

Courtesy of Jay Wilverding

SAN JOAQUIN COUNTY

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Office of the County Administrator

Jerome C. Wilverding, County Administrator Sandra Regalo, Assistant County Administrator

June 8, 2021

Board of Supervisors County Administration Building Stockton, CA 95202

Fiscal Year 2021-2022 Proposed Budget

Dear Board Members:

Introduction

"It's your reaction to adversity, not adversity itself, that determines how your life's story will develop."

- Dieter F. Uchtdorf, Aviator

Nearly everyone expected 2020-2021 to be a challenging year, and as we now know that turned out to be the case. Second and third waves of 2019 Novel Coronavirus (COVID-19) infections rolled across our nation bringing with them more hospitalizations and lockdowns with related economic consequences. And with each new wave, San Joaquin County government made adjustments to contend with these events in the best possible way given the information available at that time. Every time a new challenge hit, we all made course corrections based on our prior experiences. We continued to learn and improve.

The 2021-2022 Proposed Budget reflects what we have gleaned from this past challenging year and represents our best planning about how to navigate another potentially volatile year. We are encouraged to see a promising parting of the COVID-19 storm clouds as infection rates drop, vaccines are deployed, and lockdowns begin to abate. We remain vigilant in positioning ourselves to handle what may come our way.

The COVID-19 pandemic has affected the County economically, has impacted public safety, and compounded issues regarding homelessness. It has also affected demographics and how people work. Some of these have had unique and unexpected effects.

Coronavirus Aid, Relief, and Economic Security Act (CARES)

Deployment of CARES Act money in 2020-2021 totaling \$150.8 million for the County resulted in an accumulated General Fund savings of \$108.2 million as of this writing, and \$22.7 million injected into businesses within our community. While this is certainly good economic news, it is important to recognize this is one-time money and many challenging issues remain in front of us. Careful, prudent use of these savings is imperative to ensure the long-term financial health of the County. We look forward to another structurally-balanced budget in 2021-2022 and pride ourselves in doing that without use of any CARES Act or American Rescue Plan Act funds.

American Rescue Plan Act (ARPA)

Receipt of the American Rescue Plan Act money has just begun. This additional \$148.0 million windfall will come to our County in two equal portions, the first half of which was just received in May 2021. Spending parameters for

these funds have recently been made available and we are analyzing this new set of rules. As with the CARES Act funds, we will look for targeted, effective ways to deploy these funds while being cautious to not find ourselves in a "Brewster's Millions" situation. While this may seem like a good problem to have, we aim to exhaust all funds provided within our County and throughout our business community.

We realize the economic impacts of this pandemic have been unequally distributed, and some folks have been hurt more than others. We will do our best to address that. Accordingly, we are currently exploring development of a targeted Economic Recovery Plan to most effectively deploy ARPA money. The purpose of this Plan will be to seek out through economic research, businesses and individuals most hurt by the effects of the pandemic in order to best utilize the funds. This will include identifying economic stress points in the San Joaquin County economy, performing a Worker Adjustment and Retraining Notification (WARN) analysis, using data from the Quarterly Census of Employment and Wages, and an in-depth analysis of retail establishments. From this analysis, we expect to develop an economic development framework for our County which includes a programmatic strategy for deployment of ARPA money.

"Don't let yesterday use up too much of today." - Will Rogers

Crime

Nationally, we saw a significant spike in crime in 2020-2021, and San Joaquin County was no exception. While it is difficult to determine if this was a result of stay-at-home orders and civil unrest, our County saw an increase in homicides of 63%, domestic violence of 59%, and human trafficking of over 300%, to name just a few statistics. While it is difficult to determine if this unfortunate trend will recede in the coming year, it is our responsibility to meet it head-on.

To address these issues, we are recommending the addition of staff and related resources to both our Sheriff and District Attorney offices for this budget year. If approved, the Sheriff's Office will add resources to create a Special Services Division. This new Division will provide enforcement services over gang-related crimes, narcotics, agriculture crimes, and illegal encampments. We are also recommending the addition of multiple Deputy District Attorneys to address domestic violence, human trafficking, and gang violence. Funding of staff is covered by ongoing revenues, while supporting equipment will be covered by one-time funds. These resources will target a reduction in homicides, domestic violence, human trafficking, as well as reclaiming businesses and waterways for health and safety, improved quality of life, and optimal use.

Homelessness

As of the last count taken in January 2019, there were 1,558 unsheltered homeless in the County. To address this, in July 2020, the Board of Supervisors commissioned a Strategic Initiative on Homelessness in an effort to stem the tide of the burgeoning number of homeless in our County. The Strategic Plan contained three major goals, one of which included the expansion of low-barrier shelter capacity. The initiative includes plans for a low-barrier shelter to accommodate 250-400 chronically homeless individuals. The 2021-2022 recommended budget includes a set-aside of funds for the construction of such a shelter, and staff is currently exploring revenue options to fund the shelter ongoing operations costs. The shelter project is planned as a collaborative effort between the County and the City of Stockton, potentially other cities, and the Continuum of Care.

"There is nothing permanent except change." - Heraclitus

Telecommuting

Technology got an enormous COVID driven boost in 2020-2021 and changed the landscape in how business is conducted. Telecommuting, flexible schedules, and other unconventional methods of minimizing physical interactions while still performing work have become the norm in many ways. For many businesses we see this continuing into 2021-2022 and beyond. This has contributed to a robust real estate market in the County as Bay Area residents have flocked here to take advantage of San Joaquin's favorable cost-of-living structure in this new

environment. This has escalated home values, enhanced our property tax base, and we are looking forward to an additional 5.5% increase in our property tax revenues for the upcoming fiscal year. It is anyone's guess how long or how permanent this new telecommuting environment will last, but the changes lead us to believe a substantial portion will be permanent. As talented employees relocate to San Joaquin County they will bring their skills closer to our business community. And that will be a good thing for us.

COVID-19

Our case positivity rates continue to decrease and we look forward to exiting the "Blueprint" tiers in mid-June. While the details of what that may mean are still unknown, we are all looking forward to a somewhat return to "normalcy." It is anyone's guess as to what that may be. Optimism abounded nationally in early spring as the vaccine rollout began in earnest, and San Joaquin saw high demand and long lines as the vaccines became available. Ironically, with only around 50% of our residents vaccinated, demand has waned, and we are working to understand the hesitancy in order to motivate those still unvaccinated. As we move into 2021-2022, we will continue to focus on getting beyond this pandemic. We also encourage our citizens to do what they can to make that happen.

2021-2022 Proposed Budget

The CAO is pleased to submit the 2021-2022 Proposed Budget, which demonstrates that San Joaquin County is well governed and has positioned itself with Department Head leadership to weather a storm. The Board's thoughtful stewardship of County resources has resulted in a strong governmental organization with a structurally-balanced budget and increases to reserves. This balanced budget fully funds current departmental staffing levels and, where appropriate, augments staffing to address critical operational needs, especially where there was offsetting revenue and enhanced operational efficiency.

The 2021-2022 Proposed Budget totals \$2.14 billion and reflects an increase of \$158.4 million when compared to the 2020-2021 adjusted budget. While the 2021-2022 Proposed Budget is structurally-balanced, it is essential the County continue its focus on fiscal sustainability and maximize all available resources to lessen the burden on the General Fund. Because of the economic downturn we have recently endured, the County must remain focused on maintaining a balanced budget. To this end, the County will:

- ➤ Negotiate only affordable and sustainable labor agreements;
- Assess the County's retirement rates and funding ratio in the event there is a significant increase in the retirement rates or reduction in the funding ratio;
- Advocate for the County's retention of its allotted share of property tax revenues;
- > Use an objective analytical approval to determine if it can afford to assume new debt;
- > Improve the revenue cycle and reduce operational costs of San Joaquin General Hospital;
- > Only fill those positions that are necessary in anticipation of revenue shortfalls from the State and Federal governments; and
- Adhere to the County's No-Backfill Policy when reductions occur.

These practices will provide the foundation necessary for sustaining a structurally-balanced budget, now and in the future.

The 2021-2022 Proposed Budget has been carefully designed to advance the public interest, while at the same time remain fiscally sound. Many hours of hard work and collaboration were spent by the County's dedicated employees and executives to develop this spending plan. It is their talent, creative thinking, understanding, and commitment to public service that help make San Joaquin County such a thriving community.

Proposed Budget Assumptions – In the initial development of the Proposed Budget, the year-end available fund balance projections were developed utilizing midyear and third-quarter projections. The June 30, 2021 year-end fund

balance is estimated at over \$177.8 million. While these funds can assist balancing the budget, it is not an ongoing revenue stream and should not be relied upon to fund ongoing costs. The Proposed Budget does not utilize these one-time funds to provide funding for ongoing costs in a structurally-balanced budget.

Utilizing the June 30, 2021 year-end fund balance, the Proposed Budget replenishes the \$28.9 million transferred from the Reserve for Contingencies in 2020-2021 to fund new programs created as a result of the COVID-19 pandemic. The Proposed Budget also transfers \$60.0 million to the Capital Outlay Fund as unprogrammed funds to be used for various capital projects, \$50.6 million to San Joaquin County Employees' Retirement Association (SJCERA) to pay down the County's portion of the unfunded liability, and \$17.4 million to the Unfunded Pension Liability Reserve.

The Proposed Budget adds \$11.4 million to the Reserve for Contingencies in order to achieve the Board's policy of 5% of total appropriations, and funds the 5% contribution toward the unfunded retirement liability at a Net County Cost of \$8.5 million, primarily funded from ongoing funding sources. Thus, the remainder of ongoing revenue streams are used to fund ongoing operational costs.

Labor – Employee salary and benefit costs comprise approximately 47.9% of County's Proposed Budget. The County has current labor agreements with 96.7% of the County labor force leaving 3.3% expired or near expiration by June 30, 2021. The contract for Middle Management expired on March 31, 2021. Additionally, the contract for Probation Officers will expire during 2021-2022 (December 31, 2021). As of December 2021, the total number of positions within these bargaining units is 391 or 5.7% of the workforce. The potential costs resulting from these negotiations are unknown, therefore, are not included in the Proposed Budget. For the agreement, the total cost for a 1% base salary increase is approximately \$534,000, with a Net County Cost of \$226,000.

Retirement – In 2015-2016, the Board adopted a policy to contribute up to 5% additional funding toward the County's unfunded retirement liability. It is estimated that the County will have provided an additional \$103.6 million, including interest credit, during the period of January 2017 through June 2021.

The 2021-2022 Proposed Budget includes \$25.9 million for contributions toward the unfunded retirement liability with a Net County Cost of \$8.5 million. Additionally, the Proposed Budget transfers a one-time \$50.6 million contribution toward the unfunded retirement liability. The balance of the Unfunded Pension Liability Reserve as of April 30, 2021 was \$33.4 million. The projected balance as of June 30, 2021 is \$40.7 million. The Proposed Budget adds an additional \$17.4 million to the Reserve, representing approximately two years of Net County Cost contributions.

While the final actuarial report for 2020 has not been finalized, the annual SJCERA financial report indicates the investment earnings exceeded the expected earnings rate of 7.00% with a preliminary net-of-fees investment return of 8.30%. In February 2020, the San Joaquin County Employees' Retirement System approved a phased-in approach to lowering the expected earnings rate of 7.25% down to 7.00%. The fiscal impact of the change on the unfunded liability will be phased in over a three-year period, which will also phase in the impact on the retirement contribution rates. The Proposed Budget assumes retirement rates to increase approximately 1.7% for general members and 3.7% for safety members in calendar year 2022. For every 1% increase in the retirement rate, the total cost to the County is approximately \$5.1 million, with the Net County Cost of \$1.8 million.

Health Insurance – The County offers self-insured and fully-insured health plan options, including Health Maintenance Organization (HMO) plans and High Deductible Health Plan (HDHP) options for Kaiser and Sutter Health Plus for nearly all of its employees. The rate increase for 2021-2022 is 10.8% for the self-insured plans, and 6.2% and 3.0% for Kaiser and Sutter Health Plus plans, respectively. Enrollment in the self-insured plans has been steadily decreasing due to the expansion of fully-insured plan options and the higher rate structure of the self-insured plans; enrollment in self-insured plans represents 21.9% of the workforce, compared to fully-insured plans at 78.1%. As the fully-insured plans continue to be more cost-competitive than the self-insured plans, revenue is expected to decline in the self-insurance programs. In addition to declining revenue, those plans are facing challenges due to recent changes in legislation, including "no surprise" medical billing and transparency of medical pricing to include prescription drugs. The County will continue to use a combination of cost containment measures, vendor contract analysis, industry experts, and reserves to ensure adequately-funded, quality self-insured programs.

Child Support Funding – In 2019, due to efforts led by San Joaquin County, \$19.1 million was allocated from the State General Fund to 21 underfunded Local Child Support Agencies (LCSAs). The \$19.1 million was matched by Federal dollars to provide a total of \$56.0 million. The increase represented the first year of a three-year phased-in implementation of a new funding methodology. The County's portion was \$3.1 million in 2019-2020, and an additional \$3.1 million was expected in 2020-2021 and 2021-2022. However, due to the economic impacts brought by the COVID-19 pandemic, the additional \$3.1 million initially identified in the Governor's Budget in January 2020, was removed. Additionally, the 2020-2021 allocation was \$1.0 million less than the actual 2019-2020 allocation, resulting in the County receiving \$17.6 million in 2020-2021 instead of the anticipated \$21.7 million.

For 2021-2022, the Governor's May Revise budget allocates \$19.1 million from the State General Fund to LCSAs. The \$19.1 million was matched again by Federal dollars to provide a total of \$56.0 million. The State Department of Child Support Services determined that the County would receive \$2.4 million of the supplemental funding, which is a decrease from the initial \$3.1 million allocation for 2020-2021, due to approximately 10 additional counties receiving funding. As a result of the additional funding, 26 new positions are included in the 2021-2022 recommended budget.

Homelessness – Homelessness is among the most complex challenges the County faces. The foundation of effective solutions to homelessness is a robust system of housing and services capable of responding to a vast range of individualized concerns for the most vulnerable citizens, including issues of mental health, physical health, and substance abuse. This must be realized through a multi-disciplinary strategy implemented by local policymakers and subject matter experts requiring significant commitments of time and resources from every jurisdiction affected by homelessness. The County has taken a leadership role to facilitate this dynamic going back many years. Between 2015 and 2018, the County Homelessness Task Force (HTF) developed strategies for effective local solutions, which included feedback and direct participation from dozens of organizations and individuals representing a wide range of sectors, including local government, social services, health care, and law enforcement. Starting in January 2019, the HTF folded into the San Joaquin Continuum of Care to expand and continue this work. In April 2018, a Program Administrator for Homeless Initiatives (PA) position was created within the County Administrator's Office (CAO). The CAO secured \$379,641 in funding commitments, and the PA position has, to date, been fully funded using only State and Federal grant dollars. Created as a result of a recommendation from the 2015 San Joaquin County Civil Grand Jury on homelessness, the County's efforts in establishing the PA was acknowledged by the Grand Jury in their 2020 follow-up report as having had a major impact on improving regional coordination. In December 2020, the PA position was transferred from the CAO to Health Care Services, and continues to serve as a resource for the County's efforts to reduce and prevent homelessness, working with all seven incorporated cities in the County as well as hundreds of stakeholders throughout the region. As a result of increased Federal and State grant funding associated with mitigating the impacts of the COVID-19 pandemic, the County will work with cities and local Community Based Organizations (CBOs) in 2021-2022 to deploy significant resources earmarked for homeless housing and services programs including emergency shelter, permanent supportive housing, rental assistance, prevention, and rapid rehousing.

As part of the 2019-2020 Final Budget, the Board of Supervisors established homelessness as an operational priority for all County departments to address and limit the impacts of homelessness in the community, and these policies will continue to guide County staff in 2021-2022. According to the San Joaquin County Homeless Management Information System, in calendar year 2020, 13,298 unduplicated individuals were provided services Countywide through programs offering emergency shelter, transitional and permanent supportive housing, rental assistance and essential supportive services. Of those, 19.7% were permanently disabled and 7.5% were identified as chronically homeless, two of the primary indicators of highest vulnerability amongst those experiencing homelessness. Departments that work regularly with the homeless include Health Care Services, Behavioral Health Services (BHS), Human Services Agency, Public Defender, Public Health Services, Sheriff, San Joaquin General Hospital, San Joaquin County Clinics, and many others.

BHS continues to provide many services that intersect with the County's homeless population. Through partnerships with local community-based organizations like Community Medical Centers, Central Valley Low-Income Housing Corporation, and the Housing Authority of the County of San Joaquin (HACSJ), BHS is working to provide housing

and services to homeless individuals with behavioral health issues. Using \$3.5 million in Mental Health Services Act (MHSA) funds, the innovative Crossways Residences project began renovation in 2019 to convert the former offices of HACSJ to create 35 units of project-based permanent supportive housing and on-site supportive services for BHS clients and is now fully occupied providing stable independent homes for dozens of behavioral health clients. BHS will continue in 2021-2022 to seek opportunities to leverage available resources such as MHSA with State and Federal programs like No Place Like Home and the American Rescue Plan to support the development of housing, emergency shelter, street outreach, and supportive services intended to help individuals struggling with behavioral health issues to achieve and maintain stable housing.

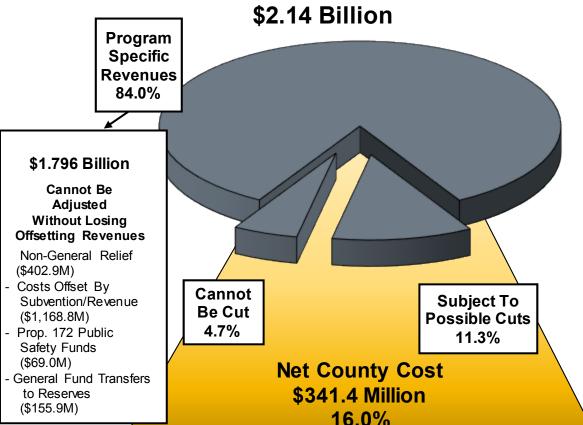
Financial Overview

Appropriations in the 2021-2022 Proposed Budget total \$2.14 billion. This represents an increase of \$158.4 million from the 2020-2021 adjusted budget. Property tax revenue, the major source of General Purpose Revenue in San Joaquin County, is expected to grow by 5.50%, following actual increases of 7.39% and 6.85% in 2020-2021 and 2019-2020, respectively.

The Proposed Budget provides for increases in salary and benefits stipulated in the existing labor agreements. In addition, the budget includes significant State and Federal revenues for law and justice activities, transportation projects, and health and human services programs. Overall, departmental revenues including State and Federal funding, charges for services, a one-time General Fund contribution, and non-General Fund available year-end fund balances, provide 84.0%, or \$1.8 billion of the budget. The remaining \$341.4 million is funded by General Purpose Revenue.

As a political subdivision of the State, the County's role is to deliver the services mandated by the State and Federal governments. Consequently, the Board of Supervisors does not determine which government functions the County performs. Health, welfare, criminal justice, elections, recording of documents, weights and measures, and agricultural enforcement are some examples of State-prescribed and County-administered functions. Many of the programs mandate performance standards and require County funding participation from the local revenue base. Given the limited discretion provided to the Board of Supervisors regarding General Purpose Revenue, it is important they continue to exercise circumspection when addressing the diverse needs of our community.

2021-2022 Proposed County Budget ——— \$2.14 Billion



Cannot Be Cut \$100.2 Million

Required Match

- Health Services (\$9.6)
- Human Services (\$14.4)
- Trial Courts (\$7.0)
- Public Safety
 - Jail Operations (\$14.2)
 - Sheriff Non-Jail (\$26.3)
 - District Attorney (\$9.4)
 - Indigent Defense (\$8.7)
 - Juvenile

Detention (\$3.8)

- Probation (\$6.8)

Subject To Possible Cuts \$241.2 Million

Mandated with Discretion

- Health Services (\$2.7)
- Public Health (\$22.6)
- General Asst (\$0.9)
- Jail Medical (\$13.4)
- Jail Operations (\$26.3)
- Jan Operations (ψ20.5)
- Sheriff Non-Jail (\$42.4)
- District Attorney (\$27.1)
- Indigent Defense (\$10.6)
- Juvenile

Detention (\$11.5)

- Probation (\$8.0)
- Children's Shelter (\$2.7)
- Other Community Services (\$5.7)

- Board of Supervisors (\$5.3)
- Administration/ Support (\$5.3)
- Property Tax & Fiscal Systems (\$16.6)
- Building Maintenance & Utilities (\$8.9)
- Elections (\$8.8)
- Ag Programs (\$3.3)
- Education (\$1.1)
- Parks (\$5.8)
- Environmental Review & Planning (\$7.2)
- Contingencies (\$5.0)

The proposed \$2.14 billion budget is illustrated by the pie chart on page 7. The chart highlights several key points:

- Revenue-specific programs account for \$1.796 billion or 84.0%, of the County's budget. These areas cannot be adjusted without losing offsetting revenues. This total includes \$155.9 million in General Fund balance transfers to reserves. These funds are not derived from ongoing General Purpose Revenue, and are not considered part of Net County Cost for operations.
- Only \$341.4 million, or 16.0%, of the proposed County budget represents Net County Cost, which is funded by General Purpose Revenue. This amount includes a transfer to the Reserve for Contingencies of \$11.4 million to remain at the recommended reserve level of 5.0% of the recommended County budget, and continues the 5.0% additional retirement contribution with a Net County Cost of \$8.5 million.
- \$241.2 million, or 11.3%, of the budget is available to absorb any general State/Federal budget cuts and local cost increases. However, even the areas subject to possible cuts are mandated with discretion and controlled by law and State regulations, where the Board of Supervisors has some authority over the level of services.
- ➤ Public Safety programs consume \$139.3 million, or 57.75%, of the areas subject to possible cuts. When combined with the Maintenance-of-Effort requirements, a total of \$215.5 million, or 63.12%, of the General Purpose Revenue is allocated to Public Safety programs.

All Funds

The 2021-2022 Proposed County Budget totals \$2,137,967,942, which is an increase of \$158,382,000 or 8.0% from the 2020-2021 adjusted budget. This includes the General Fund, Special Revenue Funds, Capital Project Funds, and three Enterprise operations. The Appropriations and Sources of Funding are summarized below:

	2020-2021	2021-2022	Increase/
All Funds	Adjusted	Recommended	(Decrease)
Appropriations			
Departmental Appropriations	\$1,959,625,721	\$2,132,967,942	\$173,342,221
Appropriation for Contingencies	19,960,221	5,000,000	(14,960,221)
Total Appropriations	\$1,979,585,942	\$2,137,967,942	\$158,382,000
Sources of Funding			
Departmental Revenues	\$1,630,638,060	\$1,659,273,015	\$28,634,955
General Purpose Revenues	309,733,825	341,402,575	31,668,750
Fund Balance			
General Fund	(268,816)	155,866,804	156,135,620
All Other Funds	39,482,873	(18,574,452)	(58,057,325)
Total Sources of Funding	\$1,979,585,942	\$2,137,967,942	\$158,382,000

General Fund

The 2021-2022 Proposed General Fund Budget totals \$1,187,822,434, which includes an allocation of \$5.0 million for the Contingency Provision budget. The General Funds represent approximately 55.6% of the overall County budget and the Appropriations and Sources of Funding are as follows:

	2020-2021	2021-2022	Increase/
General Funds	Adjusted	Recommended	(Decrease)
Appropriations			
Departmental Appropriations	\$998,088,857	\$1,182,822,434	\$184,733,577
Appropriation for Contingencies	19,960,221	5,000,000	(14,960,221)
Total Appropriations	\$1,018,049,078	\$1,187,822,434	\$169,773,356
Departmental Revenues	708,584,069	690,553,055	(18,031,014)
Net County Cost	\$309,465,009	\$497,269,379	\$187,804,370
Sources of Funding General Purpose Revenues	\$309,733,825	\$341,402,575	\$31,668,750
Fund Balance			
General Fund	(268,816)	155,866,804	156,135,620
Total Sources of Funding	\$309,465,009	\$497,269,379	\$187,804,370

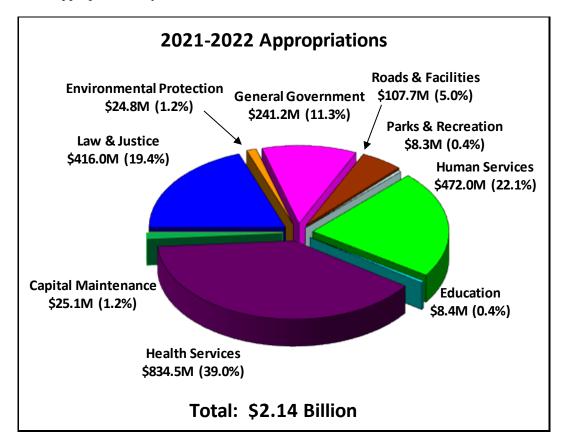
Financial Analysis

Appropriations

Appropriations are primarily based on the current State/County funding relationship. In the event State funding is less than the anticipated amounts as a result of the final State Budget, a commensurate reduction in local expenditures will be necessary consistent with the County's Grant Funding Policy Guidelines (B-02-106). The guidelines are as follows:

- Funding over-matches for State and Federal grants shall be avoided.
- > Grant funding resources should be maximized to meet community needs, and to minimize Net County Cost.
- Program managers experiencing grant funding reductions or elimination will seek other non-County funding sources.
- ➤ When outside resources are exhausted, program managers will be directed to eliminate ongoing costs and/or develop plans for short-term program phase-out.
- Any exceptions to these guidelines shall be limited to emergencies or to the support of critical Board priorities, and must be reviewed and approved by the Board of Supervisors on a case-by-case basis.

The recommended appropriations by functional area are as follows:



Overall, appropriations increased \$158.4 million, primarily due to increases in salary and benefits adjustments and operating transfers-out representing transfers of General Fund balance from 2020-2021 to the Capital Outlay Fund, SJCERA to pay down the County's portion of the unfunded liability, and to the Unfunded Pension Liability Reserve. This change reflects salary increases implemented in 2020-2021 as well as those scheduled for 2021-2022. Notable changes in the 2021-2022 appropriations include the following:

➤ General Government is projected to increase by \$137.2 million

General Government						
	2020-2021 2021-2022 Increase/(Decrea					
	Adjusted Budget	Recommended	Amount	Percentage		
Salaries & Benefits	\$45,826,578	\$48,600,004	\$2,773,426	6.05%		
Services & Supplies	24,817,546	24,972,761	155,215	0.63%		
Centrally-Budgeted Expenses	12,474,755	15,238,075	2,763,320	22.15%		
Other Charges & Uses	186,218	319,070	132,852	71.34%		
Capital Expenditures	366,563	187,907	(178,656)	-48.74%		
Operating Transfers Out	32,731,948	183,320,153	150,588,205	460.06%		
Provision for Contingencies	19,600,221	5,000,000	(14,600,221)	-74.49%		
Cost Reimbursements	(32,067,969)	(36,465,486)	(4,397,517)	13.71%		
TOTAL \$103,935,860 \$241,172,484 \$137,236,624 132.04%						

➤ Capital Maintenance & Improvement is projected to decrease by \$7.7 million

Capital Maintenance and Improvement						
	2020-2021 2021-2022 Increase/(Decrease)					
		Adjusted Budget	Recommended	Amount	Percentage	
Salaries & Benefits		\$6,546,425	\$7,277,949	\$731,524	11.17%	
Services & Supplies		7,822,155	6,994,648	(827,507)	-10.58%	
Centrally-Budgeted Expenses		592,150	652,116	59,966	10.13%	
Other Charges & Uses		349,079	350,000	921	0.26%	
Capital Expenditures		32,290,848	25,496,861	(6,793,987)	-21.04%	
Cost Reimbursements	_	(14,754,625)	(15,631,235)	(876,610)	5.94%	
	TOTAL	\$32,846,032	\$25,140,339	(\$7,705,693)	-23.46%	

> Environmental Protection is projected to increase by \$1.7 million

Environmental Protection								
	2020-2021 2021-2022 Increase/(Decr							
		Adjusted Budget	Recommended	Amount	Percentage			
Salaries & Benefits		\$16,896,038	\$17,887,485	\$991,447	5.87%			
Services & Supplies		7,309,007	6,910,566	(398,441)	-5.45%			
Centrally-Budgeted Expenses		2,308,829	3,140,983	832,154	36.04%			
Other Charges & Uses		234,500	241,400	6,900	2.94%			
Capital Expenditures		949,728	1,293,284	343,556	36.17%			
Operating Transfers Out		2,000	2,000	0	0.00%			
Cost Reimbursements	_	(4,651,240)	(4,708,131)	(56,891)	1.22%			
	TOTAL	\$23,048,862	\$24,767,587	\$1,718,725	7.46%			

> Law & Justice is projected to increase by \$29.9 million

Law & Justice							
		2020-2021	2021-2022	Increase/	(Decrease)		
		Adjusted Budget	Recommended	Amount	Percentage		
Salaries & Benefits		\$280,847,914	\$302,016,939	\$21,169,025	7.54%		
Services & Supplies		80,701,501	82,069,062	1,367,561	1.69%		
Centrally-Budgeted Expenses		31,274,074	34,365,538	3,091,464	9.89%		
Other Charges & Uses		2,904,861	2,979,883	75,022	2.58%		
Capital Expenditures		5,305,688	4,049,199	(1,256,489)	-23.68%		
Operating Transfers Out		7,071,637	12,409,367	5,337,730	75.48%		
Cost Reimbursements	_	(21,991,138)	(21,880,980)	110,158	-0.50%		
	TOTAL	\$386,114,537	\$416,009,008	\$29,894,471	7.74%		

> Roads & Facilities is projected to decrease by \$2.7 million

Roads & Facilities						
		2020-2021 2021-2022 Increase			e/(Decrease)	
		Adjusted Budget	Recommended	Amount	Percentage	
Salaries & Benefits		\$28,986,280	\$30,794,962	\$1,808,682	6.24%	
Services & Supplies		20,591,045	20,331,443	(259,602)	-1.26%	
Centrally-Budgeted Expenses		3,972,983	4,565,643	592,660	14.92%	
Other Charges & Uses		387,400	169,620	(217,780)	-56.22%	
Capital Expenditures		12,670,653	6,117,941	(6,552,712)	-51.72%	
Operating Transfers Out		616,000	343,000	(273,000)	-44.32%	
Public Works Project Expense		54,299,464	55,667,798	1,368,334	2.52%	
Cost Reimbursements	_	(11,177,181)	(10,308,782)	868,399	-7.77%	
	TOTAL	\$110,346,644	\$107,681,625	(\$2,665,019)	-2.42%	

➤ Health Care Services is projected to increase by \$24.9 million

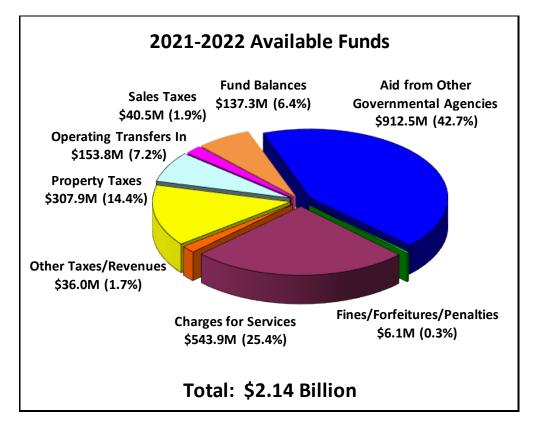
Health Care Services							
		2020-2021 2021-2022 Increase/(Decrease					
		Adjusted Budget	Recommended	Amount	Percentage		
Salaries & Benefits		\$412,534,665	\$458,371,460	\$45,836,795	11.11%		
Services & Supplies		325,853,639	335,417,415	9,563,776	2.93%		
Centrally-Budgeted Expenses		16,085,715	20,296,779	4,211,064	26.18%		
Other Charges & Uses		17,028,972	11,291,983	(5,736,989)	-33.69%		
Capital Expenditures		32,746,667	30,065,801	(2,680,866)	-8.19%		
Operating Transfers Out		45,243,250	45,565,374	322,124	0.71%		
Cost Reimbursements	_	(39,921,197)	(66,549,652)	(26,628,455)	66.70%		
	TOTAL	\$809,571,711	\$834,459,160	\$24,887,449	3.07%		

> Human Services is projected to decrease by \$10.9 million

Human Services							
		2020-2021	2021-2022	Increase/	(Decrease)		
		Adjusted Budget	Recommended	Amount	Percentage		
Salaries & Benefits		\$146,610,635	\$154,637,671	\$8,027,036	5.48%		
Services & Supplies		102,132,168	89,125,596	(13,006,572)	-12.74%		
Centrally-Budgeted Expenses		8,012,518	8,608,225	595,707	7.43%		
Other Charges & Uses		246,785,395	235,562,629	(11,222,766)	-4.55%		
Capital Expenditures		9,020,134	7,055,000	(1,965,134)	-21.79%		
Cost Reimbursements	_	(29,703,858)	(22,992,004)	6,711,854	-22.60%		
	TOTAL	\$482,856,992	\$471,997,117	(\$10,859,875)	-2.25%		

Available Funds

The 2021-2022 proposed expenditure plan is financed with the following estimates of available funding sources:



Overall, sources of funding are expected to increase by \$158.4 million, or 8.0% from the 2020-2021 adjusted budget. Notable changes in 2021-2022 available funds are as follows:

➤ Aid from Other Governmental Agencies is projected to increase by \$18.3 million

Aid From Other Governments							
		2020-2021 2021-2022 Inc			(Decrease)		
		Adjusted Budget	Recommended	Amount	Percentage		
General Government		\$8,447,334	\$7,323,576	(\$1,123,758)	-13.30%		
Environmental Protection		6,875,801	6,722,802	(152,999)	-2.23%		
Law and Justice		143,861,421	150,169,017	6,307,596	4.38%		
Roads and Facilities		40,972,168	49,700,891	8,728,723	21.30%		
Health Services		237,791,195	252,216,992	14,425,797	6.07%		
Human Services		456,095,298	446,143,056	(9,952,242)	-2.18%		
Education		188,180	205,660	17,480	9.29%		
	TOTAL	\$894,231,397	\$912,481,994	\$18,250,597	2.04%		

> Taxes (including property taxes and sales tax) are projected to increase by \$33.6 million

		Taxes			
		2020-2021	2021-2022	Increase/	(Decrease)
		Adjusted Budget	Recommended	Amount	Percentage
General Government		\$292,137,425	\$324,228,655	\$32,091,230	10.98%
Law and Justice		190,792	214,403	23,611	12.38%
Roads and Facilities		20,626,737	21,199,699	572,962	2.78%
Education	_	8,249,450	9,172,600	923,150	11.19%
	TOTAL	\$321,204,404	\$354,815,357	\$33,610,953	10.46%

> Other Financing Sources and Special Revenues for Solid Waste, Hospital, and Airport are projected to decrease by \$9.7 million

Other Financing Source and Special Revenues (Solid Waste, Hospital, and Airport)							
	2020-2021	2021-2022	Increase/((Decrease)			
	Adjusted Budget	Recommended	Amount	Percentage			
Capital Maintenance and Improvement	\$56,082	\$56,082	\$0	0.00%			
Roads and Facilities	15,009,208	8,941,495	(6,067,713)	-40.43%			
Health Services	396,322,097	392,675,422	(3,646,675)	-0.92%			
TOTAL	\$411,387,387	\$401,672,999	(\$9,714,388)	-2.36%			

➤ Charges for Service revenues are projected to increase by \$198,477

Charges For Services						
	2020-2021 2021-2022 Increas		Increase/(se/(Decrease)		
	Adjusted Budget	Recommended	Amount	Percentage		
General Government	\$17,523,569	\$13,819,177	(\$3,704,392)	-21.14%		
Capital Maintenance and Improvement	250,917	442,481	191,564	76.35%		
Environmental Protection	2,555,985	2,285,627	(270,358)	-10.58%		
Law and Justice	14,420,048	14,736,550	316,502	2.19%		
Roads and Facilities	5,568,207	6,402,836	834,629	14.99%		
Health Services	99,031,601	102,232,624	3,201,023	3.23%		
Human Services	890,375	490,000	(400,375)	-44.97%		
Education	100,000	129,884	29,884	29.88%		
Parks and Recreation	1,789,431	1,789,431	0	0.00%		
TOTAL	\$142,130,133	\$142,328,610	\$198,477	0.14%		

> Operating Transfers In are projected to increase by \$21.4 million

Operating Transfers In						
	2020-2021 2021-2022 Increase/					
	Adjusted Budget	Recommended	Amount	Percentage		
General Government	\$25,813,161	\$9,606,117	(\$16,207,044)	-62.79%		
Capital Maintenance and Improvement	14,106,861	13,546,861	(560,000)	-3.97%		
Environmental Protection	1,136,475	716,800	(419,675)	-36.93%		
Law and Justice	30,304,108	30,732,000	427,892	1.41%		
Roads and Facilities	2,569,941	2,423,740	(146,201)	-5.69%		
Health Services	32,655,256	31,688,957	(966,299)	-2.96%		
Human Services	1,172,945	399,865	(773,080)	-65.91%		
Parks and Recreation	1,053,000	676,000	(377,000)	-35.80%		
Contingency	23,612,122	64,010,927	40,398,805	171.09%		
TOTAL	\$132,423,869	\$153,801,267	\$21,377,398	16.14%		

➤ Use of Fund Balance for operations is projected to increase overall by \$98.1 million compared to the 2020-2021 Adjusted Budget, primarily reflecting an increase of \$151.0 million in use of General Fund balance for transfers to reserves; offset by the net operating transfers increases into the Provision for Contingencies, Unfunded Pension Liability, and Approved Labor Agreements reserves of \$55.4 million.

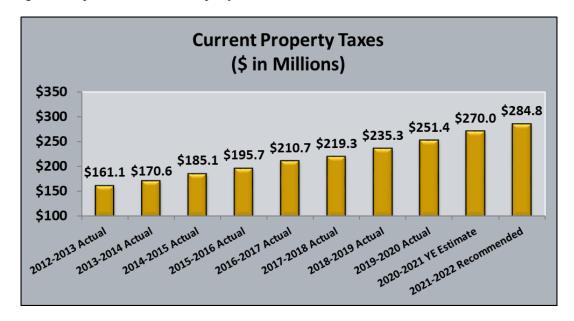
Changes in the General Purpose Revenue sources that support the recommended \$341.4 million Net County Cost include:

General Purpose Revenue (\$ In Millions)							
	2020-2021	2021-2022	Increase/	(Decrease)			
	Adjusted	Recommended	Amount	Percent			
Current Property Taxes	\$260.5	\$284.8	\$24.3	9.3%			
Sales Taxes	22.2	27.8	5.6	25.2%			
Redevelopment Pass Thru	4.9	5.5	0.6	12.2%			
Penalties on Delinquent Property Taxes	1.8	2.6	0.8	45.4%			
Property Transfer Taxes	5.0	5.7	0.7	14.9%			
Franchise Fees	3.0	3.1	0.1	3.0%			
Homeowner Exemption	1.2	1.2	0.0	0.8%			
Other Taxes	3.9	5.1	1.2	30.4%			
Other Revenues	1.1	1.6	0.5	44.0%			
Interest Income	5.6	3.5	(2.1)	-37.5%			
Vehicle License Fees	0.5	0.5	0.0	1.1%			
Total GPR	\$309.7	\$341.4	\$31.7	10.2%			

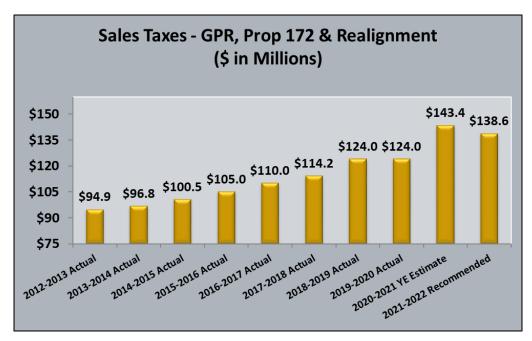
As shown in the table above, Current Property Taxes and Sales Taxes are the two main sources of the County's General Purpose Revenue. Combined, they provide \$312.6 million in support of the County budget and represent 91.6% of the ongoing General Purpose Revenue. These revenue sources are extremely sensitive to the economic upswings and downturns.

The percentage increase of County property tax revenue reached a peak in 2014-2015 at 8.5% from 2013-2014 levels. The County is projecting an increase in property tax revenue for 2021-2022 of 5.50% from the 2020-2021 third quarter year-end estimates. The 2021-2022 property tax revenue is projected at \$284.8 million, which is an increase of \$24.3 million from the 2020-2021 adjusted budget.

The following chart depicts the Current Property Taxes for 2012-2013 to 2021-2022:



The year-end estimates for Sales Taxes in 2020-2021 total \$143.4 million. The 2021-2022 Proposed Budget assumes \$138.6 million, an increase of 3.6% after backing out a \$9.7 million one-time sales tax payment in 2020-2021. The following chart depicts the Sales Taxes, including the County's General Purpose Revenue, Proposition 172, and Realignment-Social Services, for 2012-2013 to 2021-2022. Sales tax revenue in 2021-2022 is projected to increase 3.6% after backing out a one-time payment in 2020-2021. Realignment projections in 2021-2022 are projected to increase by 3.8%. Proposition 172 tax revenues are estimated to increase approximately 2.4% from the 2020-2021 budgeted level of \$67.3 million, which is a 3.0% increase from the third quarter estimate of \$67.0 million.



Staffing Analysis

The County workforce is comprised of employees who hold permanently allocated positions and those who work in temporary, extra-help, and contract capacities. The following table illustrates the recommended changes in overall allocated staffing for 2021-2022:

Staffing						
	2020-2021	2021-2022	Increase/	Decrease)		
	Adjusted*	Recommended	Amount	Percent		
General Government	495.8	497.0	1.2	0.2%		
Capital Maintenance	52.9	56.1	3.2	6.0%		
Environmental Protection	146.8	147.2	0.4	0.3%		
Law & Justice	1,887.4	1,958.4	71.0	3.8%		
Roads & Facilities	246.0	249.7	3.7	1.5%		
Health Services	3,189.6	3,301.5	111.9	3.5%		
Human Services	1,406.9	1,420.0	13.1	0.9%		
Education	4.0	4.0	0.0	0.0%		
Parks & Recreation	45.1	45.1	0.0	0.0%		
Total Staffing	7,474.5	7,679.0	204.5	2.7%		
*Totals include midyear adjustments approved by the Board of Supervisors.						

There is an overall increase of 204.5 full-time equivalent (FTE) positions. The 204.5 FTEs are comprised of the net increase of 16.5 FTE part-time positions, and the net addition of 188 full-time allocations, which is comprised of 220 added positions and 32 deleted positions.

Major Additions

➤ 220 full-time allocated positions are recommended for addition. Below are some of the major additions by department:

Department		Additions
>	Public Health Services	32
>	Behavioral Health Services	20
>	San Joaquin General Hospital	34
>	Sheriff	31
>	Child Support Services	26
>	County Support to PPHC-FQHC	16

Administrative Allocation Correction

To ensure transparency and accurate position allocation management, as part of the Countywide budget process, Human Resources reviewed the current allocations of County departments to determine if any allocations were filled with a class not originally requested and authorized. Administrative Manual Section 2501 authorizes departments to underfill, the filling of an allocation at a lower salary than allocated, for a period not to exceed 12 months. Appropriate underfills such as multi-allocated or authorized block budget allocations were excluded from the administrative review process.

As a result of this review, 20 allocations were identified with underfilled classifications that require administrative correction; in each case the department provided consent for the administrative allocation change. The following list of positions will be administratively corrected as part of this budget process. Please note the administrative corrections

will not affect the salary costs departments included in the 2021-2022 budgets. The incumbent salary, not the allocated position salary, is presented for Board of Supervisor consideration.

Budget	Allocated		Actual	
Unit #	Job Code	Allocated Classification	Job Code	Actual Classification
1014200000				
General Services	RB6001	Administrative Assistant I	RO6110	Senior Office Assistant
2020205000	RO6023	Victim Claims Specialist III	RO6021	Victim Claims Specialist I
District Attorney	NO0023	Victini Ciannis Specianst III	KO0021	Victim Claims Specialist i
2021649000	RI1202	RI1202 Dept Applications Analyst II RI11	RI1101	Dept Info Systems Analyst I
Sheriff				
2022702510	RC2000	RC2000 Stock Clerk I RC2001	RC2001	Stock Clerk II
Probation				
2025900000	RO4405	Recordable Documents Indexer	RO6110	Senior Office Assistant
ARCC 2025900000				
2023900000 ARCC	RO4405	Recordable Documents Indexer	RO6110	Senior Office Assistant
3010101000				
Public Works	EC2100	Chief Deputy Director of PW	EC2101	Deputy Director-Public Works
3010101000	DN40336	NAONA AND MARKET III	DDCE13	Nanagarant Anglust II
Public Words	RM0226	Management Analyst III	RB6512	Management Analyst II
4040700000	RR6205	RB6205 Business Analyst II RB6512	RB6512	Management Analyst II
Behavioral Health	NB0203		NB0312	
4041200000	RO3012	Accounting Technician II	RO3011	Accounting Technician I
Public Guardian				
4041200000	RO3012	Accounting Technician II	RO3011	Accounting Technician I
Public Guardian		_		
4041200000	RO3012	Accounting Technician II	RO3011	Accounting Technician I
Public Guardian 4041200000				
Public Guardian	RO3012	Accounting Technician II	RO3011	Accounting Technician I
4041200000				
Public Guardian	RO3012	Accounting Technician II	RO3011	Accounting Technician I
5054101000	DO2012	Atime Technicies II	DO2011	A
Human Services	RO3012	Accounting Technician II	RO3011	Accounting Technician I
5054101000	RS3415	Social Worker Supervisor II	RS3410	Social Worker Supervisor I
Human Services	1/33413	Social Worker Supervisor II	N3341U	Social Worker Supervisor I
9221100000	RB6205	Business Analyst II	RB6002	Administrative Assistant II
SJGH				7.3
9221100000	RH0301	Lead Patient Services Rep	RO1000	Office Supervisor
SJGH		·		
9221100000 SJGH	RO1000	Office Supervisor	RO6700	Office Technician/Coordinator
9221100000			-	Staff NurseV-AsstNDptMg-
SJGH EH8002		Physician	RH1106	Inpat
33011	<u> </u>			Imput

State Budget Status

The Governor's proposed January Budget contained what the Governor described as \$34.0 billion in budgetary reserves and surplus. The sources of the surplus were \$15.6 billion in the Proposition 2 Budget Stabilization Account (Rainy Day Fund) for fiscal emergencies; \$3 billion in the Public School System Stabilization Account; an estimated \$2.9 billion in the State's operating reserve; and \$450 million in the Safety Net Reserve. As of January 2021, the State was operating with a \$15.0 billion surplus.

Early Budget Packages

Due to the budget surplus, the Governor and the Legislature passed several budget packages since January to address the 2019 Novel Coronavirus (COVID-19) pandemic and other urgent issues facing California. Among the packages passed and signed into law are:

COVID-19 Relief and Economic Stimulus (February 2021)

The Governor and the Legislature passed the following measures to provide economic stimulus and help to businesses and individuals suffering from COVID-19.

- ➤ One-time \$600 checks to low-income individuals through a Golden State Stimulus, including those low-wage workers eligible for earned income tax credits, undocumented workers earning less than \$75,000, and low-income seniors and disabled residents.
- ➤ \$2.0 billion to the California Small Business COVID-19 Relief Grant program, with a maximum grant size of \$25,000 per business.
- A deduction for small businesses up to \$150,000 in expenses covered by the Federal Paycheck Protection Program and Federal Economic Injury Disaster Loan funds.
- Two years of fee relief for 59,000 restaurants and bars licensed through Department of Alcoholic Beverage Control. This also provides fee relief for more than 600,000 barbering and cosmetology individuals and businesses licensed through the Department of Consumer Affairs.
- Additional emergency financial aid for low-income community college students and farm workers required to quarantine.
- ➤ Allocation of \$400 million in Federal aid approved by Congress in late December for State-subsidized child care and preschool providers.
- Restoration of previously enacted reductions, effective July 1, 2020, for the University of California, California State University, the Judicial Branch, Child Support Services, and for moderate-income housing.

School Reopening's Package (March 5, 2021)

The Governor signed AB 86, the school reopening agreement, which provides \$2.0 billion in incentive grants to schools in counties in the purple tier, as well as \$4.2 billion to offset learning loss. School districts in red tier counties would be required to extend in-person learning to all elementary grades and at least one grade of middle or high school in order to receive funds.

Wildfire Package (April 12, 2021)

The Legislature approved and Governor signed into law a measure that provides \$586.0 million in current year funding to support wildfire suppression, improve forest health, and build resilience in communities to help protect residents and property from catastrophic wildfires across the state. This bill also includes \$3.35 million General Fund in 2020-2021 to the California Department of Food and Agriculture to fund technical assistance and micro-grants for small, mid-sized, and underserved farmers in California, and authorization of one-time \$525 stipends to providers in the Emergency Child Care Bridge Program for foster youth.

May Revision

On May 14, 2021, Governor Newsom released his May Revision which proposes a \$196.88 billion General Fund spending plan with a projected \$75.7 billion surplus. As part of the May Revision, the Governor is proposing that \$24.4 billion remain in reserves. The reserve funds include: \$15.9 billion in the Proposition 2 Budget Stabilization Account (Rainy Day Fund) for fiscal emergencies, \$450 million in the Safety Net Reserve, \$4.6 billion in the Public School System Stabilization Account, and an estimated \$3.4 billion in the State's operating reserve.

Immediate Action Packages

The Governor's May Revision includes a few immediate action packages in order to address the continuing recovery from COVID-19:

- ➤ Golden State Stimulus II The May Revision proposes \$600 in payments to \$600 direct payments to all taxpayers who make up to \$75,000 a year and did not receive a first payment.
- ➤ Small Business Grants \$1.5 billion proposed from federal American Rescue Plan Act (ARPA) funds for three additional rounds of grants.
- ➤ California Jobs Initiative. Various proposals to help small business including tax credits, micro-grants, and other economic development incentive programs.
- ➤ Workforce Development. The May Revision proposes \$750.0 million to provide financial support to regional and local stakeholder collaboratives to plan and implement region and industry specific economic transition strategies.

Division of Juvenile Justice Realignment to Counties

The Governor's May Revision notes that consistent with SB 823 (Cmte on Budget, 2020), the Division of Juvenile Justice (DJJ) will stop the intake of wards on June 30, 2021, with limited exceptions. The May Revision reflects an estimated average daily population of 732 wards in 2020-2021 and 613 wards in 2021-2022, which represents a decrease of 68 and 116 wards in 2020-2021 and 2021-2022, respectively, as compared to the Governor's Budget estimates. Taken with the Governor's Budget estimates, this will result in estimated savings of \$10.1 million General Fund in 2021-2022.

To facilitate the realignment of youth offenders from the state to counties, the Board of State and Community Corrections is in the process of distributing \$9.6 million in one-time funds in 2020-2021 for the Regional Youth Programs and Facilities Grant Program as authorized by SB 823. In addition, SB 823 established the Juvenile Justice Realignment Block Grant Program, which will result in annual appropriations to be allocated to counties to serve realigned youth, including \$45.7 million in 2021-2022 growing to \$211.9 million in 2024-2025 and annually thereafter.

Recent pending legislation, Senate Bill 92, makes critical changes to support SB 823 implementation and enables counties to provide appropriate rehabilitative and supervision services to realigned youth starting July 1, 2021. This includes establishing a framework for county secure youth treatment facilities, consistent with intent language included in SB 823. SB 92 also specifies a closure date for DJJ of June 30, 2023, and requires DJJ to develop a plan by January 1, 2022 for the transfer of remaining DJJ youth. This bill is currently pending on the Governor's desk.

1991 and 2011 Realignment

The Governor's proposed January Budget raised concern over the projected revenue for both 1991 and 2011 Realignment funds and noted the possibility of significant shortfalls in future years. However, the May Revision reports that due to the surplus and the change in the revenue picture, these funds sources are projected to increase by 3.1% in 2020-2021 and by 9.5% in 2021-2022. In addition, while last year concerns were raised over not reaching base amounts in the Community Corrections Accounts in the 2022-2023 fiscal years, the Department of Finance is now projecting that the base amounts will be met.

In-Home Supportive Services

Under current law, the state and counties share the nonfederal cost for locally negotiated increases to wages and benefits for IHSS providers, a ratio of 35% county and 65% state, up to the state participation cap, which is set at \$1.10 above the state minimum wage. Any increases above that amount, the County is responsible for 100% of the nonfederal share. Effective January 1, 2022, when the State minimum wage reaches \$15.00 per hour, Countynegotiated increases to IHSS wages and benefits would have flipped to a ratio of 65% county and 35% state. The May Revision now assumes the continuation of the 65% state and 35% county sharing ratio and the continuation of the 10% over three years' option. The May Revision assumes increased State costs of \$57.3 million General Fund in 2021-2022 and \$123.8 million ongoing General Fund to reflect this change. This is a significant cost savings for San Joaquin County.

Other Proposals

Behavioral Health

- ➤ Foster Youth The May Revision proposes \$39.2 million General Fund to assist counties with serving foster youth with complex needs and behavioral health conditions.
- ➤ Behavioral Health Continuum Infrastructure The Governor's January Budget proposed \$750 million in one-time General Funds for competitive grants to qualified entities to construct, acquire, and rehabilitate real estate assets to expand the community continuum of behavioral health treatment resources. The May Revision increases the Governor's Budget proposal by \$10.0 million. In addition, the May Revision includes \$1.4 billion (\$1.2 billion General Fund and \$220 million ARPA) for the program in 2022-2023.

Broadband

An investment of \$7.0 billion in broadband.

Aging and Older Adults

- ➤ Older Adult Recovery and Resiliency \$106.0 million available over three years, to strengthen older adults' recovery and resilience from isolation and health impacts caused by the pandemic. This investment will increase service levels of existing programs based on local need including: Senior Nutrition, Senior Legal Aid, Home Modifications and Fall Prevention, Behavioral Health Friendship Line, Senior Digital Assistance, Family Caregiver Support, Senior Employment Opportunities, Elder Abuse Prevention, and Aging & Disability Resource Connection.
- ➤ Home Safe \$100.0 million in both 2021-2022 and 2022-2023 for the Home Safe program for access to health, safety, and housing supports for individuals involved in or at risk of involvement in Adult Protective Services.
- ➤ Housing and Disability Advocacy Program \$175.0 million General fund annually through 2023-2024 to assist disabled individuals who are experiencing homelessness.

CalWORKs

- ➤ CalWORKs Grant Increase The May Revision reflects a 5.3% increase to CalWORKs Maximum Aid Payment levels, which is estimated to cost \$142.9 million in 2021-2022. These increased grant costs are funded entirely by the Child Poverty and Family Supplemental Support Subaccounts of the Local Revenue Fund.
- ➤ Family Reunification CalWORKs Assistance Payment \$8.6 million for counties to continue providing CalWORKs services for not more than 180 days when a child has been removed from the home and is receiving out-of-home care.

Foster Care

- ➤ Continuum of Care Reform Reconciliation \$7.1 million General Fund to reflect Continuum of Care Reform true-up related to county Child and Family Teams actual expenditures for fiscal year 2018-2019.
- ➤ Family First Prevention Services Act Part I \$122.4 million over three years to assist counties with new prevention services implementation efforts allowable under the new Federal Family First Prevention Services Act.

➤ Foster Care Emergency Assistance – \$24.5 million to provide caregivers with up to four months of emergency assistance payments pending resource family approval and up to twelve months for cases that meet good cause criteria.

Health Care

- County Administration Funding for Post-Public Health Emergency Redeterminations One-time funding of \$73.0 million to resume annual Medi-Cal redeterminations upon conclusion of the Federal public health emergency and continuous coverage requirement.
- ➤ Drug Rebate Fund Reserve \$222.0 million in 2020-2021 to the Medi-Cal Drug Rebate Fund to maintain a reserve. The reserve is intended to alleviate the General Fund impact related to drug rebate volatility.
- ➤ Incompetent to Stand Trial (IST) Facility Infrastructure As a part of the Behavioral Health Continuum Infrastructure proposal, the May Revision includes \$250.0 million to provide competitive grants for increased infrastructure targeted to justice-involved individuals with a serious mental illness who are deemed IST.
- ➤ Discontinue Lanterman-Petris-Short (LPS) Patient Contracts with Counties \$17.1 million General Fund backfill for lost revenues as the State will no longer be able to take new LPS patients.
- ➤ Jail-Based Competency Treatment Program Existing/New Program Updates \$13.3 million to contract with counties to provide competency restoration services for IST patients residing in county jail facilities.
- Felony IST \$12.7 million to partner with local county jails to re-evaluate individuals deemed IST on a felony charge waiting in jail 60 days or more pending placement to a Department of State Hospitals treatment program.
- ➤ Medi-Cal Providing Access and Transforming Health Payments (PATH) \$200.0 million to build capacity for effective pre-release care for justice-involved populations to enable coordination with justice agencies and Medi-Cal coverage of services 30 days prior to release.
- ➤ Public Hospitals and Health Systems \$300.0 million one-time Coronavirus Fiscal Recovery Fund to help public health care systems cover costs associated with critical care delivery needs provided during and beyond the pandemic.

Housing

- ➤ Housing Production \$1.75 billion one-time Federal ARPA funds to help support California Department of Housing and Community Development affordable housing projects. This will help more than 6,300 units of shovel-ready affordable housing move forward quickly rather than accumulating costs while waiting for a potential future tax credit.
- ➤ Legal Assistance \$20.0 million in Federal ARPA Coronavirus State Fiscal Recovery Funds for the next three years (\$60 million total) to the Judicial Council to continue providing legal assistance grants to over 100 legal service and self-help organizations.
- Rental Assistance The May Revision includes statutory amendments to maximize the use of available Federal funds for rental, utilities, and housing-related expenses.

Homelessness

The Governor's May Revision includes an investment of \$6.8 billion in homelessness resources in 2021-2022 with a total investment of \$12.0 billion by 2023-2024, including the following key programs:

- ➤ Bringing Families Home \$280.0 million in to expand the existing Bringing Families Home program. The program provides housing-related supports to eligible families experiencing homelessness in the child welfare system.
- ➤ CalWORKs Housing Support Program \$475.0 million General Fund to expand the existing CalWORKs Housing Support program.

- ➤ Encampment Resolution Grants \$50.0 million one-time General Fund for the Homeless Coordinating and Financing Council to partner with local governments and assist them with resolving critical encampments and transitioning individuals into permanent housing.
- ➤ Project Homekey \$3.5 billion for additional Homekey acquisitions.
- ➤ Project Roomkey \$150.0 million one-time General Fund to support transitioning participants into permanent housing.
- ➤ Supportive Services for Formerly Homeless Veterans \$25.0 million one-time General Fund for the California Department of Veterans Affairs to administer a competitive grant program to support aging veterans and veterans with disabilities who have experienced chronic homelessness.

In-Home Supportive Services

The May Revision proposes to eliminate the IHSS 7% reduction in service hours resulting in a cost of approximately \$248.0 million General Fund in 2022-2023 and \$496.0 million ongoing General Fund.

Public Safety

- ➤ Increased Intake to County Jails In late March 2020 the State halted intake of incarcerated persons from county jails to reduce the risk of COVID-19 entering the State prison system. In January 2021, California Department of Corrections and Rehabilitation (CDCR) resumed intake with continued precautions including requiring testing and symptom screening prior to intake, and instituting a mandatory 14-day quarantine period in its reception centers. Since then, intake has remained open, and has increased over time, as public health conditions have allowed. The suspension of intake has resulted in greater numbers of incarcerated persons being held in county jails. In circumstances where CDCR cannot accept the intake of an individual from a county jail, the State is required to reimburse counties for holding those individuals. As of March 15, 2021, the State has provided approximately \$121.1 million General Fund to county sheriffs for this purpose. This reflects payments for individuals held in county jails from March 2020 through December 2020, and reimbursements will continue until such time that all incarcerated individuals are transferred to state prison. Current projections suggest a total of \$98.3 million in additional reimbursements will be issued by June 30, 2021, and \$97.5 million will be issued in 2021-2022 as the backlog is gradually reduced and then eliminated.
- ➤ Post Release Community Supervision The May Revision includes \$23.6 million one-time General Fund for county probation departments to supervise the temporary increase in the average daily population of offenders on Post Release Community Supervision (PRCS) as a result of the implementation of Proposition 57.

Transportation

- ➤ Active Transportation \$500.0 million to advance projects that increase the proportion of trips accomplished by walking and biking, increase the safety and mobility of non-motorized users, advance efforts of regional agencies to achieve greenhouse gas reduction goals, enhance public health, and benefit many types of users, especially in disadvantaged communities.
- ➤ Clean California Initiative The May Revision also includes funding for the new Clean California Initiative in which Caltrans will partner with local governments in a statewide beautification effort. One-time funding of \$1.5 billion General Fund will be used for a three-year effort to clean up garbage Statewide, beautify the State's transportation network, educate the public about the harms of litter, and create long-lasting litter deterrents. This program will focus on close partnerships with local entities, with a focus on increasing resources dedicated to eliminating trash and implementing measures to reduce future litter, creating a cleaner, healthier California.
- ➤ High Priority Grade Separations and Grade Crossing Improvements \$500.0 million to support critical safety improvements throughout the State.
- ➤ State Highway Rehabilitation and Local Roads and Bridges \$2.0 billion to support the advancement of priority State Highway Operation and Protection Program projects, Interregional Transportation Improvement Program projects, and local road and bridge investment.

Water Resilience and Drought

- ➤ Drought Support \$989.0 million to meet current and likely future water supply needs while building regional capacity to endure dry conditions. These investments will fund multi-benefit land repurposing activities as part of the State's drought response and transition to sustainable use of groundwater; emergency drought relief projects that help secure and expand water supplies; small supplier and rural community drought contingency planning and preparedness projects; and local water resilience capacity building that includes outreach to disadvantaged communities.
- ➤ Groundwater \$371.0 million over two years to facilitate groundwater recharge and capture of flood flows by repairing canals damaged by subsidence, support the State cost-share of critical Federal urban flood risk reduction.
- Nature-Based Solutions \$726.0 million to improve long-term ecological conditions on California waterways to help species cope with climate change. This includes infrastructure, program, and investments for environmental flows and habitat improvements in the State's largest watershed, which drains to the Sacramento-San Joaquin estuary; construction of wildlife overcrossings and undercrossings where road traffic kills sensitive species; and screening of migration corridors with natural habitat for species sensitive to human presence.
- ➤ Protecting Water Supply \$1.47 billion over two years to expand and protect water supplies by protecting drinking water and wastewater infrastructure, supporting local groundwater supply projects and planning, cleaning up contaminated groundwater, supporting water recycling projects, and installing treatment systems on drinking water wells contaminated by Per- and polyfluoroalkyl substances (PFAS).
- ➤ Sustainable Groundwater Management Act (SGMA) \$360.0 million over two years to support SGMA implementation through groundwater projects and the State Water Efficiency and Enhancement Program.
- ➤ Water Arrearages \$1.0 billion in ARPA funding to assist with water arrearages for households that have not been able to pay their water bills due to the pandemic.

Federal Budget Status

In late December 2020, well past the October 1st start of the new fiscal year, Congress passed, and President Trump signed into law a \$1.4 trillion Fiscal Year 2021 omnibus appropriations package that will fund government programs through September 30, 2021. By and large, funding levels for the programs critical to the delivery of services to County residents received modest increases or were funded at status quo levels.

In April, President Biden released his Fiscal Year 2022 budget blueprint ("skinny budget") to Congress as a first step in this year's budget process. The Administration plans to follow up with a full, detailed budget later this spring. During transitions between administrations, the new Administration often uses this skinny budget/full budget two-step approach to provide the new Administration with a bit of a grace period to insert broad policy priorities into the annual budget document. But as with any budget proposal under any Administration, the budget proposal is just a starting point. It will be up to Congress to set new discretionary spending caps for federal agencies and departments through the Fiscal Year 2022 appropriations process. Looking ahead, Congress has been unable to finalize the government funding bills in a timely fashion, so it is reasonable to anticipate this year's budget process will extend well beyond October 1, 2021. Meanwhile, Congress and the Administration will need to address the debt limit ceiling which will be reached later this year and is always a complicating factor in budget negotiations.

While the Presidential transition delayed the budget process, it did not stop the new Administration from pushing through the \$1.4 trillion American Rescue Plan to address the 2019 Novel Coronavirus (COVID-19) public health emergency and the negative economic impacts. Among its many provisions, this new law provides \$362 billion in new funds to support all states, counties, and municipal governments. Of the \$65.1 billion set-aside for county governments, San Joaquin County's estimated share of \$148.0 million can be employed in the four broad categories

listed below through December 2024. The first Federal payment, one-half of the County's allocation, and specific program guidance was received in May 2021. The four categories are as follows:

- 1. Respond to the public health emergency with respect to the COVID-19 or its negative economic impacts (including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality).
- 2. Respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to eligible workers that are performing such essential work, or by providing grants to eligible employers that have eligible workers who perform essential work.
- 3. For the provision of government services to the extent of the reduction in revenue (i.e., online, property or income tax) due to the public health emergency relative to revenues collected in the most recent full fiscal year of the county prior to the emergency (January 20, 2020).
- 4. Make necessary investments in water, sewer, or broadband infrastructure.

Transportation & Infrastructure

With Congress unable to reach agreement last year on reauthorization of the Fixing America's Surface Transportation Act, program authority was extended by one year through September 30, 2021 – this leaves little time for enactment of a new law.

On the heels of the American Rescue Plan, the Biden Administration proposed the \$3.0 trillion American Jobs Plan for investments in our nation's surface transportation, water, energy, and other infrastructure. In response, Senate Republicans have proposed a \$568.0 billion Roadmap for infrastructure investments. Beyond the cost of a package, there is already disagreement on the definition of infrastructure and how any package would be financed, including substantial tax provisions. The Biden plan includes funding for new categories of infrastructure such as home and community-based health, elder and disability care, affordable housing, workforce development and job retraining.

With large differences in the size of the packages, disagreement on the dollar amount and tax provisions, uncertainty in passing Senate parliamentarian standards, and lukewarm support from moderate Democrat Senators, many questions need to be answered before the Memorial Day deadline that Democrats have given themselves to officially markup the package. Whether the official American Jobs Plan is altered drastically or not, we hope to see meaningful progress on these discussions into the summer.

Budget Highlights

Employee Relations

San Joaquin County has 17 represented bargaining units, which comprise approximately 96.0% of the County's workforce. One contract for the County's represented bargaining units expired prior to June 30, 2021. The County is in active negotiations with this unit for a successor contract. Additionally, one contract will end during 2021-2022 (December 31, 2021). Impacts from these negotiations are unknown at this time; therefore, no funds have been included in the recommended departmental budgets.

Vacant Positions

As of April 30, 2021, the County had 6,680 allocated full-time positions, of which 749 or 11.2%, were vacant positions. This compares to 11.1% from the same period last year. Of the 749 positions, 416 are actively under recruitment.

As previously noted, the 2021-2022 recommended budget proposes to add 223 and delete 32 allocated positions. If these changes are approved, this will bring the full-time allocated positions to 6,868 and the number of vacant positions

to 940. Approximately 82% of the vacancies (as of April 30, 2021) are in the following County departments (included is the vacancy percentage of the departments):

Department	Vacancy		Vacancy %
> Sheriff-Coroner	88	_	10.0%
Human Services Agency	134	_	10.3%
Behavioral Health Services	96	_	16.1%
San Joaquin General Hospital	95	_	7.1%
Probation	81	_	22.7%
Public Works	53	_	14.2%
Public Health Services	43	_	16.3%
District Attorney	28	_	9.9%

With the exception of the District Attorney, Sheriff-Coroner, and Probation, the departments listed above are primarily funded by State, Federal, or service charges.

Public Improvement

The recommended 2021-2022 Public Improvement program totals \$25.7 million, and is primarily funded by Tobacco Settlement allocations for capital-related facilities projects, transfers from departments with specific projects, and Capital Outlay Fund balance.

Re-Budgeted Projects

Funding for in-progress complex multiyear projects that will be re-budgeted includes the Public Health Services Facility Replacement at \$6.5 million to fund construction costs; and the Behavioral Health Services Adult Residential Treatment Modular Building at \$3.8 million. The County Detention and Program Facility pursuant to Senate Bill (SB) 1022 has also been re-budgeted with approximately \$900,000 of remaining funding from the initial appropriation of \$4.3 million in 2013-2014. Approximately \$94.8 million of the Capital Outlay Fund balance has not been programmed. Of this amount, \$19.3 million is associated with past allocations and the 2021-2022 allocation of Tobacco Settlement Funds for Health Care Related Facilities, \$11.2 million is programmed for the anticipated construction cost of the new morgue and office space facility, \$42.1 million is associated with reserves for Law and Justice Related Facilities and the remaining \$22.2 million is unprogrammed.

New Construction - Planned and Funded Capital Improvements for 2021-2022

- ➤ Public Health Facility Replacement (\$6.5 million) The Public Health Facility Replacement project includes the construction of a new facility, consisting of approximately 25,500 square feet on adjacent County-owned property and the replacement of the existing Public Health Services laboratory with the construction of additional approximately 5,500 square feet dependent upon available funding. The project's office and workstation options have been designed with modularity to build in opportunities for future flexibility and growth, with an initial staff capacity of 112 for the new facility. The Board awarded the construction contract on August 18, 2020, with a total estimated project cost of \$21.2 million. Based upon the current schedule, construction of the new Public Health Services administration building and laboratory is estimated to be completed in September/October 2021 with subsequent site improvement activities including parking and landscaping to be completed in February 2022.
- ➤ Behavioral Health Services Adult Residential Treatment Modular Building (\$3.8 million) The Behavioral Health Services Adult Residential Treatment Modular Building project includes the purchase, installation, and construction costs of a new modular building, approximately 5,733 square feet, to house a new program to provide Adult Residential Treatment Services at the current Recovery House site in French Camp. The project will reduce the need for incarceration and/or mental health treatment in the jail by providing meaningful alternatives for diversion clients to stabilize their recovery in a community setting. The project will also include additional utilities, landscape, and some additional paving.

- ➤ County Detention Senate Bill (SB) 1022 Facility (\$900,000) The proposed SB 1022 Project includes the construction of a new facility consisting of four medium-security housing units with 256 dormitory-style inmate beds and a 12-bed mental health unit. The Project's program and treatment spaces will replace the existing Honor Farm barracks-style inmate housing located in French Camp. The proposed site layout and building are designed to be operationally and energy efficient, cost effective, durable, and low maintenance while still maintaining safety and security.
 - The total estimated Project cost is \$41.2 million and SB 1022 funding in the amount of \$36.5 million will be used primarily for construction costs. The 2021-2022 Public Improvement budget includes approximately \$900,000 for continued project development.
- ➤ County Facilities Master Plan Facility Master Plans guide the effective use of current County facilities and plan for the development of future facilities. The County Facilities Master Plan (FMP) was updated in 2020-2021 and presented to the Board of Supervisors on May 18, 2021 (B-21-294). The FMP update involved a select group of County Departments and programs: Public Defender, Health Care Services Administration, Environmental Health, Community Development, Department of Child Support Services, Emergency Medical Services, Law Library, and the Sheriff's Office.

The FMP report identifies project options for four focus areas:

Area 1 - Stockton, Downtown Justice Campus

Area 2 – French Camp, Benton Hall

Area 3 – Stockton, Hazelton Complex

Area 4 – French Camp, Sheriff Operations

In 2021-2022, the next step will include development of a comprehensive Capital Improvement Program (CIP) for 2021-2026. The CIP will identify a listing of capital projects, including a combination of projects from the FMP, as well as other County priority projects, such as the new morgue/office space facility and County Detention (SB 1022 Facility). Development of the CIP will include analysis of funding availability and expense forecasting for each project, recommended project sequencing, and an estimated timeline for project completion.

Existing Facilities – Planned and Funded Capital Improvements and Deferred Maintenance for 2021-2022

> 222 E. Weber Avenue building repairs; Americans with Disabilities Act building upgrades; repairs to the Agricultural Center foundation; Behavioral Health Services facility back-up generator (Phase II); Behavioral Health Services 24-hour services restroom remodel (Phase II); Camp Peterson landscaping; County-owned facilities flooring replacement, exterior paint, parking lot repairs, space planning and security improvements; Human Services Agency heating, ventilation and air conditioning system improvements; the installation of wall mounted electronic bulletin boards at select Community Centers; design and engineering for upgrades to the existing electrical system at Micke Grove Zoo (Phase II); and improvements and renovations to Sheriff's Office facilities including the replacement of fire alarm panels, the Metro Office roof, and additional improvements to the Coleman Gun Range.

Public Works

Single Tunnel Delta Conveyance Project – Water resources and the Sacramento-San Joaquin Delta are among the Board of Supervisors' top Strategic Priorities. The Department of Water Resources (DWR) has initiated environmental review and the planning process for single tunnel Delta conveyance project. The Board has engaged with a variety of interests to defend the Delta in the following areas: 1) Improving and maintaining the system of levees that protect life and property for both agricultural and urban areas, which also supports the current system of through-Delta exports; 2) Advocating for continued access to Delta water supplies of sufficient quantity and quality for farmers, urban users, and the environment; 3) Supporting efforts to have a healthy and viable Bay-Delta Estuary; 4) Enhancing Delta maritime commerce and recreation; and 5) Recognition of the Delta as a place. The Board has also advocated for additional water supply development such as recycled water, desalinization, above and below ground storage, and conservation as well as investments in watershed and forestry management.

The County's continuing efforts include legal action, advocating for Delta interests, responding to proposed legislation, building and participating in coalitions, communicating through media and other outreach avenues, and coordinating with various County water and Delta interests. For 2021-2022, \$670,000 is recommended for these types of activities.

Law and Justice

Collectively, the recommended budget for Law and Justice totals \$416.0 million, which is an increase of \$29.9 million from the 2020-2021 adjusted budget. Overall, the budget includes a net increase of 66 positions for all Law and Justice budgets: 26 positions added in the Sheriff's budget, 26 positions added in the Child Support Services budget, 11 positions added in the District Attorney's budget, 2 positions added in the Public Defender's budget, and 1 position added in Correctional Health Services.

Domestic Violence and Human Trafficking Response Teams – The recommended budget includes funding to create a new Domestic Violence Response Team and a new Human Trafficking Response Team in the District Attorney's Office. The Domestic Violence Response Team will address an alternative response to low-risk repeat domestic violence calls to provide intervention before issues escalate. The advocates will be available seven days per week. The additional advocates will allow more time for follow-up with victims and allow for a response in real time rather than delayed due to heavy caseloads. The Human Trafficking Response Team will address the lack of coordination between the local agencies addressing human trafficking. The team will coordinate and facilitate the enforcement efforts in the County. The 2021-2022 recommended budget includes funding for seven positions for these two new response teams.

Division of Juvenile Justice (DJJ) Realignment – On September 30, 2020, the Governor signed Senate Bill (SB) 823, which realigns youth traditionally committed to the California Department of Corrections and Rehabilitation, DJJ, to local Probation Departments. This legislative reform closes intake at DJJ on July 1, 2021, with some exceptions to continue to allow youth eligible for transfer hearings to be placed in DJJ. The Governor's current budget, directs DJJ to have a final closure date of June 30, 2023.

Funding establishes the Juvenile Justice Realignment Block Grant program with Statewide funding set for the next three fiscal years at \$40.0 million, \$118.0 million, and \$192.0 million. The DJJ realignment allocation to San Joaquin County is \$1.2 million in 2021-2022; \$3.5 million in 2022-2023; and \$5.8 million in 2023-2024. County distributions will be updated based on updated total eligible DJJ population and County age population of 10 to 17 years old.

Sheriff – **Special Services Division** – In 2021-2022, a new Special Services Division is recommended to be established under Patrol to address quality of life issues and violent crimes that affect the community. The division will be separate from uniformed patrol and be responsible for the Community Car program, Crime Analysis, Community Revitalization and AGNET investigations. The 2021-2022 recommended budget includes funding for 14 positions for this new division.

Sheriff – **Community Car Program** – Based on staffing issues, the Sheriff's Office has reduced the number of Community Car deputies from 20 to 6 and placed them on patrol. On November 11, 2019, one Community Car was reinstated to Morada and one was reinstated to Woodbridge. In March 2020, the Sheriff's Office deployed two more Community Car deputies, to East Stockton and West Stockton, based on high-call volume and to address quality-of-life issues. In September 2020 two additional Community Cars were reinstated to Linden and Lockeford, bringing the total to six. The Sheriff's Office Plans to deploy more Community Car deputies in other unincorporated areas once staff become available and trained.

Health Care Services

Public Health Services (PHS) – COVID-19 has been an all-consuming priority for Public Health Services. In calendar year 2020, there were 47,026 positive cases reported, which was more than all reportable diseases combined for the previous four years. The County Public Health Officer declared a Local Public Health Emergency due to the pandemic in mid-March 2020, and proceeded to issue 31 health alerts to health care providers. At the height of the

pandemic, staff maintained a caseload of up to 350 cases per day, and investigated 250 outbreaks occurring in hospitals, businesses, and skilled nursing facilities. Put into context, the Department usually investigates about 10 outbreaks per year. In late fall 2020, efforts escalated as PHS began working with health care sector partners to prepare for distribution of the COVID-19 vaccines, and was one of 636 health departments nationally to receive the first shipment of the Pfizer vaccine. In 2020-2021, the Department received several grants and funding for COVID-19 response, the largest of which was Epidemiology and Laboratory Capacity (ELC) Funding. In March 2021, PHS was awarded \$32.7 million of ELC Enhancing Detection Expansion funding, which can be spent through July 2023. In total, \$17.9 million of ELC funding is programmed for use in 2021-2022, supporting the addition of 32 positions.

San Joaquin County Clinics (SJCC) – The SJCC, a 501(c) (3) corporation, is a Federally-Qualified Health Center (FQHC) Look-Alike (LAL) designated by the Health Resources and Services Administration (HRSA). The SJCC was incorporated in August 2010, by order of the Board of Supervisors (B-10-839), and since 2014 has held the FQHC-LAL designation by HRSA to operate the clinics. SJCC operates six primary care clinics serving more than 32,000 patients annually through more than 120,000 patient visits to its campuses in French Camp and downtown Stockton.

To date, SJCC has been operated as a department of San Joaquin General Hospital (SJGH) but the appropriateness of this governance model was called into question by the County's independent auditor, who posited that the financial operations of the SJCC corporation should not be co-mingled with those of SJGH. In June 2020, the Board of Supervisors approved changes to the Co-Applicant Agreement that sought to create a level of independence for SJCC from SJGH (B-20-350).

To achieve the level of independence required, the County created the County Support to Primary/Preventive Health Care (PPH) – FQHC budget. This budget provides the required transfers of staffing costs, expenses incurred from SJGH, and County service departments including Auditor-Controller, County Administrator, County Counsel, and Purchasing and Support Services to SJCC.

The 2021-2022 recommended budget for the County Support to PPH-FQHC transfers 104 allocated positions and 51.4 full-time equivalent positions from SJGH. The budget also adds 16 allocated positions, includes costs for non-labor expenses from SJGH, and County Cost Allocation Plan adjustments for County service departments. As the costs are incurred, SJCC will reimburse the County through this budget for those costs.

San Joaquin General Hospital (SJGH) Trauma II Designation – SJGH was designated as a Trauma Center Level II effective April 1, 2021. This status provides SJGH a clinical program that is unique in the County, serves the area residents in an efficient and optimal manner, and reinforces SJGH's position as a valuable community asset. SJGH is scheduled for a Level II Trauma Center verification visit by the American College of Surgeons on August 26 and 27, 2021. The current Trauma Center Designation Agreement with the San Joaquin County Emergency Medical Services Agency is valid until August 31, 2025.

In-Home Supportive Services (IHSS)

On March 24, 2020, the Board of Supervisors, acting as the IHSS Public Authority Governing Board of Directors, adopted a Memorandum of Understanding (MOU) between the IHSS Public Authority and Service Employees International Union 2015. Key elements of the MOU are as follows:

- 1. Term: March 24, 2020 through March 31, 2023.
- 2. Wage Supplement: \$.50 per hour above the California minimum wage.
- 3. Benefits Rate: \$.70 per hour.
- 4. Safety Equipment: \$7,250 per year.

IHSS caseloads are projected to increase by 4% Statewide, but it is expected to be higher in San Joaquin County. In addition, the minimum wage will increase to \$15.00 per hour beginning on January 1, 2022.

Enhanced Infrastructure Financing District (EIFD)

Local jurisdictions met with the County Administrator's Office in 2019 to evaluate utilizing an EIFD, a new financing mechanism tool to fund regional projects where each jurisdiction contributes an increment of their property tax revenue to fund the project with reimbursement to the jurisdictions as development growth occurs. The EIFD will partially fund the Mossdale Tract flood protection levee improvements. The project was put on hold in 2020-2021 due to the uncertainty of fiscal impacts as a result of the pandemic. The EIFD is currently being conceptualized and analyzed for feasibility through ongoing negotiations with the local jurisdictions. It is anticipated a final tax allocation increment for each jurisdiction will be determined in 2021-2022.

Restoration, Digitization, and Indexing of Historical Maps and Documents

The 2021-2022 recommended budget includes \$1.9 million in one-time appropriations in the Assessor-Recorder-County Clerk budget for the restoration, digitization, and indexing of historical County maps and documents dating back to the 1850s. The project will include:

- Restoration dismantle, mend, and rebind historical map books and other documents
- > Digitization image capture and enhancement
- > Creation of microfilm to serve as disaster recovery back up
- ➤ Indexing to allow online search capabilities

Digitization of historical documents continues to be of great importance, and their preservation is essential. Historical documents and maps are currently in original form and their safety may be at risk. Over 300 volumes of historical San Joaquin County documents and 17,000 maps dating back to the 1850's are located in the San Joaquin County Historical Society Museum at Micke Grove Park.

Project Roomkey

In 2020, Governor Newsom signed Senate Bill 89 and issued Executive Order N-32-20, which provided emergency funding to help fight COVID-19. This included support to local governments to protect the health and safety of homeless populations and to mitigate the spread of COVID-19 by providing isolation capacity for homeless individuals through non-congregate sheltering (NCS). NCS is viewed as the most effective method to provide isolation capacity to protect sick and medically vulnerable homeless populations. This is known Statewide as "Project Roomkey."

The goal of this effort is to provide NCS options for people experiencing homelessness, to protect human life, and to minimize strain on health care system capacity. Individuals lacking stable housing are high utilizers of hospital resources, including emergency room (ER) beds. Statewide data indicates homeless populations are more likely to use hospital ERs, sometimes making up to 20% to 30% of all adult ER visits. In addition, homeless individuals are admitted to inpatient units five times more often and have average lengths of stay that are longer than individuals with stable housing.

Project Roomkey is designed to serve the following homeless populations:

- Individuals who are asymptomatic but are at high-risk, such as people over 65 or who have certain underlying health conditions;
- Individuals who have been exposed to COVID-19 (as documented by a State or local public health official, or medical health professional) that do not require hospitalization, but need isolation or quarantine; and
- Individuals who are COVID-19 positive, but do not need hospitalization.

A task force led by the County Human Services Agency (HSA) and the General Services Department, comprised of various County Departments staff from the City of Stockton, Community Medical Center, and Dignity Health, convened to develop an operations plan to implement and support Project Roomkey within San Joaquin County. The operations plan identifies and screens which individuals are prioritized for emergency housing options based on Federal Emergency Management Agency (FEMA) guidelines. Additionally, Project Roomkey specifies that counties

are responsible for providing transportation to the emergency housing sites, site management, and essential wraparound health services including behavioral health services. Contracted security services and local law enforcement also support the operation.

On April 18, 2020, the Governor announced a partnership with Motel 6 to make available hotel rooms for Project Roomkey Statewide. The County and G6 Hospitality LLC, doing business as Motel 6, negotiated an occupancy agreement based upon a State-approved template. The agreement allows for housing of non-COVID-19 positive, atrisk homeless individuals within 76 rooms at the Motel 6 located at 817 Navy Drive in Stockton.

On May 5, 2020, the County entered into an occupancy agreement to establish Project Roomkey (PRK) in San Joaquin County in an effort to provide isolation capacity for at-risk individuals experiencing homelessness, including those over 65 or who have certain underlying health conditions. The first PRK guests began arriving the very same day, with the total number of guests as high as 82 in August 2020.

The initial term for the lease occupancy agreement was from May 5, 2020, to December 31, 2020. The agreement was subsequently extended through June 30, 2021, however, the property owner exercised a 30-day out clause, terminating the agreement effective May 19, 2021. The County guaranteed a minimum occupancy level of 50% throughout the duration of the agreement. HSA, in coordination with various County departments, provided initial transportation to the location, welcome packets, hygiene supplies, snacks, three meals per day, laundry services for personal clothing, daily check-in calls and visits to each guest during the duration of their stay, and final transportation from the location. The estimated cost of operational and supportive services for 2020-2021 is \$4.3 million.

Project Roomkey has been a success in San Joaquin County providing important shelter, services and supports to the homeless during the COVID-19 pandemic. In addition, the County continues to work with the Housing Authority and Central Valley Housing to connect Roomkey clients to permanent supportive housing.

Take-Home Vehicles (THVs)

In August 2020, an internal audit of THVs was released by the Auditor-Controller's Office. The audit recommended that the County Administrator's Office (CAO) establish a THV master list and forward to Fleet Services Division to maintain.

The CAO agreed with the recommendation and added a signature line on the THV form to sign off when approved by the CAO during the budget process. Beginning in 2021-2022, during the annual budget process, a master list of all THVs was established by the CAO and will be forwarded to the Fleet Services Division of Public Works to maintain. In addition, to provide greater transparency, a summary list of the THVs assigned to various departments is included in the 2021-2022 Recommended Budget document.

Department	Vehicle Description	#Vehicles
Community Development	Compact Sedan (electric)	1
District Attorney	Compact Sedan	12
District Attorney	Intermediate Sedan	8
District Attorney	Utility Vehicle	4
Public Works	Compact Sedan (electric)	4
Public Works	Utility Vehicle	3
Public Works	Pickup	3
Sheriff	Compact Sedan (electric)	4
Sheriff	Compact Sedan	26
Sheriff	Intermediate Sedan	20
Sheriff	Utility Vehicle	27
Sheriff	Pickup	25
Sheriff	Van	2
	Total Take-Home Vehicles	139

Reserves & Contingencies

The General Reserve is a cash resource for financing during the dry period between the beginning of the fiscal year and the receipt of property taxes in December and April. Additionally, it acts as a contingency for the County in extreme emergencies. For 2021-2022, it is recommended that the General Reserve be maintained at the current level of \$10.0 million.

The Reserve for Contingencies covers day-to-day unforeseen budgetary needs and has been used by the Board of Supervisors sparingly in the past. In conformation with the Board's reserve policy (R-10-525), including a goal of setting the Reserve at 5.0% of the County budget, the Reserve for Contingencies is recommended to be set at \$106.9 million in 2021-2022, which represents approximately 5.0% of the recommended budget. This is an increase of \$11.4 million from the 2020-2021 projected year-end balance and provides a hedge against adverse State and Federal budget impacts, and can be used as interim funding to address local emergencies/disasters and unforeseen expenses.

In 2015-2016, an Unfunded Pension Liability Reserve was established to begin addressing the County's unfunded retirement contribution liabilities (B-15-135). The most recent audited financial statements prepared by the San Joaquin County Employees' Retirement Association identified an Unfunded Actuarial Liability totaling \$1.7 billion and San Joaquin County's share is approximately \$1.6 billion. The balance of the Unfunded Pension Liability Reserve as of April 30, 2021 is \$33.4 million. A transfer of \$7.3 million budgeted in 2020-2021 will be made prior to yearend, bringing the total to approximately \$40.7 million. For 2021-2022, the budget sets aside an additional \$17.4 million for the reserve, representing approximately two years of Net County Cost contributions. The recommended budget also includes funding for the full 5.0% contribution toward the unfunded retirement liability.

In 2015-2016, a reserve for Economic Development was established to support the County's promotional/marketing efforts and economic development activities/programs, including incentives for businesses to relocate and/or expand in San Joaquin County. The projected year-end balance is \$2.3 million. For 2021-2022, the budget directs \$152,230 of the Transient Occupancy Tax (Hotel/Motel Tax or TOT) to this reserve. This represents the amount of the projected TOT that has not been programmed in the recommended budget for economic development-related activities and programs.

In 2019-2020, an Approved Labor Agreements Reserve was established to ensure that the County can keep its commitment to fund approved labor agreements. An initial \$5.0 million was transferred from the General Fund in 2019-2020, and an additional \$11.3 million was included in the 2020-2021 Adopted Budget. The recommended budget does not include additional contributions to the reserve. The 2020-2021 projected year-end balance including interest earned is \$16.4 million.

Supplemental Requests

Initial requests for supplemental funding from County departments and non-County organizations totaled \$14.9 million. Department Heads initially submitted requests for supplemental funding totaling \$13.0 million. Subsequent to the County Administrator/Department Head budget meetings, Department Heads withdrew a total of \$2.5 million of their initial requests. As a result, the departmental supplemental funding requests were reduced to \$10.5 million that is included in the recommended budget. Additionally, 13 Non-County Organizations (NCOs) submitted requests for County funding totaling \$1.4 million. Based on the Board-directed zero-based budgeting approach in funding the NCOs, the recommended budget includes \$1,282,395 for 11 organizations, leaving an unfunded amount of \$102,186.

In an effort to adhere to the Board-established Strategic Priorities, some NCO wants and needs are not addressed. As a result of the funding recommendations which comprise the 2021-2022 Recommended County Budget, the Board may hear requests by special interest groups, NCOs, and the general public to add funding during the budget hearing. In providing policy guidance on desired budget adjustments, the Board will provide direction as to which areas of the

County budget should be reduced to offset any added costs. Supplemental requests, both funded and unfunded, are outlined in Attachment A and detailed in individual budget narratives.

Final Budget Hearing

The CAO has identified several significant individual budget unit recommendations for Board review during the Final Budget Hearing. When particular functional areas are scheduled for discussion, the Board may wish to examine other areas as well. Department Heads and members of the public will have an opportunity to comment.

The impact of State and Federal Budget actions are unknown at this time and creates a significant risk to the proposed spending plan. It may be necessary to return to the Board to re-open budget considerations after the 2021-2022 Final Budget is adopted, should additional funding become available or should major funding/program reductions be imposed based upon the adopted State and Federal Budgets.

Appreciation

The CAO appreciates Department Heads' leadership, flexibility and responsiveness to the pandemic, while working together to deliver a structurally-balanced budget. The annual Budget meetings with Department Heads and their budget teams were invaluable to the development of this budget document. Human Resources and Information Systems Division were instrumental for their analysis, insight, and peer review support in the preparation of this document.

The County Administrator's staff have been indispensable in their ability to get the job done, even during a pandemic when being pulled in multiple directions to address our local emergency. The CAO team should be commended for their hard work, thoroughness, and long hours which contributed to the preparation of this document. The team's accuracy, comprehensive evaluation of the budget material, and willingness to continuously raise the bar are greatly appreciated.

Recommendations

It is recommended that your Board:

Jone C. Milverding

- 1. Approve the recommended County and Special Districts budgets for 2021-2022. This action does not constitute final approval of any of the recommendations prior to the Final Budget Hearing. It does, however, provide the document that will be presented to your Board for the Final Budget Hearing.
- 2. Set Tuesday, June 22, 2021, at 9:00 a.m. as the time to begin the Final Budget Hearing on the adoption of the County and Special Districts budgets and authorize the Clerk of the Board of Supervisors to publish the required hearing notice.

Very truly yours,

Jerome C. Wilverding County Administrator

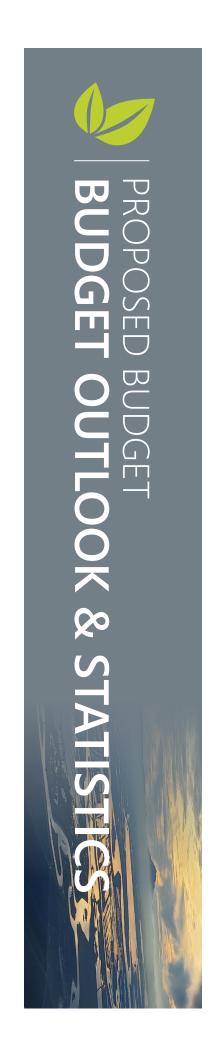
Department	Amount Requested	Amount Funded	Supplemental Items	Page No.
Assessor-Recorder - County Clerk	\$1,900,000	\$1,900,000	Digitize, restore, and index historical maps and documents.	A-31
Total Assessor-Recorder - County Clerk	\$1,900,000	\$1,900,000		
Board of Supervisors - Clerk of the Board	\$87,637	\$87,637	Add an Office Secretary to provide supervision for two Senior Office Assistants.	A-7
Total Board of Supervisors - Clerk of the Board	\$87,637	\$87,637		
> Correctional Health	\$102,913	\$102,913	Add a Mental Health Clinician III.	D-116
Total Correctional Health	\$102,913	\$102,913		
> District Attorney (DA)	\$382,648	\$382,648	Add a Deputy DA and two Victim Advocates to address alternative response to low-risk repeat domestic violence calls.	D-17
	660,760	660,760	Add a Deputy DA, one DA Investigator, and two Office Assistants Specialist to address human trafficking.	D-17
	279,779	279,779	Add a Deputy DA and a Paralegal to assist the Violent Criminal Enterprise Unit with data analytics.	D-17
	154,972	154,972	Add a Senior Office Assistant and a Stock Clerk to assist with processing discovery.	D-17
	2,826	2,826	Add an Executive Secretary, offset by deletion of a vacant Legal Technician.	D-17
	311,934	311,934	Add a DA Investigator to address Identity Theft, Auto Theft, and Elder Abuse cases.	D-18
Total District Attorney	\$1,792,919	\$1,792,919		
General Services - Facilities Management	\$87,174	\$87,174	Projected utility cost increases.	B-10
	39,934	39,934	Increased janitorial costs.	B-10
	43,357	43,357	Add an Office Assistant to meet increased customer service need.	B-11
Total General Services - Facilities Management	\$170,465	\$170,465		
Public Defender	\$179,988	\$179,988	Add a Deputy Public Defender to address increased workload due to Senate Bill 384 (Sex Offender Registration Act).	D-50
Total Public Defender	\$179,988	\$179,988		

	Department	Amount Requested	Amount Funded	Supplemental Items	Page No.
>	Registrar of Voters	\$131,361	\$131,361	Add a Business Analyst II to perform complex administrative analytical, research, and financial work.	A-68
		144,350	144,350	Add an Elections Manager to support day-to-day operations.	A-68
		81,680	81,680	Add an Elections Specialist to perform specialized technical functions directly associated with the election process.	A-68
То	tal Registrar of Voters	\$357,391	\$357,391		
>	Sheriff – Patrol	\$3,388,265	\$3,388,265	Add 14 positions for the new Special Services Division.	D-71
	Records	190,026	190,026	Add two Office Assistant Specialists to increase staffing for the Control 5 Radio function.	D-81
		157,288	157,288	Add two Senior Office Assistants to increase staffing to address workload and backlog.	D-81
	Detectives	75,466	75,466	Add a Senior Office Assistant for the Cold Case Unit.	D-77
		456,869	456,869	Add two Deputy Sheriffs for Cold Case Unit.	D-77
		227,685	227,685	Add a Deputy Sheriff to address increased workload in the Property Crimes Unit.	D-77
		78,000	78,000	Contracted Pilot services.	D-77
	Administration-Support Services	165,252	165,252	Add a Deputy Sheriff for the Evidence Room for review and disposition of cases, perform weapons releases, and authorize destruction of evidence.	D-89
		35,467	35,467	Additional part-time Deputy Sheriff hours to assist in Evidence Room case disposition.	D-89
		268,600	268,600	To support Wellness Program within Sheriff's Office.	D-89
	Civil	99,207	99,207	Add a Senior Social Worker to provide support to citizen affected by evictions.	D-83
		258,437	258,437	Add a Deputy Sheriff to address increased workload for civil service of process.	D-83
	Information Systems	98,456	98,456	Upgrade network path bandwidth.	D-89
		124,056	124,056	Funding for software for additional back up storage.	D-89

Department	Amount Requested	Amount Funded	Supplemental Items	Page No.
	34,241	34,241	Upgrade public safety mobile network infrastructure.	D-89
	24,628	24,628	Replacement of Personal Computers. \$11,223 Patrol \$13,405 Detectives	D-72 D-77
	22,999	22,999	Software for conference room reservations.	D-89
Multiple budgets	151,660	151,660	Department-wide weapons replacement.	
			\$99,336 Patrol	D-72
			\$14,463 Detectives	D-77
			\$8,933 AGNET	D-77
			\$8,083 Administration/Support Svcs.	D-89
			\$17,441 Custody	D-97
			\$426 Work Programs	D-102
			\$2,978 Boating Safety	D-64
Total Sheriff	\$5,856,602	\$5,856,602		
> UC Cooperative Extension	\$25,595	\$25,595	Purchase of replacement vehicle.	H-11
Total UC Cooperative Extension	\$25,595	\$25,595		
Total Departmental Supplemental Requests	\$10,473,510	\$10,473,510		

N	on-County Organizations (NCOs)	Amount Requested	Amount Funded	Supplemental Items	Page No.
>	Art Expressions	\$2,535	\$2,535	To support high school art shows throughout the County.	I-10
>	Bread of Life Ministries	170,000	170,000	To support Bread of Life's grocery program.	G-20
>	Children's Home of Stockton	161,266	161,266	To support the Transition Aftercare Program.	G-20
>	Clinton McCausland American Legion Post 190	175,000	125,000	For purchase of a wheelchair accessible van and vouchers for the benefit of area veterans.	G-20
>	Community Partnership for Families (CPFSJ)	152,234	152,234	To support CPFSJ's program to reduce recidivism.	G-21
>	Haven of Peace	125,300	125,300	For the installation of solar panels on the shelter building.	G-21
>	Mexican Heritage Center & Gallery	8,000	0	For the creation of an exhibit regarding the demolition of the Goat Valley neighborhood in Stockton in the early 1960s.	I-10
>	Oasis City Center	197,088	197,088	To support the Oasis Care program of food distribution and other services to area youth.	G-21
>	SJC Child Abuse Prevention Council	98,107	98,107	For the support of Project HOME.	G-21
>	Tracy Interfaith Ministries	40,000	0	To support food distribution in Tracy.	G-22
>	Transition U	100,000	100,000	To support housing assistance for homeless female veterans and their children.	G-22
>	Women's Center – Youth & Family Services (WCYFS)	225,000	225,000	To support WCYFS programs and services.	G-22
>	World of Wonders (WOW) Science Museum	46,051	41,865	For the purchase of a van for the WOW on Wheels program.	I-11

Non-County Organizations (NCOs)	Amount Requested	Amount Funded	Supplemental Items	Page No.
Trust Fund Contribution	(116,000)	(116,000)	Funding from Domestic Violence Trust Fund	G-22
Total Supplemental Requests from NCOs	\$1,384,581	\$1,282,395		
Grand Total	\$11,858,091	\$11,755,905	Unfunded Requests = \$102,186	



GENERAL FUND (\$ in Millions) **Proposed Projected** 2021-22 2022-2023 2024-2025 2025-2026 2023-2024 **FUNDING SOURCES** General Purpose Revenue (GPR) **Current Property Taxes** \$284.8 \$299.1 \$314.0 \$329.7 \$346.2 Sales Taxes 27.8 28.6 29.5 30.4 31.3 Redevel Pass Thru/Homeowner Relief 7.2 7.4 7.6 7.9 7.9 **Property Transfer Taxes** 5.7 5.8 6.0 6.2 6.4 Interest Income 3.5 3.5 3.5 3.5 3.5 Franchise Fees/Fines/Penalties 12.4 12.3 13.2 13.2 13.4 **Total General Purpose Revenue** \$341.4 \$356.7 \$373.8 \$390.9 \$408.7 **Other Sources** \$697.5 \$705.2 Departmental Revenues \$690.6 \$698.9 \$711.5 General Fund Balance 155.9 0.0 0.0 0.0 3.1 Contingency/Reserve Funds 0.0 0.0 0.0 0.0 0.0 Unfunded Pension Reserve 0.0 0.3 1.9 0.0 0.0 **Total Other Sources** \$846.5 \$697.5 \$698.9 \$705.5 \$716.5 \$1,125.2 \$1,187.9 \$1,054.2 \$1,072.7 \$1,096.4 **Total Funding Sources Total Labor Cost** Salary \$511.5 \$523.0 \$534.8 \$546.8 \$559.1 251.1 269.8 289.3 309.5 330.4 Retirement - Unfunded Pension Liability Paydown 23.4 23.9 24.5 25.0 25.6 Extra-Help/Contract 60.4 60.7 61.0 61.3 61.6 Overtime/Holiday Pay 13.1 13.3 13.4 13.4 13.5 Health/Dental/Vision 100.5 106.5 112.9 119.7 126.9 Payroll Taxes/Other Benefits 63.7 68.1 69.6 65.1 66.6 **Total Labor Cost** \$1,023.8 \$1,062.4 \$1,102.4 \$1,143.8 \$1,186.5 General Fund-Labor Cost (34.5%) \$353.2 \$364.4 \$378.1 \$392.3 \$407.0 Other Costs 770.7 673.3 686.8 700.5 714.5 Contributions to Economic Prom. Reserve 0.2 0.2 0.2 0.2 0.2 Contributions to Unfund. Pension Res. 17.4 13.1 4.4 0.0 0.0 Contributions to Reserve for Conting. 46.4 3.2 3.3 3.4 3.5 \$1,187.9 \$1,054.2 \$1,072.7 \$1,096.4 \$1,125.2 **Total General Fund Cost** \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 **BUDGET SURPLUS/(DEFICIT) RESERVES** CONTINGENCIES \$106.9 \$110.1 \$113.4 \$116.8 \$120.3 **GENERAL** \$10.0 \$10.0 \$10.0 \$10.0 \$10.0 LABOR AGREEMENTS RESERVE \$16.3 \$16.3 \$16.3 \$16.3 \$16.3 UNFUNDED PENSION LIABILITIES \$58.1 \$71.2 \$75.6 \$75.2 \$73.4 **ECONOMIC DEVELOPMENT** \$2.9 \$2.3 \$2.6 \$3.2 \$3.5 **EXCESS TAXLOSS**

\$19.3

\$20.3

\$21.3

\$22.3

\$23.5

Multiyear Budget Outlook 2021-2022 to 2025-2026

The Multiyear Budget Outlook is intended to provide the Board of Supervisors a preliminary overview of the County's finances beyond the budget year. Due to the dynamics of Federal and State budgets and their highly unpredictable impacts on the County, the outlook focuses primarily on the County's General Purpose Revenue and General Fund, the components that are more controllable by the Board. The Multiyear Budget Outlook includes the 2021-2022 Recommended Budget, and revenue and expenditure projections for 2022-2023 through 2025-2026.

Using the assumptions outlined below, structurally-balanced budgets (where ongoing revenues are sufficient to fund ongoing expenses) are anticipated through the forecast period 2023-2024. Fiscal years 2024-2025 and 2025-2026 will require the Unfunded Pension Liability Reserve to be drawn down to fully cover the General Fund portion of the additional 5% towards the County's unfunded retirement liability. It should be noted that no salary adjustments are assumed beyond those specified in the existing labor agreements. Of the 17 bargaining units, 1 bargaining unit agreement has expired, and 1 bargaining unit agreement will expire during 2021-2022 (December 31, 2021). As of December 2021, 5.7% of the County's workforce will have expired agreements. Major services expansion is not affordable without creating an operating deficit.

Major Assumptions

General Purpose Revenue

The following growth assumptions are made for the General Purpose Revenue forecast:

- ➤ Current Property Taxes are projected to increase by 5.50% for 2021-2022, and 5.00% for 2022-2023 through 2025-2026.
- ➤ Sales Taxes are projected to increase from the current projections for 2021-2022 by 3.6%, and 3.0% for 2022-2023 through 2025-2026.
- ➤ Redevelopment Pass Through/Homeowners Relief consists primarily of Homeowner Exemption and Redevelopment Pass Through. Homeowner Exemption is projected to increase similar to Current Property Taxes. Redevelopment Pass Through is projected to slightly increase by 3.0% reflecting the dissolution of redevelopment agencies in February 2012.
- ➤ **Property Transfer Taxes** are projected to be \$5.7 million in 2021-2022, and increase by 3% for 2022-2023 through 2025-2026.
- ➤ **Interest Income** is projected to decrease from the 2020-2021 projected amount of \$5.6 million to \$3.5 million for 2021-2022, and will remain flat through 2025-2026.
- Franchise Fees/Fines/Penalties include Utility Franchise Fees, Penalties on Delinquent Property Taxes, and Supplemental Property Tax Assessment Fees and are projected to increase to \$12.4 million in 2021-2022, decrease to \$12.3 million in 2022-2023, increase to \$13.2 million in 2023-2024 and 2024-2025, and increase to \$13.4 million in 2025-2026.
- ➤ **Departmental Revenue** includes funding sources other than General Purpose Revenue, which can include charges for services, aid from governmental agencies, other income, and fund balance.
- Pension Liability Reserve, and Approved Labor Agreements Reserve fund balance. The General Fund year-end balance is projected at \$177.8 million by June 30, 2021. General Fund balances for 2022-2023 through 2024-2025 are projected not to be used, representing a true structurally-balanced budget relying only on ongoing General Purpose Revenue. The recommended budget does not include redirection of previously funded capital projects nor transfer from the Reserve for Contingencies for ongoing operations. However, from 2024-2025

- through 2025-2026, it is projected that funds from the Unfunded Pension Liability Reserve would be drawn down to pay a portion of the 5% unfunded retirement liability contribution.
- ➤ The June 30, 2021 year-end fund balance is estimated at over \$177.8 million. While these funds can assist balancing the budget, it is not an ongoing revenue stream and should not be relied upon to fund ongoing costs. The Proposed Budget does not utilize these one-time funds to provide a structurally-balanced budget.
- ➤ Utilizing the June 30, 2021 year-end fund balance, the Proposed Budget replenishes the \$28.9 million transferred from the Reserve for Contingencies in 2020-2021 to fund new programs created as a result of the COVID-19 pandemic. The Proposed Budget also transfers \$60.0 million to the Capital Outlay Fund as unprogrammed funds to be used for various capital projects, \$50.6 million to San Joaquin County Employees' Retirement Association to pay down the County's portion of the unfunded liability, and \$17.4 million to the Unfunded Pension Liability Reserve. Total use of year-end fund balance totals \$156.9 million.

Labor Costs

Labor costs represent the single, most costly expense of the County and consumes approximately 47.9% of the County budget. The 2021-2022 Recommended Budget includes 6,868 full-time allocated and 811.0 part-time positions at a total cost of \$1,023.8 million. The Multiyear Budget Outlook primarily focuses on the salary and benefits costs for full-time positions and accounts for minimal cost increases for part-time position costs over the next five years. Key assumptions include:

Salary projections for 2021-2022 are based on 16 existing labor contracts, which include wage increases for 15 bargaining units in 2021-2022. The remaining bargaining units comprise 5.7% of the County workforce and represent contracts that either have expired, or will expire during 2021-2022. The following is a summary chart of the labor contracts with the 17 bargaining units:

Representation Unit Name	Organization	Contract Expires
Attorney	SJCAA	11/03/22
Correctional Officers	SJCCOA	03/31/22
In-Home Supportive Services	SEIU-2015	03/31/23
Middle Management	SJCMA	Expired
Office & Office Technical	SEIU	10/20/22
ParaProfessional & Technical	SEIU	10/20/22
Peace Officers Miscellaneous	SJDAIA	06/30/23
Physicians	UAPD	01/05/23
Probation Officers	SJCPOA	12/31/21
Professional	SEIU	10/20/22
Registered Nurses	CNA	04/30/23
Safety, Investigative, & Custodial	SEIU	10/20/22
Sheriff's Management	LEMA	02/23/24
Sheriff's Non-Management	DSA	10/07/22
Sheriff's Sergeants	SDSA	06/30/23
Supervisors	SEIU	10/20/22
Trades, Labor, & Institutional	SEIU	10/20/22

Multiyear Budget Outlook 2021-2022 to 2025-2026

Retirement contribution is projected to increase by approximately 1.7% for General Members and 3.7% for Safety Members in 2021-2022, and is projected to increase by 2.5% annually from 2022-2023 through 2025-2026. This projected rate is an increase from recent years reflecting the decrease from the expected earning rate of 7.25% down to 7.00%. While the investment earnings rate is immediate, the fiscal impact of the change on the unfunded liability will be phased in over a three-year period, which will also phase in the impact on the retirement contribution rates. The projection also incorporates the implementation of the Public Employees' Pension Reform Act provisions including: 1) lower benefits for new employees hired on or after January 1, 2013, and 2) employee share of 50% normal cost that was negotiated with 100% of the County's workforce (5.1% of workforce is in the middle of a three-year phase in period).

Based on the latest annual financial report, the funded ratio of the retirement plan was at 67.9% as of January 1, 2021, with an unfunded liability of \$1.7 billion; San Joaquin County's share is estimated at \$1.6 billion. In March 2016, the Board approved a policy to fund an additional retirement contribution from 0% to 5% of payroll for a 10-year period beginning January 2017 to pay down the unfunded pension liability in an accelerated time frame. The amount will be evaluated each year during the budget process after the budget is structurally-balanced and the Reserve for Contingencies contribution has been met. The 2021-2022 projection includes the 5% contribution amount at a General Fund cost share of \$8.5 million. The General Fund portion of the additional contribution for 2022-2023 through 2025-2026 is calculated at the 5% rate. The projected fund balance of the Unfunded Pension Liability Reserve at year-end is \$40.7 million. The Recommended Budget adds an additional \$17.4 million to the Reserve.

➤ Health premiums are projected at a 6.0% growth per year through 2025-2026. These rates reflect the elimination of the draw down of excess fund balance from the County's self-funded health plan reserve, and reflects the 10.8% increase for the self-insured plans and the 6.3% increase for the fully-insured plan for 2021-2022.

Approximately 65.5% of the labor costs are funded by State/Federal programs and service charges/fees. The remaining 34.5% is provided by the County's General Purpose Revenue.

Others

In addition to labor costs, the County is required to fund, from its General Purpose Revenue, MOE contributions or required matches in order to receive certain Federal and State funds; long-term debt payments for County facilities financed with Certificates of Participation (COPs); and mandated programs, such as General Assistance and elections. Generally, costs for these programs are projected to remain flat. Several changes are made reflecting the following:

- > Continue the minimum MOE level support to San Joaquin General Hospital at \$2.1 million through 2024-2025.
- ➤ Increase Reserve for Contingencies by approximately \$3.4 million in 2022-2023 through 2025-2026 with fund transfers from the General Fund in an effort to maintain the Board-established goal of 5% of the County budget by 2020-2021.
- > Set aside \$152,000 in the Reserve for Economic Development in 2021-2022 and allocate \$200,000 per year to the Reserve through 2025-2026.

Issues Identified by Departments

As part of the budget submittal, departments were asked to identify major issues concerning their operations/programs over the next three to five years. Following is a summary of these issues which have not been incorporated in the Multiyear Budget Outlook projections:

Flood Control Districts Funding

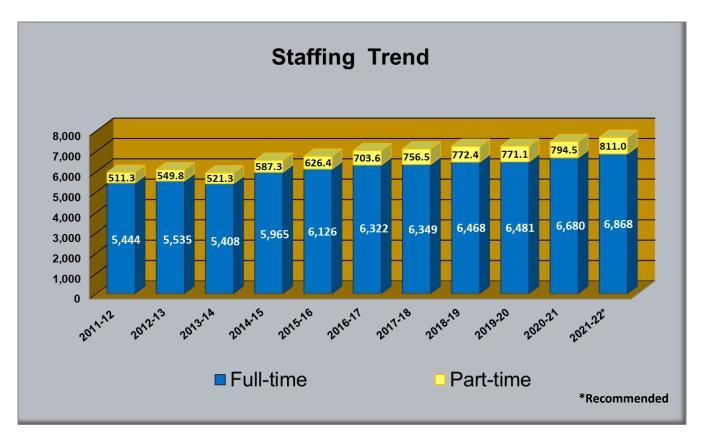
The Flood Channel Maintenance budget provides funding primarily for the personnel and equipment needed to maintain over 300 miles of projected and non-projected levees and flood control in San Joaquin County Flood Control Districts in Zone 9, 10 and 96-1 (San Joaquin County Area Flood Control Agency-SJAFCA). These levees and flood control channels have been subject to increasingly stringent operational and maintenance standards. An enhanced maintenance program has been necessary to maintain full accreditation of County-maintained levees that provide critical urban flood protection. Staff is working to optimize its resources by focusing on meeting acceptable inspection ratings, filling vacant positions to implement the enhanced maintenance program, and pursuing a Proposition 218 effort to raise the fee for Zone No. 9.

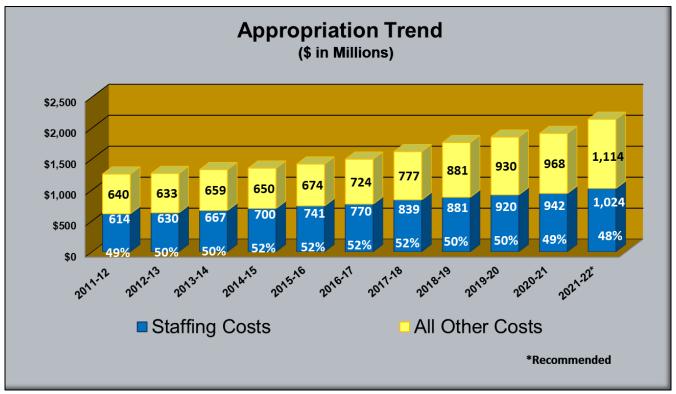
To ensure services continue and levee accreditation is maintained, staff continues to work with the Flood Management Division on a Proposition 218 effort to raise the fee for Zone No 9, which has been flat-funded for over two decades. Zone No.10's funding is through a small assessment and is used for emergency purposes within Zone No. 10 area. The purpose of Assessment district 96-1 (SJAFCA) is to provide maintenance of constructed improvements to various levees within 96-1. The allocation from SJAFCA is negotiated each year. Given each source of revenue is limited in its use, the success of the Proposition 218 efforts is critical to retaining accreditation of the County-maintained levee system in Zone No. 9.

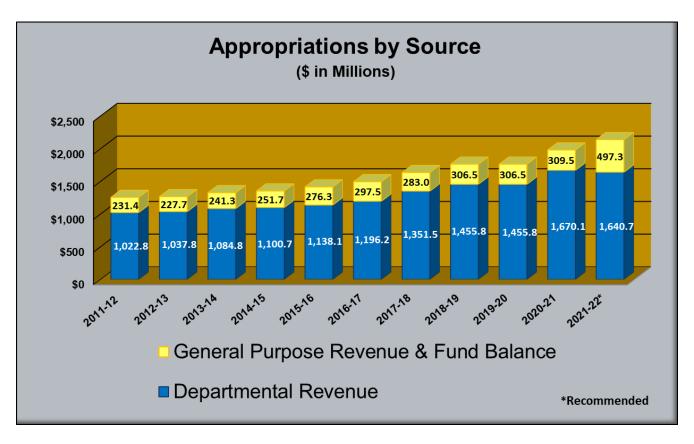
The enhanced maintenance programs undertaken over the past five years have resulted in a significant depletion of Zone No. 9 reserves. Staff has worked to bring revenue in line with expenditures over the past two fiscal years to ensure this trend does not continue. Securing additional revenue through a successful Proposition 218 effort will be necessary to fund the enhanced maintenance program, which includes: meeting enhanced vegetation guidelines, addressing minimally-acceptable inspection ratings related to erosion repairs, rodent control and encroachments, and structures that go through our levees that need to be either visually inspected or pressure-tested.

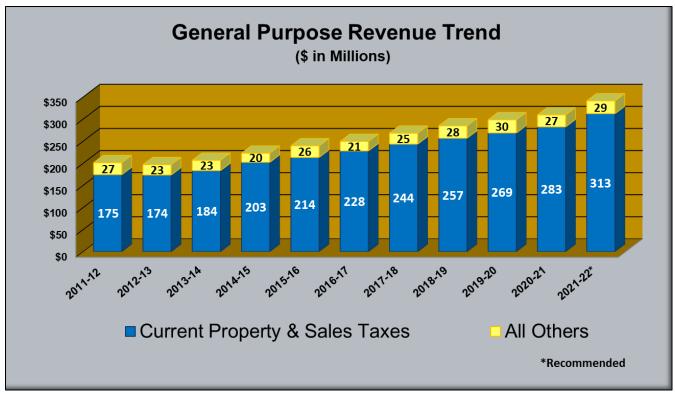
Potential Redistricting

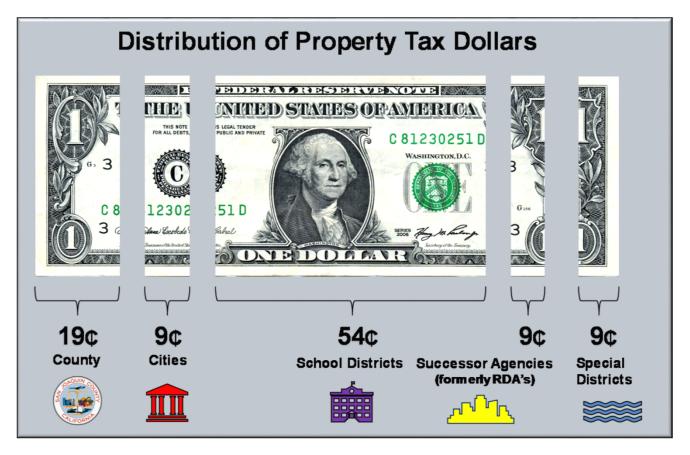
By November 1, 2021, the California Citizens Redistricting Commission, the County Supervisorial Redistricting Commission, and various cities and districts will provide the Registrar of Voters with new district boundaries. Their reapportionment process will be based on data from the 2020 Census and data provided by the County. The Registrar will need to apply these boundary changes by January 23, 2022, and must be able to issue candidate papers for those running for the county central committees of qualified political parties by December 31, 2021. This short turn-around time will require the County to develop tools, workflow, and train staff, so that when the geographic data becomes available, the Registrar of Voters Office will be able to quickly apply, document, and validate the changes in the voter registration database and election management system. Several staff members will be dedicated to this project and will require additional training by the State and in the geographic information systems that support redistricting.

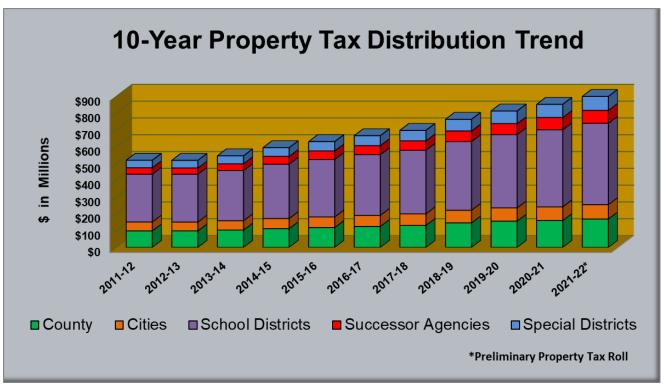












County Profile		
	County	California
Population, 2019 estimate	762,148	39,512,223
Population, 2010	685,308	37,254,503
Population, 2000	563,598	33,871,648
Population, percent change, 2010 to July 1, 2019	11.2%	6.1%
Population, percent change, 2000 to July 1, 2019	35.2%	16.7%
Persons under 5 years, percent, 2020	6.9%	6.0%
Persons under 18 years, percent, 2020	26.8%	22.5%
Persons 65 years and over, percent, 2020	13.1%	14.8%
Female persons, percent, 2020	50.1%	50.3%
High school graduates, percent of persons age 25+, 2015-2019	79.3%	83.3%
Bachelor's degree or higher, % of persons age 25+, 2015-2019	18.8%	33.9%
Mean travel time to work (minutes), workers age 16+, 2015-2019	34.2	29.8
Housing units, July 2019	248,636	14,366,336
Homeownership rate, 2015-2019	56.6%	54.8%
Median value of owner-occupied housing units, 2015-2019	\$342,100	\$505,000
Median monthly owner costs with mortgage, 2015-2019	\$1,907	\$2,357
Median monthly gross rent, 2015-2019	\$1,208	\$1,503
Households, 2015-2019	228,567	13,044,266
Persons per household, 2015-2019	3.17	2.95
Per capita annual income (2019 dollars) 2015-201	\$27,521	\$36,955
Median household income (2019 dollars) 2015-2019	\$64,432	\$75,235
Persons below poverty level, percent, 2015-2019	13.6%	11.8%
Persons with a disability, under 65, percent, 2015-2019	8.7%	6.7%
Persons without health insurance, percent, 2019	7.8%	8.9%
Merchant wholesaler sales, 2012 (\$1,000)	\$11,713,538	\$666,652,186
Retail sales, 2012 (\$1,000)	\$7,059,491	\$481,800,461
Retail sales per capita, 2012	\$10,047	\$12,665
Accommodation and food services sales, 2012 (\$1,000)	\$808,606	\$90,830,372
Information provided by the U.S. Census	s Bureau	



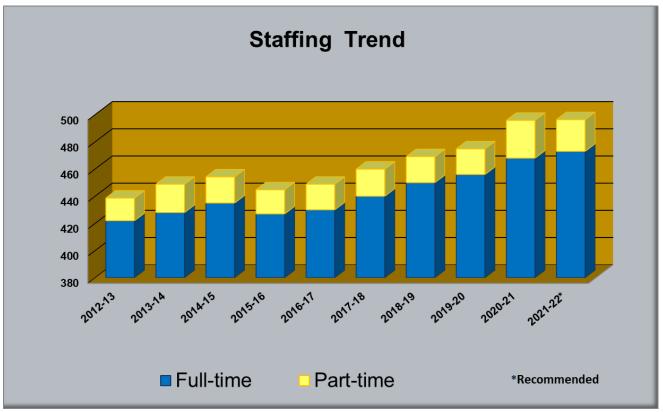


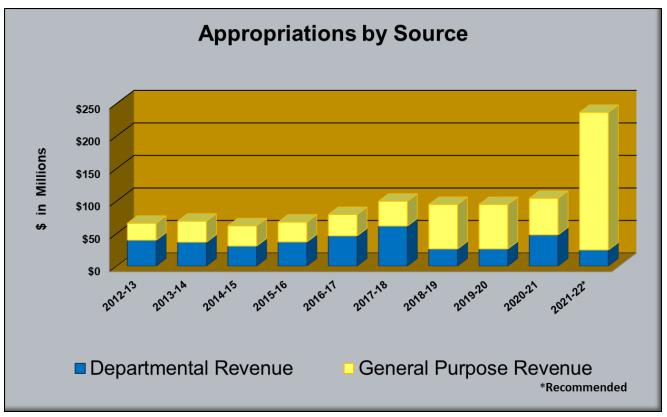
General Government

Appropriations

		Page Number	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase/ (Decrease)
			3			,
1010100000	Board of Supervisors	A-4	\$4,664,818	\$5,296,036	\$5,296,036	\$631,218
1010200000	County Administrator	A-8	1,460,494	2,806,786	2,806,786	1,346,292
1010800000	Auditor-Controller	A-13	2,623,012	2,420,938	2,420,938	(202,074)
1010804000	Operating Transfers	A-17	24,401,948	175,400,753	175,400,753	150,998,805
1010805000	Tobacco Settlement	A-19	6,700,000	6,700,000	6,700,000	0
1011000000	Treasurer-Tax Collector	A-21	6,835,396	7,559,338	7,559,338	723,942
Summary —	All Assessor-Recorder Budgets	A-26				
1011100000	Assessor-Recorder-County Clerk	A-28	16,952,802	19,837,339	19,837,339	2,884,537
2025901000	Recorder-Equipment/Automation	A-33	2,500,300	2,041,043	2,041,043	(459,257)
1011200000	Purchasing & Support Services	A-35	376,965	(492,510)	(492,510)	(869,475)
8400112200	Purchasing ISF*	A-40	7,577,985	7,596,585	7,596,585	18,600
1011800000	County Counsel	A-42	536,074	445,488	445,488	(90,586)
1012400000	Human Resources	A-46	2,951,844	2,942,737	2,942,737	(9,107)
8592500000	Self-Insurance ISF-Health*	A-54	45,027,648	40,862,722	40,862,722	(4,164,926)
8592600000	Self-Insurance ISF-Dental*	A-56	6,143,653	6,275,728	6,275,728	132,075
8594800000	Self-Insurance ISF-Medical Malpractice*	A-58	2,547,969	2,879,538	2,879,538	331,569
8594900000	Self-Insurance ISF-Casualty*	A-60	10,326,372	12,167,099	12,167,099	1,840,727
8595000000	Self-Insurance ISF-Workers' Comp.*	A-62	13,372,546	14,152,052	14,152,052	779,506
8595100000	Self-Insurance ISF-Unemployment*	A-64	2,284,919	1,578,770	1,578,770	(706,149)
1013000000	Registrar of Voters	A-66	11,423,737	8,951,784	8,951,784	(2,471,953)
8240000000	Information Systems Division Internal Service Fund (ISF)*	A-69	26,677,517	29,990,638	29,990,638	3,313,121
8250000000	Office Automation ISF*	A-74	2,299,211	2,230,920	2,230,920	(68,291)
8260000000	Telephone ISF*	A-76	5,762,239	5,583,213	5,583,213	(179,026)
8270000000	Radio ISF*	A-79	3,472,527	3,582,322	3,582,322	109,795
1015400000	Economic Promotion	A-81	419,781	647,770	647,770	227,989
1016000000	Surveyor	A-84	490,083	586,493	586,493	96,410
1016500000	Rebates/Refunds & Judgments/Damages	A-86	11,000	11,000	11,000	0
1018000000	Equipment Use Allowance & Debt Service	A-87	1,627,385	1,017,489	1,017,489	(609,896)
8190000000	Fleet Services ISF*	A-89	15,678,678	17,003,316	17,003,316	1,324,638
	Less: ISF Appropriations*		(141,171,264)	(143,902,902)	(143,902,902)	(2,731,638)
	Total - General Government		\$83,975,639	\$236,172,484	\$236,172,484	\$152,196,845

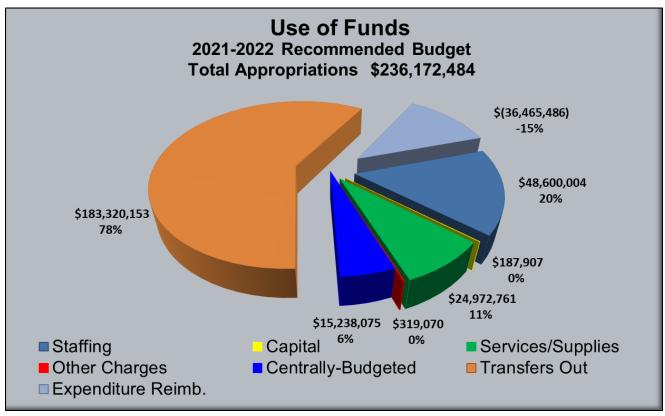
^{*}Internal Service Fund (ISF) appropriations are included in departmental budgets.

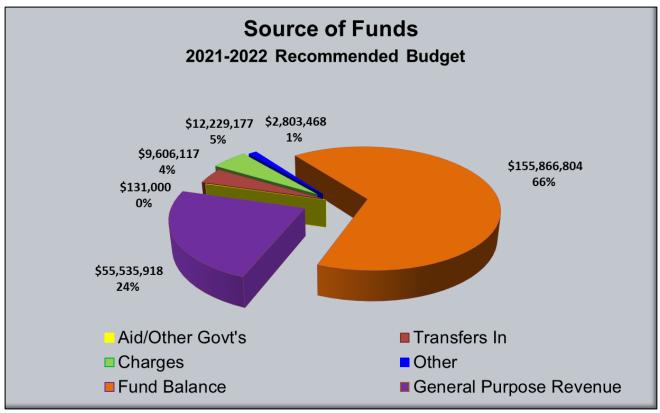




General Government

Appropriations







General Government

Tom Patti, Chairman

	2019-2020	2020-2021	2021-2022	2021-2022	Increase/
General Fund	Actual	Adjusted	Requested	Recommended	(Decrease)
Expenditures					
Salaries & Benefits	\$2,194,880	\$2,390,070	\$2,660,213	\$2,660,213	\$270,143
Services & Supplies	123,152	182,475	182,476	182,476	1
Centrally-Budgeted Expenses	1,068,086	2,092,403	2,453,477	2,453,477	361,074
Total Expenditures	\$3,386,118	\$4,664,948	\$5,296,166	\$5,296,166	\$631,218
Expenditure Reimbursements	(261,674)	(130)	(130)	(130)	0
Total Appropriations	\$3,124,444	\$4,664,818	\$5,296,036	\$5,296,036	\$631,218
Earned Revenues By Source					
Charges For Services	\$7,578	\$8,100	\$8,100	\$8,100	\$0
Total Revenues	\$7,578	\$8,100	\$8,100	\$8,100	\$0
Net County Cost	\$3,116,866	\$4,656,718	\$5,287,936	\$5,287,936	\$631,218
Allocated Positions	16.0	16.0	17.0	17.0	1.0

Purpose

The Board of Supervisors (Board) is mandated by law and responsible to ensure the public trust through representative government. As the governing body of the County, the Board:

- > Sets County and public policy.
- > Adopts ordinances/resolutions.
- > Appropriates funds and levies necessary fees.
- Represents the citizens of San Joaquin County in matters involving the State/Federal governments.
- ➤ Plans land use and determines zoning for the unincorporated area.
- ➤ Represents the public on several County commissions, special district boards, and local committees.
- Works with constituents to resolve problems and issues.

The Clerk of the Board (COB) attends all meetings of the Board of Supervisors, Assessment Appeals Board, City Selection Committee, and Countywide Oversight Board;

processes and retains all resultant documents; prepares and posts meeting agendas; prepares meeting minutes; maintains Local Appointments - List of County's Boards, Commissions and Committees; maintains lobbyist registration log; hearing officer panel; and provides support to all County departments.

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget focuses on the County's response to the Novel Coronavirus COVID-19 pandemic (COVID-19); homelessness; and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues.

Major Budget Changes

Salaries & Employee Benefits

> \$180,628 Salary and benefits adjustments.

➤ \$87,637 Add an Office Secretary.

General Government

Centrally-Budgeted Expenses

➤ \$33,479 Increase in Casualty insurance costs.

➤ \$337,217 Cost Allocation Plan adjustment.

Program Discussion

The 2021-2022 recommended budget for the Board of Supervisors (Board)/Clerk of the Board (COB) totals \$5,296,166, which is an increase of \$631,218 from the 2020-2021 adjusted budget. This change primarily reflects salary and benefits adjustments, the addition of an Office Secretary, and a Cost Allocation Plan adjustment.

Board of Supervisors

The 2019 Novel Coronavirus (COVID-19) was a key focus of Board discussion throughout 2020-2021, receiving regular updates from Public Health, Health Care Services, and Emergency Services departments at all regular scheduled public meetings. The Board strongly opposed Governor Gavin Newson's Shelter-in-Place orders that progressively restricted recreational activities, outdoor youth sports, inperson education, retail and restaurant industry, and places of worship, analyzing potential legal ramifications on challenging State orders and adopting a resolution known as "Let Them Play" encouraging the State to allow outdoor youth sports. Direction was provided throughout the year by the Board to increase the County's public awareness campaign promoting face coverings, social distancing, testing, and vaccinations to prevent COVID-19.

The State issued a series of recommended strategic approaches for COVID-19 response for individuals experiencing homelessness such as Project Roomkey, which provides options for people experiencing homelessness to minimize strain on health care system capacity by providing motel rooms. In response, the Board authorized Master Occupancy Agreements with Motel 6 for 76 units to house non-COVID-19 positive, at-risk homeless individuals and Stockton Stay Inn for 35 units for the housing of COVID-19 positive and suspected COVID-19 positive homeless individuals. The Board further authorized an agreement with Gospel Center Rescue Mission to provide 36 beds for homeless individuals who have tested positive for COVID-19, requiring isolation but not hospitalization. The Board also approved an agreement with Brick House to provide food and delivery service to Project Roomkey Motel locations.

The County received \$150.8 million in Federal and State Coronavirus Aid, Relief, and Economic Security (CARES) Act funds for necessary expenditures incurred due to COVID-19. On May 12, 2020, the Board adopted its initial strategy

for use of those funds refining this strategy to reflect various programs established and expenditures realized throughout 2020-2021. The expenditures included \$15.0 million spent during the 2019-2020, Small Business Grants of \$7.8 million, and \$128.0 million for expenditures by County Departments in response to the pandemic, and other programs such as the Private Hospital Grant Program, Fire District Grant Program, and the agreement with Community Foundation for the Housing for the Harvest Program.

On December 15, 2020, the Board provided County Department Heads the authority to make personnel decisions regarding telework and adjust operating hours to comply with Stay-At-Home orders while meeting service delivery needs within County guidelines.

Additionally, the Board directed staff to develop Business Assistance and Rental Assistance programs for consideration and approved staff recommendations on December 15, 2020 to offer a revised Small Business Assistance Grant (Round 3) and new Family Rental/Mortgage Assistance Program and allocated \$15.0 million from the County Contingency Provision budget. The revised Small Business Assistance Grant focused on reimbursement of Personal Protective Equipment and other COVID-19 related expenditures, and relaxed criteria for rent or mortgage expenses to include past due rent/mortgage. The new Family Rental/Mortgage Assistance Program focused on the payment of past due rent/mortgage or reimbursement of rent/mortgage paid and based on the COVID-19 related harm incurred by individual families.

On January 19, 2021 at a special Meeting of the Board of Supervisors, the Board approved the creation of an ad hoc National Incident Management system (NIMS)/Standardized Emergency Management System (SEMS) committee to facilitate the County's COVID-19 Vaccination Plan.

County Budget

Consistent with the Board Strategic Priority to ensure fiscal responsibility, for the past six years, the budget was structurally-balanced, where ongoing revenues were sufficient to fund ongoing expenses.

Labor Agreements

During 2020-2021, the Board approved 12 new agreements with seven employee organizations: The California Nurses Association, San Joaquin County District Attorney Investigators Association, San Joaquin County Sheriff Sergeants Association, SEIU Local 1021, San Joaquin County Attorneys Association, Union of American Physicians & Dentists, and San Joaquin County Sheriffs Management Association.

General Government

Supervisorial Redistricting Plan

Pursuant to California Election Code, following each decennial Federal census, the Board shall adjust the boundaries of any or all of the Supervisorial Districts of the County so that the districts shall be as nearly equal in population as feasible. On January 26, 2021, the Board adopted the 2021 Supervisorial Redistricting Plan and established a Redistricting Advisory Committee (RAC) consisting of 10 regular members and later added 5 nonvoting alternate members. The Board and the RAC will conduct required public hearings and community workshops to meet the statutory deadline to adopt new boundaries by December 15, 2021, and will advocate extending the deadline due to the expectation that census data may not be available until October 2021. Additionally, the Board approved pursuing a Request for Proposal regarding Congressional Redistricting and the formation of a coalition on Central Valley interests.

Airpark 599 Project

On October 6, 2020, the Board approved an Amended and Restated Master Development Agreement with Catellus Stockton, LLC (B-20-582), for the development of Airpark 599 project, part of the County's larger ongoing 20-year project to guide development at and near the Stockton Metropolitan Airport. The Airpark 599 project focuses on the development of approximately 275 acres of County-owned. non-Airport property within the Airport East Business Park. primarily with large light industrial/warehouse buildings totaling approximately 3.5 million square feet and a small amount of highway commercial, totaling approximately 12,000 square feet. The terms of the Amended Agreement would create up to 5,300 jobs and County revenues totaling an estimated \$7.2 million net of repayment of the County's initial equity contribution. On December 15, 2020, the Board adopted an Addendum to the 2035 General Plan Final Environmental Impact Report for the Airpark 599 project, approved Special Purpose Plan Amendment, Site Improvement Plan, Road Name Changes, and Phase 1 Project Water Supply Assessment for the project (B-20-722).

Delta Priorities

The County, as part of the Delta Counties Coalition, continued to oppose the single tunnel project also known as Delta Conveyance. The County continues to meet with members of Congress and their staff on the County's Delta priorities and its support for a shared solution to the State's water supply challenges that promotes investments in Statewide and regional water storage, upgrades to current water infrastructure, levee system improvements, consideration/water use efficiency, and environmental restoration and protection for the threatened Delta ecosystem.

The County is also leading the way to identify and secure Federal assistance to address a variety of water resource priorities from water conservation to aging water infrastructure and water quality improvements.

Cannabis Regulations and Policies

The Board continued to address cannabis regulations and policies including the adoption of ordinances allowing cultivation of industrial hemp transplants, imposing security requirements at cultivation sites; adopted Commercial Cannabis License Background Investigation fees, and approved a resolution recommending a commercial cannabis tax in unincorporated areas that failed to garner the necessary 2/3 voter approval during the general election on November 4, 2020.

Homelessness

The Board addressed the need for low-barrier shelter and transitional housing in San Joaquin County adopting the San Joaquin Community Response to Homelessness: 2020 San Joaquin County Strategic Plan, a collaborative effort between the County, SJ Continuum of Care (SJCoC), City of Stockton, and community stakeholders. The plan delineated three broad goals to address homelessness:

- To establish a coordinated and engaged regional system:
- 2. To increase access and reduce barriers to homeless crisis response services; and
- 3. To ensure households experiencing homelessness have access to affordable and sustainable permanent housing.

On December 8, 2020, the Board approved recommendations for Homeless Housing, Assistance and Prevention Program (HHAP) Round 1 Awards (B-20-699) to three shelter-related proposals in Stockton, French Camp, and City of Tracy providing for 92 low-barrier beds and one project serving homeless youth. The enacted State budget provided additional HHAP grants to be distributed, with SJCoC receiving \$1,466,492, City of Stockton receiving \$4,053,944, and the County receiving \$1,312,598. On January 5, 2021, the Board approved recommendation for HHAP Round 2 funds for a total of \$2,779,090 (B-21-38) to further address homelessness.

The Board will continue to consider the potential for tax measures as a means for funding homelessness solutions, continue collaboration with cities and SJCoC, and pursue potential emergency shelter opportunities and affordable housing developments.

General Government

Clerk of the Board

The COB sets priorities reflective of the needs of the Board and the needs of the public and continues to seek ways to engage with departments and the public to provide efficient services.

In 2020-2021, the COB will process an estimated 176 appointments to Boards and Commissions, 166 announcements, 648 Board Orders, 114 Budget Appropriations, 384 Agreements, 208 Resolutions and 16 Ordinances adopted by the Board over the course of 30 regular and special meetings.

During the 2020 regular assessment appeal application period, the COB received approximately 455 new Assessment Appeals applications, compared to 413 in 2019-2020. A combined total of 882 active appeals are in various stages of resolution. Staff continues efforts to provide exceptional customer service to the taxpayers who file appeals, and to bring their applications to a timely resolution by working effectively with the Assessor's Office.

In 2021-2022, the COB will seek review of the current salaries of the Chief Deputy Clerk and Deputy Clerk positions to ensure fair and appropriate salaries are reflected for the positions.

Supplemental Requests

The Clerk of the Board is requesting supplemental funding of \$87,637 for an Office Secretary to supervise two Senior Office Assistants and oversee the general administrative functions of the office including records management, accounting, payroll, travel, and overall clerical support to the Board of Supervisors and the Clerk of the Board.

Increased mandates related to Boards and Commissions with the adoption of the Standing Rules, adoption of Lobbyist Registration Ordinance, clerking Countywide Oversight Board meetings, and additional Assessment Appeal duties previous done by County Counsel, have been assigned to Deputy Clerks and require administrative tasks to be reassigned.

The recommended budget has been augmented by \$87,637 in order to address this request.



General Government

Jerome C. Wilverding, County Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$3,329,387	\$3,494,845	\$3,554,151	\$3,554,151	\$59,30
Services & Supplies	574,290	1,060,425	2,823,290	2,823,290	1,762,86
Centrally-Budgeted Expenses	391,010	399,734	432,051	432,051	32,31
Total Expenditures	\$4,294,687	\$4,955,004	\$6,809,492	\$6,809,492	\$1,854,48
Expenditure Reimbursements	(1,432,398)	(3,494,510)	(4,002,706)	(4,002,706)	(508,196
Total Appropriations	\$2,862,289	\$1,460,494	\$2,806,786	\$2,806,786	\$1,346,29
Earned Revenues By Source					
Aid From Other Governments	\$0	\$69,000	\$69,000	\$69,000	\$
Charges For Services	0	90,392	127,626	127,626	37,23
Miscellaneous Revenues	97	0	0	0	
Operating Transfers In	0	16,730	0	0	(16,730
Total Revenues	\$97	\$176,122	\$196,626	\$196,626	\$20,50
Net County Cost	\$2,862,192	\$1,284,372	\$2,610,160	\$2,610,160	\$1,325,78
Allocated Positions	14.0	13.0	13.0	13.0	0.

Purpose

The County Administrator leads the administrative functions of County government. Specifically, the position oversees five departments, directs and coordinates all other County departments and agencies; acts to enforce ordinances, policies, rules, and regulations as adopted by the Board of Supervisors; advises and makes recommendations to the Board on a vast number of issues; supervises the preparation of the annual County budget; monitors departmental and agency revenues and expenditures throughout the fiscal year; prepares the County's legislative platform and monitors legislation that can significantly affect County programs; coordinates and leads efforts/activities related to County Economic Development; and leads efficiencies in customer service delivery, innovation, and labor negotiations.

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the County Administrator's Office (CAO) focuses on carrying out the Board's June 2019 directive that all departments establish

homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues. The following highlights provide an overview of several projects, programs, and activities led and administered by the CAO that directly aligns and supports the Board's strategic and operational priorities.

Ensure Fiscal Responsibility

Maintain a Structurally-Balanced Budget

The Board is a strong advocate for the County maintaining a structurally-balanced budget. By definition, according to the Government Finance Officers Association, a structurally-balanced budget is achieved when "recurring revenues equal or exceed recurring expenditures." Additionally, "a true structurally-balanced budget is one that supports financial sustainability for multiple years into the future." The Board has wisely limited major expansion of services to only those areas that have ongoing revenue from outside the General Fund. The County Administrator has been upholding the

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County's reserve policies, negotiating labor agreements the County can afford in its entirety, limiting the issuance of debt, and taking steps to address the County's unfunded pension liability. Continuation of these practices will provide the necessary foundation for a structurally-balanced and sustainable budget, ensuring expenditures remain contained within available revenues in future years.

Responsibly Consider Resources to Address the County's Pension Obligations and Labor Related Costs

The County participates in the San Joaquin County Employees' Retirement Association (SJCERA). January 1, 2021, net pension liability was \$1.7 billion with San Joaquin County's portion totaling \$1.6 billion. Since January 2017, the County has been contributing an additional 5% towards the County's unfunded retirement liability. Through June 30, 2021, the total value of this 5% contribution is approximately \$103.6 million. The Board has also established a reserve for the unfunded liability, which can be used in those years when the County is unable to achieve the 5% contribution within a structurally-balanced budget. The projected fund balance in the Unfunded Pension Liability Reserve at year-end is approximately \$58.1 million, which includes an additional \$17.4 million to the Reserve in the recommended 2021-2022 budget. In 2021-2022, a one-time contribution of \$50.6 million will be made to SJCERA to pay down the County's portion of the unfunded liability. The County Administrator continues to advocate for prudent rateof-return assumptions and appropriate reserves to ensure the long-term viability of the County's pension fund.

In 2020-2021, 12 new agreements were reached with 7 employee organizations: California Nurses Association, San Joaquin County District Attorney Investigators Association, San Joaquin County Sheriff Sergeants Association, SEIU Local 1021, San Joaquin County Attorneys Association, Union of American Physicians & Dentists, and San Joaquin County Sheriffs Management Association. Bargaining is continuing with the San Joaquin County Management Association, whose contract expired March 31, 2021.

County Debt Reduction

In 2019-2020, the County paid off two of its three Certificates of Participation (COPs) that were issued in the last 30 years to finance the County's major capital improvement projects. The County made the final debt payment for the San Joaquin General Hospital (SJGH) Project COP in September 2019 and the final payment for the Capital Facilities Project COP for the Jail, Sheriff's Operations Center, and the Child Support Services Building addition in November 2019. These actions significantly reduced the County's overall debt service costs.

With interest rates currently low, borrowing is inexpensive. The CAO will continue to analyze the best long-term solutions and may consider borrowing, by issuing bonds, to finance the cost of the replacement of facilities or new construction.

Promote Good Governance and Increase Organizational Capabilities

The County Administrator actively participated in several successful projects during 2020-2021 that directly contributed to the Board's priority of promoting good governance and increasing the County's operational capabilities. The CAO successfully implemented several projects, including:

➤ CARES Act Funding Lead for Distribution of Funds – Worked with County departments and outside agencies to distribute approximately \$150.8 million in Federal and State CARES Act funding to appropriately address departmental 2019 Novel Coronavirus (COVID-19) related expenditures, as well as assist other non-County entities impacted by the COVID-19 pandemic.

Infrastructure Financing Enhanced District (EIFD) - Local jurisdictions met with the County Administrator's Office in 2019 to evaluate utilizing an EIFD, a new financing mechanism tool to fund regional projects where each jurisdiction contributes an increment of their property tax revenue to fund the project with reimbursement to the jurisdictions as development growth occurs. The EIFD will partially fund the Mossdale Tract flood protection levee improvements. The project was put on hold in 2020-2021 due to the uncertainty of fiscal impacts as a result of the COVID-19 pandemic. The EIFD is currently being conceptualized and analyzed for feasibility through ongoing negotiations with the local jurisdictions. It is anticipated a final tax allocation increment for each jurisdiction will be determined in 2021-2022.

Other projects and efforts the CAO was successfully engaged in during 2020-2021 include:

- ➤ County Administrative Manual Update The CAO, pursuant to County policy to conduct biennial reviews, conducted a thorough review, in partnership with County departments, resulting in an update to the County Administrative Manual (Manual). One policy sub-section for Purchasing and Support Services was revised. On January 5, 2021, the Board of Supervisors approved the revisions to the Manual (B-21-37).
- ➤ **Bi-Annual Legislative Platforms** In 2020-2021, CAO staff developed and presented for Board consideration, the County's Bi-annual State and Federal Legislative/Regulatory Platforms and Policy Guidelines for 2021 and 2022. The Platforms provide a means of

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communicating the County's legislative and regulatory agendas, the Board Strategic Priorities and interests; and guide the County's legislative advocacy efforts, allowing the County to take positions on pending legislation and regulations in a timely manner. Legislative issues not identified in the Platforms will be presented to the Board for consideration as they emerge. The Board of Supervisors approved the 2021-2022 Legislative Platforms on December 8, 2020 (B-20-673).

Encourage Collaboration Internally Among County Departments and Externally with Other Governmental and/or Community Organizations that Provide Opportunities for Residents

In 2019-2020, the CAO staff was instrumental in the development and execution of numerous initiatives focused on the Board's operational priorities regarding homelessness. Staff has focused on efforts intended to make homelessness rare, brief, and non-recurring, thereby improving the quality of life for all residents. Initiatives engaged in during 2020-2021, included:

- ➤ Supporting the Board as it developed its budget priority policy statement: Quality of Life Addressing and Limiting the Impacts of Homelessness in San Joaquin County.
- ➤ Participating with the City of Stockton and the San Joaquin Continuum of Care (CoC) in carrying out goals of the Strategic Plan for Homelessness.

Promote Economic Development

During 2020-2021, the CAO continued to support the efforts of County departments and community agencies focused on advancing economic development opportunities throughout the County. The following highlights provide an overview of efforts administered by the CAO:

➤ Airpark 599 Project – On October 6, 2020, the Board approved the Amended and Restated Master Development Agreement (MDA) with Catellus Stockton, LLC (Catellus), for development of the Airpark 599 project (B-20-582). The MDA was revised to reposition the project and capitalize on the strength of the industrial market.

During 2020-2021, planning continued for the construction of an initial phase of site infrastructure and large industrial buildings totaling approximately 2.4 million square-feet. On December 15, 2020, the Board approved an Addendum to the Stockton Metropolitan Airport Special Purpose Plan (B-20-722) to address changes to the land-use composition and infrastructure, while maintaining flexibility to adjust to market

conditions. In 2021-2022, staff will continue to work with Catellus and project consultants to support and ensure the successful development and marketing of the project.

- > iHub San Joaquin (iHub) During 2020-2021, CAO staff continued to participate as a member of the iHub San Joaquin Board of Directors. The iHub's 5th Annual H₂0 Hackathon was held virtually on April 17, 2021. This one-day competition challenges students to develop applications to solve water issues in California and culminates with an awards ceremony featuring cash prizes for the three winning teams in middle school, high school, and college divisions. iHub SJ partnered with CodeStack Academy, the San Francisco Estuary Institute, and the State Water Resources Control Board to encourage students from across the County to develop an essential app for the protection of the San Francisco Bay-Delta Estuary. The program serves over 150 students each year.
- ➤ Tourism Recovery Staff released a Request for Proposal in April 2021 to County partners to augment promotional efforts to increase awareness and drive visitation to Countywide activities, businesses, destinations and events through various strategies, including web-based marketing, social media, radio, television, and print advertisements. The most qualified proposals will be selected in the first quarter of 2021-2022. The recommended Economic Promotion budget includes \$300,000 for this effort.

Stay Informed and Proactive in Dealing with Water Issues

The County continues to invest significant resources to support the Delta Counties Coalition, and the County's legislative efforts related to water. A Deputy County Administrator is anticipated to dedicate approximately 10% of her time to Delta-related activities.

Major Budget Changes

Salaries & Employee Benefits

> \$59,306 Salary and benefits adjustments.

Services & Supplies

\triangleright	\$1,500,000	Balance of contract with San Joaquin
		Delta College for internship program approved in 2020-2021.

> \$362,865 Rebudgeted HdL consulting services contract.

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Centrally-Budgeted Expenses

➤ \$25,252 Increase in Casualty insurance costs.

Expenditure Reimbursements

> \$508,196 Cost Allocation Plan adjustment.

Revenues

> \$37,234 Increase in A-87 reimbursement from non-County agencies.

Program Discussion

The 2021-2022 recommended budget for the County Administrator's Office (CAO) totals \$6,809,492, which is an increase of \$1,854,488 from the 2020-2021 adjusted budget. This change primarily reflects the balance of contract with San Joaquin Delta College and rebudgeted contract services with HdL.

2019 Novel Coronavirus (COVID-19)

On March 27, 2020, the President signed into law the Coronavirus Aid, Relief, and Economic Security Act (CARES Act). The CARES Act established the Coronavirus Relief Fund (Fund) and appropriated \$150.0 billion to the Fund to be used to provide payments to State, Local, and Tribal governments navigating the impact of the COVID-19 outbreak. Local governments eligible for receipt of direct payment from the Fund include counties, cities, or other units of general government below the State level with populations that exceed 500,000.

In April 2020, the County received nearly \$133.0 million in Federal CARES Act funding. An additional \$17.8 million was received from the State. Working with County Departments and outside agencies, the CAO distributed the approximately \$150.8 million to appropriately address departmental COVID-19 expenditures, as well as assist other non-County entities impacted by the COVID-19 pandemic.

In May 2021, the CAO was notified that the County would be receiving \$148.0 million for the State and Local Coronavirus Fiscal Recovery Fund, which is part of the American Rescue Plan Act (ARPA) and includes \$7.67 billion in direct payments to California counties. On May 19, 2021, the County received \$74.0 million, half of the County's allocation. The balance is expected to be received in approximately 12 months. These funds can be used to support public health expenditures, address negative economic impacts caused by the public health emergency, replace lost revenue, provide premium pay for essential workers, and

invest in water, sewer, and broadband infrastructure. CAO staff are currently reviewing guidance from the Department of the Treasury.

Anticipating receipt of ARPA funds, the CAO contracted with Beacon Economics in May 2021 to work with the County on an economic recovery plan. Beacon Economics has been at the forefront of developing economic development and recovery strategies for cities, counties and local chambers of commerce across the U.S. in the wake of the COVID-19 pandemic. Utilizing a mix of quantitative and qualitative research, Beacon has developed a series of actionable economic development plans and recovery strategies to harness post-pandemic economic growth. Once a thorough analysis is complete, the CAO will bring an expenditure plan to the Board for consideration.

During 2021-2022, the CAO will continue to provide administrative leadership and support for several major projects that will have long-term implications for the County. Many of these projects will continue into 2022-2023:

- ➤ Labor Negotiations The County has current labor agreements with 96.7% of the County labor force. The contract for Middle Management expired on March 31, 2021 and represents 3.3% of the workforce. The Probation Officers' contract will expire on December 31, 2021. Potential costs resulting from these negotiations are unknown, therefore, are not included in the 2021-2022 Proposed Budget
- ➤ Transition of the Program Administrator Homelessness Initiatives to the Health Care Services Agency During 2020-2021, the position and associated budget for the Program Administrator Homelessness Initiatives was transferred from the CAO to the Health Care Services Agency. The CAO remains highly involved with homelessness projects that align with the Strategic Plan for Homelessness and will continue to work in collaboration with the CoC and the newly-established 2x2x2 Homeless Shelter Ad Hoc Committee approved by the Board of Supervisors on May 4, 2021 (R-21-54).
- ➤ Clean San Joaquin Phase II During 2021-2022, the CAO anticipated beginning Phase II of the Clean San Joaquin Program. However, COVID-19 responsibilities and protocols placed this program on hold. The CAO anticipates restarting this program once COVID-19 restrictions are lifted and the County is fully reopened.

San Joaquin General Hospital – In 2020-2021, the County Administrator will continue to be engaged in the resolution of fiscal and policy challenges faced by SJGH. The County Administrator will continue to

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participate in the Health Care Services Review Committee meetings and other critical leadership meetings that are focused on the overall success of SJGH. During 2021-2022, CAO staff will be active participants on the team responsible for evaluating potential opportunities for SJGH's affiliation or

consolidation with other Health Care systems. The CAO intends to work closely with the Board, SJGH leadership team, and the Auditor-Controller to monitor monthly financial inflows, outflows, and cash balances to measure the success of ongoing operational changes being made at the Hospital.



General Government

Vacant, Auditor-Controller

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$4,125,030	\$4,537,141	\$4,801,927	\$4,801,927	\$264,78
Services & Supplies	386,134	371,863	352,983	352,983	(18,880
Centrally-Budgeted Expenses	2,169,451	1,870,872	2,247,304	2,247,304	376,43
Total Expenditures	\$6,680,615	\$6,779,876	\$7,402,214	\$7,402,214	\$622,33
Expenditure Reimbursements	(3,062,820)	(4,156,864)	(4,981,276)	(4,981,276)	(824,412
Total Appropriations	\$3,617,795	\$2,623,012	\$2,420,938	\$2,420,938	(\$202,074
Earned Revenues By Source					
Interest/Rents	\$322	\$0	\$0	\$0	\$
Aid From Other Governments	28,123	20,000	22,000	22,000	2,00
Charges For Services	1,056,544	1,064,517	1,192,887	1,192,887	128,37
Miscellaneous Revenues	163,357	190,050	180,050	180,050	(10,000
Total Revenues	\$1,248,346	\$1,274,567	\$1,394,937	\$1,394,937	\$120,37
Net County Cost	\$2,369,449	\$1,348,445	\$1,026,001	\$1,026,001	(\$322,444
Allocated Positions	32.0	33.0	34.0	34.0	1.
Temporary (Full-Time Equivalent)	1.0	1.0	0.7	0.7	(0.3
Total Staffing	33.0	34.0	34.7	34.7	0.

Purpose

The Auditor-Controller's Office (ACO) provides accounting and auditing services for departments, districts, and agencies throughout the County.

The ACO has four major functions:

- 1. Property tax calculations and allocations;
- 2. Employee payroll and benefits maintenance;
- 3. Fund and budget reporting, accounts payable, and claim processing; and
- 4. Internal audits and cost allocation.

Functions of the Auditor-Controller are mandated while service levels are discretionary. Duties include maintenance of accounting records, preparation of financial reports, auditing, processing payments and payrolls, and a wide variety of accounting support to County operations.

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the Auditor-Controller's Office (ACO) focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues.

Ensure Fiscal Responsibility

As the County's central accounting department, the ACO handles and controls disbursements related to payroll and vendor payables; accounts for cash received from taxpayers and other agencies; allocates costs between governmental entities; and reports on the financial condition of County operations. Policies and procedures are established and

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followed to ensure assets are properly safeguarded; fiscal compliance is maintained regarding laws and sound business practices; reporting information is proper and accurate; and activities that flow through the ACO are efficient and effective.

As the County's internal auditor, the ACO is responsible for ensuring that County entities meet the same standards of fiscal responsibility as the ACO. This happens through various mandated and discretionary audits and reviews performed by the Internal Audit Division. The results of these projects are reported to management and the Board of Supervisors.

Promote Good Governance and Increase Organizational Capabilities

Good internal controls provide the cornerstone for good governance, and the ACO is the central nervous system within the County for sound internal controls. Fiscal operations should be consistent with the goals and objectives of County management. This means financial activities should be properly authorized; accurate and complete; and correctly and promptly reported. As County leaders are provided timely and accurate information, departments can carry out duties more effectively. As an added control, internal auditing assesses the levels of governance and effectiveness of County entities by directly measuring their activities against established standards and best practices.

Improve Public Safety and Enhance Overall Criminal Justice System

The most effective role the ACO performs regarding this priority is to provide support to departments that are directly responsible for public safety and criminal justice. This would include ensuring that law enforcement and attorneys operating on the frontlines have the economic resources and related support services needed to effectively perform their jobs. This also includes basic functions such as timely disbursements for critical supply and equipment purchases, as well as facilitating grant-related submissions and receipt of funds to support specific programs. The ACO has the responsibility and authority to ascertain and investigate instances of fraud. Within the past seven years, the ACO has assisted in the determination of four instances of internal management fraud at entities within the County, and will continue to be vigilant for any potentially fraudulent activity.

Promote Economic Development

As noted with public safety, the most effective role the ACO can play regarding this priority is to provide support to departments directly responsible for economic development.

In addition, the ACO will conduct performance audits of programs related to economic development to assess their effectiveness and efficiency.

Major Budget Changes

Salaries & Employee Benefits

	\$147,848	Salary and benefits adjustments.
>	\$126,626	Add a Deputy Auditor-Controller.
>	(\$9,688)	Decrease in extra-help.

Services & Supplies

	(\$11,000)	Decrease in travel and training costs.
>	(\$3,500)	Decrease in software purchases.

Centrally-Budgeted Expenses

➤ \$370,730 Increase in data processing charges.

Expenditure Reimbursements

> \$45,000	Increase in outside audit cost recovery and district billings.
> (\$50,000)	Decrease in internal audit cost recovery.
\$829,412	Cost Allocation Plan adjustment.

Revenues

> \$70,000	Increase in property tax processing fees.
> \$58,370	Increase in charges to outside agencies.
> (\$10,000)	Decrease in collection of deferred compensation plan fees.

Program Discussion

The 2021-2022 recommended budget for the Auditor-Controller's Office (ACO) totals \$7,402,214, which is an increase of \$622,338 from the 2020-2021 adjusted budget. This increase primarily reflects salary and benefits adjustments, the addition of a Deputy Auditor-Controller, and an increase in data processing charges.

The ACO performs key operational business functions for the County and operates as the County's financial hub. These functions include general accounting, payroll, property tax, internal auditing, grants, and cost allocations. In 2020-2021, the ACO calculated and allocated \$871.1 million in property

General Government

tax revenue to the County, its 7 cities, 14 school districts, 132 Special Districts, and 4 redevelopment successor agencies; which is an increase of approximately \$59.4 million from 2019-2020. The gross annual salary and benefits processed for County and Special Districts exceeded \$900.0 million and covered over 8,000 employees. Over 140,000 checks to vendors are processed each year. The ACO also tracks and accounts for grant money from Federal and State sources, which is allocated for schools, human services, public safety, and realignment.

Additionally, the ACO is responsible for the County's financial reporting and controls. This includes the annual financial audit, audits of Special Districts (Board-governed and locally-governed), single audits of grant programs, and the Title 2, Code of Federal Regulations, Part 200 - Cost Allocation Plan. The County is currently under contract with an independent audit firm, Eide Bailly, LLP to provide single audit services for fiscal year 2019-2020. At the time of this writing, the ACO is in discussion with the firm to extend the contract for at least a year to provide continuity through the 2019 Novel Coronavirus pandemic. The ACO anticipates the new agreement to go before the Board of Supervisors in May 2021.

In 2019-2020, the ACO engaged the NBS Government Finance Group (NBS) to generate the County's Cost Allocation Plan and submission to the State Controller's Office. The purpose of the engagement was to leverage NBS's knowledge and experience as a premier provider of cost plan services for local governments. The ACO is contracted with NBS for services through 2020-2021 and expects to negotiate a new, multi-year contract. This has been a successful collaboration and will further leverage NBS's knowledge and experience beyond the 2020-2021 submission.

Payroll Division

The 2021-2022 recommended budget includes funding of \$126,626 for a Deputy Auditor-Controller position to provide support for the new Payroll Chief Deputy Auditor-Controller added in the 2020-2021 budget. This supporting position will assist in the professional accounting management of the payroll upgrades, maintenance, and processing environments; and testing and functional maintenance of PeopleSoft Time and Labor, Payroll, and Absence Management systems. The ACO's Payroll Division has been involved in projects involving elevated levels of complexity for the past six years which has placed a strain on existing Division resources. The consequences of a Payroll Division error are significant in terms of both the County's reputation and protection of its financial resources. Failure to achieve proper reporting and timely payment of employee compensation, State and Federal taxes, and related reports can expose the County to serious risk and result in severe penalties being imposed on the County by State and Federal agencies.

The ACO has four divisions consisting of Property Tax, General Accounting, Internal Audit, and Payroll. Historically, only the Payroll Division has not had the leadership positions of Chief Deputy Auditor-Controller and Deputy Auditor-Controller. All four divisions carry equal weight of responsibility; however, the Payroll Division has the most visibility, as it directly impacts all County and various Special District employees. The requested Deputy position for the Payroll Division is consistent with the structure of the other ACO divisions and many other counties.

Audit Division

As the financial oversight function for the County, the Auditor-Controller maintains an Internal Audit Division, which performs mandated and discretionary audits. In 2020-2021, the Division completed a series of discretionary audits including 2019 Board of Supervisors agenda items, Mental Health Services, Public Works Road Maintenance Inventories, and a Countywide Audit of Trust and Special Revenue Funds. The Division also completed the mandated triannual audit of the Property Tax Redemption Roll. In addition, the Division performed other mandatory projects, such as the quarterly and annual Treasury compliance audits and the 2021-2022 Countywide Cost Allocation Plan.

Among the audits planned for 2021-2022 are mandatory audits of Treasury quarterly and annual compliance, discretionary audits of 2020 Board of Supervisors agenda items, Solid Waste Inventories, and the final disposition of Improvement District 51 surplus funds. The Division will also prepare the 2022-2023 Countywide Cost Allocation Plan.

For all audits performed, reports have been issued and copies have been filed with the County Clerk of the Board.

Redevelopment Dissolution

The Auditor-Controller is charged with the accounting functions related to redevelopment dissolutions. Accounting for redevelopment tax revenue, associated pass-through payments, and allocation of residual monies to affected taxing entities is accounted for and controlled by the Auditor-Controller. Additionally, State law requires a Countywide Redevelopment Oversight Board to be staffed by the Auditor-Controller. This Oversight Board generally holds its annual meeting each January.

County Accounting and Personnel System

The ACO is a major participant in upgrading and maintaining the County Accounting and Personnel System (CAPS), the core automated administrative system. CAPS, originally

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implemented in 2003-2004, was upgraded in 2016-2017, and new functional modules were introduced in 2017-2018. In partnership with Information Systems Division, further

evaluation of additional CAPS functionalities/modules to enhance internal controls, productivity, and efficiencies in all County departments will continue in 2021-2022.

	Workload Data					
	Actual			Est./Act.	Projected	
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	
Treasury Deposit Receipts	13,480	14,463	14,676	14,200	14,700	
Disbursements						
Checks Handled	144,000	159,476	148,941	143,000	145,000	
Direct Deposits	185,797	189,487	193,965	194,000	195,000	
Purchase Orders & Claims	140,749	158,644	144,528	140,400	143,000	
1099s Issued	1,357	1,483	1,399	1,400	1,400	
Journal Entries	16,755	24,845	24,712	25,200	25,500	
Property Taxes						
Changes to Tax Roll	8,687	**17,944	10,231	***16,700	16,800	
Auditor's Tax Refunds	3,311	3,319	3,050	3,400	3,400	
Tax Redemptions	254	297	479	200	200	
Supplemental Billings	*16,500	27,817	22,948	27,200	27,300	
Internal Audit Engagements/Projects	17	20	20	22	15	

^{*} Decrease due to Megabyte implementation during the year.

^{**} Included approximately 6,000 one-time mass roll corrections.

^{***} Output resumed normal levels following 2018-2019 spike.



1010804000—Operating Transfers

General Government

Jerome C. Wilverding, County Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Services & Supplies	\$48,854	\$150,000	\$150,000	\$150,000	\$0
Operating Transfers Out	50,902,012	24,251,948	175,250,753	175,250,753	150,998,80
Total Appropriations	\$50,950,866	\$24,401,948	\$175,400,753	\$175,400,753	\$150,998,80
Earned Revenues By Source					
Operating Transfers In	\$114,583	\$400,376	\$0	\$0	(\$400,376
Total Revenues	\$114,583	\$400,376	\$0	\$0	(\$400,376
Net County Cost	\$50,836,283	\$24,001,572	\$175,400,753	\$175,400,753	\$151,399,18

Purpose

This appropriation provides General Fund monies to be transferred to other funds and received as revenue transfers from other funds to the General Fund.

Major Budget Changes

Operating Transfers Out

> \$60,000,000	Increase in operating transfers out to the Capital Outlay Fund.
> \$50,600,000	Increase in operating transfers out to San Joaquin County Employees' Retirement Association (SJCERA) to pay down unfunded liability.
> \$41,483,863	Increase in operating transfers out to the Reserve for Contingencies to replenish reserve and adjust for growth.
> \$10,114,443	Increase in operating transfers out to the Unfunded Pension Liability Reserve.
> \$62,011	Increase in operating transfers out to the Economic Promotion Reserve.
> (\$11,261,512)	Decrease in operating transfers out to the Approved Labor Agreements Reserve.

Revenues

> (\$400,376) Decrease in operating transfers in from one-time project in 2020-2021.

Program Discussion

The State Controller requires that transfers between funds of end-of-the-year balances be done by appropriating the funds in the next fiscal year and transferring them to the receiving fund where they are recorded as revenues. Operating Transfers are reflected in the budget for 2021-2022 as follows:

- ➤ Airport Enterprise Fund \$639,826 will be provided as a loan to support Airport operations, which is not covered by its operating revenues and available fund balance.
- ➤ Capital Outlay Fund \$60,000,000 will be provided to the Capital Outlay Fund as unprogrammed funds to be used for various capital projects.
- ➤ Contingency Fund \$46,458,697 will be provided to bring the Reserve for Contingencies to the recommended level of \$106,898,397 for 2021-2022, which represents 5.0% of the total 2021-2022 recommended budget appropriations. During 2020-2021, more than \$28.9 million was transferred out of Reserve for Contingencies to fund new programs created as a result of the 2019 Novel Coronavirus (COVID-19) pandemic, including a third round of the Small Business Grant Program, Rental Assistance Grant Program, and programs dedicated to serving children and families impacted by the pandemic.

1010804000—Operating Transfers

General Government

- ➤ Economic Promotion Reserve \$152,230 will be provided to the Economic Promotion Reserve reflecting the estimated non-programmed Transient Occupancy Tax revenue for 2021-2022 to bring the Reserve balance to approximately \$2.5 million.
- > SJCERA \$50,600,000 will be provided to pay down the County's portion of the unfunded liability.
- ➤ Unfunded Pension Liability Reserve \$17,400,000 will be provided to bring the Unfunded Pension Liability Reserve to approximately \$58,055,271 for 2021-2022.

The recommended budget also appropriates \$150,000 to reimburse Public Works for non-Road Fund related projects or program costs.



1010805000—Tobacco Settlement

General Government

Jerome C. Wilverding, County Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Operating Transfers Out	\$7,300,000	\$6,700,000	\$6,700,000	\$6,700,000	\$(
Total Appropriations	\$7,300,000	\$6,700,000	\$6,700,000	\$6,700,000	\$0
Earned Revenues By Source					
Operating Transfers In	\$7,340,236	\$6,700,000	\$6,700,000	\$6,700,000	\$0
Total Revenues	\$7,340,236	\$6,700,000	\$6,700,000	\$6,700,000	\$(
Net County Cost	(\$40,236)	\$0	\$0	\$0	\$

⁻ Beginning in 2019-2020, Revenue is being allocated to this budget unit.

Purpose

This appropriation provides the annual allocation of local Tobacco Settlement Funds based on the policy guidelines established by the Board of Supervisors.

In November 1998, a national tobacco industry settlement was reached. The California portion of the settlement allows counties to share in the settlement and specifies that the dollars are discretionary for counties. The State and counties recognize that there are uncertainties surrounding the level of funds to be received over time.

Program Discussion

In November 1999, the Board adopted the Tobacco Settlement Policy Guidelines and a general funding formula for a ten-year time frame that ended in 2007-2008. However, due to substantial budget shortfalls, most of the Tobacco Settlement Funds were directed to support County operations for 2008-2009 through 2010-2011.

In October 2010, the Board reaffirmed the Policy Guidelines (B-10-964) and modified the allocation funding formula to reflect the Board's priorities. These Policy Guidelines and the modified allocation formula are summarized as follows:

- Restrict Tobacco Settlement Trust Fund monies to one-time uses with multiyear benefits, not operational program expansions and staffing.
- Maximize the use of non-County funding resources to meet community needs, while avoiding building up service levels that cannot be supported with ongoing revenues.

- Minimize debt financing costs requiring ongoing support.
- Adopt a general allocation formula as follows for a 10-year time frame, effective 2011-2012 through 2020-2021 with a comprehensive review and recommendation for another ten-year allocation when the time frame expires.

The current allocation formula set by the Board of Supervisors ends in 2020-2021. During 2020-2021, a review was completed and it has been determined that the Policy Guidelines and allocation formula set by the Board in October 2010 are still appropriate, and it is recommended that the Board approve the Policy Guidelines and allocation formula for another 10-year time frame, effective 2021-2022 through 2030-2031.

Funding Allocation Formula		
One-Time Uses/Multiyear Benefits	Allocation Percentage	
Health Care Facilities	50%	
Capital Improvement Program	20%	
Automation Replacement/Expansion	20%	
Public Works (non-Road Fund services & Delta/water-related activities)	10%	
Total	100%	

➤ Direct the County Administrator to annually develop specific project recommendations for Board review and action in the annual budget process from the general allocation.

1010805000—Tobacco Settlement

General Government

Tobacco Settlement General Fund Special Account

For 2021-2022, receipts from the Tobacco Settlement program are expected to total \$6.7 million, remaining consistent with 2020-2021. The 2020-2021 Tobacco Settlement budget totaled \$6.7 million; however, the actual Tobacco Settlement payment received in late April 2021 for 2020-2021 totaled \$7,608,143, an increase of approximately \$900,000. The projected Tobacco Settlement General Fund Special Account fund balance at June 30, 2021 is approximately \$1.5 million.

Funding Allocation

2021-2022 Funding Allocation			
Identified Area	Allocation		
Health Care Facilities	\$3,350,000		
Capital Improvement Program	1,340,000		
Automation Replacement/Expansion	1,340,000		
Public Works (non-Road Fund services & Delta/water-related activities)	670,000		

Total \$6,700,000

Based on the Board-adopted guidelines, the funding allocation to four identified areas for 2021-2022 and the specific recommendations and project descriptions are as follows:

Health Care Facilities - \$3,350,000

Since 2010, capital funds have been accumulated for facility projects to address the changing health care environment. The Public Health Facility Replacement project is an example of the type of one-time use for which Tobacco Settlement funds have been allocated. The project has been partially funded with approximately \$20.0 million in Tobacco Settlement funds designated for Health Care facilities. Staff will continue to evaluate State and Federal opportunities for reimbursement of eligible 2019 Novel Coronavirus (COVID-19) related expenditures, especially for the portion related to the Public Health Laboratory. During COVID-19, the Laboratory has continued to provide testing for a number of other counties besides San Joaquin County. In addition, \$1,162,738 was transferred from the Hospital Enterprise Fund to the Capital Outlay Fund in 2019-2020 (B-19-734) as a reimbursement of prior year Health realignment funds due to Public Health Services. These funds were also designated toward the Public Health Facility Replacement. An additional amount of \$750,000 is being recommended

to fund the design and engineering costs as a precursor to the construction of a replacement Morgue and Medical Examiner facility. Anticipated future project-specific funding recommendations will be scheduled for Board consideration at the next stage of project development. The recommended budget allocates \$3,350,000 of the 2021-2022 Tobacco Settlement funds for health care facilities projects. This amount, in addition to the previously mentioned augmentation from the Hospital Enterprise Fund, will bring the total funding available for Health Care facility projects to \$19.3 million.

Capital Improvement Program - \$1,340,000

- Facility parking lot repairs (\$380,000).
- ➤ Underground fuel tanks monitoring (\$350,000).
- Community Centers electronic bulletin boards (\$70,000).
- Countywide space planning (\$200,000).
- Micke Grove Zoo caretaker septic replacement (\$80,000).
- ➤ Oak Grove Regional Park communications building roof replacement (\$170,000).
- > Capital Outlay Fund (\$90,000).

See Public Improvement budget #1040148000 for details.

Automation Replacement/Expansion - \$1,340,000

- To increase the County's data storage capacity (\$450,607).
- To continue to enhance cybersecurity capabilities for the County's critical infrastructure (\$548,865).
- To enhance the capability of the County's Law & Justice software systems (\$250,000).
- To replace the County's Video Monitoring System (\$90,528).

See Information Systems Division Internal Service Fund budget #8240000000 for details.

Public Works - \$670,000

➤ To supplement the General Fund support of the advocacy efforts and activities related to the Delta and the County's water rights (\$670,000).

See Delta Activities budget #2023070000 for details.



General Government

Phonxay Keokham, Treasurer-Tax Collector

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested F	2021-2022 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$3,940,923	\$4,365,580	\$4,526,165	\$4,526,165	\$160,585
Services & Supplies	641,171	1,035,720	977,912	977,912	(57,808)
Centrally-Budgeted Expenses	1,517,175	2,005,888	2,677,053	2,677,053	671,165
Operating Transfers Out	230,000	230,000	230,000	230,000	(
Total Expenditures	\$6,329,269	\$7,637,188	\$8,411,130	\$8,411,130	\$773,942
Expenditure Reimbursements	(920,928)	(801,792)	(851,792)	(851,792)	(50,000)
Total Appropriations	\$5,408,341	\$6,835,396	\$7,559,338	\$7,559,338	\$723,942
Earned Revenues By Source					
Licenses/Permits/Franchises	\$197,225	\$210,000	\$190,000	\$190,000	(\$20,000)
Fines/Forfeitures/Penalties	304,875	230,000	270,000	270,000	40,000
Interest/Rents	408,215	450,000	400,000	400,000	(50,000
Aid From Other Governments	24,013	20,000	20,000	20,000	(
Charges For Services	2,298,585	2,282,700	2,135,200	2,135,200	(147,500
Miscellaneous Revenues	57,747	123,500	118,500	118,500	(5,000
Operating Transfers In	0	50,000	50,000	50,000	(
Total Revenues	\$3,290,660	\$3,366,200	\$3,183,700	\$3,183,700	(\$182,500)
Net County Cost	\$2,117,681	\$3,469,196	\$4,375,638	\$4,375,638	\$906,442
Allocated Positions	42.0	42.0	41.0	41.0	(1.0)
Temporary (Full-Time Equivalent)	0.7	0.7	0.7	0.7	0.0
Total Staffing	42.7	42.7	41.7	41.7	(1.0)

Purpose

This narrative includes the Treasurer-Tax Collector (TTC) (#1011000000) and the Revenue and Recovery Division (RRD) (#1011600000) budgets.

Functions of the TTC are mandated while service levels are discretionary. Duties of the TTC include the collection and processing of property tax payments and the investing and safekeeping of funds for the County and other public entities. The TTC's operation is a critical component of the property tax system. The investments generate interest earnings to the County and the agencies depositing funds with the Treasury. These earnings, along with the collection of property taxes, provide a major source of General Purpose Revenue and

support vital local government services for the residents and taxpayers of San Joaquin County.

The RRD collects debts owed to the County and takes appropriate legal action to secure such debts. Its services are not mandated.

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the TTC focuses on supporting the Board's June 2019 directive that states all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility,

General Government

promote good governance, improve public safety, promote economic development, and to proactively deal with water issues.

Ensure Fiscal Responsibility

The TTC monitors its expenses and revenues monthly to ensure fiscal responsibility. In addition, the TTC continuously explores ways to eliminate waste, reduce costs, and increase services through automation and the implementation of new technologies.

Although no longer mandated, the County Treasury Oversight Committee reviews and monitors the Investment Policy annually. The Committee requires an annual audit to determine the County Treasury's compliance with the law and the Investment Policy.

Promote Good Governance and Increase Organizational Capabilities

The TTC is committed to fostering a culture of continuous improvement among employees and throughout all functions. It will continue to analyze evolving technologies that will broaden public access to its services while reducing costs.

Improve Public Safety and Enhance Overall Criminal **Justice System**

The RRD continues to assist in the enhancement of the overall criminal justice system by collecting fines and fees owed to the Probation Department, restitution owed to victims, and other debts owed to County departments.

On September 18, 2020, Assembly Bill (AB) 1869 eliminated many administrative fees in the criminal justice system effective July 1, 2021. These fees charged to defendants, probationers, or arrestees are thought to pose a barrier to reentry into society and contribute to recidivism. The RRD will work with the Probation Department to discharge associated debts and issue satisfactions of judgment.

Major Budget Changes

Salaries & Employee Benefits

> \$234,846	Salary and benefits adjustments.
> (\$74,261)	Delete a vacant Office Assistant

Services & Supplies

\$15,0	J00	Increase	ın	legal	notice	pub	licati	ıon
		costs.						

\triangleright	(\$35,000)	Decrease in professional services for
		collection of Probation accounts

> (\$20,000)	Decrease in postage.
> (\$12,308)	Decrease in communications costs.
> (\$10,000)	Decrease in software maintenance costs.

Centrally-Budgeted Expenses

>	\$186,889	Increase in data processing charges.
>	\$35,607	Increase in casualty insurance.
>	(\$11,182)	Decrease in rents and leases.
>	\$456,377	Cost Allocation Plan adjustment.

Expenditure Reimbursements

> \$50,000	Increase in charges to San Joaquin
	General Hospital.

Revenues

\$121,000	Increase in property tax administration fees.
> (\$220,000)	Decrease in collection of fees for Probation accounts due to AB 1869.
> (\$50,000)	Decrease in interest on delinquent accounts receivables.
> (\$49,500)	Decrease in Treasury investment service fees.
> (\$20,000)	Decrease in revenue from business licenses.
> (\$15,000)	Decrease in revenue from outlawed warrants transferred to General Fund

Program Discussion

The 2021-2022 recommended budget for the TTC totals \$8,411,130, which is an increase of \$773,942 from the 2020-2021 adjusted budget. This increase primarily reflects salary and benefits adjustments, an increase in data processing charges, and a Cost Allocation Plan adjustment, partially offset by the deletion of an Office Assistant position, and decreases in professional services.

Treasury Division

State law requires that all funds of the County, school districts, and certain special districts be held by the TTC. The

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funds on deposit are predominantly derived from local government revenues consisting of property taxes, State and Federal funding, and other fees and charges.

The TTC activated its business continuity plan and made necessary modifications to minimize the effects of the 2019 Novel Coronavirus (COVID-19) pandemic on business operations. During the COVID-19 pandemic, there have been no material impacts to the delivery of treasury services or the collection of taxes. The delivery of critical business processes continued without interruption while adjustments were made to protect the public and team members.

Economic uncertainties continue to persist and will negatively impact interest earnings. The Federal funds rate has decreased from 2.00% (June 2019) to 0.25% (June 2020) and the prime rate was reduced from 5.50% (June 2019) to 3.25% (June 2020). It is anticipated that this low-level interest rate environment will continue through the next two fiscal years and the Federal Open Market Committee has indicated that rate increases may not be seen until 2023. The result is a significant reduction in interest income apportioned to pool participants. This economic forecast is reflected in the projected investment earnings for 2020-2021 and 2021-2022.

In 2020, the TTC implemented a liquidity management and risk mitigation investment strategy to meet short-term cash needs in anticipation of declining revenues. The strategy provided sufficient access to liquidity and averted any potential breaches of financial obligations and impacts to pool participants. Also, the TTC adjusted to the low-level interest rate environment by diversifying and expanding on allowable investment opportunities. As the economy and interest rates recover, the TTC will monitor and adjust the strategy accordingly.

During 2020-2021, the average daily balance of the investment pool was approximately \$3.6 billion, up from \$3.4 billion in 2019-2020. Investment earnings of approximately \$21.0 million will be apportioned to all participating entities in 2020-2021. This represents a decrease of \$39.0 million from the \$60.0 million that was apportioned in 2019-2020.

Tax Division

The Tax Division is responsible for the billing and collection of secured, unsecured, supplemental, and Transient Occupancy Tax (TOT). In 2019-2020, over 280,000 secured, unsecured, and supplemental property tax bills, representing over \$1.2 billion, were mailed and processed; and, over \$1.1 billion was collected and processed for the County, schools, Special Districts, and cities. The Tax Division will continue to promote electronic payments on the TTC's website, tax bills, and in the office. The TTC will continue to improve its online services to reduce costs and deliver vital information in an efficient manner.

In 2020, the TTC evaluated new software to automate its business license process. After discussion with other County departments, it was determined that a Countywide solution would be more advantageous to businesses and taxpayers. The TTC will collaborate with various County departments to procure a Countywide permitting and business licensing solution.

In May 2020, the TTC conducted its first online property tax sale followed by a reoffer of unsold properties. The purpose of the tax sale is to collect unpaid taxes and return the property to a revenue-generating status by conveying the property to another owner. The tax sale generated \$1.5 million in property tax revenue and encourages payment of defaulted and current property taxes. The online tax sale reduced costs and increased sales by 23% over an in-person tax sale.

In October 2020, the TTC launched the eBilling service for current secured property taxes. It is anticipated that eBilling will reduce printing, postage, and payment processing expenses. The TTC continues to collect e-mail addresses through its website for notifications of specific reminders and eBilling.

In 2021-2022, the Tax Division intends to pursue:

- ➤ Cash Payment Kiosk Due to vendor integration issues, this project continues to be in development. The COVID-19 pandemic has greatly increased interest from other counties considering installing kiosks, payment processors, and hardware vendors to develop a kiosk to accept cash payments without in-person interaction. The TTC will continue to advance this automated payment concept.
- ➤ Lockbox The TTC's two remittance scanner machines will reach their end of life in 2022 and will no longer be serviceable. In an effort to reduce costs and increase efficiency, the TTC will utilize a lockbox service through a third-party vendor, R.T. Lawrence (RTL). RTL is fully integrated with the Megabyte system and will receive, open, and process payments on behalf of the TTC. The lockbox services are expected to improve cash flow, reduce costs, and allow team members to perform other essential duties during the collection process.
- ➤ Taxpayer Outreach The TTC will continue to expand on methods for informing constituents and property owners by engaging various media outlets and community newspapers throughout the County to educate the public about the Department's services and online tax payment options.
- ➤ Claim for Refund/Correction of Taxes Each year, the County receives hundreds of claims for refund and/or correction of taxes. These claims are manually reviewed and processed by the TTC, Assessor-

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Recorder-County Clerk, and the Auditor-Controller's Office. Due to penalty relief available to taxpayers impacted by the COVID-19 pandemic, claims have increased by approximately 750 claims or 240% from the prior year. Through February 2021, the TTC has waived nearly \$300,000 in penalties under qualifying conditions. The TTC is working with various departments to digitize and automate the processing of claims. Once implemented, the process will expedite the payment of refunds and reduce costs associated with the paper process.

➤ Voluntary Collection Agreement (VCA) – In 2018, the Board of Supervisors (A-18-427) authorized the TTC to execute a VCA with Airbnb to collect TOT for rental of homes in unincorporated areas. In 2021-2022, the Tax Division will pursue a VCA with HomeAway/VRBO.

Revenue & Recovery Division

The RRD is the designated collection agency for the County and is responsible for the management and collection of court fines and outstanding fees due to County departments. Approximately 95% of the RRD's referrals are from San Joaquin General Hospital (SJGH) and the Probation Department.

On March 19, 2020, the Governor issued a Stay-At-Home order affecting collectors and debtors. On the same day, the San Joaquin County Superior Court postponed civil proceedings including trials. As a result, pending legal actions filed by the RRD were continued until January 2021.

On February 22, 2021, the California Franchise Tax Board (FTB) announced the suspension of the collection activities of the Interagency Intercept Collection Program to provide relief to California taxpayers through July 31, 2021. This program allowed RRD to forward delinquent accounts to the FTB to be offset by State tax refunds, lottery winnings, and unclaimed funds. It is anticipated that the suspension of the program will delay approximately \$800,000 in collection revenue to 2021-2022.

San Joaquin General Hospital

In 2019-2020, referrals slowed as SJGH worked to upgrade the Cerner enterprise information system. In 2019-2020, the RRD received approximately \$640,000 from SJGH for its collection services on delinquent medical bills. Collections for 2019-2020 totaled \$2.9 million compared to \$5.0 million in 2018-2019. Additionally, SJGH referrals have increased to similar levels as previous years due to the completion of programming to accept referrals from the new Cerner enterprise information system. During 2020-2021, the RRD completed a programming enhancement to begin transferring

bad debt from the health clinic system. It is anticipated that collections will increase as a result of the increased referrals and the Court's reopening.

Probation Department

The RRD is responsible for collecting probation fines, supervision fees, probation pre-sentence report fees, processing fees, and restitution accounts. In 2019-2020, the RRD received approximately \$360,000 from the Probation Department for collection services provided. Collections for the same period totaled approximately \$1.0 million, which is similar to the amount collected in 2018-2019.

In September 2020, AB 1869 was signed into law. AB 1869 eliminates many administrative fees in the criminal justice system effective July 1, 2021. These administrative fees related to legal representation, probation, and incarceration are charged to defendants, probationers, or arrestees. Probation fines and restitution are not affected. The RRD will work with the Probation Department to analyze the impact of AB 1869. The Division will likely be required to discharge associated debts and issue satisfactions of judgment. Probation account referrals and collections are expected to significantly decrease in 2021-2022 as a result of AB 1869.

To offset the anticipated reduction in revenue, the 2021-2022 recommended budget includes the deletion of a vacant Office Assistant. RRD will continue to analyze the impacts of AB 1869 and may return to the Board of Supervisors for a midyear budget adjustment, if necessary.

Equipment Maintenance Fund

As of March 31, 2021, the TTC Equipment Maintenance General Fund Special Account (#10330) had a balance of \$2,280,898. The funds are derived from delinquent fee charges and are set aside for future replacement costs of equipment and systems. TTC is developing a payment kiosk system for contactless payments that will be available at outlying County locations. Planned property tax software upgrades include business licensing, electronic document recording, and property tax sales database modules.

Unclaimed Tax Refund Fund

As of March 31, 2021, the Unclaimed Tax Refund Trust Fund (#81110) had a balance of \$74,146. The fund acts as a clearing account for unclaimed and outlawed property tax refund warrants.

TTC Tax Collection Cash Overage Fund

As of March 31, 2021, the TTC Tax Collection Cash Overage Trust Fund (#81235) had a balance of \$21,532. The fund is used to offset property tax payment differences.

General Government

	V	Vorkload Da	ata		
		———Actual—		Est./Act.	Projected
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Freasury Division					
Investment Pool-Daily Avg	\$3.0 billion	\$3.2 billion	\$3.4 billion	\$3.6 billion	\$3.4 billio
Investment Earnings	\$44,623,329	\$64,211,259	\$60,030,710	\$21,000,000	\$21,000,000
Property Tax Division					
Total Tax Charge	\$1,054,545,61	\$1,123,223,676	\$1,218,010,242	\$1,255,000,000	\$1,280,000,00
Total Charge Paid	\$994,949,985	\$1,048,814,513	\$1,135,353,477	\$1,170,000,000	\$1,194,000,00
Property Tax Bills Produced	253,540	285,511	280,222	274,000	279,00
Delinquent Notices	*26,620	21,852	21,376	26,000	27,00
Property Tax Defaulted	17,313	15,896	16,318	17,000	18,00
Properties Approved-Auction	122	-	153	127	12
Properties Redeemed/Removed	70	-	87	51	5
Properties Sold	34	-	53	64	5
Tax Proceeds from Auction	\$680,676	\$0	\$2,142,857	\$1,550,000	\$2,000,00
Business Licenses Issued	2,050	2,051	1,888	1,900	1,95
Revenue & Recovery Division					
Referrals Processed	22,478	16,698	23,663	27,000	26,00
Statements Mailed	120,895	99,046	120,800	107,000	105,00
Dollars Collected	\$6,701,824	\$6,093,262	\$5,734,341	\$4,600,000	\$4,400,00



Summary

All Assessor-Recorder Budgets

Steve J. Bestolarides, Assessor-Recorder-County Clerk

	2019-2020	2020-2021	2021-2022	2021-2022	Increase
	Actual	Adjusted	Requested F	Recommended	(Decrease)
Expenditures					
Salaries & Benefits	\$11,237,033	\$12,421,548	\$13,357,394	\$13,357,394	\$935,846
Services & Supplies	1,539,042	3,634,734	4,824,597	4,824,597	1,189,863
Centrally-Budgeted Expenses	2,205,449	2,310,823	2,700,923	2,700,923	390,100
Other Charges & Uses	4,679	10,437	5,300	5,300	(5,137)
Capital Expenditures	0	169,900	150,000	150,000	(19,900)
Operating Transfers Out	343,053	1,180,000	1,129,400	1,129,400	(50,600)
Total Expenditures	\$15,329,256	\$19,727,442	\$22,167,614	\$22,167,614	\$2,440,172
Expenditure Reimbursements	(592,843)	(274,340)	(289,232)	(289,232)	(14,892)
Total Appropriations	\$14,736,413	\$19,453,102	\$21,878,382	\$21,878,382	\$2,425,280
Earned Revenues By Source					
Licenses/Permits/Franchises	\$2,587	\$2,800	\$2,800	\$2,800	\$0
Interest/Rents	118,876	75,000	75,000	75,000	(
Charges For Services	7,086,240	6,699,445	7,264,869	7,264,869	565,424
Miscellaneous Revenues	4,321	5,000	5,000	5,000	(
Operating Transfers In	705,112	2,004,762	1,800,721	1,800,721	(204,041
Fund Balance	(564,377)	1,475,300	602,043	602,043	(873,257)
Total Revenues	\$7,352,759	\$10,262,307	\$9,750,433	\$9,750,433	(\$511,874)
Net County Cost	\$7,383,654	\$9,190,795	\$12,127,949	\$12,127,949	\$2,937,154
Allocated Positions	110.0	110.0	112.0	112.0	2.0
Temporary (Full-Time Equivalent)	1.6	1.6	1.6	1.6	0.0
Total Staffing	111.6	111.6	113.6	113.6	2.0

This is a summary of the budgets administered by the Assessor-Recorder-County Clerk. These include:

➤ 1011100000 Assessor

➤ 2025900000 Recorder-County Clerk

➤ 2025901000 Recorder-Equipment/Automation

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the Assessor-Recorder-County Clerk (ARCC) focuses on carrying out the Board's June 2019 directive that all departments establish

homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues.

The following highlights projects, programs, and activities administered by the ARCC.

Ensure Fiscal Responsibility

The ARCC's vision statement is to be a leader in service and innovation, where the public and employees are valued. The Department has taken on several technology-related projects

Summary

General Government

to improve efficiencies while diligently monitoring all revenues and expenditures throughout the year to maintain a structurally-balanced budget. While maintaining fiscal responsibility, the ARCC will continue to explore innovative opportunities and make improvements in the delivery of services.

Promote Good Governance and Increase Organizational Capabilities

During 2019-2020, due to numerous retirements and the loss of institutional knowledge that resulted in gaps in the leadership and workforce pipelines, the ARCC began implementing a Succession Plan, including training of the workforce.

The Department is focusing on training and staff development through the creation of detailed desktop manuals for every position. Desktop procedures are continuously being updated, and the development of procedures for new systems and programs are planned for 2021-2022. The ARCC encourages appraisers to participate in Board of Equalization training which offers webinar classes for all disciplines in the Department. The ARCC continues to provide leadership and development training to the management team and supervisorial staff.

The 2019 Novel Coronavirus pandemic reinforces the need to rely more on technology and underscores the goal of providing greater public access through the website redesign project. The ARCC continues to develop and improve the functionality of the Megabyte Property Tax System, and was the first county in the State to incorporate Artificial Intelligence in the transfer section that will enhance productivity and produce an anticipated accuracy rate of 95%.

The quality, timeliness, and accuracy of ARCC's work product is for the benefit of the entire tax unit including the offices of the Auditor-Controller and the Treasurer-Tax Collector.

The recommended budget continues to fund Public Health Services with \$60,000 from the Recorder's Vital and Health Statistics General Fund Special Account (#12020) to support efforts to maintain and update its vital record database.

Improve Public Safety and Enhance Overall Criminal Justice System

The ARCC will continue to maximize new technologies that advance public accountability and employee safety through continued collaborative efforts with the District Attorney's Office by providing the necessary information to aggressively pursue the prosecution of real estate fraud.

Promote Economic Development

The ARCC provides vital services to the cities, special districts, and school districts; and strives to enhance transparency and provide greater public access through new website development.

Development and refinement of a Geographic Information System will significantly improve the ability to measure performance metrics and provide enhanced vital services to cities, special districts, school districts, and other County departments.

Stay Informed and Proactive in Dealing with Water Issues

It is vital to preserve all pertinent maps and recordings of water use since the formation of the County. During 2020-2021, the Department developed a plan to digitize and index all historical recorded maps and documents. The preservation of these documents is necessary as they are currently held in original form and their safety may be at risk. The Department will implement the digitization, restoration, and indexing project during 2021-2022.



General Government

Steve J. Bestolarides, Assessor-Recorder-County Clerk

	2019-2020	2020-2021	2021-2022	2021-2022	Increase
General Fund	Actual	Adjusted	Requested Recommended		(Decrease)
Expenditures					
Salaries & Benefits	\$11,237,033	\$12,421,548	\$13,357,394	\$13,357,394	\$935,840
Services & Supplies	1,083,604	2,412,834	4,010,097	4,010,097	1,597,263
Centrally-Budgeted Expenses	2,205,449	2,310,823	2,693,780	2,693,780	382,95
Other Charges & Uses	4,679	10,437	5,300	5,300	(5,137
Capital Expenditures	0	11,500	0	0	(11,500
Operating Transfers Out	60,000	60,000	60,000	60,000	(
Total Expenditures	\$14,590,765	\$17,227,142	\$20,126,571	\$20,126,571	\$2,899,429
Expenditure Reimbursements	(592,843)	(274,340)	(289,232)	(289,232)	(14,892
Total Appropriations	\$13,997,922	\$16,952,802	\$19,837,339	\$19,837,339	\$2,884,53
Earned Revenues By Source					
Licenses/Permits/Franchises	\$2,587	\$2,800	\$2,800	\$2,800	\$0
Charges For Services	5,989,216	5,829,445	6,284,869	6,284,869	455,424
Miscellaneous Revenues	4,321	5,000	5,000	5,000	(
Operating Transfers In	618,144	1,924,762	1,416,721	1,416,721	(508,041
Total Revenues	\$6,614,268	\$7,762,007	\$7,709,390	\$7,709,390	(\$52,617)
Net County Cost	\$7,383,654	\$9,190,795	\$12,127,949	\$12,127,949	\$2,937,154
Allocated Positions	110.0	110.0	112.0	112.0	2.0
Temporary (Full-Time Equivalent)	1.6	1.6	1.6	1.6	0.0
Total Staffing	111.6	111.6	113.6	113.6	2.0

Purpose

Functions of the Assessor-Recorder-County Clerk are mandated, while service levels are discretionary. This narrative includes both the Assessor (#1011100000) and the Recorder-County Clerk (#2025900000) budgets.

The Assessor is responsible for producing annual property assessment rolls including real property and personal property, which is the basis of property tax revenue. The Assessor discovers, values, and enrolls all taxable property in San Joaquin County. The Office also determines change in ownership status and values all properties with a change of ownership; monitors the planting/removal of all commercial trees and vines; administers the constitutional exemption on young trees and vines; revalues Williamson Act property annually; makes reductions to Proposition 13 values where

appropriate; administers various tax exemption programs; and maintains Countywide ownership data and parcel maps.

Property taxes are the local public agencies' major source of General Purpose Revenue. The Assessor's property tax assessment rolls establish the property tax base for all local government agencies in the County, including cities, Special Districts, and school districts. Currently, the County charges approximately \$851.0 million in taxes for these entities. Maximum revenue is achieved only through an active, fair, and complete assessment program.

The Recorder-County Clerk maintains recorded parcel maps, property, birth, marriage, and death records; records fictitious name statements; issues marriage licenses; processes notary bonds; registers process servers, unlawful detainer assistants, and professional photocopiers; and processes Department of Fish & Game notices of determination.

General Government

Major Budget Changes

Salaries & Employee Benefits

	\$654,193	Salary and benefits adjustments.
>	\$164,519	Add a Principal Geographic Information Systems Analyst.
>	\$74,419	Add an Office Assistant.
>	\$42,714	Increase in extra-help.

Services & Supplies

ervices & Supplies					
>	\$1,900,000	Increase in professional services for digitization, restoration, and indexing of historical maps and documents.			
>	\$206,738	Increase in professional services for the development of software interfaces and desktop procedures.			
>	\$10,000	Increase in one-time costs of space modification for passport services.			
>	\$9,400	Increase in record storage costs.			
>	\$6,500	Increase in electronic media subscription costs.			
>	(\$447,972)	Decrease in professional services due to completion of three of four State Supplementation for County Assessors Program (SSCAP) funded projects in 2020-2021.			
>	(\$49,903)	Decrease in special departmental expense for one-time Statewide Electronic Courier Universal Recording Environment (SECURE) start-up costs.			
>	(\$12,300)	Decrease in postage costs.			
>	(\$9,500)	Decrease in travel and training costs.			
>	(\$7,800)	Decrease in small one-time furniture purchase.			
>	(\$5,100)	Decrease in small tools due to completion of mapping monitor upgrades.			

Centrally-Budgeted Expenses

➤ \$43,208	and Casualty insurance costs.
> (\$123,701)	Decrease in data processing charges.
> \$461,791	Cost Allocation Plan adjustment.

Expenditure Reimbursements

≻	\$11,540	Increase	in	reimburser	nent	for	tax
		administr	atic	n from	non	-Coı	ınty
		agencies.					

Revenues

> \$385,000	Increase in recording fee revenue.
> \$75,424	Increase in tax administration revenue.
> (\$508,041)	Decrease in operating transfers from General Fund Special Accounts and Special Revenue funds, primarily due to the conclusion of SSCAP funding.

Program Discussion

The 2021-2022 recommended budget for the Assessor-Recorder-County Clerk (ARCC) totals \$20,126,571, which is an increase of \$2,899,429 from the 2020-2021 adjusted budget. The increase is primarily due to increase in professional services for document digitization project, salary and benefits adjustments, addition of two positions, and a Cost Allocation Plan adjustment, partially offset by decreases in professional services for completion of SSCAP funded projects.

The recommended budget includes fund transfers of \$1,416,721, primarily from the Recorder's Modernization Special Revenue Fund (#20037) and the Assessor's Automation General Fund Special Account (#10225), totaling \$1,239,200 for automation projects and upgrades, administrative support, and services aligning with the Board of Supervisors' Strategic Priority of promoting good governance and increasing organizational capabilities. In addition, \$60,000 has been programmed from the Recorder's Vital and Health Statistics General Fund Special Account (#12020) in support of Public Health Services' effort to maintain and update its vital records database.

For the last ten years, the County has enjoyed a robust and sustained economic outlook in the residential real estate market Countywide. This growth is most prevalent in the south County, due to the proximity of the Silicon Valley. The

General Government

ARCC will continue tracking real property market trends and monitor the fiscal impacts of interest rates, inventory, and pricing.

It is uncertain how the 2019 Novel Coronavirus (COVID-19) pandemic has impacted the business sector. After business property statements are filed and processed in 2020-2021, the Office will have better data to determine any impacts.

Recordings continue to be high due to favorable interest rates and a rise in refinancing. In addition, the Department of Justice has expanded the use of electronic recording, to include attorneys and solar panel companies. Electronic recording has increased to approximately 90% of all recorded documents. The ARCC anticipates post-pandemic electronic recording levels to remain high due to recognized efficiencies.

The Split Roll tax roll initiative was narrowly defeated in the November 2020 General Election. This ballot initiative would have stripped Proposition 13 protection for some commercial and industrial properties. So long as the desire to generate more tax revenue exists, this item may be revisited by the State legislature. To be adaptable to any unforeseen future changes, it is necessary to prioritize the investment in technology and innovation, to continue driving the business model.

In September 2019, the Assessor's Office was awarded a competitive SSCAP grant: \$329,082 was received in 2019-2020, and \$316,162 in 2020-2021. The SSCAP award and County matching funds have supported four projects:

- ➤ Desktop Workflow Procedures After desktop procedures for the Megabyte system were completed in 2019, Phase 2 was implemented in order to update specific modules and document process improvements. It is anticipated the updates from Phase 2 will be largely completed by June 30, 2021, with some follow-up work planned in 2021-2022.
- ➤ Design and Development of Updated Website The website redesign project was awarded to Rolling Orange, Inc. and launched in November 2019. The redesign focuses on web strategy with the primary objective of improving customer experience, "online versus in line". This project concentrates on modernizing the site's look and feel, updating content, and improving the overall experience. The re-designed website is anticipated to go live in August 2021.
- ➤ Assessor's Parcel Layer The parcel fabric layer project was awarded to the Sidwell Company and launched in December 2019. The Assessor's Geographic Information System (GIS) parcel layer has been converted to a parcel fabric layer, which will aid in making parcel maintenance and updates more

- accurate and efficient. The project included installation of the software and hardware to run the latest version the ArcGIS Pro system. This establishes the platform for future business applications.
- > Digitization of Assessor Files The digitization project was awarded to BMI Imaging and launched in December 2019. This project will span three fiscal years, and upon its conclusion will transform the office to a virtually paperless environment. Information will be safeguarded against catastrophic events observed in recent years and improve the delivery of services by making processes more efficient. underscored the importance of readily accessing information remotely. To date, over 4.0 million pages have been scanned and moved into production, eliminating more than 90,000 folders of paper. The overall project timeline was impacted by the COVID-19 pandemic when BMI operations shut down for three months. As an accommodation to the vendor, the projected completion date has been extended from the original November 2021 timeframe to April 2022. There is no fiscal impact as a result of the extended project timeline.

Additional ARCC projects include:

- ➤ Deed Verification Software system This system aggregates various data sources from document images and creates a workflow designed to allow recorded documents to be processed more accurately and efficiently. All document images routed from the Recorder are processed through the Just Appraised Inc. software, scanned to extract data, and filtered in a dashboard for review and processing. Automated parcel matches, specific document type flagging to aid in ownership vesting review and workflow management, has improved both efficiency and accuracy of the Department's outdated manual deed preparation process. In addition, accuracy will continue to evolve with the use of the program's machine learning capabilities. The system went live in July 2020.
- ➤ Passport Services In 2020, the Recorder-County Clerk's office (RCC) worked with the San Francisco Passport Agency to become a passport acceptance facility. The U.S. Department of State Bureau of Consular Affairs, Passport Services must approve all new acceptance offices, and on February 3, 2021 RCC received notice of approval. It is anticipated that RCC will begin to accept passport applications mid-2021. Future plans include passport photo capabilities and remodeling the lobby to incorporate additional customer counter space to be a full-service provider.
- ➤ Megabyte Property Tax System Adaption The Department will continue to improve the direct

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enrollment program, which is a neighborhood-specific valuation tool. The aforementioned process has required a significant amount of attention from the management team to update neighborhood boundaries, value parameters, automatic value adjustments, alternative neighborhoods, and trend analysis. The Department plans to further develop production, performance, and efficiency tools.

- ➤ GIS Innovations The ARCC has embarked on a three to five-year plan to fully develop the Assessor's Parcel Layer Project. When fully implemented, the ARCC will be leveraging GIS innovations to increase the organization's capabilities. Some of the key pieces include:
 - 1. **System of Record** This primarily means using GIS to manage parcels, tax maps, and other layers pertinent to business in the Assessor's office. This is the first step because it requires building these resources and data points.
 - 2. System of Insight This describes being able to bring data together for access and analysis. Where the system of record is about the data, system of insight is about the solutions that fully utilize the data. From the most basic, it is a parcel viewer with attributes that can be viewed and clicked to obtain information, to performing statistical analysis on neighborhood sales data, and creating dashboards that provide values and trends. All this is possible by using parcel and Megabyte data.
 - 3. **System of Engagement** This is about getting GIS tools into users' hands and having multiple users contribute to the system. Appraisers can have data and tools on their laptops or smart phones and collect data in the field for upload to a central geodatabase.

Classification Change Requests

Business Administrator

The ARCC strategic organizational vision presented to the Board, during the 2019-2020 budget hearing, spoke on the Department's ongoing commitment of investing in the future through technology and innovation. The ARCC has multiple and ongoing future innovation projects designed to provide better services to the public and enhance employee development. The proposed Business Administrator position is a key element to achieving ARCC objectives.

The proposed position would focus on production data analytics and metrics for the development of an enterprise solution to disseminate data to numerous agencies and jurisdictions. The position will qualitatively and quantitatively evaluate impacts to process improvement, measure workforce resources to technology, and optimize operational efficiencies. In addition, the position would establish staff standards, training, and development. Rather than operate in maintenance mode, the Department is focused on proactive innovation and staff development in the interest of service to customers and employees.

In summary, the ARCC is requesting this new position to lead the ARCC strategic organizational initiatives aimed at improving services to the public. The position will be a new classification in the County, report to the ARCC and be responsible for development of an enterprise solution for process improvement measures and the utilization of technology to optimize operational efficiencies.

Human Resources will collaborate with the ARCC to create a class specification which will be presented to the Board for consideration and approval. If approved, the Department will then allocate and fill the newly-created classification.

It is anticipated the annual position cost will be \$194,000. There are sufficient funds in the 2021-2022 recommended budget to cover the initial costs of the position. In subsequent years, the Department anticipates additional cost recovery as a result of the position's efforts with no additional Net County Cost. If increases in cost recovery are insufficient to cover the position costs in subsequent years, the Department intends to identify other potential sources of revenue and/or expenditure reductions to cover the full cost of the position.

Supplemental Request

Preservation/Digitization of Historical Volumes and Maps

The ARCC has requested \$1.9 million in one-time supplemental funding for the digitization, preservation, and indexing of historical documents and maps that are the property of the County. Digitization of historical documents continues to be of great importance, and their preservation is essential. Historical documents and maps are currently in original form and their safety may be at risk.

Over 300 volumes of historical San Joaquin County documents and 17,000 maps dating back to the 1850's are located in the San Joaquin County Historical Society Museum at Micke Grove Park.

The proposed project would include:

1. Preservation - dismantle volumes, mending, and rebinding;

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- Archival Imaging image capture, processing, and enhancement;
- 3. Creation of archival microfilm to serve as a disaster recovery security back-up; and
- 4. Indexing to capture metadata to allow customers to search by key words.

Future plans include creating a dedicated room in the Department, or possibly retrofitting the existing location, to store the preserved and protected documents and maps in a humidity and temperature-controlled space.

The recommended budget has been augmented by \$1.9 million in order to address this request.

Workload Data									
		——Actual—		Est./Act.	Projected				
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022				
Total Roll Values (000)	\$70,616,889	\$74,038,031	\$79,112,336	\$84,956,083	\$89,203,888				
Secured	\$66,379,876	\$69,917,514	\$74,946,527	\$80,578,250	\$84,607,163				
Unsecured	\$4,237,013	\$4,120,517	\$4,165,809	\$4,377,833	\$4,596,725				
Assessor's Operations									
Appeals Processed	572	502	421	440	600				
Audits-Mandatory	194	30	116	131	179				
Boats and Aircraft	6,326	6,202	6,366	6,432	6,887				
Exemptions Processed	89,682	94,246	90,547	91,067	91,880				
New Subdivision Lots	2,500	2,513	3,330	3,278	1,847				
Property Statements	16,817	12,909	10,288	10,299	10,200				
Property Transfers	30,694	32,349	32,319	32,624	34,360				
Proposition 8 Reviews	22,235	15,116	13,287	12,045	11,545				
Permits Received	22,462	26,153	23,937	24,941	24,000				
Recorder's Operations									
Documents Recorded	176,238	141,890	189,559	192,000	195,000				
Pages Recorded	790,893	636,899	950,790	970,000	985,000				
Marriage Licenses Issued	3,157	3,171	2,941	3,000	3,000				
Vital Statistics	29,862	33,191	28,821	28,000	29,000				



2025901000—Recorder-Equipment/Automation

General Government

Steve J. Bestolarides, Assessor-Recorder-County Clerk

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Services & Supplies	\$455,438	\$1,221,900	\$814,500	\$814,500	(\$407,400
Centrally-Budgeted Expenses	0	0	7,143	7,143	7,14
Capital Expenditures	0	158,400	150,000	150,000	(8,400
Operating Transfers Out	283,053	1,120,000	1,069,400	1,069,400	(50,600
Total Appropriations	\$738,491	\$2,500,300	\$2,041,043	\$2,041,043	(\$459,257
Earned Revenues By Source					
Interest/Rents	\$118,876	\$75,000	\$75,000	\$75,000	\$
Charges For Services	1,097,024	870,000	980,000	980,000	110,00
Operating Transfers In	86,968	80,000	384,000	384,000	304,00
Fund Balance	(564,377)	1,475,300	602,043	602,043	(873,257
Total Revenues	\$738,491	\$2,500,300	\$2,041,043	\$2,041,043	(\$459,257
Net County Cost	\$0	\$0	\$0	\$0	\$

Purpose

The Recorder's Modernization Fund is established by Government Code Section 27361(c) and can be used "solely to support, maintain, improve, and provide for the full operation for modernized creation, retention, and retrieval of information in each county's system of recorded documents."

This budget centralizes special purpose revenues and expenditures for the ongoing support, maintenance, and improvement of the Recorder's micrographics and data automation.

Major Budget Changes

Services & Supplies

>	\$233,600	time cost to Recording Authority (Statewide	exit Califor Transaction CERTNA) for Electron Recording	sts due to one- mia Electronic on Network or transition to ic Courier Environment
	**			

> \$10,400 Increase in electronic storage costs.

\$\(\)\ (\\$575,000)
 Decrease in professional services due to transfer of digitization project to Recorder-County Clerk budget (#2025900000).
 \$\((\\$84,500) \)
 Decrease in professional services due to completion of website redesign project in early 2021-2022.

Operating Transfers Out

> (\$50,600)	Decrease in transfers to Assessor-
	Recorder-County Clerk budget for
	automation projects.

Revenues

> \$304,000	Increase	in	transfers	in	from
	Electronic		Report	Delive	erable
	Submission	n	(ERDS)	fund	for
	CERTNA	exi	t fee.		
> \$110,000	Increase in	m	icrographic	s fees.	

Capital Expenditures

> \$150,000 Server equipment.

2025901000—Recorder-Equipment/Automation

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Program Discussion

The 2021-2022 recommended Recorder-Equipment Automation/Modernization budget totals \$2,041,043, which is a decrease of \$459,257 from the 2020-2021 adjusted budget. The decrease is primarily due to professional services, partially offset by an increase in software costs due to the one-time fee to exit CERTNA.

As of March 31, 2021, the Recorder's Modernization Special Revenue Fund (#20037) balance was \$7,146,662. Annual revenue averages \$909,000, and an additional \$455,600 is anticipated to be expensed during the fourth quarter of 2020-2021. The 2021-2022 recommended budget includes a transfer of \$1,069,400 from the Fund to the Assessor-Recorder-County Clerk budget (#1011100000) to support maintenance and management of equipment and automation efforts. This represents a decrease of \$50,600 from 2020-2021.

Recorder-County Clerk accomplishments for 2020-2021 include:

➤ Change Electronic Recording platforms – To ensure long-term fiscal responsibility, Assessor-Recorder-County Clerk (ARCC) evaluated options to the current system, CERTNA, used to electronically record documents. ARCC's recommendation to transition to SECURE, a system with a more sustainable business model, was approved by the Board of Supervisors in October 2020 (R-20-165). Work began on the projected seven-month transition plan, and SECURE is expected to go live on or before July 1, 2021. Transition costs and ongoing support costs are funded by a recording surcharge designated for electronic recording. As of March 31, 2021, the Electronic Recording Delivery System General Fund Special Account (#10227)

balance was \$614,092. The 2021-2022 recommended budget includes \$384,000 from the fund primarily for final costs to transition platforms.

