every \$1.00 invested, the

2020400000—Public Defender

Law & Justice

taxpayer receives \$2.00 in savings due to positive outcomes such as a lower recidivism rate for its participants.

Senate Bill 384

Senate Bill 384 took effect on July 1, 2021. This bill created a three-tiered registration requirement for individuals convicted of a sex-related offense. Candidates in Tier I can apply to have their registration terminated after 10 years if they are not deemed a risk to public safety and have continuously registered. Tier II candidates must wait 20 years before they can apply for termination. Tier III candidates are required to remain registered for a lifetime.

Proposition 172

In 1993, Proposition 172 established a permanent Statewide half-cent sales tax to provide funding for qualifying public safety programs. Funds are collected by the State Board of Equalization and apportioned to each county based on its proportionate share of Statewide taxable sales.

AB 2788 created a Maintenance of Effort (MOE) provision requiring cities and counties to maintain funding levels to public safety programs that receive Proposition 172 funds.

AB 2788 also established 1992-1993 as the MOE base year and required an adjustment to MOE levels based on the annual change in Proposition 172 revenues. In 1992-1993, the total for all qualifying budgets in the County was \$68,997,254 (base year).

The current program allocation formula for the County was established by the Board of Supervisors on May 24, 1994 (B-94-613), which allocates Proposition 172 revenue to the Sheriff (68.1%), Probation (13%), District Attorney (11%), and the Public Defender/Court Assigned Counsel (7.9%).

In 2021-2022, the MOE for all qualifying public safety programs was \$128,751,914. The County's adjusted AB 2788 Certification for 2021-2022 was \$268,263,730. Overall, the General Fund provided overmatching funds of \$139,511,816 to all qualifying public safety programs. Not all budgets are included for each public safety department.

Public Defender and Court Assigned Counsel combined made up \$14.7 million of the County's MOE. The chart below illustrates that County General funds provided approximately \$10.1 million above the required MOE for 2021-2022.

Public Safety Fund (Proposition 172) - AB 2788 Maintenance of Effort

AB 2788 Adjustments									
Indigent Defense	2021-2022 Adopted	State/Federal Grant	Charges Services	Trust Fund	Fixed Assets	Adjusted AB 2788	1992-1993 Base Year	Prop 172 MOE	Overmatch
Public Def.	\$19,736,767	0	(\$857,245)	0	0	\$18,879,522	\$5,077,086	\$9,474,066	\$9,405,456
Crt Assig Cnsl	5,875,888	0	0	0	0	5,875,888	2,798,964	5,222,990	652,898
Total	\$25,612,655	0	(\$857,245)	0	0	\$24,755,410	\$7,876,050	\$14,697,056	\$10,058,354

Supplemental Request

Axon Management Software

Recent advancements in technology have resulted in an increased workload for attorney, clerical, and information technology staff. Each case now includes body camera videos in addition to crime reports and sometimes other media sources such as surveillance, social media, or security

videos. A simple case can contain hours of videos which also take up space on shared computer drives; result in increased storage fees; and take hours to download, watch, and create a transcript.

The recommended budget has been augmented by \$113,720 to address this request.

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Law & Justice

Workload Data					
	2018-2019	Actual 2019-2020	2020-2021	Est./Act. 2021-2022	Projected 2022-2023
<i>Special Circumstances</i>	16	7	6	3	6
<i>Felony</i>	3,634	2,975	3,629	3,000	3,200
<i>Superior Court Direct/Grand Jury</i>	15	12	0	0	0
<i>Violations of Probation-Felony</i>	1,105	1,089	1,022	670	800
<i>Violations of Probation-Misdemeanor</i>	1,740	1,289	1,108	1,000	1,110
<i>Misdemeanor</i>	3,972	3,450	3,640	2,900	3,200
<i>Traffic</i>	1,156	865	1,112	1,860	1,800
<i>Juvenile Dependency</i>	262	215	215	220	230
<i>Juvenile Delinquency</i>	826	582	494	440	460
<i>Habeas Corpus</i>	200	217	275	300	300
<i>Mental Health</i>	329	297	399	340	350
<i>Special Proceedings</i>	805	584	888	730	750
<i>Guardianship & Conservatorship</i>	179	178	123	150	150
<i>Proposition 63</i>	175	611	219	220	240
<i>Collaborative Court</i>	N/A	N/A	1,174	720	750
<i>Section 6500</i>	14	9	5	7	6
<i>Civil Contempt</i>	43	34	25	25	25
<i>Motions</i>	293	181	322	400	430
<i>Writs</i>	55	53	20	55	60
<i>Violations of Community Supervision</i>	587	444	507	400	450
<i>Conditional Release Program</i>	4	3	0	0	3
<i>Parole Violations</i>	175	145	113	120	130
<i>Proposition 47 Petitions-Filed</i>	4,524	1,782	644	200	100
<i>Proposition 47 Petitions-Litigated</i>	250	180	60	20	10
<i>Proposition 57 Judicial Transfer Hearings</i>	45	10	4	4	4
<i>Proposition 64</i>	767	1,877	874	10	0
<i>California Health Care Facility</i>	10	77	46	40	40
<i>Veterans' Court</i>	39	46	76	60	70
<i>Senate Bill 1437 Petitions Reviewed</i>	45	89	40	35	50
Total	21,265	17,301	17,040	13,929	14,724

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
<i>Services & Supplies</i>	\$139,102	\$199,042	\$199,042	\$199,042	\$0
<i>Centrally-Budgeted Expenses</i>	(3,076)	2,007	(2,387)	(2,387)	(4,394)
<i>Total Appropriations</i>	\$136,026	\$201,049	\$196,655	\$196,655	(\$4,394)
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$136,026	\$201,049	\$196,655	\$196,655	(\$4,394)

Purpose

Article I, Section 23, of the California Constitution requires that a Grand Jury be summoned annually in each county. The Grand Jury investigates the operations of county and city governments; selectively examines the books, records, and the accounts of county offices; reports the findings to the Board of Supervisors in an annual report; investigates charges of public offenses committed or triable within the county, and may bring forth indictments.

This budget includes funding for Grand Jury stipends, mileage reimbursement, transcription services, clerical

support, training, travel expenses, and other costs incurred by the Civil Grand Jury. Funds are also provided for impaneling separate Criminal Grand Juries as needed. Both Civil and Criminal Grand Juries are comprised of a panel of 19 with 10 alternates. Both Civil and Criminal Grand Jurors receive a stipend of \$15 per meeting, plus mileage reimbursement.

Program Discussion

The 2022-2023 recommended Grand Jury budget totals \$196,655, which is a decrease of \$4,394 from the 2021-2022 adjusted budget. Court staff concur with this recommendation.

Workload Data					
	2018-2019	Actual 2019-2020	2020-2021	Est./Act. 2021-2022	Projected 2022-2023
Civil Grand Juries					
<i>Investigations</i>	11	10	1	3	6
Criminal Grand Juries					
<i>Days Impaneled</i>	37	0	6	18	45
<i>Indictments Issued</i>	8	0	1	3	6

2021000000—Grand Jury

Law & Justice

Final Grand Jury Reports

2019-2020 Final Reports

Case #

Homelessness in San Joaquin County - Building on a Foundation: Collaboration and Communication	0119
Illegal Dumping: Talking Trash	0519
San Joaquin County Office of the Public Defender - Conflict, Mistrust, Lawsuits - A Perfect Storm	0819
2019-2020 Law and Justice Report - Overview	—
Review/Follow-Up investigation of five cases from 2018-2019, two cases from 2017-2018, and one case from 2016-2017	—

2020-2021 Final Reports

Case #

San Joaquin County: A Fragmented COVID-19 Response	0120
Independent Special Districts: Transparency “Not Found”	0220
City of Manteca: A City Government in Turmoil	0320
Stockton Unified School District Board of Trustees: Dissension, Dismay, Disarray	0620
2020-2021 Law and Justice Report – Overview	—
Review/Follow-Up investigation of four cases from 2018-2019; and three cases from 2019-2020.	—

2021274000—County Support to the Courts



Law & Justice

Jerome C. Wilverding, County Administrator

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$9,965,124	\$10,200,426	\$9,938,668	\$9,938,668	(\$261,758)
Centrally-Budgeted Expenses	267,893	362,103	1,436,927	1,436,927	1,074,824
Total Appropriations	\$10,233,017	\$10,562,529	\$11,375,595	\$11,375,595	\$813,066
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$2,413,754	\$2,818,500	\$2,818,500	\$2,818,500	\$0
Aid From Other Governments	29,605	40,000	24,000	24,000	(16,000)
Charges For Services	964,467	890,520	870,520	870,520	(20,000)
Operating Transfers In	224,892	225,758	0	0	(225,758)
Total Revenues	\$3,632,718	\$3,974,778	\$3,713,020	\$3,713,020	(\$261,758)
Net County Cost	\$6,600,299	\$6,587,751	\$7,662,575	\$7,662,575	\$1,074,824

Purpose

This budget provides the County's Maintenance-of-Effort payments to the State for operation of the courts, extraordinary expenditures associated with death penalty capital cases, and court-related costs not recognized by the State under its definition of "court operational costs."

Major Budget Changes

Services & Supplies

- \$78,000 Increase in juror parking costs.
- (\$237,046) Eliminate costs for Lodi Court facility lease due to expiration of lease agreement.
- (\$102,712) Decrease in investigative costs.

Centrally-Budgeted Expenses

- \$24,853 Increase in Casualty insurance costs.
- \$1,049,971 Cost Allocation Plan adjustment.

Revenues

- (\$20,000) Decrease in court fees.
- (\$16,000) Decrease in State fines and rebates.

Operating Transfers In

- (\$225,758) Eliminate transfer from the Courthouse Construction Fund (#37252) for Lodi Court facility lease.

Program Discussion

The 2022-2023 recommended County Support to the Courts budget totals \$11,375,595, which is an increase of \$813,066 from the 2021-2022 adjusted budget.

Courthouse Facility Buyout

On May 5, 2020, the Board of Supervisors authorized the payment of \$7,544,540 to the Judicial Council (B-20-241) satisfying the 2007 Court Transfer Agreement (A-07-317) as part of the State-mandated separation of Court responsibilities.

The agreement required that upon relocation of Superior Court, the County was required to purchase the State's interest in the existing Stockton Courthouse for an agreed

2021274000—County Support to the Courts

Law & Justice

sum. The Courts relocated to the new Courthouse in late July 2017, and the County remitted the equity buyout payment satisfying the terms of the agreement. The settlements to Superior Court totals \$7,872,540, which includes an additional settlement of \$328,000 related to County Information Systems Division billing charges to the Superior Court.

Although the agreement was satisfied, the Court Transfer Agreement also requires the County to contribute an ongoing

annual County Facility Payment of \$536,358 to the State, which is included in the recommended 2022-2023 budget.

City of Lodi Court Lease

On May 28, 2022, the County's lease agreement with the City of Lodi (A-06-194) for the New Lodi Court No.1 at 215 West Elm Street expired. The facility has been transferred to the State and the County has satisfied the terms of the agreement.

Distribution of Funds

	Actual			Adjusted	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Paid to Superior Court					
<i>Maintenance of Effort</i>					
<i>Trial Court - County Contribution</i>	\$6,543,068	\$6,543,068	\$6,543,068	\$6,543,068	\$6,543,068
<i>Trial Court - Fees & Fines</i>	2,158,803	2,158,803	2,158,802	2,158,802	2,158,803
<i>Court Facility Payment</i>	723,998	723,998	723,998	723,998	723,998
<i>Settlements to Superior Court</i>	N/A	\$7,872,540	N/A	N/A	N/A
Sub-Total	\$9,425,869	\$17,298,409	\$9,425,868	\$9,425,868	\$9,425,868
Paid to Others					
<i>Attorney and Investigative Services</i>	\$423,548	\$377,137	\$466,000	\$375,012	\$272,299
<i>Rents/Leases</i>	204,601	212,538	225,758	237,046	N/A
<i>Juror Parking/Bus Passes</i>	146,025	120,500	162,500	162,500	240,000
<i>Casualty Insurance</i>	44,130	38,315	72,148	78,210	103,063
<i>Allocated Costs (A-87)</i>	1,159,810	(788,939)	195,745	283,893	1,333,864
Sub-Total	\$1,978,114	(\$40,449)	\$1,122,151	\$1,136,661	\$1,949,226
Total	\$11,403,983	\$17,257,960	\$10,548,019	\$10,562,529	\$11,375,094

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$5,345,313	\$5,846,509	\$6,013,566	\$6,013,566	\$167,057
Centrally-Budgeted Expenses	32,063	29,379	8,538	8,538	(20,841)
Total Appropriations	\$5,377,376	\$5,875,888	\$6,022,104	\$6,022,104	\$146,216
Earned Revenues By Source					
Miscellaneous Revenues	\$10,189	\$0	\$0	\$0	\$0
Total Revenues	\$10,189	\$0	\$0	\$0	\$0
Net County Cost	\$5,367,187	\$5,875,888	\$6,022,104	\$6,022,104	\$146,216

Purpose

The Court Assigned Counsel budget provides funds for indigent defense in cases where the Public Defender has declared a conflict-of-interest or is otherwise unavailable. Funding is provided for defense attorneys, investigators, witnesses, interpreters, and other costs related to cases appointed by the Superior Court. The County contracts with the San Joaquin County Bar Association (SJCBA) to administer the various legal services.

Major Budget Changes

Services & Supplies

- \$142,932 Increase in SJCBA attorney costs based on contract rates.
- \$17,125 Increase in SJCBA investigator costs based on contract rates.
- \$15,000 Increase in County attorney costs.
- \$12,000 Increase in administration costs based on contract rates.
- (\$20,000) Decrease in witness fees.

Program Discussion

The 2022-2023 recommended Court Assigned Counsel budget totals \$6,022,104, which is an increase of \$146,216 from the 2021-2022 adjusted budget.

On June 12, 2018, the Board of Supervisors approved a three-year agreement from July 1, 2018 through June 30, 2021 with SJCBA (A-18-171), with two one-year extension options. The County exercised the first option which extended July 1, 2021 through June 30, 2022. Prior to its expiration, the second extension for the period July 1, 2022 through June 30, 2023, will be recommended to the Board. The extension will include 2022-2023 cost increases of 6% for administration, 3% for attorney fees, and 4% for investigator fees.

In order to provide a greater level of County oversight and analysis, the agreement requires SJCBA to track two data points:

1. Whether the case was referred to SJCBA because it presents a conflict of interest for the Public Defender, or if it was referred because of workload issues at the Public Defender's Office. Tracking of this data point will provide the County Administrator's Office with the detail necessary to better allocate resources.
2. The type of case (felony, juvenile, misdemeanor, special circumstances, etc.) in order to allow the County Administrator's Office to determine the appropriate hourly rate charged by SJCBA attorneys and investigators.

Senate Bill (SB) 129

The State Budget Act of 2021 (SB 129) appropriated grant funding to the County for indigent defense associated with changes to PC sections 1170.95 (felony murder), 1170(d)(1) (recall prison sentence), 3051 (Youth Offender Parole) and 1473.7 (wrongful conviction),

2021300000—Court Assigned Counsel

Law & Justice

four post-conviction measures which update sentencing guidelines designed to correct overly punitive convictions and sentences and promote more balanced and equitable

outcomes in criminal justice. The objective is to increase access to resentencing and conviction relief, and meaningful and timely representation of clients.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Civil/Other	20	13	31	12	12
Class I Felony	162	127	129	127	135
Class II Felony	438	437	353	384	420
Domestic Violence	8	7	0	9	12
Felony (Murder)	15	12	17	14	17
Juvenile Delinquency	336	314	232	237	250
Minor Felony	580	419	550	368	400
Misdemeanor	800	557	606	550	560
Misdemeanor Appeals	20	26	27	25	25
Pro Per	10	15	8	28	28
Senate Bill 1437	8	11	5	28	45
Sexually Violent Predator	1	2	5	1	1
Special Circumstances (Murder)	14	14	11	14	14
Youth Authority Placement	1	0	1	1	2
Total New Cases Assigned	2,413	1,954	1,975	1,798	1,921

Summary



All Sheriff Budgets

Patrick Withrow, Sheriff-Coroner-Public Administrator

www.sjsheriff.org/

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$142,185,152	\$152,470,094	\$156,451,212	\$156,451,212	\$3,981,118
Services & Supplies	17,261,131	24,186,676	24,853,596	24,853,596	666,920
Centrally-Budgeted Expenses	15,686,474	17,995,254	18,598,287	18,598,287	603,033
Other Charges & Uses	929,866	1,494,657	1,494,657	1,494,657	0
Capital Expenditures	1,668,530	2,968,538	3,464,979	3,464,979	496,441
Operating Transfers Out	92,000	92,000	90,700	90,700	(1,300)
Total Expenditures	\$177,823,153	\$199,207,219	\$204,953,431	\$204,953,431	\$5,746,212
Expenditure Reimbursements	(65,601,676)	(603,633)	(1,035,327)	(1,035,327)	(431,694)
Total Appropriations	\$112,221,477	\$198,603,586	\$203,918,104	\$203,918,104	\$5,314,518
Earned Revenues By Source					
Taxes	\$214,403	\$214,403	\$256,188	\$256,188	\$41,785
Licenses/Permits/Franchises	120,994	95,200	120,004	120,004	24,804
Fines/Forfeitures/Penalties	121,032	97,000	94,700	94,700	(2,300)
Interest/Rents	36,686	0	173	173	173
Aid From Other Governments	57,377,300	52,404,984	74,536,983	74,536,983	22,131,999
Charges For Services	10,871,523	12,877,335	4,870,524	4,870,524	(8,006,811)
Miscellaneous Revenues	125,330	103,009	87,347	87,347	(15,662)
Operating Transfers In	12,710,099	23,417,381	24,777,838	24,777,838	1,360,457
Fund Balance	(312,946)	1,630,771	1,857,820	1,857,820	227,049
Total Revenues	\$81,264,421	\$90,840,083	\$106,601,577	\$106,601,577	\$15,761,494
Net County Cost	\$30,957,056	\$107,763,503	\$97,316,527	\$97,316,527	(\$10,446,976)
Allocated Positions	852.0	878.0	867.0	867.0	(11.0)
Temporary (Full-Time Equivalent)	26.8	27.3	24.7	24.7	(2.6)
Total Staffing	878.8	905.3	891.7	891.7	(13.6)

This is a summary of the budgets administered by the Sheriff's Office:

- 2021602000 Boating Safety
- 2021614000 Special Services Division
- 2021615000 Mountain House
- 2021619000 Animal Services
- 2021620000 Patrol

- 2021622000 Communications
- 2021626000 Detectives
- 2021628000 Records
- 2021635000 Civil
- 2021645000 Administration/Information Systems
- 2021650000 Lathrop Police Contract
- 2021658000 Court Services

Summary

Law & Justice

- 2022600000 Custody
- 2022610000 Local Community Corrections
- 2022620000 Work Programs
- 2025700000 Public Administrator
- 2026500000 Fish & Game Propagation
- State COPS Patrol & Custody
- Operational Grants
- Special Fund Programs

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work

with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Proposition 172

In 1993, Proposition 172 established a permanent Statewide half-cent sales tax to provide funding for qualifying public safety programs. Funds are collected by the State Board of Equalization and apportioned to each county based on its proportionate share of Statewide taxable sales.

AB 2788 created a Maintenance of Effort (MOE) provision requiring cities and counties to maintain funding levels to public safety programs that receive Proposition 172 funds. AB 2788 also established 1992-1993 as the MOE base year and required an adjustment to MOE levels based on the annual change in Proposition 172 revenues. In 1992-1993, the total for all qualifying budgets in the County was \$68,997,254 (base year).

The current program allocation formula for the County was established by the Board of Supervisors on May 24, 1994 (B-94-613), which allocates Proposition 172 revenue to the Sheriff (68.1%), Probation (13%), District Attorney (11%), and the Public Defender/Court Assigned Counsel (7.9%).

In 2021-2022, the MOE for all qualifying public safety programs was \$128,751,914. The County's adjusted AB 2788 Certification for 2021-2022 was \$268,263,730. Overall, the General Fund provided overmatching funds of \$139,511,816 to all qualifying public safety programs. Not all budgets are included for each public safety department.

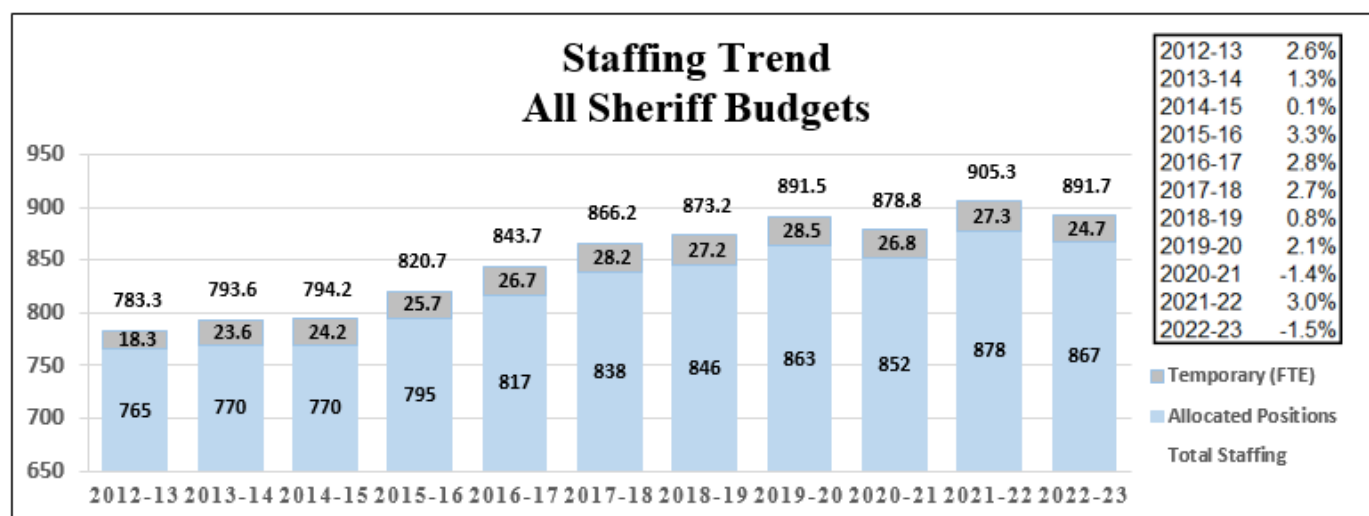
The Sheriff's portion of the MOE was \$78.9 million. The chart below illustrates that County General funds provided approximately \$83.2 million above the required MOE for 2021-2022.

Summary

Law & Justice

Public Safety Fund (Proposition 172) – AB 2788 Maintenance of Effort

Sheriff	2021-2022 Adopted	AB 2788 Adjustments				Adjusted AB 2788	1992–1993 Base Year	Prop 172 MOE	Overmatch
		State/Federal Grant	Charges for Services	Trust Fund	Fixed Assets				
Boating Safety	2,128,921	(698,424)	0	0	0	1,430,497	504,000	940,486	490,011
Patrol	42,395,264	(332,450)	(589,466)	(138,000)	(749,029)	40,586,319	8,619,072	16,083,568	24,502,751
Communications	4,881,764	(4,000)	(593,742)	0	(52,109)	4,231,913	1,795,358	3,350,217	881,696
Detectives	11,973,835	(71,000)	(88,000)	(23,400)	(150,099)	11,641,336	2,057,798	3,839,942	7,801,394
Records	5,707,200	(3,200)	(325,450)	(86,108)	(6,000)	5,286,442	2,893,710	5,399,790	(113,348)
Civil	2,975,875	0	(902,679)	0	(81,533)	1,991,663	681,465	1,271,644	720,019
Administration/Support	9,664,610	(160,000)	(122,316)	0	(6,694)	9,375,600	1,926,664	3,595,240	5,780,360
Information Systems	4,608,398	(118,825)	(117,056)	0	0	4,372,517	-	0	4,372,517
Custody	70,148,409	(1,500,966)	(5,500)	(5,700)	(172,223)	68,464,020	23,108,943	43,122,305	25,341,715
Work Programs	1,158,958	0	0	0	0	1,158,958	686,643	1,281,306	(122,348)
Correctional Health Care	14,519,195	(1,008,669)	0	0	0	13,510,526	-	0	13,510,526
Total	170,162,429	(3,897,534)	(2,744,209)	(253,208)	(1,217,687)	162,049,791	42,273,653	78,884,498	83,165,293



2021602000—Sheriff-Boating Safety



Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

www.sjsheriff.org/

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,801,967	\$1,629,752	\$2,079,339	\$2,079,339	\$449,587
Services & Supplies	266,303	330,436	335,838	335,838	5,402
Centrally-Budgeted Expenses	155,387	176,693	202,795	202,795	26,102
Capital Expenditures	0	0	13,634	13,634	13,634
Total Expenditures	\$2,223,657	\$2,136,881	\$2,631,606	\$2,631,606	\$494,725
Expenditure Reimbursements	(1,031,316)	0	0	0	0
Total Appropriations	\$1,192,341	\$2,136,881	\$2,631,606	\$2,631,606	\$494,725
Earned Revenues By Source					
Taxes	\$214,403	\$214,403	\$256,188	\$256,188	\$41,785
Fines/Forfeitures/Penalties	1,000	1,000	0	0	(1,000)
Aid From Other Governments	247,162	765,543	783,717	783,717	18,174
Total Revenues	\$462,565	\$980,946	\$1,039,905	\$1,039,905	\$58,959
Net County Cost	\$729,776	\$1,155,935	\$1,591,701	\$1,591,701	\$435,766
Allocated Positions	7.0	7.0	9.0	9.0	2.0

Purpose

The Sheriff's Boating Safety program enforces State and local laws and regulations on the County's waterways. Assigned deputies also inspect vessels, aid injured persons, assist emergency medical personnel, perform search and rescue operations, and recover drowning victims.

Major Budget Changes

Salaries & Employee Benefits

- \$124,295 Salary and benefits adjustments.
- \$325,292 Add two Deputy Sheriffs I-II.

Services & Supplies

- \$7,244 Increase in law enforcement equipment costs due to addition of new positions.
- (\$7,960) Decrease in small tool costs.

Centrally-Budgeted Expenses

- \$27,114 Increase in Workers' Compensation and Casualty insurance costs.
- \$10,919 Increase in radio maintenance costs.
- (\$6,057) Decrease in rents and leases of automation equipment.
- (\$5,711) Cost Allocation Plan adjustment.

Capital Expenditures - Equipment

- \$13,634 Portable radios (2).

Revenues

- \$41,785 Increase in boat tax revenues.
- \$26,134 Increase in Proposition 172 funding.

2021602000—Sheriff-Boating Safety

Law & Justice

- (\$7,960) Decrease in State funding for boat engine repair.

Program Discussion

The 2022-2023 recommended budget for the Boating Safety program totals \$2,631,606, which is an increase of \$494,725 from the 2021-2022 adjusted budget.

Estimated property tax revenue for the Boating Safety program totals \$256,188, which is an increase of \$41,785 from 2021-2022. Funding from the State Department of Boating and Waterways remains at \$686,596. The recommended budget also includes estimated revenue of \$2,300 for the Department of Boating and Waterways Marine Law Enforcement Training program, which provides reimbursement for training Boating Safety deputies.

During 2021-2022, the Boating Safety Unit continued its work in removing abandoned vessels from Delta waterways and facilitating vessels turned in using the Vessel Turn-In Program (VTIP), funded by the Surrendered and Abandoned Vessel Exchange Grant (SAVE). Additional details regarding the program are discussed in the Sheriff-Operational Grants budget narrative (Abandoned Watercraft #202160800).

In 2019-2020, the Unit obtained a new grant in the amount of \$112,500. In 2020-2021, this grant was used to purchase

15 night vision goggle systems. Additional details regarding the grant are discussed in the Sheriff-Operational Grants budget narrative (Port Security Grant Program #2021616000).

The Unit responds to requests from the U.S. Coast Guard to conduct commercial security escorts with a Munson Boat and SAFE Boat purchased through Port Security grants. Illegal occupation of inland islands and transient camps along the waterways continue to contribute to an increase in abandoned vessels, illegal dumping, unlawful activity including trespassing, and environmental pollution. The Unit continues to address these issues as resources allow.

Supplemental Requests

The Boating Safety Unit is requesting supplemental funding totaling \$353,440 for the following:

Deputy Sheriffs I-II (2)

Funding of \$353,440 is requested for two new Deputy Sheriff I-II positions and associated equipment costs to provide additional full-time staffing for investigating vessel accidents, enforcing boating under the influence violations, and conducting search and rescue missions.

The recommended budget has been augmented by \$353,440 to address this request.

Workload Data

		<u>Actual</u>		<u>Est./Act.</u>	<u>Projected</u>
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Recreational Boating Contacts	6,775	8,181	8,531	7,926	8,000
Verbal Warnings	173	250	378	395	400
Citations Issued	176	212	242	225	230
Boating Under the Influence Arrests	26	32	65	60	60
Accident Investigation	20	23	31	29	30

2021614000—Sheriff-Special Services Division



Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

www.sjsheriff.org/

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$4,343,256	\$4,409,455	\$14,346,278	\$14,346,278	\$9,936,823
Services & Supplies	215,853	244,532	1,597,874	1,597,874	1,353,342
Centrally-Budgeted Expenses	133,252	257,727	289,411	289,411	31,684
Capital Expenditures	0	0	888,500	888,500	888,500
Total Expenditures	\$4,692,361	\$4,911,714	\$17,122,063	\$17,122,063	\$12,210,349
Expenditure Reimbursements	(2,924,403)	(212,000)	(687,516)	(687,516)	(475,516)
Total Appropriations	\$1,767,958	\$4,699,714	\$16,434,547	\$16,434,547	\$11,734,833
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$1,767,958	\$4,699,714	\$16,434,547	\$16,434,547	\$11,734,833
Allocated Positions	23.0	21.0	70.0	70.0	49.0

- In 2022-2023, the AGNET (#2021614000) was renamed to Special Services Division as a stand-alone budget unit separate from Sheriff - Detectives (#2021626000).

Purpose

Effective July 1, 2021, the County Board of Supervisors authorized the creation of the Special Services Division within the Sheriff's Office. The Special Services Division is responsible for the Agriculture, Gang, and Narcotics Enforcement Team (AGNET), the Community Car Program, the Community Revitalization Unit (CRU), and the Crime Analysis Unit.

Prior to 2021-2022, the Division, with the exception of AGNET, was included under the umbrella of the Sheriff's Office Patrol budget (#2021620000). The creation of this new division was authorized by the 2021-2022 recommended budget, which was approved by the Board of Supervisors on June 23, 2021 (R-21-93). In addition to these major programs, the Special Services Division also oversees the School Resource Deputy Program, the Cadet Program, and the Abatement Program. The AGNET Division of the Sheriff's Office provides law enforcement investigative services in the unincorporated areas of the County, as well as technical evidence services to the Sheriff's Office and other agencies.

Major Budget Changes

Salaries & Employee Benefits

- \$501,743 Salary and benefits adjustments.
- \$9,272,446 Transfer 48 positions from the Sheriff Patrol budget (#2021620000).
- \$162,634 Add a Deputy Sheriff I-II.

Services & Supplies

- \$641,961 Increase in fleet services costs.
- \$289,534 Increase in law enforcement equipment costs.
- \$199,343 Increase in costs for body worn cameras.
- \$67,628 Increase in communication costs.

Centrally-Budgeted Expenses

- \$47,855 Increase in Workers' Compensation insurance costs.

2021614000—Sheriff-Special Services Division

Law & Justice

- (\$18,002) Cost Allocation Plan adjustment.

Capital Expenditures - Equipment

- \$880,840 Vehicles (18).
- \$7,660 Portable radio.

Cost Reimbursements

- \$470,993 Establish reimbursement from the Airport for two Deputy Sheriff I-II positions.

Program Discussion

The 2022-2023 recommended budget for the Special Services Division totals \$17,122,063, which is an increase of \$12,210,349 from the 2021-2022 adjusted budget.

Forty-eight positions were transferred from the Sheriff's Patrol budget (#2021620000) due to the reorganization to create a Special Services Division.

AGNET

The Agriculture, Gang, and Narcotics Enforcement Team (AGNET) Unit investigates agricultural crime, gang crimes, and street level narcotics crimes. AGNET deploys into teams of experts to investigate real time (dispatched) and after-the-fact agricultural crimes, street level narcotics through proactive enforcement, gang crimes attached to major crimes, and vice/undercover operations. AGNET is also called upon to investigate Jail escapes and other situations when a force multiplier is needed to assist Patrol.

Community-Oriented Policing Unit

The Community-Oriented Policing Unit provides personalized, community-oriented style policing, attends area meetings, facilitates neighborhood watch meetings, and handles calls for service in their assigned micro beat areas. The Sheriff's Office currently deploys six Community Car Deputies in Country Club, Linden, Lockeford, Morada, Tracy, and Woodbridge. Depending on staffing levels, the number of Community Cars may increase in 2022-2023, and expand into other unincorporated areas.

In 2021-2022, the Community-Oriented Policing Unit added two Motor Unit Deputies. The Motor Unit Deputies conduct high-visibility roving patrols on motorcycles and address problem areas in their assigned communities. Motor Units are also called upon to assist Patrol in handling traffic-related calls for service as needed.

Additionally, the Community Car Program manages and supervises the Sheriff's Office School Resource Deputies and Airport Deputies. The Sheriff's Office provides School Resource Deputies to Lincoln Unified, Linden High School, Lodi Unified, and Mountain House High School. The assigned Deputies interact with students and staff and provide highly-visible patrols. These Deputies work closely with the school districts' intervention programs aimed at at-risk students. These full-time positions are partially funded by their respective school districts.

Airport Patrol

In 2022-2023, a cost reimbursement in the amount of \$470,993 is being established in the Special Services Division budget for the Airport Enterprise Fund budget (#9230901000) to reimburse costs for a new Deputy Sheriff I-II position and associated equipment costs (\$229,369) and an existing Deputy Sheriff I-II position transferred from the Sheriff Patrol budget (#2021620000) to the Special Services Division budget (\$241,624) to provide law enforcement services at the Stockton Metropolitan Airport. In prior years, the Airport reimbursement and position were budgeted in the Sheriff Patrol budget (#2021620000).

Community Revitalization Unit (CRU)

The CRU Unit addresses multiple quality of life issues to reduce and eliminate illegal encampments, homes, structures, properties that require abatement, graffiti, illegal trash dumps, and abandoned vehicles/vessels.

The CRU's abatement team functions as the lead for the Countywide Encampment Response Team (ERT) whose primary mission is to conduct outreach and evaluate public safety, environmental impacts, and community impact of homeless encampments.

Strategic Intelligence Unit

The Strategic Intelligence Unit (SIU) provides analytical support to the Department, through detailed workups on subjects and properties, identifying officer safety concerns, associations, and patterns of behavior. The SIU is also responsible for networking with outside agencies and identifying crime series and crime trends, occurring within the Sheriff's Office jurisdiction. The SIU collects, analyzes, organizes, and disseminates pertinent information to executive staff and sworn personnel in the field, who in turn modify, develop, and deploy effective policing strategies in response to problems and issues in the community. There are currently five allocated full-time Crime Analysts assigned to the SIU and one allocated Supervising Crime Analyst.

The Unit is vital to the Sheriff's Office, providing analytic support to all divisions, and is central to the Sheriff's Office Strategic Plan. The Unit is instrumental in providing

2021614000—Sheriff-Special Services Division

Law & Justice

intelligence to several specialty units including, but not limited to, the Gang Task Force, AGNET, the Community-Oriented Policing Unit, Investigations, Patrol, Custody and Classification, and SWAT.

The SIU is utilized Department-wide and will eventually build out into a centralized Real Time Crime Center that will provide real time intelligence to operation resources in the field. This Unit is of pivotal importance to the Special Services Division as the Division functions on intelligence and evidence-based policing. The mission of the Real Time Crime Center will be to optimize the use of technologies and resources to provide for a more efficient and effective policing strategy. Such efforts allow for improved operational intelligence and Deputy response, with an emphasis on Officer safety and the community wellbeing. The 2022-2023 Sheriff-Information Systems budget (#2021649000) includes \$72,335 for a GeoShield application which will provide the SIU a Real Time Dashboard displaying calls for service and vehicle locations with Real Time Camera Streams and a Crime Analysis dashboard for historic viewing of crime data and calls for service information.

Supplemental Requests

The Special Services Division is requesting supplemental funding totaling \$835,840 for the following:

SUVs (10)

Funding of \$450,000 is requested for 10 additional SUVs assigned to the Community-Oriented Policing Unit. The Community-Oriented Policing Unit has 2 Sergeant and 20 Deputy allocations. The Unit currently has 3 marked vehicles and borrows additional vehicles from other units as needed, which has an impact on existing Patrol fleet.

Unmarked Vehicles (7)

Funding of \$385,840 is requested for 7 additional vehicles assigned to the new Special Services Division. Funding is requested to deploy units simultaneously, which is critical for effective enforcement.

The recommended budget has been augmented by \$835,840 to address these requests.

2021614000—Sheriff-Special Services Division

Law & Justice

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Agricultural Crimes Cases (AGNET)*	381	289	318	300	296
<i>Commodities Theft</i>	17	19	17	33	17
<i>Equipment Theft</i>	86	45	82	46	73
<i>Livestock Theft</i>	8	8	6	7	6
<i>Other Agricultural Crimes</i>	270	217	213	214	200
Community-Oriented Policing Unit					
<i>Arrests</i>	N/A	N/A	N/A	178	187
<i>Calls for Service</i>	N/A	N/A	N/A	2,166	2,274
<i>Citations</i>	N/A	N/A	N/A	822	863
<i>Community Events</i>	N/A	N/A	N/A	40	42
<i>Community Meetings</i>	N/A	N/A	N/A	90	95
<i>Patrol Assists</i>	N/A	N/A	N/A	110	116
<i>Probation/Parole Searches</i>	N/A	N/A	N/A	40	42
<i>Special Operations**</i>	25	42	19	35	37
<i>Traffic Stops</i>	N/A	N/A	N/A	546	573
<i>Vehicles Towed</i>	N/A	N/A	N/A	310	326
<i>Warrants</i>	N/A	N/A	N/A	20	21
Community Revitalization Unit					
<i>Abated Properties**</i>	N/A	N/A	N/A	42	60
<i>Calls for Service-Homelessness**</i>	N/A	N/A	N/A	1,858	1,784
<i>Homeless Encampment Clean-ups</i>	N/A	N/A	N/A	14	20
<i>Homeless Encampment Maintenance</i>	N/A	N/A	N/A	366	350
<i>Homeless Individuals Accepting Resources</i>	N/A	N/A	N/A	76	40
<i>Illegal Dumping Investigations</i>	N/A	N/A	N/A	332	250
<i>Towed Vehicles Processed**</i>	N/A	N/A	N/A	1,120	888
Strategic Intelligence Unit					
<i>Crime Analysis Support</i>	N/A	N/A	N/A	891	1,358

*Transferred from Detectives

**Transferred from Patrol

N/A= data not collected

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,375,975	\$1,620,002	\$1,753,493	\$1,753,493	\$133,491
Services & Supplies	145,871	194,699	190,787	190,787	(3,912)
Centrally-Budgeted Expenses	98,520	100,537	108,923	108,923	8,386
Total Expenditures	\$1,620,366	\$1,915,238	\$2,053,203	\$2,053,203	\$137,965
Expenditure Reimbursements	(25,763)	0	0	0	0
Total Appropriations	\$1,594,603	\$1,915,238	\$2,053,203	\$2,053,203	\$137,965
Earned Revenues By Source					
Aid From Other Governments	\$1,379	\$0	\$0	\$0	\$0
Charges For Services	1,593,228	1,915,238	2,053,203	2,053,203	137,965
Total Revenues	\$1,594,607	\$1,915,238	\$2,053,203	\$2,053,203	\$137,965
Net County Cost	(\$4)	\$0	\$0	\$0	\$0
Allocated Positions	8.0	8.0	8.0	8.0	0.0

Purpose

This budget unit captures costs and reimbursements for the Sheriff's Office to provide contract law enforcement services to the Mountain House Community Services District (MHCS). Patrol services have been provided since 2004 through a Police Protection Services Agreement with costs fully reimbursed by the MHCS.

Major Budget Changes

Salaries & Employee Benefits

- \$133,491 Salary and benefits adjustments.

Services & Supplies

- (\$3,404) Decrease in law enforcement equipment purchases.

Centrally-Budgeted Expenses

- \$19,814 Increase in Workers' Compensation insurance costs.
- (\$5,433) Decrease in rents and leases of automation equipment.
- (\$4,629) Cost Allocation Plan adjustment.

Revenues

- \$137,965 Increase in reimbursement from MHCS for law enforcement services.

Program Discussion

The 2022-2023 recommended Sheriff-Mountain House budget totals \$2,053,203, which is an increase of \$137,965 from the 2021-2022 adjusted budget.

2021615000—Sheriff-Mountain House

Law & Justice

Workload Data

		<u>Actual</u>		<u>Est./Act.</u>	<u>Projected</u>
	<u>2018-2019</u>	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>
<i>Crime Reports</i>	1,380	858	685	616	727
<i>Calls for Service</i>	9,490	8,592	7,572	7,796	9,200
<i>Officer Initiated</i>	4,842	3,430	2,754	2,956	3,488
<i>Citizen Initiated</i>	4,648	5,162	4,818	4,840	5,711
<i>Adult Arrests</i>	68	59	92	96	113
<i>Parking Citations</i>	368	109	174	50	100
<i>Traffic Citations</i>	433	94	36	48	775
<i>Coroner Investigations</i>	2	15	N/A*	N/A*	N/A*

**Transferred to the Office of the Medical Examiner July 1, 2020.*

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$845,569	\$1,025,914	\$927,184	\$927,184	(\$98,730)
Services & Supplies	249,097	358,500	356,567	356,567	(1,933)
Centrally-Budgeted Expenses	150,297	60,640	68,438	68,438	7,798
Other Charges & Uses	873,784	1,438,575	1,438,575	1,438,575	0
Capital Expenditures	0	41,000	0	0	(41,000)
Total Expenditures	\$2,118,747	\$2,924,629	\$2,790,764	\$2,790,764	(\$133,865)
Expenditure Reimbursements	(17,404)	0	0	0	0
Total Appropriations	\$2,101,343	\$2,924,629	\$2,790,764	\$2,790,764	(\$133,865)
Earned Revenues By Source					
Licenses/Permits/Franchises	\$40	\$0	\$0	\$0	\$0
Miscellaneous Revenues	442	0	0	0	0
Operating Transfers In	4,983	124,844	79,827	79,827	(45,017)
Total Revenues	\$5,465	\$124,844	\$79,827	\$79,827	(\$45,017)
Net County Cost	\$2,095,878	\$2,799,785	\$2,710,937	\$2,710,937	(\$88,848)
Allocated Positions	11.0	11.0	11.0	11.0	0.0

Purpose

The Sheriff's Animal Services Unit protects public health and safety by implementing dog licensing and rabies vaccination programs, responding to complaints regarding dangerous or rabid animals, and removing injured, sick, or dead strays. This Unit also provides assistance with predatory animals, investigates complaints of animal abuse or neglect, and takes appropriate action to deal with other problems associated with the care and control of animals.

➤ (\$4,450) Decrease in deceased animal hauling costs.

➤ (\$4,017) Decrease in training costs.

Centrally-Budgeted Expenses

➤ \$14,724 Increase in Workers' Compensation and Casualty insurance costs.

➤ (\$4,034) Decrease in radio maintenance costs.

➤ (\$2,302) Cost Allocation Plan adjustment.

Major Budget Changes

Salaries & Employee Benefits

➤ (\$98,730) Salary and benefits adjustments.

Operating Transfers In

➤ (\$45,017) Decrease in reimbursement from the Rabies Special Revenue Fund.

Services & Supplies

➤ \$4,738 Increase in miscellaneous supply costs.

2021619000—Sheriff-Animal Services

Law & Justice

Program Discussion

The 2022-2023 recommended budget for Animal Services totals \$2,790,764, which is a decrease of \$133,865 from the 2021-2022 adjusted budget.

In November 2018, the Board of Supervisors retroactively approved a Memorandum of Understanding (B-18-702) with the City of Stockton for use of its animal shelter. While the previous contract called for the City and County to share costs based on the number of animals for each agency, the new contract called for a flat rate of \$325 per animal up to 3,000 animals and \$525 per animal above 3,000. The County is currently paying \$376 per animal (up to 3,000) after including an agreed upon annual price increase.

Based on this increase in pricing, the 2019-2020 budget added \$780,457 to the animal shelter budget, for a total of \$1,438,575 and remained the same in 2020-2021 and 2021-

22. The 2022-2023 recommended budget for animal shelter services remains at this level.

Due to a continuing effort to reduce costs associated with impounding animals, Animal Services Officers spend additional time identifying owners in an attempt to return stray animals to homes. The 2021-2022 midyear cost projection as of December 31, 2021, was \$1,050,398, or \$388,177 under budget.

Rabies Treatment & Eradication Fund

The Rabies Treatment and Eradication Special Revenue Fund (#20010) receives revenue from dog licenses and fines. Fund proceeds are used to offset costs of enforcing rabies control measures. Annual revenue is approximately \$49,000. As of March 31, 2022, the fund balance was \$281,881. In 2022-2023, \$79,827 is budgeted for Animal Services Officer training and rabies vaccination clinics.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
<i>Licenses Sold</i>	2,705	2,567	3,028	2,300	2,500
<i>Animals Impounded</i>	2,786	2,556	2,547	1,100	2,500
<i>Complaints/Calls For Service</i>	10,844	7,842	7,309	8,300	8,000
<i>Notices of Violation</i>	626	495	385	320	400
<i>Citations</i>	42	67	59	40	50
<i>Humane Investigations</i>	630	739	455	470	500
<i>Animal Bites Reported</i>	348	443	225	230	225
<i>Deceased Animals*</i>	N/A	1,222	1,521	1,030	1,200
<i>Returned to Owner*</i>	N/A	829	567	370	500
<i>Euthanized*</i>	N/A	121	104	80	100
<i>Medical clearance prior to impound*</i>	N/A	151	137	110	120
<i>Dangerous Dog Notice*</i>	N/A	36	8	5	10
<i>Quarantine*</i>	N/A	424	164	170	200

**Additional data now collected and reported beginning 2019-2020.*

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$30,533,746	\$33,278,717	\$27,647,418	\$27,647,418	(\$5,631,299)
Services & Supplies	3,802,586	4,736,003	3,776,407	3,776,407	(959,596)
Centrally-Budgeted Expenses	3,144,649	3,501,648	4,428,342	4,428,342	926,694
Capital Expenditures	60,416	759,938	867,288	867,288	107,350
Total Expenditures	\$37,541,397	\$42,276,306	\$36,719,455	\$36,719,455	(\$5,556,851)
Expenditure Reimbursements	(17,124,885)	(224,089)	0	0	224,089
Total Appropriations	\$20,416,512	\$42,052,217	\$36,719,455	\$36,719,455	(\$5,332,762)
Earned Revenues By Source					
Licenses/Permits/Franchises	\$1,425	\$1,200	\$1,754	\$1,754	\$554
Fines/Forfeitures/Penalties	118,844	94,000	94,000	94,000	0
Aid From Other Governments	10,934,704	10,432,130	14,934,517	14,934,517	4,502,387
Charges For Services	458,126	652,666	625,019	625,019	(27,647)
Miscellaneous Revenues	525	99,809	8,937	8,937	(90,872)
Operating Transfers In	135,922	138,000	138,000	138,000	0
Total Revenues	\$11,649,546	\$11,417,805	\$15,802,227	\$15,802,227	\$4,384,422
Net County Cost	\$8,766,966	\$30,634,412	\$20,917,228	\$20,917,228	(\$9,717,184)
Allocated Positions	159.0	170.0	124.0	124.0	(46.0)
Temporary (Full-Time Equivalent)	1.0	7.0	6.3	6.3	(0.7)
Total Staffing	160.0	177.0	130.3	130.3	(46.7)

Purpose

The Patrol Division of the Sheriff's Office provides law enforcement services in the unincorporated areas of the County. Deputies respond to calls for service and engage in proactive law enforcement designed to enhance public safety and reduce criminal activity.

The Division fields several specialized units including: Abatement Enforcement, Community Car, Administrative Support, Case Management, Mobile Law Enforcement Center (MLEC), County Parks Enforcement, and Crime Analysis.

The Division also maintains a Critical Incident Management Team covering Special Weapons and Tactics (SWAT), Explosive Ordnance Disposal (EOD), Hostage Negotiations Team (HNT), Mobile Field Forces (MFF), and Unmanned

Aircraft System (UAS). This Team is managed within the Patrol Division, but members may be assigned to other divisions. Citizen volunteer units such as the Sheriff's Team of Active Retired Seniors (STARS) complement Division operations.

Major Budget Changes

Salaries & Employee Benefits

- \$3,092,795 Salary and benefits adjustments.
- \$548,352 Add two Lieutenants.
- (\$9,272,446) Transfer 48 positions to the Special Services Division budget (#2021614000).

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Services & Supplies

- \$141,046 Increase in law enforcement safety equipment costs.
 - \$74,078 Increase in special departmental costs for vehicle recognition equipment.
 - (\$641,961) Decrease in fleet services costs due to transfer of positions.
 - (\$265,848) Decrease in range costs due to transfer of positions.
 - (\$86,110) Decrease in costs for body worn cameras.
 - (\$64,967) Decrease in communication costs.
- (\$99,809) Decrease in private donation revenue.
 - (\$46,702) Decrease in reimbursements from the City of Lathrop.

Centrally-Budgeted Expenses

- \$963,193 Increase in Workers' Compensation and Casualty insurance costs.
- \$59,190 Increase in radio maintenance costs.
- (\$63,623) Cost Allocation Plan adjustment.

Capital Expenditures - Equipment

- \$392,298 Vehicles (5).
- \$205,775 Night vision goggles (5).
- \$96,750 Aiming lasers (25).
- \$90,000 Portable radios (5).
- \$34,872 Canines (3).
- \$33,393 Spectrometer.
- \$14,200 Mobile radios (2).

Expenditure Reimbursements

- (\$224,089) Eliminate reimbursement from Airport due to transfer of a position to the Special Services Division.

Revenues

- \$4,461,643 Increase in Proposition 172 funding.
- \$40,744 Increase in Senate Bill 90 revenues.
- \$17,932 Increase in vehicle tow fees.

Program Discussion

The 2022-2023 recommended budget for the Patrol Division totals \$36,719,455, which is a decrease of \$5,556,851 from the 2021-2022 adjusted budget.

Forty-eight positions from the Patrol Division have been transferred to the Special Services Division (#2021614000). In 2021-2022, three positions and appropriations were also transferred out of Patrol to different divisions within the Department.

In 2022-2023, the Special Services Division became its own separate budget from the Patrol budget. The following three major programs from Patrol have transitioned to being budgeted in the Special Services Division: Community Car Program, Community Revitalization Unit (CRU), and Crime Analysis Unit. The Patrol Division will retain its primary duties of responding to calls for service, engaging in proactive law enforcement work designed to enhance public safety, reducing criminal activity by catching offenders, and preventing illegal activity through increased presence within the County.

The Patrol Division provides law enforcement services to the unincorporated areas of San Joaquin County, with a service population of approximately 143,561. The Deputy Sheriffs assigned to Patrol work on one of eight Patrol teams disbursed to provide overlapping shift coverage throughout the County based upon eight geographical beat areas.

Field Training Program

The Patrol Division Field Training Program consists of a seven-month period during which trainees receive one-on-one and group instruction on how to perform the job duties of a Deputy Sheriff. Their training begins with one month of administrative assignments in the facility, then six months of in-field training on Patrol. Trainees receive daily evaluations of performance and progression within the program. The Patrol Division also utilizes Field Training Officers to operate a Patrol Re-orientation Program for those Deputy Sheriffs reassigned to the Patrol Division after assignment elsewhere for more than one year. The Field Training Program is supervised by two Deputy Training Sergeants and is managed by a Sheriff's Lieutenant. In 2021-2022, more than 26 Deputies completed the Field Training Program.

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Law & Justice

In 2022-2023, Patrol estimates that 20 to 30 Deputies will be trained in the Program.

Unmanned Aircraft Systems

The Sheriff's Office recently piloted a drones-equipped Unmanned Aircraft Systems (UAS) Unit to better equip Patrol Deputies and special units to effectuate their work. The Unit is operated through the EOD team and is managed by the Critical Response Team Lieutenant. The Patrol Division anticipates that the UAS program will eventually separate from the EOD unit in future years.

STARS

The Sheriff's Team of Active Retired Seniors (STARS) is a mostly volunteer unit acting as a support unit to Patrol and Investigations Divisions. STARS perform patrol of service areas, make vacation and abatement checks, work in numerous special community events, conduct fingerprint services for grade school children, and assist in visual presence representing the Sheriff's Office. STARS personnel also assist in the Sheriff's Office fleet of vehicles utilized to respond to long-term or large-scale events, including the Mobile Law Enforcement Command center (MLEC). STARS members routinely volunteer approximately 44,000 hours, patrolling 125,000 miles, and participate in more than 75 community events each year.

Canine Unit

The Canine Unit was established in March 1991 with one canine and handler. The Canine Unit has evolved to 13 handlers with 13 canines. Ten canine teams are strategically scheduled for around-the-clock coverage assigned to eight patrol teams. At full staffing, the Unit covers a 24-hour day, with one canine for each day and graveyard shift, and two canines for each swing shift.

In 2022-2023, the remaining teams will be assigned to the Agricultural, Gangs, Narcotics, and Property Crimes Enforcement Team (AGNET) (#2021614000). One Lieutenant manages the Canine Unit, with one Sergeant acting as supervisor. The Sergeant also assists as a trainer, and maintains and orders equipment as needed. The Canine Unit has two Field Training Officers who conduct ongoing training throughout the year to certified teams. Field Training Officers also provide training to new handlers and dogs for certification. All canine handlers and their partners certify bi-annually and are utilized by Patrol daily for building searches, vehicle searches, and numerous incidents that may pose an officer safety situation.

Supplemental Requests

Funding is requested in the amount of \$1,636,699 for the following supplemental requests:

Lieutenants (2)

Funding is requested in the amount of \$718,738 for two Lieutenants and associated equipment costs. The Sheriff's Office requests the Lieutenant positions to assign to the Field Forces Divisions as Watch Commanders. Watch Commanders are responsible for managing the day-to-day operations of uniformed patrol.

Goggles and Lasers (5)

Funding is requested in the amount of \$302,525 for 5 night vision goggles and 25 aiming lasers for the SWAT team to conduct search warrants at night. The funding request for 5 night goggles is \$205,775 per year for five years. The funding request for 25 aiming lasers is \$96,750 and is a one-time funding request.

Sprinter Van

Funding is requested in the amount of \$210,298 for a Sprinter Van Command Vehicle and associated equipment costs to aid Deputies in providing a location to keep command personnel in a safe and sequestered area.

Vehicles (2)

Funding is requested in the amount of \$136,000 for two vehicles and associated equipment costs for Pilots in the UAS Unit.

AEDs (75)

Funding is requested in the amount of \$126,795 for 75 automated external defibrillators (AED) to enable Patrol personnel to have access to advanced life-saving equipment until emergency responders arrive.

License Plate Readers (25)

Funding is requested in the amount of \$74,078 for 25 license plate readers and vehicle recognition camera technology for a twelve-month agreement to allow the Sheriff's Office to manage and review digital evidence in exchange for the vendor to use the data in a national study.

Canines (3)

Funding is requested in the amount of \$34,872 to replace three canines in 2022-2023 due to the current canine vacancies and age of canines in the Unit.

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Spectrometer (1)

Funding is requested in the amount of \$33,393 for a handheld spectrometer to analyze suspected explosives. There is no existing detection equipment in the region and assistance must be requested from Sacramento for this service.

The recommended budget has been augmented by \$1,636,699 to address these requests.

Workload Data

	<u>Actual</u>			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Service Population	154,949	155,699	155,508	159,078	161,040
Documented Calls for Service	130,786	126,370	126,297	122,742	119,727
<i>Officer Initiated</i>	37,301	32,344	31,022	29,341	26,951
<i>Citizen Initiated</i>	93,485	94,026	95,275	93,402	92,776
SWAT/Hostage Negotiation	43	62	92	120	150
Trainees In Field Training	22	27	21	26	30
Canine Searches	271	315	305	163	310
Missing Person Calls	1,105	835	1,496	1,880	1,252
Adult Arrests	5,885	5,996	6,081	6,307	6,480
Juvenile Arrests	172	141	160	264	132
Towed Vehicles Processed	1,829	396	211	**	**
Abated Properties	73	60	65	**	**
Coroner Investigations*	2,019	2,215	3,391	3,232	0
Documented Reports	19,146	16,453	17,536	15,921	14,908
Supplemental Reports	11,095	10,395	11,489	11,360	11,462
Community Meetings	116	28	60	**	**
Community Car Program					
<i>Special Operations</i>	25	42	19	**	**
Calls for Service-Homelessness	2,006	2,701	1,803	**	**

*Transferred to the Office of the Medical Examiner July 1, 2020, however, Deputy Sheriffs continued to respond to and investigate Coroner calls throughout 2021-2022 during the transition.

**Transferred to Special Services Division.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$3,714,333	\$4,473,845	\$4,995,138	\$4,995,138	\$521,293
Services & Supplies	119,552	155,128	158,312	158,312	3,184
Centrally-Budgeted Expenses	187,761	200,682	338,078	338,078	137,396
Capital Expenditures	67,048	80,539	0	0	(80,539)
Total Expenditures	\$4,088,694	\$4,910,194	\$5,491,528	\$5,491,528	\$581,334
Expenditure Reimbursements	(2,356,954)	0	(198,546)	(198,546)	(198,546)
Total Appropriations	\$1,731,740	\$4,910,194	\$5,292,982	\$5,292,982	\$382,788
Earned Revenues By Source					
Aid From Other Governments	\$2,913,930	\$2,791,330	\$4,027,395	\$4,027,395	\$1,236,065
Charges For Services	602,791	593,742	100,465	100,465	(493,277)
Total Revenues	\$3,516,721	\$3,385,072	\$4,127,860	\$4,127,860	\$742,788
Net County Cost	(\$1,784,981)	\$1,525,122	\$1,165,122	\$1,165,122	(\$360,000)
Allocated Positions	36.0	35.0	40.0	40.0	5.0

Purpose

The Communications Division of the Sheriff's Office is responsible for radio dispatching Patrol and Animal Services, and providing investigative support to field forces and allied agencies, including research and data entry access to various Criminal Justice Information Systems. The Communications Center handles all incoming phone traffic, both emergency and non-emergency.

The Communications Center is the Public Safety Answering Point (PSAP) for all emergency 911 calls originating in the unincorporated County areas and the City of Lathrop. Emergency 911 calls from any phone outside a city limit are automatically routed to the Sheriff's Communications Center, with calls requiring emergency medical services and/or fire response forwarded to the appropriate agency. The Communications Center also serves as the alternate answering point for other PSAPs in the County during a crisis. The Communications Center is staffed 24 hours a day, 7 days per week.

Major Budget Changes

Salaries & Employee Benefits

- \$397,092 Add four Communications Dispatchers I-II.
- \$122,199 Add a Communications Dispatcher IV.

Centrally-Budgeted Expenses

- \$98,518 Increase in radio maintenance costs.
- \$46,748 Increase in Workers' Compensation insurance costs.
- (\$12,632) Cost Allocation Plan adjustment.

Cost Reimbursements

- \$198,546 Establish budget for reimbursement from the Probation-Adult budget (#2022702000) to reimburse position costs for two new Communications Dispatchers I-II.

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Revenues

- \$1,231,334 Increase in Proposition 172 funding.
- (\$493,277) Decrease in reimbursements from the City of Lathrop.

Program Discussion

The 2022-2023 recommended budget for Communications totals \$5,491,528, which is an increase of \$581,334 from the 2021-2022 adjusted budget.

In order to facilitate the anticipated increase in workload from dispatching for the Probation Department, the Probation Department has proposed reimbursing the cost of two Communications Dispatcher I-II positions to the Sheriff's Office beginning in 2022-2023. The 2022-2023 recommended budget includes \$198,546 in reimbursements.

In 2021-2022, a Lieutenant position was added to provide effective management oversight for the Communications Center by introducing a dedicated manager with Patrol experience. The Division is also supported by a Communications Dispatcher IV serving as the County 911

Coordinator, two Communications Dispatchers IV assigned as Training Coordinators, and one Senior Office Assistant.

Supplemental Requests

The Sheriff is requesting supplemental funding totaling \$320,745 for the following:

Communications Dispatcher IV and Communications Dispatchers I-II (2)

Funding is requested in the amount of \$320,745 for one Communications Dispatcher IV (\$122,199) and two Communications Dispatchers I-II (\$198,546) to handle the increase in call volume due to the new Special Services Division created in 2021-2022. Due to shortages, staff is working twelve-hour shifts in order to provide minimum coverage. By adding a Supervisor and additional Dispatchers, the goal for the Division is to return to ten-hour shifts for consistency with Patrol deployments and providing overall operational efficiency in service to the community.

The recommended budget has been augmented by \$320,745 to address this request.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
911 Calls Received	50,586	52,584	53,247	54,606	53,285
Dispatch System Entries	184,209	168,130	164,514	152,742	161,795
Incoming Calls (911 & Non-Emergency)	236,571	201,106	256,857	258,029	244,598
Outbound Calls	64,356	59,104	62,218	60,161	60,901
Control 5 Incoming Calls	22,301	*	*	*	*
Warrant Checks	17,548	*	*	*	*
Warrant Hits	6,874	*	*	*	*

**Workload transferred to Records Division*

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$9,594,277	\$10,008,681	\$11,101,865	\$11,101,865	\$1,093,184
Services & Supplies	801,763	1,105,042	1,329,746	1,329,746	224,704
Centrally-Budgeted Expenses	676,306	836,980	951,440	951,440	114,460
Capital Expenditures	10,472	150,099	123,337	123,337	(26,762)
Total Expenditures	\$11,082,818	\$12,100,802	\$13,506,388	\$13,506,388	\$1,405,586
Expenditure Reimbursements	(5,761,901)	(126,967)	(126,967)	(126,967)	0
Total Appropriations	\$5,320,917	\$11,973,835	\$13,379,421	\$13,379,421	\$1,405,586
Earned Revenues By Source					
Aid From Other Governments	\$2,810,388	\$2,674,450	\$4,129,171	\$4,129,171	\$1,454,721
Charges For Services	99,824	88,000	88,000	88,000	0
Miscellaneous Revenues	386	0	0	0	0
Operating Transfers In	0	23,400	23,400	23,400	0
Total Revenues	\$2,910,598	\$2,785,850	\$4,240,571	\$4,240,571	\$1,454,721
Net County Cost	\$2,410,319	\$9,187,985	\$9,138,850	\$9,138,850	(\$49,135)
Allocated Positions	45.0	52.0	56.0	56.0	4.0
Temporary (Full-Time Equivalent)	0.3	0.3	0.3	0.3	0.0
Total Staffing	45.3	52.3	56.3	56.3	4.0

Purpose

The Detectives Division of the Sheriff's Office provides law enforcement investigative services in the unincorporated areas of the County, as well as technical evidence services to the Sheriff's Office and other agencies. Prior to 2022-2023, this narrative included the Detectives budget (#2021626000) and the Agricultural, Gangs, and Narcotics Enforcement Team (AGNET) (#2021614000) budgets.

In 2022-2023, the AGNET budget was transferred and renamed to the Special Services Division budget (#2021614000).

The following Units are assigned to the Detective's budget:

- **Child Abuse and Sexual Assault Unit** - Investigates cases involving rape, sexual assaults, child/elder abuse, child neglect, molestation, abduction, and missing or runaway children. The Unit carries the responsibility for the application of Megan's Law, dealing with the

identification and mandated registration of known sex offenders.

- **Persons Unit** - Investigates homicides, suspicious deaths, robberies, assaults, domestic violence, kidnappings, adult missing persons, officer-involved shooting incidents, and protocol case investigations.
- **Property Unit** - Investigates burglary, property theft, identity theft, arson, and fraud.
- **Metropolitan Narcotics Task Force (Metro)** - Investigates street-level drug activities and handles drug asset forfeitures, intelligence, and confidential investigations, including clandestine drug laboratories, laboratory dumps, and short-stay traffic reports.
- **Technical Services Unit** - Provides investigative support in the form of photographs, evidence collection and storage, fingerprinting of crime scenes and applicants, processing of blood and chemical evidence,

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processing of latent prints, and assistance to other law enforcement agencies.

- **Cold Case Unit** - Investigates cold case homicides, missing persons, sexual assault cases, special circumstance cases, and participates in the San Joaquin County Cold Case Task Force.

Major Budget Changes

Salaries & Employee Benefits

- \$481,777 Salary and benefits adjustments.
- \$171,711 Add a Sergeant.
- \$162,634 Add a Deputy Sheriff I-II.
- \$97,263 Add an Evidence Technician I-II.
- \$74,199 Add an Office Assistant Specialist.
- \$105,600 Increase in overtime.

Services & Supplies

- \$106,080 Increase in special departmental expenses for additional equipment to assist in investigations.
- \$89,000 Increase in investigative service costs.
- \$49,844 Increase in software licensing costs.
- \$27,297 Increase in training costs.

Centrally-Budgeted Expenses

- \$165,972 Increase in Workers' Compensation and Casualty insurance costs.
- \$21,075 Increase in rents and leases of automation equipment.
- (\$19,292) Decrease in radio maintenance costs.
- (\$53,343) Cost Allocation Plan adjustment.

Capital Expenditures - Equipment

- \$67,000 Vehicles (2).
- \$36,000 Testing equipment (2).
- \$13,634 Mobile radios (2).
- \$6,703 Portable radio.

Revenues

- \$1,150,102 Increase in Proposition 172 funding.
- \$279,940 New Drug Enforcement Administration grant revenues.
- \$24,679 Increase in Federal funding.

Program Discussion

The 2022-2023 recommended budget for the Detectives Division totals \$13,506,388, which is an increase of \$1,405,586 from the 2021-2022 adjusted budget.

The 2022-2023 recommended Detectives budget includes a \$119,000 Federal grant from the Drug Enforcement Administration for the Domestic Cannabis Eradication/Suppression Program with a focus on the eradication of illegal marijuana production and cultivation. This annual grant funds overtime and supplies. Additional grant funds of \$160,940 from the Central Valley High Intensity Drug Trafficking Areas (HIDTA) grant program are included. HIDTA funds overtime, training, and investigative equipment costs.

Cold Case Unit

The Cold Case Unit was expanded in 2019-2020 and currently consists of one Sergeant, four Deputy Sheriffs and a Senior Office Assistant dedicated exclusively to investigate cold case crimes. In 2020-2021, an additional Deputy was temporarily assigned to the Cold Case Unit from the Patrol Division, primarily to focus on missing persons cases.

The Sheriff's Office participates in the San Joaquin County Cold Case Task Force and has spearheaded the development of a cold case matrix of data points, which is shared with all law enforcement agencies within the County. The budget includes \$23,400 funded by Proposition 69 funds to hire outside laboratories to process degraded DNA samples that the Department of Justice is unable to process due to the quality of the samples. The budget also includes \$10,500 for genealogy analysis services to aid in research of unidentified victims and suspects.

Property Unit

In May 2020, the Property Unit of the Detectives Bureau was reinstated, with workload transferred from the AGNET Unit. Currently, three Deputy Sheriffs are assigned to investigate property crimes. In 2020-2021, the Agency took in 4,915 property cases. This represents an increase of 308 cases from 2019-2020. Due to limited workforce, only 20 cases were able to be investigated.

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Child Abuse and Sexual Assault (CASA) Unit

The CASA Unit currently consists of one Sergeant and seven Deputy Sheriffs. In 2020-2021, the Unit received 5,812 cases, an increase of 2,319 cases from 2019-2020. Human trafficking cases rose from 68 cases in 2019-2020 to 129 in 2020-2021. The strain on existing resources has created a need for advanced investigative tools to assist with investigations and reduce the manpower needed to recover digital data.

Supplemental Requests

Funding is requested in the amount of \$713,738 for the following supplemental requests:

Sergeant

Funding is requested in the amount of \$219,285 for a Sergeant, and associated equipment costs, for the Property Crimes Unit.

A Sergeant is needed to supervise three existing Deputy Sheriffs assigned to the Property Unit. Currently, the Cold Case Sergeant is supervising the Cold Case and Property Units. The addition of a Property Sergeant will provide oversight to each Unit.

Deputy Sheriff I-II (Property Detective)

Funding is requested in the amount of \$210,208 for one Deputy Sheriff I-II, and associated equipment costs, for the Property Crimes Unit.

The Deputy Sheriff I-II position is needed due to the high volume of property cases that occur. Property Detectives investigate financial fraud, identity theft, commercial and residential burglaries, thefts, property damage, and arson cases. The Detective will also be a part of the afterhours on-call homicide team.

Evidence Technician I-II

Funding is requested in the amount of \$120,696 for an Evidence Technician I-II, and associated equipment costs, for the Technical Services Unit.

The Evidence Technician I-II position is needed to process sensitive video and digital evidence. The position will be dedicated to processing requests, as well as redacting sensitive information for body worn camera footage, digital interviews, evidence involving minors, and cellphone evidence.

Office Assistant Specialist

Funding is requested in the amount of \$75,399 for an Office Assistant Specialist position, and associated equipment costs, exclusively dedicated to support the Metro Narcotics Task Force.

The Office Assistant Specialist position will assist the Task Force with maintaining asset forfeiture records, data entry, maintaining statistical logs, and tracking subpoenas and public records requests.

Brief Cam

Funding is requested in the amount of \$42,050 for services to assist with investigations with video and digital evidence. Brief Cam will provide Detectives with the ability to conduct multi-camera searches, and license plate reader capabilities.

GrayKey

Funding is requested in the amount of \$46,100 for forensic cellular phone extraction licensing. GrayKey will allow Detectives the ability to bypass cellular phone passcodes during investigations. Currently, phones are driven to the Sacramento Hi-Tech Crimes Task Force for this service.

The recommended budget has been augmented by \$713,738 to address these requests.

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Law & Justice

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Technical Services/Work Orders	9,538	14,882	15,368	14,436	16,068
Technical Services/Field Calls	4,787	3,691	3,358	3,126	3,741
Child Abuse/Sexual Assault Cases	4,931	3,493	5,812	5,374	5,521
<i>Human Trafficking</i>	71	68	129	140	163
<i>Sex Offender Registration</i>	40	27	48	26	36
<i>Missing Persons</i>	1,150	1,058	1,600	1,814	2,035
<i>Other Child Abuse/Sexual Assault Crimes</i>	3,670	2,340	4,035	3,394	3,360
Property Cases Received	5,061	4,607	4,915	4,648	4,808
<i>Identity Theft</i>	108	490	563	594	549
<i>Embezzlement</i>	2	4	0	0	3
<i>Other Property Crimes</i>	4,951	4,113	4,352	4,054	4,368
Persons Cases Received	2,516	1,428	1,461	1,360	1,691
<i>Homicide</i>	6	13	9	22	13
<i>Robbery</i>	212	180	120	136	162
<i>Other Persons Crimes</i>	2,298	1,235	1,332	1,202	1,516
Cold Cases					
<i>Homicides identified/triaged</i>	N/A	196	187	190	194
<i>Homicides investigated</i>	30	12	37	40	41
<i>Missing Persons identified/triaged</i>	N/A	47	36	36	36
<i>Missing Persons investigated</i>	N/A	10	12	12	12
<i>Sexual assaults identified/triaged</i>	N/A	99	104	36	36
<i>Sexual assaults investigated</i>	N/A	0	104	6	6
<i>Special investigations</i>	N/A	10	2	2	4
Metro Narcotics Task Force					
Investigations	171	203	247	264	275
Narcotics Tips Received	214	178	198	175	200
No Case Narcotics	132	89	73	75	100
Narcotics Arrests	209	192	235	265	280
Narcotics-Weapons Seized	175	102	137	110	120

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$4,487,199	\$5,048,548	\$5,039,471	\$5,039,471	(\$9,077)
Services & Supplies	63,491	89,004	77,512	77,512	(11,492)
Centrally-Budgeted Expenses	491,626	563,648	575,991	575,991	12,343
Capital Expenditures	5,353	6,000	0	0	(6,000)
Total Expenditures	\$5,047,669	\$5,707,200	\$5,692,974	\$5,692,974	(\$14,226)
Expenditure Reimbursements	(96,388)	0	0	0	0
Total Appropriations	\$4,951,281	\$5,707,200	\$5,692,974	\$5,692,974	(\$14,226)
Earned Revenues By Source					
Aid From Other Governments	\$2,873,966	\$2,754,005	\$3,970,744	\$3,970,744	\$1,216,739
Charges For Services	329,785	325,450	113,416	113,416	(212,034)
Miscellaneous Revenues	0	0	383	383	383
Operating Transfers In	84,475	86,108	0	0	(86,108)
Total Revenues	\$3,288,226	\$3,165,563	\$4,084,543	\$4,084,543	\$918,980
Net County Cost	\$1,663,055	\$2,541,637	\$1,608,431	\$1,608,431	(\$933,206)
Allocated Positions	49.0	54.0	54.0	54.0	0.0
Temporary (Full-Time Equivalent)	2.0	2.0	1.9	1.9	(0.1)
Total Staffing	51.0	56.0	55.9	55.9	(0.1)

Purpose

The Records Division of the Sheriff's Office performs specialized criminal and jail inmate recordkeeping functions. The Division consists of two primary areas:

- **Criminal Records** - Functions involve processing, maintenance, and dissemination of law enforcement records such as crime reports, citations, warrants, subpoenas, restraining orders, and court-ordered records expungements, as well as maintenance of databases used for inquiry and submission of crime statistics to State and Federal agencies.
- **Custody Records** - Maintains and updates records related to inmates in custody, including court appearances, sentences, court orders, bail bonds, bookings, citations, and releases. Also provides customer assistance to the public regarding inmate and custodial operational procedures.

Major Budget Changes

Salaries & Employee Benefits

- (\$9,077) Salary and benefits adjustments.

Services & Supplies

- (\$7,412) Decrease in office supply costs.
- (\$6,583) Decrease in travel costs.

Centrally-Budgeted Expenses

- \$60,630 Increase in Workers' Compensation insurance costs.
- \$33,563 Increase in radio maintenance costs.

2021628000—Sheriff-Records

Law & Justice

- (\$52,772) Decrease in data processing charges.
- (\$24,904) Cost Allocation Plan adjustment.

Revenues

- \$1,215,197 Increase in Proposition 172 funding.
- \$17,458 Increase in fee revenues for over-the-counter services.
- (\$229,492) Decrease in revenues for Lathrop services.

Operating Transfers In

- (\$86,108) Eliminate reimbursement from Automated Warrants General Fund Special Account (#11215) for Office Assistant Specialist position.

Program Discussion

The 2022-2023 recommended budget for the Records Division totals \$5,692,974, which is a decrease of \$14,226 from the 2021-2022 adjusted budget.

Records Division

The Records Division is split into two distinct functional areas of responsibility providing services to the Sheriff's Office, Operations, and Custody:

- **Records-Operations** - provides service to the Patrol functions of the Sheriff's Office related to typing of documented reports, Control Five radio requests for information, restraining orders, warrants, ID/Arrest Control, Property Data Control, and reporting of Federal National Incident-Based Reporting System (NIBRS) and State of California Incident-Based Reporting System (CIBRS) information (State and Federal mandates).
- **Records-Custody** - provides service to the Custody functions of the Sheriff's Office related to jail information, court document processing, releases, and warrant pick-ups.

Radio Communications (Control 5)

Control 5's Office Assistant Specialists primarily respond to radio requests from officers in the field seeking criminal records-related information. The Specialists provide Deputy Sheriffs with information on warrants, missing persons, restraining orders, probation/parole status, and stolen property. The Specialists are responsible for entering time

sensitive data, such as emergency protective orders, into multiple law enforcement databases, including the California Law Enforcement Telecommunications System. In 2021-2022, Control 5 received approval for the installation of a new radio system. This will provide the same radio system used in the Communications Division.

Records Management System

The new records management system is scheduled to go into full production in 2022-2023. This will require mass hours of training and procedure/practice changes due to the streamlined workflows that utilize technology, which can provide the necessary reporting elements as well as promote a much greener business practice.

2019 Novel Coronavirus (COVID-19) impacts

Due to the closure of the State prison for the acceptance of State-sentenced inmates, there were procedural changes for the Sheriff's Records staff to send information to the Department of Corrections and Rehabilitation for the sentencing of inmates and their potential release from the County jail. This change resulted in additional work that required the dissemination of information to State prison inmates that were previously the responsibility of the State.

During the zero-dollar bail changes within the State of California, the Records staff processed thousands of records to identify those eligible for release. From that, there were also numerous warrants issued with a \$1.00 bail. Individuals bailed from the Jail in these situations resulted in an additional workload, which is reflected in the data workload showing a 50% increase from 2020-2021 for State prison notifications.

Fund Balance

Automated Warrants General Fund Special Account

An assessment of \$15.00 was previously imposed on every person who violated their written promise to appear in court or otherwise failed to comply with a valid court order.

This assessment was deposited to the Automated Warrants General Fund Special Account (#11215) to be used for the automated warrant system or for the purpose of serving bench warrants.

With the passage of Assembly Bill (AB) 177, which became effective January 1, 2022, the \$15.00 assessment can no longer be charged and any additional revenue is no longer anticipated. As of March 31, 2022, the fund balance was \$1,281,974.

2021628000—Sheriff-Records

Law & Justice

Supplemental Request

The Sheriff is requesting supplemental funding totaling \$87,804 to fund an existing Office Assistant Specialist position. In prior years, the Automated Warrants Fund would fund this position. However, in 2022-2023, the entire

Automated Warrants fund balance will be used to purchase a new Local Area Warrant System by the Information Systems budget (#8240000000), with an estimated cost of approximately \$1.2 million.

The recommended budget has been augmented by \$87,804 to address this request.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Records-Criminal					
<i>Restraining Orders</i>	763	759	796	944	1,022
<i>Documented Reports, Number of</i>	24,539	19,880	20,460	19,702	19,951
<i>Documented Reports, Pages Typed</i>	89,406	87,718	77,282	76,284	68,279
<i>Documented Reports Sold</i>	2,503	2,759	1,761	1,886	1,408
<i>Citations Processed</i>	1,388	1,589	1,668	1,910	2,050
<i>Subpoena-Production of Evidence</i>	96	76	40	30	17
<i>Repossessions</i>	360	381	325	326	290
<i>Public Records Act Requests</i>	14	44	75	74	74
<i>Warrant Checks*</i>	N/A	35,096	24,721	27,600	22,284
<i>Warrant Hits*</i>	N/A	13,748	6,359	8,000	5,291
Records-Custody					
<i>Jail Incarcerations</i>	24,568	24,498	17,705	17,308	13,612
<i>Jail Bookings Processed</i>	36,093	32,318	28,870	27,860	25,387
<i>Court Cap Inmate Releases</i>	522	531	524	1,048	1,300
<i>Bail Bonds Processed</i>	1,567	1,754	786	1,572	1,314
<i>Stay to Reports Processed</i>	7,518	5,590	2,541	5,082	4,274
<i>State Prison Notifications</i>	1,108	742	399	798	721
<i>State Hospital Notifications</i>	156	127	62	124	107
<i>Zero Bail Bookings Reviewed**</i>	N/A	4,230	N/A	N/A	N/A
<i>Zero Bail Releases Processed**</i>	N/A	1,486	N/A	N/A	N/A

*Transferred workload from Sheriff-Communications.

**Judicial Council Emergency Zero Bail Implemented April 13, 2020 through June 20, 2020.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,774,948	\$2,072,371	\$2,082,850	\$2,082,850	\$10,479
Services & Supplies	196,031	401,855	339,237	339,237	(62,618)
Centrally-Budgeted Expenses	160,820	177,503	195,860	195,860	18,357
Capital Expenditures	0	81,533	0	0	(81,533)
Total Expenditures	\$2,131,799	\$2,733,262	\$2,617,947	\$2,617,947	(\$115,315)
Expenditure Reimbursements	(686,036)	0	0	0	0
Total Appropriations	\$1,445,763	\$2,733,262	\$2,617,947	\$2,617,947	(\$115,315)
Earned Revenues By Source					
Aid From Other Governments	\$320,672	\$307,608	\$443,497	\$443,497	\$135,889
Charges For Services	97,669	902,679	840,711	840,711	(61,968)
Miscellaneous Revenues	315	0	0	0	0
Total Revenues	\$418,656	\$1,210,287	\$1,284,208	\$1,284,208	\$73,921
Net County Cost	\$1,027,107	\$1,522,975	\$1,333,739	\$1,333,739	(\$189,236)
Allocated Positions	15.0	15.0	15.0	15.0	0.0
Temporary (Full-Time Equivalent)	0.8	0.8	0.7	0.7	(0.1)
Total Staffing	15.8	15.8	15.7	15.7	(0.1)

Purpose

The Civil Division of the Sheriff's Office provides process and legal notice service for the courts. Other responsibilities include enforcing Writs of Possession (evictions) and Writs of Execution (money judgments) by seizure and sale of property. The Division maintains trust funds for seizure of property, makes appropriate disbursements to litigants, and provides an accounting of all transactions to the County Auditor-Controller. Fees charged by the Civil Division are legislated by the State each January.

Major Budget Changes

Salaries & Employee Benefits

- \$10,479 Salary and benefits adjustments.

Services & Supplies

- (\$56,080) Decrease in software purchase costs.

Centrally-Budgeted Expenses

- \$39,697 Increase in Worker's Compensation and Casualty insurance costs.
- (\$11,798) Cost Allocation Plan adjustment.

Revenues

- \$135,889 Increase in Proposition 172 funding.
- (\$49,915) Decrease in reimbursement from Civil Process Fee Fund.
- (\$12,053) Decrease in reimbursement from Civil Automated Fund.

2021635000—Sheriff-Civil

Law & Justice

Program Discussion

The 2022-2023 recommended budget for the Civil Division totals \$2,617,947, which is a decrease of \$115,315 from the 2021-2022 adjusted budget.

During 2019-2020 the replacement of the Civil Division software system was completed. Subsequently, the Division began the implementation of an additional module, which offers e-file access to the public, allowing for services to be initiated online. The e-file module is expected to go live July 2022.

Civil Division's revenues have been impacted by the 2019 Novel Coronavirus (COVID-19) pandemic as the number of services provided began to decline in 2019-2020 and continued into 2020-2021. This includes the impact of a Statewide emergency order for a temporary moratorium on evictions between March 2020 and January 2021. Additional restrictions were placed on evictions limiting the circumstances of evictions and foreclosures, resulting in a significant decrease in Civil Division's eviction services for the majority of 2020-2021. Since the moratorium on evictions was lifted in 2021-2022, services are at pre-COVID-19 levels and continue to trend upwards.

Fund Balance

Civil Division

A processing fee is assessed for each disbursement of money collected under a writ of attachment, execution, possession, or sale and must be kept in the Civil Process Fee General Fund Special Account (#11217) to supplement the cost of equipment, maintenance, and civil process operations. As of March 31, 2022, the fund balance was \$744,416. A total of \$465,711 is designated for use in the 2022-2023 recommended budget.

Civil Process

A portion of fees collected by the Civil Division is required to be placed in the Civil Automated General Fund Special Account (#11218) for the purchase and maintenance of automated systems or other equipment supporting Civil Division functions. As of March 31, 2022, the fund balance was \$136,142. A total of \$100,000 of combined new revenue and fund balance is designated for use in the 2022-2023 recommended budget.

2021635000—Sheriff-Civil

Law & Justice

Workload Data					
	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Earning Withholding Orders					
<i>Unsuccessful attempts</i>	244	216	312	456	576
<i>Successful completions</i>	951	882	830	1,286	1,587
Evictions					
<i>Unsuccessful attempts</i>	10	39	12	35	30
<i>Successful completions</i>	1,869	2,401	731	1,726	2,102
Bank Levies					
<i>Unsuccessful attempts</i>	31	9	16	9	17
<i>Successful completions</i>	608	515	211	150	371
Keepers / Till Tap					
<i>Unsuccessful attempts</i>	5	2	15	10	9
<i>Successful completions</i>	9	13	8	19	11
Bench Warrants					
<i>Unsuccessful attempts</i>	47	24	7	20	25
<i>Successful completions</i>	33	38	16	37	34
Subpoena					
<i>Unsuccessful attempts</i>	29	46	453	792	685
<i>Successful completions</i>	28	59	407	945	744
Protection Orders					
<i>Unsuccessful attempts</i>	1,297	1,287	1,237	1,769	1,746
<i>Successful completions</i>	1,292	1,350	1,280	1,752	1,773
Real/Personal Property	7	3	57	30	43
Other Types of Service					
<i>Unsuccessful attempts</i>	2,770	1,802	762	1,085	1,604
<i>Successful completions</i>	1,065	1,391	666	804	981

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$8,711,151	\$9,830,875	\$10,499,958	\$10,499,958	\$669,083
Services & Supplies	1,773,872	3,178,460	3,708,770	3,708,770	530,310
Centrally-Budgeted Expenses	2,033,135	2,415,794	2,641,654	2,641,654	225,860
Capital Expenditures	66,955	90,750	70,550	70,550	(20,200)
Total Expenditures	\$12,585,113	\$15,515,879	\$16,920,932	\$16,920,932	\$1,405,053
Expenditure Reimbursements	(2,236,926)	0	0	0	0
Total Appropriations	\$10,348,187	\$15,515,879	\$16,920,932	\$16,920,932	\$1,405,053
Earned Revenues By Source					
Licenses/Permits/Franchises	\$119,529	\$94,000	\$118,250	\$118,250	\$24,250
Aid From Other Governments	1,954,322	2,035,105	2,810,961	2,810,961	775,856
Charges For Services	195,510	185,316	148,242	148,242	(37,074)
Miscellaneous Revenues	26,716	0	0	0	0
Operating Transfers In	34,832	0	206,544	206,544	206,544
Total Revenues	\$2,330,909	\$2,314,421	\$3,283,997	\$3,283,997	\$969,576
Net County Cost	\$8,017,278	\$13,201,458	\$13,636,935	\$13,636,935	\$435,477
Allocated Positions	37.0	49.0	51.0	51.0	2.0
Temporary (Full-Time Equivalent)	13.2	7.7	6.7	6.7	(1.0)
Total Staffing	50.2	56.7	57.7	57.7	1.0

Purpose

The function of the County Sheriff is mandated by Section 24000 of the Government Code. The level of support services provided to other divisions of the Department is discretionary. This narrative represents both the Sheriff-Administration (#2021645000) and the Sheriff-Information Systems (#2021649000) budgets:

- **Administration Division** – provides management and support services for the Sheriff's Office. Responsibilities include policy setting, budgeting, accounting, payroll, contracts, and public information.
- **Information Systems** – supports a wide variety of critical automation systems on a 24 hours a day, 7 days per week basis. Systems include Computer

Aided Dispatch, Mobile Data Computers, Custody Information, Records Management System, Automated Reporting, Automated Fingerprint, and Civil Automated Processing System. Staff is also responsible for communications, including portable and mobile radios, cell phones, pagers, and landline phones.

Major Budget Changes

Salaries & Employee Benefits

- \$439,253 Salary and benefits adjustments.
- \$119,055 Add a Public Information Specialist.
- \$110,775 Add a Background Investigator.

2021645000—Sheriff-Administration/Support Services

Law & Justice

Services & Supplies

- \$272,554 Increase in software and service contract maintenance costs.
- \$251,067 Increase in range costs due to changes in accounting.
- \$56,537 Increase in software licensing costs.
- \$30,000 Increase computer supply costs.
- (\$85,931) Decrease in Wellness Program Costs.

Centrally-Budgeted Expenses

- \$154,079 Increase in Workers' Compensation and Casualty insurance costs.
- (\$140,542) Decrease in data processing charges.
- (\$73,130) Decrease in rents and leases of automation equipment.
- \$286,983 Cost Allocation Plan adjustment.

Capital Expenditures – Equipment

Information Systems - 2021649000

- \$38,200 Backup storage.
- \$32,350 Network scanner.

Revenues

- \$775,856 Increase in Proposition 172 funding.
- \$24,250 Increase in Carry Concealed Weapon permit fees.
- (\$37,074) Decrease in reimbursements from the City of Lathrop.

Operating Transfers In

- \$206,544 Increase in transfer from the Inmate Welfare Fund.

Program Discussion

Administration/Support Services

The 2022-2023 recommended budget for Administration and Support Services totals \$12,102,917, which is an increase of

\$1,342,343 from the 2021-2022 adjusted budget. In 2021-2022, the Sheriff's Office transferred nine positions and related appropriations from various divisions in the Department into Administration midyear due to a reorganization (6 Accounting Technicians, 2 Deputy Sheriffs, and 1 Management Analyst).

Public interest in Carry Concealed Weapon (CCW) permits continues to grow due to a change in law making it easier for gun owners to obtain CCW permits. Background investigators and office staff have been impacted from this increase resulting in additional telephone inquiries, office traffic, and applications submitted. In July 2019, the Professional Standards Division (PSD) implemented an electronic system for CCW applications and backgrounds, which has assisted in streamlining operations. The PSD completed the transition from CCW paper files to electronic; including archived files that have been scanned and are now stored electronically.

The PSD manages the Department's hiring process, including pre-employment steps such as polygraph tests, background investigations, interviews, and physical and psychological exams; manages the overall training process, which includes oversight of officer range qualifications, and maintenance of official training records; and is responsible for Internal Affairs and the Evidence Room.

In February 2020, an electronic case management system project was completed and implemented, facilitating electronic records for background investigations. This has provided more efficiency in the background process by streamlining the flow of paperwork and creating an audit trail of the documents received.

In May 2020, the Board approved a Recruitment and Retention Pilot Program (B-20-250) managed by the PSD, directed toward professional recruitment efforts including media production, conventional advertisements, data analytics, promotional items, social media services, and signing and referral bonuses for Deputy Sheriff, Correctional Officer, and Dispatcher positions.

The pilot program is scheduled to sunset June 30, 2022. As of March 24, 2022 a total of \$308,000 has been paid in signing and referral bonuses (charged to the Sheriff-Patrol, Custody, and Communications budgets); \$108,000 during 2020-2021 and \$200,000 during 2021-2022. It is estimated \$60,000 additional funds will be expended for the remainder of 2021-2022.

As of March 31, 2022, 128 full-time positions (15%) Department-wide remain vacant. Currently, the PSD is actively conducting background checks to fill vacancies in all Sheriff's Office Divisions.

2021645000—Sheriff-Administration/Support Services

Law & Justice

Information Systems

The 2022-2023 recommended budget for Information Systems totals \$4,818,015, which is an increase of \$62,710 from the 2021-2022 adjusted budget. In 2021-2022, the Department transferred one Department Information Systems Analyst position and related appropriations into Information Systems midyear from Sheriff Civil (#202163500).

The 2021-2022 Adopted Budget included \$625,504 for the purchase of a new Computer Aided Dispatch (CAD) and Records Management System (RMS), which will integrate with the recently purchased Evidence.com system, tasers, drones, and body worn camera equipment. Due to the length of the project and predetermined milestones, expenditures are expected in 2022-2023 and the purchase order will be re-issued after July 1, 2022.

In 2018, the Board of Supervisors (B-18-659) accepted a grant from the U.S. Department of Justice, Office of Justice Programs for upgrades needed to systems for the transition to the National Incident Based Reporting System (NIBRS). This project is in process as part of the Department's conversion to a new CAD/RMS product. A total of \$118,825 is re-budgeted in 2022-2023 to reissue the purchase order after July 1, 2022.

Information Systems continues to receive workload resulting from the addition of body worn cameras and fixed cameras, the upgrade of infrastructure, and modernized applications for CAD, Records Management, and Public Administrator. Information Systems also assists in creating and maintaining custom applications to provide reporting for various divisions to assist with legislative requirements, equipment expiration, and performance metrics.

In 2022-2023, projects expected to carry over or begin include the review and migration of application servers to the central Information Systems Division infrastructure, improvement of cyber security and disaster preparedness, enhancement of video and digital recording systems, and the creation of a Power Business Intelligence pilot environment for Crime Analysis.

Supplemental Requests

Administration

Funding is requested in the amount of \$250,480 for the following supplemental requests:

Public Information Specialist

Funding is requested in the amount of \$132,905 for a Public Information Specialist and associated costs. Policing nationwide has reached a pivotal moment that requires law enforcement agencies to be quicker and more transparent with information. A Public Information Specialist will allow the Sheriff's Office to be more effective in production content to connect with the public and media.

Background Investigator

Funding is requested in the amount of \$117,575 for a Background Investigator and associated costs, dedicated to conducting background investigations for CCW permit requests. Currently the CCW unit operates with part-time and per diem staff. Due to staffing constraints, appointments for CCW permits are booked several months out.

The recommended budget has been augmented by \$250,480 to address these requests.

Information Systems

Funding is requested in the amount of \$165,035 for the following supplemental requests:

Funding is requested in the amount of \$72,335 for a crime analysis application to provide dashboard display of calls for service, deputy vehicle locations, and historic crime data. The Geospatial Unity application also combines agency data with non-agency data in a user-friendly dashboard format that will assist with crime analysis, officer safety, and investigations.

Funding is requested in the amount of \$38,200 for offsite backup storage. The ability to store information offsite will allow the Sheriff's Office to be prepared to respond to cyber-attacks and disaster preparedness.

Funding is requested in the amount of \$32,350 for a security scanner that will allow the Sheriff's Office to scan devices connected to the network for security vulnerabilities.

Funding is requested in the amount of \$22,150 to expand Manage Engine services for reporting, auditing, and active directory management for Sheriff's Office servers and workstations.

The recommended budget has been augmented by \$165,035 to address these requests.

2021645000—Sheriff-Administration/Support Services

Law & Justice

Workload Data					
	2018-2019	Actual 2019-2020	2020-2021	Est./Act. 2021-2022	Projected 2022-2023
<i>Sheriff-Administration</i>					
<i>Background Investigations</i>	1,117	971	1,228	658	1,000
<i>Polygraph/Computer Voice Stress Analyzer Examinations</i>	257	210	629	424	500
<i>Psychological Examinations</i>	49	39	89	54	70
<i>Physical Examinations</i>	63	145	90	57	80
<i>Pre-Employment Drug Screening</i>	81	87	125	60	80
<i>Training Classes Scheduled</i>	833	737	315	370	400
<i>Travel Requests Completed</i>	404	241	263	239	300
<i>Concealed Weapons Permits</i>	1,797	2,999	2,465	2,408	3,000
<i>Payroll Slips Processed: Time Earned</i>	82,955	83,245	83,853	83,500	84,000
<i>Payroll Slips Processed: Time Off**</i>	N/A	N/A	13,424	13,500	13,500
<i>Evidence Room</i>					
<i>Law Enforcement Counter Traffic</i>	703	1,680	1,700	1,750	1,725
<i>Civilian Counter Traffic</i>	637	713*	971*	757	770
<i>Evidence/Property Received</i>	15,434*	12,303	13,513*	13,476	13,682
<i>Evidence/Property Dispositioned</i>	15,289*	12,540*	23,235*	37,515	48,192
<i>Evidence/Property Checked Out</i>	4,486	6,016	5,679	6,202	5,940
<i>Sheriff-Information Systems</i>					
<i>Work Order Requests Completed</i>	3,683	3,234	4,949	5,000	5,000
<i>Average Number of Work Orders Completed Per Info. Systems Staff*</i>	921	647	990	833	714
<i>Locations Supported</i>	15	15	15	15	15
*Restated					
**Includes staff allocated to Sheriff's Office from Information Systems Division					
N/A - Data not collected.					

2021650000—Sheriff-Lathrop Police Contract



Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

www.sjsheriff.org/

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$5,900,207	\$6,584,181	\$504,630	\$504,630	(\$6,079,551)
Services & Supplies	281,476	378,978	44,775	44,775	(334,203)
Centrally-Budgeted Expenses	305,461	343,840	0	0	(343,840)
Capital Expenditures	0	25,245	0	0	(25,245)
Total Appropriations	\$6,487,144	\$7,332,244	\$549,405	\$549,405	(\$6,782,839)
Earned Revenues By Source					
Aid From Other Governments	\$49,673	\$32,500	\$0	\$0	(\$32,500)
Charges For Services	6,684,381	7,299,744	549,405	549,405	(6,750,339)
Total Revenues	\$6,734,054	\$7,332,244	\$549,405	\$549,405	(\$6,782,839)
Net County Cost	(\$246,910)	\$0	\$0	\$0	\$0
Allocated Positions	29.0	29.0	0.0	0.0	(29.0)

Purpose

The Lathrop Police Contract budget unit captures costs and reimbursements for the Sheriff's Office to provide contract law enforcement services to the incorporated City of Lathrop. Services are provided through a Municipal Law Enforcement Services Agreement with costs reimbursed by the City of Lathrop. The Agreement expired June 30, 2022. Law enforcement services are anticipated to be fully transitioned to the City of Lathrop effective July 1, 2022.

Major Budget Changes

Salaries & Employee Benefits

- (\$6,079,551) Decrease in salary and benefits costs due to the deletion of 29 positions.

Services & Supplies

- (\$334,203) Decrease in services and supplies costs due to end of contract.

Centrally-Budgeted Expenses

- (\$343,840) Eliminate centrally-budgeted expenses due to end of contract.

Revenues

- (\$6,750,339) Decrease in reimbursement from the City of Lathrop due to end of contract.
- (\$32,500) Eliminate revenue from the Office of Traffic Safety due to end of contract.

Program Discussion

The 2022-2023 recommended budget for the Lathrop Police Contract totals \$549,405 which is a decrease of \$6,782,839 from the 2021-2022 adjusted budget, reflecting the end of the contract with the City of Lathrop for law enforcement services. The change reflects the deletion of the existing 29 allocated positions and associated operating costs as the City of Lathrop will begin providing police services to the City beginning July 1, 2022. The Department plans to transfer affected employees to existing vacancies in other divisions within the Department, and no layoffs will result from the termination of this contract.

The budget includes appropriations for two pay periods of salary and benefits and one month of services and supplies costs to cover anticipated residual expenses. In 2023-2024, it is anticipated this budget unit will close.

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Workload Data

		<u>Actual</u>			
	2018-2019	2019-2020	2020-2021	Est./Act. 2021-2022	Projected 2022-2023
<i>Calls for Service</i>	17,910	19,556	22,318	19,372	N/A
<i>Crime Reports</i>	4,125	6,088	6,350	5,220	N/A
<i>Criminal Arrests</i>	716	554	689	496	N/A
<i>DUI Arrests</i>	63	64	64	36	N/A
<i>Parking Citations</i>	1,389	690	1,837	1,272	N/A
<i>Traffic Citations</i>	2,262	2,508	2,740	1,780	N/A
<i>Traffic Warnings</i>	1,455	1,346	1,489	940	N/A

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$9,823,665	\$10,988,259	\$11,802,013	\$11,802,013	\$813,754
Services & Supplies	266,222	300,830	303,758	303,758	2,928
Centrally-Budgeted Expenses	819,094	867,631	1,416,462	1,416,462	548,831
Capital Expenditures	23,980	0	45,000	45,000	45,000
Total Expenditures	\$10,932,961	\$12,156,720	\$13,567,233	\$13,567,233	\$1,410,513
Expenditure Reimbursements	(6,052,567)	0	0	0	0
Total Appropriations	\$4,880,394	\$12,156,720	\$13,567,233	\$13,567,233	\$1,410,513
Earned Revenues By Source					
Charges For Services	\$52,248	\$100,000	\$100,000	\$100,000	\$0
Operating Transfers In	4,578,941	11,810,700	12,782,863	12,782,863	972,163
Total Revenues	\$4,631,189	\$11,910,700	\$12,882,863	\$12,882,863	\$972,163
Net County Cost	\$249,205	\$246,020	\$684,370	\$684,370	\$438,350
Allocated Positions	54.0	54.0	54.0	54.0	0.0
Temporary (Full-Time Equivalent)	6.0	6.0	5.5	5.5	(0.5)
Total Staffing	60.0	60.0	59.5	59.5	(0.5)

Purpose

The Sheriff's Court Services Division provides courtroom safety and security for the Superior Court at four locations, including Stockton, Juvenile Justice (French Camp), Lodi, and Manteca. Most costs incurred for court security operations are reimbursed from the Trial Court Security Special Revenue Fund.

- (\$15,731) Decrease in costs for body worn camera and taser licenses.

Centrally-Budgeted Expenses

- \$120,065 Increase in Workers' Compensation insurance costs.
- \$438,350 Cost Allocation Plan adjustment.

Major Budget Changes

Salaries & Employee Benefits

- \$813,754 Salary and benefits adjustments.

Services & Supplies

- \$12,268 Increase in training costs.
- \$9,000 Increase in law enforcement equipment maintenance costs.

Capital Expenditures - Equipment

- \$45,000 Defibrillators (3).

Operating Transfers In

- \$972,163 Increase in reimbursement from Trial Court Security Special Revenue Fund.

Program Discussion

The 2022-2023 recommended budget for Court Services totals \$13,567,233, which is an increase of \$1,410,513 from

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the 2021-2022 adjusted budget. A contribution of \$684,370 from the General Fund is included in this budget to cover Cost Allocation Plan charges that are not allowable under the Trial Court Funding Act.

Due to the impact of the 2019 Novel Coronavirus, the Lodi and Manteca courthouses were closed and services were consolidated to the Stockton courthouse as of March 2020. Court security services in Stockton were limited as bailiffs were provided to courtrooms hearing family law matters, criminal arraignments, criminal preliminary hearings, and civil harassment restraining orders. Jury trials, Driving Under the Influence/collaborative courts, and traffic, probate, and civil eviction cases were postponed. The Lodi and Manteca courts reopened in 2021-2022, and staff temporarily transferred to other divisions have returned.

Remote functions established in order to conduct felony arraignments from the Jail during the pandemic have continued on a limited basis.

Fund Balance

Trial Court Security Special Revenue Fund

Court Services activities are funded from the Trial Court Security Special Revenue Fund (#20107), which receives State sales tax revenue as part of Public Safety Realignment Act. Annual revenue averages approximately \$10.1 million. As of March 31, 2022 the fund balance was \$13,216,315. A total of \$12,782,863 in combined new revenue and fund balance is designated for use in the 2022-2023 recommended budget.

Workload Data

	2018-2019	Actual 2019-2020	2020-2021	Est./Act. 2021-2022	Projected 2022-2023
Allocated Judicial Positions	33	33	33	33	33
No. of Judicial Court Days/Month	21	21	21	21	21
Average Daily Staffing					
<i>Stockton</i>	49	43	47	44	49
<i>Manteca</i>	6	6	6	6	6
<i>Lodi</i>	5	3	4	5	5
<i>Juvenile Justice</i>	2	2	2	4	4
Inmate Appearances					
<i>Stockton</i>	28,261	25,782	26,802	27,017	26,912
<i>Manteca</i>	5,029	3,956	4,112	4,908	4,945
<i>Lodi</i>	1,917	2,404	761	2,856	2,753
Ward Appearances					
<i>Juvenile Justice</i>	2,320	N/A*	838	1,632	1,976
Judicial Protection Unit					
<i>Investigations/Crime reports</i>	108	122	135	162	175

* data not collected

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$52,193,495	\$53,776,763	\$55,320,191	\$55,320,191	\$1,543,428
Services & Supplies	7,033,779	7,607,954	7,712,953	7,712,953	104,999
Centrally-Budgeted Expenses	6,876,448	8,062,760	6,871,479	6,871,479	(1,191,281)
Capital Expenditures	838,524	172,223	7,660	7,660	(164,563)
Total Expenditures	\$66,942,246	\$69,619,700	\$69,912,283	\$69,912,283	\$292,583
Expenditure Reimbursements	(26,837,444)	0	0	0	0
Total Appropriations	\$40,104,802	\$69,619,700	\$69,912,283	\$69,912,283	\$292,583
Earned Revenues By Source					
Aid From Other Governments	\$33,329,286	\$28,091,897	\$40,361,351	\$40,361,351	\$12,269,454
Charges For Services	52,259	29,500	7,063	7,063	(22,437)
Miscellaneous Revenues	36,233	3,200	3,200	3,200	0
Operating Transfers In	1,265,265	2,157,598	2,249,259	2,249,259	91,661
Total Revenues	\$34,683,043	\$30,282,195	\$42,620,873	\$42,620,873	\$12,338,678
Net County Cost	\$5,421,759	\$39,337,505	\$27,291,410	\$27,291,410	(\$12,046,095)
Staffing					
Allocated Positions	326.0	321.0	322.0	322.0	1.0
Temporary (Full-Time Equivalent)	2.5	2.5	2.3	2.3	(0.2)
Total Staffing	328.5	323.5	324.3	324.3	0.8

Purpose

The Custody Division of the Sheriff's Office provides for the secure detention of adults awaiting criminal trial or incarceration by the courts in the County Jail. Responsibilities include: operations of the Jail Core, South Jail, and Honor Farm facilities; in-custody transportation to court and for medical treatment; and oversight of inmate programs including Community Corps (C-Corps). The Central Services operations include responsibility for inmate property, laundry, grounds, mailroom, and warehouse.

Major Budget Changes

Salaries & Employee Benefits

- \$1,380,803 Salary and benefits adjustments.
- \$162,625 Add a Deputy Sheriff I-II.

Services & Supplies

- \$71,866 Increase in inmate household expense costs.
- \$25,788 Increase in body worn camera costs.

Centrally-Budgeted Expenses

- \$991,217 Increase in Workers' Compensation and Casualty insurance costs.
- (\$167,748) Decrease in data processing charges.
- (\$40,155) Decrease in radio maintenance costs.
- (\$1,961,759) Cost Allocation Plan adjustment.

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Capital Expenditure - Equipment

- \$7,660 Portable radio.

Revenues

- \$11,746,833 Increase in Proposition 172 funding.
- \$326,819 Increase in reimbursement for the Federal Criminal Alien Assistance Program.
- \$111,339 Increase in Jail Based Competency Treatment grant funding.
- \$84,463 Increase in Assembly Bill (AB) 1869 revenue.
- (\$24,000) Decrease in booking fees for convicted defendants.

Operating Transfers In

- \$89,318 Increase in transfers from the Inmate Welfare Fund (IWF).

Program Discussion

The 2022-2023 recommended budget for the Custody Division totals \$69,912,283, which is an increase of \$292,583 from the 2021-2022 adjusted budget.

Correctional Officer Staffing

As of April 18, 2022, 34 out of 247 Correctional Officer positions Department-wide were vacant. The Department continues to make a determined effort to recruit and fill Correctional Officer positions. Overtime overruns of \$4.3 million are projected at year-end 2021-2022, and are currently being partially covered by savings from vacant positions.

Realignment Unit

The Custody Realignment Unit is comprised of one (1) Office Assistant Specialist, two (2) Correctional Officers, one (1) Correctional Sergeant, and is managed by a Correctional Lieutenant. Typical duties include review of all proposed and active legislative updates pertaining to AB 109, attending all Local Community Corrections Partnership (CCP) and other relevant meetings and conferences, prepare reports, collect data and statistics, and make public presentations relating to AB 109 jail trends. The Unit works closely with the Probation Department and the Data Co-op

to provide essential offender data for various local and State reports and surveys.

For 2022-2023, the CCP approved continuing AB 109 funding of \$7,237,941 to support the Sheriff's operation in five service need areas:

CCP Approved Continuing AB 109 Funding	
Service Needs	Cost
Housing And Staffing Costs	\$5,136,477
Inmate Programming	\$505,193
Alternatives To Incarceration	\$346,777
Bailiff Services	\$284,091
Program Support	\$965,403
Total	\$7,237,941
<i>Costs charged to CCP for Jail food service, laundry, and household expenses are based on the actual proportion of inmates classified as AB 109.</i>	

Sheriff's Office Facilities / Capital Improvement

A Sheriff's Office training facility, classroom building, and evidence room building were approved by the Capital Review Committee to be included in the County's Capital Improvement Program Five-Year Plan 2022-2023 to 2026-2027. Sheriff operations have grown considerably and space is needed to provide training rooms for defensive tactics, simulation training, computer rooms, and Sheriff's academy classrooms. The projects are expected to be completed by 2024-2025.

The Board of State and Community Corrections (BSCC) awarded the County a total of \$36.5 million for jail construction under Senate Bill (SB) 1022, which was approved by the Board of Supervisors on October 22, 2019 (B-19-646). Construction is tentatively scheduled to begin midyear 2022.

Jail Security Electronics Upgrade

The Custody Division continues to work in partnership with the General Services Department (GSD) and a private consulting firm to upgrade the Jail's security electronics. The enhancement provides replacement of systems in use for door controls and cameras to allow for visualization within the housing areas and other locations. Due to its complexity, the project is designed to continue through multiple years. The project began in January 2022 and is expected to be completed in January 2023.

2019 Novel Coronavirus (COVID-19) Testing

In July 2021, the California Department of Public Health (CDPH) ordered weekly COVID-19 testing for all

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unvaccinated correctional staff, which became effective in August 2021. As of March 31, 2022, the Division has administered over 4,800 tests. On February 1, 2022, the Board of Supervisors (B-22-69) accepted an allocation of \$560,920 from the CDPH to assist with COVID-19 mitigation efforts and to assist with costs related to mandated testing. COVID-19 continues to present challenges for Correctional Health Care. The Division continues to work closely with local and State public health officials in order to stay within guidelines enacted to ensure the safety of staff and inmates.

Inmate Programs

The Custody Division's ability to provide learning programs was impacted due to COVID-19, as in-person classes were suspended. With the assistance of the County Office of Education, the Custody Division was able to provide inmates with online classes. In 2021, 369 inmates participated in the high school diploma program and 69 inmates participated in the ownership class, a course designed to assist inmates with decision making skills to improve their quality of life. In-person learning is expected to resume in 2022-2023. Additionally, the Division will resume conducting re-entry fairs for inmates housed at the Honor Farm, which connects inmates with service providers and programs available upon release.

During 2022-2023, the General Educational Development (GED) computer lab will be updated with new computers and updated software requirements needed to prepare inmates for the GED exam. New computers will also support the READ 180 program, which provides curriculum, instruction, assessment, and professional development for inmates with reading difficulties.

In 2020-2021, a Social Worker was added to assist with pre-release planning, counseling, and transitional services. Services include, but are not limited to, housing and food assistance, employment, transportation, education, and healthcare. Additionally, the Social Worker acts as a liaison between Ready-to-Work (RTW) and incarcerated male inmates. Inmates that qualify for the RTW program are offered housing, one-on-one case management, and employment opportunities.

Inmate Transfer Funding

The California Department of Corrections and Rehabilitation (CDCR) allocated \$6,287,759 of unbudgeted revenues, for fiscal years 2020-2021 and 2021-2022, to the Sheriff's Office for housing inmates sentenced to State prison but remained in San Joaquin County custody due to a halt on

inmate transfers. On April 19, 2022, the Board of Supervisors approved (B-22-204) the use of the CDCR funds for the purchase of body worn cameras for Correctional Officers, Deputy Sheriff and Correctional Officer safety equipment, and the modification and upgrade of workstations in the Records Division.

Jail Based Competency Treatment Program

The Custody Division houses inmates pending space availability at a State mental health facility for individuals found incompetent to stand trial. Waiting time averages six months, during which time inmates are left undertreated, creating custody challenges for both the inmates and the staff.

In June 2021, a three-year agreement with the Department of State Hospitals was approved to fully reimburse the County for the cost of a 10-bed Jail Based Competency Treatment Program. Reimbursement includes the cost for two Correctional Officers assigned to the program and Behavioral Health staff.

Upon the first patient inmate admission, the per diem rate has been \$403.07 per bed, totaling \$4,030.70 per day for 10 allocated beds. The maximum amount of reimbursement for this agreement cannot exceed \$5,276,992 during the initial three-year term. The contract term expires May 31, 2024. Given the success of this program at more than a 68% restoration to competency rate, the Sheriff plans to exercise the right to extend the terms of this agreement.

Supplemental Request

The Sheriff is requesting supplemental funding totaling \$180,378 for the following:

Deputy Sheriff I-II

Funding is requested in the amount of \$180,378 for one Deputy Sheriff I-II position, and associated equipment costs, to transport inmates to medical clinical appointments at hospitals from the Jail. The Department has seen a 47% increase in inmate clinical appointments from 2017-2018 to 2021-2022. The position will assist with the increase in workload due to an increase in demand from hospitals and required inmate clinic appointments.

The recommended budget has been augmented by \$180,378 to address this request.

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Workload Data

	2018-2019	Actual 2019-2020	2020-2021	Est./Act. 2021-2022	Projected 2022-2023
Average Daily Inmate Population	1,336	1,322	1,374	1,406	1,360
<i>New Bookings</i>	21,440	19,289	17,767	18,251	19,187
<i>Total Releases</i>	24,548	18,272	17,760	18,658	19,810
<i>Court Cap Releases</i>	267	497	949	940	665
<i>AB 109 Population</i>	17%	17%	15%	15%	15%
<i>Canine Bunk and Unit Searches</i>	12,828	11,339	10,200	11,086	11,087
<i>Canine Searches-Contraband Seized</i>	504	509	314	438	436
<i>Canine Searches-Drugs/Tobacco Seized (Grams)</i>	4,617	6,242	3,953	5,277	5,277
Inmate Transportation					
<i>Stockton Court</i>	28,261	27,361	25,129	23,314	25,268
<i>Lodi Court</i>	1,917	1,453	531	1,712	1,232
<i>Manteca Court</i>	5,029	4,860	4,673	4,110	4,548
<i>State Hospitals</i>	203	168	98	170	145
<i>State Prisons</i>	98	82	90	138	103
<i>Topic Drop off</i>	638	201	236	406	281
<i>Topic Pickup</i>	280	147	172	418	246
Inmate Transportation miles, buses	17,770	18,926	25,681	26,242	23,616
Inmate Transportation miles, all other vehicles	183,017	167,832	153,547	188,624	170,001

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$4,832,503	\$5,192,267	\$5,474,597	\$5,474,597	\$282,330
Services & Supplies	630,410	1,496,698	1,496,698	1,496,698	0
Centrally-Budgeted Expenses	188,424	191,806	266,646	266,646	74,840
Total Expenditures	\$5,651,337	\$6,880,771	\$7,237,941	\$7,237,941	\$357,170
Expenditure Reimbursements	(17,426)	0	0	0	0
Total Appropriations	\$5,633,911	\$6,880,771	\$7,237,941	\$7,237,941	\$357,170
Earned Revenues By Source					
Charges For Services	\$8	\$0	\$0	\$0	\$0
Operating Transfers In	5,633,906	6,880,771	6,880,771	6,880,771	0
Fund Balance	(3)	0	357,170	357,170	357,170
Total Revenues	\$5,633,911	\$6,880,771	\$7,237,941	\$7,237,941	\$357,170
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	34.0	34.0	34.0	34.0	0.0
Temporary (Full-Time Equivalent)	0.5	0.5	0.5	0.5	0.0
Total Staffing	34.5	34.5	34.5	34.5	0.0

Purpose

The 2011 Public Safety Realignment Act (also known as AB 109) became effective on October 1, 2011. This legislation transferred responsibility for supervising specified lower level inmates and parolees from the State to counties.

AB 109 requirements are implemented in each county through a Community Corrections Partnership (CCP) previously established by Senate Bill (SB) 678. The CCP is charged with developing a plan of implementation and oversight of the public safety realignment process.

Funding for AB 109 activities is provided through the County budget to the Probation Department, the Sheriff's Office, and other agencies. This narrative describes the Local Community Corrections services provided by the Sheriff's Office.

Major Budget Changes

Salaries & Employee Benefits

- \$282,330 Salary and benefits adjustments.

Centrally-Budgeted Expenses

- \$59,229 Increase in Workers' Compensation insurance costs.
- \$14,251 Cost Allocation Plan adjustment.

Revenues

- \$357,170 Increase in use of fund balance.

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Program Discussion

The 2022-2023 recommended budget for the Local Community Corrections totals \$7,237,941, which is an increase of \$357,170 from the 2021-2022 adjusted budget. The recommended budget represents the anticipated allocation of AB 109 funding for 34 full-time Sheriff's Office positions, part-time staff to provide bailiff services, inmate housing, and other costs approved by the CCP.

Discharge Planning Unit

The 2019-2020 budget added two Social Worker positions in order to establish a Discharge Planning Unit for inmates released from the jail. With over 11,000 inmates released annually, many lack a plan for provision of the basic necessities that were being provided by the jail. Discharge planning services may include transportation, housing, medical, job placement, referrals, and connections with community providers. As of March 2022, recruitment efforts continue for the hire of two vacant Social Worker positions. It is anticipated that Social Workers assisting in the transition back into society will produce a more positive transition back into the community.

Custody Realignment Unit

The Custody Realignment Unit, funded in part by AB 109, consists of a Correctional Lieutenant, a Correctional Sergeant, two Correctional Officers, and an Office Assistant Specialist. This Unit reviews legislative updates pertaining to AB 109, supplies offender data and statistics to the CCP for various reports, and attends relevant meetings and conferences.

The Realignment Unit oversees the design and planning of the new medium security facility to replace the Honor Farm (SB 1022) as well as the currently, underway Jail Central Controls Upgrade project, funded through the Capital Improvement Program budget (#1040148000).

Fund Balance

Local Community Corrections Special Revenue

As of March 31, 2022, the Local Community Corrections Special Revenue Fund (#20051) balance was \$52,609,915. The 2022-2023 recommended budget includes \$357,170 of fund balance for position costs.

Workload Data

	<u>Actual</u>			<u>Est./Act.</u>	<u>Projected</u>
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Average Daily Inmate Population	1,336	1,322	1,374	1,406	1,360
AB 109 Population/%	223/17%	220/17%	206/15%	197/14%	197/14%

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$792,482	\$988,145	\$1,153,655	\$1,153,655	\$165,510
Services & Supplies	79,518	106,231	106,231	106,231	0
Centrally-Budgeted Expenses	44,472	64,582	38,582	38,582	(26,000)
Total Expenditures	\$916,472	\$1,158,958	\$1,298,468	\$1,298,468	\$139,510
Expenditure Reimbursements	(154,467)	0	0	0	0
Total Appropriations	\$762,005	\$1,158,958	\$1,298,468	\$1,298,468	\$139,510
Earned Revenues By Source					
Aid From Other Governments	\$53,206	\$51,304	\$975,742	\$975,742	\$924,438
Charges For Services	545,468	605,000	0	0	(605,000)
Total Revenues	\$598,674	\$656,304	\$975,742	\$975,742	\$319,438
Net County Cost	\$163,331	\$502,654	\$322,726	\$322,726	(\$179,928)
Allocated Positions	9.0	9.0	9.0	9.0	0.0

Purpose

The Sheriff's Work Programs budget includes programs that provide alternatives to incarceration for eligible individuals who have been sentenced by the Court. These programs are an effective means of reducing overcrowding in the County Jail. The programs include:

- **Alternative Work Program (AWP)** - Participants serve two to five days per week in community service in lieu of serving time in custody. This process assists in managing the Jail population and allows better management of low-risk inmates.
- **Electronic Monitoring Program (EMP)** - Provides a radio frequency ankle bracelet system for home detention monitoring of sentenced inmates. Benefits include keeping offenders gainfully employed and providing for their families; and fulfilling other community obligations, while paying their debt to society. It also provides an option for the chronically ill to serve their sentence at home, allowing access to their own medical care providers and relieving pressure on Correctional Health Services.
- **Electronic Monitoring Work Program (EMWP)** - Under the EMP umbrella, allows participants to

work or attend school at an authorized site during electronic monitoring.

- **Alcohol Monitoring Program (AMP)** - In conjunction with other release programs, uses an electronic monitor to measure skin alcohol level on a continuous basis for those whose participation is dependent on abstaining from alcohol.

Major Budget Changes

Salaries & Employee Benefits

- \$165,510 Salary and benefits adjustments.

Centrally-Budgeted Expenses

- \$7,256 Increase in Workers' Compensation insurance costs.
- (\$32,951) Cost Allocation Plan adjustment.

Revenues

- \$901,774 Increase in Assembly Bill (AB) 1869 revenue.

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- \$22,664 Increase in Proposition 172 funding.
- (\$605,000) Decrease in Work Programs fee revenue due to AB 1869 repeal of administrative fees.

Program Discussion

The 2022-2023 recommended Work Programs budget totals \$1,298,468, which is an increase of \$139,510 from the 2021-2022 adjusted budget.

Work Programs experienced a multiyear decline in participation that has caused revenues to reduce from a peak of nearly \$1.1 million in 2009-2010 to as low as \$769,346 in 2016-2017. Revenues in 2017-2018 improved to \$856,707 and declined slightly to \$832,147 in 2018-2019. However, in 2019-2020 revenues dropped significantly to \$552,128 due primarily to the 2019 Novel Coronavirus pandemic and changes in court processes. In 2020-2021 revenues again dropped slightly to \$545,468.

Due to AB 1869, the Alternative Work Program is no longer permitted to charge administrative fees. In order to backfill for the loss of revenues, the State provides an annual allocation to counties. In 2021-2022, the Work Programs budget received an allocation of \$901,774, which is included in the 2022-2023 budget.

In August 2020, the Work Programs Unit launched the Electronic Monitoring Work Program (EMWP) under the EMP umbrella. EMWP allows both employed and unemployed participants to work or attend school at an approved site and offers an alternative to home detention monitoring which provides a benefit to the participant and the community.

