

Office of the County Administrator

June 13, 2017

SAN JOAQUIN COUNTY

BOARD OF SUPERVISORS



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SAN JOAQUIN COUNTY— Greatness grows here.

Office of the County Administrator

Monica Nino, County Administrator

June 13, 2017

Board of Supervisors County Administration Building Stockton, CA 95202

Fiscal Year 2017-2018 Proposed Budget

Dear Board Members:

Introduction

"All who have accomplished great things have had great aim, have fixed their gaze on a goal which was high, one which sometime seemed impossible."

Orison Swett Marden

The Board's Strategic Priorities are the great aim we strive to achieve. This year, we continue to demonstrate our ability to meet the fiscal responsibilities as challenged, by authoring a structurally-balanced budget for the 2017-2018 fiscal year. As a result of the Board's commitment to proactive planning, the Proposed Budget continues to maximize resources, delivers cost-effective services, remains focused on the long-term sustainability of the County government structure, and the abilities to arm the organization with the fiscal flexibility needed to address challenges and related exposures.

In the initial development of the Proposed County Budget, the year-end available fund balance projections were developed utilizing midyear and third quarter projections. The June 30, 2017 year-end fund balance is estimated at over \$18.5 million. While these funds can assist balancing the budget, it is not an ongoing revenue stream and should not be relied upon to fund ongoing costs. The Proposed Budget adds \$11.6 million to the Reserve for Contingencies and funds the full 5% contribution toward the

unfunded retirement liability at a Net County Cost of \$8.3 million, primarily funded from the one-time revenues and a small portion of ongoing funding sources. Thus, the remainder of ongoing revenue streams are used to fund ongoing operational costs.

In addition, the Proposed County Budget included a review of the self-funded insurance funds. The County has six self-insurance funds for employee dental, health, and unemployment, as well as casualty, medical malpractice, and Workers' Compensation. Subsequent to the actuarial studies of each program, the reserve level was evaluated and any proposed rate increases were absorbed from the excess reserve balances. The Proposed Budget reflects a total savings of \$12.8 million in insurance costs. To ensure the County is fully-reimbursed for services, the Auditor-Controller engaged an outside accounting firm to perform an audit on fees Countywide. Some resulting fee adjustments are reflected in the Proposed Budget. The Auditor-Controller also engaged another outside firm to review and assist in the production of the County's Cost Allocation Plan, to ensure departmental costs are allocated in the most cost-efficient manner. These initial steps were taken in an effort to maintain existing operational costs at an affordable level.

Departments and non-County organizations submitted supplemental funding requests totaling \$9.0 million. Our office made it a priority to fund only critical ongoing and necessary one-time funding requests. For the non-County organizations, service delivery Countywide, consistent with the Board's priorities including the most recent homelessness priorities was the primary focus. Departments eventually withdrew \$3.5 million in supplemental requests. The Proposed Budget was augmented by \$2.1 million for ongoing costs and \$1.9 million for one-time costs, with a total of \$1.5 million in non-funded requests.

The steps taken this year will provide fiscal flexibility necessary to address exposure from an uncertain economic and legislative climate on both State and Federal levels. The Governor's Budget projects a \$1.6 billion deficit, the first in four years. With the May Revise showing below average growth rates for sales and use taxes and moderate increases in property tax, programs and services will be affected. A report from the Legislative Analyst Office highlights the need to plan for high levels of uncertainty as even less is known about the Federal budget and priorities.

First, the In-Home Supportive Services program (IHSS) is among the programs impacted in San Joaquin County. The Maintenance of Effort (MOE) serves as the vehicle for payment of non-Federal costs to be assumed by the State and paid to the County for the IHSS program. The Governor's January 2017-2018 Proposed Budget terminated the MOE, a proposal that would shift \$623 million in costs to the 58 counties throughout the State. The cost impact to San Joaquin County was estimated to be approximately \$4.8 million in 2017-2018. The May Revise conversely, after negotiations between the State and the California State Association of Counties, now

includes State General Fund revenue to counties in the amount of \$400 million in 2017-2018 and \$1.1 billion over the subsequent four years. Unfortunately, this is not a permanent solution to the long-term sustainability of the IHSS program. The May Revise recommends manageable cost increases through year two of the program, however, it is clear that realignment growth and caseload will far outpace the funding generated from these sources creating a significant burden for ongoing County General Fund contributions. The revised fiscal impact in year one is estimated to cost the County an additional \$721,443 in 2017-2018. Beyond this, uncertainty still remains as program costs continue to rise as a result of increases to minimum wage, sick leave policies, and Federal overtime requirements. One thing is clear, according to the County Welfare Directors Association, counties will be facing cuts in vital services should the State not continue with the statutory sharing ratio of the current program and continue to pass the burden of cost.

The second challenge we face in 2017-2018 will be the consideration of whether to allow commercial cannabis businesses in San Joaquin County. Medical cannabis dispensaries and cultivation were both banned in the County as of 2011 and 2015, respectively. However, two new State laws, the 2015 Medical Marijuana Regulation and Safety Act now known as MCRSA and the 2016 Adult Use of Marijuana Act (AUMA), created ambiguities in enforcing the existing ban by expanding legal cannabis activities. Recognizing this, on February 28, 2017, the Board directed staff to bring back for its consideration amended dispensary and cultivation bans that expressly prohibited the expanded commercial cannabis activities allowed under MCRSA and AUMA including a sunset date of December 31, 2017. The Board adopted the expanded bans including the sunset clause on May 23, 2017. The Office of County Counsel initiated the cannabis policy project, which will explore policies for commercial cannabis in the County and prepare options for the Board's consideration. This project will provide the Board with the necessary information to determine cost/ benefit, subsequent budgetary impacts, and levels of participation from County departments whether that be enforcement, inspections, and permitting. A presentation of this information is planned before the Board of Supervisors for August 2017.

Third, the American Health Care Act (AHCA) has the potential to impact services and funding to the County health care system. The Affordable Care Act (ACA), enacted in March 2010, dramatically increased revenue from Medicaid (Medi-Cal in California), significantly lowering County costs while providing expanded access to patients seeking services within the health care system. Medicaid now provides health care coverage to 40% of San Joaquin County residents, nearly 300,000 individuals. Total impacts of the AHCA are not fully known at this time. What is known, are the positive financial impacts the ACA has offered San Joaquin County by significantly reducing revenue shortfalls for the treatment of uninsured or under-insured individuals, and providing revenue for expanding access and quality initiatives, capital information technology, and equipment and per-

sonnel. The repeal and replacement of ACA and the reduced Medi-Cal enrollment proposed under AHCA could mean a significant reduction in direct patient revenues for which the County General Fund would have insufficient capacity to backfill. Preliminary estimates are approximately \$50 million in cuts.

Finally, the Employment and Economic Development Department (EEDD) has budgeted a \$1.48 million decrease in Workforce Innovation and Opportunity Act (WIOA), this calls to attention that more cuts are anticipated. The Federal Budget released in March 2017, includes a 21% decrease for the Department of Labor from the 2017 annualized Continuing Resolution level. The proposal also calls to decrease job training and employment service formula grants shifting more responsibility for services to the states, localities, and employers. With WIOA providing over 56% of the EEDD revenue and funding 64% of its budgeted 69 full-time employees, additional cuts will impact the County's ability to provide service. Additionally, the Federal Budget eliminates the Community Services Block Grant (CSBG), a program serving the County's most vulnerable population. If this program funding is eliminated, the San Joaquin County Community Centers will be deeply impacted.

Locally, we too have our challenges and priorities to consider. As the State prepares for a recession and a future financial downturn, the County's preparation over the past four years will be challenged as is evident from the above examples. The County is experiencing a lower rate of increase in property tax and sales tax revenue growth, the primary sources of General Purpose Revenue. Despite this, our aim is high. We continue to maximize resources and work towards quality levels of services. We do this to lessen the cost of the County government structure and to avoid passing on the burden to residents of San Joaquin County. Below is a summary of the 2017-2018 Proposed Budget and its capacity.

The General Fund year-end fund balance for June 30, 2017 is projected at \$18.5 million. Last year, the General Fund year-end fund balance on June 30, 2016 was \$7.9 million. The June 30, 2017 year-end fund balance for the Reserve for Contingencies is projected at \$63.2 million. Pursuant to Board policies, it is recommended that \$11.6 million be added to the Reserve for Contingencies in order to meet the goal of 5% by 2020-2021. With the recommended contribution of \$11.6 million, the 2017-2018 reserve level is estimated at \$75,171,902 or 4.65% of the Proposed County Budget. This amount represents an increase of \$11,971,342 to the Reserve for Contingencies from the 2016-2017 projected year-end balance.

It is further recommended that \$127,158 be added to the Economic Development Reserve. The reserve for Economic Development was established to support the County's promotional efforts, and economic development activities, and programs. The balance as of April 30, 2017 was \$231,348. The rec-

ommended contribution of \$127,158 is generated from Transient Occupancy Tax (TOT).

The County's budget growth in appropriations is illustrative in the Health Services and the Law and Justice budget units, both realizing an increase in appropriations of \$115.3 million and \$22.7 million, respectively. The Law and Justice budget unit is narrowly trailed by Human Services with a \$22.6 million increase. The Health Services increase in appropriation is a result of salary and benefits adjustments, additional contributions toward the unfunded retirement liability, the cost of 32 positions added midyear 2016-2017, the net addition of 54 new full-time positions and 87.2 FTE extrahelp staff, and increases in professional services. The Law and Justice increase in appropriations is likewise the result of salary and benefits adjustments, additional retirement contributions, the net cost increase of 16 positions, and increases in professional services.

Total staffing for 2017-2018 is recommended at 7,113.7. Of this amount, 6,356 are full-time and 757.7 are full-time equivalent positions. This represents a recommended increase of 77.9 positions combined. Full-time positions in the amount of 6,356 represent an increase of 23 positions from the 2016-2017 adjusted budget. The growth of the 23 full-time positions are a net total of 112 positions added less 89 positions deleted. Of the additional 112 recommended full-time positions for the 2017-2018 Proposed Budget, the largest contributors include: 63 positions added to support San Joaquin General Hospital, 16 positions added for the Sheriff's Office, and 11 positions added for the District Attorney. Of the 89 positions deleted, 52 positions are from the Human Services Agency.

One of the County's largest increases in operational costs remains retirement expense. Approximately 52% of the Proposed Budget is for salary and employee benefits. The County has consistently paid its annual cost of retirement. In March 2016, the Board adopted a policy to contribute up to 5% additional funding toward the County's unfunded pension liability. The additional contributions began the first payroll after January 1, 2017. At the 5% contribution level, the six-month cost for 2016-2017 was projected at \$10.4 million with a Net County Cost of \$3.9 million. In 2017-2018, after the budget was structurally-balanced and the Reserve for Contingencies contribution was met, it was determined that the full 5% additional contribution could be made. The Proposed Budget includes \$22.5 million for contributions toward the unfunded retirement liability with a Net County Cost of \$8.3 million. The balance of the Unfunded Pension Liability Reserve as of April 30, 2017 was \$11.9 million

The County has current labor agreements with 85.7% of the County workforce. The bargaining units with contracts that have expired or are set to expire June 30, 2017 include the Law Enforcement Management Association (LEMA), Deputy Sheriff's Association, Sergeants, Correctional Officers, Mid-Management, District Attorney Investigators, and the Attorneys units. The potential costs resulting from these negotiations are unknown, therefore, are not included in the Proposed Budget.

Financial Overview

The appropriation in the 2017-2018 Proposed Budget totals \$1.62 billion. This represents an increase of \$123 million from the 2016-2017 Budget. Property tax revenue, the major source of General Purpose Revenue in San Joaquin County, is expected to grow by 4.75%, following increases of 5.5% and 5.7% in 2016-2017 and 2015-2016, respectively. While the County has not experienced declines in property tax revenue since 2012-2013, the percentage of growth has slowed over the past three years. The 2017-2018 growth estimate is 50% less than the increase experienced between 2013-2014 and 2014-2015 at 9.5%.

The budget provides for increases in salary and benefits stipulated in the existing labor agreements, which accounts for approximately 85.7% of our total workforce. In addition, the budget includes significant State and Federal revenues for law and justice activities, transportation projects, and health and human services programs. Overall, and as referenced in the pie chart on page 8, departmental revenues including State and Federal funding provide 83%, or \$1.34 billion of the budget. The remaining \$275.6 million is funded by General Purpose Revenue and available year-end fund balances.

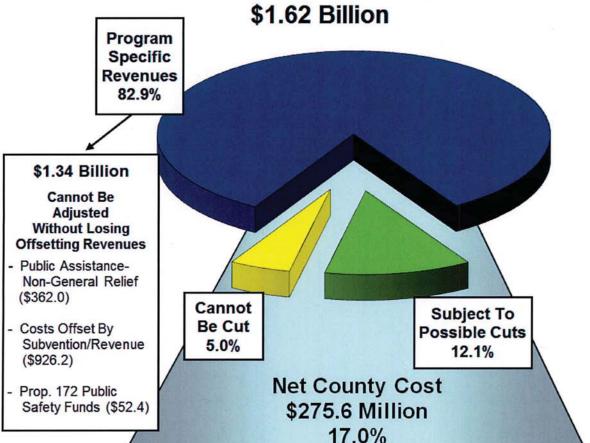
As a political subdivision of the State, the County's role is to deliver the services mandated by the State and Federal governments. Consequently, the Board of Supervisors does not determine which government functions the County performs. Health, welfare, criminal justice, elections, recording of documents, weights and measures, and agricultural enforcement are some examples of State-prescribed and County-administered functions. Many of the programs mandate performance standards and require County funding participation from our local revenue base. Maintaining the limited discretion the Board of Supervisors has when it comes to General Purpose Revenue is critical to addressing the diverse needs of the community.

The graphic effect of mandated programs is illustrated in the pie chart which follows. It is based on the 2017-2018 Proposed County Budget totaling \$1.62 billion. The chart highlights several key points:

- Revenue-specific programs account for \$1.34 billion or 82.9%, of the County's budget. These areas cannot be adjusted without losing offsetting revenues.
- Only \$275.6 million, or 17%, of the Proposed County Budget represents Net County Cost, which is funded by General Purpose Revenue. This amount includes a transfer to the Reserve for Contingencies of \$11.6 million, which funds the appropriation for contingencies of \$5 million.
- Mandated matches, maintenance-of-effort requirements for Public Safety programs, and contractual debt services totaling \$80.7 mil-

- lion, or 5% of the County budget and funded by General Purpose Revenue cannot be reduced.
- \$194.9 million, or 12.1%, of the budget is available to absorb any general State/Federal budget cuts and local cost increases. However, even the areas subject to possible cuts are virtually all mandated and controlled by law and State regulations, where the Board of Supervisors has some discretion over the level of services.
- ➤ Public Safety programs consume \$98.7 million, or 50.6%, of the areas subject to possible cuts. When combined with the maintenance-of-effort requirements, a total of \$161.5 million, or 54.3%, of the General Purpose Revenue is allocated to Public Safety programs.
- ➤ The Property Tax and Fiscal Systems, Health Services, Public Health, Children's Shelter, General Assistance, and Elections comprise \$50.1 million, or 25.7%, of the areas subject to possible cuts.
- ➤ Many of the non-Public Safety Program areas provide direct support or revenues to Public Safety programs (Administration/Support and Property Tax and Fiscal Systems).

2017-2018 Proposed County Budget \$1.62 Billion



Cannot Be Cut \$80.7 Million

Required Match

- Health Services (\$5.6)
- Human Services (\$0.5)
- Trial Courts (\$7.2)
- Public Safety
 - Jail Operations (\$16.4)
 - Sheriff Non-Jail (\$20.6)
 - District Attorney (\$7.5)
 - Indigent Defense (\$9.1)
 - Juvenile

Detention (\$3.8)

Probation (\$5.3)

Fixed Obligations

- Debt Service (\$4.7)

Subject To Possible Cuts \$194.9 Million

Virtually All Mandated

- Health Services (\$0.9)
- Public Health (\$12.9)
- General Asst (\$17.5)
- Jail Medical (\$9.7)
- 1-il O----ti--- (017 E
- Jail Operations (\$17.5)
- Sheriff Non-Jail (\$33.0)
- District Attorney (\$15.6)
- Indigent Defense (\$7.1)
- . .
- Juvenile
- Detention (\$10.0)
- Probation (\$6.1)
- Children's Shelter (\$2.4)
- Other Community
 Services (\$13.2)

- Board of Supervisors (\$2.7)
- Administration/
 Support (\$12.7)
- Property Tax & Fiscal Systems (\$12.2)
- Building Maintenance & Utilities (\$15.3)
- Elections (\$4.2)
- Ag Programs (\$1.8)
- Education (\$0.4)
- Parks (\$2.8)
- Environmental Review
 Planning (\$3.9)
- Contingencies \$7.0

State Budget Status

On May 11, 2017, the Governor released his May Revision to his Proposed 2017-2018 State Budget. Since the January budget proposal, California revenues of \$15.98 billion for April fell short of the January projections by \$1.05 billion, or 6.2%. In January, Governor Brown proposed to spend approximately \$122.5 billion from the General Fund. In the May Revise, revenues are revised upward by \$2.5 billion with the Governor's proposed spending plan of approximately \$125.9 billion. The Proposed Budget assumes that revenues are expected to continue to increase, although at a reduced rate, which would add to one of the longest periods of growth since World War II. Consequently, the budget projects a \$1.6 billion deficit in the coming year - the first deficit in four years - without "corrective action." Governor Brown's 2017-2018 Proposed Budget emphasizes preparation for an inevitable recession and is proposing to deposit an additional \$1.15 billion to the State's Rainy Day Fund, bringing the total to \$7.9 billion by the end of Fiscal Year 2017-2018, reaching 63% of the State Constitutional target. The May Revise shows below average growth rates for sales and use taxes, and projects property taxes to increase by 4.9% in 2016-2017 and 5.4% in 2017-2018.

The following are highlights of the Proposed State Budget:

Medi-Cal - Includes \$620 million General Fund savings associated with an updated estimate of the current year shortfall in the Medi-Cal estimate.

In-Home Supportive Services - Revises the Administration's approach on the effects on the In-Home Supportive Services (IHSS) program from the termination of the Coordinated Care Initiative (CCI). In short, the May Revision proposes continuing, versus terminating, the counties' Maintenance of Effort (MOE) obligation, creating a new base to include services and administrative costs, with a sliding scale inflation factor aligned with future Realignment revenue performance. The Governor proposes providing General Fund assistance of \$400 million in 2017-2018, scaling this down in the out-years, to assist counties with this new, increased obligation, and providing an opportunity for a low-interest loan for counties experiencing financial hardship. The estimated net amounts of county costs not covered under this proposed arrangement are \$141 million in 2017-2018, \$129 million in 2018-2019, \$230 million in 2019-2020, and \$251 million in 2020-2021. Included in this years' budget is an increase of \$4.8 million in net county cost to HSA's budget based on the Governor's January Budget Proposal. As of the May Revise, it is projected that HSA's Net County Cost will only need to increase by \$712,443 for 2017-2018.

The decision maintains under the CCI to move collective bargaining back to the counties given the dissolution of the Statewide Public Authority. The May Revision proposes statutory changes to change the arrangement on the State coverage of wage and benefit costs, proposing that the State participa-

tion cap should float to always be \$1.10 above the hourly minimum wage set in law.

Beginning July 1, 2017, if a county does not conclude bargaining with its IHSS workers within nine months, the union may appeal to the Public Employment Relations Board. The San Joaquin County IHSS Public Authority's MOU with Service Employees International Union (SEIU) 2015 expired on March 31, 2016. SEIU 2015 has not initiated negotiations, and negotiations in a number of Counties in Northern California that have been ongoing since 2015 have yet to conclude.

Staff will return later in the year once all the trailer bill language has been approved for a budget adjustment.

CalWORKs - The May Revision includes a decrease to the CalWORKs Single Allocation of \$248.1 million. The impact to San Joaquin County has yet to be finalized, but is anticipated as much as \$6.2 million for 2017-2018. Additionally, the revision includes a decrease of \$19.1 million General Fund and Federal Temporary Assistance for Needy Families (TANF) block grant funds in 2017-2018, and \$35.5 million General Fund and TANF in 2017-2018 to reflect updated caseload and average cost per case projections.

Continuum of Care Reform (CCR) - Includes an increase of \$11.2 million General Fund within the CCR effort to implement a higher hourly rate for county social worker and probation staff for certain administrative components. This will have a positive impact in San Joaquin County by increasing the reimbursement rate available to the County for work performed by County Social Workers. Additionally, CCR will provide foster youth placed with relative caregivers the same infant supplement grant and dual agency rate as Federally-eligible foster youth.

Drought Response - Proposes \$62.9 million, a decrease of \$115.8 million from the January Budget Proposal, to address continuing drought legacy issues, such as tree mortality and groundwater shortages in the Central Valley.

Making Conservation a Way of Life - Requires the State Water Resources Control Board, in consultation with the Department of Water Resources, to set long-term urban water use efficiency standards by May 20, 2021. Also allows the State Water Board to set interim standards to ensure that progress begins before the long-term standards are adopted in 2021. In addition, the proposal would include agricultural water suppliers and require them to:

> Develop an annual water budget for the agricultural water service area;

- Identify agricultural water management objectives and implementation plans;
- Quantify measures to increase water use efficiency; and
- Develop an adequate drought plan for periods of limited supply.

Acceleration of Flood Control Investments - Proposes an increase of \$387.1 million in Proposition 1 funding for the Department of Water Resources to accelerate a balanced portfolio of flood control projects over the next two years.

Department of Parks and Recreation - Proposes an increase of \$1 million for the Abandoned Watercraft Abatement grant program to remove abandoned watercraft from California's waterways.

Transportation – The Governor's May Revision includes the first partial year of revenues from the April passage of Senate Bill 1 (Beall) by the State legislation. While SB 1 will raise an average of \$5.2 billion per year in new transportation funding at full implementation, \$2.8 billion is expected in 2017-2018. The first new fuel tax rates imposed by the bill will begin in November 2017 and the value-based "transportation improvement fee" will be implemented in January 2018. Current California State Association of Counties projections for San Joaquin County reflect a net increase in State revenue in the amount of approximately \$4.7 million for 2017-2018. While State gas tax revenue projections have not changed for 2017-2018, this additional funding is comprised of approximately \$776,000 from the State general fund loan repayment, and approximately \$3.9 million from the new State transportation improvement fee.

Cannabis Regulation – With the recent passage of Proposition 64, the Adult Use of Marijuana Act (AUMA) and the Medical Cannabis and Regulatory Safety Act (MCRSA), California will be regulating and taxing cannabis for medical and recreational purposes. The May Revision includes a total of \$94.6 million in 2017-2018 for the regulation of cannabis in 2017-2018 to fund State regulatory activities, processing of licenses, and enforcement. The Administration has also released updated trailer bill language on April 28 that seeks to consolidate and streamline the regulatory frameworks under both AUMA and MCRSA, creating one single regulatory system. Proposition 64 requires the State to start issuing licenses for recreational cannabis beginning January 1, 2018.

2016 Budget Act Funding - Moves ahead with \$11 million in General Fund spending for low carbon fuel research at the Lawrence Berkeley National Lab, atmospheric rivers research at UC San Diego, and allocation for the Armenian Museum, Pasadena Playhouse, Excelsior Auditorium, Lark Music Society and Micke Grove Zoo (\$500,000).

Proposition 47 - Proposition 47 was passed by the voters in November 2014, which requires misdemeanor rather than felony sentencing for certain property and drug crimes, and permitted inmates previously sentenced for these reclassified crimes to petition for re-sentencing. The May Revise updates the Proposition 47 net savings estimate to \$45.6 million when comparing 2016-2017 and 2013-2014, an increase of \$3.5 million over the estimated savings in 2015-2016 and an increase of \$2.6 million over the January estimate for 2016-2017. Savings are currently estimated to increase to approximately \$75 million by 2019-2020. This funding source is competitively sought by counties through a variety of grant programs administered by the State. The County's Behavioral Health Services applied for a \$6 million grant from Board of State and Community Corrections (BSCC) under Proposition 47 on February 21, 2017. It is expected that the BSCC Executive Steering Committee will be making funding recommendations on May 30th, and final recommendations will go the full BSCC Board on June 8th for approval.

Proposition 57 - Proposition 57, which was passed last November, reforms the juvenile and adult criminal justice system in California by creating a parole consideration process for non-violent offenders who have served the full term of their primary criminal offense in State prison. The Governor's Proposed Budget estimates that Proposition 57 will result in net savings of \$38.8 million in 2017-2018, growing to a net savings of approximately \$186 million in 2020-2021. These estimates will be updated in the 2018-2019 Governor's Budget based on the final regulations.

2011 Realignment -The Governor's budget updates revenue assumptions for 2011 Realignment programs. For the Community Corrections Subaccount (AB 109) the 2016-2017 Statewide base remains \$1.16 billion, however, the estimate for growth funds that counties will receive this fall have fallen significantly from the previous estimate to \$24.7 million from \$59.1 million. This is a 55% drop since the January budget. The 2011 Realignment growth funds are still subject to change because they are not finalized until the fall. Based on the prior years' growth funds for the Community Correction Partnership (CCP), the County estimates a 55% decrease would reduce funding by approximately \$521,935, and would be offset by the 2017-2018 base funding of \$21.5 million, which is an increase of \$487,548 from the 2016-2017 base. This would result in an overall decrease in AB 109 revenue for 2017-2018 in the amount of \$133,426.

Board of Equalization (BOE) Audit and Corrective Action - Findings pointed to several troubling concerns related to operations and policies, or the lack there of, that ran counter to State law and budgetary and legislative directives. It also showed a failure by the BOE to demonstrate a corrective action plan to remedy a gross mis-allocation of sales tax to counties, making it impossible for Department of Finance to determine the size and scope of the error that could possibly range from \$100 million to \$300 million in favor of the State General Fund.

Also of note for the BOE, part of the IHSS proposal would include repayment forgiveness for any amounts that counties may owe to the State through 2015-2016 because of the BOE's miscalculations of sales tax.

The Legislature is mandated by law to approve a budget by a simple majority vote by June 15th. Once the budget is approved by the Legislature, it goes to the Governor for review and signature. The budget goes into effect upon the Governor's approval of the budget bill. By law, the new budget must be enacted on July 1, 2017. It is reasonable to expect that a budget will be presented to the Governor and signed into law in time to meet this Constitutional deadline.

Federal Budget Status

On Friday, May 5, 2017, the President signed into law the Federal Fiscal Year (FFY) 2017 Consolidated Omnibus Appropriations Bill (Omnibus). This measure funds the Federal government through the end of the fiscal year, September 30, 2017. The Omnibus package provides an annualized total of \$1.07 trillion in base spending, or \$1.16 trillion when including Overseas Contingency Operations funding for military actions outside the United States. Upon enactment, Federal agencies will be able to finalize grant notifications and solicitations for remaining FFY 2017 funds.

The deal provides an additional \$15 billion for the Department of Defense to support overseas operations and additional procurement of several weapons systems. The deal also includes an additional \$1.5 billion to enhance border security, including new surveillance technology, repairs for existing border infrastructure, and 5,000 additional beds at detention centers near the U.S.-Mexican border. The Omnibus will also allow an estimated additional 18,000 guest workers to apply for H2-B visas, for a total of 84,000.

The Omnibus does not include cuts or other restrictions on FFY 2016 funding for communities that describe themselves as "sanctuary" jurisdictions. It does include \$2 billion in disaster relief for California, West Virginia, Louisiana, and North Carolina.

Transportation - The final Omnibus agreement fully funds spending authorized from the Highway Trust Fund by the Fixing America's Surface Transportation (FAST) Act, and includes an \$857 million rescission in highway contract authority balances in the ratio of each state's unobligated balance.

It provides the full \$9.734 billion authorized in the FAST Act for mass transit and includes \$199 million in one-time funding for positive train control (PTC) grants. This includes \$2.413 billion for the capital investment grants program and adds an additional \$118 million in balances transferred from old projects that are no longer needed, bringing the total

funding for New Starts to \$2.53 billion. This funding will support existing Full Funding Grant Agreements and funds the Caltrain Peninsula Corridor, \$100 million.

The bill provides \$500 million for the Transportation Investment Generating Economic Recovery (TIGER) grant program. The bill lowers the maximum grant size to \$25 million and the maximum share of total annual grants that can go to projects in any one state drops from 20% to 10%. This change is not good for large states with many needs, such as California. The bill also continues the prohibition of using TIGER funds for planning.

Aviation programs are mostly held at FFY 2016 levels pending a new authorization for Federal Aviation Administration programs. The current authorization expires on September 30th. The bill does provide an additional \$30 million to improve the ability of the Air Traffic Control system to improve the safe integration of Unmanned Aerial Vehicles into the National Airspace.

The Omnibus continues a prohibition on funding high-speed rail projects, including California's project.

Housing - The Omnibus provides a net total of \$38.8 billion for the Department of Housing and Urban Development (HUD), a \$513 million increase above FFY 2016. It increases funding for Section 8 and Public Housing by \$623 million, for a total of \$27.5 billion. Project-Based Rental Assistance is funded at \$10.8 billion; Housing for the Elderly is provided with \$502 million; and Housing for Persons with Disabilities receives \$146 million. The bill also prohibits HUD from guaranteeing mortgages seized by eminent domain.

The bill includes \$6.8 billion for Community Planning and Development programs – \$152 million above the FFY 2016 level. The Community Development Block Grants (CDBG) program is funded at \$3 billion, equal to the FFY 2016 amount. The bill also provides level funding for the HOME Investment Partnerships Program, or \$950 million. The Omnibus increases funding for Homeless Assistance by \$133 million, for a total of \$2.4 billion.

Opioid Abuse - The Omnibus agreement includes \$3.6 billion for the Substance Abuse and Mental Health Administration. Within this total, the bill increases funding for programs that address the prevention and treatment of opioid and heroin use by \$150 million. When combined with \$500 million in funding authorized by the 21st Century Cures Act, the agreement supports a total increase of \$650 million in FFY 2017 to combat opioid abuse. The bill also provides \$1.8 billion for the Substance Abuse Prevention and Treatment Block Grant.

For the Drug Enforcement Agency, the Omnibus prioritizes anti-opioid and other illegal drug enforcement efforts. This includes \$12.5 million in funding for four new heroin enforcement groups. It also provides \$383 million for the Diversion Control Program, an increase of \$11 million, and \$517 million for the Organized Crime and Drug Enforcement Task Forces, an increase of \$5 million.

The final agreement includes \$112 million to expand efforts to combat prescription drug abuse. This is an increase of \$42 million over the previous year. It also maintains a threat of Federal prosecution for banks that accept funds from marijuana businesses in states that have legalized possession of the drug. This does not apply to transactions related to prescription-based medical marijuana.

Health & Human Services - Negotiators agreed to allow scheduled reimbursements for insurance companies to go forward as planned under the Affordable Care Act. The Omnibus includes \$6.4 billion for Health Resources and Services Administration, a \$77 million increase. Within the total, the bill provides \$1.5 billion for Community Health Centers, which is the same as the FFY 2016 enacted level. It increases funding for rural health programs by 4%, for a total of \$156 million.

Law Enforcement Grant Programs - The bill includes a total of \$2.4 billion in grant funding to support law enforcement and victims of crime.

Within this amount, funds are increased within the highest-priority grant programs, including \$481.5 million for the Violence Against Women programs and \$403 million for Byrne Justice Assistance Grants. The bill includes \$22.5 million in grants for armor vests, and \$15 million to support VALOR and the POLICE Act.

The bill also maintains funding for various other important grant programs at their current levels. This includes the State Criminal Alien Assistance Program (\$210 million), Adam Walsh Act grants (\$20 million), National Instant Criminal System background check grants (\$73 million), DNA Initiative grants (\$125 million), the Reduce Sexual Assault Kits Backlog grants (\$45 million), Second Chance Act grants (\$68 million), and Missing and Exploited Children grants (\$72.5 million).

Water Programs - The FFY 2017 Omnibus Appropriations Act generally provides funding for water related programs in line with the funding they received in FFY 2016. The EPA's Clean Water SRF and Drinking Water SRF are funded at \$1.39 billion and \$863 million, respectively. The bill does provide \$30 million for the new WIFIA water financing program. This amount will allow EPA to issue the first loans under the program this year.

For the Bureau of Reclamation, the bill provides \$24.4 million for the Title XVI program, an increase of \$1 million. It increases funding for the WaterSMART program by \$4 million, to a total of \$24 million. The final agreement decreases funding to respond to drought in the Western United States from \$100 million to \$44 million. Some of this amount will augment Title XVI and WaterSMART program funding.

The WIIN Act, enacted in December, authorized funding for several Reclamation programs. The bill provides \$10 million for new water recycling projects (to be vetted by Reclamation and Office of Management and Budget); \$6 million for desalination projects; \$67 million for new storage projects; and \$7 million to review operations in relation to endangered or threatened species.

On March 16, 2017, the President released his 'skinny' budget called "America First – A Budget Blueprint to Make America Great Again." The "skinny" budget proposal does not include the tax revenue, mandatory spending or economic growth forecasts that make up a normal presidential budget request. It is anticipated a more comprehensive FFY 2018 budget request will be released in late May.

If a budget agreement cannot be reached by the FFY 2018 deadline (October 1st), Congress may propose a Continuing Resolution (CR) to keep government programs funded at current year levels beyond October 1st. If Congress cannot agree on a budget, then the choice would likely come down to a CR or a 'government shut-down.'

Proposed Cuts - The largest requested reductions compared to the enacted FFY 2016 budget would be felt by the Environmental Protection Agency (31%), U.S. Departments of Agriculture (29%), State (29%), Health and Human Services (23%), Labor (21%), and Commerce (17%), the Army Corps of Engineers (17%), the General Services Administration (17%), the U.S. Department of Housing and Urban Development (15%), and Transportation (13%).

Affordable Care Act/American Health Care Act - It is uncertain what future actions lie ahead for a repeal and replace effort being headed by the Republican leadership in Congress. The House proposal the "American Health Care Act" (AHCA) was passed on May 4, 2017. The measure now is in the Senate, and it is uncertain how the Senate will respond to this measure, and if there will be a modified measure proposed. Many provisions of the Affordable Care Act (ACA) are proposed for repeal and/or change under the AHCA. Of the most critical to San Joaquin County is the Medicaid Expansion provision which could potentially result in \$50 million in lost revenue to San Joaquin General Hospital.

Another provision that will greatly impact the County will be the implementation of the "Cadillac Tax", which would levy 40% of the cost of an employer-sponsored policy premium above \$27,500 for a family and

\$10,200 for an individual. This provision is scheduled to become effective in 2020 under the ACA, the AHCA delays the provision until 2025. Local government has not been excluded from this mandate.

Community Development Block Grant (CDBG) - The proposed skinny budget would propose to eliminate the CDBG and HOME Investment Partnership program. CDBG is currently funded at \$3 billion in FFY 2017, and HOME is funded at \$950 million.

Community Services Block Grant (CSBG) - The CSBG program is proposed to be eliminated in the FFY 2018 budget. This program helps to serve some of the County's most vulnerable populations, including elderly citizens, people with disabilities and children. If this program funding was eliminated, San Joaquin County's Community Centers would be deeply impacted.

Low-Income Home Energy Assistance Program (LIHEAP) - LIHEAP is also proposed to be eliminated in the FFY 2018 budget.

Woman, Infants and Children (WIC) Nutrition Program - The proposed budget recommends decreasing funding to the WIC program by \$1.5 billion from FFY 2017 levels.

Workforce Innovation and Opportunity Act (WIOA) - This proposal would significantly cut Federal support that would impact the County's WorkNet, which receives funding via a State pass through of these Federal WIOA funds. WIOA maintains local authority and helps counties alleviate the employment and training challenges facing low-income individuals and meet the workforce needs of local businesses. WIOA provides core formula funding for programs including: the WIOA Adults program, the WIOA Dislocated Worker program, the WIOA Youth program, Job Corps and the State Training and Employment Services Fund. Although no specific amount is mentioned in the budget request, any decrease in Federal support would shift more responsibility to states, localities, and employers.

Economic Development Association (EDA) - The proposed budget request would eliminate the EDA. Previously funded at \$221 million, EDA is the only Federal government agency with a mission and programs focused exclusively on economic development and creation of private sector jobs. EDA provides direct resources to counties to support economic development efforts.

Opioid Funding - The President's proposed budget includes a \$500 million increase to expand opioid misuse treatment and recovery services.

It is important to note, that this is a very general proposal, one that has created an unprecedented amount of uncertainty for the County to project future impacts to services in the Proposed 2017-2018 County Budget. As proposals are developed, the County will continue to work with our Federal advocates to evaluate potential areas of exposure.

Recommended County Budget

All Funds

The 2017-2018 Proposed County Budget totals \$1,616,211,310 which is an increase of \$122,618,350 or 8.2% from 2016-2017. This includes the General Fund, Special Revenue Funds, Capital Project Funds, and three Enterprise operations. The Appropriations and Sources of Funding are summarized below:

All Funds	2016-2017 Adopted	2017-2018 Recommended	Increase/ (Decrease)
Appropriations			
Departmental Appropriations	\$1,439,598,787	\$1,611,211,310	\$171,612,523
Appropriation for Contingencies	53,994,173	5,000,000	(48,994,173)
Total Appropriations	\$1,493,592,960	\$1,616,211,310	\$122,618,350
Sources of Funding			
Departmental Revenues	\$1,194,299,449	\$1,284,292,409	\$89,992,960
General Purpose Revenues	249,574,728	264,058,279	14,483,551
Fund Balance			
General Fund	7,875,948	18,468,435	10,592,487
Contingency Fund	40,072,412	(6,971,342)	(47,043,754)
All Other Funds	1,770,423	56,363,529	54,593,106
Total Sources of Funding	\$1,493,592,960	\$1,616,211,310	\$122,618,350

General Fund

The 2017-2018 Proposed General Fund Budget totals \$867,568,733, which includes an allocation of \$5 million for Appropriation for Contingencies. The General Funds represent approximately 54% of the overall County budget and the Appropriations and Sources of Funding are as follows:

General Funds	2016-2017 Adopted	2017-2018 Recommended	Increase/ (Decrease)
Appropriations			
Departmental Appropriations	\$812,755,035	\$862,568,733	\$49,813,698
Appropriation for Contingencies	53,994,173	5,000,000	(48,994,173)
Total Appropriations	\$866,749,208	\$867,568,733	\$819,525
Departmental Revenues	569,226,120	592,013,361	22,787,241
Net County Cost	\$297,523,088	\$275,555,372	(\$21,967,716)
Sources of Funding			
General Purpose Revenues	\$249,574,728	\$264,058,279	\$14,483,551
Fund Balance			
General Fund	7,875,948	18,468,435	10,592,487
Contingency Fund	40,072,412	(6,971,342)	(47,043,754)
Total Sources of Funding	\$297,523,088	\$275,555,372	(\$21,967,716)

Financial Analysis

Appropriations

The 2017-2018 proposed expenditure plan (excluding Special Districts) totals \$1.62 billion, which represents an increase of \$123 million or 8.2% from the 2016-2017 Adopted Budget. These appropriations are primarily based on the current State/County funding relationship. In the event State funding is less than the anticipated amounts as a result of the final State Budget, a commensurate reduction in local expenditures will be necessary consistent with the County's Grant Funding Policy Guidelines. The guidelines are as follows:

- Funding over-matches for State and Federal grants shall be avoided.
- Grant funding resources should be maximized to meet community needs, and to minimize Net County Cost.
- Program managers threatened with grant funding reduction or elimination will seek other non-County funding sources.
- When outside resources run out, program managers will be directed to eliminate ongoing costs and/or develop plans for short-term program phase out.
- > Any exceptions to these guidelines shall be limited to emergencies or to the support of critical Board priorities, and must be reviewed and approved by the Board of Supervisors on a case-by-case basis.

Appropriations for Special Districts governed by the Board of Supervisors have been added to the County budget figures to show the total scope of the Board of Supervisors' responsibility. The grand total of all budget elements, including Special Districts, is \$1.64 billion.

The recommended appropriations by function are as follows:

Ap	pro	pri	iati	ons
(\$	In	Mi	llio	ns)

	2016-2017	2017-2018	Increase/(Decreas	
	Adopted	Recommended	Amount	Percent
General Government	\$79.2	\$81.3	\$2.1	2.6%
Capital Maintenance	20.0	31.7	11.7	58.5%
Environmental Protection	16.0	16.9	0.9	5.3%
Law & Justice	303.5	326.2	22.7	7.5%
Roads & Facilities	91.1	85.4	(5.7)	-6.3%
Health Services	531.5	646.8	115.3	21.7%
Human Services	387.5	410.0	22.6	5.8%
Education	5.3	7.0	1.7	31.9%
Parks & Recreation	5.5	5.9	0.4	7.8%
Contingencies	54.0	5.0	(49.0)	-90.7%
Total County	\$1,493.6	\$1,616.2	\$122.6	8.2%
Special Districts	26.9	27.3	0.4	1.5%
Total County & Special Districts	\$1,520.5	\$1,643.5	\$123.0	8.1%

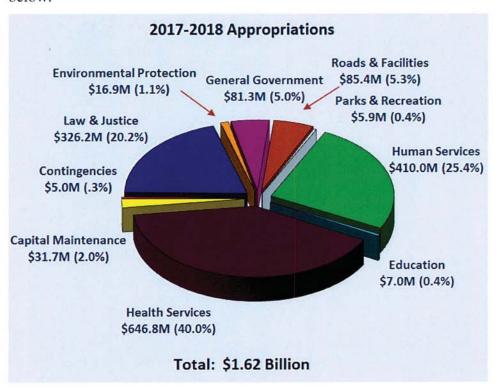
Overall, appropriations increased \$31.6 million due to salary and benefits adjustments. This change reflects salary increases implemented in 2016-2017 as well as those scheduled for 2017-2018. Additionally, there was an increase of \$22.5 million for contributions toward the unfunded retirement liability. Notable changes in the 2017-2018 appropriations include the following:

- ➢ General Government increased by \$2.1 million, primarily reflecting approximate increases to salary and benefits adjustments of \$2.7 million; additional contributions toward the unfunded retirement liability of \$1.7 million; additional net staffing costs of \$1.1 million for 8.2 positions added; and cost allocation plan adjustments of \$1.0 million. Partially offsetting these increases is a decrease in services and supplies of \$4.4 million from the Information Systems Division for the one-time project costs associated with the Google Initiative and PeopleSoft upgrades, and decreases from the Registrar of Voters for non-election year savings.
- Capital Maintenance increased by \$11.7 million largely due to the rebudgeting of 26 projects, offset with the transfer of CDBG projects to the Neighborhood Preservation budget.
- Environmental Protection increased by \$900,000, primarily reflecting approximate increases to salary and benefits adjustments of \$405,000; additional contributions toward the unfunded retirement liability of \$343,000; and increases to net fixed assets of \$424,000 for the purchase of communication towers at multiple locations and a heavy capacity mobile weight cart. Partially offsetting these

- increases is a decrease in services and supplies of \$214,000 for reduced Workers' Compensation costs, fleet service costs, and Agricultural Center equipment replacement costs.
- Law and Justice increased by \$22.7 million, primarily consisting of \$6.5 million in salary and benefits adjustments; \$6.0 million in additional contributions toward the unfunded retirement liability; a net staffing cost increase of \$3.1 million; \$1.8 million additional appropriations funded by the Local Community Corrections AB 109 budget; \$1.0 million due to re-budgeting JAG grant operating expenses; \$900,000 increase in professional and contract services; \$800,000 in Cost Allocation Plan adjustments; \$700,000 increase due to the rebudgeting of law enforcement equipment, \$700,000 increase in radio maintenance and data processing charges; \$400,000 increase in software and license costs; and \$700,000 increase in fixed asset requests, offset with a decrease of \$2.0 million in allocated insurance costs.
- Roads and Facilities programs decreased by \$5.7 million, reflecting a one-year spending plan compared to a multiyear spending plan in 2016-2017.
- ➤ Health Services increased by \$115.3 million, primarily consisting of \$16.0 million in salary and benefits adjustments; additional contributions toward the unfunded retirement liability of \$9.8 million; net staffing cost increases of \$16.3 million; \$25.6 million for increased services and supplies costs including \$7.6 million for additional hospital costs, \$11.5 million for the Mental Health Services Act, and \$6.4 million in operating transfers and other charges; \$5.0 million for increased landfill expenses; and an increases in fixed asset costs of \$41.0 million of which \$40.1 million is from the Hospital Enterprise Fund, offset by \$4.6 million increase in cost reimbursements.
- ➤ Human Services programs increased by \$22.6 million, primarily consisting of salary and benefits adjustments of \$6.9 million; additional contributions toward the unfunded retirement liability of \$3.9 million; cost allocation plan adjustments of \$1.0 million; Foster Care program costs of \$16.7 million due to a 3.84% statutory cost of living adjustment; and \$1.2 million in Neighborhood Preservation project costs. Increases are partially offset by the deletion of 43 vacant positions from the Human Services Agency, a savings of \$3.3 million; the deletion of 7 vacant positions, a decrease in part-time help, and overtime from the Mary Graham Children's Shelter, a savings of \$1.0 million; and the deletion of 9 vacant positions, and a decrease in extra-help from the Employment and Economic Development proposed budget, a savings of \$1.1 million.
- Education increased by \$1.7 million primarily reflecting an increased contribution of County property tax revenue dedicated for Library services.

- Parks and Recreation increased by \$440,000 primarily consisting of \$262,000 in salary and benefits adjustments, additional contributions toward the unfunded retirement liability of \$100,000, and \$100,000 for the Zoo education program.
- Appropriation for Contingencies decreased by \$49 million reflecting actual contingency need. The 2017-2018 Proposed Budget recommends replenishing and establishing the Reserve at \$75,171,902 or 4.65% of the Proposed Budget. This represents an increase of \$11,971,342 from the 2016-2017 projected year-end balance.

The relative sizes of the 2017-2018 appropriations by function are shown below:



Recommendations for each of the budgets and summaries by functional area follow this transmittal letter.

Available Funds

The 2017-2018 proposed expenditure plan is financed with the following estimates of available revenue sources:

Available Fu	nds
(\$ In Million	ns)

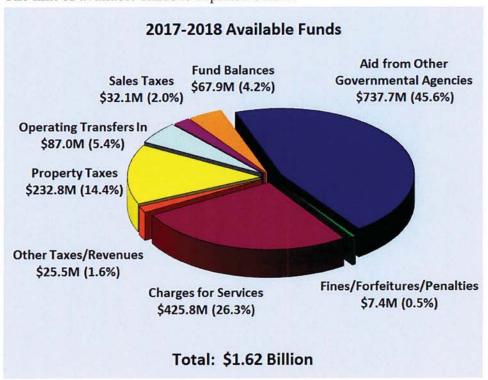
	2016-2017	2017-2018	Increase/(Decrease)	
	Adopted	Recommended	Amount	Percent
Aid-Other Gov'tal Agencies	\$673.7	\$737.7	\$64.0	9.5%
Charges for Services	402.5	425.8	23.3	5.8%
Current Property Taxes	221.0	232.8	11.8	5.3%
Operating Transfers In	84.8	87.0	2.2	2.6%
Sales Taxes	31.9	32.1	0.2	0.6%
Other Taxes/Revenues	22.1	25.5	3.4	15.4%
Fines/Forfeitures/Penalties	7.5	7.4	(0.1)	-1.3%
Fund Balances	50.1	67.9	17.8	35.5%
Total Available Funds	\$1,493.6	\$1,616.2	\$122.6	8.2%

Overall, available revenues are expected to increase by \$122.6 million, or 8.2% from the 2016-2017 budget level. Notable changes in 2017-2018 available funds are as follows:

- Aid from Other Governmental Agencies is projected to increase by \$64.0 million and is attributable to major increases in the following areas: Human Services \$18.9 million increase in State/Federal Social Services revenue to reflect actuals; \$2.3 million in increased and rebudgeted HUD revenue for the Neighborhood Preservation Budget; Health Services increased by \$14.2 million in Mental Health Services Act funds, \$1.0 million for substance abuse treatment services, \$5.0 million for the Hospital Enterprise Fund, and \$5.3 million in Whole Person Care funding; Law and Justice increased \$1.4 million in Prop 172 funding, and \$3.0 million for Juvenile Support Law Enforcement Act and State and Federal programs.
- Charges for Services are projected to increase by \$23.3 million and are attributable to major increases in the following areas: \$12.1 million net increase in Hospital revenues; \$5.9 million for Mental Health Services; \$4.7 million in landfill fees reflecting increased customer volume, and \$756,000 increase for the Public Works Community Infrastructure Program; \$128,000 increase in reimbursement for Lathrop Police Services, \$300,000 increase in reimbursement from the Civil Automated Trust Fund, and \$200,000 in Patrol for law enforcement services; Environmental Health hazardous materials fees increased \$420,000 and General Services increased \$278,000.
- ➤ Current Property Taxes are projected to increase by \$11.8 million. The recommended budget assumes a 4.75% growth in assessed valuation of the current secured and supplemental tax rolls.

- Operating Transfers In are projected to increase by \$2.2 million and are inclusive of a \$1.9 million transfer to the Information Systems Division for multiyear projects, and a \$1.2 million increase in Sheriff budgets from trust funds and the Local Community Corrections budget.
- Sales Taxes are projected to increase by \$200,000 reflecting a slow-down in local sales tax revenue growth.
- Other Taxes/Revenues are projected to increase by \$3.4 million reflecting a net increase of \$172,000 in Environmental Health, a net increase of \$255,000 in Solid Waste, an increase in Public Works Road Districts taxes of \$261,000, and moderate increases to the Narcotics Enforcement and Child Support Services totaling \$253,000.
- > Fines, Forfeitures, and Penalties are projected to decrease by \$100,000 attributable to penalties and costs levied on delinquent property taxes, court fees, and fines.
- Available year-end Fund Balances for operations are estimated at \$67.9 million, an increase of \$17.8 million from 2016-2017 and is primarily due to \$59.8 million Hospital Enterprise Fund reflecting budgeting of capitalized expenditures, a \$12.7 million increase in Public Improvement, a \$10.6 million increase in the General Fund, offset by decreases of \$47.1 million in Appropriation for Contingencies, \$18.7 million in Public Works, and \$1.0 million in the Library Fund.

The mix of available funds is depicted below:



Net County Cost

The County budget presentation is developed to show the "Net County Cost" for each departmental budget. Net County Cost is computed by subtracting program-generated revenue, offsetting grants, or cost-sharing by other levels of government from the appropriation requirements for each budget. The remaining Net County Cost is funded by General Purpose Revenue.

The recommended 2017-2018 Net County Cost for the various program areas, compared to prior year approved amounts, is shown below:

Net County Cost (\$ In Millions)						
2016-2017 2017-2018 Increase/(Decre Adopted Recommended Amount Pero						
General Government	\$32.7	\$38.0	\$5.3	16.1%		
Capital Maintenance	11.1	11.3	0.2	1.5%		
Environmental Protection	4.9	5.5	0.6	12.4%		
Law & Justice	154.4	168.2	13.8	9.0%		
Roads & Facilities	1.2	1.4	0.2	17.1%		
Health Services	16.9	19.1	2.2	13.0%		
Human Services	19.5	23.9	4.4	22.6%		
Education	0.4	0.4	0.0	8.7%		
Parks & Recreation	2.4	2.8	0.4	16.6%		
Contingencies	54.0	5.0	(49.0)	-90.7%		
Total Net County Cost	\$297.5	\$275.6	(\$21.9)	-7.4%		

The most significant changes in Net County Cost are:

- ➤ General Government increased by \$5.3 million. This change is primarily attributable to salary and benefits adjustments of \$2.7 million, additional contributions to the unfunded retirement liability of \$1.7 million, the addition of 8.2 positions totaling \$1.1 million, and Cost Allocation Plan adjustments of \$1.1 million. Expenses are partially offset by decreases to services and supplies of \$4.6 million and increased expense reimbursements of \$2.9 million.
- Capital Maintenance increased by \$200,000. This change is primarily due to salary and benefits adjustments, additional contributions to unfunded retirement liability, and higher utility costs.
- ➤ Environmental Protection increased by \$600,000. This change is primarily attributed to salary and benefits adjustments of \$405,000, additional contributions to the unfunded retirement liability of \$343,000, and increases in fixed asset purchases of \$424,000 for radio communications towers. Expenses are partially offset by decreases in services and supplies of \$214,000 and offsetting revenue of \$163,000.

- Law and Justice increased by \$13.8 million. Significant changes for programs funded with General Purpose Revenue include \$6.3 million in salary and benefits adjustments; \$5.1 million additional contributions toward the unfunded retirement liability; the addition of a net \$2.7 million in new full-time and part-time positions; \$1.3 million in services and supplies and other charges; \$600,000 in radio maintenance and data processing charges; \$600,000 in Cost Allocation Plan adjustments; \$500,000 in professional and contract services; and \$400,000 in software and license costs. Expenses are partially offset by a decrease of \$1.8 million in allocated insurance costs, a revenue increase of \$1.4 million in Proposition 172 funding, and an increase of \$1.4 million from State and Federal grants, State Realignment, and trust funds.
- ➤ Roads and Facilities increased by \$200,000. This change is mainly due to an increase of \$17,500 for Delta Activities and an increase of \$192,500 for the Airport Enterprise fund.
- ➤ Health Services increased by \$2.2 million primarily due to changes in Public Health Services including salary and benefits adjustments of \$2.1 million; additional contributions toward the unfunded retirement liability of \$798,000; supplemental standby pay of \$180,000; and additional retirement costs for previous Health District employees, \$717,000. Expenses are partially offset by an increase in reimbursement of clinic costs of \$1.0 million; decreases in extra-help of \$380,000; and decreases in allocated insurance costs of \$123,000.
- > Human Services increased by \$4.4 million. This change is primarily due to changes in the Human Services Agency Administration budget including salary and benefits adjustments of \$5.9 million; additional contributions toward unfunded retirement liability of \$3.3 million; increases in professional services related to legal, technical, and records and security service, \$887,000; increases of \$256,000 in copy machine rents and leases due to secure print features; increases in equipment rents and leases related to computer and hardware lease buyouts of \$300,000; increase of \$178,000 in rents for County Administration Building, Tracy Satellite location, and the Chase building location; and cost allocation plan adjustments of \$1.1 million. Expenses are partially offset by the deletion of 43 vacant positions for a savings of \$3.1 million; decreases in extra-help, \$70,000; decreases in office supplies, Workers' Compensation insurance, utilities, communications, and travel costs, \$1.1 million.
- Education increased by \$41,313 primarily due to salary and benefits adjustments of \$32,000 and additional contributions toward unfunded retirement liability of \$9,000.

- ➤ Parks and Recreation programs increased by \$400,000 primarily due to salary and benefit adjustments of \$262,000 and an additional contributions toward unfunded retirement liability of \$100,000.
- Appropriation for Contingencies decreased by \$49 million to reflect actual experience. The 2017-2018 Proposed Budget provides \$5 million for appropriation for contingencies.

General Purpose Revenue

Changes in the General Purpose Revenue sources which support the recommended \$275.6 million Net County Cost include:

General Purpose Revenue (\$ In Millions)

	2016-2017 Adopted	2017-2018 Recommended	Increase/(Decrease)	
			Amount	Percent
Current Property Taxes	\$207.9	\$218.9	\$11.0	5.3%
Sales Taxes	20.3	20.6	0.3	1.5%
Tobacco Settlement	5.9	6.1	0.2	3.4%
Redevelopment Pass Thru	4.0	4.4	0.4	10.0%
Penalties on Delinquent Property Taxes	2.5	2.5	0.0	0.0%
Property Transfer Taxes	2.9	3.1	0.2	6.9%
Franchise Fees	2.6	2.6	0.0	0.0%
Homeowner Exemption	1.2	1.2	0.0	0.0%
Other Taxes	0.7	2.4	1.7	242.9%
Other Revenues	0.9	1.2	0.3	33.3%
Interest Income	0.5	0.9	0.4	80.0%
Vehicle License Fees	0.2	0.2	0.0	0.0%
Fund Balance	47.9	11.5	(36.4)	-76.0%
Total GPR	\$297.5	\$275.6	(\$21.9)	-7.4%

As shown in the table above, Current Property Taxes and Sales Taxes are the two main sources of the County's General Purpose Revenue. Combined, they provide \$239.5 million in support of the County budget and represent over 91% of the ongoing General Purpose Revenue, excluding Fund Balance. These revenue sources are extremely sensitive to the economic upswings and downturns.

The County's annual property tax revenue dropped by \$40.0 million, or 20%, between 2007-2008 and 2012-2013. The local housing market turned around modestly beginning in 2013-2014. While we have enjoyed one of the longest periods of growth since World War II, that growth has begun to slow. As noted in the State Budget discussion, California is bracing for a recession. The percent increase of County property tax revenue reached a peak in 2014-2015 at 9.5% from 2013-2014 levels. The County is experiencing a slower rate of increase in 2017-2018 estimated at 4.75% down from the 2016-2017 increase of 5.5%.

The following chart depicts the Current Property Taxes for 2008-2009 to 2017-2018.



The year-end estimates for Sales Taxes in 2016-2017 total \$110.5 million. The 2017-2018 Proposed Budget assumes \$106 million, a decrease of 4%. The decrease is due to the elimination of a 2016-2017 one-time residual payment related to the State's Triple Flip Program, which ended April 2016.

The following chart depicts the Sales Taxes, including the County's General Purpose Revenue, Proposition 172, and Realignment-Social Services, for 2008-2009 to 2017-2018.



Staffing Analysis

The County workforce is comprised of employees who hold permanently allocated positions and those who work in temporary, extra-help, and contract capacities. The following table illustrates the recommended changes in overall staffing for 2017-2018:

Staffing						
	2016-2017 Approved*	2017-2018 Recommended	Increase/ Amount	Decrease Percent		
General Government	459.9	468.1	8.2	1.8%		
Capital Maintenance	50.8	50.8	0.0	0.0%		
Environmental Protection	138.5	138.7	0.2	0.1%		
Law & Justice	1,757.9	1,773.1	15.2	0.9%		
Roads & Facilities	230.4	231.6	1.2	0.5%		
Health Services	2,816.5	2,957.7	141.2	5.0%		
Human Services	1,518.3	1,430.2	(88.1)	-5.8%		
Education	4.0	4.0	0.0	0.0%		
Parks & Recreation	59.5	59.5	0.0	0.0%		
Total Staffing	7,035.8	7,113.7	77.9	1.1%		

Several points should be noted:

- ➤ There is an overall increase of 77.9 full-time equivalent (FTE) positions. The 77.9 FTEs is comprised of the net addition of 54.9 FTE part-time positions, 112 full-time additions, and 89 full-time deleted positions.
- > 112 new full-time allocated positions are recommended:
 - 63 positions for San Joaquin General Hospital to support Medi-Cal Waiver programs, implementation of the Hospital Information Systems, volume growth in trauma, and to address nursing staffing ratios.
 - 16 positions for the Sheriff's Office, including 8 for the Community Car Program, a Civilian Crime Prevention Program Assistant, 2 Senior Office Assistants for the Records Division necessary to address increased workload for the housing of former State prisoners, an Office Assistant for the Coroner's Division necessary to address increased workload, a Deputy Sheriff and Sergeant for the Administrative and Support Service Division assigned to the Evidence Room, an Assistant Sheriff-Corrections for the Custody Division to oversee the C-Corps program, and a Correctional Sergeant for the Sheriff's Work Programs to supervise the Alternative Work Program.

- 11 positions for the District Attorney, including 5 Senior Legal Technicians and a Legal Administrative Supervisor necessary to provide the Department with first and second level supervision of clerical staff, 3 Deputy District Attorneys, a Payroll Specialist, and an Office Assistant.
- 5 positions for Roads and Facilities, including a Management Analyst and an Office Assistant for Public Works Administration, an Engineer Service Manager and Engineering Assistant in the Public Works Engineering Division necessary to support current reimbursement levels for design and construction activities from State, Federal and local programs, and a Management Analyst in the Public Works Road Maintenance Division.
- 4 Public Defender Investigator Assistants for the Public Defender.
- 2 positions for Health Services, including a Public Health Services Management Analyst necessary to support accreditation activities and quality management, and an Environmental Health Specialist in the Environmental Health Department to assist with inspections.
- 2 positions for Human Services including a Community Recreation Coordinator and an Employment Training Specialist for the Aging and Community Services Program to improve services.
- 2 positions for Probation, including a Deputy Chief Probation
 Officer for the Local Community Corrections Division, and a
 Probation Officer for the Juvenile Supplemental Law Enforcement Act to support the Evidence Based Program and the San
 Joaquin County Office of Education for the Reconnect Day
 Reporting Center.
- 2 positions for the Auditor-Controller including an Administrative Assistant and a Deputy Auditor-Controller.
- 2 Information Systems Analysts for the Information Systems Division to support San Joaquin General Hospital.
- 1 Deputy Purchasing Agent for Purchasing and Support Services to address increased workload.
- 1 Transfer Truck Driver for the Solid Waste Division.
- 1 Information Systems Analyst for Central Telephone in the Information Systems Division.

- > 89 full-time allocated positions are recommended for deletion; of which 87 are vacant and two positions are filled. One incumbent filling the position of Information Systems Operations Manager is currently in the transfer process and will be placed in an Information Systems Division position. The other incumbent filling the position of Department Information Systems Specialist will be noticed for lay-off and Human Resources will attempt to place in other County employment either through the transfer or layoff mitigation process:
 - 61 positions for Human Services: 43 for the Human Services Administrative Division, 7 positions for the Mary Graham Children's Shelter due to lower daily population, 9 positions for the Employment and Economic Development Workforce Investment Act (WIA) program due to declining revenue, and 2 positions for the Department of Aging and Community Services to better align program goals with community need.
 - 9 positions for the Probation Department: 1 position in the Local Community Corrections Division and 8 positions in the Juvenile Detention Division.
 - 7 positions for the District Attorney to accomplish structural changes in levels of supervision.
 - 6 positions for the San Joaquin General Hospital.
 - 3 positions for Health Services: 1 position in Mental Health Services and 2 positions in the Environmental Health Division.
 - 1 position for the Sheriff's Office Work Programs Division.
 - 1 position for Public Works in the Road Maintenance Division.
 - 1 position for Central Telephone in the Information Systems Division.

Budget Highlights

Employee Relations

San Joaquin County has 16 represented bargaining units, which comprise approximately 96% of the County's workforce. Contracts for six of the County's represented bargaining units either expired or are set to expire on June 30, 2017. The County is in active negotiations with some of these units for successor contracts. Impacts from these negotiations are unknown at this time, therefore, no funds have been included in the recommended departmental budgets.

Vacant Positions

As of April 30, 2017, there were 6,333 full-time allocated positions, of which 718, or 11.3%, were vacant positions. Of the 718 vacant positions, 390 were actively under recruitment.

As previously noted, the 2017-2018 budget proposes to delete 89 allocated full-time positions, of which two are filled at SJGH related to the implementation of the Hospital Information System. The budget also adds 112 new positions. If these changes are approved, this will bring the full-time allocated positions to 6,356 and the number of vacant positions to 743. Approximately 90% of the vacancies will be in the following County departments whose operations, with the exception of the Sheriff-Coroner, Probation, and District Attorney are primarily funded by State, Federal, or service charges:

- > San Joaquin General Hospital 166
- Human Services Agency 149
- ➤ Sheriff-Coroner 102
- Behavioral Health 80
- Probation 50
- Public Works 48
- District Attorney 34
- Child Support 21
- Public Health 19

Public Improvements

The proposed 2017-2018 Public Improvement program totals \$23.8 million, and is primarily funded by Tobacco Settlement allocations for capital related facilities projects, transfers from departments with specific projects, and the Capital Outlay Fund balance. The recommended budget includes \$17.3 million for 26 re-budgeted projects and \$6.5 million for 30 proposed projects. Approximately \$39.8 million of the Capital Outlay Fund balance has not been programmed. Of this amount, \$25.8 million is associated with past allocations and the 2017-2018 allocation of Tobacco Settlement Funds for Health Care Related Facilities. Following are the planned and funded capital improvement and deferred maintenance projects for 2017-2018:

- New Construction & Facility Planning Acampo Dry Creek Nature Park Improvements; County Facilities Master Planning; District Attorney's Office Program Development and Space Planning; and Public Health Services Facility Replacement Study. Two multi-year, complex projects are carried forward and re-budgeted; the New Morgue and the County Detention and Program (SB 1022) Facility.
- Existing Facilities Address facilities compliance with the American with Disabilities Act; Courthouse repairs; County-owned facilities flooring replacements and parking lot repairs; replacement of boilers at the Public Health Services building; repairs or renovations at the Honor Farm Kitchen and Juvenile Justice Center; and Parks improvements at the Micke Grove Zoo, Oak Grove Regional Park, and Regional Sports Complex.