Ongoing projects for the Recorder-County Clerk include:

- ➤ Design & Develop an Updated Website The website redesign project was awarded to Rolling Orange, Inc. and launched in November 2019. The redesign focuses on web strategy with the primary objective of improving customer experience, "online versus in line". This project concentrates on modernizing the site's look and feel, updating content, and improving the overall experience. The re-designed website is anticipated to launch in August 2021. The intent is to improve public access to a variety of information currently provided by staff.
- ➤ Develop Desktop Procedures Similar to the desktop procedures developed for the department's Megabyte users, procedures were developed for all Recorder functions in 2019-2020. With the implementation of passport services and a change in electronic recording platforms, desktop procedures will be developed for the operations staff as well as the information technology functions to support these services.
- ➤ Vital Records Vital records projects and upgrades are funded by vital record copying fees. As of March 31, 2021, the Recorder's Vital and Health Statistics General Fund Special Account (#12020) balance was \$331,162. Annual revenue averages \$75,000, and an additional \$60,000 is anticipated to be expensed during the fourth quarter of 2020-2021. The recommended Recorder-County Clerk budget (#2025900000) includes a \$60,000 transfer to the Public Health Services budget (#4041000000) to maintain and update its vital records database.



General Government

Johnnie E. Terry Jr., Purchasing & Support Services Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$2,503,684	\$2,850,760	\$3,008,534	\$3,008,534	\$157,77
Services & Supplies	967,199	961,382	985,398	985,398	24,01
Centrally-Budgeted Expenses	307,435	306,938	278,778	278,778	(28,160
Capital Expenditures	0	46,589	0	0	(46,589
Operating Transfers Out	10,000	10,000	10,000	10,000	
Total Expenditures	\$3,788,318	\$4,175,669	\$4,282,710	\$4,282,710	\$107,04
Expenditure Reimbursements	(2,879,269)	(3,798,704)	(4,775,220)	(4,775,220)	(976,516
Total Appropriations	\$909,049	\$376,965	(\$492,510)	(\$492,510)	(\$869,475
Earned Revenues By Source					
Charges For Services	\$162,700	\$155,000	\$155,052	\$155,052	\$5
Miscellaneous Revenues	19,818	50,000	50,000	50,000	
Total Revenues	\$182,518	\$205,000	\$205,052	\$205,052	\$5
Net County Cost	\$726,531	\$171,965	(\$697,562)	(\$697,562)	(\$869,527
Allocated Positions	25.0	25.0	25.0	25.0	0.
Temporary (Full-Time Equivalent)	3.9	3.9	4.5	4.5	0.
Total Staffing	28.9	28.9	29.5	29.5	0.

Purpose

The Purchasing and Support Services Division (Purchasing) is responsible for providing a variety of central support services to County departments. These areas of responsibility include procurement of materials and services; mail/courier duties; duplicating and print shop operations; records storage; and recycling functions. The Division is also responsible for the disposition of surplus or scrap County personal property.

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for Purchasing focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal

responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues.

Ensure Fiscal Responsibility

This is a core responsibility for Purchasing. County ordinances and purchasing standards are established to seek and confirm low prices and best values. The department is responsible and accountable for the procurement process and the implementation of and adherence to all laws, rules, and policies concerning procurement of goods and services that fall under the Purchasing Agent's authority. Purchasing acts as the County "gatekeeper" as agreements for the purchase of goods and services comply with County purchasing policies. Purchasing also provides oversight and contract risk avoidance controls to ensure that reasonable pricing and terms, and proof of insurance are in place before an agreement is executed. Contract and procurement tracking tools support the Purchasing workload. Purchasing provides oversight and participation for over 676 contracts, including 384 for San Joaquin General Hospital. Purchasing may also

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provide oversight for contracts that are a result of a department's delegated authority.

In 2018-2019, the Purchasing Agent's authority for professional services contracts increased from \$100,000 to \$200,000 per vendor, per year, in County aggregate. This threshold requires tracking by Purchasing and approval by the Board of Supervisors for vendor spend that exceeds the \$200,000 limit. Each new purchase order requires review of the vendor's spend before proceeding.

Purchasing will continue to play an active role in the financial year-end close by overseeing the updated purchase order and rollover encumbrance processes.

Promote Good Governance and Increase Organizational Capabilities

Purchasing continues to monitor the contract management feature in PeopleSoft. The contract management feature serves as a contract management tool, providing contract status and alerts to departments as a contract nears the end of its term. Purchasing is currently developing a Countywide contract management manual to assist County personnel in monitoring vendor performance. The goal is to decrease contract risk and increase vendor performance.

Promote Economic Development

Purchasing consistently administers the County's Local Vendor Preference (LVP) policy when evaluating proposals. The preference amount remains at 5%, but the "evaluative preference" has been replaced by the preferred "match" method. If a local vendor's proposal is within 5% of the lowest bid, they have an option to submit a new bid and will be awarded if the new bid amount is less than or equal to the lowest responsive bid. Also, the upper-end preference limit of \$7,500 has been eliminated, allowing the LVP to be exercised regardless of bid size. This preference policy has had a slight impact in enabling contract awards to local vendors.

Purchasing regularly conducts outreach events informing businesses on how to do business with agencies in San Joaquin County. Historically, these outreach efforts have had a modest effect on economic development.

Major Budget Changes

Salaries & Employee Benefits

> \$135,199 Salary and benefits adjustments.

> \$22,575 Increase in extra-help.

Services & Supplies

> \$23,466 Increase in office furniture purchases.

Centrally-Budgeted Expenses

> 7,181	Increase in Workers' Compensation and Casualty insurance costs.
> (35,492)	Decrease in data processing charges.

Expenditure Reimbursements

➤ \$976,516 Cost Allocation Plan adjustment.

Program Discussion

The 2021-2022 recommended Purchasing and Support Services Division (Purchasing) budget totals \$4,282,710, which is an increase of \$107,041 from the 2020-2021 adjusted budget. The increase is primarily due to salary and benefits adjustments. In addition, the budget reflects a negative Net County Cost, which is the result of increased cost reimbursements from prior years. This is an anomaly and does not represent an ongoing fiscal approach of returning money to the General Fund.

The following departments reimburse Purchasing for dedicated full-time equivalent (FTE) staffing:

Departments	FTE
San Joaquin General Hospital	2.0
Public Works Department	1.75
Human Services Agency	1.0
Behavioral Health Services	1.0
Information Systems Division	1.0

Purchasing continues to provide core procurement services to all departments using competitive quotes, bids, proposals, negotiations, and cooperative purchase contracts to help attain cost reduction and avoidance. The Countywide procurement workload continues to be distributed among 10 full-time and 3 part-time Purchasing personnel. Each purchasing professional provides dedicated services to assigned departments, "one point of contact" for consultation and service needs. This has provided Purchasing with a better understanding of each department's needs and has delivered a higher level of customer service.

The total dollar value of purchase orders for 2021-2022 is projected at \$292.5 million, a 21% decrease from the 2020-

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2021 estimate due to a spike in purchases in 2020-2021 in response to the 2019 Novel Coronavirus (COVID-19) pandemic.

Uniform Public Construction Cost Accounting Act (UPCCAA)

UPCCAA provides departments with a streamlined bidding process for construction projects under \$200,000. In 2020-2021, 35 projects are to be completed via UPCCAA with an estimated construction contract value of \$1,407,845. In 2021-2022, project volume is expected to be 57 projects with an estimated construction contract value of \$936,896. Projects primarily encompass needed repairs, modifications, or enhancements to County properties.

Local Vendor Preference (LVP)

LVP continues to be applied where appropriate, providing benefit to local vendors competing for County contracts. In 2017-2018, the Board of Supervisors maintained the LVP at 5%, but eliminated the \$7,500 cap allowing local vendors to increase their competitiveness. Local spend has increased slightly over the past three years. Efforts to identify, encourage, and advocate for local participation continues. Strategies include continued participation and support in the San Joaquin Public Agency Consortium. Vendor outreach for requests for bids, proposals, and quotes are enhanced through the use of the Public Purchase software application. This tool automatically notifies vendors of bid opportunities for registered commodity classifications.

Executive Dashboard

The Contract Management feature in PeopleSoft is a tracking tool used by departments to assist in managing multiyear contract expirations. This tool continues to provide departments with real-time contract information, including contract expiration date, vendor name, and dollar amount in addition to helping departments extend or replace contracts within required renewal time frames.

Surplus

County surplus furniture and equipment is managed by Purchasing, which disposes of these assets by methods that will return the greatest value to the County. Some examples of outreach methods include online auction, live auction with firms that specialize in the disposal of government assets, and negotiated sale. When items are no longer in need by a department, Purchasing utilizes an online system to reach a broad audience providing for an easier and more convenient way to access surplus auctions. Items are listed on an internal surplus online auction where all departments may view and request the asset for use at no additional cost to the department. Online auction access is also expanded to local

charities who may request items for a nominal fee. Additionally, online auction access is expanded to include the general public where anyone may participate in online bidding. Items not sold by any of the above mentioned methods are sent for recycling where possible. Any remaining items are taken to a landfill with the exception of vehicles. Vehicles are sent directly to a live auction company that specializes in this commodity and has proven to provide the highest value. Each year a memorandum is provided to the Board detailing the types of commodities sold and revenue generated. In 2021-2022, it is anticipated the amount of surplus goods sold will total \$157,385, an increase of \$30,032 from 2020-2021.

Duplicating/Print Shop

The Duplicating/Print Shop is equipped with high-volume equipment that provides all-digital technology including speed, quality, and in-line finishing capabilities. The equipment carries a lower per-copy cost as compared to standard office size equipment. Duplicating projects to produce 3.8 million copies in 2020-2021. An 8% increase in volume is expected in 2021-2022.

In 2018-2019, a consulting group was engaged to conduct an extensive Duplicating Operations Review. Key findings were that costs charged to user departments were very competitive, slightly below market prices; service to departments was exemplary, with quick production turnaround times and prompt delivery (when requested); and that opportunities exist within the County to increase future duplicating volume. As a result, specialized equipment was added in 2020-2021 to enable printing of business cards for all County personnel. This is intended to increase volume as business card acquisition has been previously outsourced.

Mail Room

The Mail Room provides daily courier and mail collection services for 51 separate delivery collections of mail. Mail routes total approximately 20,000 miles annually. Equipment used to sort and barcode outgoing mail provides a postage savings of up to 10.5 cents for each piece of presorted mail. Total outgoing U.S. mail volume is projected at 700,427 pieces in 2021-2022, a 9% decrease from 2020-2021 due to a projected decrease in voter mailings. The Mail Room also provides folding and inserting services at a minimal fee.

The Mail Room is responsible for collecting and staging items for recycling from the Administration Building including paper, cardboard, pallets, foam packaging, single use and rechargeable batteries, toner cartridges, and other recyclable materials. In addition, the Mail Room receives palletized deliveries for the District Attorney's Office, as well as all incoming freight for the Administration Building.

General Government

Records Management

Records Management operates the records storage warehouse facility, provides records retrieval and delivery, and destruction and recycling of records, as needed. Staff collects paper waste throughout the County for disposal. A commercial shredder is used to shred records requested for destruction by departments. A vehicle with an on-board

shredder is also used on-site at various County locations, should department personnel need to witness document destruction. All recyclable paper products are taken to a recycler and sold. In 2020-2021, an estimated 275 tons of paper will be recycled. It is estimated that these amounts will decrease slightly in 2021-2022 as a decrease in shredding volume is anticipated.

General Government

	Woi	rkload Data	a		
		Actual-		Est./Act.	Projected
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Procurement					
Purchase Orders Issued*	3,338	3,364	3,554	3,238	3,374
Dollar Value of Purchase Orders	\$244,607,184	\$260,000,000	\$294,763,570	\$370,552,217	\$292,480,74
UPCCAA Projects	12	10	8	35	5'
Construction Contract Value	\$813,073	\$395,000	\$1,288,747	\$1,407,845	\$936,89
Formal Bids and RFP's	71	75	55	43	6
*Updated data to reflect the	number of purch	hase orders issue	d and not purcha	se order line item	S.
Local Spend**					
Dollars	\$121,000,000	\$130,000,000	\$143,000,000	\$148,000,000	\$135,555,00
Percentage	49%	50%	49%	40%	46%
**Based on vendor zip code	e information with	h statistical outli	ers of greater tha	n \$10 million rem	noved.
Surplus Income					
Property	\$12,622	\$15,000	\$18,000	\$13,729	\$14,83
Recycled Ink/Toner	\$164	\$200	\$100	\$129	\$14
Recycled Metal	\$1,013	\$2,700	\$1,300	\$318	\$1,33
Recycled Pallets	\$100	\$100	\$100	\$0***	\$0**
Recycled Paper	\$30,572	\$40,000	\$13,173	\$8,373	\$27,91
Vehicle Sales	\$108,811	\$203,000	\$104,804	\$104,804	\$113,15
***No longer a market to se	ell pallets.				
Duplicating (Print Shop)					
Print Jobs	1,354	1,020	1,010	891	1,10
Copies Produced****	5,616,208	3,081,525	4,055,863	3,845,528	4,149,78
****Restated from prior yea	ars to reflect mor	e accurate data.			
Mail Room					
Outgoing U.S. Mail	845,690	765,408	705,000	769,632	700,42
1st Class Regular	172,336	136,404	125,000	153,451	146,79
Postal Barcode	673,324	629,004	575,000	651,654	632,24
Service Locations	51	51	51	51	5
Records Management					
Paper Recycled (tons)	262	262	275	275	26
Records Requests Processed Shredding (hours)	2,690	9,600****	2,600	2,880	2,619
	1,661	1,775	1,850	1,867	1,78

^{******}Included high volume of records processed for the District Attorney's Office due to legislative changes (Resentencing Propositions 47 and 64).



Purchasing Internal Service Fund

General Government

Johnnie E. Terry Jr., Purchasing & Support Services Director

Internal Service Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested F	2021-2022 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$7,525,701	\$7,628,908	\$7,628,908	\$7,628,908	\$0
Centrally-Budgeted Expenses	9,485	(50,923)	(32,323)	(32,323)	18,600
Total Appropriations	\$7,535,186	\$7,577,985	\$7,596,585	\$7,596,585	\$18,600
Earned Revenues By Source					
Interest/Rents	\$20,144	\$18,000	\$18,000	\$18,000	\$0
Operating Transfers In	10,000	0	0	0	C
MP-TEL-RAD-PUR Revenue	7,995,391	7,559,985	7,559,985	7,559,985	(
Total Revenues	\$8,025,535	\$7,577,985	\$7,577,985	\$7,577,985	\$0
Revenues (Over)/Under Expenses	(\$490,349)	\$0	\$18,600	\$18,600	\$18,600

⁻ MP-TEL-RAD-PUR revenue includes charges to user departments for CAL-Card, office supply, copy machines, bottled water, and security alarm costs.

Purpose

The Purchasing Internal Service Fund (ISF) (#8400112100, #8400112200, #8400112300) serves as an operating mechanism for the Procurement Card (CAL-Card), Office Supply, Copy Machine, Security Alarm, and Bottled Water programs. Vendor charges are paid from the ISF and billed to user departments.

Major Budget Changes

Centrally-Budgeted Expenses

➤ \$18,600 Cost Allocation Plan adjustment.

Program Discussion

Procurement Card Program

San Joaquin County participates in the State CAL-Card Visa Program providing users with the option to procure a limited number of low-dollar items quickly and efficiently. The Program allows departments to make day-to-day purchases from a wide range of sources, saving the County both time and money when compared to procurement of the same items using the Purchase Order method. All CAL-Card users are trained on the guidelines pertaining to use, prior to receiving a credit card. Purchases from each card holder are audited

thoroughly. There are currently 468 cardholders, a decrease of 7 from 2019-2020. Total estimated purchases were \$4.2 million, a slight increase from 2019-2020.

Office Supply Program

The current office supply vendor contract with Office Depot provides fiscal advantages resulting in reduced costs to all departments. The cooperative contract includes a 13% average discount for core products purchased, while maintaining a small rebate. Prompt weekly payment processing to the vendor provides an additional 2% discount. These lower prices have reduced supply costs Countywide. Administrative processing fees help offset the cost of administering this contract. Purchases under this Program are projected to be approximately \$1.4 million in 2021-2022, a slight decrease from 2020-2021.

Copy Machine Program

There are currently 462 leased copiers in the Copy Machine Program producing approximately 55.5 million copies a year, an increase over prior years. During 2020-2021, many older copiers were replaced with newer models at a reduced rental rate and cost-per-copy price providing the best possible overall copier solution that meets cost, performance, and environmental objectives. The program is anticipated to remain stable in 2021-2022.

Purchasing Internal Service Fund

General Government

Security Alarm Program

Contracts for security alarm services are administered by the Purchasing Department. There are currently 100 service contracts in effect for the County, which is in line with 2019-2020. A slight increase in contracts is projected for 2021-2022. Centralized billing and contracting provided by Purchasing has allowed oversight of this service and ensures that all contracts are properly executed.

Bottled Water Program

The Bottled Water Program is administered by the Purchasing Department through centralized billing and contracting. The Program provides bottled water to user departments.

Purchasing ISF Fund Balance

Program costs in the Purchasing ISF budget are fully reimbursed by user departments for services rendered. As of June 30, 2020, the Purchasing ISF had a designated fund balance of \$1,660,484, which is an increase of \$490,349 from June 30, 2019, and serves as the working capital for various programs/operations under the ISF. The projected fund balance on June 30, 2021 is \$1,660,484. At 22% of appropriations, this fund exceeds the required minimum 60-day operating reserve set by the State Controller's guidelines.

	Wor	kload Data	ì		
		——Actual—		Est./Act.	Projected
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Procurement Card					
Cards Issued	462	457*	475	468	472
Transactions	20,478	21,343*	20,923	19,049	20,433
Total Charges	\$3,516,041	\$3,760,958	\$4,105,951	\$4,151,016	\$3,751,455
Average Transaction Value	\$172	\$176*	\$196	\$187	\$197
Office Supply (Office Depot)					
Value of Purchases	\$1,310,992*	\$1,391,001*	\$1,342,772	\$1,474,844	\$1,401,746
Copy Machine					
Copy Machines Installed	458	463	463	462	463
Lease Payments	\$1,310,525*	\$1,385,722*	\$1,336,714	\$1,414,371	\$1,327,210
Copy Transactions	55,265,942	53,455,678	45,716,608	55,500,000	52,000,000
Security Alarm					
Contracts	93	100	100	100	106



General Government

J. Mark Myles, County Counsel

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$4,621,375	\$5,076,739	\$5,100,886	\$5,100,886	\$24,14
Services & Supplies	178,924	163,594	518,682	518,682	355,08
Centrally-Budgeted Expenses	82,804	99,012	100,778	100,778	1,76
Total Expenditures	\$4,883,103	\$5,339,345	\$5,720,346	\$5,720,346	\$381,00
Expenditure Reimbursements	(4,778,609)	(4,803,271)	(5,274,858)	(5,274,858)	(471,587
Total Appropriations	\$104,494	\$536,074	\$445,488	\$445,488	(\$90,586
Earned Revenues By Source					
Charges For Services	\$63,966	\$185,262	\$68,550	\$68,550	(\$116,712
Total Revenues	\$63,966	\$185,262	\$68,550	\$68,550	(\$116,712
Net County Cost	\$40,528	\$350,812	\$376,938	\$376,938	\$26,12
Allocated Positions	19.0	20.0	20.0	20.0	0.
Temporary (Full-Time Equivalent)	0.0	0.0	0.8	0.8	0.
Total Staffing	19.0	20.0	20.8	20.8	0.

Purpose

The Office of the County Counsel provides legal services to the Board of Supervisors (BOS), County departments, and Special Districts governed by the BOS. The Office also acts as legal advisor to various boards and commissions, and prosecutes or defends all court actions of a civil nature involving the County.

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the Office of the County Counsel (Office) focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues.

Ensure Fiscal Responsibility

The Office will continue to work closely with the BOS, the County Administrator (CAO), and County departments on significant legal matters affecting the County. County Counsel supervises and/or directly staffs significant litigation on a wide variety of matters including tort defense, civil rights claims, medical malpractice, breach of contract, water law, and employment-related claims. County Counsel provides legal and practical advice to all County departments in their day-to-day business to help achieve the overall goal of avoidance of legal disputes and the appropriate resolution of legal disputes and lawsuits, which may still occur. County Counsel's advisory and advocacy roles are key tools in liability-avoidance and adherence to fiscal responsibility.

Promote Good Governance and Increase Organizational Capabilities

As the County's advisor, County Counsel will continue to remain abreast of the ever-changing law as it affects the County's governance and its organizational efficiencies. County Counsel staff routinely assist with the preparation of

General Government

policies and procedures, rules and/or regulations as required by law or best business practices. When an organization has effective policies and procedures in place, on which its staff can rely, it is best able to increase its organizational capabilities. The Office of the County Counsel also provides training for ethics, duties and authority, conflict of interest for designated County officers and employees, and training in utilizing the disciplinary process for Skelly hearing officers. The Office has also proffered the services of its legal staff to assist in the supervision and oversight of various departments or departmental divisions during management transition periods.

Improve Public Safety and Enhance Overall Criminal Justice System

County Counsel advises and litigates on behalf of the County departments that deal with public safety including the District Attorney, Health Care Services, Public Defender, Probation, Public Works, and the Sheriff's Office.

Promote Economic Development

The Office has a full-time Deputy County Counsel who devotes a significant amount of time in advising and assisting the Community Development Department and Environmental Health Code Enforcement teams. Another Deputy County Counsel represents and advises the Employment and Economic Development Department.

Stay Informed and Proactive in Dealing with Water Issues

County Counsel works closely with the BOS, CAO, and County departments on significant legal matters affecting the County's water concerns, including, but not limited to: water rights and governance issues concerning the San Joaquin Delta; the Sustainable Groundwater Management Act; the new Single Tunnels project; and the State Water Resources Control Board Point of Diversion Hearings. County Counsel has, either directly, and/or with the assistance of outside counsel, kept abreast of water issues affecting not only the County, but a significant portion of Northern California. In most instances of water litigation, County Counsel has been able to work with other local governments to ease the financial burden of the County. With the State of California's growth and recurring drought issues, water will continue to be at the forefront of the County's key concerns. With the recent retirement of outside water counsel, County Counsel has the opportunity to develop in-house expertise in this important area of law. The 2019 Novel Coronavirus (COVID-19) prevented the Office from fully taking advantage of those opportunities. However, County Counsel anticipates that more legal hours will be spent on water law matters in 2021-2022.

Major Budget Changes

Salaries & Employee Benefits

> (\$3,988) Salary and benefits adjustments.

➤ \$28,135 Increase in extra help due to employee participation in the County-sponsored

Incumbent Apprenticeship Program.

Services & Supplies

> \$365,700 Increase in professional services for

outside legal consultation and labor

negotiations.

> (\$10,700) Decrease in Special Department

Expenses due to one-time expense in

2020-2021.

Expenditure Reimbursements

➤ \$355,000 Increase in reimbursement of direct costs from Human Resources to offset

professional services costs.

> \$28,135 Increase in reimbursement for

employee participation in Countysponsored Incumbent Apprenticeship

Program.

> \$88,452 Cost Allocation Plan adjustment.

Revenues

> (\$110,000) Decrease in revenue for legal services

due to correction of accounting error from Public Guardian/Conservator in

2020-2021.

Program Discussion

The 2021-2022 recommended budget for the Office of the County Counsel (Office) totals \$5,720,346, which is an increase of \$381,001 from the 2020-2021 adjusted budget. The increase is primarily due to professional services for outside legal consultation and labor negotiations, which will be reimbursed by Human Resources.

In 2019-2020 and 2020-2021, the Office devoted roughly 2,053 attorney hours dealing with legal issues related to the COVID-19 pandemic:

General Government

- ➤ Reviewed, interpreted, and advised the Board of Supervisors and County departments on State and Federal Executive Orders, Public Health Orders, and emergency regulations;
- ➤ Drafted, reviewed, and interpreted local Public Health Orders;
- ➤ Reviewed and advised the Board of Supervisors and County departments on complex human resource and labor issues surrounding the COVID-19 response resulting in paid sick leave and expanded family medical leave related to COVID-19 for County employees, COVID-19 testing for employees, telework, and telework policies;
- ➤ Reviewed contracts for the provision of food, security, and shelter as part of the Project Roomkey initiative resulting in temporary housing for COVID-19-positive homeless individuals;
- Reviewed contractual arrangements and memoranda of understanding resulting in the purchase of goods and services related to testing, emergency medical supplies, data support networks and vaccinations;
- ➤ Due to Court closures and reduced access, drafted and processed legal documents resulting in 20 emergency Court hearings related to Probate conservatorship proceedings.

In addition to the work related to COVID-19 legal issues, during 2020-2021, the Office continued to work on significant legal matters including the San Joaquin General Hospital affiliation project and the separation of the San Joaquin County Clinics as a non-profit 501(c)(3) public benefit, non-profit California corporation, distinct from San Joaquin General Hospital; legal efforts related to business development for Airpark 599; water rights and governance issues concerning the San Joaquin Delta; and significant labor issues including strike activity and multiple continuing labor negotiations.

In 2021-2022, County Counsel will continue to provide the following:

➤ Supervise and staff litigation on a wide variety of matters including tort defense, civil rights claims,

- medical malpractice, breach of contract, and employment-related claims.
- ➤ Coordinate internal and external risk management services for the County.
- ➤ Assist with the preparation of policies and procedures for required and optional ethics, duties and authority, and conflicts of interest training for designated County officers and employees.
- ➤ Legal and practical advice to all County departments in their day-to-day business to help achieve the overall goal of avoidance of legal disputes and the appropriate resolution of any legal disputes and lawsuits, which may still occur.
- ➤ Litigation defense and related services to the County and its officials and employees while maintaining its efforts to retain appropriate cases to be defended by inhouse attorneys, thereby decreasing the number of cases that are referred to outside litigation counsel at a considerably higher cost to the County.
- ➤ Work closely with BOS, CAO, and County departments on significant legal matters affecting the County including COVID-19 recovery efforts, homelessness, and the 2021 San Joaquin County Supervisorial Redistricting process.

Outside Legal Counsel

The following table includes the aggregate spend on outside legal counsel services. Costs include fees for Public Employment Relations Board (PERB) cases and employee investigations.

	2019-2020*	2020-2021**
Casualty ISF	\$3,876,704.69	\$2,117,561.47
Med Mal ISF	374,918.35	531,746.76
Total	\$4,251,623.04	\$2,649,308.23

^{*} Actuals

^{**} Through March 31, 2021

General Government

		——Actual——		Est./Act.	Projected
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Attorney Hours					
Community Development &					
Public Works Issues	999	1,901	1,764*	1,000*	1,578
Contract Issues	2,356	2,259	2,572*	2,505*	2,423
County Administration Issues	1,830	2,389	3,144*	3,166*	2,732
Health & Public Assistance Issues	3,122	3,061	3,503*	3,598*	3,52
Labor Relations Issues	2,762	2,540	2,399*	2,124*	2,450
Law and Justice Issues	1,586	1,197	1,010*	1,586*	1,345
Litigation Hours	7,753	7,856	6,933*	7,322*	7,480
Retirement Issues	556	594	643	574	592
Revenue Issues	844	572	247	252	479
Water & Special District Issues	48	41	181	173	14
Total Attorney Hours	21,856	22,410	22,396*	22,300*	22,74



1012400000—Human Resources

General Government

Brandi Hopkins, Human Resources Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$7,068,476	\$7,827,748	\$8,469,392	\$8,469,392	\$641,64
Services & Supplies	1,102,362	1,277,893	1,143,135	1,143,135	(134,758
Centrally-Budgeted Expenses	2,162,591	1,927,696	2,362,346	2,362,346	434,65
Capital Expenditures	26,856	0	0	0	
Total Expenditures	\$10,360,285	\$11,033,337	\$11,974,873	\$11,974,873	\$941,53
Expenditure Reimbursements	(9,995,652)	(8,081,493)	(9,032,136)	(9,032,136)	(950,643
Total Appropriations	\$364,633	\$2,951,844	\$2,942,737	\$2,942,737	(\$9,107
Earned Revenues By Source					
Charges For Services	\$829,234	\$762,907	\$803,175	\$803,175	\$40,26
Miscellaneous Revenues	101,761	100,075	100,075	100,075	
Total Revenues	\$930,995	\$862,982	\$903,250	\$903,250	\$40,26
Net County Cost	(\$566,362)	\$2,088,862	\$2,039,487	\$2,039,487	(\$49,375
Allocated Positions	52.0	52.0	51.0	51.0	(1.0

Purpose

The Human Resources (HR) Division provides centralized human resources and labor relations services for all County departments including recruitment; exam development; equal employment opportunity program; policy administration, classification and compensation, leave administration, administration of County medical, dental, workers' compensation, unemployment, casualty, and life insurance programs; County Safety and Prevention Program, and the administration of training, staff development, education, deferred compensation, and flexible spending programs. HR also negotiates labor contracts (Memorandums of Understanding); processes complaints and grievances; conducts meet-and-confer sessions and joint labor management meetings; advises County departments on disciplinary actions and counseling matters; recommends policy and procedures for employer-employee relations; and provides staff support for the Civil Service Commission, Equal Employment Opportunity Advisory Committee, and Deferred Compensation Committee.

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the Human Resources Division focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues.

Ensure Fiscal Responsibility

The cost of salary and benefits continues to be the largest single item in the County budget. By negotiating labor agreements within Board-established limits, HR provides a solid foundation for a structurally-balanced budget. In addition, the rising cost of health care for employees is being addressed through administrative changes and opportunities for revised health care plan offerings with potential vendors through the Request for Proposals (RFP) process.

1012400000—Human Resources

General Government

Promote Good Governance and Increase Organizational Capabilities

Effective and efficient administration of activities relating to staffing help to improve the overall operations of County departments which supports the priority of Governance and Organizational capability. Additionally, the SJC Engage website continues to be a hub for employee training information and a solid resource for development opportunities. Through SJC Engage, HR continues to work towards increasing employee satisfaction and wellness. The platform allows the local business community to partner with the County and offer goods and services directly to County employees through the Perks at Work program. Over the last 12 months, registered users have saved approximately \$123,000.

Improve Public Safety and Enhance Overall Criminal Justice System

Providing recruitment outreach and hiring support to various law enforcement departments such as the Sheriff's Office, District Attorney's Office, Probation Department, and other County departments that provide public safety services is one of HR's major contributions to the improvement of Public Safety and the Criminal Justice System in the County. In 2020, HR supported the Sheriff's Office pilot Hiring and Retention Bonus Program. It is anticipated that this Program will allow the department to significantly improve its public safety staffing.

Promote Economic Development

Facilitating hiring activities on behalf of the largest employer in San Joaquin County provides HR with an opportunity to offer quality employment and economic development throughout the County. Contact with thousands of candidates each year provides HR the opportunity to reinforce the County brand "Greatness Grows Here" and raises the visibility of the County as a progressive, technologically-advanced employer of choice.

Major Budget Changes

Salaries & Employee Benefits

\$1,615

	\$663,277	Salary and benefits adjustments.
>	\$137,542	Add a Personnel Analyst.
>	(\$160,790)	Delete two vacant Senior Office Assistants.

Increase in extra-help.

Services & Supplies

	\$10,000	Increase for language and testing services.
>	(\$122,000)	Decrease in professional legal and expert services.
>	(\$12,100)	Decrease in training and travel costs.

Centrally-Budgeted Expenses

	\$360,832	Increase in data processing charges.
>	\$83,133	Increase in Casualty insurance costs.
>	(\$7,522)	Decrease in Workers' Compensation insurance charges.

Expenditure Reimbursements

>	\$101,775	Increase in reimbursement from departments for direct charges.
>	\$16,631	Increase in reimbursement from San Joaquin General Hospital.
>	(\$280,132)	Decrease in reimbursements that support County self-insured plans.
>	(\$12,000)	Reallocate reimbursement from San Joaquin County Employees' Retirement Association to revenue.
>	(\$1,124,369)	Cost Allocation Plan adjustment.

Revenues

>	\$21,000	Increase in administrative fee revenue from retirees.
>	\$11,702	Increase in administrative fee revenue due to anticipated increase in Sutter Health Plus enrollment.
>	\$7,154	Increase in cost plan revenue.

Program Discussion

The 2021-2022 recommended Human Resources (HR) budget totals \$11,974,873, which is an increase of \$941,536 from the 2020-2021 adjusted budget. The increase is primarily due to salary and benefits adjustments and an increase in data processing charges.

General Government

The recommended budget includes a \$1.1 million increase in reimbursement from the Cost Allocation Plan as actual costs for 2019-2020 were higher than estimated.

2019 Novel Coronavirus (COVID-19)

During the COVID-19 pandemic, the health and safety of the County, as well as employees and their families, is of utmost importance. HR has worked to ensure that it disseminates accurate and timely information, and as a result, has created a Human Resources Employee Informational page on the County's website. The website includes leave information and forms, safety/wellness tips, links to helpful resources, and Frequently Asked Questions (FAQs). HR has assisted County departments in developing and maintaining minimal staffing to ensure employees' immediate needs are addressed. HR facilitates Countywide communication through department head conference calls, which have ranged from daily to bimonthly as the pandemic has evolved.

COVID-19 has impacted HR's ability to conduct in-person services, to include New Employee Orientation (NEO), trainings, and written and oral examinations. For NEO, HR is communicating with new employees via e-mail and providing required documents online. Training that can be postponed, has been, and others are being provided via webinars and live interactive sessions. HR is also working with County departments to determine recruitment priorities and explore alternative testing methods that comply with social distancing and County Civil Service Rules.

All County employees are Disaster Service Workers (DSWs) by the nature of their employment. The Recruitment Unit supports the Office of Emergency Services to provide (DSWs) to support the County's response to local emergencies. In response to the COVID-19 pandemic, the Emergency Operations Center (EOC) has been continually activated since March 2020, requiring a significant amount of HR staff time to ensure appropriate County staff are available to respond to this local emergency. In addition to seeking County staff to report as DSWs, HR utilized staffing agencies supported by Coronavirus Aid, Relief, and Economic Security (CARES) Act funding to ensure continuous staffing of the EOC. It is expected that the DSW program will continue to require significant staff time as the County continues to respond to this pandemic.

In support of the Board of Supervisors' directive to expand COVID-19 preventative measures for both employees and the community, HR coordinated and implemented COVID-19 testing services for employees. The first testing date went live on September 17, 2020 and has now concluded. The testing service was performed by an independent third party provider, and performed approximately 1,200 tests. The program was a no-cost testing opportunity for employees and designed to deliver quick test results.

Recruitment

The COVID-19 pandemic brought unforeseen challenges to the recruitment, testing, and selection processes for County departments. Due to social distancing requirements and Stavat-Home Orders, in-person testing and interviews were limited. Over time, staff implemented innovative approaches to be able to continue to provide County departments with pools of qualified candidates for hiring consideration, while remaining in compliance with the Civil Service testing requirements. Adjustments to the processes included a reduction in group sizes for in-person written examinations to allow for social distancing; adjustments to the process used for oral examination interviews to allow the exam panel members and candidates to participate remotely to ensure safety; thorough cleaning protocols to ensure staff and candidate safety; support of departments' efforts to select staff without requiring in-person participation; and use of remote work to ensure timely service to customer departments. The impacts of these changes resulted in having to schedule additional written exam testing sessions, which was offset by the ease of scheduling oral exam sessions.

The COVID-19 pandemic affected the number of applicants willing to participate and attend in-person examinations. During 2020-2021, the number of applications received reduced by 10% while recruitments conducted only reduced by 2%. It is anticipated that utilizing more remote examination options in 2021-2022 will improve participation rates, resulting in better overall size and quality of candidate pools and the flexibility to take written examinations at a time and place convenient for them. In 2021-2022, staff will focus on additional improvements to further support County departments seeking to fill critical vacancies with a targeted focus on law enforcement departments and key health care positions.

Recruitment staff will increase productivity by leveraging technology to communicate with candidates and to facilitate selection processes for Civil Service and exempt status positions. In 2020-2021, HR contracted with a vendor to provide remote bilingual proficiency examinations which are conducted on-demand, and allow for testing and certification of language proficiency in over 100 languages. Staff will continue to expand its social media platform and community outreach activities through high schools, colleges, and other academic groups to educate and capture the interest of students considering a career in public employment.

Additionally, Recruitment staff support the County's preemployment screening processes including medical screening and arduous physicals for County candidates depending on the classification, as well as background checks for unrepresented positions. During 2020-2021, HR piloted a new applicant background check program for new hire employees in the

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Registrar of Voters Division. This new program has proven to be more efficient and HR will be moving forward with implementation Countywide for all new County hires. Also, staff issued an RFP for a revised pre-employment physical examination program. It is anticipated that an improved program will be implemented which will ensure the County has a cost-effective and legally defensible pre-employment physical examination process, which utilizes best practices to streamline these components with minimal impacts to the onboarding process.

All health care agencies have seen a significant need in staff to respond to COVID-19. San Joaquin General Hospital and Public Health have needed additional support from HR to ensure adequate staffing. The combination of additional recruitments, the use of temporary agencies, and the help of the DSW program enabled the Hospital to sustain its operational mandate caring for the underserved community of San Joaquin County. The Recruitment Unit will continue to recruit diligently to ensure adequate health care agency staffing.

Classification & Compensation

In 2020-2021, use of contracted services were almost entirely eliminated and limited to projects already in progress. While the backlog of classification studies from the two prior years was a focus of the Classification and Compensation Unit, compensation studies for the purpose of collective bargaining along with new, incoming classification and compensation studies affecting operations were also addressed in 2020-2021. To support labor relations and recruitment needs, 21 salary surveys and 18 classification studies were conducted internally by HR. Progress with existing large and small-scale classification projects will continue in addition to a target of completing pending position reclassification studies in 2021-2022. Included in these projects will be a focus on Assembly Bill 846 compliance, which will require approximately 30 County peace officer job descriptions to be updated by January 2022. Staff will also work to reinforce job analysis by improving documentation methods and transitioning from manual to electronic processes.

Policy & Leave Management

In 2020, the COVID-19 pandemic brought significant changes to Federal and State leave laws to provide emergency relief to employees impacted by specific COVID-19 related absences. In response, the HR Leave Administration Unit provided the necessary guidance and oversight to implement time sensitive COVID-19 protections and benefits which included continuation of earnings and benefits, to the extent permitted by law.

HR responded by streamlining an internal review process to ensure legal compliance and consistency with newly adopted leave laws. This included the development of online resources such as a dedicated COVID-19 webpage, FAQs, centralized e-mail inquiries/responses, and regular conference call meetings with department heads and designated staff.

In 2020, HR processed and monitored over 4,000 COVID-19 related leave requests under the Families First Coronavirus Response Act (FFCRA), which provided a paid leave provision for eligible County employees. As a result, the FFCRA emergency paid sick leave and expanded paid Family Medical Leave Act provision provided approximately \$5.8 million of paid leave to eligible County employees.

The FFCRA paid leave provisions provided up to 80 hours of emergency paid sick leave and up to 10 weeks of emergency paid expanded family and medical leave to impacted County employees. The paid leave provisions were in effect April 1, 2020 and expired on December 31, 2020. The FFCRA allowed for discretionary authority to exempt "emergency responder" and 'health care provider" employees. However, in an attempt to support exempted employees, the State approved COVID-19 related supplemental paid sick leave for "emergency responder" and "health care provider" employees. This approval, related to required isolation or quarantine, went in to effect in September 2020 and expired December 31, 2020.

In November 2020, Cal-OSHA released updated regulations addressing the mitigation of COVID-19 spread in the workplace. The Cal-OSHA emergency temporary standards require employers to continue employee earnings and benefits when an employee is excluded from work due to a COVID-19 workplace exposure.

In total, HR processed and monitored over 6,800 leave requests. To better support County departments in managing the increased volume of leave requests and reduce liability exposure, HR will delete two vacant clerical positions and add a Personnel Analyst position that will support training, legal compliance, and responses to grievances and complaints.

Additional changes went into effect January 1, 2021 with the State expanding the California Family Rights Act (CFRA). This change will increase the number of protected leave cases Countywide, as well as the amount of protected leave an eligible employee may receive annually.

As part of the effort to ensure legal compliance with a growing number of complex leave cases, HR will focus on policy development and enhance leave management training to increase knowledge and awareness regarding protected leave laws such as FMLA/CFRA and Americans with Disabilities Act and the Fair Employment and Housing Act.

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Staff Development, Training, & Wellness

Staff Development oversees the coordination of HRmandated trainings, an employee wellness program. workforce development and other areas of employee engagement. In 2019-2020, HR focused efforts on ensuring a proper onboarding for new staff. Through the creation of a revamped NEO process, all staff, including full-time, parttime, temporary, and seasonal, participate in a mandatory twoday training. This NEO process focuses on giving staff a high-level overview of their role in County government and consists of mandatory training classes including but not limited to: Workplace Violence Prevention; Diversity, Respect and Inclusion: Sexual Harassment Discrimination Prevention; COVID-19; Cyber Security; and provides an overview of applicable new employee benefits.

In March 2020, COVID-19 brought on restrictions for inperson trainings and the 2-day NEO was put on hold. In September 2020, the orientation was reintroduced with an online platform that consisted of live virtual trainings and selfguided online trainings. Staff hired from March through September participated in the 2-day trainings once they were offered in September in order to ensure compliance of all mandated trainings.

On January 1, 2021, HR launched "The Year of the Gladiators" to promote health and wellness in a variety of capacities for County employees. The Gladiators are ambassadors from their departments' wellness committee who meet on a quarterly basis to disseminate information to the staff in their departments. Classes, seminars, and wellness challenges are part of the conversations. The SJC Engage wellness program focuses on mental, physical, financial, and professional wellness. This program is offered with support from Power Partners at In-Shape Health Clubs, Kaiser Permanente, and Bank of the West.

A task force was created to support the County's efforts to comply with new State regulations around training for Sexual Harassment Prevention, starting in 2019-2020. One of the requirements for this legally-mandated training is that it has to be renewed every two years. Training taken in 2019 will need to be taken in 2021 to maintain compliance before it expires. Due to COVID-19, this course has been shifted to a self-guided online process that can be taken at staff's convenience but prior to their renewal expiration.

In 2019-2020, San Joaquin County pioneered a highly innovative new Civil Service incumbent apprenticeship program that was developed and implemented to support training and career growth for County employees interested in advancing their careers. Three participants were afforded the opportunity, which allows the incumbent staff to attend college courses and participate in on-the-job training towards a career in the Information Systems Division (ISD). This

three-year program, the first of its kind in the State of California, is recognized on a State and Federal level through the Division of Apprenticeship Standards and is quickly becoming a model program for other Civil Service apprenticeships.

The participants have successfully completed the first year of the program. During the 2021 calendar year, participants will start working on their progress towards program completion through the start of the on-the-job training component where they will work side by side with staff from ISD.

A significant goal in 2021-2022 is to restructure and centralize a County Internship Program. While the County hosts paid and unpaid interns, each department processes and monitors its interns differently. In order to ensure accurate reporting, eliminate liability, and manage the interns effectively, HR will develop a procedure to streamline the process and ensure consistency Countywide.

Employee Benefits Overview

Employee Benefits oversees the administration of health insurance, supplemental retirement savings, and employee benefits programs. Most of these programs are highly regulated by Federal and State laws and regulations that change frequently. In calendar year 2020, employee-paid premiums, contributions, and costs for these health programs exceeded \$115.0 million. Additionally, Employee Benefits provides management and fiduciary oversight of over \$505.1 million in accumulated employee assets in deferred compensation programs as of January 2021.

In 2021-2022, as part of fiscally-responsible benefits administration and transparency, Benefits staff will continue the process of conducting RFPs and/or bid processes on long-standing vendor contracts.

Health Care

The County's self-funded plans have historically experienced large reserve levels. However, over the last several years, medical and prescription claims experience, plus multiple years of rate passes, had depleted reserves to a concerning level. In 2018-2019, 2019-2020, and 2020-2021, the County increased rates by 16%, 22.8%, and 3.5% respectively. Although there has been some leveling out due to new vendor contracts associated with the self-funded plans, rates are anticipated to increase again in 2021-2022 by 10.8%.

As of March 31, 2021, 3,851 employees (74.7%) are enrolled in a Kaiser plan; 175 employees (3.4%) are enrolled in a Sutter Health Plus plan; and 1,126 (21.9%) are enrolled in one of the Self-Insured plans.

Due to new Federal and State mandates, continued erosion of enrollment, and significant costs associated with the self-

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funded plans due to rich plan design, County staff is looking to discontinue these plans in the future. With this anticipated change, staff conducted multiple procurement processes to provide additional plan offerings. Staff added a Health Maintenance Organization (HMO) plan through Sutter Health Plus in July 2019 and two new Health Savings Account Qualified-High Deductible Health Plans (HDHP) through Kaiser and Sutter effective July 2020.

Deferred Compensation

The County provides an additional retirement vehicle for employees through the Deferred Compensation program. This is mainly funded through employee contributions. The program includes a 457 plan, available to all employees, and a 401(a) plan, limited to only two employee classifications. The current record keeper is MassMutual. In January 2021, Empower purchased MassMutual's retirement business. Since this transaction happened quickly after the County was notified of the purchase, staff will work with Purchasing and Support Services to ensure proper procurement procedures for a contract amendment. Staff will also work with the Deferred Compensation Advisory Committee on a strategy for choosing the most appropriate record keeper moving forward. The Director of HR is the program's Plan Administrator and works with the Deferred Compensation Advisory Committee and fiduciary consultant to ensure the program operates under IRS guidelines for the benefit of the plan participants.

Deferred Compensation - Administration Fund

As of March 31, 2021, the Deferred Compensation Trust Fund (#81192) had a balance of \$118,625. The fund is used to reimburse the HR budget for deferred compensation-related expenses and approximately \$49,000 is included in the 2021-2022 HR budget.

Equal Employment Opportunity (EEO) Program

The EEO Program provides Countywide services through its primary programs of workplace investigations, consultation and support, workforce compliance, training, and EEO Advisory Committee (EEOAC) administrative support. The Program's goal is to enforce Federal and State laws and County policies related to non-discrimination, anti-harassment, and retaliation.

As the recipient of Federal funds, the County is required to formulate, implement, and maintain an EEO Plan under the authority of Code of Regulations Title 28, Part 42 - Non-discrimination, and applicable County EEO related Policies and Procedures. The EEO Office prepares the EEO Plan with input and review by the EEOAC. The Plan is presented for Board approval and adoption every two years. The 2020-2022 EEO Plan was approved by the Board on September 15, 2020 (B-20-545).

In 2020-2021, the EEO Program received 14 formal complaints and 20 informal complaints, which is a decrease of 44% compared to the 25 formal and 33 informal complaints received the previous year. The complaints received and investigated are discrimination and harassment complaints under the County's Civil Service Rule 20 – Discrimination Prohibited complaint process. To ensure the County's harassment and discrimination reporting processes are up-to-date, the HR/EEO Program is currently reviewing the County's Civil Service Rule 20 complaint process. The recommended changes will be reviewed internally with executive leaders, required labor organizations as part of the meet and confer process, and the EEOAC. HR anticipates completion of the review process and implementation by the end of 2021-2022.

The County is required to keep records relevant to the determination of whether unlawful employment practices have been or are being committed. As part of this requirement, the EEO Program investigates complaints of discrimination and harassment and completes comprehensive post-investigation reports at the conclusion of each investigation.

In order to stay in compliance with Federal and State laws on employment discrimination and harassment, the County must provide ongoing Countywide training for managers, supervisors, and general employees. In 2020-2021, the EEO Program conducted 15 trainings, compared to the 60 trainings conducted in 2019-2020. The decrease in trainings is due to the COVID-19 pandemic which halted training in the early months of 2020. In September 2020 the EEO Office resumed Sexual Harassment and Discrimination Prevention training through online training, reaching more than 1.630 County employees and 256 supervisors and managers. In 2019, Senate Bill 1343 required all organizations in the State with 50 or more employees to train their staff on Sexual Harassment and Abusive Conduct Prevention by 2020. In 2020, the EEO Office trained over 7,200 employees. In 2021-2022, the EEO Program plans to continue the online training courses and update the classes with current laws and regulations.

The EEO Program also leads in the coordination and planning of the Annual Diversity Luncheon with a sub-committee of the EEOAC. Due to the COVID-19 pandemic, the EEO Office cancelled the Annual Diversity Luncheon in 2020. However, the EEO Office, with the assistance of HR Staff Development, presented "2020 Virtual Diversity Rewind," an online presentation of highlights from previous Diversity Award Luncheons featured on the HR EEO and Engage website. The virtual diversity celebration included a rebroadcast of the 2018 keynote speaker and a slideshow of memorable pictures. In 2021, as pandemic guidelines change,

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the EEO Office will determine if the next event will be in person or virtual.

In 2021-2022, the EEO Office will continue to research and review various EEO policies and programs from surrounding counties to seek continuous improvement opportunities, and focus on policy development where needed.

Labor Relations

During 2020-2021, 12 new agreements were reached with seven employee organizations: The California Nurses Association, San Joaquin County District Attorney Investigators Association, San Joaquin County Sheriff Sergeants Association, SEIU Local 1021, San Joaquin County Attorneys Association, Union of American Physicians & Dentists, and San Joaquin County Sheriffs Management Association. Bargaining is continuing with the San Joaquin County Management Association, whose contract expired March 31, 2021. It is expected that bargaining will begin before the end of 2020-2021 with the San Joaquin County Probation Officers Association, whose contract expires December 31, 2021.

The Labor Relations Unit will continue to ensure the County complies with the Meyers-Milias-Brown Act, which governs labor management relationships within California governmental agencies. Changes in terms and conditions of employment and successor agreement negotiations are subject to the Act. In addition to contract bargaining, staff are involved in meet and confer sessions over impacts of various decisions including policy changes as well as processing union complaints, and advising departments on employee discipline.

The table below outlines the status of the 17 labor contracts.

		Contract
Bargaining Unit	Organization	Expires
Middle Management	SJCMA	03/31/21***
Probation Officers	SJCPOA	12/31/21
Correctional Officers	SJCCOA	03/31/22
Sheriff's Non-Management	DSA	10/07/22
Office & Office Technical	SEIU*	10/20/22
Paraprofessional & Technical	SEIU*	10/20/22
Professional	SEIU*	10/20/22
Safety, Investigative, & Custodial	SEIU*	10/20/22
Supervisors	SEIU*	10/20/22
Trades, Labor, & Institutional	SEIU*	10/20/22
Attorney	SJCAA	11/03/22
Physicians	UAPD	01/05/23
In-Home Supportive Services	SEIU**	02/24/23
Registered Nurses	CNA	04/30/23
Peace Officers Miscellaneous	SJDAIA	06/30/23
Sheriff's Sergeants	SDSA	06/30/23
Sheriff's Management	LEMA	02/23/24

^{*}SEIU Local 1021

^{**}SEIU Local 2015

^{***}Expired contract.

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	-	——Actual—		Est./Act.	Projected
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Recruitment & Certification					
Recruitments	519	627	560	547	575
Applications Processed	25,580	32,185	27,313	24,664	30,000
Examinations					
Written Exam Sessions	183	266	205	260	300
Oral Exam Days	122	106	58	57	7.
Referrals	1,511	1,981	1,652	1,875	1,90
Countywide Vacancy Rate					
Fiscal Year Start	10.74%	11.95%	11.98%	11.00%	10.75%
Fiscal Year Midpoint	10.38%	10.53%	10.98%	10.43%	10.00%
Fiscal Year End	10.43%	9.88%	10.60%	10.00%	9.50%
Fiscal Year Average	10.52%	10.63%	11.19%	10.48%	10.08%
Allocated Position Hires	653	568	583	540	57
Part-time or Temporary Hires	727	658	697	758	75
Total Hires	1,380	1,226	1,280	1,298	1,32
Employee Training Attendance	8,218	11,959	8,908	13,000	14,50
Classification & Compensation					
Classification Projects	15	8	16	18	2
Compensation Studies	16	16	10	21	1
Civil Service Hearings	1	1	1	2	
Position Control					
E-Pad Actions Processed	8,226	9,088	13,741	13,138	13,40
Mass Updates Processed	5,161	14,424	3,978	14,381	15,12
Equal Employment Opportunities					
Complaints Received (Countywide)	32	73	58	35	5
Formal Complaints (EEO Office)	18	42	25	20	2
Labor Relations					
MOU's Negotiated	3	1	1	10	
Arbitration Hearings Scheduled	4	5	2	0	
Complaints Processed	54	83	40	52	5.
Impact Meet & Confer Sessions	37	20	25	15	2
Public Employee Relations Board Charges	9	9	9	3	:



Self-Insurance Internal Service Fund-Health

General Government

Brandi Hopkins, Human Resources Director

	2019-2020	2020-2021	2021-2022	2021-2022	Increase
Internal Service Fund	Actual	Adjusted	Requested	Recommended	(Decrease)
Expenditures					
Services & Supplies	\$1,051,489	\$1,159,296	\$960,810	\$960,810	(\$198,486
Centrally-Budgeted Expenses	12,563	92,152	(32,088)	(32,088)	(124,240
Medical And Dental Insur ISF Exp	40,597,466	43,726,800	39,884,600	39,884,600	(3,842,200
Total Expenditures	\$41,661,518	\$44,978,248	\$40,813,322	\$40,813,322	(\$4,164,926
Expenditure Reimbursements	0	49,400	49,400	49,400	
Total Appropriations	\$41,661,518	\$45,027,648	\$40,862,722	\$40,862,722	(\$4,164,926
Earned Revenues By Source					
Interest/Rents	\$300,483	\$250,000	\$250,000	\$250,000	\$
Miscellaneous Revenues	853,905	700,000	1,200,000	1,200,000	500,00
Self-Insurance Revenue	40,989,398	41,098,651	36,279,300	36,279,300	(4,819,351
Total Revenues	\$42,143,786	\$42,048,651	\$37,729,300	\$37,729,300	(\$4,319,351
Revenues (Over)/Under Expenses	(\$482,268)	\$2,978,997	\$3,133,422	\$3,133,422	\$154,42

⁻ Medical and Dental ISF Expenses include self-insurance medical claims paid by the Health Insurance budget.

Purpose

The Health Insurance (#8592500000) budget provides for the centralized administration of the County's self-funded employee health insurance benefit program.

The County's self-funded insurance programs provide quality benefits to eligible recipients. In addition to the self-funded plans, County employees have access to fully-insured Health Maintenance Organization (HMO) plans offered by Kaiser Permanente (Kaiser) and Sutter Health Plus (SHP) and health savings account-qualified high deductible health plans (HDHP) also offered by Kaiser and SHP. The fully-insured plans are not part of this budget.

With the new administration in Washington, D.C., there are plans to expand the Affordable Care Act (ACA) and benefits under the Mental Health Parity Act, to include substance abuse disorder. Additionally, the Consolidated Appropriations Act, 2021 adopted two key laws that significantly affect health plan administration. These include "no surprise" medical billing and transparency of medical pricing to include prescription drugs. These, and other factors, provide a measure of uncertainty for budgeting and plan administration considerations.

Although influencing factors are beyond the County's administrative control, the County strives to use a

combination of cost containment measures, vendor contract analysis, industry experts, and reserves to ensure adequatelyfunded quality programs.

Funding levels and premiums are determined actuarially on an annual basis.

Major Budget Changes

Services & Supplies

> (\$199,486) Decrease in administrative costs.

Centrally-Budgeted Expenses

> (\$124,240) Cost Allocation Plan adjustment.

Other Charges

	\$1,900,000	Increase in prescription claims.				
>	(\$5,000,000)	Decrease in medical claims.				
>	(\$400,000)	Decrease in premiums.	excess	insurance		

Self-Insurance Internal Service Fund-Health

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	(\$200,000)	Decrease premiums.		Medicare	Part	D
>	(\$130,000)	Decrease in administrative fees.				

Revenues

>	\$500,000	Increase in refunds.	pha	armacy r	ebates and
>	(\$4,820,651)	Decrease premiums.	in	health	insurance

Program Discussion

The 2021-2022 recommended budget for the Health Insurance program is \$40,813,322, which is a decrease of \$4,164,926 from the 2020-2021 adjusted budget. This reflects a projected decrease in enrollment in the County's self-funded plans.

The County operates three self-funded employee health plans and one self-funded retiree plan: Premier, Select/Select-Exclusive, Plan C, and County Managed Care Plan (Retiree). It also contracts with Kaiser and SHP for fully-insured HMO and HDHP options.

The County purchases excess insurance (stop-loss) to protect against catastrophic claims. Individual deductibles up to \$400,000 per person/per year must be met prior to any reimbursements.

The March 2021 actuarial report identified the following:

- ➤ Self-funded health plans are required to have reserves on-hand for catastrophic and Incurred But Not Reported (IBNR) claims. Approximately \$11.1 million is required to meet these obligations.
- ➤ The actuary recommends a 10.8% premium increase for all enrollees. The increase for active employees would be 5.1% if not pooled with the retiree population. The increase for retirees, if not pooled with active employees, would be 46.5%. The recommended budget includes the 10.8% premium increase.

Due to the uncertainty of new mandates and rising costs associated with them, plus the continuing erosion of the self-funded plans' enrollment, County staff is looking to discontinue these plans in the future. With the anticipated change, staff conducted a Request for Proposals (RFP) to look for plan alternatives. Through this process, a new SHP HMO plan was introduced in July 2019 and two new HDHP options through Kaiser and SHP were introduced in July 2020. Due to labor organizations' meet and confer obligations, not all employee groups had access to these plans when first introduced. The majority of County employees will now have access to the fully-insured plans in the 2021-2022 open enrollment period, which will most likely result in a further decline in enrollment in the self-funded plans.

Self-Insurance-Health Fund

As of March 31, 2021, the Self-Insurance-Health Internal Service Fund (#38925) had a fund balance of \$16,014,918, which represents an increase of \$1.7 million from the prior year.

Employee Participation in County-Offered Plans as of March 31, 2021						
Health Plan Enrollment	Kaiser	Sutter Health Plus	Self-Insured Plans	Total		
Employees + Dependents						
Enrollments	9,048	445	2,415	11,908		
Percentage	76.0%	3.7%	20.3%	100.0%		
Employees						
Enrollments	3,851	175	1,126	5,152		
Percentage	74.7%	3.4%	21.9%	100.0%		



Self-Insurance Internal Service Fund-Dental

General Government

Brandi Hopkins, Human Resources Director

Internal Service Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Services & Supplies	\$112,288	\$129,304	\$104,530	\$104,530	(\$24,774)
Centrally-Budgeted Expenses	(3,246)	14,349	(3,652)	(3,652)	(18,001
Medical And Dental Insur ISF Exp	4,689,873	6,000,000	6,174,850	6,174,850	174,850
Total Appropriations	\$4,798,915	\$6,143,653	\$6,275,728	\$6,275,728	\$132,07
Earned Revenues By Source					
Interest/Rents	\$90,444	\$75,000	\$75,000	\$75,000	\$
Charges For Services	268	0	300	300	30
Self-Insurance Revenue	5,681,409	5,101,500	5,374,301	5,374,301	272,80
Total Revenues	\$5,772,121	\$5,176,500	\$5,449,601	\$5,449,601	\$273,10
Revenues (Over)/Under Expenses	(\$973,206)	\$967,153	\$826,127	\$826,127	(\$141,026

⁻ Medical and Dental Insurance ISF Expenses include self-insurance claims paid by the Dental Insurance budget.

Purpose

The Dental Insurance (#8592600000) budget provides for the centralized administration of the County's self-funded employee dental benefit program.

The County's self-funded insurance programs are designed to provide quality, cost-effective dental benefits to eligible members. In addition to the self-funded dental plan, the County also offers a fully-insured dental plan which is not included in this budget.

Major Budget Changes

Services & Supplies

> (\$24,774) Decrease in administrative costs.

Centrally-Budgeted Expenses

> (\$18,001) Cost Allocation Plan adjustment.

Other Charges

> \$174,850 Increase in claims and administrative fees based on anticipated trend and utilization.

Revenues

> \$221,250	Increase departmen	revenue	from
> \$52,301	Increase employees	revenue	from

Program Discussion

The 2021-2022 recommended budget for the self-funded dental insurance program is \$6,275,728, which is an increase of \$132,075 from the 2020-2021 adjusted budget due to an increase in claims and administration costs.

The County offers dental plans through two vendors: Delta Dental (self-funded) and United Healthcare (fully-insured). The majority of employees are enrolled in one of three Delta Dental plans because they offer a larger network of providers. Two of the three Delta Dental plans were added in July 2019 (Core and Buy-Up). The Delta Dental self-funded plans cover 5,194 employees (92%) and the United Healthcare fully-insured plan covers 461 employees (8%).

The self-funded plans are administered through Public Risk Innovation, Solutions, and Management (PRISM), formerly the California State Association of Counties Excess Insurance Authority (CSAC EIA). In March 2021, an underwriting forecast was completed by Alliant Insurance Services. Major findings and recommendations are as follows:

Self-Insurance Internal Service Fund-Dental

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- ➤ The reserve for Incurred But Not Reported (IBNR) claims is \$497,000, which is equal to less than one month of claims expenses plus an additional 5% risk margin.
- ➤ Claims are expected to increase in the 2021-2022 plan year as a result of services that were deferred in the 2020-2021 plan year due to the 2019 Novel Coronavirus (COVID-19).
- ➤ Although underwriting suggests a 3% rate increase for 2021-2022, due to excess reserves in the fund, the County is recommending to hold rates flat for the 2021-2022 plan year.

Self-Insurance-Dental Fund

As of March 31, 2021, the Self-Insurance-Dental Internal Service Fund (#38926) had a fund balance of \$5,560,343,

which represents an increase of \$1.0 million from the prior year.

In order to address excess reserve funds and provide financial assistance to departments and employees, the department held dental rates flat beginning in 2017-2018. In 2020-2021, staff recommended a rate decrease of 5% to further assist in decreasing the reserve balance, but due to COVID-19, costs have not materialized as planned.

By holding rates flat, the 2021-2022 budget plans to use \$826,127 of fund balance. The department will continue to strategize regarding the appropriate use of fund balance to offset rates or enhance benefits in the future.



Self-Insurance Internal Service Fund-Medical Malpractice

General Government

Brandi Hopkins, *Human Resources Director*

Internal Service Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Services & Supplies	\$1,509,369	\$1,632,893	\$1,968,650	\$1,968,650	\$335,75
Centrally-Budgeted Expenses	678	15,076	10,888	10,888	(4,188
Medical And Dental Insur ISF Exp	422,317	900,000	900,000	900,000	ı
Total Appropriations	\$1,932,364	\$2,547,969	\$2,879,538	\$2,879,538	\$331,56
Earned Revenues By Source					
Interest/Rents	\$175,435	\$120,000	\$90,000	\$90,000	(\$30,000
Self-Insurance Revenue	1,000,000	1,000,000	2,000,000	2,000,000	1,000,00
Total Revenues	\$1,175,435	\$1,120,000	\$2,090,000	\$2,090,000	\$970,00
Revenues (Over)/Under Expenses	\$756,929	\$1,427,969	\$789,538	\$789,538	(\$638,431

⁻ Medical and Dental Insurance ISF Expenses includes self-insurance claims paid by the Medical Malpractice Insurance budget.

Purpose

The Medical Malpractice Insurance (#8594800000) budget provides for the centralized administration of the County's self-funded Medical Malpractice Insurance program for various County departments including San Joaquin General Hospital, Correctional Health Services, Behavioral Health Services, Public Health Services, and the Medical Examiner's Office.

The County's self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. Frequently, market and legislative factors beyond the County's administrative control influence costs (mandated benefit levels and usage). The County uses a combination of premium adjustments and cost containment measures to assure adequately-funded programs. Funding levels and premiums are determined actuarially on an annual basis.

Major Budget Changes

Services & Supplies

\triangleright	\$359,500	Increase	in	excess	insurance
		premiums.			

> (\$23,743) Decrease in administrative costs.

Revenues

\triangleright	\$1,000,000	Increase	in	premiums	charged	to
		departme	nts.			
	(\$30,000)	Decrease	in i	nterest inco	me	

Program Discussion

The 2021-2022 recommended budget for the Medical Malpractice program is \$2,879,538, which is an increase of \$331,569 from the 2020-2021 adjusted budget primarily due to increases in excess insurance premiums.

The County participates in the Public Risk Innovation, Solutions, and Management (PRISM) medical malpractice program. PRISM was formerly known as the California State Association of Counties Excess Insurance Authority. The excess medical malpractice insurance provides coverage from \$1.0 million to \$21.5 million, with the County maintaining a \$1.0 million self-insured retention.

Claims for 2020-2021 through March 31, 2021 include: new - 31; current - 55; and closed - 33. The total cost paid out for closed claims was \$806,856 for expenses and settlements with an average cost per claim of \$24,450.

The 2021-2022 excess insurance premium is anticipated to be \$1.6 million, an increase of \$359,500 from 2020-2021.

Self-Insurance Internal Service Fund-Medical Malpractice

General Government

In December 2020, an actuarial report was completed. Major findings and recommendations are as follows:

- ➤ By year-end 2020-2021, outstanding liability claims are estimated at \$7.9 million at the 80% confidence level while program assets are estimated at \$4.5 million, resulting in a funding deficit of \$3.4 million.
- ➤ Given the program's funding deficit, the actuary recommends that the County implement a five-year funding plan to bring program assets back to the desired confidence level.

Self-Insurance-Medical Malpractice Fund

As of March 31, 2021, the Self-Insurance-Medical Malpractice Internal Service Fund (#38948) had a fund

balance of \$6,096,712, which represents a decrease of \$3.0 million from the prior year.

Beginning in 2017-2018, actions were taken to address a funding surplus in the Self-Insurance-Medical Malpractice Internal Service Fund with the goal of reducing the balance to the 80% confidence level as outlined by the actuarial report. Actions included applying a \$2.0 million rebate to departments in May 2019 and reducing department premiums for several fiscal years. At the end of 2020-2021, reserve levels are projected to be below the 80% confidence level, as reported in the December 2020 actuarial report.

Based on the actuarial findings and recommendations, the 2021-2022 Medical Malpractice Insurance premium is set at \$2.0 million. This represents an increase of \$1.0 million in premiums from 2020-2021.



Self-Insurance Internal Service Fund-Casualty

General Government

Brandi Hopkins, Human Resources Director

Internal Service Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Services & Supplies	\$6,997,634	\$6,401,469	\$8,086,051	\$8,086,051	\$1,684,582
Centrally-Budgeted Expenses	(269,411)	692,788	448,933	448,933	(243,855)
Other Charges & Uses	132,115	132,115	132,115	132,115	(
Medical And Dental Insur ISF Exp	12,645,318	3,100,000	3,500,000	3,500,000	400,000
Total Expenditures	\$19,505,656	\$10,326,372	\$12,167,099	\$12,167,099	\$1,840,72
Expenditure Reimbursements	(64,289)	0	0	0	
Total Appropriations	\$19,441,367	\$10,326,372	\$12,167,099	\$12,167,099	\$1,840,72
Earned Revenues By Source					
Interest/Rents	\$215,891	\$200,000	\$70,000	\$70,000	(\$130,000
Miscellaneous Revenues	13,603	0	0	0	
Self-Insurance Revenue	10,900,728	10,132,115	12,132,115	12,132,115	2,000,00
Total Revenues	\$11,130,222	\$10,332,115	\$12,202,115	\$12,202,115	\$1,870,00
Revenues (Over)/Under Expenses	\$8,311,145	(\$5,743)	(\$35,016)	(\$35,016)	(\$29,273

⁻ Medical and Dental Insurance ISF Expenses includes self-insurance claims paid by the Casualty Insurance budget.

Purpose

The Casualty Insurance (#8594900000) budget provides for the centralized administration of the County's self-funded Casualty Insurance program. The County's self-funded Casualty Insurance program consists of three major components: general liability, property, and automobile insurance.

The County's self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. Frequently, market and legislative factors beyond the County's administrative control influence costs (mandated benefit levels and usage). The County uses a combination of premium adjustments and cost containment measures to assure adequately funded programs. Funding levels and premiums are determined actuarially on an annual basis.

Major Budget Changes

Services & Supplies

> \$1,725,350 Increase in excess insurance premiums.

➤ \$45,000 Increase third party consulting fees.

> (\$85,768) Decrease in administrative costs.

Centrally-Budgeted Expenses

➤ (\$243,855) Cost Allocation Plan adjustment.

Other Charges

➤ \$400,000 Increase in liability claims expenses.

Revenues

➤ \$2,000,000 Increase in premiums charged to departments.

> (\$130,000) Decrease in interest income.

Program Discussion

The 2021-2022 recommended budget for Casualty Insurance is \$12,167,099, which is an increase of \$1,840,727 from the 2020-2021 adjusted budget.

Self-Insurance Internal Service Fund-Casualty

General Government

The 2021-2022 budget includes a program cost of \$11.6 million, an annual Airport settlement reimbursement of \$132,115 related to litigation, which ends in 2029, and a Cost Allocation Plan charge of \$448,933.

General Liability claims for 2020-2021 through March 31, 2021 include: new - 175; current - 241; and closed - 224. The total cost paid out for closed claims was \$2,557,402 for property damage, bodily injury and/or reserves, with an average cost per claim of \$11,417.

The County participates in the Public Risk Innovation, Solutions, and Management (PRISM) property and excess liability program. PRISM was formerly known as the California State Association of Counties' Excess Insurance Authority. The excess insurance provides general liability coverage from \$1.0 million to \$25.0 million with the County maintaining a \$1.0 million self-insured retention. The 2021-2022 excess insurance premium is estimated at \$5.5 million, an increase of \$1.7 million from 2020-2021. The increase is mainly due to the industry's experience with unfavorable development in claim settlement amounts and jury verdicts, causing insurance carriers to be less willing to offer insurance coverage for the more volatile risk exposures.

The Casualty budget provides funding for Risk Management Unit staff that delivers services related to employee health and safety. A major area of responsibility involved 2019 Novel Coronavirus (COVID-19) support to County departments that included the creation of COVID-19 prevention and precaution trainings, employee health guidance documentation, timely implementation of regulatory reporting per Senate Bill 1159, guidance on COVID-19 close contacts/positive cases, facilitating the employee COVID-19 asymptomatic testing program, and more.

On November 30, 2020, Cal OSHA implemented the Emergency Temporary Standards (ETS) requiring employers to develop a written COVID-19 Prevention Program and ensure elements of the Program are included in the Injury and Illness Prevention Program. Elements included COVID-19 prevention procedures; physical distancing and face coverings; the identification, evaluation, and correction of

COVID-19 hazards; COVID-19 training; return-to-work criteria; and maintaining record of COVID-19 positive cases.

Assembly Bill 685 became effective on January 1, 2021. This bill requires employer notice requirements for COVID-19 in the workplace, notification to those potentially exposed (while maintaining employee confidentiality), and a disinfection and safety plan. It is anticipated that these activities and more may continue through 2021-2022.

In December 2020, an actuarial report was completed. Major findings and recommendations are as follows:

- ➤ By year-end 2020-2021, outstanding liability claims are estimated at \$25.3 million at the 80% confidence level, while program assets are estimated at \$4.5 million. This results in a funding deficit of \$20.8 million at the 80% confidence level.
- ➤ Compared to other PRISM members, San Joaquin County's rate is lower than average reflecting a lower-than-average loss per claim and a lower-than-average number of claims per \$1.0 million of payroll.

The allocation of Casualty Insurance is calculated by: 1) using a 7-year loss history; 2) capping the claim loss amount at \$500,000 per claim; and 3) applying an allocation factor of 70% based on experience and 30% based on exposure.

Self-Insurance-Casualty Fund

As of March 31, 2021, the Self-Insurance-Casualty Internal Service Fund (#38949) had a fund balance of \$8,313,199, which represents a decrease of \$2.2 million from the prior year.

Beginning in 2017-2018, actions were taken to address a funding surplus in the Self-Insurance-Casualty Internal Service Fund. Actions included reducing department premiums for several fiscal years.

Based on the actuarial findings and recommendations, the 2021-2022 Casualty Insurance premium is set at \$12.0 million. This represents an increase of \$2.0 million from 2020-2021.



Self-Insurance Internal Service Fund-Workers' Comp.

General Government

Brandi Hopkins, Human Resources Director

Internal Service Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Services & Supplies	\$4,533,319	\$3,757,900	\$3,910,784	\$3,910,784	\$152,884
Centrally-Budgeted Expenses	608,053	(135,354)	(270,786)	(270,786)	(135,432
Medical And Dental Insur ISF Exp	8,545,209	9,750,000	10,512,054	10,512,054	762,05
Total Appropriations	\$13,686,581	\$13,372,546	\$14,152,052	\$14,152,052	\$779,50
Earned Revenues By Source					
Interest/Rents	\$726,558	\$550,000	\$350,000	\$350,000	(\$200,000
Miscellaneous Revenues	28,500	0	0	0	
Self-Insurance Revenue	7,371,962	9,000,000	10,000,000	10,000,000	1,000,00
Total Revenues	\$8,127,020	\$9,550,000	\$10,350,000	\$10,350,000	\$800,00
Revenues (Over)/Under Expenses	\$5,559,561	\$3,822,546	\$3,802,052	\$3,802,052	(\$20,494

⁻ Medical and Dental Insurance ISF Expenses includes self-insurance claims paid by the Workers' Compensation Insurance budget.

Purpose

The Workers' Compensation Insurance (#8595000000) budget provides for the centralized administration of the County's self-funded Workers' Compensation program.

The County's self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. Frequently, market and legislative factors beyond the County's administrative control influence costs (mandated benefit levels and usage). The County uses a combination of premium adjustments and cost containment measures to assure adequately-funded programs. Funding levels and premiums are determined actuarially on an annual basis.

Major Budget Changes

Services & Supplies

>	\$121,000	Increase premiums.		excess	insurance
>	\$51,884	Increase in	n adn	ninistrativ	e costs.
	(\$20.000)	Decrease i	n lic	enses and	permits.

Centrally-Budgeted Expenses

➤ (\$135,432) Cost Allocation Plan adjustment.

Other Charges

\$762,054	Increase i	n	temporary	disability	and
	claims exp	pei	nse.		

Revenues

> \$1,000,000	Increase in Workers' Compensatinsurance premiums charged departments.	
> (\$200,000)	Decrease in interest income.	

Program Discussion

The 2021-2022 recommended budget for the Workers' Compensation program totals \$14,152,052, which is an increase of \$779,506 from the 2020-2021 adjusted budget. The increase is primarily due to an increase of anticipated claim expenses and insurance premiums, offset by a Cost Allocation Plan adjustment.

Workers' Compensation claims for 2020-2021 through March 31, 2021 include new - 245; current - 634; and closed - 572. The total cost paid out for closed claims was \$7,253,150 for temporary disability and claim expenses, with an average cost per claim of \$12,680.

Self-Insurance Internal Service Fund-Workers' Comp.

General Government

The Workers' Compensation budget provides funding for Risk Management Unit staff that delivers services related to disability management and the workers' compensation programs. A major area of responsibility during 2020-2021 involved 2019 Novel Coronavirus (COVID-19) support to County departments, employee health guidance documentation, timely implementation and compliance with regulatory requirements [Assembly Bill 685, California Division of Occupational Safety and Health (Cal/OSHA) Emergency Temporary Standards, etc.], and guidance on COVID-19 close contacts/positive cases.

As of March 31, 2021, 882 employees, or approximately 12.1%, of the employee population reported COVID-19 positive results since the beginning of the pandemic. Of the 882, 303 filed workers' compensation claims; 156 were denied for various reasons; 2 are currently in delayed status; and 145 were accepted. A total of \$296,600 was paid (temporary disability, medical expenses, etc.) with outstanding reserves of \$491,740 (total of \$788,340 incurred).

Current legislation Senate Bill 1159 (September 17, 2020) created a rebuttable presumption of compensability for employees who claim they contracted COVID-19 while at work. The department continues to report to San Joaquin County Public Health and the County's third-party administrator, as required. It is anticipated that these activities may continue through 2021-2022.

The County participates in the Public Risk Innovation, Solutions, and Management (PRISM) excess insurance program. PRISM was formerly known as California State Association of Counties Excess Insurance Authority (CSAC

EIA) and has a self-insured retention of \$500,000. Funding for this program has generally been at the 80% confidence level. The excess insurance premium is estimated at \$1.8 million, an increase of \$121,000 from 2020-2021.

In December 2020, an actuarial report was completed. Major findings and recommendations are as follows:

- ➤ By year-end 2020-2021, outstanding liability claims are estimated at \$45.7 million at the 80% confidence level while program assets are estimated at \$28.1 million. This results in a funding deficit of \$17.6 million at the 80% confidence level.
- ➤ Compared to other PRISM members, San Joaquin County's loss rate is lower than average reflecting a lower-than-average cost per claim and a lower-than-average number of claims per \$1.0 million of payroll.

Self-Insurance-Workers' Compensation Fund

As of March 31, 2021, the Self-Insurance-Workers' Compensation Internal Service Fund (#38950) had a fund balance of \$33,097,199, which represents a decrease of \$2.8 million from the prior year.

Beginning in 2017-2018, actions were taken to address a funding surplus in the Self-Insurance-Workers' Compensation Internal Service Fund. Actions included reducing department premiums for several fiscal years.

Based on the actuarial findings and recommendations, the 2021-2022 Workers' Compensation Insurance premium is set at \$10.0 million. This represents an increase of \$1.0 million from 2020-2021.



Self-Insurance Internal Service Fund-Unemployment

General Government

Brandi Hopkins, Human Resources Director

Internal Service Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$805,314	\$2,260,039	\$1,561,794	\$1,561,794	(\$698,245)
Centrally-Budgeted Expenses	1,905	24,880	16,976	16,976	(7,904)
Total Appropriations	\$807,219	\$2,284,919	\$1,578,770	\$1,578,770	(\$706,149)
Earned Revenues By Source					
Interest/Rents	\$100,046	\$70,000	\$50,000	\$50,000	(\$20,000)
Self-Insurance Revenue	254,401	0	400,000	400,000	400,000
Total Revenues	\$354,447	\$70,000	\$450,000	\$450,000	\$380,000
Revenues (Over)/Under Expenses	\$452,772	\$2,214,919	\$1,128,770	\$1,128,770	(\$1,086,149

Purpose

The Unemployment Insurance (#8595100000) budget provides for the centralized administration of the County's self-funded Unemployment Insurance program.

The self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. Frequently, market and legislative factors beyond the County's administrative control influence costs (mandated benefit levels and usage). The County uses a combination of premium adjustments and cost containment measures to assure adequately funded programs.

Major Budget Changes

Service & Supplies

> (\$700,000) Decrease in unemployment claims.

Centrally-Budgeted Expenses

> (\$7,904) Cost Allocation Plan adjustment.

Revenues

> \$400,000	Increase in unemployment insurance revenue due to rate holiday in 2020-2021.
> (\$20,000)	Decrease in interest income.

Program Discussion

The 2021-2022 recommended budget for the Unemployment Insurance program is \$1,578,770, which is a decrease of \$706,149 from the 2020-2021 adjusted budget. The decrease is mainly due to an anticipated decrease in claims related to 2019 Novel Coronavirus (COVID-19) in the upcoming year.

More than halfway through 2020-2021, the County's unemployment claims increased dramatically due to COVID-19. For three quarters, 1,531 unemployment claims have been filed with approximately 76% related to the COVID-19 pandemic. Unemployment claims for 2020-2021 are projected to reach approximately 2,190, which is a significant increase from the 2019-2020 level of 488 claims. It is anticipated that a total of \$2.3 million will be spent on unemployment claims in 2020-2021. It is also anticipated that the numbers may decrease in 2021-2022, depending on the duration of the pandemic. The County received a reduction of nearly 50% in quarterly charges to reimburse the State for unemployment claims due to the Coronavirus Aid, Relief, and Economic Security (CARES) Act funding.

Self-Insurance-Unemployment Fund

As of March 31, 2021, the Self-Insurance-Unemployment Internal Service Fund (#38951) had a fund balance of \$2,900,696, which represents a decrease of \$2.0 million from the prior year.

Due to a previous funding reserve surplus, the 2017-2018 and 2018-2019 department premium contributions were reduced to 0.15% of payroll, a reduction from 0.3% of payroll in 2016-

Self-Insurance Internal Service Fund-Unemployment

General Government

2017. This resulted in a decrease of approximately \$2.0 million of the fund balance.

The 2019-2020 budget included a rate reduction of 0.10%, to 0.05% of payroll. Industry standards suggest a fund balance of approximately \$2.5 million would be appropriate. To further reduce the fund balance at the time to align with

industry standards, the 2020-2021 payroll included an unemployment rate holiday. However, the increase in claims due to COVID-19 has significantly reduced the fund balance, resulting in the recommendation to reinstitute an unemployment rate of 0.05% of payroll in 2021-2022.



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General Government

Vacant, Information Systems Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$2,253,186	\$2,529,488	\$2,759,231	\$2,759,231	\$229,74
Services & Supplies	3,957,976	7,290,901	4,188,178	4,188,178	(3,102,723
Centrally-Budgeted Expenses	1,265,915	1,453,274	1,966,468	1,966,468	513,19
Capital Expenditures	2,654,803	150,074	37,907	37,907	(112,167
Total Appropriations	\$10,131,880	\$11,423,737	\$8,951,784	\$8,951,784	(\$2,471,953
Earned Revenues By Source					
Aid From Other Governments	\$32,107	\$1,736,689	\$20,000	\$20,000	(\$1,716,689
Charges For Services	719,077	4,755,431	30,000	30,000	(4,725,431
Miscellaneous Revenues	5,883	594,948	10,000	10,000	(584,948
Operating Transfers In	172,672	16,408	37,907	37,907	21,49
Total Revenues	\$929,739	\$7,103,476	\$97,907	\$97,907	(\$7,005,569
Net County Cost	\$9,202,141	\$4,320,261	\$8,853,877	\$8,853,877	\$4,533,61
Allocated Positions	16.0	17.0	20.0	20.0	3.
Temporary (Full-Time Equivalent)	12.4	19.8	14.9	14.9	(4.9
Total Staffing	28.4	36.8	34.9	34.9	(1.9

Purpose

The Registrar of Voters (ROV) conducts elections openly and fairly by providing equal access to the public, candidates, campaigns, and news media. ROV registers voters, maintains voter registration records, provides outreach services for voter registration, and provides voter registration and election information to the public, candidates, campaigns, and news media.

Major Budget Changes

Salary & Employee Benefits

>	\$72,216	Salary and benefits adjustments.
>	\$357,391	Add an Elections Manager, a Business Analyst, and an Elections Specialist.
>	\$19,650	Increase in overtime costs.

> (\$166,746) Decrease in extra-help.

➤ (\$52,768) Budget salary savings of vacant Deputy Director for outsourcing interim Deputy Director-ROV.

Services & Supplies

> \$52,768	Increase in professional consultant services.
➤ (\$2,967,372)	Decrease in special departmental expense for one-time grant expenses in the prior year and decreased costs anticipated for the 2022 Primary Election.
> (\$88,000)	Decrease in software license costs.
(\$41,853)	Decrease in small tool purchases.

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General Government

> (\$20,000)	Decrease in professional services for one-time election costs in prior year.
> (\$17,900)	Decrease in travel and training expenses.
> (\$15,000)	Decrease in advertising expense.
> (\$12,000)	Decrease in rents for polling places.

Centrally-Budgeted Expenses

> \$77,747	Increase in data processing charges.
> \$13,891	Increase in equipment rents and lease charges.
\$12,752	Increase in Casualty insurance costs.
> \$406,093	Cost Allocation Plan adjustment.

Revenues

> \$21,499	Increase in transfer from ROV Project Fund for purchase of warehouse forklift.
► (\$4,725,431)	Decrease in elections revenue; revenue for 2022 Primary Election will be collected in 2022-2023.
> (\$1,478,075)	Decrease in Federal grant funding for elections projects.
> (\$584,948)	Decrease in private foundation grant revenue due to one-time allocation in 2020-2021.
> (\$238,614)	Decrease in State grant funding for elections projects.

Capital Expenditures

➤ \$37,907 Warehouse forklift.

Program Discussion

The 2021-2022 recommended Registrar of Voters (ROV) budget totals \$8,951,784, which is a decrease of \$2,471,953 from the 2020-2021 adjusted budget. The net budget decrease is due primarily to the completion of grant-funded projects in 2020-2021 and a decrease in election costs for the June 2022 Gubernatorial Primary Election, offset by the addition of three positions and a Cost Allocation Plan adjustment.

The Net County Cost totals \$8,853,877, which is an increase of \$4,533,616 from 2020-2021, primarily due to a lack of election expense reimbursements for the June 2022 Statewide Primary Election, which will not be collected until fiscal year 2022-2023. Though too early to accurately estimate reimbursements for the June 2022 Primary Election, a review of historically similar elections suggests that reimbursements may be approximately \$512,000. It is possible new legislative changes from the State may arise prior to June 2022, which could affect the actual final amount.

In 2021-2022, the ROV will focus on the following priorities:

- > June 7, 2022 Statewide Primary Election ROV will focus on the preparation, planning and execution of the June 2022 Primary Election. The Statewide Primary Election will include the contests for Governor, Lieutenant Governor, Attorney General, State Treasurer, Secretary of State, State Controller, Superintendent of Public Instruction, and Insurance Commissioner, as well as other Federal, State and local County elected positions. An increase in voter registration and turnout is expected for this election.
- ➤ Continue Enhancement of Election Security The ROV will continue to work with the Information Systems Division and the Secretary of State's Office to continue to enhance and improve the County's elections system to ensure the data network remains secure.
- ➤ Potential Governor Recall Election At this time there is not definitive direction from the Secretary of State's Office that a recall election is to be conducted. There is no funding request included in the 2021-2022 Proposed Budget for a recall election. Should a recall election be required, the ROV will request supplemental appropriations once more information is available.

During 2020-2021, ROV accomplished the following activities:

➤ Conducted the 2020 Presidential Election - In response to the 2019 Novel Coronavirus, the Secretary of State mandated the November 3, 2020 Presidential General Election be conducted as a mail ballot election. All registered voters were mailed a ballot, and neighborhood polling places were replaced with larger voter service centers, similar to the voter service centers used for the March 2020 Primary Election. The ROV conducted voter education and outreach through advertising and direct mail. There were a total of 292,818 ballots cast in the November 2020 Presidential Election.

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General Government

Election Security Enhancements

- Implemented a new vote-by-mail ballot sorting and signature verification system to improve the signature validation process for vote-by-mail ballots.
- 2. Implemented new network monitoring tools to ensure the integrity of the elections data network.
- 3. Engaged with third party security firms to conduct independent assessments of the elections data network to validate the security measures in place were working effectively. The assessment revealed that the security upgrades were working well and there were no security vulnerabilities identified in the network.

ROV Funds

As of March 31, 2021, the ROV General Fund Special Account (#10352) had a balance of \$289,453 and the ROV Project General Fund Special Account (#10355) had a balance of \$86,216. The recommended budget does not include any transfers from the ROV General Fund Special Account (#10352). The recommended budget does include a transfer of \$37,907 from the ROV Project General Fund Special Account (#10355), for the purchase of a forklift for use at the ROV warehouse.

Supplemental Requests

ROV is requesting supplemental funding totaling \$357,391 for the following:

Elections Manager, Business Analyst II, and Elections Specialist

Funding of \$144,350 for an Elections Manager, \$131,361 for a Business Analyst II, and \$81,680 for an Elections Specialist is requested. The Elections Manager will to manage the day-to-day activities and functions of the ROV office. The Business Analyst will be responsible for performing difficult administrative analytical, research, and financial work related to elections that is beyond the scope of the current ROV staff. The Elections Specialist will perform specialized technical functions directly associated with the election process. These positions will also serve as subject matter experts, retaining knowledge gained through implementing best practices, and could eliminate the need to use costly outside consultants in the future.

If approved, the net cost of the positions will be partially offset by \$10,758 of anticipated revenue received from election billings, though the collection of the anticipated revenue will not occur until fiscal year 2022-2023.

The recommended budget has been augmented by \$357,391 in order to address this request.

Workload Data						
_	2017-2018	———Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022	
Eligible Voters	455,449	458,818	468,757	468,484	480,000	
Registered Voters (Active)	334,212	344,891	344,470	374,687	370,000	
Registered Voters (Inactive)	72,446	63,076	63,254	50,959	55,000	
Registered Voters (Pending)	48	24	100	2,054	1,500	
Total Registered Voters	406,706	407,991	407,824	427,700	426,500	
Newly Registered Voters	16,854	48,397	31,432	30,667	33,762	
Countywide Elections	1	1	1	1	1	
Total Ballots Cast	107,960	196,635	130,000	292,818	140,000	
Countywide Precincts	521	485	377	207	250	
Other Elections	1	1	0	0	1	
Ballots Cast	730	1,898	0	0	1,500	



General Government

Vacant, Information Systems Director

Internal Service Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$13,801,106	\$15,706,584	\$16,865,411	\$16,865,411	\$1,158,82
Services & Supplies	8,413,767	8,912,796	10,279,300	10,279,300	1,366,50
Centrally-Budgeted Expenses	1,400,917	2,058,137	2,213,618	2,213,618	155,48
Capital Expenditures	186,488	0	632,309	632,309	632,30
Total Expenditures	\$23,802,278	\$26,677,517	\$29,990,638	\$29,990,638	\$3,313,12
Expenditure Reimbursements	(89,907)	0	0	0	
Total Appropriations	\$23,712,371	\$26,677,517	\$29,990,638	\$29,990,638	\$3,313,12
Earned Revenues By Source					
Interest/Rents	\$169,860	\$180,000	\$80,969	\$80,969	(\$99,031
Charges For Services	19,524,328	24,272,199	26,501,089	26,501,089	2,228,89
Miscellaneous Revenues	84	0	0	0	
Operating Transfers In	2,678,611	1,790,000	1,840,000	1,840,000	50,00
Total Revenues	\$22,372,883	\$26,242,199	\$28,422,058	\$28,422,058	\$2,179,85
Revenues (Over)/Under Expenses	\$1,339,488	\$435,318	\$1,568,580	\$1,568,580	\$1,133,26
Allocated Positions	83.0	87.0	88.0	88.0	1.

⁻ Operating Transfers In includes a General Fund Contribution of \$1,340,000 provided by Tobacco Settlement funds for 2021-2022.

Purpose	•
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The Information Systems Division (ISD) Internal Service Fund (ISF) (#824000000) provides information processing services, support, and coordination to County departments. The Division is responsible for the County's information technology and communications functions. ISD's mission is to "support technology solutions that create opportunities to transform the way service is brought to the public through leading, integrating, partnering, educating, consulting, and supporting."

Major Budget Changes

Salaries & Employee Benefits

	\$874,020	Salary and benefits adjustments.
>	\$170,135	Add Information Systems Analyst.
>	\$115,080	Add Information Systems Specialist.

Delete vacant Information Systems Operations Shift Supervisor.

> \$125,011 Increase in overtime costs.

Services & Supplies

Services & Suppli	63			
> \$1,207,665	Increase in software licensing costs.			
> \$199,030	Increase in software maintenance costs.			
> \$17,416	Increase in membership costs.			
> \$14,000	Increase in transportation and travel costs for training.			
> \$12,783	Increase in data circuit costs as a result of relocating the Disaster Recovery Site.			
> \$10,800	Increase in cellular phone costs as a			

result of moving to FirstNet.

General Government

> \$10,000	Increase in small tools and instruments.
> (\$76,579)	Decrease in professional services for various information systems projects.
> (\$23,805)	Decrease in office expense for one- time uninterruptible power supply (UPS) battery cost.

Centrally-Budgeted Expenses

	\$25,329	Increase in Casualty insurance costs.
>	(\$10,498)	Decrease in office automation lease charges.
>	\$142,771	Cost Allocation Plan adjustment.

Capital Expenditures

P 02(0,000

\$208,000	Disaster reco	overy data storaş	ge.
\$182,607	PureStorage	expansion.	
\$181,702	RUBRIK expansion.	ransomware	storage

Revenues

evenues	
> \$2,432,582	Increase in revenue from user departments.
> \$59,842	Increase in revenue from direct charges.
> \$50,000	Increase in transfer from the County Systems Automation Reserve Fund.
> (\$254,918)	Decrease in revenue from other service fees.
> (\$99,031)	Decrease in interest income.
> (\$11,699)	Decrease in revenue from outside agencies.

Program Discussion

The 2021-2022 recommended Information Systems Division (ISD) Internal Service Fund (ISF) budget totals \$29,990,638, which is an increase of \$3,313,121 from the 2020-2021 adjusted budget, and includes projects funded by Tobacco Settlement revenue totaling \$1,340,000. The increase is primarily due to salary and benefits adjustments, the addition

of an Information Systems Analyst IV to support the Sheriff's Office, the addition of an Information Systems Specialist III, increase in software licensing and maintenance costs, and an increase in capital expenditures, partially offset by the deletion of a vacant Information Systems Operations Shift Supervisor.

In 2021-2022, ISD will focus on implementing projects consistent with the Board of Supervisors' Strategic Priorities, as well as San Joaquin County's Digital Services Strategy.

During 2021-2022, ISD intends to:

- ➤ Continue to Improve Security for the County's Critical Data and Technology Infrastructure ISD will continue to enhance and augment existing security measures to ensure the County's critical information and systems remain secure, support County staff while teleworking, and enhance the security of the County's elections systems from new and increasing cybersecurity threats.
- ➤ Complete PeopleSoft Enhancements to the Human Resources Capital Management System ISD will complete planned PeopleSoft enhancements for the Human Resources Division and deploy Self-Service Electronic Timesheet and Absence Management capabilities for the remaining six departments and Special Districts as requested.
- ➤ Deliver New Automated Electronic Permitting and Code Enforcement System ISD will partner with the Community Development Department, Public Works, Environmental Health Department, and the Treasurer-Tax Collector to implement a new Electronic Permitting and Code Enforcement System to replace the existing system that is end-of-life and no longer supported by the manufacturer. There is no funding included in the 2021-2022 Proposed Budget for this project. Once the cost of the new system is known, ISD will request approval from the Board of Supervisors for additional appropriations from the Systems Automation Reserve Fund (#10130).
- > Expand and Enhance Technology Solutions for the County's Law and Justice Departments ISD will continue to take a multi-prong approach to improve the technologies that support the County's law and justice departments. ISD intends to:
 - 1. In partnership with the Probation Department, complete the implementation of a new Juvenile Justice Information System procured in 2019-2020. This system is scheduled to go into production in August 2021.
 - 2. Issue a Request for Information (RFI) to identify qualified vendors that have the capability to provide

General Government

- the County with a replacement of the Local Area Warrant System.
- 3. In partnership with the District Attorney's Office, begin the implementation phase of replacing the District Attorney's case management system that has been in service for over 10 years.
- 4. Continue to support the Sheriff's Office technology team in the construction phase of the new medium security Jail construction project.
- ➤ Continue Improvements to the County Website ISD will continue to make improvements to the County website with a focus on expanding online services available to the residents of the County. ISD will be working in partnership with departments to identify government functions and information that would be of value to residents and businesses if delivered via online interaction. Improvements include the implementation of a new citizen-engagement platform to improve citizen interaction with the County and expansion of the use of Chatbot technology to County departments to enhance the user experience for their websites.
- > Provide Technical Input for the Construction of the New Public Health Facility ISD will continue to provide input and support on technology needs for the construction of the new Public Health facility.
- ➤ Assist in the Relocation of the Employment and Economic Development Department ISD will continue to provide project oversight of the technology implementation for the relocation of the Employment and Economic Development Department to a new facility.
- ➤ Phase III Microsoft Office 365 Suite As a County Enterprise application and in an effort to further strengthen the County's common security posture, ISD will be implementing Phase III of the Microsoft Office 365 rollout in 2021-2022. Phase III will encompass the implementation of the SharePoint application. This application will provide the County with the means to collaborate more effectively as well as store and retrieve documents in a more secure and efficient manner.
- ➤ Provide Technical Support & Project Management for the County's Redistricting Process ISD will work with the Community Development Department, County Administrator's Office, and Registrar of Voters to provide technical support and contracted project management oversight for the County's redistricting process.
- ➤ Implement Phase I of the County's Digital Services and Innovation Strategy — ISD will implement Phase I of the County's Digital Services and Innovation

Strategy by establishing the foundational elements of the three-year strategy which includes the establishment of a communications plan with County stakeholders, establishes the information technology governance structures, and implements initiatives to improve the County's security posture.

During 2020-2021, ISD accomplished the following activities in partnership with County departments:

- ➤ Provided the Technological Capability and Support to Transform the County Workforce to a Telework Environment In response to the 2019 Novel Coronavirus (COVID-19) pandemic, ISD was able to re-engineer the County's network to allow County employees the capability to telework. This capability allowed the County to continue to provide essential services to the residents of San Joaquin County.
- ➤ Deployed a COVID-19 Vaccine Interest Portal for County Residents ISD worked in partnership with Public Health Services, Office of Emergency Services, and County Administrator's Office to engage a software development firm to rapidly develop, test, and deploy a Vaccine Interest Portal for County residents to sign up to receive vaccination notices when they were eligible to receive vaccinations.
- ➤ Continued to Improve Security for the County's Critical Data and Technology Infrastructure ISD updated County Security Policies, deployed Countywide critical security solutions to detect and remediate security risks to County systems including the County's elections systems, and enhanced information security training for County employees.
- ➤ Established a Project Management Office (PMO) ISD established a PMO to provide oversight and management for information technology projects within the County. The PMO will provide greater insight and transparency on information technology projects within the County.
- ➤ Established the Digital Services and Innovation Strategy for the County ISD completed and published a three-year Digital Services and Innovation Strategy for the County. This document provides a roadmap to improve and transform the County workforce to utilize technology more effectively and identify where technology can improve the efficiency and effectiveness of services delivered to the residents of the County.
- ➤ Provided Technology and Management Support for the 2020 General Election — ISD provided the technology and management support to the Registrar of Voters for the 2020 General Election. The ISD

General Government

management team and senior staff provided management support for the 34 Voter Service Centers established within the County during the election period and supported technology requirements for each Voter Service Center.

- ➤ Completed PeopleSoft Enhancements to the Human Resources Capital Management System and Financials ISD completed planned PeopleSoft enhancements for the Human Resources Division and deployed Project Costing and electronic timesheet capabilities to additional County departments. Deployment to the Sheriff's Office and San Joaquin General Hospital were deferred pending a review of existing Memorandums of Understanding and business practices.
- ➤ Delivered New Automated Tools to Improve the County's Financial and Human Resources Systems ISD continued its efforts to ensure responsible fiscal management of the County's budget and enhance operational efficiency by partnering with the Auditor-Controller's Office, County Administrator's Office, the Human Resources Division, and representatives from several County departments to deliver expanded Financial and Human Resources System capabilities and improved business processes. The implementation of these new automated tools and improved business processes will deliver greater support for County departments, enhance fiscal insight and control, streamline administrative operations, and promote best practices for the County's administrative functions.

The PeopleSoft enhancements for the Human Resources Division included expanded Mobile Access, Enhanced Self-Service, Dashboards and Reporting, Electronic Forms, and Automated Onboarding/Off boarding.

- Expanded and Enhanced Technology Solutions for the County's Law and Justice Departments - ISD continued to take a multi-prong approach to improve the technologies that support the County's law and justice departments:
 - 1. In partnership with the Probation Department, ISD completed user acceptance testing for the implementation of a new Juvenile Justice System, and the system is ready for production.
 - Once integration with a new Assessment and Radio Frequency Identification (RFID) tracking system is tested and verified, the system will go live, no later than August 2021.
 - Continued the process of evaluating options for the replacement of the County's Local Area Warrant System. ISD has identified through its research

- there are commercially viable systems to replace the existing custom-built system and will be developing an RFI in 2021-2022 to identify qualified vendors.
- 3. In partnership with the District Attorney's Office, ISD issued a Request for Proposals for a replacement case management system. A qualified vendor has been selected and a contract issued to provide a replacement case management system for the District Attorney's Office.
- ➤ Continued Improvements to the County Website ISD continued to make improvements to the County website with a focus on expanding online services available to the residents of the County. Improvements include expansion of the use of Chatbot technology to County departments to enhance the user experience for their websites. The Chatbot feature was heavily utilized for the 2020 General Election and is currently being leveraged during the COVID-19 pandemic to direct the public to relevant information on the County website.

Working in partnership with the Office of Emergency Services, ISD developed and deployed the siready.org website to consolidate and provide the public an easier method of locating emergency services information.

In partnership with the County Administrator's Office, ISD developed and deployed a web portal to allow residents to obtain information about and apply for COVID-19-related grant funds.

- Provided Technical Input for the Construction of the New Public Health Facility – ISD is providing input and support on technology needs for the construction of the new Public Health facility.
- ➤ Assisted in the Relocation of the Employment and Economic Development Department ISD is providing project oversight of the technology implementation for the relocation of the Employment and Economic Development Department to a new facility.
- Assisted Department of Child Support Services to Establish an Office in Tracy – ISD provided project oversight of the technology implementation for the new Department of Child Support Services office in the City of Tracy.
- ➤ Implemented Phase II of Microsoft Office 365 Suite As a County Enterprise application and in an effort to further strengthen the County's common security posture, ISD implemented Phase II of the Microsoft Office 365 rollout. ISD successfully deployed the multifactor authentication, Teams Collaboration, and mobile device management components.

General Government

- ➤ Relocated County Disaster Recovery Datacenter ISD relocated the County's Disaster Recovery Datacenter from Stanislaus County to a floating barge located at the Port of Stockton.
- ➤ Issued a Request for Information for a new Digital Permitting and Code Enforcement System In partnership with the Community Development Department, Public Works, Environmental Health Department, and the Treasurer-Tax Collector, ISD issued a RFI for a new Electronic Permitting and Code Enforcement System to replace the existing system that is end-of-life and no longer supported by the manufacturer.

The goal of the RFI is to identify qualified vendors capable of providing a new system that will meet the

requirements of the County and estimate the cost of a proposed system.

County Systems Automation Reserve Fund

As of March 31, 2021, the County Systems Automation Reserve Fund (#10130) had a balance of \$2,918,482. The Fund is used for software upgrades. The 2021-2022 recommended budget includes \$500,000 in funding to be used for the Permitting System and PeopleSoft Enhancements.

Information Systems Division – Internal Service Fund

As of March 31, 2021, the ISD ISF (#38024) had a balance of \$5,762,653. Program costs in the ISD ISF budget are fully reimbursed by user departments for services rendered.

	Workload	Data			
		——Actual—		Est./Act.	Projected
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Systems, Programming, &					
Desktop Computer Labor Hours	29,683	33,166	28,482	24,440	30,317
Support Tickets					
Law & Justice Applications	2,864	2,378	1,793	1,548	1,703
Administration Applications	1,527	6,020	19,093	19,018	20,920
Hardware	N/A	3,482	1,687	1,562	1,718



Office Automation Internal Service Fund

General Government

Vacant, Information Systems Director

Internal Service Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$2,052,964	\$2,121,842	\$2,040,440	\$2,040,440	(\$81,402)
Centrally-Budgeted Expenses	291,542	177,369	190,480	190,480	13,111
Total Appropriations	\$2,344,506	\$2,299,211	\$2,230,920	\$2,230,920	(\$68,291)
Earned Revenues By Source					
Interest/Rents	\$4,123	\$4,200	\$3,100	\$3,100	(\$1,100)
MP-TEL-RAD-PUR Revenue	2,493,819	2,295,011	2,227,820	2,227,820	(67,191)
Total Revenues	\$2,497,942	\$2,299,211	\$2,230,920	\$2,230,920	(\$68,291)
Revenues (Over)/Under Expenses	(\$153,436)	\$0	\$0	\$0	\$0

⁻ MP-TEL-RAD-PUR revenue includes charges to user departments for Office Automation operating costs.

Purpose

The Office Automation Internal Service Fund (ISF) (#8250000000) provides a mechanism to consolidate the distribution and management of desktop and server technology costs, establishes an ongoing funding source to improve fiscal planning, and increases the County's responsiveness to rapid changes in technological opportunities. Currently, 2,761 County technology devices are funded by the Office Automation ISF. The program is coordinated through the Information Systems Division (ISD).

Benefits to the organization from the Office Automation ISF include:

- ➤ Fostering and supporting consolidated technology purchasing, which leverages the County's buying power and results in discounts for bulk purchases of computer equipment.
- ➤ ISD performing the administrative functions of placing orders and arranging delivery.
- ➤ The ISF mechanism allowing ISD to help departments plan and configure technology to maximize its value and effectiveness while maintaining Countywide standards.
- > ISD advising on necessary hardware and software issues such as virus protection and network connectivity.
- ➤ ISD scheduling and coordinating timely system upgrades required for optimum service and remaining ahead of the demand for computing resources. Personal

Computer (PC) hardware is currently on a four-year replacement cycle.

Major Budget Changes

Services & Supplies

> (\$81,402)

Decrease in finance payments due to departments deferring purchases to future years.

Centrally-Budgeted Expenses

➤ \$11,221 Cost Allocation Plan adjustment.

Revenues

> (\$67,191) Decrease in payments from user departments.

Program Discussion

During 2020-2021, the Office Automation ISF replaced 493 aging County devices (PCs, servers, printers, and other computing devices).

In 2021-2022, the Office Automation ISF will continue to support departments as they replace obsolete computer equipment. Scheduled for replacement in 2021-2022 are 594 PCs.

Office Automation Internal Service Fund

General Government

During 2021-2022, ISD will continue to encourage departmental participation in the PC Replacement Program. Through consolidated technology purchasing, the Program will continue to leverage its buying power and realize discounts for bulk purchases.

Office Automation ISF Fund Balance

Program costs in the Office Automation ISF budget are fully reimbursed by user departments for services rendered. As of March 31, 2021, the Office Automation ISF (#38025) had a fund balance of \$264,221, which serves as the working capital for various programs/operations under the ISF.

	2017-2018	Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Installation of Replacement Computers	270	368	633	493	594
Installation of New Computers Purchased by Departments	168	32	120	57	0
Purchase of Sheriff and Probation Mobile Data Computers	0	0	22	146	0
Purchase of Sheriff Body Worn Cameras	175	0	0	0	0



Telephone Internal Service Fund

General Government

Vacant, Information Systems Director

Internal Service Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
internal Service I unu	Actual	rujusteu	requesteu	Recommended	(Deer case
Expenditures					
Salaries & Benefits	\$1,493,203	\$1,683,392	\$1,608,904	\$1,608,904	(\$74,488
Services & Supplies	3,459,137	3,741,543	3,694,840	3,694,840	(46,703
Centrally-Budgeted Expenses	878,722	337,304	279,469	279,469	(57,835
Capital Expenditures	23,706	0	0	0	
Total Appropriations	\$5,854,768	\$5,762,239	\$5,583,213	\$5,583,213	(\$179,026
Earned Revenues By Source					
Interest/Rents	\$12,185	\$9,618	\$6,080	\$6,080	(\$3,538
MP-TEL-RAD-PUR Revenue	6,128,545	5,752,621	5,577,133	5,577,133	(175,488
Total Revenues	\$6,140,730	\$5,762,239	\$5,583,213	\$5,583,213	(\$179,026
Revenues (Over)/Under Expenses	(\$285,962)	\$0	\$0	\$0	\$
Allocated Positions	13.0	11.0	10.0	10.0	(1.0

Purpose

The Telephone Internal Service Fund (ISF) (#8260000000) was created to centralize the cost of operating and maintaining the County's central telephone system. Services provided include telephone, voicemail, long distance, call routing, data communications, video communications, fiber optics, and data cabling services.

Major Budget Changes

Salaries & Employee Benefits

➤ \$69,537 Salary and benefits adjustments.

> (\$144,025) Delete vacant Information Systems Analyst.

Services & Supplies

\$96,300 Increase in redundancy and bandwidth to the County's Disaster Recovery Datacenter.
 \$20,000 Increase in inventory for Voice over

Internet Protocol (VoIP) telephones.

> \$11,884 Increase in finance payments to replace VoIP and Palo Alto servers.

➤ (\$106,219) Decrease in software and related licenses primarily due to the elimination of Proof Point Software and a decrease in VoIP licenses.

➤ (\$46,964) Decrease in professional services for consulting, Incident Response, and wiring services.

> (\$28,804) Decrease in Centrex telephone line charges due to the increase in VoIP lines.

Centrally-Budgeted Expenses

\$ (\$36,786)
 Decrease in data processing charges.
 \$ (\$11,747)
 Decrease in rents and lease costs.
 \$ (\$10,017)
 Cost Allocation Plan adjustment.

Revenues

> (\$175,488) Decrease in operating revenue reflecting a decrease in charges.

Telephone Internal Service Fund

General Government

Program Discussion

The 2021-2022 recommended budget for the Telephone Internal Service Fund (ISF) totals \$5,583,213, which is a decrease of \$179,026 from the 2020-2021 adjusted budget. The decrease is primarily due to the elimination of a vacant Information Systems Analyst III position.

The costs for Telephone ISF services are recovered through billings to departments based on the following categories:

Services	Cost
Operating Expense	\$2,298,237

Salary and benefits for communications staff, equipment maintenance, and overhead.

Centrex Line Rate \$585,000

Monthly contract costs for Centrex telephone service.

VoIP Line Rate \$1,045,565

Monthly costs for VoIP telephone service.

Department-Specific Expense \$1,022,431

Charges based on actual usage by County departments for long distance, local toll calls, local calls, data circuit charges, data wiring, and maintenance costs for all routers and switches.

Centrex Voice Mail \$61,610

Charges specific to Centrex voice mail services provided to departments.

VoIP Voice Mail \$90,932

Charges specific to VoIP voice mail services provided to departments.

Internet & Virtual Private Network \$479,438

Charges specific to Internet and remote network access services provided to departments.

The following rates apply for 2021-2022 Telephone ISF services:

	Month	lly Cost Per I	Line
Services	2020-2021	2021-2022	Change
Line Rate			
Centrex Telephone	\$47.91	\$47.86	(\$0.05)
VoIP Telephone	\$32.94	\$32.22	(\$0.72)
Mail Box			
Centrex Voice	\$15.89	\$19.47	\$3.58
VoIP Voice	\$1.66	\$1.60	(\$0.06)
Internet	\$4.83	\$4.65	(\$0.18)

	Month	lly Cost Per I	Line
Services	2020-2021	2021-2022	Change
Virtual Private	ф12.00	Ф12.00	#0.00
Network	\$13.00	\$13.00	\$0.00

Changes in line rates are offset by a decrease in overhead costs.

2021-2022 Major Projects

- Enhance Security for the County's Network ISD staff will continue to strengthen the security surrounding the County's confidential data and associated systems. ISD will replace existing aging equipment within the County datacenter that is end-of-life and is unable to provide the County with the necessary security capability to address new and persistent threats to the County network.
- ➤ Upgrade Wi-Fi Capability in the County Administration Building ISD will upgrade the existing aging Wi-Fi system within the County Administration Building to improve security and capability to accommodate a more mobile County workforce.

2020-2021 Accomplishments

- ➤ Improved Security for the County's Confidential Data ISD staff continued to strengthen the security surrounding the County's confidential data and associated systems. ISD enhanced the security within the County's primary datacenter through re-engineering the County's core network infrastructure to take advantage of industry best practices.
- ➤ Replaced Aging VoIP Handsets ISD replaced aging VoIP handsets in the County Administration Building that are no longer supported by the manufacturer.
- ➤ Relocated County Disaster Recovery Datacenter ISD relocated the datacenter from Stanislaus County to a floating barge located at the Port of Stockton. This provides the County with capabilities and redundancy unavailable at the previous location.

Telephone ISF Fund Balance

Program costs in the Telephone ISF budget are fully reimbursed by user departments for services rendered. As of March 31, 2021, the Telephone ISF (#38026) had a fund balance of \$1,111,640, which serves as the working capital for various programs/operations under the ISF. For 2021-2022, no fund balance is designated for use in the recommended budget.

Telephone Internal Service Fund

General Government

	Workload	_ 5.55.		TE 4 /A 4	D • 4 1
	2017-2018	——Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Repairs (Trouble Reports)	326	255	317	1,004	550
Telephone Moves & Changes (Number of Station Equipment/Sets)	1,661	2,281	2,112	1,946	1,900
Voice Mail (Orders/Changes/Programs)	695	762	564	590	580
Data Network Wiring Terminations	86	36	0	246	825
Bldg Security Access Requests & Changes	N/A	N/A	549	408	360
Remote Worker Support*	N/A	N/A	N/A	1,181	300
Work Orders (Processed & Completed)	2,682	3,331	3,552	4,194	4,215

Radio Internal Service Fund

General Government

Vacant, Information Systems Director

Internal Service Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Services & Supplies	\$2,736,933	\$2,902,338	\$3,118,866	\$3,118,866	\$216,528
Centrally-Budgeted Expenses	278,607	484,189	463,456	463,456	(20,733
Capital Expenditures	0	86,000	0	0	(86,000
Total Appropriations	\$3,015,540	\$3,472,527	\$3,582,322	\$3,582,322	\$109,79
Earned Revenues By Source					
Interest/Rents	\$9,782	\$10,000	\$6,000	\$6,000	(\$4,000
MP-TEL-RAD-PUR Revenue	3,283,827	3,402,479	3,477,945	3,477,945	75,46
Total Revenues	\$3,293,609	\$3,412,479	\$3,483,945	\$3,483,945	\$71,46
Revenues (Over)/Under Expenses	(\$278,069)	\$60,048	\$98,377	\$98,377	\$38,32

⁻ MP-TEL-RAD-PUR revenue includes charges to user departments for Radio operating costs.

Purpose

The Radio Internal Service Fund (ISF) (#8270000000) exists for the purpose of centralizing the administrative and operating costs of the County's radio communications system. These costs are recovered through charges to user departments.

Major Budget Changes

Services & Supplies

➤ \$93,750	Increase in professional services for the relocation of existing Public Safety Radio Equipment in the City of Lodi.
> \$78,109	Increase in finance payments and lease costs.
> \$22,293	Increase in radio maintenance and equipment costs.
> \$12,000	Increase in data circuit costs.

Centrally-Budgeted Expenses

> (\$22,976)	Cost Allo	catio	n Plan adju	stme	nt.
Revenues					
> \$77,980	Increase departmen		charges	to	user

Program Discussion

During 2021-2022, departments have an operational need for a modest number of new radios and for the replacement of radio equipment seven years or older. The equipment recommended for purchase is consistent with the technologies identified in the County's Master Radio Communications

Below is a list of radio equipment recommended for purchase in 2021-2022 and the associated annual finance costs:

Department	Equipment	Costs
Replacement Equipment		
District Attorney	4 portables	\$4,019
Environmental Health	2 mobiles	2,439
Probation		
Administration	1 portable	979
Juvenile	13 portables	12,722
AB 109	1 portable	979
Juvenile Detention	25 portables	24,236
Public Works		
Channel Maintenance	3 portables	2,925
Road Maintenance	11 portables	10,261
Utility Districts	1 portable	1,091
Solid Waste-Lovelace	4 portables	3,842
Solid Waste-Lovelace	1 mobile	989

Radio Internal Service Fund

General Government

Department	Equipment	Costs
Solid Waste-Enterprise	1 portable	1,091
Sheriff		
Boating Safety	12 mobiles	14,633
AGNET*	11 portables	10,664
Patrol	82 portables	79,494
Patrol	3 mobiles	3,658
Patrol	1 console	6,669
Detectives	2 portables	1,989
Detectives	1 mobile	1,219
Communications	1 console	17,965
Administration	2 mobiles	2,439
Lathrop Police	7 portables	6,786
Lathrop Police	3 mobiles	3,658
Unified Court	14 portables	13,572
New Equipment		
Probation		
Administration	15 portables	14,680
Administration	30 mobiles	36,583
Medical Examiner	5 portables	4,847
Public Works		
Solid Waste-Lovelace	6 portables	5,676
Solid Waste-N County	6 portables	5,676
Sheriff		
Patrol	3 mobiles	3,657
Communications	1 Encryption Proj	58,508
Records	2 consoles	35,930
То	tal	\$393,876

^{*}Agriculture, Gangs, Narcotics, & Property Crimes Enforcement Team

During 2020-2021, the Information Systems Division (ISD) Communications Division focused on the following projects:

- ➤ Relocated Public Safety Radio Equipment in the town of Clements ISD completed the relocation of public safety radio equipment to a newly-constructed communications tower site in the town of Clements.
- ➤ Upgraded Public Safety Radio Equipment Infrastructure ISD completed the upgrade of the County's Public Safety Radio Infrastructure to the most current hardware and software supported by the manufacturer to ensure the stability and supportability of the system.
- Encrypted the Sheriff's Radio Channels ISD began the process of encrypting the Sheriff's radio channels to

- meet the new guidelines issued by the Department of Justice. This project is estimated to be completed by November 2021.
- ➤ Developed Cost Estimate and Timeline for Replacement of the County's Local Government and Interoperable Radio Equipment ISD has developed an estimated cost and timeline for the replacement of the County's Local Government and interoperable radio equipment. ISD will be issuing a Request for Information (RFI) from qualified vendors that can provide the necessary equipment and services to complete the project.
- ➤ Replaced the County's MEDNET System ISD, working in partnership with Emergency Medical Services, successfully replaced the existing obsolete MEDNET System that is used by all ambulance services providing medical response within the County. This project was funded by Homeland Security Grant funds.
- ➤ Procured a Generator for the County's Bear Mountain Tower Facility ISD procured a hydrogen fuel-cell generator for the County's Bear Mountain tower facility. This new generator will provide the necessary power to County public safety radio equipment should there be power outages due to weather or a Public Safety Power Shutdown by the State.

During 2021-2022, ISD intends to:

- ➤ Relocate Public Safety Radio Equipment in the City of Lodi ISD will issue a contract to relocate existing Public Safety Radio Equipment in the City of Lodi.
- ➤ Encrypt the Sheriff's Radio Channels ISD will complete the encryption of Sheriff's Radio Channels working with the Sheriff's Office and local agencies to ensure interoperability among all agencies. ISD estimates this project will be completed by November 2021.
- > Issue a RFI for Replacement of the County's Local Government and Interoperable Radio Equipment ISD will issue a RFI to identify qualified vendors that can provide the necessary hardware and services to complete the replacement of the County Local Government and Interoperable Radio equipment.

Radio ISF Fund Balance

The majority of the program costs in the Radio ISF budget are reimbursed by user departments for services rendered. As of March 31, 2021, the Radio ISF (#38021) had a fund balance of \$613,547, which serves as the working capital for various programs/operations under the ISF. For 2021-2022, \$98,377 is designated for use in the recommended budget.



1015400000—Economic Promotion

General Government

Jerome C. Wilverding, County Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Services & Supplies	\$4,014	\$245,000	\$335,000	\$335,000	\$90,000
Other Charges & Uses	166,934	174,781	312,770	312,770	137,989
Total Appropriations	\$170,948	\$419,781	\$647,770	\$647,770	\$227,989
Earned Revenues By Source					
Taxes	\$687,397	\$510,000	\$800,000	\$800,000	\$290,000
Total Revenues	\$687,397	\$510,000	\$800,000	\$800,000	\$290,00
Net County Cost	(\$516,449)	(\$90,219)	(\$152,230)	(\$152,230)	(\$62,011

⁻ The Net County Cost in 2021-2022 (-\$152,230) represents the unprogrammed amount of the estimated Transient Occupancy Tax revenue that will be transferred to the Economic Development Reserve General Special Fund (#10014) for tourism and economic development-related programs/activities.

Purpose

The Economic Promotion budget provides funding to promote tourism, economic development, and revitalization within San Joaquin County. The Economic Promotion budget is funded by the Transient Occupancy Tax (TOT) revenues from the unincorporated areas of the County. A TOT is levied at 8% on the privilege of occupying a room in a hotel, inn, or other lodging, and requires voter approval.

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the County Administrator's Economic Promotion focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues.

The following highlights provide an overview of several projects, programs, and activities related to Economic Promotion that are administered by the County Administrator's Office.

Promote Economic Development

Economic Promotion focuses on promoting economic development by:

- 1. Enhancing the County's economic development and tourism-related marketing efforts, to include an increase in web-based marketing to potential visitors, businesses, and customers.
- Strengthening partnerships with educational institutions and programs with a focus on preparing students to meet local workforce demands.
- 3. Continuing to work collaboratively with cities within the County, Special Districts, and other key stakeholders to enhance San Joaquin County competitiveness as the location of choice.

Major Budget Changes

Service and Supplies

> \$150,000	Increase	in	promotion	costs	for
	tourism-related activities.				

> (\$60,000) Decrease in professional services costs for webpage design.

1015400000—Economic Promotion

General Government

Other Charges

> \$135,000 Inc

Increase in costs for economic development support contracts.

Revenues

> \$290,000

Increase in TOT revenue.

Program Discussion

The 2021-2022 recommended budget for Economic Promotion totals \$647,770, which is an increase of \$227,989 from the 2020-2021 adjusted budget. The increase primarily reflects increased costs for the promotion of tourism-related activities in the County, and an increase in costs for economic development support contracts, and is partially offset by a decrease in costs for professional services.

2019 Novel Coronavirus (COVID-19)

Under the State's four-tier Blueprint for a Safer Economy, the County's COVID-19 positivity rate and adjusted case rate resulted in significant restrictions on business and social activities for the majority of 2020-2021. This included social-distancing policies, restrictions on non-essential travel, stay-at-home measures, and related indirect effects stemming from the closure of restaurants, wineries, parks, sports and entertainment venues, and the curtailment of public gatherings, all of which significantly impacted the hotel, lodging, and hospitality industries in the County. For some businesses, this has meant low occupancy rates or temporary closures, and has resulted in layoffs and furloughs for employees.

Tourism Recovery

Millions of COVID-19 vaccines have now been administered Statewide and case rates and hospitalizations have stabilized. The economy is gradually reopening and conditions for local tourism and hospitality industry are expected to continue to improve. In 2021-2022, staff will identify opportunities to collaborate and partner with the Conference and Visitor Bureaus, Chambers of Commerce, the cities within the County, and others to support the development of Countywide tourism-related activities and marketing strategies.

Statewide public health restrictions are expected to be lifted in summer 2021. Staff released a Request for Proposal in April 2021 to County partners to augment promotional efforts to increase awareness and drive visitation to Countywide activities, businesses, destinations and events through various strategies, including web-based marketing, social media, radio, television, and print advertisements. The most qualified proposals will be selected in the first quarter of 2021-2022. The recommended budget includes \$300,000 for this effort.

Highlights of the 2021-2022 Economic Development program include:

- ➤ Working in partnership with the Employment and Economic Development Department, the San Joaquin (SJ) Partnership, the San Joaquin County Economic Development Association (EDA), Innovation Hub San Joaquin (iHub SJ), Chambers of Commerce, the cities within the County, Special Districts, San Joaquin Valley partners, local educational institutions, and others on economic development activities to support economic recovery.
- Marketing efforts via web-based with a focus on Bay Area and Silicon Valley businesses looking to expand or relocate, in collaboration with the SJ Partnership, the cities within the County, and other economic development partners.

A total of \$647,770 of the TOT will be used to fund the County's 2021-2022 Economic Development program, with the remaining \$152,230 to be reserved for future economic development and tourism activities/programs. Following is a summary of the TOT contributions to the Economic Development Reserve General Special Fund (#10014):

Transient Occupancy Tax – Reserve Contributions

2021-2022	Recommended	152,230
2020-2021	Estimate	567,419
2019-2020	Actual	516,449
2018-2019	Actual	462,173
2017-2018	Actual	357,480
2016-2017	Actual	236,308
2015-2016	Actual	\$189,189

Total \$2,481,248

San Joaquin County EDA

The EDA is the County's lead agency for promoting Countywide economic development, job creation, business retention and expansion, and entrepreneurial development. The EDA works in partnership with all public and private sector economic development and business service organizations to create a friendlier business climate that is more responsive and supportive to the needs of the County's key and emerging industry sectors. One of EDA's primary objectives is to promote economic vitality and diversification Countywide. The EDA is responsible for developing the

1015400000—Economic Promotion

General Government

County's Comprehensive Economic Development Strategy (CEDS) and completing the annual update. Infrastructure projects contained in the CEDS are eligible for Federal funding. The EDA administers the County's Economic Development Incentive Policy and continues to evaluate the Federal Opportunity Zone Program to determine how the two programs could be integrated to induce economic development. The EDA will continue to explore other State and Federal programs and legislation that would benefit the County and its business and industry. The EDA is broadening its business services platform to assist new and existing companies with permitting and entitlement processes so that projects can be completed more expediently and cost effectively.

In 2021-2022, EDA staff will contract with a consultant to consider the viability of establishing an Enhanced Infrastructure Financing District in unincorporated areas of the County for the purposes of providing another tax increment financing tool for critically-needed infrastructure. The EDA will also initiate the development of a Façade Improvement Program to support reinvestment in commercial properties within the unincorporated areas of San Joaquin County and may return to the Board of Supervisors midyear with a recommendation for funding to establish the Program.

The recommended budget includes \$170,000 to support these collaborative economic development efforts, led by EDA in partnership with the County Administrator's Office and regional partners.

San Joaquin Partnership

The SJ Partnership is a public-private partnership between private stakeholders, the County, and its incorporated cities focusing on Countywide economic development. The SJ Partnership provides economic development services to clients seeking information on project site locations and works with the Governor's Office of Business and Economic Development to promote opportunities within the County.

In 2021-2022, the SJ Partnership will co-host a regional summit that showcases the best opportunities and areas for business development, investment and industry growth to interested investors, site selectors and industry and project consultants from outside the area.

The recommended budget includes a \$60,000 contribution to the SJ Partnership for economic development and marketing activities focused on attracting new and expanding businesses to the County.

iHub SJ

The goal of iHub SJ is to stimulate economic development and job creation by leveraging its extensive network to provide an innovation platform for startup businesses, economic development organizations, business groups, and financial institutions. iHub SJ focuses on three areas solely within the boundaries of the County:

- 1. Health Care
- 2. Sustainable Construction Technology
- 3. Agricultural Technology

iHub SJ's Board of Directors includes representatives from the County, cities, business incubators, primary and postsecondary educational institutions, private sector business, public agencies, and non-profit organizations from throughout the region.

The iHub's 5th Annual H₂0 Hackathon was held virtually on April 17, 2021. This one-day competition challenges students to develop applications to solve water issues in California and culminates with an awards ceremony featuring cash prizes for the three winning teams in middle school, high school, and college divisions. iHub SJ partnered with CodeStack Academy, the San Francisco Estuary Institute, and the State Water Resources Control Board to encourage students from across the County to develop an essential app for the protection of the San Francisco Bay-Delta Estuary. The program serves over 150 students each In 2021-2022, iHub SJ will explore hosting an additional Hackathon with a new focus under leadership of the San Joaquin County Office of Education and expanding participation with CodeStack Academy, growing overall participation to 200 competitors.

iHub SJ's goals for 2021-2022 are to work collaboratively with regional partners to sponsor industry-specific events, including continuation of the successful Leadership Series events focused on cybersecurity and with additional forums on health care, agriculture, and the energy industry. iHub SJ anticipates approximately 200 participants at each of these events. iHub SJ will also launch a construction trades program focused on emerging technologies in the industry and employment recruitment. This program was postponed in 2020-2021 due to COVID-19 restrictions but has been revived as a virtual event and iHub SJ anticipates approximately 100 participants in the event.

The recommended budget includes \$20,000 in support of iHub SJ for 2021-2022.



1016000000—Surveyor

General Government

Kris Balaji, Public Works Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$333,400	\$332,659	\$362,111	\$362,111	\$29,452
Services & Supplies	143,774	155,309	211,485	211,485	56,176
Centrally-Budgeted Expenses	26,375	8,115	18,897	18,897	10,782
Total Expenditures	\$503,549	\$496,083	\$592,493	\$592,493	\$96,410
Expenditure Reimbursements	(18,836)	(6,000)	(6,000)	(6,000)	(
Total Appropriations	\$484,713	\$490,083	\$586,493	\$586,493	\$96,41
Earned Revenues By Source					
Charges For Services	\$389,221	\$370,000	\$443,718	\$443,718	\$73,71
Total Revenues	\$389,221	\$370,000	\$443,718	\$443,718	\$73,71
Net County Cost	\$95,492	\$120,083	\$142,775	\$142,775	\$22,69
Allocated Positions	2.0	2.0	2.0	2.0	0.
Temporary (Full-Time Equivalent)	0.8	0.8	0.8	0.8	0.
Total Staffing	2.8	2.8	2.8	2.8	0.

Purpose

The Public Works Surveyor Division processes maps and legal descriptions for subdivisions, annexations, and County acquisitions and abandonments. The Division also ensures that mandated functions, such as review of final maps, parcel maps, records of survey, corner records, certificates of correction, and legal descriptions are performed in conformance with State law and local ordinances. The review of final maps includes those prepared for five of the seven cities in San Joaquin County.

The Division also provides services to the public and various governmental agencies. This involves preparation, review, and maintenance of legal descriptions and records related to over 200 agencies, Special Districts, and the Local Agency Formation Commission (LAFCo).

Major Budget Changes

Salaries & Employee Benefits

➤ \$29,452 Salary and benefits adjustments.

Services & Supplies

> \$56,106 Increase in allocated service department costs.

Centrally-Budgeted Expenses

➤ \$10,273 Cost Allocation Plan adjustment.

Revenues

> \$73,718 Increase in survey services.

1016000000—Surveyor

General Government

Program Discussion

The 2021-2022 recommended budget for the Surveyor Division totals \$592,493, which is an increase of \$96,410 from the 2020-2021 adjusted budget. This increase is primarily due to salary and benefits adjustments and allocated service department costs. The Net County Cost, which covers costs associated with assisting the public and other agencies with land surveyor records research and responding to general inquiries, is \$22,692 more than the previous year. The Division provides mandated services, which are generally offset by fee-based revenue.

In 2021-2022, the Division will continue to scan archival documents and maps that are stored in the Public Works vault

into the document management system. Development activities and revenues have increased sufficiently to continue the support of this activity.

Survey Monument Preservation Fund

In April 2006, the Board of Supervisors established the Survey Monument Preservation General Fund Special Account (#10601). The purpose of the Fund is to set aside a portion of revenue collected from the recordation of certain deeds in order to repair and replace the survey monuments used by professional surveyors. The fund balance as of March 31, 2021, was \$138,410, which reflects utilization of \$40,389 2020-2021 for monument restoration work.

	Workload I	Data			
		——Actual—		Est./Act.	Projected
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Mandated Time Frames					
Certificates of Correction	5	5	5	8	7
Corner Records	314	181	202	210	250
Final Maps	30	34	26	29	30
Parcel Maps	21	20	21	28	24
Records of Survey	65	54	61	70	6:
Legal Descriptions					
Abandonments and Acquisitions	5	9	9	7	,
County Applications	44	57	40	40	4:
LAFCo	2	3	5	9	;
Strip Dedications and Easement	4	9	4	4	,



1016500000—Rebates/Refunds & Judgments/Damages

General Government

Jerome C. Wilverding, County Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$3,442	\$10,000	\$10,000	\$10,000	\$0
Other Charges & Uses	0	1,000	1,000	1,000	(
Total Appropriations	\$3,442	\$11,000	\$11,000	\$11,000	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$3,442	\$11,000	\$11,000	\$11,000	\$0

Purpose

This budget provides funds to cover refunds of unused licenses, permits, and other payments erroneously made into the County's General Fund. It also provides funds for the payment of miscellaneous judgments and damages that may be assessed against the County during the fiscal year.

Program Discussion

It is recommended that an appropriation of \$11,000 be established for 2021-2022; \$10,000 for rebates and refunds, and \$1,000 for judgments and damages. The actual amount required to support the payment of refunds and judgments fluctuates considerably from year-to-year. In 2020-2021, required payments are estimated at \$11,000, while the prior four years averaged approximately \$34,657. It may become necessary to appropriate additional funds during the course of the year as the exact number and amount of claims and refunds are made.



1018000000—Equipment Use Allowance/Debt Service

General Government

Jerome C. Wilverding, County Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Services & Supplies	\$14,153,378	\$8,278,250	\$8,269,625	\$8,269,625	(\$8,625
Total Expenditures	\$14,153,378	\$8,278,250	\$8,269,625	\$8,269,625	(\$8,625
Expenditure Reimbursements	(6,567,331)	(6,650,865)	(7,252,136)	(7,252,136)	(601,271
Total Appropriations	\$7,586,047	\$1,627,385	\$1,017,489	\$1,017,489	(\$609,896
Earned Revenues By Source					
Operating Transfers In	\$7,592,479	\$1,624,885	\$1,017,489	\$1,017,489	(\$607,396
Total Revenues	\$7,592,479	\$1,624,885	\$1,017,489	\$1,017,489	(\$607,396
Net County Cost	(\$6,432)	\$2,500	\$0	\$0	(\$2,500

Purpose

The Equipment Use Allowance and Debt Service budget provides funds for debt payments on County projects financed on a long-term basis and for interest owed on short-term borrowing. This budget also receives a cost reimbursement for building depreciation allowed by the Federal Cost Allocation Plan.

Major Budget Changes

Services & Supplies

> (\$8,625) Decrease in Administration Building debt payment.

Expenditure Reimbursements

➤ (\$601,271) Cost Allocation Plan adjustment.

Operating Transfers

> (\$607,396) Decrease in transfer from County Facilities Fee Program reflecting one-time adjustment in 2021-2022.

Program Discussion

Long-Term Financing (\$8,261,125)

This budget funds the annual debt payments for the Certificates of Participation (COPs) and Revenue Bonds

issued to finance the County's major capital improvements, construction, and acquisition projects.

Since 1989, the County has issued seven General Government COPs. The following COP is currently outstanding:

Administration Building Project: In 2017, \$79.9 million was issued at 2.155% to: 1) refinance the Series 2007 Administration Building COPs that financed the construction of a 250,000 square foot, six-story County Administration Building in Downtown Stockton; and 2) refinance the callable portion of the 1993 COPs, consisting of the Jail and Sheriff's Operation Center project and the Family Support Building addition project. The refinancing reduced the County's total present value debt obligations by \$26.8 million, and reduced the final maturity date from November 2035 to November 2031, with an average annual debt payment of \$8.3 million.

In addition to the General Government COP, the County has two outstanding Revenue COPs whose debt payments are funded by user fees and are accounted for in its respective operating budgets. They include:

➤ Solid Waste Facilities Project: In 2003, \$36.8 million was issued at 3.697% to: 1) fund the construction of modules and gas collection systems at the County landfill facilities; and 2) refinance the 1991 and 1994 Solid Waste Facilities Project Revenue COPs. This project was refinanced at 2.888% in 2014 and reduced the Solid Waste Enterprise total debt obligations by approximately \$1.2 million. In November 2017, a material change took place. S&P Global Ratings

1018000000—Equipment Use Allowance/Debt Service

General Government

upgraded this COPs' credit rating to A from A-. Rating was based on the Solid Waste system's improved debt service coverage and liquidity for the prior three years. Final maturity will occur in April 2022 with an average annual debt payment of \$1.9 million.

➤ Wastewater Conveyance Project: In 2018, \$7.8 million was issued at 4.244% to: 1) refinance the Series 2007 County Service Area (CSA) 31 Wastewater project COPs; and 2) refinance the 2007 County General Fund loan to CSA 31 that funded the construction of sanitary sewer improvements in CSA 31 (Flag City), the connection fee to the City of Lodi's wastewater treatment facility, and the decommissioning of the Flag City Treatment Plant.

The refinancing reduced the CSA 31 Wastewater project total present value debt obligations by \$961,260, and extended the final maturity date from August 2037 to August 2042 with an average annual debt payment of \$538,501.

Cost Allocation Plan/ Capital Facilities Fee Transfer

This budget also provides an accounting mechanism by which various depreciation charges can be made by the Auditor-Controller's Office according to the Federal Cost Allocation Plan. It is anticipated that during 2021-2022, \$7,215,479 of depreciation expense will be credited to this budget from other County entities, which is an increase of \$601,271 in reimbursement from the 2020-2021 adjusted budget.

A portion of the fees collected in the County Facilities Fee (CFF) Program is allocated to pay the debt service payment on the Administration Building. The 2021-2022 debt payment on the outstanding COP will be \$8,261,125. The CFF portion (29.85%) of the debt service payment would be \$2,465,946. However, in 2021-2022, the total sum of the Cost Allocation Plan reimbursement (\$7,215,479) allocated to the debt service budget and the full CFF portion of revenue allowed (\$2,465,946) would exceed the net cost of operations. As a result, the recommended budget includes a decrease of \$1,448,457 in the transfer of revenue from the County Facilities Fee Program in 2021-2022, for a total of \$1,017,489 in offsetting CFF revenue.

_	Original Debt Service	Remaining Debt Service	Average Annual Payment	Maturity Date
General Government - Project				
2017 Certificates of Participation County Administration Building	\$110,355,307	\$82,553,700	\$8,256,287	November 15, 2031
Subtotal	\$110,355,307	\$82,553,700	\$8,256,287	
Funded by User Fees - Projects				
2014 Certificates of Participation Solid Waste Facilities	\$14,862,356	\$1,790,250	\$1,857,794	April 1, 2022
2018 Revenue Bonds CSA 31 (Flag City) Wastewater	13,462,531	11,847,775	538,501	August 1, 2042
Subtotal	\$28,324,887	\$13,638,025	\$2,396,295	
Total Debt	\$138,680,194	\$96,191,725	\$10,652,582	



Fleet Services Internal Service Fund

General Government

Kris Balaji, Public Works Director

	2019-2020	2020-2021	2021-2022	2021-2022	Increase
Internal Service Fund	Actual	Adjusted	Requested	Recommended	(Decrease
Expenditures					
Salaries & Benefits	\$3,787,040	\$4,149,700	\$4,266,584	\$4,266,584	\$116,88
Services & Supplies	5,239,742	6,315,836	6,147,476	6,147,476	(168,360
Centrally-Budgeted Expenses	475,250	703,556	933,160	933,160	229,60
Other Charges & Uses	15,483	2,509,586	2,509,586	2,509,586	
Capital Expenditures	3,649,449	2,000,000	3,149,010	3,149,010	1,149,01
Total Expenditures	\$13,166,964	\$15,678,678	\$17,005,816	\$17,005,816	\$1,327,13
Expenditure Reimbursements	(47,698)	0	(2,500)	(2,500)	(2,500
Total Appropriations	\$13,119,266	\$15,678,678	\$17,003,316	\$17,003,316	\$1,324,63
Earned Revenues By Source					
Interest/Rents	\$286,055	\$220,000	\$220,000	\$220,000	\$
Aid From Other Governments	156,773	282,500	1,040,000	1,040,000	757,50
Miscellaneous Revenues	207,298	200,000	210,000	210,000	10,00
MP-TEL-RAD-PUR Revenue	11,749,156	12,380,000	12,795,000	12,795,000	415,00
Total Revenues	\$12,399,282	\$13,082,500	\$14,265,000	\$14,265,000	\$1,182,50
Revenues (Over)/Under Expenses	\$719,984	\$2,596,178	\$2,738,316	\$2,738,316	\$142,13
Allocated Positions	38.0	40.0	40.0	40.0	0.

⁻ MP-TEL-RAD-PUR Revenue includes Charges for Services for Fleet.

Purpose

The Public Works Department's Fleet Services Division (#8190000000) provides fleet management services including capital replacement planning, financing, market research, specification development, acquisition, operational management, and disposal. The Division's daily mission includes managing assigned vehicles, operating departmental motor pools, and performing maintenance and repair services, along with outfitting special application and patrol vehicles. Fleet also operates several fueling stations throughout the County and is committed to adopting sustainability measures, such as electric vehicles, renewable fuels, and solar technology.

Fleet Services Division manages the Fleet Services Internal Service Fund (ISF) that provides mobility services and charges departmental customers for those services. Fleet costs including asset replacement are grouped into asset classes, and rates are set to recover those costs. These rates are analyzed and adjusted annually using historical and projected costs. Additional revenue is generated from maintenance, repairs, and fuel provided to non-fleet managed vehicles.

Major Budget Changes

Salaries & Employee Benefits

➤ \$116,884 Salary and benefits adjustments.

Services & Supplies

	\$200,000	Increase in automotive parts.
>	\$55,000	Increase in alarm systems costs.
>	\$35,650	Increase in communication costs.
>	(\$300,000)	Decrease in fuel costs.
>	(\$140,000)	Decrease in sublet repair costs.

Fleet Services Internal Service Fund

General Government

➤ (\$30,000) Decrease in equipment maintenance costs.

Centrally-Budgeted Expenses

\$ \$138,020	Increase in Workers' Compensation and Casualty insurance costs.
> \$93,591	Cost Allocation Plan adjustment.

Revenues

> \$790,000	Increase in revenue from electric vehicle (EV) infrastructure grants.
> \$500,000	Increase in mileage revenue.
> \$10,000	Increase in rebates.
> (\$35,000)	Decrease in sublet revenues.
(\$32,500)	Decrease in air district revenue.
> (\$30,000)	Decrease in parts revenues.
> (\$20,000)	Decrease in miscellaneous income.

Capital Expenditures

	\$2,267,010	Replacement vehicles (45).
>	\$840,000	20-space solar EV charging system.
>	\$15,000	Light equipment lift.
>	\$15,000	Rigging shop lift.
>	\$7,000	Light equipment tire machine.
>	\$5,000	Heavy equipment scan tool.

Program Discussion

The 2021-2022 recommended Fleet Services budget totals \$17,005,816 which is an increase of \$1,327,138 from the 2020-2021 adjusted budget. This change is primarily due to increases in salary and benefits adjustments and capital expenditures, partially offset by a decrease in fuel costs. The projected year-end fund balance (#38019) at June 30, 2021, is \$15.9 million.

Fleet Innovation

Innovation in processes and technology create opportunities for improvement in sustainability and resiliency of resources. A cloud-based fleet management system, Global Positioning

System, and car sharing technology, along with customer involvement helps departments achieve maximum utility from fleet investments and lowers mobility costs. Fleet innovation aligns with the Board of Supervisors Strategic Priorities to ensure fiscal responsibility, promote good governance and increase organizational capabilities, along with enabling improvements to public safety and enhancing the overall criminal justice system.

SJCars Fleet Sharing Program

Fleet Services operates seven rental sites that share over 120 cars, trucks, and vans serving 19 County departments. The SJCars system provides the convenience of checking vehicle availability, choosing a vehicle to match the need, and enhanced trip planning. It can also enable departments to identify opportunities for scheduling, ride sharing, multiple trip reservations, and dispatching to increase asset utilization, reduce fleet size, and encourage innovative resource use. To date, the system has allowed for a fleet reduction of 60 vehicles providing a \$2.0 million reduction in ongoing capital costs. In 2021-2022, Fleet Services will collaborate with vendors to beta test the next generation of fleet-share, standalone vehicle sharing, similar to Zipcar.

Equipment Replacement and Air Quality

Fleet Services' asset management strategy is to replace older, higher operating cost vehicles with newer, cleaner, and more efficient vehicles. Compact and intermediate cars feature hybrid, plug-in, and pure battery EV technologies that help reduce carbon fuel use and enable cleaner air. To help offset the cost of those new technologies and speed up adoption in the community at large, grant funding is leveraged to finance acquisitions. Grants are also used to develop fleet EV charging infrastructure.

The 2021-2022 budget includes \$840,000 from the Environmental Protection Agency to construct an off-grid, 20-space solar EV charging system at the County's San Joaquin General Hospital. When complete, this project will lay the groundwork for the future of renewable, resilient, and sustainable energy sources for the community.

Mileage Rates

Mileage rates are structured to reflect costs to Fleet Services' operations, including a variable rate to cover the Division's operating costs and a fixed rate to recapture capital (vehicle) costs. Reflecting a median increase of 1% in the mileage rates and an increase of 13% in the monthly rate from 2020-2021, the 2021-2022 rates are set at the following levels:

Rental Unit	Mileage Rates	Mo. Rates
Compact Pickup	\$0.64	\$147
Compact Sedan	0.53	145

Fleet Services Internal Service Fund

General Government

Rental Unit	Mileage Rates	Mo. Rates
Full-Size Van	1.06	164
Intermediate Sedan	0.53	123
Minivan	0.67	143
Patrol Car	0.96	384
Pickup 1 Ton	1.03	202
Pickup 1/2 Ton	0.65	145
Pickup 1/2 Ton 4x4	0.64	237
Pickup 3/4 Ton	0.91	140
Pickup 3/4 Ton 4x4	0.93	149
Sedan-Emergency	0.62	150
Special Body Truck	0.97	398
Utility Vehicle	1.00	237
Utility Vehicle-Emergency	0.91	278

Vehicle Replacements

In 2021-2022, the Division plans to replace 45 of the most aged, repair-intensive, or mission critical vehicles from the replacement reserves at an estimated cost of \$2,267,010, funded from the ISF's replacement reserve. This represents approximately 4.8% of the 940 fleet vehicles maintained by the Division. Prior to finalizing the list of the replacement vehicles, the Division will evaluate the condition and

usefulness of vehicles turned in by departments, which may result in the purchase of fewer replacements.

	No. of	
Class of Vehicles	Vehicles	Total Cost
Compact Pickup	1	\$30,010
Compact Sedans	4	117,000
Dump Truck	3	600,000
Intermediate Sedans	2	70,000
Minivan	1	30,000
Pickups 1/2 Ton	4	120,000
Patrol Cars	14	616,000
Sedans-Emergency	14	596,000
Utility Vehicles-Emergency	2	88,000
Total	45	\$2,267,010

2019 Novel Coronavirus (COVID-19)

Impacts from COVID-19 are expected to be mild to moderate. Revenue from miles driven on fleet vehicles may decrease, and operating costs are expected to decrease. If mileage decreases significantly, then vehicle replacement schedules may be extended. The fund balance is sufficient to absorb any impacts in 2021-2022.

Actual 2018-2019 993 132 14,894	2019-2020 990 135 12,749	Est./Act. 2020-2021 980 140 13,500	Projected 2021-2022 990 135 13,700
132 14,894	135	140	135
14,894			
,	12,749	13,500	13.700
10.010			12,700
10,018	11,528	12,400	12,000
34,434	28,280	15,800	25,000
1,422,509	1,107,847	950,000	975,000
9.3	9.6	9.8	9.5
	1,422,509	1,422,509 1,107,847	1,422,509 1,107,847 950,000

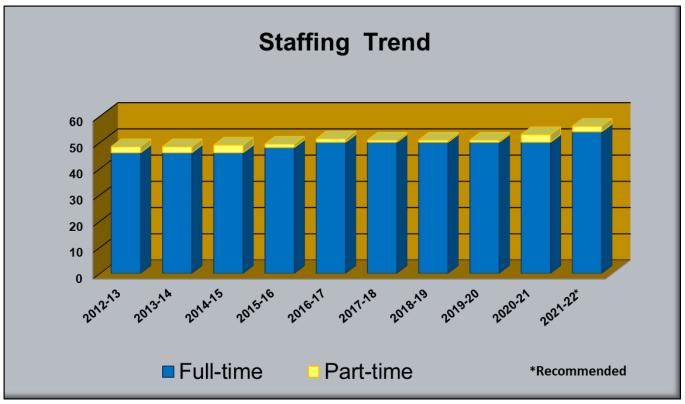


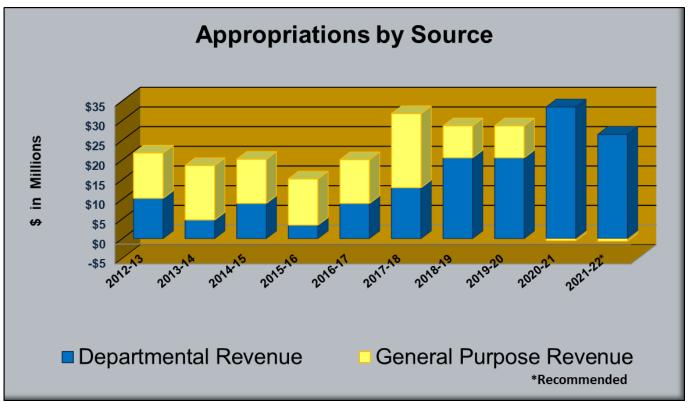


Capital Maintenance & Improvements

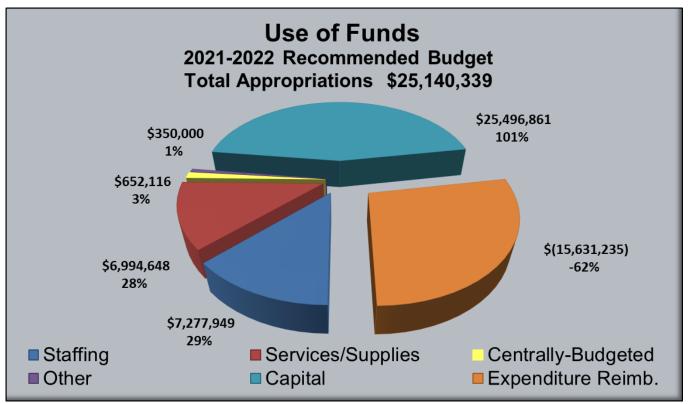
		Page Number	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Summary —	All General Services Budgets	B-4				
1014000000	General Services Administration	B-7	\$0	\$0	\$0	\$0
1014200000	Facilities Management	B-9	107,628	(629,783)	(629,783)	(737,411
1014300000	Capital Projects Administration	B-12	0	0	0	(
1040148000	Public Improvement	B-14	32,447,316	25,651,799	25,651,799	(6,795,517
1014400000	Airpark 599	B-20	291,088	118,323	118,323	(172,765
	Total - Capital Maintenance & Improvements		\$32,846,032	\$25,140,339	\$25,140,339	(\$7,705,693

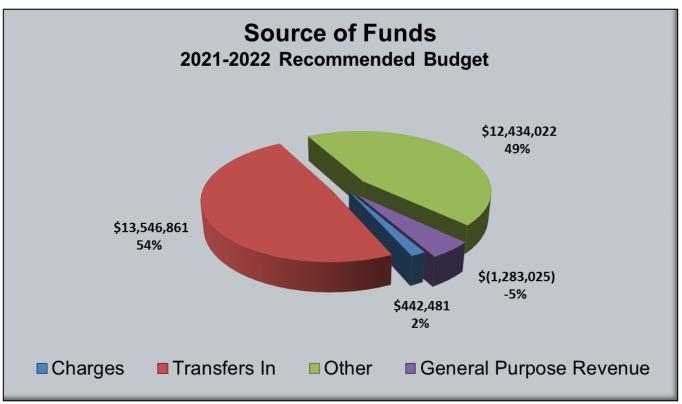
Capital Maintenance & Improvements Appropriations





Capital Maintenance & Improvements





Summary

All General Services Budgets

Marcia Cunningham, General Services Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$10,389,776	\$11,105,875	\$12,062,257	\$12,062,257	\$956,382
Services & Supplies	8,219,884	10,127,700	10,183,092	10,183,092	55,39
Centrally-Budgeted Expenses	1,984,334	2,715,137	3,200,143	3,200,143	485,00
Other Charges & Uses	365,268	360,638	361,559	361,559	92
Capital Expenditures	137,953	415,000	30,000	30,000	(385,000
Total Expenditures	\$21,097,215	\$24,724,350	\$25,837,051	\$25,837,051	\$1,112,70
Expenditure Reimbursements	(13,093,316)	(14,530,415)	(16,015,989)	(16,015,989)	(1,485,574
Total Appropriations	\$8,003,899	\$10,193,935	\$9,821,062	\$9,821,062	(\$372,873
Earned Revenues By Source					
Interest/Rents	\$346,104	\$409,272	\$411,961	\$411,961	\$2,68
Aid From Other Governments	639,880	1,654,677	1,469,226	1,469,226	(185,451
Charges For Services	1,462,457	2,040,348	2,031,912	2,031,912	(8,436
Miscellaneous Revenues	32,979	1,950	1,950	1,950	
Operating Transfers In	346,557	1,053,000	676,000	676,000	(377,000
Total Revenues	\$2,827,977	\$5,159,247	\$4,591,049	\$4,591,049	(\$568,198
Net County Cost	\$5,175,922	\$5,034,688	\$5,230,013	\$5,230,013	\$195,32
Allocated Positions	93.0	93.0	97.0	97.0	4.
Temporary (Full-Time Equivalent)	9.9	12.0	11.2	11.2	(0.8
Total Staffing	102.9	105.0	108.2	108.2	3.

This is a summary of the five budgets administered by the Director of General Services.

	1014000000	Administration
	1014200000	Facilities Management
	1014300000	Capital Projects Administration
\triangleright	2026000000	Emergency Services
	7070300000	Parks and Recreation

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the General Services Department focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues. The following highlights provide an overview of several projects, programs, and activities administered by the General Services Department.

Summary

General Services

Ensure Fiscal Responsibility

- Capital Projects Administration will continue to deliver capital projects, major repairs, and renovations in a timely, efficient, and cost-effective manner.
- ➤ Facilities Management will continue to manage the County's real estate needs by obtaining the best value for leased space, which effectively and efficiently meets the growing and changing operational needs of County departments.
- ➤ Parks and Recreation will monitor and manage operational costs to ensure efficiency. The Division will collaborate with Facilities Management and Capital Projects Administration on projects and contribute in cost sharing when applicable.

Promote Good Governance and Increase Organizational Capabilities

- ➤ Capital Projects Administration is a valued and trusted partner, delivering exceptional and reliable services for both its internal and external customers. This includes providing a high level of service to plan, organize, and deliver projects in a collaborative manner with customer departments.
- Facilities Management continues to coordinate Americans with Disabilities Act (ADA) access issues for its internal and external customers to mitigate barriers and ensure full access to County facilities.
- ➤ Parks and Recreation will continue to collaborate with the General Relief Program, Alternative Work Program, and WorkNet to provide opportunities for training disadvantaged workers.
- ➤ Parks and Recreation will continue efforts to implement an online fee collection system for shelter rentals, camping, and annual passes.
- ➤ Parks and Recreation will continue efforts to implement an automated fee collection system, including utilization of credit/debit-only pay stations and gate automation to reduce labor costs and security risks at remote Park facilities.

Improve Public Safety and Enhance Overall Criminal Justice System

- ➤ Facilities Management will continue to provide preventative maintenance and repairs for the County's detention facilities to ensure they operate in a safe and efficient manner.
- Capital Projects Administration will plan, organize, and deliver capital projects, major repairs, and renovations that improve or enhance the safety and security of the

- public and incarcerated individuals. In 2021-2022, Capital Projects will continue its annual ADA Building Upgrades initiative to address ADA deficiencies.
- ➤ Office of Emergency Services (OES) will ensure the public-facing preparedness website, www.SJReady.org, educates, and empowers citizens to prepare their home, families, and businesses for disasters. The site will continue to provide trusted, up-to-date information and instructions during an emergency or developing event that may impact the public.
 - OES will continue to utilize social media tools such as YouTube, Twitter, Facebook, and Nextdoor as a vehicle to notify the public of an emergency event information.
 - OES will also continue to improve the agency's website to provide valuable information for stakeholders in the community and to be a repository for emergency plans and policy documents.
- > The Emergency Operations Plan (EOP) explains the general concept of operations, reviews the expected mission execution for each emergency phase, and identifies the agencies that will have the lead for a given Emergency Support Function. The EOP and it's annexes will be reviewed and updated every two years. OES will continue ensuring County employees and stakeholders are familiar with these emergency plans through training and exercises.
- ➤ OES will continue to train for and utilize the Integrated Public Alerting and Warning System to send emergency notifications.

Stay Informed and Proactive in Dealing with Water Issues

- ➤ Capital Projects Administration will plan, organize, and deliver capital projects that incorporate water conservation measures. In 2021-2022, Capital Projects Administration will continue its oversight of underground storage tanks monitoring and remediation as required by regulatory agencies at the following sites: Human Services Agency (Sutter Street); Records Management (California Street); and Public Works Corporation Yard (Hazelton Avenue).
- ➤ Facilities Management will continue to monitor and track water consumption, trends, and costs at various County facilities.
- Facilities Management will explore reducing water consumption in cooling towers through regular maintenance and water treatment techniques.
- ➤ Parks and Recreation will look to reduce water consumption in the Parks by adopting smart-water technology irrigation controllers, aerating, and over

Summary

General Services

seeding park grounds for optimal water penetration and the use of upgraded irrigation sprinklers with waterefficient nozzles.

➤ Parks and Recreation will continue to collaborate with the Public Works Water Resources Coordinator to pursue grant funding opportunities related to upgrading aging water delivery and irrigation systems infrastructure within the County Parks system.

2019 Coronavirus (COVID-19) Countywide Emergency Operations Center Activation and Recovery

- ➤ On March 17, 2020, the Board of Supervisors ratified the declaration of the Local Health Emergency by the San Joaquin County Public Health Officer in response to the COVID-19 pandemic.
- ➤ On March 22, 2020, the President of the United States issued a Major Disaster Declaration for the State.

➤ On March 24, 2020, the Board also ratified the Local Emergency Proclamation for San Joaquin County.

The Emergency Operations Center has remained activated in support of the response efforts in accordance with Emergency Support Function 08 – Public Health and Medical Services since March 13, 2020.

Several State and Federal funding streams for reimbursement continue to be identified as the COVID-19 pandemic continues, including eligibility through the Robert T. Stafford Disaster Relief and Emergency Assistance Act (Stafford Act). On February 3, 2021, a Presidential Directive authorized the Federal Emergency Management Agency (FEMA) to reimburse up to 100% of allowable costs, retroactive to the beginning of the pandemic in January 2020 through September 30, 2021.

OES will continue to seek out and file for all eligible reimbursement of costs for the County. Recovery operations are expected to continue throughout most of 2021-2022.



1014000000—General Services Administration

Capital Maintenance & Improvements Marcia Cunningham, General Services Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$669,039	\$640,108	\$720,970	\$720,970	\$80,862
Services & Supplies	10,604	19,108	19,109	19,109	
Centrally-Budgeted Expenses	9,415	34,400	46,726	46,726	12,32
Total Expenditures	\$689,058	\$693,616	\$786,805	\$786,805	\$93,18
Expenditure Reimbursements	(758,810)	(693,616)	(786,805)	(786,805)	(93,189
Total Appropriations	(\$69,752)	\$0	\$0	\$0	\$
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$
Net County Cost	(\$69,752)	\$0	\$0	\$0	\$
Allocated Positions	3.0	3.0	3.0	3.0	0.

Purpose

General Services Administration provides oversight and direction for the General Services Department (GSD), which includes four divisions: Facilities Management, Capital Projects Administration, Office of Emergency Services (OES), and Parks and Recreation.

GSD's vision is "to be valued as a trusted partner, delivering exceptional and reliable services for our customers and the community." Its mission is "to provide sound stewardship of County resources; to provide extraordinary customer service; to plan, organize, and deliver projects and services that support our customers' needs, interests, and priorities; to minimize property damage and personal injury from emergencies; and to develop and maintain clean and safe parks."

Major Budget Changes

Salaries & Employee Benefits

➤ \$80,862 Salary and benefits adjustments.

Centrally-Budgeted Expenses

> \$3,183 Increase in data processing charges.

➤ \$8,881 Cost Allocation Plan adjustment.

Expenditure Reimbursements

> \$93,189 Increase in cost reimbursements from the four GSD divisions

Program Discussion

The 2021-2022 recommended budget for General Services Administration totals \$786,805, which is an increase of \$93,189 from the 2020-2021 adjusted budget. This change reflects salary and benefits adjustments, an increase in data processing charges, and a Cost Allocation Plan adjustment.

GSD provides centralized support of the business objectives of County departments, including facility management services; real estate leasing and acquisition support; and capital projects administration. The Department also manages the County's 18-park network, a Zoo, and a regional sports complex for the recreation and enjoyment of the public. OES coordinates the planning, preparation, and training in response to and recovery from, emergencies in the San Joaquin Operational Area. The Director and Assistant Director, with the support of the Management Analyst II, provide leadership, supervision, and oversight to the GSD divisions. The administrative overhead costs, inclusive of the aforementioned positions, are distributed across all GSD divisions.

1014000000—General Services Administration

Capital Maintenance & Improvements

	Aumin	stration Distrib	ulion	
Budget	Name	Allocated Positions	Admin Costs*	Allocation
1014200000	Facilities Management	41	45.56%	\$358,433
1014300000	Capital Projects	6	6.67%	52,454
2026000000	Emergency Services	7	7.77%	61,196
7070300000	Parks and Recreation	36	40.00%	314,722
	Total Distribution	90	100.00%	\$786,805



1014200000—Facilities Management

Capital Maintenance & Improvements Marcia Cunningham, General Services Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$4,973,995	\$5,174,685	\$5,415,012	\$5,415,012	\$240,32
Services & Supplies	6,536,042	6,614,973	6,744,235	6,744,235	129,26
Centrally-Budgeted Expenses	431,316	495,854	440,525	440,525	(55,329
Other Charges & Uses	354,322	349,079	350,000	350,000	92
Total Expenditures	\$12,295,675	\$12,634,591	\$12,949,772	\$12,949,772	\$315,18
Expenditure Reimbursements	(10,825,107)	(12,526,963)	(13,579,555)	(13,579,555)	(1,052,592
Total Appropriations	\$1,470,568	\$107,628	(\$629,783)	(\$629,783)	(\$737,411
Earned Revenues By Source					
Interest/Rents	\$345,154	\$408,072	\$410,761	\$410,761	\$2,68
Charges For Services	221,137	250,917	242,481	242,481	(8,436
Miscellaneous Revenues	485	0	0	0	
Total Revenues	\$566,776	\$658,989	\$653,242	\$653,242	(\$5,747
Net County Cost	\$903,792	(\$551,361)	(\$1,283,025)	(\$1,283,025)	(\$731,664
Allocated Positions	41.0	41.0	42.0	42.0	1.
Temporary (Full-Time Equivalent)	0.8	2.9	2.1	2.1	(0.8
Total Staffing	41.8	43.9	44.1	44.1	0.

Purpose

The Facilities Management Division provides facility-related services for all County-owned and leased facilities, except for San Joaquin General Hospital and Stockton Metropolitan Airport.

The Division is responsible for providing maintenance, repair, and construction services to 416 structures totaling 3,997,863 square feet. Other services include management of construction projects, major renovations, repair projects to existing structures, and property leasing and management. Three of the facilities that are maintained are 24-hour custodial facilities.

The Division is also responsible for the County's carpool and bus pass programs as well as billing for services such as the Hospital Lift Station, French Camp McKinley Fire District, and reclamation districts. Additionally, the Division is responsible for real property management for County-owned and County-leased facilities.

Major Budget Changes

Salaries & Employee Benefits

> \$185,629	Salary and benefits adjustments.
> \$72,907	Add an Office Assistant.
(\$18,209)	Decrease in extra-help.

Services & Supplies

> \$87,174	Increase in utilities costs.
> \$42,452	Increase in allocated costs for General Services Administration.
> \$39,934	Increase in janitorial costs.
> \$7,930	Increase in software costs.
> (\$47.609)	Decrease in maintenance costs.

1014200000—Facilities Management

Capital Maintenance & Improvements

Centrally-Budgeted Expenses

> \$9,784 Increase in Casualty insurance costs.

> (\$66,392) Decrease in Workers' Compensation insurance costs.

Expenditure Reimbursements

> \$19,279 Increase in reimbursement for maintenance work to County

facilities.

> \$1,033,313 Cost Allocation Plan adjustment.

Revenues

➤ \$2,509 Increase in parking facility revenue.

> (\$8,436) Decrease in reimbursement from

Special Districts.

Program Discussion

The 2021-2022 recommended budget for Facilities Management totals \$12,949,772, which is an increase of \$315,181 from the 2020-2021 adjusted budget. This increase is primarily due to salary and benefits adjustments, the addition of an Office Assistant, increases in utilities costs, allocated cost for General Services Administration, janitorial costs, partially offset by decreases in Workers' Compensation insurance, and maintenance costs. The 2021-2022 recommended budget includes an increase in reimbursements for support services provided to County departments in the amount of \$1,033,313 based on Cost Allocation Plan expenditures for 2019-2020.

The County Facility Master Plan Update is anticipated to be completed in summer 2021. The Update includes development of new space standards that will be used to support the goal of improved space planning allocation through the effective utilization of available space. Additionally, Facilities Management began the process of selling five surplus County-owned properties.

In 2021-2022, Facilities Management will continue to review and assess County facilities to identify building capacities and deficiencies. This includes the ongoing effort to accurately inventory buildings and square footage of space occupied by the County, including County-owned and County-leased facilities, and to provide improved identification of County-owned property eligible for sale as surplus property. The preventative maintenance program will continue to be reviewed as part of a strategic effort to identify and maximize the life cycle of County buildings and building systems.

Utilities

Facilities Management will continue to focus on utility cost management for County-owned and County-leased facilities. In 2019-2020, actual costs for utilities totaled \$2,281,665 approximately \$7,665 over budget. The 2020-2021 adjusted budget included \$2,306,936 for utilities, an increase of \$32,936 from the 2019-2020 adjusted budget. In 2020-2021, the County experienced a decrease in water and electricity usage at County facilities, temporarily delaying the impact of rate increases, due to increased prevalence of employee telework during the 2019 Novel Coronavirus (COVID-19) pandemic and Statewide stay-at-home order, which included requirements for social distancing, personal hygiene, and designation of only essential critical infrastructure employees to work. Based on actual experience to date, staff estimates total annual utilities costs for 2020-2021 will be within the budgeted amount. Staff will continue to work with the County's utility service providers to review historical usage data and analyze trends; understand complicated tiered and time-of-use rate structures; identify best management practices; and implement cost-effective energy-efficiency measures. Rate increases and increased utility usage in 2021-2022 are anticipated to drive costs higher than can be absorbed in the base budget and the Division is requesting a supplemental increase.

Supplemental Requests

The Director of General Services is requesting supplemental funding totaling \$170,465 for the following:

Utilities

Funding of \$87,174 is requested to fund a projected increase in utility costs. Rate increases and expectation the County will return to traditional utility usage are projected to drive costs higher in 2021-2022. In 2020-2021, three of the County's major local utility service providers, including the California Water Service Company, Pacific Gas and Electric, and the City of Stockton are in the third year of phased three-year rate increases. Water usage and electrical usage were down slightly in 2020-2021, due to increased rates of telework and more employees working offsite. Although this assisted in offsetting the rate increases in 2020-2021, this trend is likely to be reversed in 2021-2022.

Janitorial Services

Funding of \$39,934 is requested to fund increased janitorial services costs primarily due to the impacts of State-required annual increases to the minimum wage. Additionally, enhanced janitorial services are required to mitigate impacts of COVID-19, specifically electrostatic spray treatments and extra disinfectant services for COVID-19 positive spaces, which are completed as needed.

1014200000—Facilities Management

Capital Maintenance & Improvements

Office Assistant (1)

Funding of \$43,357 is requested to add an Office Assistant to the division to meet increased demand for customer service, fiscal assistance, and support of the preventative maintenance work order system. The total cost of the position is \$72,907. A part-time Office Assistant was added in 2008 to provide additional workload capacity with the intent of future analysis of alternatives to meet workload needs. Work orders have

increased 24% over the last four years, from 20,928 to 25,900 projected in 2021-2022. It is requested that a full-time Office Assistant be added. Costs of the position will be offset with elimination of the part-time position, for a net position cost of \$43,357 in 2021-2022.

The recommended budget has been augmented by \$170,465 in order to address these requests.

V					
	2017-2018	Actual	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Number of Structures	416	416	416	416	416
Square Footage	3,997,863	3,997,863	3,997,863	3,997,863	3,997,863
Maintenance Work Orders	24,222	25,818	24,790	25,900	25,350
Capital Projects/Major Repairs & Renovations	20	14	15	25	20
Service Requests	339	337	341	364	350
Leases Negotiated/Renewed	9	13	14	13	12



101430000—Capital Projects Administration

Capital Maintenance & Improvements Marcia Cunningham, General Services Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$545,999	\$731,632	\$1,141,967	\$1,141,967	\$410,333
Services & Supplies	70,728	114,251	116,304	116,304	2,05
Centrally-Budgeted Expenses	51,086	13,163	6,604	6,604	(6,559
Total Expenditures	\$667,813	\$859,046	\$1,264,875	\$1,264,875	\$405,82
Expenditure Reimbursements	(667,798)	(859,046)	(1,264,875)	(1,264,875)	(405,829
Total Appropriations	\$15	\$0	\$0	\$0	\$
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$
Net County Cost	\$15	\$0	\$0	\$0	\$
Allocated Positions	6.0	6.0	9.0	9.0	3.

Purpose

Management and coordination of capital improvements are the responsibility of the General Services Department (GSD). Staffing and other project-related administrative costs are included in the Capital Projects Administration budget. Staff duties include project planning, contract negotiation and monitoring, construction management, and fiscal administration.

Major Budget Changes

Salaries & Employee Benefits

	\$78,403	Salary and benefits adjustments.
>	\$242,781	Add two Engineering Assistants.
	\$89,151	Add a Senior Engineering Aide.

Services & Supplies

>	\$6,216	Increase in allocated cost for General Services Administration.
>	(\$5,000)	Decrease in office equipment costs.

Centrally-Budgeted Expenses

> \$5,443 Increase in data processing charges.

➤ \$4,588 Increase in Casualty insurance costs.

➤ (\$16,737) Cost Allocation Plan adjustment.

Expenditure Reimbursements

>	\$420,829	Increase project ad	reimbursement stration.	for
>	(\$15,000)	Decrease County He	reimbursement	from

Program Discussion

The 2021-2022 recommended budget for Capital Projects Administration totals \$1,264,875, which is an increase of \$405,829 from the 2020-2021 adjusted budget. This change primarily reflects salary and benefits adjustments and the addition of two Engineering Assistants and a Senior Engineering Aide needed to meet the increased demand of the capital improvement work program and to assist in reducing the backlog of projects. Reimbursements are from the Public Improvement budget (#1040148000) for projects and include direct charges from client departments for project administration.

During 2020-2021, 54 projects are anticipated to be completed totaling approximately \$7.2 million. Projects include the basement remodel of the Canlis Building relocating the Reconnect Day Reporting Center and the

101430000—Capital Projects Administration

Capital Maintenance & Improvements

Community Accountability and Prevention Services Unit to be used for Probation department clients and staff; design and engineering for the installation of a power generator to allow the uninterrupted operation of facility services for Behavioral Health Services; and replacement of existing networked fire alarm panels with new generation panels at the Sheriff's Office compound.

For 2021-2022, \$25.5 million for 41 projects are proposed, including continued work on outstanding and planned projects related to existing facilities and major new construction. A comprehensive listing of planned projects is included in the Public Improvement budget (#1040148000). As resources allow, Capital Projects Administration may provide reimbursable project management assistance for direct charge to County department projects not included in the 2021-2022 Public Improvement budget.

Job Order Contracting

In 2020-2021, 20 projects totaling \$4.5 million were completed in Year 5 of the Job Order Contracting (JOC) Program. In May 2021, the Board of Supervisors awarded 4 master construction contracts for Year 6. Under the Program, JOC contractors may be used to perform qualified individual projects during a one-year period. The JOC Program has allowed GSD and other County departments to complete projects in a cost-effective, timely, and collaborative manner. Other procurement methods, such as the traditional bid process and Purchasing and Support Services' Uniform Public Construction Cost Accounting Act process, will continue to also be utilized.



Capital Maintenance & Improvements Marcia Cunningham, General Services Director

	2019-2020	2020-2021	2021-2022	2021-2022	Increase
Special Revenue Fund	Actual	Adjusted	Requested I	Recommended	(Decrease
Expenditures					
Services & Supplies	\$674,886	\$784,012	\$0	\$0	(\$784,012
Centrally-Budgeted Expenses	(82,405)	47,456	154,938	154,938	107,48
Capital Expenditures	5,075,748	32,290,848	25,496,861	25,496,861	(6,793,987
Total Expenditures	\$5,668,229	\$33,122,316	\$25,651,799	\$25,651,799	(\$7,470,517
Expenditure Reimbursements	(641,125)	(675,000)	0	0	675,00
Total Appropriations	\$5,027,104	\$32,447,316	\$25,651,799	\$25,651,799	(\$6,795,517
Earned Revenues By Source					
Interest/Rents	\$2,408,242	\$2,791,597	\$1,791,597	\$1,791,597	(\$1,000,000
Aid From Other Governments	1,162,738	0	0	0	
Miscellaneous Revenues	3,811	0	0	0	
Operating Transfers In	40,448,867	14,106,861	13,546,861	13,546,861	(560,000
Other Financing Source	56,082	56,082	56,082	56,082	
Fund Balance	(39,052,636)	15,492,776	10,257,259	10,257,259	(5,235,517
Total Revenues	\$5,027,104	\$32,447,316	\$25,651,799	\$25,651,799	(\$6,795,517
Net County Cost	\$0	\$0	\$0	\$0	\$

⁻ Operating Transfers In includes a Tobacco Settlement Fund Contribution of \$4,690,000 for 2021-2022.

Purpose

The Public Improvement budget for projects provides funding for new construction, building alterations, property acquisition, park improvements, facility planning, and major maintenance or equipment replacement. Project phases typically include scope development and programming, design/engineering, solicitation and award of bids, construction, and project acceptance.

Completion time for a capital project may be longer than a fiscal year, depending on the complexity and magnitude. Funding is re-budgeted at the end of the fiscal year for multiyear projects still in progress or projects that have been contractually obligated in order to complete work in the new fiscal year. As a result, the budget includes appropriations rebudgeted from the prior fiscal year and new appropriations supported with either project-specific revenue or discretionary funding.

Following the close of the fiscal year, adjustments may be required to reconcile budgeted amounts with actual revenues and expenditures incurred during the prior fiscal year. The budget narrative includes projects administered by the General Services Department.

Program Discussion

The 2021-2022 recommended Public Improvement budget totals approximately \$25,651,799, which is a decrease of \$7,470,517 from the 2020-2021 adjusted budget. The decrease is due to lesser amount of funding required for new construction projects in 2021-2022.

In 2020-2021, more than 50 projects have been completed totaling approximately \$7.2 million. For 2021-2022, approximately 70 facility-related budget requests were submitted by departments for consideration and 41 projects are recommended for 2021-2022. Criteria for project funding includes safety and security; reduction in maintenance, utility, and/or operating costs; justification; and the availability of department matching funds. Funding for in-progress complex multiyear projects that will be re-budgeted includes the Public Health Services Facility Replacement at approximately \$6.5 million. The County Detention and Program Facility pursuant to Senate Bill (SB) 1022 has also been re-budgeted

Capital Maintenance & Improvements

with approximately \$900,000 of remaining funding from the initial appropriation of \$4.3 million in 2013-2014. All other projects that will be re-budgeted are anticipated to be contractually obligated.

Projects are funded by interest earnings, rents, Tobacco Settlement monies, reimbursement from departments with specific projects, and the Capital Outlay Fund, as shown in the table following this discussion. As of March 31, 2021, the Capital Outlay Fund (#37004) balance was \$115,897,331. The estimated fund balance at the beginning of 2021-2022 is approximately \$104.9 million. Tobacco Settlement (#1010805000) funds are allocated 50% for Health Care-Related Facilities and 20% for Capital Improvements. Of the 30% remaining, 20% is allocated to the Information Systems Division (#824000000) and 10% for Delta Activities (#2023070000). For 2021-2022, this represents \$3,350,000 in reserve for future Health Care-Related Facilities costs and \$1,340,000 to be used for Capital Improvement projects.

Approximately \$94.8 million of the Capital Outlay Fund balance is not recommended for appropriation at this time pending additional analysis to determine the viability of a number of projects.

Capital Outlay Fund Balance	Approx. \$ Million
Associated with past allocations for Health Care-related facilities including the 2021-2022 allocation of \$3.4 million of Tobacco Settlement funds.	\$19.3
Associated with past allocations for future Law and Justice facilities.	42.1
Programmed for the anticipated construction cost of the New Morgue and Office Space facility.	11.2
Remaining is unprogrammed.	22.2
Total	\$94.8

The following project is not included in the recommended 2021-2022 work program, but will be included in the future:

Access Road Maintenance and Repairs – To fund the maintenance and repair of the County access road serving the Stockton Veterans Affairs Clinic and Victory Gardens permanent supportive housing project for homeless veterans.

The following are descriptions of certain proposed projects recommended for funding in 2021-2022:

New Construction & Facility Planning (\$12.6 million)

- ➤ Behavioral Health Services Adult Residential Treatment Modular Building To fund the purchase, installation, and construction costs of a new modular building to provide adult residential treatment services.
- County Detention and Program Facility (SB 1022) To fund the design, engineering, and construction of new medium security housing units and program facility to replace the existing Honor Farm barracks.
- > Capital Projects Contingency Contingency funding for approved projects in the 2021-2022 work program.
- ➤ New Morgue/Medical Examiner Office Space To fund the design and engineering costs as a precursor to the construction of a replacement morgue and Medical Examiner office space.
- ➤ **Project Planning and Development** To fund project pre-planning expenses as directed or authorized.
- ➤ Public Health Services Facility Replacement To fund the design, engineering, and construction costs of a replacement Public Health Services facility. Project construction is estimated to be completed in third quarter of 2021-2022.

Existing Facilities (\$12.9 million)

- ➤ 222 E. Weber Avenue Building Repairs To fund continuing design, engineering, and construction costs for repairs and remaining District Attorney's Office modifications within the seven-story building.
- ➤ Americans with Disabilities Act (ADA) Building Upgrades To address and ensure building compliance with ADA regulations within available funding. New projects for 2021-2022 include: select areas at the Sheriff's Office administration building and parking complex.
- ➤ Agricultural Center Building Foundation Repair To fund the construction costs for needed repairs to the Agricultural Center building foundation.
- ➤ Behavioral Health Services 24-Hour Services Restroom Remodel (Phase II) To fund the design, engineering, and construction costs for the remodel of select restrooms and showers throughout the 24-hour services area.
- ➤ Behavioral Health Services Facility Back-up Generator (Phase II) To fund the design and engineering for the installation of a power generator to allow the uninterrupted operation of 24 hours a day, 7 days per week (365) facility services.

Capital Maintenance & Improvements

- ➤ Community Centers Electronic Bulletin Boards To fund the construction costs for the installation of wall-mounted electronic bulletin boards used to inform the public of current and upcoming events at each location and Countywide.
- Countywide Facility Exterior Paint and Repairs Countywide facility exterior painting and repairs to County-owned facilities on an as-needed basis, including Probation administration and Sheriff's Office Metro Office
- Countywide Security Improvements To fund the design, engineering, and construction costs for Security improvements to Countywide facilities on an as-needed basis. Camp Peterson Security Upgrades; and Sheriff's Office Card Readers, Door Sweeps, and Jail Central Control Upgrades* will be new projects for 2021-2022.
 - *Currently, these projects are not included in the recommended budget, but will be recommended for Board of Supervisors consideration at the next stage of project development.
- ➤ Countywide Space Planning Countywide facility space planning and configuration assessments for County-owned facilities on an as-needed basis, including Environmental Health Department and the Assessor-Recorder-County Clerk's office.
- ➤ Facility Flooring Replacements To fund continuing construction costs to replace flooring at County-owned facilities based on safety and high priority needs to be identified in the Countywide Facility Flooring Replacement Plan within available funding. New

- projects for 2021-2022 include: Juvenile Division Hallway Flooring, Juvenile Hall/Camp Peterson Flooring, and Sheriff's Office Metro Office Flooring.
- ➤ Facility Parking Lot Repairs To fund continuing construction costs to repair parking lots at County-owned facilities based on safety and high priority needs to be identified in the Countywide Parking Lot Repair Plan within available funding. Projects for 2021-2022 include the Micke Grove Regional Park (Phase I) and Behavioral Health Services Parking Lot.
- Human Services Agency Heating, Ventilation and Air Conditioning (HVAC) System Improvements (Phase II) – To fund the continuing construction costs for needed repairs and improvements to the HVAC system.
- ➤ Micke Grove Zoo Electrical Upgrade (Phase II) To fund the design and engineering for upgrades to the existing electrical system at Micke Grove Zoo.
- ➤ Oak Grove Regional Park Communications Building To fund the replacement of approximately 4,900 square feet of wood shake roof with an asphalt shingle roof system at the Oak Grove Regional Park Communications Building.
- ➤ Regional Sports Complex Drain Repair To fund the design and engineering for repairs to the drain system at the Regional Sports Complex.
- ➤ Sheriff's Office Coleman Range HVAC Replacement To fund the construction costs for HVAC Replacement to San Joaquin County Sheriff's Office Coleman Range.

Capital Maintenance & Improvements

Estimated Capital Outlay Fund Balance at the Beginning of the 2021-2022 Fiscal Year: \$104.9 million

	Capital Outlay Funding	Department /Grant Funding	Other Funding	Total 2021-2022 Recommended
New Construction & Facility Planning				
BHS Adult Residential Treatment Modular Bldg.				
(Phase II)		\$3,806,861		\$3,806,861
County Detention (SB 1022) Facility	\$900,000			900,000
Capital Projects Contingency	300,000			300,000
New Morgue & Medical Examiner Office Space	750,000			750,000
Project Planning & Development	300,000			300,000
Public Health Facility Replacement	6,500,000			6,500,000
Total New Construction & Facility Planning	\$8,750,000	\$3,806,861		\$12,556,861
Existing Facilities				
222 E. Weber Avenue Building Repair	\$500,000			\$500,000
ADA Building Upgrades	750,000			750,000
Agricultural Center Building Foundation Repair	40,000	\$60,000		100,00
Behavioral Health Services (Phase II)				
24-Hour Restroom Remodel		1,100,000		1,100,000
Facility Back-Up Generator		1,160,000		1,160,00
Camp Peterson Landscaping		450,000		450,000
Community Centers Electronic Bulletin Boards	70,000			70,00
County Facility Exterior Paint & Repairs	200,000			200,00
Countywide Security Improvements	260,000			260,00
Countywide Space Planning	200,000			200,00
Countywide Unanticipated Major Repairs	500,000			500,00
Delta Shelter Septic Upgrade (Phase II)	400,000			400,00
Facility Flooring Replacements	650,000			650,00
Facility Parking Lot Repairs	380,000	200,000		580,00
Historical Society Improvements (Phase I)	75,000			75,00
HSA HVAC System Improvements (Phase II)		2,000,000		2,000,00
Micke Grove				
Caretaker Septic Replacement	80,000			80,000
Zoo Electrical Upgrade (Phase II)	1,300,000			1,300,000
Zoo Lemur Island Moat Filtration System (Phase II)		80,000		80,000
Oak Grove Regional Park Communications Building				
Roof Replacement	170,000			170,000
Regional Sports Complex Drain Repair	700,000			700,000

Capital Maintenance & Improvements

	Capital Outlay Funding	Department /Grant Funding	Other Funding	Total 2021-2022 Recommended
Sheriff's Office				
Coleman Range HVAC Replacement	75,000			75,000
Fire Alarm Panels Replacement (Phase II & III)	1,115,000			1,115,000
Metro Office Roof Replacement	75,000			75,000
Underground Fuel Tanks Monitoring	350,000			350,000
Total Existing Facilities & Park Projects	\$7,890,000	\$5,050,000		\$12,940,000
Public Improvement Budget	\$16,640,000	\$8,856,861		\$25,496,861

Capital Maintenance & Improvements

Revenue Analysis

Funding for the Public Improvement budget is derived from a combination of fund balance and revenue sources outlined below. The 2021-2022 recommended budget assumes the collection of most revenues in 2020-2021; however, the budget will be adjusted for those revenues not received by June 30, 2021. Revenue covers capital expenditures of \$25,496,861 and Cost Allocation indirect costs of \$154,938.

Revenue Description	2020-2021 Approved	2021-2022 Recommended	Increase/ (Decrease)
Fund Balances			
Re-Budgeted	\$2,362,588	\$751,981	(\$1,610,607)
Capital Outlay Fund	1,600,189	12,855,278	11,255,089
Tobacco Settlement/Health Care-Related Facilities	(3,350,000)	(3,350,000)	C
Total Fund Balances	\$612,777	\$10,257,259	\$9,644,482
Interest Earnings			
Capital Outlay Fund	\$2,500,000	\$1,500,000	(\$1,000,000)
Total Interest Earnings	\$2,500,000	\$1,500,000	(\$1,000,000)
Rents			
Veterans Affairs Clinic	\$291,597	\$291,597	\$0
Total Rents	\$291,597	\$291,597	\$0
Repayments			
Klein Property Purchase	\$56,082	\$56,082	\$0
Total Repayments	\$56,082	\$56,082	\$0
Operating Transfers In			
Agricultural Commissioner	\$0	\$60,000	\$60,000
Behavioral Health Services	5,626,861	6,266,861	640,000
Human Services Agency	3,500,000	2,000,000	(1,500,000)
Local Tobacco Settlement	4,690,000	4,690,000	(
Park and Recreation	290,000	80,000	(210,000)
Probation	675,000	450,000	(225,000)
Total Operating Transfers	\$14,781,861	\$13,546,861	(\$1,235,000)
Total Revenue Available	\$18,242,317	\$25,651,799	\$7,409,482



1014400000—Airpark 599

Capital Maintenance & Improvements

Jerome C. Wilverding, County Administrator

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Services & Supplies	\$74,388	\$289,811	\$115,000	\$115,000	(\$174,811
Centrally-Budgeted Expenses	8,979	1,277	3,323	3,323	2,040
Total Appropriations	\$83,367	\$291,088	\$118,323	\$118,323	(\$172,765
Earned Revenues By Source					
Charges For Services	\$0	\$0	\$200,000	\$200,000	\$200,00
Fund Balance	83,367	291,088	(81,677)	(81,677)	(372,765
Total Revenues	\$83,367	\$291,088	\$118,323	\$118,323	(\$172,765
Net County Cost	\$0	\$0	\$0	\$0	\$

Purpose

Airpark 599 (formerly known as Airport East Business Park) is an approximately 275-acre, industrial warehouse and distribution center development with a small commercial component located adjacent to the Stockton Metropolitan Airport. This public/private partnership involves an initial County capital contribution, combined with the land development expertise and capital contribution of the County's development partner.

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for Airpark 599 focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues.

The following highlights provide an overview of several projects, programs, and activities administered by the County Administrator's Office.

Promote Economic Development

In its current configuration, Airpark 599 is anticipated to include approximately 3.5 million square feet of industrial space, in addition to approximately 12,000 square feet of

commercial space. The project will generate new economic development activity adjacent to the Airport and may create up to 5,300 jobs, depending on the number and type of businesses that are located in the development.

Major Budget Changes

Services and Supplies

> \$15,000	Increase in professional leg services.	;al
> \$8,000	Increase in costs for County Counse	el.
> (\$197,811)	Decrease in project developme	nt

Centrally-Budgeted Expenses

> \$2,046 Cost Allocation Plan adjustment.

Revenues

> \$200,000 Increase in Project Administration Fee revenue.

Program Discussion

The 2021-2022 recommended Airpark 599 budget totals \$118,323, which is a decrease of \$172,765 from the 2020-2021 adjusted budget. This change primarily reflects a decrease in project development costs, partially offset by an increase in professional services costs.

1014400000—Airpark 599

Capital Maintenance & Improvements

On October 6, 2020, the Board of Supervisors approved the Amended and Restated Master Development Agreement (MDA) with Catellus Stockton, LLC (Catellus), for development of the Airpark 599 project (B-20-582). The MDA was revised to reposition the project and capitalize on the strength of the industrial market. The County will receive an annual project administration fee (\$200,000 from the effective date through year five; \$150,000 in years six through ten). In addition to job creation, at project build out, it is estimated Airpark 599 will increase annual property tax revenue by approximately \$600,000 and generate \$7.2 million in General Fund revenue net of repayment of the County's initial equity contribution.

In 2020-2021, planning continued for the construction of an initial phase of site infrastructure and large industrial buildings totaling approximately 2.4 million square-feet. On December 15, 2020, the Board approved an Addendum to the Stockton Metropolitan Airport Special Purpose Plan (B-20-722) to address changes to the land-use composition and infrastructure, while maintaining flexibility to adjust to market conditions.

Pursuant to a 2015 "Will-Serve" agreement with the City of Stockton, Catellus submitted master utility plans for the City's review in spring 2021 to initiate the process of connecting to City sewer and water utilities. Project infrastructure construction is anticipated to begin late summer 2021 and will be followed by the inaugural construction of an approximately 1.2 million square-foot industrial building.

In 2021-2022, staff will continue to work with Catellus and project consultants to support and ensure the successful

development and marketing of the project. Staff will also continue to coordinate with the Community Development and Public Works Departments and the City of Stockton.

Request for Release of Restrictions (Parcel B-5)

County staff has worked closely with the Federal Aviation Administration (FAA)'s San Francisco Airports District Office (SFO-ADO) for many years. This has included collaboration on the County's preparation of a "Request for Release" to secure a 99-year release of FAA restrictions on approximately 32.5 acres of the Airpark 599 project area. referred to as "Parcel B-5." The release is a key development consideration because the balance of the project site is not encumbered by the same use restrictions and the release would allow the entire 275 acres to be treated similarly when negotiating lease terms with potential tenants. The FAA determined in 2019 that further consideration of the requested release would require the project to prepare an Environmental Assessment pursuant to the National Environmental Policy Act (NEPA). In 2021-2022, staff will continue to work with Catellus to plan for the balance of the Airpark 599 property, including preparation of NEPA documentation to obtain the FAA release from restrictions.

Fund Balance

The Airport East Project Special Revenue Fund (#20048) was established in June 2008 with a contribution of \$13.0 million in County capital funds to reimburse project-related costs. As of March 31, 2021, the fund balance totaled \$6,356,161.

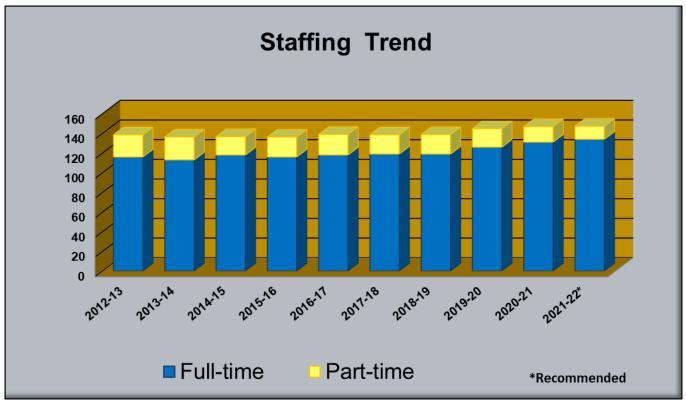


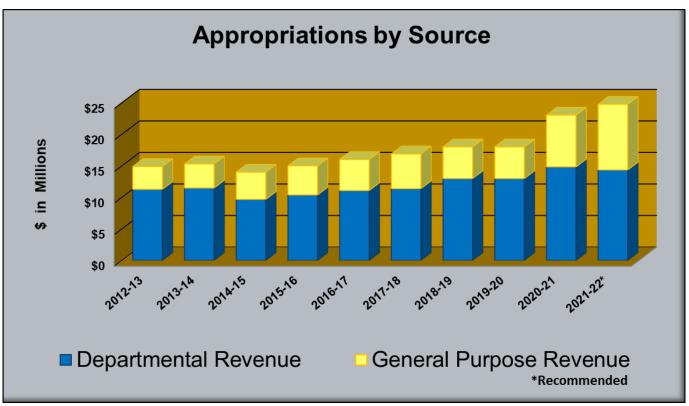


Environmental Protection

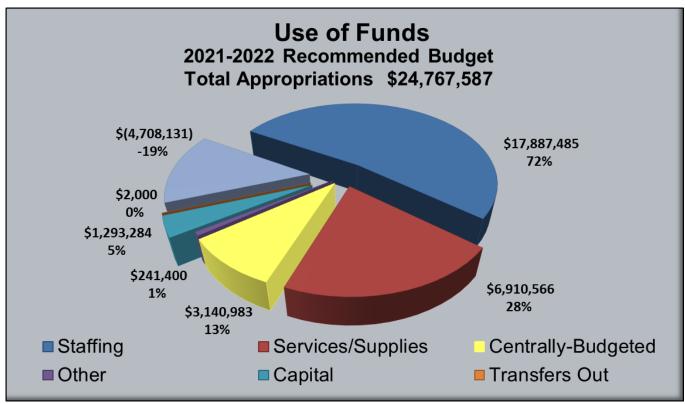
		Page Number	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase/ (Decrease)
	Environmental Protection					
2024100000	Public Works-Flood Channel Maintenance	C-4	\$0	\$0	\$0	\$0
2024700000	Agricultural Commissioner	C-7	8,613,970	8,420,261	8,420,261	(193,709)
2025600000	Community Development	C-14	10,116,110	11,927,112	11,927,112	1,811,002
2026000000	Emergency Services	C-20	2,622,491	2,605,443	2,605,443	(17,048)
2026000150	Homeland Security Grants	C-24	1,464,791	1,576,371	1,576,371	111,580
2026500000	Fish & Game	C-26	2,000	2,000	2,000	0
2026700000	LAFCo Contribution	C-27	229,500	236,400	236,400	6,900
	Total - Environmental Protection		\$23,048,862	\$24,767,587	\$24,767,587	\$1,718,725

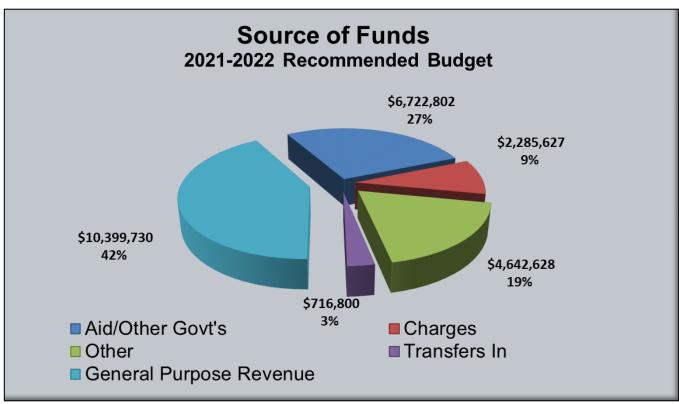
Environmental Protection





Environmental Protection







2024100000—Public Works-Flood Channel Maintenance

Environmental Protection

Kris Balaji, Public Works Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
					(= 0000000
Expenditures					
Salaries & Benefits	\$2,206,651	\$2,963,647	\$3,069,193	\$3,069,193	\$105,54
Services & Supplies	0	1,480,040	1,479,962	1,479,962	(78
Centrally-Budgeted Expenses	110,941	164,807	113,466	113,466	(51,341
Total Expenditures	\$2,317,592	\$4,608,494	\$4,662,621	\$4,662,621	\$54,12
Expenditure Reimbursements	(2,315,274)	(4,608,494)	(4,662,621)	(4,662,621)	(54,127
Total Appropriations	\$2,318	\$0	\$0	\$0	\$
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$
Net County Cost	\$2,318	\$0	\$0	\$0	\$
Allocated Positions	28.0	28.0	28.0	28.0	0.
Temporary (Full-Time Equivalent)	1.9	1.5	1.5	1.5	0.
Total Staffing	29.9	29.5	29.5	29.5	0.

⁻ Prior to 2020-2021, Services & Supplies were allocated in Special Districts budgets.

Purpose

The Flood Channel Maintenance budget provides funding for personnel who perform the maintenance of channels and levees within the San Joaquin County Flood Control and Water Conservation District Zones 9 and 10, and flood control maintenance for the San Joaquin Area Flood Control Agency (SJAFCA). Maintenance activities include vegetation management programs, repair of washouts and erosions, maintenance of patrol roads, removal of siltation and debris, and rodent control programs.

The Division maintains over 300 miles of project and non-project levees and flood control channels. Project channels are those constructed as part of a State or Federal flood control project. These projects are maintained in accordance with the State Department of Water Resources and the United States Army Corps of Engineers (USACE) mandates. Non-project channels are existing unimproved waterways that carry storm runoff. These channels are maintained as funding and work priorities allow.

Major Budget Changes

Salaries & Employee Benefits

> \$105,546 Salary and benefits adjustments.

Services & Supplies

> \$90,000	Increase in professional services for vegetation removal.
> \$15,000	Increase in equipment maintenance costs.
> \$13,000	Increase in Auditor-Controller special assessment charges.
> \$10,000	Increase in fleet services costs.
> (\$90,000)	Decrease in employee training costs.
> (\$25,000)	Decrease in allocated service department costs.

2024100000—Public Works-Flood Channel Maintenance

Environmental Protection

Centrally-Budgeted Expenses

> (\$59,805) Decrease in Casualty insurance costs.

> \$6,263 Cost Allocation Plan adjustment.

Expenditure Reimbursements

> \$214,934 Increase in reimbursement from

various flood zone funds.

> (\$160,807) Decrease in reimbursement from

government funds.

Program Discussion

The 2021-2022 recommended Flood Channel Maintenance budget totals \$4,662,621, which is a increase of \$54,127 from the 2020-2021 adjusted budget. This change primarily reflects salary and benefits adjustments and an increase in professional services, partially offset by a decrease in employee training costs.

Enhanced maintenance programs for Federal project levees and channels will continue during 2021-2022 in an effort to address State and Federal inspection criteria. These efforts include meeting enhanced vegetation guidelines; addressing minimally acceptable and unacceptable inspection ratings related to erosion repairs; rodent control; encroachments; and structures going through levees that require visual inspection. In addition, the Division continues to install erosion control material and remove debris flowing down the watershed. These efforts are an integral part of maintaining full accreditation of County-maintained levees that provide critical urban flood protection.

Zone 9

The Flood Control and Water Conservation District Zone 9, consists of 110 miles of project levees and approximately 217 miles of non-project channels. The levels of service provided are identified in the annual Engineer's Report for Zone 9.

In 2021-2022, the primary focus will remain on vegetation removal and rodent control along project channels to meet USACE maintenance standards. Continued emphasis will be placed on addressing unauthorized urban encroachments along the Calaveras River and Mormon Slough.

The enhanced maintenance programs undertaken over the past six years significantly depleted Zone 9 reserves. Budget reductions in the past four fiscal years avoided further depletion of the reserve, which has a projected balance of \$3.9 million at the end of 2020-2021. To ensure that services continue and levee accreditation is maintained, staff will continue to work with the Water Resources Division on a Proposition 218 effort to raise the fee for Zone 9, which has been flat-funded for over two decades. Proposition 218 requires elections to approve increases for these types of fees.

Zone 10

The San Joaquin County Flood Control and Water Conservation District Zone 10 provides limited funding for emergency pumping in the event of a flood or emergency repairs to five miles of levee in the Woodbridge area. Levels of service provided are identified in the annual Engineer's Report.

The San Joaquin County Flood Control-Zone 10 Special Revenue Fund (#2114) is used to support expenditures necessary to respond to an emergency flood event. The fund balance as of March 31, 2021, was \$293,030.

Assessment District 96-1

The SJAFCA has constructed improvements to various levees within Assessment District 96-1. The County provides maintenance for these improvements through a reimbursement agreement with SJAFCA. As the improvements age, increasing maintenance efforts are needed. Upon request, various special maintenance projects are performed for SJAFCA to provide enhanced flood protection within its jurisdiction.

2019 Novel Coronavirus (COVID-19)

Most Channel Maintenance Division revenue comes from Zone 9 and Assessment District 96-1 benefit assessment districts, which are anticipated to be unaffected by the economic impacts of the COVID-19 pandemic. These assessments are billed on the property tax roll and are teetered. Zone 9 also derives roughly a quarter of its revenue from property tax, and impact on these revenues is likely to be minimal unless the severity and duration of COVID-19 economic impacts result in a significant and widespread reduction in real property values and property tax revenue.

2024100000—Public Works-Flood Channel Maintenance

Environmental Protection

		Est./Act.	Projected		
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Channel Debris Clearing (cu yds*)	45,000	65,000	65,000	75,000	85,000
Erosion Control (cu yds*)	15,000	15,000	17,500	17,500	18,500
Illegal Dumping (cu yds*)	2,500	3,500	2,500	2,500	4,000
Levee Clearing (acres)	3,000	2,400	2,400	2,400	2,40
Mowing (acres)	3,000	3,000	2,500	2,400	2,40
Patrol Road Maintenance (miles)	40	40	40	30	3
Rodent Control (acres)	1,400	1,300	1,200	1,200	1,20
Rodent Hole Grouting (holes)	1,000	1,000	1,200	N/A**	N/A*
Structured Maintenance	N/A***	N/A***	300	275	27.
Tree Trimming/Removal	3,500	4,500	4,500	5,500	5,00
Weed Control (acres)	1,000	1,000	1,000	1,000	1,00
$*cu\ yds = cubic\ yards$					



Environmental Protection

Tim Pelican, Agricultural Commissioner/Sealer

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$5,413,421	\$5,903,209	\$5,916,236	\$5,916,236	\$13,02
Services & Supplies	927,090	1,471,900	1,162,829	1,162,829	(309,071
Centrally-Budgeted Expenses	970,671	905,107	1,232,706	1,232,706	327,59
Other Charges & Uses	0	5,000	5,000	5,000	
Capital Expenditures	109,773	371,500	149,000	149,000	(222,500
Total Expenditures	\$7,420,955	\$8,656,716	\$8,465,771	\$8,465,771	(\$190,945
Expenditure Reimbursements	(111,126)	(42,746)	(45,510)	(45,510)	(2,764
Total Appropriations	\$7,309,829	\$8,613,970	\$8,420,261	\$8,420,261	(\$193,709
Earned Revenues By Source					
Licenses/Permits/Franchises	\$25,215	\$20,250	\$20,250	\$20,250	\$
Aid From Other Governments	4,082,000	3,720,069	3,644,869	3,644,869	(75,200
Charges For Services	669,150	649,000	670,500	670,500	21,50
Miscellaneous Revenues	36,042	40,200	60,700	60,700	20,50
Operating Transfers In	0	1,136,475	716,800	716,800	(419,675
Total Revenues	\$4,812,407	\$5,565,994	\$5,113,119	\$5,113,119	(\$452,875
Net County Cost	\$2,497,422	\$3,047,976	\$3,307,142	\$3,307,142	\$259,16
Allocated Positions	41.0	43.0	43.0	43.0	0.
Temporary (Full-Time Equivalent)	12.4	13.7	11.1	11.1	(2.6
Total Staffing	53.4	56.7	54.1	54.1	(2.6

Purpose

The Agricultural Commissioner's Office (Office) enforces the provisions of the California Food and Agricultural Code and the California Code of Regulations for the protection of health, safety, and welfare of San Joaquin County residents, and promotes and protects the agricultural industry.

The Agricultural Commissioner is also the Sealer of Weights and Measures and enforces the Business and Professions Code. The Sealer is responsible for testing and certifying all commercial weighing and measuring devices used for commerce; inspecting prepackaged items to assure content; testing and inspecting petroleum products for quality and label truth; and regulating procedures used by weighmasters to issue certificates for the sale of bulk products.

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the Agricultural Commissioner's Office (Office) focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues.

Environmental Protection

Ensure Fiscal Responsibility

In 2020-2021, the Office continued to work with Graviton Consulting Inc. (Graviton) to test the mobile application for project costing to track staff time spent reporting daily activities for State and Federal contracts and other programs that are administered. Staff time entered through the application is linked to the Oracle Payroll System requiring staff to enter hours in real time to reduce errors, replacing spreadsheets used to track expenses, and reducing hours spent by staff producing annual financial reports required by the State. In 2021-2022, plans are in place to finish the second phase of this application to produce invoices for hours worked for customer billing. The application was delayed in 2020-2021 while configuring access to the Oracle Payroll System.

Promote Good Governance and Increase Organizational Capabilities

The Office continues to evaluate programs to increase staff efficiency. Due to 2019 Novel Coronavirus (COVID-19) social distancing requirements, in-person continuing education classes were not held. In October 2020, an online continuing education program was developed for pesticide licensees, which has assisted more than 3,000 individuals to complete education hours. Additionally, the Office used online systems for appointments and to issue pesticide permits in the field. Currently, there are 24 Agricultural Biologist/Standards Inspector III positions and the Office is requesting to hire an additional Inspector in 2021-2022 to provide phytosanitary services to processing plants and conduct pesticide use related activities. Recent increases in the number of requests for phytosanitary inspections requires additional staff time. Two Agricultural Biologist IV's work in the field to cover workload and provide input as needed allowing the Deputy Agricultural Commissioners to focus on their respective programs by spending more time in the centralized Stockton location and offers the opportunity for succession planning and internal growth.

An electronic trapping program is being used for the Pest Detection program. CalTrap allows the seasonal trappers to be able to deploy traps and keep records in a more efficient manner.

The BeeWhere program for registering beekeepers and to track bee colony locations continues to be used. This program helps farmers to identify bee colonies within one mile of a pesticide application that may be toxic to bees and notify beekeepers to reduce potential pesticide exposure thus providing increased pollinator protection.

To continue promoting good governance, electronic payments by phone as well as online are being accepted by a third-party eliminating the need for customers to travel to the physical location and to help avoid any late payment penalties. The option of credit card payments has saved time, costs of generating late payment billings, and has increased overall accounting staff efficiency. During 2020-2021, \$31,294 was collected in credit card payments through February 28, 2021.

Promote Economic Development

The Agricultural Commissioner's Office will continue to improve its effectiveness in the detection of pests, diseases, and other threats to agriculture, including responding to, and mitigating their presence within the County. The agricultural district boundaries have been reorganized within the County to provide better services to the agricultural industry.

Staff will continue to support new and existing businesses by assuring equity in the market place through the Weights and Measures Division inspection programs.

Stay Informed and Proactive in Dealing with Water Issues

The Office will continue to collaborate with growers, agricultural industries, Resource Conservation District, San Joaquin County Farm Bureau Federation, and the County Water Coalition to manage the use and handling of pesticides in order to minimize the accidental introduction of pesticides into local waterways.

In March 2017, a female nutria pregnant with seven young was captured in a private wetland southeast of Gustine, Merced County. Nutria are large, semi-aquatic rodents and are highly invasive in the United States. In 2018, Nutria were found in San Joaquin County near the town of Lathrop and there have been sightings in Walthall Slough and Rough and Ready Island in the Southern Sacramento-San Joaquin Delta. It was determined in the fall 2018 that there is a breeding population in Walthall Slough, and since that time 108 animals have been harvested by the California Fish and Wildlife Services trappers in San Joaquin County and 2,208 Statewide. These sightings are particularly troublesome due to the fact that the Delta is an extremely fragile system of levees and islands that provide water to millions of acres of farmland and people in California.

The Delta in San Joaquin County alone contains 1,100 miles of levees that protect a deep water channel used for ship traffic to and from the Port of Stockton and 223,000 acres of production agriculture resulting in over \$500 million in agriculture crops. Nutria are known to burrow in levees in the areas they are found, which can cause levees to collapse especially in times of high water runoff in spring when levees are under extreme stress due to high water levels. Levee collapse can cause the weakening and collapse of surrounding levees and cause the incursion of saline water from the San Francisco Bay, threatening the water quality not only in the

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Delta but to those who receive water supplies from the Delta Mendota Canal.

Beginning in Federal fiscal year 2021, \$12.0 million in Federal funding has been set aside annually for Nutria eradication which will be distributed to the States on a first-come first-served basis. Nutria eradication continues to be a top priority for the County and the Office continues to work on eradication efforts at the State and Federal level.

Major Budget Changes

Salaries & Employee Benefits

> \$68,632	Salary and benefits adjustments
\$ \$101,522	Add an Agricultural Biologist/Standards Inspector.
> (\$73,819)	Delete an Office Assistant.
> (\$83,308)	Decrease in extra-help.

Services & Supplies

ΦΩ 7 000

	\$25,000	Increase in pest bait expense.
>	(\$275,000)	Decrease in software program costs due to near completion of new billing system.
>	(\$24,500)	Decrease in professional services costs for Weed Management program.
>	(\$15,000)	Decrease in AgVenture expenses.

Centrally-Budgeted Expenses

> \$18,939	Increase in Workers' Compensation and Casualty insurance costs.
\$16,545	Increase in data processing charges.
> \$290,185	Cost Allocation Plan adjustment.

Revenues

> \$25,000	Increase in pest bait sales revenue.
> \$20,000	Increase in administrative charges for device registration fees.
\$ \$16,693	Increase in State funding for Pest Exclusion contracts.

> \$16,125	Increase in State funding for Fruits and Vegetables program.
> (\$345,175)	Decrease in funding from the Agricultural Inspection Fund.
> (\$59,961)	Decrease in State funding for Pest Detection contracts.
> (\$59,500)	Decrease in funding from the Agricultural Facilities Fund.
> (\$56,000)	Decrease in Specialty Crop Block Grant funds.
> (\$15,000)	Decrease in funding from AgVenture Fund.

Capital Expenditures

	\$64,000	Vehicles (2).
>	\$60,000	Building repair.
>	\$25,000	Security camera

Program Discussion

The 2021-2022 recommended Agricultural Commissioner's Office (Office) budget totals \$8,465,771, which is a decrease of \$190,945 from the 2020-2021 adjusted budget. The decrease primarily reflects a decrease in software program costs, overall Capital Expenditures, extra-help, and the deletion of an Office Assistant position, partially offset by a salary and benefits adjustment, the addition of an Agricultural Biologist/Standards Inspector position, and a Cost Allocation Plan adjustment.

2019 Novel Coronavirus (COVID-19)

The COVID-19 pandemic has affected the ability of some agricultural commodity groups to export due to the lack of transportation to foreign markets. The following are continued impacts to the Office budget if there is a prolonged or re-occurring COVID-19 event:

- ➤ Inability to export will have a direct budgetary effect due to fewer inspections for phytosanitary certificates.
- Reduced fuel sales will have a corresponding effect on Unclaimed Gas Tax revenues.
- ➤ In-person AgVenture events cancellation in 2021-2022 could affect the State Grant approval, and the contract with the AgVenture Coordinator.

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➤ Cancellation of all conference room bookings at the Agricultural Center has resulted in a loss of over \$72,000 in revenue since March 2020. If the closure of the Agricultural Center and large gatherings continues, this will continue to impact this revenue stream in 2021-2022.

Unclaimed Gas Tax (UGT) Revenue

State law provides that refunds of fuel taxes may be requested for off-highway usage, such as for agricultural purposes; however, not all allowable refunds are requested. These unclaimed monies are deposited into a special fund administered by the California Department of Food and Agriculture (CDFA), with a portion distributed annually to county Agricultural Commissioners. The amount received by each county is based on the relative amount of General Fund support received in comparison to other counties and overall costs of agricultural programs. The County's share of gas tax revenues is budgeted at \$1.25 million for 2021-2022.

Due to the passage of Senate Bill 1 in 2017, there has been an overall increase in UGT funding to CDFA. The increased UGT funding led to the enhancement of the Pest Exclusion program by covering all of the terminal inspection costs. The Office is anticipating a \$272,926 Pest Exclusion contract for 2021-2022. Additionally, \$40,710 in grant funding will also be received for a Weed Management program and contracts with a local Resource Conservation District to map noxious weed areas in the County.

Pest Detection Programs

State Pest Detection contracts typically provide funding for seasonal staff, vehicle expenses, and other supplies to deal with quarantine and eradication efforts. The Department has received a 2-year State contract for detection trapping of exotic pests for 2020-2021 and 2021-2022. An additional amount of \$127,500 is also being received for each year of the contract to cover trapping of additional pests such as Vine Mealy Bug, Apple Maggot, and Western Cherry fruit flies.

- ➤ Asian Citrus Psyllid (ACP) In 2019, there were no new finds of ACP in the County resulting in a decrease of traps and the State contract by \$145,514 for Federal fiscal year 2019-2020. The Office received \$119,063 for Federal fiscal year 2020-2021. If a new contract is received for October through June, it will be reflected as a midyear budget adjustment during 2021-2022, due to the timing of the Federal budget.
- ➤ European Grape Vine Moth (EGVM) The contract status for the EGVM program is uncertain due to Statewide eradication in 2016. In 2019-2020, a contract was received for \$262,070, which is 21% less than the previous year to continue survey work throughout the

County to ensure that eradication of the EGVM is maintained. The State contract for 2020-2021 Federal fiscal year is uncertain. If a new contract is received, the Office will present the item and any necessary budget adjustments to the Board of Supervisors for consideration during 2021-2022.

In the long-term view, if State quarantine and pest detection projects scale down significantly, there will be an impact to the Office budget. Aside from direct reductions in seasonal staff and other program expenditures, there will also be an impact to departmental overhead charges. Typically, State contracts allow a 25% overhead charge on part-time seasonal labor costs to help cover indirect administrative and support expenses. If contract revenue is eliminated, the ability to spread indirect costs to these programs is also eliminated, leaving overhead costs to be absorbed by remaining programs or the General Fund. Staff will continue to monitor the situation and reduce or adjust overhead costs as appropriate.

AgVenture Program

In 2018, a Specialty Crop Block Grant (SCBG) was awarded by CDFA to cover approximately 65% of the costs for the AgVenture program from 2018-2021. The Office has applied for a new SCBG to cover AgVenture costs for the next three years. The recommended budget includes \$113,500 in salary and supply costs for the program. Any costs not reimbursed by the SCBG funding will be transferred from the AgVenture Fund to cover transportation and a portion of the AgVenture Program Coordinator's salary.

In 2020-2021, all in-person AgVenture events were cancelled due to COVID-19. Three virtual events have been hosted with over 14,000 participants.

Agricultural Center

The Agricultural Center was built in 2008 and has over 62,000 square feet of housing offices for the Agricultural Commissioner, the Office of Emergency Services, and the University of California Cooperative Extension as well as several assembly rooms.

In July 2020, the Board of Supervisors approved enhancements to the Agricultural Center conference (B-20-370). These enhancements included new audiovisual equipment with laser projectors and capability of projecting any presentations from one room to another during overflow of attendees. Facility bookings have been impacted due to COVID-19.

Pesticide Enforcement Revenues

A State mill fee is assessed on pesticides sold in California with monies collected to pay for State Department of Pesticide Regulation programs and to help counties offset the

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cost of its Pesticide Use Enforcement program. Revenue is projected to remain steady at approximately \$1.20 million in 2021-2022.