The Work Programs Unit is aided by two positions funded with Public Safety Realignment funds. A Deputy Sheriff and an Office Assistant Specialist allocated to the Sheriff-Local Community Corrections budget (#2022610000) are assigned to Work Programs.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Alternative Work Program					
<i>Applications</i>	2,604	1,596	1,151	1,286	1,206
<i>Enrollments</i>	1,529	1,372	1,020	1,206	1,370
Electronic Monitoring Program					
<i>Applications</i>	202	208	153	260	254
<i>Enrollments</i>	99	66	85	110	115
Alcohol Monitoring Program					
<i>Participants</i>	110	43	44	70	90
Counter Engagement	N/A	7,509	7,680	9,620	8,810

N/A = Data not collected

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$515,105	\$521,512	\$636,251	\$636,251	\$114,739
Services & Supplies	19,105	33,661	41,153	41,153	7,492
Centrally-Budgeted Expenses	82,202	33,128	48,127	48,127	14,999
Total Expenditures	\$616,412	\$588,301	\$725,531	\$725,531	\$137,230
Expenditure Reimbursements	(2,730)	0	0	0	0
Total Appropriations	\$613,682	\$588,301	\$725,531	\$725,531	\$137,230
Earned Revenues By Source					
Charges For Services	\$160,226	\$180,000	\$245,000	\$245,000	\$65,000
Total Revenues	\$160,226	\$180,000	\$245,000	\$245,000	\$65,000
Net County Cost	\$453,456	\$408,301	\$480,531	\$480,531	\$72,230
Allocated Positions	4.0	4.0	5.0	5.0	1.0

Purpose

The Public Administrator is mandated under California law to take charge of estates when no other person qualifies. This includes the administration of estates when an executor is not able to serve, and where no person having priority of appointment over the Public Administrator can be, or is willing to be, appointed as administrator.

Staff participate in a full-range of activities established by the California Probate Code. Responsibilities include locating and determining heirs; marshaling, protecting, and liquidating assets as required; making funeral arrangements; paying estate debts; managing and selling real and personal property; clearing tax obligations of estates; preparing estate financial reports; distributing residue to those entitled; and coordinating casework with County Counsel, the courts, and other agencies.

In some cases, the Public Administrator serves to administer the estate to its conclusion; in others, the Public Administrator serves as caretaker until the family is located, and then refers the case to the family for completion.

Major Budget Changes

Salaries & Employee Benefits

- \$12,520 Salary and benefits adjustments.
- \$102,219 Add a Deputy Public Administrator I-II.

Centrally-Budgeted Expenses

- \$34,022 Increase in Casualty insurance costs.
- (\$19,159) Cost Allocation Plan adjustment.

Revenue

- \$75,000 Increase in estate fee revenues.
- (\$10,000) Decrease in estate investment management fee revenues.

2025700000—Sheriff-Public Administrator

Law & Justice

Program Discussion

The 2022-2023 recommended budget for the Public Administrator totals \$725,531, which is an increase of \$137,230 from the 2021-2022 adjusted budget.

The Public Administrator experienced an increase in case referrals due to a Countywide rise in the death rate from the 2019 Novel Coronavirus.

In 2021-2022, the Sheriff's Office Information Technology staff developed a custom case management system. The case management system has provided the Public Administrator improved case management oversight, assistance in tracking personal and real property, and document storage.

Supplemental Request

The Sheriff is requesting supplemental funding totaling \$106,782 for the following:

Deputy Public Administrator I-II

Funding of \$106,782 is requested for a new Deputy Public Administrator I-II and associated equipment costs. Staffing levels in the Public Administrator's Office have not increased since 1999; while case numbers have increased with population growth and have become more complex. The addition of a third Deputy Public Administrator will allow staff to respond timely for cases referred by the court and private attorneys, as there have been delays due to a steady increase in cases.

The recommended budget has been augmented by \$106,782 to address this request.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Decedent Estates	159	179	196	222	238
Estates with Real Estate	31	23	22	16	23
Re-opened Cases	4	2	3	1	2
Cases Referred to Family Members	13	10	40	60	50
Average Number of Open Cases	105	120	167	188	195
Closed Cases	126	149	140	120	130
Value of Estates Managed (Total)	\$4,263,243	\$3,398,993	\$3,398,993	\$4,448,430	\$5,026,725

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,682	\$247,570	\$272,029	\$272,029	\$24,459
Services & Supplies	160,081	1,718,929	1,731,759	1,731,759	12,830
Centrally-Budgeted Expenses	14,288	17,733	12,792	12,792	(4,941)
Capital Expenditures	299,020	292,222	194,010	194,010	(98,212)
Total Appropriations	\$476,071	\$2,276,454	\$2,210,590	\$2,210,590	(\$65,864)
Earned Revenues By Source					
Interest/Rents	\$36,314	\$0	\$0	\$0	\$0
Aid From Other Governments	709,940	721,000	709,940	709,940	(11,060)
Miscellaneous Revenues	129	0	0	0	0
Fund Balance	(270,312)	1,555,454	1,500,650	1,500,650	(54,804)
Total Revenues	\$476,071	\$2,276,454	\$2,210,590	\$2,210,590	(\$65,864)
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	2.0	2.0	2.0	2.0	0.0

Purpose

Since 1996, the State Citizens' Option for Public Safety (COPS) program has provided funding to local agencies for front-line law enforcement services, enhanced prosecution efforts, and for jail operation/construction. Funding is provided from State Vehicle License Fees and allocated by formula to city and county law enforcement, the District Attorney's Office, and the County Jail. This narrative represents the program funding allocated by the State to Sheriff's law enforcement operations including COPS Patrol (#2021655000) and COPS Custody (#2021657000).

Major Budget Changes

Salaries & Employee Benefits

- \$24,459 Salary and benefits adjustments.

Services & Supplies

- \$86,021 Increase in law enforcement equipment purchases.

- (\$36,390) Decrease in software license and program costs.
- (\$23,000) Decrease in theft deterrent kit costs.
- (\$11,900) Decrease in cabling costs.

Centrally-Budgeted Expenses

- (\$7,022) Cost Allocation Plan adjustment.

Capital Expenditures - Equipment

COPS Patrol (#2021655000)

- \$105,136 Drone systems (5).
- \$36,274 Handheld narcotics analyzer.

COPS Custody (#2021657000)

- \$52,600 Vehicle.

Sheriff-State COPS Patrol & Custody

Law & Justice

Revenues

- (\$54,804) Decrease in use of fund balance.
- (\$11,060) Decrease in State revenue.

Program Discussion

The recommended State COPS budget for 2022-2023 totals \$2,210,590 for Sheriff programs, which is a decrease of \$65,864 from the 2021-2022 adjusted budget.

COPS Patrol

The 2022-2023 COPS Patrol allocation of \$374,681 along with re-budgeted fund balance of \$613,580 provides funding for a Deputy Sheriff, software maintenance and license fee,

training and travel, equipment purchases, and other program expenses.

COPS Custody

The 2022-2023 COPS Custody allocation of \$335,259, along with re-budgeted fund balance of \$887,070 provides funding for a Correctional Officer, training and travel, equipment purchases, and other program expenses.

Supplemental Law Enforcement Services Fund

The Supplemental Law Enforcement Services Fund receives funding for the State COPS programs operated by the Sheriff and the District Attorney, as well as Juvenile Justice Crime Prevention Act activities operated by Probation. For 2021-2022, the beginning fund balances for Sheriff COPS Patrol and COPS Custody were \$718,030 and \$735,279, respectively.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$829,388	\$655,523	\$695,055	\$695,055	\$39,532
Services & Supplies	357,804	693,997	554,833	554,833	(139,164)
Centrally-Budgeted Expenses	109,053	108,978	130,779	130,779	21,801
Other Charges & Uses	56,082	56,082	56,082	56,082	0
Capital Expenditures	206,483	268,989	255,000	255,000	(13,989)
Total Expenditures	\$1,558,810	\$1,783,569	\$1,691,749	\$1,691,749	(\$91,820)
Expenditure Reimbursements	(275,066)	(40,577)	(22,298)	(22,298)	18,279
Total Appropriations	\$1,283,744	\$1,742,992	\$1,669,451	\$1,669,451	(\$73,541)
Earned Revenues By Source					
Interest/Rents	\$7	\$0	\$0	\$0	\$0
Aid From Other Governments	1,050,777	1,500,119	1,389,948	1,389,948	(110,171)
Miscellaneous Revenues	10,095	0	0	0	0
Operating Transfers In	0	242,873	279,503	279,503	36,630
Total Revenues	\$1,060,879	\$1,742,992	\$1,669,451	\$1,669,451	(\$73,541)
Net County Cost	\$222,865	\$0	\$0	\$0	\$0
Allocated Positions	3.0	2.0	2.0	2.0	0.0

- In 2021-2022, the Hi-Tech Crimes Task Force (#2021613000) budget unit was removed from Sheriff Operational Grants.

Purpose

The Sheriff's Office receives various grants, which provide funding for specialized areas of law enforcement.

This discussion includes the following grant budgets:

- Abandoned Watercraft (#2021608000)
- California Multi-Jurisdictional Methamphetamine Enforcement Team (Cal-MMET) (#2021609000)
- Off-Highway Enforcement (#2021614170)
- Port Security Grant Program (#2021616000)

Major Budget Changes

Salaries & Employee Benefits

- \$25,130 Salary and benefits adjustments.

- \$14,402 Increase in overtime costs.

Services & Supplies

- \$13,950 Increase in law enforcement equipment purchases.
- \$12,924 Increase in fleet services costs.
- \$8,000 Increase in training costs.
- (\$174,326) Decrease in abandoned vessel removal costs.

Centrally-Budgeted Expenses

- \$10,290 Increase in Workers' Compensation and Casualty insurance costs.
- \$17,090 Cost Allocation Plan adjustment.

Sheriff-Operational Grants

Law & Justice

Capital Expenditures – Equipment

Cal-MMET - 2021609000

- \$105,000 Vehicles (2).

Port Security Grant Program – 2021616000

- \$150,000 Underwater remotely operated vehicles (2).

Expenditure Reimbursements

- (\$18,279) Decrease in reimbursement from the Sheriff's Patrol budget (#2021620000).

Revenues

- \$57,273 Increase in State Cal-MMET allocation.
- (\$156,047) Decrease in budgeted revenues for Surrendered and Abandoned Vessel Exchange program.
- (\$11,397) Decrease in budgeted revenues for Off-Highway Enforcement grant.

Operating Transfers In

- \$36,630 Increase in operating transfers in from asset forfeiture proceeds for the Metro Narcotics Task Force.

Program Discussion

Abandoned Watercraft / Surrendered and Abandoned Vessel Exchange (SAVE) Grant

Since 2000, the Sheriff's Office has received a total of \$1,331,987 in State grant funding for removal of abandoned watercraft from Delta waterways. In December 2020, a grant award of \$150,000 was accepted by the Board of Supervisors (B-20-690). This award plus a 10% County match provides funding of \$165,000 for removals during January 2021 through September 2022. As of January 4, 2022, the Sheriff's Office has \$107,022 remaining to spend on this project. This amount is being re-budgeted in 2022-2023 in order to allow for a reissuance of the purchase order.

In October 2021, the Board accepted a new SAVE grant (B-21-651) in the amount of \$150,000. This new award plus a 10% County match provides funding of \$165,000 for removals through September 2023. This amount is being re-

budgeted to facilitate the purchasing process. This budget includes a cost reimbursement of \$22,298 from the Sheriff's Patrol budget (#2021620000).

SAVE Grant	Award	Total with 10% County Match	2022-2023 Remaining Re-budgeted
December 2020	\$150,000	\$165,000	\$107,022
October 2021	150,000	165,000	165,000
Total	\$300,000	\$330,000	\$272,022

Cal-MMET Grant

Cal-MMET focuses on methamphetamine producers and distributors by creating specialized investigative units, staffed by experienced personnel. The Cal-MMET grant is one source of funding for the San Joaquin County Metropolitan (Metro) Task Force. Participating law enforcement agencies and asset forfeiture proceeds provide additional resources for investigators and prosecutors, as well as support staff, equipment, and facilities.

In 2001, Cal-MMET funding was sufficient to support 12 County positions and 4 police officers from 3 cities. Since then, State budget cuts have necessitated the elimination of multiple positions. As of March 2022, two County positions remain funded by the Cal-MMET grant.

State funding for 2022-2023 is estimated at \$975,000. An additional \$242,003 will be transferred from asset forfeiture proceeds to support Metro Task Force operations. This funding will support two Sheriff's Office positions, office space, airplane fuel and maintenance, pilot services, hangar rental, equipment purchases, vehicle costs, and other expenses related to Metro Task Force operations.

Off-Highway Enforcement Grant

The Sheriff's Office has historically received State grant monies to perform off-highway vehicle law enforcement, including funding for staff overtime, off-highway vehicles, equipment, off-highway motor vehicle enforcement, and public education through attendance at many off-road enthusiast events.

The recommended budget includes \$52,724 to draw down the existing grant award into 2022-2023. Funds awarded for the grant obtained during 2021-2022 will be exhausted by January 1, 2023. The Sheriff's Office will submit another grant application during 2022-2023 for the following fiscal year. If awarded, the Sheriff will return to the Board to accept the grant and adjust the budget as appropriate. If not, enforcement will continue on a limited basis.

Sheriff-Operational Grants

Law & Justice

Port Security Grant Program (PSGP)

Since September 11, 2001, the U.S. Congress has appropriated funding for competitive grants to U.S. seaports to finance the cost of enhancing national port security. FEMA has made a portion of these funds available through the Port Security Grant Program. This program, which provided for the purchase of a boat, bomb robot, and SWAT vehicle in 2013, received an additional award in 2018 for the purchase of a 27-foot regional response vessel for the Sheriff's Boating Safety Unit.

In October 2019, the Board accepted a new grant for the period September 2019 through August 2022 in the amount of \$112,500 (B-19-641). This grant, along with a 25% County match was used to purchase 15 night-vision goggle

systems. The Sheriff's Office intends to submit a grant application in 2022-2023 for the purchase of an underwater Remotely Operated Vehicle. If awarded, the Sheriff will return to the Board to accept the grant.

Hi-Tech Crimes Task Force Grant

In 2021-2022, the Hi-Tech Crimes Task Force (#2021613000) budget unit was closed. The Sheriff's Office was notified that as of July 1, 2020 it would no longer receive partial reimbursement for the Deputy Sheriff position assigned to the Task Force. This position was transferred to the Sheriff-Detectives budget (#2021626000) effective July 2021, as there is no longer a need to track costs for this position separately.

Sheriff-Special Fund Programs



Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator
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General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$113,204	\$117,714	\$119,797	\$119,797	\$2,083
Services & Supplies	798,316	1,055,739	990,386	990,386	(65,353)
Centrally-Budgeted Expenses	15,279	12,944	12,488	12,488	(456)
Capital Expenditures	90,279	1,000,000	1,000,000	1,000,000	0
Operating Transfers Out	90,000	90,000	90,000	90,000	0
Total Appropriations	\$1,107,078	\$2,276,397	\$2,212,671	\$2,212,671	(\$63,726)
Earned Revenues By Source					
Interest/Rents	\$365	\$0	\$173	\$173	\$173
Aid From Other Governments	127,895	247,993	0	0	(247,993)
Miscellaneous Revenues	50,489	0	74,827	74,827	74,827
Operating Transfers In	971,775	1,953,087	2,137,671	2,137,671	184,584
Fund Balance	(43,443)	75,317	0	0	(75,317)
Total Revenues	\$1,107,081	\$2,276,397	\$2,212,671	\$2,212,671	(\$63,726)
Net County Cost	(\$3)	\$0	\$0	\$0	\$0
Allocated Positions	1.0	1.0	1.0	1.0	0.0
Temporary (Full-Time Equivalent)	0.5	0.5	0.5	0.5	0.0
Total Staffing	1.5	1.5	1.5	1.5	0.0

Purpose

The Sheriff's Office receives asset forfeiture funds from both the State and Federal governments as the result of narcotics-related arrests. In addition, vehicle registration fees provide funding for the Automated Fingerprint Identification (ID) Program and the Auto Theft Task Force.

The Special Fund Programs discussion includes the following budget units:

- State Narcotics Enforcement (#2021606000)
- Federal Narcotics Enforcement (#2021607000)
- Automated Fingerprint ID (#2021610000)
- Auto Theft Task Force (#2021627000)

Major Budget Changes

Salaries & Employee Benefits

- \$2,083 Salary and benefits adjustments.

Services & Supplies

- \$18,425 Increase in software maintenance and service costs.
- \$10,000 Increase in communications costs.
- \$9,175 Increase in transportation and travel costs.
- (\$97,993) Decrease in costs to replenish narcotics investigation fund.
- (\$5,260) Decrease in law enforcement equipment purchases.

Sheriff-Special Fund Programs

Law & Justice

Capital Expenditure – Equipment

Automated Fingerprint ID (2021610000)

- \$1,000,000 Automated Fingerprint ID equipment.

Revenues

- \$74,827 Increase in asset forfeiture revenue.
- (\$247,993) Decrease in revenues from the Federal Narcotics Enforcement Fund due to changes in accounting.
- (\$75,317) Decrease in use of the State Narcotics Enforcement Fund balance.

Operating Transfers In

- \$155,000 Increase in operating transfer from the Federal Narcotics Enforcement Fund due to changes in accounting.
- \$26,231 Increase in operating transfer from the Automated Fingerprint ID Fund.

Program Discussion

State Narcotics Enforcement Fund

State law establishes procedures for the forfeiture and distribution of property used in the commission of controlled substance offenses with the requirement that property transferred to a local agency, including cash or proceeds, be used for law enforcement purposes. The Sheriff's State Narcotics Enforcement Special Revenue Fund (#20035) receives minimal annual revenue, as the majority of asset forfeiture proceeds are directed to support the Metro Narcotics Task Force. As of March 31, 2022, the fund balance was \$177,932. There is no fund balance recommended for use in the 2022-2023 budget.

The 2022-2023 recommended budget includes \$74,827 in asset forfeiture revenue to be used for operation and maintenance of the Sheriff's Mobile Law Enforcement Center, communications, utilities for the Sheriff's warehouse at the Port of Stockton, and equipment.

Federal Narcotics Enforcement Fund

Federal law prescribes the method for disposition of assets or proceeds used in drug crimes, including the transfer of seized assets to local law enforcement agencies. Following the close of each fiscal year the Board of Supervisors approves an agreement to participate in the Federal Equitable

Sharing Program. This agreement and an annual certification report must be submitted within 60 days after the close of the fiscal year in order to receive shared cash, property, or proceeds seized as part of a Federal Asset Forfeiture Case.

As of March 31, 2022, the fund balance in the Sheriff's Federal Narcotics Enforcement General Fund Special Account (#11201) was \$22,249. The 2022-2023 recommended budget includes the remaining fund balance of \$22,249 and new revenue to be used for law enforcement equipment and to replenish an investigations cash fund to support the Metro Narcotics Task Force, Investigations, Special Services, and Patrol Divisions.

In 2019, the Department of Justice changed the criteria for asset sharing no longer allowing multi-agency task forces to receive shared funds. Proceeds are directed to the Federal Narcotics Enforcement Fund.

Automated Fingerprint Identification Fund

The Automated Fingerprint ID General Fund Special Account (#11216) is funded by an assessment added to various fines, penalties, and forfeitures. The fund also receives a fee of \$1 per vehicle registered in the County. Annual revenue is approximately \$780,000. As of March 31, 2022, the fund balance was \$1,903,659.

In 2022-2023, a total of \$1,657,848 is budgeted for systems maintenance, communications, software, reimbursement for an Evidence Technician, and automation equipment. This figure represents an increase of \$26,231 from the 2021-2022 adjusted budget.

Monies collected in the Fund are used for expenses related to fingerprint identification systems, including the purchase and maintenance of equipment that allows local law enforcement agencies to access the Cal-ID (California Identification) System containing over five million fingerprints. Expenditures are overseen by the Remote Access Network (RAN) Committee, with input from its Technical Advisory Committee. The RAN Committee is comprised of a member of the Board of Supervisors, the Sheriff, the District Attorney, local police chiefs, a Mayor of a local city, and a member-at-large.

During 2020-2021 the RAN Committee authorized an upgrade to the County's Live Scan infrastructure. The Sheriff's Office worked with the Purchasing Department to issue a Request for Proposals (RFP) to upgrade and update software, fingerprint workstations, equipment, and mobile ID systems. An evaluation team, comprised of Sheriff's Office staff and Live Scan users, with input from the Purchasing team, selected a vendor best fitting the County's needs. Implementation, expected in May 2021, was

Sheriff-Special Fund Programs

Law & Justice

postponed due to the scale and complexity of the project. Sheriff's Office staff and the selected vendor worked with local law enforcement agencies to evaluate the needs of each site. In total, 10 sites with 26 Live Scan units, were evaluated and included in the project. Implementation is expected to begin in May 2022 and be completed by August 2022.

Auto Theft Task Force

The Auto Theft Task Force includes personnel from the California Highway Patrol, District Attorney's Office, Probation Department, and local police departments. Funded by a fee of \$1 per vehicle registered in the County, monies in the Auto Theft Investigation and Prosecution General Fund

Special Account (#12124) are used exclusively to investigate and prosecute auto theft cases. Annual Revenue is approximately \$680,000. As of March 31, 2022, the fund balance was \$550,432.

The 2022-2023 Auto Theft Task Force budget for the Sheriff Office totals \$324,823. This figure represents an increase of \$3,353, primarily reflecting salary and benefit adjustments. The budget provides funding for a Senior Office Assistant, a part-time Evidence Technician, partial reimbursement for a Deputy Sheriff allocated to the Patrol Division, and miscellaneous supplies and equipment. Costs for Task Force personnel from other agencies are paid directly from the Fund and are not included as part of this budget.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$11,685,290	\$13,828,878	\$14,239,062	\$14,239,062	\$410,184
Services & Supplies	2,770,618	3,211,305	3,535,536	3,535,536	324,231
Centrally-Budgeted Expenses	511,239	772,997	937,775	937,775	164,778
Capital Expenditures	0	24,351	45,705	45,705	21,354
Total Expenditures	\$14,967,147	\$17,837,531	\$18,758,078	\$18,758,078	\$920,547
Expenditure Reimbursements	(3,055,348)	(3,318,336)	(3,657,751)	(3,657,751)	(339,415)
Total Appropriations	\$11,911,799	\$14,519,195	\$15,100,327	\$15,100,327	\$581,132
Earned Revenues By Source					
Aid From Other Governments	\$998,627	\$1,008,669	\$1,008,669	\$1,008,669	\$0
Charges For Services	3,385	0	0	0	0
Miscellaneous Revenues	7,555	4,000	4,000	4,000	0
Total Revenues	\$1,009,567	\$1,012,669	\$1,012,669	\$1,012,669	\$0
Net County Cost	\$10,902,232	\$13,506,526	\$14,087,658	\$14,087,658	\$581,132
Allocated Positions	78.0	79.0	78.0	78.0	(1.0)
Temporary (Full-Time Equivalent)	24.5	24.5	22.1	22.1	(2.4)
Total Staffing	102.5	103.5	100.1	100.1	(3.4)

Purpose

Correctional Health Services (CHS) provides medical, dental, and behavioral health care to inmates and youth of the County's adult and juvenile detention facilities based on community standards and in accordance with Title 15 of the California Code of Regulations. Services are provided at the Main Jail, Honor Farm, and Juvenile Justice Center (JJC) by CHS staff, and physicians from San Joaquin General Hospital (SJGH) and by Behavioral Health Services (BHS) at the JJC.

Major Budget Changes

Salaries & Employee Benefits

- \$548,703 Salary and benefits adjustments.
- (\$138,519) Delete a vacant Mental Health Clinician I-II.

Services & Supplies

- \$115,158 Increase in pharmaceutical costs.
- \$106,184 Increase in Health Care Services Administration allocated costs due to change in methodology.
- \$82,134 Increase in inpatient and outpatient care expenses.
- \$19,900 Increase in cost to replace leased pharmacy equipment.
- \$12,750 Increase in medical supply costs.
- (\$11,054) Decrease in contract services for document scanning.

2022621000—Correctional Health Services

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Centrally-Budgeted Expenses

- \$182,840 Increase in Medical Malpractice insurance costs.
- \$45,231 Increase in Workers' Compensation insurance costs.
- (\$64,389) Cost Allocation Plan adjustment.

Capital Expenditure - Equipment

- \$45,705 Dental chair and delivery system package.

Expenditure Reimbursements

- \$466,891 Increase in reimbursement from the Community Corrections Partnership (CCP).
- (\$127,476) Eliminate reimbursement from the Justice Assistance Grant (JAG).

Program Discussion

The 2022-2023 recommended budget for Correctional Health Services (CHS) totals \$18,758,078, which is an increase of \$920,547 from the 2021-2022 adjusted budget. The increase in salary and benefits includes an adjustment of \$202,908 resulting from side letters with Service Employees' International Union (SEIU) and San Joaquin County Management Association (SJCMA) providing wage increases for Clinician classifications adopted by the Board of Supervisors on March 1, 2022 (B-22-111).

Jail Mental Health Screening and Assessments Stepping Up Initiative

Since April 2018, CHS has provided behavioral health screening and assessment services in the Jail booking area staffed by Mental Health Clinicians, Mental Health Specialists, Licensed Vocational Nurses, and Psychiatric Technicians. This effort is aligned with the national "Stepping Up" initiative for which the Board adopted a resolution of support on May 24, 2016 (R-16-80).

An evidence-based universal screening and assessment tool known as the *Brief Jail Mental Health Screen* has been utilized, along with a risk screen for self-harm. The goal is to have every individual arriving for booking screened for behavioral health issues. This initial point of contact is critical for successful intervention and possible diversion to the proper treatment facility, thereby reducing the number of detained mentally ill individuals.

In July 2020, the Community Corrections Partnership (CCP) approved funding for three additional Mental Health Clinicians. These additional positions allow for expanded screening and assessment, covering 24 hours a day, 7 days per week, however, it has been difficult to fill the positions due to competitive demand for this type of professional and the extensive and lengthy background required by the Sheriff's Office. While CHS has been able to find potential candidates, the background clearance process continues to pose a significant staffing challenge for the Department. To help reduce delays in the background process, during 2021-2022, CHS increased the number of contracted Sheriff's Office background investigators funded by and dedicated to CHS.

Staff provides other services including case management, individual and group counseling, crisis management, and discharge planning services. In addition, staff follow-up with clients for up to 30 days following release from custody to ensure they have scheduled follow-up medical appointments, established contact with community-based organizations or BHS, and to confirm that these follow-up appointments have been provided as appropriate. This "warm handoff" to community providers is expected to decrease stress experienced by clients in navigating the various service provider systems, improve connection to the various community-based resources, and ultimately help to reduce recidivism. Warm handoffs to the County's BHS and the Whole Person Care program have continued to increase over the past several years with a focus on inmates with behavioral health or substance use issues, or those who are experiencing homelessness.

On December 15, 2021, the Health Care Services Agency coordinated with the Public Defender's Office, Behavioral Health Services, and the District Attorney's (DA) Office on a California Department of State Hospitals pre-trial felony mental health diversion program grant opportunity to develop a Pre-Trial Felony Diversion Program for individuals with serious mental illnesses and to build a comprehensive diversion framework, with multiple opportunities to intercept, engage, and divert individuals with serious mental illness away from the criminal justice system while supporting the safety of the community.

Jail-Based Competency Treatment (JBCT) Program

In January 2020, CHS, in partnership with the Sheriff's Office, implemented a JBCT Program, funded by the Department of State Hospitals (DSH), to assist with the high number of court referrals for those designated Incompetent to Stand Trial (IST) and requiring restoration treatment. The County's JBCT Program is unique compared to other County Jail programs as daily operations are managed by County employees as opposed to a contracted entity. The Program

2022621000—Correctional Health Services

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is evaluated quarterly by DSH and to date has achieved a 70% participant restoration success rate. The goal for the upcoming year is to incorporate a horticultural program into the JBCT Program. During 2021, CHS negotiated a revised contract with DSH to increase capacity to individually serve up to 12 IST clients concurrently, up from 10 clients. This has been implemented and will provide additional County level IST capacity needed, given the potential discontinuance of admission of Lanterman Petris Short (LPS) Conservatees to DSH facilities in connection with the substantial IST patient waitlist.

Specialty Courts

CHS's Mental Health Clinicians work closely with Superior Court specialty court judges by providing information to assist in determining how to proceed with mentally ill inmate court cases. Clinician attendance and participation in the Collaborative Courts has been valuable to the teams and judges. Clinicians provide the teams with the current status of the inmate, medication compliance, treatment plan, and assistance coordinating discharge planning with other agencies within the community. Clinicians have enhanced the teams by bridging services within the jail and community partners, thus improving continuity of care and helping to address the issue of recidivism in this population.

CHS staff spends approximately 110 hours per month preparing for, attending, and performing follow-up assignments for the various specialty courts, including Mental Health, 1368 Calendar, Parole Re-Entry, Revocation Calendar, Veterans Treatment, Assembly Bill 109 Court, Compliance Court, DUI, and Drug Court.

Justice Assistance Grant

In October 2019, as the result of a collaborative partnership between the offices of the DA, Public Defender, Probation, BHS, and CHS, the DA received a Justice Assistance Grant to continue Project Navigate Constructive Change (PNCC) to provide structured alternatives to sentencing. Since 2019 the grant has supported a full-time Mental Health Clinician to work within the Jail and partner with other County departments. In April 2022, CHS was notified that PNCC grant support will end June 30, 2022. The recommended budget deletes a Mental Health Clinician I-II position in accordance with the County's no backfill policy requiring departments to seek replacement funding or eliminate or phase out programs and positions when funding is reduced or eliminated.

Medication Assisted Therapy (MAT)

MAT uses medications in combination with counseling and behavioral therapies for the treatment of substance use disorders. CHS started a MAT pilot program in October

2017 with initial funding from the CCP for inmates with co-occurring mental health and opioid use disorders. Several successful MAT patients have been released from custody and connected with community resources including SJGH and Community Medical Centers. MAT services continue to be offered to all Jail inmates seeking help with substance use disorders.

Peer-to-Peer Program

CHS continues to expand this highly successful and innovative program and has now implemented it in all Jail units beyond the initial pilot unit. Given the success of the program, it has branched into the development of a former inmate speakers' bureau, known as Help Us, to reach out to junior high school students in hope of intervening before students make choices that will unfortunately associate them with the juvenile justice system. The curriculum is being developed by the peers who have been trained in the County's in-custody program. Speakers represent those who have graduated from the program and successfully re-entered into the community. Unfortunately, due to the 2019 Novel Coronavirus (COVID-19) pandemic, CHS has not had the opportunity to further develop all the components of the Peer-to-Peer Program, but hopes to restart this innovative program in 2022-2023.

Resilience, Empathy, Achieve, Courage and Health (REACH) – Substance Abuse Program

CHS's in-custody drug treatment program known as REACH has been in operation since 2019. The design of the Program is similar to a residential substance abuse treatment program, utilizing an evidence-based cognitive behavioral curriculum. The Program components are divided into three critical sections for success: drug education; socialization – creating a healthy, supportive social network; and preparing for release, which includes relapse prevention and creating a relapse prevention plan. The Program consists of two weekly group meetings for a total of 24 sessions over 12 weeks and includes individual sessions with a Mental Health Clinician and/or Mental Health Specialist with a certification in Substance Use Disorder treatment and weekly homework assignments. Collaboration with the Collaborative Courts occurs for continuing treatment as needed, in conjunction with community resources upon release or MAT services. CHS continues to evaluate the impact of its success via a longitudinal study following up with participants 60 days post-program release and for up to 12 months, regardless of remaining in custody or being released. However, due to the COVID-19 pandemic, programming has been offered on a limited basis.

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HOPE Program - Administrative Segregation Project

The HOPE program has been in operation since March 2019. Its goal is to specifically target incarcerated individuals identified as having behavioral health issues, but who were unable to program successfully within the general Jail population or who were placed due to capacity issues in the Jail's shelter or medical housing units. Since its implementation, the Program has reduced behavioral issues by 70% and improved the inmates' ability to participate in programs and services available in other locations throughout the Jail, while decreasing administrative segregation placements for frequent users and increasing medication and program compliance.

Participants involved in the HOPE Program are seen on a weekly basis by a Mental Health Clinician and will receive incentives for their participation and meeting program requirements. This Program has been fully implemented in both Administrative Segregation units with the goal of expanding to the Shelter Unit once CHS is fully staffed.

SMI Behavior Modification Program

Due to the influx of those incarcerated with Severe Mental Illness (SMI), CHS continues to innovate in providing essential mental health services. Through the HOPE Program

it became apparent the use of incentives paralleled with therapeutic contacts has positively impacted the inmate population. Most recently a targeted behavior modification pilot program was implemented identifying those with an SMI. This target inmate population presents on a range of impairment and are non-adherent to their mental health treatment. CHS anticipates this pilot program will assist with improving adherence to psychiatric medications, increased interaction with mental health staff members, and decreasing the use of highly valued mental health resources such as BHS Psychiatric Health Facility placements and Riese hearings. During 2022-2023, enhanced structure and components will be established to assess the pilot program's impact on the severely mentally ill inmate population.

Dental Services – Juvenile Justice Center

CHS has historically paid for the use of a dental facility, a dentist, and a dental assistant to provide dental care for inmates. In 2020, CHS entered into an agreement with Community Medical Centers (CMC) to provide dental services for Juvenile Justice Center youth. CMC bills Denti-Cal for those that qualify, saving the County General Fund approximately \$27,000 per year, as most of the youth qualify for Denti-Cal coverage. These savings have allowed CHS to increase dental services at the main Jail and provide clinics five days per week.

2022621000—Correctional Health Services

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Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Health Assessments	21,850	15,699	17,348	22,109	25,329
Kitchen Clearances	7,422	7,615	3,910	7,795	7,900
Registered Nurse Triage	13,440	15,699	13,548	12,919*	17,501
Sick Call					
<i>Mental Health Sick Call</i>	2,966	4,588	3,311	2,994*	4,198
<i>Provider Sick Call</i>	2,125	2,047	1,654	1,721*	1,809
Clinic Visits					
<i>Inmates to CHS Clinics</i>	2,561	2,660	2,942	2,753	2,813
<i>Inmates to Offsite Clinics</i>	1,512	1,268	1,501	1,344	1,429
Hospital Visits					
<i>Emergency Room Visits</i>	481	492	501	646	692
<i>Hospitalized Inmates</i>	78	81	90	127	111
<i>Number of Days Hospitalized</i>	251	270	347	449	391
Mental Health					
<i>Brief Jail Mental Health Screen</i>	998	7,379	7,634	10,545	14,800
<i>MH Clinician Assessments</i>	1,467	3,196	4,666	3,996	3,900
<i>MH Clinician Individual Therapy</i>	1,007	897	956	582*	1,200
<i>MH Clinician Group Therapy</i>	769	854	2,185	3,543	3,792
<i>MH Clinician Collaborative Court</i>	2,087	386*	1,429*	3,508	3,900
<i>Psych. Tech./LVN Intake Assess.</i>	15,985	20,345	15,129	13,107	17,563
Pharmacy					
<i>Medication Passed</i>	824,576	915,322	1,025,652	876,564	889,050
<i>Prescriptions Filled</i>	44,875	45,231	43,522	40,589	43,000

*Reflects capacities affected by COVID-19.

Summary



All Probation Budgets

Steve C. Jackson, Chief Probation Officer
www.sjgov.org/departments/prob

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$39,526,864	\$50,655,928	\$54,670,823	\$54,670,823	\$4,014,895
Services & Supplies	19,391,975	25,447,813	29,465,627	29,465,627	4,017,814
Centrally-Budgeted Expenses	6,686,097	6,819,988	6,670,317	6,670,317	(149,671)
Other Charges & Uses	1,204,763	1,485,226	1,485,226	1,485,226	0
Capital Expenditures	564,554	1,075,200	365,000	365,000	(710,200)
Operating Transfers Out	10,770,481	12,219,367	15,214,951	15,214,951	2,995,584
Total Expenditures	\$78,144,734	\$97,703,522	\$107,871,944	\$107,871,944	\$10,168,422
Expenditure Reimbursements	(6,676,001)	(7,844,734)	(9,350,366)	(9,350,366)	(1,505,632)
Total Appropriations	\$71,468,733	\$89,858,788	\$98,521,578	\$98,521,578	\$8,662,790
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$2,551	\$2,394	\$0	\$0	(\$2,394)
Interest/Rents	318,499	369,737	151,279	151,279	(218,458)
Aid From Other Governments	55,406,760	57,827,759	70,966,655	70,966,655	13,138,896
Charges For Services	171,636	6,450	6,450	6,450	0
Miscellaneous Revenues	19,719	1,100	1,600	1,600	500
Operating Transfers In	604,667	584,986	517,254	517,254	(67,732)
Fund Balance	(4,040,808)	2,475,455	975,901	975,901	(1,499,554)
Total Revenues	\$52,483,024	\$61,267,881	\$72,619,139	\$72,619,139	\$11,351,258
Net County Cost	\$18,985,709	\$28,590,907	\$25,902,439	\$25,902,439	(\$2,688,468)
Allocated Positions	357.0	359.0	363.0	363.0	4.0
Temporary (Full-Time Equivalent)	27.6	32.0	36.9	36.9	4.9
Total Staffing	384.6	391.0	399.9	399.9	8.9

This is a summary of the budgets administered by the Probation Department:

- 2021200000 Pretrial Services
- 2022700000 Juvenile Probation
- 2022700190 Juvenile Justice - Assembly Bill (AB) 109
- 2022702000 Adult Probation
- 2022702300 Senate Bill 678
- 2022702510 Local Community Corrections- AB 109
- 2022710000 Justice Assistance Grant
- 2022745000 Administration
- 2022785000 Juvenile Supplemental Law Enforcement Act
- 2022800000 Juvenile Detention

Summary

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Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Proposition 172

In 1993, Proposition 172 established a permanent Statewide half-cent sales tax to provide funding for qualifying public safety programs. Funds are collected by the State Board of Equalization and apportioned to each county based on its proportionate share of Statewide taxable sales.

AB 2788 created a Maintenance of Effort (MOE) provision requiring cities and counties to maintain funding levels to public safety programs that receive Proposition 172 funds. AB 2788 also established 1992-1993 as the MOE base year and required an adjustment to MOE levels based on the annual change in Proposition 172 revenues. In 1992-1993, the total for all qualifying budgets in the County was \$68,997,254 (base year).

The current program allocation formula for the County was established by the Board of Supervisors on May 24, 1994 (B-94-613), which allocates Proposition 172 revenue to the Sheriff (68.1%), Probation (13%), District Attorney (11%), and the Public Defender/Court Assigned Counsel (7.9%).

In 2021-2022, the MOE for all qualifying public safety programs was \$128,751,914. The County's adjusted AB 2788 Certification for 2021-2022 was \$268,263,730. Overall, the General Fund provided overmatching funds of \$139,511,816 to all qualifying public safety programs. Not all budgets are included for each public safety department.

The Probation Department's portion of the MOE was \$20.7 million. The chart below illustrates that County General funds provided approximately \$17.0 million above the required MOE for 2021-2022.

Public Safety Fund (Proposition 172) – AB 2788 Maintenance of Effort

	2021-2022 Adopted	State/Federal Grant	AB 2788 Adjustments Charges for Services	Trust Fund	Fixed Assets	Adjusted AB 2788	1992-1993 Base Year	Prop 172 MOE	Overmatch
Probation									
Pretrial Services	1,763,039	0	0	0	0	1,763,039	486,729	908,258	854,781
ADAP*	222,013	0	0	0	0	222,013	180,223	336,304	(114,291)
Juvenile	6,381,577	(1,037,142)	(5,700)	0	(100,000)	5,238,735	2,791,363	5,208,806	29,929
Adult	8,632,872	(468,599)	(750)	(149,106)	(153,095)	7,861,322	2,464,566	4,598,989	3,262,334
Administration	6,883,467	(2,637,596)	0	0	0	4,245,871	899,269	1,678,076	2,567,795
Juvenile Hall	20,536,149	(1,564,072)	0	0	(670,000)	18,302,077	4,257,141	7,944,013	10,358,064
Total	44,419,117	(5,707,409)	(6,450)	(149,106)	(923,095)	37,633,057	11,079,291	20,674,445	16,958,613

*ADAP Program was consolidated in Substance Abuse Services Budget #4040600000 on July 1, 2018

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$5,869,156	\$6,884,675	\$7,493,251	\$7,493,251	\$608,576
Services & Supplies	824,041	1,020,412	1,301,788	1,301,788	281,376
Centrally-Budgeted Expenses	612,668	846,174	595,868	595,868	(250,306)
Other Charges & Uses	219,280	210,104	210,104	210,104	0
Capital Expenditures	0	100,000	100,000	100,000	0
Operating Transfers Out	5,136,575	5,173,290	7,778,935	7,778,935	2,605,645
Total Expenditures	\$12,661,720	\$14,234,655	\$17,479,946	\$17,479,946	\$3,245,291
Expenditure Reimbursements	(1,825,389)	(2,679,788)	(2,811,947)	(2,811,947)	(132,159)
Total Appropriations	\$10,836,331	\$11,554,867	\$14,667,999	\$14,667,999	\$3,113,132
Earned Revenues By Source					
Interest/Rents	\$793	\$1,012	\$354	\$354	(\$658)
Aid From Other Governments	9,311,042	9,473,323	13,176,896	13,176,896	3,703,573
Charges For Services	0	5,700	5,700	5,700	0
Miscellaneous Revenues	392	0	500	500	500
Operating Transfers In	93,518	0	0	0	0
Fund Balance	25,136	(32,689)	(173,638)	(173,638)	(140,949)
Total Revenues	\$9,430,881	\$9,447,346	\$13,009,812	\$13,009,812	\$3,562,466
Net County Cost	\$1,405,450	\$2,107,521	\$1,658,187	\$1,658,187	(\$449,334)
Allocated Positions	49.0	49.0	49.0	49.0	0.0
Temporary (Full-Time Equivalent)	6.0	8.3	8.3	8.3	0.0
Total Staffing	55.0	57.3	57.3	57.3	0.0

Purpose

The Juvenile Division of the Probation Department serves and assists the Court in matters concerning the supervision of juvenile offenders and performs other investigations as ordered. Actions are mandated by various sections of the Welfare and Institutions Code.

The Juvenile Division consists of the following units: Assessment, Investigations, County Supervision, Placement, Central Support, Project 654, and Community Accountability and Prevention Services (CAPS).

The Juvenile Justice-Assembly Bill (AB) 109 budget (#2022700190) unit was established in 2020-2021. This

Special Revenue Fund budget receives Probation's share of the monthly allocation from the State AB 109 2011 Realignment Fund designated to mitigate costs associated with the supervision of youth who return to the County after confinement in a California Department of Corrections and Rehabilitation (CDCR), Division of Juvenile Justice institution.

This narrative combines budgets for Juvenile Probation (#2022700000) and Juvenile Justice-AB 109 (#2022700190).

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Major Budget Changes

Salaries & Employee Benefits

- \$621,693 Salary and benefits adjustments.
- (\$13,117) Decrease in overtime.

Services & Supplies

- \$445,565 Increase in maintenance costs for case management system.
- \$32,500 Increase in advertisement costs for digital billboard.
- \$22,063 Increase in professional services for outside training costs.
- \$12,000 Increase in repair costs at Juvenile Hall.
- (\$101,173) Decrease in contract services costs.
- (\$45,480) Decrease in Crossroads Program costs.
- (\$41,913) Decrease in fleet services costs.
- (\$24,300) Decrease in transportation and travel costs.
- (\$20,397) Decrease in Foster Parent Recruitment, Retention, and Support (FPRRS) program costs.
- (\$10,000) Decrease in Youth Reinvestment Grant program costs due to ending of grant.

Centrally-Budgeted Expenses

- \$45,818 Increase in Workers' Compensation insurance costs.
- \$12,384 Increase in radio maintenance costs.
- (\$300,791) Cost Allocation Plan adjustment.

Capital Expenditure – Structures and Improvements

Probation Juvenile (#2022700000)

- \$100,000 Carpet replacement.

Operating Transfers Out

- \$2,454,194 Increase in pass-through funding of the Youthful Offender Block Grant (YOBG) portion of revenue from the Assembly Bill (AB) 118 Juvenile Justice Re-entry allocation to Juvenile Probation and Juvenile Detention.
- \$151,451 Increase in reimbursement for costs associated with a Probation Officer from the Juvenile Justice Re-entry budget to the Juvenile Supplemental Law Enforcement Act (JSLEA) budget.

Expenditure Reimbursements

- \$225,867 Increase in reimbursement from the YOBG Fund for operating costs.
- (\$50,000) Decrease in reimbursement from the Juvenile Supplemental Law Enforcement Fund.
- (\$45,480) Decrease in reimbursement from the YOBG Fund for Crossroads Program costs.

Revenues

- \$2,747,252 Increase in pass-through funding of the YOBG portion of revenue from the AB 118 Juvenile Justice Re-entry allocation.
- \$990,783 Increase in Proposition 172 funding.
- \$141,686 Increase in reimbursement from the AB 118 Juvenile Probation Camp Funding (JPCF) for operating costs.
- \$73,682 Increase in reimbursement from Title IV-E revenue for foster care expenditures.
- (\$140,949) Decrease in use of fund balance.
- (\$133,985) Decrease in reimbursement from the Youth Reinvestment Grant (YRG) due to grant ending in February 2023.
- (\$62,000) Decrease in revenue from the AB 403 FPRRS Fund.

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- (\$42,025) Decrease in State realignment tax funding.
- (\$20,978) Decrease in reimbursement from Title IV-E revenue for Continuum of Care Reform due to reduced costs associated with Child and Family Team expenditures.

Program Discussion

The 2022-2023 recommended budget for Juvenile Probation and Juvenile Justice-AB 109 budgets total \$17,479,946, which is an increase of \$3,245,291 from the 2021-2022 adjusted budget.

Assessment Unit

In 2021-2022, the Assessment Unit was reorganized and combined with the Intake/Transportation Unit in Juvenile Detention. This transition was made to effectuate a more efficient work flow between the two units. Furthermore, due to an ongoing decrease in workload and retirements, it was no longer necessary for the department to operate two separate units. If the need arises to increase staffing in these areas, the Department will utilize current Probation Officer vacancies to do so.

Investigations Unit

Officers in the Investigations Unit prepare a Social History Report and make recommendations to the Court regarding the disposition of juvenile cases. Officers in the Unit are also required to develop a case plan to identify the youth and their family's strengths and needs, and to identify services to address those needs. The Officers also conduct investigations when a youth appears to fall into Welfare and Institutions Code (WIC) Section 300, (dependency) and Section 602 (delinquency) systems and prepares a 241.1 WIC report for the Court with recommendations to determine which system will best address the youth's needs. The Court may order the Investigations Unit to complete other supplemental reports specific to a case, per Section 281 WIC. The Unit is responsible for Deferred Entry of Judgment and Supplemental Reports as ordered by the Court, as well as Transfer Reports required under Proposition 57.

County Supervision Unit

Supervision services for youth on probation are provided by the County Supervision Unit. The Unit supervises youth who are adjudged wards of the Juvenile Court or placed on informal probation or Deferred Entry of Judgment. These Probation Officers provide delinquency prevention, crisis intervention, and supervision services. Officers from the Unit

are housed at police departments in Lodi and Manteca, as well as at the Juvenile Division Office. Officers are responsible for assessing and reassessing youth using a validated risk assessment and developing and updating corresponding changes to the youth's case plan. Officers monitor compliance with the case plan and conditions of probation/court orders and file violations of probation when necessary. The Unit continues to participate in Peacekeeper forums and multi-agency operations targeting gangs and gang violence.

Placement Unit

The Placement Unit is mandated to provide for the care, custody, and control of youth if at disposition, the youth is ordered removed from their parent/guardian's custody and placed into foster care. A Probation Officer meets face-to-face with each youth in a Short-Term Residential Treatment Program (STRTP) or other out-of-home placement and with the parent/guardian monthly. When the youth returns from foster care or a STRTP, the Officer provides weekly supervision as the youth transitions back into the community. Youth in the Family Visions Wrap-Around Program have foster care or STRTP orders but are allowed to remain in the home while receiving intensive case management and mental health services.

AB 12 allows youth to choose to stay in foster care voluntarily until age 21 as "Non-Minor Dependents" as long as the criteria for such benefit is met. The Placement Unit Officers monitor the youth who choose to participate in AB 12 throughout the duration of their stay.

Continuum of Care Reform requires probation departments to make efforts to reduce the number of youth in out-of-home placement by placing them in foster homes with the goal of having youth transition out of the STRTP to a lower level of care within six months.

On October 1, 2021, increased accountability and oversight for placement into a STRTP, as well as effective aftercare services, was implemented in California with the Families First Prevention Services Act (FFPSA) Implementation Trailer Bill (AB 153). This includes the addition of a Qualified Individual (QI) report. The QI will utilize a trauma-informed treatment model to determine appropriateness of an STRTP placement by ruling out lower levels of care. This determination must also happen for probation youth to ensure that the placement is consistent with the short- and long-term mental and behavioral health goals and permanency plan for the child.

Additionally, STRTPs are required to provide at least six months of aftercare services to children transitioning to a family-based setting. The Department will continue utilizing the Family Visions Program that is currently in place to

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provide aftercare services to those transitioning to a family-based setting.

Central Support Unit

The Central Support Unit provides clerical support to the Juvenile Division. Staff establishes and maintains case files utilizing the Juvenile Justice Information System, processes Violations of Probation and Bench Warrants, compiles probation reports for Juvenile Court, and scans numerous documents into the Division's case management system.

Project 654

Since 1994-1995, the Probation Department and the San Joaquin County Office of Education (SJCOE) have administered a cooperative program, Project 654, through its community schools program for at-risk youth. The program provides probation services to juveniles in an educational setting. SJCOE reimburses the Department for the cost of services.

Community Accountability and Prevention Services (CAPS)

The CAPS program targets at-risk youth in the community and in schools before they enter the juvenile justice system.

The program includes three components:

1. **Crossroads Program** - Social Workers and community-based organizations provide evidence-based early intervention and prevention programs to at-risk youth to help them become independent and successful while preventing self-destructive and socially-negative behavior, such as substance abuse, delinquency, and family dysfunction.
2. **Community Accountability Boards (CAB)** – CABs target at-risk youth having behavioral or disciplinary issues at school. CABs are comprised of community volunteers and school representatives who assess the present issue, determine an appropriate behavioral contract, and provide ongoing support, mentoring, and follow through with the terms of the contract. Staff trains and assists interested schools/communities in establishing a CAB at their site.
3. **Youth Reinvestment Grant (YRG)** - The San Joaquin Juvenile Deflection Project, makes it possible for local schools and law enforcement agencies to deflect juveniles away from deepening engagement into the juvenile justice system, and into community programming as an alternative to arrest. The program is open to children and youth under the age of 18, regardless of prior arrest history. The program serves 60 to 80 youth annually. The grant period began July

1, 2019. The grant funding will end on February 28, 2023. The Department will reassign a Probation Assistant to an area of greater need. Community Accountability Boards and the Crossroads Program will continue to be utilized to meet the prevention and early intervention needs of youth and families.

National Guard Discovery Challenge Academy

The SJCOE contracts with the Probation Department for a full-time Social Worker position assigned to the Academy program. This program is for youth between the ages of 16 and 19 who have dropped out of high school, or are at risk for dropping out. The program consists of a 22-week residential phase and a 12-month post-residential phase. The Social Worker works closely with students, mentors, parents, and faculty to ensure a positive and successful transition during the residential phase as well as after the cadet graduates and transitions to the next stage of their life.

Title IV-E Funding

County probation departments receive Federal Title IV-E funding administered through the California Department of Social Services to support efforts that allow at-risk youth, where appropriate, to remain in the family home rather than being placed in detention or STRTP facilities. In 2021-2022, Title VI-E funding stabilized, but it remains unclear how the FFPSA requirements may impact Title IV-E funding in 2022-2023. There may also be a commitment in 2022-2023 to fund the FPRRS. The Department will continue to monitor this funding stream.

Juvenile Justice Realignment Senate Bill (SB) 823

On July 1, 2021, the Division of Juvenile Justice (DJJ) closed Intake, and realigned all future commitments of DJJ to Juvenile Facilities via the Secure Youth Treatment Facility, as outlined in SB 92. Additionally, DJJ will close its facilities on June 30, 2023, and any remaining youth in custody will be transitioned back to local custody for care. As part of SB 823 and SB 92, a local plan was developed to address the needs of this population in custody. The plan included assigning a CAP's Social Worker to Detention Services to offer family engagement services on-site. The Social Worker is dedicated to fostering family engagement through counseling, repairing connections, and setting expectations and boundaries. The team approach to this care involves the Probation Department, Behavioral Health, Correctional Health, community-based organizations, members of the youth's family, and together assist in successfully transitioning youth back to the community and their families.

Juvenile Justice AB 109

The Juvenile Justice AB 109 Special Revenue Fund (#20053) previously provided funding to reimburse the cost of a

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Probation Officer assigned to the Juvenile Re-entry caseload in the Probation-Juvenile budget (#2022700000). In 2020-2021, \$154,452 of the fund balance was designated for use for the reimbursement of the Probation Officer. In 2021-2022, the Probation Officer position was reassigned to the Transitional Aged Youth Unit (TAY) in the JSLEA budget (#2022785000) and any remaining revenue from the fund was to be utilized

to support re-entry efforts. However, in 2021-2022, additional funding was released to counties securing the funding for the Probation Officer under Juvenile Justice AB 109 (#20053). In 2022-2023, this Special Revenue Fund will reimburse the costs of the Officer in the JSLEA budget (#2022785000) in the amount of \$181,866. As of March 31, 2022, the fund balance is \$252,067.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Referrals	2,045	1,653	1,224	1,010	956
Referrals Diverted from System	842	876	636	249	152
New Wards	232	182	128	133	134
Investigations	395	404	373	526	565
Deferred Entry of Judgment/Informal	113	58	103	69	61
Caseload					
<i>Regular Supervision</i>	87	77	41	23	18
<i>Minimum Supervision</i>	241	159	107	124	128
<i>Placement</i>	55	41	23	10	6
<i>Intensive Supervision/Family Vision</i>	30	13	7	12	13
<i>DJJ Returned Youth</i>	5	5	23	21	21
<i>Bench Warrant</i>	135	94	81	69	67
Total Caseload	553	389	282	259	253
Community Accountability Board	5	5	5	1	5
Crossroads	56	24	30	47	51
Project 654	1,028	867	667	924	989
Discovery ChalleNGe Academy	379	284	221	281	296
Youth Reinvestment Grant	N/A	N/A	9	22	15

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Steve C. Jackson, *Chief Probation Officer*
www.sjgov.org/departments/pro

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$11,890,213	\$13,924,403	\$13,704,100	\$13,704,100	(\$220,303)
Services & Supplies	1,677,399	2,161,047	2,115,204	2,115,204	(45,843)
Centrally-Budgeted Expenses	790,246	602,288	1,115,861	1,115,861	513,573
Capital Expenditures	161,992	105,600	0	0	(105,600)
Total Expenditures	\$14,519,850	\$16,793,338	\$16,935,165	\$16,935,165	\$141,827
Expenditure Reimbursements	(3,012,936)	(3,318,737)	(3,094,546)	(3,094,546)	224,191
Total Appropriations	\$11,506,914	\$13,474,601	\$13,840,619	\$13,840,619	\$366,018
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$2,551	\$2,394	\$0	\$0	(\$2,394)
Interest/Rents	394	450	565	565	115
Aid From Other Governments	5,374,854	5,765,811	5,706,844	5,706,844	(58,967)
Charges For Services	171,636	750	750	750	0
Miscellaneous Revenues	36	0	0	0	0
Operating Transfers In	70,000	149,106	143,524	143,524	(5,582)
Total Revenues	\$5,619,471	\$5,918,511	\$5,851,683	\$5,851,683	(\$66,828)
Net County Cost	\$5,887,443	\$7,556,090	\$7,988,936	\$7,988,936	\$432,846
Allocated Positions	105.0	105.0	96.0	96.0	(9.0)
Temporary (Full-Time Equivalent)	6.6	6.6	10.3	10.3	3.7
Total Staffing	111.6	111.6	106.3	106.3	(5.3)

Purpose

This narrative combines budgets for Adult Probation (#2022702000), Adult Probation-SB 678 (#2022702300), and Pretrial Services (#2021200000).

The Adult Probation Division serves and assists the Court in matters concerning the supervision of adult offenders and performs other investigations as ordered. The Division is comprised of the following units: Investigations, Assessment, Proposition 36, Domestic Violence Field Supervision, Family Violence Field Supervision, Intensive Supervision Unit, Family Focused Intervention Team, and Central Support. Partial funding is received from the California Community Corrections Performance Incentive Act, otherwise known as Senate Bill (SB) 678.

The Pretrial Services Unit provides information to the Court on defendants booked at the County Jail and is a major component in the management of the Jail population. This Unit processes and screens misdemeanors for possible release on citation, and provides screenings for probable cause hearings on all non-warrant arrests. The Unit is responsible for locating, abstracting, and adding all outstanding warrants for California Highway Patrol and Sheriff's Office bookings.

Major Budget Changes

Salaries & Employee Benefits

- \$1,004,600 Salary and benefits adjustments.

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- (\$1,427,760) Transfer nine positions to the Local Community Corrections budget (#2022702510).
- \$162,892 Increase in extra-help.
- \$22,347 Increase in overtime costs.
- \$17,618 Increase in holiday pay.

Services & Supplies

- \$275,000 Increase in dispatch service costs for two dispatcher positions in the Sheriff's budget.
- \$150,000 Increase in professional service costs for mental health services.
- \$129,640 Increase in evaluation service and system upgrade costs.
- \$57,000 Increase in rent and lease costs.
- \$47,750 Increase in website design and maintenance costs.
- \$13,266 Increase in communication costs.
- \$11,832 Increase in vocational rehabilitation costs.
- (\$420,849) Decrease in alcohol and drug monitoring costs due to changes in accounting for position costs.
- (\$246,729) Decrease in operation costs due to changes in accounting for position costs.
- (\$63,962) Decrease in facilities lease costs.
- (\$34,000) Decrease in systems integration costs.

Centrally-Budgeted Expenses

- \$107,880 Increase in Workers' Compensation and Casualty insurance costs.
- \$413,483 Cost Allocation Plan adjustment.

Expenditure Reimbursements

- \$383,780 Increase in reimbursement from Local Community Corrections

budget for Pretrial assessments and Adult operating costs.

- (\$529,314) Decrease in reimbursement from Local Community Corrections budget for Pretrial monitoring.
- (\$78,220) Decrease in reimbursement from the Project Navigate Constructive Change grant due to grant ending in December 2022.

Revenues

- \$980,056 Increase in Proposition 172 funding.
- \$354,509 Increase in Assembly Bill 1869 revenue.
- \$300,000 Increase in reimbursement from Superior Court Driving while Under the Influence (DUI) Court Program grant funding.
- \$33,707 Increase in trial court grant funding.
- (\$1,603,607) Decrease in reimbursement from the California Community Corrections Performance Incentive Act Fund.
- (\$119,588) Decrease in public protection grant funding.

Program Discussion

The 2022-2023 recommended budget for Adult Probation and Pretrial Services totals \$16,935,165, which is an increase of \$141,827 from the 2021-2022 adjusted budget.

Over the last three fiscal years, SB 678 funds have not been able to sustain the same level of services as in prior years. As a result, the Department has shifted programs to other funding resources in the Local Community Corrections budget unit (#2022702510) to keep the level of service needed to operate. As part of this change in accounting, the following nine positions were transferred:

Position	# Transferred
Probation Officer II	7
Probation Officer III	1
Probation Unit Supervisor	1
Total	9

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Adult Division

The Adult Division is comprised of the following functional units:

- **The Investigations Unit** prepares pre-plea and pre-sentence reports prior to sentencing felons and occasional misdemeanants, as well as Drug Court Reports and STATIC-99R (sex offender) assessments. The Unit manages the Proposition 63 Program (enacted in January 2018) that mandates the Department to investigate defendants convicted of felonies and specified misdemeanors to determine if firearms are registered to them by checking the Automated Firearms System. The Unit is responsible to collect a Prohibited Persons Relinquishment form for defendants who do not have registered firearms as well as those who have relinquished their registered firearms verifying the firearms have been relinquished and the Automated Firearms System updated. Also, the Unit prepares a report for the Court indicating whether the defendant has complied with the Proposition 63 requirements and provides appropriate paperwork to the Department of Justice (DOJ) resulting in a significant increase in workload.

- **The Assessment Unit** processes all new grants of formal probation, with the exception of Proposition 36 cases, and processes incoming jurisdictional transfer cases. Officers assess the client's risk to re-offend by determining the appropriate level of supervision; the terms and conditions of their probation, determine restitution, and conduct victim lethality assessments, via the Ontario Domestic Assault Risk Assessment (ODARA).

An Officer is assigned to the County Jail to provide assessments to clients in custody that ultimately may assist them in transitioning back into the community.

- **The Family Violence Unit** formerly known as the Minimum Supervision Unit, provides an enhanced level of supervision to clients who score high/moderate risk based off of the ODARA. The Unit also provides appropriate level of supervision to clients who score moderate or low risk to re-offend, or have been transferred to a lower level of supervision after demonstrating satisfactory adjustment while on a higher level of supervision.

The Unit contains the Administrative Bank caseload for cases where the client has satisfactorily completed all terms and conditions of probation but owes victim restitution. This caseload also has clients whose jurisdiction remains in the County but is being supervised by another State.

The Unit is assigned to the unsupervised caseload, which is comprised of clients who have a low-risk score, except for domestic violence, child abuse, elder abuse, and sex offenses. The Unit also monitors clients with active warrants or misdemeanors, which owe outstanding restitution but are not being provided supervision services nor the Proposition 36 officer.

- **The Intensive Supervision Unit** provides enhanced supervision to clients on probation for sex-related offenses. The sex offenders are assessed using the State-mandated STATIC-99R risk assessment. Clients with a high-risk score are monitored via Global Positioning System (GPS).

The Unit also has an Officer assigned to the Delta Regional Auto Theft Team, a collaboration of law enforcement agencies performing proactive activities to arrest auto theft offenders and combat auto thefts in the County.

The Unit has two Office of Traffic Safety grant-funded DUI Officers. One Officer provides supervision services to felony and misdemeanor repeat DUI clients in the attempt to reduce the number of clients having outstanding bench warrants. The other Officer works in close collaboration with the Superior Court case managers and attends weekly court sessions to monitor progress and program completion for clients. In 2022-2023, the Department is not reapplying for the Office of Traffic Safety Grant, which expires on September 30, 2022, due to limiting the Department's abilities to use these Officers for additional needed probation duties and limits the Officers' duties to specific grant-related functions. Supervision services will continue to be provided to these clients by the Officers in 2022-2023, who will also be able to assist in other aspects of the job function of a Probation Officer for the Department.

- **The Domestic Violence Supervision Unit** is responsible for certifying domestic violence treatment providers and monitoring their compliance. Officers monitor attendance and completion of the mandated 52-week Batterer Intervention Programs and provide supervision services to domestic violence clients.

The Unit contains an Officer who represents the Department in court for Violation of Probation calendars. All clients supervised by the Unit attend the Programming Passport, a system of individualized programming designed to address criminogenic risks and needs of each individual. Once Phase 2 is completed, clients are eligible to attend Department sponsored Batterer Intervention Program classes.

- **The Central Support Unit** provides clerical support to the Division by establishing and maintaining case files,

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processing violations of probation, bench warrants, supplemental reports, scanning numerous documents into the County's case management system, and processing reports for the court. The Unit also compiles and submits mandated statistical reports to the DOJ.

Collaborative Services

The Department continues to collaborate with other agencies to improve the delivery of services to the court, clients, and community. Adult Division Officers are involved in numerous Collaborative Courts, such as the Felony Drug Court, two DUI Courts, Accountability Court, and Veterans Treatment Court. Officers regularly participate in multi-agency missions and operations with other law enforcement agencies by conducting searches and bench warrant service operations. Officers represent the Department at a variety of community events and conduct presentations throughout the County. Additionally, the Adult Division continues to help maintain the Statewide Deoxyribonucleic Acid (DNA) database at the County level by collecting DNA on qualifying offenders that have not yet had their samples collected.

In 2022-2023, the Department will continue to participate in the District Attorney's Office Edward Byrne Memorial Justice Assistance Grant (JAG), titled Project Navigate Constructive Change (PNCC). This grant is a prosecution-led diversion program that combines cognitive behavioral interventions, mentoring, navigation assistance, and vocational training with supervision and court monitoring. Successful participants are eligible to have time lessened, charges reduced, and/or records sealed. As part of this grant, two Officers provide supervision, group programming, and case management with clients as they move through the Department's Passport Program. Dedicated Officers are necessary as some Passport Program activities must be specifically designed and offered to PNCC clients in order to avoid inappropriate mingling of individuals at different risk levels. Officers are also required to attend multi-disciplinary team meetings and present findings to the court as part of the diversion proceedings. The grant will end on December 31, 2022 and the Probation Officers assigned to the PNCC program will return to the Department and fill funded vacancies in the Department.

Senate Bill (SB) 678

The Department receives SB 678 funds, which assist in providing Evidence-Based Programming (EBP) resulting in a reduction of adult State prison commitments for violations of probation. The current formula allows for one-time General Fund money to sustain County efforts for 2022-2023. SB 678 requires the Department to identify and track specific outcome-based measures specified in legislation, and to allocate a minimum of 5% of allocated funding to data collection and evaluation of EBP programs and practices.

SB 678 funding is used to develop effective EBP throughout the County to meet the diverse needs of the community. Program development includes training staff, purchasing curricula and materials, and contracting with community-based organizations to provide EBP to probationers.

In 2022-2023, SB 678 funding will be used to operate the following:

- **The Adult Probation Day Reporting Center (DRC)**, provides intensive rehabilitative services to moderate-high or high-risk clients. The DRC is a collaborative effort between the Probation Department, Victor Community Support Services, Behavioral Health Services (BHS), the Northern California Construction Training (NCCT), and the San Joaquin County Office of Education.

The DRC provides expanded EBP offerings, a phased program, and allows completion of the program within six months based on the client's participation. Additionally, clients in aftercare are referred to case management services to assist in the transition from the structured DRC to a lower level of supervision. The NCCT program uses a core-curriculum involving classroom and hands-on instruction under the supervision of a journeyman carpenter. The NCCT vocational program is also available to other adult clients upon completion of Phase 1 of the Passport Program.

State funding to support SB 678 costs is received in the Probation SB 678 General Fund Special Account (#12108), which as of March 31, 2022, had a balance of \$769,346. Over the past two fiscal years, annual allocations have averaged \$2.18 million. For 2022-2023, the recommended budget includes \$1.48 million in SB 678 funding. The Department has been at a spending deficit with this revenue account, and made funding changes to the account by moving the Intensive Programming Unit to the Local Community Corrections budget (#2022702510) to ensure revenue covers costs in 2022-2023.

Pretrial Services

Pretrial Services includes the following functional units:

- **The Pretrial Assessment Unit** interviews all eligible bookings and completes the Virginia Pretrial Risk Assessment Instrument (VPRAI). Staff verifies and provides information to the Court regarding the defendant's community ties, residence information, family ties, employment/education information, failures to appear, financial status, prior record, risk assessment score, and recommendation regarding pretrial release. The Unit also provides information to Probation Officers for the purpose of placing

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violation of probation holds, and networks with State and local law enforcement agencies.

- **The Pretrial Monitoring Unit** provides a continuum of services based on the offender's risk to re-offend and likelihood to appear in court. Services are based on risk, special needs, and court-ordered conditions and may include telephone reminder calls, office visits, individualized case management, drug testing, curfew restrictions, transdermal monitoring, and GPS monitoring. Offenders may also be referred to a variety of community-based organizations for other services including substance abuse services, mental health services, and EBP.

The Department along with the Superior Court has continued to participate in a Pretrial Pilot Project through the Judicial Council of California. The grant period initially was August 2019 through June 2021; however, due to 2019 Novel Coronavirus pandemic and the emergency bail order, the grant was extended to October 14, 2022. The Superior Court did not request funding in its application as the Pretrial Pilot

Project is already funded through various sources. Continuing to be a part of the Pretrial Pilot Project will allow the Department to learn from other participants, receive technical assistance, enhance automation efforts with pretrial data, and allow utilization of the outcome data to make adjustments to the program.

In July 2021, the Governor signed Senate Bill (SB) 129, amending the Budget Act of 2021, requiring a Statewide pretrial program be operated through the State judicial system funding the courts to enter into contracts with a county department. Both Superior Court and Probation are currently working together in an effort to enhance the current pretrial assessment and monitoring system. SB 129 does not allow for the supplanting of existing services and staffing. The total amount awarded to the County annually is \$1,253,873 from 2021-2022 through 2023-2024. Of that amount, 30%, or \$376,161 will be allocated to the Court. The remaining balance of \$877,711 is available to the Probation Department. In 2022-2023, \$300,000 has been budgeted in the Pretrial budget.

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Workload Data

		Actual		Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Adult Division					
Referrals					
<i>Conditional Restitution</i>	2,960	2,057	1,893	1,726	1,685
<i>Domestic Violence</i>	1042	1,110	940	811	779
<i>Drunk Driving</i>	99	81	83	72	69
<i>Proposition 36</i>	188	163	61	45	40
Reports to Court					
<i>Penal Code 1203(c)</i>	607	540	456	833	795
<i>Pre-Plea</i>	23	35	24	14	11
<i>Pre-Sentence</i>	194	153	133	113	108
<i>Static-99R</i>	118	131	131	156	162
<i>Supplementals/Memos</i>	6,975	7,599	7,775	8,757	9,002
<i>Violations of Probation</i>	3,338	3,504	2,493	2,662	2,705
Caseloads					
<i>Administrative Bank</i>	124	107	63	71	72
<i>Assessment (Intake)</i>	447	593	309	381	398
<i>Bench Warrant</i>	3,739	3,535	3,591	3,895	3,971
<i>Conditional Restitution</i>	902	339	476	569	592
<i>Domestic Violence</i>	369	435	434	244	263
<i>Driving Under the Influence</i>	76	75	59	40	35
<i>Mental Health</i>	31	25	5	19	23
<i>Transitional Aged Youth</i>	N/A	55	45	45	45
<i>Minimum Supervision</i>	1,399	1,524	1,405	1,064	1,081
<i>Proposition 36 Drug Oversight</i>	121	136	43	15	8
<i>Sex Offenders</i>	126	143	134	118	114
<i>Unsupervised</i>	502	429	318	406	429
Senate Bill 678					
<i>Reporting Center</i>	25	20	20	18	18
<i>Intensive Programming Unit</i>	414	389	269	226	215
<i>Supervision Referrals</i>	912	1,079	977	958	954
Pretrial Services					
<i>Risk Assessments Completed</i>	6,894	6,324	6,507	6,566	6,627
<i>% Released Pending Arraignment</i>	10%	8.7%	8.7%	9.3%	9.4%
<i>Citation Release Evaluations</i>	4,625	3,604	3,033	2,808	2,900
<i>Total Citation Releases/Percent</i>	3,468/75%	2,956/82%	2,596/85%	2,417/86%	2,372/82%
<i>Probable Cause Hearings</i>	1,818	2,159	2,284	1,968	1,889
<i>Pretrial Monitoring Unit Caseload</i>	419	652	615	736	785

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$5,886,546	\$6,964,236	\$9,206,361	\$9,206,361	\$2,242,125
Services & Supplies	13,697,003	17,208,419	19,760,985	19,760,985	2,552,566
Centrally-Budgeted Expenses	1,684,968	1,350,658	936,858	936,858	(413,800)
Operating Transfers Out	5,633,906	7,046,077	7,436,016	7,436,016	389,939
Total Expenditures	\$26,902,423	\$32,569,390	\$37,340,220	\$37,340,220	\$4,770,830
Expenditure Reimbursements	(357,344)	(363,802)	(419,552)	(419,552)	(55,750)
Total Appropriations	\$26,545,079	\$32,205,588	\$36,920,668	\$36,920,668	\$4,715,080
Earned Revenues By Source					
Interest/Rents	\$316,593	\$368,000	\$150,000	\$150,000	(\$218,000)
Aid From Other Governments	30,903,972	29,873,292	36,396,938	36,396,938	6,523,646
Miscellaneous Revenues	17,439	0	0	0	0
Operating Transfers In	378,305	435,880	373,730	373,730	(62,150)
Fund Balance	(5,071,230)	1,528,416	0	0	(1,528,416)
Total Revenues	\$26,545,079	\$32,205,588	\$36,920,668	\$36,920,668	\$4,715,080
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	46.0	47.0	56.0	56.0	9.0
Temporary (Full-Time Equivalent)	2.3	2.3	3.0	3.0	0.7
Total Staffing	48.3	49.3	59.0	59.0	9.7

Purpose

The 2011 Public Safety Realignment Act also known as Assembly Bill (AB) 109, transferred responsibility for supervising specified lower-level inmates and parolees from the State to counties. AB 109 requirements are implemented in each county through a Community Corrections Partnership (CCP) previously established by Senate Bill (SB) 678. The CCP is charged with developing a plan of implementation and oversight of the public safety realignment process. The San Joaquin County Public Safety Realignment Plan coordinates activities among several County agencies, Superior Court, local law enforcement, and various community-based organizations.

Funding for AB 109 activities is provided through the County budget to the Probation Department, Sheriff's Office, and other agencies. This narrative describes the Local

Community Corrections services provided by the Probation Department.

Major Budget Changes

Salaries & Employee Benefits

- \$825,034 Salary and benefits adjustments.
- \$1,427,760 Transfer nine positions from the Probation-SB 678 budget (#2022702300).
- \$31,941 Increase in extra-help.
- (\$42,610) Decrease in overtime costs.

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Services & Supplies

- \$2,185,256 Increase in reserves for special projects.
- \$341,542 Increase in allocation to Correctional Health Services.
- \$175,376 Increase in allocation to Superior Court for Post-Release Community Supervision (PRCS) and Violent Offender program.
- \$110,529 Increase in allocation to Pretrial Assessments and Monitoring.
- \$98,071 Increase in allocation to Public Defender.
- \$58,695 Increase in telephone reporting costs due to transferred positions.
- \$19,507 Increase in fleet costs due to transferred positions.
- (\$180,937) Decrease in contract service costs provided by community-based organizations.
- (\$90,770) Decrease in allocation of discretionary funds for early-release offender program.
- (\$74,056) Decrease in allocation to District Attorney.
- (\$63,964) Decrease in drug and alcohol treatment costs.
- (\$44,323) Decrease in allocation to Behavioral Health Services (BHS).
- (\$36,014) Decrease in rents and leases costs.

Centrally-Budgeted Expenses

- \$51,277 Increase in Workers' Compensation insurance costs.
- (\$469,218) Cost Allocation Plan adjustment.

Operating Transfers Out

- \$357,170 Increase in allocation to the Sheriff's Office.
- \$32,769 Increase in allocation to the Local Innovation Subaccount Fund.

Expenditure Reimbursements

- \$34,878 Increase in reimbursement for the cost of a Probation Officer assigned to the Mandatory Supervision Collaborative Court.

Revenues

- \$6,843,931 Increase in State funding for Local Community Corrections.
- (\$1,528,416) Decrease in use of fund balance.
- (\$310,105) Decrease in Public Safety Realignment growth funds.
- (\$218,000) Decrease in interest income.

Operating Transfers In

- (\$62,150) Decrease in funding for supervision of early-release offenders.

Program Discussion

The 2022-2023 recommended budget for Local Community Corrections totals \$37,340,220, which is an increase of \$4,770,830 from the 2021-2022 adjusted budget. Based on the Governor's preliminary January budget, there is an increase of an estimated \$6.8 million in State funding for the Local Community Corrections budget based on projected increased Sales Tax and Vehicle License Fee revenue. The Department will monitor for any changes in the Local Community Corrections allocation estimate.

Over the last three fiscal years, the SB 678 budget (#2022702300) has not been able to sustain the same level of services as in prior years due to a lack of funding. As a result, the Department has shifted programs to other funding resources in the Local Community Corrections budget to keep the level of service needed to operate. As part of this change in accounting, the following nine positions were transferred into the Local Community Corrections budget:

Position	# Transferred
Probation Officer II	7
Probation Officer III	1
Probation Unit Supervisor	1
Total	9

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For 2022-2023, Public Safety Realignment funding has been allocated by the CCP for 42 programs and services totaling \$34.2 million.

In 2022-2023, the Probation Department will utilize AB 109 funding for the following:

High Risk Unit (HRU)

The HRU supervises clients deemed to be high risk for re-offending. The HRU consists of Probation Officers operating in two-Officer teams whose main function is to monitor client's activities through field visits. Field visits can occur at home, work, school, or treatment locations. Clients are also required to regularly report in person to their assigned Probation Officer. Officers are responsible for conducting assessments, making program referrals, developing case plans, monitoring clients' progress, and are trained in the principles of effective correctional interventions and cognitive behavioral curricula. The HRU employs an evidence-based programming design that mimics the programming offered at the Day Reporting Center (DRC).

The HRU staff work non-traditional schedules, including evenings and weekends. The HRU also participates in Firearms Reduction Consortium missions with Stockton Police, Sheriff's Office, and the District Attorney's Office; Sheriff's Safe Holiday sweeps; Lodi Police Safe Summer missions; and Operation Ceasefire call-ins and follow-ups.

Another Officer supervises offenders assigned to the PRCs Court. This program is based on the evidence-based Drug Court model and serves clients who have significant drug and alcohol issues. The Officer works closely with the Court, Case Manager, and BHS to develop and monitor an integrated case plan.

An Officer is assigned to supervise offenders in the Mandatory Supervision Court. Supervision begins while the client is in custody, assessing risk of re-offending and support needs prior to being released, linking to services, and transitioning services after the offender appears in Court.

A second department K9 Officer was added to HRU in 2021-2022, and is certified in the detection of narcotics and firearms.

Violent Crimes Unit (VCU)

The VCU was created in response to the significant number of AB 109 clients assessed as being high-risk to re-offend for further violent acts. Operating similar to the HRU, the two-Officer teams conduct field and office visits with potentially violent offenders to monitor their activities and verify compliance.

An Officer supervises clients assigned to the Monitoring Court. This program is based on the Drug Court model and serves clients who are at high-risk for committing a violent act, have not been performing satisfactorily on community supervision, and would benefit from additional monitoring by the Court.

An Officer is assigned to work with other law enforcement agencies on the CCP Task Force. The Task Force assists the Department in conducting compliance checks and actively searching for wanted clients.

Transitional Aged Youth Unit (TAY)

The TAY Unit was created to address the needs of 18 to 25 year-old clients deemed to be high-risk for re-offending. This cross-divisional Unit is designed to provide added support and supervision for at-risk young adults including, but not limited to, mental health, education, job training and assistance, and cognitive behavioral programming. Officers assigned to the Unit are trained in the principles of effective correctional interventions and cognitive behavioral curricula.

Intensive Programming Unit (IPU)

The Intensive Programming Unit (IPU) supervises high-risk felony offenders. Officers conduct monthly visits both in the office and at clients' homes to monitor compliance with court-ordered conditions of probation. An Offender Needs Guide is completed for each client to determine criminogenic needs and targeted interventions. Clients participate in the Programming Passport to address their criminogenic needs.

This Unit also supervises high-risk offenders who participate in the Drug Court process. Working in collaboration with BHS and the court, enhanced supervision is provided and probationers appear weekly in court to provide updates to the judge on their progress.

Assessment Center

Clients referred to the Assessment Center are those released from State prison or County Jail that are under community supervision by the Department. Probation Officers assigned to the Assessment Center assess the client's risk to re-offend, develop a case plan identifying individual needs, determine the appropriate level and type of supervision, and refer to appropriate evidence-based programs and/or supportive services to assist in transition back into the community and rehabilitation efforts. An Officer is assigned to the County Jail to assess clients in custody, in order to develop a plan for a seamless transition back into the community. The Center continues video conferences with AB 109 clients who are housed in prisons throughout the State in an effort to improve the transition (warm hand-off) from State prison to community supervision.

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The Assessment Center, in partnership with BHS, Human Services Agency, and the Employment and Economic Development Department, serves as a hub for the comprehensive delivery of services to clients. It allows Officers to complete risk/needs assessments and provide intake decisions that incorporate multi-disciplinary team screening and assessment, decrease duplication of services between agencies, and facilitate multi-agency background sharing and record checking. Each of the partner agencies housed in the Assessment Center provides program-specific assessments to determine the client's level of readiness to receive appropriate services. The multi-agency agreements and rapport built among the agency participants overcome many of the traditional roadblocks to information sharing, and provide a continuum of care with immediate services and supervision.

Administrative Support

Responsibilities for the direct administrative services of AB 109 funds include oversight and management of all County

AB 109 programs, developing contracts, paying and tracking expenditures, procuring equipment, data collection, required reporting, fiscal oversight, composing Board letters, monitoring contracts for fiscal and programmatic compliance, overseeing the CCP, collecting and tracking recidivism information, and overseeing the programs that supervise and provide services to the AB 109 clients.

Fund Balance

Local Community Corrections Special Revenue

As of March 31, 2022, the Local Community Corrections Special Revenue Account Fund (#20051) balance was \$52,609,915. The 2022-2023 recommended budget does not include any transfers from this fund.

Workload Data

	<u>Actual</u>			<u>Est./Act.</u>	<u>Projected</u>
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
<i>Post-Release Community Supervision</i>					
<i>Referrals</i>	533	561	465	569	595
<i>Local Community Supervision</i>					
<i>Referrals (split sentences only)</i>	162	106	114	99	96
<i>Assessment Center Cases</i>	238	283	166	275	302
<i>High-Risk Unit Cases</i>	230	264	194	138	124
<i>Day Reporting Center Cases</i>	113	84	112	89	93
<i>Violent Crimes Unit Cases</i>	298	276	258	203	189
<i>Transitional Age Youth Unit Cases</i>	N/A	55	45	45	49

2022702510—Probation-Local Community Corrections

Law & Justice

2022-2023 Public Safety Realignment Funding Programs/Services	Actual	Est./Act.	Projected
Organization	2020-2021	2021-2022	2022-2023
<i>Pretrial Assessment and Monitoring</i>	\$2,354,271	\$2,541,423	\$2,651,938
Sheriff's Office			
<i>Jail Beds</i>	3,899,150	4,913,170	5,136,477
<i>Jail Programming</i>	330,639	483,345	505,193
<i>Alternatives to Incarceration</i>	290,930	344,123	346,777
<i>Bailiffs</i>	211,679	265,585	284,091
<i>AB 109 Support</i>	901,514	874,548	965,403
Probation Department			
<i>High Risk Unit</i>	1,302,092	1,745,231	2,061,790
<i>Violent Crimes Unit</i>	1,405,330	1,701,600	1,792,092
<i>Transitional Age Youth Unit</i>	176,994	190,308	218,031
<i>Assessment Center</i>	714,961	849,724	931,860
<i>Day Reporting Center</i>	710,058	697,169	737,489
<i>Evidence-Based Programming</i>	42,360	182,240	184,320
<i>Correctional Health Services</i>	2,467,322	3,248,829	3,532,402
<i>Behavioral Health Services</i>	1,245,867	1,337,681	1,254,658
<i>Employment and Economic Development Department</i>	704,760	842,319	856,157
<i>Transportation (Probation)</i>	1,600	26,000	26,000
<i>Global Positioning Satellite (Probation)</i>	17,835	79,609	32,230
Human Services Agency			
<i>Eligibility Screening</i>	118,543	136,497	138,074
<i>Transitional Housing</i>	216,903	290,317	296,999
Superior Court			
<i>Post-Release Supervision Court</i>	623,773	1,056,066	1,061,502
<i>Mandatory Supervision Court</i>	49,282	62,219	66,284
<i>Monitoring Court</i>	616,486	839,356	888,416
<i>Community Corrections Partnership Task Force</i>	940,669	1,292,173	1,356,782
<i>Friends Outside</i>	229,012	326,682	340,455
<i>Community Partnership for Families</i>	180,104	210,201	219,832
<i>El Concilio</i>	259,685	316,340	332,157
<i>Fathers & Families of San Joaquin</i>	212,573	0	0
<i>Mary Magdalene Community Services</i>	160,599	227,338	234,428
<i>District Attorney (Parole Revocation Process)</i>	350,852	379,451	385,395
<i>Public Defender (Parole Revocation Process)</i>	308,343	350,988	366,059
<i>San Joaquin Community Data Co-Op</i>	153,563	166,730	166,163
<i>Community Partnership for Families (CalFresh E&T)</i>	176,583	275,485	264,593
<i>El Concilio (Alternatives to Violence)</i>	9,503	21,999	23,099
<i>Fathers & Families of San Joaquin (Probation)</i>	189,394	0	0
<i>Friends Outside (In-Custody Case Management)</i>	141,057	186,162	191,352
<i>Mary Magdalene Community Services (Probation)</i>	199,394	205,627	215,909
<i>Public Defender (Uprust)</i>	75,000	80,000	83,000
<i>Ready to Work (Homelessness and Recidivism Prevention)</i>	533,451	595,950	625,748
<i>InkOff Me</i>	20,000	20,000	21,000
<i>Transdermal Monitoring</i>	406,696	420,849	441,891
<i>Health Care Services (Homeless Initiative)</i>	0	50,000	50,000
<i>Probation Department (Intensive Programming Unit)</i>	0	0	1,728,380
<i>Probation Department (Cost Allocation Plan)</i>	1,218,881	877,868	408,650
<i>Probation Department (AB 109 Administrative Services)</i>	2,247,032	2,484,432	2,765,478
Total Distribution of Funds	\$26,414,740	\$31,195,634	\$34,188,554

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$3,281,534	\$3,685,843	\$4,414,255	\$4,414,255	\$728,412
Services & Supplies	673,661	1,032,703	1,232,885	1,232,885	200,182
Centrally-Budgeted Expenses	1,687,783	2,125,150	2,245,652	2,245,652	120,502
Total Expenditures	\$5,642,978	\$6,843,696	\$7,892,792	\$7,892,792	\$1,049,096
Expenditure Reimbursements	(68,880)	39,771	(65,588)	(65,588)	(105,359)
Total Appropriations	\$5,574,098	\$6,883,467	\$7,827,204	\$7,827,204	\$943,737
Earned Revenues By Source					
Aid From Other Governments	\$2,447,187	\$3,258,837	\$3,874,478	\$3,874,478	\$615,641
Operating Transfers In	62,844	0	0	0	0
Total Revenues	\$2,510,031	\$3,258,837	\$3,874,478	\$3,874,478	\$615,641
Net County Cost	\$3,064,067	\$3,624,630	\$3,952,726	\$3,952,726	\$328,096
Allocated Positions	18.0	18.0	22.0	22.0	4.0
Temporary (Full-Time Equivalent)	5.1	6.7	6.6	6.6	(0.1)
Total Staffing	23.1	24.7	28.6	28.6	3.9

Purpose

The Probation Administration budget funds management and support services for the Department's four functional divisions: Juvenile Probation, Adult Probation, Juvenile Detention, and Local Community Corrections (AB 109). Services provided include budgeting, accounting, personnel, training, planning/research, information systems, and grants management. The Chief Probation Officer function and responsibilities are mandated by California Government Code Sections 24000, 27770, 27771, and 27772; Welfare and Institutions Code Sections 270 and 271; and, Penal Code Sections 1203.5 and 1203.6.

- \$163,659 Add a Management Services Administrator.
- \$137,409 Transfer a Management Analyst II from Juvenile Supplemental Law Enforcement Act (#2022785000).
- \$72,726 Transfer a Mail Clerk from Juvenile Detention (#2022800000).
- \$21,211 Increase in overtime costs.

Services & Supplies

- \$238,500 Increase in technology, furniture, and equipment costs due to relocation of personnel into basement of Canlis Building.
- \$35,000 Increase in range master costs.
- (\$50,000) Decrease in 2019 Novel Coronavirus testing costs.

Major Budget Changes

Salaries & Employee Benefits

- \$166,316 Salary and benefits adjustments.
- \$167,091 Add a Department Information Systems Analyst IV.

2022745000—Probation-Administration

Law & Justice

Centrally-Budgeted Expenses

- \$114,023 Increase in radio maintenance costs.
- \$37,677 Increase in Workers' Compensation and Casualty insurance costs.
- (\$99,434) Decrease in data processing charges.
- \$63,043 Cost Allocation Plan adjustment.

Expenditure Reimbursements

- \$110,359 Increase in reimbursement from the Local Community Corrections budget for a portion of a Management Analyst II position.

Revenues

- \$374,018 Increase in reimbursement from the Juvenile Camp Funding program.
- \$274,439 Increase in Proposition 172 funding.
- (\$30,500) Decrease in the Federal Department of Justice Assistance Grant due to grant ending September 30, 2021.

Program Discussion

The 2022-2023 recommended budget for Probation-Administration totals \$7,892,792, which is an increase of \$1,049,096 from the 2021-2022 adjusted budget.

The new Management Services Administrator will work directly with the Chief Probation Officer to monitor, prepare, and submit the annual budget and oversee the financial team. The new Department Information Systems Analyst IV will have oversight of department automation, including all digital, electronic, and website information and be responsible for the Department's case management system and application.

In 2022-2023, the Department anticipates moving personnel into the basement floor of the Canlis Building. The Department has appropriated \$240,000 for this move, which includes new furniture purchases, technology, and the relocation and assembly of workstations for Department officers and staff.

The Department continues to be the Court's most used alternative to incarceration for criminal offenders. Over the past decade, the profile of the typical juvenile and adult client supervised has changed as a result of the utilization of validated risk and needs assessment tools. Probation Officers now supervise clients with the highest risk of re-offending. The Department continues to work aggressively to develop and maintain a probation service model that is evidence-based, employs best practices in the field of community corrections, and follows the principles of effective intervention.

Standards & Training for Corrections

Standards and Training for Corrections governs the training requirements for Probation Officers and Detention Officers. Probation Officer Core training is 189 hours and Juvenile Detention Officer Core training is 168 hours. A 69-hour core training is being offered for staff that have previously attended Juvenile Detention Officer Core training and are going to become Probation Officers.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Staff Trained	210	205	195	189	192
Standards & Training for Corrections					
Classes Provided	272	272	292	159	165
Hours Provided	12,551	22,700	14,476	11,942	13,000

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,829,812	\$3,456,260	\$3,621,170	\$3,621,170	\$164,910
Services & Supplies	317,494	405,325	275,972	275,972	(129,353)
Centrally-Budgeted Expenses	133,780	138,336	161,428	161,428	23,092
Other Charges & Uses	600,000	600,000	600,000	600,000	0
Capital Expenditures	360,915	100,000	65,000	65,000	(35,000)
Total Expenditures	\$4,242,001	\$4,699,921	\$4,723,570	\$4,723,570	\$23,649
Expenditure Reimbursements	(52,811)	(23,375)	(6,970)	(6,970)	16,405
Total Appropriations	\$4,189,190	\$4,676,546	\$4,716,600	\$4,716,600	\$40,054
Earned Revenues By Source					
Aid From Other Governments	\$3,254,936	\$3,696,818	\$3,567,061	\$3,567,061	(\$129,757)
Miscellaneous Revenues	421	0	0	0	0
Fund Balance	933,833	979,728	1,149,539	1,149,539	169,811
Total Revenues	\$4,189,190	\$4,676,546	\$4,716,600	\$4,716,600	\$40,054
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	22.0	22.0	21.0	21.0	(1.0)
Temporary (Full-Time Equivalent)	1.5	1.5	1.5	1.5	0.0
Total Staffing	23.5	23.5	22.5	22.5	(1.0)

Purpose

The Juvenile Supplemental Law Enforcement Act (JSLEA), formerly known as the Juvenile Justice Crime Prevention Act (JJCPA), provides funding for community-based programs that reduce crime and delinquency among at-risk youth and young offenders. Funding is provided primarily from State Vehicle License Fee revenue and distributed to counties by statutory formula. In San Joaquin County, the JSLEA provides funding for the following programs:

- Reconnect Unit
- Neighborhood Service Centers
- Family Focused Intervention Team
- Continuous Quality Improvement/Programming Unit
- Transitional Age Youth Unit

Major Budget Changes

Salaries & Employee Benefits

- \$314,569 Salary and benefits adjustments.
- (\$137,409) Transfer a Management Analyst II to the Probation Administration budget.
- (\$12,250) Decrease in overtime costs.

Services & Supplies

- (\$58,197) Decrease in programming costs due to changes in accounting.
- (\$50,000) Decrease in field operation reimbursable costs.
- (\$13,276) Decrease in fleet services costs.

2022785000—Juvenile Supplemental Law Enforcement Act

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Centrally-Budgeted Expenses

- \$25,382 Increase in Workers' Compensation insurance costs.
- (\$4,904) Decrease in Casualty insurance costs.
- \$5,372 Cost Allocation Plan adjustment.

Capital Expenditure - Equipment

- \$65,000 Vehicle.

Expenditure Reimbursements

- (\$13,511) Decrease in reimbursement from the Justice Assistance Grant due to decreased overtime in violence reduction mission.

Revenue

- \$169,811 Increase in use of fund balance.
- (\$129,757) Decrease in State funding.

Program Discussion

The 2022-2023 recommended Juvenile Supplemental Law Enforcement Act (JSLEA) budget totals \$4,723,570, which is an increase of \$23,649 from the 2021-2022 adjusted budget.

Reconnect Unit

In 2021-2022, the Reconnect Day Reporting Center and the Probation Officers on Campus (POOC) Unit were combined into the Reconnect Unit. This organizational change was due to the ongoing decline in youth entering the juvenile justice system. Furthermore, multiple supervisory level retirements allowed for the Probation Department to take a more efficient approach to supervising youth in these combined units. The Reconnect Day Reporting Unit offers an alternative to incarceration at Juvenile Hall. San Joaquin County Office of Education operates the One Reconnect School. Officers supervise youth attending the school and provide daily evidence-based programming curricula designed to reduce recidivism in youth. The POOC Officers assigned to schools is a program modeled after successful programs across the nation and includes the assignment of Juvenile Probation Officers to a school site in order to supervise wards attending the school. These Officers have regular contact with youth who have not yet entered the

juvenile justice system, but are determined to be at-risk. Officers provide intensive supervision, monitor attendance, handle disciplinary problems, and work with school staff to ensure that mental health, substance abuse, and other relevant issues are addressed.

POOC regularly attend school activities, sporting events, attendance hearings, and meetings. By working closely with school personnel, Officers are able to provide both supervision and support to help students avoid anti-social behavior.

Neighborhood Service Centers (NSC)

The NSC program is operated by the San Joaquin Community Partnership for Families. NSCs co-locate services and support, providing opportunities for families in underserved, high-risk neighborhoods. The effort focuses on reducing the number of youth that ultimately come to the attention of the juvenile justice system and other "high-end" social services systems.

Each of the five NSCs serve a geographic area of 15,000-20,000 residents. The Centers feature a wide range of services and activities such as integrated service teams, food pantries, recreation programs, after school tutoring, and income tax assistance.

Neighborhood Service Centers Locations

1. Diamond Cove II Family Resource Center, Stockton
2. Dorothy L. Jones Family Resource Center, Stockton
3. Lodi Family Resource Center, Lodi
4. Tracy Family Resource Center, Tracy
5. Villa Monterey Family Resource Center, Stockton

A total of \$600,000 in JSLEA funding will be used in 2022-2023 to continue operation of the Centers, fund a mobile NSC, provide services at the Reconnect Day Reporting Center, and provide referrals for clients diverted from the court process.

Family Focused Intervention Team (FFIT)

FFIT Officers provide wraparound case management services to parents who are under probation jurisdiction and where significant risk factors exist for children in the home. The goal of the program is to intervene in these high-risk families to prevent/reduce violence in the home by providing case management services and evidence-based programming to directly address the needs of the families. The long-term program goal is to positively impact these at-risk children, thus preventing their ultimate entry into the juvenile justice system. The program assists clients in providing an appropriate environment in which to raise children and

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remain crime-free, while offering appropriate supervision and support to these high-risk families. Targeted families include those that suffer from mental illness, substance abuse issues, and/or are homeless.

Continuous Quality Improvement/Programming Unit (CQI)

In 2022-2023, the Department is creating another cross-divisional unit to address the evidence-based programming needs of clients, ensuring program fidelity, and measuring the quality assurance of programming. This Unit will partner with the Juvenile Detention staff, Day Reporting Center, Assembly Bill (AB) 109, Victor Community Support Services, Behavioral Health, and contract community-based organizations. A Probation Unit Supervisor, Probation Officer III, and a Probation Officer I-II will be funded from JSLEA. Two other Probation Officer I-II positions will be funded through Juvenile Detention and AB 109.

Transitional Age Youth (TAY)

The TAY Unit is designed to provide added support and supervision for at-risk young adults including, but not limited to, mental health; education; job training and assistance; and cognitive behavioral programming. Officers assigned to the Unit are trained in the principles of effective correctional interventions and cognitive behavioral curricula.

The Department has formed a cross-divisional unit to provide a vast array of services to meet the needs of this population. A Probation Unit Supervisor and two Probation

Officer I-II positions are funded from JSLEA. The Unit also includes a Probation Officer funded through AB 109.

The Juvenile Justice-AB 109 Officer supervises youth paroled from the Division of Juvenile Justice. The Officer also supervises youth released from the Secure Youth Treatment Facility, Senate Bill (SB) 92, related to Juvenile Justice Realignment (SB 823). These youth are between the ages of 18-25 years old.

Certified Drug Detection Canine

The Department's certified canine detects a variety of narcotics including heroin, cocaine, rock cocaine, methamphetamine, crystal methamphetamine, and marijuana. The canine is also certified to detect weapons.

Positive Youth Justice Initiative (PYJI)

In 2022-2023, the Department will continue key elements of the PYJI by continuing to focus on the four cornerstones: Positive Youth Development, Trauma Informed Care, Wraparound Services, and Organizational Development, in an effort to promote improved health and positive social outcomes for crossover youth. The Department has embedded the four cornerstones into current policies, procedures, and practices.

As of March 31, 2022, the Juvenile Supplemental Law Enforcement Special Revenue fund balance (#20052) was \$4,492,833. The 2022-2023 recommended budget includes the use of \$1,149,539 in JSLEA fund balance.

2022785000—Juvenile Supplemental Law Enforcement Act

Law & Justice

Workload Data					
	2018-2019	Actual 2019-2020	2020-2021	Est./Act. 2021-2022	Projected 2022-2023
Probation Officers on Campus					
<i>Average Caseload Size</i>					
<i>Bear Creek High School</i>	2	1	1	2	2
<i>Cesar Chavez High School</i>	2	1	2	3	2
<i>Edison High School</i>	4	6	5	2	6
<i>Franklin High School</i>	4	2	1	2	3
<i>Jane Fredrick Continuation</i>	4	1	0	3	0
<i>Kimball High School</i>	1	1	1	0	0
<i>Liberty High School</i>	1	0	0	0	1
<i>Lincoln High School</i>	1	1	1	0	1
<i>Lodi High School</i>	1	1	0	0	2
<i>Plaza Robles High School</i>	3	3	0	1	1
<i>Ronald E. McNair High School</i>	2	2	1	2	3
<i>Stagg High School</i>	3	7	4	6	6
<i>Stockton Unified Alternative Schools</i>	3	1	0	1	0
<i>Tokay High School</i>	1	1	1	1	1
<i>Tracy High School</i>	1	2	1	1	1
<i>Tracy Unified Alternative Schools</i>	4	4	1	1	3
<i>Village Oak High School</i>	0	0	0	0	1
<i>West (Merrill) High School</i>	3	3	2	2	2
<i>Weston Ranch High School</i>	2	1	2	2	2
<i>County Office of Education</i>	34	33	35	32	45
<i>Miscellaneous (Youth in Transition)</i>	28	25	8	14	27
Total	104	96	66	75	109
<i>Informal/Deferred Entry of Judgement</i>	63	51	50	39	50
<i>Intakes Processed</i>	27	25	23	18	20
<i>Walk-In Contacts</i>	190	110	10	0*	36
Reconnect Day Reporting Center					
<i>Average Daily Population</i>	12	14	17	16	16
Family Focused Intervention Team					
<i>Average Caseload Size</i>	104	113	110	110	110
Transitional Age Youth					
<i>Average Caseload Size</i>	N/A	5	7	39	47
*Walk-in statistics were not collected in 2021-2022 due to the 2019 Novel Coronavirus pandemic. The statistics will be collected again in 2022-2023.					

2022800000—Probation-Juvenile Detention



Law & Justice

Steve C. Jackson, *Chief Probation Officer*

www.sigov.org/departments/prob

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$9,748,700	\$15,602,281	\$16,072,245	\$16,072,245	\$469,964
Services & Supplies	2,105,596	3,383,980	4,557,722	4,557,722	1,173,742
Centrally-Budgeted Expenses	1,776,165	1,756,540	1,614,459	1,614,459	(142,081)
Other Charges & Uses	385,483	675,122	675,122	675,122	0
Capital Expenditures	41,647	769,600	200,000	200,000	(569,600)
Total Expenditures	\$14,057,591	\$22,187,523	\$23,119,548	\$23,119,548	\$932,025
Expenditure Reimbursements	(1,358,641)	(1,498,803)	(2,951,763)	(2,951,763)	(1,452,960)
Total Appropriations	\$12,698,950	\$20,688,720	\$20,167,785	\$20,167,785	(\$520,935)
Earned Revenues By Source					
Interest/Rents	\$200	\$275	\$360	\$360	\$85
Aid From Other Governments	4,069,057	5,385,521	7,863,926	7,863,926	2,478,405
Miscellaneous Revenues	1,431	1,100	1,100	1,100	0
Total Revenues	\$4,070,688	\$5,386,896	\$7,865,386	\$7,865,386	\$2,478,490
Net County Cost	\$8,628,262	\$15,301,824	\$12,302,399	\$12,302,399	(\$2,999,425)
Allocated Positions	117.0	118.0	119.0	119.0	1.0
Temporary (Full-Time Equivalent)	6.1	6.6	7.2	7.2	0.6
Total Staffing	123.1	124.6	126.2	126.2	1.6

Purpose

Section 850 of the Welfare and Institutions Code mandates counties to: provide a juvenile detention hall; that it not be connected with any jail or prison; and that it be managed and controlled by the Chief Probation Officer.

Peterson Juvenile Hall is San Joaquin County's youth detention facility. The facility is operated by the Probation Department and provides humane, and secure care of youth whose cases are pending disposition in the Juvenile Court. Peterson Juvenile Hall also serves as one of the Department's Secure Youth Treatment Facilities as mandated by Section 875 of the Welfare and Institutions Code. Probation also operates a Juvenile Camp (Camp Peterson), Electronic Monitoring, and Home Supervision Programs.

The Juvenile Detention budget funds the operation of the Juvenile Hall, Camp Peterson, In-Custody Assessment/Court Transportation Unit, and Youth Advocacy Unit.

Major Budget Changes

Salaries & Employee Benefits

- \$23,960 Salary and benefits adjustments.
- \$124,107 Full-year cost of Management Analyst II added midyear 2021-2022.
- \$86,487 Add a Storekeeper II position.
- \$79,467 Add a Custody Recreation Assistant position.
- (\$72,726) Transfer a Mail Clerk position to Probation Administration.
- \$188,156 Increase in overtime costs.
- \$40,513 Increase in extra-help.

2022800000—Probation-Juvenile Detention

Law & Justice

Services & Supplies

- \$806,500 Increase in mental health service costs from Behavioral Health Services.
- \$236,000 Increase in programming and consulting costs.
- \$200,000 Increase in 2019 Novel Coronavirus (COVID-19) testing costs.
- \$74,547 Increase in tutoring, technical education, and training costs.
- \$73,608 Increase in landscaping costs.
- \$65,000 Increase in garden and recreation yard improvement costs.
- (\$165,580) Decrease in contracted service costs.
- (\$53,267) Decrease in food service contract and laundry costs due to lower census in Juvenile Hall.
- (\$47,971) Decrease in furniture costs.
- (\$27,918) Decrease in fleet service costs.

Centrally-Budgeted Expenses

- \$86,931 Increase in Workers' Compensation and Casualty insurance costs.
- (\$228,226) Cost Allocation Plan adjustment.

Capital Expenditure - Equipment

- \$200,000 Re-budget surveillance system cable and wiring upgrades.

Expenditure Reimbursements

- \$1,450,060 Increase in reimbursement from the Youthful Offender Block Grant (YOBG) for operating expenditures.

Revenues

- \$1,620,767 Increase in Proposition 172 funding.

- \$1,025,847 Increase in State DJJ realignment funding.
- (\$152,571) Decrease in State Youth Programs and Facilities grant funding.

Program Discussion

The 2022-2023 recommended budget for Juvenile Detention totals \$23,119,548, which is an increase of \$932,025 from the 2021-2022 adjusted budget.

The Custody Recreation Assistant will develop, plan, and implement the Dream Center programming activities previously contracted to community-based organizations. The Storekeeper II will provide oversight to the supply area and supervise the ordering and receiving of inventory and assigning work to the Stock Clerk II position.

Juvenile Hall's Board of State and Community Corrections' rated capacity is 179 beds. Juvenile Hall is funded for 120 beds. The anticipated average daily population is currently 50 beds.

Senate Bill 823

On September 30, 2020, the Governor signed Senate Bill (SB) 823, which realigns youth traditionally committed to the California Department of Corrections and Rehabilitation, DJJ, to local jurisdiction. This legislative reform closed intake at DJJ on July 1, 2021, with some exceptions to continue to allow youth eligible for transfer hearings to be placed in DJJ. The Governor's current budget directs DJJ to have a final closure date of June 30, 2023.

In July 2021, oversight was established through the Office of Youth and Community Restoration (OYCR) within Health and Human Services and requires OYCR to evaluate the efficacy of local programs being utilized for realigned youth and report findings no later than July 1, 2025. Additionally, it adds a new State-level ombudsman to receive complaints from wards and families and tries to resolve those complaints.

Funding establishes the Juvenile Justice Realignment Block Grant program with Statewide funding set for 2021-2022 through 2023-2024 at \$40.0 million, \$118.0 million, and \$192.0 million, respectively. The DJJ realignment allocation to the County is \$1,176,058 in 2021-2022; \$3,483,780 in 2022-2023; and \$5,771,572 in 2023-2024. County distributions are updated annually based on updated total eligible DJJ population and County age population of 10 to 17 years old.

In 2022-2023, the Department anticipates utilizing \$2,201,905 of the \$3,483,780 allocation and placing the remaining portion of \$1,281,875 in the Juvenile Justice

2022800000—Probation-Juvenile Detention

Law & Justice

Realignment Block Grant General Fund Special Account (#12110). As of March 31, 2022, the fund balance was \$547,222.

This funding requires the establishment of a juvenile advisory body, a subcommittee of existing Juvenile Justice Groups, to develop and implement the funding. In 2021-2022, the first year of implementation, the Board of Supervisors considered the plan on May 4, 2021 (B-21-274) designed by the Probation Department when allocating the Juvenile Justice Realignment Block Grant. In subsequent fiscal years, the OYCR shall review the plan to ensure it meets statutory requirements.

SB 823 also requires the Department of Justice to submit a plan by January 2023 to update the Juvenile Court and Probation Statistical System database, improve and modernize Statewide juvenile justice data collection, and reporting.

Juvenile Camp Program

Camp Peterson is a structured residential program that serves as an alternative to out-of-home placement, and for youth serving a commitment by the Court. Camp Peterson has also been identified to serve youth committed to the Secure Youth Treatment Facility as mandated by Section 875 of the Welfare and Institutions Code (W&IC). The Program is housed in a two-dormitory, minimum-security facility adjacent to Juvenile Hall with a rated capacity of 45 beds. The Program promotes the values and rewards of self-discipline, accountability, responsibility, tolerance, respect, sobriety, physical and academic education, vocation, basic life skills, and hard work. In 2021-2022, the Department redeveloped the camp recreation yard, so that youth committed to the facility would have viable exercise options. Youth assigned to the Greater Valley Conservation Corps have also been able to participate in a portion of the landscape work. This Program has three goals:

1. Provide a secure, intensive, evidence-based treatment program for youth.
2. Reduce recidivism.
3. Provide high-quality, intensive aftercare services that support community and family reunification/stability. The Program is based on a Cognitive-Behavioral Therapy model, using the Programming Passport, with a focus on targeting criminogenic risk factors through cognitive restructuring and skill acquisition.

Assessment & Court Transportation Units

In 2021-2022, the out-of-custody Assessment Unit was combined with the in-custody Assessment Unit. This was due to the continued reduction in youth referred to the Department

through citations. The combining of these two units promotes a more efficient workflow process, and allows the department to reassign officers to positions that were more highly needed. The Unit reviews all admissions/bookings and citations received from law enforcement agencies in accordance with mandates in the W&IC. The Unit utilizes the evidence-based Detention Risk Assessment Instrument to determine if youth should remain detained or be released from custody. The Unit is also responsible for conducting assessments on out-of-custody citations received from local law enforcement. As a result of the Positive Achievement Change Tool risk assessment, youth will be diverted out of the system or referred to court. The Unit also oversees the informal probation program and refers cases to the prosecuting attorney for the filing of a petition with the Juvenile Court, if necessary. Officers are required to develop a case plan to identify the youth and their family's strengths and needs, and to identify services to address those needs.

The Unit is responsible for population management at Juvenile Hall. This includes assessing all youth for eligible releases and where appropriate, requesting modifications with the Juvenile Court to utilize detention alternatives such as Home Supervision/House Arrest, Global Positioning System (GPS), and the Work Project Program. These functions are critical in ensuring the County remains in compliance with regulations and Juvenile Hall's rated and operational capacity.

The Court Transportation Unit is responsible for monitoring high-risk youth being transported to adult court, or medical and dental appointments. These high-risk transports require multiple armed Probation Officers, as well as Juvenile Detention Officers, to accompany and supervise the youth.

Vocational Educational Programs

In 2022-2023, the Department will continue its contract with the San Joaquin County Office of Education (SJCCE) for the local Conservation Corps' vocational educational program with Camp Peterson Youth to learn about irrigation, landscape installation, and maintenance.

The Department will offer a culinary vocational educational program, forklift certification, coding, and logistics. The goal is to prepare youth for employment as they transition back into the community.

Youth Advocacy Unit

The Youth Advocacy Unit ensures essential and mandated services are provided in a timely, unbiased, consistent, and effective manner. Staff serve as Due Process and Grievance hearing officers and members of the Use of Force Review Committee. Staff coordinate weekly meetings to discuss concerns involving youth exhibiting behavioral or

2022800000—Probation-Juvenile Detention

Law & Justice

disciplinary issues. Institutional Assessment and Case Plans are prepared for each youth detained over 30 days with re-assessments conducted every six months or when a significant event occurs in the youth's life. Additionally, staff assist in developing aftercare re-entry plans and transitional plans when youth are released back into the community.

The Unit, in collaboration with Victor Community Support Services, is responsible for facilitating various cognitive behavioral group sessions throughout all the housing units and for providing evidence-based programming to long-term youth at Juvenile Hall and Camp Peterson based on individual criminogenic needs.

Staff monitors all pre-dispositional youth placed on GPS or Home Supervision/House Arrest as an alternative to incarceration. This Unit also oversees the Behavior Management System (incentives and awards program). The

Unit coordinates the use of the "Dream Center" where youth earn weekly and monthly privileges of participating in a variety of fun recreational activities, including video games, painting, gardening, and craft projects.

In collaboration with the SJCOE, the Unit operates "The Book Nook" library inside Juvenile Detention. The Unit facilitates regular access for all youth in an effort to encourage reading and improve literacy.

Reducing Racial & Ethnic Disparities (R.R.E.D.)

The R.R.E.D. program continues to be sustained, including data collection, Implicit Bias training for new staff and law enforcement partners, quarterly Executive Steering Committee meetings, and services and activities in the identified high-risk areas, which are being provided by community-based organizations.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Juvenile Hall					
<i>Average Daily Population (ADP)</i>	88	63	63	41	50
<i>Admissions</i>	695	651	664	478	571
<i>Average Length of Stay (Days)</i>	40	38	49	43	42
<i>Average Length of Stay (Days)</i>					
<i>Youth Found Unfit for Juvenile Court</i>	274	380	650	663	600
<i>Commitments (% of ADP)</i>	21%	27%	15%	27%	5%
<i>Secure Youth Track</i>	N/A	N/A	N/A	2	7
Juvenile Camp Program					
<i>Average Daily Population</i>	22	16	17	8	13
Total Detention Facilities ADP	110	79	80	49	63
Electronic Monitoring					
<i>Regular Average Daily Caseload</i>	42	21	18	20	25
Home Supervision					
<i>Regular Average Daily Caseload</i>	20	1	5	8	10

Justice Assistance Grant

Law & Justice



Steve C. Jackson, Chief Probation Officer
www.sjgov.org/departments/prob

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$20,903	\$138,230	\$159,441	\$159,441	\$21,211
Services & Supplies	96,781	235,927	221,071	221,071	(14,856)
Centrally-Budgeted Expenses	487	842	191	191	(651)
Total Appropriations	\$118,171	\$374,999	\$380,703	\$380,703	\$5,704
Earned Revenues By Source					
Interest/Rents	\$519	\$0	\$0	\$0	\$0
Aid From Other Governments	45,712	374,157	380,512	380,512	6,355
Fund Balance	71,453	0	0	0	0
Total Revenues	\$117,684	\$374,157	\$380,512	\$380,512	\$6,355
Net County Cost	\$487	\$842	\$191	\$191	(\$651)

Purpose

The Edward Byrne Memorial Justice Assistance Grant (JAG) program is a Federal grant administered by the California Board of State and Community Corrections. JAG funds are allocated annually by legislative formula to local governments and are intended to help combat crime and improve public safety. The County and City of Stockton receive a combined funding allocation and are required to participate in a joint planning process to determine use of the grant funds. The recommended budget reflects only the County agencies' share of the overall JAG allocation.

The County receives annual JAG funding in the following budgets:

Department	Budget Unit
District Attorney (DA)	2020225000
Sheriff	2021654000
Probation	2022710000
Centralized JAG	2023024000

Major Budget Changes

Salaries & Employee Benefits

- \$42,480 Increase in overtime for Sheriff.
- (\$5,809) Decrease in overtime for Probation.
- (\$15,460) Decrease in salary expense for DA.

Services & Supplies

- (\$14,856) Decrease in labor costs for Probation.

Revenues

- \$6,355 Increase in reimbursement from the City of Stockton.

Program Discussion

The 2022-2023 recommended Edward Byrne Memorial Justice Assistance Grant (JAG) budget totals \$380,703; however, the actual amount received by County departments will depend on the outcome of discussions with the City of Stockton that are anticipated to occur late in 2022. A contribution of \$191 from the General Fund is included in this budget to cover Cost Allocation Plan costs charged to the JAG budget, which cannot be used to fund such costs.

Since 2011, the County and City of Stockton have used annual JAG funding for a Countywide Firearms Reduction Consortium, including DA, Sheriff, Probation, and Stockton Police. The intent of the partnership has been to coordinate activities that combat gun violence, with funding allocated for prosecution of gun/gang violence, overtime costs for gun enforcement, airplane fuel costs, and a firearms examiner/equipment.

Justice Assistance Grant

Law & Justice

As of this writing, 2022-2023 JAG allocation amounts have not been announced. Discussions to be held between County departments and the City of Stockton will provide direction on recommended funding allocation amounts to each of the agencies and the viability of continued participation in the Countywide Firearms Reduction Consortium.

The budget assumes funding will be allocated to County departments similar to the 2021-2022 funding levels. Once the allocations are determined and after a consensus has been developed among the participating agencies regarding use of the funds and allocation amounts, a Memorandum of Understanding will be presented to the Board of Supervisors and Stockton City Council for consideration and approval of the 2022 JAG award.