Eighty-six projects totaling \$34.4 million are not funded in the proposed budget.

Public Works

Flood Management - The Federal Emergency Management Agency (FEMA) has advised staff that some areas of the County, not currently in the floodplain, are planned to be mapped into floodplain areas. While this process is not intended to be completed immediately, staff will work closely with FEMA in the interim to define the specific areas affected, develop a strategy, and schedule public outreach.

One area affected by planned FEMA remapping includes the neighborhoods surrounding the Smith Canal. The San Joaquin Area Flood Control Agency (SJAFCA) was successful in forming an assessment district in 2013 to fund the Smith Canal gate project, which will eventually remove the area from the FEMA floodplain. District staff worked in support of this effort, and continues to work with SJAFCA to help ensure completion of the project. District staff has worked closely with Federal legislators to place controls on flood insurance rate increases. It is anticipated more effort will be needed in this regard as new flood insurance legislation is developed. Additionally, staff will continue dedicating efforts to maintain the County's rating in FEMA's Community Rating System to ensure residents continue receiving flood insurance premium discounts.

SB 5 enacted in 2007 imposes far-reaching mandates on Central Valley cities and counties. It imposes new requirements for development within floodplains, including a higher level of flood protection (200-year). Over the past several years, staff has been working with the California State Association of Counties and other governmental organizations to affect legislation to provide much needed clarification of and relief from some SB 5 requirements. Legislation passed in 2012 and 2015 provided some help in this regard and additional legislation is being contemplated to provide further clarification of the law and flexibility in meeting its timelines. Staff will monitor the progress of this legislation in 2017-2018 and continue efforts towards implementation requirements.

Water Issues - Water resources and Sacramento-San Joaquin Delta issues are among the top strategic and legislative priorities of the Board of Supervisors. With two thirds of the Delta located in San Joaquin County, it is an important natural resource of local and Statewide importance, and the Board has vigorously defended County and regional interests in the Delta for many years. The California WaterFix and EcoRestore Projects, the latest monikers for the Twin Tunnels and the conversion of agricultural land into shallow water habitat formally known as the Bay Delta Conservation Plan, threaten the economic, social and environmental viability of the Delta. The Board has engaged with a variety of interests to defend the Delta in the following areas: 1) improving and maintaining the system of levees that protect life and property for both agricultural and urban areas,

which also support the current system of through-Delta exports; 2) advocating for continued access to Delta water supplies of sufficient quantity and quality for farmers, urban users, and the environment; 3) supporting efforts to have a healthy and viable Bay-Delta Estuary; 4) enhancing Delta maritime commerce and recreation; and 5) recognition of the Delta as a place.

Responding to State administrative, legislative, and regulatory actions regarding the Delta has involved a variety of efforts requiring significant coordination among various County departments. It is anticipated that continuing efforts will include legal action, which increased significantly in 2016-2017, advocating for County positions, responding to proposed legislation, building and participating in coalitions, communicating County positions through media and other outreach avenues, and coordinating with various County water and Delta interests. If legal action activity levels continue to increase, staff may need to request additional funding from the Board of Supervisors during 2017-2018. County departments working on Delta-related activities include the County Administrator's Office, County Counsel, Office of Emergency Services, Community Development Department, the Agricultural Commissioner, and the Public Works Department.

Roads - The Public Works Road Maintenance Division ensures fiscal responsibility through preventative maintenance, expanded use of technology, leveraging grant funding, and lease/purchases costs analysis of equipment. The Division implements a scheduled pavement maintenance/repair schedule to crack-seal and chip-seal roadways on a regular basis to prolong pavement life and reduce the need for more costly restoration and resurfacing. Road maintenance is primarily funded with State gas tax revenues, which have not increased in several years.

Multiple State transportation funding proposals have been put forth; however, the legislature has focused on Senate Bill 1 (Beall), which proposes \$52 billion in additional transportation funding over a 10-year span, and was passed into law on April 28, 2017. This is projected to bring approximately \$15 million in additional annual revenues to San Joaquin County to assist in the maintenance of its transportation and roads infrastructure. Public Works continues to seek available funding opportunities and is monitoring developments at both the State and Federal levels.

Law and Justice

Collectively, the recommended budget for Law and Justice totals \$326.2 million, which is an increase of \$22.7 million from 2016-2017. Overall, the budget includes a net increase of 16 positions for all Law and Justice budgets; 15 in the Sheriff's budgets, which includes 8 positions for the Community Car Program, 4 in the DA budgets, 4 in the Public Defender budget, and the deletion of 7 positions in the Probation budgets.

Community Car Program - The program was initiated in 2008 as a community-oriented policing approach to law enforcement in the unincorpo-

rated areas. There are currently 20 Deputy Sheriff-Community Car allocations assigned to Boggs Tract/Taft, Country Club, Garden Acres, Linden, Lockeford, Morada, Tracy, Woodbridge, and Thornton. Two Deputies are assigned to the Community Special Enforcement Team as rovers to target problems and the remaining five Deputy Sheriff positions have not yet been deployed due to a high vacancy rate in the Deputy Sheriff ranks.

The 2017-2018 Proposed Budget includes the addition of seven deputies plus a lieutenant to be assigned to the Community Car and Community Special Enforcement Team programs, and will complete the fifth and final year of the five-year implementation plan. The Sheriff will provide a report to the Board in June 2017, on the continued success of the Community Car Program.

Honor Farm Replacement - In 2015-2016, Custody division submitted an application for \$80 million in jail construction funds under SB 863 Adult Local Criminal Justice Facilities Construction Financing Program in order to replace the Honor Farm with secure housing and increased program space. Unfortunately, the County's application did not rank high enough to secure funding under SB 863. In February 2016, the Sheriff's Office was notified of its eligibility to receive funding under SB 1022. In 2013, the County originally submitted an application under SB 1022 for \$40 million in jail construction funds to replace the Honor Farm with a medium security facility. At the time, the County's application narrowly missed ranking high enough to qualify for funds. A recent decision by another grantee to decline SB 1022 funds has resulted in Board of State and Community Corrections' (BSCC) offer of \$32.3 million in funding to San Joaquin County. The Custody division Realignment Unit worked with the County Administrator's Office and the General Services Department to develop a revised project scope, timeline, and budget for the \$32.3 million award. This was approved by the Board in February 2017. At the same time, the Board also approved the development and submittal of a Special Needs Housing Unit project in order to request an additional \$7.7 million in funding from the BSCC under SB 844. In a recent decision by the BSCC Executive Steering Committee, San Joaquin County was not recommended for funding under SB 844, although the County's proposal ranked second highest of the 12 proposals submitted. This is primarily due to the SB 844 categorical funding limits for large, medium, and small counties. It is anticipated that SB 844 funding recommendations will be formally presented to the BSCC in June 2017.

Health Care Services **Stepping Up Initiative** - In May 2016, the Board of Supervisors adopted a resolution in support of the Stepping Up Initiative. This national effort is designed to help counties safely reduce the prevalence of individuals with mental illness in jails. Health Care Services (HCS) facilitates monthly meetings with law and justice partners, providers, and other key stakehold-

ers to create partnerships and lead in the implementation of innovative and proven practices that can safely divert individuals with mental illness away from the criminal justice system and into community-based treatment. In January 2017, a delegation from San Joaquin County attended the California Stepping Up Summit. A grant proposal was submitted in February 2017 seeking an expert consultant to lead the County team through a structured sequential intercept mapping process. HCS will advise the Board on the outcome of the grant proposal.

No Place Like Home Program - In July 2016, the State enacted legislation dedicating \$2 billion in bond proceeds for the No Place Like Home program. The purpose of this program is to develop housing for individuals that are in need of mental health services and are homeless or at risk of becoming homeless. Consistent with the Board's Strategic Priorities on Homelessness, Behavioral Health Services intends to propose the use of local Mental Health Services Act (MHSA) funds and No Place Like Home grant funds, if awarded, to increase the availability of both transition and permanent supportive housing. A work group will be formed in July 2017 to develop the threshold requirements for a No Place Like Home grant proposal which is due to the State in early 2018.

Whole Person Care Program - The HCS Agency is the lead entity and single point of contact with the California Department of Health Care Services for San Joaquin County's Whole Person Care (WPC) Program. WPC is a component of California's Section 1115 Medicaid Waiver that intends to provide more integrated care coordination for the highest-risk and most vulnerable Medi-Cal beneficiaries across the health, behavioral health and social services systems. HCS collaborates with other County departments, the Health Plan of San Joaquin, and relevant community-based organizations to target services toward three Medi-Cal populations: over-utilizers of emergency department services, individuals who have a mental health and/ or substance use disorder, and individuals that are homeless or at risk of homelessness upon release from the County Jail, psychiatric health facility or hospital. The County's WPC Program has an annual budget of \$3.5 million for each of five program demonstration years (2016-2020). Half of the program funding represents Federal monies and half represents required local matching funds (MHSA, Hospital Enterprise Fund). In March 2017, HCS submitted an application for a second round of funding, as additional Federal funds were available. If successful, funds would be used to expand the number of medical respite/recuperative care beds and increase contacted care management services.

Public Health Replacement Facility - The existing Public Health building on Hazelton Avenue in Stockton is in need of replacement. Deferred maintenance and major facility repair issues continue to arise. In 2017-2018, the planning and design process will be initiated for a replacement facility. Funding for the effort will be provided by the Public Health Construction Capital Outlay Fund.

San Joaquin General Hospital

The 2017-2018 recommended budget for San Joaquin General Hospital (SJGH) totals \$366.9 million, including a net increase of 57 new full-time positions and 67.9 full-time equivalent extra-help staff. Capital expenditures totaling \$49.7 million are also included in the budget and will be funded by existing reserves within the Hospital Enterprise Fund. Major capital costs include re-budgeting of previously approved projects such as the Phase 2 Acute Care Patient Wing Expansion and Health Information System. Net operating income for SJGH in 2017-2018 is projected at approximately \$28.9 million. General Fund support for SJGH remains at the minimum maintenance of effort level of approximately \$2.1 million.

Phase 2 Acute Care Patient Wing Expansion Project - Construction began March 10, 2017 on the Phase 2 Acute Care Patient Wing Expansion Project. The new facility, at a projected cost of \$34.7 million, will replace 43 of the 89 inpatient beds in the seismically non-compliant Towers building that was constructed in 1932. The new building will be connected to the 1997 main inpatient structure and will house 23 Neonatal Intensive Care Unit beds and 20 private medical/surgical beds. Construction completion is anticipated by spring 2019, which will allow enough time to receive final licensing and certification, train staff, and move patients into the new building before December 31, 2019, the date in which the Towers building can no longer provide inpatient services in accordance with State seismic law.

California Department of Corrections and Rehabilitation (CDCR) Agreement Renewal - Discussions continue with CDCR representatives regarding renewal of the agreement for SJGH to provide acute care services to State inmates. Occupancy of the 25-bed Medical Guarded Unit at SJGH is forecasted to be at or near capacity during 2017-2018. The current agreement will expire in 2018, so staff will develop a renewal agreement for Board consideration.

New Clinic Openings - San Joaquin Community Clinics (SJCC), the SJGH-affiliated Federally Qualified Health Center – Look Alike (FQHC-LAL), opened a new primary care site in the County Public Health clinic on Hazelton Avenue in Stockton in March 2017. This site provides care five days per week from a physician and nurse practitioner/physician assistant to the south Stockton community in which access to primary care is extremely limited. In addition, a new SJCC clinic is under construction in Manteca and will house up to three physicians and two nurse practitioners with opening planned in early 2017-2018.

Implementation of Cerner Health Information System and Electronic Health Record - SJGH continues to build and train staff on the Cerner Health Information System and Electronic Health Record, and PeopleSoft general ledger, accounts payable, materials management, and payroll systems. The \$37.3 million implementation project is progressing, and will "go live" in 2017-2018. Upon completion, the systems will provide

improved access to health information, increase access to population health data, and connect seamlessly to the County's PeopleSoft systems.

Human Services Agency

The Human Services Agency's (HSA) Administration Budget totals \$174.7 million and includes the deletion of 43 vacant full-time equivalent positions. This represents an increase of \$7.0 million primarily due to salary and benefits adjustments as well as the increase contribution towards the County's unfunded retirement liability. While HSA has experienced a significant increase in applications for assistance and caseload maintenance, the recommended budget projects this trend to cease. Since 2010-2011, HSA has added over 428 positions to address caseload growth in public assistance programs, as well as the implementation of ACA and Medi-Cal Expansion which has substantially increased the number of individuals eligible for Medi-Cal. However, due to the uncertain future of ACA, the HSA will be monitoring health care reform over the course of the next year to ensure the County is prepared for any shifts in Federal programming.

Continuum of Care Reform - On January 1, 2016, Continuum of Care Reform (CCR) was passed into law through the approval of AB 403 and was fully implemented on January 1, 2017. The intent of CCR is to comprehensively reform placement and treatment options for youth in foster care by ensuring that families providing foster care receive targeted training and support and are better prepared to support youth living with them. As a result of this legislation, Mary Graham Children's Shelter (MGCS) is in the process of applying for a new license to transition from a Transitional Shelter Care Facility under a Group Home license, to a Temporary Shelter Care Facility under a Temporary Shelter Care license. The primary impact to MGCS related to the licensing transition is a new time limit for children to stay no longer than 10 calendar days in the Shelter. Implementation of CCR has resulted in two new processes at MGCS, 1) the start of daily placement meetings being held by Child Welfare Services and MGCS staff which has led to a reduction in the average daily population based on two months experience, and 2) the reassignment of eight Shelter Counselors to perform Emergency Relative Placement Assessments to place children with approved relatives instead of at MGCS while arrangements for permanent placement are completed. While the average daily population of children at MGCS has decreased, the level of care under CCR has increased. creating new minimum staffing ratios of one staff for every four children. In many cases the ratios may be higher due to significant mental health and behavioral health needs, and history of trauma, abuse, and/or neglect. The overall Net County Cost savings for MGCS in the proposed budget is \$712,856, primarily due to the elimination of seven vacant full-time positions and 8.9 full time equivalent positions. Successful implementation of this Statewide effort will occur over multiple years and will require the development of critical elements, including increasing the supply of homebased family care and training. The success of CCR and any associated cost savings, in future years, will rely on the State and County's ability to

recruit, train, and/or certify Resource Families (formerly known as Foster Families), Therapeutic Foster Care homes, and Short-term Residential Treatment Programs (formerly known as Group Homes) to accept the children in our system. If the average daily population doubled from 10 to 20, then the cost would go up by approximately \$1,500,000 to \$2,000,000 and the revenues would go down as the costs shift to mostly County for stays exceeding 30 days.

In-Home Supportive Services (IHSS) - In the Governor's January Budget, the Department of Finance notified Counties of the end of the Coordinated Care Initiative (CCI), which statutorily shifted \$623 million in new IHSS costs to counties. On May 11th, the Governor's May Revision updated the estimates of newly negotiated IHSS costs to \$592.2 million in 2017-2018. The revision also proposes directing State General Fund dollars, \$400 million in the first year and \$1.1 billion over four years toward IHSS program costs. San Joaquin County specific impacts are as estimated to increase by \$721,443 in the proposed 2017-2018 budget year. It is anticipated that costs will be reasonably contained in year two. However, the State Administration and the California State Association of Counties, the primary negotiator on behalf of the counties, recognize that the growth of the IHSS program will out pace the ability for redirected realignment growth to keep up. Therefore, the administration has included a "reopener" to facilitate a discussion with future State Administration officials to address program sustainability concerns after year 2018-2019, at which time the program would include a 7% inflator that would exhaust all available 1991 realignment revenues, and would likely force counties to cut into critical programs such as health, mental health, social services, and public safety programs. Also contained in the revision is the return of wage and benefit bargaining for IHSS providers back to the County that include increases to the State participation cap on wages and benefits and language to allow an appeal to the Public Employees Relations Board in any county without a completed bargaining agreement within nine months. The Human Services Agency will continue to monitor this issue for additional impacts to the County's budget, and will return to your Board with any budget modifications as a result of an adopted State budget.

\$12,630,040	\$17,471,261	\$4,841,221	\$13,351,483	\$721,443
Cost	(No MOE)	(No MOE)	Cost	Increase
County	County Cost	Increase	County	County Cost
IHSS Net	IHSS Net	County Cost	IHSS Net	IHSS Net
2016-2017	Projected	IHSS Net	Projected	Projected
	Originally	Projected	May Revise	May Revise
	2017-2018	Originally	2017-2018	2017-2018
		2017-2018		

Affordable Care Act/American Health Care Act - Given the uncertain future of ACA due to the President's budget proposal set for release in late May, and efforts to replace and repeal ACA with the House version of the American Health Care Act (AHCA), HSA is projecting a leveling off of Medi-Cal cases. HSA will continue to monitor and evaluate the potential impacts of these proposals, and make timely recommendations as they relate to the Agency's administration of the Medi-Cal program.

Fee Issues-Cost Recovery

In many public service areas, the State has distinguished between *general* public services and *special* public services. Examples of general public services would be the jail, welfare, and certain health programs. Examples of special (or user beneficial) public services would be those related to property development, conducting a business, or animal ownership. The distinction between these types of services is who benefits (general public or private party) or whose activity imposes the cost for assuring public welfare. General public services are funded from general revenues (i.e., sales and property taxes). Special public services are funded by special revenues (i.e., user fees, license fees, and penalty assessments).

County government is prohibited from charging more than actual costs for the service provided. However, failure to increase special service revenue rates to keep pace with increased costs deprives the County of resources required to cover general service costs. Such shortages can be resolved by several techniques:

- > Reducing special service delivery costs.
- > Reducing special service delivery levels.
- Increasing special service revenue consistent with cost (user fees).
- Reducing general service levels to subsidize inadequately funded special public services.

During the Proposed Budget Hearing, some fee increases will be recommended to keep pace with costs and avoid shifting the costs of special services to the general taxpayer. Departments with proposed fee adjustments for 2017-2018 include the Agricultural Commissioner, Behavioral Health Services, Emergency Medical Services, Environmental Health, Probation, Public Health, Public Works, and Sheriff-Coroner-Public Administrator.

During the 2016-2017 Fee Hearing, the Board raised several questions of how fee rates were established. To ensure departments are calculating rates and charges correctly, the Auditor-Controller contracted with an independent accounting firm to perform an analysis of Countywide fees. There are 23 departments included in the analysis. As of May 1, 2017, four departments have been completed. The majority of analysis for all departments were projected to be completed by May 31, 2017. Due to the timing of the analysis, some departments indicated that they may come to the Board at a later date with recommended changes to rates and charges.

Reserves & Contingencies

The General Reserve is a cash resource for financing during the dry period between the beginning of the fiscal year and the receipt of property taxes in December and April. Additionally, it acts as a contingency for the County in extreme emergencies. For 2017-2018, it is recommended that the General Reserve be maintained at the current level of \$10.0 million.

The Reserve for Contingencies covers day-to-day unforeseen budgetary needs and has been used by the Board sparingly in the past. In conformation with the Board's reserve policy (R-10-525), including a goal of setting the Reserve at 5% of the County budget by 2020-2021, the Reserve for Contingencies is recommended to be set at \$75.2 million in 2017-2018, which represents approximately 4.65% of the proposed budget. This is an increase of \$12.0 million from the 2016-2017 projected year-end balance and provides a hedge against adverse State and Federal budget impacts, and use as interim funding to address local emergencies/disasters and unforeseen expenses.

In 2015-2016, a Unfunded Pension Liability Reserve was established to start addressing the County's unfunded retirement contribution liabilities (B-15-135). The most recent actuarial report prepared by the San Joaquin County Employees' Retirement Association identified an Unfunded Actuarial Liability totaling \$1.4 billion and San Joaquin County's share is approximately \$1.3 billion. The balance as of April 30, 2017 is \$11.9 million. For 2017-2018, the budget does not set aside additional funding for the reserve. However, the recommended budget does include funding for the full 5% contribution toward the unfunded retirement liability.

In 2015-2016, a reserve for Economic Development was established to support the County's promotional/marketing efforts and economic development activities/programs, including incentives for businesses to relocate and/or expand in San Joaquin County. The balance as of April 30, 2017 is \$231,348. For 2017-2018, the budget directs \$127,158 of the Transient Occupancy Tax (Hotel/Motel Tax or TOT) to this reserve. This represents the amount of the projected TOT that has not been programmed in the proposed budget for economic development-related activities and programs.

Fund Balance Management

In governmental budgeting language, *Fund Balance* is the excess of assets and estimated revenues of a fund over its liabilities, reserves, and appropriations. The portion of this balance that is free and unencumbered for financing the next year's budget is called *Available Fund Balance*.

Management of Fund Balance shortages is a critical factor in stabilizing County finances and is carefully evaluated by rating agencies when the County seeks debt financing. To assure prudent overall budget management, the Board adopted guidelines for departmental budget change requests that occur after budget adoption. Budget change guidelines are as follows:

- Requests are to be minimized;
- > Requests are to be revenue offset; and
- Non revenue-offset requests are to be limited to emergencies or to the support of critical Board priorities.

The consequence of not adhering to such guidelines is to risk proliferation of budget change requests to authorize staffing and programming increases during the year from one-time departmental budget savings along with deteriorating the budget from being structurally-balanced. Frequently, this results in ongoing full-year costs the following fiscal year without revenue support, which means cuts elsewhere are needed to keep the budget balanced. Such budget change requests during the year are counter-productive because such incrementalism erodes the Board's funding flexibility outside of the comprehensive annual budget review process when all program priorities are reviewed together.

The Board established the funding guidelines designating the General Fund year-end fund balances as one-time resources for one-time uses (B-10-965). Currently, \$39.8 million of the Capital Outlay Fund balance has not been programmed. Approximately \$25.8 million of this balance is associated with past allocations and the 2017-2018 allocation of Tobacco Settlement Funds for Health Care Related Facilities; therefore, the recommended budget does not include additional General Fund contributions to the Capital Improvement Program.

Supplemental Requests

Department Heads initially submitted requests for supplemental funding totaling \$7.9 million. Subsequent to the County Administrator/Department Head budget meetings, Department Heads withdrew a total of \$3.5 million of their initial requests. As a result, the supplemental funding requests were reduced to \$4.4 million, of which \$3.2 million are included in the recommended budget leaving a residual unfunded amount of \$1.2 million. Additionally, 12 non-County organizations submitted requests for County funding totaling \$1.1 million. Based on the Board-directed zero-based budgeting approach in funding the non-County organizations, the recommended budget includes \$753,373 for these organizations, leaving an unfunded amount of \$386,048.

In an effort to adhere to the Board-established Strategic Priorities, some departmental wants and needs are not addressed. As a result of the funding recommendations which comprise the 2017-2018 Proposed County Bud-

get, the Board may hear requests by departments, special interest groups, non-County organizations, and the general public to add funding during the budget hearing. In providing policy guidance on desired budget adjustments, the Board will provide direction as to which areas of the County budget should be reduced to offset any added costs. Supplemental requests, both funded and unfunded, are outlined in Attachment A and detailed in individual budget narratives.

Final Budget Hearing

Our office has identified several significant individual budget unit recommendations for Board review during the Final Budget Hearings. When particular functional areas are scheduled for discussion, the Board may wish to examine other areas as well. Department Heads and members of the public will have an opportunity to comment. Additionally, some non-County organizations may desire to make presentations.

The impacts of State Budget and Federal Budget actions are unknown at this time. It may be necessary to return to the Board to re-open budget considerations after the 2017-2018 Final Budget is adopted, should additional funding become available or should major funding/program reductions be imposed based upon the adopted State and Federal Budgets.

Appreciation

Our office has received excellent cooperation and is appreciative of the support and assistance from Department Heads and their staff. Appreciation is particularly extended to Human Resources and Information Systems Division for their analysis, insight, and peer review support in the preparation of this document. The County Administrator's staff are incredible at what they do to get the job done. Our team should be commended for the hard work, professional and thorough evaluation, long hours contributed to the preparation of the document, and willingness to continuously raise the bar in the outcomes.

Recommendations

It is recommended that your Board:

 Approve the proposed County and Special Districts budgets for 2017-2018. This action does not constitute final approval of any of the proposals prior to the Final Budget Hearing. It does, however, provide the document that will be presented to your Board for the Final Budget Hearing.

- 2. Set Tuesday, June 27, 2017, at 9:00 a.m. as the time to begin the Final Budget Hearing on the adoption of the County and Special Districts budgets and authorize the Clerk of the Board of Supervisors to publish the required hearing notice.
- 3. Direct the Human Resources Director to issue layoff notices to impacted employees based on recommendations included in the 2017-2018 Proposed Budget.

Sincerely,

Monica Nino

County Administrator

Menica Vino

Attachment A

Department	Amount Requested	Amount Funded		Page No.
> Auditor-Controller	\$97,311	\$97,311	➤ Add one Administrative Assistant position to support the Payroll Administrator.	A-12
Total Auditor-Controller	\$97,311	\$97,311		,
> Purchasing and Support Services	\$72,621	\$72,621	Add a Deputy Purchasing Agent to address increased workload.	A-47
Total Purchasing and Support Services	\$72,621	\$72,621		
> General Services	\$45,000	\$45,000	Fund one-time purchases of electrical and plumbing supplies, water treatment chemicals, and HVAC supplies for the Jail and Honor Farm.	B-9
•	\$10,000	\$10,000	 Fund one-time purchases of electrical and plumbing supplies, water treatment chemicals, and HVAC supplies for Juvenile Hall. 	
Total General Services	\$55,000	\$55,000		
> District Attorney	\$151,922	\$151,922	Add one Deputy District Attorney I position for the LEAD Program and Community Partnership.	D-8
	\$67,045	\$67,045	Add one Department Payroll Spe- cialist to support payroll process- ing.	
Total District Attorney	\$218,967	\$218,967		
> Public Defender	\$74,315	\$74,315	> One-time funding for extra-help to process 16,000 Proposition 64 cases. One-time funding.	D-34
•	\$334,496	\$334,496	Add four Public Defender Investi- gator Assistants to conduct inter- views in jail and out-of-custody.	
Total Public Defender	\$408,811	\$408,811		
> Sheriff-Custody	\$330,680	\$330,680	Add new classification, Assistant Sheriff, to oversee Corrections as part of Department reorganization and fund associated equipment.	D-75

Department	Amount Requested	Amount Funded	Supplemental Items	Page No.
Detectives	\$224,091	\$224,091	> Add one Sergeant position to supervise the disposition of property from the evidence room and fund associated equipment.	D-59
	\$186,911	\$186,911	Add one Deputy Sheriff position to assist in the evidence room opera- tions and fund associated equip- ment.	
	\$197,532	\$197,532	> Fund one-time replacement pur- chase of camera surveillance sys- tem for the Department airplane.	
Information Systems	\$148,752	\$148,752	➤ Fund one-time replacement pur- chase of software system for evi- dence tracking and fund necessary ongoing software support.	D-68
	\$195,416	\$195,416	Funding to replace the one-time cost of the data center server and provide on-going costs for support.	÷
Morgue	\$62,793	\$62,793	Add one Senior Office Assistant position to address workload increases.	D-67
Records	\$130,768	\$130,768	Add two Senior Office Assistant positions to type criminal reports and fund associated equipment.	D-62
Patrol	\$164,950	\$164,950	Add one Civilian Crime Prevention Coordinator position to support the Patrol Division and the STARS program and fund associated equipment.	D-54
Total Sheriff	\$1,642,861	\$1,642,861	×	
> Correctional Health	\$325,000	\$325,000	> Funding to support supplemental salary increases.	D-91
	\$202,244	\$202,244	Fund one-time cost of equipment upgrades and ongoing program- ming support for electronic health records.	

Department	Amount Requested	Amount Funded		Page No.
86	\$536,876	\$0	 Add four Mental Health Clinicians, a Mental Health Specialist, and a.75 FTE staff to conduct mental health assessments during booking. 	
	\$65,769	\$0	Add a Licensed Vocational Nurse and Office Assistant Specialist to reduce part-time hours.	
Total Correctional Health	\$1,129,889	\$527,244		
> Airport	\$162,500	\$162,500	Fund one-time cost to replace parking meters and associated terminal kiosks.	E-38
	\$40,000	\$0	Fund one-time cost to pave the Air- port overflow parking lot.	
¥	\$30,000	\$30,000	Fund one-time cost to remove rub- ber from primary runway consis- tent with FAA requirements.	
	\$300,000	\$0	> Fund one-time cost to pave public roads near Metro Air Park.	
	\$80,000	\$0	> Fund one-time cost to upgrade lighting to LED standards.	
t	\$135,000	\$0	> Fund one-time cost to replace boiler air handling system.	
Total Airport	\$747,500	\$192,500	e de la companya de l	
Total Supplemental Requests from Departments.	\$4,371,992	\$3,214,347		

N	on-County	Amount	Amount	Page
	rganizations (NCO's)	Requested	Funded	Supplemental Items No.
>	Bread of Life	\$100,000	\$50,000	Funding to support Bread of Life's G-17 program.
. >	Children's Home of Stockton	\$73,327	\$73,327	Funding to support the Substance G-17 Abuse program.
>	Child Abuse Prevention Council (CAPC)	\$69,046	\$69,046	➤ Funding to support CAPC's G-17 Enhanced Family Finding Program.
>	Community Partner- ship for Families (CPF)	\$181,015	\$150,000	➤ Funding to support CPF's Youth G-17 Success Team Partnership program phase III.
A	Economic Develop- ment Association (EDA)	\$100,000	\$45,000	Funding to support EDA programs A-75 and operations.
>	PUENTES	\$44,998	\$20,000	Funding to support "Growing Jobs and Workers at Boggs Track Com- munity Farm.
>	SJC Historical Society	\$100,035	\$0	Funding support on-going operations.
>	SJGH Foundation	\$50,000	\$10,000	Assist in the purchase of a Magnetic Resonance Imaging machine for the San Joaquin General Hospital Trauma Center.
>	San Joaquin Innovation Hub (iHub)	\$20,000	\$10,000	Funding to support iHub San Joa- quin programs and operations.
>	San Joaquin Partner- ship	\$55,000	\$50,000	Funding to support San Joaquin A-75 Partnership programs and opera- tions.
>	Women's Center - Youth & Families Services (WCYFS)	\$176,000	\$176,000	Funding to support WCYFS programs and services.
>	Zoological Society	\$170,000	\$100,000	Funding for the Zoo educational I-8 program and 60th Anniversary Cel- ebration.
	otal Supplemental equests from NCO's	\$1,139,421	\$753,373	
-	Grand Total	\$5,511,413	\$3,967,720	Unfunded Requests = \$1,543,693



NET COUNTY COST (\$ in Millions)

	(\$ 111 MIIIII	Uliaj			
	Proposed		Proje	cted	11.44
A COLUMN TO SERVICE AND ASSESSMENT	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
FUNDING SOURCES					
General Purpose Revenue (GPR)					
Current Property Taxes	\$218.9	\$228.7	\$238.5	\$248.0	\$257.9
Sales Taxes	20.5	21.2	21.8	22.5	23.1
Redevel Pass Thru/Homeowner Relief	5.8	5.8	5.9	5.9	6.0
Tobacco Settlement Fund	6.1	6.1	6.1	6.1	6.1
Property Transfer Taxes	3.1	3.1	3.1	3.1	3.1
Franchise Fees/Fines/Penalties	9.6	9.2	9.2	9.3	9.5
Total General Purpose Revenue	\$264.0	\$274.1	\$284.6	\$294.9	\$305.7
One-Time Sources					
General Fund Balance	\$18.5	\$9.3	\$9.5	\$9.7	\$10.0
Unfunded Pension Reserve	0.0	0.0	1.4	3.0	4.2
Total One-Time Sources	\$18.5	\$9.3	\$10.9	\$12.7	\$14.2
Total GPR & One-Time Sources	\$282.5	\$283.4	\$295.5	\$307.6	\$319.9
Dedicated Sales Taxes					
Prop 172 Public Safety	\$52.6	\$53.6	\$54.7	\$55.8	\$56.9
1991 Realignment Social Services	38.0	38.4	38.8	39.2	39.6
Total Dedicated Sales Taxes	\$90.6	\$92.0	\$93.5	\$95.0	\$96.5
Total Funding Sources	\$373.1	\$375.4	\$389.0	\$402.6	\$416.4
NET COUNTY COST					
Labor Costs					
Salary	\$439.9	\$443.0	\$448.0	\$452.5	\$457.1
Retirement	185.0	197.3	210.8	224.2	237.9
- Unfunded Pension Liability Paydown	22.5	22.1	22.4	22.6	22.9
Extra-Help/Contract	41.0	41.2	41.4	41.6	41.8
Overtime/Holiday Pay	12.9	12.9	13.0	13.0	13.1
Health/Dental/Vision	74.0	75.5	77.0	78.5	80.1
Payroll Taxes/Other Benefits	63.1	63.4	64.1	64.7	65.4
Total Labor Costs	\$838.2	\$855.4	\$876.7	\$897.1	\$918.3
Labor - Net County Cost (37% of Total)	\$310.1	\$316.5	\$324.4	\$331.9	\$339.8
Other Costs	51.4	57.4	63.4	69.4	75.4
Contributions to Unfund. Pension Res.	0.0	0.1	0.0	0.0	0.0
Contributions to Reserve for Conting.	11.6	1.4	1.3	1.3	1.3
Total Net County Cost	\$373.1	\$375.4	\$389.0	\$402.6	\$416.5
BUDGET SURPLUS/(DEFICIT)	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
,					
RESERVES					
CONTINGENCIES	\$75.2	\$82.3	\$84.0	\$85.7	\$87.4
GENERAL	\$10.0	\$10.0	\$10.0	\$10.0	\$10.0
UNFUNDED PENSION LIABILITIES	\$11.9	\$12.0	\$10.6	\$7.6	\$3.3
ECONOMIC DEVELOPMENT	\$0.4	\$0.5	\$0.6	\$0.7	\$0.8
EXCESS TAX LOSS	\$12.6	\$13.2	\$13.7	\$14.3	\$14.8

Multiyear Budget Outlook 2017-2018 to 2021-2022

The Multiyear Budget Outlook is intended to provide the Board of Supervisors a preliminary overview of the County's finances beyond the budget year. Due to the dynamics of Federal and State budgets and their highly unpredictable impacts on the County, the outlook focuses primarily on the County's General Purpose Revenue and Net County Cost, the components that are more controllable by the Board. The Multiyear Budget Outlook includes the 2017-2018 Proposed Budget, and revenue and expenditure projections for 2018-2019 through 2021-2022.

Using the assumptions outlined below, structurally-balanced budgets, where ongoing revenues are sufficient to fund ongoing expenses, are anticipated during the forecast period covering 2017-2018 through 2021-2022. However, it should be cautioned that no salary adjustments are assumed beyond those specified in the existing labor agreements. The County is currently in negotiations with six bargaining units representing 14.3% of the County's workforce. Major services expansion is not affordable without creating an operating deficit.

Major Assumptions

General Purpose Revenue

The following growth assumptions are made for the General Purpose Revenue forecast:

- Current Property Taxes are projected to increase by 4.75% for 2017-2018, 4.5% for 2018-2019, 4.25% for 2019-2020, and 4% for 2020-2021 and 2021-2022.
- > Sales Taxes are projected to increase by 2.7% for 2017-2018 and 3% annually for 2018-2019 through 2021-2022.
- Redevelopment Pass Through/Homeowners Relief consist primarily of Homeowner Exemption and Redevelopment Pass Through. Homeowner Exemption is projected to increase similar to Current Property Taxes. Redevelopment Pass Through is projected to remain flat reflecting the dissolution of redevelopment agencies in February 2012.
- ➤ **Tobacco Settlement Fund**, which the Board has designated for capital uses (B-10-964), is projected at \$6.1 million in 2017-2018. In accordance to Board-established funding guidelines, this fund will continue to be allocated for capital, technology, and water-related projects and activities for 2017-2018 through 2021-2022.
- Property Transfer Taxes are projected to remain flat for 2017-2018 through 2021-2022.

- Franchise Fees/Fines/Penalties include Utility Franchise Fees, Penalties on Delinquent Property Taxes, and Supplemental Property Tax Assessment Fees and are projected to increase minimally for 2017-2018 through 2021-2022.
- One-Time Sources consist of General Fund balance, Reserve for Contingencies fund balance, and the Unfunded Pension Liability Reserve fund. The General Fund year-end balance is projected at \$18.5 million by June 30, 2017, of which \$6.9 million has been programmed for operations and \$11.6 million has been directed to Reserves. General Fund balances for 2017-2018 through 2021-2022 represent a projected 3% savings from Labor Net County Cost resulting from staff turnovers and vacancies. The recommended budget does not include redirection of previously funded capital projects nor transfer from the Reserve for Contingencies for ongoing operations. However, from 2019-2020 through 2021-2022, it is projected that funds from the Unfunded Pension Liability Reserve would be drawn down to pay a portion of the 5% unfunded retirement liability contribution.

Dedicated Sales Taxes

In addition to the General Purpose sales tax, the County also receives State sales taxes that are dedicated for public safety (Proposition 172) and social services programs (1991 Realignment). However, once the County reaches the maintenance-of-effort requirements, the excess is used to offset/reduce County support (Net County Cost) for these programs.

- > **Proposition 172 Sales Tax** is projected to increase 3% in 2017-2018, and increase 2% per year for 2018-2019 through 2021-2022.
- > 1991 Realignment Social Services Sales Tax revenues are allocated to counties based on caseload and program costs rather than where the revenues are generated. Realignment Sales Tax is projected to increase 4.4% to \$38.0 million and increase 1% annually for 2018-2019 through 2021-2022. This assumes the current trend of minimal caseload growth in the realigned social services programs.

Labor Costs

Labor costs represent the single, most costly expense of the County and consumes approximately 52% of the County budget. The 2017-2018 Proposed Budget includes 6,356 full-time allocated and 757.7 part-time positions at a total cost of \$838.2 million. The Multiyear Budget Outlook primarily focuses on the salary and benefits costs for full-time positions and accounts for minimal cost increases for part-time position costs over the next five years. Key assumptions include:

Salary projections are based on existing labor contracts, which include wage increases for all but six bargaining units including Attorneys, Correctional Officers, Middle Management, Sheriff's Management, Sheriff's Non-Management, and Sheriff's Sergeants. These remaining bargaining units represent 14.3% of the County workforce and represent contracts that have either expired, or will expire on June 30, 2017. The following is a summary chart of the labor contracts with the 16 bargaining units:

Representation Unit Name	<u>Organization</u>	Contract <u>Expires</u>
Attorney	SJCAA	06/30/17
Correctional Officers	SJCCOA	Expired
Middle Management	SJCMA	06/30/17
Office & Office Technical	SEIU	09/05/19
Paraprofessional & Technical	SEIU	09/05/19
Peace Officers Miscellaneous	SJDAIA	12/31/17
Physicians	UAPD	06/30/19
Probation Officers	SJCPOA	06/30/18
Professional	SEIU	09/05/19
Registered Nurses	CNA	12/31/18
Safety, Investigative, & Custodial	SEIU	09/05/19
Sheriff's Management	LEMA	Expired
Sheriff's Non-Management	DSA	Expired
Sheriff's Sergeants	SDSA	Expired
Supervisors	SEIU	09/05/19
Trades, Labor, & Institutional	SEIU	09/05/19

Retirement contribution is projected to increase by 1.64% in 2017-2018, and are projected to increase by 2.5% annually from 2018-2019 through 2021-2022. It incorporates the implementation of the Public Employees' Pension Reform Act provisions including: 1) lower benefits for new employees hired on or after January 1, 2013, and 2) employee share of 50% normal cost that was negotiated with approximately 95% of the County's workforce.

Based on the last valuation report, the funded ratio of the retirement plan was at 65% as of January 1, 2016, with a growing unfunded liability of \$1.4 billion; San Joaquin County's share is estimated at \$1.3 billion. In March 2016, the Board approved a policy to fund an additional retirement contribution from 0% to 5% of payroll for the next ten years beginning January 2017 to pay down the unfunded pension

liability in an accelerated time frame. The amount would be evaluated each year during the budget process after the budget is structurally-balanced and the Reserve for Contingencies contribution has been met. As of June 1, 2017, the Board has set aside \$11.9 million for the Unfunded Pension Liability Reserve. The 2017-2018 projection includes the full 5% contribution at a Net County Cost of \$8.3 million. The Net County Cost for the additional contribution for 2018-2019 through 2021-2022 is calculated at the 5% rate.

➤ Health premiums are projected at a 2% growth per year through 2021-2022. These rates assume the continued draw down of excess fund balance from the County's self-funded health plan reserve. At this time, it is difficult to assess the full impact changes to the Affordable Care Act will have on the County's self-funded health insurance plans; therefore, no assumptions are made.

Approximately 63% of the labor costs are funded by State/Federal programs and service charges/fees. The remaining 37% is provided by the County's General Purpose Revenue.

Others

In addition to labor costs, the County is required to fund from its General Purpose Revenue maintenance-of-effort contributions or required matches in order to receive certain Federal and State funds; long-term debt payments for County facilities financed with Certificates of Participation (COPs); and mandated programs, such as General Assistance and elections. Generally, costs for these programs are projected to remain flat. Several changes are made reflecting the following:

- ➤ Continue County support to San Joaquin General Hospital at \$2.1 million through 2021-2022.
- Increase Reserve for Contingencies by \$386,161 per year through 2021-2022 from repayments of loans to County departments, including the General Services and Public Works. In addition, increase Reserve for Contingencies by approximately \$1.3 million in 2018-2019 through 2021-2022 with fund transfers from the General Fund in an effort to reach the Board-established goal of 5% of the County budget by 2020-21. It is projected that the 5% goal will be reached in 2018-2019, and will be maintained at the 5% level through 2021-2022.
- > Set aside \$127,158 in the Reserve for Economic Development in 2017-2018 and allocate an additional \$107,000 per year to the Reserve through 2021-2022.

Issues Identified by Departments

As part of the budget submittal, departments were asked to identify major issues concerning their operations/programs over the next three to five years. Following is a summary of these issues which have not been incorporated in the Multiyear Budget Outlook projections:

Refunding of Debt

Since January 2017, County staff has been working with financial consultants to refinance the Series 2007 Administration Building Certificates of Participation (COPs). The 2007 COPs originally financed the County Administration Building in downtown Stockton, and refunded the callable portion of the 1993 COPs. The County's goal is to minimize borrowing costs by taking advantage of favorable economic conditions. Timing debt issuance to accommodate market interest rates and investor perception is an important means of minimizing the cost of debt and the tax burden on the citizens of the County. To accomplish this, County staff has sought input on market conditions from financial consultants who closely monitor the financial markets.

Based on consultant assessment of current market conditions, the refunding is projected to reduce the County's total debt service obligations by approximately \$15.8 million with an average annual savings of \$780,000 over the remaining term of the COP, which is 2037. The County may also consider reducing the term of the loan by more than three years. While reducing the term does not provide for annual cash flow savings, it does however potentially reduce the total debt service costs by approximately \$25 million. The County will continue to evaluate market conditions and work with the financial consultants over the upcoming months to determine the most favorable scenario.

The projected timeline of the debt refinancing includes the approval of the refunding by the County's Public Facilities Financing Corporation passed on May 15, 2017, the planned presentation before the Board of Supervisors for input and approval on July 11, 2017, and COP pricing and closing in August 2017.

Cannabis

It is anticipated the Board will take action on a new cannabis policy prior to December 31, 2017. The Office of the County Counsel began the San Joaquin County Cannabis Policy Project, which included intensive public outreach to obtain information from citizens, community stakeholders, and industry professionals on the opportunities and impacts from commercial cannabis. The Program's outreach efforts are expected to continue through August 2017, at which point County Counsel will present policy options to the Board and seek specific policy direction. Part of the policy discussion will be the financial cost/benefit determination and its subsequent impacts to County resources and departments.

Ready To Work Program

The County, along with the cities, have been working to seek an option that can be employed Countywide to address the homelessness situation. The Board has established two parallel task forces for this purpose, one from the law enforcement perspective employing a restorative justice matrix and the other task force is made up of community-based program providers that currently offer a variety of programs and resources to members of the homeless population. From the ongoing sessions, a private nonprofit organization has been established under the name of Ready To Work. This program was based on the successful Doe Fund Project in New York City.

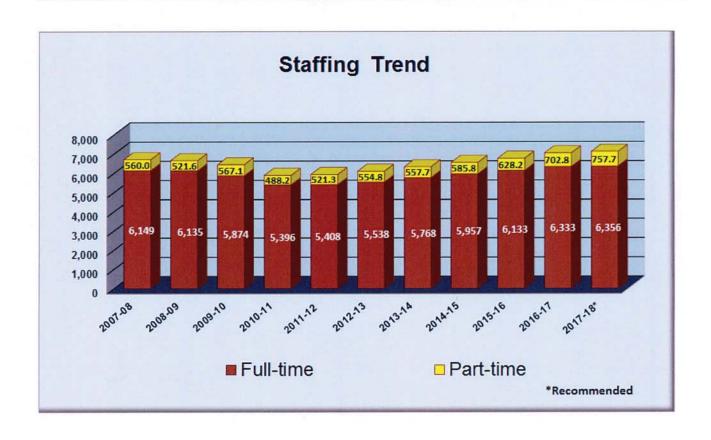
The goal of Ready To Work is to establish a public/private partnership funded through donations and grants that can provide an overall program to address homelessness issues Countywide. The establishment of such a program would require funding from the private sector and commitment for local government, both County and city to cover the costs for programming, education services, job skill training, substance abuse counseling, mental health issues, case management, and interim housing.

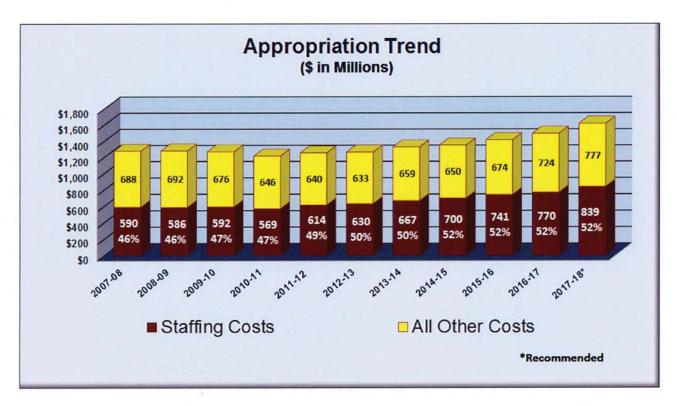
The County, through the Sheriff's Office, has the potential to provide an interim housing site utilizing empty barracks at the Honor Farm. Currently, 138 beds are available for such purpose in the J-K-L housing unit. The County has begun preliminary discussions to enter into a low-cost lease with Ready To Work that would require the County continuing to maintain the facility and provide water, sewer, and power at County cost.

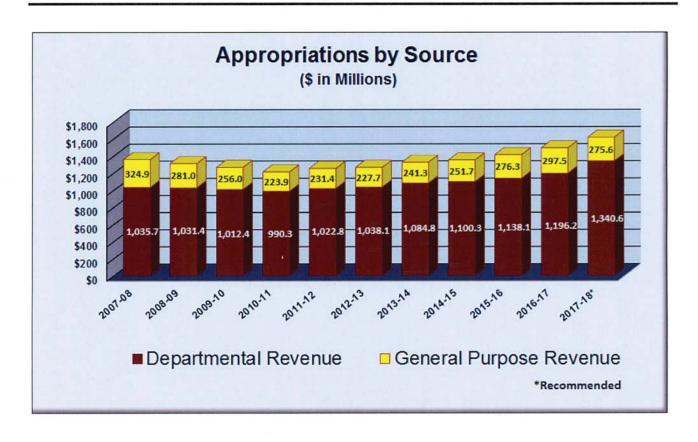
In addition, the Sheriff's Office is working collaboratively with the non-profit for other program-related services. The property agreement will be brought to the Board for approval in early 2017-2018.

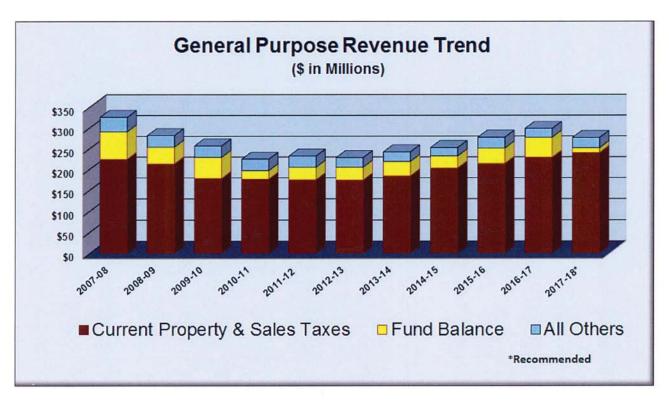
Special Districts Funding

Several of the special districts administered by the County are facing funding shortfalls and will continue over the next few years due to rising maintenance costs, needed capital improvements, and/or insufficient revenue to sustain operations. Public Works staff has initiated an evaluation of rate structures and cost/services analyses to determine long-term sustainability. It is anticipated that many of the County's special districts will require rate adjustments. Proposition 218 process may be initiated for several of the special districts in the next two years. Significant public outreach will be needed to educate customers about the relationship between special district rates and services that are provided. In addition, staff will continue to seek legislative or regulatory action to exempt stormwater, flood control, and street lighting charges and fees from Proposition 218 voting requirements.



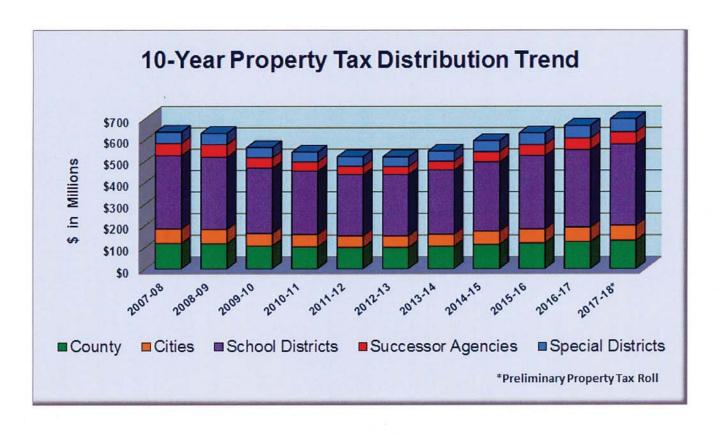






Distribution of Countywide Property Taxes 10-Year Trend: 2007-2008 to 2017-2018





County Profile	STATE OF THE STATE	
	County	California
Population, 2016 estimate	733,709	39,250,017
Population, 2015 estimate	726,106	39,144,818
Population, 2010	685,308	37,254,503
Population, 2000	563,598	33,871,648
Population, percent change, 2015 to July 1, 2016	1.0%	0.3%
Population, percent change, 2010 to July 1, 2016	7.1%	5.4%
Population, percent change, 2000 to July 1, 2016	30.2%	15.9%
Persons under 5 years, percent, 2015	7.1%	6.4%
Persons under 18 years, percent, 2015	27.5%	23.3%
Persons 65 years and over, percent, 2015	12.1%	13.3%
Female persons, percent, 2015	50.2%	50.3%
High school graduates, percent of persons age 25+, 2011-2015	78.0%	81.8%
Bachelor's degree or higher, pct of persons age 25+, 2011-2015	18.4%	31.49
Mean travel time to work (minutes), workers age 16+, 2011-2015	30.1	28.0
Housing units, 2015	238,571	13,987,62
Homeownership rate, 2011-2015	56.6%	54.3%
Median value of owner-occupied housing units, 2011-2015	\$223,000	\$385,500
Median monthly owner costs with mortgage, 2011-2015	\$1,735	\$2,15
Median montly gross rent, 2011-2015	\$1,024	\$1,25
Households, 2011-2015	219,073	12,717,80
Persons per household, 2011-2015	3.16	2.96
Per capita annual income (2015 dollars) 2011-2015	\$22,645	\$30,318
Median household income (2015 dollars) 2011-2015	\$53,274	\$61,818
Persons below poverty level, percent, 2011-2015	17.5%	15.3%
Persons with a disability, under 65, percent, 2011-2015	8.3%	6.8%
Persons without health insurance, percent, 2015	8.6%	9.7%
Merchant wholesaler sales, 2012 (\$1,000)	\$11,713,538	\$666,652,186
Retail sales, 2012 (\$1,000)	\$7,059,491	\$481,800,46
Retail sales per capita, 2012	\$10,047	\$12,66
Accommodation and food services sales, 2012 (\$1,000)	\$808,606	\$90,830,372

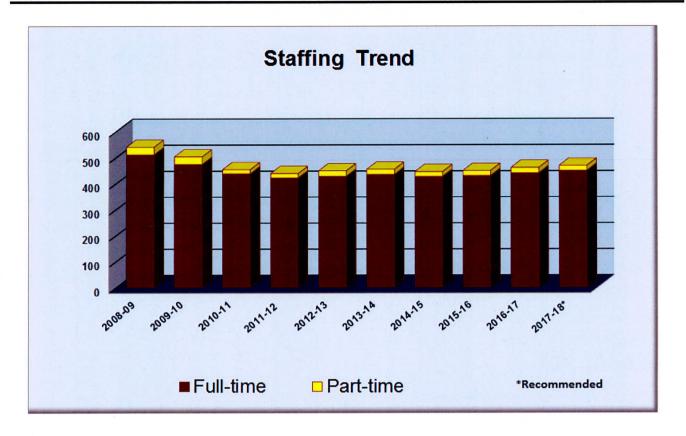


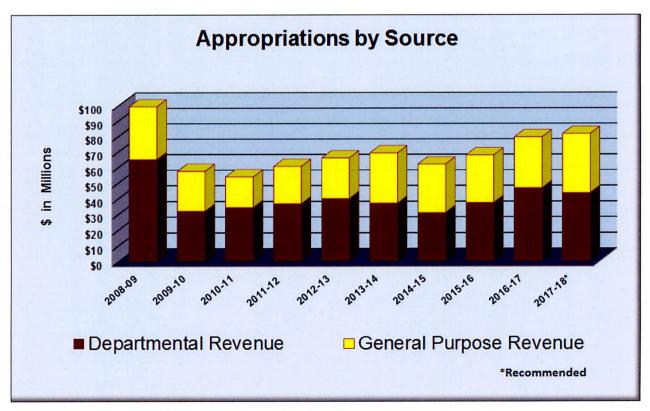
General Government Appropriations

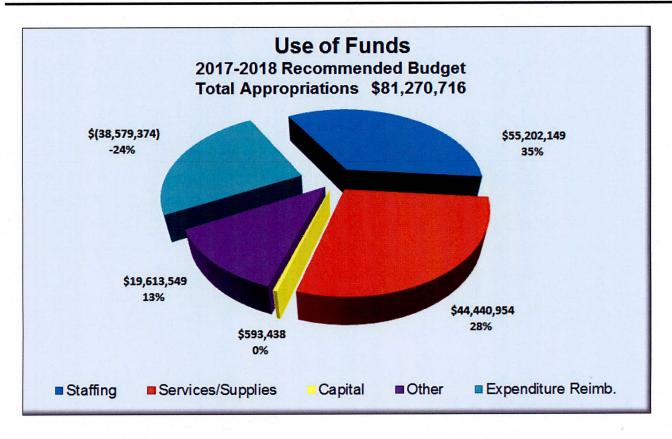
	Page Number	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease)
1010100000 Board of Supervisors	A-4	\$2,584,742	\$2,721,092	\$2,721,092	\$136,350
1010200000 County Administrator	A-8	3,063,196	3,170,246	3,170,246	107,050
1010800000 Auditor-Controller	A-12	3,782,540	4,766,258	4,766,258	983,718
1010804000 Operating Transfers	A-16	14,344,913	12,567,507	12,567,507	(1,777,406)
1010805000 Tobacco Settlement	A-17	5,900,000	6,075,000	6,075,000	175,000
10109000000 Information Systems	A-21	6,089,285	8,992,017	8,992,017	2,902,732
1011000000 Treasurer-Tax Collector	· A-37	4,559,164	5,174,561	5,174,561	615,397
1011100000 Assessor-Recorder- County Clerk	A-41	12,600,733	13,082,281	13,082,281	481,548
1011200000 Purchasing & Support Services	A-47	795,065	201,630	201,630	(593,435)
1011800000 County Counsel	A-53	1,633,741	1,590,088	1,590,088	(43,653)
1012400000 Human Resources	A-56	2,059,616	3,163,580	3,163,580	1,103,964
1013000000 Registrar of Voters	A-26	5,445,605	4,286,985	4,286,985	(1,158,620)
1015400000 Economic Promotion	A-75	292,842	362,842	292,842	0
1016000000 Surveyor	A-78	437,135	500,119	500,119	62,984
1016500000 Rebates/Refunds & Judgments/Damago	A-80	65,500	20,500	20,500	(45,000)
1018000000 Equipment Use & Debt Service	A-81	14,101,267	13,234,960	13,234,960	(866,307)
2025901000 Recorder-Equipment/ Automation	A-45	1,418,150	1,431,050	1,431,050	12,900
Total - General Governn	nent	\$79,173,494	\$81,340,716	\$81,270,716	\$2,097,222

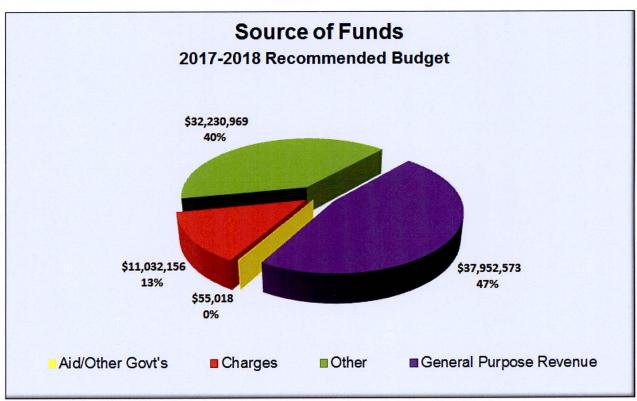
General Government

Statistical Summary









	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$9,410,937	\$10,217,324	\$10,751,515	\$10,751,515	\$534,191
Services & Supplies	2,728,281	3,010,284	3,187,666	3,187,666	177,382
Other Charges	4,500	13,025	9,900	9,900	(3,125)
Fixed Assets	. 0	80,000	112,000	112,000	32,000
Operating Transfers Out	85,513	960,000	714,000	714,000	(246,000)
Total Expenditures	\$12,229,231	\$14,280,633	\$14,775,081	\$14,775,081	\$494,448
Expenditure Reimbursements	(261,746)	(261,750)	(261,750)	(261,750)	0
Total Appropriations	\$11,967,485	\$14,018,883	\$14,513,331	\$14,513,331	\$494,448
Earned Revenues By Source					
Licenses/Permits/Franchises	\$4,055	\$3,000	\$4,000	\$4,000	\$1,000
Interest/Rents	21,071	14,000	20,000	20,000	6,000
Aid from Other Governments	258	0	0	0	0
Charges for Services	6,034,821	5,711,796	6,210,410	6,210,410	498,614
Miscellaneous Revenues	(4,485)	8,800	9,000	9,000	200
Operating Transfers In	248,733	1,503,600	1,190,187	1,190,187	(313,413)
Fund Balance	(366,071)	550,150	351,050	351,050	(199,100)
Total Revenues	\$5,938,382	\$7,791,346	\$7,784,647	\$7,784,647	(\$6,699)
Net County Cost	\$6,029,103	\$6,227,537	\$6,728,684	\$6,728,684	\$501,147
Allocated Positions	103.0	104.0	104.0	104.0	0.0
Temporary (Full-Time Equivalent)	0.1	0.1	1.3	1.3	1.2
Total Staffing	103.1	104.1	105.3	105.3	1.2

This is a summary of the budgets administered by the Assessor-Recorder-County Clerk. These include:

> 1011100000 Assessor

➤ 2025900000 Recorder-County Clerk

> 2025901000 Recorder-Equipment/Automation

Board Strategic Priorities 2016-2017 through 2018-2019

Ensure Fiscal Responsibility

The Assessor-Recorder-County Clerk is legally bound to enforce tax laws as provided by the State of California Constitution, California State Legislature, through the auspices of the State Board of Equalization. The Assessor-Recorder-County Clerk plays a significant role in the generation of General Purpose Revenue through the assessment of real and personal property, and fees generated through services to the public. Fees charged are in compliance with the State Board of Equalization mandate. The Assessor-Recorder-County Clerk must ensure fiscal responsibility by the execution of its responsibilities in the most accurate and efficient manner. In 2016-2017, the Information Systems Division initiated the implementation of a new property tax software, which will be completed in 2017-2018, and will be used to generate the tax roll in 2018.

A facilitator has been engaged to transition the Department into the future by developing a long-term vision, which will include a mission statement and development of organizational values. A comprehensive training program will be developed to assist in staff recruitment and retention. This process of change will result in a leaner, more efficient, and cost-effective delivery of service.

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$12,568,551	\$13,971,427	\$16,729,978	\$16,729,978	\$2,758,551
Services & Supplies	7,528,410	13,445,453	14,773,136	14,773,136	1,327,683
Fixed Assets	856,684	744,318	1,340,406	1,340,406	596,088
Total Expenditures	\$20,953,645	\$28,161,198	\$32,843,520	\$32,843,520	\$4,682,322
Expenditure Reimbursements	(14,025,404)	(15,888,393)	(18,470,102)	(18,470,102)	(2,581,709)
Total Appropriations	\$6,928,241	\$12,272,805	\$14,373,418	\$14,373,418	\$2,100,613
Earned Revenues By Source					
Aid from Other Governments	\$990,537	\$757,460	\$1,109,434	\$1,109,434	\$351,974
Charges for Services	1,232,231	2,451,116	487,933	487,933	(1,963,183)
Miscellaneous Revenues	8,226	5,000	7,638	7,638	2,638
Operating Transfers In	1,225,000	1,926,580	1,859,238	1,859,238	(67,342)
Total Revenues	\$3,455,994	\$5,140,156	\$3,464,243	\$3,464,243	(\$1,675,913)
Net County Cost	\$3,472,247	\$7,132,649	\$10,909,175	\$10,909,175	\$3,776,526
Allocated Positions	105.0	108.0	114.0	114.0	6.0
Temporary (Full-Time Equivalent)_	13.3	13.3	11.0	11.0	(2.3)
Total Staffing	118.3	121.3	125.0	125.0	3.7

This is a summary of the budgets administered by the Information Systems Director. These include:

\triangleright	1010900000	Information Systems Division
Þ	1013000000	Registrar of Voters
۶	2026000150	Homeland Security Grants
>	8250000000	Office Automation Internal Service Fund
>	8270000000	Radio Internal Service Fund
\triangleright	8260000000	Telephone Internal Service Fund

Board Strategic Priorities 2016-2017 through 2018-2019

Ensure Fiscal Responsibility

In 2017-2018, Information Systems Division (ISD) will continue its efforts to support the Board of Supervisors' and County Administrator's stated goal of ensuring responsible fiscal management of the County's budget and resources. ISD will partner with the Auditor-Controller's

Office, the County Administrator's Office, and representatives from several County departments to deliver expanded financial system capabilities and improved business processes. The implementation of these new automated tools and improved business processes will deliver greater fiscal insight and control, streamline administrative operations, and promote best practices for the County's financial functions.

Promote Good Governance and Increase Organizational Capabilities

In 2017-2018, ISD will continue to make improvements to the County website with a focus on expanding on-line services available to the citizens of San Joaquin County. ISD will be working in partnership with County departments to identify government functions and information that would be of value to citizens and businesses, if delivered via online interaction. Priority will be given to development and delivery of on-line government services and information that result in a measurable improvement to service delivery.

Summary

General Government

- ➤ ISD, in partnership with San Joaquin General Hospital (SJGH), will replace nearly every significant clinical and administrative system used by SJGH with a series of new technologies from Cerner Corporation and Oracle. The new Health Information System (HIS) product from Cerner Corporation will streamline SJGH's clinical processes and fully support the analyses of outcomes and clinical activities at the Hospital. The implementation of the People-Soft product from Oracle will support best practices for the Hospital's financial and other administrative processes. The new HIS and PeopleSoft functions are scheduled to be fully operational in early 2017-2018.
- ISD will implement an array of new technologies to expand the layers of protection that surround the County's critical data from unauthorized access. ISD will also implement additional technologies to provide a platform that will support a broadened spectrum of secured mobile computing.
- ➤ ISD will complete the build-out of the County's new Disaster Recovery Site. This new Site is being co-located at an existing computer data center owned and operated by Stanislaus County. The Site will house the necessary technology to allow for rapid reinstatement of the County's most critical systems, should the primary data center become unavailable due to disaster.
- ➤ The property tax system currently utilized by the Assessor's Office is now over 20 years old. This system, in its current form, hampers the Assessor's ability to improve the efficiency of the County tax roll process. During 2016-2017, the County successfully began efforts to implement the new system. In 2017-2018, ISD and the Assessor's Office will complete the system implementation efforts and this new property tax system will be used to generate the tax roll in June 2018.