State Fair (Fair) Display

The Fair is an important venue to promote and highlight the County's agriculture and its tourism opportunities through production of a display. Many counties in the State have participated in the Fair through visitor bureaus and Chambers of Commerce. In 2019, the Office collaborated with Visit Stockton and the Stockton Convention and Visitors Bureau to enhance the Fair display. In 2020, the Fair was cancelled due to COVID-19 restrictions. The 2021-2022 recommended budget includes \$5,000 in funding toward the costs of the County's display; however, the Fair display requirements are changed and Stockton Convention and Visitors Bureau is uncertain regarding participation in 2021.

Crop Report

California Food and Agriculture Code Section 2272 mandates the Agricultural Commissioner of each county to compile an annual crop report in accordance with the methods outlined by the National Agricultural Statistics Services. The Annual Crop Report helps in providing agriculture production data to private lending institutions, Assessor, Federal, State, and local governmental agencies.

Calendar Year	Gross Ag Value
2019	\$2,617,815,000
2018	\$2,594,246,000
2017	\$2,527,989,000
2016	\$2,337,922,000
2015	\$2,732,917,000
2014	\$3,234,705,000

Weights and Measures Division

The Weights and Measures 2021-2022 Annual Device Registration Fees remain steady. The Division has seen an increase in large capacity devices being tested as existing businesses diversify by manufacturing and selling diverse products that require additional weighing and measuring equipment to be tested and certified. Included in the 2019-2020 Adopted Budget was the purchase of a new weight truck and crane to replace a 30-year-old vehicle. In addition, an electric charging station inspection unit to increase testing capabilities to better serve customers was also purchased. The new truck was received in 2020-2021 due to COVID-19-related delays.

Emerging Issues

Hemp

In July 2020, the Board of Supervisors revised the Hemp Ordinance to allow cultivation of hemp transplants in the agricultural limited zones of San Joaquin County (B-20-369). The Office has been working with applicants and has registered and licensed three hemp producers. As of March 31, 2021, there are three registered industrial hemp growers in the County with a total of 48 acres. Due to the continuous changes to State regulations in the area of policy, ongoing discussions with the California Agricultural Commissioner and Sealers Association and its hemp-working group at the State level continue. In addition, staff has been attending Hemp Advisory Board meetings and conference calls with hemp regulators from throughout the United States. CDFA is currently seeking Federal approval for the State Hemp Plan. Any oversight activities by staff are covered by fees similar to those already in place for the issuance of export certifications and contracts with CDFA.

Funds

The Office maintains four General Fund Special Account Funds established by the Board of Supervisors to carry out different programs.

Agricultural Facilities Fund

The Agricultural Facilities General Fund Special Account (#12005), established in 2010 (B-10-432), receives all fees collected for use of the County Agricultural Center. Funds are used for replacement of furnishings, window coverings, flooring and equipment, special maintenance needs, and incidental supplies for the public use areas. In 2020-2021, audiovisual equipment was upgraded in the smaller conference rooms with the Board approval, totaling \$51,500. As of March 31, 2021, the fund balance totaled \$363,678.

After the revision of facility use fees in October 2015, the fund has seen yearly increases in revenue, but was impacted in 2020-2021 by the loss of facility bookings due to COVID-19.

Fiscal Year	Fund Revenues
2016-2017	\$66,448
2017-2018	\$78,400
2018-2019	\$80,549
2019-2020	\$79,405
2020-2021	\$40,163

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AgVenture Fund

As of March 31, 2021, the General Fund Special Account AgVenture (#12006) balance totaled \$247,730. Continuation of the program will be dependent on grant funding, private donations, and County funding. The 2021-2022 recommended budget includes the use of \$113,500 from this fund for the AgVenture program.

Glassy-Winged Sharp Shooter (GWSS) Prevention Fund

On January 5, 2000, the San Joaquin County GWSS task force was organized to address the threats of the GWSS in the County. Subsequently, the Board established the General Fund Special Account (#12002) to fund the program in the absence of local, State, or Federal funding availability. The original source of funding came through donations from the local wine

grape industry. The GWSS program continues to be active, but is now funded with Federal monies through a State contract with the County. As of March 31, 2021, the fund balance totaled \$55,992.

Special Agriculture Inspection Fund

The Special Agriculture Inspection General Fund Special Account (#12004) captures revenues from inspection and certification services. Average annual revenue is approximately \$640,000. As of March 31, 2021, the fund balance totaled \$3,223,557, and does not include revenue that would have been received from spring 2021 activities, including cherry inspections. The 2021-2022 recommended budget includes a transfer of \$640,000 from this fund to support the Office's operations, which is a decrease of \$345,175 from the amount transferred in 2020-2021.

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	2017-2018	2018-2019	2019-2020	2020-2021	Projected 2021-2022
Action					
Complaint Investigations	35	35**	46	28	35
Insect Traps Monitored	13,300	13,475	10,528	13,220	11,860
Investigations	110	149**	118	100	100
Pesticide Permits/I.D.#s Issued	1,846	1,985	2,039	2,000	2,000
Issuance					
Export Certificates Issued	16,250	16,700	11,942	14,250	16,750
Inspections					
Civil Penalty Actions	5	11	15	10	10
Establishments Inspected	2,750	2,930	2,854	2,695	2,725
Fruit and Vegetable Inspections	1,616	896	1,300	1,250	1,600
Measuring Devices Inspected	7,500	8,513	9,123	9,205	8,750
Nursery Inspections	85	85	53	80	85
Package Inspections	500	715	462	65	150
Pesticide Inspections	650	757	850	654	800
Petroleum Inspections	250	201	313	251	250
Seed Inspections	120	120	117	150	150
Weighing Devices Inspected	3,000	3,648	3,857	3,322	3,500
Weighmaster Inspections	25	20	17	15	15
Shipments Incoming Plant Shipments	4,887	4,922	8,500	8,500	9,000
AgVenture	,	,	,	,	,
Program Student Participants*	9,584	9,850	9,992	33,320	10,000
Program Volunteers	1,176	1,192	1,274	87	1,180
*Including virtual participants beginning in 2020-2021.					



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David Kwong, Community Development Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$6,536,608	\$7,165,289	\$8,001,551	\$8,001,551	\$836,262
Services & Supplies	1,426,347	1,935,660	2,549,477	2,549,477	613,81
Centrally-Budgeted Expenses	501,325	945,161	1,376,084	1,376,084	430,92
Capital Expenditures	41,003	70,000	0	0	(70,000
Total Expenditures	\$8,505,283	\$10,116,110	\$11,927,112	\$11,927,112	\$1,811,00
Expenditure Reimbursements	(18,795)	0	0	0	
Total Appropriations	\$8,486,488	\$10,116,110	\$11,927,112	\$11,927,112	\$1,811,00
Earned Revenues By Source					
Licenses/Permits/Franchises	\$3,853,750	\$4,218,000	\$4,415,000	\$4,415,000	\$197,00
Aid From Other Governments	48,205	38,495	35,000	35,000	(3,495
Charges For Services	1,276,740	1,906,985	1,615,127	1,615,127	(291,858
Miscellaneous Revenues	(30,586)	1,200	144,678	144,678	143,47
Total Revenues	\$5,148,109	\$6,164,680	\$6,209,805	\$6,209,805	\$45,12
Net County Cost	\$3,338,379	\$3,951,430	\$5,717,307	\$5,717,307	\$1,765,87
Allocated Positions	52.0	53.0	56.0	56.0	3.
Temporary (Full-Time Equivalent)	1.2	0.6	0.6	0.6	0.
Total Staffing	53.2	53.6	56.6	56.6	3.

Purpose

The Community Development Department includes four divisions: Building Inspection, Planning/Development, Code Enforcement, and the Fire Prevention Bureau. The Building Inspection Division protects the public's health and safety by regulating new building construction, inspecting existing buildings, and by reviewing all new development projects. The Planning/Development Services Division processes building and development projects, including any necessary environmental review, and prepares reports for the Planning Commission and the Board of Supervisors. This Division also prepares, maintains, and implements the Development Title and the General Plan. Code Enforcement staff are responsible for investigating complaints and providing enforcement services for violations of the County's Development Title. Additional Department functions include Administration, Fire Prevention, and Geographic Information Systems.

Board Strategic Priorities 2020-2021 through 2021-2022

The 2021-2022 recommended budget for the Community Development Department focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues.

The following highlights provide an overview of several projects, programs, and activities administered by the Community Development Department.

Environmental Protection

Ensure Fiscal Responsibility

- ➤ The Department projected a 5% decrease in permit activity in 2020-2021 due to the 2019 Novel Coronavirus (COVID-19) pandemic. In the first half of the fiscal year, building permit activity was higher than projected, and based on activity experienced and other economic indicators, the Department is projecting 3% growth for 2021-2022.
- ➤ The 2021-2022 recommended budget includes the transfer of the substandard housing and dangerous building program from the Environmental Health Department. The Department's operation of the program, alongside Code Enforcement Division functions will improve program efficiency and customer service, while reducing the cost to operate the program.

Promote Good Governance and Increase Organizational Capabilities

- ➤ The Building Inspection Division is continuing its efforts to streamline permit issuance and inspections. Building Division Inspectors utilize tablets at job sites to maximize efficiencies.
- ➤ The Department is continuing to implement e-PlanSoft software and updating processes to allow for broader acceptance of electronic plans for review.
- ➤ In 2019-2020, the Department was awarded \$310,000 of Senate Bill (SB) 2 Planning Grant Program funding to implement projects that streamline housing approvals and accelerate housing production. Implementation was delayed in 2020-2021 due to the COVID-19 pandemic. In 2021-2022, grant funding will continue to be used for improvements to the permitting and application process and upgrades to the counter and permitting staff areas.
- ➤ In 2020-2021, the Department completed a management study for the Code Enforcement Division and is implementing recommendations that include organizational changes and training for Code Enforcement Officers.
- Code Enforcement Officers participate in weekly triage meetings and respond to complaints as part of the Community Service Team made up of the Sheriff's Office and the Environmental Health Department.
- ➤ The Department is currently working with the Information Systems Division to develop criteria for the evaluation and procurement of a new department-wide permitting and tracking software platform. The platform will be coordinated with Public Works, Environmental Health, and the Treasurer-Tax Collector departments. Software acquisition is expected to be completed during 2021-2022.

In 2021-2022, the Planning/Development Division will continue with projects and implement policies in the Housing Element that address homelessness, which include:

- ➤ Arranging for support services and collaborating with the Housing Authority of San Joaquin to facilitate alternative shelter arrangements for Veterans and lowincome persons, including facilitation and assistance with the construction of a 35,753-square-foot, 48-unit multifamily apartment complex exclusively for homeless Veterans and their families.
- ➤ Continuing to pursue State and Federal funds available to the County to support existing shelters.
- ➤ Creating an Affordable Dwelling Unit Design Manual to implement the General Plan Policies that address homelessness and affordable housing initiatives.

Promote Economic Development

- ➤ Staff is working with several Master Developers on construction projects scheduled for completion by spring 2022. The first is the development of the Mountain House Commercial and Retail Shopping Center comprised of a Safeway Supermarket, a fuel center, and three multi-tenant commercial buildings. Staff estimates over 700 jobs from this development project.
- ➤ The new Mountain House neighborhood commercial and retail project plaza "Mustang Square Center" will begin construction in summer 2021. This project will include a gas station, car wash, and convenience store.
- ➤ The first multi-use building in Mountain House is scheduled to begin construction in the summer 2021. The building and facility operations will include an indoor sports center, commercial education center, and a 24-hour urgent care facility. The commercial education center will be open 7 days a week, from 8:00 a.m. to 8:00 p.m. to provide educational services pertaining to math and language arts enrichment and other related services.
- ➤ The new Mountain House Technology Center is the first advanced manufacturing facility, office center, and light industrial complex in Mountain House. The Department expects to generate 895 full-time jobs.
- ➤ The Department is in the process of developing an ordinance to address the shortage of available locations for truck parking and truck sales in the unincorporated area. The Department is considering potential sites near interchanges along State Route 99, and Interstates 5, 205 and 580. The ordinance is in response to a Grand Jury Report (2018), which identified issues with illegal truck parking in the County. The ordinance will incorporate

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input from a variety of stakeholders, the Planning Commission, trucking businesses, and interested members of the public. Completion of this ordinance is expected by fall 2021.

> The Planning/Development Division will continue to work with the County Administrator's Office and the Master Developer to implement development projects consistent with the Stockton Metropolitan Airport Special Purpose Plan (Plan) for development of Airpark 599. The update to the Plan approved by the Board of Supervisors in December 2020 (B-20-722) will provide for the construction of four warehouse buildings totaling 2,419,420 square feet.

Stay Informed and Proactive in Dealing with **Water Issues**

> The Planning/Development Division is working with the Public Works Department on SB 5 issues regarding flooding and on the Sustainable Groundwater Management Act. The General Plan includes language and policies for consistency with State regulations.

Major Budget Changes

Salaries & Employee Benefits

> \$634,37	1 Salar	Salary and benefits adjustments.				
> \$355,34	1 Add	three Code	Enforce	ment Officers.		
\$ \$130,27	8 Add Offic		Code	Enforcement		
> \$73,819	Add	an Office A	ssistant.			
> (\$209,84	42) Dele	te a Principa	al Planne	er.		
> (\$120,08	86) Dele	te an Accou	nting Te	echnician.		
> (\$27,619	9) Decr	ease in extra	a-help.			

Services & Supplies

> \$400,700	Increase in professional services costs for Mountain House incorporation, Redistricting, and Housing Program.
> \$100,000	Increase in Community Clean-up Program costs.
> \$55,700	Increase in training and travel costs.
> \$44,000	Increase in costs for janitorial services.
> \$30,000	Increase in costs for weed abatement.

Centrally-Budgeted Expenses

>	\$104,136	Increase in data processing charges.
>	\$34,922	Increase in Casualty insurance costs.
>	\$290,124	Cost Allocation Plan adjustment.

Re

>	\$290,124	Cost Allocation Plan adjustment.
ve	nues	
>	\$175,000	Increase in building permit fees reflecting higher volume/activity.
>	\$137,429	Increase in taxes and fees for new code enforcement housing program.
>	\$67,426	Increase in fees for Geographic Information Systems activities.
>	\$57,500	Increase in plan check revenue reflecting higher volume/activity.
>	(\$350,000)	Decrease in planning fees reflecting increased use of the General Plan Implementation and Imaging Technology trust funds.
>	(\$66,985)	Decrease in revenue for large environmental review projects.

Program Discussion

The 2021-2022 recommended Community Development budget totals \$11,927,112 which is an increase of \$1,811,002 from the 2020-2021 adjusted budget. This change primarily reflects salary and benefits adjustments, the addition of three Code Enforcement Officers, a Senior Code Enforcement Officer, and an Office Assistant, increases in costs for professional services, Community Clean-up Program costs, data processing charges, and a Cost Allocation Plan adjustment; partially offset by the deletion of two vacant positions.

Building Inspection Division

The Division is responsible for issuing building permits, reviewing building plans, and performing building inspections to determine compliance with California Building Code as adopted by the County. The Building Inspection Division consists of four functions: Permit Services processes and issues all building permit applications; Permit Tracking maintains and tracks issued and pending building permits in addition to scheduling inspection request; Plan Check Services reviews and approves all building plans; and Inspection Services performs building inspection for all

Environmental Protection

issued building permits for the unincorporated area and Mountain House.

Due to the COVID-19 pandemic, the Department closed its public lobby multiple times over the past year. During the times of closure, alternate methods were used to receive permit applications and issue building permits, including e-mail, a drop box at the building entrance, electronic payment, and front door pick up of approved plans. Also, the Department implemented an electronic permitting process where an applicant could electronically submit for a permit, pay fees, and receive a building permit and approved plans at www.sigov.org/commdev.

The Department has set a goal to process all building permit applications that include building plans electronically in 2021-2022. In addition to the convenience, the shift to the electronic process will reduce the cost to the public and the department for plan and document duplication, storage, and conversion from paper to electronic for document archiving. Building inspection staff can also utilize electronic plans to perform inspections without the need to handle paper plans. The Department will continue to receive building permit applications and plans up to ledger size for small projects and will provide a scanner in the lobby for the public to digitize paper submittals.

Building permit applications for single-family residential homes, agricultural facilities, commercial and industrial development have remained strong Countywide. Inspection Staff perform inspections of residential, agricultural, and commercial development. The Division utilizes outside plan review consultants when Plan Check staff is not able to meet the maximum review turnaround time required by the Health and Safety Code. The Department may request additional plan check staff in the future.

Planning/Development Services Division

The Planning Division reviews land use development proposals of project applicants. The Division is divided into three areas: Current Planning (advising, processing, and conducting required environmental review of development projects); Advanced Planning, (long-term development projects, General Plan amendments, Zone Reclassifications, Quarries, Development Title updates, and implementation of the 2035 General Plan); and Mountain House (building, planning, and development services for the unincorporated Mountain House community). The Mountain House New Town Planning Trust Fund (#81329) is maintained in perpetuity with advanced deposits from the Master Developers. The trust fund balance as of March 31, 2021 was approximately \$125,826 which is adequate to cover Department charges of approximately \$100,000 related to staff review of Planning and Public Works entitlements for 2021-2022. Both Current and Advance Planning staff work

the front counter to provide the public with information on development and zoning. A new Deputy Director of Planning was added midyear 2020-2021 to provide administrative oversight and leadership for the Division.

In 2021-2022, the Division will continue to review its processes and strive to further streamline procedures, improve accountability, and enhance customer experience. An additional online software tool, Camino, will be provided to aid the public with answers to general questions regarding development in the County. The program provides comprehensive answers to commonly asked questions and provides links to various planning and building applications that can be filled out online and submitted electronically.

Development Title Update

On March 24, 2020, the Board of Supervisors approved (B-20-152) a multiyear contract to update the Development Title, the County's zoning code document that implements the policies of the 2035 General Plan. The effort will produce an improved planning document that reflects the policies and priorities of the Board for the preservation of agriculture and the increased opportunities for more development of commercial, industrial, and residential land. The total contract is \$705,551 of which \$400,000 is included in the recommended 2021-2022 budget. The project is funded by General Plan Implementation Fee revenue and SB 2 grant funding and is anticipated to be completed in December 2021.

Code Enforcement Division

The Code Enforcement Division is responsible for investigating complaints and providing enforcement services for violations of the County's Development Title. The majority of complaints relate to building code and land use violations. To ensure a safe and efficient County response, Code Enforcement staff meet weekly with the Community Service Team to review and investigate complaints. If a property owner found in violation of the Development Title does not voluntarily abate the conditions after notification from Department staff, staff will then refer the property owner to the District Attorney's Office for further enforcement action. Division staff oversees the abandoned vehicle removal program, funded by the Abandoned Vehicle Abatement Service Authority.

Substandard Housing Abatement Program

Code Enforcement will improve efficiency and customer service with the transfer of the substandard housing and dangerous building unit from the Environmental Health Department. The recommended budget includes the addition a Senior Code Enforcement Officer, three Code Enforcement Officers, and an Office Assistant to support the program. Staff will receive training in Code Enforcement laws,

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regulations, and best practices, along with training in substandard housing, dangerous building, and building code regulations. This consolidation will reduce duplication efforts and streamline compliance processes.

Community Clean-Up Program

The Code Enforcement Division organizes the County's Community Clean-Up Program. The Program places dumpsters for trash, electronics, and tires in the designated neighborhoods during the advertised events. Staff also distributes landfill passes to Lovelace Materials Recovery Facility and Transfer Station and North County Recycling Center and Sanitary Landfill to County residents to aid in the proper disposal of accumulated trash.

In 2021-2022, the Division will partner with Public Works on a three-year Pilot Program to increase the number of events from 12 to 24, in an effort to meet community access needs, decrease illegal dumping throughout the county, and address quality of life standards. The additional events will be strategically sited and advertised to community stakeholders and the recommended budget includes an additional General Fund contribution of \$80,000. Program events will continue to be conducted in the following twelve neighborhoods:

Neighborhoods	Location
Boggs Tract	Stockton
Country Club	Stockton
French Camp	French Camp
Garden Acres	Stockton
Gianone Park	Stockton
Kennedy Park	Stockton
Larch-Clover	Tracy
Lockeford	Lockeford
Morada	Morada
Taft	Stockton
Thornton	Thornton
Woodbridge	Woodbridge

Fire Prevention Bureau

The Fire Prevention Bureau Division is responsible for the administration and enforcement of the California Fire Code as adopted by the County. The Bureau is tasked with

reviewing building plans and performing inspections to determine Fire Code compliance, reviewing appeals on fire prevention issues, certifying occupancy, providing technical consultation with County stakeholders including County Fire Districts, administering the County's operational fire permit program and enforcing the County's Weed Abatement Program. Additionally, the Bureau coordinates and oversees the fire protection programs of the Fire Districts and departments within the County that provide fire services through a Memorandum of Understanding with the County. In 2021-2022, the Bureau will collaborate with Fire Districts on an analysis of fire prevention fees and will return to the Board with recommended fee adjustments.

Fee Schedule Review and Adjustment

The Department completed a time and fee study in the fourth quarter of 2020-2021 for Planning, Building, and Code Enforcement Divisions. The Department engaged an outside consultant to complete the study, which included documentation of the actual time spent by staff on applications and permits. The Department will return to the Board in 2021-2022 with recommended fee adjustments.

Mountain House Incorporation

The Mountain House Community Services District has filed an application for incorporation as a city with the San Joaquin Local Agency Formation Commission (LAFCo). A Comprehensive Fiscal Analysis will be prepared by LAFCo to review the feasibility of the incorporation application. The application process will occur in 2021-2022 and the recommended budget includes an additional General Fund contribution of \$250,000 for land use, financial, economic, and environmental consultant services to supplement County staff review of the financial and environmental aspects of this potential change and impacts to the County.

Redistricting of Supervisorial Districts

The Department will serve as the lead in a multi-departmental effort to complete the decennial Supervisorial Redistricting process. The recommended budget includes an additional General Fund contribution of \$75,000 for consultant services to assist staff and the Redistricting Advisory Committee in its public facilitation and everyday tasks given all of the revised elections code amendments.

Environmental Protection

Workload Data							
	2017-2018	———Actual— 2018-2019	2019-2020	Est. /Act. 2020-2021	Projected 2021-2022		
Building Permits							
Commercial	417	501	495	558	575		
Residential-County	1,762	1,900	2,013	2,532	2,608		
Residential-Mountain House	998	919	814	818	843		
Over-the-Counter (roof, HVAC, etc.)	2,420	2,264	2,141	2,124	2,188		
Total Permits	5,597	5,584	5,463	6,032	6,214		
Planning							
Business License	304	321	325	364	37:		
Development Applications	295	304	264	204	210		
Williamson Act	31	14	20	36	37		
Total Applications	630	639	609	604	622		
Enforcement							
Abandoned Vehicles	2	43	19	4	4		
Community Service Complaints	1,738	2,024	1,980	2,276	2,344		
Enforcement Cases							
Cases-Closed	417	424	356	254	262		
Cases-Other	113	89	141	256	264		
Total Enforcement	2,270	2,580	2,496	2,790	2,874		
Fire Services							
Fire Access Roads	100	93	98	128	132		
Fire Inspections	271	267	231	246	253		
Permits Issued	443	451	441	456	470		
Plan Reviews	55	654	716	564	58		
Weed Abatement Parcels Abated	23	19	30	25	20		
Total Fire Services	892	1,484	1,516	1,419	1,462		



Environmental Protection

Marcia Cunningham, General Services Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$871,435	\$863,893	\$900,505	\$900,505	\$36,61
Services & Supplies	178,087	1,467,075	1,288,875	1,288,875	(178,200
Centrally-Budgeted Expenses	315,354	291,523	416,063	416,063	124,54
Capital Expenditures	3,148	0	0	0	
Total Expenditures	\$1,368,024	\$2,622,491	\$2,605,443	\$2,605,443	(\$17,048
Expenditure Reimbursements	(374,031)	0	0	0	
Total Appropriations	\$993,993	\$2,622,491	\$2,605,443	\$2,605,443	(\$17,048
Earned Revenues By Source					
Aid From Other Governments	\$639,880	\$1,654,677	\$1,469,226	\$1,469,226	(\$185,451
Total Revenues	\$639,880	\$1,654,677	\$1,469,226	\$1,469,226	(\$185,451
Net County Cost	\$354,113	\$967,814	\$1,136,217	\$1,136,217	\$168,40
Allocated Positions	7.0	7.0	7.0	7.0	0.

Purpose

The Office of Emergency Services (OES) is responsible for coordinating with County departments, local cities, and Special Districts to mitigate against, prepare for, respond to, and recover from disasters. OES does not execute tactical field operations, but instead supports requests from first responders in the field.

The central site for managing and coordinating the County's support of field operations is the San Joaquin County Emergency Operations Center (EOC). The EOC is not a "Command Post," it is a multi-agency coordination point for emergencies affecting multiple jurisdictions or disciplines. During a disaster, the EOC is also the communication link with city or special district EOCs, Department/Agency Operations Centers, adjacent counties, the California Inland Regional EOC, and other State and Federal offices.

Major Budget Changes

Salaries & Employee Benefits

➤ \$36,612 Salary and benefits adjustments.

Services & Supplies

> \$202,403	Increase in Department of Water Resources (DWR) Delta Flood Emergency Response Round 2 expenditures.
> (\$395,468)	Decrease in State Public Safety Power Shutoff (PSPS) Resiliency Grant expenditures.

Centrally-Budgeted Expenses

> \$47,166	Increase in data processing charges.
> \$79,954	Cost Allocation Plan adjustment.

Revenues

> \$341,920	Increase in DWR Delta Flood Emergency Response Round 2 revenue.
> (\$395,468)	Decrease in State PSPS Resiliency Grant revenue.

Environmental Protection

> (\$133,799)

Decrease in supplemental revenue from Emergency Management Performance Grant, due to grant ending on June 30, 2021.

Program Discussion

The 2021-2022 recommended Office of Emergency Services (OES) budget totals \$2,605,443, which is a decrease of \$17,048 from the 2020-2021 adjusted budget. This change primarily reflects a decrease in State PSPS Resiliency Program grant expenditures, offset by salary and benefits adjustments, increases in DWR Delta Flood Emergency Response Round 2 grant-related expenditures, data processing charges, and a Cost Allocation Plan adjustment.

In 2021-2022, OES priorities will include continued progress in improving County employee overall familiarity and understanding of the newly developed Emergency Operations Plan (EOP). This includes conducting two training courses and at least three tabletop exercises on the EOP. In addition, OES will continue to conduct the following activities:

- ➤ Work with County departments with roles in emergency response to update and/or develop specific EOP Functional and Hazard Annexes that meet the new Federal Emergency Management Agency (FEMA) required format.
- ➤ Maintain County Employee Preparedness Program (EPP).
- ➤ Maintain 24-hour disaster response coordination, including alert and warning capability.
- ➤ Perform local emergency response coordination, monitoring, and reporting.
- Planning, training, exercises, and stockpiling of floodfight resources.
- ➤ Update and implement the comprehensive five-year training and exercise plan with continued efforts to include cities and Special Districts.
- ➤ Coordination and training of the Countywide usage of Everbridge, a web-based public alert and warning software.
- ➤ Recovery efforts for the 2019 Novel Coronavirus (COVID-19) pandemic response, to include FEMA reimbursement claims.

Assessment planning to become an Emergency Management Accredited Program accredited County by 2024.

Emergency Operations Plan

The EOP explains the general concept of operations, reviews the expected mission execution for each emergency phase, and identifies the agencies that will have the lead for a given Emergency Support Function (ESF). The Basic Plan then outlines the ESFs activated during an emergency.

FEMA requires the Basic EOP to be updated every two years. In 2021-2022, a total of five of the existing supporting functional and hazard annexes in the 2019 Basic EOP will undergo a comprehensive review and will be updated to build upon existing community partnerships to effectively engage the whole community in emergency management and preparedness and improve resiliency. OES will continue to focus on providing training and exercises to the County, cities, and other stakeholders that reinforce knowledge of the EOP fundamentals. This endeavor will require continued cooperation with most County departments and Disaster Service Workers.

Also, quarterly Countywide stakeholder meetings will continue to ensure plans and training opportunities are effectively communicated throughout the stakeholder community. These meetings include County departments with roles in emergency response, cities, and Special Districts.

OES continues to strive towards all staff completing required training for a Type III Emergency Operations Center Credential through the State of California Governor's Office of Emergency Services (Cal OES). Cal OES recommends all personnel working in local Emergency and Department Operations Centers at the County level complete the credential program, which promotes an enhanced level of readiness and response for day-to-day emergencies and catastrophic disasters. Currently, OES has three out of five staff fully credentialed. The remaining employees have less than 20 hours of training to complete.

2019 Novel Coronavirus (COVID-19) Countywide Emergency Operations Center Activation and Recovery

On March 17, 2020, the Board of Supervisors ratified the declaration of the Local Health Emergency by the San Joaquin County Public Health Officer on March 12, 2020 in response to the COVID-19 pandemic. The Board also ratified the Proclamation of a Local Emergency on March 24, 2020. On March 22, 2020, the President of the United States issued a Major Disaster Declaration for the State of California. The EOC has remained activated in support of the response efforts in accordance with ESF 08 – Public Health and Medical Services, since March 13, 2020. In coordination with Public

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Health, San Joaquin County Clinics, and local agencies throughout the County, OES has been the lead County entity responsible for coordinating numerous testing and vaccination events across the County.

Several State and Federal funding streams for reimbursement continue to be identified as the COVID-19 pandemic continues, including eligibility through the Robert T. Stafford Disaster Relief and Emergency Assistance Act (Stafford Act). FEMA announced on February 3, 2021, a Presidential Directive allows FEMA to pay 100% of the costs of activities that had previously been determined to be eligible for Federal funding from the beginning of the pandemic in January 2020 to September 30, 2021. OES will continue to seek out and file for all eligible reimbursement of costs for the County. Recovery operations are expected to continue throughout much, if not all, of 2021-2022.

Emergency Preparedness Program (EPP)

The 2021-2022 recommended budget includes \$18,600 in staffing costs to provide 16 EPP training courses to newly hired County employees to ensure they can safely evacuate from their work area, or shelter in place. This includes ensuring training for Facility Threat Coordinators, Area Wardens, and assisting with the development of department emergency plans.

The goal for this Program includes completing the development of a video-based on-line training curriculum for Area Wardens and updated new employee preparedness orientations, which incorporate required trainings for public employees in the Standardized Emergency Management System.

During 2020-2021 six facility evacuation drills were coordinated by OES while prioritizing the emergency response to the COVID-19 pandemic. In 2021-2022, OES plans to coordinate 30 facility evacuation drills.

Emergency Preparedness Exercises

Exercises are an essential part of emergency preparedness and are commonly used to test and evaluate plans, policies, and procedures in place in a learning environment. OES maintains a five-year training and exercise plan, which builds up in complexity as mastery is achieved. OES will conduct six discussion-based exercises and a functional exercise during 2021-2022. Exercise scenarios will be based on previously identified hazard vulnerabilities and will include participants from other County departments, cities, Special Districts, and non-government agencies where appropriate. OES will join four other Delta counties in a functional exercise, testing a regional response to a flood scenario in spring 2022. After-Action Report and Improvement Planning

reports will be developed following all OES facilitated exercises.

Emergency Management Performance Grant

Funding for the FEMA Emergency Management Performance Grant (EMPG) flows to the State and is allocated to counties on a per capita basis, requiring a 50% local match. These funds are used to enhance local emergency planning, response, and recovery. For many years, OES has successfully applied for EMPG funding. The 2021-2022 recommended budget includes \$280,007 in revenue from this grant.

For planning efforts, this grant covers current emergency plans and annex revisions. FEMA priorities are adjusted annually, but flexibility is allowed in establishing specific local goals as long as they meet generic Federal goals.

Staff will continue to participate in local government exercises and County department exercises to test assigned Operational Area coordination procedures. OES also participates in annual dam failure exercises with 15 dam operators and State and Federal agencies.

Department of Water Resources Delta Flood Emergency Response Grant Program, Round 2

On January 8, 2019, the Board of Supervisors approved (B-19-13) acceptance of the DWR Delta Flood Emergency Response Grant Program, Round-2 grant for flood management solutions in the amount of \$2,404,820. This three-year grant includes funding for tasks directed at improving the overall response within the five-county Delta region such as the development of Delta-wide evacuation and logistics maps, flood exercises, development of flood just-intime training videos in English and Spanish, and a mass mailing to citizens in the Delta Region providing evacuation information and maps.

Also, OES will continue the oversight of the purchase and placement of Levee Maintaining Agency flood fight storage containers and equipment for increased flood readiness throughout the San Joaquin Delta Region.

Due to COVID-19 pandemic response efforts, some activities were put on hold while the EOC was fully activated. OES is requesting an extension through July 2022 to allow more time to complete the deliverables. The 2021-2022 recommended budget includes \$761,585 in revenue from this grant.

Public Safety Power Shutoff (PSPS)

In 2019, Pacific Gas and Electric notified their customers of the potential for a power shutoff to decrease the chance of electricity-caused wildland fires due to high fire danger. It is

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anticipated that PSPS events will be consistent for the next 10 years based upon reports from the Public Utility Commission and Cal OES.

In July 2019, the State awarded San Joaquin County \$548,735 in PSPS Resiliency Grant funds to support equipment purchases and improve local preparedness and response to PSPS events through October 2022. Of 21 projects submitted to the stakeholder panel for review, six projects were selected. These projects will provide support for generator power to shelters in Stockton, Manteca, Lathrop, and Ripon, and portable generators for the County Jail. The COVID-19 pandemic resulted in business and government closures and pushed timelines back for some projects. Four projects were completed in 2020-2021 totaling \$395,468. The remaining funded projects were re-budgeted in 2021-2022.

In July 2020, the State awarded San Joaquin County a Community Power Resiliency Grant for \$274,367 to purchase generators or portable emergency communications for use during a PSPS event. The grant required at least 50% of these funds to be spent in one or more of the following resiliency areas: schools, election offices, food storage reserves, and/or COVID-19 testing sites. Eleven projects were submitted to the stakeholder panel review in January 2021. Seven projects for the purchase or installation of generators were selected for completion by October 31, 2021, the end of the grant performance period.

- 1. Mokelumne Fire District
- 2. Waterloo-Morada Fire District
- 3. City of Lathrop City Hall
- 4. City of Ripon Public Works (refueling station)
- 5. County Service Area 12 Thornton (well)
- 6. Ripon Unified School District
- 7. City of Lodi Fire Department (mobile repeater)

Public Outreach

In 2020-2021, OES participated in 12 preparedness outreach events including fairs, town halls, and public speaking engagements. With COVID-19 restrictions, the bulk of these were conducted via interactive audio or audio-visual.

The website, www.SJReady.org, has played a key role in sharing pertinent information about the COVID-19 pandemic. During the Santa Clara Unit Lightning Complex fires in the southwest corner of the County in late August 2020, the website served as a trusted source of real-time information and resources for the community in the face of potential evacuation and provided updates regarding the fires.

OES continues to utilize social media apps Facebook, Twitter, and NextDoor to share real-time information and instructions, as well as preparedness information.

Workload Data						
	2017-2018	———Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022	
Employee Preparedness Program						
Department Plan Assistance	45	34	31	10	34	
Disaster Responses	3	0	2	6	4	
Employee Preparedness Orientation	15	21	15	0	16	
Evacuation Drills	26	29	26	6	30	
Facility Threat Plan Assistance	26	28	23	1	25	
Warden Training	4	2	4	0	8	



2026000150—Homeland Security Grants

Environmental Protection

Vacant, Information Systems Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Services & Supplies	\$117,519	\$954,332	\$429,423	\$429,423	(\$524,909)
Centrally-Budgeted Expenses	(538)	2,231	2,664	2,664	433
Capital Expenditures	1,073,270	508,228	1,144,284	1,144,284	636,05
Total Appropriations	\$1,190,251	\$1,464,791	\$1,576,371	\$1,576,371	\$111,58
Earned Revenues By Source					
Aid From Other Governments	\$316,214	\$1,462,560	\$1,573,707	\$1,573,707	\$111,14
Total Revenues	\$316,214	\$1,462,560	\$1,573,707	\$1,573,707	\$111,14
Net County Cost	\$874,037	\$2,231	\$2,664	\$2,664	\$43

Purpose

The State of California is responsible for administering more than \$2.0 billion in funds for homeland security, emergency management, justice programs, and victim services. The majority of these grant funds are distributed to local and regional entities to enable the most effective prevention, detection, response, and recovery efforts.

In 2011, Information Systems Division (ISD) assumed responsibility for overall grant management of the Homeland Security Grants allocated to San Joaquin County: Homeland Security Grant Program and Urban Area Security Initiative. As Grant Administrator, ISD provides administrative oversight and financial management of the Homeland Security grant funds to ensure compliance with State and Federal laws, regulations, and policies.

Major Budgets Changes

Services & Supplies

>	(\$353,787)	Decrease in costs due to completion of Phase 2 of Mednet project, partially offset by increases for law enforcement projects.					
>	(\$123,331)	Decrease in software costs due to the completion of various projects including the radio communications firewall and radio software project.					

> (\$47,791)

Decrease in costs due to the completion of projects providing tactical vests for Lodi Police and ballistic helmets for the City of Manteca.

Revenues

> \$111,147 Increase in net reimbursements from grant projects.

Capital Expenditures

> \$408,878	Multiband radio upgrade project for fire departments.
> \$199,277	Rapid Deoxyribonucleic Acid (DNA) testing blocks.
> \$157,500	FirstNet/Land Mobile Radio (LMR) integration.
> \$99,350	Automated license plate reader for Stockton Police Department.
> \$90,181	Bomb squad x-ray equipment.
> \$65,890	Public Health bio-agent detection equipment.
> \$50,000	Radio communications analyzer.

2026000150—Homeland Security Grants

Environmental Protection

> \$47,100	County Administration Building camera project.
> \$17,353	Radio Communications mobile power backup trailer.
> \$8,755	Waterproof small un-manned aircraft system.

Program Discussion

During 2020-2021, ISD met with the Local Approval Authority, which includes representatives from local police, local and rural fire, and emergency medical services agencies, to fund projects that directly support the County's first responders.

The 2021-2022 recommended budget reflects the priorities established by the Local Approval Authority and focuses on investing grant funds to support the Federal Emergency Management Agency's four national priorities and projects that benefit the County in the areas of law enforcement, fire protection, cybersecurity and public health. A contribution of \$2,664 from the General Fund is included in this budget to cover Cost Allocation Plan costs charged to the Homeland Security Grants budget, which cannot be used to fund such costs.

In 2021-2022, Homeland Security Grant funds will be used to complete the following projects:

- Conduct a cybersecurity audit for Health Care Services (\$120,854).
- Purchase bomb squad x-ray equipment for the City of Lodi (\$90,181).
- Conduct a FirstNet/Land Mobile Radio pilot integration project (\$157,500).
- ➤ Law enforcement training and table top exercises (\$43,264).

- ➤ Purchase bio-agent detection equipment for Public Health Services (\$65,890).
- Conduct a cybersecurity assessment for the Sheriff's Office (\$48,000).
- ➤ Purchase a mobile generator for rural fire departments (\$17,353).
- > Purchase a small water unmanned aircraft (\$8,755).
- ➤ Purchase an ANDE DNA testing machine (\$199,277).
- ➤ Upgrade the video monitoring system in the County Administration Building to increase security (\$47,100).
- ➤ Purchase ATIMS Guard 1 Real Time Upgrades and Enhancements (\$37,416).
- Purchase digitization equipment for Custody Records Division (\$10,254).
- ➤ Purchase automated license plate reader equipment for Stockton Police Department (\$99,350).

In 2020-2021, the Department of Homeland Security grant funds were used to realize the following accomplishments:

- ➤ Completed a Health Care Services cybersecurity upgrade to secure the data center (\$78,835).
- ➤ Purchased law enforcement personal protective equipment for Lodi Police and Manteca Police (\$47,792).
- Completed a WebEOC city integration for Office of Emergency Services (\$1,500).
- ➤ Purchased Virtual Crime Center Software (\$19,100).
- ➤ Completed the MedNet communications system upgrade for emergency medical responders (\$415,168).
- ➤ Installed radio communications firewall software to improve the cybersecurity for the County's two-way radio communications system (\$146,250).

	Workload	Data			
	2017-2018	———Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Grants Administered	3	3	3	3	3
Value of Grants Administered	\$2,429,117	\$2,457,961	\$2,476,694	\$2,504,636	\$2,586,221

2026500000—Fish & Game

Environmental Protection

Patrick Withrow, Sheriff-Coroner-Public Administrator

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Operating Transfers Out	\$8,490	\$2,000	\$2,000	\$2,000	\$(
Total Appropriations	\$8,490	\$2,000	\$2,000	\$2,000	\$0
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$1,940	\$1,500	\$2,000	\$2,000	\$50
Fund Balance	6,550	500	0	0	(500
Total Revenues	\$8,490	\$2,000	\$2,000	\$2,000	\$
Net County Cost	\$0	\$0	\$0	\$0	\$

Purpose

The Fish and Game Program provides funding for the protection and propagation of natural resources as prescribed by State Fish and Game code. This Program is fully supported by fines collected for Fish and Game violations and is operated at a level determined by available funding.

Program Discussion

The 2021-2022 recommended budget for Fish and Game totals \$2,000, which is unchanged from the 2020-2021 adjusted budget.

Historically, fund balance provided for the overtime enforcement by Sheriff deputies, in conjunction with the State Department of Fish and Game, to conduct fishing and hunting license checks and compliance with regulations, as well as enforcement during dove and pheasant seasons, waterfowl hunting, and salmon and bass migrations. Starting in 2018-2019, overtime was no longer part of the recommended budget due to the dwindling balance of the Fish and Game Fund

For many years an annual contribution of \$7,000 from the Fish and Game Special Revenue Fund was made to support the Trout Stocking Program at Oak Grove Regional Park. However, also due to the declining fund balance, this amount is no longer sustainable. A decrease in the contribution amount to \$2,000 was budgeted in 2020-2021 and is recommended at the same level in 2021-2022.

Fund Balance

Costs in this budget are paid from the Fish and Game Special Revenue Fund (#20005). There is no fund balance designated for use in the 2021-2022 recommended budget. The fund balance as of March 31, 2021 was \$1,912.



2026700000—LAFCo Contribution

Environmental Protection

Jerome C. Wilverding, County Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Other Charges & Uses	\$222,800	\$229,500	\$236,400	\$236,400	\$6,90
Total Appropriations	\$222,800	\$229,500	\$236,400	\$236,400	\$6,90
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$
Net County Cost	\$222,800	\$229,500	\$236,400	\$236,400	\$6,90

Purpose

The Local Agency Formation Commission (LAFCo) is established under the provisions of the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000 (Government Code Sections 56000 - 57550). LAFCos are mandated in each California county to discourage urban sprawl, preserve open space and prime agricultural lands, efficiently provide government services, and encourage the orderly formation and development of local agencies.

The five-member San Joaquin LAFCo consists of two County Supervisors, two Mayors or Councilmembers representing cities, and a member of the general public. The LAFCo operating budget is governed by LAFCo, not by the Board of Supervisors. The County LAFCo budget reflects only the County's contribution toward the operation of the LAFCo, not the portion contributed by cities or other LAFCo revenues.

Program Discussion

The 2021-2022 recommended County contribution to LAFCo totals \$236,400, matching the total contribution amount from the seven cities within the County. In 2018-2019, an annual increase of 3% to minimize an ongoing budget deficit increased the County's contribution to \$216,300, \$222,800 in 2019-2020, \$229,500 in 2020-2021, and \$236,400 in 2021-2022. The County will continue to provide an annual 3% increase until the LAFCo's deficit is fully addressed.

The preliminary LAFCo operating budget for 2021-2022 totals \$779,041 consisting of \$490,869 in salary and benefits, and \$288,172 in operating expenses. Funding is provided by the County's contribution of \$236,400, the contribution from

cities totaling \$236,400, filing fees and interest of \$35,000 and \$271,241 from LAFCo Contingency/Reserve funds, as needed.

2021-2022 Work Program

The LAFCo Work Program will include:

- Process applications for annexations, other organizational changes, and out-of-agency service requests.
- ➤ Update Municipal Service Reviews (MSRs) and Sphere of Influence (SOI) Plans for the cities of Escalon, Lodi, Manteca and for the East Stockton and Central San Joaquin Water Conservation Districts in anticipation of their consolidation.
- Provide technical assistance to East Stockton and Central San Joaquin Water Conservation District to consolidate the two districts.
- ➤ Continue work on MSRs and SOIs for County rural fire districts, pending Commission direction.
- ➤ Defend litigation filed by the Tracy Rural Fire Protection District and the City of Tracy.
- ➤ Potentially working on the incorporation of the Mountain House Community Services District.

2020-2021 Work Program

LAFCo completed the City of Stockton MSR and numerous annexations to the City of Stockton. In addition, several annexation requests were approved in the City of Tracy, including The Avenues and Tracy Village. The Byron-Bethany Irrigation District and West Side Irrigation District were consolidated. The Commission will review and update its operational policies and procedures, as needed.







Law & Justice Appropriations

		Page	2020-2021	2021-2022	2021-2022	Increase/
		Number	Adjusted	Requested	Recommended	(Decrease)
Summary —	All District Attorney Budgets	D-5				
2020200000	District Attorney	D-9	\$41,054,971	\$45,682,090	\$45,682,090	\$4,627,119
2020202000	Real Estate Fraud Prosecution	D-20	795,012	857,768	857,768	62,756
2020204000	Family Justice Center	D-22	1,410,366	817,798	817,798	(592,568)
2020205000	Victim Assistance Center	D-24	782,134	782,134	782,134	0
2020206000	Consumer Fraud Proposition 64	D-26	4,034,663	4,140,285	4,140,285	105,622
2020209000	Child Abduction Unit	D-29	638,472	671,867	671,867	33,395
2020210000	Narcotics Enforcement	D-31	100,756	102,000	102,000	1,244
2020212000	Auto Insurance Fraud Prosecution	D-32	290,260	290,260	290,260	0
2020216000	Workers' Compensation Insurance Fraud	D-34	568,467	499,330	499,330	(69,137)
2020217000	Public Assistance Fraud Prosecution	D-36	0	0	0	0
2020278250	Criminal Restitution Program	D-38	215,569	215,569	215,569	0
2020281000	State COPS	D-40	250,000	250,000	250,000	0
	State Grant Programs	D-41	2,637,717	2,659,206	2,659,206	21,489
2020300000	Child Support Services	D-43	17,800,827	20,280,833	20,280,833	2,480,006
2020400000	Public Defender	D-47	18,658,458	19,736,767	19,736,767	1,078,309
2021000000	Grand Jury	D-52	195,966	201,049	201,049	5,083
2021274000	County Support to the Courts	D-54	10,548,019	10,562,529	10,562,529	14,510
2021300000	Court Assigned Counsel	D-56	5,741,337	5,875,888	5,875,888	134,551
Summary —	All Sheriff Budgets	D-58	- 9. 9	.,	- , ,	- ,
2021602000	Boating Safety	D-63	1,931,508	2,128,921	2,128,921	197,413
2021615000	Mountain House	D-65	1,746,343	1,915,238	1,915,238	168,895
2021619000	Animal Services	D-67	2,909,946	2,924,629	2,924,629	14,683
2021620000	Patrol	D-69	36,508,781	42,395,264	42,395,264	5,886,483
2021622000	Communications	D-73	4,639,235	4,881,764	4,881,764	242,529
2021626000	Detectives	D-75	15,297,082	16,673,549	16,673,549	1,376,467
2021628000	Records	D-79	5,111,426	5,707,200	5,707,200	595,774
2021635000	Civil	D-82	2,454,814	2,975,875	2,975,875	521,061
2021640000	Office of the Medical Examiner	D-85	0	0	0	0
2021645000	Administration/Support Services	D-86	12,892,105	14,273,008	14,273,008	1,380,903
2021650000	Lathrop Police Contract	D-91	6,960,304	7,332,244	7,332,244	371,940
2021658000	Court Services	D-93	11,730,946	12,156,720	12,156,720	425,774
2022600000	Custody	D-95	66,105,230	70,148,409	70,148,409	4,043,179
2022610000	Local Community Corrections	D-99	6,571,517	6,880,771	6,880,771	309,254
2022620000	Work Programs	D-101	1,201,258	1,158,958	1,158,958	(42,300)
2025700000	Public Administrator	D-103	681,470	588,301	588,301	(93,169)
	State COPS Patrol & Custody	D-105	1,884,176	2,276,454	2,276,454	392,278
	Operational Grants	D-107	1,695,841	1,592,992	1,592,992	(102,849)

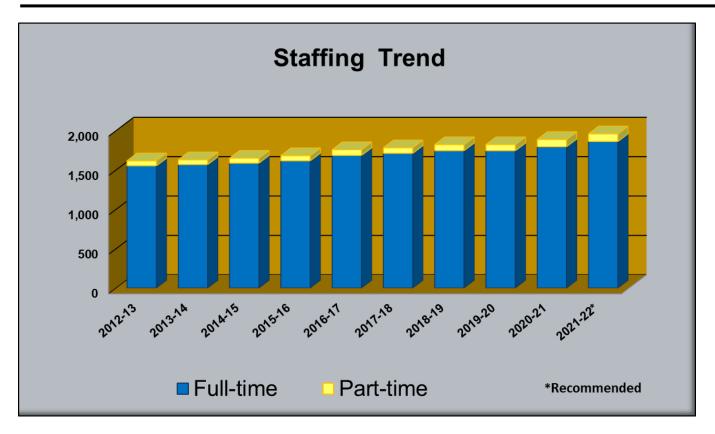
Law & Justice

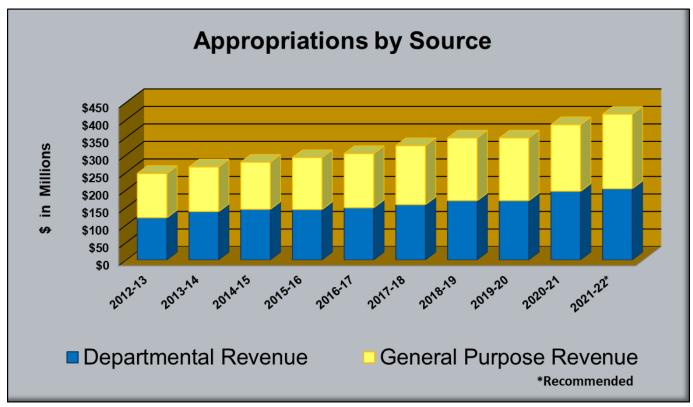
Appropriations

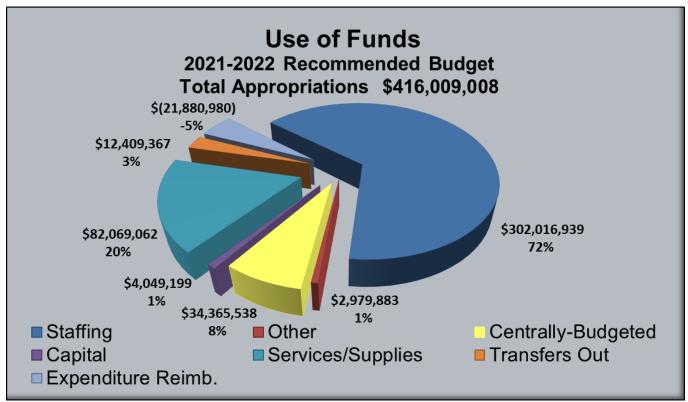
		Page Number	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
	Special Fund Programs	D-110	1,944,877	2,276,397	2,276,397	331,520
2022621000	Correctional Health Services	D-113	13,428,001	14,519,195	14,519,195	1,091,194
Summary —	All Probation Budgets	D-118				
2022700000	Juvenile	D-122	6,825,833	11,554,867	11,554,867	4,729,034
2022702000	Adult & Pretrial Services	D-127	13,909,763	13,474,601	13,474,601	(435,162
2022702510	Local Community Corrections	D-133	32,954,235	32,205,588	32,205,588	(748,647
2022745000	Administration	D-138	5,819,026	6,883,467	6,883,467	1,064,44
2022785000	Juvenile Supplemental Law Enforcement Act	D-141	5,243,897	4,576,546	4,576,546	(667,351
2022800000	Juvenile Detention	D-145	19,614,619	20,536,149	20,536,149	921,530
	Justice Assistance Grants	D-149	329,310	346,527	346,527	17,21
	Total - Law & Justice		\$386,114,537	\$416,009,008	\$416,009,008	\$29,894,47

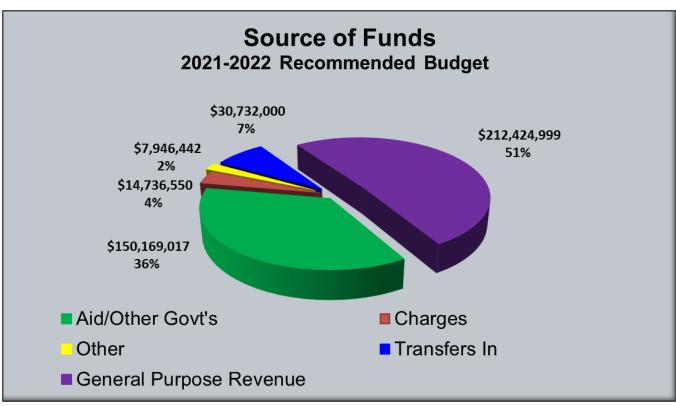
Law & Justice

Appropriations









All District Attorney Budgets

Tori Verber Salazar, District Attorney

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$41,605,875	\$46,269,740	\$49,594,574	\$49,594,574	\$3,324,83
Services & Supplies	6,450,964	9,981,329	10,422,896	10,422,896	441,56
Centrally-Budgeted Expenses	4,457,901	5,280,965	6,079,454	6,079,454	798,48
Capital Expenditures	274,237	155,000	250,000	250,000	95,00
Operating Transfers Out	25,000	50,000	100,000	100,000	50,00
Total Expenditures	\$52,813,977	\$61,737,034	\$66,446,924	\$66,446,924	\$4,709,89
Expenditure Reimbursements	(7,384,547)	(8,958,647)	(9,478,616)	(9,478,616)	(519,969
Total Appropriations	\$45,429,430	\$52,778,387	\$56,968,308	\$56,968,308	\$4,189,92
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$2,951	\$2,400	\$2,400	\$2,400	\$
Interest/Rents	3,716	2,000	2,000	2,000	
Aid From Other Governments	10,814,389	14,171,538	13,793,264	13,793,264	(378,274
Charges For Services	282,779	375,000	105,000	105,000	(270,000
Miscellaneous Revenues	116,148	100,756	102,000	102,000	1,24
Operating Transfers In	4,308,940	6,008,516	6,448,455	6,448,455	439,93
Total Revenues	\$15,528,923	\$20,660,210	\$20,453,119	\$20,453,119	(\$207,091
Net County Cost	\$29,900,507	\$32,118,177	\$36,515,189	\$36,515,189	\$4,397,01
Allocated Positions	273.0	274.0	285.0	285.0	11.
Temporary (Full-Time Equivalent)	8.1	10.9	11.0	11.0	0.
Total Staffing	281.1	284.9	296.0	296.0	11.

This is a summary of the budgets administered by the District Attorney's Office:

> 2020200000	District Attorney
> 2020202000	Real Estate Fraud Prosecution
> 2020204000	Family Justice Center
> 2020205000	Victim Assistance Center
> 2020206000	Consumer Fraud Proposition 64
> 2020209000	Child Abduction Unit
> 2020210000	DA Narcotics Enforcement
> 2020212000	Auto Insurance Fraud Prosecution

> 2020216000	Workers' Compensation Insurance
> 2020217000	Fraud Public Assistance Fraud Prosecution
> 2020278250	Criminal Restitution Program
> 2020281000	DA State COPS

> State Grant Programs

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the District Attorney (DA) continues its focus on carrying out the Board's June 2019 directive that all departments establish

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homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues.

The following provides an overview of several projects, programs, and activities administered by the DA. These Strategic Priorities will continue to be used as a guide when bringing new programs or initiatives to the Board of Supervisors.

Ensure Fiscal Responsibility

The DA employs sound fiscal practices and procedures throughout the Department. The Department continues to expand its use of technology and during 2021-2022 will implement a new database software program to expand its organizational capacities through data analysis and reporting. The Department has recently acquired a Crime Analyst to assist with Department data projects focusing on how the organization conducts itself and to analyze the data for trends and patterns to direct the Department in the future.

The Department will continue to pursue grant funding during 2021-2022, and is invested in training its team members to ensure a fiscally responsible approach for each of the services the Department provides.

In 2020-2021, the Department was successful in obtaining approximately \$16.0 million in grant funding. The Fiscal Division strictly adheres to and follows the regulations associated with State, Federal, and County funding sources. The DA has established strong internal controls and grant monitoring to ensure compliance with all requirements.

All new programs brought to the Board are vetted internally within the Office and focus on the best utilization of available resources. When local resources are unavailable, the Department seeks outside funding opportunities and builds upon the many community partnerships they have established.

Promote Good Governance and Increase Organizational Capabilities

For 2021-2022 and beyond, the DA is committed to:

Further development and expansion of online social media presence to include platforms for resource sharing, podcasts, and online engagement with the citizens of the County coordinated by the Public Information Specialist the Department received in 2020-2021.

- ➤ Enhance victim outreach through services provided through the Family Justice Center (FJC) and the Victim Witness program, as well as collaborations with community partners.
- ➤ Utilize diversionary programs as viable alternatives to incarceration for certain offenses through engagement with community partners and non-profit organizations focused on criminal justice reforms.
- ➤ Expand the number of clients served by the Project Navigate Constructive Change (PNCC) program and add Restorative Justice programming components to the program.
- ➤ Restore engagement through the Neighborhood Deputy DA team to address and reach community members and concerns, such as homelessness, truancy, and working on solutions for the drivers of crime within the County's communities.

Improve Public Safety and Enhance Overall Criminal Justice System

The DA is committed to proactive victim prevention through public awareness, education, and community engagement. Outreach efforts are designed to keep the community aware, informed, and engaged when it involves threats and concerns relating to public safety. The Department attempts to reach potential victims of crime before they are targeted and thrust into the criminal justice system. This involves keeping the community informed of ongoing economic crime, fraud, embezzlement, identity theft, and sharing information through various media platforms to deter and help prevent victimization. Efforts to predict and address criminal behavior, and deter youth from becoming involved in gangs and narcotics is equally as important. There will be focus by the Department during 2021-2022 to address and identify the causes of increases in homicide and domestic violence rates that occurred in 2020-2021

The FJC continues to serve victims of domestic violence, human trafficking, child abuse and sexual assault, elder and dependent adult abuse, and victims of other crimes. The FJC allows the Department to provide services to individuals in the community through a multitude of ways, with an approach that is victim-centered, trauma informed care for the overall health, safety, and wellbeing of these individuals. The FJC continues to add on-site justice partners and programs to expand the types of services it can provide, as well as serving over 5,000 victims to date at its downtown Stockton location.

The DA is committed to ensuring fairness, protecting public safety, and promoting justice. In pursuit of these goals, the Department must always seek the truth and justice, even after

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a conviction occurs. The Department will continue the work of its Post-Conviction Review Unit and will be implementing new protocols to respond to legislation and laws taking effect in 2021-2022. Also, the DA will respond to petitions anticipated during 2021-2022 filed under the provisions of the laws set forth in Senate Bill 384 relating to new tiered sex offender registration requirements.

During 2020-2021, the DA expanded the number of clients served by the PNCC program with the receipt of grant funding and collaboration with community partners who are dedicated to the goals of this diversion program. The PNCC program focuses on diverting younger individuals who encounter the criminal justice system by identifying what their individual needs are (education, jobs, home issues, etc.) to achieve success and reduce and avoid recidivism.

During 2021-2022, the PNCC program will expand the services available to both victims and clients with the inclusion of Restorative Justice principles to aid with repairing the harm caused to victims and to gain an understanding of the impacts of crime on everyone. In addition, the PNCC program will expand to serve clients who commit acts of domestic violence, with focus on family intervention and prevention.

The Neighborhood Deputy DA program will continue its work with law enforcement, local organizations, and government agencies to address community concerns. This includes its collaboration with the Stockton Police Department and other community partners in the Law Enforcement Assisted Diversion program and work to expand the reach of this program by implementation of similar programs within other County communities.

Proposition 172

In 1993, Proposition 172 established a permanent Statewide half-cent sales tax to provide funding for qualifying public safety programs. Funds are collected by the State Board of Equalization and apportioned to each county based on its proportionate share of Statewide taxable sales.

AB 2788 created a Maintenance of Effort (MOE) provision requiring cities and counties to maintain funding levels to public safety programs that receive Proposition 172 funds. AB 2788 also established 1992-1993 as the MOE base year and required an adjustment to MOE levels based on the annual change in Proposition 172 revenues. In 1992-1993, the total for all qualifying budgets in the County was \$68,997,254 (base year).

The current program allocation formula for the County was established by the Board of Supervisors on May 24, 1994 (B-94-613), and reviewed for appropriateness in 2019-2020, which allocates Proposition 172 revenue to the Sheriff (68.1%), Probation (13%), District Attorney (11%), and the Public Defender/Court Assigned Counsel (7.9%).

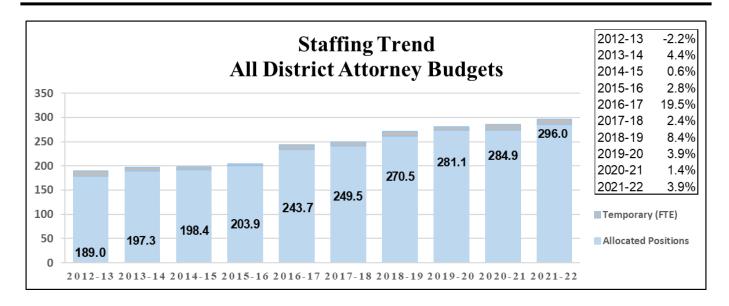
In 2020-2021, the MOE for all qualifying public safety programs was \$114,520,952. The County's adjusted AB 2788 Certification for 2020-2021 was \$253,770,263. Overall, the General Fund provided overmatching funds of \$139,249,311 to all qualifying public safety programs. Not all budgets are included for each public safety department.

The DA's portion of the MOE was \$12.9 million. The chart below illustrates that County General Funds provided approximately \$27.1 million above the required MOE for 2020-2021.

Public Safety Fund (Proposition 172) - AB 2788 Maintenance of Effort

			AB 2788 Adjustments						
District Attorney	2020-2021 Adopted	State/Federal Grant	Charges for Services	Trust Fund	Fixed Assets	Adjusted AB 2788	1992-1993 Base Year	Prop 172 MOE	Overmatch
Administration	\$40,342,971	(\$105,000)	(\$375,000)	(\$400,000)	(\$100,000)	\$39,362,971	\$7,629,626	\$12,663,577	\$26,699,394
Victim/Witness	2,163,704	(1,561,726)	0	0	0	601,978	138,634	230,103	371,875
Total	\$42,506,675	(\$1,666,726)	(\$375,000)	(\$400,000)	(\$100,000)	\$39,964,949	\$7,768,260	\$12,893,680	\$27,071,269

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Tori Verber Salazar, District Attorney

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$33,210,157	\$36,160,110	\$39,259,545	\$39,259,545	\$3,099,43
Services & Supplies	3,071,254	4,930,300	5,862,694	5,862,694	932,39
Centrally-Budgeted Expenses	4,174,052	4,895,050	5,842,283	5,842,283	947,23
Capital Expenditures	130,193	100,000	250,000	250,000	150,00
Total Expenditures	\$40,585,656	\$46,085,460	\$51,214,522	\$51,214,522	\$5,129,06
Expenditure Reimbursements	(4,126,930)	(5,030,489)	(5,532,432)	(5,532,432)	(501,943
Total Appropriations	\$36,458,726	\$41,054,971	\$45,682,090	\$45,682,090	\$4,627,11
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$2,951	\$2,400	\$2,400	\$2,400	\$
Aid From Other Governments	6,910,983	8,000,955	8,179,906	8,179,906	178,95
Charges For Services	282,779	375,000	105,000	105,000	(270,000
Operating Transfers In	394,398	1,112,000	1,450,000	1,450,000	338,00
Total Revenues	\$7,591,111	\$9,490,355	\$9,737,306	\$9,737,306	\$246,95
Net County Cost	\$28,867,615	\$31,564,616	\$35,944,784	\$35,944,784	\$4,380,16
Allocated Positions	200.0	199.0	210.0	210.0	11.
Temporary (Full-Time Equivalent)	3.3	6.1	5.7	5.7	(0.4
Total Staffing	203.3	205.1	215.7	215.7	10.

Purpose

The Office of the District Attorney (DA) is a constitutionally-mandated office whose primary function is to act as the public prosecutor of State law violations. To this end, the DA investigates such offenses and conducts collaborative investigations with local law enforcement agencies.

The DA also establishes policies and standards for filing criminal complaints; institutes proceedings for the arrest of persons suspected of public offenses; advises the Grand Jury; institutes criminal and/or civil proceedings to remedy consumer fraud, abates nuisances and environmental hazards; manages various grant programs; provides services to victims and witnesses of crime; and provides legal training for local law enforcement agencies.

The DA's Bureau of Investigations provides investigative support to the Department. The Bureau is also responsible for the service of criminal and civil processes.

Major Budget Changes

Salaries & Employee Benefits

>	\$1,634,964	Salary and benefits adjustments.
>	\$1,692,467	Add 13 positions.
>	(\$261,762)	Delete a DA Investigator II position.
>	(\$101,494)	Delete a Legal Technician position.
>	\$135,260	Increase in extra-help.

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Services & Supplies

> \$402,560	Increase in small tools and furniture purchases.
> \$100,440	Increase in computer maintenance and software costs.
> \$100,000	Increase in security services costs.
> \$100,000	Increase in consulting costs.
> \$72,000	Increase in rent expense.
> \$65,000	Increase in office supply and printing costs.
> \$66,400	Increase in law enforcement equipment costs.
> \$18,000	Increase in ammunition and target expense.
> \$14,702	Increase in employee parking costs.
> (\$13,208)	Decrease in communication costs.

Centrally-Budgeted Expenses

> \$580,034	Increase in data processing charges.
\$108,655	Increase in Casualty insurance costs.
> \$21,299	Increase in radio maintenance costs.
> (\$22,815)	Decrease in rents and leases of automation equipment.
> \$266,735	Cost Allocation Plan adjustment.

Expenditure Reimbursements

> \$286,738	Increase in reimbursement of costs related to reducing recidivism and related activities.
> \$184,351	Increase in reimbursement from other DA budgets due to increase in labor costs and administrative charges.
> \$16,836	Increase in reimbursement from Local Community Corrections.
> \$14,018	Increase in reimbursement from Human Services Agency.

Revenues

	\$338,000	Increase in operating transfers in.
>	\$178,951	Increase in Proposition 172 funding.
>	(\$270,000)	Decrease in State revenue received for Ready to Work Program.

Capital Expenditures

> \$250,000 Vehicles (6).

Program Discussion

The 2021-2022 recommended District Attorney (DA) main budget totals \$51,214,522 an increase of \$5,129,062 from the 2020-2021 adjusted budget. This change primarily reflects salary and benefits adjustments, the addition of 13 positions, and increases in extra-help, small tools and furniture purchases, data processing charges, and a Cost Allocation Plan adjustment, partially offset by the deletion of a DA Investigator II and a Legal Technician position.

Felony Trial Unit

The Felony Trial Unit is responsible for the review, charging, and prosecution of all mainline criminal felony cases heard in the Lodi, Manteca, and Stockton courts. Mainline criminal felony cases include assaultive and other violent crimes; serious and violent theft-related offenses such as robbery, carjacking, residential burglary, vehicle theft, and illegal possession of weapons cases.

The Unit is responsible for the supervision of the attorneys in both the Lodi and Manteca offices as well as Lodi and Manteca cases that have been through a preliminary hearing in those courts. The size of the Unit varies, but is currently at 15 attorneys in Stockton (down from 17 in 2020), 4 in Manteca, and 2 in Lodi. The Unit is planning to assign at least two attorneys to the Tracy Circuit Court should the Court open in 2021-2022, as a considerable number of cases arise from the southwest area of the County. Currently, approximately 18% of filings in 2020 in the Manteca branch arose from Tracy Police Department investigations alone. With the opening of the Tracy branch, this would shift this casework out of the Manteca branch and would be augmented by the Sheriff and California Highway Patrol (CHP) cases that would originate in that portion of the County.

Beyond handling the above prosecutions, the Unit also staffs the Collaborative Courts, such as parole re-entry, mental health, veterans, and drug court as well as handles welfare fraud cases for the Impact Unit.

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In 2020, the Felony Trial Unit brought 11 jury trials and 1 court trial to verdict. This number was lower than anticipated due to the 2019 Novel Coronavirus (COVID-19) pandemic that slowed the normal functions of the court.

Misdemeanor Trial Unit (MTU)

The MTU is responsible for the prosecution of all misdemeanor criminal cases brought by the DA's Office. This includes four separate weekly calendars: Driving Under the Influence: Domestic Violence: In-Custody Misdemeanors; and Out-of-Custody Misdemeanors. addition to keeping calendars, the Unit is responsible for all misdemeanor motions, hearings, and jury and court trials. The Unit works collaboratively with misdemeanor prosecuting attorneys in both the North and South County Circuit Courts. All misdemeanor jury trials set in the Circuit Courts are sent to the Main Office for the MTU attorneys to handle.

There are 14 attorneys currently assigned to the MTU. This number of attorneys allows the MTU to continue and expand the overall plan of being able to devote as much time as possible to each individual case. The goal is to fully evaluate each case and reach the resolution that is best for victims, the community, and the defendant. The resolution should take the well-being of all involved into account rather than forcing cases to trial unnecessarily or seeking the maximum punishment.

For the past three years, the number of jury trials undertaken by the MTU has steadily increased from 30 in 2017, 36 in 2018, and 43 in 2019. The COVID-19 pandemic only caused a slight dip in trial numbers as the Courts mostly stayed open and operational. Last year, the MTU tried 35 cases, 24 of which were conducted after the local onslaught of the pandemic. In the MTU, all efforts are made to resolve misdemeanor cases rather than proceed to jury trial. However, the DA's Office respects the defendant's right to a jury trial and will be prepared and ready to proceed if it is in the best interest of justice.

In 2020, the Unit continued in the attempt to amass detailed statistics from the thousands of misdemeanor cases handled each year. The Unit has plans to adopt a new case management system that will be invaluable in this endeavor, as it will allow the Unit to keep and access data in new and more efficient ways. This continued data collection will enable the Unit to pinpoint the drivers of violence, destabilize organized crime, and make informed decisions about where to put resources and where to focus efforts with misdemeanor crimes. It will help identify the most active recidivist misdemeanants and enhance approaches to solving whatever underlying causes continue to lead those individuals back into the system.

Violent Criminal Enterprise Unit (VCEU)

The VCEU is responsible for prosecuting the individuals and groups who commit and drive serious and violent crimes in the County. As the lead agency in the County's Gang Task Force, the VCEU fosters collaboration and information sharing between and among the local, State, and Federal law enforcement agencies who investigate violent, gun, drug, and human trafficking crimes committed by criminal street gangs and similar groups in the County. Through the Task Force, VCEU members provide education and training to law enforcement regarding changes in the law and stay apprised of changes in gang rivalries, alliances, and criminal behavior on the streets, in the jails, and prisons.

In addition to prosecution, the VCEU has also taken a leading role in efforts aimed at gang crime prevention and intervention. Members of the Unit are actively involved in leading and contributing to community discussions regarding the dangers and risks related to gang crime and gang violence. Another example of the Unit's important community engagement is its active participation in the City of Stockton's Project Ceasefire program, aimed at combatting Stockton's longstanding firearm-related violence problems.

After significant declines in shootings and homicides in 2018 and 2019, both Stockton and the County experienced a significant spike in 2020 following the onset of the COVID-19 pandemic. This spike was mirrored throughout the country in many medium- and large-sized cities and the precise causes of the spikes are still under wide investigation.

Despite the challenges presented by rising levels of violence, the Unit continues to work hard and proactively with law enforcement and community partners to interrupt violent rivalries and cycles of violence. In 2020, as it has in previous years among different violent groups, the Unit led an investigation into a violent feud among several Crip gangs. The investigation resulted in the apprehension and prosecution of several of the individuals who played pivotal roles in an ongoing shooting rivalry.

Among the critical tools in these long-term, proactive investigations is the use of wiretaps. The Unit continues to work with its law enforcement partners to identify drivers of gang crime and gun violence and to work together to use the latest technology to gather evidence of their criminal activities, coordination with one another, and intimidation of other members of the community.

For many years, criminal street gangs and gang members have called the County home and have done business and waged war with each other in the streets, jails, and prisons of the community. Through a more collaborative approach with all willing partners, the DA's Office, led by the VCEU, fights to identify those relative few who choose to exploit and bring

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violence into the community, intervene with them and prevent criminal behavior whenever possible, and incarcerate whenever necessary.

Homicide Unit

The Homicide Unit reviews, charges, and prosecutes murders, cold-case homicides, and unlawful killings. Cases prosecuted by this Unit involve some of the most heinous and violent crimes committed within the County and usually entail substantial trial preparation, the use of cutting-edge forensic DNA and social media analysis and evidence, as well as follow-up investigations by the Bureau of Investigations (BOI). Experienced attorneys work closely with BOI and law enforcement agencies responsible for investigating the crime from the inception. At the same time, prosecutors in the Unit work with the victims' families to provide support through the Victim Witness Unit.

During 2020, the Unit experienced an unprecedented rise in the volume of cases charged as the homicide rate spiked and clearance rates across the County increased as well, reflecting national trends during the pandemic. Despite the added burdens, the attorneys in the Unit worked extremely hard to charge and handle new cases as well as to work with the courts to conduct several trials with appropriate safety measures.

As part of the review of Parole Hearings, the Unit is working with Re:store Justice, a 501(c)(3) organization designed to facilitate engagement opportunities for victims of violent crimes, incarcerated violent offenders, DAs, and the community with the goal to heal. Part of the mission of this approach is for all sides to discuss their experience with what happened, how victims were harmed, encourage the offender to take responsibility, and create consensus on how the offender can attempt to repair the damage of their crime. While in-person meetings and visits to the prisons were halted during the pandemic, the Unit looks forward to continued collaboration with Re:store Justice and similar groups in the future.

Bureau of Investigation (BOI)

The DA's BOI provides complete and thorough investigative resources to ensure collaborative work with Deputy DA partners who prosecute felony and misdemeanor caseloads. Investigative staff is able to focus decades of advanced law enforcement experience to assist in case evaluation, preparation and further investigative efforts; all necessary to bring an offender to justice or to avoid further prosecution of one wrongly accused.

The DA's multi-agency experience has created a dynamic and well-versed investigative body, one that lends value and

innovative thinking to any law enforcement effort. The BOI supports regional crime reduction efforts, often collaborating with local, State, and Federal law enforcement agencies.

The BOI is the primary and sole law enforcement agency in the County charged to conduct investigations of child abduction, public assistance and in-home supportive services fraud, real estate fraud, violations of public integrity laws, environmental and consumer crimes, witness relocation, and significant cold case investigations.

The BOI has a strong partnership with all additional County law enforcement agencies regarding the officer-involved critical incident protocol. While many DA offices insert themselves in an "after the fact" review of a local agency's use of deadly force, the County's protocol method is unique, time tested, and extremely effective. The BOI co-investigate these events in real time and assist in finding the facts. Each team member is specially trained and prepared to work these dramatic events bringing experience and focus to the investigations.

The BOI has had a long investigative relationship with the California Department of Corrections and Rehabilitation Deuel Vocational Institution (DVI). However, the State has decided to close this facility as a cost saving measure effective October 2021. This closure will have little to no effect on the BOI, as the investigator assigned to DVI will retire in June 2021.

Public Integrity Unit

The Public Integrity Unit was formed to investigate complaints of corruption, abuse of authority, and breach of public trust by elected, appointed, and/or hired public officials. The Unit is comprised of a Lieutenant, Sergeant, Criminal Investigator, and Investigative Assistant. As needed, additional Criminal Investigators will assist with public corruption cases. Cases are handled and investigated with the utmost professionalism, ethics, and integrity. Members of this Unit are trained, highly qualified law enforcement officers with years of experience as detectives/investigators.

In 2020, the Unit received and investigated 65 complaints via the DA's Office online formal complaint process, as well as messages sent to the Public Corruption email address. The incoming complaint forms and email messages to the Unit are continually monitored and each complaint is reviewed and assessed. Not all complaints result in investigations for various reasons, including lack of information, complaint does not entail an actual crime, no basis for legal intervention and/or prosecution, information is referred to an outside agency, or initial follow-up was conducted but further action is deemed futile.

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The significant increase in the number of complaints received in 2020 is most likely due to increased public education, ease of reporting, and community awareness/access to the online complaint form. The Unit continues to be proactive with community outreach through presentations and education, the implementation of a simplified online reporting process/complaint form, and ease of reporting via e-mail, telephone, and written complaints mailed to the DA's Office.

Since many of the complaints pertain to prominent public figures and/or public employees, these investigations often act as a deterrent and hold people accountable for their actions. The goal of the Public Integrity Unit is prevention of criminal and unethical behavior.

Cold Case Unit

The DA's Office has two dedicated Criminal Investigators and a Deputy DA assigned to the Cold Case Unit. The Cold Case Unit Investigators review cold cases from law enforcement agencies within the County to determine whether there is additional investigation to be completed and whether there is physical evidence available to be tested, or that could be tested utilizing new technology and methodologies to identify a suspect(s) in the case.

The cold case investigations involve unsolved homicides, missing person cases with suspicious circumstances, and sexual assault cases with unidentified suspects. The Unit has a Deputy DA assigned to collaborate with Investigators on the case investigations as well as to prosecute any criminal cases once a suspect has been identified and it is determined a criminal case can be filed.

In early 2020, the DA's Office established a Cold Case Task Force comprised of representatives from law enforcement agencies Countywide who are working on cold case investigations. Task Force members collaborated on cases during 2020-2021 despite the impacts of COVID-19. As Task Force members, the assigned cold case investigators continued their work identifying cases from the Task Force partner agencies to seek additional testing, including the ability to pursue genealogical testing options, and worked together on solving these cases. The Task Force members consult with representatives from the Department of Justice Forensics Laboratory and other outside laboratories on testing methods for evidence in these cases to assist in identifying suspects in the cases. The Cold Case Task Force will continue this important work during 2021-2022.

During 2020-2021, the DA's Office filed a case involving a murder, which happened in 1979 in the Escalon area. The suspect was identified through a fingerprint he had left on a beer can while at a bar. The Sheriff's Cold Case Task Force Detectives located him in Southern California and made an

arrest in December 2020. A preliminary hearing was held in February 2021 and the case is currently pending trial.

During 2021-2022, the DA's Office will continue to expand the scope of the Cold Case Task Force by seeking grant opportunities to fund a program to digitally track all cold cases Countywide, improve victim contact and communications, and expand investigative opportunities. The DA's Office will resume in-person Task Force meetings to increase the collaboration amongst all County agencies. The DA's Office will continue to pursue the goals of the Task Force by identifying cases with physical evidence that can be tested using new technology or other methods in order to identify suspects and bring justice to the victims and their families in the cases.

Family Crimes Unit (FCU)

The FCU is responsible for the vertical prosecution of all felonies as follow:

- ➤ Domestic Violence (DV) Deputy DAs review, charge, and prosecute felony cases in which the victim is the offender's spouse or former spouse, cohabitant or former cohabitant, parent of the offender's child, or with whom the offender has or had a dating relationship. These attorneys handle all stalking and DV felonies, including most DV homicide cases.
- Child Abuse and Sexual Assault Deputy DAs charge and prosecute felony cases involving physical and sexual abuse crimes against children and sexual abuse crimes against adults. These Deputy DAs also prosecute most cases involving child homicide victims.
- ➤ Elder Abuse Deputy DAs are responsible for prosecuting felony crimes committed against elderly and dependent adult victims. Additionally, the Elder Abuse Deputy DAs prosecute most homicides with elderly victims.
- ➤ Human Trafficking FCU is responsible for prosecuting human trafficking crimes in the County. These cases involve prosecuting those individuals who target and groom children to engage in prostitution or child pornography; and individuals who coerce adults, often by threat and violence, to engage in prostitution or forced labor. The FCU also prosecutes pimping or pandering cases and partners with law enforcement in sting operations aimed at preventing child sexual exploitation.
- ➤ Sexually Violent Predator FCU is responsible for prosecutions of sexually violent predators. This involves prosecuting convicted sex offenders who have served their custody time and are deemed an unreasonably high risk to commit another sex crime,

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and seeking to have them committed or recommitted to a State Hospital.

- > Child Abductions FCU's Child Abduction Team (CAT) handles child abductions. CAT often uses the Hague Convention in order to process a child's return from other countries around the world. The Hague Convention was drafted originally in 1980 to ensure the prompt return of children who have been abducted from their country of habitual residence or wrongfully retained in a signatory state, not their country of habitual residence. Currently, 108 countries are partners in the treaty. In 2020, the BOI and CAT received 85 cases, 81 of which have been resolved. Of the 85 cases received, the DA's Office assisted in the recovery or return of 49 children involving jurisdictions around the U.S. as well as Mexico. Other responsibilities of the CAT include assistance with locating and serving parents whose location is unknown, prosecution of family court order violations, and assisting with and/or prosecution of parental and non-parental abductions.
- ➤ Senate Bill (SB) 384 FCU is responsible for processing and assessing sex offender petitions seeking to have their registration requirements modified or terminated pursuant to SB 384. Where appropriate, the FCU will litigate the petitions of those sex offenders ineligible to have their registration requirement modified or that are a current public safety risk.

The FCU Deputy DAs are responsible for staffing the Family Justice Center (FJC). The FJC is a one-stop location for victims of family crimes to access the outstanding service providers within the community. A Deputy DA from the FCU is available Monday through Friday to assist victims and witnesses with their cases, and to assist law enforcement and other DA staff with issues that arise at the FJC. Currently, these meeting are done electronically to comply with social distancing requirements.

The FCU Deputy DAs also engage in community outreach and education on child abuse, sexual assault, dating violence prevention, elder fraud prevention, human trafficking, and sex offender registration compliance. Although the COVID-19 pandemic has curtailed some of these activities, the FCU attorneys have still been able to provide outreach and collaboration with some community organizations, law enforcement, and civic groups via video conferencing.

Quality of Life Crimes Unit

The Quality of Life Crimes Unit uses both criminal and civil prosecution to address crimes that directly affect the daily lives of the citizens of the County. Quality of Life investigations and prosecutions include, but are not limited to, cases involving harm to the environment, consumer fraud, insurance fraud, identity theft, and real estate fraud.

The DA's Environmental Protection Unit (EPU), working in partnership with numerous local and State agencies, continues to enforce local and State environmental regulations. Investigations and prosecutions include matters of unique local concern, as well as matters that may have impacts across multiple county jurisdictions. During 2020-2021, EPU numbers trended upward from 2019-2020. EPU work requires productive and efficient collaboration with many other local and State agencies such as the San Joaquin County Public Health Services, and the State Toxic Substances Control and Fish & Game agencies.

During 2020-2021, over 100 case referrals were made to the DA's Consumer Fraud Unit. Referrals came from numerous agencies, and work continued on several investigations where the Unit has partnered with other jurisdictions. The Unit has fielded many referrals concerning alleged violations of COVID-19 regulations and price gouging during the COVID-19 pandemic.

The Real Estate Fraud Unit conducted 38 investigations in 2020-2021, down from 48 as reported in 2019-2020. There is no way yet to determine if this was due to the unique circumstances presented during 2020-2021. These are often complex cases requiring many hours to investigate and see the cases through the prosecution and court process.

In 2020-2021, the DA's Workers' Compensation Fraud and Auto Insurance Fraud Units received 23 new referrals, on top of the 59 on-going investigations. These investigations are much like any other financial case that requires many hours of work by the Investigators, such as the creation of hundreds of reports and collection of documents, due to the voluminous nature of the evidence.

BOI currently has one Investigator assigned to animal cruelty investigations. This Investigator assists prosecutors with animal cruelty prosecutions and trial preparation, and acts as a liaison between law enforcement and animal control services. These investigations involve a high level of experience, expertise, and interaction and collaboration with other County and city agencies. Through the first nine months of 2020-2021, BOI investigated 21 animal cruelty cases. Of those cases, seven have been filed with additional anticipated filings by the end of 2020-2021. The investigations involve willful cruelty to animals including neglect, starvation, lack of medical care, and the illegal practice of veterinary medicine. On more than one occasion, BOI has been successful in helping to relocate abused animals.

Identity Theft Unit

The DA's Office continues to aggressively investigate and prosecute identity theft. In 2020-2021, the team was comprised of three Deputy DAs, an Investigator, an

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Investigative Assistant, clerical support, and a Paralegal added in 2020-2021.

Identity theft investigations and prosecutions are often voluminous and lengthy. One case may target dozens, or even hundreds of unsuspecting victims. For each case, efforts are made to contact every known victim and provide them with information regarding "what-to-do-now" that their information has been compromised. The Unit's proactive approach targets and monitors known identity theft criminals, individuals on probation and parole, identifies active and past participants in the County, and monitors the Dark Web for victim profiles. Until contacted by a DA Investigator, many victims may not realize their identities have been stolen and utilized to make illegal purchases including vehicles, open credit cards and accounts, secure loans, offer items for sale they do not own, and steal deposits or rents. In some cases, information is used to make fraudulent driver's licenses.

For 2020-2021, the Identity Theft Unit is on target to have similar numbers as 2019-2020. Over 150 referrals were submitted to the DA's Office from multiple law enforcement agencies including the police departments in Lodi, Manteca, Ripon, Stockton, and Tracy; CHP; Delta Regional Auto Theft Task Force; and Sheriff's Office. Felony prosecutions were pursued for hundreds of individual and business victims of identity theft. Criminal charges were filed against approximately 80 individuals, representing nearly 500 individual and business victims.

The COVID-19 pandemic has created new opportunities for thieves, including the massive looting of money from the State's Employment Development Department (EDD). The DA's Office has already prosecuted several individuals who used stolen identity to commit EDD fraud, and the Identity Theft Unit has been collaborating with other State and Federal agencies to identify larger theft schemes, including in the jail and local prisons. The effort to investigate and prosecute EDD fraud will require significant effort and resources in 2021-2022 and beyond.

The Unit works collaboratively with law enforcement, even during the pandemic. Computer technology has enabled the Identity Theft Task Force meetings to continue, even when in-person gatherings have been difficult. The Task Force includes members from all local law enforcement agencies in the County, as well as State and Federal agencies like the CHP and postal inspectors from the United States Postal Service.

Neighborhood Deputy District Attorney (NDDA) Team

The DA's Office has three prosecutors assigned as NDDA divided to serve three geographical regions within the County, specifically the north and south areas of the County, as well as the City of Stockton. During 2020-2021, the NDDAs have continued to focus on community concerns through remote

opportunities and have supported other case units due to the impact of COVID-19. They will continue to focus on community concerns during 2021-2022.

The NDDAs are tasked with facilitating conversation and collaboration by engaging partners to address areas of concerns within the County's communities. Pre-COVID-19, the NDDAs would meet regularly with community leaders and groups, provide presentations relevant to the community concerns, and seek ways to bring resolution by collaborating with citizens, government agencies, law enforcement, and community-based organizations. The NDDAs focus a large portion of their work on three major areas of concern: namely, homelessness, truancy, and the drivers of crime within the County's communities.

San Joaquin County Fireworks Task Force

San Joaquin County Fireworks Task Force, organized by the DA's Office, is committed to prosecuting those who sell or are in possession of illegal fireworks. All local law enforcement agencies and all local fire districts are invited to participate. In preparation for the 4th of July holiday, the Task Force typically starts meeting in April or May and concludes after the holiday. The goal of the Task Force is to share best practices in an effort to reduce illegal fireworks activity. This may include investigation strategies, legal updates, and public In previous years, outreach efforts typically included attending public events. COVID-19 limited the ability to conduct outreach in person, but allowed other opportunities to educate the public such as use of social media in multiple languages, yard signs, and the assigned Deputy DA assisted with broadcasting several public service announcements on local FM radio stations.

During 2020-2021, the DA's Office has charged and prosecuted all 18 illegal fireworks referrals received, including two felonies involving several hundred pounds of illegal fireworks intended for sale. While the total number of referrals was down from 2019-2020 (30 criminal filings), all indications from social media and speaking with law enforcement suggested that illegal firework use increased over the 2020 4th of July holiday. Due to COVID-19 pandemic restrictions, there were no large public fireworks displays as in previous years, thus it would not be surprising to think that the number of private gatherings increased. The timing of the 4th of July holiday in 2020, in addition to falling during a time when there were increased burdens on local law enforcement due to the pandemic, also coincided with local and national protests and unrest focusing on police and criminal justice reform. In short, July 4, 2020, was a time when there were many additional demands on local law enforcement, which may help explain the data for 2020-2021.

A success for 2020-2021 was increased collaboration between the Task Force and the City of Tracy. The DA's Office

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worked with the City of Tracy's fire department, city attorney, and police department to explain what was required for investigation and prosecution. As a result of the partnership, Tracy passed a "social host doctrine" ordinance, which holds accountable the host of a gathering where illegal fireworks are being used. This new law gives law enforcement an increased ability to deter, investigate, and stop illegal fireworks possession and usage. Additionally, the DA's Office joined a multi-county task force headed by CAL FIRE, which includes law enforcement and fire districts from numerous northern California counties. The goal of this group is to identify and stop the transportation and sale of large quantities of illegal fireworks, often being imported from out of the State and out of the country.

Juvenile Justice Unit

The Juvenile Justice Unit is responsible for reviewing and prosecuting all referrals for juvenile criminal activity committed in the County. This includes screening cases for informal supervision, diversion, and requesting transfer to adult court in specific, limited circumstances.

The Unit has been at the forefront of fairly and reasonably implementing the provisions of legislative bills and voter-approved propositions. Specifically, serious, violent, repeat offenders are aggressively prosecuted in juvenile court, or, when appropriate, in the adult division of the Superior Court. In contrast, first time, low-level offenders are deflected from prosecution and allowed to have their cases handled informally by Probation; others are offered the opportunity to participate in one of many available diversion programs.

The recent passage of SB 823 established the Juvenile Justice Realignment program for providing County-based care, custody, and supervision of high-risk youth who previously would have been sentenced to the State Division of Juvenile Justice. Many of the youth in this population have experienced severe trauma and became involved with the juvenile justice and/or foster care system at a very young age. This population will now be housed close to their families and support systems at Juvenile Hall in French Camp. The DA's Office is currently working with the Probation Department, Behavioral Health Services, and community partners to determine the programs and services to be utilized in this new institutional setting.

The Juvenile Justice Unit has been instrumental in creating and implementing a number of specialized programs designed to meet the needs of youthful offenders while furthering the primary mission of rehabilitation and community safety. These programs include highly acclaimed intervention programs and alternatives to traditional prosecution such as Project Navigate Constructive Change (PNCC) and Reducing Racial and Ethnic Disparities (RRED). PNCC is a diversion program for youth and young adults ages 15 to 30. It utilizes

evidence-based practices and positive youth development principles to motivate participants to succeed, and not to reoffend. Youth who enter the program can have their charges reduced or their case dismissed, and their record sealed upon meeting certain court ordered conditions. These conditions can include obeying all laws, paying restitution, participating in counseling, attending school, and completing community service hours. RRED is a joint collaboration of law enforcement, County organizations, and community groups with the goal of reducing racial and ethnic disparities within our dependency and juvenile justice systems.

Post-Conviction Review Unit (PCRU)

On January 1, 2019, the DA's Office created the PCRU. This Unit was created to address new legislation that provided several avenues for incarcerated individuals to seek relief. These pieces of legislation require a significant amount of resources.

These laws include:

Legislation	Title
Assembly Bill 2942	District Attorney Resentencing Petitions and Recommendation
People v. Banks People v. Clark	Habeas Corpus in Special Circumstances Cases
People v. Franklin	Youthful Offender Sentencing Hearings
Proposition 47	Reduced Crimes Resentencing
Proposition 57	Early Parole Eligibility and Release
Proposition 64 Senate Bill 1793	Marijuana Legalization
Proposition 66	Habeas Corpus in Capital Cases
Senate Bill 620	Personal Firearm Use Resentencing Hearings
Senate Bill 1393	Serious Felony Prior Resentencing Hearings
Senate Bill 1437	Felony-Murder Resentencing

Many of these laws require attorneys to sort through cases that are decades old. Most of the murder cases reviewed may involve reports and documents contained in 8 to over 20 boxes of files.

Since the creation of the PCRU, significant gains have been seen. All SB 1437 (Penal Code section 1170.95) petitions have been tracked, assigned, and accounted for. Between January 2019 and late February 2020, 107 petitions were filed

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by persons seeking to have their murder convictions vacated. The PCRU formally responded to 30 of those petitions. In 2021, so far 11 new petitions were filed, however pursuant to a new court case, it is anticipated that a large number of cases already dealt with by the court in 2019-2020 will be returned for formal hearings.

In addition, a more streamlined process for addressing Proposition 57 early parole letters has been created. Each letter requires a complete review of the file to determine the safety risk of the inmate prior to a formal letter to the Department of Corrections. Between January 2019 and late February 2020, 128 Proposition 57 letters were received regarding early release from prison. In 2020, 116 Proposition 57 letters were received. It is anticipated the number of letters in 2021 will be similar.

The Unit has also assumed the impact on the Homicide Unit were writs of habeas corpus petitions filed in death penalty cases (Proposition 66), post-conviction review of new DNA requests (Penal Code section 1405), and special circumstances cases prior to 2015 (People v Banks and People v Clark). Moreover, the PCRU assists original prosecutors active with the DA's Office in handling all so-called Franklin retro-active sentencing hearings (defendants who were under 25 years of age when they committed the crime); in those cases where the original prosecutor is no longer with the office, the PCRU does the hearing.

The PCRU has allowed the Office to incorporate a conviction review (also called conviction integrity) function, as well as a sentence review procedure (Assembly Bill 2942 / Penal Code section 1170(d)) to address any issues with past convictions or sentences. In 2020, the PCRU processed 19 of the 61 section 1170(d) petitions from inmates requesting their sentence be reviewed, recalled, and resentenced. In an effort to further facilitate this process, the PCRU has begun a partnership with *For The People*, an organization that assists the DA's Office process these types of cases.

Supplemental Requests

The DA is requesting additional funding of \$1,792,919 for the following:

Domestic Violence Response Team (3 positions)

Funding of \$382,648 is requested to add a Deputy DA and two Victim Advocates to address an alternative response to low-risk repeat domestic violence calls to provide intervention before issues escalate. The advocates would have split shifts to be available seven days per week. The additional advocates would allow more time to dedicate for follow-up with the victims. The additional Deputy DA would

be able to respond in real time rather than delayed due to heavy caseloads.

The recommended 2021-2022 budget has been augmented for this request.

Human Trafficking Response Team (4 positions)

Funding of \$660,760 is requested to add a Deputy DA, DA Investigator, and two Office Assistant Specialists to address the lack of coordination between the local agencies addressing human trafficking. The position would coordinate and facilitate the enforcement efforts in the County. The position would also train allied agencies' patrol teams and other first responders to the signs and symptoms of human trafficking.

The recommended 2021-2022 budget has been augmented for this request.

Wiretap Team (2 positions)

Funding of \$279,779 is requested to a Deputy DA and a Paralegal to assist the Violent Criminal Enterprise Unit with data analytics necessary to connect the charged cases to other, often uncharged cases, or to solve as-yet-unconnected cases. Because wiretap investigations are initiated through an application from the elected DA, the lead prosecuting Deputy DA in the investigation has primary responsibility for the investigation and coordination with all involved law enforcement partners.

The recommended 2021-2022 budget has been augmented for this request.

District Attorney Discovery Team (2 positions)

Funding of \$154,972 is requested to staff a Senior Office Assistant and a Stock Clerk to process digital discovery including reports, body cams, 911 tapes, surveillance videos, and photographs that are requested from law enforcement agencies. The DA's off-site storage facility is in need of a Stock Clerk to manage and retrieve the confidential records stored.

The recommended 2021-2022 budget has been augmented for this request.

Executive Secretary

Funding of \$2,826 is requested to add an Executive Secretary while deleting one vacant Legal Technician position. The position would support the District Attorney, BOI Investigations Chief, upper management staff, and would assist the Administrative Assistant with Human Resources needs for the Department.

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The recommended 2021-2022 budget has been augmented for this request.

District Attorney Investigator

Funding of \$311,934 is requested to add a District Attorney Investigator to address three areas of the Department:

Identity Theft – The DA Investigator would address the increased complexity and workload in the Identity Theft Unit, and support the Deputy DAs assigned to the Quality of Life Division.

Delta Regional Auto Theft Team (RATT) – The DA Investigator would address the need to assist the Countywide Delta RATT in conjunction with auto theft crimes.

Elder Abuse Investigator – The DA Investigator would assist in addressing the approximately 400 elderly abuse and dependent adult abuse cases per year, which are currently handled by two Deputy DAs and various DA Investigators without the specialized training related to these cases.

The recommended 2021-2022 budget has been augmented to address this request.

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	2017-2018	——Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projecte 2021-202
Felony Filings					
Countywide	5,349	5,249	3,761	4,078	3,91
Stockton	3,848	3,741	2,515	2,794	2,65
Lodi	433	434	414	385	39
Manteca/Ripon/Escalon/Tracy	1,068	1,074	832	899	86
Misdemeanor Filings					
Countywide	16,210	10,861	10,134	9,347	9,74
Stockton	9,461	6,061	6,145	5,650	5,89
Lodi	2,343	1,514	1,344	1,301	1,32
Manteca/Ripon/Escalon/Tracy	4,046	3,286	2,645	2,396	2,52
Traffic*					
Countywide	N/A	4,434	8,298	2,430	1,66
Stockton	N/A	3,175	6,984	1,300	1,15
Lodi	N/A	357	N/A C-19	N/A C-19	N/A C-1
Manteca/Ripon/Escalon/Tracy	N/A	902	1,314	1,130	51
Parole/Probation/Transfer in Filings					
Countywide	895	719	489	603	54
Post Release Community Supervision	444	426	231	349	29
Parole Supervision	149	143	103	93	9
Transfer In	302	150	155	161	15
Juvenile Filings					
Countywide	629	920	797	730	77
Felony	420	543	556	523	55
Misdemeanor	180	329	191	150	17
Transfer In	29	48	50	57	5
Total Filings	23,083	22,183	23,479	17,188	16,64
Mainline Referrals					
Countywide	N/A	N/A	23,381	22,925	23,15
Stockton	N/A	N/A	15,031	14,733	14,88
Lodi	N/A	N/A	2,414	2,437	2,42
Manteca/Ripon/Escalon/Tracy	N/A	N/A	5,936	5,755	5,84
Mainline Investigations					
Investigations Opened	1,870	400	2,098	2,207	2,43
Investigations Tasks	6,800	6,531	3,572	3,872	4,26
Subpoenas Served	5,600	5,421	4,610	5,034	5,53
* N/A – Data separated and unavailable.					



2020202000—DA-Real Estate Fraud Prosecution

Law & Justice

Tori Verber Salazar, District Attorney

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	(Decrease)
Expenditures					
Services & Supplies	\$703,144	\$774,491	\$836,931	\$836,931	\$62,440
Centrally-Budgeted Expenses	1,409	20,521	20,837	20,837	316
Total Appropriations	\$704,553	\$795,012	\$857,768	\$857,768	\$62,756
Earned Revenues By Source					
Operating Transfers In	\$704,553	\$795,012	\$857,768	\$857,768	\$62,750
Total Revenues	\$704,553	\$795,012	\$857,768	\$857,768	\$62,750
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

California Government Code Section 27388 authorizes counties to impose a recordation fee on certain real estate documents. The Real Estate Fraud Prosecution Fund receives an \$8 recording fee per eligible document. These funds can only be used for programs which enhance the capacity of local district attorneys and local law enforcement to deter, investigate, and prosecute crimes involving real estate fraud.

Major Budget Changes

Services & Supplies

➤ \$36,428 Increase in labor charges.

> \$26,012 Increase in fleet services costs.

Operating Transfers In

> \$62,756 Increase in reimbursement from Real Estate Fraud Prosecution Fund.

Program Discussion

The 2021-2022 recommended budget for Real Estate Fraud Prosecution totals \$857,768, which is an increase of \$62,756 from the 2020-2021 adjusted budget. The change primarily reflects an increase in labor charges and fleet services costs.

Recommended funding in the Real Estate Fraud Prosecution budget for 2021-2022 will be used to reimburse the District Attorney's (DA's) main and Consumer Fraud Proposition 64 budgets for a Deputy DA, two DA Investigators, one part-time Investigator and 50% of a Legal Technician.

The budget also includes funding for expert witnesses, such as forensic accountants and other experts who specialize in real estate transactions, interpreters, transcribers, outreach, and fleet services expenses.

Fund Balance

The Real Estate Fraud Prosecution General Fund Special Account (#12128) fund balance as of March 31, 2021, was \$1,617,010. Annual revenue is projected at approximately \$1,128,783 for 2021-2022.

Real Estate Fraud Prosecution Unit

The County's DA's Office is dedicated to the investigation and prosecution of real estate-related crimes. Criminal real estate crimes may involve home equity fraud, mortgage fraud, rental fraud, grand theft, securities fraud, forgery, foreclosure fraud, loan fraud, and any other type of fraud that steals a homeowner's interest with a single forged signature. Unless they promptly alert the authorities, unsuspecting victims can lose their life savings or homes. The perpetrators of these crimes prey upon an especially vulnerable population, which includes the poor, homeless, and other diverse communities.

When the DA's Office receives a consumer complaint involving real estate fraud, a Deputy DA will review the complaint and determine if a criminal investigation will be initiated. A criminal investigator from the DA's Office will then be assigned to investigate the alleged criminal act(s). Two investigators are assigned to the Unit to ensure a thorough investigation of all real estate fraud cases. After the completion of an investigation, the Deputy DA will review

2020202000—DA-Real Estate Fraud Prosecution

Law & Justice

the facts of the case and determine whether to file criminal charges against an individual or business. If charges are filed, the DA's Office will represent the People of California throughout the completion of the court case. The case may include charges such as the recording of forged or false deeds and other instruments, grand theft, forgery, securities fraud, and mortgage foreclosure consultant scams.

The Unit, if appropriate, may refer a complaint to another department or agency that may be of assistance to the complainant and works closely with the DA's Consumer Protection Unit, Family Justice Center, and other State and Federal agencies.

When the criminal act(s) result in an actual loss to the victim, the Unit is committed to obtaining restitution orders on behalf of the victim. However, if the defendant does not have the means to pay restitution to the victim, the victim is informed that if the fraud is committed by a real estate licensee, they may seek compensation from the Bureau of Real Estate's Consumer Recovery Fund or pursue civil remedies.

2020 Case Success

In 2020, a series of crimes involving a married couple who defrauded over 40 rental property owners over 10 years was prosecuted. The couple would find a house advertised for rent and submit a fraudulent application, which falsely described their employment, assets, and income. Once they were approved to move in based upon the fraudulent application, they paid the initial deposit with a check, which was drawn upon a closed account or an account with insufficient funds. The couple would then move into the residence, never pay rent, then repeat the process with another victim once an eviction was days away from being completed (while at the same time fighting the eviction).

After an extensive investigation, the Unit filed numerous charges against both defendants. At the conclusion of the case, each defendant was convicted of 10 felonies and sentenced to 10 months in jail and 5 years of probation, and ordered to pay restitution to the victims.

		ActualEst./Act.							
	2017-2018	2018-2019	2019-2020**	2020-2021	2021-2022				
Real Estate Fraud									
Prosecution Cases	8*	9*	35	37	39				
Investigations	20	45	37	39	41				
Mortgage Fraud									
Prosecution Cases	1	1	1	1	1				
Investigations	6	3	1	2	3				

Real Estate Fraud Unit Deputy DA made a court appearance (did not accurately reflect the Deputy DA's workload?

^{**}Data for the 2019-2020 budget period and beyond includes all Real Estate Fraud cases in which the Deputy DA reviewed crime reports, related documents and materials, interviewed victims and witnesses, worked with the Real Estate Fraud Investigators on putting together a criminal case, or made a charging decision on a case were included. It was determined this more accurately reflects the Deputy DA's actual workload



2020204000—DA-Family Justice Center

Law & Justice

Tori Verber Salazar, District Attorney

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$317,920	\$466,868	\$519,083	\$519,083	\$52,213
Services & Supplies	228,279	877,123	314,307	314,307	(562,816
Centrally-Budgeted Expenses	4,815	11,375	(15,592)	(15,592)	(26,967
Capital Expenditures	0	55,000	0	0	(55,000
Total Appropriations	\$551,014	\$1,410,366	\$817,798	\$817,798	(\$592,568
Earned Revenues By Source					
Aid From Other Governments	\$390,173	\$1,410,366	\$817,798	\$817,798	(\$592,568
Total Revenues	\$390,173	\$1,410,366	\$817,798	\$817,798	(\$592,568
Net County Cost	\$160,841	\$0	\$0	\$0	\$
Allocated Positions	4.0	5.0	5.0	5.0	0.
Temporary (Full-Time Equivalent)	1.0	1.0	1.5	1.5	0.
Total Staffing	5.0	6.0	6.5	6.5	0.

Purpose

The San Joaquin County Family Justice Center's (FJC) purpose is to make available a multi-disciplinary team of partners under one roof. The partners work together in the delivery of services and resources for victims of domestic violence, child abuse, sexual assault, elder abuse, stalking, and human trafficking.

The FJC is funded by multiple grants. Funding has included the California Office of Emergency Services (CalOES), Family Justice (FJ) Program grant through State General funds, and the County Victim Services XC Program grant, which provided one-time Federal Victims of Crime Act funding, also administered through CalOES. Additionally, the FJC received Federal funding via the United States Department of Justice Improving Criminal Justice Responses (ICJR) grant through Violence Against Women Act funding. Most recently, the FJC was awarded the Child Abuse Treatment (AT) grant for the provision of on-site mental health services for children who have experienced trauma.

Major Budget Changes

Salaries & Employee Benefits

	\$27,506	Salary and benefits adjustments.
>	\$24,709	Increase in extra-help.

Services & Supplies

> \$61,202	Increase in small tools and equipment purchases.						
> (\$182,386)	Decrease in professional services from community providers.						
> (\$170,960)	Decrease in consulting services from County departments.						
> (\$100,394)	Decrease in small furniture purchases.						
> (\$90,669)	Decrease in equipment maintenance.						
> (\$67,224)	Decrease in office equipment and supply costs.						
(\$14,939)	Decrease in administrative costs.						

2020204000—DA-Family Justice Center

Law & Justice

Centrally-Budgeted Expenses

> (\$28,442) Cost Allocation Plan adjustment.

Revenues

> (\$592,568) Decrease in State grant funds.

Program Discussion

The 2021-2022 recommended Family Justice Center (FJC) budget totals \$817,798, which is a decrease of \$592,568 from the 2020-2021 adjusted budget. The change primarily reflects decreases in professional services, consulting costs, equipment maintenance, and office equipment and supply costs. The reduced funding reflects the completion of the FJ grant award period. FJ grant funding was dedicated exclusively to programs and resources, with no funding used for salary and benefits costs of staff.

The 2021-2022 funding is comprised of the CalOES XC grant award of \$420,076 authorized by the Board of Supervisors on November 19, 2019 (R-19-152). The ICJR grant performance period was extended to September 2021, the final year of a three-year grant period. The CalOES FJ grant award had a performance period that ends March 2021 and will not be renewed in 2021-2022. The CalOES AT grant of \$257,500 will be utilized until December 2021, and it is anticipated to be renewed through December 2022. Staffing consists of two Victim Witness Advocates and three Senior Office Assistants.

The one-stop approach of the FJC allows a victim seeking help to meet with either a police officer, a Deputy District Attorney, a counseling professional, a victim advocate, a child support staff member, a teacher to pursue a high school diploma, or a health navigator for medical services; apply for financial assistance; or obtain information on shelters and transportation. If the victim arrives with children, childcare is provided while the victim obtains services. A centralized intake process eliminates the need for victims to complete multiple forms to receive services. The one-stop approach

allows for a better flow of delivery of services for victims and their children.

In 2020-2021, the FJC expanded programming and launched the Wellness and HOPE Program focusing on financial, physical, emotional, and generational wellness. Services include a five-week financial education course, meditation, individual counseling, nutrition education, art therapy, survivors support groups, and prevention education on domestic violence and human trafficking.

The FJC provided approximately 1,242 emergency food bag items for 42 families; 1,071 clothing items for 80 victims and their children; and transportation for 30 people seeking services at the FJC. Additionally, students utilized the FJC facility to participate in distance learning.

During 2020-2021, the FJC personnel continuously remained on-site to serve the community. Some partner agency's representatives worked remotely, but always remained available to respond to victim's needs. Partners include the Chest of Hope, Child Abuse Prevention Council, Department of Child Support Services, Community Medical Centers, District Attorney's (DA's) Family Crimes Unit Prosecutors, DA's Victim Witness Division, LilyPad Living, San Joaquin County Office of Education, Stockton Police Department, and Women's Center-Youth and Family Services. Off-site partners include the Human Services Agency representatives from Adult Protective Services and financial aid assistance.

During 2020-2021, the FJC was utilized as a resource for remote testimony for vulnerable populations during the 2019 Novel Coronavirus pandemic. The FJC Resource Library was started to provide literature on parenting skills, coping with childhood trauma, codependency, and assisting teens through trauma. The Parent Project continued to be offered virtually as a resource for families.

In November 2020, the FJC welcomed Nala, a yellow Labrador Retriever who serves as a facility dog to provide comfort and support for those seeking services. October 2020 marked the two-year anniversary of the opening of the modified space at 222 E. Weber Avenue, Stockton.

Workload Data							
	2017-2018	————Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022		
New/Continuing FJC Cases	594	2,918	3,815	2,668	3,696		
Number of New Adults Served	290	1,191	2,870	1,948	2,590		
Number of New Children Served	44	188	156	112	136		
Number of Referrals Outside of FJC	162	996	445	452	448		



2020205000—DA-Victim Assistance Center

Law & Justice

Tori Verber Salazar, District Attorney

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$804,406	\$893,985	\$900,167	\$900,167	\$6,182
Services & Supplies	23,756	21,606	27,898	27,898	6,29
Centrally-Budgeted Expenses	64,130	78,750	24,583	24,583	(54,167
Total Expenditures	\$892,292	\$994,341	\$952,648	\$952,648	(\$41,693
Expenditure Reimbursements	0	(212,207)	(170,514)	(170,514)	41,69
Total Appropriations	\$892,292	\$782,134	\$782,134	\$782,134	\$
Earned Revenues By Source					
Aid From Other Governments	\$790,084	\$782,134	\$782,134	\$782,134	\$
Total Revenues	\$790,084	\$782,134	\$782,134	\$782,134	\$
Net County Cost	\$102,208	\$0	\$0	\$0	\$
Allocated Positions	10.0	10.0	10.0	10.0	0.

Purpose

The Victim Assistance Center provides claims verification services for the California Victim Compensation Board (CalVCB). The Center provides local verification of claims to ensure timely issuance of payments to victims in San Joaquin County. This discretionary program operates through a Joint Powers Agreement with the CalVCB. The agreement includes processing claims for seven counties in addition to San Joaquin County. The program provides payment for expenses; such as, funeral/burial, counseling, relocation, medical/dental, loss of wages, and home/vehicle modifications.

Major Budget Changes

Salaries & Employee Benefits

➤ \$6,182 Salary and benefits adjustments.

Service & Supplies

> \$6,800 Increase in communications costs.

Centrally-Budgeted Expenses

> (\$53,228) Cost Allocation Plan adjustment.

Expenditure Reimbursements

Decrease in reimbursement from District Attorney's main budget (#2020200000).

Program Discussion

The 2021-2022 recommended Victim Assistance Center budget totals \$952,648, which is a decrease of \$41,693 from the 2020-2021 adjusted budget. The change primarily reflects a Cost Allocation Plan adjustment, partially offset by salary and benefits adjustments and an increase in communications costs. Staffing consists of a Victim Claims Supervisor, seven Victim Claims Specialists, and a Senior Office Assistant. The budget also provides funding for 10% of the Program Manager position allocated to the Victim/Witness Program budget (#2020273000).

2020205000—DA-Victim Assistance Center

Law & Justice

The three-year agreement with the CalVCB ends June 30, 2021. The Department intends to apply for the grant renewal prior to the end of this term.

In 2018-2019, the District Attorney received one-time supplemental funding of \$70,827 to fund an additional Victim Claims Specialist position for one year to assist in processing an increase in applications and bills. The law states that applications shall be approved or denied within an average of

90 calendar days, and no later than 180 days of acceptance by the Center. The Department requested that CalVCB fund the position beginning in 2019-2020 and does not anticipate receiving funding in 2021-2022. The County's Grant Funding Policy (no back-fill), requires that departments seek replacement funding from non-County sources or to eliminate or phase-out programs when grant funding is reduced or eliminated. The position will remain unfilled until funding is secured.

Workload Data								
_	2017-2018	———Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022			
Applications Processed	4,344	3,320	2,806	2,376	2,376			
Bills Processed	5,225	5,372	3,986	3,278	3,278			
Benefits Secured for San Joaquin County Victims	\$1,407,074	\$2,226,361	\$1,692,599	\$1,483,540	\$1,483,540			



2020206000—DA-Consumer Fraud Proposition 64

Law & Justice

Tori Verber Salazar, District Attorney

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested F	2021-2022 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,522,641	\$3,108,852	\$3,174,582	\$3,174,582	\$65,730
Services & Supplies	272,375	859,424	896,649	896,649	37,225
Centrally-Budgeted Expenses	48,982	66,387	69,054	69,054	2,667
Total Expenditures	\$2,843,998	\$4,034,663	\$4,140,285	\$4,140,285	\$105,622
Expenditure Reimbursements	(132,953)	0	0	0	(
Total Appropriations	\$2,711,045	\$4,034,663	\$4,140,285	\$4,140,285	\$105,622
Earned Revenues By Source					
Aid From Other Governments	\$175,000	\$0	\$0	\$0	\$0
Operating Transfers In	2,551,380	4,032,367	4,140,687	4,140,687	108,320
Total Revenues	\$2,726,380	\$4,032,367	\$4,140,687	\$4,140,687	\$108,320
Net County Cost	(\$15,335)	\$2,296	(\$402)	(\$402)	(\$2,698)
Allocated Positions	18.0	19.0	19.0	19.0	0.0

Purpose

The District Attorney (DA) Consumer Fraud Proposition 64 budget (#2020206000) was established to account for civil penalties received under the Business and Professions Code from those who participate in unfair competition. Penalties are placed in the Consumer Fraud and Environmental Code Enforcement General Fund Special Account to be used by the DA for enforcement of consumer protection laws. Limited case-specific funding is also received from the Craig Thompson Environmental Protection Prosecution (CTEPP) Fund, to reimburse costs for investigation and prosecution of environmental violations by large companies throughout the State of California (DA-Environmental Protection Unit (EPU) #2020207000).

This narrative combines budgets for Consumer Fraud Proposition 64 (#2020206000) and Environmental Protection Unit (#2020207000).

Major Budget Changes

Salaries & Employee Benefits

➤ \$65,730 Salary and benefits adjustments.

Services & Supplies

\triangleright	\$28,259	Increase	in	adminis	strative	charges
		from t (#20202			main	budget
>	\$8,397	Increase	in c	ommuni	cations	costs.

Centrally-Budgeted Expenses

> \$3,328 Cost Allocation Plan adjustment.

Operating Transfers In

> \$108,320 Increase in funding from the Consumer Fraud Fund.

Program Discussion

The 2021-2022 recommended Consumer Fraud Proposition 64 budget totals \$4,140,285, which is an increase of \$105,622 from the 2020-2021 adjusted budget. This change mainly represents salary and benefits adjustments and an increase in administrative charges from the DA's main budget. The budget provides funding to investigate and enforce consumer protection laws and prosecute environmental violations by

2020206000—DA-Consumer Fraud Proposition 64

Law & Justice

large companies. Staff and program expenses are funded by various funds, with a portion of costs reimbursed from the DA's Real Estate Fraud Prosecution budget. A negative contribution of \$402 from the General Fund is included in this budget to cover Cost Allocation Plan adjustments charged to the DA-EPU budget, which cannot be used to fund such costs.

Despite the 2019 Novel Coronavirus (COVID-19) pandemic, 2020-2021 remained busy for the units within Consumer Fraud/Proposition 64 budgets. Investigations and filings of environmental prosecutions increased significantly over 2019-2020.

Illegal Dumping

Illegal dumping is another area that requires many hours of effort, often in the form of meeting and working in the community. These cases are difficult to prosecute as the identity of the actual dumper is rarely discovered. Nevertheless, even without a person and case that can be brought to Court, the problem looms large in the County and efforts to find solutions are ongoing. Connected to illegal dumping is the blight created within neighborhoods resulting from illegal gambling operations, also known as "Click-its." These illicit operations, often located in strip malls and other areas adjacent to businesses and residential areas, attract many forms of criminal activity such as drugs, weapons, prostitution, and violent crime. They are often the hub of illegal activity, which adversely impacts the surrounding neighborhood. This places additional burdens on local law enforcement, which has to make countless responses despite limited resources. In 2020-2021, the Unit filed 17 illegal gambling cases.

Identity theft continued unabated during 2020-2021, and was further aggravated with the addition of the much-publicized problem with stolen money from the California Employment Development Department. This Unit has, and will continue to be dedicated to investigating, prosecuting, and, obtaining restitution for this form of theft.

Consumer Fraud & Environmental Code Enforcement Funds

Costs in this budget are reimbursed primarily from the Consumer Fraud General Fund Special Account (#12129) and the Environmental Code Enforcement General Fund Special Account (#12130). Annual revenues vary depending on civil penalties and settlements received. Fund #12129 as of March 31, 2021 had a negative balance of \$1,401,340. Fund #12130 as of March 31, 2021 had a balance of \$9,518,447. A total of \$3,581,687 is designated from these funds for use in the 2021-2022 recommended budget.

DA-Environmental Protection Unit (EPU) Investigation/Prosecution Fund

Monies in the DA-EPA Investigation/Prosecution General Fund Special Account (#12131) are also used to supplement this budget for case-specific investigations and prosecution-related costs. Annual revenues vary depending on the number and types of cases investigated and prosecuted. The fund balance as of March 31, 2021, was \$630,074. A total of \$559,000 is designated for use in the 2021-2022 recommended budget.

2020206000—DA-Consumer Fraud Proposition 64

Law & Justice

	Workload Data						
	Actual			Act./Est.	Projected		
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022		
Local Civil EPU Pre-file/Investigation	11	8	15	25	1		
Local Civil EPU Filed	8	5	3	10			
Local Civil EPU Collections	\$152,958	\$124,915	\$96,125	\$113,823	\$100,00		
State Civil EPU Pre-file/Investigation*	47	58	68	77	7		
State Civil EPU Filed*	N/A	5	2	8			
State Civil EPU Settled*	N/A	N/A	N/A	8			
State EPU Collections*	\$2,057,825	\$1,694,266	\$886,646	\$875,000	\$900,00		
Consumer Fraud Referrals	N/A	<150	200	125	13		
Local Civil Pre-file/Invest. Con Fraud	N/A	N/A	60	30	3		
Local Civil Consumer Fraud Filed	N/A	N/A	5	10			
Local Consumer Collections	\$16,193	\$130,553	\$6,300	\$1,500	\$10,00		
State Civil Pre-file/Invest. Con. Fraud*	5	4	3	7			
State Civil Consumer Fraud Filings*	N/A	2	N/A	1			
State Civil Consumer Fraud Settled*	N/A	N/A	N/A	1			
State Consumer Collections*	\$6,300	\$215,543	\$0	\$211,762	\$10,00		
Criminal Filings – Prop. 64 Cons. Fraud	569	585	590	140	20		
ID Theft Filings	N/A	N/A	95	80	9		
Closed Felony ID Theft cases	N/A	N/A	65	70	7		
Victims of Felony ID Theft	N/A	N/A	475	475	50		

^{*}The Consumer Fraud Unit saw mixed results with increases for cases involving collaborations with other DA offices in California, but decreases in local referrals and investigations. Not fully reflected in the Workload Data chart are the hours spent working on two specific issues of local importance: 1) Enforcement of State and County restrictions relating to COVID-19, and illegal dumping; 2) Enforcement of COVID-19 regulations proved to be a major challenge, requiring frequent collaboration and conversations with partner government agencies, and the education of the public and local businesses. Notwithstanding the many hours of work in this area, fortunately the legal response required by this Unit has been minimal.

Proposition 64 related referrals came from following agencies:

Alcoholic Beverage and Control

Board of Equalization

Bureau of Automotive Repair

California Department of:

Fish and Wildlife

Forestry and Fire Protection

Motor Vehicles

Toxic Substances Control

California Environmental Protection Agency

California State Bar

California Structural Pest Control Board

Central Valley Regional Water Quality Control Board

City and County Municipalities

City and County Public Works Departments

Contractors State License Board

Department of Consumer Affairs

Department of Forestry and Fire

Department of Veteran Affairs

Employment Development Department

Local and County Fire Departments

San Joaquin County:

Agricultural Commissioner's Office

Community Development Department

Environmental Health Department

Metro Narcotics Task Force

Mosquito and Vector Control District

Parks and Recreation Department

San Joaquin Valley Air Pollution Control District

United States Coast Guard

United States Department of Agriculture



2020209000—DA-Child Abduction Unit

Law & Justice

Tori Verber Salazar, District Attorney

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$396,626	\$423,058	\$446,527	\$446,527	\$23,469
Services & Supplies	232,285	222,172	230,505	230,505	8,33
Centrally-Budgeted Expenses	7,057	11,283	12,876	12,876	1,59
Total Expenditures	\$635,968	\$656,513	\$689,908	\$689,908	\$33,39
Expenditure Reimbursements	0	(18,041)	(18,041)	(18,041)	
Total Appropriations	\$635,968	\$638,472	\$671,867	\$671,867	\$33,39
Earned Revenues By Source					
Aid From Other Governments	\$543,840	\$636,472	\$669,867	\$669,867	\$33,39
Miscellaneous Revenues	4,412	2,000	2,000	2,000	
Total Revenues	\$548,252	\$638,472	\$671,867	\$671,867	\$33,39
Net County Cost	\$87,716	\$0	\$0	\$0	\$
Allocated Positions	3.0	3.0	3.0	3.0	0.

Purpose

The District Attorney (DA) is mandated, under the Family Code, to enforce custody and visitation decrees; locate and return children unlawfully taken by a parent; proceed with civil court action; and guarantee appearance of offenders in court. The Uniform Child Custody Jurisdiction and Enforcement Act requires staff to locate children who are unlawfully detained in San Joaquin County and return them to courts in other jurisdictions.

Major Budget Changes

Salaries & Employee Benefits

> \$23,469 Salary and benefits adjustments.

Services & Supplies

➤ \$6,218 Increase in fleet services costs.

Centrally-Budgeted Expenses

➤ \$1,678 Cost Allocation Plan adjustment.

Revenues

> \$33,395

Increase in reimbursement for State-mandated functions.

Program Discussion

The 2021-2022 recommended Child Abduction Unit budget totals \$689,908, which is an increase of \$33,395 from the 2020-2021 adjusted budget. The change primarily reflects an increase in salary and benefits adjustments. This budget will provide funding for a DA Investigator, an Investigative Assistant, and an Office Assistant. State reimbursement funds approximately 5% of a Deputy DA allocated in the DA's main budget (#2020200000).

The Child Abduction Unit often uses the Hague Convention in order to process a child's return from other countries around the world. The Hague Convention was drafted originally in 1980 to ensure the prompt return of children who have been abducted from their country of habitual residence or wrongfully retained in a signatory state, not their country of habitual residence. Currently, 108 countries are partners in the treaty.

2020209000—DA-Child Abduction Unit

Law & Justice

In 2020-2021, the prosecution team of the Child Abduction Unit received 56 cases through the first nine months of the fiscal year, with the majority of those cases being resolved. Of the 56 cases, the DA's Office assisted in the recovery or return of 35 children, of which 10 were out-of-state recoveries from Idaho, Louisiana, Oklahoma, Texas, and Wisconsin.

There are currently three active Hague cases in Mexico. Cases range from assistance with locating and serving a parent whose location is unknown and violations of family court orders, to parental and non-parental abductions.

Workload Data							
	2017-2018	——————————————————————————————————————	2019-2020	Est./Act. 2020-2021	Projected 2021-2022		
Child Abduction Cases	34	33	36	56	51		
Child Visitation Cases	34	18	34	19	20		
Notification/Good Cause Cases	17	16	21	9	9		
Recovered Children	35	13	43	47	49		



2020210000—DA-Narcotics Enforcement

Law & Justice

Tori Verber Salazar, District Attorney

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Services & Supplies	\$11,046	\$10,500	\$26,965	\$26,965	\$16,465
Centrally-Budgeted Expenses	40,664	40,256	(24,965)	(24,965)	(65,221)
Operating Transfers Out	25,000	50,000	100,000	100,000	50,000
Total Appropriations	\$76,710	\$100,756	\$102,000	\$102,000	\$1,24
Earned Revenues By Source					
Interest/Rents	\$3,716	\$2,000	\$2,000	\$2,000	\$0
Miscellaneous Revenues	111,736	98,756	100,000	100,000	1,24
Total Revenues	\$115,452	\$100,756	\$102,000	\$102,000	\$1,24
Net County Cost	(\$38,742)	\$0	\$0	\$0	\$

Purpose

This budget unit serves as a pass-through account for transferring funds from the District Attorney's (DA) Narcotics Enforcement Special Revenue Fund to the DA's General Fund budget. The Special Revenue Fund holds the DA's share of proceeds from the forfeiture of assets seized from narcotics dealers.

Major Budget Changes

Services & Supplies

> \$10,000 Increase in publication costs.

> \$6,465 Increase in subscription costs.

Centrally-Budgeted Expenses

➤ (\$65,221) Cost Allocation Plan adjustment.

Operating Transfers Out

> \$50,000 Increase in transfer to DA's main budget (#2020200000).

Program Discussion

The 2021-2022 recommended Narcotics Enforcement budget totals \$102,000, which is an increase of \$1,244 from the 2020-2021 adjusted budget. The change is primarily due to increases in operating transfers to the DA's main budget, and publication costs, partially offset by a Cost Allocation Plan adjustment.

The DA proposes to use Asset Forfeiture proceeds to purchase two mobile community response unit vans. The vehicles will enhance the DA's ability to combat Human Trafficking and Domestic Violence.

Fund Balance

Annual revenue to the DA Narcotics Enforcement Special Revenue Fund (#20034) anticipated in 2021-2022 is approximately \$102,000 including interest earnings of \$2,000. The fund balance as of March 31, 2021, was \$262,393.



2020212000—DA-Auto Insurance Fraud Prosecution

Law & Justice

Tori Verber Salazar, District Attorney

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Services & Supplies	\$285,867	\$288,780	\$288,779	\$288,779	(\$1)
Centrally-Budgeted Expenses	479	1,480	1,481	1,481	1
Total Appropriations	\$286,346	\$290,260	\$290,260	\$290,260	\$0
Earned Revenues By Source					
Aid From Other Governments	\$0	\$290,260	\$290,260	\$290,260	\$0
Operating Transfers In	286,346	0	0	0	(
Total Revenues	\$286,346	\$290,260	\$290,260	\$290,260	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$

Purpose

The Auto Insurance Fraud Prosecution program provides State funding for the District Attorney (DA) to investigate and prosecute automobile insurance fraud cases. Funds are provided through a special surcharge collected by the California Department of Insurance (CDI) Commission on automobile insurance policies. Funding levels are based on San Joaquin County's proportionate share of the State population and the proportionate share of automobile insurance suspected fraudulent claims submitted to the CDI, Fraud Division.

Major Budget Changes

Services & Supplies

> \$20,696 Increase in professional services for outreach.

> (\$21,437) Decrease in labor costs reimbursed to DA's main budget (#2020200000).

Program Discussion

The 2021-2022 recommended Auto Insurance Fraud Prosecution budget totals \$290,260, which is the same as the 2020-2021 adjusted budget. The budget provides funding for 60% of a Deputy DA, 30% of a DA Investigator, 30% of a DA Investigative Assistant, and 25% of a Paralegal, all of whom are allocated in the DA's main budget

(#202020000). Also included in this budget are the cost of communications, trainings, vehicle usage, audit expenses, and administrative charges.

The Auto Insurance Fraud Prosecution program is committed to investigating and prosecuting all forms of auto insurance fraud. This form of theft affects residents of the County, resulting in higher insurance rates.

The District Attorney seeks to achieve vigorous prosecution of these cases by fostering close relationships with the CDI, local insurance agencies, local law enforcement, and by using more aggressive outreach efforts.

In 2020-2021, the fraud prosecutions have been challenging. Referrals were significantly lower than prior years, impacted by the 2019 Novel Coronavirus (COVID-19) pandemic. In all other aspects, auto insurance prosecutions remained robust; convictions and investigations rose. The first nine months of 2020-2021, restitution ordered was nearly twice the amount ordered for the last three years, combined.

Outreach during the pandemic has proven to be a challenge, resulting in new methods to spread messaging such as the use for social media platforms. Several auto insurance fraud videos were posted on the DA's social media pages including a video for Fraud Awareness Week in November 2020. From November through December 2020, there were over 24,000 views on the page featuring the video. The assigned Deputy DA is currently working on video training materials for distribution to local law enforcement agencies. The Lodi cinema will resume playing auto insurance fraud videos "Before the Movie," when the business reopens.

2020212000—DA-Auto Insurance Fraud Prosecution

Law & Justice

	Workload				
		Est./Act.	Projected		
-	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Auto Insurance Fraud Cases					
Referrals	48	39	50	12	30
New Filings	11	7	11	15	12
Active Investigations	43	66	20	38	25
Convictions	2	9	15	12	12
Declined	10	7	2	5	4
Carryover Cases	18	9	7	35	25
Restitution Ordered	\$1,179	\$11,799	\$13,998	\$51,000	\$25,000
Restitution Collected	\$50,710	\$22,141	\$16,348	\$21,000	\$20,000
Outreach Sessions/Number of Attendees	N/A	N/A	7/901	N/A*	N/A*



2020216000—DA-Workers' Compensation Insurance Fraud

Law & Justice

Tori Verber Salazar, District Attorney

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$446,258	\$565,366	\$496,701	\$496,701	(\$68,665)
Centrally-Budgeted Expenses	2,154	3,101	2,629	2,629	(472)
Total Appropriations	\$448,412	\$568,467	\$499,330	\$499,330	(\$69,137)
Earned Revenues By Source					
Aid From Other Governments	\$0	\$499,330	\$499,330	\$499,330	\$0
Operating Transfers In	372,263	69,137	0	0	(69,137)
Total Revenues	\$372,263	\$568,467	\$499,330	\$499,330	(\$69,137)
Net County Cost	\$76,149	\$0	\$0	\$0	\$(

Purpose

The Workers' Compensation Insurance Fraud Prosecution program allows the District Attorney (DA) to expand the investigation and prosecution of those who commit workers' compensation insurance fraud, including applicant fraud, premium fraud, medical provider fraud, and uninsured employer fraud.

Funds are provided through a special assessment collected by the State Insurance Commission on workers' compensation insurance policies. Funding levels are based on the number of workers and the County's proportion of suspected fraudulent workers' compensation claims reported.

Major Budget Changes

Services & Supplies

\$9,123	Increase in professional services for outreach.
\$4 962	Increase in fleet services costs

54,702 increase in fleet services costs.

> (\$85,070) Decrease in labor costs reimbursed to DA's main budget (#2020200000).

Operating Transfers In

> (\$69,137) Decrease in transfers from DA's main budget (#2020200000).

Program Discussion

The 2021-2022 recommended Workers' Compensation Insurance Fraud Prosecution budget totals \$499,330, which is a decrease of \$69,137 from the 2020-2021 adjusted budget. This will provide funding for 70% of a Deputy DA, 75% of a DA Investigator, 30% of a DA Investigative Assistant, and 30% of a Paralegal, all of whom are allocated in the DA's main budget (#2020200000). Also included in this budget are the cost of office supplies, communications, trainings, vehicle usage, audit expenses, and administrative charges.

Fighting insurance fraud, particularly medical provider fraud, continues to be an important priority for the California Department of Insurance and the DA's Office. Medical provider fraud in the workers' compensation system has monetary losses that significantly surpass the losses seen in other types of insurance fraud. With the partnership of the California Department of Insurance, the DA will make sustained efforts to investigate and root out medical provider fraud in San Joaquin County, while still maintaining a commitment to the other types of workers' compensation fraud.

Another area of workers' compensation fraud, premium fraud, looks at the role the employer plays in this form of theft. The DA will utilize partnerships and resources common to the fight against consumer fraud and environmental crimes to investigate employers and businesses, which under-report payroll in an effort to defraud a system designed to protect the working residents of the

2020216000—DA-Workers' Compensation Insurance Fraud

Law & Justice

County. Regardless of the form of workers' compensation fraud, the DA will request restitution in all cases where appropriate, and will aggressively pursue collection of Court-ordered restitution.

While referrals for suspected workers' compensation fraud remained steady between 2017-2018 through 2019-2020, 2020-2021 has seen a noticeable decline in workers' compensation insurance fraud referrals (as are most jurisdictions in California). This decrease may be due to the 2019 Novel Coronavirus (COVID-19) pandemic and the limitations placed on insurance companies being able to start the investigations necessary to generate referrals. Access to the Courts for this type of criminal activity, and many other forms of fraud, was severely limited during much of 2020, as cases with defendants who were out of custody were continued into the future in an effort to relieve congestion in a courthouse with limited services. Despite a reduction in

referrals, active investigations nearly doubled during 2020-2021.

Outreach during the pandemic has proven to be a challenge, resulting in new methods to spread messaging such as the use for social media platforms. Previously, outreach might be measured by counting the number of attendees in a group meeting, however, in 2020-2021, social media was used. During "Fraud Awareness Week" in November 2020, DA social media achieved over 24,000 views on the page from November through December 2020 with videos discussing workers' compensation insurance fraud. Additionally, this office has engaged in targeted outreach with the largest employers in San Joaquin County, created new multimedia materials for social media, will run ads in Spanish in the Latino Times, and is currently working on a freeway billboard and radio ads to address workers' compensation fraud.

		——Actual—		Est./Act.	Projected
_	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Workers' Compensation Cases					
Referrals	63	25	20	15	15
New Filings	7	2	2	2	3
Active Investigations	14	15	12	24	14
Convictions	2	1	3	1	3
Declined	5	7	10	5	5
Carryover Cases	8	10	7	7	8
Restitution Ordered	\$0	\$52,000	\$25,360	\$500	\$30,000
Restitution Collected	\$62,346	\$74,445	\$12,076	\$10,000	\$15,000
Outreach Sessions/Number of Attendees	N/A	N/A	9/701	N/A*	N/A*

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2020217000—DA-Public Assistance Fraud Prosecution

Law & Justice

Tori Verber Salazar, District Attorney

	2019-2020	2020-2021	2021-2022	2021-2022	Increase
General Fund	Actual	Adjusted	Requested	Recommended	(Decrease
Expenditures					
Salaries & Benefits	\$2,692,359	\$2,925,575	\$3,012,276	\$3,012,276	\$86,70
Services & Supplies	264,410	398,698	414,728	414,728	16,03
Centrally-Budgeted Expenses	55,392	74,696	71,266	71,266	(3,430
Total Expenditures	\$3,012,161	\$3,398,969	\$3,498,270	\$3,498,270	\$99,30
Expenditure Reimbursements	(2,962,844)	(3,398,969)	(3,498,270)	(3,498,270)	(99,301
Total Appropriations	\$49,317	\$0	\$0	\$0	\$
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$
Net County Cost	\$49,317	\$0	\$0	\$0	\$
Allocated Positions	17.0	17.0	17.0	17.0	0.

Purpose

The Public Assistance Fraud Prosecution Unit operates through a Memorandum of Understanding between the District Attorney (DA) and the Human Services Agency (HSA). This Unit investigates and prosecutes criminal welfare fraud, including Temporary Assistance for Needy Families, CalFresh (food stamps), and vendor fraud cases. Funding is primarily provided from Federal and State welfare administration funds received by the HSA.

Major Budget Changes

Salaries & Employee Benefits

➤ \$86,701 Salary and benefits adjustments.

Services & Supplies

> \$10.487 Increase in communications costs.

➤ \$5,543 Increase in fleet services costs.

Centrally-Budgeted Expenses

➤ (\$3,657) Cost Allocation Plan adjustment.

Expenditure Reimbursements

➤ \$83,271 Increase in reimbursement from HSA.

> \$16,030 Increase in reimbursement from DA's main budget (#2020200000).

Program Discussion

The 2021-2022 recommended Public Assistance Fraud Prosecution budget totals \$3,498,270, which is an increase of \$99,301 from the 2020-2021 adjusted budget. The change primarily reflects salary and benefits adjustments and an increase in communications costs. The budget continues to provide funding for 1 DA Lieutenant Investigator, 10 DA Investigators, 4 DA Investigative Assistants, and 2 DA Legal Technicians.

In 2021-2022, DA staff, both sworn and non-sworn, will continue to pursue the recovery of fraudulently-obtained public assistance benefits. Staff will, in a fair and timely manner, preserve and ensure program integrity with fraud prevention, detection, and investigation, including internal fraud. Staff will work to protect taxpayer dollars and ensure that only those who are truly eligible for public assistance benefits receive those benefits. Income and Eligibility Verification System cases, criminal prosecutions, and intentional program violations processed by the Unit have resulted in penalties with longer disqualification periods and restitution collected.

2020217000—DA-Public Assistance Fraud Prosecution

Law & Justice

A Lieutenant manages the DA Bureau of Investigations Unit with the assistance of a Lead DA Investigator. The Lieutenant oversees the Unit's operation, while the Lead Investigator directly supervises the team and carries a caseload. Due to the 2019 Novel Coronavirus (COVID-19) pandemic, fewer referrals have been received from HSA, resulting in a slight decrease in fraud investigations. As of March 31, 2021, there were 37 outstanding arrest and bench warrants.

As of February 28, 2021, the Unit has experienced a slight decrease of recovered public funds. This decrease reflects an

estimated cost avoidance of \$1,432,964 for cash assistance, and \$734,475 for the CalFresh program according to the formula of the State Department of Social Services. Prior to benefit distribution, early fraud detection efforts resulted in a cost avoidance of \$408,918 for cash assistance, and \$248,925 for CalFresh in 2020-2021. Overall cost avoidance totals \$2,825,282. The Department anticipates cost avoidance savings of public funds to substantially increase by year-end as the COVID-19 pandemic plateaus. Cost avoidance saves public funds that would otherwise be inappropriately given to public assistance applicants.

	Workload Data					
	2017-2018	———Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022	
Referrals						
Convictions	50	119	102	140	98	
Declined	2	2	0	2	2	
DA Investigations						
Ongoing Fraud	900	942	1,357	1,050	1,150	
Duplicate Warrants - Aid to Families with Dependent Children	8	3	4	6	6	
Arrest/Bench Warrants	39	30*	35	37	35	
Early Fraud Cases *Restated	720	577	577	475	525	



2020278250—DA-Criminal Restitution Program

Law & Justice

Tori Verber Salazar, District Attorney

	2019-2020	2020-2021	2021-2022	2021-2022	Increase
General Fund	Actual	Adjusted	Requested	Recommended	(Decrease
Expenditures					
Salaries & Benefits	\$202,843	\$307,108	\$269,140	\$269,140	(\$37,968
Centrally-Budgeted Expenses	5,499	8,284	6,670	6,670	(1,614
Total Expenditures	\$208,342	\$315,392	\$275,810	\$275,810	(\$39,582
Expenditure Reimbursements	0	(99,823)	(60,241)	(60,241)	39,58
Total Appropriations	\$208,342	\$215,569	\$215,569	\$215,569	\$
Earned Revenues By Source					
Aid From Other Governments	\$183,493	\$215,569	\$215,569	\$215,569	\$
Total Revenues	\$183,493	\$215,569	\$215,569	\$215,569	\$
Net County Cost	\$24,849	\$0	\$0	\$0	\$
Allocated Positions	3.0	3.0	3.0	3.0	0.

Purpose

The Criminal Restitution Program is funded by a grant from the California Victim Compensation Board (CalVCB). The purpose of the Program is to ensure the imposition of restitution fines and orders against criminal offenders in all cases involving an applicant who has filed a victim compensation claim.

Major Budget Changes

Salaries & Employee Benefits

➤ (\$37,968) Salary and benefits adjustments.

Centrally-Budgeted Expenses

➤ (\$1,445) Cost Allocation Plan adjustment.

Expenditure Reimbursements

Decrease in reimbursement from District Attorney's main budget (#20202000000).

Program Discussion

The 2021-2022 recommended Criminal Restitution Program budget totals \$275,810, which is a decrease of \$39,582 from the 2020-2021 adjusted budget. The change is primarily due to salary and benefits adjustments. The CalVCB grant will provide funding for 1.75 full-time equivalent Paralegals. A part-time Office Assistant will under-fill an allocated Office Assistant position to work on the direct victim restitution assistance program.

The current agreement with the CalVCB ends June 30, 2022. If the Department is not successful in renewing the grant, program expenditures will be reduced and staff moved to vacant positions or terminated.

Staff will work to ensure that restitution is imposed by the Court in all eligible cases, unless the Court waives imposition for compelling and extraordinary reasons that are stated on the record.

2020278250—DA-Criminal Restitution Program

Law & Justice

	Workload Data							
	2017-2018	———Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022			
Restitution Orders Reviewed	2,286	2,466	3,921	3,656	3,656			
Amount of Restitution Ordered for Crime Victims or CalVCB	\$373,365	\$710,100	\$465,785	\$791,230	\$791,230			



2020281000—DA-State-COPS

Law & Justice

Tori Verber Salazar, District Attorney

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Services & Supplies	\$249,774	\$248,516	\$248,407	\$248,407	(\$109
Centrally-Budgeted Expenses	244	1,484	1,593	1,593	109
Total Appropriations	\$250,018	\$250,000	\$250,000	\$250,000	\$
Earned Revenues By Source					
Aid From Other Governments	\$80,474	\$250,000	\$250,000	\$250,000	\$
Total Revenues	\$80,474	\$250,000	\$250,000	\$250,000	\$
Net County Cost	\$169,544	\$0	\$0	\$0	\$

Purpose

The State Citizens' Option for Public Safety program provides funding to local agencies for front-line law enforcement services, enhanced prosecution efforts, and for jail operation/construction. Funding is provided from the State Vehicle License Fees and allocated by formula to city and county law enforcement, the District Attorney's Office, and the County Jail. This narrative represents the program funding allocated by the State to the District Attorney.

Program Discussion

The 2021-2022 recommended budget for the State Citizens' Option for Public Safety (COPS) program totals \$250,000. Funding will be used to underwrite the cost of a Deputy District Attorney allocated in the District Attorney's main budget (#2020200000) to prosecute felony cases.

Fund Balance

The Supplemental Law Enforcement Services Special Revenue Fund (#20052) receives funding for the State COPS programs (operated by the Sheriff and the District Attorney), as well as Juvenile Justice Crime Prevention Act activities (operated by Probation). For 2020-2021, the beginning fund balance for District Attorney COPS was \$202,065.

DA-State Grant Programs

Law & Justice

Tori Verber Salazar, District Attorney

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022	2021-2022 Recommended	Increase (Decrease
General Fund	Actual	Aujusteu	Requested N	ecommended	(Decrease
Expenditures					
Salaries & Benefits	\$1,458,923	\$1,984,184	\$2,013,254	\$2,013,254	\$29,07
Services & Supplies	662,516	784,353	778,331	778,331	(6,022
Centrally-Budgeted Expenses	53,024	68,298	66,739	66,739	(1,559
Capital Expenditures	144,044	0	0	0	
Total Expenditures	\$2,318,507	\$2,836,835	\$2,858,324	\$2,858,324	\$21,48
Expenditure Reimbursements	(161,820)	(199,118)	(199,118)	(199,118)	
Total Appropriations	\$2,156,687	\$2,637,717	\$2,659,206	\$2,659,206	\$21,48
Earned Revenues By Source					
Aid From Other Governments	\$1,740,342	\$2,086,452	\$2,088,400	\$2,088,400	\$1,94
Total Revenues	\$1,740,342	\$2,086,452	\$2,088,400	\$2,088,400	\$1,94
Net County Cost	\$416,345	\$551,265	\$570,806	\$570,806	\$19,54
Allocated Positions	18.0	18.0	18.0	18.0	0.
Temporary (Full-Time Equivalent)	3.8	3.8	3.8	3.8	0.
Total Staffing	21.8	21.8	21.8	21.8	0.

Purpose

The California Governor's Office of Emergency Services (Cal OES) provides financial and technical assistance to agencies throughout the State, including various public safety and crime victim support grants. Cal OES provides grants to the District Attorney's (DA's) Office for the Victim/Witness Program (#2020273000) and Unserved/Underserved Victim Advocacy and Outreach (#2020278270). The Department also receives a grant for Rural Crime Prevention (#2020278240), which is allocated directly from the State Local Law Enforcement Safety Account. This narrative combines three grants.

Major Budget Changes

Salaries & Employee Benefits

➤ \$29,070 Salary and benefits adjustments.

Services & Supplies

> \$10,601	Increase in fleet services costs.
> (\$15,829)	Decrease in labor charges from DA's main budget (#2020200000).
> (\$5,220)	Decrease in communications costs.

Centrally-Budgeted Expenses

➤ (\$1,987) Cost Allocation Plan adjustment.

Program Discussion

Victim/Witness Program

This Program provides support services to victims and witnesses of crimes, including responding to crime scenes with a mobile unit to provide on-call crisis intervention and

DA-State Grant Programs

Law & Justice

emergency services; providing information and referrals to other service agencies; providing court support services such as emergency transportation, courtroom escorts, information on case status and disposition, and general orientation to the criminal justice system; and assisting victims with claims for assistance from the California Victim Compensation Fund. Advocates are co-located in six cities throughout the County to ensure accessibility for victims.

The 2021-2022 recommended budget of \$2,384,311 consists of a total of \$1,561,726 from the CalOES grant, \$81,674 from Proposition 172 sales tax revenue, a General Fund contribution of \$541,793, and \$199,118 reimbursed from the Victim Assistance and Unserved/Underserved budgets. Funding is provided for 80% of 1 Victim/Witness Program Manager, 1 Victim/Witness Advocate Supervisor, 14 Victim/Witness Advocates, 2 Office Assistants, and 5 part-time Victim/Witness Advocates

Unserved/Underserved Victim Advocacy & Outreach Program

This Program is incorporated with the DA's Victim/Witness Program and enhances the provision of victim services and training in the geographically isolated regions of the County. This is a Statewide competitive grant intended to provide

services to unserved and underserved populations. The current grant expired April 2021, and renewal of the grant is anticipated in the recommended budget.

The 2021-2022 recommended budget of \$204,013 is comprised of \$175,000 in grant funds and \$29,013 in required matching funds. This will fund one full-time Victim/Witness Advocate and .85 Full-Time Equivalent (FTE) of a Victim/Witness Advocate position and .64 FTE of an Office Assistant allocated to the Program.

Rural Crime Prevention Program

The DA's Office provides administrative oversight for the Rural Crime Task Force consisting of the District Attorney, Sheriff, Agricultural Commissioner, and rural farm owners and operators. The mission of the task force is education, loss prevention, recovery of property, and prosecution of criminal activity in rural areas.

The 2021-2022 recommended budget is \$270,000, based on activity during 2020-2021. However, if the amount of State funding changes significantly, the Department will return to the Board of Supervisors to request budget adjustments as appropriate.

Workload Data								
	2017-2018	——————————————————————————————————————	2019-2020	Est./Act. 2020-2021	Projected 2021-2022			
Victim/Witness Program								
New Victims Served	7,485	5,713	6,521	5,680	5,680			
Continuing Victims Served	7,857	6,361	8,286	8,816	8,816			
Victims Provided Crisis Intervention	994	736	744	1,392	1,392			
Rural Crimes Prosecuted (Felony)	N/A	16	16	16	40			

Law & Justice

Lori Cruz, Child Support Services Director

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$13,477,152	\$14,482,096	\$17,305,126	\$17,305,126	\$2,823,03
Services & Supplies	2,412,822	2,121,190	2,192,306	2,192,306	71,11
Centrally-Budgeted Expenses	922,424	1,039,541	783,401	783,401	(256,140
Capital Expenditures	600,793	158,000	0	0	(158,000
Total Expenditures	\$17,413,191	\$17,800,827	\$20,280,833	\$20,280,833	\$2,480,00
Expenditure Reimbursements	(2,163)	0	0	0	
Total Appropriations	\$17,411,028	\$17,800,827	\$20,280,833	\$20,280,833	\$2,480,00
Earned Revenues By Source					
Interest/Rents	\$34,979	\$30,028	\$8,500	\$8,500	(\$21,528
Aid From Other Governments	17,266,929	17,579,662	19,997,473	19,997,473	2,417,81
Miscellaneous Revenues	130,891	136,657	219,440	219,440	82,78
Operating Transfers In	0	54,480	55,420	55,420	94
Total Revenues	\$17,432,799	\$17,800,827	\$20,280,833	\$20,280,833	\$2,480,00
Net County Cost	(\$21,771)	\$0	\$0	\$0	\$
Allocated Positions	159.0	145.0	171.0	171.0	26.
Temporary (Full-Time Equivalent)	2.5	0.0	0.5	0.5	0.
Total Staffing	161.5	145.0	171.5	171.5	26.

Purpose

The Department of Child Support Services (DCSS) works with parents and caretakers to establish and adjust financial support orders for the benefit of their children. Additionally, the DCSS collects, disburses, and accounts for child support payments under the Title IV-D Child Support Enforcement Program.

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the Department of Child Support Services (DCSS) focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic

development, and to proactively deal with water issues. The following highlights are an overview of several projects, programs, and activities administered by the DCSS.

Ensure Fiscal Responsibility

DCSS strongly supports the goal to ensure the fiscal responsibility of the County. The Department does not request funds from the County and provides services solely upon revenue sources from State and Federal grant funds.

Due to efforts led by San Joaquin County in 2019, \$19.1 million was allocated from the State General Fund (a total of \$56.0 million with the Federal match of \$36.9 million) to 21 underfunded Local Child Support Agencies (LCSAs). San Joaquin County's allocation was \$3.1 million in 2019-2020, with an additional \$3.1 million to be added in 2020-2021 and 2021-2022. However, due to the economic impacts brought by the 2019 Novel Coronavirus (COVID-19), the additional \$3.1 million initially identified in the Governor's Budget in January 2020, was removed. Additionally, the 2020-2021

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allocation was \$1.0 million less than the actual 2019-2020 allocation. This resulted in San Joaquin County receiving \$17.6 million in 2020-2021 instead of the anticipated \$21.7 million, \$1.0 million less than the 2019-2020 allocation of \$18.6 million.

For 2021-2022, the Governor's May Revise budget includes an additional \$56.0 million (\$19.1 million State General Fund and \$36.9 Federal match) for LCSA administrative costs. The State Department of Child Support Services (State DCSS) determined that San Joaquin County would receive \$2.4 million of the supplemental funding, which is a decrease from the initial \$3.1 million allocation for 2020-2021 due to approximately 10 additional counties receiving funding.

Promote Good Governance and Increase Organizational Capabilities

In October 2019, the Department's Behavioral Interventions for Child Support grant ended. DCSS staff continues to use what it has learned and is applying behavioral economics to all aspects of its program and administration. In 2020, the Department established a Behavioral Economics Committee, dedicated to fostering the principles of behavioral economics in the office culture. The Committee provides staff training and reviews business processes and forms to ensure behaviorally informed techniques and language are being utilized. Employing these techniques results in better customer service and improved outcomes for families.

During 2020-2021, DCSS Information Systems staff researched and implemented an application of open technology, Cisco Jabber, to communicate through a variety of formats. Jabber is a unified communications application for Windows, Mac OS X, and mobile devices. Jabber streamlines communication and enhances productivity by integrating audio, video, web conferencing, desktop sharing, and instant messaging into one system. It allows staff to meet virtually with their customers and conduct encrypted chats with others logged into the system. When a walk-in customer requests to meet with their caseworker, they are assigned to an interview room. Their caseworker then connects to that room, via Jabber, and appears virtually on the computer monitor. Jabber personalizes the communication, with no health risk to either party.

Improve Public Safety and Enhance Overall Criminal Justice System

In a joint effort with the San Joaquin County District Attorney's Office, DCSS is providing case management services to survivors of domestic violence and human trafficking at the San Joaquin County Family Justice Center (FJC). The Department closely reviews all new child support cases for any indication that a customer would benefit from

FJC services and assigns the case accordingly. Over the past two years, the DCSS FJC caseload has grown from 91 cases to 409 cases. In 2021-2022, the Department will have two dedicated case managers assigned to assist customers at the FJC.

In 2020, DCSS collaborated with the San Joaquin County Sheriff's Office to implement dedicated phone lines at its main Jail and Honor Farm. The phone lines enable incarcerated customers to contact the Department free of charge. Providing easy access to the Department allows incarcerated customers to remain informed and involved with their child support cases.

Also during 2020, the Department entered into a partnership with St. Mary's Homeless Shelter to provide child support assistance to homeless individuals. DCSS has a dedicated team of caseworkers in place to assist this specific population.

Promote Economic Development

DCSS continues to refer its unemployed or under-employed customers to WorkNet, a program through the Employment and Economic Development Department that provides employment development opportunities, where they can obtain vital employment and training services. This holistic approach helps customers overcome barriers to complying with their support orders.

In November 2020, the Child Support Directors Association of California acknowledged the Department's Annual Block Party with its Community Collaboration Award. The Department will collaborate with approximately 75 community agencies for its sixth Annual Block Party, tentatively scheduled for summer 2021. The DCSS Annual Block Party is a fun event for families to learn about community and government resources that promote self-sufficiency and reduce childhood poverty. Due to current social gathering restrictions, the Department hosted a virtual event in 2020 and is preparing to host this event virtually, once again.

2019 Novel Coronavirus (COVID-19)

Since the onset of the COVID-19 pandemic, the Department has been committed to remaining open and providing all regular services to customers. DCSS has devised innovative ways of communicating with customers and staying connected with employees by using online applications such as Base Camp, Jabber, Zoom, MS Teams, and DocuSign to conduct business. With the implementation of DocuSign in 2020-2021, customers can now review and sign court documents from a computer or mobile device, which eliminates the need to come into the office. The Department has also increased outreach to customers via text messaging.

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Major Budget Changes

Salaries & Employee Benefits

> \$567,560	Salary and benefits adjustments.
\$1,269,546	Add 15 Child Support Officers.
\$445,566	Add 6 Office Assistants.
\$179,988	Add 1 Child Support Attorney.
> \$156,250	Add 2 Civil Process Servers.
\$101,641	Add 1 Administrative Assistant.
> \$78,419	Add 1 Office Assistant Specialist.
> \$24.060	Increase in extra-help.

Services & Supplies

\$23,503	Increase in rent due to Department expansion.
> \$23,000	Increase in communications costs.
\$22,095	Increase in office expense costs due to additional staff.
> \$17,500	Increase in electronic media costs due to added users for online platform.
> \$11,000	Increase in software and licensing costs.
► (\$25,772)	Decrease in professional services primarily due to a reduction in processing service costs.

Centrally-Budgeted Expenses

\$57,983	Increase in Workers' Compensation and Casualty insurance costs.
> (\$345,988)	Decrease in data processing charges.
> \$32,395	Cost Allocation Plan adjustment.

Revenues

> \$1,595,755	Increase in Federal Child Support Enforcement Program funding.
> \$822,056	Increase in State Child Support funding.
> \$82,783	Increase in revenue due to extension of inter-jurisdictional contract.
> (\$21,528)	Decrease in interest income.

Program Discussion

The 2021-2022 recommended budget for the Department of Child Support Services (DCSS) totals \$20,280,833, which is an increase of \$2,480,006 from the 2020-2021 adjusted budget. The change is primarily due to the addition of 26 positions and salary and benefits adjustments, partially offset by a decrease in data processing charges.

Of the 26 proposed new positions, 15 are proposed for casework Family Involvement Teams (3 Child Support Officer III and 12 Child Support Officer I/II positions), 5 for the Legal Division (1 Child Support Attorney, 1 Administrative Assistant I, and 3 Office Assistants), 4 for a new Special Reports/Locate Team (2 Civil Process Servers and 2 Office Assistants), 1 Office Assistant Specialist for the Administrative Services Division, and 1 Office Assistant for the Department's Tracy location. Due to overall caseload size, the Department is receiving additional Federal and State Child Support funding for these positions to improve child support collections and services.

The 2021-2022 recommended budget includes an additional \$2.4 million in Child Support Enforcement formula funds, based on the Governor's May Revise budget and the allocation methodology applied by the State DCSS.

During summer 2019, DCSS relocated to 409 E. Market Street in downtown Stockton, where it occupies 59,457 square feet. The Department's former location (826 N. California Street) was listed for sale in early 2020. An offer to purchase the property was received in March 2021 for \$2.25 million and is currently under review. The 2021-2022 recommended budget includes \$55,420 for a full year of maintenance costs for the location, in the event the sale of the property does not go through.

In July 2020, the Department implemented its new Customer Contact Center and discontinued utilizing the Butte County Call Center to manage its customer calls. The Customer Contact Center initially received an average of 4,500 calls per month, which steadily dropped each month to an average of 3,400 calls in February 2021. The decrease can be attributed to the surge in call resolution, from 60% in July 2020 to 98.5% in February 2021. The Customer Contact Center accepts credit card payments and has collected over \$500,000 in an eight-month period. Since the inception of the Customer Contact Center, the Department's customer satisfaction rating has improved from 3.5, in early 2020, to 4.3 in February 2021, on a scale of one to five.

In August 2020, DCSS opened a satellite location to serve south County residents in Tracy. DCSS, in partnership with WorkNet, is making services more readily available to residents in this outlying area. In addition, customers can

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conveniently make payments in the office using a kiosk that accepts cash, debit, and credit cards.

DCSS serves over 35,000 children. In Federal fiscal year 2020, DCSS collected over \$72.3 million, where 86% of in-State collections went directly to families. Reliable child support payments contribute to the stability of families, leading to less poverty, increased likelihood of children attending college, greater parental involvement, and a decreased use of public assistance programs.

Fund Balance

Special Revenue Fund (#20038)

Child Support Services Special Revenue Fund (#20038) serves as the operating fund for Department expenditures. The Child Support Enforcement Special Revenue Fund (#20381) serves as the depository for State DCSS funding advances. Actual costs are reconciled on a monthly basis through the LCSA expenditure claim submitted to the State DCSS. Funds are then transferred from account #20381 to account #20038 to cover Department expenditures. Unspent funds received in account #20381 are returned to the State DCSS each quarter. Any remaining fund balance in #20038 at the end of the fiscal year primarily exists due to unreconciled program expenses for the fiscal year and unspent incentive funds. Unspent incentive funds serve as a reserve for unanticipated costs. For 2020-2021, the beginning fund balance in (#20038) was \$73,831.

Trust Fund No. 81452

This fund is a dormant fund that was created to transfer funds to the County Human Services Agency and the State for Title IV-A assistance recoupment, and to forward monies to families that were collected above what was due to the County and State. As of March 31, 2021, the fund balance was \$145,398. Approximately \$20,000 from the account #81452 is included in the 2021-2022 recommended budget to maintain utility costs at the Department's former location.

Trust Fund No. 81453

The balance in this fund exists from General Fund contributions and a General Fund Revolving Fund closeout retained prior to 2008-2009. The fund had remained stagnant since 2014-2015. In 2018-2019, the ending fund balance was \$447,165. The decision was made to transfer half of the fund balance (\$223,582) to the Undesignated/Unreserved in the General Fund during the 2018-2019 year-end close. The remaining half of the funds (\$223,583) was due to be transferred during the 2019-2020 year-end close. However, the Department retained \$109,000 to cover ongoing costs for its former location, and \$114,583 was transferred to the General Fund in June 2020. As of March 31, 2021, the fund balance was \$55,527. These funds will continue to be utilized to maintain the former location until it is sold or the fund is depleted. The 2021-2022 recommended budget includes \$55,420 for a full year of maintenance costs for the location. Any remaining funds in Trust Fund #81452 or Trust Fund #81453 will be transferred to the General Fund during the 2021-2022 year-end close.

	Work	load Data			
		———Actual—		Est./Act.	Projected
_	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Total Collections	\$61,549,250	\$62,291,493	\$72,303,548	\$65,406,068	\$66,714,189
Support Sent to Families	\$50,453,175	\$51,421,011	\$57,515,146	\$53,960,006	\$55,372,777
Average Number of Days From Monetary Order to First Payment	64	61	87	66	58
Customer Contact Center – Calls Received	N/A	N/A	N/A	42,441	40,800
Lobby Visitors	15,817	31,330	6,078	6,918	10,377
# of Homeless Customers Served	N/A	N/A	832	774	827
% of Families Receiving 75% or More of Mo. Child Support	50.35%	49.42%	49.63%	50.56%	51.06%
Public Outreach Events N/A - Data not collected.	107	139	60	100	180

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Miriam Lyell, Public Defender

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$16,239,341	\$17,281,960	\$18,190,813	\$18,190,813	\$908,85
Services & Supplies	664,408	649,510	675,661	675,661	26,15
Centrally-Budgeted Expenses	1,047,771	1,340,245	1,520,952	1,520,952	180,70
Total Expenditures	\$17,951,520	\$19,271,715	\$20,387,426	\$20,387,426	\$1,115,71
Expenditure Reimbursements	(313,530)	(613,257)	(650,659)	(650,659)	(37,402
Total Appropriations	\$17,637,990	\$18,658,458	\$19,736,767	\$19,736,767	\$1,078,30
Earned Revenues By Source					
Aid From Other Governments	\$4,963,284	\$5,306,167	\$5,435,871	\$5,435,871	\$129,70
Charges For Services	653,075	700,298	857,245	857,245	156,94
Miscellaneous Revenues	1,743	1,500	1,500	1,500	
Total Revenues	\$5,618,102	\$6,007,965	\$6,294,616	\$6,294,616	\$286,65
Net County Cost	\$12,019,888	\$12,650,493	\$13,442,151	\$13,442,151	\$791,65
Allocated Positions	89.0	90.0	92.0	92.0	2.
Temporary (Full-Time Equivalent)	1.6	1.6	1.6	1.6	0.
Total Staffing	90.6	91.6	93.6	93.6	2.

Purpose

The Public Defender provides constitutionally mandated indigent defense services in all criminal matters as is required by the U.S. Constitution. The San Joaquin County Public Defender is dedicated to serving the diverse needs of the community and its justice system by furnishing clients whose cases have been entrusted to the Department, with competent, effective, loyal, ethical, zealous, compassionate, and efficient advocacy.

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the Public Defender focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public

safety, promote economic development, and to proactively deal with water issues.

The following highlights provide an overview of several projects, programs, and activities administered by the Public Defender's Office.

Promote Good Governance and Increase Organizational Capabilities

The Public Defender continues to implement operational changes in the representation of individuals charged with serious felony offenses by implementing the American Bar Association's recommendation that such cases be handled vertically, by one attorney from the first arraignment through the conclusion of the case, ensuring continuity of representation. This change has the potential for a positive fiscal impact by delivering mandated legal services in a more cost-effective manner

In order to broaden public access to County services and information in a more timely and efficient manner, the Department continues the development and deployment of technology such as an interactive web page, which will

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include links to provide explanations of various court processes, laws, and procedures. The website will have links to information and applications regarding various restorative justice programs such as expungements and Propositions 47 and 64. The website will explain significant changes in the law, such as the overhaul of the homicide liability through Senate Bill (SB) 1437 and overhaul of the lifetime sexual offender registration through SB 384. This will allow the Department to maximize efficiency, while providing practical and helpful information to the community and promoting good governance.

Improve Public Safety and Enhance Overall Criminal Justice System

- ➤ *Uptrust Project* The Public Defender is going into its fourth year with Uptrust, an organization that provides automatic reminders to out-of-custody clients of upcoming court dates and other court-ordered obligations through a two-way, text-messaging platform. The organization provided 100 cellular phones to clients without a cellular phone. The Uptrust system helps in reducing the number of bench warrants according to the Pretrial Justice Institute. Bench warrants can lead to incarceration, destabilizing the individual, and increasing the risk factors for recidivism. By almost doubling the participants, text message reminders have decreased failures-to-appear rates to 5% of non-custody participating clients. Reduction of failures to appear in court also results in cost savings to the courts, law enforcement, and the Jail. The Community Corrections Partnership continues to provide funding for the Uptrust Project.
- > Stockton Alliance for Equity (SAFE) The Public Defender continues to collaborate with other County departments and law enforcement agencies in SAFE. The identified goals are to create deflection, diversion, and a warrant assistance programs. To date, over 20,000 warrants have been recalled. SAFE has developed a Law Enforcement Assisted Diversion (LEAD) Program, which deflects low-level offenders into community-based treatment and supportive services rather than being processed through the traditional criminal justice system. This community-driven diversion approach is to improve public safety, public order, and the reduction of unnecessary justice system involvement for individuals who participate in the Program. LEAD also addresses homelessness issues through early intervention and opportunities for the disadvantaged. To date, LEAD has deflected 50 individuals into community-based treatment and supportive services. SAFE has also collaborated with the Californians for Safety and Justice organization to expand resources and develop additional potential

- programs to improve public safety and enhance the criminal justice system.
- ➤ Code for America Through a partnership with the District Attorney's (DA's) Office, Code for America has developed a logic code, which automatically clears or reduce thousands of eligible cannabis convictions through Proposition 64 relief using cutting-edge technology. Record clearing of Proposition 64 convictions will be streamlined with automation by allowing people to successfully clean up their criminal cannabis convictions and remove the collateral consequences, barriers to employment, housing, and licensure.
- ➤ Veterans Treatment Court The Public Defender with collaborative County partners, continues its work to divert veterans' pre-trial into alternatives to traditional prosecution or as an alternative to traditional sentencing. The mission of the Veterans Treatment Court is to identify eligible veterans and place them into treatment and monthly court supervision. A Deputy Public Defender participates in the Court, held twice a month, to provide legal advice and encouragement to ensure success. This case management approach increases public safety, reduces recidivism, incarceration, and institutionalism. The Veterans Treatment Court recognizes the collateral consequences of combat. Over 100 military veterans have successfully graduated from this program since inception in February 2015.
- ➤ Racial Justice Committee The Public Defender, in response to various nationwide calls for racial justice, equality, and in response to brutality, formed the Racial Justice Committee open to all staff. In 2020-2021, the Committee met on a regular basis and identified plans and strategies to target racial disparities with the criminal justice system from arrest through conviction. The Committee also examined the long-term economic consequences of over-incarceration of certain populations. The Department has also participated in a series of training regarding equal justice, legislative changes, and measures to improve the criminal justice system by ensuring fairness and justice.
- ➤ Project Navigate Constructive Change (PNCC) The Public Defender continues its participation with other County departments in PNCC, a young adult program to divert those charged with low-level criminal offenses from traditional incarceration. Once enrolled in the year-long program, an individualized case plan is created and implemented with each participant to address their needs. To date, over 116 participants have graduated from PNCC. The Public Defender continues to collaborate with other justice partners to expand PNCC and to add a Restorative Justice component.

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> Outreach Activities – The Public Defender provides up to 300 non-mandated remote appearances by attorneys at community activities, schools, community centers, service groups, Delta College's Pathways to Law, various law schools' career meet-and-greets, and nonprofit organizations to discuss the criminal justice system and the role of the Public Defender. The Department provides volunteers to participate remotely in First Impression, Mock Trial, and other community activities which provide opportunities for youth. The Department continues to provide information and advice, but not representation, to individuals seeking Clean Slate Program remedies, such as expungements and Certificates of Rehabilitation. The Department collaborates with advocacy organizations and other community groups to develop and implement Second Chance programs and restorative justice programs within the County, including collaborating with the National Association for the Advancement of Colored People.

Major Budget Changes

Salaries & Employee Benefits

\$548,877	Salary and benefits adjustment.
\$359,976	Add two Deputy Public Defenders.

Services & Supplies

> \$26,787	Increase in professional services for consulting services.
> \$18,000	Increase in rent for Human Services Agency reception area.
> (\$15,000)	Decrease in travel and training costs.

Centrally-Budgeted Expenses

	\$147,974	Increase in Workers' Compensation and Casualty insurance costs.
>	\$14,431	Increase in equipment lease costs.
>	(\$55,460)	Decrease in data processing charges.
>	\$73,762	Cost Allocation Plan adjustment.

Expenditure Reimbursements

\$37,402	Increase	in	reimbursement	from
	Justice A	ssist	ance Grant	

Revenues

> \$129,704	Increase in Proposition 172 funding.
> \$161,647	Increase in revenue from dependency defense contract with Judicial Council.

Program Discussion

The 2021-2022 recommended budget for the Public Defender totals \$20,387,426, which is an increase of \$1,115,711 from the 2020-2021 adjusted budget. This change is primarily due to salary and benefits adjustments, the addition of two Deputy Public Defenders, an increase in allocated insurance costs, and a Cost Allocation Plan adjustment.

Assembly Bill (AB) 2542

Effective January 1, 2021, AB 2542 known as the California Racial Justice Act, allows the defense to challenge criminal charges, sentence, or vacate a conviction in which judgement has not been entered by demonstrating that racial discrimination or bias played a role in the prosecution.

In order to seek relief, the defense is required to file a written motion, and an evidentiary hearing must be set. At the hearing, the Court shall consider evidence presented by both parties, including statistical evidence, aggregate data, body cameras, court transcripts, 911 calls, expert testimony, and the sworn testimony of witnesses. San Joaquin County case management data indicates that 7,000 clientele per year would qualify for analysis. The 2021-2022 Recommended Budget adds a Deputy Public Defender to address the additional workload.

Proposition 47

It is anticipated that by the end of 2020-2021, the Department will have filed over 30,000 petitions since Proposition 47 went into effect on November 4, 2014. AB 1076 mandates that automatic relief be granted to eligible people without filing a petition or request. It is anticipated that the program will conclude by the end of 2021-2022.

Proposition 64

Proposition 64 was approved by the voters in November 2016. Similar to Proposition 47, petitions are required to be filed for clients with closed cases to reclassify or dismiss certain cannabis-related offenses. In early 2019, the Department collaborated with Code for America and the DA's Office to assist in developing code logic to automate the Record Clearing of individuals with cannabis convictions through technology. For 2020-2021, the Department will process nearly 1,200 Proposition 64 petitions with

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approximately 7,000 petitions being cleared by the end of 2021-2022 once the Court runs the script from the code logic.

Senate Bill (SB) 1437

SB 1437 redefined first- and second-degree murder liability and provided for previously-convicted inmates or parolees to petition for relief and re-sentencing. The Department has reviewed over 400 cases and has filed 94 petitions. The Department continues to review files and anticipates that an additional 20 to 40 petitions will be filed in 2021-2022.

Collaborative Court

In 2020-2021, the Department added a Deputy Public Defender position to staff six additional San Joaquin Collaborative Courts. The Collaborative Court serves as a post-incarceration, post-conviction program for individuals convicted of misdemeanor or felony offenses. These courts include Drug Courts (2), DUI Compliance, Monitoring Court, Parole Re-entry, and Post-Release Community Supervision. It is anticipated that 960 clients will be served in 2020-2021 and with the expectation to expand participation to approximately 1,300 in 2021-2022. A research study concluded that for every \$1.00 invested, the taxpayer receives \$2.00 in savings due to positive outcomes such as lower recidivism rate for its participants.

Proposition 172

In 1993, Proposition 172 established a permanent Statewide half-cent sales tax to provide funding for qualifying public

safety programs. Funds are collected by the State Board of Equalization and apportioned to each county based on its proportionate share of Statewide taxable sales.

AB 2788 created a Maintenance of Effort (MOE) provision requiring cities and counties to maintain funding levels to public safety programs that receive Proposition 172 funds. AB 2788 also established 1992-1993 as the MOE base year and required an adjustment to MOE levels based on the annual change in Proposition 172 revenues. In 1992-1993, the total for all qualifying budgets in the County was \$68,997,254 (base year).

The current program allocation formula for the County was established by the Board of Supervisors on May 24, 1994 (B-94-613), and reviewed for appropriateness in 2019-2020, which allocates Proposition 172 revenue to the Sheriff (68.1%), Probation (13%), District Attorney (11%), and the Public Defender/Court Assigned Counsel (7.9%).

In 2020-2021, the MOE for all qualifying public safety programs was \$114,520,952. The County's adjusted AB 2788 Certification for 2020-2021 was \$252,388,693. Overall, the General Fund provided overmatching funds of \$137,867,741 to all qualifying public safety programs. Not all budgets are included for each public safety department.

Public Defender and Court Assigned Counsel combined made up \$13.1 million of the County's MOE. The chart below illustrates that County General funds provided approximately \$10.6 million above the required MOE for 2020-2021.

Public Safety Fund (Proposition 172) - AB 2788 Maintenance of Effort

	AB 2788 Adjustments								
Indigent	2020-2021	State/Federal	Charges	Trust	Fixed	Adjusted	1992-1993	Prop 172	
Defense	Adopted	Grant	Services	Fund	Assets	AB 2788	Base Year	MOE	Overmatch
Public Def.	\$18,658,459	0	(\$700,298)	0	0	\$17,958,161	\$5,077,086	\$8,426,897	\$9,531,264
Crt Assig Cnsl	5,741,337	0	0	0	0	5,741,337	2,798,964	4,645,692	1,095,645
Total	\$24,399,796	0	(\$700,298)	0	0	\$23,699,498	\$7,876,050	\$13,072,589	\$10,626,909

Supplemental Request

Deputy Public Defender

Funding of \$179,988 is requested to add a Deputy Public Defender to begin the investigative and preparation process for the SB 384 (Sex Offender Registration Act) related petitions. The bill was signed into law in October 2017, and implemented on January 1, 2021. It establishes a three-tier registration system on 1) periods of at least 10 years, 2) at least 20 years, and 3) life, for a conviction of specified sex

offenses, and 5 years and 10 years for tiers one and two, respectively, for adjudication as a ward of the juvenile court.

Beginning on July 1, 2021, a petition can be filed for registrants to terminate the registration requirement. Each petition will take approximately 25 to 30 hours of preparation, obtaining documents to establish eligibility, litigating challenged petitions, and other legal tasks.

The recommended budget has been augmented by \$179,988 to address this request.

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	Workloa	d Data			
_	2017-2018	——Actual—— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Special Circumstances	8	16	7	9	9
Felony	3,416	3,634	2,975	3,300	3,40
Superior Court Direct/Grand Jury	24	15	12	1	
Violations of Probation-Felony	1,066	1,105	1,089	890	1,00
Violations of Probation-Misdemeanor	1,144	1,740	1,289	1,050	1,20
Misdemeanor	3,331	3,972	3,450	3,500	3,80
Traffic	1,218	1,156	865	1,200	1,20
Juvenile Dependency	292	262	215	170	22
Juvenile Delinquency	779	826	582	450	45
Habeas Corpus	326	200	217	220	22
Mental Health	243	329	297	340	35
Special Proceedings	656	805	584	750	75
Guardianship & Conservatorship	130	179	178	130	18
Proposition 63	173	175	611	650	65
Collaborative Court	N/A	N/A	N/A	960	1,30
Section 6500	7	14	9	6	
Civil Contempt	24	43	34	25	2
Motions	479	293	181	255	25
Writs	21	55	53	10	2
Violations of Community Supervision	511	587	444	500	50
Conditional Release Program	3	4	3	6	
Parole Violations	154	175	145	110	10
Proposition 47 Petitions-Filed	8,237	4,524	1,782	650	20
Proposition 47 Petitions-Litigated	405	250	180	150	10
Proposition 57 Judicial Transfer Hearings	21	45	10	5	
Proposition 64	721	767	1,877	1,200	20
California Health Care Facility	43	10	77	40	5
Veterans' Court	46	39	46	45	6
Senate Bill 1437 Petitions Reviewed	N/A	45	89	40	2
Total _	23,478	21,265	17,301	16,662	16,28

2021000000—Grand Jury

Law & Justice

Jerome C. Wilverding, County Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$147,027	\$199,042	\$199,042	\$199,042	\$0
Centrally-Budgeted Expenses	(2,669)	(3,076)	2,007	2,007	5,083
Total Appropriations	\$144,358	\$195,966	\$201,049	\$201,049	\$5,083
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$144,358	\$195,966	\$201,049	\$201,049	\$5,083

Purpose

Article I, Section 23, of the California Constitution requires that a Grand Jury be summoned annually in each county. The Grand Jury investigates the operations of county and city governments; selectively examines the books, records, and the accounts of county offices; reports the findings to the Board of Supervisors in an annual report; investigates charges of public offenses committed or triable within the county, and may bring forth indictments.

This budget includes funding for Grand Jury stipends, mileage reimbursement, transcription services, clerical

support, training, travel expenses, and other costs incurred by the Civil Grand Jury. Funds are also provided for impaneling separate Criminal Grand Juries as needed. Both Civil and Criminal Grand Juries are comprised of a panel of 19 with 10 alternates. Both Civil and Criminal Grand Jurors receive a stipend of \$15 per meeting, plus mileage reimbursement.

Program Discussion

The 2021-2022 recommended Grand Jury budget totals \$201,049, which is an increase of \$5,083 from the 2020-2021 adjusted budget. Court staff concur with this recommendation.

	Workload	d Data			
	2017-2018	——Actual—— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Civil Grand Juries Investigations	14	11	10	11	12
Criminal Grand Juries Days Impaneled	71	37	0	10	20
Indictments Issued	88	8	0	2	4

2021000000—Grand Jury

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Final Grand Jury Reports	
2018-2019 Final Reports	Case
San Joaquin County Parks and Recreation - Budget Challenges and Matters of Trust	0118
Micke Grove Zoo - Honoring the Past, Securing the Future	0218
Cold Cases in San Joaquin County - On the Back Burner	0318
Tracy City Council - Restore the Public Trust	0418
French Camp McKinley Fire District - A District in Disarray	0518
2018-2019 Law and Justice Report - Overview	_
Review/Follow-Up investigation of four cases from 2017-2018 and one case from 2016-2017	_
2019-2020 Final Reports	Case
Homelessness in San Joaquin County - Building on a Foundation: Collaboration and Communication	0119
Illegal Dumping: Talking Trash	0519
San Joaquin County Office of the Public Defender - Conflict, Mistrust, Lawsuits - A Perfect Storm	0819
2019-2020 Law and Justice Report - Overview	
Review/Follow-Up investigation of five cases from 2018-2019, two cases from 2017-2018, and one case from 2016-2017	_



2021274000—County Support to the Courts

Law & Justice

Jerome C. Wilverding, County Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$18,008,584	\$10,280,126	\$10,200,426	\$10,200,426	(\$79,700
Centrally-Budgeted Expenses	(750,624)	267,893	362,103	362,103	94,210
Total Appropriations	\$17,257,960	\$10,548,019	\$10,562,529	\$10,562,529	\$14,510
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$2,840,354	\$3,215,500	\$2,818,500	\$2,818,500	(\$397,000
Aid From Other Governments	36,200	48,000	40,000	40,000	(8,000
Charges For Services	684,861	607,220	890,520	890,520	283,30
Operating Transfers In	7,757,078	225,758	225,758	225,758	
Total Revenues	\$11,318,493	\$4,096,478	\$3,974,778	\$3,974,778	(\$121,700
Net County Cost	\$5,939,467	\$6,451,541	\$6,587,751	\$6,587,751	\$136,21

Purpose

This budget provides the County's Maintenance-of-Effort payments to the State for operation of the courts, extraordinary expenditures associated with death penalty capital cases, and court-related costs not recognized by the State under its definition of "court operational costs."

Major Budget Changes

Services & Supplies

>	\$11,288	Increase in lease costs for Lodi Court facility.
>	(\$89,989)	Decrease in psychiatric exam and other investigative costs.

Centrally-Budgeted Expenses

	\$88,148	Cost Allocation Plan adjustment.
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Revenues

>	\$293,000	Increase in recording and indexing fees reflecting actual experience.
>	(\$410,000)	Decrease in court-related fines and fees.

> (\$8,000)

Decrease in State fines and rebate revenues.

Program Discussion

The 2021-2022 recommended County Support to the Courts budget totals \$10,562,529, which is an increase of \$14,510 from the 2020-2021 adjusted budget. This change is primarily due a Cost Allocation Plan adjustment and an increase in lease costs, partially offset by a decrease in psychiatric exam and other investigative costs.

Courthouse Facility Buyout

On May 5, 2020, the Board of Supervisors authorized the payment of \$7,544,540 to the Judicial Council (B-20-241) satisfying the 2007 Court Transfer Agreement (A-07-317) as part of the State-mandated separation of Court responsibilities.

The agreement required that upon relocation of Superior Court, the County was required to purchase the State's interest in the existing Stockton Courthouse for an agreed sum. The Courts relocated to the new Courthouse in late July 2017, and the County remitted the equity buyout payment satisfying the terms of the agreement. The settlements to Superior Court totals \$7,872,540, which includes an additional settlement of \$328,000 related to County Information Systems Division billing charges to the Superior Court.

2021274000—County Support to the Courts

Law & Justice

Although the agreement was satisfied, the Court Transfer Agreement also requires the County to contribute an ongoing

annual County Facility Payment of \$536,358 to the State, which is included in the recommended 2021-2022 budget.

		——Actual—		Adjusted	Projected
_	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Paid to Superior Court					
Trial Court MOE-County Contribution	\$6,543,068	\$6,543,068	\$6,543,068	\$6,543,068	\$6,543,068
Trial Court MOE-Fees & Fines	2,158,803	2,158,803	2,158,803	2,158,802	2,158,803
Court Facility Payment-MOE	675,901	723,998	723,998	723,998	723,998
Settlements to Superior Court	N/A	N/A	\$7,872,540	N/A	N/A
Sub-Total Paid to Superior Court	\$9,377,772	\$9,425,869	\$17,298,409	\$9,425,868	\$9,425,868
Paid to Others					
Attorney and Investigative Services	\$207,242	\$423,548	\$377,137	\$466,000	\$375,012
Rents/Leases	197,988	204,601	212,538	225,758	237,046
Juror Parking/Bus Passes	162,075	146,025	120,500	162,500	162,500
Casualty Insurance	39,096	44,130	38,315	72,148	78,210
Allocated Costs (A-87)	1,281,575	1,159,810	(788,939)	195,745	283,893
Sub-Total Paid to Others	\$1,887,973	\$1,978,114	(\$40,449)	\$1,122,151	\$1,136,661
Total	\$11,265,745	\$11,403,983	\$17,257,960	\$10,548,019	\$10,562,529



2021300000—Court Assigned Counsel

Law & Justice

Jerome C. Wilverding, County Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$4,993,996	\$5,709,274	\$5,846,509	\$5,846,509	\$137,235
Centrally-Budgeted Expenses	14,216	32,063	29,379	29,379	(2,684)
Total Appropriations	\$5,008,212	\$5,741,337	\$5,875,888	\$5,875,888	\$134,551
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$5,008,212	\$5,741,337	\$5,875,888	\$5,875,888	\$134,551

Purpose

The Court Assigned Counsel budget provides funds for indigent defense in cases where the Public Defender has declared a conflict-of-interest or is otherwise unavailable. Funding is provided for defense attorneys, investigators, witnesses, interpreters, and other costs related to cases appointed by the Superior Court. The County contracts with the San Joaquin County Bar Association (SJCBA) to administer the various legal services.

Major Budget Changes

Services & Supplies

>	\$138,769	Increase in SJCBA attorney costs based on contract rates.
>	\$12,000	Increase in administration costs based on contract rates.
>	(\$15,000)	Decrease in professional services.

Program Discussion

The 2021-2022 recommended Court Assigned Counsel budget totals \$5,875,888, which is an increase of \$134,551 from the 2020-2021 adjusted budget. This change primarily reflects increases in attorney costs based on contract rates.

On June 12, 2018, the Board of Supervisors approved a three-year agreement from July 1, 2018 through June 30, 2021 with SJCBA (A-18-171), with two one-year extension options. The first extension for the period July 1, 2021 through June 30, 2022, will be recommended to the Board

prior to July 1, 2021. The extension includes 2021-2022 cost increases of 6% for administration, 2% for attorney fees, and 2% for investigator fees.

In order to provide a greater level of County oversight and analysis, the agreement requires SJCBA to track two data points:

- 1. Whether the case was referred to SJCBA because it presents a conflict of interest for the Public Defender, or if it was referred because of workload issues at the Public Defender's Office. Tracking of this data point will provide the County Administrator's Office with the detail necessary to better allocate resources; and
- 2. The type of case (felony, juvenile, misdemeanor, special circumstances, etc.) in order to allow the County Administrator's Office to determine the appropriate hourly rate charged by SJCBA attorneys and investigators.

Senate Bill (SB) 1437

SB 1437 "Accomplice Liability for Felony Murder" became effective January 1, 2019. The legislation allows certain defendants (accomplices) who have been convicted under the theories of felony-murder, or natural and probable consequences, to petition the sentencing court to vacate their murder conviction. In 2019-2020, SJCBA received 11 referrals; however, there were no referrals received during the first three quarters of 2020-2021 due to the 2019 Novel Coronavirus (COVID-19) related court closures. For the last quarter of 2020-2021, SJCBA estimates that there may be two referrals by year-end. Limited referrals are anticipated during 2021-2022.

2021300000—Court Assigned Counsel

Law & Justice

Workload Data							
			Est./Act.	Projected			
-	2017-2018	2018-2019	2019-2020		2017-2018		
Civil/Other	13	20	13	6	8		
Class I Felony	160	162	127	81	120		
Class II Felony	419	438	437	249	300		
Domestic Violence	5	8	7	2	3		
Felony (Murder)	20	15	12	9	1:		
Juvenile Delinquency	381	336	314	143	180		
Minor Felony	504	580	419	346	433		
Misdemeanor	1,019	800	557	355	44		
Misdemeanor Appeals	16	20	26	10	12		
Pro Per	8	10	15	5	,		
Senate Bill 1437	N/A	8	11	2	3		
Sexually Violent Predator	2	1	2	2			
Special Circumstances (Murder)	12	14	14	6	8		
Youth Authority Placement	3	1	N/A	1	2		
Total New Cases Assigned	2,562	2,413	1,954	1,217	1,537		

All Sheriff Budgets

Patrick Withrow, Sheriff-Coroner-Public Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Salaries & Benefits	\$136,704,859	\$140,453,596	\$152,470,094	\$152,470,094	\$12,016,498
Services & Supplies	18,162,023	21,441,940	23,896,123	23,896,123	2,454,183
Centrally-Budgeted Expenses	16,287,069	16,056,943	17,995,254	17,995,254	1,938,31
Other Charges & Uses	1,060,373	1,494,657	1,494,657	1,494,657	(
Capital Expenditures	2,470,005	3,954,665	2,929,199	2,929,199	(1,025,466
Operating Transfers Out	185,446	132,362	92,000	92,000	(40,362
Total Expenditures	\$174,869,775	\$183,534,163	\$198,877,327	\$198,877,327	\$15,343,16
Expenditure Reimbursements	(1,374,770)	(1,273,164)	(588,633)	(588,633)	684,53
Total Appropriations	\$173,495,005	\$182,260,999	\$198,288,694	\$198,288,694	\$16,027,69
Earned Revenues By Source					
Taxes	\$190,792	\$190,792	\$214,403	\$214,403	\$23,61
Licenses/Permits/Franchises	108,871	101,200	95,200	95,200	(6,000
Fines/Forfeitures/Penalties	93,442	106,500	97,000	97,000	(9,500
Interest/Rents	102,422	100	0	0	(100
Aid From Other Governments	48,759,118	51,428,331	52,247,024	52,247,024	818,69
Charges For Services	11,516,787	12,397,755	12,877,335	12,877,335	479,58
Miscellaneous Revenues	615,122	0	3,200	3,200	3,20
Operating Transfers In	18,531,598	22,888,066	23,417,381	23,417,381	529,31
Fund Balance	(151,591)	1,218,032	1,630,771	1,630,771	412,73
Total Revenues	\$79,766,561	\$88,330,776	\$90,582,314	\$90,582,314	\$2,251,53
Net County Cost	\$93,728,444	\$93,930,223	\$107,706,380	\$107,706,380	\$13,776,15
Allocated Positions	862.0	852.0	878.0	878.0	26.
Temporary (Full-Time Equivalent)	28.5	26.8	27.3	27.3	0.:
Total Staffing	890.5	878.8	905.3	905.3	26.:

2	of the budgets administered by the	> 2021626000	Detectives/AGNET
Sheriff's Office:		> 2021628000	Records
> 2021602000	Boating Safety	> 2021635000	Civil
> 2021615000	Mountain House	2 021645000	Administration/Information Systems
> 2021619000	Animal Services	> 2021650000	Lathrop Police Contract
> 2021620000	Patrol	> 2021658000	Court Services
> 2021622000	Communications	> 2022600000	Custody

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➤ 2022610000 Local Community Corrections

➤ 2022620000 Work Programs

➤ 2025700000 Public Administrator

> 2026500000 Fish & Game Propagation

> State COPS Patrol & Custody

Operational Grants

> Special Fund Programs

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the Sheriff's Office focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues.

These Strategic Priorities will continue to be used as a guide when bringing new programs or initiatives to the Board. The following provides an overview of several projects, programs, and activities administered by the Sheriff's Office.

Ensure Fiscal Responsibility

- Monitoring fiscal results monthly and quarterly, and investigating and reporting upon variances ensuring transparency and control.
- Funding requests substantiated and vetted through the budgeting process at multiple levels ensuring best utilization of available resources as well as a commitment to truth in budgeting.
- ➤ Sound internal controls are regularly revisited ensuring compliance with applicable policy and procedures as well as laws and regulations.
- Multiple levels of internal reviews over expenditures and revenues ensuring proper coding, recording, and approvals.
- ➤ Monitoring of grants to ensure compliance with funding source requirements.
- Actively utilizing Information System Division's cloud services to avoid replication of cost with 2021-2022 plans to further examine options for consolidation of hardware and software licensing.

- ➤ During 2020-2021 transferred fiscal control for Federal asset forfeitures from the Narcotics Task Force to the Sheriff's Office Management Services Division which will allow for expenditures to be processed and vetted via established County controls.
- ➤ Implementing recommendations from an in-house audit of the financials for the Metro Narcotics Task Force including policy changes relating to asset seizure, documentation, and accounting of related transactions.
- ➤ Sheriff's Animal Services continuing to focus on returning animals to owners to avoid costs associated with the Stockton Animal Shelter.
- ➤ Maximize cost savings by taking advantage of free or low-cost training in the Court Services Division.
- ➤ Implement new procedures and tracking measures in the Professional Standards Division relating to POST reimbursements, resulting in more timely and accurate claims.

Promote Good Governance and Increase Organizational Capabilities

- ➤ Sheriff's Information Systems continues participation in the ISD security governance committee to focus on prevention and minimizing vulnerabilities.
- ➤ Planned technology upgrades in 2021-2022 include network connections and antivirus software, install of additional booking cameras and audio systems, and software for Crime Analysis.
- Public Administrator's Office continues to develop partnerships with County Counsel, Public Guardian/Conservator, local code enforcement agencies, Probate Court, funeral homes, hospitals, and convalescent facilities to identify and administer estates.
- ➤ Public Administrator's Office is developing a customized integrated case management system to more efficiently process bookkeeping, document processing, case tracking and recording, court accounting, and legal forms generation.
- ➤ Secure tablet system to provide inmates increased accessibility to education options and programs implemented in June 2020. The tablet's phone application has been used for telephonic arraignments to prevent the spread of 2019 Novel Coronavirus (COVID-19).
- ➤ Developing and enhancing technologies creating public access to the Alternatives to Incarceration programs (Alternative Work Programs) to promote enrollment

Law & Justice

- and expedite processes, expected functionality in spring 2021.
- ➤ With the passage of Proposition 64, legalization of recreational marijuana, the Metropolitan Narcotics Task Force continues to work with County Counsel, County Administrator, District Attorney, Public Defender, Agricultural Commissioner, Environmental Health, and Community Development, and other public stakeholders regarding legal and illicit cannabis cultivation and hemp cultivation.
- ➤ During 2020-2021 purchased new equipment for Court Services Division; continue to operate Field Training Officer and Terrorism Liaison Officer programs in the Court Services Division.
- ➤ Communications Center upgraded its 911 customer premise equipment during 2020, which is Next Generation 911 ready, and allows for texting to 911, improved 911 caller location tracking, and greater operability with the backup Public Safety Answering Point.
- Expected in 2021, replacement of the Computer Aided Dispatch (CAD) and Records Management System (RMS) with a new system that will integrate with body worn cameras, Evidence.com, and numerous data sources including citizen contacts and arrests. The new system has capabilities including dynamic reporting, streamlined workflow, and self-service tools for customization.
- ➤ Communications Division working with County Information Systems Division on compliance with new Department of Justice radio encryption mandates.
- ➤ Assurance and Compliance Unit performing divisional business process reviews.
- ➤ A second Correctional Captain position added in 2020 allowing for improved oversight of jail operations, inmate programs, and the transfer of Records Division management to Custody Division.
- ➤ During 2020-2021implemented new Carry Concealed Weapon (CCW) software application, which is expected to result in the elimination of paper files and a reduction in processing time by allowing for online applications and for the investigation to be recorded and stored online. Continuing evaluation of the system will occur in 2021-2022.
- ➤ In 2019-2020, funds were approved for an electronic case management system for background investigation files. This is expected to increase efficiency by over 30% and help reduce the backlog of pending investigations, resulting in the filling of positions at a

- faster rate. Continuing evaluation of the system will occur in 2021-2022.
- ➤ After the addition of a Correctional Lieutenant position in 2020-2021, restructure of the Records Division continuing into 2021-2022, with the elimination of a Records Manager position and the addition of a Senior Administrative Supervisor and an Office Supervisor, allowing for more direct supervision and staff mentoring.
- ➤ Upgraded capabilities of Technical Services Unit by creating a latent print fuming lab, redaction lab, evidence drying room, and purchase of a crime scene scanner.

Improve Public Safety and Enhance Overall Criminal Justice System

- Established a Recruitment and Retention program in 2020 comprised of professional recruitment efforts including media production, conventional advertisements, social media services; and signing and referral bonuses for Dispatcher, Correctional Officer, and Deputy Sheriff candidates,
- During 2020 created a new Mobile Field Forces Unit comprised of trained personnel to mobilize and respond to specific threats or situations, specializing in crowd management, crowd dispersal, and the protection of life and property.
- ➤ During 2020 implemented a forklift operator vocational training program using two newly purchased forklift simulators. Plans for 2021-2022 include expansion of vocational training to truck driving, also using a simulator, which will allow more inmates opportunities for job skills training.
- ➤ Continue to use funds approved in 2019-2020 to hire part-time Deputy Sheriffs to perform evidence disposition which is expected to assist with the backlog of cases.
- ➤ Upgraded to new Civil software system in 2019-2020, with added functionality for the public expected in 2021.
- ➤ Continuing Human Trafficking operations targeting early intervention, rescue of victims, and offender apprehension.
- ➤ After an expansion in 2019-2020 to one Sergeant and two Deputy Sheriffs, the Cold Case Unit continues to perform investigative work on cold case homicides and has begun work on missing persons cold cases. The Sheriff's Office participates in the San Joaquin County Cold Case Task Force and has spearheaded the

Law & Justice

- development of a cold case matrix of data points to share with law enforcement agencies in the County.
- ➤ The Cold Case Unit is focusing on learning techniques for use of rapid DNA and genealogy research relating to DNA profiles from unidentified victims and suspects.
- Restructure of Property Crimes Unit, including assistance to local fire departments based on a recent 400% increase in arson cases.
- ➤ In conjunction with Correctional Health Services and the Department of State Hospitals, implemented a Jail Based Competency Treatment Program in January 2020 providing care, treatment, and a therapeutic housing environment for between 8 and 10 inmates found not competent to stand trial with the goal of Restoration to Competency. During 2020, 34 inmates were enrolled for an average of 79 days with an 83% success rate.
- ➤ Instituted a behavioral health incentive program within the segregated housing area to promote medication compliance and healthy living for those that suffer from behavioral health issues. During calendar year 2020 73 inmates participated, 37 completed the program (50% success rate), and 12 inmates transitioned into general population housing.
- ➤ Replaced fencing and razor wire surrounding G barracks at the Honor Farm, needed due to an increase in inmate population related to the COVID-19 housing of State prisoners. This resulted in a higher risk population housed at the Honor Farm than would normally be assigned.
- ➤ The Custody Division continues to work with General Services and its consultant firm on the Jail Security Electronics Upgrades Engineering project to replace systems in use for door controls and add cameras in the Jail's housing areas for greater safety and transparency.
- ➤ The Department received an award of \$32.3 million from the Board of State and Community Corrections to build a new medium security detention facility. In 2019-2020, BSCC awarded an additional \$4.1 million which will be used to add an additional housing unit to the plan. This additional 12-bed housing unit will be designed specifically with intense care and treatment services for behavioral health. The new estimated completion is March 2023.
- ➤ Continuing effort to expand the Crime Analysis Unit from two to four analysts, including a dedicated supervisor, to identify crime patterns, measure workload

- and effectiveness of responses to problems, and development of staffing and deployment plans.
- ➤ Expanding the Patrol Vehicle Technology project from four to eight vehicles, outfitted with technology including license plate readers, in-car forward facing cameras, GPS tracking and mapping.
- ➤ The 2021-2022 budget includes funding to replace equipment for the sUAV (small Unmanned Aerial Vehicle) program in the Field Forces Division to augment response and planning capacity and assist in Search and Rescue, crime scene reconstruction, intelligence gathering, Special Weapons and Tactics (SWAT) missions, and general Patrol functions.
- ➤ Replacement of the department's airplane, with new camera technology will increase surveillance capabilities as well as assist in Patrol operations.

Proposition 172

In 1993, Proposition 172 established a permanent Statewide half-cent sales tax to provide funding for qualifying public safety programs. Funds are collected by the State Board of Equalization and apportioned to each county based on its proportionate share of Statewide taxable sales.

AB 2788 created a Maintenance of Effort (MOE) provision requiring cities and counties to maintain funding levels to public safety programs that receive Proposition 172 funds. AB 2788 also established 1992-1993 as the MOE base year and required an adjustment to MOE levels based on the annual change in Proposition 172 revenues. In 1992-1993, the total for all qualifying budgets in the County was \$68,997,254 (base year).

The current program allocation formula for the County was established by the Board of Supervisors on May 24, 1994 (B-94-613), which allocates Proposition 172 revenue to the Sheriff (68.1%), Probation (13%), District Attorney (11%), and the Public Defender/Court Assigned Counsel (7.9%).

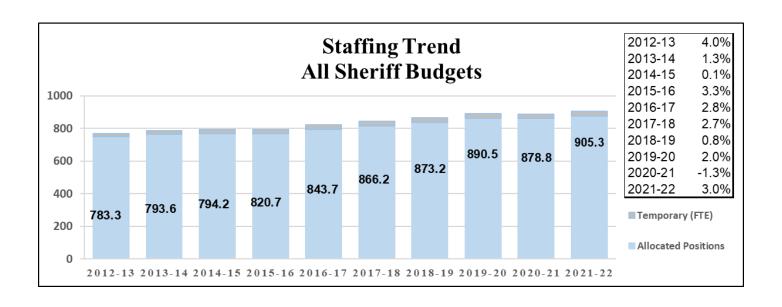
In 2020-2021, the MOE for all qualifying public safety programs was \$114,520,952. The County's adjusted AB 2788 Certification for 2020-2021 was \$253,770,263. Overall, the General Fund provided overmatching funds of \$139,249,311 to all qualifying public safety programs. Not all budgets are included for each public safety department.

The Sheriff's portion of the MOE was \$70.2 million. The chart below illustrates that County General funds provided approximately \$82.1 million above the required MOE for 2020-2021.

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Public Safety Fund (Proposition 172) - AB 2788 Maintenance of Effort

			AB 2788 Adju	ıstments					
	2020-2021	State/Federal	Charges for	Trust	Fixed	Adjusted	1992-1993	Prop 172	
Sheriff	Adopted	Grant	Services	Fund	Assets	AB 2788	Base Year	MOE	Overmatch
Boating Safety	1,921,980	(691,596)	0	0	0	1,230,384	504,000	836,534	393,850
Patrol	36,508,782	(309,109)	(621,042)	(160,000)	(52,660)	35,365,971	8,619,072	14,305,849	21,060,122
Communications	4,639,234	(10,380)	(217,612)	0	Ó	4,411,242	1,795,358	2,979,917	1,431,325
Detectives	15,297,082	(48,000)	(34,000)	(697, 170)	(1,285,355)	13,232,557	2,057,798	3,415,513	9,817,044
Records	5,111,426	(3,400)	(337,228)	(81,837)	Ö	4,688,961	2,893,710	4,802,951	(113,990)
Civil	2,454,815	0	(882,682)	0	0	1,572,133	681,465	1,131,089	441,044
Admin/Support	8,875,646	(100,000)	(78,440)	(38, 337)	(34,507)	8,624,362	1,926,664	3,197,858	5,426,504
Info. Systems	4,016,458	0	(151,880)	0	0	3,864,578	-	0	3,864,578
Custody	66,105,230	(1,346,064)	Ó	(15,000)	(130,531)	64,613,635	23,108,943	38,355,992	26,257,643
Work Programs	1,201,258	0	0	0	0	1,201,258	686,643	1,139,683	61,575
Correctional HIth	13,428,000	0	0	0	0	13,428,000	-	0	13,428,000
Total	159,559,911	(2,508,549)	(2,322,884)	(992,344)	(1,503,053)	152,233,081	42,273,653	70,165,386	82,067,695





2021602000—Sheriff-Boating Safety

Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$1,595,603	\$1,471,202	\$1,629,752	\$1,629,752	\$158,55
Services & Supplies	272,920	297,253	322,476	322,476	25,22
Centrally-Budgeted Expenses	139,272	163,053	176,693	176,693	13,64
Capital Expenditures	(1,346)	0	0	0	
Total Expenditures	\$2,006,449	\$1,931,508	\$2,128,921	\$2,128,921	\$197,41
Expenditure Reimbursements	(29,026)	0	0	0	
Total Appropriations	\$1,977,423	\$1,931,508	\$2,128,921	\$2,128,921	\$197,41
Earned Revenues By Source					
Taxes	\$190,792	\$190,792	\$214,403	\$214,403	\$23,61
Fines/Forfeitures/Penalties	500	1,000	1,000	1,000	
Aid From Other Governments	1,175,053	758,871	757,583	757,583	(1,288
Charges For Services	593	0	0	0	
Operating Transfers In	48,642	0	0	0	
Total Revenues	\$1,415,580	\$950,663	\$972,986	\$972,986	\$22,32
Net County Cost	\$561,843	\$980,845	\$1,155,935	\$1,155,935	\$175,09
Allocated Positions	7.0	7.0	7.0	7.0	0.

Purpose

The Sheriff's Boating Safety program enforces State and local laws and regulations on the County's waterways. Assigned deputies also inspect vessels, aid injured persons, assist emergency medical personnel, perform search and rescue operations, and recover drowning victims.

Major Budget Changes

Salaries & Employee Benefits

➤ \$158,550 Salary and benefits adjustments.

Services & Supplies

> \$20,052 Increase in boat fuel and vehicle operating costs.

> \$8,510 Increase in communications expense.

Centrally-Budgeted Expenses

\$14,984	Increase in Workers' Compensation and Casualty insurance costs.
> (\$2,452)	Decrease in rents and leases of automation equipment.

Revenues

> \$23,611 Increase in boat tax revenues.

Program Discussion

The 2021-2022 recommended budget for the Boating Safety program totals \$2,128,921, which is an increase of \$197,413 from the 2020-2021 adjusted budget. This change primarily reflects salary and benefits adjustments, an increase in boat fuel and vehicle operating costs, and increases in Workers' Compensation and Casualty insurance costs.

2021602000—Sheriff-Boating Safety

Law & Justice

Estimated property tax revenue for the Boating Safety program totals \$214,403, which is an increase of \$23,611 from 2020-2021. Funding from the State Department of Boating and Waterways remains at \$686,596. The recommended budget also includes estimated revenue of \$2,300 for the Department of Boating and Waterways Marine Law Enforcement Training program, which provides reimbursement for training Boating Safety deputies.

During 2020-2021, the Boating Safety Unit continued its work in removing abandoned vessels from Delta waterways and facilitating vessels turned in using the Vessel Turn-In Program (VTIP), funded by the Surrendered and Abandoned Vessel Exchange Grant (SAVE). Additional details regarding the program are discussed in the Sheriff-Operational Grants budget narrative (Abandoned Watercraft #202160800).

In 2019-2020, the Unit obtained a new grant for 10 night-vision goggle systems. Procurement efforts were ongoing in 2020-2021 and this purchase is being re-budgeted in 2021-2022 due to limited availability of products because of supply chain issues caused by the pandemic. Additional details regarding the grant are discussed in the Sheriff-

Operational Grants budget narrative (Port Security Grant Program #2021616000).

The 2021-2022 recommended budget includes re-budgeting of \$9,528 in grant funding for a partial engine boat rebuild.

The Unit responds to requests from the U.S. Coast Guard to conduct commercial security escorts with a Munson Boat and SAFE Boat purchased through Port Security grants. Illegal occupation of inland islands and transient camps along the waterways continue to contribute to an increase in abandoned vessels, illegal dumping, unlawful activity including trespassing, and environmental pollution. The Unit continues to address these issues as resources allow.

Supplemental Request

The Sheriff is requesting \$2,978 as the Boating Safety portion of a Department-wide weapon replacement project to increase handgun target accuracy and reduce future replacement costs of handguns.

The recommended budget has been augmented by \$2,978 in order to address this request.

	Workloa				
	2017-2018	——Actual—— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Recreational Boating Contacts	6,088	6,775	8,181	7,428	7,000
Verbal Warnings	462	173	250	305	315
Citations Issued	399	176	212	320	340
Boating Under the Influence Arrests	14	26	32	39	41
Accident Investigation	22	20	23	25	26



2021615000—Sheriff-Mountain House

Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Salaries & Benefits	\$1,163,249	\$1,479,960	\$1,620,002	\$1,620,002	\$140,042
Services & Supplies	129,668	165,433	194,699	194,699	29,26
Centrally-Budgeted Expenses	79,838	100,950	100,537	100,537	(413
Total Appropriations	\$1,372,755	\$1,746,343	\$1,915,238	\$1,915,238	\$168,89
Earned Revenues By Source					
Charges For Services	\$1,371,620	\$1,746,343	\$1,915,238	\$1,915,238	\$168,89
Total Revenues	\$1,371,620	\$1,746,343	\$1,915,238	\$1,915,238	\$168,89
Net County Cost	\$1,135	\$0	\$0	\$0	\$
Allocated Positions	8.0	8.0	8.0	8.0	0.

Purpose

This budget unit captures costs and reimbursements for the Sheriff's Office to provide contract law enforcement services to the Mountain House Community Services District (MHCSD). Patrol services have been provided since 2004 through a Police Protection Services Agreement with costs fully reimbursed by the MHCSD.

Major Budget Changes

Salaries & Employee Benefits

> \$140,042 Salary and benefits adjustments.

Services & Supplies

\triangleright	\$20,380	Increase	in	travel	and	training
		expenses.				

> \$10,366 Increase in fleet services costs.

Centrally-Budgeted Expenses

> \$4,76		ncrease in Workers' and Casualty insuranc	
> (\$6,70	07) (Cost Allocation Plan a	ndjustment.

Revenues

> \$168,895 Increase in reimbursement from MHCSD.

Program Discussion

The 2021-2022 recommended Sheriff-Mountain House budget totals \$1,915,238, which is an increase of \$168,895 from the 2020-2021 adjusted budget. This change primarily reflects salary and benefits adjustments. This budget provides funding for seven Deputy Sheriffs, a Sergeant, and operating expenses.

2021615000—Sheriff-Mountain House

Law & Justice

		——Actual—		Est./Act.	Projected
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Crime Reports	1,557*	1,380*	858	682	973
Calls for Service	10,884*	9,490*	8,592	7,974	8,686
Officer Initiated	5,731	4,842	3,430	2,884	3,719
Citizen Initiated	5,153	4,648	5,162	5,090	4,967
Adult Arrests	69*	68*	59	40	56
Parking Citations	525*	368*	109	32	170
Traffic Citations	517*	433*	94	52	193
Coroner Investigations	3	2*	15	14	N/A**



2021619000—Sheriff-Animal Services

Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

	2019-2020	2020-2021	2021-2022	2021-2022	Increase
General Fund	Actual	Adjusted	Requested	Recommended	(Decrease
Expenditures					
Salaries & Benefits	\$873,572	\$996,865	\$1,025,914	\$1,025,914	\$29,04
Services & Supplies	245,439	316,335	358,500	358,500	42,16
Centrally-Budgeted Expenses	145,435	158,171	60,640	60,640	(97,531
Other Charges & Uses	1,004,291	1,438,575	1,438,575	1,438,575	
Capital Expenditures	0	0	41,000	41,000	41,00
Total Expenditures	\$2,268,737	\$2,909,946	\$2,924,629	\$2,924,629	\$14,68
Expenditure Reimbursements	(2,694)	0	0	0	
Total Appropriations	\$2,266,043	\$2,909,946	\$2,924,629	\$2,924,629	\$14,68
Earned Revenues By Source					
Interest/Rents	\$0	\$100	\$0	\$0	(\$100
Miscellaneous Revenues	769	0	0	0	
Operating Transfers In	8,723	84,733	124,844	124,844	40,11
Total Revenues	\$9,492	\$84,833	\$124,844	\$124,844	\$40,01
Net County Cost	\$2,256,551	\$2,825,113	\$2,799,785	\$2,799,785	(\$25,328
Allocated Positions	11.0	11.0	11.0	11.0	0.

Purpose

The Sheriff's Animal Services Unit protects public health and safety by implementing dog licensing and rabies vaccination programs, responding to complaints regarding dangerous or rabid animals, and removing injured, sick, or dead strays. This Unit also provides assistance with predatory animals, investigates complaints of animal abuse or neglect, and takes appropriate action to deal with other problems associated with the care and control of animals.

Major Budget Changes

Salaries & Employee Benefits

> \$29,049 Salary and benefits adjustments.

Services & Supplies

> \$32,239 Increase in fleet services costs.

> \$23,158	Cost for body worn camera systems assigned to Animal Services Officers previously budgeted in Sheriff-Patrol.
> (\$4,453)	Decrease in law enforcement equipment purchase.
> (\$4,000)	Decrease in veterinary services costs.

Centrally-Budgeted Expenses

> \$4,916	Increase in Workers' Compensation insurance costs.
> \$4,835	Increase in radio maintenance costs.
> (\$104,359)	Cost Allocation Plan adjustment.

Revenues

> \$40,111 Increase in reimbursement from Rabies Special Revenue Fund.

2021619000—Sheriff-Animal Services

Law & Justice

Capital Expenditures

> \$41,000 Vehicle.

Program Discussion

The 2021-2022 recommended budget for Animal Services totals \$2,924,629, which is an increase of \$14,683 from the 2020-2021 adjusted budget. This change reflects salary and benefits adjustments, the purchase of a vehicle, increases in fleet services costs, and a body worn camera system, partially offset by a Cost Allocation Plan adjustment.

In November 2018, the Board of Supervisors retroactively approved a Memorandum of Understanding (B-18-702) with the City of Stockton for use of its animal shelter. While the previous contract called for the City and County to share costs based on the number of animals for each agency, the new contract called for a flat rate of \$325 per animal up to 3,000 animals and \$525 per animal above 3,000. The County is currently paying \$358 per animal (up to 3,000) after including an agreed upon annual price increase.

Based on this increase in pricing, the 2019-2020 budget added \$780,457 to the animal shelter budget, for a total of \$1,438,575 and remained the same in 2020-2021. The 2021-2022 recommended budget for animal shelter services remains at this level.

Due to a continuing effort to reduce costs associated with impounding animals, Animal Services Officers spend additional time identifying owners in an attempt to return stray animals to homes. The 2020-2021 midyear cost projection as of December 31, 2020, was \$828,126, or \$610,449 under budget.

Rabies Treatment & Eradication Fund

The Rabies Treatment and Eradication Special Revenue Fund (#20010) receives revenue from dog licenses and fines. Fund proceeds are used to offset costs of enforcing rabies control measures. Annual revenue is approximately \$47,000. As of March 31, 2021, the fund balance was \$245,660. In 2021-2022, \$124,844 is budgeted for Animal Services Officer training, rabies vaccination clinics, and the purchase of a vehicle.