PROPOSED BUDGET

Roads and Facilities

Roads & Facilities



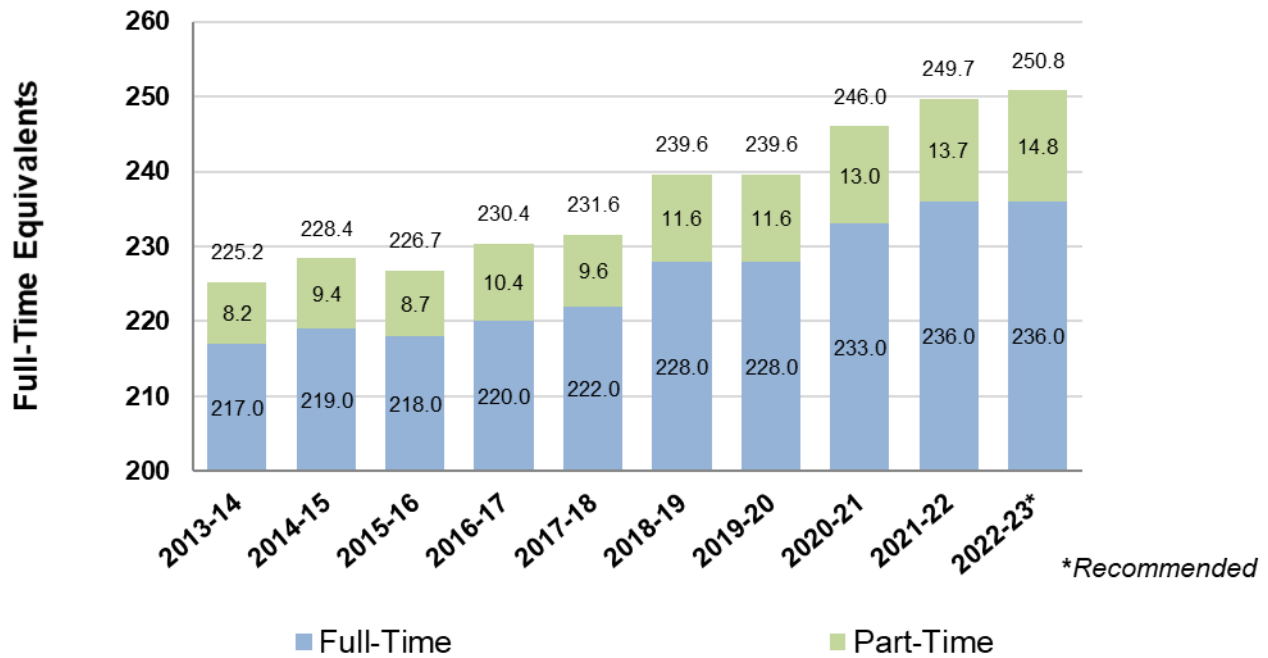
Appropriations

	Page Number	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Summary — All Public Works Budgets	E-4				
Public Works					
3030101000 Administration	E-6	\$3,764,274	\$4,230,423	\$4,230,423	\$466,149
3030103000 Engineering	E-10	16,304,687	14,966,870	14,966,870	(1,337,817)
3030105000 Road Maintenance	E-14	19,569,070	20,678,054	20,678,054	1,108,984
3030106000 Construction	E-17	44,281,400	37,823,500	37,823,500	(6,457,900)
3030108000 Public Services	E-20	991,209	1,050,481	1,050,481	59,272
2023060000 Water Resources	E-23	0	0	0	0
2023070000 Delta Activities	E-31	670,000	730,000	730,000	60,000
3030900000 Community Infrastructure Engineering	E-33	40,000	30,000	30,000	(10,000)
Road Districts					
3031300000 Road District #1	E-35	958,166	985,127	985,127	26,961
3031400000 Road District #2	E-35	941,702	980,602	980,602	38,900
3031500000 Road District #3	E-35	1,020,152	1,957,001	1,957,001	936,849
3031600000 Road District #4	E-35	5,601,591	8,895,442	8,895,442	3,293,851
3031700000 Road District #5	E-35	2,207,639	3,266,579	3,266,579	1,058,940
3039900000 Community Infrastructure Program	E-37	2,635,000	3,037,000	3,037,000	402,000
Summary — All Airport Budgets	E-39				
9230901000 Airport Enterprise Fund	E-40	6,348,194	5,875,642	5,875,642	(472,552)
9231000000 Airport Capital Projects	E-44	14,839,129	18,906,819	18,906,819	4,067,690
Total - Roads & Facilities		\$120,172,213	\$123,413,539	\$123,413,539	\$3,241,326

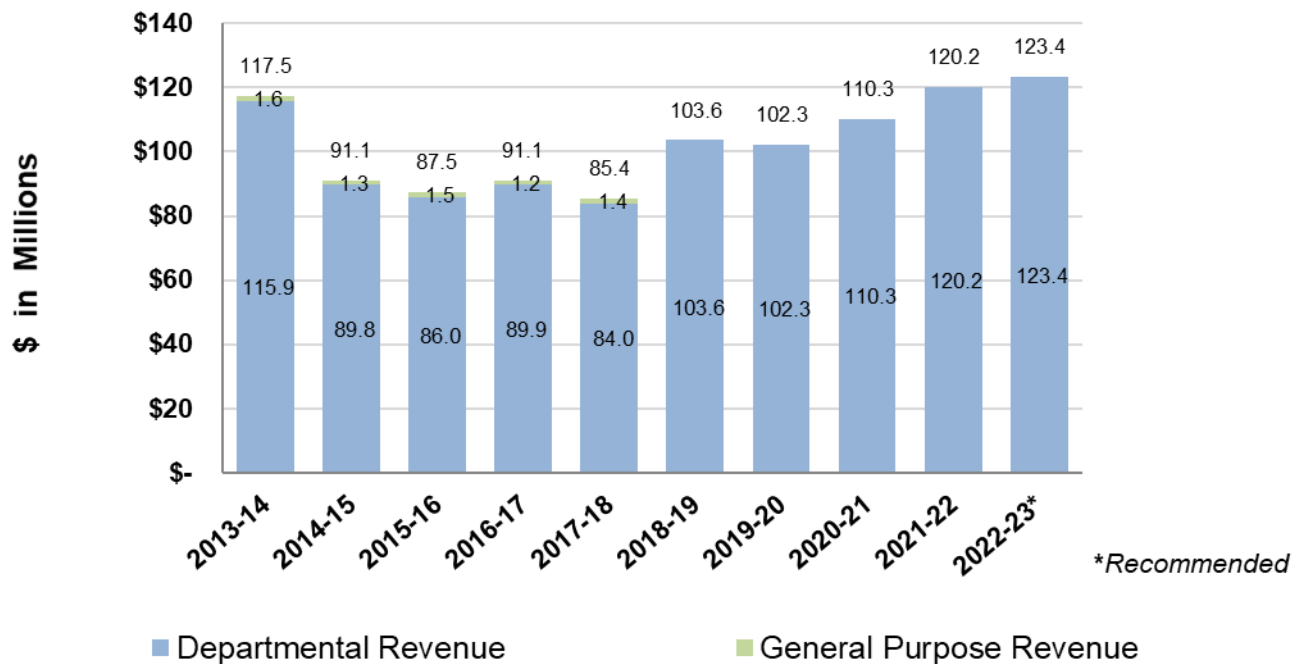
Roads & Facilities

Appropriations

Staffing Trend



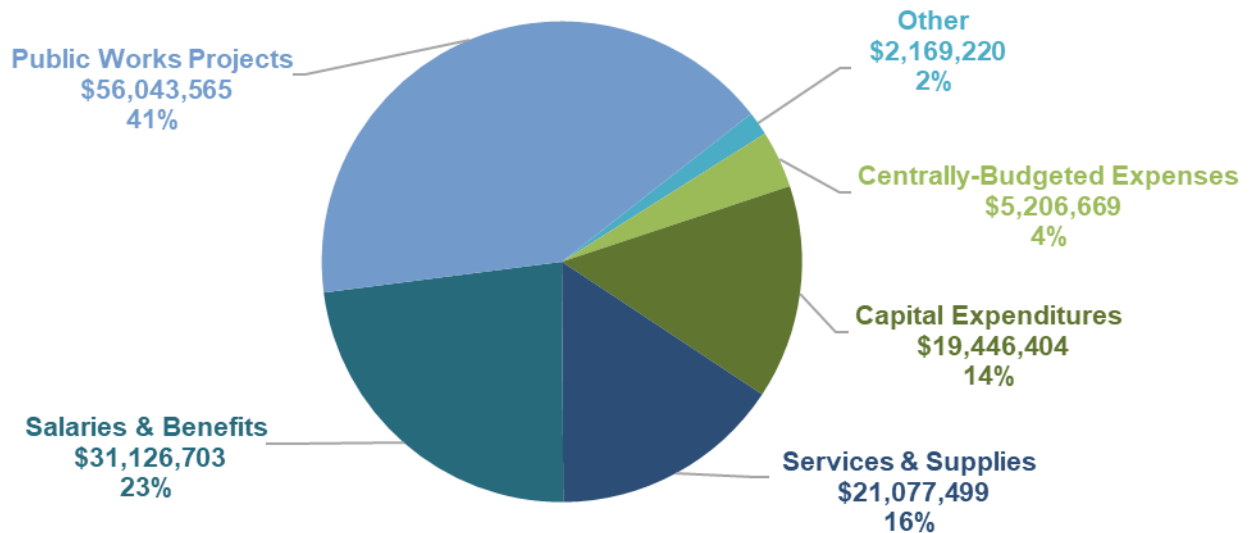
Appropriations by Source



Roads & Facilities

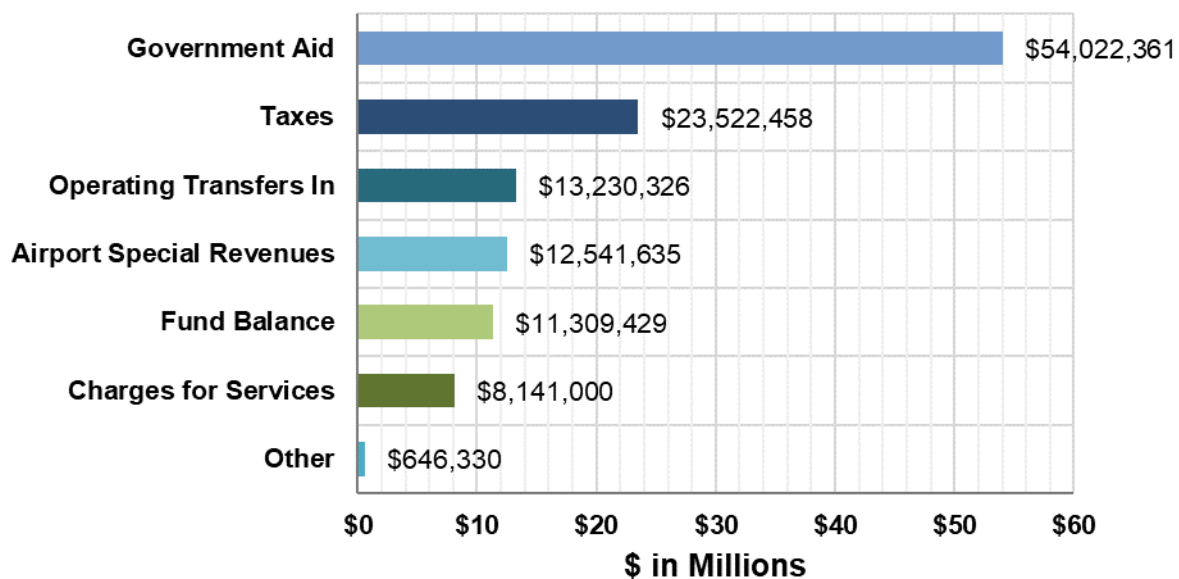
Appropriations

Use of Funds 2022-2023 Recommended Budget Total Appropriations \$123,413,539*



* \$135,070,060 Expenditures less \$11,656,521 Cost Reimbursements

Source of Funds 2022-2023 Recommended Budget Total Revenue \$123,413,539



Summary



All Public Works Budgets

Vacant, **Public Works Director**
www.sjgov.org/departments/pwk

	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$37,987,637	\$45,891,359	\$46,305,304	\$46,305,304	\$413,945
Services & Supplies	31,380,164	45,518,732	47,967,940	47,967,940	2,449,208
Centrally-Budgeted Expenses	4,484,067	5,468,567	5,946,566	5,946,566	477,999
Other Charges & Uses	2,687,896	2,750,785	1,133,835	1,133,835	(1,616,950)
Capital Expenditures	3,060,892	10,830,500	3,443,400	3,443,400	(7,387,100)
Operating Transfers Out	448,315	603,000	591,300	591,300	(11,700)
Loan to Other Funds	0	1,530,000	1,530,000	1,530,000	0
Public Works Project Expense	16,928,149	55,667,798	56,043,565	56,043,565	375,767
Total Expenditures	\$96,977,120	\$168,260,741	\$162,961,910	\$162,961,910	(\$5,298,831)
Expenditure Reimbursements	(16,902,230)	(22,149,574)	(24,178,619)	(24,178,619)	(2,029,045)
Total Appropriations	\$80,074,890	\$146,111,167	\$138,783,291	\$138,783,291	(\$7,327,876)
Earned Revenues By Source					
Taxes	\$20,597,348	\$21,199,699	\$23,522,458	\$23,522,458	\$2,322,759
Licenses/Permits/Franchises	115,195	183,160	176,160	176,160	(7,000)
Interest/Rents	953,664	756,909	495,000	495,000	(261,909)
Aid From Other Governments	35,316,665	49,965,787	54,680,361	54,680,361	4,714,574
Charges For Services	9,374,832	9,603,724	11,256,773	11,256,773	1,653,049
Miscellaneous Revenues	2,432,201	2,788,432	1,428,508	1,428,508	(1,359,924)
Operating Transfers In	998,374	1,141,000	990,500	990,500	(150,500)
Solid Waste Special Revenues	33,828,372	34,223,514	39,194,863	39,194,863	4,971,349
Fund Balance	(23,437,204)	26,106,167	6,883,804	6,883,804	(19,222,363)
Total Revenues	\$80,179,447	\$145,968,392	\$138,628,427	\$138,628,427	(\$7,339,965)
Net County Cost	(\$104,557)	\$142,775	\$154,864	\$154,864	\$12,089
Allocated Positions	405.0	406.0	407.0	407.0	1.0
Temporary (Full-Time Equivalent)	22.1	24.0	26.2	26.2	2.2
Total Staffing	427.1	430.0	433.2	433.2	3.2

- This chart does not include appropriations for Fleet Services Internal Service Fund budget (#8190000000), but does include positions.*

This is a summary of the 21 budgets administered by the Public Works Director. These include:

- 1016000000 Surveyor
- 2023060000 Water Resources

- 2023070000 Delta Activities
- 2024100000 Flood Channel Maintenance
- 3030101000 Administration
- 3030103000 Engineering

Summary

Roads & Facilities

- 3030105000 Road Maintenance
- 3030106000 Construction
- 3030108000 Public Services
- 3030900000 Community Infrastructure Engineering
- 3031300000 Road District #1
- 3031400000 Road District #2
- 3031500000 Road District #3
- 3031600000 Road District #4
- 3031700000 Road District #5
- 3039900000 Community Infrastructure Program-TIMF
- 3039902000 Community Infrastructure Program-RTIF
- 4040800000 Utility Districts
- 8190000000 Fleet Services Internal Service Fund*
- 9210000000 Solid Waste Enterprise Fund
- 9312000000 CSA 31 Sewer Enterprise Fund

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator

and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Roads & Facilities

Vacant, Public Works Director

www.sjgov.org/departments/pwk

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$3,474,731	\$4,169,294	\$4,448,709	\$4,448,709	\$279,415
Services & Supplies	808,883	1,077,966	1,077,966	1,077,966	0
Centrally-Budgeted Expenses	1,212,611	1,631,944	1,893,678	1,893,678	261,734
Other Charges & Uses	0	20	20	20	0
Capital Expenditures	0	75,000	0	0	(75,000)
Total Expenditures	\$5,496,225	\$6,954,224	\$7,420,373	\$7,420,373	\$466,149
Expenditure Reimbursements	(2,486,033)	(3,189,950)	(3,189,950)	(3,189,950)	0
Total Appropriations	\$3,010,192	\$3,764,274	\$4,230,423	\$4,230,423	\$466,149
Earned Revenues By Source					
Interest/Rents	\$383,872	\$200,000	\$200,000	\$200,000	\$0
Miscellaneous Revenues	6,057	14,070	14,070	14,070	0
Operating Transfers In	0	100,000	100,000	100,000	0
Fund Balance	2,620,263	3,450,204	3,916,353	3,916,353	466,149
Total Revenues	\$3,010,192	\$3,764,274	\$4,230,423	\$4,230,423	\$466,149
Net County Cost	\$0	\$0	\$0	\$0	\$0
Staffing					
Allocated Positions	29.0	29.0	29.0	29.0	0.0
Temporary (Full-Time Equivalent)	3.8	3.8	3.8	3.8	0.0
Total Staffing	32.8	32.8	32.8	32.8	0.0

Purpose

The Department of Public Works is responsible for planning, designing, constructing, operating, and maintaining public roads, bridges, water, wastewater systems, flood control, and solid waste systems for the County. Additionally, staff support is provided to the Planning Commission, Groundwater Basin Authority, Flood Control Technical Advisory Committee, Board Water Committee, County Advisory Water Commission, Delta Counties Coalition, and the Delta Coalition. Fleet Services Division support is also provided to all County agencies by Public Works. The overall mission is to protect the health and welfare of the public, preserve the County's infrastructure investments, and develop Countywide long-term plans and programs for transportation systems, water quality and supply needs, flood management interests, solid waste management, and Special Districts.

The Public Works Administration budget funds support services for 20 functional areas of the Department. Support services include personnel, payroll, clerical, fiscal services, records management, and geographic information systems.

Major Budget Changes

Salaries & Employee Benefits

- \$279,415 Salary and benefits adjustments.

Centrally-Budgeted Expenses

- \$41,174 Increase in Workers' Compensation and Casualty insurance costs.
- (\$203,414) Decrease in data processing charges.
- \$424,405 Cost Allocation Plan adjustment.

3030101000—Public Works-Administration

Roads & Facilities

Revenues

\$466,149 Increase in use of fund balance.

Program Discussion

The 2022-2023 recommended budget for Public Works Administration totals \$7,420,373, which is an increase of \$466,149 from the 2021-2022 adjusted budget.

Public Works has identified six core business strategies to enhance the Department's services. Below are the strategies:

1. **Succession Planning** - Investing in staff for career advancement is necessary for sustained growth of the individuals and success of the Department.

In 2021-2022, the Department initiated the Public Works Academy that consisted of lunchtime sessions that covered a variety of topics ranging from Budget preparation to interviewing techniques. It also completed the first year of the Engineering Rotation Program for early-career Engineers and Engineering Technicians. This Program allows Engineers to rotate to other divisions over a 12-month period and be cross-trained on various engineering-related tasks.

In 2022-23, the Department will continue succession-planning efforts by continuing the Public Works Academy and Engineering Rotation Program, and providing other opportunities for job share and/or job rotation, etc.

The Department continuously looks for opportunities to develop staff for upward mobility. As part of this effort, it encourages line staff to present to the Board of Supervisors when the opportunity arises. The Department utilized such an opportunity to have a Management Analyst make a presentation to the Board on mattress recycling as part of the Earth Day celebration and a Real Property Agent presented an easement vacation request.

2. **Customer Service** - Providing excellent customer service to assist and support external and internal customers is critical to the success of the Department.

The Department initiated the Adopt-a-Road program during 2021-2022 in an effort to keep County roadway infrastructure rid of trash and engage in civic participation to keep the roads clean. In a related effort, the Department partnered with the offices of the District Attorney, Sheriff, Community Development, and County Counsel in developing an ordinance to aid prosecution of persons cited for illegal dumping. The ordinance is anticipated to be presented to the Board in 2022-2023. To address the

expenses associated with illegal dumping clean up in our waterways that are ineligible for Zone 9 Flood Channel Maintenance funds or Road Funds, the Department anticipates \$100k in General Fund support in 2022-2023 modeled after the successful abandoned boats pickup pilot program.

To streamline development application processing through Public Works and reduce costs for developer teams, the Department implemented an electronic plan checking process in partnership with the Community Development Department.

3. **Innovation** – Identifying new and innovative ways to provide enhanced services is paramount. The Department strives to become the most innovative Public Works Department in California.

In 2021-2022, the Department initiated the LiDAR project at the Lovelace transfer station and the North County Landfill to provide a subscription text messaging service indicating the approximate wait times at the locations. It is anticipated that this service will be operational in 2022-2023.

The Department launched a pilot project in 2021-2022 for a Work Order/Asset Management system to integrate and consolidate various systems into one for improved efficiencies and project management. The system will be refined in 2022-2023 to provide reports related to the infrastructure assessment and future financial needs.

In 2021-2022, the Department also completed its pilot project to create a completely paperless construction inspection and contract administration process. The Department is working with the Information Systems Division to fully adopt paperless construction contract administration during 2022-2023.

4. **Relationships** - Maintaining professional relationships is critical to the Department and its ability to serve properly the community as well as working with other County departments and neighboring agencies.

In 2021-2022, the Department engaged in several efforts to build strategic partnerships with regulatory agencies and other partners that would result in sustained long-term benefits to the County organization and its constituents. Examples include an East County water tour with the State Department of Water Resources (DWR) Deputy Director and team in charge of Sustainable Groundwater Management Act (SGMA), regular meetings with the Metropolitan Water District General Manager, and

Roads & Facilities

key team members. Additional meetings of this type are anticipated for 2022-2023.

The Department will complete its initial Countywide Local Road Safety Plan in 2021-2022. The Plan brings together key stakeholders from law enforcement, transportation and traffic safety, community-based organizations, and emergency responders to identify countermeasures to mitigate safety concerns within the County transportation network. This stakeholder group is anticipated to begin regular quarterly meetings in 2022-2023 to move forward transportation safety initiatives.

5. **Strategic Outlook** - Having a long-term vision for the Department is necessary to ensure progress and improvement.

The Department continued its efforts in 2021-2022 to bring the Special Districts' financial condition to sustainable levels by passing several rate increase proposals. In addition, the Department secured \$1.6 million in State Integrated Regional Water Management grant funding for the disadvantaged Rancho San Joaquin and Thornton communities.

The Department will be undertaking efforts to develop a water strategic plan in 2022-2023 that would investigate the current role of the County's Water Resources Division with respect to its strategic alignment with Sustainable Groundwater Management Act (SGMA) compliance, regional water supply planning, and flood protection activities.

The Department will also be undertaking efforts to develop a solid waste strategic plan in 2022-2023 that would assess the Solid Waste Division's current functions for alignment with the requirements of the Senate Bill 1383 (Greenhouse gas reduction legislation). It will also analyze the facility's needs to process organics and food waste that are to be diverted from the landfills as mandated by the SB 1383 regulations.

Given the age of the Hazelton Complex, the Department undertook a strategic planning effort in 2021-2022 to assess the existing facility condition and future space needs, and determined that the structure needs replacement. As a next step, it engaged a consultant to study the funding feasibility. The Consultant presented several options, including Public-Private Partnership (P3) alternatives. The P3 information was presented to the County Administrator's Office (CAO) and the General Services Department (GSD). In 2022-2023, the Department will collaborate with the CAO and the

GSD to develop a P3 Request for Proposal (RFP) to further this effort.

Through its strategic fund management, the Department was able to retire the Solid Waste Enterprise Fund's debt, with the last Certificate of Participation debt payment made for Solid Waste Systems Facilities in April 2022. The projected 2021-2022 year-end fund balance is \$20.8 million.

To support the financial needs for implementation of SGMA, the Department secured \$7.6 million in State SGMA Implementation grant funding for the Eastern San Joaquin groundwater subbasin. Continuing its efforts to resolve groundwater overdraft in the Eastern San Joaquin subbasin, the Department will respond to State Department of Water Resources (DWR) comments on the Eastern San Joaquin Groundwater Sustainability Plan (GSP) and seek final DWR approval of the GSP in 2022-2023.

In 2021-2022, the Department completed the Boggs Tract Sustainable Community Transportation Plan, which identified and recommended comprehensive transportation infrastructure improvements to enhance safety and connectivity for drivers, pedestrians, and bicyclists in Boggs Tract. To address the strategic need for sustainable transportation planning and infrastructure, the Department secured \$1.0 million in competitive grant funding for transportation planning and infrastructure in the Kennedy and Garden Acres community. These funds will be used to develop sustainable transportation plans in both communities that provide infrastructure for active transportation modes and the preliminary engineering of sidewalk infrastructure in the Kennedy Community. These planning efforts will begin in 2022-2023.

To address the long-term threats posed by the proposed Delta Tunnel project, the Department will review the Draft Environmental Impact Report (DEIR) for the project, which is expected to be released during summer 2022, and in 2022-2023 comment on and take other actions necessary to challenge the DEIR and protect the Delta.

In 2022-23, the Department will continue its efforts on the Demonstration Recharge Extraction and Aquifer Management (DREAM) project and perform the first extraction and export of banked groundwater to the East Bay Municipal Utility District service area.

6. **Recognition** - It is important that the Department recognize accomplishments, both internally as well as from the public works industry and organizations.

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Roads & Facilities

The Department's Fleet Services Division has been nationally recognized as the 3rd Best Fleet in the nation by Government Fleet Magazine, American Public Works Association Leading Fleets. This achievement is due to Fleet Services' asset management strategy replacing older, higher-operating vehicles with newer, cleaner, and more

efficient vehicles. This strategy as well as the innovation in processes such as implementation of a cloud-based fleet management system, use of Global Positioning System technology, and car-sharing technology along with a customer service-oriented culture will create opportunities for efficiencies and sustainability.

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$7,530,146	\$9,599,313	\$9,608,519	\$9,608,519	\$9,206
Services & Supplies	2,677,482	6,858,687	6,374,468	6,374,468	(484,219)
Centrally-Budgeted Expenses	342,259	411,127	512,808	512,808	101,681
Capital Expenditures	33,417	0	25,000	25,000	25,000
Total Expenditures	\$10,583,304	\$16,869,127	\$16,520,795	\$16,520,795	(\$348,332)
Expenditure Reimbursements	(598,904)	(564,440)	(1,553,925)	(1,553,925)	(989,485)
Total Appropriations	\$9,984,400	\$16,304,687	\$14,966,870	\$14,966,870	(\$1,337,817)
Earned Revenues By Source					
Taxes	\$609,025	\$0	\$790,000	\$790,000	\$790,000
Aid From Other Governments	7,836,290	14,279,228	14,920,066	14,920,066	640,838
Charges For Services	531,270	673,258	661,000	661,000	(12,258)
Miscellaneous Revenues	20,432	0	5,600	5,600	5,600
Fund Balance	987,383	1,352,201	(1,409,796)	(1,409,796)	(2,761,997)
Total Revenues	\$9,984,400	\$16,304,687	\$14,966,870	\$14,966,870	(\$1,337,817)
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	67.0	67.0	67.0	67.0	0.0
Temporary (Full-Time Equivalent)	1.7	3.2	2.7	2.7	(0.5)
Total Staffing	68.7	70.2	69.7	69.7	(0.5)

Purpose

The Public Works-Engineering budget consists of the Design, Field, Bridge, and Transportation Engineering Divisions. Services include planning, design, environmental review, right-of-way services, and inspection of construction projects for the County's transportation, utility infrastructure, bridges, and solid waste facilities. Engineering studies recommend safety, operational, development, capital, and facility planning actions.

Major Budget Changes

Salaries & Employee Benefits

- \$43,613 Salary and benefits adjustments.
- (\$34,407) Decrease in extra-help.

Services & Supplies

- (\$370,000) Decrease in professional planning and engineering services.
- (\$123,012) Decrease in licenses and permitting costs for environmental mitigation.

Centrally-Budgeted Expenses

- \$111,134 Increase in Workers' Compensation and Casualty insurance costs.

Capital Expenditure - Equipment

- \$25,000 Speed trailer.

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Roads & Facilities

Expenditure Reimbursements

- \$858,925 Increase in reimbursement from other County funds.
- \$310,000 Increase in reimbursement from Solid Waste Enterprise Fund.
- \$70,000 Increase in reimbursement from Flood Control Fund.
- \$10,000 Increase in reimbursement from Airport Enterprise Fund.
- (\$259,440) Decrease in reimbursements from Community Development Block Grant.

Revenues

- \$790,000 Increase in Measure K revenue due to scheduled projects.
- \$773,387 Increase in Highway Users Tax Account (HUTA) Section 2103 revenue due to scheduled projects.
- \$132,702 Increase in Federal Emergency Management Agency (FEMA) funding due to scheduled projects.
- \$40,551 Increase in Road Maintenance and Rehabilitation Senate Bill (SB) 1 revenue due to scheduled projects.
- (\$2,761,997) Decrease in use of fund balance.
- (\$144,960) Decrease in Encroachment Permit Inspection Fees.
- (\$127,600) Decrease in State construction funding due to scheduled projects.
- (\$44,500) Decrease in Federal construction funding due to scheduled projects.

Program Discussion

The 2022-2023 recommended Public Works-Engineering budget totals \$16,520,795, which is a decrease of \$348,332 from the 2021-2022 adjusted budget.

This budget reflects current reimbursement levels for design and construction engineering activities from Federal, State, and local programs. The budget also reflects current levels of grant-supported activity and associated project cost reimbursements. In 2022-2023, the objective is to provide the

engineering required to complete the construction of 37 projects:

Project Name	Projects
Surface Transportation Program	1
Road Maintenance and Rehabilitation Account	15
Measure K Local Street Repair	2
Road Districts	9
Highway Safety Improvement Program	3
Federal Emergency Management Agency	2
Active Transportation Program	1
Highway Bridge Program	3
Congestion Mitigation and Air Quality	1
Total	37

Infrastructure Investment and Jobs Act (IIJA) or Bipartisan Infrastructure Legislation (BIL)

The Moving Ahead for Progress in the 21st Century Act (MAP 21) authorized Federal highway spending for Federal fiscal years 2013 through 2015. MAP 21 consolidated several programs, including the Highway Bridge Program (HBP), into a new program structure and retained other discrete programs that provide project-based financial support to the County, including the Surface Transportation Program, Congestion Mitigation and Air Quality Improvement Program (CMAQ), and the Highway Safety Improvement Program (HSIP).

On December 4, 2015, FAST Act was signed into law. The FAST Act authorizes \$305.0 billion for Federal fiscal years 2016 through 2020 to improve the Nation's surface transportation infrastructure. The law also makes reforms and changes to many Federal transportation programs including streamlining the approval process for new transportation projects, establishing performance measures, and providing new safety tools. Part of the rules of MAP 21 that guide program delivery are still in effect under the FAST Act. The FAST Act has been extended by the Federal Government through continuing resolutions to fund the surface transportation program.

The FAST Act's elimination of a discrete HBP essentially forced most bridge projects to compete with roadway projects for the same funding. However, the County is well-positioned as it has secured Federal funding for the preliminary engineering and environmental activities for 15 bridge projects to be constructed over the next 10 years.

On November 15, 2021 the Federal Infrastructure Investment and Jobs Act (IIJA), also known as the Bipartisan Infrastructure Legislation or BIL, was signed into law. IIJA authorizes \$1.2 trillion in funding over the next 5 years,

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Roads & Facilities

including \$550 billion in new programs and \$650 billion for continuation of core programs established in the FAST Act. IIJA reestablishes dedicated funding for local bridges over the five-year term of the Act, with an expected \$800 million available each year for California. However, California Department of Transportation (Caltrans) advised local agencies that the Highway Bridge Program continues to be financially constrained as there are more needs than available funding, and an approximately \$660 million backlog on local agency advanced projects.

Congestion Mitigation and Air Quality Improvement Program (CMAQ)

CMAQ funds are competitively awarded to transportation projects that reduce emissions and mitigate congestion. Public Works succeeded in obtaining CMAQ funds for the signalization of Mariposa Road and Jack Tone Road, which is in the initial design stage. In addition, Public Works will assist the Mountain House Community Services District with delivery of the Mountain House Parkway Signal Synchronization Project.

Highway Safety Improvement Program (HSIP)

The HSIP and the High Risk Rural Roads Program (HR3) are competitive Federal safety grants administered by Caltrans. HSIP and HR3 support projects that reduce the number and severity of traffic collisions. Public Works has also received HSIP funding for a pedestrian crossing project on Benjamin Holt Drive and a guardrail replacement project at five locations on West Lane, which are in the initial design phase. Funding was also received for an advance warning sign project (Eleventh Street Safety Improvements), which will be designed and constructed in 2022-2023. Two roundabout projects (Byron Road/Grant Line Road and Duncan Road/Comstock Road), which previously received safety grant funding are also scheduled for construction in 2022-2023.

Active Transportation Program

The Active Transportation Program (ATP) is a State-funded competitive grant, which supports projects that target active forms of transportation such as bicycle and pedestrian traffic including Safe Routes to Schools. In 2018-2019, Public Works successfully obtained an ATP grant for the Oro Avenue and Section Avenue Sidewalk Improvement project for a total of \$1.4 million that will be constructed in 2022-2023.

Road Maintenance and Rehabilitation Account (RMRA) - Senate Bill (SB) 1

SB 1, a transportation-funding bill signed on April 28, 2017, established the RMRA in the State Transportation Fund for

addressing deferred maintenance on the State highway system and local street and road systems. RMRA funds are generated by a series of increases in fuel and vehicle taxes and fees to support research, planning, construction maintenance, and operation of public streets and highways. The County's share is determined by funding formulas based on the number of registered vehicles and maintained road mileage. Preliminary engineering efforts will be completed for 15 RMRA funded projects in 2022-2023.

Highway Users Tax Account (HUTA)

HUTA funds are derived from State fuel excise taxes to support research, planning, construction, maintenance, and operation of public streets and highways. Similar to RMRA funding, the County's share is determined by funding formulas based on proportions of registered vehicles and maintained road mileage. HUTA Section 2103 revenues, utilized by the Engineering Services section, are anticipated to increase in 2022-2023, due in part to increased gasoline sales. HUTA funding will be focused on providing advanced planning for future projects and matching funds for other Federal and State-funded projects.

Measure K

Measure K funds are derived from the share of sales tax dedicated towards transit and transportation projects. Portions of Measure K funds are allocated to the Local Street Repair and Roadway Safety programs. Measure K funds also provide the local match for projects that qualify for Federal funding. The San Joaquin Council of Governments (SJCOC) advanced and leveraged Measure K Congestion Relief (MKCR) funds to deliver several major highway projects including the widening of both Interstate 5 and State Route 99 in Stockton, and the extension of State Route 4. This has delayed the availability of MKCR funding for other local agency led projects. One MKCR construction project in Stockton (Pershing Avenue widening), is anticipated to be completed in 2022-2023, utilizing cost savings and a reimbursement of funds from previously constructed projects.

Other Project Support

Staff will continue to focus on the delivery of multiple transportation programs supported by funds in the Construction budget and various other sources. Public Works succeeded in obtaining Federal Emergency Management Agency grants for permanent repairs of two emergency projects (Kennefick Road Flood Control and Howard Road Erosion Control) resulting from the storms of 2017. Construction of both projects will begin in 2022-2023. Public Works will continue to pursue competitive transportation funding opportunities, as well as non-road opportunities such as Community Development Block Grant projects.

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Roads & Facilities

Workload Data					
	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Projects Designed & Constructed	18	18	21	27	37
Traffic Engineering Studies	83	59	53	50	50
Permits Inspected	723	558	942	701	621
Bridges Inspected	44	54	41	46	49
Minor Structures Inspected*	N/A	N/A	120	100	150
Property Acquisitions/Dispositions	8	8	7	13	12
Property Appraisals	6	2	4	13	13
Property Abandonments	4	4	12	10	8
Environmental Referrals	12	18	13	7	12
Environmental Coordinations	52	31	36	28	35
Development Traffic Impact Studies	4	7	6	5	5
San Joaquin Council of Governments Participations	3	4	3	5	7
Caltrans Participations	4	4	6	8	8
Other Agency/City Participations	2	2	2	7	8
Internal Transportation Studies	2	2	3	3	3
<i>*In 2020-2021, began Minor Structures Inspections</i>					

Roads & Facilities

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Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$8,433,898	\$11,048,577	\$10,849,578	\$10,849,578	(\$198,999)
Services & Supplies	3,984,541	5,006,264	4,844,968	4,844,968	(161,296)
Centrally-Budgeted Expenses	1,826,447	1,996,131	2,300,444	2,300,444	304,313
Other Charges & Uses	109	400	400	400	0
Capital Expenditures	538,927	571,000	75,000	75,000	(496,000)
Public Works Project Expense	1,016,312	1,687,398	3,348,364	3,348,364	1,660,966
Total Expenditures	\$15,800,234	\$20,309,770	\$21,418,754	\$21,418,754	\$1,108,984
Expenditure Reimbursements	(838,741)	(740,700)	(740,700)	(740,700)	0
Total Appropriations	\$14,961,493	\$19,569,070	\$20,678,054	\$20,678,054	\$1,108,984
Earned Revenues By Source					
Taxes	\$6,918,913	\$5,893,000	\$7,060,682	\$7,060,682	\$1,167,682
Licenses/Permits/Franchises	22,615	61,160	61,160	61,160	0
Aid From Other Governments	10,645,379	12,107,586	13,701,609	13,701,609	1,594,023
Charges For Services	29,695	10,000	10,000	10,000	0
Miscellaneous Revenues	80,543	56,000	56,000	56,000	0
Operating Transfers In	328,312	371,000	160,500	160,500	(210,500)
Fund Balance	(3,063,964)	1,070,324	(371,897)	(371,897)	(1,442,221)
Total Revenues	\$14,961,493	\$19,569,070	\$20,678,054	\$20,678,054	\$1,108,984
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	99.0	99.0	99.0	99.0	0.0
Temporary (Full-Time Equivalent)	5.2	5.2	5.2	5.2	0.0
Total Staffing	104.2	104.2	104.2	104.2	0.0

Purpose

The primary goals of the Road Maintenance Division are to maintain safe roadways and to protect the County's road and bridge infrastructure investments. Performing timely maintenance of the County's 1,644 miles of roadway, 263 bridges, 1 ferry ramp, and 364 minor structures and related facilities is crucial to the County's success. Significant roadway maintenance programs include surface restoration, chip/crack seals, maintenance of traffic signs, roadway striping/legends, clearing drainage structures, maintenance of roadside drainage ditches and vegetation control, safety trimming and removal of unsafe roadside trees, shoulder maintenance, sidewalk safety repairs, roadside debris

removal, bridge and ferry ramp maintenance, guardrail maintenance, and drawbridge operations.

Major Budget Changes

Salaries & Employee Benefits

- (\$198,999) Salary and benefits adjustments.

Services & Supplies

- \$37,500 Increase in signal maintenance costs.

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Roads & Facilities

- \$17,000 Increase in refuse disposal charges.
- (\$171,948) Decrease in fleet services costs.
- (\$44,298) Decrease in one-time farm ranch cleanup costs.

Centrally-Budgeted Expenses

- \$332,179 Increase in Workers' Compensation and Casualty insurance costs.
- (\$16,973) Decrease in radio maintenance costs.
- (\$10,426) Decrease in data processing charges.

Capital Expenditures - Structures & Improvements

- \$75,000 Well upgrade to Rossier Road County-owned property.

Public Works Project Expense

- \$1,660,966 Increase in project expense costs.

Revenues

- \$1,594,023 Increase in State Highway Users Tax revenue.
- \$1,167,682 Increase in sales tax revenue.
- (\$1,442,221) Decrease in the use of fund balance.
- (\$210,500) Decrease in Road District funding.

Program Discussion

The 2022-2023 recommended Road Maintenance Division budget totals \$21,418,754, which is an increase of \$1,108,984 from the 2021-2022 adjusted budget.

The Division is primarily funded from State gas tax revenues. With this funding, the Division will continue to focus on essential safety and system preservation services. Impacts from the 2019 Novel Coronavirus (COVID-19) on Road Maintenance activities are still being assessed. In order to assure that critical constituent services are provided in a timely basis, the Division added satellite facilities and staggered work schedules to provide the safest possible work experience. With these tactics in place, the Division has been able provide uninterrupted critical services.

In 2022-2023, the Division will expand work efforts in the following areas:

Street Sweeping - A multiyear program that provides neighborhood enhancement by scheduling street sweeping twice per month in residential neighborhoods. In prior years, street sweeping was scheduled once per month. The two goals for this program are to:

1. Decrease the amount of material entering the storm water system, to comply with National Pollutant Discharge Elimination System permit requirements.
2. Improve the functionality of gutters by more frequent debris removal.

In order to accomplish this effort, the Division has purchased a new sweeper, providing a total of three pieces of equipment for the Division to use.

Work Management Software Application - During 2022-2023, the Division will implement the use of the software and begin tracking maintenance of the roadways and traffic control devices. The Division will continue to update all assets into the system.

Traffic Signal Power Back Up System Project - In 2022-2023, Road Maintenance will begin the process of upgrading the County-owned traffic signal systems with a multi-day power back-up system. Currently, if there is any interruption of power, the signals fail to operate. These new systems will be using newer green technology. The goal of this Project is to ensure traffic safety at high-volume intersections during power outage events. This also allows employees to respond to other needed areas of concern during events.

Bridge Rehabilitation Project - Road Maintenance has identified 14 locations needing protection upgrades to rock slopes. Natural erosion, animal behavior, and human elements create damage to the infrastructure. In 2022-2023, repairs will be made by placing new rock on the slopes and grouting, called Rock Slope Protection (RSP), to ensure long-term stability and reduce future maintenance needs.

Road Rehabilitation Project - In 2022-2023, Road Maintenance will upgrade three rural residential roadways with an asphalt surface. The current surface has been evaluated to be beyond a normal chip seal maintenance program. This process will provide a stronger-and longer-lasting roadway surface. The roadways identified are Cal Drive, Lockeford (630 feet), Weigum Street, Lodi (635 feet), and Holden Road, Linden (2,800 feet).

Rossier Road Well Upgrade Project - In 2022-2023, Road Maintenance will upgrade an existing well on the Rossier Road County-owned property. The current well is under-sized and lacks the capacity to meet needs. The property currently contains a storm basin and an area used by Road Maintenance.

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Roads & Facilities

The upgrade will ensure that Road Maintenance has water for maintenance needs and construction projects.

Miller Ferry Bridge Semaphore Rehabilitation Project - Miller Ferry Bridge is a swing bridge located in Walnut Grove, at the County line with Sacramento County. When opening the bridge for vessel traffic, semaphores are needed to warn traffic the bridge is open. Due to age and weather conditions, the semaphores need to be replaced. The new semaphores will be specifically designed to withstand adverse weather conditions and high winds.

Fleet Equipment and Cost Optimization - During 2022-2023, the Division will continue a usage assessment of all assigned equipment. The purpose of the assessment is to

ensure all equipment in the Fleet Services program is utilized effectively. The Division will identify possible cost-effective alternatives that can provide the same service. These alternatives will be included in future budgets.

Fleet Replacement Program for Road Maintenance - In 2022-2023, seven pick-up trucks, one legend truck, and one sign truck are proposed for replacement through Fleet Services' Replacement Program at an estimated cost of \$450,000. This approach allows Road Maintenance to pay Fleet Services for the cost of utilizing the equipment, including maintenance and depreciation charges, so that sufficient funds may accumulate to replace the equipment once it reaches the end of its useful life.

Workload Data

	Actual			Est./Act. 2021-2022	Projected 2022-2023
	2018-2019	2019-2020	2020-2021		
Adopt-A-Road (miles adopted)	5	11	12	14	16
Chip-Sealing (miles)	136	203	140	120	151
Crack Seal (miles)	144	125	130	131	131
Debris Removal (tons removed)	1,977	2,044	2,459	2,600	2,800
Leaf Pickup (tons)	434	434	256	381	355
Maintenance Restoration (miles)	4	3	5	3	6
Pavement Legends (each)	4,757	5,474	5,638	5,000	5,000
Pavement Striping (miles)	1,243	1,232	1,771	1,650	1,650
Raised Pavement Markers (each)	49,349	56,705	38,800	40,000	40,000
Roadside Mowing (miles)	1,708	1,747	1,736	1,887	1,937
Roadway Abatement (incidents handled)	171	309	210	200	250
Shoulder Weed Control (miles)	73	27	55	60	60
Sidewalk Repair (square feet)	2,888	6,911	7,044	6,700	6,700
Storm Drain Program (feet)	92,996	71,841	82,000	70,000	70,000
Traffic Sign Maintenance (each)	11,579	11,639	11,500	11,600	11,600
Tree Maintenance (each)	5,853	5,391	5,750	5,700	5,700

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Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Other Charges & Uses	\$125,580	\$169,200	\$327,500	\$327,500	\$158,300
Public Works Project Expense	10,837,394	44,112,200	37,496,000	37,496,000	(6,616,200)
Total Expenditures	\$10,962,974	\$44,281,400	\$37,823,500	\$37,823,500	(\$6,457,900)
Expenditure Reimbursements	(1,107)	0	0	0	0
Total Appropriations	\$10,961,867	\$44,281,400	\$37,823,500	\$37,823,500	(\$6,457,900)
Earned Revenues By Source					
Taxes	\$4,466,187	\$6,780,337	\$6,574,337	\$6,574,337	(\$206,000)
Aid From Other Governments	16,575,903	23,256,572	25,343,000	25,343,000	2,086,428
Charges For Services	26,142	1,429,578	1,404,000	1,404,000	(25,578)
Fund Balance	(10,106,365)	12,814,913	4,502,163	4,502,163	(8,312,750)
Total Revenues	\$10,961,867	\$44,281,400	\$37,823,500	\$37,823,500	(\$6,457,900)
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

The Public Works-Construction budget provides funding for the construction of County public roads, bridges, and related facilities. Projects financed exclusively by Road Districts and Community Development Block Grant (CDBG) funds are not included in this budget.

Program Discussion

The 2022-2023 recommended budget for Public Works-Construction totals \$37,823,500, which is a decrease of \$6,457,900 from the 2021-2022 adjusted budget. Discretionary Federal gas tax and State sales tax revenues are projected to increase slightly in 2022-2023. These discretionary revenues support basic roadway operations and maintenance activities in addition to capital construction contracts.

2021-2022 Construction Projects

During 2021-2022, construction contracts were awarded for 24 projects, totaling \$25.4 million, including 18 projects scheduled to complete construction in 2021-2022 and 6 projects to begin construction in 2022-2023.

Funding Source for Projects	No. of Projects	Cost (Millions)
Road Maintenance and Rehab (SB 1)	13	\$8.9
Surface Transportation Program	5	7.0
Highway Bridge Program	1	2.0
Measure K Congestion Relief	1	5.0
Highway Safety Improvement Program	2	0.1
Measure K Local Street Repair	2	2.4
Total	24	\$25.4

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Roads & Facilities

2022-2023 Construction Projects

The 2022-2023 recommended budget delivers the following 28 projects and 5 right-of-way acquisitions:

Funding Source for Projects	No. of Projects	Cost (Millions)
Road Maintenance and Rehab Account (SB 1)	15	\$16.2
Highway Bridge Program	3	8.1
Surface Transportation Program	1	1.5
Measure K-Local Street Repair	2	5.0
Highway Safety Improvement Program	3	3.4
Federal Emergency Management Agency	2	2.0
Congestion Mitigation & Air Quality Improvement	1	0.1
Active Transportation Program	1	1.1
Right-of-Way	5	0.4
Total	33	\$37.8

Federal Programs

Surface Transportation Program (STP)

This Program is funded by a flexible block grant administered by the San Joaquin Council of Governments (SJCOG). Historically, Federal gas tax dollars have been distributed to local agencies for discretionary use on local roadways classified as Federal aid routes. The County utilizes these funds to rehabilitate local regional and inter-city roadways. The County's 2022-2023 STP budget includes \$1.5 million to resurface Howard Road.

Highway Safety Improvement Program (HSIP), and High Risk Rural Roads Program

These competitive Federal Grant Programs are administered by the California Department of Transportation (Caltrans) to reduce the number and severity of traffic accidents, and to support projects that target active forms of transportation, including bicycles and pedestrians.

The 2022-2023 budget includes \$3.4 million to support the construction of two HSIP roundabout projects and one advance warning signs project.

Highway Bridge Program (HBP) and Bridge Preventative Maintenance Program (BPMP)

Caltrans establishes Statewide lists of deficient bridges based upon inspection reports. These reports designate which bridges are eligible for replacement, rehabilitation, preventative maintenance, and erosion countermeasures.

The passage of the Federal Infrastructure Investment and Jobs Act (IIJA) will increase dedicated funding for local bridges over the five-year term of the Act. However, Caltrans advised local agencies that the HBP continues to be financially constrained as there are more needs than available funding, and an approximately \$660 million backlog on local agency advanced projects. Public Works is currently developing 15 HBP and BPMP projects for construction within the next 10 years.

Three projects totaling \$8.1 million are scheduled to be awarded in 2022-2023 including one bridge replacement, one railing replacement, and one electrical and mechanical repair project.

Congestion Mitigation & Air Quality (CMAQ) Improvement Program

The CMAQ Improvement Program is for those areas that do not meet the National Ambient Air Quality Standards as well as former non-attainment areas that are now in compliance. The formula for fund distribution considers an area's population by county and the severity of its ozone and carbon monoxide problems, with greater weight given to areas that have not attained both carbon monoxide and ozone standards. CMAQ funds are directed to transportation projects and programs that reduce emissions and mitigate congestion through a SJCOG administered competitive process.

The 2022-2023 budget contains \$84,000 in funding for the synchronization of signals on Mountain House Parkway, in partnership with the Mountain House Community Service District.

Federal Emergency Management Agency (FEMA)

Two projects will be funded by FEMA, including the Kennefick Road Flood Control (\$766,000) and the Howard Road Erosion Control (\$1,240,000).

State Programs

Road Maintenance and Rehabilitation Account (RMRA) - Senate Bill (SB) 1

The RMRA was established in the State Transportation Fund by SB 1. SB 1 is a transportation funding bill signed by the Governor on April 28, 2017, for the purpose of addressing

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Roads & Facilities

deferred maintenance on the State highway and local street and road systems. RMRA funds are generated by a series of increases in fuel, vehicle taxes, and fees to support research, planning, construction, maintenance, and operation of public streets and highways. Similar to the Highway Users Tax Account, the County's share is determined by funding formulas based on the number of registered vehicles and maintained road mileage.

The 2022-2023 budget includes \$16.2 million to support the construction of 15 new RMRA projects.

Active Transportation Program (ATP)

The ATP was created to encourage increased use of active modes of transportation, such as walking and biking. The ATP consolidated various State and Federal transportation programs, including the Transportation Alternatives Program, Bicycle Transportation Account, and State Safe Routes to Schools, into a single competitive program with a focus to make California a national leader in active transportation.

Public Works has been successful in obtaining a competitive grant totaling \$1.1 million for the Oro Avenue and Section Avenue Sidewalk Accessibility Improvements project, which will be constructed in 2022-2023.

Local Programs

Measure K— Local Street Repair (MKLSR)

Measure K funds are used as local match for Federal and State-funded projects, as well as ongoing road maintenance needs. The Measure K Program was renewed by voters in 2006, and does not sunset until 2041.

Under the Program, 30% of the total funding is designated for MKLSR road resurfacing/rehabilitation of which 5% must be used for MKLSR safety needs.

Measure K funds will be utilized for the construction of two projects totaling \$4.2 million in 2022-2023, and will provide local match for the Federal funding of other projects. An additional \$830,000 will be utilized for major roadway resurfacing.

Measure K— Congestion Relief Program (MKCR)

MKCR funds are designated for County roadway improvement projects specified in Measure K that provide capacity-enhancing features, additional travel lanes, signalization, and channelization. Construction of the Pershing Avenue Widening project is currently in progress and will be the only project awarded in 2021-2022 that will be completed later in 2022. New MKCR projects will not be awarded in 2022-2023.

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Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$710,764	\$821,980	\$850,673	\$850,673	\$28,693
Services & Supplies	199,384	248,550	253,700	253,700	5,150
Centrally-Budgeted Expenses	9,736	10,679	12,108	12,108	1,429
Operating Transfers Out	3	0	0	0	0
Total Expenditures	\$919,887	\$1,081,209	\$1,116,481	\$1,116,481	\$35,272
Expenditure Reimbursements	(179,492)	(90,000)	(66,000)	(66,000)	24,000
Total Appropriations	\$740,395	\$991,209	\$1,050,481	\$1,050,481	\$59,272
Earned Revenues By Source					
Licenses/Permits/Franchises	\$92,580	\$122,000	\$115,000	\$115,000	(\$7,000)
Interest/Rents	224	0	0	0	0
Charges For Services	813,852	799,500	866,500	866,500	67,000
Miscellaneous Revenues	275	0	0	0	0
Operating Transfers In	62	0	0	0	0
Fund Balance	(166,598)	69,709	68,981	68,981	(728)
Total Revenues	\$740,395	\$991,209	\$1,050,481	\$1,050,481	\$59,272
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	5.0	5.0	5.0	5.0	0.0

- In 2022-2023, Development Services was retitled to Public Services.

Purpose

The Public Services budget provides funding for Public Works-Public Services Division activities, including the review of private development projects; issuing encroachment and transportation permits; providing engineering support for ongoing development of the Stockton Metropolitan Airport and Veteran's Affairs Community Based Outpatient Clinic; and serving as staff support to the Planning Commission. The Public Services Division serves as the liaison with the Community Development Department (CDD) and reviews all unincorporated development project applications to ensure the provision of adequate public infrastructure to support the development in a sustainable, efficient, safe, and fiscally responsible manner, while protecting the environment and natural resources.

Major Budget Changes

Salaries & Employee Benefits

- \$28,693 Salary and benefits adjustments.

Services & Supplies

- \$20,000 Increase in software and related licenses.
- (\$15,000) Decrease in professional services for flood management and community infrastructure engineering.

Expenditure Reimbursements

- \$7,500 Increase in reimbursement from special districts direct charges.

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- (\$32,500) Decrease in reimbursement from government fund and inter-fund charges.
- Revenues**
- \$65,000 Increase in private development application revenue.
 - (\$7,000) Decrease in license and permit fees.

Program Discussion

The 2022-2023 recommended Public Services budget totals \$1,116,481, which is an increase of \$35,272 from the 2021-2022 adjusted budget.

Issuance of transportation, encroachment permits, and building permits remained high in 2021-2022 with minor variations compared to 2020-2021. Permit activity is expected to remain at these levels in 2022-2023. Private development applications increased significantly during 2021-2022. The workload associated with private development applications predominantly consists of residential, commercial, and industrial development applications. There have been more residential applications compared to previous years, which indicates an increased demand for housing in the County.

In 2022-2023, private development applications are expected to increase with applications for larger, more complex projects than previously experienced. Private and public development projects result in a broad array of quality-of-life benefits for the community, including job creation, economic stimulus, additional housing, greater access to health care, and commercial and industrial business expansion.

Public Services continues to engage in several activities that are not fee-supported but important to protect the County's

interests and ensure adequate infrastructure to support and mitigate impacts of future growth.

In 2021-2022, CDD lead the effort to update the County's Development Title to align with the 2035 General Plan Update and is expected to conclude in 2022-2023. The Division will continue to engage with the cities as their urban growth patterns drive the demand for utilities and transportation facilities to serve urban development. The review of city development projects, environmental documents, and Local Agency Formation Commission applications are necessary to minimize impacts upon adjacent unincorporated areas.

Public Services plays a lead role in the application of programs affecting development projects. The County's Stormwater Quality Control program has affected development standards in an effort to sustain a "green" environment. The mitigation of stormwater runoff from development projects is one way the County is making changes to foster a sustainable and environmentally-friendly approach to development. Public Services will assist in the application of those programs by serving as a liaison to affected developers.

Additionally, the Public Services Division plays a vital role in the creation of new manufacturing, distribution, and recreational facilities.

Surface Mining and Reclamation Act (SMARA)

Public Services is charged with maintaining an effective and comprehensive surface mining, reclamation inspection, and financial assurance program in the County, as required by SMARA. These efforts are made to ensure that adverse environmental effects are prevented or minimized and that mined lands are reclaimed to a usable condition that is readily adaptable for alternative land uses. Public Services monitors 26 quarry operations and annually prepares Quarry Financial Assurances Reports for submission to the State.

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Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Public Services					
<i>Agreements, Dedications and Declarations</i>	10	10	12	24	30
<i>Building Permit Releases</i>	1,677	1,379	1,697	1,275	1,400
<i>Business Licenses Issued</i>	296	279	344	278	280
Community Development					
<i>Application Referrals</i>	222	226	179	190	200
<i>Improvement Plan Referrals</i>	147	153	129	207	200
<i>Encroachment Permits</i>	723	558	942	1,037	1,000
<i>SMARA Monitoring, Inspection & Financial Assurances</i>	26	26	26	26	26
<i>Transportation Permits</i>	1,633	1,457	1,410	1,307	1,400

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General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,727,687	\$2,135,397	\$2,169,588	\$2,169,588	\$34,191
Services & Supplies	585,049	1,025,560	1,287,261	1,287,261	261,701
Centrally-Budgeted Expenses	94,638	128,469	113,483	113,483	(14,986)
Total Expenditures	\$2,407,374	\$3,289,426	\$3,570,332	\$3,570,332	\$280,906
Expenditure Reimbursements	(2,407,374)	(3,289,426)	(3,570,332)	(3,570,332)	(280,906)
Total Appropriations	\$0	\$0	\$0	\$0	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	12.0	13.0	13.0	13.0	0.0
Temporary (Full-Time Equivalent)	2.0	1.5	2.3	2.3	0.8
Total Staffing	14.0	14.5	15.3	15.3	0.8

Purpose

The Water Resources Division (Water Resources) is responsible for carrying out the functions of the San Joaquin County Flood Control and Water Conservation District (District), including administration of the County's flood management and water resources programs. Water Resources is also responsible for implementing the goals and objectives established by the Board's Strategic Plan to Meet Water Needs. Finally, Water Resources administers the County's National Pollutant Discharge Elimination System (NPDES) Municipal Stormwater Program and the Delta Activities budget.

- (\$38,999) Decrease in administrative service costs to Districts.

Centrally-Budgeted Expenses

- \$10,117 Increase in Workers' Compensation and Casualty insurance costs.
- (\$25,071) Cost Allocation Plan adjustment.

Expenditure Reimbursements

- \$209,465 Increase in reimbursements for services from NPDES Stormwater Program.
- \$68,000 Increase in reimbursements for Groundwater Sustainability Plan implementation for Eastern San Joaquin Subbasin.
- \$23,559 Increase in reimbursements for Zone 2 program costs.
- (\$17,000) Decrease in reimbursements for Delta Activities.

Major Budgets Changes

Salaries & Employee Benefits

- \$5,041 Salary and benefits adjustment.
- \$29,150 Increase in extra-help.

Services & Supplies

- \$300,000 Increase in professional services for consultants.

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Program Discussion

The 2022-2023 recommended budget for Water Resources totals \$3,570,332, which is an increase of \$280,906 from the 2021-2022 adjusted budget.

Water Resources continues to face increasing workload demands, largely due to complex and frequently changing State and Federal requirements affecting flood control, stormwater management, and water resources management functions.

San Joaquin County Flood Control and Water Conservation District (District)

The State Legislature created the District in 1956 to construct, operate, maintain, and plan flood control, water supply, and drainage projects. The District is a Countywide entity with the County Board of Supervisors serving as the governing body of the District. The Director of Public Works is designated as the Flood Control Engineer in the District enabling legislation and is delegated certain authority as described in the San Joaquin County Ordinance Code Ordinance No. 4546.

The District is authorized by statute to form zones within the County to fund construction projects and investigations related to flood control and water resources. Water Investigation Zone 2 and Flood Control Zones 9 and 10 are active zones within the District. Program revenues, expenditures, and budgeted activities for each specific funding source are shown within the Special District budgets.

The District is an active member agency of the San Joaquin Area Flood Control Agency (SJAFCOA) and Mokelumne River Water and Power Authority (MRWPA). Water Resources also supports the Advisory Water Commission, consisting of members from 23 agencies and interests who are appointed by and charged with making water-related recommendations to the Board of Supervisors, the Greater San Joaquin County Regional Water Coordinating Committee, the Tracy Subbasin Groundwater Sustainability Agency Coordinating Committee, and the Eastern San Joaquin Groundwater Authority. The latter two are responsible for complying with Sustainable Groundwater Management Act (SGMA) requirements.

Flood Management

Water Resources responsibilities include floodplain administration activities, which involve enforcing the County's flood and drainage related ordinances; providing engineering and budgetary support to the Channel Maintenance Division to ensure compliance with State and Federal levee maintenance requirements; processing

watercourse encroachment permits and elevation certificates; and educating the community about reducing flood risks. The flood management activities described below are primarily supported by the Special District budgets for the District, Zone 9, and/or SJAFCOA Assessment District (AD) 96-1.

National Flood Insurance Program (NFIP)

Water Resources administers the County's Flood Hazards Ordinance No.4488 as required by the Federal Emergency Management Agency (FEMA) to remain eligible for coverage under the NFIP. Flood insurance is required for Federally-backed mortgages on properties within Special Flood Hazard Areas (generally those with less than 100-year flood protection). Failure to enforce the County's Flood Hazard Ordinance may result in the County being ineligible to participate in the NFIP and ineligible to receive Federal disaster assistance funding. Water Resources will continue to work closely with the County's Federal legislative advocates and other agencies to monitor legislation related to proposed flood insurance rate increases and other NFIP-related issues affecting the community.

NFIP Community Rating System (CRS) Program

Water Resources also maintains the County's eligibility in the NFIP CRS Program, which qualifies policyholders for a discount on flood insurance premiums. Under the CRS Program, agencies are given a rating from one to ten, with one being the best for the implementation of floodplain management best practices. The County holds a rating of seven, which entitles property owners within the County to flood insurance discounts of up to 15%. Only 24 of California's 104 participating cities and counties have ratings better than a seven. During 2022-2023, Water Resources will continue dedicating efforts to improve the County's rating. These efforts include working closely with FEMA on strategies to reduce flood insurance premiums and revising the County's Flood Ordinance to ensure compliance with FEMA requirements.

Flood Preparedness and Emergency Response

Water Resources secured grant funding from the California Department of Water Resources (DWR) for the Delta 2 Emergency Response (\$273,000) and Statewide 3 Flood Emergency Response (\$583,950) programs. Both grants will be used to enhance flood preparedness and response functions during large storm events and will include investments in digitizing flood emergency action plans; expanding the Automated Local Evaluation in Real Time (ALERT) flood alert system; procuring flood fight materials; and implementing Geographical Information System (GIS) web-based platforms. These projects are expected to take approximately two years to complete and will be funded

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through the District budget with reimbursement from the State.

Flood Risk Reduction

In 2018, Water Resources secured funding from DWR through the Small Communities Flood Risk Reduction grant program to study six small communities (Banta, French Camp, Kasson, Morada, Stoneridge, and Weatherbee) whose levees are protected by the State Plan of Flood Control. The feasibility studies are expected to be completed by summer 2022 and will enable each community to be eligible for future DWR funding for flood mitigation projects.

San Joaquin Area Flood Control Agency (SJAFC)

SJAFC was created to develop and implement projects that would reduce the risk of flooding in the Stockton Metropolitan area. Under an agreement with SJAFC, the District (through the Channel Maintenance Division) maintains the levee improvements that were constructed in 1998 to provide 100-year flood protection by using funding from the SJAFC AD 96-1 benefit assessment. The budget for AD 96-1 is contained within the Special District budgets.

State law presently requires 200-year flood protection for most new development in urban and urbanizing areas. In 2017, the cities of Lathrop and Manteca joined SJAFC. Since that time, the Cities of Lathrop, Manteca, Stockton and San Joaquin County have worked jointly to establish an Enhanced Infrastructure Financing District (EIFD) and other mechanisms to fund 200-year flood protection improvements for the Mossdale Tract area.

The Mossdale Tract EIFD does not impose any new tax on property owners; the participating jurisdictions will contribute a portion of property tax increment revenues generated from increased assessed value to the Mossdale Tract EIFD. The quantification of the amount of tax increment that will be contributed by each agency is near completion and fiscal impacts of the EIFD to the County will be identified within the Infrastructure Financing Plan when the Board considers its approval in summer 2022. Additional funding mechanisms for the flood improvement project include formation of a new Assessment District (anticipated within the next 12 months) and development impact fees.

Sustainable Funding

Since 2006 (following Hurricane Katrina), State and Federal agencies have adopted additional flood management regulations and are strictly enforcing new standards. These new standards and additional environmental restrictions have resulted in increased costs for performing maintenance and repairs. Despite several attempts to implement short-term cost reduction measures and secure grant funding in recent years, revenues generated by Zone 9 and SJAFC AD 96-1

benefit assessments are insufficient to meet the required State and Federal Operations, Maintenance, Repair, Replacement and Rehabilitation (OMRRR) requirements. Failure to maintain levees and channels to current standards could result in decertification of levees, loss of eligibility for State and Federal emergency repairs (caused by major storm events), and may have negative economic impacts due to resulting Special Flood Hazard Area designations.

The initial effort for generating additional revenue (formation of a new benefit assessment district) was put on hold in 2020 due to the impact of the 2019 Novel Coronavirus. Since that time, the District and SJAFC prepared a joint analysis and decided to pursue a single assessment formation covering combined flood protection services, as there is significant overlap between the two districts (approximately 52,000 parcels). During 2022-2023, Water Resources will work with SJAFC on implementing a successful assessment district formation.

The total cost for this effort is anticipated to be approximately \$700,000, which will be cost shared with SJAFC through a Memorandum of Understanding.

The 2022-2023 budget for Zone 9 reflects \$500,000 in appropriations to fund its share of this collaborative effort.

Mormon Slough Erosion Repair

Construction of the Upper Mormon Slough Erosion Repair Project is anticipated to commence in summer 2022. The total estimated project cost of \$12.3 million is 90% funded through a Flood System Repair Project grant from DWR. The remaining 10% local match is funded by the Zone 9 and District budgets. Appropriations of \$8.7 million for the 2022-2023 construction costs are included within the District's Flood Construction fund.

Deferred Maintenance Phase 2

In 2018, the District entered into a funding agreement with DWR to evaluate and repair pipe penetrations affecting the integrity of levees within the State Plan of Flood Control. Phase 1 included the inspection of over 300 pipe penetrations and has been completed. Phase 2 will consist of repairs to the levee pipe penetrations and is anticipated to rehabilitate approximately 75 pipes using a cast-in-place pipe methodology. An additional 15 pipes will require full replacement. DWR will invest more than \$10 million on the project, which will be fully funded by DWR with State funds. Public Works has agreed to maintain the pipes through an Operations and Management Agreement with the Central Valley Flood Protection Board. The Zone 9 budget will fund staffing costs for project administration and inspections.

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Water Resources Management

Water Resources staff provide technical and administrative support for a number of water resources stakeholder-driven programs in which the County is an active participant or serves in a lead capacity. Water Resources provides the primary support staff to the District's Advisory Water Commission and the Eastern San Joaquin Groundwater Authority (ESJGWA), which was created to address requirements of the Sustainable Groundwater Management Act (SGMA) of 2014. In addition, Water Resources is pursuing water rights applications on the Mokelumne and American Rivers.

Costs for these efforts are reimbursed from Water Investigation Zone 2 and the MRWPA budgets.

Water Investigation Zone No. 2 (Zone 2)

In 1989, the Board established Zone 2 to provide a revenue source for water resources planning activities. The Zone 2 funding mechanism is a Countywide property-related fee. The only allowable use of the fee is to carry out the goals and objectives set forth in the 2015 Strategic Plan to Meet Water Needs, which include the following:

- Protect and preserve existing water rights and area of origin rights.
- Manage groundwater in Eastern San Joaquin County.
- Protect Delta water resources common pool.
- Maintain existing, and develop new, water supplies to meet Southwest County water needs.
- Develop funding programs to meet water supply needs.
- Support water conservation programs.

The budget for Zone 2 includes the following costs:

- Maintaining and developing monitoring networks for groundwater levels and water quality;
- Coordination and planning efforts necessary to meet the statutory requirements of SGMA;
- Demonstration Recharge, Extraction and Aquifer Management (DREAM) project County export permit compliance;
- Securing grant funding for projects identified in the updated 2020 Integrated Regional Water Management (IRWM) Plan Addendum; and
- Watershed education and outreach activities.

Other activities during 2022-2023 include implementation of data management systems and monitoring network enhancements for the groundwater program. Work will entail development of a digital groundwater-monitoring inventory, along with modernization of data collection, storage, retrieval and reporting processes. Work will also include strategic visioning and financial planning for the sustainability of Zone 2 programs.

The 2022-2023 Zone 2 budget contains appropriations of \$350,000 for staff and consultant costs associated with these efforts.

Sustainable Groundwater Management Act (SGMA)

SGMA establishes a State-mandated framework for sustainable groundwater management by local Groundwater Sustainability Agencies (GSAs). The two groundwater subbasins in the County are subject to SGMA: the Eastern San Joaquin (ESJ) Subbasin, designated as critically over drafted and a 'high priority' by DWR and the Tracy Subbasin, designated as 'medium priority'.

Eastern San Joaquin Subbasin

There are 16 GSAs within the Eastern San Joaquin Subbasin, which formed the Eastern San Joaquin Groundwater Authority (ESJGWA), a Joint Powers Authority (JPA), in 2017. Water Resources administers the ESJGWA on behalf of the member agencies, including procurement and administration of grants from DWR to implement the ESJ Groundwater Sustainability Plan (GSP). The ESJGWA Board adopted and submitted the ESJ GSP to DWR on January 31, 2020.

During 2022-2023, staff will continue efforts to implement the ESJ GSP, which includes conducting groundwater monitoring and reporting efforts and supporting implementation of projects that will develop approximately 80,000 acre feet of surface water supply by 2040.

The 2022-2023 Zone 2 budget contains appropriations of \$225,000 to fund GSP implementation activities.

Tracy Subbasin

The Tracy Subbasin covers western San Joaquin County and a small portion of Alameda County. Water Resources coordinated development of the GSP, including additional outreach to disadvantaged communities. The GSAs within the Tracy Subbasin were awarded a \$450,000 grant from DWR to develop a GSP and the Board of Supervisors approved a \$150,000 allocation from Zone 2 for the required local match (R-19-99). The GSP was collaboratively developed by the six GSAs with input from local stakeholders and the public. On January 11, 2022, the Board of Supervisors adopted the Tracy GSP (R-22-13), which

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Staff subsequently submitted to DWR on January 28, 2022. Work program activities in 2022-2023 will entail GSP implementation and a grant application for the Round 2 Sustainable Groundwater Management Implementation program.

The 2022-2023 Zone 2 budget contains appropriations of \$85,000 to support GSP implementation activities.

Demonstration Recharge, Extraction and Aquifer Management (DREAM) Project

The purpose of the DREAM Project is to develop a successful pilot scale groundwater storage project in eastern San Joaquin County. The Project allows the East Bay Municipal Utility District (EBMUD), under permit from the County, to temporarily store Mokelumne River water in the underground basin and recover up to half of the banked water in the future. This will provide supplemental dry-year supply for EBMUD as well as additional water for the local groundwater users while also reducing overdraft. Surface water diversions for the Project were initiated in late 2018, continued in 2019, but did not occur in 2020 or 2021 due to drought conditions. Groundwater extraction of the stored water consistent with the permit will occur in fall 2023.

Water Resources coordinates a Monitoring Committee and oversees monitoring of wells prior to and during recharge and extraction. Costs for these activities are reimbursed by the Project fund established by an agreement with North San Joaquin Water Conservation District and EBMUD.

Integrated Regional Water Management (IRWM)

Countywide water management efforts require integration across multiple jurisdictions to address issues and implement water management solutions on a regional scale. IRWM is a DWR-supported planning program, including grant funding for communities for identification and implementation of integrated, multi-benefit regional projects. The Zone 2 budget reflects an allocation of \$200,000 for staff and consultant costs related to implementing the IRWM Plan (IRWMP), expanding coverage to the Tracy Subbasin, and filing for and administering the IRWMP implementation funding.

In 2019, Water Resources led the effort to create the Greater San Joaquin County Regional Water Coordinating Committee (Committee) comprised of 11 member agencies. The goal of the Committee was to update the 2014 IRWMP to meet new State requirements and qualify the area for State bond funds for capital projects. In 2020, the Coordinating Committee updated and adopted the 2020 IRWMP Addendum, which qualified the area for certain types of grant funding. Any agency, whose projects are within the IRWM Addendum and adopts the Addendum, will be

eligible for funding under the State's IRWM program. The Board of Supervisors adopted the IRWM Addendum on March 9, 2021 (B-21-154).

Water Resources successfully secured \$348,000 in funding under the IRWM Disadvantaged Community (DAC) Involvement Program. The DAC Program is designed to ensure the engagement of DACs including underrepresented communities or economically distressed areas in IRWM planning efforts. Outreach in the DAC communities has been completed and remaining work entails implementation of projects within the disadvantaged communities of Thornton Community Service Area (CSA) 12 and Rancho San Joaquin Maintenance Districts. Water Resources has successfully negotiated \$5.6 million of Proposition 1 Round 2 grant funding for IRWM project implementation and \$900,000 specifically for DAC projects. The Zone 2 budget reflects staff and consultant costs related to grant administration and coordination necessary to implement the multi-agency projects.

Watershed Education and Outreach Activities

Since the last drought, the State Water Resources Control Board (SWRCB) made several water conservation measures mandatory. The Special District budgets for Zone 2 and CSA 54 include combined appropriations of \$80,000 to support watershed-based education efforts that increase awareness of water supply, flooding, and storm water quality issues. Water Resources will continue to cultivate partnerships with community stakeholders, local schools, and volunteer groups to engage in education and outreach activities.

Zone 2 2022-2023 appropriations will also fund costs for advertising, and digital and social media as forums for connecting with a wide range of community members.

American River and Mokelumne River Water Rights Applications

The County's American River Water Rights application is being reviewed by the SWRCB, and is in jeopardy of being cancelled. It is anticipated that the County will incur costs to coordinate with local interests on projects to apply for water rights; to continue defending the water rights application; and to participate in the SWRCB hearings. These costs are reflected in the MRWPA budget.

The MRWPA is a JPA consisting of the District and the County. The 2022-2023 MRWPA budget reflects appropriations of \$450,200 for legal and consulting costs related to supporting the processing of the County's water rights application for the Mokelumne River. Costs to support defense of the application and coordinating efforts to develop projects to put this water to beneficial use are also anticipated. The County and local interests must

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demonstrate due diligence in planning and environmental review of projects making use of the water such as a conjunctive use program that addresses critical overdraft.

Water Resources will work with American River and Mokelumne River interests to propose a strategy to develop both water rights applications that will likely include a significant role for local stakeholders such as North San Joaquin Water Conservation District, Woodbridge Irrigation District, Stockton East Water District and/or the City of Stockton.

Stormwater Management

The State regulates stormwater discharges from urban areas. The jurisdictional areas of the County adjacent to and located within the Stockton Urban Area (Phase I), are enrolled in and regulated under the Joint (with the City of Stockton) Municipal Separate Storm Sewer System (MS4) National Pollutant Discharge Elimination System (NPDES) and Waste Discharge Requirements (WDR), also known as the 'General Permit'. The unincorporated areas in and around the cities of Lathrop, Lodi, Manteca, Ripon, and Tracy have been regulated under the Statewide WDR for a Small Municipal MS4 (Phase II) Permit. Beginning in 2022-2023, the Phase II jurisdictional area will also be regulated under the General Permit.

The funding for Phase I Permit compliance is generated through CSA 54. Compliance for the Phase II Permit has been funded through nominal allocations from the Delta Activities budget (#2023070000) and from the non-road General Fund allocation to Public Works. Long-term dedicated funding for the implementation of the Phase II jurisdictional area is needed, and the most likely mechanism is a property-related fee or an assessment established pursuant to Proposition 218 requirements. Water Resources must carry out the program requirements, partner with the State in pursuit of program objectives, and work with the Regional Board on the following:

- Managing and improving the quality of stormwater discharges.
- Developing cost-effective programs for pollution prevention.
- Providing public outreach to encourage residents to implement best management practices for reducing pollutant loads in stormwater runoff.
- Preparing annual reports, including program effectiveness assessments.
- Implementing stormwater quality measures for new development/redevelopment projects and performing inspections during and after construction activities.

- Participating in regional efforts to encourage the Regional Board to allow for cost-effective and practical solutions to be included in future NPDES permits.

The MS4 permits are required under the Federal Clean Water Act, which require the discharger to develop and implement a Stormwater Management Plan to reduce the discharge of pollutants to the maximum extent practicable. Annual costs of approximately \$65,000 are anticipated regarding new regulatory requirements associated with trash in State waters (Trash Amendments). In order to capture small debris at storm drain inlets or pump stations prior to discharging into creeks, enhanced street sweeping and monitoring of high-trash generation areas will most likely be necessary to comply with the new regulations.

During 2021-2022, the stormwater program provided enhanced outreach to the business and development community regarding implementation of the Stormwater Management Plan and the 2020 Stormwater Quality Control Criteria Plan (SWQCCP). The 2020 SWQCCP updates reflected new permit requirements with a special emphasis on the implementation of low-impact development strategies that reduce urban stormwater runoff through enhanced stormwater control measures. Water Resources is investigating opportunities to centralize stormwater quality requirements for new development and redevelopment projects to streamline development review applications and inspections of development projects.

The Special District budget for CSA 54 includes appropriations of \$300,000 for additional resources (primarily for professional consultants and staffing) related to implementation of the permit's new requirements.

Delta Activities

The Delta continues to be a County priority. Public Works has worked closely on Delta-related activities with other County departments (County Administrator's Office, County Counsel, Office of Emergency Services, Community Development, and the Agricultural Commissioner). Water Resources will continue to support efforts to advocate for County positions, respond to proposed legislation, build and participate in coalitions, communicate County positions through media and other outreach avenues, and coordinate with various Delta and Statewide interests. Public Works receives 10% of Tobacco Settlement funding for Delta and other water-related activities, which is anticipated to be \$730,000 for 2022-2023. This is an increase of \$60,000 from 2021-2022. It is anticipated that additional costs may be required to fund activities associated with environmental impact reviews and legal fees regarding Delta tunnel conveyance.

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Delta advocacy efforts for 2022-2023 are anticipated to be focused on the following areas:

- Responding timely to tunnel environmental impact reviews.
- Improving and maintaining the system of levees that protect life and property for both agricultural and urban areas, which also supports the current system of through-Delta water exports.
- Advocating for continued access to Delta water supplies of sufficient quantity and quality for farmers, urban users, and the environment.
- Supporting efforts to have a healthy and viable Bay-Delta Estuary.
- Engaging in administrative and legal remedies in defense of the County's authority and the community's interest in the Delta.

In addition, Water Resources will continue to be supportive of the County's participation in the Delta Counties Coalition (DCC), which consists of the counties of Contra Costa, Sacramento, San Joaquin, Solano, and Yolo. The DCC is active in the following areas:

- Engaging and building coalitions with agencies looking for alternative solutions to the Governor's Delta Tunnel Proposal.
- Committing to be highly involved in reformulating Statewide water policy.
- Responding to anticipated legislative and administrative proposals regarding drought and flood conditions, Statewide Water Policy, the California Water Action Plan, Delta Levee Investment Strategy, the Delta Plan, and the potential impact of Federal legislation on Delta water operations.
- Ensuring that State funding directed to the Delta is allocated to projects that benefit the Delta and are not used to mitigate State and Federal water project impacts on the Delta.
- Participating actively in legal and administrative proceedings tied to the Delta, including but not limited to the Delta Tunnel Proposal, State Water Project contract extensions, Delta Plan consistency, and the Water Quality Control Plan for the Bay-Delta.

2023060000—Public Works-Water Resources

Roads & Facilities

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Development Reviews, Environmental Impact Reports, Other Agency Document Reviews	50	53	53	55	65
Investigation of Complaint - Violations	5	8	8	10	15
Central Valley Flood Protection Board Endorsements and Watercourse Encroachment Permits	10	15	15	13	16
Elevation Certificate Review	35	35	40	40	40
Flood Zone Inquiries	60	60	60	60	65
Plan Checks for Building Permits	100	100	125	125	125
Project Information Reviews	25	25	25	25	25
Conduct Groundwater Monitoring Investigations	960	960	960	960	960
Support and Attend Water Resources Related Commission, Committee, and Board Meetings	170	194	194	194	148
Industrial Site Inspections	19	19	14	14	19
Commercial Site Inspections	95	95	0	20	20
Enforcement Actions	0	5	0	2	5
Public Outreach Activities	35	35	35	24	24

Roads & Facilities

Vacant, Public Works Director

www.sjgov.org/departments/pwk

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$565,151	\$594,940	\$704,499	\$704,499	\$109,559
Centrally-Budgeted Expenses	(42,692)	55,060	5,501	5,501	(49,559)
Operating Transfers Out	20,000	20,000	20,000	20,000	0
Total Appropriations	\$542,459	\$670,000	\$730,000	\$730,000	\$60,000
Earned Revenues By Source					
Miscellaneous Revenues	\$113	\$0	\$0	\$0	\$0
Operating Transfers In	670,000	670,000	730,000	730,000	60,000
Total Revenues	\$670,113	\$670,000	\$730,000	\$730,000	\$60,000
Net County Cost	(\$127,654)	\$0	\$0	\$0	\$0

Purpose

The Delta Activities budget supports ongoing planning, legislative, outreach, and coalition-building activities that protect the County's interests in the Sacramento-San Joaquin Delta. Funding is provided to reimburse County departments for staff support, and to perform historical and technical research, legal services, public affairs, and legislative advocacy. The budget also funds the County's cost share of the Delta Counties Coalition (DCC) Coordinator.

Major Budget Changes

Services & Supplies

- \$60,000 Increase in professional services for environmental consultants.
- \$49,559 Increase in professional and special services for outside counsel.

Centrally-Budgeted Expenses

- \$9,778 Increase in Casualty insurance costs.
- (\$59,495) Cost Allocation Plan adjustment.

Operating Transfers In

- \$60,000 Increase in transfer from Tobacco Settlement funds.

Program Discussion

The 2022-2023 recommended budget for Delta Activities totals \$730,000, which reflects the Board of Supervisors' adopted policy to allocate 10% of Tobacco Settlement funds for Delta activities and water-related matters. The recommended budget is an increase of \$60,000 from the 2021-2022 adjusted budget.

Major budget changes reflect increased professional services for environmental consultants and legal costs due to the likelihood of Delta Conveyance (tunnel) State and Federal environmental documents being released for public review in 2022-2023. State and Federal environmental documents are also anticipated to be released for the Coordinated Long-Term Operation of the Central Valley Project and State Water Project. Due to the drought, the State may take actions that would affect local appropriative and riparian water rights in the Delta and local rivers.

Additionally, the State Water Resources Control Board (SWRCB) will likely be asked to consider approving Temporary Urgency Change Petitions (TUCP) that allow variance of water-quality objectives in the Delta primarily to accommodate continued State and Federal water exports. The SWRCB also appears poised to reinstate the Bay-Delta Water Quality Control Plan update process.

Support and advocacy for the Sacramento-San Joaquin Delta continues to be among the Board's Legislative/Regulatory Platform. With two-thirds of the Delta located in San Joaquin County, it is an important natural resource locally and

2023070000—Public Works-Delta Activities

Roads & Facilities

Statewide. The Board has engaged with a variety of interests to defend the Delta:

- Responding to the review process for a single tunnel conveyance project.
- Improving and maintaining the system of levees that protect life and property for both agricultural and urban areas, which also supports the current system of through-Delta exports.
- Advocating for continued access to Delta water supplies of sufficient quantity and quality for farmers, urban users, and the environment.
- Supporting efforts to have a healthy and viable Bay-Delta Estuary.
- Enhancing Delta maritime commerce and recreation.
- Recognizing the Delta as a place.
- Advocating for administrative and legal remedies in defense of the County's authority and the community's interest in the Delta.

The County has also committed to participating in the Delta Counties Coalition (DCC), which consists of Contra Costa,

Sacramento, Solano, San Joaquin, and Yolo counties. The DCC is active in the following areas:

- Engaging and building coalitions with agencies looking for alternative solutions to the Governor's proposed single tunnel conveyance project.
- Committing to be highly involved in reformulating Statewide water policy.
- Responding to anticipated legislative and administrative proposals regarding drought and flood conditions, Statewide water policy, the Water Resiliency Portfolio, Delta Levee Investment Strategy, the Delta Plan, and the potential impact of Federal and State legislation on Delta water operations.
- Ensuring that State funding directed to the Delta is allocated to projects that benefit the Delta and are not used to mitigate State and Federal water project with impacts on the Delta.
- Participating actively in legal and administrative proceedings tied to the Governor's single tunnel conveyance project, State Water Project contract extensions, Delta Plan consistency, and the Water Quality Control Plan for the Bay-Delta.

Roads & Facilities

Vacant, **Public Works Director**
www.sjgov.org/department/pwk

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,080,313	\$1,216,526	\$1,262,659	\$1,262,659	\$46,133
Services & Supplies	31,219	1,226,600	1,279,600	1,279,600	53,000
Centrally-Budgeted Expenses	23,708	31,140	23,355	23,355	(7,785)
Total Expenditures	\$1,135,240	\$2,474,266	\$2,565,614	\$2,565,614	\$91,348
Expenditure Reimbursements	(1,102,270)	(2,434,266)	(2,535,614)	(2,535,614)	(101,348)
Total Appropriations	\$32,970	\$40,000	\$30,000	\$30,000	(\$10,000)
Earned Revenues By Source					
Charges For Services	\$7,702	\$30,000	\$30,000	\$30,000	\$0
Miscellaneous Revenues	25,268	10,000	0	0	(10,000)
Total Revenues	\$32,970	\$40,000	\$30,000	\$30,000	(\$10,000)
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	7.0	7.0	7.0	7.0	0.0
Temporary (Full-Time Equivalent)	0.2	0.0	0.8	0.8	0.8
Total Staffing	7.2	7.0	7.8	7.8	0.8

Purpose

The Community Infrastructure Engineering (CIE) Division performs administrative, financial, and rate-setting functions related to the County's Special Districts; provides technical and engineering support to the Utility Maintenance Division; processes zone formation and annexation proceedings; performs capital asset management; develops capital improvement projects for the Special Districts; and administers the Community Development Block Grant program for the Public Works Department. The CIE Division ensures the ongoing delivery of vital utility services that provide quality of life benefits to residents across the County.

Major Budget Changes

Salaries & Employee Benefits

- \$17,725 Salary and benefits adjustments.
- \$115,347 Add Engineering Assistant II.
- (\$157,032) Delete Management Analyst I-II.

- \$70,093 Increase in extra-help.

Services & Supplies

- \$81,000 Increase in professional services for design consultants.
- (\$28,000) Decrease in charges to Special Districts.

Centrally-Budgeted Expenses

- (\$8,487) Cost Allocation Plan adjustment.

Expenditure Reimbursements

- \$101,348 Increase in reimbursement from Special Districts.

Revenues

- (\$10,000) Decrease in revenue collected for services provided by a Union Steward.

3030900000—Community Infrastructure Engineering

Roads & Facilities

Program Discussion

The 2022-2023 recommended budget for Community Infrastructure Engineering (CIE) totals \$2,565,614 which is an increase of \$91,348 from the 2021-2022 adjusted budget.

Special Districts Administration

In 2022-2023, CIE will continue to focus on securing sufficient revenues to ensure long-term sustainability of County-administered Special Districts. This requires evaluating each utility rate structure as well as conducting cost of service analyses. California State law, Proposition 218, mandates that any increase in property-related fees or benefit assessments be approved by the affected property owners. Significant public outreach efforts are required to educate customers about the need for revised rate structures. Approximately 10% of the Districts will require rate adjustments over the next two to three years to keep revenues aligned with expenses. Additional details regarding financially-challenged Districts and proposed rate increases for 2022-2023 are provided in the Special Districts budget narrative.

Providing utility services with constrained revenues continues to be a challenge when faced with increasing regulatory, capital replacement, and operations and maintenance costs. Staff continue to seek legislative or regulatory actions that address the challenges of maintaining

sustainable revenue levels under Proposition 218 requirements, particularly for small sewer, water, and storm drainage systems. Additionally, staff will continue to present a series of individual recommendations to the Board of Supervisors to address the long-term sustainability of the Special Districts over the next several years. Some of these recommendations may include District consolidations and strategic infrastructure financing mechanisms.

Aging infrastructure is an ongoing challenge for many of the Districts. In the coming years, CIE will focus on the developing capital projects to replace and repair this critical infrastructure. To meet the needs for this effort, the recommended budget of \$1.0 million in professional services includes \$800,000 for design consultant services. These costs will be expensed to the affected Districts.

CIE has developed easy-to-access websites that provide a wealth of information to District customers, including District services and financial conditions, upcoming rate adjustments, and planned maintenance and construction activities. Customers can subscribe to their District web page to be notified when updates are made and/or additional information is posted. The recommended budget includes \$10,000 for website maintenance and updating District financial information. CIE has initiated acquisition of streetlights from PG&E, which will result in savings for District customers. The recommended budget includes \$10,000 for consultant services for that effort.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Special Districts Engineering Support					
<i>Engineer Reports</i>	10	9	10	5	5
<i>Special Districts Projects</i>	7	8	8	4	6
Special Districts Administration					
<i>Rate Adjustments</i>	13	8	10	5	6
<i>Special Districts Budgets</i>	105	105	105	106	106
<i>Street Light Service Calls</i>	338	345	315	352	350

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Road District 1	\$614,976	\$958,166	\$985,127	\$985,127	\$26,961
Road District 2	545,347	941,702	980,602	980,602	38,900
Road District 3	327,850	1,020,152	1,957,001	1,957,001	936,849
Road District 4	3,275,757	5,601,591	8,895,442	8,895,442	3,293,851
Road District 5	1,085,413	2,207,639	3,266,579	3,266,579	1,058,940
Total Appropriations	\$5,849,343	\$10,729,250	\$16,084,751	\$16,084,751	\$5,355,501
Earned Revenues By Source					
Taxes	\$8,603,223	\$8,526,362	\$9,097,439	\$9,097,439	\$571,077
Interest/Rents	168,312	102,784	80,500	80,500	(22,284)
Aid From Other Governments	57,656	57,505	57,686	57,686	181
Charges For Services	500	500	500	500	0
Fund Balance	(2,980,348)	2,042,099	6,848,626	6,848,626	4,806,527
Total Revenues	\$5,849,343	\$10,729,250	\$16,084,751	\$16,084,751	\$5,355,501
Net County Cost	\$0	\$0	\$0	\$0	\$0

Road District budgets provide funding primarily from property taxes for construction projects and road maintenance materials within the five County Road Districts. The County Ordinance Code established the five Road Districts under the authority set forth by the California Streets and Highways Code. Collectively, Road Districts receive approximately 1% of the overall Countywide property tax revenues.

Program Discussion

Road District funds are used to supplement the Public Works Road Fund to provide basic road-related services within the individual Road Districts. Monies raised in the particular Road District can only be expended on the road system within that District. Based upon recommendations from the Public Works Director, members of the Board of Supervisors approve the work to be performed in their respective District. In 2022-2023, Public Works assumes a 5% growth in the Road District property tax revenue. The projected fund balance at June 30, 2022, for each Road District is:

Road District	Budget #	Fund #	Balance
District 1	3031300000	20013	\$3,342,101

Road District	Budget #	Fund #	Balance
District 2	3031400000	20014	\$863,408
District 3	3031500000	20015	\$2,378,745
District 4	3031600000	20016	\$10,790,334
District 5	3031700000	20017	\$5,697,483

Road District expenditures fund the following road-related activities:

- Road and bridge maintenance materials: signs, striping, railing, and pavement repairs.
- Preventative maintenance: crack seal, chip seal, slurry seal, and surface restoration programs.
- Replacement of road maintenance equipment.
- Traffic signal and ferry operations (where applicable).
- Contract resurfacing and reconstruction.

Funds are prioritized for routine preventive maintenance activities. An emergency reserve is kept for items such as flood response, bridge damage, and collapsed pipes. Any remaining funds are earmarked for contract resurfacing and

3031300000-3031700000—Public Works-Road Districts

Roads & Facilities

reconstruction projects on local roadways, which are not eligible for other State and Federal funding programs.

Crack sealing and chip seals are performed by Public Works maintenance staff, while slurry seals for the various Districts are combined into one project contract annually. In 2022-2023, it is anticipated that approximately 284 miles of roads will be chip-sealed, approximately 28 miles will be slurry-sealed, and restoration and construction projects are anticipated on segments of Ada Avenue, Blewett Road, Combs Road, Country Road, Hildreth Lane, N. Inland Drive, Kennison Road, Sargent Road, Schulte Road, Tredway Road and E. Verdon Road, which totals approximately 11.2 miles.

Road District 4

The Road District 4 budget includes the re-budgeting of \$600,000 for resurfacing of Frankford Lane, Harwood Lane, Hilary Lane, Hope Lane, Oakview Lane, Shady Lane, and Valley Drive.

Road District 5

The Road District 5 budget includes the re-budgeting of \$445,000 for resurfacing of Hansen Road due to re-evaluating the project.

3039900000—PW-Community Infrastructure Program



Roads & Facilities

Vacant, **Public Works Director**
www.sigov.org/department/pwk

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$837,296	\$1,105,000	\$1,507,000	\$1,507,000	\$402,000
Loan to Other Funds	0	1,530,000	1,530,000	1,530,000	0
Total Appropriations	\$837,296	\$2,635,000	\$3,037,000	\$3,037,000	\$402,000
Earned Revenues By Source					
Interest/Rents	\$226,266	\$262,000	\$113,000	\$113,000	(\$149,000)
Charges For Services	5,089,593	3,460,000	5,169,000	5,169,000	1,709,000
Fund Balance	(4,478,563)	(1,087,000)	(2,245,000)	(2,245,000)	(1,158,000)
Total Revenues	\$837,296	\$2,635,000	\$3,037,000	\$3,037,000	\$402,000
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

The Community Infrastructure Program budget provides funding for the administration and management of the County's Development Impact Fee programs. These fees provide a method to equitably assess new development for the impact on community infrastructure. Impact fees for traffic mitigation, regional transportation, and water facilities are collected by the Department of Public Works.

This Program includes budgets:

- 3039900000 Community Infrastructure-Traffic Impact Mitigation Fee (TIMF)
- 3039902000 Community Infrastructure-Regional Transportation Impact Fee (RTIF)

Major Budget Changes

Services & Supplies

- \$420,000 Increase in water impact fees for Stockton East Water District.
- \$85,000 Increase in cost related to internal administration of the RTIF program.
- \$75,000 Increase in distribution to San Joaquin Council of Governments (SJCOG) resulting from increased RTIF collected.

- \$22,000 Increase in cost for County's share of SJCOG program administration.
- (\$200,000) Decrease in TIMF due to completion of the State-mandated, five-year program update.

Revenues

- \$1,158,000 Increase in contribution to fund balance.
- \$849,000 Increase in RTIF collection.
- \$440,000 Increase in TIMF collection.
- \$420,000 Increase in Water Impact Mitigation Fee collection.
- (\$149,000) Decrease in interest income.

Program Discussion

The 2022-2023 recommended budget for the Community Infrastructure Program totals \$3,037,000, which is an increase of \$402,000 from the 2021-2022 adjusted budget.

Project expenses anticipated to occur during 2022-2023 are as follows:

3039900000—PW-Community Infrastructure Program

Roads & Facilities

Project Expenses	Amount
Design of Grant Line Rd Realignment Project	\$500,000
San Joaquin Council of Governments (SJCOG) share of RTIF fees collected	180,000
Water impact mitigation fees and related administration expenses	630,000
Total	\$1,310,000

The remaining fund balance in fund #20039 Community Infrastructure is earmarked for future studies and construction of road segments identified in the TIMF and RTIF programs.

Traffic Impact Mitigation Fee (TIMF)

The TIMF program provides funding for transportation system improvements needed to accommodate the impact of new development. TIMF collections for future improvements occur over several years and are used for matching other State, Federal, and local funds on projects. A report referencing the projects targeted for TIMF funding is prepared following each fiscal year. Fee programs of this type are required to be updated every five years. The latest update began in April 2021 and will be finalized in summer of 2022.

Many of the projects targeted for TIMF funding are multiyear projects. The fund balance that remains at the end of 2021-2022 is retained in the program for completion of planned projects.

The projected June 30, 2022 balance of TIMF funds is \$19.0 million. In 2022-2023, revenues from the TIMF program are projected at \$1,899,000 with expenditures estimated at \$550,000 for project design, construction, and program administration. The anticipated expenditures from the TIMF

Program include up to \$1.5 million in loans to several Special Districts for the acquisition of 2,800 street lights. These loans would be repaid over 10 years in accordance with terms of Board Order B-21-438.

Regional Transportation Impact Fee (RTIF)

The RTIF program was adopted by the County and all cities (Escalon, Lathrop, Lodi, Manteca, Ripon, Stockton, and Tracy) in 2006. The fee is based on land use and is the same throughout all jurisdictions. RTIFs are applied to specific regional transportation projects including highways, interchanges, and regional roads to help fund additional improvements needed to mitigate regional impacts from new development. The program requires all agencies (including the County) to forward 10% and 5% of fees collected to SJCOG for mainline highway and transit projects. Additionally, all cities are required to forward an additional 10% of the fees collected to the County for regional road projects. The five-year RTIF program update was approved by the SJCOG Board in April 2017. The next update will begin by calendar year-end 2022.

The projected June 30, 2022 fund balance for RTIF funds is \$18.1 million. For 2022-2023, revenues from the RTIF program are projected at \$2,640,000. Expenditures are estimated at \$327,000, for project development and program administration.

Water Facility Fee

Water facility fees, collected on behalf of the Stockton East Water District, fund the County's share of the costs of water conveyance facilities and are disbursed to Stockton East Water District on a quarterly basis. In 2022-2023, water fee revenue and disbursements are projected to be \$630,000.

Summary

All Airport Budgets



Russell O. Stark, Airport Director
flystockton.com/

Enterprise Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,555,901	\$1,803,875	\$1,936,978	\$1,936,978	\$133,103
Services & Supplies	2,327,775	2,899,185	3,153,787	3,153,787	254,602
Centrally-Budgeted Expenses	270,970	301,093	345,292	345,292	44,199
Capital Expenditures	6,037,083	16,183,170	19,346,404	19,346,404	3,163,234
Total Expenditures	\$10,191,729	\$21,187,323	\$24,782,461	\$24,782,461	\$3,595,138
Expenditure Reimbursements	(2,863)	0	0	0	0
Total Appropriations	\$10,188,866	\$21,187,323	\$24,782,461	\$24,782,461	\$3,595,138
Earned Revenues By Source					
Interest/Rents	(\$5,443)	\$2,500	\$1,000	\$1,000	(\$1,500)
Miscellaneous Revenues	8,791	0	0	0	0
Operating Transfers In	758,049	1,402,829	12,239,826	12,239,826	10,836,997
Airport Special Revenues	10,595,955	19,781,994	12,541,635	12,541,635	(7,240,359)
Fund Balance	(1,168,486)	0	0	0	0
Total Revenues	\$10,188,866	\$21,187,323	\$24,782,461	\$24,782,461	\$3,595,138
Net County Cost	\$0	\$0	\$0	\$0	\$0
Staffing					
Allocated Positions	14.0	16.0	16.0	16.0	0.0
Temporary (Full-Time Equivalent)	0.1	0.0	0.0	0.0	0.0
Total Staffing	14.1	16.0	16.0	16.0	0.0

This is a summary of the budgets administered by the Airport Director: Airport Enterprise Fund (9230901000) and Airport Capital Projects (9231000000).

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life

- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Airport Enterprise Fund

Roads & Facilities



Russell O. Stark, *Airport Director*
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Enterprise Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,555,901	\$1,803,875	\$1,936,978	\$1,936,978	\$133,103
Services & Supplies	2,327,775	2,899,185	3,153,787	3,153,787	254,602
Centrally-Budgeted Expenses	270,970	301,093	345,292	345,292	44,199
Capital Expenditures	322,628	1,344,041	439,585	439,585	(904,456)
Total Expenditures	\$4,477,274	\$6,348,194	\$5,875,642	\$5,875,642	(\$472,552)
Expenditure Reimbursements	(2,863)	0	0	0	0
Total Appropriations	\$4,474,411	\$6,348,194	\$5,875,642	\$5,875,642	(\$472,552)
Earned Revenues By Source					
Interest/Rents	(\$5,443)	\$2,500	\$1,000	\$1,000	(\$1,500)
Miscellaneous Revenues	8,791	0	0	0	0
Operating Transfers In	639,826	799,711	639,826	639,826	(159,885)
Airport Special Revenues	4,376,574	5,545,983	5,234,816	5,234,816	(311,167)
Fund Balance	(545,337)	0	0	0	0
Total Revenues	\$4,474,411	\$6,348,194	\$5,875,642	\$5,875,642	(\$472,552)
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	14.0	16.0	16.0	16.0	0.0
Temporary (Full-Time Equivalent)	0.1	0.0	0.0	0.0	0.0
Total Staffing	14.1	16.0	16.0	16.0	0.0

- Operating Transfers In includes a General Fund transfer of \$639,826 for 2022-2023.

Purpose

The Stockton Metropolitan Airport (Airport) serves the commercial, corporate business, and general aviation needs of San Joaquin County. The Airport is in a foreign trade zone and is conveniently located and easily accessible by two major north-south arterials in California, Interstate 5 and State Route 99.

The Department of Aviation operates and maintains the Airport to meet the highest standards through application of its core values; Safety, Commitment, and Knowledge. The Department also manages numerous tenant agreements and facilities; provides a safe and efficient facility for the operation of aircraft; promotes development of Airport property for aviation and commercial-related services; obtains and administers Federal Aviation Administration (FAA) grants; and reviews all development proposals within

the Airport's sphere-of-influence to ensure compatibility with Federal, State, and local standards.

Major Budget Changes

Salaries & Employee Benefits

- \$124,100 Salary and benefits adjustments.
- \$99,915 Add a Crafts Worker III.
- (\$87,531) Delete a Crafts Worker I-II.
- (\$3,381) Full-year cost of allocation change from Administrative Assistant I to Administrative Assistant II in midyear 2021-2022.

Airport Enterprise Fund

Roads & Facilities

Services & Supplies

- \$261,546 Increase in costs for law enforcement services provided by the Sheriff's Office.
- \$96,541 Increase in costs for maintenance of Airport facilities.
- (\$115,985) Decrease in consultant services costs due to completion of terminal seating, teleconferencing, and planning projects.

Centrally-Budgeted Expenses

- \$38,975 Increase in Workers' Compensation and Casualty insurance costs.
- \$5,251 Cost Allocation Plan adjustment.

Capital Expenditures - Equipment

- \$30,000 Paint machine.
- \$20,000 All-terrain vehicle.

Capital Expenditures - Structures & Improvements

- \$278,000 San Joaquin Council of Governments Measure K Expenditure Plan interest-only loan payment.
- \$111,585 B Street slurry seal.

Revenues

- \$208,000 Increase in parking revenue.
- \$88,000 Increase in aircraft landing fee revenue.
- \$64,000 Increase in fuel flowage fee revenue.
- (\$474,848) Decrease in reimbursement from Coronavirus Aid, Relief, and Economic Security (CARES) Act grant for operating expenses due to increased revenue.
- (\$208,127) Decrease in FAA reimbursement for completed Pavement Maintenance Management Program.

Operating Transfers In

- (\$159,885) Decrease in transfers from Airport Passenger Facility Charges (PFC) Program fund.

Program Discussion

The 2022-2023 recommended Airport budget totals \$5,875,642, which is decrease of \$472,552 from the 2021-2022 adjusted budget.

The Airport continues to strive to improve its financial position and build a sufficient fund balance to support the cost of deferred maintenance that has grown over the years. Revenue is generated from passenger parking, ground and building leases, terminal office leases, landing fees, and fuel flowage fees; however, these revenues are not sufficient to maintain core infrastructure needs, such as repairs to roads in the Airport Industrial Park or rehabilitation and replacement of the commercial terminal.

The 2022-2023 recommended budget includes continued County support of the Airport by providing a General Fund contribution of \$639,826 to the Airport Enterprise Fund. The County will leverage all financial contributions to the Airport in negotiations with the FAA for current and future land opportunities related to the Airpark 599 development project.

2019 Novel Coronavirus (COVID-19)

The Airport and its tenants continue to feel the impact of the COVID-19 crisis. Shifting policies and restrictions are confusing to travelers and continue to hamper the aviation industry's recovery.

Allegiant Air is well established at the Airport and was providing up to 16 flights per week prior to the COVID-19 pandemic; however, the airline had experienced a significant reduction in passengers. Allegiant is now recovering, with passenger levels at nearly 63% of pre-pandemic and 13 flights per week.

Revenue streams that are primarily driven by aviation activities, such as fuel-flowage fees, and landing fees, have remained relatively constant throughout the pandemic; revenue realized from parking fees has been reduced by over 70% during the pandemic. It remains uncertain how the pandemic or the emergence of COVID variants may impact Airport revenue streams in 2022-2023.

Other businesses continue to be affected including the restaurant, vending concessionaire, and the small leisure travel business. The Airport continues to receive requests for rent abatement assistance from tenants. Due to early guidance received from the FAA associated with meeting FAA Grant

Airport Enterprise Fund

Roads & Facilities

Assurance requirements, the Airport has offered to defer rents rather than abate them. As the pandemic progressed, the FAA revised its guidance and allowed the Airport to defer or abate tenants rent on a case-by-case basis, depending upon individual circumstances. The effects on the Airport budget of any deferment or abatement are carefully considered.

Due to the current economic conditions and uncertainty associated with the COVID-19 pandemic, the Department will continue to closely monitor economic indicators and Airport activity in 2022-2023 and may return to the Board for midyear budget adjustments. As a contingency plan, should the crisis impact air travel through 2022-2023, the Airport will continue to implement various cost reduction measures. These actions may include, but are not limited to, reducing travel expenses and evaluating strategies to reduce utility and other operations expenditures.

Coronavirus Aid, Relief, and Economic Security Act (CARES) Airport Grant Funding

In June 2020, the Airport received approximately \$18.6 million in CARES Act funding from the FAA. The grant can be used for Airport capital projects (with FAA approval), payroll, utilities, and other airport operations and maintenance needs.

The 2022-2023 recommended Airport budget includes a reimbursement from the CARES Act Airport grant of \$1,561,142.

Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) Airport Grant Funding

In March 2021, the FAA notified the Airport that it would receive approximately \$1.5 million in CRRSAA funding. While similar to the CARES Act grant, CRRSAA funds can only be used to assist Airports with efforts to prevent, prepare for, and respond to the pandemic with additional guidance for its use to offset additional COVID-19 cleaning expenses incurred by the Airport during the pandemic period.

As of this writing, the Airport has requested a total of \$21,665 in CRRSAA funds for rent abatement on behalf of Airport Terminal concessionaires. The Airport continues working closely with the FAA to ensure documentation for CRRSAA

Airport grant funding is completed in an expeditious manner to ensure funds are available and used when needed.

American Rescue Plan Act (ARPA) Airport Grant Funding

In August 2021, the FAA notified the Airport that it would receive approximately \$2.3 million in ARPA funding. While similar to the CARES Act grant, ARPA funds can only be used to assist Airports with efforts to prevent, prepare for, and respond to the COVID-19 pandemic. The Airport is working closely with the FAA to ensure documentation for ARPA grant funding is completed in an expeditious manner to ensure funds are available when needed.

Air Services

Allegiant Air continues to provide service to Las Vegas and Phoenix-Sky Harbor Arizona. The Airport has ongoing discussions with Allegiant Air management regarding opportunities for additional flight destinations and increased frequency on existing routes.

The Airport Director continues to attend conferences and works with an air service development consultant to secure additional service with major or regional airlines. The addition of more large-hub airport destinations remains a priority and is necessary for sustained financial self-sufficiency. To capitalize on the recent growth in air cargo service, the Airport is working vigilantly with the current air cargo service provider and has had frequent discussions and a site visit from another large air cargo service company.

Fund Balances

The Airport maintains two Enterprise Funds established for maintenance, operations, and capital improvements.

Airport Enterprise Fund (#39023)

As of March 31, 2022, the fund balance totaled \$222,421.

Airport Passenger Facility Charges Program Fund (#39700)

As of March 31, 2022, the fund balance totaled \$626,580.

Airport Enterprise Fund

Roads & Facilities

Workload Data

	Actual			Est./Act. 2021-2022	Projected 2022-2023
	2018-2019	2019-2020	2020-2021		
Commercial Passengers					
<i>Enplanements</i>	99,228	79,528	49,973	71,706	73,857
<i>Deplanements</i>	99,040	78,786	58,087	71,294	73,433
Total	198,268	158,314	108,060	143,000	147,290
Aircraft Operations					
<i>Air Carrier</i>	2,811	2,518	2,495	2,545	2,621
<i>Air Taxi</i>	1,578	2,541	1,491	2,545	2,621
<i>Military</i>	2,308	3,001	2,699	2,753	2,836
<i>General Aviation</i>	75,768	59,024	43,757	44,632	45,971
Total	82,465	67,084	50,442	52,475	54,049

Enterprise Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
<i>Capital Expenditures</i>	\$5,714,455	\$14,839,129	\$18,906,819	\$18,906,819	\$4,067,690
<i>Total Appropriations</i>	\$5,714,455	\$14,839,129	\$18,906,819	\$18,906,819	\$4,067,690
Earned Revenues By Source					
<i>Operating Transfers In</i>	\$118,223	\$603,118	\$11,600,000	\$11,600,000	\$10,996,882
<i>Airport Special Revenues</i>	6,219,381	14,236,011	7,306,819	7,306,819	(6,929,192)
<i>Fund Balance</i>	(623,149)	0	0	0	0
<i>Total Revenues</i>	\$5,714,455	\$14,839,129	\$18,906,819	\$18,906,819	\$4,067,690
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

The Airport Capital Projects budget includes capital improvement projects in support of Stockton Metropolitan Airport (Airport) efforts to plan, operate, and maintain the safety and appearance of the Airport to meet the highest standards. The Airport prioritizes capital project development to address safety and capacity infrastructure needs. Project phases typically include scope development, environmental clearance, design, engineering, and construction.

Major Budget Changes

Capital Expenditures – Structures & Improvements

- \$11,600,000 Cargo apron expansion.
- \$7,091,081 Rehabilitate hangar apron areas.
- \$215,738 Terminal security access control.

Revenues

- (\$6,489,911) Decrease in Federal Aviation Administration (FAA) reimbursement for capital projects.
- (\$439,281) Decrease in Measure K Fund reimbursement for capital projects.

Operating Transfers In

- \$11,600,000 Increase in transfers from the Capital Outlay Fund for the Cargo apron expansion project.
- (\$603,118) Decrease in transfers from the Passenger Facility Charges (PFC) program fund.

Program Discussion

The 2022-2023 recommended Airport Capital Projects budget totals \$18,906,819, which is an increase of \$4,067,690 from the 2021-2022 adjusted budget.

The terminal security system access control project, which was approved in 2020-2021, began in late spring 2021. The project entails replacement of the current aging security system including access card readers, gates, security cameras, and the installation of an onsite security system server facility. The total estimated cost for this project is \$2.67 million and due to a number of delays, construction is anticipated to be completed in the first quarter of 2022-2023. The Cargo Apron Expansion project will double the available parking space and provide the capacity to serve up to eight cargo aircraft operating at the Airport. Completion of these projects will improve Airport and passenger security and safety, while increasing the useful life of runways, ramps, and other areas in and around the Airport.

Airport Capital Projects

Roads & Facilities

2019 Novel Coronavirus (COVID-19)

Coronavirus Aid, Relief, and Economic Security Act (CARES) Airport Grant Funding

In June 2020, the Airport received approximately \$18.6 million in CARES Act funding from the FAA. The grant can be used for Airport capital projects (with FAA approval), payroll, utilities, and other airport operations and maintenance needs.

Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) Airport Grant Funding

In February 2021, the FAA notified the Airport that it would receive approximately \$1.5 million in CRRSAA funding. While similar to the CARES Act grant, CRRSAA funds can only be used to assist Airports with efforts to prevent, prepare for, and respond to the COVID-19 pandemic. The Airport is working closely with the FAA to ensure documentation for CRRSAA grant funding is completed in an expeditious manner to ensure funds are available when needed.

Extension of Measure K Loan Agreement

In 2014, the San Joaquin Council of Governments (SJCOG) Measure K Strategic Plan was amended to include the Airport in the Measure K Ordinance and Expenditure Plan to be eligible for additional funds for capital improvements.

In 2015-2016, SJCOG approved an interest-only loan of \$9.7 million with a 3.87% interest rate for five years. The funding is used to modernize aging infrastructure and equipment.

The Airport has utilized \$7.5 million of Measure K funding for multiple projects to improve safety, terminal efficiencies, and for Americans with Disabilities Act compliance.

Measure K Funding Allocated	
Project Name	Amount
Customs and Border Protection Concept	\$100,600
Federal Inspection Station	10,467
Category II Instrument Landing System (CAT II ILS)	3,397,342
RS&H CATEX CAT II ILS	25,532
RS&H Precision Approach Path Indicator (PAPI)	47,500
Public Works PAPI	280,750
Public Works Access Road Extension	220,591
Cargo North Pad	932,876
Terminal Electrical Vault (Generator)	690,989
AIP 39 Overtime	9,520
Small Community Air Service Development (SCASDP)	936,134
Per- and Polyfluoroalkyl Substances (PFAS)	150,000
Airport Security Systems Repair	30,000
Taxiway D Pavement Repairs	75,427
Terminal Security Access Control	524,557
Aircraft Rescue and Fire Fighting Vehicle	82,943
Total	\$7,515,228
Remaining Loan Funding Available	
	\$2,184,772

On April 7, 2020, the Board of Supervisors approved a three-year extension of the financing agreement and promissory note through June 2023 (B-20-174). The extension enabled the Airport to program additional projects with the approximately \$2.2 million remaining loan funding available for expense allocation. The estimated interest payment due in June 2023 is \$278,000 and is included in the recommended Airport Enterprise Fund budget (#9230901000).

Airport Capital Projects

Roads & Facilities

2022-2023 Proposed Capital Projects Budget

(with projected sources of funding by project)

Description	FAA	Local*	Total
Terminal Security Access System	\$215,738	\$0	\$215,738
Cargo Apron Expansion	0	11,600,000	11,600,000
Rehabilitate General Aviation Taxi Lane	7,091,081	0	7,091,081
Total**	\$7,306,819	\$11,600,000	\$18,906,819

**The local funding is from the Capital Outlay Fund (#37004).*

***These amounts are based on engineer estimates. Actual costs & timing of reimbursements may vary significantly.*



PROPOSED BUDGET

Health Services

Health Services

Appropriations

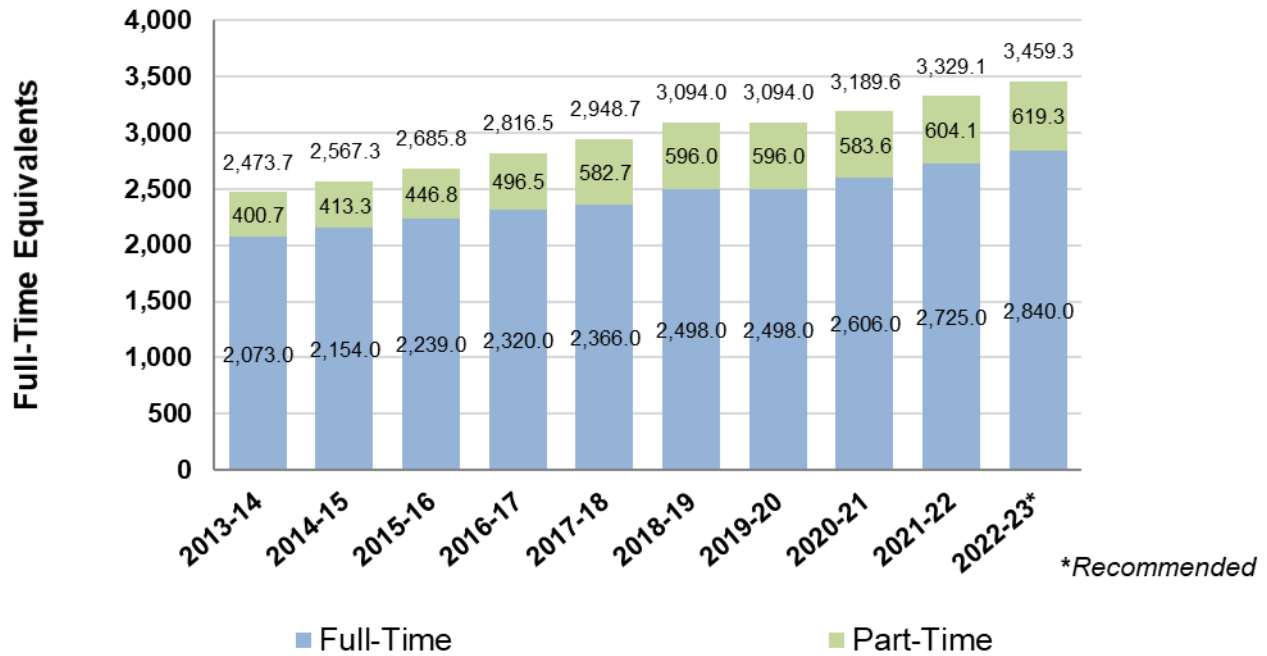


	Page Number	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Summary — All Health Care Services	F-4				
Budgets					
4040300000 Mental Health Pharmacy	F-6	\$10,981,674	\$11,284,835	\$11,284,835	\$303,161
4040500000 Mental Health Services	F-8	203,700,124	225,783,054	225,783,054	22,082,930
4040600000 Substance Abuse Services	F-15	27,704,115	28,376,388	28,376,388	672,273
4041000000 Public Health Services	F-19	50,929,558	45,831,236	45,831,236	(5,098,322)
4041200000 Public Guardian/ Conservator	F-25	4,283,518	4,074,893	4,074,893	(208,625)
4041800000 Emergency Medical Services	F-28	3,146,967	3,138,871	3,138,871	(8,096)
4045415000 California Children's Services	F-32	7,337,873	7,463,056	7,463,056	125,183
4049500000 Health Care Services Administration	F-34	1,182,265	0	0	(1,182,265)
4049600000 Whole Person Care Program	F-36	5,989,949	1,833,142	1,833,142	(4,156,807)
4049700000 Office of the Medical Examiner	F-40	6,229,864	6,305,856	6,305,856	75,992
4049800000 County Support to PPH-FQHC	F-43	0	0	0	0
Public Works					
4040800000 Utility Districts	F-45	8,800	8,800	8,800	0
9210000000 Solid Waste Enterprise Fund	F-47	45,321,560	38,268,055	38,268,055	(7,053,505)
9312000000 CSA 31 Sewer Enterprise Fund	F-52	1,209,424	1,270,493	1,270,493	61,069
4042000000 Environmental Health	F-54	10,169,116	10,402,006	10,402,006	232,890
4049100000 Children & Families Program (First 5)	F-61	2,083,638	2,104,208	2,104,208	20,570
4049400000 Operating Transfers to Health Care	F-65	41,410,400	43,166,123	43,166,123	1,755,723
9221100000 Hospital Enterprise Fund	F-67	428,783,951	444,241,758	444,241,758	15,457,807
Total - Health Services		\$850,472,796	\$873,552,773	\$873,552,773	\$23,079,977

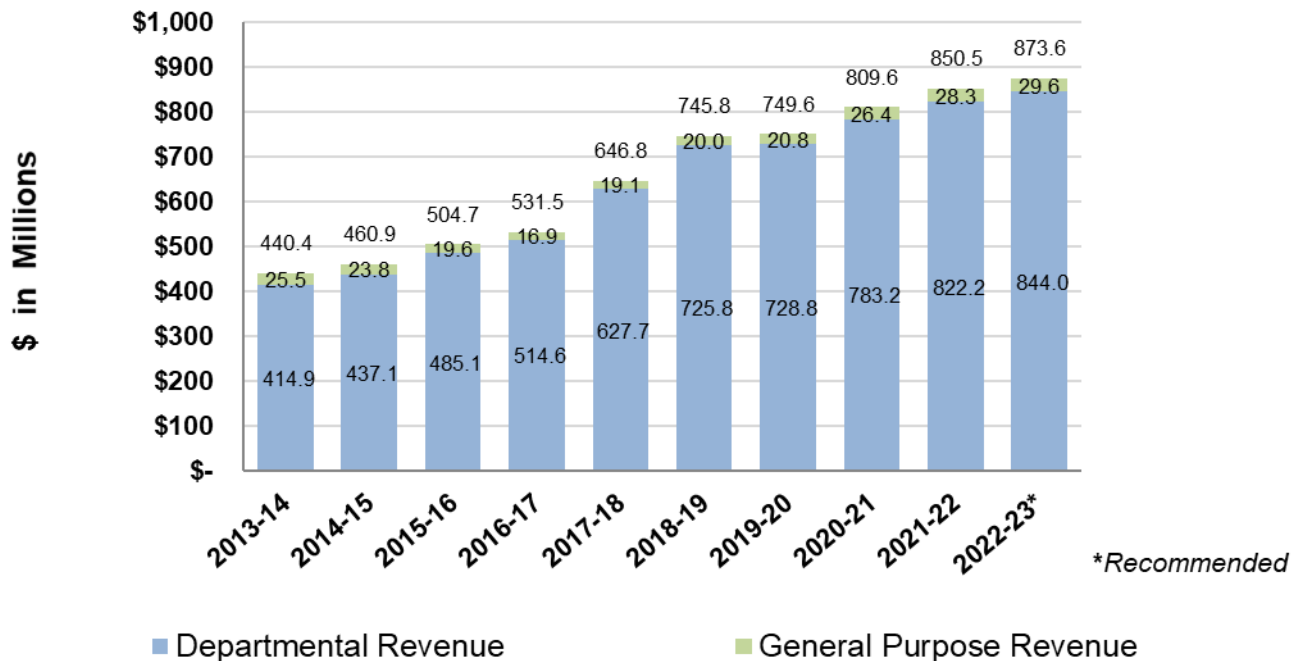
Health Services

Appropriations

Staffing Trend



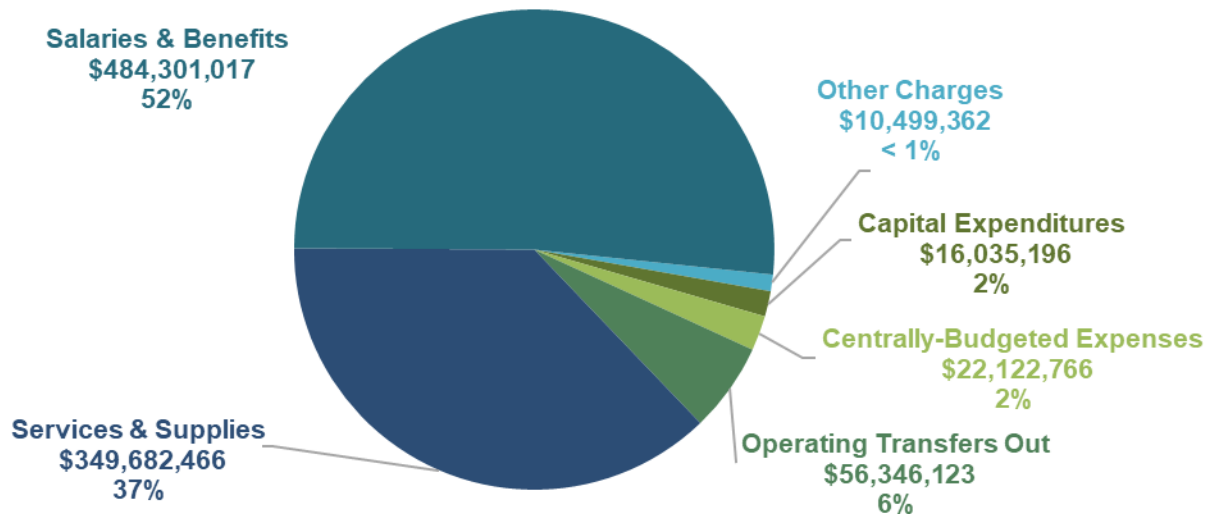
Appropriations by Source



Health Services

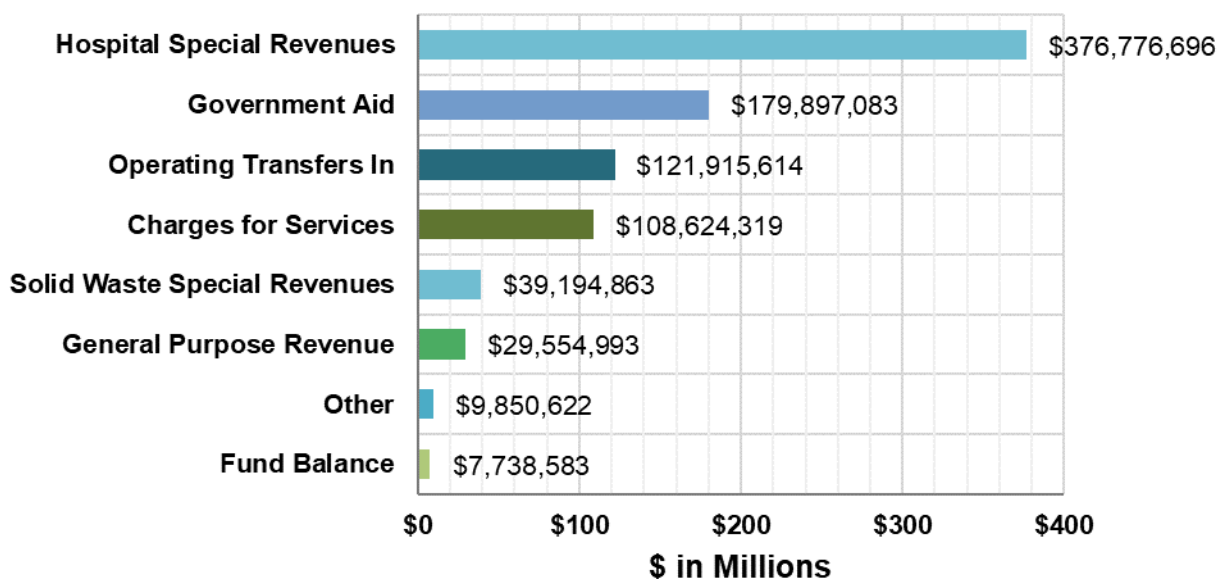
Appropriations

Use of Funds 2022-2023 Recommended Budget Total Appropriations \$873,552,773*



* \$938,986,930 Expenditures less \$65,434,157 Cost Reimbursements

Source of Funds 2022-2023 Recommended Budget Total Revenue \$873,552,773



Summary



All Health Care Services Budgets

Greg Diederich, Health Care Services Director
www.sjgov.org/departments/hcs

	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$123,407,164	\$157,025,176	\$173,737,773	\$173,737,773	\$16,712,597
Services & Supplies	112,318,701	182,289,695	181,836,397	181,836,397	(453,298)
Centrally-Budgeted Expenses	5,746,793	6,271,592	7,305,470	7,305,470	1,033,878
Other Charges & Uses	15,436,105	31,240,601	25,531,082	25,531,082	(5,709,519)
Capital Expenditures	3,816,105	13,812,364	3,715,465	3,715,465	(10,096,899)
Operating Transfers Out	4,279,168	3,904,974	12,900,000	12,900,000	8,995,026
Total Expenditures	\$265,004,036	\$394,544,402	\$405,026,187	\$405,026,187	\$10,481,785
Expenditure Reimbursements	(39,096,951)	(34,675,402)	(38,510,228)	(38,510,228)	(3,834,826)
Total Appropriations	\$225,907,085	\$359,869,000	\$366,515,959	\$366,515,959	\$6,646,959
Earned Revenues By Source					
Licenses/Permits/Franchises	\$1,178,687	\$1,129,594	\$1,186,885	\$1,186,885	\$57,291
Fines/Forfeitures/Penalties	897,575	283,500	1,500	1,500	(282,000)
Interest/Rents	219,046	515,000	515,000	515,000	0
Aid From Other Governments	120,291,867	213,656,254	119,742,296	119,742,296	(93,913,958)
Charges For Services	78,523,216	91,700,118	97,844,697	97,844,697	6,144,579
Miscellaneous Revenues	2,358,709	399,676	318,249	318,249	(81,427)
Operating Transfers In	5,997,750	9,092,946	97,673,353	97,673,353	88,580,407
Fund Balance	(9,729,501)	8,456,900	12,819,839	12,819,839	4,362,939
Total Revenues	\$199,737,349	\$325,233,988	\$330,101,819	\$330,101,819	\$4,867,831
Net County Cost	\$26,169,736	\$34,635,012	\$36,414,140	\$36,414,140	\$1,779,128
Allocated Positions	1,067.0	1,170.0	1,204.0	1,204.0	34.0
Temporary (Full-Time Equivalent)	173.8	194.5	166.3	166.3	(28.2)
Total Staffing	1,240.8	1,364.5	1,370.3	1,370.3	5.8

- Operating Transfers In includes a General Fund Contribution of \$3,837,001 representing the Minimum Maintenance of Effort required of \$1,395,617 and a Discretionary Contribution of \$2,441,384.