Improve Public Safety and Enhance Overall Criminal Justice System

During 2017-2018, ISD will continue to take a multiprong approach to improve the technologies that support the County's law and justice departments. ISD intends to:

- Complete the implementation of a new Jail Management System for the Sheriff's Office;
- Expand data storage, video storage, and network capacity to meet the growing needs associated with body-worn cameras, video arraignment and other innovative projects underway at the Sheriff's Office;
- 3. Improve the security and speed of all County law and justice department wide area network connections to address growing threats and meet increasing operational needs;
- 4. Modernize the County's interface to the State of California's Law Enforcement Telecommunications System (CLETS);
- Support the public safety radio, data connectivity, and system technology needs of the County's law and justice departments during the move into the new courthouse;
- Foster broader use of mobile computing devices by County law and justice departments; and
- Support the Sheriff's Office technology team as they implement a new Computer Aided Dispatch and Records Management System.

Promote Economic Development

In 2016-2017, the County made several additional improvements to its new website. During 2017-2018, ISD will work closely with the County Administrator's Office to further expand the capabilities of the County's Economic Development web pages. The new Economic Development web pages will support both existing and prospective businesses in San Joaquin County through effective delivery of on-line services and information valuable to these organizations.

1011100000—Assessor-Recorder-County Clerk

General Government

Steve J. Bestolarides, Assessor-Recorder-County Clerk

	2015-2016	2016-2017	2017-2018	2017-2018	Increase/
General Fund	Actual	Approved	Requested	Recommended	(Decrease)
Expenditures					•
Salaries & Benefits	\$9,410,937	\$10,217,324	\$10,751,515	\$10,751,515	\$534,191
Services & Supplies	2,117,164	2,572,134	2,522,616	2,522,616	(49,518)
Other Charges	4,500	13,025	9,900	9,900	(3,125)
Operating Transfers Out	60,000	60,000	60,000	60,000	0
Total Expenditures	\$11,592,601	\$12,862,483	\$13,344,031	\$13,344,031	\$481,548
Expenditure Reimbursements	(261,746)	(261,750)	(261,750)	(261,750)	0
Total Appropriations	\$11,330,855	\$12,600,733	\$13,082,281	\$13,082,281	\$481,548
Earned Revenues By Source				•	
Licenses/Permits/Franchises	\$4,055	\$3,000	\$4,000	\$4,000	\$1,000
Aid from Other Governments	258	0	0	0	0
Charges for Services	5,143,209	4,941,796	5,230,410	5,230,410	288,614
Miscellaneous Revenues	(4,485)	8,800	9,000	9,000	200
Operating Transfers In	158,713	1,419,600	1,110,187	1,110,187	(309,413)
Total Revenues	\$5,301,751	\$6,373,196	\$6,353,597	\$6,353,597	(\$19,599)
Net County Cost	\$6,029,104	\$6,227,537	\$6,728,684	\$6,728,684	\$501,147
Allocated Positions	103.0	104.0	104.0	104.0	0.0
Temporary (Full-Time Equivalent)		0.1	1.3	1.3	1.2
Total Staffing	103.1	104.1	105.3	105.3	1.2

Purpose

Functions of the Assessor-Recorder-County Clerk are mandated, while service levels are discretionary. This narrative includes both the Assessor (#1011100000) and the Recorder-County Clerk (#2025900000) budgets.

The Assessor is responsible for producing annual property assessment rolls including real property and personal property, the basis of property tax revenue. The Assessor discovers, values, and enrolls all taxable property in San Joaquin County. The Office also determines change in ownership status and values all properties with a change of ownership; monitors the planting/removal of all commercial trees and vines; administers the constitutional exemption on young trees and vines; revalues Williamson Act property annually; makes reductions to Proposition 13 values where appropriate; administers various tax exemption programs; and maintains Countywide ownership data and property maps.

Property taxes are the local public agencies' major source of General Purpose Revenue. The Assessor's property tax assessment rolls establish the property tax base for all local government agencies in the County, including cities, special districts, and school districts. Currently, the County collects approximately \$640 million for these agencies. Maximum revenue is achieved only through an active, fair, and complete assessment program.

The Recorder-County Clerk maintains recorded parcel maps, property, birth, marriage, and death records; records fictitious name statements; issues marriage licenses; processes notary bonds; registers process servers, unlawful detainer assistants, and professional photocopiers; and processes Department of Fish and Game notices of determination.

Major Budget Changes

Salaries & Employee Benefits

> \$210,721 Salary and benefits adjustments.

1011100000—Assessor-Recorder-County Clerk

General Government

>	\$312,770	Increase in contributions toward the unfunded retirement liability at 5%.	Assessor's Automation Fund, totaling \$1,050,187 for automation projects/upgrades and administrative support.
>	(\$10,000)	Decrease in overtime reflecting actual experience.	In addition, \$60,000 has been programmed from the Recorder's Vital and Health Statistics Fund in support of the Public Health Department's effort to maintain and
>	\$20,700	Increase in extra-help.	update its vital records database.
Serv	rices & Suppli	es	Assessor's Operations
>	\$25,000	Increase in professional fees for Social Security truncation and	The Assessor's operations is staffed with 80 positions. The

assessment audits. \$19,918 Increase in rents/leases of automation equipment. (\$33,000)Decrease in aerial photography costs. (\$27,000)Decrease in equipment maintenance and software costs. (\$20,254)Decrease in data processing charges. (\$7,000)Eliminate co-op audit trips.

(\$6,500)Decrease in household expense reflecting actual experience.

Revenues

> \$230.614 Increase in recording fees reflecting an increase in volume. > \$15,000 Increase in reimbursement from cities and special districts for property tax administration cost. \$38,000 Increase in vitals copying fees based on current experience. (\$245,913)Decrease in reimbursement from Automation Trust fund reflecting project completions in 2016-2017. > (\$63,500) Decrease in reimbursement from Social Security Numbers Trunca-

tion Fund for project-related costs.

Program Discussion

The 2017-2018 recommended budget for the Assessor-Recorder-County Clerk totals \$13,344,031, which is an increase of \$481,548 from 2016-2017. The change primarily reflects salary and benefits adjustments and additional contributions to the unfunded retirement liability.

The recommended budget includes fund transfers, primarily from the Recorder's Modernization Fund and the

positions. The County's assessment roll for 2016-2017 was \$66 billion, an increase of 5.5% from 2015-2016. This was the third year, since 2007-2008, the assessment roll growth was positive. Based on data maintained by the Assessor's Office, the value of a typical home in the County reached the lowest point in spring 2012, at 39% of the peak value in spring 2006. As of January 2017, the value of these homes is approaching the 2006 peak level. While most properties sold from early 2003 through 2008 may still be assessed at less than their factored base year value, the market continues to narrow the gap and appeals are at a manageable level.

The County's assessment roll for 2017-2018 is projected at \$69.3 billion, an increase of 4.75% from 2016-2017.

For the past nine years, the Assessor's Office has reviewed assessed values at high work levels. The Department continues to make improvements in work flow as the Department prepares for the new property tax system Megabyte, with a scheduled implementation date of December 31, 2017. The volatility of the economy raises awareness of how important systems will be in the future discharge of duties.

In 2005-2006, Assessor-Recorder-Clerk staffing totaled 129.5 Full-Time Equivalents (FTEs). Since that time, staffing was reduced to 104.1 FTEs including the transfer of five Information Technology positions to Information Systems Division (ISD). The collapse of the real estate market resulted in a large number foreclosures, short sales, and sales of bank-owned properties all at significantly reduced values. Proposition 8 reviews peaked in 2013-2014 at 115,500 to a current level of 26,800. Staff reductions during the recession, along with workload adjustments, have provided the opportunity to be more innovative and adaptable as the current market improves. In 2017-2018, the management team will continue to focus on measuring staff productivity and efficiency, integrating Department goals to section and individual goals. In 2016-2017, the department initiated the conversion of a storage room into a training room with eight stations that may be expanded to train up to 16 employees simultaneously. The future lies in the active development of staff at all levels of experience.

1011100000—Assessor-Recorder-County Clerk General Government

The market rebound presents challenges to the Department. As market values increase, so do tax bills. Increased tax bills generate thousands of calls for service. The increase in tax bills traditionally translates into an increase in assessment appeals. The Department remains committed to meeting mandated duties while maintaining quality services. The California Consumer Price index is increasing the base year factor by 2.0%, which is the legal limit. Interest rates and adjustments to rents have been relatively flat and the California Land Conservation Act of 1965 (Williamson Act) assessments will remain stable.

In 2016-2017, the total appeals filed were 529, the lowest level since the 2008-2009 peak of 6,000. The Department continues to process appeals within the two-year time limit statute.

Recorder-County Clerk's Operations

The 2017-2018 budget allocates 24 full-time positions to support the Recorder-County Clerk's operations.

To record as mandated by law, all recordable documents in connection with ownership and titling of properties within the County. The Recorder-County Clerk's office has implemented an electronic recording process that has resulted in approximately 59% of documents being recorded, up from 53% in 2015-2016. This service reduces consumer costs and completes transactions in minutes rather than hours. Continued growth is anticipated from "Government to Government" electronic recording for the Franchise Tax Board, Employment Development Department, State Board of Equalization, Department of Child Support Services, Treasurer-Tax Collector, and the Western-Riverside Council of Government. The office has recorded over 7,000 electronic lien submissions to the Treasurer-Tax Collector in the 12 months prior to February 2017.

Other revenue and services provided by the Recorder-County Clerk continue upward growth trends however, the growth is impacted by the volume and price changes to the real estate market. It is projected that the upward trends will continue to increase from 2016 actual experience.

The Recorder-County Clerk meets or exceeds current statutory recording requirements. The Office performs marriage ceremonies, issues marriage, birth and death certificates, files/records notary public oaths of office, fictitious business names, process servers, unlawful detainer assistants, professional photocopiers and other items as mandated by law or ordinance, as well as, the processing of Department of Fish and Game notices of determination.

Property Tax System Modernization

In 1995, the County made a significant investment in technology by developing a state-of-the-art system (known as OASIS) for the preparation of the annual property tax roll. While the system has been well maintained and several minor upgrades have been made, there has never been a major enhancement.

Since implementation of OASIS, there have been vast improvements in technology, development of advanced programs to increase productivity and functionality, as well as changes imposed upon the Assessor's system by new statutory mandates and current workload requirements. Many of the mandated processes are labor intensive and could be automated.

In 2016-2017, the Assessor, in conjunction with ISD, identified and evaluated options to modernize the property tax system. After an exhaustive review of the available options, ISD and the Assessor-Recorder-County Clerk's Office determined that procuring and implementing the Megabyte property tax system would be the most appropriate approach for the County.

The 2016-2017 budget included \$1,804,200 for the project through the ISD budget (#1010900000). The recommended 2017-2018 ISD budget includes the remaining cost of \$557,140.

1011100000—Assessor-Recorder-County Clerk

General Government

	Work	load Data			
		Actual-		Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Total Roll Values (000)	\$54,193,934	\$59,345,830	\$62,727,826	\$66,159,882	\$69,300,000
Residential	N/A	N/A	\$37,505,215	\$39,906,609	\$41,500,000
Commerical and Industrial	N/A	N/A	\$12,518,600	\$12,963,944	\$13,900,000
Rural/Agricultural	N/A	N/A	\$7,602,097	\$7,915,984	\$8,340,000
Unsecured	N/A	N/A	\$3,757,607	\$3,911,376	\$4,170,000
Other	N/A	N/A	\$1,344,307	\$1,461,969	\$1,390,000
Assessor's Operations	•				
Property Transfers	28,990	25,939	27,617	27,000	27,000
New Subdivision Lots	926	1,508	1,353	1,078	1,200
Total Permits Received	13,210	15,181	11,656	14,968	19,000
Boats and Aircraft	5,740	5,740	5,713	5,842	5,988
Audits-Mandatory	187	155	153	150	92
Property Statements	17,943	18,902	18,574	18,645	18,529
Exemptions Processed	91,716	90,995	90,352	91,000	91,000
Appeals Processed	923	900	699	529	400
Proposition 8 Reviews	115,642	54,491	34,940	26,845	25,500
Recorder's Operations					
Documents Recorded	140,584	149,030	156,322	165,000	170,000
Pages Recorded	574,036	581,868	669,949	690,000	700,000
Marriage Licenses Issued	3,168	3,085	3,145	3,200	3,400
Vital Statistics	27,561	26,753	28,352	28,580	30,000

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease)
Expenditures					
Salaries & Benefits	\$3,102,200	\$3,318,548	\$3,729,539	\$3,729,539	\$410,991
Services & Supplies	1,892,398	2,442,550	2,711,683	2,711,683	269,133
Fixed Assets	6,191	0	0	0	0
Total Expenditures	\$5,000,789	\$5,761,098	\$6,441,222	\$6,441,222	\$680,124
Expenditure Reimbursements	(2,263,732)	(1,978,558)	(1,674,964)	(1,674,964)	303,594
Total Appropriations	\$2,737,057	\$3,782,540	\$4,766,258	\$4,766,258	\$983,718
Earned Revenues By Source					
Aid from Other Governments	\$53,156	\$20,000	\$25,000	\$25,000	\$5,000
Charges for Services	952,581	919,216	957,624	957,624	38,408
Miscellaneous Revenues	145,466	191,000	190,500	190,500	(500)
Total Revenues	\$1,151,203	\$1,130,216	\$1,173,124	\$1,173,124	\$42,908
Net County Cost	\$1,585,854	\$2,652,324	\$3,593,134	\$3,593,134	\$940,810
Allocated Positions	28.0	29.0	31.0	31.0	2.0

Purpose

The Auditor-Controller's Office (ACO) provides accounting and auditing services for the departments, districts, and agencies throughout the County. Specifically, the ACO has four major functions: 1) property tax calculations and allocations; 2) employee payroll and benefit maintenance; 3) fund and budget reporting, accounts payable, and claim processing; and 4) internal audits and cost allocation.

Functions of the Auditor-Controller are mandated while service levels are discretionary. Duties include maintenance of accounting records, preparation of financial reports, auditing, processing payments and payrolls, and a wide variety of accounting support to County operations.

Board Strategic Priorities 2016-2017 through 2018-2019

Ensure Fiscal Responsibility

As the County's central accounting department, the ACO handles and controls disbursements related to payroll and vendor payables, accounts for cash received from tax-payers and other agencies, allocates costs between governmental entities, and reports on the financial condi-

tion of County operations. Policies and procedures are established and followed to ensure assets are properly safeguarded, fiscal compliance is maintained regarding laws and sound business practices, reporting information is proper and accurate, and where possible, that activities which flow through the ACO are efficient and effective.

As the County's internal auditor, the ACO is responsible for ensuring that County entities meet the same standards of fiscal responsibility as the ACO. This happens through various mandated and discretionary audits and reviews performed by the Internal Audit Division. The results of these projects are reported to management and frequently to the Board of Supervisors.

Promote Good Governance and Increase Organizational Capabilities

Good internal controls provide the cornerstone for good governance, and the ACO is the central nervous system within the County for good internal controls. Fiscal operations should be consistent with the goals and objectives of County management. This means financial activities should be properly authorized, accurate and complete, and correctly and promptly reported. The ACO is at the center of these responsibilities. As management within the County is provided information which is timely and accurate, it can carry out its duties more effectively. This

1010800000—Auditor-Controller General Government

provides better governance and organizational opportunities. As an added control, internal auditing can assess the levels of governance and effectiveness of County entities by directly measuring their activities against established standards and best practices.

Improve Public Safety and Enhance Overall Criminal Justice System

The most effective role the ACO can play regarding this priority is to provide an effective support function to departments, which are directly responsible for public safety and criminal justice. This would include insuring that law enforcement and attorneys operating on the frontlines have the economic resources and related support services needed to effectively do their jobs. This would also include basic items like timely disbursements for critical supply and equipment purchases, as well as facilitating grant-related submissions and receipt of funds to support specific programs. As a related role, the ACO has the responsibility and authority to ascertain and investigate instances of fraud. Within the past three years, the ACO has worked on two issues related to internal management fraud at entities within the County, and will continue to be vigilant for any potential activity in this regard.

Promote Economic Development

As noted with public safety, the most effective role the ACO can play regarding this priority is to provide an effective support function to departments directly responsible for economic development. This includes the same goals and objectives mentioned previously. In addition, the ACO will do performance audits of programs related to economic development, to assess their effectiveness and efficiency.

Major Budget Changes

Salaries & Employee Benefits

> \$107,833	Salary and benefits adjustments.
> \$110,193	Increase in contributions toward the unfunded retirement liability at 5%.
> \$97,311	Add an Administrative Assistant.
> \$95,654	Add a Deputy Auditor Controller position.

Services & Supplies

> \$261,316	Increase in data processing charges.
> \$13,250	Increase in professional services for cost plan consulting services.

> (\$10,826) Decrease in Casualty insurance costs.

Expenditure Reimbursements

> \$50,000	Increase in charges to General Fund departments for internal audit costs.
> (\$359,594)	Cost Allocation Plan adjustment.

Revenues

> \$35,000	Increase in services provided to non-County agencies.
> \$30,000	Increase in charges to non-General Fund departments for internal audits.
> (\$21,592)	Cost Allocation Plan adjustment.

Program Discussion

The recommended 2017-2018 budget for the ACO totals \$6,441,222, which is an increase of \$680,124 from 2016-2017. This increase primarily reflects salary and benefits adjustments, contributions toward the unfunded retirement liability, addition of an Administrative Assistant, addition of a Deputy Auditor-Controller position, and an increase in data processing charges. The Deputy Auditor-Controller position is funded primarily through interdepartment billings and a reduction in outside auditing costs, thus not increasing the targeted Net County Cost.

The Auditor-Controller performs key operational business functions for the County and operates as the County's financial hub. These functions include general accounting, payroll, property tax, internal auditing, grants, and cost allocations. In 2016-2017, the ACO calculated and allocated over \$682 million in property tax revenue to the County, its 7 cities, 17 school districts, 132 special districts, and 4 redevelopment successor agencies. The gross annual salary and benefits processed exceeded \$700 million and covered over 7,000 employees. Nearly 160,000 checks to vendors are processed each year. The ACO also tracks and accounts for grant money from Federal and State sources, which is allocated for schools, human services, public safety, and realignment.

The Auditor-Controller is responsible for the County's financial reporting and controls. This includes the annual financial audit, audits of special districts (Board-governed and locally-governed), single audits of grant programs, and the 2 CFR Part 200 - Cost Allocation Plan. The County is currently under contract with the independent audit firm, Vavrinek, Trine, Day & Co., LLP to provide single audit services through 2019-2020.

1010800000—Auditor-Controller

General Government

In 2015-2016, the Auditor-Controller engaged MGT of America to perform the generation of the County's Cost Allocation Plan and submission to the State Controller's Office. The purpose of the engagement was to leverage MGT's knowledge and experience as a premier provider of cost plan services for local governments. MGT prepared and submitted County's Cost Plan for 2017-2018, and is contracted for services through the 2019-2020 submission. The Auditor-Controller expects to continue to leverage MGT's knowledge and experience in 2017-2018 to further improve the Cost Allocation Plan accounting and reporting.

Audit Division

As the financial oversight function for the County, the Auditor-Controller maintains an Internal Audit Division, which performs mandated and discretionary audits. In 2016-2017, the Division completed a number of discretionary projects related to County departmental operations and internal controls and facilitated an analysis of Countywide fees conducted by an independent accounting firm. The Division also performed mandated audits during 2016-2017, which included audits of Juvenile Probation Department and the Treasurer-Tax Collector's cash and investments. The recommended budget adds a Deputy Auditor Controller position to improve financial oversight in the Internal Audit Division.

Redevelopment Dissolution

Under existing law effective February 1, 2012, the Auditor-Controller is charged with the accounting functions related to the redevelopment dissolution. Accounting for redevelopment tax revenue, associated pass through payments, and allocation of residual monies to affected taxing entities is accounted for and controlled by the Auditor-Controller. Senate Bill 107, approved by Governor Brown in September 2015, further expanded the role of the Auditor-Controller regarding redevelopment, as it requires the establishment of a new Countywide oversight board to be staffed by the Auditor-Controller commencing July 1, 2018.

County Accounting and Personnel System

The Auditor-Controller is a major participant in upgrading and maintaining the County Accounting and Personnel System (CAPS), the core automated administrative system. The System, originally implemented in 2003-2004, was upgraded in 2016-2017. In partnership with Information Systems Division (ISD), further evaluation of additional CAPS functionalities/modules to enhance internal controls, productivity, and efficiencies in all County departments will continue in 2017-2018. The ACO continues to work with ISD and San Joaquin General Hospital (SJGH) as the Cerner system implementation at SJGH progresses toward its expected "go live" date in July 2017.

Property Tax System

Since 2002, Megabyte has been the County's automated property tax system. Megabyte server migration began in 2014-2015, and is expected to continue into 2017-2018. System updates and new programs continue to be tested and released when available from Megabyte. With plans for the Assessor to implement Megabyte in January 2018, the Auditor-Controller, Treasurer-Tax Collector, and ISD will work closely to monitor system performance.

Supplemental Request

The Auditor-Controller has submitted a supplemental request for \$97,311 to add an Administrative Assistant position in the Payroll Division to address the need for additional technical assistance, the lack of back-up for the Payroll Administrator (PA), and allow for effective succession planning within the Division.

The Division is currently managed by a PA and staffed with an Accounting Technician II and three Accounting Technician I positions. The Division supports the payroll operations for over 7,000 County and 900 Special Districts employees. These functions include the timely, accurate processing of employee paychecks, proper withholding of taxes, retirement, healthcare, and garnishments. The need for this new position is to close the significant classification gap between the PA and the Accounting Technician II currently acting as back-up.

The recommended budget has been augmented by \$97,311 to add the Administrative Assistant.

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	Work	load Data			
_		——Actual—	 	Est./Act.	Projected
_	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Treasury Deposit Receipts	13,768	13,778	13,297	13,500	13,800
Disbursements			ì		
Checks Handled	169,761	161,373	149,853	156,000	160,000
Direct Deposits	166,021	173,570	177,761	178,000	179,000
Purchase Orders & Claims	121,943	123,922	129,277	131,000	132,000
1099s Issued	1,425	1,416	1,410	1,360	1,400
Journal Entries	13,339	13,707	14,556	14,700	14,900
Property Taxes					
Changes to Tax Roll	8,476	12,727	11,932	8,500	8,500
Auditor's Tax Refunds	3,728	3,369	3,384	2,700	2,700
Property Tax Clearances	9	5	7	5	5
Tax Redemptions	432	697	461	600	700
Supplemental Billings	29,972	21,064	24,260	26,000	28,000
Internal Audit Engagements/Projects	10	10	15	14	20

1010100000—Board of Supervisors/Clerk of the Board

General Government

Charles Winn, Chair

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	(Decrease)
Expenditures					
Salaries & Benefits	\$1,960,184	\$2,141,784	\$2,307,035	\$2,307,035	\$165,251
Services & Supplies	421,648	443,088	414,187	414,187	(28,901)
Total Expenditures	\$2,381,832	\$2,584,872	\$2,721,222	\$2,721,222	\$136,350
Expenditure Reimbursements_	(132)	(130)	(130)	(130)_	0
Total Appropriations	\$2,381,700	\$2,584,742	\$2,721,092	\$2,721,092	\$136,350
Earned Revenues By Source					
Aid from Other Governments	\$6,932	\$0	\$0	\$0	\$0
Charges for Services	12,649	19,650	9,650	9,650	(10,000)
Total Revenues	\$19,581	\$19,650	\$9,650	\$9,650	(\$10,000
Net County Cost	\$2,362,119	\$2,565,092	\$2,711,442	\$2,711,442	\$146,350
Allocated Positions	15.0	16.0	16.0	16.0	0.0

Purpose

The Board of Supervisors (Board) is mandated by law and responsible to ensure the public trust through representative government. As the governing body of the County, the Board:

- > Sets County and public policy.
- > Adopts ordinances/resolutions.
- > Appropriates funds and levies necessary fees.
- ➤ Represents the citizens of San Joaquin County in matters involving the State/Federal governments.
- > Plans land use and determines zoning for the unincorporated area.
- Represents the public on several County commissions, special district boards, and local committees.
- Works with constituents to resolve problems and issues.

The Clerk of the Board (COB) attends all meetings of the Board and Assessment Appeals Board; processes and retains all resultant documents; prepares and posts meeting agendas; prepares meeting minutes; maintains Local Appointments - List of County's Boards, Commissions and Committees, and provides support to all County departments.

Board Strategic Priorities 2016-2017 through 2018-2019

On December 15, 2015, the Board adopted three-year Strategic Priorities covering fiscal years 2016-2017 through 2018-2019.

The Strategic Priorities are:

Ensure Fiscal Responsibility

- 1. Maintain a structurally-balanced budget.
- Responsibly consider resources to address the County's pension obligations and labor related costs.

Promote Good Governance and Increase Organizational Capabilities

- Encourage collaboration internally among County departments and externally with other governmental and/or community organizations that provide opportunities for disadvantaged, homeless, victims, and youth.
- 4. Implement a Succession Plan, include training of the workforce, retention, recruitment and hiring.
- 5. Develop and install technologies that broaden public access to County services and information more timely and efficiently.

1010100000—Board of Supervisors/Clerk of the Board General Government

Improve Public Safety and Enhance Overall Criminal Justice System

- 6. Improve all aspects of the County's criminal justice system.
- 7. Employ a case management approach to increase public safety focused on reducing recidivism.
- 8. Expand support services and programs that prepare incarcerated individuals to successfully transition back to the community.
- 9. Maximize uses of technology that advance public accountability and employee safety.

Promote Economic Development

- 10. Focus on recruiting new business and industries and retaining existing businesses and industries that provide jobs with living wages and in support of local/new growth.
- 11. Partner with local educational institutions to prepare workers to meet local job market demand.
- 12. Improve those factors that are inhibitors; i.e., image, marketing.

Stay Informed and Proactive in Dealing with Water Issues

- 13. Protect and strengthen the County's position in opposition to the Governor's California Water Fix/ EcoRestore projects.
- Manage and maintain the availability and quality of water.

Major Budget Changes

Salaries & Employee Benefits

> \$86,471	Salary and benefits adjustments.
> \$78,780	Increase in contributions toward the unfunded retirement liability at 5%

Services & Supplies

> \$30,000	law enforcement at County Board meetings.
> (\$9,107)	Decrease in software and related licenses.
> \$5,000	Increase in small tools & instruments to purchase technology tools and cell phones.

> \$64,3	13	Increase charges.	in	Data	Processing
> (\$113	,576)	Decrease charges.	in	Casualty	insurance

Revenues

\triangleright	(\$10,000)	Decrease in Assessment Appeals
		processing fees.

Program Discussion

The 2017-2018 Board of Supervisors/Clerk of the Board recommended budget totals \$2,721,222, which is an increase of \$136,350 from 2016-2017. This change primarily reflects salary and benefits adjustments, additional retirement contributions, moving security costs to the Board's budget from the County Administrator's budget, and increasing Data Processing charges which are offset by a decrease in casualty insurance charges.

As part of the strategic priority to Ensure Fiscal Responsibility, the Board has continued to exert fiscal discipline by upholding the adopted funding policies that address the County's unfunded retirement liability, as well as the replenishment of the Reserve for Contingencies. As a result, since 2014-2015, the County has maintained a structurally-balanced budget, where ongoing expenses match ongoing revenues.

In 2016, the Board hosted a series of evening study sessions related to the Board's Strategic Priorities. The sessions were designed to inform the public about regional public policy work and to foster public discourse on regional issues. These sessions were dedicated to the topics of water, economic development, public safety, homelessness, and education, and were held on May 12, August 11, October 17, November 2, and November 16, respectively.

In 2016-2017, the Board:

 Reached agreements with the Service Employees International Union (SEIU) whose contracts expired on June 30, 2016. On December 6, 2016, the Board adopted Memorandums of Understanding for the Office and Office Technical; Trades, Labor and Institutional; Para-Professional and Technical; Professional; Safety; Investigative and Custodial; and Supervisors bargaining units. The Board also reached agreements with the Union of American Physicians and Dentists (UAPD); the Certified Nurse Association (CNA); and unrepresented physicians and adopted successor agreements through June 30, 2019.

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General Government

- 2. Adopted the 2035 General Plan Update in December 2016 with a recently approved text amendment on April 11, 2017, reflecting the work of staff, the information gathered from focus group meetings, community workshops, and public hearings. This legal document serves as San Joaquin County's blueprint for all future land use, development, preservation, and resource conservation decisions, and supports the vision for the County's future
- 3. Approved the continuance of the local emergency due to drought which was proclaimed in January 2014. In May 2015, the Board elevated local water conservation efforts and implemented Stage II Emergency Water Conservation Measures for all water districts governed by the Board of Supervisors. Stage II limits outdoor irrigation to two days a week, restricts overfilling of swimming pools and spas, and requires restaurants and hotels to post water conservation notices. As of May 2017, the drought proclamation was terminated. The County General Services Department continues to enact various conservation measures at County facilities. The County Public Works Department continues to impose mandatory water conservation measures.
- 4. Proclaimed a local emergency in January 2017 caused by flood and storm conditions. A series of atmospheric river systems affected San Joaquin County and surrounding watersheds, producing large amounts of rain and snow. As a result, the County experienced substantial impacts, including several levee breaches. County departments are actively monitoring the effects of this emergency, and report to the Board every 30 days.
- Adopted strategic priorities in February 2017 to reduce homelessness in San Joaquin County, including:
 - Collaboration among agencies to ensure accurate data collection of the County's homeless population;
 - ➤ Adoption of a "Housing First" model to reduce or eliminate barriers to housing;
 - ➤ Unified discharge policies to prevent individuals from being discharged into homelessness;
 - Adoption of a "No Wrong Door" approach so that homeless individuals can receive information regardless of which agency they are in contact with; and
 - Fostering the development of new strategies and the enhancement of existing programs to prevent homelessness.

The Homelessness Task Force, created in 2016, is expected to continue its work until a renewed Continuum of Care (COC) Committee is established. The governance structure of the COC will be refined to promote greater collaboration and representation by agencies and organizations in the region that serve the homeless population. The Board will play an active role in the convening and functioning of the COC by assigning a Supervisor each year.

Continued the training and education program, implemented in September 2016, for the volunteers who serve on the 58 County Boards and Commissions. Since that time, out of the 290 members invited to participate, close to 100 members have attended the three-hour training session, which covered major topics including the roles and responsibilities of being a member of a Board or Commission, the Brown Act, and mandated filings. This training will be expanded and enhanced to include sessions designed for Board Chairs and for staff that support Boards and Commissions. In 2017-2018, the sessions will be held once a month so that newly appointed members can attend the training shortly after their appointment. During the next 12 months, the program will be evaluated for effectiveness and the potential for collaboration with SJC Engage in 2018-2019.

The COB staff sets priorities reflective of the needs of the Board and the needs of the public. In October 2015, the COB, in partnership with Information Systems Division, implemented an agenda management system, which is used Countywide. Annual refresher training sessions have been conducted for users and COB staff continues to provide support to departments through the agenda submittal process. The COB processed 547 Assessment Appeals for the 2016-2017 regular filing period, which is a 24% decrease from the previous year. This reduction in application processing time has provided an opportunity for COB staff to prepare for a soft transition to the new Assessment Appeals module (Megabyte) later this year, with full implementation in 2017-2018.

For 2017-2018, it is anticipated that the Board will consider labor agreements with 14.3% of the County workforce that have either expired or will expire by June 30, 2017. The Board will continue to focus on serving the people of the County and will work with County departments to ensure ongoing responsiveness to constituents; will continue to pursue long-term goals of planning for optimal organizational structure and infrastructure needs; and will continue advocating with the County's legislative delegation to pursue the County's priorities that include Delta water solutions, flood protection, Airport facilities projects, and homelessness prevention.

1010100000—Board of Supervisors/Clerk of the Board General Government

Commercial cannabis activities will also remain a priority focus for Board consideration in 2017-2018. The Board expects to hear policy options surrounding commercial cannabis activities as presented by the Office of County Counsel. The purpose of the presentation is to explore and consider the costs and benefits of allowing different commercial cannabis activities/license types (as defined under the State's newly enacted Medical Cannabis Regulation and Safety Act (the "MCRSA") and the Adult Use of Mar-

ijuana Act ("AUMA") in San Joaquin County. County Counsel has begun the Cannabis Policy Project, which includes intensive public outreach to obtain information from citizens, community stakeholders, and industry professionals on what they see as the opportunities and impacts from permitting commercial cannabis licensetypes. Outreach will continue through August, at which point County Counsel will present options to the Board for ultimate adoption prior to December 31, 2017.

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,451,415	\$2,665,422	\$2,843,108	\$2,843,108	\$177,686
Services & Supplies	715,623	854,675	869,462	869,462	14,787
Total Expenditures	\$3,167,039	\$3,520,097	\$3,712,570	\$3,712,570	\$192,473
Expenditure Reimbursements	(463,935)	(456,901)	(542,324)	(542,324)	(85,423)
Total Appropriations	\$2,703,103	\$3,063,196	\$3,170,246	\$3,170,246	\$107,050
Earned Revenues By Source					
Aid from Other Governments	\$230	\$0	\$0	\$0	\$0
Miscellaneous Revenues	228	0	0	0	0
Total Revenues	\$458	\$0	\$0	\$0	\$0
Net County Cost	\$2,702,645	\$3,063,196	3,170,246	\$3,170,246	\$107,050
Allocated Positions	12.0	13.0	13.0	13.0	0.0

Purpose

The County Administrator serves as the chief administrative officer of County operations. Specifically, the position oversees five departments, directs and coordinates all other County departments and agencies; acts to enforce ordinances, policies, rules, and regulations as adopted by the Board of Supervisors; advises and makes recommendations to the Board on a vast number of issues; supervises the preparation of the annual County budget; monitors departmental and agency expenditures throughout the fiscal year; prepares the County's legislative platform and monitors legislation that can significantly affect County programs; coordinates and leads efforts/activities related to County Economic Development; and leads efficiencies in customer service delivery, innovation, and labor negotiations.

Board Strategic Priorities 2016-2017 through 2018-2019

The 2017-2018 Proposed Budget for the County Administrator focuses on the Board's Strategic Priorities as adopted December 15, 2015. The following highlights provide an overview of several projects, programs, and activities administered by the County Administrator's Office (CAO):

Ensure Fiscal Responsibility

Maintain a Structurally-Balanced Budget

The Board has an overarching goal to adopt a structurally-balanced budget. By definition, according to the Government Finance Officers Association, a structurally-balanced budget is achieved when "recurring revenues equal or exceed recurring expenditures." Additionally, "a true structurally-balanced budget is one that supports financial sustainability for multiple years into the future."

To achieve a long-term structurally-balanced budget requires fiscal and budgetary discipline. As the local economy began to recover over the past few years, the Board has wisely limited expansion of services. Opting accordingly to direct part of the recovery revenue growth toward the restoration of reserves, funding of critical capital needs, and greater contribution levels (5%) towards the County's unfunded liability, a decision effective January 2017. Continuation of these practices will provide the necessary foundation for a true structurally-balanced budget, ensuring expenditures remain within available revenues during the coming years.

Debt Refinancing

Since January 2017, County staff has been working with financial consultants to refinance the Series 2007 Administration Building Certificates of Participation (COPs). The 2007 COPs originally financed the County Administration Building in downtown Stockton, and refunded the

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callable portion of the 1993 COPs. The County's goal is to minimize borrowing costs by taking advantage of favorable economic conditions. Timing debt issuance to accommodate market interest rates and investor perception is an important means of minimizing the cost of debt and the tax burden on the citizens of the County. To accomplish this, County staff has sought input on market conditions from financial consultants who closely monitor the financial markets.

Based on consultant assessment of current market conditions, the refunding is projected to reduce the County's total debt service obligations by approximately \$15.8 million with an average annual savings of \$780,000 over the remaining term of the COP, which is 2037. The County may also consider reducing the term of the loan by more than three years. While reducing the term does not provide for annual cash flow savings, it does however potentially reduce the total debt service costs by approximately \$25 million. The County will continue to evaluate market conditions and work with the financial consultants over the upcoming months to determine the most favorable scenario.

The projected timeline of the debt refinancing includes the approval of the refunding by the County's Public Facilities Financing Corporation passed on May 15, 2017, the planned presentation before the Board of Supervisors for input and approval on July11, 2017, and COP pricing and closing in August 2017.

Responsibly Consider Resources to Address the County's Pension Obligations and Labor Related Costs

The County participates in the San Joaquin County Employee's Retirement Association (SJCERA). As of June 30, 2016, net pension liability was \$1,454,485,410. In March 2016, the Board adopted a policy to contribute up to 5% additional towards the County's unfunded retirement liability, currently at \$1.5 billion. At the 5% contribution level, the six month additional cost for 2016-2017 would be approximately \$10.4 million with a Net County Cost of \$3.9 million. The additional contributions began January 2017, in conjunction with the 2017 calendar year rate set by the SJCERA Board. The 2016-2017 Final Budget included \$7.8 million to be added to the unfunded pension liability reserve. For 2017-2018, the projected full cost will be \$22.5 million with a Net County Cost of \$8.3 million.

Acknowledging the pay down of this liability in its entirety is not feasible nor fiscally prudent, the County Administrator maintains the Board approved policy (B-16-194) and in preparation of Final Budget continues to focus on the pay down of the unfunded retirement liability in a fiscally prudent and accelerated time frame. It is this disciplined effort that continues to incrementally move the County towards long-term sustainability. As of June 30,

2017, the unfunded liability reserve is projected to be \$11.9 million.

Promote Good Governance and Increase Organizational Capabilities

Encourage Collaboration Internally Among County Departments and Externally with Other Governmental and/or Community Organizations that Provide Opportunities for Disadvantaged (i.e. homeless, victims, and youth)

In November 2016, the Board received the first annual report of the San Joaquin County Homelessness Task Force. A primary directive from the Board was to engage stakeholders in the development of a set of Strategic Priorities. The purpose of the Strategic Priorities is to provide guidance and to foster collaboration and coordination between the County, Cities, and other stakeholders engaged in activities that serve the homeless population. The County Administrator worked collaboratively with participating departments including the Human Services Agency, Health Care Services Agency, Community Development Department, Sheriff, Public Defender, and the District Attorney to execute this Board directive of developing the Strategic Priorities. The Strategic Priorities were adopted by the Board of Supervisors in February 2017. The collaboration between the County and the seven Cities in the adoption of similar policies and priorities remains an important objective for 2017-2018, along with returning to the Board with a recommendation for a new or existing position to coordinate homeless services for the County.

Develop and Install Technologies that Broaden Public Access to County Services and Information More Timely and Efficiently

During 2016-2017, the CAO worked with Purchasing & Support Services to secure a contract with LexisNexis for the provision of credit/debit card processing services for all departments. This effort, was a result of the collaboration amongst County leaders while working with the Google Government Innovation Lab. By providing one universal contract available to all departments, the County is in the best position to negotiate the lowest cost for our customers while providing higher levels of customer service. The contract with LexisNexis will be in effect and available for use by departments on July 1, 2017. Several departments, including, Agricultural Commissioner, Assessor, Clerk of the Board, Information Systems Division (ISD), Human Resources, Probation, Purchasing, and Veteran's Services, have expressed interest in using the services of LexisNexis. Over the next few years, the County Administrator's Office will work with departments to make this transition.

1010200000—County Administrator

General Government

Promote Economic Development

During 2016-2017, the CAO continued to support the efforts of County departments and community agencies to advance economic development opportunity throughout the County. The Administrator's Office remains committed to being responsive and supportive to local jurisdictions and business partners when development opportunities consider San Joaquin County. The following highlights provide an overview of efforts administered by the CAO:

- ➤ Airpark 599 Project During 2016-2017, staff continued efforts towards revising the Master Development Agreement (MDA) for the Airpark 599 development project. Staff anticipates presenting an amended MDA for Board consideration in 2017 following the conclusion of discussions with the Federal Aviation Administration regarding compensation for Airport property.
- ➤ Gateway to Growth The CAO continues to build momentum surrounding this publication. The 2017 edition of Gateway to Growth will be released in June. Partners, both public and private, support the effort to promote San Joaquin County in the Silicon Valley Journal. The number of active advertisers is growing to such levels that space is limited without expanding the edition.
- ➢ iHub San Joaquin- The County Administrator continues to play an active role on the iHub Board, serving as Treasurer for the past three years. The iHub remains focused on leading innovation in the County with leadership support from the areas of healthcare, construction, agriculture and manufacturing. iHub strives to accelerate economic activity in these areas, linking innovators, entrepreneurs, investors, and educators through a variety of programs and services.
- > Local Incentives- The CAO has been pleased to discuss with local jurisdictions opportunities to incentivize commercial and manufacturing development. The CAO has been responsive in the consideration of property and sales tax incentives as our economic development partners including the Cities, Go-Biz, and the San Joaquin Partnership have packaged competitive proposals for both Global, Regional, and National business inquiries. Just in the month of May, the CAO has been contacted three times for our participation in these local tax incentives proposals, a collaborative process that gives the County and Cities an advantage in business attraction. The CAO looks forward to the continued development of local incentives policies that continue to highlight San Joaquin County as a prime location for business investment.

Stay Informed and Proactive in Dealing with Water Issues

The County continues to invest significant resources to support the Delta Counties Coalition, the Delta Initiative, and the County's legislative efforts on the Sacramento-San Joaquin Delta water and Peripheral Canal/Twin Tunnels issues primarily related to the State's proposed California WaterFix and EcoRestore (formerly known as the Bay Delta Conservation Plan). A Deputy County Administrator continues to dedicate approximately 30% of her time to Delta-related activities.

Major Budget Changes

Salaries & Employee Benefits

▶ \$82,636	Salary and benefit adjustments.
> \$95,050	Increase in contributions toward the unfunded retirement liability at 5%.

Services & Supplies

>	(\$54,776)	Decrease in professional services for Sheriff.
>	\$56,000	Increase in professional services for legislative advocacy.
\triangleright	\$6,000	Increase in data processing charges.

Expenditure Reimbursements

> (\$83,088) Cost Allocation Plan adjustment.

Program Discussion

The 2017-2018 recommended budget for the County Administrator's Office totals \$3,712,570, which is an increase of \$192,473 from 2016-2017. This change reflects salary and benefit adjustments and an increase in contributions toward the unfunded retirement liability at 5%.

The recommended budget also includes funding to continue State and Federal legislative advocacy services as well as funding for professional services necessary to provide media support and financial analysis. The security services provided by the Sheriff's Office for Board of Supervisors' meetings has been transfered from this budget to the Board of Supervisors' budget (#101010000). In addition, the budget includes reimbursements from the Delta Activities budget (#2023070000) for 30% of a Deputy County Administrator position cost. This reflects the Deputy's time spent on the coordination and support of the County's advocacy efforts and activities related to the Delta and water issues.

1010200000—County Administrator General Government

During 2016-2017, the CAO provided administrative support and leadership for several major projects that will have long-term implications for the County. Most of these projects will continue into 2017-2018:

- ➤ Labor Negotiations The County has current labor agreements with 85.7% of the County labor force leaving 14.3% expired or near expiration by June 30, 2017. The bargaining units without contracts are Law Enforcement Management Association (LEMA), Deputy Sheriff's Association, Sergeants, and Correctional Officers. Mid-Management, District Attorney Investigators, and the Attorney's units are set to expire June 30, 2017 or have already expired.
- ➤ San Joaquin General Hospital (SJGH) The primary purpose of the Health Care Services Review Committee is to provide guidance to staff to evaluate strategic options and implementation plans in an effort to strengthen the operational efficiency and the financial viability of SJGH. Several major initiatives were brought to and subsequently approved by the Board. Based on the experience to date, these initiatives not only expanded health care services delivered to the community, but also contributed significantly to the financial improvement of SJGH. During 2017-2018, the County Administrator's staff will continue to be actively involved with the Board Health Care Services Review Committee and SJGH.
- Customer Service Efficiencies- Efforts will continue in evaluating service delivery to both external

- and internal customers for greater efficiency and cost effectiveness.
- ➤ Bi-Annual Legislative Platforms During 2016-2017, staff developed and presented for Board consideration, the County's bi-annual State and Federal Legislative/Regulatory Platforms and Policy Guidelines for 2017 and 2018. The Platforms provide a means of communicating the County's legislative/regulatory agendas, priorities and interests; and guide the County's legislative advocacy efforts, allowing the County to take positions on pending legislation/regulations in a timely manner. Legislative issues not identified in the Platforms will be presented for the Board's consideration as they emerge.
- ➤ Administrative Manual Update Several updates have been brought to the Board for consideration. A final comprehensive update of the County Administrative Manual is expected to be completed by September 2017 and be presented to the Board.
- Financial Tools In partnership with the Auditor-Controller, ISD, and Human Resources, the County Administrator will provide more financial and management tools for departments as a result of the upgrade of PeopleSoft that took place during 2016-2017.
- ➤ County Facility Fees Nexus Study -During 2016-2017 staff began work with consultants to bring a comprehensive updated nexus study to the Board for consideration. This item is expected in 2017-2018.

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$3,898,322	\$4,087,182	\$4,393,506	\$4,393,506	\$306,324
Services & Supplies	173,098	299,901	302,478	302,478	2,577
Total Expenditures	\$4,071,420	\$4,387,083	\$4,695,984	\$4,695,984	\$308,901
Expenditure Reimbursements	(2,547,547)	(2,753,342)	(3,105,896)	(3,105,896)	(352,554)
Total Appropriations	\$1,523,874	\$1,633,741	\$1,590,088	\$1,590,088	(\$43,653)
Earned Revenues By Source					
Aid from Other Governments	\$20,267	\$0	\$0	\$0	\$0
Charges for Services	258,164	147,886	149,179	149,179	1,293
Total Revenues	\$278,431	\$147,886	\$149,179	\$149,179	\$1,293
Net County Cost	\$1,245,442	\$1,485,855	\$1,440,909	\$1,440,909	(\$44,946)
Allocated Positions	19.0	19.0	19.0	19.0	0.0
Temporary (Full-Time Equivalent)	0.0	0.5	0.7	0.7	0.2
Total Staffing	19.0	19.5	19.7	19.7	0.2

Purpose

County Counsel provides legal services to the Board of Supervisors, County departments, and special districts governed by the Board of Supervisors (BOS). This Office also acts as legal advisor to various boards and commissions, and prosecutes or defends all court actions of a civil nature involving the County.

Board Strategic Priorities 2016-2017 through 2018-2019

Ensure Fiscal Responsibility

County Counsel will continue to work closely with the BOS, the County Administrator (CAO), and County departments on significant legal matters affecting the County. County Counsel supervises and/or directly staffs significant litigation on a wide variety of matters including tort defense, civil rights claims, medical malpractice, breach of contract, and employment related claims. County Counsel provides legal and practical advice to all County departments in their day-to-day business to help achieve the overall goal of avoidance of legal disputes and the appropriate resolution of legal disputes and lawsuits, which may still occur. The County Counsel's advisory and

advocacy roles are key tools in liability-avoidance and adherence to fiscal responsibility.

Promote Good Governance and Increase Organizational Capabilities

As the County's advisor, County Counsel will continue to remain abreast of the ever-changing law as it affects the County's governance and its organizational efficiencies. County Counsel staff routinely assist with the preparation of policies and procedures, rules and/or regulations as required by law or best business practices. When an organization has effective policies and procedures in place, on which its staff can rely, it is best able to increase its organizational capabilities. County Counsel also provides training for ethics, duties and authority, and conflict of interest for designated County officers and employees.

Improve Public Safety and Enhance Overall Criminal Justice System

County Counsel advises and litigates on behalf of the County departments that deal with public safety including the Sheriff's Office, District Attorney, Public Defender, Probation, Public Works, and Health Care Services.

1011800000—County Counsel

General Government

Promote Economic Development

In 2015-2016, the Office was able to add a full-time attorney to provide assistance to the Community Development Department and Environmental Health Code Enforcement teams. The attorney is charged with redrafting a code enforcement ordinance and in assisting the Community Development Department in working with developers and contractors interested in the County's future growth and development. The attorney is also ensuring that the County's land ordinance is adhered to by all.

Stay Informed and Proactive in Dealing with Water Issues

County Counsel works closely with the BOS, CAO, and County departments on significant legal matters affecting the County's water concerns, including, but not limited to: water rights and governance issues concerning the San Joaquin Delta and present legal actions pertaining to the purchase by the Metropolitan Water District of Southern California of the Delta Islands of Bouldin, Bacon, Webb, and Holland Tract. It is predicted that significant litigation will be brought in 2017-2018 arising from the anticipated adoption of the environmental impact report for the twintunnels (WaterFix), approval of the WaterFix project, and approval of related matters. Despite the cancellation of the drought emergency, water issues remain at the forefront of the County's key concerns.

Major Budget Changes

Salaries & Employee Benefits

	\$160,984	Salary and benefits adjustments.
\triangleright	\$145,340	Increase in contributions toward the
		unfunded retirement liability at 5%

Service & Supplies

> \$10,459	Increase in data processing charges.
> (\$8,006)	Decrease in Worker's Compensa-
	tion and Casualty insurance costs.

Expenditure Reimbursements

➤ \$352,554 Cost Allocation Plan adjustment.

Program Discussion

The 2017-2018 proposed budget for County Counsel totals \$4,695,984, which is an increase of \$308,901 from 2016-2017. The increase is primarily due to salary and

benefits adjustments and contributions toward the unfunded retirement liability.

During 2017-2018, County Counsel will continue to work closely with the BOS, CAO, and County departments on significant legal matters affecting the County, including, but not limited to: water rights and governance issues concerning the San Joaquin Delta and twin tunnels project (WaterFix), governance and operations of San Joaquin General Hospital (SJGH), continued legal efforts related to business development of Airpark 599, local regulation of the sale and cultivation of medicinal and recreational cannabis, and significant labor issues.

County Counsel will continue to provide the following:

- Supervise and staff litigation on a wide variety of matters including tort defense, civil rights claims, medical malpractice, breach of contract, and employment related claims.
- ➤ Legal and practical advice to all County departments in their day-to-day business to help achieve the overall goal of avoidance of legal disputes and the appropriate resolution of any legal disputes and lawsuits which may still occur.
- > Coordinate internal and external risk management services for the County.
- Litigation defense and related services to the County and its officials and employees, while maintaining its efforts to increase the number of litigation cases retained and defended by in-house attorneys, thereby decreasing the number of cases that are referred to outside litigation counsel at a considerably higher cost to the County.
- ➤ Assist with the preparation of policies and procedures for required and optional ethics, duties and authority, and conflicts of interest training for designated County officers and employees.

As a result of the November 2016 passage of Proposition 64, the California Marijuana Legalization Initiative, the Board of Supervisors has directed County Counsel to revise the existing County ordinances regulating cannabis and to conduct outreach and research the possible approval of commercial cannabis activities in the County. The outreach will include public meetings in each of the supervisorial districts and meetings with industry stakeholders. County Counsel will also perform a cost-benefit analysis and examine opportunities for revenue streams.

In 2015-2016, County Counsel converted its management storage and retrieval system to Laserfiche. The system effectively stores, manages, and categorizes documents for

1011800000—County Counsel General Government

research and retrieval. In 2016-2017, one-time funding was provided for a part-time Office Worker to enter historical information prior to the implementation of the new system. Due to the Office's heavy workload, the ability to hire and train for this position did not take place. One-time funding for this position is included in the recommended 2017-2018 budget.

County Counsel is continuing its work on the development of the County's privacy program. This work is in response to the adoption of Federal and State statutes mandating that public and private enterprises who maintain confidential information, including health and biographical information, take steps to protect the data from unauthorized disclosure, and respond appropriately when a data breach has occurred. The Office will be working with the CAO, Information Systems Division, SJGH, Health Care Services Agency, Human Services Agency, and other departments to develop and implement the program.

To maximize resources, an attorney is assigned to all aspects of a department and manages non-litigation issues by triaging incoming service requests. The Office also focuses staff resources toward retention of litigation inhouse except where specific legal expertise is required, which the Office does not currently possess or the particular circumstances of the case dictate the need for outside counsel. As a result, litigation costs to the County have decreased.

	Work	load Data			
_		Actual		Est./Act.	Projected 2017-2018
_	2013-2014	2014-2015	2015-2016	2016-2017	
Attorney Hours					
Litigation Issues	8,121	7,805	7,883	7,600	7,850
Contract Issues	1,343	1,634	1,333	1,450	1,450
Labor Relations Issues	2,695	2,320	2,280	2,600	2,500
Law and Justice Issues	1,482	2,270	2,068	2,126	2,100
Revenue Issues	1,141	1,040	947	948	950
Health & Public Assistance Issues	2,763	3,043	3,616	3,384	3,400
Water & Special District Issues	255	76	101	60	75
Community Development &					
Public Works Issues	1,336	984	983	940	960
Retirement Issues	535	516	560	444	500
County Administration Issues	2,372	2,449	2,524	2,412	2,450
Total Attorney Hours	22,043	22,137	22,295	21,964	22,235

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$108,799	\$136,200	\$136,200	\$136,200	\$0
Other Charges	\$146,641	156,642	226,642	156,642	0
Total Appropriations	\$255,440	\$292,842	\$362,842	\$292,842	\$0
Earned Revenues By Source					
Taxes	\$444,630	\$400,000	\$420,000	\$420,000	\$20,000
Total Revenues	\$444,630	\$400,000	\$420,000	\$420,000	\$20,000
Net County Cost*	(\$189,190)	(\$107,158)	(\$57,158)	(\$127,158)	(\$20,000)

^{*}The (\$189,190) in 2015-2016, (\$107,158) in 2016-2017, and (\$127,158) in 2017-2018 Net County Cost represents the unprogrammed amount of the estimated Transient Occupancy Tax revenue to be reserved for tourism and economic development-related programs/activities.

Purpose

The Economic Promotion budget provides funding for the County's Economic Development, as well as for non-County organizations (NCOs) to promote tourism, economic development, and revitalization within San Joaquin County. The Economic Promotion budget is funded by the Transient Occupancy Tax (TOT) revenues from the unincorporated areas of the County. A TOT is levied at 12% on the privilege of occupying a room in a hotel, inn or other lodging, and requires voter approval.

Board Strategic Priorities 2016-2017 through 2018-2019

Promote Economic Development

The 2017-2018 proposed budget for Economic Promotion focuses on the Board's strategic priority adopted on December 15, 2015, which is to promote economic development by:

- Enhancing the County's economic development and tourism related marketing efforts, to include an increase in web-based marketing to potential visitors, businesses, and customers.
- Strengthening partnerships with educational institutions and programs with a focus on preparing students to meet local workforce demands.

- Continuing to work collaboratively with cities within the County, Special Districts, and other key stakeholders to enhance San Joaquin County competitiveness as the location of choice.
- 4. Developing and implementing an Economic Development section into the County's website for purposes of marketing the County, and making information essential to economic growth more readily available to potential businesses and customers worldwide.

Major Budget Changes

Revenues

> \$20,000

Increase in TOT revenue.

Program Discussion

The recommended 2017-2018 Economic Promotion budget totals \$292,842, which is the same funding as 2016-2017.

The recommended budget reflects \$420,000 in TOT revenue, and a total of \$292,842 to fund the County's 2017-2018 Economic Development program, with a remaining \$127,158 to be reserved for future economic development

1015400000—Economic Promotion

General Government

and tourism activities/programs. Following is a summary of the TOT Reserve:

Transient Occupancy Tax - Reserve

1 0	018 Year-End Balance	\$358,506
Airport for gr		(65,000)
Less: 2016-20	17 funding to Stockton	Metropolitan
	Subtotal	\$423,506
2017-2018	Estimate	127,158
2016-2017	Estimate	107,158
2015-2016	Actual	\$189,190

Highlights of the 2017-2018 Economic Development Program include:

- ➤ Continue to work in partnership with Conference and Visitors Bureaus, the San Joaquin (SJ) Partnership, the Employment and Economic Development Department (EEDD), the San Joaquin Economic Development Association (EDA), Innovation Hub San Joaquin (iHub SJ), Chambers of Commerce, the cities within the County, Special Districts, San Joaquin Valley partners, local educational institutions, and others on economic development and tourism related activities.
- ➤ Continue the development of the County's Economic Development web pages in partnership with the Information Systems Division. The proposed budget includes \$20,000 for development of the next phase(s) of the Economic Development web pages in 2017-2018.
- Develop a regional Incentive Program for attracting new businesses to the County.
- Continue the County's marketing efforts with a focus on Bay Area and Silicon Valley businesses looking to expand or relocate, in collaboration with the SJ Partnership, the cities within the County, and other economic development partners.
- ➤ Continue to evaluate potential sources of funding for purposes of funding Countywide tourism activities and cohesive marketing strategies with partner Conference and Visitor Bureaus.

The County's "Gateway to Growth" Magazine was published in May 2017. The Magazine was inserted into the Silicon Valley Business Journal and the San Francisco Business Times publications, with a combined print circulation of over 22,000 copies, as well as digital advertising in the Silicon Valley Business Journal.

Non-County Organizations (NCOs)

The County provides funds to NCOs through this budget to promote economic development within the County. Funding for these organizations for 2016-2017 and the recommended amount for 2017-2018 are as follows:

	2016-2017 Approved	2017-2018 Recommended
iHub San Joaquin	\$10,000	\$10,000
San Joaquin EDA	45,000	45,000
San Joaquin Partnership	50,000	50,000
Total	\$105,000	\$105,000

iHub SJ - \$10,000

In November 2014, the State's Office of Business and Economic Development, San Joaquin County, and the Business Incubator and Innovation Center (an affiliation of AG Spanos Company), entered into a Memorandum of Understanding constituting iHub SJ as an official iHub of the State's Innovation Hub Program. The goal of iHub SJ is to stimulate economic development and job creation by leveraging assets to provide an innovation platform for startup businesses, economic development organizations, business groups, and financial institutions. iHub SJ focuses on three areas, Healthcare, Sustainable Construction Technology, and Agricultural Technology, and is solely within the boundaries of the County.

iHub SJ is supported by a Senior Deputy County Administrator who serves as the County's primary contact for iHub SJ related matters. This position was vacant the majority of 2016-2017 and the duties were covered by the County Administrator who is also the Treasurer of the Board of Directors. In-kind support for 2016-2017 is projected to total \$40,000, and is anticipated to continue at a similar level during 2017-2018. In addition to the County's inkind support, the recommended budget includes \$10,000 in support of iHub SJ for 2017-2018. Activities during 2016-2017 included hosting of the Leadership Series and the H2O Hackathon hosted by the San Joaquin County Office of Education (SJCOE) in March 2017. During 2017-2018, iHub SJ's goals include: adding a Higher Education representative to the iHub Board, facilitating four Leadership Series events, implementation of a Mentorship Program, facilitating the 2018 H2O Hackathon to be hosted by the SJCOE, and focus on the Healthcare Initiative.

EDA - \$45,000

The EDA is San Joaquin County's lead agency for promoting County-wide economic development, job creation, business retention and expansion, and entrepreneurial development. The EDA works in partnership with all

1015400000—Economic Promotion General Government

public and private sector economic development and business service organizations to create a friendlier business climate that is more responsive and supportive to the needs of the County's key and emerging industry sectors. One of EDA's primary objectives is to promote economic vitality and diversification County-wide. EDA is responsible for developing the County's Comprehensive Economic Development Strategy (CEDS). Infrastructure projects contained in the CEDS are eligible for Federal funding. The recommended budget includes \$45,000 for collaborative economic development efforts, lead by EDA in partnership with the County's Economic Development Program and regional partners; focusing efforts on business retention, expansion, jobs creation, and business attraction.

San Joaquin Partnership - \$50,000

The SJ Partnership is a public-private partnership between private stakeholders, San Joaquin County, and its incorporated cities focusing on Countywide economic development. Since 1996-1997, funding for the SJ Partnership has been considered on a year-to-year basis. The recommended budget includes a \$50,000 contribution to the SJ Partnership for economic development and marketing activities focused on attracting new and expanding businesses to the County, including the Greater Silicon Valley initiative, a joint marketing venture between the County and the SJ Partnership.

Supplemental Requests

iHub SJ

A funding request totaling \$20,000 has been submitted by iHub SJ for the promotion of economic development and

job creation by leveraging assets to provide an innovation platform for startup businesses, economic development organizations, business groups, and financial institutions. Funding of \$10,000 has been included in the recommended budget. During 2016-2017 the City of Stockton contributed \$6,000 to the iHub. Once a majority of the cities participate financially, this request will be reconsidered.

The additional funding request of \$10,000 has not been included in the 2017-2018 recommended budget.

EDA

A funding request totaling \$100,000 has been submitted by EDA to assist in business retention, expansion, and attraction activities. Once the Economic Development Director is successful in achieving City participation in contributing to economic development activities, the County will evaluate the additional funding request. Funding of \$45,000 has been included in the recommended budget.

The additional funding request of \$55,000 has not been included in the 2017-2018 recommended budget.

SJ Partnership

A funding request totaling \$55,000 has been submitted by SJ Partnership for economic development and marketing activities focused on attracting new and expanding businesses to the County. \$5,000 of the request was to replace funding that is no longer available from the Health Plan of San Joaquin. Funding of \$50,000 has been included in the recommended budget.

The additional funding request of \$5,000 has not been included in the 2017-2018 recommended budget.

1018000000—Equipment Use Allowance/Debt Service

General Government

Monica Nino, County Administrator

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$15,420,520	\$15,594,522	\$15,531,867	\$15,531,867	(\$62,655)
Total Expenditures	\$15,420,520	\$15,594,522	\$15,531,867	\$15,531,867	(\$62,655)
Expenditure Reimbursements	(1,469,641)	(1,493,255)	(2,296,907)	(2,296,907)	(803,652)
Total Appropriations	\$13,950,879	\$14,101,267	\$13,234,960	\$13,234,960	(\$866,307)
Earned Revenues By Source					
Operating Transfers In	\$8,580,478	\$8,575,754	\$8,567,024	\$8,567,024	(\$8,730)
Total Revenues	\$8,580,478	\$8,575,754	\$8,567,024	\$8,567,024	(\$8,730)
Net County Cost	\$5,370,401	\$5,525,513	\$4,667,936	\$4,667,936	(\$857,577)

Purpose

The Equipment Use Allowance and Debt Service budget provides funds for debt payments on County projects financed on a long-term basis and for interest owed on short-term borrowing. This budget also receives a cost reimbursement for building use allowance in the Administration Building from the Human Services Agency and serves as a clearing account for depreciation allowed by the Federal Cost Allocation Plan.

Major Budget Changes

Services & Supplies

» \$45,62		e in Jail and Sheriff's Opera- enter debt payment.
> (\$100)		se in Tax Revenue and ation Notes (TRANs) cost nce.
> (\$8,28	30) Decrea	se in Hospital debt payment.

Expenditure Reimbursements

	\$640,959	Cost Allocation Plan adjustment.
>	\$162,693	Increase in cost reimbursement for building use allowance in the Administration Building from the Human Services Agency.

Revenues

\triangleright	(\$8,280)	Decrease in transfer from Hospital
		reflecting decrease in Hospital debt
		payment.

Program Discussion

Long-Term Financing (\$15,281,867)

This budget funds the annual debt payments for the Certificates of Participation (COPs) issued to finance the County's major capital improvement, construction, and acquisition projects. Since 1989, the County has issued six COPs and four of these issues are still outstanding. The four projects are:

> 1989 Jail and Sheriff's Operations Center:

\$40.9 million was issued at 7.185% to finance the County's share of the construction costs for the Jail and Sheriff's Operations Center on Mathews Road. This project was refinanced at 4.875% in 1993 with final maturity in November 2019, with an average annual debt payment of \$1.2 million.

> 1993 General Hospital Project:

\$106.7 million was issued at 6.588% to finance the construction of a 245,000 square foot, three-story replacement hospital on Mathews Road. This project was refinanced at 4.948% in 1999. The 1999 refunding was subsequently refinanced at 2.37% in 2012 and reduced San Joaquin General Hospital's total debt obligations by approximately \$3.9 million, for an average annual savings of \$633,000.

1018000000—Equipment Use Allowance/Debt Service

General Government

Final maturity will occur in September 2019, a year shorter than the original financing, with an average annual debt payment of \$6.9 million.

> 1993 Capital Facilities Project:

\$110.7 million was issued at 4.875% to: 1) refinance the COPs issued in 1989, and 2) finance the construction of a \$3.0 million Family Support Building addition. The refinancing reduced the County's total debt obligations by approximately \$8.2 million over a 26-year period, for an average annual savings of \$315,000 through 2019. The callable portion of the 1993 COPs was refinanced in 2007 with final maturity in November 2019.