	Workloa				
	2017-2018	——Actual—— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Licenses Sold	3,859	2,705	2,567	3,489	3,500
Animals Impounded	3,015	2,786	2,556	2,397	2,114
Complaints/Calls For Service	10,342	10,844	7,842	7,138	7,408
Notices of Violation	841	626	495	483	430
Citations	68	42	67	79	88
Humane Investigations	546	630	739	890	850
Animal Bites Reported	351**	348	443	374	375
Deceased Animals*	N/A	N/A	1,222	1,225	1,230
Returned to Owner*	N/A	N/A	829	802	830
Euthanized*	N/A	N/A	121	119	118
Medical clearance prior to impound*	N/A	N/A	151	145	125
Dangerous Dog Notice*	N/A	N/A	36	37	39
Quarantine*	N/A	N/A	424	410	41:



Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$28,553,209	\$29,321,923	\$33,738,794	\$33,738,794	\$4,416,87
Services & Supplies	3,387,581	4,090,994	4,629,882	4,629,882	538,88
Centrally-Budgeted Expenses	2,776,241	3,244,503	3,501,648	3,501,648	257,14
Capital Expenditures	13,500	52,660	749,029	749,029	696,36
Total Expenditures	\$34,730,531	\$36,710,080	\$42,619,353	\$42,619,353	\$5,909,27
Expenditure Reimbursements	(656,109)	(201,299)	(224,089)	(224,089)	(22,790
Total Appropriations	\$34,074,422	\$36,508,781	\$42,395,264	\$42,395,264	\$5,886,48
Earned Revenues By Source					
Licenses/Permits/Franchises	\$1,425	\$1,200	\$1,200	\$1,200	\$
Fines/Forfeitures/Penalties	91,002	104,000	94,000	94,000	(10,000
Aid From Other Governments	9,633,994	10,167,803	10,432,130	10,432,130	264,32
Charges For Services	674,434	668,242	652,666	652,666	(15,576
Miscellaneous Revenues	111	0	0	0	
Operating Transfers In	129,619	160,000	138,000	138,000	(22,000
Total Revenues	\$10,530,585	\$11,101,245	\$11,317,996	\$11,317,996	\$216,75
Net County Cost	\$23,543,837	\$25,407,536	\$31,077,268	\$31,077,268	\$5,669,73
Allocated Positions	159.0	159.0	173.0	173.0	14.
Temporary (Full-Time Equivalent)	2.5	1.0	7.0	7.0	6.
Total Staffing	161.5	160.0	180.0	180.0	20.

Purpose

The Patrol Division of the Sheriff's Office provides law enforcement services in the unincorporated areas of the County. Deputies respond to calls for service and engage in proactive law enforcement designed to enhance public safety and reduce criminal activity.

The Division fields several specialized units including: Abatement Enforcement, Community Car, Administrative Support, Case Management, Mobile Law Enforcement Center (MLEC), County Parks Enforcement, and Crime Analysis.

The Division also maintains a Critical Incident Management Team covering Special Weapons and Tactics (SWAT), Explosive Ordnance Disposal (EOD), Hostage Negotiations Team (HNT), Mobile Field Forces (MFF), and Unmanned Aircraft System (UAS). This Team is managed within the Patrol Division, but members may be assigned to other divisions. Citizen volunteer units such as the Sheriff's Team of Active Retired Seniors (STARS) complement Division operations.

Major Budget Changes

Salaries & Employee Benefits

	\$2,154,591	Salary and benefits adjustments.
>	\$1,132,062	Add eight Deputy Sheriffs.
>	\$250,414	Add a Captain.
>	\$226,470	Add two Crime Analysts.
>	\$216,531	Add a Lieutenant.
>	\$183,284	Add a Sergeant.

Law & Justice

> \$73,819	Add a Senior Office Assistant.	Revenues	
> \$179,700	Increase in extra-help due to transfer of	> \$240,986	Increase in Proposition 172 funding.
	the cadet program from the Sheriff-Administration budget (#2021645000).	> \$23,341	Increase in reimbursements from the Community Corrections Partnership Task Force (City of Stockton).
Services & Suppl	lies		Task Porce (City of Stockton).
> \$187,725	Increase in fleet services costs.	> \$13,000	Increase in false alarm fee revenues.
> \$129,691	Increase in law enforcement	> \$10,000	Increase in operating transfers in from the Auto Theft Task Force fund.
> \$53,300	equipment purchases. Increase in small tool costs.	> (\$32,000)	Decrease in operating transfers in from the Abandoned Vehicle
> \$40,144	Establish budget for ongoing costs associated with Patrol Vehicle Technology project.	> (\$27,924)	Abatement Fund. Decrease in reimbursements from the City of Lathrop.
> \$39,759	Increase in ammunition costs.	> (\$10,000)	Decrease in reimbursements from the
> \$36,568	Increase in equipment rental costs.		Driving Under the Influence (DUI) laboratory fee trust.
> \$32,116	Increase in travel and training expense.	Capital Expe	enditures
> \$23,600	Establish budget for Community Corps services associated with	> \$407,000	Vehicles (11).
	homeless encampment clean-up.	\$109,395	Mobile radios (13).
> \$22,711	Increase in communication costs.	> \$73,634	Portable radios (11).

> (\$70,341) Decrease in body worn camera and taser license costs due to transfer to various budget units based on actual deployment.

> (\$23,600) Transfer roadside budget for abandoned vessel and waterway homeless clean-up to use for encampment clean-up.

Centrally-Budgeted Expenses

> \$286,591	Increase in Workers' Compensation and Casualty insurance costs.
> (\$29,056)	Decrease in radio maintenance costs.
> (\$11,535)	Decrease in rents and leases of automation equipment.

Expenditure Reimbursements

> (\$22,790) Decrease in reimbursements from Airport.

> \$407,000	Vehicles (11).
> \$109,395	Mobile radios (13).
> \$73,634	Portable radios (11).
> \$64,000	Motorcycles (2).
> \$50,000	Workstation remodel.
> \$45,000	Canines (3).

Program Discussion

The 2021-2022 recommended budget for the Patrol Division totals \$42,619,353, which is an increase of \$5,909,273 from the 2020-2021 adjusted budget. This change reflects salary and benefits adjustments, the addition of 14 new positions for a new Special Services Division, capital expenditures, an increase in extra-help due to the transfer of the part-time cadet program to Patrol, increases in Workers' Compensation and Casualty insurance costs, and an increase in fleet services and law enforcement equipment purchase costs, partially offset by decreases in licensing costs for the body worn camera and taser system transferred to other Sheriff's Office budget units, and radio maintenance costs.

Crime Analysis Unit

The 2019-2020 budget added a Crime Analyst and a Supervising Crime Analyst, for a total of four Crime Analysts

Law & Justice

to lead the Department's analytic-based crime prevention strategy unit. This Unit is critical to provide support to all divisions and is central to the strategic plan of the Sheriff's Office. As of March 31, 2021, two of the four positions remained vacant with ongoing recruitment efforts continuing.

Abandoned Watercraft on Roadways and Waterways in Unincorporated Areas

During 2018-2019, the Sheriff's Office partnered with Public Works to institute a pilot program with the specific goal of improving public safety by removing abandoned watercraft from County roadways. Once a vessel is taken to the County landfill, Solid Waste removes and disposes of hazardous waste materials, then dismantles and discards the vessel. This partnership has addressed a large part of the problem and has yielded positive results.

The 2020-2021 budget included \$100,000 to continue to remove abandoned vessels from roadways and remove abandoned watercraft and other large debris from the County's unincorporated area waterways. During 2020-2021 these funds were also used for towing abandoned recreational vehicles from the roadside. As of December 31, 2020, it is estimated that \$29,140 will be spent on these removals through June 30, 2021. An additional \$5,042 was spent in December 2020 for homeless encampment clean ups. The 2021-2022 recommended budget dedicates \$23,600 of the \$100,000 in funding specifically for Community Corps services for homeless encampment clean-up efforts.

The County will continue to collaborate where possible with Federal, State, and local government entities to address waterway clean-up efforts in the unincorporated County.

Community Car Program

Based on staffing issues and due to schedule changes adopted in response to the 2019 Novel Coronavirus (COVID-19), the Sheriff's Office reassigned its Community Car deputies to regular Patrol duties to handle calls for service. In May 2020 four Community Car Deputies were reinstated to Morada, Woodbridge, East Stockton, and West Stockton. In September 2020 two additional Community Cars were reinstated to Linden and Lockeford, bringing the total to six. The Sheriff's Office Plans to deploy more Community Car deputies in other unincorporated areas once staff become available and trained.

Field Training Program

In May 2020 the Board adopted a Recruitment and Retention program which offered signing and referral bonuses for new hires in the positions of Deputy Sheriff, Correctional Officer, and Dispatcher to address critical staffing shortages in these areas. As of March 19, 2021, \$77,000 in recruitment and

referral bonuses have been paid: \$31,000 through the Sheriff-Patrol budget, \$3,000 through the Sheriff-Communications budget, and \$43,000 through the Sheriff-Custody budget.

Newly hired Deputy Sheriff trainees attend a six-month basic academy. Subsequently, they are placed into the Field Training Program in Patrol division where they spend seven months receiving one-on-one and group instruction from experienced officers. During 2020-2021 it is anticipated more than 20 Deputy Sheriffs will complete the program. Projections for 2021-2022 are for 25 to 30 Deputies in training. Trainees receive daily evaluations of performance and progression within the program. While in the Field Training Program, Deputy Sheriffs are filling a Deputy Sheriff allocated position, however, they are unable to field calls for service independently nor do they count toward minimum staffing requirements. The Division also uses Field Training Officers to operate a Patrol re-orientation program for Deputy Sheriffs reassigned to the Patrol Division after working elsewhere in the Department for more than one year.

Patrol Vehicle Technology Upgrades

During 2020-2021 the Patrol division outfitted four Patrol vehicles with the latest technology to assist Deputies in directed enforcement work. These include mounted license plate reader systems, which scan and store license plate data used by crime analysts, detectives, and investigators; in-car forward facing cameras which augment the body worn camera video already being collected by Deputies; and vehicle mounted systems which attach a projectile Global Positioning System tracking tag to vehicles for purposes of pursuit management, auto theft recoveries, special task forces, arms and narcotics trafficking, human trafficking and smuggler interdiction, and traffic and DUI enforcement. While the initial cost for these systems' purchase was paid through the State COPS funding program (#2021655000), the 2021-2022 Patrol budget includes \$40,144 for the annual costs associated with operating the four systems. In 2021-2022 the State COPS budget includes \$137,532 in initial costs to outfit another four patrol vehicles, for a total of eight.

Supplemental Requests

Funding is requested in the amount of \$3,498,824 for the following supplemental requests:

New Special Services Division

\$3,388,265 to establish a new Special Services Division under the Patrol umbrella. This Division would be separate from uniformed patrol and would be responsible for the Community Car program, Crime Analysis, Community Revitalization and AGNET investigations. This request includes new positions as follows: one Captain, one Lieutenant, one Sergeant, eight Deputy Sheriffs, two Crime

Law & Justice

Analysts, and one Senior Office Assistant; these positions together with selected existing Patrol and AGNET positions would form the Special Services Division. The request includes associated vehicles, radios, motorcycles, equipment, supplies, and operating costs.

Department-wide Weapon Replacement

\$99,336 portion of a Department-wide weapon replacement project to increase handgun target accuracy and reduce future replacement costs of handguns.

PC Replacement

\$11,223 in annual costs on the ISD PC replacement program. Two-thirds of the Sheriff's Office has updated PCs and this request is to provide the final one-third with replacement PCs.

The recommended budget has been augmented by \$3,498,824 to address these requests.

	Workloa	d Data			
	2017-2018	——Actual—— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-202 2
Service Population	151,318	154,949	155,699	158,812	161,98
Documented Calls for Service	137,296	130,786	126,370	124,808	131,484
Officer Initiated	41,205	37,301	32,344	31,810	36,95
Citizen Initiated	96,091	93,485	94,026	92,998	94,53
SWAT/Hostage Negotiation	41	43	62	64	70
Trainees In Field Training	49	22	27	29	3:
Canine Searches	312	271	315	316	31:
Missing Person Calls	1,489	1,105	835	996	1,14
Adult Arrests	5,287	5,885	5,996	5,250	5,72
Juvenile Arrests	241	172	141	100	13
Towed Vehicles Processed	1,892	1,829	396	1,598	1,59
Abated Properties	258	73	60	153	15:
Coroner Investigations*	1,379	2,019	2,215	2,869	(
Documented Reports	20,555	19,146	16,453	15,036	18,71
Supplemental Reports	11,815	11,095	10,395	9,540	11,10
Community Meetings	96	116	28	54	8
Community Car Program					
Special Operations	56	25	42	45	5
Calls for Service-Homelessness	1,481	2,006	2,701	3,132	3,66

^{*}Transferred to the Office of the Medical Examiner July 1, 2020, however, Deputy Sheriffs continued to respond to and investigate Coroner calls throughout 2020-2021 during the transition.



2021622000—Sheriff-Communications

Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022	2021-2022 Recommended	Increase (Decrease
General Fund	Actual	Aujusteu	Requesteu	Recommended	(Decrease
Expenditures					
Salaries & Benefits	\$3,784,087	\$4,258,036	\$4,473,845	\$4,473,845	\$215,80
Services & Supplies	99,513	115,067	155,128	155,128	40,06
Centrally-Budgeted Expenses	165,305	190,103	200,682	200,682	10,57
Capital Expenditures	0	76,029	52,109	52,109	(23,920
Total Expenditures	\$4,048,905	\$4,639,235	\$4,881,764	\$4,881,764	\$242,52
Expenditure Reimbursements	(9,121)	0	0	0	
Total Appropriations	\$4,039,784	\$4,639,235	\$4,881,764	\$4,881,764	\$242,52
Earned Revenues By Source					
Aid From Other Governments	\$2,550,864	\$2,720,823	\$2,791,330	\$2,791,330	\$70,50
Charges For Services	639,417	648,019	593,742	593,742	(54,277
Total Revenues	\$3,190,281	\$3,368,842	\$3,385,072	\$3,385,072	\$16,23
Net County Cost	\$849,503	\$1,270,393	\$1,496,692	\$1,496,692	\$226,29
Allocated Positions	36.0	36.0	35.0	35.0	(1.0

Purpose

The Communications Division of the Sheriff's Office is responsible for radio dispatching Patrol and Animal Services, and providing investigative support to field forces and allied agencies, including research and data entry access to various Criminal Justice Information Systems. The Communications Center handles all incoming phone traffic, both emergency and non-emergency.

The Communications Center is the Public Safety Answering Point (PSAP) for all emergency 911 calls originating in the unincorporated County areas and the City of Lathrop. Emergency 911 calls from any phone outside a city limit are automatically routed to the Sheriff's Communications Center, with calls requiring emergency medical services and/or fire response forwarded to the appropriate agency. The Communications Center also serves as the alternate answering point for other PSAPs in the County during a crisis. The Communications Center is staffed 24 hours a day, 7 days per week.

Major Budget Changes

Salaries & Employee Benefits

> \$230,652	Add a Lieutenant.
► (262,522)	Delete a Communications Dispatch Manager and Communications Dispatcher II.

Services & Supplies

> \$23,808	Increase in fleet services costs.
> \$13,118	Increase in communications costs.

Centrally-Budgeted Expenses

> \$13,042 Increase in Workers' Compensation insurance costs.

2021622000—Sheriff-Communications

Law & Justice

Revenues

➤ \$66,507 Increase in Proposition 172 funding.

> (\$54,277) Decrease in reimbursements from the City of Lathrop.

Capital Expenditures

➤ \$37,000 Vehicle.

> \$8,415 Mobile radio.

> \$6,694 Portable radio.

Program Discussion

The 2021-2022 recommended budget for Communications totals \$4,881,764, which is an increase of \$242,529 from the 2020-2021 adjusted budget. This increase primarily reflects salary and benefits adjustments and the addition of a Lieutenant position, partially offset by the deletion of a Communications Dispatch Manager position and a Communications Dispatcher II position.

In 2019-2020, a replacement project for five dispatch consoles, partially funded by the State 911 Customer Premise Equipment allotment, was started. This purchase was

completed in 2020-2021. The Communications Division also recently upgraded its 911 customer premise equipment, which is Next Generation 911 ready, funded in full by the State 911 Office. The recommended budget adds a Lieutenant position to provide effective management oversight for the Communications Center by introducing a dedicated manager with Patrol experience.

The recommended budget also deletes a vacant Communications Dispatcher II position, which is offset by the addition of an Office Technician/Coordinator position in the Sheriff-Administration budget (#2021645000). Previously, a Communications Dispatcher was assigned to the Professional Standards Division who performed the role of the Department's Training Coordinator. These duties will be assigned to the new Office Technician/Coordinator position rather than a Communications Dispatcher at the recommendation of Human Resources.

The inability to hire and retain qualified dispatcher staff continues to contribute to mandatory overtime and places a burden on dispatch staff. As of March 9, 2021, 23% of Dispatcher I/II positions are vacant, resulting in a critical staffing shortage. The Division implemented a 12-hour shift schedule during 2020 to assist in alleviating the burden of mandatory overtime. In addition, the new Dispatcher training program was recently modified from one year to six months which has proven effective in retaining a greater number of trainees in the program.

	Workload	d Data			
_	2017-2018	——Actual—— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
911 Calls Received	51,110	50,586	52,584	52,356	51,659
Dispatch System Entries	201,280	184,209	168,130	164,326	179,486
Incoming Calls (911 & Non-Emergency)	249,461	236,571	201,106	288,722	243,965
Outbound Calls	71,984	64,356	59,104	67,296	65,685
Control 5 Incoming Calls	22,395	22,301	*	*	*
Warrant Checks	24,645	17,548	*	*	*
Warrant Hits	8,864	6,874	*	*	*

Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

	2019-2020	2020-2021	2021-2022	2021-2022	Increase
General Fund	Actual	Adjusted	Requested I	Recommended	(Decrease)
Expenditures					
Salaries & Benefits	\$13,133,363	\$12,572,849	\$14,418,136	\$14,418,136	\$1,845,287
Services & Supplies	784,866	962,213	1,349,574	1,349,574	387,361
Centrally-Budgeted Expenses	596,691	809,542	1,094,707	1,094,707	285,165
Capital Expenditures	1,415,954	1,285,355	150,099	150,099	(1,135,256)
Total Expenditures	\$15,930,874	\$15,629,959	\$17,012,516	\$17,012,516	\$1,382,557
Expenditure Reimbursements	(378,499)	(332,877)	(338,967)	(338,967)	(6,090
Total Appropriations	\$15,552,375	\$15,297,082	\$16,673,549	\$16,673,549	\$1,376,46
Earned Revenues By Source					
Aid From Other Governments	\$2,467,015	\$2,589,330	\$2,674,450	\$2,674,450	\$85,120
Charges For Services	97,145	83,000	88,000	88,000	5,000
Miscellaneous Revenues	199,081	0	0	0	(
Operating Transfers In	550,000	770,932	23,400	23,400	(747,532
Total Revenues	\$3,313,241	\$3,443,262	\$2,785,850	\$2,785,850	(\$657,412
Net County Cost	\$12,239,134	\$11,853,820	\$13,887,699	\$13,887,699	\$2,033,879
Allocated Positions	67.0	68.0	73.0	73.0	5.0
Temporary (Full-Time Equivalent)	0.4	0.3	0.3	0.3	0.0
Total Staffing	67.4	68.3	73.3	73.3	5.0

Purpose

The Detectives Division of the Sheriff's Office provides law enforcement investigative services in the unincorporated areas of the County, as well as technical evidence services to the Sheriff's Office and other agencies. This discussion includes budgets Detectives (#2021626000) and Agricultural, Gangs, and Narcotics Enforcement Team (AGNET) (#2021614000), previously the Rural Crime Task Force budget. Assigned units include:

➤ Child Abuse and Sexual Assault Unit - Investigates cases involving rape, sexual assaults, child/elder abuse, child neglect, molestation, abduction, and missing or runaway children. The Unit carries the responsibility for the application of Megan's Law, dealing with the identification and mandated registration of known sex offenders.

- ➤ Persons Unit Investigates homicides, suspicious deaths, robberies, assaults, domestic violence, kidnappings, adult missing persons, officer-involved shooting incidents, and protocol case investigations.
- ➤ **Property Unit** Investigates burglary, property theft, identity theft, arson, and fraud.
- Metropolitan Narcotics Task Force (Metro) Investigates street-level drug activities and handles drug asset forfeitures, intelligence, and confidential investigations, including clandestine drug laboratories, laboratory dumps, and short-stay traffic reports.
- ➤ Technical Services Unit Provides investigative support in the form of photographs, evidence collection and storage, fingerprinting of crime scenes and applicants, processing of blood and chemical evidence, processing of latent prints, and assistance to other law enforcement agencies.

Law & Justice

AGNET Unit - Investigates agriculture-related crimes,
gangs, and narcotics.

Cold Case Unit - Investigates cold case homicides, missing persons, sexual assault cases, special circumstance cases, and participates in the San Joaquin County Cold Case Task Force.

Major Budget Changes

Salaries & Employee Benefits

> \$1,130,323	Salary and benefits adjustments.
\$ \$424,524	Add three Deputy Sheriffs.
> \$73,819	Add a Senior Office Assistant.
> \$216,621	Transfer a Deputy Sheriff position from the Sheriff Hi-Tech Crimes Task Force budget.

Services & Supplies

> \$171,876	Increase in fleet services costs.
> \$78,000	Increase in contract service costs for pilot.
> \$55,545	Increase in costs for body worn camera and taser licenses previously budgeted in Patrol.
> \$37,074	Increase in costs for investigation-related data services.
> \$29,421	Increase in law enforcement equipment purchases.
> \$10,500	Increase in professional services for advanced DNA services for cold cases.

Centrally-Budgeted Expenses

> \$116,100	Increase in Workers' Compensation and Casualty insurance costs.
> \$72,449	Increase in radio maintenance costs.
> \$87,185	Cost Allocation Plan adjustment.

Revenues

➤ \$62,120 Increase in Proposition 172 funding.

> \$23,000	Increase					nent
	Administr	atic	n grant rev	venu	ies.	
> (\$697,170)	Decrease	in	transfers	in	from	the

helicopter sale proceeds fund and totaled airplane insurance proceeds due to completed airplane purchase.

Decrease in transfers in from the COPS-Patrol fund due to completed airplane purchase.

Capital Expenditures

>	\$100,500	Vehicles (3).
>	\$29,517	Mobile radios (3).
>	\$20,082	Portable radios (3).

Program Discussion

Detectives

The 2021-2022 recommended budget for the Detectives Division totals \$12,100,802, which is an increase of \$951,525 from the 2020-2021 adjusted budget. The change reflects salary and benefits adjustment, the addition of three Deputy Sheriffs and a Senior Office Assistant, the transfer of a Deputy Sheriff position from the Sheriff-Hi Tech Crimes Task Force budget, capital expenditures, increases in fleet services expenses, Worker's Compensation and Casualty insurance costs, and a Cost Allocation Plan adjustment.

The 2021-2022 recommended Detectives budget includes a \$71,000 Federal grant from the Drug Enforcement Administration for the Domestic Cannabis Eradication/Suppression Program with a focus on the eradication of illegal marijuana production and cultivation. This annual grant funds overtime and supplies.

Cold Case Unit

The Cold Case Unit was expanded in 2019-2020 and currently consists of one Sergeant and two Deputy Sheriffs dedicated exclusively to investigate cold case crimes. During 2020-2021 an additional Deputy was temporarily assigned to the Cold Case Unit from the Patrol Division, primarily to focus on missing persons cases.

The Sheriff's Office participates in the San Joaquin County Cold Case Task Force and has spearheaded the development of a cold case matrix of data points, which is shared with all law enforcement agencies within the County. The budget

Law & Justice

includes \$23,400 funded by Proposition 69 funds to hire outside laboratories to process degraded DNA samples that the Department of Justice is unable to process due to the quality of the samples. The budget also includes \$10,500 for genealogy analysis services to aid in research of unidentified victims and suspects.

Property Unit

In May 2020 the Property Unit of the Detectives Bureau was reinstated, with workload transferred from the AGNET Unit. Currently two Deputy Sheriffs are assigned to investigate property crimes. However, in 2020 alone, the agency took in 3,164 property cases. Due to workforce only 59 cases were able to be investigated.

AGNET

The 2021-2022 recommended budget for AGNET totals \$4,911,714, an increase of \$431,032 from the 2020-2021 adjusted budget. The change reflects salary and benefits adjustments and increases in body worn camera and taser system costs, radio maintenance costs, Workers' Compensation costs, and a Cost Allocation Plan adjustment.

AGNET consists of 21 staff: 18 Deputy Sheriffs, 2 Sergeants, and a Lieutenant. AGNET actively includes staff previously assigned to Field Forces and the Community Car Program in investigations, leveraging their experience and local, beat-specific knowledge as a material contribution to AGNET investigations. The local, beat-specific information from these sources gives context to the intelligence used by AGNET staff for investigative decisions. Staff freely share information and intelligence with other Sheriff's Office personnel. Crime Analysts provide real-time intelligence to AGNET staff, and provide enhanced data analytics to increase the solvability of crimes.

Supplemental Requests

Funding is requested in the amount of \$874,821 for the following supplemental requests:

Detectives

Senior Office Assistant

Funding is requested in the amount of \$75,466 for a Senior Office Assistant position exclusively dedicated to support the Cold Case Unit.

Deputy Sheriff (3)

Funding is requested in the amount of \$456,869 for two Deputy Sheriffs and associated equipment and operating expenses for the Cold Case Unit. The detective positions are needed due to the number of cold cases to investigate as well as the increase in the number of special confidential cases investigated over the last year.

Funding is requested in the amount of \$227,685 for one Deputy Sheriff and associated equipment and operating expenses for the Property Crimes Unit. The detective position is needed due to the high volume of property cases that occur. Property Detectives investigate financial fraud, identity theft, commercial and residential burglaries, thefts, property damage and arson cases. The detective will also be a part of the afterhours on call homicide team.

Pilot (Contract)

Funding is requested in the amount of \$78,000 for contract pilot services to support Investigations and Patrol missions. Deployment of new aircraft results in needing a pilot to assist with flight operations throughout the year when the full-time Pilot is unavailable. The requested funding will allow for the pilots to be hired on a contract basis to be used for Patrol and Investigations for operations such as search and rescue, sideshows, search warrants in rural areas, and missing persons cases.

PC Replacement

Funding is requested in the amount of \$13,405 in annual costs on the ISD replacement program for 43 end of life PCs for Detectives and Technical Services. Two-thirds of the Sheriff's Office has updated PCs and this request is to provide the final one-third with replacement PCs.

Detectives & AGNET

Department-wide Weapon Replacement

Funding is requested in the amount of \$23,396 for a portion of a Department-wide weapon replacement project to increase handgun target accuracy and reduce future replacement costs of handguns, \$14,463 for Detectives and \$8,933 for AGNET.

The recommended budget has been augmented by \$874,821 in order to address these requests.

Law & Justice

	Workloa	a Data			
	2017-2018	——Actual—— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Technical Services/Work Orders	6,473	9,538	14,882	16,256	19,517
Technical Services/Field Calls	6,180	4,787	3,691	3,520	4,547
Child Abuse/Sexual Assault Cases	4,457	4,931	3,493	3,458	4,085
Human Trafficking	84	71	68	156	94
Sex Offender Registration	15	40	27	34	29
Missing Persons	1,607	1,150	1,058	1,064	1,220
Other Child Abuse/Sexual Assault Crimes	2,751	3,670	2,340	2,204	2,74
Property Cases Received	6,482	5,061*	4,607	3,164	3,70
Identity Theft	153	108	490	218	242
Embezzlement	4	2	4	1	•
Other Property Crimes	6,325	4,951	4,113	2,945	3,459
Persons Cases Received	2,797	2,516	1,428	1,882	9
Homicide	11	6	13	14	1.
Robbery	170	212	180	144	17
Other Persons Crimes	2,617	2,298	1,235	1,724	1,969
Agricultural Crimes Cases (AGNET)	514	381	289	309	32
Livestock Theft	13	8	8	8	:
Equipment Theft	132	86	45	65	60
Commodities Theft	11	17	19	20	19
Other Agricultural Crimes	358	270	217	216	23:
Cold Cases					
Homicides identified/triaged	N/A	N/A	196	196	204
Homicides investigated	36	30	12	16	1
Missing Persons identified/triaged	N/A	N/A	47	37	32
Missing Persons investigated	N/A	N/A	10	0	:
Sexual assaults identified/triaged	N/A	N/A	99	102	104
Sexual assaults investigated	N/A	N/A	0	0	(
Special investigations	N/A	N/A	10	0	:
Narcotics Cases Received	1,247	1,091	1,209	1,240	1,300
Metro Narcotics Task Force					
Investigations	240	171	203	180	220
Narcotics Tips Received	387	214	178	233	279
No Case Narcotics	174	132	89	75	110
Narcotics Arrests	148	209	192	226	230
Narcotics-Weapons Seized *Restated	71	175	102	110	110

2021628000—Sheriff-Records

Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$4,193,159	\$4,512,582	\$5,048,548	\$5,048,548	\$535,960
Services & Supplies	70,209	98,958	89,004	89,004	(9,954
Centrally-Budgeted Expenses	533,556	492,226	563,648	563,648	71,42
Capital Expenditures	61,134	7,660	6,000	6,000	(1,660
Total Expenditures	\$4,858,058	\$5,111,426	\$5,707,200	\$5,707,200	\$595,77
Expenditure Reimbursements	(32,013)	0	0	0	
Total Appropriations	\$4,826,045	\$5,111,426	\$5,707,200	\$5,707,200	\$595,77
Earned Revenues By Source					
Aid From Other Governments	\$2,512,806	\$2,688,568	\$2,754,005	\$2,754,005	\$65,43
Charges For Services	323,814	337,228	325,450	325,450	(11,778
Operating Transfers In	80,144	81,837	86,108	86,108	4,27
Total Revenues	\$2,916,764	\$3,107,633	\$3,165,563	\$3,165,563	\$57,93
Net County Cost	\$1,909,281	\$2,003,793	\$2,541,637	\$2,541,637	\$537,84
Allocated Positions	48.0	49.0	54.0	54.0	5.
Temporary (Full-Time Equivalent)	2.0	2.0	2.0	2.0	0.
Total Staffing	50.0	51.0	56.0	56.0	5.

Purpose

The Records Division of the Sheriff's Office performs specialized criminal and jail inmate recordkeeping functions. The Division consists of two primary areas:

- ➤ Criminal Records Functions involve processing, maintenance, and dissemination of law enforcement records such as crime reports, citations, warrants, subpoenas, restraining orders, and court-ordered records expungements, as well as maintenance of databases used for inquiry and submission of crime statistics to State and Federal agencies.
- ➤ Custody Records Maintains and updates records related to inmates in custody, including court appearances, sentences, court orders, bail bonds, bookings, citations, and releases. Also provides customer assistance to the public regarding inmate and custodial operational procedures.

Major Budget Changes

Salaries & Employee Benefits

\$254,397	Salary and benefit adjustments.			
\$ 155,954	Two Office Assistant Specialists.			
\$ \$147,637	Two Senior Office Assistants.			
> \$91,382	Add a Senior Administrative Supervisor.			
> \$81,238	Add an Office Supervisor.			
> (\$194,642)	Delete a Records Manager.			

Services & Supplies

> (\$8,300) Decrease in small furniture purchases.

2021628000—Sheriff-Records

Law & Justice

Centrally-Budgeted Expenses

	\$54,525	Increase in data processing charges.
>	\$20,224	Increase in Workers' Compensation insurance costs.
>	(\$25,016)	Decrease in Casualty insurance costs.
>	\$21,889	Cost Allocation Plan adjustment.

Revenues

	\$65,637	Increase in Proposition 172 funding.
>	(\$10,000)	Decrease in fee revenues for over-the-
		counter services.

Capital Expenditures

➤ \$6,000 Workstation.

Program Discussion

The 2021-2022 recommended budget for the Records Division totals \$5,707,200, which is an increase of \$595,774 from the 2020-2021 adjusted budget. This change reflects salary and benefits adjustments, addition of two Office Assistant Specialists, two Senior Office Assistants, a Senior Administrative Supervisor, and Office Supervisor, and increases in data processing charges, partially offset by the deletion of a Records Manager position.

The 2020-2021 budget included a new Correctional Lieutenant position to provide additional oversight to the Records Division. Custody Records has operated with an increasingly complex set of responsibilities due to expanding Department of Justice mandates and reporting requirements, court expectations, scheduling of remote arraignments, immigration requests, judicial orders for specialized detailed releases, requests for public information, and most recently emergency and zero bail orders due to 2019 Novel Coronavirus (COVID-19), which ordered the release of thousands of inmates Statewide.

During 2020, the Division has monitored and evaluated dayto-day operations and processes, and has identified additional resources needed in several areas. Currently, a Senior Administrative Supervisor is over both Custody and Criminal Records and cannot provide supervision effectively to both areas. The 2021-2022 budget includes a second Senior Administrative Supervisor position which will provide a dedicated lower level manager to each functional area. The budget also includes the addition of an Office Supervisor position specifically for the areas of Uniform Crime Reporting (UCR), new Federal National Incident-Based Reporting System (NIBRS), and State California Incident-Based Reporting System (CIBRS) legal requirements, and the implementation of a new Records Management System. To offset the cost associated with the additional supervisor positions, a Records Manager position will be deleted with the Correctional Lieutenant continuing to provide management oversight.

The Records Division receives additional support from four positions funded through the Community Corrections Partnership. The positions are allocated in the Sheriff-Local Community Corrections budget (#2022610000) but are assigned to the Records Division to address workload issues resulting from the housing of former State prisoners via Public Safety Realignment.

Federal and State-Mandated Reporting

In March 2020, UCR was transferred from the Crime Analysis Unit of Patrol to the Records Division. The UCR program, a nationwide cooperative statistical effort of nearly 18,000 law enforcement agencies, compiles official data on crime in the United States, published by the Federal Bureau of Investigations.

Starting in June 2021, the Records Division will be required to comply with new Federal and State-mandated reporting requirements, the NIBRS and the CIBRS. These reporting requirements consist of extensive statistical submissions that require Deputies to collect data with much greater specificity about crimes and incidents including demographic and other information on victims, known offenders, relationships between victims and offenders, arrestees, and property involved crimes. In July 2021, Records will be required to provide data in response to Senate Bill 384 which changes California's universal lifetime-based sex offender registration system to a tier-based system.

Radio Communications (Control 5)

Control 5's Office Assistant Specialists primarily respond to radio requests from officers in the field seeking criminal records related information. The Specialists provide Deputy Sheriffs with information on warrants, missing persons, restraining orders, probation/parole status, and stolen property, and are responsible for entering time sensitive data, such as emergency protective orders, into multiple law enforcement databases, including the California Law Enforcement Telecommunications System.

In July 2019, radio communications tasks were transferred from the Sheriff-Communications Division to the Sheriff-

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Law & Justice

Records Division, including the transfer and conversion of six Communications Dispatcher positions to Office Assistant Specialist positions and the addition of two Office Assistant Specialist positions, for a total of eight Control 5 operators.

Automated Warrants Fund Balance

An assessment of \$15 is imposed on every person who violates their written promise to appear in court or otherwise fails to comply with a valid court order. This assessment is deposited to the Automated Warrants General Fund Special Account (#11215) to be used for the automated warrant system or for the purpose of serving bench warrants. As of March 31, 2021, the fund balance was \$1,351,418. A total of \$86,108 is being used to fund an existing Office Assistant Specialist position in the 2021-2022 recommended budget.

Supplemental Requests

The Sheriff is requesting \$347,314 in supplemental funding for the following:

Funding of \$190,026 for two Office Assistant Specialists is requested to increase the number of full-time staff for the Control 5 Radio function from 8 to 10, allowing for 24 hours a day, 7 days per week, coverage.

Funding of \$157,288 for two Senior Office Assistants is requested to increase full-time typing staff from 10 to 12, to address current workload and a backlog of over 1,000 cases.

The recommended budget has been augmented by \$347,314 in order to address this request.

Workload Data					
		——Actual——		Est./Act.	Projected
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Records-Criminal					
Restraining Orders	574	763	759	878	1,657
Documented Reports, Number of	26,620	24,539	19,880	20,028	17,213
Documented Reports, Pages Typed	93,605	89,406	87,718	71,932	119,56
Documented Reports Sold	2,379	2,503	2,759	1,526	1,45
Citations Processed	1,583	1,388	1,589	1,571	2,75
Subpoena-Production of Evidence	93	96	76	62	6
Repossessions	274	360	381	358	36
Public Records Act Requests	25	14	44	60	6:
Warrant Checks*	N/A	N/A	35,096	25,291	36,750
Warrant Hits*	N/A	N/A	13,748	6,146	25,75
*Transferred workload from Sheriff	C-Communications.				
Records-Custody					
Jail Incarcerations	23,433	24,568	24,498	17,454	15,41
Jail Bookings Processed	36,789	36,093	32,318	28,696	25,64
Court Cap Inmate Releases	230	522	531	996	2,01
Bail Bonds Processed	1,623	1,567	1,754	1,778	1,94
Stay to Reports Processed	8,837	7,518	5,590	3,126	2,76
State Prison Notifications	713	1,108	742	1,004	84
State Hospital Notifications	123	156	127	162	15
Zero Bail Bookings Reviewed*	N/A	N/A	4,230	N/A	N/A
Zero Bail Releases Processed*	N/A	N/A	1,486	N/A	N/A



2021635000—Sheriff-Civil

Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$1,740,463	\$1,938,350	\$2,314,984	\$2,314,984	\$376,634
Services & Supplies	339,773	351,136	401,855	401,855	50,719
Centrally-Budgeted Expenses	117,842	165,328	177,503	177,503	12,175
Capital Expenditures	0	0	81,533	81,533	81,53
Total Appropriations	\$2,198,078	\$2,454,814	\$2,975,875	\$2,975,875	\$521,06
Earned Revenues By Source					
Aid From Other Governments	\$280,952	\$300,268	\$307,608	\$307,608	\$7,34
Charges For Services	685,918	882,682	902,679	902,679	19,99
Miscellaneous Revenues	23,647	0	0	0	
Total Revenues	\$990,517	\$1,182,950	\$1,210,287	\$1,210,287	\$27,33
Net County Cost	\$1,207,561	\$1,271,864	\$1,765,588	\$1,765,588	\$493,72
Allocated Positions	15.0	15.0	17.0	17.0	2.
Temporary (Full-Time Equivalent)	0.8	0.8	0.8	0.8	0.
Total Staffing	15.8	15.8	17.8	17.8	2.

Purpose

The Civil Division of the Sheriff's Office provides process and legal notice service for the courts. Other responsibilities include enforcing Writs of Possession (evictions) and Writs of Execution (money judgments) by seizure and sale of property. The Division maintains trust funds for seizure of property, makes appropriate disbursements to litigants, and provides an accounting of all transactions to the County Auditor-Controller. Fees charged by the Civil Division are legislated by the State each January.

Major Budget Changes

Salaries & Employee Benefits

\$137,482	Salary and benefits adjustments.
\$141,508	Add a Deputy Sheriff.

➤ \$97,644 Add a Senior Social Worker.

Services & Supplies

	\$14,144	Increase in fleet costs.
>	\$13,550	Increase in travel and training expense.
>	\$10,242	Increase in law enforcement equipment purchases.

Centrally-Budgeted Expenses

>	\$19,277	Increase in Worker's Compensation and Casualty insurance costs.
>	(\$3,542)	Cost Allocation Plan adjustment.
Reveni	ues	

\$111,336 Increase in reimbursement from Civil Process Fee Fund.
 (\$51,339) Decrease in reimbursement from Civil Automated Fund.

2021635000—Sheriff-Civil

Law & Justice

> (\$40,000) Decrease in civil process fee

revenues.

Capital Expenditures

➤ \$65,000 Vehicle.

➤ \$9,839 Mobile radio.

➤ \$6,694 Portable radio.

Program Discussion

The 2021-2022 recommended budget for the Civil Division totals \$2,975,875, which is an increase of \$521,061 from the 2020-2021 adjusted budget. This change reflects salary and benefits adjustments, the addition of a Deputy Sheriff and a Senior Social Worker, and increases in capital expenditures.

During 2019-2020 the replacement of the Civil Division software system was completed. Subsequently, the Division began the implementation of an additional module, which offers e-file access to the public, allowing for services to be initiated online. A total of \$55,800 is re-budgeted in 2021-2022 to reissue the purchase order for the outstanding balance of the project.

Civil Division's revenues have been impacted by the 2019 Novel Coronavirus (COVID-19) pandemic as the number of services provided began to decline in 2019-2020 and continued into 2020-2021. This includes the impact of a Statewide emergency order for a temporary moratorium on evictions between March 2020 and January 2021. Additional restrictions were placed on evictions limiting the circumstances of evictions and foreclosures, resulting in a significant decrease in Civil's eviction services for the majority of 2020-2021. It is expected that evictions services will increase once the Courts resume hearing cases in order to accommodate the backlog.

As of the December 31, 2020 midyear projection, Civil process service revenues are estimated at \$73,330 for 2020-2021; compared to \$232,084 in 2019-2020 and \$276,475 in 2018-2019. It is anticipated that revenues will recover in 2021-2022, budgeted at \$275,000.

Fund Balance

Civil Division

A processing fee is assessed for each disbursement of money collected under a writ of attachment, execution, possession,

or sale and must be kept in the Civil Process Fee General Fund Special Account (#11217) to supplement the cost of vehicle replacement, equipment, maintenance, and civil process operations. As of March 31, 2021, the fund balance was \$671,463. A total of \$515,626 is designated for use in the 2021-2022 recommended budget.

Civil Process

A portion of fees collected by the Civil Division is required to be placed in the Civil Automated General Fund Special Account (#11218) for the purchase and maintenance of automated systems or other equipment supporting Civil Division functions. As of March 31, 2021, the fund balance was \$45,387. A total of \$112,053 of combined new revenue and fund balance is designated for use in the 2021-2022 recommended budget.

Supplemental Requests

The Sheriff is requesting \$357,644 in funding for the following supplemental requests for Civil Division:

Deputy Sheriff

Funding of \$258,437 is requested for a Deputy Sheriff position, and associated costs, to serve civil process. The Civil Division currently has three allocated Deputy Sheriff positions. The increase in workload experienced by the Division over the past year has caused the need for another position to be allocated. Adding a fourth Deputy Sheriff to the division will increase the ability to have two teams of two for those services that require a minimum of two persons to serve due to officer safety concerns.

Deputies in this Division are required to perform the following duties: serve court documents, conduct evictions, serve protection orders, enforce move-out orders, seize personal property, and conduct real property sales.

Senior Social Worker

Funding of \$99,207 is requested for a Senior Social Worker position, and associated costs, to provide support and outreach services to citizens affected by the evictions process. The Civil Division currently averages 45 evictions a week and those individuals/families are often in need of information and/or services that the deputies on scene do not have time to discuss or explain with the occupants.

The recommended budget has been augmented by \$357,644 in order to address these requests.

2021635000—Sheriff-Civil

Law & Justice

	Workload Data					
		Est./Act.	Projected			
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	
Earning Withholding Orders						
Unsuccessful attempts	330	244	216	164	238	
Successful completions	948	951	882	606	846	
Evictions						
Unsuccessful attempts	42	10	39	6	24	
Successful completions	2,032	1,869	2,401	456	1,689	
Bank Levies						
Unsuccessful attempts	26	31	9	5	17	
Successful completions	589	608	515	175	471	
Keepers / Till Tap						
Unsuccessful attempts	5	5	2	2	3	
Successful completions	18	9	13	3	11	
Bench Warrants						
Unsuccessful attempts	60	47	24	15	36	
Successful attempts	34	33	38	20	31	
Subpoena						
Unsuccessful attempts	40	29	46	15	32	
Successful completions	25	28	59	7	29	
Protection Orders						
Unsuccessful attempts	1,528	1,297	1,287	1,280	1,348	
Successful completions	1,019	1,292	1,350	1,222	1,220	
Real/Personal Property	29	7	3	9	12	
Other Types of Service						
Unsuccessful attempts	2,847	2,770	1,802	1,114	2,133	
Successful completions	1,211	1,065	1,391	990	1,164	



2021640000—Sheriff-Office of the Medical Examiner

Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Salaries & Benefits	\$1,286,269	\$0	\$0	\$0	\$0
Services & Supplies	1,950,808	0	0	0	(
Centrally-Budgeted Expenses	347,588	0	0	0	(
Capital Expenditures	30,709	0	0	0	(
Total Expenditures	\$3,615,374	\$0	\$0	\$0	\$
Expenditure Reimbursements	(1,644)	0	0	0	
Total Appropriations	\$3,613,730	\$0	\$0	\$0	\$
Earned Revenues By Source					
Charges For Services	\$432,977	\$0	\$0	\$0	\$
Miscellaneous Revenues	3,950	0	0	0	
Total Revenues	\$436,927	\$0	\$0	\$0	\$
Net County Cost	\$3,176,803	\$0	\$0	\$0	\$
Allocated Positions	11.0	0.0	0.0	0.0	0.

⁻ Office of the Medical Examiner (#2021640000) and Burials (#5053300000) budgets were consolidated and responsibility transferred from the Sheriff's Office to the Health Care Services Agency, effective July 1, 2020.

Program Discussion

Transition to Health Care Services Agency

On May 15, 2018, the Board of Supervisors adopted an ordinance establishing the Office of the Medical Examiner as a separate division within the Health Care Services Agency.

Please refer to Health Care Services – Office of the Medical Examiner budget (#4049700000) for the 2021-2022 budget. With the transition of positions and operating costs to the Health Care Services – Office of the Medical Examiner in 2020-2021, the Sheriff – Office of the Medical Examiner budget has become inactive. This budget is included for purposes of disclosing 2019-2020 actuals.



Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$9,028,982	\$7,970,016	\$8,599,476	\$8,599,476	\$629,46
Services & Supplies	1,694,421	2,739,104	3,166,988	3,166,988	427,88
Centrally-Budgeted Expenses	2,772,835	2,138,678	2,415,794	2,415,794	277,11
Capital Expenditures	56,315	44,307	90,750	90,750	46,44
Total Expenditures	\$13,552,553	\$12,892,105	\$14,273,008	\$14,273,008	\$1,380,90
Expenditure Reimbursements	(53,742)	0	0	0	
Total Appropriations	\$13,498,811	\$12,892,105	\$14,273,008	\$14,273,008	\$1,380,90
Earned Revenues By Source					
Licenses/Permits/Franchises	\$93,072	\$100,000	\$94,000	\$94,000	(\$6,000
Aid From Other Governments	1,869,140	1,933,199	2,035,105	2,035,105	101,90
Charges For Services	145,579	111,495	185,316	185,316	73,82
Miscellaneous Revenues	7,861	0	0	0	
Operating Transfers In	32,560	38,337	0	0	(38,337
Total Revenues	\$2,148,212	\$2,183,031	\$2,314,421	\$2,314,421	\$131,39
Net County Cost	\$11,350,599	\$10,709,074	\$11,958,587	\$11,958,587	\$1,249,51
Allocated Positions	43.0	37.0	39.0	39.0	2.
Temporary (Full-Time Equivalent)	13.3	13.2	7.7	7.7	(5.5
Total Staffing	56.3	50.2	46.7	46.7	(3.5

Purpose

The function of the County Sheriff is mandated by Section 24000 of the Government Code. The level of support services provided to other divisions of the Department is discretionary. This narrative represents both the Sheriff-Administration (#2021645000) and the Sheriff-Information Systems (#2021649000) budgets:

- Administration Division provides management and support services for the Sheriff's Office. Responsibilities include policy setting, budgeting, accounting, payroll, contracts, and public information.
- ➤ **Professional Standards Division** manages the Department's hiring process, including pre-employment steps such as polygraph tests, background

investigations, interviews, and physical and psychological exams; manages the overall training process, which includes oversight of officer range qualifications, and maintenance of official training records; and is responsible for Internal Affairs and the Evidence Room.

➤ Information Systems – supports a wide variety of critical automation systems on a 24 hours a day, 7 days per week basis. Systems include Computer Aided Dispatch, Mobile Data Computers, Custody Information, Records Management System, Automated Reporting, Automated Fingerprint, and Civil Automated Processing System. Staff is also responsible for communications, including portable and mobile radios, cell phones, pagers, and landline phones.

Law & Justice

Major Budget Changes

Salaries & Employee Benefits

>	\$508,245	Salary and benefit adjustments.
>	\$273,062	Add two Department Information Systems Analyst I/II.
	\$141,508	Add a Deputy Sheriff.
>	\$81,238	Add an Office Technician/Coordinator.
>	(\$234,807)	Delete two Department Information Systems Specialist III.
	(\$139.786)	Decrease in extra-help.

Services & Supplies

> \$268,600	New Wellness Program costs.
> \$118,825	Re-budget National Incident Based Reporting System grant.
> \$86,112	Increase in software licenses and computer supply costs.
> \$60,000	Increase in POST-reimbursable training costs.
> \$59,395	Increase in communication costs.
> \$21,609	Increase in travel and training costs.
> (\$112,700)	Decrease in professional services costs for promotional testing exam, legislative analysis, and social media consultants.
> (\$46,379)	Decrease in fleet services costs.
> (\$30,787)	Decrease in hardware maintenance expenses.
> (\$24,330)	Decrease in immunizations and screening costs.

Centrally-Budgeted Expenses

	\$286,778	Increase in data processing charges.
>	(\$119,820)	Decrease in Casualty insurance costs.
>	\$92,457	Cost Allocation Plan adjustment.

Revenues

≥ \$60 000

> \$60,000	Standards in Training program revenue.
> \$44,316	Increase in reimbursements from the City of Lathrop.
\$41,906	Increase in Proposition 172 funding.
> \$30,000	Increase in Live Scan fee revenues.
> (\$38,337)	Decrease in reimbursements from the Proposition 69 Trust.

Ingrance in Colifornia Dagge Officer

Capital Expenditures

	\$84,056	Upgrade network path bandwidth.
>	\$6,694	Portable radio.

Program Discussion

Administration/Support Services

The 2021-2022 recommended budget for Administration and Support Services totals \$9,664,610, which is an increase of \$788,964 from the 2020-2021 adjusted budget. This change reflects salary and benefit adjustments, the addition of a Deputy Sheriff and an Office Technician/Coordinator position, new Wellness Program costs, increases training expenses, and a Cost Allocation Plan adjustment, partially offset by the transfer of part-time help associated with the Cadet program to Sheriff-Patrol, and decreases in professional services and Casualty insurance costs.

The addition of an Office Technician/Coordinator will serve as the Department's Training Coordinator, assigned to the Professional Standards Division (PSD). Previously, a Communications Dispatcher was assigned this role. The Sheriff-Communications budget (#2021622000) reflects the deletion of a Communications Dispatcher II position to offset the addition of this new position.

Public interest in Carry Concealed Weapon (CCW) permits continues to grow due to a change in the law in 2014. Background investigators and office staff have been impacted from this increase resulting in additional telephone inquiries, office traffic, and applications submitted. In July 2019, the PSD implemented an electronic system for CCW applications and backgrounds, which has assisted in streamlining operations. The reduction in paper files is anticipated to allow for more classroom space and other use

Law & Justice

of areas currently utilized for file storage, once older documents are scanned.

In February 2020, an electronic case management system project was completed and implemented, facilitating electronic records for background investigations. The PSD is in the process of evaluating its effectiveness which was expected to reduce the time for background investigation processing by up to 30%.

In May 2020, the Board approved a Recruitment and Retention Pilot Program (B-20-250) managed by the PSD, directed toward professional recruitment efforts including media production, conventional advertisements, data analytics, promotional items, social media services, and signing and referral bonuses for Deputy Sheriff, Correctional Officer, and Dispatcher positions. The pilot program will run through June 2022. Since 2020, there were 125 vacancies (14%) Department-wide.

Through March 19, 2021, \$77,000 has been paid in signing and referral bonuses (charged to the Sheriff-Patrol, Custody, and Communications budgets). It is estimated \$84,445 will be spent during 2020-2021 from the Sheriff-Administration budget for website development, advertising, and recruitment events.

As of March 15, 2021, 77 full-time positions (9%) Department-wide remain vacant. In 2021-2022, the PSD is projecting to complete over 1,600 background investigations and security clearances to find suitable candidates to hire in all job classifications including Correctional Health Services and selected positions for the Probation Department.

In October 2019, the Evidence Room transitioned to a new property and evidence management system, completing a multiyear project to modernize and increase the capabilities of the Division. Over the last several budget cycles, steps have been taken to expand resources for the Evidence Room by increasing the number of Evidence Custodians from two to four, adding a Deputy Sheriff, and Sergeant position exclusively assigned to Evidence Room functions, and adding part-time Deputy Sheriff staff to assist with the closing of cases and disposition of property.

Information Systems

The 2021-2022 recommended budget for Information Systems totals \$4,608,398, which is an increase of \$591,939 from the 2020-2021 adjusted budget. This change reflects the addition of two Department Information Systems Analyst I/II positions and increases in data processing charges, professional service grant program costs, software licenses, and computer supply costs, partially offset by the deletion of two Department Information Systems Specialist III positions.

The 2021-2022 recommended budget includes the deletion of two Department Information Systems Specialist III positions, replaced by two Department Information Systems Analyst I/II positions, to allow for the delegation of higher-level tasks. The complex systems and legal mandates managed by the Sheriff's Information Systems team require positions that can be assigned a greater level of responsibility in terms of data center support and direct user support.

The 2020-2021 Adopted Budget included \$625,504 for the purchase of a new Computer Aided Dispatch (CAD) and Records Management System (RMS), which will integrate with the recently purchased Evidence.com system, tasers, drones, and body worn camera equipment. While a purchase order has been issued, it is not expected that payments will be made during 2020-2021 due to the length of the project and scheduled milestones. This amount is being re-budgeted in 2021-2022 to re-issue the purchase order after July 1, 2021.

In 2018, the Board of Supervisors (B-18-659) accepted a grant from the U.S. Department of Justice, Office of Justice Programs for upgrades needed to systems for the transition to the National Incident Based Reporting System (NIBRS). This project is in process as part of the Department's conversion to a new CAD/RMS product. A total of \$118,825 is re-budgeted in 2021-2022 to reissue the purchase order after July 1, 2021.

Information Systems continues to receive workload resulting from the addition of body worn cameras and fixed cameras, the upgrade of infrastructure, and modernized applications for CAD, Records Management, Civil Division, and Evidence Property Management. Information Systems also assists in creating and maintaining custom applications to provide reporting for various divisions to assist with legislative requirements, equipment expiration, and performance metrics.

In 2021-2022, projects expected to carry over or begin include the review and migration of application servers to the central Information Systems Division infrastructure, modernize infrastructure and explore cloud-based SaaS (software as a service), improvement of cybersecurity posture, hardening of the jail and campus video surveillance recording system, implementation of an offsite backup solution, and creation of a Power BI (Business Intelligence) pilot environment for Crime Analysis.

Supplemental Requests

Administration

Funding is requested in the amount of \$477,402 for the following supplemental requests:

Law & Justice

Wellness Program

Funding is requested in the amount of \$268,600 for a comprehensive Department-wide wellness program, including full-time program administration, medical testing, exercise equipment and supplies, and employee incentives.

Deputy Sheriff

Funding is requested in the amount of \$165,252 for a Deputy Sheriff position, and associated costs, for the Evidence Room to review initial cases and disposition cases, perform weapons releases, and authorize destruction of evidence.

Part-time Hours for Deputy Sheriff

Funding is requested in the amount of \$35,467 to increase part-time Deputy Sheriff hours to assist in Evidence Room case disposition.

Department-wide Weapon Replacement

Funding is requested in the amount of \$8,083 for the Administration budget's share of a Department-wide weapon replacement project to increase handgun target accuracy and reduce future replacement costs of handguns.

The recommended budget has been augmented by \$477,402 in order to address this request.

Information Systems

The Sheriff is requesting \$279,752 for the following supplemental requests:

Funding is requested in the amount of \$98,456 for the upgrade of network path bandwidths and to provide redundancy for cloud-based services and Information Systems Division services, as recommended by Information Systems Division.

Funding is requested in the amount of \$124,056 for backup storage system software which will expand retention from 30 days to one year and duplicate offsite storage.

Funding is requested in the amount of \$34,241 for upgrade of public safety mobile network infrastructure to 100 Mbs.

Funding is requested in the amount of \$22,999 for conference room reservation software.

The recommended budget has been augmented by \$279,752 in order to address this request.

Law & Justice

		Actual		Est./Act.	Projected
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Sheriff-Administration					
Background Investigations	956	1,117	971	1,322	1,62
Polygraph/Computer Voice					
Stress Analyzer Examinations	255	257	210	270	280
Psychological Examinations	72	49	39	53	6.
Physical Examinations	150	63	145	92	134
Pre-Employment Drug Screening	125	81	87	118	140
Training Classes Scheduled	920	833	737	470	87
Travel Requests Completed	888	404	241	184	64
Concealed Weapons Permits	1,246	1,797	2,999	4,049	5,26
Payroll Slips Processed: Time Earned	83,294	82,955	83,245	87,138	87,000
Payroll Slips Processed: Time Off*	N/A	N/A	N/A	10,468	10,500
Evidence Room					
Law Enforcement Counter Traffic	N/A	703	1,680	1,700	1,80
Civilian Counter Traffic	N/A	637	194	188	450
Evidence/Property Received	14,758	12,635	12,303	12,200	12,40
Evidence/Property Dispositioned	5,013	2,527	12,554	15,600	22,000
Evidence/Property Checked Out	4,268	4,486	6,016	5,679	6,000
Sheriff-Information Systems					
Work Order Requests Completed	3,174	3,683	3,234	4,000	3,500
Average Number of Work Orders					
Completed Per Info. Systems Staff*	794	921	647	800	700
Locations Supported	15	15	15	15	1:



2021650000—Sheriff-Lathrop Police Contract

Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$5,725,278	\$6,169,045	\$6,584,181	\$6,584,181	\$415,13
Services & Supplies	322,502	422,986	378,978	378,978	(44,008
Centrally-Budgeted Expenses	253,226	316,778	343,840	343,840	27,06
Capital Expenditures	18,532	51,495	25,245	25,245	(26,250
Total Appropriations	\$6,319,538	\$6,960,304	\$7,332,244	\$7,332,244	\$371,94
Earned Revenues By Source					
Aid From Other Governments	\$44,001	\$110,306	\$32,500	\$32,500	(\$77,806
Charges For Services	6,084,701	6,849,998	7,299,744	7,299,744	449,74
Total Revenues	\$6,128,702	\$6,960,304	\$7,332,244	\$7,332,244	\$371,94
Net County Cost	\$190,836	\$0	\$0	\$0	\$
Allocated Positions	28.0	29.0	29.0	29.0	0.

Purpose

The Lathrop Police Contract budget unit captures costs and reimbursements for the Sheriff's Office to provide contract law enforcement services to the incorporated City of Lathrop. Services are provided through a Municipal Law Enforcement Services Agreement with costs reimbursed by the City of Lathrop.

Major Budget Changes

Salaries & Employee Benefits

➤ \$415,136 Salary and benefits adjustments.

Services & Supplies

> (\$40,463)

> \$9,398	Increase equipment		enforcement
> \$7,500	Increase in	•	ram costs.

Decrease in fleet services costs.

\$\(\)\\$ (\$8,244)
 Decrease in charges for body worn camera and taser system.
 \$\(\)\\$ (\$7,051)
 Decrease in communications expense.

Centrally-Budgeted Expenses

➤ \$29,150 Increase in Workers' Compensation and Casualty insurance costs.

Revenues

\$449,746 Increase in reimbursement from the City of Lathrop.
 (\$77,806) Decrease in revenue from the Office of Traffic Safety.

Capital Expenditures

➤ \$25,245 Mobile radios (3).

2021650000—Sheriff-Lathrop Police Contract

Law & Justice

Program Discussion

The 2021-2022 recommended budget for the Lathrop Police Contract totals \$7,332,244, which is an increase of \$371,940 from the 2020-2021 adjusted budget. This change primarily reflects salary and benefits adjustments and increases in Workers' Compensation and Casualty insurance costs, partially offset by decreases in fleet services costs and a reduction in capital expenditures.

For 2021-2022, budgeted staffing includes 1 Sheriff's Captain serving as Chief of Police, 1 Lieutenant, 2 Patrol Sergeants, 1 Administrative Sergeant, 14 Patrol Officers, 3 Traffic Officers, 2 Detectives, 1 Community Resource Officer, 2 Community Impact Team Officers, and 2 School Resource Officers.

The 2021-2022 recommended budget includes an anticipated grant from the Office of Traffic Safety, which funds Driving Under the Influence and Distracted Driver enforcement, including overtime and training.

Since June 1990, the Sheriff's Office has provided contract law enforcement services to the City of Lathrop. In April

2017, the Board of Supervisors approved a five-year agreement with the City of Lathrop extending services for the period July 1, 2017 through June 30, 2022 (B-17-263). On March 22, 2021, the City of Lathrop adopted a resolution to create its own Lathrop Police Department. During 2021-2022, the Sheriff's Office will work with the City in transitioning law enforcement services.

The City of Lathrop has filed a claim against the County alleging that in billing for police services provided to the City, the County has improperly charged and collected overhead expenses. The City is seeking a refund estimated to exceed \$2.3 million. Since January 2019, the City has short paid its invoices by subtracting the disputed overhead costs before making payment. As of January 31, 2021, the City of Lathrop has not paid \$1.2 million in billed overhead charges.

Since September 2019, the City of Lathrop has rented space at the Sheriff's Office during the construction of its new City Police Station via a Board-approved agreement (A-19-312). The rental agreement for 469 square feet is estimated to end in spring 2021, upon the opening of the new police station.

	Workloa	d Data			
	2017-2018	——Actual—— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
	2017-2018	2010-2019	2019-2020	2020-2021	2021-2022
Calls for Service	21,761	17,910	19,556	23,528	24,000
Crime Reports	4,630	4,125	6,088	6,628	6,700
Criminal Arrests	487	716	554	788	800
DUI Arrests	90	63	64	64	64
Parking Citations	1,122	1,389	690	1,960	2,000
Traffic Citations	1,823	2,262	2,508	2,704	2,700
Traffic Warnings	2,129	1,455	1,346	1,628	1,600



2021658000—Sheriff-Court Services

Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$9,594,492	\$10,575,065	\$10,988,259	\$10,988,259	\$413,19
Services & Supplies	197,112	287,460	300,830	300,830	13,37
Centrally-Budgeted Expenses	768,682	844,441	867,631	867,631	23,19
Capital Expenditures	0	23,980	0	0	(23,980
Total Expenditures	\$10,560,286	\$11,730,946	\$12,156,720	\$12,156,720	\$425,77
Expenditure Reimbursements	(40,627)	0	0	0	
Total Appropriations	\$10,519,659	\$11,730,946	\$12,156,720	\$12,156,720	\$425,77
Earned Revenues By Source					
Charges For Services	\$45,196	\$100,000	\$100,000	\$100,000	\$
Operating Transfers In	10,203,300	11,381,742	11,810,700	11,810,700	428,95
Total Revenues	\$10,248,496	\$11,481,742	\$11,910,700	\$11,910,700	\$428,95
Net County Cost	\$271,163	\$249,204	\$246,020	\$246,020	(\$3,184
Allocated Positions	54.0	54.0	54.0	54.0	0.
Temporary (Full-Time Equivalent)	6.0	6.0	6.0	6.0	0.
Total Staffing	60.0	60.0	60.0	60.0	0.

Purpose

The Sheriff's Court Services Division provides courtroom safety and security for the Superior Court at four locations, including Stockton, Juvenile Justice (French Camp), Lodi, and Manteca. Most costs incurred for court security operations are reimbursed from the Trial Court Security Trust Fund.

Major Budget Changes

Salaries & Employee Benefits

➤ \$413,194 Salary and benefits adjustments.

Services & Supplies

> \$26,917 Increase in law enforcement equipment purchases.

> (\$14,522) Decrease in costs for body worn camera and taser licenses.

Centrally-Budgeted Expenses

\$39,211 Increase in Workers' Compensation insurance costs.
 (\$24,843) Decrease in Casualty insurance costs.

Revenues

➤ \$428,958 Increase in reimbursement from Trial Court Security Special Revenue Fund.

Program Discussion

The 2021-2022 recommended budget for Court Services totals \$12,156,720, which is an increase of \$425,774 from the 2020-2021 adjusted budget. This change primarily reflects salary and benefits adjustments. A contribution of \$246,020 from the General Fund is included in this budget to cover Cost Allocation Plan charges that are not allowable under the Trial Court Funding Act.

2021658000—Sheriff-Court Services

Law & Justice

Due to the impact of the 2019 Novel Coronavirus (COVID-19), the Lodi and Manteca courthouses were closed and services were consolidated to the Stockton courthouse as of March 2020. Court security services in Stockton were limited as bailiffs were provided to courtrooms hearing family law matters, criminal arraignments, criminal preliminary hearings, and civil harassment restraining orders. Jury trials. Driving Under Influence/collaborative courts, and traffic, probate, and civil eviction cases were postponed. Full-time staff were temporarily transferred to the Patrol Division and part-time bailiff services were suspended. Part-time bailiff services began returning to the Courts as early as July 2020, however, due to COVID-19, nearly 25% of part-time bailiffs have elected not to return to work.

Remote functions were established in order to conduct felony arraignments from the Jail. As COVID-19 restrictions are

eased and the Courts allow for more in-person public transactions, activity is expected to increase.

By March 2021, the majority of courtrooms, including the Lodi and Manteca courthouses, were reopened. Staff were transferred from Stockton back to Lodi and Manteca in order to provide bailiff services for two judges in Lodi and two judges in Manteca.

Trial Court Security Fund

Court Services activities are funded from the Trial Court Security Special Revenue Fund (#20107), which receives State sales tax revenue as part of Public Safety Realignment Act. Annual revenue averages approximately \$10.1 million. As of March 31, 2021, the fund balance was \$12,144,788. A total of \$11,810,700 in combined new revenue and fund balance is designated for use in the 2021-2022 recommended budget.

	Workload Data						
	2015 2010	ActualEst					
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022		
Allocated Judicial Positions	33	33	33	33	33		
No. of Judicial Court Days/Month	21	21	21	21	21		
Average Daily Staffing							
Stockton	42	49	43	44	49		
Manteca	8	6	6	6	6		
Lodi	7	5	3	4	5		
Juvenile Justice	4	2	2	4	4		
Inmate Appearances							
Stockton	27,261	28,261	25,782	26,798	29,735		
Manteca	4,914	5,029	3,956	4,096	5,087		
Lodi	2,943	1,917	2,404	1,391	3,060		
Ward Appearances							
Juvenile Justice	2,332	2,320	N/A*	N/A*	2,300		
Judicial Protection Unit							
Investigations/Crime reports	95	108	122	59	120		
*N/A data not collected							



Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$49,266,162	\$51,624,356	\$54,305,472	\$54,305,472	\$2,681,11
Services & Supplies	6,757,012	7,277,659	7,607,954	7,607,954	330,29
Centrally-Budgeted Expenses	7,207,427	6,967,889	8,062,760	8,062,760	1,094,87
Capital Expenditures	148,481	943,347	172,223	172,223	(771,124
Total Expenditures	\$63,379,082	\$66,813,251	\$70,148,409	\$70,148,409	\$3,335,15
Expenditure Reimbursements	(51,075)	(708,021)	0	0	708,02
Total Appropriations	\$63,328,007	\$66,105,230	\$70,148,409	\$70,148,409	\$4,043,17
Earned Revenues By Source					
Aid From Other Governments	\$26,339,952	\$27,720,601	\$28,091,897	\$28,091,897	\$371,29
Charges For Services	161,843	62,748	29,500	29,500	(33,248
Miscellaneous Revenues	38,938	0	3,200	3,200	3,20
Operating Transfers In	1,270,959	2,033,601	2,157,598	2,157,598	123,99
Total Revenues	\$27,811,692	\$29,816,950	\$30,282,195	\$30,282,195	\$465,24
Net County Cost	\$35,516,315	\$36,288,280	\$39,866,214	\$39,866,214	\$3,577,93
Allocated Positions	322.0	326.0	326.0	326.0	0.
Temporary (Full-Time Equivalent)	2.5	2.5	2.5	2.5	0.
Total Staffing	324.5	328.5	328.5	328.5	0.

Purpose

The Custody Division of the Sheriff's Office provides for the secure detention of adults awaiting criminal trial or incarceration by the courts in the County Jail. Responsibilities include: operations of the Jail Core, South Jail, and Honor Farm facilities; in-custody transportation to court and for medical treatment; and oversight of inmate programs including Community Corps (C-Corps).

Central Services operations include responsibility for inmate property, laundry, grounds, mailroom, and warehouse.

Major Budget Changes

Salaries & Employee Benefits

> \$2,681,116 Salary and benefits adjustments.

Services & Supplies

> \$183,000	Increase in utilities expense.
> \$96,700	Increase in janitorial, laundry, and household expense.
> \$79,164	Increase in fleet services costs.
> \$70,243	Increase in inmate food services expenses.
> \$15,067	Increase in outside training services.
➤ (\$42,021)	Decrease in Global Positioning System (GPS) monitoring costs for Honor Farm inmates.
> (\$31,133)	Decrease in planned furniture purchases.

Law & Justice

> (\$25,000)	Decrease in planned expenses for system upgrades for the Stockton Courthouse.
> (\$21,263)	Decrease in grounds maintenance expense.
> (\$16,500)	Decrease in professional services costs for the State Criminal Alien Assistance Program (SCAAP) application and shredding services.

Centrally-Budgeted Expenses

> \$522,182	Increase in Workers' Compensation and Casualty insurance costs.
> \$151,320	Increase in data processing charges.
> \$407,726	Cost Allocation Plan adjustment.

Expenditure Reimbursements

\triangleright	(\$708,021)	Decrease in Coronavirus Aid, Relief, and
		Economic Security Act reimbursements.

Revenues

\$634,480	Increase in Proposition 172 funding.
> \$133,297	Increase in transfers from the Inmate Welfare Fund (IWF).
> \$23,255	Increase in Standards and Training in Corrections funding.
> (\$290,219)	Elimination of reimbursement for the Federal Criminal Alien Assistance Program.
> (\$24,000)	Decrease in booking fees for convicted defendants.

Capital Expenditures

► \$128,223	Truck driving simulator program.
> \$44,000	Vehicle.

Program Discussion

The 2021-2022 recommended budget for the Custody Division totals \$70,148,409, which is an increase of \$3,335,158 from the 2020-2021 adjusted budget. The

change primarily reflects salary and benefits adjustments, increases in Workers' Compensation and Casualty insurance costs, Cost Allocation Plan adjustment, data processing charges, and utilities, partially offset by a decrease in overall capital expenditures.

Correctional Officer Staffing

As of March 23, 2021, 30 out of 247 Correctional Officer positions Department-wide were vacant. The Department continues to make a determined effort to recruit and fill Correctional Officer positions. Overtime overruns of \$4.8 million are projected at year-end 2020-2021, and are currently being partially covered by savings from vacant positions.

2019 Novel Coronavirus (COVID-19)

Due to COVID-19, the State suspended the intake of inmates sentenced to State prison. While some exceptions are granted, the majority of those inmates continue to be held at County jails Statewide until the resumption of the State's intake processes. To compensate counties for the cost of housing State prisoners, the California Department of Corrections and Rehabilitation (CDCR) has issued reimbursements based on prisoner counts. State reimbursement from the CDCR is estimated at \$3.9 million for 2020-2021.

The resulting increase in population has caused overcrowding at the Main Jail. This is partially relieved by transferring inmates to the Honor Farm which is now holding higher risk inmates than it is designed for. In response, security measures have been enhanced by the removal of an 8-foot fence and replacement with a 12-foot fence with anticlimb material and new barbed wire, the upgrade of door alarms in GHI barracks, and GPS monitoring for in-custody inmates.

Public Safety Realignment

The State's Public Safety Realignment, implemented through Assembly Bill (AB) 109, has significantly impacted the operation of the Division. Since the legislation became effective in October 2011, the overall inmate population has increased, with a significant number of inmates held as a result of AB 109. Fortunately, funding allocated through the Local Community Corrections Partnership (CCP), responsible for the implementation of AB 109, has been available to offset some of the housing costs for this population. In 2012-2013, an average of 33% of the Jail's population was classified as AB 109. The average has decreased to 16.1% in the calendar year 2020, resulting in the County picking up a larger portion of costs for inmate housing to include food, clothing, and household expenses.

Law & Justice

For 2021-2022, the CCP approved continuing AB 109 funding to support the Sheriff's operation in five service need areas including inmate housing and staffing costs (\$4,913,170), inmate programming (\$483,345), alternatives to incarceration (\$344,123), bailiff services (\$265,585), and program support (\$874,548). Costs charged to CCP for Jail food service, laundry, and household expenses are based on the actual proportion of inmates classified as AB 109.

Honor Farm Replacement

The Honor Farm is a minimum-security complex consisting of three barracks-style housing areas (DEF, GHI, and JKL) and a modular-style housing unit. The facility was originally intended to house only sentenced inmates and low-risk offenders, but space limitations at the Jail, combined with longer local sentences due to AB 109, has resulted in the Honor Farm housing many inmates that historically would have been kept at the higher security Jail facility. In 2015-2016, the Division submitted an application for \$80.0 million in jail construction funds under Senate Bill (SB) 863 in order to replace the Honor Farm with secure housing and increased program space. Unfortunately, the County's application did not rank high enough to secure funding.

In February 2016, the Sheriff's Office was notified of its eligibility to receive funding under SB 1022. The County originally submitted an application under SB 863 for \$40.0 million in jail construction funds to replace the Honor Farm with a medium security facility. At the time, the County's application narrowly missed ranking high enough to qualify for funds. A decision by another grantee to decline SB 1022 funds resulted in the Board of State and Community Corrections' (BSCC) offer of \$32.3 million in funding to the County. During 2019-2020, the BSCC offered the County another \$4.2 million of reverted SB 1022 funds, which was approved and accepted by the Board of Supervisors on October 22, 2019 (B-19-646), for a total of \$36.5 million.

The Custody Division Realignment Unit worked with the County Administrator's Office and the General Services Department (GSD) to develop a revised project scope, timeline, and budget for the \$36.5 million award. The additional funds are being used to add a housing unit to the plan, which includes 12 beds designed specifically for intense care and treatment of inmates with behavioral health issues. Construction is anticipated to be completed in March 2023.

Jail Based Competency Treatment Program (JBCT)

In May 2019, the Board approved a contract (B-19-296) with the Department of State Hospitals (DSH) to initiate the County's own JBCT Program. All costs of the Program are reimbursed by DSH. The 2019-2020 budget added two Correctional Officer positions and start-up equipment in order to provide on-site competency treatment services in conjunction with Correctional Health Services. The Program began on January 6, 2020, with its first enrolled participants. The size of the Program is 8 to 10 inmates, strictly from the County court system. During 2020, 34 inmates were enrolled for an average of 79 days each. The 2021-2022 budget includes \$418,086 in State revenues for the operation of the JBCT.

Inmate Programs

In June 2020, the Sheriff's Office, through the Inmate Welfare Fund (IWF), purchased two forklift simulators that provide a safe, realistic, and cost-effective vocational training program to the inmate population. The simulators are mobile which allows flexibility throughout the Jail. The 2021-2022 budget includes \$128,233, also funded through IWF, for the purchase of a truck driving simulator. The simulator consists of a fully functional pneumatic driver's seat with all typical controls, a seat belt, pedals, and a fully adjustable steering column. The simulator reproduces realistic vehicle behaviors under different loading conditions and replicates the effects of gravity during hill driving. It is anticipated that inmates will be offered the opportunity to work with WorkNet prior to and after their release. The Sheriff's Office is exploring other vocational programs to include construction through an agreement with the Associated Builders and Contractors of Northern California. Inmate Programs staff are also working on an agreement with a vendor to provide tattoo removal services to eligible inmates at no cost to the County.

Jail Security Electronics Upgrade

The Custody Division continues to work in partnership with GSD and a private consulting firm to upgrade the Jail's security electronics. The enhancement provides replacement of systems in use for door controls and cameras to allow for visualization within the housing areas and other locations. Due to its complexity, the project is designed to continue through multiple years.

Supplemental Request

Department-wide Weapon Replacement

The Sheriff is requesting supplemental funding of \$17,441 of a Department-wide weapon replacement project to increase handgun target accuracy and reduce future replacement costs of handguns.

The recommended budget has been augmented by \$17,441 in order to address this request.

Law & Justice

	Workloa				
	2017-2018	——Actual—— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
A D 1 A D 1 A					
Average Daily Inmate Population	1,303	1,336	1,322	1,388	1,41:
New Bookings	23,357	21,440	19,289	17,058	15,352
Total Releases	25,295	24,548	18,272	15,910	13,52
Court Cap Releases	313	267	497	1,040	1,43
Canine Bunk and Unit Searches	12,619	12,828	11,339	10,200	11,08
Canine Searches-Contraband Seized	825	504	509	314	43
Canine Searches-Drugs/Tobacco Seized (Grams)	6,451	4,617	6,242	3,953	5,27
Inmate Transportation					
Stockton Court	N/A	28,261	27,361	24,530	26,81
Lodi Court	N/A	1,917	1,453	325	2,16
Manteca Court	N/A	5,029	4,860	4,045	5,90
State Hospitals	N/A	203	168	80	16
State Prisons	N/A	98	82	84	18
Topic Drop off	N/A	638	201	8	25
Topic Pickup	N/A	280	147	4	19
Inmate Transportation miles, buses	N/A	17,770	18,926	24,706	25,800
Inmate Transportation miles, all other vehicles	N/A	183,017	167,832	170,818	189,20
*N/A data not collected.					



2022610000—Sheriff-Local Community Corrections

Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$4,595,694	\$4,886,861	\$5,192,267	\$5,192,267	\$305,406
Services & Supplies	665,438	1,495,773	1,496,698	1,496,698	92:
Centrally-Budgeted Expenses	147,260	188,883	191,806	191,806	2,92
Capital Expenditures	11,271	0	0	0	ı
Total Expenditures	\$5,419,663	\$6,571,517	\$6,880,771	\$6,880,771	\$309,25
Expenditure Reimbursements	(5,333)	0	0	0	
Total Appropriations	\$5,414,330	\$6,571,517	\$6,880,771	\$6,880,771	\$309,25
Earned Revenues By Source					
Charges For Services	\$3,069	\$0	\$0	\$0	\$
Operating Transfers In	5,410,983	6,571,517	6,880,771	6,880,771	309,25
Fund Balance	278	0	0	0	
Total Revenues	\$5,414,330	\$6,571,517	\$6,880,771	\$6,880,771	\$309,25
Net County Cost	\$0	\$0	\$0	\$0	\$
Allocated Positions	34.0	34.0	34.0	34.0	0.
Temporary (Full-Time Equivalent)	0.5	0.5	0.5	0.5	0.
Total Staffing	34.5	34.5	34.5	34.5	0.

Purpose

The 2011 Public Safety Realignment Act (also known as AB 109) became effective on October 1, 2011. This legislation transferred responsibility for supervising specified lower level inmates and parolees from the State to counties.

AB 109 requirements are implemented in each county through a Community Corrections Partnership (CCP) previously established by Senate Bill 678. The CCP is charged with developing a plan of implementation and oversight of the public safety realignment process.

Funding for AB 109 activities is provided through the County budget to the Probation Department, the Sheriff's Office, and other agencies. This narrative describes the Local Community Corrections services provided by the Sheriff's Office.

Major Budget Changes

Salaries & Employee Benefits

> \$305,406 Salary and benefits adjustments.

Centrally-Budgeted Expenses

➤ \$18,358	Increase in Workers' Compensation insurance costs.
> (\$17,050)	Cost Allocation Plan adjustment.

Revenues

> \$309,254 Increase in State funding for Local Community Corrections.

2022610000—Sheriff-Local Community Corrections

Law & Justice

Program Discussion

The 2021-2022 recommended budget for the Local Community Corrections totals \$6,880,771, which is an increase of \$309,254 from the 2020-2021 adjusted budget. This change primarily reflects an increase in salary and benefits adjustments. The recommended budget represents the anticipated allocation of AB 109 funding for 34 full-time Sheriff's Office positions, part-time staff to provide bailiff services, inmate housing, and other costs approved by the CCP.

Discharge Planning Unit

The 2019-2020 budget added two Social Worker positions in order to establish a Discharge Planning Unit for inmates released from the jail. With over 11,000 inmates released annually, many lack a plan for provision of the basic necessities that were being provided by the jail. Discharge planning services may include transportation, housing, medical, job placement, referrals, and connections with community providers. As of February 2021, one Social Worker position was filled. Recruitment efforts continue for the hire of the second Social Worker. It is anticipated that Social Workers assisting in the transition back into society

will produce a more positive transition back into the community.

Custody Realignment Unit

The Custody Realignment Unit, funded in part by AB 109, consists of a Correctional Lieutenant, a Correctional Sergeant, two Correctional Officers, and an Office Assistant Specialist. This Unit reviews legislative updates pertaining to AB 109, supplies offender data and statistics to the CCP for various reports, and attends relevant meetings and conferences.

The Realignment Unit oversees the design and planning of the new medium security facility to replace the Honor Farm (Senate Bill 1022) as well as the currently underway Jail Security Electronics Upgrade project, funded through General Services.

In February 2016, the Unit was assigned to work in partnership with the Information Systems Division to provide support with implementation of a new Jail Management System. Since its implementation in May 2018, the Unit continues to focus on enhancements and improvements to the system as delivered.

	Workloa	d Data			
	2017-2018	——Actual—— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected
Average Daily Inmate Population	1,303	1,336	1,322	1,388	1,415
AB 109 Population/%	236/18%	223/17%	220/17%	217/16%	220/16%



2022620000—Sheriff-Work Programs

Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Salaries & Benefits	\$954,826	\$1,042,839	\$988,145	\$988,145	(\$54,694
Services & Supplies	146,490	109,580	106,231	106,231	(3,349
Centrally-Budgeted Expenses	23,875	48,839	64,582	64,582	15,74
Total Expenditures	\$1,125,191	\$1,201,258	\$1,158,958	\$1,158,958	(\$42,300
Expenditure Reimbursements	(4,227)	0	0	0	
Total Appropriations	\$1,120,964	\$1,201,258	\$1,158,958	\$1,158,958	(\$42,300
Earned Revenues By Source					
Aid From Other Governments	\$46,615	\$50,080	\$51,304	\$51,304	\$1,22
Charges For Services	552,128	708,000	605,000	605,000	(103,000
Total Revenues	\$598,743	\$758,080	\$656,304	\$656,304	(\$101,776
Net County Cost	\$522,221	\$443,178	\$502,654	\$502,654	\$59,47
Allocated Positions	9.0	9.0	9.0	9.0	0.

Purpose

The Sheriff's Work Programs budget includes programs that provide alternatives to incarceration for eligible individuals who have been sentenced by the Court. These programs are an effective means of reducing overcrowding in the County Jail. The programs include:

- ➤ Alternative Work Program (AWP) Participants serve two to five days per week in community service in lieu of serving time in custody. This process assists in managing the Jail population and allows better management of low-risk inmates.
- ➤ Electronic Monitoring Program (EMP) Provides a radio frequency ankle bracelet system for home detention monitoring of sentenced inmates. Benefits include keeping offenders gainfully employed and providing for their families; and fulfilling other community obligations, while paying their debt to society. It also provides an option for the chronically ill to serve their sentence at home, allowing access to their own medical care providers and relieving pressure on Correctional Health Services.
- ➤ Electronic Monitoring Work Program (EMWP) Under the EMP umbrella, allows participants to work

or attend school at an authorized site during electronic monitoring.

➤ Alcohol Monitoring Program (AMP) - In conjunction with other release programs, uses an electronic monitor to measure skin alcohol level on a continuous basis for those whose participation is dependent on abstaining from alcohol.

Major Budget Changes

Salaries & Employee Benefits

> (\$54,694) Salary and benefits adjustments.

Services & Supplies

> (\$4,276) Decrease in fleet services costs.

Centrally-Budgeted Expenses

> \$13,793 Cost Allocation Plan adjustment.

Revenues

> (\$103,000) Decrease in Work Programs fee revenue.

2022620000—Sheriff-Work Programs

Law & Justice

Program Discussion

The 2021-2022 recommended Work Programs budget totals \$1,158,958, which is a decrease of \$42,300 from the 2020-2021 adjusted budget. This change primarily reflects salary and benefit adjustments, partially offset by a Cost Allocation Plan adjustment.

Work Programs experienced a multiyear decline in participation that has caused revenues to reduce from a peak of nearly \$1.1 million in 2009-2010 to as low as \$769,346 in 2016-2017. Revenues in 2017-2018 improved to \$856,706 and declined slightly to \$832,147 in 2018-2019. However, in 2019-2020 revenues dropped significantly to \$552,128 due primarily to the 2019 Novel Coronavirus pandemic and changes in court processes. Estimated fee revenue in 2021-2022 for Work Programs is budgeted at \$605,000.

In 2019 the Work Programs Unit contracted with their vendor for the County's Jail Management Software (ATIMS) for enhancements to the County's Work Programs system to allow for online applications and payment of fees which is expected to improve accessibility to alternative

work programs. Work on this project is expected to continue into 2021-2022.

In August 2020, the Work Programs Unit launched the EMWP under the EMP umbrella. EMWP allows both employed and unemployed participants to work or attend school at an approved site and offers an alternative to home detention monitoring which provides a benefit to the participant and the community.

The Work Programs Unit is aided by two positions funded with Public Safety Realignment funds. A Deputy Sheriff and an Office Assistant Specialist allocated to the Sheriff-Local Community Corrections budget (#2022610000) are assigned to Work Programs.

Supplemental Request

The Sheriff is requesting \$426 as the Work Programs Unit's portion of a Department-wide weapon replacement project to increase handgun target accuracy and reduce future replacement costs of handguns. The recommended budget has been augmented by \$426 in order to address this request.

	Workloa	d Data			
		——Actual—		Est./Act.	Projected
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Applications Processed*	3,249	N/A	N/A	N/A	N/A
Alternative Work Program					
Applications	N/A	2,604	1,596	1,170	2,850
Enrollments	1,756	1,529	1,372	995	2,073
Electronic Monitoring Program					
Applications	N/A	202	208	150	208
Enrollments	157	99	66	66	112
Alcohol Monitoring Program					
Participants	181	110	43	46	70
Counter Engagement	N/A	N/A	7,509	8,000	9,620



2025700000—Sheriff-Public Administrator

Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Salaries & Benefits	\$517,752	\$523,439	\$521,512	\$521,512	(\$1,927
Services & Supplies	20,873	74,592	33,661	33,661	(40,931
Centrally-Budgeted Expenses	71,972	83,439	33,128	33,128	(50,311
Total Appropriations	\$610,597	\$681,470	\$588,301	\$588,301	(\$93,169
Earned Revenues By Source					
Charges For Services	\$298,353	\$200,000	\$180,000	\$180,000	(\$20,000
Total Revenues	\$298,353	\$200,000	\$180,000	\$180,000	(\$20,000
Net County Cost	\$312,244	\$481,470	\$408,301	\$408,301	(\$73,169
Allocated Positions	4.0	4.0	4.0	4.0	0.

Purpose

The Public Administrator is mandated under California law to take charge of estates when no other person qualifies. This includes the administration of estates when an executor is not able to serve, and where no person having priority of appointment over the Public Administrator can be, or is willing to be, appointed as administrator.

Staff participate in a full-range of activities established by the California Probate Code. Responsibilities include locating and determining heirs; marshaling, protecting, and liquidating assets as required; making funeral arrangements; paying estate debts; managing and selling real and personal property; clearing tax obligations of estates; preparing estate financial reports; distributing residue to those entitled; and coordinating casework with County Counsel, the courts, and other agencies.

In some cases, the Public Administrator serves to administer the estate to its conclusion; in others, the Public Administrator serves as caretaker until the family is located, and then refers the case to the family for completion.

Major Budget Changes

Salaries & Employee Benefits

➤ (\$1,927) Salary and benefits adjustments.

Services & Supplies

> (\$40,000) Decrease in new case management software costs.

Centrally-Budgeted Expenses

➤ (\$50,317) Cost Allocation Plan adjustment.

Revenue

> \$30,000				investment
	managem	ent te	e revenu	es.
> (\$50,000)	Decrease	in est	ate fee re	evenues.

2025700000—Sheriff-Public Administrator

Law & Justice

Program Discussion

The 2021-2022 recommended budget for the Public Administrator totals \$588,301, which is a decrease of \$93,169 from the 2020-2021 adjusted budget, primarily reflecting salary and benefits adjustments, a Cost Allocation Plan adjustment, and a decrease in software costs.

In 2019-2020 and 2020-2021, the Public Administrator's office experienced an increase in case referrals due to a Countywide rise in the death rate. At this time, it is

anticipated that referrals will fall to closer-to-average workload levels in 2021-2022.

The recommended budget includes \$10,000 for a new electronic case management system for the Public Administrator, reduced from \$50,000 budgeted in 2020-2021 due to in-house development. During 2021-2022, the Public Administrator's Office will review and evaluate options for an in-house developed system, which will help standardize casework, assist in tracking personal and real property, and provide a database for case information and the digital storage of documents.

	Workloa	d Data			
	2017-2018	——Actual—— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Decedent Estates	137	159	179	192	167
Estates with Real Estate	28	31	23	27	27
Re-opened Cases	3	4	2	3	3
Cases Referred to Family Members	14	13	10	12	12
Average Number of Open Cases	104	105	120	154	121
Closed Cases	124	126	149	133	133
Value of Estates Managed (Total)	\$4,063,616	\$4,263,243	\$3,398,993	\$2,780,132	\$3,626,496



Sheriff-State COPS Patrol & Custody

Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$81,851	\$238,349	\$247,570	\$247,570	\$9,22
Services & Supplies	188,514	1,115,595	1,718,929	1,718,929	603,33
Centrally-Budgeted Expenses	10,430	14,288	17,733	17,733	3,44
Capital Expenditures	281,269	465,582	292,222	292,222	(173,360
Operating Transfers Out	85,340	50,362	0	0	(50,362
Total Expenditures	\$647,404	\$1,884,176	\$2,276,454	\$2,276,454	\$392,27
Expenditure Reimbursements	(1,516)	0	0	0	
Total Appropriations	\$645,888	\$1,884,176	\$2,276,454	\$2,276,454	\$392,27
Earned Revenues By Source					
Interest/Rents	\$101,470	\$0	\$0	\$0	\$
Aid From Other Governments	704,422	706,681	721,000	721,000	14,31
Fund Balance	(160,004)	1,177,495	1,555,454	1,555,454	377,95
Total Revenues	\$645,888	\$1,884,176	\$2,276,454	\$2,276,454	\$392,27
Net County Cost	\$0	\$0	\$0	\$0	\$
Allocated Positions	2.0	2.0	2.0	2.0	0.

Purpose

Since 1996, the State Citizens' Option for Public Safety (COPS) program has provided funding to local agencies for front-line law enforcement services, enhanced prosecution efforts, and for jail operation/construction. Funding is provided from State Vehicle License Fees and allocated by formula to city and county law enforcement, the District Attorney's Office, and the County Jail. This narrative represents the program funding allocated by the State to Sheriff's law enforcement operations including COPS Patrol (#2021655000) and COPS Custody (#2021657000).

Major Budget Changes

Salaries & Employee Benefits

➤ \$9,221 Salary and benefits adjustments.

Services & Supplies

> \$580,525	Increase in law enforcement equipment purchases.
> \$23,000	Purchase of Smartwater theft deterrent kits.
> \$16,380	Upgrade for Crime Analysis software programs.
> \$11,900	Cabling for booking and 24 hour lobby.
> (\$18,411)	Decrease in software license costs.
> (\$15,585)	Decrease in travel and training expenses.

Sheriff-State COPS Patrol & Custody

Law & Justice

Operating Transfers Out

> (\$50,362) Decrease in one-time transfer for contribution toward the Department's airplane acquisition.

Revenues

\$377,960 Increase in use of fund balance.
\$14,319 Increase in State revenue.

Capital Expenditures

\$ 137,532	Patrol vehicle technology upgrades (4).
> \$51,038	Fiber optic cable project for Distribution Center.
\$41,401	Patrol briefing room audio system.
> \$35,558	Drone systems (2).
\$ 12,991	Fiber install for gun range connectivity.
> \$7,602	Carbon fiber disruptor for bomb squad.
> \$6,100	Bariatric hospital bed.

Program Discussion

The recommended State COPS budget for 2021-2022 totals \$2,276,454 for Sheriff programs, which is an increase of \$392,278 from the 2020-2021 adjusted budget. This is primarily due to increases in law enforcement equipment purchases, theft-deterrent devices, and software upgrades, partially offset by decreases in capital expenditures and operating transfers out.

COPS Patrol

The 2021-2022 COPS Patrol allocation of \$383,000, along with re-budgeted fund balance of \$824,929 provides funding for a Deputy Sheriff, software maintenance and upgrades, training and travel, equipment purchases, and other program expenses.

COPS Custody

The 2021-2022 COPS Custody allocation of \$338,000, along with re-budgeted fund balance of \$730,526 provides funding for a Correctional Officer, training and travel, equipment purchases, and other program expenses.

Supplemental Law Enforcement Services Fund

The Supplemental Law Enforcement Services Fund receives funding for the State COPS programs (operated by the Sheriff and the District Attorney), as well as Juvenile Justice Crime Prevention Act activities (operated by Probation). For 2020-2021, the beginning fund balances for Sheriff COPS Patrol and COPS Custody were \$749,401 and \$499,469, respectively.



Sheriff-Operational Grants

Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

	2019-2020	2020-2021	2021-2022	2021-2022	Increase
General Fund	Actual	Adjusted	Requested R	ecommended	(Decrease
Expenditures					
Salaries & Benefits	\$510,803	\$761,162	\$655,523	\$655,523	(\$105,639
Services & Supplies	242,931	581,011	528,997	528,997	(52,014
Centrally-Budgeted Expenses	124,999	114,553	108,978	108,978	(5,575
Other Charges & Uses	56,082	56,082	56,082	56,082	
Capital Expenditures	434,186	214,000	268,989	268,989	54,98
Total Expenditures	\$1,369,001	\$1,726,808	\$1,618,569	\$1,618,569	(\$108,239
Expenditure Reimbursements	(109,144)	(30,967)	(25,577)	(25,577)	5,39
Total Appropriations	\$1,259,857	\$1,695,841	\$1,592,992	\$1,592,992	(\$102,849
Earned Revenues By Source					
Aid From Other Governments	\$1,134,304	\$1,452,914	\$1,350,119	\$1,350,119	(\$102,795
Miscellaneous Revenues	325,382	0	0	0	
Operating Transfers In	0	89,414	242,873	242,873	153,45
Total Revenues	\$1,459,686	\$1,542,328	\$1,592,992	\$1,592,992	\$50,66
Net County Cost	(\$199,829)	\$153,513	\$0	\$0	(\$153,513
Allocated Positions	3.0	3.0	2.0	2.0	(1.0

⁻ In 2021-2022, the Hi-Tech Crimes Task Force (#2021613000) budget unit was removed from Sheriff Operational Grants.

Purpose

The Sheriff's Office receives various grants, which provide funding for specialized areas of law enforcement.

This discussion includes the following grant budgets:

- ➤ Abandoned Watercraft (#2021608000)
- ➤ California Multi-Jurisdictional Methamphetamine Enforcement Team (Cal-MMET) (#2021609000)
- ➤ Off-Highway Enforcement (#2021614170)
- ➤ Port Security Grant Program (#2021616000)

Major Budget Changes

Salaries & Employee Benefits

> \$142,152 Salary and benefit adjustments.

> (\$216,621)	Transfer	a	Deputy	Sheriff	to	the
	Sheriff-D	ete	ctives bu	dget		

> (\$31,170) Decrease in overtime expense.

Services & Supplies

> \$13,500	Increase in contract pilot services.
> \$9,500	Increase in utilities expense.
> (\$59,291)	Decrease in abandoned vessel removal costs.
> (\$28,520)	Decrease in fleet services costs

Revenues

> \$153,459 Increase in operating transfers in from asset forfeiture proceeds for the Metro Narcotics Task Force.

Sheriff-Operational Grants

Law & Justice

> \$18,379	Increase in budgeted revenues for Off-Highway Enforcement grant.
> (\$70,000)	Eliminate reimbursement for the Hi- Tech Crimes Task Force program.
> (\$53,901)	Decrease in budgeted revenues for Surrendered and Abandoned Vessel Exchange program.

Capital Expenditures

> \$150,000	Night vision goggle systems (10).
> \$63,000	Vehicles (2).
> \$38,998	Utility terrain vehicle.
> \$9,600	Trailer.
> \$7,391	Mobile radio.

Program Discussion

Abandoned Watercraft / Surrendered and Abandoned Vessel Exchange (SAVE) Grant

Since 2000, the Sheriff's Office has received a total of \$1,181,987 in State grant funding for removal of abandoned watercraft from Delta waterways. In February 2020, a grant award of \$150,000 was accepted by the Board of Supervisors (B-20-117). This award plus a 10% County match provides funding of \$165,000 for removals during February 2020 through September 2021. As of February 1, 2021, the Sheriff's Office has \$116,348 remaining to spend on this project. This amount is being re-budgeted in 2021-2022 in order to allow for a reissuance of the purchase order.

In December 2020, the Board accepted a new SAVE grant (B-20-690) in the amount of \$150,000. This new award plus a 10% County match provides funding of \$165,000 for removals from December 2020 through September 2022. This amount is being re-budgeted to facilitate the purchasing process. This budget includes a cost reimbursement of \$25,577 from the Sheriff's Patrol budget (#2021620000).

Cal-MMET Grant

Cal-MMET focuses on methamphetamine producers and distributors by creating specialized, investigative units staffed by experienced personnel. The Cal-MMET grant is one source of funding for the San Joaquin County

Metropolitan (Metro) Task Force. Participating law enforcement agencies and asset forfeiture proceeds provide additional resources for investigators and prosecutors, as well as support staff, equipment, training, and facilities.

In 2001, Cal-MMET funding was sufficient to support 12 County positions and 4 police officers from 3 cities. Since then, State budget cuts have necessitated the elimination of multiple positions. As of March 2021, two County positions remain funded by the Cal-MMET grant.

State funding for 2021-2022 is estimated at \$917,727. An additional \$205,373 will be transferred from asset forfeiture proceeds to support Metro Task Force operations. This funding will support two Sheriff's Office positions, office space, airplane fuel and maintenance, pilot services, hangar rental, equipment purchases, vehicle costs, and other expenses related to Metro Task Force operations.

Hi-Tech Crimes Task Force Grant

The Sacramento Valley Hi-Tech Crimes Task Force is a multi-jurisdictional agency focused on combating high-technology crimes, telecommunications fraud, crimes against children, identity theft, and the recovery and analysis of digital evidence. The Task Force is coordinated by the Sacramento County Sheriff's Department, which until recently passed through a portion of its State grant to fund a Deputy Sheriff position to combat high-technology crimes in San Joaquin County.

In 2021-2022, the Hi-Tech Crimes Task Force (#2021613000) budget unit is closed. The Sheriff's Office was notified that as of July 1, 2020 it would no longer receive partial reimbursement for the Deputy Sheriff position assigned to the Task Force. This position is being transferred to the Sheriff-Detectives budget (#2021626000) effective July 2021, as there is no longer a need to track costs for this position separately.

Off-Highway Enforcement Grant

The Sheriff's Office has historically received State grant monies to perform off-highway vehicle law enforcement, including funding for Deputy and Sergeant overtime, offhighway vehicles, and equipment.

The recommended budget includes \$64,121 to draw down the existing grant award into 2021-2022. No new funds are budgeted for 2021-2022; however, a grant funding application is in process. If funds are awarded, the Sheriff will return to the Board midyear to accept the grant and adjust the budget as needed. If no funds are awarded, enforcement will continue on a limited basis.

Sheriff-Operational Grants

Law & Justice

Port Security Grant Program (PSGP)

The PSGP, which provided for the purchase of a boat, bomb robot, and SWAT vehicle in 2013, received a new award in 2018 for the purchase of a 27-foot regional response vessel for the Sheriff's Boating Safety Unit. That purchase has been completed.

In October 2019, the Board accepted a new grant for the period September 2019 through August 2022 for \$112,500 to purchase 10 night-vision goggle systems (B-19-641). This grant, plus a \$37,500 County match for a total of \$150,000, is being re-budgeted to allow procurement efforts to continue, as products available on the market are currently limited due to supply chain issues.



Sheriff-Special Fund Programs

Law & Justice

Patrick Withrow, Sheriff-Coroner-Public Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested R	2021-2022 ecommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$106,045	\$110,697	\$117,714	\$117,714	\$7,017
Services & Supplies	608,252	948,651	1,055,739	1,055,739	107,088
Centrally-Budgeted Expenses	4,595	15,279	1,033,739	1,033,739	(2,335)
Capital Expenditures	4,575	790,250	1,000,000	1,000,000	209,750
Operating Transfers Out	91,616	80,000	90,000	90,000	10,000
Total Appropriations	\$810,508	\$1,944,877	\$2,276,397	\$2,276,397	\$331,520
Earned Revenues By Source					
Interest/Rents	\$952	\$0	\$0	\$0	\$0
Aid From Other Governments	0	228,887	247,993	247,993	19,100
Miscellaneous Revenues	11,303	0	0	0	(
Operating Transfers In	796,668	1,675,953	1,953,087	1,953,087	277,134
Fund Balance	1,585	40,037	75,317	75,317	35,280
Total Revenues	\$810,508	\$1,944,877	\$2,276,397	\$2,276,397	\$331,520
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	1.0	1.0	1.0	1.0	0.0
Temporary (Full-Time Equivalent)	0.5	0.5	0.5	0.5	0.0
Total Staffing	1.5	1.5	1.5	1.5	0.0

Purpose

The Sheriff's Office receives asset forfeiture funds from both the State and Federal governments as the result of narcoticsrelated arrests. In addition, vehicle registration fees provide funding for the Automated Fingerprint Identification (ID) Program and the Auto Theft Task Force.

The Special Fund Programs discussion includes the following budget units:

- > State Narcotics Enforcement (#2021606000)
- > Federal Narcotics Enforcement (#2021607000)
- ➤ Automated Fingerprint ID (#2021610000)
- ➤ Auto Theft Task Force (#2021627000)

Major Budget Changes

Salaries & Employee Benefits

> \$7,017 Salary and benefits adjustments.

Services & Supplies

> \$64,106	Increase in costs to replenish narcotics investigation fund.
> \$45,047	Increase in hardware maintenance costs.
> \$5,648	Increase in costs for an Evidence Technician paid by the Automated Fingerprint ID fund.
> (\$10,420)	Decrease in law enforcement equipment purchases.

Sheriff-Special Fund Programs

Law & Justice

Operating Transfers Out

\triangleright	\$10,000	Increase in contribution for a Deputy								
		Sheriff	partially	paid	by	the	Auto			
		Theft T	ask Force	Fund.						

Revenues

CVCHGCS	
> \$349,357	Increase in operating transfer from the Automated Fingerprint ID Fund.
> \$35,280	Increase in use of the State Narcotics Enforcement Fund balance.
> \$19,106	Increase in revenues from the Federal Narcotics Enforcement Fund.
> (\$72,223)	Decrease in operating transfer from the Auto Theft Investigation and Prosecution Fund.

Capital Expenditures

> \$1,000,000 Automated Fingerprint ID equipment.

Program Discussion

State Narcotics Enforcement Fund

State law establishes procedures for the forfeiture and distribution of property used in the commission of controlled substance offenses with the requirement that property transferred to a local agency, including cash or proceeds, be used for law enforcement purposes. The Sheriff's State Narcotics Enforcement Special Revenue Fund (#20035) receives minimal annual revenue, as the majority of asset forfeiture proceeds are directed to support the Metro Narcotics Task Force. As of March 31, 2021, the fund balance was \$75,482.

The 2021-2022 recommended budget includes \$75,317 in asset forfeiture monies to be used for operation and maintenance of the Sheriff's Mobile Law Enforcement Center, communications, and utilities for the Sheriff's warehouse at the Port of Stockton, and equipment.

Federal Narcotics Enforcement Fund

Federal law prescribes the method for disposition of assets or proceeds used in drug crimes, including the transfer of seized assets to local law enforcement agencies. Following the close of each fiscal year, the Board of Supervisors approves an agreement to participate in the Federal Equitable Sharing Program. This agreement and an annual certification report

must be submitted within 60 days after the close of the fiscal year in order to receive shared cash, property, or proceeds seized as part of a Federal asset forfeiture case.

As of March 31, 2021, the fund balance in the Sheriff's Federal Narcotics Enforcement General Fund Special Account (#11201) was \$160,923. The 2021-2022 recommended budget includes \$247,993 of fund balance and new revenue to be used for law enforcement equipment and to replenish an investigations cash fund to support the Metro Narcotics Task Force, Investigations, and Patrol Divisions.

In 2019, the Department of Justice changed the criteria for asset sharing no longer allowing Task Forces to receive shared funds. Proceeds were previously directed to the Sheriff's Metro Narcotics Task Force, but now are directed to the Federal Narcotics Enforcement Fund.

Automated Fingerprint Identification Fund

The Automated Fingerprint ID General Fund Special Account (#11216) is funded by an assessment added to various fines, penalties, and forfeitures. The Fund also receives a fee of \$1 per vehicle registered in the County. Annual revenue is approximately \$750,000. As of March 31, 2021, the fund balance was \$1,842,505.

Monies collected in the Fund are used for expenses related to fingerprint identification systems, including the purchase and maintenance of equipment that allows local law enforcement agencies to access the Cal-ID (California Identification) System containing over five million fingerprints. Expenditures are overseen by the Remote Access Network (RAN) Committee, with input from its Technical Advisory Committee. The RAN Committee is comprised of a member of the Board of Supervisors, the Sheriff, the District Attorney, local police chiefs, a Mayor of a local city, and a member-atlarge.

In 2021-2022, a total of \$1,631,617 is budgeted for systems maintenance, communications, software, reimbursement for a Sheriff's Evidence Technician, and automation equipment. This figure represents an increase of \$349,357 from the 2020-2021 adjusted budget, primarily reflecting an increase in planned equipment purchases.

The 2021-2022 budget includes the replacement of firewall hardware used to monitor and protect the network from malicious attacks, which was last replaced in 2014.

During 2020-2021 the RAN Committee authorized an upgrade to the County's Live Scan infrastructure. The Sheriff's Office worked with the Purchasing Department to issue a Request for Proposals (RFP) to upgrade and update software, fingerprint workstations, equipment, and mobile ID systems. An evaluation team, comprised of Sheriff's Office Information Technology staff and Live Scan users with input

Sheriff-Special Fund Programs

Law & Justice

from the Purchasing team, selected a vendor best fitting the County's needs. Implementation is expected to begin in May 2021 and be completed in July 2021.

Auto Theft Task Force

The Auto Theft Task Force includes personnel from the California Highway Patrol, District Attorney's Office, Sheriff's Office, Probation Department, and local police departments. Funded by a fee of \$1 per vehicle registered in the County, monies in the Auto Theft Investigation and Prosecution General Fund Special Account (#12124) are used exclusively to investigate and prosecute auto theft cases.

Annual revenue is approximately \$600,000. As of March 31, 2021, the fund balance was \$579,791.

The 2021-2022 Auto Theft Task Force budget for the Sheriff's Office totals \$321,470. This figure represents a decrease of \$72,223, primarily reflecting the completion of a one-time equipment purchase. The budget provides funding for a Senior Office Assistant, a part-time Evidence Technician, partial reimbursement for a Deputy Sheriff allocated to the Patrol Division, and miscellaneous supplies and equipment. Costs for Task Force personnel from other agencies are paid directly from the Fund and are not included as part of this budget.



Law & Justice

Greg Diederich, Health Care Services Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Ocher ar Funu	Actual	Aujusteu	Requesteu	Recommended	(Decrease
Expenditures					
Salaries & Benefits	\$11,215,601	\$12,999,442	\$13,828,878	\$13,828,878	\$829,43
Services & Supplies	2,886,781	3,253,048	3,235,656	3,235,656	(17,392
Centrally-Budgeted Expenses	586,734	511,239	772,997	772,997	261,75
Capital Expenditures	59,651	0	0	0	
Total Expenditures	\$14,748,767	\$16,763,729	\$17,837,531	\$17,837,531	\$1,073,80
Expenditure Reimbursements	(2,871,037)	(3,335,728)	(3,318,336)	(3,318,336)	17,39
Total Appropriations	\$11,877,730	\$13,428,001	\$14,519,195	\$14,519,195	\$1,091,19
Earned Revenues By Source					
Aid From Other Governments	\$252,302	\$953,280	\$1,008,669	\$1,008,669	\$55,38
Charges For Services	15,858	0	0	0	
Miscellaneous Revenues	6,694	4,000	4,000	4,000	
Total Revenues	\$274,854	\$957,280	\$1,012,669	\$1,012,669	\$55,38
Net County Cost	\$11,602,876	\$12,470,721	\$13,506,526	\$13,506,526	\$1,035,80
Allocated Positions	72.0	78.0	79.0	79.0	1.
Temporary (Full-Time Equivalent)	15.1	24.5	24.5	24.5	0.
Total Staffing	87.1	102.5	103.5	103.5	1.

Purpose

Correctional Health Services (CHS) provides medical, dental, and mental health care to inmates and youth of the County's adult and juvenile detention facilities based on community standards and in accordance with Title 15 of the California Code of Regulations. Services are provided at the Main Jail, Honor Farm, and Juvenile Justice Center by CHS staff, and physicians from San Joaquin General Hospital (SJGH) and Behavioral Health Services (BHS).

Major Budget Changes

Salaries & Employee Benefits

➤ \$671,134 Salary and benefits adjustments.

➤ \$158,302 Add a Mental Health Clinician.

Services & Supplies

\$29,661	Increase in professional services for electronic medical records updates.
> \$16,333	Increase in indirect costs.
> (\$35,227)	Decrease in equipment maintenance costs.
> (\$16,456)	Decrease in professional services related to Information Technology support.

Centrally-Budged Expenses

➤ \$210,747 Increase in Workers' Compensation, Medical Malpractice, and Casualty insurance costs.

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➤ \$30,132 Increase in data processing charges.

> \$20,879 Cost Allocation Plan adjustment.

Expenditure Reimbursements

> (\$17,392) Decrease in reimbursement from the

Community Corrections Partnership (CCP).

Revenues

> \$55,389 Increase in revenue from the Jail-

Based Competency Treatment (JBCT) Program.

Program Discussion

The 2021-2022 recommended budget for Correctional Health Services (CHS) totals \$17,837,531, which is an increase of \$1,073,802 from the 2020-2021 adjusted budget. This increase is primarily due to salary and benefits adjustments, the addition of a Mental Health Clinician, and increases in Workers' Compensation, Medical Malpractice, and Casualty insurance costs. The increase in salaries and benefits includes an adjustment of \$280,136 resulting from the Memorandum of Understanding with the California Nurses Association approved by the Board of Supervisors on April 20, 2021 (B-21-234).

Jail Mental Health Screening and Assessments

Since April 2018, CHS has provided mental health screening and assessment services in the Jail booking area which is staffed by Mental Health Clinicians, Mental Health Specialists, Licensed Vocational Nurses, and/or Psychiatric Technicians. An evidence-based universal screening and assessment tool known as the Brief Jail Mental Health Screen has been utilized, along with a risk screen for self-harm. The goal is to have every individual who arrives in booking screened for mental health issues. This initial point of contact is critical for successful intervention and possible diversion to the proper treatment facility, thereby reducing the number of mentally ill individuals who are detained.

In July 2020, the CCP approved funding for three additional Mental Health Clinicians beginning in 2020-2021. These additional positions will allow coverage to be provided 24 hours a day, 7 days per week. However, it has been difficult to fill the positions due to competitive demands for this type of profession, and the intense background process required by the Sheriff's Office. While CHS has been able to find potential candidates, the background clearance process continues to pose a staffing challenge for the Department.

Staff provides other services including case management, individual and group counseling, crisis management, and discharge planning services. In addition, staff follow-up with clients for up to 30 days following release from custody to ensure they have made follow-up medical appointments, established contact with community-based organizations and/or BHS, and to confirm that follow-up appointments have been established as appropriate. This "warm handoff" to community providers is expected to decrease the amount of stress experienced by clients in navigating the various service provider systems, improve connection to the community-based resources, and ultimately reduce recidivism. Warm handoffs to the County's Whole Person Care program have substantially increased over the past year with a focus on inmates with behavioral health or substance use issues, or those who are homeless.

Jail-Based Competency Treatment (JBCT) Program

In January 2020, CHS implemented a JBCT Program. This program receives funding from the Department of State Hospitals (DSH) to assist with the high number of court referrals for those designated Incompetent to Stand Trial (IST), and requiring restoration treatment. The County's JBCT Program is unique compared to other County Jail programs as daily operations are managed by County employees as opposed to a contracted entity. The JBCT Program consists of the following full-time positions: one Mental Health Clinician, one Mental Health Specialist, one Licensed Vocational Nurse/Competency Trainer, one Junior Administrative Assistant, 0.6 Psychologist, 0.4 Psychiatrist, and 0.25 Program Director. These positions are overseen by the CHS Chief Mental Health Clinician. The Program is evaluated quarterly by DSH and to date, an 80% success rate of participant restoration has been experienced. The goal for this year is to incorporate an animal therapy program into the JBCT Program. There are currently 10 participants in the Program and contract negotiations are underway with DSH to increase the capacity to serve up to 12 IST clients concurrently.

Specialty Courts

CHS's Mental Health Clinicians work closely with the Superior Court specialty court judges by providing information to assist in determining how to proceed with mentally ill inmate court cases. Clinician attendance and participation in the Collaborative Courts has been valuable to the teams and judges. The Clinicians provide the teams with the current status of the inmate, medication compliance, treatment, and assistance to coordinate discharge planning with other agencies within the community. The Clinicians have enhanced the teams by bridging services within the jail and community partners, thus improving continuity of care and helping to address the issue of recidivism.

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CHS staff spends approximately 110 hours per month preparing for, attending, and performing follow-up assignments for the various specialty courts, including Mental Health, Parole Re-Entry, Veterans Treatment, Assembly Bill 109 Court, Compliance Court, and Drug Court.

Justice Administrative Grant

In October 2019, as the result of a collaborative partnership between the offices of the District Attorney (DA), Public Defender, Probation, BHS, and CHS, the DA received a Justice Assistance Grant to continue Project Navigate Constructive Change (PNCC) to provide structured alternatives to sentencing. PNCC offers rehabilitative and restorative programming for offenders with a goal of reducing their likelihood of re-offending and increasing client capacity to be productive members of society. The overall goal of PNCC and the enhanced partnerships is to reduce violent crime and increase public safety. The grant provides funding for CHS to support a full-time Clinician to work within the Jail and partner with the other County departments. An additional Mental Health Clinician position was added to the CHS budget during 2019-2020 to support PNCC and has been an active participant in the implementation meetings and providing mental health services to individuals identified for the Program.

Medication Assisted Therapy (MAT)

MAT uses medications in combination with counseling and behavioral therapies for the treatment of substance use disorders. CHS started a MAT program in October 2017 as a pilot program for inmates with co-occurring mental health and opioid use disorders. Although several individuals were identified as potential program candidates, many inmates refused treatment and were not ready to address issues of addiction. However, CHS had its first successful MAT patient in 2020 and the patient has since been released from custody and connected with community resources including SJGH and Community Medical Centers. MAT services continue to be offered to all jail inmates seeking help with substance abuse disorders.

Peer-to-Peer Program

CHS continues to expand this highly successful and innovative program and has implemented it in other Jail units beyond the initial pilot unit. Given the success of the Program, it has branched into the development of a speakers' bureau with the goal of reaching out to schools to educate students regarding the impact of negative choices. The targeted goal for this Program known as Help Us, is to reach out to junior high school students in hopes of intervening before students make choices that will unfortunately associate them with the juvenile justice system. The

curriculum is being developed by the peers who have been trained in the County's in-custody program, and speakers represent those who have graduated from the program and successfully re-entered into the community. Unfortunately, due to the 2019 Novel Coronavirus (COVID-19) pandemic, CHS has not had the opportunity to implement this component of the Program. The statistics regarding the success of the Peer-to-Peer Program have been positive and in July 2021, CHS will be working with the Probation Department to implement this Program in their juvenile justice system.

Resilience, Empathy, Achieve, Courage and Health (REACH) – Substance Abuse Program

CHS's in-custody drug treatment program known as REACH has been in operation for over a year. The design of the Program is similar to a residential substance abuse treatment program, utilizing an evidence-based cognitive behavioral curriculum. The Program components are divided into three critical sections for success: drug education; socialization – creating a healthy, supportive social network; and preparing for release, which includes relapse prevention and creating a relapse prevention plan. The Program consists of two weekly group meetings for a total of 24 sessions over 12 weeks. The Program includes individual sessions with a Mental Health Clinician and/or Mental Health Specialist with a certification in Substance Use Disorders, and weekly homework assignments. Collaboration with Collaborative Courts occurs for continuing treatment if needed, in conjunction with community resources upon release and/or MAT services. The Department continues to evaluate the impact of its success via a longitudinal study following up with participants 60 days post-Program release and up to 12 months, regardless of remaining in custody or being released into the community. However, due to COVID-19. programming has been offered on a very limited basis.

HOPE Program - Administrative Segregation Project

The HOPE Program has been in operation since March 2019. The goal of the Program is to specifically target those incarcerated individuals identified as having mental health issues, but who were unable to program successfully within the general Jail population or who were placed due to capacity issues in the Jail's shelter or medical housing units. Since its implementation, the Program has reduced behavioral issues by 60% and improved the inmates' ability to participate in programs and services that are available in other locations throughout the Jail, while decreasing administrative segregation placements for frequent users and increasing medication and/or program compliance.

Participants involved in the HOPE Program are seen on a weekly basis by a Mental Health Clinician and will receive

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incentives for their participation and meeting program requirements. This Program has been fully implemented in both Administrative Segregation units, with the goal of expanding to the Shelter Unit once CHS is fully staffed.

Due to the success of the HOPE Program and how well it was received by the participants, an in-custody art contest was created. Participants who were actively involved in both the Peer-to-Peer and HOPE Programs were encouraged to submit artwork, which would be evaluated and displayed in the medical administration unit. Submissions were divided into two categories: artwork and poetry. The entries would receive an award and certificate of recognition. Due to its initial success, CHS continues to operate this contest on a quarterly basis.

Dental Services - Juvenile Justice Center

CHS has historically paid for the use of a dental facility, a dentist, and a dental assistant to provide dental care for inmates. In 2020, CHS entered into an agreement with Community Medical Centers (CMC) to provide dental services for Juvenile Justice Center youth. CMC bills Denti-Cal for those that qualify, saving approximately \$27,000 per

year, as most of the youth qualify for Denti-Cal coverage. Savings have allowed CHS to increase dental time at the Jail and provide clinic services five days per week.

Supplemental Requests

The Health Care Services Director is requesting supplemental funding of \$102,913 to add a Mental Health Clinician III to Correctional Health Services. The full cost of this position is \$158,302, partially offset by \$55,389 in funding provided by the JBCT Program.

Over the past several years the Mental Health Division of CHS has expanded in both staff and responsibilities but with no additional support for the Division's Program Manager. The acuity within the Jail has significantly increased and it is expected this trend will only continue. With the recent addition of the JBCT Program and other in-custody programs and groups, a clinical supervisor is needed to help with the continued expansion of services to meet the needs of this vulnerable population.

The recommended budget has been augmented by \$102,913 in order to address this request.

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	Workl	oad Data			
		——Actual—	Est./Act.	Projected	
_	2017-2018	2018-2019	2019-2020***	2020-2021	2021-2022
Health Assessments	18,930	21,850	15,699	19,064	25,600
Kitchen Clearances	5,810	7,422	7,615	6,348	78,900
Registered Nurse Triage	12,070	13,440	15,699	15,192	15,500
Sick Call					
Mental Health Sick Call	1,721	2,966*	4,588	4,731	4,90
Provider Sick Call	2,880	2,125	2,047	2,310	2,42
Clinic Visits					
Inmates to CHS Clinics	2,669	2,561	2,660	2,753	2,79
Inmates to Offsite Clinics	948	1,512	1,268	1,429	1,53
Hospital Visits					
Emergency Room Visits	280	481	492	575	57
Hospitalized Inmates	84	78	81	97	9
Number of Days Hospitalized	332	251	270	352	32
Mental Health					
Brief Jail Mental Health Screen	N/A	998	7,379	10,000	15,00
MH Clinician Assessments	554	1,467	3,196	3,500	3,80
MH Clinician Individual Therapy	840	1,007	897	1,200	1.50
MH Clinician Group Therapy	1,065	769	854	1,500	1,70
MH Clinician Collaborative Court	3,603	2,087	386	2,841	2,92
Psych. Tech./LVN Intake Assess.	3,399	15,985*	20,345	14,934	21,00
Pharmacy					
Medication Passed	278,115	824,576**	915,322	1,067,956	1,068,00
Prescriptions Filled	38,664	44,875	45,231	39,932	45,00

^{*}Reflects increased capacity to perform mental health services due to AB 109 funding.

^{**}New system for tracking medication implemented in 2018-2019.

^{***}Reflects capacities affected by COVID-19.

All Probation Budgets

Steve C. Jackson, Chief Probation Officer

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested I	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Salaries & Benefits	\$40,009,415	\$49,361,080	\$50,627,454	\$50,627,454	\$1,266,374
Services & Supplies	19,980,019	27,058,182	25,400,443	25,400,443	(1,657,739)
Centrally-Budgeted Expenses	5,229,506	6,748,261	6,819,991	6,819,991	71,730
Other Charges & Uses	1,206,316	1,410,204	1,485,226	1,485,226	75,022
Capital Expenditures	920,598	1,038,023	870,000	870,000	(168,023
Operating Transfers Out	10,672,365	6,891,275	12,219,367	12,219,367	5,328,092
Total Expenditures	\$78,018,219	\$92,507,025	\$97,422,481	\$97,422,481	\$4,915,45
Expenditure Reimbursements	(6,959,909)	(7,810,342)	(7,844,736)	(7,844,736)	(34,394
Total Appropriations	\$71,058,310	\$84,696,683	\$89,577,745	\$89,577,745	\$4,881,062
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$12,552	\$12,248	\$2,394	\$2,394	(\$9,854
Interest/Rents	756,162	764,974	369,737	369,737	(395,237
Aid From Other Governments	52,552,823	54,374,443	57,646,716	57,646,716	3,272,27
Charges For Services	389,382	339,775	6,450	6,450	(333,325
Miscellaneous Revenues	4,366	2,800	1,100	1,100	(1,700
Operating Transfers In	1,035,235	1,127,288	584,986	584,986	(542,302
Fund Balance	(3,504,538)	1,658,098	2,375,455	2,375,455	717,35
Total Revenues	\$51,245,982	\$58,279,626	\$60,986,838	\$60,986,838	\$2,707,212
Net County Cost	\$19,812,328	\$26,417,057	\$28,590,907	\$28,590,907	\$2,173,85
Allocated Positions	357.0	357.0	357.0	357.0	0.0
Temporary (Full-Time Equivalent)	25.5	27.6	32.0	32.0	4.4
Total Staffing	382.5	384.6	389.0	389.0	4.4

This is a summary of the budgets administered by the Probation Department:

2021200000	Pretrial Services
202120000	i icuiai scivices

➤ 2022700000 Juvenile Probation

> 2022700190 Juvenile Justice - Assembly Bill (AB) 109

➤ 2022702000 Adult Probation

2022702300 Senate Bill 678

➤ 2022702510 Local Community Corrections-AB 109

> 2022710000 Justice Assistance Grant

➤ 2022745000 Administration

➤ 2022785000 Juvenile Supplemental Law Enforcement Act

➤ 2022800000 Juvenile Detention

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Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the Probation Department focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues.

Ensure Fiscal Responsibility

The Probation Department demonstrates sound fiscal responsibility. The Department accurately estimates outside revenue streams and provides fiscal oversight to monitor expenditures to remain in compliance with department budgets. Additionally, vacancies are actively managed to reflect forecasts for outside revenue streams that may negatively impact the Department. For the past seven out of eight years, the Department has returned unspent funds to the County General Fund. Additionally, many processes have been established to increase transparency and accountability in the services provided as well as provide fiscal and programmatic oversight. The Department is committed to data-driven decision-making and regularly collects data and publishes reports to measure the outcomes of the services it provides.

Promote Good Governance and Increase Organizational Capabilities

Through initiatives, such as Assembly Bill (AB) 109, the Positive Youth Justice Initiative (PYJI), and Reducing Racial and Ethnic Disparities (RRED), the Department actively collaborates with a variety of stakeholders that include public and private agencies, community and faith-based organizations, as well as youth, families, and the formerly system involved. This multiprong collaborative approach assists in transparency and inclusion, two principles valued by the Department, which improve the services provided to clients. While outside funding for PYJI and RRED has ended, the Department continues to sustain the principles throughout and facilitates the Executive Steering Committee to continue collaboration with stakeholders.

In 2020-2021, the Department contracted with Lexipol Public Safety and Training Solutions to update its policy manual and examine its practices. Additionally, the Department increased its use of social media to further engage and educate the community on services provided.

Improve Public Safety, and Enhance Overall Criminal Justice System

The Department continues to improve public safety and enhance the overall criminal justice system by its commitment to employing the eight Principles of Effective Interventions in the services provided. These principles have been proven to be effective at reducing recidivism. The specific strategies the Department performs in these areas are:

- Assessing Actuarial Risk The Department utilizes a variety of validated risk and need assessment instruments to ensure the provision of services to those individuals at the highest risk of committing future crimes. Research has shown that services should be prioritized to the highest-risk offenders, as providing services to low-risk offenders can actually increase recidivism. When dealing with juvenile offenders, the Department uses the Detention Risk Assessment Instrument, the Positive Achievement Change Tool, the Massachusetts Youth Screening Instrument, and the Juvenile Sex Offense Recidivism Risk Assessment Tool H. When dealing with adult offenders, the Department uses the Virginia Pretrial Risk Assessment Instrument (VPRAI), the Static Risk and Offender Need Guide (STRONG), the Static Sex Offender Risk Assessment Instrument, and the Ontario Domestic Assault Risk Assessment (ODARA). In 2019-2020, the Department contracted with the Crime and Justice Institute to norm and validate the VPRAI. The Department is currently implementing recommendations, including reducing the number of VPRAI risk levels from five to four levels.
- 2. Enhancing Intrinsic Motivation The majority of Probation Officers are trained in motivational interviewing, which is a style and method of communication used to help people overcome their ambivalence regarding behavior change. Additionally, the majority of Probation Officers are trained in Effective Practices in Community Supervision (EPICS), where Officers teach structured social learning and cognitive behavioral interactions in one-on-one interactions with the client. Monthly EPICS sessions are structured with a check-in, review, modeling an intervention, and giving homework.

In 2021-2022, the Department will continue to train new Officers, and provide booster trainings to current Officers on motivational interviewing and EPICS. Currently, the Department has in-house trainers for motivational interviewing and EPICS. Both of these trainings include a component where interactions with clients are audiotaped, so the tape can be reviewed and the Officer can receive coaching on their use of the strategy.

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In 2021-2022, the Juvenile Detention Officers will continue to undergo training on Core Correctional Practices (which is the institution version of EPICS) and the Department will continue to train all Juvenile Detention Officers on motivational interviewing.

3. Targeting Interventions - This includes the principles of risk, need, responsivity, dosage, and treatment. The Department provides more intensive supervision services to high-risk offenders and provides interventions that target their top three criminogenic needs. The goal is to match treatment to the type of client, and matching style and methods of communication with the client's stage of change readiness. High-risk clients should attend 200 hours of Cognitive Behavioral Treatment (CBT) classes to effectively reduce recidivism. CBT focuses on current risk/need factors and is action oriented, using a proactive and strategic approach to supervision and case planning.

The Department will continue refining and expanding the Programming Passport, a catalog of evidencebased programming services, so that all clients are receiving the required number of hours.

- 4. **Skill Train with Directed Practice** All Probation Officers are trained in at least one cognitive behavioral intervention and facilitate formal groups with clients as well as use these skills in routine interactions with the clients. The skills taught to clients are role-played so the client can practice pro-social skills.
 - In 2021-2022, the Department will continue to train new Officers in CBT curricula and continue to work with the University of Cincinnati Correctional Institute to review and make necessary changes to the curriculum offerings.
- 5. Increasing Positive Reinforcement The Department follows a Rewards Matrix that provides positive reinforcement to clients when they display pro-social attitudes and behaviors. Conversely, the Department follows a Sanctions Matrix, which provides swift, certain, and clear responses to violations of probation. This Matrix takes into account the risk level of the clients, the severity of the violation, and provides a range of responses to match the client's individual needs.

In 2021-2022, the Department will continue to review the Rewards and Sanctions Matrices for juvenile and adult offenders to ensure the rewards being offered are resulting in positive outcomes.

6. **Engage Ongoing Support in Natural Communities**The Department partners with various community-

- based organizations to actively engage pro-social support for clients in their communities. These agencies actively recruit and partner with family members, spouses, and other supportive members in the client's immediate environment to positively reinforce desired new behaviors. These community-based organizations provide clients with the opportunity to become involved in a variety of prosocial activities in the community.
- 7. Measure Relevant Processes and Practices The Department assesses offender change in cognitive and skill development and evaluates offender recidivism. The Department is committed to using data to drive decision-making and regularly conducts a variety of evaluation studies to measure the impacts of efforts at reducing recidivism. The Department has implemented a Continuous Quality Improvement (CQI) process to ensure employee performance is being assessed in regards to facilitating groups and ensuring program fidelity.

In 2021-2022, the Department will continue the CQI process to ensure all Probation Officers are showing proficiency at facilitating CBT groups. These findings are presented on a dashboard that shows the proficiency of Officers at the unit, division, and department level.

8. **Provide Measurement Feedback** - This principle includes: 1) providing feedback to clients regarding their progress; 2) monitoring and evaluating the delivery of services and fidelity to procedures to build accountability and maintain integrity to the Department's mission; and 3) performing regular performance audits and case reviews to keep staff focused on the goal of reducing recidivism through the use of evidence-based programming (EBP).

In 2021-2022, the Department will continue to work on these principles. While regular performance audits and case reviews are currently conducted, the Research and Evaluation Unit will continue to assist the Department in this area by creating electronic processes and reports that will provide consistency and efficiency.

The Department anticipates these enhancements to service delivery will occur with current funding streams; however, if one of those funding streams is significantly reduced or eliminated, it would hinder the Department's ability to further these goals. Research has shown that following the above-stated principles is effective at reducing recidivism. Through the implementation of EBP, the Department is successful at changing clients' behavior, which reduces recidivism and increases public safety.

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Homelessness

As part of the Board of Supervisors' operational priority, the Department developed strategies to measure outcomes and provide community outreach and collaboration for the homeless population. However, outside of placing homeless clients into emergency housing, the 2019 Novel Coronavirus (COVID-19) pandemic had a negative impact on the operational goals related to this Board priority. In 2021-2022, the Department expects to work at achieving these goals in a collaborative effort with other community organizations and County departments:

- Track the number of homeless clients on probation on a monthly basis - As of March 1, 2021, the Department identified 147 homeless adult clients out of 1,899 (7.7%) adult clients on active field supervision caseloads. As of the same date, there are no reported homeless juvenile clients.
- 2. The number of homeless clients engaged on a monthly basis The Department will engage with homeless clients by: 1) developing a pamphlet and referral of services to handout to those clients experiencing homelessness; 2) partner with other social services departments to provide services to homeless clients; 3) take supervision efforts to the homeless; 4) visiting homeless camps, shelters, food banks, and other low-barrier housing; 5) rely less on having homeless clients report to the office; 6) establish less-intimidating places to report to Department officers; and, 7) work with the Collaborative Courts to identify other resources for homeless veterans and mentally-ill clients that are identified through this process.
- Report the number of homeless clients who report an address on a monthly basis - In 2021-2022, the Department will measure and report each month the number of homeless clients versus those homeless

clients who have obtained housing. The Department's case management system (Caseload Explorer and Juvenile Justice Information System) has been updated to capture this data from clients. The Department will use the outcome data to determine success.

Proposition 172

In 1993, Proposition 172 established a permanent Statewide half-cent sales tax to provide funding for qualifying public safety programs. Funds are collected by the State Board of Equalization and apportioned to each county based on its proportionate share of Statewide taxable sales.

AB 2788 created a Maintenance of Effort (MOE) provision requiring cities and counties to maintain funding levels to public safety programs that receive Proposition 172 funds. AB 2788 also established 1992-1993 as the MOE base year and required an adjustment to MOE levels based on the annual change in Proposition 172 revenues. In 1992-1993, the total for all qualifying budgets in the County was \$68,997,254 (base year).

The current program allocation formula for the County was established by the Board of Supervisors on May 24, 1994 (B-94-613), which allocates Proposition 172 revenue to the Sheriff (68.1%), Probation (13%), District Attorney (11%), and the Public Defender/Court Assigned Counsel (7.9%).

In 2020-2021, the MOE for all qualifying public safety programs was \$114,520,952. The County's adjusted AB 2788 Certification for 2020-2021 was \$253,770,263. Overall, the General Fund provided overmatching funds of \$139,249,311 to all qualifying public safety programs. Not all budgets are included for each public safety department.

The Probation Department's portion of the MOE was \$18.4 million. The chart below illustrates that County General funds provided approximately \$19.5 million above the required MOE for 2020-2021.

Public Safety Fund (Proposition 172) - AB 2788 Maintenance of Effort

			AB 2788 Adjustments						
Probation	2020-2021 Adopted	State/Federal Grant	Charges for Service	Trust Fund	Fixed Assets	Adjusted AB 2788	1992-1993 Base Year	Prop 172 MOE	Overmatch
Pretrial	\$1,577,333	\$0	\$0	\$0	\$0	\$1,577,333	\$486,729	\$807,868	\$769,465
ADAP*	410,908	0	0	0	0	410,908	180,223	299,132	111,776
Juvenile	6,624,344	(825,159)	(5,700)	0	0	5,793,485	2,791,363	4,633,076	1,160,409
Adult	8,423,474	(410,218)	(750)	(70,000)	0	7,942,506	2,464,566	4,090,662	3,851,844
Administration	5,819,026	(2,138,706)	0	(72,638)	0	3,607,682	899,269	1,492,598	2,115,084
Juvenile Hall	19,746,600	(1,205,779)	0	0	0	18,540,821	4,257,141	7,065,960	11,474,861
Total	\$42,601,685	(\$4,579,862)	(\$6,450)	(\$142,638)	\$0	\$37,872,735	\$11,079,291	\$18,389,296	\$19,483,439

^{*}ADAP Program was consolidated in Substance Abuse Services Budget #4040600000 on July 1, 2018

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Steve C. Jackson, Chief Probation Officer

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$5,884,611	\$6,662,579	\$6,884,676	\$6,884,676	\$222,097
Services & Supplies	701,349	1,401,981	1,020,412	1,020,412	(381,569)
Centrally-Budgeted Expenses	328,929	617,314	846,173	846,173	228,859
Other Charges & Uses	191,788	210,104	210,104	210,104	(
Capital Expenditures	31,850	0	100,000	100,000	100,000
Operating Transfers Out	5,096,075	154,452	5,173,290	5,173,290	5,018,838
Total Expenditures	\$12,234,602	\$9,046,430	\$14,234,655	\$14,234,655	\$5,188,225
Expenditure Reimbursements	(1,841,063)	(2,220,597)	(2,679,788)	(2,679,788)	(459,191
Total Appropriations	\$10,393,539	\$6,825,833	\$11,554,867	\$11,554,867	\$4,729,034
Earned Revenues By Source					
Interest/Rents	\$3,551	\$3,000	\$1,012	\$1,012	(\$1,988
Aid From Other Governments	9,080,487	4,591,639	9,473,323	9,473,323	4,881,684
Charges For Services	3,424	5,700	5,700	5,700	(
Miscellaneous Revenues	18	0	0	0	(
Operating Transfers In	149,063	154,452	0	0	(154,452
Fund Balance	107,670	111,019	(32,689)	(32,689)	(143,708
Total Revenues	\$9,344,213	\$4,865,810	\$9,447,346	\$9,447,346	\$4,581,530
Net County Cost	\$1,049,326	\$1,960,023	\$2,107,521	\$2,107,521	\$147,498
Allocated Positions	49.0	49.0	49.0	49.0	0.0
Temporary (Full-Time Equivalent)	6.7	6.0	8.3	8.3	2.3
Total Staffing	55.7	55.0	57.3	57.3	2.3

Purpose

The Juvenile Division of the Probation Department serves and assists the Court in matters concerning the supervision of juvenile offenders and performs other investigations as ordered. Actions are mandated by various sections of the Welfare and Institutions Code.

The Juvenile Division consists of the following units: Assessment, Investigations, County Supervision, Placement, Central Support, Project 654, and Community Accountability and Prevention Services (CAPS).

The Juvenile Justice-Assembly Bill (AB) 109 budget (#2022700190) unit was established in 2020-2021. This

Special Revenue Fund budget receives Probation's share of the monthly allocation from the State AB 109 2011 Realignment Fund designated to mitigate costs associated with the supervision of youth who return to the County after confinement in a California Department of Corrections and Rehabilitation (CDCR), Division of Juvenile Justice institution. In 2021-2022, the funding source is anticipated to be depleted, therefore, the Department moved youth supervision costs to the Juvenile Supplemental Law Enforcement Act budget (#2022785000) which has secure funding to absorb the costs. Any remaining revenue from the Juvenile Justice-AB 109 will go to support re-entry efforts. This narrative combines budgets for Juvenile Probation (#2022700000) and Juvenile Justice-AB 109 (#2022700190).

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Major Budge	et Changes	Revenues	
Salaries & Emplo	oyee Benefits	> \$5,164,534	Increase in pass-through funding of the YOBG portion of revenue from
> \$173,970	Salary and benefits adjustments.		the AB 118 Juvenile Justice Reentry allocation.
> \$96,213	Increase in extra-help.	> \$53,515	Increase in Proposition 172 funding.
> (\$48,086)	Decrease in overtime.	> \$26,843	Increase in revenue from the San
Services & Supp	lies		Joaquin County Office of Education (SJCOE) for costs associated with the
> \$91,620	Increase in Crossroads Program costs.		National Guard Discovery ChalleNGe Academy and Project 654.
> (\$332,426)	Decrease in system costs due to completion of STRONG-R system.	> (\$248,000)	Decrease in revenue from the AB 403 FPRRS Fund.
> (\$106,225)	Decrease in contract service costs.	> (\$154,452)	Decrease in reimbursement from Juvenile Re-entry grant for costs of a Probation Officer assigned to Juvenile
Centrally-Budget	ted Expenses		Re-entry caseload due to reallocation
> \$49,367	Increase in Casualty insurance costs.		of funds to Juvenile Detention program costs.
> \$180,363	Cost Allocation Plan adjustment.	> (\$143,708)	Decrease in use of Fund Balance.
Operating Transf	ers Out	> (\$91,958)	Decrease in Title IV-E revenue.
> \$5,142,875	Pass-through funding of the Youthful Offender Block Grant (YOBG) portion of revenue from the Assembly Bill (AB) 118 Juvenile Justice Reentry allocation.	➤ (\$20,513)	Decrease in revenue from the Continuum of Care Reform due to reduced costs associated with Child and Family Team expenditures.
> (\$124,037)	Decrease in reimbursement for costs associated with a Probation Officer	Capital Expe	enditure
	associated with a Frobation Officer		

Expenditure Reimbursements

> \$504,394	Increase in reimbursement from the YOBG Trust Fund for cost center operating costs.
> \$50,000	Increase in reimbursement from the Juvenile Supplemental Law Enforcement Fund for a new vehicle.
> (\$109,868)	Decrease in reimbursement from the YOBG Trust Fund for Crossroads Program costs.

due to reallocation of funding to

Juvenile Detention program costs.

Program Discussion

> \$100,000

The 2021-2022 recommended budget for Juvenile Probation and Juvenile Justice-AB 109 budgets total \$14,234,655, which is an increase of \$5,188,225 from the 2020-2021 adjusted budget. This change primarily reflects salary and benefits adjustments, increase in extra-help, pass-through funding now budgeted in the Juvenile Justice-AB 109 budget (#2022700190), a Cost Allocation Plan adjustment, increases in capital expenditures, and Crossroads Program costs, partially offset by decreases in system costs and contract service costs.

Vehicles (2).

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Assessment Unit

Officers in the Assessment Unit are responsible for conducting an assessment of all out-of-custody citations received from local law enforcement. As a result of the Positive Achievement Change Tool risk assessment, youth will be diverted out of the system or referred to Court. The Unit also oversees the informal probation program and refers cases to the prosecuting attorney for the filing of a petition with the Juvenile Court, if necessary. Officers are required to develop a case plan to identify the youth and their family's strengths and needs, and to identify services to address those needs.

Investigations Unit

Officers in the Investigations Unit prepare a Social History Report and make recommendations to the Court regarding the disposition of juvenile cases. Officers in the Unit are also required to develop a case plan to identify the youth and their family's strengths and needs, and to identify services to address those needs. The Officers also conduct investigations when a youth appears to fall into Welfare and Institutions Code (WIC) Section 300, (dependency) and Section 602 (delinquency) systems and prepares a 241.1 WIC report for the Court with recommendations to determine which system will best address the youth's needs. The Court may order the Investigations Unit to complete other supplemental reports specific to a case per Section 281 WIC. The Unit is responsible for Deferred Entry of Judgment and Supplemental Reports as ordered by the Court, as well as Transfer Reports required under Proposition 57.

County Supervision Unit

Supervision services for youth on probation are provided by the County Supervision Unit. The Unit supervises youth who are adjudged wards of the Juvenile Court or placed on informal probation or Deferred Entry of Judgment. These Probation Officers provide delinquency prevention, crisis intervention, and supervision services. Officers from the Unit are housed at police departments in Lathrop, Lodi, and Manteca, as well as at the Juvenile Division Office. Officers are responsible for assessing and reassessing youth using a validated risk assessment and developing and updating corresponding changes to the youth's case plan. Officers monitor compliance with the case plan and conditions of probation/court orders and file violations of probation when necessary. The Unit continues to participate in Peacekeeper forums and multi-agency operations targeting gangs and gang violence.

Placement Unit

The Placement Unit is mandated to provide for the care, custody, and control of youth if at disposition, the youth is

ordered removed from their parent/guardian's custody and placed into foster care. This mandate requires the Unit to be responsible to consider out-of-State placement when it has been determined there is not an appropriate foster care placement program in California, and to provide to the Court regular Permanency Planning Reports. A Probation Officer meets face-to-face with each youth in a Short-Term Residential Treatment Program (STRTP) or other out-of-home placement, and with the parent/guardian monthly. When the youth returns from foster care or a STRTP, the Officer provides weekly supervision as the youth transitions back into the community. Youth in the Family Visions Wrap-Around Program have foster care or STRTP orders but are allowed to remain in the home while receiving intensive case management and mental health services.

Since AB 12 went into effect on January 1, 2012, youth may now choose to stay in foster care voluntarily until age 21 as "Non-Minor Dependents" as long as the criteria for such benefit is met. The Placement Unit Officers monitor the youth who choose to participate in AB 12 throughout the duration of their stay.

AB 403, also known as Continuum of Care Reform, went into effect on January 1, 2017, and requires probation departments to make efforts to reduce the number of youth in out-of-home placement by placing them in foster homes. Additionally, there are group homes that remain in the certification process of being converted to STRTP, with the goal of having youth transition out of the STRTP to a lower level of care within six months.

Central Support Unit

The Central Support Unit provides clerical support to the Juvenile Division. Staff establishes and maintains case files utilizing the Juvenile Justice Information System, processes Violations of Probation and Bench Warrants, compiles probation reports for Juvenile Court, and scans numerous documents into the Division's case management system.

Project 654

Since 1994-1995, the Probation Department and the SJCOE have administered a cooperative program through its community schools program for at-risk youth. The program, Project 654, provides probation services to juveniles in an educational setting. SJCOE reimburses the Department for the cost of services.

Community Accountability and Prevention Services (CAPS)

The CAPS program targets at-risk youth in the community and in schools before they enter the juvenile justice system. The program includes three components:

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- Crossroads Program Social Workers and community-based organizations provide evidence-based early intervention and prevention programs to at-risk youth to help them become independent and successful while preventing self-destructive and socially-negative behavior, such as substance abuse, delinquency, and family dysfunction.
- 2. Community Accountability Boards (CAB) Targets at-risk youth having behavioral or disciplinary issues at school. CABs are comprised of community volunteers and school representatives who assess the present issue, determine an appropriate behavioral contract, and provide ongoing support, mentoring, and follow through with the terms of the contract. Staff trains and assists interested schools/communities in establishing a CAB at their site.
- Youth Reinvestment Grant (YRG) The San Joaquin Juvenile Deflection Project, makes it possible for local schools and law enforcement agencies to deflect juveniles away from deepening engagement into the juvenile justice system, and into community programming as an alternative to arrest. The program is open to children and youth under the age of 18, regardless of prior arrest history. The program will serve 60 to 80 youth annually, with a targeted goal of serving 250 youth over the grant period beginning July 1, 2019 through February 28, 2023. Participants will be reflective of current arrest trends, with 75% being male. Target incidents for referrals include both misdemeanor and low-level felony offenses, including some theft and property crimes as well as some lowlevel violence or weapons offenses. In 2020- 2021, the Coronavirus pandemic played a significant role in the ability for children to be referred to YRG. This was due in large part to school closures. It is expected, in 2021-2022, referrals to YRG will increase as schools re-open.

National Guard Discovery ChalleNGe Academy

The SJCOE contracts with the Probation Department for a full-time Social Worker position assigned to the National Guard Discovery ChalleNGe Academy program. This program is for youth between the ages of 16 and 19 who have dropped out of high school, or are at risk for dropping out. The program consists of a 22-week residential phase and a 12-month post-residential phase. The Social Worker works closely with students, mentors, parents, and faculty to ensure a positive and successful transition during the residential phase as well as after the cadet graduates and transitions to the next stage of their life.

Title IV-E Funding

County probation departments receive Federal Title IV-E funding administered through the California Department of Social Services to support efforts that allow at-risk youth, where appropriate, to remain in the family home rather than being placed in detention or STRTP facilities. A decrease in the number of eligible youth combined with more stringent claiming requirements, has resulted in declines in revenue. The Department will continue to monitor this funding stream for further reductions.

Juvenile Justice AB 109

The Juvenile Justice AB 109 Special Revenue Fund (#20053) previously provided funding to reimburse the cost of a Probation Officer assigned to the Juvenile Re-entry caseload in the Probation-Juvenile budget unit (#2022700000). In 2020-2021, \$154,452 of the fund balance was designated for use for the reimbursement of the Probation Officer. The Probation Officer position remains in the Probation-Juvenile budget unit and has been reassigned caseload which will be reimbursed by YOBG funding, securing funding to absorb the cost. Any remaining revenue from the fund will go to support re-entry efforts. In 2021-2022, the funding source is anticipated to be depleted. As of March 31, 2021, the fund balance is \$39,135.

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	Workloa	d Data			
	2017-2018	———Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Referrals	2,425	2,045	1,653	1,750	1,650
Referrals Diverted from System	1,437	842	876	1,178	1,100
New Wards	311	232	182	152	14:
Investigations	571	395	404	394	39
Deferred Entry of Judgment/Informal	94	113	58	273	230
Caseload					
Regular Supervision	108	87	77	72	70
Minimum Supervision	243	241	159	130	123
Placement	56	55	41	50	40
Intensive Supervision/Family Vision	28	30	13	28	32
DJJ Returned Youth	4	5	5	12	14
Bench Warrant	134	135	94	100	101
Total Caseload	573	553	389	392	380
Community Accountability Board	5	5	5	5	
Crossroads	45	56	24	11	18
Project 654	997	1,028	867	963	988
Discovery ChalleNGe Academy	353	379	284	284	284
Youth Reinvestment Grant	N/A	N/A	N/A	6	30



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Steve C. Jackson, Chief Probation Officer

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested I	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$11,885,729	\$13,478,179	\$13,924,403	\$13,924,403	\$446,22
Services & Supplies	2,022,702	2,574,851	2,166,647	2,166,647	(408,204
Centrally-Budgeted Expenses	1,020,835	802,627	602,288	602,288	(200,339
Capital Expenditures	673,359	163,023	100,000	100,000	(63,023
Total Expenditures	\$15,602,625	\$17,018,680	\$16,793,338	\$16,793,338	(\$225,342
Expenditure Reimbursements	(2,755,453)	(3,108,917)	(3,318,737)	(3,318,737)	(209,820
Total Appropriations	\$12,847,172	\$13,909,763	\$13,474,601	\$13,474,601	(\$435,162
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$12,552	\$12,248	\$2,394	\$2,394	(\$9,854
Interest/Rents	628	617	450	450	(167
Aid From Other Governments	6,021,233	6,823,090	5,765,811	5,765,811	(1,057,279
Charges For Services	385,958	334,075	750	750	(333,325
Operating Transfers In	70,000	70,000	149,106	149,106	79,10
Total Revenues	\$6,490,371	\$7,240,030	\$5,918,511	\$5,918,511	(\$1,321,519
Net County Cost	\$6,356,801	\$6,669,733	\$7,556,090	\$7,556,090	\$886,35
Allocated Positions	107.0	105.0	105.0	105.0	0.
Temporary (Full-Time Equivalent)	5.8	6.6	6.6	6.6	0.
Total Staffing	112.8	111.6	111.6	111.6	0.

Purpose

This narrative combines budgets for Adult Probation (#2022702000), Adult Probation-SB 678 (#2022702300), and Pretrial Services (#2021200000).

The Adult Probation Division serves and assists the Court in matters concerning the supervision of adult offenders and performs other investigations as ordered. The Division is comprised of the following units: Investigations, Assessment, Proposition 36, Domestic Violence Field Supervision, Minimum Supervision, Intensive Supervision, Family Focused Intervention Team, and Central Support. Partial funding is received from the California Community Corrections Performance Incentive Act, otherwise known as Senate Bill (SB) 678.

The Pretrial Services Unit provides information to the Court on defendants booked at the County Jail and is a major component in the management of the Jail population. This Unit processes and screens misdemeanors for possible release on citation, and provides screenings for probable cause hearings on all non-warrant arrests. The Unit is responsible for locating, abstracting, and adding all outstanding warrants for California Highway Patrol and Sheriff's Office bookings.

Major Budget Changes

Salaries & Employee Benefits

> \$457,178 Salary and benefits adjustments.

> (\$10,954) Decrease in overtime costs.

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Services & Suppli	es	> \$52,93	Increase in Proposition 172 funding.
> \$210,977	Increase in client monitoring costs.	> \$41,36	
> \$80,239	Increase in system integration and technical assistance costs.		Domestic Violence Intervention program costs.
> \$10,876	Increase in fleet services costs.	> \$19,55	Superior Court Driving while Under
> (\$217,360)	Decrease in operation costs due to changes in accounting for position		the Influence (DUI) Court Program grant funding.
	costs.	> (\$1,16	8,596) Decrease in reimbursement from the
(\$186,012)	Decrease in Adult STRONG-R assessment tool costs.		California Community Corrections Incentive Act Fund.
> (\$112,770)	Decrease in security costs due to change in accounting.	> (\$333,	Decrease in charges for services.
> (\$50,000)	Decrease in information system	Capital E	xpenditures
	professional service costs due to completion of Day Reporting Center remodel.	> \$100,0	Vehicles (2).
> (\$45,000)	Decrease in building maintenance	Program	Discussion

Centrally-Budgeted Expenses

(\$25,117)

(\$12,000)

\triangleright	\$18,647	Increase in Workers' Compensation
		and Casualty insurance costs.

to change in accounting.

Decrease in dispatch service costs due

Decrease in vehicle maintenance

Increase in reimbursement from Local

Cost Allocation Plan adjustment. (\$221,287)

costs

Expenditure Reimbursements

\$422,658

		Community Corrections budget for Pretrial monitoring.
>	(\$225,939)	Decrease in reimbursement from Local Community Corrections budget for Pretrial assessments and Adult Division Case Management System upgrade.

Revenues

> \$79,106 Increase in reimbursement from the Sheriff's Office for the cost of one position due to changes accounting.

Program Discussion

The 2021-2022 recommended budget for Adult Probation and Pretrial Services totals \$16,793,338, which is a decrease of \$225,342 from the 2020-2021 adjusted budget. This change primarily reflects a Cost Allocation Plan adjustment, a change in service and supplies costs due to a change in accounting, a decrease in assessment tool costs, and a decrease in security costs, partially offset by salary and benefits adjustments, an increase in client monitoring costs, capital expenditures, and system integration and technical assistance costs.

Adult Division

The Adult Division is comprised of the following functional units.

The Investigations Unit prepares pre-plea and presentence reports prior to sentencing felons and occasional misdemeanants, as well as Drug Court Reports and STATIC-99R (sex offender) assessments. The Unit manages the Proposition 63 Program (enacted in January 2018) that mandates the Department to investigate defendants convicted of felonies and specified misdemeanors to determine if firearms are registered to them by checking the Automated Firearms System. The Unit is responsible to collect a Prohibited Persons Relinquishment form for defendants who do not have registered firearms as well as those who have relinquished their registered firearms verifying the firearms have been relinquished and the Automated Firearms System updated. Also, the Unit prepares a report for the Court indicating whether the defendant

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has complied with the Proposition 63 requirements and provides appropriate paperwork to the Department of Justice (DOJ) resulting in a significant increase in workload.

An Officer and two Probation Assistants staff the Unit.

The Assessment Unit processes all new grants of formal probation, with the exception of Proposition 36 cases, and processes incoming jurisdictional transfer cases. Officers assess the client's risk to re-offend by determining the appropriate level of supervision; the terms and conditions of their probation, determine restitution, and conduct victim lethality assessments, via the Ontario Domestic Assault Risk Assessment.

An Officer is assigned to the County Jail to provide assessments to clients in custody that ultimately may assist them in transitioning back into the community.

> The Minimum Supervision Unit provides an appropriate level of supervision to clients who score moderate or low-risk to re-offend, or have been transferred to a lower level of supervision after demonstrating satisfactory adjustment while on a higher level of supervision.

The Unit contains the Administrative Bank caseload for cases where the client has satisfactorily completed all terms and conditions of probation but owes victim restitution. This caseload also has clients whose jurisdiction remains in the County but is being supervised by another State.

The Unit is assigned to the unsupervised caseload, which is comprised of clients who have a low-risk score, except for domestic violence, child abuse, elder abuse, and sex offenses. The Unit also monitors clients with active warrants or misdemeanors, that owe outstanding restitution but are not being provided supervision services nor the Proposition 36 officer.

> The Intensive Supervision Unit provides enhanced supervision to clients on probation for sex-related offenses. The sex offenders are assessed using the State-mandated STATIC-99R risk assessment. Clients with a high-risk score are monitored via Global Positioning System (GPS).

The Unit also has an Officer assigned to the Delta Regional Auto Theft Team, a collaboration of law enforcement agencies performing proactive activities to arrest auto theft offenders and combat auto thefts in the County.

The Unit has two Office of Traffic Safety grant-funded DUI Officers. One Officer provides supervision services to felony and misdemeanor repeat DUI clients

in the attempt to reduce the number of clients having outstanding bench warrants. The other Officer works in close collaboration with the Superior Court case managers and attends weekly court sessions to monitor progress and program completion for clients.

➤ The Domestic Violence Field Supervision Unit is responsible for certifying domestic violence treatment providers and monitoring their compliance. Officers monitor attendance and completion of the mandated 52-week Batterer Intervention Programs and provide supervision services to domestic violence clients.

The Unit contains an Officer who represents the Department in court for Violation of Probation calendars. All clients supervised by the Unit attend the Programming Passport, a system of individualized programming designed to address criminogenic risks and needs of each individual. Once Phase 2 is completed, clients are eligible to attend Department sponsored Batterer Intervention Program classes.

➤ The Central Support Unit provides clerical support to the Division by establishing and maintaining case files, processing violations of probation, bench warrants, supplemental reports, scanning numerous documents into the County's case management system, and processing reports for the court. The Unit also compiles and submits mandated statistical reports to the DOJ.

Collaborative Services

The Department continues to collaborate with other agencies to improve the delivery of services to the court, clients, and community. Adult Division Officers are involved in numerous Collaborative Courts, such as the Felony Drug Court, two DUI Courts, Accountability Court, and Veterans Treatment Court. Officers regularly participate in multiagency missions and operations with other law enforcement agencies by conducting searches and bench warrant service operations. Officers represent the Department at a variety of community events and conduct presentations throughout the County. Additionally, the Adult Division continues to help maintain the Statewide Deoxyribonucleic Acid (DNA) database at the County level by collecting DNA on qualifying offenders that have not yet had their samples collected.

In October 2019, the District Attorney's Office was awarded a three-year Edward Byrne Memorial Justice Assistance Grant (JAG), titled Project Navigate Constructive Change (PNCC). This grant is a prosecution-led diversion program that combines cognitive behavioral interventions, mentoring, navigation assistance, and vocational training with supervision and court monitoring. Successful participants are eligible to have time lessened, charges reduced, and/or records sealed. As part of this grant, two Officers will provide

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supervision, group programming, and case management with clients as they move through the Department's Passport Program. Dedicated Officers are necessary as some Passport Program activities must be specifically designed and offered to PNCC clients in order to avoid inappropriate mingling of individuals at different risk levels. Officers are also required to attend multi-disciplinary team meetings and present findings to the court as part of the diversion proceedings.

Assembly Bill (AB) 1950

With the passage of AB 1950, the Adult Division unit may undergo reorganization during 2021-2022. This legislation placed limits on most felony probation terms to two years, and most misdemeanor terms to one-year. The impacts of this legislation on adult client population may not be realized until late 2021-2022 or in 2022-2023.

Senate Bill (SB) 678

The Department receives SB 678 funds, which assist in providing Evidence-Based Programming (EBP) resulting in a reduction of adult State prison commitments for violations of probation. The current funding formula allows for some stability of funding by rewarding counties for past performance of ongoing reductions in State prison commitments. This formula will remain until the effects of AB 1950 on the adult client population are known. SB 678 requires the Department to identify and track specific outcome-based measures specified in legislation, and to allocate a minimum of 5% of allocated funding to data collection and evaluation of EBP programs and practices.

SB 678 funding is used to develop effective EBP throughout the County to meet the diverse needs of the community. Program development includes training staff, purchasing curricula and materials, and contracting with community-based organizations to provide EBP to probationers.

In 2021-2022, SB 678 funding will be used to operate the following:

> The Adult Probation Day Reporting Center (DRC), provides intensive rehabilitative services to moderate-high or high-risk clients. The DRC is a collaborative effort between the Probation Department, Victor Community Support Services, Behavioral Health Services (BHS), the Northern California Construction Training (NCCT), and the San Joaquin County Office of Education.

The DRC provides expanded EBP offerings, a phased program, and allows completion of the program within six months based on the client's participation. Additionally, clients in aftercare are referred to case management services to assist in the transition from the structured DRC to a lower level of supervision. The

NCCT program uses a core-curriculum involving classroom and hands-on instruction under the supervision of a journeyman carpenter. The NCCT vocational educational training program is also available to other adult clients upon completion of Phase 1 of the Programming Passport.

> The Intensive Programming Unit (IPU) supervises high-risk felony offenders. Officers conduct monthly visits both in the office and at clients' homes to monitor compliance with court-ordered conditions of probation. An Offender Needs Guide is completed for each client to determine criminogenic needs and targeted interventions. Clients participate in the Programming Passport to address their criminogenic needs.

This Unit also supervises high-risk offenders who participate in the Drug Court process. Working in collaboration with BHS and the court, enhanced supervision is provided and probationers appear weekly in court to provide updates to the judge on their progress.

The grant for the Assistant Reentry for Co-Occurring Adults (ARCCS) Officer ended in 2017-2018; however, the Department and its partners remain committed to sustaining the ARCCS program services. A Probation Officer III assigned to the Adult Division's IPU, as well as data collection efforts, are funded through SB 678. Additionally, BHS continues to have a clinician provide mental health and substance abuse services at the Jail. The Sheriff's Office continues to have a dedicated housing unit for these dual-diagnosis offenders. The ARCCS Officer monitors a caseload of adults with co-occurring disorders, who have been sentenced to at least 90 days in jail and three to five years supervised probation, with enhanced in-custody screening, assessment, housing, treatment, and recovery services.

State funding to support the SB 678 costs is received in the Probation SB 678 General Fund Special Account (#12108), which as of March 31, 2021, had a balance of \$1,202,477. Over the past two years, annual allocations have averaged \$2.23 million. For 2021-2022, the recommended budget includes \$3.1 million in SB 678 funding.

Pretrial Services

In 2014-2015, a Pretrial Assessment and Monitoring Program was implemented to better utilize the County's Jail capacity by reserving detention for individuals who pose a significant risk to the community or are at risk for failing to appear in court. Use of a validated Pretrial Assessment tool assists in determining whether offenders should be released or remain detained pending a court proceeding.

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Pretrial Services includes the following functional units:

- The Pretrial Assessment Unit interviews all eligible bookings and completes the Virginia Pretrial Risk Assessment Instrument (VPRAI). Staff verifies and provides information to the Court regarding the defendant's community ties, residence information, family ties, employment/education information, failures to appear, financial status, prior record, risk assessment score, and recommendation regarding pretrial release. The Unit also provides information to Probation Officers for the purpose of placing violation of probation holds, and networks with State and local law enforcement agencies.
- The Pretrial Monitoring Unit provides a continuum of services based on the offender's risk to re-offend and likelihood to appear in court. Services are based on risk, special needs, and court-ordered conditions and may include telephone reminder calls, office visits, individualized case management, drug testing, curfew restrictions, transdermal monitoring, and GPS monitoring. Offenders may also be referred to a variety of community-based organizations for other services including substance abuse services, mental health services, and EBP.

In 2017-2018, the Department entered into a contract with the Crime and Justice Institute to conduct:

- 1. An assessment of the Pretrial Services Unit that focuses on how the Unit may better incorporate best practices and latest research;
- 2. An assessment of the larger pretrial system to examine the extent to which the system as a whole is as efficient and effective as possible; and,

3. A validation study to determine if the VPRAI is properly predicting failure for the County's pretrial population. Due to significant challenges and delays in receiving data for the norming and validation of the tool, this project was not completed until 2019-2020. and Crime Justice Institute recommendations to the department after completing the norming and validating of our pretrial assessment tool. Those implemented by the department include continuing the use of the Virginia Pretrial Risk Assessment Instrument, reducing the number of risk levels classified by the department, and recommending release on more moderate risk offenders. The results of this norming and validation study, have been certified by the Judicial Council of California.

In 2021-2022, the Department will implement the recommendations to the Pretrial Assessment and Monitoring Program. As a result of the 2019 Novel Coronavirus (COVID-19) pandemic, and the delay in processing criminal cases, the Pretrial Monitoring Unit experienced a rise in caseload.

In July 2019, the Department along with the Superior Court was awarded a Pretrial Pilot Project through the Judicial Council of California. The grant period is from August 2019 through June 30, 2021; however, due to COVID-19 and the emergency bail order, the grant was extended to October 14, 2022. The Superior Court did not request funding in its application because the Pretrial Pilot Project is already funded through various sources. Being a part of the Pretrial Pilot Project will allow the Department to learn from other participants, receive technical assistance, enhance automation efforts with pretrial data, and allow utilization of the outcome data to make adjustments to the program.

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	Workload	d Data			
		———Actual—		Est./Act.	Projected
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Adult Division					
Referrals					
Conditional Restitution	1,952	2,960	2,057	1,704	1,77
Domestic Violence	644	1,042	1,110	1,044	1,05
Drunk Driving	97	99	81	86	9:
Proposition 36	204	188	163	46	69
Reports to Court					
Penal Code 1203(c)	706	607	540	490	47
Pre-Plea	27	23	35	43	4:
Pre-Sentence	271	194	153	163	16
Static-99R	107	118	131	163	17
Supplementals/Memos	6,519	6,975	7,599	3,458	5,11
Violations of Probation	3,207	3,338	3,504	2,237	2,74
Caseloads					
Administrative Bank	154	124	107	122	10
Assessment (Intake)	425	447	593	723	75
Bench Warrant	4,004	3,739	3,535	3,776	3,83
Conditional Restitution	1,096	902	339	690	65
Domestic Violence	463	369	435	458	46
Driving Under the Influence	98	76	75	48	5
Mental Health	28	31	25	5	2
Transitional Aged Youth	N/A	N/A	55	30	4
Minimum Supervision	1,178	1,399	1,524	1,348	1,30
Proposition 36 Drug Oversight	244	121	136	83	7
Sex Offenders	98	126	143	187	19
Unsupervised	507	502	429	394	38.
Senate Bill 678					
Reporting Center	22	25	20	35	3
Intensive Programming Unit	488	414	389	319	30
Supervision Referrals	507	912	1,079	1,080	1,08
Pretrial Services					
Risk Assessments Completed	7,156	6,894	6,324	6,566	6,62
% Released Pending Arraignment	12%	10%	8.7%	9.3%	9.4%
Citation Release Evaluations	5,508	4,625	3,604	2,982	3,500
Total Citation Releases/Percent	4,491/82%	3,468/75%	2,956/82%	2,532/85%	2,800/80%
Probable Cause Hearings	1,856	1,818	2,159	2,328	2,370
Pretrial Monitoring Unit Caseload	376	419	652	605	600



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Steve C. Jackson, Chief Probation Officer

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$5,401,475	\$6,584,507	\$6,964,236	\$6,964,236	\$379,72
Services & Supplies	13,757,931	18,616,265	17,208,419	17,208,419	(1,407,846
Centrally-Budgeted Expenses	332,992	1,694,374	1,350,658	1,350,658	(343,716
Operating Transfers Out	5,576,290	6,736,823	7,046,077	7,046,077	309,25
Total Expenditures	\$25,068,688	\$33,631,969	\$32,569,390	\$32,569,390	(\$1,062,579
Expenditure Reimbursements	(584,706)	(677,734)	(363,802)	(363,802)	313,93
Total Appropriations	\$24,483,982	\$32,954,235	\$32,205,588	\$32,205,588	(\$748,647
Earned Revenues By Source					
Interest/Rents	\$751,253	\$761,082	\$368,000	\$368,000	(\$393,082
Aid From Other Governments	27,080,969	31,362,955	29,873,292	29,873,292	(1,489,663
Operating Transfers In	775,459	830,198	435,880	435,880	(394,318
Fund Balance	(4,123,699)	0	1,528,416	1,528,416	1,528,41
Total Revenues	\$24,483,982	\$32,954,235	\$32,205,588	\$32,205,588	(\$748,64
Net County Cost	\$0	\$0	\$0	\$0	\$
Allocated Positions	46.0	46.0	46.0	46.0	0.
Temporary (Full-Time Equivalent)	2.3	2.3	2.3	2.3	0.
Total Staffing	48.3	48.3	48.3	48.3	0.

Purpose

The 2011 Public Safety Realignment Act also known as Assembly Bill (AB) 109, transferred responsibility for supervising specified lower-level inmates and parolees from the State to counties. AB 109 requirements are implemented in each county through a Community Corrections Partnership (CCP) previously established by Senate Bill (SB) 678. The CCP is charged with developing a plan of implementation and oversight of the public safety realignment process. The San Joaquin County Public Safety Realignment Plan coordinates activities among several County agencies, Superior Court, local law enforcement, and various community-based organizations.

Funding for AB 109 activities is provided through the County budget to the Probation Department, Sheriff's Office, and other agencies. This narrative describes the Local Community Corrections services provided by the Probation Department.

Major Budget Changes

Salaries & Employee Benefits

> \$323,442 Salary and benefits adjustments.

> \$56,287 Increase in overtime.

Services & Supplies

\$420,849	Increase in transdermal monitoring costs.
> \$178,017	Increase in allocation to Behavioral Health Services (BHS).
> \$125,565	Increase in security costs transferred from the SB 678 budget.
> \$96,836	Increase in allocation to District Attorney.

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> \$62,510	Increase in allocation to Superior Court for Post-Release Community Supervision (PRCS) and Violent Offender program.
> \$50,000	Increase in allocation to Health Care Services for Homeless Initiative.
(\$1,621,898)	Decrease in reserves for special projects.
> (\$400,000)	Decrease in allocation of discretionary funds for early-release offender program.
> (\$107,505)	Decrease in allocation to Pretrial Assessments and Monitoring.
> (\$100,000)	Decrease in funding for one-time pilot projects.
> (\$58,256)	Decrease in allocation to Public Defender.
> (\$38,594)	Decrease in drug and alcohol treatment costs.
> (\$27,373)	Decrease in home detention equipment costs.

Centrally-Budgeted Expenses

> (\$341,013) Cost Allocation Plan adjustment.

Operating Transfers Out

> \$309,254 Increase in allocation to the Sheriff's Office.

Expenditure Reimbursements

► (\$275,301)	Decrease in reimbursement for two- thirds of the cost of a Deputy Chief Probation Officer and an Executive Secretary due to change in
	accounting.
> (\$31,702)	Decrease in reimbursement for the cost of a Probation Officer assigned to the Mandatory Supervision Collaborative Court.

Revenues

➤ \$1,478,417 Increase in use of fund balance.

> (\$1,004,255)	Decrease in Community (r Local
> (\$485,939)	Decrease Realignment	in growt	Public h funds.	Safety
> (\$394,318)	Decrease in free early-release			vision of
(\$393,082)	Decrease in in	nteres	t income.	

Program Discussion

The 2021-2022 recommended budget for Local Community Corrections totals \$32,569,390, which is a decrease of \$1,062,579 from the 2020-2021 adjusted budget. This change represents a decrease in special projects, allocations for early-release offender programs and Pretrial programs, a decrease in pilot projects, and a Cost Allocation Plan adjustment, partially offset by salary and benefits adjustments, an increase in transdermal monitoring costs, and various program costs as authorized by the CCP.

For 2021-2022, Public Safety Realignment funding has been allocated by the CCP for 42 programs/services totaling \$31.5 million. As of March 31, 2021, the Local Community Corrections Special Revenue Account fund balance (#20051) was \$45,808,090.

In 2021-2022, the Probation Department will utilize AB 109 funding for the following:

High Risk Unit (HRU)

The HRU supervises clients deemed to be high risk for reoffending. The HRU consists of Probation Officers operating
in two-Officer teams whose main function is to monitor
client's activities through field visits. Field visits can occur
at home, work, school, or treatment locations. Clients are also
required to regularly report in person to their assigned
Probation Officer. Officers are responsible for conducting
assessments, making program referrals, developing case
plans, monitoring clients' progress, and are trained in the
principles of effective correctional interventions and
cognitive behavioral curricula. The HRU employs an
evidence-based programming design that mimics the
programming offered at the Day Reporting Center (DRC).

The HRU staff work non-traditional schedules, including evenings and weekends. The HRU also participates in Firearms Reduction Consortium missions with Stockton Police, Sheriff's Office, and the District Attorney's Office; Sheriff's Safe Holiday sweeps; Lodi Police Safe Summer missions; and Operation Ceasefire call-ins and follow-ups.

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Another Officer supervises offenders assigned to the PRCS Court. This program is based on the evidence-based Drug Court model and serves clients who have significant drug and alcohol issues. The Officer works closely with the Court, Case Manager, and BHS to develop and monitor an integrated case plan.

An Officer is assigned to supervise offenders in the Mandatory Supervision Court. Supervision begins while the client is in custody, assessing risk of re-offending and support needs prior to being released, linking to services, and transitioning services after the offender appears in Court.

Violent Crimes Unit (VCU)

The VCU was created in response to the significant number of AB 109 clients assessed as being high-risk to re-offend for further violent acts. Operating similar to the HRU, the two-Officer teams conduct field and office visits with potentially violent offenders to monitor their activities and verify compliance.

An Officer supervises clients assigned to the Monitoring Court. This program is based on the Drug Court model and serves clients who are at high-risk for committing a violent act that have not been performing satisfactorily on community supervision, and would benefit from additional monitoring by the Court.

An Officer is assigned to work with other law enforcement agencies on the CCP Task Force. The Task Force assists the Department in conducting compliance checks and actively searching for wanted clients.

Transitional Aged Youth Unit (TAY)

The TAY Unit was created to address the needs of 18 to 25 year-old clients deemed to be high-risk for re-offending. This cross-divisional Unit is designed to provide added support and supervision for at-risk young adults including, but not limited to, mental health, education, job training and assistance, and cognitive behavioral programming. Officers assigned to the Unit are trained in the principles of effective correctional interventions and cognitive behavioral curricula.

The Unit provides community supervision to PRCS, Mandatory Supervision, and probation clients. TAY follows the DRC model for evidence-based programming, but is for clients who are unable to attend programming on a daily basis due to conflicts with employment, childcare, or other mandated programming requirements. Clients can complete the program over a 9 to 12-month period. Clients are able to attend Orientation, Cognitive-Based Intervention: Substance Abuse, Foundations (a component of Thinking for a Change), Social Skills, Advance Practice, Anger Control Training, obtain their high school diploma or General Education

Development through San Joaquin County Office of Education (SJCOE), and vocational education training through Northern California Construction Technologies (NCCT). TAY is a collaborative effort between the Probation Department, BHS, Victor Community Support Services, SJCOE, and NCCT. All clients are required to complete a three-phase program and participate in three months of aftercare.

Assessment Center

Clients referred to the Assessment Center are those released from State prison or County Jail that are under community supervision by the Department. Probation Officers assigned to the Assessment Center assess the client's risk to re-offend, develop a case plan identifying individual needs, determine the appropriate level and type of supervision, and refer to appropriate evidence-based programs and/or supportive services to assist in transition back into the community and rehabilitation efforts. An Officer is assigned to the County Jail to assess clients in custody, in order to develop a plan for a seamless transition back into the community. The Unit continues video conferences with AB 109 clients who are housed in prisons throughout the State in an effort to improve the transition (warm hand-off) from State prison to community supervision.

The Assessment Center, in partnership with BHS, Human Services Agency, and the EEDD, serves as a hub for the comprehensive delivery of services to clients. It allows Officers to complete risk/needs assessments and provide intake decisions that incorporate multi-disciplinary team screening and assessment, decrease duplication of services between agencies, and facilitate multi-agency background sharing and record checking. Each of the partner agencies housed in the Assessment Center provides program-specific assessments to determine the client's level of readiness to receive appropriate services. The multi-agency agreements and rapport built among the agency participants overcome many of the traditional roadblocks to information sharing, and provide a continuum of care with immediate services and supervision.

Administrative Support

Responsibilities for the direct administrative services of AB 109 funds include oversight and management of all County AB 109 programs, developing contracts, paying and tracking expenditures, procuring equipment, data collection, required reporting, fiscal oversight, composing Board letters, monitoring contracts for fiscal and programmatic compliance, overseeing the CCP, collecting and tracking recidivism information, and overseeing the programs that supervise and provide services to the AB 109 clients.

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2019 Novel Coronavirus (COVID-19)

As a result of the ongoing COVID-19 pandemic, the Department anticipates Public Safety Realignment funding to

continue to be impacted. Although the exact impact to the funding is unknown as of March 2021, the Department will closely monitor how the funds are allocated in 2021-2022.

	Workload Data				
	2017-2018	———Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Post-Release Community Supervision					
Referrals	522	533	561	487	502
Local Community Supervision					
Referrals (split sentences only)	118	162	106	115	118
Assessment Center Cases	168	238	283	215	229
High-Risk Unit Cases	242	230	264	198	231
Day Reporting Center Cases	87	113	84	176	180
Violent Crimes Unit Cases	320	298	276	262	270
Transitional Age Youth Unit Cases	N/A	N/A	55	30	40

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2021-2022 Public Safety Realignmer	nt Funding Pro	grams/Service	ces
Organization	Actual 2019-2020	Est./Act. 2020-2021	Projecte 2021-202
Pretrial Assessment and Monitoring	\$2,303,353	\$2,426,445	\$2,541,42
Sheriff's Office			
Jail Beds	3,760,319	4,769,294	4,913,17
Jail Programming	352,249	460,497	483,34
Alternatives to Incarceration	359,428	317,358	344,12
Bailiffs	166,246	225,494	265,58
AB 109 Support	776,082	798,874	874,54
Probation Department	ŕ	ŕ	ŕ
High Risk Unit	1,307,408	1,657,167	1,745,23
Violent Crimes Unit	1,151,824	1,634,049	1,701,60
Transitional Age Youth Unit	119,049	181,886	190,30
Assessment Center	563,020	777,548	849,72
Day Reporting Center	773,185	756,116	697,16
Evidence-Based Programming	0	126,674	182,24
Correctional Health Services	2,552,493	3,210,671	3,190,86
Behavioral Health Services	888,133	1,221,194	1,337,68
Employment and Economic Development Department	727,980	829,787	842,31
Transportation (Probation)	10,800	27,560	26,00
Global Positioning Satellite (Probation)	53,290	105,000	79,60
Human Services Agency	,	,	Ź
Eligibility Screening	108,151	132,521	136,49
Transitional Housing	291,633	286,511	290,31
Superior Court	,	,	,
Post-Release Supervision Court	432,985	1,046,133	1,056,06
Mandatory Supervision Court	0	57,568	62,21
Monitoring Court	530,560	828,291	839,35
Community Corrections Partnership Task Force	984,558	1,280,906	1,292,17
Friends Outside	198,786	326,682	326,68
Community Partnership for Families	175,103	210,201	210,20
El Concilio	229,248	316,340	316,34
Fathers & Families of San Joaquin	213,548	233,481	233,48
Mary Magdalene Community Services	174,196	227,338	227,33
District Attorney (Parole Revocation Process)	336,818	362,615	379,45
Public Defender (Parole Revocation Process)	313,530	329,244	350,98
San Joaquin Community Data Co-Op	165,824	167,523	166,73
Community Partnership for Families (CalFresh E&T)	76,752	262,485	262,48
El Concilio (Alternatives to Violence)	13,950	21,999	21,99
Fathers & Families of San Joaquin (Probation)	105,852	211,305	211,30
Friends Outside (In-Custody Case Management)	78,195	186,162	186,16
Mary Magdalene Community Services (Probation)	137,857	205,627	205,62
Public Defender (Uptrust)	56,250	80,000	80,00
Ready to Work (Homelessness and Recidivism Prevention)	381,068	595,950	595,95
InkOff Me	0	20,000	20,00
Transdermal Monitoring	241,069	420,849	420,84
Health Care Services (Homeless Initiative)	0	0	50,00
Probation Department (Cost Allocation Plan)	0	1,218,881	877,86
Probation Department (AB 109 Administrative Services)	1,604,025	2,448,011	2,484,43
Total Distribution of Funds	\$22,714,817	\$31,002,237	\$31,569,45



2022745000—Probation-Administration

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Steve C. Jackson, Chief Probation Officer

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$3,022,750	\$3,396,597	\$3,685,843	\$3,685,843	\$289,24
Services & Supplies	605,341	725,314	1,032,703	1,032,703	307,38
Centrally-Budgeted Expenses	1,764,692	1,702,115	2,125,150	2,125,150	423,03
Total Expenditures	\$5,392,783	\$5,824,026	\$6,843,696	\$6,843,696	\$1,019,67
Expenditure Reimbursements	(61,939)	(5,000)	39,771	39,771	44,77
Total Appropriations	\$5,330,844	\$5,819,026	\$6,883,467	\$6,883,467	\$1,064,44
Earned Revenues By Source					
Aid From Other Governments	\$2,433,603	\$2,784,003	\$3,258,837	\$3,258,837	\$474,83
Operating Transfers In	40,713	72,638	0	0	(72,638
Total Revenues	\$2,474,316	\$2,856,641	\$3,258,837	\$3,258,837	\$402,19
Net County Cost	\$2,856,528	\$2,962,385	\$3,624,630	\$3,624,630	\$662,24
Allocated Positions	17.0	18.0	18.0	18.0	0.
Temporary (Full-Time Equivalent)	3.6	5.1	6.7	6.7	1.
Total Staffing	20.6	23.1	24.7	24.7	1.

Purpose

The Probation Administration budget funds management and support services for the Department's four functional divisions: Juvenile Probation, Adult Probation, Juvenile Detention, and Local Community Corrections (AB 109). Services provided include budgeting, accounting, personnel, training, planning/research, and grants management. The Chief Probation Officer function and responsibilities are mandated by California Government Code Sections 24000, 27770, 27771, and 27772; Welfare and Institutions Code Sections 270 and 271; and, Penal Code Sections 1203.5 and 1203.6.

Major Budget Changes

Salaries & Employee Benefits

\$204,035 Salary and benefits adjustments.
 \$108,570 Increase in extra-help.
 \$(\$23,359) Decrease in overtime costs.

Services & Supplies

> \$118,887	Increase in law enforcement equipment costs.
> \$100,000	Increase in 2019 Novel Coronavirus (COVID-19) related costs.
> \$30,000	Increase in vendor costs for specialized training.
> \$28,800	Increase in computer upgrade and software licensing costs.
\$25,117	Increase in dispatch service costs.
\$10,938	Increase in training costs.
> \$10,568	Increase in advertising costs.
> (\$10,000)	Decrease in grant writing service costs.

2022745000—Probation-Administration

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Centrally-Budgeted Expenses

	\$445,972	Increase in data processing charges.
>	\$21,060	Increase in rents and leases of automation equipment.
>	(\$66,665)	Decrease in Casualty insurance costs.
>	\$16,055	Cost Allocation Plan adjustment.

Expenditure Reimbursements

\triangleright	\$44,771	Increase in reimbursement from the
		Local Community Corrections budget
		for a portion of a Management
		Analyst position.

Revenues

> \$470,790	Increase in reimbursement from Juvenile Probation and the Camp Funding program.
> \$14,824	Increase in Proposition 172 funding.
> (\$72,638)	End of reimbursement from the Sheriff's Office for a position.

Program Discussion

The 2021-2022 recommended budget for Probation-Administration totals \$6,843,696, which is an increase of \$1,019,670 from the 2020-2021 adjusted budget. This change primarily reflects increases in salary and benefits adjustments, extra help, data processing charges, law enforcement equipment costs, and COVID-19 related expenditures, partially offset by decreases in Casualty insurance costs.

The Department continues to be the Court's most used alternative to incarceration for criminal offenders. Over the past decade, the profile of the typical juvenile and adult client supervised has changed as a result of the utilization of validated risk and needs assessment tools. Probation Officers now supervise clients with the highest risk of re-offending. The Department continues to work aggressively to develop

and maintain a probation service model that is evidencebased, employs best practices in the field of community corrections, and follows the principles of effective intervention.

Standards & Training for Corrections (STC)

On July 1, 2020, Probation Officer Core training was reduced from 196 hours to 189 hours and Juvenile Detention Officer Core training increased from 160 hours to 168 hours. Additionally, a new 69-hour core training is now being offered for staff that have previously attended Juvenile Detention Officer Core training and are now going to become Probation Officers.

Evidence-Based Practices (EBP)

The Department implements EBP throughout its divisions to prioritize services and provide targeted interventions to clients in an effort to reduce recidivism. Since 2014-2015, the Department has committed to use validated assessment tools in the Adult, Juvenile, and Juvenile Detention divisions, as well as Pretrial Services.

Staff continues efforts to identify appropriate intervention options to address clients' individual criminogenic needs and to train staff and community-based organizations on use of EBP. Additionally, all field Probation Officers have been trained in motivational interviewing and effective practices in community supervision. The Department also has a Continuous Quality Improvement process with a community-based organization to evaluate program fidelity for the EBP group interventions.

The Department worked with the University of Cincinnati's Correctional Institute (UCCI) to redesign EBP and to create a Programming Passport, a system of individualized programming designed to address criminogenic risks and needs of each individual. This model has been implemented throughout all the divisions and is offered to all clients under the Department's jurisdiction. In 2021-2022, the Department will continue to work on increasing the hours of EBP and ensuring continuous quality improvement of the delivery of services. Due to the COVID-19 pandemic, in-person courses were adversely affected. Virtual classes will continue until such time the Department can safely return to in-person programming.

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	Workload	Data			
	2017-2018	——————————————————————————————————————	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Staff Trained	208	210	205	201	200
Standards & Training for Corrections					
Classes Provided	211	272	272	279	143
Hours Provided	15,398	12,551	22,700	18,757	7,762



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Steve C. Jackson, Chief Probation Officer

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$2,676,456	\$3,403,810	\$3,456,260	\$3,456,260	\$52,45
Services & Supplies	453,776	529,693	405,326	405,326	(124,367
Centrally-Budgeted Expenses	94,388	138,481	138,337	138,337	(144
Other Charges & Uses	600,000	600,000	600,000	600,000	
Capital Expenditures	0	675,000	0	0	(675,000
Total Expenditures	\$3,824,620	\$5,346,984	\$4,599,923	\$4,599,923	(\$747,061
Expenditure Reimbursements	(104,622)	(103,087)	(23,377)	(23,377)	79,71
Total Appropriations	\$3,719,998	\$5,243,897	\$4,576,546	\$4,576,546	(\$667,351
Earned Revenues By Source					
Aid From Other Governments	\$3,208,491	\$3,696,818	\$3,696,818	\$3,696,818	\$
Miscellaneous Revenues	16	0	0	0	
Fund Balance	511,491	1,547,079	879,728	879,728	(667,351
Total Revenues	\$3,719,998	\$5,243,897	\$4,576,546	\$4,576,546	(\$667,351
Net County Cost	\$0	\$0	\$0	\$0	\$
Allocated Positions	20.0	22.0	22.0	22.0	0.
Temporary (Full-Time Equivalent)	1.5	1.5	1.5	1.5	0.
Total Staffing	21.5	23.5	23.5	23.5	0.

Purpose

The Juvenile Supplemental Law Enforcement Act (JSLEA), formerly known as the Juvenile Justice Crime Prevention Act (JJCPA), provides funding for community-based programs that reduce crime and delinquency among at-risk youth and young offenders. Funding is provided primarily from State Vehicle License Fee revenue and distributed to counties by statutory formula. In San Joaquin County, the JSLEA provides funding for the following programs:

- ➤ Reconnect Day Reporting Center
- > Probation Officers on Campus
- Neighborhood Service Centers
- > Family Focused Intervention Team
- > Transitional Age Youth Unit

Major Budget Changes

Salaries & Employee Benefits

> \$52,450 Salary and benefits adjustments.

Services & Supplies

> \$50,000	Increase in field operation reimbursement costs.
> \$17,875	Increase in fleet services costs.
(\$137,651)	Decrease in operation expenditure costs due to changes in reimbursement for two positions.
> (\$35,000)	Decrease in furniture costs due to completion of the Canlis Basement Remodel.

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> (\$24,000) Decrease in Day Treatment School

costs due to relocation to Canlis

building.

Centrally-Budgeted Expenses

➤ \$8,074 Increase in Workers' Compensation

and Casualty insurance costs.

➤ (\$9,472) Cost Allocation Plan adjustment.

Expenditure Reimbursements

> (\$79,709) Decrease in reimbursement of

Senate Bill 678 funding due to

changes in accounting.

Program Discussion

The 2021-2022 recommended Juvenile Supplemental Law Enforcement Act (JSLEA) budget totals \$4,599,923, which is a decrease of \$747,061 from the 2020-2021 adjusted budget. This change primarily reflects a decrease in capital expenditure costs due to the completion of the Canlis Basement Capital Improvement Project in 2020-2021 and a decrease in reimbursement for one-third of the cost of two positions in the Local Community Corrections budget, partially offset by an increase in field operation costs and fleet services costs.

Reconnect Day Reporting Center

The Reconnect Day Reporting Center offers an alternative to incarceration at Juvenile Hall. San Joaquin County Office of Education operates the One Reconnect school. Officers supervise youth attending the school and provide daily evidence-based programming curricula designed to reduce recidivism in youth.

Probation Officers On Campus (POOC)

The POOC program is modeled after successful programs across the nation and includes the assignment of Juvenile Probation Officers to a school site in order to supervise wards attending the school. These Officers have regular contact with youth who have not yet entered the juvenile justice system, but are determined to be at-risk. Officers provide intensive supervision, monitor attendance, handle disciplinary problems, and work with school staff to ensure that mental health, substance abuse, and other relevant issues are addressed.

POOC regularly attend school activities, sporting events, attendance hearings, and meetings. By working closely with school personnel, Officers are able to provide both

supervision and support to help students avoid anti-social behavior. Additionally, the presence of an Officer on campus has a positive impact on the school environment.

Neighborhood Service Centers (NSC)

The NSC program is operated by the San Joaquin Community Partnership for Families. NSCs co-locate services and support, providing opportunities for families in underserved, high-risk neighborhoods. The effort focuses on reducing the number of youth that ultimately come to the attention of the juvenile justice system and other "high-end" social services systems.

Each of the five NSCs serve a geographic area of 15,000-20,000 residents. The Centers feature a wide range of services and activities such as integrated service teams, food pantries, recreation programs, after school tutoring, and income tax assistance. NSC locations include:

- 1. Diamond Cove II Family Resource Center, Stockton
- 2. Dorothy L. Jones Family Resource Center, Stockton
- 3. Lodi Family Resource Center, Lodi
- 4. Tracy Family Resource Center, Tracy
- 5. Villa Monterey Family Resource Center, Stockton

A total of \$600,000 in JSLEA funding will be used in 2021-2022 to continue operation of the Centers, fund a mobile NSC, provide services at the Reconnect Day Reporting Center, and provide referrals for clients diverted from the court process.

Family Focused Intervention Team (FFIT)

FFIT Officers provide wraparound case management services to parents who are under probation jurisdiction and where significant risk factors exist for children in the home. The goal of the program is to intervene in these high-risk families to prevent/reduce violence in the home by providing case management services and evidence-based programming to directly address the needs of the families. The long-term program goal is to positively impact these at-risk children, thus preventing their ultimate entry into the juvenile justice system. The program assists clients in providing an appropriate environment in which to raise children and remain crime-free, while offering appropriate supervision and support to these high-risk families. Targeted families include those that suffer from mental illness, substance abuse issues, and/or are homeless.

Transitional Age Youth (TAY)

The TAY unit is designed to provide added support and supervision for at-risk young adults including, but not limited to, mental health; education; job training and

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assistance; and cognitive behavioral programming. Officers assigned to the unit are trained in the principles of effective correctional interventions and cognitive behavioral curricula.

The Department has formed a cross-divisional unit to provide a vast array of services to meet the needs of this population. A Probation Unit Supervisor and Probation Officer I/II position are funded from JSLEA. The unit also includes a Probation Officer funded through Assembly Bill (AB) 109.

In 2020-2021, the Juvenile Justice-AB 109 caseload was moved to the TAY unit to supervise youth paroled from the Division of Juvenile Justice. These youths are between the ages of 18-25 years old.

Certified Drug Detection Canine

The Department's certified canine detects a variety of narcotics including heroin, cocaine, rock cocaine, methamphetamine, crystal methamphetamine, and marijuana. The canine is also certified to detect weapons.

Positive Youth Justice Initiative (PYJI)

Although grant funding from the Sierra Health Foundation ended in 2017, the Department has sustained key elements of the PYJI. The system's grant focused on four cornerstones: Positive Youth Development, Trauma Informed Care, Wraparound Services, and Organizational Development, in an effort to promote improved health and positive social outcomes for crossover youth. The Department has embedded the four cornerstones into policies, procedures, and practices.

In 2021-2022, in order to sustain this initiative, the Department will fund the Management Analyst II position from this budget. This position will continue to be the liaison between the community-based organizations and the Probation Officers; schedule and host youth orientations; and manage and oversee referrals to community-based organizations. Funding will continue to be provided to three community-based organizations for working with youth to provide linkages to pro-social activities and supports, outreach, counseling, civil engagement, and community support.

Senate Bill (SB) 493

In February 2021, SB 493, the Promoting Youth Success and Empowerment Act was introduced into legislation. If passed, this legislation will make significant changes to the JJCPA program. Specifically, the bill proposes to require at least 95% of JJCPA funding to be allocated to communitybased organizations or non-law enforcement governmental Additionally, the proposed bill changes the membership of the Juvenile Justice Coordinating Council (JJCC) to have two co-chairs, one representative of the community and one representative from a governmental entity. Currently, the Chief Probation Officer is the Chair of the JJCC. The Department will continue to monitor the legislation for departmental impacts in 2021-2022. In the event the funding is reallocated, the Department may return to the Board midyear in 2021-2022 for any budget adjustments.

As of March 31, 2021, the Juvenile Supplemental Law Enforcement Special Revenue fund balance (#20052) was \$4,730,483.

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_	2017-2018	———Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Probation Officers on Campus					
Average Caseload Size					
Bear Creek High School	2	2	1	1	2
Cesar Chavez High School	3	2	1	2	3
Edison High School	7	4	6	5	(
Franklin High School	4	4	2	1	2
Jane Fredrick Continuation	6	4	1	0	
John McCandless Continuation	0	1	1	0	(
Kimball High School	1	1	1	1	
Liberty High School	0	1	0	0	
Lincoln High School	1	1	1	1	
Lodi High School	0	1	1	0	
Plaza Robles High School	3	3	3	0	,
Ronald E. McNair High School	3	2	2	1	,
Stagg High School	5	3	7	4	
Stockton Unified Alternative Schools	3	3	1	0	
Tokay High School	1	1	1	1	
Tracy High School	0	1	2	1	
Tracy Unified Alternative Schools	8	4	4	1	4
West (Merrill) High School	3	3	3	2	,
Weston Ranch High School	3	2	1	2	,
County Office of Education	54	34	33	35	40
Miscellaneous (Youth in Transition)	37	28	25	8	20
Total -	144	105	97	66	10:
Informal/Deferred Entry of Judgement	78	63	51	50	4:
Intakes Processed	41	27	25	23	22
Walk-In Contacts	132	190	110	10*	14:
Reconnect Day Reporting Center					
Average Daily Population	11	12	14	15	20
Family Focused Intervention Team					
Average Caseload Size	82	104	113	120	120
Transitional Age Youth	NT/A	NT/A	£	27	24
Average Caseload Size	N/A	N/A	5	27	30



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Steve C. Jackson, Chief Probation Officer

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$11,113,240	\$15,760,402	\$15,602,278	\$15,602,278	(\$158,124
Services & Supplies	2,276,835	2,956,261	3,331,009	3,331,009	374,74
Centrally-Budgeted Expenses	1,688,128	1,792,863	1,756,543	1,756,543	(36,320
Other Charges & Uses	414,528	600,100	675,122	675,122	75,02
Capital Expenditures	215,389	200,000	670,000	670,000	470,00
Total Expenditures	\$15,708,120	\$21,309,626	\$22,034,952	\$22,034,952	\$725,32
Expenditure Reimbursements	(1,612,126)	(1,695,007)	(1,498,803)	(1,498,803)	196,20
Total Appropriations	\$14,095,994	\$19,614,619	\$20,536,149	\$20,536,149	\$921,53
Earned Revenues By Source					
Interest/Rents	\$351	\$275	\$275	\$275	\$
Aid From Other Governments	4,429,918	4,787,115	5,232,950	5,232,950	445,83
Miscellaneous Revenues	4,332	2,800	1,100	1,100	(1,700
Total Revenues	\$4,434,601	\$4,790,190	\$5,234,325	\$5,234,325	\$444,13
Net County Cost	\$9,661,393	\$14,824,429	\$15,301,824	\$15,301,824	\$477,39
Allocated Positions	118.0	117.0	117.0	117.0	0.
Temporary (Full-Time Equivalent)	5.6	6.1	6.6	6.6	0.
Total Staffing	123.6	123.1	123.6	123.6	0.

Purpose

Section 850 of the Welfare and Institutions Code mandates counties to: provide a juvenile detention hall; that it not be connected with any jail or prison; and that it be managed and controlled by the Chief Probation Officer.

Peterson Juvenile Hall is San Joaquin County's secure youth detention facility. The facility is operated by the Probation Department and provides humane, temporary, and secure care of youth whose cases are pending disposition in the Juvenile Court. Probation also operates a Juvenile Camp (Camp Peterson), Electronic Monitoring, and Home Supervision Programs.

The Juvenile Detention budget funds the operation of the Juvenile Hall, Camp Peterson, In-Custody Assessment/Court Transportation Unit, Work Project Program, and Youth Advocacy Unit.

Major Budget Changes

Salaries & Employee Benefits

\triangleright	\$559,898	Salary and benefits adjustments.

> \$43,013 Increase in extra-help.

> (\$761,035) Decrease in overtime costs.

Services & Supplies

> \$300,160	Increase in new Juvenile Justice Reentry Block Grant program costs.
> \$79,305	Increase in utility and water service costs.
> \$50,000	Increase in recreation yard and Dream Center equipment costs.

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> \$48,310	Increase in youth transport law enforcement equipment costs.	> \$200,000	Re-budget surveillance system cable and wiring upgrades.
> \$26,431	Increase in fleet services costs.	> \$20,000	Industrial mower.
> \$25,480	Increase in evaluation services costs.	.	
(\$219,227)	Decrease in food service contract,	Program Dis	scussion
	juvenile clothing, and laundry costs due to lower census in Juvenile Hall.		ommended budget for Juvenile Detention

Centrally-Budgeted Expenses

> \$44,845	Increase in Workers' Compensation and Casualty insurance costs.		
> \$13,888	Increase in radio maintenance charges.		
> (\$10,492)	Decrease in data processing charges.		
> (\$84,489)	Cost Allocation Plan adjustment.		

Other Charges

\triangleright	\$74,622	Increase in youth commitment costs
		to Division of Juvenile Justice (DJJ).

Expenditure Reimbursements

(\$196,204)	Decrease in reimburse	Decrease in reimbursement from the			
	Youthful Offender	Block Grant			
	(YOBG) for capita	al lease and			
	operating expenditure	S.			

Revenues

> \$1,176,058	Increase in State DJJ realignment funding.
\$87,542	Increase in Proposition 172 funding.
> (\$731,554)	Decrease in State funding for Juvenile Camps.
> (\$59,332)	Decrease in reimbursement from Juvenile Probation and Camp Funding Trust Funds.
> (\$28,474)	Decrease in School Nutrition funding.

Capital Expenditures

\$450,000	Juvenile Justice Center landscaping
	at Camp Peterson.

sion

ded budget for Juvenile Detention totals \$22,034,952, which is an increase of \$725,326 from the 2020-2021 adjusted budget. This change primarily reflects salary and benefits adjustments, an overall increase in Capital Expenditures, and program costs for a new Juvenile Justice Re-entry Block Grant, partially offset by a decrease in overtime costs due to a change in shift assignments, and a decrease in food service contract, juvenile clothing, and laundry costs.

Juvenile Hall's Board of State and Community Corrections' rated capacity is 179 beds. Juvenile Hall is funded for 120 beds. The anticipated average daily population is currently 50 beds as a result of the 2019 Novel Coronavirus (COVID-19). It is expected the COVID-19 pandemic may continue to have an impact on the population in 2021-2022.

Senate Bill 823

On September 30, 2020, the Governor signed Senate Bill (SB) 823, which realigns youth traditionally committed to the California Department of Corrections and Rehabilitation, DJJ, to local jurisdiction. This legislative reform closes intake at DJJ on July 1, 2021, with some exceptions to continue to allow youth eligible for transfer hearings to be placed in DJJ. The Governor's current budget, directs DJJ to have a final closure date of June 30, 2023.

Oversight is established through the Office of Youth and Community Restoration (OYCR) within Health and Human Services, effective July 1, 2021, and requires OYCR to evaluate the efficacy of local programs being utilized for realigned youth and report findings no later than July 1, 2025. Additionally, it adds a new State-level ombudsman to receive complaints from wards and families and tries to resolve those complaints.

Funding establishes the Juvenile Justice Realignment Block Grant program with Statewide funding set for the next three fiscal years at \$40.0 million, \$118.0 million, and \$192.0 million. The DJJ realignment allocation to San Joaquin County is \$1,176,058 in 2021-2022; \$3,483,780 in 2022-2023; and \$5,771,572 in 2023-2024. County distributions will be updated based on updated total eligible DJJ population and County age population of 10 to 17 years old.

This funding requires the establishment of a juvenile advisory body, a subcommittee of existing Juvenile Justice Groups, to

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develop and implement the funding. In 2021-2022, the first year of implementation, the Board of Supervisors will consider the plan designed by the Probation Department when allocating the Juvenile Justice Realignment Block Grant. In subsequent fiscal years, the OYCR shall review the plan to ensure it meets statutory requirements.

SB 823 also requires the Department of Justice to submit a plan by January 2023 to update the Juvenile Court and Probation Statistical System database, improve and modernize Statewide juvenile justice data collection, and reporting.

Juvenile Camp Program

Camp Peterson is a structured residential program that serves as an alternative to out-of-home placement and for youth serving a commitment by the Court. The Program is housed in a two-dormitory, minimum-security facility adjacent to Juvenile Hall with a rated capacity of 45 beds. The Program promotes the values and rewards of self-discipline, accountability, responsibility, tolerance, respect, sobriety, physical and academic education, vocation, basic life skills, and hard work. This Program has three goals:

- 1. Provide a secure, intensive, evidence-based treatment program for youth.
- 2. Reduce recidivism.
- 3. Provide high-quality, intensive aftercare services that support community and family reunification/stability. The program is based on a Cognitive-Behavioral Therapy model, using the Programming Passport, with a focus on targeting criminogenic risk factors through cognitive restructuring and skill acquisition.

Camp Peterson Capital Improvement Project

In 2021-2022, the Department will utilize \$450,000 in Youthful Offender Block Grant (YOBG) funds to partner with the General Services Division to upgrade the landscape and recreation area of Camp Peterson. Under SB 823, youth formerly committed to the DJJ, will now remain in local jurisdiction. Camp Peterson will serve as a commitment center for these youth.

In-Custody Assessment & Court Transportation Units

The In-Custody Assessment Unit reviews all admissions/bookings from law enforcement agencies in accordance with mandates in the Welfare and Institutions Code. The Unit utilizes the evidence-based Detention Risk Assessment Instrument to determine if youth should remain detained or be released from custody.

The Unit is responsible for population management at Juvenile Hall. This includes assessing all youth for eligible releases and where appropriate, requesting modifications with the Juvenile Court to utilize detention alternatives such as Home Supervision/House Arrest, Global Positioning System (GPS), and the Work Project Program. These functions are critical in ensuring the County remains in compliance with regulations and Juvenile Hall's rated and operational capacity.

The Court Transportation Unit is responsible for monitoring high-risk youth being transported to adult court, or medical and dental appointments. These high-risk transports require multiple armed Probation Officers, as well as Juvenile Detention Officers, to accompany and supervise the youth.

Work Project Program

The Work Project Program is an alternative to detention with staff overseeing court-ordered youth on weekends and during summer vacation. Due to significant staffing issues at Juvenile Detention, staff assigned to the program were reassigned to meet the minimum staffing ratios at the housing units. It is anticipated the Program will be operational at some level in 2021-2022.

Vocational Educational Programs

In 2021-2022, the Department will continue its contract with the San Joaquin County Office of Education (SJCOE) for the local Conservation Corps' vocational educational program with Camp Peterson Youth to learn about irrigation, landscape installation, and maintenance.

In 2021-2022, the Department will continue to offer a culinary vocational educational program in partnership with the Food Service Provider to Juvenile Hall and Camp Peterson youth. This program provides youth with training in kitchen basics and will provide practical work experience. In late 2019-2020, the population at Camp Peterson was reduced in an effort to mitigate the spread of COVID-19. Although the pandemic may continue to have an impact on the Camp population in 2021-2022, the impacts of Senate Bill 823 remain unknown into the upcoming fiscal year. Additionally, the Department is planning to provide vocational training for youth in the Camp including forklift certification, coding, and logistics. The goal is to prepare youth for employment as they transition back into the community.

Youth Advocacy Unit

The Youth Advocacy Unit ensures essential and mandated services are provided in a timely, unbiased, consistent, and effective manner. Staff serve as Due Process and Grievance hearing officers and members of the Use of Force Review

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Committee. Staff coordinate weekly meetings to discuss concerns involving youth exhibiting behavioral or disciplinary issues. Institutional Assessment and Case Plans are prepared for each youth detained over 30 days with reassessments conducted every six months or when a significant event occurs in the youth's life. Additionally, staff assist in developing aftercare re-entry plans and transitional plans when youth are released back into the community.

The Unit, in collaboration with Victor Community Support Services, is responsible for facilitating various cognitive behavioral group sessions throughout all the housing units and for providing evidence-based programming to long-term youth at Juvenile Hall and Camp Peterson based on individual criminogenic needs.

Staff monitors all pre-dispositional youth placed on GPS or Home Supervision/House Arrest as an alternative to incarceration. This Unit also oversees the Behavior Management System (incentives and awards program). With the assistance of the Table Community Foundation, the Unit operates the "Dream Center" where youth earn weekly and monthly privileges of participating in a variety of fun recreational activities, including video games, painting, gardening, and craft projects.

In collaboration with the SJCOE, the Unit operates "The Book Nook" library inside Juvenile Detention. The Unit facilitates regular access for all youth in an effort to encourage reading and improve literacy.

Reducing Racial & Ethnic Disparities (R.R.E.D.)

The R.R.E.D. program continues to be sustained, including data collection, Implicit Bias training for new staff and law enforcement partners, quarterly Executive Steering Committee meetings, and services and activities in the identified high-risk areas, which are being provided by community-based organizations.

Workload Data					
	Actual			Est./Act.	Projected
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Juvenile Hall					
Average Daily Population (ADP)	90	88	63	41	35
Admissions	856	695	651	500	500
Average Length of Stay (Days)	37	40	38	39	35
Average Length of Stay (Days)					
Youth Found Unfit for Juvenile Court	749	274	380	650	500
Commitments (% of ADP)	26%	21%	27%	15%	28%
Juvenile Camp Program					
Average Daily Population	24	22	16	15	15
Total Detention Facilities ADP	114	110	79	56	50
Electronic Monitoring					
Regular Average Daily Caseload	48	42	21	18	20
Home Supervision					
Regular Average Daily Caseload	27	20	1	5	10

Justice Assistance Grant

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Steve C. Jackson, Chief Probation Officer

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested R	2021-2022 ecommended	Increase (Decrease)
Expenditures					
Salaries & Benefits	\$25,154	\$75,006	\$109,758	\$109,758	\$34,752
Services & Supplies	162,085	253,817	235,927	235,927	(17,890)
Centrally-Budgeted Expenses	(458)	487	842	842	355
Total Appropriations	\$186,781	\$329,310	\$346,527	\$346,527	\$17,217
Earned Revenues By Source					
Interest/Rents	\$379	\$0	\$0	\$0	\$(
Aid From Other Governments	298,122	328,823	345,685	345,685	16,862
Total Revenues	\$298,501	\$328,823	\$345,685	\$345,685	\$16,862
Net County Cost	(\$111,720)	\$487	\$842	\$842	\$35

Purpose

The Edward Byrne Memorial Justice Assistance Grant (JAG) program is a Federal grant administered by the California Board of State and Community Corrections. JAG funds are allocated annually by legislative formula to local governments and are intended to help combat crime and improve public safety. The County and City of Stockton receive a combined funding allocation and are required to participate in a joint planning process to determine use of the grant funds. The recommended budget reflects only the County agencies' share of the overall JAG allocation.

The County receives annual JAG funding in the following budgets:

Department	Budget Unit		
District Attorney (DA)	2020225000		
Sheriff	2021654000		
Probation	2022710000		
Centralized JAG	2023024000		

Major Budget Changes

Salaries & Employee Benefits

> \$6,979	Increase in salary expense for DA.
\$25,151	Increase in overtime for Sheriff.
> \$2,622	Increase in overtime for Probation

Services & Supplies

> (\$17,890) Decrease in labor costs for Probation.

Revenues

➤ \$16,862 Increase in reimbursement from the City of Stockton.

Program Discussion

The 2021-2022 recommended Edward Byrne Memorial Justice Assistance Grant (JAG) budget totals \$346,527; however, the actual amount received by County departments will depend on the outcome of discussions with the City of Stockton that are anticipated to occur late in 2021. A contribution of \$842 from the General Fund is included in this budget to cover Cost Allocation Plan costs charged to the JAG budget, which cannot be used to fund such costs.

Since 2011, the County and City of Stockton have used annual JAG funding for a Countywide Firearms Reduction Consortium, including DA, Sheriff, Probation, and Stockton Police. The intent of the partnership has been to coordinate activities that combat gun violence, with funding allocated for prosecution of gun/gang violence, overtime costs for gun enforcement, airplane fuel costs, and a firearms examiner/equipment.

As of this writing, 2021-2022 JAG allocation amounts have not been announced. Discussions to be held between County

Justice Assistance Grant

Law & Justice

departments and the City of Stockton will provide direction on recommended funding allocation amounts to each of the agencies and the viability of continued participation in the Countywide Firearms Reduction Consortium.

The budget assumes funding will be allocated to County departments similar to the 2020-2021 funding levels. Once

the allocations are determined and after a consensus has been developed among the participating agencies regarding use of the funds and allocation amounts, a Memorandum of Understanding will be presented to the Board of Supervisors and Stockton City Council for consideration and approval of the 2021 JAG award.



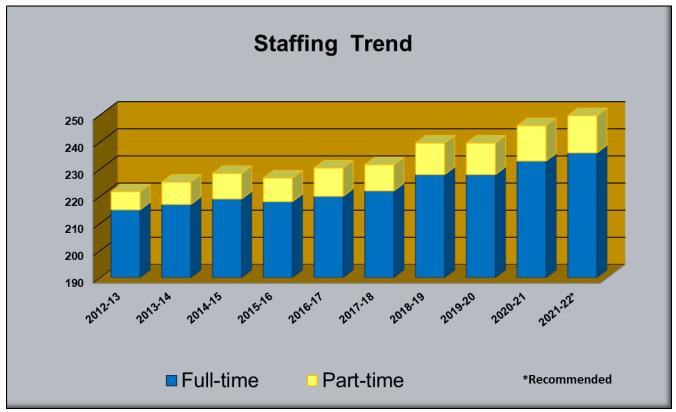


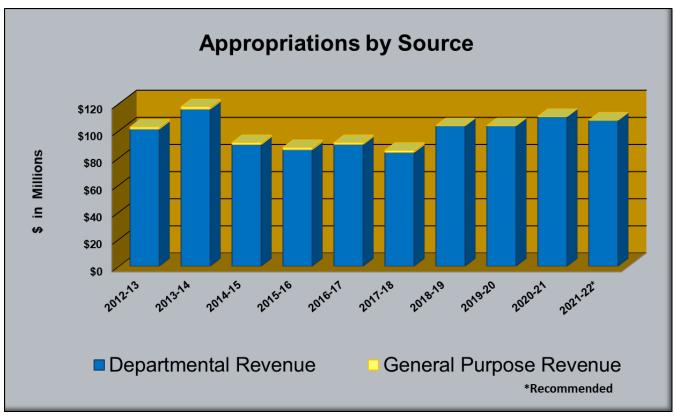


Roads & Facilities

Appropriations

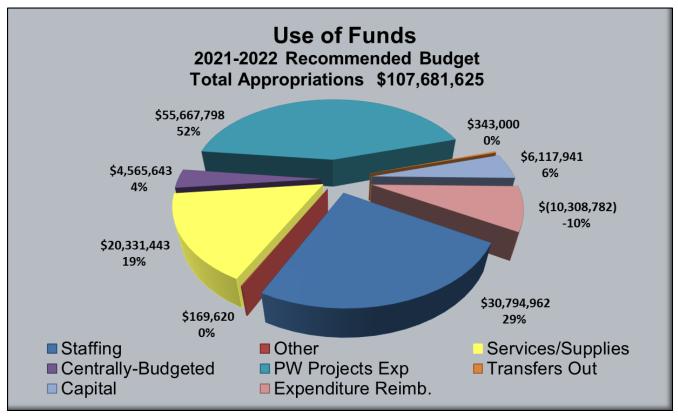
		Page Number	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Summary —	All Public Works Budgets	E-4				
	Public Works					
3030101000	Administration	E-9	\$3,329,765	\$3,764,274	\$3,764,274	\$434,509
3030103000	Engineering	E-12	15,326,042	16,304,687	16,304,687	978,645
3030105000	Road Maintenance	E-16	19,243,834	19,569,070	19,569,070	325,230
3030106000	Construction	E-20	40,947,000	44,281,400	44,281,400	3,334,400
3030108000	Development Services	E-23	854,210	991,209	991,209	136,999
2023060000	Water Resources	E-26	0	0	0	(
2023070000	Delta Activities	E-33	670,000	670,000	670,000	(
3030900000	Community Infrastructure Engineering	E-35	40,000	40,000	40,000	(
	Road Districts					
3031300000	Road District #1	E-37	1,323,750	958,166	958,166	(365,584
3031400000	Road District #2	E-37	939,100	941,702	941,702	2,60
3031500000	Road District #3	E-37	1,475,022	1,020,152	1,020,152	(454,870
3031600000	Road District #4	E-37	5,646,350	5,601,591	5,601,591	(44,759
3031700000	Road District #5	E-37	2,860,769	2,207,639	2,207,639	(653,130
3039900000	Community Infrastructure Program	E-39	1,136,000	1,105,000	1,105,000	(31,000
Summary —	All Airport Budgets	E-41				
9230901000	Airport Enterprise Fund	E-43	4,878,149	5,138,794	5,138,794	260,64
9231000000	Airport Capital Projects	E-46	11,676,653	5,087,941	5,087,941	(6,588,712
	Total - Roads & Facilities		\$110,346,644	\$107,681,625	\$107,681,625	(\$2,665,019

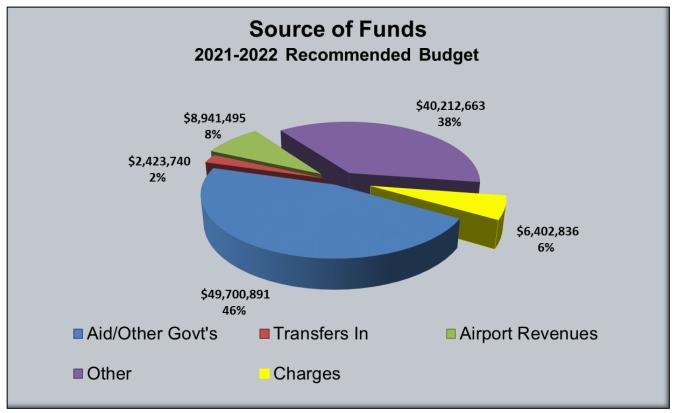




Roads & Facilities

Appropriations





Summary All Public Works Budgets

Kris Balaji, Public Works Director

	2019-2020	2020-2021	2021-2022	2021-2022	Increase/
	Actual	Adjusted	Requested	Recommended	(Decrease
Expenditures					
Salaries & Benefits	\$36,397,154	\$43,565,314	\$45,891,359	\$45,891,359	\$2,326,04
Services & Supplies	31,277,537	43,879,525	45,607,382	45,607,382	1,727,85
Centrally-Budgeted Expenses	3,890,580	4,757,842	5,389,917	5,389,917	632,07
Other Charges & Uses	2,516,443	2,991,315	2,750,785	2,750,785	(240,530
Capital Expenditures	7,821,220	4,555,203	10,830,500	10,830,500	6,275,29
Operating Transfers Out	820,076	716,000	593,000	593,000	(123,000
Public Works Project Expense	24,431,315	54,299,464	55,667,798	55,667,798	1,368,33
Total Expenditures	\$107,154,325	\$154,764,663	\$166,730,741	\$166,730,741	\$11,966,07
Expenditure Reimbursements	(17,211,010)	(22,927,838)	(22,149,574)	(22,149,574)	778,26
Total Appropriations	\$89,943,315	\$131,836,825	\$144,581,167	\$144,581,167	\$12,744,34
Earned Revenues By Source					
Taxes	\$19,214,269	\$20,626,737	\$21,199,699	\$21,199,699	\$572,96
Licenses/Permits/Franchises	115,074	214,160	183,160	183,160	(31,000
Interest/Rents	1,936,428	1,603,939	756,909	756,909	(847,030
Aid From Other Governments	56,642,050	41,322,168	49,965,787	49,965,787	8,643,61
Charges For Services	7,956,917	8,635,505	9,603,724	9,603,724	968,21
Miscellaneous Revenues	1,488,961	1,880,525	2,788,433	2,788,433	907,90
Operating Transfers In	1,330,076	1,010,000	1,141,000	1,141,000	131,00
Solid Waste Special Revenues	31,250,252	32,238,828	34,223,513	34,223,513	1,984,68
Fund Balance	(29,897,565)	24,184,880	24,576,167	24,576,167	391,28
Total Revenues	\$90,036,462	\$131,716,742	\$144,438,392	\$144,438,392	\$12,721,65
Net County Cost	(\$93,147)	\$120,083	\$142,775	\$142,775	\$22,69
Allocated Positions	399.0	405.0	406.0	406.0	1.
Temporary (Full-Time Equivalent)	22.6	22.1	24.0	24.0	1.
Total Staffing	421.6	427.1	430.0	430.0	2.