This is a summary of the 14 budgets administered by the Director of Health Care Services (HCS) consisting of:

- 2022621000 Correctional Health Services
- 4040300000 Mental Health Pharmacy
- 4040500000 Mental Health Services
- 4040600000 Substance Abuse Services
- 4040700000 Behavioral Health Administration
- 4041000000 Public Health Services
- 4041200000 Public Guardian/Conservator
- 4041800000 Emergency Medical Services
- 4045415000 California Children's Services
- 4049500000 HCS Administration
- 4049600000 Whole Person Care Program
- 4049700000 Office of the Medical Examiner

Summary

Health Services

- 5055246000 Neighborhood Preservation
- 5055600000 Veterans Services Office

- Homelessness
- Water Management
- Economic Development

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Health Care Services - Summary of Net County Cost (2022-2023 Proposed Budget)

Budget	Name	Required Match/ MOE*	Overmatch/ Discretionary	Total Net County Cost	Total Budget (Expenditures)	NCC% of Total Budget
2022621000	Correctional Health Services	0	14,087,658	14,087,658	18,758,078	75.1%
4040300000	Mental Health Pharmacy	0	0	0	11,965,818	0.0%
4040500000	Mental Health Services	1,063,736	547,023	1,610,759	229,362,205	0.7%
4040600000	Substance Abuse Services	0	776,288	776,288	28,705,822	2.7%
4040700000	Behavioral Health Administration	0	0	0	19,859,277	0.0%
4041000000	Public Health Services	331,881	13,337,773	13,669,654	47,815,988	28.6%
4041200000	Public Guardian/Conservator	0	928,073	928,073	4,074,893	22.8%
4041800000	Emergency Medical Services	0	907,345	907,345	3,138,871	28.9%
4045415000	California Children's Services	545,334	1,381,772	1,927,106	7,463,056	25.8%
4049500000	HCS Administration	0	0	0	5,872,638	0.0%
4049600000	Whole Person Care Program	0	190,000	190,000	2,869,257	6.6%
4049700000	Office of the Medical Examiner	0	5,759,256	5,759,256	6,305,856	91.3%
5055246000	Neighborhood Preservation	0	0	0	17,970,082	0.0%
5055600000	Veterans Services Office	0	395,002	395,002	864,346	45.7%

Total \$1,940,951 \$38,310,190 \$40,251,141 \$405,026,187 9.9%

*MOE (Maintenance of Effort)

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,046,318	\$2,182,832	\$2,153,860	\$2,153,860	(\$28,972)
Services & Supplies	9,616,795	9,387,460	9,791,431	9,791,431	403,971
Centrally-Budgeted Expenses	14,537	19,493	20,527	20,527	1,034
Total Expenditures	\$11,677,650	\$11,589,785	\$11,965,818	\$11,965,818	\$376,033
Expenditure Reimbursements	(468,446)	(608,111)	(680,983)	(680,983)	(72,872)
Total Appropriations	\$11,209,204	\$10,981,674	\$11,284,835	\$11,284,835	\$303,161
Earned Revenues By Source					
Charges For Services	\$9,816,723	\$9,135,416	\$9,175,416	\$9,175,416	\$40,000
Miscellaneous Revenues	4,148	1,000	2,000	2,000	1,000
Fund Balance	1,388,333	1,845,258	2,107,419	2,107,419	262,161
Total Revenues	\$11,209,204	\$10,981,674	\$11,284,835	\$11,284,835	\$303,161
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	11.0	11.0	11.0	11.0	0.0
Temporary (Full-Time Equivalent)	6.0	6.0	6.0	6.0	0.0
Total Staffing	17.0	17.0	17.0	17.0	0.0

Purpose

The Welfare and Institutions Code mandates and regulates the existence of community mental health services. The purpose of the Mental Health Pharmacy (MHP) is to provide psychotropic medication for Mental Health Services' (MHS) consumers in an efficient manner while increasing medication compliance resulting in overall cost avoidance to MHS budgets.

MHS consumers are not mandated to have prescriptions filled by the MHP. Since the implementation of the Affordable Care Act in 2014, many MHS consumers have transitioned to having their prescriptions filled by commercial full-service pharmacies.

Major Budget Changes

Salaries & Employee Benefits

- (\$29,042) Salary and benefits adjustments.

Services & Supplies

- \$452,692 Increase in drug costs due to pricing.
- \$14,016 Increase in Health Care Services Administration allocated costs due to change in methodology.
- (\$70,046) Decrease in Behavioral Health Administration indirect costs.

Cost Reimbursements

- \$72,872 Increase in reimbursement for indigent clients.

4040300000—Mental Health Pharmacy

Health Services

Revenues

- \$262,161 Increase in use of fund balance.
- \$100,000 Increase in Medicare payments.
- (\$40,000) Decrease in Health Plan of San Joaquin payments.
- (\$20,000) Decrease in private insurance payments.

Program Discussion

The 2022-2023 recommended budget for the Mental Health Pharmacy (MHP) totals \$11,965,818, which is an increase of \$376,033 from the 2021-2022 adjusted budget.

Long-acting, injectable medications are part of the Mental Health treatment regimen typically resulting in higher rates of patient medication compliance leading to improved clinical outcomes such as reduced hospitalization and readmission rates. However, the acquisition cost of some long-acting, injectable drugs continues to increase, with price growth forecasted up to 5.1% during 2022-2023. The increasing cost of long-acting, injectable drugs is projected to outpace any decreases in spending for other types of medication.

With potential, yet unknown, changes in both Federal and State health care financing regarding pharmacy benefits, the MHP continues its work with drug manufacturers exploring potential short-term Patient Assistance Programs which may provide temporary medications at no cost or low cost to certain indigent consumers lacking adequate prescription drug coverage.

Operating an internal pharmacy allows MHP to provide and monitor medication in a manner that offers convenience and promotes client stability for those who have difficulty maintaining regular compliance with their medication regimen, potentially avoiding costly high-acuity services such as an inpatient admission. The MHP continues to face challenges due to the increasing cost of medications and declining volume of prescriptions filled as consumers exercise their choice of utilizing other commercial pharmacy providers. Total prescription volume decreased by 12.8% from 2018-2019 to 2020-2021.

Effective January 1, 2022, the State's transition of Medi-Cal drug benefits from managed care to fee-for-service has standardized the Medi-Cal pharmacy benefit Statewide under a single delivery system and applied Statewide utilization management protocols to all outpatient drugs including a Statewide medication formulary. Consumer access to pharmacy services will increase since the pharmacy network will now include approximately 94% of all retail pharmacies in the State and will generally be more expansive than the previous Medi-Cal Managed Care Plan (MCP) pharmacy networks. However, without contractual rates paid by MCPs for filled prescriptions that may have been above acquisition cost, the transition to fee-for-service reimbursement will limit net reimbursement to a prescription filling fee and medication acquisition cost.

The 2022-2023 recommended MHP budget includes the use of \$2.1 million from the Mental Health Services Fund balance to offset the annual operating deficit, up from \$166,891 in 2018-2019. The MHP will continue to review all aspects of pharmacy operations in an effort to improve customer service levels, maximize third-party reimbursement, reduce operational costs, and maintain fiscal sustainability.

Workload Data

	Actual			Est./Act. 2021-2022	Projected 2022-2023
	2018-2019	2019-2020	2020-2021		
<i>Prescriptions</i>	68,923	62,678	60,133	59,480	60,000

4040500000—Mental Health Services



Health Services

Greg Diederich, *Health Care Services Director*
www.sigov.org/department/hcs

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$65,078,552	\$79,899,220	\$93,905,425	\$93,905,425	\$14,006,205
Services & Supplies	68,113,642	122,814,943	128,751,500	128,751,500	5,936,557
Centrally-Budgeted Expenses	2,673,478	2,976,445	3,488,110	3,488,110	511,665
Other Charges & Uses	7,839,114	8,410,818	9,393,447	9,393,447	982,629
Capital Expenditures	1,060,642	11,006,733	783,000	783,000	(10,223,733)
Operating Transfers Out	0	0	12,900,000	12,900,000	12,900,000
Total Expenditures	\$144,765,428	\$225,108,159	\$249,221,482	\$249,221,482	\$24,113,323
Expenditure Reimbursements	(20,460,491)	(21,408,035)	(23,438,428)	(23,438,428)	(2,030,393)
Total Appropriations	\$124,304,937	\$203,700,124	\$225,783,054	\$225,783,054	\$22,082,930
Earned Revenues By Source					
Interest/Rents	\$199,324	\$500,000	\$500,000	\$500,000	\$0
Aid From Other Governments	76,631,565	129,357,173	50,616,992	50,616,992	(78,740,181)
Charges For Services	54,143,820	67,024,348	73,263,201	73,263,201	6,238,853
Miscellaneous Revenues	203,173	25,676	43,249	43,249	17,573
Operating Transfers In	2,101,830	2,979,217	93,850,154	93,850,154	90,870,937
Fund Balance	(8,974,775)	3,813,710	7,509,458	7,509,458	3,695,748
Total Revenues	\$124,304,937	\$203,700,124	\$225,783,054	\$225,783,054	\$22,082,930
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	583.0	597.0	637.0	637.0	40.0
Temporary (Full-Time Equivalent)	110.9	112.8	101.5	101.5	(11.3)
Total Staffing	693.9	709.8	738.5	738.5	28.7

- Operating Transfers In includes a General Fund Contribution of \$1,610,759, representing the minimum Maintenance of Effort required of \$1,063,736 and a Discretionary Contribution of \$547,023.

Purpose

This narrative combines the Mental Health Services (MHS) (#4040500000) and the Behavioral Health Administration (BHA) (#4040700000) budgets.

MHS provides programs to all age groups, including but not limited to, inpatient and outpatient services and 24-hour emergency crisis intervention. Clinics are located in Lodi, Manteca, Stockton, and Tracy, but MHS services are provided throughout the County by both County staff and contractors. Major sources of funding include Medi-Cal

reimbursement, Mental Health Services Act (MHSA) funds, and State Mental Health Realignment revenues.

BHA provides administrative support for MHS, the specialty Mental Health Medi-Cal Managed Care Plan, Substance Abuse Services (SAS), Public Guardian/Conservator's Office (PG/C), and youth Psychiatric Services at the Juvenile Justice Center.

4040500000—Mental Health Services

Health Services

Major Budget Changes

Salaries & Employee Benefits

- \$5,113,444 Salary and benefits adjustments.
- \$4,328,829 Add 43 new positions.
- (\$140,010) Delete two vacant Senior Office Assistants.
- (\$116,583) Delete vacant Occupational Therapist.
- (\$74,007) Delete vacant Office Assistant Specialist.
- \$82,551 Transfer a Substance Abuse Counselor I-II from Substance Abuse Services (#4040600000).
- \$5,180,151 Eliminate adjustment for salary savings due to change in methodology.
- (\$368,771) Decrease in extra-help.

Services & Supplies

- \$3,397,265 Increase in collective contract costs for Community Based Organizations based on multiyear agreements and project needs.
- \$960,694 Increase in Behavioral Health Administration indirect costs.
- \$715,860 Increase in software costs for enterprise and electronic health record systems.
- \$520,289 Increase in Health Care Services Administration allocated costs due to change in methodology.
- \$258,600 Increase in alternative provider costs due to loss of residential facility.
- \$193,044 Increase in contracted security services costs.
- \$121,866 Increase in computer supplies to replace personal computers and tablets for electronic health record project.

- \$110,588 Increase grant funded expenses for training academy.
- \$95,000 Increase in professional services for dashboard maintenance and performance improvement projects.
- \$89,192 Increase in structures and grounds costs due to relocation of MHS programs to Railroad Square.
- \$83,750 Increase in costs for client needs under MHSA.
- \$78,684 Increase in medication costs for indigent clients.
- (\$564,971) Decrease in consulting costs for medical billing software.
- (\$90,000) Decrease in payments to County Counsel based on experience.

Centrally-Budgeted Expenses

- \$373,129 Increase in Workers' Compensation and Casualty insurance costs.
- \$232,104 Increase in Medical Malpractice insurance costs.
- (\$133,186) Cost Allocation Plan adjustment.

Other Charges

- \$1,478,156 Increase in inpatient hospital costs due to Crestwood purchase.
- (\$495,527) Decrease in Community Medical Centers assessment and respite center costs.

Capital Expenditures-Equipment

Mental Health Services - 4040500000

- \$12,000 Metal detectors (2).
- \$5,000 Office reconfiguration.

Behavioral Health Administration - 4040700000

- \$294,000 Network and server hardware.
- \$22,000 Utility golf carts (2).

4040500000—Mental Health Services

Health Services

Capital Expenditure-Structures & Improvements

Mental Health Services - 4040500000

- \$450,000 Structural improvements for California Street campus.

Operating Transfers Out

- \$12,900,000 Transfer to Public Improvement budget (#1040148000) for partial costs of adult residential treatment modular campus and roof and siding projects.

Expenditure Reimbursements

- \$1,599,422 Increase in reimbursement from Health Care Services departments.
- \$806,500 Increase in reimbursement from Probation Juvenile Justice services.
- (\$392,204) Decrease in Human Services Agency reimbursement.

Revenues

- \$9,444,960 Increase in State General Fund MHSA and 2011 Realignment revenues.
- \$4,377,738 Increase in Medi-Cal revenue.
- \$3,695,748 Increase in use of fund balance.
- \$1,256,131 Increase in Early Periodic Screening Diagnosis and Treatment Medi-Cal revenue.
- \$1,051,958 Increase in State match for Affordable Care Act services.
- \$966,521 Increase in 1991 Realignment revenue.
- \$536,209 Increase in Mental Health Administrative reimbursement for quality improvement activities.
- \$336,126 Establish revenues for Mobile Crisis Services grant.
- (\$89,950,426) Shift MHSA revenue deposited to Special Fund Accounts to Operating Transfer In account.

- (\$589,320) Eliminate revenue for Homeward Bound program ending June 30, 2022.

Operating Transfers In

- \$89,950,426 Shift MHSA funding deposited to Special Fund Accounts to Operating Transfers In account.
- \$920,511 Increase in operating transfers for 1991 Realignment.

Program Discussion

The 2022-2023 recommended combined budgets for Mental Health Services (MHS) and Behavioral Health Administration (BHA) total \$249,221,482, which is an increase of \$24,113,323 from the 2021-2022 adjusted budget. Salaries and benefits include an adjustment of \$1,263,905 resulting from side letters with Service Employees International Union (SEIU) and San Joaquin County Management Association (SJCMA) providing wage increases for Clinician classifications adopted by the Board of Supervisors on March 1, 2022 (B-22-111).

The recommended budget adds 43 new full-time positions as follows:

Position	# Added
Behavioral Health Administration	
Accounting Technician I	1
Accounting Technician II	1
Mental Health Clinician III	1
Senior Psychiatric Technician	1
Mental Health Services	
Administrative Assistant II	1
Chief Mental Health Clinician	2
Chief Psychiatric Technician	1
Management Analyst III	1
Mental Health Clinician I-II	6
Mental Health Outreach Worker	10
Office Assistant Specialist	1
Psychiatric Rehab Therapy Assistant	1
Senior Psychiatric Technician	15
Staff Nurse I-V	1
Total	43

4040500000—Mental Health Services

Health Services

Network Adequacy of Mental Health Plan

Behavioral Health Services (BHS) is designated as a prepaid Mental Health Plan (MHP) for Mental Health Medi-Cal Services and is required by the Federal Centers for Medicaid and Medicare to demonstrate an adequate network of medical and clinical providers to serve the County's Medi-Cal population. In January 2019, BHS was notified that the number of network providers reported to the State in 2018 was insufficient to meet these requirements. In an effort to comply with State requirements, BHS developed contracts with several temporary staffing companies for locum tenens physicians and other qualified mental health professionals. Funding for the Maxim Healthcare Staffing Services Inc. contract remains in the proposed budget in order to ensure compliance with network adequacy. For the longer term, BHS continues to explore options to become a more competitive employer within the region to develop and maintain sufficient internal provider capacity. Recently, the Department worked with Human Resources to increase wages for key Clinician classification positions to increase network adequacy.

Twenty-five of the forty-three new positions recommended in this budget are directly related to initiating new programs and expanding existing programs to fulfill network adequacy requirements. The demand for mental health services continues to grow as does the need for development of internal capacity to provide these services. Unfortunately, impacts from the 2019 Novel Coronavirus (COVID-19) pandemic have only increased the already significant number of vacancies and the Department still has a number of critical unfilled positions. Despite the current vacancy rate, the Department is moving forward with adding twenty-five positions necessary to implement new projects and expand existing programs to meet the community need, as recommended as part of this budget. BHS is also working with the California Behavioral Health Directors Association to advocate for revisions to the calculations used to set the network adequacy requirements. Ongoing discussions with State and Federal agencies and the implementation of outside monitoring of BHS activities has improved the outlook for compliance.

Mental Health Services Act (MHSA)

MHSA continues to be a major funding source for MHS with expenses of \$90.0 million programmed for use in the 2022-2023 recommended budget. This is expected to result in a compliant and planned reduction of the fund balance, as MHS anticipates receiving \$57.0 million in new MHSA funding in 2022-2023. The overall purpose of MHSA is to reduce long-term adverse impacts on individuals, families, and State and local budgets as a result of untreated, serious mental illness. MHSA funding is used for a wide variety of

prevention, intervention, and treatment programs for mental health concerns.

The Behavioral Health Services (BHS) Department carefully scrutinizes the use of MHSA funds and evaluates the outcomes of MHSA-funded projects. In the past several years, BHS has made a concerted effort to substantially increase the number of MHSA-funded projects while paying careful attention to strict State regulations that govern the use of MHSA funds. An annual community-wide planning process is conducted to determine community needs and priorities.

MHSA funding is allocated within five component areas:

1. Prevention and Early Intervention (PEI)
2. Community Services and Supports (CSS)
3. Innovation (INN)
4. Workforce Education and Training (WET)
5. Capital Facilities/Technological Needs (CFTN)

PEI projects were in various stages of implementation during 2021-2022. Trauma services for adults and services focused on diverting non-violent, non-serious offenders from the criminal justice system were implemented and will continue to be developed. Other PEI projects have not yet been implemented, but are budgeted for implementation in 2022-2023, including two new large-scale projects focused on community education to reduce suicide risks, stigma reduction, and counseling services for LGBTQ community members who have experienced trauma. PEI projects will also expand to include prevention and early intervention services for children and youth aged 0-5.

In 2020-2021 and 2021-2022, MHSA CSS funding was used to implement and expand Intensive Full-Service Partnerships (FSP) focused on very high-risk, mental health consumers. This included the addition of the new High Risk Transition Team FSP and a Peer Navigation Program. In 2022-2023, CSS projects will include: 1) an expansion of Mobile Crisis Response Teams to enhance response to north and south County needs and provide on-site clinical assessment and interventions in partnership with first responders, hospital emergency rooms, children's group homes, and Mary Graham Children's Shelter, and 2) a project for treatment and case management of clients with very intensive treatment needs.

In 2022-2023, MHSA CSS will invest significant funds for future planned Project-Based Housing to enhance the housing continuum for consumers, expand funding for peer-run wellness centers in north and south County, and enhance funding for additional FSPs in the Lodi, Manteca, and Tracy areas. As allowed by MHSA guidelines, BHS will transfer

4040500000—Mental Health Services

Health Services

funding from the CSS component to fund the WET and CFTN components.

Crisis and Inpatient Services

The Crisis Stabilization Unit is licensed for 24 beds. BHS continues to seek additional intensive rehabilitative services as acute care services remain impacted. A Request for Proposals for these services was released in 2017 and resulted in an award to Telecare, Inc., however, the project was placed on hold due to limited availability of capital funds and staffing capacity as a result of the COVID-19 pandemic. In 2022-2023, BHS plans to restart the project and begin working collaboratively with Telecare to retrofit an existing County facility for this purpose.

Services for Homeless Individuals

In recent years, the County implemented several projects to address its growing homeless population known to be complex and difficult to serve. Progressive Housing, operated by Stockton Self-Help Housing, is designed to expand housing options for individuals with mental health challenges by developing a number of small-scale housing facilities. This project was previously funded with \$6.4 million of MHSA INN funding and will continue by shifting to MHSA CSS funding in 2022-2023. The program currently has 18 scattered-site houses with a capacity of 82 beds and has placed 164 individuals into housing since the pilot launched in 2018.

In summer 2022, BHS plans to propose a new MHSA Innovation Plan, Home to Stay, which will primarily consist of a newly constructed 16-bed facility to provide culturally sensitive wrap-around services to chronically homeless individuals with a serious mental illness who may also have a substance use disorder.

A third project, Project-Based Housing, is being implemented with MHSA CSS funds in partnership with the Housing Authority of the County of San Joaquin (HACSJ). Crossway Residence One opened in December 2020 and is housing 14 formerly homeless behavioral health consumers in studio apartments. Park Residence is in the process of filling its 11 apartments and Crossway Residence Two houses 12 consumers at risk of homelessness.

BHS also provides a substantial number of homeless outreach and engagement services for homeless, mentally ill individuals. The Projects for Assistance in Transition from Homelessness (PATH) team provides various services at encampments and shelters. BHS also partners with the Stockton Police Department on the Law Enforcement Assisted Diversion project in which teams of officers and BHS staff link homeless individuals to safe housing, and mental health and substance use disorder services.

Additionally, BHS operates a Whole Person Care-funded team that links homeless individuals to services.

No Place Like Home (NPLH)

NPLH was approved by voters via a November 2018 ballot initiative and authorized the use of MHSA funds for the development of permanent supportive housing for individuals with serious mental illnesses who are homeless, chronically homeless, or at risk of chronic homelessness. The County was awarded a non-competitive allocation of \$2,141,364 in January 2019 (R-19-12) to apply towards a housing development project. BHS developed a plan to address homelessness for people with serious mental illness, issued a Request for Qualifications for a development partner, and through that process selected HACSJ. The \$2.1 million non-competitive NPLH allocation was applied toward the development of the 37-unit Sonora Square Apartment project, and in January 2020, BHS and HACSJ submitted a competitive NPLH proposal for the site, to renovate and construct the project. Regrettably, the application fell short of the funding threshold.

In order to mitigate this setback and become more competitive in subsequent NPLH funding rounds, in November 2020 BHS allocated \$1,130,000 of internal MHSA funds (B-20-652) to enable HACSJ to acquire Sonora Square's underlying parcel and perform additional pre-development work. A second competitive application was submitted in January 2021, and while the project score met the previous round's threshold, it was not high enough to compete against other NPLH applicants in the large County allocation. Given the commitment of BHS and the HACSJ to complete Sonora Square, and in order to eventually secure \$9,249,000 in Low-Income Housing Tax Credits awarded to HACSJ in September 2021 (receiving the highest score in the Central Valley Region), BHS committed an additional \$2,043,286 in local MHSA funds in October 2021 (B-21-615). In June 2021, HACSJ received a Community Development Block Grant (CDBG) funding award from the City of Stockton, in the amount of \$456,714. Finally, as development costs had significantly increased since the initial 2019 estimate, BHS contributed an additional \$1,426,107 in local MHSA funds in February 2022 (B-22-79) to complete the funding package. HACSJ anticipates that Sonora Square will be operational in spring 2023.

Sonora Street Square		
Funding Source	Allocation Date	Amount
NPLH Noncompetitive		
Round 1	July 2019	\$2,141,364
Mental Health Services Act	July 2020 - June 2022	3,173,286

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Health Services

Sonora Street Square		
Funding Source	Allocation Date	Amount
Community Development Block Grant	June 2021	456,714
Low-Income Housing Tax Credits	September 2021	9,249,000
MHSA - Construction Bid Overage	February 2022	1,426,107
Total		\$16,446,471

In January 2022, BHS and the HACSJ submitted a proposal for the fourth and final round of NPLH funding for another housing development called Park Center, which will provide 50 units of permanent supportive housing. In order to achieve a higher score on the NPLH application, \$1.8 million in local MHSA funding was transferred to HACSJ to secure the purchase of the property (B-21-746). Unfortunately, the NPLH application did not meet the scoring threshold for funding. BHS plans to return to the Board in summer 2022 requesting to commit budgeted MHSA funds to the Park Center project in preparation for the HACSJ to apply for both tax credit and Multifamily Housing Program funds in August 2022 in order to advance the project toward construction on an expedited timeline.

Fund Balance

Dorothy Chase Estate Mental Health Fund

The Dorothy Chase Estate Mental Health Trust Fund (#81261) is dedicated to the development and funding of mental health services, especially those benefiting senior citizens in the County. Fund balance as of March 31, 2022, was \$40,841. The 2022-2023 recommended budget includes no transfers from this fund.

Mental Health Services Act Funds

MHSA funds are generated through a 1% personal State income tax for taxable earnings exceeding \$1.0 million. Revenues generated are used to provide funding for mental health services and programs. Funds must be appropriated within three years of receipt or be subject to reversion to the State. Funds can only be used in accordance with the MHSA legislation and as part of an approved local MHSA program and expenditure plan, which is subject to stakeholder input.

As of March 31, 2022, MHSA Special Revenue Fund balances and budgeted use for 2022-2023 are:

MHSA Fund	Balance	2022-2023 Budgeted Use
20606 Prudent Reserve	\$6,939,866	\$0
20610 Community Services & Supports	77,362,644	57,364,468
20611 Prevention & Early Intervention	26,039,401	13,418,567
20612 Innovation	9,685,063	8,249,171
20613 Capital Facility & Technology Needs	17,715,069	10,250,807
20614 Workforce Education & Training	1,213,463	667,413
Total	\$138,955,506	\$89,950,426

4040500000—Mental Health Services

Health Services

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Adult Services (Days)					
<i>Psychiatric Health Facility</i>	7,042	5,794	9,410	9,500	9,600
<i>State Hospital</i>	1,095	1,095	1,095	1,095	1,095
<i>Crisis Residential</i>	9,642	11,101	11,366	11,500	11,750
<i>Adult Transitional</i>	5,274	5,249	5,329	5,440	5,560
Day Treatment (Days)					
<i>UOP Socialization</i>	7,604	9,020	10,874	11,000	11,200
<i>Crisis Stabilization</i>	40,438	41,577	38,976	41,500	41,750
Outpatient (Hours)					
<i>Adult Outpatient/Crisis</i>	41,129	55,942	36,368	42,500	47,500
<i>Crisis</i>	3,427	2,574	1,598	2,550	3,200
<i>Children's Services</i>	40,780	53,874	51,076	52,500	53,500
<i>Older Adults</i>	6,171	5,315	4,452	5,300	5,750
<i>Children's Placements</i>	784	3,589	4,938	5,000	5,100
MHSA Services (Hours)					
<i>Adult Outpatient</i>	42,116	46,291	48,715	49,250	50,150
<i>Crisis</i>	22,142	23,582	25,820	26,750	27,250
<i>Children's Services</i>	11,406	23,054	46,554	47,500	48,250
<i>Older Adults</i>	3,856	3,066	1,571	2,500	3,100
<i>System-wide Cost Per Consumer</i>	\$5,824	\$7,158	\$8,087	\$7,750	\$7,050

4040600000—Substance Abuse Services



Health Services

Greg Diederich, Health Care Services Director
www.sigov.org/department/hcs

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$6,142,119	\$9,529,078	\$9,342,518	\$9,342,518	(\$186,560)
Services & Supplies	14,538,048	18,809,397	18,723,770	18,723,770	(85,627)
Centrally-Budgeted Expenses	407,237	394,964	483,574	483,574	88,610
Capital Expenditures	44,300	61,280	155,960	155,960	94,680
Total Expenditures	\$21,131,704	\$28,794,719	\$28,705,822	\$28,705,822	(\$88,897)
Expenditure Reimbursements	(658,893)	(1,090,604)	(329,434)	(329,434)	761,170
Total Appropriations	\$20,472,811	\$27,704,115	\$28,376,388	\$28,376,388	\$672,273
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$896,293	\$282,000	\$0	\$0	(\$282,000)
Aid From Other Governments	12,890,435	14,887,911	16,174,707	16,174,707	1,286,796
Charges For Services	10,476,880	11,757,916	11,068,393	11,068,393	(689,523)
Operating Transfers In	776,288	776,288	1,133,288	1,133,288	357,000
Fund Balance	(4,567,085)	0	0	0	0
Total Revenues	\$20,472,811	\$27,704,115	\$28,376,388	\$28,376,388	\$672,273
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	91.0	91.0	88.0	88.0	(3.0)
Temporary (Full-Time Equivalent)	20.3	21.0	21.0	21.0	0.0
Total Staffing	111.3	112.0	109.0	109.0	(3.0)

- Operating Transfers In includes a General Fund Contribution of \$776,288 for 2022-2023.

Purpose

Substance Abuse Services (SAS) provides a range of drug and alcohol prevention and treatment services for County residents, including outpatient, intensive outpatient, residential, and narcotic treatment services. SAS plays a significant role in the community's effort to reduce the harmful effects of alcohol and drug addiction.

In partnership with its health care and criminal justice system partners, SAS uses a variety of funding streams in an effort to reduce the number of individuals requiring the use of high-cost jail beds and medical and psychiatric emergency services, as a result of untreated substance use disorders.

Major Budget Changes

Salaries & Employee Benefits

- \$146,847 Add a Mental Health Clinician I-II.
- (\$253,158) Delete three vacant Substance Abuse Prevention Specialists I-II.
- (\$82,551) Transfer a Substance Abuse Counselor I-II to Mental Health Services (#4040500000).

4040600000—Substance Abuse Services

Health Services

Services & Supplies

- \$1,350,000 Establish budget for Mental Health Substance Abuse Student Services Act grant.
- \$760,725 Increase in Behavioral Health Administration indirect costs.
- \$248,574 Increase in drug court costs.
- \$169,080 Increase in cost for substance abuse disorder providers.
- \$62,499 Increase in Health Care Services Administration allocated costs due to change in methodology.
- \$58,100 Increase in cost for residential programs repairs.
- (\$2,000,000) Decrease in narcotics treatment program provider contracts.
- (\$451,160) Decrease in Alcohol and Drug Awareness Program outpatient services.
- (\$161,560) Decrease in facility costs due to relocation of programs to Railroad Square.
- (\$61,491) Decrease in staff charges from Mental Health Services based on addition of new Mental Health Clinician I-II.
- (\$33,175) Decrease in communications expense due to Voice over Internet Protocol project completion.

Centrally-Budgeted Expenses

- \$99,626 Increase in Workers' Compensation insurance costs.
- \$13,704 Increase in data processing charges.
- (\$27,771) Cost Allocation Plan adjustment.

Capital Expenditures-Equipment

- \$12,700 Family Ties dish sanitizer.
- \$10,800 Recovery House shed.

Capital Expenditure-Structures & Improvements

- \$132,460 Family Ties structural improvements.

Expenditure Reimbursements

- \$22,127 Increase in reimbursement from District Attorney for Justice Assistance Grant.
- (\$680,101) Decrease in reimbursement from Human Services Agency for CalWorks program.
- (\$87,008) Decrease in reimbursement from San Joaquin General Hospital for assigned Substance Abuse staff.

Revenues

- \$1,500,000 Establish budget for Mental Health Substance Abuse Student Services Act grant revenue.
- \$169,873 Increase in State funding for Affordable Care Act clients.
- \$95,634 Increase in Proposition 172 revenue.
- (\$478,509) Eliminate transfer from Alcohol and Drug Abuse Education Special Revenue funds (#20605 and #20607).
- (\$416,029) Decrease in 2011 Realignment funding.
- (\$217,000) Shift revenue from Statham Drunk Driving Special Revenue fund (#20609) to Operating Transfers In.
- (\$211,014) Decrease in Medi-Cal revenue.
- (\$65,000) Shift revenue from Substance Abuse Problem Assessment fund (#20604) to Operating Transfers In.
- (\$62,682) Decrease in Substance Abuse Block Grant revenue.

Operating Transfers In

- \$307,497 Shift revenue from Statham Drunk Driving Special Revenue fund (#20609) to Operating Transfers In combined with increase in transfer amount.

4040600000—Substance Abuse Services

Health Services

- \$49,503 Shift revenue from Substance Abuse Problem Assessment fund (#20604) to Operating Transfers In combined with decrease in transfer amount.

Program Discussion

The 2022-2023 recommended Substance Abuse Services (SAS) budget totals \$28,705,822, which is a decrease of \$88,897 from the 2021-2022 adjusted budget. Salary and benefits include an adjustment of \$60,995 resulting from side letters with Service Employees International Union (SEIU) and San Joaquin County Management Association (SJCMA) providing wage increases for Clinician classifications adopted by the Board of Supervisors on March 1, 2022 (B-22-111).

Narcotic Treatment Programs (NTP)

As a result of 2011 State Realignment, counties are responsible for using realigned State sales tax revenue as a match for Federal Drug Medi-Cal (DMC) reimbursements to treatment providers. Most DMC contracts are for NTP, the costliest of DMC services. In the County, two NTP providers operate seven clinics in Lodi, Manteca, and Stockton. These services are a Federal entitlement and counties have little ability to modify services to achieve cost savings. Although the individual cost of these services has increased over the past several years, Behavioral Health Services (BHS) plans to reduce costs in 2022-2023 by managing utilization through the DMC-ODS (Organized Delivery System) process. Total contract amounts with both providers will be decreased to reflect actual lower utilization. Future decreases in Realignment revenue earned through sales taxes and vehicle license fees may affect the amount of funding available for services across all BHS programs, including DMC-ODS.

DMC Organized Delivery System (DMC-ODS)

The State Department of Health Care Services is continuing to implement a Federal Section 1115 Medi-Cal “Bridge to Reform” demonstration waiver. One component of the waiver includes major changes to the DMC service delivery system, transforming it into a continuum of care modeled after the American Society of Addiction Medicine criteria for substance use disorder treatment services. The County’s DMC-ODS was implemented in 2018-2019 and includes a focus on timeliness of services and timely access to treatment.

This demonstration waiver was scheduled to expire on December 31, 2020 and transition away from the Section 1115 waiver authority along with many other aspects of the Medi-Cal Program and into the California Advancing and Innovating Medi-Cal (CalAIM) initiative. Due to a variety of circumstances, an extension of the demonstration waiver was

granted in June 2021, extending the demonstration authorities through December 31, 2026.

In 2022-2023, SAS will continue efforts to expand its contracted DMC-ODS provider network through a variety of means, including implementation of recently proposed rate increases, expansion of the provider continuum into the Central Valley Region to increase capacity in levels of care, and issuing a new Request for Qualifications for service providers through the County’s Purchasing and Support Services.

Residential Treatment

SAS operates two residential substance use disorder treatment programs, Recovery House (licensed for men and women) and the Family Ties Program (perinatal program for women and their children). Funding is provided by DMC-ODS, Federal substance abuse block grants, and State funds. Referrals are received from criminal justice agencies, social service agencies, and families. Implementation of the DMC-ODS in 2018-2019 allowed DMC billing for non-perinatal residential treatment services provided at Recovery House, which were previously limited by the Institution for Mental Disease exclusion as the facility exceeds the sixteen-bed Federal limit.

SAS continues to address deferred maintenance and client safety concerns at Recovery House in collaboration with the General Services Department (GSD). In 2018, the bed capacity of Recovery House was temporarily reduced from 69 to 32 clients due to operating concerns of the aging facility. Capacity has subsequently increased to 47, and the 2022-2023 recommended budget includes funding to continue additional deferred maintenance and improvement efforts ensuring continued operations and capacity until additional bed capacity is implemented via three 16-bed modular units scheduled to begin construction in summer 2022.

Residential Services for Co-Occurring Substance Use and Mental Health Disorders

Many Recovery House participants suffer from co-occurring substance use and mental health disorders (COD); however, the Program was not designed specifically to serve these individuals. The County currently has no specialized residential programs available to treat those with COD, which reduces the likelihood of successful recovery. To close this gap in its system of care, BHS received funding from the California Health Facilities Financing Authority (CHFFA) for two 16-bed COD treatment facilities to be located adjacent to the existing Recovery House. CHFFA funds will pay for the new facilities, while funding from the Mental Health Services Act and Medi-Cal will support the COD treatment services. Although the 2019 Novel Coronavirus pandemic resulted in project delays, BHS and GSD have continued preparation and

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effort on this project with anticipated project completion date of March 2023.

Fund Balances

Substance Abuse Problem Assessment Fund

The Substance Abuse Problem Assessment Special Revenue Fund (#20604) receives funds collected by the Court from individuals ordered to participate in a County alcohol and drug problem assessment program. Fund balance as of March 31, 2022, was \$54,390. The 2022-2023 recommended budget includes \$49,503 in transfers from this fund.

Alcohol/Drug Abuse Education Funds

The Alcohol Abuse Education Special Revenue Fund (#20605) and Drug Abuse Education Special Revenue Fund

(#20607) support the County's alcohol and drug abuse education and prevention efforts. Fund balances as of March 31, 2022, were \$605,033 and \$232,102, respectively. The 2022-2023 recommended budget includes no transfers from these funds.

Statham Drunk Driving Fund

The Statham Drunk Driving Special Revenue Fund (#20609) is used for treatment of clients with alcohol dependency in certified residential programs. Fines are collected by the County from Driving while Under the Influence offenses. Fund balance as of March 31, 2022, was \$1,468,363. The 2022-2023 recommended budget includes \$307,497 in transfers from this fund.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Prevention Activities					
<i>Schools Contacted</i>	135	90	76	200	250
<i>Students Contacted</i>	5,032	3,000	2,440	7,270	7,500
<i>Organizations Contacted</i>	200	75	27	125	250
<i>Individuals Contacted</i>	3,514	2,500	1,585	5,250	5,800
Treatment Services					
<i>Recovery House-Admissions</i>	675	314	327	350	450
<i>Average Cost per Client</i>	\$4,072	\$6,481	\$8,508	\$7,387	\$8,578
<i>Recovery House-Client Days</i>	9,596	9,225	6,840	9,800	11,500
<i>Family Ties-Admissions</i>	117	131	107	129	140
<i>Average Cost per Client</i>	\$16,264	\$16,264	\$10,637	\$23,442	\$25,000
<i>Family Ties-Client Days</i>	7,871	6,627	8,807	9,298	10,000
Chemical Dependency Counseling Center					
<i>Intakes</i>	814	1,039	1,056	900	800
<i>Average Cost Per Client</i>	\$1,754	\$1,754	\$2,779	\$3,800	\$3,500
Narcotic Treatment Program					
<i>Admissions</i>	2,515	2,388	2,496	3,008	3,100
<i>Average Cost Per Client</i>	\$4,930	\$4,930	\$4,051	\$2,900	\$3,290

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$22,362,189	\$30,134,350	\$31,020,317	\$31,020,317	\$885,967
Services & Supplies	9,499,038	19,249,211	13,164,390	13,164,390	(6,084,821)
Centrally-Budgeted Expenses	733,151	1,016,722	1,275,481	1,275,481	258,759
Other Charges & Uses	200,974	330,169	300,000	300,000	(30,169)
Capital Expenditures	935,361	2,070,000	2,055,800	2,055,800	(14,200)
Total Expenditures	\$33,730,713	\$52,800,452	\$47,815,988	\$47,815,988	(\$4,984,464)
Expenditure Reimbursements	(8,304,009)	(1,870,894)	(1,984,752)	(1,984,752)	(113,858)
Total Appropriations	\$25,426,704	\$50,929,558	\$45,831,236	\$45,831,236	(\$5,098,322)
Earned Revenues By Source					
Licenses/Permits/Franchises	\$452	\$0	\$0	\$0	\$0
Fines/Forfeitures/Penalties	1,282	1,500	1,500	1,500	0
Aid From Other Governments	12,841,215	34,122,113	29,184,125	29,184,125	(4,937,988)
Charges For Services	2,319,359	2,115,951	1,700,000	1,700,000	(415,951)
Miscellaneous Revenues	198,206	60,000	60,000	60,000	0
Operating Transfers In	850,885	2,432,881	1,547,838	1,547,838	(885,043)
Total Revenues	\$16,211,399	\$38,732,445	\$32,493,463	\$32,493,463	(\$6,238,982)
Net County Cost	\$9,215,305	\$12,197,113	\$13,337,773	\$13,337,773	\$1,140,660
Allocated Positions	163.0	233.0	226.0	226.0	(7.0)
Temporary (Full-Time Equivalent)	6.4	22.9	8.2	8.2	(14.7)
Total Staffing	169.4	255.9	234.2	234.2	(21.7)

- Operating Transfers In includes a General Fund Contribution of \$331,881, representing the minimum Maintenance of Effort required.

Purpose

Public Health Services (PHS) is responsible for providing a wide variety of health programs and services to the community. Services include, but are not limited to, patient education and case management; monitoring and investigation of reportable communicable diseases; maintaining vital records; statistical analysis and mapping of disease data; regional public health laboratory services; public health emergency preparedness planning; and health promotion and chronic disease prevention activities.

Major Budget Changes

Salaries & Employee Benefits

- \$51,683 Salary and benefits adjustments.
- \$1,977,786 Full-year cost of 14 positions added midyear 2021-2022.
- \$184,215 Add a Deputy Director-Public Health Services.
- \$71,979 Add a Public Health Laboratory Technician I-II.

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➤ (\$733,455) Delete nine vacant positions.

➤ (\$666,241) Decrease in extra-help.

Services & Supplies

➤ \$228,240 Increase in Health Care Services Administration allocated costs due to methodology change.

➤ \$43,128 Increase in communications expense due to expanded bandwidth.

➤ (\$2,441,333) Decrease in testing and immunization services.

➤ (\$1,296,000) Decrease in laboratory materials due to lower testing volume.

➤ (\$1,045,000) Decrease in furniture costs due to completion of one-time purchases.

➤ (\$925,000) Decrease in 2019 Novel Coronavirus (COVID-19) pandemic advertising and marketing.

➤ (\$271,658) Decrease in training expenses.

➤ (\$255,098) Decrease in software costs due to completion of one-time purchases.

➤ (\$50,000) Decrease in security services.

➤ (\$36,002) Decrease in office supplies.

Centrally-Budgeted Expenses

➤ \$97,982 Increase in data processing charges.

➤ \$79,104 Increase in Workers' Compensation and Casualty insurance costs.

➤ \$28,148 Increase in Medical Malpractice insurance costs.

➤ \$54,311 Cost Allocation Plan adjustment.

Other Charges

➤ (\$30,169) Decrease in expenses for rental assistance programs.

Capital Expenditures-Equipment

➤ \$500,000 Modular furniture.

➤ \$350,000 Droplet digital Polymerase Chain Reaction (PCR) system.

➤ \$320,000 Network infrastructure switches (4).

➤ \$300,000 Mobile clinic van.

➤ \$260,000 Network servers (4).

➤ \$120,000 Automated liquid handler.

➤ \$100,800 Mobile workstations (12).

➤ \$35,000 Backup server.

➤ \$25,000 Fluorescence microscope.

➤ \$24,000 Keyboard, Video, Mouse (KVM) units (4).

➤ \$10,000 Water jacket carbon dioxide incubator.

➤ \$6,000 PCR workstation.

➤ \$5,000 Universal Power Supply (UPS) device.

Expenditure Reimbursements

➤ \$113,858 Increase in reimbursements from Human Services Agency and Whole Person Care for assigned staffing.

Revenues

➤ \$55,000 Increase in vital records sales revenues.

➤ (\$3,954,552) Decrease in State grant revenues.

➤ (\$642,957) Shift Tobacco Special Funds revenue to operating transfer in account.

➤ (\$455,951) Decrease in laboratory revenue related to COVID-19 testing.

➤ (\$340,479) Eliminate Public Health share of 1991 Realignment sales tax revenue.

Operating Transfers In

➤ \$642,957 Shift Tobacco Special Funds from revenue account.

➤ (\$1,556,000) Eliminate one-time ARPA funding for testing and vaccination.

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Health Services

Program Discussion

The 2022-2023 recommended Public Health Services (PHS) budget totals \$47,815,988, which is a decrease of \$4,984,464 from the 2021-2022 adjusted budget.

The recommended budget deletes nine grant-funded vacant positions in order to manage available funds on existing grant programs and in anticipation of reduced availability of funds in the near future, in accordance with the County's no back-fill policy requiring departments to seek replacement funding or eliminate or phase out programs and positions when funding is reduced or eliminated. These positions are as follows:

Position	# Deleted
Communicable Disease Investigators	4
Public Health Educators	2
Case Manager	1
WIC Nutrition Assistant I-II	1
Senior Office Assistant	1
Total	9

The recommended budget adds a full-time Deputy Director-Public Health Services to provide senior management for two new PHS sections: 1) Organization Planning and Development; and 2) Data Surveillance and Evaluation. The budget also adds a Public Health Laboratory Technician I-II, the cost of which will be partially offset by a reduction in extra-help. It is anticipated that new recurring State General Fund revenue will be available to support these positions.

2019 Novel Coronavirus (COVID-19): Emergency Preparedness in Action

Programmatic summaries cover calendar year 2021 to provide 12 months of data.

COVID-19 mitigation continued to be an all-consuming priority for PHS. In 2021, there were 64,149 positive cases reported during the winter B.1.1.7 variant and the summer Delta variant surges. In June 2021 the County Emergency Operations Center was demobilized, but PHS maintained its Department Operation Center (DOC) and response activities including the coordination and distribution of test kits and vaccines. PHS distributed 348,696 vaccine doses, 46,196 of which were administered through contracts with third-party entities. PHS nursing teams administered 977 doses to homebound residents. PHS staff continued providing clinical guidance, outbreak management, and support services to homeless shelters, schools, skilled nursing, long-term care, and correctional facilities; facilitating requests for testing kits; surveilling individuals with vaccine breakthrough and re-infection; providing daily updates to

stakeholders and the media; and preparing educational messaging for the public.

Altogether in 2021, PHS issued 8 Health Alerts to health care providers; generated 13 press releases; had over 260,000 page views on PHS webpages; and had over 2.4 million views, impressions, and engagements on 5 social media platforms (Facebook, Twitter, Instagram, NextDoor, and YouTube). In collaboration with the Community Foundation of San Joaquin, PHS facilitated the #SJCvaxfortheWin contest for youth, aimed at increasing engagement and providing an artistic outlet during the pandemic. The contest ended in November 2021 with 250 entries from children ranging in age from 5-17.

PHS enhanced its ability to aggressively identify new cases through contact elicitation and identification, notification, and follow-up. In 2021, PHS conducted 24,982 COVID-19 interviews, 41.7% of the total eligible for investigation. PHS investigated and managed 5,230 outbreaks occurring in hospitals, businesses, correctional facilities, schools, and skilled nursing and long-term care facilities. In context, PHS usually investigates about 10 outbreaks per year. PHS contracted with the Public Health Institute for a team of 9.25 FTE investigators to support the ongoing recruitment and training of staff and to ensure a stable and adequate workforce of case investigators.

PHS epidemiologists continued to provide comprehensive local data featuring case numbers, rates by specific demographics, and new COVID-19 vaccine data, updated three times a week.

Additionally, the PHS lab frequently worked at maximum capacity, serving local facilities by maintaining collection kit inventories, providing courier services for the distribution of kits and specimen pick up, and verifying and expanding COVID-19 testing on several specimen types. Timely reporting remained a priority, with turnaround time of 24-48 hours. PHS lab established a Whole Genome Sequencing platform to enhance surveillance capacity for timely variant identification and upgraded the Laboratory Information System with an outreach web portal application for faster turnaround time reporting. PHS lab validated a platform that can detect and provide results of 22 respiratory pathogens including COVID-19, within 45 minutes.

PHS continued its work with community partners on health equity, reaching out to high-risk residents to promote testing and vaccinations, and provided \$85,000 in incentive prizes funded by a partnership with Kaiser Permanente. In addition to the COVID -19 response efforts, PHS programs also maintained essential services and critical everyday operations.

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Health Services

Vital Records

PHS staff register births, deaths, and fetal deaths occurring in the County. In 2020-2021, PHS issued 6,825 certified birth certificates; 7,185 certified death certificates; and 8,878 burial permits, an 11% increase over the prior year. Despite the significant increase, nearly all certificates and permits were issued within 24 hours of request.

Disease Control and Prevention (DCP)

The DCP, critical to COVID-19 contact tracing and case investigations, also continued to monitor and respond to other communicable disease outbreaks, led by Tuberculosis (TB). In 2021, there were 41 active TB cases and 1,193 Latent TB Infections in the County. DCP staff also conducted its annual jail inspections that included the Jail, Honor Farm, Juvenile Hall, city jails, and temporary holding facilities. These inspections were coordinated and completed during the months of October and November 2021. Case management and treatment of syphilis and congenital syphilis remained a priority in 2021, with 1,728 syphilis and 23 congenital syphilis cases reported. PHS is working with Correctional Health to expand surveillance testing and treatment for syphilis within the Jail inmate population.

Maternal, Child, and Adolescent Health (MCAH)

In mid-2021, MCAH implemented its new Healthy Families San Joaquin program, which provides evidence-based nurse home visits to strengthen parent-child relationships and interactions to reduce the potential for child neglect and abuse. Program staff completed intensive national certification courses required prior to implementation. In fall 2021, MCAH was awarded and the Board accepted a 2021-2022 Title V Children and Youth with Special Healthcare Needs Innovation Grant from California Department of Public Health (CDPH) for \$713,297 (B-21-470). This project has not yet been implemented but MCAH has laid the groundwork with the California Children's Services program for home visiting and family support for children with medical complexities and their parents. These families often do not know where to find help for adjunct services and programs in the community.

Public Health Laboratory (Non-COVID-19)

The Lab managed non-COVID-19 routine testing and surveillance activities despite supply chain constraints on reagents and consumables, storage, and space challenges. The Lab also played a pivotal role in the Public Health Microbiologist training program and contributed to the pool of new workforce members.

New Public Health Facility

On February 12, 2019, the Board of Supervisors approved the establishment of a capital project for architectural and

engineering services for the San Joaquin County PHS Replacement Project (B-19-109) to replace the 55-year-old Public Health building and laboratory located on Hazelton Avenue in Stockton, California. On August 18, 2020, the Board approved a contract with Thompson Builders Corporation in the amount of \$17.6 million to construct the replacement facility (B-20-479) which was well under the preliminary construction cost estimates. The project includes the construction of the additive alternative to replace the existing public health laboratory. Total project budget including design and soft costs totals \$21.2 million. Construction began on August 14, 2020 and was expected to be completed in August 2021 with the demolition of the former Public Health building to follow once staff are relocated to the new building. However, due to supply chain issues staff are not anticipated to relocate until the end of first quarter 2022-2023.

National Public Health Accreditation Board (PHAB)

PHS recently achieved its long-standing goal of National PHAB accreditation. PHS submitted its documents demonstrating conformity to over 100 standards and measures set for local health departments in December 2020 and was awarded accreditation status by PHAB in May 2021.

New Programs

Driven by new demand placed on the department as a result of the pandemic, PHS has strengthened its infrastructure to allow for enhanced COVID-19 mitigation efforts as well as the ability to address other emerging diseases. This included establishing a Facilities Management Section and Emerging Diseases Program (EDP). EDP will function as an umbrella program to include Emergency Preparedness and Response to better equip PHS for future timely and efficient response to emergencies and disease outbreaks.

In preparation for integrating COVID-19 response into its routine public health functions, PHS established an Immunization Program that will continue to administer vaccines and provide outreach and education on all vaccine preventable diseases including COVID-19.

PHS also started a Public Health Informatic Program to integrate data and surveillance systems into a comprehensive and cohesive data pool for more accessible and robust planning and disease control and intervention.

PHS established a formal Health Equity Program with funding allocated by CDPH. PHS is now able to work more directly with community partners to address the social, economic, and physical conditions that inequitably affect disadvantaged and distressed communities. These social determinants can severely impact residents' health and well-being.

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Health Services

PHS continued to work with community partners on innovative ways to promote public safety, including collaboration on grant applications to prevent early deaths. These efforts have been undertaken using a health equity lens. Examples of grant-funded projects include increasing focus on the escalating use of fentanyl and other opioid misuse and abuse; informing transportation studies to promote safer, more walkable neighborhoods; implementing interventions to prevent childhood injuries; and conducting community-level outreach and education to reduce the impact of both acute and chronic diseases.

Innovative Technology Support

New demands have been placed on the department's data systems and functionality. Although many of the resulting innovations were driven by the response to COVID-19, they will significantly enhance ongoing capabilities. Innovative use of technology was key to successfully interfacing with community partners, clients, and the public. In lieu of community gatherings, PHS used telephone and virtual platforms to conduct activities ranging from Women, Infants, and Children (WIC) appointments and nurse home visits to physical therapy sessions with special needs children.

PHS Information Technology (IT) staff adapted existing infrastructure to support working from home, for staff working remotely due to COVID-19. This included allowing staff to access work phone lines and voicemail through a remote computer. IT staff worked to increase the capacity and monitoring of laboratory systems to support scaled-up testing volume and reporting requirements and expand Immunization Registry capabilities to support new reporting and integration requirements from CDPH and Centers for Disease Control (CDC). IT staff also significantly expanded PHS's online presence for risk communications.

PHS continues to strengthen its ability to ensure its programs and services remain efficient and effective. The Department's electronic performance management system is being rebuilt to be more responsive and proactive. Metrics based on national benchmarks will better demonstrate health outcomes and the revised system will include a high-level Department-wide strategic dashboard as well as specific program level indicators allowing staff to conduct gap analyses and track workload distribution.

Fund Balance

Ryan White Care Consortium Fund

The Ryan White Care Consortium General Fund Special Account (#13403) receives donations to assist HIV patients

and serves as a last resort when clients do not qualify for other assistance. Fund balance as of March 31, 2022 was \$46,364. The 2022-2023 recommended budget does not include transfers from this fund.

Child Passenger Restraint Fund

The Child Passenger Restraint General Fund Special Account (#13404) receives a portion of fines charged to violators for not utilizing car seats appropriately. Funds are used to support the Child Passenger Safety Program, which provides education and reduced-priced car seats to clients attending training on the proper use of car seats. Fund balance as of March 31, 2022 was \$118,073. The 2022-2023 recommended budget includes \$20,000 in transfers from this fund.

Public Health Vital Statistics Fund

The Public Health Vital Statistics General Fund Special Account (#13407), funded through a restricted portion of each birth and death certificate sold, defrays the administrative costs of collecting and reporting fees, technical support of vital record systems, and community health data collection and analysis. Fund balance as of March 31, 2022 was \$811,345. The 2022-2023 recommended budget includes \$15,000 in transfers from this fund.

Tobacco Program Funds

General Fund Special Accounts for the Tobacco Control Program/Proposition 99 (#13410) and California Healthcare Research and Prevention Tobacco Tax Act/Proposition 56 (#13405) receive State tobacco tax revenues for the Smoking and Tobacco Outreach/Prevention Program. Funds are transferred to the General Fund based on Program expenditures. Fund balances as of March 31, 2022 were \$77,164 and \$1,745,713 respectively. The 2022-2023 recommended budget includes \$642,957 in transfers from these funds.

Public Health Construction Capital Outlay Fund

The Public Health Construction Capital Outlay Fund (#37400) was created when the Local Health District became part of the County, with funds designated for construction of a new Public Health facility. Since 2017, approximately \$1.3 million has been used from this Fund toward the plan and design of a replacement Public Health facility. Fund balance as of March 31, 2022 was \$6,009 and is anticipated to be fully exhausted concurrent with the completion of the Public Health facility replacement project. No funds are included for use in the Public Health Services budget in 2022-2023.

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Health Services

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Health Promotion & Administration					
<i>Births & Deaths Registered</i>	12,431	12,507	14,010	14,000	14,000
<i>Health Education Presentations</i>	1,403	1,312	1,146	800	1,250
Disease Control & Prevention					
<i>Communicable Disease Control</i>					
<i>Presentations/Consultations</i>	1,377	1,264	2,107	1,200	1,200
<i>Surveillance/Investigations</i>	797	4,020*	6,355	3,500	5,000
<i>Acquired Immunodeficiency Syndrome Program</i>					
<i>HIV Tests & Counseling</i>	1,258	297**	326	400	300
<i>Case Management for HIV Clients</i>	233	910	710	240	240
<i>Syphilis</i>	763	1,499	1,301	1,000	750
<i>Chlamydia/Gonorrhea</i>	3,351	2,323	2,903	2,000	2,400
<i>Tuberculosis (TB) Control</i>					
<i>Case/Contact Investigations</i>	3,522	3,253	2,994	1,200	2,996
<i>Presentations/Consultations</i>	2,839	6,485	2,569	3,600	2,796
<i>Observed TB Therapy Visits</i>	5,629	2,542	6,485	1,200	7,761
Public Health Laboratory					
<i>Billable Events</i>	18,934	38,211	54,610	30,000	31,000
Family Health Division					
<i>Women, Infants, and Children Program</i>					
<i>Caseload/Month</i>	7,183	5,597	5,873	6,652	7,250
<i>Maternal Child & Adolescent Health</i>					
<i>Home Visits</i>	1,239	998	551	550	550

*Increase in number of community providers conducting HIV screening and testing, increasing investigations.

**HIV testing decreased due to changes in CDC best practices and strategies for HIV prevention.

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$3,094,331	\$3,347,048	\$3,244,185	\$3,244,185	(\$102,863)
Services & Supplies	565,242	853,422	802,765	802,765	(50,657)
Centrally-Budgeted Expenses	142,016	83,048	27,943	27,943	(55,105)
Capital Expenditures	6,571	0	0	0	0
Total Expenditures	\$3,808,160	\$4,283,518	\$4,074,893	\$4,074,893	(\$208,625)
Expenditure Reimbursements	(1,021)	0	0	0	0
Total Appropriations	\$3,807,139	\$4,283,518	\$4,074,893	\$4,074,893	(\$208,625)
Earned Revenues By Source					
Charges For Services	\$745,361	\$675,000	\$750,000	\$750,000	\$75,000
Operating Transfers In	928,072	928,073	928,073	928,073	0
Fund Balance	2,133,706	2,680,445	2,396,820	2,396,820	(283,625)
Total Revenues	\$3,807,139	\$4,283,518	\$4,074,893	\$4,074,893	(\$208,625)
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	30.0	30.0	30.0	30.0	0.0
Temporary (Full-Time Equivalent)	1.5	1.5	1.5	1.5	0.0
Total Staffing	31.5	31.5	31.5	31.5	0.0

- Operating Transfers In includes a General Fund Contribution of \$928,073 for 2022-2023.

Purpose

The goal of the Office of the Public Guardian/Conservator (PG/C) is to ensure both the financial and physical safety of incompetent and mentally disabled persons who meet the medical and legal criteria for conservatorship, when there is no viable alternative to public conservatorship.

The PG/C's Office provides:

- Lanterman Petris Short (LPS) Conservatorship services for residents who have been adjudicated by the Superior Court to be gravely disabled because of a mental illness. These services include investigations of all LPS referrals from acute care hospitals and

criminal courts including the monitoring of conserved clients after the establishment of the conservatorship.

- Probate Guardianship/Conservatorship services, including investigation of referrals and administration of personal and financial decisions, as defined by the Probate Code.
- Representative Payee services as defined by the United States Social Security Administration and United States Department of Veterans Affairs for persons deemed by those agencies as being unable to responsibly utilize their funds for food, clothing, and shelter. The PG/C currently only provides these services to consumers who are actively case managed by Behavioral Health Services (BHS).

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Health Services

Major Budget Changes

Salaries & Employee Benefits

- (\$103,014) Salary and benefits adjustments.

Services & Supplies

- \$47,819 Increase in Behavioral Health Administration indirect costs.
- \$28,119 Increase in Health Care Services Administration allocated costs due to change in methodology.
- (\$130,000) Decrease in charges for County Counsel legal services due to fee correction.

Centrally-Budgeted Expenses

- \$14,341 Increase in Workers' Compensation insurance costs.
- (\$77,066) Cost Allocation Plan adjustment.

Revenues

- \$75,000 Increase in revenue from conservatorship fees.
- (\$283,625) Decrease in use of Mental Health Realignment fund balance.

Program Discussion

The 2022-2023 recommended budget for the Office of the Public Guardian/Conservator (PG/C) totals \$4,074,893, which is a decrease of \$208,625 from the 2021-2022 adjusted budget.

LPS Conservatorship Referrals

The PG/C's Office continues to receive referrals from the criminal justice system, including from multiple criminal courts, for clients arrested for a criminal offense who are incompetent to stand trial and may have a mental illness. Frequently, cases are referred multiple times after the PG/C has declined to pursue a conservatorship once the result of the investigation determines the client does not meet the criteria for conservatorship. The PG/C's Office is obligated by law to perform a new investigation for each referral and evaluations are subsequently performed to determine if the client meets the criteria for LPS conservatorship. Due to the 2019 Novel Coronavirus (COVID-19), whenever possible, court hearings are being conducted via telecommunications.

COVID-19 had a significant impact on the availability of housing placements for LPS conservatees. Some facilities quarantined due to an outbreak among staff or residents, which resulted in no movement into placement or out of placement to a more appropriate setting. Testing LPS conservatees for COVID-19 is now part of the medical clearance necessary before facilities will accept a client for placement. Shortages continue for placements at all levels from acute care hospitals and locked psychiatric facilities (IMDs) to Crisis Residential Facilities and Board and Cares. Conservatees with behavioral, legal, or criminal issues are particularly difficult to place since these facilities can be more selective due to limited beds. State hospitals only admit the most difficult to treat LPS conservatees, but they are now focused on clearing the backlog of incompetent to stand trial (IST) clients due to court mandates. If the counties and the State do not come to a resolution regarding IST clients and the State hospital system moves forward with discharging LPS conservatees, this would have a disastrous effect for placement in an already strained system.

The PG/C's Office continues to work collaboratively with BHS to locate and secure housing for conservatees, who are required to reside in a community care licensed facility by law.

Probate Conservatorship Referrals

Referrals in 2021-2022 remained consistent with 2020-2021. Lack of growth may be due to a decrease in contacts with elderly individuals in hospitals and Adult Protective Services due to in-place sheltering and pandemic related postponement of medical care. Although referral numbers remain stable, the PG/C still faces a number of challenges. The time required to establish a probate conservatorship has increased due to Superior Court's new processes, case complexity, and pandemic Court closures. While the PG/C's Office is fully responsible for client care for Probate conservatees, including case management and placement, shortages of appropriate housing placements persist, especially for clients with a major neurocognitive disorder or an accompanying behavioral disturbance diagnosis. Referrals from criminal courts, where the proposed conservatee is incompetent due to a major neurocognitive disorder, have substantially increased. Facilities are hesitant to admit these conservatees directly from the Jail. There are no emergency placements for Probate Conservatees with behavioral or criminal issues. The PG/C's Office is working in collaboration with HCS and San Joaquin General Hospital on exploring the possible use of Health Realignment funding or, as needed, an increase in usage of the General Fund to support compliant discharge from inpatient beds and placements, as these placements are not a compliant use of Mental Health Realignment funding.

4041200000—Public Guardian/Conservator

Health Services

Workload Data

	<u>Actual</u>			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Referrals					
<i>LPS Conservatorship Referrals</i>	126	118	126	128	132
<i>Probate Conservatorship Referrals</i>	48	52	56	52	53
<i>Sub-Payee Referrals</i>	40	34	20	17	16
Cases					
<i>LPS Conservatorship Cases</i>	274	271	276	277	280
<i>Probate Conservatorship Cases</i>	158	182	197	184	187
<i>Sub-Payee Cases</i>	614	524	506	510	512
<i>Homeless (all are Sub-Payee Cases)</i>	N/A*	10	10	16	16

**Homeless data on Sub-Payee Cases was not tracked prior to 2019-2020.*

4041800000—Emergency Medical Services



Health Services

Greg Diederich, *Health Care Services Director*
sigov.org/department/ems/

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,820,833	\$2,004,545	\$2,070,353	\$2,070,353	\$65,808
Services & Supplies	888,100	938,558	908,449	908,449	(30,109)
Centrally-Budgeted Expenses	15,628	203,864	160,069	160,069	(43,795)
Capital Expenditures	1,586,004	0	0	0	0
Operating Transfers Out	1,122,000	0	0	0	0
Total Expenditures	\$5,432,565	\$3,146,967	\$3,138,871	\$3,138,871	(\$8,096)
Expenditure Reimbursements	(720,261)	0	0	0	0
Total Appropriations	\$4,712,304	\$3,146,967	\$3,138,871	\$3,138,871	(\$8,096)
Earned Revenues By Source					
Licenses/Permits/Franchises	\$1,160,539	\$1,114,594	\$1,171,885	\$1,171,885	\$57,291
Aid From Other Governments	503,370	297,554	297,554	297,554	0
Charges For Services	527,136	524,487	537,087	537,087	12,600
Miscellaneous Revenues	1,928,798	301,000	201,000	201,000	(100,000)
Operating Transfers In	51,627	24,000	24,000	24,000	0
Total Revenues	\$4,171,470	\$2,261,635	\$2,231,526	\$2,231,526	(\$30,109)
Net County Cost	\$540,834	\$885,332	\$907,345	\$907,345	\$22,013
Allocated Positions	12.0	12.0	12.0	12.0	0.0
Temporary (Full-Time Equivalent)	0.0	0.4	0.0	0.0	(0.4)
Total Staffing	12.0	12.4	12.0	12.0	(0.4)

Purpose

The San Joaquin County Emergency Medical Services (EMS) Agency monitors and enforces more than 35 contracts for the provision of Advanced Life Support (ALS) emergency ambulance services, ALS and Basic Life Support (BLS) non-emergency ambulance services, ALS and BLS first response services, base hospital medical direction, receiving hospital services, trauma services, training programs, and other related services. These activities ensure a coordinated response to EMS System needs within San Joaquin County. EMS also administers the Hospital Preparedness Program (HPP) grant, which provides funds for disaster planning, including hospital surge capacity, mass fatality management, emergency communications, and advanced registration of medical volunteers. EMS serves as the lead agency for all Continuous Quality Improvement activities throughout the EMS system.

EMS serves as the Medical Health Operational Area Coordinator and is the designated point of contact for medical mutual aid with local, regional, and State agencies. EMS maintains an on-call EMS Duty Officer, 24 hours a day, 7 days per week to respond to mutual aid requests, coordinate disaster medical operations, and assist hospitals and providers in managing the EMS System. EMS ensures accountability and transparency to the public through detailed system reports on the EMS website, a public comment process to receive input on policy development, and the ability to participate in quarterly EMS Liaison Committee meetings which are open to any stakeholder representative or EMS system participant.

EMS funding is provided through the collection of contractual revenues, fees, grants, General Fund allocation, accumulated reserves from ambulance contract performance penalties, and Maddy EMS Funds.

4041800000—Emergency Medical Services

Health Services

Major Budget Changes

Salaries & Employee Benefits

- \$65,808 Salary and benefits adjustments.
- \$15,682 Increase in overtime.
- (\$15,682) Decrease in extra-help.

Services & Supplies

- \$10,000 Increase in medical dispatch and operational EMS system design training.
- \$7,477 Increase in Health Care Services Administration allocated costs due to change in methodology.
- (\$23,676) Decrease in contract data management services.
- (\$19,530) Decrease in costs associated with end of EMS MedEx grant.
- (\$5,500) Completed one-time furniture purchases.

Centrally-Budgeted Expenses

- (\$25,550) Decrease in data processing charges.
- (\$11,376) Decrease in Casualty insurance costs.
- (\$8,237) Cost Allocation Plan adjustment.

Revenues

- \$58,291 Increase in ambulance permit fees based on contractual provider increases.
- \$12,600 Increase in hospital ST-Elevation Myocardial Infarction (STEMI)/stroke specialty designation fees.
- (\$100,000) Decrease in penalty revenue based on revised contractual provisions.

Program Discussion

The 2022-2023 recommended budget for Emergency Medical Services (EMS) totals \$3,138,871, which is a decrease of \$8,096 from the 2021-2022 adjusted budget.

During 2022-2023, EMS will initiate the process to revise the EMS Transportation Plan creating an ambulance system design to serve the County beginning in May 2026. EMS will analyze incident and patient care data and gather input from stakeholders to modify the ambulance system design as may be necessary to continue to meet the needs of the County and patients.

In 2022-2023 EMS will continue to:

- Evaluate the delivery of ALS and BLS to determine adherence to medical control and ensure the efficient and effective provision of patient care, including evaluation of the recent addition of transport ventilators to emergency ambulances.
- Monitor implementation of agreements for emergency ambulance services, including ALS inter-facility transfers and critical care transport. Performance requirements include response time standards for Code 3 (red lights and siren) and Code 2 (without red lights and siren), as well as other measures.
- Revise, update, and evaluate Exclusive Operating Area (EOA) ambulance agreements with Escalon Community Ambulance and the Ripon Consolidated Fire Protection District.
- Create and revise policy recommendations to include the creation of an EMS Advisory Council, standardization of agreements, and increased EMS system data transparency.
- Process and issue non-emergency ambulance permits and enter into service agreements as needed with ALS first response providers, BLS first response providers, specialty care providers, and air ambulance service providers.

EMS Replacement Facility Project

In 2021-2022, an EMS replacement facility to accommodate office space, training and meeting space, medical supply storage, and distribution needs was included in the County Master Plan and designated for future construction by the Capital Review Committee. Funding will be provided from Maddy EMS funds as approved by the Board of Supervisors for use towards EMS capital facility needs in June 2018 (B-18-329). Planning and future construction efforts will continue in 2022-2023.

Stroke, Cardiac, and Trauma Systems

On July 1, 2018, EMS implemented a well-received system of care tailored to patients who have experienced a stroke, including the designation of qualified hospitals as “stroke centers” to focus on rapid identification, treatment, and under

4041800000—Emergency Medical Services

Health Services

specific circumstances transfer to hospitals located outside of the County. In 2019, the California EMS Authority adopted regulations for critical care system planning for cardiac and stroke.

In 2022-2023, EMS will continue:

- Implementation of these regulations into existing systems of cardiac and stroke care and collaboration with acute care hospitals designated as primary stroke centers and STEMI cardiac centers to evaluate system performance and implement adjustments as needed.
- Implementation of the national Cardiac Arrest Registry to Enhance Survival (CARES) data registry administered by Emory University. CARES assists local communities in identifying and tracking cases of cardiac arrest and identifying opportunities for improvement in the treatment of out-of-hospital cardiac arrest.
- Monitoring and evaluating the County's trauma system, including oversight of San Joaquin General Hospital's performance as the County's designated trauma center, which was recently elevated from a Level III to a Level II, and adherence to benchmarks and standards of care.

Ambulance Patient Offload Delays

In 2022-2023, EMS will continue to place an emphasis on addressing the problem of Ambulance Patient Offload Delays (APOD) at receiving hospitals. APOD causes extensive wait times for arriving ambulance patients, while also negatively impacting the availability of ambulances for emergency responses occurring throughout the County. As acknowledged in the 2018 Fitch and Associates report, the "EMS system and ambulance services are adversely impacted by area hospitals' inability to manage reception of patients" and has a "carryover impact on ambulance services' ability to provide non-emergency and Critical Care Transport service requested by hospitals."

EMS has adopted technology that measures APOD and enables real-time tracking of delays by hospitals, ambulance providers, public safety dispatch centers, and other system participants. These tools will assist in meeting State mandates for tracking and reporting APOD data.

Commitment to Homeless Services

The EMS system is the ultimate medical safety net, often serving as the only access point to health care services for homeless individuals and families. It is designed to ensure prehospital emergency medical care, transport, and access to specialty services (such as trauma, stroke, and cardiac centers) are available and delivered universally to all patients

regardless of socio-economic status, including the homeless population.

EMS has determined the universal delivery of ALS services by emergency ambulance service providers through EOA agreements is the most appropriate and efficient manner for delivering ALS services and for fulfilling the County's statutory indigent health care obligations. In 2018, EMS developed processes to identify and refer prehospital patients most at risk for homelessness to the County's Whole Person Care Program on a quarterly basis.

2019 Novel Coronavirus (COVID-19) Response

On January 27, 2020, EMS issued its first medical control policy in response to the emerging infectious disease threat related to COVID-19. What followed was the largest Federal, State, and County pandemic disease response and mobilization of medical resources in more than a century. In 2022-2023, EMS will continue to ensure the resiliency of the EMS system while also serving as the Medical Health Operational Area Coordinator and working to operationalize the County Emergency Operations Plan, Emergency Support Functions and Public Health and Medical Annex activities as the State and County transition to endemic planning.

EMS pandemic-related responsibilities include, but are not limited to: operating a medical/health mutual aid resource logistics base with order processing, inventory management, transportation, and asset tracking; maintaining situational awareness; performing advanced system planning; operationalizing hospital and long-term care facility surge capacity; responding to and coordinating contingency plans to support long-term care facilities; providing authorization to local Emergency Medical Technicians and paramedics to participate in the vaccination efforts coordinated by Public Health officials; and collecting and analyzing health care system data.

From the beginning of the public health emergency, EMS has fulfilled thousands of individual medical/health resource requests comprising millions of pieces of medical supplies, personal protective equipment, and staffing resources.

Fund Balances

Maddy EMS Special Revenue Funds are generated from court fines, penalties, forfeitures, and a portion of violator traffic school fees. Monies collected are distributed by formula to fund administration; to physicians and surgeons for uncompensated emergency services; to hospitals providing disproportionate trauma services; and to other emergency medical services as determined by the County, including capital projects supporting EMS.

4041800000—Emergency Medical Services

Health Services

In 2017-2018 and 2018-2019, the Board (B-18-329, B-19-309) authorized transfers totaling \$3.4 million in net penalty revenue received by EMS to the Maddy-Other EMS fund (#20804) for future EMS capital facility needs, in the amounts of \$2,097,000 and \$1,301,000, respectively. These funds will be significant in offsetting any General Fund costs for future EMS space needs.

As of March 31, 2022, Maddy EMS Special Revenue Fund balances were:

Maddy EMS	Fund No.	Amount
Administration	20801	\$16,975
Physician Services	20802	\$146,489
Hospital Services	20803	\$663,525
Other EMS	20804	\$6,292,999

The 2022-2023 budget includes \$24,000 in transfers in from the Maddy Administration Special Revenue Fund #20801, based on anticipated new revenues received in 2022-2023.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
<i>9-1-1 EMS Patient Contacts</i>	64,988	63,816	64,765	65,737	66,724
<i>Major Trauma Patients</i>	3,868	3,463	4,204	4,708	5,208
<i>Cardiac STEMI Patients</i>	307	331	333	345	357
<i>Acute Stroke Patients</i>	1,371	1,544	1,408	1,576	1,654
<i>EMS Personnel Applications</i>	697	710	803	719	730
<i>EMS Training and Continuing Education Program Applications</i>	6	4	5	4	7

Health Services

Greg Diederich, Health Care Services Director
www.sjgov.org/departments/hcs

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$4,120,237	\$6,605,331	\$6,685,175	\$6,685,175	\$79,844
Services & Supplies	538,828	614,199	654,822	654,822	40,623
Centrally-Budgeted Expenses	115,994	118,343	123,059	123,059	4,716
Total Appropriations	\$4,775,059	\$7,337,873	\$7,463,056	\$7,463,056	\$125,183
Earned Revenues By Source					
Aid From Other Governments	\$4,989,318	\$5,399,962	\$5,530,950	\$5,530,950	\$130,988
Charges For Services	1,480	1,000	1,000	1,000	0
Miscellaneous Revenues	4,000	4,000	4,000	4,000	0
Total Revenues	\$4,994,798	\$5,404,962	\$5,535,950	\$5,535,950	\$130,988
Net County Cost	(\$219,739)	\$1,932,911	\$1,927,106	\$1,927,106	(\$5,805)
Staffing					
Allocated Positions	46.0	46.0	46.0	46.0	0.0
Temporary (Full-Time Equivalent)	1.9	0.8	0.8	0.8	0.0
Total Staffing	47.9	46.8	46.8	46.8	0.0

Purpose

California Children's Services (CCS) is a State-mandated program providing diagnosis, treatment, and therapy services to financially and residentially eligible children under age 21 with a qualifying medical condition.

Public Health Services (PHS) administers CCS by arranging, directing, authorizing, and paying for medical care, equipment, and rehabilitation services for children and young adults who have a CCS eligible medical condition.

CCS funding is derived from a State/County cost-sharing formula and Federal reimbursement.

Major Budget Changes

Salaries & Employee Benefits

- \$79,844 Salary and benefits adjustments.

Services & Supplies

- \$38,713 Increase in Health Care Services Administration allocated costs due to change in methodology.
- \$20,000 Increase in cost for contract service providers.
- (\$13,731) Decrease in Health Care Services Administration Information Technology support direct charges.

Centrally Budgeted Expenses

- \$7,069 Increase in data processing charges.
- (\$6,651) Decrease in Casualty insurance costs.

Revenues

- \$155,988 Increase in grant revenues.
- (\$25,000) Decrease in reimbursement for therapy services.

4045415000—California Children's Services

Health Services

Program Discussion

The 2022-2023 recommended California Children's Services (CCS) budget totals \$7,463,056, which is an increase of \$125,183 from the 2021-2022 adjusted budget.

Diagnostic and Treatment Claims

In any given fiscal year, PHS may receive excessive referrals of children with CCS eligible conditions for which there are insufficient funds available for diagnosis, treatment, and therapy. In such instances, program options may include:

- Appropriate additional County General Funds to meet increased program needs.
- Cease to authorize services not covered by Medi-Cal.
- Prioritize conditions for which authorizations are issued and cease authorizing those not meeting priority criteria.

The number of new CCS cases was declining in recent years mainly due to closer monitoring of client financial eligibility for the program. Existing cases are closed and new cases are not opened if clients do not meet qualifying financial criteria. However, in 2021-2022 the number of authorization requests for services covered by Medi-Cal has grown. Funding for CCS expenditures is not anticipated to be depleted in 2022-2023.

Medical Therapy Program (MTP)

In accordance with Federal statutes, some children may receive therapy services medically necessary for them to receive an education. State law requires CCS to provide physical and occupational therapy to children in public schools with such therapy included in their individualized

education plans. Children receiving services through the MTP are not necessarily enrolled in CCS. The active treatment of children may be modified dependent upon pandemic school restrictions in the 2022-2023 school year.

The five-year pilot project School-Based Tele-Physiatry Assistance for Rehabilitative and Therapeutic Services (STARS) with UC Davis is ending on July 31, 2022. UC Davis plans to initiate a new contract, which will allow PHS to keep UC Davis owned telemedicine carts used by the MTP.

The MTP is continuing to convert hard copy charts into electronic formats stored in the County's system. This results in streamlined processes and improved operational efficiency.

The Child Health and Disability Prevention (CHDP) program is proposed to sunset by July 1, 2023. While funding for associated County positions will be eliminated, it is unknown at this time if alternative funding will be available to maintain the positions in 2023-2024. Childhood Lead Poisoning Prevention activities funded by CHDP will also be eliminated from the PHS budget in 2023-2024, however, PHS will remain responsible for providing Childhood Lead Poisoning prevention activities funded through the State Childhood Lead Poisoning Prevention Program (CLPPP). It is anticipated the Health Care Program for Children in Foster Care will remain and transition to a stand-alone program.

Office Space

CCS staff have been housed in leased space in north Stockton with recurring occupancy issues not rectified by the landlord. As a result, CCS plans to relocate another leased site in the Lathrop Business Park, 16980 - 16988 S. Harlan Road, in summer 2022 that also includes the Neighborhood Preservation and Whole Person Care units of the Health Care Services Agency (A-22-44).

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
New Referrals*	N/A	2,644	2,942	3,169	3,438
New Cases Opened	1,915	1,605	1,854	2,097	2,359
Medical Therapy Treatment Units	11,697	11,733	6,798	13,000	10,000

*Prior to 2019-2020 average monthly referrals were reported.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$4,401,834	\$5,665,411	\$5,341,361	\$5,341,361	(\$324,050)
Services & Supplies	257,715	415,314	385,535	385,535	(29,779)
Centrally-Budgeted Expenses	123,303	133,176	145,742	145,742	12,566
Total Expenditures	\$4,782,852	\$6,213,901	\$5,872,638	\$5,872,638	(\$341,263)
Expenditure Reimbursements	(3,502,063)	(5,031,636)	(5,872,638)	(5,872,638)	(841,002)
Total Appropriations	\$1,280,789	\$1,182,265	\$0	\$0	(\$1,182,265)
Earned Revenues By Source					
Aid From Other Governments	\$1,280,786	\$1,182,265	\$0	\$0	(\$1,182,265)
Total Revenues	\$1,280,786	\$1,182,265	\$0	\$0	(\$1,182,265)
Net County Cost	\$3	\$0	\$0	\$0	\$0
Staffing					
Allocated Positions	27.0	31.0	29.0	29.0	(2.0)
Temporary (Full-Time Equivalent)	0.0	0.8	0.0	0.0	(0.8)
Total Staffing	27.0	31.8	29.0	29.0	(2.8)

Purpose

Health Care Services Administration (HCSA) provides administrative, fiscal, human resources, information technology, and policy oversight and coordination for the Health Care Services (HCS) Agency, which is composed of the following fourteen budget units:

- Behavioral Health Administration (BHA)
- California Children's Services (CCS)
- Correctional Health Services (CHS)
- Emergency Medical Services (EMS)
- HCS Administration (HCSA)
- Office of the Medical Examiner (OME)
- Mental Health Pharmacy (MHP)
- Mental Health Services (MHS)
- Neighborhood Preservation (NP)
- Public Guardian/Conservator (PG/PC)
- Public Health Services (PHS)

- Substance Abuse Services (SAS)
- Veterans Services Office (VSO)
- Whole Person Care (WPC) Program

Funding for HCSA is provided exclusively through reimbursement from HCS departments.

Major Budget Changes

Salaries & Employee Benefits

- (\$44,890) Salary and benefits adjustments.
- (\$183,954) Transfer a Management Analyst III to Whole Person Care budget (#4049600000).
- (\$65,184) Transfer a Senior Office Assistant to Whole Person Care budget (#4049600000).
- (\$30,022) Decrease in extra-help.

4049500000—Health Care Services Administration

Health Services

Services & Supplies

- \$7,700 Increase in cell phone service costs based on experience.
- (\$36,977) Decrease in rent costs based on relocation plans not implemented.

Centrally-Budgeted Expenses

- \$15,981 Increase in data processing charges.
- \$6,198 Increase in Workers' Compensation and Casualty insurance costs.
- (\$9,613) Cost Allocation Plan adjustment.

Expenditure Reimbursements

- \$841,002 Increase in reimbursement from HCS departments.

Revenues

- (\$1,182,265) Discontinue HCSA share of revenue from 1991 Realignment Mental Health sales tax collections.

Program Discussion

The 2022-2023 recommended budget for Health Care Services Administration (HCSA) totals \$5,872,638, which is a decrease of \$341,263 from the 2021-2022 adjusted budget.

1991 Mental Health Realignment

In 2019-2020, the State eliminated the redirection of Mental Health Realignment growth funds previously used to fund the Coordinated Care Initiative. This action should have resulted in additional Realignment funding directed to Behavioral Health Services (BHS), however, funds were redirected by the State to resolve findings of a Federal audit of the Statewide Specialty Mental Health system. The impact to the County is the loss of approximately \$3.2 million in Mental Health Realignment funding over a four-year period. This redirection was paused due to economic uncertainty and associated tax revenue impacts from the 2019 Novel Coronavirus (COVID-19) pandemic.

On January 27, 2022, BHS received notification from the State that the recoupment would be reinstated in 2022-2023, as well as three other audit recoveries implemented, which will result in the net reduction of 1991 Mental Health revenues of approximately \$1.4 million for each of the next three fiscal years. These funds are used by BHS as working capital for eventual certified public expenditure reporting and the retrospective draw down of Federal financial participation for Medi-Cal services. The loss of these funds combined with the possibility of future reductions in sales tax and vehicle license fee revenues, both of which are sources of realignment funds, may negatively impact the Agency's overall service capacity.

For this reason, the HCSA recommended budget no longer includes a transfer of 1991 Mental Health Realignment funds to subsidize the Agency. Net Agency expenses, exclusive of direct charges for Information Technology staffing and project costs, will now be fully allocated to supported divisions based upon an FTE methodology.

4049600000—Whole Person Care Program



Health Services

Greg Diederich, Health Care Services Director
www.sigov.org/department/hcs

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$0	\$0	\$1,117,393	\$1,117,393	\$1,117,393
Services & Supplies	1,924,391	2,084,975	1,561,864	1,561,864	(523,111)
Capital Expenditures	0	0	190,000	190,000	190,000
Operating Transfers Out	3,157,168	3,904,974	0	0	(3,904,974)
Total Expenditures	\$5,081,559	\$5,989,949	\$2,869,257	\$2,869,257	(\$3,120,692)
Expenditure Reimbursements	(11,325)	0	(1,036,115)	(1,036,115)	(1,036,115)
Total Appropriations	\$5,070,234	\$5,989,949	\$1,833,142	\$1,833,142	(\$4,156,807)
Earned Revenues By Source					
Interest/Rents	\$19,722	\$15,000	\$15,000	\$15,000	\$0
Aid From Other Governments	3,471,144	3,904,975	0	0	(3,904,975)
Charges For Services	0	0	822,000	822,000	822,000
Operating Transfers In	1,289,048	1,952,487	190,000	190,000	(1,762,487)
Fund Balance	290,320	117,487	806,142	806,142	688,655
Total Revenues	\$5,070,234	\$5,989,949	\$1,833,142	\$1,833,142	(\$4,156,807)
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	0.0	7.0	13.0	13.0	6.0
Temporary (Full-Time Equivalent)	0.0	0.0	0.5	0.5	0.5
Total Staffing	0.0	7.0	13.5	13.5	6.5

- Operating Transfers In includes a General Fund contribution of \$190,000 for 2022-2023.

Purpose

The Whole Person Care (WPC) Program is designed to provide a whole-person approach to care to address both clinical and non-clinical needs for high need individuals experiencing homelessness. WPC began as a pilot under California's Section 1115 Federal Medicaid (Medi-Cal, in California) Waiver approved by the Centers for Medicare and Medicaid Services (CMS) on December 30, 2015. Although the Medicaid Waiver ended December 31, 2021, the WPC program continues to operate under a new multiyear initiative implemented by the California Department of Health Care Services (DHCS) on January 1, 2022 called California Advancing and Innovating Medi-Cal (CalAIM). CalAIM creates overarching policy changes across all Medi-Cal delivery systems to transition all existing managed care authorities into one consolidated 1915(b) California managed care waiver, including existing WPC pilot program services.

The County's WPC Program serves individuals who fall into one or more of three categories: 1) individuals experiencing homelessness with at least one qualifying complex physical or behavioral health need with an inability to successfully self-manage; 2) individuals experiencing homelessness and are transitioning from incarceration or transitioned from incarceration within the last 12 months and have at least one qualifying complex need; and 3) individuals experiencing homelessness who meet Behavioral Health Services eligibility criteria for severe and persistent mental illness and/or substance use disorder.

The primary objective of the County's WPC Program is to effectively coordinate the physical health, behavioral health, and social service needs of the most vulnerable, high-risk, resistant individuals, with a primary focus on Medi-Cal beneficiaries, who are high utilizers of multiple publicly-funded systems and who continue to have poor outcomes. WPC uses a person-centered approach in addressing the

4049600000—Whole Person Care Program

Health Services

social determinants of health with the goal of a better quality of life for individuals as well as long-term cost avoidance to publicly-funded systems of care.

Whole Person Care in the County is part of an expansion under Health Care Services Administration (HCSA). Current funding sources for the Program consist of WPC program fund balance, services billable under CalAIM for enhanced care management to eligible Medi-Cal beneficiaries, the compliant use of Permanent Local Housing Allocation funds, and Mental Health Services Act funding.

Major Budget Changes

Salaries & Benefits

- \$646,788 Full-year cost of seven positions added midyear 2021-2022.
- \$88,681 Add a Public Health Nurse I-II, effective January 2023.
- \$70,599 Add two Community Health Outreach Workers, effective January 2023.
- \$43,423 Add a Mental Health Specialist I-II, effective January 2023.
- \$183,954 Transfer a Management Analyst III from HCSA (#4049500000).
- \$65,184 Transfer a Senior Office Assistant from HCSA (#4049500000).
- \$18,764 Establish extra-help budget.

Services & Supplies

- \$503,000 Increase in expenses associated with Homeless Mentally Ill Outreach and Treatment grant and one time housing fund.
- \$86,905 Supplies associated with new positions.
- \$53,000 Establish budget for rent based on new Lathrop office location.
- \$50,000 Establish budget for vehicle operating costs.
- \$20,000 Establish budget for software expenses transferred from HCSA budget.

- \$18,159 Establish budget for HCSA allocated costs.
- (\$633,714) Discontinue payments to Health Care Services departments associated with services provided via MOUs that expired in December 2021.
- (\$458,429) Decrease in cost for community-based provider contracts.
- (\$108,000) Discontinue payments to Correctional Health Services for referrals.
- (\$91,232) Decrease in direct payments to HCSA due to transfer of administrative staff to WPC.

Capital Expenditures-Equipment

- \$190,000 Vehicles (5).

Operating Transfers Out

- (\$1,952,487) Discontinue Operating Transfers to Hospital Enterprise fund due to end of California Section 1115 Federal Medicare Waiver.
- (\$1,952,487) Discontinue payments to California Department of Health Care Services due to end of California Section 1115 Federal Medicare Waiver.

Cost Reimbursements

- \$761,115 Establish budget for reimbursement from Neighborhood Preservation for Permanent Local Housing Allocation.
- \$275,000 Establish budget for reimbursement from Mental Health Services Act fund associated with new positions.

Revenues

- \$822,000 Establish budget for Enhanced Care Management (ECM) contract revenues from Medi-Cal managed care plans.

4049600000—Whole Person Care Program

Health Services

- \$688,655 Increase use of Whole Person Care fund balance.
- (\$3,904,975) Eliminate Federal revenues due to end of California Section 1115 Federal Medicare Waiver.

Operating Transfers In

- \$190,000 One-time transfer from the General Fund to reimburse for the purchase of five vehicles.
- (\$1,952,487) Eliminate Operating Transfers from Hospital Enterprise fund due to end of California Section 1115 Federal Medicare Waiver.

Program Discussion

The 2022-2023 recommended budget for the Whole Person Care (WPC) Program totals \$2,869,257, which is a decrease of \$3,120,692 from the 2021-2022 adjusted budget.

Participating entities in the County's WPC Program continue to expand and currently include: HCSA, Behavioral Health Services (BHS), San Joaquin General Hospital (SJGH), San Joaquin Health Centers (SJ Health), Public Health Services (PHS), Substance Abuse Services, Correctional Health Services (CHS), Veterans Services, Human Services Agency, Gospel Center Rescue Mission, Stockton Shelter for the Homeless, Health Plan of San Joaquin, HealthNet, Stocktonians Taking Action to Neutralize Drugs (STAND), the Housing Authority of the County of San Joaquin, Central Valley Low Income Housing Corporation, Community Medical Centers, Dignity Health St. Joseph's Medical Center, the San Joaquin Community Health Information Exchange (HIE), and other community-based organizations including homeless shelter partners.

California Advancing and Innovating Medi-Cal (CalAIM)

CalAIM is a multiyear initiative proposed by the State as a framework to improve the quality of life and health outcomes by implementing a broad delivery system, programs, and payment reforms. The major components of CalAIM build upon the successful outcomes of various pilot programs from the previous Federal Waivers (including but not limited to WPC, Health Homes, and the Coordinated Care Initiative) and are anticipated to result in better quality of life for Medi-Cal members as well as long-term cost avoidance. CalAIM has three primary goals: identify and manage member risk and need through whole person care approaches and addressing social determinants of health; convert Medi-Cal to

a more consistent and seamless delivery system by reducing complexity and increasing flexibility; and improve quality outcomes, reduce health disparities, and drive delivery system transformation and innovation through value-based initiatives, modernization of systems, and payment reform.

DHCS formally released the CalAIM proposal in October 2019 and conducted extensive stakeholder engagement between November 2019 and February 2020. CalAIM was planned to begin on January 1, 2021, but DHCS postponed implementation to January 1, 2022, to allow DHCS and all partners to focus their limited resources on needs arising from the public health emergency due to the 2019 Novel Coronavirus (COVID-19) pandemic.

Data and Technology

A major WPC goal is to coordinate client care in real-time and evaluate progress in improving individual and population health. WPC utilizes two primary platforms for data repository and information sharing: the HIE and Activate Care (formerly named Act.md). The HIE, an affiliate of Manifest Medex, has been the central data repository for health care information sharing, which includes clinical values, diagnosis, active medication lists, and other clinical notes and structured data. Activate Care is the primary platform used by WPC partners to make WPC referrals, coordinate care, share documents, and receive real-time hospital admission alerts. WPC continues building toward real-time care management capabilities among all WPC participating entities for enrollees who have opted into program services. It is anticipated Medi-Cal Managed Care plans will adopt Activate Care for use by other contracted CalAIM service providers and eventually absorb the costs associated with maintaining this platform.

WPC is partnering with United Way, Dignity Health, Kaiser Permanente, and 211 San Joaquin to support the implementation of a Connected Communities Network (CCN) within the County that will electronically coordinate referrals between various community-based social service organizations, healthcare partners, schools, and other entities that provide services to at-risk populations. This effort is intended to leverage outcomes data in order to better identify and close service gaps. The community-wide implementation of the CCN was negatively impacted by COVID-19.

WPC Team

As part of the transition to CalAIM, WPC will begin utilizing County staff for outreach instead of contracting for services, as was the practice when HCSA acted as the lead entity for the WPC pilot. The WPC Team's establishment was approved by the Board of Supervisors on November 2, 2021 (R-21-160) and consists of a Social Worker Supervisor, four Community Health Outreach Workers, a Public Health Nurse I-II, and a

4049600000—Whole Person Care Program

Health Services

Senior Office Assistant. The WPC Team will collaborate with internal and external partners to improve the overall social determinant of health outcomes of WPC clients. Additionally, the Team will work in teams with BHS, PHS, and SJ Health staff and outreach to populations of focus at shelters, access centers, encampments, outreach events, hospitals, clinics, and other identified areas where the WPC population can be found.

The 2022-2023 recommended budget includes the transfer of a Management Analyst III and Senior Office Assistant from HCSA to provide administrative support. Four additional positions consisting of a Mental Health Specialist I-II, Public Health Nurse I-II, and two Community Health Outreach Workers are also recommended, effective January 2023.

Behavioral Health Navigation Team

During the WPC Pilot, a Behavioral Health Navigation Team was implemented to focus on engaging homeless individuals and those at risk of homelessness throughout the community. The Navigation Team is an active contributor to the Homeless Management Information System (HMIS) and the WPC Care Coordination platform, Activate Care. Engagement occurs at the time of admission and/or discharge from local hospitals, health facilities, and the County Jail, as well as in response to referrals from a variety of sources throughout the community, including the existing Behavioral Health Mobile Crisis Support Teams, shelters, encampments, and law enforcement.

Public Health Services (PHS)

Two Public Health Nurses I-II and one Communicable Disease Investigator are dedicated by PHS to the WPC Program. PHS coordinates with the WPC Team, BHS Navigation Team, and SJ Health Team to provide each WPC client support via outreach, disease prevention and control, vaccinations, and COVID-19 response needs.

Correctional Health Services (CHS)

The WPC Program continues to coordinate with CHS and is receiving increased referrals due to the recent implementation of universal screening and assessment for behavioral health conditions at Jail booking. WPC is also partnering with BHS and local Federally Qualified Health Centers on re-entry services and supporting law and justice system partners who are now able to divert certain individuals to the newly expanded Assessment and Respite Center with its medically

monitored sobering program operated by Community Medical Centers. Additionally, in 2021 WPC began working with the State Prison system to prevent individuals transitioning out of incarceration from potentially being released into homelessness in the County.

Housing

Homeless Mentally Ill Outreach and Treatment (HMIOT) funds continue to be used by the WPC Program to support the direct housing needs of eligible homeless mental health consumers who are WPC enrollees. This effort includes a partnership with STAND and Dignity Health to purchase and rehabilitate homes in Stockton.

Office Relocation

Due to expanding staffing directly under the WPC Program and known space constraints within the HCS Agency administrative office space in Benton Hall, the WPC Program staff plans to relocate to leased space in Lathrop in summer 2022 and will be co-located with Neighborhood Preservation and California Children's Services (A-22-44).

Fund Balance

The Whole Person Care Special Revenue Fund (#20046) is the operating fund for WPC activities. Fund balance as of March 31, 2022, was \$1,304,226. The 2022-2023 budget includes \$806,142 in fund balance use for WPC activities during the transition to CalAIM.

Supplemental Request

Vehicles (5)

Funding is requested in the amount of \$190,000 for the purchase of five vehicles to be used by WPC for outreach and engagement to homeless individuals, as part of the transition of WPC services to County staff. Vehicle operating costs have been included in the 2022-2023 budget, to be paid by Medi-Cal reimbursement for ECM services.

The recommended budget has been augmented by \$190,000 to address this request.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,165,436	\$2,111,084	\$2,627,009	\$2,627,009	\$515,925
Services & Supplies	3,415,295	3,482,697	3,088,872	3,088,872	(393,825)
Centrally-Budgeted Expenses	559,610	511,083	419,975	419,975	(91,108)
Capital Expenditures	101,228	125,000	170,000	170,000	45,000
Total Expenditures	\$5,241,569	\$6,229,864	\$6,305,856	\$6,305,856	\$75,992
Expenditure Reimbursements	(638,370)	0	0	0	0
Total Appropriations	\$4,603,199	\$6,229,864	\$6,305,856	\$6,305,856	\$75,992
Earned Revenues By Source					
Licenses/Permits/Franchises	\$17,696	\$15,000	\$15,000	\$15,000	\$0
Charges For Services	489,072	466,000	527,600	527,600	61,600
Miscellaneous Revenues	12,829	4,000	4,000	4,000	0
Total Revenues	\$519,597	\$485,000	\$546,600	\$546,600	\$61,600
Net County Cost	\$4,083,602	\$5,744,864	\$5,759,256	\$5,759,256	\$14,392
Allocated Positions	15.0	19.0	19.0	19.0	0.0
Temporary (Full-Time Equivalent)	0.0	0.8	1.8	1.8	1.1
Total Staffing	15.0	19.8	20.8	20.8	1.1

Purpose

The Office of the Medical Examiner (OME) is responsible for determining the circumstances, cause, and manner of all deaths falling under the jurisdiction of the OME including sudden, unattended, unusual, violent, or accidental deaths. Field death investigations, postmortem examinations, and related forensic testing processes are used to establish a medical cause and manner of death.

The OME budget provides funding for the County's mandated responsibility to provide for disposition of indigent decedents. The Board of Supervisors' adopted policy of cremation, with exceptions only in certain cases, and the OME helps contain costs by scrutinizing financial eligibility.

Major Budget Changes

Salaries & Employee Benefits

- \$105,500 Salary and benefits adjustments.
- \$283,398 Full-year cost of two Supervising Medical Examiner Investigators added midyear 2021-2022.
- \$127,027 Increase in extra-help.

4049700000—Office of the Medical Examiner

Health Services

Services & Supplies

- \$120,000 Increase in body removal contract costs based on experience.
- \$25,000 Increase in medical supply costs.
- \$23,500 Increase in laboratory services.
- \$21,283 Increase in Health Care Services Administration allocated costs due to change in methodology.
- (\$476,405) Decrease in Sheriff's services based on full transition of investigations to OME.
- (\$79,365) Decrease budget for cremains removal project to \$20,000 in re-budgeted funds based on completed milestones.
- (\$41,500) Decrease in computer supplies due to completion of one-time purchases.

Centrally Budgeted Expenses

- \$20,602 Increase in Casualty insurance costs.
- \$13,485 Increase in data processing charges.
- \$11,993 Increase in radio maintenance costs.
- (\$137,608) Cost Allocation Plan adjustment.

Capital Expenditures-Equipment

- \$100,000 Case tracking software system.
- \$50,000 Vehicle.
- \$20,000 Mechanical body lift.

Revenues

- \$57,600 Increase in body removal fee collections.

Program Discussion

The 2022-2023 recommended budget for the Office of the Medical Examiner (OME) totals \$6,305,856, which is an increase of \$75,992 from the 2021-2022 adjusted budget.

Transition to Health Care Services Agency

On May 15, 2018, the Board adopted Ordinance #4507 establishing the OME as a separate division within the Health Care Services (HCS) Agency. Following an extensive recruitment process, Dr. Michael Hunter was appointed the County's first Chief Medical Examiner for a four-year term, July 1, 2019 through June 30, 2023 (B-19-384), with subsequent terms automatically renewed in one-year increments. Dr. Hunter's services as Chief Medical Examiner are provided under a negotiated professional services agreement, which also includes the provision of pathology and autopsy services required for the OME.

In order to facilitate the operational transition from the Sheriff's Office to HCS, the Human Resources (HR) Division worked with Dr. Hunter to develop civilian job classifications to perform the investigative work previously assigned to Deputy Sheriffs. HR also developed a new Operations Administrator classification to supervise OME staff and run day-to-day operations as well as assist the Chief Medical Examiner with administrative oversight.

In February 2020, the Board approved the creation and allocation of eight new positions, consisting of seven OME Investigators (R-20-12) and one OME Operations Administrator (R-20-22). These positions, along with three Senior Office Assistant and three Medical Technician positions transferred from the Sheriff's Office, formed the OME's initial staffing.

On March 23, 2021, the Board approved three additional OME Investigators (R-21-32). All but one of the allocated positions were filled and immediately began death investigation training.

The OME began handling 100% of the County's death call volume using nine investigators on January 3, 2022. The expansion from seven to ten investigators served to bridge the staffing gap and allowed the OME to fully transition investigations from the Sheriff's Office. The OME continues to work with HR to fill the remaining investigator position.

On March 1, 2022, the Board approved the allocation of two newly created Supervising Medical Examiner Investigator positions (R-22-54). The OME is working with HR to recruit and fill these needed positions. This action brings the number of investigator-series positions up to 12, equal to the investigation staffing levels recommended in the 2018 County Coroner Review and Audit Report from RAM Consulting LLC, which were based upon an average of approximately 2,740 cases per calendar year.

In 2020, a total of 4,058 deaths were reported to the OME which represents an increase of 48% over the prior ten-year average; in 2021, 4,334 deaths were reported. The OME is

4049700000—Office of the Medical Examiner

Health Services

attempting to operate using a pre-2019 Novel Coronavirus (COVID-19) pandemic staffing plan.

Facility Needs/Morgue Replacement Project

In September 2021, all OME staff previously located in office space within the Sheriff's Office administration building were relocated to temporary space in two offices in the old San Joaquin General Hospital tower as well as limited space in Benton Hall, co-located with Health Care Services Agency Administration. This arrangement includes coordinating with funeral homes on decedent body releases from the Agency conference room in Benton Hall. The OME Morgue facility remains operational on Jail grounds.

HCS and OME staff continue to work with the General Services Department on space planning for a Morgue

replacement facility, which will also provide permanent office space for OME staff. A solicitation for design services is anticipated to be completed by July 2022, with potential start of construction in early 2023.

Cremains Relocation Project

During 2018-2019, the Sheriff's Office Coroner Division began a project to remove 5,678 cremains stored in the morgue's columbarium to a permanent resting place in a public cemetery. Although delays associated with the COVID-19 pandemic put the project on temporary hold, completion is anticipated by the end of 2022.

Unexpended funding of \$20,000 is being re-budgeted in 2022-2023 for this project.

Workload Data

	<u>Actual</u>			<u>Est./Act.</u>	<u>Projected</u>
	<u>2018-2019*</u>	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>
<i>Cases Reported</i>	2,750	2,767	4,677	4,407	3,950
<i>Actual Cases</i>	822	818	1,353	1,054	1,012
<i>Postmortem Examinations</i>	693	701	699	736	707
<i>Indigent Cremations</i>	106	108	133	87	109

**Workload data prior to July 1, 2019 performed by Sheriff's Coroner Division.*

4049800000—County Support to PPH - FQHC



Health Services

Farhan Fadoo, MD, Chief Executive Officer

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$0	\$24,571,618	\$23,435,330	\$23,435,330	(\$1,136,288)
Services & Supplies	0	5,019,084	0	0	(5,019,084)
Centrally-Budgeted Expenses	0	838,825	728,974	728,974	(109,851)
Total Expenditures	\$0	\$30,429,527	\$24,164,304	\$24,164,304	(\$6,265,223)
Expenditure Reimbursements	0	(30,429,527)	(24,164,304)	(24,164,304)	6,265,223
Total Appropriations	\$0	\$0	\$0	\$0	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	0.0	126.0	157.0	157.0	31.0
Temporary (Full-Time Equivalent)	0.0	51.4	46.5	46.5	(4.9)
Total Staffing	0.0	177.4	203.5	203.5	26.1

Purpose

The County Support to Primary/Preventive Health Care – Federally-Qualified Health Center (PPH – FQHC) budget provides the required transfers of staffing, insurance, and expenses incurred from County service departments including Auditor-Controller, County Administrator, County Counsel, Information Systems Division, and Purchasing and Support Services to San Joaquin Health Centers (SJ Health), a 501(c) (3) corporation. SJ Health operates six primary care clinics serving more than 32,000 patients annually through more than 130,000 patient visits to its campuses in French Camp and downtown Stockton.

Major Budget Changes

Salaries & Employee Benefits

- \$386,560 Salary and benefits adjustment.
- \$3,021,306 Add 30 new positions.
- \$113,166 Transfer an Administrative Assistant II from San Joaquin General Hospital budget (#9221100000).
- \$125,919 Full-year cost of a Patient Access Manager added midyear 2021-2022.

- (\$4,783,239) Decrease in extra-help.

Services & Supplies

- (\$5,019,084) Eliminate budget for non-labor San Joaquin General Hospital (SJGH) charges as SJ Health will directly pay for services and supplies.

Centrally-Budgeted Expenses

- \$454,485 Increase in Workers' Compensation, Medical Malpractice, and Casualty insurance costs.
- \$274,489 Increase in data processing charges.
- (\$838,825) Cost Allocation Plan adjustment.

Expenditure Reimbursements

- (\$6,265,223) Decrease in reimbursement from SJ Health.

4049800000— County Support to PPH - FQHC

Health Services

Program Discussion

The 2022-2023 recommended budget for the County Support to PPH-FQHC totals \$24,164,304, which is a decrease of \$6,265,223.

SJ Health is a FQHC Look-Alike (LAL) designated by the Health Resources and Services Administration (HRSA). SJ Health was incorporated in August 2010, by order of the Board of Supervisors (B-10-839), and since 2014 has held the FQHC-LAL designation by HRSA to operate the clinics. As part of Federal regulatory requirements, SJ Health became financially independent from the County in 2020, and effective July 1, 2021, became functionally independent as its own department, separate from SJGH. SJ Health operates the health center in conjunction with the County in accordance with the governance model laid forth in the Co-Applicant Agreement ratified by the Board in January 2021 (B-21-45).

On February 1, 2022 the Board of Supervisors formally established San Joaquin Health Centers (SJ Health) as the name of the Federally Qualified Health Center jointly operated by the County of San Joaquin and San Joaquin County Clinics (R-22-31) subsequent to a rebranding strategy that aligns with SJ Health's overall strategic plan.

In 2021-2022, a new budget unit was established in order to provide and account for staffing costs, centrally-budgeted insurance, Information Systems Division direct charges, and County Cost Allocation Plan charges. As costs are incurred, SJ Health reimburses the County through this budget for those costs. SJ Health's total operating budget is estimated at \$47.1 million for 2022-2023, \$24.2 million (51.4%) of which represents staffing and centrally budgeted costs paid through the County Support to PPH-FQHC budget.

Additional staff are needed in multiple areas of the operation as SJ Health transitions from SJGH for select services, its patient base and visits continue to grow, and for the planned re-opening of the Manteca Clinic in October 2022. The

recommended budget adds 30 allocated positions and transfers one allocated position from SJGH.

Position	# Added
Administrative Assistant Jr-I – for Clinical Documentation Improvement Team and support for patient encounters	1
Dept. Information Systems Specialist II – transitioning IT services from SJGH	1
Dept. Information Systems Specialist III – transitioning IT services from SJGH	1
Senior Office Assistant – conversion to full-time from extra-help and increased patient demand	6
Outpatient Clinic Assistant – increased patient demand and number of physicians	8
Patient Registration Clerk – increased patient demand and number of physicians	3
Patient Service Representative – transitioning services from SJGH	3
Pharmacist – Clinical – physician support for chronic disease management patients	1
Physician – increased managed Medi-Cal contracts patient base	4
Staff Nurse I-V – Ambulatory – increased patient demand, number of physicians, and re-opening of Manteca Clinic	2
Total	30

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,629,545	\$2,742,877	\$2,787,199	\$2,787,199	\$44,322
Services & Supplies	442,331	1,168,595	1,247,756	1,247,756	79,161
Centrally-Budgeted Expenses	124,083	138,514	119,676	119,676	(18,838)
Capital Expenditures	0	35,000	20,000	20,000	(15,000)
Total Expenditures	\$3,195,959	\$4,084,986	\$4,174,631	\$4,174,631	\$89,645
Expenditure Reimbursements	(3,195,126)	(4,076,186)	(4,165,831)	(4,165,831)	(89,645)
Total Appropriations	\$833	\$8,800	\$8,800	\$8,800	\$0
Earned Revenues By Source					
Charges For Services	\$739	\$8,800	\$8,800	\$8,800	\$0
Miscellaneous Revenues	94	0	0	0	0
Total Revenues	\$833	\$8,800	\$8,800	\$8,800	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	24.0	24.0	24.0	24.0	0.0

Purpose

The Utility Districts budget provides for the operation and maintenance of the various utility districts governed by the Board of Supervisors. This budget funds the staffing, services, and equipment needed to provide domestic water, sanitary sewer, and storm drain pumping services to the residents of these districts. Services are provided to customers within a variety of County Special Service Districts, representing the equivalent of a city of more than 18,000 in population. A city of this population would typically cover an area of five square miles and be serviced by 10 wells, 1 sewage treatment plant, and 20 storm drain pumps.

The Utility Division operates and maintains 30 water systems with 52 wells; 3 sewage treatment plants; 9 pumping stations; and 68 storm drain pumping stations. These systems are spread throughout the 1,448 square miles of the County.

Major Budget Changes

Salaries & Employee Benefits

- \$44,322 Salary and benefits adjustments.

Services & Supplies

- \$50,000 Increase in equipment maintenance costs.
- \$11,161 Increase in fleet services costs.
- \$10,000 Increase in maintenance costs for Special Districts.

Centrally-Budgeted Expenses

- \$8,433 Increase in Workers' Compensation insurance costs.
- (\$6,583) Decrease in radio maintenance costs.
- (\$19,278) Cost Allocation Plan adjustment.

4040800000—Public Works-Utility Districts

Health Services

Capital Expenditures - Equipment

- \$10,000 Sewer equipment.
- \$10,000 Real-time maintenance tracking equipment.

Expenditure Reimbursements

- \$89,645 Increase in reimbursements from Utility Districts.

Program Discussion

The 2022-2023 recommended budget for Utility Districts totals \$4,174,631, which is an increase of \$89,645 from the 2021-2022 adjusted budget.

Drinking water supplies, wastewater collection and treatment, and storm drainage discharges must meet standards prescribed by local, State, and Federal regulatory agencies. Regulatory constraints on these services have increased significantly in recent years, and the trend is likely to continue. The combined effects of regulatory compliance, increasing energy costs, maintenance, and capital replacement needs, along with aging infrastructure and relatively small customer bases, all contribute to higher service costs.

Proposition 218, passed by voters in 1996, requires property owners' approval of new or increased property-related tax, assessment, or service charges. This has fundamentally changed how services are financed in Special Districts. Aging Districts without necessary rate adjustments face financial hardships as well as service reductions. During 2022-2023, the Community Infrastructure Engineering Division, working in conjunction with the Utility Districts, will present rate adjustment recommendations to the Board of Supervisors for Districts with critical funding deficiencies.

The Division's mission is to provide safe, reliable, and economical water, sewer, and storm water services in a timely, environmentally friendly, and fiscally responsible manner.

The objectives for 2022-2023, include the following efforts:

- Continue the development of processes to delineate the Division's procurement activities in a more transparent manner.
- Continue an emphasis on staff development.
- Continue to develop and incorporate emerging technologies into the Division's daily operations, such as year three of the five-year Supervisory Control and Data Acquisition plan (SCADA) and implementing an Asset Management/Work Order System (iWorQ), to increase efficiency and productivity.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Water					
<i>Distribution Systems</i>	30	30	30	30	30
<i>Service Calls</i>	372	376	447	450	475
<i>Service Connections</i>	5,994	5,994	5,997	5,997	5,997
<i>Wells Operated</i>	52	52	52	52	52
Sewer					
<i>Collection Systems</i>	9	9	9	9	9
<i>Pumping Stations</i>	9	9	9	9	9
<i>Service Calls</i>	399	402	448	450	450
<i>Service Connections</i>	5,431	5,431	5,431	5,431	5,431
<i>Sewer Lines Cleaned (feet)</i>	514,600	380,000	450,000	500,000	500,000
<i>Treatment Plants</i>	3	3	3	3	3
Drainage					
<i>Pumps</i>	70	70	70	70	70

Solid Waste Enterprise Fund

Health Services



Vacant, **Public Works Director**
www.sjgov.org/departments/pwk

Enterprise Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$9,833,132	\$10,726,091	\$10,882,558	\$10,882,558	\$156,467
Services & Supplies	20,467,086	24,657,669	26,587,790	26,587,790	1,930,121
Centrally-Budgeted Expenses	724,525	933,140	823,923	823,923	(109,217)
Other Charges & Uses	1,785,508	1,791,145	895	895	(1,790,250)
Capital Expenditures	2,466,626	10,149,500	3,323,400	3,323,400	(6,826,100)
Operating Transfers Out	0	160,000	180,000	180,000	20,000
Total Expenditures	\$35,276,877	\$48,417,545	\$41,798,566	\$41,798,566	(\$6,618,979)
Expenditure Reimbursements	(3,641,380)	(3,095,985)	(3,530,511)	(3,530,511)	(434,526)
Total Appropriations	\$31,635,497	\$45,321,560	\$38,268,055	\$38,268,055	(\$7,053,505)
Earned Revenues By Source					
Interest/Rents	\$167,407	\$191,425	\$97,000	\$97,000	(\$94,425)
Aid From Other Governments	201,437	264,896	658,000	658,000	393,104
Charges For Services	1,153,627	1,415,513	1,415,513	1,415,513	0
Miscellaneous Revenues	2,299,419	2,708,362	1,352,838	1,352,838	(1,355,524)
Solid Waste Special Revenues	33,828,372	34,223,514	39,194,863	39,194,863	4,971,349
Fund Balance	(6,014,765)	6,517,850	(4,450,159)	(4,450,159)	(10,968,009)
Total Revenues	\$31,635,497	\$45,321,560	\$38,268,055	\$38,268,055	(\$7,053,505)
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	92.0	92.0	92.0	92.0	0.0
Temporary (Full-Time Equivalent)	6.9	8.0	9.1	9.1	1.1
Total Staffing	98.9	100.0	101.1	101.1	1.1

Purpose

The Solid Waste Enterprise Fund (#921000000) provides funding for the operation of the County's Solid Waste Management Programs. These programs include long-range planning, operation of the County's solid waste transfer and disposal facilities, and acquisition, design, and development of landfill sites. It also includes refuse collection, franchise management, Countywide waste reduction activities, and the Countywide household hazardous waste program. More than 84% of this Fund's revenue is derived from tip fees charged on disposal tons.

Major Budget Changes

Salaries & Employee Benefits

- \$32,004 Salary and benefits adjustments.
- \$12,709 Increase in extra-help.
- \$111,754 Increase in overtime and holiday pay.

Services & Supplies

- \$1,134,700 Increase in professional services for consulting and engineering services for Foothill Landfill.

Solid Waste Enterprise Fund

Health Services

- \$786,126 Increase in Assembly Bill (AB) 939 expenses.
- \$700,000 Increase in costs for compost services.
- \$338,804 Increase in local assistance grant costs.
- \$243,900 Increase in repairs, lube, and small tools.
- \$232,000 Increase in diesel fuel.
- \$172,333 Increase in credit card service charges.
- \$164,000 Increase in costs for tires disposal.
- \$99,500 Increase in office postage costs.
- \$87,900 Increase in utility costs.
- \$82,335 Increase in allocated service department costs.
- \$64,000 Increase in Lead Enforcement Agency surcharges.
- \$60,676 Increase in capital leases.
- \$57,869 Oil Payment Program Cycle Grant costs.
- \$52,500 Increase in services provided by Sheriff's Office.
- \$21,000 Increase in maintenance for structures and grounds.
- \$17,427 Increase in fleet service costs.
- \$14,000 Increase in California Department of Resources, Recycling, and Recovery (CalRecycle) Grant costs.
- (\$1,514,016) Decrease in services provided by Forward, Inc.
- (\$814,800) Decrease in services for the Lovelace facility study.
- (\$57,900) Decrease in software licensing costs.
- (\$21,500) Decrease in janitorial services costs.

- (\$16,000) Decrease in Regional Conservation grant costs.

Centrally-Budgeted Expenses

- \$135,198 Increase in Workers' Compensation and Casualty insurance costs.
- \$25,316 Increase in radio maintenance costs.
- (\$9,081) Decrease in data processing charges.
- (\$8,862) Decrease in auto equipment rents and leases.
- (\$251,788) Cost Allocation Plan adjustment.

Other Charges and Uses

- (\$1,705,000) Decrease in payment for long term debt.
- (\$85,250) Decrease in interest expense for long term debt.

Capital Expenditures - Equipment

- \$250,000 Flare operation data collection equipment at Harney Lane, Foothill, North County, and Corral Hollow Landfills (8).
- \$200,000 Refuse transfer trailers (2).
- \$109,000 Automatic Point of sale kiosk systems at North County and Lovelace Landfills (3).
- \$80,000 Forklift at Lovelace Landfill.
- \$70,000 LED monitor for Lovelace Landfill.
- \$68,000 Senate Bill 1383 compliance and tracking systems (4).
- \$60,000 Shop truck with lift/jack at Lovelace Landfill.
- \$60,000 Roll off bins at Lovelace and North County Landfills (6).
- \$50,000 Camera and DVR system at Lovelace Landfill.
- \$36,000 Landfill tarps for Lovelace Landfill (3).

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- \$25,000 Transport vehicle for Lovelace Landfill.
- \$20,000 Re-budgeted oil collection center at Mokelumne Fire Department.
- \$8,000 Steam cleaner/pressure washer at Lovelace Landfill.

Capital Expenditures – Structures and Improvements

- \$700,000 Rehabilitate and replace flare stations at Harney Lane, North County, and Corral Hollow Landfills (3).
- \$600,000 Landfill gas collection system improvements at Foothill and North County Landfills (2).
- \$265,000 Re-budgeted organics pad improvements and rehabilitate existing 70' scale at North County Landfill (2).
- \$200,000 New landfill gas wells at Foothill Landfill (4).
- \$200,000 Re-budgeted horizontal landfill gas collections at Foothill and North County Landfills (2).
- \$100,000 Roll up door for Lovelace Landfill (5).
- \$80,000 Rehabilitate/replace monitoring well at Harney Lane Landfill.
- \$75,000 Fence and security upgrade at Foothill Landfill.
- \$37,400 Scalebooth at Lovelace Landfill.
- \$30,000 Electrical system upgrade at Lovelace Landfill.

Operating Transfers Out

- \$20,000 Increase in operating transfer out to the Solid Waste Enterprise Closure fund.

Expenditure Reimbursements

- \$417,126 Increase in AB 939 reimbursement.

- \$17,400 Increase in reimbursement from the Household Hazardous Waste Fund.

Revenues

- \$5,504,223 Increase in landfill gate fees.
- \$417,126 Increase in transfer from Solid Waste Special AB 939 fund.
- \$393,104 Increase in State grant revenue.
- (\$10,968,009) Decrease in use of fund balance.
- (\$1,356,051) Decrease due to pay off of long term debt.
- (\$950,000) Decrease in transfer from Rate Stabilization fund.
- (\$94,425) Decrease in interest income.

Program Discussion

The 2022-2023 recommended Solid Waste Enterprise Fund (SWEF) budget totals \$41,798,566 which is a decrease of \$6,618,979 from the 2021-2022 adjusted budget.

The County-owned waste facilities have experienced double-digit increases in waste volumes progressively from 2012 to 2019. This comes after several years of decreased volumes during the last recession. Waste volumes remained steady in 2019-2020 and increased again in 2020-2021. The Solid Waste Division projects volumes will remain steady in 2022-2023, and the focus continues on the maintenance of current operational levels, compliance with SB 1383 legislative requirements, and replacement of the Materials Recovery Facility and Transfer Station sometime in 2025. The SWEF is debt free with the last COP debt payment made in April 2022. The projected 2021-2022 year-end fund balance is \$20.8 million.

The Division continues to lead in regional solid waste planning for all jurisdictions in the County. In 2015, the County was successful in securing long-term waste disposal contracts with the cities of Manteca (through 2025), Ripon (ongoing), and Tracy (through 2035). The Division continues to maintain a contractual relationship for waste disposal with the City of Lodi, while maintaining informal arrangements with the cities of Escalon, Lathrop, and Stockton for incoming waste volumes at County facilities.

An increase in waste streams from Manteca along with large increases in self-haul and commercial waste, driven by new construction, growth in the economy, and population

Solid Waste Enterprise Fund

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increases led to an increase in waste volumes from 2012 to 2020. Volumes remained steady in 2020-2021 and increased in 2021-2022, and the Department anticipates that existing volumes will remain steady in 2022-2023. The growth is projected to decrease in 2023-2024 and beyond due to increased organics diversion requirements under State laws AB 1826 and SB 1383.

Solar Project

The County has an agreement with Ameresco for a 25-acre Solar Energy Project at the Foothill Landfill. This Project, started in February 2021, upon completion is estimated to provide energy savings for San Joaquin General Hospital and other County agencies estimated at \$4.2 million over the next 20 years, with no up-front capital costs to the County. The General Services Division is maintaining the allocation and administration of bill credits that will be generated by the Project.

Organics Facility and New Economic Model

Recently enacted SB 1383 requires the County to take substantial measures to lower greenhouse gas emissions through a variety of efforts including the diversion of organic materials from County landfills by 75% (from 2014 levels). Over the next 10 years, it is projected that the volume of organic waste diverted from landfills will increase dramatically. This will require new infrastructure and processing methods.