> 2007 Administration Building Project:

\$114.6 million was issued at 4.657% to: 1) finance the construction of a 250,000 square foot, six-story County Administration Building in Downtown Stockton; and 2) refinance the callable portion of the 1993 COPs. The refinancing reduced the County's total debt obligations by approximately \$1.2 million, for an average annual savings of \$96,800 through 2019. Final maturity will occur in November 2036 with an average annual debt payment of \$8.2 million. In September 2016, a material change took place. Moody's Investor Services upgraded this COPs credit rating to Aa3 from A1. Moody's public finance rating scale for Aa3 is "High Quality and Very Low Risk".

➤ The County has recently begun looking into the feasibility of refunding the Series 2007 Administration Building COPs. The 2007 COPs originally financed the 250,000 square foot, six-story County Administration Building in downtown Stockton and refunded the callable portion of the 1993 COPs. The projected closing date of the refunding would be mid-August 2017, and the refunding is projected to reduce the County's total debt service obligation by approximately \$15.8 million and an average annual savings of \$780,000 over the remaining term of the COP which is 2037.

The COPs debt payments are centrally-budgeted and, where appropriate, charged to departments that have offsetting revenues. The 2017-2018 debt payments on the outstanding COPs will be \$15,281,867, with offsetting revenue totaling \$8,567,024.

In addition to the COPs, the County has two outstanding Revenue COPs whose debt payments are funded by user fees and are accounted for in their respective operating budgets. They include:

> 2003 Solid Waste Facilities Project:

\$36.8 million was issued at 3.697% to: 1) fund the construction of modules and gas collection system at the County landfill facilities; and 2) refinance the 1991 and 1994 Solid Waste Facilities Project Revenue COPs. This project was refinanced at 2.888% in 2014 and reduced the Solid Waste Enterprise's total debt obligations by approximately \$1.2 million. Final maturity will occur in April 2022 with an average annual debt payment of \$1.9 million.

> 2007 Wastewater Conveyance Project:

\$8.5 million was issued at 6.159% to fund the construction of sanitary sewer improvements in County Service Area 31 (Flag City), the connection fee to the City of Lodi's wastewater treatment facility, and the decommission of the Flag City Treatment Plant. Final maturity of the financing will occur in August 2037 with an average annual debt payment of \$585,000.

Short-Term Borrowing

Since 1989-1990, the County has issued Tax and Revenue Anticipation Notes (TRANs) to meet the General Fund cash flow needs, when appropriate. The amount to be issued each year is based on the cash flow analysis prepared by the Auditor-Controller. The cost of borrowing and cost of issuance are fully offset by interest earnings on the freed-up funds.

Each year the County's financing team, consisting of representatives from the offices of County Administrator, Auditor-Controller, and Treasurer-Tax Collector, evaluates the feasibility and cost effectiveness of issuing TRANs. The County has not issued TRANs since 2001-2002 due to either unfavorable municipal bond market conditions or sufficient funds were available to provide for the cash flow requirements during the fiscal year.

During 2017-2018, the County's financing team has determined that based on cash flow analysis a TRAN is not cost effective or needed in 2017-2018. The 2017-2018 recommended budget includes no costs to fund the estimated issuance cost of the 2017 TRANs.

Sales Tax Audit (\$250,000)

Since 1993, the County has engaged Hinderliter, de Llamas and Associates (HdL), revenue management consultants, to provide sales tax audit services for the County. The main objective is to increase the County's sales tax revenues

1018000000—Equipment Use Allowance/Debt Service General Government

through identification and correction of sales tax allocation errors. For the audit services, HdL is paid 15% of misallocated revenues recovered for three back quarters and eight future quarters. After that, 100% of the new revenues are retained by the County.

Based on the service agreement with HdL, \$250,000 has been included in the budget for the service fees. The service fees paid to HdL in 2016-2017, through April 30, 2017 was \$143.991. Based on current experience, the sales tax

allocation to the County is estimated at \$2.1 million in 2017-2018.

Cost Allocation Plan

This budget also provides an accounting entity by which various depreciation charges can be made by the Auditor-Controller's Office according to the Federal Cost Allocation Plan. It is anticipated that during 2017-2018, \$2,134,214 of depreciation expense will be credited to this budget from other County entities.

Fleet Services Internal Service Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,879,423	\$3,465,904	\$3,630,062	\$3,630,062	\$164,158
Services & Supplies	5,265,013	6,194,990	6,426,994	6,426,994	232,004
Other Charges	16,233	3,020,000	2,509,586	2,509,586	(510,414)
Fixed Assets	2,476,402	2,844,000	3,446,000	3,446,000	602,000
Operating Transfers Out	422,494	25,000	0	0	(25,000)
Total Appropriations	\$11,059,566	\$15,549,894	\$16,012,642	\$16,012,642	\$462,748
Earned Revenues By Source					
Interest/Rents	\$69,255	\$50,000	\$50,000	\$50,000	\$0
Aid from Other Governments	155,290	160,000	160,000	160,000	. 0
Charges for Services	11,392,045	11,853,489	11,437,386	11,437,386	(416,103)
Miscellaneous Revenues	178,003	130,000	130,000	130,000	0
Operating Transfers In	728,076	0	0	0	0
Total Revenues	\$12,522,668	\$12,193,489	\$11,777,386	\$11,777,386	(\$416,103)
Revenues Over/(Under) Expenses	\$1,463,102	(\$3,356,405)	(\$4,235,256)	(\$4,235,256)	(\$878,851)
Fixed Asset Purchases				· •	
Vehicles	\$2,438,204	\$2,782,000	\$2,456,000	\$3,446,000	\$664,000
Shop & Office Equipment	38,198	62,000	0	0	(62,000)
Total Fixed Assets	\$2,476,402	\$2,844,000	\$2,456,000	\$3,446,000	\$602,000
Allocated Positions	37.0	37.0	37.0	37.0	0.0
Temporary (Full-Time Equivalent)	0.7	0.7	0.7	0.7	0.0
Total Staffing	37.7	37.7	37.7	37.7	0.0

Purpose

The Fleet Services Division maintains the County vehicles and heavy equipment used by County departments. Services include fleet management, vehicle repairs, preventative maintenance, and quality control inspections. Other services include developing vehicle specifications for procurement, preparing new vehicles for County use, preparing old vehicles for sale, administering service and parts contracts with private vendors, and managing fueling systems and green vehicle technologies such as electric recharge stations, including solar technology.

The Fleet Services Division is an Internal Service Fund (ISF) that operates on a break-even basis, charging departmental customers for costs related to providing transportation services such as vehicles, fuel, repairs, and

parts. Vehicle and equipment costs, including asset replacements are tracked by asset class with rates set to recover costs. Recovery rates are reviewed and adjusted annually based upon historical and projected costs. Other revenue is generated from maintenance, repairs, and fuel provided to County departments owning their own vehicles.

Major Budget Changes

Salaries & Employee Benefits

	\$58,377	Salary and benefits adjustments.
>	\$105,781	Increase in contributions toward the unfunded retirement liability at 5%.

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Services & Supplies

> \$200,000	Increase in fuel price.
> \$100,000	Increase in auto parts.
> \$40,000	Increase in Global Positioning System (GPS) monitoring costs.
> \$40,000	Increase in allocated Public Works administration costs to the Division
> \$30,000	Increase in maintenance costs.
> (\$160,000)	Decrease in fleet software licensing costs.
> (\$121,103)	Decrease in equipment capital lease costs.
> (\$13,526)	Decrease in Casualty insurance costs.
> \$117,392	Cost Allocation Plan adjustment
Other Charges	
> (\$510,414)	Increase contributions from other agencies.
Fixed Assets	

Fixed Assets

\triangleright	\$3,446,000	Replacement vehicles ((75)	١.
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Revenues

	(\$200,000)	Decrease in Fleet utilization.
\triangleright	(\$121,103)	Decrease in lease and rent revenues.
\triangleright	(\$100,000)	Decrease in gas and oil revenues.

Program Discussion

The 2017-2018 proposed Fleet Services budget totals \$16.012,642 which is an increase of \$462,748 from 2016-2017. The increase is primarily due to contributions from user departments and in capital expenditures planned for 2017-2018. The projected year-end fund balance at June 30, 2017, is \$13.6 million. The fixed assets include \$990,000 of assets that are re-budgeted from 2016-2017, and will be delivered and paid in 2017-2018.

Fleet Services asset management strategy is to annually plan, program, and replace older, higher operating cost vehicles with newer, cleaner, more efficient vehicles. Compact and intermediate cars now feature hybrid and plug-in technologies that help reduce carbon fuel use and enable cleaner air. Grant funding has been continuously sought to help offset the cost of these new technologies and to speed up adoption in the community at large. Over the past few years, a number of fleet vehicle purchases

have been avoided due to strategies that re-purpose returned assets and place them into extended life applications, enabling maximum asset utility to be achieved. In 2017-2018, the Division plans to replace 75 of the most aged, repair-intensive, or mission-critical vehicles from the replacement reserves.

SJCars Car-Sharing Program

Currently, Fleet Services operates five rental sites that share over 170 cars, trucks, and vans serving 18 County departments. The system provides the convenience of checking vehicle availability, choosing a vehicle to match the need, and enhanced trip planning. It can also enable departments to identify opportunities for scheduling, ride sharing, multiple trip reservations, and dispatching to increase asset utilization and reduce fleet size. GPS has been deployed to provide data regarding asset location, disposition, idle time, and to provide a method for innovative resource planning. The Division is working with departments and administration to enable users to analyze GPS information and discover methods to maximize utilization of fleet assets and manage employee behavior. GPS can help the County to avoid accidents, monitor unauthorized use, and reduce costs through active management of equipment and vehicles.

Fleet User Group

In 2016-2017, Fleet Services began developing a customer relationship program to help departments achieve maximum asset utility from their fleet investments. The program is planned to officially begin in 2017-2018. Quarterly meetings are proposed to create a forum for sharing information, developing best practices, and creating awareness. The primary goals of the group will be innovative use of vehicles, GPS tracking, and the rental system.

Mileage Rates

Mileage rates are structured to reflect costs to Fleet Services' operations, including a fixed rate to recapture the capital (vehicle) cost and a variable rate to cover the Division's operating cost. The 2017-2018 rates are recommended at the following levels, reflecting an average decrease of 3.3% in the mileage rates and a decrease of 20.5% in the monthly rate from 2016-2017.

Rental Unit	2017-2018 Mileage <u>Rate</u>	2017-2018 Monthly <u>Rate</u>
Compact Pickup	\$0.46	\$140
Compact Sedan	0.47	147
Ex-Patrol	0.64	0
Full-Size Sedan	0.52	162

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Rental Unit	2017-2018 Mileage <u>Rate</u>	2017-2018 Monthly <u>Rate</u>
Full-Size Van	0.71	121
Intermediate Sedan	0.49	100
Mini-Van	0.59	104
Patrol Car	0.77	527
Pickup 1 Ton	0.94	219
Pickup 1/2 Ton	0.55	108
Pickup 1/2 Ton 4x4	0.58	204
Pickup 3/4 Ton	0.82	112
Pickup 3/4 Ton 4x4	0.72	111
Sedan-Emergency	0.48	165
Station Wagon	0.81	137
Utility Vehicle	0.51	176
Utility Vehicle-Emergency	0.67	311

Division will evaluate the condition and usefulness of vehicles turned in by departments, which may result in the purchase of fewer replacements

	No. of	
Class of Vehicle	<u>Vehicles</u>	Total Cost
4x4 Pickup 3/4 Ton	1	\$38,000
Bridge Truck	1	110,000
Compact Pickups	5	135,000
Compact Sedans	12	300,000
Crane Truck	1	220,000
Dump Trucks	10	1,351,000
Full-Size Vans	8	269,000
Intermediate ⁻ Sedans	4	108.000
Mini-Vans	5	130,000
Pickups 1/2 Ton	10	270,000
Pickups 3/4 Ton	. 2	70,000
Quad Runner	1	8,000
Sedans-Emergency	9	243,000
Station Wagons	2	54,000
Utility Vehicles	2	66,000
Utility Vehicles-Emergency	_2	74,000
Total	75	\$3,446,000

Vehicle and Shop Replacements

Based on current inventory, Fleet Services recommends replacing 75 vehicles at an estimated cost of \$3,446,000, which will be funded from the ISF's replacement reserve. Prior to finalizing the list of the replacement vehicles, The

_	Workload Data ———————————————————————————————————			Est./Act.	Projected
_	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Assigned Vehicles	934	944	975	990	995
Time and Material Vehicles	381	259	244	239	220
Preventative Maintenance Services	2,494	2,333	2,357	2,365	2,400
Unscheduled Vehicle Repairs	3,712	3,837	3,862	3,785	3,974
Garage Rental Trips	35,499	37,167	36,147	37,000	38,000
Garage Rental Miles	1,230,313	1,306,848	1,349,039	1,360,000	1,400,000
Vehicle Miles Driven (Millions)*	8.5	7.9	9.8	9.7	9.9

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	. 2017-2018 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$5,902,915	\$6,763,804	\$7,419,623	\$7,419,623	\$655,819
Services & Supplies	2,432,909	3,014,905	3,304,766	3,304,766	289,861
Total Expenditures	\$8,335,824	\$9,778,709	\$10,724,389	\$10,724,389	\$945,680
Expenditure Reimbursements _	(7,648,852)	(7,719,093)	(7,560,809)	(7,560,809)	158,284
Total Appropriations	\$686,972	\$2,059,616	\$3,163,580	\$3,163,580	\$1,103,964
Earned Revenues By Source					
Aid from Other Governments	\$10,138	\$0	\$0	\$0	\$0
Charges for Services	545,821	550,944	624,178	624,178	73,234
Miscellaneous Revenues	32,641	102,413	132,075	132,075	29,662
Total Revenues	\$588,600	\$653,357	\$756,253	\$756,253	\$102,896
Net County Cost	\$98,372	\$1,406,259	\$2,407,327	\$2,407,327	\$1,001,068
Allocated Positions	45.0	49.0	49.0	49.0	0.0
Temporary (Full-Time Equivalent) _	0.3	0.0	0.0	0.0	0.0
Total Staffing	45.3	49.0	49.0	49.0	0.0

Purpose

The Human Resources (HR) Division provides centralized human resources and labor relations services for all County departments including recruitment; exam development; equal employment opportunity coordination; administration of County health, dental, workers' compensation, unemployment, casualty, and life insurance programs; and the administration of training, education, deferred compensation, and flexible spending programs. The Division also negotiates labor contracts; processes complaints and grievances; conducts meet-and-confer sessions and joint labor management meetings; advises County departments on disciplinary actions and counseling matters; recommends policy and procedures for employer-employee relations; and provides staff support for the Civil Service Commission.

Board Strategic Priorities 2016-2017 through 2018-2019

Ensure Fiscal Responsibility

A primary focus of HR is to speed up hiring, particularly for those departments whose vacancies affect the ability to draw down revenue from other governmental units or cause increased overtime costs. Additionally, Labor Relations staff continue to negotiate labor agreements that are within the authority established by the Board of Supervisors to preserve the structurally-balanced budget for the future.

Promote Good Governance and Increase Organizational Capabilities

HR's participation in the Google Innovation Lab focused on speeding up the hiring process and subsequently increasing the efficiency of County government and maximizing available resources. Faster hiring will also increase the organizational capabilities of County government by moving toward full staffing of all County departments. In addition, HR is expanding the cross-training of analyst level staff to provide more organizational capacity in classification and compensation.

Improve Public Safety and Enhance Overall Criminal Justice System

Support to the Sheriff's Office, District Attorney, Probation, and other County departments with a role in providing public safety is HR's primary contribution. Specifically, HR's support for Rule of the List hiring by the Sheriff's Office for Deputy Sheriff and Correctional Officer classes will enhance the Division's effectiveness.

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Promote Economic Development

As the largest employer in San Joaquin County, the expansion of positions in the County budget, and the role of HR in filling those positions, together enhance the provision of jobs and tax revenue; ultimately supporting economic goals of the County. In addition, as a participant in the 2015 Google Innovation Lab project and the resulting branding effort, "Greatness Grows Here", HR is an integral part in raising the visibility of the County as a sophisticated, technologically-advanced employer of choice. Specifically, an innovative Wellness Program, which was rolled out in 2016-2017, will help establish San Joaquin County as an attractive employer for prospective employees.

Major Budget Changes

Salaries & Employee Benefits

	\$418,680	Salary and benefits adjustments.
>	\$237,139	Increase in contributions toward the unfunded retirement liability at 5%

Services & Supplies

\$112,696	Increase in data processing charges.
> \$119,700	Increase in consultant costs for 457 retirement planning, labor negotiations, and Affordable Care Act (ACA) compliance.
> \$50,000	Increase in professional services for the SJ Engage web support.
> \$16,266	Increase in office supplies.
> \$6,334	Increase in equipment rents/leases.
> \$5,000	Increase in service award expense.
> (\$18,049)	Decrease in Workers' Compensation and Casualty insurance costs.
> (\$6,250)	Decrease in travel and training costs.

Expenditure Reimbursements

> \$149,593	Increase in reimbursements to support County self-insured programs.
> \$35,000	Increase in reimbursement for 457 plan consultant costs.
> \$50,585	Increase in reimbursement from San Joaquin General Hospital.
> (\$393,462)	Cost Allocation Plan adjustment.

Revenues

>	\$70,352	Increase in Kaiser enrollment and administration fees.
>	\$29,637	Increase in reimbursement for 457 record-keeping costs.

Program Discussion

The 2017-2018 budget for HR totals \$10,724,389, which is an increase of \$945,680 from 2016-2017. The increase is primarily attributable to salary and benefits adjustments, additional contributions to the unfunded retirement liability, and data processing charges.

Recruitment

HR anticipates a continued high level of recruitment and testing activity as departments seek to replace departing employees. In March 2017, the vacancy rate for allocated positions was 10.9%. This rate reflects vacancies prior to peak seasonal retirements, which tend to increase the number of vacant positions. HR has been monitoring trends in the County's vacancy rate; a review of hires and separations has revealed that while County departments have been able to hire a significant number of employees, nearly the same number are separating, resulting in a continuing high vacancy rate with marginal improvement in the rate of filled positions. While one-third of separations are due to retirement, the County has an opportunity to improve its retention rate of full-time employees in other areas. It is expected that recent salary increases to labor groups will help to retain employees who may have otherwise sought employment outside of the County. Recruitment staff will also strategically partner with the SJC Engage program to seek a stronger retention rate of the existing County workforce.

In March 2017, CPS HR Consulting (CPS HR) conducted an on-site Personnel Management Program Review of HR on behalf of the California Human Resources office. CPS HR is charged with ensuring that the County, an approved local merit system county, is in compliance with the six Federal merit principles covered by the established intergovernmental personnel act programs. The program review primarily focuses on the personnel services provided for Social Services departments, such as Human Services Agency and Department of Child Support Services, who receive State and Federal funding. HR was successful in demonstrating compliance with all six Federal merit principles and received positive feedback regarding preparation for the audit, and the various program components in place related to recruitment, selection, training, and Equal Employment Opportunity (EEO) compliance.

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The number of recruitments and referrals of eligible candidates to hiring departments has continued to rise each year. This is, in part, a reflection of a fully-staffed recruitment unit, including the addition of clerical support that has allowed for a higher level of productivity. Also contributing, is the continued need for recruitment for specialty positions, most specifically at San Joaquin General Hospital (SJGH) and the Health Care Services Agency (HCSA). SJGH has seen an increase in recruitment related support for continued success of the Level III Trauma designation, Stroke Center certification, and most recently the expansion of the Neurosurgery clinic. Due to the Hospital's desire to work toward a Level II Trauma designation, increased recruitment efforts have occurred in the fields of nursing, advanced practice professionals, and specialty areas such as Radiology and Therapy Services. San Joaquin County Clinics requires increased recruitment and staffing to support the growing Federally Qualified Health Center Look-A-Like clinics and the Hospital specialty clinics, while the HCSA continues to fill nursing and clinical positions.

HR staff continues to work closely with Law Enforcement departments to fill peace officer positions as well as increased recruitment efforts to meet the needs of the Human Services Agency.

Innovation

As one of the five teams who participated in the Google Government Innovation Lab training opportunity, HR has identified short- and long-term innovation goals addressing a more expedient and flexible hiring process as well as an expansion of social media as a tool to communicate with the public, applicants, and employees. While initial efforts included existing technology and processes, the next phase of activities will focus on three major areas:

- > Civil Service Rule and Process Changes During 2017-2018, major revisions to existing Civil Service Rules will be presented to the Board of Supervisors. Discussions with County labor groups are being held to ensure support for the proposed changes, which are designed to be more flexible for candidates and County departments. A survey of department heads and key managers indicate a majority are in support of the proposed rule changes.
- ➤ Applicant Tracking System In partnership with the vendor for applicant tracking, HR expects to implement several technology improvements to enhance the functionality of the systems for candidates and recruiters. Improvements include a revised Employment Opportunities page, which reflects the County branding efforts as well as mobile-friendly functionality. An expected enhance-

- ment will allow candidates to pre-fill applications from an existing resume, which will reduce the time candidates must spend entering information on an initial application. HR intends to implement on-line testing as a pilot, to determine if wide-scale use of on-line testing would be beneficial.
- > Social Media to Advertise Employment Opportunities and Ultimately Communicate with Candidates and Employees Technology improvements will also allow for an expanded use of social media to reach a wider range of active and passive job seekers including easy sharing features to increase visibility of current employment opportunities. HR will consider how social media, such as LinkedIn, Facebook, and Twitter could be used to communicate with potential candidates, employees, and the community as a whole.

Pre-employment Screening Processes

In January 2016, HR implemented a Countywide preemployment drug screening program. At the time of implementation, it was anticipated that approximately 750 candidates would be required to test each year. In the first year, 1,079 candidates (82.06% of employees hired) were scheduled for pre-employment drug screening in accordance with the policy. Of those tested, 5.2% were disqualified, 10 due to positive test results and 46 did not complete the screening process. In 2017-2018, staff will continue to facilitate the pre-employment drug screening process, including review of subject classifications and provide guidance to departments throughout the hiring process.

For departments who are not currently utilizing a background investigation process, HR will implement a comprehensive program of background investigations specifically tailored to the position to be filled, after conditional job offers of employment are made. Depending on the position, the background may include the following components: identity verification, Department of Motor Vehicles records, education and employment verification, civil judgment check, criminal record check, and credit check.

Classification & Compensation

In 2016-2017, 114 classification/compensation project completions were projected. In 2017-2018, 88 project completions are projected. A significant number of projects were completed in the last two fiscal years due to several factors:

➤ In addition to processing new requests, the classification unit worked to complete a number of projects that had been carried over from previous years.

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- > There were fewer senior management vacancies in the last two fiscal years.
- ➤ In 2015-2016, the Personnel Analyst III who leads the classification/compensation unit began to train several other Personnel Analysts on the more routine classification/compensation activities. It is anticipated that this training will ultimately provide much needed backup to the Personnel Analyst III. However, some of the Personnel Analyst III's time has been occupied with the provision of such training and the development of training tools and documentation, which had a small impact on the total number of studies completed.
- > The classification unit supported contract negotiations by researching and analyzing classification and compensation issues.

For 2017-2018, fewer projects are anticipated due to a reduction in the number of completed classification/compensation projects since July 1, 2016. The number of new project requests appears to be slowing now that department classification issues, which accumulated during the freeze on classification/compensation studies from 2008 to 2013, have been addressed. In response to the slightly reduced project workload, classification/compensation staff will focus on several large projects, including the development of classification and compensation policies, procedures, and other documentation, as well as developing and implementing a systematic classification maintenance plan.

Policy & Leave Management

Requests from departments to manage employee leave activity continues to be an essential service because of the ever expanding Federal and State regulations that provide protection for employees on certain types of leave. There are approximately 330 employees on some form of leave of absence within the County at any given time, with close to 70% of them in the categories of Family Medical Leave Act, California Family Rights Act, Pregnancy Disability Leave, and Americans with Disabilities Act (ADA) accommodations.

The County typically receives 2,500 leave related requests for processing annually. This volume has had a significant impact on HR's ability to timely process leaves on a regular basis. To improve processing efforts, the recommended budget includes funding for a consultant to make recommendations to streamline the process and recommend a best practice model. Additionally, HR will be optimizing staff assignments to help create more time to process leaves and reduce leave backlog.

Because of the various laws that protect employees from employment discrimination and the complexity of these laws, County departments will often request the assistance of HR. In addition to providing recommendations to County management on leave related issues, HR also facilitates "interactive process" meetings between County management and employees who have a qualified disability in accordance with the ADA and the Fair Employment and Housing Act. Part of this process sometimes necessitates the need for job search and placement.

Furthermore, HR reviews, analyzes, and conducts fitnessfor-duty evaluation requests from departments. These types of issues generally require significant amounts of time to complete and require numerous discussions and extensive documentation. HR is also responsible for the coordination of pre-employment physical examination for jobs that have been approved by the Civil Service Commission as arduous in nature.

Given the employment laws surrounding pre-employment physical exams, HR, at times, must do extensive research and communication with applicants who request reconsideration of the exam results. In 2017-2018, approximately 300 exams are anticipated for processing.

HR is responsible for administering the pre-employment drug screening policy. In 2017-2018, HR will work on revising the current policies regarding substance abuse prevention, smoking in County facilities, and developing new policies on the return-to-work/leave of absence program and pre-employment background checks.

Employee Engagement & Wellness

In 2016, SJC Engage, a division of HR, was created. It is designed to enhance employee engagement. SJC Engage focuses on evaluating existing engagement efforts and implementing new offerings that expand professional development and personal wellness opportunities for staff. The SJC Engage platform centers around mobile accessibility and partnership with the surrounding communities. Current partnerships with Kaiser Permanente, InShape health clubs, the MHN Employee Assistance Program, and others are being maximized to their full potential.

Research unequivocally shows that programs such as SJC Engage aimed at the engagement of a healthy workforce result in a more productive and loyal workforce. SJC Engage ultimately is designed to improve various organizational outcomes that impact the experiences of the citizens served each day.

As is common in other industries, offering incentives and discounts to a network of providers (travel, wellness, electronics, and other offerings) is a common thread for engaging an organization and enhancing employment perceptions. These platforms can serve as a recruitment tool, a retention tool, and also draw attention to other opportunities available to employees through SJC Engage including wellness workshops, seminars, leadership programs, and professional development opportunities.

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Perks at Work (a product of Next Jump) provides the ability to offer County employees access to over 30,000 pre-installed national and local employee discounts. In addition, the County has the ability to integrate any additional discounts available now or in the future to employees. The Perks at Work website allows for a personalized experience that will be accessible to employees on their personal devices. The site also offers a 'Nominate a Merchant' feature whereby employees can suggest partnerships with local firms that would add value in their lives.

Perks at Work is able to provide analytics through detailed reporting to help determine industry benchmarking, verify employee savings, and strategize increasing engagement. The agreement is effective through January 30, 2018.

In 2015-2016, HR was granted \$15,000 to create and brand this program with a local vendor, Port City Marketing. Logos, brand identity, and web design for SJC Engage were completed. The County training catalog was transitioned to a mobile and interactive course catalog website (www.sjcengage.com). Due to the focus on engaging all employees at all levels of the organization, HR intends to establish a \$50,000 budget to bring the new program to all County employees. The funds will be used to create an interactive web and social media presence, inform all 6,500 employees about the engagement opportunities (professional development and wellness) on an on-going and on-demand basis, and optimize recruitment efforts in the community. This budget will also be supplemented by increased offerings at no-cost secured from Kaiser and MHN Employee Assistance Program.

Staff Development & Training

Staff Development is responsible for the coordination of all Countywide training activities, which includes the administration, development, implementation, and evaluation of training programs. The projected overall attendance for 2016-2017 is estimated at 8,000 based on current enrollment and overall attendance through the first nine months of 2016-2017. This total is not anticipated to change significantly in 2017-2018.

While the focus for 2017-2018 will remain on providing mandatory training classes to County employees, Staff Development is considering a Countywide training needs assessment to evaluate and enhance the current program to better meet the organization's needs. Additionally, the use of more advanced technology will be a focus in 2017-2018 in the delivery and administration of new and established training programs. A new on-line training for supervisorial staff on sexual harassment prevention refresher continues to be developed. In 2017-2018, it is anticipated that a pilot of this training will be offered to senior management staff and elected officials, followed by a roll out to the rest of the supervisory staff.

Staff Development is responsible for providing administrative oversight for the County's Educational Reimbursement Program. It is estimated that Staff Development will receive approximately 270 applications in 2017-2018. For 2016-2017, the \$125,000 allocated in the Educational Reimbursement Program is again projected to be fully utilized before the end of the fiscal year.

Employee Benefits Overview

Employee Benefits oversees the administration of health insurance, supplemental retirement savings, and employee wellness programs. Most of these programs are highly regulated at the State and Federal levels by laws and regulations that are frequently subject to change. In calendar year 2016, County and employee-paid premiums, contributions, and costs for these programs exceeded \$100 million. Additionally, Employee Benefits provides management and fiduciary oversight of over \$350 million in accumulated employee assets in deferred compensation programs.

In 2017-2018, as part of fiscally-responsible benefits administration and transparency, Employee Benefits will start the process of conducting Requests for Proposal (RFP) and/or bid processes on long-standing vendor contracts. This is necessary to ensure the County receives the most cost-effective agreements while ensuring superior customer service programs for County's employees, retirees, and their dependents. Staff will also be seeking proposals to conduct audits to ensure vendors are following plan guidelines and charging appropriate costs.

Healthcare

In 2010, the landmark Patient Protection and Affordable Care Act (ACA) was passed into Federal law, imposing significant new and growing compliance and cost burdens to employers. The County is subject to the ACA's large employer mandate requiring the provision of affordable health insurance coverage and expanding health insurance eligibility to County employees who were previously not eligible for coverage. Failure to comply could result in monetary penalties. Additionally, the County is required to meet Federal tax burdens as well as Internal Revenue Service reporting requirements pertaining to plan offering and employee participation in those plans. The continuation of these requirements is uncertain under the new administration.

On March 6, 2017, the House of Representatives released draft legislation to repeal and replace certain aspects of the ACA. It is unclear, however, if this legislation, called American Health Care Act (AHCA), will pass the House or the Senate and be enacted into law. Under the new Act, the current employee and employer tax penalties may be eliminated, including the rule to provide benefits to vari-

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able hour employees who work an average of 30 hours per week.

The controversial ACA Cadillac Tax was scheduled to take effect in 2020. This tax would impose a 40% excise tax burden on health insurance costs that exceed mandated thresholds. Without intervention to mitigate this exposure, the County would be in a position to pay an excise tax in excess of \$2.5 million the first year. If the proposed AHCA passes as currently written, the implementation of the Cadillac Tax provisions would not be repealed, but delayed to 2025.

The County changed Third Party Administrators (TPA) for the self-insured health plan effective on March 1, 2017, upon completion of an RFP process. The new TPA will be following established plan and network design more efficiently, while enhancing services under new agreements with the network provider Anthem Blue Cross and pharmacy benefit manager Caremark/CVS. Under Anthem, the plan anticipates cost savings due to better network pricing. Staff is also looking at transitioning the Consolidated Omnibus Budget Reconciliation Act (COBRA) administration from the current vendor to the TPA. The current COBRA administrator only provides a portion of the mandated COBRA requirements, requiring Employee Benefits staff to complete the remaining duties. Transferring this function to the TPA will ensure full COBRA administration with one entity, provide a more fluid transition for active employees separating from the County, and ensure COBRA compliance with a vendor who routinely provides COBRA administration to multiple employers.

Deferred Compensation

In 2017-2018, as part of its due diligence in managing County and employee premium payments and assets, staff intends to work with Purchasing and Support Services to engage the services of a fiduciary plan consultant for the County's Deferred Compensation Plan. This action has been discussed with the Deferred Compensation Committee, who meets quarterly. The Committee is advised by MassMutual staff and composed of an elected County Supervisor, County staff, and Plan participants representing County employees.

Anticipated Enhancements

In an effort to support the County's self-insured health plans, the County's new TPA provides an on-site customer services representative. Employees, retirees, and their dependents are able to meet personally with the TPA representative to resolve claims and eligibility issues.

Staff continue to update and improve benefits communication strategies including open enrollment information packets, and the quality and effectiveness of materials on the website. Social media and other web-based alternatives will be evaluated for use in communicating important information to employees. Adopting leading technologies and benefits communication strategies is vitally important to positioning the County as a destination employer for current and future technology-savvy workers.

Equal Employment Opportunity Program

The EEO Program provides Countywide services through its primary programs of investigation, consultation and support, workforce compliance, training, and EEO Advisory Committee (EEOAC) administrative support. The EEO Program goal is to enforce Federal and State laws, and County policies related to non-discrimination, anti-harassment, and retaliation.

As the recipient of Federal funds, the County is required to formulate, implement, and maintain an EEO Plan under the authority of 28 CFR, Part 42 - Non-discrimination; EEO; Policies and Procedures. This EEO Plan is prepared by the EEO Office, reviewed by the EEOAC, and submitted to the Board of Supervisors for approval and adoption every two years. The EEO Office also prepares and files the State and Local Government (EEO-4) Report, which the County is required to file with the U.S. Equal Employment Opportunity Commission every two years.

In 2016-2017, the EEO Office received 56 complaints of discrimination and harassment, including 26 formal complaints, which was an increase of 22% from 2015-2016. The significant increase in complaints and the additional time required to ensure a thorough investigation has made it difficult for the EEO Office to finalize investigations within the required 60-day timeline required by Civil Service Rule 20 - Discrimination Prohibited (Rule 20). To address this concern, the EEO Office conducted a survey of investigation timelines in other counties with similar internal complaint processes. As a result, the EEOAC reviewed and approved recommended revisions to Rule 20, specifically, Section 4, Formal Complaint Process. The new language will replace the current 60-day timeline for completion of an investigation and replace it with alternative language that emphasizes the prompt initiation and completion of a thorough investigation. In 2017-2018, the recommended revisions will be shared with the applicable employee labor organizations and submitted for approval by the Civil Service Commission.

The County is required to keep records relevant to the determination of whether unlawful employment practices have been or are being committed. As part of this requirement, the EEO Office investigates complaints of discrimination and harassment and drafts comprehensive post-investigation reports after each investigation. Drafting a post-investigation report can take up to 65 hours or more per report and requires numerous additional hours of interview preparation, conducting witness inter-

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General Government

views, and the review and analysis of witness statements. The EEO Office conducted 21 formal investigations in 2016-2017, including 13 investigations that were contracted out by the EEO Office to outside professional investigators. Use of outside investigators has been a cost-effective means to prepare for possible litigation.

In order to stay in compliance with Federal and State laws on employment discrimination and harassment, the County must provide ongoing Countywide training for managers, supervisors, and general employees. In 2016-2017, the EEO Office conducted 97 trainings, which was a decrease of 3% from 2015-2016. In 2016-2017, to improve training capacity, the EEO Office launched a pilot on-line AB 1825 sexual harassment prevention training. This training is required by the State for supervisors and managers within 180 days from date of hire or promotion. In 2017-2018, the EEO Office anticipates the on-line course will be available to all supervisors and managers.

The EEO Office leads in the coordination and planning of the Annual Diversity Luncheon with a sub-committee as part of the EEOAC. The EEO Office is responsible for the majority of the tasks related to conducting this event including the collection of funds, recordkeeping, purchasing supplies, advertising, and the coordination of volunteers. More than 360 County employees attended the luncheon in 2016. The EEO Office looks forward to hosting the 20th Annual luncheon in October 2017.

It is projected that the requests for services provided by the EEO Office will increase in 2017-2018 due to the increased trend in the number of complaints of discrimination and harassment, the increased awareness of County employees, and the projected increase in hiring. The 2016-2017 budget added a 0.50 FTE clerical position to the EEO Office to improve the ability to timely respond to EEO-related concerns. In 2017-2018, the EEO Office intends to initiate research and review of various EEO policies and program requirements to stay current, seek continuous improvement opportunities, and focus on policy development where needed.

Labor Relations

During 2016-2017, eight labor agreements were successfully negotiated. The agreements include one with the California Nurses Association (CNA), one with Union of American Physicians and Dentists (UAPD), and six with SEIU. Bargaining continues for three law enforcement units whose contracts expired in June 2015, and for the San Joaquin County Correctional Officers Association

(SJCCOA) contract that expired in June 2012. Bargaining has also begun with the Attorney's Association (SJAA) and Middle Management Association (SJCMA) whose contracts expire on June 30, 2017.

The eight labor agreements were negotiated with the assistance of contracted chief spokespersons. While the one-time costs for negotiations and legal support were substantial, this model continues to be more cost effective than hiring additional Labor Relations and County Counsel staff.

The Labor Relations Unit will continue to ensure the County complies with the Meyers-Milias-Brown Act (MMBA), which governs labor management relationships within California governmental agencies. Changes in terms and conditions of employment and successor agreement negotiations are subject to the MMBA. In addition to contract bargaining, staff are involved in meet and confer sessions over impacts of various decisions including policy changes as well as processing union complaints and grievances.

The Labor Relations unit is now fully-staffed with 2.5 FTEs. The capacity of the unit has increased significantly since the 1.0 FTE level in 2015-2016.

The following chart is a summary of the labor contracts with the 16 bargaining units:

Representation Unit Name	Organization	Contract Expires
Attorney	SJCAA	06/30/17
Correctional Officers	SJCCOA	Expired
Middle Management	SJCMA	06/30/17
Office & Office Technical	SEIU	09/05/19
Paraprofessional & Technical	SEIU	09/05/19
Peace Officers Miscellaneous	SJDAIA	12/31/17
Physicians	UAPD	06/30/19
Probation Officers	SJCPOA	06/30/18
Professional	SEIU	09/05/19
Registered Nurses	CNA	12/31/18
Safety, Investigative, & Custodial	SEIU	09/05/19
Sheriff's Management	LEMA	Expired
Sheriff's Non-Management	DSA	Expired
Sheriff's Sergeants	SDSA	Expired
Supervisors	SEIU	09/05/19
Trades, Labor, & Institutional	SEIU	09/05/19

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•					
		Actual-	Est./Act.	Projected	
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Recruitment & Certification					
Recruitments	385	388	426	550	575
Applications Processed	25,685	20,304	25,554	24,472	29,000
Examinations					
Written Exam Sessions	193	175	236	211	225
Oral Exam Days	202	203	178	156	175
Referrals	1,683	1,632	2,071	3,000	3,200
Countywide Vacancy Rate					
Fiscal Year Start	12.78%	10.03%	11.48%	12.89%	11.50%
Fiscal Year Midpoint	9.19%	10.15%	10.39%	11.64%	10.25%
Fiscal Year End	8.09%	9.59%	12.48%	11.25%	11.00%
Fiscal Year Average	9.97%	9.97%	10.96%	11.50%	10.75%
Allocated Position Hires	755	693	453	639	650
Part-time or Temporary Hires	<u>629</u>	<u>667</u>	<u>673</u>	<u>773</u>	<u>700</u>
Total Hires	1,384	1,360	1,126	1,412	1,350
Employee Training Attendance	7,027	8,608	8,902	8,000	8,000
Classification				•	
Classificátion Projects	45	52	61	76	45
Compensation Studies	8	24	39	38	33
Civil Service Hearings	2	4	4 .	5	4
Position Control					
E-Pad Actions Processed	7,791	8,870	9,458	9,400	9,588
Mass Updates Processed	12,478	15,592	21,984	14,153	3,393
Equal Employment Opportunities					
Complaints Received (Countywide)	56	49	46	56	61
Formal Complaints (EEO Office)	21	19	18	26	31
Labor Relations					
MOU's Negotiated	6	2	. 2	8	6
Arbitration Hearings Scheduled	10	6	10	. 5	9
Complaints Processed	55	67	89	93	90
Impact Meet & Confer Sessions	31	49	49	25	40
Public Employee Relations Board Charges	2	2	6	7	5

1010900000—Information Systems Division

General Government

Jerry Becker, Information Systems Director

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$10,735,028	\$11,985,264	\$14,632,388	\$14,632,388	\$2,647,124
Services & Supplies	4,702,131	9,683,611	12,348,293	12,348,293	2,664,682
Fixed Assets	153,045	308,803	481,438	481,438	172,635
Total Expenditures	\$15,590,204	\$21,977,678	\$27,462,119	\$27,462,119	\$5,484,441
Expenditure Reimbursements	(14,025,404)	(15,888,393)	(18,470,102)	(18,470,102)	(2,581,709)
Total Appropriations	\$1,564,800	\$6,089,285	\$8,992,017	\$8,992,017	\$2,902,732
Earned Revenues By Source					
Charges for Services	\$439,369	\$586,116	\$422,933	\$422,933	(\$163,183)
Operating Transfers In	1,225,000	1,500,000	1,859,238	1,859,238	359,238
Total Revenues	\$1,665,175	\$2,086,116	\$2,282,171	\$2,282,171	\$196,055
Net County Cost	(\$100,374)	\$4,003,169	\$6,709,846	\$6,709,846	\$2,706,677
Allocated Positions	76.0	79.0	85.0	85.0	6.0

Purpose

The Information Systems Division (ISD) provides information processing services, support, and coordination to County departments. The Division is responsible for the County's information technology and communications functions. ISD's mission is to "support technology solutions that create opportunities to transform the way service is brought to the public through leading, integrating, partnering, educating, consulting, and supporting."

Major Budget Changes

Salaries & Employee Benefits

> \$1,290,357	Salary and benefits adjustments.
> \$447,703	Increase in contributions toward the unfunded retirement liability at 5%.
> \$278,230	Add an Information Systems Analyst and an Information Systems Analyst V to support San Joaquin General Hospital (SJGH).
> \$314,197	Transfer a Department Information Systems Manager and a Department

Information Systems Specialist from Public Works Department.

Re-budgeted multiyear projects not

Increase in software maintenance

tion and Casualty insurance costs.

> \$298,866 Transfer two Department Information Systems Analysts from Environmental Health Department.

completed in 2016-2017.

> \$17,771 Increase in overtime.

costs.

Services & Supplies

> \$6,867,161

> \$204,103

> (\$3,233,028)	Decrease in professional services for one-time projects including Google initiatives and PeopleSoft upgrades.
> (\$1,085,114)	Decrease in software and related costs for Assessor's property tax system.
> (\$74,662)	Decrease in equipment maintenance costs.
> (\$22,896)	Decrease in Workers' Compensa-

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> (\$21,922)	Decrease in automation equipment rents and leases.
Fixed Assets	
> \$250,000	County Administration Building audio/video equipment upgrades.
> \$166,438	Firewall upgrades (2).
> \$65,000	Plasmon optical disk replacement.

Expenditure Reimbursements

➤ \$1,206,309	Increase in reimbursements from General Fund departments reflecting expenditure increases.
> \$366,557	Increase in services charged to Internal Service Fund (ISF) and Enterprise Fund departments.
> \$361,074	Increase in reimbursements from non-General Fund departments.
> \$647,722	Cost Allocation Plan adjustment.

R

eve	enues	
>	\$1,859,238	Increase in transfers in due to rebudgeted multiyear projects not completed in 2016-2017.
>	\$49,098	Increase in services provided to non-County agencies.
>	(\$1,500,000)	Decrease in use of County System Automation Reserve Fund for Peo- pleSoft upgrade costs.
\triangleright	(\$212,281)	Cost Allocation Plan adjustment.

Program Discussion

The recommended 2017-2018 Information Systems Division (ISD) budget totals \$27,462,119, an increase of \$5,484,441 from 2016-2017. The increase is primarily due to re-budgeting multiyear projects not completed in 2016-2017, partially offset by the elimination of one-time projects including Google initiatives and PeopleSoft upgrades. The recommended budget includes projects funded by Tobacco Settlement revenue totaling \$1,215,000, which is an increase of \$35,000 from 2016-2017.

The 2017-2018 recommended budget for ISD focuses on implementing projects consistent with the Board of Supervisors' Strategic Priorities for 2016-2019, as well as San Joaquin County's Strategic Direction for Technology. In 2017-2018, ISD will focus on the following Board priorities: ensure fiscal responsibility; promote good

governance and increase organizational capabilities; improve public safety and enhance overall criminal justice system; and promote economic development.

During 2017-2018, ISD intends to:

- > Expand and Enhance Technology Solutions for the County's Law and Justice Departments -ISD will continue to take a multi-prong approach to improve the technologies that support the County's law and justice departments.
 - 1. Complete the implementation of a new Jail Management System for the Sheriff's Office;
 - 2. Expand data storage, video storage, and network capacity to meet the growing needs associated with body-worn cameras, video arraignment and other innovative projects underway at the Sheriff's Office;
 - 3. Improve the security and speed of all County law and justice department wide area network connections to address growing threats and meet increasing operational needs;
 - 4. Modernize the County's interface to the State of California's Law Enforcement Telecommunications System (CLETS);
 - 5. Support the public safety radio, data connectivity, and system technology needs of the County's law and justice departments during the move into the new Courthouse;
 - 6. Foster broader use of mobile computing devices by County law and justice departments; and
 - 7. Support the Sheriff's Office technology team as they implement a new Computer Aided Dispatch and Records Management System.

Deliver New Automated Tools to Improve the County's Financial Systems and Controls – ISD will continue its efforts to support the Board of Supervisors' and County Administrator's stated goal of ensuring responsible fiscal management of the County's budget and resources. ISD will partner with the Auditor-Controller's Office, the County Administrator's Office, and representatives from several County departments to deliver expanded financial system capabilities and improved business processes. The implementation of these new automated tools and improved business processes will deliver greater fiscal insight and control, streamline administrative operations, and promote best practices for the County's financial functions.

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- > Continue Improvements to the County Website ISD will continue to make improvements to the County website with a focus on expanding on-line services available to the citizens of San Joaquin County. ISD will be working in partnership with County departments to identify government functions and information that would be of value to citizens and businesses if delivered via on-line interaction. Priority will be given to development and delivery of on-line government services and information that result in a measurable improvement to service delivery.
- ➤ Implement a New Electronic Health Information System (HIS) & SJGH ISD, in partnership with SJGH, will replace nearly every significant clinical and administrative system used by SJGH with a series of new technologies from Cerner Corporation and Oracle. The new HIS product from Cerner Corporation will streamline SJGH's clinical processes and fully support the analyses of outcomes and clinical activities at the Hospital. The implementation of the PeopleSoft product from Oracle will support best practices for the Hospital's financial and other administrative processes. The new HIS and PeopleSoft functions are scheduled to be fully operational in early 2017-2018.
- Modernize the County Assessor's Property Tax System – The property tax system currently utilized by the Assessor's Office is over 20 years old. This system, in its current form, hampers the Assessor's ability to improve the efficiency of the County Tax Roll process. During 2016-2017, the County successfully began efforts to implement the new system. In 2017-2018, ISD and the Assessor's Office will complete the system implementation efforts and this new property tax system will be used to generate the Tax Roll in June 2018. The recommended budget includes \$557,140 to procure the needed implementation services required to complete the project. This \$557,140 expense was identified in this project's original 2016-2017 supplemental request.
- > Improve Security for the County's Critical Data and Technology Infrastructure ISD will implement an array of new technologies to expand the layers of protection that surround the County's critical data from unauthorized access. ISD will also implement additional technologies to provide a platform that will support a broadened spectrum of secured mobile computing.
- Consolidation of Technology Staff The Public Works and Environmental Health Directors have requested that ISD take responsibility for the

- delivery of IT services to their respective departments. Public Works currently has a Departmental Information Systems Manager and a Departmental Information Systems Specialist II position. Environmental Health has a Departmental Information Systems Analyst III and a Departmental Information Systems Analyst II position. ISD is submitting a request to create these same positions in the ISD budget; Public Works and Environmental Health will delete their current technology positions. In addition, SJGH has requested that ISD create two new technology positions for the Hospital. With the upcoming implementation of the Cerner system in 2017-2018, the technology skills needed by the Hospital will change. The recommended budget adds an Information Systems Analyst V and an Information Systems Analyst I. The positions will be assigned to the Hospital and provide leadership for the system support team and technical support for the new clinical system.
- Complete the Establishment of the County's Disaster Recovery Site ISD will complete the build-out of the County's new Disaster Recovery Site. This new site is being co-located at an existing computer data center owned and operated by Stanislaus County. The site will house the necessary technology to allow for rapid reinstatement of the County's most critical systems should the primary data center become unavailable due to a disaster.

During 2016-2017, ISD accomplished the following activities in partnership with County departments:

Upgraded the County's PeopleSoft Financial, Payroll and Human Resource Systems - In partnership with the Auditor-Controller's Office, Human Resources Department, and the County Administrator's Office, ISD completed a technical upgrade of the County's Payroll, Human Resources, and Financial systems. The County is now utilizing the most current version of the Oracle PeopleSoft product line. This version of the PeopleSoft product delivers many improvements that are currently being evaluated by the County for potential use in 2017-2018. This upgrade has also established the foundation for the migration of SJGH to the County's PeopleSoft Financial System. This migraresult in tremendous improvements and operational efficiencies for administrative processes at SJGH. SJGH's move to full use of the County's financial system will occur in concert with the Hospital's migration to the Cerner system in 2017-2018.

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- > Completed Analysis of Potential Improvements to the County's Financial System and Processes -ISD continued to support the Board and County Administrator's stated goals of ensuring fiscal responsibility, promoting good governance, and increasing organizational capabilities. To support these goals, ISD, in partnership with the Auditor-Controller's Office, and a consultant firm, initiated and completed a comprehensive review of the County's existing County financial controls and processes and then utilized the results of that analysis to identify areas of opportunity for potential improvement. These areas of potential improvement are both technology and process related, and will result in improved financial reporting, financial controls and operational efficiency. A report detailing the results of the analysis, along with the identification of opportunities for improvement, has been created. The report and its findings have been vetted by a Financial System Governance Committee whose members include the County Administrator, Auditor-Controller and several County Department Heads. This Governance Committee has prioritized the list of potential improvements and those priority areas will be implemented in 2017-2018.
- > Enhanced Technology Solutions for the County's Law and Justice Departments ISD completed the following work in support of the County's law & justice agencies:
 - Procured and began the implementation of a new Jail Management System for the Sheriff's Office;
 - Developed additional automated interfaces with the San Joaquin Superior Court's new Case Management System;
 - Represented the County in negotiations with the State and Superior Court on technology matters related to the County's future use and occupancy of the new Courthouse;
 - 4. Improved network speed and data security at the District Attorney's Office;
 - Supported the Sheriff's Office data and video storage needs associated with body-worn cameras;
 - 6. Installed high-speed network wiring for the Sheriff's Office 911 facility;
 - Supported the expanded use of mobile devices by the County's law and justice departments; and

- 8. Procured a replacement for the interface to CLETS, with implementation to be completed in 2017-2018.
- > Expanded Use of the County's Document Imaging System ISD expanded the use of the County's Document Imaging System to the following departments:
 - Clerk of the Board
 - County Administrator's Office
 - County Counsel
 - General Services (Facilities Management)
 - LAFCo
 - Mountain House Community Services District
 - Sheriff's Office
 - Treasurer-Tax Collector/Revenue & Recovery

All 16 departments that ISD provides document imaging services to are now fully utilizing the County's new Document Imaging System.

➤ Continued Improvements to the County Website

— ISD continued to make improvements to the County website by migrating additional departments to the new website design and adding additional technologies to facilitate an improved user experience. Websites for the Board, Probation, Clerk of the Board, Assessor-Recorder-County Clerk, Capital Projects, Veteran Services, Office of Emergency Services, and the District Attorney's Office were redesigned and migrated during 2016-2017.

ISD added website functionality to assist citizens during the winter storm season with the addition of Road Closures and Flooding information; improved access to job listings for potential job applicants; and added mobile applications focused on citizencentric service. ISD also implemented improved website search capabilities via installation of a Google Search Appliance.

➤ Initiated Google Innovation Projects – ISD and the County Administrator's Office instituted an Innovation Committee that has focused on fostering innovation in San Joaquin County. The Innovation Committee identified projects, which could improve the delivery of service to citizens. Fundamental to several of these potential projects is the need for the County to have a secure, cost effective, and operationally-efficient mechanism for the acceptance of

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credit and debit card payments from the public. To this end, a competitive procurement process was completed in 2016-2017 to establish a single vendor to provide this service. Prior to this competitive procurement, the County used seven different vendors. The move to a single vendor will allow the County to leverage its volume of transactions and lower the fee associated with accepting credit and debit cards. The recommended credit and debit card vendor will go before the Board prior to the end of 2016-2017. In addition, the Committee identified projects that could benefit from the use of video technology. During 2016-2017, ISD worked closely with the Sheriff's Office and Superior Court to create a secured network infrastructure to support video arraignment. Based upon the Courts and the County's Criminal Justice Departments working out the process, the goal is to start pre-arraignment hearings in 2017-2018.

➤ Began Implementation of a New County Assessor's Property Tax System – ISD began a project to replace the Assessor's existing property tax system. This 16-month effort is underway. Significant progress occurred on this project during 2016-2017 with the first stages of system design,

- data conversion, and system testing now completed. The project is on schedule and the new Assessor property tax system is targeted for completion in mid 2017-2018.
- ➤ Initiated Development of a Disaster Recovery Site for the County's Primary Data Center ISD began efforts to establish a Disaster Recovery Site in Stanislaus County for the County's primary data center. The necessary hardware, server infrastructure, and high-speed network connections were procured in 2016-2017. Installation of the various technologies necessary for the operation of the site is underway. The site is scheduled to be fully operational in early 2017-2018.
- ➤ Began Implementation of PeopleSoft and a New HIS for SJGH Significant progress was made to implement PeopleSoft and a new Electronic HIS at SJGH. The County, SJGH and its vendors focused on designing, configuring and testing the many new technologies and systems that will be delivered for full use in 2017-2018. Work was also completed on business process review and transformation, development of new operating procedures, establishment of automated work flows, and in-depth user training.

	Work	load Data			
_		Actual-		Est./Act.	Projected
· _	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
IBM Mainframe Transactions Systems, Programming, &	59,476,272	62,210,780	42,517,714	37,326,313	37,958,260
Desktop Computer Labor Hours	25,752	25,565	25,594	26,290	28,182

Office Automation Internal Service Fund

General Government

Jerry Becker, Information Systems Director

Office Automation Internal Service Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Lease Payments	\$1,419,138	\$1,874,315	\$1,753,254	\$1,753,254	(\$121,061)
Service & Supplies	536,140	578,677	607,771	607,771	29,094
Total Appropriations	\$1,955,278	\$2,452,992	\$2,361,025	\$2,361,025	(\$91,967)
Earned Revenues By Source					
Interest/Rents	\$1,452	\$2,240	\$2,694	\$2,694	\$454
Rental Income	1,851,110	2,293,716	2,236,971	2,236,971	(56,745)
Total Revenues	\$1,852,562	\$2,295,956	\$2,239,665	\$2,239,665	(\$56,291)
Revenues Over/(Under) Expenses	(\$102,716)	(\$157,036)	(\$121,360)	(\$121,360)	\$35,676

Purpose

The Office Automation Internal Service Fund (ISF) provides a mechanism to consolidate the distribution and management of desktop and server technology costs, establishes an ongoing funding source to improve fiscal planning, and increases the County's responsiveness to rapid changes in technological opportunities. Currently, 2,647 County technology devices are funded by the Office Automation ISF.

Benefits to the organization from the ISF include:

- ➤ The Office Automation ISF fosters and supports consolidated technology purchasing, which leverages the County's buying power and results in discounts for bulk purchases of computer equipment.
- ➤ Information Systems Division (ISD) performs the administrative functions of placing orders and arranging delivery.
- ➤ The Program allows ISD to help departments plan and configure technology to maximize its value and effectiveness while maintaining Countywide standards.
- ➤ ISD can advise on necessary hardware and software issues such as virus protection and network connectivity.
- ➤ ISD can schedule and coordinate timely system upgrades required for optimum service and remain ahead of the demand for computing resources. Personal computer (PC) hardware is currently on a four-year replacement cycle.

Major Budget Changes

Lease Payments

> (\$121,061) Decrease in finance payments.

Services & Supplies

>	\$19,603	Increase in software licenses.			
>	\$4,945	Increase in data processing charges.			
>	\$4,543	Cost Allocation Plan adjustment.			
Reve	enue				
>	(\$56,745)	Decrease in payments from user departments.			
>	\$121,360	Use of fund balance for project costs.			

Program Discussion

During 2016-2017, the Office Automation ISF realized the following accomplishments:

- ➤ Replaced over 400 aging County computing devices (personal computers, servers, printers, and other computing devices).
- > Ensured that desktop computers purchased through the ISF were "Gold" level certified by the Electronic Product Environmental Assessment Tool (EPEAT). EPEAT evaluates electronic products to determine power consumption and use of environmentally-sensitive materials and packaging.

Office Automation Internal Service Fund

General Government

➤ Increased departmental participation in the PC Replacement Program to 2,647 devices.

In 2017-2018, the Office Automation ISF will continue to support departments as they replace obsolete computer equipment. Scheduled for replacement in 2017-2018 are 630 personal computers.

During 2017-2018, ISD will continue to encourage departmental participation in the PC Replacement Program. Through consolidated technology purchasing, the Program

will continue to leverage its buying power and realize discounts for bulk purchases.

Office Automation ISF Fund Balance

Program costs in the Office Automation ISF budget are fully reimbursed by user departments for services rendered. As of June 30, 2016, the Office Automation ISF had a fund balance of \$322,102, which serves as the working capital for various programs/operations under the ISF. A total of \$121,360 is designated for use in the 2017-2018 recommended budget.

	Workload Data ———————————————————————————————————			Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Installation of Replacement					
Computers	360	277	413	417	630
Installation of New Computers					
Purchased by Departments	162	75	197	84	111
Purchase of Sheriff Mobile Data					
Computers	0	0	0	140	0

1010804000—Operating Transfers

General Government

Monica Nino, County Administrator

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures	,				
Services & Supplies	\$100,000	\$150,000	\$150,000	\$150,000	\$0
Operating Transfers Out	12,639,243	14,194,913	12,417,507	12,417,507	(1,777,406)
Total Appropriations	\$12,739,243	\$14,344,913	\$12,567,507	\$12,567,507	(\$1,777,406)
Earned Revenues By Source	\$0	\$0	\$0_	\$0	\$0
Net County Cost	\$12,739,243	\$14,344,913	\$12,567,507	\$12,567,507	(\$1,777,406)

Purpose

This appropriation provides General Fund monies to be transferred to other funds and received as revenue transfers from other funds to the General Fund.

Major Budget Changes

Operating Transfers

- > \$192,500 Increase General Fund support for Airport operations.
- > (\$1,969,906) Decrease in General Fund transfer to the Reserve for Contingencies.

Program Discussion

The State Controller requires that transfers between funds of end-of-the-year balances be done by appropriating the funds in the next fiscal year and transferring them to the receiving fund where they are recorded as revenues. Two such required Operating Transfers are reflected in the budget for 2017-2018 as follows:

- ➤ Airport Enterprise Fund \$832,326 will be provided to support Airport operations, which is not covered by its operating revenues and available fund balance. This amount includes a one-time augmentation totaling \$192,500.
- > Contingency Fund \$11,585,181 will be provided to bring the Reserve for Contingencies to the recommended level of \$75,171,902 for 2017-2018.

The recommended budget also appropriates \$150,000 to reimburse Public Works for non-Road Fund related projects or program costs.

1011200000—Purchasing & Support Services

General Government

Jon Drake, Purchasing & Support Services Director

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,207,571	\$2,366,703	\$2,662,250	\$2,662,250	\$295,547
Services & Supplies	1,091,698	1,334,513	1,292,983	1,292,983	(41,530)
Fixed Assets	0	42,000	0	0	(42,000)
Operating Transfers Out	0	10,000	10,000	10,000	0
Total Expenditures	\$3,299,269	\$3,753,216	\$3,965,233	\$3,965,233	\$212,017
Expenditure Reimbursements	(2,293,610)	(2,958,151)	(3,763,603)	(3,763,603)	(805,452
Total Appropriations	\$1,005,659	\$795,065	\$201,630	\$201,630	(\$593,435)
Earned Revenues By Source					
Charges for Services	\$208,004	\$141,110	\$182,876	\$182,876	\$41,766
Miscellaneous Revenues	53,123	45,500	50,250	50,250	4,750
Total Revenues	\$261,127	\$186,610	\$233,126	\$233,126	\$46,516
Net County Cost	\$744,532	\$608,455	(\$31,496)	(\$31,496)	(\$639,951)
Allocated Positions	22.0	22.0	23.0	23.0	1.0
Temporary (Full-Time Equivalent)	3.9	3.9	4.0	4.0	0.1
Total Staffing	25.9	25.9	27.0	27.0	1.1

Purpose

The Purchasing and Support Services Division is responsible for providing a variety of central support services to County departments. These areas of responsibility include procurement of materials and services, mail/courier duties, duplicating and print shop operations, records storage, and recycling functions. Purchasing is also responsible for the disposition of surplus or scrap County personal property.

Board Strategic Priorities 2016-2017 through 2018-2019

Ensure Fiscal Responsibility

This is a core responsibility for Purchasing. County ordinances and purchasing standards are established to seek and confirm that low prices and best values are obtained in all County contracts. Policies and practices are also in place that guarantee funding for any County contract prior to contract execution. This eliminates any opportunity for runaway spending. Purchasing acts as the County "gate-keeper", as all agreements for the purchase of goods and services must have a purchase order before the Auditor-

Controller will execute payment. Purchasing ensures solid fiscal controls (i.e., reasonable pricing and terms, proof of insurance, contract risk avoidance) are in place before a contract is executed. Recent deployment of contract tracking tools in prior years supports the purchasing workload this fiscal year. Notably, there are over 200 contracts requiring oversight and the participation of the department.

This fiscal year, Purchasing is playing an active role in the financial year-end close by overseeing the updated purchase order and rollover encumbrance process.

Promote Good Governance and Increase Organizational Capabilities

In coordination with the Information Systems Division (ISD), Purchasing has developed and is implementing the contract management dashboard. The dashboard serves as a contract management tool, providing contract status and alerts to departments as contracts near term end. Additionally, Purchasing is currently developing a Countywide contract management training course to train County personnel in vendor performance monitoring and evaluation best practices. The goals are to increase vendor performance and enhance value to the County.

1011200000—Purchasing & Support Services

General Government

Purchasing has developed a user training for PeopleSoft 9.2. This includes process development and user training for the Hospital installation of PeopleSoft/Cerner and the pioneering of a Contracts Module deployed for the County.

Promote Economic Development

Purchasing consistently administers the County's local vendor preference when evaluating proposals. Additionally, Purchasing regularly conducts local vendor outreach events informing businesses on how to do business with government agencies. Historically, these efforts have only had minimal effect on economic development. It is difficult for Purchasing to take an active role in this priority and remain impartial.

Major Budget Changes

Salaries & Employee Benefits

> \$120,712	Salary and benefits adjustments.
> \$72,380	Increase in contributions toward the unfunded retirement liability at 5%.
> \$93,261	Add a Deputy Purchasing Agent.
> \$9,194	Increase in extra-help.

Services & Supplies

> \$22,289	Increase in data processing charges.						
> (\$16,960)	Decrease in office supplies.						
> (\$14,250)	Decrease in equipment maintenance.						
> (\$10,000)	Decrease in professional services.						
> (\$9,752)	Decrease in disposal services.						
> (\$9,250)	Decrease in fleet services costs.						
> (\$4,350)	Decrease in Casualty insurance costs.						

Expense Reimbursement

> (\$119.548)

ĺ	(\$22,6.0)	duplicating, mail, and recycling services.
>	\$925,000	Cost Allocation Plan adjustment.
Reve	enues	
>	\$39,500	Increase in Office Max and CAL-Card rebates based on projected purchases.
>	\$6,500	Increase in duplicating services for

non-County agencies.

Decrease in reimbursements for

\triangleright	\$4,750	Increase in sale of surplus items.
\triangleright	(\$4,234)	Cost Allocation Plan adjustment.

Program Discussion

The proposed 2017-2018 Purchasing and Support Services budget totals \$3,965,233. This represents an increase of \$212,017 from 2016-2017 primarily attributed to salary and benefits adjustments, contributions toward the unfunded retirement liability, and the addition of a Deputy Purchasing Agent. The Net County Cost decreased \$639,951 from 2016-2017 primarily due to Cost Allocation Plan adjustments.