⁻ This chart does not include appropriations for Fleet Services Internal Service Fund budget (#8190000000).*

This is a summary of the 20 budgets administered by the Public Works Director. These include:

➤ 1016000000 Surveyor

➤ 2023060000 Water Resources

➤ 2023070000 Delta Activities

➤ 2024100000 Flood Channel Maintenance

> 3030101000 Administration

➤ 3030103000 Engineering

➤ 3030105000 Road Maintenance

➤ 3030106000 Construction

➤ 3030108000 Development Services

➤ 3030900000 Community Infrastructure Engineering

Summary

Roads & Facilities

> 3031300000	Road District #1
> 3031400000	Road District #2
> 3031500000	Road District #3
> 3031600000	Road District #4
> 3031700000	Road District #5
> 3039900000	Community Infrastructure Program
4040800000	Utility Districts
> 8190000000	Fleet Services Internal Service Fund*
> 9210000000	Solid Waste Enterprise Fund
> 9312000000	CSA 31 Sewer Enterprise Fund

2019 Novel Coronavirus (COVID-19)

In 2020-2021, the Department experienced minor budgetary impacts due to the COVID-19 pandemic. There were some increased costs to purchase and install protective equipment and to increase the Department's ability to support online meetings and telework activities. Vehicle costs increased for field divisions to avoid multiple employees sharing a vehicle. Proposition 218 rate increase processes for Special Districts have been on hold since July 2020, which translates into a greater number of rate increases needed in 2020-2021 as pandemic impacts subside. Minor impacts may continue into 2021-2022.

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for Public Works focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues.

Ensure Fiscal Responsibility

Public Works ensures fiscal responsibility through a variety of efforts including, but not limited to analysis of preventative maintenance opportunities; expanded use of technology; leveraging of grant funding; and lease/purchase cost analysis of equipment. Below are examples where Public Works is ensuring fiscal responsibility:

➤ The Department actively participates in several coalitions to maximize the effectiveness of efforts to advocate for common issues in the Delta. The County is an active participant in the Delta Counties Coalition (DCC), which includes the counties of Contra Costa,

Sacramento, San Joaquin, Solano, and Yolo. The DCC is able to cost-share several expenses related to advocacy, research, media presence, and coordination that is paid for from the Delta Activities budget. Additionally, the County has shared in the cost of preparing technical and legal comments with the South and Central Delta Water agencies on the Bay Delta Conservation Plan, California WaterFix, and the Single Delta Tunnel Proposal.

➤ The Community Infrastructure Engineering (CIE) Division continues to complete rate studies and reviews Engineer's reports necessary to establish service charges that provide adequate revenue for over 100 Special Districts. The ability to adjust service charges must be done within the constraints of Proposition 218. As of March 2020 (B-19-731), nine rate increases proposed in 2019-2020 were approved, and eight more are expected to be completed in late 2020-2021. Most Districts with negative fund balances have approved rate increases, and CIE is projecting to eliminate all negative fund balances by 2025. Additionally, a significant percentage of service charges proposed each year are below the maximum authorized by property owners due to savings resulting from efficiencies realized in operations. Through careful rate administration, performing meaningful Proposition 218 outreach activities, and constant efforts to improve services and reduce cost, the Department provides vital services that improve the quality of life for its customers in a fiscally responsible manner.

Promote Good Governance and Increase Organizational Capabilities

Public Works continues to establish and foster relationships with local and regional stakeholders, outside agencies, and other coalitions in order to continue to advocate for the needs of the community. Below are examples of Department initiatives to promote good governance and increase organizational capabilities:

➤ In 2020-2021, the Department completed a needs assessment of its Geographic Information System (GIS) and has identified a strategic outlook to ensure that sufficient investments in technology and staff will be made to support the significantly larger role GIS is expected to play in Department operations, including critical support for an automated asset management/work order system.

The Department is committed to promote good governance initiatives and provide staff with training for a variety of areas including professional development, succession planning, and strategic outlook.

Summary

Roads & Facilities

- ➤ Capital Improvement Plan (CIP) The CIP provides a multiyear capital plan, which identifies and prioritizes expected needs based on a strategic plan, establishes project scope and cost, estimated amounts of funding from various sources, and projects future operating and maintenance costs. The initial CIP was completed in 2020-2021 and the Department has developed processes to monitor and update the CIP annually. Capital projects and expenses captured in the CIP will continue to be identified in future budget years.
- ➤ Work Order/Asset Management System The Department is piloting a Work Order/Asset Management systems, in 2021-2022, to integrate and consolidate various systems into one for improved efficiencies and project management.
- ➤ **Professional Development Program** The Department is dedicated in its investment in staff development and plans to continue staff development training in 2021-2022.

In 2019-2020, the Solid Waste Division planned to install a light-emitting diode (LED) monitor at both Lovelace and North County landfill locations to display essential information regarding Solid Waste and other County news for the public waiting in line to enter the landfill. Due to projects to realign entrance roads and add additional scales and cashier lanes, this effort was delayed and will now be completed in 2021-2022.

Additionally, the following initiatives have been identified to undertake in 2021-2022:

- 1. Implement a Department-wide alternative work schedule, as appropriate.
- 2. Develop a course of action based upon the facility needs assessment of the Hazelton complex.
- 3. Provide leadership training to managers and supervisors.
- 4. Publish a Department Annual Report.

Improve Public Safety and Enhance the Overall Criminal Justice System

Public Works continues to focus on public safety for both its employees as well as the community. Below are examples of Department initiatives to promote safety:

➤ Delta Levees protect life and property from floods. Continuing to advocate for Delta levee funding is critical to protecting the system of levees, which are not only in place to protect local Delta agriculture, but also to protect the urban areas of Lathrop, Manteca, and Stockton. The threat of catastrophic levee failures in the Delta have been overstated by the proponents of the

- Single Tunnel Proposal; however, Delta communities must continue to invest in maintenance of the existing levee system and meet the challenges of stricter regulatory oversight when performing maintenance activities in the field. The County supports the efforts of local levee maintaining agencies to find adequate funding not only locally, but to ensure that historical cost-share levels from the State and Federal governments are honored.
- Development Services oversees development and administration of the County's Improvement Standards. These Standards guide the design of infrastructure, which are County-maintained and are a key contributor in the delivery of safe, high quality, and efficient transportation and utility systems within the unincorporated County. The Division also safeguards the public through proper application of the County Development Title and other applicable regulations through project-specific conditions of approval. The conditions of approval reflect necessary mitigations for impacts caused by development projects and compliance with local and State regulatory requirements.

During 2020-2021, Public Works began working with the Community Development Department on a comprehensive update of the Development Title, expected to be considered by the Board of Supervisors by the end of calendar year 2021.

- Flood Channel Maintenance Division provides flood protection and levee maintenance in established Zone No. 9 and 10 areas and contracts with the San Joaquin Area Flood Control Agency to maintain a portion of its levees. Services include vegetation control, streambed clearing, erosion control, rodent control, and patrol road maintenance. The Division is also responsible for implementing all State and Federal operations and maintenance requirements to maintain levee accreditation.
- ➤ Transportation Engineering Division obtained a grant to develop a comprehensive Local Road Safety Plan (LRSP) that will strengthen partnerships with law enforcement, community-based organizations, and other local agencies to improve safety outcomes for users of the County's transportation network. The LRSP will identify priority countermeasures to reduce fatal and severe injury collisions by synergizing efforts of various stakeholders in the community. In addition, the LRSP will create a Traffic Calming Tool Kit to assist in a prompt and innovative response to traffic concerns raised by constituents. Development of the LRSP began in 2020-2021 and is anticipated to be completed in 2021-2022.

Summary

Roads & Facilities

- ➤ Road Maintenance Division continues to work on prevention and cleanup of illegal dumping of five hot spots located in Road District 4 in the County, chosen based on historical dumping problems. Work began in 2020-2021 and will continue into 2021-2022. The Division added a second grapple truck in 2020-2021 to respond more efficiently to roadside dumping. Dedicating additional resources to illegal dumping abatement in conjunction with enforcement and other efforts will reduce the diversion of additional staff from other essential road maintenance activities and allow for more effective, proactive scheduling of all work.
- ➤ Bridge Engineering Division continues to work handin-hand with the Road Maintenance Division to develop a Minor Structures Maintenance and Repair Program (bridges with spans under 20 feet). A Minor Structures Maintenance and Repair Program is key to managing the large number of short span structures, which are a vital component to the County's transportation network and many of which are at or past their design life.
- ➤ Fleet Services Division continues to install Global Positioning System technology in all Fleet standard passenger vehicles to assist managers in monitoring vehicle use and implementing best practices for the safe and efficient use of County vehicles.
- ➤ Solid Waste Division works to reduce greenhouse gas emissions from landfills and comply with the requirements of Senate Bill 1383 to divert organic material from landfills. Staff is working on suggested revisions of selected County ordinances and on planning for infrastructure required to process organic material and will make recommendations to the Board of Supervisors for program implementation in 2021-2022.

Promote Economic Development

The Public Works Department assists with the promotion of economic development by undertaking the following activities:

- ➤ County's Delta Activities efforts support economic development by fighting to ensure the Delta has continued access to water of sufficient quantity and quality necessary for the viability of commercial agriculture, the ability of communities to meet the water needs of constituents, and to sustain and attract local businesses. These water rights are senior to the rights of Delta exporters south of the County.
- ➤ Solid Waste Division promotes economic development through participation in the Recycling Market Development Zone Program. This Program operates with State agencies to provide loans that help with growth and expansion of businesses utilizing materials

- diverted from various waste streams for recycling. The Division also purchases supplies and services from local businesses in an effort to help grow and sustain the local economy.
- ➤ Community Infrastructure Division conducts public utility master planning for development within Special Districts and reviews Public Works and other agency projects for impacts to Special District infrastructure. The Division will continue to support Development Services, through an efficient and effective review process, to ensure new development projects provide sustainable infrastructure complying with applicable standards, while at the same time encouraging and facilitating new and/or existing business requests for utility services in support of local economic development.
- Design Engineering Division continues to utilize the Job Order Contracting construction procurement process to deliver small, minor maintenance, and repair projects. The smaller nature of these projects provides a valuable opportunity for smaller contractors to secure work with the Department. The Division will continue to expand its outreach efforts to trade organizations and local chambers of commerce to make them aware of contracting opportunities in support of local economic development.

Stay Informed and Proactive in Dealing with Water Issues

Public Works continues to establish and foster relationships with local and regional stakeholders, outside agencies, and other coalitions in order to continue to be proactive regarding water issues facing the County. Below are examples of Department initiatives:

- ➤ Public Works continues to conduct regular and informative meetings with elected officials at the local, State, and Federal levels of government. These actions ensure that officials are well informed of the County's position on water and the Delta, and to ensure that Delta stakeholders and residents have a represented voice.
- Sacramento-San Joaquin Delta and water resources issues are among the top strategic and legislative priorities of the Board of Supervisors. With two-thirds of the Delta located in the County, it is a natural resource of local and Statewide importance and the Board has vigorously defended County and regional interests in the Delta for many years. The Single Tunnel Proposal, the latest moniker for the Twin Tunnels project, and the conversion of agricultural land into shallow water habitat formally known as the Bay Delta Conservation Plan, threaten the economic, social, and environmental viability of the Delta.

Summary

Roads & Facilities

The Board has engaged with a variety of interests to defend the Delta in the following areas:

- Improving and maintaining the system of levees that protect life and property for both agricultural and urban areas, which also supports the current system of through-Delta exports;
- 2. Advocating for continued access to Delta water supplies of sufficient quantity and quality for farmers, urban users, and the environment;
- 3. Supporting efforts to have a healthy and viable Bay-Delta Estuary;
- 4. Enhancing Delta maritime commerce and recreation; and

- 5. Recognition of the Delta as a place.
- > Utility Districts' budget includes funds for continued focus on water issues including pumping and production costs, and conservation education and enforcement. The Division will continue its phased installation of water meters within existing Special District Water Systems as funding allows.
- ➤ Solid Waste Division proactively works with the California State Water Board in safeguarding the waters of the area. A Groundwater Monitoring Program has been established at each of the four County-owned landfills. The Division submits semi-annual reports to the Water Board on the Program results to ensure that landfill activities have minimal impact to local groundwater.



3030101000—Public Works-Administration

Roads & Facilities

Kris Balaji, Public Works Director

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$3,425,852	\$3,994,334	\$4,169,294	\$4,169,294	\$174,96
Services & Supplies	998,273	1,103,466	1,077,966	1,077,966	(25,500
Centrally-Budgeted Expenses	1,725,586	1,421,915	1,631,944	1,631,944	210,02
Other Charges & Uses	0	0	20	20	2
Capital Expenditures	0	0	75,000	75,000	75,00
Total Expenditures	\$6,149,711	\$6,519,715	\$6,954,224	\$6,954,224	\$434,50
Expenditure Reimbursements	(2,668,962)	(3,189,950)	(3,189,950)	(3,189,950)	
Total Appropriations	\$3,480,749	\$3,329,765	\$3,764,274	\$3,764,274	\$434,50
Earned Revenues By Source					
Taxes	\$11,188,863	\$0	\$0	\$0	\$
Licenses/Permits/Franchises	115,074	0	0	0	
Interest/Rents	562,421	200,000	200,000	200,000	
Aid From Other Governments	56,210,706	0	0	0	
Charges For Services	1,044,039	0	0	0	
Miscellaneous Revenues	71,488	14,070	14,070	14,070	
Operating Transfers In	600,076	100,000	100,000	100,000	
Fund Balance	(66,311,918)	3,015,695	3,450,204	3,450,204	434,50
Total Revenues	\$3,480,749	\$3,329,765	\$3,764,274	\$3,764,274	\$434,50
Net County Cost	\$0	\$0	\$0	\$0	\$
Allocated Positions	29.0	29.0	29.0	29.0	0.
Temporary (Full-Time Equivalent)	3.8	3.8	3.8	3.8	0.
Total Staffing	32.8	32.8	32.8	32.8	0.

⁻ Prior to 2020-2021, all revenue for the five Road Fund budget units (Administration, Engineering, Road Maintenance, Construction, and Development Services) were included in this Public Works-Administration budget.

Purpose

The Department of Public Works is responsible for planning, designing, constructing, operating, and maintaining public roads, bridges, water, wastewater systems, flood control, and solid waste systems for the County. Additionally, staff support is provided to the Planning Commission, Groundwater Basin Authority, Flood Control Technical Advisory Committee, Board Water Committee, County Advisory Water Commission, Delta Counties Coalition, and the Delta Coalition. Fleet Services Division support is also

provided to all County agencies by Public Works. The overall mission is to protect the health and welfare of the public, preserve the County's infrastructure investments, and develop Countywide long-term plans and programs for transportation systems, water quality and supply needs, flood management interests, solid waste management, and Special Districts.

The Public Works Administration budget funds support services for 20 functional areas of the Department. Support services include personnel, payroll, clerical, fiscal services, records management, and geographic information systems.

3030101000—Public Works-Administration

Roads & Facilities

Major Budget Changes

Salaries & Employee Benefits

> \$174,960 Salary and benefits adjustments.

Services & Supplies

> \$31,000	Increase in software and related licenses.
> \$24,500	Increase in professional services for security monitoring.
> \$14,000	Increase in employee training costs.
> (\$100,000)	Decrease in consulting services.

Centrally-Budgeted Expenses

> \$15,817	Increase in Casualty insurance costs.
> \$12,393	Increase in data processing charges.
> (\$25,378)	Decrease in in rent and leases of automation equipment.
> (\$5,021)	Decrease in radio maintenance costs.
> \$213,157	Cost Allocation Plan adjustment.

Revenues

> \$434,509 Increase in use of fund balance.

Capital Expenditures

> \$75,000 Repeater antenna for downtown network.

Program Discussion

The 2021-2022 recommended budget for Public Works Administration totals \$6,954,224, which is an increase of \$434,509 from the 2020-2021 adjusted budget. This change is primarily due to an increase in salary and benefits adjustments, capital expenditures, and a Cost Allocation Plan adjustment, partially offset by a decrease in consulting services.

Public Works Department Six Core Business Strategies

In concert with the Board of Supervisors' Strategic Priorities, Public Works has identified six core business strategies to enhance the Department's services. Below are the strategies as well as additional initiatives being undertaken by the Department:

1. **Succession Planning** - Investment in staff to prepare them for career advancement and succession is necessary for sustained growth of the individuals and success of the Department.

In 2021-2022, the Department is investing in staff development and training in all its Divisions. In addition, more than 50 staff who manage projects and/or programs for Public Works will receive project and/or program management training during 2021-2022, along with project management and scheduling software training.

2. **Customer Service** - The Department must ensure that it is providing excellent customer service to assist and support its external and internal customers.

In 2021-2022, Geographic Information Systems plans to utilize funds to continue to improve the quality of information made accessible to the community. The continuation of improving these systems will enhance the customer service experience along with improving relationships with neighboring City Public Works Departments in the County.

In 2021-2022, Public Works will pilot a new customer relations application to provide better opportunities for the community to report issues to Public Works and obtain information about the Department's services.

3. **Innovation** - Identifying new and innovative ways to provide enhanced services is paramount. The Department strives to become the most innovative Public Works Department in California.

In 2018-2019, the Community Infrastructure Engineering Division conducted its first virtual public meeting by using YouTube, which provided a cost-effective means of reaching out to approximately 4,600 property owners. Another virtual meeting covering nearly 5,000 properties was planned in 2020-2021; however, due to impacts of the 2019 Novel Coronavirus (COVID-19) pandemic, the meeting is now planned for 2021-2022.

In 2021-2022, the Road Maintenance and Utility Maintenance Divisions will pilot an Asset and Work Order Management application to streamline job assignment, cost accounting, and record-keeping, and to maintain a more accurate and accessible inventory of the condition of the County's road and utility infrastructure.

3030101000—Public Works-Administration

Roads & Facilities

In 2021-2022, the Engineering budget includes funding to continue its efforts to develop a paperless construction administration environment, which will improve the efficiency of project delivery and contract closeout.

 Relationships - Maintaining professional relationships is critical to the Department and its ability to properly serve the community as well as working with other County departments and neighboring agencies.

In 2021-2022, the Department is continuing its investment in staff development and training in all its Divisions.

In 2021-2022, the Transportation Engineering Division will complete its Local Road Safety Plan (LRSP) that brings together key Countywide stakeholders from law enforcement. transportation/traffic safety, community-based organizations, and emergency responders to identify countermeasures to mitigate safety concerns within the County transportation network. This stakeholder group is anticipated to meet regularly post completion of the LRSP to collaborate on transportation safety initiatives.

 Strategic Outlook - Having a long-term vision for the Department is necessary to ensure progress and improvement.

Implementation of the Capital Improvement Program will provide the Department with key information to understand and plan for future budget impacts.

The Department will begin project development to consider options regarding the Public Works Building located at 1810 East Hazelton Avenue, Stockton.

6. **Recognition** - It is important that the Department recognizes accomplishments, both internally as well as from the public works industry and organizations. In 2020-2021, the Department received awards acknowledging its efforts:

Sacramento Chapter of the American Public Works Association as Professional Managers of the Year

➤ Ben Guzman - Utility Districts Superintendent, and Dionna Pancoast - Fiscal Manager.

100 Best Fleets

- > #9 Green Fleet in the nation
- ➤ #34 Best Fleet in the nation
- Special Award for Standout Practice and Innovation

Government Fleet Magazine

➤ #16 Government Fleet in the nation

In 2021-2022, the Department will continue its practice seeking both traditional and non-traditional acknowledgements so that all employees have an opportunity to be recognized.



Roads & Facilities

Kris Balaji, Public Works Director

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$7,250,273	\$8,954,488	\$9,599,313	\$9,599,313	\$644,82
Services & Supplies	2,563,532	6,913,075	6,858,687	6,858,687	(54,388
Centrally-Budgeted Expenses	220,150	348,619	411,127	411,127	62,50
Capital Expenditures	6,469	41,000	0	0	(41,000
Total Expenditures	\$10,040,424	\$16,257,182	\$16,869,127	\$16,869,127	\$611,94
Expenditure Reimbursements	(745,558)	(931,140)	(564,440)	(564,440)	366,70
Total Appropriations	\$9,294,866	\$15,326,042	\$16,304,687	\$16,304,687	\$978,64
Earned Revenues By Source					
Taxes	\$0	\$517,322	\$0	\$0	(\$517,322
Aid From Other Governments	0	14,671,110	14,279,228	14,279,228	(391,882
Charges For Services	0	750,201	673,258	673,258	(76,943
Miscellaneous Revenues	104	0	0	0	
Fund Balance	9,294,762	(612,591)	1,352,201	1,352,201	1,964,79
Total Revenues	\$9,294,866	\$15,326,042	\$16,304,687	\$16,304,687	\$978,64
Net County Cost	\$0	\$0	\$0	\$0	\$
Allocated Positions	68.0	67.0	67.0	67.0	0.
Temporary (Full-Time Equivalent)	2.2	1.7	3.2	3.2	1.
Total Staffing	70.2	68.7	70.2	70.2	1.

⁻ Prior to 2020-2021, revenue sources identified in Public Works-Administration budget (#3030101000).

Purpose

The Public Works-Engineering budget consists of the Design, Field, Bridge, and Transportation Engineering Divisions. Services include planning, design, environmental review, right-of-way services, and inspection of construction projects for the County's transportation, utility infrastructure, bridges, and solid waste facilities. Engineering studies recommend safety, operational, development, capital, and facility planning actions.

Major Budget Changes

Salaries & Employee Benefits

> \$579,028 Salary and benefits adjustments.

➤ \$65,797 Increase in extra-help.

Services & Supplies

> \$256,207	Increase in licenses and permitting costs for environmental mitigation.
> \$15,000	Increase in employee training costs.
> \$9,750	Increase in office supplies and printing expense.
> \$7,500	Increase in engineering supplies.
> \$6,733	Increase in fleet services costs.
> \$6,350	Increase in software and related licenses.
> (\$360,340)	Decrease in professional planning and engineering services.

Roads & Facilities

Centrally-Budgeted Expenses

➤ \$60,494 Increase in Casualty insurance costs.

Expenditure Reimbursements

>	\$30,000	Increase in reimbursement Flood Control Fund.	from
>	(\$346,700)	Decrease in reimbursement other County funds.	from
>	(\$50,000)	Decrease in reimbursement Solid Waste Enterprise Fund.	from

Revenues

eve	nues	
>	\$1,960,252	Increase in use of fund balance.
>	\$366,405	Increase in Road Maintenance and Rehabilitation Senate Bill (SB) 1 revenue due to scheduled projects.
>	\$113,318	Increase in Highway Users Tax Account (HUTA) Section 2103 revenue due to scheduled projects.
>	\$88,975	Increase in State construction funding due to scheduled projects.
>	(\$517,322)	Decrease in Measure K revenue due to scheduled projects.
>	(\$440,150)	Decrease in Federal construction funding due to scheduled projects.
>	(\$294,539)	Decrease in Federal Congestion Mitigation & Air Quality due to scheduled projects.
>	(\$225,891)	Decrease in Federal Transportation Revenues due to scheduled projects.

Program Discussion

The 2021-2022 recommended Public Works-Engineering budget totals \$16,869,127, which is an increase of \$611,945 from the 2020-2021 adjusted budget. The increase is primarily due to salary and benefits adjustments, extra-help costs, and licenses and permitting costs, partially offset by a decrease in professional planning and engineering services.

This budget reflects current reimbursement levels for design and construction engineering activities from Federal, State, and local programs. The budget also reflects current levels of grant-supported activity and associated project cost reimbursements. In 2021-2022, the objective is to provide the engineering required to complete the construction of 35 projects:

Project Name	Projects
Surface Transportation Program	6
Road Maintenance and Rehabilitation Account	18
Measure K Local Street Repair	3
Road District	4
Highway Bridge Program	4
Total	35

Fixing America's Surface Transportation Act (FAST Act)

The Moving Ahead for Progress in the 21st Century Act (MAP 21) authorized Federal highway spending for Federal fiscal years 2013 through 2015. MAP 21 consolidated several programs, including the Highway Bridge Program (HBP), into a new program structure and retained other discrete programs that provide project-based financial support to the County, including the Surface Transportation Program, Congestion Mitigation and Air Quality Improvement Program (CMAQ), and the Highway Safety Improvement Program (HSIP).

On December 4, 2015, FAST Act was signed into law. The FAST Act authorizes \$305.0 billion for Federal fiscal years 2016 through 2020 to improve the Nation's surface transportation infrastructure. The law also makes reforms and changes to many Federal transportation programs including streamlining the approval process for new transportation projects, establishing performance measures, and providing new safety tools. Part of the rules of MAP 21 that guide program delivery are still in effect under the FAST Act. The FAST Act has been extended by the Federal Government through continuing resolutions to fund the surface transportation program. The Department is hopeful that a new surface transportation bill is authorized in 2021-2022.

The FAST Act's elimination of a discrete HBP essentially forces most bridge projects to compete with roadway projects for the same funding. However, the County is well-positioned as it has already secured Federal funding for the preliminary engineering and environmental activities for 17 bridge projects to be constructed over the next 10 years.

CMAQ funds are competitively awarded to transportation projects that reduce emissions and mitigate congestion. Public Works succeeded in obtaining CMAQ funds for two roundabout projects on Jack Tone Road and State Routes 4 and 26, which are in the initial design stage. In addition, Public Works will assist the Mountain House Community

Roads & Facilities

Services District with delivery of the Mountain House Parkway Signal Synchronization Project 2021-2022.

The HSIP and the High Risk Rural Roads Program (HR3) are competitive Federal safety grants administered by the California Department of Transportation (Caltrans). HSIP and HR3 support projects that reduce the number and severity of traffic collisions. Public Works has also received HSIP funding for two rumble strips projects (Lower Sacramento Road and River Road), which will be designed and constructed in 2021-2022. Two roundabout projects (Byron Road/Grant Line Road and Duncan Road/Comstock Road), which previously received safety grant funding are also scheduled for construction in 2021-2022. The Active Transportation Program (ATP) is a State-funded competitive grant, which supports projects that target active forms of transportation such as bicycle and pedestrian traffic including Safe Routes to Schools. In 2018-2019, Public Works successfully obtained an ATP grant for the Oro Avenue and Section Avenue Sidewalk Improvement project for a total of \$1.4 million that will be constructed in 2021-2022.

Road Maintenance and Rehabilitation Account (RMRA) - Senate Bill (SB) 1

SB 1, a transportation-funding bill signed on April 28, 2017, established the RMRA in the State Transportation Fund for addressing deferred maintenance on the State highway system and local street and road systems. RMRA funds are generated by a series of increases in fuel and vehicle taxes and fees to support research, planning, construction maintenance, and operation of public streets and highways. The County's share is determined by funding formulas based on the number of registered vehicles and maintained road mileage. Preliminary engineering efforts will be completed for 18 RMRA funded projects in 2021-2022.

Highway Users Tax Account (HUTA)

HUTA funds are derived from State fuel excise taxes to support research, planning, construction, maintenance, and operation of public streets and highways. Similar to RMRA funding, the County's share is determined by funding formulas based on proportions of registered vehicles and maintained road mileage. HUTA Section 2103 revenues, utilized by the Engineering Services section, are anticipated to increase in 2021-2022, due in part to increased gasoline sales. HUTA funding will be focused on providing advanced planning for future projects and matching funds for other Federal and State-funded projects.

Measure K

Measure K funds are derived from the share of sales tax dedicated towards transit and transportation projects. Portions of Measure K funds are allocated to the Local Street Repair and Roadway Safety programs. Measure K funds also provide the local match for projects that qualify for Federal funding. The San Joaquin Council of Governments advanced and leveraged Measure K Congestion Relief (MKCR) funds to deliver several major highway projects including the widening of both Interstate 5 and State Route 99 in Stockton, and the extension of State Route 4. This has delayed the availability of MKCR funding for other local agency led projects. One MKCR project (Pershing Avenue Widening) will be constructed in 2021-2022, utilizing cost savings and a reimbursement of funds from previously constructed projects.

Other Project Support

Staff will continue to focus on the delivery of multiple transportation programs supported by funds in the Construction budget and various other sources. Public Works succeeded in obtaining Federal Emergency Management Agency grants for permanent repairs of two emergency projects (Kennefick Road Flood Control, and Howard Road Erosion Control) resulting from the storms of 2017. Construction of both projects will begin in 2021-2022. Public Works will continue to pursue competitive transportation funding opportunities, as well as non-road opportunities such as Community Development Block Grant projects.

Roads & Facilities

		——Actual——		Est./Act.	Projected
_	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Projects Designed & Constructed	25	18	18	24	35
Traffic Engineering Studies	126	83	59	60	60
Permits Inspected	696	723	558	563	868
Bridges Inspected	47	44	54	41	58
Minor Structures Inspected*	N/A	N/A	N/A	120	230
Property Acquisitions/Dispositions	2	8	8	7	13
Property Appraisals	6	6	2	4	13
Property Abandonments	4	4	4	12	10
Environmental Referrals	12	12	18	15	20
Environmental Coordinations	51	52	31	48	50
Development Traffic Impact Studies San Joaquin Council of	3	4	7	6	(
Governments Participations	1	3	4	3	2
Caltrans Participations	2	4	4	6	(
Other Agency/City Participations	N/A	2	2	2	4
Internal Transportation Studies	1	2	2	3	2



Roads & Facilities

Kris Balaji, Public Works Director

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$8,054,580	\$10,511,774	\$11,048,577	\$11,048,577	\$536,80
Services & Supplies	3,677,934	5,032,077	5,006,264	5,006,264	(25,813
Centrally-Budgeted Expenses	1,233,238	1,844,710	1,996,131	1,996,131	151,42
Other Charges & Uses	54	400	400	400	
Capital Expenditures	641,237	590,000	571,000	571,000	(19,000
Public Works Project Expense	806,555	2,103,373	1,687,398	1,687,398	(415,975
Total Expenditures	\$14,413,598	\$20,082,334	\$20,309,770	\$20,309,770	\$227,43
Expenditure Reimbursements	(1,277,621)	(838,500)	(740,700)	(740,700)	97,80
Total Appropriations	\$13,135,977	\$19,243,834	\$19,569,070	\$19,569,070	\$325,23
Earned Revenues By Source					
Taxes	\$0	\$5,893,000	\$5,893,000	\$5,893,000	\$
Licenses/Permits/Franchises	0	61,160	61,160	61,160	
Aid From Other Governments	0	11,814,661	12,107,586	12,107,586	292,92
Charges For Services	0	10,000	10,000	10,000	
Miscellaneous Revenues	11,020	51,000	56,000	56,000	5,00
Operating Transfers In	0	240,000	371,000	371,000	131,00
Fund Balance	13,124,957	1,174,013	1,070,324	1,070,324	(103,689
Total Revenues	\$13,135,977	\$19,243,834	\$19,569,070	\$19,569,070	\$325,23
Net County Cost	\$0	\$0	\$0	\$0	\$
Allocated Positions	96.0	99.0	99.0	99.0	0.
Temporary (Full-Time Equivalent)	5.2	5.2	5.2	5.2	0.
Total Staffing	101.2	104.2	104.2	104.2	0.

⁻ Prior to 2020-2021, revenue sources identified in Public Works-Administration budget (#3030101000).

Purpose

The primary goals of the Road Maintenance Division are to maintain safe roadways and to protect the County's road and bridge infrastructure investments. Performing timely maintenance of the County's 1,649 miles of roadway, 263 bridges, 1 ferry ramp, and 364 minor structures and related facilities is crucial to both of these goals.

Significant roadway maintenance programs include surface restoration, chip/crack seals, maintenance of traffic signs, roadway striping/legends, clearing drainage structures, maintenance of roadside drainage ditches and vegetation control, safety trimming and removal of unsafe roadside trees, shoulder maintenance, sidewalk safety repairs, roadside debris removal, bridge and ferry ramp maintenance, guardrail maintenance, and drawbridge operations.

Roads & Facilities

Major Budget Changes

Salaries & Employee Benefits

> \$534,073 Salary and benefits adjustments.

> \$2,730 Increase in overtime costs.

Services & Supplies

> \$51,000	Increase in software and related licenses.
> \$27,250	Increase in light-emitting diode (LED) beacon supply costs.
> \$20,000	Increase in lumber supply costs.
> \$13,550	Increase in refuse disposal costs.
> \$10,000	Increase in signal maintenance costs.
> (\$94,001)	Decrease in fleet services costs.
> (\$40,000)	Decrease in professional services for channel maintenance.
> (\$10,180)	Decrease in professional services for consulting.

Centrally-Budgeted Expenses

	\$137,821	Increase in Workers' Compensation and Casualty insurance costs.
>	\$12,358	Increase in radio maintenance costs.

Public Works Project Expense

> (\$415,975) Decrease in project expense costs.

Expenditure Reimbursements

> (\$87,000)	Decrease Road Dist	reimbursement	from
> (\$10,000)		reimbursement nterprise Fund.	from

Revenues

> \$292,925	Increase in State Highway Users Tax revenue.
> \$131,000	Increase in Road District funding for ferry maintenance.

> (\$103,689) Decrease in use of fund balance.

Capital Expenditures

➤ \$371,000 Street sweeper.

> \$200,000 Security fence replacement.

Program Discussion

The 2021-2022 recommended Road Maintenance Division budget totals \$20,309,770, which is an increase of \$227,436 from the 2020-2021 adjusted budget. This change reflects increases in salary and benefits adjustments and Workers' Compensation and Casualty insurance costs, partially offset by a decrease in Public Works project expenses.

The Division is primarily funded from State gas tax revenues. With this funding, the Division will continue to focus on essential safety and system preservation services. Impacts from the 2019 Novel Coronavirus (COVID-19) on Road Maintenance activities are still being assessed. In order to assure that critical constituent services are provided in a timely basis, the Division added satellite facilities, staggered work schedules, and instituted one employee per vehicle policies. With these three tactics in place, the Division has been able to assign work to all employees who are healthy and available for work in an effort to continue to provide those critical services.

It should be noted that if gas tax revenues are significantly affected, there may be some impact on Road Fund balances possibly requiring adjustments to planned programs in future years.

In 2021-2022, the Division will expand work efforts in the following areas:

Street Sweeping

A multiyear program that will provide neighborhood enhancement by scheduling twice a month street sweeping in residential neighborhoods. In prior years, street sweeping was scheduled once a month. The two goals of this program are to:

- 1. Decrease the amount of material entering the storm water system, to comply with National Pollutant Discharge Elimination System permit requirements.
- 2. Improve the functionality of gutters by more frequent debris removal.

In order to accomplish this effort, the Division deployed a recently retired street sweeper, providing a total of three pieces of equipment for the Division to use.

Roads & Facilities

Pilot Implementation of Work Management Software Application

The Division has identified a suitable software application that will assist with two objectives:

- 1. The tracking of field assets such as storm drain systems, guardrails, bridges, traffic control devices, and other minor structures.
- 2. The tracking of time spent on specific work completed in the field.

During 2021-2022, the Division will implement the use of the software and begin tracking field assets and project time.

Utilization of Farm and Ranch Grant

In 2019-2020, the State of California awarded \$100,000 in grant funding to the County for removal of illegally-dumped debris in defined agricultural zones that have a high frequency of illegal dumping. The County will be reimbursed for eligible expenses under the terms of the grant. This allows the County to pay costs for Road Maintenance employees and youth working for the San Joaquin County Office of Education as they remove and dispose of illegally-dumped debris.

The term of the grant agreement is from October 25, 2019 through March 17, 2022, when the formal grant report is due to CalRecycle. All expenses related to the grant must be paid by March 17, 2022. Road Maintenance expects to complete this grant project by February 2022.

Fleet Equipment and Cost Optimization:

During 2021-2022, the Division will conduct a usage assessment of all assigned equipment. The purpose of the assessment is to ensure any equipment in the Fleet Services program is utilized effectively. The Division will identify any cost-effective alternatives that can provide the same service, which will be included in future budgets.

Fleet Replacement Program for Road Maintenance

In 2021-2022, one pick-up truck is proposed for replacement through the Fleet Services' Replacement Reserve at an estimated cost totaling \$30,000. This approach allows the Road Maintenance Fund to pay Fleet Services for the cost of utilizing the equipment, including maintenance and depreciation charges, so that sufficient funds may accumulate to replace the equipment once it reaches the end of its useful life.

In addition, a street sweeper will be purchased and funded directly by the Road Fund in the amount of \$371,000.

The 2021-2022 recommended budget also includes \$200,000 for the replacement of existing security fencing with taller fencing at the Hazelton Avenue corporation yard. The existing fencing along the south side of the yard has been unable to prevent multiple incursions and theft of County property, including catalytic converters. The project will make the yard safer and more secure.

Roads & Facilities

Workload Data								
	2017-2018	——Actual—— 2018-2019	Est./Act.	Projected				
Adopt-A-Road (miles adopted)	0	5	2019-2020	2020-2021	2021-2022			
Chip-Sealing (miles)	117	136	203	140	130			
Crack Seal (miles)	120	144	125	131	130			
Debris Removal (tons removed)	1,864	1,977	2,044	2,520	2,700			
Leaf Pickup (tons)	442	434	434	534	504			
Maintenance Restoration (miles)	3	4	3	5	4			
Pavement Legends (each)	5,352	4,757	5,474	5,500	5,450			
Pavement Striping (miles)	1,663	1,243	1,232	1,400	1,375			
Raised Pavement Markers (each)	36,713	49,349	56,705	45,000	43,000			
Roadside Mowing (miles)	2,400	1,708	1,747	1,837	1,862			
Roadway Abatement (incidents handled)	0	171	309	230	250			
Shoulder Weed Control (miles)	86	73	27	55	60			
Sidewalk Repair (square feet)	2,972	2,888	6,911	7,044	6,700			
Storm Drain Program (feet)	65,343	92,996	71,841	82,000	70,000			
Traffic Sign Maintenance (each)	10,958	11,579	11,639	11,500	11,600			
Tree Maintenance (each)	6,599	5,853	5,391	5,750	5,700			



3030106000—Public Works-Construction

Roads & Facilities

Kris Balaji, Public Works Director

	2019-2020	2020-2021	2021-2022	2021-2022	Increase
Special Revenue Fund	Actual	Adjusted	Requested	Recommended	(Decrease
Expenditures					
Other Charges & Uses	\$0	\$387,000	\$169,200	\$169,200	(\$217,800
Public Works Project Expense	19,095,149	41,036,000	44,112,200	44,112,200	3,076,20
Total Expenditures	\$19,095,149	\$41,423,000	\$44,281,400	\$44,281,400	\$2,858,40
Expenditure Reimbursements	(307,472)	(476,000)	0	0	476,00
Total Appropriations	\$18,787,677	\$40,947,000	\$44,281,400	\$44,281,400	\$3,334,40
Earned Revenues By Source					
Taxes	\$0	\$6,263,015	\$6,780,337	\$6,780,337	\$517,32
Aid From Other Governments	0	14,427,947	23,256,572	23,256,572	8,828,62
Charges For Services	0	720,506	1,429,578	1,429,578	709,07
Fund Balance	18,787,677	19,535,532	12,814,913	12,814,913	(6,720,619
Total Revenues	\$18,787,677	\$40,947,000	\$44,281,400	\$44,281,400	\$3,334,40
Net County Cost	\$0	\$0	\$0	\$0	\$

⁻ Prior to 2020-2021, revenue sources identified in Public Works-Administration budget (#3030101000).

Purpose

The Public Works-Construction budget provides funding for the construction of County public roads, bridges, and related facilities. Projects financed exclusively by Road Districts and Community Development Block Grant (CDBG) funds are not included in this budget.

Program Discussion

The 2021-2022 recommended budget for Public Works-Construction totals \$44,281,400, which is an increase of \$2,858,400 from the 2020-2021 adjusted budget. This change is primarily due to the anticipated construction of the Pershing Avenue Widening Project, which is funded by the Measure K Congestion Relief program administered by the San Joaquin Council of Governments (SJCOG). Construction contracts are scheduled to be awarded for 41 projects in 2021-2022: 30 projects with construction to be completed; 5 projects to begin construction by the end of 2021-2022; and 6 projects to be awarded late in 2021-2022. In addition, four future projects will require right-of-way acquisitions in 2021-2022.

Discretionary Federal gas tax and State sales tax revenues are projected to increase slightly in 2021-2022. These discretionary revenues support basic roadway operations and maintenance activities in addition to capital construction contracts.

2020-2021 Construction Projects

During 2020-2021, construction contracts were awarded for 18 projects, totaling \$15.4 million, including 14 projects scheduled to complete construction in 2020-2021 and 4 projects to begin construction in 2021-2022.

	No. of	
Funding Source for Projects	Projects	Cost
Road Maintenance and Rehab (SB 1)	15	\$7.2M
Surface Transportation Program	1	0.6M
Highway Bridge Program	1	5.1M
Measure K Local Street Repair	1	2.5M
Total	18	\$15.4M

3030106000—Public Works-Construction

Roads & Facilities

2021-2022 Construction Projects

The 2021-2022 budget includes \$44,281,400 to deliver the following 41 projects and 4 right-of-way acquisitions:

Funding Source for Projects	No. of Projects	Cost
Road Maintenance and Rehab		
Account (SB 1)	18	\$13.8M
Highway Bridge Program	4	8.3M
Surface Transportation Program	6	8.4M
Measure K-Local Street Repair	3	4.6M
Highway Safety Improvement Program	5	2.1M
Federal Emergency Management Agency	2	1.9M
Measure K Congestion Relief	1	3.7M
Congestion Mitigation & Air Quality Improvement	1	0.1M
Active Transportation Program	1	1.2M
Right-of-Way	4	0.2M
Total	45	\$44.3

Federal Programs

Surface Transportation Program (STP)

This Program is funded by a flexible block grant administered by SJCOG. Historically, Federal gas tax dollars have been distributed to local agencies for discretionary use on local roadways classified as Federal aid routes. The County utilizes these funds to rehabilitate local regional and inter-city roadways. The County's 2021-2022 STP budget is expected to be \$8.4 million for six resurfacing projects including Airport Way, Howard Road, River Road, West Lane (east and west of West Lane), and West Ripon Road.

Highway Safety Improvement Program (HSIP), and High Risk Rural Roads Program

These competitive Federal Grant Programs are administered by the California Department of Transportation (Caltrans) to reduce the number and severity of traffic accidents, and to support projects that target active forms of transportation, including bicycles and pedestrians. The 2021-2022 budget includes \$2.1 million to support the construction of two HSIP roundabout projects, one flashing beacons project, and two rumble strips projects.

Highway Bridge Program (HBP) and Bridge Preventative Maintenance Program (BPMP)

Caltrans establishes Statewide lists of deficient bridges based upon inspection reports. These reports designate which bridges are eligible for replacement, rehabilitation, preventative maintenance, and erosion counter measures.

Despite the passage of the Federal Fixing America's Surface Transportation Act, which provides additional funding for local bridges over the five-year term of the Act, dedicated funding was not included for on-system bridges. These onsystem bridges are essentially forced to compete with roadway projects for the same funding. Additionally, Caltrans advised local agencies that the HBP is financially constrained as there are more needs than available funding. Pubic Works is currently developing 17 HBP and BPMP projects for construction within the next 10 years. Four projects totaling \$8.3 million are scheduled to be awarded in 2021-2022 including two bridge replacements, one railing replacement, and one electrical and mechanical repair project.

Congestion Mitigation & Air Quality (CMAQ) Improvement Program

The CMAQ Improvement Program is for those areas that do not meet the National Ambient Air Quality Standards as well as former non-attainment areas that are now in compliance. The formula for fund distribution considers an area's population by county and the severity of its ozone and carbon monoxide problems, with greater weight given to areas that have not attained both carbon monoxide and ozone standards. CMAQ funds are directed to transportation projects and programs that reduce emissions and mitigate congestion through a SJCOG administered competitive process. The 2021-2022 budget contains \$84,000 in funding for the synchronization of signals on Mountain House Parkway, in partnership with the Mountain House Community Service District

Federal Emergency Management Agency (FEMA)

Two projects will be funded by FEMA, including the Kennefick Road Flood Control (\$338,000) and the Howard Road Erosion Control (\$1,568,000).

State Programs

Road Maintenance and Rehabilitation Account (RMRA) - Senate Bill (SB) 1

The RMRA was established in the State Transportation Fund by SB 1. SB 1 is a transportation funding bill signed by the Governor on April 28, 2017, for the purpose of addressing deferred maintenance on the State highway and local street and road systems. RMRA funds are generated by a series of increases in fuel, vehicle taxes, and fees to support research, planning, construction, maintenance, and operation of public streets and highways. Similar to the Highway Users Tax Account, the County's share is determined by funding formulas based on the number of registered vehicles and

3030106000—Public Works-Construction

Roads & Facilities

maintained road mileage. The 2021-2022 budget includes \$13.8 million to support the construction of 18 new RMRA projects.

Active Transportation Program (ATP)

The ATP was created to encourage increased use of active modes of transportation, such as walking and biking. The ATP consolidated various State and Federal transportation programs, including the Transportation Alternatives Program, Bicycle Transportation Account, and State Safe Routes to Schools, into a single competitive program with a focus to make California a national leader in active transportation. Public Works has been successful in obtaining a competitive grant totaling \$1.2 million for the Oro Avenue and Section Avenue Sidewalk Accessibility Improvements project, which will be constructed in 2021-2022.

Local Programs

Measure K— Local Street Repair (MKLSR)

Measure K funds are used as local match for Federal and State-funded projects, as well as ongoing road maintenance

needs. The Measure K Program was renewed by voters in 2006, and does not sunset until 2041. Under the Program, 30% of the total funding is designated for MKLSR road resurfacing/rehabilitation of which 5% must be used for MKLSR safety needs. Measure K funds will be utilized for the construction of three projects totaling \$3.8 million in 2021-2022, and will provide local match for the Federal funding of other projects. An additional \$800,000 will be utilized for major roadway resurfacing.

Measure K— Congestion Relief Program (MKCR)

MKCR funds are designated for County roadway improvement projects specified in Measure K that provide capacity-enhancing features, additional travel lanes, signalization, and channelization. One new MKCR project totaling \$3.7 million is anticipated to be awarded in 2021-2022, utilizing cost savings from the construction of the Lower Sacramento Road Improvements project completed in 2016-2017.



3030108000—Public Works-Development Services

Roads & Facilities

Kris Balaji, Public Works Director

	2019-2020	2020-2021	2021-2022	2021-2022	Increase
Special Revenue Fund	Actual	Adjusted	Requested	Recommended	(Decrease
Expenditures					
Salaries & Benefits	\$673,334	\$739,949	\$821,980	\$821,980	\$82,03
Services & Supplies	87,355	179,250	248,550	248,550	69,30
Centrally-Budgeted Expenses	4,890	10,511	10,679	10,679	16
Total Expenditures	\$765,579	\$929,710	\$1,081,209	\$1,081,209	\$151,49
Expenditure Reimbursements	(250,970)	(75,500)	(90,000)	(90,000)	(14,500
Total Appropriations	\$514,609	\$854,210	\$991,209	\$991,209	\$136,99
Earned Revenues By Source					
Licenses/Permits/Franchises	\$0	\$153,000	\$122,000	\$122,000	(\$31,000
Charges For Services	0	786,000	799,500	799,500	13,50
Fund Balance	514,609	(84,790)	69,709	69,709	154,49
Total Revenues	\$514,609	\$854,210	\$991,209	\$991,209	\$136,99
Net County Cost	\$0	\$0	\$0	\$0	\$
Allocated Positions	5.0	5.0	5.0	5.0	0.

⁻ Prior to 2020-2021, revenue sources identified in Public Works-Administration budget (#3030101000).

Purpose

The Development Services budget provides funding for Public Works-Development Services Division activities, including the review of private development projects; issuing encroachment and transportation permits; providing engineering support for ongoing development of the Stockton Metropolitan Airport and Veteran's Affairs Community Based Outpatient Clinic; and serving as staff support to the Planning Commission. The Development Services Division serves as the liaison with the Community Development Department (CDD) and reviews all unincorporated development project applications to ensure the provision of adequate public infrastructure to support the development in a sustainable, efficient, safe, and fiscally responsible manner, while protecting the environment and natural resources.

Major Budget Changes

Salaries & Employee Benefits

> \$79,031 Salary and benefits adjustments.

> \$3.000 Increase in overtime.

Services & Supplies

\$42,000	Increase in licenses.	software	and 1	related
> \$25,000	Increase in plan check a			

Expenditure Reimbursements

\triangleright	\$14,500	Increase	in	reiml	bursen	nent	from
		governme	ent	fund	and	inte	r-fund
		charges.					

Revenues

> \$154,499	Increase in the use of fund balance.
> \$13,500	Increase in charges for plan check review services.
> (\$36,000)	Decrease in license and permit fees.

3030108000—Public Works-Development Services

Roads & Facilities

Program Discussion

The 2021-2022 recommended Development Services budget totals \$1,081,209, which is an increase of \$151,499 from the 2020-2021 adjusted budget. This is primarily due to increases in salary and benefits adjustments, software and related licenses, and external consultant services.

Despite of the 2019 Novel Coronavirus (COVID-19) pandemic, issuances of transportation, encroachment permits, and building permits remained high in 2020-2021, exceeding the previous year. Permit activity is expected to remain at these levels in 2021-2022. Private development applications decreased during 2020-2021 likely as a result of the pandemic. The workload associated with private development applications predominantly consists of residential, commercial, and industrial development applications. There have been more residential applications compared to previous years, which indicates an increased demand for housing in the County. Private development applications are expected to increase in 2021-2022 at a pace that depends on the long-term impacts of COVID-19.

Private and public development projects result in a broad array of quality-of-life benefits for the community, including job creation, economic stimulus, additional housing, greater access to health care, and commercial and industrial business expansion. The Development Services Division plays a vital role in the creation of new manufacturing, distribution, and recreational facilities.

Development Services Division

The Division will continue to engage in several activities that are not fee-supported but important to protect the County's

interests and ensure adequate infrastructure to support and mitigate impacts of future growth. In 2021-2022, CDD lead the effort to update the County's Development Title to align with the 2035 General Plan Update is expected to conclude. The Division will continue to engage with the cities as their urban growth patterns drive the demand for utilities and transportation facilities to serve urban development. The review of city development projects, environmental documents, and Local Agency Formation Commission applications are necessary to minimize impacts upon adjacent unincorporated interests.

The Division plays a lead role in the application of programs affecting development projects. The County's Stormwater Quality Control program has affected development standards in an effort to sustain a "green" environment. The mitigation of stormwater runoff from development projects is one way the County is making changes to foster a sustainable and environmental-friendly approach to development. The Division will assist in the application of those programs by serving as a liaison to affected developers.

Surface Mining and Reclamation Act (SMARA)

The Division is charged with maintaining an effective and comprehensive surface mining, reclamation inspection, and financial assurance program in the County, as required by SMARA. These efforts are made to ensure that adverse environmental effects are prevented or minimized and that mined lands are reclaimed to a usable condition that is readily adaptable for alternative land uses. The Division monitors 26 quarry operations and annually prepares Quarry Financial Assurances Reports for submission to the State. The Division occupies the lead role in quarry-related monitoring and inspection.

3030108000—Public Works-Development Services

Roads & Facilities

Workload Data								
	2017-2018	——Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022			
Public Services								
Agreements, Dedications and Declarations	15	10	10	8	14			
Building Permit Releases	1,719	1,677	1,379	1,808	1,900			
Business Licenses Issued	255	296	279	252	280			
Community Development								
Application Referrals	220	222	226	180	200			
Improvement Plan Referrals	101	147	153	140	150			
Encroachment Permits	696	723	558	929	990			
SMARA Monitoring, Inspection & Financial Assurances	26	26	26	26	26			
Transportation Permits	1,204	1,633	1,457	1,480	1,500			



Roads & Facilities

Kris Balaji, Public Works Director

	2019-2020	2020-2021	2021-2022	2021-2022	Increase
General Fund	Actual	Adjusted	Requested	Recommended	(Decrease
Expenditures					
Salaries & Benefits	\$1,474,724	\$1,996,701	\$2,135,397	\$2,135,397	\$138,69
Services & Supplies	650,662	1,218,075	1,025,560	1,025,560	(192,515
Centrally-Budgeted Expenses	20,474	100,166	128,469	128,469	28,30
Total Expenditures	\$2,145,860	\$3,314,942	\$3,289,426	\$3,289,426	(\$25,516
Expenditure Reimbursements	(2,145,799)	(3,314,942)	(3,289,426)	(3,289,426)	25,51
Total Appropriations	\$61	\$0	\$0	\$0	\$
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$
Net County Cost	\$61	\$0	\$0	\$0	\$
Allocated Positions	12.0	12.0	13.0	13.0	1.
Temporary (Full-Time Equivalent)	0.8	2.0	1.5	1.5	(0.5
Total Staffing	12.8	14.0	14.5	14.5	0.

Purpose

The Water Resources Division (Water Resources) is responsible for carrying out the functions of the San Joaquin County Flood Control and Water Conservation District (District) including administration of the County's flood management and water resources programs. Water Resources is also responsible for implementing the goals and objectives established by the Board Strategic Priorities to meet water needs. Additionally, Water Resources administers the County's National Pollutant Discharge Elimination System (NPDES) Municipal Stormwater Program and Delta Activities budget.

Major Budgets Changes

Salaries & Employee Benefits

► \$56,270	Salary and benefits adjustments
> \$118,505	Add an Engineering Assistant.
> (\$36,079)	Decrease in extra-help

Services & Supplies

> (\$100,000)	Decrease in consultant costs.				
> (\$83,565)	Decrease in allocated service department costs.				
> (\$10,000)	Decrease in website maintenance costs.				

Centrally-Budgeted Expenses

> (\$39,265)	Decrease in Casualty insurance costs.					
> (\$4,993)	Decrease in rents and leases of automation equipment.					
> \$72.741	Cost Allocation Plan adjustment.					

Expenditure Reimbursements

> \$321,203	Increase in reimbursement for services from the NPDES Stormwater Program.				
> \$128,752	Increase in reimbursement from Special Districts.				

Roads & Facilities

➤ \$16,000 Increase in reimbursement from the Eastern San Joaquin Groundwater

Authority Joint Powers Agency.

➤ (\$473,471) Decrease in reimbursement from the Water Investigations Zone 2 District.

Program Discussion

The 2021-2022 recommended budget for Water Resources totals \$3,289,426, which is a decrease of \$25,516 from the 2020-2021 adjusted budget. This change primarily reflects decreases in consultant costs and allocated service departmental costs, partially offset by the addition of an Engineering Assistant and a Cost Allocation Plan adjustment.

Water Resources continues to face increasing workload demands, largely due to complex and frequently-changing State and Federal requirements.

San Joaquin County Flood Control and Water Conservation District (District)

The State Legislature created the District in 1956 to construct, operate, maintain, and plan flood control, water supply, and drainage projects. The District is a Countywide entity with the County Board of Supervisors serving as the governing body of the District. The Director of Public Works is designated as the Flood Control Engineer in the District enabling legislation and is delegated certain authority as described in the San Joaquin County Ordinance Code (Ordinance No. 4546).

The District is authorized by statute to form zones within the County to fund construction projects and investigations related to flood control and water resources. Water Investigation Zone 2 and Flood Control Zones 9 and 10 are active zones within the District. Program revenues, expenditures, and budgeted activities for each specific funding source are shown within the Special District budgets.

The District is an active member agency of the San Joaquin Area Flood Control Agency (SJAFCA) and Mokelumne River Water and Power Authority (MRWPA). Water Resources also supports the Advisory Water Commission, consisting of members from 23 agencies and interests who are appointed by and charged with making water-related recommendations to the Board of Supervisors.

Flood Management

Water Resources responsibilities include floodplain administrative activities, which involves enforcing the County's flood and drainage related ordinances; providing engineering and budgetary support to the Channel Maintenance Division to ensure compliance with State and Federal levee maintenance requirements; processing watercourse encroachment permits and elevation certificates; and educating the community about reducing flood risks. The following flood management activities are primarily supported by the Special District budgets for the District, Zone 9, and SJAFCA Assessment District (AD) 96-1.

National Flood Insurance Program (NFIP)

Water Resources administers the County's Special Flood Hazard Ordinance as required by the Federal Emergency Management Agency to remain eligible for coverage under the NFIP. Flood insurance is required for Federally-backed mortgages on properties within Special Flood Hazard Areas (generally those with less than 100-year flood protection). Failure to enforce the County's Flood Hazard Ordinance may result in the County being ineligible to participate in the NFIP and ineligible to receive Federal funding. The Division will continue to work closely with the County's Federal advocates and other agencies to monitor legislation related to proposed flood insurance rate increases and other NFIP-related issues affecting the community.

NFIP Community Rating System (CRS) Program

Water Resources also maintains the County's eligibility in the NFIP CRS Program, which qualifies policyholders for a discount on flood insurance premiums. Under the CRS Program, agencies are given a rating from one to ten, with one being the best for the implementation of floodplain management best practices.

The County holds a rating of seven, which entitles property owners within the County to flood insurance discounts of up to 15%. Only 23 of California's 101 participating cities and counties have ratings better than seven. During 2021-2022, Water Resources will estimate the cost to attain a higher rating versus the benefit to policyholders to evaluate whether a higher rating is worthwhile to pursue.

Flood Preparedness and Emergency Response

Water Resources secured grant funding from the California Department of Water Resources (DWR) for the Delta 2 Emergency Response (\$273,000) and Statewide 3 Flood Emergency Response (\$583,950) programs. Both grants will be used to enhance flood preparedness and response functions during large storm events and will include investments in digitizing flood emergency action plans; expanding the Automated Local Evaluation in Real Time (ALERT) flood

Roads & Facilities

data infrastructure; procuring flood fight materials; and implementing Geographical Information System (GIS) webbased platforms. These projects are expected to take approximately two years to complete and will be funded through the District budget with reimbursement from the State.

Flood Risk Reduction

In 2018, Water Resources secured funding from DWR through the Small Communities Flood Risk Reduction grant program to study six small communities (Banta, French Camp, Kasson, Morada, Stoneridge, and Weatherbee) whose levees are protected by the State Plan of Flood Control. The feasibility studies will be completed in 2021-2022 and will enable each community to be eligible for future DWR funding for flood mitigation projects.

San Joaquin Area Flood Control Agency (SJAFCA)

SJAFCA was created to develop and implement projects that would reduce the risk of flooding in the Stockton Metropolitan area. Under an agreement with SJAFCA, the District (through the Channel Maintenance Division) maintains the levee improvements that were constructed in 1998 to provide 100-year flood protection by using funding from the SJAFCA AD 96-1 benefit assessment. The budget for AD 96-1 is contained within the Special District budgets.

State law presently requires 200-year flood protection for most new development in urban and urbanizing areas. In 2017, the cities of Lathrop and Manteca joined. In 2021-2022, the District will continue to support SJAFCA's efforts to design 200-year flood protection improvements for the Mossdale Tract area.

SJAFCA, in coordination with Public Works and the County Administrator's Office, will continue coordinating with the other SJAFCA member agencies on forming a benefit Assessment District and an Enhanced Infrastructure Finance District (EIFD) as key funding sources for these improvements. The EIFD is a tax increment financing mechanism. Critical negotiations regarding the amount of tax increment contributed by each agency will occur in 2021-2022. To help inform these negotiations, SJAFCA's consultant team is performing an analysis of the fiscal impact of the flood control improvements on the member agencies. The current schedule anticipates the Assessment District and EIFD to be formed within the next 12-18 months.

Sustainable Funding

Since 2006 (following Hurricane Katrina), State and Federal agencies have adopted additional flood management

regulations and are strictly enforcing new standards. These new standards and additional environmental restrictions have resulted in increased costs for performing maintenance and repairs. Despite several attempts to implement short-term cost reduction measures and secure grant funding in recent years, revenues generated by Zone 9 and SJAFCA AD 96-1 benefit assessments are insufficient to meet long-term maintenance requirements. Failure to maintain levees and channels to current standards could result in decertification of levees, loss of eligibility for State and Federal emergency repairs (caused by major storm events), and may have negative economic impacts due to resulting Special Flood Hazard Area designations.

In order to generate needed additional revenue, the effort to form a new benefit assessment district is expected to continue during 2021-2022, initially, scheduled to be completed in 2019-2020; however, it was put on hold due to the impact of the 2019 Novel Coronavirus (COVID-19). The total cost for this effort is approximately \$600,000 and will be funded by the Special District for Zone 9.

Staff will complete the permitting, California Environmental Quality Act (CEQA) documentation, design, and the acquisition of any needed temporary easements for the Upper Mormon Slough Erosion Repair Project. Construction is anticipated to commence in summer 2021 at a total anticipated cost of \$9.4 million. The Flood System Repair Project grant funding agreement with DWR will provide 90% of the total project cost. A portion of the remaining 10% local match was to be paid through the Escalon-Bellota Bridge replacement project; however, the bridge project has been deferred and the local match will be funded by the 2021-2022 Zone 9 and District budgets. Appropriations for the construction costs are established within the District's Flood Construction fund.

Water Resources Management

Water Resources staff provides technical and administrative support for a number of water resources stakeholder-driven programs in which the County is an active participant or serves in a lead capacity. Water Resources provides the primary support staff to the District's Advisory Water Commission and the Eastern San Joaquin Groundwater Authority (ESJGWA), which was created to address requirements of the Sustainable Groundwater Management Act (SGMA) of 2014. In addition, Water Resources is pursuing water rights applications on the Mokelumne and American Rivers. Costs for these efforts are reimbursed from Water Investigation Zone 2 and the MRWPA budgets.

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Water Investigation Zone No. 2 (Zone 2)

In 1989, the Board established Zone 2 to provide a revenue source for water resources planning activities. Zone 2 funding mechanism is a Countywide property-related fee. The only allowable use of the fee is to carry out the goals and objectives set forth in the 2015 Strategic Plan to Meet Water Needs, which includes the following:

- Protect and preserve existing water rights and area of origin rights.
- ➤ Manage groundwater in Eastern San Joaquin County.
- > Protect Delta water resources common pool.
- Maintain existing, and develop new, water supplies to meet Southwest County water needs.
- > Develop funding programs to meet water supply needs.
- > Support water conservation programs.

The Special District budget for Zone 2 includes costs for monitoring of groundwater levels and water quality, coordination and planning efforts necessary to meet the statutory requirements of SGMA; Demonstration Recharge, Extraction and Aquifer Management (DREAM) project County export permit compliance; securing grant funding for projects identified in the updated 2020 Integrated Regional Water Management (IRWM) Plan Addendum; and for watershed education and outreach activities. The details of these programmed costs are explained below.

Other activities during 2021-2022 include implementation of data management systems and monitoring network enhancements for the groundwater program. Work will entail development of a digital groundwater-monitoring inventory, along with modernization of data collection, storage, retrieval and reporting processes.

Sustainable Groundwater Management Act (SGMA)

SGMA establishes a State-mandated framework for sustainable groundwater management by local Groundwater Sustainability Agencies (GSAs). Two groundwater subbasins in the County are subject to SGMA: the Eastern San Joaquin Subbasin (ESJ), designated as 'high priority' by DWR and the Tracy Subbasin, designated as 'medium priority'.

Eastern San Joaquin Subbasin (ESJ)

There are 16 GSAs within the Eastern San Joaquin Subbasin, which formed the ESJGWA, a Joint Powers Authority (JPA), in 2017. Water Resources administers the ESJGWA on behalf of the member agencies, including procurement and administration of grants from DWR to implement the ESJ Groundwater Sustainability Plan (GSP). The ESJGWA Board adopted and submitted the ESJ GSP on January 31, 2020.

During 2021-2022, staff will continue efforts to implement the ESJ GSP, which includes conducting groundwater monitoring and reporting efforts and implementing projects that will develop approximately 90,000 acre feet of surface water supply by 2040.

Tracy Subbasin

The Tracy Subbasin covers western San Joaquin County and a small portion of Alameda County. Water Resources is coordinating the development of the GSP, including additional outreach to disadvantaged communities. The GSAs within the Tracy Subbasin have been awarded a \$450,000 grant from DWR to develop a GSP and the Board of Supervisors approved a \$150,000 allocation from Zone 2 for the required local match (R-19-99). Water Resources will continue to administer the DWR grant and coordinate consultant activities focused on the GSP development to ensure adoption and submittal of a Tracy Subbasin GSP by January 31, 2022. Costs for this effort are reflected within the for Zone 2 budget.

Demonstration Recharge, Extraction and Aquifer Management (DREAM) Project

The purpose of the DREAM Project is to develop a successful pilot scale groundwater storage project in eastern San Joaquin County. The Project allows the East Bay Municipal Utility District (EBMUD), under permit from the County, to temporarily store Mokelumne River water in the underground basin and recover up to half of the banked water in the future. This will provide supplemental dry-year supply for EBMUD as well as additional water for the local groundwater basin. Surface water diversions for the project were initiated in late 2018 and groundwater extraction of the stored water consistent with the permit will occur in fall 2021.

Water Resources will coordinate a Monitoring Committee and oversee monitoring of wells prior to and during recharge and extraction. Costs for these activities will be reimbursed by the project fund established by an agreement with North San Joaquin Water Conservation District and EBMUD.

Integrated Regional Water Management (IRWM)

Countywide water management efforts require integration across multiple jurisdictions to address issues and implement water management solutions on a regional scale. IRWM is a DWR-supported planning program, including grant funding for communities for identification and implementation of integrated, multi-benefit regional projects. The Zone 2 budget reflects an allocation of \$300,000 for staff and consultant costs related to implementing the IRWM Plan (IRWMP), expanding coverage to the Tracy Subbasin, and performing outreach and project development for Disadvantaged Community (DAC) areas.

Roads & Facilities

In 2019, Water Resources led the effort to create the Greater San Joaquin County Regional Water Coordinating Committee (Committee) comprised of 11 member agencies. The goal of the Committee was to update the 2014 IRWMP to meet new State requirements and qualify the area for State bond funds for capital projects. In 2020, the Coordinating Committee updated and adopted the 2020 IRWMP Addendum. Any agency whose projects are within the IRWM Addendum, and adopts the Addendum, will be eligible for funding under the State's IRWM program. The Board of Supervisors adopted the IRWM Addendum on March 9, 2021 (B-21-154).

Water Resources successfully secured \$348,000 in funding under the IRWM DAC Involvement Program. The DAC Program is designed to ensure the engagement of DACs including underrepresented communities or economically distressed areas in IRWM planning efforts.

Outreach in DAC communities has been completed and the remaining work entails planning and implementation of projects within the disadvantaged communities of Thornton Community Service Area (CSA) 12, and Rancho San Joaquin Maintenance Districts. The Zone 2 budget reflects an allocation of \$300,000 to cash-flow the planning, CEQA documentation, design, and permitting of the identified DAC project(s).

Water Resources also successfully negotiated \$5.6 million of Proposition 1 Round 2 grant funding for IRWM project implementation and \$900,000 specifically for DAC projects. The Zone 2 budget reflects staff and consultant costs related to the selection and coordination of regional projects.

Watershed Education and Outreach Activities

Since the last drought, the State Water Resources Control Board (SWRCB) made several water conservation measures mandatory. The Special District budgets for Zone 2 and CSA 54 include combined appropriations of \$50,000 to support watershed-based education efforts that increase awareness of water supply, flooding and storm water quality issues. Water Resources will continue to cultivate partnerships with community stakeholders, local schools, and volunteer groups to engage in education and outreach activities. Zone 2 appropriations will also fund costs for advertising, and digital and social media as forums for connecting with a wide range of members of the community.

American River and Mokelumne River Water Rights Applications

The County's American River Water Right application is being reviewed by the SWRCB, and is in jeopardy of being cancelled. It is anticipated that the County will incur costs to coordinate with local interests on projects to apply for water rights; to continue defending the water rights application; and

to participate in the SWRCB hearings. These costs are reflected in the Zone 2 budget.

The MRWPA is a JPA consisting of the District and the County. The 2021-2022 MRWPA budget reflects appropriations of \$515,000 for potential legal and consulting costs related to supporting the processing of the County's water right application for the Mokelumne River. Costs to support defense of the application and coordinating efforts to develop projects to put this water to beneficial use are anticipated. The County and local interests must demonstrate due diligence in planning and environmental review of projects such as a conjunctive use program that addresses critical overdraft.

Water Resources will work with American River and Mokelumne River interests to propose a strategy to develop both water-right applications that will likely include a significant role for local stakeholders such as North San Joaquin Water Conservation District, Woodbridge Irrigation District, and/or Stockton East Water District.

Stormwater Management

The State regulates stormwater discharges from urban areas. The areas in and around the City of Stockton are regulated under the Joint Municipal Separate Storm Sewer System (MS4) NPDES Program Phase I Permit. The unincorporated areas in and around the cities of Lathrop, Lodi, Manteca, Ripon, and Tracy are regulated under the new Statewide MS4 Phase II Permit. The MS4 Permit requires implementation of best management practices that reduce pollutant loadings of stormwater discharges into surrounding waterways.

The funding for MS4 Phase I Permit compliance is generated through CSA 54. The MS4 Phase II Permit compliance is funded through nominal allocations from the Delta Activities budget (#2023070000) and from the non-road General Fund allocation to Public Works. Long-term dedicated funding for the implementation of the Phase II Permit is needed, and the most likely mechanism is a property-related fee or an assessment established pursuant to Proposition 218 requirements. Water Resources must carry out the program requirements, partner with the State in pursuit of program objectives, and work with the Regional Board on the following:

- ➤ Managing and improving the quality of stormwater discharges.
- > Developing cost-effective programs for pollution prevention.
- ➤ Providing public outreach to encourage residents to implement best management practices for reducing pollutant loads in stormwater runoff.

Roads & Facilities

- Preparing annual reports, including program effectiveness assessments.
- ➤ Implementing stormwater quality measures for new development/redevelopment projects and performing inspections during and after construction activities.
- ➤ Participating in regional efforts to encourage the Regional Board to allow for cost-effective and practical solutions to be included in future NPDES permits.

Annual costs of approximately \$50,000 are anticipated regarding new regulatory requirements associated with the trash in State waters (Trash Amendments) to the local permit and result in a total maximum daily load requirement. In order to capture small debris at storm drain inlets or pump stations prior to discharging into creeks, enhanced street sweeping and monitoring of high trash generation areas will most likely be necessary to comply with the new regulations.

The 2021-2022 stormwater program further reflects enhanced outreach to the business and development community regarding implementation of the Stormwater Management Plan and the 2020 Stormwater Quality Control Criteria Plan (SWQCCP). The MS4 permits are required under the Federal Clean Water Act, which require the discharger to develop and implement a Storm Water Management Plan to reduce the discharge of pollutants to the maximum extent practicable.

The 2020 SWQCCP updates reflected new permit requirements with a special emphasis on the implementation of low impact development strategies that will reduce urban stormwater runoff through enhanced stormwater control measures. Water Resources is investigating opportunities to centralize stormwater quality requirements for new development and redevelopment projects to streamline development review applications. The Special District budget for CSA 54 includes costs for additional resources (primarily for professional consultants and staffing) related to implementation of the permit's new requirements.

Delta Activities

The Delta continues to be a County priority. Public Works has worked closely on Delta-related activities with other County departments (County Administrator's Office, County Counsel, Office of Emergency Services, Community Development, and the Agricultural Commissioner). Water Resources will continue to support efforts to advocate for County positions, respond to proposed legislation, build and participate in coalitions, communicate County positions through media and other outreach avenues, and coordinate with various Delta and Statewide interests. Public Works receives 10% of Tobacco Settlement funding for Delta and

other water-related activities, which is anticipated to be \$670,000 for 2021-2022, the same amount as 2020-2021.

Delta advocacy efforts for 2021-2022 are anticipated to be focused on the following areas:

- ➤ Promoting alternative solutions to the Governor's Single Delta Tunnel Proposal and other tunnel alternatives.
- ➤ Improving and maintaining the system of levees that protect life and property for both agricultural and urban areas, which also supports the current system of through-Delta water exports.
- Advocating for continued access to Delta water supplies of sufficient quantity and quality for farmers, urban users, and the environment.
- > Supporting efforts to have a healthy and viable Bay-Delta Estuary.
- ➤ Engaging in administrative and legal remedies in defense of the County's authority and the community's interest in the Delta.

In addition, Water Resources will continue to be supportive of the County's participation in the Delta Counties Coalition (DCC), which consists of the counties of Contra Costa, Sacramento, San Joaquin, Solano, and Yolo. The DCC is active in the following areas:

- ➤ Engaging and building coalitions with agencies looking for alternative solutions to the Governor's Single Delta Tunnel Proposal.
- ➤ Committing to be highly involved in reformulating Statewide water policy.
- ➤ Responding to anticipated legislative and administrative proposals regarding drought and flood conditions, Statewide Water Policy, the California Water Action Plan, Delta Levee Investment Strategy, the Delta Plan, and the potential impact of Federal legislation on Delta water operations.
- ➤ Ensuring that State appropriations of Proposition 1 and Proposition 68 funding directed to the Delta are allocated to projects that benefit the Delta and are not used to mitigate State and Federal water project impacts on the Delta.
- ➤ Participating actively in legal and administrative proceedings tied to the California WaterFix Project, State Water Project Contract Extensions, Delta Plan consistency, and the Water Quality Control Plan for the Bay-Delta.

Roads & Facilities

Workload Data							
	2017-2018	—Actual—— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022		
Development Reviews, Environmental Impact Reports, Other Agency Document Reviews	57	50	53	55	60		
Investigation of Complaint - Violations	4	5	8	10	15		
Central Valley Flood Protection Board Endorsements and Watercourse Encroachment Permits	7	10	15	13	16		
Elevation Certificate Review	35	35	35	40	40		
Flood Zone Inquiries	61	60	60	60	65		
Plan Checks for Building Permits	101	100	100	100	120		
Project Information Reviews	24	25	25	25	25		
Conduct Groundwater Monitoring Investigations Support and Attend Water Resources Related	960	960	960	960	960		
Commission, Committee, and Board Meetings	170	170	194	194	148		
Industrial Site Inspections	19	19	19	19	19		
Commercial Site Inspections	95	95	95	95	95		
Enforcement Actions	0	0	5	5	5		
Public Outreach Activities	35	35	35	24	24		



2023070000—Public Works-Delta Activities

Roads & Facilities

Kris Balaji, Public Works Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$547,114	\$692,692	\$594,940	\$594,940	(\$97,752)
Centrally-Budgeted Expenses	(28,136)	(42,692)	55,060	55,060	97,752
Operating Transfers Out	20,000	20,000	20,000	20,000	(
Total Appropriations	\$538,978	\$670,000	\$670,000	\$670,000	\$0
Earned Revenues By Source					
Operating Transfers In	\$730,000	\$670,000	\$670,000	\$670,000	\$0
Total Revenues	\$730,000	\$670,000	\$670,000	\$670,000	\$0
Net County Cost	(\$191,022)	\$0	\$0	\$0	\$0

Purpose

The Delta Activities budget supports ongoing planning, legislative, outreach, and coalition-building activities that protect the County's interests in the Sacramento-San Joaquin Delta. Funding is provided to reimburse County departments for staff support, and to perform historical and technical research, legal services, and legislative advocacy. The budget also funds the County's cost share of the Delta Counties Coalition (DCC) Coordinator.

Major Budget Changes

Services & Supplies

	\$42,000	Increase in legislative advocacy costs.				
>	\$15,000	Increase in County Counsel legal services.				
>	(\$146,060)	Decrease in professional services for outside legal counsel and Public Works administration.				

Centrally-Budgeted Expenses

P 050 746

\$32,740	Casualty insurance costs.
\$45,006	Cost Allocation Plan adjustment.

Committee in summer on a set

Program Discussion

The 2021-2022 recommended budget for Delta Activities totals \$670,000, which reflects the Board of Supervisors' adopted policy for allocation of Tobacco Settlement funds, designating 10% (\$670,000) of the overall annual receipts for Delta activities and water-related matters. There is no change in the recommended budget from the 2020-2021 adjusted budget. Major budget changes reflect a decrease in professional services primarily for outside counsel, which is instead being provided by County Counsel, offset by an increase Casualty insurance costs and a Cost Allocation Plan adjustment. The Sacramento-San Joaquin Delta is among the Board's top Strategic Priorities. With two-thirds of the Delta located in San Joaquin County, it is an important natural resource locally and Statewide. The Board has engaged with a variety of interests to defend the Delta:

- ➤ Responding to the proposal by the Governor to withdraw the proposed permits for the California WaterFix twin tunnel project and begin a new planning and review process for a single tunnel conveyance project. The tunnel proposal is part of an Executive Order for State agencies to develop a portfolio of solutions to enhance the resilience of Statewide water management.
- ➤ Improving and maintaining the system of levees that protect life and property for both agricultural and urban areas, which also supports the current system of through-Delta exports.

2023070000—Public Works-Delta Activities

Roads & Facilities

- Advocating for continued access to Delta water supplies of sufficient quantity and quality for farmers, urban users, and the environment.
- Supporting efforts to have a healthy and viable Bay-Delta Estuary.
- > Enhancing Delta maritime commerce and recreation.
- > Recognizing the Delta as a place.
- ➤ Advocating for administrative and legal remedies in defense of the County's authority and the community's interest in the Delta.

The County has also committed to participating in the Delta Counties Coalition (DCC), which consists of Contra Costa, Sacramento, Solano, San Joaquin, and Yolo counties. The DCC is active in the following areas:

- ➤ Engaging and building coalitions with agencies looking for alternative solutions to the Governor's proposed single tunnel conveyance project.
- ➤ Committing to be highly involved in reformulating Statewide water policy.

- Responding to anticipated legislative and administrative proposals regarding drought and flood conditions, Statewide water policy, the water Resiliency Portfolio, Delta Levee Investment Strategy, the Delta Plan, and the potential impact of Federal legislation on Delta water operations.
- ➤ Ensuring that State appropriations of Proposition 1 and Proposition 68 funding directed to the Delta are allocated to projects that benefit the Delta and are not used to mitigate State and Federal water project with impacts on the Delta.
- ➤ Participating actively in legal and administrative proceedings tied to the Governor's single tunnel conveyance project, State Water Project contract extensions, Delta Plan consistency, and the Water Quality Control Plan for the Bay-Delta.

Additional funding for 2021-2022 is not being requested at this time; however, depending on the level of activity, staff may need to request additional funding from the Board of Supervisors during 2021-2022.



303090000—Community Infrastructure Engineering

Roads & Facilities

Kris Balaji, Public Works Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$1,036,093	\$1,130,668	\$1,216,526	\$1,216,526	\$85,85
Services & Supplies	17,799	1,236,000	1,226,600	1,226,600	(9,400
Centrally-Budgeted Expenses	10,837	24,481	31,140	31,140	6,65
Total Expenditures	\$1,064,729	\$2,391,149	\$2,474,266	\$2,474,266	\$83,11
Expenditure Reimbursements	(1,066,876)	(2,351,149)	(2,434,266)	(2,434,266)	(83,117
Total Appropriations	(\$2,147)	\$40,000	\$40,000	\$40,000	\$
Earned Revenues By Source					
Charges For Services	(\$3,150)	\$30,000	\$30,000	\$30,000	\$
Miscellaneous Revenues	1,000	10,000	10,000	10,000	
Total Revenues	(\$2,150)	\$40,000	\$40,000	\$40,000	\$
Net County Cost	\$3	\$0	\$0	\$0	\$
Allocated Positions	7.0	7.0	7.0	7.0	0.
Temporary (Full-Time Equivalent)	0.2	0.2	0.0	0.0	(0.2
Total Staffing	7.2	7.2	7.0	7.0	(0.2

Purpose

The Community Infrastructure Engineering (CIE) Division performs administrative, financial, and rate-setting functions related to the County's Special Districts; provides technical and engineering support to the Utility Maintenance Division; processes zone formation and annexation proceedings; performs capital asset management; develops capital improvement projects for the Special Districts; and administers the Community Development Block Grant program for the Public Works Department. The CIE Division ensures the ongoing delivery of vital utility services providing quality of life benefits to residents across the County.

Major Budget Changes

Salaries & Employee Benefits

➤ \$97,700 Salary and benefits adjustments.

> (\$11,842) Decrease in extra-help.

Services & Supplies

> \$25,600	Increase in software and related licenses.
> \$10,000	Increase in engineering design consultant costs.
> \$5,000	Increase in employee training costs.
> (\$50,000)	Decrease in use of outreach consultants.

Centrally-Budgeted Expenses

➤ \$6,276 Cost Allocation Plan adjustment.

Expenditure Reimbursements

➤ \$83,117 Increase in cost reimbursement from Special Districts.

303090000—Community Infrastructure Engineering

Roads & Facilities

Program Discussion

The 2021-2022 recommended budget for Community Infrastructure Engineering (CIE) totals \$2,474,266, which is an increase of \$83,117 from the 2020-2021 adjusted budget. The increase is primarily due to salary and benefits adjustments and software and related licenses, partially offset by a decrease in outreach consultant costs.

Special Districts Administration

In 2021-2022, CIE will continue to focus on securing sufficient revenues to ensure long-term sustainability of Special Districts. This requires evaluating each utility rate structure as well as conducting cost of service analyses. California State law, Proposition 218, mandates that any increase in property-related fees or benefit assessments be approved by the affected property owners. Significant public outreach efforts are required to educate customers about the need for revised rate structures. Approximately 10% of the Districts will require rate adjustments over the next two to three years to keep revenues aligned with expenses. Additional details regarding financially challenged Districts and proposed rate increases for 2021-2022 are provided in the Special Districts budget narrative.

Providing utility services with constrained revenues continues to be a challenge when faced with increasing regulatory, capital replacement, operations, and maintenance costs. Staff continue to seek legislative or regulatory actions that address the challenges of maintaining sustainable revenue levels under Proposition 218 requirements, particularly for small sewer, water, and storm drainage systems. Additionally, staff will continue to present a series of individual recommendations to the Board of Supervisors

to address the long-term sustainability of the Special Districts over the next several years. Some of these recommendations may include District consolidations and strategic infrastructure financing mechanisms.

Aging infrastructure is an ongoing challenge for many of the Districts. In the coming years, CIE will focus on the developing capital projects to replace and repair this critical infrastructure. To meet the needs for this effort, the recommended budget includes \$25,000 for engineering design software and \$600,000 for design consultant services. These costs will be expensed to the affected Districts.

CIE has developed easy to access websites that provide a wealth of information to District customers, including District services and financial conditions, upcoming rate adjustments, and planned maintenance and construction activities. Customers can subscribe to their District web page to be notified when updates are made and/or additional information is posted. The recommended budget includes \$10,000 for website maintenance and updating District financial information. During 2021-2022, CIE plans to initiate the acquisition of streetlights from PG&E, which will result in savings for District customers. Staff anticipates seeking Board approval for an inter-fund loan to finance the acquisition during spring 2021.

Community Development Block Grant (CDBG)

The CDBG program provides limited funding for infrastructure (sewer, water, storm water drainage, and pedestrian safety) enhancement to low-income areas that meet U.S. Department of Housing and Urban Development's national and local community development objectives. In 2020-2021, Public Works was awarded \$2.4 million for sidewalk and drainage improvements in southeast Stockton.

Workload Data						
	2017-2018	——Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022	
Special Districts Engineering Support						
Engineer Reports	11	10	9	10	5	
Special Districts Projects	6	7	8	8	4	
Special Districts Administration						
Rate Adjustments	10	13	8	10	5	
Special Districts Budgets	105	105	105	105	106	
Street Light Service Calls	354	338	345	315	350	



3031300000-3031700000—Public Works-Road Districts

Roads & Facilities

Kris Balaji, Public Works Director

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested F	2021-2022 Recommended	Increase/ (Decrease)
Expenditures					
Road District 1	\$675,621	\$1,323,750	\$958,166	\$958,166	(\$365,584)
Road District 2	547,684	939,100	941,702	941,702	2,602
Road District 3	732,811	1,475,022	1,020,152	1,020,152	(454,870
Road District 4	3,114,458	5,646,350	5,601,591	5,601,591	(44,759
Road District 5	530,477	2,860,769	2,207,639	2,207,639	(653,130
Total Appropriations	\$5,601,051	\$12,244,991	\$10,729,250	\$10,729,250	(\$1,515,741
Earned Revenues By Source					
Taxes	\$8,025,406	\$7,953,400	\$8,526,362	\$8,526,362	\$572,962
Interest/Rents	390,076	386,000	102,784	102,784	(283,216
Aid From Other Governments	58,664	58,450	57,505	57,505	(945
Charges For Services	500	500	500	500	(
Fund Balance	(2,873,595)	3,846,641	2,042,099	2,042,099	(1,804,542
Total Revenues	\$5,601,051	\$12,244,991	\$10,729,250	\$10,729,250	(\$1,515,741
Net County Cost	\$0	\$0	\$0	\$0	\$

Road District budgets provide funding primarily from property taxes for construction projects and road maintenance materials within the five County Road Districts. The County Ordinance Code established the five Road Districts under the authority set forth by the California Streets and Highways Code. Collectively, Road Districts receive approximately 1% of the overall Countywide property tax revenues.

Program Discussion

Road District funds are used to supplement the Public Works Road Fund to provide basic road-related services within the individual Road Districts. Monies raised in the particular Road District can only be expended on the road system within that District. Based upon recommendations from the Public Works Director, members of the Board of Supervisors approve the work to be performed in their respective District. In 2021-2022, Public Works assumes a 3% growth in the Road District property tax revenue. The projected fund balance at June 30, 2021, for each Road District is:

Road District	Budget #	Fund #	Balance
District 1	3031300000	20013	\$2,696,222
District 2	3031400000	20014	\$636,266
District 3	3031500000	20015	\$1,862,595

Road District	Budget #	Fund #	Balance
District 4	3031600000	20016	\$9,970,958
District 5	3031700000	20017	\$4,526,753

Road District expenditures fund the following road-related activities:

- Road and bridge maintenance materials: signs, striping, railing, and pavement repairs.
- ➤ Preventative maintenance: crack seal, chip seal, slurry seal, and surface restoration programs.
- > Replacement of road maintenance equipment.
- > Traffic signal and ferry operations (where applicable).
- > Contract resurfacing and reconstruction.

Funds are prioritized for routine preventive maintenance activities. An emergency reserve is kept for items such as flood response, bridge damage, and collapsed pipes. Any remaining funds are earmarked for contract resurfacing and reconstruction projects on local roadways, which are not eligible for other State and Federal funding programs.

Crack sealing and chip seals are performed by Public Works maintenance staff, while slurry seals for the various Districts

3031300000-3031700000—Public Works-Road Districts

Roads & Facilities

are combined into one project contract annually. In 2021-2022, it is anticipated that approximately 53 miles of roads will be chip-sealed, approximately 26 miles will be slurry-sealed, and restoration and construction projects are anticipated on segments of Bond Way, Frankford Lane, Harwood Lane, Hilary Lane, Hope Lane, McDonald Road, Murray Road, Oakview Lane, Orchard Road, Patterson Road, Patton Road, Ray Road, Shady Lane, Sibley Road, Sola Road, and Valley Drive, which totals approximately 7.9 miles.

Road District 4

The Road District 4 budget includes the re-budgeting of \$1.0 million for resurfacing of Bern Road, Best Road, Bull Pine Road, Norman Avenue, and Tulsa Road.

Road District 5

The Road District 5 budget includes the re-budgeting of \$445,000 for resurfacing of Hansen Road. These projects will still be constructed during the 2021 construction season; however, the award of the projects will occur in 2021-2022.



3039900000—PW-Community Infrastructure Program

Roads & Facilities

Kris Balaji, Public Works Director

Decrease in fire facilities costs due

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested R	2021-2022 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$1,250,241	\$1,136,000	\$1,105,000	\$1,105,000	(\$31,000)
Total Appropriations	\$1,250,241	\$1,136,000	\$1,105,000	\$1,105,000	(\$31,000)
Earned Revenues By Source					
Interest/Rents	\$533,425	\$615,000	\$262,000	\$262,000	(\$353,000)
Charges For Services	3,722,712	3,271,000	3,460,000	3,460,000	189,000
Fund Balance	(3,005,896)	(2,750,000)	(2,617,000)	(2,617,000)	133,000
Total Revenues	\$1,250,241	\$1,136,000	\$1,105,000	\$1,105,000	(\$31,000)
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

The Community Infrastructure Program budget provides funding for the administration and management of the County's Development Impact Fee programs. These fees provide a method to equitably assess new development for the impact on community infrastructure. Impact fees for traffic mitigation, regional transportation, and water facilities are collected by the Department of Public Works; and fire facilities fees are collected by the Community Development Department.

This Program includes budgets:

> 3039900000	Community Infrastructure-Traffic Impact Mitigation Fee (TIMF)
> 3039902000	Community Infrastructure-Regional Transportation Impact Fee (RTIF)

Major Budget Changes

Services & Supplies

>	\$200,000	Increase mandated				
>	\$40,000	Increase Stockton			es	for

	to removal of fees from the fund.
> (\$100,000)	Decrease in TIMF project costs for the Grant Line Road Capital Improvement Project.
Revenues	
> \$174,000	Increase in TIMF collection.
> \$166,000	Increase in RTIF collection.
> (\$353,000)	Decrease in interest income.
> (\$203,000)	Decrease in fire facilities revenue due to removal of fees from the fund.

Increase in use of fund balance.

Program Discussion

> \$133,000

> (\$203,000)

The 2021-2022 recommended budget for the Community Infrastructure Program totals \$1,105,000, which is a decrease of \$31,000 from the 2020-2021 adjusted budget. The change is primarily due to a decrease in fire facilities costs and TIMF project costs, partially offset by an increase in TIMF for the State mandated five-year program update.

Project expenses anticipated to occur during 2021-2022 are as follows:

3039900000—PW-Community Infrastructure Program

Roads & Facilities

Project Expenses	Amount
Design of Grant Line Rd Realignment Project	\$500,000
San Joaquin Council of Governments (SJCOG) share of RTIF fees collected	105,000
Water impact mitigation fees and related administration expenses	500,000

Total \$1,105,000

The remaining fund balances are earmarked for future studies and construction of road segments identified in the TIMF and RTIF programs.

Traffic Impact Mitigation Fee (TIMF)

The TIMF program provides funding for transportation system improvements needed to accommodate the impact of new development. TIMF collections for future improvements occur over several years and are used for matching other State, Federal, and local funds on projects. A report referencing the projects targeted for TIMF funding is prepared following each fiscal year. Fee programs of this type are required to be updated every five years. The latest update began in April 2021.

Many of the projects targeted for TIMF funding are multiyear projects. The fund balance that remains at the end of the fiscal year is retained in the program for completion of planned projects. The projected June 30, 2021 balance of TIMF funds is \$17.3 million. In 2021-2022, revenues from the TIMF program are projected at \$1,459,000 with expenditures estimated at \$750,000 for project design, construction, and program administration.

Regional Transportation Impact Fee (RTIF)

The RTIF program was adopted by the County and all cities (Escalon, Lathrop, Lodi, Manteca, Ripon, Stockton, and Tracy) in 2006. The fee is based on land use and is the same throughout all jurisdictions. RTIFs are applied to specific regional transportation projects including highways, interchanges, and regional roads to help fund additional

improvements needed to mitigate regional impacts from new development. The program requires all agencies (including the County) to forward 10% and 5% of fees collected to the SJCOG for mainline highway and transit projects. Additionally, all cities are required to forward an additional 10% of the fees collected to the County for regional road projects. The five-year RTIF program update was approved by the SJCOG Board in April 2017. The next update will be in 2021-2022.

The projected June 30, 2021 fund balance for RTIF funds is \$15.4 million. For 2021-2022, revenues from the RTIF program are projected at \$1,791,000. Expenditures are estimated at \$145,000, for project development and program administration.

Water Facility Fee

Water facility fees, collected on behalf of the Stockton East Water District, fund the County's share of the costs of water conveyance facilities and are disbursed to Stockton East Water District on a quarterly basis. In 2021-2022, water fee revenue and disbursements are projected to be \$210,000.

Fire Protection Facilities Improvement Fee

The fire protection facilities improvement fee is collected to provide resources to mitigate the impacts of new development on fire protection services in the unincorporated areas of the County. On December 6, 2016, the County authorized the collection of this fee on behalf of eight fire districts in the County (Clements, Escalon, Lathrop-Manteca, Mokelumne, Ripon, Tracy, Waterloo-Morada, and Woodbridge) (B-16-687); separately, the Board approved the collection of fees for the Montezuma Fire District (B-16-720). Prior to 2020-2021, fees were collected by the Community Development Department and disbursed monthly to the fire districts. Beginning in July 2020, a change in the program's accounting was made to allow these payments to be dispersed directly to the various fire districts, which removes them from this fund. Beginning in 2021-2022, fire protection fee collections and disbursements will no longer be accounted for in this budget.

Summary

All Airport Budgets

Russell O. Stark, Airport Direct	or
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Enterprise Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$1,455,379	\$1,658,366	\$1,803,875	\$1,803,875	\$145,50
Services & Supplies	2,075,046	2,591,510	2,649,826	2,649,826	58,31
Centrally-Budgeted Expenses	132,776	265,273	301,093	301,093	35,82
Other Charges & Uses	354,812	0	0	0	
Capital Expenditures	6,427,215	12,039,653	5,471,941	5,471,941	(6,567,712
Total Expenditures	\$10,445,228	\$16,554,802	\$10,226,735	\$10,226,735	(\$6,328,067
Expenditure Reimbursements	(8,420)	0	0	0	
Total Appropriations	\$10,436,808	\$16,554,802	\$10,226,735	\$10,226,735	(\$6,328,067
Earned Revenues By Source					
Interest/Rents	\$1,746	\$2,500	\$2,500	\$2,500	\$
Miscellaneous Revenues	2,329	0	0	0	
Operating Transfers In	1,227,928	1,559,941	1,282,740	1,282,740	(277,201
Airport Special Revenues	7,898,794	15,009,208	8,941,495	8,941,495	(6,067,713
Fund Balance	1,306,011	(16,847)	0	0	16,84
Total Revenues	\$10,436,808	\$16,554,802	\$10,226,735	\$10,226,735	(\$6,328,067
Net County Cost	\$0	\$0	\$0	\$0	\$
Allocated Positions	15.0	14.0	16.0	16.0	2.
Temporary (Full-Time Equivalent)	0.1	0.1	0.0	0.0	(0.1
Total Staffing	15.1	14.1	16.0	16.0	1.

This is a summary of the budgets administered by the Airport Director, including:

▶ 9230901000 Airport Enterprise Fund
 ▶ 9231000000 Airport Capital Projects

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the Airport focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote

economic development, and to proactively deal with water issues. The following highlights provide an overview of several projects, programs, and activities administered by the Airport.

Promote Economic Development

The Airport continues working with Allegiant Airlines to provide expanded domestic air passenger service beyond the current destination offerings available from Stockton Metropolitan Airport (SCK). The Airport continues efforts of attracting more passenger service through attendance at air service development conferences and meetings in attempts to secure additional air service options for our region. The addition of more large-hub airport destinations remains a priority and is necessary for sustained financial self-sufficiency. To capitalize on the recent growth in air cargo

Summary

Roads & Facilities

service, the Airport is working vigilantly with the current air cargo service provider and has had frequent discussions and a site visit from another large air cargo service company.

2019 Novel Coronavirus (COVID-19)

The Airport and its tenants have not been immune to the continued effects of the COVID-19 pandemic. Ongoing social-distancing policies, restrictions on non-essential travel, and mandatory stay-at-home measures have affected many of the Airport tenants. In April 2020, United Airlines (operated by SkyWest Airlines), who began service to Los Angeles International Airport only 8 months prior, indefinitely suspended service and SkyWest Airlines terminated its lease. Hertz Rental Car and Enterprise Rent-A-Car rental car companies, CalStart, and New Tech Aircraft Services also closed their locations at the Airport. Other businesses have either closed or requested rent assistance.

The Airport will continue to prioritize capital project development to address safety, security, and capacity infrastructure needs. The Airport Layout Plan, approved and adopted by the Federal Aviation Administration (FAA) in June 2019, was revised in January 2021 due to planned Airport projects.

Several capital projects are planned for 2021-2022 to improve Airport and passenger security and safety, while increasing the useful life of runways, ramps, and other areas in and around the Airport, including addressing the Airport's aging infrastructure and pavement, rehabilitation projects; acquisition of an Airport Rescue and Fire Fighting vehicle; and improving security at the Airport with perimeter fencing and security system upgrades.

Coronavirus Aid, Relief, and Economic Security Act (CARES) Airport Grant Funding

In June 2020, the Airport received approximately \$18.6 million in CARES Act funding from the FAA. This funding is currently being utilized for payroll, utilities, other operational needs, and capital projects with FAA approval.

Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) Airport Grant Funding

Additionally, in February 2021, the FAA notified the Airport of eligibility to receive approximately \$1.5 million in CRRSAA funding, to be utilized in a similar manner as CARES Act funds, with guidance for its use to offset additional COVID-19 cleaning expenses incurred by the Airport.

Airport Enterprise Fund

Roads & Facilities

Russell O. Stark, Airport Director

Enterprise Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$1,455,379	\$1,658,366	\$1,803,875	\$1,803,875	\$145,509
Services & Supplies	2,075,046	2,591,510	2,649,826	2,649,826	58,31
Centrally-Budgeted Expenses	132,776	265,273	301,093	301,093	35,82
Other Charges & Uses	354,812	0	0	0	
Capital Expenditures	242,410	363,000	384,000	384,000	21,00
Total Expenditures	\$4,260,423	\$4,878,149	\$5,138,794	\$5,138,794	\$260,64
Expenditure Reimbursements	(8,420)	0	0	0	
Total Appropriations	\$4,252,003	\$4,878,149	\$5,138,794	\$5,138,794	\$260,64
Earned Revenues By Source					
Interest/Rents	\$1,746	\$2,500	\$2,500	\$2,500	\$
Miscellaneous Revenues	2,329	0	0	0	
Operating Transfers In	639,826	736,231	689,711	689,711	(46,520
Airport Special Revenues	3,867,063	4,156,265	4,446,583	4,446,583	290,31
Fund Balance	(258,961)	(16,847)	0	0	16,84
Total Revenues	\$4,252,003	\$4,878,149	\$5,138,794	\$5,138,794	\$260,64
Net County Cost	\$0	\$0	\$0	\$0	\$
Allocated Positions	15.0	14.0	16.0	16.0	2.
Temporary (Full-Time Equivalent)	0.1	0.1	0.0	0.0	(0.1
Total Staffing	15.1	14.1	16.0	16.0	1.

⁻ Operating Transfers In includes a General Fund transfer of \$639,826 for 2021-2022.

Purpose

The Stockton Metropolitan Airport (Airport) serves the commercial, corporate business, and general aviation needs of San Joaquin County. The Airport is in a foreign trade zone and is conveniently located and easily accessible by two major north-south arterials in California, Interstate 5 and State Route 99.

The Department of Aviation operates and maintains the Airport to meet the highest standards through application of our core values; Safety, Commitment, and Knowledge. The Department also manages numerous tenant agreements and facilities; provides a safe and efficient facility for the operation of aircraft; promotes development of Airport property for aviation and commercial-related services;

obtains and administers Federal Aviation Administration (FAA) grants; and reviews all development proposals within the Airport's sphere-of-influence to ensure compatibility with Federal, State, and local standards.

Major Budget Changes

Salaries & Employee Benefits

> (\$32,952)	Salary and benefits adjustments.
> \$182,767	Add two Crafts Worker positions.
> (\$4,306)	Decrease in extra-help.

Airport Enterprise Fund

Roads & Facilities

Services & Supplies

> \$67,099	Increase in professional services costs for security and special counsel.
> \$39,930	Increase in Montezuma Fire District costs.
> \$26,430	Increase in janitorial services costs due to the 2019 Novel Coronavirus (COVID-19).
> (\$65,000)	Decrease in promotional costs.
> (\$10,686)	Decrease in equipment rentals costs.

Centrally-Budgeted Expenses

> \$8,788	Increase in data processing charges.
> \$28,407	Cost Allocation Plan adjustment.

Revenues

> \$952,978	Increase in reimbursement from CARES Act grant for operating expenses.
> (\$366,000)	Decrease in parking revenue.
> (\$125,413)	Decrease in lease revenue for farming.
> (\$117,000)	Decrease in fuel flowage fees due to COVID-19.
> (\$103,000)	Decrease in revenue for aircraft landing fees.
> (\$46,520)	Decrease in Passenger Facility Charges (PFC) reimbursement.

Capital Expenditures

> \$278,000	San Joaquin Council of Governments Measure K Expenditure Plan.
> \$76,000	Digital billboard.
> \$30,000	Paint machine.

Program Discussion

The 2021-2022 recommended Airport budget totals \$5,138,794, which is an increase of \$260,645 from the 2020-2021 adjusted budget. This increase is primarily

attributable to the addition of two Craft Worker positions, increases in professional services and janitorial services costs, an increase in Montezuma Fire District costs, and a Cost Allocation Plan adjustment, partially offset by a decrease in promotional costs and salary and benefits adjustments.

The 2021-2022 recommended Airport budget includes the addition of two Crafts Worker II positions to provide increased support of Airport maintenance functions due to additional property and aging infrastructure requirements.

The Airport continues to strive to improve its financial position and build a sufficient fund balance to support the cost of deferred maintenance issues that have grown over the years. The Airport continues to generate revenue from aircraft storage fees, land leases, terminal office leases, landing fees, and fuel flowage fees, however, these revenues are not sufficient to maintain core infrastructure needs, such as repairs to roads in the Airport Industrial Park or rehabilitation and replacement of the commercial terminal.

The 2021-2022 recommended budget includes continued County support of the Airport by providing a General Fund loan of \$639,826 to the Airport Enterprise Fund. The County will leverage all financial contributions to the Airport in negotiations with the FAA for current and future land opportunities related to the Airpark 599 development project.

2019 Novel Coronavirus (COVID-19)

The Airport and its tenants have not been immune to the effects of the COVID-19 pandemic. Social-distancing policies, restrictions on non-essential travel, and stay-at-home measures have affected many of the Airport tenants.

Allegiant Airlines is well established at the Airport and was providing up to 16 flights per week prior to the pandemic; however, the airline has experienced a significant reduction in passengers. As a result, a majority of the flights to and from Stockton have been canceled, drastically reducing the number of flights operating at the Airport. Although not related to the pandemic, Allegiant terminated its flights to San Diego in October 2020. The cancelation of flights has resulted in decreased revenue from parking fees, fuel flowage, aircraft landing fees, and PFC, totaling approximately \$632,520.

Other businesses affected by COVID-19 include the restaurant and the rental car agencies. The restaurant attempted to provide takeout service during the onset of the crisis but customer demand was low and it had to close temporarily. Hertz Rental Car, Enterprise Rent-A-Car, CalStart, and New Tech Aircraft Services have all permanently closed their locations at the Airport.

At the onset of the pandemic, the Airport received requests for rent abatement assistance from tenants. Due to early guidance received from the FAA, associated with meeting

Airport Enterprise Fund

Roads & Facilities

FAA Grant Assurance requirements, the Airport offered to defer the rent instead. As the pandemic progressed, the FAA revised its guidance and allowed the Airport to defer or abate tenants rent on a case-by-case basis, depending upon individual circumstances. The effects on the Airport budget of any deferment or abatement are carefully considered. As of this writing, the Airport has offered three abatements, totaling approximately \$7,330.

Due to the current economic conditions and uncertainty associated with the COVID-19 pandemic, the Department will continue to closely monitor economic indicators and Airport activity in 2021-2022 and may return to the Board for midyear budget adjustments. As a contingency plan, should the crisis impact air travel through 2021-2022, the Airport will implement various cost reduction measures. These actions may include, but are not limited to, reducing travel expenses, and evaluating strategies to reduce utility and other operations expenditures.

Coronavirus Aid, Relief, and Economic Security Act (CARES) Airport Grant Funding

In June 2020, the Airport received approximately \$18.6 million in CARES Act funding from the FAA. The grant can be used for Airport capital projects (with FAA approval), payroll, utilities, and other airport operations and maintenance needs. The 2021-2022 recommended Airport budget includes a reimbursement from the CARES Act Airport grant of \$1.144.717.

Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) Airport Grant Funding

In February 2021, the FAA notified the Airport that it would receive approximately \$1.5 million in CRRSAA funding.

While similar to the CARES Act grant, CRRSAA funds can only be used to assist Airports with efforts to prevent, prepare for, and respond to the COVID-19 pandemic with additional guidance for its use to offset additional COVID-19 cleaning expenses incurred by the Airport during the pandemic period. The Airport is working closely with the FAA to ensure documentation for CRRSAA Airport grant funding is completed in an expeditious manner to ensure funds are available when needed.

Air Services

In 2020-2021, Allegiant Air service was reduced by approximately 51% from the previous year due to the travel restrictions imposed during the pandemic.

Allegiant Air continues to provide service to Las Vegas and Phoenix-Mesa Gateway Arizona. The Airport has on-going discussions with Allegiant management regarding opportunities for additional flight destinations or increased frequency on existing routes.

Revenue streams that are primarily driven by aviation activities, such as fuel-flowage fees and landing fees, have remained relatively constant throughout the pandemic. However, revenue realized from parking fees has been reduced by over 70% during the pandemic. It remains uncertain how the COVID-19 pandemic or the emergence of COVID variants may impact Airport revenue streams in 2021-2022.

To develop high-quality commercial aviation activity, the Airport Director continues to work with an air service development consultant on the best approach for the Airport to secure additional service with major or regional airlines and increase the routes and frequency of Allegiant Air.

	W	orkload I	Data			
		2017-2018	———Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Commercial Passengers						
Enplanements		97,648	99,228	79,528	40,687	41,50
Deplanements		96,884	99,040	78,786	39,796	40,592
	Total	194,532	198,268	158,314	80,483	82,09
Aircraft Operations						
Air Carrier		2,500	2,811	2,518	2,345	2,39
Air Taxi		1,862	1,578	2,541	1,341	1,36
Military		2,083	2,308	3,001	2,349	2,39
General Aviation		80,904	75,768	59,024	43,723	44,16
	Total	87,349	82,465	67,084	49,758	50,31



Airport Capital Projects

Roads & Facilities

Russell O. Stark, Airport Director

	2019-2020	2020-2021	2021-2022	2021-2022	Increase
Enterprise Fund	Actual	Adjusted	Requested	Recommended	(Decrease)
Expenditures					
Capital Expenditures	\$6,184,805	\$11,676,653	\$5,087,941	\$5,087,941	(\$6,588,712
Total Appropriations	\$6,184,805	\$11,676,653	\$5,087,941	\$5,087,941	(\$6,588,712
Earned Revenues By Source					
Operating Transfers In	\$588,102	\$823,710	\$593,029	\$593,029	(\$230,681
Airport Special Revenues	4,031,731	10,852,943	4,494,912	4,494,912	(6,358,031
Fund Balance	1,564,972	0	0	0	
Total Revenues	\$6,184,805	\$11,676,653	\$5,087,941	\$5,087,941	(\$6,588,712
Net County Cost	\$0	\$0	\$0	\$0	\$

Purpose

The Airport Capital Projects budget includes capital improvement projects in support of Stockton Metropolitan Airport (Airport) efforts to plan, operate, and maintain the safety and appearance of the Airport to meet the highest standards. The Airport prioritizes capital project development to address safety and capacity infrastructure needs. Project phases typically include scope development, environmental clearance, design, engineering, and construction.

Major Budget Changes

Revenues

> (\$6,	358,031)	Decrease	in	Federal	Aviation
				(FAA) and	
> (\$23	0,681)			Reimbursen	

Capital Expenditures

> \$2,445,903	Terminal security access control.
> \$1,323,876	Perimeter fencing.
> \$1,173,997	Re-budget Airport Rescue and Fire Fighting (ARFF) vehicle.

> \$77,111	Parking machine.
> \$29,617	Per and Polyfluoroalkyl Substances (PFAS).
> \$27,293	Rehabilitate General Aviation Taxi lane.
\$10,144	Taxiway D pavement repairs.

Program Discussion

The 2021-2022 recommended Airport Capital Projects budget totals \$5,087,941, which is a decrease of \$6,588,712 from the 2020-2021 adjusted budget. This change reflects a decrease in capital projects planned for 2021-2022.

The 2021-2022 recommended budget includes multiple capital projects to address the aging infrastructure and pavement (rehabilitation and repair projects), equipment (acquisition of an ARFF vehicle), and security improvements (security system upgrades and perimeter fencing) at the Airport. Completion of these projects will improve Airport and passenger security and safety, while increasing the useful life of runways, ramps, and other areas in and around the Airport.

The terminal security system access control project, which was approved in 2020-2021, began in late spring 2021. The project entails replacement of the current aging security system including access card readers, gates, security cameras, and the installation of an onsite security system server facility. The total estimated cost for this project is

Airport Capital Projects

Roads & Facilities

\$2.67 million and construction is estimated to be completed within 12 months.

2019 Novel Coronavirus (COVID-19)

Coronavirus Aid, Relief, and Economic Security Act (CARES) Airport Grant Funding

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Extension of Measure K Loan Agreement

In 2014, the San Joaquin Council of Governments (SJCOG) Measure K Strategic Plan was amended to include the Airport in the Measure K Ordinance and Expenditure Plan to be eligible for additional funds for capital improvements.

In 2015-2016, SJCOG approved an interest-only loan of \$9.7 million with a 3.87% interest rate for five years. The funding is used to modernize aging infrastructure and equipment.

The Airport has utilized \$7.4 million of Measure K funding for multiple projects to improve safety, terminal efficiencies, and for Americans with Disabilities Act compliance.

Measure K Funding Allocated

Desired Name	A 4
Project Name	Amount
Customs and Border Protection Concept	\$100,600
Federal Inspection Station	10,467
Category II Instrument Landing System (CAT II ILS)	3,397,342
RS&H CATEX CAT II ILS	25,532
RS&H Precision Approach Path Indicator (PAPI)	47,500
Public Works PAPI	280,750
Public Works Access Road Extension	220,591
Cargo North Pad	932,876
Terminal Electrical Vault (Generator)	690,989
AIP 39 Overtime	9,520
Small Community Air Service Development (SCASDP)	936,134
Per- and Polyfluoroalkyl Substances (PFAS)	150,000
Taxiway D Pavement Repairs	75,427
Terminal Security Access Control	524,557
Airport Security Systems Repair	30,000

Total \$7,432,285

Remaining Loan Funding Available \$2,267,715

On April 7, 2020, the Board of Supervisors approved a three-year extension of the financing agreement and promissory note through June 2023 (B-20-174). The extension will enable the Airport to program additional projects with the approximately \$2.3 million remaining loan funding available for expense allocation. The estimated interest payment due in June 2022 is \$278,000 and is included in the recommended Airport Enterprise Fund budget (#9230901000).

Airport Capital Projects

Roads & Facilities

2021-2022 Proposed Capital Projects Budget

(with projected sources of funding by project)

Description	FAA	DOT	Local*	Measure K	Total
Perimeter Fencing	\$1,323,876	\$0	\$0	\$0	\$1,323,876
Terminal Security Access System	1,536,297	0	593,029	316,577	\$2,445,903
ARFF Vehicle	1,091,054	0	0	82,943	\$1,173,997
Taxiway D Pavement Repairs	0	0	0	10,144	\$10,144
Rehab GA Taxi Lane	27,293	0	0	0	\$27,293
Parking Machine	77,111	0	0	0	\$77,111
Per- and Polyfluoralkyl Substances PFAS	0	0	0	29,617	\$29,617
Total**	\$4,055,631	\$0	\$593,029	\$439,281	\$5,087,941

^{*}The local funding is from PFC.

^{**}These amounts are based on engineer estimates. Actual costs & timing of reimbursements may vary significantly.

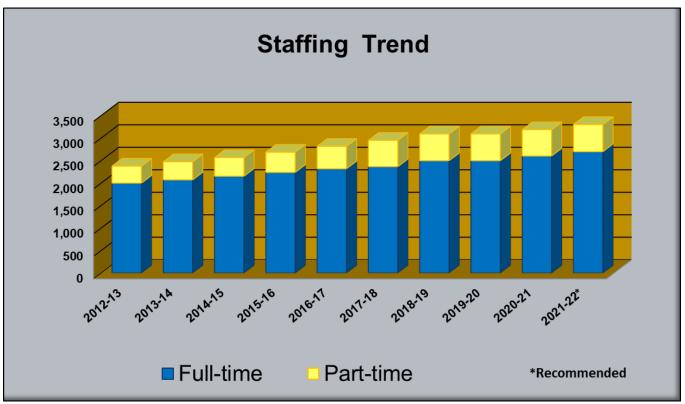


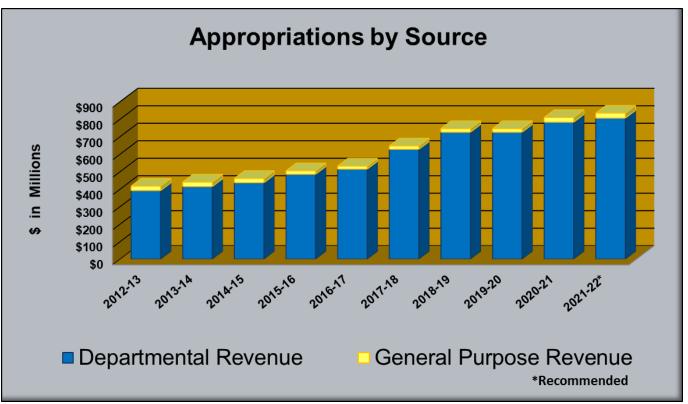




Health Services Appropriations

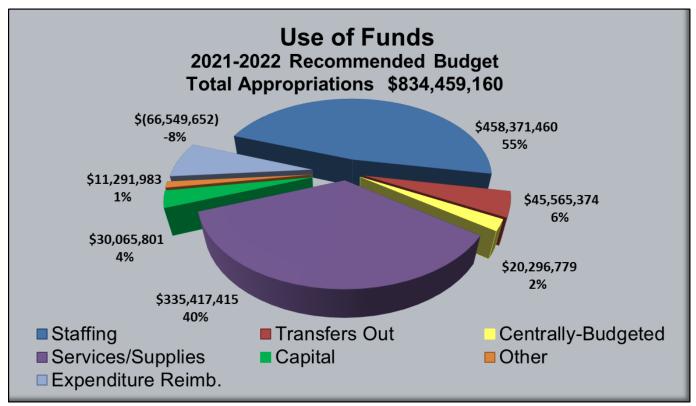
		Page Number	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Summarv —	All Health Care Services	F-4				
· · · · · · · · · · · · · · · · · · ·	Budgets					
4040300000	Mental Health Pharmacy	F-13	\$11,416,383	\$10,981,674	\$10,981,674	(\$434,709)
4040500000	Mental Health Services	F-15	211,895,742	203,700,124	203,700,124	(8,195,618)
4040600000	Substance Abuse Services	F-21	25,844,573	27,704,115	27,704,115	1,859,542
4041000000	Public Health Services	F-25	27,843,577	47,187,560	47,187,560	19,343,983
4041200000	Public Guardian/ Conservator	F-31	4,125,959	4,283,518	4,283,518	157,559
4041800000	Emergency Medical Services	F-34	3,036,730	3,146,967	3,146,967	110,23
4045415000	California Children's Services	F-38	7,139,289	7,337,873	7,337,873	198,584
4049500000	Health Care Services Administration	F-40	1,182,265	1,182,265	1,182,265	(
4049600000	Whole Person Care Program	F-44	7,667,367	5,989,949	5,989,949	(1,677,418
4049700000	Office of the Medical Examiner	F-47	5,741,449	6,229,864	6,229,864	488,41
4049800000	County Support to PPH-FQHC	F-50	0	0	0	(
	Public Works					
4040800000	Utility Districts	F-51	9,000	8,800	8,800	(200
9210000000	Solid Waste Enterprise Fund	F-53	36,317,926	45,321,560	45,321,560	9,003,63
9312000000	CSA 31 Sewer Enterprise Fund	F-58	1,227,974	1,209,424	1,209,424	(18,550
4042000000	Environmental Health	F-60	10,250,574	10,169,116	10,169,116	(81,458
4049100000	Children & Families Program (First 5)	F-67	1,786,524	2,013,958	2,013,958	227,43
4049400000	Operating Transfer to Health Care	F-71	41,410,400	41,410,400	41,410,400	
9221100000	Hospital Enterprise Fund	F-73	412,675,979	416,581,993	416,581,993	3,906,01
	Total - Health Services	s	\$809,571,711	\$834,459,160	\$834,459,160	\$24,887,44

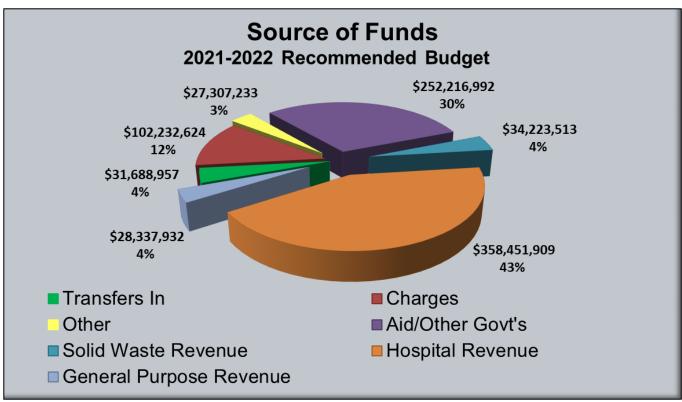




Health Services

Appropriations







All Health Care Services Budgets

Greg Diederich, Health Care Services Director

	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$116,890,268	\$144,200,044	\$179,661,564	\$179,661,564	\$35,461,52
Services & Supplies	102,039,273	173,698,501	184,329,590	184,329,590	10,631,08
Centrally-Budgeted Expenses	4,331,219	5,663,448	7,110,417	7,110,417	1,446,96
Other Charges & Uses	13,686,948	43,620,075	29,687,817	29,687,817	(13,932,258
Capital Expenditures	1,567,672	14,239,045	13,728,013	13,728,013	(511,032
Operating Transfers Out	787,220	3,732,850	3,904,974	3,904,974	172,12
Total Expenditures	\$239,302,600	\$385,153,963	\$418,422,375	\$418,422,375	\$33,268,41
Expenditure Reimbursements	(34,389,266)	(34,539,823)	(63,817,988)	(63,817,988)	(29,278,165
Total Appropriations	\$204,913,334	\$350,614,140	\$354,604,387	\$354,604,387	\$3,990,24
Earned Revenues By Source					
Licenses/Permits/Franchises	\$816,758	\$1,069,276	\$1,129,594	\$1,129,594	\$60,31
Fines/Forfeitures/Penalties	1,676	123,500	283,500	283,500	160,00
Interest/Rents	608,676	570,000	515,000	515,000	(55,000
Aid From Other Governments	114,323,920	212,581,816	209,947,642	209,947,642	(2,634,174
Charges For Services	75,534,653	89,243,060	91,700,118	91,700,118	2,457,05
Miscellaneous Revenues	1,694,965	645,674	399,676	399,676	(245,998
Operating Transfers In	6,566,036	8,748,449	7,536,946	7,536,946	(1,211,503
Fund Balance	(10,109,310)	6,505,945	8,456,901	8,456,901	1,950,95
Total Revenues	\$189,437,374	\$319,487,720	\$319,969,377	\$319,969,377	\$481,65
Net County Cost	\$15,475,960	\$31,126,420	\$34,635,010	\$34,635,010	\$3,508,59
Allocated Positions	1,045.0	1,093.0	1,264.0	1,264.0	171.
Temporary (Full-Time Equivalent)	161.5	173.8	245.9	245.9	72.
Total Staffing	1,206.5	1,266.8	1,509.9	1,509.9	243.

This is a summary of the 15 budgets administered by the Director of Health Care Services (HCS), including:

2022621000	Correctional Health Services
4040300000	Mental Health Pharmacy
4040500000	Mental Health Services
4040600000	Substance Abuse Services
4040700000	Behavioral Health Administration
4041000000	Public Health Services

> 4041200000	Public Guardian/Conservator
> 4041800000	Emergency Medical Services
4 045415000	California Children's Services
4049500000	HCS Administration
> 4049600000	Whole Person Care Program
> 4049700000	Office of the Medical Examiner

Health Services

> 4049800000 County Support to Primary/

Preventive Health Care – Federally-Qualified Health Center (PPH –

FQHC)

➤ 5055600000 Veterans Services Office

➤ 5055246000 Neighborhood Preservation

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the HCS Agency focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board's Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board's Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues. The following highlights provide an overview of several projects, programs, and activities administered by the HCS Agency.

Homelessness

San Joaquin County's Whole Person Care (WPC) Program specifically targets adult Medi-Cal beneficiaries with a serious mental illness or substance use disorder who are homeless or at risk of homelessness upon release from the County Jail, a psychiatric health facility, or hospital, as well as high utilizers of emergency department services. HCS is the lead County entity and single point of contact to the California Department of Health Care Services (DHCS) for the County's WPC program.

California Advancing and Innovating Medi-Cal (CalAIM) is a multiyear initiative proposed by the State as a framework to improve the quality of life and health outcomes by implementing broad delivery system, program, and payment reforms. The major components of CalAIM build upon the successful outcomes of various pilot programs from the previous Federal Waivers (including but not limited to WPC, Health Homes, and the Coordinated Care Initiative) and will result in better quality of life for Medi-Cal members as well as long-term cost savings/avoidance. CalAIM was planned to begin on January 1, 2021, but DHCS postponed the planned implementation of the CalAIM initiative to January 1, 2022 so that DHCS and all partners could focus their limited resources on the needs arising from the public health emergency due to the 2019 Novel Coronavirus (COVID-19). With the local implementation of CalAIM, HCS will maintain a focus on services provided to individuals experiencing homelessness.

A primary WPC goal is to coordinate care in real-time and evaluate progress in improving individual and population WPC utilizes two primary platforms for data repository and information sharing: The Health Information Exchange (HIE) and Activate Care. The HIE, an affiliate of Manifest Medex, has been the central data repository for health care information sharing, which includes clinical values, diagnosis, active medication lists, and other clinical notes and structured data. Activate Care is the primary platform used by WPC partners to make WPC referrals, coordinate care, track documents, and receive real-time hospital admission alerts. WPC continues building toward real-time care management capabilities among all WPC participating entities for enrollees who have opted into The HIE is currently working on program services. implementing real-time alerts from the County Jail on bookings and releases and future goals include integration with the Homeless Management Information System (HMIS).

WPC is partnering with United Way, St. Joseph's Medical Center, Kaiser Permanente, and 211 San Joaquin to support the implementation of a Connected Communities Network within the County that will electronically coordinate referrals between various community-based social service organizations, health care partners, schools, and other entities that provide services to at-risk populations. This effort is intended to leverage outcomes data to better identify and close service gaps.

Effective December 21, 2020 the Neighborhood Preservation Division was transferred from the Community Development Department to the HCS Agency (B-20-697). Neighborhood Preservation administers, plans, coordinates, and implements the County's grant-funded housing and community The position of Program development programs. Administrator-Homeless Initiatives was also transferred from the County Administrator's budget to HCS. consolidation of resources will allow closer integration of various programs and staffing such as Emergency Solutions Grants (Federal and State); Continuum of Care; Homeless Emergency Aid Program; California Emergency Solutions and Housing Program; Homeless Housing, Assistance, and Prevention; Community Development Block Grants; Permanent Local Housing Allocation Program; and No Place Like Home, in addition to coordinating efforts on the HMIS. Furthermore, it will provide enhanced collaboration with other HCS divisions such as Behavioral Health, Public Health, Veterans Services Office (VSO), and WPC.

Services for homeless individuals recently developed by HCS include three housing projects: Homeward Bound provides a community-based Behavioral Health Assessment and Respite Center operated by Community Medical Centers; Progressive Housing is operated by Stockton Self-Help Housing and is

Health Services

designed to increase housing options for individuals with mental health challenges by developing a number of small-scale housing facilities; and Project-Based Housing is being implemented with Mental Health Services Act (MHSA) funds in partnership with the Housing Authority of the County of San Joaquin (HACSJ).

The Projects for Assistance in Transition from Homelessness team provides various services at encampments and shelters. BHS also partners with the Stockton Police Department on the Law Enforcement Assisted Diversion project in which teams of officers and BHS staff link homeless individuals to safe housing, and mental health and substance abuse disorder services.

On March 12, 2019, the Board of Supervisors authorized the General Services Department Director to execute an Option to Lease Agreement with HACSJ for the construction and long-term operation of Victory Gardens, a permanent supportive housing project for homeless veterans (B-19-178). Additionally, the Board authorized a resolution directing staff to create a separate 2.5-acre parcel for the Victory Gardens project on Mathews Road in French Camp. On March 9, 2021, HCS executed a ground lease with HACSJ in order to secure tax credits for the project. It is anticipated that the units will be completed and ready for occupancy in fall 2022.

The California Department of Housing and Community Development's No Place Like Home (NPLH) Program provides up to \$2.0 billion in bond proceeds to California communities to invest in the development of permanent supportive housing for persons who are in need of mental health services and are experiencing homelessness or who are at risk of chronic homelessness. The County was awarded a non-competitive allocation of \$2.1 million in January 2019 and BHS has developed a plan for addressing homelessness for people with serious mental illness, and in partnership with HACSJ, developed a competitive NPLH proposal to renovate and construct the Sonora Square Project to provide 37 units of much-needed permanent supportive housing.

A competitive NPLH application was submitted in January 2020, but ultimately did not receive sufficient points to make the funding threshold due to a highly competitive Statewide applicant pool. HACSJ has subsequently submitted a \$2.5 million request for City of Stockton HOME funds from the Department of Housing and Urban Development which would complete the financing for the project. If full funding for the project is achieved, HACSJ contemplates a spring 2023 occupancy.

Ensure Fiscal Responsibility

HCS divisions continually seek to maximize the use of State and Federal funds to provide necessary services to its clients, thereby reducing demands on the County's General Fund. Grants and community-based support are also leveraged to implement and sustain programs, to minimize Net County Costs and to help prevent negative impacts to service delivery.

Correctional Health Services (CHS) participates in the State's Medi-Cal County Inmate Program (MCIP), which allows Medi-Cal reimbursement for allowable inpatient hospital services provided to MCIP-eligible inmates. Such costs would otherwise be a County General Fund obligation as CHS has historically reimbursed San Joaquin General Hospital (SJGH) or paid tertiary care centers for inpatient services provided to this mandated population. With the implementation of MCIP, costs to CHS are reduced as SJGH is now reimbursed directly from the State at prevailing Medi-Cal fee-for-service rates for most inpatient services.

In July 2018, BHS began implementing the County's Drug Medi-Cal Organized Delivery System (DMC-ODS). DMC-ODS provides counties with tools to help control costs associated with the 2011 realignment of DMC to the counties, especially in the rapidly growing area of Narcotic Treatment Programs (Methadone clinics). DMC-ODS also provides an ability to draw-down additional Federal funds to support certain residential treatment programs.

BHS has redesigned its quality improvement and contract monitoring process with an emphasis on providing technical assistance to enhance the quality of services provided by community contractors. Most contracts have been moved to a rate-based payment methodology to better ensure compliance with State and Federal regulations. Due to reduced demand for certain services as a result of the COVID-19 pandemic, accommodations were made to many BHS providers via contract amendments in 2020-2021 in order to help assure an adequate and available community provider network was maintained.

Public Health Services (PHS) continues to focus on decreasing its Net County Cost for providing laboratory services. In January 2019, the Board approved an agreement with Stanislaus County to share services and expand the laboratory's role as a regional service provider and to increase economies of scale in laboratory operations (B-19-29). PHS has also partnered with SJGH to eliminate duplication of laboratory testing and is leveraging the ability of PHS to bill third-party insurance payers for many laboratory services. PHS actively seeks additional funding from private, State, and Federal grants, and senior managers are participants in advocating to increase State funding for local health departments through their professional organizations. The COVID-19 pandemic caused a substantial increase in testing demand, and the Public Health Lab was the first lab in the County to perform Polymerase Chain Reaction (PCR) testing for COVID-19, and has been a critical resource in quickly identifying and addressing community outbreaks.

Health Services

Emergency Medical Services (EMS) includes provisions in its ambulance transport contracts to have mandated emergency ambulance services provided without the need for County subsidies, while also capping County's indigent emergency ambulance costs at State Medi-Cal fee-for-service reimbursement rates. The receipt of ambulance service provider performance penalty revenue has allowed EMS to offset its entire Net County Cost over the past several fiscal years and provides a funding source for potential future EMS capital project needs.

HCS Administration, in coordination with PHS and the General Services Department (GSD), continues moving forward on construction of the replacement facility for the existing Public Health building and adjacent laboratory and anticipates occupancy in September 2021. In addition, several other HCS functions are being evaluated by GSD as part of the Countywide master space planning efforts to determine if there are opportunities for increased efficiencies through co-location of staff. Currently, several HCS Agency functions including contract administration, finance, human resources, and information technology are scattered throughout various facilities. Centralizing certain staffing into a single physical location would improve productivity, quality, and standardization, as well as increase the potential for efficiencies, both in terms of staffing and overhead costs, as well as increase the Agency's overall organization capacity.

HCS seeks to reduce Countywide health care costs by working to establish collaborations between systems to better position the County for the impacts of future changes to Medi-Cal funding streams and an eventual shift toward alternative payment methodologies that will require participating in risk-sharing or capitated payment arrangements. HCS is working in partnership with Health Plan of San Joaquin on the transition to the CalAIM framework.

Promote Good Governance and Increase Organizational Capabilities

In conjunction with SJGH, HCS continues to support the Federally Qualified Health Center Look-Alike (FQHC-LAL) primary care clinics branded as the San Joaquin County Clinics (SJCC). HCS provides support to the SJCC Community Board and serves as the County point of contact for State and Federal agencies. BHS provides integrated behavioral health staffing to SJCC, and the WPC program has integrated with SJGH's Population Health Team and assists SJGH in meeting certain Medicaid waiver objectives in the areas of improved perinatal care, behavioral health, and complex care management for high-risk medical populations.

Both the HCS and BHS Directors have been on the Board of Directors for the San Joaquin Community HIE, a nonprofit corporation established to develop and implement technologies to compliantly share health information among participating local medical providers and has expanded access to include additional public and private health and hospital systems in San Joaquin, Stanislaus, and Merced counties. The HIE is supporting functionality for real-time care coordination, population health management, emergency department visit notifications, and predictive analytics using social determinant of health data.

HCS and BHS are active in a wide variety of collaborative efforts throughout San Joaquin County to improve the community, including public safety and reducing adverse impacts on the community from individuals suffering with the effects of mental illness. Staff are actively involved with the Continuum of Care, Opioid Safety Coalition, Human Trafficking Task Force, the Law Enforcement Assisted Diversion Project, Stepping Up Initiative, Healthy Communities Coalition, Community Corrections Partnership, Community Health Leadership Council, Health Force Partners Northern San Joaquin Valley, and the County Threat Assessment Team.

BHS continues to implement its Integrated Information System Infrastructure Project, which is partially funded by the MHSA. This system will modernize and transform clinical and administrative information systems to support improved utilization management, quality of care, operational efficiency, data analytics, and timeliness of financial data, ultimately leading to improved health outcomes for County residents. It remains to be determined if the reimplementation of County's PeopleSoft financial system will allow BHS to eliminate many redundant accounting processes associated with maintaining its own detailed general ledger and cost accounting systems.

MHSA funds are being used to further expand Full Service Partnership programs that provide intensive mental health services and supports to individuals who are unserved or underserved, and are experiencing homelessness, justice involvement, or have other indicators of severe unmet needs; provide increased early intervention programs for children and youth through school-based interventions and suicide prevention strategies, as well as services for children involved with Child Welfare Services or human trafficking. Funds are also directed towards efforts to improve public safety by assisting law enforcement partners in diverting certain nonviolent and non-serious offenders with behavioral health concerns away from the criminal justice system and into community-based treatment alternatives, including building criminal justice system partnerships to focus on individuals who are potentially incompetent to stand trial.

BHS continues to use MHSA funds to support their Mobile Crisis Response Teams which provide on-site clinical assessment and interventions in partnership with first

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responders, hospital emergency rooms, children's group homes, and at the Mary Graham Children's Shelter.

BHS continues to expand its "Homeward Bound" Initiative, which is supported by a combination of MHSA Innovations and Proposition 47 grant funds. Homeward Bound includes a community-based Behavioral Health Assessment and Respite Center operated by Community Medical Centers that serves as a "friendly front door" to services for unserved and underserved individuals who may be reluctant to access the public mental health system. Homeward Bound also includes medically-monitored withdrawal management medication-assisted treatment programs. Homeless individuals may be eligible for a grant-funded housing assistance project operated by the Central Valley Low-Income Housing Corporation. A second MHSA Innovations project component, Progressive Housing, increased housing options for individuals with mental health challenges by developing several small-scale housing facilities, which now totals 75 beds. These services target major gaps in the County's service delivery system and are vital in addressing the increase in opioid use disorders.

PHS works closely with County departments, community partners, residents, and other entities on convening discussions on ways to improve population health and address health disparities in disadvantaged and distressed communities. Whenever possible, PHS strives for a "Health in All Policies" approach that calls for public health professionals to work with a broad spectrum of partners, such as schools, law enforcement, health care providers, community service providers, faith-based organizations, transportation officials, and resident grassroots leaders who can help communities make healthier choices. These partnerships have been a vital component in PHS's COVID-19 response efforts.

PHS partnered with Bayesiant, a provider of population health data and analytics to government and healthcare agencies, to launch an AI-powered online vaccine registration portal to facilitate the equitable distribution of the COVID-19 vaccine within the County. PHS leadership realized early on it needed an evidence-based approach to understanding the hardest hit communities within the region - largely composed of essential workers and the farming community - by capturing and analyzing factors that affect risk of infection and probability of severe outcomes, including hospitalization and potential death. The collaboration with Bayesiant was an integral part of helping the County understand how best it can get ahead of COVID-19. Using a data-based approach has enabled PHS to make important equity-based decisions from the top-down, like identifying specific neighborhood hot-spots, higher-risk populations and communities, and becoming the foundation on which critical decisions were made, such as hospital

resource planning, community outreach to the most at-risk communities, and where to place vaccine sites.

PHS continues efforts to become accredited by the national Public Health Accreditation Board (PHAB). Following completion of a Community Health Needs Assessment and a Community Health Improvement Plan in spring 2017, PHS developed its 2017-2022 Strategic Plan, which was the final prerequisite to initiate the accreditation application process. In November 2018, a site visit was conducted by a PHAB team to evaluate the Department's conformity to national public health practice standards. In March 2019, PHAB notified PHS that the accreditation decision had been deferred until some additional documentation was submitted and reviewed. Due to the COVID-19 pandemic, PHAB extended the timeframe for PHS to submit the required action plan which was reviewed by a consultant and submitted in early 2021. PHS anticipates achieving national accreditation status by the end of 2020-2021.

PHS is actively engaged in the process of developing its managers and supervisors' leadership and management skills in order to best equip them for their roles, as well as developing its workforce for career advancement. In January 2020, PHS entered into an agreement with MaxPotentials to implement a twelve-month leadership development program for PHS which incorporates individual assessments of participants, executive and peer coaching, as well as group training sessions. Due to the COVID-19 pandemic, the program has been extended into 2021.

The EMS system is the ultimate safety-net for individuals experiencing acute illness or injury or requiring immediate access to medical care. EMS regularly collaborates with other County departments and external organizations to ensure the ability of the pre-hospital care system to meet the needs of all County residents and visitors. EMS maintains an active and up-to-date website and uses electronic messaging and social media to keep system personnel, providers, stakeholders, and the general public informed of EMS services, activities, and other important information. EMS continues to enhance its data analytics capabilities to better monitor fire-medical and ambulance resource utilization and deployment. During the COVID-19 pandemic, EMS issued a daily hospital report showing the operational status of all seven of its acute care hospitals including the number of positive inpatients, ICU utilization, overall licensed bed capacity, and other metrics.

In July 2018, EMS implemented a system of care tailored to patients who have experienced a stroke, including the designation of all seven acute care hospitals located in the County as primary "stroke centers" to focus on rapid identification, treatment, and under specific circumstances, transfer to comprehensive stroke centers or tertiary hospitals

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outside San Joaquin County. EMS is working collaboratively with system participants to evaluate system performance and implement adjustments as needed. EMS will also continue monitoring and evaluating the County's trauma system, including oversight of SJGH's performance as a designated Level II Trauma Center, which was achieved in April 2021, and adherence to established timelines and benchmark requirements.

In 2021-2022, EMS will create and revise additional policies to further address recommendations from the EMS System assessment including creating an EMS Advisory Council, standardizing provider agreements, and continuing to increase EMS System data transparency in collaboration with system partners.

The VSO plays a critical role on behalf of County veterans by delivering information regarding available services and providing assistance with obtaining entitled benefits. The VSO continues to assist the Federal Department of Housing and Urban Development-Veterans Affairs Supportive Housing Program by referring and informing low-income and disabled veterans of eligibility for case management, clinical services, and housing vouchers, and by assisting in the preparation of health care and disability claims.

HCS Administration, in coordination with the County Administrator's Office and Sheriff's Office (SO), continues the transition to a Medical Examiner's Office (ME) within HCS from the prior Sheriff-Coroner model. Since December 2020, the ME has been handling approximately 50% of the County's death call volume using five Investigators. HCS should complete the transition once additional investigators are hired in 2021-2022.

Improve Public Safety and Enhance Overall Criminal Justice System

HCS is active in a wide variety of collaborative efforts throughout the County that improve public safety. The WPC Program is intended to better coordinate the physical health. behavioral health, and social services needs for vulnerable Medi-Cal beneficiaries who are high utilizers of multiple publicly-funded systems and who continue to have poor health outcomes. As the WPC Program transitions into CalAIM and the creation of in-lieu of service and enhanced case management Medi-Cal benefits, there will be an increased focus by HCS on serving individuals who are experiencing homelessness, have a mental illness or substance use disorder, are involved in the criminal justice system, or are former foster youth. These services are being leveraged by additional funding from MHSA for the Assessment and Respite Center, and Proposition 47 funds for a medically-monitored withdrawal management program, both of which are operated in partnership with Community Medical Centers. The WPC Program also helps to improve public safety and enhances the overall criminal justice system by working to reduce recidivism.

In May 2016, the Board of Supervisors adopted a resolution in support of the Stepping Up Initiative (R-16-80). This national initiative is designed to help advance counties' efforts to safely reduce the prevalence of individuals with mental illness in jails. Since adoption, HCS has facilitated a series of meetings with several law and justice system partners, community providers, and other key stakeholders to help support the implementation of innovative and proven practices that can safely divert certain individuals with mental illness away from the criminal justice system and into community-based treatment alternatives, thus helping to improve overall public safety.

With funding from the Community Corrections Partnership (CCP), CHS is providing universal screening and assessment for behavioral health conditions during the Jail booking process. This service expansion increases early detection and identification of individuals who potentially have an undiagnosed mental illness, a substance use disorder, or who are active mental health consumers. Early identification of individuals in need of behavioral health services helps reduce recidivism rates for individuals at risk of re-incarceration. Atrisk individuals are referred for target-specific case management while still in custody, as well as direct linkages to services upon being released. Staff also assist individuals through the court process, prepare them for release back into the community, and follow through on their discharge plan for up to 30 days' post-release.

CHS collaborates with the SO and the Department of State Hospitals on a program to provide competency restoration services for individuals with felony charges who are determined incompetent to stand trial. Instead of being retained in the Jail Medical Unit while awaiting admission to a State hospital facility, inmates may be ordered by the Court to a County-operated facility to receive State-funded services in order to encourage timely resolution and minimize the amount of time the inmate is incarcerated. In May 2019, the Board of Supervisors approved the agreement with the State (A-19-112) for the Jail-Based Competency Treatment Program. Services began in January 2020 and as of July 2021, the program will expand from 10 clients to an ability to serve up to 12 inmates concurrently.

On May 15, 2018, the Board established the Office of the Medical Examiner as a separate division within the HCS Agency. In 2020, there were a total of 4,038 deaths that fell under the jurisdiction of the ME. This represents an increase of approximately 47% over the prior ten-year average of approximately 2,740 cases per year, with nine of the 12 calendar months reaching all-time highs in volume of cases.

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Since December of 2020, the ME has been handling approximately 50% of the County death call volume. On March 23, 2021, the Board approved three additional Medical Examiner Investigator positions to expand the ME's operational coverage and immediately increase its share of the County death call volume (R-21-32).

BHS contracts to provide Crisis Intervention Training for Law Enforcement to all County law enforcement organizations on a recurring basis. This program aims to increase law enforcement officers' awareness and understanding of mental illness with the goal of improving the outcomes of interactions between law enforcement and people experiencing mental health difficulties. These collaborative efforts of BHS aim to provide the highest level of care to those with serious mental illness and/or substance use disorders, while working to reduce stigma and improve overall public safety.

Safe and affordable housing is instrumental in assisting individuals to recover from mental health and substance use disorders and to reduce recidivism among offenders. In accordance with the County's Strategic Priorities on Homelessness, BHS is using MHSA and NPLH grant funds to increase the availability of both transitional and permanent supportive housing.

The Public Guardian/Conservator's Office provides assessment and case management services to eligible individuals who are referred by the Collaborative Courts and help to support individuals living in the least restrictive environment possible, including providing Lanterman-Petris-Short (LPS) Conservatorships to individuals who do not require a locked facility placement.

PHS collaborates with other County departments and community agencies as part of the local Opioid Safety Coalition to address opioid misuse and abuse. The coalition provides outreach to health care providers and the general public. Other activities include increasing distribution of Naloxone to individuals at risk for opioid overdose and expanding the availability of Medication Assisted Treatment options. The coalition seeks to increase funding opportunities through their eligibility to apply for State and Federal funding.

PHS strives to improve public health and safety through its focus on protecting residents from harm through promotion of safe and healthy communities. PHS collaborates with community partners to promote public safety by preventing early deaths, addressing and responding to communicable disease outbreaks, promoting safer and more walkable neighborhoods, preventing injuries, and reducing the negative impact of both acute and chronic diseases.

Promote Economic Development

The HCS Director is a Board member of iHub San Joaquin, representing the health care focus area and the promotion of local economic development within the health care technology sector with an emphasis on innovation and expanded health care career opportunities.

HCS has sponsored the Community Health Leadership Council since its inception in 2000 with the purpose of convening key community decision makers to identify the most critical health care challenges confronting the County. In partnership with San Joaquin Delta College, the Council helped to launch HealthForce Partners Northern San Joaquin Valley in 2018, which brings together the area's major health care providers, educational institutions, and workforce development agencies to advance the expansion of health care workforce strategies and training programs.

PHS promotes economic development through programs that focus on reducing barriers to healthy living. Participants receive support to graduate from high school, maintain housing, obtain healthy food, and increase compliance with medical regimens and appointments. Through this support, individuals are better prepared to be healthy contributing members of the community.

EMS continues efforts to quantify the annual economic activity generated throughout the EMS system as a result of the trauma center, specialty care centers, and other related essential health care services. EMS estimates that ground ambulance transport alone generates in excess of \$46.0 million in annual economic activity for the County.

The VSO, in collaboration with other agencies, annually secures for San Joaquin County veterans nearly \$10.0 million in overall benefits, including retroactive payments and assistance from other agencies.

The VSO historically awards 300-500 military dependent students with the California College Fee Waiver annually. Students receive no direct compensation, but are authorized to attend California State Colleges, Universities, and community colleges with little to no financial burden.

Affordable housing projects will be developed within the County via funding allocations from the NPLH as well as via other funding streams leveraged in partnership with the Housing Authority. These projects will not only provide much needed low-income supportive housing units, but will also promote local economic development.

Other HCS activities planned for 2021-2022 in support of the Board Strategic Priorities include:

➤ Continuing participation in and coordination of weekly meetings with the County Administrator's Office, PHS,

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- Office of Emergency Services, and EMS on the County's response to the COVID-19 pandemic.
- ➤ Providing leadership and guidance for health carerelated policy issues and legislation at the local, State, and Federal levels, developing position statements for pending legislation or County advocacy, as well as meeting with elected officials in support of the County's legislative platform.
- Assessing and monitoring the use of 1991 Realignment funds (derived from vehicle license fees and State sales tax), which provide funds to support indigent health care and mental health services, as well as other major Statefunded programs, such as 2011 Realignment, MHSA funds, EMS-Maddy Fund, 1115/1915 Waivers and the CalAIM initiative, and California Children's Services.
- ➤ Working collaboratively with PHS and community partners to develop a new Community Health Needs Assessment and further the goals outlined in the related Community Health Improvement Plan.
- ➤ Engaging with qualified providers on service delivery options to expand the availability of inpatient psychiatric beds and substance use disorder treatment capacity within the County and region.
- Serving as liaison with Health Plan of San Joaquin to maximize the use of safety net facilities, including BHS, SJGH, and SJCC for the transition of additional Medi-Cal eligible populations into Medi-Cal Managed Care.
- Assisting with advocacy for expanded local Veterans Affairs medical facilities and services, such as the

- Community-Based Outpatient Clinics in French Camp, which began construction in late 2020.
- ➤ Evaluating opportunities for system integration, enhanced coordination of care, and opportunities for quality improvement and compliance across the divisions of the HCS Agency and SJGH, as well as applicable safety-net partners.
- ➤ Continuing active participation with the Continuum of Care (CoC) and coordinating homelessness initiative programs to help address the recommendations of the CoC strategic plan as adopted by the Board of Supervisors.
- ➤ Participating in the CCP to ensure programmatic and legal responsibilities for medical and mental health care for inmates released by the State and newly-sentenced offenders housed in County Jail facilities.
- Supporting the SJCC FQHC-LAL Board consistent with revised governance requirements from the Health Resources and Services Administration
- ➤ Participating in the County's PeopleSoft Reimplementation Executive Steering Committee.
- Working collaboratively with the SO and Probation Department to assure CHS meets all State and Federal statutory and legal requirements for inmate medical services.
- ➤ Continuing to participate in the County's review of, and enhancements to, emergency operations plans and their implementation as part of the County's COVID-19 response.

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Health Care Services - Summary of Net County Cost

(2021-2022 Proposed Budget)

Budget	Name	Required Match/ MOE*	Overmatch/ Discretionary	Total Net County Cost	Total Budget (Expenditures)	NCC% of Total Budget
2022621000	Correctional Health Services	0	13,506,526	13,506,526	17,837,531	75.7%
4040300000	Mental Health Pharmacy	0	0	0	11,589,785	0.0%
4040500000	Mental Health Services	1,063,736	547,023	1,610,759	207,129,922	0.8%
4040600000	Substance Abuse Services	0	776,288	776,288	28,794,719	2.7%
4040700000	Behavioral Health Administration	0	0	0	17,978,237	0.0%
4041000000	Public Health Services	331,881	12,197,111	12,528,992	49,058,454	25.5%
4041200000	Public Guardian/Conservator	0	928,073	928,073	4,283,518	21.7%
4041800000	Emergency Medical Services	0	885,332	885,332	3,146,967	28.1%
4045415000	California Children's Services	545,334	1,387,577	1,932,911	7,337,873	26.3%
4049500000	HCS Administration	0	0	0	6,213,901	0.0%
4049600000	Whole Person Care Program	0	0	0	5,989,949	0.0%
4049700000	Medical Examiner	0	5,744,864	5,744,864	6,229,864	92.2%
4049800000	County Support to PPH – FQHC	0	0	0	29,142,586	0.0%
5055246000	Neighborhood Preservation	0	0	0	22,963,802	0.0%
5055600000	Veterans Services Office	0	368,266	368,266	725,267	50.8%
	Total	\$1,940,951	36,341,060	\$38,282,011	\$418,422,375	9.1%

^{*} MOE (Maintenance of Effort)



4040300000—Mental Health Pharmacy

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Greg Diederich, Health Care Services Director

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$2,045,624	\$2,068,854	\$2,182,832	\$2,182,832	\$113,97
Services & Supplies	9,292,883	9,912,289	9,387,460	9,387,460	(524,829
Centrally-Budgeted Expenses	7,857	14,536	19,493	19,493	4,95
Total Expenditures	\$11,346,364	\$11,995,679	\$11,589,785	\$11,589,785	(\$405,894
Expenditure Reimbursements	(193,366)	(579,296)	(608,111)	(608,111)	(28,815
Total Appropriations	\$11,152,998	\$11,416,383	\$10,981,674	\$10,981,674	(\$434,709
Earned Revenues By Source					
Aid From Other Governments	\$727,248	\$0	\$0	\$0	\$
Charges For Services	9,727,672	9,135,416	9,135,416	9,135,416	
Miscellaneous Revenues	3,068	1,000	1,000	1,000	
Fund Balance	695,010	2,279,967	1,845,258	1,845,258	(434,709
Total Revenues	\$11,152,998	\$11,416,383	\$10,981,674	\$10,981,674	(\$434,709
Net County Cost	\$0	\$0	\$0	\$0	\$
Allocated Positions	12.0	11.0	11.0	11.0	0.
Temporary (Full-Time Equivalent)	3.8	6.0	6.0	6.0	0.
Total Staffing	15.8	17.0	17.0	17.0	0.

Purpose

The Welfare and Institutions Code mandates and regulates the existence of community mental health services. The purpose of the Mental Health Pharmacy (MHP) is to provide psychotropic medication for Mental Health Services' (MHS) consumers in an efficient manner with the desire to increase medication compliance resulting in overall cost avoidance to MHS budgets.

MHS consumers are not mandated to have prescriptions filled by the MHP. Since the implementation of the Affordable Care Act in 2014, many MHS consumers have transitioned to having their prescriptions filled by commercial full-service pharmacies in the community, resulting in continued reduction of volume filled by MHP.

Major Budget Changes

Salaries & Employee Benefits

> \$113,978 Salary and benefits adjustments.

Services & Supplies

> (\$522,341) Decrease in medical, dental, and lab supplies.

Cost Reimbursements

> \$37,882 Increase in reimbursement from MHS for inpatient services and indigent prescription drugs.

> (\$9,067) Decrease in reimbursement for indigent prescription drugs for Mental Health Services Act clients.

4040300000—Mental Health Pharmacy

Health Services

Program Discussion

The 2021-2022 recommended budget for the Mental Health Pharmacy (MHP) totals \$11,589,785, which is a decrease of \$405,894 from the 2020-2021 adjusted budget. This change primarily reflects a decrease in medical, dental, and lab supplies as a result of improved monitoring and purchasing processes, partially offset by salary and benefits costs.

Long-acting injectable drugs are part of the Mental Health drug regimen because of improved clinical outcomes, reduced hospitalization, and readmission rates due to better patient medication compliance. However, some of the long-acting injectable drugs have seen a steady increase in cost, which is projected to continue during 2021-2022. Although the overall volume of prescriptions filled by the MHP is declining, the increasing cost of long-acting injectable drugs is projected to offset other decreases in overall spending for medications.

With potential, yet unknown changes in Federal and State health care financing, the MHP will continue its efforts to work with drug manufacturers exploring potential short-term Patient Assistance Programs, which may provide temporary medications at no-cost or low-cost to consumers lacking adequate insurance coverage.

Operating an internal pharmacy offers the convenient ability to provide and monitor medication in a manner that promotes client stability for those who have difficulty maintaining regular compliance with a medication regimen, thus potentially avoiding costly high-acuity services. However, the MHP continues to face challenges due to increased cost of medication and declining volume of prescriptions filled as consumers exercise their choice and the convenience of utilizing other commercial pharmacy providers. There will be additional fiscal impacts as the State transitions the Medi-Cal pharmacy benefit to a fee-for-service system and makes further changes to medication access for consumers including implementing a Statewide medication formulary. anticipated transition date has been pushed back more than once and is now scheduled to occur on July 1, 2021. The transition of Medi-Cal drug benefits from managed care to fee-for-service will standardize the Medi-Cal pharmacy benefit Statewide under a single delivery system and apply Statewide utilization management protocols to all outpatient drugs. Consumer access to pharmacy services will improve since the pharmacy network will now include approximately 94% of all pharmacies in the State and will generally be more expansive than individual Medi-Cal Managed Care Plan pharmacy networks.

The 2021-2022 MHP budget reflects changes in methodology for identifying reimbursements and allocation of Mental Health realignment funds, which will provide a better indication of the net cost to continue providing internal pharmacy services in the future. The recommended budget includes the use of approximately \$1.8 million from the Mental Health Fund balance to offset the annual operating deficit. The MHP will continue to review all aspects of pharmacy operations in an effort to improve customer service levels, maximize third-party reimbursement, reduce operational costs, and maintain fiscal sustainability.

w	orkload I	Data			
	2017-2018	———Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Prescriptions*	70,829	68,923	62,678	63,232	63,842
*Historical workload data recast in 2021-2022.					



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Greg Diederich, Health Care Services Director

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Salaries & Benefits	\$63,056,240	\$78,398,071	\$79,899,220	\$79,899,220	\$1,501,149
Services & Supplies	64,939,667	126,319,122	122,814,943	122,814,943	(3,504,179)
Centrally-Budgeted Expenses	2,301,523	2,672,613	2,976,445	2,976,445	303,832
Other Charges & Uses	4,530,234	14,146,462	8,410,818	8,410,818	(5,735,644
Capital Expenditures	600,261	11,590,019	11,006,733	11,006,733	(583,286
Total Expenditures	\$135,427,925	\$233,126,287	\$225,108,159	\$225,108,159	(\$8,018,128
Expenditure Reimbursements	(20,130,616)	(21,230,545)	(21,408,035)	(21,408,035)	(177,490
Total Appropriations	\$115,297,309	\$211,895,742	\$203,700,124	\$203,700,124	(\$8,195,618
Earned Revenues By Source					
Interest/Rents	\$558,640	\$540,000	\$500,000	\$500,000	(\$40,000
Aid From Other Governments	69,361,928	144,293,098	129,357,172	129,357,172	(14,935,926
Charges For Services	52,994,784	63,085,458	67,024,348	67,024,348	3,938,890
Miscellaneous Revenues	70,293	25,674	25,676	25,676	
Operating Transfers In	3,152,389	3,951,512	2,979,217	2,979,217	(972,295
Fund Balance	(10,840,725)	0	3,813,711	3,813,711	3,813,71
Total Revenues	\$115,297,309	\$211,895,742	\$203,700,124	\$203,700,124	(\$8,195,618
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	583.0	583.0	597.0	597.0	14.0
Temporary (Full-Time Equivalent)	95.9	110.9	112.8	112.8	1.9
Total Staffing	678.9	693.9	709.8	709.8	15.9

⁻ Operating Transfers In includes a General Fund Contribution of \$1,610,759, representing the minimum Maintenance of Effort required of \$1,063,736 and a Discretionary Contribution of \$547,023.

Purpose

This narrative combines the Mental Health Services (MHS) (#4040500000) and Behavioral Health Administration (BHA) (#4040700000) budgets.

MHS provides programs to all age groups, including inpatient and outpatient services, and 24-hour emergency crisis intervention. Clinics are located in Lodi, Manteca, Stockton, and Tracy, but MHS services are provided throughout the County. Major sources of funding include Medi-Cal reimbursement, Mental Health Services Act (MHSA) funds, and State Realignment revenues.

BHA provides administrative support for MHS, the Mental Health Medi-Cal Managed Care Plan, Substance Abuse Services (SAS), Public Guardian/Conservator's Office (PG/C), and youth Psychiatric Services at the Juvenile Justice Center.

Major Budget Changes

Salaries & Employee Benefits

> (\$373,107) Salary and benefits adjustment.

> \$2,342,484 Add 20 new positions.

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> \$161,800	Transfer two Senior Office Assistant	Centrally-Budgete	d Expenses
> (\$271,704)	positions from SAS. Delete three vacant Senior Psychiatric Technician positions.	> \$238,792	Increase in Workers' Compensation, Medical Malpractice, and Casualty insurance costs.
> (\$263,103)	Transfer a Deputy Director BHS-	> \$96,413	Increase in data processing charges.
> (\$250,797)	Clinical position to SAS. Transfer a Deputy Director-Fiscal position to Health Care Services	> (\$31,313)	Cost Allocation Plan adjustment.
	(HCS) Administration.	Other Charges	In any in sents Con Institution Con
> (\$86,300)	Delete a vacant Substance Abuse Counselor position.	> \$587,126	Increase in costs for Institution for Mental Disease (IMD) utilization.
> (\$80,551)	Transfer an Office Assistant Specialist position to SAS.	► (\$6,322,770)	Decrease in Proposition 47 and MHSA contracts with Community Medical Centers.
> (\$77,977)	Delete a vacant Department Payroll Specialist position.	Expenditure Reimb	ourcomonte
> \$400,404	Increase in extra-help.	-	
,	•	> \$886,078	Increase in reimbursement to BHA from MHS, SAS, and MHSA.
Services & Supplie ➤ \$2,769,264	Increase in aggregate departmental	> \$85,032	Increase in reimbursement from Local Community Corrections funding.
	contract amounts based on multiyear agreements and project needs.	> (\$505,051)	Decrease in reimbursement to MHS from SAS and HSA.
> \$1,135,461	Increase to MHS indirect costs from BHA.	➤ (\$281,705)	Decrease in reimbursement to MHS from BHA.
> \$794,410	Increase in non-contract emergency admissions.	Revenues	
> \$646,038	Increase in transfers to BHA from HCS Administration.	> \$5,953,356	Increase in Medi-Cal revenue.
× ¢400 000		> \$3,813,712	Increase in use of fund balance.
> \$400,000	Increase in costs for the Allies program.	> \$965,530	Increase in State General Fund reimbursement associated with
> \$237,674	Increase in computer supplies, software, and maintenance.		Medi-Cal claims.
> (\$7,370,000)	Decrease in payments to Housing	> \$702,622	Increase in Realignment revenue.
(, , , , ,	Authority of the County of San	> (\$15,950,227)	Decrease in MHSA funding.
> (\$1,002,507)	Joaquin. Decrease in MHSA projects.	► (\$2,392,446)	Decrease in Proposition 47 grant revenue.
> (\$497,175)	Decrease in transfers to BHA from MHS.	➤ (\$1,205,873)	Decrease in funding for Medi-Cal administration.
> (\$342,584)	Decrease in indigent pharmaceutical costs charged to County Clinics.	Capital Expenditur	es
> (\$260,675)	Decrease in Supplemental Rate program.	> \$4,275,000	Phase 2 Recovery House Modular Facility funded by California Health

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	Facilities Financing Authority (CHFFA) grant awards.
> \$3,561,846	Phase 1 Recovery House Modular Facility funded by CHFFA grant awards.
> \$1,200,000	Backup generator.
> \$750,000	Consumer restroom and shower safety renovations.
> \$275,000	Contingency for unplanned purchases and repairs for facility operations.
> \$275,173	Renovate two public restrooms for ADA compliance.
> \$200,000	Additional parking at 1212 California Street campus.
> \$150,000	Electronic health record for the Psychiatric Health Facility.
> \$127,714	Call management system for Access Managed Care.
> \$45,000	Vehicle purchase for locked facility transports.
> \$40,000	Lodi office expansion.
> \$30,000	Pump and motor replacement.
> \$20,000	Backflow valve replacement.
> \$20,000	Heat pump.
> \$20,000> \$20,000	Heat pump. Workstation reconstruction (5).

Program Discussion

The 2021-2022 recommended combined budget for Mental Health Services (MHS) and Behavioral Health Administration (BHA) totals \$225,108,159, which is a reduction of \$8,018,128 from the 2020-2021 adjusted budget. This change primarily reflects decreases in contract costs related to reduced MHSA and Proposition 47 revenue.

The recommended budget adds 20 new full-time positions as follows:

Position		# Added
Accountant I/II		1
Chief Mental Health Clinician		1
Mental Health Charge Nurse		3
Mental Health Clinician I/II		3
Mental Health Clinician III		3
Mental Health Consumer Outreach Coordinator		1
Mental Health Outreach Worker		6
Mental Health Specialist		1
Office Supervisor		1
	Total	20

Mental Health Services Act (MHSA)

MHSA continues to be a major funding source for MHS with \$71.7 million programmed to be expended in the 2021-2022 budget. The overall purpose of MHSA is to reduce long-term adverse impacts on individuals, families, and State and local budgets as a result of untreated, serious mental illness. MHSA funding is used for a wide variety of prevention, intervention, and treatment programs for mental health concerns.

The Behavioral Health Services (BHS) Department carefully examines the use of MHSA funds and evaluates the outcomes of MHSA-funded projects. In the past several years, BHS has made a concerted effort to substantially increase the number of MHSA-funded projects while paying careful attention to strict State regulations that govern the use of MHSA funds. An annual community-wide planning process is conducted to determine community needs and priorities. Also, BHS incorporates the Board of Supervisors' Strategic Priorities into the annual MHSA planning process, such as improving public safety and addressing homelessness.

MHSA funding is allocated within five component areas:

- 1. Prevention and Early Intervention (PEI)
- 2. Community Services and Supports (CSS)
- 3. Innovation (INN)
- 4. Workforce Education and Training (WET)
- 5. Capital Facilities/Technological Needs (CFTN)

PEI projects were in various stages of implementation in 2020-2021. School-based counseling services for children and youth, and services focused on diverting non-violent,

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non-serious offenders from the criminal justice system were implemented and will continue to be developed. Other PEI projects have not yet been implemented, but will be funded for implementation in 2021-2022, including two new large-scale projects focused on community education to reduce suicide risks, stigma reduction, and counseling services for individuals who have experienced trauma.

In 2019-2020 and 2020-2021, MHSA CSS funding was used to implement Intensive Full-Service Partnerships that focus on very high-risk mental health consumers. Other CSS projects implemented include an expansion of Mobile Crisis Response Teams to provide on-site clinical assessment and interventions in partnership with first responders, hospital emergency rooms, children's group homes, and Mary Graham Children's Shelter; a project for treatment and case management of clients with very intensive treatment needs; and a Peer Navigation Program. As allowed by MHSA guidelines, BHS will transfer funding from the CSS component to fund the WET and CFTN components.

BHS did not plan to expand any MHSA services in 2020-2021 due to the unknown fiscal impacts of the 2019 Novel Coronavirus (COVID-19) pandemic. MHSA revenues are heavily dependent upon the overall California economy, so additional services will not be developed until projected MHSA funding has stabilized.

Crisis and Inpatient Services

The Crisis Stabilization Unit is licensed for 24 beds; BHS continues to seek additional intensive rehabilitative services as acute care services remain impacted. A Request for Proposals for these services was released in 2017 and resulted in an award to Telecare, Inc., however, the project has been placed on hold due to limited availability of funds to implement the project at this time. BHS continues to research funds for the possibility of remodeling an existing County facility for this purpose.

Innovation Support Program in Recovery and Engagement (InSPIRE Project)

The InSPIRE Project provides Full-Service Partnership services for adults who have a serious mental illness, and are substantially deteriorating, gravely disabled, or unable to care for themselves. InSPIRE clients may pose a serious risk to themselves or others, have a history of reluctance to engage in traditional mental health treatment, may have a history of multiple living situations, may have co-occurring disorders, or may have a history with law enforcement.

InSPIRE staff strive to find pathways to mental health services for hesitant or reluctant clients to improve individual well-being and create a safer community. A key element of InSPIRE is "enthusiastic engagement," which are daily contacts to build rapport and provide a framework for voluntary mental health treatment. The goal is to engage clients, improve client stability and self-sufficiency, maintain engagement in outpatient treatment services, support placement in safe and stable housing environments, and provide individualized safety plans for clients and their family as needed. Currently, there are 30 clients served annually by the InSPIRE Project.

In 2002, Assembly Bill (AB) 1421 established court-ordered Assisted Outpatient Treatment (AOT), commonly known as "Laura's Law". AOT is a civil court order to participate in intensive outpatient mental health services, for individuals unable or unwilling to participate in voluntary services. In September 2020, AB 1976 was approved, requiring counties to offer AOT as of July 1, 2021, unless their Board of Supervisors passes a resolution to opt out of the provision of services. The bill requires a county to opt out by passing a resolution that cites reasons, facts, and circumstances for opting out, including the reduction of existing voluntary mental health programs serving adults or children that would result from implementation of AOT. The bill additionally requires that counties provide an annual updated resolution to opt out. In early 2021, BHS conducted community planning sessions for stakeholders, consumers, family members and the Behavioral Health Board, to gather feedback regarding the implementation of AOT services in the County.

On April 20, 2021, the Board adopted a resolution (R-21-47) for BHS to opt out of the provision of AOT services primarily due to recently promulgated requirements described in Behavioral Health Information Notice (BHIN) 20-075, which state that counties are prohibited from reducing existing voluntary mental health programs as a result of the implementation of AOT services. BHS currently offers the InSPIRE Project, serving individuals who are severely resistant or hesitant to engage in mental health treatment, and BHS believes the court and community obligations for AOT would result in a reduction in InSPIRE Project services.

Services for Homeless Individuals

In 2017, BHS was awarded a \$6.0 million grant from the California Board of State and Community Corrections for the "Homeward Bound" Initiative. An additional \$7.7 million of MHSA INN funding was leveraged to support this Initiative. Homeward Bound includes a community-based Behavioral Health Assessment and Respite Center operated by Community Medical Centers. The Center is a "friendly front door" to services for unserved and underserved individuals who may be reluctant to access the public mental health system, as well as withdrawal management and medication-assisted treatment programs. Homeless

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individuals may be eligible for a grant-funded housing assistance project operated by the Central Valley Low-Income Housing Corporation.

A second project, Progressive Housing, is operated by Stockton Self-Help Housing and is designed to increase housing options for individuals with mental health challenges by developing a number of small-scale housing facilities. This project is funded with \$6.4 million of MHSA INN funding and currently has 15 scattered-site houses with a capacity of 75 additional beds. The program has placed 164 individuals into housing since the pilot launched in 2018.

A third project, Project-Based Housing, is being implemented with CSS funds in partnership with the Housing Authority of the County of San Joaquin (HACSJ). Crossway Residence One opened in December 2020 and is housing 14 formerly homeless individuals in studio apartments. Park Residence is in process of filing its 11 apartments, and Crossway Residence Two will house 12 formerly-homeless or individuals at risk of homelessness starting in summer 2021.

BHS also provides a substantial number of homeless outreach and engagement services for homeless mentally ill individuals. The Projects for Assistance in Transition from Homelessness team provides various services at encampments and shelters. BHS also partners with the Stockton Police Department on the Law Enforcement Assisted Diversion project in which teams of officers and BHS staff link homeless individuals to safe housing, and mental health and substance abuse disorder services. Additionally, BHS operates a Whole Person Care-funded team that links homeless individuals to services.

No Place Like Home (NPLH)

NPLH was approved by voters in November 2018 and authorized the use of MHSA funds for the development of permanent supportive housing for individuals with serious mental illnesses who are homeless, chronically homeless, or at risk of chronic homelessness. The County was awarded a non-competitive allocation of \$2.1 million in January 2019 (R-19-12) and has applied for an additional competitive BHS developed a plan for addressing allocation. homelessness for people with serious mental illness, issued a Request for Qualifications for a development partner, and in partnership with HACSJ, developed a competitive NPLH proposal to renovate and construct the Sonora Square Project to provide 37 units of much-needed permanent supportive housing. A competitive NPLH application was submitted in January 2020, but ultimately did not receive sufficient points to make the funding threshold.

In order to further develop the Sonora Square Project proposal and increase the scoring for a subsequent NPLH

competitive application, BHS entered an agreement in July 2020 to provide an additional \$1.1 million of internal MHSA funds (A-20-373) to allow HACSJ to acquire the project's underlying parcel and perform additional pre-development work. A second application was submitted in January 2021 and increased the project score above the threshold needed to receive funding in the prior round, but ultimately was not high enough to receive funding due to the very completive nature of projects submitted in that round. HACSJ has subsequently submitted a \$2.5 million request for City of Stockton HOME funds from the Department of Housing and Urban Development which would complete the financing for the project. If full funding for the project is achieved, HACSJ contemplates a spring 2023 occupancy.

1991 Realignment

As permitted in the Realignment legislation, \$1,522,744 will be redirected from Mental Health Realignment funding in 2021-2022 to support other HCS Agency departments: HCS Administration, \$1,182,265; and Public Health Services, \$340,479.

Network Adequacy of Mental Health Plan

BHS is designated as a prepaid Mental Health Plan (MHP) for Mental Health Medi-Cal Services and is required by the Federal Centers for Medicaid and Medicare to demonstrate an adequate network of medical and clinical providers to serve the County's Medi-Cal population. In January 2019, BHS was notified that the number of network providers reported to the State in 2018 was insufficient to meet the In an effort to comply with State requirements. requirements, BHS developed contracts with several temporary staffing companies for locum tenens physicians and other qualified mental health professionals. Funding for contract Allied Health Staffing remains increased in the recommended budget to ensure compliance with network adequacy. For the longer term, BHS continues to explore options to become a more competitive employer within the region to develop and maintain sufficient provider capacity.

As part of the budget for 2021-2022, BHS has requested the addition of several new positions in order initiate new and expand existing programs to help fulfill the network adequacy requirements. The demand for mental health services continues to grow as does the need for BHS to develop internal capacity to provide the services. However, due to unknown economic impacts from the COVID-19 pandemic, and having several vacant allocated positions that remain unfilled, BHS is deferring requests to add some of the required new positions until the existing list of vacancies is substantially reduced. BHS will continue to work with Human Resources to find and retain qualified candidates for existing vacant positions and will evaluate the feasibility of requesting additional positions during 2021-2022. BHS is

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also working with the California Behavioral Health Directors Association to advocate for revisions to the calculations used to set the network adequacy requirements. Ongoing discussions with State and Federal agencies and the implementation of outside monitoring of BHS activities has improved the outlook for compliance.

Dorothy Chase Estate Mental Health Fund

The Dorothy Chase Estate Mental Health Trust Fund (#81261) is dedicated to the development and/or funding of mental health services, especially those benefiting senior citizens in the County. Fund balance as of March 31, 2021 was \$40,704.

Mental Health Services Act Funds

MHSA funds are generated through a 1% personal State income tax for earnings over \$1.0 million. Revenues generated are used to provide funding for mental health services and programs. Funds must be appropriated within

three years of receipt or be subject to reversion to the State. Monies can only be used in accordance with the MHSA legislation and as part of an approved local MHSA program and expenditure plan, which is subject to stakeholder input.

As of March 31, 2021, MHSA Special Revenue Fund balances were:

MHSA Funds	Fund No.	Amount
Prudent Reserve	20606	\$6,948,834
Community Services & Supports	20610	\$70,818,825
Prevention & Early Intervention	20611	\$20,286,985
Innovation	20612	\$9,735,138
Capital Facility & Technology Needs	20613	\$13,090,553
Workforce Education & Training	20614	\$806,973

	Workload I	Data			
	2017-2018	——Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Adult Services (Days)					
Psychiatric Health Facility	6,924	7,042	5,794	6,354	6,513
State Hospital	1,095	1,095	1,095	1,095	1,110
Crisis Residential	11,534	9,642	11,101	11,190	11,470
Adult Transitional	5,935	5,274	5,249	5,362	5,496
Day Treatment (Days)					
Children Placements	318	9	0	0	0
UOP Socialization	8,303	7,604	9,020	5,240	5,370
Crisis Stabilization	33,067	40,438	41,577	39,253	40,235
Outpatient (Hours)					
Adult Outpatient/Crisis	42,406	41,129	55,942	60,218	61,420
Crisis	4,036	3,427	2,574	1,652	1,690
Children's Services	58,447	40,780	53,874	35,940	36,080
Older Adults	5,584	6,171	5,315	6,070	6,220
Children's Placements	2,997	784	3,589	4,890	5,010
MHSA Services (Hours)					
Adult Outpatient	56,444	42,116	46,291	42,484	43,550
Crisis	24,028	22,142	23,582	22,260	22,820
Children's Services	27,339	11,406	23,054	22,930	23,500
Older Adults	3,704	3,856	3,066	2,130	2,184
System-wide Cost Per Consumer	\$5,878	\$5,824	\$7,158	\$6,570	\$6,700



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Greg Diederich, Health Care Services Director

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$6,172,991	\$8,638,833	\$9,529,078	\$9,529,078	\$890,24
Services & Supplies	15,696,819	17,341,926	18,809,397	18,809,397	1,467,47
Centrally-Budgeted Expenses	290,339	407,237	394,964	394,964	(12,273
Capital Expenditures	95,331	235,000	61,280	61,280	(173,720
Total Expenditures	\$22,255,480	\$26,622,996	\$28,794,719	\$28,794,719	\$2,171,72
Expenditure Reimbursements	(751,073)	(778,423)	(1,090,604)	(1,090,604)	(312,181
Total Appropriations	\$21,504,407	\$25,844,573	\$27,704,115	\$27,704,115	\$1,859,54
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$0	\$122,000	\$282,000	\$282,000	\$160,00
Aid From Other Governments	10,317,154	11,722,840	14,887,911	14,887,911	3,165,07
Charges For Services	9,714,724	13,223,445	11,757,916	11,757,916	(1,465,529
Operating Transfers In	776,288	776,288	776,288	776,288	
Fund Balance	696,241	0	0	0	
Total Revenues	\$21,504,407	\$25,844,573	\$27,704,115	\$27,704,115	\$1,859,54
Net County Cost	\$0	\$0	\$0	\$0	\$
Allocated Positions	92.0	91.0	91.0	91.0	0.
Temporary (Full-Time Equivalent)	32.8	20.3	21.0	21.0	0.
Total Staffing	124.8	111.3	112.0	112.0	0.

⁻ Operating Transfers In includes a General Fund Contribution of \$776,288 for 2021-2022.

Purpose

Substance Abuse Services (SAS) provides a range of drug and alcohol prevention and treatment services for County residents, including outpatient, intensive outpatient, residential, and narcotic treatment services. SAS plays a significant role in the community's effort to reduce the harmful effects of alcohol and drug addiction.

In partnership with its health care and criminal justice system partners, SAS uses a variety of funding streams in an effort to reduce the number of individuals requiring the use of high-cost jail beds, and medical and psychiatric emergency services, as a result of untreated substance use disorders.

Major Budget Changes

Salaries & Employee Benefits

> \$586,442	Salary and benefits adjustment.
> \$343,654	Transfer a Deputy Director and an Office Assistant Specialist from Mental Health Services (MHS).
> \$161,571	Add a Chief Mental Health Clinician.
> (\$161,800)	Transfer two Senior Office Assistants to MHS.
> (\$140,602)	Delete vacant Substance Abuse Coordinator position.

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> \$90,980 > \$10,000	Increase in extra-help.	> \$478,509	Increase in transfer from Alcohol/ Drug Abuse Education Funds.
> \$10,000 Services & Supplie	Increase in overtime.	> \$160,000	Increase in revenue from Substance Abuse Problem Assessment Fund and Statham Drunk Driving Fund.
➤ \$1,783,253	Increase in contract usage of grant- funded prevention activities and Drug Medi-Cal Organized Delivery System (DMC-ODS) providers.	(\$1,189,038)(\$775,000)	Decrease in Medi-Cal reimbursement. Decrease in funding for Medi-Cal Administration.
> \$200,000	Increase in professional services for Sober Living Environment contracts.	> (\$57,205)	Decrease in State General Fund revenue.
> \$99,883	Increase in indirect costs.		
> \$77,674	Increase in adult drug and alcohol rehabilitation services.	Capital Expe	
> (\$500,004)	Decrease in Narcotic Treatment	> \$20,000 > \$16,280	Storage shed for residential program.

Centrally-Budgeted Expenses

(\$94.000)

> (\$81,555)

▶ \$19,857	Increase in Workers' Compensation insurance costs.
> (\$11,670)	Decrease in data processing charges.
> (\$20,002)	Cost Allocation Plan adjustment.

assistance costs...

MHS.

Program (NTP) provider contracts.

Decrease in low-income housing

Decrease in salary charges from

Expenditure Reimbursements

> \$150,533	Increase in reimbursement related to new Memorandum of Understanding with District Attorney's Office for grant-funded support.
> \$98,484	Increase in reimbursement from San Joaquin General Hospital.
> \$51,603	Increase in reimbursement from Human Services Agency.

Revenues

	\$2,187,082	Increase in 2011 Realignment funds.
>	\$1,030,029	Increase in Substance Abuse Block Grant revenue.

> \$20,000	Storage shed for residential progra	ım.
> \$16,280	Reception and clerical remodel.	
> \$10,000	Contingency for unfore improvement needs.	eseen
> \$5,000	Industrial freezer for reside program.	ential
> \$5,000	Privacy wall.	
> \$5,000	Replacement front door.	

Program Discussion

The 2021-2022 recommended Substance Abuse Services (SAS) budget totals \$28,794,719, which is an increase of \$2,171,723 from the 2020-2021 adjusted budget. This change primarily reflects increases in salary and benefits costs and contracted services.

Narcotic Treatment Programs (NTP)

As a result of the 2011 State Realignment, counties are responsible for using realigned State sales tax revenue as a match for Federal Drug Medi-Cal (DMC) reimbursements to treatment providers. Most DMC contracts are for NTPs, the most-costly of DMC services. In San Joaquin County, two NTP providers operate seven clinics in Lodi, Manteca, and Stockton. These services are a Federal entitlement and counties have little ability to modify services to achieve cost savings. Although the cost of these services has increased over the past several years, Behavioral Health Services (BHS) plans to reduce costs in 2021-2022 by managing utilization through the DMC-ODS process.

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The full impact on Realignment revenue because of the 2019 Novel Coronavirus (COVID-19) pandemic is unknown. Decreases in revenue from sales taxes and vehicle license fees will affect the amount of funding available for services across all BHS programs, including DMC-ODS. However, since there are limited means to reduce utilization of entitlement programs such as NTPs, BHS will continue to monitor revenues, identify mandated services, and if necessary, consider program areas for potential reductions if COVID-19 fiscal impacts extend into 2021-2022.

DMC Organized Delivery System (DMC-ODS)

The State Department of Health Care Services is continuing to implement a Federal Section 1115 Medi-Cal "Bridge to Reform" Demonstration Waiver. One component of the Waiver includes major changes to the DMC service delivery system, transforming it into a continuum of care modeled after the American Society of Addiction Medicine criteria for substance use disorder treatment services. The County's DMC-ODS was implemented in 2018-2019 and includes a focus on timeliness of services and timely access to treatment.

This Demonstration Waiver was scheduled to expire on December 31, 2020 and transition away from the Section 1115 waiver authority along with many other aspects of the Medi-Cal Program and into the California Advancing and Innovating Medi-Cal (CalAIM) initiative. Due to the impacts of COVID-19, this transition has been delayed and a 12-month extension of the Demonstration Waiver was granted in late 2020, extending the demonstration authorities through December 31, 2021.

In 2021-2022, SAS will continue efforts to increase its contracted DMC-ODS provider network through a variety of means, including implementation of its recently proposed rate increases, expansion of the provider continuum into the Central Valley Region to increase capacity in levels of care, and issuing a new Request for Qualifications for service providers through the County's Purchasing and Support Services.

Residential Treatment

SAS operates two residential substance use disorder treatment programs, Recovery House (licensed for men and women) and the Family Ties Program (perinatal program for women and their children). Funding is provided by DMC-ODS, Federal substance abuse block grants, and State funds. Referrals are received from criminal justice agencies, social service agencies, and families. Implementation of the DMC-ODS in 2018-2019 allowed DMC billing for non-perinatal residential treatment services provided at Recovery House which were previously limited by the Institution for Mental Disease exclusion as the facility exceeds the sixteen-bed Federal limit.

SAS continues to address deferred maintenance and client safety concerns at the Recovery House facility in collaboration with the General Services Department (GSD). In 2018, the bed capacity of the Recovery House was temporarily reduced from 69 to 32 clients due to operating concerns of the aging facility. The 2020-2021 budget included funding for various deferred maintenance projects that resulted in increasing the bed capacity from 32 to 40. The 2021-2022 budget includes funding to continue completion of additional deferred maintenance and improvement efforts ensuring continued operations and capacity.

Residential Services for Co-Occurring Substance Use and Mental Health Disorders

Many Recovery House participants suffer from co-occurring substance use and mental health disorders (COD); however, the Program was not designed specifically to serve these The County currently has no specialized residential programs available to treat those with COD, which reduces the likelihood of successful recovery. To close this gap in its system of care, BHS received funding from the California Health Facilities Financing Authority (CHFFA) for two 16-bed COD treatment facilities to be located adjacent to the existing Recovery House. CHFFA funds will pay for the new facilities, while funding from the Mental Health Services Act and Medi-Cal will support the COD treatment services. Although there were project delays due to the COVID-19 pandemic, BHS and GSD have continued preparations and efforts on this project with anticipated project completion date of June 30, 2022.

Fund Balance

Substance Abuse Problem Assessment Fund

The Substance Abuse Problem Assessment Special Revenue Fund (#20604) receives funds collected by the Court from individuals ordered to participate in a County alcohol and drug problem assessment program. Fund balance as of March 31, 2021, was \$53,407. The 2021-2022 budget includes \$65,000 in transfers from this fund.

Alcohol/Drug Abuse Education Funds

The Alcohol Abuse Education Special Revenue Fund (#20605) and Drug Abuse Education Special Revenue Fund (#20607) support the County's alcohol and drug abuse education and prevention efforts. Fund balances as of March 31, 2021, were \$563,906 and \$226,024, respectively. The 2021-2022 budget includes \$478,509 in transfers from these funds

Statham Drunk Driving Fund

The Statham Drunk Driving Special Revenue Fund (#20609) is for treatment of clients with alcohol dependency in certified

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residential programs. Fines are collected by the County from Driving while Under the Influence offenses. Fund balance as of March 31, 2021, was \$1,343,481. The 2021-2022 budget includes \$217,000 in transfers from this fund.

		——Actual—		Est./Act.	Projected
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Prevention Activities					
Schools Contacted	135	135	90	120	250
Students Contacted	8,623	5,032	3,000	2,500	4,500
Organizations Contacted	200	200	75	125	350
Individuals Contacted	3,514	3,514	2,500	1,500	3,000
Treatment Services					
Recovery House-Admissions	709	675	314	520	84:
Average Cost per Client	\$3,853	\$4,072	\$6,481	\$4,460	\$6,753
Recovery House-Client Days	18,767	9,596	9,225	12,500	14,28
Family Ties-Admissions	110	117	131	90	13
Average Cost per Client	\$16,623	\$16,264	\$16,264	\$16,488	\$19,760
Family Ties-Client Days	8,836	7,871	6,627	4,500	6,630
Central Intake Referrals	2,426	795	N/A*	N/A*	N/A
Average Cost per Client	\$207	\$648	N/A*	N/A*	N/A
Chemical Dependency Counseling Center					
Intakes	593	814	1,039*	1,100*	1,200
Average Cost Per Client	\$2,455	\$1,754	\$1,754	\$1,924	\$3,254
Narcotic Treatment Program					
Admissions	2,510	2,515	2,388	2,241	2,500
Average Cost Per Client	\$4,589	\$4,930	\$4,930	\$4,980	\$5,207

Central Intake Referrals data is consolidated with Chemical Dependency Counseling Center beginning in 2019.



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Greg Diederich, Health Care Services Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$19,416,470	\$22,345,212	\$29,486,061	\$29,486,061	\$7,140,84
Services & Supplies	5,283,161	6,760,613	16,245,671	16,245,671	9,485,05
Centrally-Budgeted Expenses	714,841	671,348	1,016,722	1,016,722	345,37
Other Charges & Uses	93,866	228,781	300,000	300,000	71,21
Capital Expenditures	96,542	896,600	2,010,000	2,010,000	1,113,40
Total Expenditures	\$25,604,880	\$30,902,554	\$49,058,454	\$49,058,454	\$18,155,90
Expenditure Reimbursements	(2,628,359)	(3,058,977)	(1,870,894)	(1,870,894)	1,188,08
Total Appropriations	\$22,976,521	\$27,843,577	\$47,187,560	\$47,187,560	\$19,343,98
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$1,676	\$1,500	\$1,500	\$1,500	\$
Aid From Other Governments	13,012,923	14,045,266	31,936,117	31,936,117	17,890,85
Charges For Services	1,973,905	2,263,594	2,115,951	2,115,951	(147,643
Miscellaneous Revenues	367,227	60,000	60,000	60,000	
Operating Transfers In	846,141	838,381	876,881	876,881	38,50
Total Revenues	\$16,201,872	\$17,208,741	\$34,990,449	\$34,990,449	\$17,781,70
Net County Cost	\$6,774,649	\$10,634,836	\$12,197,111	\$12,197,111	\$1,562,27
Allocated Positions	162.0	186.0	218.0	218.0	32.
Temporary (Full-Time Equivalent)	8.1	6.4	22.9	22.9	16.
Total Staffing	170.1	192.4	240.9	240.9	48.

⁻ Operating Transfers In includes a General Fund Contribution of \$331,881 for 2021-2022.

Purpose

Public Health Services (PHS) is responsible for providing a wide variety of health programs and services to the community. Services include patient education and case management; monitoring and investigation of reportable communicable diseases; maintaining vital records; statistical analysis and mapping of disease data; regional public health laboratory; public health emergency preparedness planning; and health promotion and chronic disease prevention activities.

Major Budget Changes

Salaries & Employee Benefits

> \$3,287,993	Salary and benefits adjustments.
> \$204,552	Full-year cost of Public Information Specialist and Storekeeper added midyear 2020-2021.
> \$2,866,171	Add 32 new positions.
> \$782,133	Increase in extra-help.

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Services & Supplies		Centrally-Budgeted Expenses		
> \$3,250,000	Increase in laboratory costs for 2019 Novel Coronavirus (COVID-19) response; includes \$2.5 million in COVID-19 self-test kits.	> \$60,623	Increase in Workers' Compensation, Medical Malpractice, and Casualty insurance costs.	
P		> \$281,236	Cost Allocation Plan adjustment.	
➤ \$2,245,792	Increase in professional services for relocation to new facility and remodel of existing facility.	Other Charges		
> \$1,100,000	Increase in furniture purchases.	> \$71,219	Increase in funding for rental assistance programs.	
> \$950,000	Increase in outside services due to COVID-19 response.	Expenditure Reimbursements		
> \$560,000	Increase in software and related licensing costs.	> \$560,357	Increase in reimbursements of laboratory testing performed.	
> \$525,000	Increase in small tools and instruments.	> (\$1,748,440)	Decrease in reimbursement from Coronavirus Aid, Relief, and	
> \$380,000	Increase in advertising costs for COVID-19.		Economic Security Act funds.	
> \$370,326	Increase in Information Technology	Revenues		
,	(IT) support cost.	> \$17,915,851	Increase in Epidemiology and Laboratory Capacity (ELC) funding	
> \$111,000	Increase in operating expense to accommodate additional staff.		from the State.	
> \$105,000	Increase in equipment service maintenance.	> \$38,500	Increase in Vehicle License Fee Realignment revenue.	
> \$100,000	Increase in maintenance for structures and grounds.	> (\$147,643)	Decrease in lab revenue related to COVID-19 testing.	
> \$77,300	Increase in rents for structures and grounds.	> (\$25,000)	Decrease in sales tax Realignment revenue.	
> \$60,000	Increase in security services.	Capital Expe	nditures	
> \$50,000	Increase in utility costs.	➤ \$475,000	Server room and network	
\$45,580	Increase in overheard allocation from Health Care Services Administration.	,	infrastructure for new facility.	
> (\$428,440)	Decrease in special departmental	> \$400,000	Audio video equipment for new facility.	
	expense due to one-time purchases in 2020-2021.	> \$315,000	Biologic typing equipment.	
> (\$50,000)	Decrease in travel and training expense.	> \$250,000	Whole genome sequencing equipment.	
		> \$150,000	Security camera in new facility.	
		> \$125,000	Benchtop liquid handler for next generation genome sequencing.	

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> \$125,000	Wireless access points in new facility.
> \$115,000	Reporting and staging system.
> \$30,000	Genome extraction platform.
> \$25,000	Fluorescent microscope.

Program Discussion

The 2021-2022 recommended Public Health Services (PHS) budget totals \$49,058,454, which is an increase of \$18,155,900 from the 2020-2021 adjusted budget. This change primarily reflects salary and benefits adjustments, the addition of 32 full-time positions, increases in contracted services to support the COVID-19 response, and professional services, furniture, and capital expenditures related to the new Public Health facility. The increase in salaries and benefits includes an adjustment of \$259,212 resulting from the Memorandum of Understanding with the California Nurses Association approved by the Board of Supervisors on April 20, 2021 (B-21-234).

The recommended budget adds 32 new full-time positions as follows:

Position	# Added
Accountant III	1
Accounting Manager	1
Business Analyst II	1
Communicable Disease Investigator	10
Geographic Information Specialist I	1
Management Analyst III	1
Management Services Administrator	1
Office Assistant Specialist	1
Office Systems Specialist	1
Public Health Educator	4
Senior Office Assistant	10
Total	32

The funding for these positions is anticipated to conclude in July 2023. The County's no back-fill policy requires that departments seek replacement funding from non-County sources or to eliminate or phase out programs, when grant funding is reduced or eliminated. As such, the department will eliminate these positions in two years if adequate funding is not provided by non-County sources.

2019 Novel Coronavirus (COVID-19): Emergency Preparedness in Action

Programmatic summaries cover calendar 2020 to provide 12 months of data.

COVID-19 mitigation has been an all-consuming priority for PHS. In calendar year 2020, there were 47,026 positive cases reported which was more than all reportable diseases combined for the previous four years. The County Public Health Officer declared a Local Public Health Emergency due to the pandemic in mid-March 2020, although PHS had already activated its Department Operations Center (DOC) in February. As the year progressed, PHS staff received and processed three grants totaling \$8.5 million and developed Scopes of Practice for everything from establishing a phone bank and courier delivery services for lab tests to coping with surges in infections. As County employees, PHS staff are "Disaster Service Workers" and responsibilities included providing clinical guidance and services to homeless shelters, skilled nursing, and long-term care facilities; facilitating requests for testing kits; monitoring individuals with travel history throughout quarantine; providing daily updates to stakeholders and the media; and preparing educational messaging for the public. Altogether in 2020, PHS issued 31 Health Alerts to health care providers; generated 14 press releases; had over 2.08 million page views on PHS webpages; and had over 5.37 million views, impressions, and engagements on five social media platforms (Facebook, Twitter, Instagram, NextDoor, and YouTube).

PHS also enhanced its ability to aggressively identify new cases through contact elicitation/identification, notification, and follow-up. At the height of the pandemic, staff maintained a caseload of up to 350 cases per day, and investigated 250 outbreaks occurring in hospitals, businesses, and skilled nursing facilities. Put into context, PHS usually investigates about 10 outbreaks per year. Ongoing recruitment and training of staff helped to ensure a stable and adequate workforce of contact tracers.

The PHS epidemiologists created a COVID-19 dashboard that features case numbers, rates by specific demographics, and new COVID-19 vaccine data which is updated daily.

Additionally, the PHS lab worked at maximum capacity, serving local facilities by maintaining collection kit inventories, providing courier service for the distribution of kits and specimen pick up, and verifying and expanding COVID-19 testing on several specimen types. Timely reporting remained a priority, with turnaround time of 24-48 hours. In 2020, lab personnel performed 33,691 COVID-19 tests. Due to the addition of high throughput laboratory equipment and expanded hours to seven days per week

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operations, the lab capacity to handle COVID-19 specimens was tripled during the pandemic.

In late fall 2020, efforts escalated in complexity as PHS began working with health care sector partners to prepare for distribution of the COVID-19 vaccines. This included implementing tracking systems pre-approved by the California Department of Public Health (CDPH) for monitoring the extreme cold storage, handling, and distribution of the vaccine. PHS recognized the need for ultra-cold storage early on and was able to secure additional ultra-cold freezers before becoming unavailable due to national shortages. PHS was one of 636 health departments nationally to receive the first shipment of the Pfizer vaccine. The Food and Drug Administration issued the first emergency use authorization in mid-December and distribution was, and continues to be, the priority in accordance with Federal and State eligibility guidance. Concurrently, PHS has made intensive use of multiple immunization registries to determine which residents are getting vaccinated.

Maintaining the capacity to respond at a high level for such a prolonged period has proven to be a significant challenge, especially with the surge in new infections during the summer and again during December 2020. Including retired annuitants and State employees, PHS was able to add 105 staff to assist with critical functions such as addressing the escalating level of contact tracing and case investigations, as well as working with community partners on health equity, reaching out to high-risk residents to promote testing and the need for vaccinations. The additional staff have positively impacted the department's ability to meet demands for services thus far but will not suffice as the County proceeds with mass vaccination efforts.

In addition to the COVID -19 response efforts, PHS programs also maintained essential services and critical everyday operations.

Vital Records

PHS staff continued to register births, deaths, and fetal deaths occurring in the County. COVID-19 impacted this function as well. PHS provided 6,840 certified birth certificates, a 7% decline compared to 2019, and 14,504 burial permits and death certificates, an 18% increase over the prior year. Despite the significant increase, certificates and permits were often issued within 24 hours of request.

Disease Control and Prevention

The Disease Control and Prevention Program (DCP), critical to COVID-19 contact tracing and case investigations, also continued to monitor and respond to other communicable disease outbreaks, led by Tuberculosis (TB). In 2020, there were 46 active TB cases in the County. Over 830 individuals

(contacts) were evaluated for these 46 cases, with 237 fully evaluated, 28 diagnosed with latent disease, and 22 started on treatment. DCP staff also conducted its annual jail inspections that included the Jail, Honor Farm, Juvenile Hall, city jails, and temporary holding facilities. These inspections were coordinated and completed during the months of October and November 2020.

Maternal, Child, and Adolescent Health (MCAH)

Despite COVID-19 constraints, MCAH was able to launch two new programs. The Perinatal Equity Initiative is an innovative pregnancy and parenting support program for Black/African American women and their partners. The program addresses health-related inequities that can lead to maternal and infant deaths. Community partners are being funded to provide interventions, with Passport to Fatherhood to support fathers during pregnancy and SistaCoaches to provide one-on-one support for pregnant and parenting women in a culturally-safe environment. MCAH staff have also been laying the foundations for the new Healthy Families San Joaquin program, which provides evidence-based nurse home visits to strengthen parent-child relationships and interactions. Program staff have been taking the intensive national certification courses that are required prior to implementation.

Public Health Laboratory (Non-COVID-19)

The Lab managed non-COVID-19 routine testing despite supply chain constraints on the reagents and consumables, storage, and spacing challenges. The Lab also played a pivotal role in the Public Health Microbiologist training program and contributed towards the pool of new workforce members.

New Public Health Facility

On February 12, 2019, the Board of Supervisors approved the establishment of a capital project for architectural and engineering services for the San Joaquin County PHS Replacement Project (B-19-109) to replace the 55-year-old Public Health building and laboratory located on Hazelton Avenue in Stockton. On August 18, 2020, the Board approved a contract with Thompson Builders Corporation in the amount of \$17.6 million to construct the replacement facility (B-20-479) which was well under the preliminary The project includes the construction cost estimates. construction of the additive alternative to replace the existing public health laboratory, and total project budget including design and soft costs totals \$21.2 million. Construction began on August 14, 2020 and is expected to be completed in August 2021 with the demolition of the former Public Health building to follow once staff are relocated to the new building.

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Promote Good Governance

The Board's priority of promoting good governance continues to be a core driver for PHS in working toward accreditation by the national Public Health Accreditation Board (PHAB). Many of the standards and measures for local health departments require demonstrating administrative and management capacity. PHS submitted the final documentation required to be considered for accreditation in December 2020. PHAB will review the materials and should make its decision in spring 2021, unless there are delays due to the operational impacts resulting from the COVID-19 pandemic.

Innovative Technology Support

New demands have been placed on the department's data systems and functionality. Although many of the resulting innovations were driven by COVID-19, they will significantly enhance ongoing capabilities. For example, innovative use of technology was key to successful interface with community partners, clients, and the public. In lieu of community gatherings, PHS used telephones and virtual platforms to conduct activities ranging from Women, Infants, and Children (WIC) appointments and nurse home visits to physical therapy sessions with special needs children. PHS also conducted an all-staff training event with nearly 200 employees located in various PHS facilities participating remotely.

PHS Information Technology staff adapted existing infrastructure to support working from home for those staff granted telework days, due to COVID-19. This included softphone capability that allowed staff to access their work phone line and voicemail through a personal computer or laptop remotely. IT staff also directly participated in the DOC increasing the capacity and monitoring of the laboratory systems to support scaled-up testing volume and reporting requirements and expanding Immunization Registry capabilities to support new COVID-19 reporting and integration requirements from CDPH/CDC. IT staff also significantly expanded PHS online presence for risk communications.

PHS continued to build its electronic performance management system to be more proactive in ensuring that programs and services remain efficient and effective. Metrics based on national benchmarks are being established to better demonstrate health outcomes. The system will include a high-level Department-wide strategic dashboard as well as program level indicators to be able to conduct gap analyses and track workload distribution.

Additionally, PHS and its community partners found innovative ways to work together to continue to promote public

safety despite the constraints imposed by COVID-19. Collaborating on grant applications to prevent early deaths was a major activity throughout 2020-2021. These efforts addressed such issues as preventing opioid misuse and abuse; promoting safer, more walkable neighborhoods; preventing injuries; reducing the impact of both acute and chronic diseases; and foster trauma-informed care. All of these efforts emphasized a health equity lens to help improve the social, economic, and physical conditions that inequitably affect disadvantaged and distressed communities.

Fund Balances

Ryan White Care Consortium Fund

The Ryan White Care Consortium General Fund Special Account (#13403) provides assistance to HIV patients. Funding is received through donations and serves as a last resort when clients do not qualify for other assistance. Fund balance as of March 31, 2021 was \$46,208.

Child Passenger Restraint Fund

The Child Passenger Restraint General Fund Special Account (#13404) receives a portion of fines charged to violators for not utilizing car seats appropriately. Monies are used to support the Child Passenger Safety Program, which provides education and reduced-priced car seats to clients who complete classes on the proper use of car seats. Fund balance as of March 31, 2021 was \$115,233.

Public Health Vital Statistics Fund

The Public Health Vital Statistics General Fund Special Account (#13407) is funded through a restricted portion of each birth and death certificate sold. The purpose of the Fund is to defray the administrative costs of collecting and reporting fees, technical support of vital record systems, and community health data collection and analysis. Fund balance as of March 31, 2021 was \$747,274.

Tobacco Control Program Fund

The Tobacco Control Program General Fund Special Account (#13410) consists of grant funds from the State for the Smoking and Tobacco Outreach/Prevention Program (STOPP). Funds are transferred to the General Fund semi-annually based on Program expenditures. Fund balance as of March 31, 2021 was \$536,819.

Public Health Construction Capital Outlay Fund

The Public Health Construction Capital Outlay Fund (#37400) was created when the Local Health District became part of the County with funds to be used for building a new Public Health facility. Since 2018-2019, approximately

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\$1.3 million has been used from this Fund towards planning and design of a replacement Public Health facility. Fund balance as of March 31, 2021 was \$5,991.

The General Services Department received Board approval in May 2020 (B-20-275) to solicit bids to move forward with the

Public Health Facility Replacement project. Funding will be provided from Tobacco Settlement monies allocated to Health Care Facility needs and one-time savings generated by PHS and California Children's Services budgets.

	Workload I				
	Actual			Est./Act.	Projected
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Health Promotion & Administration					
Births & Deaths Registered	12,319	12,431	12,507	14,143	14,00
Health Education Presentations	700	1,403*	1,312	836	80
Disease Control & Prevention					
Communicable Disease Control					
Presentations/Consultations	1,396	1,377	1,264	1,986	1,00
Surveillance/Investigations	558	797	4,020**	9,589	3,50
Acquired Immunodeficiency Syndrome Program					
HIV Tests & Counseling	983	1,258	297***	376	40
Case Management for HIV Clients	305	233	910	232	24
HIV Public Education Contacts	833	828	577	0***	0**
STD Investigation****					
Syphilis	750	763	1,499	808	1,00
Chlamydia/Gonorrhea	2,928	3,351	2,323	1,986	2,00
Tuberculosis (TB) Control					
Case/Contact Investigations	4,170	3,522	3,253	2,698	1,20
Presentations/Consultations	2,590	2,839	6,485	7,480	3,60
Observed TB Therapy Visits	6,319	5,629	2,542	2,598	1,20
Public Health Laboratory					
Billable Events	23,377	18,934	38,211	48,249	30,00
Family Health Division					
Women, Infants, and Children Program					
Caseload/Month	7,659	7,183	5,597	7,178	6,65
Maternal Child & Adolescent Health					
Home Visits	1,264	1,239	998	468	1,62

^{*}In 2018-2019, the definition of Health Education presentations was expanded to include other activities.

^{**}Number of community providers conducting HIV screening and testing increased, which increased investigations.

^{***}HIV testing and public education is decreasing or being eliminated due to changes in CDC best practices and strategies for HIV prevention.

^{****2017-2018} and 2018-2019 numbers are restated.



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Greg Diederich, Health Care Services Director

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$3,018,851	\$3,226,370	\$3,347,048	\$3,347,048	\$120,67
Services & Supplies	729,059	757,575	853,422	853,422	95,84
Centrally-Budgeted Expenses	166,390	142,014	83,048	83,048	(58,966
Capital Expenditures	133,456	0	0	0	
Total Expenditures	\$4,047,756	\$4,125,959	\$4,283,518	\$4,283,518	\$157,55
Expenditure Reimbursements	(2,442,246)	0	0	0	
Total Appropriations	\$1,605,510	\$4,125,959	\$4,283,518	\$4,283,518	\$157,55
Earned Revenues By Source					
Charges For Services	\$643,410	\$650,000	\$675,000	\$675,000	\$25,00
Operating Transfers In	928,072	928,073	928,073	928,073	
Fund Balance	34,028	2,547,886	2,680,445	2,680,445	132,55
Total Revenues	\$1,605,510	\$4,125,959	\$4,283,518	\$4,283,518	\$157,55
Net County Cost	\$0	\$0	\$0	\$0	\$
Allocated Positions	30.0	30.0	30.0	30.0	0.
Temporary (Full-Time Equivalent)	1.5	1.5	1.5	1.5	0.
Total Staffing	31.5	31.5	31.5	31.5	0.

⁻ Operating Transfers In includes a General Fund Contribution of \$928,073 for 2021-2022.

Purpose

The goal of the Office of the Public Guardian/Conservator (PG/C) is to ensure both the financial and physical safety of incompetent and mentally disabled persons who meet the medical and legal criteria for conservatorship, when there is no viable alternative to public conservatorship.

The PG/C's Office provides:

- ➤ <u>Lanterman Petris Short (LPS) Conservatorship</u> services for residents who have been adjudicated by the Superior Court and found either to lack capacity to manage their finances and/or health care or to be gravely disabled as a result of a mental illness.
- Probate Guardianship/Conservatorship services, including investigation of referrals and administration of personal/financial decisions, as defined by the Probate Code.

Representative Payee services as defined by the United States Social Security Administration and United States Department of Veterans Affairs for persons deemed by those agencies as being unable to responsibly utilize their funds for food, clothing, and shelter. PG/C only provides these services to consumers who are actively case managed by Behavioral Health Services (BHS).

Major Budget Changes

Salaries & Employee Benefits

➤ \$120,678 Salary and benefits adjustments.

Services & Supplies

➤ \$94,000 Increase in charges for County Counsel legal services to reflect

actual experience.

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> (\$14,127) Decre

Decrease in Behavioral Health Administration indirect costs.

Centrally-Budgeted Expenses

➤ (\$57,951) Cost Allocation Plan adjustment.

Revenues

> \$25,000 Increase in revenue from

conservatorship fees.

Program Discussion

The 2021-2022 recommended budget for the Office of the Public Guardian/Conservator (PG/C) totals \$4,283,518, which is an increase of \$157,559 from the 2020-2021 adjusted budget. This increase is primarily due to salary and benefits adjustments and an increase in charges for County Counsel legal services, partially offset by a Cost Allocation plan adjustment.

The PG/C's Office continues to develop and document best practice procedures within the Health Care Services (HCS) Agency intranet. In 2020-2021, the Panoramic software system was implemented to assist in streamlining the intake process.

LPS Conservatorship Referrals

The PG/C's Office has experienced an increase in referrals from the criminal justice system for clients arrested for a criminal offense, who appear to be incompetent to stand trial and may have a mental illness. This appears to be traceable to a rotating roster of judges serving in the Superior Court. While the 2019 Novel Coronavirus (COVID-19) has

influenced the PG/C's services in a variety of ways, the changes in court personnel have also played a significant role in the increase in referrals. In several cases, the PG/C's Office has received multiple referrals from different judges after already declining to file based on the criteria that the client is not gravely disabled. When possible, court hearings are being conducted via telecommunications.

COVID-19 has had a significant impact on the availability of housing placements for LPS conservatees. Some facilities have had to quarantine due to an outbreak among staff or residents, which results in no movement into placement or out of placement to a more appropriate setting. Testing LPS conservatees for COVID-19 is now a part of the medical clearance necessary before facilities will accept a client for placement. The PG/C's Office continues to work collaboratively with BHS to locate and secure housing for conservatees, who are required to reside in a community care licensed facility by law.

Probate Conservatorship Referrals

The PG/C's Office is seeing the predicted rise in referrals for Probate Conservatorships due to the aging of the nation's population. While the PG/C's Office is fully responsible for client care for Probate conservatees, including case management, the department is facing the same quandary as with LPS conservatees: a significant shortage of appropriate housing, especially for clients with a major neurocognitive disorder, who also have an accompanying behavioral disturbance diagnosis as a part of their illness. The PG/C's Office is working in collaboration with HCS and the San Joaquin General Hospital on the potential use of Health Realignment funding to help support placements for Probate conservatees and compliantly discharge them from an inpatient hospital bed.

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Workload Data						
	2017-2018	———Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022	
Referrals						
LPS Conservatorship Referrals	137	126	118	116	136	
Probate Conservatorship Referrals	50	48	52	61	68	
Sub-Payee Referrals	37	40	34	10	14	
Cases						
LPS Conservatorship Cases	281	274	271	291	300	
Probate Conservatorship Cases	161	158	182	210	215	
Sub-Payee Cases	574	614	524	530	540	
Homeless (all are Sub-Payee Cases)	N/A*	N/A*	10	10	12	



Health Services

Greg Diederich, Health Care Services Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$1,663,044	\$1,942,405	\$2,004,545	\$2,004,545	\$62,14
Services & Supplies	703,047	1,130,331	938,558	938,558	(191,773
Centrally-Budgeted Expenses	(6,008)	(36,006)	203,864	203,864	239,87
Capital Expenditures	0	600,000	0	0	(600,000
Total Expenditures	\$2,360,083	\$3,636,730	\$3,146,967	\$3,146,967	(\$489,763
Expenditure Reimbursements	(428,876)	(600,000)	0	0	600,00
Total Appropriations	\$1,931,207	\$3,036,730	\$3,146,967	\$3,146,967	\$110,23
Earned Revenues By Source					
Licenses/Permits/Franchises	\$816,758	\$1,057,276	\$1,114,594	\$1,114,594	\$57,31
Aid From Other Governments	275,195	373,124	297,554	297,554	(75,570
Charges For Services	462,500	504,147	524,487	524,487	20,34
Miscellaneous Revenues	1,227,492	551,000	301,000	301,000	(250,000
Operating Transfers In	0	10,000	24,000	24,000	14,00
Total Revenues	\$2,781,945	\$2,495,547	\$2,261,635	\$2,261,635	(\$233,912
Net County Cost	(\$850,738)	\$541,183	\$885,332	\$885,332	\$344,14
Allocated Positions	11.0	12.0	12.0	12.0	0.
Temporary (Full-Time Equivalent)	0.4	0.0	0.4	0.4	0.
Total Staffing	11.4	12.0	12.4	12.4	0.

Purpose

Emergency Medical Services (EMS) monitors and enforces more than 35 contracts for the provision of Advanced Life Support (ALS) emergency ambulance services, ALS and Basic Life Support (BLS) non-emergency ambulance services, ALS and BLS first response services, base hospital medical direction, receiving hospital services, trauma services, training programs, and other services. These activities ensure a coordinated response to EMS System needs in San Joaquin County. EMS also administers the Hospital Preparedness Program (HPP) grant, which provides funds for disaster planning, including hospital surge capacity, mass fatality management, emergency communications, and advanced registration of medical volunteers. EMS serves as the lead agency for all Continuous Quality Improvement activities throughout the EMS system. EMS serves as the

Medical Health Operational Area Coordinator (MHOAC) and is the designated point of contact for medical mutual aid with local, regional, and State agencies. EMS maintains an on-call EMS Duty Officer, 24 hours a day, 7 days per week to respond to mutual aid requests, coordinate disaster medical operations, and assist hospitals and providers in managing the EMS system. EMS ensures accountability to the public through detailed system reports on the EMS website, public comment process to receive input on policy development, and the ability to attend quarterly EMS Liaison Committee meetings, which include representatives from all EMS system participants.

EMS funding is provided through the collection of contract revenues, fees, grants, General Fund allocation, accumulated reserves from ambulance contract performance penalties, and Maddy EMS Funds.

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Major Budget Changes

Salaries & Employee Benefits

> \$3	1,458	Salary and benefits adjustments
> \$1	5,682	Increase in extra-help.
> \$1	5,000	Increase in overtime.

Services & Supplies

> (\$80,000)	Decrease in professional services costs for special projects.
> (\$52,662)	Decrease in County Counsel legal services.
> (\$32,220)	Decrease in grant-related expenditures.
> (\$30,000)	Completion of Voice over Internet Protocol (VoIP) and Information Technology Expansion projects.

Centrally-Budgeted Expenses

> \$40,808	Increase in data processing charges.
> \$22,420	Increase in Casualty insurance costs.
> \$176,751	Cost Allocation Plan adjustment.

Expenditure Reimbursements

(600,000)	Decrease in	Coronavirus	Aid,
	Relief, and Eco	nomic Securi	ty Act
	reimbursement	for on	e-time
	equipment expe	enditures.	

Revenues

> \$53,835	Increase in monitoring fees from ambulance providers.
> \$20,340	Increase in specialty designation fees.
> \$14,000	Increase in administrative fees from Maddy Fund.
> (250,000)	Decrease in penalty revenue due to

contractual fee schedule changes.

> (\$75,570)

Decrease in one-time HPP grant fees for 2019 Novel Coronavirus (COVID-19).

Program Discussion

The 2021-2022 recommended budget for Emergency Medical Services (EMS) totals \$3,146,967, which is a decrease of \$489,763 from the 2020-2021 adjusted budget. This change mainly reflects a decrease in one-time equipment purchases and decreases in services and supplies costs, offset by increases in salary and benefits adjustments and a Cost Allocation Plan adjustment. The increase in salaries and benefits includes an adjustment of \$16,278 resulting from the Memorandum of Understanding with the California Nurses Association approved by the Board of Supervisors on April 20, 2021 (B-21-234).

The recommended budget includes the newly established EMS Coordinator position. Funding for the position was included in the 2019-2020 Adopted Budget, pending completion of a classification study by the Human Resources Division. This position assists the EMS Administrator in the development of policies, procedures, and medical protocols governing the EMS system and prehospital care programs.

In 2018, the County Counsel's Office hired Fitch and Associates LLC., a consulting firm, to assess the EMS System and provide recommendations on EMS best practices. The consultant's report was accepted by the Board of Supervisors in October 2018 (B-18-664). In 2021-2022, EMS will continue to address the consultant's recommendations, including, but not limited to: expanding the role and availability of the medical director consultant; implementing performance metrics and performance incentives for ALS and BLS service providers; enhancing data analytics and reporting (including the continued expansion of publicly available data dashboards); ensuring improved functionality in the communications interface between the Stockton Fire Department Communications Center and Valley Regional Communications Center; and expanding stakeholder input through the creation of an EMS Advisory Council as well as completing the implementation of digital platforms such as a learning management software system and online application processing for EMS personnel.

EMS will continue in 2021-2022 to:

➤ Monitor the effects of Senate Bill 438, which requires modification of policies related to 911 call processing and emergency medical dispatch services, and the creation of a process for public safety agencies to submit ALS plans for approval by EMS.