SB 1383 mandates require the County to ensure appropriate waste collection service levels for residents and business, perform outreach and education to the public, track and monitor compliance, and report to the State periodically. Staff has embarked on education/outreach efforts through a direct mailer, creation of a webpage, and outreach and presentations to the community. Once waste collection contracts are negotiated to address SB 1383 mandates, a comprehensive education/outreach campaign targeting residents will continue under a County/Collector partnership, based upon the relevant collection systems and rules that will be in place in the resident's neighborhood.

Other County departments are affected by this legislation and have deliverables as well, ranging from the purchase of recycled content products and the procurement of post-processed organic products to edible food programs to benefit the community. A needs assessment is currently being conducted to reveal how this legislation will impact solid waste operations. Additional revenue sources will be established due to projected loss in gate fee revenues from decreased volumes and to offset costs incurred under this mandate. Additional staffing is required to perform the

deliverables required. The Department will return to the Board of Supervisors with additional staffing recommendations.

Waste Diversion Planning

Waste Diversion Planning continues to face challenges as the California Department of Resources Recycling and Recovery (CalRecycle) redefines waste diversion goals. Markets for recyclable materials are currently depressed and increases in organic materials diverted from the landfill are mandated with limited processing facilities. CalRecycle is taking an active role to ensure all jurisdictions meet complex new goals and the County is initiating efforts to provide education/outreach, and education to the public on new waste diversion practices.

The County will maintain its leadership position for jurisdictions in waste diversion efforts focusing on Waste Diversion Programs; Community Outreach and Education; Regulatory and Compliance Efforts; and Administration and Reporting.

Module Construction

The construction of a new landfill module at North County Landfill began in May 2022 for a total anticipated expansion cost of \$6.6 million and is estimated to be completed in September 2022. The planned construction consists of the installation of a landfill liner, leachate collection and monitoring systems, and storm water drainage. The next new module construction is scheduled to begin in 2025-2026 at the Foothill Landfill site unless waste volumes increase dramatically.

Fund Balance

Closure Enterprise Fund

The Solid Waste Closure Enterprise Fund (#39033) (Closure Fund) is maintained for the exclusive purpose of accumulating and distributing funds for closure of presently active (North County and Foothill) landfills. An enterprise fund is one of several approved mechanisms by which the County can demonstrate financial assurance for closure, as required by State regulations. Monies placed in the Closure Fund may only be used for closure of landfills.

Prior to 2009-2010, monies were transferred from the SWEF into the Closure Fund to provide funding for future closures of the Foothill and North County Landfills. Evaluation of Closure Fund requirements and balances indicated a transfer was needed from the SWEF into the Closure Fund beginning in 2021-2022. For 2022-2023, the transfer is estimated to be \$180,000. Interest earned is directly deposited into the SWEF. Fund balance as of March 31, 2022, was \$5,309,008.

Solid Waste Enterprise Fund

Health Services

Workload Data					
	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Waste Received (Tons)					
<i>Foothill Landfill</i>	138,861	161,907	169,199	176,593	176,626
<i>Lovelace Transfer Station</i>	247,808	227,201	256,171	266,945	268,475
<i>North County Landfill</i>	187,340	172,172	188,377	202,344	203,054
Total Tons Received	574,009	561,280	613,747	645,882	648,155
Transfers-Lovelace					
<i>Tons Transferred</i>	218,206	211,084	231,205	252,835	252,924
<i>Number of Loads</i>	11,207	11,207	11,207	11,148	11,238
Recycled Materials (Tons)					
<i>Foothill Landfill</i>	3,078	1,934	3,423	3,023	3,023
<i>Lovelace Transfer Station</i>	4,102	4,102	4,102	4,232	4,266
<i>North County Landfill</i>	13,608	13,608	13,122	11,289	11,329
Total Tons Diverted	20,788	19,644	20,647	18,544	18,618
Groundwater Monitoring Samples	77	77	75	75	75
Landfill Gas Collection Wells Adjusted	193	194	215	215	215
Landfill Gas Flare Stations Maintained	4	4	4	4	4
Perimeter Landfill Gas Monitoring	202	197	200	200	200
Soil Gas Volatile Organic Comp. Samples	64	64	64	64	64
Discharge Permit Requirements	4	4	1	1	1
Stormwater Samples	34	N/A	N/A	N/A	N/A
Surface Water Samples Collected	6	N/A	N/A	N/A	N/A

CSA 31 Sewer Enterprise Fund



Health Services

Vacant, **Public Works Director**
www.sjgov.org/department/pwk

Enterprise Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$203,555	\$319,404	\$354,104	\$354,104	\$34,700
Centrally-Budgeted Expenses	0	0	11,369	11,369	11,369
Other Charges & Uses	776,699	790,020	805,020	805,020	15,000
Capital Expenditures	21,922	0	0	0	0
Operating Transfers Out	100,000	100,000	100,000	100,000	0
Total Appropriations	\$1,102,176	\$1,209,424	\$1,270,493	\$1,270,493	\$61,069
Earned Revenues By Source					
Interest/Rents	\$7,583	\$700	\$4,500	\$4,500	\$3,800
Charges For Services	1,328,840	1,332,857	1,241,460	1,241,460	(91,397)
Fund Balance	(234,247)	(124,133)	24,533	24,533	148,666
Total Revenues	\$1,102,176	\$1,209,424	\$1,270,493	\$1,270,493	\$61,069
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

The County Service Area 31 (CSA 31) Sewer Enterprise Fund (SEWF) (#9312000000) provides funding for the operation and maintenance of the District's wastewater system. The system consists of a collection system and a pump station, which discharges wastewater to the City of Lodi's White Slough Water Pollution Control Facility. Revenue is derived primarily from service charges levied on the benefiting properties.

In February 2018, \$7.8 million in Revenue Refunding Bonds was issued to refinance the Series 2007 CSA 31 Wastewater Project Certificates of Participation and the 2007 County General Fund loan to CSA 31 that funded the construction of wastewater system improvements. These refunding bonds are secured by the District's revenue from wastewater service charges.

Major Budget Changes

Services & Supplies

- \$15,000 Increase in administrative charges.
- \$12,000 Increase in professional services for engineers.

Centrally- Budgeted Expenses

- \$11,369 Increase in Casualty insurance costs.

Other Charges

- \$15,000 Increase in City of Lodi sewer surcharge and treatment fees.

Revenues

- \$148,666 Increase in the use of fund balance.
- (\$91,397) Decrease in service fee charges.

Program Discussion

The 2022-2023 recommended budget for County Service Area 31 (CSA 31) SEWF totals \$1,270,493, which is an increase of \$61,069 from the 2021-2022 adjusted budget.

Wastewater service charges are based on the Equivalent Unit (EU), which equals 310,250 gallons of discharge. The minimum charge for service is 0.5 EU for developed lots and 0.3 EU for undeveloped lots. Revenue from service charges is projected to decrease approximately 7% in 2022-2023, as a reduction is proposed for the rates for service to align revenue with expenditures.

CSA 31 Sewer Enterprise Fund

Health Services

Fund Balance

CSA 31 Sewer Enterprise Fund

As of March 31, 2022, the CSA 31 Sewer Enterprise Fund (#39312) had a balance of \$1,179,285. The 2022-2023 recommended budget includes revenue of \$1.2 million from service charges paid by customers and the use of \$148,666 in fund balance.

Sewer Rate Stabilization Fund (RSF)

As of March 31, 2022, the CSA Sewer Rate Stabilization Enterprise Fund (#39315) had a balance is \$404,350. Planned expenditures include a \$100,000 contribution to the RSF. This fund was created to meet provisions of the bond indenture and provide contingency for fluctuations in revenues resulting from changes in wastewater discharge by system users. As long as no Event of Default has occurred and the County is in compliance with the provisions of the indenture, the County may deposit revenue as the County deems appropriate into the RSF.

Workload Data

	<u>Actual</u>			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Equivalent Units (EU)					
<i>EUs for developed lots</i>					
Minimum Charge for Services = 0.5 EU	118.9	110.3	102.3	102.3	109.3
<i>EUs for undeveloped lots</i>					
Minimum Charge for Services = 0.3 EU	5.1	4.5	4.2	3.6	3.6
Total	124.0	114.8	106.5	105.9	112.9

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$7,792,916	\$8,404,068	\$8,602,210	\$8,602,210	\$198,142
Services & Supplies	853,300	925,277	1,052,152	1,052,152	126,875
Centrally-Budgeted Expenses	916,733	1,065,386	978,805	978,805	(86,581)
Total Expenditures	\$9,562,949	\$10,394,731	\$10,633,167	\$10,633,167	\$238,436
Expenditure Reimbursements	(173,127)	(225,615)	(231,161)	(231,161)	(5,546)
Total Appropriations	\$9,389,822	\$10,169,116	\$10,402,006	\$10,402,006	\$232,890
Earned Revenues By Source					
Aid From Other Governments	\$201,066	\$256,120	\$175,458	\$175,458	(\$80,662)
Charges For Services	7,095,290	7,775,336	8,113,849	8,113,849	338,513
Miscellaneous Revenues	293,498	345,000	274,240	274,240	(70,760)
Total Revenues	\$7,589,854	\$8,376,456	\$8,563,547	\$8,563,547	\$187,091
Net County Cost	\$1,799,968	\$1,792,660	\$1,838,459	\$1,838,459	\$45,799
Allocated Positions	68.0	65.0	64.0	64.0	(1.0)
Temporary (Full-Time Equivalent)	0.8	0.0	0.0	0.0	0.0
Total Staffing	68.8	65.0	64.0	64.0	(1.0)

Purpose

The Environmental Health Department (EHD) provides services that protect and enhance public health, wellbeing, and safety through prevention, education, inspection, and enforcement of State and local environmental laws and regulations.

- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

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Health Services

Major Budget Changes

Salaries & Employee Benefits

- \$272,149 Salary and benefits adjustments.
- (\$74,007) Delete a vacant Office Assistant Specialist.

Services & Supplies

- \$118,890 Increase software and licenses costs.
- \$25,382 Increase in utilities costs.

Centrally-Budgeted Expenses

- \$58,050 Increase in data processing charges.
- \$55,464 Increase in Workers' Compensation and Casualty insurance costs.
- (\$194,986) Cost Allocation Plan adjustment.

Expenditure Reimbursements

- \$5,546 Increase in Lead Program reimbursement.

Revenues

- \$338,513 Increase in annual permit and service request fees.
- (\$80,862) Decrease in use of Small Public Water System grant funds.
- (\$70,760) Decrease in reimbursement from Environmental Health General Fund Special Account.

Program Discussion

The 2022-2023 recommended budget for the Environmental Health Department (EHD) totals \$10,633,167, which is an increase of \$238,436 from the 2021-2022 adjusted budget. This change mainly reflects salary and benefits adjustments, increase in software licensing, data processing as well as Workers' Compensation and Casualty insurance costs, partially offset by the deletion of a vacant position and Cost Allocation Plan adjustment.

Retail Food Program

Under the California Retail Food Code (Cal Code), EHD conducts routine, complaint, and plan review inspections at over 4,100 food facilities in the County. These inspections ensure that mandated food safety controls are in place to protect the public from foodborne illness exposure.

In 2021-2022, legislation was passed creating new requirements for food facilities which are currently being implemented by Food Program staff. New legislation includes three Assembly Bills (AB):

- AB 831 - California Retail Food Code
- AB 1144 - Cottage Food Operations
- AB 1276 - Single-use Foodware Accessories and Standard Condiments

In addition to the above bills, Senate Bill (SB) 1383 was passed in 2016, which sets methane reduction targets for California in a Statewide effort to reduce emissions of short-lived climate pollutants. The following two targets have been set for 2025:

1. To reduce organic waste disposal by 75%.
2. To rescue at least 20% of edible food that would otherwise be sent to landfills, also known as "Edible Food Recovery."

This bill requires these facilities to recover edible food for donation that would otherwise go to waste. The EHD Retail Food Program was tasked with implementing and enforcing the Edible Food Recovery components of SB 1383 at all Tier I (grocery stores and supermarkets greater than 10,000 square feet) and Tier II (restaurants with more than 250 seats) food facilities in the County. Currently, there are an estimated 200 food sites that qualify as Tier I and II generators. Annual inspections, which include onsite inspections and gathering documentation for electronic reporting to the State Oversight Agency, will add to staff time and workload.

In light of continued State mandates with regard to the 2019 Novel Coronavirus (COVID-19) restrictions at dine-in food facilities, EHD food staff continues to conduct sanitation inspections at all retail food facilities. Inspection staff added COVID-19 safety measures and education to the established inspection process. Much of the education provided relates to face coverings, hand washing, social distancing and indoor and outdoor dining protocols.

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Health Services

Cannabis Regulation

In November 2016, California voters approved Proposition 64, which legalized adult use of marijuana. These provisions became effective January 1, 2018. After working with representatives from affected County departments, amendments to the County Ordinance Code were developed to provide local regulation for the personal cultivation of cannabis and for specific commercial cannabis businesses. The Commercial Cannabis Ordinance is in effect and EHD is responsible for issuing the Commercial Cannabis Licenses in close coordination with CDD, the Agricultural Commissioner's Office, the SO, and fire departments. The department works closely with Metropolitan Narcotics Task Force (Metro) staff in responding to cannabis grow-related commercial complaints. This activity is consistent with Board direction for immediate and robust enforcement for illegal cannabis activities. In 2020-2021, the department received 26 complaints regarding illegal cannabis activities. The number of complaints for illegal cannabis activities are anticipated to increase as warmer weather arrives. In addition, a strong collaboration continues with the Agricultural Commissioner's Office, Metro and Code Enforcement with the extraction of illegal hemp grows.

EHD received several applications for commercial cannabis operations, but the majority have been withdrawn for a variety of reasons. Therefore, no licenses have been issued. The collection of workload data will be used to determine the necessity of future requests for additional resources.

Homelessness

In April 2019, the Board adopted an Encampment Management and Resolution Policy (B-19-262) as part of a larger strategy to address the growing encampments of unsheltered residents on County property in the unincorporated area. The Encampment Response Team (ERT) consists of Behavioral Health, CDD, County Administrator's Office, EHD, Human Services, Public Health, Public Works, Sheriff's Office (SO), and other agencies as needed. When conditions in an encampment exist that create a health and safety risk to the unsheltered residents, neighbors, or other community members due to safety issues, environmental issues, or the location, the ERT will evaluate the encampment for closure or cleanup.

Since July 2021, EHD has responded to 52 homelessness-related complaints, 29 of which were abated and resolved. The number of complaints are anticipated to increase as the seasons change. Costs will be tracked as ERT activities occur.

EHD actively participates in Weekly Strike Team Meetings with California Department of Transportation (Caltrans), California Highway Patrol (CHP), City of Stockton, SO, City

of Stockton Police Department, Central Valley Regional Flood Control Board, Public Works, Behavioral Health, and Public Health to collaboratively combat homeless issues. EHD lead the ERT in successfully cleaning the encampment located in the Calaveras River.

Certified Unified Program Agency (CUPA) Programs

EHD is responsible for implementing CUPA programs related to hazardous materials and hazardous waste management in the following programs:

- **Aboveground Petroleum Storage Act (APSA) Program** - The EHD has 655 facilities that are regulated under the APSA program. APSA was adopted in 1989 and designed to protect public health and the environment from potential contamination or harmful effects of releases from aboveground petroleum storage containers and tanks. APSA regulates tank facilities with an aggregate storage capacity of 1,320 gallons or more of petroleum in aboveground storage containers or tanks with a shell capacity equal to or greater than 55 gallons. Effective July 1, 2018, APSA also regulates tank facilities with less than 1,320 gallons of petroleum if they have one or more stationary tanks in an underground area (TIUGA) with a shell capacity of 55 gallons or more of petroleum. Presently, EHD is developing inspection protocols for TIUGA facilities. Tank facilities with 10,000 gallons or more of aboveground petroleum storage capacity are inspected at least once every three years by the EHD and have reporting and fee requirements. These inspections help ensure that all mandated laws and regulations for the protection of human health and the environment are followed.
- **California Accidental Release and Prevention (CalARP) Program** - The EHD has 203 facilities in the CalARP program. The CalARP program was created to prevent accidental releases of substances that can cause serious harm to the public and the environment, to minimize the damage if releases do occur, and to satisfy community right-to-know laws. This is accomplished by requiring businesses that handle more than a threshold quantity of a regulated substance listed in the regulations to develop a Risk Management Plan (RMP.) EHD is working to streamline the process of conducting inspections and compliance document review to meet public health and safety regulations. Due to the complexity of CalARP processes and regulations, CalARP facilities require two full-time staff to conduct inspections and review compliance documents. The time spent reviewing compliance documents and conducting triennial field inspections is included in

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Health Services

the annual program permit fee. The EHD hosted its first CalARP workshop in 2020 and is planning to continue this type of outreach in the future.

- **Hazardous Materials Business Plan -** The EHD has 4,012 facilities regulated under the Hazardous Materials Business Plan (HMBP) program which requires the business to make an annual California Environmental Reporting System (CERS) submittal and for a triennial inspection. As part of the field inspection, in person CERS assistance is offered at no cost to the business. Additionally, if the business needs further assistance the EHD offers help in the office, which is billed to the business at an hourly rate. Between July 1, 2021 and March 31, 2022, three HMBP complaints have been received. AB 1429 was passed on July 9, 2019 and became effective on January 1, 2020. AB 1429 added a new feature to the HMBP submittal in CERS. Qualified businesses may certify their HMBP in CERS instead of reviewing and submitting the HMBP elements annually. This new enhancement is less burdensome for the regulated community but added a substantial amount of workload for department staff to educate the regulated community on this alternative submittal method.
- **Hazardous Waste Generator (HW) Program -** EHD has 2,525 facilities regulated under the HW Generator program. HW generators are inspected for the generation, storage and disposal of Federal and State regulated hazardous waste. These facilities are inspected on an annual, a triennial, and a complaint basis for compliance. Inspection frequency varies on the quantity and type of hazardous waste. Between July 1, 2021 and February 3, 2022, 40 HW complaints have been received and investigated. The US Environmental Protection Agency published the HW Generator Improvement Rule in November 2016, making it the first significant change to the Code of Federal Regulations (CFR) in over 30 years. California, as an authorized State, is in the process of adopting parts of the rule which will extensively change both the Health and Safety Code (HSC) and California Code of Regulations (CCR). It is anticipated the adoption process will be complete by the end of 2022 and will require a substantial amount of additional training of staff and the regulated community.
- **Underground Storage Tanks (UST) Program -** The EHD has 265 facilities regulated under the UST program, which requires an annual CERS submittal and field inspection along with several testing requirements. Between July 1, 2021 and March 31, 2022, one UST complaint has been received. The

department also received 19 new UST installation service requests, one temporary closure application, seven UST removal applications and 147 repair/plan check service requests. The California State Water Resources Control Board (CSWRCB) has increased UST requirements over the last few years including adding a triennial overfill inspection, revisions to the designated operator program, revision of forms, updated certification requirements, and new audible/visual overfill test requirements. These updates have added a substantial amount of work for EHD staff who need to train on the new laws and regulations, educate UST owners/operators, and additionally need more time to review test results and the individual sites.

Emergency Response

The EHD staff is part of the interagency emergency response team for incidents involving hazardous material spills or releases and the after-hours complaint response for all EHD programs. The Emergency Response staff provides recommendations for short and long-term cleanup and oversees the cleanup activities performed by the responsible parties or environmental assessment firms. In 2020-2021, Emergency Response staff responded to a total of 210 complaints. During fiscal year 2021-2022 staff responded to 132 complaints.

Enforcement

As a regulatory agency, it is important to conduct enforcement activities in a way that is equitable, enhances economic activity, and promotes environmental justice. This is accomplished by providing the regulated community with opportunities for education and assistance while ensuring a "level playing field" where consistent and equal enforcement principles are applied. This balanced enforcement approach minimizes unfair economic advantages for violators at the expense of compliant businesses.

EHD's enforcement position, with the assistance of County Counsel, has implemented new enforcement procedures that enhance the safety of the community while reducing reliance on the District Attorney's Office. This is achieved by promoting consistency and fairness in the enforcement process, while still requiring environmental compliance so community members aren't exposed to environmental hazards.

As part of the enforcement process, EHD provides free educational classes, presented by NES, Inc., to all San Joaquin County hazardous materials, underground storage tank, and aboveground petroleum storage facility business owners and operators. For 2020-2021, 42 classes were held with 726 attendees. Due to COVID-19, the EHD continued to offer

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Health Services

these classes virtually in order to promote safety while continuing with its mission of compliance through education.

Liquid Waste Program

EHD issues septic permits and conducts inspection for septic system installations, repairs, destructions, and percolation tests. Maintaining the appropriate level of staffing in this Program can be challenging due to the frequent changes in workload demand based on the health of the economy, home and business construction, and community developments.

In the first six months of 2021-2022, 277 septic permits were issued, compared to 368 septic permits issued in the same period in 2020-2021. Furthermore, it is estimated that the issuing of septic permits for 2021-2022 may reach 700 by June 30, 2022.

EHD maintains a water quality assessment program to determine the general operation status of Onsite Wastewater Treatments Systems (OWTS), to evaluate the impact of OWTS discharges, and to assess the extent to which groundwater and local surface water quality may be adversely impacted.

Well Program

EHD issues well permits and conducts inspections for well construction, well destruction, and geotechnical borings to prevent groundwater contamination and safety hazards. Much like the Liquid Waste Program, maintaining an appropriate level of workforce in this Program can be challenging because of the frequent changes in workload demands.

EHD issued 646 well permits in the first six months of 2021-2022, a 20% increase from 537 well permits issued in the same period in 2020-2021. The number of well permits is estimated to reach 1,300 by June 30, 2022.

In July 2019, the Governor approved SB 200, Drinking Water. In support of the Drinking Water Needs Assessment, SB 200 requires California counties to submit all water quality testing data, including historical data collected after January 1, 2014, to the California State Water Resources Control Board (CSWRCB) in an electronic format beginning January 1, 2022. The Water Board is developing the data format and portal for counties to upload data. EHD will continue to monitor and work with the Water Board to comply with this requirement.

Department of Water Resources (DWR) Bulletin 74 sets the minimum standards for water, monitoring, cathodic protection, and geothermal heat exchange wells. EHD is actively engaging in the process of updating Bulletin 74 by participating in the Technical Advisory Committee (TAC) and webinars. The bulletin is expected to be finalized by

December 2022 and will require the County to amend the existing San Joaquin County Well Standard (Well Standard).

Solid Waste Program

Legislative package SB 1383 passed in 2016 with an implementation date of January 1, 2022. SB 1383 has requirements for the EHD as the Local Enforcement Agency to conduct additional inspections of compliance review with recordkeeping and waste audits which will determine organic content of waste to be recycled and disposed. Currently, there is insufficient infrastructure in place to accommodate the diversion requirements according to the required schedule. An amendment will be added to one facility operational plan which will include additional volume to compost food waste comingled with green waste. EHD collaborated with Public Works and the Solid Waste Division in obtaining a food separation machine for the Lovelace Transfer Station to further the implementation of SB 1383. There is a need for CalRecycle to work collaboratively with the CSWRCB, California Department of Food and Agriculture and San Joaquin Valley Air Pollution Control District on this issue. EHD will continue to monitor development of State regulations and potential impacts to the County.

Currently, the EHD is collecting information from illegal dumping sites and has determined a future role for the Solid Waste Local Enforcement Agency program. Furthermore, EHD plans to apply for a Farm and Ranch Grant to be used to remove the illegally dumped waste. The EHD is a member of the Illegal Dumping Task Force and participates in meetings throughout the year.

Small Public Water System (SPWS) Program

The SPWS Program has been performed by EHD as the Local Primacy Agency (LPA) under delegation from the CSWRCB, Division of Drinking Water since the 1970's. Almost 25% of these water systems are in disadvantaged communities and many cannot afford to pay the fee increases needed for the department to reach full cost recovery. As an interim measure, the SPWS grant originally received from the State in 2014 has been utilized to offset the revenue shortage. The 2022-2023 budget incorporates approximately \$149,058, the last of the grant funds, to offset the funding gap. Adequate funding for the SPWS program is an issue for most LPA counties. Local jurisdiction access to information and regulations is crucial in providing timely and effective support for the delivery of safe and healthy drinking water to all SPWS communities. If additional State funding is not provided by the end of 2022-2023, the SPWS program will need to either increase fees considerably, subsidize the program from the General Fund, or return the program to CSWRCB for operation.

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Health Services

Facility and Technology Needs

Seven EHD staff currently utilize off-site office space shared with the General Services Department (GSD) staff due to the limited size of the current EHD office building. A Facility-Related Budget Request was submitted and approved by the Board of Supervisors to develop a space plan for the department's building that will accommodate all EHD staff. Reconfiguration of the building's space is set to begin in June of 2022.

EHD partnered with Information System Division in finding a replacement database to fit the needs of the department. Three vendor demonstrations for this transition have been held and Accela, Inc., was chosen to provide the new database for EHD and four other County departments. Transition to the new database is estimated to take 15 months occurring concurrently with the other County departments in stages.

Fee Adjustments

On April 24, 1990, the Board approved the policy of full cost recovery for EHD (B-90-620). As part of the budget process, and with the Board's policy objective as a target, all EHD fees were evaluated. For 2022-2023, fee increases to the EHD hourly rate, along with several specific program fees, will be presented to the Board of Supervisors during the Proposed Budget for review and approval.

Fund Balances

Solid Waste Management Fund

The Solid Waste Management General Fund Special Account (#13423) maintains reserves required to fund the continued inspection, monitoring, and oversight of inactive, closed disposal facilities. Fund balance as of March 31, 2022, was \$2,954,253. The 2022-2023 recommended budget includes an estimated \$750,000 in transfers to reimburse eligible costs.

Environmental Health Fund

The Environmental Health General Fund Special Account (#13424) is used to reimburse costs of compliance training for business and agricultural communities; inspection, response, and enforcement activities; and equipment and resources relating to hazardous materials and hazardous waste programs. Fund revenue is derived from local and Statewide enforcement case fines and penalties. Fund balance as of March 31, 2022 was \$2,315,758. The 2022-2023 budget includes \$274,240 in transfers from the Environmental Health General Fund Special Account to reimburse eligible costs.

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Health Services

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Consumer Protection					
<i>Retail Food</i>	5,150	4,448	4,540	4,362	4,502
<i>Small Public Water Systems</i>	125	121	135	136	80
<i>Public Pools/Spas/Beaches</i>	618	657	662	536	752
<i>Dairy Facilities-Milk for Market</i>	509	559	560	343	340
Hazardous Substances Management					
<i>Hazardous Materials Business Plan/CalARP</i>	974	789	980	596	900
<i>Hazardous Waste Generators/ Tiered Permitting</i>	636	699	826	396	512
<i>Aboveground Tank Facilities</i>	130	250	250	9	150
<i>Underground Storage Facilities</i>	393	347	352	377	417
<i>Emergency Response Incidents</i>	227	250	250	215	240
Housing Programs					
<i>Substandard Housing Abatement Complaints/Enforcement Cases</i>	857	1,014	1,040	N/A	N/A
<i>Lead, Empl. Housing, Vectors, Jails</i>	154	162	148	94	124
<i>Homelessness Prevention</i>	25	180	200	86	102
Land-Use & Liquid Waste					
<i>Land-Use Applications & Technical Reports</i>	750	915	901	977	900
<i>Onsite Wastewater Permit/ Facilities/Septage Pumper</i>	697	615	670	858	876
Solid Waste					
<i>Solid Waste Facilities-Active and Closed</i>	347	356	372	375	396
<i>Medical Waste Facilities</i>	53	52	52	1	52
Groundwater Protection					
<i>Site Mitigation/Monitoring Well Permits</i>	250	290	380	145	242
<i>Well & Pump Permits</i>	923	1,114	1,010	1,099	1,300
Total Permits/Facility Inventory	12,818	12,818	13,328	10,605	11,885
Staff Hours	67,709	66,810	70,401	71,934	65,682

4049100000—Children & Families Program (First 5)



Health Services

Chris Woods, Human Services Director

www.sjckids.org/

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,445,003	\$1,903,804	\$1,852,831	\$1,852,831	(\$50,973)
Services & Supplies	212,100	179,902	206,358	206,358	26,456
Centrally-Budgeted Expenses	2,198	(68)	45,019	45,019	45,087
Operating Transfers Out	84,958	0	0	0	0
Total Appropriations	\$1,744,259	\$2,083,638	\$2,104,208	\$2,104,208	\$20,570
Earned Revenues By Source					
Operating Transfers In	\$1,528,971	\$2,083,638	\$2,104,208	\$2,104,208	\$20,570
Total Revenues	\$1,528,971	\$2,083,638	\$2,104,208	\$2,104,208	\$20,570
Net County Cost	\$215,288	\$0	\$0	\$0	\$0
Allocated Positions	11.0	13.0	13.0	13.0	0.0

Purpose

The San Joaquin County Children and Families Program (First 5 San Joaquin) was created following voter approval of the Children and Families Act of 1998 (Proposition 10) for purposes of “promoting, supporting, and improving the early development of children from the prenatal stage to five years of age.”

Funding is provided through excise taxes collected by the State on tobacco products. San Joaquin County receives approximately \$6.3 million annually into the County’s First 5 San Joaquin Special Revenue Fund (#20491) that was established in 1999. Monies are to be expended in accordance with a strategic plan prepared by the Children and Families Commission and are contained in a separate budget not governed by the Board of Supervisors. Members of the Commission are appointed by the Board. The 2022-2023 budget for First 5 San Joaquin Children and Families Commission totals \$15.9 million.

This budget (#4049100000) funds staffing and administrative support only and is fully reimbursed by the Special Revenue Fund (#20491).

First 5 San Joaquin received \$4,163,465 of American Rescue Plan Act (ARPA) funds in 2021 to serve children ages 0 to 5 and their adult caretakers to address the long-term negative impacts of the 2019 Novel Coronavirus (COVID-19)

pandemic and support the continuity of service delivery through June 30, 2023. Funds were placed in the First 5 San Joaquin Special Revenue Fund. A total of \$436,570 was allocated for use in 2021-2022 and \$3,726,895 was reserved for use in 2022-2023.

Major Budget Changes

Salaries & Employee Benefits

- (\$50,973) Salary and benefits adjustments.

Services & Supplies

- \$10,000 Increase in legal services.
- \$7,396 Increase in computer services.
- \$5,000 Increase in computer equipment.

Centrally-Budgeted Expenses

- \$42,279 Cost Allocation Plan adjustment.

Revenues

- \$20,570 Increase funding from First 5 San Joaquin Special Revenue Fund.

4049100000—Children & Families Program (First 5)

Health Services

Program Discussion

The 2022-2023 recommended budget for San Joaquin County Children and Families Program (First 5 San Joaquin) totals \$2,104,208, which is an increase of \$20,570 from the 2021-2022 adjusted budget.

Improve and Maximize Programs so All Children Thrive 2020 (IMPACT 2020)

IMPACT 2020 funding of \$1.6 million was awarded from First 5 California for 2020-2023 to address child care quality issues in the community. For 2022-2023, \$1,832,826 is budgeted for this program, which includes funds from ARPA and includes \$106,050 to offset First 5 San Joaquin salary and benefits. The work on child care quality will continue to promote a coordinated Early Learning and Development System in this County with IMPACT 2020 funding by building on Quality Rating and Improvement System investments in coordination with the San Joaquin County Office of Education.

The emphasis for First 5 San Joaquin IMPACT funding is to serve license-exempt providers also known as Families, Friends, and Neighbors, family child care providers, and private child care centers not receiving Federal or State funding. The goal is to serve 324 sites in 2022-2023 with emphasis given to serving the African-American, Hispanic, and Southeast Asian communities' grandparents caring for their grandchildren.

San Joaquin Treatment and Education for Everyone on Teeth and Health (SJ TEETH)

Funding for SJ TEETH began in 2017 when First 5 San Joaquin was awarded funds by the Department of Health Care Services (DHCS) under the Statewide Local Dental Pilot Program (LDPP), which totaled \$3.6 million by 2019-2020. SJ TEETH coordinated and collaborated with agencies to engage in activities to improve access to oral health care for children, including the implementation of a school-based Virtual Dental Home service. In 2020-2021, this program utilized \$901,613 and 798 children received dental care coordination services. On September 14, 2021, the Board approved (B-21-531) the transfer of \$4,163,465 of ARPA funding to First 5, of which \$675,000 is allocated to continue dental care coordination services through 2022-2023.

First 5 San Joaquin Strategic Plan Extension 2022-2027

The First 5 San Joaquin Strategic Plan 2022-2027 (Plan) and budget were developed assuming Proposition 10 revenue will continue to decline over time due to decreasing smoking rates and declining birth rates in California. The Plan was updated with an emphasis on determining the role First 5 San Joaquin

can play post-COVID-19 pandemic. The First 5 San Joaquin Commission (Commission) adopted the Plan in February 2022 and it will continue to be reviewed annually by the Commission. Additionally, the Ten-Year Plan is updated annually to reflect current and future priority spending trends. With declining revenues occurring over most years, the Plan prioritizes leveraging new and existing resources.

For 2022-2023, 66% of budgeted revenue is not related to local Proposition 10 and comes from several different funding sources:

Source	2022-2023
California Department of Social Services (CDSS)	\$4,963,137
American Rescue Act Plan (ARPA)	\$3,726,895
IMPACT 2020	\$553,493
CalWORKs Substance Abuse	\$376,406
CalWORKs Mental Health	\$250,938
CalWORKs Child Abuse Prevention	\$200,000
CalWORKs Family Stabilization Funding	\$133,000
Sunlight Giving	\$75,000
San Joaquin County Public Health Services -Proposition 56	\$15,000

Implementation of the Plan through the renewal of contracts will focus on four goal areas: Quality Early Learning, Child Health and Development, Resilient Families, and Strong Systems. Program renewals include special needs programs for direct services to those children that “fall through the gaps of mandated services.” These mandated services include the continuation of the Help Me Grow Program, a national program with the goal of offering a comprehensive, coordinated system for the early detection, care coordination, and referral of at-risk children to needed services and support. Another focus includes the continuance of funding from CDSS to address and reduce homelessness within the CalWORKs population. Other contract renewals focus on quality preschool, oral health care coordination, home visitation, strategic communications, and evaluation of contracts to measure the impact of programs.

FamilyWORKs

Funding for the FamilyWORKs program in the amount of \$2.4 million over 17 months was awarded to the Human Services Agency (HSA) in December 2018 for home visitation services to be provided to CalWORKs participants. The program, administered by CDSS, is coordinated for HSA by First 5 San Joaquin. The program focuses on self-sufficiency for families receiving CalWORKs by promoting job readiness, life skills, child development education, and the

4049100000—Children & Families Program (First 5)

Health Services

use of community resources. This program provides funding in 2022-2023 in the amount of \$3.2 million to service 400 clients and will offset First 5 San Joaquin's salary, benefits, and administrative costs of approximately \$164,239.

JourneyWORKs

The JourneyWORKs program began in September 2019 and has been funded through CalWORKs Substance Abuse Prevention and Mental Health. This program provides care coordination and home visitation services to CalWORKs recipients who are pregnant and/or caring for a child under the age of five and have substance abuse or mental health concerns. Additional services support these families with care coordination related to substance use assessments, outpatient and inpatient services, as well as withdrawal management and opiate substitution therapies.

JourneyWORKs has the capacity to serve up to 136 families. This program provides funding in 2022-2023 in the amount of \$627,344 and will offset First 5 San Joaquin's salary and benefits, and administrative costs of approximately \$31,682.

HousingWORKs

On October 14, 2019, HSA was awarded funding to implement a CalWORKs Housing Support Program. On January 20, 2022, HSA accepted funding to expand services and eligibility to include homeless prevention. The program, coordinated for HSA by First 5 San Joaquin, will provide housing stability and case management services to 600 homeless CalWORKs families and 180 CalWORKs families at risk of becoming homeless. This program provides funding in 2022-2023 in the amount of \$1,771,923 and will offset First 5 San Joaquin salary, benefits, and administrative costs of approximately \$115,694.

Ongoing Evaluation of Program Requirements

Under existing requirements for results-based accountability, First 5 San Joaquin supports an established structure to evaluate funded programs. To address evaluation requirements, a customized database for each of the Commission's funded programs was updated in 2021-2022. Additionally, a cloud-based database is being developed and will be implemented for the FamilyWORKs program in 2022-2023.

Strategic Partnerships

First 5 San Joaquin staff continue to use a broad communications network and strategic partnerships to educate and engage varying audiences about key early childhood issues. Communication strategies include outreach events, special messaging, electronic newsletters to approximately 2,000 partners, coverage by the media, and hands-on educational materials.

To maintain and extend leadership in the early childhood community, shared materials, curriculum, and in-kind services will be leveraged with University of California, Davis Cooperative Extension, school districts, government agencies, faith-based organizations, and continued participation in multiple community consortia. These systems will enable First 5 San Joaquin to maximize efforts to address outcomes in identified areas of need for children and families with minimal funding.

Mental Health and Substance Abuse

First 5 San Joaquin is receiving funds from CalWORKs to support messaging for a campaign on both marijuana impacts and mental health, to raise awareness and promote access to services. In 2021-2022, paid campaigns and campaign websites providing these messages are anticipated to generate over 8 million impressions and over 50,000 "clicks" seeking additional information (welltogethersanjoaquin.org and healthybabysanjoaquin.org).

Fund Balance

First 5 San Joaquin Special Revenue Fund

The 2021-2022 beginning balance for the First 5 San Joaquin Special Revenue Fund (#20491) was \$7,222,362. The Commission's Ten-Year Plan incorporates a drawdown of the fund over a multiyear period. A total revenue of \$2,104,208 will be transferred in 2022-2023 from the First 5 San Joaquin Special Revenue Fund to support staffing and administrative costs in this budget. As of March 31, 2022, the First 5 San Joaquin Special Revenue Fund had a balance of \$8,873,212.95.

4049100000—Children & Families Program (First 5)

Health Services

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
<i>Contracts Monitored</i>	143	140	111	110	100
<i>Value of Contracts Administered</i>	\$9,950,601	\$12,614,036	\$13,322,960	\$13,682,073	\$13,667,585
<i>Number of Children Served</i>	16,888	17,701	12,145	13,700	14,000
<i>Number of Parents Served</i>	6,128	5,688	6,312	5,200	4,875
<i>Pre-school Sites Provided Technical Assistance</i>	19	19	13	15	15

4049400000—Operating Transfers to Health Care



Health Services

Jerome C. Wilverding, County Administrator

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	\$37,653,437	\$41,410,400	\$43,166,123	\$43,166,123	\$1,755,723
Total Appropriations	\$37,653,437	\$41,410,400	\$43,166,123	\$43,166,123	\$1,755,723
Earned Revenues By Source					
Aid From Other Governments	\$15,086,159	\$15,625,346	\$17,381,069	\$17,381,069	\$1,755,723
Operating Transfers In	16,782,224	20,000,000	20,000,000	20,000,000	0
Total Revenues	\$31,868,383	\$35,625,346	\$37,381,069	\$37,381,069	\$1,755,723
Net County Cost	\$5,785,054	\$5,785,054	\$5,785,054	\$5,785,054	\$0

Purpose

This budget provides the required 1991 Realignment matching amounts and transfers to the Health Trust Fund and the Mental Health Trust Fund, Maintenance of Effort (MOE) payments for Health and Mental Health, Medi-Cal Intergovernmental Transfer (IGT) payment to the State, and other health care-related General Fund contributions.

and ultimately received by San Joaquin General Hospital to offset non-reimbursed health care costs.

The recommended budget includes \$20.0 million for this program, the same amount as 2021-2022, offset by reimbursement from eligible, non-Medicaid funding within the Hospital Enterprise Fund.

The recommended 2022-2023 Net County Cost of \$5,785,054 consists of the minimum required Realignment match and the Discretionary County Contribution as follows:

Program Discussion

The 2022-2023 recommended Operating Transfers to Health Care budget totals \$43,166,123 which is an increase of \$1,755,723 from the 2021-2022 adjusted budget. This change reflects an anticipated increase in Vehicle License Fee revenues transferred to San Joaquin General Hospital and Public Health Services based on State projections for 2022-2023. As the economy continues to recover, this revenue source and corresponding transfers will be monitored and adjusted during the year. Realignment funds received by the General Fund offset the amounts transferred to the Health and Mental Health Trust Funds.

An IGT is a transfer of public funds between government entities. The Medicaid funding system utilizes the IGT as a mechanism to transfer Federal funds to local government.

1. The County first remits payment to the State, which subsequently remits these funds to the Centers for Medicare and Medicaid Services.
2. Centers for Medicare and Medicaid Services follows by matching the amount with a predetermined percentage, which is distributed to Medicaid (Medi-Cal in California) managed care health plans,

Minimum Required Realignment Match

San Joaquin General Hospital	\$2,138,053
Mental Health Services	\$1,063,736
Public Health Services	\$331,881
Total	\$3,533,670

Discretionary County Contribution (Contained within the Mental Health Fund)

Public Guardian/Conservator	\$928,073
Substance Abuse Services	\$776,288
Mental Health Services	\$547,023
Total	\$2,251,384
Net County Cost	\$5,785,054

4049400000—Operating Transfers to Health Care

Health Services

	2020-2021 Actual	2021-2022 Adjusted Budget	2022-2023 Recommended Budget
Appropriations			
San Joaquin General Hospital			
<i>Health Trust Match-W&I 17608.10*</i>	\$2,138,053	\$2,138,053	\$2,138,053
<i>Health Trust Transfer-W&I 17604</i>	14,119,289	14,662,777	16,339,000
<i>Intergovernmental Transfer-Medicaid</i>	16,782,224	20,000,000	20,000,000
Total Hospital	\$33,039,566	\$36,800,830	\$38,477,053
Mental Health Services			
<i>Mental Health Trust Transfer-W&I 17604</i>	\$491,070	\$491,069	\$491,069
<i>Mental Health Trust Match-W&I 17608.05*</i>	1,063,736	1,063,736	1,063,736
<i>Discretionary-Mental Health**</i>	547,023	547,023	547,023
<i>Discretionary-Public Guardian/Conservator**</i>	928,073	928,073	928,073
Total Mental Health	\$3,029,902	\$3,029,901	\$3,029,901
Substance Abuse Services			
<i>Discretionary-Ongoing Operations**</i>	776,288	776,288	\$776,288
Total Substance Abuse	\$776,288	\$776,288	\$776,288
Public Health Services			
<i>Health Trust Match-W&I 17608.10*</i>	\$331,881	\$331,881	\$331,881
<i>Health Trust Transfer-W&I 17604</i>	475,800	471,500	551,000
Total Public Health	\$807,681	\$803,381	\$882,881
Total Appropriations	\$37,653,437	\$41,410,400	\$43,166,123
Revenues			
<i>VLF-Mental Health-W&I 17604</i>	\$491,070	\$491,069	\$491,069
<i>VLF-Health-W&I 17604</i>	14,595,089	15,134,277	16,890,000
<i>Reimbursement from Hospital (non-Medicaid funds)</i>	16,782,224	20,000,000	20,000,000
Total Revenues	\$31,868,383	\$35,625,346	\$37,381,069
Net County Cost			
<i>*Required Match</i>	\$3,533,670	\$3,533,670	\$3,533,670
<i>**Discretionary</i>	2,251,384	2,251,384	2,251,384
Total Net County Cost	\$5,785,054	\$5,785,054	\$5,785,054

Hospital Enterprise Fund

Health Services



David K. Culberson, Hospital Chief Executive Officer

www.sanjoaquingeneral.org/

Enterprise Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$269,033,328	\$265,854,712	\$279,233,294	\$279,233,294	\$13,378,582
Services & Supplies	136,573,196	142,944,587	142,400,908	142,400,908	(543,679)
Centrally-Budgeted Expenses	7,820,716	11,863,844	13,270,520	13,270,520	1,406,676
Other Charges & Uses	37,006	0	0	0	0
Capital Expenditures	0	6,678,288	9,337,036	9,337,036	2,658,748
Depreciation	903,167	0	0	0	0
Operating Transfers Out	18,318,064	0	0	0	0
Clearing Accounts	6,949,130	0	0	0	0
Total Expenditures	\$439,634,607	\$427,341,431	\$444,241,758	\$444,241,758	\$16,900,327
Expenditure Reimbursements	(35,956,998)	1,442,520	0	0	(1,442,520)
Total Appropriations	\$403,677,609	\$428,783,951	\$444,241,758	\$444,241,758	\$15,457,807
Earned Revenues By Source					
Interest/Rents	\$1,165,773	\$1,036,098	\$916,549	\$916,549	(\$119,549)
Aid From Other Governments	7,185,471	49,104,674	59,878,228	59,878,228	10,773,554
Miscellaneous Revenues	(479,892)	6,078,341	5,187,861	5,187,861	(890,480)
Operating Transfers In	18,311,726	2,138,053	2,138,053	2,138,053	0
Hospital Special Revenues	414,063,882	366,015,728	376,776,696	376,776,696	10,760,968
Fund Balance	(36,569,351)	4,411,057	(655,629)	(655,629)	(5,066,686)
Total Revenues	\$403,677,609	\$428,783,951	\$444,241,758	\$444,241,758	\$15,457,807
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	1,407.0	1,328.0	1,379.0	1,379.0	51.0
Temporary (Full-Time Equivalent)	428.9	377.7	422.4	422.4	44.7
Total Staffing	1,835.9	1,705.7	1,801.4	1,801.4	95.7

- Operating Transfers In includes a General Fund Contribution of \$2,138,053.

Purpose

The Hospital Enterprise Fund budget contains funding for San Joaquin General Hospital (SJGH) to provide comprehensive and accessible health care services to citizens of San Joaquin County, specialized health care delivery programs not otherwise available in the community, and organized health care programs and services for public and private organizations. SJGH also offers education and training programs for physicians and paramedical personnel and initiates and participates in community-wide health care planning. SJGH ensures effective business management,

operates in a cost-effective manner, and maximizes collections for services rendered.

California Welfare and Institutions Code Section 17000 mandates the provision of medical care to the indigent population of the County. The Board of Supervisors determines the level of service. Although the County is not mandated to own and operate a hospital, once the institution is established, services must be delivered according to various laws and regulations.

Hospital Enterprise Fund

Health Services

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Major Budget Changes

Salaries & Employee Benefits

- \$6,319,637 Salary and benefits adjustments.
- \$5,994,510 Add 57 new positions.
- (\$722,253) Delete 5 vacant positions.
- (\$113,166) Transfer an Administrative Assistant II to the County Support to Primary/Preventive Health Care-Federally Qualified Health Center (PPH-FQHC) budget (#4049800000).
- \$6,353,149 Increase in extra-help.
- \$3,594,577 Establish budget for overtime.

- (\$8,047,872) One-time adjustment for salary savings offset used to cover contracted labor costs.

Services & Supplies

- \$3,000,000 Establish budget for Dignity Health Management Services Agreement (MSA).
- \$2,883,004 Increase in contracted supplemental medical staffing costs.
- \$1,563,678 Increase in security services due to expansion of coverage and duties.
- \$703,868 Increase in minor equipment and non-medical supply purchases.
- \$455,091 Increase in ongoing equipment maintenance support costs for existing and new equipment.
- (\$5,513,566) Decrease in medical supplies costs due to price renegotiations with existing surgery vendors and additional savings leveraging Dignity Health's Group Purchasing Organization.
- (\$3,463,443) Decrease in consulting fees due to completion of multiple process improvement programs.

Centrally-Budgeted Expenses

- \$1,297,563 Increase in Workers' Compensation and Casualty insurance costs.
- \$656,125 Increase in data processing charges.
- \$564,792 Increase in Medical Malpractice insurance costs.
- (\$1,111,804) Cost Allocation Plan adjustment.

Capital Expenditures-Equipment

- \$1,646,000 Cardiac catheterization laboratory equipment, including construction.
- \$1,300,000 Steam sterilizer.
- \$1,141,200 Surgical video towers and scopes (4).

Hospital Enterprise Fund

Health Services

- \$1,000,000 Inpatient pharmacy relocation project, including construction.
- \$1,000,000 Contingency for unplanned equipment.
- \$815,336 Computerized tomography (CT) scanner, including construction.
- \$605,900 Time clock project design and installation.
- \$453,600 Multipurpose diagnostic ultrasound machines (2).
- \$400,800 Infant security system technology.
- \$306,600 C-Arm imaging system.
- \$173,500 Bed capacity management software module.
- \$135,500 Air mattress and backup battery systems (16).
- \$125,000 Patient eligibility software.
- \$111,600 Immunohematology analyzer.
- \$64,600 Server capacity expansion.
- \$57,400 Vital signs machines (10).

Expenditure Reimbursements

- \$1,442,520 Eliminate one-time adjustment related to SJ Health staffing.

Revenues

- \$22,217,428 Increase in Medi-Cal revenue.
- \$6,485,526 Increase in Global Payment Program (GPP) revenue for uninsured.
- \$2,560,720 Increase in Assembly Bill (AB) 85 and Managed Care rate range supplemental revenue.
- \$2,368,894 Increase in Enhanced Payment Program (EPP) revenue.
- \$1,065,666 Increase in contracts and grants revenue as a result of additional Department of Health Care Services payments related to specific Medi-Cal patient population.

- \$1,050,221 Increase in AB 915 revenue.
- (\$12,021,675) Decrease in insurance revenue.
- (\$5,066,686) Decrease in use of fund balance.
- (\$2,295,188) Decrease in Medicare revenue.
- (\$1,009,979) Decrease in SJ Health reimbursement.

Program Discussion

The 2022-2023 recommended Hospital Enterprise Fund budget totals \$444,241,758, which is an increase of \$16,900,327 from the 2021-2022 adjusted budget. A total of \$9,337,036 in capital expenditures is budgeted for 2022-2023, representing an increase of \$2,658,748 from 2021-2022. Similar to previous budgets, funding for capital items includes an allowance of \$1.0 million to address unanticipated capital needs during the year.

The recommended budget adds 57 new full-time positions, deletes 5 vacant positions, and transfers 1 position to the PPH-FQHC budget, for a net increase of 51 allocated positions.

New Full-Time Positions	No.
Resident Physician 1 st year (1) and 2 nd year (1) – Internal Medicine Residency Training program	2
Department Information Systems Analyst IV – advanced professional support for network systems	1
Intern – Internal Medicine Residency Training program	1
Business Analyst I – software development support	1
Hospital Attendant – Emergency Department support / Nursing staff relief	6
Licensed Vocational Nurse – Emergency Department support	4
Dialysis Patient Care Technician – expand night shift coverage due to patient demand	1
Renal Dialysis Procedures Technician – preventative dialysis machine maintenance due to patient demand	1
Nursing Assistant – Emergency Department (4), Medical Guarded Unit (5), and Medical Surgical unit (2) support	11
Outpatient Clinic Assistant – Internal Medicine Clinic support	1

Hospital Enterprise Fund

Health Services

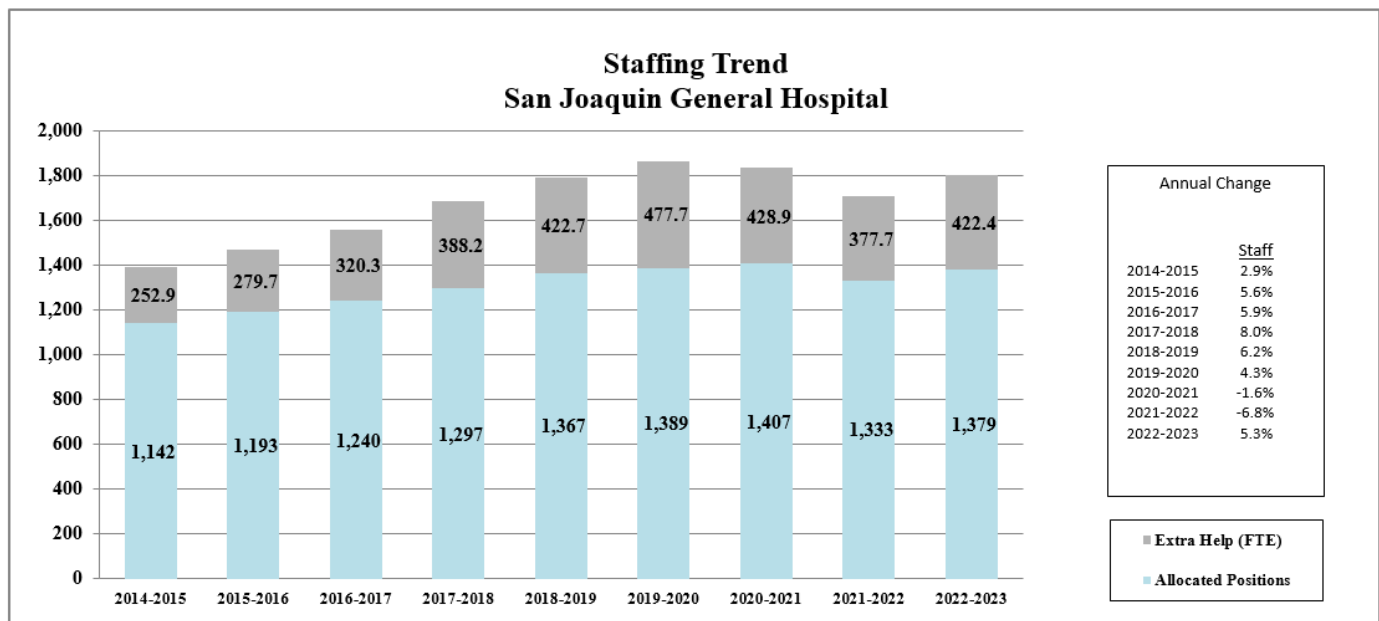
New Full-Time Positions	No.
Radiology Technician III – new equipment purchase and demand for imaging services	4
Department Information Systems Specialist I-II – conversion from extra-help to full-time	1
Patient Registration Clerk – Neurosurgery Clinic support	1
Hospital Unit Clerk – conversion of extra-help for Emergency Department	4
Accounting Technician I – Payroll Services supervision	1
Office Technician/Coordinator – Emergency Department (1) and Medical Surgical Unit (1) support / Clinical Educator staff relief	2
Storekeeper I – conversion from extra-help to support Surgery department / Nursing staff relief	1
Sterile Processing Technician I – expand night shift coverage due to demand	2
Staff Nurse I-V –Psychiatric Case Management (1), Nursing Education (1), and Medical Records support (1)	3
Nurse Practitioner II – Oncology Clinic support	1
Physician – to meet demand for Obstetrics/Gynecology services	2
Sterile Processing Technician Supervisor – expand night shift coverage due to demand	1

New Full-Time Positions	No.
Physical Therapist-Senior – due to patient demand	1
Senior Operating Room Technician – advanced support for surgery departments	2
Respiratory Care Practitioner II – due to patient demand	2
Total	57

Staff Recruitment Efforts

Of the 1,328 full-time positions allocated to SJGH, 163 positions (12.3%) were vacant as of March 31, 2022. Vacancies include 78 Registered Nurses (RNs) out of 442 (17.6%). This rate is significantly worse than March 31, 2021, when there were 23 vacant RN positions out of 428 (5.4%). Efforts continue to hire RNs and other clinical ancillary staff, including diagnostic imaging technicians. Until the vacancies are filled, full-time staff and extra-help are being augmented by the use of supplemental staffing to perform critical tasks. Supplemental staffing costs are projected to exceed the 2021-2022 budget by \$38.1 million. It is anticipated that absent 2019 Novel Coronavirus (COVID-19) surges in 2022-2023 SJGH will need significantly fewer supplemental nurses and ancillary staff to handle inpatient and Emergency Department patient care needs.

The 2022-2023 budget includes \$41.9 million for supplemental staffing, an increase of \$2.9 million from 2021-2022, which reflects the anticipated decrease from current spending levels.



Hospital Enterprise Fund

Health Services

Federally Qualified Health Center Look-Alike (FQHC-LAL) Clinics

SJ Health operates FQHC-LAL clinics located in French Camp and Stockton. As part of Federal regulatory requirements, SJ Health became financially independent from the County in 2020, and effective July 1, 2021, became functionally independent as a separate department. A new budget unit, County Support to Primary/Preventive Health Care – Federally Qualified Health Center (PPH-FQHC) budget (#4049800000), established in 2021-2022 provides the required transfers of staffing costs, centrally allocated insurance, and charges from other County service departments. The 2021-2022 adopted budget transferred 104 positions from the Hospital Enterprise Fund budget to the PPH-FQHC budget.

2019 Novel Coronavirus (COVID-19)

In 2022-2023, SJGH will continue to work closely with State, Federal, and local agencies in responding to the COVID-19 pandemic. If additional funding mechanisms become available, they will be accessed to provide ongoing essential services. The scope of elective medical procedures and clinic visits will be evaluated on an ongoing basis and performed in accordance with appropriate Federal, State, and local guidelines.

After an Emergency Declaration was issued by the Governor in May 2020, SJGH expanded its operations back into the 1932 Towers Building to care for up to 50 inpatients and into an unused Medical Records space to care for Emergency Department patients not exhibiting COVID-19 symptoms. It is anticipated the number of COVID-19 patients will continue to decline through the end of 2021-2022 and into 2022-2023. As such, the projection of inpatient volumes does not include COVID-19. Hospital operations will be reorganized to eliminate all inpatient services in the Towers Building and the Emergency Department expansion in the former Medical Records area.

Revenue

2022-2023 budgeted revenues of \$444.9 million consist of patient revenue of \$314.5 million and non-patient revenue of \$130.4 million, including the minimum \$2.1 million annual Maintenance of Effort contribution from the County General Fund. An increase of \$7.8 million is budgeted in net patient revenue from the 2021-2022 budgeted amount of \$306.7 million. This change is due to higher than prior year budgeted volumes based on historical trends. Capacity is expected to remain high through 2022-2023 independent of the impact of the COVID-19 pandemic.

Payer Mix

The 2022-2023 projected payer mix is based on actual experience through December 31, 2021, as follows:

Payer Mix	Hospital/Hospital-Based Clinics
Medi-Cal	53.8%
Medicare	21.6%
CDCR	10.6%
Insurance	11.3%
Private Pay/Indigent	2.7%
Total	100.00%

Non-Patient Revenue

Projected 2022-2023 revenues from Federal, State, and local funding sources not directly related to patient care represent approximately 29.3% of total revenue. Non-patient revenues of \$130.4 million include supplemental funding of \$109.4 million, including \$2.1 million provided by the County General Fund, and \$21.0 million in other non-patient revenues including interest, grants, and charges to other County departments.

Realignment Revenue

Realignment revenue is allocated based on sales tax and vehicle license fees collected by the State. AB 85 legislation allows the State to take 80% of the County's net savings realized from implementation of the Affordable Care Act, up to the amount of realignment revenue allocated. Using a conservative approach, SJGH assumes revenues received will be taken back by the State, therefore, sets the funds aside as a reserve liability on the balance sheet pending the determination of the actual take-back amount. This process is generally completed two years after close of the respective fiscal year. Realignment revenue for 2022-2023 is estimated at \$19.5 million and amounts received will be held as a reserve within the Hospital Enterprise Fund until the final take-back amount has been determined. Based on actual experience, reconciliation of prior year realignment revenue is projected to result in a net amount of \$2.5 million to be recognized during 2022-2023.

CalAIM/Waiver Approval

On December 29, 2021, California received Center for Medicare and Medicaid Services' (CMS) approval to launch its five-year California Advancing and Innovating Medi-Cal (CalAIM) Demonstration and related initiatives under the 1115 and 1915(b) authorities. This is a significant milestone following several years of CalAIM development and preparation. There remains important work to finalize the details of the program. CMS approved Enhanced Care

Hospital Enterprise Fund

Health Services

Management and Community Supports (ECM/CS) as well as Providing Access and Transforming Health (PATH) funding to support the successful transition to and growth of ECM/CS. Outside of PATH funding, justice-involved initiatives are still under review, including 90-day in-reach services for inmates and pre-release enrollment into Medi-Cal.

Additionally, CMS approved another five years of the Global Payment Program (GPP), which includes continued Safety Net Care Pool funding for public health care systems.

CalAIM advances several priorities by leveraging Medicaid as a tool to help address many of the complex challenges facing California's most vulnerable residents, such as the health needs of the homeless, behavioral health care access, children with complex medical conditions, the growing number of justice-involved populations with significant clinical needs, and the growing aging population. CalAIM is shifting Medi-Cal to a population health approach prioritizing prevention and addressing social drivers of health. Medi-Cal managed care plans will cover alternative services or settings in lieu of services covered under the State plan to more effectively and efficiently address enrollees' physical, behavioral, developmental, long-term oral health care, and health-related social needs.

CMS is renewing the State's scope of services reimbursable under the GPP. These services aim to support lower cost, efficient, and equitable health care to the uninsured population in California. California's GPP is funded through a combination of: 1) a portion of the State's annual Disproportionate Share Hospital (DSH) allotment and 2) its Uncompensated Care (UC) Pool funding for value-based payments to participating California Public Health Care Systems providing care for California's uninsured. These payments support efforts to provide services for the uninsured, promote the delivery of higher-value care, and incentivize more appropriate and cost-effective care.

PATH will provide transitional funding to enable the State to support continuity of services as well as maintain and support provider and community-based organization (CBO) capacity to enable the transition from Medi-Cal 2020 to CalAIM. PATH funding aims to support community-level service delivery networks to ensure access to health care services and improve health outcomes, with particular attention to communities historically under-resourced because of economic or social marginalization due to race, ethnicity, rural geography, or other factors.

San Joaquin General Hospital will work closely with San Joaquin County Health-San Joaquin County's Federally Qualified Health Center Look-Alike clinic system, Medi-Cal Managed Care plans, Health Plan of San Joaquin and Health

Net, and participating CBOs to maximize opportunities for improved access and quality under CalAIM from 2022 through 2026.

Partnership with Dignity Health

A Management Services Agreement (MSA) with Dignity Health will become effective July 1, 2022. The MSA, approved by the Board of Supervisors on May 3, 2022 (A-22-156) allows Dignity Health to provide advice, assistance, and management oversight of the day-to-day administration of SJGH. The initial term of the MSA is 18 months, with an option for a 10-year term if agreed upon by both Dignity and the County.

Under the terms of the MSA, the County will continue to own and maintain authority and control of SJGH. SJGH's Designated Public Hospital (DPH) status will not change. It is important SJGH retain the DPH designation because of the substantial amount of supplemental funding available to SJGH only if that status is maintained.

The initial focuses of the partnership will be revenue cycle operations, Information Technology connectivity and optimization, quality management and improvement, Group Purchasing Organization (GPO) affiliation, and clinical integration. SJGH will invest in several capital projects to link with Dignity Health systems including an electronic timekeeping system and the Midas performance improvement platform. Interface support will be established to load a new item master and assure linkage between the new GPO database and the existing PeopleSoft and Cerner systems.

Reserve Policies

In the last few years, SJGH recognized a large growth in fund balance, which enabled major capital projects to proceed without incurring additional debt. Due to COVID-19 funding received in 2021-2022, reduced capital spend on major projects compared to prior years, and improved cash collections resulting from the ongoing Revenue Cycle Improvement Project, the fund balance is increasing. The estimated fund balance at June 30, 2022 is \$155.8 million, including the following reserves:

Estimated Fund Balance at June 30, 2022	
(millions)	\$155.8
Designated for Capital	(9.3)
AB 85 Take-Back Reserve	(15.5)
Medicare/Medi-Cal Claim Reserve	(1.7)
Waiver Settlement Reserve	(8.0)
Remaining Funds Available for Operations	\$121.3

Hospital Enterprise Fund

Health Services

Revenue Summary (From Audited Financial Statements)

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Total Hospital Revenue	\$413,910,240	\$407,645,419	\$457,332,599	\$462,586,967	\$444,897,387
Net Patient Revenue	\$273,124,618	\$243,092,800	\$292,520,507	\$325,004,841	\$314,501,984
Non-Patient Revenue					
AB 915	\$6,723,146	\$4,191,719	\$4,993,728	\$3,663,711	\$4,368,573
SB 1732	3,901,104	1,165,397	0	0	0
Realignment	30,552,569	18,838,898	19,993,294	18,672,834	19,535,481
AB 85 Realignment Diversion	(14,013,135)	(9,293,256)	(18,501,115)	(16,172,834)	(17,035,480)
DSH/GPP Funding	22,812,802	31,997,722	17,763,880	17,997,640	27,018,879
DSH-Outpatient	17,678	(43,081)	16,705	17,298	15,992
Physician SPA	(2,462,203)	0	4,790,577	2,508,489	0
Managed Care Intergovernmental Transfer (IGT)	10,602,791	11,706,759	16,810,778	21,174,363	23,428,199
Quality Incentive Program	24,418,743	16,966,215	16,233,829	26,873,539	24,204,744
Enhanced Payment Program	12,246,974	24,035,437	22,707,755	20,500,268	21,005,368
AB 85 Rate Range	9,341,410	11,191,421	8,403,265	0	0
DSRIP/PRIME	17,923,341	16,034,572	4,186,498	0	0
Electronic Medical Record (EMR) Incentive Payment	0	314,134	110,500	127,500	144,500
AB 1383 Hospital Fee	3,220,873	1,756,956	2,786,511	2,786,511	2,402,085
Medi-Cal GME Direct & Indirect	976,370	4,750,545	2,324,906	2,197,988	2,200,733
Grants and Contract Income	1,819,177	1,694,643	1,306,019	539,199	1,604,865
Other County Departments	3,270,692	2,992,237	12,673,255	16,528,645	15,459,735
Interest Income	3,076,467	2,139,780	685,824	1,036,098	916,549
Other Miscellaneous Revenue	4,218,770	8,942,120	5,474,424	16,992,824	2,987,128
Coronavirus Relief Funds (CRF)	0	13,032,348	39,913,406	0	0
County Contribution	2,138,053	2,138,053	2,138,053	2,138,053	2,138,053
Total Non-Patient Revenue	\$140,785,622	\$164,552,619	\$164,812,092	\$137,582,126	\$130,395,403
% of Total Hospital Revenue	34.0%	40.4%	36.0%	29.7%	29.3%

Hospital Enterprise Fund

Health Services

Workload Data

	2018-2019	Actual 2019-2020	2020-2021	Est./Act. 2021-2022	Projected 2022-2023
Inpatient (Average Daily Census)					
Medical/Surgical	36.7	47.0	73.6	82.8	69.7
Medical Guarded Unit	20.8	20.6	17.2	16.7	18.5
Intensive Care/Cardiac Care	12.7	9.7	14.6	13.9	15.2
Pediatrics	4.5	2.5	0.0	0.0	0.0
Obstetrics	12.6	12.9	11.9	11.3	12.0
Intensive Care Nursery	11.2	11.8	10.9	10.2	11.5
Progressive Care Unit	27.0	25.5	22.7	22.4	23.8
Total Inpatients	125.5	130.00	150.9	157.3	150.7
Newborn Nursery	8.8	7.5	6.7	6.6	6.7
Outpatient (Visits)					
FQHC-LAL	114,892	0	0	0	0
Specialty Care Clinics	53,525	54,677	58,590	57,694	57,950
Subtotal Clinic	168,417	54,677	58,590	57,694	57,950
Dialysis	25,615	26,803	25,448	25,193	26,289
Rehabilitation Therapies	45,251	40,886	39,196	37,547	33,944
Emergency Room	50,577	46,444	43,144	50,920	49,734
Subtotal Non-Clinic Outpatient	121,443	114,133	107,788	113,660	109,967
Total Outpatients	289,860	168,810	166,378	171,354	167,917
Average Patients Per Day					
Emergency Department	139	127	118	140	136
Clinics	539	223	224	221	222



PROPOSED BUDGET

Human Services

Human Services



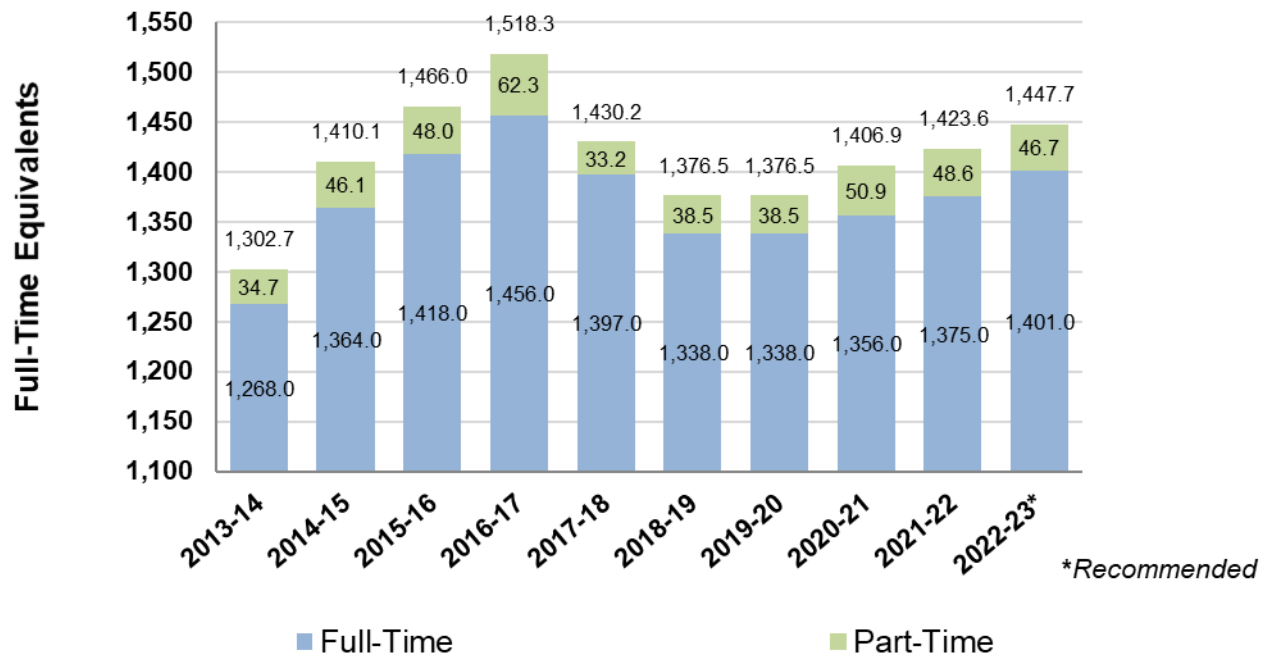
Appropriations

	Page Number	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Summary — All Human Services Agency Budgets	G-4				
5050101000 Human Services Agency-Administration	G-6	\$410,581,049	\$413,079,843	\$413,079,843	\$2,498,794
5053900000 Mary Graham Children's Shelter	G-14	7,881,225	10,306,885	10,306,885	2,425,660
5054000000 Community Services	G-18	28,382,089	4,507,122	2,435,212	(25,946,877)
5054101000 Aging & Community Services	G-28	14,645,246	15,971,356	15,971,356	1,326,110
5055103000 Employment & Economic Development	G-34	37,781,084	26,040,994	26,040,994	(11,740,090)
5055246000 Neighborhood Preservation	G-40	23,298,631	16,619,955	16,619,955	(6,678,676)
5055600000 Veterans Services Office	G-45	565,267	704,346	704,346	139,079
Total - Human Services		\$523,134,591	\$487,230,502	\$485,158,592	(\$37,975,999)

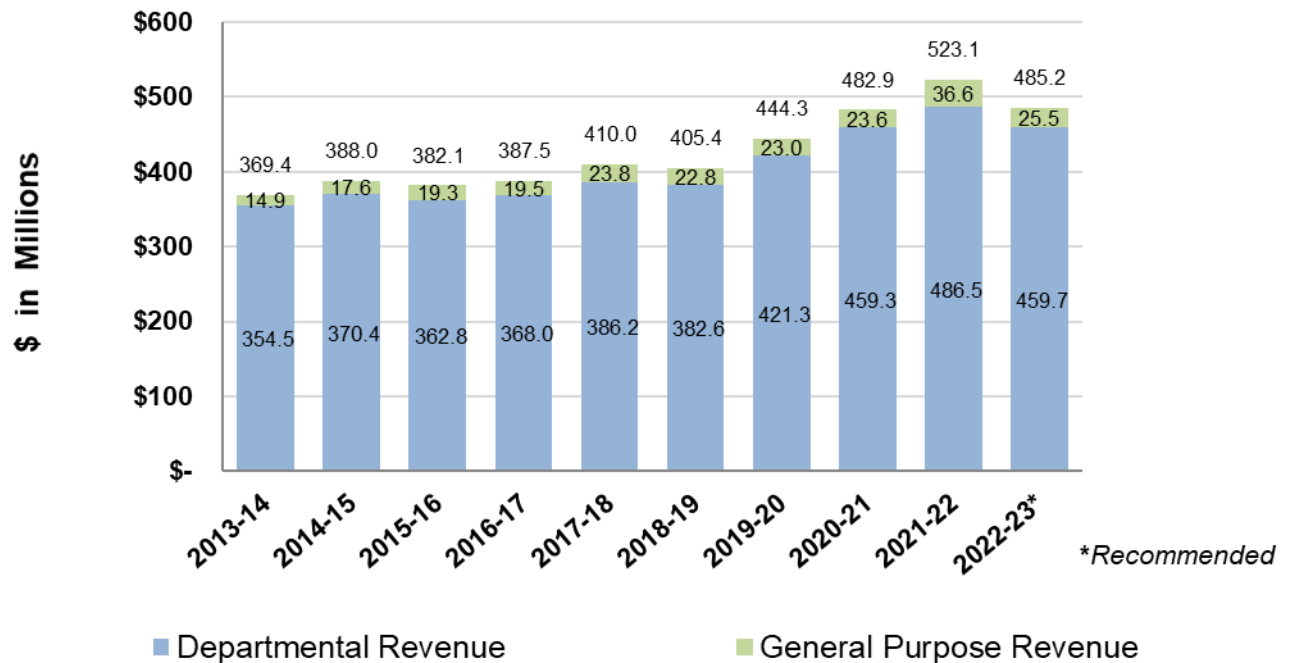
Human Services

Appropriations

Staffing Trend



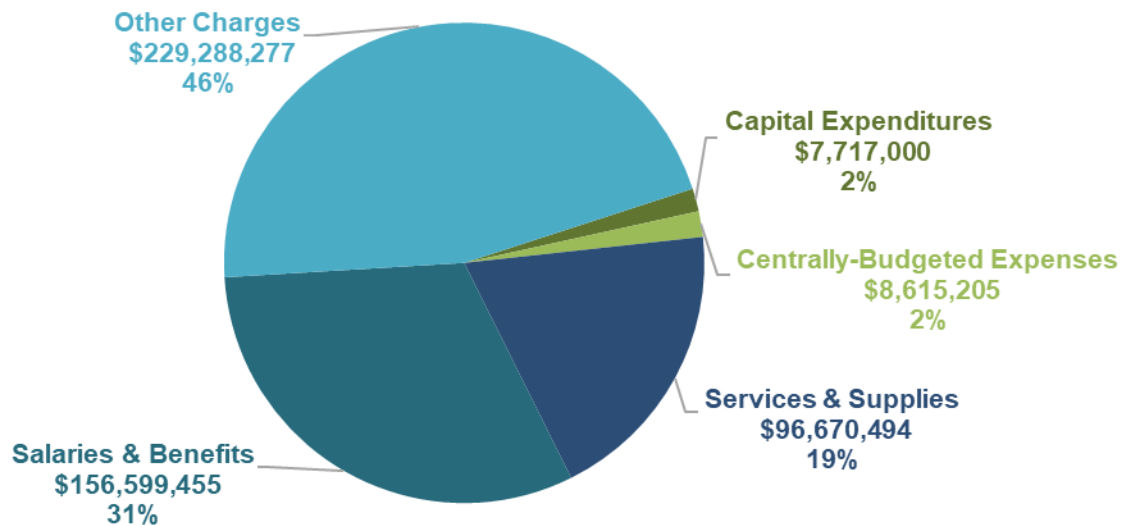
Appropriations by Source



Human Services

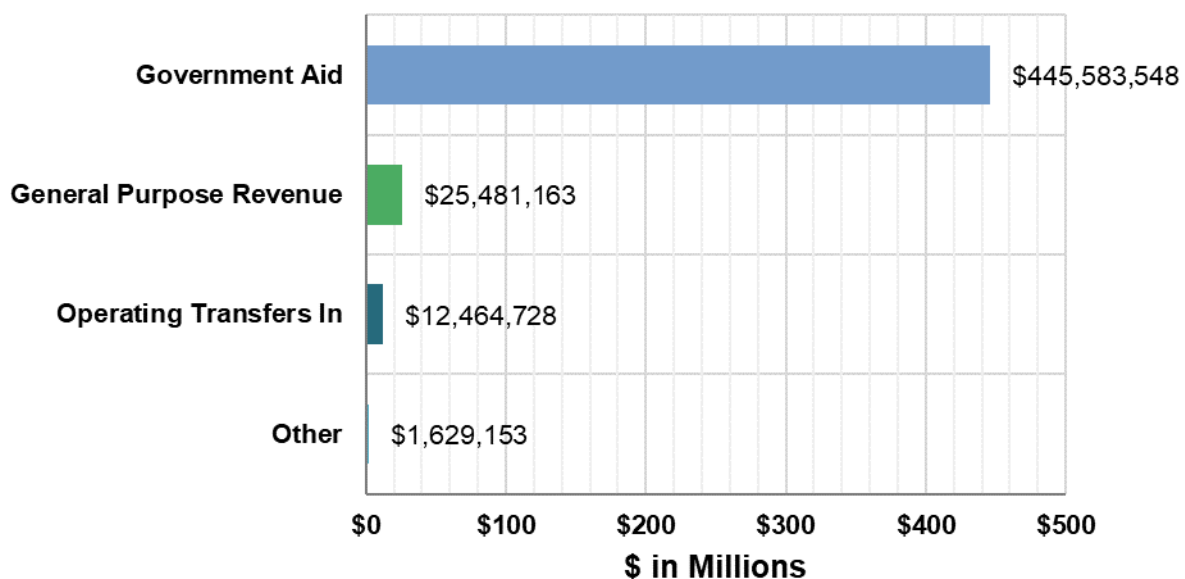
Appropriations

Use of Funds 2022-2023 Recommended Budget Total Appropriations \$485,158,592*



* \$498,890,431 Expenditures less \$13,731,839 Cost Reimbursements

Source of Funds 2022-2023 Recommended Budget Total Revenue \$485,158,592



Summary



All Human Services Agency Budgets

Chris Woods, Human Services Director
www.sjchsa.org/

	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$125,223,976	\$146,149,088	\$147,363,201	\$147,363,201	\$1,214,113
Services & Supplies	56,339,018	70,209,506	76,009,114	76,009,114	5,799,608
Centrally-Budgeted Expenses	7,338,013	8,161,002	8,004,290	8,004,290	(156,712)
Other Charges & Uses	185,138,484	212,655,187	211,115,430	211,115,430	(1,539,757)
Capital Expenditures	2,775,086	6,502,031	7,387,000	7,387,000	884,969
Operating Transfers Out	84,958	0	0	0	0
Clearing Accounts	(4,333)	0	0	0	0
Total Expenditures	\$376,895,202	\$443,676,814	\$449,879,035	\$449,879,035	\$6,202,221
Expenditure Reimbursements	(9,301,492)	(8,485,656)	(8,416,743)	(8,416,743)	68,913
Total Appropriations	\$367,593,710	\$435,191,158	\$441,462,292	\$441,462,292	\$6,271,134
Earned Revenues By Source					
Interest/Rents	\$10,776	\$10,775	\$10,775	\$10,775	\$0
Aid From Other Governments	350,652,276	410,629,041	413,691,633	413,691,633	3,062,592
Miscellaneous Revenues	940,748	513,120	540,000	540,000	26,880
Operating Transfers In	2,282,872	2,367,503	4,329,936	4,329,936	1,962,433
Total Revenues	\$353,886,672	\$413,520,439	\$418,572,344	\$418,572,344	\$5,051,905
Net County Cost	\$13,707,038	\$21,670,719	\$22,889,948	\$22,889,948	\$1,219,229
Allocated Positions	1,285.0	1,303.0	1,326.0	1,326.0	23.0
Temporary (Full-Time Equivalent)	37.2	35.7	28.1	28.1	(7.6)
Total Staffing	1,322.2	1,338.7	1,354.1	1,354.1	15.4

This is a summary of the 11 budgets administered by the Human Services Agency (HSA):

- 4049100000 Children & Families Program (First 5)
- 5050101000 HSA - Administration
- 5050106000 CalWORKs
- 5050107000 Foster Care
- 5050108000 Adoption Assistance
- 5050110000 General Assistance
- 5050118000 In-Home Supportive Services
- 5050132000 Temporary Homeless Shelter

- 5050144000 Refugee Cash Assistance
- 5053900000 Mary Graham Children's Shelter
- 5054101000 Aging & Community Services

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements

Summary

All Human Services Agency Budgets

and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
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Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$111,894,381	\$130,722,585	\$130,867,303	\$130,867,303	\$144,718
Services & Supplies	48,606,694	60,624,610	63,978,027	63,978,027	3,353,417
Centrally-Budgeted Expenses	6,672,593	7,412,722	7,248,237	7,248,237	(164,485)
Other Charges & Uses	185,136,394	212,650,187	211,110,430	211,110,430	(1,539,757)
Capital Expenditures	2,507,532	6,290,000	7,007,000	7,007,000	717,000
Clearing Accounts	(4,333)	0	0	0	0
Total Expenditures	\$354,813,261	\$417,700,104	\$420,210,997	\$420,210,997	\$2,510,893
Expenditure Reimbursements	(8,808,203)	(7,119,055)	(7,131,154)	(7,131,154)	(12,099)
Total Appropriations	\$346,005,058	\$410,581,049	\$413,079,843	\$413,079,843	\$2,498,794
Earned Revenues By Source					
Aid From Other Governments	\$336,534,715	\$394,787,853	\$396,974,719	\$396,974,719	\$2,186,866
Miscellaneous Revenues	775,057	500,000	500,000	500,000	0
Total Revenues	\$337,309,772	\$395,287,853	\$397,474,719	\$397,474,719	\$2,186,866
Net County Cost	\$8,695,286	\$15,293,196	\$15,605,124	\$15,605,124	\$311,928
Allocated Positions	1,169.0	1,183.0	1,190.0	1,190.0	7.0
Temporary (Full-Time Equivalent)	2.7	2.7	1.8	1.8	(0.9)
Total Staffing	1,171.7	1,185.7	1,191.8	1,191.8	6.1

Purpose

The Human Services Agency (HSA) provides State and Federal-mandated public assistance and a variety of social service programs for the residents of San Joaquin County. Programs include:

- California Work Opportunity and Responsibility to Kids (CalWORKs)
- Foster Care
- CalFresh
- General Assistance (GA)
- Medi-Cal

- Adoption Assistance
- Child Protective Services (CPS)
- Adult Protective Services (APS)
- In-Home Supportive Services (IHSS)
- Refugee Cash Assistance
- Mary Graham Children's Shelter

Federal and State legislation and local regulations govern the methods by which resources of the Agency are allocated.

This budget narrative reflects the combined administrative and financial assistance program costs and funding for the public assistance programs administered by HSA.

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Human Services

Program	Budget Unit
Administration	5050101000
CalWORKs	5050106000
Foster Care	5050107000
Adoption Assistance	5050108000
General Assistance	5050110000
In-Home Supportive Services	5050118000
Temporary Homeless Shelter	5050132000
Refugee Cash Assistance	5050144000

- \$67,654 Increase in household expenses.
- \$51,600 Increase in computer equipment expenses.
- (\$500,000) Decrease in 2019 Novel Coronavirus (COVID-19) expenses.
- (\$226,202) Decrease in CalWORKs Mental Health allocation.
- (\$49,776) Decrease in Specialized Care Incentives and Assistance Program expenses.
- (\$36,228) Decrease in rents and lease expenses.

Major Budget Changes

Salaries & Employee Benefits

- (\$745,842) Salary and benefits adjustment.
- \$155,459 Full-year cost of two Office Supervisors added midyear 2021-2022.
- \$972,239 Add nine new positions.
- (\$125,667) Delete a Department Information Systems Analyst II.
- (\$111,471) Delete a Department Information Systems Specialist III.

Services & Supplies

- \$1,982,152 Increase in program contracted service expenses.
- \$984,492 Increase in CalWORKs allocation for housing support and home visitation programs.
- \$301,947 Increase in Emergency Child Care Bridge allocation.
- \$254,591 Increase in communication expenses.
- \$182,000 Increase in technical assistance services expenses.
- \$148,921 Increase in security service expenses.
- \$87,600 Increase in software maintenance expenses.
- \$72,956 Increase in software license expenses.

Centrally-Budgeted Expenses

- \$491,491 Increase in Workers' Compensation and Casualty insurance costs.
- (\$50,126) Decrease in data processing charges.
- (\$605,850) Cost Allocation Plan adjustment.

Other Charges

- \$2,164,444 Increase in IHSS program costs.
- \$2,137,590 Increase in Foster Care program costs.
- \$1,396,001 Increase in Adoption program costs.
- \$56,000 Increase in Refugee program costs.
- (\$6,871,521) Decrease in CalWORKs program costs.
- (\$252,271) Decrease in Temporary Homeless program costs.
- (\$170,000) Decrease in General Assistance program costs.

Capital Expenditures - Equipment

- \$2,970,000 Reconfigure workstations (540).
- \$1,250,000 Building badge access key card upgrade.
- \$286,000 Network equipment and improvements.
- \$100,000 Mail room equipment.
- \$90,000 Network blade.

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- \$75,000 Diesel tank for backup generator.
- \$45,000 Digital storage network.
- \$31,000 Printer replacements (4).
- \$20,000 Print Shop equipment.
- \$10,000 Uninterruptable Power Supply
Battery Replacement.

Capital Expenditures - Structures & Improvements

- \$1,150,000 HSA main building roof replacement.
- \$750,000 Heating, Ventilation, and Air Conditioning (HVAC) supply and return fan refurbishment.
- \$90,000 HSA main building door replacement.
- \$90,000 HVAC duct cleaning.
- \$50,000 General building maintenance.

Expenditure Reimbursements

- \$12,099 Increase in salary reimbursement from other agencies.

Revenues

- \$3,992,779 Increase in Federal and State funds.
- \$2,612,781 Increase in State IHSS funding.
- \$1,225,053 Increase in Federal and State Foster Care reimbursements.
- \$1,200,561 Increase in Federal and State Adoptions Assistance Program reimbursements.
- \$56,000 Increase in Federal Refugee Cash Assistance Program reimbursements.
- (\$6,699,233) Decrease in Federal and State CalWORKs reimbursements.
- (\$246,847) Decrease in Federal and State CalWORKs Temporary Homeless Assistance reimbursements.

Program Discussion

The 2022-2023 recommended budget for Human Services Agency (HSA) totals \$420,210,997, which is an increase of \$2,510,893 from the 2021-2022 adjusted budget.

Administration - \$208,879,977

The Administration budget contains administrative costs for the operation of all Agency programs and totals \$208,879,977 which is an increase of \$4,004,878 from 2021-2022.

Position	# Added
Child Protective Services Counsel I-II	1
Department Payroll Specialist	1
Department Personnel Analyst	1
Office Supervisor	1
Senior Office Assistant	1
Social Worker Supervisor I	4
Total	9

Two Office Supervisors were added in midyear 2021-2022 due to an increase in Child Welfare workload. One Department Information Systems Analyst II and one Department Information Systems Specialist III have been deleted in 2022-2023.

Realignment Impact

In 1991 and 2011, the State Legislature realigned programs, known as 1991 and 2011 Realignment, from the State to local governments. Realignment funds critical programs at the local level including health, behavioral health, public safety, and social services. While these funding sources are protected under the State Constitution from being used for other purposes, the amount of funding will fluctuate with economic conditions as the revenue is based on Sales Tax and the Vehicle License Fees. Estimates from the County Welfare Directors Association project a 3% increase in the 1991 Realignment base and a 4% increase in 2011 Realignment funding for 2022-2023.

Agency Structure

The HSA is organized into five bureaus: Income Maintenance; Children's Services; Employment and Youth Services; Aging and Community Services; and Administrative Services.

Income Maintenance Bureau

The Income Maintenance Bureau is responsible for determining, issuing, and maintaining the correct and timely Federal and State-mandated benefits for the CalWORKs,

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CalFresh, Medi-Cal, Foster Care, and Refugee Cash Assistance programs.

HSA continues to collaborate with community partners to conduct outreach to potentially eligible households and to assist with benefit program application and renewal processes. Prior to the COVID-19 pandemic, HSA conducted community outreach and enrollment by leveraging the network of Community Centers operated by HSA's Aging and Community Services Bureau. Eligibility Workers will again be co-located at the Boggs Tract, Garden Acres, Kennedy, Larch Clover, Lodi, and Northeast Community Centers to provide County residents with increased access to the CalWORKs, CalFresh, and Medi-Cal programs. In collaboration with San Joaquin General Hospital (SJGH), HSA will continue to provide enhanced access to the Medi-Cal program by providing a Medi-Cal eligibility unit to process Medi-Cal applications for patients served at SJGH, including inmates that receive acute inpatient hospital services. Additionally, an Eligibility Worker will rotate at Channel Medical Center, Tracy Care Center, and Woodbridge Medical Center, to provide Medi-Cal application assistance to patients at those clinics.

Children's Services Bureau

The Children's Services Bureau is responsible for services that ensure the safety, permanency, and well-being of children who have been abused or neglected. The major components of the Children's Services programs are Child Abuse Prevention, Emergency Response, Family Preservation, Family Maintenance, Family Reunification, Permanent Placement, Adoption, and Independent Living. Each component requires specific in-person service delivery by Social Workers to prevent or remedy neglect or abuse. State law requires Children's Services agencies to investigate reports of child maltreatment either within 24 hours or within 10 days, based upon the severity of the allegations and risk to the child. When CPS receives a report of suspected child abuse or neglect, Social Workers investigate the report to determine if the alleged child maltreatment is substantiated as defined in State law. Substantiated reports require further action and can result in either the provision of supportive services to the child and family, or if there is imminent risk to the child's safety, the removal of the child from the home.

Assembly Bill (AB) 403 was signed into law on October 11, 2015, and provided the statutory and policy framework to ensure services and supports are child-centered and tailored toward the ultimate goal of maintaining stable permanent families. The legislation advances California's long-standing goal to move away from the use of long-term group home care by increasing youth placement in family settings. This transformed existing group home care into an environment where youth who are not ready to be placed with families can

receive short-term intensive treatment geared towards transitioning them to family-based care.

The Continuum of Care Reform adopted through AB 403, includes the mandate to conduct Child and Family Team meetings within 60 days of a child's removal from the home, and then at least every six months thereafter while the Agency is providing services to the family. The purpose of these meetings is to invite family members, service providers, and other support people to discuss the strengths and safety concerns for each family and to incorporate stakeholder voices in the case service plan.

The Family First Prevention Services Act (FFPSA) was signed into Federal law as part of the Bipartisan Budget Act on February 9, 2018. FFPSA Part IV was implemented in California on October 1, 2021. Foster youth must be assessed by a qualified individual prior to placement in a Short-Term Residential Therapeutic Program (STRTP). The Social Worker is required to provide additional documentation and obtain Court approval within 60 days of placing a youth in a STRTP. The Child Welfare Agency is also required to provide, arrange and/or ensure the provision of aftercare services for youth in transition from a STRTP to a home-based setting.

Ongoing case management services assist in the development of basic life skills for the family to keep the family intact or to develop alternate family structures when the child cannot safely remain in the home. Approximately 12 months of services are provided to children and families who remain safely in the home. If it is determined that a child cannot remain in the home, even with intensive family preservation and support services, then foster placement is arranged in the most family-like setting consistent with the best interests of the child. Up to 18 months of services are provided to children and their families when a child has been removed from the home and the family is making progress towards reunification. When a child cannot be returned to a safe home after services have been delivered, the child must be provided with a family-like living arrangement as soon as possible.

Adoption services provide permanency options for children who are unable to be reunified with their birth parents. The Independent Living Program provides foster youth with education and other supportive services designed to help transition youth from foster care to living independently. Federal and State laws require Social Workers to visit foster children on a monthly basis.

Employment and Youth Services Bureau

The Employment and Youth Services Bureau provides employment, education, and training services under the CalWORKs program. Participation includes job preparation and placement services, work experience, employment

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activities, vocational training and education, mental health and substance abuse treatment, and referrals to community services. The Welfare to Work (WTW) program provides 24 months of flexibility for CalWORKs clients to receive a wide array of services to enter into the workforce.

In December 2018, HSA was initially awarded \$2.4 million over 17 months to implement a Home Visitation Program (HVP) for CalWORKs participants. The County's HVP focuses on health education using the Parents as Teachers curriculum, and addresses literacy, financial planning, and increased work participation rates. HVP, known locally as FamilyWORKs, coordinated for HSA by First 5 San Joaquin, is anticipated to serve 400 families in 2022-2023, with funding in the amount of \$3.2 million.

On October 14, 2019, the State awarded HSA funding to implement a CalWORKs Housing Support Program (HSP) in the County. The HSP provides homeless CalWORKs families with housing navigation and case management services. HSP, known locally as HousingWORKs, coordinated for HSA by First 5 San Joaquin, began in December 2019. In 2022-2023, the program will provide housing stability and case management services to 600 homeless CalWORKs families and 180 CalWORKs families at risk of becoming homeless. This program, in 2022-2023, is funded in the amount of \$1,771,923.

The General Assistance (GA) Division determines eligibility for the GA Program, which is intended to provide support to indigent adults who are not supported by their own means, other public funds, or other assistance programs. The GA Division includes the responsibility of the AB 109 and the AB 720 (2013) programs. As a result of AB 109, HSA will continue to work collaboratively with the Probation Department to enroll newly-released individuals and probationers in the CalFresh and Expanded Medi-Cal programs by co-locating Eligibility Workers at the assessment center located at the HSA main building. In addition, with the enactment of AB 720, HSA is working collaboratively with the Sheriff's Office to enroll pre-sentenced inmates and inmates that receive acute inpatient hospital services in Medi-Cal. The GA Division also works with the Sheriff and local prison authorities to coordinate a pre-release program to begin the application process for Expanded Medi-Cal to shorten or eliminate any break in medical coverage upon release from jail or prison.

Aging and Community Services Bureau

The Aging and Community Services Bureau provides mandated services to abused, neglected, exploited, and/or disabled adults to prevent or reduce inappropriate institutional care. The Bureau strives to help individuals achieve and maintain the highest level of independence, self-support, and self-sufficiency within the range and scope of their abilities.

Mandated services for adults include Information and Referral, In-Home Supportive Services (IHSS), and Adult Protective Services (APS).

IHSS provides services to help elderly and disabled persons so that they are able to remain in their homes. To be eligible, clients must be over 65 years of age, disabled or blind, and meet resource limits for the program. IHSS is considered an alternative to out-of-home care, such as nursing homes or board and care facilities. The IHSS caseload continues to grow as the number of eligible IHSS recipients has increased due to a larger number of eligible Medi-Cal clients.

Administrative Services Bureau

The Administrative Services Bureau provides support services throughout HSA related to policies and procedures; staff development and training; information systems; fiscal and accounting; quality control; fair hearings; benefit recovery; collections; personnel; reception and benefit issuance; and staff support.

Staff Development and Training has created a training curriculum and delivers comprehensive instruction to HSA staff, with a primary focus on the CalWORKs, CalFresh, Medi-Cal, and the California Statewide Automated Welfare System. In an effort to meet the demands of the complex programs administered by HSA, Eligibility Workers must complete a comprehensive training course. It is anticipated that several in-service refresher trainings will occur in 2022-2023. The topics range from Medi-Cal eligibility to determining when and how to provide expedited benefits and services to clients. Additionally, three induction training classes will be completed in 2022-2023, providing the foundational training for newly-hired Eligibility Workers.

Another facet of the Administrative Services Bureau is the maintenance of HSA's facilities. During 2019-2020, the HSA main building's Heating Ventilation and Air Conditioning (HVAC) replacement began. The first phase of this project was the replacement of the building control system and was completed in 2021-2022. The second phase is scheduled to begin in 2022-2023 and consists of the refurbishment of the supply and return fans and additional duct cleaning. The HVAC replacement process will span over multiple fiscal years, which will maximize the Federal and State funding participation. Additionally, a modification to the design of office configuration and workstations throughout the third and fourth floors will be reviewed and evaluated. This modification is expected to improve workflow as well as provide for Americans with Disabilities Act accessibility.

The following are changes projected for the various assistance programs administered by HSA:

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CalWORKs Assistance - \$93,744,413

The CalWORKs program is the largest cash assistance program for children and families, providing financial help to meet basic needs (shelter, food, and clothing) when unable to meet those needs on their own. The CalWORKs program represents a welfare system based upon principles that place high value on recipients obtaining work. Eligible families must include a child under age 18, who lacks parental support due to absence, death, incapacity, or the unemployment of one or both parents. CalWORKs Assistance is time-limited for most adults in the household, and most recipients are required to work or participate in WTW activities. The necessary supportive services, including child care, are provided to ensure employment is possible. The amount of a family's monthly assistance payment depends on a number of factors, including the number of people who are eligible and the special needs of those family members. The income of the family is considered when calculating the amount of cash aid the family receives.

The recommended budget includes a decrease of \$6,871,521 from 2021-2022. In 2022-2023, the average cases per month is projected to be 10,042. This represents a decrease of 14.34% from the 2021-2022 caseload budget of 11,723, and reflects programmatic changes to be offset by a 7.51% grant increase in cost per case.

Foster Care Assistance - \$55,577,351

The Foster Care program provides support payments for children in out-of-home care. This program is administered by counties in accordance with regulations, standards, and procedures set by the California Department of Social Services as authorized by law. The out-of-home care system is designed to protect those children who cannot safely remain with family. Most are removed from their parents and made dependents of the Court. A smaller number are wards of Juvenile Probation or live with legal guardians. Some are voluntarily placed in out-of-home care by their parents.

Currently, these children are placed in family homes with relatives, resource family homes, homes certified by foster family agencies, and in short-term residential therapeutic programs. Statutorily, relatives are given preference over other types of placements. All providers for these children are required to complete the Resource Family Approval process.

A written case plan is developed for each child and family to ensure care and protection is in the best interests and special needs of the child. The plan includes a judicial or administrative review every six months to determine if out-of-home care is still required. As children in the program begin to mature, independent living training and services are made available to youth of ages 16 to 24 to provide job and

career development skills that will be needed to live independently. AB 12 extends Foster Care benefits to youth through age 21. To be eligible to receive extended Foster Care benefits, youth must be in Foster Care prior to age 18.

The recommended budget reflects an increase of \$2,137,590 from 2021-2022, due to a 4.21% cost per case increase for a statutory cost of living adjustment.

Adoptions Assistance Program (AAP) - \$32,280,995

The AAP was developed to encourage the adoption of special needs children and remove the financial disincentives for families to adopt. If the child is deemed eligible, an adoption assistance agreement or a deferred adoption assistance agreement is executed with the adoptive parents prior to the adoption finalization. A reassessment of the child's needs and family's circumstances is conducted every two years. The amount of financial assistance is determined based upon the special needs of the child and circumstances of the family.

AB 12 extended AAP benefits beyond the age of 18 for eligible youth when adopted at age 16 or later. The intent of the extended AAP benefit is to help youth maintain a safety net as they transition to independence.

The recommended budget includes an increase of \$1,396,001 from 2021-2022. In 2022-2023, the caseload is projected to increase by 0.50% with a 4% statutory Cost-Of-Living Adjustment increase which became effective on July 1, 2021, and a 0.02% cost per case increase based on actual experience.

General Assistance (GA) - \$924,818

The GA program provides relief and support to indigent adults who are not supported by their own means, other public funds, or other assistance programs. California Welfare and Institutions Code Section 17000 requires California counties to administer a GA program. The authority to define and develop the GA program is delegated to each county's Board of Supervisors. Participants repay GA payments by working a specified number of hours each month in the GA Work Program. Repayments may also be made by collecting proceeds from the sale of real property, withholding an amount equal to the GA interim assistance payments from a lump sum Social Security award, or collecting from the recipient's sponsor.

The recommended budget reflects an overall decrease of \$170,000 from 2021-2022. In 2022-2023, the decrease represents a 18.03% reduction in caseload with a 0.45% cost per case decrease.

The GA program has historically been funded 100% by the County. In 2015-2016, AB 109 funding became available for AB 109 clients to support the transitional housing portion of the GA program. This dedicated funding totaling \$174,818

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for 2022-2023 represents 18.9% of the total projected GA expenditures.

In-Home Supportive Services (IHSS) - \$26,391,239

The IHSS program provides specified supportive services to enable eligible persons to remain in their own homes as an alternative to out-of-home care, such as nursing homes or board and care facilities. Eligible persons are aged, blind, or disabled recipients of public assistance, or similar persons with low incomes. Disabled children are also eligible for IHSS. Services include domestic services such as meal preparation, laundry, shopping, and errands; personal care services; assistance while traveling to medical appointments or to other sources of supportive services; protective supervision; teaching and demonstration directed at reducing the need for supportive services; and certain paramedical services ordered by a physician.

The recommended budget includes an increase of \$2,164,444 from 2021-2022. Senate Bill 80, effective July 1, 2019, established a new Maintenance of Effort (MOE). The County IHSS MOE will increase by the annual inflation factor and the County share for any locally negotiated wage and benefit increases. The State will fund IHSS administrative costs through a State General Fund allocation. The County will be responsible for any administrative costs above the State General Fund allocation. Caseloads are projected to increase by 11.8% in 2022-2023.

The In-Home Supportive Services Public Authority (PA) is a separate and distinct entity that reports directly to the Board of Supervisors acting as the Governing Board of the PA. The

PA assists IHSS recipients and providers within the IHSS program. The PA is the employer of record for providers, maintains the provider registry, and facilitates provider training.

Temporary Homeless Shelter - \$2,270,432

Families who are eligible for CalWORKs assistance and are homeless may apply for a special-need payment to meet costs for temporary and permanent housing. The maximum homeless assistance payment is based on the size of a CalWORKs family. CalWORKs families may be eligible to apply for Homeless Assistance benefits to assist with payment of rent arrearages. Payment of arrearages is considered a family's Homeless Assistance payment.

The recommended budget reflects a decrease of \$252,271 from 2021-2022. The decrease is related to caseloads decreasing by 10% with the cost per case remaining the same based on actual experience.

Refugee Cash Assistance - \$96,000

The Refugee Cash Assistance program provides up to eight months of cash assistance to needy refugees without children who are not otherwise eligible for any other cash aid. These refugees are unable to return to their country of origin because of persecution or a well-founded fear of persecution on account of race, religion, nationality, or political opinion. These individuals may also be eligible to receive employment and other social services during the same eight-month period. Funding of the Refugee Cash Assistance program is 100% Federally-reimbursed.

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Workload Data					
	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
CalWORKs Assistance	11,228	10,650	10,657	11,723	10,042
Foster Care					
<i>Resource Families Home</i>	750	711	811	872	951
<i>Group Home/STRTP</i>	182	184	115	170	136
<i>Foster Family Agencies</i>	415	343	330	337	292
Adoption Assistance	2,166	2,177	2,170	2,213	2,224
CalFresh	43,904	47,629	48,341	50,240	52,199
<i>CalFresh Dollars</i>	\$12,529,028	\$13,195,820	\$19,260,747	\$23,603,025	\$27,945,982
General Assistance	673	524	367	660	541
<i>General Assistance Dollars</i>	\$71,252	\$49,760	\$42,353	\$31,667	\$62,500
In-Home Supportive Services	6,640	6,973	7,750	7,908	8,842
Medi-Cal	118,620	114,854	118,872	131,003	137,422
Refugee Cash Assistance	3	2	2	19	19
Temporary Homeless Shelter	1,876	1,611	1,510	1,941	1,747
<i>Note: Workload Data represents average cases and dollar amounts per month.</i>					

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$5,710,343	\$6,276,797	\$7,277,226	\$7,277,226	\$1,000,429
Services & Supplies	1,400,278	1,757,763	2,819,163	2,819,163	1,061,400
Centrally-Budgeted Expenses	285,583	297,165	430,996	430,996	133,831
Capital Expenditures	0	150,000	380,000	380,000	230,000
Total Expenditures	\$7,396,204	\$8,481,725	\$10,907,385	\$10,907,385	\$2,425,660
Expenditure Reimbursements	(222,444)	(600,500)	(600,500)	(600,500)	0
Total Appropriations	\$7,173,760	\$7,881,225	\$10,306,885	\$10,306,885	\$2,425,660
Earned Revenues By Source					
Aid From Other Governments	\$4,526,321	\$5,152,453	\$6,383,172	\$6,383,172	\$1,230,719
Total Revenues	\$4,526,321	\$5,152,453	\$6,383,172	\$6,383,172	\$1,230,719
Net County Cost	\$2,647,439	\$2,728,772	\$3,923,713	\$3,923,713	\$1,194,941
Allocated Positions	48.0	49.0	63.0	63.0	14.0
Temporary (Full-Time Equivalent)	15.8	13.7	3.7	3.7	(10.0)
Total Staffing	63.8	62.7	66.7	66.7	4.0

Purpose

Mary Graham Children's Shelter (MGCS) provides temporary protective custody and services to children alleged to be abused or neglected and who come within the jurisdiction of the Juvenile Court as dependents. Service provisions at the Shelter are mandated by the Welfare and Institutions Code and the California Code of Regulations, Title 22, which includes food, clothing, health care, education, safety, supervision, counseling, recreation, and access to religious services.

- \$122,523 Add a Shelter Supervisor II.
- \$114,843 Add a Social Worker Supervisor I.
- \$71,163 Add a Senior Office Assistant.
- (\$63,159) Delete a Housekeeping Service Worker.
- (\$561,752) Decrease in extra-help.

Major Budget Changes

Salaries & Employee Benefits

- (\$16,144) Salary and benefits adjustments.
- \$153,703 Full-year cost of Assistant Director added midyear 2021-2022.
- \$1,179,252 Add 12 Shelter Counselors I-II.

Services & Supplies

- \$940,000 Increase in security costs.
- \$44,000 Increase in structure and grounds maintenance expense.
- \$25,000 Increase in utilities costs.
- \$15,000 Increase in clothing and supplies.
- \$15,000 Increase in communication costs.
- \$15,000 Increase in food costs.

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Centrally-Budgeted Expenses

- \$29,927 Increase in Workers' Compensation insurance costs.
- \$96,522 Cost Allocation Plan adjustment.

Capital Expenditure - Equipment

- \$30,000 Storage shed.

Capital Expenditures - Structures & Improvements

- \$200,000 Badge access system.
- \$150,000 Playground resurface.

Revenues

- \$1,338,631 Increase in State reimbursements reflecting current population eligibility.
- (\$107,912) Decrease in Federal reimbursements reflecting 10-day maximum stay.

Program Discussion

The 2022-2023 recommended Mary Graham Children's Shelter (MGCS) budget totals \$10,907,385, which is an increase of \$2,425,660 from the 2021-2022 adjusted budget.

Continuum of Care Reform (CCR)

On January 1, 2016, the Continuum of Care Reform (CCR) was implemented into law through the approval of Assembly Bill (AB) 403, with full implementation on January 1, 2017. The CCR is intended to advance California's long-standing goal to move away from the use of long-term group home care by increasing youth placement in family settings; for youth who are not ready to be placed with families, provide places where they can receive short-term intensive treatment and services, and provide placement and treatment options for youth in foster care. As a licensed Temporary Shelter Care Facility, children are expected to stay no longer than 10 calendar days at MGCS. For any stay that exceeds 10 calendar days, a written report must be submitted to the California Department of Social Services within 24 hours outlining the reasons and circumstances for the overstay. The law also requires an assessment to be completed prior to the placement of any child in the Foster Care System. To expedite the placement process, assessments are performed at MGCS prior to placing children into care.

To meet statutory deadlines, MGCS continues to hold Placement Meetings twice a week with Children's Services (CS) and Behavioral Health Services staff to expedite the placement process for children residing at the Shelter. This effort has resulted in the reduction of the average daily population at MGCS from a high of 37 children in 2015-2016 to approximately 22 children during 2021-2022.

Emergency Relative Placement Assessments

Shelter Social Workers perform Emergency Relative Placement Assessments (ERPA) to place children with approved relatives, instead of at MGCS, while arrangements for permanent placement are completed. The Shelter Social Workers are scheduled at MGCS to cover all shifts during the week to ensure the process is immediately performed as a child is placed into protective custody by CS. Shelter Social Workers also engage with children to help transition to their next placement and work to establish a rapport with the children. This information is then provided to the families and agencies where they will be placed in an effort to increase the chances of success in the new placement.

Changes in procedures, including the ERPA process, have resulted in transitioning most children from the Shelter, usually within one or two days, into placement within the Foster Care System. Children that stay longer at MGCS generally have specific needs which must be accommodated, such as mental health; behavioral issues; medical conditions; developmental disabilities; and/or a history of trauma, abuse, or neglect. While in care at MGCS, children often require additional services and enhanced levels of supervision (staffing ratios of 1:2 or 1:1) to better serve their needs.

Family First Prevention Services Act (FFPSA)

The Family First Prevention Services Act (FFPSA) was signed into Federal law in 2018. FFPSA Part IV was implemented in California on October 1, 2021. It requires that foster youth must be assessed by a Qualified Individual prior to placing the youth in a Short-Term Residential Therapeutic Program (STRTP) facility. The Social Worker is required to provide additional documentation and obtain Court approval within 60 days of placing a youth in a STRTP. As a result, there may be a delay in placing youth with complex needs due to the new requirement.

Facility

MGCS is a 24 hours a day, 7 days per week facility consisting of two residential cottages with two separate living pods in each cottage. Residential cottages are utilized based on the current needs of the children in care.

MGCS is a valuable resource in the system of care for youth in the County. Approximately 600 children are assessed at the

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facility annually or receive services and many children are housed at the Shelter until they can be assessed and placed in an appropriate setting.

The 2022-2023 recommended budget includes \$200,000 for the installation of a badge card access system, \$150,000 to resurface the playground, and \$30,000 for the purchase of a storage shed.

The MGCS facility also includes:

- **Child Advocacy Center** - Provides comprehensive services for child victims of sexual abuse and serves as a pediatric medical clinic for MGCS residents and local foster youth. The Center provides a safe and respectful location for the San Joaquin County Sexual Assault Response Team's emergency evaluations, 24 hours a day, 7 days per week for child and adult victims.
- **Walter Britten Visitation Center** - Families with children in the child welfare system are afforded daily opportunities to visit under the guidelines set forth by social workers and the courts.
- **San Joaquin County Office of Education's (SJCCE) Dorothy Biddick School** - Shares the site and its buildings with MGCS. The School offers many options for activities and collaboration toward the provision of comprehensive and integrated programs. The SJCCE ONE School (Field of Dreams) utilizes two classrooms for community and on-site elementary school children. The collaborative efforts are aimed at providing cost-effective service delivery to MGCS residents and improving their likelihood of successful development into healthy individuals.

Supplemental Request

Mary Graham is requesting supplemental funding totaling \$1,926,029 to address significant health and safety issues occurring at the Shelter. With the offset in anticipated revenues, the total Net County Cost is \$1,124,142.

Position Requests (15)

MGCS is requesting new positions to address the additional placements of children at MGCS:

Position	# Requesting
Senior Office Assistant	1
Shelter Counselor I-II	12
Shelter Supervisor II	1

Position	# Requesting
Social Worker Supervisor I	1
Total	15

While the cost for these positions total \$1,487,781, MGCS is also proposing to reduce extra-help by 10 FTEs, which decreases the costs by \$561,752. Therefore, the total costs for the additional positions would be \$926,029.

Several recent changes in State and Federal laws have resulted in the need for these new positions:

- In 2017, AB 403 made significant changes to group homes and required them to become Short-Term Residential Therapeutic Programs (STRTPs). This resulted in the closure of many group homes in the County and in the State of California.
- In December 2020, the California Department of Social Services decertified all out-of-State residential facilities and required that all California foster youth return to California, which impacted the number of available beds.
- On October 1, 2021, Federal law, Family First Prevention Services Act Part IV, required that STRTPs make additional adjustments which also resulted in the closure of more STRTPs.
- Senate Bill (SB) 823, which enacted the Division of Juvenile Justice Realignment, which enacted the Division of Juvenile Justice Realignment was adopted in September 2020. This legislation transfers the youth residing at the State Division of Juvenile Justice facility to counties. This also has an impact on the number of youth who become the responsibility of the child welfare system.

The cumulative result of all of these changes, as well as the increased mental health stress of the 2019 Novel Coronavirus pandemic, have led to significantly higher average daily census at MGCS, as well as a significant increase in the length of stay for difficult-to-place youth. This increase in the daily census since October 2020, has resulted in MGCS exhausting over 90% of the budgeted overtime on Shelter Counselor positions. MGCS full-time staff are working an average of 50 hours per week. In addition, MGCS is projected to exceed the part-time budget for the first time in over four years.

Security Services

Funding of \$850,000 is requested to provide additional security at the facility. This is needed to observe and report any activity that may occur outside the facility.

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Playground Upgrade

Funding of \$150,000 is requested to provide capital improvement to the playground due to the higher usage from the increased number of children.

The recommended budget has been augmented by \$1,124,142 in order to address these requests.

Workload Data

	<u>Actual</u>			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Children Provided Care *	486	476	892	921	942
Average Daily Population provided care	11	9	17	22	26
Average Length of Stay (Days)**	7	10	9	14	14

**Figure includes services for individuals provided multiple occurrences of care throughout the year.*

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$4,749,835	\$14,500,000	\$100,000	\$100,000	(\$14,400,000)
Other Charges & Uses	7,602,902	15,282,089	4,407,122	2,335,212	(12,946,877)
Total Expenditures	\$12,352,737	\$29,782,089	\$4,507,122	\$2,435,212	(\$27,346,877)
Expenditure Reimbursements	(13,362,959)	(1,400,000)	0	0	1,400,000
Total Appropriations	(\$1,010,222)	\$28,382,089	\$4,507,122	\$2,435,212	(\$25,946,877)
Earned Revenues By Source					
Operating Transfers In	\$122,000	\$13,818,544	\$239,000	\$239,000	(\$13,579,544)
Total Revenues	\$122,000	\$13,818,544	\$239,000	\$239,000	(\$13,579,544)
Net County Cost	(\$1,132,222)	\$14,563,545	\$4,268,122	\$2,196,212	(\$12,367,333)

Purpose

This budget provides funding contributions to non-County organizations for various community services. Funding for these programs is a Board of Supervisors' policy matter, and is reviewed annually as part of the budget process.

Operating Transfers In

- \$23,000 Increase in revenue from Domestic Violence General Fund Special Account.
- (\$13,602,544) Decrease in revenue for FCAG grants.

Major Budget Changes

Services & Supplies

- (\$14,400,000) Decrease in one-time funding for Family COVID Assistance Grants (FCAG) processed in 2021-2022.

Other Charges

- \$871,217 Increase in funding to various non-County organizations.
- (\$13,818,094) Decrease due to Emergency Rental Assistance Program (ERAP) grants.

Expenditure Reimbursements

- (\$1,400,000) Decrease in reimbursement from ERAP.

Program Discussion

The 2022-2023 recommended Community Services budget totals \$2,435,212, which is a decrease of \$27,346,877 from the 2021-2022 adjusted budget. This is due to the decrease of \$14,400,000 in one-time Family COVID Assistance Grants (FCAG) and a decrease of \$13,818,094 in Emergency Rental Assistance Program (ERAP) funding. The budget provides funding to 31 non-County organizations and re-budgets \$100,000 for Family COVID Assistance Grants.

For 2022-2023, the County Administrator's Office (CAO) provided guidance documents and an application to agencies requesting funding from the County. The guidance specifies that funds should not be used to provide regular operating cost functions for the organization and should be considered as a one-time and not as a regular source of revenue for planning purposes. Agencies are required to include the following information:

- Demonstrate how requested funding will address one or more of the 2019-2020 through 2021-2022 Board Strategic Priorities;

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- Organizations' operating budget;
- Other County funding received;
- Other non-County governmental funding received;
- Programmatic spending plans; and
- Performance-based metrics used in the evaluation of the projected outcomes.

African American Chamber of San Joaquin Foundation

The 2022-2023 recommended budget includes \$39,450 for the African American Chamber of San Joaquin Foundation. Recommended funding will be used to support non-operational costs associated with the expansion of the SJ Boost Program which provides mentorship and coaching to small businesses. During 2022-2023, the Foundation plans to offer technical education and a support services hub for small business owners throughout the County. Workshops will be held in both a classroom and virtual setting allowing Countywide participation.

The work of the Foundation addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "increase organizational capabilities and promote good governance" and "promote economic development."

Amelia Ann Adams Whole Life Center

The 2022-2023 recommended budget includes \$43,469 for the Amelia Ann Adams Whole Life Center. Recommended funding will support program supplies and the printing associated with several programs that focus on empowering lives of women, men, and children by providing supportive services, resources, and tools that create opportunities for them to overcome current obstacles.

The work of the Center addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "improve public access to physical and mental health" and "address the quality of life."

American Seva Foundation

The 2022-2023 recommended budget includes \$2,000 for the American Seva Foundation. Recommended funding will be used to prepare food boxes and fresh groceries for farm workers, families, low income residents, refugees, and seniors in the South County area.

The work of the Foundation addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "address the quality of life" and "increase organizational capabilities."

Be Smooth, Inc.

The 2022-2023 recommended budget includes \$13,600 for the Be Smooth, Inc. organization. Recommended funding will support the purchase of program materials, furniture, and website development for their emotional support, education, and healing-centered programs as well as the enhancement of the Brandon Harrison Memorial Garden.

The work of Be Smooth addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "address the quality of life" and "increase organizational capabilities."

Bread of Life

The 2022-2023 recommended budget includes \$220,000 for the Bread of Life organization. Recommended funding will support warehouse repairs, marketing, outreach and the purchase of equipment for the distribution of food. Funding will ensure the continuity of food distribution throughout 40 locations within the County.

The work of Bread of Life addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "address the quality of life" and "increase organizational capabilities."

Chest of Hope, Inc.

The 2022-2023 recommended budget includes \$103,930 for the Chest of Hope, Inc. organization. Recommended funding will expand transitional housing operations for victims of domestic violence and human trafficking in the South County area. Funding will assist the organization with the setup of an additional housing unit that will serve four to eight victims during a 12-month period.

The work of the Chest of Hope addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "address the quality of life" and "increase organizational capabilities" as well as "improve public access to physical and mental health services."

Children's Home of Stockton

The 2022-2023 recommended budget includes \$188,957 for the Children's Home of Stockton. Recommended funding will support transitional assessments, treatment programming, substance abuse prevention, education and transitional activities. The organization is expected to provide services to 45 youth and provide aftercare and follow up care to 30 youth within the County.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "address the quality of life" and "increase organizational capabilities."

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City Center of San Joaquin, DBA Oasis City Center

The 2022-2023 recommended budget includes \$86,350 for the Oasis City Center. Recommended funding will support the expansion of Oasis Cares' new initiative of tackling food insecurities and providing basic household goods and furnishings at no cost to local families.

The work of Oasis City Center addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "address the quality of life" and "increase organizational capabilities."

Community Partnership for Families of San Joaquin (CPFSJ)

The 2022-2023 recommended budget includes \$110,000 for the Community Partnership for Families of San Joaquin organization. Recommended funding will support the program materials for the Resiliency project at the newly opened centers in Tracy and Conway Community in Stockton.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "address the quality of life" and "increase organizational capabilities."

Delta Sculling Center

The 2022-2023 recommended budget includes \$48,000 for the Delta Sculling Center. Recommended funding will support the project management services needed to expand the organization's services to the youth and adult community within the County. Project management services include finalizing the feasibility study, business plan, and initiating engineering plans and environmental studies for a proposed aquatic center.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "increase organizational capabilities" and "stay informed and proactive in dealing with water issues."

Electric Auto Association San Joaquin Valley

The 2022-2023 recommended budget includes \$2,500 for the Electric Auto Association San Joaquin Valley organization. Recommended funding supports the program materials needed to host the Electric Vehicle Expo to be held in Manteca in fall 2022.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "promote economic development" and "quality of life."

Empowered Men Built to Win

The 2022-2023 recommended budget includes \$60,000 for the Empowered Men Built to Win organization. Recommended funding will support the upgrades needed for

the transitional housing unit and the purchase of a vehicle to transport the previously-incarcerated participants to and from appointments.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "address the quality of life" and "improve public safety focused on reducing recidivism."

Empowering Marginalized Asian Communities

The 2022-2023 recommended budget includes \$76,000 for the Empowering Marginalized Asian Communities organization. Recommended funding will support the program materials for the 209 Asian Pacific Islander (API) Incarcerated Leadership program, Stop API Hate, and the 209 Asian Pacific Islander Coalition.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "improve public safety and enhance overall criminal justice system."

First Tee of San Joaquin

The 2022-2023 recommended budget includes \$10,000 for the First Tee of San Joaquin organization. Recommended funding will support 150 Golferships which will provide educational programs around golf that build character, instill life enhancing values, and promote healthy choices among youth.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "address the quality of life" and "increase organizational capabilities."

Goodwill Industries of San Joaquin Valley

The 2022-2023 recommended budget includes \$197,500 for the Goodwill Industries of San Joaquin Valley. Recommended funding will support the installation of new security cameras and gates at several locations within the County as well as obtain hauling services for illegal dumping at store locations.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "address the quality of life" and "increase organizational capabilities."

Hoover Tyler Little League

The 2022-2023 recommended budget includes \$60,000 for the Hoover Tyler Little League. Recommended funding will support the replacement costs of the field, fencing, and bleachers for the baseball programs offered to ages 4-14.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "address the quality of life" and "improve public safety."

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Inspire Me

The 2022-2023 recommended budget includes \$1,842 for the Inspire Me, Inc. organization. Recommended funding will support materials for wellness workshops for teens covering topics such as mental health, nutrition, dating, and safe social networking.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "address the quality of life" and "improve public access to physical and mental health services."

Lodi House

The 2022-2023 recommended budget includes \$80,178 for the Lodi House transitional homeless shelter. Recommended funding will support the installation of insulation and repair of the shelter's side wall.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "address the quality of life, health, public safety, and homeless issues" and "improve public access to physical and mental health services."