Procurement

Purchasing continues to provide core procurement services to all departments, using competitive quotes, bids, proposals, negotiations, and cooperative purchase contracts to help attain cost reduction and avoidance. The Countywide procurement workload continues to be distributed among seven full-time and two part-time Purchasing personnel. Each purchasing professional provides dedicated services to assigned departments, providing "one point of contact" for consultation and service delivery. This has provided Purchasing with a better understanding of each department's needs and has delivered a higher level of customer service.

The total dollar value of purchase orders for 2017-2018 is projected to exceed \$265 million, which is slightly higher than the 2016-2017 estimate of \$250 million.

Uniform Public Construction Cost Accounting Act (UPCCAA)

In 2015-2016, Purchasing implemented the Uniform Public Construction Cost Accounting Act (UPCCAA) program. UPCCAA provides departments with a streamlined bidding process for construction projects under \$175,000. In 2016-2017, 15 projects are anticipated to be complete via UPCCAA with an estimated construction contract value of \$300,000. In 2017-2018, 35 projects are anticipated with an estimated construction contract value of \$1.0 million. Projects primarily encompass needed repairs, modifications, and/or enhancements to County properties.

Local Vendor Preference

Local vendor preference continues to be applied where appropriate, providing benefit to local vendors competing for County contracts. The local vendor preference is 5%, not to exceed \$7,500. Efforts to identify, encourage, and advocate for local participation continues. Strategies include participating in the San Joaquin Public Agency Consortium.

1011200000—Purchasing & Support Services General Government

Executive Dashboard

Vendor outreach for request for bids, proposals, and quotes are enhanced via the use of the Public Purchase software application. This tool automatically notifies vendors of bid opportunities for registered commodity classifications. In 2016-2017, Purchasing worked with Information Systems Division to develop and implement an Executive Dashboard Contract Expiration feature, a central on-line tracking tool used by departments to assist in managing multiyear contract expirations. The dashboard will provide Department Heads with real-time contract information, including contract expiration date, vendor name, and dollar amount. This tool will help departments extend or replace contracts within required renewal time frames. Efforts to roll out this feature to San Joaquin General Hospital are underway and are expected to be completed in 2017-2018.

These service enhancements have increased the workload of procurement personnel over time. In an effort to continue to provide departments with a consistent level of procurement excellence, an additional Deputy Purchasing Agent has been included in the budget.

Purchasing manages surplus County furniture and equipment utilizing an on-line system to reach a broad audience and provides an easier and more convenient access to these surplus auctions. Annual reports showing the types of commodities sold and revenue generated are posted on the County's website for review (www.sjgov.org/supportserv/surplus).

Duplicating/Print Shop

The Duplicating/Print Shop is equipped with high-volume equipment, which provides all-digital technology including speed, quality, and in-line finishing capabilities. The equipment carries a lower per copy cost as compared to standard office size equipment. Duplicating projects to produce seven million copies in 2016-2017 and continue a similar volume in 2017-2018.

Mail Room

The Mail Room provides daily courier and mail collection services for 53 separate delivery collections of mail. Mail routes include approximately 20,000 miles annually. Equipment used to sort and bar-code outgoing mail provides a postage savings of up to 10.5 cents for each piece

of presorted mail. Total outgoing U.S. mail volume is projected to exceed 886,000 pieces in 2016-2017, a decrease of 13% from 2015-2016. The Mail Room also provides folding and inserting services at a minimal fee to departments.

The Mail Room is responsible for collecting and staging items for recycling from the Administration Building including paper, cardboard, pallets, foam packaging, single use and rechargeable batteries, toner cartridges, and other recyclable materials. In addition, the Mail Room receives palletized deliveries for the District Attorney's Office at the Courthouse, as well as all incoming freight for the Administration Building.

Records Management

Records Management operates the records storage warehouse facility, provides records retrieval and delivery, and destruction and recycling of records as needed. Staff collects paper waste throughout the County for disposal. A commercial shredder is used to shred records requested for destruction by departments. A vehicle with an on-board shredder is also used on-site at various County locations, should department personnel need to witness document destruction.

All recyclable paper products are taken to a recycler and sold. In 2016-2017, an estimated 450 tons of paper will be recycled, which is a 21% increase from 2015-2016. In 2017-2018, it is estimated that these amounts will continue.

Supplemental Request

The Purchasing Director is requesting supplemental funding to add a Deputy Purchasing Agent to address increased workload and maintain current levels of service. In 2017-2018, the number of contracts are expected to increase 16% while the number of Requests for Proposals in 2016-2017 has increased nearly 25% since 2014-2015 levels: 19.5% and 4.4% in 2014-2015 and 2015-2016 respectively.

The full cost of the position is \$93,261, which would be offset by a decrease in operating costs for a net request of \$72,621.

The recommended budget has been augmented by \$72,621 to add the Deputy Purchasing Agent.

1011200000—Purchasing & Support Services

General Government

£*	Workload Data ———————————————————————————————————			Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Procurement	•				
Purchase Orders Issued	5,306	5,257	5,821	6,300	6,500
Dollar Value of Purchase Orders	\$200,484,757	\$226,356,228	\$230,734,384	\$250,000,000	\$265,000,000
UPCCAA Projects	NA	8	12	15	35
Construction Contract Value	NA	\$209,529	\$583,421	\$300,000	\$1,000,000
Formal Bids and RFP's	70	77	92	96	100
Duplicating (Print Shop)					
Print Jobs ·	1,499	1,469	1,481	1,550	1,550
Copies Produced	12,257,681	9,507,127	6,473,234	7,000,000	7,000,000
Mail Room					
Outgoing U.S. Mail	1,044,412	1,050,531	1,023,870	886,150	885,000
1st Class Regular	197,831	197,831	245,757	182,960	182,250
Postal Barcode	846,581	860,177	778,113	703,190	702,750
Service Locations*	40	68	53**	53	53
Records Management					
Records Requests Processed	2,095	2,351	2,175	2,259	2,250
Paper Recycled (tons)	307	329	372	450	450
Shredding (hours)	1,955	2,143	1,910	2,100	2,100

^{*} Prior to 2014-2015 number of departments was listed-not number of service locations.

^{**} Reduced number of pickups for Administration Building from three to two daily.

Purchasing Internal Service Fund

General Government

Jon Drake, Purchasing & Support Services Director

Purchasing Internal Service Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	(Decrease)
Expenditures					
Services & Supplies	\$6,287,441	\$6,299,156	\$6,982,006	\$6,982,006	\$682,850
Total Expenditures	\$6,287,441	\$6,299,156	\$6,982,006	\$6,982,006	\$682,850
Earned Revenues By Source					
Interest/Rents	\$7,513	\$5,000	\$10,000	\$10,000	\$5,000
Miscellaneous Revenues	6,706,719	6,226,500	6,525,250	6,525,250	298,750
Operating Transfers In	10,000	0	. 0	0	0
Total Revenues	\$6,724,232	\$6,231,500	\$6,535,250	\$6,535,250	\$303,750
Revenues Over/Under Expenses	\$436,791	(\$67,656)	(\$446,756)	(\$446,756)	(\$379,100

Purpose

The Purchasing Internal Service Fund (ISF) serves as an operating mechanism for the Procurement Card (CALCard), Office Supply, Copy Machine, Security Alarm, and Bottled Water programs. Vendor charges are paid from the ISF and billed to user departments.

Major Budget Changes

Services & Supplies

> \$5,000

>	\$150,000	Increase in credit card purchases by departments.
>	\$122,250	Increase in copier maintenance, lease costs, and fees reflecting an increase in copier usage.
>	\$25,000	Increase in office supplies purchased by departments.
>	\$8,000	Increase in monitoring costs for Security Alarm Program.
>	\$374,100	Cost Allocation Plan adjustment.
Reve	enues	
>	\$298,750	Increase in reimbursements from departments.

Program Discussion

Procurement Card Program

San Joaquin County participates in the State CAL-Card Visa Program, providing users with the option to procure a limited number of low-dollar items quickly and efficiently. The CAL-Card Visa Program allows departments to make day-to-day purchases from a wide range of sources, saving the County both time and money when compared to procurement of the same items using the Purchase Order method. All CAL-Card users are trained on the guidelines pertaining to use prior to receiving a credit card. The purchases of each card holder are audited regularly. There are currently 433 cardholders generating approximately 19,400 purchases per year, for total estimated purchases of \$3.3 million in 2016-2017.

Office Supply Program

The current office supply vendor contract with Office Depot provides fiscal advantages resulting in reduced costs to all departments. The cooperative contract includes a 13% average discount for core products purchased, while maintaining a small rebate. Prompt weekly payment processing to the vendor provides an additional 2% discount. These lower prices have reduced supply costs Countywide. Administrative processing fees help offset the cost of administering this contract. Purchases under this program are projected at \$1.4 million in 2016-2017.

Copy Machine Program

There are currently 442 leased copiers in the Copy Machine Program producing approximately 54 million copies a year. Many older copiers have been replaced with

Increase in interest earned.

Purchasing Internal Service Fund General Government

newer models at a reduced rental rate and cost-per-copy price. The lease program provides the best possible overall copier solution that meets cost, performance, and environmental objectives.

Security Alarm Program

Contracts for security alarm services are administered by the Purchasing Department. There are currently 84 service contracts in effect for the County. Centralized billing and contracting provided by Purchasing has allowed oversight of this service and ensured that all contracts are properly executed.

Purchasing ISF Fund Balance

Program costs in the Purchasing ISF budget are fully reimbursed by user departments for services rendered. As of June 30, 2016, the Purchasing ISF had a designated fund balance of \$2,089,061, which serves as the working capital for various programs/operations under the ISF.

	Wo	rkload Dat	а		
· -		Actual		Est./Act.	Projected
_	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Procurement Card	•			· ·	
Cards Issued	409	409	430	433	433
Transactions	16,898	18,079	19,046	19,392	19,300
Total Charges	\$3,136,917	\$3,118,596	\$3,216,499	\$3,303,218	\$3,250,000
Average Transaction Value	\$187	\$174	\$169	\$170	\$16
Office Supply (Office Depot)					
Value of Purchases	\$1,511,168	\$1,333,195	\$1,387,898	\$1,374,789	\$1,225,00
Copy Machine					
Copy Machines Installed	411	462	415	442	442
Lease Payments	\$889,960	\$852,841	\$1,057,819	\$1,100,000	\$1,024,000
Copy Transactions	42,767,582	42,754,446	51,669,313	54,427,846	55,000,000
Security Alarm					
Contracts	81	83	86	84	8:

Radio	2015-2016	2016-2017	2017-2018	2017-2018	Increase/
Internal Service Fund	Actual	Approved	Requested	Recommended	(Decrease)
Expenditures					
Services & Supplies	\$2,361,626	\$3,210,185	\$3,258,671	\$3,258,671	\$48,486
Other Charges	0	35,422	32,118	32,118	(3,304)
Fixed Assets	819,405	487,505.	90,000	90,000	(397,505)
Total Expenditures	\$3,181,031	\$3,733,112	\$3,380,789	\$3,380,789	(\$352,323)
Expenditure Reimbursements	(1,864)	0	0_	0	0
Total Appropriations	\$3,179,167	\$3,733,112	\$3,380,789	\$3,380,789	(\$352,323)
Earned Revenues By Source					·
Interest/Rents	\$7,006	\$6,808	\$6,000	\$6,000	(\$808)
Aid from Other Governments	533,636	0	0	0	0
Miscellaneous Revenues	2,061,939	2,416,065	2,736,759	2,736,759	320,694
Total Revenues	\$2,602,581	\$2,422,873	\$2,742,759	\$2,742,759	\$319,886
Revenues Over/(Under) Expenses	(\$576,586)	(\$1,310,239)	(\$638,030)	(\$638,030)	\$672,209

_			•		
P	u	rp	0	S	e

The Radio Internal Service Fund (ISF) exists for the purpose of centralizing the administrative and operating costs of the County's radio communications system. These costs are recovered through charges to user departments. In addition to reimbursement of actual costs, the departmental billings include recovery of depreciation expenses.

Major Budget Changes

Services & Supplies

>	\$301,706	Increase in professional services for Motorola software upgrade project.
>	\$264,906	Re-budgeted multiyear projects not completed in 2016-2017.
>	\$223,454	Increase in finance payments and lease costs.
>	\$31,000	Increase in professional services for engineering.
>	(\$606,734)	Decrease in technical services for one-time radio network Multi-protocol Label Switching project.
>	(\$112,380)	Decrease in administrative charges due to less staff assigned to Radio.

>	(\$104,969)	Decrease in data processing charges.
>	\$51,606	Cost Allocation Plan adjustment.
Othe	er Charges	
>	(\$3,304)	Decrease in depreciation expense.
Fixe	d Assets	
_ >	\$90,000	Power inverters (2).
Reve	enues	
. >	\$320,694	Increase in charges to user departments.
\triangleright	(\$937,115)	Decrease in use of fund balance for

Program Discussion

During 2017-2018, departments have an operational need for a small number of new radios and for the replacement of radio equipment seven years or older. The equipment recommended for purchase is consistent with the technologies identified in the County's Master Radio Communications Plan.

project costs.

Radio Internal Service Fund General Government

Below is a list of radio equipment recommended for purchase in 2017-2018:

<u>Department</u>	<u>Equipment</u>	<u>Costs</u>
Replacement Equipment		
Probation-Adult	2 portables	\$1,831
Sheriff-Administration	1 mobile	1,111
Sheriff-Administration	1 portable	928
Sheriff-Custody	51 portables	46,689
Sheriff-Detectives	2 mobiles	2,221
Sheriff-Lathrop Police	1 mobile	1,111
Sheriff-Mountain House	1 mobile	1,111
Sheriff-Patrol	29 mobiles	32,207
Sheriff-Patrol	1 portable	928
Sheriff-Unified Court Svcs.	1 portable	915
Radio - ISF	2 portables	2,809
New Equipment		
District Attorney	4 portables	3,642
Public Health Services	5 portables	4,577
Public Works-Road Maint.	3 base units	2,607
Public Works-Road Maint.	10 mobiles	8,690
Public Works-Solid Waste	6 portables	5,493
Sheriff-Detectives	9 portables	8,239
Total	_	\$125,109

During 2016-2017, the Information Systems Division (ISD) Communications Division focused on the following projects:

- > Implemented a New High Speed Data Network for the Sheriff's Office Mobile Data Environment ISD, in partnership with the Sheriff's Office, successfully implemented a commercially available high-speed wireless technology for the delivery of data to patrol vehicles. All Sheriff's Patrol vehicles have connectivity to high speed data.
- ➤ Improved Security at County Owned Tower Facilities During 2016-2017, ISD installed new video surveillance cameras at County-owned radio tower facilities to improve the security of County assets and the integrity of the regions public safety radio system.
- ➤ Conducted a Proof of Concept Project Public Safety Radio Trunking ISD, in partnership with Lathrop-Manteca Fire Department, successfully completed a proof of concept project to test the viability of a radio technology new to San Joaquin County. This radio technology, known as trunking, is the cornerstone of San Joaquin County's Regional Radio Master Plan for first responders. The radio trunking technology was installed at 3 of the

- County's 16 radio sites. Installation was successfully implemented and preliminary tests have shown better than anticipated radio coverage and voice quality.
- > Initiated Improvements for Disaster Recovery Capabilities of the Public Safety Radio System ISD began implementing a series of technologies that allow the County's public safety radio system to continue functioning should multiple radio towers be lost during a disaster.
- ➤ Established Framework for Encryption of the Sheriff's Radio Channels ISD continued its efforts to implement governance structures and technologies necessary for the encryption of the San Joaquin County Sheriff's Office radio communications. During 2016-2017, ISD, working with the Sheriff's Office and local first responders, developed a comprehensive framework for encrypted radio communication.
- ➤ Relocation of Public Safety Radio Equipment to New Courthouse ISD, working in cooperation with the Judicial Council of California, successfully relocated the County's public safety radio equipment from the existing County Superior Courthouse to the newly constructed downtown Courthouse. The relocation of the County's public safety radio equipment will ensure continued delivery of effective radio access for first responders working in the downtown Stockton area.

During 2017-2018, ISD intends to:

- ➤ Expand Testing of the Public Safety Radio Trunking System Radio trunking technology allows multiple public safety organizations to coexist on a single radio system and seamlessly inter-operate during an emergency involving multiple agencies. A proof of concept radio trunking project was successfully implemented in 2016-2017. During 2017-2018, ISD, in partnership with various local public safety organizations, will expand access to the pilot trunk system to additional first responders.
- ➤ Relocate Public Safety Equipment in City of Lodi During 2017-2018, ISD will work with the City of Lodi to relocate the region's public safety radio equipment located within Lodi to a newly constructed radio facility.
- Complete Improvements for Disaster Recovery Capabilities of the Public Safety Radio System – ISD will complete implementation of a series of technologies that allow the County's public safety radio system to continue functioning should multiple radio towers be lost during a disaster.

Radio Internal Service Fund General Government

> Encrypt the Sheriff's Radio Channels – ISD will continue its efforts to implement technology that will encrypt the Sheriff's Office radio communications. Coordination with local public safety entities and the Sheriff's Office will continue, and once all appropriate public safety organizations are prepared for the change, the encryption technology will be placed into operation.

Radio ISF Fund Balance

Program costs in the Radio ISF budget are fully reimbursed by user departments for services rendered. As of June 30, 2016, the Radio ISF had a fund balance of \$1,407,279, which serves as the working capital for various programs/operations under the ISF. A total of \$638,030 is designated for use in the 2017-2018 recommended budget.

1016500000—Rebates/Refunds & Judgments/Damages

General Government

Monica Nino, County Administrator

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	(Decrease)
Expenditures					
Services & Supplies	\$5,752	\$65,000	\$20,000	\$20,000	(\$45,000)
Other Charges	0	500	500	500	0
Total Appropriations	\$5,752	\$65,500	\$20,500	\$20,500	(\$45,000)
Earned Revenues By Source					
Miscellaneous Revenues	\$1,343	\$0	\$0	\$0	\$0
Total Revenues	\$1,343	\$0	\$0	\$0	\$0
Net County Cost	\$4,409	\$65,500	\$20,500	\$20,500	(\$45,000)

Purpose

This budget provides funds to cover refunds of unused licenses, permits, and other payments erroneously made into the County's General Fund. It also provides funds for the payment of miscellaneous judgments and damages that may be assessed against the County during the fiscal year.

Major Budget Changes

Services & Supplies

> (\$40,000)

Decrease in anticipated rebates and refunds.

Program Discussion

It is recommended that an appropriation of \$20,500 be established for 2017-2018; \$20,000 for rebates and refunds, and \$500 for judgments and damages. The actual amount required to support the payment of refunds and judgments fluctuates considerably from year-to-year. It may become necessary to appropriate additional funds during the course of the year as the exact number and amount of claims and refunds are made.

2025901000—Recorder-Equipment/Automation

General Government

Steve J. Bestolarides, Assessor-Recorder-County Clerk

Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$611,118	\$438,150	\$665,050	\$665,050	\$226,900
Fixed Assets	0	80,000	112,000	112,000	32,000
Operating Transfers Out	25,513	900,000	654,000	654,000	(246,000)
Total Appropriations	\$636,631	\$1,418,150	\$1,431,050	\$1,431,050	\$12,900
Earned Revenues By Source					
Interest/Rents	\$21,071	\$14,000	\$20,000	\$20,000	\$6,000
Charges for Services	891,611	770,000	980,000	980,000	210,000
Operating Transfers In	90,020	84,000	80,000	80,000	(4,000)
Fund Balance	(366,071)	550,150	351,050	351,050	(199,100)
Total Revenues	\$636,631	\$1,418,150	\$1,431,050	\$1,431,050	\$12,900
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

The Recorder's Modernization Fund is established by Government Code Section 27361(c) and can be used "solely to support, maintain, improve, and provide for the full operation for modernized creation, retention, and retrieval of information in each county's system of recorded documents."

This budget centralizes special purpose revenues and expenditures for the ongoing support, maintenance, and improvement of the Recorder's micrographics and data automation.

Major Budget Changes

Services & Supplies

	•
> \$200,000	Increase in professional services for grantor/grantee indexing for digitization project.
> \$17,900	Increase software licenses costs.
> \$15,000	Increase in technical services for software platform conversion.
Fixed Assets	
> \$112,000	Replacement server system.

Operating Transfers Out

>	(\$246,000)	Decrease in administrative/operational staff oversight reflecting completion of three projects.
Rev	enues	
>	\$6,000	Increase in interest income based on current experience.
>	\$210,000	Increase in recording fees reflecting actual experience.
>	(\$4,000)	Decrease in use of Recorder's Vital and Health Statistics Fund for the vital records lobby kiosk project.
>	(\$199,100)	Decrease in use of fund balance for automation/modernization projects.

Program Discussion

The recommended 2017-2018 Recorder—Equipment Automation/Modernization budget totals \$1,431,050. This represents an increase of \$12,900 from 2016-2017. The increase is primarily due to the replacement server system supporting Eagle Recorders System and grantor/grantee indexing project costs. The increase is partially offset by a reduction in reimbursement to the Assessor-Recorder-County Clerk's budget for administration, project management, and technical support costs for three completed projects. Costs of the Recorder-County Clerk's modern-

2025901000—Recorder-Equipment/Automation

General Government

ization projects are fully-funded with dedicated fees collected by the Office.

As of March 31, 2017, the Recorder's Modernization Fund balance was \$5,133,497. Annual revenue averages \$750,000 and an additional \$1.1 million is anticipated to be expensed by June 30, 2017. The 2017-2018 budget includes a transfer of \$654,000 from the Fund to the Assessor-Recorder-County Clerk budget to support maintenance and management of equipment/automation efforts. This represents a decrease of \$246,000 from 2016-2017.

Digital Imaging Conversion Project

Recorder-County Clerk's staff has been actively working on digitizing records since 2001. In 2014-2015, the Office initiated Phase II of the digital image project, which encompasses digitizing Official Records from 1933 back to 1849. Phase II includes not only the scanning of original documents but also indexing and data entry into the database to allow the images to be searched by key text offering constituents enhanced search capabilities. The scanning and digitizing portion of Phase II was completed in April 2017.

Indexing the grantor/grantee names provides an index for the historical documents that were uploaded into the Eagle Recorders System. This requires obtaining the information from the documents that were converted to the digital image from the Phase II project. There are approximately 600,000 documents that will require the grantor/grantee data indexed. It is anticipated that the indexing portion of Phase II will be completed by the end of 2017-2018.

Social Security Redaction Project

State law requires Social Security Numbers (SSNs) to be redacted on all documents from 1980 to the present. SSNs since January 2009 are being redacted daily from all recorded public documents as part of normal operations. The project to redact the SSNs on documents recorded between 1980 and 2008 was undertaken in 2014-2015 and is being performed by the Information Systems Division in conjunction with Recorder-County Clerk staff. The Social Security Redaction Project will be completed by June 2017. The final phase will be the mandated audit from the Auditor Controller's Office. This audit will be completed by December 31, 2017.

Electronic Deed Recording

The electronic deed recording system is fully functional. One hundred percent of the local title companies that record documents in San Joaquin County are processing them using the CeRTNA system. There are currently 489 submitters, of which two are direct submitters and the remaining use seven authorized agents to submit their documents electronically. The CeRTNA system currently has six government entities submitting documents electronically, which includes the Treasurer-Tax Collector's Office. The Recorder's Office is working with the Human Services Agency to start recording documents electronically. The Recorder's Office currently records approximately 59% of the daily documents electronically.

Project development and ongoing support costs are funded by a recording surcharge designated for electronic recording systems. As of March 31, 2017, the Electronic Recording Delivery System Fund (#10227) balance was \$416,471. Annual revenue averages \$135,000 and an additional \$153,000 is anticipated to be expensed by June 30, 2017. The recommended Assessor's budget includes \$153,600 from the Fund primarily for ongoing maintenance and licensing fees.

Vital Records & Fictitious Business Name Project

In 2016-2017, the Recorder's Office completed the project of installing kiosks in the Recorder-County Clerk's lobby. These kiosks allow customers visiting the office in person to complete vital records applications electronically as well as fictitious business name forms.

Vital Records

Vital records projects and upgrades are funded by vital record copying fees. As of March 31, 2017, the Recorder's Vital and Health Statistics Fund (#12020) balance was \$340,334. Annual revenue averages \$55,000, and an additional \$131,000 will be expensed by June 30, 2017. The recommended budget includes \$120,000 for project upgrades and Public Health Department's effort to maintain and update its vital records database.

Other Projects

In 2016-2017, the Recorder-County Clerk's Office began upgrading the handling of Notary Oaths, Fish and Game documents, Fictitious Business Name Statements, Legal Document Assistants, Process Servers, and Unlawful Detainer Assistants. The Office created a filed document and indexing system that would allow staff to receipt, scan, and index the filings into the system. The County Clerk kiosk upgrades have been completed, and the Office is in the process of making available to the public our Fictitious Business Name and Marriage License application on-line.

1013000000—Registrar of Voters

General Government

Jerry Becker, Information Systems Director

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures		_		•	
Salaries & Benefits	\$1,833,523	\$1,986,163	\$2,097,590	\$2,097,590	\$111,427
Services & Supplies	2,735,485	3,459,442	2,189,395	2,189,395	(1,270,047)
Total Appropriations	\$4,569,008	\$5,445,605	\$4,286,985	\$4,286,985	(\$1,158,620)
Earned Revenues By Source					
Aid from Other Governments	\$222,309	\$19,545	\$15,018	\$15,018	(\$4,527)
Charges for Services	792,862	1,865,000	65,000	65,000	(1,800,000)
Miscellaneous Revenues	7,420	5,000	7,638	7,638	2,638
Operating Transfers In	0	426,580	0	0_	(426,580)
Total Revenues	\$1,022,591	\$2,316,125	\$87,656	\$87,656	(\$2,228,469)
Net County Cost	\$3,546,417	\$3,129,480	\$4,199,329	\$4,199,329	\$1,069,849
Allocated Positions	16.0	16.0	16.0	-16.0	0.0
Temporary (Full-Time Equivalent)	13.3	13.3	11.0	11.0	(2.3)
Total Staffing	29.3	29.3	27.0	27.0	(2.3)

Purpose

The Registrar of Voters (ROV) conducts elections openly and fairly by providing equal access to all candidates, campaigns, the news media, and the public. ROV registers voters, maintains voter registration records, provides outreach services for voter registration, and provides voter registration and election information to candidates, campaigns, news media, and the public.

Major Budget Changes

Salaries & Employee Benefits

	\$72,730	Salary and benefits adjustments.
>	\$45,412	Increase in contributions toward the unfunded retirement liability at 5%.

 \triangleright (\$6,715) Decrease in holiday pay.

Services & Supplies

> (\$947,624)	Decrease in election costs due to a non-Presidential election year.
> (\$318,170)	Decrease in professional services for prior year one-time warehouse tenant improvements.

Revenues

A	(\$1,825,000)	Decrease in city and district election reimbursements due to election cycle.
>	(\$426,580)	Decrease in use of ROV Project Trust for one-time costs.
\triangleright	\$25,000	Increase in candidate filing fees.

Program Discussion

The recommended 2017-2018 ROV budget totals \$4,286,985, a decrease of \$1,158,620 from 2016-2017. The budget decrease is due to the higher cost of the 2016-2017 Presidential General election compared to the Gubernatorial Primary election, which will be conducted by the County during 2017-2018. The decrease is partially offset by increases in salary and benefits adjustments and additional contributions to the unfunded retirement liability. The recommended budget includes a Net County Cost of \$4,199,329, which is an increase of \$1,069,849 from 2016-2017. The increase is primarily due to lower reimbursements for election expenses by the County during 2017-2018. Reimbursement for the June 2018 Gubernatorial Primary election will be received in 2018-2019. The actual amount of reimbursement the County receives for

1013000000—Registrar of Voters General Government

conducting this election will be determined based upon the number of cities, number of districts participating in the election, and number of registered voters. The previous reimbursement for an election of this kind was approximately \$250,000.

In 2017-2018, ROV will begin efforts to analyze the impacts of Senate Bill (SB) 450. SB 450 allows counties to conduct elections through a combination of mail ballots and vote centers beginning January 1, 2020. This analysis will require tremendous interaction with all County stakeholders, including the Board of Supervisors, citizens, and various community groups. An initial briefing on SB 450 will be provided to the Board in the first quarter of 2017-2018.

June 2018 Gubernatorial Primary Election

The Gubernatorial Primary election in June 2018 will include the races for the Governor, Lt. Governor, Secretary of State, Attorney General, State Controller, State Treasurer, Superintendent of Public Instruction, and the Insurance Commissioner, as well as other Federal, State, and local County-elected positions. As a result of the implementation of Conditional Voter Registration (Assembly Bill 1436), an increase in voter registration is expected for this election.

The County, through the Democracy Live system, will continue to provide overseas and military voters the ability to download their ballot so they can participate in the election process.

Legislative Impacts

On September 29, 2016, the Governor signed into law SB 450, which allows all California counties the option of conducting elections in a new way beginning January 1, 2020. SB 450 provides counties the option to conduct elections by mailing all voters a ballot, establishing vote centers, and implementing ballot drop-off locations prior to and on Election Day. Should counties wish to conduct elections in this new manner, SB 450 establishes the following conditions:

➤ Vote Centers – Requires vote centers to be open, in lieu of polling places, on Election Day, and for the 10 days prior to Election Day. Requires, for regularly scheduled elections, one vote center for every

50,000 registered voters from the 10th to the 4th day prior to the election, and one vote center for every 10,000 registered voters from the 3rd day prior to the election through election day, with no fewer than two vote centers; specifies minimum hours of operation at vote centers; requires that a voter be able to return a Vote By Mail (VBM) ballot, register to vote, and vote at any vote center in the voter's county of residence; requires vote centers to be accessible to voters with disabilities; and requires language assistance to be provided at vote centers consistent with current State and Federal law.

- ➤ VBM Ballots and Return Requires all registered voters to be mailed ballots and requires ballot dropoff locations, consisting of a secure, accessible, locked ballot box, to be available from the 28th day before the election through Election Day, as specified and requires a ballot drop-off location for every 15,000 registered voters.
- ➤ Election Administration Requires county elections officials to develop a plan for conducting elections, and specifies the elements of the plan including voter education, outreach, and the public process for developing the plan, and requires the Secretary of State to review and approve the voter education and outreach portions of the plan.
- ➤ Toll-Free Hot-line Requires a toll-free voter assistance hot-line, accessible to voters who are deaf and hard of hearing, maintained by the county elections official that is operational no later than the 29th day before the day of the election, and requires the hot-line to provide assistance to voters in all languages in which the county is required to provide voting materials and assistance.
- Establish Advisory Committees Requires the county elections official to establish a Language Access Advisory Committee and a Voting Accessibility Advisory.

ROV Project Trust

As of March 31, 2017, the ROV Project Trust (#10355) has a balance of approximately \$903,000. The recommended budget does not utilize funding from the Trust.

1013000000—Registrar of Voters

General Government

	Work	load Data			
		Actual			Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Registered Voters (Active)	293,837	298,047	309,865	333,000	345,000
Registered Voters (Inactive)	85,912	76,572	70,466	72,000	73,000
Registered Voters (Pending)	9	7	12	8	0
Total Registered Voters	379,758	374,626	380,343	405,008	418,000
Newly Registered Voters	14,891	17,961	11,818	23,135	12,000
Countywide Elections	1	1	1	1	1
Total Ballots Cast	80,851	116,945	129,051	230,468	172,500
Countywide Precincts	501	498	426	500	475
Other Elections	2	1	1	1	1
Ballots Cast	28,931	4,041	6,273	2,743	2,274

Self-Insurance Internal Service Fund-Health

General Government

Ted Cwiek, Human Resources Director

Health Insurance	2015-2016	2016-2017	2017-2018	2017-2018	Increase/
Internal Service Fund	Actual	Approved	Requested	Recommended	(Decrease)
Expenditures					,
Services & Supplies	\$1,144,392	\$1,587,105	\$1,973,918	\$1,973,918	\$386,813
Total Expenditures	\$1,144,392	\$1,587,105	\$1,973,918	\$1,973,918	\$386,813
Insurance Claims	46,940,988	43,805,000	46,263,576	46,263,576	2,458,576
Total Appropriations	\$48,085,380	\$45,392,105	\$48,237,494	\$48,237,494	\$2,845,389
Earned Revenues By Source					
Interest	\$188,036	\$107,875	\$250,000	\$250,000	\$142,125
County Premium	40,723,535	38,165,000	40,672,700	40,672,700	2,507,700
Administrative Services	0	345,000	280,265	280,265	(64,735)
Total Revenues	\$40,907,786	\$38,617,875	\$41,202,965	\$41,202,965	\$2,585,090
Revenues Over/(Under) Expenses	(\$7,177,595)	(\$6,774,230)	(\$7,034,529)	(\$7,034,529)	(\$260,299)

Purpose

This budget provides for the centralized administration of the County's self-funded employee health insurance benefit program.

The County's self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. In addition to the self-funded plans, County employees have access to a fully insured Health Maintenance Organization plan offered by Kaiser. Employee participation in County-offered plans is identified in the chart below.

Over the last several years there has been a measure of uncertainty within the healthcare industry. First, with the introduction of the Affordable Care Act (ACA), and most recently, with introduction of a repeal and replace option for the ACA offered by the new administration in Washington, D.C. These, and other factors, make the marketplace unpredictable. Although influencing factors are beyond the County's administrative control, the County strives to use a combination of cost containment measures, vendor contract analysis, and reserve funds to ensure adequately funded, quality programs. Funding levels and premiums are determined actuarially on an annual basis.

Total Health Plan Enrollment - Employees + Dependents As of July 1, 2016					
Programs	Total Enrollment	% of Total			
Kaiser	8,012	69.63%			
Self-Insured Plans	3,494	<u>30.37%</u>			
Total	11,506	100.00%			
-	Employee Health Plan Enrollment As of July 1, 2016				
<u>Programs</u>	Total Enrollment	% of Total			
Kaiser	3,346	67.57%			
Self-Insured Plans	<u>1,606</u>	<u>32.43%</u>			
Total	4,952	100.00%			

Self-Insurance Internal Service Fund-Health General Government

Major Budget Changes

Health Insurance Costs

> \$1,523,035	Increase in expected medical claims costs.
> \$319,100	Increase in prescription claims costs.
> \$304,000	Increase in Anthem Blue Cross administration fee.
> \$170,000	Increase in professional services for Request for Proposal (RFP) on vendor contracts and various projects.
> \$81,100	Increase in Medicare premiums.
> \$75,700	Increase in Preferred Provider Organization (PPO) access fee.
> \$74,343	Increase in contributions toward the unfunded retirement liability at 5%.
> \$57,600	Increase for on-site representative costs.
> \$50,000	Increase in consulting fees.
> \$47,000	Increase in pharmacy administration fees.
> \$24,191	Increase in Consolidated Omnibus Budget Reconciliation Act (COBRA) administration fees.
> \$15,650	Increase in utilization review and management fee.
> \$11,200	Increase in Disease Management services.

Revenue

> \$2,255,800	Increase in stop loss recovery.
> \$251,900	Increase in refunds and recoveries.
> \$142,125	Increase in interest earned reflecting actual experience.
> (\$64,735)	Decrease in administrative fees collected.

Program Discussion

The 2017-2018 recommended budget is \$48,237,494 which is an increase of \$2,845,389 from the 2016-2017 adopted budget. This reflects increasing health claim costs, engaging the services of two Third Party Administrators (TPAs) due to claims run-out, increasing consultant

services to ensure compliance and cost effective administration, and an increase in contributions toward the unfunded retirement liability at 5%.

The majority of the County's self-funded health budget is medical claims. Over the last five years, claim costs have fluctuated between \$27 - \$37 million. In 2015-2016, an anomaly year, medical claim actuals reached a high of over \$37 million. A five-year average shows costs closer to \$32 million, annually.

The County purchases excess insurance (stop loss) to protect against catastrophic claims. Annually, the County is responsible for the first \$300,000 in liability, thereafter, the individual claim deductible is \$375,000. The County operates three self-funded employee health insurance plans. It also contracts with Kaiser for a fully insured option, which is not addressed in this budget.

Effective March 1, 2017, the County engaged the services of a new TPA. This change is expected to provide cost savings and help stabilize claim costs and fluctuation by utilizing a network of providers through Anthem Blue Cross. Fully recognized cost savings may take more than a year, as claims can be incurred but not reported, submitted, or processed for up to 12 months. The County will also be paying for claims run-out with the prior TPA for up to one year on services rendered prior to March 1, 2017.

The 2016-2017 budget was approved at \$33 million. Appropriate claims for 2017-2018 would remain at the same level, \$33 million. Staff is recommending a budget of \$34.5 million for medical claims. This increase is the result of the need to process claims with two TPA's for a one-year period and growing healthcare uncertainty.

In 2017-2018, staff will continue to evaluate the selffunded plans. The intent of the evaluation is to offer quality benefits while ensuring cost containment for financially stable plan offerings. This will be achieved through plan design, wellness and preventative services, as well as employee education. The recommended budget reflects the following enhancements and objectives:

- Medical Claims Cost Utilizing two TPAs; New POMCO and former San Joaquin Health Administrators (SJHA) who are processing claims run-out at a cost based on per-claim processing.
- Prescription Claims Cost New pharmacy benefit manager uncertainty.
- Anthem Blue Cross Network New network contract through TPA.
- Medicare Premiums Increase based on previous two years actual costs.

Self-Insurance Internal Service Fund-Health

General Government

- PPO Access Fee Increase based on previous two years actual costs.
- Professional Services Anticipate RFPs on vendor contracts.
- > On-site TPA representative Additional service with new TPA.
- Consulting Fees Conducting Health Vendor Audit(s).
- ▶ Pharmacy Administration Fee Based on new Pharmacy Benefit Manager (PBM) and previous years' actual costs.
- > COBRA Administration Outsource entire function, ensuring compliance.
- ➤ Utilization Review and Management Fee Utilize additional case management on patient care due to transitioning from prior TPA.

The December 2016 actuarial report identified the following:

- ➤ Catastrophic reserve requirement is \$6.1 million. As of March 31, 2017, the health plan reserve was \$31.5 million, which exceeded this requirement.
- ➤ Based on 99% confidence level, the actuary recommends a 31.8% premium increase. This is based on the plans' recent claims, medical expenditure trend, and holding rates flat for several years. However, due to the strong fund position and anticipated cost savings with the new TPA and network of providers, staff recommends a rate pass for 2017-2018.
- ➤ Maintaining current premiums, the actuary anticipates a \$10.7 million reduction in the plan's reserves. Based on a comprehensive review of all health plan expenditures, staff anticipates a reduction of \$7 million, as reflected in the 2017-2018 recommended budget.

Self-Insurance Internal Service Fund-Dental

General Government

Ted Cwiek, Human Resources Director

Dental Insurance Internal Service Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures				•	
Services & Supplies	\$112,150	\$125,756	\$188,083	\$188,083	\$62,327
Total Expenditures	\$112,150	\$125,756	\$188,083	\$188,083	\$62,327
Insurance Claims	5,333,288	5,960,000	6,109,000	6,109,000	149,000
Total Appropriations	\$5,445,438	\$6,085,756	\$6,297,083	\$6,297,083	\$211,327
Earned Revenues By Source					
Interest	\$20,894	\$10,647	\$13,797	\$13,797	\$3,150
Charges for Services	8	0	0	0	0
County Premium	5,716,549	5,370,000	5,370,000	5,370,000	. 0
Total Revenues	\$5,737,451	\$5,380,647	\$5,383,797	\$5,383,797	\$3,150
Revenues Over/(Under) Expenses	\$292,013	(\$705,109)	(\$913,286)	(\$913,286)	(\$208,177)

Purpose

This budget provides for the centralized administration of the County's self-funded employee dental benefit program.

The County's self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible members. In addition to the self-funded dental plan, the County also offers a fully-funded dental plan which is not addressed in this budget.

Major Budget Changes

Dental Insurance Costs

> \$149,000	Increase in dental insurance claims payments.
> \$30,000	Increase in professional services in anticipation of funding a request for proposal process.
> \$13,453	Increase in administration costs based on salary and retirement adjustments.
> \$10,000	Increase in miscellaneous expense to outsource all COBRA administration.

Program Discussion

The 2017-2018 budget for the self-funded dental insurance program is recommended at \$6,297,083, an increase of \$211,327 from 2016-2017.

The County offers two dental plans: a fully-insured plan through United Healthcare and a self-insured plan through Delta Dental. The majority of employees are enrolled in Delta Dental due to a larger network of providers. The fully-insured plan covers 410 employees (8%). The self-insured plan covers 4,885 employees (92%).

The self-insured plan is administered through the California State Association of Counties Excess Insurance Authority (CSAC EIA). In December 2016, an actuarial report was completed. Major findings and recommendations are as follows:

- > As of March 31, 2017, the program has a reserve balance of \$4.5 million.
- ➤ Industry best practices dictate a reserve equal to four months of actual claims expenses, which is approximately \$2 million. Therefore, the County will not implement the actuary's recommended rate increase of 9.06% for 2017-2018, but instead will be providing a rate pass in order to gradually/responsibly draw down excess reserves in the dental fund.
- ➤ Based on a comprehensive review of all dental plan expenditures, staff anticipates reducing the reserve fund balance by \$913,286 with the anticipation of bringing down the year-end fund balance to approximately \$3.5 million.

Self-Insurance Internal Service Fund-Casualty

General Government

Ted Cwiek, Human Resources Director

Casualty Insurance	2015-2016	2016-2017	2017-2018	2017-2018	Increase/
Internal Service Fund	Actual	Approved	Requested	Recommended	(Decrease)
Expenditures					
Services & Supplies	\$4,667,029	\$4,576,042	\$4,214,425	\$4,214,425	(\$361,617)
Total Expenditures	\$4,667,029	\$4,576,042	\$4,214,425	\$4,214,425	(\$361,617)
Insurance Claims	4,494,242	3,013,500	3,047,000	3,047,000	33,500
Total Appropriations	\$9,161,271	\$7,589,542	\$7,261,425	\$7,261,425	(\$328,117)
Earned Revenues By Source					
Interest	\$90,159	\$111,648	\$137,060	\$137,060	\$25,412
Miscellaneous Revenues	120	0	0	0	0
County Premium	7,767,805	6,697,000	6,250,000	6,250,000	(447,000)
Third-Party Reimbursment	36,713	132,115	132,115	132,115	0
Total Revenues	\$7,894,797	\$6,940,763	\$6,519,175	\$6,519,175	(\$421,588)
Revenues Over/(Under) Expenses	(\$1,266,474)	(\$648,779)	(\$742,250)	(\$742,250)	(\$93,471

Purpose

This budget provides for the centralized administration of the County's self-funded Casualty Insurance program. The County's self-insured Casualty Insurance program consists of three major components: general liability, property, and automobile insurance.

The County's self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. Frequently, market and legislative factors beyond the County's administrative control influence costs (mandated benefit levels, usage, etc.). The County uses a combination of premium adjustments and cost containment measures to assure adequately funded programs. Funding levels and premiums are determined actuarially on an annual basis.

Major Budget Changes

Casualty Insurance Costs

> \$175,000	Increase in County Counsel legal services.
> \$43,690	Increase in administrative costs.
> \$33,500	Increase in projected claims.
> (\$176,700)	Decrease in stop loss insurance premium.
> (\$407,107)	Cost Allocation Plan adjustment.

Revenues

٠Þ	\$25,412	Increase in interest income.
>	(\$447,000)	Decrease in general liability insurance premiums.

Program Discussion

The 2017-2018 recommended budget for Casualty Insurance is \$7,261,425, which is a decrease of \$328,117 from 2016-2017.

The 2017-2018 budget includes a program cost of \$7.3 million, an annual settlement reimbursement of \$132,115 which ends in 2029, and a Cost Allocation Plan adjustment decrease of \$407,107.

The following is a summary of the General Liability claims for 2016-2017 through March 31, 2017:

- ➤ New Claims 151
- ➤ Closed Claims 97
- ➤ Current Claims 234

Of the closed claims, there was a total cost paid out of \$1,348,607 for property damage, bodily injury and/or reserves. This total cost results in an average cost per claim of \$13,903.

Since July 1995, the County has belonged to the California State Association of Counties' Excess Insurance Authority

Self-Insurance Internal Service Fund-Casualty General Government

(CSAC EIA) participating in its property and excess liability program. The excess insurance provides general liability coverage from \$1.0 million to \$25.0 million with the County maintaining a \$1.0 million self-insured retention. The 2017-2018 excess insurance premium is estimated at \$2.1 million, a decrease of \$176,700 from 2016-2017.

Major findings and recommendations included in the December 2016 actuarial report are as follows:

- ➤ By year-end 2016-2017, outstanding liability claims are estimated at \$12.3 million at the 80% confidence level while program assets are estimated at \$18.6 million, resulting in a funding surplus of \$6.3 million.
- Compared to other CSAC EIA members, San Joaquin County's rate is lower than average reflecting a lower than average loss per claim and a lower than average number of claims per \$1.0 million of payroll.
- ➤ There continues to be a funding reserve surplus in the fund. As of March 31, 2017, the program had a cash balance of \$22.2 million. To draw down the reserve, the 2017-2018 contribution by departments

will pay service and supply expenses, but only 50% of the claims expenses. Department contributions will total \$6,250,000, a reduction of \$447,000 from 2016-2017. Remaining costs for claims will be paid by the surplus, totaling \$742,250. The next three fiscal years will continue to use fund balance in a similar fashion with the goal of reducing the balance closer to the 80% confidence level as outlined in the annual actuarial report, estimated at \$13 million.

Based on the actuarial findings and recommendations, the 2017-2018 Casualty Insurance premium is set at \$6.2 million (\$7.0 million program cost less \$742,250 from the surplus and \$25,412 from interest earnings). This represents a decrease of \$447,000 from 2016-2017.

In November 2014, with the assistance of a consultant, Human Resources completed the comprehensive review of the allocation methodology for the Casualty Insurance program to ensure the County's approach is in conformance with industry standards and meets the State guidelines/requirements. Since 2015-2016, the allocation is calculated using: 1) a 7-year loss history instead of a 10-year loss history; 2) capping the claim loss amount at \$500,000 per claim; and 3) applying an allocation factor of 70% based on experience and 30% based on exposure.

Self-Insurance Internal Service Fund-Medical Malpractice

General Government

Ted Cwiek, Human Resources Director

Medical Malpractice Internal Service Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$1,274,956	\$2,125,535	\$2,081,374	\$2,081,374	(\$44,161)
Total Expenditures	\$1,274,956	\$2,125,535	\$2,081,374	\$2,081,374	(\$44,161)
Insurance Claims	370,041	1,980,000	800,000	800,000	(1,180,000)
Total Appropriations	\$1,644,897	\$4,105,535	\$2,881,374	\$2,881,374	(\$1,224,161)
Earned Revenues By Source					
Interest	\$53,661	\$61,134	\$93,940	\$93,940	\$32,806
County Premium	3,094,999	3,563,000	1,500,000	1,500,000	(2,063,000)
Total Revenues	\$3,148,660	\$3,624,134	\$1,593,940	\$1,593,940	(\$2,030,194)
Revenues Over/(Under) Expenses	\$1,503,763	(\$481,401)	(\$1,287,434)	(\$1,287,434)	(\$806,033)

Purpose

This budget provides for the centralized administration of the County's self-funded Medical Malpractice Insurance program for various County departments including San Joaquin General Hospital, Correctional Health Services, and Mental Health Services.

The County's self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. Frequently, market and legislative factors beyond the County's administrative control influence costs (mandated benefit levels, usage, etc.). The County uses a combination of premium adjustments and cost containment measures to assure adequately funded programs. Funding levels and premiums are determined actuarially on an annual basis.

Major Budget Changes

Medical Malpractice Insurance Costs

> \$40,108	Increase in County Counsel legal services.
> (\$1,180,000)	Decrease in projected claims and administration costs.
> (\$82,189)	Decrease in medical malpractice stop loss insurance premiums.

Revenues

> \$32,806 Increase in interest income.

> (\$2,063,000) Decrease in medical malpractice premiums.

Program Discussion

The 2017-2018 budget for the Medical Malpractice program is recommended at \$2,881,374, a decrease of \$1,224,161 from 2016-2017. The decrease is primarily due to a more conservative approach on active claims administration.

The County participates in the California State Association of Counties Excess Insurance Authorities' medical malpractice program. The excess medical malpractice insurance provides coverage from \$1.0 million to \$21.5 million, with the County maintaining a \$1.0 million self-insured retention.

The 2017-2018 excess insurance premium is anticipated to be \$1.13 million, a decrease of \$82,189 from 2016-2017.

After review of fund balances in December 2016, reductions to department contributions were made midyear to San Joaquin General Hospital and Health Care Services, the two departments participating in the program. Department total contributions for 2016-2017 will be \$1.3 million and the remaining \$2.3 million budgeted will not be charged.

In December 2016, an actuarial report was completed. Major findings and recommendations are as follows:

Year-end 2016-2017, outstanding liability claims are estimated at \$5.7 million at the 80% confidence

Self-Insurance Internal Service Fund-Medical Malpractice General Government

- level while program assets are estimated at \$11.9 million, resulting in a funding surplus of \$6.2 million.
- ➤ As of March 31, 2017, the program had a cash balance of \$13.1 million. To draw down the reserve, the 2017-2018 contributions by departments will pay service and supply expenses, but cover no claim expenses.
- ➤ Department contributions will total \$1.5 million, a reduction of \$2.1 million from 2016-2017. Remaining costs for claims will be paid by the surplus, totaling \$1.3 million.

➤ By reducing department charges it is anticipated that the year-end fund balance will be \$11.5 million.

The next three fiscal years will continue to use fund balance in a similar fashion with the goal of reducing the balance closer to the 80% confidence level as outlined in the annual actuarial report, estimated at \$5.7 million.

Based on the actuarial findings and recommendations, the 2017-2018 Medical Malpractice Insurance premium is set at \$1.5 million (\$2.9 million program cost less \$1.3 million from the surplus and \$94,000 from interest earnings). This represents a decrease of \$2.1 million from 2016-2017.

Self-Insurance Internal Service Fund-Workers' Comp.

General Government

Ted Cwiek, Human Resources Director

Workers' Compensation Internal Service Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$4,148,444	\$3,734,321	\$3,586,228	\$3,586,228	(\$148,093)
Total Expenditures	\$4,148,444	\$3,734,321	\$3,586,228	\$3,586,228	(\$148,093)
Insurance Claims	7,292,798	11,511,000	7,000,000	7,000,000	(4,511,000)
Total Appropriations	\$11,441,242	\$15,245,321	\$10,586,228	\$10,586,228	(\$4,659,093)
Earned Revenues By Source					
Interest	\$248,560	\$291,654	\$406,560	\$406,560	\$114,906
Miscellaneous Revenues	17,321	0	0	0	0
County Premium	13,129,377	12,160,000	8,100,000	8,100,000	(4,060,000)
Third-Party Reimbursement	(1,184,582)	0	0	0	0
Total Revenues	\$12,210,676	\$12,451,654	\$8,506,560	\$8,506,560	(\$3,945,094)
Revenues Over/(Under) Expenses	\$769,434	(\$2,793,667)	(\$2,079,668)	(\$2,079,668)	\$713,999

Purpose

This budget provides for the centralized administration of the County's self-funded Workers' Compensation program.

The County's self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. Frequently, market and legislative factors beyond the County's administrative control influence costs (mandated benefit levels, usage, etc.). The County uses a combination of premium adjustments and cost containment measures to assure adequately funded programs. Funding levels and premiums are determined actuarially on an annual basis.

Major Budget Changes

Workers' Compensation Insurance Costs

>	\$10,000	Increase in licenses and permits.
>	(\$4,511,000)	Decrease in projected claims and administrative expenses.
>	(\$161,864)	Decrease in stop loss insurance premiums.

Revenues

> \$114,906 Increase in interest income.

> (\$4,060,000) Decrease

Decrease in Workers' Compensation insurance premiums.

Program Discussion

The 2017-2018 budget for the Workers' Compensation program totals \$10,586,228, a decrease of \$4,659,093 from 2016-17. The decrease is primarily due to a more conservative approach on active claims administration, despite claims volume increasing reflecting the steady growth in the County workforce.

The following is a summary of the Worker's Compensation claims for 2016-2017 through March 31, 2017:

- New Claims 400
- Closed Claims 435
- > Current Claims 736

Of the closed claims, there was a total cost pay out for temporary disability and claim expenses in the amount of \$8,805,291. This total cost results in an average cost per claim of \$20,242.

The County participates in the California State Association of Counties Excess Insurance Authority (CSAC EIA) and has a self-insured retention of \$500,000. Funding of this program has generally been at the 80% confidence level. The excess insurance premium is estimated at \$1.3 million, a decrease of \$161,864 from 2016-2017.

Self-Insurance Internal Service Fund-Workers' Comp. General Government

Major findings and recommendations included in the December 2016 actuarial report are as follows:

- 1. By year-end 2016-2017, outstanding liability claims are estimated at \$38.2 million at the 80% confidence level while program assets are estimated at \$48.8 million, resulting in a funding surplus of \$10.6 million.
- 2. Compared to other CSAC EIA members, San Joaquin County's loss rate is lower than average reflecting a lower than average cost per claim and a lower than average number of claims per \$1.0 million of payroll.
- 3. There continues to be funding reserve surplus in the fund. As of March 31, 2017, the program had a cash balance of \$50.7 million. To draw down the reserve, the 2017-2018 contributions by departments will pay service and supply expenses, but

only 60% of claim expenses. Department contributions will total \$8.1 million, a reduction of \$4,060,000 from 2016-2017. Remaining costs for claims will be paid by the surplus reserve, totaling \$2.1 million. The next three fiscal years will continue to use the surplus reserve in a similar fashion with the goal of reducing the balance closer to the 80% confidence level as outlined in the annual actuarial report, estimated at \$38.3 million.

Staff anticipates reducing the reserve fund balance by approximately \$2 million, bringing the fund balance to \$48.7 million by 2017-2018.

Based on the actuarial findings and recommendations, the 2017-2018 Workers' Compensation Insurance premium is set at \$8.1 million (\$10.6 million program cost less \$2.1 million from the surplus and \$406,560 from interest earnings). This represents a decrease of \$4.1 million from 2016-2017.

Self-Insurance Internal Service Fund-Unemployment

General Government

Ted Cwiek, Human Resources Director

Unemployment Insurance Internal Service Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$1,114,706	\$1,107,328	\$1,012,656	\$1,012,656	(\$94,672)
Total Expenditures	\$1,114,706	\$1,107,328	\$1,012,656	\$1,012,656	(\$94,672)
Earned Revenues By Source					
Interest	\$28,347	\$15,000	\$15,000	\$15,000	\$0
County Premium	(789,265)	1,127,500	212,000	212,000	(915,500)
Total Revenues	(\$760,918)	\$1,142,500	\$227,000	\$227,000	(\$915,500)
Revenues Over/(Under) Expenses	(\$1,875,624)	\$35,172	(\$785,656)	(\$785,656)	(\$820,828)

Purpose

This budget provides for the centralized administration of the County's self-funded employee unemployment insurance benefit program.

The self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. Frequently, market and legislative factors beyond the County's administrative control influence costs (mandated benefit levels, usage, etc.). The County uses a combination of premium adjustments and cost containment measures to assure adequately funded programs.

Major Budget Changes

Unemployment Insurance Costs

> \$12,687	Increase in administration costs.
> (\$100,000)	Decrease in unemployment insurance benefit for claimants.
> (\$7,359)	Cost Allocation Plan adjustment.

Revenues

> (\$915,500) Decrease in unemployment insurance reimbursements.

Program Discussion

The 2017-2018 recommended budget for the unemployment insurance program is \$1,012,656, which is a decrease of \$94,672 from 2016-2017. As of March 31, 2017 the program had a fund balance of \$5.9 million.

Due to a funding reserve surplus, the 2017-2018 department premium contributions will be 0.15% of payroll, a reduction from the 0.3% of payroll in 2016-2017. By using this rate reduction, it is anticipated that the year-end fund balance will be \$5.1 million.

For the next three fiscal years, the County will continue to use the reserves, reducing the balance to industry standards, estimated at \$2.5 million.

As the County's workforce stabilizes, benefits payments continue to decline. Unemployment claims for 2015-2016 were 712 and for 2016-2017 were 596. This trend is anticipated to continue in 2017-2018.

Telephone Internal Service Fund

General Government

Jerry Becker, Information Systems Director

Telephone Internal Service Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,601,380	\$1,694,868	\$1,869,721	\$1,869,721	\$174,853
Services & Supplies	4,226,409	3,561,129	3,886,815	3,886,815	325,686
Other Charges	0	78,845	257,036	257,036	178,191
Fixed Assets	682,674	35,000	0	0	(35,000)
Total Expenditures	\$6,510,463	\$5,369,842	\$6,013,572	\$6,013,572	\$643,730
Expenditure Reimbursements	(259,626)	0	0	0	0
Total Appropriations	\$6,250,837	\$5,369,842	\$6,013,572	\$6,013,572	\$643,730
Earned Revenues By Source					
Interest/Rents	\$8,755	\$6,736	\$7,836	\$7,836	\$1,100
Miscellaneous Revenues	5,414,864	5,328,106	5,981,714	5,981,714	653,608
Total Revenues	\$5,423,619	\$5,334,842	\$5,989,550	\$5,989,550	\$654,708
Revenues Over/(Under) Expenses	(\$827,218)	(\$35,000)	(\$24,022)	(\$24,022)	\$10,978
Allocated Positions	13.0	13.0	13.0	13.0	0.0

Purpose		> \$125,481	Increase in data processing and radio maintenance charges.
The Telephone Internal Service Fund (ISF) was created to centralize the cost of operating and maintaining the County's central telephone system. Services provided include telephone, voice mail, long distance, call routing, data communications, video communications, fiber optics, and data cabling services.		> \$96,966	Increase in software license fees.
		> \$34,000	Increase in server monitoring services.
		> \$36,060	Increase in Internet connection costs.
Major Budge	et Changes	> (\$189,560)	Reduction in telephone line and voice mail costs due to VoIP expansion.
Salaries & Employee Benefits		> (\$78,178)	Decrease in data circuit costs.
> \$127,079	Salary and benefits adjustments.	> \$108,400	Cost Allocation Plan adjustment.
> \$54,812	Increase in contributions toward the unfunded retirement liability at 5%.	Other Charges	
> (\$7,038)	Decrease in overtime reflecting	> \$178,191	Increase in depreciation expense.
actual experience.		Revenues	
Services & Supplies		> \$653,608	Increase in operating revenue reflecting an increase in charges.
> \$176,152	Increase in professional services for Voice over Internet Protocol (VoIP).	> (\$10,978)	Decrease in use of fund balance for project costs.

Telephone Internal Service Fund General Government

Program Discussion

The 2017-2018 recommended budget for the Telephone ISF totals \$6,013,572, which is an increase of \$643,730 from 2016-2017. The increase is primarily due to salary and benefits adjustments, additional contributions to the unfunded retirement liability, and depreciation for new equipment purchases.

The costs for Telephone ISF services are recovered through billings to departments based on the following categories:

- Operating Expense \$2,383,254 Salary and benefits for communications staff, equipment maintenance, and overhead.
- Centrex Line Rate \$656,814 Monthly contract costs for Centrex telephone service and depreciation expense.
- ➤ VoIP Line Rate \$754,979

 Monthly costs for VoIP telephone service and depreciation expense.
- Department-Specific Expense \$1,476,652 Charges based on actual usage by County departments for long distance, local toll calls, local calls, data circuit charges, data wiring, and maintenance costs for all routers and switches.
- Centrex Voice Mail \$121,787 Charges specific to Centrex voice mail services provided to departments.
- ➤ VoIP Voice Mail \$80,687 Charges specific to VoIP voice mail services provided to departments.
- Internet & Virtual Private Network (VPN) \$539,399 Charges specific to Internet/E-mail and remote network access services provided to departments.

The following rates apply for 2017-2018 Telephone ISF services:

Monthly Cost	Per	Line
--------------	-----	------

Centrex Telephone Line Rate	\$39.84
VoIP Telephone Line Rate (a)	\$35.98
VoIP Telephone Line Rate (b)	\$35.59
Centrex Voice Mail Box	\$7.64
VoIP Voice Mail Box	\$2.46
Internet/E-mail	\$12.41
Virtual Private Network	\$13.00

2017-2018 Major Projects

- ➤ Expansion of Digital Services for Telephone and Voice Mail ISD Communications staff will evaluate the feasibility of implementing VoIP technology for the District Attorney's Office, Department of Child Support Services, Behavioral Health Services, and the Employment and Economic Development Department. Implementation of VoIP technology at San Joaquin General Hospital (SJGH) will be completed in early 2017-2018.
- ➤ Evaluation of a Single County Email System ISD will initiate an analysis effort to evaluate the viability of moving the entire County to a single email system. As part of this analysis, ISD will review the feasibility of utilizing cloud services to deliver this email functionality. ISD intends to complete the analysis in 2017-2018.
- ➤ Improve Security for the County's Core Data Center ISD staff will procure and implement new security technologies that will strengthen security surrounding the County's core data center located in the County Administration Building.

2016-2017 Accomplishments

- ➤ Expanded Digital Telephone and Voice Mail Services During 2016-2017, ISD staff expanded the deployment of VoIP technology to the Human Services Agency facility in Tracy, the Probation Department Juvenile Detention area, the Behavioral Health facility in Tracy, the Behavioral Health Crisis Center in Stockton, Micke Grove Park, and Micke Grove Zoo. In addition, VoIP technology implementation has begun at SJGH and will be completed in early 2017-2018.
- > Expansion of the County's Security Camera System During 2016-2017, ISD installed new video cameras at a number of County facilities. A total of 17 new security cameras were added to the County's core security system in 2016-2017. These cameras were added to improve overall security for the facilities and to provide video for investigatory purposes when needed.
- ➤ Upgraded the County's Core Network Infrastructure — During 2016-2017, ISD completed installation of new core network equipment. This core network equipment routes nearly all electronic voice and data traffic that occurs daily between the County's various departments. The County's previous core network gear was procured and implemented over seven years ago. The new core network equipment improves both the speed and security of the County's data and voice traffic.

Telephone Internal Service Fund

General Government

> Migrated Select County Facilities to a new Metropolitan Area Network Technology — During 2016-2017, ISD migrated eight County facilities to AT&T's Switched Ethernet service (ASE). The ASE service provides a fiber-based network connection that is both faster and less expensive when compared to the previous technology.

Telephone ISF Fund Balance

Program costs in the Telephone ISF budget are fully reimbursed by user departments for services rendered. As of June 30, 2016, the Telephone ISF had a fund balance of \$852,603, which serves as the working capital for various programs/operations under the ISF. For 2017-2018, \$24,022 is designated for equipment purchases in the recommended budget.

	Work	load Data			
_	Actual			Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Repairs (Trouble Reports)	548	556	602	600	600
Telephone Moves & Changes					
(Number of Station Equipment/Sets)	758	898	1,172	400	300
Voice Mail (Orders/Changes/Programs)	306	437	435	400	400
Data Network Wiring Terminations	400	438	187	1,000	1,100
Work Orders (Processed & Completed)	2,012	2,329	2,396	2,400	2,40

1010805000—Tobacco Settlement

General Government

Monica Nino, County Administrator

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease)
Expenditures					
Operating Transfers Out	\$6,000,000	\$5,900,000	\$6,075,000	\$6,075,000	\$175,000
Total Appropriations	\$6,000,000	\$5,900,000	\$6,075,000	\$6,075,000	\$175,000
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$6,000,000	\$5,900,000	\$6,075,000	\$6,075,000	\$175,000

Purpose

This appropriation provides the annual allocation of local Tobacco Settlement Funds based on the policy guidelines established by the Board of Supervisors.

In November 1998, a national tobacco industry settlement was reached. The California portion of the settlement allows counties to share in the settlement and specifies that the dollars are discretionary for counties. The State and counties recognize that there are uncertainties surrounding the level of funds to be received, especially over the long run

Major Budget Changes

Operating Transfers

> \$175,000 Increase in Tobacco Settlement funds reflecting actual receipts and projected year-end carry over.

Program Discussion

In November 1999, the Board adopted the Tobacco Settlement Policy Guidelines and a general funding formula for a ten-year time frame which ended in 2007-2008. However, due to the substantial budget shortfalls, most of the Tobacco Settlement Funds were directed to support the County's operations for fiscal years 2008-2009 through 2010-2011.

In October 2010, the Board reaffirmed the Policy Guidelines and modified the allocation funding formula to reflect the Board's priorities and the County's capital facility needs. These Policy Guidelines and the modified allocation formula are summarized as follows:

➤ Restrict Tobacco Settlement Trust Fund monies to one-time uses with multiyear benefits, not operational program expansions and staffing.