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- Monitor implementation of agreements for emergency ambulance services, including ALS inter-facility transfers and critical care transport. Performance requirements include response time standards for Code 3 (red lights and siren) and Code 2 (without red lights and siren), as well as other measures.
- ➤ Revise, update, and evaluate Exclusive Operating Area (EOA) ambulance agreements with Escalon Community Ambulance, the Ripon Consolidated Fire Protection District, and the renewal of Manteca District Ambulance Service EOA ambulance agreement, set to expire on November 30, 2021.
- ➤ Create and revise policies to address recommendations from the 2018 EMS System assessment to include, but not limited to: the creation of an EMS Advisory Council; standardizing agreements; and increased EMS System data transparency.
- Process and issue non-emergency ambulance permits, and enter into service agreements as needed with ALS first response providers, BLS first response providers, specialty care providers, and air ambulance service providers.

In 2019-2020, EMS worked with the General Services Department to initiate planning efforts for an EMS replacement facility to accommodate office space, training/meeting space, medical supply storage, and distribution needs. Funding was provided from Maddy EMS funds authorized by the Board of Supervisors for use towards EMS capital facility needs in June 2018 (B-18-329). In addition to EMS space needs, the planning effort includes an evaluation of Health Care Services Administration facility needs and options to potentially share space. These planning efforts will continue in 2021-2022.

Stroke, Cardiac, and Trauma Systems

On July 1, 2018, EMS implemented a well-received system of care tailored to patients who have experienced a stroke, including the designation of qualified hospitals as "stroke centers" to focus on rapid identification, treatment, and under specific circumstances transfer to hospitals located outside of the County. In 2019, the California EMS Authority adopted regulations for critical care system planning for cardiac and stroke. In 2021-2022, EMS will continue implementation of these regulations into our existing systems of cardiac and stroke care. EMS will continue to work collaboratively with the acute care hospitals designated as primary stroke centers and ST-Segment Elevation Myocardial Infarction (STEMI) (cardiac) centers to evaluate system performance and implement adjustments as needed.

EMS will continue implementation of the national Cardiac Arrest Registry to Enhance Survival (CARES) data registry

administered by Emory University. CARES assists local communities in identifying and tracking cases of cardiac arrest and identifying opportunities for improvement in the treatment of out-of-hospital cardiac arrest.

In 2021-2022, EMS will continue monitoring and evaluating the County's trauma system, including oversight of San Joaquin General Hospital's (SJGH's) performance as the County's designated trauma center, which was recently elevated from a Level III to a Level II, and adherence to benchmarks and standards of care. In addition, EMS will work closely with SJGH to complete verification by the American College of Surgeons Committee as a Level II trauma center as required by their Trauma Service Agreement.

Ambulance Patient Offload Delays

In 2021-2022, EMS will continue to place an emphasis on addressing the problem of Ambulance Patient Offload Delays (APOD) at receiving hospitals. APOD causes extensive wait times for arriving ambulance patients, while also negatively impacting the availability of ambulances for emergency responses occurring throughout the County. As acknowledged in the Fitch and Associates report, the "EMS system and ambulance services are adversely impacted by area hospitals' inability to manage reception of patients' and has a "carryover impact on ambulance services' ability to provide non-emergency and Critical Care Transport service requested by hospitals."

EMS has adopted technology that measures APOD and enables real-time tracking of delays by hospitals, ambulance providers, public safety dispatch centers, and other system participants. These tools will assist in meeting State mandates for tracking and reporting APOD data.

Commitment to Homeless Services

The EMS system is the ultimate medical safety net, often serving as the only access point to health care services for homeless individuals and families. The EMS system is designed to ensure that prehospital emergency medical care, transport, and access to specialty services such as trauma, stroke, and cardiac centers are available and delivered universally to all patients regardless of socio-economic status, including the homeless population.

EMS has determined that the delivery of ALS services by emergency ambulance service provider(s) through EOA agreements is the most appropriate and efficient manner for delivering ALS services, and for fulfilling the County's statutory indigent health care obligations. In 2018, EMS developed processes to identify and refer prehospital patients most at risk for homelessness to the County's Whole Person Care Program on a quarterly basis.

Health Services

2019 Novel Coronavirus (COVID-19) Response

On January 27, 2020, EMS issued its first medical control policy in response to the emerging infectious disease threat related to COVID-19. What followed was the largest Federal, State, and County pandemic disease response and mobilization of medical resources in more than a century. In 2021-2022, EMS will continue to ensure the resiliency of the EMS system while also serving as the MHOAC and working to operationalize the County Emergency Operations Plan-Emergency Support Function Public Health and Medical Annex activities.

EMS pandemic-related responsibilities include, but are not limited to; operating a medical/health mutual aid resource logistics base with order processing, inventory management, transportation, and asset tracking; maintaining situational awareness; performing advanced system planning; operationalizing hospital and long-term care facility surge capacity; response to and coordination of contingency plans to support long-term care facilities; provide authorization to local Emergency Medical Technicians and paramedics to participate in the vaccination efforts coordinated by Public Health officials; and health care system data collection and analysis.

From the beginning of the pandemic through February 2021, EMS has fulfilled 4,993 individual resource requests comprising of over 7.8 million pieces of personal protective equipment.

Fund Balance

Maddy EMS Special Revenue Funds are generated from court fines, penalties, and forfeitures, and a portion of violator traffic school fees. Monies collected are distributed by formula to fund administration; to physicians and surgeons for uncompensated emergency services; to hospitals providing disproportionate trauma services; and to other emergency medical services as determined by the County, including capital projects supporting EMS.

In 2017-2018 and 2018-2019, the Board (B-18-329, B-19-309) authorized transfers totaling \$3.4 million in net penalty revenue received by EMS to the Maddy-Other EMS fund for future EMS capital facility needs, in the amounts of \$2,097,000 and \$1,301,000, respectively. Due to COVID-19, a related request in 2019-2020 was not requested but such transfer is anticipated to be requested as part of the 2020-2021 year-end close process. These funds will be significant in offsetting any General Fund costs for future EMS space needs.

As of March 31, 2021, Maddy EMS Special Revenue Fund balances were:

Maddy EMS	Fund No.	Amount
Administration	20801	\$44,191
Physician Services	20802	\$119,583
Hospital Services	20803	\$608,358
Other EMS	20804	\$5,115,632

	Workload Data					
	2017-2018	——Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022	
9-1-1 EMS Patient Contacts	60,177	64,988	63,816	65,542	67,311	
Major Trauma Patients	3,299*	3,868	3,463	3,582	3,702	
Cardiac STEMI Patients	297	307	331	357	385	
Acute Stroke Patients	985	1,371	1,544	1,682	1,883	
EMS Personnel Applications	752	697	710	710	719	
EMS Training and Continuing Education Program Applications	4	6	4	6	4	
*Restated.						



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Health Services

Greg Diederich, Health Care Services Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$4,590,602	\$6,419,303	\$6,605,331	\$6,605,331	\$186,023
Services & Supplies	579,701	603,994	614,199	614,199	10,20
Centrally-Budgeted Expenses	101,313	115,992	118,343	118,343	2,35
Total Expenditures	\$5,271,616	\$7,139,289	\$7,337,873	\$7,337,873	\$198,58
Expenditure Reimbursements	(43,405)	0	0	0	
Total Appropriations	\$5,228,211	\$7,139,289	\$7,337,873	\$7,337,873	\$198,58
Earned Revenues By Source					
Aid From Other Governments	\$5,629,685	\$5,331,720	\$5,399,962	\$5,399,962	\$68,24
Charges For Services	1,800	1,000	1,000	1,000	
Miscellaneous Revenues	4,000	0	4,000	4,000	4,00
Total Revenues	\$5,635,485	\$5,332,720	\$5,404,962	\$5,404,962	\$72,24
Net County Cost	(\$407,274)	\$1,806,569	\$1,932,911	\$1,932,911	\$126,34
Allocated Positions	46.0	46.0	46.0	46.0	0.
Temporary (Full-Time Equivalent)	1.9	1.9	0.8	0.8	(1.1
Total Staffing	47.9	47.9	46.8	46.8	(1.1

Purpose

California Children's Services (CCS) is a State-mandated program that provides diagnosis, treatment, and therapy services to financially and residentially-eligible children under age 21 who have a qualifying medical condition.

Public Health Services (PHS) administers CCS by arranging, directing, authorizing, and paying for medical care, equipment, and rehabilitation services for children and young adults who have a CCS-eligible medical condition.

CCS funding is derived from a State/County cost-sharing formula and Federal reimbursement.

Major Budget Changes

Salaries & Employee Benefits

➤ \$325,882 Salary and benefits adjustments.

> (\$139,854) Decrease in extra-help.

Services & Supplies

> \$25,000	Increase equipmen			tools	s and
> (\$22,682)	Decrease costs from Administr	n H	ealth (ω_{J}	11

Centrally Budgeted Expenses

> \$5,635	Increase in Casualty insurance costs.
(\$12,953)	Decrease in data processing charges.
> \$9,451	Cost Allocation Plan adjustment.

Program Discussion

The 2021-2022 recommended California Children's Services (CCS) budget totals \$7,337,873, which is an increase of

4045415000—California Children's Services

Health Services

\$198,584 from the 2020-2021 adjusted budget. This change mainly reflects salary and benefits adjustments, offset by a decrease in extra-help. The increase in salaries and benefits includes an adjustment of \$99,073 resulting from the Memorandum of Understanding with the California Nurses Association approved by the Board of Supervisors on April 20, 2021 (B-21-234).

Diagnostic and Treatment Claims

In any given fiscal year, PHS may receive excessive referrals of children with CCS-eligible conditions for which there are insufficient funds available for diagnosis, treatment, and therapy. In such instances, program options could include:

- ➤ Appropriate additional County funds to meet increased program needs.
- > Cease to authorize services not covered by Medi-Cal.
- Prioritize conditions for which authorizations are issued and cease authorizing those that do not meet priority criteria.

The number of new CCS cases has been decreasing in recent years mainly due to closer monitoring of changes in client financial eligibility for the program. Existing cases are closed and new cases are not opened if clients do not meet qualifying financial criteria. Funding for CCS expenditures is not anticipated to be depleted in 2021-2022.

Medical Therapy Program (MTP)

In accordance with Federal statutes, some children may receive therapy services because it is medically necessary for them to do so in order to receive an education. State law requires that CCS provide physical and occupational therapy in public schools to children for which such therapy is included in their individualized education plans. Children who receive services through the MTP are not necessarily enrolled in CCS. The active treatment of children will be modified dependent upon school restrictions in the 2021-2022 school year.

MTP continued to participate in a five-year pilot project with the University of California, Davis and Shriners Hospitals for Children - Northern California. The project is School-Based Tele-Physiatry Assistance for Rehabilitative and Therapeutic Services (STARS) and is funded by the Agency of Healthcare Research and Quality. The project implements a new model of care using telemedicine to deliver pediatric physiatrist medical direction to Medical Therapy Units throughout the State, serving children with disabilities in rural or underserved areas. PHS was able to expand the STARS program from two sites to all four of its sites after requesting two additional mobile telemedicine installations as a direct result of the 2019 Novel Coronavirus (COVID-19). The STARS program continues through May 31,2022.

Office Space

CCS staff are currently located in leased space in north Stockton with recurring occupancy issues that have not been rectified by the landlord. It is anticipated that CCS will relocate to another leased site in 2021-2022 that may include other units of Health Care Services either on an interim or long-term basis.

Workload Data				
2017-2018	———Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
N/A	N/A	2,644	1,828	2,200
1,943	1,915	1,605	1,110	1,400
14,622	11,697	11,733	7,000	10,000
	2017-2018 N/A 1,943	Actual 2017-2018 2018-2019 N/A N/A 1,943 1,915	Actual 2017-2018 2018-2019 2019-2020 N/A N/A 2,644 1,943 1,915 1,605	Actual Est./Act. 2017-2018 2018-2019 2019-2020 2020-2021 N/A N/A 2,644 1,828 1,943 1,915 1,605 1,110



Health Services

Greg Diederich, Health Care Services Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$4,308,044	\$4,743,753	\$5,665,411	\$5,665,411	\$921,65
Services & Supplies	182,659	368,328	415,314	415,314	46,98
Centrally-Budgeted Expenses	107,147	134,851	133,176	133,176	(1,675
Total Expenditures	\$4,597,850	\$5,246,932	\$6,213,901	\$6,213,901	\$966,96
Expenditure Reimbursements	(3,725,582)	(4,064,667)	(5,031,636)	(5,031,636)	(966,969
Total Appropriations	\$872,268	\$1,182,265	\$1,182,265	\$1,182,265	\$
Earned Revenues By Source					
Aid From Other Governments	\$872,268	\$1,182,265	\$1,182,265	\$1,182,265	\$
Total Revenues	\$872,268	\$1,182,265	\$1,182,265	\$1,182,265	\$
Net County Cost	\$0	\$0	\$0	\$0	\$
Allocated Positions	26.0	27.0	31.0	31.0	4.
Temporary (Full-Time Equivalent)	0.0	0.0	0.8	0.8	0.
Total Staffing	26.0	27.0	31.8	31.8	4.

Purpose

Health Care Services (HCS) Administration provides administrative, fiscal, human resources, information technology, and policy oversight and coordination for the HCS Agency, which is composed of the following fourteen budget units:

- ➤ Behavioral Health Administration (BHA)
- ➤ California Children's Services (CCS)
- Correctional Health Services (CHS)
- > Emergency Medical Services (EMS)
- > HCS Administration
- ➤ Medical Examiner (ME)
- ➤ Mental Health Pharmacy
- ➤ Mental Health Services (MHS)
- ➤ Neighborhood Preservation (NP)
- ➤ Public Guardian/Conservator (PG/PC)
- ➤ Public Health Services (PHS)

- ➤ Substance Abuse Services (SAS)
- > Veterans Services Office (VSO)
- ➤ Whole Person Care (WPC) Program

Funding for HCS Administration is provided through a combination of discretionary transfers of realignment revenues and reimbursement from HCS departments.

Major Budget Changes

Salaries & Employee Benefits

\$ 168,325	Salary and benefits adjustments.
\$471,014	Add three Department Applications Analysts.
> \$250,797	Transfer a Deputy Director-HCS-Fiscal from BHA.
> \$30,022	Increase in extra-help.
> \$1,500	Increase in overtime costs.

Health Services

Services & Supplies

➤ \$40,777 Increase in rent charges.

➤ \$12,334 Increase in professional services for Information Technology items used

by Agency departments.

Expenditure Reimbursements

> \$490,200 Increase in reimbursement from MHS.

> \$418,291 Increase in reimbursement from General Fund HCS departments.

➤ \$46,313 Increase in reimbursement from

WPC.

Program Discussion

Health Care Services Administration

The 2021-2022 recommended budget for Health Care Services (HCS) Administration totals \$6,213,901, which is an increase of \$966,969 from the 2020-2021 adjusted budget. This increase is primarily due to the addition of three Department Applications Analyst III positions, the transfer of the Deputy Director-HCS-Fiscal position from BHA, salary and benefits adjustments, and increases in rent charges and professional services.

The HCS Administration budget utilizes a portion of State Realignment funding to offset the cost of services and administrative oversight of the HCS Agency. In 2019-2020, the State eliminated the redirection of Mental Health Realignment growth funds previously used to fund the Coordinated Care Initiative. This action should have resulted in additional funding received by HCS, however, funds were redirected by the State in order to resolve findings of a Federal audit of the Statewide Specialty Mental Health system. The impact to the County is the loss of approximately \$3.2 million in Mental Health Realignment funding over a four-year period with two years remaining at a loss of approximately \$800,000 per year. The continued loss of these funds, combined with expected reductions in sales tax and vehicle license fee revenues (both are sources of realignment funds) due to the economic impacts from the 2019 Novel Coronavirus (COVID-19) pandemic, decrease the Agency's overall service capacity. The recommended budget utilizes \$1.2 million in Mental Health Realignment revenue to support HCS Administration functions.

Public Health Facility Replacement Project

On February 12, 2019, the Board of Supervisors approved the establishment of a capital project for architectural and engineering services for the County's PHS Replacement Project to replace the 55-year old Public Health building and laboratory (B-19-109). On August 18, 2020, the Board approved a contract with Thompson Builders Corporation, Inc. in the amount of \$17.6 million to construct the replacement facility (B-20-479) which was well under the preliminary construction cost estimates. The Project includes the construction of the additive alternative to replace the existing Public Health laboratory. Funding including design and soft costs totals \$21.2 million. Construction began on August 14, 2020 and is expected to be completed in August 2021. Once staff is relocated to the new facility, the former PHS building will be demolished.

As the global COVID-19 pandemic has illustrated, the Public Health laboratory plays a vital role within the County's health care system and was able to quickly mobilize to process COVID-19 tests on a large scale, facilitating the County's response efforts. The laboratory is also an important regional resource, providing testing services for other local jurisdictions and acute care hospitals. Approval of a Joint Exercise Powers Agreement with Stanislaus County in January 2019 to institute shared Public Health laboratory services (A-19-14), along with increased volumes of laboratory testing from San Joaquin General Hospital, have improved cost efficiencies through larger testing volumes and distribution of operating and overhead costs.

Staff continues to review the laboratory business operations in an effort to minimize the annual Net County Cost (NCC) associated with directly operating the laboratory and the deficit in 2020-2021 is expected to decrease to under \$1.0 million on an ongoing basis. Based on the current testing performed in-house by the laboratory for the County's population only, the annual NCC to outsource the mandated laboratory work is estimated at \$1.4 to \$3.0 million.

The PHS Replacement Project does not address other HCS Agency space planning needs such as PHS staff and operations currently located in adjacent County-owned buildings or in leased space; parking issues for visitors and staff at the Behavioral Health Services (BHS) campus; or colocation of other HCS functions such as administration, finance, human resources, and information technology. Additionally, the recently realigned Neighborhood Preservation unit staff will ultimately need to be relocated from the Community Development Department. HCS will continue to work with the General Services Department and their contracted vendor on completing the County's 10-Year Facility Master Plan which is expected to be completed in 2021.

Health Services

Office of the Medical Examiner (ME)

On May 15, 2018, the Board adopted an ordinance establishing the ME as a separate division within the HCS Agency (B-18-292). Following an extensive recruitment process, Dr. Michael Hunter was appointed the County's first Chief Medical Examiner, effective July 1, 2019. In July 2020, the Operations Administrator position was filled allowing the ME to formally begin the transition of both administration and operations from the Coroner's Office. The ME is responsible for determining the cause and manner of death for all deaths that fall under its jurisdiction, including unattended, unusual, violent, or accidental deaths, and is also responsible to administer the disposition of the indigent dead. These duties were previously performed by the Sheriff's Coroner staff, who continue to provide field level operational assistance until June 2021. An all-time high in 2020 of 4,038 ME cases represents an approximate increase of 47% over the prior tenvear average.

To meet the operational needs of the ME, HCS requested and the Board approved the addition of three Medical Examiner Investigator positions on March 23, 2021 (R-21-32).

Neighborhood Preservation

On December 8, 2020, the Board of Supervisors adopted a resolution (R-20-200) amending the department allocation listing and transferring the Neighborhood Preservation Division from the Community Development Department to the Health Care Services Agency, effective December 21, 2020 along with the Program Administrator-Homeless Initiatives position that was transferred from the County Administrator's Office. This consolidation of resources will allow closer integration of various programs and staffing such as Emergency Solutions Grants (Federal and State); Continuum of Care; Homeless Emergency Aid Program; California Emergency Solutions and Housing Program; Homeless Housing, Assistance and Prevention; Community Development Block Grants; Permanent Local Housing Allocation Program; and No Place Like Home. consolidation will also allow for coordinating efforts on the Homeless Management Information System, and will provide enhanced collaboration with other HCS divisions such as Behavioral Health, Public Health, Veterans Services, and Whole Person Care. This consolidation is consistent with the vision and goals of the adopted San Joaquin Community Response to Homelessness and the 2020 San Joaquin County Strategic Plan.

Correctional Health Services (CHS)

Stepping Up Initiative

HCS continues to engage internal and external stakeholders to develop processes and practices to safely reduce the

prevalence of individuals with mental illness in the Jail by diverting them into community-based treatment programs. This effort is in alignment with the national "Stepping Up" initiative, for which the Board adopted a resolution of support on May 24, 2016 (R-16-80).

Universal screening and assessment for behavioral health conditions is a needed component of the County's Stepping Up Initiative efforts and significant progress has been made to implement evidenced-based programs within the Jail and by law enforcement partners.

In 2019, CHS obtained sustainable funding from the Community Corrections Partnership to provide significantly expanded screening and assessment during the Jail booking process. This coverage helped to increase the early detection and identification of individuals who potentially have an undiagnosed mental illness, a substance use disorder, or who are active mental health services consumers. identification of individuals in need of mental health services helps to reduce recidivism rates for individuals at risk of reincarceration. Individuals have been referred for targetspecific case management while still in custody, as well as provided with linkages to WPC coordinated re-entry services upon being released. Staff also assist individuals through the court process, prepare them for release back to the community, and follow through on the discharge plan for up to 30 days' post-release.

Jail-Based Competency Treatment (JBCT) Program

In 2019, CHS, in partnership with the Sheriff's Office, implemented a JBCT Program via a contract with the Department of State Hospitals (DSH) (A-19-112). This Program is intended to address wait times for State hospital bed space for inmates facing felony charges who were found incompetent to stand trial during their preliminary court hearings. The Program is fully funded by DSH and is now providing individualized competency restoration services to up to 10 inmates at a time. Contract discussions are underway with DSH to expand the Program funding to provide services to up to 12 inmates concurrently.

HCS and BHS, in partnership with the District Attorney and Public Defender Offices, continue to evaluate the potential for a local Felony Incompetent to Stand Trial Diversion program proposal with DSH to receive grant funding made available by Assembly Bill 1810, legislation that created a pretrial diversion program. These local planning efforts are partially informed by a Sequential Intercept Mapping report that identified other potential opportunities for diversion in furtherance of the principles of the Stepping Up Initiative. However, the lack of appropriate residential housing has prohibited implementation of such a program at this time.

Health Services

Emergency Medical Services

Additionally, EMS continues to advocate for regulatory flexibility and funding to allow alternative destinations for ambulance transports to behavioral health facilities.

Whole Person Care (WPC) Program

HCS is the lead County entity and single point of contact with the State Department of Health Care Services (DHCS) for the WPC Program. The Program coordinates physical health, behavioral health, and social services for vulnerable Medi-Cal beneficiaries who are high users of multiple publicly-funded health care systems and continue to have poor outcomes. The WPC Program specifically targets adult Medi-Cal beneficiaries who are homeless, or at risk of homelessness upon release from jail, a psychiatric health facility, or hospital, as well as high utilizers of emergency department services and individuals with a mental health and/or substance use disorder

The five-year 1115 WPC Waiver expired on December 31, 2020, but Centers for Medicare and Medicaid Services authorized a one-year extension and DHCS has allowed counties to roll over unspent program budget funds into future program years. HCS will continue planning efforts with Health Plan of San Joaquin to transition WPC-funded services

into the California Advancing and Innovating Medi-Cal (CalAIM) framework proposed by the State in late 2019. CalAIM planning was halted in the spring of 2020 due to COVID-19, but WPC performed enhanced care management, and in-lieu of services benefits are required to transition to Managed Care Medi-Cal effective January 2022.

WPC contains a flexible housing pool via funding from the Senate Bill 840 Homeless Mentally III Outreach and Treatment Program and a one-time State General Fund allocation to WPC pilot programs. WPC has used these funds to support winter homeless shelter services, purchase furnishing and fixtures for the Gospel Center Rescue Mission Bill Brown building expansion, and partnered with Stocktonians Taking Action to Neutralize Drugs (STAND) and St. Joseph's Medical Center to rehabilitate housing units to provide access to WPC enrollees and funded supportive services for COVID-19 positive homeless individuals.

WPC and CHS continue partnering with the San Joaquin Community Clinics on Jail discharge planning for individuals that require medical follow-up in an effort to reduce emergency department visits, hospitalizations, and parole and probation violations for patients involved in the criminal justice system.



4049600000—Whole Person Care Program

Health Services

Greg Diederich, Health Care Services Director

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Services & Supplies	\$1,602,283	\$3,934,517	\$2,084,975	\$2,084,975	(\$1,849,542)
Operating Transfers Out	787,220	3,732,850	3,904,974	3,904,974	172,124
Total Appropriations	\$2,389,503	\$7,667,367	\$5,989,949	\$5,989,949	(\$1,677,418
Earned Revenues By Source					
Interest/Rents	\$50,036	\$30,000	\$15,000	\$15,000	(\$15,000
Aid From Other Governments	2,153,994	3,732,850	3,904,975	3,904,975	172,12
Miscellaneous Revenues	16,191	0	0	0	
Operating Transfers In	863,146	2,226,425	1,952,487	1,952,487	(273,938
Fund Balance	(693,864)	1,678,092	117,487	117,487	(1,560,605
Total Revenues	\$2,389,503	\$7,667,367	\$5,989,949	\$5,989,949	(\$1,677,418
Net County Cost	\$0	\$0	\$0	\$0	\$

Purpose

The Whole Person Care (WPC) Program is an optional component of California's Section 1115 Federal Medicaid (Medi-Cal, in California) Waiver approved by the Centers for Medicare and Medicaid Services (CMS) on December 30, 2015. WPC is a pilot program intended to effectively coordinate the physical health, behavioral health, and social services needs of the most vulnerable Medi-Cal beneficiaries who are high users of multiple publicly-funded health care systems and who continue to have poor health outcomes.

Originally, the Waiver had an end date of December 31, 2020 and the California Department of Health Care Services (DHCS) intended to implement California Advancing and Innovating Medi-Cal (CalAIM), a multiyear initiative to create overarching policy changes across all Medi-Cal delivery systems and to transition all existing managed care authorities into one consolidated 1915(b) California managed care waiver, and propose a 1115 waiver with other program authorities. In 2019 and early 2020, DHCS conducted extensive stakeholder engagement for both CalAIM, the 1115 and 1915(b) waiver renewals. While the goals and objectives of CalAIM continue to be a high priority, DHCS announced the delay of CalAIM in May 2020, due to the impact of the 2019 Novel Coronavirus (COVID-19). DHCS received approval from CMS for a 12-month waiver extension on December 29, 2020 and the WPC pilot will continue through December 31, 2021.

The County's WPC Program specifically targets adult Medi-Cal beneficiaries who are homeless or at-risk of homelessness upon release from the County Jail, a psychiatric health facility, or hospital, as well as high utilizers of emergency department services, and individuals with a mental health and/or substance use disorder. Health Care Services (HCS) is the lead County entity and single point of contact with DHCS for the Program.

Participation in the Program allows the County to claim a 50% Federal match via semi-annual Intergovernmental Transfers (IGTs) for direct medical, behavioral health, and ancillary services, as well as administrative costs associated with approved program activities and deliverables. Federal WPC payments and local matching funds are not available for services provided to non-Medi-Cal beneficiaries, services currently claimable for Medi-Cal reimbursement, or direct housing supports.

Funding sources for the Program are a combination of Mental Health Services Act (MHSA) funds, San Joaquin General Hospital (SJGH) enterprise funds, and Federal match.

Major Budget Changes

Services & Supplies

> (\$1,526,355) Decrease in professional services due to completion of integration projects.

4049600000—Whole Person Care Program

Health Services

> (\$323,187) Decrease in reimbursements to internal County WPC participating agencies including one-time funding.

Operating Transfers Out

> \$86,062	Increase in reimbursement of matching funds to San Joaquin General Hospital (SJGH) for IGT.
> \$86,062	Increase in IGT payments.

Revenues

evenues	
> \$172,125	Increase to capture additional revenue.
> \$86,062	Increase in IGT matching funds received from SJGH.
> (\$1,560,605)	Decrease in use of previously received grant monies contained within fund balance.
> (\$360,000)	Decrease in one-time funding from

County Contingency Funds.

Program Discussion

The 2021-2022 recommended budget for the Whole Person Care (WPC) Program totals \$5,989,949, which is a decrease of \$1,677,418 from the 2020-2021 adjusted budget. This change primarily reflects decrease in services funded by the program.

Although the current Waiver is now scheduled to end on December 31, 2021, the recommended budget reflects a full fiscal year of existing WPC activities as there is a strategy to continue the activities through CalAIM and funding via the Medi-Cal Managed Care plans. HCS will return to the Board of Supervisors in 2021-2022 to request any budget adjustments resulting from CalAIM negotiations.

Participating entities in the County's WPC Program continue to grow and currently include HCS Administration, Behavorial Health Services (BHS), SJGH, San Joaquin County Clinics (SJCC), Public Health Services (PHS), Substance Abuse Services, Correctional Health Services (CHS), Veterans Services, Human Services Agency, Gospel Center Rescue Mission, Stockton Shelter for the Homeless, Health Plan of San Joaquin, Stocktonians Taking Action to Neutralize Drugs (STAND), the Housing Authority of the County of San Joaquin, Central Valley Low Income Housing Corporation, HealthNet, Community Medical Centers, Dignity Health St. Joseph's Medical Center, the San Joaquin

Community Health Information Exchange (HIE), and other community-based organizations.

The overarching vision of the WPC Program is to efficiently and effectively coordinate the physical health, behavioral health, and social services systems within the County in a patient-centered manner. The goal of increased coordination is to improve the health and well-being of Medi-Cal beneficiaries and enable partnerships to target the highest-risk and most vulnerable patients. The Program seeks to build and sustain relationships, develop infrastructure allowing data to be shared between various clinical information systems, and demonstrate a reduction in publicly-funded costs. Ultimately, this will help position the County's health care system for future changes in reimbursement methodologies and provide the foundation to transition services to the CalAIM framework

California Advancing and Innovating Medi-Cal (CalAIM)

CalAIM is a multiyear initiative proposed by the State as a framework to improve the quality of life and health outcomes by implementing broad delivery system, program, and payment reforms. The major components of CalAIM build upon the successful outcomes of various pilot programs from the previous Federal Waivers (including but not limited to WPC, Health Homes, and the Coordinated Care Initiative) and will result in better quality of life for Medi-Cal members as well as long-term cost savings/avoidance. CalAIM has three primary goals: 1) Identify and manage member risk and need through whole person care approaches and addressing social determinants of health; 2) move Medi-Cal to a more consistent and seamless system by reducing complexity and increasing flexibility; and 3) improve quality outcomes, reduce health disparities, and drive delivery system transformation and innovation through value-based initiatives, modernization of systems, and payment reform.

DHCS formally released the CalAIM proposal in October 2019 and conducted extensive stakeholder engagement between November 2019 and February 2020. CalAIM was planned to begin on January 1, 2021, but DHCS postponed implementation to January 1, 2022 to allow DHCS and all partners to focus their limited resources on needs arising from the public health emergency due to COVID-19.

Data and Technology

A major WPC goal is to coordinate client care in real-time and evaluate progress in improving individual and population health. WPC utilizes two primary platforms for data repository and information sharing: The HIE and Activate Care (formerly named Act.md). The HIE, an affiliate of Manifest Medex, has been the central data repository for health care information sharing, which includes clinical values, diagnosis, active medication lists, and other clinical

4049600000—Whole Person Care Program

Health Services

notes and structured data. Activate Care is the primary platform used by WPC partners to make WPC referrals, coordinate care, share documents, and receive real-time hospital admission alerts. WPC continues building toward real-time care management capabilities among all WPC participating entities for enrollees who have opted into program services. The HIE is currently working on implementing real-time alerts from the County Jail on bookings and releases.

WPC is partnering with United Way, St. Joseph's Medical Center, Kaiser Permanente, and 211 San Joaquin to support the implementation of a Connected Communities Network within the County that will electronically coordinate referrals between various community-based social service organizations, healthcare partners, schools, and other entities that provide services to at-risk populations. This effort is intended to leverage outcomes data in order to better identify and close service gaps.

Behavioral Health Navigation Team

To improve the overall health outcomes of the target population, the WPC Program has implemented a Behavioral Health Navigation Team dedicated to engaging homeless individuals and those at risk of homelessness throughout the community. The Navigation Team is an active contributor to the Homeless Management Information System (HMIS) and WPC Care Coordination platform, Activate Care. Engagement occurs at the time of admission and/or discharge from local hospitals, health facilities, and the County Jail, as well as in response to urgent referrals from a variety of sources throughout the community, including the existing Behavioral Health Mobile Crisis Response Teams, shelters, encampments, and law enforcement.

San Joaquin County Clinics (SJCC) Health Team

In coordination with the Navigation Team, a WPC SJCC Health Team provides each enrolled client assigned to SJCC with an individualized care plan based upon a standardized assessment of his or her medical, behavioral health, and key social needs, such as shelter, food, or transportation. The care plan is a shared document available to all partners with access to the Activate Care platform. This allows all partners working with an enrollee to provide the most appropriate services in an effective, Health Insurance Portability and Accountability Act compliant, patient-centered manner.

Public Health Services (PHS)

PHS continues to coordinate with both the Navigation Team and SJCC Health Team to provide each WPC enrollee support via outreach, disease prevention and control, vaccinations, and COVID-19 response needs.

Correctional Health Services (CHS)

The WPC Program continues to coordinate with CHS and is receiving increased referrals due to the recent implementation of universal screening and assessment for behavioral health conditions at Jail booking. WPC is also partnering with BHS and local Federally Qualified Health Centers on re-entry services and supporting law and justice system partners who are now able to divert certain individuals to the newly established Assessment and Respite Center with a medicallymonitored sobering program operated by CMC. Additionally, WPC began working with the State Prison system to prevent individuals transitioning out of incarceration from potentially being released into homelessness in the County.

Housing

Homeless Mentally Ill Outreach and Treatment (HMIOT) funds continue to be used by the WPC Program to support the direct housing needs of eligible homeless mental health consumers who are WPC enrollees. This effort includes appropriate hospital discharge coordination and diversion opportunities in alignment with the County's Stepping Up Initiative. HMIOT funds were recently used to support the expansion of winter overflow beds at the Stockton Shelter for the Homeless and Gospel Center Rescue Mission as well as a partnership with STAND and Dignity Health to purchase and rehabilitate homes in Stockton.

WPC funding is available to provide recuperative care beds at the Gospel Center Rescue Mission for eligible WPC enrollees and HMIOT funds can be used to support residential aftercare services to eligible enrollees. As of February 28, 2021, over 2,900 individuals have been enrolled in WPC services since the initiation of program enrollment in July 2017.

Fund Balance

The Whole Person Care Special Revenue Fund (#20046) is the operating fund for WPC activities. Fund balance as of March 31, 2021, was \$2,144,139. The 2021-2022 budget includes \$1,952,487 in transfers from the Fund for WPC activities.



4049700000—Office of the Medical Examiner

Health Services

Greg Diederich, Health Care Services Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$0	\$1,889,538	\$2,111,084	\$2,111,084	\$221,540
Services & Supplies	0	2,971,178	3,482,697	3,482,697	511,51
Centrally-Budgeted Expenses	0	580,733	511,083	511,083	(69,650
Capital Expenditures	0	300,000	125,000	125,000	(175,000
Total Appropriations	\$0	\$5,741,449	\$6,229,864	\$6,229,864	\$488,41
Earned Revenues By Source					
Licenses/Permits/Franchises	\$0	\$12,000	\$15,000	\$15,000	\$3,00
Charges For Services	0	380,000	466,000	466,000	86,00
Miscellaneous Revenues	0	4,000	4,000	4,000	
Total Revenues	\$0	\$396,000	\$485,000	\$485,000	\$89,00
Net County Cost	\$0	\$5,345,449	\$5,744,864	\$5,744,864	\$399,41
Allocated Positions	0.0	18.0	17.0	17.0	(1.0
Temporary (Full-Time Equivalent)	0.0	0.0	0.8	0.8	0.
Total Staffing	0.0	18.0	17.8	17.8	(0.3

⁻ Office of the Medical Examiner (#2021640000) and Burials (#5053300000) budgets have been consolidated and responsibility was transferred from the Sheriff's Office to the Health Care Services Agency, effective July 1, 2020.

Purpose

The Office of the Medical Examiner (ME) is responsible for determining the circumstances, manner, and cause of all deaths that fall under the jurisdiction of the Chief Medical Examiner, including unattended, unusual, violent, or accidental deaths. Field death investigations, postmortem examinations, and related forensic tests are used to establish a medical cause and manner of death.

The ME budget also provides funding for the County's mandated responsibility to provide for the disposition of indigent decedents. The Board of Supervisors adopted policy of cremation, with exceptions only in certain cases as determined by the Medical Examiner, along with the continued scrutiny of financial eligibility by the ME, helps to contain costs.

Major Budget Changes

Salaries & Employee Benefits

> \$81,263	Salary and benefits adjustments.
> (\$331,133)	Delete Chief Medical Examiner; function filled by Forensic Medical Group LLC.
> \$400,663	Full-year cost of three Medical Examiner Investigators added midyear 2020-2021.
> \$35,753	Increase in extra-help.
> \$35,000	Increase in overtime.

4049700000—Office of the Medical Examiner

Health Services

Services & Supplies

>	726,405	Increase in continuing support costs to Sheriff's Office.
>	\$383,840	Increase in autopsy services.
>	\$115,000	Increase in professional services for administrative support from Health Care Services Administration and Behavioral Health Services.
>	\$72,349	Increase in medical supplies.
>	\$50,745	Increase in fleet services costs.
>	\$42,000	Increase in computer systems costs.
\triangleright	\$30,000	Increase in forensic services costs.
	\$30,000 (\$639,527)	Increase in forensic services costs. Decrease in professional services based on Sheriff's Office needs.
>		Decrease in professional services
> >	(\$639,527)	Decrease in professional services based on Sheriff's Office needs. Decrease in body removal contract
A A A	(\$639,527) (\$82,500)	Decrease in professional services based on Sheriff's Office needs. Decrease in body removal contract costs.
A A A A	(\$639,527) (\$82,500) (\$50,635)	Decrease in professional services based on Sheriff's Office needs. Decrease in body removal contract costs. Decrease in burial device costs. Decrease in tissue block processing

Centrally Budgeted Expenses

(\$70,746)	Decrease in Workers'	Compensation
	insurance costs.	

Revenues

> \$70,000	Increase in body removal and storage
	fees.

Capital Expenditures

000 000

> \$80,000	ME tracking software.
> \$25,000	Vehicle.
> \$20,000	Body forklift for morgue.

Program Discussion

The 2021-2022 recommended budget for the Office of the Medical Examiner (ME) totals \$6,229,864, which is an

increase of \$488,415 from the 2020-2021 adjusted budget. This change primarily reflects the full-year cost of three Medical Examiner Investigators added midyear, salary and benefits adjustments, cost of continued Sheriff's Office support, and the cost of autopsy services, partially offset by deletion of the Chief Medical Examiner position (contract in place with Forensic Medical Group, LLC), and a decrease in professional services needed by Sheriff's Office.

Transition to Health Care Services Agency

On May 15, 2018, the Board adopted Ordinance 4507 establishing the ME as a separate division within the Health Care Services (HCS) Agency. Following an extensive recruitment process, Dr. Michael Hunter was appointed the County's first Chief Medical Examiner, effective July 1, 2019 through June 30, 2023 (B-19-384). Dr. Hunter's services as Chief Medical Examiner are provided under a negotiated agreement, which also includes the provision of contracted pathology/autopsy services required for the ME.

In order to facilitate the operational transition from the Sheriff's Office (SO) to HCS, the Human Resources (HR) Division worked with Dr. Hunter to develop civilian job classifications to perform the investigative work previously assigned to Deputy Sheriffs as part of the SO's ME responsibilities. HR also developed a new job classification to supervise the investigators, as well as assist the Chief Medical Examiner with administrative oversight.

In February 2020, the Board approved the creation and allocation of eight new positions, including seven ME Investigators (R-20-12) and a ME Operations Administrator (R-20-22). Since the HCS ME budget would not be effective until July 1, 2020, the new positions were allocated to the existing SO budget initially in order to allow HR to initiate the recruitment process. As part of the Adopted 2020-2021 Budget, both the new positions and existing non-sworn SO positions were transferred to the HCS ME budget. With the transition of positions and operating costs to the HCS ME budget in 2020-2021, the SO ME budget became inactive. Sworn positions previously allocated to the SO ME budget (a Sergeant and three Deputy Sheriffs) were deleted and the incumbents were reassigned to other vacant positions within the SO.

The transition from SO ME to HCS ME is now well under way. Since December 2020, the ME has been handling approximately 50% of the County's death call volume using five Investigators. On March 23, 2021, the Board approved three additional ME Investigators (R-21-32). When all allocated Investigator positions are filled and trained, the ME will expand its operational coverage and immediately increase its share of the County death call volume. The expansion from seven to ten ME Investigators/Trainees will serve to bridge the gap and allow the ME to fully transition

4049700000—Office of the Medical Examiner

Health Services

from SO ME to HCS ME. The ME continues to work with HR to fill the remaining allocated investigator positions.

Facility Needs/Morgue Replacement Project

ME staff continues to operate from the Sheriff's Administration Building and Morgue facility. Plans to relocate staff temporarily to vacant space at San Joaquin General Hospital (SJGH) have been postponed due to space needs related to the 2019 Novel Coronavirus (COVID-19) crisis. The timeline for availability of the space at SJGH is undetermined, however, staff continue to work closely with the SO in preparation for the relocation when an interim move becomes feasible.

HCS and ME staff continue to work with the General Services Department on space planning for a combined Morgue replacement facility, which will also provide permanent office space for ME administrative staff. A solicitation for design services is anticipated to be completed by September 2021, with potential start of construction in late 2022.

Cremains Relocation Project

During 2018-2019, the SO Coroner's Division began a project to remove 5,678 cremains stored in the morgue's columbarium to a permanent resting place in a public cemetery. By June 30, 2021, the project is estimated to be 70% complete. Although delays associated with the COVID-19 pandemic put the project on temporary hold, project completion is still anticipated in 2021-2022.

	Workloa	Workload Data				
	2017-2018*	Actual 2018-2019*	2019-2020	Est./Act. 2020-2021	Projected 2021-2022	
Cases Reported	2,798	2,750	2,767	2,943	4,890	
Actual Cases	839	822	818	915	1,136	
Postmortem Examinations	751	693	701	889	1,038	
Indigent Cremations	122	106	108	108	109	



4049800000—County Support to PPH - FQHC

Health Services

Greg Diederich, Health Care Services Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$0	\$0	\$23,284,677	\$23,284,677	\$23,284,67
Services & Supplies	0	0	5,019,084	5,019,084	5,019,08
Centrally-Budgeted Expenses	0	0	838,825	838,825	838,82
Total Expenditures	\$0	\$0	\$29,142,586	\$29,142,586	\$29,142,58
Expenditure Reimbursements	0	0	(29,142,586)	(29,142,586)	(29,142,586
Total Appropriations	\$0	\$0	\$0	\$0	\$
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$
Net County Cost	\$0	\$0	\$0	\$0	\$
Allocated Positions	0.0	0.0	120.0	120.0	120.
Temporary (Full-Time Equivalent)	0.0	0.0	51.4	51.4	51.
Total Staffing	0.0	0.0	171.4	171.4	171.

Purpose

The County Support to Primary/Preventive Health Care – Federally-Qualified Health Center (PPH – FQHC) budget provides the required transfers of staffing costs, expenses incurred from San Joaquin General Hospital (SJGH), and County service departments including Auditor-Controller, County Administrator, County Counsel, and Purchasing and Support Services to the San Joaquin County Clinics (SJCC), a 501(c) (3) corporation. SJCC operates six primary care clinics serving more than 32,000 patients annually through more than 120,000 patient visits to its campuses in French Camp and downtown Stockton.

Program Discussion

The SJCC is a FQHC Look-Alike (LAL) designated by the Health Resources and Services Administration (HRSA). The SJCC was incorporated in August 2010, by order of the Board of Supervisors (B-10-839), and since 2014 has held the FQHC-LAL designation by HRSA to operate the clinics.

To date, SJCC has been operated as a department of SJGH but the appropriateness of this governance model was called into question by the County's independent auditor, who posited that the financial operations of the SJCC corporation should not be co-mingled with those of SJGH. In June 2020, the Board of Supervisors approved changes to the Co-Applicant Agreement that sought to create a level of independence for SJCC from SJGH (B-20-350).

The 2021-2022 recommended budget for the County Support to PPH-FQHC totals \$29,142,586. The recommended budget transfers 104 allocated positions and 51.4 full-time equivalent positions from SJGH. The budget also adds 16 allocated positions, includes costs for non-labor expenses from SJGH, and County Cost Allocation Plan adjustments for County service departments. As the costs are incurred, SJCC will reimburse the County through this budget for those costs.



4040800000—Public Works-Utility Districts

Health Services

Kris Balaji, Public Works Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures		-			
Salaries & Benefits	\$2,539,352	\$2,683,253	\$2,742,877	\$2,742,877	\$59,624
Services & Supplies	375,836	1,096,387	1,168,595	1,168,595	72,20
Centrally-Budgeted Expenses	107,369	128,119	138,514	138,514	10,39
Capital Expenditures	67,551	96,000	35,000	35,000	(61,000
Total Expenditures	\$3,090,108	\$4,003,759	\$4,084,986	\$4,084,986	\$81,22
Expenditure Reimbursements	(3,088,635)	(3,994,759)	(4,076,186)	(4,076,186)	(81,427
Total Appropriations	\$1,473	\$9,000	\$8,800	\$8,800	(\$200
Earned Revenues By Source					
Charges For Services	\$977	\$9,000	\$8,800	\$8,800	(\$200
Miscellaneous Revenues	495	0	0	0	
Total Revenues	\$1,472	\$9,000	\$8,800	\$8,800	(\$200
Net County Cost	\$1	\$0	\$0	\$0	\$
Allocated Positions	24.0	24.0	24.0	24.0	0.

Purpose

The Utility Districts budget provides for the operation and maintenance of the various utility districts governed by the Board of Supervisors. This budget funds the staffing, services, and equipment needed to provide domestic water, sanitary sewer, and storm drain pumping services to the residents of these districts. Services are provided to customers within a variety of County Special Service Districts, representing the equivalent of a city of more than 18,000 in population. A city of this population would typically cover an area of five square miles and be serviced by 10 wells, 1 sewage treatment plant, and 20 storm drain pumps. The Utility Division operates and maintains 30 water systems with 52 wells; 3 sewage treatment plants; 9 pumping stations; and 68 storm drain pumping stations. These systems are spread throughout the 1,448 square miles of the County.

Major Budget Changes

Salaries & Employee Benefits

> \$71,385 Salary and benefits adjustments.

> (\$11,761) Decrease in overtime and holiday pay.

Services & Supplies

\$48,000	Increase in software maintenance costs.
> \$45,709	Increase in fleet services costs.
> \$15,000	Increase in maintenance costs for Special Districts.
> (\$46,101)	Decrease in capital lease costs.

Centrally-Budgeted Expenses

➤ \$6,076 Cost Allocation Plan adjustment.

Expenditure Reimbursements

> \$81,427 Increase in reimbursements from Utility Districts.

4040800000—Public Works-Utility Districts

Health Services

Capital Expenditures

➤ \$25,000 Confined space equipment.

> \$10,000 Real time maintenance tracking

equipment.

Program Discussion

The 2021-2022 recommended Utility Districts budget totals \$4,084,986, which is an increase of \$81,227 from the 2020-2021 adjusted budget. This change primarily reflects increases in salary and benefits adjustments, fleet services costs, and software maintenance costs, partially offset by decreases in capital lease costs.

Drinking water supplies, wastewater collection and treatment, and storm drainage discharges must meet standards prescribed by local, State, and Federal regulatory agencies. Regulatory constraints on these services have increased significantly in recent years, and the trend is likely to continue. The combined effects of regulatory compliance, increasing energy costs, maintenance and capital replacement needs, along with aging infrastructure and relatively small customer bases, all contribute to drive service costs higher.

Proposition 218, passed by voters in 1996, requires property owners' approval of new or increased property-related tax,

assessment, or service charges. This has fundamentally changed how services are financed in Special Districts. Aging Districts without necessary rate adjustments face financial hardships as well as service reductions. During 2021-2022, the Community Infrastructure Engineering Division, working in conjunction with the Utility Districts, will present rate adjustment recommendations to the Board of Supervisors for Districts with critical funding deficiencies.

The Division's mission is to provide safe, reliable, and economical water, sewer, and storm water services in a timely, environmentally friendly, and fiscally responsible manner.

The objectives for 2021-2022, include the following efforts:

- ➤ Continue the development of processes to delineate the Division's procurement activities in a more transparent manner.
- > Continue an emphasis on staff development.
- ➤ Continue to develop and incorporate emerging technologies into the Division's daily operations, such as year two of the five-year Supervisory Control and Data Acquisition plan and initiating an Asset Management System, to increase efficiency and productivity.

	workioau	Workload Data				
		——Actual—		Est./Act.	Projected	
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	
Water						
Distribution Systems	30	30	30	30	30	
Service Calls	375	372	376	425	450	
Service Connections	5,930	5,994	5,994	5,997	5,99′	
Wells Operated	52	52	52	52	52	
Sewer						
Collection Systems	9	9	9	9	g	
Pumping Stations	9	9	9	9	9	
Service Calls	433	399	402	425	450	
Service Connections	5,431	5,431	5,431	5,431	5,43	
Sewer Lines Cleaned (feet)	500,000	514,600	380,000	450,000	500,000	
Treatment Plants	3	3	3	3	(
Drainage						
Pumps	68	70	70	70	70	



Health Services

Kris Balaji, Public Works Director

Enterprise Fund	2019-2020	2020-2021	2021-2022	2021-2022	Increase
Enterprise Fund	Actual	Adjusted	Requested	Recommended	(Decrease
Expenditures					
Salaries & Benefits	\$9,402,895	\$10,257,841	\$10,726,091	\$10,726,091	\$468,25
Services & Supplies	20,419,679	22,872,050	24,746,319	24,746,319	1,874,26
Centrally-Budgeted Expenses	458,856	744,091	854,490	854,490	110,39
Other Charges & Uses	1,774,629	1,787,145	1,791,145	1,791,145	4,00
Capital Expenditures	7,062,084	3,798,203	10,149,500	10,149,500	6,351,29
Operating Transfers Out	0	0	150,000	150,000	150,00
Total Expenditures	\$39,118,143	\$39,459,330	\$48,417,545	\$48,417,545	\$8,958,21
Expenditure Reimbursements	(3,325,007)	(3,141,404)	(3,095,985)	(3,095,985)	45,41
Total Appropriations	\$35,793,136	\$36,317,926	\$45,321,560	\$45,321,560	\$9,003,63
Earned Revenues By Source					
Interest/Rents	\$440,403	\$402,239	\$191,425	\$191,425	(\$210,814
Aid From Other Governments	372,680	350,000	264,896	264,896	(85,104
Charges For Services	1,362,236	1,348,298	1,415,513	1,415,513	67,21
Miscellaneous Revenues	1,404,854	1,805,455	2,708,363	2,708,363	902,90
Solid Waste Special Revenues	31,250,252	32,238,828	34,223,513	34,223,513	1,984,68
Fund Balance	962,711	173,106	6,517,850	6,517,850	6,344,74
Total Revenues	\$35,793,136	\$36,317,926	\$45,321,560	\$45,321,560	\$9,003,63
Net County Cost	\$0	\$0	\$0	\$0	\$
Allocated Positions	90.0	92.0	92.0	92.0	0.
Temporary (Full-Time Equivalent)	7.7	6.9	8.0	8.0	1.
Total Staffing	97.7	98.9	100.0	100.0	1.

Purpose

The Solid Waste Enterprise Fund (#9210000000) provides funding for the operation of the County's solid waste management programs. These programs include long-range planning, operation of the County's solid waste transfer and disposal facilities, and acquisition, design, and development of landfill sites. It also includes refuse collection, franchise management, Countywide waste reduction activities, and the Countywide household hazardous waste program. More than 83% of this Fund's revenue is derived from tip fees charged on disposal tons.

Major Budget Changes

Salaries & Employee Benefits

> \$391,910	Salary and benefits adjustments.
> \$58,379	Increase in extra-help.
> \$17,961	Increase in overtime and holiday pay.

Services & Supplies

> \$1,202,489 Increase in professional services for consulting and engineering services.

Health Services

> \$373,894	Increase in maintenance costs for fencing and general repairs.	Revenues	
> \$272,864	Increase in credit card service	> \$6,266,094	Increase in use of fund balance.
\$272,804	transaction charges.	> \$955,853	Increase in landfill gate fees.
> \$163,750	Increase in equipment rents and leases.	> \$950,000	Increase in Rate Stabilization Fund transfer after final Certificate of Participation (COP) payment.
> \$91,600	Increase in software and related licenses.	> \$850,984	Return of COP deposit.
> \$58,535	Increase in mandatory collections expenses.	> \$77,332	Increase in AB 939 recapture of program revenues for waste diversion activities at County sites.
> \$30,988	Increase in janitorial costs.	× \$67.215	•
> \$30,032	Increase in Assembly Bill (AB) 939	> \$67,215	Increase in mandatory program delinquent accounts collected.
	expenses.	> \$26,000	Increase in gas tax rebates.
> (\$115,083)	Decrease in oil payment program costs.	▶ \$25,924	Increase in revenue from sale of recycled materials.
> (\$107,263)	Decrease in Public Works departmental allocated costs.	> (\$210,814)	Decrease in interest income.
> (\$58,000)	Decrease in services provided by Sheriff's Office.	> (\$85,104)	Decrease in State grant revenue.
> (\$50,000)	Decrease in equipment maintenance	Capital Expe	enditures
7 (\$50,000)	costs.	> \$6,550,000	Expansion at North County Landfill.
> (\$50,000)	Decrease in California Department of Resources, Recycling, and Recovery (CalRecycle) Grant costs.	> \$512,500	Mitigation Impact Fee Report for Foothill Landfill.
> (\$41,000)	Decrease in cash deposit pick-up services.	> \$500,000	Gas collection system upgrades at Foothill Landfill.
Centrally-Budget	ed Expenses	> \$360,000	Groundwater wells at Harney Lane and North County Landfills (6).
> \$30,209	Increase in radio maintenance costs.	> \$300,000	Service and lube truck.
> \$30,123	Increase in Workers' Compensation and Casualty insurance costs.	> \$240,000	Gas extraction wells at North County Landfill (3).
> (\$75,028)	Decrease in data processing charges.	> \$200,000	Horizontal gas collectors for Foothill and North County Landfills (2).
> \$127,605	Cost Allocation Plan adjustment.	> \$180,000	Refuse transfer trailers at Lovelace Landfill (2).
Expenditure Rein	nbursements	> \$160,000	Groundwater monitoring wells at
> \$77,332	Increase in AB 939 reimbursement.	F \$100,000	Corral Hollow and Foothill Landfills (2).
> (\$122,751)	Decrease in reimbursement from the Household Hazardous Waste Fund.	> \$150,000	Scale for North County Landfill.

Health Services

> \$150,000	Flare operation data collection equipment at Corral Hollow and North County Landfills (2).
> \$100,000	Storm water pump for Foothill Landfill.
> \$100,000	Weigh system upgrades.
> \$100,000	Organics pad improvements at North County Landfill.
> \$95,000	Light Emitting Diodes (LED) monitor screens for Foothill and North County Landfills (2).
> \$80,000	LED emergency lighting at North County Landfill.
> \$75,000	Elevator upgrades for scraper.
> \$75,000	Valves and controls at Corral Hollow Landfill.
> \$75,000	Gas collection system upgrades and Corral Hollow Landfill.
> \$50,000	Scale-house window at North County Landfill.
> \$32,000	Covered roll-off containers (4).
	covered for our containers (4).
> \$25,000	Connection equipment for flare operation data collection.
> \$25,000 > \$20,000	Connection equipment for flare

Program Discussion

The 2021-2022 recommended Solid Waste Enterprise Fund (SWEF) budget totals \$48,417,545, which is an increase of \$8,958,215 from the 2020-2021 adjusted budget. This increase is primarily due to salary and benefits adjustments, capital improvements including the landfill construction at North County, and professional services for consultant and engineering services.

The County-owned waste facilities have experienced double-digit increases in waste volumes progressively over the last six years. This comes after several years of decreased volumes during the last recession. The Solid Waste Division projects volumes will remain steady and the focus continues on the maintenance of current operational levels, compliance with legislative requirements, meeting COP debt ratio guidelines, and positioning the SWEF to be debt free by 2022.

The projected 2020-2021 year-end fund balance is \$17.0 million.

The Division continues to lead in regional solid waste planning for all jurisdictions in the County. In 2015, the County was successful in securing long-term waste disposal contracts with the cities of Manteca (through 2025), Ripon (ongoing), and Tracy (through 2035). The Division continues to maintain a contractual relationship for waste disposal with the City of Lodi, while maintaining informal arrangements with the cities of Escalon, Lathrop, and Stockton for incoming waste volumes at County facilities.

An increase in waste streams from Manteca along with large increases in self-haul and commercial waste, driven by new construction, growth in the economy, and population increases have led to an increase in waste volumes over the last six years and have remained steady in 2020-2021. The Department anticipates that existing volumes will remain steady in 2021-2022. The growth in revenue may decrease in 2022-2023 and beyond due to increased organics diversion requirements under State laws AB 1826 and Senate Bill (SB) 1383.

Solar Project

The County has an agreement with Ameresco for a 25-acre Solar Energy Project at the Foothill Landfill. This agreement includes a one-time \$500,000 up-front lease payment from Ameresco, which was received in 2020-2021. The original up-front lease payment amount was \$1.0 million and was reduced in 2018-2019 to \$500,000 as a result of renegotiations. This Project, completed in January 2021, is estimated to provide energy savings for San Joaquin General Hospital and other County agencies estimated at \$4.2 million over the next 20 years, with no up-front capital costs to the County. The General Services Division will be maintaining the allocation and administration of bill credits that will be generated by the Project.

Organics Facility and New Economic Model

Recently enacted SB 1383 requires the County to take substantial measures to lower greenhouse gas emissions through a variety of efforts including the diversion of organic materials from County landfills by 75%. Over the next 10 years, volumes of organic waste that must be diverted from landfills are anticipated to double. This will require new infrastructure and processing methods.

This mandate also requires the County to ensure appropriate waste collection service levels for residents and business, perform outreach and education functions, track and monitor for compliance, and to report to the State regularly. Other County departments are affected by this legislation as well. Extensive outreach to the residents and businesses may also

Health Services

affect their rates. A needs assessment is being conducted in 2021-2022 to see how this legislation will impact operations. A revenue mechanism will need to be established due to decreased volumes resulting from the diversion of organic materials from landfills and to offset costs incurred under this mandate. If additional staffing should be required, the Department may return to the Board of Supervisors with their recommendation.

Waste Diversion Planning

Waste Diversion Planning continues to face challenges as CalRecycle redefines waste diversion goals. Markets for recyclable materials are depressed and increases in organic materials diverted from the landfill are anticipated, although with limited processing facilities. CalRecycle is taking an active role to ensure that all jurisdictions meet these new complex goals. The County is required to initiate efforts to provide outreach and education to the public on new waste diversion practices.

The County will maintain its leadership position for all jurisdictions in waste diversion efforts through four areas of focus: Waste Diversion Programs; Community Outreach and Education; Regulatory and Compliance Efforts; and Administration and Reporting.

Module Construction

The construction of a new landfill module at North County Landfill will begin in 2021-2022 for a total anticipated expansion cost of \$6.6 million. The planned construction consists of the installation of a landfill liner, leachate collection and monitoring systems, and storm water drainage. The next new module construction is scheduled to begin in 2024-2025 at the Foothill Landfill site unless waste volumes increase dramatically

Closure Enterprise Fund

The Solid Waste Closure Enterprise Fund (#39033) (Closure Fund) is maintained for the exclusive purpose of accumulating and distributing funds for closure of presently active (North County Landfill and Foothill Landfill) landfills. An enterprise fund is one of several approved mechanisms by which the County can demonstrate financial assurance for closure, as required by State regulations. Monies placed in the Closure Fund may only be used for closure of landfills.

Prior to 2009-2010, monies were transferred from the SWEF into the Closure Fund to provide funding for future closures of the Foothill and North County Landfills. Evaluation of Closure Fund requirements and balances indicate that no transfer is needed from the SWEF into the Closure Fund for 2021-2022. Interest earned from this fund is directly deposited into the SWEF. Fund balance as of March 31, 2021, was \$5,149,008.

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		——Actual—	Est./Act.	Projected	
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Waste Received (Tons)					
Foothill Landfill	136,574	138,861	161,907	169,473	169,473
Lovelace Transfer Station	235,947	247,808	227,201	246,055	246,055
North County Landfill	192,519	187,340	172,172	176,681	176,68
Total Tons Received	565,040	574,009	561,280	592,209	592,209
Transfers-Lovelace					
Tons Transferred	234,048	218,206	211,084	227,694	227,694
Number of Loads	10,217	11,207	11,207	11,261	11,26
Recycled Materials (Tons)					
Foothill Landfill	2,878	3,078	1,934	3,684	3,684
Lovelace Transfer Station	4,122	4,102	4,102	4,275	4,27
North County Landfill	13,581	13,608	13,608	16,115	16,11:
Total Tons Received	20,581	20,788	19,644	24,074	24,074
Groundwater Monitoring Samples	105	77	77	80	80
Landfill Gas Collection Wells Adjusted	180	193	194	196	199
Landfill Gas Flare Stations Maintained	4	4	4	4	4
Perimeter Landfill Gas Monitoring	210	202	197	197	19
Soil Gas Volatile Organic Comp. Samples	91	64	64	64	64
Stormwater Samples					
(Waste Discharge Permit Requirements)	4	4	4	4	4
Stormwater Samples (NPDES)	34	34	N/A	N/A	N/A
Surface Water Samples Collected	30	6	N/A	N/A	N/A



CSA 31 Sewer Enterprise Fund

Health Services

Kris Balaji, Public Works Director

Enterprise Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Services & Supplies	\$76,889	\$276,204	\$319,404	\$319,404	\$43,20
Centrally-Budgeted Expenses	0	5,000	0	0	(5,000
Other Charges & Uses	738,845	816,770	790,020	790,020	(26,750
Capital Expenditures	43,879	30,000	0	0	(30,000
Operating Transfers Out	200,000	100,000	100,000	100,000	
Total Appropriations	\$1,059,613	\$1,227,974	\$1,209,424	\$1,209,424	(\$18,550
Earned Revenues By Source					
Interest/Rents	\$10,103	\$700	\$700	\$700	\$
Charges For Services	1,440,382	1,340,000	1,332,857	1,332,857	(7,143
Fund Balance	(390,872)	(112,726)	(124,133)	(124,133)	(11,407
Total Revenues	\$1,059,613	\$1,227,974	\$1,209,424	\$1,209,424	(\$18,550
Net County Cost	\$0	\$0	\$0	\$0	\$

Purpose

The County Service Area 31 (CSA 31) Sewer Enterprise Fund (SWEF) (#9312000000) provides funding for the operation and maintenance of the District's wastewater system. The system consists of a collection system and a pump station, which discharges wastewater to the City of Lodi's White Slough Water Pollution Control Facility. Revenue is derived primarily from service charges levied on the benefiting properties.

In February 2018, \$7.8 million in Revenue Refunding Bonds was issued to refinance the Series 2007 CSA 31 Wastewater Project Certificates of Participation and the 2007 County General Fund loan to CSA 31 that funded the construction of wastewater system improvements. These refunding bonds are secured by the District's revenue from wastewater service charges.

Major Budget Changes

Services & Supplies

➤ \$40,000 Increase in professional service costs.

Other Charges

> \$10,000 Increase in long-term debt payments.

> (\$40,000) Decrease in City of Lodi sewer treatment fees.

Revenues

(\$11,407) Decrease in the use of fund balance.
 (\$7,143) Decrease in service fee charges.

Program Discussion

The 2021-2022 recommended budget for County Service Area 31 (CSA 31) SWEF totals \$1,209,424, which is a decrease of \$18,550 from the 2020-2021 adjusted budget. This change is primarily due to a decrease in sewer treatment fees to the City of Lodi, which is partially offset by an increase in professional services costs. The recommended budget includes revenue of \$1.3 million from service charges paid by customers. The projected 2020-2021 year-end fund balance (#39312) is approximately \$1.0 million.

Wastewater service charges are based on the Equivalent Unit (EU), which equals 310,250 gallons of discharge. The minimum charge for service is 0.5 EU for developed lots and 0.3 EU for undeveloped lots. Revenue from service charges is projected to increase minimally in 2021-2022, as the volume of wastewater discharged to the system is the same as last year.

CSA 31 Sewer Enterprise Fund

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Fund Balance

Planned expenditures include a \$100,000 contribution to a Rate Stabilization Fund (#39315) (RSF). This fund was created to meet provisions of the bond indenture and provide contingency for fluctuations in revenues resulting from

changes in wastewater discharge by system users. As long as no Event of Default has occurred and the County is in compliance with the provisions of the indenture, the County may deposit revenue as the County deems appropriate into the RSF. Fund balance as of March 31, 2021, was \$303,385

W	orkload I	Data			
		——Actual—		Est./Act.	Projected
_	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Equivalent Units (EU)					
EUs for developed lots Minimum Charge for Services = 0.5 EU	110.7	118.9	110.3	102.3	102.3
EUs for undeveloped lots					
Minimum Charge for Services = $0.3 EU$	5.1	5.1	4.5	4.2	4.2
Total	115.8	124.0	114.8	106.5	106.5

Health Services

Jasjit Kang, Environmental Health Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$7,393,454	\$8,429,746	\$8,404,068	\$8,404,068	(\$25,678
Services & Supplies	913,084	1,114,203	925,277	925,277	(188,926
Centrally-Budgeted Expenses	449,636	912,718	1,065,386	1,065,386	152,66
Capital Expenditures	0	13,000	0	0	(13,000
Total Expenditures	\$8,756,174	\$10,469,667	\$10,394,731	\$10,394,731	(\$74,936
Expenditure Reimbursements	(170,674)	(219,093)	(225,615)	(225,615)	(6,522
Total Appropriations	\$8,585,500	\$10,250,574	\$10,169,116	\$10,169,116	(\$81,458
Earned Revenues By Source					
Aid From Other Governments	\$346,931	\$462,835	\$256,120	\$256,120	(\$206,715
Charges For Services	7,185,513	7,091,243	7,775,336	7,775,336	684,09
Miscellaneous Revenues	264,769	429,052	345,000	345,000	(84,052
Total Revenues	\$7,797,213	\$7,983,130	\$8,376,456	\$8,376,456	\$393,32
Net County Cost	\$788,287	\$2,267,444	\$1,792,660	\$1,792,660	(\$474,784
Allocated Positions	68.0	68.0	65.0	65.0	(3.0
Temporary (Full-Time Equivalent)	3.0	0.8	0.0	0.0	(0.8
Total Staffing	71.0	68.8	65.0	65.0	(3.8)

Purpose

The Environmental Health Department (EHD) provides services that protect and enhance public health, wellbeing, and safety through prevention, education, inspection, and enforcement of State and local environmental laws and regulations.

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the Environmental Health Department (EHD) focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues.

Ensure Fiscal Responsibility

EHD maintains a database that tracks all productive staff time and activities as well as all facility permit fees and hourly rate service revenues. This information is continuously evaluated to ensure program performance is meeting mandated service levels and revenues are appropriate and sufficient to meet expected costs. This ongoing evaluation process is especially important as many EHD program requirements are constantly changing with the passage of new laws, regulations, and policies.

In 1990, the Board of Supervisors endorsed a policy of full cost recovery for EHD (B-90-620). EHD fees are evaluated annually and adjustments proposed in order to move towards full cost recovery for those services where a fee can be charged. These fee adjustments are intended to close the gap between program revenues and the cost of providing services in an incremental manner. Fee increases over the last several years have successfully closed this gap for most program categories. No fee increases have been proposed for

Health Services

2021-2022. Fees will continue to be reviewed and increased in the future, if necessary.

Promote Good Governance and Increase Organizational Capabilities

EHD provides services that protect public health and the environment in over 25 different program areas that affect much of the community, including individuals, businesses, and other governmental agencies. As many of the activities overlap with activities of other agencies, partnering with these agencies has been a standard practice. The increased communication and coordination that comes with partnering with other agencies results in better services provided to the community. For example, EHD partners with local fire departments and districts to increase hazardous materials response capabilities, resulting in a more comprehensive response. EHD also works with Public Health Services on foodborne illness outbreaks, the Childhood Lead Poisoning Prevention Program, and with the Community Development Department (CDD) and Sheriff's Office (SO) on land-use projects, code enforcement, and cannabis-related issues.

Employee retention has partially stabilized with fewer employees leaving for a variety of personal or professional reasons. As individuals leave and positions become vacant or are filled with less-experienced staff, mandated services are impacted and program efficiency decreases. Retention of knowledgeable staff is paramount to future sustainability and succession objectives. EHD continues to work closely with the Human Resources Division to attract qualified candidates that want to live and work in the community.

EHD continues to work towards improving public and intergovernmental services through increased technology in the areas of online services, including public records access, automated data collection and reporting processes, and mapping and data sharing activities.

Improve Public Safety and Enhance Overall Criminal Justice System

EHD, through all established program areas, works diligently to improve public health and safety. EHD works collaboratively with the SO, Metropolitan Narcotics Task Force, and CDD's Code Enforcement staff to correct community safety issues like illegal cannabis activity, surfacing sewage, and abandoned wells. This work fosters cleaner, safer, and healthier neighborhoods, and contributes to the community's overall quality of life.

As a regulatory agency, it is important to conduct enforcement activities in a way that is equitable, enhances economic activity, and promotes environmental justice. This is accomplished by providing the regulated community with opportunities for education and assistance, and by ensuring a "level playing field," where consistent and equal enforcement principles are applied. This balanced enforcement approach minimizes unfair economic advantages for violators at the expense of compliant businesses. EHD's enforcement position, with the assistance of County Counsel, has implemented new enforcement procedures that enhance the safety of the community, while reducing reliance on the District Attorney's Office. This is achieved by promoting consistency and fairness in the enforcement process, while still requiring environmental compliance so community members are not exposed to environmental hazards.

Promote Economic Development

EHD contributes to economic development efforts by providing local guidance and cleanup oversight on the redevelopment of properties with environmental issues or constituents of concern. Having an option to address these concerns locally allows for focused consideration and responsiveness and typically saves overall time and costs to reach target goals. EHD continually reviews processes and procedures to streamline where possible and provide constituents with both quality and efficient service. EHD offers local businesses three to four free classes a month in the areas of hazardous waste, hazardous materials, aboveground tanks, and underground tanks. Partnering with a training provider, EHD has been able to continue this service during the 2019 Novel Coronavirus (COVID-19) pandemic by providing online classes to approximately 1,000 individuals. In addition, EHD has timely permit review, issuance, inspection processes, and can accommodate most business time schedules.

Discussions with CDD have resulted in moving forward with the proposed transfer of the Substandard Housing Program from EHD to CDD beginning July 1, 2021, upon Board approval. Combining Code Enforcement and Housing activities will allow for more effective, streamlined services to the public and allow affected constituents to coordinate cleanup activities with one gatekeeper rather than multiple enforcement inspection agents.

EHD endorses a policy of excellence in customer service. This includes representing the County in the best possible way and by conducting activities in a fair, courteous, and respectful manner. This policy is incorporated into the Department's Standards of Behavior and Standards of Conduct and Performance and is strictly enforced.

Stay Informed and Proactive in Dealing with Water Issues

Through various program activities, EHD performs a major role in the protection of the County's water resources. EHD monitors water resource laws and regulations and works closely with State water agencies, Public Works, and County

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Counsel on these issues. Programs and responsibilities of EHD in the protection of local surface and groundwater include:

- > Permitting of water well construction, installation. modification, destruction, and associated activities.
- Lead agency for local voluntary cleanups to ensure protection of public health and protect groundwater sources.
- > Approval of potable water sources for development projects (private systems and small public water systems).
- > Regulation of small drinking water systems as delegated by the State Water Resources Control Board.
- > Regulation of discharges from on-site wastewater treatment systems in accordance with State policy and the Local Agency Management Plan.
- > Prevention of waste discharges to surface and groundwaters of the County; and monitoring, documenting, collecting data, and overseeing cleanup and abatement activities.
- > Notification of water and sewage compliance requirements to land use project applicants.

Major Budget Changes

Salaries & Employee Benefits

	\$375,866	Salary and benefits adjustments.
>	(\$372,138)	Delete three vacant Registered Environmental Health Specialist positions associated with the transfer of the Substandard Housing Abatement Program to CDD.
>	(\$29,406)	Decrease in extra-help.

> (\$29,406)

Services & Supplies

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> \$10,500	Upgrade communications services to enhance connectivity in the field.
> (\$72,000)	Decrease in consultant services for technology and engineering services.
> (\$62,525)	Decrease in services and supplies associated with the transfer of the Substandard Housing Abatement Program to CDD.
> (\$27,174)	Decrease in fleet services costs.

> (\$27,000)	Decrease in software licenses.
> (\$9.000)	Decrease in small tools purchases.

Centrally-Budgeted Expenses

	\$87,421	Increase in data processing charges.
>	\$22,682	Increase in Casualty insurance costs.
>	\$37,080	Cost Allocation Plan adjustment.

Expenditure Reimbursements

> \$6,522	Increase	in	Lead	Program
	reimhurser	nent		

Revenues

> \$684,093	Increase in annual permit and service request fees.
> (208,815)	Decrease in use of Small Public Water System grant funds.
> (\$76,052)	Decrease in collection of previously unrecovered housing abatement fees.
> (\$8,000)	Decrease in reimbursement from Environmental Health General Fund Special Account.

Program Discussion

The 2021-2022 recommended budget for the Environmental Health Department (EHD) totals \$10,394,731, which is a decrease of \$74,936 from the 2020-2021 adjusted budget. This change mainly reflects the deletion of three vacant positions and program reductions of services and supplies. partially offset by salary and benefits adjustments and an increase in data processing charges.

In late 2020, CDD and EHD began discussing the feasibility of combining Code Enforcement and Housing Program activities to reduce duplication of effort and streamline processes. The two departments have collaborated with the County Administrator's Office, County Counsel, and Human Resources to evaluate the benefits of consolidating the functions and steps necessary to effect the changes. The framework has been developed for Board of Supervisor consideration. EHD will provide CDD staff training and other assistance as requested. If approved by the Board, EHD anticipates a complete transfer of the program to CDD in 2021-2022. EHD will reduce its work force by three vacant

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Registered Environmental Health Specialist positions to compensate for the anticipated loss of the County's General Fund allocation.

Retail Food Program

Under the California Retail Food Code (CalCode), EHD conducts routine, complaint, and plan review inspections at over 4,100 food facilities in the County. These inspections ensure that mandated food safety controls are in place to protect the public from foodborne illness exposure.

In 2020-2021, legislation was passed creating new requirements for food facilities which are currently being implemented by Food Program staff. New legislation includes two Assembly Bill (AB):

- ➤ **AB 3336** Third Party Food Delivery Requirements
- ➤ AB 685 COVID-19 Workplace Outbreak Reporting Requirements

Since April 2020, due to the emergence of COVID-19, the Retail Food Program has had to adjust the way work duties are performed. These adjustments are largely based on the evolving State Orders issued due to increased COVID-19 positivity rates and hospitalizations. EHD food staff continues to conduct sanitation inspections at restaurants and food stores as the facilities are considered essential Inspection staff added COVID-19 safety measures and education to the established inspection process at the request of the County Health Officer and the Office of Emergency Services. Much of the education provided is related to face coverings, hand washing, social distancing, and indoor and outdoor dining protocol. EHD has sent mass emails to food facilities regarding COVID-19 on several occasions since April 2020. Between July 2020 and March 2021, EHD has received 149 COVID-19 related complaints.

Cannabis Regulation

In November 2016, California voters approved Proposition 64, which legalized adult use of marijuana. These provisions became effective January 1, 2018. After working with representatives from affected County departments, amendments to the County Ordinance Code were developed to provide local regulation for the personal cultivation of cannabis and for specific commercial cannabis businesses. The Commercial Cannabis Ordinance is in effect and EHD is responsible for issuing the Commercial Cannabis Licenses in close coordination with CDD, the Agricultural Commissioner's Office, the SO, and fire departments. EHD works closely with Metropolitan Narcotics Task Force staff in responding to cannabis grow-related commercial complaints. This activity is consistent with Board direction for immediate and robust enforcement for illegal cannabis activities. In 2019-2020, EHD received 21 complaints

regarding illegal cannabis activities. Between July 1, 2020, and February 25, 2021, EHD has received 13 complaints. EHD anticipates the number of complaints for illegal cannabis activities will increase as warmer weather arrives. EHD received several applications for commercial cannabis operations, but all applications have been withdrawn for different reasons and therefore no licenses have been issued. The collection of workload data will be used to determine the necessity of future requests for additional resources.

Housing Abatement Program

In 2019-2020, EHD responded to 705 complaints of substandard and unsecured buildings, cannabis-related complaints, and new enforcement cases. In the first six months of 2020-2021, 365 complaints have been received.

For 2021-2022, the County Administrator's Office recommends the transfer of the Substandard Housing Abatement Program from EHD to CDD to combine the Code Enforcement and Housing Program activities, to reduce duplication efforts and streamline compliance processes. To facilitate this process, EHD will delete three vacant Registered Environmental Health Specialist positions and expenditures associated with the program, as well as transfer estimated revenues of \$137,429 to CDD.

Homelessness

In April 2019, the Board adopted an Encampment Management and Resolution Policy (B-19-262) as part of a larger strategy to address the growing encampments of unsheltered residents on County property in the unincorporated area. The Encampment Response Team (ERT) consists of CDD, EHD, Behavioral Health, Public Health, Human Services, Public Works, SO, County Administrator's Office, and other agencies as needed. When conditions in an encampment exist that create a health and safety risk to the unsheltered residents, neighbors, or other community members due to safety issues, environmental issues, or the location, the ERT evaluates the encampment for closure or cleanup.

Since July 2020, EHD has responded to 67 homelessness-related complaints; 61 of which were abated without the need of ERT, and three encampment sites were cleaned and closed. EHD anticipates the number of homeless-related complaints to increase as the seasons change. Costs will be tracked as ERT activities occur.

Liquid Waste Program

EHD issues septic permits and conducts inspection for septic system installations, repairs, destructions, and percolation tests. Maintaining the appropriate level of staffing in this Program can be challenging due to the frequent changes in

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workload demand based on the health of the economy, home and business construction, and community developments.

In the first six months of 2020-2021, EHD issued 369 septic permits, a 31% increase compared to 281 septic permits issued in the same period in 2019-2020. EHD is estimating the number of septic permits issued may exceed 800 by June 30, 2021.

EHD maintains a water quality assessment program to determine the general operation status of Onsite Wastewater Treatments Systems (OWTS), to evaluate the impact of OWTS discharges, and to assess the extent to which groundwater and local surface water quality may be adversely impacted.

Well Program

EHD issues well permits and conducts inspections for well construction, well destruction, and geotechnical borings. Much like the Liquid Waste Program, maintaining appropriate level of workforce in this Program can be challenging because of the frequent changes in workload demands.

In the first six months of 2020-2021, EHD issued 537 well permits, a slight increase from 526 well permits issued in the same period in 2019-2020. EHD is estimating the number of well permits issued may exceed 1,100 by June 30, 2021.

In July 2019, the Governor approved Senate Bill (SB) 200, Drinking Water. In support of the Drinking Water Needs Assessment, SB 200 requires California counties to submit all water quality testing data, including historical data collected after January 1, 2014, to the California State Water Resources Control Board (Water Board) in an electronic format beginning January 1, 2022. The Water Board is developing the data format and portal for the counties to upload the data. EHD will continue to monitor and work with the Water Board to comply with this requirement.

Solid Waste Program

AB 1826 was passed on September 28, 2014, requiring businesses that generate organic wastes, including food waste and green waste, to separate and recycle these wastes. Subsequently SB 1383 was passed on September 19, 2016, requiring the reduction in methane emissions and the reduction of organic waste in landfills. SB 1383, unlike AB 1826, has requirements for food rescue and may ultimately require EHD to conduct joint inspections with other agencies to determine compliance with the act, as well as safe food-handling practices associated with the food rescue operation. Both packages are similar in that they require the separation of organics from the waste stream. Currently, there is insufficient infrastructure in place to accommodate the

diversion requirements according to the required schedule. Two current proposals to address the insufficient infrastructure include adding source-separated food processing at the Lovelace Transfer Station or developing a new compost site near Clements to handle food waste mixed with green waste. There is a need for CalRecycle to work collaboratively with the Water Board, the California Department of Food and Agriculture, and San Joaquin Valley Air Pollution Control District on this issue. EHD will continue to monitor the development of State regulations and potential impacts to the County.

EHD participates in the San Joaquin County Illegal Dumping Task Force. As the Solid Waste Local Enforcement Agency, EHD may play a role in developing a small hauler program to help combat blight in the County. Collaborative efforts will be required of both small haulers and franchise haulers for the program to be successful.

Small Public Water System (SPWS) Program

The SPWS Program has been performed by EHD as the Local Primacy Agency (LPA) under delegation from the Water Board, Division of Drinking Water since before the 1970's. Almost 25% of these water systems are in disadvantaged communities and many cannot afford to pay the fee increases needed for EHD to reach full cost recovery. As an interim measure, EHD has utilized a \$760,000 SPWS grant to offset the revenue shortage. The 2021-2022 budget utilizes approximately \$229,920 from the grant to reduce the current funding gap. The remaining grant funds will be used to offset salary and benefit program costs in subsequent years. Adequate funding for this Program is an issue for most LPA counties Statewide. AB 2296, Drinking Water, that would have provided funding for the LPA Program was not signed by the Governor. EHD will continue to follow and support related legislation to provide funding for the SPWS Program. If additional State funding is not made available within the near future, alternative funding may include raising fees, subsidizing the Program from the General Fund, or returning regulatory responsibilities back to the State.

Facility and Technology Needs

Nine EHD staff currently utilize off-site office space shared with some of the General Services Department (GSD) staff due to the limited size of the current EHD assigned office building. GSD has informed EHD of their need for all of the off-site space, and a Facility-Related Budget Request was submitted to develop a space plan for the EHD building that will accommodate all EHD staff. It is anticipated that this project will be reviewed and prioritized within the near future.

EHD has successfully transitioned department information technology services to the Information Systems Division

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(ISD). The collaboration with ISD has produced website upgrades and online access to public records.

ISD's move to Office 365 with VPN remote access will allow EHD staff more freedom to obtain needed data while in the field, reducing the need to make unnecessary trips back to the office while also allowing decisions to be made in the field. With ongoing access to ISD's substantial resources, EHD will be able to move forward in the future with new technology and applications to fully support field staff while serving the public.

The current software utilized by EHD is an industry-specific database designed specifically for environmental health departments. The product is outdated and will no longer be supported by its provider. The replacement database is a multiyear project that requires considerable time for vetting of the appropriate technology. EHD is partnering with ISD to complete this project. To date, three vendor demonstrations have been held, and ISD will continue to guide EHD throughout the selection process. The cost for the replacement is currently undetermined.

Fee Adjustments

On April 24, 1990, the Board approved the policy of full cost recovery for EHD (B-90-620). As part of the budget process, and with the Board's policy objective as a target, all EHD fees

were evaluated. The fee increases that have been approved over the last few years have successfully reduced the gap between most program category costs and revenues. As a result, no fee adjustments are being requested for 2021-2022. Fees will continue to be reviewed and increased in the future, if necessary.

Solid Waste Management Fund

The Solid Waste Management General Fund Special Account (#13423) maintains reserves required to fund the continued inspection, monitoring, and oversight of inactive, closed disposal facilities. Fund balance as of March 31, 2021, was \$3,156,113.

Environmental Health Fund

The Environmental Health General Fund Special Account (#13424) is used to reimburse costs of compliance training for business and agricultural communities; inspection, response, and enforcement activities; and equipment and resources relating to hazardous materials and hazardous waste programs. Fund revenue is derived from local and Statewide enforcement case fines and penalties. Fund balance as of March 31, 2021 was \$2,231,634. The 2021-2022 budget includes \$345,000 in transfers from the Environmental Health General Fund Special Account to reimburse eligible costs.

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		——Actual—		Est./Act.	Projected
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Consumer Protection					
Retail Food	4,573	5,150	4,448	4,540	5,096
Small Public Water Systems	112	125	121	135	110
Public Pools/Spas/Beaches	912	618	657	662	600
Dairy Facilities-Milk for Market	611	509	559	560	332
Hazardous Substances Management					
Hazardous Materials Business Plan/CalARP	1,042	974	789	980	950
Hazardous Waste Generators/					
Tiered Permitting	261	636	699	826	850
Aboveground Tank Facilities	23	130	250	250	250
Underground Storage Facilities	425	393	347	352	360
Emergency Response Incidents	311	227	250	250	212
Housing Programs					
Substandard Housing Abatement					
Complaints/Enforcement Cases	853	857	1,014	1,040	N/A
Lead, Empl. Housing, Vectors, Jails	172	154	162	148	137
Homelessness Prevention	N/A	25	180	200	212
Land-Use & Liquid Waste					
Land-Use Applications & Technical Reports	510	750	915	901	960
Onsite Wastewater Permit/					
Facilities/Septage Pumper	660	697	615	800	866
Solid Waste					
Solid Waste Facilities-Active and Closed	411	347	356	372	426
Medical Waste Facilities	30	53	52	52	52
Groundwater Protection					
Site Mitigation/Monitoring Well Permits	329	250	290	380	250
Well & Pump Permits	1,012	923	1,114	1,100	1,110
Total Permits/Facility Inventory	12,237	12,818	12,858	13,548	12,773
Staff Hours	63,318	67,709	66,810	70,401	66,477



Health Services

Chris Woods, Human Services Director

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Salaries & Benefits	\$1,538,375	\$1,612,669	\$1,834,124	\$1,834,124	\$221,455
Services & Supplies	135,553	172,102	179,902	179,902	7,800
Centrally-Budgeted Expenses	32,461	1,753	(68)	(68)	(1,821
Total Appropriations	\$1,706,389	\$1,786,524	\$2,013,958	\$2,013,958	\$227,43
Earned Revenues By Source					
Operating Transfers In	\$1,791,348	\$1,786,524	\$2,013,958	\$2,013,958	\$227,43
Total Revenues	\$1,791,348	\$1,786,524	\$2,013,958	\$2,013,958	\$227,43
Net County Cost	(\$84,959)	\$0	\$0	\$0	\$(
Allocated Positions	11.0	11.0	12.0	12.0	1.

Purpose

The San Joaquin County Children and Families Program (First 5 San Joaquin) was created following voter approval of the Children and Families Act of 1998 (Proposition 10) for purposes of "promoting, supporting, and improving the early development of children from the prenatal stage to five years of age."

Funding is provided through excise taxes collected by the State on tobacco products. San Joaquin County receives approximately \$6.4 million annually into the County's First 5 San Joaquin Special Revenue Fund (#20491) that was established in 1999. Monies are to be expended in accordance with a strategic plan prepared by the Children and Families Commission and are contained in a separate budget not governed by the Board of Supervisors. Members of the Commission are appointed by the Board.

This budget (#4049100000) funds staffing and administrative support only and is fully reimbursed by the Fund. Since the Program's inception in 1999, First 5 San Joaquin has received approximately \$215.0 million from Proposition 10 and other sources.

Major Budget Changes

Salaries & Employee Benefits

	\$56,468	Salary and benefits adjustments.
>	\$164,987	Transfer a Contracts Analyst from the Human Services Agency (HSA).

Services & Supplies

> \$7,021 Increase in rent costs.

Centrally-Budgeted Expenses

> (\$1,967) Cost Allocation Plan adjustment.

Revenues

> \$227,434 Increase funding from the First 5 San Joaquin Special Revenue Fund.

Health Services

Program Discussion

The 2021-2022 recommended budget for San Joaquin County Children and Families Program (First 5 San Joaquin) totals \$2,013,958, which is an increase of \$227,434 from the 2020-2021 adjusted budget. The increase is primarily due to salary and benefits adjustments and the addition of a Contracts Analyst position transferred from HSA.

First 5 San Joaquin remains active in the community as a key partner in addressing needs resulting from the 2019 Novel Coronavirus (COVID-19) pandemic that includes organizing vaccine clinics for childcare providers, distributing personal protective equipment, and providing cleaning supplies and literacy materials to multiple agencies. In 2021, the First 5 San Joaquin Commission began Strategic Planning, with a large focus on determining new needs post COVID-19.

Improve and Maximize Programs so All Children Thrive 2020 (IMPACT 2020)

IMPACT 2020 funding of \$1.5 million was awarded from First 5 California for 2020-2023 to address childcare quality issues in the community. For 2021-2022, \$529,185 is budgeted for this program which includes \$105,000 to offset salary and benefits adjustments. The work on childcare quality will continue with IMPACT 2020 funding by building on Quality Rating and Improvement System (QRIS) investments in coordination with the San Joaquin County Office of Education known locally as "Raising Quality." This program will continue to promote a coordinated Early Learning and Development System in this County and across the State, will build on and connect to current systems work and investments, as well as other Federal, State, and local efforts that include training, education, developmental and health screenings, site based observations, networking, coaching and mentoring.

The emphasis for First 5 San Joaquin will be on serving license-exempt providers also known as Families, Friends, and Neighbors (FFN), family childcare providers, and private childcare centers not receiving State or Federal funding. The goal is to serve 90 sites over three years, with priority on FFN, specifically, grandparents caring for their grandchildren. The focus is serving the African-American, Hispanic, and Southeast Asian communities. As of the end of February 2021, 39 grandparents and 20 family childcare providers are being served. The program will expand to serving additional providers in 2021-2022, and additional funding will be sought to further the reach and impact.

San Joaquin Treatment and Education for Everyone on Teeth and Health (SJ TEETH)

Funding for SJ TEETH was awarded to First Five San Joaquin by the Department of Health Care Services (DHCS) in June 2017 under the Statewide Local Dental Pilot Program (LDPP), in the amount of \$3.5 million for calendar years 2017-2020. On October 17, 2018, an additional \$2.0 million was awarded for 2018 and 2019, for a total of \$5.5 million. In accordance with the SJ TEETH LDPP plan, First 5 San Joaquin coordinated and collaborated with agencies to engage in activities including the provision of school-based preventive oral health services, improvement of access to oral health care for children, and implementation of school-based Virtual Dental Home to bring oral health services to children.

For 2020-2021, this program budgeted \$1,935,513, however, funding ending in December 2020. Over the four-year-period of this program, 7,054 children received care coordination services, 10,467 dental services were provided to children through the Virtual Dental Home, mobile screening teams, and oral health events with services delivered to over 300 community sites. Due to the success of the program new funding is being sought for care coordination services in order to assist families in accessing oral health services. The need for the care coordination services has increased due to COVID-19 with families not accessing dental care.

In 2019-2020, over 23,500 parents, children, and providers benefited from First Five San Joaquin. The table below only reflects the children that were served:

	No. of Children		
Services*	2018-2019	2019-2020	
Care Coordination and/or Dental Services	3,232	2,013	
Development Screenings	3,331	3,863	
Literacy Services	9,117	11,099	
Summer Kindergarten Bridge Program	643	1,018	
Nutrition & Physical Activity Education	756	688	
No Cost Preschool	643	643	

^{*}Some children and families receive more than one service

Health Services

First 5 San Joaquin Strategic Plan Extension 2018-2021

The First 5 San Joaquin Strategic Plan Extension 2018-2021 and budget were developed assuming Proposition 10 revenue will continue to decline over time due to decreasing smoking rates and declining birth rates in California. The Plan was adopted by the First 5 Commission in December 2017 and continues to be reviewed annually by the Commission. Additionally, the Ten-Year Plan is updated annually to reflect current and future priority spending trends. For 2021, the Commission is updating the Strategic Plan, with an emphasis on determining the role it can play as children and families face a "post COVID" environment. With declining revenues occurring over most years, it is difficult to provide services to the community, thus leveraging new and existing resources is a priority. Dedicated funding is included for a grant writer to seek additional external funds for programs related to oral health access, along with expanding programs for home visitation, developmental screenings (including behavioral screenings, especially in light of COVID-19 impact on children), literacy and other areas of the Strategic Plan.

For 2021-2022, 48% of budgeted revenue is not related to local Proposition 10 and comes from several different funding sources:

Source	2021-2022
California Department of Social Services (CDSS)	\$4,400,564
IMPACT 2020	\$529,185
CalWORKs Substance Abuse	\$174,000
CalWORKs Mental Health	\$116,000
CalWORKs Family Stabilization Funding	\$133,000
CalWORKs Child Abuse Prevention	\$150,000
Sunlight Giving	\$75,000
San Joaquin County Public Health Services -Proposition 56	\$15,000

The ongoing implementation of the Strategic Plan through the renewal of contracts, will focus on several areas including special needs programs for direct services to those children who "fall through the gaps" of mandated services including the continuation of the Help Me Grow Program. This is a national program with the goal of offering a comprehensive, coordinated system for the early detection, care coordination of at-risk children, and referral to needed services and supports. The program is designed to improve local systems of care coordination for children with special health care needs. Additional funds are being sought for the Help Me Grow program in order to expand much needed services to children and families post COVID-19.

Another goal for 2021-2022 includes the continuance of funding from CDSS to address and reduce homelessness within the CalWORKs population. Funding will also be sought out to promote family engagement via the *Talk. Read. Sing. Draw. Play.* campaign. Masks are being distributed with this information as a means of both keeping children and families safe as well as disseminating information on the campaign. Other renewals focus on quality preschool, home visitation, and the evaluation contract that measures the impact of programs.

FamilyWORKs

Funding for the FamilyWORKs program in the amount of \$2.4 million over 17 months was awarded to the Human Services Agency (HSA) in December 2018 for home visitation services to be provided to CalWORKs participants. The program, administered by CDSS, is coordinated for HSA by First 5 San Joaquin. The program focuses on health education using the Parents as Teachers curriculum, addresses literacy, financial planning, and increased work participation rates. This program provides funding in 2021-2022 in the amount of \$3,097,301 to service 400 clients and will offset First 5 San Joaquin's salary, benefits, and administrative costs up to \$137,409.

JourneyWORKs

JourneyWORKs is a pilot program funded through CalWORKs Substance Abuse and Mental Health. Launched in September 2019, the program provides care coordination and home visitation services to CalWORKs recipients who are pregnant and/or caring for a child under the age of five and have substance abuse or mental health concerns. Additional services support these families with care coordination related to substance use assessments, outpatient and inpatient services, as well as withdrawal management and opiate substitution therapies. JourneyWORKs has the capacity to serve up to 136 families. This program provides funding in 2021-2022 in the amount of \$240,739 and will offset First 5 San Joaquin's salary and benefits, and administrative costs up to \$22,739.

HousingWORKs

On October 14, 2019, HSA was awarded funding to implement a CalWORKs Housing Support Program. The program, coordinated for HSA by First 5 San Joaquin, will provide support to 105 homeless CalWORKs families with housing stability and case management services. This Program provides funding in 2021-2022 in the amount of \$1,303,263 and will offset First 5 San Joaquin salary and benefits, and administrative costs up to \$88,864.

Health Services

Ongoing Evaluation of Program Requirements

Under existing requirements for results-based accountability, First 5 San Joaquin supports an established structure to evaluate funded programs. To address evaluation requirements, a customized database for each of the Commission's funded programs was updated in 2020-2021. Additional staff time is required for technical assistance requested by contractors. Local evaluation strategies were also implemented in 2020-2021 as outlined in 2020-2021 Evaluation Reports and the Evaluation Matrix. Additionally, a cloud-based database will be explored in 2021-2022.

Cannabis and Mental Health

First 5 San Joaquin is receiving funds from CalWORKs to address the impact of cannabis and to promote access to care and treatment with a focus on pregnant and breastfeeding mothers and young families. In 2017-2018, a community-wide campaign was initiated via social media in order to reach as many parents as possible. In 2020-2021, a joint messaging effort was launched that brought both marijuana impact messaging and mental health messaging under one campaign umbrella with the goal to raise awareness and promote access to services. In 2020-2021, websites providing these messages-welltogethersanjoaquin.org and healthybabysanjoaquin.org generated over 1.5 million impressions and almost 9,500 "clicks", seeking additional information.

Strategic Partnerships

Through a broad communications network, strategic partnerships will be used by First 5 San Joaquin staff to educate and engage varying audiences about key early childhood issues. Communication strategies include in-

person outreach events, special messaging, electronic newsletters to approximately 2,000 partners, coverage by the media, and hands-on educational materials. First 5 San Joaquin staff will continue to develop strategies to target messaging efforts at preschools, child-care providers, faith-based organizations, community-based organizations, and other agencies. In addition, in 2021-2022, joint messaging will continue with the University of the Pacific (UOP) and its Beyond Our Gates Initiative on the San Joaquin Reads Campaign. This will provide the community access to important messages on talking, reading, singing, drawing, and playing with children as the easiest and most powerful ways of helping them grow up smarter, happier, and better prepared for a bright future. For 2021-2022, messages will also include handwashing and social distancing.

To maintain and extend leadership in the early childhood community, shared materials, curriculum, and in-kind services will be leveraged with UOP, University of California, Davis Cooperative Extension, school districts, government agencies, faith-based organizations, and continued participation in multiple community consortia. These systems will enable First 5 San Joaquin to maximize efforts to address outcomes in identified areas of need for children and families with minimal funding.

First 5 San Joaquin Special Revenue Fund

The 2020-2021 beginning balance for the First 5 San Joaquin Special Revenue Fund (#20491) was \$3,432,153. The Commission's Ten-Year Plan incorporates a drawdown of the fund over a multiyear period. As of March 31, 2021, the fund balance was \$4,002,301. The Board of Supervisors allocated \$2 million to the First 5 San Joaquin Special Revenue Fund on April 6, 2021 to address COVID-19 issues.

	Workload	d Data			
	2017-2018	———Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Contracts Monitored	106	143	140	111	120
Value of Contracts Administered	\$8,036,010	\$9,950,601	\$12,614,036	\$13,322,960	\$11,278,349
Number of Children Served	12,160	16,888	17,701	20,082	20,000
Number of Parents Served	6,757	6,128	5,688	7,476	7,500
Pre-school Sites Provided Technical Assistance	23	19	19	13	15



4049400000—Operating Transfers to Health Care

Health Services

Jerome C. Wilverding, County Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Operating Transfers Out	\$37,422,282	\$41,410,400	\$41,410,400	\$41,410,400	\$0
Total Appropriations	\$37,422,282	\$41,410,400	\$41,410,400	\$41,410,400	\$0
Earned Revenues By Source					
Aid From Other Governments	\$15,482,908	\$15,625,346	\$15,625,346	\$15,625,346	\$
Operating Transfers In	16,154,320	20,000,000	20,000,000	20,000,000	(
Total Revenues	\$31,637,228	\$35,625,346	\$35,625,346	\$35,625,346	\$
Net County Cost	\$5,785,054	\$5,785,054	\$5,785,054	\$5,785,054	\$

Purpose

This budget provides the required 1991 Realignment matching amounts and transfers to the Health Trust Fund and the Mental Health Trust Fund, Maintenance of Effort (MOE) payments for Health and Mental Health, Medi-Cal Intergovernmental Transfer (IGT) payment to the State, and other health care-related General Fund contributions.

Program Discussion

The 2021-2022 recommended Operating Transfers to Health Care budget totals \$41,410,400 which represents no change from the 2020-2021 adjusted budget. As the economy continues to recover, this revenue source and corresponding transfers will be monitored and adjusted during the year. Realignment funds received by the General Fund offset the amounts transferred to the Health and Mental Health Trust Funds.

An IGT is a transfer of public funds between government entities. The Medicaid funding system utilizes the IGT as a mechanism to transfer Federal funds to local government.

- 1. The County first remits payment to the State, which subsequently remits these funds to the Centers for Medicare and Medicaid Services.
- 2. Centers for Medicare and Medicaid Services follows by matching the amount with a predetermined percentage, which is distributed to Medicaid

(Medi-Cal in California) managed care health plans, and ultimately received by San Joaquin General Hospital to offset non-reimbursed health care costs.

The recommended budget includes \$20.0 million for this program, the same amount as 2020-2021, offset by reimbursement from eligible, non-Medicaid funding within the Hospital Enterprise Fund.

The recommended 2021-2022 Net County Cost of \$5,785,054 consists of the minimum required Realignment match and the Discretionary County Contribution as follows:

Minimum Required Realignment Match						
San Joaquin General Hospital	\$2,138,053					
Mental Health	\$1,063,736					
Public Health	\$331,881					
Total	\$3,533,670					
Discretionary County Contribution (Contained within the Mental Health Fund	d)					
Public Guardian/Conservator	\$928,073					
Substance Abuse Services	\$776,288					
Mental Health						
111011001 11001011	\$547,023					
Total	\$547,023 \$2,251,384					

4049400000—Operating Transfers to Health Care

Health Services

	2020-2021 Adjusted Budget	2021-2022 Recommended Budget
Appropriations		
Hospital		
Health Trust Match-W&I 17608.10*	\$2,138,053	\$2,138,053
Health Trust Transfer-W&I 17604	14,662,777	14,662,77
Intergovernmental Transfer-Medicaid	20,000,000	20,000,000 \$36,800,830
Total Hospital	\$36,800,830	\$30,800,830
Mental Health		
Mental Health Trust Transfer-W&I 17604	\$491,069	\$491,069
Mental Health Trust Match-W&117608.05*	1,610,759	1,063,73
Discretionary-Mental Health**		547,023
Discretionary-Public Guardian/Conservator**	928,073	928,07
Total Mental Health	\$3,029,901	\$3,029,90
Substance Abuse		
Required Match*	\$379,489	(
Discretionary-Ongoing Operations**	396,799	\$776,28
Total Substance Abuse	\$776,288	\$776,28
Public Health		
Health Trust Match-W&I 17608.10*	\$331,881	\$331,88
Health Trust Transfer-W&I 17604	471,500	471,500
Total Public Health	\$803,381	\$803,38
Total Appropriations	\$41,410,400	\$41,410,40
Revenues		
VLF-Mental Health-W&I 17604	\$491,069	\$491,069
VLF-Health-W&I 17604	15,134,277	15,134,27
Reimbursement from Hospital (non-Medicaid funds)	20,000,000	20,000,00
Total Revenues	\$35,625,346	\$35,625,34
Net County Cost		
*Required Match	\$4,460,182	\$3,533,670
**Discretionary	1,324,872	2,251,384
Total Net County Cost	\$5,785,054	\$5,785,054

Health Services

David K. Culberson, Hospital Chief Executive Officer

Enterprise Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$261,987,453	\$259,878,817	\$270,549,013	\$270,549,013	\$10,670,19
Services & Supplies	140,889,018	130,222,820	127,490,848	127,490,848	(2,731,972
Centrally-Budgeted Expenses	2,521,610	9,590,716	11,863,844	11,863,844	2,273,12
Other Charges & Uses	354,327	49,814	0	0	(49,814
Capital Expenditures	0	15,187,845	6,678,288	6,678,288	(8,509,557
Depreciation	10,630,041	0	0	0	
Operating Transfers Out	17,468,572	0	0	0	
Clearing Accounts	12,845,526	0	0	0	
Total Expenditures	\$446,696,547	\$414,930,012	\$416,581,993	\$416,581,993	\$1,651,98
Expenditure Reimbursements	(5,762,035)	(2,254,033)	0	0	2,254,03
Total Appropriations	\$440,934,512	\$412,675,979	\$416,581,993	\$416,581,993	\$3,906,01
Earned Revenues By Source					
Interest/Rents	\$4,027,153	\$2,455,868	\$1,036,098	\$1,036,098	(\$1,419,770
Aid From Other Governments	105,644,134	40,671,851	49,104,674	49,104,674	8,432,82
Miscellaneous Revenues	8,942,120	4,555,037	6,078,341	6,078,341	1,523,30
Operating Transfers In	17,260,124	2,138,053	2,138,053	2,138,053	
Hospital Special Revenues	288,781,332	364,083,269	358,451,909	358,451,909	(5,631,360
Fund Balance	16,279,649	(1,228,099)	(227,082)	(227,082)	1,001,01
Total Revenues	\$440,934,512	\$412,675,979	\$416,581,993	\$416,581,993	\$3,906,01
Net County Cost	\$0	\$0	\$0	\$0	\$
Allocated Positions	1,389.0	1,407.0	1,333.0	1,333.0	(74.0
Temporary (Full-Time Equivalent)	477.7	428.9	377.7	377.7	(51.2
Total Staffing	1,866.7	1,835.9	1,710.7	1,710.7	(125.2

⁻ Operating Transfers In includes a General Fund Contribution of \$2,138,053.

Purpose

The Hospital Enterprise Fund budget contains funding for San Joaquin General Hospital (SJGH) to provide comprehensive and accessible health care services to citizens of San Joaquin County, specialized health care delivery programs not otherwise available in the community, and organized health care programs and services for public and private organizations. SJGH also offers education and training programs for physicians and paramedical personnel, and initiates and participates in community-wide health care

planning. SJGH ensures effective business management, operates in a cost-effective manner, and maximizes collections for services rendered.

California Welfare and Institutions Code Section 17000 mandates the provision of medical care to the indigent population of the County. The Board of Supervisors determines the level of service. Although the County is not mandated to own and operate a hospital, once the institution is established, services must be delivered according to various laws and regulations.

Health Services

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues. The following highlights provide an overview of several projects, programs, and activities administered by SJGH.

Ensure Fiscal Responsibility

SJGH continues to operate within its available revenue, with a recommended budget for 2021-2022 that requires only the minimum \$2.1 million annual Maintenance of Effort contribution from the County General Fund. Activities planned for 2021-2022 will continue to focus on maintaining financial stability for SJGH.

In 2020-2021, SJGH continued operation of primary care clinics through San Joaquin County Clinics (SJCC), the County's Federally Qualified Health Center Look-Alike (FQHC-LAL), was evaluated for operational efficiency and sustainability. Changes were implemented with a focus on increasing productivity at the French Camp and Stockton locations. Base-year Medi-Cal reimbursement rates were finalized in July 2020 and resulted in a significant increase in funding to the clinics. Federal regulatory guidelines have required SJCC to be moved out from oversight by SJGH, and the clinics will remain FQHC-LAL entities as a separate department of San Joaquin County on July 1, 2021.

SJGH was designated as a Trauma Center Level II effective April 1, 2021. This status provides SJGH a clinical program that is unique in the County, serves the area residents in an efficient and optimal manner, and reinforces SJGH's position as a valuable community asset. SJGH is scheduled for a Level II Trauma Center verification visit by the American College of Surgeons on August 26 and 27, 2021. The current Trauma Center Designation Agreement with the San Joaquin County Emergency Medical Services Agency is valid until August 31, 2025.

The continued partnership with the California Department of Corrections and Rehabilitation (CDCR) allows SJGH to maintain this important service line while assisting SJGH in attracting new physicians, nurses, ancillary, and other support personnel to service both CDCR and all community patients.

Promote Good Governance and Increase Organizational Capabilities

SJGH's organizational capabilities are enhanced through use of the PeopleSoft Enterprise Resource Planning System and Cerner Electronic Health Record, implemented in March 2018. The systems help SJGH document patient care, order tests, and communicate results in a more efficient manner than previous systems. This investment in technology has improved the way work processes are performed and the way health care teams collaborate. A nurse staffing module has also been implemented to accept data from Cerner regarding acuity and quantity of patients, and to recommend appropriate staffing levels for optimal care.

The Phase II Expansion Project was occupied in December 2019. This facility provides 45 replacement beds for the 1932 Towers building that due to seismic requirements may no longer house inpatient beds.

Major Budget Changes

Salaries & Employee Benefits

>	\$23,465,879	Salary and benefits adjustments
>	\$4,986,029	Add 34 new positions.
>	(\$400,574)	Delete 4 vacant positions.
>	(\$12,852,175)	Transfer 104 positions to SJCC.
>	(\$4,528,963)	Decrease in extra-help.

Services & Supplies

>	\$2,880,531	Increase in consulting fees.
>	\$833,002	Increase in technology equipment maintenance.
>	\$777,655	Increase in equipment rentals.
>	\$710,989	Increase in cost of legal services based on actual experience.
>	\$515,188	Increase in utility costs.
>	(\$3,063,050)	Decrease in cost of professional services for management of departments and to fill key roles.
>	(\$2,727,982)	Decrease in medical and laboratory supplies due to lower volumes and reduced pricing for high-dollar

surgical items.

Health Services

> (\$1,059,994)	Decrease in charges from County departments.	> (\$2,012,976)	Decrease in physician State Amendment (SPA) payment.	Plan
Centrally-Budgete	d Expenses	> (\$1,419,770)	Decrease in interest income.	
> \$1,120,351	Increase in Workers' Compensation,	Capital Expe	enditures	
	Medical Malpractice, and Casualty insurance costs.	> \$3,035,300	Medical and information technology	ology
\$ 1,075,168	Cost Allocation Plan adjustment.		equipment.	
Evnanditura Baim	huraamanta	> \$1,000,000	Capital contingency amount.	
Expenditure Reim ► (\$2,254,033)	Decrease in reimbursement for	> \$878,336	Computed tomography scaequipment and construction.	anner
	purchase of 2019 Novel Coronavirus (COVID-19) equipment.	> \$485,094	Nuclear Medicine scanner.	
Revenues		> \$400,000	Tower elevator update modernization.	and
> \$42,538,267	Increase in Medi-Cal revenue.	> \$335,158	Cardiac Cath Lab renovation.	
\$13,549,359	Increase in revenue for SJCC cost	> \$315,900	Inpatient Pharmacy relocation.	
· - y y	reimbursement.	> \$228,500	Dietary roof replacement.	
> \$12,661,091	Increase in Medicare revenue.			
\$ 10,533,353	Increase in Global Payment Program (GPP) revenue.	Program Dis		
> \$9,486,003	Increase in private pay revenue.	budget totals \$416	commended Hospital Enterprise 5,581,993, which is an increase 2000 2001.	ase of
\$8,318,645	Increase in revenue from Quality Incentive Program (QIP).	\$1,651,981 from the 2020-2021 adjusted budget. The mainly reflects salary and benefits adjustments, the of 34 positions, and an increase in consulting fee		e addition
> \$1,682,498	Increase in hospital fee payments.	Huron Consulting	Services LLC, partially offset ons to SJCC, and decreases in extr	by the
➤ \$1,483,887	Increase in non-operating revenue such as cafeteria food sales and rebates.	costs. A total of budgeted for 202	s, and medical and laboratory \$6,678,288 in capital expendit 1-2022, representing a decrea	ures is ase of
> \$1,226,653	Increase in Medi-Cal Enhanced Payment Program (EPP).	funding for capital	20-2021. Similar to previous b items includes an allowance canticipated capital needs during the	of \$1.0
> \$1,001,017	Less contribution to fund balance.		oudget adds 34 new full-time po	
> \$823,780	Increase in Medi-Cal managed care supplemental payment.	SJCC, for a net de	sitions, and transfers 104 positions becrease of 74 allocated positions in funding for contract staff and	s, with
> (\$90,271,701)	Decrease in insurance revenue due to change in payer mix.		crease of 51.2 full-time equivalent	
(\$3,139,677)	Decrease in grant funding.	New Full-Time Po	sitions	No.
> (\$2,804,519)	Decrease in Assembly Bill (AB) 85 Medi-Cal rate range payment.		version of extra-help and outside to full-time positions.	22
	mean can rate range payment.		Practitioner – For patient care in Unit (ICU) and Neonatal ICU;	5

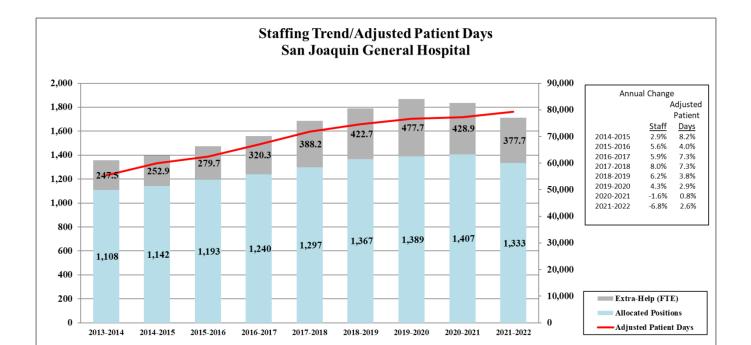
deleting three vacant positions.

Health Services

	New Full-Time Positions	No.
	Senior Operating Room Technician – Conversion of extra-help to address dialysis treatment workload.	3
	Clinical Social Worker – To provide social services for patients and families in Emergency and Dialysis departments.	1
	Occupational Therapist – To address increased demand due to trauma and stroke patients.	1
	Office Building Engineer – To monitor Hospital systems on a 24 hours a day, 7 days per week basis; deleting one vacant position.	1
	Physical Therapist – To address increased demand due to trauma patient needs.	1
•	Total	34

Staff Recruitment Efforts

Out of the 1,407 full-time positions allocated to SJGH in 2020-2021, only 89 positions (5.90%) were vacant as of April 2, 2021. Within those amounts, there were 24 (5.61%) vacant Registered Nurses (RNs) out of 428 total allocated RN positions. This rate is slightly better than March 2020, when SJGH had 31 (7.65%) vacant RN positions out of 410 allocations. Staff continues to work on hiring RNs and other clinical ancillary staff, including diagnostic imaging technicians. Until the vacancies are filled, full-time staff and extra-help are being augmented by use of supplemental staffing to perform these critical tasks.



34

FQHC-LAL Clinics

SJCC operates FQHC-LAL clinics located in French Camp and Stockton. As part of Federal regulatory requirements, SJCC became financially independent from the County in 2020, and effective July 1, 2021, SJCC will become functionally independent as a separate department. The County Support to Primary/Preventive Health Care – FQHC budget provides the required transfers of staffing costs, expenses incurred from SJGH and other County service departments. The transfer of SJCC from SJGH will result in a reduction in net revenues of \$19.5 million and 123.7 FTEs from SJGH.

Efforts are currently underway to improve financial performance of the French Camp and Stockton clinics by increasing productivity, improving revenue cycle operations (i.e., ensuring proper billing and timely collections for services rendered), and reducing locum tenens (temporary) physician coverage. Billing and collections tasks for the remaining clinics were transferred to a third-party vendor in January 2020 in an effort to improve revenue cycle results. Requests to regulatory agencies for rate increases have been approved and have resulted in increased clinic revenues.

Health Services

2019 Novel Coronavirus (COVID-19)

In 2021-2022, SJGH will continue to work closely with State, Federal, and local agencies in responding to the COVID-19 pandemic. Various funding mechanisms that are available, will be accessed to provide ongoing essential services. The scope of elective medical procedures and clinic visits will be evaluated on an ongoing basis and performed in accordance with appropriate Federal, State, and local guidelines.

After an Emergency Declaration was issued by the Governor in May 2020, SJGH expanded its operations back into the Towers Building to care for up to 50 inpatients and into an unused Medical Records space to care for Emergency Department patients who were not exhibiting COVID-19 symptoms. It is anticipated that the number of COVID-19 patients will continue to decline from July 2021 to December 2021. As such, the projection of inpatient volumes does not include COVID-19 after December 31, 2021. Hospital operations will be reorganized to eliminate all inpatient services in the Towers Building and the Emergency Department expansion in the former Medical Records area.

Revenues

The 2021-2022 recommended budget of \$416.8 million is supported by \$299.1 million in net patient revenue, \$115.6 million in non-patient revenue, and the minimum \$2.1 million annual Maintenance of Effort contribution from the County General Fund. In 2021-2022, net patient revenue is projected to decrease by \$21.2 million from the 2020-2021 adjusted budget amount of \$320.3 million. This change is due to the loss of outpatient revenue as a result of the SJCC separation from SJGH and lower than prior year budgeted volumes due to COVID-19 projections in the first six months of 2021-2022. It should be noted that revenue projections for 2021-2022 assume Hospital and Clinic operations are back to pre-COVID-19 levels by December 31, 2021. If recovery is delayed, SJGH will need to reevaluate revenue estimates and implement operational adjustments where necessary to offset fiscal impacts.

Payer Mix

The 2021-2022 projected payer mix is based on actual experience through December 31, 2020, as follows:

	Hospital/Hospital-
Payer Mix	Based Clinics
Medi-Cal	50.8%
Medicare	21.4%
CDCR	13.4%
Insurance	10.3%
Private Pay/Indigent	4.1%
Total	100.00%

Non-Patient Revenue

Revenue projected to be received by SJGH in 2021-2022 through Federal, State, and local funding sources that are not directly related to patient care represents approximately 28.2% of total revenue. The recommended budget includes supplemental funding of \$115.6 million, including \$2.1 million provided by the County General Fund.

Realignment Revenue

Realignment revenue is allocated based on sales tax and vehicle license fees collected by the State. AB 85 legislation allows the State to take 80% of the County's net savings realized from implementation of the Affordable Care Act, up to the amount of realignment revenue allocated. As a conservative approach. SJGH assumes revenues received will be taken back by the State, therefore, sets the funds aside as a reserve liability on the balance sheet pending determination of the actual take-back amount. This process is generally completed two years after close of the respective fiscal year. Realignment revenue for 2021-2022 is estimated at \$18.7 million and amounts received will be held as a reserve within the Hospital Enterprise Fund until the final take-back amount has been determined. Based on actual experience, reconciliation of prior year realignment revenue is projected to result in a net amount of \$2.5 million to be recognized during 2021-2022.

Medi-Cal 2020 - Section 1115 Waiver

The 2015-2020 Social Security Act Section 1115 Medi-Cal Waiver has two components that provide supplemental funding to SJGH:

1. **PRIME for Patients with Medi-Cal Coverage -** The PRIME program requires SJGH to achieve specific targets in nine project areas to take full advantage of the supplemental funding to optimize patient health outcomes. PRIME funding declined by 10% in 2018-2019, and by an additional 15% in 2019-2020.

On December 29, 2020, the Center for Medicare and Medicaid Services (CMS) approved a one-year extension from January 1 to December 31, 2021, to the Medicaid Section 1115 Waiver. PRIME funding has been removed from the extension but has been folded into the Quality Incentive Program (QIP). The QIP includes the same PRIME metrics around primary care, acute chronic conditions, improved health equity, behavioral health and core coordination. Efforts at SJGH and SJCC are underway to return patient visits, productivity, and quality to pre-COVID levels.

The 2021-2022 State budget proposes a new program, California Advancing and Innovating Medi-Cal (CalAIM) that will begin January 1, 2022. This program

Health Services

has several new components, including Enhanced Care Management, In Lieu of Services, and Medi-Cal Managed Care health plan incentives. SJGH is working with the Health Plan of San Joaquin and HealthNet to prepare for and implement CalAIM required systems and resources.

2. GPP for Remaining Uninsured - The GPP, which replaced Disproportionate Share and Safety Net Care Pool funding, establishes a Statewide pool of funding for the remaining uninsured. The funding distribution methodology is designed to provide incentives for Designated Public Hospital systems to move from high-cost avoidable services to preventative services, similar to PRIME. The GPP is a pilot program that was scheduled to end December 2020, but has since been renewed for an additional five years. SJGH anticipates receiving \$20.5 million in 2021-2022 through meeting GPP incentive thresholds.

Medicaid Managed Care Rule

The Medicaid Managed Care Rule became effective July 1, 2017. The Rule is divided into two parts:

1. Directed Payments, which include the Enhanced Payment Program (EPP) and the QIP - EPP is a pooled approach with a pro-rata distribution to five classes of providers. To meet the criteria for EPP, SJGH will continue to work with its contracted managed care health plans, Health Plan of San Joaquin and Health Net, on data collection and reporting. The California Association of Public Hospitals (CAPH) estimates that SJGH is eligible to earn \$18.6 million from EPP in 2021-2022.

QIP funds are earned by meeting metrics for up to 20 core measures, out of a total of 26 measures across the following categories: primary care, specialty care, inpatient care, and resource utilization. To determine if

the metrics have been met, SJGH will work with the managed care health plans to obtain and report the data. QIP uses a pooled approach to distribute funding not earned by the various providers. CAPH estimates that SJGH will be eligible to earn \$23.6 million from QIP for 2021-2022.

2. Non-Directed Payments, composed of the Traditional Rate Range and the AB 85 Medicaid Coverage Expansion (MCE) Rate Range - The Traditional Rate Range and the AB 85 MCE, rely on a voluntary relationship with the managed care health plans. Intergovernmental Transfers (IGTs) are used to draw down Federal funding and SJGH is required to work with the managed care health plans to develop contracts for distribution of funds. In 2021-2022, SJGH is budgeted to receive \$7.9 million and \$13.0 million, respectively from these funding sources.

Reserve Policies

In the last few years, SJGH recognized a large growth in fund balance, which enabled major capital projects to proceed without incurring additional debt. With the continued efforts of the Cerner/PeopleSoft-related optimization and workflow projects, the Phase II Replacement Project and significant COVID-19 impacts in 2020-2021, the fund balance is increasing. The estimated fund balance at June 30, 2021 is \$125.4 million, including the following reserves:

Fund Balance at June 30, 2021 (millions)	\$125.4
Designated for Capital	(6.7)
AB 85 Take-Back Reserve	(15.8)
Medicare/Medi-Cal Claim Reserve	(4.1)
Waiver Settlement Reserve	(5.1)
Remaining Funds Available for Operations	\$93.7

Health Services

	IZEVEII	ue Summa	ıı y		
(Fron	n Audited I	Financial S	Statements	s)	
	2017-2018	——Actual—— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Гotal Hospital Revenue	\$432,869,908	\$413,910,240	\$407,645,419	\$430,098,962	\$416,809,07
Net Patient Revenue	\$298,506,710	\$273,124,618	\$243,092,800	\$320,256,131	\$299,113,573
Non-Patient Revenue					
AB 915	\$2,837,936	\$6,723,146	\$4,191,719	\$3,118,560	\$3,318,35
SB 1732	5,854,319	3,901,104	1,165,397	0	
Realignment	18,764,664	30,552,569	18,838,898	17,971,868	18,672,83
AB 85 Realignment Diversion	(18,764,664)	(14,013,135)	(9,293,256)	(15,471,868)	(16,172,834
DSH/GPP Funding	21,131,035	22,812,802	31,997,722	17,970,454	20,533,35
DSH-Outpatient	27,300	17,678	(43,081)	15,992	15,99
Physician SPA	4,244,282	(2,462,203)	0	4,574,697	
Managed Care Intergovernmental Transfer (IGT)*	30,227,553	10,602,791	11,706,759	13,615,114	12,976,84
Quality Incentive Program	6,540,001	24,418,743	16,966,215	12,329,031	23,580,01
Enhanced Payment Program	19,910,000	12,246,974	24,035,437	17,409,821	18,636,47
AB 85 Rate Range	10,244,824	9,341,410	11,191,421	8,403,264	7,890,63
DSRIP/PRIME	15,661,128	17,923,341	16,034,572	0	
Electronic Medical Record (EMR) Incentive Payment	0	0	314,134	0	187,00
AB 1383 Hospital Fee	2,108,234	3,220,873	1,756,956	2,786,508	1,682,49
Medi-Cal GME Direct & Indirect	N/A	976,370	4,750,545	1,666,392	1,620,57
Grants and Contract Income	8,456,106	1,819,177	1,694,643	3,678,876	539,19
Other County Departments	2,245,864	3,270,692	2,992,237	3,033,286	16,582,64
Interest Income	2,736,563	3,076,467	2,139,780	1,032,253	1,036,09
Other Miscellaneous Revenue	0	4,218,770	8,942,120	15,570,530	4,457,76
Coronavirus Relief Funds (CRF)	0	0	13,032,348		
County Contribution	2,138,053	2,138,053	2,138,053	2,138,053	2,138,05
Total Non-Patient Revenue	\$134,363,198	\$140,785,622	\$164,552,619	\$109,842,831	\$117,695,50
% of Total Hospital Revenue	31.0%	34.0%	40.4%	25.5%	28.2%

Health Services

W	orkload I	Data			
_	2017-2018	——Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Inpatient (Average Daily Census)					
Medical/Surgical	38.9	36.7	47.0	66.1	52.1
Medical Guarded Unit	20.6	20.8	20.6	18.0	18.5
Intensive Care/Cardiac Care	10.5	12.7	9.7	21.0	15.2
Pediatrics	3.0	4.5	2.5	0.0	0.0
Obstetrics	11.8	12.6	12.9	11.9	11.7
Intensive Care Nursery	13.0	11.2	11.8	11.2	11.5
Progressive Care Unit	20.6	27.0	25.5	23.2	23.8
Total Inpatients	118.4	125.5	130.00	151.4	132.8
Newborn Nursery	8.6	8.8	7.5	6.9	7.1
Outpatient (Visits)					
FQHC-LAL	98,236	114,892	0	0	(
Specialty Care Clinics	50,855	53,525	54,677	58,659	58,908
Subtotal Clinic	149,091	168,417	54,677	58,659	58,908
Dialysis	26,417	25,615	26,803	25,409	26,239
Rehabilitation Therapies	38,610	45,251	40,886	38,409	32,262
Emergency Room	48,135	50,577	46,444	41,740	46,444
Subtotal Non-Clinic Outpatient	113,162	121,443	114,133	105,558	104,945
Total Outpatients	262,253	289,860	168,810	164,217	163,853
Assertance Dationto man Da					
Average Patients per Day Emergency Department	132	139	127	114	127
Clinics	481	539	223	230	236



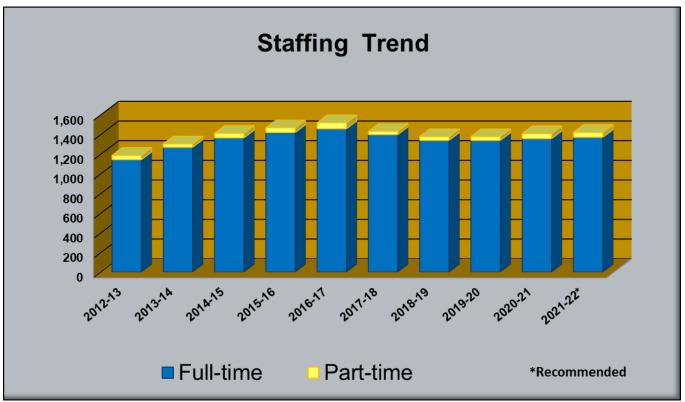


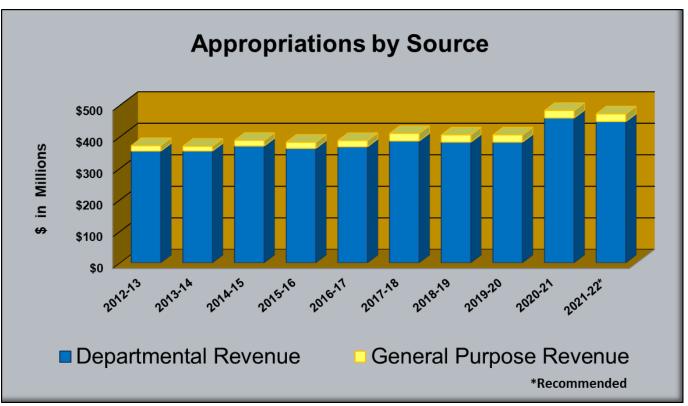


Human Services

Appropriations

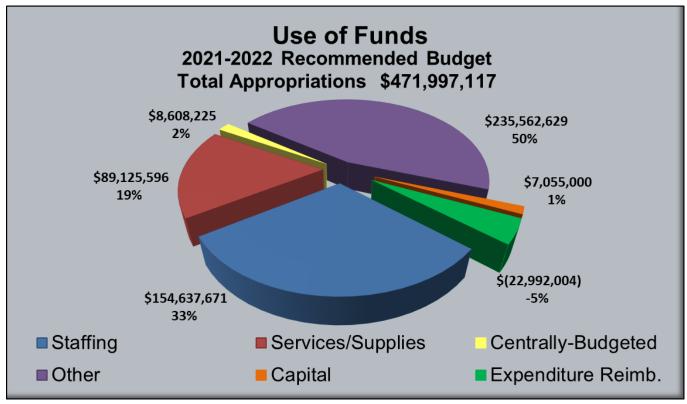
		Page Number	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Summary —	All Human Services Agency Budgets	G-4				
5050101000	Human Services Agency- Administration	G-6	\$411,775,924	\$408,609,497	\$408,609,497	(\$3,166,427
5053900000	Mary Graham Children's Shelter	G-16	7,606,844	7,881,225	7,881,225	274,38
5054000000	Community Services	G-19	732,223	2,243,995	2,153,995	1,421,77
5054101000	Aging & Community Services	G-25	15,373,086	13,214,033	13,214,033	(2,159,053
5053300000	Burials	G-31	(7,860)	0	0	7,86
5055103000	Employment & Economic Development	G-32	16,083,970	17,797,084	17,797,084	1,713,11
5055246000	Neighborhood Preservation	G-39	30,767,933	21,776,016	21,776,016	(8,991,917
5055600000	Veterans Services Office	G-44	524,872	565,267	565,267	40,39
	Total - Human Service	s	\$482,856,992	\$472,087,117	\$471,997,117	(\$10,859,875

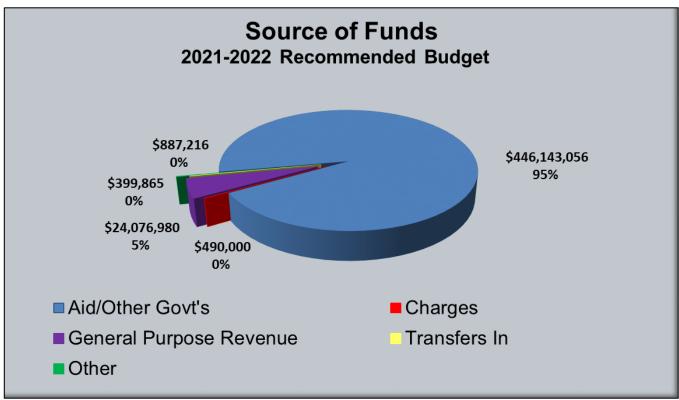




Human Services

Appropriations





Summary

All Human Services Agency Budgets

Chris Woods, Human Services Director

	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Salaries & Benefits	\$120,992,628	\$138,136,728	\$145,854,108	\$145,854,108	\$7,717,380
Services & Supplies	52,714,909	76,069,565	67,917,624	67,917,624	(8,151,941)
Centrally-Budgeted Expenses	5,246,138	7,247,312	8,161,002	8,161,002	913,690
Other Charges & Uses	191,592,378	216,808,340	211,831,635	211,831,635	(4,976,705
Capital Expenditures	1,695,643	8,402,708	6,440,000	6,440,000	(1,962,708
Operating Transfers Out	58,500	0	0	0	(
Clearing Accounts	4,680	0	0	0	(
Total Expenditures	\$372,304,876	\$446,664,653	\$440,204,369	\$440,204,369	(\$6,460,284
Expenditure Reimbursements	(8,734,483)	(10,122,275)	(8,485,656)	(8,485,656)	1,636,61
Total Appropriations	\$363,570,393	\$436,542,378	\$431,718,713	\$431,718,713	(\$4,823,665
Earned Revenues By Source					
Interest/Rents	\$11,674	\$10,775	\$10,775	\$10,775	\$
Aid From Other Governments	344,087,653	409,901,898	407,226,276	407,226,276	(2,675,622
Charges For Services	0	400,375	0	0	(400,375
Miscellaneous Revenues	484,133	732,941	513,120	513,120	(219,821
Operating Transfers In	2,871,252	2,819,699	2,297,823	2,297,823	(521,876
Total Revenues	\$347,454,712	\$413,865,688	\$410,047,994	\$410,047,994	(\$3,817,694
Net County Cost	\$16,115,681	\$22,676,690	\$21,670,719	\$21,670,719	(\$1,005,971
Allocated Positions	1,282.0	1,285.0	1,299.0	1,299.0	14.0
Temporary (Full-Time Equivalent)	32.2	37.2	35.7	35.7	(1.5
Total Staffing	1,314.2	1,322.2	1,334.7	1,334.7	12.:

This is a summary of the four budgets under the direct control of the Human Services Agency (HSA). These include:

> 4049100000	Children & Families Program (First 5)
> 5050101000	HSA - Administration
> 5053900000	Mary Graham Children's Shelter
> 5054101000	Aging & Community Services

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the Human Services Agency (HSA) focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues.

Summary

Human Services

Ensure Fiscal Responsibility

HSA requests County funds in a manner that leverages County resources to obtain the maximum amount of State and Federal matching dollars, and does not request an overmatch of County funds in order to actively manage its resources, and to maximize services to County residents. HSA will administer the 1991 Social Services Realignment dollars in a manner consistent with the legislative intent:

- 1. \$350,000 for the California Children's Services program administered by Public Health Services.
- 100% of the County share of cost for the HSA Administration budget.
- 3. 100% of the County share of cost for Probation Foster Care expenditures reported on the County Expense Claim.
- 4. 55% of the non-Federal share for HSA Foster Care Assistance.
- 5. 25% of the non-Federal share for HSA Adoption Assistance.
- 6. The budgeted amount for In-Home Supportive Services (IHSS) budget.
- 7. Up to \$500,000 shall be deposited into the HSA Capital Replacement Fund.
- 8. The remaining funds, if any, shall be journalized to the IHSS budget.

HSA works diligently, meeting strict programmatic requirements to ensure benefits and services are provided to residents. This effort is demonstrated by the Agency's commitment to staff training related to programmatic changes and fraud detection, as well as an ongoing partnership between the Agency and the District Attorney's Office to investigate and prosecute public assistance fraud.

Operational funds for programs are provided by State and Federal grants. The Agency's use of these funds are monitored by the Federal Office of Management and Budget, an oversight agency. Policies and procedures are reviewed annually and updated as needed. Programs are administered both directly by County staff and through subcontracts. The Agency maintains high-quality fiscal monitoring of the subcontractors.

Promote Good Governance and Increase Organizational Capabilities

The Agency partners with nonprofit organizations to expand services to under-served populations. The passage of the priority on "Homelessness" allows the Agency to advance strategies to address the issues facing the homeless community.

The Agency collaborates with the Central Valley Low-Income Housing Corporation to ensure accurate and complete data on homeless clients served by the Agency is entered into the Homeless Management Information System, which is used to collect client-level data.

Improve Public Safety, and Enhance Overall Criminal Justice System

The Agency partners with the Probation Department to assist with the implementation of Assembly Bill (AB) 109. HSA has enhanced available funding to clients by administering the Transitional Housing Program for the AB 109 population.

Public safety at the Community Centers was enhanced in 2020-2021 with additional video surveillance in public areas. Security cameras were also used to improve the visual coverage of the facilities. After-school programs offered at the Community Centers will resume once the 2019 Novel Coronavirus (COVID-19) pandemic concludes, which includes the Recreation Program that serves many functions from curbing risky behaviors, drug abuse or gang activity, to providing positive interaction with adults and peers.

HSA continues to develop new partnerships focused on prevention programs in the community, including promoting, supporting, and improving early childhood development activities for children up to five years of age.

Promote Economic Development

The Agency promotes economic wellness through programs including CalWORKs, which offers job training and subsidized employment. Once the pandemic is over, the Community Centers will offer a host of programs and seminars on important topics, such as fiscal stability, from which the community can participate and learn.

HSA programs directly support economic development by providing support and financial relief to families in need, assisting clients in removing some barriers to employment through job search, referrals to other agencies, case management services, and helping clients build a path to independence and self-sufficiency.

This priority and goal supports the economic health of the County's residents. HSA has worked to develop an effective and flexible workforce providing growth and opportunity for its employees.



Human Services

Chris Woods, Human Services Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$108,349,442	\$123,937,352	\$130,722,585	\$130,722,585	\$6,785,23
Services & Supplies	47,106,183	65,097,850	59,476,610	59,476,610	(5,621,240
Centrally-Budgeted Expenses	4,361,933	6,574,166	7,412,722	7,412,722	838,55
Other Charges & Uses	191,592,360	216,782,666	211,826,635	211,826,635	(4,956,031
Capital Expenditures	1,477,267	7,804,708	6,290,000	6,290,000	(1,514,708
Clearing Accounts	4,680	0	0	0	
Total Expenditures	\$352,891,865	\$420,196,742	\$415,728,552	\$415,728,552	(\$4,468,190
Expenditure Reimbursements	(7,457,469)	(8,420,818)	(7,119,055)	(7,119,055)	1,301,76
Total Appropriations	\$345,434,396	\$411,775,924	\$408,609,497	\$408,609,497	(\$3,166,427
Earned Revenues By Source					
Aid From Other Governments	\$332,311,774	\$393,898,648	\$392,816,301	\$392,816,301	(\$1,082,347
Charges For Services	0	400,375	0	0	(400,375
Miscellaneous Revenues	381,593	500,000	500,000	500,000	
Total Revenues	\$332,693,367	\$394,799,023	\$393,316,301	\$393,316,301	(\$1,482,722
Net County Cost	\$12,741,029	\$16,976,901	\$15,293,196	\$15,293,196	(\$1,683,705
Allocated Positions	1,165.0	1,169.0	1,181.0	1,181.0	12.
Temporary (Full-Time Equivalent)	1.8	2.7	2.7	2.7	0.
Total Staffing	1,166.8	1,171.7	1,183.7	1,183.7	12.

Purpose

The Human Services Agency (HSA) provides State and Federal-mandated public assistance and a variety of social service programs for the residents of San Joaquin County. Programs include:

- ➤ California Work Opportunity and Responsibility to Kids (CalWORKs)
- ➤ Foster Care
- > CalFresh
- ➤ General Assistance (GA)
- ➤ Medi-Cal

- ➤ Adoption Assistance
- ➤ Child Protective Services (CPS)
- ➤ Adult Protective Services (APS)
- ➤ In-Home Supportive Services (IHSS)
- ➤ Refugee Cash Assistance
- > Mary Graham Children's Shelter

Federal and State legislation and local regulations govern the methods by which resources of the Agency are allocated.

This budget narrative reflects the combined administrative and financial assistance program costs and funding for the public assistance programs administered by HSA.

Human Services

Program		Budget Unit	> (\$211,363)	Decrease in Emergency Child Care
Administratio	n	5050101000		Bridge allocation.
CalWORKs	CalWORKs		> (\$185,784)	Decrease in CalWORKs Welfare to
Foster Care		5050107000		Work (WTW) travel expenses.
Adoption Ass General Assis		5050108000 5050110000	(\$175,500)	Decrease in Maintenance Structure and Grounds expenses.
Temporary Ho	portive Services omeless Shelter	5050118000 5050132000	> (\$158,732)	Decrease in CalWORKs Substance Abuse allocation.
Refugee Cash	_	5050144000	> (\$157,225)	Decrease in small furniture purchases.
Major Budge	t Changes		> (\$138,471)	Decrease in equipment maintenance
Salaries & Employ	yee Benefits			expenses.
> \$5,549,965	Salary and benef	its adjustments.	(\$131,604)	Decrease in office supplies expenses.
\$1,630,894	Add 15 new posi		➤ (\$104,487)	Decrease in CalWORKs Welfare to Work ancillary expenses.
➤ (\$164,987)	Children & Fami	ntracts Analyst to ilies (First 5).	(\$104,166)	Decrease in CalWORKs Mental Health allocation.
> (\$140,740) > (\$89,899)	Delete a Seni	nting Manager. or Administrative	> (\$76,480)	Decrease in CalFresh Employment and Training housing expenses.
(405,055)	Supervisor.		> (\$71,717)	Decrease in CalWORKs Welfare to Work contracted service expenses.
Services & Suppli	ies			work contracted service expenses.
> \$600,614	Increase in softw	rare expenses.	Centrally-Budgete	ed Expenses
> \$500,000		Novel Coronavirus igation expenses.	\$239,240	Increase in Workers' Compensation and Casualty insurance costs.
> \$208,870	Increase in coreplacement expe		> \$174,340	Increase in data processing charges.
> \$126,194	Increase in cellul	ar phone expenses.	> \$429,230	Increase in Cost Allocation Plan adjustment.
> \$58,000	Increase in expenses.	computer license	Other Charges	
> \$44,258	·	py machine lease	> \$1,807,361	Increase in Adoptions Assistance costs.
\$ \$22,160	expenses.	ral and interpretar	> \$758,672	Increase in CalWORKs payments.
> \$22,160	services expense	gal and interpreter s.	> \$296,381	Increase in IHSS-related program costs.
> (\$4,763,236)	Decrease in expenses.	Project Roomkey	> (\$7,508,145)	Decrease in Foster Care program costs.
> (\$411,300)	Decrease in sof expenses.	ftware maintenance	≻ (\$280,300)	Decrease in Temporary Homeless costs.
> (\$350,000)	Decrease in posta	age expenses.	> (\$30,000)	Decrease in General Assistance payments.

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Expenditure Rein	nbursements	> \$50,000
> (\$627,000)	Decrease in Coronavirus Aid, Relief,	> \$45,000
	and Economic Security (CARES) Act COVID-19 Project Roomkey	> \$40,000
	reimbursements.	> \$30,000
> (\$459,563)	Decrease in Emergency Child Care Bridge Voucher allocation.	> \$28,000
> (\$217,238)	Decrease in salary reimbursements	> \$20,000
	billed to other agencies.	> \$10,000
> (\$28,300)	Decrease in Behavioral Health Services Drug Court Social Worker reimbursement due to end of agreement.	Program D

Revenues

> \$2,189,981	Increase in Federal and State funds.					
> \$2,026,993	Increase in Federal and State Adoptions Assistance Program reimbursements.					
> \$988,679	Increase in Federal and State IHSS funding.					
> \$739,706	Increase in Federal and State CalWORKs reimbursements.					
> (\$7,153,808)	Decrease in Federal and State Foster Care reimbursements.					
> (\$274,273)	Decrease in Federal and State CalWORKs Temporary Homeless Assistance reimbursements.					

Capital Expenditures

> \$2,970,000	Reconfigure workstations (540).
> \$2,035,000	Heating, Ventilation, and Air Conditioning Systems replacement.
> \$300,000	Key card upgrade.
> \$300,000	South lobby remodel.
> \$120,000	Server storage.
> \$120,000	Lighting programming.
> \$100,000	Security camera upgrade.
> \$72,000	Network blade.
> \$50,000	Utility van.

> \$50,000	General building maintenance.
> \$45,000	Digital storage network.
> \$40,000	Door replacement.
> \$30,000	Network improvement.
> \$28,000	Printer replacement.
> \$20,000	Print Shop equipment.
> \$10,000	UPS battery replacement.

iscussion

The 2021-2022 recommended budget for Human Services Agency (HSA) totals \$415,728,552, which is an decrease of \$4,468,190 from the 2020-2021 adjusted budget.

Administration - \$196,782,862

The Administration budget contains administrative costs for the operation of all Agency programs and totals \$203,727,099, which is an increase of \$457,503 from 2020-2021. This increase is primarily due to salary and benefits adjustments, the addition of 15 positions, and centrallybudgeted expenses, offset by a decrease in Project Roomkey expenses.

Position	# Added
Child Welfare Division Chief	1
Collection Supervisor	1
HSA Staff Analyst II	1
Management Analyst III	1
Senior Office Assistant	1
Social Workers I/II	7
Social Worker IV	1
Social Worker Supervisor I	1
Storekeeper I	1
Total	15

A reclassification study resulted in a deletion of a Senior Office Assistant and the addition of an Office Assistant Specialist in midyear 2020-2021.

2019 Novel Coronavirus (COVID-19)

The COVID-19 pandemic has impacted and will continue to impact the delivery of services and costs throughout HSA. Beginning in March 2020, HSA began to experience an increase in CalWORKs, Medi-Cal, and CalFresh caseloads. This trend is expected to continue into 2021.

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Additionally, call volume has dropped significantly on the CPS hotline since the COVID-19 crisis began. It is anticipated that these calls will significantly increase once schools reopen and regular activity recommences.

On December 15, 2020, the Board authorized \$5 million to provide reimbursement directly to renters and homeowners who had financial harm as a result of the pandemic. This program is known as the Family COVID-19 Grant and applications were received from December 28, 2020 through January 31, 2021. HSA staff received and evaluated these applications; then responded to the County resident applicants as to the eligibility determination for these funds. There were approximately 3,800 applications received over a 35-day period.

On March 15, 2021, the Emergency Rental Assistance Program (ERAP) was made available to County residents living outside of the City of Stockton. This program closed on April 30, 2021. The intention of ERAP is to provide housing stability for families and individuals facing economic hardship caused by the COVID-19 pandemic. Applications are currently being received and evaluated by HSA staff.

COVID-19 and Realignment Impact

In 1991 and 2011, the State Legislature realigned programs, known as 1991 and 2011 Realignment, from the State to local governments. Realignment funds critical programs at the local level including health, behavioral health, public safety, and social services. While these funding sources are protected under the State Constitution from being used for other purposes, it does not protect them against dips in the economy since these are tied to the Sales Tax and the Vehicle License Fees. In addition, because Realignment is funded through Sales Tax and the State provided for a deferral of Sales Tax payments for small businesses, the impact to Realignment revenues and to the HSA could be significant. Estimates from the County Welfare Directors Association project a 13% decrease in the 1991 Realignment base and a 16% reduction in 2011 Realignment funding. Actual receipts for 2019-2020 came in higher than expected, and although neither 1991 nor 2011 reached base, the shortfall was less than anticipated, 3% for 1991 Realignment and 1% for 2011 Realignment.

The Governor's proposed 2021-2022 budget estimates Sales Tax revenue will increase for 2020-2021 by 5.1% but then decline for 2021-2022 by approximately 1%. Vehicle License Fees are estimated to increase by 7.6% for 2020-2021 and then decline by 1.8% for 2021-2022.

Project RoomKey

Under the Governor's Executive Order N-32-20 and Senate Bill 89, emergency legislation funding was established to help California fight COVID-19. This included support to local

governments to protect the health and safety of homeless populations and to mitigate the spread of COVID-19 by providing isolation capacity for homeless individuals through non-congregate sheltering (NCS). NCS is viewed as the most effective method to provide isolation capacity to protect sick and medically vulnerable homeless populations. This is now known Statewide as "Project Roomkey."

The goal of this effort is to provide NCS options for people experiencing homelessness, to protect human life, and to minimize strain on health care system capacity. Individuals lacking stable housing are high utilizers of hospital resources, including emergency room (ER) beds. Statewide data indicates homeless populations are more likely to use hospital ERs, sometimes making up to 20 to 30% of all adult ER visits. In addition, homeless individuals are admitted to inpatient units 5 times more often and have average lengths of stay that are longer than individuals with stable housing.

Project Roomkey is designed to serve the following homeless populations:

- ➤ Individuals who are asymptomatic but are at highrisk, such as people over 65 or who have certain underlying health conditions;
- ➤ Individuals who have been exposed to COVID-19 (as documented by a State or local public health official, or medical health professional) that do not require hospitalization, but need isolation or quarantine; and
- ➤ Individuals who are COVID-19 positive, but do not need hospitalization.

A task force led by the County HSA and General Services Department, comprised of various County Departments (County Administrator's Office, District Attorney's Office, Health Care Services, Office of Emergency Services, Public Health, and San Joaquin General Hospital), staff from the City of Stockton, Community Medical Center, and Dignity Health, convened to develop an operations plan to implement and support Project Roomkey within San Joaquin County. The operations plan identifies and screens which individuals are prioritized for emergency housing options based on Federal Emergency Management Agency (FEMA) guidelines. Additionally, Project Roomkey specifies that counties are responsible for providing transportation to the emergency housing sites, site management, and essential wraparound health services including behavioral health services. Contracted security services and local law enforcement also support the operation.

On April 18, 2020, the Governor announced a partnership with Motel 6 to make available hotel rooms for Project Roomkey Statewide. The County and G6 Hospitality LLC, doing business as Motel 6, negotiated an occupancy agreement based upon a State-approved template. The

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agreement allows for housing of non-COVID-19 positive, atrisk homeless individuals within 76 rooms at the Motel 6 located at 817 Navy Drive in Stockton.

On May 5, 2020, the County entered into an occupancy agreement to establish Project Roomkey (PRK) in San Joaquin County in an effort to provide isolation capacity for at-risk individuals experiencing homelessness, including those over 65 or who have certain underlying health conditions. The first PRK guests began arriving the very same day, with the total number of guests as high as 82 in August 2020.

The initial term for the lease occupancy agreement was from May 5, 2020, to June 30, 2020. The agreement was subsequently extended through June 30, 2021, however, the property owner exercised a 30-day out clause, terminating the agreement effective May 19, 2021. The County guaranteed a minimum occupancy level of 50 percent throughout the duration of the agreement. HSA, in coordination with various County departments, provided initial transportation to the location, welcome packets, hygiene supplies, snacks, three meals per day, laundry services for personal clothing, and daily check-in calls and visits to each guest during the duration of their stay, and final transportation from the location. The estimated cost of operational and supportive services for 2020-2021 is \$4,318,242.

The County is responsible for any costs necessary to restore the hotel premises to their original "as-is" condition as well as any potential liability stemming from the conduct of the guests. These costs are unknown at this time, but could result in significant financial obligations for the County.

Agency Structure

The HSA is organized into five bureaus: Income Maintenance; Children's Services; Employment and Youth Services; Aging and Community Services; and Administrative Services.

Income Maintenance Bureau

The Income Maintenance Bureau is responsible for determining, issuing, and maintaining the correct and timely Federal and State-mandated benefits for the CalWORKs, CalFresh, Medi-Cal, Foster Care, and Refugee Assistance programs.

HSA experienced a steady increase in CalFresh caseload beginning June 1, 2019. Additionally, there have been increases in CalWORKs, Medi-Cal, with a decrease to GA applications. It is anticipated that all programs will see an increase in applications in 2021-2022.

HSA continues to collaborate with community partners to conduct outreach to potentially eligible households and to

assist with benefit program application and renewal processes. Prior to the COVID-19 pandemic, HSA conducted community outreach and enrollment by leveraging the network of Community Centers operated by HSA's Aging and Community Services Bureau. Eligibility Workers were, and will be after the pandemic concludes, co-located at the Boggs Tract, Garden Acres, Kennedy, Larch Clover, Lodi, and Northeast Community Centers to provide County residents with increased access to the CalWORKs, CalFresh, and Medi-Cal programs. In collaboration with San Joaquin General Hospital (SJGH), HSA will continue to provide enhanced access to the Medi-Cal program by providing a Medi-Cal eligibility unit to process Medi-Cal applications for patients served at SJGH, including inmates that receive acute inpatient hospital services. Additionally, an Eligibility Worker will rotate at Channel Medical Center, Woodbridge Medical Center, and Tracy Care Center to provide Medi-Cal application assistance to patients at those clinics.

Children's Services Bureau

The Children's Services Bureau is responsible for services that ensure the safety, permanency, and well-being of children who have been abused or neglected. The major components of the Children's Services programs are Child Abuse Prevention, Emergency Response, Family Preservation, Family Maintenance, Family Reunification, Permanent Placement, Adoption, and Independent Living. Each component requires specific in-person service delivery by Social Workers to prevent or remedy neglect or abuse. State law requires Children's Services agencies to investigate reports of child maltreatment either within 24 hours or within 10 days, based upon the severity of the allegations and risk to the child. When CPS receives a report of suspected child abuse or neglect, Social Workers investigate the report to determine if the alleged child maltreatment is substantiated as defined in State law. Substantiated reports require further action and can result in either the provision of supportive services to the child and family, or if there is imminent risk to the child's safety, the removal of the child from the home.

Assembly Bill (AB) 403 was signed into law on October 11, 2015, and provided the statutory and policy framework to ensure services and supports are child-centered and tailored toward the ultimate goal of maintaining stable permanent families. AB 403 mandates substantial steps to achieve improvements in child experiences and outcomes by ensuring that Resource Families receive targeted training and support to better prepare them to meet the needs of vulnerable children in the foster care system and to ensure children are able to be cared for in high-quality, home-based family care environments. The legislation also advances California's long-standing goal to move away from the use of long-term group home care by increasing youth placement in family settings and by transforming existing group home care into an

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environment where youth who are not ready to be placed with families, can receive short-term intensive treatment geared towards transitioning them to family-based care.

The Continuum of Care Reform adopted through AB 403, includes the mandate to conduct Child and Family Team meetings within 60 days of a child's removal from the home, and then at least every six months thereafter while the Agency is providing services to the family. The purpose of these meetings is to invite family members, service providers, and other support people to discuss the strengths and safety concerns for each family and to incorporate their voices in the case service plan.

Ongoing case management services assist in the development of basic life skills of the family to keep the family intact or to develop alternate family structures when the child cannot safely remain in the home. Approximately 12 months of services are provided to children who remain safely in the home while the family receives services. If it is determined that a child cannot remain in the home, even with Intensive Family Preservation and support services, then foster placement is arranged in the most family-like setting consistent with the best interests of the child. Up to 18 months of services are provided to children and their families when a child has been removed from the home and the family is making progress towards reunification. When a child cannot be returned to a safe home after services have been delivered, the child must be provided with a family-like living arrangement as soon as possible.

Adoption services provide permanency options for children who are unable to be reunified with their birth parents. The Independent Living Program provides foster youth with education and other supportive services designed to help transition youth from foster care to living independently. Federal and State laws require Social Workers to visit foster children on a monthly basis. AB 12 (2010) was passed to improve the outcomes for youth in foster care by extending assistance to eligible youth that remain in foster care up to age 21.

In conjunction with the Court Appointed Special Advocates (CASA), the HSA will fund the CASA team to complete family finding efforts for youth who are placed in long-term foster care or planned permanent living arrangements. The CASA will contact the CPS Social Worker to assist in the family finding efforts and discuss new contacts with the Social Worker before making any attempts to connect a youth with a new contact. The CPS Social Worker is the gatekeeper of information about the youth, and safety of the youth remains the number one priority for HSA.

Employment and Youth Services Bureau

The Employment and Youth Services Bureau provides employment, education, and training services under the

CalWORKs program. Federal and State assistance available to CalWORKs participants is subject to time limits of no more than 24 months for able-bodied adults, with stringent requirements for participation in Welfare-to-Work (WTW) activities leading to self-sufficiency. Participation includes job preparation and placement services, work experience, employment activities, vocational training and education, mental health and substance abuse treatment, and referrals to community services. The WTW program provides 24 months of flexibility for CalWORKs clients to receive a wide array of services to enter and remain in the workforce. Participants may be eligible for assistance beyond the time limit if specific criteria are met, including meeting the Federal Work Participation Rate, or a qualifying exemption.

Subsidized employment has been a critical path to selfsufficiency for CalWORKs clients. The Expanded Subsidized Employment program further emphasizes subsidized employment as a Statewide strategy to transition participants to the workforce. HSA has long-standing partnerships with the Greater Stockton Chamber of Commerce (Chamber) and the Employment and Economic Development Department to provide the Stockton Chamber Apprenticeship Program (SCAP), a subsidized employment program offered to CalWORKs participants. This partnership has developed successful strategies to link clients with employers, including robust employer outreach and recruitment, job development, employer screening, job matching, and ultimately job placement. Under SCAP, the Chamber identifies potential job openings in the area and works with the case managers to place CalWORKs participants with the appropriate employers. Employers that hire CalWORKs participants through SCAP may be reimbursed for up to 50% of the wages paid for up to six months. The employer is expected to retain the participant upon successful completion of SCAP.

In December 2018, the HSA was initially awarded \$2.4 million over 17 months to implement a Home Visitation Program (HVP) for CalWORKs participants (\$800,000 for 2018-2019, and \$1.6 million for 2019-2020). The County's HVP focuses on health education using the Parents as Teachers curriculum, and addresses literacy, financial planning, and increased work participation rates. The Program, known locally as FamilyWORKs, coordinated for HSA by First 5 San Joaquin is anticipated to serve 330 families in 2020-2021, with funding in the amount of \$2.5 million. It is anticipated that the Program will serve 400 families in 2021-2022 with funding in the amount of \$3.1 million.

On October 14, 2019, the State awarded HSA funding to implement a CalWORKs Housing Support Program (HSP) in San Joaquin County. The HSP provides homeless CalWORKs families with housing navigation and case management services. The program, known locally as

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HousingWORKs, coordinated for HSA by First 5 San Joaquin, began in December 2019 and has the goal of placing 105 families into permanent housing by June 30, 2021. The HousingWORKs program is projected to continue in 2021-2022 with new State funding in the amount of \$1.2 million.

The General Assistance (GA) Division determines eligibility for the GA Program, which is intended to provide support to indigent adults who are not supported by their own means, other public funds, or other assistance programs. The GA Division includes the responsibility of the AB 109 program and the AB 720 (2013) program. As a result of AB 109, HSA will continue to work collaboratively with the Probation Department to enroll newly-released individuals and probationers in the CalFresh and Expanded Medi-Cal programs by co-locating Eligibility Workers at the assessment center. In addition, with the enactment of AB 720, HSA is working collaboratively with the Sheriff's Office to enroll pre-sentenced inmates and inmates that receive acute inpatient hospital services in Medi-Cal. The GA Division also works with the Sheriff and local prison authorities to coordinate a pre-release program to begin the application process for Expanded Medi-Cal to shorten or eliminate any break in medical coverage upon release from jail or prison.

Aging and Community Services Bureau

The Aging and Community Services Bureau provides mandated services to abused, neglected, exploited, and/or disabled adults to prevent or reduce inappropriate institutional care. The Bureau strives to help individuals achieve and maintain the highest level of independence, self-support, and self-sufficiency within the range and scope of their abilities. Mandated services for adults include Information and Referral, In-Home Supportive Services (IHSS), and Adult Protective Services (APS).

IHSS provides services to help elderly and disabled persons so that they are able to remain in their homes. To be eligible, clients must be over 65 years of age, disabled or blind, and meet resource limits for the program. IHSS is considered an alternative to out-of-home care, such as nursing homes or board and care facilities. The IHSS caseload continues to grow as the number of eligible IHSS recipients has increased due to people living longer and to a larger number of eligible Medi-Cal clients.

Administrative Services Bureau

The Administrative Services Bureau provides support services throughout HSA related to policies and procedures; staff development and training; information systems; fiscal and accounting; quality control; fair hearings; benefit recovery; collections; personnel; reception and benefit issuance; and staff support.

Staff Development and Training has created a training curriculum and delivers comprehensive instruction to HSA staff, with a primary focus on the CalWORKs, CalFresh, Medi-Cal, and the California Statewide Automated Welfare System. In an effort to meet the demands of the complex programs administered by HSA, Eligibility Workers must complete a comprehensive training course. It is anticipated that several in-service refresher trainings will occur in 2021-2022. The topics range from Medi-Cal eligibility to determining when and how to provide expedited benefits and services to clients. Additionally, three induction training classes will be completed in 2021-2022, providing the foundational training for newly-hired Eligibility Workers.

Another facet of the Administrative Services Bureau is the maintenance of HSA's facilities. During 2019-2020, the HSA main building's Heating Ventilation and Air Conditioning (HVAC) replacement began. The first phase of this project is the replacement of the building control system and is scheduled to be completed prior to the end of 2020-2021. The second phase is scheduled to begin in 2021-2022. This phase consists of duct cleaning and an upgrade of lighting controls. The HVAC replacement process will span multiple fiscal years, which will maximize the Federal and State funding participation. Additionally, a modification to the design of several workstations throughout the first and fourth floors will be reviewed and evaluated. This modification is expected to improve workflow as well as provide for Americans with Disabilities Act accessibility.

The following are changes projected for the various assistance programs administered by HSA:

CalWORKs Assistance - \$100,615,934

The CalWORKs program is the largest cash assistance program for children and families, providing financial help to meet basic needs (shelter, food, and clothing) when unable to meet those needs on their own. The CalWORKs program represents a welfare system based upon principles that place high value on recipients obtaining work. Eligible families must include a child under age 18, who lacks parental support due to absence, death, incapacity, or the unemployment of one or both parents. CalWORKs Assistance is time-limited for most adults in the household, and most recipients are required to work or participate in WTW activities for a minimum number of hours per week. The necessary supportive services, including child care, are provided to ensure employment is possible. The amount of a family's monthly assistance payment depends on a number of factors, including the number of people who are eligible and the special needs of those family members. The income of the family is considered when calculating the amount of cash aid the family receives.

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The recommended budget includes an increase of \$758,672 from 2020-2021. In 2021-2022, the average cases per month is projected to be 11,723. This represents a decrease of 1.00% from the 2020-2021 caseload budget of 11,841, and reflects programmatic changes to be offset by a 1.76% increase in cost per case.

Foster Care Assistance - \$53,439,761

The Foster Care program provides support payments for children in out of home care. This program is administered by counties in accordance with regulations, standards, and procedures set by the California Department of Social Services as authorized by law. The out-of-home care system is designed to protect those children who cannot safely remain with family. Most are removed from their parents and made dependents of the Court. A smaller number are wards of Juvenile Probation or live with legal guardians. Some are voluntarily placed in out-of-home care by their parents.

Currently, these children are placed in family homes with relatives, resource family homes, homes certified by foster family agencies, and in short-term residential therapeutic programs. Statutorily, relatives are given preference over other types of placements. All providers for these children, except relatives not participating in the Approved Relative Caregiver Funding Option Program and legal guardians, are studied and licensed to provide care.

A written case plan is developed for each child and family to ensure care and protection is in the best interests and special needs of the child. The plan includes a judicial or administrative review every six months to determine if out-of-home care is still required. As children in the program begin to mature, independent living training and services are made available to youth of ages 16 to 24 to provide job and career development skills that will be needed to live independently. AB 12 extends Foster Care benefits to youth through age 21. To be eligible to receive extended Foster Care benefits, youth must be in Foster Care prior to age 18.

The recommended budget reflects a decrease of \$7,508,145 from 2020-2021, primarily due to a decrease in caseload of 9.94% and a 2.38% decrease in cost per case. This reduction is due to fewer children in short-term residential therapeutic program placements and Foster Family Agencies.

Adoptions Assistance Program (AAP) - \$30,884,994

The AAP was developed to encourage the adoption of special needs children and remove the financial disincentives for families to adopt. If the child is deemed eligible, an adoption assistance agreement or a deferred adoption assistance agreement is executed with the adoptive parents prior to the adoption finalization. A reassessment of the child's needs and family's circumstances is conducted every two years. The

amount of financial assistance is determined based upon the special needs of the child and circumstances of the family.

AB 12 extended AAP benefits beyond the age of 18 for eligible youth when adopted at age 16 or later. The intent of the extended AAP benefit is to help youth maintain a safety net as they transition to independence.

The recommended budget includes an increase of \$1,807,361 from 2020-2021. In 2021-2022, the average cases per month are projected to increase by 1.98% and the cost per case is estimated to increase by 4.24% due to a statutory Cost Of Living Adjustment increase effective July 1, 2021.

General Assistance (GA) - \$920,000

The GA program provides relief and support to indigent adults who are not supported by their own means, other public funds, or other assistance programs. California Welfare and Institutions Code Section 17000 requires California counties to administer a GA program. The authority to define and develop the GA program is delegated to each county's Board of Supervisors. Participants repay GA payments by working a specified number of hours each month in the GA Work Program. Repayments may also be made by collecting proceeds from the sale of real property, withholding an amount equal to the GA interim assistance payments from a lump sum Social Security award, or collecting from the recipient's sponsor.

The recommended budget reflects an overall decrease of \$30,000 from 2020-2021. In 2021-2022, the decrease represents a 3.16% reduction in costs. The reduction in applications and caseload is associated with the COVID-19 pandemic.

The GA program has historically been funded 100% by the County. In 2015-2016, AB 109 funding became available for AB 109 clients to support the transitional housing portion of the GA program. This dedicated funding totaling \$174,818 for 2021-2022 represents 19% of the total projected GA expenditures.

In-Home Supportive Services (IHSS) - \$23,403,243

The IHSS program provides specified supportive services to enable eligible persons to remain in their own homes as an alternative to out-of-home care, such as nursing homes or board and care facilities. Eligible persons are aged, blind, or disabled recipients of public assistance, or similar persons with low incomes. Disabled children are also eligible for IHSS. Services include domestic services such as meal preparation, laundry, shopping, and errands; personal care services; assistance while traveling to medical appointments or to other sources of supportive services; protective supervision; teaching and demonstration directed at reducing

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the need for supportive services; and certain paramedical services ordered by a physician.

The recommended budget includes an increase of \$296,381 from 2020-2021. Senate Bill 80, effective July 1, 2019, established a new Maintenance of Effort (MOE). The County IHSS MOE will increase by the annual inflation factor and the County share for any locally negotiated wage and benefit increases. The State will fund IHSS administrative costs through a State General Fund allocation. The County will be responsible for any administrative costs above the State General Fund allocation.

Caseloads are projected to increase by 4.0% Statewide, but is expected to be higher in San Joaquin County. In addition, minimum wage will increase to \$15.00 per hour effective January 1, 2022.

On March 24, 2020, the Board acting as the IHSS Public Authority Governing Board of Directors, adopted a Memorandum of Understanding (MOU) (A-20-64) between the IHSS Public Authority and SEIU 2015. Key elements of the MOU are as follows:

➤ Term: March 24, 2020 through March 31, 2023.

➤ Wage Supplement: \$0.50 per hour above the California minimum wage.

➤ Benefits Rate: \$0.70 per hour.

> Safety Equipment: \$7,250 per year.

Temporary Homeless Shelter - \$2,522,703

Families who are eligible for CalWORKs assistance and are homeless may apply for a special-need payment to meet costs for temporary and permanent housing. The maximum homeless assistance payment is based on the size of a CalWORKs family. Homeless Assistance was formerly available only as a once-in-a-lifetime benefit unless the family was homeless due to domestic violence, natural disaster, inhabitability, or a physical or mental disability. Effective January 1, 2017, AB 1603 replaced the once-in-a-lifetime restriction and now requires that eligibility is reset every 12 months. CalWORKs families may be eligible to apply for Homeless Assistance benefits to assist with payment of rent arrearages. Payment of arrearages is considered a family's Homeless Assistance payment.

The recommended budget reflects a decrease of \$280,300 from 2020-2021. The decrease is related to caseloads decreasing by 10% with the cost per case remaining the same based on actual experience.

Refugee Cash Assistance - \$40,000

The Refugee Cash Assistance program provides up to eight months of cash assistance to needy refugees without children who are not otherwise eligible for any other cash aid. These refugees are unable to return to their country of origin because of persecution or a well-founded fear of persecution on account of race, religion, nationality, or political opinion. These individuals may also be eligible to receive employment and other social services during the same eight-month period. Funding of the Refugee Cash Assistance program is 100% Federally-reimbursed.

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Workload Data								
	2017-2018	————Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022			
CalWORKs Assistance	12,485	11,228	10,650	10,657	11,723			
Foster Care								
Resource Families Home	618	750	711	811	819			
Group Home/STRTP	173	182	184	115	116			
Foster Family Agencies	509	415	343	30	31			
Adoption Assistance	2,134	2,166	2,177	2,170	2,213			
CalFresh	46,849	43,904	47,629	48,341	49,308			
CalFresh Dollars	\$13,369,452	\$12,529,028	\$13,195,820	\$13,390,177	\$13,652,778			
General Assistance	912	673	524	367	660			
General Assistance Dollars	\$94,760	\$71,252	\$49,760	\$42,353	\$76,667			
In-Home Supportive Services	6,391	6,640	6,973	7,750	8,610			
Medi-Cal	120,427	118,620	114,854	118,872	122,019			
Refugee Cash Assistance	7	3	2	2	2			
Temporary Homeless Shelter	1,826	1,876	1,611	1,510	1941			



5053900000—Mary Graham Children's Shelter

Human Services

Chris Woods, Human Services Director

	2019-2020	2020-2021	2021-2022	2021-2022	Increase
General Fund	Actual	Adjusted	Requested	Recommended	(Decrease
Expenditures					
Salaries & Benefits	\$5,286,249	\$5,980,143	\$6,276,797	\$6,276,797	\$296,654
Services & Supplies	1,117,443	1,741,763	1,757,763	1,757,763	16,000
Centrally-Budgeted Expenses	637,873	285,583	297,165	297,165	11,582
Capital Expenditures	0	250,000	150,000	150,000	(100,000
Operating Transfers Out	58,500	0	0	0	(
Total Expenditures	\$7,100,065	\$8,257,489	\$8,481,725	\$8,481,725	\$224,23
Expenditure Reimbursements	(496,183)	(650,645)	(600,500)	(600,500)	50,14
Total Appropriations	\$6,603,882	\$7,606,844	\$7,881,225	\$7,881,225	\$274,38
Earned Revenues By Source					
Aid From Other Governments	\$4,495,125	\$5,192,177	\$5,152,453	\$5,152,453	(\$39,724
Total Revenues	\$4,495,125	\$5,192,177	\$5,152,453	\$5,152,453	(\$39,724
Net County Cost	\$2,108,757	\$2,414,667	\$2,728,772	\$2,728,772	\$314,10
Allocated Positions	48.0	48.0	48.0	48.0	0.
Temporary (Full-Time Equivalent)	15.8	15.8	13.7	13.7	(2.1
Total Staffing	63.8	63.8	61.7	61.7	(2.1

Purpose

Mary Graham Children's Shelter (MGCS) provides temporary protective custody and services to children alleged to be abused or neglected and who come within the jurisdiction of the Juvenile Court as dependents. Service provisions at the Shelter are mandated by the Welfare and Institutions Code, which includes food, clothing, health care, education, safety, supervision, counseling, recreation, and access to religious services.

Major Budget Changes

Salaries & Employee Benefits

> \$302,523 Salary and benefits adjustments.

> (\$5,869) Decrease in extra-help.

Services & Supplies

> \$15,000 Increase in utilities.

> \$5,000 Increase in clothing and supplies.

> \$5,000 Increase in communication costs.

Decrease in food costs.

> (\$5,000) Decrease in furniture.

Centrally-Budgeted Expenses

> (\$5,000)

> (\$48,547) Decrease in Workers' Compensation insurance costs.

➤ (\$4,765) Decrease in data processing costs.

➤ \$21,193 Cost Allocation Plan adjustment.

Expenditure Reimbursements

> (\$50,145) Decrease in reimbursements from Children's Services to provide

Emergency Relative Placement

Assessments (ERPA).

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Human Services

Revenues

> (\$23,545) Decrease in State reimbursements reflecting current population

eligibility.

➤ (\$16,179) Decrease in Federal reimbursements reflecting the 10-day maximum stay.

Capital Expenditures

> \$150,000 Roof replacement.

Program Discussion

The 2021-2022 recommended Mary Graham Children's Shelter (MGCS) budget is \$8,481,725, which is an increase of \$224,236 from the 2020-2021 adjusted budget. This change is primarily due to an increase in salary and benefits, partially offset by a decrease in capital expenditures.

Since MGCS is an essential function, it has remained open during the Novel Coronavirus (COVID-19) pandemic under the social distancing protocols outlined by the California Department of Public Health. The Shelter has the ability to house a child in isolated quarters if exposed or tested positive for COVID-19.

Continuum of Care Reform (CCR)

On January 1, 2016, the Continuum of Care Reform (CCR) was implemented into law through the approval of State Assembly Bill (AB) 403, with full implementation on January 1, 2017. The CCR is intended to comprehensively reform foster youth. The CCR also advances California's long-standing goal to move away from the use of long-term group home care by increasing youth placement in family settings transforming existing group home care into places where youth who are not ready to be placed with families can receive short-term intensive treatment and services, and providing placement and treatment options for youth in foster care by ensuring that families providing foster care receive targeted training and support.

As a licensed Temporary Shelter Care Facility, children stay no longer than 10 calendar days at MGCS. For any stay that exceeds 10 calendar days, a written report must be submitted to the California Department of Social Services within 24 hours outlining the reasons and circumstances for the overstay. The law also requires an assessment to be completed prior to the placement of any child in the Foster Care System. To expedite the placement process, assessments are performed at MGCS prior to placing children into care.

To meet statutory deadlines, MGCS continues to hold Placement Meetings twice a week with Children's Services (CS) and Behavioral Health Services staff to expedite the placement process for children residing at the Shelter. This effort has resulted in the reduction of the average daily population at MGCS from a high of 37 children in 2015-2016 to approximately 16 children during the first eight months of 2020-2021.

Emergency Relative Placement Assessments (ERPA)

Since 2017-2018, MGCS Social Workers began performing ERPAs to place children with approved relatives, instead of at MGCS while arrangements for permanent placement are completed. The Shelter Social Workers are scheduled at MGCS to cover all shifts during the week to ensure the process is immediately performed as soon as a child is placed into protective custody by CS. When not performing ERPAs, Social Workers engage with the children to help transition to their next placement and work to establish a rapport to better identify and pass on the child's needs and coping skills to the families and agencies where they will be placed in an effort to increase the chances of success in the new placement.

Changes in procedures, including the ERPA process, have resulted in transitioning most children from the Shelter, usually within one or two days, into placement within the Foster Care System. Children that stay longer at MGCS generally have specific needs which must be accommodated, such as mental health; behavioral issues; medical conditions; developmental disabilities; and/or a history of trauma, abuse, or neglect. While in care at MGCS, children often require additional services and enhanced levels of supervision (staffing ratios of 1:2 or 1:1) to better serve their needs. In order to meet minimum mandated staffing ratios of 1:4 and any necessary enhanced staffing ratios of 1:2 or 1:1, MGCS will dedicate 18 full-time and 25 extra-help Shelter Counselors.

Facility

MGCS is a 24 hours a day, 7 days per week facility consisting of two residential cottages with two separate living pods in each cottage. Residential cottages are utilized based on the current needs of the children in care. The daily population varies based upon available placement options, local foster care resources, frequency of local law enforcement drug and parole sweeps, and other factors.

While this facility is one of the few shelters that remain in the State due to the passage of the CCR, it serves a vital role in San Joaquin County. Approximately 550 children are assessed at the facility annually or receive services and many children are housed at the Shelter until they can be assessed and placed in an appropriate setting. Without the facility,

5053900000—Mary Graham Children's Shelter

Human Services

children would have to be housed in a hotel or motel or a conference room instead of the privacy and comfort of the Shelter.

Since 2018-2019, MGCS requested funding to address needed facility repairs. The 2021-2022 recommended budget includes \$150,000 for the Shelter roof replacement of the administration shelter building. Roof replacements for the remaining shelter buildings will occur over the next four years.

The MGCS facility also includes:

> Child Advocacy Center - Provides comprehensive services for child victims of sexual abuse and serves as a pediatric medical clinic for MGCS residents and local foster youth. The Center provides a safe and respectful location for the San Joaquin County Sexual Assault

- Response Team's emergency evaluations, 24 hours a day, 7 days per week for child and adult victims.
- ➤ Walter Britten Visitation Center Families with children in the child welfare system are afforded daily opportunities to visit under the guidelines set forth by social workers and the courts.
- ➤ San Joaquin County Office of Education's (SJCOE)

 Dorothy Biddick School Shares the site and its buildings with MGCS. The School offers many options for activities and collaboration toward the provision of comprehensive and integrated programs. The SJCOE ONE School (Field of Dreams) utilizes two classrooms for community and on-site elementary school children. The collaborative efforts are aimed at providing costeffective service delivery to MGCS residents and improving their likelihood of successful development into healthy individuals.

Workload Data

	2017-2018	———Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022
Children Provided Care *	564	486	476	545	550
Average Daily Population provided care	16	11	9	16	12
Average Length of Stay (Days)**	10	7	10	12	10

^{*} Figure includes services for individuals provided multiple occurrences of care throughout the year.

^{**}After January 1, 2017, the length of stay was statutorily limited to 10 days.



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Human Services

Jerome C. Wilverding, County Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$0	\$5,000,000	\$800,000	\$800,000	(\$4,200,000)
Other Charges & Uses	547,100	732,223	2,843,995	2,753,995	2,021,772
Total Expenditures	\$547,100	\$5,732,223	\$3,643,995	\$3,553,995	(\$2,178,228)
Expenditure Reimbursements	0	(5,000,000)	(1,400,000)	(1,400,000)	3,600,000
Total Appropriations	\$547,100	\$732,223	\$2,243,995	\$2,153,995	\$1,421,772
Earned Revenues By Source					
Operating Transfers In	\$0	\$122,000	\$116,000	\$116,000	(\$6,000)
Total Revenues	\$0	\$122,000	\$116,000	\$116,000	(\$6,000)
Net County Cost	\$547,100	\$610,223	\$2,127,995	\$2,037,995	\$1,427,772

Purpose

This budget provides funding contributions to non-County organizations for various community services. Funding for these programs is a Board of Supervisors' policy matter, and is reviewed annually as part of the budget process.

Major Budget Changes

Services & Supplies

> (\$4,200,000) Decrease in one-time funding for Family COVID Assistance Grants

(FCAG) processed in 2020-2021.

Other Charges

> \$1,400,000 Re-budget unused Emergency Rental Assistance Program (ERAP) grants.

➤ \$621,772 Increase in funding to various non-County organizations.

Expenditure Reimbursements

> (\$3,600,000) Decrease in reimbursement for ERAP and FCAG programs.

Operating Transfers In

➤ (\$6,000) Decrease in revenue from Domestic Violence General Fund Special Account.

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for Community Services focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and proactively deal with water issues.

Program Discussion

The 2021-2022 recommended Community Services budget funds nine non-County organizations totaling \$3,553,995, which is a decrease of \$2,178,228 from the 2020-2021 adjusted budget. The decrease is primarily attributed to the decrease in the FCAG program, partially offset by the rebudgeting of unused ERAP grant, and contributions to various non-County organizations.

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Human Services

For 2021-2022, the County Administrator's Office (CAO) provided guidance documents and application to agencies requesting funding from the County. Agency(ies) are required to include the following information:

- ➤ How requested funding will address one or more of the Board Strategic Priorities;
- Organizations' operating budget;
- > Other County funding received;
- > Other non-County governmental funding received
- > Programmatic spending plans; and
- ➤ Performance-based metrics used in the evaluation of the projected outcomes.

Bread of Life Ministries

The 2021-2022 recommended budget includes \$170,000 for Bread of Life Ministries. A portion of the recommended funding (\$95,000) assists in providing nutritious supplemental groceries, every third Saturday, at five primary locations in Lodi, Manteca, East Stockton, Northwest Stockton, and Tracy. The remaining recommended funding (\$75,000) is designated for a one-time purchase or lease of a transportation vehicle to enable more flexibility in the ability to pick up and deliver food donations. In 2020, Bread of Life Ministries expanded to include home delivery services during the 2019 Novel Coronavirus (COVID-19) pandemic. During 2021-2022, Bread of Life Ministries plans to serve more than 20,000 clients at several locations, and to continue expansion of services to include the provision of food to various non-County organizations engaged in feeding programs throughout the County. During 2020, Bread of Life Ministries served over 30,000 individuals, which is an increase of 19,642 (189%) from 2019.

The work of Bread of Life Ministries addresses the Board's Strategic Priorities to "increase organizational capacity and promote good governance", and "strengthen the County's fiscal responsibilities" by collaborating across the community to bring nutritional support to County residents who are experiencing food insecurity.

Bread of Life Ministries has an operating budget of \$487,000 and receives no other County funding.

Children's Home of Stockton (CHS)

The 2021-2022 recommended budget includes \$161,266 for CHS. County funding will enable CHS to continue to support and enhance the Transition Aftercare Program. CHS is the largest social services organization in Stockton and has been serving at-risk youth throughout the County and California for over 139 years. Each year, CHS provides nearly 200 children and adolescents with comprehensive educational and

therapeutic services. CHS provides professional counseling in a 34-bed residential treatment program and provides educational services in a K-12 non-public school setting certified by the California State Department of Education.

Since California's Continuum of Care Reform became effective in 2016, CHS is one of only two group homes in the County to successfully secure a Short-Term Residential Therapeutic Program (STRTP) license. Where San Joaquin County previously had approximately 150 beds available for placement with approximately a dozen group homes for foster youth; with 34 beds, CHS is now the largest placement facility available in the County. There are currently 46 total beds available in the County with CHS having 73% of those beds. There are approximately 1,268 youth in the foster care system in need of placement. Unfortunately, since 2018-2019 four group homes have closed their doors leaving CHS as the primary option in the County to place foster youth.

The 2021-2022 funding request responds to a growing critical need and addresses the Board's Strategic Priority to "promote good governance and increase organizational capabilities". CHS has partnered with the Human Services Agency (HSA), Behavioral Health Services, and the Probation Department to prioritize San Joaquin County referrals, as CHS is the largest licensed STRTP provider of Specialty Mental Health Services in the County, with 73% of the available beds.

CHS has an operating budget of \$9.7 million and receives approximately \$1.3 million in other County funding.

Clinton McCausland American Legion Post 190

The 2021-2022 recommended budget includes partial funding of \$125,000 for Clinton McCausland American Legion Post 190. Recommended funding will be used to fund the Veterans Emergency Assistance Program (VEAP) by providing funding for the purchase of a wheelchair accessible van and to provide emergency housing, food, and utilities.

The Clinton McCausland American Legion Post 190 was established in Ripon in 1927 and represents the cities of Escalon, Manteca, and Ripon. The VEAP will provide transportation to veterans and their spouses to medical appointments, grocery and pharmacy shopping, and social/entertainment opportunities. Additionally, the VEAP will provide temporary emergency housing, food, and utilities for homeless veterans and their spouses or those in danger of becoming homeless. Initially the VEAP is planned to provide services to veterans in the communities of Escalon, Manteca, and Ripon with the goal to expand VEAP Countywide through collaboration with other American Legion posts.

The 2021-2022 funding request addresses the Board's Strategic Priority to "promote good governance and increase organizational capabilities'.

Human Services

The Clinton McCausland American Legion Post 190 has an operating budget of \$8,500 and receives no other County funding.

Community Partnership for Families of San Joaquin (CPFSJ)

The 2021-2022 recommended budget includes \$152,234 for CPFSJ. Recommended funding will be used to provide comprehensive assessment, resource connection, and case management services to youth and adults currently involved in the criminal justice system who are at risk of incarceration and/or recidivism.

Program objectives include, providing target population with comprehensive intake and assessment services to identify urgent basic needs; provide resource education and connection in response to identified needs/challenges; provide a strength-based comprehensive and integrated model of case management to improve public safety and reduce the potential for recidivism; and engage youth in positive youth-development activities that prevent criminal justice system involvement and help avoid further or escalating contact with the juvenile justice system.

The 2021-2022 funding request addresses the Board's Strategic Priority to "improve public safety and enhance overall criminal justice system."

CPFSJ has an operating budget of \$2.7 million, and anticipates \$1.7 million in other County funding during 2021-2022, including funding from the Juvenile Supplemental Law Enforcement Act, Assembly Bill (AB) 109, Positive Youth Justice Initiative, Youth Success Team Partnership, and Employment and Training Services. This program targets youth and adults on formal and informal probation; youth at risk of justice system involvement; and parolees.

Haven of Peace

The 2021-2022 recommended budget includes \$125,300 for Haven of Peace. Recommended funding will be used to fund the one-time cost to install a solar system in order to reduce the cost of electricity by more than 96% the first year. Savings will grow as electric utility rates are expected to rise 3.78% per year.

Established in 1959, Haven of Peace was the first homeless shelter for women in San Joaquin County. The present shelter provides a safe environment for 35 homeless women and children, and provides residents with tools that help them become self-sufficient. The 2021-2022 funding request addresses the Board's Strategic Priority to "improve public safety and enhance overall criminal justice system."

Haven of Peace has an operating budget of \$404,500, and receives \$6,375 in other County funding.

Oasis City Center

The 2021-2022 recommended budget includes \$197,088 for the Oasis City Center. This organization received funding in 2020-2021 under their former name of Lord's Gym City Center. Recommended funding will be used to expand the Oasis Cares program to provide 8,400 households with groceries, and to provide 300 referrals to partner agencies for issues related to mental and physical health. The economic fallout due to the COVID-19 pandemic has resulted in many more County residents finding themselves in need of assistance. Since March 2020, Oasis City Center has served over 1.1 million pounds of food to 255,000 individuals facing economic hardship, school closures, and quarantines.

Oasis City Center was founded in 2018 (formerly, Lord's Gym City Center), to provide a safe, positive, and productive environment for youth living in the County. Since its inception, Oasis City Center has provided hands-on training and support in important life skills such as resiliency; emotional intelligence; physical health and wellness; and healthy communication to nearly 2,600 local youth.

The 2021-2022 funding request addresses the Board's Strategic Priorities to "promote good governance and increase organizational capabilities" by partnering with other local agencies to tackle many of the issues facing today's youth, and "improve public safety and enhance overall criminal justice system", by addressing quality of life, health, public safety, and homelessness issues through its various programs.

Oasis City Center has an operating budget of \$801,000 and receives no other County funding.

San Joaquin County Child Abuse Prevention Council (CAPC)

The 2021-2022 recommended budget includes \$98,107 for the CAPC's Homeless Outreach & Meaningful Engagement Project (Project HOME). Project HOME was piloted in 2020 in partnership with the United Way and the District Attorney's (DA's) Office. The program is designed to provide targeted outreach to homeless families with children 0-18 years old and to provide intensive case management services that support children's safety and promote family strengthening. Objectives of Project HOME are to:

- 1. Collaborate with community partners such as the DA's Office, Visionary Home Builders, HSA, and Salvation Army.
- 2. Provide weekly outreach to homeless encampments.
- 3. Build trust within the homeless community.
- Increase families' knowledge/connections to local resources.

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- Provide one-on-one coaching to increase life skills to avoid recidivism.
- 6. Work with Family Justice Center to create a "hub" where school-age children can successfully participate in distance learning with the necessary equipment and support that provides for a productive learning environment.

CAPC was established in 1978 with the mission to protect children and strengthen families through awareness and outcome-driven programs delivered with compassion. The 2021-2022 funding request addressed the Board's Strategic Priorities to "promote good governance and increase organizational capabilities" and "to improve public safety and enhance overall criminal justice system", by addressing quality of life, health, public safety, and homelessness issues through early intervention and education.

CAPC has an operating budget of \$19.7 million, and receives \$4.6 million in other County funding.

Tracy Interfaith Ministries

The 2021-2022 recommended budget does not include funding for Tracy Interfaith Ministries. Tracy Interfaith Ministries is a food pantry and clothing closet that serves low-income families and individuals in Tracy. The organization also provides emergency rent and utility assistance and referrals to additional services. Tracy Interfaith Ministries is the only food bank located in Tracy and operates 100% by volunteers. This organization does not have a Countywide reach; therefore, funding is not recommended.

The 2021-2022 funding request addressed the Board's Strategic Priority to "promote good governance and increase organizational capabilities" by collaborating with other community organizations that provide opportunities for residents, and by providing public access to physical services and referrals for mental health services.

Tracy Interfaith Ministries has an operating budget of \$324,200 and receives \$10,000 in other County funding in the form of a Community Development Block Grant.

Transition U

The 2021-2022 recommended budget includes \$100,000 for the Transition U program to provide transitional housing to low-income homeless veterans. Recommended funding will be used to lease a 19-bedroom property located in south Stockton to provide emergency transitional housing for homeless female veterans and their children. Additionally, through a partnership with DeVry University, the organization will provide laptops, iPads, and Wi-Fi for virtual learning opportunities. Services and residency in the

Stockton property will be open to female veterans and their children Countywide.

The 2021-2022 funding request addresses the Board's Strategic Priority to "improve public safety and enhance overall criminal justice system" by lessening the impacts of homelessness via transitional housing for a vulnerable, at-risk population.

Transition U has an operating budget of \$953,299 and receives no other County funding.

Women's Center-Youth & Family Services (WCYFS)

The 2021-2022 recommended budget includes \$225,000 for WCYFS programs. The amount of \$116,000 is recommended to be funded from the Domestic Violence General Fund Special Account (#15304), and \$109,000 from the General Fund.

County funding to the WCYFS provides resources for supportive, educational, and crisis intervention services to victims of domestic violence and sexual assault. Recommended funding will provide 24-hour crisis intervention services to at least 4,000 victims of rape/sexual assault; emergency shelter for 560, support and advocacy services for 2,070, and case management services for 2,300 victims of domestic violence, sexual assault, human trafficking, and youth homelessness; and operation of the Safe House program. During 2019-2020, WCYFS provided crisis intervention to 1,830 individuals on their hotlines, 432 through emergency shelter housing, 97 victims through the Sexual Assault Response Team, 72 youth through Drop-In Center Services, and 1,640 victims via walk-ins to their local offices.

The 2021-2022 funding request addresses the Board Strategic Priority to "Increase organizational capacity and promote good governance" by providing services and resources to victims of domestic violence, sexual assault, and runaway homeless youth.

WCYFS has an operating budget of \$3.9 million, and receives approximately \$1.1 million in other County funding including the Child Welfare Parenting program, Youth Outreach and Family Support programs, Family Violence Prevention Program, and the Youth Services Bureau.

Domestic Violence Fund

Domestic Violence General Fund Special Account (#15304) revenue is derived primarily from marriage license fees and domestic violence fines, and is dedicated to domestic violence programs. As of March 31, 2021, the fund balance was \$246,895. Currently, the fund supports one non-County organization, the WCYFS. The recommended budget limits annual funding from the fund to the five-year average of

Human Services

deposits made to the fund. For 2021-2022, using this method, it is estimated that \$116,000 will be available to fund WCYFS from the fund.

Family COVID-19 Assistance Grants

On December 15, 2020, the Board authorized (B-20-702) \$5.0 million for the Family COVID-19 Assistance Grant Program. This Program provides grants of up to \$5,000 for households, within the County, financially harmed by the pandemic with incomes at or below 100% of the Area Median Income. HSA was designated by the Board to administer the grants. The Program launched on December 28, 2020, with an application submission deadline of January 31, 2021. Grants are awarded on a first-come, first-served basis. A total of 3,709 applications were received and it is estimated that the \$5.0 million will fund approximately 1,250 grants. It is estimated that approximately \$4.2 million will be awarded by June 30, 2021; therefore, \$800,000 has been re-budgeted in the 2021-2022 recommended budget.

Emergency Rental Assistance Grant (ERAP)

On January 21, 2021 the County received \$13.4 million in Federal funding pursuant to the Federal Consolidated Appropriations Act 2021. Additionally, the County anticipates receipt of \$15.9 million in State funding under Senate Bill 91. Funds are to be used for grant awards to low-income families experiencing financial hardship due to the COVID-19 pandemic. ERAP grants are available to households, their landlords, and utility providers for delinquent rent and utility costs from April 1, 2020 through June 30, 2021.

The ERAP launched March 15, 2021, with a deadline to apply by April 30, 2021. Approximately 800 applications were received from both tenants and landlords. The Human Services Agency working in collaboration with the County Administrator's Office is processing applications. It is estimated that approximately 100 grants totaling \$850,000 will be issued by June 30, 2021. \$1.4 million is re-budgeted in 2021-2022 in order to complete processing of all applications.

Supplemental Request

Clinton McCausland American Legion Post 190

A funding request totaling \$175,000 was received from Clinton McCausland American Legion Post 190. The funding request is for the purchase of a wheelchair accessible van (\$100,000), hotel vouchers (\$50,000) for three years, and food and utilities vouchers (\$25,000) for three years. Based on the zero-based budget policy, only one year of funding for vouchers is recommended at \$25,000 in addition to the \$100,000 in funding for the van.

The additional funding request of \$50,000 has not been included in the 2021-2022 recommended budget.

Tracy Interfaith Ministries

A funding request totaling \$40,000 was received from Tracy Interfaith Ministries. The funding request is to purchase food for distribution to low-income families in the Tracy area. This organization does not have a Countywide reach; therefore, funding is not recommended.

The funding request of \$40,000 has not been included in the 2021-2022 recommended budget.

Human Services

		-	Organizations			
	2019-2020 Approved Budget	2020-2021 Approved Budget	Requested	Recommended	Supplemental Request (Not Funded)	
HUMAN SERVICES						
Community Services - 5054000000						
Bread of Life Ministries	\$55,000	\$75,000	\$170,000	\$170,000	\$0	
Children's Home of Stockton	114,389	99,891	161,266	161,266	(
Clinton McCausland American						
Legion Post 190	0	0	175,000	125,000	50,000	
Community Partnership for Families	145,758	158,378	152,234	152,234	(
Haven of Peace	0	26,104	125,300	125,300	(
Oasis City Center **	0	130,571	197,088	197,088	(
SJC Child Abuse Prevention Council	85,138	0	98,107	98,107	(
SJC Veterans Treatment Court	67,980	0	N/A	N/A		
Tracy Interfaith Ministries	0	0	40,000	0	40,000	
Transition U	0	0	100,000	100,000	(
Women's Center-YFS	158,400	202,500	225,000	225,000	(
Subtotal-Community Services	\$626,665	\$692,444	\$1,443,995	\$1,353,995	\$90,000	
PARKS & RECREATION						
Cultural Services - 7070800000*						
Art Expressions	\$0	\$0	\$2,535	\$2,535	\$0	
Mexican Heritage Center &						
Gallery	0	0	8,000	0	8,000	
Micke Grove Zoological Society	\$100,000	\$100,000	N/A	N/A		
SJ County Historical Society	401,050	395,550	420,762	420,762	(
World of Wonders Science		•	460=1	41.04-		
Museum	0	0	46,051	41,865	4,186	
Subtotal-Cultural Services	\$501,050	\$495,550	\$477,348	\$465,162	\$12,180	
Total County Contributions	\$1,127,715	\$1,187,994	\$1,921,343	\$1,819,157	\$102,180	
Less Trust Fund Contribution	(116,000)	(122,000)	(116,000)	(116,000)		
Total Net County Cost	\$1,011,715	\$1,065,994	\$1,805,343	\$1,703,157		

^{*}Program narratives and funding are shown under Cultural Services budget #7070800000. ** Formerly, Lord's Gym City Center.



Human Services

Chris Woods, Human Services Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$5,818,562	\$6,606,564	\$7,020,602	\$7,020,602	\$414,03
Services & Supplies	4,355,730	9,057,850	6,503,349	6,503,349	(2,554,501
Centrally-Budgeted Expenses	213,871	385,810	451,183	451,183	65,37
Other Charges & Uses	18	25,674	5,000	5,000	(20,674
Capital Expenditures	218,376	348,000	0	0	(348,000
Total Expenditures	\$10,606,557	\$16,423,898	\$13,980,134	\$13,980,134	(\$2,443,764
Expenditure Reimbursements	(780,831)	(1,050,812)	(766,101)	(766,101)	284,71
Total Appropriations	\$9,825,726	\$15,373,086	\$13,214,033	\$13,214,033	(\$2,159,053
Earned Revenues By Source					
Interest/Rents	\$11,674	\$10,775	\$10,775	\$10,775	\$
Aid From Other Governments	7,280,754	10,811,073	9,257,522	9,257,522	(1,553,551
Miscellaneous Revenues	102,540	232,941	13,120	13,120	(219,821
Operating Transfers In	1,079,904	1,033,175	283,865	283,865	(749,310
Total Revenues	\$8,474,872	\$12,087,964	\$9,565,282	\$9,565,282	(\$2,522,682
Net County Cost	\$1,350,854	\$3,285,122	\$3,648,751	\$3,648,751	\$363,62
Allocated Positions	58.0	57.0	58.0	58.0	1.
Temporary (Full-Time Equivalent)	14.6	18.7	19.3	19.3	0.
Total Staffing	72.6	75.7	77.3	77.3	1.

Purpose

The Aging and Community Services (ACS) budget administers Federal, State, private, and local funds allocated for services to the elderly and low-income citizens of San Joaquin County.

Aging Services includes direct senior services such as ombudsman, in-home services, social day care, legal services, health services, congregate meals, Meals on Wheels, and long-term care case management.

Community Services includes direct anti-poverty services such as translation and interpretation, assistance with forms and applications, employment and client advocacy, recreation activities for low-income youth and seniors, food distribution, payment of energy bills, and home weatherization.

Major Budget Changes

Salaries & Employee Benefits

> \$298,255	Salary and benefits adjustments.
> \$118,421	Add a Social Worker Supervisor.
> \$6,112	Increase in extra-help.
(\$8,750)	Decrease in overtime.

Services & Supplies

> \$39,063	Increase in advertisin	g.
> \$30,803	Increase in suppor programs.	tive services

Human Services

> (\$1,256,651)	Decrease in food for senior nutrition programs funded by Coronavirus Aid Relief and Economic Security Act (CARES).
> (\$313,059)	Decrease in one-time client services associated with Federal funding.
> (\$291,537)	Decrease in weatherization supplies and services.
> (\$252,314)	Decrease in maintenance costs based on actual experience.
> (\$117,789)	Decrease in small purchases.
> (\$80,000)	Decrease in household and cleaning supplies.
> (\$79,036)	Decrease in contracts related to Federal funding for older adult services.
> (\$57,264)	Decrease in costs for personal protective equipment and specialized cleaning.
> (\$52,583)	Decrease in special department expenses related to less in-person activities.
> (\$46,000)	Decrease in implementation of software transition costs for the Food For You Program.
> (\$16,800)	Decrease in fleet services expenses due to less travel.
> (\$10,800)	Decrease in volunteer travel reimbursement for the Ombudsman Program.

Centrally-Budgeted Expenses

> \$7,447	Increase in rents and leases of automation equipment.
> \$6,209	Increase in Casualty insurance costs.
> (\$3,349)	Decrease in data processing charges.
> \$56,118	Increase in Cost Allocation Plan adjustment.

Expenditure Reimbursements

\triangleright	(\$264,048)	Decrease	in	CalWORKs
		reimburseme	ents.	

Revenues

>	(\$2,096,837)	Decrease in Federal funding associated with completed 2019 Novel Coronavirus (COVID-19) grants.
>	(\$201,239)	Decrease in State funding for Food For You food bank capacity grant.
>	(\$185,843)	Decrease due to the term of the contract for weatherization services.
>	(\$33,978)	Decrease in nutrition program income.

Program Discussion

The 2021-2022 recommended budget for Aging and Community Services (ACS) totals \$13,980,134, which is a decrease of \$2,443,764 from the 2020-2021 adjusted budget. This decrease is primarily related to the completion of grants, including those funded by the CARES Act and the Families First Coronavirus Relief Act (FFCRA).

The recommended budget adds a Social Worker Supervisor position to accommodate increased caseload growth in programs serving older adults. The budget also reflects additional part-time Community Services Program Workers and Stock Clerks needed to meet the increased demand in food assistance programs.

2019 Novel Coronavirus (COVID-19)

Recent legislation expanded funding to provide relief to Americans affected by COVID-19. House of Representatives Bill 748, the CARES Act was passed on March 27, 2020, providing economic aid to address the needs of the American people. CARES funding remains available through the Community Services Block Grant (CSBG) CARES. CSBG CARES provides housing payments and other services to qualifying low-income individuals and households affected by COVID-19.

The 2021-2022 recommended budget includes only those portions of funding that have been formalized. Should additional funding become available, the Human Services Agency will return to the Board of Supervisors during 2021-2022 to request budget adjustments.

In 2020-2021, food access and insecurity became a paramount issue for an increasing number of County residents. It is anticipated that food programs will continue to expand through 2021-2022. In response to COVID-19, service delivery models were modified to address community need, while following social distancing guidelines.

Human Services

Aging Services

The ACS Bureau is the designated Area Agency on Aging for the County and is funded through the Older Americans Act (OAA). The OAA and the Older Californians Act mandate a variety of services to seniors aged 60 and over. The services include, but are not limited to, Family Caregiver Support, Ombudsman Program, Congregate Meals, Meals on Wheels, Legal Services, Adult Day Care, Information and Assistance, and Disease Prevention/Health Promotion.

ACS will continue to focus on ensuring older adults receive an increased number of meals through the Meals on Wheels and Congregate Meals programs with limited face-to-face contact. ACS provides the following programs:

- ➤ Congregate Meals Program for Seniors Provides seniors a hot meal that meets United States Department of Agriculture (USDA) nutritional guidelines. ACS partners with San Joaquin General Hospital to prepare hot, daily meals for seniors aged 60 and over. Under the current pandemic service model, congregate meals sites provide a weekly package of five "to-go" meals. The Program funds 22 locations throughout the County. Locations are available in Escalon, Lathrop, Lockeford, Lodi, Manteca, Ripon, Stockton, and Tracy.
- ➤ Meals on Wheels Program for Seniors Also known as home-delivered meals, this Program provides frozen meals for homebound seniors aged 60 years and older, with meals delivered once a week.
- ➤ Ombudsman Program Investigates reports of abuse or neglect, and advocates on behalf of residents of skilled nursing facilities, residential facilities for the elderly, assisted living, and adult day health care facilities. The Program regularly monitors facilities and serves as a liaison between facility staff and residents/families on an as-needed basis.
- ➤ Case Management Provides support to non-paid caregivers, spouses aged 60 and over, taking care of their elderly partners and family members. Services include but are not limited to: assistance navigating health insurance to assist the caregiver in obtaining needed equipment and supplies; coordinating respite hours; and identifying other resources that allow the older adult to remain safe in their home.
- ➤ Information and Assistance Provides individuals with information and referrals to programs and resources that are available for older adults, caregivers, and disabled adults. Community outreach is conducted throughout the year, and assistance is available through a hotline at: (209) 468-1104.

In addition to core funding provided through the OAA, efforts have been made to building partnerships in and outside the community to expand services for older adults. ACS currently partners with local and regional organizations such as Partners in Care Foundation (PCF), non-profit organizations, local government entities, and other County agencies.

Older adults have an increased risk of falling, which can cause serious injuries, such as broken bones or head injuries. These injuries can impact the quality of life, making it more difficult to conduct everyday activities or live independently. ACS administers a fall prevention program to address these issues. Through a partnership with PCF and University of the Pacific, ACS is able to provide Matter of Balance classes that reduce the risk of falls for seniors. Matter of Balance is an eight-week program that teaches participants: that falls and the fear of falling is controllable; set realistic goals to increase activity; how to change their environment to reduce fall risk; and exercises to increase strength and balance. Classes are currently being provided virtually.

ACS received a fall prevention grant from the California Department of Aging in 2019-2020 to collaborate with hospital discharge planners, In-Home Supportive Services, Disability Resource Agency for Independent Living, and other agencies to identify older and disabled adults who may benefit from fall prevention services. Clients are assessed for risks, receive education to reduce future falls, and are evaluated for ramps, grab bars, and other supportive services. This program was extended through 2021-2022 due to the COVID-19 pandemic.

Community Services/Centers

Community Services

The Community Services programs focus on improving the quality of life for all ages from youth to seniors. Community Services Division offers the following programs:

➤ Food for You Program - Operating as the State-designated emergency food bank in the County, the Program receives surplus USDA, State, and donated food from local businesses. Food is distributed through the County's eight community centers, plus other local distribution sites. The Food for You Program provides assistance to over 3,900 low-income households each month with more than 4.0 million pounds of food per year. The type and quantity of food provided to each household will vary depending on product availability, participation rate, and household size. The Program anticipates serving more households in 2021-2022 as there is an increase in the amount of domestically-produced product based on current trade markets and

Human Services

increased food insecurity among households in the region.

➤ Retired & Senior Volunteer Program (RSVP) - The Retired and Senior Volunteer Program (RSVP) coordinates and facilitates volunteer opportunities for individuals over the age of 55 in public and non-profit settings. RSVP is funded by the Corporation for National Community Service (CNCS).

CNCS establishes national Primary Focus Areas for the program, such as Education, Disaster Services, Healthy Futures, Environmental Stewardship, Economic Opportunity, and Veterans and Military Families. In San Joaquin County, the RSVP focus areas have been Disaster Services and Economic Opportunity. Over the most recent three-year grant cycle, it has been challenging to recruit volunteers with an interest in these areas, as well as host sites that align with the national Primary Focus Areas. As a result, Program utilization and interest has been declining over the past several years. Volunteer participation further declined during the pandemic. Due to the requirements of the contract and the unpredictability of volunteer opportunities or interest, the Agency has not renewed the RSVP grant for the next three-year grant cycle ending on March 31, 2024.

➤ Weatherization Program - Low-income residents are eligible to have their dwelling weatherized with energy conservation measures. Services may include repair or replacement of: furnace, air conditioning unit, water heater; doors, and windows. Other minor housing repairs such as attic venting, insulation, and weatherstripping may be included to improve the energy efficiency of the dwelling. The Weatherization Program is funded by the Low-Income Home Energy Assistance Program (LIHEAP) and the Department of Energy-Weatherization Assistance Program (DOE-WAP).

Following State guidelines, many of the Weatherization Program activities are not considered essential activities during the COVID-19 pandemic. As a result, in-person field visits to perform non-emergency weatherization services have been intermittently slowed or halted for public and employee safety.

➤ Energy Assistance Programs - ACS assists lowincome households with the payment of their utility bills and may also provide repair or replacement of home heating or cooling units.

Utility assistance payments are an essential service and continue to be provided to the community. The impact

of COVID-19 on the Program has primarily been a reduction in applications. Utility companies have issued a moratorium on disconnections, which may be affecting customers' sense of urgency to apply for assistance. The Program continues to process applications according to normal operational standards. Additional Federal funding may be available to the LIHEAP program pending guidance from the Federal government.

Community Centers

The eight Community Centers are strategically placed near areas where residents may have a higher need for supportive services and city services are not in close proximity. The comprehensive array of services offered at the Centers assist low-income individuals and families in obtaining the resources, skills, and opportunities to become self-sufficient. Services provided include information and referral; assistance with forms and applications; counseling for assistance programs (e.g., CalWORKs, CalFresh, Medi-Cal); translation and interpreter assistance; health fairs; food assistance; senior lunches; after-school programs; and recreation for youth and seniors.

The COVID-19 pandemic has limited the amount of inperson services that can be administered, and as a result, the primary focus of the Community Centers during this crisis is to serve as a hub for food distribution. The Community Centers also function as a referral agency for other supportive services.

In 2021-2022, the recommended budget includes furniture and facility renovations to improve safety and service delivery at the Community Centers.

Each Community Center is open from 8:00 a.m. to 5:00 p.m., Monday through Friday at the following locations:

Community Centers	Location
Boggs Tract Center	Stockton
Garden Acres Center	Stockton
Kennedy Center	Stockton
Larch Clover Center	Tracy
Lodi Center	Lodi
Northeast Center	Stockton
Taft Center	Stockton
Thornton Center	Thornton

The Centers located near schools serve as a location for youth to participate in after school activities. Typically, activities are available year-round, with additional programming during the summer months.

Human Services

Youth services will adhere to Public Health and State guidelines, and are contingent upon the COVID-19 recovery.

- > Recreation Program The Program offers youth an opportunity to participate in seasonal sports such as basketball and flag football, and a year-round dance program. Older adult activities such as walking groups and other exercise classes are available to keep patrons invested in their health. The youth and senior activities provide a free alternative to private pay exercise and sports activities.
- ➤ Summer Youth Enrichment Program Recreational and educational services are provided to over 200 youth through the network of eight Community Centers. Field trips, arts and crafts, intramural sports,

- motivational speakers, and summer reading programs provide positive activities when school is not in session.
- ➤ Summer Aquatics Program The pool at the Kennedy Community Center is open from Memorial Day until school resumes for the local youth. Recreational and instructional swimming are offered to provide a constructive activity while school is not in session.

ACS Funds

ACS uses six General Fund Special accounts and Trust Funds to provide better community services. These accounts are monitored and are restricted for specific purposes.

Agiı	ng & Community Services Fund Accounts	Fund	Balance at March 31, 2021	Interest Bearing	Restricted
Gen	eral Fund Special Accounts				
1.	Department of Aging - Weatherization Accounts for revenue earned by the Department when providing weatherization measures to eligible low- income households. Account reimburses the General Fund for actual program expenditures on a periodic basis.	15301	\$216	Yes	Yes
2.	Weatherization Materials Accounts for weatherization material cost. Account is charged as materials are purchased and placed in inventory. Credit is provided as materials are consumed by the program.	15302	\$112,614	No	Yes
3.	Community Action Agency – Donation Accounts for donations to County Community Centers and related expenditures of these discretionary funds.	15307	\$137,964	No	Yes
4.	Senior Awareness Program Tracks donations made to Department and event expenditures for Senior Awareness Day events.	15309	\$50,849	Yes	Yes
Tru	st Funds				
5.	Department of Aging Accounts for revenue earned through operations of the aging and adult service programs.	81872	\$663,678	No	Yes
6.	Ombudsman Administers donations made to the Department for Ombudsman Program.	81896	\$17,128	No	Yes

Human Services

	Workload Data					
		——Actual—		Est./Act.	Projecte	
	2017-2018	2018-2019	2019-2020	2020-2021	2021-202	
Aging Services						
Clients Served ¹	27,789	24,193	15,375	13,992	18,53	
Congregate Meals	85,743	90,797	134,020	359,000	180,00	
Meals on Wheels	118,863	108,594	89,175	120,000	100,00	
In-Home Assistance Hours Served ¹	11,179	13,898	10,580	9,776	11,80	
Long-Term Care Cases ¹	42	40	41	40	4	
Ombudsman Complaints Investigations	718	700	608	700	72	
RSVP Volunteers Served 1, 4	351	282	248	24		
Community Services						
Anti-Crime ^{1, 2}	2,246	2,200	780	767	1,00	
Clients Served (Unduplicated) 1, 2	1,842	2,000	12,553	8,000	10,30	
Commodity Households Served ³	24,859	34,683	44,157	46,100	54,76	
Emergency Food & Clothing 1, 2	3,606	4,748	2,471	2,792	2,80	
Units of Service Provided to Clients 1, 2	345,796	260,898	86,682	100,179	120,00	
Energy Programs						
Utility Payments	6,664	6,382	5,719	4,131	4,92	
Weatherizations ¹	367	346	276	226	25	

Figures can include multiple services to individuals/households throughout the year.

¹ Program was adversely impacted by the ability to provide in-person services due to the pandemic.

² New data collection software was implemented at the Community Centers in February 2019, capturing benefitting household members.

³ Commodities program received additional food in 2019-2020 and anticipates increased food to continue in future fiscal years.

⁴ RSVP grant ended March 31, 2021.

5053300000—Burials

Human Services

Patrick Withrow, Sheriff-Coroner-Public Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Services & Supplies	\$37,701	(\$7,860)	\$0	\$0	\$7,860
Total Appropriations	\$37,701	(\$7,860)	\$0	\$0	\$7,860
Earned Revenues By Source					
Licenses/Permits/Franchises	\$14,374	\$0	\$0	\$0	\$0
Miscellaneous Revenues	4,080	0	0	0	(
Total Revenues	\$18,454	\$0	\$0	\$0	\$0
Net County Cost	\$19,247	(\$7,860)	\$0	\$0	\$7,860

⁻ Office of the Medical Examiner (#2021640000) and Burials (#5053300000) budgets were consolidated and responsibility transferred from the Sheriff's Office to the Health Care Services Agency, effective July 1, 2020.

Program Discussion

Transition to Health Care Services Agency

On May 15, 2018, the Board of Supervisors adopted an ordinance establishing the Medical Examiner as a separate division within the Health Care Services Agency. Please

refer to Health Care Services – Office of the Medical Examiner budget (#4049700000) for the 2021-2022 budget. With the transition of operating costs to the Health Care Services – Office of the Medical Examiner in 2020-2021, the Sheriff – Burials budget has become inactive. This budget is included for purposes of disclosing 2019-2020 actuals and the 2020-2021 Adjusted Budget.



Human Services

Vacant, EEDD Director

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$6,957,791	\$8,558,313	\$8,900,288	\$8,900,288	\$341,97
Services & Supplies	6,019,789	20,896,985	20,159,660	20,159,660	(737,325
Centrally-Budgeted Expenses	211,733	318,068	405,698	405,698	87,63
Capital Expenditures	0	0	90,000	90,000	90,00
Total Expenditures	\$13,189,313	\$29,773,366	\$29,555,646	\$29,555,646	(\$217,720
Expenditure Reimbursements	(2,767,389)	(13,689,396)	(11,758,562)	(11,758,562)	1,930,83
Total Appropriations	\$10,421,924	\$16,083,970	\$17,797,084	\$17,797,084	\$1,713,11
Earned Revenues By Source					
Aid From Other Governments	\$9,861,666	\$15,246,027	\$16,943,763	\$16,943,763	\$1,697,73
Charges For Services	276,114	490,000	490,000	490,000	
Miscellaneous Revenues	325,067	347,943	363,321	363,321	15,37
Fund Balance	(40,923)	0	0	0	
Total Revenues	\$10,421,924	\$16,083,970	\$17,797,084	\$17,797,084	\$1,713,11
Net County Cost	\$0	\$0	\$0	\$0	\$
Allocated Positions	71.0	71.0	71.0	71.0	0.
Temporary (Full-Time Equivalent)	7.4	11.4	9.9	9.9	(1.5
Total Staffing	78.4	82.4	80.9	80.9	(1.5

Purpose

The Employment and Economic Development Department (EEDD) provides employment training, education, and economic development services throughout the County. It serves as staff to the Workforce Development Board (WDB), San Joaquin County Economic Development Association (EDA), and the Revolving Loan Fund (RLF). Employment and training services for the California Work Opportunity and Responsibility to Kids Act (CalWORKs) Program is also provided under a cooperative agreement with the Human Services Agency (HSA).

Local Workforce Development Area (LWDA) levels of service must conform to standards established by law. EEDD is the designated administrative entity and is responsible for managing these functions and ensuring compliance with Federal and State program guidelines. The EEDD budget is primarily supported by Federal and State

funds from the Workforce Innovation and Opportunity Act (WIOA), the CalWORKs Program, and grants.

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the Employment and Economic Development Department (EEDD) focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues. The following highlights provide an overview of several projects, programs, and activities administered by EEDD.

Human Services

Ensure Fiscal Responsibility

During 2021-2022, EEDD will continue to seek cost-sharing agreements with its partner agencies, including future colocation within EEDD facilities and the sharing of infrastructure and staffing costs when possible.

Promote Good Governance and Increase Organizational Capabilities

EEDD has been successful in expanding the promotion of services and employment opportunities on social media platforms as well as now promoting services through text message notification.

Improve Public Safety and Enhance Overall Criminal Justice System

EEDD is the designated administrative entity and fiscal agent under the Prison to Employment (P2E) Program, which serves the formerly incarcerated and other justice-involved individuals in California. The goal of the regional P2E grant initiative is to develop innovative methods of service delivery for this target population and provide career pathways that reduce recidivism. EEDD represents eight WDBs comprising of ten counties from Kern to San Joaquin. EEDD is also responsible for program oversight and reporting, and the procurement of goods and services, including service providers throughout the Regional Planning Unit (RPU).