LOEL Senior Center

The 2022-2023 recommended budget includes \$200,000 to the LOEL Senior Center. Recommended funding will support the renovation of the facility's remodel of the restrooms and parking lot. The remodel will create an additional 1,595 square feet that will be compliant with the Americans with Disabilities Act (ADA).

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "improve public safety and address the quality of life, health and public safety."

Mims Corner

The 2022-2023 recommended budget includes \$25,244 for Mims Corner. Recommended funding will be used to support food purchase and distribution for 12 months.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "improve public safety and address the quality of life, health, public safety, and homelessness issues."

Operation Dez Strong

The 2022-2023 recommended budget includes \$50,000 for the Operation Dez Strong organization. Recommended funding will be used to support children who have undergone or are undergoing amputation and are in need of financial assistance with meals, transportation, housing expenses, and prosthetic devices.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "improve public safety and address the quality of life" and "promote good governance and increase organizational capabilities."

Parents by Choice

The 2022-2023 recommended budget includes \$50,000 for Parents by Choice. Recommended funding will be used to replace equipment, flooring, and other renovations for a 1950's themed café located in the Courthouse Plaza building in Stockton.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "promote economic development" and "prepare workers to meet local job market demand."

San Joaquin County Child Abuse Prevention Council (CAPC)

The 2022-2023 recommended budget includes \$24,563 for the San Joaquin County Child Abuse Prevention Council. Recommended funding supports the materials required for Project Home, Family Intervention, and Adverse Childhood Experiences (ACEs) Aware programs.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "address the quality of life" and "improve public access to physical and mental health services."

The People's Empowerment Center, DBA Church of Truth

The 2022-2023 recommended budget includes \$54,220 for the People's Empowerment Center. Recommended funding will support program materials for the vocational training, transformative healing, and mental health workshops.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "improve public access to physical and mental health services" and "prepare workers to meet local job market demand."

The Uplift All Foundation

The 2022-2023 recommended budget includes \$127,000 for the Uplift All Foundation. Recommended funding will support the purchase and outfit of a new van for the foundation's Loads of Hope mobile laundry service.

The work of the foundation addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "improve public safety and address the quality of life, health, public safety, and homelessness issues."

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Three Seeds Organization

The 2022-2023 recommended budget includes \$50,000 for the Three Seeds Organization. Recommended funding will be used to support the materials needed for the A Step Ahead resource program that focuses on preparing participants for the workforce.

The work of the foundation addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "promote economic development" and "prepare workers to meet local job market demand."

Tracy Boys and Girls Club

The 2022-2023 recommended budget includes \$10,000 for the Tracy Boys and Girls Club. Recommended funding will support the materials needed for the Skill Mastery and Resistance Training (SMART) Moves Summer program.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "address the quality of life and health."

Tracy Interfaith Ministries

The 2022-20223 recommended budget includes \$60,000 in funding for Tracy Interfaith Ministries. Recommended funding will support the purchase of food and the distribution of meals throughout the Tracy area.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "address the quality of life" and "increase organizational capabilities."

Transition U

The 2022-20223 recommended budget includes \$11,409 for the organization Transition U. Recommended funding will be used for the expansion of the organization's marketing and outreach program for veterans.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "address the quality of life" and "increase organizational capabilities."

United Way

The 2022-20223 recommended budget includes \$100,000 for the United Way organization. Recommended funding will support the implementation of the new technology solution Unite Us which will streamline the coordination of care by electronically linking each partner within the San Joaquin County Connected Community Network.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "address the quality of life" and "increase organizational capabilities."

Women's Center-Youth & Family Services (WCYFS)

The 2022-2023 recommended budget includes \$229,000 for WCYFS programs. The amount of \$139,000 is recommended to be funded from the Domestic Violence General Fund Special Account (#15304), and \$90,000 from the General Fund. Funding from the Domestic Violence Trust fund will support crisis intervention services while other funding will be used to purchase a new van and materials needed for the awareness and educational programs.

The work of the organization addresses the 2019-2020 through 2021-2022 Board's Strategic Priorities to "address the quality of life" and "increase organizational capabilities."

Family COVID-19 Assistance Grants

On December 15, 2020, the Board authorized (B-20-702) \$5.0 million for the Family COVID-19 Assistance Grant Program. This Program provided grants of up to \$5,000 for households within the County, financially harmed by the pandemic with incomes at or below 100% of the Area Median Income. In August 2021, the Board appropriated an additional \$13.7 million to fund the completion of Round 1 (\$1.7 million) and initiate Round 2 (\$12.0 million) of the Family COVID Assistance Grant Program (FCAG-R2). As a result of the high volume of applications in Round 1, the County Administrator's Office and the Human Services Agency negotiated an Agreement (A-21-300) with El Concilio California to administer FCAG-R2 with oversight provided by both County departments. The Program launched on September 1, 2021, with an application submission deadline of September 30, 2021. Grants were awarded on a first-come, first-served basis, to applicants with a household income at or below 100% of Area Median Income. In addition, household income must have been negatively impacted by the COVID-19 pandemic. In Round 2, a maximum of \$10,000 was available for past due rent, mortgage, and utilities; or reimbursement of paid rent, mortgage, and utilities during the documented period of financial harm due to the pandemic. El Concilio staff received and reviewed a total of 2,423 applications for completeness and accuracy. Of those applications, 207 applicants were approved and awarded a total of \$1.2 million, 1,359 applications were incomplete, and 857 were denied due to the inability to show financial harm due to the pandemic. The recommended budget includes \$100,000 for residual costs related to the administration of the grants.

Fund Balance

Domestic Violence Fund

The Domestic Violence General Fund Special Account (#15304) revenue is derived primarily from marriage license fees and domestic violence fines, and is dedicated to domestic

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violence programs. As of March 31, 2022, the fund balance was \$115,884. Currently, the fund supports one non-County organization, the WCYFS.

Unfunded Requests

African American Chamber of San Joaquin Foundation

A funding request totaling \$191,765 for the expansion of the SJ Boost Program consisting of \$112,400 for the support of staffing (salaries and benefits) and \$79,365 for other operational and non-operational costs was received. Based on the County's guidance, salaries and benefits, rent, utilities, internet, and travel are considered operating cost functions and do not qualify for this type of funding. Therefore, partial funding is recommended in the amount of \$39,450 to support non-operational costs associated with the expansion of the SJ Boost Program which provides mentorship and coaching to small businesses.

The funding request of \$152,315 has not been included in the 2022-2023 recommended budget.

Amelia Ann Adams Whole Life Center

A funding request totaling \$200,000 for program support consisting of \$126,999 for staffing (salaries and benefits) and \$73,001 for other operational and non-operational costs was received. Based on the County's guidance, salaries and benefits and rent, utilities, internet, and travel are considered operating cost functions and do not qualify for this type of funding. Therefore, partial funding is recommended in the amount of \$43,469 for the purchase of office supplies, printing, program supplies, contractor services and stipends.

The funding request of \$156,531 has not been included in the 2022-2023 recommended budget.

Be Smooth, Inc.

A funding request totaling \$24,000 for program support consisting of \$9,400 for stipends for participants/volunteers and \$14,600 for other operational and non-operational costs was received. Based on the County's guidance, participant/volunteer stipends and travel are considered operating cost functions and do not qualify for this type of funding. Therefore, partial funding is recommended in the amount of \$13,600 for website development, program materials, equipment and furniture.

The funding request of \$10,400 has not been included in the 2022-2023 recommended budget.

Chest of Hope, Inc.

A funding request totaling \$175,990 for the expansion of transitional housing in Manteca consisting of operational and

non-operational costs was received. Based on the County's guidance, utilities, rent, insurance, and security are considered operating cost functions and do not qualify for this type of funding. Therefore, partial funding is recommended in the amount of \$103,930 for emergency food, housing supplies, furniture, appliances and transportation.

The funding request of \$72,060 has not been included in the 2022-2023 recommended budget.

City Center of San Joaquin, DBA Oasis City Center

A funding request totaling \$196,050 for the expansion of the Oasis Cares program consisting of operational and non-operational costs was received. Based on the County's guidance, utilities, rent, vehicle fuel and maintenance are considered operating cost functions and do not qualify for this type of funding. Therefore, partial funding is recommended in the amount of \$86,350 for a forklift trailer, pallet stretch wrap machine and other warehouse supplies.

The funding request of \$109,700 has not been included in the 2022-2023 recommended budget.

Empowering Marginalized Asian Communities

A funding request totaling \$100,000 for the Asian Pacific Islander leadership programs was received. Based on the County's guidance, program administration and indirect costs are considered operating cost functions and do not qualify for this type of funding. Therefore, partial funding is recommended in the amount of \$76,000 for program materials, equipment, marketing and website development.

The funding request of \$24,000 has not been included in the 2022-2023 recommended budget.

Improve Your Tomorrow

A funding request totaling \$200,000 was received from the organization Improve Your Tomorrow. The funding request is to support the salaries and benefits for several Lead and Fellow Mentors. Based on the County's guidance, salaries and benefits are considered operating cost functions and do not qualify for this type of funding.

The funding request of \$200,000 has not been included in the 2022-2023 recommended budget.

Mims Corner

A funding request totaling \$70,000 for the distribution of food was received. Requested amount for Holiday food boxes for two months appeared to be rather high and the organization should seek donations from the community to partially offset the cost. Therefore, partial funding is recommended in the amount of \$25,244 for 12 months of meals for the homeless and the rental of a forklift and truck for food distribution.

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The funding request of \$44,756 has not been included in the 2022-2023 recommended budget.

Oracles of Truth

A funding request totaling \$149,908 was received from the organization Oracles of Truth. The funding request is to support the salaries and benefits for the administration of programs and services similar to those currently offered by the County. Based on the County's guidance, salaries and benefits are considered operating cost functions and do not qualify for this type of funding.

The funding request of \$149,908 has not been included in the 2022-2023 recommended budget.

Reinvent South Stockton Coalition

A funding request totaling \$109,890 was received from the organization Reinvent South Stockton Coalition. The funding request is to support the salaries and benefits for the administration of the Trauma Transformed program. Based on the County's guidance, salaries and benefits are considered operating cost functions and do not qualify for this type of funding.

The funding request of \$109,890 has not been included in the 2022-2023 recommended budget.

San Joaquin County Child Abuse Prevention Council (CAPC)

A funding request totaling \$226,041 for the Adverse Childhood Experiences (ACEs) Aware Program support consisting of \$168,544 for staffing and \$57,497 of operational and non-operational costs was received. Based on the County's guidance, salaries and benefits, utilities, rent, equipment leases, insurance, travel and indirect costs are considered operating cost functions and do not qualify for this type of funding. Therefore, partial funding is recommended in the amount of \$24,563 for program supplies, services and equipment.

The funding request of \$201,478 has not been included in the 2022-2023 recommended budget.

San Joaquin County Office of Education Codestack Academy Program

An incomplete funding request totaling \$200,000 was received from the San Joaquin County Office of Education Codestack Academy. The funding request is to support 40 student scholarships for the organization's software engineering program. Failure to submit the required documentation disqualifies this organization's application for funding.

The funding request of \$200,000 has not been included in the 2022-2023 recommended budget.

San Joaquin Fair Housing Foundation, Inc.

A funding request totaling \$101,245 was received from the organization. The funding request is to support the salaries and benefits to continue the employment of two temporary full-time Housing Counselors. Based on the County's guidance, salaries and benefits are considered operating cost functions and do not qualify for this type of funding.

The funding request of \$101,245 has not been included in the 2022-2023 recommended budget.

The People's Empowerment Center, DBA Church of Truth

A funding request totaling \$200,000 for educational/vocational training, transformative healing and mental health services consisting of operational and non-operational costs was received. Based on the County's guidance, utilities, travel, rent, and payroll costs are considered operating cost functions and do not qualify for this type of funding. Therefore, partial funding is recommended in the amount of \$54,220 for art supplies and marketing materials.

The funding request of \$145,780 has not been included in the 2022-2023 recommended budget.

Three Seeds Organization

A funding request totaling \$104,500 for program support consisting of \$9,000 in program administration and \$95,500 in other operational and non-operational costs was received. Based on the County's guidance, operating costs such as indirect costs and facility rental are considered operating cost functions and do not qualify for this type of funding. Therefore, partial funding is recommended in the amount of \$50,000 for program materials, equipment and furniture.

The funding request of \$54,500 has not been included in the 2022-2023 recommended budget.

Transition U

A funding request totaling \$350,000 for program support consisting of operational and non-operational costs was received. Based on the County's guidance, operating costs such as payroll costs, virtual case management support and transition online services are considered operating cost functions and do not qualify for this type of funding. Therefore, partial funding is recommended in the amount of \$11,409 for program's marketing campaign.

The funding request of \$338,591 has not been included in the 2022-2023 recommended budget.

Women's Center-Youth & Family Services (WCYFS)

A funding request totaling \$229,756 for the support of crisis intervention services consisting of operational and non-

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Human Services

operational costs was received. Partial funding from the Domestic Violence Fund Special Account in the amount of \$139,000 is recommended. As of March 31, 2022, the Domestic Violence Fund Special Account fund balance was \$115,884 and is projected to be \$139,000 by year-end. Therefore, partial funding of \$139,000 is recommended while

\$90,000 for the purchase of a van will be supported by the General Fund.

The funding request of \$756.00 has not been included in the 2022-2023 recommended budget.

Contributions to Non-County Organizations

	2020-2021 Approved Budget	2021-2022 Approved Budget	2022-2023		Unfunded Requests
			Requested	Recommended	
HUMAN SERVICES					
Community Services - 5054000000					
African American Chamber of San Joaquin Foundation	\$0	\$0	\$191,765	\$39,450	\$152,315
Amelia Ann Adams Whole Life Center	0	0	200,000	43,469	156,531
American Seva Foundation	0	0	2,000	2,000	
Be Smooth, Inc.	0	0	24,000	13,600	10,400
Bread of Life	75,000	170,000	220,000	220,000	
Chest of Hope, Inc.	0	0	175,990	103,930	72,060
Children's Home of Stockton	99,891	161,266	188,957	188,957	
City Center of San Joaquin DBA Oasis City Center	130,571	197,088	196,050	86,350	109,700
Clinton McCausland American Legion Post 190**	0	175,000	0	0	0
Community Partnership for Families for San Joaquin (CPFSJ)	158,378	152,234	110,000	110,000	0
Delta Sculling Center/Where Everybody Sculls, Inc.	0	0	48,000	48,000	0
Electric Auto Association San Joaquin Valley (EAASJV)	0	0	2,500	2,500	0
Empowered Men Built to Win	0	0	60,000	60,000	0
Empowering Marginalized Asian Communities (EMAC)	0	0	100,000	76,000	24,000
First Tee-San Joaquin	0	0	10,000	10,000	0
Goodwill Industries of San Joaquin Valley	0	0	197,500	197,500	0
Haven of Peace**	26,104	125,300	0	0	0
Hoover Tyler Little League	0	0	60,000	60,000	0

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Human Services

Contributions to Non-County Organizations

	2020-2021 Approved Budget	2021-2022 Approved Budget	2022-2023		Unfunded Requests
			Requested	Recommended	
<i>Improve Your Tomorrow</i>	0	0	200,000	0	200,000
<i>Inspire Me Inc</i>	0	0	1,842	1,842	0
<i>Lodi House</i>	0	0	80,178	80,178	0
<i>LOEL Senior Center</i>	0	0	200,000	200,000	0
<i>Mims Corner</i>	0	0	70,000	25,244	44,756
<i>Operation Dez Strong, Inc.</i>	0	0	50,000	50,000	0
<i>Oracles of Truth DBA Oracles of Truth Academy</i>	0	0	149,908	0	149,908
<i>Parents by Choice</i>	0	0	50,000	50,000	0
<i>Reinvent South Stockton Coalition (Sponsored by Tides Center)</i>	0	0	109,890	0	109,890
<i>San Joaquin County Child Abuse Prevention Council (CAPC)</i>	0	98,107	226,041	24,563	201,478
<i>San Joaquin County Office of Education Code Stack Academy Program</i>	0	0	200,000	0	200,000
<i>San Joaquin Fair Housing Foundation, Inc.</i>	0	0	101,245	0	101,245
<i>The People's Empowerment Center DBA The Church of Truth, Inc</i>	0	0	200,000	54,220	145,780
<i>The Uplift All Foundation</i>	0	0	127,000	127,000	0
<i>Three Seeds Organization</i>	0	0	104,500	50,000	54,500
<i>Tracy Boys & Girls Club</i>	0	0	10,000	10,000	0
<i>Tracy Interfaith Ministries</i>	0	60,000	60,000	60,000	0
<i>Transition U</i>	0	100,000	350,000	11,409	338,591
<i>United Way of San Joaquin County</i>	0	0	100,000	100,000	0
<i>Women's Center-Youth & Family Services (WCYFS)</i>	202,500	225,000	229,756	229,000	756
Subtotal-Community Services	\$692,444	\$1,463,995	\$4,407,122	\$2,335,212	\$2,071,910

PARKS & RECREATION

Cultural Services - 7070800000*

<i>Jene Wah</i>	\$0	\$0	\$20,304	\$20,304	\$0
<i>Mexican Heritage Center & Gallery</i>	0	8,000	25,000	25,000	0

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Human Services

Contributions to Non-County Organizations					
	2020-2021 Approved Budget	2021-2022 Approved Budget	2022-2023		Unfunded Requests
			Requested	Recommended	
<i>SJ County Historical Society</i>	395,550	520,762	583,253	583,253	0
Subtotal-Cultural Services	\$395,550	\$528,762	\$628,557	\$628,557	\$0
Total County Contributions	\$1,087,994	\$1,992,757	\$5,035,679	\$2,963,769	\$2,071,910
Less Trust Fund Contribution	(122,000)	(116,000)	(139,756)	(139,000)	
Total Net County Cost	\$965,994	\$1,876,757	\$4,895,923	\$2,824,769	

*Program narratives and funding are shown under Cultural Services budget #7070800000.

**Did not submit request for 2022-2023.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$6,174,249	\$7,245,902	\$7,365,841	\$7,365,841	\$119,939
Services & Supplies	6,119,946	7,647,231	9,005,566	9,005,566	1,358,335
Centrally-Budgeted Expenses	377,639	451,183	280,038	280,038	(171,145)
Other Charges & Uses	2,090	5,000	5,000	5,000	0
Capital Expenditures	267,554	62,031	0	0	(62,031)
Total Expenditures	\$12,941,478	\$15,411,347	\$16,656,445	\$16,656,445	\$1,245,098
Expenditure Reimbursements	(270,845)	(766,101)	(685,089)	(685,089)	81,012
Total Appropriations	\$12,670,633	\$14,645,246	\$15,971,356	\$15,971,356	\$1,326,110
Earned Revenues By Source					
Interest/Rents	\$10,776	\$10,775	\$10,775	\$10,775	\$0
Aid From Other Governments	9,591,240	10,688,735	10,333,742	10,333,742	(354,993)
Miscellaneous Revenues	165,691	13,120	40,000	40,000	26,880
Operating Transfers In	753,901	283,865	2,225,728	2,225,728	1,941,863
Total Revenues	\$10,521,608	\$10,996,495	\$12,610,245	\$12,610,245	\$1,613,750
Net County Cost	\$2,149,025	\$3,648,751	\$3,361,111	\$3,361,111	(\$287,640)
Allocated Positions	57.0	58.0	60.0	60.0	2.0
Temporary (Full-Time Equivalent)	18.7	19.3	22.6	22.6	3.4
Total Staffing	75.7	77.3	82.6	82.6	5.4

Purpose

The Aging and Community Services (ACS) budget administers Federal, State, private, and local funds allocated for services to older adults aged 60 and over and low-income individuals and families.

Aging Services includes direct services for older adults such as ombudsman, in-home services, social day care, legal services, health services, congregate meals, Meals on Wheels, and long-term care case management.

Community Services includes direct anti-poverty services such as translation and interpretation, assistance with forms and applications, employment and client advocacy, recreation activities for low-income youth and older adults, food distribution, payment of energy bills, and home weatherization.

Major Budget Changes

Salaries & Employee Benefits

- (\$64,722) Salary and benefits adjustments.
- \$96,276 Full-year cost of HSA Program Coordinator added midyear 2021-2022.
- (\$77,103) Full-year cost of Community Social Services Assistant deleted midyear 2021-2022.
- \$188,598 Add two Social Workers I-II.
- (\$12,520) Decrease in extra-help costs.
- (\$10,590) Decrease in overtime.

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Human Services

Services & Supplies

- \$1,442,422 Increase in food costs for Congregate Meals, Meals on Wheels, and the Food For You programs.
- \$397,287 Increase in professional services related to American Rescue Plan Act (ARPA)-funded services.
- \$329,832 Increase in ARPA-funded subcontracts for services to older adults.
- \$217,176 Increase in supplies for case management and family caregiver support services.
- \$67,785 Increase in advertising.
- \$57,591 Increase in Area Plan subcontracts for services to older adults.
- (\$760,000) Decrease in rents due to the end of the Community Services Block Grant contract funded through the Coronavirus Aid, Relief and Economic Security Act (CARES).
- (\$70,014) Decrease in utility costs.
- (\$63,200) Decrease in fleet services costs.
- (\$48,863) Decrease in weatherization supplies.
- (\$47,867) Decrease in costs of County-leased facilities.
- (\$41,657) Decrease in COVID-related cleaning supplies and prevention items.
- (\$40,850) Decrease in rents and leases of copiers and equipment.
- (\$32,711) Decrease in furniture costs due to the completion of Community Center upgrades in 2021.
- (\$26,500) Decrease in printing costs due to the availability of applications online.

Centrally-Budgeted Expenses

- \$14,201 Increase in Workers' Compensation and Casualty insurance costs.
- (\$14,276) Decrease in rents and leases of automated equipment.
- (\$167,101) Cost Allocation Plan adjustment.

Expenditure Reimbursements

- \$42,146 Increase in Community Development Block Grant (CDBG) reimbursements tied to one-time funding.
- (\$123,158) Decrease in CalWORKs reimbursements.

Revenues

- \$1,472,814 Increase in Federal grant funds for older adults and Food For You program.
- \$62,283 Increase in State revenue for older adults fall prevention.
- \$26,880 Increase in donations and client contributions for Congregate Meals and Meals on Wheels programs.

Program Discussion

The 2022-2023 recommended budget for Aging and Community Services (ACS) totals \$16,656,445, which is an increase of \$1,245,098 from the 2021-2022 adjusted budget.

The recommended budget adds two Social Worker I-II positions to meet operational needs in the Ombudsman and nutrition programs for older adults. In addition, a Community Social Services Analyst was deleted due to the midyear addition of the HSA Program Coordinator. The budget also reflects additional part-time Community Services Program Workers and Stock Clerks needed to meet the increased demand in food assistance programs.

2019 Novel Coronavirus (COVID-19)

The American Rescue Plan Act (ARPA) of 2021 was signed into law on March 11, 2021, to provide relief to Americans affected by COVID-19. ARPA resulted in additional funds for utility payments for qualifying low-income households under the Low-Income Home Energy Assistance Program

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Human Services

(LIHEAP) and services under the Older Americans Act (OAA) for persons aged 60 and over or their caregivers.

The 2022-2023 recommended budget includes only those portions of funding that have been formalized. Should additional funding become available, the Human Services Agency will return to the Board of Supervisors during 2022-2023 to request budget adjustments.

Aging Services

The ACS Bureau is the designated Area Agency on Aging for the County and is funded through the OAA. The OAA and the Older Californians Act mandate a variety of services to older adults aged 60 and over. The services include, but are not limited to, Family Caregiver Support, Ombudsman Program, Congregate Meals, Meals on Wheels, Legal Services, Adult Day Care, Information and Assistance, and Disease Prevention/Health Promotion. Additional programs, including Fall Prevention, are funded through State grants.

In addition to core funding, efforts have been made to build partnerships in and outside the community to expand services. ACS currently partners with local and regional organizations, non-profit organizations, local government entities, and other County agencies to augment the level of service.

ACS provides the following programs:

- **Congregate Meals Program for Older Adults** - Congregate Meals also known as Senior Lunch provides older adults with a hot meal that meets United States Department of Agriculture (USDA) nutritional guidelines. ACS partners with San Joaquin General Hospital and Stockton Community Kitchen to prepare daily hot meals for older adults aged 60 and over. The Program funds 19 locations throughout the County. Meals are served in Escalon, Lathrop, Lockeford, Lodi, Manteca, Ripon, Stockton, and Tracy.
- **Meals on Wheels Program for Older Adults** - Also known as home-delivered meals, this Program provides frozen meals for homebound older adults aged 60 and over, with meals delivered once a week.
- **Ombudsman Program** - Investigates reports of abuse or neglect, and advocates on behalf of residents of skilled nursing facilities, residential facilities for the elderly, assisted living, and adult day health care facilities. The Program regularly monitors facilities and serves as a liaison between facility staff and residents/families on an as-needed basis.

- **Case Management** - Provides support to older adults aged 60 and over who are living alone, and to non-paid caregivers aged 18 and over who are taking care of their elderly family members. Services include but are not limited to assessment, referrals, advocacy, transportation, home-maker services, assistance navigating health insurance, assistance obtaining needed equipment and supplies, coordinating respite hours, and identifying other resources that allow the older adult to remain safe in their home.
- **Information and Assistance** - Provides individuals with information and referrals to programs and resources that are available for older adults, caregivers, and disabled adults. Community outreach is conducted throughout the year, and assistance is available through a hotline at: (209) 468-1104.
- **Fall Prevention** - Older adults may have an increased risk of falling, which can cause serious injuries, such as broken bones or head injuries. These injuries can impact the quality of life, making it more difficult to conduct everyday activities or live independently. Clients are assessed for risks, receive education to reduce future falls, and their homes are evaluated for installation of ramps, grab bars, and other supportive services to prevent falls.

Community Services / Centers

Community Services

The Community Services programs focus on improving the quality of life for all ages from youth to older adults. The Community Services Division offers the following programs:

- **Food for You Program** - Operating as the State-designated emergency food bank in the County, the Program receives surplus USDA, State, and donated food from local businesses. Food is distributed through the County's eight community centers, plus other local distribution sites. The Program provides assistance to over 150,000 low-income persons annually, distributing more than three million pounds of food per year. The type and quantity of food provided to each household will vary depending on product availability, participation rate, and household size. The Program will be increasing advertising to bring awareness of Program services. Food assistance programs continue to be a focus for economic recovery.

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Human Services

- **Weatherization Program** - The Weatherization Program can assist income-qualifying renters or owners by installing energy-saving measures and through repairs to homes, multi-unit dwellings, and mobile homes. Services may include repair or replacement of a refrigerator, stove, water heater, or microwave; insulation; minor home repair; LED light bulbs; smoke and carbon monoxide detectors; shade screens; doors; weather-stripping; and other measures to improve the energy efficiency of the dwelling.

The Weatherization Program is funded by the Low-Income Home Energy Assistance Program (LIHEAP) and the Department of Energy-Weatherization Assistance Program (DOE-WAP).

- **Energy Assistance Programs** - ACS assists low-income households with the payment of their utility bills and may also provide repair or replacement of home heating or cooling units. Along with the credit to their bill, clients will also receive valuable information about energy conservation and practical tips on how to save energy.

Community Centers

The eight Community Centers are strategically placed near areas where residents may have a higher need for supportive services and city services are not in close proximity. The comprehensive array of services offered at the Centers assist low-income individuals and families in obtaining the resources, skills, and opportunities to become self-sufficient. Services provided include information and referral; assistance with forms and applications; counseling for assistance programs (e.g., CalWORKs, CalFresh, Medi-Cal); translation and interpreter assistance; health fairs; food assistance; congregate lunches; after-school programs; and recreation for youth and older adults.

Each Community Center is open from 8:00 a.m. to 5:00 p.m., Monday through Friday at the following locations:

Community Centers	Location
Boggs Tract Center	Stockton
Garden Acres Center	Stockton
Kennedy Center	Stockton
Larch Clover Center	Tracy
Lodi Center	Lodi
Northeast Center	Stockton
Taft Center	Stockton
Thornton Center	Thornton

The Centers located near schools serve as a location for youth to participate in after-school activities. Typically, activities are available year-round, with additional programming during the summer months.

- **Recreation Program** - The Program offers youth an opportunity to participate in seasonal sports such as basketball and flag football, and a year-round dance program. Older adult activities such as walking groups and other exercise classes are available to keep patrons invested in their health. The youth and older adult activities provide a free alternative to private pay exercise and sports activities.
- **Summer Youth Enrichment Program** - Recreational and educational services are provided to youth. Field trips, arts and crafts, intramural sports, motivational speakers, and summer reading programs provide positive activities when school is not in session.
- **Summer Aquatics Program** - The pool at the Kennedy Community Center is typically open from Memorial Day until school resumes for the local youth. Recreational and instructional swimming are offered to provide a constructive activity while school is not in session. Due to necessary repairs, the pool will be unavailable during summer 2022.

Fund Balance

ACS Funds

ACS uses seven General Fund Special accounts and Trust Funds to provide better community services. These accounts are monitored and are restricted for specific purposes.

ACS is requesting to close inactive account #15301, previously used to reconcile revenue associated with the Weatherization Program. The Weatherization Program transitioned to a cost reimbursement basis.

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Human Services

Aging & Community Services Fund Accounts	Fund	Balance at March 31, 2022	Interest Bearing	Restricted
General Fund Special Accounts				
Department of Aging - Weatherization <i>Accounts for revenue earned by the Department when providing weatherization measures to eligible low-income households. Account reimburses the General Fund for actual program expenditures on a periodic basis. (Inactive and will be closed in 2021-2022)</i>	15301	\$0	Yes	Yes
Weatherization Materials <i>Accounts for weatherization material cost. One-time funds were utilized to establish a beginning balance. The account is charged as materials are purchased and placed in inventory. Credit is provided as materials are consumed by the program.</i>	15302	\$114,816	No	Yes
Older Adults Program <i>Accounts for revenue advanced from the California Department of Aging. Account reimburses the General Fund for actual program expenses on a periodic basis.</i>	15306	\$301,199	Yes	Yes
Community Action Agency – Donation <i>Accounts for donations to County Community Centers and related expenditures of these discretionary funds.</i>	15307	\$148,159	No	Yes
Senior Awareness Program <i>Tracks donations made to Department and event expenditures for Senior Awareness Day events.</i>	15309	\$51,020	Yes	Yes
Trust Funds				
Department of Aging <i>Accounts for revenue earned through operations of the aging and adult service programs.</i>	81872	\$651,698	No	Yes
Ombudsman <i>Administers donations made to the Department for Ombudsman Program.</i>	81896	\$17,128	No	Yes

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Human Services

Workload Data

	2018-2019	Actual 2019-2020	2020-2021	Est./Act. 2021-2022	Projected 2022-2023
Aging Services					
<i>Clients Served</i> ¹	24,193	15,375	19,900	21,754	22,150
<i>Congregate Meals</i> ²	90,797	134,020	355,857	135,020	125,000
<i>Meals on Wheels</i> ²	108,594	89,175	104,094	90,370	90,500
<i>In-Home Assistance Hours Served</i> ¹	13,898	10,580	9,524	13,880	16,240
<i>Long-Term Case Management</i>	40	41	90	118	120
<i>Ombudsman Complaints Investigations</i>	700	608	456	500	600
Community Services					
<i>Anti-Crime</i> ^{1,3}	2,200	780	807	810	900
<i>Clients Served (Unduplicated)</i> ^{1,3}	2,000	12,553	9,688	9,700	9,750
<i>Food Assistance Households Served</i> ²	34,683	44,157	49,159	51,862	50,520
<i>Emergency Food & Clothing</i> ^{1,3}	4,748	2,471	2,719	2,800	2,800
<i>Units of Service Provided to Clients</i> ^{1,3}	260,898	86,682	107,942	110,000	110,000
Energy Programs					
<i>Utility Payments</i> ⁴	6,382	5,719	5,717	4,660	5,000
<i>Weatherizations</i> ¹	346	276	291	264	276

Figures can include multiple services to individuals/households throughout the year.

¹ Program was adversely impacted by the ability to provide in-person services due to the pandemic.

² Congregate and Home Delivered Meals were expanded during the pandemic. Congregate Meals included to-go servings in 2020-2021, doubling the number of meals provided to older adults. Referred to as Food Assistance in this chart for greater transparency to the public..

³ New data collection software was implemented at the Community Centers in February 2019, capturing benefitting household members.

⁴ Utility Assistance affected by the conclusion of a one-time grant in 2021-2022. Increased advertising will yield additional clients in 2022-2023.



Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$7,339,916	\$8,900,288	\$9,097,969	\$9,097,969	\$197,681
Services & Supplies	13,697,698	40,159,660	20,300,275	20,300,275	(19,859,385)
Centrally-Budgeted Expenses	224,417	405,698	432,719	432,719	27,021
Capital Expenditures	0	90,000	15,000	15,000	(75,000)
Total Expenditures	\$21,262,031	\$49,555,646	\$29,845,963	\$29,845,963	(\$19,709,683)
Expenditure Reimbursements	(10,674,604)	(11,774,562)	(3,804,969)	(3,804,969)	7,969,593
Total Appropriations	\$10,587,427	\$37,781,084	\$26,040,994	\$26,040,994	(\$11,740,090)
Earned Revenues By Source					
Aid From Other Governments	\$9,883,944	\$16,943,763	\$14,962,616	\$14,962,616	(\$1,981,147)
Charges For Services	311,302	490,000	674,328	674,328	184,328
Miscellaneous Revenues	358,484	363,321	404,050	404,050	40,729
Operating Transfers In	0	20,000,000	10,000,000	10,000,000	(10,000,000)
Fund Balance	33,697	(16,000)	0	0	16,000
Total Revenues	\$10,587,427	\$37,781,084	\$26,040,994	\$26,040,994	(\$11,740,090)
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	71.0	71.0	73.0	73.0	2.0
Temporary (Full-Time Equivalent)	11.4	9.9	15.7	15.7	5.8
Total Staffing	82.4	80.9	88.7	88.7	7.8

Purpose

The Employment and Economic Development Department (EEDD) provides employment training, education, and economic development services throughout the County. It serves as staff to the Workforce Development Board (WDB), San Joaquin County Economic Development Association (EDA), and the Revolving Loan Fund (RLF). Employment and training services for the California Work Opportunity and Responsibility to Kids Act (CalWORKs) Program is also provided under a cooperative agreement with the Human Services Agency (HSA).

Local Workforce Development Area (LWDA) levels of service must conform to standards established by law. EEDD is the designated administrative entity and is responsible for managing these functions and ensuring compliance with Federal and State program guidelines. The EEDD budget is primarily supported by Federal and State

funds from the Workforce Innovation and Opportunity Act (WIOA), the CalWORKs Program, and grants.

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management

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Human Services

➤ Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Major Budget Changes

Salaries & Employee Benefits

- (\$249,556) Salary and benefits adjustments.
- \$194,910 Add two EEDD Business Retention and Expansion Specialists.
- \$100,743 Add an EEDD Analyst I-II.
- (\$113,439) Delete a Business Loan Officer.
- \$265,023 Increase in extra-help.

Services & Supplies

- \$1,106,000 Increase in costs for California Microbusiness COVID-19 Relief Grant (MBCRG) Program.
- \$156,800 Increase in consultant costs for accounting software conversion and RLF application processing.
- (\$18,698,000) Decrease in costs due to completion of Small Business Assistance Grant (SBAG) Rounds 3 and 4.
- (\$2,271,595) Decrease in costs due to end of grant programs, including Prison to Employment (P2E) and WIOA English Language Learner (ELL).
- (\$157,921) Decrease in costs for utilities.

Centrally-Budgeted Expenses

- \$88,074 Increase in Workers' Compensation and Casualty insurance costs.
- (\$66,416) Cost Allocation Plan adjustment.

Capital Expenditures - Equipment

- \$15,000 Server racks (2).

Expenditure Reimbursements

- (\$8,016,000) Eliminate reimbursements for SBAG and Relief Across Downtown (RAD) Card Program.

Revenues

- \$184,328 Increase in revenue for employment training and EDA services.
- (\$1,118,650) Decrease in WIOA funding, including ELL and COVID-19 Employment Recovery National Dislocated Worker grants.
- (\$866,823) Decrease in State revenue for P2E and MBCRG grants.

Operating Transfers In

- (\$10,000,000) Decrease in transfers for SBAG.

Program Discussion

The recommended 2022-2023 Employment and Economic Development Department (EEDD) budget totals \$29,845,963, which is a decrease of \$19,709,683 from the 2021-2022 adjusted budget.

Increased Staffing

The 2022-2023 recommended EEDD budget includes the addition of three positions, an EEDD Analyst I-II and two EEDD Business Retention and Expansion Specialists, and the deletion of a Business Loan Officer. The new positions are needed to meet increased demand for economic development services, and to meet monitoring and reporting requirements for several special grant programs and WIOA.

Workforce Innovation & Opportunity Act (WIOA)

The recommended budget reflects anticipated WIOA funding totaling \$13.1 million for employment and training services. As the designated administrative entity of the WIOA funding, EEDD administers WorkNet Centers in

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Stockton, Lodi, Manteca, Tracy, and on the San Joaquin Delta College campus.

Demand for employment and training services in the County will remain high in 2022-2023. EEDD also functions as a service provider to HSA, and in 2022-2023, will continue to partner with HSA to leverage resources from the CalWORKs and WIOA programs.

The County experienced a 6.6% unemployment rate in February 2022. This compares with an unadjusted unemployment rate of 4.8% for California and 4.1% for the nation during the same period. WorkNet service levels are dependent on WIOA funding and employment opportunities.

2022-2023 Funding Outlook

In 2022-2023, Federal and State economic stimulus packages are expected to continue to provide workforce development funding to support businesses and facilitate the re-entry of displaced workers into the labor market as the 2019 Novel Coronavirus (COVID-19) pandemic subsides and the economy recovers.

The Department of Labor (DOL) allocates funding to States using the Federal formula that takes into consideration the current and long-term unemployment rate, poverty rate, natural disasters, and high-risk populations. States will then use a similar formula to allocate funding to LWDA's. Based on the preliminary planning figures provided, the recommended 2022-2023 EEDD budget assumes a status quo of the 2021-2022 WIOA allocations.

Youth Programs

Youth Services

WIOA youth funding allows EEDD to provide at-risk and low-income youth with employment and training opportunities tailored to their specific needs and career interests to prepare them for high school graduation and assistance entering post-secondary vocational training, education, and employment. Youth service providers are contracted to operate year-round programs.

The recommended budget includes \$5.1 million in WIOA funding for the Youth Programs, a decrease of approximately \$511,000 from 2021-2022.

Students' Training and Employment Program (STEP)

For the 2022-2023 program, EEDD anticipates receiving a \$750,000 allocation from the State Department of Rehabilitation. The STEP offers employment training for students with disabilities ages 16 to 21.

Local Workforce Development Areas (LWDAs)

EEDD continues to be aggressive in its pursuit of additional funding as opportunities become available. As a founding member of the Central California Workforce Collaborative (CCWC), EEDD partners with the seven other Central Valley LWDAs to leverage resources and apply for regional grants. In February 2022, EEDD partnered with the counties of Madera, Merced, Stanislaus, and Tulare and the Mother Lode Consortium, to apply for \$13.5 million from the United States Economic Development Administration's (US EDA) American Rescue Plan Good Jobs Challenge regional grant, to create systems to train workers with in-demand skills that will lead to good-paying jobs. The partners focused on healthcare-related occupations in the region.

Another CCWC in-process regional grant is the Regional Equity and Recovery Partnership (RERP) Grant for \$4.9 million of which \$769,000 would be earmarked for the County to focus on building pathways to quality jobs working in partnership with community colleges, multiple employers, and other stakeholders concentrating on the manufacturing sector.

Economic Development Association (EDA)

In partnership with the Board and the WDB, EEDD will continue working collaboratively with partner agencies and the business community to stimulate economic development in the County by implementing new employment training and job placement services where the needs of businesses are the focus. EEDD administers and staffs the EDA, the County's lead agency for promoting Countywide economic development, job creation, business retention and expansion, and entrepreneurial development.

The EDA will continue to work collaboratively with the County Administrator's Office and regional partners on economic development activities focused on business retention and expansion, job creation, and business attraction. The EDA will continue to administer the Business Team San Joaquin to enhance the County's regional efforts. The EDA will also prepare the annual Comprehensive Economic Development Strategy (CEDS) update.

The County's Economic Development Incentive Policy (EDIP) Program developed in 2018 is in the process of being updated to reflect the current economic climate. The EDA will continue to explore other State and Federal programs and legislation that would benefit the County and its businesses and industries.

Business Retention and Expansion Program (BREP)

EEDD will continue to administer and implement its comprehensive BREP through the EDA in partnership with the local municipalities, Chambers of Commerce, and other

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organizations that deliver resources and services to new and existing businesses to support business growth.

Other Service/Programs

Revolving Loan Fund (RLF) Program

The RLF Program provides financing to businesses in the County that cannot obtain financing from traditional sources, and meet Program eligibility requirements. As of March 31, 2022, the RLF had 17 active loans totaling \$2.5 million, consisting of \$1.4 million of principal outstanding and \$1.1 million that has yet to be drawn down. Approximately \$3.0 million will be available for RLF lending in 2022-2023. The RLF anticipates funding four to six traditional RLF loans totaling \$1.0 million in 2022-2023.

On May 7, 2020, the US EDA announced its Coronavirus Aid, Relief, and Economic Security Act (CARES Act) supplemental appropriation. The County was granted \$5,389,683 to establish a Sudden & Severe Economic Dislocation Revolving Loan Fund (SSED RLF) offering significant flexibility, low interest rates, and relaxed underwriting criteria. As of March 31, 2022, the SSED RLF had 6 active loans totaling \$3.3 million, consisting of \$242,000 of principal outstanding and \$3.1 million that has yet to be drawn down. Any funds not obligated or loaned by July 31, 2022 must be returned to the US Department of Treasury.

Program Year End	Outstanding Principal	Active Loans	Cumulative Loans
2022 (3 rd qtr.)	\$1,674,433	23	199
2021	\$2,113,428	20	195
2020	\$1,746,608	19	192

The US EDA has extended the opportunity to certain eligible RLFs to de-Federalize their programs so that the oversight would be entirely local. The County's RLF Program is a candidate for such a release and EEDD anticipates the US EDA's approval of the County's request during 2022-2023.

California Microbusiness COVID-19 Relief Grant (MBCRG) Program

EEDD applied for, and was awarded \$987,685 to provide 316 eligible microbusinesses who were impacted by

COVID-19, grant payments of \$2,500 each. Subsequently, the Board re-allocated \$790,000 from the San Joaquin County Small Business Grant-Round 4 funds to match the \$2,500 microbusiness grant (B-22-92) to provide a total of \$5,000 to each eligible microbusiness. Approximately 70% of this funding is included in the recommended 2022-2023 budget.

Small Business Assistance Grant (SBAG) Program

On August 24, 2021, the Board authorized (B-21-497) \$20.0 million to fund Round 4 of the SBAG. The maximum grant award amount was increased from \$25,000 to \$100,000 for Round 4. A total of 526 applications were received and a total of \$6.1 million was granted to 224 businesses for Round 4. EEDD has included \$9,447,000 for a Round 5 in the 2022-2023 budget, in the event the Board approves another round.

Relief Across Downtown (RAD) Card Program

On March 23, 2021, the Board authorized (B-21-167) \$1.0 million for implementation of the RAD Card Program and appointed EEDD to administer the Program. The RAD Card Program is a local economic stimulus program to support small businesses impacted by the COVID-19 pandemic. Electronic gift card purchases are matched with Program funds and can be used by consumers at participating small businesses within the County. On September 14, 2021, the Board authorized \$1.0 million in additional funding and increased the maximum match to the consumer, from \$100 to \$200 (B-21-569).

On March 22, 2022, the Board authorized re-allocation of \$2.3 million from the San Joaquin County Small Business Grant-Round 4 funds for a third round of the Program (B-22-158). In order to increase participation, radio and social media advertisements were developed, targeting new businesses and consumers. In addition, a limited number of tablets were provided to businesses who would not otherwise have access to the technology needed to participate.

Social Media

EEDD has been successful in expanding the promotion of services and employment opportunities on social media platforms, including Facebook, Instagram, LinkedIn, and Twitter. In 2022-2023, EEDD will continue to explore additional means of technology to better serve the citizens of San Joaquin County.

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Employment and Economic Development Department Funding Sources

Program	2021-2022 Funding	2022-2023 Funding	% of 2022-2023 Budget	Change + / (-)
<i>Workforce Innovation and Opportunity Act</i>	\$13,822,184	\$13,019,113	43.6%	(\$803,071)
<i>WIOA COVID Employment Recovery National Dislocated Worker Grant</i>	218,263	100,000	0.3%	(118,263)
<i>WIOA English Language Learner</i>	197,316	0	0.0%	(197,316)
<i>Small Business Assistance Grant</i>	27,210,000	9,447,000	31.7%	(17,763,000)
<i>Microbusiness Assistance Grant</i>	790,000	1,243,000	4.2%	453,000
<i>Human Services Agency</i>	2,778,617	2,778,617	9.3%	0
<i>SJC Economic Development Association</i>	490,000	561,828	1.9%	71,828
<i>Revolving Loan Fund</i>	399,177	403,503	1.3%	4,326
<i>Community Corrections Partnership/AB 109</i>	842,319	856,157	2.9%	13,838
<i>Prison to Employment Grant</i>	1,556,823	0	0.0%	(1,556,823)
<i>Students' Training and Employment Program Grant</i>	750,000	750,000	2.5%	0
<i>Miscellaneous Revenue</i>	500,947	686,745	2.3%	185,798
Total	\$49,555,646	\$29,845,963	100.00%	(\$19,709,683)

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Human Services

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Adult Services					
<i>Job Seekers Served</i>	43,809	29,411	14,128	18,800	19,848
<i>Job Seeker Services</i>	170,886	140,689	49,907	77,112	81,312
<i>Enrolled Participants</i>	2,179	1,344	1,281	1,392	1,471
<i>Job Placements</i>	640	395	407	436	461
<i>Average Hourly Earnings*</i>	\$16.83	\$15.69	\$21.18	\$21.88	\$22.97
<i>Major/Targeted Job Fairs</i>	672	279	349	395	432
<i>Employers Participating</i>	1,426	603	440	685	740
Youth Services					
<i>Youth Served</i>	3,055	2,281	364	507	854
<i>Youth Services</i>	7,797	5,766	1,905	2,451	5,075
<i>Work Experience</i>	313	313	314	325	495
<i>Job Placements</i>	741	692	48	51	79
Business Services					
<i>Businesses Served</i>	2,499	5,679	3,125	4,437	4,436
<i>Business Service Referrals</i>	21,931	14,751	803	590	3,002
<i>Layoff Aversion/Business Retention</i>	1,072	1,849	1,010	216	500
<i>Revolving Loan Fund Inquiries</i>	43	63	1,280	1,060	1,132
Rapid Response					
<i>Businesses Affected</i>	27	209	56	45	47
<i>Orientations</i>	305	126	36	38	40
<i>Impacted Employees</i>	3,241	10,063	1,237	532	559
Website Usage					
<i>User Sessions</i>	281,329	273,903	347,510	413,568	413,568
<i>Site Hits</i>	3,090,091	2,779,682	4,820,191	3,632,244	3,632,244
CalWORKs/Welfare-to-Work					
<i>Work Experience/Community Service</i>	274	252	7	15	16
<i>Client Assessment</i>	373	265	213	166	174
<i>Homeless Served</i>	44	50	38	112	58

*WIA/WIOA only.

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,030,409	\$1,185,786	\$1,390,127	\$1,390,127	\$204,341
Services & Supplies	138,406	285,400	287,897	287,897	2,497
Centrally-Budgeted Expenses	430,232	(9,383)	139,423	139,423	148,806
Other Charges & Uses	7,396,017	22,499,614	15,837,635	15,837,635	(6,661,979)
Capital Expenditures	81,999	525,000	315,000	315,000	(210,000)
Total Expenditures	\$9,077,063	\$24,486,417	\$17,970,082	\$17,970,082	(\$6,516,335)
Expenditure Reimbursements	(1,112,945)	(1,187,786)	(1,350,127)	(1,350,127)	(162,341)
Total Appropriations	\$7,964,118	\$23,298,631	\$16,619,955	\$16,619,955	(\$6,678,676)
Earned Revenues By Source					
Aid From Other Governments	\$6,489,996	\$23,298,631	\$16,619,955	\$16,619,955	(\$6,678,676)
Total Revenues	\$6,489,996	\$23,298,631	\$16,619,955	\$16,619,955	(\$6,678,676)
Net County Cost	\$1,474,122	\$0	\$0	\$0	\$0
Allocated Positions	7.0	10.0	10.0	10.0	0.0
Temporary (Full-Time Equivalent)	0.0	0.8	0.8	0.8	0.0
Total Staffing	7.0	10.8	10.8	10.8	0.0

Purpose

Neighborhood Preservation administers, plans, coordinates, and implements the County's grant-funded housing and community development programs.

Federal funding for these programs comes from the Federal Department of Housing and Urban Development's (HUD) Community Development Block Grant (CDBG), the Emergency Solutions Grant (ESG), and HOME Investment Partnership (HOME) programs for the unincorporated County and five participating cities (Escalon, Lathrop, Manteca, Ripon, and Tracy), and the Continuum of Care (CoC) program.

State-funded programs administered by the California Department of Housing and Community Development include the State ESG, California Emergency Solutions and Housing (CESH), Homeless Housing, Assistance, and Prevention (HHAP), and Permanent Local Housing Allocation (PLHA).

Major Budget Changes

Salaries & Employee Benefits

- \$37,142 Salary and benefits adjustments.
- \$96,036 Full-year cost of Office Technician-Coordinator added midyear 2021-2022.
- \$71,163 Full-year cost of Senior Office Assistant added midyear 2021-2022.

Services & Supplies

- \$18,000 Increase in rental costs for newly leased office space.
- \$9,997 Increase in Health Care Services Administration allocated costs due to change in methodology.

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Human Services

- (\$25,500) Completion of one-time furniture purchases for relocation to Lathrop as a result of realignment to Health Care Services from Community Development Department.

Centrally-Budgeted Expenses

- \$3,840 Increase in data processing charges.
- \$143,783 Cost Allocation Plan adjustment.

Other Charges

- (\$2,144,618) Elimination of State ESG Cares Act grants exhausting midyear 2022-2023.
- (\$1,397,710) Elimination of Fed ESG Cares Act grants exhausting midyear 2022-2023.
- (\$1,076,838) Elimination of CDBG Cares Act grants exhausting midyear 2022-2023.
- (\$613,317) Decrease in HOME program costs.
- (\$566,264) Decrease in HHAP costs due to project adjustments.
- (\$557,440) Decrease in CoC grant costs.
- (\$159,016) Decrease in CESH program costs due to lack of affordable rentals.
- (\$76,834) Eliminate Homeless Emergency Aid Program (HEAP) costs.
- (\$70,125) Elimination of costs associated with ending of California Emergency Homelessness Funding (CEHF) program.

Capital Expenditure – Structures & Improvements

- \$315,000 South Stockton Sidewalks project.

Expenditure Reimbursements

- \$162,341 Increase in reimbursement from HUD/State grants and Local Community Corrections based on increases in staffing costs.

Revenues

- (\$2,144,618) Elimination of State ESG Cares Act grants exhausting midyear 2022-2023.
- (\$1,397,710) Elimination of Fed ESG Cares Act grants exhausting midyear 2022-2023.
- (\$1,093,535) Elimination of CDBG Cares Act grants exhausting midyear 2022-2023.
- (\$613,317) Decrease in HOME program revenue.
- (\$566,264) Decrease in HHAP revenue due to project adjustments.
- (\$557,440) Decrease in CoC grant revenue.
- (\$159,016) Decrease in CESH program revenue due to lack of affordable rentals.
- (\$76,834) Eliminate HEAP program revenue.
- (\$70,125) Elimination of revenue associated with ending of CEHF program.

Program Discussion

The 2022-2023 recommended Neighborhood Preservation budget totals \$17,970,082, which is a decrease of \$6,516,335 from the 2021-2022 adjusted budget.

Transition to Health Care Services Agency

On December 8, 2020, the Board of Supervisors adopted a resolution (R-20-200) amending the department allocation listing and transferring the Neighborhood Preservation Division from the Community Development Department (CDD) to the Health Care Services (HCS) Agency, effective December 21, 2020, along with the Program Administrator-Homeless Initiatives position transferred from the County Administrator's Office.

The consolidation of homeless prevention resources allows closer integration of various programs and staffing such as Emergency Solutions Grants; Continuum of Care; Homeless Emergency Aid Program; California Emergency Solutions and Housing Program; Homeless Housing, Assistance, and Prevention; Community Development Block Grants; Permanent Local Housing Allocation Program; and No Place

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Human Services

Like Home. Furthermore, it provides greater opportunity for enhanced collaboration with other HCS Agency responsibilities such as Behavioral Health, Public Health, Veterans Services, and Whole Person Care. In conjunction with the restructuring, a vacant Deputy Director-Programs and Administration position was deleted and the duties were assumed by staff within HCS Agency's leadership. As identified to the Board in November 2021, HCS has requested Human Resources perform a review of the overall structure of the Division to ensure that Neighborhood Preservation is appropriately staffed and able to administer its grant programs. Any recommendations as a result of the review process will be brought to the Board for consideration.

Neighborhood Preservation plans to relocate from office space at CDD to leased space in the Lathrop Business Park, 16980 - 16988 S. Harlan Road, in summer 2022 (A-22-44).

2019 Novel Coronavirus (COVID-19)

Due to continued uncertain economic conditions including those resulting from the COVID-19 pandemic, Neighborhood Preservation will continue to closely monitor economic indicators in 2022-2023. As additional grants related to COVID-19 and homelessness are released by the Federal or State government, the workload for the Division may increase.

In February 2020, California Housing and Community Development announced the funding award for the COVID-19 ESG funding program. The County received a grant for \$750,500 (Round 1) and \$3,000,000 (Round 2) which were authorized by the Board on July 7, 2020 (R-20-122) and November 3, 2020 (B-20-638), respectively. These funds are being used to prevent, prepare for, and respond to COVID-19 impacts, and must be expended within a limited timeframe. Eligible activities include emergency shelter operations, street outreach, renovation, major rehabilitation, and rapid re-housing. As these programs are ongoing, \$783,986, is being re-budgeted in 2022-2023 for projects not yet completed.

In April 2020, HUD announced the availability of grant funding from the Coronavirus Aid, Relief, and Economic Security Act to provide economic stimulus in response to the distress caused by the COVID-19 pandemic. As a result, the County received an additional \$935,414 for Round 1 through the CDBG program and \$818,545 for Round 1 and \$4,326,957 for Round 2 through the Federal ESG program, authorized by the Board August 4, 2020 (B-20-469). An additional \$1,009,737 for Round 3 of the CDBG program was authorized on April 20, 2021 (B-21-250). This funding is being used to prevent, prepare for, and respond to COVID-19 impacts, and must be expended within a limited timeframe. As these programs are ongoing, \$2,045,686 of Federal ESG funding is being re-budgeted in 2022-2023 for projects not yet completed.

Community Development Block Grant (CDBG)

The County uses CDBG funds for infrastructure, public facilities, public services, recreation projects, and affordable housing. During 2022-2023, the County is estimated to receive \$1,280,183 in CDBG funding, including funding for capital projects. In addition, \$790,000 is being re-budgeted in 2022-2023 for projects not yet completed.

Capital Projects

Funded by the CDBG, Capital Projects for 2022-2023 total \$315,000 for the South Stockton Sidewalks project. These projects generally consist of public facility construction, enhancements for facilities located in low-income neighborhoods, or facilities to provide services to predominantly low-income individuals.

HOME Investment Partnerships

In 2022-2023, the unincorporated County's share of funding is approximately \$786,751, which includes a nonprofit housing developer set-aside, with the remainder designated to the five participating cities (Escalon, Lathrop, Manteca, Ripon, and Tracy). The County's funds will be utilized for down payment assistance for first-time homebuyers, Countywide rehabilitation of single-family housing, and overall program administration. A local nonprofit housing corporation will be funded to conduct eligible housing activity providing a benefit to low-income households. An additional \$500,000 is being re-budgeted in 2022-2023 for projects not yet completed.

Homeless Programs

Emergency Solutions Grant (ESG)

In 2022-2023, \$117,500 in Federal ESG funding will support the operational costs of 14 homeless services and shelter providers in the County. An additional \$129,549 is being re-budgeted in 2022-2023 for projects not yet completed.

In 2022-2023, \$206,277, in State ESG funding, which includes re-budgeted expenses, will support 13 homeless services and shelter providers.

Neighborhood Preservation acts as the administrative entity for these programs and is tasked with financial oversight and ensuring that projects are timely and in compliance with all regulations and agreements.

Continuum of Care (CoC)

The CoC has set a goal to end homelessness by providing funding for the efforts of nonprofit service providers and local governments to quickly re-house homeless individuals and families, and promote access to programs to maximize self-sufficiency among people experiencing homelessness.

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Neighborhood Preservation collaborates with the CoC Board and the County's Program Administrator-Homeless Initiatives on programs that benefit the homeless. Funding for this position requires a minimum compliant source of local match of 25% which has been provided through ongoing support from the Community Corrections Partnership (CCP) and Assembly Bill 109 funds. An annual request to renew this funding is presented to the CCP every March and became a baseline CCP funded activity in 2021-2022. Absent this CCP funding, the local match may require direct County General Fund support. The 2022-2023 budget includes \$57,000 in anticipated reimbursements from CCP.

The County, on behalf of the CoC, received renewed funding commitments for seven existing CoC housing programs and the Homeless Management Information System, totaling \$4.4 million, which includes expenses re-budgeted in 2022-2023 for projects not yet completed.

All CoC program funds will be used to continue providing housing and supportive services to homeless individuals and families. In 2022-2023, applications for programs will be submitted to maximize the availability of supportive services and housing to transitioning homeless individuals and their families.

California Emergency Solutions and Housing Program (CESH Rounds 1 and 2)

In 2022-2023, CESH funds will be used for rental assistance and housing relocation, affordable permanent housing for the homeless, emergency housing, and system support for the Coordinated Entry and/or Homeless Management Information System. Unexpended Round 1 funds of \$245,487 and Round 2 funds of \$256,633 are being re-budgeted in 2022-2023 for projects not yet completed.

Homeless Housing, Assistance and Prevention (HHAP)

In 2022-2023, HHAP funds will be used for rental assistance and rapid re-housing designated for youth and new temporary and emergency shelter activities.

Unexpended Round 1 funds of \$1,522,615 and Round 2 funds of \$694,592 are being re-budgeted to 2022-2023 for projects

not yet completed. Round 3 funds are included in the budget in the amount of \$1,141,961. Pursuant to the Board's direction, HHAP funds will predominantly be used to support shelter activities (1/28/20~B-20-70; 8/24/21~B-21-509; 11/16/21~B-21-689).

Permanent Local Housing Allocation (PLHA)

In 2022-2023, a portion of PLHA funds will be used by the Whole Person Care Pilot Program to provide homeless individuals with supportive services, in coordination with existing, and to establish emergency shelters and placement into housing as the program transitions toward funding provided under CalAIM. PLHA funds may also be used to support navigation centers or expanded congregate or non-congregate shelter capacity. Neighborhood Preservation will also explore the potential to establish a regional housing pool for the development of permanent supportive housing projects with PLHA funding. Unexpended Round 1 funds of \$761,115 and Round 2 funds of \$483,656 have been re-budgeted in 2022-2023 for projects not yet completed.

Program	New Funding	Re-budgeted Funding	2022-2023 Program Budget
State ESG*	\$0	\$783,986	\$783,986
Federal ESG*	0	2,045,686	2,045,686
CDBG	1,280,183	790,000	2,070,183
HOME	786,751	500,000	1,286,751
ESG Federal	117,500	129,549	247,049
ESG State	0	206,277	206,277
CoC	930,425	3,476,219	4,406,644
CESH	0	502,120	502,120
HHAP	1,141,961	2,217,207	3,359,168
PLHA	483,656	761,115	1,244,771
Total	\$1,625,617	\$11,412,159	\$16,152,635**

*COVID-19

**Other Charges & Uses + Capital Expenditures

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Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Program Expenditures					
<i>CDBG Expense</i>	\$1,043,471	\$901,723	\$1,674,153	\$3,428,437	\$2,070,183
<i>Emergency Solutions Grant</i>	\$287,600	\$226,950	\$118,638	\$3,690,445	\$2,292,735
<i>HOME Expense</i>	\$883,641	\$577,439	\$295,893	\$1,000,000	\$1,286,751
<i>Continuum of Care</i>	\$4,320,706	\$4,853,325	\$3,880,259	\$4,600,000	\$4,406,644
<i>State ESG</i>	\$446,025	\$230,124	\$401,608	\$3,134,881	\$990,263
<i>CESH</i>	N/A	\$228,222	\$225,387	\$200,000	\$502,120
<i>HEAP</i>	\$4,399,912	\$2,433,943	\$138,462	\$77,902	\$0
<i>HHAP*</i>	N/A	\$555	\$32,817	\$2,650,000	\$3,359,168
<i>CEHF</i>	N/A	\$192,995	\$708,720	\$82,747	\$0
<i>PLHA</i>	N/A	N/A	\$1,909	\$10,000	\$1,244,771
Housing Rehabilitation (Units)					
<i>Homeless Prevention (Households)</i>	197	104	105	260	75
<i>Housing Rehabilitation (CDBG & HOME)</i>	3	8	7	5	7
<i>First Time Homebuyers Assistance (CDBG & HOME)</i>	10	12	4	3	5
<i>Tenant Based Assistance (CoC)</i>	1,330	889	938	970	925
<i>CESH (Individuals)</i>	N/A	169	105	49	100
<i>HEAP grant ended June 30, 2021 (Individuals)</i>	N/A	62	26	43	0
<i>CEHF (Individuals)</i>	N/A	4,828	7,464	811	0
*HHAP funding received by the County in 2020-2021 (5-year funding).					

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$459,616	\$531,613	\$600,988	\$600,988	\$69,375
Services & Supplies	52,583	142,814	179,566	179,566	36,752
Centrally-Budgeted Expenses	20,368	50,840	83,792	83,792	32,952
Total Expenditures	\$532,567	\$725,267	\$864,346	\$864,346	\$139,079
Expenditure Reimbursements	(163,779)	(160,000)	(160,000)	(160,000)	0
Total Appropriations	\$368,788	\$565,267	\$704,346	\$704,346	\$139,079
Earned Revenues By Source					
Aid From Other Governments	\$195,411	\$197,001	\$309,344	\$309,344	\$112,343
Total Revenues	\$195,411	\$197,001	\$309,344	\$309,344	\$112,343
Net County Cost	\$173,377	\$368,266	\$395,002	\$395,002	\$26,736
Allocated Positions	4.0	4.0	5.0	5.0	1.0
Temporary (Full-Time Equivalent)	2.3	2.2	2.1	2.1	(0.1)
Total Staffing	6.3	6.2	7.1	7.1	0.9

Purpose

The San Joaquin County Veterans Services Office (VSO) assists veteran families navigate complex Federal and State regulatory systems to successfully apply for United States Department of Veterans Affairs (VA) and State of California benefits earned by members of the United States Armed Services in defense of the nation.

State and Nationally accredited County Veterans Service Representatives (VSR) assist veteran families with services to include National, State, and local cemetery admissions; burial honors; aid and attendance/housebound assistance; DMV veteran license/license plate identifiers; widow/widower pensions; State and Federal home loan programs; VA/HUD-VASH housing vouchers; State Veteran Home Admissions; Veteran Life/Disability Insurance; education, rehabilitation and employment services; SBA veteran owned small business information; disability and pension assistance; and more.

Many of the over 31,000 veterans living in San Joaquin County are eligible to receive these earned benefits. The VA

benefits application, fully developed claim, appeals, and evidence gathering processes contain strict procedures and timelines. If not met and filed correctly, the veteran can permanently lose access to benefits. Correctly filed claims results in millions of dollars in compensation awarded annually to San Joaquin County veteran families. Additionally, the county receives reimbursement for County Veterans Service Officers (CVSO) VSR workload units through the State of California Subvention awards program.

The VSO performs outreach and collaborates with governmental, private, non-profit, educational, and correctional agencies to encourage community awareness and cooperation needed to provide supportive services for veterans and their families.

The VSO also serves as a liaison between the Board of Supervisors, the Veterans Advisory Commission, Veteran Treatment Court, VA HealthCare Systems, National, State, and local Veteran Service Organizations, other County agencies, and the public ensuring veterans receive the maximum level of benefits and advocacy they deserve.

5055600000—Veterans Services Office

Human Services

Major Budget Changes

Salaries & Employee Benefits

- (\$6,216) Salary and benefits adjustments.
- \$75,591 Add a Veterans Service Representative I-II.

Services & Supplies

- \$18,150 Increase in training costs due to new staff.
- \$8,000 Increase in contract services for community training.
- \$7,850 Increase in cell phone service and memberships.
- \$3,000 Increase in Health Care Services Administration allocated costs due to change in methodology.

Centrally Budgeted Expenses

- \$31,918 Cost Allocation Plan adjustment.

Revenues

- \$112,343 Increase in CalVet subvention funding.

Program Discussion

The 2022-2023 recommended budget for the Veterans Services Office (VSO) totals \$864,346, which is an increase of \$139,079 from the 2021-2022 adjusted budget.

The addition of a Veterans Service Representative I-II will increase the number of representatives from two to three, which will position the VSO to better handle and process its caseload once all staff are accredited. The VSO anticipates a corresponding increase in CalVet reimbursement based on workload units completed.

Veterans Service Officers Model

Twenty-eight states use the CVSO model. The other states either use State employees, a combination of State employees and County employees, or veterans service organizations to deliver services to their veterans.

The County utilizes uniquely qualified and accredited VSRs to ensure County veterans receive new monetary benefits,

retroactive payments, and other forms of assistance. CVSOs help California veterans and their families, dependents, and survivors find and qualify for a wide variety of Federal and State benefits earned by their service in defense of their Nation. CVSOs file claims for compensation and monetary pension benefits, assist with the Federal appeals process, manage complex cases requiring opening Congressional inquiries, implement burial/cemetery rights, and verify educational benefits for children of veterans and service members, among other duties.

It is estimated more than \$4.0 million in new benefits will be paid to San Joaquin County families during 2021-2022. The VSO successfully collaborated with the County's Whole Person Care Program, the Public Guardian/Conservator's Office, Public Health Services, Human Services Agency, and the Department of Child Support Services to ensure veterans and their families received VA care, support, and other health care benefits. Due to the 2019 Novel Coronavirus (COVID-19) pandemic, veterans sought care through the VA and other public sources via tele-health methods.

For the first eight months of 2021-2022, the VSO granted 161 California College Fee Waivers for a total of \$1.5 million in college savings for military dependent students. Students received no direct compensation, but were authorized to attend California State Colleges, Universities, and community colleges with little to no financial burden. VSO outreach plans included virtual town hall meetings and student activity Zoom meetings with colleges, universities, and military installations to promote the California College Fee Waiver Program.

CalVet Grant Award

In 2019, the VSO was awarded a 12-month grant from CalVet in the amount of \$49,000 for mental health outreach, Veterans Treatment Court (VTC) operations, and other supportive services. In May 2020, VSO was awarded a new two-year grant in the amount of \$47,210 per year for 2020-2022 to continue these efforts. In addition to supporting the VTC, suicide intervention trainings, and increased outreach, funds were used to increase targeted outreach to homeless veterans and transitioning service members.

Community and Veterans Affairs Supportive Housing Projects and Awards

The County is experiencing increased population growth compared to other California counties decreasing in population. As the overall County population grows, so does the County's veteran population. Several new veteran housing projects will be exponentially increasing the demand for assistance from the County's Veterans Service Office to assist veteran families with a wide array of complex services.

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Human Services

In December 2021, Visionary Home Builders of California, Inc. completed a 70-unit, 3-story, low-income veteran housing project called Liberty Square, located in Stockton.

For the first time in the County's history, the State Veteran Housing and Homelessness Prevention (VHHP) Program partnered with the Housing Authority of San Joaquin County to create a \$27.0 million, 48-unit veterans housing project, Victory Gardens I, scheduled to be completed in fall 2022.

In 2016 Anchor Village veteran housing, built by Domus Development, became the first Cap and Trade funded transit project in the Central Valley. It has 51 affordable housing units for veterans and other low-income families.

The County is also fortunate to have a Department of Housing and Urban Development-Veterans Affairs Supportive Housing (HUD-VASH) program which combines Housing Choice Voucher rental assistance for homeless veterans with case management and clinical services provided by the VA. The VA provides these services for participating veterans eligible for VA healthcare. The VSO has long-standing partnerships with the Central Valley HUD-VASH Housing team and community non-profit veteran housing support agencies such as Catholic Charities, Westcare, and the Berkeley Food Program, recipients of Supportive Services for Veteran Families (SSVF) Federal VA grants. All agencies work together to assist homeless and unstably housed veteran families through utilities, rental, security deposit, housing goods, childcare, financial support, and VA benefit applications.

It is estimated the County will receive 259 HUD-VASH vouchers in 2021-2022 for the County's low-income, disabled and unstably housed veterans. The VSO assists HUD-VASH social workers by determining a veteran's health care eligibility and requesting copies of discharge papers (DD214) and submitting disability and pension claims, often resulting in increasing a veteran's income, greatly stabilizing their housing situation.

Stockton VA Community-Based Outpatient Clinic (CBOC) Progress and Planning for San Joaquin County's First Veteran Community Living Center (CLC - Nursing Home)

In November 2019, the VA and Army Corps of Engineers hosted a groundbreaking ceremony for the new VA Stockton CBOC in French Camp. The expanded 158,000 square foot facility will feature the VA's Patient Aligned Care Team model, telehealth, mental health, pharmacy and many other specialty care services.

The new VA Stockton CBOC is anticipating 80,000 veteran visits per year which will greatly increase demand for the

County's VSR services. The current timeline for completion is late 2023.

Stockton/French Camp has been selected as the new site of construction of an 80 bed, Community Living Center (CLC) scheduled to be completed in 2024. The closest VA CLC is currently located on the Livermore VA campus. The much-anticipated CLC move will bring a skilled nursing facility to the County and provide much needed long-term care for Central Valley veterans. It will reduce commute time for the many veteran families living in the County wishing to visit their loved ones permanently living in the CLC skilled nursing facility. These families will require the expertise of the Veterans Services Office for benefits such as: aid/attendance information, burial/cemetery assistance, pharmacy, healthcare, and widow/widowers' pensions.

Impact of COVID-19 on Veterans

The COVID-19 pandemic led to a dramatic shift in delivery of services to the veteran community. In many situations virtual meetings have greatly improved access and quality of service for families with young children and homebound, ill, disabled, and rural veterans, especially for those with limited mobility. To minimize the disruption of service delivery and access to benefits, the VSO adopted a telephone and teleconference media platform and shifted funds to purchase additional laptops, mobile Wi-Fi devices, and cell phones for staff to continue delivering services and support to veterans and their families. There was no significant fiscal impact to the VSO.

The VSO has collaborated with the San Joaquin County Wellness Center, FIX'd Inc, and other community-based organizations to ensure the direct and indirect impacts of COVID-19 on veterans' health and wellbeing are minimized. The VSO refers veterans directly to these local organizations for peer support, food distribution, transportation, and other unmet needs recognizing that social isolation and loneliness may have long-term implications on veterans' mental health, behavioral health, and physical health.

Although the pandemic led to decreased demand for in-person services, the VSO plans to continue to offer virtual and phone appointment services much like health care systems offer telehealth appointments.

Veterans Treatment Court Funding (VTC)

The 2022-2023 recommended budget includes \$45,000 for activities related to the VTC. Funding is used to enhance drug and alcohol monitoring, substance abuse treatment, continuing education and training, transportation costs to court, peer mentor support for low-income veterans, and

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Human Services

mandated domestic violence and anger management courses for veterans unable to pay for these services.

This funding allows staff to continue to develop and implement a participant handbook and resource guide. With the suspension of in-person appearances, the handbook and resource guide provide self-help treatment plans, links, and resources to online meetings, groups, and peer support. Additionally, this funding helps secure adequate community care and support of vulnerable veterans who lack adequate health care coverage.

Veterans Advisory Commission

On November 6, 2018, the Board of Supervisors adopted a resolution establishing the San Joaquin County Veterans Advisory Commission and approved the Commission By-Laws (R-18-143). The Commission works in conjunction with the VSO to provide a forum for various representatives

working with the County's veterans. In February 2019, the Board appointed the initial members of the Advisory Commission and the first Commission meeting was held in May 2019. The Commission works closely with other organizations to support and promote veterans' advocacy, benefits, and services.

The Commission is developing a strategic plan to present to the Board in 2022-2023, and has drafted strategic goals, which include working in partnership with VSO to better understand and assess the needs of County veterans and their families. The Commission collaborated with the National Association for the Advancement of Colored People to explore and determine the root causes of health inequities and disparities among veterans of color. The Commission provided timely advice enhancing awareness of the veterans' homelessness crisis and resolutions for mitigating root causes by 2025.

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Human Services

Workload Data

	2018-2019	Actual 2019-2020	2020-2021	Est./Act. 2021-2022	Projected 2022-2023
Veteran Visits					
<i>Appointments</i>	1,870	3,006	3,547	2,200	3,500
<i>Drop-Ins</i>	5,385	2,070	1,791	1,000	2,500
<i>Telephone Inquires</i>	9,876	12,809	N/A	N/A	10,000
Benefits Claims					
<i>All Claims Activity</i>	3,185	4,122	3,547	1,987	2,800
<i>Benefits Claims Filed/Re-Opened</i>	1,192*	1,456*	1,190	450	1,200
<i>Benefits Claims Granted</i>	891*	1,053*	835	300	950
<i>Claims for VA Medical Care</i>	339*	215*	286	175	200
<i>Medi-Cal Cost Avoidance Claims</i>	167*	133*	138	100	130
<i>Verification of Veterans Benefits to Other Agencies</i>	114*	84*	98	75	150
Other Assistance Provided					
<i>Auditable Forms Filed</i>	2,407*	2,573*	2,327	800	2,200
<i>Educational Fee Waivers</i>	281*	349	322	200	175
<i>Veterans Court Participants</i>	65	78	54	60	60
Homeless Veterans Served**					
<i>Received Services from VSO</i>	N/A	105	N/A	N/A	75
<i>Referred to HUD-VASH</i>	N/A	32	N/A	N/A	34
<i>Referred to Behavioral Health Services</i>	N/A	8	N/A	N/A	4
<i>Benefits Claims Filed/Re-Opened</i>	N/A	45	N/A	N/A	30
<i>Benefits Claims Granted</i>	N/A	45	N/A	N/A	15
New Benefits Paid to Veterans/Dependents	\$10,647,604*	\$11,560,946*	\$12,134,769	\$4,191,188	\$7,500,000

*Restated

**Individuals may receive multiple services. Homeless metrics not collected in 2020-2021 & 2021-2022



PROPOSED BUDGET

Education

Education



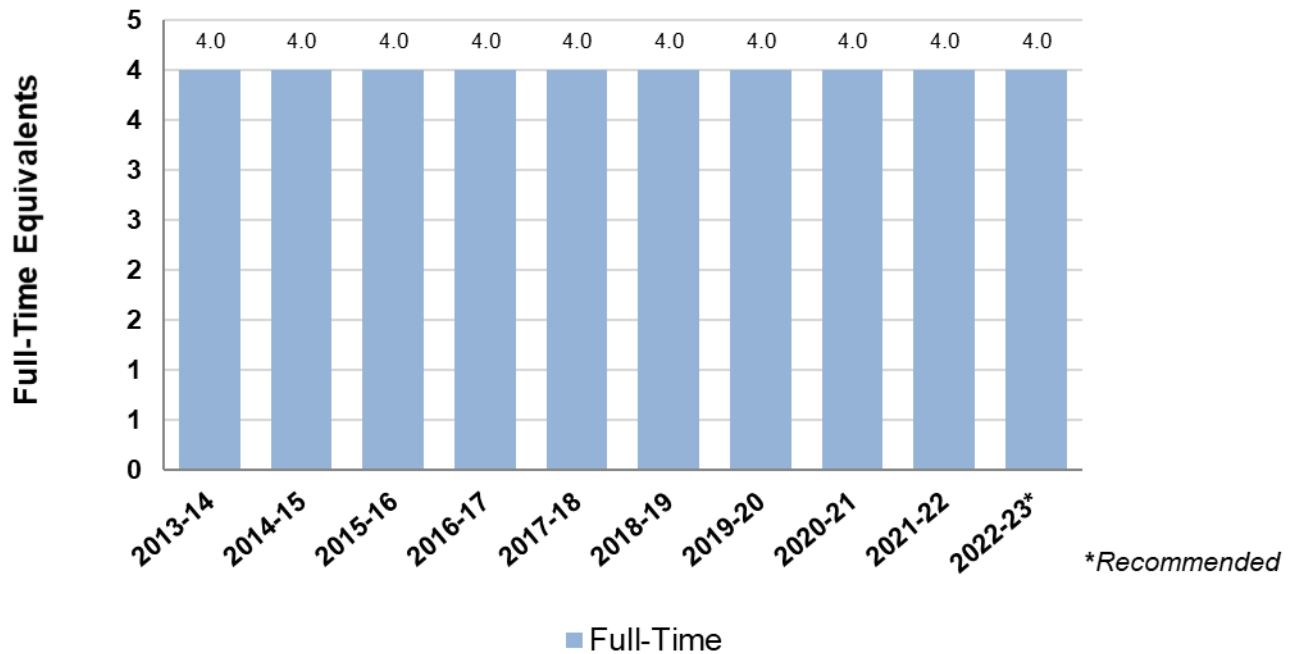
Appropriations

	Page Number	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
6060900000 County Library	H-4	\$7,362,000	\$8,121,536	\$8,121,536	\$759,536
6061500000 UC Cooperative Extension	H-8	1,068,058	921,860	921,860	(146,198)
Total - Education		\$8,430,058	\$9,043,396	\$9,043,396	\$613,338

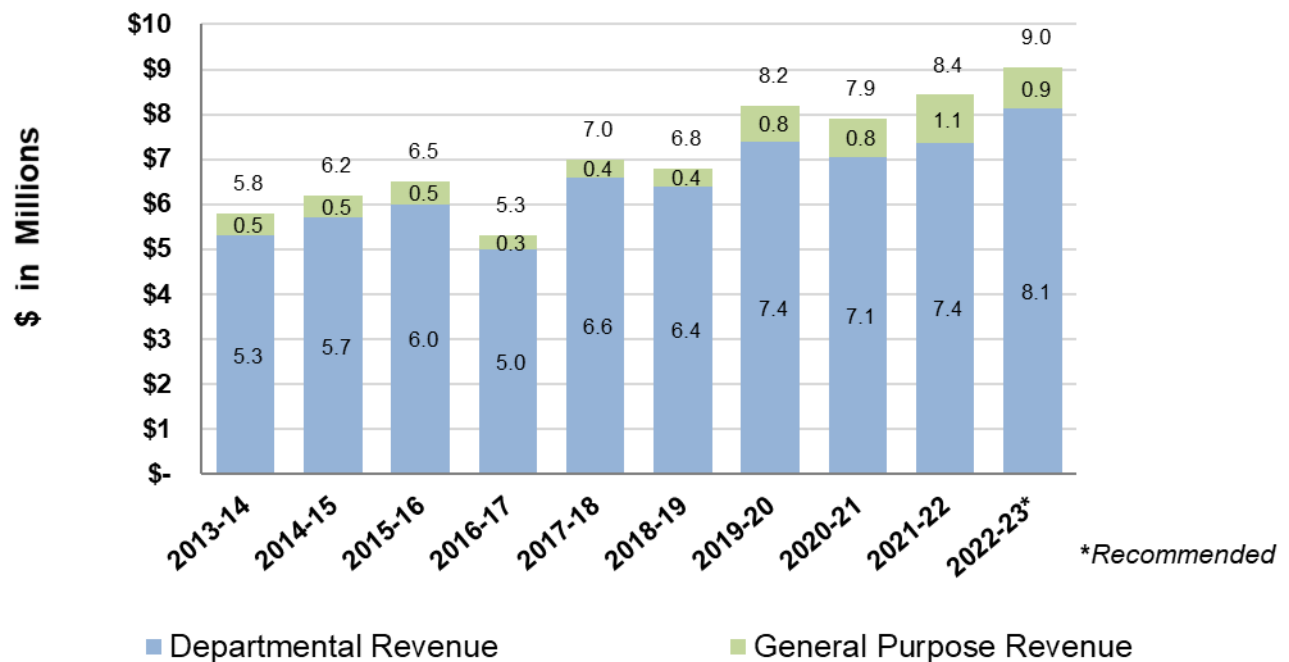
Education

Appropriations

Staffing Trend



Appropriations by Source

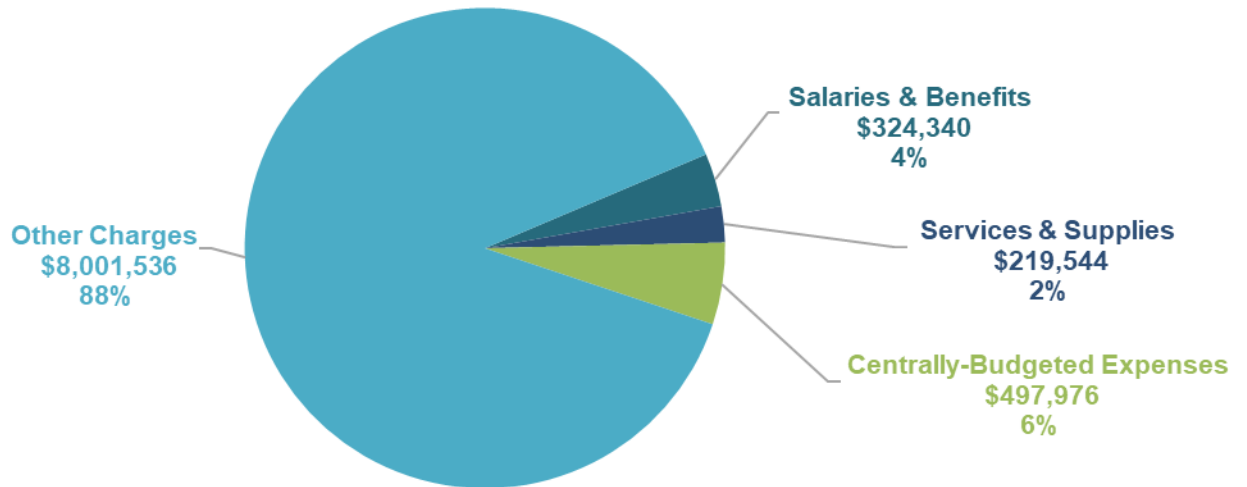


Education

Appropriations

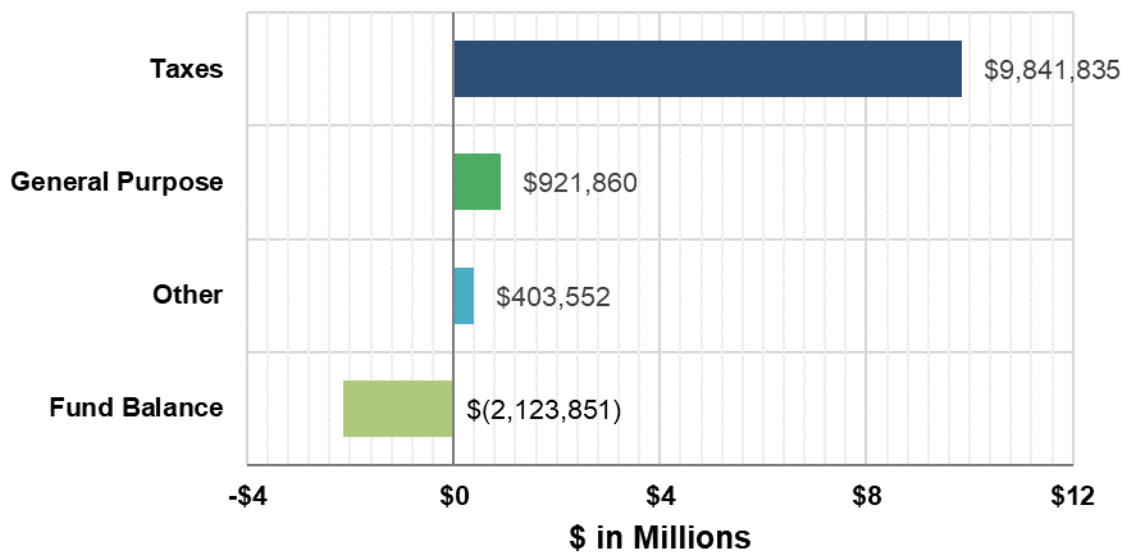
Use of Funds

2022-2023 Recommended Budget
Total Appropriations \$9,043,396



Source of Funds

2022-2023 Recommended Budget
Total Revenue \$9,043,396



Education

Jerome C. Wilverding, County Administrator

Special Revenue Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$130,890	\$120,000	\$120,000	\$120,000	\$0
Other Charges & Uses	6,939,025	7,242,000	8,001,536	8,001,536	759,536
Total Appropriations	\$7,069,915	\$7,362,000	\$8,121,536	\$8,121,536	\$759,536
Earned Revenues By Source					
Taxes	\$9,137,568	\$9,172,600	\$9,841,835	\$9,841,835	\$669,235
Interest/Rents	3,290	8,060	8,060	8,060	0
Aid From Other Governments	207,578	205,660	351,600	351,600	145,940
Charges For Services	64,942	129,884	43,892	43,892	(85,992)
Fund Balance	(2,343,463)	(2,154,204)	(2,123,851)	(2,123,851)	30,353
Total Revenues	\$7,069,915	\$7,362,000	\$8,121,536	\$8,121,536	\$759,536
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

This budget provides the County's share of the cost for the City/County Library System. The Library System serves the cities of Escalon, Lathrop, Manteca, Ripon, Stockton, and Tracy, as well as the unincorporated areas of the County. Through an agreement between the County and the City of Stockton, the City operates the City/County Library System. The County's funding for Library services is comprised of a library-specific dedicated property tax allocation, a pro rata share of Library fines and materials fees relative to County branch circulation, and any accumulated available balance from unspent prior years' activities.

- (\$30,353) Decrease in retention of County fund balance.

Program Discussion

The County's share of funding is primarily driven by property tax revenue. The overall increase in home prices and new construction activities resulted in a projected 7.3% increase in property tax revenue for Library services during 2022-2023. It is projected that \$8,121,536 will be available for Library operations, an increase of \$759,536 from the 2021-2022 adjusted budget, and will:

- Fund the Library's share of the property tax administration fee of \$120,000.
- Provide a total program budget of \$8,001,536 for Library services.

Major Budget Changes

Other Charges

- \$759,536 Increase in funding for Library services.

Revenues

- \$669,235 Increase in property tax revenue.
- \$145,940 Increase in State funding.
- (\$85,992) Decrease in Library service charges.

Library Services

The Library worked with the Mountain House Community Services District to design a 20,000 square foot, state-of-the-art library for the community. The new Mountain House Library was completed in March 2020 and had its delayed grand opening in August 21, 2021.

In 2021-2022, one-time funding enabled staff to complete the renovation of the children's area in the Tracy Library as well as the adult and teen area of the Manteca Library.

6060900000—County Library

Education

In November 2016, voters approved the Strong Communities Initiative (Measure M), adding a quarter cent sales tax for a period of 16 years to fund City of Stockton library and recreational services. Capital projects prioritized in the Measure M spending plan for 2021-2022 included continuing construction costs for the Northeast Stockton Library and Community Center, improvements for the Stockton aquatic renovations, and selecting an architectural firm for design proposals for the Cesar Chavez Central Library renovation.

The 2021-2022 Measure M and County Library renovation projects are either completed or nearing completion.

Libraries began reopening in 2021-2022, and fully restored pre-2019 Novel Coronavirus (COVID-19) pandemic services in March of 2022. Program and service goals achieved in 2021-2022 included: continued production of virtual programming for all ages; successfully offering virtual Summer Reading and Book Buddies programs; and receiving a grant from the California State Library to circulate 63 Chromebooks and hotspots. Library staff received an Action on Behalf of Children award in recognition of the Library Virtual Programming Team and the content that was produced to support youth during the COVID-19 pandemic. Staff continued to offer curbside service at all branches to support the health and wellbeing of library customers.

In 2022-2023, the Library will continue branch renovation projects to make all County and City of Stockton Library branches welcoming and conducive to community gatherings. Below are weekly hours for County branches including additional hours funded by the respective municipalities.

County Branch	Base Weekly Hours*	Extra Hours Funded by Cities
Escalon	31	-
Lathrop	30	-
Linden	30	-
Manteca	40	8
Mountain House	40	16
Ripon	40	5
Thornton	30	-
Tracy	40	13

**The weekly hours do not reflect holidays when the branches are closed.*

All branches within the Stockton/County Public Library System will close during 2022-2023 on the following days in observance of holidays:

Branches Closed - Holidays

- July 4, 2022
- September 5, 2022

Branches Closed - Holidays

- October 10, 2022
- November 11, 24, and 25, 2022
- December 24, 25, 26, and 31, 2022
- January 1 and 2, 2023
- January 16, 2023
- February 13 and 20, 2023
- May 29, 2023

Goals for 2022-2023

The Library continues to employ strategic planning in identifying services, resources, and programming that are responsive to community interests and needs. Guided by this, the Library plans to accomplish the following activities in 2022-2023:

- Implement a new community engagement platform.
- Enhance customer experiences on the Library website.
- Introduce a new calendar of events interface.
- Achieve pre-pandemic programming and outreach activities.

Fund Balance

Library Special Revenue Fund

The County maintains a Library Special Revenue Fund in which designated revenues are collected and dispersed to the City of Stockton. As of March 31, 2022, the fund balance (#20018) was \$10,427,142. The projected fund balance on June 30, 2022, is approximately \$14.1 million.

Based on preliminary forecast, it is projected that \$2.1 million will be added to the Library Special Revenue Fund balance in 2022-2023. In 2019-2020 two reserves were created within the Library fund (#20018) (R-19-101):

1. **Operating Reserve** receives an annual contribution of 10% of the operating budget.

Designated Operating Reserve

2019-2020	\$729,953
2020-2021	693,902
2021-2022	724,200
2022-2023	800,154
Total	\$2,948,209

2. **Capital Improvement Reserve** was established with a \$1.0 million contribution in 2019-2020, and

6060900000—County Library

Education

receives an annual contribution of 10% of the operating budget.

Designated Capital Improvement Reserve	
2019-2020	\$1,000,000
2020-2021	693,902
2021-2022	724,200
2022-2023	800,154
Total	\$3,219,256

There remaining \$523,543 of the \$2.1 million in retained fund balance will be classified as undesignated.

City of Stockton Fund Balance

Similarly, the City of Stockton operates the City/County Library System through a Governmental Fund. As part of the agreement, the City of Stockton reports this fund balance annually to the County. As of July 1, 2021, the County's portion of the City's Governmental Fund balance for the Library was \$1,789,520. This amount is included in the City Treasury and represents the unspent County advances to the City for the City/County Library System primarily resulting from carryover savings due to closures during the COVID-19 pandemic. The estimated fund balance at the end of 2021-2022 is \$1,282,641. For 2022-2023, it is estimated that

\$931,317 of the County's City-held fund balance will be used.

Funding Request

The 2022-2023 overall Library operating budget for County branches includes an appropriation request of \$8.1 million. The 2022-2023 recommended budget for the County's share includes additional one-time appropriations totaling \$585,000, and new recurring costs of \$419,449. These requests will provide resources for the following items:

One-Time Service/Equipment	Cost
Self-Check Machine Replacement	\$75,000
Bookmobile Replacement	150,000
Furniture for Manteca Children's Area	80,000
Furniture for Tracy Library	280,000
Total	\$585,000

New Recurring	Cost
Increase to base funding 65% shared services	\$202,800
One Circulation Assistant - Mountain House	\$96,897
One Library Assistant - Ripon	102,752
New Self-Check machine maintenance	17,000
Total	\$419,449

Branch Funding

Library Site or Classification	Site #	Actual 2020-2021	Est./Act. 2021-2022	Proposed 2022-2023
Countywide	807	\$562,399	\$913,725	\$745,314
Escalon	808	342,521	389,413	418,887
Manteca	811	902,227	1,157,804	1,115,024
Mountain House	812	597,596	757,939	1,028,296
Lathrop	809	262,724	323,482	334,895
Linden	810	283,873	294,659	337,316
Ripon	813	534,939	560,232	609,931
Thornton	814	244,347	305,226	301,302
Tracy	815	958,156	1,239,595	1,260,648
Total Branch Funding		\$4,688,782	\$5,942,075	\$6,151,613
Shared Services		1,872,653	1,720,458	2,300,449
New Funding Requests		*N/A	*N/A	1,004,449
Total Appropriation		\$6,561,435	\$7,662,533	\$9,456,511
County Funding		\$6,939,025	\$7,242,000	\$8,001,536
Available Fund Balance/Charges for Services		1,370,906	1,444,900	1,388,172
Total Revenue		\$8,309,931	\$8,686,900	\$9,389,708

*Actual expenditures for new funding requests are included in Total Branch Funding above.

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Education

Workload Data						
All Branches	Actual			Est./Act. 2021-2022	Projected 2022-2023	
	2018-2019	2019-2020	2020-2021			
Library Materials Circulated*	1,375,225	958,744	571,448	981,684	1,029,000	
Residents with Library Cards	162,988	153,804	133,357	140,852	147,894	
Annual Visits to the Library	793,225	578,193	120,679	576,984	721,230	
Program Attendance	94,216	60,066	5,831	26,796	40,194	
Computer Use	850,719	732,646	5,630	36,876	47,938	
Annual Hours of Service	29,055	20,703	21,655	28,842	28,998	
*Includes digital downloads and Link + checkouts that are not included in individual branch counts.						
	Items Checked		Visits		Program Attendance	
	2019-2020	2020-2021	2019-2020	2020-2021	2019-2020	2020-2021
Escalon	15,320	11,482	25,134	4,872	3,520	809
Lathrop	17,314	7,285	20,873	2,228	1,581	0
Linden	7,220	5,490	6,197	2,826	310	110
Manteca	70,664	23,055	73,279	11,668	7,110	262
Mountain House	3,417	65,937	1,002	20,488	1,603	2,447
Ripon	41,234	22,938	34,314	9,847	5,153	169
Stockton Branches	232,861	89,048	278,794	47,823	29,518	609
Thornton	4,876	1,899	10,349	2,128	2,510	6
Tracy	128,029	35,534	126,553	18,612	8,761	1,419
Bookmobile	5,001	1,677	1,698	386	N/A	N/A
Total	525,936	264,345	578,193	120,878	60,066	5,831

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$267,681	\$337,465	\$324,340	\$324,340	(\$13,125)
Services & Supplies	91,354	98,044	99,544	99,544	1,500
Centrally-Budgeted Expenses	402,647	605,454	497,976	497,976	(107,478)
Capital Expenditures	0	27,095	0	0	(27,095)
Total Appropriations	\$761,682	\$1,068,058	\$921,860	\$921,860	(\$146,198)
Earned Revenues By Source					
Miscellaneous Revenues	\$1	\$0	\$0	\$0	\$0
Total Revenues	\$1	\$0	\$0	\$0	\$0
Net County Cost	\$761,681	\$1,068,058	\$921,860	\$921,860	(\$146,198)
Allocated Positions	4.0	4.0	4.0	4.0	0.0

Purpose

Cooperative Extension (CE) is a nationwide system for non-formal education established by Congress in 1914 to improve America's agriculture and natural resources, youth development, and family nutrition education. CE's mission is to help all segments of the community benefit from the scientific advances made locally and at the nation's land grant universities.

The University of California Cooperative Extension in San Joaquin County brings research, educational programs, and innovative solutions to growers, families, and communities in the County. Programs are carried out by university professionals and highly trained and dedicated community volunteers. Although not mandated, County support is governed by Education Code Section 32330 and a 1960 Memorandum of Understanding (MOU) between the Regents of the University of California (UC) and the County of San Joaquin.

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator

and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life
- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

6061500000—UC Cooperative Extension

Education

Major Budget Changes

Services & Supplies

- (\$13,125) Salary and benefits adjustment.

Centrally-Budgeted Expenses

- \$4,986 Increase in Workers' Compensation and Casualty insurance costs.
- (\$111,921) Cost Allocation Plan adjustment.

Program Discussion

The 2022-2023 recommended budget for the University of California Cooperative Extension (UCCE) totals \$921,860, which is a decrease of \$146,198 from the 2021-2022 adjusted budget.

The County provides funding for UCCE by providing clerical and technical staff, operational support, and office facilities as established in the MOU between UC and the County. Through its partnership with the County, UCCE is able to leverage nearly \$6.0 million in State and Federal funding for competitive research grants into the County to support its agricultural research mission. CE Advisors are renowned locally, Statewide, nationally, and internationally as leaders and are invited to speak on research that is generated in the County.

In addition, individual grower co-operators, agricultural organizations, allied agricultural industries, and commodity boards provide in-kind support in the form of commodity research grants, land, labor, equipment, and materials necessary for conducting research in the County. UCCE also receives funding from the United States Department of Agriculture (USDA), and the California Department of Food and Agriculture (CDFA).

The UCCE Farm Advisors and Field Technicians are involved with critical agricultural research in the County, diagnosing crop production problems, detecting crop pests, and providing growers with critical information, in order to protect food safety and ensure the continuity of food supplies, especially during the 2019 Novel Coronavirus (COVID-19) pandemic. Advisors continued to make farm visits while social distancing with growers and other clientele.

Agricultural Programs

CE Advisors are actively engaged in sustaining the County's \$3.03 billion agriculture industry. The major agricultural commodities produced are assigned to Advisors who coordinate problem-solving research and educational

programs that address major issues in order to improve production, economic viability, and environmental sustainability. In 2021-2022, Advisors conducted 79 research projects on 41 different commodities in the County.

The following are the 2021-2022 UCCE program highlights:

- Studied the viability of fungal pathogen fruiting bodies and dispersal in cherry orchards which will help evaluate the potential of whole orchard recycling for cherry orchards in California.
- Conducted the annual evaluation of Whole Orchard Recycling (WOR) as an alternative to open field or co-generation burning, which has improved soil organic matter, yield, and soil health. WOR was documented in the YouTube video, "Resilience: whole orchard recycling origin story".
- Investigated the frequency and distribution of Botryosphaeriaceae and Diaporthaceae fungi in walnut orchards from different locations in the County. Information generated from this study provides valuable information to help growers better manage canker diseases of the walnut.
- Conducted the annual evaluation of tomatoes grafted onto vigorous, disease-resistant rootstocks to increase yields and reduce losses due to soil-borne disease. In local processing tomato field trials, advisors have demonstrated yield increases of up to 30%.
- Adoption of tomato grafting could also lead to reductions in use of fumigant pesticides, which is a high priority for the State's Department of Pesticide Regulation.
- Continued to partner with the San Joaquin County Water Coalition to implement safer pest management practices that address water quality issues in the County watershed, as mandated by the State.
- Worked closely with growers to improve plant disease control strategies such as the impact of rotational crops and chemical control programs on Fusarium Wilt Race 3 of tomato, a devastating disease that has become more severe in the County.
- Observed cover cropping and conservation management practices in the Delta for impacts on soil quality and greenhouse gas emissions.
- Evaluated rice, wheat, and field corn varieties for the Delta. Growers receive the latest information on existing and new varieties for their local conditions. Growers can make informed decisions on agronomic practices that can result in higher yields and better economic outcomes.

6061500000—UC Cooperative Extension

Education

- Worked with the California Dairy Quality Assurance Program to provide training for mandated water and air regulations to characterize physical and chemical properties of manure in California dairy systems that will improve greenhouse gas emission estimates.

4-H Youth Development Program

The 4-H Program is an innovative research-based youth development program designed to build confidence, learn responsibilities, develop life-long skills, enhance knowledge and social values, and promote community citizenship activities that help develop leadership skills. There are currently 164 adult volunteers and 541 youth members.

In 2021-2022, the 4-H Youth Development Program continued to be impacted by the COVID-19 pandemic and the 4-H community was able to persevere against challenges. The resilience and strength grown in 4-H youth members was more apparent during these difficult times. Many 4-H families were directly impacted, enduring the difficulties of the illness and fallout of uncertain economic situations.

Master Gardener (MG) Program

The MG Program emphasizes sustainable gardening practices such as composting and green waste diversion, gardening for pollinators and beneficial insects, edible gardening, drought tolerant landscaping, water conservation and water quality, pest management, and many other topics.

Since July 2007, the MG Program has volunteered over 69,321 hours of community service to the County at a UC-calculated value of \$1,978,421. From July 2021 to March 2022, MGs contributed 1,702 hours of volunteer time (valued at \$48,575) and it is anticipated the MGs will not exceed 5,250 volunteer hours by June 30, 2022. Since 2007, MGs have earned 19,982 continuing education hours and are projected to earn 1,100 CE hours in 2021-2022. The COVID-19 pandemic drastically affected program outreach and activity levels. The MG program switched from in-person to online classes in July 2020, and online class attendance has ranged from 100 to 275 people.

Master Food Preserver (MFP)

The UC MFP Program is a public service community outreach providing up-to-date information on food safety and preservation methods. A MFP is a volunteer who is formally educated in food preservation/safety and is certified by the UCCE. Volunteers are qualified to teach research-based food preservation/safety in addition to disseminating that information via lectures and other County events.

There are currently 12 MFPs who have volunteered 8,792 hours to the community since 2013, valued at \$250,923. From July 2021 to March 2022, MFPs have volunteered over

184 hours, and anticipate reaching a total of 400 hours by June 30, 2022. MFPs have earned 1,827 of continuing education hours since 2013. The COVID-19 pandemic has drastically affected the program outreach and volunteer activity levels. Volunteers developed topics that could be taught online and resumed some classes in October 2020.

Environmental Horticulture Program (EH)

The Environmental Horticulture Advisor provides on-site consultations for problem solving, educational workshops and trainings, and conducts applied research to serve nursery and landscape professionals, including arborists, parks departments, golf courses, school districts, urban water agencies, and landscape architects and designers. Emphasis is placed on teaching environmentally-responsible practices that promote the long-term health of public and private landscapes while reducing green waste in landfills, reducing the use of pesticides, conserving water, and mitigating polluted stormwater runoff as mandated by the State of California's Water Conservation Act of 2009 and the Model Water Efficient Landscape Ordinance.

Nutrition, Education, Research, & Outreach

UCCE's Nutrition, Family, and Consumer Science (NFCS) programs are designed to prevent childhood obesity, prevent chronic diseases, reduce health disparities, improve consumer food safety practices, and reduce hunger and food insecurity. Improvement in one or more of these areas translates to better outcomes for County residents and a reduction in related economic impacts at the County, State, and national levels.

In 2021-2022, UCCE programs continued to partner with a long list of community-based organizations, preschools, after-school programs, elementary and high schools, reaching 652 low-income adults and 1,445 youth with direct nutrition education (workshops or classroom lessons). In addition, 7,383 low-income adults and youth were reached indirectly through health fairs and AgVenture, while 986 youth and adults benefited from UC's CalFresh Policy, System, and Environmental Change activities (policies, gardens, and structured physical activity). The NFCS programs continued to be an integral component of the County's Community Health Improvement Plan.

Fund Balance

4-H Youth Development Trust Fund

UCCE maintains the 4-H Youth Development Trust Fund (#81603), to be utilized on 4-H educational programs. As of March 31, 2022, the Trust Fund balance totaled \$1,556. This Trust Fund has not been utilized since 2016-2017 and its use is not anticipated during 2022-2023.

6061500000—UC Cooperative Extension

Education

Farm Advisors Research Trust Fund

UCCE maintains the Farm Advisors Research Trust Fund (#81604), to be utilized by the Farm and Home Advisors in

conducting needed agricultural research within the area of responsibility of the Cooperative Extension Service. As of March 31, 2022, the Trust Fund balance totaled \$40,286.

Workload Data

	Actual			Est./Act.	Projected
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
UC Advisors/Staff					
<i>Number assigned to SJC</i>	19.42	20.4	20.4	19.1	20.8
<i>Research Projects</i>	70	75	80	79	72
<i>Different Commodities</i>	31	37	37	41	41
Agricultural Programs					
<i>Clientele Contacts</i>	14,350	13,391	14,640	13,385	11,900
<i>Meeting Attendance</i>	14,015	14,778	15,780	13,580	11,970
<i>Newsletter Circulation</i>	26,166	27,951	29,446	30,162	28,120
<i>Publication Distribution*</i>	328,000	233,600	232,200	235,600	244,000
4-H Youth Development Program					
<i>4-H Youth Members</i>	763	1,300	1,350	541	700
<i>Volunteer Adults</i>	224	254	250	164	200
Master Gardener Program					
<i>Volunteers</i>	135	185	170	125	155
<i>Volunteer Hours (includes CE hours)</i>	3,811	5,500	1,100	5,250	6,100
Master Food Preserver Program					
<i>Volunteers</i>	23	30	27	12	12
<i>Volunteer Hours (includes CE hours)</i>	5,000	1,250	400	400	444
Nutrition, Education, Research, & Outreach					
<i>Adults attending workshops</i>	2,540	2,475	2,100	1,200	1,350
<i>Curriculum Distribution & Support to Low Income School/Teachers</i>	87S/207T	87S/167T	130S/410T	127S/287T	130S/290T

*Reflects "Almond Tasks" section of the Pacific Nut Producer magazine with a distribution of 132,000 annually.



PROPOSED BUDGET

Parks and Recreation

Parks & Recreation



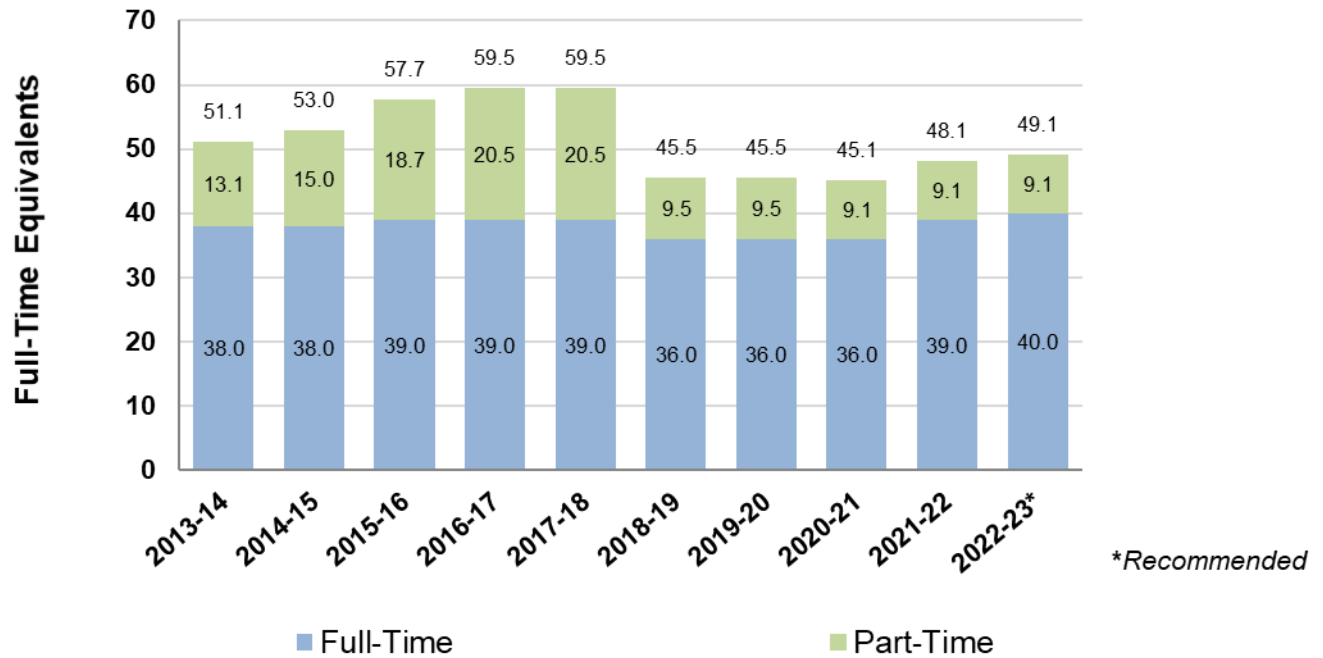
Appropriations

		Page Number	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
7070300000	General Services-Parks & Recreation	I-4	\$7,946,279	\$6,705,844	\$6,705,844	(\$1,240,435)
7070800000	Cultural Services	I-9	577,348	628,557	628,557	51,209
Total - Parks & Recreation			\$8,523,627	\$7,334,401	\$7,334,401	(\$1,189,226)

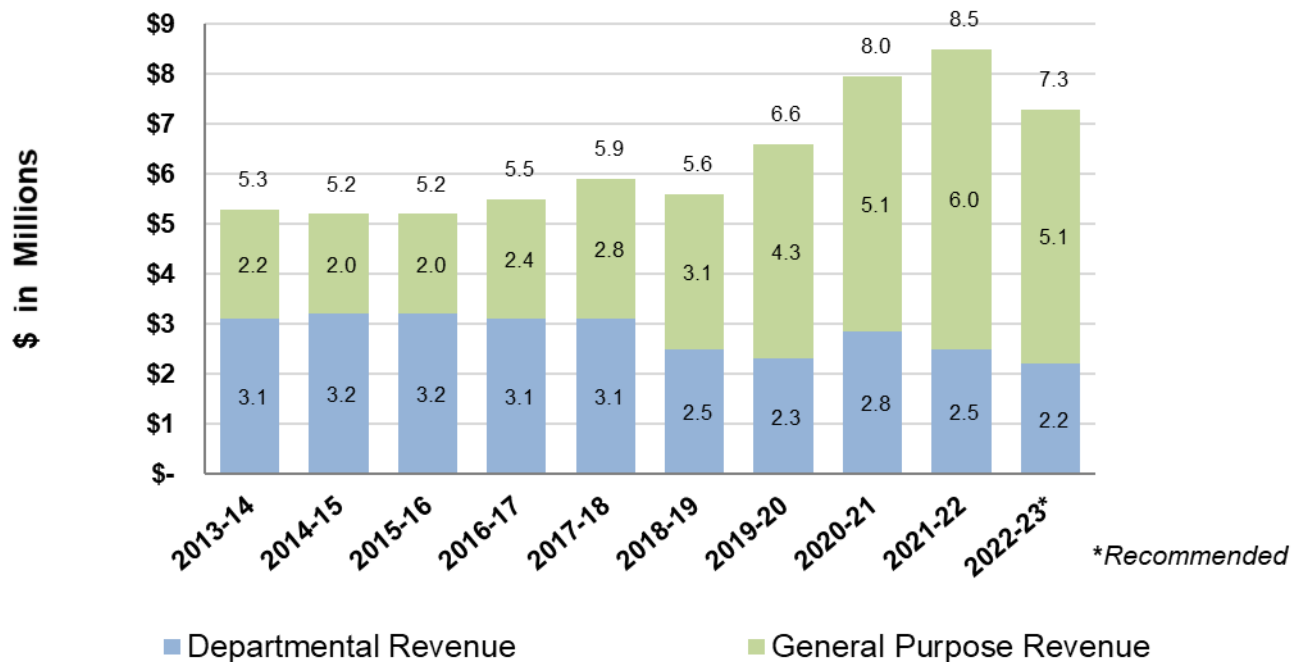
Parks & Recreation

Appropriations

Staffing Trend



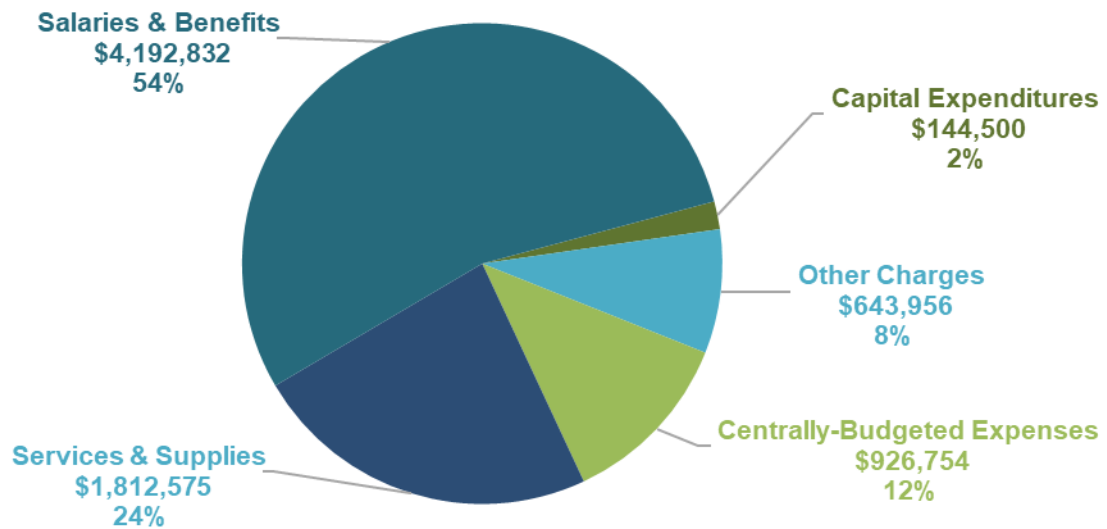
Appropriations by Source



Parks & Recreation

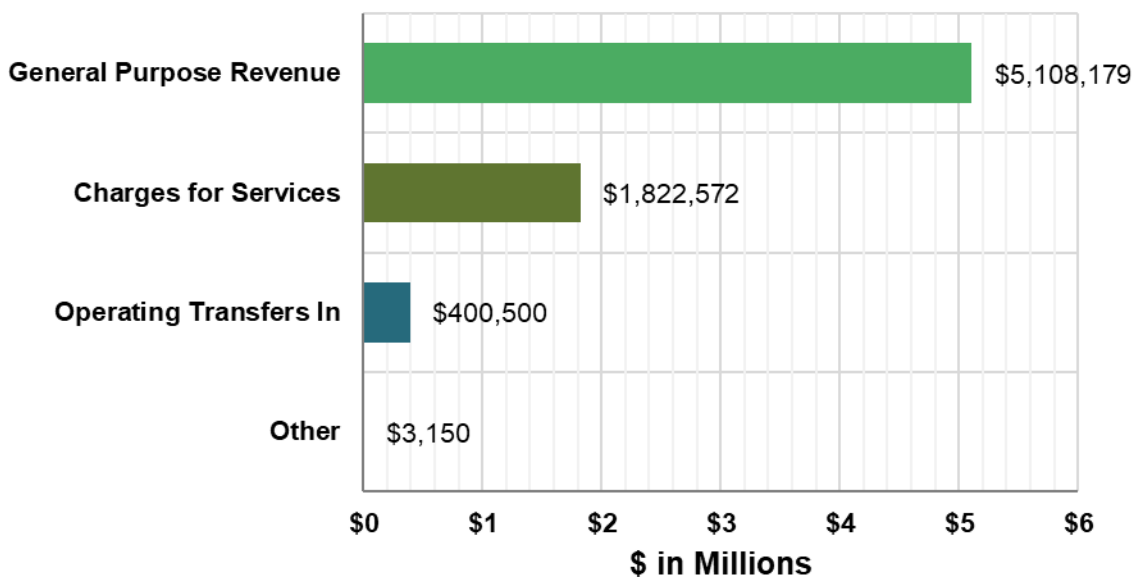
Appropriations

Use of Funds 2022-2023 Recommended Budget Total Appropriations \$7,334,401



* \$7,720,617 Expenditures less \$386,216 Cost Reimbursements

Source of Funds 2022-2023 Recommended Budget Total Revenue \$7,334,401



Parks & Recreation

Marcia Cunningham, General Services Director
www.siparks.com/

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$3,565,415	\$3,883,803	\$4,192,832	\$4,192,832	\$309,029
Services & Supplies	1,545,628	2,007,819	1,812,575	1,812,575	(195,244)
Centrally-Budgeted Expenses	1,887,286	2,290,225	926,754	926,754	(1,363,471)
Other Charges & Uses	10,702	11,559	15,399	15,399	3,840
Capital Expenditures	12,608	137,627	144,500	144,500	6,873
Total Expenditures	\$7,021,639	\$8,331,033	\$7,092,060	\$7,092,060	(\$1,238,973)
Expenditure Reimbursements	(360,896)	(384,754)	(386,216)	(386,216)	(1,462)
Total Appropriations	\$6,660,743	\$7,946,279	\$6,705,844	\$6,705,844	(\$1,240,435)
Earned Revenues By Source					
Interest/Rents	\$110	\$1,200	\$1,200	\$1,200	\$0
Charges For Services	1,136,571	1,789,431	1,822,572	1,822,572	33,141
Miscellaneous Revenues	28,981	1,950	1,950	1,950	0
Operating Transfers In	201,956	776,877	400,500	400,500	(376,377)
Total Revenues	\$1,367,618	\$2,569,458	\$2,226,222	\$2,226,222	(\$343,236)
Net County Cost	\$5,293,125	\$5,376,821	\$4,479,622	\$4,479,622	(\$897,199)
Staffing					
Allocated Positions	36.0	39.0	40.0	40.0	1.0
Temporary (Full-Time Equivalent)	9.1	9.1	9.1	9.1	0.0
Total Staffing	45.1	48.1	49.1	49.1	1.0

Purpose

The Parks and Recreation Division of the General Services Department (GSD) plans, develops, operates, and maintains a system of regional parks; maintains the landscaping at various County-owned facilities and community parks; and manages eight County Service Area (CSA) parks. These activities are not mandated; however, County parks developed using State or Federal funds must be maintained for public recreation services.

Major Budget Changes

Salaries & Employee Benefits

- (\$43,495) Salary and benefits adjustments.

- \$155,190 Full-year cost of two Park Workers added midyear 2021-2022.
- \$87,531 Full-year cost of a Senior Park Worker added midyear 2021-2022.
- \$109,803 Add an Administrative Assistant II.

Services & Supplies

- \$52,913 Increase in utilities costs.
- (\$208,126) Decrease in maintenance of structures and grounds costs.
- (\$77,349) Decrease in allocated cost for General Services Administration.

7070300000—General Services-Parks & Recreation

Parks & Recreation

Centrally-Budgeted Expenses

- \$186,835 Increase in Workers' Compensation and Casualty insurance costs.
- (\$1,557,342) Cost Allocation Plan adjustment.

Capital Expenditures - Equipment

- \$72,000 Vehicles (2).
- \$55,000 Tractor.
- \$10,000 Commercial stove.
- \$7,500 Equipment trailer.

Revenues

- \$33,141 Increase in admissions, rentals, camping, and parking fees.
- (\$343,377) Decrease in transfers from the Parks Special Projects fund for projects and equipment.
- (\$23,000) Decrease in transfers from the Micke Grove fund for ongoing operations.
- (\$10,000) Decrease in transfers from Park Donation fund for restricted use.

Program Discussion

The 2022-2023 recommended budget for Parks and Recreation totals \$7,092,060, which is a decrease of \$1,238,973 from the 2021-2022 adjusted budget.

Increased Staffing

On December 7, 2021, the Board of Supervisors approved the addition of two Park Workers and a Senior Park Worker (R-21-175). The Division has utilized these additional positions to create a supplementary work group focused on outlying and community parks, resulting in a more consistent maintenance and repair schedule for these park facilities.

Utilities

Approximately 90% of the Division's utility costs are from water usage at park facilities. Due to ongoing drought conditions, the Division has experienced a 14% increase in water costs from 2019 through 2022. Additional rate increases are under consideration, including 14% in 2023, 6% in 2024,

and 5% in 2025. The 2022-2023 recommended budget includes an increase of \$52,913 for utilities.

Micke Grove Special Account

In January 2021, the Division was notified by Wells Fargo, the Trustee of the William G. Micke Charitable Trust that the Fund has been over distributing and future payments to the County will be reduced to ensure the Fund will be able to run in perpetuity. The 2020-2021 payment was reduced by 12%; 2021-2022 payment was reduced by 18%; and the 2022-2023 recommended budget includes a contribution of \$215,000, reflecting a further 10% reduction.

Cost of Parks Operation

The Division currently operates 20 parks, one of which includes the Micke Grove Zoo. The total Net County Cost (NCC) for Parks and Recreation totaled \$5,293,125 in 2020-2021, of which \$4,362,881 directly supported County parks. Due to the negative impacts of the 2019 Novel Coronavirus (COVID-19) pandemic, the Division received an increase in NCC in 2020-2021 of \$674,885 for ongoing park operations. A majority of the County Parks' ongoing maintenance and operations costs are partially funded with General Fund dollars. Of the 20 maintained parks in the system, the following four parks, and the Nature Center do not generate revenue in the form of user fees, assessments, or tax revenue:

Non-Revenue Generating Operations

1. Gianone Park
1885 E. Harding Way, Stockton
2. West Jackson Park
Sanguinetti Lane and Webb Street, Stockton
3. Kennedy Park
2800 S. D Street, Stockton
4. Woodbridge Wilderness Area
301 River Meadows Drive, Woodbridge
5. Oak Grove Regional Park Nature Center
4520 W. Eight Mile Road, Stockton

In 2022-2023, approximately 62% of total recommended expenditures are funded by NCC, with the remainder to be funded by a combination of operating transfers from funds, charges for services, and a small reimbursement of expenditures. The 2020-2021 NCC support for each park was as follows:

Park	2020-2021 NCC
Boggs Tract Park (CSA 1)	\$26,365
Dos Reis Park (CSA 4)	1,703
Eastside/Garden Acres Park (CSA 3)	101,560

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Parks & Recreation

Park	2020-2021 NCC
Gianone Park	45,065
Harmony Grove Church	33,296
Kennedy Park	123,120
Larch Clover Park (CSA 11)	32,683
Madison Park (CSA 2)	43,376
Micke Grove Regional Park	1,176,078
Micke Grove Zoo	1,731,105
Miscellaneous Reimbursements	(137,092)
Mossdale Crossing Park	48,961
Oak Grove Nature Center	824
Oak Grove Regional Park	551,920
Raymus Village Park (CSA 5)	35,989
Regional Sports Complex	258,334
Stillman L. Magee Park	80,981
Taft Park (CSA 8)	31,010
West Jackson Park	30,171
Westgate Landing	119,256
Woodbridge Community Park (CSA 48)	16,809
Woodbridge Wilderness Area	11,367
Total	\$4,362,881

Parks Funds

The County Parks are supported by revenue from General Fund Special Accounts and Special Revenue Funds established for their maintenance and operation. Fund account income from all sources for 2022-2023 are estimated to be approximately \$353,500.