- Maximize the use of non-County funding resources to meet community needs, while avoiding building up service levels that cannot be supported with ongoing revenues.
- Minimize debt financing costs requiring ongoing support.
- Adopt a general allocation formula as follows for a ten-year time frame, effective fiscal years 2011-2012 through 2020-2021 with a comprehensive review and recommendation for another ten-year allocation when the time frame expires:

Funding Allocation Formula

One-Time Uses <u>with Multiyear Benefits</u>	Allocation Percentage
Health Care Facilities	50%
Capital Improvement Program	20%
Automation Replacement/Expansion	20%
Public Works (non-Road Fund ser-	
vices & Delta/water-related activities)	<u>_10%</u>
Total	100%

➤ Direct the County Administrator to annually develop, from the general allocation, specific project recommendations for Board review and action in the annual budget process.

Tobacco Settlement Trust Fund

For 2017-2018, receipts from the Tobacco Settlement program, plus estimated year-end carry over funds, are expected to total \$6.1 million, which is an increase of \$175,000 from 2016-2017. The increase is primarily due to actual 2016-2017 Tobacco Settlement payments received in April 2017.

1010805000—Tobacco Settlement

General Government

2017-2018 Allocation

Based on the Board-adopted guidelines, the table below lists the funding allocation to the four identified areas for 2017-2018:

2017-2018 Allocation

Health Care Facilities .	\$3,037,500
Capital Improvement Program	1,215,000
Automation Replacement/Expansion	1,215,000
Public Works (non-Road Fund ser-	
vices & Delta/water-related activities)	607,500
Total	\$6,075,000

The specific recommendations and project descriptions are as follows:

Health Care Facilities - \$3,037,500

➤ Since 2010, capital funds have been accumulated for yet-to-be-determined facility projects to address the changing health care environments. Over the last five years, the Board has directed a total of \$20.0 million in Tobacco Settlement funds and \$2.9 million of the 2012-2013 General Fund contribution to San Joaquin General Hospital for health care facilities projects. The recommended budget allocates \$3,037,500 of the 2017-2018 Tobacco Settlement funds for health care facilities projects. This will bring the total funding to \$33.7 million. By assembling funding now, potential future debt financing costs are minimized.

Capital Improvement Program - \$1,215,000

- > To fund building safety repairs for the existing Courthouse (\$535,000).
- > To fund facility flooring replacements (\$450,000).
- To fund facility parking lot repairs (\$230,000).

See Public Improvement budget #1040148000 for details.

Automation Replacement/Expansion - \$1,215,000

- To fund the final phase of the Assessor's property tax system. The 2016-2017 budget included \$1.8 million to initiate the upgrade (\$557,140).
- ➤ To fund audio/visual equipment upgrades in the County Administration Building (\$250,000).
- ➤ To set aside additional funds for the replacement of the County's Jail Management System. This will bring the total funding available for this project to \$3.9 million. The total project cost is estimated at \$4.0 million (\$176,422).
- To improve security for the County's critical data and technology infrastructure (\$166,438).
- > To enhance the County's document imaging system storage capacity (\$65,000).

See Information Systems Division budget #1010900000 for details.

Public Works - \$607,500

➤ To supplement the General Fund support of the advocacy efforts and activities related to the Delta and the County's water rights (\$607,500).

See Delta Activities budget #2023070000 for details.

1011000000—Treasurer-Tax Collector

General Government

Shabbir Khan, Treasurer-Tax Collector

	2015-2016	2016-2017	2017-2018	2017-2018	Increase/
General Fund	Actual	Approved	Requested	Recommended	(Decrease)
Expenditures			,		
Salaries & Benefits	\$3,616,132	\$3,790,049	\$4,020,630	\$4,020,630	\$230,581
Services & Supplies	1,429,650	1,490,583	1,820,820	1,820,820	330,237
Operating Transfers Out	175,000	169,000	230,000	230,000	61,000
Total Expenditures	\$5,220,782	\$5,449,632	\$6,071,450	\$6,071,450	\$621,818
Expenditure Reimbursements_	(860,049)	(890,468)	(896,889)	(896,889)	(6,421)
Total Appropriations	\$4,360,733	\$4,559,164	\$5,174,561	\$5,174,561	\$615,397
Earned Revenues By Source					
Licenses/Permits/Franchises	\$103,221	\$105,000	\$105,000	\$105,000	\$0
Fines/Forfeitures/Penalٍties	157,106	190,000	230,000	230,000	40,000
Interest/Rents	432,030	325,000	425,000	425,000	100,000
Aid from Other Governments	23,015	15,000	15,000	15,000	0
Charges for Services	2,003,409	1,982,656	2,095,230	2,095,230	112,574
Miscellaneous Revenues	70,130	114,500	168,500	168,500	54,000
Total Revenues	\$2,788,911	\$2,732,156	\$3,038,730	\$3,038,730	\$306,574
Net County Cost	\$1,571,822	\$1,827,008	\$2,135,831	\$2,135,831	\$308,823
Allocated Positions	42.0	41.0	41.0	41.0	0.0
Temporary (Full-Time Equivalent)_	0.5	0.5	0.5	0.5	0.0
Total Staffing	42.5	41.5	41.5	41.5	0.0

Purpose

This narrative includes the Treasurer-Tax Collector (#1011000000) and the Revenue and Recovery (#1011600000) budgets.

Functions of the Treasurer-Tax Collector are mandated while service levels are discretionary. Duties of the Treasurer-Tax Collector include collecting and processing property tax payments, and investing and keeping safe monies and securities for the County and other public entities. Applicable property tax laws are administered.

The Treasurer-Tax Collector's operation is a critical component of the property tax system. The investments generate substantial interest earnings to the County and the agencies depositing monies with the Treasury. These earnings provide a portion of the County's general purpose revenue along with the collection of property taxes.

The Revenue and Recovery Division collects monies owed to the County and takes appropriate legal action to secure such accounts. Its services are not mandated.

Board Strategic Priorities 2016-2017 through 2018-2019

Ensure Fiscal Responsibility

The Treasurer-Tax Collector's Office monitors its expenses and revenues monthly to ensure fiscal responsibility. In addition, the Office continuously looks for ways to reduce cost through automation or the implementation of new technologies.

Promote Good Governance and Increase Organizational Capabilities

The Treasurer-Tax Collector, in conjunction with the Auditor-Controller, supports the Assessor-Recorder-County Clerk's Office in its integration project with the County's property tax system. The data flow among the three departments will be greatly improved once the project is completed.

1011000000—Treasurer-Tax Collector

General Government

The Office continues to analyze technologies that will broaden public access to its services. During 2016-2017, prior year property tax information was available on-line to taxpayers and a mobile payment portal was implemented.

Improve Public Safety and Enhance Overall Criminal Justice System

The Revenue and Recovery Division has replaced the legacy modules/programs previously used to interface with the Criminal Justice Information System (CJIS). The new program provides on-line access to current and future users requiring collection information. The cost of the program was offset by the elimination of the maintenance cost associated with the current CJIS interface.

The Division continues to assist in the enhancement of the overall criminal justice system by collecting fines and fees owed to the Probation Department and restitution owed to victims within the County.

Major Budget Changes

Salaries & Employee Benefits

> \$112,105	Salary and benefits adjustments.
> \$118,476	Increase in contributions toward the unfunded retirement liability at 5%

Services & Supplies

> \$138,167	Increase in professional services.
> \$137,412	Increase in data processing charges.
> \$46,000	Increase in office and postage expense.
> \$15,000	Increase in software costs.
> (\$8,567)	Decrease in Workers' Compensation and Casualty insurance costs.

Operating Transfers Out

\$61,000	Increase	in	transfer	penal	lty fees
	collected	to	Equipn	nent	Mainte-
	nance Tru	ıst.			

Expenditure Reimbursements

> \$6,421	Cost Allocation Plan adjustment.

Revenues

\triangleright	\$100,000	Increase	in	interest	revenue	on
		indoment	200	ounte	_	

>	\$64,347	Increase in investment services fees.
>	\$59,000	Increase in use of unclaimed/out-lawed warrants funds.
>	\$40,000	Increase in delinquent tax sale fees based on projected number of prop- erties eligible for public auction.
\triangleright	\$25,000	Increase in collection fees.
>	\$18,600	Increase in property tax administra-

Program Discussion

The proposed 2017-2018 Treasurer-Tax Collector's budget totals \$6,071,450, which is an increase of \$621,818 from 2016-2017. This change primarily reflects salary and benefits adjustments, additional contributions to the unfunded retirement liability, and allocated costs associated with the County's property tax system.

The County Treasury is the official depository of approximately 930 entities including County, school districts, and Special Districts. During 2016-2017, the average daily balance of the investment pool is approximately \$2.8 billion, up from \$2.5 billion in 2015-2016. An estimated investment earnings of approximately \$25.0 million will be apportioned to all participating entities in 2016-2017. This represents an increase of \$10.4 million from 2015-2016.

Since March 2005, the Treasurer-Tax Collector has provided taxpayers, as well as mortgage and title companies, the option to view and pay property taxes on the County's website or by telephone. During 2016-2017, on-line/telephone payments are estimated to be \$74.4 million, which is an increase of \$9.7 million from 2015-2016. This increase is partially due to the elimination of e-check fees approved by the Board of Supervisors in March 2014. As a result, the number of on-line transactions are anticipated to continue to increase.

Revenue & Recovery Division

The Revenue and Recovery Division is the designated collection agency for the County and is responsible for the management and collection of court fines and outstanding fees due to County departments. Currently, about 64% of the Division's collections is from San Joaquin General Hospital and the Probation Department.

San Joaquin General Hospital

In 2015-2016, the Division received \$750,000 from San Joaquin General Hospital for its collection efforts of the

1011000000—Treasurer-Tax Collector General Government

Hospital's delinquent medical bills. Collections for 2015-2016 decreased from \$3.9 million to \$3.5 million and are expected to remain at \$3.5 million for 2016-2017. During 2017-2018, the Division will continue to provide the Hospital with monthly bad debt collection reports and meet when appropriate.

Probation

The Division is responsible for collecting Probation supervision fees, Probation pre-sentence report fees, processing

fees, and restitution accounts. Collections for 2015-2016 totaled \$1.1 million and are expected to increase to \$1.2 million in 2016-2017.

Equipment Maintenance Trust

As of March 31, 2017, the Treasurer-Tax Collector's Equipment Maintenance Trust has a balance of approximately \$1.3 million. The funds are derived from delinquent fee charges and is set aside for the future replacement cost of the County's property tax system.

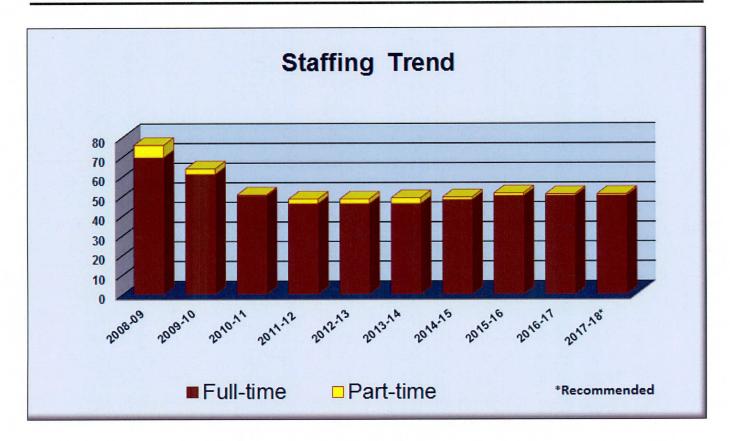
	Worki	oad Data Actual-		Est./Act.	Projected 2017-2018
	2013-2014	2014-2015	2015-2016	2016-2017	
Property Tax Division					
Property Tax Defaulted	20,576	19,942	18,433	18,500	18,500
Redemptions (Secured)	4,317	4,128	4,353	4,800	4,800
Duplicate Payments	3,836	3,808	4,587	4,600	4,600
Business Licenses Issued	2,082	2,004	2,028	2,000	2,050
Property Tax Bills Produced	268,795	256,249	267,625	270,000	270,000
Delinquent Notices (Secured)	49,546	48,765	44,025	44,000	44,000
Parcel Maps/Security Deposits	92	89	97	100	125
On-line Property Tax Payments	25,438	30,001	40,258	43,000	45,000
Treasury Division					
Warrants Processed	324,069	327,040	322,200	320,000	320,000
Treasury Checks Deposited	236,579	202,993	199,467	195,000	195,000
Tax Payment Checks Deposited	181,540	168,317	173,954	168,000	165,000
Checks Returned	565	487	492	500	510
Electronic Deposits	15,221	20,802	22,278	23,000	23,500
Investment Pool Avg. Daily Balance	\$1.7 billion	\$2.3 billion	\$2.5 billion	\$2.8 billion	\$3.1 billion
Investment Earnings	\$4,500,000	\$5,800,000	\$14,596,548	\$21,700,000	\$28,000,000
Revenue & Recovery Division					
Dollars Collected*	\$17,888,675	\$8,162,888	\$7,215,913	\$7,200,000	\$7,200,000
Referrals Processed*	79,254	45,718	26,149	31,500	32,000
Statements Mailed*	296,016	144,657	133,134	135,000	135,000

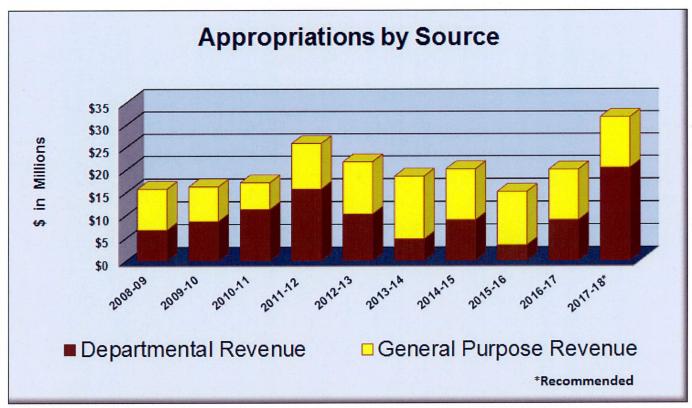


Capital Maintenance & Improvements Appropriations

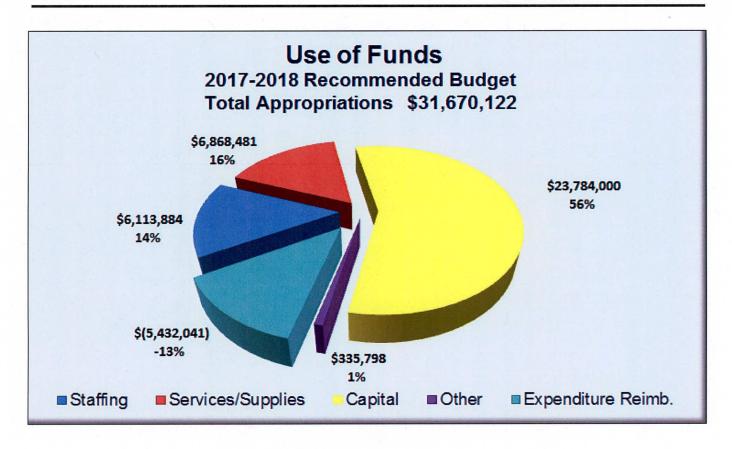
	Page Number	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease
1014200000 Facilities Management	B-9	\$7,664,575	\$7,681,122	\$7,681,122	\$16,547
1014300000 Capital Projects Administration	B-12	0	5,000	5,000	5,000
1014400000 Airpark 599	B-22	0	200,000	200,000	200,000
1040148000 Public Improvement	B-14	12,313,284	23,784,000	23,784,000	11,470,716
Total - Capital Maintenance of Improvemen		\$19,977,859	\$31,670,122	\$31,670,122	\$11,692,263

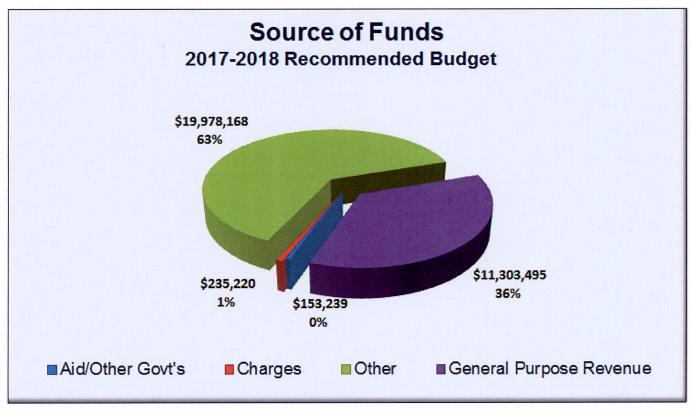
Capital Maintenance & Improvements Statistical Summary





Capital Maintenance & Improvements Statistical Summary





Airpark 599 Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	(Decrease)
Expenditures					
Services & Supplies	. \$0	\$0	\$200,000	\$200,000	\$200,000
Fixed Assets	275,218	0	0	0	0
Total Appropriations	\$275,218	\$0	\$200,000	\$200,000	\$200,000
Earned Revenues By Source					
Fund Balance	\$275,218	\$0	\$200,000	\$200,000	\$200,000
Total Revenues	\$275,218	\$0	\$200,000	\$200,000	\$200,000
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

Airpark 599 (formerly known as Airport East Business Park) is a 275-acre, mixed-use warehouse and distribution center development with retail and commercial components located adjacent to the Stockton Metropolitan Airport. This public/private partnership involves initial capital contribution from the County, combined with land development expertise of the County's development partner.

Board Strategic Priorities 2016-2017 through 2018-2019

Promote Economic Development

In its current conceptual configuration, Airpark 599 is anticipated to include 3.7 million square feet of industrial space, in addition to approximately 178,500 square feet of retail and restaurant space. Up to 4,100 jobs may be created, depending on the number and type of businesses that are located in the development.

Major Budget Changes

Services & Supplies

> \$150,000	Reimbursement to developer for project-related costs.
> \$45,000	Costs for outside legal counsel.
> \$5,000	Reimbursement to County Counsel for legal services.

Program Discussion

The recommended 2017-2018 Airpark 599 budget totals \$200,000, reflecting anticipated project-related costs such as engineering and planning, utility expenses, landscape maintenance, and attorney fees.

In January 2017, the Federal Aviation Administration (FAA) began reviewing the amended Master Development Agreement (MDA) between the County and its development partner, Catellus Stockton, LLC. Due to the close proximity of the Airport to the proposed development area, and because approximately 32.5 acres of the property involved has restrictions on use, the FAA has been included as part of the MDA document review process in order to ensure the County does not inadvertently jeopardize current and future Airport grant opportunities.

Preliminary comments received from FAA in February 2017 indicate no major issues with the revised MDA, however, discussions continue regarding the issue of ensuring adequate compensation is provided to the Airport for the restricted parcels. The development team expects to have more dialogue with FAA representatives to resolve outstanding items and will submit the amended MDA for Board of Supervisors consideration.

Airport East Project Fund

The Airport East Project Fund (#20048) was established in June 2008 with an initial contribution of \$13 million in County capital funds. Funds are used to reimburse project-related costs for the Airpark 599 Project. Fund balance as of March 31, 2017 was approximately \$6.8 million.

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	(Decrease)
Expenditures		•			
Salaries & Benefits	\$9,206,673	\$10,113,055	\$11,084,559	\$11,084,559	\$971,504
Services & Supplies	7,081,746	8,863,443	8,909,997	8,909,997	46,554
Other Charges	334,296	338,713	339,598	339,598	885
Fixed Assets	11,417	0	0	0	0
Total Expenditures	\$16,634,132	\$19,315,211	\$20,334,154	\$20,334,154	\$1,018,943
Expenditure Reimbursements	(3,547,064)	(5,171,233)	(5,847,197)	(5,847,197)	(675,964
Total Appropriations	\$13,087,068	\$14,143,978	\$14,486,957	\$14,486,957	\$342,979
Earned Revenues By Source					
Interest/Rents	\$393,602	\$454,585	\$399,907	\$399,907	(\$54,678
Aid from Other Governments	427,063	730,968	640,280	640,280	(90,688)
Charges for Services	1,956,345	2,190,058	2,494,220	2,494,220	304,162
Miscellaneous Revenues	12,024	5,950	1,950	1,950	(4,000)
Operating Transfers In	1,257,315	1,100,707	865,100	865,100	(235,607
Total Revenues	\$4,046,348	\$4,482,268	\$4,401,457	\$4,401,457	(\$80,811
Net County Cost	\$9,040,719	\$9,661,710	\$10,085,500	\$10,085,500	\$423,790
Allocated Positions	97.0	95.0	95.0	95.0	0.0
Temporary (Full-Time Equivalent)	17.4	22.8	22.8	22.8	0.0
Total Staffing	114.4	117.8	117.8	117.8	0.0

This is a summary of the five budgets administered by the Director of General Services. They include:

> 1014000000 Administration

> 1014200000 Facilities Management

➤ 1014300000 Capital Projects Administration

➤ 2026000000 Emergency Services

> 7070300000 Parks & Recreation

Board Strategic Priorities 2016-2017 through 2018-2019

Ensure Fiscal Responsibility

General Services Administration will continue to work diligently with the divisions that it oversees to ensure that policies and procedures are implemented to achieve maximum efficiency and productivity.

- > Capital Projects Administration will continue to deliver capital projects, major repairs, and renovations in a timely, efficient, and cost-effective manner to maximize the value of the County funding contribution and resources.
- > Facilities Management staff will continue to manage the County's real estate needs by obtaining the best value for leased space, which effectively and efficiently meet the growing and changing operational needs of the County departments.
- An efficiency audit of County Parks and Zoo operations is being conduced to evaluate the operational and fiscal aspects of the Division. The efficiency audit will benchmark San Joaquin County Parks operations with comparison counties with similar operations. The goal will be to determine areas where efficiencies can be achieved within the existing funding level. The efficiency audit will also

identify opportunities to increase revenue, both from enhanced operations and from outside funding sources.

Promote Good Governance and Increase Organizational Capabilities

- > The Department will continue to be a valued and trusted partner, delivering exceptional and reliable services for both its internal and external customers.
- ➤ Capital Projects Administration will provide customer service to plan, organize, and deliver projects in a collaborative manner with user departments.
- ➤ Facilities Management continues to coordinate Americans with Disability Act access issues for its internal and external customers to mitigate barriers and ensure full access to County facilities.
- ➤ Parks and Recreation will continue to collaborate with the General Relief Program, Alternative Work Program, and WorkNet to provide opportunities for training disadvantaged workers.
- ➤ In 2017-2018, Parks and Recreation will convert to a new on-line reservation system, which will allow customers to obtain real-time information about the availability of rental facilities, shelters, and campsites. The system will be test piloted at three County campgrounds.

Improve Public Safety and Enhance the Overall Criminal Justice System

- ➤ Capital Projects Administration will plan, organize, and deliver capital projects, major repairs, and renovations that improve or enhance the safety and security of the public as well as incarcerated individuals. Work was initiated and shall continue for the San Joaquin County Detention and Program Facility (SB 1022) Project.
- > Facilities Management will continue to provide preventative maintenance and repairs for the County's facilities, including detention facilities to ensure they operate in a safe and efficient manner.
- ➤ Office of Emergency Services will continue to utilize social media tools such as YouTube, Twitter, and Facebook as a means to notify the public during an emergency event.
- ➤ Office of Emergency Services will continue to utilize Integrated Public Alerting and Warning System (IPAWS) and will continue implementation of a

warning training program to provide authorized public safety officials with increased awareness of the benefits of using IPAWS for effective public warnings; skills to draft additional appropriate, effective, and accessible warning messages; and best practices in the effective use of Common Alerting Protocol to reach all members of the public.

Promote Economic Development

- Parks and Recreation will continue to collaborate with the University of the Pacific and San Joaquin Delta Community College to train and encourage students to enter the park field.
- ➤ Parks and Recreation will continue to collaborate with the summer work program, General Relief Program, Alternative Work Program, and WorkNet to provide opportunities for training disadvantaged workers. Parks has also collaborated with California Human Development to employ and train farm workers displaced by the drought.
- > The San Joaquin Historical Society and the Oak Grove Nature Center continue to attract local residents and tourists from around the world that visit the region. Micke Grove Park, which is located in the heart of Lodi Appellation, includes future plans to construct a wine visitors center to improve the image of Lodi area wines and wineries. Staff will continue to collaborate with local wineries to hold events that highlight local businesses.

Stay Informed and Proactive in Dealing with Water Issues

- Capital Projects Administration will plan, organize, and deliver capital projects that incorporate water conservation measures.
- ➤ Facilities Management will continue to monitor water utility bills and track consumption, trends, and costs for various County facilities.
- ➤ Facilities Management will explore water cooling tower operation strategies, which will reduce excessive water consumption through regular maintenance and water treatment techniques.
- > Office of Emergency Services will continue to participate on the various water committees to keep the members up-to-date on local drought matters, emergency management issues and regulations, which support the County's legislative platform.

Summary

General Services

- ➤ Parks and Recreation has implemented multiple water-saving measures such as procedures to reduce water days and times by installing automatic controllers, along with shutting off irrigation when rain is projected, and projects that include converting flow-through ponds onto recirculating filtered ponds. Desirable future upgrades include flow control irrigation controllers with soil moisture sensing and Internet weather prediction capabilities that will provide more efficient watering.
- Parks and Recreation is also pursuing the acquisition of domestic (potable) water for Micke Grove Park from the City of Lodi. Currently, the water is drawn from the aquifer by wells and treated to remove dibromochropropane, a pesticide contaminant in drinking water. Using City of Lodi water will reduce the draw from the wells and alleviate the need for continuous testing of the water quality provided to park customers and residents, including all the Zoo animals.

1014300000—Capital Projects Administration

Capital Maintenance & Improvements

Marcia Cunningham, General Services Director

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$686,293	\$759,272	\$814,159	\$814,159	\$54,887
Services & Supplies	96,207	178,326	151,820	151,820	(26,506)
Total Expenditures	\$782,500	\$937,598	\$965,979	\$965,979	\$28,381
Expenditure Reimbursements_	(772,464)	(937,598)	(960,979)	(960,979)	(23,381)
Total Appropriations	\$10,036	\$0	\$5,000	\$5,000	\$5,000
Earned Revenues By Source			•		
Charges for Services	\$10,756	\$0	\$5,000	\$5,000	\$5,000
Total Revenues	\$10,756	\$0	\$5,000	\$5,000	\$5,000
Net County Cost	(\$720)	\$0	\$0	\$0	\$0
Allocated Positions	6.0	6.0	6.0	6.0	0.0

Purpose

Management and coordination of capital improvements are the responsibility of the General Services Department. Staffing and other project-related administrative costs are included in the Capital Projects Administration budget. Staff duties include project planning, contract negotiation and monitoring, construction management, and fiscal administration.

Major Budget Changes

Salaries & Employee Benefits

> \$30,505 Salary and benefits adjustments.

> \$24,382 Increase in contributions toward the unfunded retirement liability at 5%.

Services & Supplies

> (\$28,119) Decrease in cost of leased automation equipment.

Expenditure Reimbursements

> \$23,381 Increase in reimbursement for

project administration.

Program Discussion

The 2017-2018 recommended budget for Capital Projects Administration totals \$965,979, which is an increase of \$28,381 from 2016-2017. This change primarily reflects salary and benefits adjustments and contributions toward the unfunded retirement liability. The increase is offset by reimbursement from the Public Improvement budget (#1040148000 and #1040148300), projects and direct charges from client departments for project administration and a decrease in cost of leased computers.

For 2016-2017, 28 projects are anticipated to be complete totaling approximately \$5.1 million. For 2017-2018, \$24.1 million in projects are proposed. This amount consists of 28 re-budgeted projects and carried forward balances (\$17.8 million) for either multiyear projects or projects already contractually obligated, and 30 newly proposed projects with additional appropriations (\$6.3 million).

Job Order Costing

In March 2016, the Board of Supervisors approved the continuation of the Job Order Contracting (JOC) Program and awarded five master construction contracts for the JOC Program Year 2. Under the Program, JOC contractors may be used to perform qualified individual projects during a one year-period. For the JOC Program Year 2, 51 projects, totaling approximately \$7.0 million, are anticipated to be under contract using JOC through the third quarter of 2016-2017 or the end of Year 2. The JOC Program has allowed the General Services Department (GSD)

1014300000—Capital Projects Administration Capital Maintenance & Improvements

and other County departments to complete projects in a cost-effective, timely, and collaborative manner. During 2016-2017, an independent audit was initiated for the initial two years of the Program to evaluate the effectiveness and efficiencies before initiating the procurement of a JOC Program Year 3. During the audit, other procurement methods, such as the traditional bid process and Purchasing's Uniform Public Construction Cost Accounting Act (UPCCAA) process, shall be utilized.

In 2017-2018, work will continue on outstanding and planned projects related to existing facilities and major

construction. A comprehensive listing of planned projects can be found in the Public Improvement budget (#1040148000) narrative on page B-14. It is anticipated that the JOC Program audit initiated in 2016-2017 will be completed and the JOC Program Year 3 initiated by January 2018. As resources allow, Capital Projects Administration may provide reimbursable project management assistance for direct charge to client department's projects not included in the adopted 2017-2018 budget.

1014200000—Facilities Management

Capital Maintenance & Improvements

Marcia Cunningham, General Services Director

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$3,928,610	\$4,304,467	\$4,656,721	\$4,656,721	\$352,254
Services & Supplies	5,419,826	6,275,469	6,494,797	6,494,797	219,328
Other Charges	332,441	334,913	335,798	335,798	885
Total Expenditures	\$9,680,877	\$10,914,849	\$11,487,316	\$11,487,316	\$572,467
Expenditure Reimbursements_	(2,260,312)	(3,250,274)	(3,806,194)	(3,806,194)	(555,920)
Total Appropriations	\$7,420,565	\$7,664,575	\$7,681,122	\$7,681,122	\$16,547
Earned Revenues By Source					
Interest/Rents	\$393,602	\$454,585	\$399,907	\$399,907	(\$54,678)
Charges for Services	195,121	208,582	230,220	230,220	21,638
Operating Transfers In	146,318	0	0	0	0
Total Revenues	\$735,041	\$663,167	\$630,127	\$630,127	(\$33,040)
Net County Cost	\$6,685,524	\$7,001,408	\$7,050,995	\$7,050,995	\$49,587
Allocated Positions	44.0	41.0	41.0	41.0	0.0
Temporary (Full-Time Equivalent)_	1.3	0.8	0.8	0.8	0.0
Total Staffing	45.3	41.8	41.8	41.8	0.0

Purpose

The Facilities Management Division provides facility-related services for all County-owned and leased facilities, except for San Joaquin General Hospital and Stockton Metropolitan Airport.

The Division is responsible for providing maintenance, repair, and construction services to 415 structures totaling 3,990,465 square feet. Other services include management of construction projects, major renovations and repair projects to existing structures, and property leasing and management. Three of the facilities that are maintained are 24-hour custodial facilities.

The Division is also responsible for the County's carpool and bus pass programs as well as billing for services such as the Hospital Lift Station, French Camp Fire District, and reclamation districts.

Major Budget Changes

Salaries & Employee Benefits

> \$218,244 Salary and benefits adjustments.

> \$134,010

Increase in contributions toward the unfunded retirement liability at 5%.

Services & Supplies

> \$200,000	Increase in cost of utilities.
> \$58,602	Increase in lease costs for property at Stockton Metropolitan Airport.
> \$55,000	Increase in maintenance and repair costs for Jail, Honor Farm, and Juvenile Hall.
> \$46,057	Increase in waste management costs.
> \$24,229	Increase in allocated overhead charges from General Services Administration.
> \$22,705	Increase in charges from Central Parking District and French Camp Fire District, and costs for interim Real Property Management expert.
> \$19,108	Increase in radio maintenance.
> (\$197,649)	Decrease in Workers' Compensation and Casualty insurance costs.

1014200000—Facilities Management

Capital Maintenance & Improvements

Expenditure Reimbursements

>	\$63,700	Increase in reimbursement from County agencies at French Camp campus for lift station maintenance and fire district charges.
>	\$51,414	Increase in reimbursement from Public Authority.
>	\$49,393	Increase in reimbursement from enterprise funds.
>	(\$43,886)	Decrease in reimbursement for facility maintenance.
>	(\$27,729)	Decrease in reimbursement of labor costs for public improvement projects.
>	\$462,028	Cost Allocation Plan adjustment.
Reve	enues	
	\$18,153	Increase in reimbursement from non-County agencies at French Camp campus for lift station maintenance.
\triangleright	(\$27,770)	Decrease in natural gas royalties.
>	(\$22,436)	Transfer rental revenue from American Ag Credit to Airport budget.

Program Discussion

The 2017-2018 recommended budget for Facilities Management totals \$11,487,316 which is an increase of \$572,467 from 2016-2017. This increase is primarily attributable to salary and benefits adjustments, additional retirement contribution, and increased cost of utilities and household expenses.

In 2017-2018, Facilities Management will continue reviewing and assessing County facilities in order to identify building deficiencies. Ultimately, a solution for tracking and keeping facility data updated needs to be implemented. Having a comprehensive means to track and record facility information will allow improved efficiencies as it relates to identifying preventative maintenance

requirements and deferred maintenance needs. Currently, there is no long-term plan for funding deferred facility maintenance needs. Maintaining the County's facility infrastructure requires a strategic approach to identify both needs and costs.

The recommended budget increases funding for utilities by \$200,000 over 2016-2017. However, if it is determined that 2017-2018 costs are tracking at a significantly higher level, staff may return to the Board as part of the midyear review process to request additional funding.

Janitorial services for five County buildings are currently being provided via a short-term agreement pending conclusion of a Request for Proposals process. New agreements could result in cost increases as high as 25% or approximately \$200,000 greater than current costs. A new agreement will not be secured until sometime in July 2017. Depending on the outcome, the budget may need to be adjusted once the actual cost is known.

Supplemental Requests

The Director of General Services is requesting supplemental funding totaling \$55,000 for the following:

Jail and Honor Farm

Additional funding in the amount of \$45,000 is requested for facility repair and maintenance costs at the Jail and Honor Farm. These costs continue to increase due to requirements for maintaining specialized equipment (e.g., security electronics, high lifts, building management systems), new regulatory requirements, as well as repairs of various equipment, fixtures, plumbing, etc.

The recommended budget has been augmented by \$45,000 to address this request.

Juvenile Hall

Additional funding in the amount of \$10,000 is requested for facility repair and maintenance costs at Juvenile Hall.

The recommended budget has been augmented by \$10,000 to address this request.

1014200000—Facilities Management Capital Maintenance & Improvements

	Work	load Data ——Actual—	Est./Act.	Projected	
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Number of Structures	415	415	415	415	415
Square Footage	3,990,465	3,990,465	3,990,465	3,990,465	3,990,465
Maintenance Work Orders	25,690	22,422	21,784	21,405	21,500
Capital Projects/Major Repairs					
& Renovations	. 22	15	26	15	15
Service Requests	116	127	310	330	330
Leases Negotiated/Renewed	35	8	14	10	12

1014000000—General Services Administration

Capital Maintenance & Improvements

Marcia Cunningham, General Services Director

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$202,330	\$542,094	\$643,004	\$643,004	\$100,910
Services & Supplies	18,321	68,407	21,864	21,864	(46,543)
Total Expenditures	\$220,651	\$610,501	\$664,868	\$664,868	\$54,367
Expenditure Reimbursements	(220,160)	(610,501)	(664,868)	(664,868)	(54,367)
Total Appropriations	\$491	\$0	\$0	\$0	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$491	\$0	\$0	\$0	\$0
Allocated Positions	3.0	3.0	3.0	3.0	0.0

Purpose

General Services Administration provides oversight and direction for the General Services Department (GSD), which includes Facilities Management, Capital Projects Administration, Office of Emergency Services (OES), and Parks and Recreation.

GSD's vision is "to be valued as a trusted partner, delivering exceptional and reliable services for our customers and the community." Its mission is "to provide sound stewardship of County resources; to provide extraordinary customer service; to plan, organize, and deliver projects and services that support our customers' needs, interests, and priorities; to minimize property damage and personal injury from emergencies; and to develop and maintain clean and safe parks."

Major Budget Changes

Salaries & Employee Benefits

	\$79,889	Salary and benefit adjustments.
A	\$21,021	Increase in contributions toward the unfunded liability at 5%.

Services & Supplies

> (\$40,485)	Decrease it ion and Ca			Compensa- ance costs.
> (\$6,654)	Decrease charges.	in	data	processing

Expenditure Reimbursements

> \$54,367 Increase in cost reimbursements from the four GSD divisions.

Program Discussion

The 2017-2018 recommended budget for General Services Administration totals \$664,868, which is an increase of \$54,367 from 2016-2017. The change reflects salary and benefits adjustments and additional retirement contributions, offset by a decrease in allocated insurance costs.

GSD provides centralized support to other departments within San Joaquin County. Supporting the business objectives of each department, GSD provides facility management services, real estate leasing and acquisition support, and capital project administration. The Department also manages an 18 County park network, a Zoo, and a regional sports complex for the recreation and enjoyment of the public. OES, a division of GSD, coordinates the planning, preparation, and training in response to, and recovery from, emergencies in the San Joaquin Operational Area.

To ensure that all divisions are achieving operational efficiency and providing exceptional service standards, the Director and Assistant Director, with the support of the Administrative Secretary provide leadership, supervision, and oversight to the four GSD divisions.

This budget unit was established in January 2016. The administrative overhead costs, inclusive of the above aforementioned positions, are spread across all GSD divisions.

1014000000—General Services Administration

Capital Maintenance & Improvements

Administration Distribution							
<u>Budget</u>	<u>Name</u>	Full Time Equivalent	Admin Costs	Allocation			
1014300000	Capital Projects	6	6.52%	\$43,349			
2026000000	Emergency Services	6	6.52%	43,349			
1014200000	Facility Management	41	44.57%	296,332			
7070300000	Parks and Recreation	39	42.39%	281,838			
	For Distribution Calculation	on 92	100.00%	\$664,868			

Capital Outlay Fund Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Capital Improvements	\$5,732,713	\$12,313,284	\$23,784,000	\$23,784,000	\$11,470,716
Operating Transfers Out	228,793	0	0	0	0
Total Appropriations	\$5,961,506	\$12,313,284	\$23,784,000	\$23,784,000	\$11,470,716
Earned Revenues By Source					
Interest/Rents	\$711,924	\$636,883	\$755,451	\$755,451	\$118,568
Aid from Other Governments	512,620	1,736,523	153,239	153,239	(1,583,284)
Operating Transfers In	5,173,451	570,000	764,000	764,000	194,000
Other Financing Sources	57,335	57,335	0	0	(57,335)
Fund Balance	(4,693,824)	5,182,543	17,858,810	17,858,810	12,676,267
Total Revenues	\$1,761,506	\$8,183,284	\$19,531,500	\$19,531,500	\$11,348,216
Net County Cost	\$4,200,000	\$4,130,000	\$4,252,500	\$4,252,500	\$122,500

Purpose

The Public Improvement budget provides funding for new construction, building alterations, property acquisition, park improvements, facility planning, and major maintenance or equipment replacement. Project phases typically include scope development and programming, design/engineering, solicitation and award of bids, construction, and project acceptance.

Completion time for a capital project may often be longer than a single fiscal year, depending on the complexity and magnitude. Funds for projects still in progress at the end of the fiscal year are either multiyear projects or are already contractually obligated and are re-budgeted in order to complete work in the new fiscal year. As a result, the budget includes appropriations re-budgeted from the prior year for projects in progress and new appropriations supported with either project-specific revenue or discretionary funding.

Following the close of the fiscal year, adjustments may be required to reconcile budgeted amounts with actual revenues and expenditures incurred during the prior year. The budget narrative includes projects administered by General Services.

Program Discussion

In 2016-2017, it is anticipated that 28 projects will have been completed totaling approximately \$5.1 million. For 2017-2018, approximately 130 facility-related budget

requests were submitted by departments, totaling approximately \$39.2 million. Criteria for funding consideration for projects includes safety and security; reduction in maintenance, utility and/or operating costs; justification; and the availability of department matching funds. The 2017-2018 recommended budget for Public Improvement totals approximately \$23.8 million. This includes \$17.3 million for 26 re-budgeted projects, \$2.1 million to augment funding for 5 existing projects, and \$4.4 million for 25 proposed projects with new appropriations. When possible, multiple requests may be combined; e.g. Countywide Security Improvements. Two multiyear, complex projects that will be re-budgeted are the New Morgue at approximately \$8.9 million and the County Detention and Program (SB 1022 and SB 844) Facility at approximately \$3.8 million. All other projects that will be rebudgeted are anticipated to be contractually obligated.

Projects are funded by Interest Earnings, Rents, Tobacco Settlement monies, reimbursement from departments with specific projects, and the Capital Outlay Fund balance, as shown on the table on page B-18.

Approximately \$39.8 million of the Capital Outlay Fund balance has not been programmed in the 2017-2018 proposed budget pending additional analysis to determine the viability of a number of projects. Approximately \$25.8 million of this balance is associated with past allocations and the 2017-2018 allocation of \$3.0 million of Tobacco Settlement Funds for Health Care Related Facilities.

Funding is not available for 86 requested projects totaling approximately \$34.4 million. Twelve, or approximately

1040148000—Public Improvement Capital Maintenance & Improvements

14%, of the unfunded project requests did not provide a requested funding amount.

Following are descriptions of certain proposed projects recommended for funding in 2017-2018. Also included are tables that list all proposed projects and the respective funding amounts of each recommended project, and a table that lists all unfunded project requests.

New Construction & Facility Planning (\$14.2 million total; \$12.7 million re-budgeted and \$1.5 million in new appropriations)

- Acampo Dry Creek Nature Park Improvements
 To fund the design, engineering, and construction cost of a new 40-acre nature area.
- ➤ County Facilities Master Planning To fund Master Planning for County departments and facilities.
- ➤ District Attorney's Office Program Development and Space Planning To fund the development of programming and space planning for construction or possible leased space.
- ➤ New Morgue To fund the design, engineering, and construction cost of a replacement morgue facility.
- Public Health Services Facility Replacement Study – To fund Master Planning for Public Health Services facility and certain other Health Care Services Agency departments.
- > County Detention and Program (SB 1022 & 844)
 Facility To fund the design, engineering, and construction of the replacement of the Honor Farm barracks.

Existing Facilities (\$9.6 million total; \$4.6 million re-budgeted and \$5.0 million new appropriations)

- Americans with Disabilities Act (ADA) Building Upgrades - To address and ensure building compliance with ADA regulations.
- ➤ Countywide Unanticipated Major Repairs Unanticipated or emergency major repairs to County buildings, structures and grounds greater than \$5,000 per occurrence.
- > Existing Courthouse Repairs To fund the design, engineering, and construction costs for existing courthouse repairs and short-term improvements to the District Attorney's office.

- > Facility Flooring Replacements To fund construction costs to replace flooring at County-owned facilities based on safety and high priority need identified in the Countywide Facility Flooring Replacement Plan within available funding.
- ➤ Facility Parking Lot Repairs To fund construction to repair parking lots at County-owned facilities based on safety and high priority need identified in the Countywide Parking Lot Repair Plan within available funding.
- ➤ Honor Farm Kitchen Refrigeration Replacements To fund design, engineering, and construction costs for refrigeration replacements.
- ➤ Honor Farm Kitchen Warehouse Exterior Siding Replacement To fund design, engineering, and construction costs to resurface the exterior of the kitchen.
- ➤ Jail Central Control Upgrades Preliminary Engineering To fund preliminary engineering and the preparation of an Engineer's Estimate of Probable Cost to upgrade the Jail Central Control.
- ➤ Juvenile Hall Camp Showers Renovation To fund the construction costs to repair and replace tile showers and bathrooms.
- ➤ Juvenile Justice Center Gym Repairs To fund design, engineering, and construction costs for gym repairs including lighting, heating, and air conditioning.
- ➤ Micke Grove Zoo Children's Play Area To fund the construction of a children's play area.
- ➤ Oak Grove Regional Park Oaks Pavilion Repairs and Improvements To fund design, engineering, and construction costs for repairs and improvements to the Oaks Pavilion rental structure.
- Public Health Services Building Boilers Replacement To fund the replacement of two boilers, piping and appurtenances.
- Regional Sports Complex New Soccer Fields & Upgrades – To fund two new soccer fields and irrigation upgrades.
- ➤ Underground Storage Tanks Monitoring To fund fuel storage tanks monitoring and remediation as required by regulatory agencies.

1040148000—Public Improvement

Capital Maintenance & Improvements

	Re-budgeted		Revenue	Other	2017-2018
	Funds	Approp	Supported	Funding	Recommended
New Construction & Facility Planning					
Acampo Dry Creek Nature Park Improve		\$140,000			\$140,000
Capital Projects Contingency				\$150,000	150,000
County Facilities Master Planning		500,000		. ,	500,000
CP Project Planning & Development				100,000	100,000
DA Office Program Devel & Space Planning		100,000		,	100,000
New (AOC) Stockton Courthouse	\$91,000				91,000
New Morgue	8,905,000				8,905,000
Public Health Services Facility Replace Study	, ,		\$500,000	<i>!</i>	500,000
SJCo Detention (SB 1022/844) Facility	3,729,000		ŕ		3,729,000
Total New Construction & Facility Planning	\$12,725,000	\$740,000	\$500,000	\$250,000	\$14,215,000
Existing Facilities & Park Projects					
ADA Building Upgrades	\$390,000	\$19,549		\$480,451	\$890,000
Ag Center Key Card Upgrade	30,000	\$17,547		\$400,431	30,000
Airport Terminal Lift	220,000				220,000
BHS Bldg Intercom System Upgrade	19,000				19,000
BHS Recovery House Modifications	22,000				22,000
BHS Bldgs HVAC Repairs	9,000				9,000
CDD Parking Lot Reconfiguration	150,000				150,000
Canlis Building Backflow Install	130,000	70,000			70,000
Canlis Building Third Floor Remodel	95,000	70,000			95,000
Countywide Security Improvements	. 93,000	75,000		25,000	100,000
Countywide Unanticipated Major Repairs	1	300,000		23,000	300,000
Existing Courthouse Repairs	1,015,000	300,000		535,000	1,550,000
Facility Flooring Replacements	240,000			450,000	690,000
Facility Parking Lot Repairs	170,000	270,000		230,000	670,000
Hazelton Complex Bathrooms Improvements	170,000	100,000		230,000	100,000
HSA Bldg Air Handlers Replacement	155,000	100,000			155,000
HSA Cooling Tower Fan Replacement	99,000				99,000
Honor Farm Emergency Power ATS Replaceme	· ·	75,000			75,000
Honor Farm Interior Fence Security Improvem		70,000			70,000
Honor Farm Kitchen Refrigeration Replacement		310,000			310,000
Honor Farm Kitchen Warehouse Ext Siding Re		250,000			250,000
Jail Central Control Upgrades Prelim Enginee	-	250,000			250,000
Jail Cuff Port Slots Installation	a mg	95,000			95,000
Jail Domestic Boilers Replacement	370,000	73,000			370,000
Jail Toilets Replacement	150,000				150,000
Juvenile Hall Camp Showers Renovation	150,000	170,000			170,000
Juvenile Justice Center Gym Repairs		160,000			160,000
Javenne Jasine Cemer Gym Repuirs		100,000			100,000

1040148000—Public Improvement Capital Maintenance & Improvements

	Re-budgeted Funds	Approp	Revenue Supported	Other Funding	2017-2018 Recommended
Juvenile Justice Center Water Heater Replace		\$75,000			\$75,000
Micke Grove Zoo Children's Play Area	\$40,000				40,000
Micke Grove Zoo Black Parrot Exh Improve		85,000			\$85,000
Micke Grove Zoo Perimeter Fencing	60,000				60,000
Mossdale Park Pavement Rehabilitation	160,000				160,000
Oak Grove Park Oaks Pavil Repair & Improve		230,000			230,000
Public Health Bldg Boilers Replacement	550,000	*			550,000
Public Health Bldg Fire Alarm Sys Upgrades			\$100,000		100,000
Public Works HVAC Balancing	47,000	39,000	39,000		125,000
Reg Sports Complex Concession Roof Replace		145,000			145,000
Reg Sports Complex Soccer Fields/Upgrades	510,000				510,000
Sheriff Admin Bldg Exterior Lighting Upgrades	•	40,000			40,000
Sheriff Facility Access Control Upgrade	35,000				35,000
Sheriff Facility Mechanical Access Upgrade	45,000				45,000
Underground Fuel Tanks		300,000			300,000
Total Existing Facilities & Park Projects	\$4,581,000	\$3,128,549	\$139,000	\$1,720,451	\$9,569,000
Public Improvement Budget	\$17,306,000	\$3,868,549	\$639,000	\$1,970,451	\$23,784,000

1040148000—Public Improvement

Capital Maintenance & Improvements

Revenue Analysis

Funding for the Public Improvement budget is derived from a combination of fund balance and revenue sources outlined below. The budget assumes the collection of most revenues in 2016-2017; however, those revenues not received by June 30, 2016, will be adjusted and included as revenue estimates for 2017-2018.

Revenue Description	2016-2017 Approved	2017-2018 Recommended	Increase/ (Decrease)
Fund Balances			
	\$0	\$17,027,761	\$17,027,761
Re-budget		3,868,549	(1,313,994)
Capital Outlay Fund Tobacco Setttlement/Health Care Facilities	5,182,543	(3,037,500)	(3,037,500)
Total Fund Balances	\$5,182,543	\$17,858,810	\$12,676,26
Interest Earnings			****
Capital Outlay Fund	\$381,432	\$500,000	\$118,568
Total Interest Earnings	\$381,432	\$500,000	\$118,568
Rents			
Veterans Affairs Clinic	\$255,451	\$255,451	\$0
Total Rents	\$255,451	\$255,451	\$0
Repayments			
Southern Water	\$57,335	\$0	(\$57,335
Total Repayments	\$57,335	\$0	(\$57,335
Aid From Other Governments			
Federal - CDBG	\$1,583,284	\$0	(\$1,583,284
State Construction Fund	153,239	153,239	0
Total Aid From Other Governments	\$1,736,523	\$153,239	(\$1,583,284
Operating Transfers			
Human Services Agency	\$175,000	\$125,000	(\$50,000
Local Tobacco Settlement	4,130,000	4,252,500	122,500
Oxy Resources CA Fund	158,000	. 0	(158,000
Energy Savings Trust Fund	2,000	0	(2,000
Public Health	. 0	600,000	600,000
Public Works	0	39,000	39,000
Mental Health Fund	60,000	0	(60,000
Probation (AB 109)	175,000	0_	(175,000
Total Operating Transfers	\$4,700,000	\$5,016,500	\$316,500
Total Revenue Available	\$12,313,284	\$23,784,000	\$11,470,716

1040148000—Public Improvement Capital Maintenance & Improvements

	2017-2018	
Unfunded Project Requests	Requested	
Law & Justice		
Adult Probation - Day Reporting Center Redesign	\$170,710	
District Attorney - Courthouse Re-Use (First Floor)	327,600	
District Attorney - Courthouse Re-Use (Third Floor)	466,700	
District Attorney - DA Master Planning	250,000	
District Attorney - Courthouse and DA Short-Term	250,000	
Probation - Juvenile Hall Camp Peterson Outdoor Running Track	135,000	
Juvenile Probation - JJC Ceiling Air Ducts Cleaning	75,000	
Law Library Relocation	TBD	
Public Defender - Track Lighting Replacement	3,572	
Sheriff - Administration Building Plaza	1,600,000	
Sheriff - Administration and Jail Painting	300,000	
Sheriff - Honor Farm Distribution Center Restroom Enlargement	145,000	
Sheriff - Honor Farm 1-2-4 Barracks Security Lighting Upgrade	292,000	
Sheriff - Honor Farm HVAC Split System Replacement	273,000	
Sheriff - Jail Central Controls Upgrade	2,580,000	
Sheriff - Jail Digital Controls	1,218,000	
Sheriff - Jail Domestic Boilers Replacement	82,000	
Sheriff - Jail Chiller Replacement	1,128,000	
Sheriff - Jail Housing Painting	61,000	
Sheriff - Juvenile Hall Painting	100,000	
Total Law & Justice		\$9,457,58
Parks & Recreation		
Gianone Park Ballfield Fence	\$50,000	
Harmony Grove - Church Brick Pointing	80,000	
Micke Grove Park - Camanche Shelter Parking Lot	300,000	
Micke Grove Park - Circulation Signage	200,000	
Micke Grove Park - Irrigation Control	215,000	
Micke Grove Park - Lodi Domestic Water Connection	1,750,000	
Micke Grove Park - Surface Water Supply to Lake	1,554,000	
Micke Grove Zoo - Domestic Backbone Water Supply Upgrade	620,000	
Micke Grove Zoo - Electrical Upgrade	1,350,000	
Micke Grove Zoo - Exhibits	4,675,000	
Micke Grove Zoo - Hydronic Heating Construction	535,000	
Micke Grove Zoo - Shop/Service Building Construction	50,000	
Micke Grove Zoo - Storm Drain	190,000	
Oak Grove Park - Lake Bank Stabilization and Repair	550,000	
Oak Grove Park - Lake Trail Completion	125,000	
Oak Grove Park - West Playground Phase 2	750,000	

1040148000—Public Improvement

Capital Maintenance & Improvements

Unfunded Project Requests	2017-2018 Requested	
Oak Grove Park - Irrigation Control	\$75,000	
Parks Paving Rehabilitation	100,000	
Regional Parks - Restroom Hot Water Heater	50,000	
Stillman Magee Camping Phase 2	200,000	
Woodbridge Wilderness Area - Dry Standpipe	800,000	
Woodbridge Wilderness Area - Master Plan	1,600,000	
Woodbridge Wilderness Area - Security Fence	100,000	
Total Parks & Recreation		\$15,919,00
Other Projects		
Ag Commissioner - Foundation Assessment	\$10,000	
Ag Commissioner - Lodi Satellite Office	100,000	
Behavioral Health Services - Maintenance Driveway Repaving	72,000	
Behavioral Health Services - Roof Assessment	TBD	
Behavioral Health Services - Concrete Replacement	TBD	
Behavioral Health Services - Clinics Relocation	TBD	
Behavioral Health Services - Campus Signage	100,000	
Behavioral Health Services - Restroom Remodel	TBD	
Behavioral Health Services - Family Ties Playground	TBD	
Capital Projects - Countywide Facility Exterior Painting	300,000	
Environmental Health - HVAC System Analysis	TBD	
Environmental Health - Building Expansion	TBD	
Facilities Management - Canlis Bldg Chiller Overhaul	84,000	
Facilities Management - Countywide Building Assessment	102,000	
Facilities Management - Courthouse Chiller Overhaul	140,000	
Facilities Management - Security Cameras	10,000	
Facilities Management - Security Cameras (Simms Station)	7,462	
Facilities Management - New Admin Bldg Lighting Control	330,000	
Human Resources - Cubicle Reconfiguration	TBD	
Public Health Services - Protective Bollards	5,000	
Public Health Services - Facility Refurbishment	5,000	
Public Works - Automated Gate	60,000	
Public Works - E-Locks	10,000	
Public Works - Hazelton Complex Parking Lot Repair & Repave	1,150,000	•
Public Works - HVAC System Balancing - Phase II	60,000	
Public Works - Road Maintenance Carpet Replacement	10,000	
Public Works - Road Maintenance Sink Replacement	15,000	
Public Works - Road Maintenance Window Replacement	15,000	
Purchasing and Support Services - Sliding Doors	TBD	

1040148000—Public Improvement Capital Maintenance & Improvements

Unfunded Project Requests	2017-2018 Requested	
SJGH - High Voltage Electrical Cleaning	\$60,000	
SJGH - Cart Washer Installation	TBD	
SJGH - Cooling Tower Fill Replacement	65,000	
SJGH - Dialysis Clinic Refurbishment	250,000	
SJGH - Emergency Department Expansion	600,000	
SJGH - Flooring Replacement	75,000	
SJGH - FQHC Clinic Refurbishment	220,000	
SJGH - OB Department Renovation	TBD	
SJGH - Parking Lot Restriping and Repair	2,000,000	
SJGH - Pharmacy Sterile Compounding Rooms	1,500,000	
SJGH - Steam Header Revamp	30,000	
SJGH - Radiographic Room Replacement	570,000	
SJGH - Utility Tunnel Resurface	1,000,000	
Veterans Services Office - VA Cubicle Reconfiguration	33,000	
Total Other Projects		\$8,988,46
Total Unfunded Project Requests		\$34,365,04

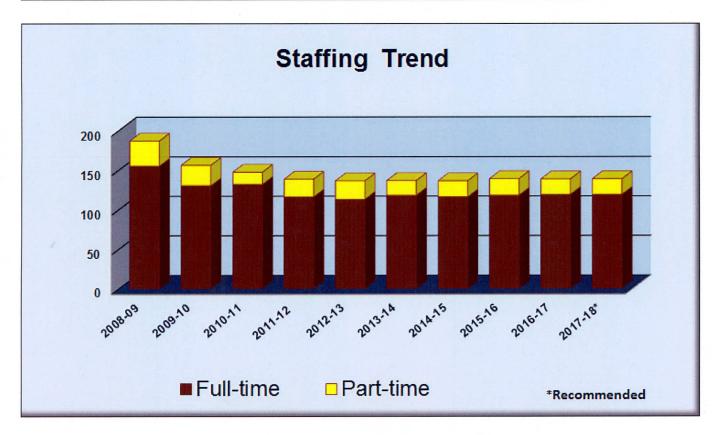


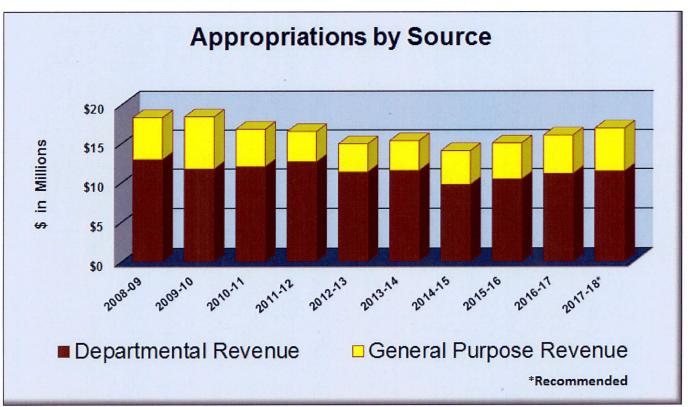
Environmental Protection

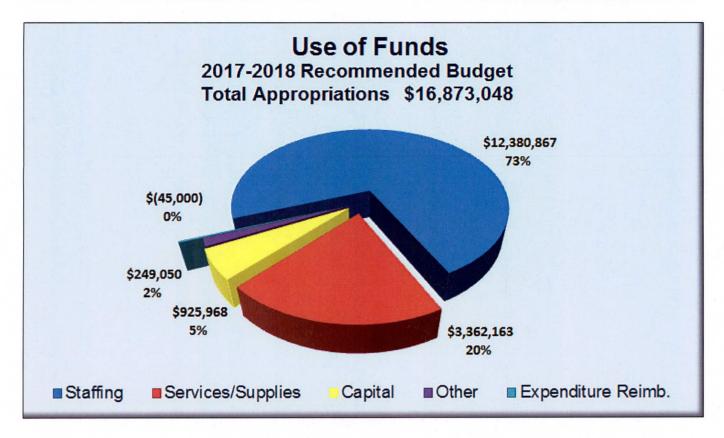
Appropriations

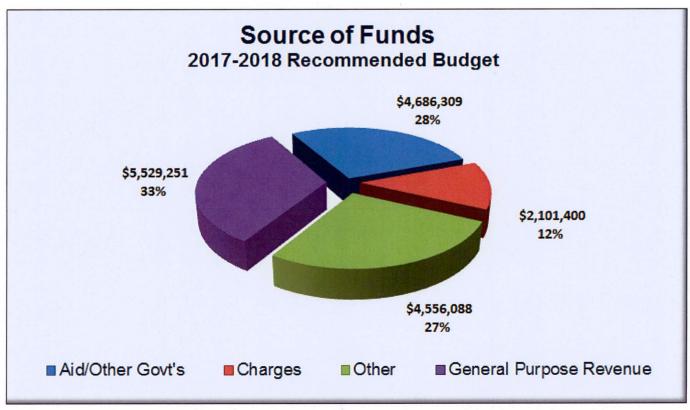
•	Page Number	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Environmental Protection					
2024700000 Agricultural Commissioner	C-6	\$6,053,454	\$6,413,535	\$6,413,535	\$360,081
Community Development					
2025600000 Community Development	C-12	7,638,477	7,796,933	7,796,933	158,456
2026000000 Emergency Services	C-15	1,315,779	1,296,654	1,296,654	(19,125)
2026000150 Homeland Security Grants	C-18	737,915	1,094,416	1,094,416	356,501
2026500000 Fish & Game	C-20	63,255	61,510	61,510	(1,745)
2026700000 LAFCo Contribution	C-22	210,000	210,000	210,000	0
Total - Environmental Protection		\$16,018,880	\$16,873,048	\$16,873,048	\$854,168

Environmental Protection Statistical Summary









2024700000—Agricultural Commissioner

Environmental Protection

Tim Pelican, Agricultural Commissioner

	2015-2016	2016-2017	2017-2018	2017-2018	Increase
General Fund	Actual *	Approved	Requested	Recommended	(Decrease)
Expenditures					
Salaries & Benefits	\$4,570,931	\$4,797,046	\$5,255,563	\$5,255,563	\$458,517
Services & Supplies	1,069,461	1,235,979	1,128,472	1,128,472	(107,507
Other Charges	2,500	2,500	2,500	2,500	0
Fixed Assets	69,991	57,000	67,000	67,000	10,000
Total Expenditures	\$5,712,883	\$6,092,525	\$6,453,535	\$6,453,535	\$361,010
Expenditure Reimbursements_	(207,176)	(39,071)	(40,000)	(40,000)	(929
Total Appropriations	\$5,505,707	\$6,053,454	\$6,413,535	\$6,413,535	\$360,081
Earned Revenues By Source					
Licenses/Permits/Franchises	\$19,895	\$19,110	\$19,110	\$19,110	\$0
Aid from Other Governments	3,253,530	2,947,486	2,913,118	2,913,118	(34,368
Charges for Services	628,885	621,300	654,500	654,500	33,200
Miscellaneous Revenues	10,726	10,200	26,200	26,200	16,000
Operating Transfers In	338,585	1,037,838	1,011,568	1,011,568	(26,270)
Total Revenues	\$4,251,620	\$4,635,934	\$4,624,496	\$4,624,496	(\$11,438
Net County Cost	\$1,254,087	\$1,417,520	\$1,789,039	\$1,789,039	\$371,519
Allocated Positions	40.0	40.0	40.0	40.0	0.0
Temporary (Full-Time Equivalent)	16.1	14.1	14.9	14.9	0.8
Total Staffing	56.1	54.1	54.9	54.9	0.8

^{*} Includes Glassy-winged Sharpshooter Prevention and Sealer of Weights & Measures budgets which were consolidated into the Agricultural Commissioner budget beginning 2016-2017.

Purpose

The Agricultural Commissioner enforces the provisions of the California Food and Agricultural Code for the protection of public health, safety, and welfare, and to promote and protect the agricultural industry.

The Agricultural Commissioner is also the Sealer of Weights and Measures, responsible for testing and certifying all commercial weighing and measuring devices in the County; inspecting prepackaged items to assure content; testing and inspecting petroleum products for quality and label truth; and regulating procedures used by weighmasters to issue certificates for the sale of bulk products.

Board Strategic Priorities 2016-2017 Through 2018-2019

Ensure Fiscal Responsibility

A new accounting software program was implemented in 2016-2017 to track the Commissioner's budget throughout the year. This new program has replaced several spreadsheets that were used to track program revenues and expenses. This new software will be used to produce annual financial reports required by the State. The Department is also working with the Information Systems Division to develop software that will assist in reporting daily activities required by State and Federal contracts. These activity reports will be used to prepare contract invoices and financial statements.

2024700000—Agricultural Commissioner Environmental Protection

Promote Good Governance and Increase Organizational Capabilities

In order to better utilize its workforce, the Department has reclassified Agricultural Biologist and Weights and Measures Inspector classes into a new classification titled Agricultural Biologist and Standards Inspector. This action has allowed the Department to cross-train staff and utilize them in a more efficient and cost-effective manner. The new classification will also help staff broaden skills within the overall Agricultural and Weights and Measures regulatory industry, while potentially providing a greater pool of applicants for future recruitments.

Promote Economic Development

The Agricultural Commissioner's Office will continue to improve its effectiveness in the detection of pests, diseases, and other threats to agriculture, including responding to, and mitigating their presence within the County. In addition, staff will continue to support new and existing businesses by assuring equity in the market place through the weights and measures inspection programs.