Promote Economic Development

In partnership with the Board and the WDB, EEDD will continue working collaboratively with partner agencies and the business community to stimulate economic development in the County by implementing new employment training and job placement services where the needs of business are the focus. EEDD administers and staffs the EDA, the County's lead agency for promoting Countywide economic development, job creation, business retention and expansion, and entrepreneurial development.

The EDA administers the County's Economic Development Incentive Policy (EDIP) and continues to evaluate the Federal Opportunity Zone Program to determine how the two programs could be integrated to induce economic development. The EDA will continue to explore other State and Federal programs and legislation that would benefit the County and its business and industry including the establishment of an Enhanced Infrastructure Financing District (EIFD).

EEDD anticipates completion of a second contract in summer 2021 for an additional \$300,000 in Employment Training Panel funding to reimburse local employers for qualified employee training costs, thereby reducing their operational and training costs.

Major Budget Changes

Salaries & Employee Benefits

> \$390,238 Salary and benefits adjustments.

➤ (\$48,263) Decrease in extra-help.

Services & Supplies

> \$1,010,320	Increase in program costs for grants, including WIOA COVID-19 Employment Recovery National Dislocated Worker Grant and WIOA English Language Learner (ELL).
> \$86,097	Increase in rent based on current contracts.
> \$72,990	Increase in supplies and expenses due to relocation.
> \$54,075	Increase in technology replacement costs.
> \$31,974	Increase in utilities costs.
> (\$2,000,000)	Decrease in costs for Small Business Assistance Grant (SBAG) Round 3.

Centrally-Budgeted Expenses

> \$44,888	Increase in Workers' Compensation and Casualty insurance costs.
> \$28,523	Increase in data processing charges.
> \$14,219	Cost Allocation Plan adjustment.

Expenditure Reimbursements

> \$56,634	Increase	in	reimburse	ment fr	om
	County de EEDD fac			-locating	in
> (\$2,000,000)	Decrease reimburser			Round	3

Revenues

	\$1,656,593	Increase in WIOA funding.
>	\$25,320	Increase in RLF reimbursement for salary and benefits.

Development

Human Services

➤ \$15,823 Increase in State revenue for P2E grant.

➤ \$15,378 Increase in space rental revenue for Small Business Development Center

Department (EDD).

Employment

Capital Expenditures

> \$70,000 Video surveillance equipment.

> \$20,000 XDAS backup system.

Program Discussion

The recommended 2021-2022 Employment and Economic Development Department (EEDD) budget totals \$29,555,646, which is a decrease of \$217,720 from the 2020-2021 adjusted budget. This is primarily due to decreased SBAG program costs, decrease in extra-help, offset by salary and benefits adjustments, increases in grant-related program costs, rent, supplies and expenses due to relocation, technology replacement costs, utilities costs, Workers' Compensation and Casualty insurance costs, data processing charges and a Cost Allocation Plan adjustment.

Workforce Innovation & Opportunity Act (WIOA)

The recommended budget reflects anticipated WIOA funding totaling \$14.2 million for employment and training services. As the designated administrative entity of WIOA, EEDD administers WorkNet Centers in Stockton, Lodi, Manteca, Tracy, and on the San Joaquin Delta College campus.

Demand for employment and training services in the County will remain high in 2021-2022. EEDD also functions as a service provider to HSA and in 2021-2022 will continue to partner with HSA to leverage resources from the CalWORKs and WIOA programs.

The County experienced a 9.5% unemployment rate in February 2021. This compares with an unadjusted unemployment rate of 8.5% for California and 6.2% for the nation during the same period. WorkNet service levels are dependent on WIOA funding and employment opportunities. Limited training resources make it difficult to reach the service levels needed to meet the demands of the County.

2019 Novel Coronavirus (COVID-19) Impacts

EEDD continued its mission to support employers and job seekers of the County during the COVID-19 pandemic. The EEDD team restructured its existing service delivery model

of face-to-face to virtual except for assessments, which were conducted by telephone.

In 2020-2021, in response to employers' requests for job candidate soft skills development, EEDD created facilitator-led online job readiness training workshops to teach skills needed to be successful in the workplace rather than skills needed to find and apply for a job.

In March 2020, in response to the influx of Worker Adjustment and Retraining Notification notices, staff developed informational packets regarding unemployment insurance benefits and job training services available to affected workers. Due to the Stay-at-Home Order, staff developed a Rapid Response Live Session in both English and Spanish to answer questions and assist job seekers who needed assistance with enrollment. Since May 2020, these sessions have been available three times per week.

2021-2022 Funding Outlook

In 2020-2021, the COVID-19 pandemic severely impacted local, State, and national economies, resulting in significant worker displacement and increasing the need for additional funding. In April 2020, EEDD received an award of \$54,000 for specific funding from the State EDD to provide support services to individuals impacted by COVID-19, including assistance with the equipment necessary for telework, housing, utilities, childcare, and transportation. In May 2020, EEDD received an additional award of \$315,000 to provide services for dislocated workers laid off as a result of the pandemic.

In 2021-2022, Federal and State economic stimulus packages are expected to continue to provide workforce development funding to support businesses and facilitate the re-entry of displaced workers into the labor market as the COVID-19 pandemic subsides and the economy recovers. H.R. 1319, the American Rescue Plan Act of 2021, signed into law in March 2021, contains provisions to award funds directly to local governments, including counties, for the purposes of addressing the economic impact of the pandemic and for economic development and workforce initiatives in the County.

The Department of Labor (DOL) allocates funding to States using the Federal formula that takes into consideration the current and long-term unemployment rate, poverty rate, natural disasters, and high-risk populations. States will then use a similar formula to allocate funding to LWDAs. Based on the preliminary planning figures provided, the recommended 2021-2022 EEDD budget plans for minor increases to 2020-2021 WIOA allocations. Additional funding is anticipated to become available through a competitive process.

Human Services

On June 2, 2020, the State notified EEDD that the ELL grant totaling \$350,000 was awarded. The recommended budget includes \$197,316 in ELL grant funding to increase collaboration and coordination between workforce development, community service organizations, and educational entities creating career pathways for immigrants, foreign born, and refugees.

Youth Programs

Youth Services

WIOA youth funding allows EEDD to provide at-risk and low-income youth with employment and training opportunities tailored to their specific needs and career interests to prepare them for high school graduation and assistance entering post-secondary vocational training, education, and employment. Youth service providers are contracted to operate year-round programs.

The recommended budget includes \$5.6 million in WIOA funding for the Youth Programs, an increase of approximately \$1.4 million from 2020-2021.

Summer Training and Employment Program for Students (STEPS)

For the summer 2021 program, EEDD anticipates receiving a \$750,000 allocation from the State Department of Rehabilitation. STEPS offers employment training for students with disabilities ages 16 to 21.

Local Workforce Development Areas (LWDAs)

As a founding member of the Central California Workforce Collaborative (CCWC), EEDD partners with the seven other Central Valley LWDAs to leverage resources and apply for regional grants. On November 25, 2020, EEDD joined four other CCWC partners in applying for new State funding from the Veterans Employment Assistance Program that provides veterans with training and other employment-related services in high-demand industry sectors leading to careers in manufacturing, transportation/logistics, construction, and health care.

Prison to Employment (P2E) Grant

EEDD has been participating in a regional grant with the CCWC partners to engage stakeholders and improve collaboration between the California Department of Corrections and Rehabilitation, LWDAs and organizations that serve the formerly-incarcerated and justice-involved individuals. The recommended budget includes \$1,556,823 in P2E program funding, with the County receiving \$387,000.

Other Service/Programs

Business Retention and Expansion Program (BREP)

EEDD will continue to administer and implement its comprehensive BREP through the EDA in partnership with the local municipalities, chambers of commerce, and other organizations that deliver resources and services to new and existing businesses to support business growth.

To support the BREP initiative, the EDA received \$15,000 from the City of Lathrop and another \$4,684 from the City of Ripon in 2020-2021. Due to impacts from COVID-19, there could be a reduction in funding as many municipalities will need to focus financial resources on essential services.

Revolving Loan Fund (RLF) Program

The RLF Program provides financing to businesses in San Joaquin County that cannot obtain financing from traditional sources, and meet Program eligibility requirements. As of March 31, 2021, the RLF had 21 active loans totaling \$3.3 million, consisting of \$2.2 million of principal outstanding and \$1.1 million that has yet to be drawn down. Approximately \$2.5 million will be available for RLF lending in 2021-2022. The RLF anticipates funding four to six traditional RLF loans totaling \$1.0 million in 2021-2022.

Upon learning the United States Economic Development Administration (US EDA) was allowing local RLF administrators to modify their lending programs to assist businesses in response to the pandemic, the RLF offered to defer loan payments for its existing borrowers and those deferments have continued into 2021. Once businesses are able to operate at or near capacity, borrowers will once again be required to make payments on their loans.

On May 7, 2020, the US EDA announced its Coronavirus Aid, Relief, and Economic Security Act (CARES Act) supplemental appropriation. This supplemental appropriation was aimed at promoting small business lending through the establishment of new revolving loan funds. The County was granted \$5,389,683 to establish a Sudden & Severe Economic Dislocation Revolving Loan Fund (SSED RLF) offering significant flexibility, low interest rates, and relaxed underwriting criteria. Any funds not obligated or loaned by June 30, 2022 must be returned to the US Department of Treasury.

On January 26, 2021, the Board of Supervisors approved (B-21-84) additional amendments to the RLF Administrative Plan in response to the SSED RLF award. The amendments and modifications called for the creation of the Emergency Business Support Fund (EBSF), Business Incubator Loan

Human Services

(BIL) and Small-CAP loan products to be funded by the SSED RLF. Additional delegated authority was granted allowing the EEDD Executive Director to approve loans administratively.

Program Year End	Outstanding Principal	Active Loans	Cumulative Loans
2021 (midyear)	\$2,168,631	21	195
2020	\$1,746,608	19	192
2019	\$2,222,382	16	185

The RLF offers a BIL Program providing flexibility, fixed rates, and low fees to entrepreneurs who need seed capital or small loans between \$5,000 and \$25,000. As part of the Board's action, the BIL loan was increased to \$50,000. Twenty-three BIL Program loans have been approved supporting the creation and retention of 118 jobs.

The US EDA has extended the opportunity to certain eligible RLFs to de-Federalize their programs so that the oversight would be entirely local without the need for Federal oversight. The County's RLF is a candidate for such a release and EEDD anticipates the US EDA's approval of the County's request during 2021-2022.

Small Business Assistance Grant (SBAG) Program

On December 15, 2020, the Board authorized (B-20-702) \$10.0 million for the Small Business Assistance Grant Program. This Program provides grants of up to \$25,000 for small businesses and community service organizations within the County financially harmed by the pandemic and with up to 100 full-time employees. EEDD was designated by the Board to administer the grants. The Program launched on December 28, 2020, with an application submission deadline of January 31, 2021. Grants are awarded on a first-come, first-served basis. A total of 1,089 applications were received. On April 6, 2021, the Board authorized (B-21-206) an additional \$5.0 million to fund all qualified applications. The recommended budget includes \$8.0 million for completion of the program in 2021-2022.

Relief Across Downtown (RAD) Card Program

On March 23, 2021, the Board authorized (B-21-167) \$1.0 million for implementation of the RAD Card Program in San Joaquin County. The RAD Card Program is a local economic stimulus program where electronic gift card purchases up to \$100 are matched with RAD Card Program

funds. The gift card can be spent at participating local small businesses within the County. The EEDD will administer the Program.

Economic Promotion Program

The EDA will work collaboratively with the County Administrator's Office and regional partners on economic development activities focused on business retention, expansion, job creation and business attraction. The EDA will continue to administer the EDIP Program and Business Team San Joaquin to enhance the County's regional efforts. The EDA will also prepare the annual Comprehensive Economic Development Strategy update.

High School and Incumbent Worker Apprenticeship Program Initiatives

In 2020-2021, EEDD continued the development of a High School Apprenticeship Program. On June 15, 2020, the Apprenticeship Committee approved recommendation of the High School Apprenticeship Subcommittee to establish the San Joaquin County High School Apprenticeship Program and its employer protocols. It was approved by the Division of Apprenticeship Standards Program on October 30, 2020. A virtual signing ceremony was hosted by the San Joaquin County Office of Education on November 12, 2020 making history as the first High School Apprenticeship Program in the State of California. The first apprentices began their training at San Joaquin Delta College in January 2021. The private sector component will be next and outreach to the business community has begun.

The San Joaquin County Incumbent Worker Apprenticeship Program is the first Public Sector Apprenticeship Program in both the State and the Nation under a County Civil Service System. The first apprentices were selected in November 2019 and began their coursework at San Joaquin Delta College in January 2020. In spring 2021 the Incumbent Worker Apprenticeship Subcommittee will be considering proposed standards for an additional classification which is anticipated to start training in fall 2021.

Comprehensive WorkNet One-Stop Center Relocation

In 2021-2022, the Department will move to a new building at 6221 West Lane, Stockton, CA. EEDD's current colocated partners will also relocate so that the County can maintain its Comprehensive One-Stop Center. The EEDD expects to be fully operational in September 2021.

Human Services

			% of	
Program	2020-2021 Funding	2021-2022 Funding	2021-2022 Budget	Change +/(-
Workforce Innovation and Opportunity Act	\$12,431,170	\$13,822,184	64.1%	\$1,391,014
WIOA COVID Employment Recovery National Dislocated Worker Grant	0	218,263	1.0%	218,263
WIOA English Language Learner	0	197,316	0.9%	197,310
WIOA Workforce Accelerator 8.0 to Address Homelessness	150,000	0	0.0%	(150,000
Human Services Agency	2,778,617	2,778,617	12.9%	(
SJC Economic Development Association	490,000	490,000	2.3%	(
Revolving Loan Fund	373,857	399,177	1.9%	25,320
Community Corrections Partnership/AB 109	829,787	842,319	3.9%	12,532
Prison to Employment Grant	1,541,000	1,556,823	7.2%	15,823
Summer Training and Employment Program for Students Grant	750,000	750,000	3.5%	72.01
Miscellaneous Revenue Tot:	428,935 al \$19,773,366	\$21,555,646	2.3% 100.00%	72,012 \$1,782,28 0

5055103000—Employment & Economic Development Human Services

		Est./Act.	Projected		
	2017-2018	——Actual— 2018-2019	2019-2020	2020-2021	2021-2022
Adult Services					
Job Seekers Served	36,824	43,809	29,411	15,217	30,771
Job Seeker Services	85,094	170,886	140,689	54,949	144,819
Enrolled Participants	1,542	2,179	1,344	1,131	1,344
Job Placements	719	640	395	334	439
Average Hourly Earnings*	\$18.40	\$16.83	\$15.69	\$17.96	\$18.00
Major/Targeted Job Fairs	5/383	672	279	330	350
Employers Participating	563	1,426	603	500	650
Youth Services					
Youth Served	4,267	3,055	2,281	1,851	2,050
Youth Services	16,610	7,797	5,766	4,541	5,150
Work Experience	1,613	313	313	276	326
Job Placements	1,159	741	692	671	750
Business Services					
Businesses Served	2,484	2,499	5,679	2,066	2,117
Business Service Referrals	434	21,931	14,751	10,680	14,751
Layoff Aversion/Business Retention	837	1,072	1,849	2,505	2,505
Revolving Loan Fund Inquiries	48	43	63	55	55
Rapid Response					
Businesses Affected	17	27	209	89	89
Orientations	198	305	126	21	50
Impacted Employees	863	3,241	10,063	1,850	1,850
Website Usage					
User Sessions	280,847	281,329	273,903	331,652	331,652
Site Hits	3,386,736	3,090,091	2,779,682	2,726,436	2,726,436
CalWORKs/Welfare-to-Work					
Work Experience/Community Service	465	274	252	7	252
Client Assessment	458	373	265	237	265
SYETP CalWORKs	1,017	0	0	0	(
Homeless Served	N/A	44	50	38	55



Human Services

Greg Diederich, Health Care Services Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$958,373	\$1,002,681	\$1,185,786	\$1,185,786	\$183,10
Services & Supplies	65,401	204,950	285,400	285,400	80,45
Centrally-Budgeted Expenses	40,091	430,231	(9,383)	(9,383)	(439,614
Other Charges & Uses	9,062,848	29,244,832	20,976,999	20,976,999	(8,267,833
Capital Expenditures	582,431	617,426	525,000	525,000	(92,426
Total Expenditures	\$10,709,144	\$31,500,120	\$22,963,802	\$22,963,802	(\$8,536,318
Expenditure Reimbursements	(958,053)	(732,187)	(1,187,786)	(1,187,786)	(455,599
Total Appropriations	\$9,751,091	\$30,767,933	\$21,776,016	\$21,776,016	(\$8,991,91
Earned Revenues By Source					
Aid From Other Governments	\$11,552,153	\$30,750,163	\$21,776,016	\$21,776,016	(\$8,974,147
Operating Transfers In	0	17,770	0	0	(17,770
Total Revenues	\$11,552,153	\$30,767,933	\$21,776,016	\$21,776,016	(\$8,991,917
Net County Cost	(\$1,801,062)	\$0	\$0	\$0	\$
Allocated Positions	7.0	7.0	8.0	8.0	1.
Temporary (Full-Time Equivalent)	0.0	0.0	0.8	0.8	0.
Total Staffing	7.0	7.0	8.8	8.8	1.

Purpose

The Neighborhood Preservation administers, plans, coordinates, and implements the County's grant-funded housing and community development programs.

Federal funding for these programs comes from the Federal Department of Housing and Urban Development's (HUD) Community Development Block Grant (CDBG), the Emergency Solutions Grant (ESG), and HOME Investment Partnership (HOME) programs for the unincorporated County and five participating cities (Escalon, Lathrop, Manteca, Ripon, and Tracy), and the Continuum of Care (CoC) program.

State-funded programs administered by the California Department of Housing and Community Development include the State ESG, California Emergency Solutions and Housing (CESH), Homeless Emergency Aid Program (HEAP), and Homeless Housing, Assistance, and Prevention (HHAP).

Major Budget Changes

Salaries & Employee Benefits

> \$73,901	Salary and benefits adjustments.						
> \$203,766	Full-year cost of Program Administrator-Homeless Initiatives added midyear 2020-2021.						
> (\$250,294)	Full-year cost of Deputy Director deleted midyear 2020-2021.						
\$127,586	Add a Management Analyst.						
\$28,146	Increase in extra-help.						

Services & Supplies

> \$80,000	Increase	in	costs	related	to	staff
	relocation	1				

Human Services

➤ (\$431,889) Cost Allocation Plan adjustment.

Other Charges

nei	r Charges	
>	\$638,938	Increase in HOME grant expenditures.
>	(\$3,165,975)	Change in methodology for budgeting HHAP grant expenditures.
>	(\$2,525,265)	Change in methodology for budgeting Federal ESG expenditures.
>	(\$1,739,019)	Change in methodology for budgeting CDBG projects.
>	(\$719,559)	Change in methodology for budgeting CESH grant.
>	(\$267,389)	Change in methodology for budgeting State ESG.
>	(\$234,244)	Change in methodology for budgeting CoC grant expenditures.

Expenditure Reimbursements

> (\$230,856)

> \$478,559 Increase in Federal reimbursement.

availability.

Change in methodology for budgeting

HEAP grant HEAP, not multiyear

Revenues

> \$638,996	Increase in HOME grant revenue.
> (\$3,587,905)	Change in methodology for budgeting HHAP grant revenue.
► (\$2,543,009)	Change in methodology for budgeting Federal ESG revenue.
> (\$1,937,814)	Change in methodology for budgeting CDBG revenue.
> (\$705,335)	Change in methodology for budgeting CESH grant revenue.
> (\$272,453)	Change in methodology for budgeting State ESG revenue.
> (\$256,178)	Change in methodology for budgeting CoC grant revenue.

> (\$245,969) Change in methodology for budgeting HEAP grant revenue.

Capital Expenditures

>	\$500,000		e Works valks proje		Stockton
>	\$20,000	Facili	ty project of	developm	nent.
>	\$5,000		Stockton ovements.	Storm	Drainage

Program Discussion

The 2021-2022 recommended Neighborhood Preservation budget totals \$22,963,802, which is a decrease of \$8,536,318 from the 2020-2021 adjusted budget. This is primarily due to a change in methodology for budgeting grant expenditures by budgeting what is anticipated to be received during 2021-2022 rather than the multiyear availability of funds, a decrease in public improvement projects, and Cost Allocation Plan adjustment, partially offset by salary and benefits adjustments, the addition of a Management Analyst position, staff relocation costs, and an increase in extra-help.

Change in Budget Methodology

Past budget practices resulted in all pending or potentially expendable grant allocations being included in budgeted appropriations and revenues, whereas the current practice has changed to include only grant allocations and associated revenues that are reasonably expected to be expended during the fiscal year. This is a major contributing factor to the decrease in appropriations and revenue for 2021-2022.

Transition to Health Care Services Agency

The County Administrator's 2020-2021 Adopted Budget outlined the transfer of the position and associated budget with the Program Administrator-Homelessness Initiatives to Health Care Services Agency. On December 8, 2020, the Board of Supervisors adopted a resolution (R-20-200) amending the department allocation listing and transferring the Neighborhood Preservation Division from the Community Development Department to the Health Care Services Agency, effective December 21, 2020 along with the Program Administrator-Homeless Initiatives position.

The Board Strategic Priorities established homelessness prevention as an operational priority for all County departments. The consolidation of the homeless prevention resources would allow closer integration of various programs and staffing. Furthermore, it will provide enhanced

Human Services

collaboration with other Health Care Services Agency responsibilities such as Behavioral Health, Public Health, Veterans Services, and Whole Person Care. In conjunction with the restructuring, the vacant Deputy Director-Programs and Administration position was deleted.

2019 Novel Coronavirus (COVID-19)

Due to the current economic conditions and uncertainty resulting from the COVID-19 pandemic, Neighborhood Preservation will closely monitor economic indicators in 2021-2022 and may return to the Board midyear for budget adjustments. In addition, overall grant funding is expected to continue to increase and be awarded to the CoC as well as the County for COVID-19 related programs. As more grants related to COVID-19 and homelessness are released by the Federal and/or State government, the workload for the Division may continue to increase.

In February 2020, the California Housing and Community Development announced the funding award for the COVID-19 ESG funding program. The County received a grant for \$750,500 (Round 1) and \$3,000,000 (Round 2). These funds will be used to prevent, prepare for, and respond to COVID-19 impacts, and must be expended in two years. Eligible activities include emergency shelter operations, street outreach, renovation, major rehabilitation and rapid rehousing. These programs are ongoing. \$2,946,188, in revenue is re-budgeted in 2021-2022 for projects not yet completed.

In March 2020, the California Homeless Coordinating and Financing Council announced the funding award for the COVID-19 Emergency Homeless Funding program. The County received a grant for \$471,729 and the CoC received \$512,734. These funds are intended for investments in COVID-19 prevention and containment efforts for the homeless population. Eligible uses include emergency shelter operations, shelter capacity, isolation capacity, street outreach, transportation, and staffing. \$70,125 in revenue is re-budgeted in 2021-2022 for projects not yet completed.

In April 2020, HUD announced the availability of grant funding from the Coronavirus Aid, Relief, and Economic Security Act to provide economic stimulus in response to the distress caused by the COVID-19 pandemic. As a result, the County received an additional \$935,414 for Round 1 and \$1,009,737 for Round 3 through the CDBG program, and \$818,545 for Round 1 and \$4,326,957 for Round 2 through the Federal ESG program. The funding will be used to prevent, prepare for, and respond to COVID-19 impacts, and must be expended within, two years. These programs are still ongoing. \$778,060 of CDBG funding and \$3,473,005 of Federal ESG in revenue is re-budgeted in 2021-2022 for projects not yet completed

Community Development Block Grant (CDBG)

The County uses CDBG funds for infrastructure, public facilities, public services, recreation projects, and affordable housing. In 2021-2022, the County will receive an estimated \$914,361 in CDBG funding, including funding for capital projects. An additional \$1,139,600 in revenue is re-budgeted in 2021-2022 for projects not yet completed.

Capital Projects

Capital Projects for 2021-2022 total \$525,000. These projects generally consist of public facility construction, enhancements for facilities located in low-income neighborhoods, or facilities to provide services to predominantly low-income persons.

HOME Investment Partnerships

In 2021-2022, the unincorporated County's share of funding is approximately \$681,835, which includes a nonprofit housing developer set-aside, with the remainder designated to the five participating cities (Escalon, Lathrop, Manteca, Ripon, and Tracy). The County's funds will be utilized for down payment assistance for first-time homebuyers, Countywide rehabilitation of single-family housing, and overall program administration. A local nonprofit housing corporation will be funded to conduct eligible housing activity that provides a benefit to low-income households. An additional \$1,218,233 in revenue is re-budgeted in 2021-2022 for projects not yet completed.

Homeless Programs

Emergency Solutions Grant (ESG)

In 2021-2022, \$159,575 in Federal ESG funding will provide funding to support the operational costs of 14 homeless services and shelter providers in the County. An additional \$57,865 in revenue is re-budgeted in 2021-2022 for projects not yet completed.

In 2021-2022, \$188,693, in State ESG funding, which includes re-budgeted revenues, will provide funding to support 12 homeless services and shelter providers.

Neighborhood Preservation acts as the administrative entity for the following programs and is tasked with financial oversight and ensuring that projects are timely and in compliance with all regulations and agreements.

Continuum of Care (CoC)

The CoC has set a goal to end homelessness by providing funding for the efforts of nonprofit service providers and local governments to quickly re-house homeless individuals and

Human Services

families, and promote access to programs to maximize self-sufficiency among people experiencing homelessness. Neighborhood Preservation collaborates with the CoC Board and the County's Program Administrator-Homeless Initiatives on programs that benefit the homeless. Funding for this position requires a compliant source of local match of 25% which has been provided by one-time support from the Community Corrections Partnership (CCP) and Assembly Bill 109 funds. A request to renew this funding will be considered by the CCP during its budget process but if not renewed, the local match may require direct County General Fund support.

Due to COVID-19, the County received an automatic renewal of funding commitments in 2020 from HUD for all eight of the expiring CoC housing programs to continue providing housing and supportive services to homeless individuals and families. There was no CoC program competition in 2020. A total of \$4,964,084 in funding will be received, which includes revenues re-budgeted in 2021-2022 for projects not yet completed.

There was no CoC program competition in calendar 2020. In 2021-2022, applications for programs will be submitted to maximize the availability of supportive services and housing to transitioning homeless individuals and their families.

Homeless Emergency Aid Program (HEAP)

HEAP program funds must be used for one-time uses that address homelessness including: homelessness prevention, criminal justice diversion program for homeless individuals with mental health needs, homeless youth, and emergency aid. A total of \$7.1 million in HEAP funds were allocated to

projects in 2019-2020 and all funds will be expended by June 30, 2021. Interest earned of \$76,834 will be re-budgeted in 2021-2022 for projects not yet completed.

California Emergency Solutions and Housing Program (CESH Rounds 1 and 2)

In 2021-2022 CESH funds will be used for rental assistance and housing relocation, affordable permanent housing for the homeless, emergency housing, and system support for the Coordinated Entry or Homeless Management Information System. Unexpended Round 1 funds of \$515,030 and Round 2 funds of \$146,106 are re-budgeted in 2021-2022 for projects not yet completed.

Homeless Housing, Assistance and Prevention (HHAP)

In 2021-2022, HHAP funds will be used for rental assistance and rapid re-housing designated for youth and new temporary and emergency shelter activities. Unexpended Round 1 funds of \$1,110,540 and Round 2 funds of \$1,292,277 are rebudgeted to 2021-2022 for projects not yet completed. Pursuant to the Board's direction, HHAP funds will predominantly be used to support shelter activities.

Permanent Local Housing Allocation (PLHA)

In 2021-2022, PLHA funds will be used to create a regional multi-phase emergency housing program plan that supplements existing resources and shelters, which can include as an overall program, low-barrier emergency shelter, navigation centers or expanded congregate or non-congregate shelters. Unexpended funds of \$1,244,588 have been rebudgeted in 2021-2022 for projects not yet completed.

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	-	——Actual—		Est./Act.	Projected
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Program Expenditures					
CDBG Expense	\$1,535,192	\$1,043,471	\$901,723	\$2,145,921	\$3,631,038
Emergency Solutions Grant	\$286,460	\$287,600	\$226,950	\$1,214,658	\$3,690,445
HOME Expense	\$845,995	\$883,641	\$577,439	\$500,000	\$1,900,068
Continuum of Care	\$5,215,379	\$4,320,706	\$4,853,325	\$5,198,328	\$4,964,084
State ESG	\$375,330	\$446,025	\$230,124	\$1,593,454	\$3,134,881
CESH	N/A	N/A	\$228,222	\$322,610	\$661,136
HEAP	N/A	\$4,399,912	\$2,433,943	\$307,690	\$76,834
HHAP*	N/A	N/A	\$555	\$1,113,758	\$2,402,817
CEHF	N/A	N/A	\$192,995	\$524,133	\$70,125
PLHA**	N/A	N/A	N/A	N/A	\$1,244,588
Housing Rehabilitation (Units)					
Homeless Prevention (Households)	165	197	104	83	90
Housing Rehabilitation (CDBG & HOME)	2	3	8	10	,
First Time Homebuyers Assistance					
(CDBG & HOME)	21	10	12	5	4
Tenant Based Assistance (CoC)	1,054	1,330	889	1,000	1,000
CESH (Individuals)	N/A	N/A	169	145	150
HEAP grant ends 6/30/21 (Individuals)	N/A	N/A	62	66	N/A
CEHF (Individuals)	N/A	N/A	4,828	4,850	4,850

**PLHA funds have been awarded, but there is no activity yet.



Human Services

Greg Diederich, Health Care Services Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$444,428	\$525,582	\$531,613	\$531,613	\$6,03
Services & Supplies	77,812	140,630	142,814	142,814	2,18
Centrally-Budgeted Expenses	20,992	18,660	50,840	50,840	32,18
Total Expenditures	\$543,232	\$684,872	\$725,267	\$725,267	\$40,39
Expenditure Reimbursements	(216,653)	(160,000)	(160,000)	(160,000)	
Total Appropriations	\$326,579	\$524,872	\$565,267	\$565,267	\$40,39
Earned Revenues By Source					
Aid From Other Governments	\$169,070	\$197,210	\$197,001	\$197,001	(\$209
Total Revenues	\$169,070	\$197,210	\$197,001	\$197,001	(\$209
Net County Cost	\$157,509	\$327,662	\$368,266	\$368,266	\$40,60
Allocated Positions	4.0	4.0	4.0	4.0	0.
Temporary (Full-Time Equivalent)	2.0	2.3	2.2	2.2	(0.1
Total Staffing	6.0	6.3	6.2	6.2	(0.1

Purpose

The Veterans Services Office (VSO) assists veterans in applying for and receiving benefits for education, health, and welfare services from the United States Department of Veterans Affairs (VA); coordinates the distribution of educational materials; provides consultations, referrals, and outreach activities; and works collaboratively with the VA, California Department of Veterans Affairs (CalVet), and various veterans service organizations in promoting the interests and welfare of veterans and their families. The VSO serves as a liaison between the Board of Supervisors, other County agencies, and the public to ensure veterans receive the benefits and advocacy that they deserve.

Veterans and their families come to the County's VSO for assistance in filing claims for VA benefits earned by their service in defense of the nation. Additionally, the VSO offers free information and referrals to other Federal, State and local programs, and serves and educates veterans, their dependents, and the community about behavioral health issues that can affect individuals transitioning from military service. Veterans earn a variety of benefits through their military service. Over 29,000 veterans living in San Joaquin County are eligible to receive these benefits from the VA.

The VSO collaborates with governmental and non-governmental agencies to increase awareness, education, and cooperation needed to enhance community involvement and ongoing supportive services for veterans and their families.

Unlike other Federal benefits, veteran's benefits are extremely individualized and must be applied for, otherwise, benefits are lost. Benefits depend on a wide variety of factors: when and where you served; if you served in combat; or served during a congressionally-approved war-time period; the cause and severity of a disability; and other individual factors. Congress, Federal Courts, and the VA are constantly changing what benefits and services those who served in the military are eligible to receive. Veterans put themselves at financial risk when trying to tackle the complex system on their own or with a nonprofessional that is why the County VSO plays such an important role.

Levels of service are discretionary and revenue from the State, which is based on workload measurements, helps to maintain the VSO program. The VSO partners with CalVet to ensure newly assigned Veterans Service Representatives receive proper technical training to standardize the claims process across the State.

Human Services

Major Budget Changes

Salaries & Employee Benefits

> \$8,385 Salary and benefits adjustments.

> (\$2,354) Decrease in extra-help.

Services & Supplies

> \$7,000 Increase in communications to accommodate remote work due to the

2019 Novel Coronavirus (COVID-

19).

> (\$9,500) Decrease in analyst support from

Health Care Services.

Centrally Budgeted Expenses

> \$29,404 Cost Allocation Plan adjustment.

Program Discussion

The 2021-2022 recommended budget for the Veterans Services Office (VSO) totals \$725,267, which is an increase of \$40,395 from the 2020-2021 adjusted budget. This increase is primarily due to a Cost Allocation Plan adjustment and salary and benefits adjustments.

Veterans Service Officers Model

Twenty-eight states use the County Veterans Service Officers (CVSO) model. The other states either use State employees, a combination of State employees and County employees, or veterans service organizations to deliver services to their veterans.

The County utilizes uniquely-qualified and accredited Veterans Service Representatives to ensure County veterans receive new monetary benefits, retroactive payments, and other forms of assistance. CVSOs help Californian veterans and their families find and qualify for a wide variety of Federal and State benefits and services earned by their service. CVSOs spend 50% of their time filing claims for compensation and monetary pension benefits for veterans.

In 2019-2020, nearly \$4.0 million in new benefits were paid to 2,344 San Joaquin County families. The VSO successfully collaborated with the County's Whole Person Care Program, the Public Guardian/Conservator's Office, Public Health Services, Human Services Agency, and the Department of Child Support Services to ensure 164 veterans and their families received VA care, support, and other health care benefits. These coordinated efforts culminated in a Medi-Cal

avoidance and public savings of \$131,200. Due to COVID-19, veterans sought care through the VA and other public sources via tele-health methods.

As of February 2021, the VSO granted 349 California College Fee Waivers for a total of \$2,594,634 in college savings for military dependent students. Students received no direct compensation but were authorized to attend California State Colleges, Universities, and community colleges with little to no financial burden. VSO outreach plans included virtual town hall meetings and student activity Zoom meetings with colleges, universities, and military installations to promote the California College Fee Waiver Program.

Veterans Employment and Training (VET)

The VSO recognizes that service members returning from active duty need compassionate and specialized care to access benefits and to enter the civilian workforce. The VSO has partnered with HealthForce Partners and San Joaquin Delta College to develop a framework for a career pathway to local health care job opportunities and to provide ongoing analysis of regional health industry workforce gaps. This collaborative effort created the VET initiative. The VET initiative reached out to the United States Department of Defense and VA Palo Alto to fast track transitioning service members into apprenticeships, internships, and externships to expedite certifications and educational requirements.

In 2019, the VSO was awarded a 12-month grant from CalVet in the amount of \$49,000 for mental health outreach, Veterans Treatment Court (VTC) operations, and other supportive services. These funds were used to support a dedicated extrahelp VTC Case Manager and conduct suicide intervention trainings. In May 2020, VSO was awarded a new two-year grant in the amount of \$47,210 per year for 2020-2021 and 2021-2022 to continue these efforts. In addition to supporting the VTC, suicide intervention trainings, and increased outreach, the funds will be used to increase targeted outreach to homeless veterans and transitioning service members. VSO will continue to engage in targeted outreach activities in an effort to mitigate homelessness among veterans. VSO will also provide information on mental health services for transitioning service members, veterans, and their families to ease their return from service by promoting programs that encourage early intervention and prevention. The grant funding does not require County matching funds.

Veterans Affairs Supportive Housing

The Department of Housing and Urban Development-Veterans Affairs Supportive Housing (HUD-VASH) program combines Housing Choice Voucher rental assistance for homeless veterans with case management and clinical services provided by the VA. The VA provides these services for participating veterans at VA medical centers and

Human Services

community-based outreach clinics. HUD annually awards a total of 259 HUD-VASH vouchers for the County's low-income and disabled veterans. Most of the vouchers have been used to assist in securing housing for homeless veterans, but some remain unused due to a lack of available affordable housing units. The VSO assists HUD-VASH social workers by referring and informing veterans of their HUD-VASH eligibility and preparing health care and disability claims. VSO continues to support the Housing Authority of San Joaquin and the VA with identifying homeless veterans for this program and will continue to assist veterans in successfully applying for health care and pensions to qualify for HUD-VASH vouchers.

VA Community-Based Outpatient Clinic

In November 2019, the VA and Army Corps of Engineers hosted a groundbreaking ceremony for the new VA Stockton Community-Based Outpatient Clinic (CBOC) in French Camp. The 158,000 square foot facility will feature the VA's Patient Aligned Care Team model, telehealth, mental health, and specialty care services. The Stockton CBOC has been a primary component of the VA Livermore Realignment and is slated to improve services and access for Central Valley Veterans. The clinic has been in the planning stage for more than 15 years and is expected to be completed in fall 2023.

2019 Novel Coronavirus (COVID-19)

The COVID-19 pandemic has led to a dramatic shift in delivery of services to the veteran community. This unprecedented challenge to public health and the way we interact and support the County's heroes has led to innovative improvements and virtual alternatives. To minimize the disruption of service delivery and access to benefits, the VSO adopted a telephone and teleconference media platform (Zoom, WebEx, and Microsoft Teams) and shifted funds to purchase additional laptops, mobile Wi-Fi devices, and cell phones for staff to continue delivering services and support to veterans and their families. There was no significant fiscal impact to the VSO.

VSO has collaborated with the San Joaquin County Wellness Center, FIX'd Inc, and other community-based organizations to ensure that the direct and indirect impacts of COVID-19 on veterans' health and wellbeing are minimized. VSO refers veterans directly to these local organizations for peer support, food distribution, transportation, and other unmet needs recognizing that social isolation and loneliness may have long-term implications on veterans' mental health, behavioral health, and physical health.

Although, the pandemic led to decreased demand for inperson services, VSO plans to continue to offer virtual and phone appointment services much like the health care systems offer telehealth appointments.

Veterans Treatment Court Funding (VTC)

The 2020-2021 recommended budget included \$40,000 for activities related to the VTC. Funding was used to enhance drug and alcohol monitoring, substance abuse treatment, continuing education and training, transportation costs to court, peer mentor support for low-income veterans, and mandated domestic violence and anger management courses for veterans unable to pay for these services. VTC increased capacity and services from 45 to 75 justice-involved veterans.

The increased funding allowed staff to develop and implement a participant handbook and resource guide. With the suspension of in-person appearances, the handbook and resource guides provide self-help treatment plans, links, and resources to online meetings, groups, and peer support. Additionally, the funding helped secure adequate community care and support to 22 vulnerable veterans who lacked adequate health care coverage.

Veterans Advisory Commission

On November 6, 2018, the Board of Supervisors adopted a resolution establishing the San Joaquin County Veterans Advisory Commission and approved the Commission By-Laws (R-18-143). The Commission works in conjunction with the VSO to provide a forum for various representatives working with the County's veterans. In February 2019, the Board appointed the initial members of the Advisory Commission and the first Commission meeting was held in May 2019. The Commission works closely with other organizations to support and promote veteran's advocacy, benefits, and services.

The Commission is developing a strategic plan to present to the Board of Supervisors in 2021-2022, and has drafted strategic goals, which include working in partnership with VSO to better understand and assess the needs of County veterans and their families. The Commission collaborated with the National Association for the Advancement of Colored People to explore and determine the root cause of health inequities and disparities among veterans of color. The Commission provided timely advice that enhanced awareness of the veterans' homelessness crisis and resolutions for mitigating root causes by 2025.

Human Services

		——Actual—		Est./Act.	Projected
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Veteran Visits					
Appointments	1,800	1,870	3,006	3,000	3,500
Drop-Ins	4,000	5,385	2,070	3,000	3,500
Telephone Inquires	7,500	9,876	12,809	13,500	13,000
Benefits Claims					
Benefits Claims Filed/Re-Opened	2,000	2,509	2,344	2,500	2,500
Benefits Claims Granted	1,300	1,458	1,574	1,600	1,650
Claims for VA Medical Care	275	434	211	250	300
Medi-Cal Cost Avoidance Claims	600	626	264	300	350
Verification of Veterans Benefits to Other Agencies	225	316	204	300	350
Other Assistance Provided					
Auditable Forms Filed	2,200	3,549	4,123	4,500	5,000
Educational Fee Waivers	300	484	349	450	500
Veterans Court Participants	40	65	78	75	80
Homeless Veterans Served*					
Received Services from VSO	N/A	N/A	105	100	125
Referred to HUD-VASH	N/A	N/A	32	25	50
Referred to Behavioral Health Services	N/A	N/A	8	15	15
Benefits Claims Filed/Re-Opened	N/A	N/A	45	35	50
Benefits Claims Granted	N/A	N/A	45	35	50
*Individuals may receive multiple servi	ices.				
New Benefits Paid to Veterans/Dependents	\$5,500,000	\$4,669,865	\$3,971,109	\$4,000,000	\$4,100,000





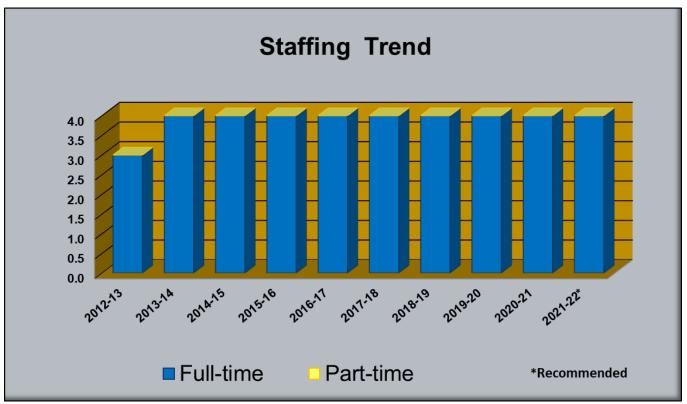


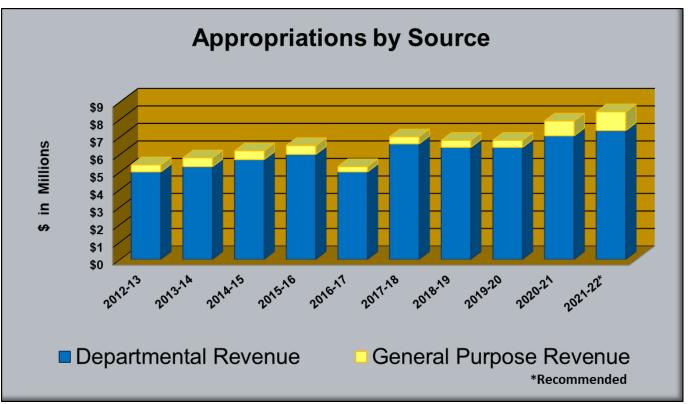
Education

Appropriations

		Page Number	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase/ (Decrease)
6060900000	County Library	H-4	\$7,059,025	\$7,362,000	\$7,362,000	\$302,975
6061500000	UC Cooperative Extension	H-8	846,913	1,068,058	1,068,058	221,145
	Total - Education	n	\$7,905,938	\$8,430,058	\$8,430,058	\$524,120

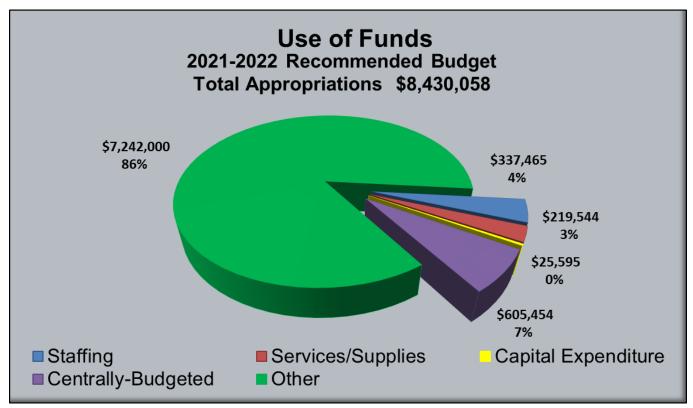
Appropriations

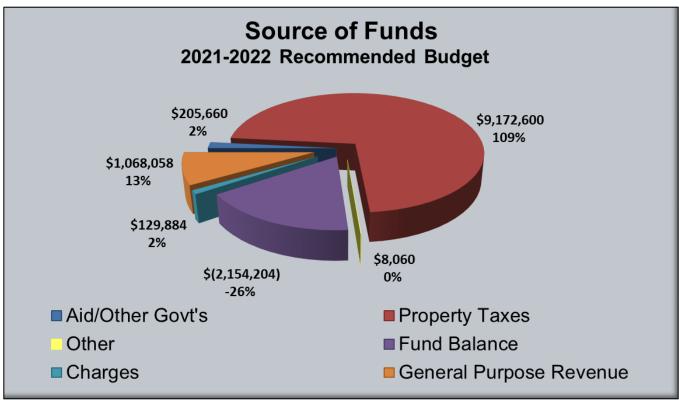




Education

Appropriations





Education

Jerome C. Wilverding, County Administrator

Special Revenue Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Services & Supplies	\$121,988	\$120,000	\$120,000	\$120,000	\$0
Other Charges & Uses	7,299,527	6,939,025	7,242,000	7,242,000	302,97
Total Appropriations	\$7,421,515	\$7,059,025	\$7,362,000	\$7,362,000	\$302,97
Earned Revenues By Source					
Taxes	\$8,305,671	\$8,249,450	\$9,172,600	\$9,172,600	\$923,15
Interest/Rents	13,655	8,060	8,060	8,060	
Aid From Other Governments	189,520	188,180	205,660	205,660	17,48
Charges For Services	94,928	100,000	129,884	129,884	29,88
Fund Balance	(1,182,259)	(1,486,665)	(2,154,204)	(2,154,204)	(667,539
Total Revenues	\$7,421,515	\$7,059,025	\$7,362,000	\$7,362,000	\$302,97
Net County Cost	\$0	\$0	\$0	\$0	\$

Purpose

This budget provides the County's share of the cost for the City/County Library System. The Library System serves the cities of Escalon, Lathrop, Manteca, Ripon, Stockton, and Tracy, as well as the unincorporated areas of the County. Through an agreement between the County and the City of Stockton, the City operates the City/County Library System. The County's funding for Library services is comprised of a library-specific dedicated property tax allocation, a pro rata share of Library fines and materials fees relative to County branch circulation, and any accumulated available balance from unspent prior years' activities.

Major Budget Changes

Other Charges

> \$302,975	Increase in funding for Library services.
Revenues	
> \$923,150	Increase in property tax revenue.
> \$667,539	Increase in retention of County fund balance.
> \$29,884	Increase in Library service charges.
> \$17,480	Increase in State funding.

Program Discussion

The County's share of funding is primarily driven by property tax revenue. The overall increase in home prices and new construction activities resulted in a projected 5% increase in property tax revenue for Library services during 2021-2022. It is projected that \$7,362,000 will be available for Library operations, an increase of \$302,975 from the 2020-2021 adjusted budget, and will:

- Fund the Library's share of the property tax administration fee of \$120,000.
- ➤ Provide a total program budget of \$7,242,000 for Library services.

Library Services

The Library worked with the Mountain House Community Services District to design a 20,000 square foot, state-of-the-art library for the community. The new Mountain House Library was completed in March 2020.

In 2020-2021, one-time funding enabled staff to renovate the Escalon and Thornton Libraries and the children's area of the Tracy Library.

In November 2016, voters approved the Strong Communities Initiative (Measure M), adding a quarter cent sales tax for a period of 16 years to fund City of Stockton library and recreational services. Capital projects prioritized in the

Education

Measure M spending plan for 2020-2021 included upgrades and repairs at the McNair and Stockton Soccer Complexes and entering a construction contract for the new Library/Community Center in North Stockton, expected to open in late 2022. The 2020-2021 Measure M and County Library renovation projects are either completed or nearing completion.

Goals established for 2020-2021 were modified due to the 2019 Novel Coronavirus (COVID-19) pandemic closure of libraries. Program and service goals achieved in 2020-2021 included developing an eCard for ease of access to electronic materials; producing virtual programming for all ages; deploying a new customer notification system; and providing access to JobsNow and VetsNow for community members in search of support. Library staff continued presenting workshops for parents to build vocabulary and support literacy development of children ages 0-3 years. During the closures staff deployed curbside service at all branches and will continue offering this service for the foreseeable future.

In 2021-2022, the Library will continue small renovation projects to make all County and City of Stockton Library branches welcoming and conducive to community gatherings. Below are weekly hours for County branches including additional hours funded by the respective municipalities.

County Branch	Base Weekly Hours*	Extra Hours Funded by Cities
Escalon	31	-
Lathrop	30	-
Linden	30	-
Manteca	40	8
Mountain House	40	11
Ripon	40	5
Thornton	30	-
Tracy	40	13

*The weekly hours do not reflect holidays when the branches are closed.

All branches within the Stockton/County Public Library System will close during 2021-2022 on the following days in observance of holidays:

Branches Closed - Holidays

- ➤ July 5, 2021
- ➤ September 6, 2021
- > October 11, 2021
- November 11, 25 and 26, 2021
- December 24 and 31, 2021
- ➤ January 17, 2022
- > February 14 and 21, 2022
- May 30, 2022

Goals for 2021-2022

The Library continues to employ strategic planning in identifying services, resources and programming that are responsive to community interests and needs. Guided by this, the Library plans to accomplish the following activities in 2021-2022:

- ➤ Remove barriers to access by providing device and connectivity support for most underserved areas.
- > Enhance customer experiences on the Library website.
- ➤ Decentralize library services through pop-up locations and other delivery options.
- ➤ Continue virtual programming, including online class visits to support elementary age students.

Fund Balances

County Fund Balance

The County maintains a Library Special Revenue Fund in which designated revenues are collected and dispersed to the City of Stockton. As of March 31, 2021, the fund balance (#20018) was \$8,031,692. The projected fund balance on June 30, 2021, is approximately \$11.4 million.

Based on preliminary forecast, it is projected that \$2.1 million will be added to the Library Special Revenue Fund balance in 2021-2022. In 2019-2020 two reserves were created within the Library fund (#20018) (R-19-101):

1. **Operating Reserve** receives an annual contribution of 10% of the operating budget.

Designated Operating Reserve			
2019-2020	\$729,953		
2020-2021	693,902		
2021-2022	724,200		
Total	\$2,148,055		

 Capital Improvement Reserve was established with a \$1.0 million contribution in 2019-2020, and receives an annual contribution of 10% of the operating budget.

> Designated Capital Improvement Reserve

Improvement Reserve						
2019-2020		\$1,000,000				
2020-2021		693,902				
2021-2022		724,200				
	Total	\$2,418,102				

The remaining \$705,804 of the \$2.1 million in retained fund balance will be classified as undesignated.

Education

City of Stockton Fund Balance

Similarly, the City of Stockton operates the City/County Library System through a Governmental Fund. As part of the agreement, the City of Stockton reports this fund balance annually to the County. As of July 1, 2020, the County's portion of the City's Governmental Fund balance for the Library was \$1,331,645. This amount is included in the City Treasury and represents the unspent County advances to the City for the City/County Library System primarily resulting from savings due to closures as a result of the COVID-19 pandemic. The 2020-2021 budget projected the use of \$820,000 from the County's City-held fund balance in an effort to consolidate funds in the County Library fund. However, due to unforeseen closures, County Branches experienced budget savings resulting in a smaller use of fund balance projected at \$206,617. The estimated fund balance at the end of 2020-2021 is \$1,125,028. For 2021-2022, it is estimated that \$744,420 of the County's City-held fund balance will be used.

Funding Request

The 2021-2022 overall Library operating budget for County branches includes an appropriation request of \$8.3 million. The 2021-2022 recommended budget for the County's share includes additional one-time appropriations totaling \$244,913, and new recurring costs of \$178,198. These requests will provide resources for the following items:

One-Time Service/Equipment	Cost
Hotspot Lending at County branches	\$10,000
Manteca and Tracy microfilm	20,850
Copy machines (County)	24,063
Furniture at Manteca Library	190,000
Total	\$244,913
New Recurring	Cost
Two Library Assistants at Mountain	
House Library	\$167,168

Microfilm maintenance at Manteca and

Tracy Libraries

New copier maintenance

3,780 Increased security at Ripon Library 6,000 Total \$178,198

1,250

Education

Branch Funding						
Library Site or Classification	Site #	Actual 2019-2020	Est./Act. 2020-2021	Proposed 2021-2022		
Mountain House	3540	\$655,033	\$662,703	\$763,732		
Neighborhood Services: Countywide	3541	715,388	629,185	893,653		
Manteca	3542	968,399	1,073,926	1,153,250		
Tracy	3543	1,043,885	1,212,326	1,196,457		
Ripon	3544	559,985	641,778	707,328		
Escalon	3545	310,504	370,293	407,167		
Lathrop	3546	314,582	315,282	342,963		
Linden	3547	270,401	334,290	322,634		
Thornton	3548	247,417	331,124	295,958		
Total Branch Funding		\$5,085,594	\$5,570,907	\$6,083,142		
Shared Services		2,052,379	1,613,796	1,801,706		
New Funding Requests		*N/A	*N/A	423,111		
Total Appropriation		\$7,137,973	\$7,184,703	\$8,307,959		
County Funding		\$7,299,527	\$6,939,025	\$7,242,000		
Available Fund Balance/Charges for Services		1,170,092	1,370,906	1,444,900		
Total Revenue		\$8,469,619	\$8,309,931	\$8,686,900		
· ·	evenue	\$8,469,619	\$8,309,931			

Workload Data						
All Branches	2017-2018	———Actual— 2018-2019	2019-2020	Est./Act. 2020-2021	Projected 2021-2022	
Library Materials Circulated*	1,433,580	1,375,225	958,744	529,470	661,837	
Residents with Library Cards	209,054	162,988	153,804	161,494	169,573	
Annual Visits to the Library	788,496	793,225	578,193	101,432	608,592	
Program Attendance	91,630	94,216	60,066	5,462	32,772	
Computer Use	821,912	850,719	732,646	404,652	539,452	
Annual Hours of Service	24,468	29,055	20,703	19,364	28,655	

 $[*] Includes \ digital \ downloads \ and \ Link + checkouts \ that \ are \ not \ included \ in \ individual \ branch \ counts.$

	Items Checked		Visi	its	Program Attendance	
	2018-2019	2019-2020	2018-2019	2019-2020	2018-2019	2019-2020
Escalon	22,351	15,320	25,672	25,134	7,009	3,520
Lathrop	25,466	17,314	20,919	20,873	3,790	1,581
Linden	12,194	7,220	11,147	6,197	1,057	310
Manteca	104,776	70,664	108,130	73,279	11,418	7,110
Mountain House	101,000	3,417	66,590	1,002	8,179	1,603
Ripon	62,492	41,234	45,980	34,314	8,076	5,153
Stockton Branches	353,241	232,861	354,806	278,794	36,513	29,518
Thornton	6,390	4,876	13,242	10,349	3,247	2,510
Tracy	148,743	128,029	144,536	126,553	14,927	8,761
Bookmobile	6,052	5,001	2,233	1,698	N/A	N/A
Total	842,705	525,936	793,255	578,193	94,216	60,066



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Education

Brent A. Holtz, Cooperative Extension Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$303,267	\$345,168	\$337,465	\$337,465	(\$7,703
Services & Supplies	87,540	99,544	99,544	99,544	
Centrally-Budgeted Expenses	384,178	402,201	605,454	605,454	203,25
Capital Expenditures	2,361	0	25,595	25,595	25,59
Total Expenditures	\$777,346	\$846,913	\$1,068,058	\$1,068,058	\$221,14
Expenditure Reimbursements	(36,913)	0	0	0	
Total Appropriations	\$740,433	\$846,913	\$1,068,058	\$1,068,058	\$221,14
Earned Revenues By Source					
Aid From Other Governments	\$5,697	\$0	\$0	\$0	\$
Total Revenues	\$5,697	\$0	\$0	\$0	\$
Net County Cost	\$734,736	\$846,913	\$1,068,058	\$1,068,058	\$221,14
Allocated Positions	4.0	4.0	4.0	4.0	0.

Purpose

Cooperative Extension (CE) is a nationwide system for non-formal education established by Congress in 1914 to improve America's agriculture and natural resources, youth development, and family nutrition education. CE's mission is to help all segments of the community benefit from the scientific advances made locally and at the nation's land grant universities.

The University of California Cooperative Extension in San Joaquin County brings research, educational programs and innovative solutions to growers, families, and communities in the County. Programs are carried out by university professionals and highly trained and dedicated community volunteers. Although not mandated, County support is governed by Education Code Section 32330 and a 1960 Memorandum of Understanding (MOU) between the Regents of the University of California (UC) and the County of San Joaquin.

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the University of California Cooperative Extension (UCCE) focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues.

These priorities are combined with the UC's Division of Agriculture and Natural Resources (UC ANR) strategic vision, which will be in effect until 2025. The following highlights provide an overview of several projects, programs, and activities administered by the UCCE.

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Education

Promote Economic Development

UC ANR is currently implementing its strategic vision to guide the UCCE. The CE has adopted the following UC ANR initiatives:

- > Improve water quality, quantity, and security.
- > Enhance competitive and sustainable food systems.
- ➤ Increase science literacy in natural resources, agriculture, and nutrition.
- > Develop sustainable natural ecosystems.
- > Enhance California's agricultural economy.
- > Promote the health of Californians and their families and communities.
- > Ensure safe and secure food supplies.
- ➤ Manage endemic and invasive pests and diseases.
- ➤ Improve energy security and green technologies through innovative science.

Major Budget Changes

Salaries & Employee Benefits

> (\$7,703) Salary and benefits adjustments.

Centrally-Budgeted Expenses

> \$202,461 Cost Allocation Plan adjustment.

Capital Expenditures

> \$25,595 Vehicle.

Program Discussion

The 2021-2022 recommended budget for the University of California Cooperative Extension (UCCE) totals \$1,068,058, which is an increase of \$221,145 from the 2020-2021 adjusted budget. The increase is primarily due to a Cost Allocation Plan adjustment.

The County provides funding for UCCE by providing clerical and technical staff, operational support, and office facilities as established in the MOU between UC and the County. Through its partnership with the County, UCCE is able to leverage nearly \$6.0 million in State and Federal funding for competitive research grants into the County to support its agricultural research mission. CE Advisors are renowned locally, Statewide, nationally, and internationally as leaders and are invited to speak on research that is generated in the County.

In addition, individual grower co-operators, agricultural organizations, allied agricultural industries, and commodity boards provide in-kind support in the form of commodity research grants, land, labor, equipment, and materials necessary for conducting research in the County. UCCE also receives funding from the United States Department of Agriculture (USDA), and the California Department of Food and Agriculture (CDFA).

The UCCE Farm Advisors and Field Technicians are involved with critical agricultural research in the County, diagnosing crop production problems, detecting crop pests, and providing growers with critical information, in order to protect food safety and ensure the continuity of food supplies, especially during the 2019 Novel Coronavirus (COVID-19) pandemic. Advisors continued to make farm visits while social distancing with growers and other clientele.

Agricultural Programs

CE Advisors are actively engaged in sustaining the County's \$2.6 billion agriculture industry. The major agricultural commodities produced are assigned to Advisors who coordinate problem-solving research and educational programs that address major issues in order to improve production, economic viability, and environmental sustainability. In 2020-2021, Advisors conducted 80 research projects on 37 different commodities in the County.

The following are the 2020-2021 UCCE program highlights:

- ➤ Demonstrated success and expansion of commercial walnut and almond acreage using pheromone mating disruption for codling moth (walnuts) and mating disruption for navel orangeworm.
- ➤ Detected and monitored flathead wood borer in walnuts, and secured \$400,000 in funding to develop better detection methods and science-based control strategies.
- ➤ Conducted the annual evaluation of whole orchard recycling (WOR) as an alternative to open field or cogeneration burning, which has improved soil organic matter, yield, and soil health. In 2020, WOR was added to CDFA's healthy soils initiative. Growers can receive funding to implement WOR.
- ➤ Investigated the frequency and distribution of Botryosphaeriaceae and Diaporthaceae fungi in walnut orchards from different locations in the County. Information generated from this study provides valuable information to help growers better manage canker diseases of walnut.
- Conducted the annual evaluation of tomatoes grafted onto vigorous, disease-resistant rootstocks to increase yields and reduce losses due to soil-borne disease. In local processing tomato field trials, advisors have

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Education

demonstrated yield increases of up to 30% with grafted tomato plants.

Adoption of grafting could also lead to reductions in use of fumigant pesticides, which is a high priority for the State's Department of Pesticide Regulation.

➤ Continued to partner with the San Joaquin County Water Coalition to implement safer pest management practices that address water quality issues in the County watershed, as mandated by the State.

4-H Youth Development Program

The 4-H Program is an innovative research-based youth development program designed to build confidence, learn responsibilities, develop life-long skills, enhance knowledge and social values, and promote community citizenship activities that help develop leadership skills. There are currently 164 adult volunteers and 541 youth members.

In 2020-2021, the 4-H Youth Development Program was impacted by the COVID-19 pandemic. One key takeaway is that the 4-H community is able to persevere against challenges. The resilience and strength grown in 4-H youth members is more apparent in difficult times. Many 4-H families were directly impacted, enduring the difficulties of the illness and fallout of uncertain economic situations.

Master Gardener (MG) Program

Since July 2007, the MG Program has volunteered over 66,200 hours of community service to the County at a UC-calculated value of \$1,800,640. From July 2020 to March 2021, MGs contributed 900 hours of volunteer time (valued at \$24,480) and it is anticipated the MGs will exceed 1,100 volunteer hours by June 30, 2021. Since 2007, MGs have earned 18,472 continuing education hours and are projected to earn 585 CE hours in 2020-2021.

The COVID-19 pandemic drastically affected program outreach and activity levels, and many program changes were made to accommodate restrictions. The volunteer portion of the program stopped in March 2020 and has yet to fully resume. The Program switched from in-person to online classes in July of 2020 and have held 12 classes with 10 more scheduled before the end of 2020-2021. Online class attendance has ranged from 100 to 275 people.

The MG Program emphasizes sustainable gardening practices such as composting and green waste diversion, gardening for pollinators and beneficial insects, edible gardening, drought tolerant landscaping, water conservation and water quality, pest management, and many other topics.

Master Food Preserver (MFP)

The UC MFP Program is a public service community outreach providing up-to-date information on food safety and preservation methods. An MFP is a volunteer who is formally educated in food preservation/safety and is certified by the UCCE. Volunteers are qualified to teach research-based food preservation/safety in addition to disseminating that information via lectures and other County events.

There are currently 27 MFPs who have volunteered over 8,000 hours to the community since 2013, valued at \$217,600. From July 2020 to March 2021, MPFs have volunteered over 300 hours, and anticipate reaching a total of 400 hours by June 30, 2021. MFPs have earned over 1,500 of continuing education hours since 2013.

The COVID-19 pandemic has drastically affected the program outreach and volunteer activity levels. Classes and community outreach events stopped in March 2020. Volunteers developed topics that could be taught online and resumed classes in October 2020.

Environmental Horticulture Program (EH)

The Environmental Horticulture Advisor provides on-site consultations for problem solving, educational workshops and trainings, and conducts applied research to serve nursery and landscape professionals, including arborists, parks departments, golf courses, school districts, urban water agencies, and landscape architects and designers. Emphasis is placed on teaching environmentally-responsible practices that promote the long-term health of public and private landscapes while reducing green waste in landfills, reducing the use of pesticides, conserving water, and mitigating polluted stormwater runoff as mandated by the State of California's Water Conservation Act of 2009 and the Model Water Efficient Landscape Ordinance (2015).

Nutrition, Education, Research, & Outreach

UCCE's Nutrition, Family, and Consumer Science (NFCS) programs are designed to prevent childhood obesity, prevent chronic diseases, reduce health disparities, improve consumer food safety practices, and reduce hunger and food insecurity. Improvement in one or more of these areas translates to better outcomes for County residents and a reduction in related economic impacts at the County, State, and national levels.

In 2020-2021, UCCE programs continued to partner with a long list of community-based organizations, preschools, after-school programs, elementary and high schools, reaching 2,100 low-income adults and 6,693 youth with direct nutrition education (workshops or classroom lessons). In addition,

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Education

3,674 low-income adults and youth were reached indirectly through health fairs and AgVenture and 3,566 youth and adults benefited from UC's CalFresh Policy, System, and Environmental Change activities (gardens, Smarter Lunchrooms, and Structured Physical Activity).

The NFCS programs continued to be an integral component of the County's Community Health Improvement Plan.

Farm Advisors Research Trust Fund

UCCE maintains the Farm Advisors Research Trust Fund (#81604), to be utilized by the Farm and Home Advisor in conducting needed agricultural research within the area of responsibility of the Cooperative Extension Service. As of March 31, 2021, the Trust Fund balance totaled \$40,520.

4-H Youth Development Trust Fund

UCCE maintains the 4-H Youth Development Trust Fund (#81603), to be utilized on 4-H educational programs. As of March 31, 2021, the Trust Fund balance totaled \$1,556. This Trust Fund has not been utilized since 2016-2017 and its use is not anticipated during 2021-2022.

Supplemental Request

Replacement Vehicle

UCCE is requesting additional funding of \$25,595 for the purchase of a replacement vehicle. UCCE has been using a vehicle on loan from the County Fleet Services. This vehicle has high mileage and should be replaced with a reliable vehicle. The recommended budget has been augmented by \$25,595 in order to address this request.

		——Actual—		Est./Act.	Projected
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
UC Advisors/Staff					
Number assigned to SJC	20.27	19.42	20.4	20.4	19.1
Research Projects	75	70	75	80	79
Different Commodities	44	31	37	37	4]
Agricultural Programs					
Clientele Contacts	16,060	14,350	13,391	14,640	13,38
Meeting Attendance	12,660	14,015	14,778	15,780	13,580
Newsletter Circulation	20,051	26,166	27,951	29,446	30,162
Publication Distribution*	251,850	328,000	233,600	232,200	235,600
4-H Youth Development Program					
4-H Youth Members	763	763	1,300	1,350	54
Volunteer Adults	224	224	254	250	164
Master Gardener Program					
Volunteers	150	135	185	170	125
Volunteer Hours	5,000	3,811	5,500	1,100	5,250
Master Food Preserver Program					
Volunteers	22	23	30	27	2
Volunteer Hours	2,450	5,000	1,250	400	1,12:
Nutrition, Education, Research, & Outreach	1				
Adults attending workshops	2,900	2,540	2,475	2,100	1,200
Curriculum Distribution & Support to					
Low Income School/Teachers	90S /170 T	87S /207T	87S /167T	130S /410T	127S /287

^{*}Reflects "Almond Tasks" section of the Pacific Nut Producer magazine with a distribution of 132,000 annually.

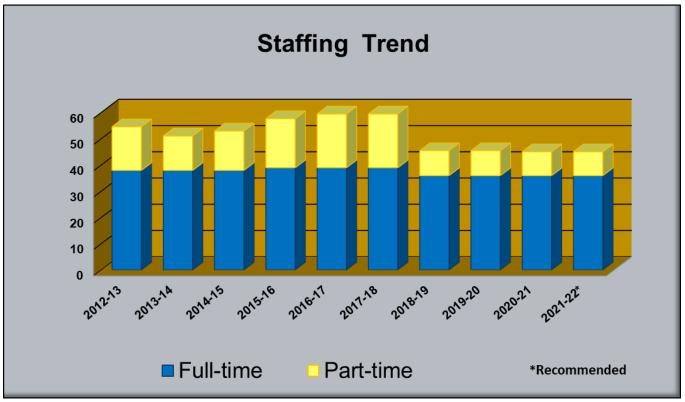


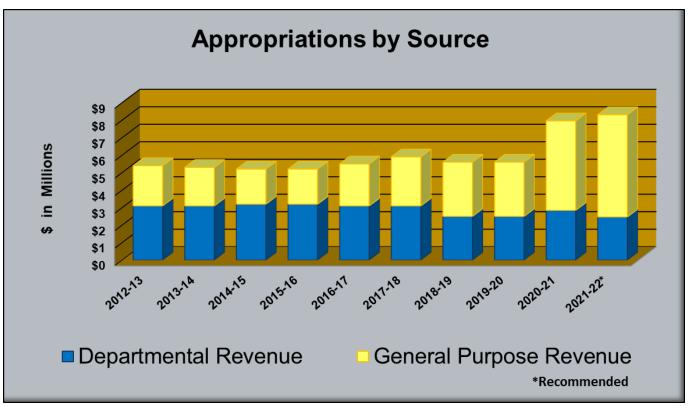




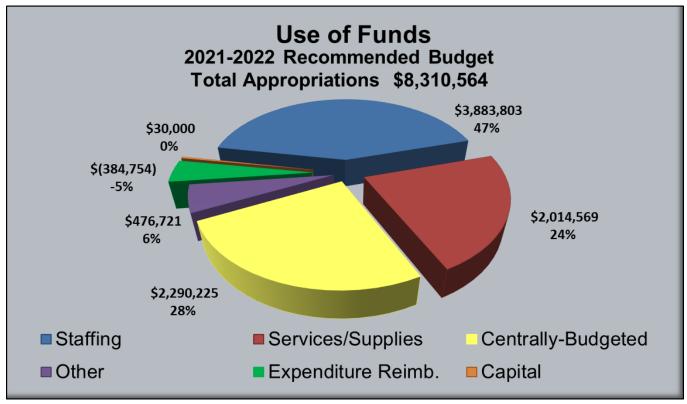
Parks & Recreation

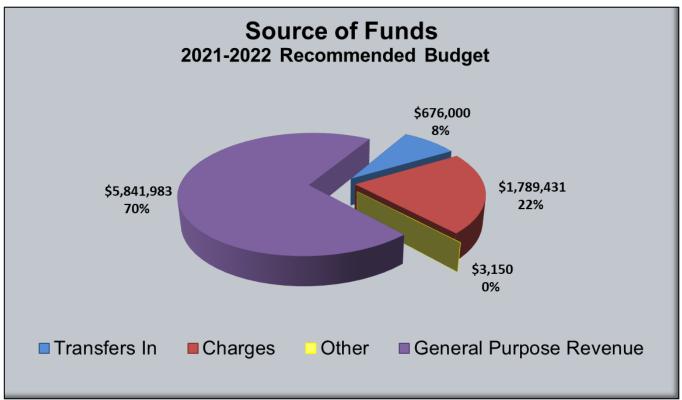
		Page Number	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase/ (Decrease)
7070300000	General Services-Parks & Recreation	I-4	\$7,463,816	\$7,845,402	\$7,845,402	\$381,586
7070800000	Cultural Services	I-9	495,550	477,348	465,162	(30,388)
	Total - Parks & Recreation	ı	\$7,959,366	\$8,322,750	\$8,310,564	\$351,198





Parks & Recreation







Parks & Recreation

Marcia Cunningham, General Services Director

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$3,329,308	\$3,695,557	\$3,883,803	\$3,883,803	\$188,24
Services & Supplies	1,424,423	1,912,293	2,014,569	2,014,569	102,27
Centrally-Budgeted Expenses	1,177,163	1,880,197	2,290,225	2,290,225	410,02
Other Charges & Uses	10,946	11,559	11,559	11,559	
Capital Expenditures	134,805	415,000	30,000	30,000	(385,000
Total Expenditures	\$6,076,645	\$7,914,606	\$8,230,156	\$8,230,156	\$315,55
Expenditure Reimbursements	(467,570)	(450,790)	(384,754)	(384,754)	66,03
Total Appropriations	\$5,609,075	\$7,463,816	\$7,845,402	\$7,845,402	\$381,58
Earned Revenues By Source					
Interest/Rents	\$950	\$1,200	\$1,200	\$1,200	\$
Charges For Services	1,241,320	1,789,431	1,789,431	1,789,431	
Miscellaneous Revenues	32,494	1,950	1,950	1,950	
Operating Transfers In	346,557	1,053,000	676,000	676,000	(377,000
Total Revenues	\$1,621,321	\$2,845,581	\$2,468,581	\$2,468,581	(\$377,000
Net County Cost	\$3,987,754	\$4,618,235	\$5,376,821	\$5,376,821	\$758,58
Allocated Positions	36.0	36.0	36.0	36.0	0.
Temporary (Full-Time Equivalent)	9.1	9.1	9.1	9.1	0.
Total Staffing	45.1	45.1	45.1	45.1	0.

Purpose

The Parks and Recreation Division of the General Services Department (GSD) plans, develops, operates, and maintains a system of regional parks; maintains the landscaping at various County-owned facilities and community parks; and manages eight County Service Area (CSA) parks. These activities are not mandated; however, County parks developed using State or Federal funds must be maintained for public recreation services.

Major Budget Changes

Salaries & Employee Benefits

➤ \$188,246 Salary and benefits adjustments.

Services & Supplies

• •	
> \$80,000	Increase in maintenance of structures and grounds costs.
> \$37,276	Increase in allocated cost for General Services Administration.
> \$15,000	Increase in communications costs.
> (\$30,000)	Decrease in small tools and instruments expense.

Centrally-Budgeted Expenses

> \$15,608	Increase in data processing charges.
> \$323,748	Cost Allocation Plan adjustment.

Parks & Recreation

Expenditure Reimbursements

> (\$66,036) Decrease in CSA reimbursements.

Revenues

> (\$330,000) Decrease in transfers from Parks Special Projects fund for projects

and equipment.

> (\$57,000) Decrease in transfers from Micke

Grove fund for ongoing operations.

Capital Expenditures

➤ \$19,000 Tow-behind turbine blowers (2).

> \$11,000 Aero-thatcher and seeder.

Program Discussion

The 2021-2022 recommended budget for Parks and Recreation totals \$8,230,156, which is an increase of \$315,550 from the 2020-2021 adjusted budget. This change primarily reflects salary and benefits adjustments, an increase in costs of maintenance of structures and grounds, Workers' Compensation and Casualty insurance, allocated cost for General Services Administration, and a Cost Allocation Plan adjustment; offset by a decrease in capital expenditures.

Minimum Wage Increase

On January 1, 2017, the State of California required annual increases to the minimum wage for all industries employing 26 or more employees through January 1, 2022. The recommended budget includes an increase of \$36,610 from the 2020-2021 adjusted budget for salaries and taxes for extra help, part-time employees.

Utilities

Approximately 90% of the Division's utility costs are from water usage at park facilities. Pacific Gas and Electric has notified all commercial electric and gas customers it will be implementing new time-of-use rate plans. The new rate plans will adjust peak and off-peak hours and will include two new rate periods; super off-peak and partial-peak. Due to the Division's relatively low electricity usage compared to overall utility costs, the Division does not anticipate a significant increase in electricity costs in 2021-2022 and will continue to closely monitor these costs.

Micke Grove Zoo

Pursuant to the 2018-2019 recommendation from the San Joaquin County Grand Jury (Case No. 0218), in 2020-2021, the Division completed a Five-Year Strategic Plan for the Micke Grove Zoo. The Plan includes seven priority objectives; infrastructure, zoo exhibits, guest experience, non-profit partnership, revenue, accreditation and a volunteer program. The Strategic Plan was presented to the Board of Supervisors on February 23, 2021.

County Service Areas (CSA)

The Division receives reimbursements for services performed at outlying CSA parks. The 2021-2022 recommended budget includes a \$66,036 decrease in reimbursements from CSA's based on prior year actuals.

Micke Grove Special Account

In January 2021, the Division was notified by Wells Fargo, the Trustee of the William G. Micke Charitable Trust, that the Fund has been over distributing and future payments to the County will be reduced to ensure the Fund will be able to run in perpetuity. The 2020-2021 payment was reduced by 12% and the 2021-2022 recommended budget includes a contribution of \$238,000, reflecting an additional decrease of 15%. Annual distribution reductions are expected to continue until the amount equals the 5% distribution requirement of the Internal Revenue Service.

2019 Novel Coronavirus (COVID-19)

In 2020-2021, Division revenues continued to decline due to the aggressive public health response to the COVID-19 pandemic, including social-distancing policies, restrictions on non-essential travel, stay-at-home measures, and Parks facility closures. In March 2021, the Board approved midyear budget adjustments (B-21-158), including a one-time increased Net County Cost (NCC) contribution of \$785,610, to cover the projected revenue shortage resulting from the pandemic. The Division will continue to closely monitor economic indicators and park activity during 2021-2022 and may return to the Board for midyear budget adjustments.

Cost of Parks Operation

The Division currently operates 20 parks, one of which includes the Micke Grove Zoo. The total NCC for Parks and Recreation totaled \$3,987,754 in 2019-2020, of which \$2,675,722 directly supported County parks. Additional fiscal measures that are being researched and are not being recommended for inclusion in the 2021-2022 budget include assessments, special taxes, and parcel taxes. As the Division

Parks & Recreation

continues to make budget modifications to increase efficiencies, additional long-term revenue sources or assessments will be analyzed. A majority of the County Parks' ongoing maintenance and operations costs are partially funded with General Fund dollars.

Of the 20 development and maintained parks in the system, the following three parks, and the Nature Center do not generate revenue in the form of user fees, assessments, or tax revenue:

Non-Revenue Generating Operations

- Gianone Park,
 1885 E. Harding Way, Stockton
- West Jackson Park Sanguinetti Lane and Webb Street, Stockton
- Woodbridge Wilderness Area
 River Meadows Drive, Woodbridge
- 4. Oak Grove Regional Park Nature Center 4520 W. Eight Mile Road, Stockton

In 2021-2022, approximately 69% of the recommended budget is funded by NCC with the remainder to be funded by a combination of operating transfers from funds and charges for services. The 2019-2020 NCC support for each park was as follows:

Park	2019-2020 NCC
Boggs Tract Park (CSA 1)	\$5,717
Dos Reis Park (CSA 4)	(56,495)
Eastside/Garden Acres Park (CSA 3)	79,310
Gianone Park	35,653
Harmony Grove Church	14,486
Kennedy Park	113,798
Larch Clover Park (CSA 11)	31,137
Madison Park (CSA 2)	15,402
Micke Grove Regional Park	416,473
Micke Grove Zoo	1,048,912
Miscellaneous Reimbursements	(346,352)
Mossdale Crossing Park	18,281
Oak Grove Nature Center	663
Oak Grove Regional Park	442,497
Other County Department Support	503,494
Raymus Village Park (CSA 5)	15,494
Regional Sports Complex	201,016
Stillman L. Magee Park	4,822
Taft Park (CSA 8)	18,777
West Jackson Park	19,537

_ Park	2019	9-2020 NCC
Westgate Landing		65,769
Woodbridge Community Park (CSA 48)		13,458
Woodbridge Wilderness Area		13,873
	Total	\$2,675,722

Parks Funds

The County Parks are supported by revenue from General Fund Special Accounts and Special Revenue Funds established for their maintenance and operation. Fund account income from all sources for 2021-2022 is estimated to be approximately \$884,500.

Account Income	Fund	Amount
Fish and Game	20005	\$2,000
Micke Grove	16705	238,000
Park Development	16709	22,500
Park Donations	16701	5,000
Park Endowment	16702	99,500
Parks Activity	16707	5,000
Parks Special Project*	16710	512,500
	Total	\$884,500

*Final Payment - December 31, 2021

The following table includes the estimated fund balances at the end of the 2020-2021 and 2021-2022:

		Estimated Balance		
Fund		6/30/2021	6/30/2022	
Micke Grove*		\$76,000	\$76,000	
Park Development		76,500	101,500	
Park Donation*		35,600	43,100	
Park Endowment*		341,000	390,500	
Park Special Projects		1,250,000	1,482,000	
Parks Activity*		6,500	2,500	
	Total	\$1,785,600	\$2,095,600	

*Revenue from these funds to be used for 2021-2022 ongoing operations.

The recommended budget includes transfers of \$301,000 for ongoing Parks operations and \$375,000 for Parks and Zoo special projects, for a total of \$676,000, a decrease of (\$377,000) of from 2020-2021. In addition to interest, the proposed transfers include the use of approximately \$50,000 of the principle balance of the Park Endowment fund. As per policies and procedures relating to the Parks Special Projects fund, the Board of Supervisors must approve all expenditures.

Parks & Recreation

2021-2022 Planned Expenditures	Amount
Aero thatcher/Over seeder	\$11,000
Battery Operated Small Tools	30,000
Delta Shelter repairs (Micke Grove)	40,000
High Speed Internet – Phone (Oak Grove)	15,000
Lemur Island Moat Filtration Repair (Zoo)	80,000
Phase 1 East End Modifications (Zoo)	75,000
Turbine Blowers (Micke and Oak Grove)	19.000
Zoo Exhibit Upgrades	25,000*
Estimated Total	£205 000

Estimated Total \$295,000 (remaining funds to remain in Fund)

*\$15,000 from the Parks Special Projects Fund *\$10,000 from Park Donation Fund

Park Facility Enhancements

Each year departments are asked to assess facility needs and submit projects to GSD. Each project is analyzed and is either recommended to proceed or rejected based on specific criteria. GSD has recommended proceeding with the following projects during 2021-2022, with an estimated cost of \$2,805,000 of which \$285,000 is to be offset through the Parks Special Projects Fund, \$10,000 from the Parks Donation Fund, and \$2,510,000 from the Capital Outlay Fund (#37004). The projects are included in the recommended Public Improvement budget (#1040148000):

- ➤ Begin high priority Phase 1 repairs at Micke Grove Zoo identified in the electrical engineering report commissioned in 2020-2021 to increase the electrical distribution efficiency for today's needs and future growth of the Zoo. The project is part of the infrastructure and exhibits priority objectives that were identified in the Micke Grove Zoo Five-Year Strategic Plan (Task #2 2021).
- ➤ Upgrade the leach field and septic tanks at the Delta Shelter at Micke Grove Park. The Delta Shelter has the largest capacity of all the rental facilities at Micke Grove and often hosts events with 600+ attendees.
- ➤ Repair leach field and septic tank at the Micke Grove Park caretaker residence.
- ➤ Replace approximately 4,900 square feet of wood shake roof with an asphalt shingle roof system at the Oak Grove Regional Park Communications Building.
- ➤ Begin the design and engineering for repairs to the drainage system at the Regional Sports Complex.
- ➤ Begin high priority infrastructure repairs and exhibit redesign needs identified in the comprehensive

- engineer's report and current needs assessment of the partially-completed buildings at the east end of Micke Grove Zoo completed in 2020-2021. The project is part of the infrastructure and exhibits priority objectives, that were identified in the Micke Grove Zoo Five-Year Strategic Plan as Tasks #1-3 Year 2021.
- Remove the existing plywood stage at the Delta Shelter at Micke Grove Park with a sustainable, minimal maintenance concrete slab. Each year due to rot, decay and moisture, potions of the plywood stage requires replacing. A new concrete slab will be engineered with drainage and electricity to better suit the needs of those who rent the shelter. In conjunction with the stage repairs, the fire suppression system in the kitchen of the shelter will be upgraded to meet current standards.
- ➤ Install physical high-speed data and phone lines at Oak Grove Regional Park offices. Currently staff utilizes cellular hot spots and air cards through a virtual private network to access County data services, including payroll. The current system is not secure, unreliable, and support is becoming obsolete.
- ➤ Update high priority animal exhibits identified in the Exhibit Improvement Plan with predetermined exhibit standards as part of the Micke Grove Zoo Five-Year Strategic Plan (Task #3 2021).
- ➤ Begin site work at Micke Grove Regional Park to include crack sealing, line striping, pavement overlays, slurry seals, pavement replacement, and re-striping accessible parking stalls.
- ➤ Begin site work at Dos Reis Regional Park and Campground to include crack sealing, line striping, pavement overlays, slurry seals, pavement replacement, pot-hole repairs, and re-striping accessible parking stalls.

Park Revenue Enhancements

In an effort to reduce the reliance on funds for ongoing operations, the following revenue enhancements have been or are planned to be implemented during 2021-2022:

➤ A 2021-2022 Marketing Plan has been generated, which includes three main goals: 1) increase visibility and branding of Park system amenities to encourage increased usage; 2) increase revenues; and 3) offer an attractive and diversified array of events. Each goal includes strategic objectives to help achieve the goal. In conjunction with the overall objectives, each major event proposed will have a separate plan that will include targeted objectives, tasks, budgets, and sponsorship opportunities.

Parks & Recreation

- ➤ Update the San Joaquin County Parks and the Micke Grove Zoo websites to include payment options for camping, shelter rentals, and annual pass purchases.
- ➤ Host new events that support the strategic objectives and goals that will attract visitors to San Joaquin County Parks and Micke Grove Zoo.
- ➤ Increase the positive attraction of San Joaquin County Parks by utilizing local print and social media, engaging with local non-profit organizations, and attending community promotional events.
- ➤ Increase advertising for the new Micke Grove Zoo Annual Pass program including hosting special events for annual pass holders.
- Provide food and drink options at Micke Grove Zoo utilizing food cart vendors in the short-term and develop a long-term solution.
- ➤ Continue to host the Easter Egg Hunt at Micke Grove Regional Park, which in 2018-2019 was attended by over 5,000 guests, generated \$12,385 in parking revenue, \$3,826 in Zoo revenue, \$3,400 in sponsorships, and \$1,075 of in-kind donations.

- ➤ Identify opportunities to create lasting partnerships to support Parks and the Micke Grove Zoo with non-profit organizations, for-profit businesses, and civic groups that will work to increase awareness and foster positive relationships within the community.
- Research outside grant opportunities for Regional Park enhancements projects and asset purchases.
- Explore long-term lease opportunities for softball/baseball fields at the Regional Sports Complex.
- ➤ Enter into a new Operating Agreement with a highlyeffective non-profit organization that will provide fiscal support.
- ➤ Utilization of credit/debit-only pay stations and gate automation to reduce labor costs and security risks at remote Park facilities.
- ➤ Continue monthly walk-throughs with Facilities, Parks, and Zoo staff to ensure scheduled ongoing maintenance projects continue to improve operational efficiency, and enhance regional park aesthetics, safety, usage, and rental revenues.
- ➤ Create a five-year strategic plan for Micke Grove Regional Park and Oak Grove Regional Park.

Workload Data

	Actual			Est./Act. [2] [4]	Projected ^{[2] [4]}	
	2017-2018[1]	2018-2019	2019-2020	2020-2021	2021-2022	
Total Park Visitors	845,200	915,951	527,205	181,806	947,250	
Dos Reis Park	84,500	47,752	37,731	32,503	43,160	
Micke Grove Regional Park	345,900	444,459	239,532	57,651	465,000	
Micke Grove Zoo	117,900[3]	$119,766^{[3]}$	40,007[4]	4,304	31,900	
Mossdale Landing	20,000	24,827	23,259	23,186	28,500	
Oak Grove Park	155,000	156,213	107,587	44,976	75,000	
Regional Sports Complex	86,500	94,559	52,106	4,571	95,000	
Stillman Magee Park	17,500	12,270	12,567	5,322	14,000	
Westgate Landing	17,900	16,105	14,413	9,306	10,285	

^{[1] 2017-2018} workload data is approximate.

^[2] Projected Park visitor methodology includes 3.5 visitors per vehicle standard.

^{[3] 2017-2018} and 2018-2019 Micke Grove Zoo visitor methodology includes non-revenue entrance activities provided by the Zoological Society's Education Department and fundraising activities.

^{[4] 2019-2020, 2020-2021 &}amp; 2021-2022 reflect COVID-19 Park, Zoo and Facility closures, restrictions and modifications.

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Parks & Recreation

Jerome C. Wilverding, County Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease
Expenditures					
Other Charges & Uses	\$501,050	\$495,550	\$477,348	\$465,162	(\$30,388
Total Appropriations	\$501,050	\$495,550	\$477,348	\$465,162	(\$30,388
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$
Net County Cost	\$501,050	\$495,550	\$477,348	\$465,162	(\$30,388

Purpose

This budget contains contributions to organizations that provide cultural services.

The San Joaquin County Historical Society & Museum (SJCHSM) acquires, conserves, and manages historic buildings, artifacts, and documents owned by the County. In addition, the SJCHSM has a contractual arrangement with the County to operate the museum located in Micke Grove Park and to provide public access, exhibits, and educational services at the museum.

Major Budget Changes

Other Charges

> \$36,462	Increase in base funding for SJCHSM.					
> (\$55,660)	Decrease in one-time funding to various non-County organizations.					
> (\$11,250)	Decrease in one-time contributions to SJCHSM.					

Board Strategic Priorities 2019-2020 through 2021-2022

The 2021-2022 recommended budget for the Cultural Services focuses on carrying out the Board's June 2019 directive that all departments establish homelessness as an operational priority and the implementation of the Board Strategic Priorities as adopted by the Board on April 9, 2019. In summary, the Board Strategic Priorities are to ensure fiscal responsibility, promote good governance, improve public safety, promote economic development, and to proactively deal with water issues.

As stewards of County property and assets, SJCHSM addresses the Boards' Strategic Priority to "promote good governance and increase organizational capabilities" by working collaboratively with County departments and other community organizations to safeguard County property and provide enhanced services to the public.

Program Discussion

The 2021-2022 recommended budget for Cultural Services totals \$465,162, which is a decrease of \$30,388 from the 2020-2021 adjusted budget. This decrease reflects decreases in one-time contributions to various non-County organizations, partially offset by an increase in the base funding level for SJCHSM.

San Joaquin County Historical Society & Museum

The 2021-2022 County contribution to San Joaquin County Historical Society & Museum (SJCHSM) is recommended at \$420,762, which is an increase of \$25,212 from the 2020-2021 adjusted budget. This increase reflects an increase in the base funding level, partially offset by a decrease in one-time contributions. The recommended budget also includes in-kind County support services of approximately \$150,000, for facilities and grounds maintenance; irrigation and potable water; liability insurance; and waiver of parking fees for SJCHSM members and volunteers.

The recommended County contribution of \$420,762 excluding the in-kind County support services, represents approximately 41.4% of the SJCHSM 2021-2022 proposed operating budget of \$1,016,176. Expectations of the County are that the SJCHSM would continue to accomplish the following objectives:

1. Mark historical sites and stimulate research in the cultural and natural heritage of the County.

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Parks & Recreation

- Assist the County in the collection, restoration, and preservation of historical materials and to make these available to the public through the operation of the museum. This would include maintaining a comprehensive inventory and catalog of existing collections, new acquisitions, and disposing of those no longer of value.
- 3. Undertake programs and activities, including museum operations and educational tour programs, which provide for the collection, preservation, and interpretation of the history of the County; the surrounding area; and the history of all cultures and heritage of all people.
- 4. Capitalizing, where possible, on reimbursement for services provided.

For 2019-2020, the SJCHSM reported the following:

Volunteer Hours of Service					
Board of Trustees	800				
Committees	670				
Docent Council	12,550				
Friends of the Museum	955				
Tractor & Ag Equipment	1,120				
Total	16,095				

Museum Vi	isitation	
Weekends		3,625
Weekdays		405
Tours		5,757
	Total	9,787

In 2020-2021, the SJCHSM continued to preserve and restore artifacts that reveal the County's heritage, including the Ledbetter Family Barn; more than 50,000 historic artifacts and documents; and the 1848 Charles Weber cottage, the oldest building in the County.

As of March 31, 2021, the number of memberships for the SJCHSM was 500, which includes individual, family, and corporate memberships. Membership has dropped by 60% since March 31, 2020 primarily due to the 2019 Novel Coronavirus pandemic. Additionally, volunteer hours reported for 2019-2020 decreased by 11% from 2018-2019. This is primarily due to aging of the volunteer base. In 2021-2022, SJCHSM plans to address the decreases in membership and volunteerism through increased marketing and outreach efforts and continued development of the master plan to include an interpretive plan that will greatly enhance the visitor experience.

Base Funding Level

The County is under contractual obligation to provide base (ongoing) funding to cover an appropriate share of SJCHSM operating costs. During the 2009-2010 and 2010-2011 years, the County contribution was reduced by 44% due to budgetary restrictions resulting from the Great Recession. From 2011-2012 to 2020-2021, the County has increased the base funding by \$109,300, or 40%. The following table shows the base funding contributions made by the County since 2011-2012:

Year	Base Funding	% of Inc/Dec from prior year
2011-2012	\$275,000	12.9%
2012-2013	303,000	10.2%
2013-2014	303,000	0.0%
2014-2015	303,000	0.0%
2015-2016	303,000	0.0%
2016-2017	349,965	15.5%
2017-2018	349,965	0.0%
2018-2019	384,300	9.8%
2019-2020	384,300	0.0%
2020-2021	384,300	0.0%
2021-2022	*420,762	9.5%

*2021-2022 is recommended

Art Expressions

The 2021-2022 recommended budget includes \$2,535 for Art Expressions. Recommended funding will be used to fund prizes and an awards reception for an art competition open to all County high school students. The High School Art Show will provide students with a platform to showcase their creativity in a positive and encouraging environment. Students from all County high schools are invited to submit their art work in various mediums such as, visual arts, 3D, poetry, photography, mixed media, and film. The 2020-2021 funding request addresses the Board's Strategic Priority to "promote good governance and increase organizational capabilities" by providing opportunities and a platform for high school students to showcase their artwork.

Art Expressions has an operating budget of \$8,002 and receives no other County funding.

The Mexican Heritage Center & Gallery

The 2021-2022 recommended budget does not include funding for The Mexican Heritage Center & Gallery. Established in 1998, The Mexican Heritage Center & Gallery has been a pioneer in bringing Mexican visual and performing

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Parks & Recreation

arts to the Stockton community. The Mexican Heritage Center & Gallery continues to enrich the community with art, culture, traditions, and educational programs. The requested funding is to create an exhibit about Goat Valley, or as it was also known, El Barrio del Chivo. Goat Valley was a neighborhood located west of Highway 99, bounded by Marsh Street on the south, the old Southern Pacific Railroad on the north, and Filbert Street marking the western edge. The redevelopment of this area is of historical significance because the area was redeveloped under the protest of the residents. In 1959 the City of Stockton decided to demolish all homes and buildings in Goat Valley against the protests of the neighborhood residents. By 1963, all buildings were destroyed and residents were scattered throughout south Stockton. The 2020-2021 funding request addresses the Board's Strategic Priority to "promote economic development" by encouraging and fostering innovation throughout the County.

The Mexican Heritage Center & Gallery has an operating budget of \$45,234 and receives \$5,000 in other County funding through a Community Development Block Grant.

World of Wonders (WOW) Science Museum

The 2021-2022 recommended budget includes \$41,865 for the WOW Science Museum. Recommended funding will be used to purchase and outfit a second van to expand the WOW on Wheels program. The WOW on Wheels program was established in 2013, serving 2,835 students the first year. In 2019, about 19,000 students were served. Since inception WOW on Wheels has been to 239 locations in San Joaquin County, many of which have been visited numerous times. Prior to March 2020, bookings for the program were on track to exceed previous years. With the addition of a second van, the WOW on Wheels will be able to serve more locations and students. The 2020-2021 funding request addresses the

Board's Strategic Priority to "promote good governance" by collaboration with community organizations that provide opportunities for residents; and to "promote economic development" by exposing children to science, education, technology, engineering, math, and the arts.

The WOW Science Museum has an operating budget of \$452,000 and receives no other County funding.

Supplemental Request

The Mexican Heritage Center & Gallery

A funding request totaling \$8,000 was received from The Mexican Heritage Center & Gallery. The funding request is to create an exhibit about the Stockton neighborhood known as Goat Valley, or El Barrio del Chivo that was demolished between 1959 and 1963. Residents of Goat Valley were displaced and many relocated to south Stockton. Former residents of Goat Valley continue to hold reunions and have fond memories of the neighborhood. This project is Stockton-centric and does not meet the requirement of a Countywide reach; therefore, funding is not recommended.

The funding request of \$8,000 has not been included in the 2021-2022 recommended budget.

WOW Science Museum

A funding request totaling \$46,051 was received from the WOW Science Museum. The funding request is to provide a second van for the WOW on Wheels program and \$4,186 in indirect costs. County funding is generally for the direct costs associated with a program or project. Therefore, the indirect costs are not included in the recommended budget.

The additional funding request of \$4,186 has not been included in the 2021-2022 recommended budget



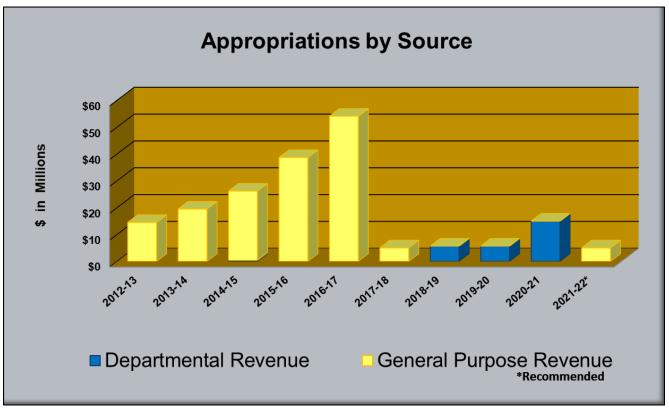


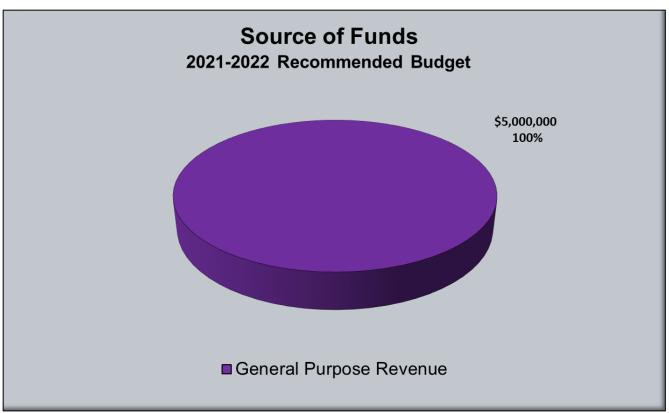


Contingencies

		Page Number	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase/ (Decrease)
1019000000	Contingency Provision	J-3	\$19,960,221	\$5,000,000	\$5,000,000	(\$14,960,221)
	Total - Contingencies		\$19,960,221	\$5,000,000	\$5,000,000	(\$14,960,221)

Contingencies







1019000000—Contingency Provision

Contingencies

Jerome C. Wilverding, County Administrator

General Fund	2019-2020 Actual	2020-2021 Adjusted	2021-2022 Requested	2021-2022 Recommended	Increase (Decrease)
Expenditures					
Operating Transfers Out	\$0	\$360,000	\$0	\$0	(\$360,000)
Provision for Contingencies	0	19,600,221	5,000,000	5,000,000	(14,600,221)
Total Appropriations	\$0	\$19,960,221	\$5,000,000	\$5,000,000	(\$14,960,221)
Earned Revenues By Source					
Operating Transfers In	\$0	\$15,000,000	\$0	\$0	(\$15,000,000)
Total Revenues	\$0	\$15,000,000	\$0	\$0	(\$15,000,000
Net County Cost	\$0	\$4,960,221	\$5,000,000	\$5,000,000	\$39,779

Purpose

Government Code Section 29084 permits county budgets to contain an appropriation for contingencies in such an amount that the Board of Supervisors deems appropriate. In San Joaquin County, the Board established the Contingency Provision budget, which provides funds for unanticipated expenditures or revenue shortfalls occurring in all County operations during the fiscal year. The level of the appropriation is set annually as part of the County budget Various factors are evaluated in development process. determining the appropriation level. These include demands on County services, economic outlook, pending Federal and State legislative/budgetary impacts on County programs, the County's short and long-term infrastructure needs, and the availability of funds.

Major Budget Changes

Operating Transfers Out

> (\$360,000) Decrease due to one-time transfer out in 2020-2021.

Provision for Contingencies

> (\$14,600,221) Decrease due to one-time adjustment made in 2020-2021 and annual reset of Contingency Provision budget level to \$5.0 million.

Revenues

➤ (\$15,000,000) Decrease in operating transfer from Reserve for Contingencies for one-time projects in 2020-2021.

Program Discussion

The 2021-2022 recommended Contingency Provision budget totals \$5.0 million. Should this appropriation not be sufficient due to a significant or extraordinary event, a recommendation will be brought forward to the Board to increase the amount during the fiscal year.

Use Guidelines & Policies

On October 5, 2010, the Board adopted the Use Guidelines and Policies for the Reserve for Contingencies (R-10-525) in an effort to stabilize the long-term financial viability of the County and to correct the structural imbalance of the budget over a 10-year period. The Use Guidelines and Policies are summarized below:

- 1. Set the Reserve at 5% of the County budget by 2020-2021.
- Starting 2011-2012, establish a goal to provide an annual appropriation to the Reserve at a minimum of 1% of the County budget and provide an annual appropriation increase sufficient to reach the 2020-2021 goal of 5%.
- 3. Define the Reserve as a one-time resource and not be used to support operating expenses on an ongoing basis.

1019000000—Contingency Provision

Contingencies

- 4. Use the Reserve to balance the County budget only if other options are unavailable or highly impractical.
- 5. Cap the annual drawdown of the Reserve at 20% of the amount appropriated in the adopted budget.

2021-2022 Reserve Level

The 2021-2022 budget recommends to replenish and establish the Reserve at \$106,898,397, or 5.00% of the recommended County budget. The recommended Reserve level represents an increase of \$11,380,795 from the 2020-2021 adopted level and will be funded with a projected year-end Reserve balance of \$60,439,700 and a transfer from the General Fund of \$46,458,697. During 2020-2021, more than \$28.9 million was transferred out of Reserve for Contingencies to fund new programs created as a result of the 2019 Novel Coronavirus (COVID-19) pandemic, including a third round of the Small Business Grant Program, Rental Assistance Grant Program, and programs dedicated to serving children and families impacted by the pandemic.

During 2019-2020, County Administrator's Office reviewed the Contingency Reserve level and policies of 23 other counties in the State to determine if 5.00% was an appropriate reserve level for a county and budget of our size. The results showed that the County's Contingency Reserve level is consistent with other counties in the State.

The following chart shows the Reserve for Contingencies levels for 2012-2013 through 2021-2022:

Fiscal Year	Adopted Budget	Reserve for Contingencies	% of Budget
2012-2013	\$1,250,828,056	\$14,931,940	1.19%
2013-2014	\$1,307,393,334	\$18,901,078	1.45%
2014-2015	\$1,326,130,172	\$25,839,892	1.95%
2015-2016	\$1,375,647,801	\$38,724,546	2.89%
2016-2017	\$1,439,598,787	\$54,062,431	3.76%
2017-2018	\$1,616,211,310	\$74,630,220	4.62%
2018-2019	\$1,747,206,329	\$87,378,644	5.00%
2019-2020	\$1,803,049,348	\$90,152,470	5.00%
2020-2021	\$1,910,352,049	\$95,517,602	5.00%
2021-2022*	\$2,137,967,942	\$106,898,397	5.00%

^{*} Recommended Budget.







County Service Areas (CSAs)

A CSA may be established to provide a variety of extended services within a particular area that are not available in all parts of the County. At the time a CSA is established, the Board of Supervisors specifies the types of services proposed to be provided within the area. CSAs in the County typically provide utilities and/or other services and are broken down between two types: Public Works and Parks.

CSAs - Public Works

Each CSA funds expenses for maintenance costs, which include labor, electricity, regulatory compliance, repairs, pump taxes (for some water districts), and capital improvement projects. The total recommended 2021-2022 CSA budget is \$9,111,680, of which \$4,612,102 is funded by revenue and \$4,499,578 in fund balance. The requested appropriations request is an increase of \$853,771 from the 2020-2021 Adopted Budget. This is primarily due to increased operations and maintenance costs and increased capital projects expense, including acquisition of streetlights.

CSAs 12 Thornton, 43 Clements, 44 Zone E, 44 Zone G, 46 Morada North, and 49 Zone L are anticipated to have a negative cash balance on June 30, 2021.

Property owners in CSAs 12, 43, and 46 approved rate increases in 2019, 2018, and 2015 respectively. The funds are still in a state of recovery. In 2019, property owners in CSA 49 Zone L rejected a rate increase proposal. Streetlights in this District are in the process of being de-energized to reduce expenses.

Rate increases for CSAs 44 Zone E and 44 Zone G were approved by the Board of Supervisors in July 2020. This formalized forgiveness of a General Fund loan to the District totaling \$1,116,554 and authorized reimbursement of a Special District Settlement Fund loan to the District from General Fund Contingency Provision totaling \$715,722 (B-20-251).

CSAs - Parks

The total recommended budget for Parks in 2021-2022 is \$281,987. This budget is funded by \$248,932 in revenue and \$33,055 in fund balance. The projected fund balance on June 30, 2022 is \$78,429. The appropriations request is an increase of \$57,307 from the 2020-2021 Adopted Budget, due to an increase in projected maintenance and grounds costs.



Lighting Districts

	Р	rojected Fund			Projected Fund
		Balance as of	2021-2022	2021-2022	Balance as of
Districts		July 1, 2021	Appropriations	Revenues	June 30, 2022
Ash Street		\$243,125	\$156,803	\$35,545	\$121,867
Boggs Tract		61,364	34,766	9,438	36,036
Burkett Gardens		27,545	59,287	56,650	24,908
Burkett Garden Acres		30,563	42,225	22,740	11,078
Eastview		37,583	25,741	12,476	24,318
Elkhorn		10,576	10,913	5,236	4,899
Farmington		7,314	5,875	3,118	4,557
Linden		100,374	97,421	29,294	32,247
Lockeford		85,767	67,926	21,525	39,366
Mariposa Heights		27,041	17,488	3,006	12,559
Mission Village		19,076	9,216	3,648	13,508
Morada Estates		17,479	13,641	5,704	9,542
Morada Manor		11,243	6,512	2,404	7,135
North Oaks		24,289	15,718	7,001	15,572
North Wilson Way		83,382	60,906	23,781	46,257
Northeast Stockton		75,601	94,871	53,515	34,245
Oro Street		133,044	135,066	44,957	42,935
Plymouth Village		66,897	73,449	27,797	21,245
Rancho Village		(1,140)	1,484	1,031	(1,593)
Shasta Avenue		8,484	11,070	8,689	6,103
Shippee-French Camp		12,876	4,808	3,387	11,455
Silva Gardens		3,344	3,730	2,983	2,597
South French Camp		23,660	6,740	5,563	22,483
Southwest Stockton		133,724	72,149	21,353	82,928
Stockton No. 5		12,592	4,845	2,626	10,373
Tuxedo-Country Club		50,194	40,472	24,760	34,482
Victor		7,813	6,083	5,803	7,533
West Lane		34,010	15,704	5,789	24,095
West Stockton		108,117	132,643	64,259	39,733
Woodbridge		295,864	218,163	68,886	146,587
	 Total	\$1,751,801	\$1,445,715	\$582,964	\$889,050



Maintenance Districts

Districts	E	rojected Fund Balance as of July 1, 2021	2021-2022 Appropriations	2021-2022 Revenues	Projected Fund Balance as of June 30, 2022
Acampo		\$365,211	\$225,815	\$45,500	\$184,896
Almond Park		29,686	115,426	18,677	(67,063)
Ashley Park		11,871	3,524	1,510	9,857
Bear Creek Terrace		5,953	35,272	21,846	(7,473)
Bowling Green Estates		2,577	9,807	4,645	(2,585)
Colonial Heights		1,941,684	2,836,369	1,186,348	291,663
Corral Hollow		(12,077)	155,573	109,257	(58,393)
Country Club Vista		436,568	323,222	21,577	134,923
Elkhorn Estates		(147,376)	209,229	110,088	(246,517)
Gayla Manor		(43,533)	162,851	82,310	(124,074)
Lambert Village		117,828	38,189	17,135	96,774
Lincoln Village		5,027,504	4,444,960	3,380,537	3,963,081
Lockeford Maintenance		1,493	8,256	3,760	(3,003)
Maurland Manor		61,031	57,671	31,884	35,244
Mokelumne Acres		1,324,739	473,226	325,222	1,176,735
Morada Acres		13,696	111,798	41,156	(56,946)
Morada Estates		261,645	229,970	121,279	152,954
Morada Manor		17,510	120,858	62,727	(40,621)
Pacific Gardens		2,348,598	3,817,472	2,289,471	820,597
Rancho San Joaquin		95,910	182,712	88,518	1,716
Raymus Village		1,480,064	3,285,652	583,970	(1,221,618)
Riviera Cliffs		34,598	21,305	10,135	23,428
Shaded Terrace		103,076	127,742	39,153	14,487
Shaded Terrace - Debt Service		11,822	20,013	18,570	10,379
Spring Creek Estates		85,004	99,577	34,829	20,256
Summer Home Estates		12,138	10,691	2,428	3,875
Sunnyside Estates		49,308	183,005	44,593	(89,104)
Walnut Acres		(23,531)	144,066	72,633	(94,964)
Wilkinson Manor		87,058	440,745	322,204	(31,483)
Wilkinson Manor Zone A		(42,613)	110,901	74,665	(78,849)
San Joaquin Water Works No. 2		740,756	472,594	124,849	393,011
	Total	\$14,398,198	\$18,478,491	\$9,291,476	\$5,211,183



Flood Control and Water

Districts & Zones	Projected Fund Balance as of July 1, 2021	2021-2022 Appropriations	2021-2022 Revenues	Projected Fund Balance as of June 30, 2022
San Joaquin County Flood Control & Water Conservation District (21101)	\$2,133,439	\$4,038,399	\$3,290,750	\$1,385,790
Flood Control Zone No. 9 (21113)	3,856,574	5,095,603	3,779,180	2,540,151
Flood Control Zone No. 10 (21114) Flood Control Assessment District No. 96-1 (21116)	301,962 0	290,000 985,000	22,175 985,000	34,137 0
Water Investigation Zone No. 2 (21168)	1,166,562	2,208,204	2,063,115	1,021,473
Flood Control - Construction (21192) Mokelumne River Water & Power Authority (21201)	0 511,446	9,200,000 515,000	9,200,000 8,000	0 4,446
Total	\$7,969,983	\$22,332,206	\$19,348,220	\$4,985,997



County Service Areas – Public Works

	Projected Fund			Projected Fund
County Comico Areas - Dublic Morks	Balance as of	2021-2022	2021-2022	Balance as of
County Service Areas - Public Works	July 1, 2021	Appropriations	Revenues	June 30, 2022
#3 Zone A Tallahatchey Terrace	\$13,561	\$25,712	\$11,758	(\$393)
#12 Thorton	(110,365)	•	202,228	(427,736)
#12 Thorton - Debt Service	8,945		60	(495)
#14 Victor	30,159		931	11,087
#15 Waterloo/99	434,032		327,063	373,697
#16 Par Country Estates	256,419		178,210	147,513
#17 Cherokee Industrial Park	217,018	•	23,235	90,254
#18 Fairway Estates	65,374		40,136	(11,641)
#21 Oak Creek	79,670		10,971	60,460
#23 Granda Glen	2,992		10,621	(1,641)
#24 Moznett Estates	299,145		10,960	289,794
#25 Capewood	30,283		966	19,225
#29 Forest Lake Ranchettes	132,207		10,373	120,344
#30 Manteca Industrial Park	235,685	139,414	69,376	165,647
#31 Flag City	677,573	308,378	174,241	543,436
#31 Zone W Flag City-Nitrate Treatment	438,336	151,149	99,707	386,894
#35 Santos Ranch/Los Ranchos	69,948	221,424	106,993	(44,483)
#35 Santos Ranch/Los Ranchos - Water	887,411	150,000	11,500	748,911
#36 Lloyd Lane	39,290	14,176	2,041	27,155
#36 Zone A Lloyd Lane	14,749	9,165	1,124	6,708
#36 Zone B Lloyd Lane	34,070	8,818	2,418	27,670
#37 Marty Court	1,637	8,859	1,272	(5,950)
#41 Eaglecrest	51,446		6,891	28,126
#41 Zone N Tierra Del Sol	336,053		43,164	329,468
#41 Zone C Solari Ranch	5,697		10,886	2,068
#42 Blatt Estates	44,753		4,585	32,811
#43 Clements	(61,320)		76,120	(180,362)
#43 Zone D Clements	`44,843		7,774	36,737
#44 Fair Oaks - Apricot Acres	19,382		132,457	(219,821)
#44 Zone E Castello Estates	(814,989)		402,417	(1,059,102)
#44 Zone G Linne Estates	(701,200)	•	466,906	(975,367)
#45 Lockeford Bluffs	33,951	26,186	6,127	13,892
#46 Morada North	(31,594)	469,994	276,842	(224,746)
#46 Zone L Heather Moore Estates	3,479	3,440	1,162	1,201
#47 Hempstead Court	38,362		1,681	20,773
#48 Zone K Woodbridge Main Street	72,852		24,047	42,233
#49 Zone L Rural Intersection Lighting	(2,566)		4,482	(7,780)
#49 Zone L-1 Rural Intersection Lighting	47,294		7,840	27,318
#50 Patterson Pass Business Park	218,438		48,862	184,708
#51 Acampo Village	1,073		1,314	(4,317)
#52 Blossom Court	53,621	14,944	5,476	44,153
#53 Household Hazardous Waste	1,183,540	•	1,006,725	(15,597)
#53 Household Hazardous Waste #54 NPDES	1,830,353			1,143,948
#54 NPDES #55 Shaylynn Estates	7,587		759,695 1,616	
	93,440		12,489	2,506 89,312
#55 Zone C Stonegate Estates				
#56 Peters	52,812		6,360	47,250
Tota	<i>I</i> \$6,385,446	\$9,111,680	\$4,612,102	\$1,885,868



County Service Areas - Parks

County Service Areas - Parks	Projected Fund Balance as of July 1, 2021	2021-2022 Appropriations	2021-2022 Revenues	Projected Fund Balance as of June 30, 2022
#1 Boggs Tract Park	\$2,785	\$18,145	\$18,145	\$2,785
#2 Madison Park	17,329	44,169	42,588	15,748
#3 Garden Acres - Eastside Park	0	65,533	65,533	0
#4 Lathrop Park	0	22,040	22,040	0
#5 Raymus Village Park	22,738	30,416	26,104	18,426
#8 Taft Park	45,024	62,535	43,705	26,194
#11 Larch Clover Park	1,078	7,526	6,448	0
#48 Woodbridge Community Park	22,530	31,623	24,369	15,276
Total	\$111,484	\$281,987	\$248,932	\$78,429
Total Districts Governed by the Board of Supervisors	\$30,616,912	\$51,650,079	\$34,083,694	\$13,050,527

2021-2022 Planned Projects List

In 2014-2015, the Board of Supervisors adopted the Uniform Public Construction Cost Account Act (UPCCAA) and Job Order Contracting (JOC) to streamline the bidding process for minor construction projects. During 2021-2022, Public Works will utilize County labor and/or JOC to deliver a number of

projects in the Special Districts. The JOC mechanism will be used to rehabilitate or repair several wells and various storm and sewer systems. The Raymus Village TCP filter project is planned for formal bid in 2021-2022.

Planned projects in 2021-2022 are as follows:

Flood Control and Water

Fund	District	Service	Description	Cost
21101	San Joaquin County FC & WCD	FC	Flood Emergency Response Equipment	\$54,600
21101	San Joaquin County FC & WCD	FC	Delta 2 Flood Emergency Response Project	218,400
21101	San Joaquin County FC & WCD	FC	Statewide 3 Flood Emergency Response Project	583,950
21113	Flood Control Zone 9	FC	Flood CALM Project	600,000
21192	Flood Control Construction	FC	Deferred Maintenance Project Phase 2	1,000,000
21192	Flood Control Construction	FC	Upper Mormon Slough Erosion Repair Project	8,000,000

Total \$10,456,950



Lighting D	estricts			
Fund	District	Service	Description	Cost
22001	Ash Street	L	Streetlight acquisition	\$114,000
22002	Boggs Tract	L	Streetlight acquisition	21,000
22003	Burkett Garden Acres	L	Streetlight acquisition	15,000
22005	Eastview	L	Streetlight acquisition	10,000
22008	Linden	L	Streetlight acquisition	63,000
22009	Lockeford	L	Streetlight acquisition	40,000
22010	Mariposa Heights	L	Streetlight acquisition	6,000
22014	North Oaks	L	Streetlight acquisition	5,000
22015	North Wilson Way	L	Streetlight acquisition	30,000
22016	Northeast Stockton	L	Streetlight acquisition	25,000
22017	Oro Street	L	Streetlight acquisition	90,000
22018	Plymouth Village	L	Streetlight acquisition	40,000
22025	Southwest Stockton	L	Streetlight acquisition	49,000
22027	Tuxedo Country Club	L	Streetlight acquisition	15,000
22029	West Lane	L	Streetlight acquisition	9,000
22031	West Stockton	L	Streetlight acquisition	65,000
22030	Woodbridge	L	Streetlight acquisition	140,000
				\$737,000



Maintenan	ce Districts			
Fund	District	Service	Description	Cost
22101	Асатро	W	Well #2 - Pump/motor	\$30,000
22701	Colonial Heights	S	Sewer Main CIPP	30,000
22701	Colonial Heights	W	Water Line Replacement	1,500,000
22701	Colonial Heights	L	Streetlight acquisition	74,000
22601	Country Club Vista	L, D	District system improvements	300,000
23201	Lambert Village	L	Streetlight acquisition	11,000
23401	Lincoln Village	L	Streetlight acquisition	259,000
23401	Lincoln Village	S	Lift Station Portable Generator	200,000
23401	Lincoln Village	S	Sewer And Storm CIPP	30,000
23401	Lincoln Village	D	Swain Road Pump House Repairs	30,000
23701	Mokelumne Acres	W	Well #8 Pump Replacement	40,000
24201	Pacific Gardens	S	Sewer Main CIPP	30,000
24201	Pacific Gardens	S	Pipe lining and odor control	1,000,000
24301	Rancho San Joaquin	L	Streetlight acquisition	3,000
24401	Raymus Village	L	Streetlight acquisition	25,000
24401	Raymus Village	W	Replace Valves	25,000
24401	Raymus Village	W	TCP Filter	2,600,000
24401	Raymus Village	S	Sewer Main CIPP	30,000
24501	Riviera Cliffs	L	Streetlight acquisition	10,000
21501	San Joaquin Water Works #2	W	Advanced Metering Infrastructure	250,000
24901	Sunnyside Estates	W	Meter Installation	100,000
25101	Wilkinson Manor	W	Replace 2 Water Lines	40,000

\$6,617,000



County Service Areas

Fund	District	Service	Description	Cost
30331	CSA 3A	L	Streetlight acquisition	\$4,000
31201	CSA 12	D	Storm Drainage Pump	50,000
31201	CSA 12	W	Generator Replacement	75,000
31201	CSA 12	W	Water Pipe Rehabilitation	60,000
31501	CSA 15	L	Streetlight acquisition	16,000
31601	CSA 16	W	Distribution Service Repairs	30,000
31701	CSA 17	D	Storm Drain Pipe Repair	50,000
31701	CSA 17	L	Streetlight acquisition	24,000
32101	CSA 21	L	Streetlight acquisition	7,000
33001	CSA 30	L	Streetlight acquisition	11,000
33101	CSA 31	L	Streetlight acquisition	7,000
33501	CSA3 35	W	Replace pump on Well #1	25,000
34101	CSA 41	L	Streetlight acquisition	8,000
34301	CSA 43 Clements	W	Pump/motor #1	40,000
34441	CSA 44 Zone G	S	Bar Screen Replacement	30,000
34501	CSA 45	D	Storm Pump Rehab	15,000
34931	CSA 49, Zone L-1	L	Streetlight acquisition	12,000
35001	CSA 50	L	Streetlight acquisition	38,000
35301	CSA 53	HHW	Roof	150,000
35301	CSA 53	HHW	Parking lot striping/maintenance	20,000
35301	CSA 53	HHW	Asphalt resurfacing	60,000
35301	CSA 53	HHW	Coolant tank and antifreeze	40,000
35301	CSA 53	HHW	Heaters	50,000
35301	CSA 53	HHW	Break area construction	5,000
35301	CSA 53	HHW	Parts for VOIP, data wiring, cloud	10,000
				\$837,000
			Total Special Districts Planned Projects & Capital Expenses	\$18,647,950

Abbreviations:

L - Streetlights

W - Water

S - Sewer

D - Storm drainage

FC - Flood control

WCD - Water Conservation District

CIPP - Cast-in-place pipe

HHW - Household Hazardous Waste

JOC - Job Order Construction

UPPCCA - Uniform Public Construction Cost Accounting Act

& Capital Expenses







POSITION BUDGET DETAIL FISCAL YEAR 2021-2022

	^-B-	VEEKLY SA	BI-WEEKLY SALARY AS OF JUNE 2022	F JUNE 202	2	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	LIND
Budget Unit 1010100000 BOARD OF SUPERVISORS									
OB1291:Chairman Board of Supervisors	٠	•			\$4,674	-	-	-	O-Exempt Unrepresented
OB1290:Board of Supervisors	•	٠	٠		\$4,171	4	4	4	O-Exempt Unrepresented
EB1220:Clerk of the Board	\$3,438	\$3,610	\$3,790	\$3,980	\$4,179	-	-	-	B-Senior Management Unrepresented
EB4295:Board of Supervisors' Chief of Staff	•	•	\$2,787	\$2,927	\$3,073	2	2	2	D-Confidential Unrepresented
EB1221:Chief Deputy Clerk of the Board	\$2,141	\$2,248	\$2,361	\$2,479	\$2,603	-	-	_	D-Confidential Unrepresented
- EB4201:Deputy Clerk of the Board II	\$1,662	\$1,745	\$1,832	\$1,924	\$2,020	-	-	-	D-Confidential Unrepresented
- EB4202:Deputy Clerk of the Board I	\$1,559	\$1,637	\$1,719	\$1,805	\$1,895	-	-	-	D-Confidential Unrepresented
RO2001:Office Secretary	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915		*	*	D-Confidential Unrepresented
- EO6112: Senior Office Assistant-Exempt	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	-	D-Confidential Unrepresented
- EO6106:Office Assistant-Exempt	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	-	-	-	D-Confidential Unrepresented
			∢	ALLOCATED TOTAL	TOTAL	16	* 71	* 11	
				POSITION TOTAL	I TOTAL	16.0	17.0 *	17.0 *	
Budget Unit 1010200000 COUNTY ADMINISTRATOR									
HB1100:Administrator-County	\$9,570	\$10,048	\$10,550	\$11,078	\$11,632	-	-	-	A-Executive Unrepresented
HB1120:Assistant County Administrator	\$7,656	\$8,038	\$8,440	\$8,862	\$9,305	-	-	-	A-Executive Unrepresented
EB2200: Chief Deputy County Administrator	\$5,494	\$5,769	\$6,057	\$6,360	\$6,678	-	-	-	B-Senior Management Unrepresented
- EM0261:Senior Deputy County Administrator	\$4,455	\$4,677	\$4,911	\$5,157	\$5,415	2	5	2	B-Senior Management Unrepresented
- EM0260:Deputy County Administrator	\$3,628	\$3,810	\$4,000	\$4,200	\$4,410	2	2	2	D-Confidential Unrepresented
- RM0228:Management Analyst III	\$3,389	\$3,558	\$3,736	\$3,923	\$4,119				D-Confidential Unrepresented
- RB6105:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339				D-Confidential Unrepresented
- RB6104:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				D-Confidential Unrepresented
- RB6502:Administrative Assistant II	\$2,384	\$2,504	\$2,629	\$2,760	\$2,898	-	-	-	D-Confidential Unrepresented
- RB6501:Administrative Assistant I	\$2,080	\$2,184	\$2,293	\$2,408	\$2,528				D-Confidential Unrepresented
- RO2011:Management Secretary II	\$1,806	\$1,896	\$1,991	\$2,090	\$2,195	2	2	2	D-Confidential Unrepresented
- RO2010:Management Secretary I	\$1,537	\$1,614	\$1,695	\$1,779	\$1,868				D-Confidential Unrepresented
			•	ALLOCATED TOTAL	TOTAL	13	13	13	
				POSITION TOTAL	I TOTAL	13.0	13.0	13.0	
Budget Unit 1010800000 AUDITOR-CONTROLLER									
OB1190: Auditor/Controller	•	•		•	\$6,970	-	-	-	O-Exempt Unrepresented
EB2190:Assistant Auditor-Controller	\$4,494	\$4,719	\$4,955	\$5,202	\$5,462	-	-	-	B-Senior Management Unrepresented
RM0200:Chief Deputy Auditor-Controller	\$3,735	\$3,922	\$4,118	\$4,325	\$4,541	က	က	က	C-Middle Management SJCMgmntAssc
RM0201:Chief Deputy Auditor-Controller	\$3,848	\$4,040	\$4,242	\$4,455	\$4,677	-	-	-	D-Confidential Unrepresented
RB4400:Payroll Administrator	\$3,389	\$3,558	\$3,736	\$3,923	\$4,119	-	-	-	D-Confidential Unrepresented
RB6501:Administrative Assistant I	\$2,080	\$2,184	\$2,293	\$2,408	\$2,528	-	-	-	D-Confidential Unrepresented

POSITION BUDGET DETAIL FISCAL YEAR 2021-2022

	<u>BI-</u>	VEEKLY SA	-BI-WEEKLY SALARY AS OF JUNE 2022	F JUNE 203	72-	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TINO
RO3022:Accounting Technician II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	D-Confidential Unrepresented
RO3021:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	8	ဇ	ဇ	D-Confidential Unrepresented
- RB4103:Deputy Auditor-Controller III	\$2,734	\$2,870	\$3,014	\$3,165	\$3,323	9	* 7	* Z	E-Professional SEIU
- RB4102:Deputy Auditor-Controller II	\$2,456	\$2,578	\$2,707	\$2,843	\$2,985	~	-	-	E-Professional SEIU
- RB4101:Deputy Auditor-Controller I	\$2,070	\$2,174	\$2,282	\$2,396	\$2,516	-	-	-	E-Professional SEIU
- RB6205:Business Analyst II	\$2,856	\$2,999	\$3,149	\$3,306	\$3,472	-	-	-	F-Paraprofessional & Technical SEIU
- RB6204:Business Analyst I	\$2,121	\$2,227	\$2,338	\$2,455	\$2,578				F-Paraprofessional & Technical SEIU
RO3012:Accounting Technician II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	2	2	2	G-Office & Office Technical SEIU
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	8		ဇ	G-Office & Office Technical SEIU
RO6700:Office Technician/Coordinator	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	9	9	9	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			•	ALLOCATED TOTAL	TOTAL	33	34 *	3 4	
				Tempor	Temporary (FTE)	1.0	0.7 *	* 7.0	
				POSITIO	POSITION TOTAL	34.0	34.7 *	34.7 *	
Budget Unit 1011000000 TREASURER-TAX COLLECTOR									
OB1690:Treasurer-Tax Collector	1	•	•		\$6,774	-	-	-	O-Exempt Unrepresented
EB2690:Assistant Treasurer-Tax Collector	\$4,389	\$4,608	\$4,839	\$5,081	\$5,335	-	-	-	B-Senior Management Unrepresented
EB2691:Chief Deputy Treasurer	\$3,736	\$3,923	\$4,119	\$4,325	\$4,542	~	~	-	B-Senior Management Unrepresented
RM0226:Management Analyst III	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	~	-	-	C-Middle Management SJCMgmntAssc
- RB4003:Accountant III	\$2,707	\$2,842	\$2,984	\$3,133	\$3,290	-	-	-	F-Paraprofessional & Technical SEIU
- RB4002:Accountant II	\$2,339	\$2,456	\$2,579	\$2,708	\$2,844				F-Paraprofessional & Technical SEIU
- RB4001:Accountant I	\$1,991	\$2,090	\$2,195	\$2,304	\$2,420				F-Paraprofessional & Technical SEIU
RO3012:Accounting Technician II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	9	9	9	G-Office & Office Technical SEIU
RO2060:Executive Secretary	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	G-Office & Office Technical SEIU
RB2010:Tax Collection Specialist	\$1,924	\$2,020	\$2,121	\$2,227	\$2,338	-	-	-	G-Office & Office Technical SEIU
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	9	9	9	G-Office & Office Technical SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	-	-	-	G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	က	က	က	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	8	က	ဇ	G-Office & Office Technical SEIU
			∢	ALLOCATED TOTAL	TOTAL	26	56	56	
				Tempor	Temporary (FTE)	0.7	0.7	7.0	
				POSITIO	POSITION TOTAL	26.7	26.7	26.7	
Budget Unit 1011100000 ASSESSOR					1	•	•	•	
OB1490:Assessor/Recorder/County Clerk					\$7,219	-	-	-	O-Exempt Unrepresented
EB2491:Assistant Assessor/Recorder/County Clerk	\$4,655	\$4,887	\$5,132	\$5,388	\$5,658	-	-	₩	B-Senior Management Unrepresented

POSITION BUDGET DETAIL FISCAL YEAR 2021-2022

		IM-IB	EEKLY SAL	BI-WEEKLY SALARY AS OF JUNE 2022	. JUNE 202	2	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
_	JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	LIND
_	RI1011:Department Information Systems Manager	\$3,999	\$4,199	\$4,409	\$4,630	\$4,861	-	-	-	C-Middle Management SJCMgmntAssc
	RB4306: Principal Appraiser	\$3,866	\$4,059	\$4,262	\$4,475	\$4,698	8	3	3	C-Middle Management SJCMgmntAssc
	RM0226:Management Analyst III	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	-	-	-	C-Middle Management SJCMgmntAssc
	RI1103:Department Information Systems Analyst III	\$3,490	\$3,665	\$3,848	\$4,040	\$4,243	7	2	2	E-Professional SEIU
	 RI1102:Department Information Systems Analyst II 	\$3,058	\$3,211	\$3,371	\$3,540	\$3,717	2	2	2	E-Professional SEIU
	- RI1101:Department Information Systems Analyst I	\$2,491	\$2,616	\$2,747	\$2,884	\$3,028				E-Professional SEIU
_	RI4203:Principal Geographic Information System Analyst	\$3,665	\$3,848	\$4,041	\$4,243	\$4,455		*	*	E-Professional SEIU
	RB4304:Appraiser IV	\$3,073	\$3,227	\$3,388	\$3,558	\$3,736	4	4	4	R-Supervisors Unit SEIU
	RB4204:Auditor-Appraiser IV	\$3,073	\$3,227	\$3,388	\$3,558	\$3,736	-	-	-	R-Supervisors Unit SEIU
_	- RB4303:Appraiser III	\$2,707	\$2,842	\$2,984	\$3,133	\$3,290	6	6	6	F-Paraprofessional & Technical SEIU
_	- RB4302:Appraiser II	\$2,372	\$2,491	\$2,616	\$2,746	\$2,884	10	10	10	F-Paraprofessional & Technical SEIU
	- RB4301:Appraiser1	\$1,951	\$2,048	\$2,151	\$2,258	\$2,371	8	က	8	F-Paraprofessional & Technical SEIU
	- RB4203:Auditor-Appraiser III	\$2,707	\$2,842	\$2,984	\$3,133	\$3,290				F-Paraprofessional & Technical SEIU
	- RB4202:Auditor-Appraiser II	\$2,372	\$2,491	\$2,616	\$2,746	\$2,884	∞	80	80	F-Paraprofessional & Technical SEIU
	- RB4201:Auditor-Appraiser I	\$1,980	\$2,079	\$2,183	\$2,292	\$2,407				F-Paraprofessional & Technical SEIU
	RE0213:Assessors Chief Mapping Technician	\$2,327	\$2,444	\$2,566	\$2,694	\$2,829	-	-	-	R-Supervisors Unit SEIU
	RE0212:Assessors Senior Mapping Technician	\$2,259	\$2,372	\$2,491	\$2,616	\$2,746	-	-	-	F-Paraprofessional & Technical SEIU
	RB6001:Administrative Assistant I	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629	-	-	-	F-Paraprofessional & Technical SEIU
	RO2060:Executive Secretary	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	G-Office & Office Technical SEIU
	- RE0211:Assessors Mapping Technician II	\$2,029	\$2,130	\$2,237	\$2,349	\$2,466	က	က	က	F-Paraprofessional & Technical SEIU
	- RE0210:Assessors Mapping Technician I	\$1,815	\$1,905	\$2,001	\$2,101	\$2,206				F-Paraprofessional & Technical SEIU
	RO1200:Transfer Technician Supervisor	\$1,832	\$1,924	\$2,020	\$2,121	\$2,227	-	-	-	R-Supervisors Unit SEIU
	RO4460: Property Technician Supervisor	\$1,746	\$1,833	\$1,924	\$2,021	\$2,122	2	2	2	R-Supervisors Unit SEIU
	- RO4423:Transfer Technician III	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	2	2	2	G-Office & Office Technical SEIU
	- RO4422:Transfer Technician II	\$1,615	\$1,695	\$1,780	\$1,869	\$1,962	2	2	2	G-Office & Office Technical SEIU
	- RO4421:Transfer Technician I	\$1,560	\$1,638	\$1,720	\$1,806	\$1,896	2	2	2	G-Office & Office Technical SEIU
	RO4451:Property Technician	\$1,630	\$1,712	\$1,797	\$1,887	\$1,981	∞	80	∞	G-Office & Office Technical SEIU
	RO2000:Office Secretary	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	G-Office & Office Technical SEIU
	RO1000:Office Supervisor	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	7	2	2	R-Supervisors Unit SEIU
	RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	ო	ĸ		G-Office & Office Technical SEIU
	- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	∞	∞	80	G-Office & Office Technical SEIU
	- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	2	2	2	G-Office & Office Technical SEIU
				∢	ALLOCATED TOTAL	TOTAL	86	* 78	* 78	
					Temporary (FTE)	ny (FTE)	1.2	*	1.1	
					POSITION TOTAL	I TOTAL	87.2	* 1.88	* 1.88	

Budget Unit 1011200000 PURCHASING SUPPORT SVS

POSITION BUDGET DETAIL FISCAL YEAR 2021-2022

		BI-WE	EKLY SAL	ARY AS OF	I-WEEKLY SALARY AS OF JUNE 2022-	J.	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
	JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	UNIT
	HB1950:Director of Purchasing & Support Svcs	\$4,746	\$4,983	\$5,232	\$5,494	\$5,769	-	-	-	A-Executive Unrepresented
	EB1960:Deputy Director Purchasing & Support Svcs	\$3,718	\$3,904	\$4,099	\$4,304	\$4,519	-	-	-	B-Senior Management Unrepresented
	RB0510:Deputy Purchasing Agent	\$2,294	\$2,408	\$2,529	\$2,655	\$2,788	10	10	10	E-Professional SEIU
•	RB0500:Purchasing Assistant	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292				F-Paraprofessional & Technical SEIU
	RB0710:Records Supervisor	\$2,090	\$2,195	\$2,304	\$2,420	\$2,540	-	-	-	R-Supervisors Unit SEIU
	RB6001:Administrative Assistant I	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629	-	-	-	F-Paraprofessional & Technical SEIU
	RO3012:Accounting Technician II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	G-Office & Office Technical SEIU
	RB0701:Records Management Technician I	\$1,599	\$1,679	\$1,763	\$1,851	\$1,943	-	-	-	F-Paraprofessional & Technical SEIU
	RO7302:Senior Support Services Technician	\$1,568	\$1,646	\$1,728	\$1,815	\$1,905	2	2	2	G-Office & Office Technical SEIU
	RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	-	-	-	G-Office & Office Technical SEIU
-	RO7301:Support Services Technician II	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	ဗ	8	ဇ	G-Office & Office Technical SEIU
•	RO7300:Support Services Technician I	\$1,271	\$1,334	\$1,401	\$1,471	\$1,545	2	2	2	G-Office & Office Technical SEIU
	RC2000:Stock Clerk I	\$1,283	\$1,347	\$1,415	\$1,485	\$1,560	-	-	-	LTrades Labor & Institutional SEIU
				₹	ALLOCATED TOTAL	TOTAL	25	25	25	
					Temporary (FTE)	y (FTE)	3.9	* 4.5	* 4.5	
					POSITION TOTAL	TOTAL	28.9	29.5	29.5 *	
ınt	Budget Unit 1011600000 REVENUE AND RECOVERY									
	RO3012:Accounting Technician II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	G-Office & Office Technical SEIU
	RO1100:Collections Supervisor	\$1,924	\$2,020	\$2,121	\$2,227	\$2,338	-	-	-	R-Supervisors Unit SEIU
, 	RO4603:Senior Collections Clerk	\$1,779	\$1,868	\$1,962	\$2,060	\$2,163	7	7	7	G-Office & Office Technical SEIU
' 	RO4602:Collections Clerk II	\$1,694	\$1,779	\$1,868	\$1,962	\$2,060				G-Office & Office Technical SEIU
0a	RO4601:Collections Clerk I	\$1,451	\$1,523	\$1,599	\$1,679	\$1,763				G-Office & Office Technical SEIU
	RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	7	2	2	G-Office & Office Technical SEIU
in	RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	2	2	2	G-Office & Office Technical SEIU
- 20	RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	က	* 5	* 5	G-Office & Office Technical SEIU
, 	RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
-20				₹	ALLOCATED TOTAL	TOTAL	16	* 31	*	
122					POSITION TOTAL	TOTAL	16.0	15.0 *	15.0 *	
- P	Budget Unit 1011800000 COUNTY COUNSEL									
roi	HL1100:County Counsel	\$8,862	\$9,305	\$9,771	\$10,259	\$10,772	-	~	-	A-Executive Unrepresented
	HL1110:Assistant County Counsel	\$6,944	\$7,291	\$7,656	\$8,039	\$8,441	-	-	-	A-Executive Unrepresented
Se(EL2100:Chief Deputy County Counsel	\$5,685	\$5,969	\$6,268	\$6,581	\$6,910	-	-	-	B-Senior Management Unrepresented
' 1 F	RL2054:Deputy County Counsel IV	\$5,233	\$5,494	\$5,769	\$6,057	\$6,360	10	10	10	D-Confidential Unrepresented
Buc	RL2053:Deputy County Counsel III	\$4,521	\$4,747	\$4,984	\$5,234	\$5,495	-	-	-	D-Confidential Unrepresented
- Ine	RL2052:Deputy County Counsel II	\$3,610	\$3,791	\$3,980	\$4,179	\$4,388				D-Confidential Unrepresented
- -	RL2051:Deputy County Counsel I	\$2,969	\$3,117	\$3,273	\$3,437	\$3,609				D-Confidential Unrepresented

		BI-WE	EKLY SAL	BI-WEEKLY SALARY AS OF JUNE 2022	JUNE 202	٦.	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
	JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TIND
	RO2061:Executive Secretary	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	D-Confidential Unrepresented
	RL0105:Paralegal II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	D-Confidential Unrepresented
	- RL0402:Legal Technician II	\$1,630	\$1,712	\$1,797	\$1,887	\$1,981	2	2	2	D-Confidential Unrepresented
	- RL0401:Legal Technician I	\$1,544	\$1,622	\$1,703	\$1,788	\$1,877				D-Confidential Unrepresented
20	- RO6111:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	2	2	2	D-Confidential Unrepresented
22	- RO6106:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				D-Confidential Unrepresented
D.,				₹	ALLOCATED TOTAL	TOTAL	20	20	20	
					Temporary (FTE)	y (FTE)	0.0	* 8.0	* 8.0	
					POSITION TOTAL	TOTAL	20.0	20.8 *	20.8 *	
— .	Budget Unit 1012400000 HUMAN RESOURCES									
لم .	HB1600:Director of Human Resources	\$5,883	\$6,177	\$6,486	\$6,810	\$7,151	-	-	-	A-Executive Unrepresented
	EB2600: Deputy Director of Human Resources	\$4,651	\$4,884	\$5,128	\$5,384	\$5,654	-	-	-	B-Senior Management Unrepresented
	RM0250:Employee Benefits Manager	\$3,811	\$4,001	\$4,202	\$4,412	\$4,632	-	-	-	D-Confidential Unrepresented
	RM0252:County Safety & Risk Manager	\$3,630	\$3,811	\$4,002	\$4,202	\$4,412	-	-	-	D-Confidential Unrepresented
	RB5403:Principal Employee Relations Analyst	\$3,628	\$3,810	\$4,000	\$4,200	\$4,410	-	-	-	D-Confidential Unrepresented
	RB5110:Principal Personnel Analyst	\$3,628	\$3,810	\$4,000	\$4,200	\$4,410	က	က	က	D-Confidential Unrepresented
	RM0251:EEO Program Manager	\$3,594	\$3,774	\$3,963	\$4,161	\$4,369	-	-	-	D-Confidential Unrepresented
	RM0228:Management Analyst III	\$3,389	\$3,558	\$3,736	\$3,923	\$4,119	-	-	-	D-Confidential Unrepresented
	RB5310:Safety Officer	\$3,389	\$3,558	\$3,736	\$3,923	\$4,119	-	-	-	D-Confidential Unrepresented
	RB5304:Disability Management Coordinator	\$3,389	\$3,558	\$3,736	\$3,923	\$4,119	-	-	-	D-Confidential Unrepresented
	RB5200:Staff Development Coordinator	\$3,389	\$3,558	\$3,736	\$3,923	\$4,119	-	-	-	D-Confidential Unrepresented
	- RB5402:Employee Relations Analyst III	\$3,389	\$3,558	\$3,736	\$3,923	\$4,119	-	-	-	D-Confidential Unrepresented
	- RB5401:Employee Relations Analyst II	\$2,801	\$2,941	\$3,088	\$3,242	\$3,404				D-Confidential Unrepresented
	- RB5400:Employee Relations Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				D-Confidential Unrepresented
	- RB5103:Personnel Analyst III	\$3,389	\$3,558	\$3,736	\$3,923	\$4,119	9	9	9	D-Confidential Unrepresented
	- RB5102:Personnel Analyst II	\$2,801	\$2,941	\$3,088	\$3,242	\$3,404	Ξ	* 21	12 *	D-Confidential Unrepresented
	- RB5101:Personnel Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				D-Confidential Unrepresented
	RB5005:Position Control Coordinator	\$2,431	\$2,553	\$2,680	\$2,814	\$2,955	-	-	-	D-Confidential Unrepresented
	RO2061:Executive Secretary	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	D-Confidential Unrepresented
	RB5001:Position Control Technician	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	ဂ	က	က	D-Confidential Unrepresented
	RO6701:Office Technician/Coordinator	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	D-Confidential Unrepresented
	RO6116:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	5	5	5	D-Confidential Unrepresented
	- RO6111:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	10	*	* ∞	D-Confidential Unrepresented
	- RO6106:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				D-Confidential Unrepresented
_ 5				₹	ALLOCATED TOTAL	TOTAL	25	*	• 53	

POSITION BUDGET DETAIL FISCAL YEAR 2021-2022

	W-I8	EEKLY SAL	ARY AS OF	BI-WEEKLY SALARY AS OF JUNE 2022		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	UNIT
				POSITION TOTAL	TOTAL	52.0	51.0 *	51.0 *	
Budget Unit 1013000000 REGISTRAR OF VOTERS									
EB1500:Deputy Director - ROV	\$4,021	\$4,222	\$4,433	\$4,655	\$4,888	-	-	-	B-Senior Management Unrepresented
RO4725:Elections Manager	\$3,117	\$3,273	\$3,437	\$3,609	\$3,790		*	*	C-Middle Management SJCMgmntAssc
- RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	-	-	-	F-Paraprofessional & Technical SEIU
- RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				F-Paraprofessional & Technical SEIU
RO4720:Elections Technician Supervisor	\$1,832	\$1,924	\$2,020	\$2,121	\$2,227	က	က	8	R-Supervisors Unit SEIU
- RB6205:Business Analyst II	\$2,856	\$2,999	\$3,149	\$3,306	\$3,472		*	*	F-Paraprofessional & Technical SEIU
- RB6204:Business Analyst I	\$2,121	\$2,227	\$2,338	\$2,455	\$2,578				F-Paraprofessional & Technical SEIU
RC2012:Storekeeper II	\$1,806	\$1,896	\$1,991	\$2,090	\$2,195	-	-	-	R-Supervisors Unit SEIU
RO6700:Office Technician/Coordinator	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	G-Office & Office Technical SEIU
RO4715: Elections Specialist	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	က	4	* 4	G-Office & Office Technical SEIU
- RO4711:Elections Technician	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	7	7	7	G-Office & Office Technical SEIU
- RO4710:Elections Technician Trainee	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	11	_* 50	ž0 *	
				Temporary (FTE)	ry (FTE)	19.8	14.9 *	14.9 *	
				POSITION TOTAL	TOTAL	36.8	34.9 *	34.9 *	
Budget Unit 1014000000 GENERAL SERVICES - ADMIN									
HC1200:Director of General Services	\$5,711	\$5,997	\$6,297	\$6,612	\$6,942	-	-	-	A-Executive Unrepresented
EC1205:Assistant Director General Services	\$4,475	\$4,699	\$4,934	\$5,181	\$5,440	-	-	-	B-Senior Management Unrepresented
RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	-	-	-	F-Paraprofessional & Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	ო	ო	က	
				POSITION TOTAL	TOTAL	3.0	3.0	3.0	
Budget Unit 1014200000 FACILITIES MANAGEMENT									
RM0345:District Maint & Construction Superintendent	\$3,258	\$3,421	\$3,592	\$3,771	\$3,960	2	2	2	C-Middle Management SJCMgmntAssc
- RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	-	-	-	F-Paraprofessional & Technical SEIU
- RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				F-Paraprofessional & Technical SEIU
- RC4001:Office Building Engineer	\$2,339	\$2,456	\$2,579	\$2,708	\$2,843	9	9	9	I-Trades Labor & Institutional SEIU
- RC0410:Electrician	\$2,327	\$2,444	\$2,566	\$2,694	\$2,829	4	4	4	I-Trades Labor & Institutional SEIU
- RC0404:Crafts Worker IV	\$2,294	\$2,408	\$2,529	\$2,655	\$2,788	4	4	4	R-Supervisors Unit SEIU
- RC0403:Crafts Worker III	\$2,142	\$2,249	\$2,362	\$2,480	\$2,604	18	18	18	I-Trades Labor & Institutional SEIU
- RO3012:Accounting Technician II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	G-Office & Office Technical SEIU
- RC0402:Crafts Worker II	\$1,679	\$1,763	\$1,851	\$1,943	\$2,041	က	က	က	I-Trades Labor & Institutional SEIU
- RC0401:Crafts Worker I	\$1,522	\$1,598	\$1,678	\$1,762	\$1,850				I-Trades Labor & Institutional SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	2	2	2	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646		*	*	F-Paraprofessional & Technical SEIU

POSITION BUDGET DETAIL FISCAL YEAR 2021-2022

	8-R	FFKI Y SAI	ARY AS OF	BI-WEEKI Y SAI ABY AS OF JUNE 2022-	Į	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TINO
			∢	ALLOCATED TOTAL	TOTAL	4	* 42 *	45 _*	
				Temporary (FTE)	ry (FTE)	2.9	2.1	2.1 *	
				POSITION TOTAL	TOTAL	43.9	* 1.44	44.1 *	
Budget Unit 1014300000 CAPITAL PROJECT ADMIN									
EC2201:Facilities & Construction Planner	\$3,576	\$3,755	\$3,943	\$4,140	\$4,347	-	~	-	B-Senior Management Unrepresented
- RE1004: Engineer IV	\$4,066	\$4,269	\$4,483	\$4,707	\$4,942				E-Professional SEIU
- RE1003:Engineer III	\$3,165	\$3,324	\$3,490	\$3,664	\$3,847				E-Professional SEIU
- RE1002:Engineer II	\$2,941	\$3,088	\$3,242	\$3,404	\$3,575				E-Professional SEIU
- RE1001:Engineer I	\$2,491	\$2,616	\$2,747	\$2,884	\$3,028	-	-	_	E-Professional SEIU
- RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	-	-	-	F-Paraprofessional & Technical SEIU
- RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				F-Paraprofessional & Technical SEIU
RE0113:Engineering Assistant III	\$2,829	\$2,970	\$3,118	\$3,274	\$3,438		*	*	F-Paraprofessional & Technical SEIU
- RE0112:Engineering Assistant II	\$2,528	\$2,654	\$2,787	\$2,926	\$3,072	-	* 5	* 5	F-Paraprofessional & Technical SEIU
- RE0111:Engineering Assistant I	\$2,132	\$2,239	\$2,351	\$2,468	\$2,592	-	-	_	F-Paraprofessional & Technical SEIU
- RE0101:Senior Engineering Aide	\$1,915	\$2,010	\$2,111	\$2,216	\$2,327	-	* 2	* 2	F-Paraprofessional & Technical SEIU
- RE0100:Engineering Aide	\$1,615	\$1,695	\$1,780	\$1,869	\$1,962				F-Paraprofessional & Technical SEIU
			∢	ALLOCATED TOTAL	TOTAL	9	* •	* 6	
				POSITION TOTAL	TOTAL	0.9	* 0.6	* 0.6	
Budget Unit 1016000000 SURVEYOR									
RE3002:Assistant County Surveyor	\$3,866	\$4,059	\$4,262	\$4,475	\$4,698	-	-	-	C-Middle Management SJCMgmntAssc
RE0111:Engineering Assistant I	\$2,132	\$2,239	\$2,351	\$2,468	\$2,592	-	-	-	F-Paraprofessional & Technical SEIU
			∢	ALLOCATED TOTAL	TOTAL	8	7	7	
				Temporary (FTE)	ry (FTE)	0.8	0.8	8.0	
				POSITION TOTAL	TOTAL	2.8	2.8	2.8	
Budget Unit 2020200000 DISTRICT ATTORNEY									
OL 1390:District Attorney	•				\$8,939	-	-	-	O-Exempt Unrepresented
EL2390:Assistant District Attorney	\$6,353	\$6,670	\$7,004	\$7,354	\$7,722	2	2	2	B-Senior Management Unrepresented
EL2391:Chief Deputy District Attorney	\$2,658	\$5,941	\$6,238	\$6,550	\$6,877	က	က	8	B-Senior Management Unrepresented
EL2392:Chief District Attorney Investigator	\$4,542	\$4,769	\$5,007	\$5,258	\$5,521	-	-	-	B-Senior Management Unrepresented
- RL2014:Deputy District Attorney IV	\$5,182	\$5,441	\$5,713	\$5,999	\$6,299	72	75 *	75 *	T-Attomey Bargaining Unit
- RL2013:Deputy District Attorney III	\$4,477	\$4,701	\$4,936	\$5,182	\$5,442	ဂ	က		T-Attorney Bargaining Unit
- RL2012:Deputy District Attorney II	\$3,576	\$3,755	\$3,943	\$4,140	\$4,347	7	7	7	T-Attomey Bargaining Unit
- RL2011:Deputy District Attorney I	\$2,941	\$3,088	\$3,242	\$3,404	\$3,574	က	က	8	T-Attomey Bargaining Unit
RL3023:District Attorney Investigator III	\$3,541	\$3,718	\$3,903	\$4,099	\$4,304	ဂ	က		J-Sheriffs Management SJCLEMA
RL3022:District Attorney Investigator II	\$3,356	\$3,524	\$3,700	\$3,885	\$4,079	25	* 56	* 56	Q-Peace Officers Misc SJDA Inv
- RL3021: District Attorney Investigator	\$3,043	\$3,195	\$3,355	\$3,523	\$3,699				Q-Peace Officers Misc SJDA Inv

POSITION BUDGET DETAIL FISCAL YEAR 2021-2022

	W-I8-	/EEKLY SA	FEKLY SALARY AS OF JUNE 2022	= JUNE 202	2-	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	LIND
- RL3030: District Attorney Investigator Trainee	\$1,962	\$2,060	\$2,163	\$2,271	\$2,384				Q-Peace Officers Misc SJDA Inv
RM0224:Management Services Administrator	\$3,558	\$3,735	\$3,922	\$4,118	\$4,325	-	-	-	C-Middle Management SJCMgmntAssc
RS6050: Family Justice Program Manager	\$2,826	\$2,968	\$3,117	\$3,273	\$3,437	-	-	-	C-Middle Management SJCMgmntAssc
R11104:Department Information Systems Analyst IV	\$3,811	\$4,001	\$4,202	\$4,412	\$4,632	-	-	-	E-Professional SEIU
- RI1102:Department Information Systems Analyst II	\$3,058	\$3,211	\$3,371	\$3,540	\$3,717	-	-	-	E-Professional SEIU
- R1101:Department Information Systems Analyst I	\$2,491	\$2,616	\$2,747	\$2,884	\$3,028				E-Professional SEIU
- RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	-	-	-	F-Paraprofessional & Technical SEIU
- RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				F-Paraprofessional & Technical SEIU
RB0205:Public Information Specialist	\$2,616	\$2,747	\$2,884	\$3,028	\$3,180	-	-	-	F-Paraprofessional & Technical SEIU
- RS6002:Victim Witness Advocate II	\$2,121	\$2,227	\$2,339	\$2,456	\$2,579	-	* m	* %	F-Paraprofessional & Technical SEIU
- RS6001:Victim Witness Advocate I	\$1,720	\$1,806	\$1,896	\$1,991	\$2,091				F-Paraprofessional & Technical SEIU
RB6002:Administrative Assistant II	\$2,479	\$2,603	\$2,733	\$2,869	\$3,013	-	-	-	F-Paraprofessional & Technical SEIU
- RL3012:District Attorney Investigative Assistant II	\$1,980	\$2,079	\$2,183	\$2,293	\$2,407	10	10	10	H-Safety Investigative & Custodial SEIU
- RL3011:District Attorney Investigative Assistant I	\$1,662	\$1,745	\$1,833	\$1,924	\$2,021	-	-	-	H-Safety Investigative & Custodial SEIU
RL0310:Legal Administrative Supervisor	\$1,962	\$2,060	\$2,163	\$2,271	\$2,384	-	-	-	R-Supervisors Unit SEIU
- RL0102:Paralegal II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	0	* 01	* 01	F-Paraprofessional & Technical SEIU
- RL0101:Paralegal I	\$1,711	\$1,796	\$1,886	\$1,981	\$2,080				F-Paraprofessional & Technical SEIU
RL0303:Senior Legal Technician	\$1,779	\$1,868	\$1,962	\$2,060	\$2,163	5	2	2	R-Supervisors Unit SEIU
RI0110:Office Systems Specialist	\$1,694	\$1,779	\$1,868	\$1,962	\$2,060	-	-	-	F-Paraprofessional & Technical SEIU
RO2060:Executive Secretary	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372		*	*	G-Office & Office Technical SEIU
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	2	2	2	G-Office & Office Technical SEIU
- RL0302:Legal Technician II	\$1,630	\$1,712	\$1,797	\$1,887	\$1,981	22	* 12	* 12	G-Office & Office Technical SEIU
- RL0301:Legal Technician I	\$1,544	\$1,622	\$1,703	\$1,788	\$1,877	7	7	7	G-Office & Office Technical SEIU
RO6120:Department Payroll Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	-	-	-	G-Office & Office Technical SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815		* 2	2 *	G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	∞	8	80	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	က	4	* 4	G-Office & Office Technical SEIU
- RC2001:Stock Clerk II	\$1,415	\$1,486	\$1,560	\$1,638	\$1,720	-	* 2	2 *	I-Trades Labor & Institutional SEIU
- RC2000:Stock Clerk I	\$1,283	\$1,347	\$1,415	\$1,485	\$1,560				I-Trades Labor & Institutional SEIU
			∢	ALLOCATED TOTAL	TOTAL	199	210 *	210 *	
				Temporary (FTE)	ny (FTE)	6.1	5.7 *	5.7 *	
				POSITION TOTAL	I TOTAL	205.1	215.7 *	215.7 *	
Budget Unit 2020204000 DA-FAMILY JUSTICE CENTER									
- RS6002:Victim Witness Advocate II	\$2,121	\$2,227	\$2,339	\$2,456	\$2,579	-	-	-	F-Paraprofessional & Technical SEIU
- RS6001:Victim Witness Advocate I	\$1,720	\$1,806	\$1,896	\$1,991	\$2,091	-	-	-	F-Paraprofessional & Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	2	2	2	G-Office & Office Technical SEIU

		M-IB	EEKLY SAI	ARY AS OF	BI-WEEKLY SALARY AS OF JUNE 2022		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
	JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	LIND
	- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	-	-	-	G-Office & Office Technical SEIU
				∢	ALLOCATED TOTAL	TOTAL	ις	гo	rc.	
					Temporary (FTE)	ry (FTE)	1.0	1.5	1.5 *	
					POSITION TOTAL	I TOTAL	6.0	. 6.5	6.5 *	
	Budget Unit 2020205000 DA-VICTIM ASSISTANCE									
	RS6025:Victim Claims Supervisor	\$1,896	\$1,990	\$2,090	\$2,194	\$2,304	-	-	-	R-Supervisors Unit SEIU
	- RO6022:Victim Claims Specialist II	\$1,654	\$1,737	\$1,824	\$1,915	\$2,011	9	9	9	F-Paraprofessional & Technical SEIU
•	- RO6021:Victim Claims Specialist I	\$1,465	\$1,538	\$1,615	\$1,695	\$1,780	2	2	2	F-Paraprofessional & Technical SEIU
	RO6110: Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	~	G-Office & Office Technical SEIU
	- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
				∢	ALLOCATED TOTAL	TOTAL	9	10	10	
					POSITION TOTAL	I TOTAL	10.0	10.0	10.0	
	Budget Unit 2020206000 DA-CONSUMER FRAUD-PROP 64									
	EL2391:Chief Deputy District Attorney	\$5,658	\$5,941	\$6,238	\$6,550	\$6,877	-	-	-	B-Senior Management Unrepresented
	- RL2014:Deputy District Attorney IV	\$5,182	\$5,441	\$5,713	\$5,999	\$6,299	5	2	5	T-Attomey Bargaining Unit
_	 RL2013:Deputy District Attorney III 	\$4,477	\$4,701	\$4,936	\$5,182	\$5,442				T-Attomey Bargaining Unit
	 RL2012:Deputy District Attorney II 	\$3,576	\$3,755	\$3,943	\$4,140	\$4,347				T-Attomey Bargaining Unit
	- RL2011:Deputy District Attorney I	\$2,941	\$3,088	\$3,242	\$3,404	\$3,574				T-Attomey Bargaining Unit
	- RL3022:District Attorney Investigator II	\$3,356	\$3,524	\$3,700	\$3,885	\$4,079	က	က	က	Q-Peace Officers Misc SJDA Inv
	- RL3021: District Attorney Investigator I	\$3,043	\$3,195	\$3,355	\$3,523	\$3,699				Q-Peace Officers Misc SJDA Inv
	- RL3030: District Attorney Investigator Trainee	\$1,962	\$2,060	\$2,163	\$2,271	\$2,384				Q-Peace Officers Misc SJDA Inv
-	 RL3012:District Attorney Investigative Assistant II 	\$1,980	\$2,079	\$2,183	\$2,293	\$2,407	2	2	2	H-Safety Investigative & Custodial SEIU
	 RL3011:District Attorney Investigative Assistant I 	\$1,662	\$1,745	\$1,833	\$1,924	\$2,021				H-Safety Investigative & Custodial SEIU
	- RL0102:Paralegal II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	4	4	4	F-Paraprofessional & Technical SEIU
	- RL0101:Paralegal I	\$1,711	\$1,796	\$1,886	\$1,981	\$2,080	-	-	-	F-Paraprofessional & Technical SEIU
	- RL0302:Legal Technician II	\$1,630	\$1,712	\$1,797	\$1,887	\$1,981	-	-	-	G-Office & Office Technical SEIU
•	- RL0301:Legal Technician I	\$1,544	\$1,622	\$1,703	\$1,788	\$1,877	-	-	-	G-Office & Office Technical SEIU
	- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729				G-Office & Office Technical SEIU
	- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	-	-	-	G-Office & Office Technical SEIU
				∢	ALLOCATED TOTAL	TOTAL	19	19	19	
					POSITION TOTAL	I TOTAL	19.0	19.0	19.0	
	Budget Unit 2020209000 DA-CHILD ABDUCTION									
	 RL3022:District Attorney Investigator II 	\$3,356	\$3,524	\$3,700	\$3,885	\$4,079	-	-	-	Q-Peace Officers Misc SJDA Inv
	- RL3021: District Attorney Investigator I	\$3,043	\$3,195	\$3,355	\$3,523	\$3,699				Q-Peace Officers Misc SJDA Inv
	 RL3030: District Attorney Investigator Trainee 	\$1,962	\$2,060	\$2,163	\$2,271	\$2,384				Q-Peace Officers Misc SJDA Inv
_	- RL3012:District Attorney Investigative Assistant II	\$1,980	\$2,079	\$2,183	\$2,293	\$2,407	-	-	-	H-Safety Investigative & Custodial SEIU

	W-IB-	EEKLY SAI	BI-WEEKLY SALARY AS OF JUNE 2022	JUNE 202	-	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	LIND
- RL3011:District Attorney Investigative Assistant I	\$1,662	\$1,745	\$1,833	\$1,924	\$2,021				H-Safety Investigative & Custodial SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	-	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	ო	က	က	
				POSITION TOTAL	TOTAL	3.0	3.0	3.0	
Budget Unit 2020217000 DA-PUBLIC ASSISTANCE FRAUD									
RL3023:DA Investigator III	\$3,541	\$3,718	\$3,903	\$4,099	\$4,304	-	-	-	J-Sheriffs Management SJCLEMA
- RL3022:District Attorney Investigator II	\$3,356	\$3,524	\$3,700	\$3,885	\$4,079	10	10	10	Q-Peace Officers Misc SJDA Inv
- RL3021: District Attorney Investigator I	\$3,043	\$3,195	\$3,355	\$3,523	\$3,699				Q-Peace Officers Misc SJDA Inv
- RL3030: District Attorney Investigator Trainee	\$1,962	\$2,060	\$2,163	\$2,271	\$2,384				Q-Peace Officers Misc SJDA Inv
- RL3012:District Attorney Investigative Assistant II	\$1,980	\$2,079	\$2,183	\$2,293	\$2,407	2	2	2	H-Safety Investigative & Custodial SEIU
- RL3011:District Attorney Investigative Assistant I	\$1,662	\$1,745	\$1,833	\$1,924	\$2,021	2	2	2	H-Safety Investigative & Custodial SEIU
- RL0302:Legal Technician II	\$1,630	\$1,712	\$1,797	\$1,887	\$1,981				G-Office & Office Technical SEIU
- RL0301:Legal Technician I	\$1,544	\$1,622	\$1,703	\$1,788	\$1,877	2	2	2	G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729				G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	17	11	11	
				POSITION TOTAL	TOTAL	17.0	17.0	17.0	
Budget Unit 2020273000 DA-VICTIM WITNESS PROG									
RS6040:Victim Witness Program Manager	\$2,826	\$2,968	\$3,117	\$3,273	\$3,437	-	-	-	C-Middle Management SJCMgmntAssc
RS6005:Victim Witness Advocate Supervisor	\$2,373	\$2,491	\$2,616	\$2,747	\$2,884	~	-	-	R-Supervisors Unit SEIU
RS6003:Victim Witness Advocate III	\$2,228	\$2,339	\$2,456	\$2,579	\$2,708	-	-	-	F-Paraprofessional & Technical SEIU
- RS6002:Victim Witness Advocate II	\$2,121	\$2,227	\$2,339	\$2,456	\$2,579	9	9	9	F-Paraprofessional & Technical SEIU
- RS6001:Victim Witness Advocate I	\$1,720	\$1,806	\$1,896	\$1,991	\$2,091	7	7	7	F-Paraprofessional & Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	-	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	-	-	-	G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	8	18	18	
				Temporary (FTE)	ry (FTE)	3.8	3.8	3.8	
				POSITION TOTAL	TOTAL	21.8	21.8	21.8	
Budget Unit 2020278250 DA-CRIMINAL RESTITUTION PROG									
- RL0102:Paralegal II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	2	2	2	F-Paraprofessional & Technical SEIU
- RL0101:Paralegal I	\$1,711	\$1,796	\$1,886	\$1,981	\$2,080				F-Paraprofessional & Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	-	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	က	က	က	
				POSITION TOTAL	TOTAL	3.0	3.0	3.0	

	B-V	VEEKLY SA	BI-WEEKLY SALARY AS OF JUNE 2022	= JUNE 202	2-	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	UNIT
Budget Unit 2020300000 CHILD SUPPORT									
HL1300:Director of Child Support Services	\$5,207	\$5,467	\$5,740	\$6,027	\$6,329	-	-	-	A-Executive Unrepresented
EL2300: Assistant Director of Child Support Services	\$4,157	\$4,365	\$4,583	\$4,812	\$5,053	-	-	-	B-Senior Management Unrepresented
RL2005:Principal Child Support Attorney	\$5,518	\$5,794	\$6,084	\$6,388	\$6,708	-	-	-	C-Middle Management SJCMgmntAssc
- RL2004:Child Support Attorney IV	\$5,182	\$5,441	\$5,713	\$5,999	\$6,299	4	, v	v 2	T-Attomey Bargaining Unit
- RL2003:Child Support Attorney III	\$4,477	\$4,701	\$4,936	\$5,182	\$5,442	-	-	-	T-Attomey Bargaining Unit
- RL2002:Child Support Attorney II	\$3,576	\$3,755	\$3,943	\$4,140	\$4,347				T-Attomey Bargaining Unit
- RL2001:Child Support Attorney I	\$2,941	\$3,088	\$3,242	\$3,404	\$3,574				T-Attomey Bargaining Unit
RM0226:Management Analyst III	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	-	-	-	C-Middle Management SJCMgmntAssc
RL1055:Child Support Program Manager	\$3,273	\$3,437	\$3,609	\$3,790	\$3,979	4	4	4	C-Middle Management SJCMgmntAssc
RB4003:Accountant III	\$2,707	\$2,842	\$2,984	\$3,133	\$3,290	-	-	-	F-Paraprofessional & Technical SEIU
- RB4002:Accountant II	\$2,339	\$2,456	\$2,579	\$2,708	\$2,844	-	-	-	F-Paraprofessional & Technical SEIU
- RB4001:Accountant I	\$1,991	\$2,090	\$2,195	\$2,304	\$2,420				F-Paraprofessional & Technical SEIU
RB6002:Administrative Assistant II	\$2,479	\$2,603	\$2,733	\$2,869	\$3,013	-	-	-	F-Paraprofessional & Technical SEIU
RL1021:Child Support Compliance Analyst	\$2,173	\$2,282	\$2,396	\$2,516	\$2,642	2	2	2	F-Paraprofessional & Technical SEIU
RL1010:Child Support Supervisor	\$2,142	\$2,249	\$2,362	\$2,480	\$2,604	12	12	12	R-Supervisors Unit SEIU
RB6001:Administrative Assistant I	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629		*	*	F-Paraprofessional & Technical SEIU
- RL0102:Paralegal II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	F-Paraprofessional & Technical SEIU
- RL0101:Paralegal I	\$1,711	\$1,796	\$1,886	\$1,981	\$2,080				F-Paraprofessional & Technical SEIU
RL1003:Child Support Officer III	\$1,850	\$1,943	\$2,040	\$2,142	\$2,249	10	13 *	13 *	F-Paraprofessional & Technical SEIU
- RL1002:Child Support Officer II	\$1,737	\$1,823	\$1,914	\$2,010	\$2,111	43	* 22	* 55	F-Paraprofessional & Technical SEIU
- RL1001:Child Support Officer I	\$1,465	\$1,538	\$1,615	\$1,695	\$1,780	22	22	22	F-Paraprofessional & Technical SEIU
RO2050:Administrative Secretary	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
RC2011:Storekeeper I	\$1,599	\$1,679	\$1,763	\$1,851	\$1,943	-	-	-	I-Trades Labor & Institutional SEIU
RO1000:Office Supervisor	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	2	2	2	R-Supervisors Unit SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815		*	*	G-Office & Office Technical SEIU
RL3050:Civil Process Server	\$1,486	\$1,560	\$1,638	\$1,720	\$1,806		2 *	5 *	H-Safety Investigative & Custodial SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	21	27 *	27 *	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	13	13	13	G-Office & Office Technical SEIU
- RC2001:Stock Clerk II	\$1,415	\$1,486	\$1,560	\$1,638	\$1,720	-	-	-	I-Trades Labor & Institutional SEIU
- RC2000:Stock Clerk I	\$1,283	\$1,347	\$1,415	\$1,485	\$1,560				I-Trades Labor & Institutional SEIU
			∢	ALLOCATED TOTAL	TOTAL	145	171 *	* 171	
				POSITION TOTAL	N TOTAL	145.0	171.0 *	171.0 *	
Budget Unit 2020400000 PUBLIC DEFENDER									
HL1200:Public Defender	\$6,873	\$7,217	\$7,577	\$7,956	\$8,354	-	-	-	A-Executive Unrepresented
EL2200:Assistant Public Defender	\$5,852	\$6,145	\$6,452	\$6,775	\$7,113	-	-	-	B-Senior Management Unrepresented

POSITION BUDGET DETAIL FISCAL YEAR 2021-2022

	BI-WE	EKLY SAL	WEEKLY SALARY AS OF JUNE 2022-	JUNE 202	Į.	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TINO
EL2201:Chief Deputy Public Defender	\$5,310	\$5,576	\$5,854	\$6,147	\$6,454	2	2	2	B-Senior Management Unrepresented
RL3033:Chief Public Defender Investigator	\$3,242	\$3,404	\$3,574	\$3,754	\$3,942	-	-	-	C-Middle Management SJCMgmntAssc
- RL2034:Deputy Public Defender IV	\$5,182	\$5,441	\$5,713	\$5,999	\$6,299	39	* 40	39	T-Attomey Bargaining Unit
- RL2033:Deputy Public Defender III	\$4,477	\$4,701	\$4,936	\$5,182	\$5,442	-	-	~	T-Attomey Bargaining Unit
- RL2032:Deputy Public Defender II	\$3,576	\$3,755	\$3,943	\$4,140	\$4,347	в	က	8	T-Attomey Bargaining Unit
- RL2031:Deputy Public Defender I	\$2,941	\$3,088	\$3,242	\$3,404	\$3,574	4	, v	* 9	T-Attomey Bargaining Unit
- R11102:Department Information Systems Analyst II	\$3,058	\$3,211	\$3,371	\$3,540	\$3,717	-	-	-	E-Professional SEIU
- RI1101:Department Information Systems Analyst I	\$2,491	\$2,616	\$2,747	\$2,884	\$3,028				E-Professional SEIU
- RL3032:Public Defender Investigator II	\$2,898	\$3,043	\$3,195	\$3,354	\$3,522	11	11	1	H-Safety Investigative & Custodial SEIU
- RL3031:Public Defender Investigator I	\$2,694	\$2,829	\$2,970	\$3,119	\$3,275	-	-	~	H-Safety Investigative & Custodial SEIU
RB6002:Administrative Assistant II	\$2,479	\$2,603	\$2,733	\$2,869	\$3,013	-	-	-	F-Paraprofessional & Technical SEIU
RS3403:Social Worker III	\$2,261	\$2,374	\$2,492	\$2,617	\$2,748	-	-	-	F-Paraprofessional & Technical SEIU
- RS3001:Senior Social Worker	\$1,990	\$2,090	\$2,194	\$2,304	\$2,419	ဧ	က	8	F-Paraprofessional & Technical SEIU
- RS3000:Social Worker	\$1,720	\$1,806	\$1,896	\$1,991	\$2,091				F-Paraprofessional & Technical SEIU
RL3030:Public Defender Investigator Assistant	\$1,962	\$2,060	\$2,163	\$2,271	\$2,384	4	4	4	H-Safety Investigative & Custodial SEIU
RO3012:Accounting Technician II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	~	G-Office & Office Technical SEIU
RL0303:Senior Legal Technician	\$1,779	\$1,868	\$1,962	\$2,060	\$2,163	-	-	~	R-Supervisors Unit SEIU
RL0102:Paralegal II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	F-Paraprofessional & Technical SEIU
- RL0302:Legal Technician II	\$1,630	\$1,712	\$1,797	\$1,887	\$1,981	8	80	80	G-Office & Office Technical SEIU
- RL0301:Legal Technician I	\$1,544	\$1,622	\$1,703	\$1,788	\$1,877	2	2	2	G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	က	က	8	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	06	* 26	* 26	
				Temporary (FTE)	y (FTE)	1.6	1.6 *	1.6 *	
				POSITION TOTAL	TOTAL	91.6	93.6 *	93.6 *	
Budget Unit 2021200000 PRETRIAL SERVICES									
RP2004:Probation Unit Supervisor	\$2,854	\$2,998	\$3,148	\$3,306	\$3,471	2	2	2	U-Probation Officers
RP2003: Probation Officer III	\$2,430	\$2,552	\$2,679	\$2,813	\$2,954	2	2	2	U-Probation Officers
- RP2002:Probation Officer II	\$2,205	\$2,314	\$2,430	\$2,552	\$2,679	က	က	က	U-Probation Officers
- RP2001: Probation Officer I	\$1,922	\$2,019	\$2,120	\$2,226	\$2,338				U-Probation Officers
RL0510: Pretrial Senior Program Specialist	\$2,111	\$2,216	\$2,327	\$2,443	\$2,566	9	9	9	H-Safety Investigative & Custodial SEIU
RL0505:Pretrial Program Specialist	\$1,962	\$2,060	\$2,163	\$2,271	\$2,384	12	12	12	H-Safety Investigative & Custodial SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	-	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	26	26	26	
				Temporary (FTE)	y (FTE)	0.8	0.8	8.0	

	N-IB	/EEKLY SA	LARY AS O	BI-WEEKLY SALARY AS OF JUNE 2022	72-	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TIND
				POSITION TOTAL	N TOTAL	26.8	26.8	26.8	
Budget Unit 2021602000 SHERIFF-BOATING SAFETY									
RP1010:Sergeant	\$3,196	\$3,356	\$3,524	\$3,700	\$3,885	-	-	-	L-Sheriff Sergeants SJDSgt Assoc
- RP1003:Deputy Sheriff II	\$2,828	\$2,969	\$3,118	\$3,274	\$3,437	9	9	9	K-Sheriffs Non-Management SJDSA
- RP1002:Deputy Sheriff I-Academy Certified	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
- RP1001:Deputy Sheriff I	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
- RP1000:Deputy Sheriff Trainee	\$2,261	\$2,374	\$2,492	\$2,617	\$2,748				H-Safety Investigative & Custodial SE
			•	ALLOCATED TOTAL	TOTAL	7	7	7	
				POSITION TOTAL	N TOTAL	7.0	7.0	7.0	
Budget Unit 2021609000 SHERIFF-CAL MMET									
RP1030:Sheriffs Captain	\$4,477	\$4,701	\$4,936	\$5,182	\$5,442	-	-	-	J-Sheriffs Management SJCLEMA
- RP1003:Deputy Sheriff II	\$2,828	\$2,969	\$3,118	\$3,274	\$3,437	-	-	-	K-Sheriffs Non-Management SJDSA
- RP1002:Deputy Sheriff I-Academy Certified	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
- RP1001:Deputy Sheriff I	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
- RP1000:Deputy Sheriff Trainee	\$2,261	\$2,374	\$2,492	\$2,617	\$2,748				H-Safety Investigative & Custodial SE
			•	ALLOCATED TOTAL	TOTAL	2	2	2	
				POSITION TOTAL	N TOTAL	2.0	2.0	2.0	
Budget Unit 2021613000 SHERIFF-HI-TECH CRIMES									
- RP1003:Deputy Sheriff II	\$2,828	\$2,969	\$3,118	\$3,274	\$3,437	-	*	*	K-Sheriffs Non-Management SJDSA
- RP1002:Deputy Sheriff I-Academy Certified	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
- RP1001:Deputy Sheriff I	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
- RP1000:Deputy Sheriff Trainee	\$2,261	\$2,374	\$2,492	\$2,617	\$2,748				H-Safety Investigative & Custodial SE
			`	ALLOCATED TOTAL	TOTAL	-	*	*	
				POSITION TOTAL	N TOTAL	1.0	*	*	
Budget Unit 2021614000 SHERIFF-AGNET									
RP1020:Lieutenant	\$3,755	\$3,943	\$4,140	\$4,347	\$4,564	-	-	-	J-Sheriffs Management SJCLEMA
RP1010:Sergeant	\$3,196	\$3,326	\$3,524	\$3,700	\$3,885	2	2	2	L-Sheriff Sergeants SJDSgt Assoc
- RP1003:Deputy Sheriff II	\$2,828	\$2,969	\$3,118	\$3,274	\$3,437	18	18	18	K-Sheriffs Non-Management SJDSA
- RP1002:Deputy Sheriff I-Academy Certified	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
- RP1001:Deputy Sheriff I	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
- RP1000:Deputy Sheriff Trainee	\$2,261	\$2,374	\$2,492	\$2,617	\$2,748				H-Safety Investigative & Custodial SE
			•	ALLOCATED TOTAL	TOTAL	21	21	21	
				POSITION TOTAL	N TOTAL	21.0	21.0	21.0	
Budget Unit 2021615000 SHERIFF-MOUNTAIN HOUSE	\$3 106	42.256	¢2 E24	\$3 700	400 00	٠	•	٠	Chariff Corconna CIDC at A coop
ATIOLO: Oetgeant	93,130	90,000	93,324	93,700	000,00	-	- 1	- 1	L-Sileilli Seigeallis Sabogt Assoc
RP1003:Deputy Sheriff II	\$2,828	\$2,969	\$3,118	\$3,274	\$3,437	7	7	7	K-Sheriffs Non-Management SJDSA

	-B-	VEEKLY SA	BI-WEEKLY SALARY AS OF JUNE 2022	F JUNE 202	7-	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	UNIT
- RP1002:Deputy Sheriff I-Academy Certified	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
- RP1001:Deputy Sheriff I	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
- RP1000:Deputy Sheriff Trainee	\$2,261	\$2,374	\$2,492	\$2,617	\$2,748				H-Safety Investigative & Custodial SEIU
			∢	ALLOCATED TOTAL	TOTAL	∞ 0	80	∞	
				POSITION TOTAL	N TOTAL	8.0	8.0	8.0	
Budget Unit 2021619000 SHERIFF-ANIMAL CONTROL									
- RP0315:Sheriffs Animal Services Officer II	\$1,703	\$1,788	\$1,877	\$1,971	\$2,070	∞	80	80	H-Safety Investigative & Custodial SEIU
- RP0310:Sheriffs Animal Services Officer I	\$1,622	\$1,703	\$1,788	\$1,878	\$1,971	7	2	2	H-Safety Investigative & Custodial SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	-	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			∢	ALLOCATED TOTAL	TOTAL	F	=	=	
			ь.	POSITION TOTAL	OTAL	11.0	11.0	11.0	
Budget Unit 2021620000 SHERIFF-PATROL									
RP1030:Sheriffs Captain	\$4,477	\$4,701	\$4,936	\$5,182	\$5,442	-	2 *	* 2	J-Sheriffs Management SJCLEMA
RP1020:Lieutenant	\$3,755	\$3,943	\$4,140	\$4,347	\$4,564	7	* ∞	* ∞	J-Sheriffs Management SJCLEMA
- RP1010:Sergeant	\$3,196	\$3,356	\$3,524	\$3,700	\$3,885	15	15	15	L-Sheriff Sergeants SJDSgt Assoc
- RP1015:Sergeant	\$3,484	\$3,658	\$3,841	\$4,033	\$4,234		*	*	L-Sheriff Sergeants SJDSgt Assoc
- RP1003:Deputy Sheriff II	\$2,828	\$2,969	\$3,118	\$3,274	\$3,437	86	106 *	* 901	K-Sheriffs Non-Management SJDSA
- RP1002:Deputy Sheriff I-Academy Certified	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118	19	19	19	K-Sheriffs Non-Management SJDSA
- RP1001:Deputy Sheriff I	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
- RP1000:Deputy Sheriff Trainee	\$2,261	\$2,374	\$2,492	\$2,617	\$2,748	Ξ	Ξ	Ξ	H-Safety Investigative & Custodial SEIU
RP4010:Supervising Crime Analyst	\$2,629	\$2,761	\$2,899	\$3,043	\$3,196	-	-	-	R-Supervisors Unit SEIU
RP4002:Civilian Crime Prevention Coordinator	\$2,528	\$2,654	\$2,787	\$2,926	\$3,072	-	-	-	F-Paraprofessional & Technical SEIU
RP4001:Crime Analyst	\$2,384	\$2,504	\$2,629	\$2,760	\$2,898	ю	ιΩ *	* 10	F-Paraprofessional & Technical SEIU
RP4005:Civilian Crime Prevention Program Assistant	\$2,080	\$2,184	\$2,293	\$2,408	\$2,528	-	-	-	F-Paraprofessional & Technical SEIU
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	* 2	* 7	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			•	ALLOCATED TOTAL	TOTAL	159	173 *	173 *	
				Tempora	Temporary (FTE)	1.0	7.0	7.0	
				POSITION TOTAL	N TOTAL	160.0	180.0 *	180.0 *	
Budget Unit 2021622000 SHERIFF-COMMUNICATIONS									
RP1020:Lieutenant	\$3,755	\$3,943	\$4,140	\$4,347	\$4,564		*	*	J-Sheriffs Management SJCLEMA
RP0105:Communications Dispatch Manager	\$3,681	\$3,866	\$4,059	\$4,262	\$4,475	-	*	*	C-Middle Management SJCMgmntAssc
RP0104:Communications Dispatcher IV	\$2,694	\$2,829	\$2,970	\$3,119	\$3,275	9	9	9	R-Supervisors Unit SEIU
RP0103:Communications Dispatcher III	\$2,260	\$2,373	\$2,492	\$2,616	\$2,747	9	9	9	G-Office & Office Technical SEIU

READER JUNE 2021 2021-2022 2021-2022 82,195 21 20* 20* 81,129 1 1 1 81,646 36.0 35.0 35.0 77AL 36.0 35.0 35.0 95,426 2 2 2 85,437 23 27* 2 83,437 23 27* 27* 83,437 23 27* 27* 83,437 23 27* 27* 83,437 23 27* 27* 83,437 23 27* 27* 83,437 23 4* 4* 83,437 33 4* 4* 83,437 33 4* 4* 81,646 33 4* 4* 81,646 33 4* 4* 81,646 34 4* 4* 84,049 1 1 1 84,019 1	n J		-BI-Wi	EKLY SAL	BI-WEEKLY SALARY AS OF JUNE 2022-	- JUNE 202	2-	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
Polity Communications Dispatcher St. 271 St. 274 St. 275			STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	LIND
Propriet Communications Dispatcher 51,342 51,494 51,598 51,941 52,091 51,964			\$2,121	\$2,227	\$2,338	\$2,455	\$2,578	21	20 *	* 20 *	G-Office & Office Technical SEIU
Professional Conference National States S1-586 S1-5			\$1,806	\$1,896	\$1,991	\$2,091	\$2,195	-	-	-	G-Office & Office Technical SEIU
Prototicy Critica Assistant String		- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	-	G-Office & Office Technical SEIU
Budget Unit Zoticization SHERIFFDETICNES Herbititis Capatinal Perpetitis Capatinal States St		- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
Part					∢	LLOCATED	TOTAL	36	* 32	35 *	
Part						POSITIO	N TOTAL	36.0	35.0 *	35.0 *	
Perfolicible-ment		Budget Unit 2021626000 SHERIFF-DETECTIVES									
PPUIOTDequalment STATE STAND S		RP1030:Sheriffs Captain	\$4,477	\$4,701	\$4,936	\$5,182	\$5,442	-	-	-	J-Sheriffs Management SJCLEMA
Printibosengeant		RP1020:Lieutenant	\$3,755	\$3,943	\$4,140	\$4,347	\$4,564	2	2	2	J-Sheriffs Management SJCLEMA
Prototobeauty Sheriff III		RP1010:Sergeant	\$3,196	\$3,356	\$3,524	\$3,700	\$3,885	4	4	4	L-Sheriff Sergeants SJDSgt Assoc
Prototobeaux) Sherriff Lacademy Certified 25,656 26,853 26,828 2,986 33,118 Prototobeaux) Sherriff Lacademy Certified 25,656 26,283 2,283 2,284 2,344 2,344 2,344 2,344 2,344 2,344 2,344 3,348 1 1 1 1 1 1 1 1 1	·		\$2,828	\$2,969	\$3,118	\$3,274	\$3,437	23	27 *	27 *	K-Sheriffs Non-Management SJDSA
Prototiobeaux Sheriff 1	_	- RP1002:Deputy Sheriff I-Academy Certified	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
Prototobeputy Sheriff Trainee \$2,241 \$2,344 \$2,481 \$2,641 \$2,744 \$2,844 \$1 \$1 \$1 \$1 \$1 \$1 \$1		- RP1001:Deputy Sheriff I	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
PR4013E-vidence Technician III	_	- RP1000:Deputy Sheriff Trainee	\$2,261	\$2,374	\$2,492	\$2,617	\$2,748				H-Safety Investigative & Custodial SEIU
Produit-Evidence Technician II 1,1 1		RP4013:Evidence Technician III	\$2,373	\$2,491	\$2,616	\$2,747	\$2,884	-	-	-	H-Safety Investigative & Custodial SEIU
Facility Senior Office Assistant Specialist St. 25.2 51,924 51,924 51,024			\$2,050	\$2,152	\$2,260	\$2,373	\$2,491	1	1	11	H-Safety Investigative & Custodial SEIU
Frooting-endistant S1,422 S1,424 S1,568 S1,646 S1,422 S1,434 S1,568 S1,646 S1,473 S1,646 S1,646 S1,646 S1,646 S1,647 S1,648 S1,6	·	- RP4011:Evidence Technician I	\$1,832	\$1,924	\$2,020	\$2,121	\$2,227	2	2	2	H-Safety Investigative & Custodial SEIU
FOOTIOS-Office Assistant PROOFINGE Assistant EACHORACH PROOFING PROOFINGE Assistant Specialist State S		- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	ဇ	4	* 4	G-Office & Office Technical SEIU
Holito: September Herical Anticomplicity Actions Sherific Authorn Herical A		- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
Position					∢	LLOCATED	TOTAL	47	52 _*	52 _*	
Budget Unit 2011 Cassistant 47.3 47.3 47.3 52.3 * 52.3 * ROG10:Senior Office Assistant \$1,422 \$1,494 \$1,568 \$1,644 \$1,729 \$1,646 \$1,648 \$1,649 \$1,649 \$1,648 \$1,649 \$1,64						Tempora	iry (FTE)	0.3	• 6.0	* 6.0	
Budget Unit 2021622000 SHERIFF-AUTO THEFT PROG \$1,494 \$1,568 \$1,647 \$1,729 \$1,494 \$1,568 \$1,647 \$1,729 \$1 \$1 \$1 \$1 ROG105: Office Assistant \$1,354 \$1,442 \$1,489 \$1,568 \$1,649 \$						POSITIO	V TOTAL	47.3	52.3 *	52.3 *	
ROG10: Senior Office Assistant \$1,422 \$1,424 \$1,568 \$1,646 \$1,1729 \$1,1729 \$1,646 \$1,647 \$1,647 \$1,647 \$1,647 \$1,647 \$1,647 \$1,647 \$1,647 \$1,647 \$1,647 \$1,647 \$1,647 \$1,647 \$1,649 <th></th> <td>Budget Unit 2021627000 SHERIFF-AUTO THEFT PROG</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>		Budget Unit 2021627000 SHERIFF-AUTO THEFT PROG									
Modified Assistant \$1,354 \$1,424 \$1,485 \$1,566 \$1,646 1 2 2 2 2 <th></th> <td></td> <td>\$1,422</td> <td>\$1,494</td> <td>\$1,568</td> <td>\$1,647</td> <td>\$1,729</td> <td>-</td> <td>-</td> <td>-</td> <td>G-Office & Office Technical SEIU</td>			\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	-	G-Office & Office Technical SEIU
\$3,506 \$3,681 \$3,866 \$4,059 \$4,262 \$1,57 \$15 \$15 \$1,58 \$1,526 \$1,526 \$1,737 \$1,824 \$1,422 \$1,424 \$1,422 \$1,424 \$1,422 \$1,424 \$1,422 \$1,424 \$1,422 \$1,442 \$1,422 \$1,442 \$1,422 \$1,444 \$1,444 \$1,			\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
\$3.50 \$3.681 \$3.865 \$4.069 \$4.069 \$1.5 1.5 </td <th></th> <td></td> <td></td> <td></td> <td>∢</td> <td>LLOCATED</td> <td>TOTAL</td> <td>-</td> <td>-</td> <td>-</td> <td></td>					∢	LLOCATED	TOTAL	-	-	-	
\$3,506 \$3,641 \$3,847 \$4,059 \$4,262 1 1 1 1 \$3,306 \$3,471 \$3,645 \$3,827 \$4,019 1 2* 2* \$1,824 \$2,020 \$2,121 \$2,227 1 2* 2* \$1,576 \$1,565 \$1,737 \$1,815 7 8* 8* \$1,422 \$1,494 \$1,568 \$1,647 \$1,729 \$1,729 \$2 30* 30* \$1,354 \$1,422 \$1,493 \$1,568 \$1,647 \$1,729 \$2 2 2						Tempora	iry (FTE)	0.5	0.5	* 5.0	
\$3,506 \$3,681 \$3,866 \$4,059 \$4,262 1 1 1 1 \$3,306 \$3,471 \$3,645 \$3,827 \$4,019 1 * * * \$1,832 \$1,924 \$2,121 \$2,227 1 2* 2* 2* \$1,576 \$1,655 \$1,737 \$1,824 \$1,915 7 8* 8* \$1,493 \$1,568 \$1,646 \$1,729 \$1,815 28 30* 30* \$1,354 \$1,422 \$1,493 \$1,568 \$1,646 2 2 2					•	OSITION T	OTAL	1.5	1.5	1.5 *	
\$3,506 \$3,681 \$3,866 \$4,059 \$4,262 1 1 1 1 \$3,306 \$3,471 \$3,645 \$3,827 \$4,019 1 * * * \$1,832 \$1,924 \$2,121 \$2,227 1 2* 2* 2* \$1,576 \$1,655 \$1,737 \$1,824 \$1,915 7 8* 8* 8* \$1,493 \$1,686 \$1,647 \$1,729 \$1,815 28 30* 30* \$1,354 \$1,422 \$1,493 \$1,568 \$1,646 \$1,646 \$1,647 \$1,729 9 11* 11* 11*		Budget Unit 2021628000 SHERIFF-RECORDS									
\$3,306 \$3,471 \$3,645 \$3,827 \$4,019 1 * * \$1,832 \$1,924 \$2,121 \$2,227 1 2* 2* \$1,576 \$1,655 \$1,737 \$1,824 \$1,915 7 8* 8* \$1,493 \$1,668 \$1,646 \$1,729 \$1,815 28 30* 30* \$1,354 \$1,422 \$1,493 \$1,568 \$1,646 \$1,646 \$1,646 \$1,646 \$1,729 9 11* 11*		RP3003:Correctional Lieutenant	\$3,506	\$3,681	\$3,866	\$4,059	\$4,262	-	-	-	C-Middle Management SJCMgmntAssc
\$1,832 \$1,924 \$2,020 \$2,121 \$2,227 1 2* 2* 1 \$1,576 \$1,655 \$1,737 \$1,824 \$1,915 7 8* 8* 1 \$1,493 \$1,568 \$1,646 \$1,729 \$1,815 28 30* 30* 30* \$1,422 \$1,494 \$1,568 \$1,647 \$1,729 9 11* 11* 11* \$1,354 \$1,422 \$1,493 \$1,568 \$1,646 2 2 2 2		RM1000:Sheriff Records Manager	\$3,306	\$3,471	\$3,645	\$3,827	\$4,019	-	*	*	C-Middle Management SJCMgmntAssc
\$1,576 \$1,655 \$1,737 \$1,824 \$1,915 7 8* <t< td=""><th></th><td>RO1500:Senior Administrative Supervisor</td><td>\$1,832</td><td>\$1,924</td><td>\$2,020</td><td>\$2,121</td><td>\$2,227</td><td>-</td><td>* 2</td><td>* 2</td><td>R-Supervisors Unit SEIU</td></t<>		RO1500:Senior Administrative Supervisor	\$1,832	\$1,924	\$2,020	\$2,121	\$2,227	-	* 2	* 2	R-Supervisors Unit SEIU
\$1,493 \$1,568 \$1,646 \$1,729 \$1,815 28 30* 30* 30* 30* 30* 30* 30* 30* 30* 30*		RO1000:Office Supervisor	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	7	* ∞	*	R-Supervisors Unit SEIU
sisistant \$1,422 \$1,494 \$1,568 \$1,647 \$1,729 9 11* 11* 11* 11* 11* 11* 11* 11* 11*		RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	28	* 30	* 30 *	G-Office & Office Technical SEIU
\$1,354 \$1,422 \$1,493 \$1,568 \$1,646 2 2 2		- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	6	*	*	G-Office & Office Technical SEIU
	_	- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	2	2	2	G-Office & Office Technical SEIU

STEP 1 STEP 2	STEP 2 STEP 3 STEP 4 S	STEP 4	STEP 5	HINE SOS	2021-2022	2021-2022	H
				JOINE 2021			
	∢	ALLOCATED TOTAL	TOTAL	49	2 2	4	
		Temporary (FTE)	ny (FTE)	2.0	2.0	2.0 *	
		POSITION TOTAL	N TOTAL	51.0	56.0 *	£6.0 *	
\$3,196 \$3,356	\$3,524	\$3,700	\$3,885	-	-	-	L-Sheriff Sergeants SJDSgt Assoc
\$3,058 \$3,211	\$3,371	\$3,540	\$3,717	-	-	-	E-Professional SEIU
\$2,491 \$2,616	\$2,747	\$2,884	\$3,028				E-Professional SEIU
\$2,828 \$2,969	\$3,118	\$3,274	\$3,437	8	4	4	K-Sheriffs Non-Management SJDSA
\$2,565 \$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
\$2,565 \$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
\$2,261 \$2,374	\$2,492	\$2,617	\$2,748				H-Safety Investigative & Custodial SEIU
\$1,990 \$2,090	\$2,194	\$2,304	\$2,419		*	*	F-Paraprofessional & Technical SEIU
\$1,720 \$1,806	\$1,896	\$1,991	\$2,091				F-Paraprofessional & Technical SEIU
\$1,952 \$2,049	\$2,152	\$2,259	\$2,372	-	-	-	G-Office & Office Technical SEIU
\$1,576 \$1,655	\$1,737	\$1,824	\$1,915	-	-	-	R-Supervisors Unit SEIU
\$1,486 \$1,560	\$1,638	\$1,720	\$1,806	2	2	2	H-Safety Investigative & Custodial SEIU
\$1,422 \$1,494	\$1,568	\$1,647	\$1,729	2	5	22	G-Office & Office Technical SEIU
\$1,354 \$1,422	\$1,493	\$1,568	\$1,646	-	-	-	G-Office & Office Technical SEIU
	∢	LLOCATED	TOTAL	5	* 71	17 *	
		Tempora	ny (FTE)	0.8	* 8.0	* 8.0	
		POSITION	I TOTAL	15.8	17.8 *	17.8 *	
•			\$8,237	-	-	~	O-Exempt Unrepresented
\$5,575 \$5,854	\$6,147	\$6,454	\$6,777	-	-	-	B-Senior Management Unrepresented
\$5,207 \$5,467	\$5,741	\$6,028	\$6,329	-	-	-	B-Senior Management Unrepresented
\$4,477 \$4,701	\$4,936	\$5,182	\$5,442	-	-	-	J-Sheriffs Management SJCLEMA
\$4,161 \$4,369	\$4,588	\$4,817	\$5,058	-	-	-	D-Confidential Unrepresented
\$3,755 \$3,943	\$4,140	\$4,347	\$4,564	-	-	-	J-Sheriffs Management SJCLEMA
\$3,663 \$3,846	\$4,039	\$4,241	\$4,453	-	-	~	C-Middle Management SJCMgmntAssc
\$3,322 \$3,489	\$3,663	\$3,846	\$4,039	-	-	~	C-Middle Management SJCMgmntAssc
\$3,196 \$3,356	\$3,524	\$3,700	\$3,885	5	S	S	L-Sheriff Sergeants SJDSgt Assoc
\$2,828 \$2,969	\$3,118	\$3,274	\$3,437	4	κ LΩ	* m	K-Sheriffs Non-Management SJDSA
\$2,565 \$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
\$2,565 \$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
\$2,261 \$2,374	\$2,492	\$2,617	\$2,748				H-Safety Investigative & Custodial SEIU
\$2,801 \$2,941	\$3,088	\$3,242	\$3,404	-	-	-	D-Confidential Unrepresented
	2,969 2,693 2,374 2,374 1,480 1,480 1,470 1,470 1,369 3,348	\$3,118 \$2,828 \$2,828 \$2,492 \$2,194 \$1,896 \$1,737 \$1,737 \$1,493 \$1,568 \$1,493 \$4,936 \$4,039 \$4,039 \$4,039 \$4,039 \$5,741 \$4,039 \$5,741 \$4,039 \$7,039 \$3,524 \$2,828 \$2,828 \$2,828 \$3,188	83,118 82,828 82,828 82,492 82,194 81,896 82,152 81,737 81,638 81,638 81,638 84,936 84,039 84,039 84,039 83,663 83,663 82,828 82,828 82,828 82,828 82,828 82,828	\$3,118 \$3,274 \$2,828 \$2,969 \$2,828 \$2,969 \$2,492 \$2,617 \$2,194 \$2,304 \$1,896 \$1,991 \$2,152 \$2,259 \$1,737 \$1,824 \$1,638 \$1,720 \$1,638 \$1,647 \$1,493 \$1,568 ALLOCATED T Temporary POSITION	\$3,118 \$3,274 \$3,437 \$2,828 \$2,969 \$3,118 \$2,492 \$2,617 \$2,748 \$2,194 \$2,304 \$2,419 \$1,896 \$1,931 \$2,091 \$2,142 \$2,304 \$2,419 \$1,896 \$1,991 \$2,091 \$2,152 \$2,259 \$2,272 \$1,137 \$1,824 \$1,915 \$1,403 \$1,647 \$1,729 \$1,403 \$1,646 \$1,649 \$1,720 \$2,741 \$6,028 \$6,329 \$4,936 \$5,182 \$6,422 \$4,936 \$5,182 \$6,422 \$4,036 \$5,182 \$6,423 \$4,036 \$3,417 \$6,028 \$6,329 \$4,036 \$3,417 \$6,038 \$3,418 \$3,241 \$4,453 \$2,863 \$3,418 \$2,828 \$2,969 \$3,118 \$2,828 \$2,969 \$3,118 \$2,828 \$2,969 \$3,118 \$2,828 \$2,969 \$3,118 \$2,828 \$2,969 \$3,118 \$2,828 \$2,969 \$3,118 \$2,828 \$2,969 \$3,118 \$2,828 \$2,969 \$3,118 \$2,828 \$2,969 \$3,118 \$2,828 \$2,969 \$3,118 \$2,828 \$2,969 \$3,118	\$3,118 \$3,274 \$3,437 3 3 \$2,828 \$2,969 \$3,118 \$2,492 \$2,517 \$2,748 \$2,194 \$2,304 \$2,419 \$1,896 \$1,991 \$2,091 \$1,896 \$1,991 \$2,091 \$1,896 \$1,991 \$2,091 \$1,896 \$1,991 \$2,091 \$1,896 \$1,991 \$2,091 \$1,493 \$1,720 \$1,806 \$1,638 \$1,720 \$1,806 \$1,638 \$1,720 \$1,806 \$1,649 \$1,720 \$1,806 \$1,649 \$1,647 \$1,729 \$6,147 \$6,642 \$1,046 \$4,936 \$5,142 \$1,646 \$4,039 \$4,241 \$5,088 \$4,410 \$4,347 \$5,088 \$4,403 \$4,241 \$5,088 \$4,403 \$4,241 \$4,654 \$4,039 \$4,241 \$4,654 \$4,039 \$4,241 \$4,453 \$3,524 \$3,700 \$3,885 \$2,868 \$2,969 \$3,118 \$2,828 \$2,969 \$3,118 \$2,838 \$2,948 \$3,404 \$11	\$3.118 \$3.274 \$3.437 3 4 4 * \$2.828 \$2.969 \$3.118 \$2.492 \$2.5478 \$3.418 \$2.194 \$2.304 \$2.419 \$1.396 \$3.124 \$2.302 \$2.152 \$2.259 \$2.372 \$1.568 \$1.547 \$1.729 \$1.568 \$1.647 \$1.729 \$1.568 \$1.647 \$1.729 \$1.568 \$1.647 \$1.729 \$2.1493 \$1.568 \$1.646 \$1.403 \$1.568 \$1.646 \$1.403 \$2.349 \$6.329 \$2.410 \$2.349 \$6.329 \$2.410 \$2.349 \$2.340 \$2.410 \$2.349 \$2.349 \$2.420 \$2.340 \$2.349 \$2.420 \$2.340 \$2.340 \$2.420 \$2.340 \$2.340 \$2.420 \$2.340 \$2.340 \$2.420 \$2.340 \$2.340 \$2.420 \$2.340 \$2.340 \$2.420 \$2.340 \$2.340 \$2.420 \$2.340 \$2.340 \$2.420 \$2.340 \$2.340 \$2.420 \$2.340 \$2.340 \$2.420 \$2.340 \$2.340 \$2.420 \$2.340 \$2.340 \$2.420 \$2.340 \$2.340 \$2.420 \$2.340 \$2.340 \$2.420 \$2.340 \$2.340 \$2.420 \$2.340 \$2.340 \$2.420 \$2.340 \$2.340 \$2.420 \$2.340 \$2.340 \$2.440 \$2.340 \$2.340 \$2.340 \$2.440 \$2.340 \$2.340 \$2.340 \$2.440 \$2.340 \$2.340 \$2.340 \$2.440 \$2.340 \$2.340 \$2.340 \$2.440 \$2.340 \$2.340 \$2.340

POSITION BUDGET DETAIL FISCAL YEAR 2021-2022

		BI-W	BI-WEEKLY SALARY AS OF JUNE 2022	ARY AS OF	JUNE 202	-	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
	JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	LIND
	- RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	-	-	-	F-Paraprofessional & Technical SEIU
	- RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				F-Paraprofessional & Technical SEIU
201	RP0120:Background Investigator	\$2,408	\$2,529	\$2,655	\$2,788	\$2,927	2	2	2	H-Safety Investigative & Custodial SEIU
24	- RP3001:Correctional Officer	\$2,162	\$2,270	\$2,384	\$2,503	\$2,628				N-Correctional Officers SJCCOA
20	- RP3000:Correctional Officer Trainee	\$2,162	\$2,270	\$2,384	\$2,503	\$2,628				N-Correctional Officers SJCCOA
22	RB6001:Administrative Assistant I	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629	-	-	-	F-Paraprofessional & Technical SEIU
D-	RO2060:Executive Secretary	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	G-Office & Office Technical SEIU
·	RO3012:Accounting Technician II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	G-Office & Office Technical SEIU
	RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
	RP4000:Evidence Custodian	\$1,615	\$1,695	\$1,780	\$1,869	\$1,962	4	4	4	H-Safety Investigative & Custodial SEIU
P	RO6700:Office Technician/Coordinator	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915		*	*	G-Office & Office Technical SEIU
	- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	2	2	2	G-Office & Office Technical SEIU
a 0 '	- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
				₹	ALLOCATED TOTAL	TOTAL	31	33 *	* ££	
					Temporary (FTE)	ry (FTE)	13.2	7.7	7.7	
					POSITION TOTAL	I TOTAL	44.2	40.7 *	40.7 *	
	Budget Unit 2021649000 SHERIFF-INFORMATION SYSTEMS									
	RI1011:Department Information Systems Manager	\$3,999	\$4,199	\$4,409	\$4,630	\$4,861	-	-	-	C-Middle Management SJCMgmntAssc
	RI1104:Department Information Systems Analyst IV	\$3,811	\$4,001	\$4,202	\$4,412	\$4,632	-	-	-	E-Professional SEIU
	RI1103:Department Information Systems Analyst III	\$3,490	\$3,665	\$3,848	\$4,040	\$4,243	-	-	-	E-Professional SEIU
	 RI1102:Department Information Systems Analyst II 	\$3,058	\$3,211	\$3,371	\$3,540	\$3,717	-	* m	* °	E-Professional SEIU
	- RI1101:Department Information System Analyst I	\$2,491	\$2,616	\$2,747	\$2,884	\$3,028				E-Professional SEIU
	RI1303: DepartmentInfo Systems Specialist III	\$2,420	\$2,541	\$2,668	\$2,801	\$2,941	7	*	*	F-Paraprofessional & Technical SEIU
				₹	ALLOCATED TOTAL	TOTAL	9	9	9	
					POSITION TOTAL	I TOTAL	0.9	0.9	0.9	
	Budget Unit 2021650000 SHERIFF-LATHROP POLICE CONTRAC									
	RP1030:Sheriffs Captain	\$4,477	\$4,701	\$4,936	\$5,182	\$5,442	-	-	-	J-Sheriffs Management SJCLEMA
	RP1020:Lieutenant	\$3,755	\$3,943	\$4,140	\$4,347	\$4,564	-	-	-	J-Sheriffs Management SJCLEMA
	RP1010:Sergeant	\$3,196	\$3,356	\$3,524	\$3,700	\$3,885	က	က	က	L-Sheriff Sergeants SJDSgt Assoc
	- RP1003:Deputy Sheriff II	\$2,828	\$2,969	\$3,118	\$3,274	\$3,437	24	24	24	K-Sheriffs Non-Management SJDSA
	 RP1002:Deputy Sheriff I-Academy Certified 	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
	- RP1001:Deputy Sheriff I	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
	- RP1000:Deputy Sheriff Trainee	\$2,261	\$2,374	\$2,492	\$2,617	\$2,748				H-Safety Investigative & Custodial SEIU
							;	;	8	

Budget Unit 2021655000 SHERIFF-PATROL-SLESF-AB109

29.0

29.0

29 29.0

ALLOCATED TOTAL POSITION TOTAL

	W-I8	EEKLY SAI	BI-WEEKLY SALARY AS OF JUNE 2022-	= JUNE 202	2-	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	UNIT
- RP1003:Deputy Sheriff II	\$2,828	\$2,969	\$3,118	\$3,274	\$3,437	-	-	-	K-Sheriffs Non-Management SJDSA
- RP1002:Deputy Sheriff I-Academy Certified	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
- RP1001:Deputy Sheriff I	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
- RP1000:Deputy Sheriff Trainee	\$2,261	\$2,374	\$2,492	\$2,617	\$2,748				H-Safety Investigative & Custodial SEIU
			∢	ALLOCATED TOTAL	TOTAL	-	-	-	
				POSITION TOTAL	N TOTAL	1.0	1.0	1.0	
Budget Unit 2021657000 SHERIFF-CUSTODY-SLESF-AB109									
- RP3001:Correctional Officer	\$2,162	\$2,270	\$2,384	\$2,503	\$2,628	-	-	-	N-Correctional Officers SJCCOA
- RP3000:Correctional Officer Trainee	\$2,162	\$2,270	\$2,384	\$2,503	\$2,628				N-Correctional Officers SJCCOA
			∢	ALLOCATED TOTAL	TOTAL	-	-	-	
				POSITION TOTAL	V TOTAL	1.0	1.0	1.0	
Budget Unit 2021658000 SHERIFF-COURT SERVICES									
RP1030:Sheriffs Captain	\$4,477	\$4,701	\$4,936	\$5,182	\$5,442	-	-	-	J-Sheriffs Management SJCLEMA
RP1020:Lieutenant	\$3,755	\$3,943	\$4,140	\$4,347	\$4,564	-	-	-	J-Sheriffs Management SJCLEMA
RP1010:Sergeant	\$3,196	\$3,356	\$3,524	\$3,700	\$3,885	2	2	2	L-Sheriff Sergeants SJDSgt Assoc
- RP1003:Deputy Sheriff II	\$2,828	\$2,969	\$3,118	\$3,274	\$3,437	39	39	39	K-Sheriffs Non-Management SJDSA
- RP1002:Deputy Sheriff I-Academy Certified	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
- RP1001:Deputy Sheriff I	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
- RP1000:Deputy Sheriff Trainee	\$2,261	\$2,374	\$2,492	\$2,617	\$2,748				H-Safety Investigative & Custodial SEIU
- RP3001:Correctional Officer	\$2,162	\$2,270	\$2,384	\$2,503	\$2,628	∞	80	80	N-Correctional Officers SJCCOA
- RP3000:Correctional Officer Trainee	\$2,162	\$2,270	\$2,384	\$2,503	\$2,628				N-Correctional Officers SJCCOA
			∢	ALLOCATED TOTAL	TOTAL	54	7 5	54	
				Tempora	Temporary (FTE)	0.9	0.9	0.9	
				POSITION TOTAL	I TOTAL	0.09	0.09	0.09	
Budget Unit 2022600000 SHERIFF-CUSTODY									
EP2600:Correctional Assistant Sheriff	\$4,723	\$4,959	\$5,207	\$5,468	\$5,741	-	~	-	B-Senior Management Unrepresented
RP3010:Correctional Captain	\$4,178	\$4,387	\$4,606	\$4,837	\$5,078	2	2	2	C-Middle Management SJCMgmntAssc
RM1020:Central Services Administrator	\$3,609	\$3,790	\$3,979	\$4,178	\$4,387	-	-	-	C-Middle Management SJCMgmntAssc
RP3003:Correctional Lieutenant	\$3,506	\$3,681	\$3,866	\$4,059	\$4,262	∞	∞	80	C-Middle Management SJCMgmntAssc
RM0226:Management Analyst III	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	-	~	-	C-Middle Management SJCMgmntAssc
RP0701:Inmate Programs & Services Director	\$2,998	\$3,148	\$3,306	\$3,471	\$3,645	-	-	-	C-Middle Management SJCMgmntAssc
RM1025:Central Services Manager	\$2,679	\$2,813	\$2,954	\$3,102	\$3,258	-	-	-	C-Middle Management SJCMgmntAssc
RP1010:Sergeant	\$3,196	\$3,356	\$3,524	\$3,700	\$3,885	2	2	2	L-Sheriff Sergeants SJDSgt Assoc
- RP1003:Deputy Sheriff II	\$2,828	\$2,969	\$3,118	\$3,274	\$3,437	25	25	25	K-Sheriffs Non-Management SJDSA
- RP1002:Deputy Sheriff I-Academy Certified	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
- RP1001:Deputy Sheriff I	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA

		M-IB	BI-WEEKLY SALARY AS OF JUNE 2022	ARY AS OF	JUNE 202	7	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
	JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	LIND
	- RP1000:Deputy Sheriff Trainee	\$2,261	\$2,374	\$2,492	\$2,617	\$2,748				H-Safety Investigative & Custodial SEIU
	RP3002:Correctional Sergeant	\$2,679	\$2,813	\$2,954	\$3,102	\$3,258	18	18	18	N-Correctional Officers SJCCOA
	- RP3001:Correctional Officer	\$2,162	\$2,270	\$2,384	\$2,503	\$2,628	202	202	202	N-Correctional Officers SJCCOA
	- RP3000:Correctional Officer Trainee	\$2,162	\$2,270	\$2,384	\$2,503	\$2,628	20	20	20	N-Correctional Officers SJCCOA
	RP0700:Inmate Case Worker	\$2,069	\$2,173	\$2,282	\$2,396	\$2,515	-	-	-	H-Safety Investigative & Custodial SEIU
	- RS3001:Senior Social Worker	\$1,990	\$2,090	\$2,194	\$2,304	\$2,419				F-Paraprofessional & Technical SEIU
	- RS3000:Social Worker	\$1,720	\$1,806	\$1,896	\$1,991	\$2,091				F-Paraprofessional & Technical SEIU
	RP0750:Jail Librarian	\$1,814	\$1,905	\$2,000	\$2,100	\$2,205	-	-	-	F-Paraprofessional & Technical SEIU
	RP0705:Custody Recreation Supervisor	\$1,754	\$1,841	\$1,934	\$2,030	\$2,132	-	-	-	H-Safety Investigative & Custodial SEIU
	RP0723:Sheriff Inmate Labor Specialist III	\$1,728	\$1,815	\$1,905	\$2,001	\$2,101	7	2	2	H-Safety Investigative & Custodial SEIU
	RC2053:Sheriff Materiel Specialist III	\$1,728	\$1,815	\$1,905	\$2,001	\$2,101	7	2	2	H-Safety Investigative & Custodial SEIU
	RP0710:Custody Recreation Assistant	\$1,630	\$1,712	\$1,797	\$1,887	\$1,981	-	-	-	H-Safety Investigative & Custodial SEIU
•	- RP0722:Sheriff Inmate Labor Specialist II	\$1,615	\$1,695	\$1,780	\$1,869	\$1,962	41	14	14	H-Safety Investigative & Custodial SEIU
	- RP0721:Sheriff Inmate Labor Specialist I	\$1,486	\$1,560	\$1,638	\$1,720	\$1,806				H-Safety Investigative & Custodial SEIU
	- RC2052:Sheriff Materiel Specialist II	\$1,615	\$1,695	\$1,780	\$1,869	\$1,962	က	က	8	H-Safety Investigative & Custodial SEIU
	- RC2051:Sheriff Materiel Specialist I	\$1,486	\$1,560	\$1,638	\$1,720	\$1,806	-	-	-	H-Safety Investigative & Custodial SEIU
	- RC2040:Sheriff Central Services Assistant	\$1,322	\$1,388	\$1,457	\$1,530	\$1,607	2	2	2	H-Safety Investigative & Custodial SEIU
	RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	4	4	4	G-Office & Office Technical SEIU
	RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	7	2	2	G-Office & Office Technical SEIU
_	- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	10	10	10	G-Office & Office Technical SEIU
	- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
				₹	ALLOCATED TOTAL	TOTAL	326	326	326	
					Temporary (FTE)	ry (FTE)	2.5	2.5	2.5	
					POSITION TOTAL	TOTAL	328.5	328.5	328.5	
	Budget Unit 2022610000 SHERIFF-LOC COMM CORR-AB109									
	- RP1003:Deputy Sheriff II	\$2,828	\$2,969	\$3,118	\$3,274	\$3,437	2	2	2	K-Sheriffs Non-Management SJDSA
•	- RP1002:Deputy Sheriff I-Academy Certified	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
	- RP1001:Deputy Sheriff I	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
	- RP1000:Deputy Sheriff Trainee	\$2,261	\$2,374	\$2,492	\$2,617	\$2,748				H-Safety Investigative & Custodial SEIU
	RP3002:Correctional Sergeant	\$2,679	\$2,813	\$2,954	\$3,102	\$3,258	7	2	2	N-Correctional Officers SJCCOA
	- RP3001:Correctional Officer	\$2,162	\$2,270	\$2,384	\$2,503	\$2,628	16	16	16	N-Correctional Officers SJCCOA
	- RP3000:Correctional Officer Trainee	\$2,162	\$2,270	\$2,384	\$2,503	\$2,628				N-Correctional Officers SJCCOA
	RP0700:Inmate Case Worker	\$2,069	\$2,173	\$2,282	\$2,396	\$2,515	-	-	-	H-Safety Investigative & Custodial SEIU
	RS3001:Senior Social Worker	\$1,990	\$2,090	\$2,194	\$2,304	\$2,419	2	2	2	F-Paraprofessional & Technical SEIU
	RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
_	RP0710:Custody Recreation Assistant	\$1,630	\$1,712	\$1,797	\$1,887	\$1,981	-	-	-	H-Safety Investigative & Custodial SEIU