Account Income	Fund	Amount
Fish and Game	20005	\$2,000
Micke Grove	16705	215,000
Park Development	16709	25,000
Park Donations	16701	5,000
Park Endowment	16702	101,500
Parks Activity	16707	5,000
Total		\$353,500

The following table includes the estimated fund balances at the end of 2021-2022 and 2022-2023:

Fund	Estimated Balance	
	6/30/2022	6/30/2023
Micke Grove*	\$321,290	\$321,290
Park Development	102,438	127,438
Park Donations*	36,788	34,788

Fund	Estimated Balance	
	6/30/2022	6/30/2023
Park Endowment*	425,675	479,925
Park Special Projects	1,551,876	1,429,379
Parks Activity*	2,500	2,000
Total	\$2,440,567	\$2,394,820

**Revenue from these funds to be used for 2022-2023 ongoing operations.*

The recommended budget includes transfers of \$278,000 for ongoing Parks operations and \$122,500 for Parks and Zoo equipment and special projects, for a total of \$400,500, a decrease of \$376,377 from 2021-2022. In addition to interest, the proposed transfers include the use of approximately \$50,000 of the principal balance of the Park Endowment fund. As per policies and procedures relating to the Parks Special Projects fund, the Board of Supervisors must approve all expenditures.

2022-2023 Planned Expenditures	Amount
Micke Grove Zoo Exhibit Upgrades	\$50,000
Kubota Tractor (Oak Grove)	55,000
Delta Shelter Commercial Stove Replacement (Micke Grove)	10,000
Equipment Trailer (Oak Grove)	7,500
Estimated Total	\$122,500
<i>(remaining funds to remain in Fund)</i>	

Micke Grove Zoo Five-Year Strategic Plan

The Division presented the Micke Grove Zoo Five-Year Strategic Plan to the Board of Supervisors on February 23, 2021, in response to the 2018-2019 San Joaquin County Grand Jury report entitled "Micke Grove Zoo: Honoring the Past, Securing the Future 2018-2019" (Case No. 0218). The Plan identified seven priority objectives, with strategies and tasks, and established a schedule. The priority objectives are Infrastructure, Exhibits, Guest Experience, Nonprofit Partner, Revenue, Accreditation, and Volunteer Program. The objectives will serve as the foundation to achieve the strategies and tasks outlined per year for each priority area.

Tasks completed in 2021-2022 include the development of an electrical engineering plan, identification of sustainable food and shopping opportunities, and identification of accreditation standards and recommendation for accreditation to the Board of Supervisors. The Strategic Plan will be reviewed annually in order to stay up-to-date with the changing needs of Micke Grove Zoo.

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Parks & Recreation

Priority Objective - Tasks Planned For 2022-2023

1. Infrastructure

- Phase III Electrical Upgrade Plan
- Zoo Equipment Preventative Maintenance Plan
- High Priority deferred maintenance repairs

2. Exhibits

- Exhibit Improvement Plan
- Offsite holding/quarantine area

3. Guest Experience

- Long-term refreshment solution
- Interactive Exhibit opportunities
- Educational Programming
- Gift Shop

4. Nonprofit Partner

- Relationship building with donors, guests, public and outside agencies

5. Revenue

- Corporate Sponsorship Opportunities

6. Accreditation

- Select accrediting body

7. Volunteer

- Implement Volunteer and Internship program
- Implement Volunteer Database

The following projects are included in the recommended Public Improvement budget (#1040148000):

- Phase III of the Micke Grove Zoo electrical engineering plan commissioned in 2020-2021 to increase the electrical distribution efficiency at the Zoo.
- Phase II of the East End redesign to include an offsite holding and quarantine area for Micke Grove Zoo.
- Design and engineering plan for the Garden Mediterranean Aviary repairs at Micke Grove Zoo.
- Regional Sports Complex baseball diamond light removal.
- Complete structural analysis, with report of findings, construction documents and cost analysis for the repair or replacement of the boat and fishing docks at Westgate Landing.
- Improve playground equipment, park apparatuses, picnic areas, baseball diamond, and complete miscellaneous parks repairs at Larch Clover Park.
- Micke Grove Park and Zoo connection to City of Lodi water and sewer utility service. Phase I to include viability study, project scope, architectural and engineering, cost analysis, and schedule.
- Complete a parks assessment, including design, cost analysis and potential funding sources for a new South County Regional Park.

Parks Five-Year Strategic Plan

On December 14, 2021, the Parks and Recreation Division presented the Parks Five-Year Strategic Plan to the Board of Supervisors. The plan identified six priority objectives, with strategies and tasks, and established a schedule. The priority objectives are Infrastructure, Maintenance, Staff, Guest Experience, Facilities, and Revenue. The objectives will serve as the foundation to achieve the strategies and tasks outlined each year. The Strategic Plan will be reviewed annually in order to stay up-to-date with the changing needs of San Joaquin County Parks.

Each year departments are asked to assess facility needs and submit projects to GSD. Parks and Recreation requested projects in alliance with the Micke Grove Zoo and Parks Five-Year Strategic Plans. GSD has recommended proceeding with the following projects during 2022-2023, with an estimated cost of \$3.0 million, to be funded by the Capital Outlay Fund (#37004). On October 12, 2021, the Board of Supervisors approved the transfer of \$8.0 million from the American Rescue Plan Act Fund (ARPA) to the Capital Outlay Fund (B-21-613) for water and sewer infrastructure projects at community and regional parks, county service areas, and community centers.

Supplemental Requests

The Director of GSD is requesting supplemental funding in the amount of \$217,055 for the following:

Administrative Assistant II

Funding of \$109,803 is requested to add an Administrative Assistant II to provide administrative support to the Division on various Parks and Zoo strategic plan projects. Additional tasks will include financial tracking and reporting for the ARPA funded projects; completion of procurement materials, including Requests for Qualifications and Proposals; grant preparation; assistance with the Division budget and quarterly projections; development and update of maintenance and standard programs; and monitoring of the Division's agreements for trigger dates, payments, and reporting.

Vehicle Purchase

Funding of \$86,007 is requested, including \$72,000 for the purchase of two pick-up trucks to be utilized by the positions added midyear 2021-2022, and \$14,007 for ongoing vehicle maintenance. The vehicles will be used to transport staff,

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Parks & Recreation

equipment, and supplies for the repair and maintenance of outlying park facilities.

General Services Administration Cost Allocation

General Services Administration is requesting supplemental funding totaling \$53,293 for the cost of a requested position. Parks and Recreation will receive a proportionate share of the

requested funding in the amount of \$21,245, to offset the increase in allocated costs for General Services Administration.

The recommended budget has been augmented by \$217,055 in order to address these requests.

Workload Data

	Actual			Est./Act. ^[3]	Projected
	2018-2019	2019-2020 ^[3]	2020-2021 ^[3]	2021-2022	2022-2023
Total Park Visitors^[1]	915,951	527,205	181,822	795,564	947,250
<i>Dos Reis Park</i>	47,752	37,731	32,503	48,203	49,213
<i>Micke Grove Regional Park</i>	444,459	239,532	57,651	374,712	393,476
<i>Micke Grove Zoo</i>	119,766 ^[2]	40,007	4,304	62,685	63,881
<i>Mossdale Landing</i>	24,827	23,259	23,186	28,473	29,897
<i>Oak Grove Park</i>	156,213	107,587	44,976	149,315	149,315
<i>Regional Sports Complex</i>	94,559	52,106	4,571	95,671	95,671
<i>Stillman Magee Park</i>	12,270	12,567	5,324	18,764	12,331
<i>Westgate Landing</i>	16,105	14,413	9,307	17,741	5,962

^[1] Park visitor methodology includes 3.5 visitors per vehicle standard.

^[2] 2018-2019 Micke Grove Zoo visitor methodology includes non-revenue entrance activities provided by the Zoological Society's Education Department and fundraising activities.

^[3] 2019-2020, 2020-2021, & 2021-2022 reflect COVID-19 Park, Zoo, and Facility closures, restrictions and modifications.

Parks & Recreation

Jerome C. Wilverding, County Administrator

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
<i>Other Charges & Uses</i>	\$388,800	\$577,348	\$628,557	\$628,557	\$51,209
<i>Total Appropriations</i>	\$388,800	\$577,348	\$628,557	\$628,557	\$51,209
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$388,800	\$577,348	\$628,557	\$628,557	\$51,209

Purpose

This budget contains contributions to organizations that provide cultural services.

The San Joaquin County Historical Society & Museum (SJCHSM) acquires, conserves, and manages historic buildings, artifacts, and documents owned by the County. In addition, the SJCHSM has a contractual arrangement with the County to operate the museum located in Micke Grove Park and to provide public access, exhibits, and educational services at the museum.

Major Budget Changes

Other Charges

- \$62,491 Increase in base funding for SJCHSM.
- (\$11,282) Decrease in one-time funding to various non-County organizations.

Board Strategic Priorities 2022-2023 through 2024-2025

On February 22, 2022, the Board of Supervisors held a public meeting to discuss their Strategic Priorities for fiscal years 2022-2023 through 2024-2025. The County Administrator and County Department Heads participated in the development, sharing their most significant achievements and emerging trends affecting their areas. As a result of the meeting, six draft Priorities emerged:

- Organizational Capacity/Technology Utilization
- Fiscal Optimization
- Public Safety/Criminal Justice/Quality of Life

- Homelessness
- Water Management
- Economic Development

The County Administrator's Office then met with Department Heads to determine broad goals for each Priority that are SMART (Specific, Measurable, Attainable, Realistic, and Timely). Once the Priorities are finalized and adopted by the Board of Supervisors, an update will be included in the 2022-2023 Final Budget document.

In an effort to embed the Strategic Priorities into the organization, the County Administrator's Office will work with departments to develop department-specific SMART goals that align with the new Strategic Priorities. It is anticipated that process will require several months to complete, thus the SMART goals and first-year accomplishments will be included in the 2023-2024 recommended budget.

Program Discussion

The 2022-2023 recommended budget for Cultural Services totals \$628,557, which is an increase of \$51,209 from the 2021-2022 adjusted budget.

San Joaquin County Historical Society & Museum

The 2022-2023 County contribution to San Joaquin County Historical Society & Museum (SJCHSM) is recommended at \$583,253, which is an increase of \$62,491 from the 2021-2022 adjusted budget. This reflects an increase in the base funding level to support costs associated with preserving and storing a large collection of County records arriving in 2022-2023, and necessary infrastructure improvements to the Museum site. The recommended budget also includes in-kind County support services of approximately \$338,919 for facilities and grounds maintenance, irrigation and potable

7070800000—Cultural Services

Parks & Recreation

water, liability insurance, and waiver of parking fees for SJCHSM members and volunteers.

The recommended County contribution of \$583,253, excluding the in-kind County support services, represents approximately 42% of the SJCHSM 2022-2023 proposed operating budget of \$1,389,037. Expectations of the County are that the SJCHSM would continue to accomplish the following objectives:

1. Mark historical sites and stimulate research in the cultural and natural heritage of the County.
2. Assist the County in the collection, restoration, and preservation of historical materials and to make these available to the public through the operation of the museum. This would include maintaining a comprehensive inventory and catalog of existing collections, new acquisitions, and disposing of those no longer of value.
3. Undertake programs and activities, including museum operations and educational tour programs, which provide for the collection, preservation, and interpretation of the history of the County; the surrounding area; and the history of all cultures and heritage of all people.
4. Capitalizing, where possible, on reimbursement for services provided.

For 2020-2021, the SJCHSM reported the following:

Volunteer Hours of Service	
Board of Trustees	910
Committees	150
Docent Council	4,500
Friends of the Museum	190
Tractor & Ag Equipment	45
Total	5,795

Museum Visitation*	
Weekends	0
Weekdays	0
Tours	0
Total	0

*Museum remained closed during July 2020-June 2021.

In 2021-2022, the SJCHSM continued to preserve and restore artifacts that reveal the County's heritage, including the Ledbetter Family Barn; more than 50,000 historic artifacts and documents; and the 1848 Charles Weber cottage, the oldest building in the County. Due to the 2019

Novel Coronavirus (COVID-19) pandemic, the Museum remained closed to the public during 2020-2021. The Board of Trustees and Docent Council focused efforts on planning for future growth and operations as well as supporting staff with digital projects and oral history initiatives.

As of April 30, 2022, the number of memberships for the SJCHSM was 588, which includes individual, family, and corporate, an increase from 2020-2021 due to the reopening of programs, post-pandemic, which is substantially below pre-pandemic numbers of approximately 1,100. Volunteer hours reported for 2020-2021 declined during the COVID-19 pandemic, as programming ceased and volunteer activity shifted to Zoom activities for mask-sewing and conducting oral histories with community elders. Volunteer numbers in 2021-2022 appear to have reached all-time highs, with Docent Council growing from 74 to 86 members and Board of Trustees maintaining a 90% attendance rate at meetings.

In 2022-2023, the SJCHSM plans to build memberships to levels not seen since 2007, and maintain a robust volunteerism. Beginning in July 2022, a membership campaign will be launched with a membership goal of 3,000. The campaign will leverage best practices in programming, association management, and marketing. It is anticipated that the membership campaign would yield dividends financially and programmatically, and also attract new volunteers to help with upholding a robust track record in volunteerism.

Base Funding Level

The County is under contractual obligation to provide base (ongoing) funding to cover an appropriate share of SJCHSM operating costs.

The following table shows the base funding contributions made by the County:

Year	Base Funding	% of Inc/Dec from prior year
2011-2012	\$275,000	12.9%
2012-2013	303,000	10.2%
2013-2014	303,000	0.0%
2014-2015	303,000	0.0%
2015-2016	303,000	0.0%
2016-2017	349,965	15.5%
2017-2018	349,965	0.0%
2018-2019	384,300	9.8%
2019-2020	384,300	0.0%
2020-2021	384,300	0.0%
2021-2022	520,762	35.5%

7070800000—Cultural Services

Parks & Recreation

Year	Base Funding	% of Inc/Dec from prior year
2022-2023	*\$583,253	12.0%

**2022-2023 is recommended*

Jene Wah, Inc.

The 2022-2023 recommended budget includes \$20,304 for Jene Wah, Inc. Recommended funding will be used to support the expansion of educational services provided to members of the Chinese community within the County. Funding will also assist with equipment and supplies needed for the implementation of new educational programs and learning activities for members within the County. Jene Wah, Inc. addresses the 2019-2020 through 2021-2022 Board’s Strategic Priorities to “increase organizational

capabilities” and encourage collaboration “with community organizations to provide opportunities for residents”.

The Mexican Heritage Center & Gallery

The 2022-2023 recommended budget includes \$25,000 for The Mexican Heritage Center & Gallery. Recommended funding will be used to expand its programs to enrich the lives of San Joaquin County students in the area of art. Art programs will range from mural painting on Market Street for grades K-12, monthly art lessons for elementary students, and weekly story interpretation through art for grades K-3. The organization addresses the 2019-2020 through 2021-2022 Board’s Strategic Priorities to “address the quality of life through education” and “increase organizational capabilities”.



PROPOSED BUDGET

Contingences

Contingencies

Appropriations

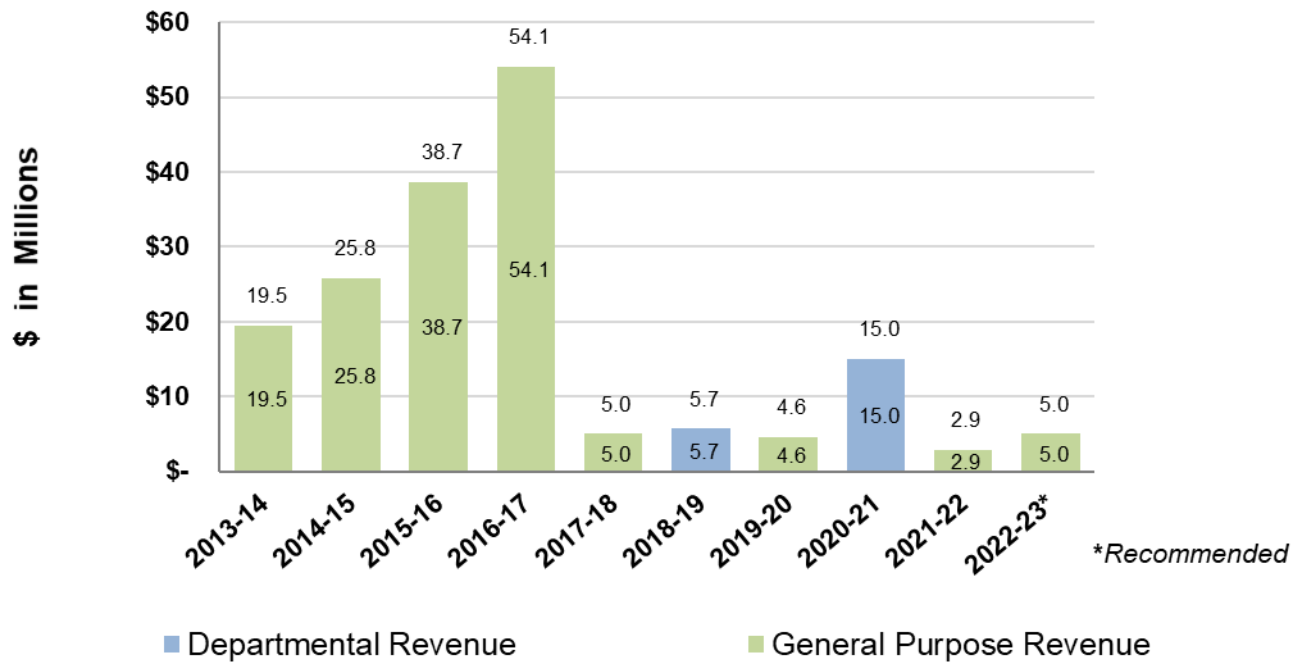


	Page Number	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
1019000000 Contingency Provision	J-3	\$2,854,380	\$5,000,000	\$5,000,000	\$2,145,620
Total - Contingencies		\$2,854,380	\$5,000,000	\$5,000,000	\$2,145,620

Contingencies

Appropriations

Appropriations by Source



1019000000—Contingency Provision



Contingencies

Jerome C. Wilverding, County Administrator

General Fund	2020-2021 Actual	2021-2022 Adjusted	2022-2023 Requested	2022-2023 Recommended	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	\$2,180,000	\$0	\$0	\$0	\$0
Provision for Contingencies	9,639,156	2,854,380	5,000,000	5,000,000	2,145,620
Total Appropriations	\$11,819,156	\$2,854,380	\$5,000,000	\$5,000,000	\$2,145,620
Earned Revenues By Source					
Operating Transfers In	\$28,892,000	\$0	\$0	\$0	\$0
Total Revenues	\$28,892,000	\$0	\$0	\$0	\$0
Net County Cost	(\$17,072,844)	\$2,854,380	\$5,000,000	\$5,000,000	\$2,145,620

Purpose

Government Code Section 29084 permits county budgets to contain an appropriation for contingencies in such an amount that the Board of Supervisors deems appropriate. In San Joaquin County, the Board established the Contingency Provision budget, which provides funds for unanticipated expenditures or revenue shortfalls occurring in all County operations during the fiscal year. The level of the appropriation is set annually as part of the County budget development process. Various factors are evaluated in determining the appropriation level. These include demands on County services, economic outlook, pending Federal and State legislative/budgetary impacts on County programs, the County's short and long-term infrastructure needs, and the availability of funds.

Major Budget Changes

Provision for Contingencies

- \$2,145,620 Increase due to annual reset of Contingency Provision budget level to \$5.0 million.

Program Discussion

The 2022-2023 recommended Contingency Provision budget totals \$5.0 million. Should this appropriation not be sufficient due to a significant or extraordinary event, a recommendation will be brought forward to the Board to increase the amount during the fiscal year.

Use Guidelines & Policies

On October 5, 2010, the Board adopted the Use Guidelines and Policies for the Reserve for Contingencies (R-10-525) in an effort to stabilize the long-term financial viability of the County and to correct the structural imbalance of the budget over a 10-year period. The Use Guidelines and Policies are summarized below:

1. Set the Reserve at 5% of the County budget by 2020-2021.
2. Starting 2011-2012, establish a goal to provide an annual appropriation to the Reserve at a minimum of 1% of the County budget and provide an annual appropriation increase sufficient to reach the 2020-2021 goal of 5%.
3. Define the Reserve as a one-time resource and not be used to support operating expenses on an ongoing basis.
4. Use the Reserve to balance the County budget only if other options are unavailable or highly impractical.
5. Cap the annual drawdown of the Reserve at 20% of the amount appropriated in the adopted budget.

2022-2023 Reserve Level

The 2022-2023 budget recommends to establish the Reserve at \$108,458,294 or 5.00% of the recommended County budget. The balance in the Reserve as of March 31, 2022 was \$111,807,403, thus a transfer from the General Fund is not recommended.

1019000000—Contingency Provision

Contingencies

During 2019-2020, County Administrator's Office reviewed the Contingency Reserve level and policies of 23 other counties in the State to determine if 5.00% was an appropriate reserve level for a county and budget of our size. The results showed that the County's Contingency Reserve level is consistent with other counties in the State.

The following chart shows the Reserve for Contingencies levels for 2013-2014 through 2022-2023:

Fiscal Year	Adopted Budget	Reserve for Contingencies	% of Budget
2013-2014	\$1,307,393,334	\$18,901,078	1.45%
2014-2015	\$1,326,130,172	\$25,839,892	1.95%
2015-2016	\$1,375,647,801	\$38,724,546	2.89%
2016-2017	\$1,439,598,787	\$54,062,431	3.76%
2017-2018	\$1,616,211,310	\$74,630,220	4.62%
2018-2019	\$1,747,206,329	\$87,378,644	5.00%
2019-2020	\$1,803,049,348	\$90,152,470	5.00%
2020-2021	\$1,910,352,049	\$95,517,602	5.00%
2021-2022	\$2,137,967,942	\$106,898,397	5.00%
2022-2023*	\$2,169,165,884	\$108,458,294	5.00%

* *Recommended Budget.*



PROPOSED BUDGET

Special Districts

Special Districts Budgets

Purpose

Special Districts are a form of government created by a local community to meet a specific need. The budget requests below are for Special Districts administered by the Public Works Department and the Parks and Recreation Division of the General Services Department. These Districts provide one or a combination of the following services to properties within the respective District boundaries: water, sewer, storm drainage, streetlights, nitrate treatment, household hazardous waste disposal, landscape, and lighting maintenance. Each District budget is developed to address projected District operations and maintenance needs, as well as to provide funding for reserves for future system replacement and capital improvement projects. Revenues are provided through assessments and service charges from benefitting properties within each District's boundaries.

Lighting Districts

Each District provides funds for specific improvements and/or services that include the maintenance and operation of street lighting and associated structures located within the public rights-of-way and dedicated easements. There are a total of 30 Lighting Districts. The total 2022-2023 Lighting District budget is \$1,420,514, of which \$571,353 is funded by revenue and \$849,161 in fund balance. The appropriations request is a decrease of \$25,201 from the 2021-2022 Adopted Budget, which is primarily due to reduced electricity expenses following the conversion to LED lights in some Districts.

Rancho Village is anticipated to have a negative cash balance on June 30, 2022. The service charges for these Districts can only be increased with property owner approval. Property owners in Rancho Village did not approve a rate increase proposal in April 2019. As a result, a portion of the streetlights will remain de-energized to save costs and allow recovery of the fund balance over the next few years.

Maintenance Districts

Each District funds expenses for operation and maintenance costs, which include labor, electricity, regulatory compliance, repairs, pump taxes (for some Water Districts), and capital improvement projects. The total 2022-2023 Maintenance District budget \$20,560,821, of which \$9,739,172 is funded by revenue and \$10,821,649 by utilizing existing fund balance. The appropriations request is an increase of \$2,082,330 from the 2021-2022 Adopted Budget. The increase is primarily due to inflationary adjustments and increased capital projects expense.

Elkhorn Estates, Gayla Manor, Walnut Acres, and Wilkinson Manor Zone A are anticipated to have a negative cash balance on June 30, 2022. Property owners approved rate increases in 2018 in Gayla Manor and 2019 in Elkhorn Estates, Walnut Acres, and Wilkinson Manor Zone A. These rate increases

are phased in over five years. This approach is designed to increase revenues annually with full recovery occurring when rates reach their maximum in the fifth year.

Flood Control and Water

The San Joaquin County Flood Control and Water Conservation District (FC and WCD) was created through State legislation for the purpose of planning, constructing, operating and maintaining flood control, and water supply projects. The Board of Supervisors is the governing body of the FC and WCD and has authority to establish assessments and fees in accordance with State law to help fund District activities. There are a total of seven budgets:

1. FC and WCD
2. FC Zone No. 9
3. FC Zone No. 10
4. FC Assessment District 96-1
5. Water Investigation Zone No.2
6. FC Construction Fund
7. Mokelumne River Water and Power Authority

Revenues from these budgets support flood management; water resources project planning activities; and levee and channel maintenance.

The 2022-2023 recommended budget for the Flood Control and Water budgets total \$24,045,761 and is funded by \$19,746,390 in revenue and \$4,299,371 in fund balance. The appropriations request is an increase of \$1,713,555 from the 2021-2022 Adopted Budget.

An overall increase of \$1,614,284 is reflected in the budget for Flood Control Zone 9, which is primarily due to the Flood CALM effort to generate additional revenue for levee maintenance (\$500,000) and for the DWR grant-funded Statewide 3 program (\$583,950) which will enhance flood preparedness and response functions during large storm events. Appropriations include funding for procuring flood fight materials and implementing Geographical Information System (GIS) web-based platforms (\$583,950).

The FC and WCD budget reflects an increase of \$450,965 from the prior year. Funding includes Delta 2 Emergency Response DWR grant program activities (\$273,000) such as digitizing flood emergency action plans and expanding the ALERT flood warning system and additional appropriations to fund the local cost share component for Mormon Slough Erosion Repair project (\$200,000), which is anticipated to begin construction in summer 2022.

In 1989, the Board of Supervisors established Water Investigation Zone No. 2 (Zone 2) for water resource planning activities. The Zone 2 funding mechanism is a Countywide property-related fee that is used to carry out the goals set forth in the 2015 Strategic Plan to Meet Water Needs, which includes preserving water rights, managing groundwater,

Special Districts Budgets

maintaining water supplies and developing funding programs to meet water needs. The total 2022-2023 Zone 2 budget is \$2,367,094, which is an increase of \$158,890 from the 2021-2022 Adopted Budget. The increase is due to costs for development of a digital groundwater monitoring inventory, along with modernization of data collection, storage, retrieval and reporting processes. The Zone 2 budget also reflects \$510,000 in appropriations for funding activities that implement the Groundwater Sustainability Plan in the Eastern and Tracy subbasins and for staff and consultant costs related to grant administration, coordination necessary to implement the multi-agency Integrated Regional Water Management (IRWM) projects, and for expanding IRWM coverage to the Tracy Subbasin.

San Joaquin Area Flood Control Agency

The City of Stockton, San Joaquin County, and the FC and WCD created the San Joaquin Area Flood Control Agency (SJAFCA) in 1995 to develop and implement a project to reduce flooding in the Stockton Metropolitan area. Under an agreement with SJAFCA, the FC and WCD maintain the levee improvements that were constructed in 1998 by using funding allocated from the SJAFCA Assessment District 96-1 benefit assessment. The allocation from the SJAFCA AD 96-1 budget for 2022-2023 reflects appropriations of \$985,000, which represents no change from 2021-2022. This funding is approved each year by the SJAFCA Board of Directors at their annual budget hearing.

Mokelumne River Water and Power Authority

The Mokelumne River Water and Power Authority (MRWPA) is a joint powers authority consisting of the FC and WCD and San Joaquin County. The 2022-2023 MRWPA budget reflects appropriations of \$450,200 which is a decrease of \$64,800 from 2021-2022. While the decrease is due primarily to reduced appropriations for professional services, efforts supporting the processing of the County's water right application for the Mokelumne River will continue, as well as developing projects in conjunction with local stakeholders that places the water for beneficial use and/or addresses critical overdraft.

County Service Areas (CSAs)

A CSA may be established to provide a variety of extended services within a particular area that are not available in all parts of the County. At the time a CSA is established, the Board of Supervisors specifies the types of services proposed to be provided within the area. CSAs in the County typically provide utilities and/or other services and are broken down between two types: Public Works and Parks.

CSAs – Public Works

Each CSA funds expenses for maintenance costs, which include labor, electricity, regulatory compliance, repairs, pump taxes (for some Water Districts), and capital improvement projects. The total recommended 2022-2023 CSA budget is \$10,212,539, of which \$4,758,750 is funded by revenue and \$5,453,789 in fund balance. The requested appropriations request is an increase of \$1,100,859 from the 2021-2022 Adopted Budget. This is primarily due to increased operations and maintenance costs and increased capital projects expense. CSA 53 will receive a Household Hazardous Waste grant totaling \$100,000 from Cal-Recycle in 2022-2023.

CSAs 12 Thornton, 43 Clements, 44 Zone E, and 44 Zone G, are anticipated to have a negative cash balance on June 30, 2022.

Property owners in CSAs 12 and 43 approved rate increases in 2019 and 2018, respectively. The fund balances are still recovering.

Rate increases for CSAs 44 Zone E and 44 Zone G were approved by the Board of Supervisors in 2020. Recovery of these fund balances is expected to take at least ten years.

CSAs – Parks

The total recommended budget for Parks in 2022-2023 is \$284,170. This budget is funded by \$260,059 in revenue and \$24,111 in fund balance. The projected fund balance on June 30, 2022 is \$87,349. The appropriations request is an increase of \$2,183 from the 2021-2022 Adopted Budget, due to an increase in projected maintenance and grounds costs.

Special Districts Budgets

Lighting Districts

Districts	Projected Fund	2022-2023 Appropriations	2022-2023 Revenues	Projected Fund
	Balance as of July 1, 2022			Balance as of June 30, 2023
Ash Street	\$252,474	\$155,743	\$33,646	\$130,377
Boggs Tract	64,450	34,236	8,756	38,970
Burkett Gardens	48,629	55,287	56,490	49,832
Burkett Garden Acres	38,816	42,220	22,650	19,246
Eastview	41,442	25,726	12,243	27,959
Elkhorn	10,819	10,408	5,296	5,707
Farmington	7,953	5,853	3,050	5,150
Linden	108,760	97,406	28,329	39,683
Lockeford	92,679	65,936	21,112	47,855
Mariposa Heights	27,378	17,276	2,504	12,606
Mission Village	19,646	9,241	3,463	13,868
Morada Estates	18,651	13,635	5,585	10,601
Morada Manor	11,316	6,215	2,290	7,391
North Oaks	26,701	15,716	6,779	17,764
North Wilson Way	93,904	60,876	20,083	53,111
Northeast Stockton	90,541	94,811	54,064	49,794
Oro Street	151,344	132,046	45,941	65,239
Plymouth Village	73,761	71,431	28,022	30,352
Rancho Village	(747)	1,347	1,074	(1,020)
Shasta Avenue	11,029	10,585	8,508	8,952
Shippee-French Camp	13,900	4,578	3,341	12,663
Silva Gardens	4,453	3,467	3,050	4,036
South French Camp	25,383	6,917	5,388	23,854
Southwest Stockton	141,247	70,319	20,320	91,248
Stockton No. 5	13,283	4,648	2,567	11,202
Tuxedo-Country Club	59,173	38,452	24,905	45,626
Victor	9,969	5,780	5,888	10,077
West Lane	36,752	15,416	5,510	26,846
West Stockton	129,292	129,820	64,988	64,460
Woodbridge	312,292	215,123	65,511	162,680
Total	\$1,935,290	\$1,420,514	\$571,353	\$1,086,129

Special Districts Budgets

Maintenance Districts

Districts	Projected Fund Balance as of July 1, 2022	2022-2023 Appropriations	2022-2023 Revenues	Projected Fund Balance as of June 30, 2023
Acampo	\$496,711	\$219,633	\$43,442	\$320,520
Almond Park	16,082	121,023	22,359	(82,582)
Ashley Park	12,859	3,614	1,358	10,603
Bear Creek Terrace	18,403	36,106	24,032	6,329
Bowling Green Estates	5,210	9,392	5,439	1,257
Colonial Heights	882,409	3,198,900	1,225,528	(1,090,963)
Corral Hollow	20,071	158,489	114,588	(23,830)
Country Club Vista	448,694	323,537	18,103	143,260
Elkhorn Estates	(130,478)	213,606	115,553	(228,531)
Gayla Manor	(53,251)	171,275	89,766	(134,760)
Lambert Village	132,108	38,052	15,204	109,260
Lincoln Village	6,290,559	6,124,009	3,498,518	3,665,068
Lockeford Maintenance	2,736	8,601	3,706	(2,159)
Maurland Manor	66,506	61,547	32,080	37,039
Mokelumne Acres	1,374,818	431,128	318,528	1,262,218
Morada Acres	21,932	111,875	44,399	(45,544)
Morada Estates	307,635	230,129	121,741	199,247
Morada Manor	37,478	123,314	69,683	(16,153)
Pacific Gardens	2,885,789	3,843,298	2,500,931	1,543,422
Rancho San Joaquin	146,921	420,526	91,137	(182,468)
Raymus Village	1,895,870	3,284,102	590,148	(798,084)
Riviera Cliffs	33,282	21,423	9,770	21,629
Shaded Terrace	140,069	124,368	42,908	58,609
Shaded Terrace - Debt Service	10,632	20,025	18,270	8,877
Spring Creek Estates	118,461	97,793	34,485	55,153
Summer Home Estates	19,626	9,518	1,951	12,059
Sunnyside Estates	66,397	223,124	47,756	(108,971)
Walnut Acres	(15,711)	150,775	80,513	(85,973)
Wilkinson Manor	281,564	384,650	322,749	219,663
Wilkinson Manor Zone A	(31,332)	146,579	83,096	(94,815)
San Joaquin Water Works No. 2	667,786	250,410	151,431	568,807
Total	\$16,169,836	\$20,560,821	\$9,739,172	\$5,348,187

Special Districts Budgets

Flood Control and Water

Districts & Zones	Projected Fund Balance as of July 1, 2022	2022-2023 Appropriations	2022-2023 Revenues	Projected Fund Balance as of June 30, 2023
<i>San Joaquin County Flood Control & Water Conservation District (21101)</i>	\$5,003,881	\$4,489,364	\$3,258,303	\$3,772,820
<i>Flood Control Zone No. 9 (21113)</i>	4,330,321	6,709,887	4,414,823	2,035,257
<i>Flood Control Zone No. 10 (21114)</i>	320,566	344,216	23,650	0
<i>Flood Control Assessment District No. 96-1 (21116)</i>	0	985,000	985,000	0
<i>Water Investigation Zone No. 2 (21168)</i>	788,973	2,367,094	2,063,114	484,993
<i>Flood Control – Construction (21192)</i>	0	8,700,000	8,700,000	0
<i>Mokelumne River Water & Power Authority (21201)</i>	150,331	450,200	301,500	1,631
Total	\$10,594,072	\$24,045,761	\$19,746,390	\$6,294,701

Special Districts Budgets

County Service Areas – Public Works

County Service Areas - Public Works	Projected Fund Balance as of July 1, 2022	2022-2023 Appropriations	2022-2023 Revenues	Projected Fund Balance as of June 30, 2023
#3 Zone A Tallahatchey Terrace	\$7,004	\$25,895	\$11,955	(\$6,936)
#12 Thorton	(28,988)	1,601,561	240,360	(1,390,189)
#14 Victor	14,140	20,015	118	(5,757)
#15 Waterloo/99	490,168	404,585	326,614	412,197
#16 Par Country Estates	114,083	304,007	175,677	(14,247)
#17 Cherokee Industrial Park	102,059	151,444	20,362	(29,023)
#18 Fairway Estates	17,926	120,210	39,897	(62,387)
#21 Oak Creek	66,486	30,212	9,963	46,237
#23 Granda Glen	9,222	15,303	11,449	5,368
#24 Moznett Estates	295,875	20,420	8,000	283,455
#25 Capewood	20,111	12,064	590	8,637
#29 Forest Lake Ranchettes	125,200	23,758	5,467	106,909
#30 Manteca Industrial Park	212,672	150,832	67,659	129,499
#31 Flag City	681,985	316,369	195,783	561,399
#31 Zone W Flag City-Nitrate Treatment	449,746	143,084	61,890	368,552
#35 Santos Ranch/Los Ranchos	132,449	235,590	110,359	7,218
#35 Santos Ranch/Los Ranchos - Water	234,840	150,000	2,368	87,208
#36 Lloyd Lane	31,285	14,090	1,456	18,651
#36 Zone A Lloyd Lane	8,307	9,181	928	54
#36 Zone B Lloyd Lane	28,488	8,981	2,094	21,601
#37 Marty Court	2,706	8,976	1,212	(5,058)
#41 Eaglecrest	37,312	30,457	6,228	13,083
#41 Zone N Tierra Del Sol	337,377	49,674	15,700	303,403
#41 Zone C Solari Ranch	9,624	14,617	10,967	5,974
#42 Blatt Estates	36,869	16,602	4,010	24,277
#43 Clements	(25,025)	165,121	87,579	(102,567)
#43 Zone D Clements	39,647	16,452	4,658	27,853
#44 Fair Oaks - Apricot Acres	49,503	460,938	288,871	(122,564)
#44 Zone E Castello Estates	(774,461)	556,337	318,087	(1,012,711)
#44 Zone G Linne Estates	(636,135)	731,572	426,282	(941,425)
#45 Lockeford Bluffs	33,326	26,499	5,578	12,405
#46 Morada North	51,966	463,523	319,322	(92,235)
#46 Zone L Heather Moore Estates	2,636	3,615	1,133	154
#47 Hempstead Court	26,932	19,255	1,128	8,805
#48 Zone K Woodbridge Main Street	50,163	61,097	17,157	6,223
#49 Zone L Rural Intersection Lighting	105	10,240	4,440	(5,695)
#49 Zone L-1 Rural Intersection Lighting	36,203	27,745	7,270	15,728
#50 Patterson Pass Business Park	210,994	83,736	23,082	150,340
#51 Acampo Village	600	7,550	1,378	(5,572)
#52 Blossom Court	45,733	15,188	4,603	35,148
#53 Household Hazardous Waste	972,508	2,026,352	1,071,944	18,100
#54 NPDES	1,966,690	1,623,948	837,000	1,179,742
#55 Shaylynn Estates	4,084	6,707	1,516	(1,107)
#55 Zone C Stonegate Estates	101,365	16,649	4,212	88,928
#56 Peters	51,556	12,088	2,404	41,872
Total	\$5,645,336	\$10,212,539	\$4,758,750	\$191,547

Special Districts Budgets

County Service Areas - Parks

County Service Areas - Parks	Projected Fund Balance as of July 1, 2022	2022-2023 Appropriations	2022-2023 Revenues	Projected Fund Balance as of June 30, 2023
#1 Boggs Tract Park	\$2,305	\$19,639	\$19,639	\$2,305
#2 Madison Park	30,890	59,543	44,543	15,890
#3 Garden Acres - Eastside Park	53	71,565	71,565	53
#4 Lathrop Park	24	22,926	22,926	24
#5 Raymus Village Park	24,646	26,726	26,726	24,646
#8 Taft Park	40,822	43,761	43,761	40,822
#11 Larch Clover Park	0	6,725	6,725	0
#48 Woodbridge Community Park	12,720	33,285	24,174	3,609
Total	\$111,460	\$284,170	\$260,059	\$87,349
Total Districts Governed by the Board of Supervisors	\$34,455,994	\$56,523,805	\$35,075,724	\$13,007,913

2022-2023 Planned Projects List

In 2014-2015, the Board of Supervisors adopted the Uniform Public Construction Cost Account Act (UPCCAA) and Job Order Contracting (JOC) to streamline the bidding process for minor construction projects. During 2022-2023, Public Works will utilize County labor and/or JOC to deliver a number of projects in the Special Districts. The JOC mechanism will be

used to rehabilitate or repair several wells and various storm and sewer systems. The Raymus Village TCP filter project is planned for formal bid in 2022-2023.

Planned projects in 2022-2023 are as follows:

Flood Control and Water

Fund	District	Service	Description	Cost
21101	San Joaquin County FC & WCD	FC	Delta 2 Grant Project	\$273,000
21101	San Joaquin County FC & WCD	FC	Flood System Repair Project (FSRP) - Upper Mormon Slough Erosion Repair (Design)	100,000
21101	San Joaquin County FC & WCD	FC	(FSRP) Upper Mormon Slough Erosion Repair	1,230,000
21113	FC & WCD Zone 9	FC	Flood Zone Formation (Flood CALM)	500,000
21113	FC & WCD Zone 9	FC	Statewide 3 Flood Preparedness Materials	583,950
21168	FC & WCD Zone 2	W	DAC Planning-Thornton Water Improvements	70,495
21192	Flood Control	FC	Upper Mormon Slough Erosion Repair Project	8,700,000
Total				\$11,457,445

Special Districts Budgets

Lighting Districts

Fund	District	Service	Description	Cost
22001	ASH STREET	L	Streetlight acquisition	\$114,000
22002	BOGGS TRACT	L	Streetlight acquisition	21,000
22003	BURKETT GARDEN ACRES	L	Streetlight acquisition	15,000
22005	EASTVIEW	L	Streetlight acquisition	10,000
22008	LINDEN	L	Streetlight acquisition	63,000
22009	LOCKEFORD	L	Streetlight acquisition	40,000
22010	MARIPOSA HEIGHTS	L	Streetlight acquisition	6,000
22014	NORTH OAKS	L	Streetlight acquisition	5,000
22015	NORTH WILSON WAY	L	Streetlight acquisition	30,000
22016	NORTHEAST STOCKTON	L	Streetlight acquisition	25,000
22017	ORO STREET	L	Streetlight acquisition	90,000
22018	PLYMOUTH VILLAGE	L	Streetlight acquisition	40,000
22025	SOUTHWEST STOCKTON	L	Streetlight acquisition	49,000
22027	TUXEDO COUNTRY CLUB	L	Streetlight acquisition	15,000
22029	WEST LANE	L	Streetlight acquisition	9,000
22031	WEST STOCKTON	L	Streetlight acquisition	65,000
22030	WOODBIDGE	L	Streetlight acquisition	140,000
				\$737,000

Special Districts Budgets

Maintenance Districts

Fund	District	Service	Description	Cost
22101	Acampo	W	Well #2 - Pump/motor	\$30,000
22701	Colonial Heights	W	Water Line Replacement	1,800,000
22701	Colonial Heights	S	Sewer Main CIPP	30,000
22701	Colonial Heights	L	Streetlight Acquisition	74,000
22601	Country Club Vista	SL, D	District system improvements	300,000
23201	Lambert Village	L	Street light acquisition	11,000
23401	Lincoln Village	S	Lift Station Portable Generator	200,000
23401	Lincoln Village	S	Sewer and Storm CIPP	30,000
23401	Lincoln Village	D	Swain Road Pump House Repairs	30,000
23401	Lincoln Village	W	Water Line Replacement	1,500,000
23401	Lincoln Village	L	Streetlight Acquisition	259,000
24201	Pacific Gardens	S	Sewer Main CIPP	30,000
24201	Pacific Gardens	S	Main Replacement	1,000,000
24301	Rancho San Joaquin	W	Generator	200,000
24301	Rancho San Joaquin	D	Storm Pump Rehabilitation	30,000
24401	Raymus Village	W	Replace Valves	25,000
24401	Raymus Village	W	TCP Filter	2,600,000
24401	Raymus Village	S	Sewer Main CIPP	30,000
24401	Raymus Village	L	Streetlight Acquisition	25,000
24501	Riviera Cliffs	L	Streetlight Acquisition	10,000
24901	Sunnyside Estates	W	Meter Installation	150,000
				\$8,364,000

Special Districts Budgets

County Service Areas

Fund	District	Service	Description	Cost
31201	CSA 12	W	Water pipe rehabilitation	\$60,000
31201	CSA 12	W	Water main looping	1,200,000
31601	CSA 16	W	Distribution service repairs	30,000
31701	CSA 17	D	Storm drain pipe repair	50,000
31701	CSA 17	L	Street light acquisition	24,000
31501	CSA 15	L	Street light acquisition	16,000
32101	CSA 21	L	Street light acquisition	7,000
33001	CSA 30	L	Street light acquisition	11,000
33101	CSA 31	L	Street light acquisition	7,000
34101	CSA 41	L	Street light acquisition	8,000
34441	CSA 44 Zone G	S	Bar screen replacement	30,000
34501	CSA 45	D	Storm pump rehabilitation	15,000
34931	CSA 49, Zone L-1	L	Street light acquisition	12,000
35001	CSA 50	L	Street light acquisition	38,000
35301	CSA 53	HHW	Roof	25,000
35301	CSA 53	HHW	Parking lot striping/maintenance	20,000
35301	CSA 53	HHW	Asphalt resurfacing	60,000
35301	CSA 53	HHW	Replace rolling steel door	15,000
35301	CSA 53	HHW	Replace shower insert	15,000
35301	CSA 53	HHW	Replace exhaust fans	25,000
35301	CSA 53	HHW	Heaters	50,000
35301	CSA 53	HHW	Break Area Construction	5,000
35301	CSA 53	HHW	County phone system installation	10,000
				\$1,733,000
Total Special Districts Planned Projects & Capital Expenses				\$22,291,445

Abbreviations:

L - Streetlights
 W - Water
 S - Sewer
 D - Storm drainage
 FC - Flood control
 WCD - Water Conservation District
 CIPP - Cast-in-place pipe
 HHW - Household Hazardous Waste
 JOC - Job Order Construction
 UPPCCA - Uniform Public Construction Cost Accounting Act



PROPOSED BUDGET

Position Detail



COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
		JUNE 2022	2022-2023	2022-2023	UNIT
-	JOB CODE POSITION TITLE				
	Budget Unit 1010100000 BOARD OF SUPERVISORS				
	OB1291:Chairman Board of Supervisors	1	1	1	O-Exempt Unrepresented
	OB1290:Board of Supervisors	4	4	4	O-Exempt Unrepresented
	EB1220:Clerk of the Board	1	1	1	B-Senior Management Unrepresented
	EB4295:Board of Supervisor's Chief of Staff	5	5	5	D-Confidential Unrepresented
	EB1221:Chief Deputy Clerk of the Board	1	1	1	D-Confidential Unrepresented
-	EB4201:Deputy Clerk of the Board II				D-Confidential Unrepresented
-	EB4202:Deputy Clerk of the Board I	2	2	2	D-Confidential Unrepresented
	RO2001:Office Secretary	1	1	1	D-Confidential Unrepresented
-	EO6112:Senior Office Assistant-Exempt	1	1	1	D-Confidential Unrepresented
-	EO6106:Office Assistant-Exempt	1	1	1	D-Confidential Unrepresented
	ALLOCATED TOTAL	17.0	17.0	17.0	
	POSITION TOTAL	17.0	17.0	17.0	
	Budget Unit 1010200000 COUNTY ADMINISTRATOR				
	HB1100:Administrator-County	1	1	1	A-Executive Unrepresented
	HB1120:Assistant County Administrator	1	1	1	A-Executive Unrepresented
	EB2200:Chief Deputy County Administrator	1	1	1	B-Senior Management Unrepresented
-	EM0261:Senior Deputy County Administrator	5	5	5	B-Senior Management Unrepresented
-	EM0260:Deputy County Administrator	1	1	1	D-Confidential Unrepresented
-	RM0228:Management Analyst III	1	1	1	D-Confidential Unrepresented
	RB6502:Administrative Assistant II	1	1	1	D-Confidential Unrepresented
-	RO2011:Management Secretary II	2	2	2	D-Confidential Unrepresented
-	RO2010:Management Secretary I				D-Confidential Unrepresented
	ALLOCATED TOTAL	13.0	13.0	13.0	
	POSITION TOTAL	13.0	13.0	13.0	
	Budget Unit 1010800000 AUDITOR-CONTROLLER				
	OB1190:Auditor/Controller	1	1	1	O-Exempt Unrepresented
	EB2190:Assistant Auditor-Controller	1	1	1	B-Senior Management Unrepresented
	RM0200:Chief Deputy Auditor-Controller	3	3	3	C-Middle Management SJCMA
	RM0201:Chief Deputy Auditor-Controller	1	1	1	D-Confidential Unrepresented
	RO3021:Accounting Technician I	3	4 *	4 *	D-Confidential Unrepresented
	RO3011:Accounting Technician I	3	3	3	G-Office & Office Technical SEIU
	RO3022:Accounting Technician II	1	1	1	D-Confidential Unrepresented
	RO3012:Accounting Technician II	2	2	2	G-Office & Office Technical SEIU
	RB6501:Administrative Assistant I	1	1	1	D-Confidential Unrepresented
-	RB6205:Business Analyst II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6204:Business Analyst I				F-ParaProfessional & Tech SEIU
-	RB4103:Deputy Auditor-Controller III	8	8	8	E-Professional SEIU
-	RB4101:Deputy Auditor-Controller I				E-Professional SEIU
-	RB4102:Deputy Auditor-Controller II	1	1	1	E-Professional SEIU
	RO6700:Office Technician/Coordinator	1	1	1	G-Office & Office Technical SEIU
	RB4400:Payroll Administrator	1	*	*	D-Confidential Unrepresented
-	RO6110:Senior Office Assistant	5	6 *	6 *	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	1	1	1	G-Office & Office Technical SEIU
	ALLOCATED TOTAL	34.0	35.0 *	35.0 *	
	Temporary (FTE)	0.7	0.0 *	0.0 *	
	POSITION TOTAL	34.7	35.0 *	35.0 *	
	Budget Unit 1011000000 TREASURER-TAX COLLECTOR				
	OB1690:Treasurer-Tax Collector	1	1	1	O-Exempt Unrepresented

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
	EB2690:Assistant Treasurer-Tax Collector	1	1	1	B-Senior Management Unrepresented
	EB2691:Chief Deputy Treasurer	1	2 *	1	B-Senior Management Unrepresented
	RM0226:Management Analyst III	1	1	1	C-Middle Management SJCMA
	RB4003:Accountant III	1	1	1	F-ParaProfessional & Tech SEIU
	RO3011:Accounting Technician I	6	6	6	G-Office & Office Technical SEIU
	RO3012:Accounting Technician II	6	6	6	G-Office & Office Technical SEIU
	RO2060:Executive Secretary	1	1	1	G-Office & Office Technical SEIU
	RO6115:Office Assistant Specialist	1	1	1	G-Office & Office Technical SEIU
-	RO6110:Senior Office Assistant	2	2	2	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	4	4	4	G-Office & Office Technical SEIU
	RB2010:Tax Collection Specialist	1	1	1	G-Office & Office Technical SEIU
	ALLOCATED TOTAL	26.0	27.0 *	26.0	
	Temporary (FTE)	0.7	0.7	0.7	
	POSITION TOTAL	26.7	27.7 *	26.7	
Budget Unit 1011100000 ASSESSOR					
	OB1490:Assessor/Recorder/County Clerk	1	1	1	O-Exempt Unrepresented
	EB2491:Assistant Assessor/Recorder/County Clerk	1	1	1	B-Senior Management Unrepresented
	RI1011:Department Information Systems Manager	1	1	1	C-Middle Management SJCMA
	RM0226:Management Analyst III	1	1	1	C-Middle Management SJCMA
	RB4306:Principal Appraiser	3	3	3	C-Middle Management SJCMA
-	RB4303:Appraiser III	10	10	10	F-ParaProfessional & Tech SEIU
-	RB4301:Appraiser I	1	1	1	F-ParaProfessional & Tech SEIU
-	RB4302:Appraiser II	11	11	11	F-ParaProfessional & Tech SEIU
	RB4304:Appraiser IV	4	4	4	R-Supervisors Unit SEIU
	RE0213:Assessors Chief Mapping Technician	1	1	1	R-Supervisors Unit SEIU
-	RE0211:Assessors Mapping Technician II	2	2	2	F-ParaProfessional & Tech SEIU
-	RE0210:Assessors Mapping Technician I	1	1	1	F-ParaProfessional & Tech SEIU
	RE0212:Assessors Senior Mapping Technician	1	1	1	F-ParaProfessional & Tech SEIU
-	RB4203:Auditor-Appraiser III	1	1	1	F-ParaProfessional & Tech SEIU
-	RB4201:Auditor-Appraiser I	1	1	1	F-ParaProfessional & Tech SEIU
-	RB4202:Auditor-Appraiser II	6	6	6	F-ParaProfessional & Tech SEIU
	RB4204:Auditor-Appraiser IV	1	1	1	R-Supervisors Unit SEIU
-	RI1102:Department Information Systems Analyst II	2	2	2	E-Professional SEIU
-	RI1101:Department Information Systems Analyst I				E-Professional SEIU
	RI1103:Department Information Systems Analyst III	2	2	2	E-Professional SEIU
	RO2060:Executive Secretary	1	1	1	G-Office & Office Technical SEIU
-	RB6512:Management Analyst II				F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I	1	1	1	F-ParaProfessional & Tech SEIU
	RO6115:Office Assistant Specialist	3	3	3	G-Office & Office Technical SEIU
	RO2000:Office Secretary	1	1	1	G-Office & Office Technical SEIU
	RO1000:Office Supervisor	2	2	2	R-Supervisors Unit SEIU
	RI4203:Principal Geographic Information System Analyst	1	1	1	E-Professional SEIU
	RO4451:Property Technician	8	8	8	G-Office & Office Technical SEIU
	RO4460:Property Technician Supervisor	2	2	2	R-Supervisors Unit SEIU
-	RO6110:Senior Office Assistant	5	5	5	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	5	5	5	G-Office & Office Technical SEIU
-	RO4423:Transfer Technician III	2	2	2	G-Office & Office Technical SEIU
-	RO4421:Transfer Technician I	2	2	2	G-Office & Office Technical SEIU
-	RO4422:Transfer Technician II	2	2	2	G-Office & Office Technical SEIU

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
	RO1200:Transfer Technician Supervisor	1	1	1	R-Supervisors Unit SEIU
	ALLOCATED TOTAL	87.0	87.0	87.0	
	Temporary (FTE)	1.1	1.0 *	1.0 *	
	POSITION TOTAL	88.1	88.0 *	88.0 *	
	Budget Unit 1011200000 PURCHASING SUPPORT SVS				
	HB1950:Director of Purchasing & Support Services	1	1	1	A-Executive Unrepresented
	EB1960:Deputy Director Purchasing & Support Services	1	1	1	B-Senior Management Unrepresented
	RO3012:Accounting Technician II	1	1	1	G-Office & Office Technical SEIU
	RB6001:Administrative Assistant I	1	1	1	F-ParaProfessional & Tech SEIU
-	RB0510:Deputy Purchasing Agent	8	9 *	9 *	E-Professional SEIU
-	RB0500:Purchasing Assistant	2	2	2	F-ParaProfessional & Tech SEIU
	RO6115:Office Assistant Specialist	1	1	1	G-Office & Office Technical SEIU
	RB0701:Records Management Technician I	1	1	1	F-ParaProfessional & Tech SEIU
	RB0710:Records Supervisor	1	1	1	R-Supervisors Unit SEIU
	RO7302:Senior Support Services Technician	2	2	2	G-Office & Office Technical SEIU
	RC2000:Stock Clerk I	1	1	1	I-Trades, Labor, & Institutional SEIU
-	RO7301:Support Services Technician II	3	3	3	G-Office & Office Technical SEIU
-	RO7300:Support Services Technician I	2	2	2	G-Office & Office Technical SEIU
	ALLOCATED TOTAL	25.0	26.0 *	26.0 *	
	Temporary (FTE)	4.5	4.5	4.5	
	POSITION TOTAL	29.5	30.5 *	30.5 *	
	Budget Unit 1011600000 REVENUE AND RECOVERY				
	RO3011:Accounting Technician I	2	2	2	G-Office & Office Technical SEIU
	RO3012:Accounting Technician II	1	1	1	G-Office & Office Technical SEIU
	RO1100:Collections Supervisor	1	1	1	R-Supervisors Unit SEIU
	RO6115:Office Assistant Specialist	2	2	2	G-Office & Office Technical SEIU
-	RO4603:Senior Collections Clerk	7	6 *	6 *	G-Office & Office Technical SEIU
-	RO4601:Collections Clerk I				G-Office & Office Technical SEIU
-	RO4602:Collections Clerk II				G-Office & Office Technical SEIU
-	RO6110:Senior Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	1	1	1	G-Office & Office Technical SEIU
	ALLOCATED TOTAL	15.0	14.0 *	14.0 *	
	POSITION TOTAL	15.0	14.0 *	14.0 *	
	Budget Unit 1011800000 COUNTY COUNSEL				
	HL1100:County Counsel	1	1	1	A-Executive Unrepresented
	HL1110:Assistant County Counsel	1	1	1	A-Executive Unrepresented
	EL2100:Chief Deputy County Counsel	1	1	1	B-Senior Management Unrepresented
-	RL2054:Deputy County Counsel IV	8	8	8	D-Confidential Unrepresented
-	RL2051:Deputy County Counsel I				D-Confidential Unrepresented
-	RL2052:Deputy County Counsel II	1	1	1	D-Confidential Unrepresented
-	RL2053:Deputy County Counsel III	2	2	2	D-Confidential Unrepresented
	RO2061:Executive Secretary	1	1	1	D-Confidential Unrepresented
-	RL0402:Legal Technician II	2	2	2	D-Confidential Unrepresented
-	RL0401:Legal Technician I				D-Confidential Unrepresented
	RL0105:Paralegal II	1	1	1	D-Confidential Unrepresented
-	RO6111:Senior Office Assistant	2	2	2	D-Confidential Unrepresented
-	RO6105:Office Assistant				D-Confidential Unrepresented
	ALLOCATED TOTAL	20.0	20.0	20.0	
	Temporary (FTE)	0.8	0.5 *	0.5 *	

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

- JOB CODE	POSITION TITLE	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION UNIT
		JUNE 2022	2022-2023	2022-2023	
	POSITION TOTAL	20.8	20.5 *	20.5 *	
	Budget Unit 1012400000 HUMAN RESOURCES				
	HB1600:Director of Human Resources	1	1	1	A-Executive Unrepresented
	EB2600:Assistant Human Resources Director	1	1	1	B-Senior Management Unrepresented
	RM0252:County Safety & Risk Manager	1	1	1	D-Confidential Unrepresented
	RB5304:Disability Management Coordinator	1	1	1	D-Confidential Unrepresented
	RM0251:EEO Program Manager	1	1	1	D-Confidential Unrepresented
	RM0250:Employee Benefits Manager	1	1	1	D-Confidential Unrepresented
	RB5403:Principal Employee Relations Analyst	1	1	1	D-Confidential Unrepresented
	RB5110:Principal Personnel Analyst	3	3	3	D-Confidential Unrepresented
-	RB5402:Employee Relations Analyst III	1	1	1	D-Confidential Unrepresented
-	RB5400:Employee Relations Analyst I				D-Confidential Unrepresented
-	RB5401:Employee Relations Analyst II				D-Confidential Unrepresented
	RO2061:Executive Secretary	1	1	1	D-Confidential Unrepresented
	RM0228:Management Analyst III	1	1	1	D-Confidential Unrepresented
	RO6116:Office Assistant Specialist	5	5	5	D-Confidential Unrepresented
	RO6701:Office Technician/Coordinator	1	1	1	D-Confidential Unrepresented
-	RB5103:Personnel Analyst III	3	3	3	D-Confidential Unrepresented
-	RB5101:Personnel Analyst I	3	3	3	D-Confidential Unrepresented
-	RB5102:Personnel Analyst II	12	14 *	14 *	D-Confidential Unrepresented
	RB5005:Position Control Coordinator	1	1	1	D-Confidential Unrepresented
	RB5001:Position Control Technician	3	3	3	D-Confidential Unrepresented
	RB5310:Safety Officer	1	1	1	D-Confidential Unrepresented
-	RO6111:Senior Office Assistant	6	6	6	D-Confidential Unrepresented
-	RO6106:Office Assistant	2	2	2	D-Confidential Unrepresented
	RB5200:Staff Development Coordinator	1	1	1	D-Confidential Unrepresented
	ALLOCATED TOTAL	51.0	53.0 *	53.0 *	
	POSITION TOTAL	51.0	53.0 *	53.0 *	
	Budget Unit 1013000000 REGISTRAR OF VOTERS				
	HB1550:Registrar of Voters	1	1	1	A-Executive Unrepresented
	EB2500:Assistant Registrar of Voters	1	1	1	B-Senior Management Unrepresented
-	RB6205:Business Analyst II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6204:Business Analyst I				F-ParaProfessional & Tech SEIU
	RO4715:Elections Specialist	4	4	4	G-Office & Office Technical SEIU
-	RO4711:Elections Technician	7	8 *	8 *	G-Office & Office Technical SEIU
-	RO4710:Elections Technician Trainee				G-Office & Office Technical SEIU
	RO4720:Elections Technician Supervisor	3	4 *	4 *	R-Supervisors Unit SEIU
-	RB6512:Management Analyst II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
	RO6700:Office Technician/Coordinator	1	1	1	G-Office & Office Technical SEIU
	RC2011:Storekeeper I		1 *	1 *	I-Trades, Labor, & Institutional SEIU
	RC2012:Storekeeper II	1	1	1	R-Supervisors Unit SEIU
	ALLOCATED TOTAL	20.0	23.0 *	23.0 *	
	Temporary (FTE)	14.9	16.4 *	16.4 *	
	POSITION TOTAL	34.9	39.4 *	39.4 *	
	Budget Unit 1014000000 GENERAL SERVICES - ADMIN				
	HC1200:Director of General Services	1	1	1	A-Executive Unrepresented
	EC1205:Assistant Director General Services	1	1	1	B-Senior Management Unrepresented
-	RB6001:Administrative Assistant I		1 *	1 *	F-ParaProfessional & Tech SEIU

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RB6000:Junior Administrative Assistant				F-ParaProfessional & Tech SEIU
-	RB6512:Management Analyst II	1	*	*	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
	ALLOCATED TOTAL	3.0	3.0	3.0	
	POSITION TOTAL	3.0	3.0	3.0	
	Budget Unit 1014200000 FACILITIES MANAGEMENT				
	RM0345:District Maintenance & Construction Superintendent	2	3 *	3 *	C-Middle Management SJCMA
	RE1420:Energy Manager		1 *	1 *	C-Middle Management SJCMA
	RO3012:Accounting Technician II	1	1	1	G-Office & Office Technical SEIU
-	RC0403:Crafts Worker III	18	22 *	22 *	I-Trades, Labor, & Institutional SEIU
-	RC0401:Crafts Worker I				I-Trades, Labor, & Institutional SEIU
-	RC0402:Crafts Worker II	3	3	3	I-Trades, Labor, & Institutional SEIU
	RC0404:Crafts Worker IV	4	5 *	5 *	R-Supervisors Unit SEIU
	RC0410:Electrician	4	4	4	I-Trades, Labor, & Institutional SEIU
-	RB6512:Management Analyst II	1	2 *	2 *	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
	RC4001:Office Building Engineer	6	7 *	7 *	I-Trades, Labor, & Institutional SEIU
-	RO6110:Senior Office Assistant	3	3	3	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	ALLOCATED TOTAL	42.0	51.0 *	51.0 *	
	Temporary (FTE)	2.1	2.1	2.1	
	POSITION TOTAL	44.1	53.1 *	53.1 *	
	Budget Unit 1014300000 CAPITAL PROJECT ADMIN				
	EC2201:Facilities & Construction Planner	1	1	1	B-Senior Management Unrepresented
-	RE1004:Engineer IV	1	1	1	E-Professional SEIU
-	RE1001:Engineer I				E-Professional SEIU
-	RE1002:Engineer II				E-Professional SEIU
-	RE1003:Engineer III				E-Professional SEIU
-	RE0112:Engineering Assistant II	3	3	3	F-ParaProfessional & Tech SEIU
-	RE0111:Engineering Assistant I				F-ParaProfessional & Tech SEIU
	RE0113:Engineering Assistant III	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6512:Management Analyst II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
-	RE0101:Senior Engineering Aide	2	2	2	F-ParaProfessional & Tech SEIU
-	RE0100:Engineering Aide				F-ParaProfessional & Tech SEIU
	ALLOCATED TOTAL	9.0	9.0	9.0	
	POSITION TOTAL	9.0	9.0	9.0	
	Budget Unit 1016000000 SURVEYOR				
	RE3002:Assistant County Surveyor	1	1	1	C-Middle Management SJCMA
	RE0111:Engineering Assistant I	1	1	1	F-ParaProfessional & Tech SEIU
	ALLOCATED TOTAL	2.0	2.0	2.0	
	Temporary (FTE)	0.8	0.8	0.8	
	POSITION TOTAL	2.8	2.8	2.8	
	Budget Unit 2020200000 DISTRICT ATTORNEY				
	OL1390:District Attorney	1	1	1	O-Exempt Unrepresented
	EL2390:Assistant District Attorney	2	2	2	B-Senior Management Unrepresented
	EL2391:Chief Deputy District Attorney	3	3	3	B-Senior Management Unrepresented
	EL2392:Chief District Attorney Investigator	1	1	1	B-Senior Management Unrepresented
	RS6050:Family Justice Program Manager	1	1	1	C-Middle Management SJCMA

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
	RM0224:Management Services Administrator	1	1	1	C-Middle Management SJCMA
	RL3023:District Attorney Investigator III	3	3	3	J-Sheriffs Management SJC LEMA
	RO3011:Accounting Technician I	2	3 *	3 *	G-Office & Office Technical SEIU
	RB6002:Administrative Assistant II	1	1	1	F-ParaProfessional & Tech SEIU
-	RI1102:Department Information Systems Analyst II	1	1	1	E-Professional SEIU
-	RI1101:Department Information Systems Analyst I				E-Professional SEIU
	RI1104:Department Information Systems Analyst IV	1	1	1	E-Professional SEIU
-	RI1302:Department Information Systems Specialist II				
-	RI1301:Department Information Systems Specialist I		1 *	1 *	F-ParaProfessional & Tech SEIU
	RO6120:Department Payroll Specialist	1	1	1	G-Office & Office Technical SEIU
-	RL2014:Deputy District Attorney IV	68	68	68	T-Attorney Bargaining Unit
-	RL2011:Deputy District Attorney I	12	13 *	13 *	T-Attorney Bargaining Unit
-	RL2012:Deputy District Attorney II	2	2	2	T-Attorney Bargaining Unit
-	RL2013:Deputy District Attorney III	6	6	6	T-Attorney Bargaining Unit
-	RL3012:District Attorney Investigative Assistant II	9	9	9	H-Safety, Investigative, & Custodial SEIU
-	RL3011:District Attorney Investigative Assistant I	2	2	2	H-Safety, Investigative, & Custodial SEIU
-	RL3022:District Attorney Investigator II	26	29 *	29 *	Q-Peace Officers Misc SJDA Investigators
-	RL3021:District Attorney Investigator I				Q-Peace Officers Misc SJDA Investigators
-	RL3000:District Attorney Investigator Trainee				Q-Peace Officers Misc SJDA Investigators
	RO2060:Executive Secretary	1	1	1	G-Office & Office Technical SEIU
	RL0310:Legal Administrative Supervisor	1	1	1	R-Supervisors Unit SEIU
-	RL0302:Legal Technician II	22	22	22	G-Office & Office Technical SEIU
-	RL0301:Legal Technician I	8	8	8	G-Office & Office Technical SEIU
-	RB6512:Management Analyst II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
	RO6115:Office Assistant Specialist	2	2	2	G-Office & Office Technical SEIU
	RI0110:Office Systems Specialist	1	1	1	F-ParaProfessional & Tech SEIU
-	RL0102:Paralegal II	9	9	9	F-ParaProfessional & Tech SEIU
-	RL0101:Paralegal I	1	6 *	6 *	F-ParaProfessional & Tech SEIU
	RB0205:Public Information Specialist	1	1	1	F-ParaProfessional & Tech SEIU
	RL0303:Senior Legal Technician	5	5	5	R-Supervisors Unit SEIU
-	RO6110:Senior Office Assistant	6	6	6	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	4	7 *	7 *	G-Office & Office Technical SEIU
-	RC2001:Stock Clerk II	2	2	2	I-Trades, Labor, & Institutional SEIU
-	RC2000:Stock Clerk I				I-Trades, Labor, & Institutional SEIU
-	RS6002:Victim Witness Advocate II	1	1	1	F-ParaProfessional & Tech SEIU
-	RS6001:Victim Witness Advocate I	2	3 *	3 *	F-ParaProfessional & Tech SEIU
ALLOCATED TOTAL		210.0	225.0 *	225.0 *	
Temporary (FTE)		5.7	8.5 *	8.5 *	
POSITION TOTAL		215.7	233.5 *	233.5 *	
Budget Unit 2020204000 DA-FAMILY JUSTICE CENTER					
-	RS6002:Victim Witness Advocate II	2	2	2	F-ParaProfessional & Tech SEIU
-	RS6001:Victim Witness Advocate I				F-ParaProfessional & Tech SEIU
-	RO6110:Senior Office Assistant	3	3	3	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
ALLOCATED TOTAL		5.0	5.0	5.0	
Temporary (FTE)		1.5	1.5	1.5	
POSITION TOTAL		6.5	6.5	6.5	
Budget Unit 2020205000 DA-VICTIM ASSISTANCE					

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POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RO6110:Senior Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
-	RO6022:Victim Claims Specialist II	5	5	5	F-ParaProfessional & Tech SEIU
-	RO6021:Victim Claims Specialist I	3	3	3	F-ParaProfessional & Tech SEIU
	RS6025:Victim Claims Supervisor	1	1	1	R-Supervisors Unit SEIU
	ALLOCATED TOTAL	10.0	10.0	10.0	
	POSITION TOTAL	10.0	10.0	10.0	
	Budget Unit 2020206000 DA-CONSUMER FRAUD-PROP 64				
	EL2391:Chief Deputy District Attorney	1	1	1	B-Senior Management Unrepresented
-	RL2014:Deputy District Attorney IV	5	5	5	T-Attorney Bargaining Unit
-	RL2011:Deputy District Attorney I				T-Attorney Bargaining Unit
-	RL2012:Deputy District Attorney II				T-Attorney Bargaining Unit
-	RL2013:Deputy District Attorney III				T-Attorney Bargaining Unit
-	RL3012:District Attorney Investigative Assistant II	2	2	2	H-Safety, Investigative, & Custodial SEIU
-	RL3011:District Attorney Investigative Assistant I				H-Safety, Investigative, & Custodial SEIU
-	RL3022:District Attorney Investigator II	3	3	3	Q-Peace Officers Misc SJDA Investigators
-	RL3021:District Attorney Investigator I				Q-Peace Officers Misc SJDA Investigators
-	RL3000:District Attorney Investigator Trainee				Q-Peace Officers Misc SJDA Investigators
-	RL0302:Legal Technician II	1	1	1	G-Office & Office Technical SEIU
-	RL0301:Legal Technician I	1	1	1	G-Office & Office Technical SEIU
-	RL0102:Paralegal II	4	4	4	F-ParaProfessional & Tech SEIU
-	RL0101:Paralegal I	1	1	1	F-ParaProfessional & Tech SEIU
-	RO6110:Senior Office Assistant				G-Office & Office Technical SEIU
-	RO6105:Office Assistant	1	1	1	G-Office & Office Technical SEIU
	ALLOCATED TOTAL	19.0	19.0	19.0	
	POSITION TOTAL	19.0	19.0	19.0	
	Budget Unit 2020209000 DA-CHILD ABDUCTION				
-	RL3012:District Attorney Investigative Assistant II	1	1	1	H-Safety, Investigative, & Custodial SEIU
-	RL3011:District Attorney Investigative Assistant I				H-Safety, Investigative, & Custodial SEIU
-	RL3022:District Attorney Investigator II	1	1	1	Q-Peace Officers Misc SJDA Investigators
-	RL3021:District Attorney Investigator I				Q-Peace Officers Misc SJDA Investigators
-	RO6110:Senior Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	ALLOCATED TOTAL	3.0	3.0	3.0	
	POSITION TOTAL	3.0	3.0	3.0	
	Budget Unit 2020217000 DA-PUBLIC ASSISTANCE FRAUD				
	RL3023:District Attorney Investigator III	1	1	1	J-Sheriffs Management SJC LEMA
-	RL3012:District Attorney Investigative Assistant II	4	4	4	H-Safety, Investigative, & Custodial SEIU
-	RL3011:District Attorney Investigative Assistant I				H-Safety, Investigative, & Custodial SEIU
-	RL3022:District Attorney Investigator II	10	10	10	Q-Peace Officers Misc SJDA Investigators
-	RL3021:District Attorney Investigator I				Q-Peace Officers Misc SJDA Investigators
-	RL0302:Legal Technician II	2	2	2	G-Office & Office Technical SEIU
-	RL0301:Legal Technician I				G-Office & Office Technical SEIU
	ALLOCATED TOTAL	17.0	17.0	17.0	
	POSITION TOTAL	17.0	17.0	17.0	
	Budget Unit 2020273000 DA-VICTIM WITNESS PROG				
	RS6040:Victim Witness Program Manager	1	1	1	C-Middle Management SJCMA
-	RO6110:Senior Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	1	1	1	G-Office & Office Technical SEIU

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RS6002:Victim Witness Advocate II	6	6	6	F-ParaProfessional & Tech SEIU
-	RS6001:Victim Witness Advocate I	7	7	7	F-ParaProfessional & Tech SEIU
	RS6003:Victim Witness Advocate III	1	1	1	F-ParaProfessional & Tech SEIU
	RS6005:Victim Witness Advocate Supervisor	2	2	2	R-Supervisors Unit SEIU
	ALLOCATED TOTAL	19.0	19.0	19.0	
	Temporary (FTE)	3.8	0.0 *	0.0 *	
	POSITION TOTAL	22.8	19.0 *	19.0 *	
Budget Unit 2020278250 DA-CRIMINAL RESTITUTION PROG					
-	RL0102:Paralegal II	2	2	2	F-ParaProfessional & Tech SEIU
-	RL0101:Paralegal I				F-ParaProfessional & Tech SEIU
-	RO6110:Senior Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	ALLOCATED TOTAL	3.0	3.0	3.0	
	POSITION TOTAL	3.0	3.0	3.0	
Budget Unit 2020300000 CHILD SUPPORT					
	HL1300:Director of Child Support Services	1	1	1	A-Executive Unrepresented
	EL2300:Assistant Director of Child Support Services	1	1	1	B-Senior Management Unrepresented
	RL1055:Child Support Program Manager	4	5 *	5 *	C-Middle Management SJCMA
	RM0226:Management Analyst III	1	1	1	C-Middle Management SJCMA
	RL2005:Principal Child Support Attorney	1	1	1	C-Middle Management SJCMA
-	RB4002:Accountant II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB4001:Accountant I				F-ParaProfessional & Tech SEIU
	RB4003:Accountant III	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6001:Administrative Assistant I	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6000:Junior Administrative Assistant				F-ParaProfessional & Tech SEIU
	RB6002:Administrative Assistant II	1	1	1	F-ParaProfessional & Tech SEIU
	RO2050:Administrative Secretary	1	1	1	G-Office & Office Technical SEIU
-	RB6205:Business Analyst II		2 *	2 *	F-ParaProfessional & Tech SEIU
-	RB6204:Business Analyst I				F-ParaProfessional & Tech SEIU
-	RL2004:Child Support Attorney IV	3	3	3	T-Attorney Bargaining Unit
-	RL2001:Child Support Attorney I	1	1	1	T-Attorney Bargaining Unit
-	RL2002:Child Support Attorney II	1	1	1	T-Attorney Bargaining Unit
-	RL2003:Child Support Attorney III				T-Attorney Bargaining Unit
	RL1021:Child Support Compliance Analyst	2	2	2	F-ParaProfessional & Tech SEIU
-	RL1002:Child Support Officer II	47	61 *	61 *	F-ParaProfessional & Tech SEIU
-	RL1001:Child Support Officer I	30	30	30	F-ParaProfessional & Tech SEIU
	RL1003:Child Support Officer III	13	16 *	16 *	F-ParaProfessional & Tech SEIU
	RL1010:Child Support Supervisor	12	13 *	13 *	R-Supervisors Unit SEIU
	RL3050:Civil Process Server	2	2	2	H-Safety, Investigative, & Custodial SEIU
	RO6115:Office Assistant Specialist	1	1	1	G-Office & Office Technical SEIU
	RO1000:Office Supervisor	3	3	3	R-Supervisors Unit SEIU
-	RL0102:Paralegal II	1	1	1	F-ParaProfessional & Tech SEIU
-	RL0101:Paralegal I				F-ParaProfessional & Tech SEIU
-	RO6110:Senior Office Assistant	28	33 *	33 *	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	12	12	12	G-Office & Office Technical SEIU
-	RC2001:Stock Clerk II	1	1	1	I-Trades, Labor, & Institutional SEIU
-	RC2000:Stock Clerk I				I-Trades, Labor, & Institutional SEIU
	RC2011:Storekeeper I	1	1	1	I-Trades, Labor, & Institutional SEIU
	ALLOCATED TOTAL	171.0	197.0 *	197.0 *	

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POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
	Temporary (FTE)	0.5	0.5	0.5	
	POSITION TOTAL	171.5	197.5 *	197.5 *	
Budget Unit 2020400000 PUBLIC DEFENDER					
	HL1200:Public Defender	1	1	1	A-Executive Unrepresented
	EL2200:Assistant Public Defender	1	1	1	B-Senior Management Unrepresented
	EL2201:Chief Deputy Public Defender	2	2	2	B-Senior Management Unrepresented
	RL3033:Chief Public Defender Investigator	1	1	1	C-Middle Management SJCMA
	RO3012:Accounting Technician II	1	1	1	G-Office & Office Technical SEIU
	RB6002:Administrative Assistant II	1	1	1	F-ParaProfessional & Tech SEIU
	RS3042:Clinical Social Worker II		1 *	1 *	E-Professional SEIU
-	RI1102:Department Information Systems Analyst II	1	1	1	E-Professional SEIU
-	RI1101:Department Information Systems Analyst I				E-Professional SEIU
-	RL2034:Deputy Public Defender IV	38	40 *	40 *	T-Attorney Bargaining Unit
-	RL2031:Deputy Public Defender I	6	6	6	T-Attorney Bargaining Unit
-	RL2032:Deputy Public Defender II	2	2	2	T-Attorney Bargaining Unit
-	RL2033:Deputy Public Defender III	3	3	3	T-Attorney Bargaining Unit
-	RL0302:Legal Technician II	8	8	8	G-Office & Office Technical SEIU
-	RL0301:Legal Technician I	2	2	2	G-Office & Office Technical SEIU
-	RL0102:Paralegal II	1	1	1	F-ParaProfessional & Tech SEIU
-	RL0101:Paralegal I				F-ParaProfessional & Tech SEIU
	RL3030:Public Defender Investigator Assistant	4	4	4	H-Safety, Investigative, & Custodial SEIU
-	RL3032:Public Defender Investigator II	11	11	11	H-Safety, Investigative, & Custodial SEIU
-	RL3031:Public Defender Investigator I	1	1	1	H-Safety, Investigative, & Custodial SEIU
	RL0303:Senior Legal Technician	1	1	1	R-Supervisors Unit SEIU
-	RO6110:Senior Office Assistant	2	2	2	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RS3001:Senior Social Worker	3	4 *	4 *	F-ParaProfessional & Tech SEIU
-	RS3000:Social Worker				F-ParaProfessional & Tech SEIU
	RS3403:Social Worker III	1	1	1	F-ParaProfessional & Tech SEIU
	ALLOCATED TOTAL	92.0	96.0 *	96.0 *	
	Temporary (FTE)	1.6	3.9 *	3.9 *	
	POSITION TOTAL	93.6	99.9 *	99.9 *	
Budget Unit 2021200000 PRETRIAL SERVICES					
	RL0505:Pretrial Program Specialist	12	12	12	H-Safety, Investigative, & Custodial SEIU
	RL0510:Pretrial Senior Program Specialist	6	6	6	H-Safety, Investigative, & Custodial SEIU
-	RP2002:Probation Officer II	3	3	3	U-Probation Officers
-	RP2001:Probation Officer I				U-Probation Officers
	RP2003:Probation Officer III	2	2	2	U-Probation Officers
	RP2004:Probation Unit Supervisor	2	2	2	U-Probation Officers
-	RO6110:Senior Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	ALLOCATED TOTAL	26.0	26.0	26.0	
	Temporary (FTE)	0.8	2.3 *	2.3 *	
	POSITION TOTAL	26.8	28.3 *	28.3 *	
Budget Unit 2021602000 SHERIFF-BOATING SAFETY					
	RP1010:Sergeant	1	1	1	L-Sheriff Sergeants SJDSgtA
-	RP1003:Deputy Sheriff II	6	8 *	8 *	K-Sheriffs Non-Management SJDSA
-	RP1001:Deputy Sheriff I				K-Sheriffs Non-Management SJDSA
-	RP1002:Deputy Sheriff I-Academy Certified				K-Sheriffs Non-Management SJDSA

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		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RP1000:Deputy Sheriff Trainee				H-Safety, Investigative, & Custodial SEIU
	ALLOCATED TOTAL	7.0	9.0 *	9.0 *	
	POSITION TOTAL	7.0	9.0 *	9.0 *	
	Budget Unit 2021609000 SHERIFF-CAL MMET				
	RP1030:Sheriffs Captain	1	1	1	J-Sheriffs Management SJC LEMA
-	RP1003:Deputy Sheriff II	1	1	1	K-Sheriffs Non-Management SJDSA
-	RP1001:Deputy Sheriff I				K-Sheriffs Non-Management SJDSA
-	RP1002:Deputy Sheriff I-Academy Certified				K-Sheriffs Non-Management SJDSA
-	RP1000:Deputy Sheriff Trainee				H-Safety, Investigative, & Custodial SEIU
	ALLOCATED TOTAL	2.0	2.0	2.0	
	POSITION TOTAL	2.0	2.0	2.0	
	Budget Unit 2021614000 SHERIFF-SPECIAL SERVICES DIVISION				
	RP1030:Sheriffs Captain		1 *	1 *	J-Sheriffs Management SJC LEMA
	RP1020:Lieutenant	1	3 *	3 *	J-Sheriffs Management SJC LEMA
	RP1010:Sergeant	2	5 *	5 *	L-Sheriff Sergeants SJDSgtA
	RP4001:Crime Analyst		5 *	5 *	F-ParaProfessional & Tech SEIU
-	RP1003:Deputy Sheriff II	18	48 *	48 *	K-Sheriffs Non-Management SJDSA
-	RP1001:Deputy Sheriff I				K-Sheriffs Non-Management SJDSA
-	RP1002:Deputy Sheriff I-Academy Certified		2 *	2 *	K-Sheriffs Non-Management SJDSA
-	RP1000:Deputy Sheriff Trainee		4 *	4 *	H-Safety, Investigative, & Custodial SEIU
-	RO6110:Senior Office Assistant		1 *	1 *	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	RP4010:Supervising Crime Analyst		1 *	1 *	R-Supervisors Unit SEIU
	ALLOCATED TOTAL	21.0	70.0 *	70.0 *	
	POSITION TOTAL	21.0	70.0 *	70.0 *	
	Budget Unit 2021615000 SHERIFF-MOUNTAIN HOUSE				
	RP1010:Sergeant	1	1	1	L-Sheriff Sergeants SJDSgtA
-	RP1003:Deputy Sheriff II	7	7	7	K-Sheriffs Non-Management SJDSA
-	RP1001:Deputy Sheriff I				K-Sheriffs Non-Management SJDSA
-	RP1002:Deputy Sheriff I-Academy Certified				K-Sheriffs Non-Management SJDSA
-	RP1000:Deputy Sheriff Trainee				H-Safety, Investigative, & Custodial SEIU
	ALLOCATED TOTAL	8.0	8.0	8.0	
	POSITION TOTAL	8.0	8.0	8.0	
	Budget Unit 2021619000 SHERIFF-ANIMAL CONTROL				
-	RO6110:Senior Office Assistant				G-Office & Office Technical SEIU
-	RO6105:Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RP0315:Sheriffs Animal Services Officer II	6	6	6	H-Safety, Investigative, & Custodial SEIU
-	RP0310:Sheriffs Animal Services Officer I	4	4	4	H-Safety, Investigative, & Custodial SEIU
	ALLOCATED TOTAL	11.0	11.0	11.0	
	POSITION TOTAL	11.0	11.0	11.0	
	Budget Unit 2021620000 SHERIFF-PATROL				
	RP1030:Sheriffs Captain	2	1 *	1 *	J-Sheriffs Management SJC LEMA
	RP1020:Lieutenant	8	8	8	J-Sheriffs Management SJC LEMA
	RP1010:Sergeant	16	13 *	13 *	L-Sheriff Sergeants SJDSgtA
	RP4002:Civilian Crime Prevention Coordinator	1	1	1	F-ParaProfessional & Tech SEIU
	RP4005:Civilian Crime Prevention Program Assistant	1	1	1	F-ParaProfessional & Tech SEIU
	RP4001:Crime Analyst	5	*	*	F-ParaProfessional & Tech SEIU
-	RP1003:Deputy Sheriff II	105	76 *	76 *	K-Sheriffs Non-Management SJDSA
-	RP1001:Deputy Sheriff I				K-Sheriffs Non-Management SJDSA

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		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RP1002:Deputy Sheriff I-Academy Certified	24	22 *	22 *	K-Sheriffs Non-Management SJDSA
-	RP1000:Deputy Sheriff Trainee	5	1 *	1 *	H-Safety, Investigative, & Custodial SEIU
-	RO6110:Senior Office Assistant	2	1 *	1 *	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	RP4010:Supervising Crime Analyst	1	*	*	R-Supervisors Unit SEIU
	ALLOCATED TOTAL	170.0	124.0 *	124.0 *	
	Temporary (FTE)	7.0	6.3 *	6.3 *	
	POSITION TOTAL	177.0	130.3 *	130.3 *	
Budget Unit 2021622000 SHERIFF-COMMUNICATIONS					
	RP1020:Lieutenant	1	1	1	J-Sheriffs Management SJC LEMA
-	RP0102:Communications Dispatcher II	15	19 *	19 *	G-Office & Office Technical SEIU
-	RP0101:Communications Dispatcher I	6	6	6	G-Office & Office Technical SEIU
	RP0103:Communications Dispatcher III	6	6	6	G-Office & Office Technical SEIU
	RP0104:Communications Dispatcher IV	6	7 *	7 *	R-Supervisors Unit SEIU
-	RO6110:Senior Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	ALLOCATED TOTAL	35.0	40.0 *	40.0 *	
	POSITION TOTAL	35.0	40.0 *	40.0 *	
Budget Unit 2021626000 SHERIFF-DETECTIVES					
	RP1030:Sheriffs Captain	1	1	1	J-Sheriffs Management SJC LEMA
	RP1020:Lieutenant	2	2	2	J-Sheriffs Management SJC LEMA
	RP1010:Sergeant	4	5 *	5 *	L-Sheriff Sergeants SJDSgtA
-	RP1003:Deputy Sheriff II	27	28 *	28 *	K-Sheriffs Non-Management SJDSA
-	RP1001:Deputy Sheriff I				K-Sheriffs Non-Management SJDSA
-	RP1002:Deputy Sheriff I-Academy Certified				K-Sheriffs Non-Management SJDSA
-	RP1000:Deputy Sheriff Trainee				H-Safety, Investigative, & Custodial SEIU
-	RP4012:Evidence Technician II	12	13 *	13 *	H-Safety, Investigative, & Custodial SEIU
-	RP4011:Evidence Technician I	1	1	1	H-Safety, Investigative, & Custodial SEIU
	RP4013:Evidence Technician III	1	1	1	H-Safety, Investigative, & Custodial SEIU
	RO6115:Office Assistant Specialist		1 *	1 *	G-Office & Office Technical SEIU
-	RO6110:Senior Office Assistant	4	4	4	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	ALLOCATED TOTAL	52.0	56.0 *	56.0 *	
	Temporary (FTE)	0.3	0.3	0.3	
	POSITION TOTAL	52.3	56.3 *	56.3 *	
Budget Unit 2021627000 SHERIFF-AUTO THEFT PROG					
-	RO6110:Senior Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	ALLOCATED TOTAL	1.0	1.0	1.0	
	Temporary (FTE)	0.5	0.5	0.5	
	POSITION TOTAL	1.5	1.5	1.5	
Budget Unit 2021628000 SHERIFF-RECORDS					
	RP3003:Correctional Lieutenant	1	1	1	C-Middle Management SJCMA
	RO6115:Office Assistant Specialist	30	30	30	G-Office & Office Technical SEIU
	RO1000:Office Supervisor	8	8	8	R-Supervisors Unit SEIU
	RO1500:Senior Administrative Supervisor	2	2	2	R-Supervisors Unit SEIU
-	RO6110:Senior Office Assistant	11	11	11	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	2	2	2	G-Office & Office Technical SEIU
	ALLOCATED TOTAL	54.0	54.0	54.0	

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

- JOB CODE	POSITION TITLE	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
		JUNE 2022	2022-2023	2022-2023	UNIT
	Temporary (FTE)	2.0	1.9 *	1.9 *	
	POSITION TOTAL	56.0	55.9 *	55.9 *	
	Budget Unit 2021635000 SHERIFF-CIVIL				
	RP1010:Sergeant	1	1	1	L-Sheriff Sergeants SJDSgtA
	RL3050:Civil Process Server	2	2	2	H-Safety, Investigative, & Custodial SEIU
-	RP1003:Deputy Sheriff II	4	4	4	K-Sheriffs Non-Management SJDSA
-	RP1001:Deputy Sheriff I				K-Sheriffs Non-Management SJDSA
-	RP1002:Deputy Sheriff I-Academy Certified				K-Sheriffs Non-Management SJDSA
-	RP1000:Deputy Sheriff Trainee				H-Safety, Investigative, & Custodial SEIU
	RO1000:Office Supervisor	1	1	1	R-Supervisors Unit SEIU
-	RO6110:Senior Office Assistant	6	6	6	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	RS3001:Senior Social Worker	1	1	1	F-ParaProfessional & Tech SEIU
	ALLOCATED TOTAL	15.0	15.0	15.0	
	Temporary (FTE)	0.8	0.7 *	0.7 *	
	POSITION TOTAL	15.8	15.7 *	15.7 *	
	Budget Unit 2021645000 SHERIFF-ADMIN SUPPORT SERVICES				
	OP1590:Sheriff-Coroner-Public Administrator	1	1	1	O-Exempt Unrepresented
	EP2590:Assistant Sheriff-Coroner-Public Administrator	1	1	1	B-Senior Management Unrepresented
	EP2580:Undersheriff	1	1	1	B-Senior Management Unrepresented
	RM1010:Sheriff Director of Admin Services	1	1	1	D-Confidential Unrepresented
	RM0226:Management Analyst III	2	2	2	C-Middle Management SJCMA
	RB6401:Sheriff Administrative Analyst	1	1	1	C-Middle Management SJCMA
	RP1030:Sheriffs Captain	1	1	1	J-Sheriffs Management SJC LEMA
	RP1020:Lieutenant	1	1	1	J-Sheriffs Management SJC LEMA
	RP1010:Sergeant	5	5	5	L-Sheriff Sergeants SJDSgtA
	RO3011:Accounting Technician I	6	6	6	G-Office & Office Technical SEIU
	RO3012:Accounting Technician II	2	2	2	G-Office & Office Technical SEIU
	RB6001:Administrative Assistant I	1	1	1	F-ParaProfessional & Tech SEIU
	RP0120:Background Investigator	2	3 *	3 *	H-Safety, Investigative, & Custodial SEIU
	RB5500:Departmental Personnel Analyst	1	1	1	D-Confidential Unrepresented
-	RP1003:Deputy Sheriff II	7	7	7	K-Sheriffs Non-Management SJDSA
-	RP1001:Deputy Sheriff I				K-Sheriffs Non-Management SJDSA
-	RP1002:Deputy Sheriff I-Academy Certified				K-Sheriffs Non-Management SJDSA
-	RP1000:Deputy Sheriff Trainee				H-Safety, Investigative, & Custodial SEIU
	RP4000:Evidence Custodian	4	4	4	H-Safety, Investigative, & Custodial SEIU
-	RB6512:Management Analyst II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
	RO2000:Office Secretary	1	1	1	G-Office & Office Technical SEIU
	RO6700:Office Technician/Coordinator	1	1	1	G-Office & Office Technical SEIU
	RB0205:Public Information Specialist		1 *	1 *	F-ParaProfessional & Tech SEIU
-	RO6110:Senior Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	1	1	1	G-Office & Office Technical SEIU
	ALLOCATED TOTAL	42.0	44.0 *	44.0 *	
	Temporary (FTE)	7.7	6.7 *	6.7 *	
	POSITION TOTAL	49.7	50.7 *	50.7 *	
	Budget Unit 2021649000 SHERIFF-INFORMATION SYSTEMS				
	RI1011:Department Information Systems Manager	1	1	1	C-Middle Management SJCMA
-	RI1102:Department Information Systems Analyst II	4	4	4	E-Professional SEIU

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RI1101:Department Information System Analyst I				E-Professional SEIU
	RI1103:Department Information Systems Analyst III	1	1	1	E-Professional SEIU
	RI1104:Department Information Systems Analyst IV	1	1	1	E-Professional SEIU
	ALLOCATED TOTAL	7.0	7.0	7.0	
	POSITION TOTAL	7.0	7.0	7.0	
	Budget Unit 2021650000 SHERIFF-LATHROP POLICE CONTRACT				
	RP1030:Sheriffs Captain	1	*	*	J-Sheriffs Management SJC LEMA
	RP1020:Lieutenant	1	*	*	J-Sheriffs Management SJC LEMA
	RP1010:Sergeant	3	*	*	L-Sheriff Sergeants SJDSgtA
-	RP1003:Deputy Sheriff II	24	*	*	K-Sheriffs Non-Management SJDSA
-	RP1001:Deputy Sheriff I				K-Sheriffs Non-Management SJDSA
-	RP1002:Deputy Sheriff I-Academy Certified				K-Sheriffs Non-Management SJDSA
-	RP1000:Deputy Sheriff Trainee				H-Safety, Investigative, & Custodial SEIU
	ALLOCATED TOTAL	29	*	*	
	POSITION TOTAL	29.0	0.0 *	0.0 *	
	Budget Unit 2021655000 SHERIFF-PATROL-SLESF-AB109				
-	RP1003:Deputy Sheriff II	1	1	1	K-Sheriffs Non-Management SJDSA
-	RP1001:Deputy Sheriff I				K-Sheriffs Non-Management SJDSA
-	RP1002:Deputy Sheriff I-Academy Certified				K-Sheriffs Non-Management SJDSA
-	RP1000:Deputy Sheriff Trainee				H-Safety, Investigative, & Custodial SEIU
	ALLOCATED TOTAL	1.0	1.0	1.0	
	POSITION TOTAL	1.0	1.0	1.0	
	Budget Unit 2021657000 SHERIFF-CUSTODY-SLESF-AB109				
-	RP3001:Correctional Officer	1	1	1	N-Correctional Officers SJCCOA
-	RP3000:Correctional Officer Trainee				N-Correctional Officers SJCCOA
	ALLOCATED TOTAL	1.0	1.0	1.0	
	POSITION TOTAL	1.0	1.0	1.0	
	Budget Unit 2021658000 SHERIFF-COURT SERVICES				
	RP1030:Sheriffs Captain	1	1	1	J-Sheriffs Management SJC LEMA
	RP1020:Lieutenant	1	1	1	J-Sheriffs Management SJC LEMA
	RP1010:Sergeant	5	5	5	L-Sheriff Sergeants SJDSgtA
-	RP3001:Correctional Officer	8	8	8	N-Correctional Officers SJCCOA
-	RP3000:Correctional Officer Trainee				N-Correctional Officers SJCCOA
-	RP1003:Deputy Sheriff II	39	39	39	K-Sheriffs Non-Management SJDSA
-	RP1001:Deputy Sheriff I				K-Sheriffs Non-Management SJDSA
-	RP1002:Deputy Sheriff I-Academy Certified				K-Sheriffs Non-Management SJDSA
-	RP1000:Deputy Sheriff Trainee				H-Safety, Investigative, & Custodial SEIU
	ALLOCATED TOTAL	54.0	54.0	54.0	
	Temporary (FTE)	6.0	5.5 *	5.5 *	
	POSITION TOTAL	60.0	59.5 *	59.5 *	
	Budget Unit 2022600000 SHERIFF-CUSTODY				
	EP2600:Correctional Assistant Sheriff	1	1	1	B-Senior Management Unrepresented
	RM1020:Central Services Administrator	1	1	1	C-Middle Management SJCMA
	RM1025:Central Services Manager	1	1	1	C-Middle Management SJCMA
	RP3010:Correctional Captain	2	2	2	C-Middle Management SJCMA
	RP3003:Correctional Lieutenant	8	8	8	C-Middle Management SJCMA
	RP0701:Inmate Programs & Services Director	1	1	1	C-Middle Management SJCMA
	RP1010:Sergeant	2	2	2	L-Sheriff Sergeants SJDSgtA
-	RP3001:Correctional Officer	211	211	211	N-Correctional Officers SJCCOA

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RP3000:Correctional Officer Trainee	11	11	11	N-Correctional Officers SJCCOA
	RP3002:Correctional Sergeant	18	18	18	N-Correctional Officers SJCCOA
	RP0710:Custody Recreation Assistant	1	1	1	H-Safety, Investigative, & Custodial SEIU
	RP0705:Custody Recreation Supervisor	1	1	1	H-Safety, Investigative, & Custodial SEIU
-	RP1003:Deputy Sheriff II	25	26 *	26 *	K-Sheriffs Non-Management SJDSA
-	RP1001:Deputy Sheriff I				K-Sheriffs Non-Management SJDSA
-	RP1002:Deputy Sheriff I-Academy Certified				K-Sheriffs Non-Management SJDSA
-	RP1000:Deputy Sheriff Trainee				H-Safety, Investigative, & Custodial SEIU
	RP0700:Inmate Case Worker	1	1	1	H-Safety, Investigative, & Custodial SEIU
	RP0750:Jail Librarian	1	1	1	F-ParaProfessional & Tech SEIU
	RO6115:Office Assistant Specialist	2	2	2	G-Office & Office Technical SEIU
-	RO6110:Senior Office Assistant	10	10	10	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
-	RP0722:Sheriff Inmate Labor Specialist II	15	15	15	H-Safety, Investigative, & Custodial SEIU
-	RP0721:Sheriff Inmate Labor Specialist I				H-Safety, Investigative, & Custodial SEIU
	RP0723:Sheriff Inmate Labor Specialist III	2	2	2	H-Safety, Investigative, & Custodial SEIU
-	RC2052:Sheriff Materiel Specialist II	3	3	3	H-Safety, Investigative, & Custodial SEIU
-	RC2040:Sheriff Central Services Assistant				H-Safety, Investigative, & Custodial SEIU
-	RC2051:Sheriff Materiel Specialist I	2	2	2	H-Safety, Investigative, & Custodial SEIU
	RC2053:Sheriff Materiel Specialist III	2	2	2	H-Safety, Investigative, & Custodial SEIU
ALLOCATED TOTAL		321.0	322.0 *	322.0 *	
Temporary (FTE)		2.5	2.3 *	2.3 *	
POSITION TOTAL		323.5	324.3 *	324.3 *	
Budget Unit 2022610000 SHERIFF-LOC COMM CORR-AB109					
	RO3011:Accounting Technician I	1	1	1	G-Office & Office Technical SEIU
-	RP3001:Correctional Officer	16	16	16	N-Correctional Officers SJCCOA
-	RP3000:Correctional Officer Trainee				N-Correctional Officers SJCCOA
	RP3002:Correctional Sergeant	2	2	2	N-Correctional Officers SJCCOA
	RP0710:Custody Recreation Assistant	1	1	1	H-Safety, Investigative, & Custodial SEIU
-	RP1003:Deputy Sheriff II	2	2	2	K-Sheriffs Non-Management SJDSA
-	RP1001:Deputy Sheriff I				K-Sheriffs Non-Management SJDSA
-	RP1002:Deputy Sheriff I-Academy Certified				K-Sheriffs Non-Management SJDSA
-	RP1000:Deputy Sheriff Trainee				H-Safety, Investigative, & Custodial SEIU
	RP0700:Inmate Case Worker	1	1	1	H-Safety, Investigative, & Custodial SEIU
	RO6115:Office Assistant Specialist	6	6	6	G-Office & Office Technical SEIU
-	RO6110:Senior Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	RS3001:Senior Social Worker	2	2	2	F-ParaProfessional & Tech SEIU
-	RP0722:Sheriff Inmate Labor Specialist II	2	2	2	H-Safety, Investigative, & Custodial SEIU
-	RP0721:Sheriff Inmate Labor Specialist I				H-Safety, Investigative, & Custodial SEIU
ALLOCATED TOTAL		34.0	34.0	34.0	
Temporary (FTE)		0.5	0.5	0.5	
POSITION TOTAL		34.5	34.5	34.5	
Budget Unit 2022620000 SHERIFF-WORK PROGRAM					
	RP3002:Correctional Sergeant	1	1	1	N-Correctional Officers SJCCOA
-	RP1003:Deputy Sheriff II	1	1	1	K-Sheriffs Non-Management SJDSA
-	RP1001:Deputy Sheriff I				K-Sheriffs Non-Management SJDSA
-	RP1002:Deputy Sheriff I-Academy Certified				K-Sheriffs Non-Management SJDSA
-	RP1000:Deputy Sheriff Trainee				H-Safety, Investigative, & Custodial SEIU

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
	RP0650:Work Program Specialist I	5	5	5	H-Safety, Investigative, & Custodial SEIU
	RP0651:Work Program Specialist II	2	2	2	H-Safety, Investigative, & Custodial SEIU
	ALLOCATED TOTAL	9.0	9.0	9.0	
	POSITION TOTAL	9.0	9.0	9.0	
Budget Unit 2022621000 CORRECTIONAL HEALTH SERVICES					
	EM0270:Correctional Health Administrator	1	1	1	B-Senior Management Unrepresented
	RS2014:Chief Mental Health Clinician	1	1	1	C-Middle Management SJCMA
	RH1300:Nursing Department Manager - Inpatient	1	1	1	C-Middle Management SJCMA
	RH4325:Pharmacy Manager	1	1	1	C-Middle Management SJCMA
	RO3012:Accounting Technician II	1	1	1	G-Office & Office Technical SEIU
	RB6002:Administrative Assistant II	1	1	1	F-ParaProfessional & Tech SEIU
	RH3100:Dental Assistant	1	1	1	F-ParaProfessional & Tech SEIU
	RF0300:Housekeeping Service Worker	2	2	2	I-Trades, Labor, & Institutional SEIU
	RB6000:Junior Administrative Assistant	1	1	1	F-ParaProfessional & Tech SEIU
	RO4203:Medical Records Technician III	1	1	1	R-Supervisors Unit SEIU
-	RS2012:Mental Health Clinician II	6	5 *	5 *	E-Professional SEIU
-	RS2011:Mental Health Clinician I	4	4	4	E-Professional SEIU
	RS2013:Mental Health Clinician III	1	1	1	R-Supervisors Unit SEIU
	RH2005:Mental Health Unit Supervisor	1	1	1	R-Supervisors Unit SEIU
-	RH1162:Nurse Practitioner II-Inpatient	1	1	1	M-Registered Nurses CNA
-	RH1161:Nurse Practitioner I - Inpatient				M-Registered Nurses CNA
	RO6115:Office Assistant Specialist	2	2	2	G-Office & Office Technical SEIU
	RH3200:Outpatient Clinic Assistant	3	3	3	F-ParaProfessional & Tech SEIU
	RH4355:Pharmacist	1	1	1	E-Professional SEIU
-	RH4453:Pharmacy Technician III				F-ParaProfessional & Tech SEIU
-	RH4451:Pharmacy Technician I				F-ParaProfessional & Tech SEIU
-	RH4452:Pharmacy Technician II	2	2	2	F-ParaProfessional & Tech SEIU
-	RO6110:Senior Office Assistant	3	3	3	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	2	2	2	G-Office & Office Technical SEIU
-	RH2502:Senior Psychiatric Technician	5	5	5	F-ParaProfessional & Tech SEIU
-	RH2001:Licensed Vocational Nurse	14	14	14	F-ParaProfessional & Tech SEIU
-	RH2501:Psychiatric Technician	1	1	1	F-ParaProfessional & Tech SEIU
-	RS2001:Mental Health Specialist I				F-ParaProfessional & Tech SEIU
-	RS2002:Mental Health Specialist II	2	2	2	F-ParaProfessional & Tech SEIU
-	RH1105:Staff Nurse V Clinical Nurse-Inpatient	4	4	4	M-Registered Nurses CNA
-	RH1101:Staff Nurse I - Inpatient				M-Registered Nurses CNA
-	RH1102:Staff Nurse II - Inpatient				M-Registered Nurses CNA
-	RH1103:Staff Nurse III -Inpatient	8	8	8	M-Registered Nurses CNA
-	RH1104:Staff Nurse IV - Inpatient	5	5	5	M-Registered Nurses CNA
	RH1106:Staff Nurse V-Assistant Nursing Department Manager-Inpatient	1	1	1	M-Registered Nurses CNA
-	RC2001:Stock Clerk II	1	1	1	I-Trades, Labor, & Institutional SEIU
-	RC2000:Stock Clerk I				I-Trades, Labor, & Institutional SEIU
	RC2011:Storekeeper I	1	1	1	I-Trades, Labor, & Institutional SEIU
	ALLOCATED TOTAL	79.0	78.0 *	78.0 *	
	Temporary (FTE)	24.5	22.1 *	22.1 *	
	POSITION TOTAL	103.5	100.1 *	100.1 *	
Budget Unit 2022700000 PROBATION-JUVENILE					
	RM1050:Assistant Deputy Chief Probation Officer	1	1	1	C-Middle Management SJCMA
	RO6115:Office Assistant Specialist	1	1	1	G-Office & Office Technical SEIU

COUNTY OF SAN JOAQUIN

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		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
	RO2000:Office Secretary	1	1	1	G-Office & Office Technical SEIU
	RO1000:Office Supervisor	1	1	1	R-Supervisors Unit SEIU
-	RP2002:Probation Officer II	15	15	15	U-Probation Officers
-	RP2001:Probation Officer I	1	1	1	U-Probation Officers
	RP2003:Probation Officer III	10	10	10	U-Probation Officers
	RP2004:Probation Unit Supervisor	5	5	5	U-Probation Officers
-	RO6110:Senior Office Assistant	6	6	6	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	2	2	2	G-Office & Office Technical SEIU
-	RS3001:Senior Social Worker	4	4	4	F-ParaProfessional & Tech SEIU
-	RS3000:Social Worker				F-ParaProfessional & Tech SEIU
	RS3403:Social Worker III	1	1	1	F-ParaProfessional & Tech SEIU
	RS3410:Social Worker Supervisor I	1	1	1	R-Supervisors Unit SEIU
	ALLOCATED TOTAL	49.0	49.0	49.0	
	Temporary (FTE)	8.3	8.3	8.3	
	POSITION TOTAL	57.3	57.3	57.3	
Budget Unit 2022702000 PROBATION-ADULT					
	RM1050:Assistant Deputy Chief Probation Officer	1	1	1	C-Middle Management SJCMA
	RO6115:Office Assistant Specialist	4	4	4	G-Office & Office Technical SEIU
	RO2000:Office Secretary	1	1	1	G-Office & Office Technical SEIU
	RO1000:Office Supervisor	1	1	1	R-Supervisors Unit SEIU
-	RP2002:Probation Officer II	29	29	29	U-Probation Officers
-	RP2001:Probation Officer I	3	3	3	U-Probation Officers
	RP2003:Probation Officer III	7	7	7	U-Probation Officers
	RP2004:Probation Unit Supervisor	5	5	5	U-Probation Officers
-	RO6110:Senior Office Assistant	10	10	10	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	3	3	3	G-Office & Office Technical SEIU
	ALLOCATED TOTAL	64.0	64.0	64.0	
	Temporary (FTE)	5.0	8.0 *	8.0 *	
	POSITION TOTAL	69.0	72.0 *	72.0 *	
Budget Unit 2022702300 PROB-ADULT-SB678					
-	RB6205:Business Analyst II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6204:Business Analyst I				F-ParaProfessional & Tech SEIU
-	RP2002:Probation Officer II	7	*	*	U-Probation Officers
-	RP2001:Probation Officer I				U-Probation Officers
	RP2003:Probation Officer III	3	2 *	2 *	U-Probation Officers
	RP2004:Probation Unit Supervisor	2	1 *	1 *	U-Probation Officers
-	RO6110:Senior Office Assistant	2	2	2	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	ALLOCATED TOTAL	15.0	6.0 *	6.0 *	
	Temporary (FTE)	0.8	0.0 *	0.0 *	
	POSITION TOTAL	15.8	6.0 *	6.0 *	
Budget Unit 2022702510 PROBATION-LOC COMM CORR-AB109					
	RM1050:Assistant Deputy Chief Probation Officer	1	1	1	C-Middle Management SJCMA
	RP2005:Deputy Chief Probation Officer	1	1	1	C-Middle Management SJCMA
-	RB4002:Accountant II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB4001:Accountant I				F-ParaProfessional & Tech SEIU
	RB4003:Accountant III	1	1	1	F-ParaProfessional & Tech SEIU
	RO3011:Accounting Technician I	1	1	1	G-Office & Office Technical SEIU
	RB6210:Contracts Analyst	1	1	1	F-ParaProfessional & Tech SEIU

COUNTY OF SAN JOAQUIN

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		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RB6512:Management Analyst II	2	2	2	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
	RO6115:Office Assistant Specialist	1	1	1	G-Office & Office Technical SEIU
	RO2000:Office Secretary	1	1	1	G-Office & Office Technical SEIU
-	RP2002:Probation Officer II	19	26 *	26 *	U-Probation Officers
-	RP2001:Probation Officer I				U-Probation Officers
	RP2003:Probation Officer III	11	12 *	12 *	U-Probation Officers
	RP2004:Probation Unit Supervisor	3	4 *	4 *	U-Probation Officers
-	RO6110:Senior Office Assistant	3	3	3	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
-	RC2001:Stock Clerk II	1	1	1	I-Trades, Labor, & Institutional SEIU
-	RC2000:Stock Clerk I				I-Trades, Labor, & Institutional SEIU
	ALLOCATED TOTAL	47.0	56.0 *	56.0 *	
	Temporary (FTE)	2.3	3.0 *	3.0 *	
	POSITION TOTAL	49.3	59.0 *	59.0 *	
Budget Unit 2022745000 PROBATION-ADMINISTRATION					
	HP1400:County Probation Officer	1	1	1	A-Executive Unrepresented
	EL2400:Assistant County Probation Officer	1	1	1	B-Senior Management Unrepresented
	RP2005:Deputy Chief Probation Officer	1	1	1	C-Middle Management SJCMA
	RM0226:Management Analyst III	1	1	1	C-Middle Management SJCMA
	RM0224:Management Services Administrator		1 *	1 *	C-Middle Management SJCMA
	RM0227:Principal Business Analyst	1	1	1	C-Middle Management SJCMA
	RB4002:Accountant II	1	1	1	F-ParaProfessional & Tech SEIU
	RO3011:Accounting Technician I	1	1	1	G-Office & Office Technical SEIU
	RO3012:Accounting Technician II	2	2	2	G-Office & Office Technical SEIU
	RI1104:Department Information Systems Analyst IV		1 *	1 *	E-Professional SEIU
	RO6120:Department Payroll Specialist	2	2	2	G-Office & Office Technical SEIU
	RO2060:Executive Secretary	1	1	1	G-Office & Office Technical SEIU
	RO5501:Mail Clerk		1 *	1 *	G-Office & Office Technical SEIU
-	RB6512:Management Analyst II		1 *	1 *	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
	RO6115:Office Assistant Specialist	1	1	1	G-Office & Office Technical SEIU
	RP2003:Probation Officer III	1	1	1	U-Probation Officers
	RP2004:Probation Unit Supervisor	1	1	1	U-Probation Officers
	RO1500:Senior Administrative Supervisor	1	1	1	R-Supervisors Unit SEIU
-	RO6110:Senior Office Assistant	2	2	2	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	ALLOCATED TOTAL	18.0	22.0 *	22.0 *	
	Temporary (FTE)	6.7	6.6 *	6.6 *	
	POSITION TOTAL	24.7	28.6 *	28.6 *	
Budget Unit 2022785000 AB118-ELEAS-COPS-JJP					
-	RB6512:Management Analyst II	1	*	*	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
-	RO6110:Senior Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
-	RP2002:Probation Officer II	12	12	12	U-Probation Officers
-	RP2001:Probation Officer I				U-Probation Officers
	RP2003:Probation Officer III	4	4	4	U-Probation Officers
	RP2004:Probation Unit Supervisor	4	4	4	U-Probation Officers

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

- JOB CODE	POSITION TITLE	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
		JUNE 2022	2022-2023	2022-2023	UNIT
	ALLOCATED TOTAL	22.0	21.0 *	21.0 *	
	Temporary (FTE)	1.5	1.5	1.5	
	POSITION TOTAL	23.5	22.5 *	22.5 *	
	Budget Unit 2022800000 PROBATION-JUVENILE DETENTION				
	RM1050:Assistant Deputy Chief Probation Officer	2	2	2	C-Middle Management SJCMA
	RP2005:Deputy Chief Probation Officer	1	1	1	C-Middle Management SJCMA
	RP0710:Custody Recreation Assistant		1 *	1 *	H-Safety, Investigative, & Custodial SEIU
-	RP2506:Juvenile Detention Officer	53	53	53	H-Safety, Investigative, & Custodial SEIU
-	RP2505:Juvenile Detention Officer Assistant	11	11	11	H-Safety, Investigative, & Custodial SEIU
	RP2510:Juvenile Detention Unit Supervisor	21	21	21	H-Safety, Investigative, & Custodial SEIU
	RP2515:Juvenile Facility Supervisor	7	7	7	H-Safety, Investigative, & Custodial SEIU
	RO5501:Mail Clerk	1	*	*	G-Office & Office Technical SEIU
-	RB6512:Management Analyst II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
	RO6115:Office Assistant Specialist	1	1	1	G-Office & Office Technical SEIU
	RO2000:Office Secretary	1	1	1	G-Office & Office Technical SEIU
-	RP2002:Probation Officer II	7	7	7	U-Probation Officers
-	RP2001:Probation Officer I				U-Probation Officers
	RP2003:Probation Officer III	5	5	5	U-Probation Officers
	RP2004:Probation Unit Supervisor	3	3	3	U-Probation Officers
-	RO6110:Senior Office Assistant	3	3	3	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
-	RC2001:Stock Clerk II	1	1	1	I-Trades, Labor, & Institutional SEIU
-	RC2000:Stock Clerk I				I-Trades, Labor, & Institutional SEIU
	RC2012:Storekeeper II		1 *	1 *	R-Supervisors Unit SEIU
	ALLOCATED TOTAL	118.0	119.0 *	119.0 *	
	Temporary (FTE)	6.6	7.2 *	7.2 *	
	POSITION TOTAL	124.6	126.2 *	126.2 *	
	Budget Unit 2023060000 WATER RESOURCES				
	EC2155:Water Resource Coordinator	1	1	1	B-Senior Management Unrepresented
	RE1005:Engineer V	2	2	2	C-Middle Management SJCMA
	RM0226:Management Analyst III	1	1	1	C-Middle Management SJCMA
-	RB6002:Administrative Assistant II				F-ParaProfessional & Tech SEIU
-	RB6001:Administrative Assistant I	2	2	2	F-ParaProfessional & Tech SEIU
-	RB6000:Junior Administrative Assistant				F-ParaProfessional & Tech SEIU
-	RE1004:Engineer IV				E-Professional SEIU
-	RE1001:Engineer I	1	1	1	E-Professional SEIU
-	RE1002:Engineer II				E-Professional SEIU
-	RE1003:Engineer III	1	1	1	E-Professional SEIU
	RE0111:Engineering Assistant I	1	1	1	F-ParaProfessional & Tech SEIU
	RE0112:Engineering Assistant II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6512:Management Analyst II	3	3	3	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
	ALLOCATED TOTAL	13.0	13.0	13.0	
	Temporary (FTE)	1.5	2.3 *	2.3 *	
	POSITION TOTAL	14.5	15.3 *	15.3 *	
	Budget Unit 2024100000 FLOOD CHANNEL MAINTENANCE				
	RM0335:Channel Maintenance Superintendent	1	1	1	C-Middle Management SJCMA
	RC1000:Public Works Maintenance Manager	1	1	1	C-Middle Management SJCMA

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
	RC1005:Equipment Operator Foreman	1	1	1	I-Trades, Labor, & Institutional SEIU
	RC0651:Equipment Operator I	9	9	9	I-Trades, Labor, & Institutional SEIU
	RC0652:Equipment Operator II	4	4	4	I-Trades, Labor, & Institutional SEIU
-	RC0501:Highway Maintenance Worker	6	6	6	I-Trades, Labor, & Institutional SEIU
-	RC0500:Maintenance Worker	2	2	2	I-Trades, Labor, & Institutional SEIU
	RO6700:Office Technician/Coordinator	1	1	1	G-Office & Office Technical SEIU
	RC0572:Pest Abatement Operator II	1	1	1	I-Trades, Labor, & Institutional SEIU
-	RE0101:Senior Engineering Aide	1	1	1	F-ParaProfessional & Tech SEIU
-	RE0100:Engineering Aide				F-ParaProfessional & Tech SEIU
	RC0420:Welder	1	1	1	I-Trades, Labor, & Institutional SEIU
	ALLOCATED TOTAL	28.0	28.0	28.0	
	Temporary (FTE)	1.5	1.5	1.5	
	POSITION TOTAL	29.5	29.5	29.5	
Budget Unit 2024700000 AGRICULTURAL COMMISSIONER					
	HA1100:Agricultural Commissioner/Sealer	1	1	1	A-Executive Unrepresented
	EA2200:Assistant Agricultural Commissioner	1	1	1	B-Senior Management Unrepresented
	RM0120:Deputy Agricultural Commissioner	4	4	4	C-Middle Management SJCMA
	RM0110:Deputy Sealer Of Weights & Measures	1	1	1	C-Middle Management SJCMA
	RB4003:Accountant III		1 *	1 *	F-ParaProfessional & Tech SEIU
	RO3011:Accounting Technician I	1	1	1	G-Office & Office Technical SEIU
	RO3012:Accounting Technician II	1	1	1	G-Office & Office Technical SEIU
	RO2050:Administrative Secretary	1	1	1	G-Office & Office Technical SEIU
-	RA0177:Ag Bio/Standards Inspector III	9	9	9	E-Professional SEIU
-	RA0175:Ag Bio/Standards Inspector I	9	9	9	E-Professional SEIU
-	RA0176:Ag Bio/Standards Inspector II	4	4	4	E-Professional SEIU
-	RA0152:Agricultural Biologist II				E-Professional SEIU
-	RA0153:Senior Agricultural Biologist	3	3	3	E-Professional SEIU
	RA0178:Ag Bio/Standards Inspector IV	2	2	2	R-Supervisors Unit SEIU
	RA0160:Agricultural & Standards Technician	1	1	1	I-Trades, Labor, & Institutional SEIU
	RO6700:Office Technician/Coordinator	1	1	1	G-Office & Office Technical SEIU
-	RO6110:Senior Office Assistant	2	1 *	1 *	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	2	2	2	G-Office & Office Technical SEIU
	ALLOCATED TOTAL	43.0	43.0	43.0	
	Temporary (FTE)	11.1	12.0 *	12.0 *	
	POSITION TOTAL	54.1	55.0 *	55.0 *	
Budget Unit 2025600000 COMMUNITY DEVELOPMENT SERVICES					
	HE1100:Director of Community Development	1	1	1	A-Executive Unrepresented
	EE1105:Assistant Director of Community Development	1	1	1	B-Senior Management Unrepresented
	EE4010:Code Enforcement Division Chief	1	1	1	B-Senior Management Unrepresented
	EC2150:Deputy Director Building Inspection	1	1	1	B-Senior Management Unrepresented
	EE2101:Deputy Director of Planning	1	1	1	B-Senior Management Unrepresented
	RE0305:Community Development Counter Manager	1	1	1	C-Middle Management SJCMA
	RP6030:Deputy Fire Warden	1	1	1	C-Middle Management SJCMA
	RI4006:Geographic Info Systems Program Manager	1	1	1	C-Middle Management SJCMA
	RE2003:Principal Planner	1	1	1	C-Middle Management SJCMA
	RE2004:Senior Planner	2	3 *	3 *	C-Middle Management SJCMA
	RO3011:Accounting Technician I		1 *	1 *	G-Office & Office Technical SEIU
	RB6002:Administrative Assistant II	1	1	1	F-ParaProfessional & Tech SEIU
-	RE2002:Associate Planner	5	5	5	E-Professional SEIU