Stay Informed and Proactive in Dealing with Water Issues

The Agricultural Commissioner will continue to partner with growers, agriculture industries, the San Joaquin County Farm Bureau Federation, and County water coalitions to better manage the use and handling of pesticides in order to minimize the accidental introduction of pesticides into local waterways.

Major Budget Changes

Salaries & Employee Benefits

> \$270,081	Salary and benefits adjustment.
> \$136,681	Increase in contributions toward the unfunded retirement liability at 5%.
> \$51.755	Increase in extra-help.

Services & Supplies

> \$26,000	Costs of rodent bait is included in new expense line in general oper- ating budget.
> \$24,000	Increase in software development costs for daily time reporting,
> \$11,272	Increase in AgVenture expenses processed through the Agricultural Commissioner budget.

> (\$70,021)	Decrease in Workers' Compensation insurance costs.
> (\$57,321)	Decrease in fleet services costs for seasonal staff.
> (\$39,750)	Decrease in Agricultural Center equipment replacement costs.
Fixed Assets	
> \$67,000	Heavy capacity mobile weight cart.
Revenues	
> \$28,588	Increase in funding from the Agricultural Inspection Trust Fund.
> \$15,000	Increase in State unclaimed gas tax funds.
> \$11,272	Increase in funding from AgVenture Trust Fund.
> (\$40,130)	Decrease in funding from Agricul-

>	(\$35,744)	Decrease in State contract r for Asian Citrus Psyllid (AC			
		European	Grape	Vine	Moth
		(EGVM) de	etection p	rogram.	

Facility needs.

tural Center Facility Trust Fund for

>	(\$26,000)	Decrease in Agriculture stores trust
		fund transfer for rodent bait.

(\$18,585)	Decrease in Pest Exclusion contract
	funding due to Sudden Oak Death
	eradication

Program Discussion

The recommended 2017-2018 Agricultural Commissioner budget totals \$6,453,535, which is an increase of \$361,010 from 2016-2017. The increase mainly reflects salary and benefits adjustments, additional retirement contribution, increase in extra help for state contracts, AgVenture expenses, software and data processing costs, partially offset by a decrease in allocated insurance costs, fleet services, and Agriculture Center equipment replacement costs. In addition, re-budgeting of \$40,000 for software development costs increases the Net County Cost for 2017-2018.

The budget also includes replacement of 30-year old equipment used for testing large capacity scales. Repair and maintenance of the existing equipment is difficult due to age and limited availability of specialty parts. The new system will improve worker safety, testing efficiency, and traceability.

2024700000—Agricultural Commissioner

Environmental Protection

Pest Detection Programs

In recent years, the County experienced a number of new invasive plant pest infestations that resulted in quarantines and required significant resources to eradicate. State contracts typically provide funding for seasonal staff, vehicle expenses, and other supplies to deal with quarantine and eradication efforts. In 2016-2017, the discovery of ACP in nearly all incorporated cities within the County boundaries led to widespread delimitation efforts. It is expected with negotiations of the 2018 Farm Bill, the State will receive funding for future County contracts. The contract status for the EGVM program is uncertain due to Statewide eradication in 2016. If a new State contract is received, the Department will present the item for Board consideration during 2017-2018 along with any necessary budget adjustments.

In the long-term view, if State quarantine and pest detection projects scale down significantly, there will be an impact to the Agricultural Commissioner's budget. Aside from direct reductions in seasonal staff hired and other program expenditures, there will also be an impact to departmental overhead charges. Typically, State contracts allow a 25% overhead charge on labor costs to help cover indirect administrative and support expenses. If contract revenue is eliminated, the ability to spread indirect costs to these programs also goes away, leaving overhead costs to be absorbed by remaining programs or the General Fund. Staff will continue to monitor the situation and reduce or adjust overhead costs as appropriate.

AgVenture Program

A Specialty Crop Block Grant awarded by the California Department of Food and Agriculture will cover approximately 65% of the costs for the AgVenture Program through 2017-2018. The 2017-2018 budget includes a total of \$117,975 in salary and supplies for the program, consisting of \$66,453 in grant funding, \$32,272 from the AgVenture Trust Fund, and \$19,250 in General Fund monies.

AgVenture Trust Fund

As of March 31, 2017, the AgVenture Trust Fund (#12006) balance totaled \$117,635. Continuation of the program will be dependent on grant funding, private donations, and County funding.

Unclaimed Gas Tax Revenue

State law provides that refunds of fuel taxes may be requested for off-highway usage, such as for agricultural purposes; however, not all allowable refunds are requested. These unclaimed monies are deposited into a special fund administered by the California Department of

Food and Agriculture, with a portion distributed annually to county Agricultural Commissioners. The amount received by each county is based on the relative amount of General Fund support received in comparison to other counties. For the past few years, San Joaquin County's annual share of gas tax revenues has generally ranged between \$700,000-\$1,000,000, and is budgeted at \$750,000 for 2017-2018.

Pesticide Enforcement Revenues

A State mill fee is assessed on pesticides sold in California with monies collected to pay for State Department of Pesticide Regulation programs and to help counties offset the cost of its pesticide use enforcement programs. Revenue is projected to remain steady at approximately \$1.2 million in 2017-2018.

Agriculture Stores Trust Fund

The Agriculture Stores Trust Fund (#12003) serves as a funding mechanism for purchase and sale of rodent bait. The trust fund balance as of March 31, 2017 was \$24,794. The 2017-2018 budget has no transfers for the purchase of rodent bait and this trust fund will be closed in January 2018. Beginning 2017-2018 all purchase and sale of rodent bait is included in the Ag Commissioner's general operating budget.

Special Agriculture Inspection Trust Fund

The Special Agriculture Inspection Trust Fund (#12004) captures revenues from inspection and certification services. Average annual revenue is approximately \$635,000. The trust fund balance as of March 31, 2017 was approximately \$1.5 million, but does not include revenue to be received from spring 2017 activities, including cherry inspections. The 2017-2018 budget includes a transfer of \$958,676 to support the Agricultural Commissioner's operations.

Agricultural Facilities Trust Fund

The Agricultural Facilities Trust Fund (#12005) receives all fees collected for use of the County Agricultural Center facility. Funds are used for replacement of furnishings, window coverings, flooring and equipment, special maintenance needs, and incidental supplies for the Agricultural Center's public use area. The trust fund balance as of March 31, 2017 was \$207,384. After the revision of facility use fees in October 2015, the Agricultural Center Trust fund has seen yearly increases in revenue. In 2014-2015 revenue was \$27,576, 2015-2016 revenue was \$37,105 and 2016-2017 revenue is estimated to be approximately \$61,000. The 2017-2018 budget includes a transfer of \$20,620 for anticipated facility needs. This amount does not include the cost for replacement of the audio-visual system. The Audio Visual system replace-

2024700000—Agricultural Commissioner Environmental Protection

ment costs will be determined in the near future and recommendation presented to the Board of Supervisors in 2017-2018.

Weights and Measures

The Weights and Measures 2017-2018 Annual Device Registration Fees continue to increase as the economic development of the Port of Stockton continues to grow. The Division has seen an increase in large capacity devices being tested as existing businesses diversify by manufacturing and selling diverse products that require additional weighing and measuring equipment tested and certified. The Division has also completed a project at Robert J. Cabral Agricultural Center by adding a six-bay equipment storage canopy to the building's north parking lot to house and secure Weights and Measures equipment, allowing easy access to equipment by staff.

The Adult Use of Marijuana Act /Pesticide Use Near Schools

There are two regulatory packages which will affect the Agricultural Commissioner's workload; The Adult Use of Marijuana Act and Pesticide Use Near Schools. These regulations are to take effect in January 2018.

On November 8 2016, the City of Stockton voters passed Measure P, which will allow for indoor commercial growing facilities as well as commercial distribution of marijuana. The areas of pesticide use enforcement, and device and packaging inspections will be impacted. Until these regulations and a Board of Supervisors' decision regarding the level of Cannabis production allowable in the County are finalized, the actual impact to the Department's workload is unknown at this time.

	Work	load Data			
		——Actual—		Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Insect Traps Monitored	8,062	9,883	13,361	13,883	13,863
Incoming Plant Shipments	1,649	1,466	1,864	2,422	2,458
Export Certificates Issued	13,399	11,396	12,941	13,720	. 13,850
Pesticide Inspections	1,038	850	922	800	920
Pesticide Permits/I.D.#s Issued	1,952	1,952	2,117	2,117	2,500
Investigations	269	90	102	119	119
Seed Inspections	72	75	110	90	100
Nursery Inspections	72	84	84	83	. 8:
Fruit and Vegetable Inspections	1,231	1,350	1,641	1,876	1,89
Civil Penalty Actions •	22	20	6	7	13
Weighing Devices Inspected	2,588	2,616	4,186	3,696	4,000
Measuring Devices Inspected	5,355	6,450	7,997	7,447	7,500
Weighmaster Inspections	10	~ 21	40	30	30
Petroleum Inspections	160	183	260	242	250
Package Inspections	650	2,318	133	1,020	1,000
Complaint Investigations	57	37	32	39	40
Establishments Inspected	2,508	2,586	2,835	2,899	2,900

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures				٠	
Salaries & Benefits	\$5,695,702	\$6,849,213	\$7,136,999	\$7,136,999	\$287,786
Services & Supplies	973,080	1,575,010	1,680,882	1,680,882	105,872
Other Charges	4,873,548	6,339,927	7,583,765	7,583,765	1,243,838
Fixed Assets	8,517	137,150	982,599	982,599	845,449
Total Expenditures	\$11,550,847	\$14,901,300	\$17,384,245	\$17,384,245	\$2,482,945
Expenditure Reimbursements	(481,018)	(670,000)	(670,000)	(670,000)	0
Total Appropriations	\$11,069,829	\$14,231,300	\$16,714,245	\$16,714,245	\$2,482,945
Earned Revenues By Source				·	
Licenses/Permits/Franchises	\$3,543,518	\$3,443,606	\$3,436,500	\$3,436,500	(\$7,106
Aid from Other Governments	5,253,840	6,631,318	8,955,807	8,955,807	2,324,489
Charges for Services	1,184,265	1,446,900	1,446,900	1,446,900	0
Miscellaneous Revenues	10,678	1,200	1,200	1,200	0
Total Revenues	\$9,992,301	\$11,523,024	\$13,840,407	\$13,840,407	\$2,317,383
Net County Cost	\$1,077,528	\$2,708,276	\$2,873,838	\$2,873,838	\$165,562
Allocated Positions	51.0	52.0	52.0	52.0	0.0
Temporary (Full-Time Equivalent)	1.0	• 1.8	1.2	1.2	(0.6
Total Staffing	52.0	53.8	53.2	53.2	(0.6

This presentation represents a summary of the two budgets administered by the Director of Community Development. They include:

> 2025600000 Community Development

> 5055246000 Neighborhood Preservation

Board Strategic Priorities 2016-2017 Through 2018-2019

Ensure Fiscal Responsibility

- Since the major staff reductions of 2009-2010, the Community Development Department has generally maintained staffing levels, only adding staff when workload volumes required it or if service levels would be compromised.
- ➤ In light of the proposed budget for the Federal government which would have a drastic effect on the Community Development, the Department is avoiding any major changes in organizational struc-

ture until more information is obtained regarding the Federal 2017-2018 budget.

Promote Good Governance and Increase Organizational Capabilities

- ➤ The Building Division is continuing in its efforts to streamline permit issuance and inspections for rooftop solar systems on one-and two-story family dwellings.
- ➤ The Department will upgrade the Plan Check work area to be more efficient and to be able to accept electronic versions of building plans to be reviewed.
- ➤ Building Division Inspectors have been assigned cell phones, allowing them to access the network on site and the use of tablets needed for inspections and easy access to the Building Codes.
- Staff is developing an electronic tracking function for active code enforcement cases to assist in more efficient and timely resolution of cases and improved case management. The Department will

Environmental Protection

also continue to participate in the Code Enforcement Executive Task Force.

Promote Economic Development

- > The Planning Division will work with the County Administrator's office and the Master Developer to revise the existing Special Purpose Plan (SPP) for development of Airpark 599. This will include a comprehensive revision to the SPP Site Plan and Development Guidelines, as well as coordinating the environmental review and application processing.
- The Planning Division is currently working on a Jobs/Housing Analysis consistent with requirements contained in the approved Mountain House Master Plan. As a milestone to reach 4,000 residential building permits, the Jobs/Housing Analysis will determine whether the community is meeting its goals of creating jobs or if there will be a need to reexamine some of the assumptions within the Master Plan for average densities of jobs by land use category. In addition, staff is working with Mountain House Developers on developing a Town Center for the Mountain House community. The Town Center is a mixed-use development project, that would provide for public and administrative offices, and retail/ commercial uses. Within the Town Center is a commercial site, which is being planned to contain a grocery store and commercial retailers. The look of the buildings along with the pedestrian and outdoor spaces will be designed in such a way as to promote the Town Center as the active "heart" of the Mountain House community. Total employment from the Town Center project is expected to generate approximately 2,600 jobs.

Stay Informed and Proactive in Dealing with Water Issues

➤ The Planning Division is actively working with the Department of Public Works on Senate Bill 5 (SB 5) issues regarding flooding and on the Sustainable Groundwater Management Act (SGMA) regarding groundwater management. The General Plan Update has been adopted by the Board of Supervisors and includes language and policies

acknowledging the requirement to be consistent with State regulations pertaining to SB 5 and SGMA. The Development Title will be updated in 2017-2018 and will be amended to be consistent with SB 5 and SGMA polices in the General Plan.

Strategic Priorities for Homelessness

In February 2017, the Board adopted Strategic Priorities for Homelessness for San Joaquin County which include:

- ➤ Foster collaboration between private and public agencies to ensure that collection of data regarding the number and demographic makeup of the homeless population is accurate and shared amount agencies engaged in homelessness prevention activities.
- Adopt a "Housing First" model, working collaboratively to reduce or eliminate upfront barriers to housing.
- > Unified discharge policies to prevent individuals from being discharged into homelessness.
- ➤ Adopt a "No Wrong Door" approach, wherein the homeless or individuals facing homelessness can receive information regarding available services regardless of which agency they are in contact with.
- ➤ Foster public/private partnerships for the development of new strategies and the enhancement of existing programs to prevent homelessness before it occurs.

The Community Development Division projects in 2017-2018 that target the homeless include:

- > Expansion of the number of beds for the homeless in a homeless shelter.
- > Rental assistance.
- > Support services such as counseling, child care, transportation, and employment assistance.
- > Rapid re-housing for those about to lose their housing to prevent homelessness.
- > Emergency shelter housing for those who can't afford housing.

2025600000—Community Development

Environmental Protection

Kerry Sullivan, Community Development Director

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease)
Expenditures					
Salaries & Benefits	\$5,212,120	\$6,078,763	\$6,286,765	\$6,286,765	\$208,002
Services & Supplies	912,739	1,427,564	1,515,168	1,515,168	87,604
Fixed Assets	8,517	137,150	0	0	(137,150)
Total Expenditures	\$6,133,376	\$7,643,477	\$7,801,933	\$7,801,933	\$158,456
Expenditure Reimbursements	0	(5,000)	(5,000)	(5,000)	0
Total Appropriations	\$6,133,376	\$7,638,477	\$7,796,933	\$7,796,933	\$158,456
Earned Revenues By Source					
Licenses/Permits/Franchises	\$3,543,518	\$3,443,606	\$3,436,500	\$3,436,500	(\$7,106
Aid from Other Governments	39,791	38,495	38,495	38,495	0
Charges for Services	1,184,265	1,446,900	1,446,900	1,446,900	0
Miscellaneous Revenues	10,678	1,200	1,200	1,200	0
Total Revenues	\$4,778,252	\$4,930,201	\$4,923,095	\$4,923,095	(\$7,106
Net County Cost	\$1,355,124	\$2,708,276	\$2,873,838	\$2,873,838	\$165,562
Allocated Positions	44.0	45.0	45.0	45.0	0.0
Temporary (Full-Time Equivalent)_	1.0	1.8	1.2	1.2	(0.6
Total Staffing	45.0	46.8	46.2	46.2	(0.6

Purpose

The Building Inspection and Development Services Divisions protect the public's health and safety by regulating new building construction, inspecting existing buildings, investigating fires, and by reviewing and regulating all new development projects, as provided for in local and State law.

The Planning Division assists the Planning Commission and the Board of Supervisors in the areas of comprehensive planning and community development. This includes preparing, maintaining, and implementing the General Plan, as mandated by Government Code 65100 et seq.

Major Budget Changes

Salaries & Employee Benefits

> \$55,188 Salary and benefits adjustments. > \$184,988 Increase in contributions toward the unfunded retirement liability at 5%.

> (\$32,174) Decrease in extra-help costs due to retirement of part-time Senior Planner.

Services & Supplies

> \$51,000	Increase in Accela software upgrade and maintenance costs.
> \$47,500	Increase in Real Quest 2, Geographic Information System (GIS) and other department software maintenance costs.
> \$20,000	Increase in professional services costs.
> \$10,490	Increase in costs for small tools and instruments.
> (\$38,140)	Decrease in Workers' Compensation and Casualty insurance costs.
Povenues	

Revenues

> \$70.000 Increase in plan check fees reflecting slightly higher volume/ activity.

2025600000—Community Development Environmental Protection

> (\$77,106)

Decrease in building fees reflecting slightly lower volume/activity

Program Discussion

The 2017-2018 recommended Community Development budget totals \$7,801,933 which is an increase of \$158,456 from 2016-2017. This increase is primarily due to salary and benefits adjustments, additional retirement contributions and an increase in software maintenance and computer supplies.

The recommended budget also anticipates that development activity will likely be similar or slightly higher than 2016-2017.

In light of the proposed 2017-2018 Federal budget, which could potentially impact the Department, any reorganizational changes will be avoided. The Department has generally maintained the same staffing levels since the 2009-2010 and has only added one staff while workload volumes have increased over the years.

Building Inspection

The Building Inspection Division will continue to provide plan check and inspections as required by the California Building Code. With the limited staffing levels, the Division will continue to make every effort to not roll over inspection calls. In addition, the Division will continue to streamline permit issuance and inspections for rooftop solar systems on one and two-story family dwellings. Technology enhancements over the years will assist the Division in meeting the expectations of the public.

Planning/Development Services

The Planning Division will continue to review plans, development, and redevelopment proposals of other jurisdictions. Work will continue on maintenance of County plans and development regulations; process ministerial and discretionary applications; review commercial and industrial project proposals; interpret zoning and General Plan regulations; and prepare environmental studies. As a result of prior years' staff reductions, delays may occur for projects.

The Division will continue to rely on the automated permitting/application system and its connectivity to other County departments involved in the development application review process to mitigate reduced staffing, ease customer interaction, improve accountability, and enhance application turnaround.

General Plan Update

The General Plan Update was adopted by the Board on April 11, 2017. The next steps in the process are to update

the Development Title of the County, and the Zone Classifications of those parcels where the Board approved changes to the General Plan designations in order to be consistent with the adopted General Plan. It is anticipated that applications for these updates will come before the Board in summer 2017 for the Zone Classifications and in late 2017 for the Development Title update.

Airpark 599 Project

The Planning Division will work with the County Administrator's Office and the Master Developer to revise the existing Special Purpose Plan (SPP) for development of Airpark 599. This will include a comprehensive revision to the SPP Site Plan and Development Guidelines, as well as coordinating the environmental review and application processing.

Community Clean-Up Program

The Community Clean-Up Program, initiated in 1997-1998, places dumpsters for trash, electronics, and tires in nine County neighborhoods during advertised events. Landfill passes to Lovelace Materials Recovery Facility and Transfer Station, and North County Recycling Center and Sanitary Landfill are also distributed to residents to aide in the disposal of accumulated trash.

During 2017-2018, the Program will again be conducted in the nine neighborhoods:

<u>Neighborhoods</u>	Location
Boggs Tract Center	Stockton
Country Club	Stockton
French Camp	French Camp
Garden Acres Center	Stockton
Gianone Park Center	Stockton
Kennedy Center	Stockton
Larch Clover Center	Tracy
Taft Center	Stockton
Thornton Center	Thornton

Code Enforcement

The Code Enforcement Division will continue providing enforcement services on a complaint basis. It is expected that service demand will continue to exceed available staffing levels to fully respond to complaints. A weekly review of complaints with the Sheriff's Office and Environmental Health Department will continue during 2017-2018. Additionally, the Abandoned Vehicle Abatement Service Authority will continue to provide funding for abandoned vehicle removal.

2025600000—Community Development

Environmental Protection

	Work	load Data	Est./Act.	Duringtod	
_ _	2013-2014	Actual 2014-2015	2015-2016	2016-2017	Projected 2017-2018
Building					
Building Permits	4,280	5,227	4,972	6,000	6,144
Mobile Home Installation	33	. 43	66	60	60
Total Permits	4,313	5,270	5,038	6,060	6,204
Planning					
Public Hearing	35	27	35	44	48
Staff Review with Notice	63	42	63	68	80
Staff Review	612	575	613	567	580
Total Applications	710	644	711	679	708
Enforcement		•			
Community Service Complaints	1,187	1,284	1,352	1,560	1,580
Abandoned Vehicles	43	38	40	40	30
Enforcement Cases	513	498	462	456	482
Total Enforcement	556	1,820	1,854	2,056	2,092
Fire Services					
Plan Reviews	106	102	79	96	96
Fire Inspections	366	402	332	367	367
Permits Issued	432	461	546	480	480
Weed Abatement Parcels Abated	31	28	27	30	40
Fire Access Roads	56	79	95	77	77
Total Fire Services	991	1,072	1,079	1,050	1,060

2026000000—Emergency Services

Environmental Protection

Marcia Cunningham, General Services Director

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$868,633	\$712,189	\$813,579	\$813,579	\$101,390
Services & Supplies	143,503	603,590	483,075	483,075	(120,515)
Total Expenditures	\$1,012,136	\$1,315,779	\$1,296,654	\$1,296,654	(\$19,125)
Earned Revenues By Source					
Aid from Other Governments*_	\$426,697	\$730,968	\$640,280	\$640,280	(\$90,688)
Total Revenues	\$426,697	\$730,968	\$640,280	\$640,280	(\$90,688)
Net County Cost	\$585,439	\$584,811	\$656,374	\$656,374	\$71,563
Allocated Positions	6.0	6.0	6.0	6.0	0.0
Temporary (Full-Time Equivalent)_	1.1	1.5	1.5	1.5	0.0
Total Staffing	7.1	7.5	7.5	7.5	0.0

Purpose

The Office of Emergency Services (OES) coordinates emergency preparedness and disaster response activities. Responsibilities include maintenance and revision of the County's Emergency Operations Plan (EOP); multi-jurisdictional coordination of emergency monitoring, notification, and warning procedures; County Employee Preparedness Program (EPP); preparation and training to ensure community and jurisdiction operational readiness; maintenance of a 24-hour Operational Area Emergency Operations Center; maintaining flood-fight resource supplies; and coordinating recovery operations that include multi-year documentation and reimbursement processes. The OES function is mandated; however, the level of service is discretionary.

Major Budget Changes

Salaries & Employee Benefits

> \$79,677 Salary and b

Salary and benefits adjustments.

> \$21,713 Increase in contributions toward the unfunded retirement liability at 5%.

Services & Supplies

> \$143,162

Re-budget expenses for Flood Emergency Response and Hazard Mitigation grants. > (\$275,000)

Supplies for Flood Emergency Response grant purchased in 2016-2017.

Revenues

> (\$90,688)

Decrease in grant revenue.

Program Discussion

The 2017-2018 recommended OES budget totals \$1,296,654, which is a decrease of \$19,125 from 2016-2017. This change reflects salary and benefits adjustments, and additional retirement contribution, offset by a net decrease in expenditures related to planned purchases of flood fight supplies that occurred in 2016-2017.

In 2017-2018, OES will make it a priority to address recommendations for the County's Emergency Operations Plan (EOP) Basic Plan and continue to conduct the following activities:

- Transition the EOP Annex to the new Federal Emergency Management Agency (FEMA) required format
- Revise EOC procedures, job aids, and other documents.
- Maintain County employee Preparedness Program (EPP).

2026000000—Emergency Services

Environmental Protection

- Maintain 24-hour disaster response coordination, including alert and warning systems.
- Perform local emergency response coordination, monitoring, and reporting.
- ➤ Planning, training, exercises, and stockpiling floodfight resources.

Emergency Operations Plan

In 2016-2017, a consultant engaged through the County Administrator's Office completed an assessment of the County's EOP. The consultant reviewed and evaluated the current EOP, including the annexes for the EOC, Multi-Agency Coordination System, and the Joint Information Center. The EOP was evaluated using both qualitative and quantitative assessment tools. The assessment report provided recommendations for plan improvement and will be used to guide the plan revision process.

In 2017-2018, the EOP Basic Plan will be revised to address the consultant's recommendations. In addition, recently established requirements for access and functional needs will be addressed throughout the EOP, including annexes. Seven annexes will be converted to the new FEMA format and required elements.

Emergency Preparedness Program (EPP)

The recommended budget includes \$16,500 in staffing costs dedicated to reducing the level of maintenance for the County EPP. The EPP was implemented in 2000-2001, and with OES oversight, places responsibility and accountability for the design and implementation of an emergency plan at the department level. This decentralized approach allows for department specific needs to be addressed, while still ensuring appropriate County oversight.

The goals for this program include area warden training, new employee preparedness orientations, and assistance with department plan and Facility Threat Plan revisions. As of May 2017, 25 facility evacuation drills have been coordinated by OES. In 2017-2018, OES projects coordinating 26 facility evacuation drills.

2017 Winter Storms Recovery

For post-disaster recovery, OES serves as a coordinator between local government and State and Federal recovery agencies, while also administering the County claims for State and Federal assistance which support both individuals (homes and businesses, including agri-businesses) and public agencies (local government and private nonprofits). Still undetermined by FEMA is whether to continue isolating two January 2017 disasters and one February 2017 disaster as separate documentation projects, or to combine the events into one overall disaster for reimbursement purposes.

9

To date, the County has potentially incurred \$1,057,592 in eligible costs, mostly in February. Of this amount, \$577,002 of flood-fight supplies were issued to levee-maintaining agencies from the Operational Area stockpile or from the Department of Water Resources warehouse. Those items must eventually be replaced, so OES is in the process of developing invoices to seek reimbursement.

Emergency Management Performance Grant

Funding for the FEMA Emergency Management Performance Grant (EMPG) flows to the State and is subsequently allocated to counties on a per capita basis, requiring a 50% local match. These funds are used to enhance the ability of local emergency planning, response, and recovery. The 2017-2018 budget includes \$274,868 in revenue from this grant.

For planning efforts, this grant covers current emergency plans and annex revisions. FEMA priorities are adjusted annually, but flexibility is allowed in establishing specific local goals as long as they meet generic Federal goals.

Grant funds are also used for community outreach and preparedness, including eight planned emergency awareness campaigns using various techniques such as website and social media; presenting at organization meetings; event displays; media interaction; and group tours of the EOC. OES will conduct an annual pre-flood season briefing in fall 2017 for all local jurisdictions, with State and Federal agencies participating.

Training efforts in 2016-2017 focused on EOC staff development with participation by 34 employees from 10 County departments (Public Works, General Services, Probation, Public Health, Treasurer-Tax Collector, General Hospital, District Attorney, Employment and Economic Development, Information Systems, and Human Services). Plans for 2017-2018 include holding fall and spring EOC trainings. The EMPG funding also allows continuation of professional training as part of the OES succession plan.

Staff will continue to participate in local government exercises and County department exercises to test assigned Operational Area coordination procedures. OES also participates in annual dam failure exercises with 15 dam operators plus State and Federal agencies in order to test coordination procedures. For the Operational Area EOC, OES will select several dates from FEMA's monthly series of Virtual Table Top Exercises (VTTX) that provide a virtual forum for disaster training.

Flood Emergency Response Projects Statewide Grant

In 2015-2016, OES was awarded \$598,250 to administer the Round 2 State Department of Water Resources (DWR) Flood Emergency Response Projects Statewide grant. This

2026000000—Emergency Services Environmental Protection

grant is funded by Proposition 84 monies and assists in the development or revision of county and city flood emergency plans; flood response training programs; purchase of flood-fight supplies; and helps to build a close working relationship between local jurisdictions and State OES. Grant participants in San Joaquin County are from local water and irrigation agencies, the cities of Ripon and Escalon, and the County.

This grant award has an 18-month time line covering 2016-2017 and 2017-2018. The recommended 2017-2018 budget includes \$308,250 in grant funding. A Round 3 funding opportunity is likely for 2018-2019.

The first grant task is revising flood and evacuation planning for the County, and cities of Ripon and Escalon. Five new public safety evacuation maps and procedures are being developed, along with neighborhood evacuation brochures.

The second grant task funds development and delivery of seven Standardized Emergency Management System (SEMS)/National Incident Management System (NIMS)/Incident Command System (ICS) training courses - three for County employees, one each for Ripon and Escalon,

and two in the north and south unincorporated areas of the County. Another grant-funded training is a swift-water rescue course that will be open to County jurisdictions. The grant will also fund five table top exercises covering the cities of Ripon and Escalon, and one each in the north, central, and south unincorporated areas.

The third, final grant task allowed the purchase of flood-fight supplies including a temporary placement barrier product that was included in the OES 2016-2017 budget.

Hazard Mitigation Grant Program

In 2016-2017, OES was awarded \$100,000 from the FEMA Pre-Disaster Hazard Mitigation Grant Program. This planning grant will allow revision of the current FEMA-approved Multi-Jurisdictional Local Hazard Mitigation Plan (LHMP) before its 5-year renewal expiration in November 2017. With an approved plan, County departments may apply for Hazard Mitigation grants, or sponsor another local jurisdiction if that jurisdiction's enclosure is not approved by FEMA. With an approved LHMP, the County is eligible for increased State and Federal disaster reimbursements if authorized by the Governor or President.

_	Workload Data ——————————			Est./Act.	Projected
_	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Employee Preparedness Program				•	
Evacuation Drills	, 2	4	8,	8	26
Warden Training	1	2	4	4	4
Employee Preparedness Orientation	11	12	15	15	15
Facility Threat Plan Assistance	0	0	26	26	26
Department Plan Assistance	0	. 0	45	45	45
Disaster Responses	8	0	. 4	4	4

2026500000—Fish & Game

Environmental Protection

Steve Moore, Sheriff-Coroner-Public Administrator

Fish and Game Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$20,033	\$24,960	\$24,960	\$24,960	\$0
Services & Supplies	0	6,000	0	0	(6,000)
Other Charges	0	20,000	20,000	20,000	. 0
Operating Transfers Out	11,005	12,295	16,550	16,550	4,255
Total Appropriations	\$31,038	\$63,255	\$61,510	\$61,510	(\$1,745)
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$6,980	\$6,000	\$7,900	\$7,900	\$1,900
Fund Balance	24,058	57,255	53,610	53,610	(3,645)
Total Revenues	\$31,038	\$63,255	\$61,510	\$61,510	(\$1,745)
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

The Fish and Game Program provides funding for staff to enforce the Fish and Game Code and protect/assist the propagation of natural resources. This Program is fully supported by fines collected for Fish and Game violations and is operated at a level determined by available funding.

Major Budget Changes

Services & Supplies

> \$4,255 Increase

Increase in match for abandoned watercraft removal.

> (\$6,000)

Decrease in supply costs.

Program Discussion

The 2017-2018 recommended budget for Fish and Game totals \$61,510, including \$24,960 in overtime for the

Sheriff's Boating Safety and Patrol Units, in conjunction with the State Department of Fish and Game, to conduct fishing and hunting license checks and compliance with regulations. Enforcement will be conducted for dove and pheasant seasons, waterfowl hunting, and salmon and bass migrations.

The budget also includes \$20,000 to accommodate requests for allowable Fish and Game fund activities; \$9,550 in matching funds for a grant to remove abandoned vessels from the Delta; and \$7,000 for the Trout Stocking Program at Oak Grove Regional Park.

Fish & Game Fund

Costs in this budget are paid from the Fish and Game Fund (#20005), which receives approximately \$7,900 in annual revenue. For 2016-2017, the beginning fund balance was \$80,856. A total of \$53,610 of fund balance is designated for use in the 2017-2018 recommended budget.

2026500000—Fish & Game Environmental Protection

	Work	load Data			
		Est./Act.	Projected		
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Citations	291*	457*	250	317	284
Warnings	161*	268*	223	251	237
Enforcement Checks * Restated	869*	661*	563	1071	817

2024100000—Public Works-Flood Channel Maintenance

Environmental Protection

Kris Balaji, Public Works Director

General Fund	2015-2016 Actual	2016-2017 Approved	Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,056,372	\$2,664,446	\$2,883,055	\$2,883,055	\$218,609
Services & Supplies	77,610	101,169	143,938	143,938	42,769
Total Expenditures	\$2,133,982	\$2,765,615	\$3,026,993	\$3,026,993	\$261,378
Expenditure Reimbursements_	(2,133,982)	(2,765,615)	(3,026,993)	(3,026,993)	(261,378)
Total Appropriations	\$0	\$0	. \$0	\$0	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	28.0	28.0	28.0	28.0	0.0
Temporary (Full-Time Equivalent)_	2.1	2.1	2.1	2.1	0.0
Total Staffing	30.1	30.1	30.1	30.1	0.0

Purpose

The Flood Channel Maintenance budget provides funding for personnel who perform the maintenance of channels and levees within the San Joaquin County Flood Control and Water Conservation District Zones 9 and 10, and flood control maintenance for the San Joaquin Area Flood Control Agency (SJAFCA). Maintenance activities include vegetation management programs, repair of washouts and erosions, maintenance of patrol roads, removal of siltation and debris, and rodent control programs.

The Division maintains over 300 miles of project and non-project levees and flood control channels. Project channels are those constructed as part of a State or Federal flood control project. These projects are maintained in accordance with the State Department of Water Resources and the United States Army Corps of Engineers (USACE) mandates. Non-project channels are existing unimproved waterways that carry storm runoff. These channels are maintained as funding and work priorities allow.

Major Budget Changes

Salaries & Employee Benefits

	\$139,686	Salary and benefits adjustments.
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> \$78,923 Increase in contribution toward the unfunded retirement liability at 5%.

Services & Supplies

> \$38,268	Increase in Casualty insurance costs.
> \$12,646	Increase in radio maintenance costs
> (\$8,145)	Decrease in Workers' Compensation insurance costs.

Program Discussion

Enhanced maintenance programs for Federal project levees and channels will continue during 2017-2018 in an effort to address State and Federal inspection criteria. These efforts include meeting enhanced vegetation guidelines; addressing minimally acceptable and unacceptable inspection ratings related to erosion repairs; rodent control; encroachments; and structures going through levees that require visual inspection or pressure testing. These efforts are an integral part of maintaining full accreditation of County-maintained levees that provide critical urban flood protection.

Zone 9

The Flood Control and Water Conservation District Zone 9, consists of 110 miles of project levees and approximately 217 miles of non-project channels. The levels of service provided are identified in the annual Engineer's Report for Zone 9.

2024100000—Public Works-Flood Channel Maintenance Environmental Protection

In 2017-2018, the primary focus will remain on vegetation removal and rodent control along project channels to meet the USACE maintenance standards. Continued emphasis will be placed on addressing unauthorized urban and agricultural encroachments along Bear Creek, Calaveras River, and Mormon Slough. In 2016-2017, a video pipeline inspection system was obtained for Zone 9 to meet Federal requirements. This system will be implemented in 2017-2018.

The enhanced maintenance programs undertaken over the past ten years significantly reduced Zone 9 reserves. Budget reductions in the past two fiscal years avoided further depletion of the reserve, which has a projected balance of \$1.1 million at the end of 2016-2017. In order to ensure that services continue and levee accreditation is maintained, staff is working with the Flood Management Division on a Proposition 218 effort to increase revenue for Channel Maintenance.

Zone 10

The San Joaquin County Flood Control and Water Conservation District Zone No. 10 provides limited funding for emergency pumping in the event of a flood or emergency repairs to five miles of levee in the Woodbridge area. Levels of service provided are identified in the annual Engineers' Report. The fund balance as of March 31, 2017 is \$216,568 to support expenditures necessary to respond to an emergency flood event.

Assessment District 96-1

The SJAFCA has constructed improvements to various levees within Assessment District 96-1. The County maintains these improvements through a reimbursement agreement with SJAFCA. As the improvements age, increasing maintenance efforts are needed. Upon request, various special maintenance projects are performed for SJAFCA to provide enhanced flood protection within its jurisdiction. The allocation from SJAFCA is negotiated each year.

	Workload Data					
_		——Actual—		Est./Act. 2016-2017	Projected	
	2013-2014	2014-2015	2015-2016		2017-2018	
Weed Control (acres)	1,500	1,500	1,000	1,000	1,000	
Mowing (acres)	1,600	1,650	2,650	2,800	3,000	
Levee Clearing (acres)	1,000	1,050	1,050	1,200	1,500	
Rodent Control (acres)	2,600	2,650	1,650	1,400	1,800	
Erosion Control (cu yd/s*)	7,000	7,000	17,000	12,000	20,000	
Channel Debris Clearing (cu yd/s*)	22,000	22,050	32,050	35,000	35,000	
Patrol Road Maintenance (miles)	32	32	32	36	40	
Tree Trimming/Removal	3,600	3,650	3,000	3,000	2,50	
Rodent Hole Grouting (holes)	3,000	3,000	2,000	2,200	2,500	
Illegal Dumping (cu yd/s*)	1,200	1,500	1,000	2,000	2,500	

2026000150—Homeland Security Grants

Environmental Protection

Jerry Becker, Information Systems Director

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$90,794	\$302,400	\$235,448	\$235,448	(\$66,952)
Fixed Assets	703,639	435,515	858,968	858,968	423,453
Total Appropriations	\$794,433	\$737,915	\$1,094,416	\$1,094,416	\$356,501
Earned Revenues By Source					
Aid from Other Governments	\$768,228	\$737,915	\$1,094,416	\$1,094,416	\$356,501
Total Revenues	\$768,228	\$737,915	\$1,094,416	\$1,094,416	\$356,501
Net County Cost	\$26,205	\$0	\$0	\$0	\$0

Purpose

The State of California is responsible for administering more than \$2 billion in funds for homeland security, emergency management, justice programs, and victim services. The majority of these grant funds are distributed to local and regional entities to enable the most effective prevention, detection, response, and recovery efforts.

In 2011, Information Systems Division (ISD) assumed responsibility for overall grant management of the Homeland Security Grants allocated to San Joaquin County: Homeland Security Grant Program, and Urban Area Security Initiative. As Grant Administrator, ISD provides administrative oversight and financial management of the Homeland Security grant funds to ensure compliance with State and Federal laws, regulations, and policies.

Major Budget Changes

Services & Supplies

	(\$66,952)	Decrease in one-time project costs.
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Fixed Assets

> \$858,968 Radio communication towers for Clements, Manteca, and Tracy (3).

Revenue

> \$356,501 Increase in Homeland Security grant revenue.

Program Discussion

During 2016-2017, the Grant Administrator (ISD) met with the Local Approval Authority, which includes representatives from local police, local and rural fire, and emergency medical services agencies, to fund projects that directly support the County's first responders. The 2017-2018 proposed budget reflects the priorities established by the Local Approval Authority, and focuses on investing grant funds to support the region's multiyear Public Safety Interoperable Radio Communications Project and projects that benefit the County in the areas of law enforcement, fire protection, and medical response.

In 2017-2018, Homeland Security grant funds will be used to complete the following projects:

- ➤ Construction of a radio communications tower and equipment shelter in the town of Clements.
- Construction of a radio communications tower in the City of Tracy.
- > Implementation of security measures to protect the County's Public Safety Radio System.
- Purchase a radio communications tower for the City of Manteca. Construction of the project will begin in a future fiscal year.

In 2016-2017, the Department of Homeland Security grant funds were used to realize the following accomplishments:

- > Purchased a bomb robot for the City of Manteca.
- Purchased a data storage system for Public Health Services.

2026000150—Homeland Security Grants Environmental Protection

	Work	Ioad Data			
		Actual		Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Grants Administered	5	2	2	2	. 2
Value of Grants Administered	\$1,906,332	\$1,489,634	\$1,267,088	\$1,607,510	\$808,971

2026700000—LAFCo Contribution

Environmental Protection

Monica Nino, County Administrator

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Other Charges	\$210,000	\$210,000	\$210,000	\$210,000	\$0
Total Appropriations	\$210,000	\$210,000	\$210,000	\$210,000	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$210,000	\$210,000	\$210,000	\$210,000	\$0

Purpose

The Local Agency Formation Commission (LAFCo) is established under the provisions of the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000 (Government Code Sections 56000 - 57550). LAFCo is mandated in each California county for the purposes of discouraging urban sprawl, preserving open space and prime agricultural lands, efficiently providing government services, and encouraging the orderly formation and development of local agencies.

The five-member San Joaquin LAFCo consists of two County Supervisors, two Mayors or Council Members representing all the cities within the County, and a member of the general public. The LAFCo operating budget is governed by LAFCo, not by the Board of Supervisors. The County LAFCo budget reflects only the County's contribution toward the operation of the LAFCo, not the portion contributed by cities or other LAFCo revenues.

Program Discussion

The 2017-2018 recommended County contribution to LAFCo totals \$210,000, matching the total contribution amount from the seven cities within the County.

The preliminary LAFCo operating budget for 2017-2018 totals \$719,896 consisting of \$434,501 in salaries and benefits, and \$285,395 in operating expenses. Funding is provided by the County's contribution of \$210,000, the contribution from cities totaling \$210,000, filing fees and interest of \$20,950, and \$278,946 from LAFCo Contingency/Reserve funds, if needed.

2017-2018 Work Program

For 2017-2018, the LAFCo Work Program will include application processing for city and special district annexations, consolidations, reorganizations, and out-of-agency service requests. Municipal Service Reviews (MSRs) and Sphere-of-Influence (SOI) will be updated for the cities of Escalon, Lodi, Ripon, Stockton, and Tracy. MSRs and SOI updates will be completed for 22 reclamation districts, the County Rural Fire Districts, sewer districts and water districts. The Tracy Rural Fire District and City of Tracy fire service governance study will come before the Commission for review and approval in 2017. The file management and retention work program will continue throughout 2017-2018. The Commission will review and update, as needed, its operational policies and procedures in 2018-2019.

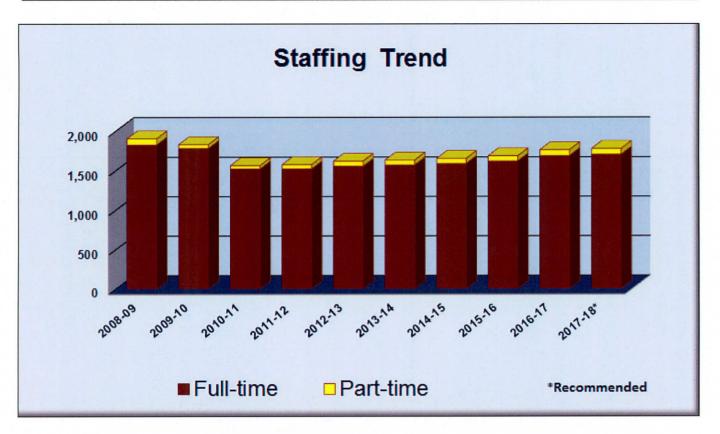


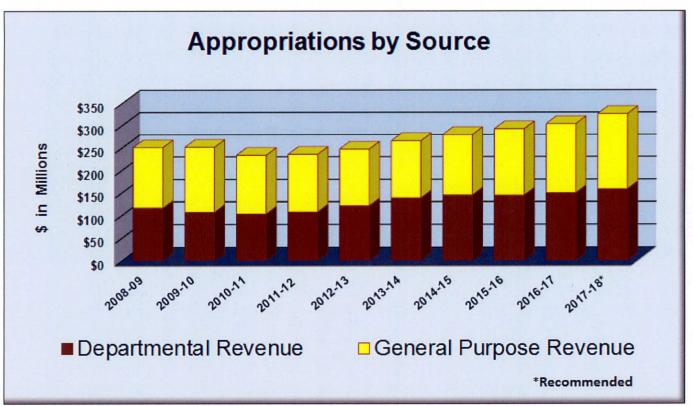
Law & Justice Appropriations

		Page Number	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease
District Attorn	ey					
2020200000	District Attorney	D-8	\$27,740,937	\$29,705,848	\$29,705,848	\$1,964,911
2020202000	Real Estate Fraud Prosecution	D-13	639,300	566,794	566,794	(72,506
2020204000	Family Justice Center	D-15	0	718,752	718,752	718,752
2020205000	Victim Assistance Center	D-16	688,134	782,134	782,134	94,000
2020206000	Consumer Fraud Proposition 64	D-18	2,544,748	2,894,911	2,894,911	350,163
2020209000	Child Abduction Unit	D-20	606,038	558,304	558,304	(47,734
2020210000	Narcotics Enforcement	D-22	38,000	177,115	177,115	139,115
2020212000	Auto Insurance Fraud	D-23	254,550	250,000	250,000	(4,550
2020216000	Workers' Compensation Insurance Fraud	D-24	474,333	475,000	475,000	667
2020278250	Criminal Restitution Program	D-27	199,665	191,963	191,963	(7,702)
2020281000	State COPS	D-28	250,000	250,000	250,000	(
	State Grant Programs	D-29	1,559,017	1,586,078	1,586,078	27,06
2020300000	Child Support Services	D-31	15,670,781	15,392,468	15,392,468	(278,313
2020400000	Public Defender	D-34	13,990,714	15,686,411	15,686,411	1,695,697
2021000000	Grand Jury	D-39	199,829	200,065	200,065	236
2021201000	Alcohol/Drug Alternative Program	D-40	391,724	406,005	406,005	14,281
2021274000	County Support to the Courts	D-42	11,215,758	11,939,431	11,939,431	723,673
2021300000	Court Assigned Counsel	D-43	5,269,587	5,269,783	5,269,783	196
Sheriff-Corone	er-Public Administrator	(8)				
2021602000	Boating Safety	D-48	1,664,333	1,773,180	1,773,180	108,847
2021615000	Mountain House	D-50	1,264,054	1,212,007	1,212,007	(52,047
2021619000	Animal Services	D-52	1,293,580	1,745,670	1,745,670	452,090
2021620000	Patrol	D-54	31,070,222	33,665,934	33,665,934	2,595,712
2021622000	Communications	D-57	4,849,500	5,009,097	5,009,097	159,597
2021626000	Detectives	D-59	9,753,496	9,991,187	9,991,187	237,691
2021628000	Records	D-62	3,578,836	4,088,148	4,088,148	509,312

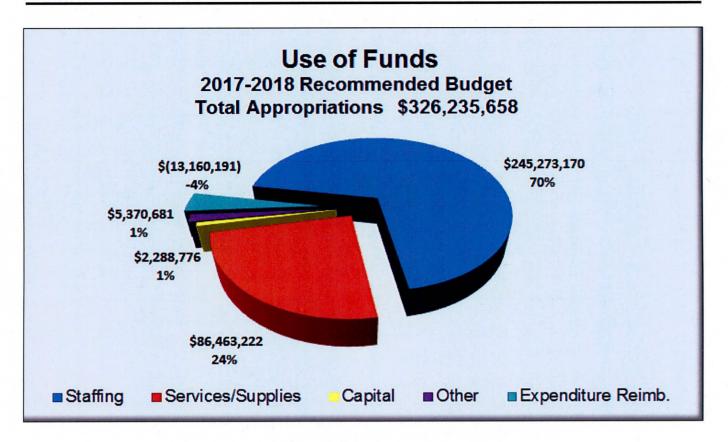
Law & Justice Appropriations

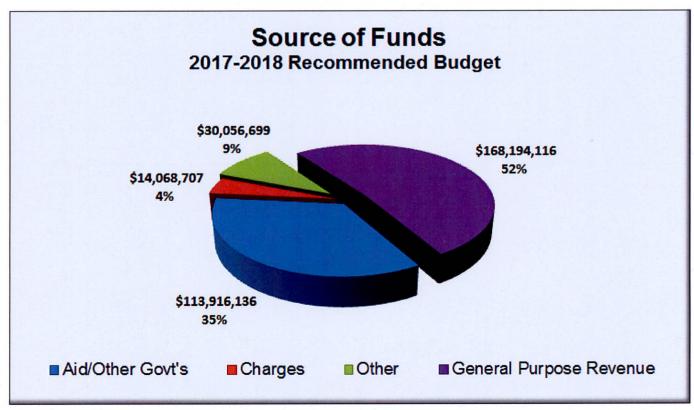
		Page Number	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
2021635000	Civil	D-64	1,976,020	2,343,324	2,343,324	367,304
2021640000	Coroner/Morgue	D-66	2,474,144	2,786,474	2,786,474	312,330
2021645000	Administration/Support Services	D-68	\$9,798,918	\$11,205,163	\$11,205,163	\$1,406,245
2021650000	Lathrop Police Contract	D-71	6,378,111	6,492,067	6,492,067	113,956
2021658000	Court Services	D-73	9,381,950	9,832,716	9,832,716	450,766
2022600000	Custody	D-75	53,644,349	55,831,080	55,831,080	2,186,731
2022610000	Local Community Corrections	D-79	5,780,877	6,118,152	6,118,152	337,275
2022620000	Work Programs	D-81	1,127,538	1,028,314	1,028,314	(99,224
2025700000	Public Administrator	D-83	463,930	498,774	498,774	34,844
	State COPS Patrol & Custody	D-85	517,311	1,336,085	1,336,085	818,774
	Operational Grants	D-87	1,387,069	2,427,374	2,427,374	1,040,305
	Special Fund Programs	D-89	1,662,716	1,694,953	1,694,953	32,237
2022621000	Correctional Health Services	D-91	9,698,423	11,644,569	11,041,924	1,343,501
Probation						
2022700000	Juvenile	D-99	5,251,660	5,752,438	5,752,438	500,778
2022702000	Adult & Pretrial Services	D-103	11,153,104	12,182,500	12,182,500	1,029,396
2022702510	Local Community Corrections	D-108	23,112,051	25,238,035	25,238,035	2,125,984
2022745000	Administration	D-112	4,836,125	4,911,497	4,911,497	75,372
2022785000	Juvenile Supplemental Law Enforcement Act	D-114	2,517,582	3,001,187	3,001,187	483,605
2022800000	Juvenile Detention	D-117	16,998,230	17,703,052	17,703,052	704,822
	Justice Assistance Grant	D-121	177,457	274,264	274,264	96,807
	Total - Law & Justice		\$303,544,701	\$326,838,303	\$326,235,658	\$22,690,957





Law & Justice Statistical Summary





2021201000—Alcohol/Drug Alternative Program

Law & Justice

Greg Diederich, Health Care Services Director

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures				. •	
Salaries & Benefits	\$281,406	\$324,621	\$339,860	\$339,860	\$15,239
Services & Supplies	53,470	67,103	66,145	66,145	(958)
Total Appropriations	\$334,876	\$391,724	\$406,005	\$406,005	\$14,281
Earned Revenues By Source					
Aid from Other Governments	\$156,369	\$160,028	\$164,413	\$164,413	\$4,385
Charges for Services	996	1,400	1,000	1,000	(400)
Miscellaneous Revenues	19	0	0	0	0
Total Revenues	\$157,384	\$161,428	\$165,413	\$165,413	\$3,985
Net County Cost	\$177,492	\$230,296	\$240,592	\$240,592	\$10,296
Allocated Positions	4.0	4.0	4.0	4.0	0.0

Purpose

The Alcohol/Drug Alternative Program (ADAP) is a discretionary program operated by Substance Abuse Services (SAS), in conjunction with Superior Court. The program provides an alternative to incarceration by releasing persons from jail conditionally on their own recognizance, provided they comply with program requirements. Participants are provided with information and education on the physical and social consequences of substance abuse, and random drug and alcohol testing is performed. Individuals testing positive and those with excessive absences are referred back to the Courts or the Probation Department and may be dismissed from the Program. Participants who are employed may continue to work, but are subject to random drug and alcohol testing and must attend ADAP evening classes twice per week.

ADAP serves as an interim program for clients waiting for other SAS services and provides treatment referrals for participants in need of additional or more intensive assistance. Individuals are assessed for need and financial ability to pay and referred to an appropriate program. When appropriate, ADAP makes referrals to General Education Diploma classes, and computer and job training.

Funding for ADAP consists mainly of Proposition 172 Sales Tax Revenue and General Fund support, with some revenue collected from participants.

Major Budget Changes

Salaries & Employee Benefits

> \$5,016	Salary and benefits adjustments.
> \$10,223	Increase in contributions toward the unfunded retirement liability at 5%.
Revenues	
> \$4,385	Increase in Proposition 172

Program Discussion

The 2017-2018 recommended budget for ADAP totals \$406,005, which is an increase of \$14,281 from 2016-2017. This change reflects salary and benefits adjustments, and contribution toward the unfunded retirement liability.

In the past few years, a number of factors have impacted the ADAP census. ADAP referrals have decreased as direct referrals to residential and outpatient programs by the Collaborative Courts have increased. Also, participation in marijuana education classes provided by ADAP has decreased with recent changes in marijuana legislation. The 2017-2018 budget reflects a slight reduction in anticipated revenue from conducting marijuana education classes based on actual experience during 2016-2017.

2021201000—Alcohol/Drug Alternative Program Law & Justice

To address the reduction in the ADAP client caseload referred by the courts, ADAP will begin providing interim services for justice-involved clients on treatment program wait lists and for those involved in Probation pre-trial monitoring. ADAP will also coordinate with the court to offer ADAP services as a sanction for those discharged from residential treatment before they are readmitted.

_	Workle	oad Data ——Actual—	Est./Act.	Projected	
_	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Regular Caseload Referred by Court	1,151	889	514	261	140
Regular Admissions to Program	571	463	279	143	70
Average Daily Attendance	21	19	17	10	10
Percent of Program Completers Who Remained Crime-Free for One		· .			
Year After ADAP	98%	99%	93%	99%	99%
Percent of Participants Who Are Employed, in School, or Actively					
Seeking Employment	42%	45%	42%	62%	61%
Percent of Participants Who					•
Complete Program Requirements	51%	57%	68%	59%	59%
Marijuana Education Classes	21	15	10	5	4

All District Attorney Budgets

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease)
Expenditures			-		
Salaries & Benefits	\$28,969,062	\$34,043,847	\$37,294,836	\$37,294,836	\$3,250,989
Services & Supplies	5,534,707	7,056,394	7,198,803	7,198,803	142,409
Fixed Assets	36,510	336,000	88,115	88,115	(247,885)
Operating Transfers Out	0	27,500	166,615	166,615	139,115
Total Expenditures	\$34,540,279	\$41,463,741	\$44,748,369	\$44,748,369	\$3,284,628
Expenditure Reimbursements	(4,536,674)	(6,469,019)	(6,591,470)	(6,591,470)	(122,451
Total Appropriations	\$30,003,605	\$34,994,722	\$38,156,899	\$38,156,899	\$3,162,177
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$3,000	\$2,400	\$2,400	\$2,400	\$0
Interest/Rents	216	200	200	200	0
Aid from Other Governments	9,437,010	9,256,709	10,161,615	10,161,615	904,906
Charges for Services	316,385	380,000	374,900	374,900	(5,100
Miscellaneous Revenues	88,628	39,800	178,915	178,915	139,115
Operating Transfers In	2,323,916	3,923,548	4,408,435	4,408,435	484,887
Fund Balance	(129,707)	0	0	0	0
Total Revenues	\$12,039,448	\$13,602,657	\$15,126,465	\$15,126,465	\$1,523,808
Net County Cost	\$17,964,157	\$21,392,065	\$23,030,434	\$23,030,434	\$1,638,369
Allocated Positions	200.0	234.0	238.0	238.0	4.0
Temporary (Full-Time Equivalent)	3.9	9.7	8.5	8.5	(1.2
Total Staffing	203.9	243.7	246.5	246.5	2.8

This is a summary of the budgets administered by the District Attorney's Office:

•	
2020200000	District Attorney
2020202000	Real Estate Fraud Prosecution
2020204000	Family Justice Center
2020205000	Victim Assistance Center
2020206000	Consumer Fraud Proposition 64
2020209000	Child Abduction Unit
2020210000	DA Narcotics Enforcement
2020212000	Auto Insurance Fraud Prosecution
2020216000	Workers' Compensation Insurance Fraud
2020217000	Public Assistance Fraud Prosecution
2020278250	.Criminal Restitution Program
2020281000	DA State COPS
	State Grant Programs
	2020202000 2020204000 2020205000 2020206000 2020209000 2020210000 2020212000 2020216000 2020217000 2020278250

Board Strategic Priorities 2016-2017 through 2018-2019

Ensure Fiscal Responsibility

The District Attorney recently completed a comprehensive review of all fiscal practices and procedures in the Department. Over the course of eighteen months, and with the perspective of a qualified outside consultant, several recommendations are now in the process of implementation. The goal is to ensure greater fiscal responsibility. Some key areas include:

- > Active budget monitoring and increased fiscal oversight.
- > Sound internal controls and delegation of processes.
- Timeliness in preparing and submitting all necessary financial documents.

Summary

Law & Justice

- Increased transparency and a proactive partnership with the Auditor-Controller.
- ➤ Identifying and pursuing new revenue opportunities through grant funding and Public Safety partnerships.

Promote Good Governance and Increase Organizational Capabilities

To broaden public services to victims and witnesses, public transparency, and trust, the Department will continue to enhance its outreach programs, public awareness, and e-media resources. The District Attorney website will expand to include speaker request forms, commonly asked questions, and resource guides to prevent individuals from becoming victims. The site will feature multiple languages to address the needs of the community. Also, the creation of the subpoena team will allow easy access to victims and witnesses to receive regular updates.

Improve Public Safety and Enhance Overall Criminal Justice System

For 2016-2017 through 2018-2019, the Department seeks to increase public awareness of proactive victim prevention through community driven solutions to predict and prevent criminal behavior, deter youth from becoming involved in gangs and narcotics, empower youth with awareness of human trafficking, and prevent harm to children. Keeping the community informed of ongoing economic crimes, embezzlement, identity theft, welfare fraud, insurance and Workers' Compensation fraud, and elder abuse is key to developing community buy-in to the Department's mission. To be sure, this is a massive undertaking but one made more transparent with the effective use of social media and traditional web-based education in multiple languages as well as changing the way to prosecute low-level offenders.

There are numerous costs associated with prosecuting low-level offenders, which have not resulted in a significant reduction in crime, nor decreased the costs associated with arrest, prosecution, defense, court, and incarceration. The unintended results have lead to continuing criminal activity, impacting the community both economically and emotionally. To create a better use of resources, the Department partners with Law Enforcement, the Public Defender, Courts, Behavioral Health, and Probation when possible. Modeling a program after the Nationally recognized Seattle LEAD Program (Law Enforcement Arrest Deferral) allows law enforcement to defer adult low-level offenders to a case manager with an agreement that the underlying low-level offense will be dismissed in

exchange for connecting to services. The government agencies along with community based organizations will provide wraparound services and assistance to prevent the client from re-entering the system and prevent further harm to the community. This will result in a decrease in prosecutions for misdemeanors and low-level felonies. In 2016, the Department handled over 22,000 misdemeanors. With projected increases of population growth, potential financial uncertainty, and an increase in mental health issues, addiction, and homelessness, there is greater likelihood the number of misdemeanors will continue to rise. Alternative solutions must be sought to prevent rising costs and harm to the community.

The Department continues to increase services in a timely manner for victims and witnesses through the implementation of the subpoena team, and the assistance from the District Attorney's Investigative Assistance unit, the Family Justice Center, and Victim Services.

Proposition 172

In 1993, Proposition 172 established a permanent Statewide half-cent sales tax to provide funding for qualifying public safety programs. Funds are collected by the State Board of Equalization and apportioned to each county based on its proportionate share of Statewide taxable sales.

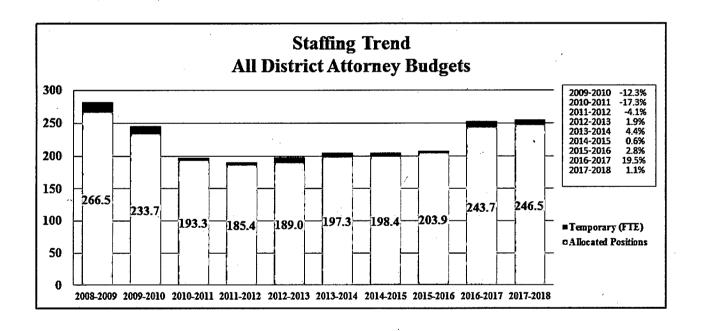
Assembly Bill (AB) 2788 created a Maintenance of Effort (MOE) provision requiring cities and counties to maintain funding levels to public safety programs, which receive Proposition 172 funds. AB 2788 also established 1992-1993 as the MOE Base Year and required an adjustment to MOE levels based on the annual change in Proposition 172 revenues. In 1992-1993, the total for all qualifying budgets in San Joaquin County was \$68,997,254 (Base Year).

The current program allocation formula for San Joaquin County was established by the Board on May 24, 1994, which allocates Proposition 172 revenue to the Sheriff (68.1%), Probation (13%), District Attorney (11%), and the Public Defender/Court Assigned Counsel (7.9%).

In 2016-2017, the MOE for all qualifying public safety programs was \$101,280,958. The County's adjusted AB 2788 Certification for 2016-2017 was \$200,156,470. Overall, the General Fund provided overmatching funds of \$98,875,512 to all qualifying public safety programs. Not all budgets are included for each public safety department. The District Attorney's portion of the MOE was \$11.4 million. The chart below illustrates that County General Funds provided approximately \$15.6 million above the required MOE for 2016-2017.

Public Safety Fund (Proposition 172) - AB 2788 Maintenance of Effort

	AB 2788 Adjustments				,			
2016-2017	State/Federal	Charges for	Trust	Fixed	Adjusted	1992–1993	Prop 172	Overmatch
Adopted	Grant	Services	runu	Assets	AB 2700	Dase real	IVIOE	Overmaton
27,740,937	(\$116,142) (635,470)	(\$375,000)	(\$739,500)	\$0	\$26,510,295 464,534	\$7,629,626 138,634	\$11,199,516 203,501	\$15,310,779 261,033
	, , ,			· -	· · · · · · · · · · · · · · · · · · ·	<u></u>		\$15,571,812
5	Adopted	Adopted Grant 27,740,937 (\$116,142) 1,100,004 (635,470)	2016-2017 State/Federal Charges for Adopted Grant Services 27,740,937 (\$116,142) (\$375,000) 1,100,004 (635,470) 0	2016-2017 State/Federal Charges for Trust Adopted Grant Services Fund 27,740,937 (\$116,142) (\$375,000) (\$739,500) 1,100,004 (635,470) 0 0	2016-2017 State/Federal Charges for Trust Fixed Adopted Grant Services Fund Assets 27,740,937 (\$116,142) (\$375,000) (\$739,500) \$0 1,100,004 (635,470) 0 0 0	2016-2017 State/Federal Charges for Trust Fixed Adjusted Adopted Grant Services Fund Assets AB 2788 27,740,937 (\$116,142) (\$375,000) (\$739,500) \$0 \$26,510,295 1,100,004 (635,470) 0 0 0 464,534	2016-2017 State/Federal Charges for Trust Fixed Adjusted 1992–1993 Adopted Grant Services Fund Assets AB 2788 Base Year 27,740,937 (\$116,142) (\$375,000) (\$739,500) \$0 \$26,510,295 \$7,629,626 1,100,004 (635,470) 0 0 0 464,534 138,634	2016-2017 State/Federal Charges for Trust Fixed Adjusted 1992–1993 Prop 172 Adopted Grant Services Fund Assets AB 2788 Base Year MOE 27,740,937 (\$116,142) (\$375,000) (\$739,500) \$0 \$26,510,295 \$7,629,626 \$11,199,516 1,100,004 (635,470) 0 0 0 464,534 138,634 203,501



All Probation Budgets

	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease
	1100001	турготса	Requesteu	Trecommended	(20010030
Expenditures					
Salaries & Benefits	\$35,016,688	\$40,130,622	\$43,363,566	\$43,363,566	\$3,232,944
Services & Supplies	15,955,159	22,268,859	24,660,735	24,660,735	2,391,876
Other Charges	903,774	810,204	1,110,104	1,110,104	299,900
Fixed Assets	18,445	0	0	0	C
Operating Transfers Out	5,002,260	5,843,039	6,185,038	6,185,038	341,999
Total Expenditures	\$56,896,326	\$69,052,724	\$75,319,443	\$75,319,443	\$6,266,719
Expenditure Reimbursements	(4,291,618)	(5,006,515)	(6,256,470)	(6,256,470)	(1,249,955
Total Appropriations	\$52,604,708	\$64,046,209	\$69,062,973	\$69,062,973	\$5,016,764
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$16,730	\$20,700	\$19,200	\$19,200	(\$1,500
Interest/Rents	61,120	52,718	91,759	91,759	39,041
Aid from Other Governments	36,188,527	39,795,970	43,508,376	43,508,376	3,712,406
Charges for Services	523,070	452,672	524,722	524,722	72,050
Miscellaneous Revenues	102,857	264,600	41,476	41,476	(223,124
Operating Transfers In	118,225	129,000	133,630	133,630	4,630
Fund Balance	(4,839,960)	228,910	(311,808)	(311,808)	(540,718
Total Revenues	\$32,170,569	\$40,944,570	\$44,007,355	\$44,007,355	\$3,062,785
Net County Cost	\$20,434,139	\$23,101,639	\$25,055,618	\$25,055,618	\$1,953,979
Allocated Positions	336.0	346.0	339.0	339.0	(7.0
Temporary (Full-Time Equivalent)	16.3	18.9	17.1	17.1	(1.8
Total Staffing	352.3	364.9	356.1	356.1	(8.8)

This is a summary of the budgets administered by the Probation Department:

	•	
>	2022700000	Juvenile Probation
>	2022702000	Adult Probation
>	2021200000	Pretrial Services
>	2022702300	SB 678
>	2022702510	Local Community Corrections- AB 109
	2022745000	Administration
>	2022800000	Juvenile Detention
>	2023024000	Justice Assistance Grant (JAG)
>	2022785000	Juvenile Supplemental Law Enforcement Act (JSLEA)

Board Strategic Priorities 2016-2017 through 2018-2019

Ensure Fiscal Responsibility

The Probation Department demonstrates sound fiscal responsibility. The Department accurately estimates outside revenue streams, provides fiscal oversight, and monitors expenditures to remain in compliance with department budgets. Additionally, vacancies are actively managed to reflect upcoming forecasts for outside revenue streams that may negatively impact the Department. The Department has returned unspent General Fund contributions to the County for the past five years. Additionally, many processes have been put in place to increase transparency and accountability in service provision as well as fiscal and programmatic oversight.