	N-IB-	BI-WEEKLY SALARY AS OF JUNE 2022-	ARY AS OF	JUNE 202	d.	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	LIND
- RP0722:Sheriff Inmate Labor Specialist II	\$1,615	\$1,695	\$1,780	\$1,869	\$1,962	2	2	2	H-Safety Investigative & Custodial SEIU
- RP0721:Sheriff Inmate Labor Specialist I	\$1,486	\$1,560	\$1,638	\$1,720	\$1,806				H-Safety Investigative & Custodial SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	9	9	9	G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	-	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	3 5	8	*	
				Temporary (FTE)	y (FTE)	0.5	0.5	0.5	
				POSITION TOTAL	TOTAL	34.5	34.5	34.5	
Budget Unit 2022620000 SHERIFF-WORK PROGRAM									
- RP1003:Deputy Sheriff II	\$2,828	\$2,969	\$3,118	\$3,274	\$3,437	-	-	-	K-Sheriffs Non-Management SJDSA
- RP1002:Deputy Sheriff I-Academy Certified	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
- RP1001:Deputy Sheriff I	\$2,565	\$2,693	\$2,828	\$2,969	\$3,118				K-Sheriffs Non-Management SJDSA
- RP1000:Deputy Sheriff Trainee	\$2,261	\$2,374	\$2,492	\$2,617	\$2,748				H-Safety Investigative & Custodial SEIU
RP3002:Correctional Sergeant	\$2,679	\$2,813	\$2,954	\$3,102	\$3,258	-	-	-	N-Correctional Officers SJCCOA
RP0651:Work Program Specialist II	\$1,599	\$1,679	\$1,763	\$1,851	\$1,943	2	2	2	H-Safety Investigative & Custodial SEIU
RP0650:Work Program Specialist I	\$1,471	\$1,545	\$1,622	\$1,703	\$1,788	S	S	5	H-Safety Investigative & Custodial SEIU
			₹	ALLOCATED TOTAL	TOTAL	O	6	O	
				POSITION TOTAL	TOTAL	0.6	9.0	0.6	
Budget Unit 2022621000 CORRECTIONAL HEALTH SERVICES									
EH2106:Deputy Director II-SJGH	\$4,202	\$4,413	\$4,633	\$4,865	\$5,108	-	-	-	B-Senior Management Unrepresented
RH4325:Pharmacy Manager	\$4,861	\$5,104	\$5,358	\$5,626	\$5,908	-	-	-	C-Middle Management SJCMgmntAssc
RH1300:Nursing Department Manager - Inpatient	\$4,698	\$4,934	\$5,180	\$5,438	\$5,710	-	-	-	C-Middle Management SJCMgmntAssc
RS2014:Chief Mental Health Clinician	\$3,558	\$3,735	\$3,922	\$4,118	\$4,325	-	-	-	C-Middle Management SJCMgmntAssc
- RH1162:Nurse Practitioner II-Inpatient	\$5,515	\$5,791	\$6,081	\$6,385	\$6,704	-	-	-	M-Registered Nurses CNA
- RH1161:Nurse Practitioner I - Inpatient	\$5,305	\$5,570	\$5,848	\$6,141	\$6,448				M-Registered Nurses CNA
RH4355:Pharmacist	\$4,413	\$4,633	\$4,865	\$5,108	\$5,363	-	~	-	E-Professional SEIU
RH1106:Staff Nurse V-Asst Nursing Dept Manager-Inpatient	\$4,694	\$4,929	\$5,175	\$5,434	\$5,706	-	-	-	M-Registered Nurses CNA
- RH1105:Staff Nurse V Clinical Nurse-Inpatient	\$4,694	\$4,929	\$5,175	\$5,434	\$5,706	-	-	-	M-Registered Nurses CNA
- RH1104:Staff Nurse IV - Inpatient	\$4,428	\$4,649	\$4,882	\$5,126	\$5,382	9	9	9	M-Registered Nurses CNA
- RH1103:Staff Nurse III -Inpatient	\$4,157	\$4,365	\$4,583	\$4,812	\$5,053	10	10	10	M-Registered Nurses CNA
- RH1102:Staff Nurse II - Inpatient	\$3,791	\$3,980	\$4,179	\$4,388	\$4,607				M-Registered Nurses CNA
- RH1101:Staff Nurse I - Inpatient	\$3,558	\$3,736	\$3,922	\$4,118	\$4,324				M-Registered Nurses CNA
RS2013:Mental Health Clinician III	\$3,613	\$3,794	\$3,983	\$4,183	\$4,392		*	*	R-Supervisors Unit SEIU
- RS2012:Mental Health Clinician II	\$3,316	\$3,482	\$3,656	\$3,839	\$4,030	9	9	9	E-Professional SEIU
- RS2011:Mental Health Clinician I	\$2,899	\$3,044	\$3,197	\$3,356	\$3,524	4	4	4	E-Professional SEIU
RH2005:Mental Health Unit Supervisor	\$2,101	\$2,206	\$2,316	\$2,432	\$2,554	-	-	-	R-Supervisors Unit SEIU

	W-I8	EEKLY SAI	ARY AS OI	BI-WEEKLY SALARY AS OF JUNE 2022.	4	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	LIND
RB6002:Administrative Assistant II	\$2,479	\$2,603	\$2,733	\$2,869	\$3,013	-	-	-	F-Paraprofessional & Technical SEIU
- RH2502:Senior Psychiatric Technician	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	9	9	9	F-Paraprofessional & Technical SEIU
- RH2501:Psychiatric Technician	\$1,815	\$1,905	\$2,001	\$2,101	\$2,206				F-Paraprofessional & Technical SEIU
- RS2002:Mental Health Specialist II	\$1,815	\$1,905	\$2,001	\$2,101	\$2,206	2	2	2	F-Paraprofessional & Technical SEIU
- RS2001:Mental Health Specialist I	\$1,694	\$1,779	\$1,868	\$1,962	\$2,060				F-Paraprofessional & Technical SEIU
- RH2002:Senior Licensed Vocational Nurse	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292				F-Paraprofessional & Technical SEIU
- RH2001:Licensed Vocational Nurse	\$1,797	\$1,887	\$1,981	\$2,080	\$2,184	41	41	14	F-Paraprofessional & Technical SEIU
RO3012:Accounting Technician II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	G-Office & Office Technical SEIU
RO4203:Medical Records Technician III	\$1,933	\$2,029	\$2,131	\$2,237	\$2,349	-	-	-	G-Office & Office Technical SEIU
RB6000:Junior Administrative Assistant	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292	-	-	-	F-Paraprofessional & Technical SEIU
- RH4453:Pharmacy Technician III	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050				F-Paraprofessional & Technical SEIU
- RH4452:Pharmacy Technician II	\$1,568	\$1,646	\$1,728	\$1,815	\$1,905	2	2	2	F-Paraprofessional & Technical SEIU
- RH4451:Pharmacy Technician I	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815				F-Paraprofessional & Technical SEIU
RC2011:Storekeeper I	\$1,599	\$1,679	\$1,763	\$1,851	\$1,943	-	-	-	I-Trades Labor & Institutional SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	7	2	2	G-Office & Office Technical SEIU
RH3100:Dental Assistant	\$1,408	\$1,479	\$1,553	\$1,630	\$1,712	-	-	-	F-Paraprofessional & Technical SEIU
RH3200:Outpatient Clinic Assistant	\$1,341	\$1,408	\$1,478	\$1,552	\$1,630	က	က	က	F-Paraprofessional & Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	4	4	4	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	-	-	-	G-Office & Office Technical SEIU
- RC2001:Stock Clerk II	\$1,415	\$1,486	\$1,560	\$1,638	\$1,720	-	-	-	I-Trades Labor & Institutional SEIU
RC2000:Stock Clerk	\$1,283	\$1,347	\$1,415	\$1,485	\$1,560				I-Trades Labor & Institutional SEIU
RF0300:Housekeeping Service Worker	\$1,223	\$1,284	\$1,348	\$1,416	\$1,487	2	2	2	I-Trades Labor & Institutional SEIU
			∢	ALLOCATED TOTAL	TOTAL	78	* 67	* 67	
				Temporary (FTE)	ny (FTE)	24.5	24.5 *	24.5 *	
				POSITION TOTAL	I TOTAL	102.5	103.5 *	103.5 *	
Budget Unit 2022700000 PROBATION-JUVENILE									
RM1050:Assistant Deputy Chief Probation Officer	\$3,371	\$3,540	\$3,718	\$3,903	\$4,098	-	-	-	C-Middle Management SJCMgmntAssc
RP2004:Probation Unit Supervisor	\$2,854	\$2,998	\$3,148	\$3,306	\$3,471	5	2	2	U-Probation Officers
RS3410:Social Worker Supervisor I	\$2,515	\$2,641	\$2,773	\$2,912	\$3,057	-	-	-	R-Supervisors Unit SEIU
RP2003:Probation Officer III	\$2,430	\$2,552	\$2,679	\$2,813	\$2,954	10	10	10	U-Probation Officers
RS3403:Social Worker III	\$2,261	\$2,374	\$2,492	\$2,617	\$2,748	-	-	-	F-Paraprofessional & Technical SEIU
- RP2002:Probation Officer II	\$2,205	\$2,314	\$2,430	\$2,552	\$2,679	13	13	13	U-Probation Officers
- RP2001:Probation Officer I	\$1,922	\$2,019	\$2,120	\$2,226	\$2,338	ဂ	က	က	U-Probation Officers
- RS3001:Senior Social Worker	\$1,990	\$2,090	\$2,194	\$2,304	\$2,419	4	4	4	F-Paraprofessional & Technical SEIU
- RS3000:Social Worker	\$1,720	\$1,806	\$1,896	\$1,991	\$2,091				F-Paraprofessional & Technical SEIU
RO2000:Office Secretary	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	G-Office & Office Technical SEIU

	W-IB	EEKLY SAI	BI-WEEKLY SALARY AS OF JUNE 2022	JUNE 202	4	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TINO
RO1000:Office Supervisor	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	R-Supervisors Unit SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	-	-	-	G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	7	7	7	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	-	-	-	G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	49	49	49	
				Temporary (FTE)	ry (FTE)	0.9	8.3 *	8.3 *	
				POSITION TOTAL	TOTAL	55.0	57.3 *	57.3 *	
Budget Unit 2022702000 PROBATION-ADULT									
RM1050: Assistant Deputy Chief Probation Officer	\$3,371	\$3,540	\$3,718	\$3,903	\$4,098	-	-	-	C-Middle Management SJCMgmntAssc
RP2004: Probation Unit Supervisor	\$2,854	\$2,998	\$3,148	\$3,306	\$3,471	2	2	2	U-Probation Officers
RP2003:Probation Officer III	\$2,430	\$2,552	\$2,679	\$2,813	\$2,954	7	7	7	U-Probation Officers
- RP2002:Probation Officer II	\$2,205	\$2,314	\$2,430	\$2,552	\$2,679	29	29	29	U-Probation Officers
- RP2001:Probation Officer I	\$1,922	\$2,019	\$2,120	\$2,226	\$2,338	က	ဇ	3	U-Probation Officers
RO1000:Office Supervisor	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	R-Supervisors Unit SEIU
RO2000:Office Secretary	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	G-Office & Office Technical SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	4	4	4	G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	12	12	12	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	-	-	-	G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	64	43	2	
				Temporary (FTE)	ry (FTE)	5.0	5.0	5.0	
				POSITION TOTAL	TOTAL	0.69	0.69	0.69	
Budget Unit 2022702300 PROB-ADULT-SB678									
RP2004:Probation Unit Supervisor	\$2,854	\$2,998	\$3,148	\$3,306	\$3,471	2	2	2	U-Probation Officers
- RB6205:Business Analyst II	\$2,856	\$2,999	\$3,149	\$3,306	\$3,472	-	-	-	F-Paraprofessional & Technical SEIU
- RB6204:Business Analyst I	\$2,121	\$2,227	\$2,338	\$2,455	\$2,578				F-Paraprofessional & Technical SEIU
RP2003:Probation Officer III	\$2,430	\$2,552	\$2,679	\$2,813	\$2,954	က	က	в	U-Probation Officers
- RP2002:Probation Officer II	\$2,205	\$2,314	\$2,430	\$2,552	\$2,679	7	7	7	U-Probation Officers
- RP2001:Probation Officer I	\$1,922	\$2,019	\$2,120	\$2,226	\$2,338				U-Probation Officers
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	2	2	2	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	15	15	15	
				Temporary (FTE)	ry (FTE)	0.8	8.0	8.0	
				POSITION TOTAL	TOTAL	15.8	15.8	15.8	
Budget Unit 2022702510 PROBATION-LOC COMM CORR-AB109									
RP2005:Deputy Chief Probation Officer	\$4,262	\$4,475	\$4,698	\$4,934	\$5,180	-	-	-	C-Middle Management SJCMgmntAssc
RM1050:Assistant Deputy Chief Probation Officer	\$3,371	\$3,540	\$3,718	\$3,903	\$4,098	~	-	-	C-Middle Management SJCMgmntAssc

	W-IB	BI-WEEKLY SALARY AS OF JUNE 2022.	ARY AS O	: JUNE 202	2-	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	UNIT
RP2004:Probation Unit Supervisor	\$2,854	\$2,998	\$3,148	\$3,306	\$3,471	က	က	က	U-Probation Officers
- RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	2	2	2	F-Paraprofessional & Technical SEIU
- RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				F-Paraprofessional & Technical SEIU
RB4003:Accountant III	\$2,707	\$2,842	\$2,984	\$3,133	\$3,290	-	-	-	F-Paraprofessional & Technical SEIU
RP2003:Probation Officer III	\$2,430	\$2,552	\$2,679	\$2,813	\$2,954	11	17	=======================================	U-Probation Officers
- RB4002:Accountant II	\$2,339	\$2,456	\$2,579	\$2,708	\$2,844	-	-	-	F-Paraprofessional & Technical SEIU
- RB4001:Accountant I	\$1,991	\$2,090	\$2,195	\$2,304	\$2,420				F-Paraprofessional & Technical SEIU
- RP2002:Probation Officer II	\$2,205	\$2,314	\$2,430	\$2,552	\$2,679	19	19	19	U-Probation Officers
- RP2001:Probation Officer I	\$1,922	\$2,019	\$2,120	\$2,226	\$2,338				U-Probation Officers
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
RO2000:Office Secretary	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	G-Office & Office Technical SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	-	-	-	G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	8	8	8	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
- RC2001:Stock Clerk II	\$1,415	\$1,486	\$1,560	\$1,638	\$1,720				I-Trades Labor & Institutional SEIU
- RC2000:Stock Clerk I	\$1,283	\$1,347	\$1,415	\$1,485	\$1,560	~	-	-	I-Trades Labor & Institutional SEIU
			∢	ALLOCATED TOTAL	TOTAL	46	46	46	
				Tempora	Temporary (FTE)	2.3	2.3	2.3	
				POSITION TOTAL	V TOTAL	48.3	48.3	48.3	
Budget Unit 2022745000 PROBATION-ADMINISTRATION									
HP1400:County Probation Officer	\$5,996	\$6,296	\$6,611	\$6,942	\$7,289	-	-	-	A-Executive Unrepresented
EL2400:Assistant County Probation Officer	\$4,934	\$5,181	\$5,440	\$5,712	\$5,998	-	-	-	B-Senior Management Unrepresented
RP2005:Deputy Chief Probation Officer	\$4,262	\$4,475	\$4,698	\$4,934	\$5,180	-	-	-	C-Middle Management SJCMgmntAssc
RM0227:Principal Business Analyst	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	-	-	-	C-Middle Management SJCMgmntAssc
RM0226:Management Analyst III	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	-	-	-	C-Middle Management SJCMgmntAssc
RP2004:Probation Unit Supervisor	\$2,854	\$2,998	\$3,148	\$3,306	\$3,471	-	-	-	U-Probation Officers
RP2003:Probation Officer III	\$2,430	\$2,552	\$2,679	\$2,813	\$2,954	-	-	-	U-Probation Officers
RO1500:Senior Administrative Supervisor	\$1,832	\$1,924	\$2,020	\$2,121	\$2,227	-	-	-	R-Supervisors Unit SEIU
RB4002:Accountant II	\$2,339	\$2,456	\$2,579	\$2,708	\$2,844	-	-	-	F-Paraprofessional & Technical SEIU
RO3012:Accounting Technician II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	2	2	2	G-Office & Office Technical SEIU
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
RO2060:Executive Secretary	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	G-Office & Office Technical SEIU
RO6120:Department Payroll Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	2	2	2	G-Office & Office Technical SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	-	-	-	G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	2	2	2	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU

POSITION BUDGET DETAIL FISCAL YEAR 2021-2022

JOB CODE POSITION TITLE	BI-W STEP 1	VEEKLY SAI STEP 2	FEKLY SALARY AS OF JUNE 2022 STEP 2 STEP 3 STEP 4 S	= JUNE 202 STEP 4	2 STEP 5	ALLOCATED JUNE 2021	REQUESTED	RECOMMENDED 2021-2022	REPRESENTATION UNIT
				ALLOCATED TOTAL	TOTAL	18	18	18	
				Temporary (FTE)	ry (FTE)	5.1	* 6.7	6.7 *	
				POSITION TOTAL	TOTAL	23.1	24.7 *	24.7 *	
Budget Unit 2022785000 AB118-ELEAS-COPS-JJP									
RP2004:Probation Unit Supervisor	\$2,854	\$2,998	\$3,148	\$3,306	\$3,471	4	4	4	U-Probation Officers
RP2003:Probation Officer III	\$2,430	\$2,552	\$2,679	\$2,813	\$2,954	4	4	4	U-Probation Officers
- RP2002: Probation Officer II	\$2,205	\$2,314	\$2,430	\$2,552	\$2,679	12	12	12	U-Probation Officers
- RP2001:Probation Officer I	\$1,922	\$2,019	\$2,120	\$2,226	\$2,338				U-Probation Officers
RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	-	-	-	F-Paraprofessional & Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	-	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			∢	ALLOCATED TOTAL	TOTAL	23	22	22	
				Temporary (FTE)	ry (FTE)	1.5	1.5	1.5	
				POSITION TOTAL	TOTAL	23.5	23.5	23.5	
Budget Unit 2022800000 PROBATION-JUVENILE DETENTION									
RP2005:Deputy Chief Probation Officer	\$4,262	\$4,475	\$4,698	\$4,934	\$5,180	-	-	-	C-Middle Management SJCMgmntAssc
RM1050:Assistant Deputy Chief Probation Officer	\$3,371	\$3,540	\$3,718	\$3,903	\$4,098	2	2	2	C-Middle Management SJCMgmntAssc
RP2004:Probation Unit Supervisor	\$2,854	\$2,998	\$3,148	\$3,306	\$3,471	က	က	က	U-Probation Officers
RP2003:Probation Officer III	\$2,430	\$2,552	\$2,679	\$2,813	\$2,954	2	S	2	U-Probation Officers
- RP2002: Probation Officer II	\$2,205	\$2,314	\$2,430	\$2,552	\$2,679	7	7	7	U-Probation Officers
- RP2001:Probation Officer I	\$1,922	\$2,019	\$2,120	\$2,226	\$2,338				U-Probation Officers
RP2515:Juvenile Facility Supervisor	\$2,444	\$2,566	\$2,694	\$2,829	\$2,970	7	7	7	H-Safety Investigative & Custodial SEIU
RP2510:Juvenile Detention Unit Supervisor	\$2,184	\$2,293	\$2,408	\$2,528	\$2,655	21	21	21	H-Safety Investigative & Custodial SEIU
- RP2506:Juvenile Detention Officer	\$1,962	\$2,060	\$2,163	\$2,271	\$2,384	09	09	09	H-Safety Investigative & Custodial SEIU
- RP2505:Juvenile Detention Officer Assistant	\$1,762	\$1,850	\$1,943	\$2,040	\$2,142	4	4	4	H-Safety Investigative & Custodial SEIU
RO2000:Office Secretary	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	G-Office & Office Technical SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	-	-	-	G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	2	2	2	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	-	-	-	G-Office & Office Technical SEIU
- RC2001:Stock Clerk II	\$1,415	\$1,486	\$1,560	\$1,638	\$1,720				LTrades Labor & Institutional SEIU
- RC2000:Stock Clerk I	\$1,283	\$1,347	\$1,415	\$1,485	\$1,560	-	-	-	I-Trades Labor & Institutional SEIU
RO5501:Mail Clerk	\$1,271	\$1,334	\$1,401	\$1,471	\$1,545	-	-	-	G-Office & Office Technical SEIU
			∢	ALLOCATED TOTAL	TOTAL	117	117	117	
				Temporary (FTE)	ry (FTE)	6.1	* 9.9	* 9.6	
				POSITION TOTAL	TOTAL	123.1	123.6 *	123.6 *	

Budget Unit 2023060000 WATER RESOURCES

	W-IB	EEKLY SA	BI-WEEKLY SALARY AS OF JUNE 2022	F JUNE 202	2	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TINO
EC2155:Water Resource Coordinator	\$5,132	\$5,389	\$5,658	\$5,941	\$6,238	-	-	-	B-Senior Management Unrepresented
RE1005:Engineer V	\$4,675	\$4,910	\$5,154	\$5,412	\$5,682	2	2	2	C-Middle Management SJCMgmntAssc
RM0226:Management Analyst III	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	-	-	-	C-Middle Management SJCMgmntAssc
- RE1004:Engineer IV	\$4,066	\$4,269	\$4,483	\$4,707	\$4,942	-	-	-	E-Professional SEIU
- RE1003:Engineer III	\$3,165	\$3,324	\$3,490	\$3,664	\$3,847	-	-	-	E-Professional SEIU
- RE1002:Engineer II	\$2,941	\$3,088	\$3,242	\$3,404	\$3,575				E-Professional SEIU
- RE1001:Engineer I	\$2,491	\$2,616	\$2,747	\$2,884	\$3,028				E-Professional SEIU
- RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	2	2	2	F-Paraprofessional & Technical SEIU
- RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479	-	-	-	F-Paraprofessional & Technical SEIU
RE0112:Engineering Assistant II	\$2,528	\$2,654	\$2,787	\$2,926	\$3,072		*	*	F-Paraprofessional & Technical SEIU
- RB6002:Administrative Assistant II	\$2,479	\$2,603	\$2,733	\$2,869	\$3,013	-	-	-	F-Paraprofessional & Technical SEIU
- RB6001:Administrative Assistant I	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629	-	-	-	F-Paraprofessional & Technical SEIU
- RB6000:Junior Administrative Assistant	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292				F-Paraprofessional & Technical SEIU
RE0111:Engineering Assistant I	\$2,132	\$2,239	\$2,351	\$2,468	\$2,592	-	-	-	F-Paraprofessional & Technical SEIU
			•	ALLOCATED TOTAL	TOTAL	12	13 *	13 *	
				Tempora	Temporary (FTE)	2.0		1.5 *	
				POSITION TOTAL	N TOTAL	14.0	* 4.5	14.5 *	
Budget Unit 2024100000 FLOOD CHANNEL MAINTENANCE									
RM0335:Channel Maintenance Superintendent	\$3,195	\$3,355	\$3,523	\$3,699	\$3,885	-	-	-	C-Middle Management SJCMgmntAssc
RC1000:Public Works Maintenance Manager	\$2,552	\$2,679	\$2,813	\$2,954	\$3,102	-	-	-	C-Middle Management SJCMgmntAssc
RC1005:Equipment Operator Foreman	\$2,238	\$2,350	\$2,468	\$2,591	\$2,721	-	-	-	I-Trades Labor & Institutional SEIU
RC0420:Welder	\$2,090	\$2,195	\$2,304	\$2,420	\$2,540	-	-	-	I-Trades Labor & Institutional SEIU
RC0652:Equipment Operator II	\$2,060	\$2,163	\$2,271	\$2,384	\$2,503	4	4	4	I-Trades Labor & Institutional SEIU
- RE0101:Senior Engineering Aide	\$1,915	\$2,010	\$2,111	\$2,216	\$2,327	-	-	-	F-Paraprofessional & Technical SEIU
- RE0100:Engineering Aide	\$1,615	\$1,695	\$1,780	\$1,869	\$1,962				F-Paraprofessional & Technical SEIU
RC0651:Equipment Operator I	\$1,868	\$1,961	\$2,059	\$2,162	\$2,270	6	6	6	I-Trades Labor & Institutional SEIU
RC0572:Pest Abatement Operator II	\$1,728	\$1,815	\$1,905	\$2,001	\$2,101	-	-	-	I-Trades Labor & Institutional SEIU
- RC0501:Highway Maintenance Worker	\$1,711	\$1,796	\$1,886	\$1,981	\$2,080	2	2	2	I-Trades Labor & Institutional SEIU
- RC0500:Maintenance Worker	\$1,515	\$1,591	\$1,670	\$1,754	\$1,841	က	က		I-Trades Labor & Institutional SEIU
RO6700:Office Technician/Coordinator	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	G-Office & Office Technical SEIU
			•	ALLOCATED TOTAL	TOTAL	28	28	78	
				Tempora	Temporary (FTE)	1.5	1.5	1.5	
				POSITION TOTAL	N TOTAL	29.5	29.5	29.5	
Budget Unit 2024700000 AGRICULTURAL COMMISSIONER									
HA1100:Agricltural Commissioner/Sealer	\$4,651	\$4,884	\$5,128	\$5,384	\$5,654	-	Υ-	•	A-Executive Unrepresented
EA2200: Assistant Agricultural Commissioner	\$3,754	\$3,942	\$4,139	\$4,346	\$4,563	-	-	-	B-Senior Management Unrepresented

	BI-WE	BI-WEEKLY SALARY AS OF JUNE 2022	ARY AS OF	JUNE 202		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	LIND
RM0120:Deputy Agricultural Commissioner	\$3,042	\$3,195	\$3,355	\$3,523	\$3,699	4	4	4	C-Middle Management SJCMgmntAssc
RM0110:Deputy Sealer Of Weights & Measures	\$3,042	\$3,195	\$3,355	\$3,523	\$3,699	-	-	-	C-Middle Management SJCMgmntAssc
RA0178:Ag Bio/Standards Inspector IV	\$2,468	\$2,591	\$2,720	\$2,856	\$2,999	2	2	2	R-Supervisors Unit SEIU
 RA0177:Ag Bio/Standards Inspector III 	\$2,305	\$2,420	\$2,541	\$2,669	\$2,802	7	* ∞	* ∞	E-Professional SEIU
 RA0176:Ag Bio/Standards Inspector II 	\$2,238	\$2,350	\$2,468	\$2,591	\$2,721	2	2	2	E-Professional SEIU
 RA0153:Senior Agricultural Biologist 	\$2,238	\$2,350	\$2,468	\$2,591	\$2,721	8	က	က	E-Professional SEIU
- RA0152:Agricultural Biologist II	\$2,030	\$2,131	\$2,238	\$2,350	\$2,467	-	-	-	E-Professional SEIU
- RA0175:Ag Bio/Standards Inspector I	\$1,841	\$1,933	\$2,030	\$2,131	\$2,238	11	11	11	E-Professional SEIU
RO3012:Accounting Technician II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	~	-	G-Office & Office Technical SEIU
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
RO2050:Administrative Secretary	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
RO6700:Office Technician/Coordinator	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	G-Office & Office Technical SEIU
RA0160:Agricultural & Standards Technician	\$1,501	\$1,576	\$1,655	\$1,737	\$1,824	-	-	-	I-Trades Labor & Institutional SEIU
 RO6110:Senior Office Assistant 	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	2	4	* 4	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	43	43	43	
				Temporary (FTE)	ry (FTE)	13.7	11.1	*:	
				POSITION TOTAL	TOTAL	56.7	54.1 *	54.1	
Budget Unit 2025600000 COMMUNITY DEVELOPMENT SERVICES									
HE1100:Director of Community Development	\$6,027	\$6,328	\$6,645	\$6,977	\$7,326	-	~	-	A-Executive Unrepresented
EE1105:Assistant Director of Community Development	\$4,955	\$5,203	\$5,463	\$5,736	\$6,023	-	-	-	B-Senior Management Unrepresented
EE2101:Deputy Director of Planning	\$4,413	\$4,633	\$4,865	\$5,108	\$5,363	-	-	-	B-Senior Management Unrepresented
EC2150:Deputy Director Building Inspection	\$4,202	\$4,413	\$4,633	\$4,865	\$5,108	-	-	-	B-Senior Management Unrepresented
RI4006: Geographic Info Systems Program Manager	\$4,178	\$4,387	\$4,606	\$4,837	\$5,078	-	-	-	C-Middle Management SJCMgmntAssc
RE2003:Principal Planner	\$4,118	\$4,325	\$4,541	\$4,768	\$5,006	2	*	*	C-Middle Management SJCMgmntAssc
RE0305:Community Development Counter Manager	\$3,592	\$3,771	\$3,960	\$4,158	\$4,366	-	-	-	C-Middle Management SJCMgmntAssc
RE2004:Senior Planner	\$3,338	\$3,506	\$3,681	\$3,866	\$4,059	2	2	2	C-Middle Management SJCMgmntAssc
RP6030:Deputy Fire Warden	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	-	-	-	C-Middle Management SJCMgmntAssc
RI4203: Principal Geographic Information Systems Analyst	\$3,665	\$3,848	\$4,041	\$4,243	\$4,455	-	-	-	E-Professional SEIU
 RI4202:Senior Geographic Information Systems Analyst 	\$3,211	\$3,371	\$3,540	\$3,717	\$3,903	-	-	-	E-Professional SEIU
 RI4201:Associate Geographic Information Systems Analyst 	\$2,616	\$2,747	\$2,884	\$3,028	\$3,180				E-Professional SEIU
RE1102:Senior Plan Check Engineer	\$3,134	\$3,291	\$3,456	\$3,628	\$3,810	-	-	-	R-Supervisors Unit SEIU
- RE1101:Plan Check Engineer II	\$2,927	\$3,073	\$3,227	\$3,388	\$3,557				E-Professional SEIU
- RE1100:Plan Check Engineer I	\$2,456	\$2,579	\$2,708	\$2,843	\$2,985	2	2	2	E-Professional SEIU
RC0103:Senior Building Inspector	\$2,815	\$2,955	\$3,103	\$3,258	\$3,421	က	က	က	R-Supervisors Unit SEIU
RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	-	-	-	F-Paraprofessional & Technical SEIU

	B	FEKLY SA	BI-WEEKLY SALARY AS OF JUNE 2022.	JUNE 202	2	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	UNIT
- RE2002: Associate Planner	\$2,629	\$2,761	\$2,899	\$3,043	\$3,196	4	4	4	E-Professional SEIU
- RE2001:Assistant Planner	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629	-	-	-	E-Professional SEIU
RE4003:Senior Code Enforcement Officer	\$2,553	\$2,681	\$2,815	\$2,956	\$3,103	~	* 2	* 5	H-Safety Investigative & Custodial SEIU
RP6035:Fire Prevention Inspector	\$2,553	\$2,681	\$2,815	\$2,956	\$3,103	~	-	-	F-Paraprofessional & Technical SEIU
- RC0102:Building Inspector II	\$2,654	\$2,787	\$2,926	\$3,073	\$3,226	2	2	Ω	F-Paraprofessional & Technical SEIU
- RC0101:Building Inspector I	\$2,528	\$2,655	\$2,788	\$2,927	\$3,073	-	-	-	F-Paraprofessional & Technical SEIU
- RE4002:Code Enforcement Officer II	\$2,396	\$2,516	\$2,641	\$2,773	\$2,912	က	က	က	H-Safety Investigative & Custodial SEIU
- RE4001:Code Enforcement Officer I	\$2,282	\$2,396	\$2,516	\$2,642	\$2,774	-	* 4	* 4	H-Safety Investigative & Custodial SEIU
RB6002:Administrative Assistant II	\$2,479	\$2,603	\$2,733	\$2,869	\$3,013	-	-	-	F-Paraprofessional & Technical SEIU
- RI4102:Geographic Information Systems Specialist II	\$2,249	\$2,362	\$2,480	\$2,604	\$2,734	-	-	-	F-Paraprofessional & Technical SEIU
- RI4101:Geographic Information Systems Specialist I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				F-Paraprofessional & Technical SEIU
RE0301:Development Services Senior Technician	\$2,060	\$2,163	\$2,271	\$2,384	\$2,503	-	-	-	F-Paraprofessional & Technical SEIU
RO3012:Accounting Technician II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	*	*	G-Office & Office Technical SEIU
RE0300:Development Services Technician	\$1,868	\$1,961	\$2,059	\$2,162	\$2,270	4	4	4	F-Paraprofessional & Technical SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	8	က	က	G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	2	2	S	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646		*	*	G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	53	56 *	26 *	
				Temporary (FTE)	ny (FTE)	9.0	9.0	9.0	
				POSITION TOTAL	I TOTAL	53.6	_* 9.99	. 56.6 *	
Budget Unit 2025700000 SHERIFF-PUBLIC ADMINISTRATOR									
RM0245:Chief Deputy Public Administrator	\$2,983	\$3,133	\$3,290	\$3,454	\$3,627	~	-	-	C-Middle Management SJCMgmntAssc
- RM0241:Deputy Public Administrator II	\$2,195	\$2,304	\$2,420	\$2,541	\$2,668	2	2	2	F-Paraprofessional & Technical SEIU
- RM0240: Deputy Public Administrator I	\$1,980	\$2,079	\$2,183	\$2,293	\$2,407				F-Paraprofessional & Technical SEIU
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	4	4	4	
				POSITION TOTAL	I TOTAL	4.0	4.0	4.0	
Budget Unit 2025900000 RECORDER-COUNTY CLERK									
RM0910:Recorder-County Clerk Operations Manager	\$2,666	\$2,799	\$2,940	\$3,087	\$3,242	-	-	-	C-Middle Management SJCMgmntAssc
RO4450:Record-County Clerk Operations Supervisor	\$2,080	\$2,184	\$2,293	\$2,408	\$2,528	-	-	-	R-Supervisors Unit SEIU
RO3012:Accounting Technician II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	G-Office & Office Technical SEIU
RO4401:Senior Recordable Documents Examiner	\$1,832	\$1,924	\$2,020	\$2,121	\$2,227	-	-	-	R-Supervisors Unit SEIU
RO4400:Recordable Documents Examiner	\$1,679	\$1,763	\$1,851	\$1,943	\$2,041	4	4	4	G-Office & Office Technical SEIU
RO1000:Office Supervisor	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	R-Supervisors Unit SEIU
RO4405:Recordable Documents Indexer	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	~	-	-	G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	12	12	12	G-Office & Office Technical SEIU

	-BI-W	EEKLY SAI	BI-WEEKLY SALARY AS OF JUNE 2022.	: JUNE 202	4	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TINO
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	2	* m	* m	G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	24	_* 52	25 *	
				Temporary (FTE)	ry (FTE)	0.4	. 0.5	* 0.5	
				POSITION TOTAL	I TOTAL	24.4	25.5 *	25.5 *	
Budget Unit 2026000000 EMERGENCY SERVICES									
EB1805:Deputy Dir of General Svcs-Emergency Operations	\$3,405	\$3,576	\$3,754	\$3,942	\$4,139	-	~	-	B-Senior Management Unrepresented
RP0604:Senior Emergency Planner	\$2,528	\$2,654	\$2,787	\$2,926	\$3,072	-	-	-	F-Paraprofessional & Technical SEIU
RP0602:Emergency Planner	\$2,294	\$2,408	\$2,529	\$2,655	\$2,788	က	8	က	F-Paraprofessional & Technical SEIU
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	-	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	7	7	7	
				POSITION TOTAL	I TOTAL	7.0	7.0	7.0	
Budget Unit 3030101000 PUBLIC WORKS-ADMINISTRATION									
HC1100:Director of Public Works	\$6,268	\$6,581	\$6,910	\$7,256	\$7,618	-	-	-	A-Executive Unrepresented
- EC2101:Deputy Director-Public Works	\$5,767	\$6,056	\$6,359	\$6,677	\$7,010	2	2	2	B-Senior Management Unrepresented
- EC2111:Deputy Director-Public Works_	\$5,493	\$5,768	\$6,056	\$6,359	\$6,677	-	-	-	B-Senior Management Unrepresented
EC2102:Public Works Business Administrator	\$3,963	\$4,161	\$4,369	\$4,587	\$4,817	-	-	-	B-Senior Management Unrepresented
RB3010:Accounting Manager	\$3,117	\$3,273	\$3,437	\$3,609	\$3,790	-	-	-	C-Middle Management SJCMgmntAssc
RI4203:Principal Geographic Information Systems Analyst	\$3,665	\$3,848	\$4,041	\$4,243	\$4,455	-	~	-	E-Professional SEIU
RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	-	-	-	F-Paraprofessional & Technical SEIU
RI4201:Associate Geographic Information Systems Analyst	\$2,616	\$2,747	\$2,884	\$3,028	\$3,180	-	-	-	E-Professional SEIU
RB4003:Accountant III	\$2,707	\$2,842	\$2,984	\$3,133	\$3,290	-	-	-	F-Paraprofessional & Technical SEIU
RB6002:Administrative Assistant II	\$2,479	\$2,603	\$2,733	\$2,869	\$3,013	-	-	-	F-Paraprofessional & Technical SEIU
- RB4002:Accountant II	\$2,339	\$2,456	\$2,579	\$2,708	\$2,844	2	2	2	F-Paraprofessional & Technical SEIU
- RB4001:Accountant I	\$1,991	\$2,090	\$2,195	\$2,304	\$2,420				F-Paraprofessional & Technical SEIU
- RI4102: Geographic Information Systems Specialist II	\$2,249	\$2,362	\$2,480	\$2,604	\$2,734	-	-	-	F-Paraprofessional & Technical SEIU
- RI4101:Geographic Information Systems Specialist I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				F-Paraprofessional & Technical SEIU
- RI1302:Department Information Systems Specialist II	\$2,142	\$2,249	\$2,362	\$2,480	\$2,604				F-Paraprofessional & Technical SEIU
- RI1301:Department Information Systems Specialist I	\$1,943	\$2,040	\$2,142	\$2,249	\$2,361				F-Paraprofessional & Technical SEIU
- RB6001:Administrative Assistant I	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629	-	~	-	F-Paraprofessional & Technical SEIU
- RB6000:Junior Administrative Assistant	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292				F-Paraprofessional & Technical SEIU
RO3012:Accounting Technician II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	G-Office & Office Technical SEIU
RO2060:Executive Secretary	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	G-Office & Office Technical SEIU
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	2	2	2	G-Office & Office Technical SEIU
RI0202:Data Technician II	\$1,662	\$1,745	\$1,833	\$1,924	\$2,021	-	-	-	G-Office & Office Technical SEIU

POSITION BUDGET DETAIL FISCAL YEAR 2021-2022

		M-IB	EEKLY SA	BI-WEEKLY SALARY AS OF JUNE 2022-	= JUNE 202	-2	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
	JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	LIND
	RO1000:Office Supervisor	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	R-Supervisors Unit SEIU
	RO2000:Office Secretary	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	G-Office & Office Technical SEIU
	RO1050:Public Works Records Supervisor	\$1,515	\$1,591	\$1,670	\$1,754	\$1,841	-	-	-	G-Office & Office Technical SEIU
	RO6120:Department Payroll Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	-	-	-	G-Office & Office Technical SEIU
	 RO6110:Senior Office Assistant 	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	8	က	8	G-Office & Office Technical SEIU
	- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	2	2	2	G-Office & Office Technical SEIU
_				∢	ALLOCATED TOTAL	TOTAL	29	29	29	
					Tempora	Temporary (FTE)	3.8	3.8	3.8	
086					POSITION TOTAL	N TOTAL	32.8	32.8	32.8	
_	Budget Unit 3030103000 PUBLIC WORKS-ENGINEERING									
_	EC2165:Engineering Services Manager	\$5,132	\$5,389	\$5,658	\$5,941	\$6,238	2	2	2	B-Senior Management Unrepresented
_	RE1005:Engineer V	\$4,675	\$4,910	\$5,154	\$5,412	\$5,682	က	က	က	C-Middle Management SJCMgmntAssc
	RE2004:Senior Planner	\$3,338	\$3,506	\$3,681	\$3,866	\$4,059	-	-	-	C-Middle Management SJCMgmntAssc
	RM0226:Management Analyst III	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	-	-	-	C-Middle Management SJCMgmntAssc
	- RE1004: Engineer IV	\$4,066	\$4,269	\$4,483	\$4,707	\$4,942	4	4	4	E-Professional SEIU
	- RE1003:Engineer III	\$3,165	\$3,324	\$3,490	\$3,664	\$3,847	-	-	-	E-Professional SEIU
	- RE1002:Engineer II	\$2,941	\$3,088	\$3,242	\$3,404	\$3,575	12	12	12	E-Professional SEIU
	- RE1001:Engineer I	\$2,491	\$2,616	\$2,747	\$2,884	\$3,028				E-Professional SEIU
	RE3001:Licensed Land Surveyor	\$3,165	\$3,324	\$3,490	\$3,664	\$3,847	-	-	-	E-Professional SEIU
	RE0113:Engineering Assistant III	\$2,829	\$2,970	\$3,118	\$3,274	\$3,438	2	2	2	F-Paraprofessional & Technical SEIU
	- RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	-	-	-	F-Paraprofessional & Technical SEIU
	- RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479	-	-	-	F-Paraprofessional & Technical SEIU
	- RE2002:Associate Planner	\$2,629	\$2,761	\$2,899	\$3,043	\$3,196				E-Professional SEIU
	- RE2001:Assistant Planner	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629	-	-	-	E-Professional SEIU
	RE5002:Associate Real Property Agent	\$2,654	\$2,787	\$2,926	\$3,073	\$3,226	-	-	-	F-Paraprofessional & Technical SEIU
	RE0112:Engineering Assistant II	\$2,528	\$2,654	\$2,787	\$2,926	\$3,072	7	7	7	F-Paraprofessional & Technical SEIU
	- RB6002:Administrative Assistant II	\$2,479	\$2,603	\$2,733	\$2,869	\$3,013	-	-	-	F-Paraprofessional & Technical SEIU
	- RB6001:Administrative Assistant I	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629	7	2	2	F-Paraprofessional & Technical SEIU
	- RB6000:Junior Administrative Assistant	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292	-	-	-	F-Paraprofessional & Technical SEIU
	RE5001:Assistant Real Property Agent	\$2,294	\$2,408	\$2,529	\$2,655	\$2,788	-	-	-	F-Paraprofessional & Technical SEIU
	RE0111:Engineering Assistant I	\$2,132	\$2,239	\$2,351	\$2,468	\$2,592	10	10	10	F-Paraprofessional & Technical SEIU
-	- RE0101:Senior Engineering Aide	\$1,915	\$2,010	\$2,111	\$2,216	\$2,327	7	7	7	F-Paraprofessional & Technical SEIU
	- RE0100: Engineering Aide	\$1,615	\$1,695	\$1,780	\$1,869	\$1,962	4	4	4	F-Paraprofessional & Technical SEIU
	RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	-	-	-	G-Office & Office Technical SEIU
-2	- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	-	G-Office & Office Technical SEIU
_	- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	-	-	-	G-Office & Office Technical SEIU

	W-I8-	EEKLY SAL	BI-WEEKLY SALARY AS OF JUNE 2022	: JUNE 202	2	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	HNO
			₹	ALLOCATED TOTAL	TOTAL	67	67	29	
				Temporary (FTE)	iry (FTE)	1.7	3.2 *	3.2 *	
				POSITION TOTAL	I TOTAL	68.7	70.2 *	70.2 *	
Budget Unit 3030105000 PUBLIC WORKS-ROAD MAINT									
RM0330:Maintenance Superintendent	\$3,489	\$3,663	\$3,846	\$4,039	\$4,241	-	-	-	C-Middle Management SJCMgmntAssc
RC1000:Public Works Maintenance Manager	\$2,552	\$2,679	\$2,813	\$2,954	\$3,102	S	ß	2	C-Middle Management SJCMgmntAssc
- RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	-	-	-	F-Paraprofessional & Technical SEIU
- RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				F-Paraprofessional & Technical SEIU
- RB4002:Accountant II	\$2,339	\$2,456	\$2,579	\$2,708	\$2,844				F-Paraprofessional & Technical SEIU
- RB4001:Accountant I	\$1,991	\$2,090	\$2,195	\$2,304	\$2,420	-	-	-	F-Paraprofessional & Technical SEIU
RC1006:Bridge Maintenance Foreman	\$2,327	\$2,444	\$2,566	\$2,694	\$2,829	-	-	-	I-Trades Labor & Institutional SEIU
RC1005:Equipment Operator Foreman	\$2,238	\$2,350	\$2,468	\$2,591	\$2,721	4	4	4	I-Trades Labor & Institutional SEIU
RC1003:Traffic Foreman	\$2,238	\$2,350	\$2,468	\$2,591	\$2,721	-	-	-	I-Trades Labor & Institutional SEIU
RE0111:Engineering Assistant I	\$2,132	\$2,239	\$2,351	\$2,468	\$2,592	-	-	-	F-Paraprofessional & Technical SEIU
- RB6001:Administrative Assistant I	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629	-	-	-	F-Paraprofessional & Technical SEIU
- RB6000:Junior Administrative Assistant	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292				F-Paraprofessional & Technical SEIU
RC0507:Tree Crew Supervisor	\$2,080	\$2,184	\$2,293	\$2,408	\$2,528	-	-	-	I-Trades Labor & Institutional SEIU
RC0652:Equipment Operator II	\$2,060	\$2,163	\$2,271	\$2,384	\$2,503	∞	∞	80	I-Trades Labor & Institutional SEIU
RC0552:Traffic Striper Operator II	\$2,060	\$2,163	\$2,271	\$2,384	\$2,503	-	-	-	I-Trades Labor & Institutional SEIU
RC0502:Bridge Maintenance Worker	\$2,010	\$2,111	\$2,216	\$2,327	\$2,443	4	4	4	I-Trades Labor & Institutional SEIU
RC0651:Equipment Operator I	\$1,868	\$1,961	\$2,059	\$2,162	\$2,270	21	21	21	I-Trades Labor & Institutional SEIU
RC0551:Traffic Striper Operator I	\$1,868	\$1,961	\$2,059	\$2,162	\$2,270	2	2	2	I-Trades Labor & Institutional SEIU
RC0510:Traffic Sign Fabricator	\$1,868	\$1,961	\$2,059	\$2,162	\$2,270	-	-	-	I-Trades Labor & Institutional SEIU
RC0506:Tree Crew Worker	\$1,797	\$1,887	\$1,981	\$2,080	\$2,184	ო	ო	က	I-Trades Labor & Institutional SEIU
RC1503:Bridge Tender	\$1,711	\$1,796	\$1,886	\$1,981	\$2,080	-	-	-	I-Trades Labor & Institutional SEIU
- RC0501:Highway Maintenance Worker	\$1,711	\$1,796	\$1,886	\$1,981	\$2,080	32	32	32	I-Trades Labor & Institutional SEIU
- RC0500:Maintenance Worker	\$1,515	\$1,591	\$1,670	\$1,754	\$1,841	9	9	9	I-Trades Labor & Institutional SEIU
RC2011:Storekeeper I	\$1,599	\$1,679	\$1,763	\$1,851	\$1,943	-	-	-	I-Trades Labor & Institutional SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	-	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	-	-	-	G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	66	66	66	
				Temporary (FTE)	ny (FTE)	5.2	5.2	5.2	
				POSITION TOTAL	I TOTAL	104.2	104.2	104.2	
Budget Unit 3030108000 PUBLIC WORKS-DEVELOPMENT SVS									
EC2165: Engineering Services Manager	\$5,132	\$5,389	\$5,658	\$5,941	\$6,238	-	-	-	B-Senior Management Unrepresented
- RE1004:Engineer IV	\$4,066	\$4,269	\$4,483	\$4,707	\$4,942				E-Professional SEIU

POSITION BUDGET DETAIL FISCAL YEAR 2021-2022

	W-I8	EKLY SAL	ARY AS OF	BI-WEEKLY SALARY AS OF JUNE 2022-	ļ	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TINO
- RE1003:Engineer III	\$3,165	\$3,324	\$3,490	\$3,664	\$3,847				E-Professional SEIU
- RE1002:Engineer II	\$2,941	\$3,088	\$3,242	\$3,404	\$3,575	-	_	-	E-Professional SEIU
- RE1001:Engineer I	\$2,491	\$2,616	\$2,747	\$2,884	\$3,028				E-Professional SEIU
RE0112:Engineering Assistant II	\$2,528	\$2,654	\$2,787	\$2,926	\$3,072	-	-	-	F-Paraprofessional & Technical SEIU
RE0111:Engineering Assistant I	\$2,132	\$2,239	\$2,351	\$2,468	\$2,592	-	-	-	F-Paraprofessional & Technical SEIU
- RE0101:Senior Engineering Aide	\$1,915	\$2,010	\$2,111	\$2,216	\$2,327	-	-	-	F-Paraprofessional & Technical SEIU
- RE0100: Engineering Aide	\$1,615	\$1,695	\$1,780	\$1,869	\$1,962				F-Paraprofessional & Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	2	ro.	ю	
				POSITION TOTAL	TOTAL	5.0	2.0	5.0	
Budget Unit 3030900000 COMMUNITY INFRA-ENGINEERIN SVS									
RE1005:Engineer V	\$4,675	\$4,910	\$5,154	\$5,412	\$5,682	-	-	-	C-Middle Management SJCMgmntAssc
- RE1004: Engineer IV	\$4,066	\$4,269	\$4,483	\$4,707	\$4,942	-	-	-	E-Professional SEIU
- RE1003:Engineer III	\$3,165	\$3,324	\$3,490	\$3,664	\$3,847				E-Professional SEIU
- RE1002:Engineer II	\$2,941	\$3,088	\$3,242	\$3,404	\$3,575	-	-	-	E-Professional SEIU
- RE1001:Engineer I	\$2,491	\$2,616	\$2,747	\$2,884	\$3,028				E-Professional SEIU
RE0113:Engineering Assistant III	\$2,829	\$2,970	\$3,118	\$3,274	\$3,438	-	-	-	F-Paraprofessional & Technical SEIU
- RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	2	2	2	F-Paraprofessional & Technical SEIU
- RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				F-Paraprofessional & Technical SEIU
- RB6001:Administrative Assistant I	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629	-	-	-	F-Paraprofessional & Technical SEIU
- RB6000:Junior Administrative Assistant	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292				F-Paraprofessional & Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	7	7	7	
				Temporary (FTE)	ry (FTE)	0.2	* 0.0	* 0.0	
				POSITION TOTAL	TOTAL	7.2	7.0 *	7.0 *	
Budget Unit 4040300000 MENTAL HEALTH- PHARMACY									
RH4325:Pharmacy Manager	\$4,861	\$5,104	\$5,358	\$5,626	\$5,908	-	-	-	C-Middle Management SJCMgmntAssc
RH4350:Pharmacist - Clinical	\$4,633	\$4,864	\$5,107	\$5,363	\$5,631	-	-	-	E-Professional SEIU
RH4355:Pharmacist	\$4,413	\$4,633	\$4,865	\$5,108	\$5,363	-	-	-	E-Professional SEIU
RH4454:Pharmacy Technician III Supervisor	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	R-Supervisors Unit SEIU
- RH4453:Pharmacy Technician III	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	F-Paraprofessional & Technical SEIU
- RH4452:Pharmacy Technician II	\$1,568	\$1,646	\$1,728	\$1,815	\$1,905	က	က	က	F-Paraprofessional & Technical SEIU
- RH4451:Pharmacy Technician I	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	-	~	-	F-Paraprofessional & Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	2	2	2	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	F	Ξ	Ξ	

6.0

6.0

6.0

Temporary (FTE)
POSITION TOTAL

	BI-WE	EEKLY SAI	EKLY SALARY AS OF JUNE 2022	: JUNE 202	-5	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	UNIT
Budget Unit 4040500000 MENTAL HEALTH SERVICES									
ES2312:Deputy Director-BHS-Clinical	\$4,305	\$4,520	\$4,746	\$4,983	\$5,232	2	* m	* m	B-Senior Management Unrepresented
RH1320:Nursing Department Manager - Ambulatory	\$4,304	\$4,518	\$4,745	\$4,982	\$5,230	~	-	-	C-Middle Management SJCMgmntAssc
RS2014:Chief Mental Health Clinician	\$3,558	\$3,735	\$3,922	\$4,118	\$4,325	20	20	20	C-Middle Management SJCMgmntAssc
EH8001:Physician Manager		٠			\$10,559	-	-	-	S-Physicians Management Unrepresented
EH8003:Psychiatrist	\$10,559	<contract< td=""><td>t Range></td><td></td><td>\$12,425</td><td>17</td><td>17</td><td>17</td><td>P-Physicians UAPD</td></contract<>	t Range>		\$12,425	17	17	17	P-Physicians UAPD
- RH1166:Nurse Practitioner II -Ambulatory	\$5,152	\$5,410	\$5,681	\$5,965	\$6,263	2	2	2	M-Registered Nurses CNA
- RH1165:Nurse Practitioner I -Ambulatory	\$4,956	\$5,203	\$5,464	\$5,737	\$6,024				M-Registered Nurses CNA
- RH1505:Mental Health Charge Nurse - Inpatient	\$4,432	\$4,654	\$4,886	\$5,131	\$5,387				M-Registered Nurses CNA
- RH1106:Staff Nurse V-Asst Nursing Dept Manager-Inpatient	\$4,694	\$4,929	\$5,175	\$5,434	\$5,706	-	-	-	M-Registered Nurses CNA
- RH1105:Staff Nurse V Clinical Nurse-Inpatient	\$4,694	\$4,929	\$5,175	\$5,434	\$5,706		* °C	* &	M-Registered Nurses CNA
- RH1125:Staff Nurse V -Clinical -Ambulatory	\$4,387	\$4,606	\$4,836	\$5,078	\$5,332				M-Registered Nurses CNA
- RH1104:Staff Nurse IV - Inpatient	\$4,428	\$4,649	\$4,882	\$5,126	\$5,382	2	2	S	M-Registered Nurses CNA
- RH1124:Staff Nurse IV - Ambulatory	\$4,137	\$4,344	\$4,561	\$4,790	\$5,029	7	7	7	M-Registered Nurses CNA
- RH1103:Staff Nurse III -Inpatient	\$4,157	\$4,365	\$4,583	\$4,812	\$5,053	~	-	-	M-Registered Nurses CNA
- RH1102:Staff Nurse II - Inpatient	\$3,791	\$3,980	\$4,179	\$4,388	\$4,607				M-Registered Nurses CNA
- RH1123:Staff Nurse III - Ambulatory	\$3,883	\$4,077	\$4,281	\$4,495	\$4,720	2	2	2	M-Registered Nurses CNA
- RH1101:Staff Nurse I - Inpatient	\$3,558	\$3,736	\$3,922	\$4,118	\$4,324				M-Registered Nurses CNA
RS2013:Mental Health Clinician III	\$3,613	\$3,794	\$3,983	\$4,183	\$4,392	28	* 18	* 12	R-Supervisors Unit SEIU
- RS2012:Mental Health Clinician II	\$3,316	\$3,482	\$3,656	\$3,839	\$4,030	49	* 52	* 52 *	E-Professional SEIU
- RS2011:Mental Health Clinician I	\$2,899	\$3,044	\$3,197	\$3,356	\$3,524	63	63	63	E-Professional SEIU
- RH6004:Occupational Therapist -Clinical Specialist	\$3,228	\$3,389	\$3,558	\$3,736	\$3,923				E-Professional SEIU
- RH6003:Occupational Therapist-Senior	\$3,014	\$3,164	\$3,323	\$3,489	\$3,663				E-Professional SEIU
- RH6002:Occupational Therapist	\$2,629	\$2,761	\$2,899	\$3,043	\$3,196				E-Professional SEIU
- RH6000:Occupational Therapist Assistant	\$1,868	\$1,961	\$2,059	\$2,162	\$2,270	-	-	-	F-Paraprofessional & Technical SEIU
- RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	2	2	2	F-Paraprofessional & Technical SEIU
- RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				F-Paraprofessional & Technical SEIU
RS2035:Mental Health Court Liaison	\$2,420	\$2,541	\$2,668	\$2,801	\$2,941	-	-	-	F-Paraprofessional & Technical SEIU
- RS3013:Protective Services Social Worker III	\$2,396	\$2,516	\$2,641	\$2,773	\$2,912	2	2	2	F-Paraprofessional & Technical SEIU
- RS3012:Protective Services Social Worker II	\$2,282	\$2,396	\$2,516	\$2,642	\$2,774				F-Paraprofessional & Technical SEIU
- RS3011:Protective Services Social Worker I	\$2,121	\$2,227	\$2,339	\$2,456	\$2,579				F-Paraprofessional & Technical SEIU
RH2505:Chief Psychiatric Technician	\$2,142	\$2,249	\$2,362	\$2,480	\$2,604	7	7	7	R-Supervisors Unit SEIU
RS2003:Mental Health Specialist III	\$2,020	\$2,121	\$2,227	\$2,338	\$2,455	က	က	က	R-Supervisors Unit SEIU
RH6602:Rehabilitation Therapist II	\$2,101	\$2,206	\$2,316	\$2,432	\$2,554	-	-	-	F-Paraprofessional & Technical SEIU
RH6601:Rehabilitation Therapist I	\$1,962	\$2,060	\$2,163	\$2,271	\$2,384	-	-	-	F-Paraprofessional & Technical SEIU
- RH2502:Senior Psychiatric Technician	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	54	* 15	* 15	F-Paraprofessional & Technical SEIU

POSITION BUDGET DETAIL FISCAL YEAR 2021-2022

	N-I8-	EEKLY SAI	BI-WEEKLY SALARY AS OF JUNE 2022-	: JUNE 202	2	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TINO
- RH2501:Psychiatric Technician	\$1,815	\$1,905	\$2,001	\$2,101	\$2,206	20	20	20	F-Paraprofessional & Technical SEIU
- RS2002:Mental Health Specialist II	\$1,815	\$1,905	\$2,001	\$2,101	\$2,206	74	75 *	75 *	F-Paraprofessional & Technical SEIU
- RS2001:Mental Health Specialist I	\$1,694	\$1,779	\$1,868	\$1,962	\$2,060				F-Paraprofessional & Technical SEIU
- RS5002:Employment Training Specialist II	\$1,943	\$2,040	\$2,142	\$2,249	\$2,361				F-Paraprofessional & Technical SEIU
- RS5001:Employment Training Specialist I	\$1,762	\$1,850	\$1,943	\$2,040	\$2,142	-	-	-	F-Paraprofessional & Technical SEIU
- RH2002:Senior Licensed Vocational Nurse	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292				F-Paraprofessional & Technical SEIU
- RH2001:Licensed Vocational Nurse	\$1,797	\$1,887	\$1,981	\$2,080	\$2,184				F-Paraprofessional & Technical SEIU
- RS1022:Substance Abuse Counselor II	\$1,878	\$1,971	\$2,070	\$2,174	\$2,282	7	* 9	* 9	F-Paraprofessional & Technical SEIU
- RS1021:Substance Abuse Counselor I	\$1,537	\$1,614	\$1,695	\$1,780	\$1,869	-	-	-	F-Paraprofessional & Technical SEIU
RO1000:Office Supervisor	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	9	9	9	R-Supervisors Unit SEIU
RS2053:Mental Health Consumer Outreach Coordinator	\$1,508	\$1,584	\$1,663	\$1,746	\$1,833		*	*	R-Supervisors Unit SEIU
RO2000:Office Secretary	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	G-Office & Office Technical SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	10	* o	* o	G-Office & Office Technical SEIU
- RS2022:Mental Health Interpreter II	\$1,486	\$1,560	\$1,638	\$1,720	\$1,806	9	9	9	F-Paraprofessional & Technical SEIU
- RS2021:Mental Health Interpreter I	\$1,415	\$1,486	\$1,560	\$1,638	\$1,720	-	-	-	F-Paraprofessional & Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	72	* 99	* 99	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	4	4	4	G-Office & Office Technical SEIU
- RS2051:Mental Health Outreach Worker	\$1,408	\$1,479	\$1,553	\$1,630	\$1,712	38	* 44	* 44	F-Paraprofessional & Technical SEIU
- RS2050:Mental Health Outreach Worker Trainee	\$1,277	\$1,341	\$1,408	\$1,479	\$1,553				F-Paraprofessional & Technical SEIU
			∢	ALLOCATED TOTAL	TOTAL	497	_* 609	_* 603	
				Tempora	Temporary (FTE)	98.8	100.7 *	100.7 *	
				POSITION TOTAL	I TOTAL	595.8	* 609.7	* 2.609	
Budget Unit 4040600000 SUBSTANCE ABUSE SERVICES									
ES2312:Deputy Director-BHS-Clinical	\$4,305	\$4,520	\$4,746	\$4,983	\$5,232		*	*	B-Senior Management Unrepresented
RS1015:Substance Abuse Services Coordinator	\$2,692	\$2,826	\$2,968	\$3,117	\$3,273	-	*	*	C-Middle Management SJCMgmntAssc
RM1122:Substance Abuse Program Manager	\$2,442	\$2,564	\$2,692	\$2,826	\$2,968	5	2	2	C-Middle Management SJCMgmntAssc
RS2014:Chief Mental Health Clinician	\$3,558	\$3,735	\$3,922	\$4,118	\$4,325		*	*	C-Middle Management SJCMgmntAssc
- RS2012:Mental Health Clinician II	\$3,316	\$3,482	\$3,656	\$3,839	\$4,030	-	-	-	E-Professional SEIU
- RS2011:Mental Health Clinician I	\$2,899	\$3,044	\$3,197	\$3,356	\$3,524	2	2	2	E-Professional SEIU
RS1023:Substance Abuse Program Supervisor	\$1,971	\$2,069	\$2,173	\$2,281	\$2,395	7	7	7	R-Supervisors Unit SEIU
- RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339				F-Paraprofessional & Technical SEIU
- RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				F-Paraprofessional & Technical SEIU
- RS1025:Substance Abuse Prevention Specialist II	\$1,896	\$1,990	\$2,090	\$2,194	\$2,304	2	2	2	F-Paraprofessional & Technical SEIU
- RS1024:Substance Abuse Prevention Specialist I	\$1,654	\$1,737	\$1,824	\$1,915	\$2,011	-	-	-	F-Paraprofessional & Technical SEIU
- RS1022:Substance Abuse Counselor II	\$1,878	\$1,971	\$2,070	\$2,174	\$2,282	35	32	35	F-Paraprofessional & Technical SEIU
RS1021:Substance Abuse Counselor I	\$1,537	\$1,614	\$1,695	\$1,780	\$1,869	19	19	19	F-Paraprofessional & Technical SEIU

	N-18	/EEKLY S/	BI-WEEKLY SALARY AS OF JUNE 2022.	F JUNE 203	77-	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	LIND
- RS2002:Mental Health Specialist II	\$1,815	\$1,905	\$2,001	\$2,101	\$2,206	2	2	2	F-Paraprofessional & Technical SEIU
- RS2001:Mental Health Specialist I	\$1,694	\$1,779	\$1,868	\$1,962	\$2,060				F-Paraprofessional & Technical SEIU
RO2000:Office Secretary	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	G-Office & Office Technical SEIU
RO1000:Office Supervisor	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	R-Supervisors Unit SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815		*	*	G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	6	*	*	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	-	-	-	G-Office & Office Technical SEIU
- RS0302:Perinatal Child Care Worker	\$1,131	\$1,188	\$1,247	\$1,310	\$1,375	ဂ	က	က	F-Paraprofessional & Technical SEIU
- RS0301:Perinatal Child Care Aide	\$1,131	\$1,188	\$1,247	\$1,310	\$1,375	-	-	-	F-Paraprofessional & Technical SEIU
				ALLOCATED TOTAL	TOTAL	91	91	91	
				Tempor	Temporary (FTE)	20.3	21.0 *	21.0 *	
				POSITIO	POSITION TOTAL	111.3	112.0 *	112.0 *	
Budget Unit 4040700000 BEHAVIORAL HEALTH ADMIN									
HS2000:Chief Deputy Director-BHS	\$5,654	\$5,937	\$6,234	\$6,546	\$6,873	-	-	-	A-Executive Unrepresented
ES2300:Senior Deputy Director-BHS	\$5,032	\$5,284	\$5,548	\$5,826	\$6,117	-	-	-	B-Senior Management Unrepresented
ES2312:Deputy Director-BHS-Clinical	\$4,305	\$4,520	\$4,746	\$4,983	\$5,232		*	*	B-Senior Management Unrepresented
EM0250:Deputy Director-HCS-Fiscal	\$4,061	\$4,264	\$4,477	\$4,701	\$4,936	-	*	*	B-Senior Management Unrepresented
ES2310:Deputy Director-BHS-Administrative	\$3,811	\$4,001	\$4,202	\$4,412	\$4,632	-	-	-	B-Senior Management Unrepresented
RH1300:Nursing Department Manager-Inpatient	\$4,698	\$4,934	\$5,180	\$5,438	\$5,710	-	-	-	C-Middle Management SJCMgmntAssc
RS2014:Chief Mental Health Clinician	\$3,558	\$3,735	\$3,922	\$4,118	\$4,325		*	*	C-Middle Management SJCMgmntAssc
RM0226:Management Analyst III	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	2	2	2	C-Middle Management SJCMgmntAssc
RB3010:Accounting Manager	\$3,117	\$3,273	\$3,437	\$3,609	\$3,790	-	-	-	C-Middle Management SJCMgmntAssc
EH8001:Physician Manager	•	•	•	•	\$10,559	-	-	-	S-Physicians Management Unrepresented
- RH1505:Mental Health Charge Nurse-Inpatient	\$4,432	\$4,654	\$4,886	\$5,131	\$5,387	က	ဂ	က	M-Registered Nurses CNA
- RH1124:Staff Nurse IV - Ambulatory	\$4,137	\$4,344	\$4,561	\$4,790	\$5,029	-	-	-	M-Registered Nurses CNA
- RH1123:Staff Nurse III - Ambulatory	\$3,883	\$4,077	\$4,281	\$4,495	\$4,720	-	-	-	M-Registered Nurses CNA
- RH1122:Staff Nurse II - Ambulatory	\$3,610	\$3,791	\$3,980	\$4,179	\$4,388				M-Registered Nurses CNA
- RH1121:Staff Nurse I - Ambulatory	\$3,388	\$3,557	\$3,735	\$3,922	\$4,118				M-Registered Nurses CNA
RS2013:Mental Health Clinician III	\$3,613	\$3,794	\$3,983	\$4,183	\$4,392	-	-	-	R-Supervisors Unit SEIU
- RS2012:Mental Health Clinician II	\$3,316	\$3,482	\$3,656	\$3,839	\$4,030	2	2	2	E-Professional SEIU
- RS2011:Mental Health Clinician I	\$2,899	\$3,044	\$3,197	\$3,356	\$3,524				E-Professional SEIU
RB6211:Contracts Supervisor	\$3,014	\$3,165	\$3,323	\$3,489	\$3,663	-	-	-	R-Supervisors Unit SEIU
RB5500:Departmental Personnel Analyst	\$2,801	\$2,941	\$3,088	\$3,242	\$3,404	-	-	-	D-Confidential Unrepresented
RB6515:Mental Health Support Services Coordinator	\$2,773	\$2,912	\$3,058	\$3,210	\$3,371	_	-	-	F-Paraprofessional & Technical SEIU
- RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	2	2	5	F-Paraprofessional & Technical SEIU
- RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				F-Paraprofessional & Technical SEIU

POSITION BUDGET DETAIL **FISCAL YEAR 2021-2022**

ı J		BI-WE	EKLY SAL	BI-WEEKLY SALARY AS OF JUNE 2022	JUNE 2022	J.	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
oac	JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	LIND
qui	RB4003:Accountant III	\$2,707	\$2,842	\$2,984	\$3,133	\$3,290	2	2	2	F-Paraprofessional & Technical SEIU
n 2	RB6002:Administrative Assistant II	\$2,479	\$2,603	\$2,733	\$2,869	\$3,013	-	-	-	F-Paraprofessional & Technical SEIU
202	RC4001:Office Building Engineer	\$2,339	\$2,456	\$2,579	\$2,708	\$2,843	-	-	-	I-Trades Labor & Institutional SEIU
21-	- RB4002:Accountant II	\$2,339	\$2,456	\$2,579	\$2,708	\$2,844		*	*	F-Paraprofessional & Technical SEIU
20	- RB4001:Accountant I	\$1,991	\$2,090	\$2,195	\$2,304	\$2,420				F-Paraprofessional & Technical SEIU
22	RC0404:Crafts Worker IV	\$2,294	\$2,408	\$2,529	\$2,655	\$2,788	-	-	_	R-Supervisors Unit SEIU
Pr	RC0403:Crafts Worker III	\$2,142	\$2,249	\$2,362	\$2,480	\$2,604	ဂ	က	က	I-Trades Labor & Institutional SEIU
ор	- RB6001:Administrative Assistant I	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629				F-Paraprofessional & Technical SEIU
os	- RB6000:Junior Administrative Assistant	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292				F-Paraprofessional & Technical SEIU
ed	RS1023:Substance Abuse Program Supervisor	\$1,971	\$2,069	\$2,173	\$2,281	\$2,395	-	-	-	R-Supervisors Unit SEIU
В	RO3012: Accounting Technician II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	9	9	9	G-Office & Office Technical SEIU
ud	RO4203:Medical Records Technician III	\$1,933	\$2,029	\$2,131	\$2,237	\$2,349	-	-	_	G-Office & Office Technical SEIU
get	RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	7	7	7	G-Office & Office Technical SEIU
t	RO2050:Administrative Secretary	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
	- RC0402:Crafts Worker II	\$1,679	\$1,763	\$1,851	\$1,943	\$2,041	-	-	-	I-Trades Labor & Institutional SEIU
	- RC0401:Crafts Worker I	\$1,522	\$1,598	\$1,678	\$1,762	\$1,850				I-Trades Labor & Institutional SEIU
	RC2011:Storekeeper I	\$1,599	\$1,679	\$1,763	\$1,851	\$1,943	-	-	-	I-Trades Labor & Institutional SEIU
	RO1000:Office Supervisor	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	* 5	2 *	R-Supervisors Unit SEIU
	RO6700:Office Technician/Coordinator	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	G-Office & Office Technical SEIU
	RO2000:Office Secretary	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	_	G-Office & Office Technical SEIU
	RO6120:Department Payroll Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	2	*	*	G-Office & Office Technical SEIU
	RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	2	2	2	G-Office & Office Technical SEIU
	 RO6110:Senior Office Assistant 	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	7	1	1	G-Office & Office Technical SEIU
	- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
	RF0301:Lead Housekeeper	\$1,415	\$1,486	\$1,560	\$1,638	\$1,720	-	-	-	R-Supervisors Unit SEIU
	- RC2001:Stock Clerk II	\$1,415	\$1,486	\$1,560	\$1,638	\$1,720	-	-	-	I-Trades Labor & Institutional SEIU
	- RC2000:Stock Clerk I	\$1,283	\$1,347	\$1,415	\$1,485	\$1,560				I-Trades Labor & Institutional SEIU
	RF0300:Housekeeping Service Worker	\$1,223	\$1,284	\$1,348	\$1,416	\$1,487	6	6	6	I-Trades Labor & Institutional SEIU
				¥	ALLOCATED TOTAL	TOTAL	86	* 88	* 88	
					Temporary (FTE)	y (FTE)	12.1	12.1	12.1	
					POSITION TOTAL	TOTAL	98.1	100.1	100.1	

C-Middle Management SJCMgmntAssc C-Middle Management SJCMgmntAssc

\$4,241 \$3,258 \$3,072 \$2,682

\$4,039 \$3,102 \$2,926 \$2,554

\$3,663 \$2,813 \$2,654 \$2,317

\$3,489 \$2,679 \$2,528 \$2,206

Budget Unit 4040800000 UTILITY DISTRICTS

RM0340:Utility District Superintendent

RM0360:Utility District Assistant Superintendent

RC0525:Utility District Maintenance Supervisor

RE0112:Engineering Assistant II

\$2,787 \$2,432

\$2,954 \$3,846

F-Paraprofessional & Technical SEIU

I-Trades Labor & Institutional SEIU

	7-I8	VEEKLY SA	BI-WEEKLY SALARY AS OF JUNE 2022	- JUNE 202	2	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TIND
- RB6001:Administrative Assistant I	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629				F-Paraprofessional & Technical SEIU
- RB6000:Junior Administrative Assistant	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292	-	-	-	F-Paraprofessional & Technical SEIU
RC0515:Utility District Laboratory Technician	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479	-	-	-	I-Trades Labor & Institutional SEIU
- RC0522:Utility District Maintenance Worker II	\$1,943	\$2,040	\$2,142	\$2,249	\$2,361	∞	∞	80	I-Trades Labor & Institutional SEIU
- RC0521:Utility District Maintenance Worker I	\$1,823	\$1,914	\$2,010	\$2,110	\$2,216	4	4	4	I-Trades Labor & Institutional SEIU
- RC0520:Utility District Maintenance Worker Trainee	\$1,679	\$1,763	\$1,851	\$1,943	\$2,041	ဇ	ဇ	8	I-Trades Labor & Institutional SEIU
RC0651:Equipment Operator I	\$1,868	\$1,961	\$2,059	\$2,162	\$2,270	-	-	-	I-Trades Labor & Institutional SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	-	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			∢	ALLOCATED TOTAL	TOTAL	24	24	24	
				POSITION TOTAL	I TOTAL	24.0	24.0	24.0	
Budget Unit 4041000000 PUBLIC HEALTH SVS									
EH2200:Chief Deputy Director-Public Health Services	\$5,182	\$5,441	\$5,713	\$5,999	\$6,299	-	-	-	A-Executive Unrepresented
ES2202:Public Health Officer	\$7,912	\$8,308	\$8,723	\$9,159	\$9,617	-	-	-	B-Senior Management Unrepresented
ES2203:Assistant Health Officer	\$6,810	\$7,151	\$7,508	\$7,883	\$8,278	-	-	-	B-Senior Management Unrepresented
ES2200:Senior Deputy Director-Public Health Services	\$4,284	\$4,498	\$4,723	\$4,959	\$5,207	7	2	2	B-Senior Management Unrepresented
 EH4090: Director of Public Health Laboratory Services 	\$4,002	\$4,202	\$4,412	\$4,633	\$4,865	7	2	2	B-Senior Management Unrepresented
- EH4085:Asst Director of Public Health Laboratory Services	\$3,737	\$3,924	\$4,120	\$4,326	\$4,542				B-Senior Management Unrepresented
RH1820:Program Manager-Public Health Nursing	\$4,098	\$4,304	\$4,518	\$4,745	\$4,982	2	2	2	C-Middle Management SJCMgmntAssc
RM0224:Management Services Administrator	\$3,558	\$3,735	\$3,922	\$4,118	\$4,325		*	*	C-Middle Management SJCMgmntAssc
RS7105:Program Coordinator WIC	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	-	-	-	C-Middle Management SJCMgmntAssc
RM1182:Program Coordinator-AIDS	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	-	-	-	C-Middle Management SJCMgmntAssc
RM1181:Program Coordinator-Public Health Education	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	-	-	-	C-Middle Management SJCMgmntAssc
RM0226:Management Analyst III	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	က	4	4	C-Middle Management SJCMgmntAssc
RB3010:Accounting Manager	\$3,117	\$3,273	\$3,437	\$3,609	\$3,790		*	*	C-Middle Management SJCMgmntAssc
RH1815:Supervising Public Health Nurse	\$4,498	\$4,723	\$4,959	\$5,207	\$5,467	2	2	2	M-Registered Nurses CNA
- RH1813:Senior Public Health Nurse	\$4,283	\$4,497	\$4,722	\$4,958	\$5,206	∞	∞	∞	M-Registered Nurses CNA
- RH1812:Public Health Nurse II	\$4,079	\$4,283	\$4,497	\$4,722	\$4,958	12	12	12	M-Registered Nurses CNA
- RH1811:Public Health Nurse I	\$3,980	\$4,179	\$4,388	\$4,608	\$4,838	7	7	7	M-Registered Nurses CNA
- RH1124:Staff Nurse IV - Ambulatory	\$4,137	\$4,344	\$4,561	\$4,790	\$5,029				M-Registered Nurses CNA
- RH1123:Staff Nurse III - Ambulatory	\$3,883	\$4,077	\$4,281	\$4,495	\$4,720				M-Registered Nurses CNA
- RH1800:Registered Nurse	\$3,736	\$3,922	\$4,119	\$4,325	\$4,541	-	-	-	M-Registered Nurses CNA
- RH2002:Senior Licensed Vocational Nurse	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292				F-Paraprofessional & Technical SEIU
R1104:Department Information Systems Analyst IV	\$3,811	\$4,001	\$4,202	\$4,412	\$4,632	-	-	-	E-Professional SEIU
RB6905:Supervising Epidemiologist	\$3,195	\$3,355	\$3,523	\$3,699	\$3,884	-	-	-	R-Supervisors Unit SEIU
RH4205:Supervising Public Health Microbiologist	\$3,014	\$3,165	\$3,323	\$3,489	\$3,663	2	2	2	R-Supervisors Unit SEIU

POSITION BUDGET DETAIL FISCAL YEAR 2021-2022

	M-I8	EEKLY SAI	ARY AS O	BI-WEEKLY SALARY AS OF JUNE 2022-	2-	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TINO
RB6900:Epidemiologist	\$2,985	\$3,134	\$3,291	\$3,456	\$3,628	7	7	7	E-Professional SEIU
RS4105:Supervising Public Health Educator	\$2,898	\$3,043	\$3,195	\$3,354	\$3,522	2	2	2	R-Supervisors Unit SEIU
- RB6205:Business Analyst II	\$2,856	\$2,999	\$3,149	\$3,306	\$3,472	2	* m	* m	F-Paraprofessional & Technical SEIU
- RB6204:Business Analyst I	\$2,121	\$2,227	\$2,338	\$2,455	\$2,578				F-Paraprofessional & Technical SEIU
RS0201:Case Manager Supervisor	\$2,801	\$2,941	\$3,088	\$3,243	\$3,405	-	-	-	R-Supervisors Unit SEIU
RP0610:Public Health Emergency Preparedness Coordinator	\$2,786	\$2,926	\$3,072	\$3,226	\$3,388	-	-	-	C-Middle Management SJCMgmntAssc
- RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	ဇ	ဇ	8	F-Paraprofessional & Technical SEIU
- RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479	-	-	-	F-Paraprofessional & Technical SEIU
RH4203:Senior Public Health Microbiologist	\$2,787	\$2,927	\$3,073	\$3,227	\$3,388	2	2	2	E-Professional SEIU
- RS0200:Case Manager	\$2,760	\$2,898	\$3,043	\$3,195	\$3,355	2	2	2	E-Professional SEIU
- RS3001:Senior Social Worker	\$1,990	\$2,090	\$2,194	\$2,304	\$2,419	8	ဇ	8	F-Paraprofessional & Technical SEIU
- RS3000:Social Worker	\$1,720	\$1,806	\$1,896	\$1,991	\$2,091	2	2	2	F-Paraprofessional & Technical SEIU
RB4003:Accountant III	\$2,707	\$2,842	\$2,984	\$3,133	\$3,290		*	*	F-Paraprofessional & Technical SEIU
- RH4212:Public Health Microbiologist II	\$2,655	\$2,787	\$2,927	\$3,073	\$3,227	80	80	80	E-Professional SEIU
- RH4211:Public Health Microbiologist I	\$2,528	\$2,654	\$2,787	\$2,926	\$3,072				E-Professional SEIU
- RH4200:Public Health Microbiologist Trainee	\$2,173	\$2,282	\$2,396	\$2,516	\$2,642				E-Professional SEIU
RB0205:Public Information Specialist	\$2,616	\$2,747	\$2,884	\$3,028	\$3,180	-	-	-	F-Paraprofessional & Technical SEIU
- RS4101:Public Health Educator	\$2,504	\$2,629	\$2,760	\$2,898	\$3,043	14	* 81	* 81	E-Professional SEIU
 RS4002:Public Health Education Associate II 	\$2,121	\$2,227	\$2,339	\$2,456	\$2,579				E-Professional SEIU
- RS4001:Public Health Education Associate I	\$1,877	\$1,970	\$2,069	\$2,172	\$2,281	-	-	-	E-Professional SEIU
- RS4012:Public Health Education Assistant II	\$1,737	\$1,823	\$1,914	\$2,010	\$2,111	4	4	4	F-Paraprofessional & Technical SEIU
- RS4011:Public Health Education Assistant I	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915				F-Paraprofessional & Technical SEIU
- RB6002:Administrative Assistant II	\$2,479	\$2,603	\$2,733	\$2,869	\$3,013				F-Paraprofessional & Technical SEIU
- RB6001:Administrative Assistant I	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629	-	-	-	F-Paraprofessional & Technical SEIU
- RB6000:Junior Administrative Assistant	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292	-	-	-	F-Paraprofessional & Technical SEIU
RH8502: Senior Public Health Nutritionist	\$2,420	\$2,541	\$2,668	\$2,802	\$2,942	-	-	-	E-Professional SEIU
- RB4002:Accountant II	\$2,339	\$2,456	\$2,579	\$2,708	\$2,844	-	-	-	F-Paraprofessional & Technical SEIU
- RB4001:Accountant I	\$1,991	\$2,090	\$2,195	\$2,304	\$2,420				F-Paraprofessional & Technical SEIU
RP0602:Emergency Planner	\$2,294	\$2,408	\$2,529	\$2,655	\$2,788	-	-	-	F-Paraprofessional & Technical SEIU
- RH8501:Public Health Nutritionist	\$2,205	\$2,315	\$2,431	\$2,553	\$2,680	-	-	-	E-Professional SEIU
- RH8500:Public Health Nutritionist Trainee	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372				E-Professional SEIU
RS4115: Senior Communicable Disease Investigator	\$2,060	\$2,163	\$2,271	\$2,384	\$2,503	က	က	က	R-Supervisors Unit SEIU
- RI4102: Geographic Information Systems Specialist II	\$2,249	\$2,362	\$2,480	\$2,604	\$2,734				F-Paraprofessional & Technical SEIU

RI4101:Geographic Information Systems Specialist I

RO3012:Accounting Technician II
- RS4110:Communicable Disease Investigator

F-Paraprofessional & Technical SEIU

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\$2,479 \$2,372 \$2,270

> \$2,259 \$2,162

\$2,152

\$2,059

\$2,049 \$1,961

\$2,040 \$1,952 \$1,868

\$2,361

\$2,249

\$2,142

G-Office & Office Technical SEIU F-Paraprofessional & Technical SEIU

	W-I8	BI-WEEKLY SALARY AS OF JUNE 2022	ARY AS O	= JUNE 202		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TINO
- RS4302:Community Health Outreach Worker	\$1,408	\$1,479	\$1,553	\$1,630	\$1,712	10	10	10	F-Paraprofessional & Technical SEIU
- RS4301:Community Health Outreach Worker Trainee	\$1,277	\$1,341	\$1,408	\$1,479	\$1,553				F-Paraprofessional & Technical SEIU
- RH3200:Outpatient Clinic Assistant	\$1,341	\$1,408	\$1,478	\$1,552	\$1,630				F-Paraprofessional & Technical SEIU
RI0110:Office Systems Specialist	\$1,694	\$1,779	\$1,868	\$1,962	\$2,060		*	*	F-Paraprofessional & Technical SEIU
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	က	က	က	G-Office & Office Technical SEIU
RO2050:Administrative Secretary	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
RS9215:Lactation Specialist	\$1,646	\$1,728	\$1,815	\$1,905	\$2,001	-	-	-	F-Paraprofessional & Technical SEIU
RC2011:Storekeeper I	\$1,599	\$1,679	\$1,763	\$1,851	\$1,943	-	-	-	I-Trades Labor & Institutional SEIU
RS4222:AIDS Case Worker	\$1,613	\$1,694	\$1,779	\$1,868	\$1,961	7	2	2	F-Paraprofessional & Technical SEIU
RO6700:Office Technician/Coordinator	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	7	2	2	G-Office & Office Technical SEIU
RO1000:Office Supervisor	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	က	က	က	R-Supervisors Unit SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	7	* °C	* m	G-Office & Office Technical SEIU
- RH4961:Public Health Laboratory Technician II	\$1,443	\$1,515	\$1,591	\$1,671	\$1,754	-	-	-	F-Paraprofessional & Technical SEIU
- RH4960:Public Health Laboratory Technician I	\$1,375	\$1,443	\$1,516	\$1,591	\$1,671	-	-	-	F-Paraprofessional & Technical SEIU
- RO4182:WIC Nutrition Assistant II	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	13	13	13	G-Office & Office Technical SEIU
- RO4181:WIC Nutrition Assistant I	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	17	27 *	27 *	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	-	-	-	G-Office & Office Technical SEIU
- RC2001:Stock Clerk II	\$1,415	\$1,486	\$1,560	\$1,638	\$1,720	-	-	-	I-Trades Labor & Institutional SEIU
- RC2000:Stock Clerk I	\$1,283	\$1,347	\$1,415	\$1,485	\$1,560				I-Trades Labor & Institutional SEIU
			∢	ALLOCATED TOTAL	TOTAL	186	218 *	218 *	
				Temporary (FTE)	ry (FTE)	6.4	22.9 *	22.9 *	
				POSITION TOTAL	TOTAL	192.4	240.9 *	240.9 *	
Budget Unit 4041200000 CONSERVATOR SERVICES									
EB3300:Public Guardian/Conservator	\$3,982	\$4,181	\$4,391	\$4,610	\$4,841	-	-	-	B-Senior Management Unrepresented
RS2033:Chief Deputy Public Guardian	\$3,290	\$3,454	\$3,627	\$3,809	\$3,999	-	-	-	C-Middle Management SJCMgmntAssc
RS2034:Supervising Deputy Public Guardian	\$2,351	\$2,468	\$2,591	\$2,721	\$2,857	-	-	-	R-Supervisors Unit SEIU
RB4003:Accountant III	\$2,707	\$2,842	\$2,984	\$3,133	\$3,290	-	-	-	F-Paraprofessional & Technical SEIU
- RS2032:Deputy Public Guardian II	\$2,195	\$2,304	\$2,420	\$2,541	\$2,668	2	2	2	F-Paraprofessional & Technical SEIU
- RS2031:Deputy Public Guardian I	\$1,990	\$2,090	\$2,194	\$2,304	\$2,419	က	က	က	F-Paraprofessional & Technical SEIU
RO3012:Accounting Technician II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	2	2	2	G-Office & Office Technical SEIU
RB6000:Junior Administrative Assistant	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292	-	-	-	F-Paraprofessional & Technical SEIU
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	9	9	9	G-Office & Office Technical SEIU
RC2011:Storekeeper I	\$1,599	\$1,679	\$1,763	\$1,851	\$1,943	-	-	-	I-Trades Labor & Institutional SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	4	4	4	G-Office & Office Technical SEIU
RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	4	4	4	G-Office & Office Technical SEIU

	M-IB	EEKLY SAL	BI-WEEKLY SALARY AS OF JUNE 2022	: JUNE 202		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TINO
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	93	30	8	
				Temporary (FTE)	ry (FTE)	1.5	1.5	1.5	
				POSITION TOTAL	I TOTAL	31.5	31.5	31.5	
Budget Unit 4041800000 EMERGENCY MEDICAL SERVICE AGCY									
EH2120:Emergency Medical Services Administrator	\$4,408	\$4,629	\$4,860	\$5,103	\$5,358	-	-	-	B-Senior Management Unrepresented
RH0250:Emergency Medical Services Coordinator	\$3,421	\$3,592	\$3,771	\$3,960	\$4,158	-	-	-	C-Middle Management SJCMgmntAssc
RH0224:EMS Trauma Coordinator	\$4,432	\$4,654	\$4,886	\$5,131	\$5,387	2	2	2	M-Registered Nurses CNA
RH0160:Pre-Hospital Care Coordinator	\$2,760	\$2,898	\$3,043	\$3,195	\$3,355	-	-	-	F-Paraprofessional & Technical SEIU
RH0222:Emergency Medical Services Analyst	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	2	2	2	F-Paraprofessional & Technical SEIU
RH0223:Emergency Medical Services Specialist	\$2,528	\$2,654	\$2,787	\$2,926	\$3,072	2	2	2	F-Paraprofessional & Technical SEIU
RH0221:Regional Disaster Medical Health Specialist	\$2,528	\$2,654	\$2,787	\$2,926	\$3,072	-	-	-	F-Paraprofessional & Technical SEIU
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
RO6700:Office Technician/Coordinator	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	12	12	12	
				Temporary (FTE)	ry (FTE)	0.0	• 4. 0	* 4.0	
				POSITION TOTAL	TOTAL	12.0	12.4	12.4 *	
Budget Unit 4042000000 ENVIRONMENTAL HEALTH									
HA1200:Director of Environmental Health	\$4,782	\$5,021	\$5,272	\$5,535	\$5,812	-	-	-	A-Executive Unrepresented
EA2300:Assistant Director-Environmental Health	\$4,131	\$4,338	\$4,555	\$4,782	\$5,022	-	-	-	B-Senior Management Unrepresented
RM0610:Environmental Health- Program Coordinator	\$3,179	\$3,338	\$3,506	\$3,681	\$3,866	9	9	9	C-Middle Management SJCMgmntAssc
- R11102:Department Information Systems Analyst II	\$3,058	\$3,211	\$3,371	\$3,540	\$3,717				E-Professional SEIU
- R11101:Department Information Systems Analyst I	\$2,491	\$2,616	\$2,747	\$2,884	\$3,028				E-Professional SEIU
- RA0604:Lead Sr Registered Environmental Health Specialist	\$2,787	\$2,927	\$3,073	\$3,227	\$3,388	14		* #	E-Professional SEIU
- RA0603:Senior Registered Environmental Health Specialist	\$2,655	\$2,787	\$2,927	\$3,073	\$3,227	10	10	10	E-Professional SEIU
- RA0501:Senior Registered Dairy Inspector	\$2,655	\$2,787	\$2,927	\$3,073	\$3,227	2	2	2	E-Professional SEIU
- RA0602:Registered Environmental Health Specialist	\$2,528	\$2,654	\$2,787	\$2,926	\$3,072	4	4	4	E-Professional SEIU
- RA0500:Registered Dairy Inspector	\$2,528	\$2,654	\$2,787	\$2,926	\$3,072				E-Professional SEIU
- RA0600:Environmental Health Specialist	\$2,206	\$2,317	\$2,432	\$2,554	\$2,682	13	13	13	E-Professional SEIU
- RA0601:Environmental Health Specialist Trainee	\$1,915	\$2,010	\$2,111	\$2,216	\$2,327				E-Professional SEIU
RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	-	-	-	F-Paraprofessional & Technical SEIU
RP6012:Hazardous Material Specialist II	\$2,173	\$2,282	\$2,396	\$2,516	\$2,642	2	2	2	H-Safety Investigative & Custodial SEIU
RB4002:Accountant II	\$2,339	\$2,456	\$2,579	\$2,708	\$2,844	-	-	-	F-Paraprofessional & Technical SEIU
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	ю	ю	က	G-Office & Office Technical SEIU
RO2050:Administrative Secretary	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	-	-	-	G-Office & Office Technical SEIU

	N-IB	EEKLY SAI	BI-WEEKLY SALARY AS OF JUNE 2022	- JUNE 202	4	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TIND
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	9	9	9	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	2	2	2	G-Office & Office Technical SEIU
			∢	ALLOCATED TOTAL	TOTAL	89	* 65	* 29	
				Temporary (FTE)	ry (FTE)	8.0	* 0.0	* 0.0	
				POSITION TOTAL	TOTAL	8.8	* 65.0	* 65.0	
Budget Unit 4045415000 CALIFORNIA CHILDRENS SERVICES									
ES2203:Assistant Health Officer	\$6,810	\$7,151	\$7,508	\$7,883	\$8,278	-	-	-	B-Senior Management Unrepresented
RM0810:Childrens Medical Services Manager	\$4,630	\$4,861	\$5,104	\$5,358	\$5,626	-	-	-	C-Middle Management SJCMgmntAssc
RH6510:Therapy Services Manager	\$3,645	\$3,827	\$4,019	\$4,220	\$4,431	-	-	-	C-Middle Management SJCMgmntAssc
- RH1813:Senior Public Health Nurse	\$4,283	\$4,497	\$4,722	\$4,958	\$5,206	5	2	5	M-Registered Nurses CNA
- RH1812:Public Health Nurse II	\$4,079	\$4,283	\$4,497	\$4,722	\$4,958	က	က	3	M-Registered Nurses CNA
- RH1811:Public Health Nurse I	\$3,980	\$4,179	\$4,388	\$4,608	\$4,838	2	2	2	M-Registered Nurses CNA
- RH1123:Staff Nurse III - Ambulatory	\$3,883	\$4,077	\$4,281	\$4,495	\$4,720	-	-	-	M-Registered Nurses CNA
- RH6205: Physical Therapist IV-Asst Dept Manager	\$3,439	\$3,611	\$3,791	\$3,981	\$4,180	2	2	2	R-Supervisors Unit SEIU
- RH6005:Occupational Therapist IV-Asst Dept Manager	\$3,228	\$3,389	\$3,558	\$3,736	\$3,923	-	-	-	R-Supervisors Unit SEIU
- RH6203:Physical Therapist-Senior	\$3,180	\$3,339	\$3,506	\$3,681	\$3,865	က	က	8	E-Professional SEIU
- RH6202:Physical Therapist	\$2,801	\$2,941	\$3,088	\$3,243	\$3,405				E-Professional SEIU
- RH6003:Occupational Therapist-Senior	\$3,014	\$3,164	\$3,323	\$3,489	\$3,663	2	2	2	E-Professional SEIU
RH6002:Occupational Therapist	\$2,629	\$2,761	\$2,899	\$3,043	\$3,196				E-Professional SEIU
- RH6200:Physical Therapist Assistant	\$2,030	\$2,131	\$2,238	\$2,350	\$2,467	2	2	2	F-Paraprofessional & Technical SEIU
 RH6000:Occupational Therapist Assistant 	\$1,868	\$1,961	\$2,059	\$2,162	\$2,270				F-Paraprofessional & Technical SEIU
- RH6300:Therapist Aide	\$1,328	\$1,394	\$1,464	\$1,537	\$1,614	-	-	-	F-Paraprofessional & Technical SEIU
RS0200:Case Manager	\$2,760	\$2,898	\$3,043	\$3,195	\$3,355	-	-	-	E-Professional SEIU
RO1000:Office Supervisor	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	2	2	2	R-Supervisors Unit SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	-	-	-	G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	15	15	15	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	2	2	2	G-Office & Office Technical SEIU
			∢	ALLOCATED TOTAL	TOTAL	46	46	46	
				Temporary (FTE)	ry (FTE)	1.9	* 8.0	* 8.0	
				POSITION TOTAL	I TOTAL	47.9	46.8 *	46.8 *	
Budget Unit 4049100000 CHILDREN & FAMILIES PROGRAM									
ES1500:Children & Families Program Coordinator	\$4,161	\$4,369	\$4,588	\$4,817	\$5,058	-	-	-	B-Senior Management Unrepresented
RB6210:Contracts Analyst	\$2,815	\$2,955	\$3,103	\$3,258	\$3,421	9	· /	[*] Z	F-Paraprofessional & Technical SEIU
RB4003:Accountant III	\$2,707	\$2,842	\$2,984	\$3,133	\$3,290	-	-	-	F-Paraprofessional & Technical SEIU
RB4002:Accountant II	\$2,339	\$2,456	\$2,579	\$2,708	\$2,844	-	-	-	F-Paraprofessional & Technical SEIU
RB6001:Administrative Assistant I	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629	-	-	-	F-Paraprofessional & Technical SEIU

	N-I8	/EEKLY SA	BI-WEEKLY SALARY AS OF JUNE 2022-	= JUNE 202	2-	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TINO
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	-	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			∢	ALLOCATED TOTAL	TOTAL	F	12 *	12 *	
				POSITION TOTAL	I TOTAL	11.0	12.0 *	12.0 *	
Budget Unit 4049500000 HEALTH CARE SERVICES ADMIN									
HH1100:Director Health Care Services	\$7,508	\$7,884	\$8,278	\$8,692	\$9,126	-	-	-	A-Executive Unrepresented
HH1105:Assistant Director- Health Care Services	\$5,883	\$6,177	\$6,486	\$6,810	\$7,151	-	-	-	A-Executive Unrepresented
E12100:Chief Information Officer-HCS	\$4,455	\$4,678	\$4,912	\$5,158	\$5,416	-	-	-	B-Senior Management Unrepresented
EM0250:Deputy Director-HCS-Fiscal	\$4,061	\$4,264	\$4,477	\$4,701	\$4,936		*	*	B-Senior Management Unrepresented
RI1011:Department Information Systems Manager	\$3,999	\$4,199	\$4,409	\$4,630	\$4,861	-	-	-	C-Middle Management SJCMgmntAssc
RM0226:Management Analyst III	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	-	-	-	C-Middle Management SJCMgmntAssc
RI1204:Department Applications Analyst IV	\$3,811	\$4,001	\$4,202	\$4,412	\$4,632	-	-	_	E-Professional SEIU
RI1104:Department Information Systems Analyst IV	\$3,811	\$4,001	\$4,202	\$4,412	\$4,632	~	-	-	E-Professional SEIU
RI1203:Department Applications Analyst III	\$3,490	\$3,665	\$3,848	\$4,040	\$4,243	~	* 4	* 4	E-Professional SEIU
RI1103:Department Information Systems Analyst III	\$3,490	\$3,665	\$3,848	\$4,040	\$4,243	2	2	2	E-Professional SEIU
- RI1202:Department Applications Analyst II	\$3,058	\$3,211	\$3,371	\$3,540	\$3,717	4	4	4	E-Professional SEIU
- RI1201:Department Applications Analyst I	\$2,491	\$2,616	\$2,747	\$2,884	\$3,028				E-Professional SEIU
- RI1102:Department Information Systems Analyst II	\$3,058	\$3,211	\$3,371	\$3,540	\$3,717	2	2	2	E-Professional SEIU
- RI1101:Department Information Systems Analyst I	\$2,491	\$2,616	\$2,747	\$2,884	\$3,028				E-Professional SEIU
RB5500:Departmental Personnel Analyst	\$2,801	\$2,941	\$3,088	\$3,242	\$3,404	-	-	-	D-Confidential Unrepresented
- RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	-	-	-	F-Paraprofessional & Technical SEIU
- RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				F-Paraprofessional & Technical SEIU
RI1303:Department Information Systems Specialist III	\$2,420	\$2,541	\$2,668	\$2,801	\$2,941	-	-	-	F-Paraprofessional & Technical SEIU
- RI1302:Department Information Systems Specialist II	\$2,142	\$2,249	\$2,362	\$2,480	\$2,604	-	-	-	F-Paraprofessional & Technical SEIU
- RI1301:Department Information Systems Specialist I	\$1,943	\$2,040	\$2,142	\$2,249	\$2,361				F-Paraprofessional & Technical SEIU
RI1402:Department Information Systems Technician II	\$1,850	\$1,943	\$2,040	\$2,142	\$2,249	-	-	-	F-Paraprofessional & Technical SEIU
RI0110:Office Systems Specialist	\$1,694	\$1,779	\$1,868	\$1,962	\$2,060	-	-	-	F-Paraprofessional & Technical SEIU
RO2050:Administrative Secretary	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	-	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			∢	ALLOCATED TOTAL	TOTAL	27	31 *	31 *	
				POSITION TOTAL	I TOTAL	27.0	31.0 *	31.0 *	
Budget Unit 4049700000 OFFICE OF THE MEDICAL EXAMINER									
EP5300:Chief Medical Examiner	•	•	,	,	\$8,461	-	*	*	B-Senior Management Unrepresented
EP5350:Medical Examiner Operations Administrator	\$3,924	\$4,120	\$4,326	\$4,545	\$4,769	-	-	-	B-Senior Management Unrepresented
RP5010:Medical Examiner Investigator	\$2,898	\$3,043	\$3,195	\$3,354	\$3,522	10	10	10	H-Safety Investigative & Custodial SEIU

	BI-WE	EKLY SAL	BI-WEEKLY SALARY AS OF JUNE 2022	JUNE 202		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	UNIT
RP5005: Medical Examiner Investigator Trainee	\$2,629	\$2,761	\$2,899	\$3,043	\$3,196				H-Safety Investigative & Custodial SEIU
RH4930:Medical Technician	\$1,720	\$1,806	\$1,896	\$1,991	\$2,091	8	8	3	F-Paraprofessional & Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	8	က	3	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			ΑF	ALLOCATED TOTAL	TOTAL	18	* 71	* 71	
				POSITION TOTAL	TOTAL	18.0	17.0 *	17.0 *	
Budget Unit 4049800000 COUNTY SUPPORT TO PPHC-FQHC									
R11011:Department Information Systems Manager	\$3,999	\$4,199	\$4,409	\$4,630	\$4,861		*	*	C-Middle Management SJCMgmntAssc
RM0226:Management Analyst III	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039		* m	* %	C-Middle Management SJCMgmntAssc
RM0203:Clinic Services Coordinator	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039		* 4	4	C-Middle Management SJCMgmntAssc
RH0320:Manager of Administration & Utilization Review	\$2,826	\$2,968	\$3,117	\$3,273	\$3,437		* 2	* 2	C-Middle Management SJCMgmntAssc
- EH8001:Physician Manager	\$7,420	ô	<contract range=""></contract>	ge>	\$24,606		*	*	S-Physicians Management Unrepresented
- EH8002:Physician	\$7,185	ô	<contract range=""></contract>	de>	\$21,969		15 *	15 *	P-Physicians UAPD
- RH1163:Senior Nurse Practitioner - Inpatient	\$5,705	\$5,991	\$6,290	\$6,605	\$6,935				M-Registered Nurses CNA
- RH1162:Nurse Practitioner II - Inpatient	\$5,515	\$5,791	\$6,081	\$6,385	\$6,704				M-Registered Nurses CNA
- RH1161:Nurse Practitioner I - Inpatient	\$5,305	\$5,570	\$5,848	\$6,141	\$6,448				M-Registered Nurses CNA
- RH1167:Senior Nurse Practitioner - Ambulatory	\$5,332	\$5,599	\$5,879	\$6,173	\$6,481		*	*	M-Registered Nurses CNA
- RH1166:Nurse Practitioner II -Ambulatory	\$5,152	\$5,410	\$5,681	\$5,965	\$6,263		*	*	M-Registered Nurses CNA
- RH1165:Nurse Practitioner I - Ambulatory	\$4,956	\$5,203	\$5,464	\$5,737	\$6,024				M-Registered Nurses CNA
 RH1106:Staff Nurse-V-Assistant Department Manager - Inpatient 	\$4,694	\$4,929	\$5,175	\$5,434	\$5,706				M-Registered Nurses CNA
- RH1105:Staff Nurse V Clinical Nurse - Inpatient	\$4,694	\$4,929	\$5,175	\$5,434	\$5,706				M-Registered Nurses CNA
- RH1104:Staff Nurse IV - Inpatient	\$4,428	\$4,649	\$4,882	\$5,126	\$5,382				M-Registered Nurses CNA
- RH1126:Staff Nurse V-Assistant Department Manager - Ambulatory	\$4,387	\$4,606	\$4,836	\$5,078	\$5,332				M-Registered Nurses CNA
- RH1125:Staff Nurse V -Clinical Nurse - Ambulatory	\$4,387	\$4,606	\$4,836	\$5,078	\$5,332				M-Registered Nurses CNA
- RH1103:Staff Nurse III - Inpatient	\$4,157	\$4,365	\$4,583	\$4,812	\$5,053				M-Registered Nurses CNA
- RH1124:Staff Nurse IV - Ambulatory	\$4,137	\$4,344	\$4,561	\$4,790	\$5,029		ۍ *	* 22	M-Registered Nurses CNA
- RH1123:Staff Nurse III - Ambulatory	\$3,883	\$4,077	\$4,281	\$4,495	\$4,720		* m	* m	M-Registered Nurses CNA
- RH1102:Staff Nurse II - Inpatient	\$3,791	\$3,980	\$4,179	\$4,388	\$4,607				M-Registered Nurses CNA
- RH1122:Staff Nurse II - Ambulatory	\$3,610	\$3,791	\$3,980	\$4,179	\$4,388				M-Registered Nurses CNA
- RH1101:Staff Nurse I - Inpatient	\$3,558	\$3,736	\$3,922	\$4,118	\$4,324				M-Registered Nurses CNA
- RH1121:Staff Nurse I - Ambulatory	\$3,388	\$3,557	\$3,735	\$3,922	\$4,118				M-Registered Nurses CNA
RH4350:Pharmacist - Clinical	\$4,633	\$4,864	\$5,107	\$5,363	\$5,631		*	*	E-Professional SEIU
RB4002:Accountant II	\$2,339	\$2,456	\$2,579	\$2,708	\$2,844		* 2	2 *	F-Paraprofessional & Technical SEIU
RH2001:Licensed Vocational Nurse	\$1,797	\$1,887	\$1,981	\$2,080	\$2,184		* 4	* 4	F-Paraprofessional & Technical SEIU
RI0110:Office Systems Specialist	\$1,694	\$1,779	\$1,868	\$1,962	\$2,060		* m	* m	F-Paraprofessional & Technical SEIU
RO1000:Office Supervisor	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915		* 2	* 2	R-Supervisors Unit SEIU
RH2001:Licensed Vocational Nurse R10110:Office Systems Specialist RO1000:Office Supervisor	\$1,797 \$1,694 \$1,576	\$1,887 \$1,779 \$1,655	\$1,981 \$1,868 \$1,737	\$2,080 \$1,962 \$1,824	\$2,184 \$2,060 \$1,915		4 w v		4 % V

	W-I8I-W	BI-WEEKLY SALARY AS OF JUNE 2022.	ARY AS OF	JUNE 202	Į,	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TINO
RO6700:Office Technician/Coordinator	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915		*	*	G-Office & Office Technical SEIU
RO2000:Office Secretary	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915		*	*	G-Office & Office Technical SEIU
RH0200:Patient Registration Clerk	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729		* 41	* 41	G-Office & Office Technical SEIU
RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729		* 2	* 2	G-Office & Office Technical SEIU
RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646		* 'C	* 'C	G-Office & Office Technical SEIU
RH3200:Outpatient Clinic Assistant	\$1,341	\$1,408	\$1,478	\$1,552	\$1,630		* 49	* 49	F-Paraprofessional & Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL		120 *	* 120	
				Temporary (FTE)	ry (FTE)		51.4	* 51.4	
				POSITION TOTAL	TOTAL		171.4 *	* 4.171	
Budget Unit 5050101000 HUMAN SERVICES-ADMIN									
HS1150:Director of Human Services	\$6,844	\$7,186	\$7,545	\$7,923	\$8,319	-	-	-	A-Executive Unrepresented
ES1155:Assistant Director of Human Services	\$5,358	\$5,626	\$5,907	\$6,202	\$6,512	-	~	-	B-Senior Management Unrepresented
EB2100:Deputy Director of HSA	\$4,305	\$4,520	\$4,746	\$4,983	\$5,232	2	5	2	B-Senior Management Unrepresented
R11011:Department Information Systems Manager	\$3,999	\$4,199	\$4,409	\$4,630	\$4,861	-	-	-	C-Middle Management SJCMgmntAssc
RM0800:Child Welfare Division Chief	\$3,866	\$4,059	\$4,262	\$4,475	\$4,698	4	* *	* 'C	C-Middle Management SJCMgmntAssc
RM0224:Management Services Administrator	\$3,558	\$3,735	\$3,922	\$4,118	\$4,325	-	_	-	C-Middle Management SJCMgmntAssc
RM0226:Management Analyst III	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	3	4	* 4	C-Middle Management SJCMgmntAssc
RM1153:Program Manager	\$3,258	\$3,421	\$3,592	\$3,771	\$3,960	12	12	12	C-Middle Management SJCMgmntAssc
RB3010:Accounting Manager	\$3,117	\$3,273	\$3,437	\$3,609	\$3,790	-	*	*	C-Middle Management SJCMgmntAssc
RL2085:Supervising Child Protective Services Counsel	\$5,601	\$5,881	\$6,175	\$6,484	\$6,808	-	-	-	D-Confidential Unrepresented
RL2084:Child Protective Services Counsel IV	\$5,233	\$5,494	\$5,769	\$6,057	\$6,360	-	-	-	D-Confidential Unrepresented
RL2083:Child Protective Services Counsel III	\$4,521	\$4,747	\$4,984	\$5,234	\$5,495	-	-	-	D-Confidential Unrepresented
RL2082:Child Protective Services Counsel II	\$3,610	\$3,791	\$3,980	\$4,179	\$4,388	-	-	-	D-Confidential Unrepresented
RL2081:Child Protective Services Counsel I	\$2,969	\$3,117	\$3,273	\$3,437	\$3,609				D-Confidential Unrepresented
R11203:Department Applications Analyst III	\$3,490	\$3,665	\$3,848	\$4,040	\$4,243	-	-	-	E-Professional SEIU
R11102: Department Information Systems Analyst II	\$3,058	\$3,211	\$3,371	\$3,540	\$3,717	-	-	-	E-Professional SEIU
R11101:Department Information Systems Analyst I	\$2,491	\$2,616	\$2,747	\$2,884	\$3,028				E-Professional SEIU
- RS0122:HSA Program Supervisor II	\$3,014	\$3,165	\$3,323	\$3,489	\$3,663	2	2	2	R-Supervisors Unit SEIU
- RS0121:HSA Program Supervisor I	\$2,420	\$2,541	\$2,668	\$2,801	\$2,941				R-Supervisors Unit SEIU
RB6211:Contracts Supervisor	\$3,014	\$3,165	\$3,323	\$3,489	\$3,663	-	-	-	R-Supervisors Unit SEIU
RB6202:HSA Staff Analyst II	\$2,815	\$2,955	\$3,103	\$3,258	\$3,421	20	* 12	* 12	F-Paraprofessional & Technical SEIU
RB6201:HSA Staff Analyst I	\$2,480	\$2,604	\$2,734	\$2,871	\$3,014	80	80	80	F-Paraprofessional & Technical SEIU
RB6210:Contracts Analyst	\$2,815	\$2,955	\$3,103	\$3,258	\$3,421	4	* m	* %	F-Paraprofessional & Technical SEIU
RB5500:Departmental Personnel Analyst	\$2,801	\$2,941	\$3,088	\$3,242	\$3,404	-	-	-	D-Confidential Unrepresented
RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	-	-	-	F-Paraprofessional & Technical SEIU
RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				F-Paraprofessional & Technical SEIU

	BI-WE	EKLY SAL	BI-WEEKLY SALARY AS OF JUNE 2022	JUNE 202		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	LIND
RS3415:Social Worker Supervisor II	\$2,694	\$2,829	\$2,970	\$3,119	\$3,275	33	33	33	R-Supervisors Unit SEIU
- RL3041:Welfare Fraud Specialist II	\$2,655	\$2,787	\$2,927	\$3,073	\$3,227	2	2	2	H-Safety Investigative & Custodial SEIU
- RL3040:Welfare Fraud Specialist I	\$2,206	\$2,317	\$2,432	\$2,554	\$2,682	2	2	2	H-Safety Investigative & Custodial SEIU
RS3410:Social Worker Supervisor I	\$2,515	\$2,641	\$2,773	\$2,912	\$3,057	80	* 6	* o	R-Supervisors Unit SEIU
- RS3405:Social Worker V	\$2,515	\$2,641	\$2,773	\$2,912	\$3,057	84	84	8	E-Professional SEIU
- RS3404:Social Worker IV	\$2,396	\$2,516	\$2,641	\$2,773	\$2,912	104	105 *	105 *	F-Paraprofessional & Technical SEIU
- RS3403:Social Worker III	\$2,261	\$2,374	\$2,492	\$2,617	\$2,748	10	10	10	F-Paraprofessional & Technical SEIU
- RS3402:Social Worker II	\$1,990	\$2,090	\$2,194	\$2,304	\$2,419	43	* 09	* 09	F-Paraprofessional & Technical SEIU
- RS3401:Social Worker I	\$1,720	\$1,806	\$1,896	\$1,991	\$2,091	7	7	7	F-Paraprofessional & Technical SEIU
R11303:Department Information Systems Specialist III	\$2,420	\$2,541	\$2,668	\$2,801	\$2,941	2	2	2	F-Paraprofessional & Technical SEIU
RS5003:Employment Training Supervisor	\$2,327	\$2,444	\$2,566	\$2,694	\$2,829	2	2	Ŋ	R-Supervisors Unit SEIU
- RB4002:Accountant II	\$2,339	\$2,456	\$2,579	\$2,708	\$2,844	က	က	က	F-Paraprofessional & Technical SEIU
- RB4001:Accountant I	\$1,991	\$2,090	\$2,195	\$2,304	\$2,420	-	-	-	F-Paraprofessional & Technical SEIU
RS0111:Benefits Systems Supervisor	\$2,294	\$2,408	\$2,529	\$2,655	\$2,788	-	-	-	R-Supervisors Unit SEIU
RS1075:Shelter Social Worker	\$2,206	\$2,317	\$2,432	\$2,554	\$2,682	2	2	2	H-Safety Investigative & Custodial SEIU
RS0105:Eligibility Supervisor	\$2,184	\$2,293	\$2,408	\$2,528	\$2,655	61	61	61	R-Supervisors Unit SEIU
 R11302:Department Information Systems Specialist II 	\$2,142	\$2,249	\$2,362	\$2,480	\$2,604	2	2	2	F-Paraprofessional & Technical SEIU
- R11301:Department Information Systems Specialist I	\$1,943	\$2,040	\$2,142	\$2,249	\$2,361				F-Paraprofessional & Technical SEIU
RS0110:Benefits Systems Specialist	\$2,227	\$2,338	\$2,455	\$2,578	\$2,707	2	2	2	F-Paraprofessional & Technical SEIU
RO3012:Accounting Technician II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	က	က	က	G-Office & Office Technical SEIU
RO2060:Executive Secretary	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	G-Office & Office Technical SEIU
- RS5002:Employment Training Specialist II	\$1,943	\$2,040	\$2,142	\$2,249	\$2,361	32	32	32	F-Paraprofessional & Technical SEIU
- RS5001:Employment Training Specialist I	\$1,762	\$1,850	\$1,943	\$2,040	\$2,142	2	2	2	F-Paraprofessional & Technical SEIU
RO1100:Collections Supervisor	\$1,924	\$2,020	\$2,121	\$2,227	\$2,338		*	*	R-Supervisors Unit SEIU
RO1500:Senior Administrative Supervisor	\$1,832	\$1,924	\$2,020	\$2,121	\$2,227	က	* 5	* 5	R-Supervisors Unit SEIU
RS0103:Eligibility Worker III	\$1,832	\$1,924	\$2,020	\$2,121	\$2,227	26	26	56	F-Paraprofessional & Technical SEIU
RC2012:Storekeeper II	\$1,806	\$1,896	\$1,991	\$2,090	\$2,195	-	-	-	R-Supervisors Unit SEIU
- RS0102:Eligibility Worker II	\$1,720	\$1,806	\$1,896	\$1,991	\$2,091	374	374	374	F-Paraprofessional & Technical SEIU
- RS0101:Eligibility Worker I	\$1,457	\$1,530	\$1,606	\$1,687	\$1,771	22	22	22	F-Paraprofessional & Technical SEIU
- RO4602:Collections Clerk II	\$1,694	\$1,779	\$1,868	\$1,962	\$2,060	က	က	က	G-Office & Office Technical SEIU
- RO4601:Collections Clerk I	\$1,451	\$1,523	\$1,599	\$1,679	\$1,763	-	-	-	G-Office & Office Technical SEIU
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	13	13	13	G-Office & Office Technical SEIU
RO2050:Administrative Secretary	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	2	2	2	G-Office & Office Technical SEIU
- RC0402:Crafts Worker II	\$1,679	\$1,763	\$1,851	\$1,943	\$2,041	-	-	-	I-Trades Labor & Institutional SEIU
- RC0401:Crafts Worker I	\$1,522	\$1,598	\$1,678	\$1,762	\$1,850				I-Trades Labor & Institutional SEIU
RL0302:Legal Technician II	\$1,630	\$1,712	\$1,797	\$1,887	\$1,981	-	-	-	G-Office & Office Technical SEIU

	N-IB	BI-WEEKLY SALARY AS OF JUNE 2022	ARY AS OF	: JUNE 202	- '	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	LIND
RC2011:Storekeeper I	\$1,599	\$1,679	\$1,763	\$1,851	\$1,943	-	* 5	* 2	I-Trades Labor & Institutional SEIU
RC1502:Lead Transportation Worker	\$1,583	\$1,662	\$1,745	\$1,833	\$1,924	-	-	-	H-Safety Investigative & Custodial SEIU
RO1000:Office Supervisor	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	6	6	6	R-Supervisors Unit SEIU
RO2000:Office Secretary	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	2	2	2	G-Office & Office Technical SEIU
RO7302:Senior Support Services Technician	\$1,568	\$1,646	\$1,728	\$1,815	\$1,905	-	-	-	G-Office & Office Technical SEIU
RL0301:Legal Technician I	\$1,544	\$1,622	\$1,703	\$1,788	\$1,877	7	2	2	G-Office & Office Technical SEIU
RC1501:Transportation Worker	\$1,508	\$1,584	\$1,663	\$1,746	\$1,833	4	4	4	H-Safety Investigative & Custodial SEIU
RO6120:Department Payroll Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	2	2	2	G-Office & Office Technical SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	1	12 *	12 *	G-Office & Office Technical SEIU
RS0180: Family Services Worker	\$1,471	\$1,545	\$1,622	\$1,703	\$1,788	2	2	2	F-Paraprofessional & Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	145	145	145	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	14	41	14	G-Office & Office Technical SEIU
RC2001:Stock Clerk II	\$1,415	\$1,486	\$1,560	\$1,638	\$1,720	4	4	4	I-Trades Labor & Institutional SEIU
- RO7301:Support Services Technician II	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	-	-	-	G-Office & Office Technical SEIU
- RO7300:Support Services Technician I	\$1,271	\$1,334	\$1,401	\$1,471	\$1,545				G-Office & Office Technical SEIU
			₹	ALLOCATED TOTAL	TOTAL	1,169	1,181 *	1,181 *	
				Temporary (FTE)	ry (FTE)	2.7	2.7	2.7	
				POSITION TOTAL	I TOTAL	1,171.7	1,183.7 *	1,183.7 *	
Budget Unit 5053900000 MARY GRAHAM CHILDRENS SHELTER									
ES2150:Director Mary Graham Children's Shelter	\$4,099	\$4,304	\$4,520	\$4,746	\$4,983	-	-	-	B-Senior Management Unrepresented
- RB6202:HSA Staff Analyst II	\$2,815	\$2,955	\$3,103	\$3,258	\$3,421	-	-	-	F-Paraprofessional & Technical SEIU
- RB6201:HSA Staff Analyst I	\$2,480	\$2,604	\$2,734	\$2,871	\$3,014				F-Paraprofessional & Technical SEIU
RS1082:Shelter Supervisor II	\$2,707	\$2,843	\$2,985	\$3,134	\$3,291	ဂ	က	ဂ	H-Safety Investigative & Custodial SEIU
RS1081:Shelter Supervisor I	\$2,396	\$2,516	\$2,641	\$2,773	\$2,912	9	9	9	H-Safety Investigative & Custodial SEIU
- RB6002:Administrative Assistant II	\$2,479	\$2,603	\$2,733	\$2,869	\$3,013				F-Paraprofessional & Technical SEIU
- RB6001:Administrative Assistant I	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629	_	-	-	F-Paraprofessional & Technical SEIU
RS1075:Shelter Social Worker	\$2,206	\$2,317	\$2,432	\$2,554	\$2,682	80	80	80	H-Safety Investigative & Custodial SEIU
RC0403:Crafts Worker III	\$2,142	\$2,249	\$2,362	\$2,480	\$2,604	-	-	-	I-Trades Labor & Institutional SEIU
- RS1072:Shelter Counselor II	\$2,101	\$2,206	\$2,316	\$2,432	\$2,554	18	18	18	H-Safety Investigative & Custodial SEIU
- RS1071:Shelter Counselor I	\$1,788	\$1,877	\$1,971	\$2,069	\$2,173				H-Safety Investigative & Custodial SEIU
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
RO6700:Office Technician/Coordinator	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	9	က	3	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	-	-	-	G-Office & Office Technical SEIU
RF0300:Housekeeping Service Worker	\$1,223	\$1,284	\$1,348	\$1,416	\$1,487	8	က	3	I-Trades Labor & Institutional SEIU
			₹	ALLOCATED TOTAI	TOTAL	48	48	48	

	-BI-W	EEKLY SA	ARY AS O	BI-WEEKLY SALARY AS OF JUNE 2022-	4	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	UNIT
				Temporary (FTE)	ry (FTE)	15.8	13.7 *	13.7 *	
				POSITION TOTAL	TOTAL	63.8	61.7 *	61.7 *	
Budget Unit 5054101000 Department OF AGING-COMMUNITY SVS									
RM1151:Adult Services Division Chief	\$3,866	\$4,059	\$4,262	\$4,475	\$4,698	-	-	-	C-Middle Management SJCMgmntAssc
RM1150:Community Services Program Manager	\$3,258	\$3,421	\$3,592	\$3,771	\$3,960	2	2	2	C-Middle Management SJCMgmntAssc
RS7060:Aging Programs Coordinator	\$3,013	\$3,163	\$3,321	\$3,487	\$3,662	-	-	-	F-Paraprofessional & Technical SEIU
- RB6202:HSA Staff Analyst II	\$2,815	\$2,955	\$3,103	\$3,258	\$3,421	-	-	-	F-Paraprofessional & Technical SEIU
- RB6201:HSA Staff Analyst I	\$2,480	\$2,604	\$2,734	\$2,871	\$3,014				F-Paraprofessional & Technical SEIU
- RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	-	-	-	F-Paraprofessional & Technical SEIU
- RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				F-Paraprofessional & Technical SEIU
RS3410:Social Worker Supervisor I	\$2,515	\$2,641	\$2,773	\$2,912	\$3,057	-	* 2	* 2	R-Supervisors Unit SEIU
- RB4002:Accountant II	\$2,339	\$2,456	\$2,579	\$2,708	\$2,844	-	-	-	F-Paraprofessional & Technical SEIU
- RB4001:Accountant I	\$1,991	\$2,090	\$2,195	\$2,304	\$2,420				F-Paraprofessional & Technical SEIU
RC0300:Weatherization Program Supervisor	\$2,142	\$2,249	\$2,362	\$2,480	\$2,604	-	-	-	R-Supervisors Unit SEIU
RS7020:Community Social Services Director	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479	80	80	∞	R-Supervisors Unit SEIU
RS7070:HSA Program Coordinator	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479	7	2	2	F-Paraprofessional & Technical SEIU
- RS3402:Social Worker II	\$1,990	\$2,090	\$2,194	\$2,304	\$2,419	ဗ	8	ဇ	F-Paraprofessional & Technical SEIU
- RS3401:Social Worker I	\$1,720	\$1,806	\$1,896	\$1,991	\$2,091	-	-	-	F-Paraprofessional & Technical SEIU
RO3012:Accounting Technician II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	2	2	2	G-Office & Office Technical SEIU
 RS5002:Employment Training Specialist II 	\$1,943	\$2,040	\$2,142	\$2,249	\$2,361				F-Paraprofessional & Technical SEIU
- RS5001:Employment Training Specialist I	\$1,762	\$1,850	\$1,943	\$2,040	\$2,142				F-Paraprofessional & Technical SEIU
RC0302:Senior Weatherization Specialist	\$1,850	\$1,943	\$2,040	\$2,142	\$2,249	က	က	က	I-Trades Labor & Institutional SEIU
RS7010:Community Recreation Coordinator	\$1,788	\$1,877	\$1,971	\$2,069	\$2,173	-	-	-	F-Paraprofessional & Technical SEIU
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	ო	က	က	G-Office & Office Technical SEIU
RC2011:Storekeeper I	\$1,599	\$1,679	\$1,763	\$1,851	\$1,943	-	-	-	I-Trades Labor & Institutional SEIU
RO1000:Office Supervisor	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	R-Supervisors Unit SEIU
RS7090:Senior Information & Assistance Specialist	\$1,560	\$1,638	\$1,720	\$1,806	\$1,896	ო	က	က	F-Paraprofessional & Technical SEIU
RS7015:Community Social Services Assistant	\$1,560	\$1,638	\$1,720	\$1,806	\$1,896	O	O	6	F-Paraprofessional & Technical SEIU
RE1400:Energy Program Specialist	\$1,560	\$1,638	\$1,720	\$1,806	\$1,896	D	ß	S	F-Paraprofessional & Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	S	2	2	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	-	-	-	G-Office & Office Technical SEIU
			∢	ALLOCATED TOTAL	TOTAL	22	* 89	* 82	
				Temporary (FTE)	ry (FTE)	18.7	19.3 *	19.3 *	
				POSITION TOTAL	TOTAL	75.7	77.3 *	77.3 *	
Budget Unit 5055103000 EMPLOY ECONOMIC DEVELOP DEPT HS1250:Director Employment & Economic Development	\$4,656	\$4,889	\$5,133	\$5,390	\$5,659	-	-	-	A-Executive Unrepresented

	W-IB-W	EEKLY SAI	BI-WEEKLY SALARY AS OF JUNE 2022-	: JUNE 202	'	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TINO
ES2260:Deputy Director-Employment & Training	\$3,737	\$3,924	\$4,120	\$4,326	\$4,542	-	-	-	B-Senior Management Unrepresented
ES2255:EEDD Economic Development Director	\$3,733	\$3,920	\$4,116	\$4,322	\$4,538	-	-	-	B-Senior Management Unrepresented
RM0226:Management Analyst III	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	-	-	-	C-Middle Management SJCMgmntAssc
RM1173:EEDD Administrative Services Manager	\$3,273	\$3,437	\$3,609	\$3,790	\$3,979	-	-	-	C-Middle Management SJCMgmntAssc
RM1171:EEDD Division Manager	\$3,042	\$3,195	\$3,355	\$3,523	\$3,699	2	2	2	C-Middle Management SJCMgmntAssc
RI1104:Department Information Systems Analyst IV	\$3,811	\$4,001	\$4,202	\$4,412	\$4,632	-	-	-	E-Professional SEIU
RI1103:Department Information Systems Analyst III	\$3,490	\$3,665	\$3,848	\$4,040	\$4,243	-	-	-	E-Professional SEIU
- RI1102:Department Information Systems Analyst II	\$3,058	\$3,211	\$3,371	\$3,540	\$3,717	2	2	2	E-Professional SEIU
- RI1101:Department Information Systems Analyst I	\$2,491	\$2,616	\$2,747	\$2,884	\$3,028				E-Professional SEIU
RB6303:EEDD Analyst III	\$2,734	\$2,870	\$3,014	\$3,165	\$3,323	2	2	2	F-Paraprofessional & Technical SEIU
RB4003:Accountant III	\$2,707	\$2,842	\$2,984	\$3,133	\$3,290	-	-	-	F-Paraprofessional & Technical SEIU
RB0600:Business Loan Officer	\$2,480	\$2,604	\$2,734	\$2,871	\$3,014	-	-	-	F-Paraprofessional & Technical SEIU
- RB6302:EEDD Analyst II	\$2,384	\$2,504	\$2,629	\$2,760	\$2,898	2	2	2	F-Paraprofessional & Technical SEIU
- RB6301:EEDD Analyst I	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629	-	-	-	F-Paraprofessional & Technical SEIU
RS5003:Employment Training Supervisor	\$2,327	\$2,444	\$2,566	\$2,694	\$2,829	5	S	5	R-Supervisors Unit SEIU
- RB4002:Accountant II	\$2,339	\$2,456	\$2,579	\$2,708	\$2,844	-	-	-	F-Paraprofessional & Technical SEIU
- RB4001:Accountant I	\$1,991	\$2,090	\$2,195	\$2,304	\$2,420	-	-	-	F-Paraprofessional & Technical SEIU
RO3012:Accounting Technician II	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	G-Office & Office Technical SEIU
RO2060:Executive Secretary	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	G-Office & Office Technical SEIU
- RS5512:EEDD Employment Services Specialist II	\$1,943	\$2,040	\$2,142	\$2,249	\$2,361	က	က	က	F-Paraprofessional & Technical SEIU
- RS5511:EEDD Employment Services Specialist I	\$1,762	\$1,850	\$1,943	\$2,040	\$2,142	-	-	-	F-Paraprofessional & Technical SEIU
- RS5002:Employment Training Specialist II	\$1,943	\$2,040	\$2,142	\$2,249	\$2,361	4	14	14	F-Paraprofessional & Technical SEIU
- RS5001:Employment Training Specialist I	\$1,762	\$1,850	\$1,943	\$2,040	\$2,142	80	80	∞	F-Paraprofessional & Technical SEIU
RC2015:EEDD Facilities Coordinator	\$1,896	\$1,990	\$2,090	\$2,194	\$2,304	-	-	-	R-Supervisors Unit SEIU
RO1500:Senior Administrative Supervisor	\$1,832	\$1,924	\$2,020	\$2,121	\$2,227	-	-	-	R-Supervisors Unit SEIU
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	ю	က	က	G-Office & Office Technical SEIU
RO2000:Office Secretary	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	-	-	-	G-Office & Office Technical SEIU
- RS5502:EEDD Intake & Referral Specialist II	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	S	Ŋ	Ŋ	G-Office & Office Technical SEIU
- RS5501:EEDD Intake & Referral Specialist I	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	5	S	5	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	-	-	-	G-Office & Office Technical SEIU
RC2001:Stock Clerk II	\$1,415	\$1,486	\$1,560	\$1,638	\$1,720	-	-	-	I-Trades Labor & Institutional SEIU
			∢	ALLOCATED TOTAL	TOTAL	71	71	71	
				Temporary (FTE)	ny (FTE)	11.4	* 6.6	* 6.6	
				POSITION TOTAL	I TOTAL	82.4	* 6.08	* 6.08	

	W-I8	EEKLY SA	BI-WEEKLY SALARY AS OF JUNE 2022.	= JUNE 202	2	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	LIND
ES1400:Program Administrator-Homeless Initiatives	\$3,811	\$4,001	\$4,202	\$4,412	\$4,632	-	-	-	B-Senior Management Unrepresented
RM0226:Management Analyst III	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	-	-	-	C-Middle Management SJCMgmntAssc
- RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	-	* 2	* 5	F-Paraprofessional & Technical SEIU
- RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				F-Paraprofessional & Technical SEIU
- RC0202: Housing Rehabilitation Specialist II	\$2,553	\$2,681	\$2,815	\$2,956	\$3,103	-	-	-	I-Trades Labor & Institutional SEIU
- RC0201: Housing Rehabilitation Specialist I	\$2,432	\$2,554	\$2,681	\$2,815	\$2,956				LTrades Labor & Institutional SEIU
- RB4002:Accountant II	\$2,339	\$2,456	\$2,579	\$2,708	\$2,844	-	-	-	F-Paraprofessional & Technical SEIU
- RB4001:Accountant I	\$1,991	\$2,090	\$2,195	\$2,304	\$2,420				F-Paraprofessional & Technical SEIU
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	-	-	-	G-Office & Office Technical SEIU
			•	ALLOCATED TOTAL	TOTAL	7	* •	*	
				POSITION TOTAL	V TOTAL	7.0	* 0.8	* 0.8	
Budget Unit 5055600000 VETERANS SERVICE OFFICE									
EB2156:Deputy Director Veterans Services	\$2,871	\$3,014	\$3,165	\$3,323	\$3,489	-	-	-	B-Senior Management Unrepresented
- RB0802:Veterans Service Representative II	\$1,797	\$1,887	\$1,981	\$2,080	\$2,184	-	-	-	F-Paraprofessional & Technical SEIU
- RB0801:Veterans Service Representative I	\$1,522	\$1,598	\$1,678	\$1,762	\$1,850	-	-	-	F-Paraprofessional & Technical SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	-	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			•	ALLOCATED TOTAL	TOTAL	4	4	4	
				Temporary (FTE)	iry (FTE)	2.3	* 4.4	* 4.4	
				POSITION TOTAL	N TOTAL	6.3	4.8	8.4 _*	
Budget Unit 6061500000 COOPERATIVE EXTENSION									
RB6000:Junior Administrative Assistant	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292	-	-	-	F-Paraprofessional & Technical SEIU
RA0101:Agricultural Field & Lab Technician II	\$1,544	\$1,622	\$1,703	\$1,788	\$1,877	-	-	-	I-Trades Labor & Institutional SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	-	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	_	-	-	G-Office & Office Technical SEIU
			∢	ALLOCATED TOTAL	TOTAL	4	4	4	
				POSITION TOTAL	N TOTAL	4.0	4.0	4.0	
Budget Unit 7070300000 PARKS AND RECREATION									
EC2202:Parks Administrator	\$3,665	\$3,848	\$4,041	\$4,243	\$4,455	-	-	-	B-Senior Management Unrepresented
RA0702:Zoo & Interpretive Services Manager	\$2,813	\$2,954	\$3,102	\$3,258	\$3,421	_	-	-	C-Middle Management SJCMgmntAssc
RC0803:Park Maintenance Supervisor	\$2,059	\$2,162	\$2,270	\$2,384	\$2,503	-	-	-	C-Middle Management SJCMgmntAssc
RM0100:Parks Marketing & Promotion Specialist	\$2,080	\$2,184	\$2,293	\$2,408	\$2,528	-	-	-	E-Professional SEIU
RM0140:Zoo Curator	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292	-	-	-	R-Supervisors Unit SEIU
RC0801:Senior Park Worker	\$1,832	\$1,924	\$2,020	\$2,121	\$2,227	2	2	2	R-Supervisors Unit SEIU
RC3003:Park Equipment Mechanic	\$1,720	\$1,806	\$1,896	\$1,991	\$2,091	-	-	-	I-Trades Labor & Institutional SEIU

	N-IB	EEKLY SA	LARY AS O	BI-WEEKLY SALARY AS OF JUNE 2022	' -	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TINO
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
RP0730:Labor Crew Leader	\$1,671	\$1,754	\$1,842	\$1,934	\$2,031	-	-	-	I-Trades Labor & Institutional SEIU
RA0710:Senior Animal Care Specialist	\$1,662	\$1,745	\$1,833	\$1,924	\$2,021	-	-	-	F-Paraprofessional & Technical SEIU
RA0705:Animal Care Specialist	\$1,646	\$1,728	\$1,815	\$1,905	\$2,001	2	2	2	F-Paraprofessional & Technical SEIU
RC0800:Park Worker	\$1,583	\$1,662	\$1,745	\$1,833	\$1,924	17	17	17	LTrades Labor & Institutional SEIU
RC0805:Park Fee Coordinator	\$1,522	\$1,598	\$1,678	\$1,762	\$1,850	-	-	-	I-Trades Labor & Institutional SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	2	2	2	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
			٩	ALLOCATED TOTAL	TOTAL	36	36	36	
				Temporary (FTE)	iry (FTE)	9.1	9.1	9.1	
				POSITION TOTAL	I TOTAL	45.1	45.1	45.1	
Budget Unit 8190000000 FLEET SERVICES									
RC1016:Fleet Manager	\$3,592	\$3,771	\$3,960	\$4,158	\$4,366	-	-	-	C-Middle Management SJCMgmntAssc
RM0226:Management Analyst III	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	-	-	-	C-Middle Management SJCMgmntAssc
- RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	-	-	-	F-Paraprofessional & Technical SEIU
- RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				F-Paraprofessional & Technical SEIU
RC1002:Equipment Maintenance Foreman	\$2,238	\$2,350	\$2,468	\$2,591	\$2,721	-	-	-	R-Supervisors Unit SEIU
RC1001:Automotive Maintenance Foreman	\$2,195	\$2,304	\$2,420	\$2,541	\$2,668	2	2	2	R-Supervisors Unit SEIU
RC3001:Heavy Equipment Mechanic	\$2,090	\$2,195	\$2,304	\$2,420	\$2,540	7	7	7	I-Trades Labor & Institutional SEIU
RC2025: Equipment Parts Room Supervisor	\$2,069	\$2,173	\$2,282	\$2,396	\$2,515	-	-	-	R-Supervisors Unit SEIU
RC3000:Automotive Mechanic	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	6	6	6	I-Trades Labor & Institutional SEIU
RC0603:Equipment Service Worker III	\$1,711	\$1,796	\$1,886	\$1,981	\$2,080	2	2	2	I-Trades Labor & Institutional SEIU
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	е	က	က	G-Office & Office Technical SEIU
RC2024:Fleet Parts Specialist	\$1,679	\$1,763	\$1,851	\$1,943	\$2,041	က	က	က	LTrades Labor & Institutional SEIU
RC0602:Equipment Service Worker II	\$1,591	\$1,670	\$1,754	\$1,841	\$1,933	က	က	က	I-Trades Labor & Institutional SEIU
RC1565:Motor Pool Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	-	-	-	G-Office & Office Technical SEIU
RC0601:Equipment Service Worker I	\$1,443	\$1,515	\$1,591	\$1,671	\$1,754	4	4	4	I-Trades Labor & Institutional SEIU
RC1551:Garage Attendant	\$1,309	\$1,374	\$1,443	\$1,515	\$1,591	-	-	-	I-Trades Labor & Institutional SEIU
			٩	ALLOCATED TOTAL	TOTAL	40	40	40	
				POSITION TOTAL	I TOTAL	40.0	40.0	40.0	
Budget Unit 8240000000 INFORMATION SYSTEMS DIV - ISF									
H11400:Info Systems Director/Chief Information Officer	\$6,237	\$6,549	\$6,877	\$7,220	\$7,581	-	-	-	A-Executive Unrepresented
EI2400:Information Systems Assistant Director	\$4,935	\$5,182	\$5,441	\$5,713	\$5,999	2	2	2	B-Senior Management Unrepresented
RI1011:Department Information Systems Manager	\$3,999	\$4,199	\$4,409	\$4,630	\$4,861	-	-	-	C-Middle Management SJCMgmntAssc
RI1010:Information Systems Manager	\$4,263	\$4,477	\$4,700	\$4,935	\$5,182	4	4	4	D-Confidential Unrepresented
RI1505.Information Systems Analyst V	\$4,141	\$4,348	\$4,565	\$4,793	\$5,033	2	2	2	D-Confidential Unrepresented

POSITION BUDGET DETAIL FISCAL YEAR 2021-2022

		BI-WE	EKLY SAL	BI-WEEKLY SALARY AS OF JUNE 2022	. JUNE 202	4	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
	JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TIND
	R11510:Information Systems Analyst V-Security Officer	\$4,141	\$4,348	\$4,565	\$4,793	\$5,033	-	-	-	E-Professional SEIU
	R11005:Information Systems Analyst V	\$4,141	\$4,348	\$4,565	\$4,793	\$5,033	7	7	7	E-Professional SEIU
	R11104:DepartmentInfo Systems Analyst IV	\$3,811	\$4,001	\$4,202	\$4,412	\$4,632	-	-	-	E-Professional SEIU
	- R11004:Information Systems Analyst IV	\$3,811	\$4,001	\$4,202	\$4,412	\$4,632	18	* 61	* 61	E-Professional SEIU
	- R11003:Information Systems Analyst III	\$3,490	\$3,665	\$3,848	\$4,040	\$4,243	20	20	20	E-Professional SEIU
	- R11002:Information Systems Analyst II	\$3,058	\$3,211	\$3,371	\$3,540	\$3,717	6	6	6	E-Professional SEIU
	- R11001:Information Systems Analyst I	\$2,491	\$2,616	\$2,747	\$2,884	\$3,028	9	9	9	E-Professional SEIU
	- RI1102:Department Information Systems Analyst II	\$3,058	\$3,211	\$3,371	\$3,540	\$3,717	4	4	4	E-Professional SEIU
	- RI1101:Department Information Systems Analyst I	\$2,491	\$2,616	\$2,747	\$2,884	\$3,028				E-Professional SEIU
	R11020:Information Systems Operations Shift Supervisor	\$2,681	\$2,815	\$2,956	\$3,104	\$3,259	-	*	*	R-Supervisors Unit SEIU
	R11323:Information Systems Specialist III	\$2,420	\$2,541	\$2,668	\$2,801	\$2,941	က	4	* 4	F-Paraprofessional & Technical SEIU
	- R11322:Information Systems Specialist II	\$2,142	\$2,249	\$2,362	\$2,480	\$2,604	-	-	-	F-Paraprofessional & Technical SEIU
	- R11321:Information Systems Specialist I	\$1,943	\$2,040	\$2,142	\$2,249	\$2,361				F-Paraprofessional & Technical SEIU
	- RB6002:Administrative Assistant II	\$2,479	\$2,603	\$2,733	\$2,869	\$3,013	2	2	2	F-Paraprofessional & Technical SEIU
	- RB6001:Administrative Assistant I	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629				F-Paraprofessional & Technical SEIU
	- RB6000:Junior Administrative Assistant	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292				F-Paraprofessional & Technical SEIU
	 R11302:Department Information Systems Specialist II 	\$2,142	\$2,249	\$2,362	\$2,480	\$2,604	2	2	2	F-Paraprofessional & Technical SEIU
	- R11301:Department Information Systems Specialist I	\$1,943	\$2,040	\$2,142	\$2,249	\$2,361				F-Paraprofessional & Technical SEIU
_	RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
	- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	-	G-Office & Office Technical SEIU
	- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646				G-Office & Office Technical SEIU
				₹	ALLOCATED TOTAL	TOTAL	87	* 88	* 88	
					POSITION TOTAL	I TOTAL	87.0	* 0.88	* 0.88	
	Budget Unit 826000000 CENTRAL TELEPHONE									
	RI1010:Information Systems Manager	\$4,263	\$4,477	\$4,700	\$4,935	\$5,182	-	-	-	D-Confidential Unrepresented
	RI1005:Information Systems Analyst V	\$4,141	\$4,348	\$4,565	\$4,793	\$5,033	-	-	-	E-Professional SEIU
	 R11104:Department Information Systems Analyst IV 	\$3,811	\$4,001	\$4,202	\$4,412	\$4,632				E-Professional SEIU
	- RI1003:Information Systems Analyst III	\$3,490	\$3,665	\$3,848	\$4,040	\$4,243	4	* m	* m	E-Professional SEIU
	- RI1002:Information Systems Analyst II	\$3,058	\$3,211	\$3,371	\$3,540	\$3,717	-	-	-	E-Professional SEIU
	- R11001:Information Systems Analyst I	\$2,491	\$2,616	\$2,747	\$2,884	\$3,028				E-Professional SEIU
	- R11323:Information Systems Specialist III	\$2,420	\$2,541	\$2,668	\$2,801	\$2,941	က	က	က	F-Paraprofessional & Technical SEIU
	- R11322:Information Systems Specialist II	\$2,142	\$2,249	\$2,362	\$2,480	\$2,604				F-Paraprofessional & Technical SEIU
	- R11321:Information Systems Specialist I	\$1,943	\$2,040	\$2,142	\$2,249	\$2,361				F-Paraprofessional & Technical SEIU
	RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	-	-	-	G-Office & Office Technical SEIU
				₹	ALLOCATED TOTAL	TOTAL	=	* 01	* 01	

10.0

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11.0

POSITION TOTAL

POSITION BUDGET DETAIL FISCAL YEAR 2021-2022

		BI-WE	EKLY SAL	BI-WEEKLY SALARY AS OF JUNE 2022-	JUNE 202	4	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
<u>ې</u>	JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	LIND
<u>a</u>	Budget Unit 9210000000 SW ENTERPRISE FD-ROLLUP									
<u>—</u>	EC2160:Integrated Waste Manager	\$5,132	\$5,389	\$5,658	\$5,941	\$6,238	-	-	•	B-Senior Management Unrepresented
	RE1005:Engineer V	\$4,675	\$4,910	\$5,154	\$5,412	\$5,682	-	-	-	C-Middle Management SJCMgmntAssc
ğ.	RM0226:Management Analyst III	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	2	2	2	C-Middle Management SJCMgmntAssc
Ē	RM0325:Solid Waste Operations Manager	\$3,258	\$3,421	\$3,592	\$3,771	\$3,960	-	-	_	C-Middle Management SJCMgmntAssc
	RC1007:Solid Waste Site Manager	\$2,442	\$2,564	\$2,692	\$2,826	\$2,968	2	2	2	C-Middle Management SJCMgmntAssc
	RE1004:Engineer IV	\$4,066	\$4,269	\$4,483	\$4,707	\$4,942				E-Professional SEIU
R	RE1003:Engineer III	\$3,165	\$3,324	\$3,490	\$3,664	\$3,847	-	-	-	E-Professional SEIU
- - -	RE1002:Engineer II	\$2,941	\$3,088	\$3,242	\$3,404	\$3,575	-	-	_	E-Professional SEIU
- -	RE1001:Engineer I	\$2,491	\$2,616	\$2,747	\$2,884	\$3,028				E-Professional SEIU
- RE	RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	2	2	2	F-Paraprofessional & Technical SEIU
- R	RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479	-	-	-	F-Paraprofessional & Technical SEIU
R	RE0112:Engineering Assistant II	\$2,528	\$2,654	\$2,787	\$2,926	\$3,072	-	-	-	F-Paraprofessional & Technical SEIU
- R	RB6002:Administrative Assistant II	\$2,479	\$2,603	\$2,733	\$2,869	\$3,013				F-Paraprofessional & Technical SEIU
- R	RB6001:Administrative Assistant I	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629	2	2	2	F-Paraprofessional & Technical SEIU
<u>.</u>	RB6000:Junior Administrative Assistant	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292				F-Paraprofessional & Technical SEIU
- R	RB4002:Accountant II	\$2,339	\$2,456	\$2,579	\$2,708	\$2,844				F-Paraprofessional & Technical SEIU
- R	RB4001:Accountant I	\$1,991	\$2,090	\$2,195	\$2,304	\$2,420	-	-	-	F-Paraprofessional & Technical SEIU
 	RC1002:Equipment Maintenance Foreman	\$2,238	\$2,350	\$2,468	\$2,591	\$2,721	-	-	-	R-Supervisors Unit SEIU
 	RC0720:Solid Waste Recovery Supervisor	\$2,238	\$2,350	\$2,468	\$2,591	\$2,721	2	2	2	R-Supervisors Unit SEIU
	RC1005:Equipment Operator Foreman	\$2,238	\$2,350	\$2,468	\$2,591	\$2,721	-	-	-	I-Trades Labor & Institutional SEIU
 	RC0740:Household Hazardous Waste Operations Coordinator	\$2,238	\$2,350	\$2,468	\$2,591	\$2,721	-	-	-	I-Trades Labor & Institutional SEIU
 	RC1581:Senior Transfer Truck Driver	\$2,195	\$2,304	\$2,420	\$2,541	\$2,668	-	-	-	R-Supervisors Unit SEIU
<u>~</u>	RC3001:Heavy Equipment Mechanic	\$2,090	\$2,195	\$2,304	\$2,420	\$2,540	4	4	4	I-Trades Labor & Institutional SEIU
 	RC1580:Transfer Truck Driver	\$2,060	\$2,163	\$2,271	\$2,384	\$2,503	1	1	1	I-Trades Labor & Institutional SEIU
 	RC0652:Equipment Operator II	\$2,060	\$2,163	\$2,271	\$2,384	\$2,503	9	9	9	I-Trades Labor & Institutional SEIU
 	RC0651:Equipment Operator I	\$1,868	\$1,961	\$2,059	\$2,162	\$2,270	ဂ	ဂ	က	I-Trades Labor & Institutional SEIU
 	RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	2	2	2	G-Office & Office Technical SEIU
 	RC0715:Senior Solid Waste Recovery Worker	\$1,599	\$1,679	\$1,763	\$1,851	\$1,943	12	12	12	I-Trades Labor & Institutional SEIU
	RO1000:Office Supervisor	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	က	က	က	R-Supervisors Unit SEIU
	RO3000:Cashier Clerk	\$1,522	\$1,598	\$1,678	\$1,762	\$1,850	80	∞	80	G-Office & Office Technical SEIU
- - -	RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	-	-	-	G-Office & Office Technical SEIU
<u>.</u>	RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	-	-	-	G-Office & Office Technical SEIU
<u>.</u>	RC0710:Solid Waste Recovery Worker	\$1,258	\$1,321	\$1,387	\$1,457	\$1,530	16	16	16	I-Trades Labor & Institutional SEIU
				₹	ALLOCATED TOTAL	TOTAL	92	92	92	
_					Temporary (FTE)	y (FTE)	6.9	* 0.8	* 0.8	

	BI-WE	EKLY SAL	BI-WEEKLY SALARY AS OF JUNE 2022-	JUNE 202		ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TINO
				POSITION TOTAL	I TOTAL	6.86	100.0	100.0	
Budget Unit 9221100000 S J GENERAL HOSPITAL									
EH3101:Hospital Chief Executive Officer	\$12,685	\$13,320	\$13,986	\$14,685	\$15,419	-	-	-	A-Executive Unrepresented
EH3102:Hospital Chief Financial Officer	\$8,676	\$9,109	\$9,565	\$10,043	\$10,545	-	-	-	A-Executive Unrepresented
EH3105:Hospital Chief Operating Officer	\$7,449	\$7,821	\$8,212	\$8,623	\$9,054	-	-	-	A-Executive Unrepresented
EH3103:Hospital Chief Nursing Officer	\$7,449	\$7,821	\$8,212	\$8,623	\$9,054	-	-	-	A-Executive Unrepresented
EH2150:Deputy Director - Trauma	\$4,700	\$4,935	\$5,182	\$5,441	\$5,713	-	-	-	B-Senior Management Unrepresented
EH2115: Perioperative Services Director	\$4,700	\$4,935	\$5,182	\$5,441	\$5,713	-	-	-	B-Senior Management Unrepresented
EH2105:Deputy Director - SJGH Nursing	\$4,700	\$4,935	\$5,182	\$5,441	\$5,713	2	2	2	B-Senior Management Unrepresented
EB5000:Deputy Director - Hospital HR	\$4,202	\$4,413	\$4,633	\$4,865	\$5,108	-	-	-	B-Senior Management Unrepresented
EH2106:Deputy Director II - SJGH	\$4,202	\$4,413	\$4,633	\$4,865	\$5,108	2	2	2	B-Senior Management Unrepresented
EH2107:Deputy Director I - SJGH	\$3,811	\$4,001	\$4,202	\$4,412	\$4,632	-	-	-	B-Senior Management Unrepresented
EH2100:Deputy Finance Director - HCS	\$4,061	\$4,264	\$4,477	\$4,701	\$4,936	2	2	2	B-Senior Management Unrepresented
RH4330:Hospital Pharmacy Manager	\$5,598	\$5,878	\$6,172	\$6,481	\$6,805	-	-	-	C-Middle Management SJCMgmntAssc
RH1300:Nursing Department Manager - Inpatient	\$4,698	\$4,934	\$5,180	\$5,438	\$5,710	10	10	10	C-Middle Management SJCMgmntAssc
RH1320:Nursing Department Manager - Ambulatory	\$4,304	\$4,518	\$4,745	\$4,982	\$5,230	-	-	-	C-Middle Management SJCMgmntAssc
RH0175: Clinical Education Coordinator	\$4,178	\$4,387	\$4,606	\$4,837	\$5,078	-	-	-	C-Middle Management SJCMgmntAssc
RH5200:Manager of Diagnostic Imaging	\$3,922	\$4,118	\$4,325	\$4,541	\$4,768	-	-	-	C-Middle Management SJCMgmntAssc
RH6510:Therapy Services Manager	\$3,645	\$3,827	\$4,019	\$4,220	\$4,431	-	-	-	C-Middle Management SJCMgmntAssc
RM0205:Manager of Patient Financial Services	\$3,558	\$3,735	\$3,922	\$4,118	\$4,325	-	-	-	C-Middle Management SJCMgmntAssc
RH0131:Health Information Administrator	\$3,506	\$3,681	\$3,866	\$4,059	\$4,262	-	-	-	C-Middle Management SJCMgmntAssc
RM0350:Facilities Manager - HCS	\$3,421	\$3,592	\$3,771	\$3,960	\$4,158	-	-	-	C-Middle Management SJCMgmntAssc
RM0226:Management Analyst III	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	4	* 7	* 5	C-Middle Management SJCMgmntAssc
RM0203:Clinic Services Coordinator	\$3,322	\$3,489	\$3,663	\$3,846	\$4,039	S	*	*	C-Middle Management SJCMgmntAssc
RC2070:Hospital Materials Manager	\$3,290	\$3,454	\$3,627	\$3,809	\$3,999	-	-	-	C-Middle Management SJCMgmntAssc
RH5360:Manager of Respiratory Care	\$3,148	\$3,306	\$3,471	\$3,645	\$3,827	-	-	-	C-Middle Management SJCMgmntAssc
RB3010:Accounting Manager	\$3,117	\$3,273	\$3,437	\$3,609	\$3,790	-	-	-	C-Middle Management SJCMgmntAssc
RM0204: Assistant Manager of Patient Financial Services	\$3,013	\$3,164	\$3,322	\$3,489	\$3,663	-	-	-	C-Middle Management SJCMgmntAssc
RH0320:Manager of Administration & Utilization Review	\$2,826	\$2,968	\$3,117	\$3,273	\$3,437	-	-	-	C-Middle Management SJCMgmntAssc
RH0100:Medical Staff Coordinator	\$2,799	\$2,940	\$3,087	\$3,242	\$3,404	-	-	-	C-Middle Management SJCMgmntAssc
RM0206:Residency Training Program Manager	\$2,773	\$2,911	\$3,058	\$3,210	\$3,371	-	-	-	C-Middle Management SJCMgmntAssc
RH8005:Director of Clinical Dietetics	\$2,759	\$2,898	\$3,042	\$3,195	\$3,355	-	-	-	C-Middle Management SJCMgmntAssc
RM0215:Assistant Manager of Admitting	\$2,430	\$2,552	\$2,679	\$2,813	\$2,954	-	-	-	C-Middle Management SJCMgmntAssc
RP0405:Security Manager	\$1,796	\$1,886	\$1,980	\$2,079	\$2,183	-	-	-	C-Middle Management SJCMgmntAssc
RF0204:Manager of Laundry Services	\$1,645	\$1,727	\$1,813	\$1,904	\$1,999	-	-	-	C-Middle Management SJCMgmntAssc
EH8001:Physician Manager	\$7,420	V	<contract range=""></contract>	de>	\$24,606	9	* 20	s *	S-Physicians Management Unrepresente

	W-I8	BI-WEEKLY SALARY AS OF JUNE 2022-	ARY AS OF	JUNE 202	' -	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TINO
EH8002:Physician	\$7,185	V	<contract range=""></contract>	de>	\$21,969	70	* 65	* 69	P-Physicians UAPD
- RH1163:Senior Nurse Practitioner - Inpatient	\$5,705	\$5,991	\$6,290	\$6,605	\$6,935				M-Registered Nurses CNA
- RH1162:Nurse Practitioner II - Inpatient	\$5,515	\$5,791	\$6,081	\$6,385	\$6,704	7	7	7	M-Registered Nurses CNA
- RH1161:Nurse Practitioner I - Inpatient	\$5,305	\$5,570	\$5,848	\$6,141	\$6,448	2	2	2	M-Registered Nurses CNA
- RH1167:Senior Nurse Practitioner - Ambulatory	\$5,332	\$5,599	\$5,879	\$6,173	\$6,481	က	* 2	* 5	M-Registered Nurses CNA
- RH1166:Nurse Practitioner II -Ambulatory	\$5,152	\$5,410	\$5,681	\$5,965	\$6,263	2	*	*	M-Registered Nurses CNA
- RH1165:Nurse Practitioner I - Ambulatory	\$4,956	\$5,203	\$5,464	\$5,737	\$6,024	2	2	2	M-Registered Nurses CNA
- RH1203:Senior Physician Assistant	\$3,774	\$3,963	\$4,161	\$4,369	\$4,587				E-Professional SEIU
- RH1202:Physician Assistant II	\$3,594	\$3,774	\$3,963	\$4,161	\$4,369				E-Professional SEIU
- RH1201:Physician Assistant I	\$3,423	\$3,594	\$3,774	\$3,962	\$4,160				E-Professional SEIU
RH1170:Nurse Midwife	\$5,356	\$5,624	\$5,905	\$6,200	\$6,510	2	2	ß	M-Registered Nurses CNA
RH1150:Clinical Nurse Specialist	\$4,886	\$5,131	\$5,387	\$5,657	\$5,939	-	-	~	M-Registered Nurses CNA
RH4331:Pharmacy Supervisor	\$4,723	\$4,959	\$5,207	\$5,468	\$5,741	2	2	2	R-Supervisors Unit SEIU
- RH1106:Staff Nurse-V-Assistant Department Manager - Inpatient	\$4,694	\$4,929	\$5,175	\$5,434	\$5,706	71	71	71	M-Registered Nurses CNA
- RH1105:Staff Nurse V Clinical Nurse - Inpatient	\$4,694	\$4,929	\$5,175	\$5,434	\$5,706	16	16	16	M-Registered Nurses CNA
- RH1104:Staff Nurse IV - Inpatient	\$4,428	\$4,649	\$4,882	\$5,126	\$5,382	165	177 *	177 *	M-Registered Nurses CNA
- RH1126:Staff Nurse V-Assistant Department Manager - Ambulatory	\$4,387	\$4,606	\$4,836	\$5,078	\$5,332	2	2	2	M-Registered Nurses CNA
- RH1125:Staff Nurse V -Clinical Nurse - Ambulatory	\$4,387	\$4,606	\$4,836	\$5,078	\$5,332				M-Registered Nurses CNA
- RH1103:Staff Nurse III - Inpatient	\$4,157	\$4,365	\$4,583	\$4,812	\$5,053	138	148 *	148 *	M-Registered Nurses CNA
- RH1124:Staff Nurse IV - Ambulatory	\$4,137	\$4,344	\$4,561	\$4,790	\$5,029	18	13 *	* £1	M-Registered Nurses CNA
- RH1123:Staff Nurse III - Ambulatory	\$3,883	\$4,077	\$4,281	\$4,495	\$4,720	2	* 7	* 2	M-Registered Nurses CNA
- RH1102:Staff Nurse II - Inpatient	\$3,791	\$3,980	\$4,179	\$4,388	\$4,607	2	2	Ð	M-Registered Nurses CNA
- RH1122:Staff Nurse II - Ambulatory	\$3,610	\$3,791	\$3,980	\$4,179	\$4,388				M-Registered Nurses CNA
- RH1101:Staff Nurse I - Inpatient	\$3,558	\$3,736	\$3,922	\$4,118	\$4,324	6	6	σ	M-Registered Nurses CNA
- RH1121:Staff Nurse I - Ambulatory	\$3,388	\$3,557	\$3,735	\$3,922	\$4,118				M-Registered Nurses CNA
RH4350:Pharmacist - Clinical	\$4,633	\$4,864	\$5,107	\$5,363	\$5,631	2	2	2	E-Professional SEIU
- RH4355:Pharmacist	\$4,413	\$4,633	\$4,865	\$5,108	\$5,363	14	4	14	E-Professional SEIU
- RH4354:Pharmacist - Trainee	\$3,356	\$3,524	\$3,700	\$3,885	\$4,079				E-Professional SEIU
RH1240:Quality Improvement Coordinator	\$4,222	\$4,433	\$4,654	\$4,887	\$5,131	-	-	~	M-Registered Nurses CNA
RH1235:Infection Control Coordinator	\$4,222	\$4,433	\$4,654	\$4,887	\$5,131	-	-	~	M-Registered Nurses CNA
RH4080:Assistant Clinical Lab Operations Manager	\$3,924	\$4,120	\$4,326	\$4,542	\$4,769	-	-	~	R-Supervisors Unit SEIU
R11204:Department Applications Analyst IV	\$3,811	\$4,001	\$4,202	\$4,412	\$4,632	4	4	4	E-Professional SEIU
R11104:Department Information Systems Analyst IV	\$3,811	\$4,001	\$4,202	\$4,412	\$4,632	က	က	က	E-Professional SEIU
RH4003:Clinical Lab Scientist III	\$3,665	\$3,848	\$4,041	\$4,243	\$4,455	9	9	9	R-Supervisors Unit SEIU
R11103:Department Information Systems Analyst III	\$3,490	\$3,665	\$3,848	\$4,040	\$4,243	2	2	2	E-Professional SEIU
RH6205: Physical Therapist IV - Asst Department Manager	\$3,439	\$3,611	\$3,791	\$3,981	\$4,180	-	-	-	R-Supervisors Unit SEIU

POSITION BUDGET DETAIL FISCAL YEAR 2021-2022

	W-IB	EEKLY SA	BI-WEEKLY SALARY AS OF JUNE 2022	: JUNE 202	2-	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	LIND
- RH6204:Physical Therapist - Clinical Specialist	\$3,439	\$3,611	\$3,791	\$3,981	\$4,180	က	က	က	E-Professional SEIU
- RH6203:Physical Therapist - Senior	\$3,180	\$3,339	\$3,506	\$3,681	\$3,865	ဂ	* 4	* 4	E-Professional SEIU
- RH6202:Physical Therapist	\$2,801	\$2,941	\$3,088	\$3,243	\$3,405	-	-	-	E-Professional SEIU
- RH6200:Physical Therapist Assistant	\$2,030	\$2,131	\$2,238	\$2,350	\$2,467	-	-	-	F-Paraprofessional & Technical SEIU
- RH5154:Ultrasound Specialist IV	\$3,423	\$3,594	\$3,774	\$3,962	\$4,160	4	4	4	F-Paraprofessional & Technical SEIU
- RH5153:Ultrasound Specialist III	\$3,104	\$3,259	\$3,422	\$3,593	\$3,773	2	2	2	F-Paraprofessional & Technical SEIU
- RH5152:Ultrasound Specialist II	\$2,707	\$2,843	\$2,985	\$3,134	\$3,291				F-Paraprofessional & Technical SEIU
- RH5151:Ultrasound Specialist I	\$2,432	\$2,554	\$2,681	\$2,815	\$2,956				F-Paraprofessional & Technical SEIU
- RH4002:Clinical Lab Scientist II	\$3,227	\$3,389	\$3,558	\$3,736	\$3,923	17	17	17	E-Professional SEIU
- RH4001:Clinical Lab Scientist I	\$2,927	\$3,073	\$3,227	\$3,388	\$3,557				E-Professional SEIU
MH7456:Chief Resident - Department of Surgery	\$3,356	\$3,524	\$3,700	\$3,885	\$4,079	-	-	-	E-Professional SEIU
- RH6005:Occupational Therapist IV - Asst Dept Manager	\$3,228	\$3,389	\$3,558	\$3,736	\$3,923				R-Supervisors Unit SEIU
- RH6004:Occupational Therapist - Clinical Specialist	\$3,228	\$3,389	\$3,558	\$3,736	\$3,923		*	*	E-Professional SEIU
- RH6003:Occupational Therapist - Senior	\$3,014	\$3,164	\$3,323	\$3,489	\$3,663	-	-	-	E-Professional SEIU
- RH6002:Occupational Therapist	\$2,629	\$2,761	\$2,899	\$3,043	\$3,196				E-Professional SEIU
- RH6000:Occupational Therapist Assistant	\$1,868	\$1,961	\$2,059	\$2,162	\$2,270	-	-	-	F-Paraprofessional & Technical SEIU
- RH5103:Nuclear Medicine Specialist III	\$3,227	\$3,389	\$3,558	\$3,736	\$3,923	-	-	-	F-Paraprofessional & Technical SEIU
- RH5102:Nuclear Medicine Specialist II	\$2,884	\$3,028	\$3,179	\$3,338	\$3,505				F-Paraprofessional & Technical SEIU
- RH5101:Nuclear Medicine Specialist I	\$2,553	\$2,681	\$2,815	\$2,956	\$3,103				F-Paraprofessional & Technical SEIU
RH5185:RadiologicTech Educational Coordinator	\$3,211	\$3,371	\$3,540	\$3,717	\$3,903	-	-	-	F-Paraprofessional & Technical SEIU
RH6490:Audiologist	\$3,134	\$3,291	\$3,456	\$3,628	\$3,810	-	-	-	E-Professional SEIU
- RH6405:Speech Therapist IV - Asst Department Manager	\$3,134	\$3,291	\$3,456	\$3,628	\$3,810				R-Supervisors Unit SEIU
- RH6404:Speech Therapist IV - Clinical Specialist	\$3,228	\$3,389	\$3,558	\$3,736	\$3,923	-	-	-	E-Professional SEIU
- RH6403:Speech Therapist III - Senior	\$2,898	\$3,043	\$3,195	\$3,354	\$3,522	-	-	-	E-Professional SEIU
- RH6402:Speech Therapist II - Staff	\$2,707	\$2,843	\$2,985	\$3,134	\$3,291	-	-	-	E-Professional SEIU
- RH6401:Speech Therapist I	\$2,420	\$2,541	\$2,668	\$2,801	\$2,941				E-Professional SEIU
RS3043:Clinical Social Worker III	\$3,119	\$3,275	\$3,438	\$3,610	\$3,791	-	-	-	R-Supervisors Unit SEIU
- R11202:Department Applications Analyst II	\$3,058	\$3,211	\$3,371	\$3,540	\$3,717	2	2	2	E-Professional SEIU
- R11201:Department Applications Analyst I	\$2,491	\$2,616	\$2,747	\$2,884	\$3,028				E-Professional SEIU
- R11102:Department Information Systems Analyst II	\$3,058	\$3,211	\$3,371	\$3,540	\$3,717				E-Professional SEIU
- RI1101:Department Information Systems Analyst I	\$2,491	\$2,616	\$2,747	\$2,884	\$3,028				E-Professional SEIU
RH5005:Supervising Radiologic Technologist	\$3,029	\$3,180	\$3,339	\$3,506	\$3,682	2	2	2	R-Supervisors Unit SEIU
RH5180:Radiologic Technologist Instructor	\$2,884	\$3,028	\$3,179	\$3,338	\$3,502	-	-	-	F-Paraprofessional & Technical SEIU
- RH5004:Radiologic Technologist III - Special Procedures	\$2,871	\$3,014	\$3,165	\$3,323	\$3,489	4	4	4	F-Paraprofessional & Technical SEIU
- RH5003:Radiologic Technologist III - Mammography	\$2,871	\$3,014	\$3,165	\$3,323	\$3,489	က	က	က	F-Paraprofessional & Technical SEIU
- RH5002:Radiologic Technologist II	\$2,579	\$2,708	\$2,843	\$2,985	\$3,135	10	10	10	F-Paraprofessional & Technical SEIU

POSITION BUDGET DETAIL FISCAL YEAR 2021-2022

		BI-WE	EKLY SAL	ARY AS OF	BI-WEEKLY SALARY AS OF JUNE 2022	Į.	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
	JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TINO
	- RH5001:Radiologic Technologist I	\$2,456	\$2,579	\$2,708	\$2,843	\$2,985	2	2	D.	F-Paraprofessional & Technical SEIU
	- RB6205:Business Analyst II	\$2,856	\$2,999	\$3,149	\$3,306	\$3,472	6	6	б	F-Paraprofessional & Technical SEIU
	- RB6204:Business Analyst I	\$2,121	\$2,227	\$2,338	\$2,455	\$2,578	-	-	-	F-Paraprofessional & Technical SEIU
	RB5500:Departmental Personnel Analyst	\$2,801	\$2,941	\$3,088	\$3,242	\$3,404	က	က	ဇ	D-Confidential Unrepresented
	MH7452:Chief Resident - Internal Medicine	\$2,787	\$2,927	\$3,073	\$3,227	\$3,388	-	-	-	E-Professional SEIU
	MH7453:Chief Resident - Department of Family Prac-Ped	\$2,787	\$2,927	\$3,073	\$3,227	\$3,388	-	-	-	E-Professional SEIU
_	- MH7420:Resident Physician 4th Year					\$3,119	3	3	ဇ	E-Professional SEIU
	- MH7424:Resident Physician 3rd Year					\$2,857	က	ဇ	ဇ	E-Professional SEIU
	- MH7426:Resident Physician 2nd Year					\$2,591	17	17	17	E-Professional SEIU
	- MH7428:Resident Physician 1st Year					\$2,294	18	18	18	E-Professional SEIU
_	- SH7615:Intern	\$2,030	\$2,131	\$2,238	\$2,350	\$2,467	23	23	23	E-Professional SEIU
	- RS3042:Clinical Social Worker II	\$2,760	\$2,898	\$3,043	\$3,195	\$3,355	7	2	2	E-Professional SEIU
_	- RS3041:Clinical Social Worker I	\$2,480	\$2,604	\$2,734	\$2,871	\$3,014	4	5	* M	E-Professional SEIU
	RH5352:Respiratory Care Practitioner Supervisor	\$2,760	\$2,898	\$3,043	\$3,195	\$3,355	က	က	က	R-Supervisors Unit SEIU
	- RB6512:Management Analyst II	\$2,747	\$2,884	\$3,028	\$3,180	\$3,339	-	-	-	F-Paraprofessional & Technical SEIU
	- RB6511:Management Analyst I	\$2,040	\$2,142	\$2,249	\$2,361	\$2,479				F-Paraprofessional & Technical SEIU
	RB4003:Accountant III	\$2,707	\$2,842	\$2,984	\$3,133	\$3,290	ဂ	က	က	F-Paraprofessional & Technical SEIU
_	- RH5353:Respiratory Care Practitioner II	\$2,579	\$2,708	\$2,843	\$2,985	\$3,135	18	23 *	23 *	F-Paraprofessional & Technical SEIU
	- RH5351:Respiratory Care Practitioner I	\$2,456	\$2,579	\$2,708	\$2,843	\$2,985	8	ဂ	က	F-Paraprofessional & Technical SEIU
	RC1013:Assistant Facilities Manager - HCS	\$2,566	\$2,694	\$2,829	\$2,970	\$3,119	-	-	-	R-Supervisors Unit SEIU
	- RB6002:Administrative Assistant II	\$2,479	\$2,603	\$2,733	\$2,869	\$3,013	-	-	-	F-Paraprofessional & Technical SEIU
	- RB6001:Administrative Assistant I	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629				F-Paraprofessional & Technical SEIU
	- RB6000:Junior Administrative Assistant	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292				F-Paraprofessional & Technical SEIU
	RB6120:Charge Description Master Analyst	\$2,456	\$2,579	\$2,708	\$2,843	\$2,985	-	-	-	F-Paraprofessional & Technical SEIU
	RH0130:Assistant Medical Records Administrator	\$2,456	\$2,579	\$2,708	\$2,843	\$2,985	-	-	-	R-Supervisors Unit SEIU
	RI1303:Department Information Systems Specialist III	\$2,420	\$2,541	\$2,668	\$2,801	\$2,941	2	2	2	F-Paraprofessional & Technical SEIU
	- RH8002:Clinical Dietitian II	\$2,408	\$2,529	\$2,655	\$2,788	\$2,927	9	9	9	E-Professional SEIU
	- RH8001:Clinical Dietitian I	\$2,238	\$2,350	\$2,468	\$2,591	\$2,721				E-Professional SEIU
	RC5003:Special Systems Technician	\$2,396	\$2,516	\$2,641	\$2,773	\$2,912	2	2	2	I-Trades Labor & Institutional SEIU
	- RH0753:Biomedical Equipment Technician III	\$2,384	\$2,504	\$2,629	\$2,760	\$2,898	2	2	2	R-Supervisors Unit SEIU
	- RH0752:Biomedical Equipment Technician II	\$2,228	\$2,339	\$2,456	\$2,579	\$2,708	2	2	2	I-Trades Labor & Institutional SEIU
	- RH0751:Biomedical Equipment Technician I	\$2,020	\$2,121	\$2,227	\$2,338	\$2,455				I-Trades Labor & Institutional SEIU
	RC4001:Office Building Engineer	\$2,339	\$2,456	\$2,579	\$2,708	\$2,843	-	* 5	* 2	I-Trades Labor & Institutional SEIU
· 	- RB4002:Accountant II	\$2,339	\$2,456	\$2,579	\$2,708	\$2,844	-	-	-	F-Paraprofessional & Technical SEIU
· 	- RB4001:Accountant I	\$1,991	\$2,090	\$2,195	\$2,304	\$2,420				F-Paraprofessional & Technical SEIU
_	RC0410:Electrician	\$2,327	\$2,444	\$2,566	\$2,694	\$2,829	2	2	2	I-Trades Labor & Institutional SEIU

	M-IB-	EEKLY SAI	BI-WEEKLY SALARY AS OF JUNE 2022	= JUNE 202	2	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TINO
RH3032:Senior Operating Room Technician	\$2,315	\$2,431	\$2,552	\$2,680	\$2,814	-	4	* 4	F-Paraprofessional & Technical SEIU
RO4212:Medical Coder - Certified	\$2,294	\$2,408	\$2,529	\$2,655	\$2,788	12	12	12	F-Paraprofessional & Technical SEIU
RC0404:Crafts Worker IV	\$2,294	\$2,408	\$2,529	\$2,655	\$2,788	-	-	-	R-Supervisors Unit SEIU
RH2075:Renal Dialysis Procedures Tech	\$2,249	\$2,362	\$2,480	\$2,604	\$2,734	-	-	-	F-Paraprofessional & Technical SEIU
- RC0403:Crafts Worker III	\$2,142	\$2,249	\$2,362	\$2,480	\$2,604	10	* 6	* o	I-Trades Labor & Institutional SEIU
- RC0402:Crafts Worker II	\$1,679	\$1,763	\$1,851	\$1,943	\$2,041				I-Trades Labor & Institutional SEIU
- RC0401:Crafts Worker I	\$1,522	\$1,598	\$1,678	\$1,762	\$1,850				LTrades Labor & Institutional SEIU
RC4000:Central Plant Engineer	\$2,142	\$2,249	\$2,362	\$2,480	\$2,604	2	2	2	I-Trades Labor & Institutional SEIU
 R11302:Deptartment Information Systems Specialist II 	\$2,142	\$2,249	\$2,362	\$2,480	\$2,604	4	4	4	F-Paraprofessional & Technical SEIU
 R11301:Deptartment Information Systems Specialist I 	\$1,943	\$2,040	\$2,142	\$2,249	\$2,361				F-Paraprofessional & Technical SEIU
- RH3031:Operating Room Technician II	\$2,110	\$2,215	\$2,326	\$2,442	\$2,564	15	15	15	F-Paraprofessional & Technical SEIU
- RH3030:Operating Room Technician I	\$1,737	\$1,824	\$1,915	\$2,010	\$2,111	-	-	-	F-Paraprofessional & Technical SEIU
RH5010:Echocardiographic Technician	\$2,000	\$2,100	\$2,205	\$2,316	\$2,431	က	* 5	* 5	F-Paraprofessional & Technical SEIU
RO2060: Executive Secretary	\$1,952	\$2,049	\$2,152	\$2,259	\$2,372	-	-	-	G-Office & Office Technical SEIU
RH2010:Special Care Clinic Supervisor	\$1,943	\$2,040	\$2,142	\$2,249	\$2,361	-	-	-	R-Supervisors Unit SEIU
- RH2002:Senior Licensed Vocational Nurse	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292	က	* 5	* 5	F-Paraprofessional & Technical SEIU
- RH2001:Licensed Vocational Nurse	\$1,797	\$1,887	\$1,981	\$2,080	\$2,184	12	*	* ∞	F-Paraprofessional & Technical SEIU
RO1010:Patient Financial Services Supervisor	\$1,868	\$1,961	\$2,059	\$2,162	\$2,271	က	က	က	R-Supervisors Unit SEIU
- RO1141:Residency Training Program Tech II	\$1,832	\$1,924	\$2,020	\$2,121	\$2,227	က	က	က	G-Office & Office Technical SEIU
- RO1140:Residency Training Program Tech I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050				G-Office & Office Technical SEIU
- RH0240:Trauma Registrar II	\$1,806	\$1,896	\$1,991	\$2,090	\$2,195	ю	က	က	G-Office & Office Technical SEIU
- RH0230:Trauma Registrar I	\$1,638	\$1,720	\$1,806	\$1,897	\$1,992	-	-	-	G-Office & Office Technical SEIU
RC2012:Storekeeper II	\$1,806	\$1,896	\$1,991	\$2,090	\$2,195	-	-	-	R-Supervisors Unit SEIU
RO4603:Senior Collections Clerk	\$1,779	\$1,868	\$1,962	\$2,060	\$2,163	2	2	2	G-Office & Office Technical SEIU
RH0120:Medical Librarian	\$1,770	\$1,859	\$1,952	\$2,049	\$2,152	-	-	-	F-Paraprofessional & Technical SEIU
RH4903:Laboratory Assistant Supervisor	\$1,770	\$1,859	\$1,952	\$2,049	\$2,152	_	-	-	R-Supervisors Unit SEIU
- RH2152:Special Procedures Technician II	\$1,754	\$1,841	\$1,934	\$2,030	\$2,132	-	*	*	F-Paraprofessional & Technical SEIU
- RH2151:Special Procedures Technician I	\$1,671	\$1,754	\$1,842	\$1,934	\$2,031				F-Paraprofessional & Technical SEIU
RO4900:Purchasing Technician	\$1,737	\$1,823	\$1,914	\$2,010	\$2,111	ဂ	က		G-Office & Office Technical SEIU
RH4930:Medical Technician	\$1,720	\$1,806	\$1,896	\$1,991	\$2,091	2	2	2	F-Paraprofessional & Technical SEIU
RH0301:Lead Patient Services Representative	\$1,720	\$1,806	\$1,896	\$1,991	\$2,091	_	-	-	F-Paraprofessional & Technical SEIU
- RO4202:Medical Records Technician II	\$1,720	\$1,806	\$1,896	\$1,991	\$2,091	က	က	ဂ	G-Office & Office Technical SEIU
- RO4201:Medical Records Technician I	\$1,560	\$1,638	\$1,720	\$1,806	\$1,896	-	-	-	G-Office & Office Technical SEIU
RI0110:Office Systems Specialist	\$1,694	\$1,779	\$1,868	\$1,962	\$2,060	ဂ	*	*	F-Paraprofessional & Technical SEIU
RF0302:Assistant Manager Housekeeping Services	\$1,694	\$1,779	\$1,868	\$1,962	\$2,060	-	-	-	R-Supervisors Unit SEIU
RF0110:Food Service Assistant Director	\$1,694	\$1,779	\$1,868	\$1,962	\$2,060	-	~	-	R-Supervisors Unit SEIU

	M-I8	EKLY SAI	BI-WEEKLY SALARY AS OF JUNE 2022	: JUNE 202	-	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	UNIT
- RH4453:Pharmacy Technician III	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	е	က	က	F-Paraprofessional & Technical SEIU
- RH4452:Pharmacy Technician II	\$1,568	\$1,646	\$1,728	\$1,815	\$1,905	6	6	6	F-Paraprofessional & Technical SEIU
- RH4451:Pharmacy Technician I	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815				F-Paraprofessional & Technical SEIU
RH4410:Pharmaceutical Inventory Technician	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	F-Paraprofessional & Technical SEIU
RO4130:Credentialing Specialist	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	2	2	2	G-Office & Office Technical SEIU
RO3011:Accounting Technician I	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
RO2050:Administrative Secretary	\$1,686	\$1,771	\$1,859	\$1,952	\$2,050	-	-	-	G-Office & Office Technical SEIU
RC2011:Storekeeper I	\$1,599	\$1,679	\$1,763	\$1,851	\$1,943	4	4	4	I-Trades Labor & Institutional SEIU
RH3040:Orthopedic Technician	\$1,599	\$1,679	\$1,763	\$1,851	\$1,943	-	-	-	F-Paraprofessional & Technical SEIU
RH0300:Patient Services Representative	\$1,599	\$1,679	\$1,763	\$1,851	\$1,943	=======================================	=	1	F-Paraprofessional & Technical SEIU
RC0800:Park Worker	\$1,583	\$1,662	\$1,745	\$1,833	\$1,924	е	က	က	I-Trades Labor & Institutional SEIU
RO6700:Office Technician/Coordinator	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	10	* o	* o	G-Office & Office Technical SEIU
RO2000:Office Secretary	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	4	* m	* %	G-Office & Office Technical SEIU
RO1000:Office Supervisor	\$1,576	\$1,655	\$1,737	\$1,824	\$1,915	∞	* 9	* 9	R-Supervisors Unit SEIU
RH0853:Sterile Processing Tech Supervisor	\$1,575	\$1,653	\$1,736	\$1,823	\$1,914	-	-	-	R-Supervisors Unit SEIU
RF0130:Baker	\$1,537	\$1,614	\$1,695	\$1,779	\$1,868	-	-	-	I-Trades Labor & Institutional SEIU
RF0105: Food Service Supervisor	\$1,537	\$1,614	\$1,695	\$1,779	\$1,868	က	က	က	R-Supervisors Unit SEIU
RH4902:Laboratory Assistant II	\$1,530	\$1,606	\$1,686	\$1,771	\$1,859	∞	∞	80	F-Paraprofessional & Technical SEIU
RO6120:Department Payroll Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	2	2	2	G-Office & Office Technical SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	24	24	24	G-Office & Office Technical SEIU
- RH0852:Sterile Processing Technician II	\$1,494	\$1,568	\$1,647	\$1,729	\$1,816	9	9	9	I-Trades Labor & Institutional SEIU
- RH0851:Sterile Processing Technician I	\$1,387	\$1,457	\$1,530	\$1,606	\$1,686	2	2	2	I-Trades Labor & Institutional SEIU
RF0203:Lead Laundry Worker	\$1,443	\$1,515	\$1,591	\$1,671	\$1,754	-	-	-	R-Supervisors Unit SEIU
- RO6110:Senior Office Assistant	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	22	* 22	* 55	G-Office & Office Technical SEIU
- RO6105:Office Assistant	\$1,354	\$1,422	\$1,493	\$1,568	\$1,646	13	*	*	G-Office & Office Technical SEIU
RH0200:Patient Registration Clerk	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	42	* 82	* 58	G-Office & Office Technical SEIU
RC5011:Hospital Telephone Operator II	\$1,422	\$1,494	\$1,568	\$1,647	\$1,729	9	9	9	G-Office & Office Technical SEIU
- RC2001:Stock Clerk II	\$1,415	\$1,486	\$1,560	\$1,638	\$1,720	2	2	2	I-Trades Labor & Institutional SEIU
- RC2000:Stock Clerk I	\$1,283	\$1,347	\$1,415	\$1,485	\$1,560				I-Trades Labor & Institutional SEIU
RF0301:Lead Housekeeper	\$1,415	\$1,486	\$1,560	\$1,638	\$1,720	е	က	က	R-Supervisors Unit SEIU
RH4901:Laboratory Assistant I	\$1,375	\$1,443	\$1,516	\$1,591	\$1,671	6	6	6	F-Paraprofessional & Technical SEIU
RH2060:Dialysis Patient Care Technician	\$1,368	\$1,437	\$1,508	\$1,584	\$1,663	16	16	16	F-Paraprofessional & Technical SEIU
RH3200:Outpatient Clinic Assistant	\$1,341	\$1,408	\$1,478	\$1,552	\$1,630	81	37 *	37 *	F-Paraprofessional & Technical SEIU
- RH3001:Nursing Assistant	\$1,335	\$1,402	\$1,472	\$1,545	\$1,623	40	40	40	F-Paraprofessional & Technical SEIU
- RH3000:Nursing Assistant Trainee	\$1,159	\$1,217	\$1,278	\$1,341	\$1,408				F-Paraprofessional & Technical SEIU
RC1500:Delivery Driver	\$1,334	\$1,401	\$1,471	\$1,545	\$1,622	-	-	-	I-Trades Labor & Institutional SEIU

POSITION BUDGET DETAIL FISCAL YEAR 2021-2022

	M-I8	BI-WEEKLY SALARY AS OF JUNE 2022	ARY AS O	F JUNE 20;	72	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
JOB CODE POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2021	2021-2022	2021-2022	TINO
RH0201:Hospital Unit Clerk	\$1,334	\$1,401	\$1,471	\$1,545	\$1,622	25	25	25	G-Office & Office Technical SEIU
- RF0103:Food Service Worker III	\$1,322	\$1,388	\$1,457	\$1,530	\$1,607	4	4	4	I-Trades Labor & Institutional SEIU
- RF0102:Food Service Worker II	\$1,205	\$1,265	\$1,328	\$1,395	\$1,465	O	6	6	I-Trades Labor & Institutional SEIU
- RF0101:Food Service Worker I	\$1,131	\$1,188	\$1,247	\$1,310	\$1,375	∞	80	∞	I-Trades Labor & Institutional SEIU
RH0820:Supply Distribution Technician	\$1,283	\$1,347	\$1,415	\$1,485	\$1,560	9	9	9	I-Trades Labor & Institutional SEIU
RF0300:Housekeeping Service Worker	\$1,223	\$1,284	\$1,348	\$1,416	\$1,487	42	42	42	LTrades Labor & Institutional SEIU
RH0705:Hospital Attendant	\$1,216	\$1,277	\$1,341	\$1,408	\$1,479	0	6	6	F-Paraprofessional & Technical SEIU
RF0201:Laundry Worker	\$1,142	\$1,199	\$1,259	\$1,322	\$1,388	2	Ω	5	I-Trades Labor & Institutional SEIU
			٩	ALLOCATED TOTAL	TOTAL	1,407	1,333 *	1,333 *	
				Tempor	Temporary (FTE)	428.9	377.7 *	377.7 *	
				POSITIO	POSITION TOTAL	1,835.9	1,710.7 *	1,710.7 *	
Budget Unit 9230901000 AIRPORT ENTERPRISE									
EB1305:Airport Director	\$4,653	\$4,885	\$5,130	\$5,386	\$5,655	-	-	-	A-Executive Unrepresented
EB1315:Airport Deputy Director	\$4,019	\$4,220	\$4,431	\$4,652	\$4,885	-	-	-	B-Senior Management Unrepresented
RP0500:Airport Operations Supervisor	\$1,868	\$1,961	\$2,059	\$2,162	\$2,270	-	-	-	R-Supervisors Unit SEIU
- RB4002:Accountant II	\$2,339	\$2,456	\$2,579	\$2,708	\$2,844	-	-	-	F-Paraprofessional & Technical SEIU
- RB4001:Accountant I	\$1,991	\$2,090	\$2,195	\$2,304	\$2,420				F-Paraprofessional & Technical SEIU
RC0404:Crafts Worker IV	\$2,294	\$2,408	\$2,529	\$2,655	\$2,788	-	-	-	R-Supervisors Unit SEIU
RC0403:Crafts Worker III	\$2,142	\$2,249	\$2,362	\$2,480	\$2,604	2	2	2	I-Trades Labor & Institutional SEIU
- RB6001:Administrative Assistant I	\$2,163	\$2,271	\$2,384	\$2,503	\$2,629	-	-	-	F-Paraprofessional & Technical SEIU
 RB6000:Junior Administrative Assistant 	\$1,886	\$1,980	\$2,079	\$2,183	\$2,292				F-Paraprofessional & Technical SEIU
- RP0500:Airport Operations Specialist	\$1,868	\$1,961	\$2,059	\$2,162	\$2,270	4	4	4	I-Trades Labor & Institutional SEIU
- RP0495:Airport Operations Worker	\$1,694	\$1,779	\$1,868	\$1,962	\$2,060	-	-	-	I-Trades Labor & Institutional SEIU
- RC0402:Crafts Worker II	\$1,679	\$1,763	\$1,851	\$1,943	\$2,041		* 2	* 5	I-Trades Labor & Institutional SEIU
- RC0401:Crafts Worker I	\$1,522	\$1,598	\$1,678	\$1,762	\$1,850				I-Trades Labor & Institutional SEIU
RO6115:Office Assistant Specialist	\$1,493	\$1,568	\$1,646	\$1,729	\$1,815	-	-	-	G-Office & Office Technical SEIU

TOTAL ALLOCATED POSITIONS	6,680	* 898'9	* 898'9
TOTAL TEMPORARY (FTE)	794.5	* 811.0	811.0 *
GRAND TOTAL	7,474.5	7,679.0 *	7,679.0

16 * 0.0 * 16.0 *

16 * 0.0 * 16.0 *

0.1 1.4

ALLOCATED TOTAL
Temporary (FTE)
POSITION TOTAL





CAPITAL ASSETS BUDGET DETAIL FISCAL YEAR 2021-2022

EQUIPMENT

	-	REC	QUESTED	RECO	MMENDED
DESCRIPTION	U	JNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 1013000000 - REGISTRAR OF VO	ΓERS				
1001 Warehouse Forklift		1 _	\$37,907	1 _	\$37,907
	TOTAL		\$37,907		\$37,907
BUDGET UNIT - 2020200000 - DISTRICT ATTORNE	Y'S OFFICE				
1001 Vehicles		4	\$170,000	4	\$170,000
1002 Vehicles		2 _	80,000	2 _	80,000
	TOTAL		\$250,000		\$250,000
BUDGET UNIT - 2021609000 - CALIFORNIA METHA	AMPHETAMINE	ENFOR	CEMENT TEA	M	
1001 Vehicle		1	\$34,000	1	\$34,000
1002 Vehicle		1	29,000	1	29,000
1003 Trailer		1 _	9,600	1 _	9,600
	TOTAL		\$72,600		\$72,600
BUDGET UNIT - 2021610000 - SHERIFF - AUTOMA	TED FINGERPR	RINT			
3001 Automation Equipment		1 _	\$1,000,000	1 _	\$1,000,000
	TOTAL		\$1,000,000		\$1,000,000
BUDGET UNIT - 2021614170 - SHERIFF-OFF HIGH	WAY ENFORCM	INT			
1001 Utility Terrain Vehicle		1	\$38,998	1	\$38,998
2001 Mobile Radio		1 _	7,391	1 _	7,391
	TOTAL		\$46,389		\$46,389
BUDGET UNIT - 2021616000 - SHERIFF - PORT SE	CURITY GRANT	Γ			
1001 Night Vision Goggle Systems		10 _	\$150,000	10 _	\$150,000
	TOTAL		\$150,000		\$150,000
BUDGET UNIT - 2021619000 - SHERIFF - ANIMAL	SERVICES				
1001 Vehicle		1	\$41,000	1	\$41,000
1001 Verillole		· —	+ ,	• –	Ψ11,000

			RE	QUESTED	RECO	MMENDED
	DESCRIPTION		UNITS	AMOUNT	JNITS	AMOUNT
BUDGET	UNIT - 2021620000 - SHERIFF - PATROL					
1001	Canines		3	\$45,000	3	\$45,000
1002	Workstation Remodel		1	50,000	1	50,000
1003	Vehicles		11	407,000	11	407,000
1004	Motorcycles		2	64,000	2	64,000
2001	Portable Radios		11	73,634	11	73,634
2002	Mobile Radios		13	109,395	13	109,395
		TOTAL	_	\$749,029		\$749,029
BUDGET	UNIT - 2021622000 - SHERIFF - COMMUNICATION	ONS				
	Vehicle	0.10	1	\$37,000	1	\$37,000
	Mobile Radio		1	8,415	1	8,415
	Portable Radio		1	6,694	1	6,694
2002	T official of ficial of	TOTAL	-	\$52,109	· <u> </u>	\$52,109
	UNIT - 2021626000 - SHERIFF - DETECTIVES					
	Vehicles		3	\$100,500	3	\$100,500
2001	Mobile Radios		3	29,517	3	29,517
2002	Portable Radios		3 _	20,082	3 _	20,082
		TOTAL		\$150,099		\$150,099
	UNIT - 2021628000 - SHERIFF - RECORDS					
1001	Workstation		1 -	\$6,000	1 _	\$6,000
		TOTAL		\$6,000		\$6,000
BUDGET	UNIT - 2021635000 - SHERIFF - CIVIL					
1001	Vehicle		1	\$65,000	1	\$65,000
2001	Mobile Radio		1	9,839	1	9,839
2002	Portable Radio		1	6,694	1 _	6,694
		TOTAL		\$81,533		\$81,533

	RE	QUESTED	RECO	MMENDED
DESCRIPTION	UNITS	AMOUNT U	INITS	AMOUNT
BUDGET UNIT - 2021645000 - SHERIFF - ADMINISTRA	ATION/SUPPORT S			
2001 Portable Radio	1 _	\$6,694	1 _	\$6,694
	TOTAL	\$6,694		\$6,694
BUDGET UNIT - 2021649000 - SHERIFF - INFORMATION	ON SYSTEMS			
3001 Upgrade Network Path Bandwidth	1	\$84,056	1	\$84,056
	TOTAL	\$84,056		\$84,056
BUDGET UNIT - 2021650000 - SHERIFF - LATHROP PO	OLICE CONTRACT			
2001 Mobile Radios	3 _	\$25,245	3 _	\$25,245
	TOTAL	\$25,245		\$25,245
DUDOET UNIT CONCESSOR QUEDIES DATEOU OL	-OF AD400			
BUDGET UNIT - 2021655000 - SHERIFF - PATROL-SLI				
1001 Carbon Fiber Disruptor	1	\$7,602	1	\$7,602
1002 Drone Systems	2	35,558	2	35,558
1003 Patrol Vehicle Technology Upgrades	4	137,532	4	137,532
3001 Conference Room Audio System	1 _	41,401	1 _	41,401
	TOTAL	\$222,093		\$222,093
BUDGET UNIT - 2021657000 - SHERIFF - CUSTODY-S	I ESF-AR109			
1001 Bariatric Hospital Bed	1	\$6,100	1	\$6,100
'				
3001 Fiber Optic Cable Project	1 _ TOTAL	51,038 \$57,138	1 _	51,038 \$57,138
	TOTAL	φ37,136		φ57,136
BUDGET UNIT - 2022600000 - SHERIFF - CUSTODY				
1001 Truck Driving Simulator Program	1	\$128,223	1	\$128,223
1002 Vehicle	1 _	44,000	1 _	44,000
	TOTAL	\$172,223		\$172,223

			REQ	UESTED	RECON	MENDED
ı	DESCRIPTION	I	UNITS	AMOUNT L	JNITS	AMOUNT
BUDGET	UNIT - 2022700000 - PROBATION - JUVENILE					
1001	Police Interceptor Utility AWDs		2	\$100,000	2	\$100,000
		TOTAL		\$100,000		\$100,000
BUDGET	UNIT - 2022702000 - PROBATION - ADULT					
1001	Police Interceptor Utility AWDs		2	\$100,000	2	\$100,000
		TOTAL		\$100,000		\$100,000
BUDGET	UNIT - 2022800000 - PROBATION - JUVENILE [DETENTI	ON			
1001	Industrial Mower		1	\$20,000	1	\$20,000
1002	Juvenile Hall Video Surveillance System		1	200,000	1	200,000
		TOTAL		\$220,000		\$220,000
BUDGET	UNIT - 2024700000 - AGRICULTURAL COMMIS	SIONER				
1001	Security Camera		1	\$25,000	1	\$25,000
1002	Vehicles		2	64,000	2	64,000
		TOTAL		\$89,000		\$89,000
BUDGET	UNIT - 2025901000 - RECORDER EQUIPMENT/	AUTOMA	TION			
3001	Server Equipment		1	\$150,000	1	\$150,000
		TOTAL		\$150,000		\$150,000
BUDGET	UNIT - 2026000150 - HOMELAND SECURITY GI	RANTS				
	Two Way Radio Analyzer		1	\$50,000	1	\$50,000
	FirstNet/LMR Integration		1	157,500	1	157,500
1003	Bomb Squad X-Ray Equipment		1	90,181	1	90,181
1004	Public Health Bio Agent Detection Equipment		1	65,890	1	65,890
1005	Radio Communications Mobile/Portable Power T	railer	1	17,353	1	17,353
1006	Waterproof Small Unmanned Aircraft System		1	8,755	1	8,755
1007	Rapid DNA Testing Blocks		1	199,277	1	199,277
1008	San Joaquin County Admin. Building Camera Pro	oject	1	47,100	1	47,100

			RE0	QUESTED	REC	OMMENDED
ı	DESCRIPTION		UNITS	AMOUNT U	JNITS	AMOUNT
1009	Stockton PD Automated License Plate Reader		1	99,350	1	99,350
2001	Fire Agency Multiband Radio Upgrade - Radios		1 _	408,878	1 _	408,878
		TOTAL		\$1,144,284		\$1,144,284
BUDGET	UNIT - 3030101000 - PUBLIC WORKS - ADMINI	STRATIC	ON			
3001	Repeater Antenna for Downtown Network		1 _	\$75,000	1 _	\$75,000
		TOTAL		\$75,000		\$75,000
BUDGET	UNIT - 3030105000 - PUBLIC WORKS - ROAD N	MAINTEN	IANCE			
1001	Street Sweeper		1 _	\$371,000	1 _	\$371,000
		TOTAL		\$371,000		\$371,000
BUDGET	UNIT - 4040500000 - MENTAL HEALTH SERVIC	ES				
1001	Office Reconfiguration		1	\$5,000	1	\$5,000
1002	Security - Metal Detector CIS Back Entrance		2	12,000	2	12,000
1003	Backup Power Generator		1	1,200,000	1	1,200,000
1004	Heat Pump		1	20,000	1	20,000
1005	Backflow Valve Replacement		1	20,000	1	20,000
1006	Pump and Motor Replacement		1	30,000	1	30,000
1007	Contingency to Replace Obsolete Equipment		1	250,000	1	250,000
1008	Caged Car - Locked Facility Transport		1	45,000	1	45,000
3001	Electronic Health Record - Psychiatric Health Fac	cility	1	150,000	1	150,000
3002	Access Managed Care - Call Mngmt System		1 _	127,714	1 _	127,714
		TOTAL		\$1,859,714		\$1,859,714
BUDGET	UNIT - 4040600000 - SUBSTANCE ABUSE SER	VICES				
1001	Freezer for Residential Program		1	\$5,000	1	\$5,000
1002	Tough Shed for Residential Program		1	20,000	1	20,000
1003	Contingency for Unforeseen Equipment Needs		1 _	5,000	1 _	5,000
		TOTAL		\$30,000		\$30,000

		REQUESTEDRECOMMENDED				
Ī	DESCRIPTION		UNITS	AMOUNT	JNITS	AMOUNT
BUDGET	UNIT - 4040700000 - BEHAVIORAL HEALTH AD	OMINIST	RATION			
1001	Workstations		5	\$20,000	5	\$20,000
1002	Contingency for Unforeseen Equipment Needs		1 _	25,000	1 _	25,000
		TOTAL	-	\$45,000		\$45,000
BUDGET	UNIT - 4040800000 - UTILITY DISTRICTS					
1001	OSHA Mandated Confined Space Equipment		1	\$25,000	1	\$25,000
3001	Real Time Maintenance Tracking Equipment		1	10,000	1	10,000
		TOTAL	-	\$35,000		\$35,000
BUDGET	UNIT - 4041000000 - PUBLIC HEALTH SERVICI	ES				
1001	Fluorescent Microscope		1	\$25,000	1	\$25,000
1002	Genome Extraction Platform		1	30,000	1	30,000
1003	Benchtop Liquid Handler for NGS		1	125,000	1	125,000
1004	Whole Genome Sequencing Equipment		1	250,000	1	250,000
1005	Bio Typing Equipment		1	315,000	1	315,000
3001	Security Camera - New Facility		1	150,000	1	150,000
3002	Wireless Network - New Facility		1	125,000	1	125,000
3003	Server and Network Infrastructure - New Facility		1	475,000	1	475,000
3004	Audio Video Infrastructure - New Facility		1	400,000	1	400,000
3005	Reporting and Staging System		1	115,000	1 _	115,000
		TOTAL	-	\$2,010,000		\$2,010,000
BUDGET	UNIT - 4049700000 - OFFICE OF THE MEDICAL	. EXAMII	NER			
1001	Body Forklift		1	\$20,000	1	\$20,000
1002	Vehicle		1	25,000	1	25,000
3001	Medical Examiner Tracking Software		1	80,000	1	80,000
	-	TOTAL	-	\$125,000		\$125,000

		-	REQ	UESTED	RECO	MMENDED
ι	DESCRIPTION	U	NITS	AMOUNT	JNITS	AMOUNT
RUDGET	UNIT - 5050101000 - HUMAN SERVICES - ADMI	NICTDAT	ION			
1001	Print Shop Equipment	NISTRAT	1	\$20,000	1	\$20,000
1001	Utility Van		1	50,000	1	50,000
1002	·		123		123	
	First Floor Reconfigure Workstations			676,500		676,500
1004	Second Floor Reconfigure Workstations		352	1,936,000	352	1,936,000
1005	Fourth Floor Phase One		65	357,500	65	357,500
1006	South Lobby Remodel		1	300,000	1	300,000
1007	Key Card System Upgrade		1	300,000	1	300,000
1008	Camera Upgrade		1	100,000	1	100,000
1009	Printer Replacements		1	28,000	1	28,000
2001	Blades		1	72,000	1	72,000
2002	SAN Storage		1	45,000	1	45,000
2003	Network Improvement		1	30,000	1	30,000
2004	Server Storage		1	120,000	1	120,000
2005	UPS Battery Replacement		1	10,000	1 _	10,000
		TOTAL		\$4,045,000		\$4,045,000
BUDGET	UNIT - 5055103000 - EMPLOYMENT & ECONON	IIC DEVE	LOPMEN	JT		
	Video Surveillance Equipment		1	\$70,000	1	\$70,000
	XDAS Backup System		1	20,000	1	20,000
0002	ABAO Baokap Oyotem	TOTAL	'	\$90,000	' -	\$90,000
DUDGET	UNIT 000450000 000000 ATIVE EVENIOUS					
	UNIT - 6061500000 - COOPERATIVE EXTENSIO	'n				
1001	Vehicle	TOTAL	1	\$25,595	1 _	\$25,595
		TOTAL		\$25,595		\$25,595
BUDGET	UNIT - 7070300000 - GENERAL SERVICES-PAR	KS & RE	CREATIO	ON		
1001	Tow-Behind Turbine Blowers		2	\$19,000	2	\$19,000
1002	Aero-Thatcher and Seeder		1	11,000	1 _	11,000
		TOTAL		\$30,000		\$30,000

		-	REQ	UESTED	RECC	MMENDED
I	DESCRIPTION	U	NITS	AMOUNT	JNITS	AMOUNT
BUDGET	UNIT - 8190000000 - FLEET SERVICES INTERN	AL SERV	ICE FUN	ID		
1001	Solar Electric Vehicle Charging System		1	\$840,000	1	\$840,000
1002	Replacement Vehicles		45	2,267,010	45	2,267,010
1003	Light Equipment Lift		1	15,000	1	15,000
1004	Rigging Shop Lift		1	15,000	1	15,000
1005	Light Equipment Tire Machine		1	7,000	1	7,000
1006	Heavy Equipment Scan Tool		1	5,000	1	5,000
		TOTAL		\$3,149,010	_	\$3,149,010
BUDGET	UNIT - 8240000000 - INFORMATION SYSTEMS	DIVISION	INTERN	AL SERVICE	FUND	
3001	Disaster Recovery Data Storage		1	\$268,000	1	\$268,000
3002	PureStorage Expansion		1	182,607	1	182,607
3003	RUBRIK Ransomware Storage Expansion		1	181,702	1 _	181,702
		TOTAL		\$632,309		\$632,309
BUDGET	UNIT - 9210000000 - SOLID WASTE ENTERPRIS	SE FUND				
1001	Service and Lube Truck		1	\$300,000	1	\$300,000
1002	Refuse Transfer Trailers-Lovelace		2	180,000	2	180,000
1003	Elevator Upgrades for Scraper		1	75,000	1	75,000
1004	Covered Roll-Off Containers		4	32,000	4	32,000
1005	Valves and Controls-Corral Hollow		1	75,000	1	75,000
1006	Connection Equipment for Flare Station		1	25,000	1	25,000
1007	Storm Water Pump-Foothill		1	100,000	1	100,000
1008	Flare Operation Data Collection Equip-North Cou	nty	1	75,000	1	75,000
1009	Flare Operation Data Collection Equip-Corral Holl	low	1	75,000	1	75,000
1010	LED Monitor Screens- North County and Lovelace		2	95,000	2	95,000
1011	Oil Collection Center		1 _	20,000	1 _	20,000
		TOTAL		\$1,052,000		\$1,052,000

	R	EQUESTED	REC	OMMENDED
DESCRIPTION	UNITS	AMOUNT U	JNITS	AMOUNT
BUDGET UNIT - 9221100000 - SAN JOAQUIN GENERAL	HOSPITAL EN	TERPRISE FUND		
1001 Medical and Information Technology Equipment	1	\$3,035,300	1	\$3,035,300
1002 Nuclear Medicine Scanner	1	485,094	1	485,094
1003 Capital Contingency	1	1,000,000	1	1,000,000
1004 Computed Tomography (CT) Scanner	1	878,336	1	878,336
	TOTAL	\$5,398,730		\$5,398,730
BUDGET UNIT - 9230901000 - AIRPORT ENTERPRISE FU	JND			
1001 Paint Machine	1	\$30,000	1	\$30,000
1002 Digital Billboard	1	76,000	1	76,000
	TOTAL	\$106,000		\$106,000
				44.444
EQUIPMENT - SUE	BTOTAL	\$24,086,757	-	\$24,086,757



CAPITAL ASSETS BUDGET DETAIL FISCAL YEAR 2021-2022

STRUCTURES & IMPROVEMENTS

DESCRIPT	ION		RE	QUESTED		OMMENDED
BUDGET UNIT - 104	0148000 - PUBLIC IMPROVEMENT					
	PROJECTS struction and Facility Planning	TOTAL	1 ₋	\$25,496,861 \$25,496,861	1 .	\$25,496,861 \$25,496,861
BUDGET UNIT - 202	1655000-SHERIFF-PATROL-SLESF-AB	109				
4001 Network C	Connectivity for Gun Range	TOTAL	1 _	\$12,991 \$12,991	1 .	\$12,991 \$12,991
BUDGET UNIT - 202	2800000 - PROBATION-JUVENILE DET	ENTION				
4001 Transfer o	f funds for Landscaping at Camp Peterso	n TOTAL	1 ₋	\$450,000 \$450,000	1 .	\$450,000 \$450,000
BUDGET UNIT - 202	4700000 - AGRICULTURAL COMMISSIO	ONER				
4001 Transfer o	f funds for Building Repairs	TOTAL	1 ₋	\$60,000 \$60,000	1 .	\$60,000 \$60,000
BUDGET UNIT - 303	0105000 - PUBLIC WORKS - ROAD MA	INTENAN	NCE			
4001 Security F	ence Replacement	TOTAL	1 ₋	\$200,000 \$200,000	1 .	\$200,000 \$200,000
BUDGET UNIT - 404	0500000 - MENTAL HEALTH SERVICES	3				
4001 ADA Publi	ic Restrooms		1	\$275,173	1	\$275,173
4002 Consumer	Restroom and Shower Safety Reno		1	750,000	1	750,000
4003 Phase 1 -	Recovery House Modular Facility		1	3,561,846	1	3,561,846
4004 Phase 2 -	Recovery House Modular Facility		1	4,275,000	1	4,275,000
4005 Additional	Parking-California Street Campus		1	200,000	1	200,000
4006 Lodi Office	e Expansion	TOTAL	1 ₋	<u>40,000</u> \$9,102,019	1 _	40,000 \$9,102,019

			R	EQUESTED	REC	OMMENDED
ı	DESCRIPTION		UNITS	AMOUNTU	INITS	AMOUNT
BUDGET	UNIT - 4040600000 - SUBSTANCE ABUSE SERVIC	ES				
4001	Reception Area Remodel CDCC		1	\$10,280	1	\$10,280
4002	Front Door Replacement		1	5,000	1	5,000
4003	Privacy Wall		1	5,000	1	5,000
4004	Front Clerical Remodel Family Ties		1	6,000	1	6,000
4005	Contingency for Unforeseen Needs		1	5,000	1	5,000
		TOTAL		\$31,280		\$31,280
PUDGET	UNIT - 5050101000 - HUMAN SERVICES - ADMINIS	TDATIO	. N.I			
BUDGET	UNII - 5050 10 1000 - HUMAN SERVICES - ADMINIS	IKAIIO	'IN			
4001	HVAC Systems Replacement		1	\$2,035,000	1	\$2,035,000
4002	General Building Maintenance		1	50,000	1	50,000
4003	Door Replacements		1	40,000	1	40,000
4004	Lighting Programming		1	120,000	1	120,000
		TOTAL		\$2,245,000		\$2,245,000
DUDGET	LINIT FORSONOOO MARY CRAHAM CHII DRENC	CUEL TE	-D			
BUDGET	UNIT - 5053900000 - MARY GRAHAM CHILDRENS	SHELIE	:K			
4001	Roof Replacement		1	\$150,000	1	\$150,000
		TOTAL		\$150,000		\$150,000
BUDGET	UNIT - 5055246000 - NEIGHBORHOOD PRESERVA	TION				
4001	Facility Project Development		1	\$20,000	1	\$20,000
4002	East Stockton Storm Drain Improvements		1	5,000	1	5,000
4003	South Stockton Sidewalks Project		1	500,000	1	500,000
	·	TOTAL		\$525,000		\$525,000

			REC	QUESTED	RECO	MMENDED
I	DESCRIPTION		UNITS	AMOUNT	INITS	AMOUNT
BUDGET	UNIT - 9210000000 - SOLID WASTE ENTERPRISE	FUND				
4001	Scale-North County		1	\$150,000	1	\$150,000
4002	Shade Structure-Lovelace		1	20,000	1	20,000
4003	LED Emergency Lighting-North County		1	80,000	1	80,000
4004	Scalehouse Window-North County		1	50,000	1	50,000
4005	Weigh System Upgrades		1	100,000	1	100,000
4006	Ground Water Well Replacements-Harney Lane		3	180,000	3	180,000
4007	Ground Water Monitoring Well-Foothill		1	80,000	1	80,000
4008	Horizontal Gas Collection-Foothill		1	100,000	1	100,000
4009	Gas Collection System Upgrades-Foothill		1	500,000	1	500,000
4010	Mitigation Impact Fee-Foothill		1	512,500	1	512,500
4011	Ground Water Monitoring Wells-North County		3	180,000	3	180,000
4012	Horizontal Gas Collector-North County		1	100,000	1	100,000
4013	Gas Extraction Wells-North County		3	240,000	3	240,000
4014	Expansion Module 6B-North County		1	6,550,000	1	6,550,000
4015	Ground Water Monitoring Well-Corral Hollow		1	80,000	1	80,000
4016	_		1	75,000	1	75,000
4017	Organics Pad Improvements-North County		1	100,000	1	100,000
		TOTAL		\$9,097,500		\$9,097,500
BUDGET	UNIT - 9221100000 - SAN JOAQUIN GENERAL HO	SPITAL	ENTERP	RISE FUND		
4001	Inpatient Pharmacy Relocation		1	\$315,900	1	\$315,900
4002	Elevator Update and Modernization		1	400,000	1	400,000
4003	·		1	228,500	1	228,500
	Cardiac Cath Lab Replacement		1	335,158	1	335,158
		TOTAL	_	\$1,279,558	· <u> </u>	\$1,279,558
BUDGET	UNIT - 9230901000 - AIRPORT ENTERPRISE FUN	D				
	SJCOG Interest Payment-Measure K		1	\$278,000	1	\$278,000
4001	33000 interest Fayment-Measure K	TOTAL	_	\$278,000	' _	\$278,000
						+=: 0,000

	REC	QUESTED	-RECC	OMMENDED
DESCRIPTION	UNITS	AMOUNT	INITS	AMOUNT
BUDGET UNIT - 9231000000 - AIRPORT CAPITAL PROJECT				
4001 Terminal Security Access Control	1	\$2,445,903	1	\$2,445,903
4002 Perimeter Fencing	1	1,323,876	1	1,323,876
4003 Per and Polyfluoroalkyl Substances (PFAS)	1	29,617	1	29,617
4004 Taxiway D Pavement Repairs	1	10,144	1	10,144
4005 Rehabilitate General Aviation Taxi Lane	1	27,293	1	27,293
4006 Airport Rescue and Fire Fighting Vehicle	1	1,173,997	1	1,173,997
4007 Parking Machine	1 _	77,111	1 _	77,111
TOTA	NL	\$5,087,941		\$5,087,941
				A- 4 A 4 A 4 A A
STRUCTURES & IMPROVEMENTS - SUBTOTA	L _	\$54,016,150	_	\$54,016,150
	_	ATO 100 000	_	ATO 100 557
EQUIPMENT/STRUCTURES & IMPROVEMENTS GRAND TOTA	\ <i>L</i> =	\$78,102,907	_	\$78,102,907