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RE2001:Assistant Planner				E-Professional SEIU
-	RC0102:Building Inspector II	5	5	5	F-ParaProfessional & Tech SEIU
-	RC0101:Building Inspector I	1	1	1	F-ParaProfessional & Tech SEIU
-	RE4002:Code Enforcement Officer II	6	6	6	H-Safety, Investigative, & Custodial SEIU
-	RE4001:Code Enforcement Officer I	1	1	1	H-Safety, Investigative, & Custodial SEIU
	RE0301:Development Services Senior Technician	1	1	1	F-ParaProfessional & Tech SEIU
	RE0300:Development Services Technician	4	5 *	5 *	F-ParaProfessional & Tech SEIU
	RP6035:Fire Prevention Inspector	1	1	1	F-ParaProfessional & Tech SEIU
	RI4102:Geographic Information Systems Specialist II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6512:Management Analyst II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
	RO6115:Office Assistant Specialist	3	3	3	G-Office & Office Technical SEIU
-	RE1101:Plan Check Engineer II				E-Professional SEIU
-	RE1100:Plan Check Engineer I	2	2	2	E-Professional SEIU
	RI4203:Principal Geographic Information System Analyst	1	1	1	E-Professional SEIU
	RC0103:Senior Building Inspector	3	3	3	R-Supervisors Unit SEIU
	RE4003:Senior Code Enforcement Officer	2	2	2	H-Safety, Investigative, & Custodial SEIU
-	RI4202:Senior Geographic Information Systems Analyst	1	1	1	E-Professional SEIU
-	RI4201:Associate Geographic Information Systems Analyst				E-Professional SEIU
-	RO6110:Senior Office Assistant	4	4	4	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	2	2	2	G-Office & Office Technical SEIU
	RE1102:Senior Plan Check Engineer	1	1	1	R-Supervisors Unit SEIU
	ALLOCATED TOTAL	57.0	60.0 *	60.0 *	
	Temporary (FTE)	0.6	0.6	0.6	
	POSITION TOTAL	57.6	60.6 *	60.6 *	
Budget Unit 2025700000 SHERIFF-PUBLIC ADMINISTRATOR					
	RM0245:Chief Deputy Public Administrator	1	1	1	C-Middle Management SJCA
	RO3011:Accounting Technician I	1	1	1	G-Office & Office Technical SEIU
-	RM0241:Deputy Public Administrator II	2	3 *	3 *	F-ParaProfessional & Tech SEIU
-	RM0240:Deputy Public Administrator I				F-ParaProfessional & Tech SEIU
	ALLOCATED TOTAL	4.0	5.0 *	5.0 *	
	POSITION TOTAL	4.0	5.0 *	5.0 *	
Budget Unit 2025900000 RECORDER-COUNTY CLERK					
	RM0910:Recorder-County Clerk Operations Manager	1	1	1	C-Middle Management SJCA
	RO3012:Accounting Technician II	1	1	1	G-Office & Office Technical SEIU
	RO1000:Office Supervisor	1	1	1	R-Supervisors Unit SEIU
	RO4400:Recordable Documents Examiner	4	4	4	G-Office & Office Technical SEIU
	RO4405:Recordable Documents Indexer	1	1	1	G-Office & Office Technical SEIU
	RO4450:Record-County Clerk Operations Supervisor	1	1	1	R-Supervisors Unit SEIU
-	RO6110:Senior Office Assistant	14	14	14	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	1	1	1	G-Office & Office Technical SEIU
	RO4401:Senior Recordable Documents Examiner	1	1	1	R-Supervisors Unit SEIU
	ALLOCATED TOTAL	25.0	25.0	25.0	
	Temporary (FTE)	0.5	0.3 *	0.3 *	
	POSITION TOTAL	25.5	25.3 *	25.3 *	
Budget Unit 2026000000 EMERGENCY SERVICES					
	EB1805:Deputy Director of General Services-Emergency Operations	1	1	1	B-Senior Management Unrepresented
	RO3011:Accounting Technician I	1	1	1	G-Office & Office Technical SEIU
	RB6002:Administrative Assistant II		1 *	1 *	F-ParaProfessional & Tech SEIU

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
	RP0602:Emergency Planner	3	3	3	F-ParaProfessional & Tech SEIU
	RP0604:Senior Emergency Planner	1	1	1	F-ParaProfessional & Tech SEIU
-	RO6110:Senior Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	ALLOCATED TOTAL	7.0	8.0 *	8.0 *	
	POSITION TOTAL	7.0	8.0 *	8.0 *	
	Budget Unit 3030101000 PUBLIC WORKS-ADMINISTRATION				
	HC1100:Director of Public Works	1	1	1	A-Executive Unrepresented
	EC2101:Deputy Director-Public Works	3	3	3	B-Senior Management Unrepresented
	EC2102:Public Works Business Administrator	1	1	1	B-Senior Management Unrepresented
	RB3010:Accounting Manager	1	1	1	C-Middle Management SJCMA
-	RB6001:Administrative Assistant I	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6000:Junior Administrative Assistant				F-ParaProfessional & Tech SEIU
	RB6002:Administrative Assistant II	1	1	1	F-ParaProfessional & Tech SEIU
	RI4201:Associate Geographic Information Systems Analyst	1	1	1	E-Professional SEIU
-	RB4002:Accountant II	2	2	2	F-ParaProfessional & Tech SEIU
-	RB4001:Accountant I				F-ParaProfessional & Tech SEIU
	RB4003:Accountant III	1	1	1	F-ParaProfessional & Tech SEIU
	RO3011:Accounting Technician I	2	2	2	G-Office & Office Technical SEIU
	RO3012:Accounting Technician II	1	1	1	G-Office & Office Technical SEIU
	RO6120:Department Payroll Specialist	1	1	1	G-Office & Office Technical SEIU
	RO2060:Executive Secretary	1	1	1	G-Office & Office Technical SEIU
-	RI4102:Geographic Information Systems Specialist II				F-ParaProfessional & Tech SEIU
-	RI4101:Geographic Information Systems Specialist I	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6512:Management Analyst II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
	RO2000:Office Secretary	1	1	1	G-Office & Office Technical SEIU
	RO6700:Office Technician/Coordinator	1	1	1	G-Office & Office Technical SEIU
	RI4203:Principal Geographic Information System Analyst	1	1	1	E-Professional SEIU
	RO1050:Public Works Records Supervisor	1	1	1	G-Office & Office Technical SEIU
-	RO6110:Senior Office Assistant	5	5	5	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	1	1	1	G-Office & Office Technical SEIU
	ALLOCATED TOTAL	29.0	29.0	29.0	
	Temporary (FTE)	3.8	3.8	3.8	
	POSITION TOTAL	32.8	32.8	32.8	
	Budget Unit 3030103000 PUBLIC WORKS-ENGINEERING				
	EC2165:Engineering Services Manager	2	2	2	B-Senior Management Unrepresented
	RE1005:Engineer V	3	3	3	C-Middle Management SJCMA
	RM0226:Management Analyst III	1	1	1	C-Middle Management SJCMA
	RE2004:Senior Planner	1	1	1	C-Middle Management SJCMA
-	RB6002:Administrative Assistant II	3	3	3	F-ParaProfessional & Tech SEIU
-	RB6001:Administrative Assistant I	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6000:Junior Administrative Assistant				F-ParaProfessional & Tech SEIU
	RE5001:Assistant Real Property Agent	1	1	1	F-ParaProfessional & Tech SEIU
-	RE2002:Associate Planner				E-Professional SEIU
-	RE2001:Assistant Planner	1	1	1	E-Professional SEIU
	RE5002:Associate Real Property Agent	1	1	1	F-ParaProfessional & Tech SEIU
-	RE1004:Engineer IV	4	4	4	E-Professional SEIU
-	RE1001:Engineer I				E-Professional SEIU

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RE1002:Engineer II	10	10	10	E-Professional SEIU
-	RE1003:Engineer III	3	3	3	E-Professional SEIU
	RE0111:Engineering Assistant I	10	10	10	F-ParaProfessional & Tech SEIU
	RE0112:Engineering Assistant II	7	7	7	F-ParaProfessional & Tech SEIU
	RE0113:Engineering Assistant III	2	2	2	F-ParaProfessional & Tech SEIU
	RE3001:Licensed Land Surveyor	1	1	1	E-Professional SEIU
-	RB6512:Management Analyst II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I	1	1	1	F-ParaProfessional & Tech SEIU
	RO6115:Office Assistant Specialist	1	1	1	G-Office & Office Technical SEIU
-	RE0101:Senior Engineering Aide	10	10	10	F-ParaProfessional & Tech SEIU
-	RE0100:Engineering Aide	1	1	1	F-ParaProfessional & Tech SEIU
-	RO6110:Senior Office Assistant	2	2	2	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	ALLOCATED TOTAL	67.0	67.0	67.0	
	Temporary (FTE)	3.2	2.7 *	2.7 *	
	POSITION TOTAL	70.2	69.7 *	69.7 *	
Budget Unit 3030105000 PUBLIC WORKS-ROAD MAINT					
	RM0330:Maintenance Superintendent	1	1	1	C-Middle Management SJCMA
	RC1000:Public Works Maintenance Manager	5	5	5	C-Middle Management SJCMA
-	RB4002:Accountant II				F-ParaProfessional & Tech SEIU
-	RB4001:Accountant I	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6001:Administrative Assistant I	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6000:Junior Administrative Assistant				F-ParaProfessional & Tech SEIU
	RC1006:Bridge Maintenance Foreman	1	1	1	I-Trades, Labor, & Institutional SEIU
	RC0502:Bridge Maintenance Worker	4	4	4	I-Trades, Labor, & Institutional SEIU
	RC1503:Bridge Tender	1	1	1	I-Trades, Labor, & Institutional SEIU
	RE0111:Engineering Assistant I	1	1	1	F-ParaProfessional & Tech SEIU
	RC1005:Equipment Operator Foreman	4	4	4	I-Trades, Labor, & Institutional SEIU
	RC0651:Equipment Operator I	21	21	21	I-Trades, Labor, & Institutional SEIU
	RC0652:Equipment Operator II	8	8	8	I-Trades, Labor, & Institutional SEIU
-	RC0501:Highway Maintenance Worker	34	34	34	I-Trades, Labor, & Institutional SEIU
-	RC0500:Maintenance Worker	4	4	4	I-Trades, Labor, & Institutional SEIU
-	RB6512:Management Analyst II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
-	RO6110:Senior Office Assistant				G-Office & Office Technical SEIU
-	RO6105:Office Assistant	2	2	2	G-Office & Office Technical SEIU
	RC2011:Storekeeper I	1	1	1	I-Trades, Labor, & Institutional SEIU
	RC1003:Traffic Foreman	1	1	1	I-Trades, Labor, & Institutional SEIU
	RC0510:Traffic Sign Fabricator	1	1	1	I-Trades, Labor, & Institutional SEIU
	RC0551:Traffic Striper Operator I	2	2	2	I-Trades, Labor, & Institutional SEIU
	RC0552:Traffic Striper Operator II	1	1	1	I-Trades, Labor, & Institutional SEIU
	RC0507:Tree Crew Supervisor	1	1	1	I-Trades, Labor, & Institutional SEIU
	RC0506:Tree Crew Worker	3	3	3	I-Trades, Labor, & Institutional SEIU
	ALLOCATED TOTAL	99.0	99.0	99.0	
	Temporary (FTE)	5.2	5.2	5.2	
	POSITION TOTAL	104.2	104.2	104.2	
Budget Unit 3030108000 PUBLIC WORKS-PUBLIC SERVICES					
	EC2165:Engineering Services Manager	1	1	1	B-Senior Management Unrepresented
-	RE1004:Engineer IV	1	1	1	E-Professional SEIU

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- JOB CODE POSITION TITLE		ALLOCATED JUNE 2022	REQUESTED 2022-2023	RECOMMENDED 2022-2023	REPRESENTATION UNIT
-	RE1001:Engineer I				E-Professional SEIU
-	RE1002:Engineer II				E-Professional SEIU
-	RE1003:Engineer III				E-Professional SEIU
	RE0111:Engineering Assistant I	1	1	1	F-ParaProfessional & Tech SEIU
	RE0112:Engineering Assistant II	1	1	1	F-ParaProfessional & Tech SEIU
-	RE0101:Senior Engineering Aide				F-ParaProfessional & Tech SEIU
-	RE0100:Engineering Aide	1	1	1	F-ParaProfessional & Tech SEIU
	ALLOCATED TOTAL	5.0	5.0	5.0	
	POSITION TOTAL	5.0	5.0	5.0	
Budget Unit 3030900000 COMMUNITY INFRA-ENGINEERIN SYS					
	RE1005:Engineer V	1	1	1	C-Middle Management SJCMA
-	RB6001:Administrative Assistant I	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6000:Junior Administrative Assistant				F-ParaProfessional & Tech SEIU
-	RE1004:Engineer IV	2	2	2	E-Professional SEIU
-	RE1001:Engineer I				E-Professional SEIU
-	RE1002:Engineer II				E-Professional SEIU
-	RE1003:Engineer III				E-Professional SEIU
	RE0112:Engineering Assistant II		1 *	1 *	F-ParaProfessional & Tech SEIU
	RE0113:Engineering Assistant III	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6512:Management Analyst II	2	1 *	1 *	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
	ALLOCATED TOTAL	7.0	7.0	7.0	
	Temporary (FTE)	0.0	0.8 *	0.8 *	
	POSITION TOTAL	7.0	7.8 *	7.8 *	
Budget Unit 4040300000 MENTAL HEALTH- PHARMACY					
	RH4325:Pharmacy Manager	1	1	1	C-Middle Management SJCMA
	RH4355:Pharmacist	1	1	1	E-Professional SEIU
	RH4350:Pharmacist - Clinical	1	1	1	E-Professional SEIU
-	RH4453:Pharmacy Technician III	2	2	2	F-ParaProfessional & Tech SEIU
-	RH4451:Pharmacy Technician I				F-ParaProfessional & Tech SEIU
-	RH4452:Pharmacy Technician II	3	3	3	F-ParaProfessional & Tech SEIU
	RH4454:Pharmacy Technician III Supervisor	1	1	1	R-Supervisors Unit SEIU
-	RO6110:Senior Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	1	1	1	G-Office & Office Technical SEIU
	ALLOCATED TOTAL	11.0	11.0	11.0	
	Temporary (FTE)	6.0	6.0	6.0	
	POSITION TOTAL	17.0	17.0	17.0	
Budget Unit 4040500000 MENTAL HEALTH SERVICES					
	ES2312:Deputy Director-BHS-Clinical	3	3	3	B-Senior Management Unrepresented
	RS2014:Chief Mental Health Clinician	20	22 *	22 *	C-Middle Management SJCMA
	RM0226:Management Analyst III		1 *	1 *	C-Middle Management SJCMA
	RH1320:Nursing Department Manager - Ambulatory	1	1	1	C-Middle Management SJCMA
	EH8001:Physician Manager	1	1	1	S-Physicians Management Unrepresented
	RB6002:Administrative Assistant II		1 *	1 *	F-ParaProfessional & Tech SEIU
	RH2505:Chief Psychiatric Technician	7	8 *	8 *	R-Supervisors Unit SEIU
-	RS5002:Employment Training Specialist II	1	1	1	F-ParaProfessional & Tech SEIU
-	RS5001:Employment Training Specialist I				F-ParaProfessional & Tech SEIU
-	RB6512:Management Analyst II	2	2	2	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RH1505:Mental Health Charge Nurse - Inpatient	3	3	3	M-Registered Nurses CNA
-	RH1101:Staff Nurse I - Inpatient				M-Registered Nurses CNA
-	RH1102:Staff Nurse II - Inpatient				M-Registered Nurses CNA
-	RH1103:Staff Nurse III -Inpatient	1	1	1	M-Registered Nurses CNA
-	RH1124:Staff Nurse IV - Ambulatory	5	5	5	M-Registered Nurses CNA
-	RH1104:Staff Nurse IV - Inpatient	5	5	5	M-Registered Nurses CNA
-	RS2012:Mental Health Clinician II	56	62 *	62 *	E-Professional SEIU
-	RS2011:Mental Health Clinician I	59	59	59	E-Professional SEIU
	RS2013:Mental Health Clinician III	31	31	31	R-Supervisors Unit SEIU
	RS2053:Mental Health Consumer Outreach Coordinator	1	1	1	R-Supervisors Unit SEIU
	RS2035:Mental Health Court Liaison	1	1	1	F-ParaProfessional & Tech SEIU
-	RS2022:Mental Health Interpreter II	5	5	5	F-ParaProfessional & Tech SEIU
-	RS2021:Mental Health Interpreter I	2	2	2	F-ParaProfessional & Tech SEIU
	RS2051:Mental Health Outreach Worker	44	54 *	54 *	F-ParaProfessional & Tech SEIU
	RS2003:Mental Health Specialist III	3	3	3	R-Supervisors Unit SEIU
-	RH6004:Occupational Therapist -Clinical Specialist	1	*	*	E-Professional SEIU
-	RH6002:Occupational Therapist				E-Professional SEIU
-	RH6000:Occupational Therapist Assistant				F-ParaProfessional & Tech SEIU
-	RH6003:Occupational Therapist-Senior				E-Professional SEIU
-	RH2502:Senior Psychiatric Technician	50	65 *	65 *	F-ParaProfessional & Tech SEIU
-	RH2001:Licensed Vocational Nurse	1	1	1	F-ParaProfessional & Tech SEIU
-	RS2001:Mental Health Specialist I				F-ParaProfessional & Tech SEIU
-	RS2002:Mental Health Specialist II	79	79	79	F-ParaProfessional & Tech SEIU
-	RH2501:Psychiatric Technician	16	16	16	F-ParaProfessional & Tech SEIU
-	RH2002:Senior Licensed Vocational Nurse				F-ParaProfessional & Tech SEIU
-	RH1166:Nurse Practitioner II -Ambulatory	2	2	2	M-Registered Nurses CNA
-	RH1165:Nurse Practitioner I -Ambulatory				M-Registered Nurses CNA
	RO6115:Office Assistant Specialist	9	10 *	10 *	G-Office & Office Technical SEIU
	RO2000:Office Secretary	1	1	1	G-Office & Office Technical SEIU
	RO1000:Office Supervisor	6	6	6	R-Supervisors Unit SEIU
-	RS3013:Protective Services Social Worker III	2	2	2	F-ParaProfessional & Tech SEIU
-	RS3011:Protective Services Social Worker I				F-ParaProfessional & Tech SEIU
-	RS3012:Protective Services Social Worker II				F-ParaProfessional & Tech SEIU
	RH7800:Psychiatric Rehab Therapy Assistant		1 *	1 *	F-ParaProfessional & Tech SEIU
	EH8003:Psychiatrist	17	17	17	P-Physicians UAPD
	RH6601:Rehabilitation Therapist I	1	1	1	F-ParaProfessional & Tech SEIU
	RH6602:Rehabilitation Therapist II	1	1	1	R-Supervisors Unit SEIU
-	RO6110:Senior Office Assistant	43	42 *	42 *	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	17	17	17	G-Office & Office Technical SEIU
-	RH1123:Staff Nurse III - Ambulatory	2	3 *	3 *	M-Registered Nurses CNA
-	RH1121:Staff Nurse I - Ambulatory				M-Registered Nurses CNA
-	RH1122:Staff Nurse II - Ambulatory				M-Registered Nurses CNA
	RH1106:Staff Nurse V-Assistant Nursing Department Manager-Inpatient	3	3	3	M-Registered Nurses CNA
-	RS1022:Substance Abuse Counselor II	7	8 *	8 *	F-ParaProfessional & Tech SEIU
-	RS1021:Substance Abuse Counselor I				F-ParaProfessional & Tech SEIU
ALLOCATED TOTAL		509.0	547.0 *	547.0 *	
Temporary (FTE)		100.7	88.6 *	88.6 *	
POSITION TOTAL		609.7	635.6 *	635.6 *	
Budget Unit 4040600000 SUBSTANCE ABUSE SERVICES					

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
	ES2312:Deputy Director-BHS-Clinical	1	1	1	B-Senior Management Unrepresented
	RS2014:Chief Mental Health Clinician	1	1	1	C-Middle Management SJCMA
	RM1122:Substance Abuse Program Manager	5	5	5	C-Middle Management SJCMA
-	RS2012:Mental Health Clinician II	1	2 *	2 *	E-Professional SEIU
-	RS2011:Mental Health Clinician I	2	2	2	E-Professional SEIU
-	RS2002:Mental Health Specialist II	2	2	2	F-ParaProfessional & Tech SEIU
-	RS2001:Mental Health Specialist I				F-ParaProfessional & Tech SEIU
	RO6115:Office Assistant Specialist	1	1	1	G-Office & Office Technical SEIU
	RO2000:Office Secretary	1	1	1	G-Office & Office Technical SEIU
	RO1000:Office Supervisor	1	1	1	R-Supervisors Unit SEIU
-	RS0302:Perinatal Child Care Worker	3	3	3	F-ParaProfessional & Tech SEIU
-	RS0301:Perinatal Child Care Aide	1	1	1	F-ParaProfessional & Tech SEIU
-	RS1022:Substance Abuse Counselor II	45	44 *	44 *	F-ParaProfessional & Tech SEIU
-	RS1021:Substance Abuse Counselor I	9	9	9	F-ParaProfessional & Tech SEIU
-	RS1025:Substance Abuse Prevention Specialist II	3	*	*	F-ParaProfessional & Tech SEIU
-	RS1024:Substance Abuse Prevention Specialist I				F-ParaProfessional & Tech SEIU
-	RO6110:Senior Office Assistant	6	6	6	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	2	2	2	G-Office & Office Technical SEIU
	RS1023:Substance Abuse Program Supervisor	7	7	7	R-Supervisors Unit SEIU
	ALLOCATED TOTAL	91.0	88.0 *	88.0 *	
	Temporary (FTE)	21.0	21.0	21.0	
	POSITION TOTAL	112.0	109.0 *	109.0 *	
Budget Unit 4040700000 BEHAVIORAL HEALTH ADMIN					
	HS2000:Chief Deputy Director-BHS	1	1	1	A-Executive Unrepresented
	ES2300:Senior Deputy Director-BHS	1	1	1	B-Senior Management Unrepresented
	ES2310:Deputy Director-BHS-Administrative	1	1	1	B-Senior Management Unrepresented
	ES2312:Deputy Director-BHS-Clinical	1	1	1	B-Senior Management Unrepresented
	RB3010:Accounting Manager	1	1	1	C-Middle Management SJCMA
	RS2014:Chief Mental Health Clinician	1	1	1	C-Middle Management SJCMA
	RM0226:Management Analyst III	2	2	2	C-Middle Management SJCMA
	RH1300:Nursing Department Manager - Inpatient	1	1	1	C-Middle Management SJCMA
	EH8001:Physician Manager	1	1	1	S-Physicians Management Unrepresented
	RB4002:Accountant II	1	1	1	F-ParaProfessional & Tech SEIU
	RB4003:Accountant III	5	5	5	F-ParaProfessional & Tech SEIU
	RO3011:Accounting Technician I	7	8 *	8 *	G-Office & Office Technical SEIU
	RO3012:Accounting Technician II	6	7 *	7 *	G-Office & Office Technical SEIU
	RB6002:Administrative Assistant II	1	1	1	F-ParaProfessional & Tech SEIU
	RO2050:Administrative Secretary	1	1	1	G-Office & Office Technical SEIU
	RB6211:Contracts Supervisor	1	1	1	R-Supervisors Unit SEIU
-	RC0402:Crafts Worker II	1	1	1	I-Trades, Labor, & Institutional SEIU
-	RC0401:Crafts Worker I				I-Trades, Labor, & Institutional SEIU
	RC0403:Crafts Worker III	3	3	3	I-Trades, Labor, & Institutional SEIU
	RC0404:Crafts Worker IV	1	1	1	R-Supervisors Unit SEIU
	RO6120:Department Payroll Specialist	1	1	1	G-Office & Office Technical SEIU
	RB5500:Departmental Personnel Analyst	1	1	1	D-Confidential Unrepresented
	RF0300:Housekeeping Service Worker	9	9	9	I-Trades, Labor, & Institutional SEIU
	RF0301:Lead Housekeeper	1	1	1	R-Supervisors Unit SEIU
	RB6512:Management Analyst II	5	5	5	F-ParaProfessional & Tech SEIU
	RO4203:Medical Records Technician III	1	1	1	R-Supervisors Unit SEIU

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RS2012:Mental Health Clinician II	2	2	2	E-Professional SEIU
-	RS2011:Mental Health Clinician I				E-Professional SEIU
	RS2013:Mental Health Clinician III	1	2 *	2 *	R-Supervisors Unit SEIU
-	RH1505:Mental Health Charge Nurse - Inpatient	2	2	2	M-Registered Nurses CNA
-	RH1121:Staff Nurse I - Ambulatory				M-Registered Nurses CNA
-	RH1122:Staff Nurse II - Ambulatory				M-Registered Nurses CNA
-	RH1123:Staff Nurse III - Ambulatory	1	1	1	M-Registered Nurses CNA
-	RH1124:Staff Nurse IV - Ambulatory	2	2	2	M-Registered Nurses CNA
	RB6515:Mental Health Support Services Coordinator	1	1	1	F-ParaProfessional & Tech SEIU
	RO6115:Office Assistant Specialist	5	4 *	4 *	G-Office & Office Technical SEIU
	RC4001:Office Building Engineer	1	1	1	I-Trades, Labor, & Institutional SEIU
	RO2000:Office Secretary	1	1	1	G-Office & Office Technical SEIU
	RO1000:Office Supervisor	2	2	2	R-Supervisors Unit SEIU
	RO6700:Office Technician/Coordinator	1	1	1	G-Office & Office Technical SEIU
-	RO6110:Senior Office Assistant	8	7 *	7 *	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	3	3	3	G-Office & Office Technical SEIU
	RH2502:Senior Psychiatric Technician		1 *	1 *	F-ParaProfessional & Tech SEIU
-	RC2001:Stock Clerk II	1	1	1	I-Trades, Labor, & Institutional SEIU
-	RC2000:Stock Clerk I				I-Trades, Labor, & Institutional SEIU
	RC2011:Storekeeper I	1	1	1	I-Trades, Labor, & Institutional SEIU
	RS1023:Substance Abuse Program Supervisor	1	1	1	R-Supervisors Unit SEIU
	ALLOCATED TOTAL	88.0	90.0 *	90.0 *	
	Temporary (FTE)	12.1	12.9 *	12.9 *	
	POSITION TOTAL	100.1	102.9 *	102.9 *	
Budget Unit 4040800000 UTILITY DISTRICTS					
	RM0360:Utility District Assistant Superintendent	1	1	1	C-Middle Management SJCA
	RM0340:Utility District Superintendent	1	1	1	C-Middle Management SJCA
-	RB6001:Administrative Assistant I				F-ParaProfessional & Tech SEIU
-	RB6000:Junior Administrative Assistant	1	1	1	F-ParaProfessional & Tech SEIU
	RE0112:Engineering Assistant II	1	1	1	F-ParaProfessional & Tech SEIU
	RC0651:Equipment Operator I	1	1	1	I-Trades, Labor, & Institutional SEIU
-	RO6110:Senior Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	RC0515:Utility District Laboratory Technician	1	1	1	I-Trades, Labor, & Institutional SEIU
	RC0525:Utility District Maintenance Supervisor	2	2	2	I-Trades, Labor, & Institutional SEIU
-	RC0522:Utility District Maintenance Worker II	7	7	7	I-Trades, Labor, & Institutional SEIU
-	RC0521:Utility District Maintenance Worker I	4	4	4	I-Trades, Labor, & Institutional SEIU
-	RC0520:Utility District Maintenance Worker Trainee	4	4	4	I-Trades, Labor, & Institutional SEIU
	ALLOCATED TOTAL	24.0	24.0	24.0	
	POSITION TOTAL	24.0	24.0	24.0	
Budget Unit 4041000000 PUBLIC HEALTH SVS					
	EH2200:Chief Deputy Director-Public Health Services	1	1	1	A-Executive Unrepresented
	ES2203:Assistant Health Officer	1	1	1	B-Senior Management Unrepresented
-	EH4090:Director of Public Health Laboratory Services	2	2	2	B-Senior Management Unrepresented
-	EH4085:Assistant Director of Public Health Laboratory Services				B-Senior Management Unrepresented
	ES2201:Deputy Director-Public Health Services		1 *	1 *	B-Senior Management Unrepresented
	ES2202:Public Health Officer	1	1	1	B-Senior Management Unrepresented
	ES2200:Senior Deputy Director-Public Health Services	2	2	2	B-Senior Management Unrepresented
	RB3010:Accounting Manager	1	1	1	C-Middle Management SJCA

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
	RM0226:Management Analyst III	4	4	4	C-Middle Management SJCMA
	RM0224:Management Services Administrator	1	1	1	C-Middle Management SJCMA
	RS7105:Program Coordinator WIC	1	1	1	C-Middle Management SJCMA
	RM1182:Program Coordinator-AIDS	1	1	1	C-Middle Management SJCMA
	RM1181:Program Coordinator-Public Health Education	1	1	1	C-Middle Management SJCMA
	RH1820:Program Manager-Public Health Nursing	2	2	2	C-Middle Management SJCMA
	RP0610:Public Health Emergency Preparedness Coordinator	1	1	1	C-Middle Management SJCMA
-	RB4002:Accountant II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB4001:Accountant I				F-ParaProfessional & Tech SEIU
	RB4003:Accountant III	1	1	1	F-ParaProfessional & Tech SEIU
	RO3011:Accounting Technician I	3	3	3	G-Office & Office Technical SEIU
	RO3012:Accounting Technician II	1	1	1	G-Office & Office Technical SEIU
-	RB6001:Administrative Assistant I	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6000:Junior Administrative Assistant	1	1	1	F-ParaProfessional & Tech SEIU
	RB6002:Administrative Assistant II				F-ParaProfessional & Tech SEIU
	RO2050:Administrative Secretary	1	1	1	G-Office & Office Technical SEIU
	RS4222:AIDS Case Worker	2	2	2	F-ParaProfessional & Tech SEIU
-	RB6205:Business Analyst II	3	3	3	F-ParaProfessional & Tech SEIU
-	RB6204:Business Analyst I				F-ParaProfessional & Tech SEIU
	RS0200:Case Manager	3	2 *	2 *	E-Professional SEIU
	RS0201:Case Manager Supervisor	1	1	1	R-Supervisors Unit SEIU
	RS4110:Communicable Disease Investigator	29	25 *	25 *	F-ParaProfessional & Tech SEIU
	RS4302:Community Health Outreach Worker	8	8	8	F-ParaProfessional & Tech SEIU
	RI1104:Department Information Systems Analyst IV	1	1	1	E-Professional SEIU
	RP0602:Emergency Planner	1	1	1	F-ParaProfessional & Tech SEIU
	RB6900:Epidemiologist	7	7	7	E-Professional SEIU
	RI4102:Geographic Information Systems Specialist II	1	1	1	F-ParaProfessional & Tech SEIU
	RS9215:Lactation Specialist	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6512:Management Analyst II	4	4	4	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
	RO6115:Office Assistant Specialist	3	3	3	G-Office & Office Technical SEIU
	RO1000:Office Supervisor	3	3	3	R-Supervisors Unit SEIU
	RI0110:Office Systems Specialist	1	1	1	F-ParaProfessional & Tech SEIU
	RO6700:Office Technician/Coordinator	2	2	2	G-Office & Office Technical SEIU
-	RS4101:Public Health Educator	17	15 *	15 *	E-Professional SEIU
-	RS4011:Public Health Education Assistant I	5	5	5	F-ParaProfessional & Tech SEIU
-	RS4012:Public Health Education Assistant II	3	3	3	F-ParaProfessional & Tech SEIU
-	RS4001:Public Health Education Associate I				E-Professional SEIU
-	RS4002:Public Health Education Associate II				E-Professional SEIU
-	RH4212:Public Health Microbiologist II	6	6	6	E-Professional SEIU
-	RH4211:Public Health Microbiologist I	2	2	2	E-Professional SEIU
-	RH4200:Public Health Microbiologist Trainee				E-Professional SEIU
-	RH8501:Public Health Nutritionist	2	2	2	E-Professional SEIU
-	RH8500:Public Health Nutritionist Trainee				E-Professional SEIU
-	RH4961:Public Health Laboratory Technician II	1	2 *	2 *	F-ParaProfessional & Tech SEIU
-	RH4960:Public Health Laboratory Technician I	1	1	1	F-ParaProfessional & Tech SEIU
	RB0205:Public Information Specialist	1	1	1	F-ParaProfessional & Tech SEIU
	RS4115:Senior Communicable Disease Investigator	3	3	3	R-Supervisors Unit SEIU
-	RO6110:Senior Office Assistant	21	20 *	20 *	G-Office & Office Technical SEIU

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RO6105:Office Assistant	9	9	9	G-Office & Office Technical SEIU
	RH4203:Senior Public Health Microbiologist	2	2	2	E-Professional SEIU
-	RH1813:Senior Public Health Nurse	12	12	12	M-Registered Nurses CNA
-	RH1811:Public Health Nurse I	5	5	5	M-Registered Nurses CNA
-	RH1812:Public Health Nurse II	16	16	16	M-Registered Nurses CNA
-	RH1800:Registered Nurse	1	1	1	M-Registered Nurses CNA
-	RH1121:Staff Nurse I - Ambulatory				M-Registered Nurses CNA
-	RH1122:Staff Nurse II - Ambulatory				M-Registered Nurses CNA
-	RH1123:Staff Nurse III - Ambulatory	1	1	1	M-Registered Nurses CNA
-	RH1124:Staff Nurse IV - Ambulatory				M-Registered Nurses CNA
-	RS3001:Senior Social Worker	3	3	3	F-ParaProfessional & Tech SEIU
-	RS3000:Social Worker	1	1	1	F-ParaProfessional & Tech SEIU
-	RC2001:Stock Clerk II				I-Trades, Labor, & Institutional SEIU
-	RC2000:Stock Clerk I	1	1	1	I-Trades, Labor, & Institutional SEIU
	RC2011:Storekeeper I	1	1	1	I-Trades, Labor, & Institutional SEIU
	RB6905:Supervising Epidemiologist	1	1	1	R-Supervisors Unit SEIU
	RS4105:Supervising Public Health Educator	3	3	3	R-Supervisors Unit SEIU
	RH4205:Supervising Public Health Microbiologist	2	2	2	R-Supervisors Unit SEIU
	RH1815:Supervising Public Health Nurse	2	2	2	M-Registered Nurses CNA
-	RO4182:WIC Nutrition Assistant II	13	12 *	12 *	G-Office & Office Technical SEIU
-	RO4181:WIC Nutrition Assistant I				G-Office & Office Technical SEIU
	ALLOCATED TOTAL	233.0	226.0 *	226.0 *	
	Temporary (FTE)	22.9	8.2 *	8.2 *	
	POSITION TOTAL	255.9	234.2 *	234.2 *	
Budget Unit 4041200000 CONSERVATOR SERVICES					
	EB3300:Public Guardian/Conservator	1	1	1	B-Senior Management Unrepresented
	RS2033:Chief Deputy Public Guardian	1	1	1	C-Middle Management SJCMA
	RB4003:Accountant III	1	1	1	F-ParaProfessional & Tech SEIU
	RO3011:Accounting Technician I	5	5	5	G-Office & Office Technical SEIU
	RO3012:Accounting Technician II	3	3	3	G-Office & Office Technical SEIU
-	RS2032:Deputy Public Guardian II	5	5	5	F-ParaProfessional & Tech SEIU
-	RS2031:Deputy Public Guardian I	3	3	3	F-ParaProfessional & Tech SEIU
	RB6000:Junior Administrative Assistant	1	1	1	F-ParaProfessional & Tech SEIU
	RO6115:Office Assistant Specialist	4	4	4	G-Office & Office Technical SEIU
-	RO6110:Senior Office Assistant	2	2	2	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	2	2	2	G-Office & Office Technical SEIU
	RC2011:Storekeeper I	1	1	1	I-Trades, Labor, & Institutional SEIU
	RS2034:Supervising Deputy Public Guardian	1	1	1	R-Supervisors Unit SEIU
	ALLOCATED TOTAL	30.0	30.0	30.0	
	Temporary (FTE)	1.5	1.5	1.5	
	POSITION TOTAL	31.5	31.5	31.5	
Budget Unit 4041800000 EMERGENCY MEDICAL SERVICE AGCY					
	EH2120:Emergency Medical Services Administrator	1	1	1	B-Senior Management Unrepresented
	RH0250:Emergency Medical Services Coordinator	1	1	1	C-Middle Management SJCMA
	RO3011:Accounting Technician I	1	1	1	G-Office & Office Technical SEIU
	RH0222:Emergency Medical Services Analyst	2	2	2	F-ParaProfessional & Tech SEIU
	RH0223:Emergency Medical Services Specialist	2	2	2	F-ParaProfessional & Tech SEIU
	RH0224:EMS Trauma Coordinator	2	2	2	M-Registered Nurses CNA
	RO6700:Office Technician/Coordinator	1	1	1	G-Office & Office Technical SEIU

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		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
	RH0160:Pre-Hospital Care Coordinator	1	1	1	F-ParaProfessional & Tech SEIU
	RH0221:Regional Disaster Medical Health Specialist	1	1	1	F-ParaProfessional & Tech SEIU
	ALLOCATED TOTAL	12.0	12.0	12.0	
	Temporary (FTE)	0.4	0.0 *	0.0 *	
	POSITION TOTAL	12.4	12.0 *	12.0 *	
	Budget Unit 4042000000 ENVIRONMENTAL HEALTH				
	HA1200:Director of Environmental Health	1	1	1	A-Executive Unrepresented
	EA2300:Assistant Director-Environmental Health	1	1	1	B-Senior Management Unrepresented
	RM0610:Environmental Health- Program Coordinator	6	6	6	C-Middle Management SJCMA
	RB4002:Accountant II	1	1	1	F-ParaProfessional & Tech SEIU
	RO3011:Accounting Technician I	3	3	3	G-Office & Office Technical SEIU
	RO2050:Administrative Secretary	1	1	1	G-Office & Office Technical SEIU
	RP6012:Hazardous Material Specialist II	2	2	2	H-Safety, Investigative, & Custodial SEIU
-	RA0604:Lead Senior Registered Environmental Health Specialist	13	13	13	E-Professional SEIU
-	RA0600:Environmental Health Specialist	6	6	6	E-Professional SEIU
-	RA0601:Environmental Health Specialist Trainee	2	2	2	E-Professional SEIU
-	RA0500:Registered Dairy Inspector				E-Professional SEIU
-	RA0602:Registered Environmental Health Specialist	7	7	7	E-Professional SEIU
-	RA0501:Senior Registered Dairy Inspector	2	2	2	E-Professional SEIU
-	RA0603:Senior Registered Environmental Health Specialist	10	10	10	E-Professional SEIU
-	RB6512:Management Analyst II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
	RO6115:Office Assistant Specialist	1	*	*	G-Office & Office Technical SEIU
-	RO6110:Senior Office Assistant	8	8	8	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	ALLOCATED TOTAL	65.0	64.0 *	64.0 *	
	POSITION TOTAL	65.0	64.0 *	64.0 *	
	Budget Unit 4045415000 CALIFORNIA CHILDRENS SERVICES				
	ES2203:Assistant Health Officer	1	1	1	B-Senior Management Unrepresented
	RM0810:Childrens Medical Services Manager	1	1	1	C-Middle Management SJCMA
	RH6510:Therapy Services Manager	1	1	1	C-Middle Management SJCMA
	RS0200:Case Manager	1	1	1	F-ParaProfessional & Tech SEIU
	RO6115:Office Assistant Specialist	1	1	1	G-Office & Office Technical SEIU
	RO1000:Office Supervisor	2	2	2	R-Supervisors Unit SEIU
-	RH6205:Physical Therapist IV-Assistant Department Manager	3	3	3	R-Supervisors Unit SEIU
-	RH6002:Occupational Therapist	1	1	1	E-Professional SEIU
-	RH6000:Occupational Therapist Assistant				F-ParaProfessional & Tech SEIU
-	RH6005:Occupational Therapist IV-Assistant Department Manager	1	1	1	R-Supervisors Unit SEIU
-	RH6003:Occupational Therapist-Senior	1	1	1	E-Professional SEIU
-	RH6202:Physical Therapist				E-Professional SEIU
-	RH6200:Physical Therapist Assistant	2	2	2	E-Professional SEIU
-	RH6203:Physical Therapist-Senior	2	2	2	E-Professional SEIU
-	RH6300:Therapist Aide	1	1	1	F-ParaProfessional & Tech SEIU
-	RO6110:Senior Office Assistant	16	16	16	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RH1813:Senior Public Health Nurse	5	5	5	M-Registered Nurses CNA
-	RH1811:Public Health Nurse I	1	1	1	M-Registered Nurses CNA
-	RH1812:Public Health Nurse II	4	4	4	M-Registered Nurses CNA
-	RH1121:Staff Nurse I - Ambulatory				M-Registered Nurses CNA

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RH1122:Staff Nurse II - Ambulatory				M-Registered Nurses CNA
-	RH1123:Staff Nurse III - Ambulatory	1	1	1	M-Registered Nurses CNA
-	RH1124:Staff Nurse IV - Ambulatory				M-Registered Nurses CNA
	ALLOCATED TOTAL	46.0	46.0	46.0	
	Temporary (FTE)	0.8	0.8	0.8	
	POSITION TOTAL	46.8	46.8	46.8	
Budget Unit 4049100000 CHILDREN & FAMILIES PROGRAM					
	ES1500:First 5 San Joaquin Executive Director	1	1	1	B-Senior Management Unrepresented
-	RB4002:Accountant II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB4001:Accountant I				F-ParaProfessional & Tech SEIU
	RB4003:Accountant III	1	1	1	F-ParaProfessional & Tech SEIU
	RB6001:Administrative Assistant I	1	1	1	F-ParaProfessional & Tech SEIU
	RB6210:Contracts Analyst	7	7	7	F-ParaProfessional & Tech SEIU
	RB6211:Contracts Supervisor	1	1	1	R-Supervisors Unit SEIU
-	RO6110:Senior Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	ALLOCATED TOTAL	13.0	13.0	13.0	
	POSITION TOTAL	13.0	13.0	13.0	
Budget Unit 4049500000 HEALTH CARE SERVICES ADMIN					
	HH1100:Director Health Care Services	1	1	1	A-Executive Unrepresented
	HH1105:Assistant Director- Health Care Services	1	1	1	A-Executive Unrepresented
	EI2100:Chief Information Officer-HCS	1	1	1	B-Senior Management Unrepresented
	EM0250:Deputy Director-HCS-Fiscal	1	1	1	B-Senior Management Unrepresented
	RB3010:Accounting Manager	1	1	1	C-Middle Management SJCMA
	RI1011:Department Information Systems Manager	1	1	1	C-Middle Management SJCMA
	RM0226:Management Analyst III	1	*	*	C-Middle Management SJCMA
	RO2050:Administrative Secretary	1	1	1	G-Office & Office Technical SEIU
-	RI1202:Department Applications Analyst II	4	4	4	E-Professional SEIU
-	RI1201:Department Applications Analyst I				E-Professional SEIU
	RI1203:Department Applications Analyst III	4	4	4	E-Professional SEIU
	RI1204:Department Applications Analyst IV	1	1	1	E-Professional SEIU
-	RI1102:Department Information Systems Analyst II	5	5	5	E-Professional SEIU
-	RI1101:Department Information Systems Analyst I				E-Professional SEIU
	RI1103:Department Information Systems Analyst III	2	2	2	E-Professional SEIU
	RI1104:Department Information Systems Analyst IV	1	1	1	E-Professional SEIU
-	RI1302:Department Information Systems Specialist II	1	1	1	F-ParaProfessional & Tech SEIU
-	RI1301:Department Information Systems Specialist I				F-ParaProfessional & Tech SEIU
	RI1303:Department Information Systems Specialist III	1	1	1	F-ParaProfessional & Tech SEIU
	RI1402:Department Information Systems Technician II	1	1	1	F-ParaProfessional & Tech SEIU
	RB5500:Departmental Personnel Analyst	1	1	1	D-Confidential Unrepresented
	RI0110:Office Systems Specialist	1	1	1	F-ParaProfessional & Tech SEIU
	RO6105:Office Assistant	1	*	*	G-Office & Office Technical SEIU
	ALLOCATED TOTAL	31.0	29.0 *	29.0 *	
	Temporary (FTE)	0.8	0.0 *	0.0 *	
	POSITION TOTAL	31.8	29.0 *	29.0 *	
Budget Unit 4049600000 WHOLE PERSON CARE PROGRAM					
	RM0226:Management Analyst III		1 *	1 *	C-Middle Management SJCMA
	RS4302:Community Health Outreach Worker	4	6 *	6 *	F-ParaProfessional & Tech SEIU
-	RS2002:Mental Health Specialist II		1 *	1 *	F-ParaProfessional & Tech SEIU

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RS2001:Mental Health Specialist I				F-ParaProfessional & Tech SEIU
-	RH1812:Public Health Nurse II	1	2 *	2 *	M-Registered Nurses CNA
-	RH1811:Public Health Nurse I				M-Registered Nurses CNA
-	RO6110:Senior Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RO6105:Office Assistant		1 *	1 *	G-Office & Office Technical SEIU
	RS3005:Social Worker Supervisor	1	1	1	R-Supervisors Unit SEIU
	ALLOCATED TOTAL	7.0	13.0 *	13.0 *	
	Temporary (FTE)	0.0	0.5 *	0.5 *	
	POSITION TOTAL	7.0	13.5 *	13.5 *	
Budget Unit 4049700000 OFFICE OF THE MEDICAL EXAMINER					
	EP5350:Medical Examiner Operations Administrator	1	1	1	B-Senior Management Unrepresented
-	RP5010:Medical Examiner Investigator	10	10	10	H-Safety, Investigative, & Custodial SEIU
-	RP5005:Medical Examiner Investigator Trainee				H-Safety, Investigative, & Custodial SEIU
	RH4930:Medical Technician	3	3	3	F-ParaProfessional & Tech SEIU
-	RO6110:Senior Office Assistant	3	3	3	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	RP5015:Supervising Medical Examiner Investigator	2	2	2	R-Supervisors Unit SEIU
	ALLOCATED TOTAL	19.0	19.0	19.0	
	Temporary (FTE)	0.8	1.8 *	1.8 *	
	POSITION TOTAL	19.8	20.8 *	20.8 *	
Budget Unit 4049800000 COUNTY SUPPORT TO PPHC-FQHC					
	RM0203:Clinic Services Coordinator	4	4	4	C-Middle Management SJCMA
	RM0226:Management Analyst III	2	2	2	C-Middle Management SJCMA
	RM0630:Patient Access Services Manager	1	1	1	C-Middle Management SJCMA
	EH8001:Physician Manager	1	1	1	S-Physicians Management Unrepresented
-	RB4002:Accountant II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB4001:Accountant I				F-ParaProfessional & Tech SEIU
	RO3012:Accounting Technician II	1	1	1	G-Office & Office Technical SEIU
-	RB6001:Administrative Assistant I		1 *	1 *	F-ParaProfessional & Tech SEIU
-	RB6000:Junior Administrative Assistant				F-ParaProfessional & Tech SEIU
	RB6002:Administrative Assistant II	1	2 *	2 *	F-ParaProfessional & Tech SEIU
	RO4130:Credentialing Specialist	1	1	1	G-Office & Office Technical SEIU
	RI1104:Department Information Systems Analyst IV	1	1	1	E-Professional SEIU
-	RI1302:Department Information Systems Specialist II		1 *	1 *	F-ParaProfessional & Tech SEIU
-	RI1301:Department Information Systems Specialist I				F-ParaProfessional & Tech SEIU
	RI1303:Department Information Systems Specialist III		1 *	1 *	F-ParaProfessional & Tech SEIU
	RO6120:Department Payroll Specialist	1	1	1	G-Office & Office Technical SEIU
	RO2000:Office Secretary	1	1	1	G-Office & Office Technical SEIU
	RO1000:Office Supervisor	2	2	2	R-Supervisors Unit SEIU
	RI0110:Office Systems Specialist	3	3	3	F-ParaProfessional & Tech SEIU
	RO6700:Office Technician/Coordinator	1	1	1	G-Office & Office Technical SEIU
	RH3200:Outpatient Clinic Assistant	48	56 *	56 *	F-ParaProfessional & Tech SEIU
	RH0200:Patient Registration Clerk	14	17 *	17 *	G-Office & Office Technical SEIU
	RH0300:Patient Services Representative		3 *	3 *	F-ParaProfessional & Tech SEIU
	RH4350:Pharmacist - Clinical	1	2 *	2 *	E-Professional SEIU
	EH8002:Physician	19	23 *	23 *	P-Physicians UAPD
	RH2002:Senior Licensed Vocational Nurse	4	4	4	F-ParaProfessional & Tech SEIU
-	RH1163:Senior Nurse Practitioner - Inpatient	2	2	2	M-Registered Nurses CNA
-	RH1165:Nurse Practitioner I - Ambulatory				M-Registered Nurses CNA

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RH1161:Nurse Practitioner I - Inpatient				M-Registered Nurses CNA
-	RH1162:Nurse Practitioner II - Inpatient				M-Registered Nurses CNA
-	RH1166:Nurse Practitioner II -Ambulatory				M-Registered Nurses CNA
-	RH1167:Senior Nurse Practitioner - Ambulatory				M-Registered Nurses CNA
-	RO6110:Senior Office Assistant	8	8	8	G-Office & Office Technical SEIU
-	RO6105:Office Assistant		6 *	6 *	G-Office & Office Technical SEIU
-	RH1106:Staff Nurse V-Assistant Nursing Department Manager-Inpatient	9	9	9	M-Registered Nurses CNA
-	RH1121:Staff Nurse I - Ambulatory				M-Registered Nurses CNA
-	RH1101:Staff Nurse I - Inpatient				M-Registered Nurses CNA
-	RH1122:Staff Nurse II - Ambulatory				M-Registered Nurses CNA
-	RH1102:Staff Nurse II - Inpatient				M-Registered Nurses CNA
-	RH1123:Staff Nurse III - Ambulatory		2 *	2 *	M-Registered Nurses CNA
-	RH1103:Staff Nurse III - Inpatient				M-Registered Nurses CNA
-	RH1124:Staff Nurse IV - Ambulatory				M-Registered Nurses CNA
-	RH1104:Staff Nurse IV - Inpatient				M-Registered Nurses CNA
-	RH1125:Staff Nurse V -Clinical Nurse - Ambulatory				M-Registered Nurses CNA
-	RH1105:Staff Nurse V Clinical Nurse - Inpatient				M-Registered Nurses CNA
-	RH1126:Staff Nurse V-Assistant Department Manager - Ambulatory				M-Registered Nurses CNA
	ALLOCATED TOTAL	126.0	157.0 *	157.0 *	
	Temporary (FTE)	51.4	46.5 *	46.5 *	
	POSITION TOTAL	177.4	203.5 *	203.5 *	
Budget Unit 5050101000 HUMAN SERVICES-ADMIN					
	HS1150:Director of Human Services	1	1	1	A-Executive Unrepresented
	ES1155:Assistant Director of Human Services	1	1	1	B-Senior Management Unrepresented
	EB2100:Deputy Director of Human Services Agency	5	5	5	B-Senior Management Unrepresented
	RM0800:Child Welfare Division Chief	5	5	5	C-Middle Management SJCMA
	RI1011:Department Information Systems Manager	1	1	1	C-Middle Management SJCMA
	RM0226:Management Analyst III	4	4	4	C-Middle Management SJCMA
	RM0224:Management Services Administrator	1	1	1	C-Middle Management SJCMA
	RM1153:Program Manager	12	12	12	C-Middle Management SJCMA
-	RB4002:Accountant II	2	2	2	F-ParaProfessional & Tech SEIU
-	RB4001:Accountant I	2	2	2	F-ParaProfessional & Tech SEIU
	RO3011:Accounting Technician I	13	13	13	G-Office & Office Technical SEIU
	RO3012:Accounting Technician II	3	3	3	G-Office & Office Technical SEIU
	RO2050:Administrative Secretary	2	2	2	G-Office & Office Technical SEIU
	RS0110:Benefits Systems Specialist	2	2	2	F-ParaProfessional & Tech SEIU
	RS0111:Benefits Systems Supervisor	1	1	1	R-Supervisors Unit SEIU
-	RL2084:Child Protective Services Counsel IV	2	2	2	D-Confidential Unrepresented
-	RL2081:Child Protective Services Counsel I				D-Confidential Unrepresented
-	RL2082:Child Protective Services Counsel II		1 *	1 *	D-Confidential Unrepresented
-	RL2083:Child Protective Services Counsel III	1	1	1	D-Confidential Unrepresented
-	RO4602:Collections Clerk II	4	4	4	G-Office & Office Technical SEIU
-	RO4601:Collections Clerk I				G-Office & Office Technical SEIU
	RO1100:Collections Supervisor	1	1	1	R-Supervisors Unit SEIU
	RB6210:Contracts Analyst	3	3	3	F-ParaProfessional & Tech SEIU
	RB6211:Contracts Supervisor	1	1	1	R-Supervisors Unit SEIU
-	RC0402:Crafts Worker II	1	1	1	I-Trades, Labor, & Institutional SEIU
-	RC0401:Crafts Worker I				I-Trades, Labor, & Institutional SEIU
	RI1203:Department Applications Analyst III	1	1	1	E-Professional SEIU

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POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

-	JOB CODE	POSITION TITLE	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
			JUNE 2022	2022-2023	2022-2023	UNIT
-	RI1102:	Department Information Systems Analyst II	1	*	*	E-Professional SEIU
-	RI1101:	Department Information Systems Analyst I				E-Professional SEIU
-	RI1302:	Department Information Systems Specialist II	5	5	5	F-ParaProfessional & Tech SEIU
-	RI1301:	Department Information Systems Specialist I				F-ParaProfessional & Tech SEIU
	RI1303:	Department Information Systems Specialist III	2	1 *	1 *	F-ParaProfessional & Tech SEIU
	RO6120:	Department Payroll Specialist	2	3 *	3 *	G-Office & Office Technical SEIU
	RB5500:	Departmental Personnel Analyst	1	2 *	2 *	D-Confidential Unrepresented
	RS0105:	Eligibility Supervisor	61	61	61	R-Supervisors Unit SEIU
-	RS0102:	Eligibility Worker II	380	380	380	F-ParaProfessional & Tech SEIU
-	RS0101:	Eligibility Worker I	51	51	51	F-ParaProfessional & Tech SEIU
	RS0103:	Eligibility Worker III	26	26	26	F-ParaProfessional & Tech SEIU
-	RS5002:	Employment Training Specialist II	29	29	29	F-ParaProfessional & Tech SEIU
-	RS5001:	Employment Training Specialist I	5	5	5	F-ParaProfessional & Tech SEIU
	RS5003:	Employment Training Supervisor	5	5	5	R-Supervisors Unit SEIU
	RO2060:	Executive Secretary	1	1	1	G-Office & Office Technical SEIU
	RS0180:	Family Services Worker	2	2	2	F-ParaProfessional & Tech SEIU
-	RS0122:	HSA Program Supervisor II	5	5	5	R-Supervisors Unit SEIU
-	RS0121:	HSA Program Supervisor I				R-Supervisors Unit SEIU
-	RB6202:	HSA Staff Analyst II	24	24	24	F-ParaProfessional & Tech SEIU
-	RB6201:	HSA Staff Analyst I	5	5	5	F-ParaProfessional & Tech SEIU
	RC1502:	Lead Transportation Worker	1	1	1	H-Safety, Investigative, & Custodial SEIU
	RL0301:	Legal Technician I	2	2	2	G-Office & Office Technical SEIU
	RL0302:	Legal Technician II	1	1	1	G-Office & Office Technical SEIU
-	RB6512:	Management Analyst II				F-ParaProfessional & Tech SEIU
-	RB6511:	Management Analyst I	1	1	1	F-ParaProfessional & Tech SEIU
	RO6115:	Office Assistant Specialist	12	12	12	G-Office & Office Technical SEIU
	RO2000:	Office Secretary	2	2	2	G-Office & Office Technical SEIU
	RO1000:	Office Supervisor	11	12 *	12 *	R-Supervisors Unit SEIU
	RO1500:	Senior Administrative Supervisor	2	2	2	R-Supervisors Unit SEIU
-	RO6110:	Senior Office Assistant	133	134 *	134 *	G-Office & Office Technical SEIU
-	RO6105:	Office Assistant	26	26	26	G-Office & Office Technical SEIU
	RO7302:	Senior Support Services Technician	1	1	1	G-Office & Office Technical SEIU
	RS1075:	Shelter Social Worker	2	2	2	H-Safety, Investigative, & Custodial SEIU
-	RS3405:	Social Worker V	98	98	98	E-Professional SEIU
-	RS3401:	Social Worker I	17	17	17	F-ParaProfessional & Tech SEIU
-	RS3402:	Social Worker II	40	40	40	F-ParaProfessional & Tech SEIU
-	RS3403:	Social Worker III	13	13	13	F-ParaProfessional & Tech SEIU
-	RS3404:	Social Worker IV	88	88	88	F-ParaProfessional & Tech SEIU
	RS3410:	Social Worker Supervisor I	9	13 *	13 *	R-Supervisors Unit SEIU
	RS3415:	Social Worker Supervisor II	33	33	33	R-Supervisors Unit SEIU
-	RC2001:	Stock Clerk II	4	4	4	I-Trades, Labor, & Institutional SEIU
-	RC2000:	Stock Clerk I				I-Trades, Labor, & Institutional SEIU
	RC2011:	Storekeeper I	2	2	2	I-Trades, Labor, & Institutional SEIU
	RC2012:	Storekeeper II	1	1	1	R-Supervisors Unit SEIU
	RL2085:	Supervising Child Protective Services Counsel	1	1	1	D-Confidential Unrepresented
-	RO7301:	Support Services Technician II	1	1	1	G-Office & Office Technical SEIU
-	RO7300:	Support Services Technician I				G-Office & Office Technical SEIU
	RC1501:	Transportation Worker	4	4	4	H-Safety, Investigative, & Custodial SEIU
-	RL3041:	Welfare Fraud Specialist II	4	4	4	H-Safety, Investigative, & Custodial SEIU

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		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RL3040:Welfare Fraud Specialist I				H-Safety, Investigative, & Custodial SEIU
	ALLOCATED TOTAL	1,183.0	1,190.0 *	1,190.0 *	
	Temporary (FTE)	2.7	1.8 *	1.8 *	
	POSITION TOTAL	1,185.7	1,191.8 *	1,191.8 *	
	Budget Unit 5053900000 MARY GRAHAM CHILDRENS SHELTER				
	ES2150:Director Mary Graham Children's Shelter	1	1	1	B-Senior Management Unrepresented
	RM1145:Assistant Director-Mary Graham Children's Shelter	1	1	1	B-Senior Management Unrepresented
	RO3011:Accounting Technician I	1	1	1	G-Office & Office Technical SEIU
-	RB6002:Administrative Assistant II				F-ParaProfessional & Tech SEIU
-	RB6001:Administrative Assistant I	1	1	1	F-ParaProfessional & Tech SEIU
	RC0403:Crafts Worker III	1	1	1	I-Trades, Labor, & Institutional SEIU
	RF0300:Housekeeping Service Worker	3	2 *	2 *	I-Trades, Labor, & Institutional SEIU
-	RB6202:HSA Staff Analyst II				F-ParaProfessional & Tech SEIU
-	RB6201:HSA Staff Analyst I	1	1	1	F-ParaProfessional & Tech SEIU
	RO6700:Office Technician/Coordinator	1	1	1	G-Office & Office Technical SEIU
-	RO6110:Senior Office Assistant	4	5 *	5 *	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
-	RS1072:Shelter Counselor II	14	26 *	26 *	H-Safety, Investigative, & Custodial SEIU
-	RS1071:Shelter Counselor I	4	4	4	H-Safety, Investigative, & Custodial SEIU
	RS1075:Shelter Social Worker	8	8	8	H-Safety, Investigative, & Custodial SEIU
	RS1081:Shelter Supervisor I	6	6	6	H-Safety, Investigative, & Custodial SEIU
	RS1082:Shelter Supervisor II	3	4 *	4 *	H-Safety, Investigative, & Custodial SEIU
	RS3410:Social Worker Supervisor I		1 *	1 *	R-Supervisors Unit SEIU
	ALLOCATED TOTAL	49.0	63.0 *	63.0 *	
	Temporary (FTE)	13.7	3.7 *	3.7 *	
	POSITION TOTAL	62.7	66.7 *	66.7 *	
	Budget Unit 5054101000 DEPT OF AGING-COMMUNITY SVS				
	RM1151:Adult Services Division Chief	1	1	1	C-Middle Management SJCM
	RM1150:Community Services Program Manager	2	2	2	C-Middle Management SJCM
-	RB4002:Accountant II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB4001:Accountant I				F-ParaProfessional & Tech SEIU
	RO3011:Accounting Technician I	3	3	3	G-Office & Office Technical SEIU
	RO3012:Accounting Technician II	2	2	2	G-Office & Office Technical SEIU
	RS7060:Aging Programs Coordinator	1	1	1	F-ParaProfessional & Tech SEIU
	RS7010:Community Recreation Coordinator	1	1	1	F-ParaProfessional & Tech SEIU
	RS7015:Community Social Services Assistant	8	8	8	F-ParaProfessional & Tech SEIU
	RS7020:Community Social Services Director	8	8	8	R-Supervisors Unit SEIU
	RE1400:Energy Program Specialist	5	5	5	F-ParaProfessional & Tech SEIU
	RS7070:HSA Program Coordinator	3	3	3	F-ParaProfessional & Tech SEIU
-	RB6202:HSA Staff Analyst II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6201:HSA Staff Analyst I				F-ParaProfessional & Tech SEIU
-	RB6512:Management Analyst II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
	RO1000:Office Supervisor	1	1	1	R-Supervisors Unit SEIU
	RS7090:Senior Information & Assistance Specialist	3	3	3	F-ParaProfessional & Tech SEIU
-	RO6110:Senior Office Assistant	4	4	4	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	2	2	2	G-Office & Office Technical SEIU
	RC0302:Senior Weatherization Specialist	3	3	3	I-Trades, Labor, & Institutional SEIU
-	RS3402:Social Worker II	3	5 *	5 *	F-ParaProfessional & Tech SEIU

COUNTY OF SAN JOAQUIN

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		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RS3401:Social Worker I	1	1	1	F-ParaProfessional & Tech SEIU
	RS3410:Social Worker Supervisor I	2	2	2	R-Supervisors Unit SEIU
	RC2011:Storekeeper I	1	1	1	I-Trades, Labor, & Institutional SEIU
	RC0300:Weatherization Program Supervisor	1	1	1	R-Supervisors Unit SEIU
	ALLOCATED TOTAL	58.0	60.0 *	60.0 *	
	Temporary (FTE)	19.3	22.6 *	22.6 *	
	POSITION TOTAL	77.3	82.6 *	82.6 *	
Budget Unit 5055103000 EMPLOY ECONOMIC DEVELOP DEPT					
	HS1250:Director Employment & Economic Development	1	1	1	A-Executive Unrepresented
	ES2255:EEDD Economic Development Director	1	1	1	B-Senior Management Unrepresented
	ES2260:Deputy Director-Employment & Training	1	1	1	B-Senior Management Unrepresented
	RM1173:EEDD Administrative Services Manager	1	1	1	C-Middle Management SJCMA
	RM1171:EEDD Division Manager	2	2	2	C-Middle Management SJCMA
	RM0226:Management Analyst III	1	1	1	C-Middle Management SJCMA
-	RB4002:Accountant II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB4001:Accountant I	1	1	1	F-ParaProfessional & Tech SEIU
	RB4003:Accountant III	1	1	1	F-ParaProfessional & Tech SEIU
	RO3011:Accounting Technician I	3	3	3	G-Office & Office Technical SEIU
	RO3012:Accounting Technician II	1	1	1	G-Office & Office Technical SEIU
	RB0600:Business Loan Officer	1	*	*	F-ParaProfessional & Tech SEIU
-	RI1102:Department Information Systems Analyst II	2	2	2	E-Professional SEIU
-	RI1101:Department Information Systems Analyst I				E-Professional SEIU
	RI1103:Department Information Systems Analyst III	1	1	1	E-Professional SEIU
	RI1104:Department Information Systems Analyst IV	1	1	1	E-Professional SEIU
-	RB6302:EEDD Analyst II	3	3	3	F-ParaProfessional & Tech SEIU
-	RB6301:EEDD Analyst I		1 *	1 *	F-ParaProfessional & Tech SEIU
	RB6303:EEDD Analyst III	2	2	2	F-ParaProfessional & Tech SEIU
	RB0615:EEDD Business Retention Expansion Specialist		2 *	2 *	F-ParaProfessional & Tech SEIU
-	RS5512:EEDD Employment Services Specialist II	4	4	4	F-ParaProfessional & Tech SEIU
-	RS5511:EEDD Employment Services Specialist I				F-ParaProfessional & Tech SEIU
	RC2015:EEDD Facilities Coordinator	1	1	1	R-Supervisors Unit SEIU
-	RS5502:EEDD Intake & Referral Specialist II	3	3	3	G-Office & Office Technical SEIU
-	RS5501:EEDD Intake & Referral Specialist I	2	2	2	G-Office & Office Technical SEIU
-	RS5002:Employment Training Specialist II	20	20	20	F-ParaProfessional & Tech SEIU
-	RS5001:Employment Training Specialist I	2	2	2	F-ParaProfessional & Tech SEIU
	RS5003:Employment Training Supervisor	5	5	5	R-Supervisors Unit SEIU
	RO2060:Executive Secretary	1	1	1	G-Office & Office Technical SEIU
	RO2000:Office Secretary	1	1	1	G-Office & Office Technical SEIU
	RO1500:Senior Administrative Supervisor	1	1	1	R-Supervisors Unit SEIU
-	RO6110:Senior Office Assistant	3	3	3	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	3	3	3	G-Office & Office Technical SEIU
-	RC2001:Stock Clerk II	1	1	1	I-Trades, Labor, & Institutional SEIU
-	RC2000:Stock Clerk I				I-Trades, Labor, & Institutional SEIU
	ALLOCATED TOTAL	71.0	73.0 *	73.0 *	
	Temporary (FTE)	9.9	15.7 *	15.7 *	
	POSITION TOTAL	80.9	88.7 *	88.7 *	
Budget Unit 5055246000 NEIGHBORHOOD PRESERVATION					
	ES1400:Program Administrator-Homeless Initiatives	1	1	1	B-Senior Management Unrepresented
	RM0226:Management Analyst III	1	1	1	C-Middle Management SJCMA

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RB4002:Accountant II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB4001:Accountant I				F-ParaProfessional & Tech SEIU
	RO3011:Accounting Technician I	1	1	1	G-Office & Office Technical SEIU
-	RC0202:Housing Rehabilitation Specialist II	1	1	1	I-Trades, Labor, & Institutional SEIU
-	RC0201:Housing Rehabilitation Specialist I				I-Trades, Labor, & Institutional SEIU
-	RB6512:Management Analyst II	2	2	2	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
	RO6115:Office Assistant Specialist	1	1	1	G-Office & Office Technical SEIU
	RO6700:Office Technician/Coordinator	1	1	1	G-Office & Office Technical SEIU
-	RO6110:Senior Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	ALLOCATED TOTAL	10.0	10.0	10.0	
	Temporary (FTE)	0.8	0.8	0.8	
	POSITION TOTAL	10.8	10.8	10.8	
Budget Unit 5055600000 VETERANS SERVICE OFFICE					
	EB2156:Deputy Director Veterans Services	1	1	1	B-Senior Management Unrepresented
-	RO6110:Senior Office Assistant				G-Office & Office Technical SEIU
-	RO6105:Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RB0802:Veterans Service Representative II	1	2 *	2 *	F-ParaProfessional & Tech SEIU
-	RB0801:Veterans Service Representative I	1	1	1	F-ParaProfessional & Tech SEIU
	ALLOCATED TOTAL	4.0	5.0 *	5.0 *	
	Temporary (FTE)	2.2	2.1 *	2.1 *	
	POSITION TOTAL	6.2	7.1 *	7.1 *	
Budget Unit 6061500000 COOPERATIVE EXTENSION					
-	RB6001:Administrative Assistant I	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6000:Junior Administrative Assistant				F-ParaProfessional & Tech SEIU
	RA0101:Agricultural Field & Lab Technician II	1	1	1	I-Trades, Labor, & Institutional SEIU
-	RO6110:Senior Office Assistant				G-Office & Office Technical SEIU
-	RO6105:Office Assistant	2	2	2	G-Office & Office Technical SEIU
	ALLOCATED TOTAL	4.0	4.0	4.0	
	POSITION TOTAL	4.0	4.0	4.0	
Budget Unit 7070300000 PARKS AND RECREATION					
	EC2202:Parks Administrator	1	1	1	B-Senior Management Unrepresented
	RC0803:Park Maintenance Supervisor	1	1	1	C-Middle Management SJCM
	RA0702:Zoo & Interpretive Services Manager	1	1	1	C-Middle Management SJCM
	RM0100:Parks Marketing & Promotion Specialist	1	1	1	E-Professional SEIU
	RO3012:Accounting Technician II	1	1	1	G-Office & Office Technical SEIU
	RB6002:Administrative Assistant II		1 *	1 *	F-ParaProfessional & Tech SEIU
	RA0705:Animal Care Specialist	5	5	5	F-ParaProfessional & Tech SEIU
	RP0730:Labor Crew Leader	1	1	1	I-Trades, Labor, & Institutional SEIU
	RC3003:Park Equipment Mechanic	1	1	1	I-Trades, Labor, & Institutional SEIU
	RC0805:Park Fee Coordinator	1	1	1	I-Trades, Labor, & Institutional SEIU
	RC0800:Park Worker	19	19	19	I-Trades, Labor, & Institutional SEIU
	RA0710:Senior Animal Care Specialist	1	1	1	F-ParaProfessional & Tech SEIU
-	RO6110:Senior Office Assistant	2	2	2	G-Office & Office Technical SEIU
-	RO6105:Office Assistant				G-Office & Office Technical SEIU
	RC0801:Senior Park Worker	3	3	3	R-Supervisors Unit SEIU
	RM0140:Zoo Curator	1	1	1	R-Supervisors Unit SEIU
	ALLOCATED TOTAL	39.0	40.0 *	40.0 *	

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
	Temporary (FTE)	9.1	9.1	9.1	
	POSITION TOTAL	48.1	49.1 *	49.1 *	
Budget Unit 8190000000 FLEET SERVICES					
	RC1016:Fleet Manager	1	1	1	C-Middle Management SJCMA
	RM0226:Management Analyst III	1	1	1	C-Middle Management SJCMA
	RO3011:Accounting Technician I	3	3	3	G-Office & Office Technical SEIU
	RC1001:Automotive Maintenance Foreman	2	2	2	R-Supervisors Unit SEIU
-	RC3000:Automotive Mechanic	9	10 *	10 *	I-Trades, Labor, & Institutional SEIU
-	RC3005:Automotive Mechanic Apprentice				I-Trades, Labor, & Institutional SEIU
	RC1002:Equipment Maintenance Foreman	1	1	1	R-Supervisors Unit SEIU
	RC2025:Equipment Parts Room Supervisor	1	1	1	R-Supervisors Unit SEIU
	RC0601:Equipment Service Worker I	4	4	4	I-Trades, Labor, & Institutional SEIU
	RC0602:Equipment Service Worker II	3	3	3	I-Trades, Labor, & Institutional SEIU
	RC0603:Equipment Service Worker III	2	2	2	I-Trades, Labor, & Institutional SEIU
	RC2024:Fleet Parts Specialist	3	3	3	I-Trades, Labor, & Institutional SEIU
	RC1551:Garage Attendant	1	1	1	I-Trades, Labor, & Institutional SEIU
-	RC3001:Heavy Equipment Mechanic	7	7	7	I-Trades, Labor, & Institutional SEIU
-	RC3007:Heavy Equipment Mechanic Apprentice				I-Trades, Labor, & Institutional SEIU
-	RB6512:Management Analyst II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
	RC1565:Motor Pool Specialist	1	1	1	G-Office & Office Technical SEIU
	ALLOCATED TOTAL	40.0	41.0 *	41.0 *	
	POSITION TOTAL	40.0	41.0 *	41.0 *	
Budget Unit 8240000000 INFORMATION SYSTEMS DIV - ISF					
	HI1400:Information Systems Director/Chief Information Officer	1	1	1	A-Executive Unrepresented
	EI2400:Information Systems Assistant Director	2	2	2	B-Senior Management Unrepresented
	RI1011:Department Information Systems Manager	1	1	1	C-Middle Management SJCMA
	RM0226:Management Analyst III		1 *	1 *	C-Middle Management SJCMA
	RI1010:Information Systems Manager	4	4	4	D-Confidential Unrepresented
	RO3011:Accounting Technician I	1	1	1	G-Office & Office Technical SEIU
	RB6002:Administrative Assistant II	2	2	2	F-ParaProfessional & Tech SEIU
-	RI1102:Department Information Systems Analyst II	4	4	4	E-Professional SEIU
-	RI1101:Department Information Systems Analyst I				E-Professional SEIU
	RI1104:Department Information Systems Analyst IV	1	1	1	E-Professional SEIU
-	RI1302:Department Information Systems Specialist II	2	2	2	F-ParaProfessional & Tech SEIU
-	RI1301:Department Information Systems Specialist I				F-ParaProfessional & Tech SEIU
-	RI1004:Information Systems Analyst IV	18	18	18	E-Professional SEIU
-	RI1001:Information Systems Analyst I	5	5	5	E-Professional SEIU
-	RI1002:Information Systems Analyst II	11	13 *	13 *	E-Professional SEIU
-	RI1003:Information Systems Analyst III	20	20	20	E-Professional SEIU
	RI1505:Information Systems Analyst V	2	2	2	D-Confidential Unrepresented
	RI1005:Information Systems Analyst V	7	7	7	E-Professional SEIU
	RI1510:Information Systems Analyst V-Security Officer	1	1	1	E-Professional SEIU
-	RI1322:Information Systems Specialist II	1	1	1	F-ParaProfessional & Tech SEIU
-	RI1321:Information Systems Specialist I		1 *	1 *	F-ParaProfessional & Tech SEIU
	RI1323:Information Systems Specialist III	4	4	4	F-ParaProfessional & Tech SEIU
-	RO6110:Senior Office Assistant				G-Office & Office Technical SEIU
-	RO6105:Office Assistant	1	1	1	G-Office & Office Technical SEIU
	ALLOCATED TOTAL	88.0	92.0 *	92.0 *	

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POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
POSITION TOTAL		88.0	92.0 *	92.0 *	
Budget Unit 8260000000 CENTRAL TELEPHONE					
	RI1010:Information Systems Manager	1	1	1	D-Confidential Unrepresented
-	RI1004:Information Systems Analyst IV				E-Professional SEIU
-	RI1001:Information Systems Analyst I				E-Professional SEIU
-	RI1002:Information Systems Analyst II	2	1 *	1 *	E-Professional SEIU
-	RI1003:Information Systems Analyst III	2	2	2	E-Professional SEIU
	RI1005:Information Systems Analyst V	1	*	*	E-Professional SEIU
-	RI1323:Information Systems Specialist III	3	3	3	F-ParaProfessional & Tech SEIU
-	RI1321:Information Systems Specialist I				F-ParaProfessional & Tech SEIU
-	RI1322:Information Systems Specialist II				F-ParaProfessional & Tech SEIU
	RO6115:Office Assistant Specialist	1	1	1	G-Office & Office Technical SEIU
ALLOCATED TOTAL		10.0	8.0 *	8.0 *	
POSITION TOTAL		10.0	8.0 *	8.0 *	
Budget Unit 9210000000 SW ENTERPRISE FD-ROLLUP					
	EC2160:Integrated Waste Manager	1	1	1	B-Senior Management Unrepresented
	RE1005:Engineer V	1	1	1	C-Middle Management SJCMA
	RM0226:Management Analyst III	2	2	2	C-Middle Management SJCMA
	RM0325:Solid Waste Operations Manager	1	1	1	C-Middle Management SJCMA
	RC1007:Solid Waste Site Manager	2	2	2	C-Middle Management SJCMA
-	RB4002:Accountant II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB4001:Accountant I				F-ParaProfessional & Tech SEIU
	RO3011:Accounting Technician I	2	2	2	G-Office & Office Technical SEIU
-	RB6002:Administrative Assistant II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6001:Administrative Assistant I	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6000:Junior Administrative Assistant				F-ParaProfessional & Tech SEIU
	RO3000:Cashier Clerk	8	8	8	G-Office & Office Technical SEIU
-	RE1004:Engineer IV				E-Professional SEIU
-	RE1001:Engineer I				E-Professional SEIU
-	RE1002:Engineer II	1	1	1	E-Professional SEIU
-	RE1003:Engineer III	1	1	1	E-Professional SEIU
	RE0112:Engineering Assistant II	1	1	1	F-ParaProfessional & Tech SEIU
	RC1002:Equipment Maintenance Foreman	1	1	1	R-Supervisors Unit SEIU
	RC1005:Equipment Operator Foreman	1	1	1	I-Trades, Labor, & Institutional SEIU
	RC0651:Equipment Operator I	3	3	3	I-Trades, Labor, & Institutional SEIU
	RC0652:Equipment Operator II	6	6	6	I-Trades, Labor, & Institutional SEIU
-	RC3001:Heavy Equipment Mechanic	4	4	4	I-Trades, Labor, & Institutional SEIU
-	RC3007:Heavy Equipment Mechanic Apprentice				I-Trades, Labor, & Institutional SEIU
	RC0740:Household Hazardous Waste Operations Coordinator	1	1	1	I-Trades, Labor, & Institutional SEIU
-	RB6512:Management Analyst II	3	3	3	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
	RO1000:Office Supervisor	3	3	3	R-Supervisors Unit SEIU
-	RO6110:Senior Office Assistant	1	1	1	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	1	1	1	G-Office & Office Technical SEIU
	RC0715:Senior Solid Waste Recovery Worker	12	12	12	I-Trades, Labor, & Institutional SEIU
	RC1581:Senior Transfer Truck Driver	1	1	1	R-Supervisors Unit SEIU
	RC0720:Solid Waste Recovery Supervisor	5	5	5	R-Supervisors Unit SEIU
	RC0710:Solid Waste Recovery Worker	16	16	16	I-Trades, Labor, & Institutional SEIU
	RC1580:Transfer Truck Driver	11	11	11	I-Trades, Labor, & Institutional SEIU

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POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

- JOB CODE	POSITION TITLE	ALLOCATED JUNE 2022	REQUESTED 2022-2023	RECOMMENDED 2022-2023	REPRESENTATION UNIT
	ALLOCATED TOTAL	92.0	92.0	92.0	
	Temporary (FTE)	8.0	9.1 *	9.1 *	
	POSITION TOTAL	100.0	101.1 *	101.1 *	
	Budget Unit 9221100000 S J GENERAL HOSPITAL				
	EH3101:Hospital Chief Executive Officer	1	1	1	A-Executive Unrepresented
	EH3105:Hospital Chief Operating Officer	1	*	*	A-Executive Unrepresented
	EH3103:Hospital Chief Nursing Officer	1	1	1	A-Executive Unrepresented
	EH3102:Hospital Chief Financial Officer	1	1	1	A-Executive Unrepresented
	EB5000:Deputy Director - Hospital HR	1	1	1	B-Senior Management Unrepresented
	EH2105:Deputy Director - SJGH Nursing	2	2	2	B-Senior Management Unrepresented
	EH2150:Deputy Director - Trauma	1	1	1	B-Senior Management Unrepresented
-	EH2106:Deputy Director II-SJGH	2	2	2	B-Senior Management Unrepresented
-	EH2107:Deputy Director I - SJGH	1	1	1	B-Senior Management Unrepresented
	EH2100:Deputy Finance Director - HCS	2	2	2	B-Senior Management Unrepresented
	EH2115:Perioperative Services Director	1	1	1	B-Senior Management Unrepresented
	RB3010:Accounting Manager	1	1	1	C-Middle Management SJCMA
	RM0215:Assistant Manager of Admitting	1	1	1	C-Middle Management SJCMA
	RM0204:Assistant Manager of Patient Financial Services	1	1	1	C-Middle Management SJCMA
	RM0203:Clinic Services Coordinator	1	1	1	C-Middle Management SJCMA
	RH0175:Clinical Education Coordinator	1	1	1	C-Middle Management SJCMA
	RH8005:Director of Clinical Dietetics	1	1	1	C-Middle Management SJCMA
	RM0350:Facilities Manager - HCS	1	1	1	C-Middle Management SJCMA
	RH0131:Health Information Administrator	1	1	1	C-Middle Management SJCMA
	RC2070:Hospital Materials Manager	1	1	1	C-Middle Management SJCMA
	RH4330:Hospital Pharmacy Manager	1	1	1	C-Middle Management SJCMA
	RM0226:Management Analyst III	2	2	2	C-Middle Management SJCMA
	RH0320:Manager of Administration & Utilization Review	1	1	1	C-Middle Management SJCMA
	RH5200:Manager of Diagnostic Imaging	1	1	1	C-Middle Management SJCMA
	RF0204:Manager of Laundry Services	1	1	1	C-Middle Management SJCMA
	RM0205:Manager of Patient Financial Services	1	1	1	C-Middle Management SJCMA
	RH5360:Manager of Respiratory Care	1	1	1	C-Middle Management SJCMA
	RH0100:Medical Staff Coordinator	1	1	1	C-Middle Management SJCMA
	RH1320:Nursing Department Manager - Ambulatory	1	1	1	C-Middle Management SJCMA
	RH1300:Nursing Department Manager - Inpatient	10	10	10	C-Middle Management SJCMA
	RM0206:Residency Training Program Manager	1	1	1	C-Middle Management SJCMA
	RP0405:Security Manager	1	1	1	C-Middle Management SJCMA
	RH6510:Therapy Services Manager	1	1	1	C-Middle Management SJCMA
	EH8001:Physician Manager	5	5	5	S-Physicians Management Unrepresented
-	RB4002:Accountant II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB4001:Accountant I				F-ParaProfessional & Tech SEIU
	RB4003:Accountant III	3	3	3	F-ParaProfessional & Tech SEIU
	RO3011:Accounting Technician I	1	2 *	2 *	G-Office & Office Technical SEIU
-	RB6002:Administrative Assistant II	1	*	*	F-ParaProfessional & Tech SEIU
-	RB6001:Administrative Assistant I	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6000:Junior Administrative Assistant				F-ParaProfessional & Tech SEIU
	RO2050:Administrative Secretary	1	1	1	G-Office & Office Technical SEIU
	RH4080:Assistant Clinical Lab Operations Manager	1	1	1	R-Supervisors Unit SEIU
	RC1013:Assistant Facilities Manager - HCS	1	1	1	R-Supervisors Unit SEIU
	RF0302:Assistant Manager Housekeeping Services	1	1	1	R-Supervisors Unit SEIU

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		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
	RH0130:Assistant Medical Records Administrator	1	1	1	R-Supervisors Unit SEIU
	RH6490:Audiologist	1	1	1	E-Professional SEIU
	RF0130:Baker	1	1	1	I-Trades, Labor, & Institutional SEIU
-	RH0753:Biomedical Equipment Technician III	2	2	2	R-Supervisors Unit SEIU
-	RH0751:Biomedical Equipment Technician I				I-Trades, Labor, & Institutional SEIU
-	RH0752:Biomedical Equipment Technician II	2	2	2	I-Trades, Labor, & Institutional SEIU
-	RB6205:Business Analyst II	7	7	7	F-ParaProfessional & Tech SEIU
-	RB6204:Business Analyst I	2	3 *	3 *	F-ParaProfessional & Tech SEIU
	RC4000:Central Plant Engineer	5	5	5	I-Trades, Labor, & Institutional SEIU
	RB6120:Charge Description Master Analyst	1	1	1	F-ParaProfessional & Tech SEIU
	MH7453:Chief Resident - Department of Family Prac-Ped	1	1	1	E-Professional SEIU
	MH7456:Chief Resident - Department of Surgery	1	1	1	E-Professional SEIU
	MH7452:Chief Resident - Internal Medicine	1	1	1	E-Professional SEIU
-	RH8002:Clinical Dietitian II	6	6	6	E-Professional SEIU
-	RH8001:Clinical Dietitian I				E-Professional SEIU
-	RH4002:Clinical Lab Scientist II	17	17	17	E-Professional SEIU
-	RH4001:Clinical Lab Scientist I				E-Professional SEIU
	RH4003:Clinical Lab Scientist III	6	6	6	R-Supervisors Unit SEIU
	RH1150:Clinical Nurse Specialist	1	1	1	M-Registered Nurses CNA
-	RS3042:Clinical Social Worker II	2	2	2	E-Professional SEIU
-	RS3041:Clinical Social Worker I	5	5	5	E-Professional SEIU
	RS3043:Clinical Social Worker III	1	1	1	R-Supervisors Unit SEIU
-	RC0403:Crafts Worker III	9	9	9	I-Trades, Labor, & Institutional SEIU
-	RC0401:Crafts Worker I				I-Trades, Labor, & Institutional SEIU
-	RC0402:Crafts Worker II				I-Trades, Labor, & Institutional SEIU
	RC0404:Crafts Worker IV	1	1	1	R-Supervisors Unit SEIU
	RO4130:Credentialing Specialist	2	2	2	G-Office & Office Technical SEIU
	RC1500:Delivery Driver	1	1	1	I-Trades, Labor, & Institutional SEIU
-	RI1202:Department Applications Analyst II	2	2	2	E-Professional SEIU
-	RI1201:Department Applications Analyst I				E-Professional SEIU
	RI1204:Department Applications Analyst IV	4	4	4	E-Professional SEIU
	RI1103:Department Information Systems Analyst III	2	2	2	E-Professional SEIU
	RI1104:Department Information Systems Analyst IV	3	4 *	4 *	E-Professional SEIU
-	RI1302:Department Information Systems Specialist II	4	5 *	5 *	F-ParaProfessional & Tech SEIU
-	RI1301:Department Information Systems Specialist I				F-ParaProfessional & Tech SEIU
	RI1303:Department Information Systems Specialist III	2	2	2	F-ParaProfessional & Tech SEIU
	RO6120:Department Payroll Specialist	2	2	2	G-Office & Office Technical SEIU
	RB5500:Departmental Personnel Analyst	3	3	3	D-Confidential Unrepresented
	RH2060:Dialysis Patient Care Technician	16	17 *	17 *	F-ParaProfessional & Tech SEIU
	RH5010:Echocardiographic Technician	2	2	2	F-ParaProfessional & Tech SEIU
	RC0410:Electrician	2	2	2	I-Trades, Labor, & Institutional SEIU
	RO2060:Executive Secretary	1	1	1	G-Office & Office Technical SEIU
	RF0110:Food Service Assistant Director	1	1	1	R-Supervisors Unit SEIU
	RF0105:Food Service Supervisor	3	3	3	R-Supervisors Unit SEIU
-	RF0103:Food Service Worker III	5	5	5	I-Trades, Labor, & Institutional SEIU
-	RF0101:Food Service Worker I	8	8	8	I-Trades, Labor, & Institutional SEIU
-	RF0102:Food Service Worker II	8	8	8	I-Trades, Labor, & Institutional SEIU
	RH0705:Hospital Attendant	9	15 *	15 *	F-ParaProfessional & Tech SEIU
-	RC5011:Hospital Telephone Operator II	6	6	6	G-Office & Office Technical SEIU

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		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RC5010:Hospital Telephone Operator I				G-Office & Office Technical SEIU
	RH0201:Hospital Unit Clerk	25	29 *	29 *	G-Office & Office Technical SEIU
	RF0300:Housekeeping Service Worker	42	42	42	I-Trades, Labor, & Institutional SEIU
	RH1235:Infection Control Coordinator	1	1	1	M-Registered Nurses CNA
-	RH4902:Laboratory Assistant II	8	8	8	F-ParaProfessional & Tech SEIU
-	RH4901:Laboratory Assistant I	9	9	9	F-ParaProfessional & Tech SEIU
	RH4903:Laboratory Assistant Supervisor	1	1	1	R-Supervisors Unit SEIU
	RF0301:Lead Housekeeper	3	3	3	R-Supervisors Unit SEIU
	RF0203:Lead Laundry Worker	1	1	1	R-Supervisors Unit SEIU
	RH0301:Lead Patient Services Representative	1	1	1	F-ParaProfessional & Tech SEIU
	RF0201:Laundry Worker	5	5	5	I-Trades, Labor, & Institutional SEIU
-	RB6512:Management Analyst II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6511:Management Analyst I				F-ParaProfessional & Tech SEIU
	RO4212:Medical Coder - Certified	12	12	12	F-ParaProfessional & Tech SEIU
	RH0120:Medical Librarian	1	1	1	F-ParaProfessional & Tech SEIU
	RO4202:Medical Records Technician II	4	4	4	G-Office & Office Technical SEIU
	RH4930:Medical Technician	2	2	2	F-ParaProfessional & Tech SEIU
-	RH5103:Nuclear Medicine Specialist III	1	1	1	F-ParaProfessional & Tech SEIU
-	RH5101:Nuclear Medicine Specialist I				F-ParaProfessional & Tech SEIU
-	RH5102:Nuclear Medicine Specialist II				F-ParaProfessional & Tech SEIU
	RH1170:Nurse Midwife	5	5	5	M-Registered Nurses CNA
	RH3001:Nursing Assistant	40	51 *	51 *	F-ParaProfessional & Tech SEIU
-	RH6005:Occupational Therapist IV-Assistant Department Manager	2	2	2	R-Supervisors Unit SEIU
-	RH6003:Occupational Therapist-Senior	1	1	1	E-Professional SEIU
	RO6115:Office Assistant Specialist	24	23 *	23 *	G-Office & Office Technical SEIU
	RC4001:Office Building Engineer	2	2	2	I-Trades, Labor, & Institutional SEIU
	RO2000:Office Secretary	3	3	3	G-Office & Office Technical SEIU
	RO1000:Office Supervisor	7	7	7	R-Supervisors Unit SEIU
	RO6700:Office Technician/Coordinator	8	9 *	9 *	G-Office & Office Technical SEIU
-	RH3031:Operating Room Technician II	13	11 *	11 *	F-ParaProfessional & Tech SEIU
-	RH3030:Operating Room Technician I	3	3	3	F-ParaProfessional & Tech SEIU
	RH3040:Orthopedic Technician	1	1	1	F-ParaProfessional & Tech SEIU
	RH3200:Outpatient Clinic Assistant	38	39 *	39 *	F-ParaProfessional & Tech SEIU
	RC0800:Park Worker	3	3	3	I-Trades, Labor, & Institutional SEIU
	RO1010:Patient Financial Services Supervisor	3	3	3	R-Supervisors Unit SEIU
	RH0200:Patient Registration Clerk	28	29 *	29 *	G-Office & Office Technical SEIU
	RH0300:Patient Services Representative	11	11	11	F-ParaProfessional & Tech SEIU
	RH4410:Pharmaceutical Inventory Technician	1	1	1	F-ParaProfessional & Tech SEIU
	RH4355:Pharmacist	14	14	14	E-Professional SEIU
	RH4350:Pharmacist - Clinical	2	2	2	E-Professional SEIU
	RH4331:Pharmacy Supervisor	2	2	2	R-Supervisors Unit SEIU
-	RH4452:Pharmacy Technician II	8	8	8	F-ParaProfessional & Tech SEIU
-	RH4451:Pharmacy Technician I				F-ParaProfessional & Tech SEIU
-	RH4453:Pharmacy Technician III	4	4	4	F-ParaProfessional & Tech SEIU
-	RH4454:Pharmacy Technician III Supervisor				F-ParaProfessional & Tech SEIU
-	RH6205:Physical Therapist IV - Assistant Department Manager				R-Supervisors Unit SEIU
-	RH6200:Physical Therapist Assistant	1	1	1	F-ParaProfessional & Tech SEIU
-	RH6202:Physical Therapist				E-Professional SEIU
-	RH6204:Physical Therapist - Clinical Specialist	4	4	4	E-Professional SEIU

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		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RH6203:Physical Therapist-Senior	5	6 *	6 *	E-Professional SEIU
	EH8002:Physician	55	57 *	57 *	P-Physicians UAPD
	RO4900:Purchasing Technician	3	3	3	G-Office & Office Technical SEIU
	RH1240:Quality Improvement Coordinator	1	1	1	M-Registered Nurses CNA
-	RH5003:Radiologic Technologist III - Mammography	11	11	11	F-ParaProfessional & Tech SEIU
-	RH5001:Radiologic Technologist I	2	2	2	F-ParaProfessional & Tech SEIU
-	RH5002:Radiologic Technologist II	8	8	8	F-ParaProfessional & Tech SEIU
-	RH5004:Radiologic Technologist III - Special Procedures	1	5 *	5 *	F-ParaProfessional & Tech SEIU
	RH5185:RadiologicTechnologist Educational Coordinator	1	1	1	F-ParaProfessional & Tech SEIU
	RH5180:Radiologic Technologist Instructor	1	1	1	F-ParaProfessional & Tech SEIU
	RH2075:Renal Dialysis Procedures Tech	1	2 *	2 *	F-ParaProfessional & Tech SEIU
-	RO1141:Residency Training Program Technician II	3	3	3	G-Office & Office Technical SEIU
-	RO1140:Residency Training Program Technician I				G-Office & Office Technical SEIU
-	MH7420:Resident Physician 4th Yr	11	11	11	E-Professional SEIU
-	SH7615:Intern	18	19 *	19 *	E-Professional SEIU
-	MH7428:Resident Physician 1st Yr	16	17 *	17 *	E-Professional SEIU
-	MH7426:Resident Physician 2nd Yr	16	17 *	17 *	E-Professional SEIU
-	MH7424:Resident Physician 3rd Yr	3	3	3	E-Professional SEIU
-	RH5353:Respiratory Care Practitioner II	23	25 *	25 *	F-ParaProfessional & Tech SEIU
-	RH5351:Respiratory Care Practitioner I	3	3	3	F-ParaProfessional & Tech SEIU
	RH5352:Respiratory Care Practitioner Supervisor	3	3	3	R-Supervisors Unit SEIU
	RO4603:Senior Collections Clerk	2	2	2	G-Office & Office Technical SEIU
-	RH2002:Senior Licensed Vocational Nurse	3	3	3	F-ParaProfessional & Tech SEIU
-	RH2001:Licensed Vocational Nurse	7	11 *	11 *	F-ParaProfessional & Tech SEIU
-	RH1163:Senior Nurse Practitioner - Inpatient				M-Registered Nurses CNA
-	RH1161:Nurse Practitioner I - Inpatient	1	1	1	M-Registered Nurses CNA
-	RH1165:Nurse Practitioner I -Ambulatory	1	1	1	M-Registered Nurses CNA
-	RH1166:Nurse Practitioner II -Ambulatory	2	3 *	3 *	M-Registered Nurses CNA
-	RH1162:Nurse Practitioner II-Inpatient	8	8	8	M-Registered Nurses CNA
-	RH1167:Senior Nurse Practitioner - Ambulatory	2	2	2	M-Registered Nurses CNA
-	RO6110:Senior Office Assistant	52	52	52	G-Office & Office Technical SEIU
-	RO6105:Office Assistant	10	10	10	G-Office & Office Technical SEIU
	RH3032:Senior Operating Room Technician	4	6 *	6 *	F-ParaProfessional & Tech SEIU
	RH2010:Special Care Clinic Supervisor	1	1	1	R-Supervisors Unit SEIU
	RC5003:Special Systems Technician	2	2	2	I-Trades, Labor, & Institutional SEIU
-	RH6404:Speech Therapist IV - Clinical Specialist	2	2	2	E-Professional SEIU
-	RH6401:Speech Therapist I				E-Professional SEIU
-	RH6402:Speech Therapist II - Staff				E-Professional SEIU
-	RH6403:Speech Therapist III - Senior				E-Professional SEIU
-	RH6405:Speech Therapist IV - Assistant Department Manager	1	1	1	R-Supervisors Unit SEIU
-	RH1106:Staff Nurse V-Assistant Nursing Department Manager-Inpatient	98	98	98	M-Registered Nurses CNA
-	RH1121:Staff Nurse I - Ambulatory				M-Registered Nurses CNA
	RH1101:Staff Nurse I - Inpatient	11	11	11	M-Registered Nurses CNA
-	RH1122:Staff Nurse II - Ambulatory				M-Registered Nurses CNA
-	RH1102:Staff Nurse II - Inpatient				M-Registered Nurses CNA
-	RH1123:Staff Nurse III - Ambulatory	2	2	2	M-Registered Nurses CNA
-	RH1103:Staff Nurse III -Inpatient	130	130	130	M-Registered Nurses CNA
-	RH1124:Staff Nurse IV - Ambulatory	12	12	12	M-Registered Nurses CNA
-	RH1104:Staff Nurse IV - Inpatient	171	171	171	M-Registered Nurses CNA

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2022-2023

		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- JOB CODE	POSITION TITLE	JUNE 2022	2022-2023	2022-2023	UNIT
-	RH1125:Staff Nurse V -Clinical Nurse - Ambulatory				M-Registered Nurses CNA
-	RH1105:Staff Nurse V Clinical Nurse-Inpatient	16	19 *	19 *	M-Registered Nurses CNA
-	RH1126:Staff Nurse V-Assistant Department Manager - Ambulatory	2	2	2	M-Registered Nurses CNA
-	RH0852:Sterile Processing Technician II	9	9	9	I-Trades, Labor, & Institutional SEIU
-	RH0851:Sterile Processing Technician I	2	4 *	4 *	I-Trades, Labor, & Institutional SEIU
	RH0853:Sterile Processing Technician Supervisor	1	2 *	2 *	R-Supervisors Unit SEIU
-	RC2001:Stock Clerk II	2	2	2	I-Trades, Labor, & Institutional SEIU
-	RC2000:Stock Clerk I				I-Trades, Labor, & Institutional SEIU
	RC2011:Storekeeper I	4	5 *	5 *	I-Trades, Labor, & Institutional SEIU
	RC2012:Storekeeper II	1	1	1	R-Supervisors Unit SEIU
	RH5005:Supervising Radiologic Technologist	2	2	2	R-Supervisors Unit SEIU
	RH0820:Supply Distribution Technician	6	6	6	I-Trades, Labor, & Institutional SEIU
-	RH0240:Trauma Registrar II	3	3	3	G-Office & Office Technical SEIU
-	RH0230:Trauma Registrar I	1	1	1	G-Office & Office Technical SEIU
-	RH5154:Ultrasound Specialist IV	4	4	4	F-ParaProfessional & Tech SEIU
-	RH5151:Ultrasound Specialist I				F-ParaProfessional & Tech SEIU
-	RH5152:Ultrasound Specialist II				F-ParaProfessional & Tech SEIU
-	RH5153:Ultrasound Specialist III	2	2	2	F-ParaProfessional & Tech SEIU
	ALLOCATED TOTAL	1,328.0	1,379.0 *	1,379.0 *	
	Temporary (FTE)	377.7	422.4 *	422.4 *	
	POSITION TOTAL	1,705.7	1,801.4 *	1,801.4 *	
Budget Unit 9230901000 AIRPORT ENTERPRISE					
	EB1305:Airport Director	1	1	1	A-Executive Unrepresented
	EB1315:Airport Deputy Director	1	1	1	B-Senior Management Unrepresented
	RB4003:Accountant III	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6002:Administrative Assistant II	1	1	1	F-ParaProfessional & Tech SEIU
-	RB6001:Administrative Assistant I				F-ParaProfessional & Tech SEIU
-	RB6000:Junior Administrative Assistant				F-ParaProfessional & Tech SEIU
	RP0510:Airport Operations Supervisor	1	1	1	R-Supervisors Unit SEIU
-	RP0500:Airport Operations Specialist	4	4	4	I-Trades, Labor, & Institutional SEIU
-	RP0495:Airport Operations Worker	1	1	1	I-Trades, Labor, & Institutional SEIU
-	RC0402:Crafts Worker II	2	1 *	1 *	I-Trades, Labor, & Institutional SEIU
-	RC0401:Crafts Worker I				I-Trades, Labor, & Institutional SEIU
	RC0403:Crafts Worker III	2	3 *	3 *	I-Trades, Labor, & Institutional SEIU
	RC0404:Crafts Worker IV	1	1	1	R-Supervisors Unit SEIU
	RO6115:Office Assistant Specialist	1	1	1	G-Office & Office Technical SEIU
	ALLOCATED TOTAL	16.0	16.0	16.0	
	POSITION TOTAL	16.0	16.0	16.0	
	ALLOCATION TOTAL	6,906.0	7,108.0 *	7,107.0 *	
	Temporary (FTE)	811.7	828.4 *	828.4 *	
	POSITION TOTAL	7,717.7	7,936.4 *	7,935.4 *	



PROPOSED BUDGET

Capital Assets Budget Detail

COUNTY OF SAN JOAQUIN
CAPITAL ASSETS BUDGET DETAIL
FISCAL YEAR 2022-2023



EQUIPMENT

DESCRIPTION	-----REQUESTED-----		---RECOMMENDED---	
	UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 1011200000 - PURCHASING AND SUPPORT SERVICES				
1001 Shredder	1	\$50,000	1	\$50,000
TOTAL		\$50,000		\$50,000
BUDGET UNIT - 1013000000 - REGISTRAR OF VOTERS				
1001 Voting System	1	\$310,659	1	\$310,659
TOTAL		\$310,659		\$310,659
BUDGET UNIT - 1014200000 - FACILITIES MANAGEMENT				
1001 Vehicles	7	\$371,000	7	\$371,000
TOTAL		\$371,000		\$371,000
BUDGET UNIT - 2020200000 - DISTRICT ATTORNEY'S OFFICE				
1001 Vehicles	3	\$120,000	3	\$120,000
TOTAL		\$120,000		\$120,000
BUDGET UNIT - 2021602000 - SHERIFF - BOATING SAFETY				
2001 Radios	2	\$13,634	2	\$13,634
TOTAL		\$13,634		\$13,634
BUDGET UNIT - 2021609000 - CALIFORNIA METHAMPHETAMINE ENFORCEMENT TEAM				
1001 Vehicles	2	\$105,000	2	\$105,000
TOTAL		\$105,000		\$105,000
BUDGET UNIT - 2021610000 - SHERIFF - AUTOMATED FINGERPRINT				
3001 Automation Equipment	1	\$1,000,000	1	\$1,000,000
TOTAL		\$1,000,000		\$1,000,000
BUDGET UNIT - 2021614000 - SHERIFF - SPECIAL SERVICES DIVISION				
1001 Vehicles	18	\$880,840	18	\$880,840
2001 Airport Deputy Portable Radio	1	7,660	1	7,660
TOTAL		\$888,500		\$888,500
BUDGET UNIT - 2021616000 - SHERIFF - PORT SECURITY GRANT				
1001 Underwater Remote Operated Vehicles	2	\$150,000	2	\$150,000
TOTAL		\$150,000		\$150,000

COUNTY OF SAN JOAQUIN
CAPITAL ASSETS BUDGET DETAIL
FISCAL YEAR 2022-2023

EQUIPMENT (Continued)

DESCRIPTION		-----REQUESTED-----		---RECOMMENDED---	
		UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 2021620000 - SHERIFF - PATROL					
1001	Night Vision Goggles	5	\$205,775	5	\$205,775
1002	Sprinter Van Command Vehicle	1	192,298	1	192,298
1003	Lieutenant Vehicles	2	100,000	2	100,000
1004	Patrol Tahoe Vehicles	2	100,000	2	100,000
1005	Aiming Lasers	25	96,750	25	96,750
1006	Canines	3	34,872	3	34,872
1007	Spectrometer	1	33,393	1	33,393
2001	Lieutenant Radios/MDC	2	36,000	2	36,000
2002	Radios/MDC for Tahoe Vehicles	2	36,000	2	36,000
2003	Radio/MDC for Sprinter Van	1	18,000	1	18,000
2004	Lieutenant Mobile Radios	2	14,200	2	14,200
TOTAL			<u>\$867,288</u>		<u>\$867,288</u>
BUDGET UNIT - 2021626000 - SHERIFF - DETECTIVES					
1001	Testing Equipment	2	\$36,000	2	\$36,000
1002	Vehicles	2	67,000	2	67,000
2001	Radios	3	20,337	3	20,337
TOTAL			<u>\$123,337</u>		<u>\$123,337</u>
BUDGET UNIT - 2021649000 - SHERIFF - INFORMATION SYSTEMS					
3001	Backup Storage	1	\$38,200	1	\$38,200
3002	Network Scanner	1	32,350	1	32,350
TOTAL			<u>\$70,550</u>		<u>\$70,550</u>
BUDGET UNIT - 2021655000 - SHERIFF - PATROL-SLESF-AB109					
1001	Drone Systems	5	\$105,136	5	\$105,136
1002	Handheld Narcotics Analyzer	1	36,274	1	36,274
TOTAL			<u>\$141,410</u>		<u>\$141,410</u>
BUDGET UNIT - 2021657000 - SHERIFF - CUSTODY-SLESF-AB109					
1001	Vehicle	1	\$52,600	1	\$52,600
TOTAL			<u>\$52,600</u>		<u>\$52,600</u>

COUNTY OF SAN JOAQUIN
CAPITAL ASSETS BUDGET DETAIL
FISCAL YEAR 2022-2023

EQUIPMENT (Continued)

DESCRIPTION		-----REQUESTED-----		---RECOMMENDED---	
		UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 2021658000 - SHERIFF - COURT SERVICES					
1001	Defibrillators	3	\$45,000	3	\$45,000
	TOTAL		\$45,000		\$45,000
BUDGET UNIT - 2022600000 - SHERIFF - CUSTODY					
2001	Portable Radio	1	\$7,660	1	\$7,660
	TOTAL		\$7,660		\$7,660
BUDGET UNIT - 2022621000 - CORRECTIONAL HEALTH SERVICES					
1001	Dental Chair/Delivery System Package	1	\$45,705	1	\$45,705
	TOTAL		\$45,705		\$45,705
BUDGET UNIT - 2022785000 - JUVENILE SUPPLEMENTAL LAW ENFORCEMENT ACT					
1001	Vehicle	1	\$65,000	1	\$65,000
	TOTAL		\$65,000		\$65,000
BUDGET UNIT - 2022800000 - PROBATION - JUVENILE DETENTION					
1001	Surveillance System Upgrade	1	\$200,000	1	\$200,000
	TOTAL		\$200,000		\$200,000
BUDGET UNIT - 2025600000 - COMMUNITY DEVELOPMENT					
1001	Vehicles	3	\$105,000	3	\$105,000
3001	Tablets	11	15,367	11	15,367
	TOTAL		\$120,367		\$120,367
BUDGET UNIT - 2026000150 - HOMELAND SECURITY GRANTS					
1001	Cybersecurity Upgrade - Public Health Services	1	\$218,451	1	\$218,451
1002	Crisis Response Van - Sheriff's Office	1	196,865	1	196,865
1003	License Plate Reader - Stockton Police Department	1	153,050	1	153,050
1004	Data Sharing/Crime Analytics - Law Enforcement	1	122,680	1	122,680
1005	X-Ray Machine - Sheriff's Bomb Squad	1	57,110	1	57,110
1006	Rebudget - County Admin Bldg Camera Project	1	47,100	1	47,100
1007	Rebudget - Waterproof Drone Sys - Sheriff's Office	1	38,748	1	38,748
1008	Rebudget - Radio Communications Analyzer	1	37,360	1	37,360
2001	Rebudget - Multiband Radio Upgd - Fire Agency	1	157,500	1	157,500
2002	Two-Way Radios - Delta College Police	1	62,623	1	62,623
	TOTAL		\$1,091,487		\$1,091,487

COUNTY OF SAN JOAQUIN
CAPITAL ASSETS BUDGET DETAIL
FISCAL YEAR 2022-2023

EQUIPMENT (Continued)

DESCRIPTION		-----REQUESTED-----		---RECOMMENDED---	
		UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 3030103000 - PUBLIC WORKS - ENGINEERING					
1001	Speed Trailer	1	\$25,000	1	\$25,000
	TOTAL		\$25,000		\$25,000
BUDGET UNIT - 4040500000 - MENTAL HEALTH SERVICES					
1001	Metal Detectors	2	\$12,000	2	\$12,000
1002	Office Reconfiguration	1	5,000	1	5,000
	TOTAL		\$17,000		\$17,000
BUDGET UNIT - 4040600000 - SUBSTANCE ABUSE SERVICES					
1001	Dish Sanitizer - Family Ties	1	\$12,700	1	\$12,700
1002	Tuff Shed - Recovery House	1	10,800	1	10,800
	TOTAL		\$23,500		\$23,500
BUDGET UNIT - 4040700000 - BEHAVIORAL HEALTH ADMINISTRATION					
1001	Utility Golf Carts	2	\$22,000	2	\$22,000
3001	Network and Server Hardware	1	294,000	1	294,000
	TOTAL		\$316,000		\$316,000
BUDGET UNIT - 4040800000 - PUBLIC WORKS - UTILITIES MAINTENANCE					
1001	Sewer Equipment	1	\$10,000	1	\$10,000
3001	Real-Time Maint Tracking Equipment	1	10,000	1	10,000
	TOTAL		\$20,000		\$20,000
BUDGET UNIT - 4041000000 - PUBLIC HEALTH SERVICES					
1001	Modular Furniture	1	\$500,000	1	\$500,000
1002	Droplet Digital PCR	1	350,000	1	350,000
1003	Mobile Clinic Van	1	300,000	1	300,000
1004	Automated Liquid Handler	1	120,000	1	120,000
1005	Florescence Microscope	1	25,000	1	25,000
1006	Water Jacket CO2 Incubator	1	10,000	1	10,000
1007	PCR Workstation	1	6,000	1	6,000
3001	Network Infrastructure Switches	4	320,000	4	320,000
3002	Network Servers	4	260,000	4	260,000
3003	Mobile Workstations	12	100,800	12	100,800
3004	Backup Server	1	35,000	1	35,000

COUNTY OF SAN JOAQUIN
CAPITAL ASSETS BUDGET DETAIL
FISCAL YEAR 2022-2023

EQUIPMENT (Continued)

DESCRIPTION		-----REQUESTED-----		---RECOMMENDED---	
		UNITS	AMOUNT	UNITS	AMOUNT
3005	Keyboard Video Mouse Units	4	24,000	4	24,000
3006	Universal Power Supply Device	1	5,000	1	5,000
TOTAL			\$2,055,800		\$2,055,800

BUDGET UNIT - 4049600000 - WHOLE PERSON CARE

1001	Vehicles	5	\$190,000	5	\$190,000
TOTAL			\$190,000		\$190,000

BUDGET UNIT - 4049700000 - OFFICE OF THE MEDICAL EXAMINER

1001	Vehicle	1	\$50,000	1	\$50,000
1002	Mechanical Body Lift	1	20,000	1	20,000
3001	Case Tracking Software System	1	100,000	1	100,000
TOTAL			\$170,000		\$170,000

BUDGET UNIT - 5050101000 - HUMAN SERVICES AGENCY

1001	Furniture Reconfiguration	540	\$2,970,000	540	\$2,970,000
1002	Mail Room Equipment	1	100,000	1	100,000
1003	Diesel Tank	1	75,000	1	75,000
1004	Print Shop Equipment	1	20,000	1	20,000
3001	Key Card Upgrade	1	1,250,000	1	1,250,000
3002	Network Equipment/Improvement	1	286,000	1	286,000
3003	Network Blade	1	90,000	1	90,000
3004	Digital Storage Network	1	45,000	1	45,000
3005	Printer Replacements	4	31,000	4	31,000
3006	Uninterruptable Power Supply Battery Replacement	1	10,000	1	10,000
TOTAL			\$4,877,000		\$4,877,000

BUDGET UNIT - 5053900000 - MARY GRAHAM CHILDREN'S SHELTER

1001	Shed	1	\$30,000	1	\$30,000
TOTAL			\$30,000		\$30,000

BUDGET UNIT - 5055103000 - EMPLOYMENT & ECONOMIC DEVELOPMENT

3001	Server Racks	2	\$15,000	2	\$15,000
TOTAL			\$15,000		\$15,000

COUNTY OF SAN JOAQUIN
CAPITAL ASSETS BUDGET DETAIL
FISCAL YEAR 2022-2023

EQUIPMENT (Continued)

DESCRIPTION	-----REQUESTED-----		---RECOMMENDED---	
	UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 7070300000 - PARKS AND RECREATION				
1001 Pick-Up Trucks - 1/2 Ton	2	\$72,000	2	\$72,000
1002 Tractor	1	55,000	1	55,000
1003 Commercial Grade Stove	1	10,000	1	10,000
1004 Equipment Trailer	1	7,500	1	7,500
TOTAL		<u>\$144,500</u>		<u>\$144,500</u>
BUDGET UNIT - 8190000000 - FLEET SERVICES INTERNAL SERVICE FUND				
1001 Replacement Vehicles	53	\$2,500,010	53	\$2,500,010
1002 Solar Charging Station	1	840,000	1	840,000
1003 Milling Machine	1	16,975	1	16,975
1004 Truck Tire Charger	1	9,075	1	9,075
1005 Truck Wheel Balancer	1	8,910	1	8,910
1006 Evaporative Cooler	1	5,830	1	5,830
TOTAL		<u>\$3,380,800</u>		<u>\$3,380,800</u>
BUDGET UNIT - 8240000000 - INFORMATION SYSTEMS DIVISION INTERNAL SERVICE FUND				
1001 Enterprise Access Control System	1	\$2,500,000	1	\$2,500,000
1002 Audio Visual Upgrades	1	185,000	1	185,000
TOTAL		<u>\$2,685,000</u>		<u>\$2,685,000</u>
BUDGET UNIT - 8250000000 - OFFICE AUTOMATION INTERNAL SERVICE FUND				
1001 Cisco UCS Cluster	1	\$643,447	1	\$643,447
1002 Brocade Storage Switches	1	120,000	1	120,000
1003 Remote Audio-Visual Upgrade	1	110,000	1	110,000
2001 Public Safety Radio System Upgrade	1	3,800,000	1	3,800,000
TOTAL		<u>\$4,673,447</u>		<u>\$4,673,447</u>
BUDGET UNIT - 9210000000 - SOLID WASTE ENTERPRISE FUND				
1001 Flare Station Components/LFG Collection Equipment	8	\$250,000	8	\$250,000
1002 Transfer Trailers	2	200,000	2	200,000
1003 Forklift - Lovelace	1	80,000	1	80,000
1004 LED Monitor - Lovelace	1	70,000	1	70,000
1005 Roll Off Bins - Lovelace/North County	6	60,000	6	60,000
1006 Truck with Lift/Jack - Lovelace	1	60,000	1	60,000
1007 Camera and DVR System - Lovelace	1	50,000	1	50,000

COUNTY OF SAN JOAQUIN
CAPITAL ASSETS BUDGET DETAIL
FISCAL YEAR 2022-2023

EQUIPMENT (Continued)

DESCRIPTION		-----REQUESTED-----		---RECOMMENDED---	
		UNITS	AMOUNT	UNITS	AMOUNT
1008	Landfill Tarps - Lovelace	3	36,000	3	36,000
1009	Transport Vehicle - Lovelace	1	25,000	1	25,000
1010	Oil Collection Center	1	20,000	1	20,000
1011	Steam Cleaner/Pressure Washer - Lovelace	1	8,000	1	8,000
3001	Automatic Point of Sale Kiosk System - North County	2	73,000	2	73,000
3002	SB 1383 Compliance and Tracking System	4	68,000	4	68,000
3003	Automatic Point of Sale Kiosk System - Lovelace	1	36,000	1	36,000
TOTAL			<u>\$1,036,000</u>		<u>\$1,036,000</u>

BUDGET UNIT - 9221100000 - SAN JOAQUIN GENERAL HOSPITAL ENTERPRISE FUND

1001	Cardiac Catherization Lab Equipment	1	\$1,646,000	1	\$1,646,000
1002	Steam Sterilizer	1	1,300,000	1	1,300,000
1003	Surgical Video Towers and Scopes	4	1,141,200	4	1,141,200
1004	Inpatient Pharmacy Relocation Project	1	1,000,000	1	1,000,000
1005	Contingency for Unplanned Equipment	1	1,000,000	1	1,000,000
1006	Computerized Tomography (CT) Scanner	1	815,336	1	815,336
1007	Time Clock Project Design and Installation	1	605,900	1	605,900
1008	Multipurpose Diagnostic Ultrasound Machines	2	453,600	2	453,600
1009	Infant Security System	1	400,800	1	400,800
1010	C-Arm Imaging System	1	306,600	1	306,600
1011	Bed Capacity Management Software Module	1	173,500	1	173,500
1012	Air Mattress and Battery Backup Systems	16	135,500	16	135,500
1013	Patient Eligibility Software	1	125,000	1	125,000
1014	Immunohematology Analyzer	1	111,600	1	111,600
1015	Server Capacity Expansion	1	64,600	1	64,600
1016	Vital Signs Machines	10	57,400	10	57,400
TOTAL			<u>\$9,337,036</u>		<u>\$9,337,036</u>

BUDGET UNIT - 9230901000 - AIRPORT ENTERPRISE FUND

1001	Paint Machine	1	\$30,000	1	\$30,000
1002	Vehicle	1	20,000	1	20,000
TOTAL			<u>\$50,000</u>		<u>\$50,000</u>

EQUIPMENT - SUBTOTAL		<u>\$34,885,280</u>		<u>\$34,885,280</u>
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COUNTY OF SAN JOAQUIN



CAPITAL ASSETS BUDGET DETAIL
FISCAL YEAR 2022-2023

STRUCTURES & IMPROVEMENTS

DESCRIPTION	-----REQUESTED-----		---RECOMMENDED---	
	UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 1040148000 - PUBLIC IMPROVEMENT				
4001 New Construction and Facility Planning	1	\$24,575,000	1	\$24,575,000
4002 Existing Facilities	1	\$11,110,000	1	\$11,110,000
TOTAL		\$35,685,000		\$35,685,000
BUDGET UNIT - 2020204000 - DA-FAMILY JUSTICE CENTER				
4001 Flooring Replacement	1	\$15,000	1	\$15,000
TOTAL		\$15,000		\$15,000
BUDGET UNIT - 2022700000 - PROBATION - JUVENILE				
4001 Carpet Replacement - North	1	\$100,000	1	\$100,000
TOTAL		\$100,000		\$100,000
BUDGET UNIT - 2024700000 - AGRICULTURAL COMMISSIONER				
4001 Building Repairs	1	\$10,000	1	\$10,000
TOTAL		\$10,000		\$10,000
BUDGET UNIT - 3030105000 - PUBLIC WORKS - ROAD MAINTENANCE				
4001 Well Upgrade - Rossier Road	1	\$75,000	1	\$75,000
TOTAL		\$75,000		\$75,000
BUDGET UNIT - 4040500000 - MENTAL HEALTH SERVICES				
4001 Structural Improvements - 1212 /1414 Campus	1	\$450,000	1	\$450,000
TOTAL		\$450,000		\$450,000
BUDGET UNIT - 4040600000 - SUBSTANCE ABUSE SERVICES				
4001 Structural Improvements - Family Ties	1	\$132,460	1	\$132,460
TOTAL		\$132,460		\$132,460
BUDGET UNIT - 5050101000 - HUMAN SERVICES AGENCY				
4001 Roof Replacement	1	\$1,150,000	1	\$1,150,000
4002 HVAC Replacement	1	750,000	1	750,000
4003 Door Replacement	1	90,000	1	90,000
4004 Duct Cleaning	1	90,000	1	90,000
4005 General Building Maintenance	1	50,000	1	50,000
TOTAL		\$2,130,000		\$2,130,000

COUNTY OF SAN JOAQUIN
CAPITAL ASSETS BUDGET DETAIL
FISCAL YEAR 2022-2023

STRUCTURES & IMPROVEMENTS (Continued)

DESCRIPTION		-----REQUESTED-----		---RECOMMENDED---	
		UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 5053900000 - MARY GRAHAM CHILDREN'S SHELTER					
4001	Badge Access System	1	200,000	1	200,000
4002	Playground Resurface	1	150,000	1	150,000
TOTAL			\$350,000		\$350,000
BUDGET UNIT - 5055246000 - NEIGHBORHOOD PRESERVATION					
4001	South Stockton Sidewalks Project	1	\$315,000	1	\$315,000
TOTAL			\$315,000		\$315,000
BUDGET UNIT - 9210000000 - SOLID WASTE ENTERPRISE FUND					
4001	Landfill Gas Collection System Improvement - Foothill	1	\$500,000	1	\$500,000
4002	Rehabilitate/Replace Flare Station - North County	1	500,000	1	500,000
4003	Landfill Gas Wells - Foothill	4	200,000	4	200,000
4004	Rehabilitate 70' Scale - North County	1	165,000	1	165,000
4005	Roll Up Doors - Lovelace - North County	5	100,000	5	100,000
4006	Rehabilitate/Replace Flare Station - Harney Lane	1	100,000	1	100,000
4007	Horizontal Landfill Gas Collection - Foothill	1	100,000	1	100,000
4008	Horizontal Landfill Gas Collection - North County	1	100,000	1	100,000
4009	Landfill Gas Collection System Improvements - N County	1	100,000	1	100,000
4010	Rehabilitate/Replace Flare Station - Corral Hallow	1	100,000	1	100,000
4011	Organics Pad Improvements - North County	1	100,000	1	100,000
4012	Rehabilitate/Replace Monitoring Wells - Harney Lane	1	80,000	1	80,000
4013	Fence/Security Upgrade - Foothill	1	75,000	1	75,000
4014	Scale Booth - Lovelace	1	37,400	1	37,400
4015	Electrical System Upgrade - Lovelace Facility	1	30,000	1	30,000
TOTAL			\$2,287,400		\$2,287,400
BUDGET UNIT - 9230901000 - AIRPORT ENTERPRISE FUND					
4001	SJCOG Measure K Expenditure Plan	1	\$278,000	1	\$278,000
4002	Slurry Seal	1	111,585	1	111,585
TOTAL			\$389,585		\$389,585
BUDGET UNIT - 9231000000 - AIRPORT CAPITAL PROJECT					
4001	Cargo Apron Expansion	1	\$11,600,000	1	\$11,600,000
4002	Rehabilitate Hangar Apron Areas	1	7,091,081	1	7,091,081
4003	Terminal Security Access Control	1	215,738	1	215,738
TOTAL			\$18,906,819		\$18,906,819

COUNTY OF SAN JOAQUIN
CAPITAL ASSETS BUDGET DETAIL
FISCAL YEAR 2022-2023

STRUCTURES & IMPROVEMENTS (Continued)

DESCRIPTION	AMOUNT	AMOUNT
STRUCTURES & IMPROVEMENTS - SUBTOTAL	<u>\$60,846,264</u>	<u>\$60,846,264</u>
EQUIPMENT/STRUCTURES & IMPROVEMENTS GRAND TOTAL	<u><u>\$95,731,544</u></u>	<u><u>\$95,731,544</u></u>



IN-SHAPE HEALTH CLUBS

SAN JOAQUIN
— COUNTY —

Office of the County Administrator

www.sjgov.org/departments/cao