Summary

Law & Justice

Promote Good Governance and Increase Organizational Capabilities

Through initiatives, such as AB 109, the Positive Youth Justice Initiative, and the Reducing Racial and Ethnic Disparities Grant, the Department actively collaborates with a variety of stakeholders that include public and private agencies, community and faith-based organizations, as well as youth, families, and the formerly incarcerated. This multi-prong collaborative approach improves service delivery through increased transparency and inclusion, two principles valued by the Department.

Over the next two years, the Department will implement a Succession Plan to include workforce training, retention, recruitment, and hiring. Additionally, the Department will work with the Information Systems Division to update and improve the website, which will assist clients with locating information about Department services.

Improve Public Safety and Enhance Overall Criminal Justice System

The Department continues to improve public safety and enhance the overall criminal justice system. This is accomplished by the Department's commitment to employ the eight Principles of Effective Interventions in service delivery. Through meta-analysis of the research, these principles have been proven to be effective at reducing recidivism. Principles include: 1) assessing actuarial risk; 2) enhancing intrinsic motivation; 3) targeting interventions; 4) skill train with directed practice; 5) increasing positive reinforcement; 6) engaging ongoing support in natural communities; 7) measure relevant practices; 8) and measurement feedback.

Below are the specific strategies the Department performs in these areas:

Assessing Actuarial Risk - The Department utilizes a variety of validated risk and need assessment instruments to ensure we provide services to those individuals at highest risk of committing future crimes. When dealing with juvenile offenders, we use the Detention Risk Assessment Instrument (DRAI), the Positive Achievement Change Tool (PACT), the Massachusetts Youth Screening Instrument (MAYSI-II), and the Juvenile Sex Offense Recidivism Risk Assessment Tool - II (JSORRAT-II). When dealing with adult offenders, we use the Virginia Pretrial Risk Assessment Instrument (VPRAI), the Static Risk Assessment Offender Needs Guide (STRONG), and the Static Sex Offender Risk Assessment Instrument (STATIC-99R). Research has shown that services should be prioritized to the highest risk offenders, as providing services to low risk offenders can actually increase recidivism.

Over the next two years, the Department will continue to normalize these tools for our local population.

2. Enhancing Intrinsic Motivation — All Probation Officers are trained in Motivational Interviewing, which is a style and method of communication used to help people overcome their ambivalence toward behavior change. Additionally, all Officers are trained in Effective Practices in Community Supervision (EPICS), where Officers teach structured social learning and cognitive behavioral interactions in one-on-one interactions with the client. Monthly EPICS sessions are structured with a check-in, review, modeling an intervention, and homework assignments.

Over the next two years, the Department will continue to train new Officers and provide booster trainings to current Officers on Motivational Interviewing and EPICS. Both trainings include a component where interactions with clients are audio-taped. This provides an opportunity for recordings to be reviewed and the Officer can receive coaching on their use of the strategy. Additionally, the Department will train all staff in the Juvenile Detention Officer series on Motivational Interviewing.

3. Targeting Interventions — This includes the principles of risk, need, responsiveness, dosage, and treatment. The Department provides more intensive services to high-risk offenders, referring and providing interventions that target their top three criminogenic needs. The goal is to match treatment to the type of client, and matching style and methods of communication with the client's stage of change readiness. High-risk clients should attend 200 hours of Cognitive Behavioral Treatment (CBT classes) to effectively reduce recidivism. CBT focuses on current risk/need factors and is action oriented, using a proactive and strategic approach to supervision and case planning.

During 2016-2017, the Department focused on redesigning program offerings to increase the dosage hours of CBT. This programming redesign has been implemented throughout the adult supervision units. For 2017-2018, the Department will be replicating this program redesign for the juvenile supervision units and will continue to work on refining and expanding this process so that all clients receive the required number of hours.

4. Skill Train with Directed Practice – All Probation Officers are trained in at least one cognitive behavioral intervention. Officers use this training to facilitate formal groups with clients as well as utilize these skills in routine interactions with the clients. The skills taught to our clients are role-played, providing opportunity for the client to practice the pro-social skill.

Over the next two years, the Department will continue to train new Officers in CBT curricula. The Department will continue to work with the University of Cincinnati Correctional Institute to review and modify the curriculum offerings throughout the Department.

5. Increasing Positive Reinforcement – The Department follows a Rewards Matrix that provides positive reinforcement to clients when they display pro-social attitudes and behaviors. Conversely, the Department also follows a Sanctions Matrix, which provides swift, certain, and clear responses to violations of probation. This Matrix takes into account the risk level of the clients, the severity of the violation, and provides a range of responses to match the client's individual needs.

Over the next two years, the Department will continue to review the Reward and Sanctions Matrices for juvenile and adult offenders to promote achievement of the intended outcomes.

6. Engage On-Going Support in Natural Communities The Department partners with various communitybased organizations through AB 109 and the Positive Youth Justice Initiative to realign and actively engage pro-social supports for clients in their communities. These agencies actively recruit family members, spouses, and supportive others in the client's immediate environment to positively reinforce desired behaviors.

Over the next two years, the Department will implement and expand the 10K Moonshot through the Google Government Innovation Lab to create virtual multi-disciplinary teams for the clients under supervision. This requires all the stakeholders in the clients' life to work together to reinforce positive, pro-social behaviors and assist with behavior change.

 Measure Relevant Processes and Practices – The Department assesses offender change in cognitive and skill development and evaluates offender recidivism. The Department is committed to using data to drive decision-making and regularly conducts a variety of evaluation studies to measure the impact of efforts at reducing recidivism. A Continuous Quality Improvement (CQI) process has also been implemented to ensure employee performance is being assessed in areas of group facilitation and program fidelity.

Over the next two years, the Department will expand the CQI work to ensure all Officers are showing proficiency at CBT group facilitation. These findings will be presented on a dashboard highlighting the proficiency of Officers at the unit, division, and department level.

8. Provide Measurement Feedback – This principle includes: 1) providing feedback to clients regarding progress; 2) monitoring and evaluating the delivery of services and fidelity to procedures promoting accountability and maintaining integrity to the Department's mission; and, 3) performing regular performance audits and case reviews to keep staff focused on the goal of reducing recidivism through the use of evidence based principles.

Over the next two years, as indicated above, the Department will continue to work on these principles. While regular performance audits and case reviews are currently conducted, the Research and Evaluation Unit will assist by creating electronic processes and reports designed to improve consistency and efficiency.

The Department anticipates the enhanced service delivery as outlined above, will occur with current funding streams. However, if one of those funding streams is significantly reduced or eliminated, it would hinder the Department's ability to further these goals.

Proposition 172

In 1993, Proposition 172 established a permanent statewide half-cent sales tax to provide funding for qualifying public safety programs. Funds are collected by the State Board of Equalization and apportioned to each county based on its proportionate share of statewide taxable sales.

Assembly Bill (AB) 2788 created a Maintenance of Effort (MOE) provision requiring cities and counties to maintain funding levels to public safety programs which receive Proposition 172 funds. AB 2788 also established 1992-1993 as the MOE base year and required an adjustment to MOE levels based on the annual change in Proposition 172 revenues. In 1992-1993, the total for all qualifying budgets in San Joaquin County was \$68,997,254 (Base Year).

Summary

Law & Justice

The current program allocation formula for San Joaquin County was established by the Board on May 24, 1994, which allocates Proposition 172 revenue to the Sheriff (68.1%), Probation (13%), District Attorney (11%), and the Public Defender/Court Assigned Counsel (7.9%).

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Public Safety Fund (Proposition 172) – AB 2788 Maintenance of Effort

		AB 2788 Adjustments				•			
	2016-2017	State/Federal	Charges for	Trust	Fixed	Adjusted	1992–1993	Prop 172	
Probation	Adopted	Grant	Services	Fund	Assets	AB 2788	Base Year	MOE	Overmatch
Pretrial	\$1,098,674	\$0	\$0	\$0	\$0	\$1,098,674	\$486,729	\$714,469	\$384,205
ADAP	391,724	0	0	0	. 0	391,724	180,223	264,549	127,175
Juvenile	5,251,660	(689,682)	(7,385)	0	0 -	4,554,593	2,791,363	4,097,437	457,156
Adult	7,502,870	(813,834)	(750)	(60,000)	0	6,628,286	2,464,566	3,617,732	3,010,554
Administration	4,836,125	(1,357,883)	0	(69,000)	0	3,409,242	899,269	1,320,036	2,089,206
Juvenile Hall	16,998,230	(796,492)	0	0	0	16,201,738	4,257,141	6,249,050	9,952,688
Total	\$36,079,283	(\$3,657,891)	(\$8,135)	(\$129,000)	\$0	\$32,284,257	\$11,079,291	\$16,263,273	\$16,020,984

	2015-2016	2016-2017	2017-2018	2017-2018	Increase (Decrease)	
General Fund	Actual	Approved	Requested	Recommended		
Expenditures						
Salaries & Benefits	\$114,713,358	\$118,987,477	\$126,699,839	\$126,699,839	\$7,712,362	
Services & Supplies	24,980,573	28,464,666	30,453,766	30,453,766	1,989,100	
Other Charges	361,474	365,000	678,118	678,118	313,118	
Fixed Assets	484,965	1,264,527	2,185,661	2,185,661	921,134	
Operating Transfers Out	91,005	92,295	96,550	96,550	4,255	
Total Expenditures	\$140,631,374	\$149,173,965	\$160,113,934	\$160,113,934	\$10,939,969	
Expenditure Reimbursements	(1,186,621)	(1,012,756)	(941,725)	(941,725)	71,031	
Total Appropriations	\$139,444,753	\$148,161,209	\$159,172,209	\$159,172,209	\$11,011,000	
Earned Revenues By Source						
Taxes	\$157,953	\$157,953	\$162,104	\$162,104	\$4,151	
Licenses/Permits/Franchises	88,791	72,500	78,300	. 78,300	5,800	
Fines/Forfeitures/Penalties	120,694	133,000	141,900	141,900	8,900	
Interest/Rents	15,183	200	100	100	(100	
Aid from Other Governments	39,251,152	38,592,327	40,578,592	40,578,592	1,986,265	
Charges for Services	11,490,277	11,607,359	12,076,681	12,076,681	469,322	
Miscellaneous Revenues	76,041	106,790	101,690	101,690	(5,100	
Operating Transfers In	15,207,836	18,539,923	19,764,323	19,764,323	1,224,400	
Fund Balance	(206,961)	102,556	843,174	843,174	740,618	
Total Revenues	\$66,200,967	\$69,312,608	\$73,746,864	\$73,746,864	\$4,434,256	
Net County Cost	\$73,243,786	\$78,848,601	\$85,425,345	\$85,425,345	\$6,576,744	
Allocated Positions	795.0	817.0	832.0	832.0	15.0	
Temporary (Full-Time Equivalent)	25.7	26.7	28.2	28.2	1.5	
Total Staffing	820.7	843.7	860.2	860.2	16.5	

This is a summary of the budgets administered by the Sheriff's Office:		> 2021650000 > 2021658000	Lathrop Police Contract Court Services	
> 2021602000	Boating Safety	> 2022600000	Custody	
> 2021615000	Mountain House	> 2022610000	Local Community Corrections	
> 2021619000	Animal Services	> 2022620000	Work Programs	
> 2021620000	Patrol	> 2025700000	Public Administrator	
> 2021622000	Communications	> 2026500000	Fish & Game Propagation	
> 2021626000	Detectives		1 0	
> 2021628000	Records		Burials	
> 2021635000	Civil	>	State COPS Patrol & Custody	
> 2021640000	Coroner/Morgue	>	Operational Grants	
> 2021645000	Administration/Support Services	>	Special Fund Programs	

Summary

Law & Justice

Board Strategic Priorities 2016-2017 through 2018-2019

Ensure Fiscal Responsibility

- > Executive group actively seeks and is receptive to finance team's suggestions and input.
- Monitor fiscal results monthly and quarterly, investigating and reporting upon variances ensuring transparency and control.
- > Funding requests substantiated and vetted through the budgeting process, at multiple levels, ensuring best utilization of available resources as well as a commitment to truth in budgeting.
- Sound internal controls regularly revisited ensuring compliance with applicable policy and procedure as well as applicable laws and regulations.
- > Proactive partnership with the Auditor-Controller with respect to internal controls.
- Multiple levels of internal reviews over expenditures and revenues ensuring proper coding, recording, and approvals.
- > Grant monitoring to ensure compliance with funding source requirements.
- > Active participation in the California State Sheriffs' Association financial managers' forum.
- > PeopleSoft Governance Committee Participation.

Promote Good Governance and Increase Organizational Capabilities

- Adherence to Law Enforcement Ethics and Department's conflict of interest code.
- > Executive group actively involved at all levels of operation including finance and internal controls.
- ➤ Plans in development to start a pilot program (tentatively August 2017) to relieve day shift patrol units from handling Coroner cases by temporarily assigning two additional Coroner Investigators to the unit. The Department will measure the activity and the levels of productivity during day shift to determine if permanent additional Coroner Investigator positions are needed.
- ➤ During 2016-2017, hired a second on-staff Forensic Pathologist. The Department may review the possibility of adding a third Forensic Pathologist, pending analysis of workload.

Improve Public Safety and Enhance Overall Criminal Justice System

- Ongoing recruitment of Deputies, Correctional Officers, and civilian staff.
- ➤ The Department has received an award of \$32.3 million from the State Board of Corrections (BSCC), to build a new medium security detention facility. Additional funding is being sought under Senate Bill 844 (SB 844). Most recently, the BSCC Executive Steering Committee did not recommend San Joaquin County for funding under SB 844. Funding recommendations will be formally presented to the BSCC in June 2017.
- ➤ Continue to explore conversion of vacant G,H,I Barracks into a true detox facility to eliminate booking individuals for drunk kick out.
- ➤ Continued implementation and focus on the Community Car Program. The 2017-2018 recommended budget includes the fifth year of the five-year build out of the Community Car Program adding a Lieutenant and seven Deputies.
- ➤ Law Enforcement Explorers attended the National Law Enforcement Explorer competition in Arizona during 2016-2017 and were awarded two certificates of achievement.
- ➤ Phase I implementation of body worn cameras (testing phase) began September 2016.
- Currently developing the design of a new County Morgue Facility that has been identified for replacement.
- > Continued deployment of the airplane on weekends to support patrol operations.
- ➤ New Integrated Ballistics Information System purchased as the first phase to build a Firearms Investigation unit with a qualified Firearms Examiner.

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Summary Law & Justice

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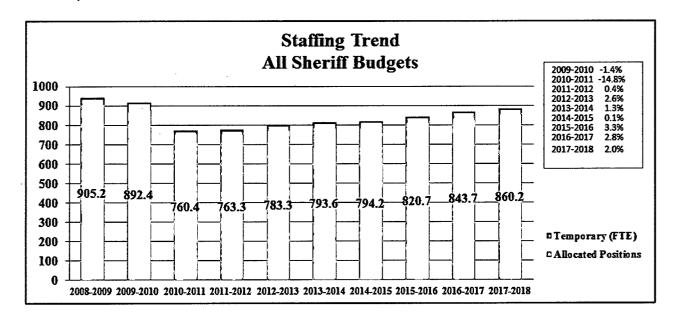
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Public Safety Fund (Proposition 172) – AB 2788 Maintenance of Effort

		AB 2788 Adjustments							
	2016-2017	State/Federal	Charges for	Trust	Fixed	Adjusted	1992–1993	Prop 172	
Sheriff	Adopted	Grant	Services	Fund	Assets	AB 2788	Base Year	MOE	Overmatch
Boating Safety	\$1,664,333	(\$686,596)	\$0	\$0	\$0	\$977,737	\$504,000	\$739,821	\$237,916
Patrol	31,070,222	(304,665)	(254,152)	(160,000)	(227,868)	30,123,537	8,619,072	12,651,922	17,471,615
Communicat.	4,849,500	(16,000)	(134,000)	0	0	4,699,500	1,795,358	2,635,403	2,064,097
Detectives	9,753,496	(50,000)	(70,000)	0	(114,580)	9,518,916	2,057,798	3,020,638	6,498,278
Records	3,578,836	(2,500)	(198,612)	0	0	3,377,724	2,893,710	4,247,672	(869,948)
Civil	1,976,020	0	(745,784)	0	0	1,230,236	681,465	1,000,321	229,915
Admin/Support	7,165,208	(92,485)	(318,505)	(94,190)	0	6,660,028	1,926,664	2,828,147	3,831,881
Info. Systems	2,633,710	. 0	(96,141)	0	0	2,537,569	-	0	2,537,569
Custody	53,644,349	(1,094,434)	(200,000)	(4,500)	(60,136)	52,285,279	23,108,943	33,921,580	18,363,699
Work Prog's	1,127,538	0	0	0	0	1,127,538	686,643	1,007,922	119,616
Correct. Hith	9,698,423	0	0	0	0	9,698,423	-	0	9,698,423
Total	\$127,161,635	(\$2,246,680)	(\$2,017,194)	(\$258,690)	(\$402,584)	\$122,236,487	\$42,273,653	\$62,053,426	\$60,183,061



Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	(Decrease)
Expenditures					
Salaries & Benefits	\$11,639,335	\$13,359,165	\$13,058,042	\$13,058,042	(\$301,123)
Services & Supplies	2,568,432	2,301,616	2,319,426	2,319,426	17,810
Fixed Assets	81,562	10,000	15,000	15,000	5,000
Total Appropriations	\$14,289,329	\$15,670,781	\$15,392,468	\$15,392,468	(\$278,313)
Earned Revenues By Source					
Interest/Rents	\$7,232	\$3,200	\$2,950	\$2,950	(\$250)
Aid from Other Governments	14,224,836	15,670,781	15,274,722	15,274,722	(396,059)
Miscellaneous Revenues	814	0	114,796	114,796	114,796
Fund Balance	56,447	(3,200)	0	0	3,200
Total Revenues	\$14,289,329	\$15,670,781	\$15,392,468	\$15,392,468	(\$278,313
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	147.0	144.0	144.0	144.0	0.0

Purpose

The Department of Child Support Services (DCSS) collects, disburses, and accounts for child support payments under the Title IV-D Child Support Enforcement Program. In its enforcement capacity, the DCSS establishes legal paternity, and establishes and enforces support orders.

Board Strategic Priorities 2016-2017 through 2018-2019

Ensure Fiscal Responsibility

DCSS strongly supports the goal to ensure fiscal responsibility of the County. DCSS does not request additional funds from the County to offer child support services. DCSS uses State funding and Federal grant funds as its only revenue sources. However, State funding has remained static for 13 years and is making it more difficult to offer the same level of services that families receive throughout California. Without an immediate increase in the State allocation amount, DCSS will struggle to offer comparable child support services to the children and families of the County.

Promote Good Governance and Increase Organizational Capabilities

DCSS offers a leadership program to all staff, regardless of time in office or position. The goal is to promote succession planning and provide leadership opportunities for staff who are interested in becoming future leaders in the Department and County. As of April 2017, the Department will have 22 staff who have taken advantage of the leadership program and plans are underway to offer a third class.

The Department continues to sharpen its focus on offering services using updated processes and technology. It has undergone a multiyear effort to review and update its entire menu of business processes. The goal of this effort is to eliminate redundancies and ensure processes are updated to enable staff to work smarter and not harder.

The Department also continues to review technology. This year, Lobby Central will be implemented in the Department which will allow staff to track appointments and statistics electronically rather than manually.

Improve Public Safety and Enhance Overall Criminal Justice System

The Department recently upgraded its entire security camera system so the DCSS building and perimeter may be monitored to ensure staff and customer safety.

2020300000—Child Support Services

Law & Justice

Promote Economic Development

The Department plans to host a job fair later this summer. The goal is to connect employers with unemployed or underemployed parents.

Major Budget Changes

Salaries & Employee Benefits

> (\$682,886)	Salary and benefits adjustments and additional pay period in 2016-2017.
> \$381,763	Increase in contributions toward the unfunded retirement liability at 5%

Services & Supplies

	\$49,197	Increase in data processing charges.
>	(\$48,641)	Decrease in Workers' Compensation insurance costs.
>	(\$45,708)	Decrease in professional services and office supply costs to remain within State allocation.
>	(\$32,433)	Decrease in structure and ground maintenance costs.
Þ	(\$25,000)	Decrease in communication costs.
>	(\$25,000)	Decrease in utilities.
>	(\$11,209)	Decrease in training and travel costs.
\triangleright	(\$8,000)	Decrease in testing services.
>	(\$7,922)	Decrease in small tools and furniture purchases.
>	\$180,975	Cost Allocation Plan adjustment.

Fixed Assets

\triangleright	\$15,000	Voice of	over	Internet	Protocol	data
		cabling				

Revenue

>	\$114,796	Increase in revenue due to interjurisdictional contract with State.
>	\$92,364	Increase in Federal grant for Behavioral Interventions for Child Support Demonstration Program.
	(\$322,359)	Decrease in Federal funding.
\triangleright	(\$166,064)	Decrease in State funding.

Program Discussion

The 2017-2018 recommended budget for DCSS totals \$15,392,468, which is a decrease of \$278,313 from 2016-2017 primarily due to salary and benefits adjustments and the additional pay period in 2016-2017, offset with the additional retirement contributions and the Cost Allocation Plan adjustment. The Department will remain at baseline funding from California DCSS, as it has for the past 13 years.

Despite baseline funding, the Department expects to meet performance goals through innovative and creative projects and efficiencies realized from a multiyear review of its business processes. Department managers have established a 3% collections goal for 2017-2018 and will manage 35,000 active cases by utilizing technology enhancements.

DCSS continues to support legislative proposals to increase the funding allocation to the local child support agencies. Increased funding is necessary for the Department to meet rising costs while continuing to provide quality services to families in need. If State funding is not increased, it may be necessary to draw down the available reserve balance or reduce staffing in order to maintain a balanced budget. With increased costs and baseline funding, it is anticipated that any reserve funds will be depleted within one to two years.

Child Support Services Fund

Child Support Services Fund (#20038) serves as the operating fund for Department expenditures. The Child Support Enforcement Fund (#20381) serves as the depository for State DCSS funding advances. Actual costs are reconciled on a quarterly basis through the CS356 Local Child Support Agency Administrative Expense Claim Schedule and Certification, and funds are transferred from Fund #20381 to Fund #20038 to cover Department expenditures. Unspent funding received in Fund #20381 is returned to the State DCSS after finalization of the fiscal year activities. Any remaining fund balance in Fund #20038 at the end of the fiscal year primarily exists due to unreconciled program expenses for the fiscal year and unspent incentive funds. Unspent incentive funds serve as a reserve for unanticipated costs. For 2016-2017, the beginning fund balance was \$419,239.

In addition to Fund #20038, the Department also has additional reserves in Fund #81453. These funds exist due to General Fund contributions and a General Fund Revolving Fund closeout retained prior to 2008-2009. These funds have also served as backup for unanticipated costs. As of April 30, 2017, the fund balance was \$447,165.

2020300000—Child Support Services Law & Justice

•	Work	load Data ——Actual—	Est./Act.	Projected	
_	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Collections to Families *	\$50,046,837	\$51,494,955	\$48,432,389	\$49,885,360	\$51,381,920
Parent Engagement					
(Agreed Payment Arrangements)	1,619	1,727	1,610	1,700	1,85
Cases with Health Insurance					
Ordered and Provided	6,401	6,389	6,248	6,353	6,75
Average Number of Days to					
Process and Online Applications	N/A	N/A	14	7	
Percent of Cases Paying at Least					
75% of Monthly Child Support	46.02%	47.89%	51.22%	55.67%	59.50%
Average Customer Service Satisfaction	n ··				
Rating (5 Being Highest)	N/A	N/A	N/A	4.74	
Caseload per Caseworker *Restated	532	570	568	625	581

2022621000—Correctional Health Services

Law & Justice

Greg Diederich, Health Care Services Director

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$7,748,892	\$8,082,445	\$10,001,126	\$9,398,481	\$1,316,036
Services & Supplies	2,658,640	3,039,370	3,276,717	3,276,717	237,347
Total Expenditures	\$10,407,532	\$11,121,815	\$13,277,843	\$12,675,198	\$1,553,383
Expenditure Reimbursements	(1,009,467)	(1,423,392)	(1,633,274)	(1,633,274)	(209,882)
Total Appropriations	\$9,398,065	\$9,698,423	\$11,644,569	\$11,041,924	\$1,343,501
Earned Revenues By Source					
Aid from Other Governments	\$5,075	\$0	\$0	\$0	\$0
Charges for Services	18,015	16,000	16,000	16,000	. 0
Miscellaneous Revenues	10,796	4,000	4,000	4,000	0
Operating Transfers In	560	0	0	0	0
Total Revenues	\$34,446	\$20,000	\$20,000	\$20,000	\$0
Net County Cost	\$9,363,619	\$9,678,423	\$11,624,569	\$11,021,924	\$1,343,501
Allocated Positions	56.0	59.0	66.0	59.0	0.0
Temporary (Full-Time Equivalent)	17.6	16.8	15.8	16.8	0.0
Total Staffing	73.6	75.8	81.8	75.8	0.0

Purpose

Correctional Health Services (CHS) provides medical, dental, and mental health care to inmates and wards of the County's adult and juvenile detention facilities based on community standards and in accordance with Title 15 of the California Code of Regulations. Services are provided at the San Joaquin County Jail, Honor Farm, and Juvenile Justice Center by CHS staff, and physicians from San Joaquin General Hospital (SJGH) and Behavioral Health Services (BHS).

Major Budget Changes

Salaries & Employee Benefits

> \$764,231

> \$325,000 Increase in supplemental pay costs.

Salary and benefits adjustments.

> \$226,805 Increase in contributions toward the unfunded retirement liability at 5%.

Services & Supplies

\$167,244 Implementation costs for Phase II of the Electronic Health Records (EHR) Project.
 \$66,777 Increase in costs for BHS physi-

Increase in costs for BHS physicians, dental services, and background investigations.

> \$35,000 Increase in lease and maintenance costs for replacement medication dispensing equipment.

> \$20,500 Increase in technology support costs.

> \$11,575 Increase in administrative support

charges from Health Care Services (HCS) Administration due to change in allocation methodology.

> (\$50,513) Decrease in Workers' Compensation and Medical Malpractice

insurance costs.

2022621000—Correctional Health Services

Law & Justice

> (\$21,637)

Decrease in utilization of SJGH physicians.

Expenditure Reimbursements

> \$209,882

Increase in Assembly Bill 109 (AB 109) funding.

Program Discussion

The 2017-2018 recommended budget for CHS totals \$12,675,198, which is an increase of \$1,553,383 from 2016-2017. The increase is mainly due to salary and benefits adjustments, additional retirement contribution, funding for supplemental pay costs, and continuation of the EHR Project.

Jail-Based Restoration of Competency Program

CHS continues to collaborate with the Sheriff's Office, Superior Court, and Sacramento County on a program to provide competency restoration services for individuals with felony charges who are determined incompetent to stand trial. Instead of being retained in the Jail Medical Unit while awaiting admission to a State Hospital facility, inmates are ordered by the Court to Sacramento County Jail to receive services. Services include both treatment of the underlying mental illness, and the provision of education and skills training to enable the patient to better understand the legal proceedings and ability to consult with legal counsel. CHS provides appropriate documentation for acceptance and once accepted into the program, staff works closely with the Court to encourage timely resolution and minimize the amount of time the inmate is incarcerated. Sacramento County receives funding from the Department of State Hospitals to administer services. There is no additional cost to CHS.

Specialty Courts

CHS's Mental Health Clinicians work closely with the Superior Court's specialty courts. CHS staff spends approximately 110 hours per month preparing for, attending, and performing follow-up assignments for the various specialty courts, including Mental Health, Parole Re-Entry, Veterans Treatment, and Drug Court.

Hepatitis C Treatment Costs

CHS has developed a process to determine if inmates meet the criteria for receiving Hepatitis C treatment. The cost of treatment is approximately \$90,000 per inmate, therefore increases in the number of inmates meeting the treatment criteria would have a significant impact on the CHS budget. The evaluation process has been vital in managing costs. To date, only one inmate has been prescribed a

course of treatment and costs were reimbursed by the Community Corrections Partnership; however, two inmates were booked already on treatment and continued their treatment without interruption while in Jail using their own provided medication as allowed by regulation. The Department will continue to monitor the situation and advise the Board of Supervisors if additional funding is needed for Hepatitis C treatment costs.

Public Health Partnership

Recent data has shown that rates of syphilis and congenital syphilis have hit all-time highs in the County. CHS is partnering with Public Health Services (PHS) to conduct a pilot program to test certain individuals when first booked into the Jail. Initial results indicate that of those who screened positive and subsequently had a lab test performed, 41% tested positive for syphilis. CHS provides education and treatment to those testing positive in an effort to mitigate reinfection rates.

Medi-Cal County Inmate Claiming Program (MCIP)

In February 2017, the Board authorized participation in the State's MCIP beginning April 1, 2017 (B-17-91). This program allows Medi-Cal reimbursement for allowable inpatient hospital services provided to MCIP-eligible inmates. Such costs would otherwise be a County General Fund obligation. Prior to Board consideration of staff's recommendation to participate, HCS convened representatives of impacted County departments to share information about MCIP and potential financial implications. Based on the discussion, it is expected that CHS may ultimately require less General Fund support for inpatient medical services and BHS could realize some additional revenue for eligible inmates sent to the Psychiatric Health Facility for treatment. However, it is possible the MCIP could be terminated or altered by the State if Medicaid expansion is repealed. Staff will monitor the fiscal impacts of MCIP implementation over the next several months.

Electronic Health Records (EHR)

CHS is currently in the process of implementing EHR software to manage medical records in electronic form. This transition will replace the existing paper files with a system providing improved access to medical information by authorized staff, ability to track and report clinical information, scheduling of preventative and follow-up care, and overall efficiency. The system will initially interface with the current Jail Management and Pharmacy systems. Future phases may include interfaces with SJGH, PHS, and the San Joaquin Community Health Information Exchange, as well as a new Jail Management system anticipated in 2018.

2022621000—Correctional Health Services Law & Justice

Supplemental Requests

The Director of Health Care Services is requesting supplemental funding totaling \$1,129,889 for the following:

Supplemental Pay Costs

CHS has historically absorbed supplemental pay costs with budget savings; however, the estimated cost for 2017-2018 is significant and it is unknown if savings will be sufficient to completely offset the costs. Funding in the amount of \$325,000 is requested to offset a portion of the supplemental pay costs.

The recommended budget has been augmented by \$325,000 in order to address this request, with the anticipation that budget savings will continue to offset increased costs. However, if sufficient savings do not materialize to offset the supplemental pay costs, the department may request a midyear augmentation to the budget.

Phase II EHR Project, Medstation Upgrades

Funding is requested to continue implementation of the EHR project. Phase I was implemented in 2016-2017 and Phase II would provide interfacing for lab results from SJGH and PHS, radiology from SJGH, and records from CHS dental clinic. A portion of Phase II is required for future interface with the planned new Jail Management system. Funding is also requested to lease a replacement medication delivery system. Current equipment was purchased in 2011-2012 and is now obsolete due to technology upgrades. Total requested amount for 2017-2018 is \$202,244, including \$72,834 in ongoing costs.

The recommended budget has been augmented by \$202,244 to address this request.

Jail Mental Health Assessments

Universal screening and assessment for mental health conditions is a needed component of the County's Stepping Up Initiative efforts. Four Mental Health Clinicians, a Mental Health Specialist, and 0.75 FTE part-time staff are requested to conduct mental health assessments during the Jail booking process to identify individuals who may have an undiagnosed mental illness or are active mental health consumers. Services would also include case management to individuals being released from custody, connection to community resources, and follow-up for up to 30 days post-release. Full-year position costs total \$536,876.

Funding for this request has not been included in the recommended 2017-2018 budget.

Licensed Vocational Nurse and Office Assistant Specialist

Addition of a Licensed Vocational Nurse and an Office Assistant Specialist position is requested, partially offset by a reduction in extra-help hours of 1.75 full-time equivalents (FTE). CHS has difficulty retaining part-time staff who often leave for full-time positions. Until replacements can be hired, overtime is needed to cover the workload. Hiring full-time staff could reduce turnover, and hiring costs. Full-year cost of the two new positions is \$144,239, offset by a reduction in extra-help costs of \$78,470, for a net additional request of \$65,769.

Funding for this request has not been included in the recommended 2017-2018 budget.

2022621000—Correctional Health Services

Law & Justice

_	Work	load Data ——Actual—	Est./Act.	Projected	
_	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Jail Statistics					
Average Inmate Population	1,423	1,290	1,237	1,281	1,255
New Bookings	23,736	22,636	21,809	21,436	22,500
Correctional Health Statistics					
Medication Passed	244,561	254,493	235,557	265,202	270,000
Provider Sick Call	3,027	2,970	2,017	2,808	2,900
Registered Nurse Triage	12,759	13,304	14,599	14,248	14,600
Health Assessments	14,602	14,849	19,564	19,246	19,700
Kitchen Clearances	5,730	5,657	5,754	7,380	7,500
Mental Health Sick Call	961	1,476	1,445	1,450	1,500
Psych. Tech./LVN Intake Assess.	N/A	N/A	2,188	2,500	2,700
Mntl. Hlth. Clin. Assessments	N/A	N/A	186	200	235
Mntl. Hlth. Clin. Ind. Therapy	N/A	N/A	904	950	1,000
Mntl. Hlth. Clin. Group Therapy	N/A	N/A	195	840	950
Inmates to CHS Clinics	3,087	3,052	2,887	2,690	2,900
Inmates to Offsite Clinics	984	1,072	651	798	900
Emergency Room Visits	206	202	213	197	210
Hospitalized Inmates	64	89	93	93	95
Number of Days Hospitalized	195	245	285	228	250
Prescriptions Filled	41,343	39,554	34,195	35,467	38,000

2021274000—County Support to the Courts

Law & Justice

Monica Nino, County Administrator

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$10,366,913	\$11,215,758	\$11,939,431	\$11,939,431	\$723,673
Total Appropriations	\$10,366,913	\$11,215,758	\$11,939,431	\$11,939,431	\$723,673
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$4,156,850	\$4,250,000	\$4,165,000	\$4,165,000	(\$85,000)
Aid from Other Governments	6,993	50,000	100,000	100,000	50,000
Charges for Services	575,358	420,000	452,000	452,000	32,000
Operating Transfers In	185,757	200,000	200,000	200,000	0
Total Revenues	\$4,924,959	\$4,920,000	\$4,917,000	\$4,917,000	(\$3,000)
Net County Cost	\$5,441,954	\$6,295,758	\$7,022,431	\$7,022,431	\$726,673

Purpose

This budget provides the County's Maintenance-of-Effort (MOE) payments to the State for operation of the courts; extraordinary expenditures associated with death penalty capital cases; and court-related costs not recognized by the State under its definition of "court operational costs."

Major Budget Changes

Services & Supplies

> \$536,358

Increase in the County Facility Payment related to the Stockton Courthouse.

Tickets/Infractions Amnesty Pro-

gram that expired March 2017.

Expenditure Reimbursement

> \$194,987 Cost Allocation Plan adjustment.

Revenue

>	\$100,000	Increase in Traffic Violator School fees.
×	\$50,000	Increase in recording fees.
>	\$50,000	Reimbursement for State-mandated services.
>	(\$200,000)	Decrease in court-related fines/fees based on historical data from years prior to the 18 month Courts Traffic

Program Discussion

The 2017-2018 recommended County Support to the Courts budget totals \$11,939,431, which is an increase of \$723,673 from 2016-2017. This change is due to increases in the County Facility Payment for the Stockton Courthouse, and the allocated County indirect costs.

Courthouse Facility Buyout

In 2007, as part of the State-mandated separation of court responsibilities, a Court Transfer Agreement (A-07-317) was negotiated between the County and the State Administrative Office of the Courts (AOC) for the Stockton Courthouse. The agreement requires that upon the relocation of Superior Court, the County is required to purchase the AOC's interest in the existing Stockton Courthouse for an agreed sum. Annual County contributions and interest earnings were set aside for this purpose.

In 2013-2014, the fund balance reached the required buyout amount and is available to fulfill the County's obligation when the Court moves to the new Courthouse. The Courts anticipate re-locating to the new Courthouse in late July 2017. The County and Judicial Council are currently evaluating a possible addendum to the existing transfer agreement totaling \$10,044,540.

Additionally, the Court Transfer Agreement requires the County to contribute an ongoing annual County Facility Payment of \$536,358 to the State. Therefore, the ongoing County Facility Payment has been incorporated into the 2017-2018 budget, and will continue to be included in future budgets.

2021300000—Court Assigned Counsel

Law & Justice

Monica Nino, County Administrator

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$4,822,853	\$5,269,587	\$5,269,783	\$5,269,783	. \$196
Total Appropriations	\$4,822,853	\$5,269,587	\$5,269,783	\$5,269,783	\$196
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$4,822,853	\$5,269,587	\$5,269,783	\$5,269,783	\$196

Purpose

The Court Assigned Counsel budget provides funds for indigent defense in cases where the Public Defender has declared a conflict-of-interest or is otherwise unavailable. Funding is provided for defense attorneys, investigators, witnesses, interpreters, and other costs related to cases appointed by the Superior Court. The County contracts with the Lawyer Referral Service (LRS) of San Joaquin County Bar Association to administer the various legal services.

Major Budget Changes

Services & Supplies

\triangleright	\$25,000	Increase in discovery costs.
\triangleright	\$15,000	Increase in witness fees.

> \$8,400 Increase in administration costs.

> (\$48,000)

Decrease in court assigned counsel cost based on actual experience.

Program Discussion

The 2017-2018 recommended budget for Court Assigned Counsel totals \$5,269,783. The budget reflects an increase in administration costs, discovery costs and witness fees, offset by a decrease in attorney costs based on actual experience.

In March 2015, the Board of Supervisors approved a three-year agreement with LRS that will end in 2017-2018. The agreement provides for an administration cost increase of 4.7% in 2017-2018. Based on anticipated caseload, overall costs for 2017-2018 are projected to end within the prior year's budgeted amount. Negotiations for the next agreement will begin in fall 2017.

LRS concurs with this budget recommendation.

2021300000—Court Assigned Counsel

Law & Justice

•					
		——Actual—	Est./Act.	Projected	
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Juvenile Delinquency	265	303	310	300	27:
Youth Authority Placement	4	11	1	0	3
Domestic Violence	3	. 0	1	2	2
Pro Per	2	2	2	6	
Misdemeanor	1,437	1,694	1,685	1,700	1,80
Misdemeanor Appeals	16	27	38	20	3
Minor Felony	747	605	578	600	61
Class II Felony	670	569	574	580	60
Class I Felony	108	101	106	145	16
Felony (Murder)	18	20	10	11	1:
Special Circumstances (Murder)	17	9	12	7	!
Civil/Other	14	11	22	20	2:
Sexually Violent Predator	2	2	1	2	
Proposition 47	N/A	128	402	100	5
Total New Cases Assigned	3,303	3,482	3,742	3,493	3,589

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures	•		~		
Salaries & Benefits	\$23,300,272	\$26,832,478	\$29,490,857	\$29,490,857	\$2,658,379
Services & Supplies	3,226,531	3,395,053	3,303,354	3,303,354	(91,699)
Fixed Assets	. 0	336,000	88,115	88,115	(247,885)
Total Expenditures Expenditure Reimbursements	\$26,526,803 (2,121,247)	\$30,563,531 (2,822,594)	\$32,882,326 (3,176,478)	\$32,882,326 (3,176,478)	\$2,318,795 (353,884)
Total Appropriations	\$24,405,556	\$27,740,937	\$29,705,848	\$29,705,848	\$1,964,911
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$3,000	\$2,400	\$2,400	\$2,400	\$0
Aid from Other Governments	5,778,759	5,660,144	5,794,962	5,794,962	134,818
Charges for Services	316,385	380,000	374,900	374,900	(5,100)
Miscellaneous Revenues	299	0	0	0	0
Operating Transfers In	60,000	739,500	946,730	946,730	207,230
Total Revenues	\$6,158,443	\$6,782,044	\$7,118,992	\$7,118,992	\$336,948
Net County Cost	\$18,247,113	\$20,958,893	\$22,586,856	\$22,586,856	\$1,627,963
Allocated Positions	153.0	173.0	177.0	177.0	4.0
Temporary (Full-Time Equivalent)	1.6	3.3	3.2	3.2	(0.1)
Total Staffing	154.6	176.3	180.2	180.2	3.9

Purpose

The Office of the District Attorney (DA) is a constitutionally-mandated office whose primary function is to act as the public prosecutor of State law violations. To this end, the DA investigates such offenses and conducts collaborative investigations with local law enforcement agencies.

The DA also establishes policies and standards for filing criminal complaints; institutes proceedings for the arrest of persons suspected of public offenses; advises the Grand Jury; institutes criminal and/or civil proceedings to remedy consumer fraud, abate nuisances and environmental hazards; manages various grant programs; provides services to victims and witnesses of crime; and provides legal training for local law enforcement agencies.

The DA's Bureau of Investigations provides investigative support to the Department. The Bureau is also responsible for the service of criminal and civil processes.

Major Budget Changes

Salaries & Employee Benefits

> \$1,276,017	Salary and benefits adjustments.
> \$878,671	Increase in contributions toward the unfunded retirement liability at 5%.
> \$537,388	Add five Senior Legal Technicians and one Legal Administrative Supervisor position.
> \$491,206	Add three Deputy DA's and one Office Assistant to assist and prevent revocation and related activities.
> \$65,179	Add one Department Payroll Specialist.
> (\$538,162)	Delete seven Legal Technicians.
> (\$46,608)	*Decrease in extra-help.
> (\$5,312)	Decrease in overtime.

2020200000—District Attorney Law & Justice

Serv	ices & Suppli	es	Revenues		
>	\$130,992	Increase in professional services	> \$151,937	Increase in Proposition 172 funds.	
>	\$99,500	performed for the mainline budget. Increase in office supplies, office	> \$139,115	Increase in operating transfer from DA-Narcotics Enforcement budget	
>	\$86,273 \$76,866 \$30,000	equipment, and electronic media. Increase in radio maintenance costs. Increase in rents/leases-automation equipment. Increase in travel and training costs.	> \$100,000> (\$31,885)	to fund technology projects. Increase in State Realignment transfer. Decreâse in reimbursement from Public Assistance Fraud trust.	
>	\$29,750	Increase in software maintenance contract.	> (\$17,119)	Decrease in reimbursement of State-mandated costs.	
> Fixed	\$25,000 \$25,000 (\$200,964) (\$146,848) (\$145,000) (\$65,119) (\$20,000) (\$17,000) d Assets \$53,115	Increase in transcription services. Increase in jury and witness costs. Decrease in Workers' Compensation and Casualty insurance costs. Decrease in small tools and furniture purchases. Decrease in consultant services for fiscal navigator contract. Decrease in data processing charges. Decrease in parking for witnesses and experts. Decrease in periodical subscriptions.	\$32,882,326, which 2016-2017. This chadjustments, addition tion of 11 positions, in professional servinance costs, and ren offset by decreases in small tools purchases cessing charges. The recommended b Senior Legal Technical Supervisor (proposed vide the Departme supervision of the legal to the supervision of	ommended DA main budget totals is an increase of \$2,318,795 from nange reflects salary and benefits all retirement contributions, the addithe deletion of 7 positions, increases ices, office supplies, radio maintests/leases for automation equipment, extra help, allocated insurance costs, s, consultant services, and data produdget includes the addition of five icians and a Legal Administrative I new class) position in order to protent with first and second level gal clerical staff. In order to absorb positions, the Department has deleted	
	\$35,000	Card multi factor authentication.	Three Deputy District Attorneys and an Office Ass		
•	enditure Reim \$367,079	bursements Reimbursement of costs related to reducing recidivism and related activities.	primarily funded with cation hearings and p and utilizing restorati	the 2017-2018 recommended budget, in funds assisting and preventing revolutions alternatives to incarceration we justice.	
A A	\$76,301 \$27,998 (\$87,062) (\$30,432)	Increase in reimbursement from Human Services Agency. Increase in reimbursement from Local Community Corrections. Decrease in reimbursement from Real Estate Fraud budget for labor costs and administrative charges. Decrease in reimbursement in year	cution of all main lin Stockton Court. Addition Ceasefire cases Department in a coll	t is responsible for the vertical prose- ne criminal felony cases heard in the itionally, the Unit prosecutes Opera- generated by the Stockton Police laborative effort to reduce gun vio- absorbed circuit court operations and	
	` ' '	three from Byrne Justice Assistance Grant.		ne prosecution of all south county	

2020200000—District Attorney

Law & Justice

Homicide & Gang Units

The Homicide and Gang Units are responsible for the prosecution of individuals who commit murder and the most serious and violent gang-affiliated felony offenses. These Units collaborate with other local law enforcement agencies to share information on recent and evolving gang activities; provide education and training for law enforcement, community organizations, schools, and correctional facilities regarding gang-related issues, and continue to seek opportunities to partner with non-law enforcement agencies within the community to enhance collective efforts at gang crime prevention and intervention.

During 2016, using a targeted gang prosecution approach, the Unit continues to be successful in prosecuting several members of a well-known street gang responsible for a number of violent felonies, including gun trafficking, human trafficking of minors, narcotics offenses, several robberies, and homicides.

Violent criminal activity is a continual epidemic in the County and is the leading criminal threat to the community. Studies show that many of the homicides in the County are gang-related. It is an important mission of the DA's office to come down hard on gang crime and keep the communities safe.

Bureau of Investigation

The DA's Bureau of Investigation provides investigative and trial support services to the DA and Deputy DAs who prosecute homicide, felony, and misdemeanor cases. The Bureau also supports regional crime reduction efforts, collaborating with local, State, and Federal law enforcement agencies, and is the primary law enforcement agency in the County authorized to conduct investigations of child abduction, public assistance fraud, real estate fraud, In-Home Supportive Services fraud (IHSS), public corruption, environmental and consumer crimes, witness relocation, and officer-involved critical incidents.

Family Crimes Unit

The Family Crimes Unit is responsible for the vertical prosecution of all felony family crime cases for domestic violence, child abuse, sexual assault, and human trafficking. During 2016, the Unit reviewed nearly 8,500 cases for possible charges. Staff is responsible for community outreach and education on child abuse, sexual assault and consent, dating violence prevention, elder fraud prevention, and human trafficking. Outreach and education presentations are conducted regularly for schools, community organizations, faith communities, youth programs, law enforcement, and civic groups.

Quality of Life Crimes Unit

The Quality of Life Crimes Unit handles crimes that directly affect the everyday lives of County residents, such as elder abuse, white-collar crimes, auto theft, insurance fraud, IHSS fraud, Fish and Wildlife violations, and code enforcement. Prosecution of identity theft, financial crimes involving elders, and white-collar embezzlement cases are particularly time consuming and often require hours of investigative time. Additional independently-funded units under the Quality of Life umbrella include Consumer Fraud, Public Assistance Fraud, Workers' Compensation and Auto Insurance Fraud, Real Estate Fraud, and environmental prosecutions.

The prosecution of Quality of Life crimes will remain a priority in the DA's Office. Through collaborative efforts of the DA's staff, in partnership with State and local agencies, the Department will continue to strive to protect the health and safety of County residents.

Long-Term Planning

The DA is committed to improving public safety. In furtherance of the stated Board Strategic Priorities, the Department anticipates the following needs to be addressed in future budget cycles:

- Addition of a Family Justice Center Director position to oversee and manage the variety of services provided to victims of crime. The Department is currently working with the Human Resources Division in conducting a classification review/study.
- > Funding for Information Systems Technology equipment to support a move to a paperless environment.
- Funding for a Deputy DA Trainer and a Deputy DA Research Analyst.

Collaborative Courts

The San Joaquin County Superior Court has requested the Public Defender and the District Attorney to staff the eight San Joaquin County Collaborative Courts. The Collaborative Courts serve as a post-incarceration, post-conviction program for individuals with felony and misdemeanor crimes. Most courts require a one-year commitment from the participant, who is required to make a court appearance one to four times a month, depending on need. The San Joaquin County Superior Court has consolidated the various calendars by assigning one judge to preside over the Collaborative Court calendars four mornings per week and another judge to preside over the Collaborative Court calendars four afternoons per week. A Deputy Public Defender and a Deputy District Attorney would review files, make multiple ongoing court appearances, file any

2020200000—District Attorney Law & Justice

necessary documents, and provide assistance prior to and following court appearances for a myriad of issues.

To improve public safety, ensure fiscal responsibility and to enhance the overall criminal justice system, the San Joaquin County Superior Court bench has requested seasoned attorneys from the Public Defender's Office and the District Attorney's Office participate in the Collaborative Courts by bringing continuity of representation, having a deeper understanding of the criminal justice process, and protecting the due process rights of all the Collaborative clients. Currently, and due to underfunding, the departments have not been able to participate. In June of 2016, a NPC Research Study entitled "San Joaquin County Reentry and Cross-Collaborative Court Systems Process Evaluation Report" noted that a comprehensive team including the Public Defender and the District Attorney typically results in more positive participant outcomes including lower recidivism and increased cost savings to the County. In March of 2011, NPC Research concluded in "California Drug Courts: Costs and Benefits- Superior Court of San Joaquin County Felony Drug Court Report" that, for every one dollar invested in the San Joaquin County Drug Court, the taxpayers received a two dollar savings due to positive outcomes, e.g. lower recidivism rate for its participants, which translated into just over one million dollars over a two-year period.

The District Attorney and Public Defender offices are committed to provide \$27,000 each in funding towards a

part-time Attorney. Discussions to share the costs for a Collaborative Courts Attorney are underway with the Collaborative Courts, and a supplemental request of \$27,000 will be made at the next Local Community Corrections Partnership (AB 109) meeting.

Supplemental Requests

The DA is requesting additional funding of \$218,967 for the following:

Deputy District Attorney

Funding of \$151,922 is requested to add one Deputy District Attorney to assist in the newly created LEAD Program and Community Partnership.

Department Payroll Specialist

Funding of \$67,045 is requested to add one Department Payroll Specialist to focus on processing payroll, travel requests, supply ordering, and filing.

The recommended budget has been augmented by \$218,967 in order to address these requests.

2020200000—District Attorney

Law & Justice

	Workload Data				
· -		Actual		Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Felony Filings					
Countywide	6,388	5,433	4,827	5,088	5,363
Stockton	4,739	4,569	3,518	3,819	4,146
Lodi	N/A*	93	400	404	407
Manteca/Ripon/Escalon/Tracy	1,649	771	909	866	824
Misdemeanor Filings/Traffic	•				
Stockton	16,133	14,685	14,752	12,437	10,486
Lodi	N/A*	777	2,801	4,029	5,796
Manteca/Ripon/Escalon/Tracy	5,361	4,868	3,473	6,059	10,572
Juvenile Division					
Felony	420	403	418	380	345
Misdemeanor	330	316	326	308	290
Total, Juvenile	750	719	744	687	634
Investigations					•
Investigations Opened	490	380	400	400	450
Investigations Tasks	4,391	4,536	5,529	5,000	5,500
Subpoenas Served	1,593	1,783	2,028	2,400	2,600

2020212000—DA-Auto Insurance Fraud Prosecution

Law & Justice

Tori Verber Salazar, District Attorney

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$236,550	\$254,550	\$250,000	\$250,000	(\$4,550)
Total Appropriations	\$236,550	\$254,550	\$250,000	\$250,000	(\$4,550)
Earned Revenues By Source		•			
Aid from Other Governments	\$0	\$254,550	\$250,000	\$250,000	(\$4,550)
Total Revenues	\$0	\$254,550	\$250,000	\$250,000	(\$4,550)
Net County Cost	\$236,550	\$0	\$0	\$0	\$ 0

Purpose

The Auto Insurance Fraud Prosecution program provides State funding for the District Attorney to investigate and prosecute automobile insurance fraud cases. Funds are provided through a special surcharge collected by the State Insurance Commission on automobile insurance policies. Funding levels are based on San Joaquin County's proportionate share of the State population and the proportionate share of automobile insurance suspected fraudulent claims submitted to the State Department of Insurance Fraud Division.

Major Budget Changes

Services and Supplies

> \$7,237

Increase in labor costs due to salary and benefits adjustments.

> (\$11,672) Reduction in vehicle, technology, training, and administrative costs.

Revenues

➤ (4,550) Decrease in grant funding.

Program Discussion

The 2017-2018 recommended Auto Insurance Fraud Prosecution budget totals \$250,000, and provides funding for 60% of a Deputy District Attorney, 20% of a District Attorney Investigator, 15% of a District Attorney Investigative Assistant, and 20% of a Paralegal, all of whom are allocated in the District Attorney's main budget. Also included in this budget are the cost of communications, training, vehicle usage, audit expenses, and administrative charges.

	Work	load Data	5		
	2013-2014	——Actual— 2014-2015	2015-2016	Est./Act. 2016-2017	Projected 2017-2018
Auto Insurance Fraud Cases					
Referrals	31	58	56	61	63
Convictions	11	7	12	14	15
Declined Cases	. 4	7	8/	7	7
Still Investigating	44	72	6	5	5

2020209000—DA-Child Abduction Unit

Law & Justice

Tori Verber Salazar, District Attorney

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$372,783	\$384,925	\$380,287	\$380,287	(\$4,638)
Services & Supplies	54,737	221,113	196,058	196,058	(25,055)
Total Expenditures	\$427,520	\$606,038	\$576,345	\$576,345	(\$29,693)
Expenditure Reimbursements_	0	0	(18,041)	(18,041)	(18,041)
Total Appropriations	\$427,520	\$606,038	\$558,304	\$558,304	(\$47,734)
Earned Revenues By Source					
Aid from Other Governments	\$714,890	\$604,038	\$556,304	\$556,304	(\$47,734)
Miscellaneous Revenues	1,021	2,000	2,000	2,000	0
Total Revenues	\$715,911	\$606,038	\$558,304	\$558,304	(\$47,734)
Net County Cost	(\$288,391)	\$0	\$0	\$0	\$0
Allocated Positions	3.0	3.0	3.0	3.0	0.0

Purpose

The District Attorney is mandated, under the Family Code, to enforce custody and visitation decrees; locate and return children unlawfully taken by a parent; proceed with civil court action; and guarantee appearance of offenders in court. The Uniform Child Custody Jurisdiction and Enforcement Act requires staff to locate children who are unlawfully detained in San Joaquin County and return them to courts in other jurisdictions.

Major Budget Changes

Salaries & Employee Benefits

\$ (\$14,365)
 \$ \$9,727
 Salary and benefits adjustments.
 Increase in contributions toward the unfunded retirement liability at 5%.

Services & Supplies

> \$3,000 Increase in fleet services costs.

> (\$27,160) Decrease in labor costs reimbursed to District Attorney's main budget.

Expenditure Reimbursements

> \$18,041 Increase in reimbursement from District Attorney's main budget.

Revenue

> (\$47,734) Decrease in reimbursement for State-mandated functions.

Program Discussion

The 2017-2018 recommended Child Abduction Unit budget totals \$576,345, which is a decrease of \$29,693 from 2016-2017. This will provide funding for a District Attorney Investigator, an Investigative Assistant, and an Office Assistant. Reimbursement is also provided for approximately 5% of a Deputy District Attorney and 75% of a District Attorney Investigator allocated in the District Attorney main budget.

2020209000—DA-Child Abduction Unit Law & Justice

	Work	load Data			
		——Actual—		Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Child Visitation Cases	25	22	42	32	42
Child Abduction Cases	53	46	41	31	40
Notification/Good Cause Cases	9	11	18	11	17
Children Recovered	19	14	29	. 35	40

2020206000—DA-Consumer Fraud Proposition 64

Law & Justice

Tori Verber Salazar, District Attorney

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease)
Expenditures					
Salaries & Benefits	\$2,039,193	\$2,280,758	\$2,478,706	\$2,478,706	\$197,948
Services & Supplies	157,797	675,998	654,066	654,066	(21,932)
Total Expenditures	\$2,196,990	\$2,956,756	\$3,132,772	\$3,132,772	\$176,016
Expenditure Reimbursements_	(377,853)	(412,008)	(237,861)	(237,861)	174,147
Total Appropriations	\$1,819,137	\$2,544,748	\$2,894,911	\$2,894,911	\$350,163
Earned Revenues By Source					
Operating Transfers In	\$1,817,712	\$2,544,748	\$2,894,911	\$2,894,911	\$350,163
Total Revenues	\$1,817,712	\$2,544,748	\$2,894,911	\$2,894,911	\$350,163
Net County Cost	\$1,425	\$0	\$0	\$0	\$0
Allocated Positions	14.0	14.0	14.0	14.0	0.0
Temporary (Full-Time Equivalent)_	2.3	1.5	1.5	1.5	0.0
Total Staffing	16.3	15.5	15.5	15.5	0.0

Purpose

The District Attorney Consumer Fraud Proposition 64 budget (#2020206000) was established to account for civil penalties received under the Business and Professions Code from those who participate in unfair competition. Penalties are placed in the Consumer Fraud Trust Fund and Environmental Code Enforcement Trust Fund to be used by the District Attorney for enforcement of consumer protection laws. Funding is also received from the Craig Thompson Environmental Protection Prosecution (CTEPP) Fund, to reimburse costs for investigation and prosecution of environmental violations by large companies throughout the State of California (DA-EPU #2020207000).

Major Budget Changes

Salaries & Employee Benefits

×	\$121,340	Salary and benefits adjustments.
>	\$71,008	Increase in contributions toward the unfunded retirement liability at 5%.
>	\$4,580	Increase in part-time help.
×	\$1,020	Increase in overtime.

Services & Supplies

> \$6,433

Revenues

> \$367,663

> (\$17,500)

>	(\$17,500)	Decrease in environmental prosecution investigations.
>	(\$12,714)	Decrease in Workers' Compensation insurance costs.
Exp	enditure Reim	bursements
>	\$181,757	Increase in reimbursement from Real Estate Fraud Prosecution budget.
>	(\$355,904)	Decrease in reimbursement from Environmental Health due to elimi- nation of part-time investigator and paralegals.

Increase in software license fees.

Increase in funding from the Con-

Decrease in funding from the

sumer Fraud Trust Fund.

CTEPP Fund.

Program Discussion

The 2017-2018 recommended Consumer Fraud Proposition 64 budget totals \$3,132,772, which will provide funding to investigate and enforce consumer protection laws and prosecute environmental violations. Staff and program expenses will be funded mainly by various trust funds, with a portion of costs reimbursed from the District Attorney's Real Estate Fraud Prosecution budget and the Environmental Health Department.

Consumer Fraud & Environmental Code Enforcement Trust Funds

Costs in this budget are reimbursed primarily from the Consumer Fraud Trust Fund (#12129) and the Environ-

mental Code Enforcement Trust Fund (#12130). Annual revenues vary depending on civil penalties and settlements received. As of April 30, 2017, trust fund balances were \$1,285,152 and \$8,932,972, respectively. A total of \$2,557,411 is designated from these trust funds for use in the 2017-2018 recommended budget.

Craig Thompson Environmental Protection Prosecution Fund (CTEPP)

Monies in the CTEPP Fund (#12131) are also used to reimburse this budget for various investigation and prosecution-related costs. Annual revenues vary depending on the outcome of cases. As of April 30, 2017, the CTEPP Fund balance was \$354,155. A total of \$337,500 is designated for use in the 2017-2018 recommended budget.

2020278250—DA-Criminal Restitution Program

Law & Justice

Tori Verber Salazar, District Attorney

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$236,584	\$238,308	\$261,633	\$261,633	\$23,325
Services & Supplies	6,144	6,017	2,168	2,168	(3,849)
Total Expenditures	\$242,728	\$244,325	\$263,801	\$263,801	\$19,476
Expenditure Reimbursements_	0	(44,660)	(71,838)	(71,838)	(27,178
Total Appropriations	\$242,728	\$199,665	\$191,963	\$191,963	(\$7,702
Earned Revenues By Source					
Aid from Other Governments _	\$268,839	\$199,665	\$191,963	\$191,963	(\$7,702)
Total Revenues	\$268,839	\$199,665	\$191,963	\$191,963	(\$7,702)
Net County Cost	(\$26,111)	\$0	\$0	\$0	\$0
Allocated Positions	3.0	3.0	3.0	3.0	0.0

Purpose

The Criminal Restitution Program is funded by a grant from the State Victim Compensation and Government Claims Board (VCGCB). The purpose of the program is to ensure the imposition and collection of restitution fines and orders against criminal offenders.

Major Budget Changes

Salaries & Employee Benefits

\$15,890 Salary and benefits adjustments.
 \$7,435 Increase in contributions toward the unfunded retirement liability at 5%.

Expenditure Reimbursements

> \$27,178 Increase in reimbursement from District Attorney's main budget.

Revenues

> (\$7,702)

Decrease in grant funding.

Program Discussion

The 2017-2018 recommended Criminal Restitution budget totals \$263,801. The VCGCB grant will provide funding for 1.75 full-time equivalent Paralegals, while an Office Assistant and 25% of a Paralegal will provide support to the District Attorney's main line felony unit.

In 2015-2016, staff processed 1,804 cases; the total for 2016-2017 through February 28, 2017 is 1,188 cases. The current agreement with the Victim Compensation and Government Claims Board ends June 30, 2017. A new agreement is pending. If the Department is not successful in renewing the grant, program expenditures will be reduced and staff moved to vacant positions or terminated.

Staff will work to ensure that restitution is imposed by the court in all eligible cases, unless the court waives imposition for compelling and extraordinary reasons that are stated on the record.

General Fund	2015-2016 Actual	2016-2017 Approved *	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease)
Expenditures	•				
Salaries & Benefits	\$0	\$0	\$218,303	\$218,303	\$218,303
Services & Supplies	0	0	500,449	500,449	500,449
Total Appropriations	\$0	\$0	\$718,752	\$718,752	\$718,752
Earned Revenues By Source					
Aid from Other Governments	\$0	\$0	\$718,752	\$718,752	\$718,752
Total Revenues	\$0	\$0	\$718,752	\$718,752	\$718,752
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	0.0	3.0	3.0	3.0	0.0

^{*}Budget and positions were created Midyear 2016-2017.

Purpose

The purpose of the San Joaquin Family Justice Center is to establish a multi-disciplinary team of professionals under one roof to provide services to victims of elder abuse, child abuse, sexual abuse, domestic violence, and human trafficking.

The Family Justice Center is funded by the XC grant through the California Office of Emergency Services (Cal OES) under the Federal Victim of Crimes Act (VOCA) and the Victim Assistance Formula Grant Program.

Program Discussion

In October 2016, the Board of Supervisors approved a two-year contract with Cal OES and established the Family Justice Center budget. The 2017-2018 recommended Family Justice Center budget totals \$718,752. Staffing consists of two Victim Witness Advocates and a Senior Office Assistant.

The one-stop approach of the Family Justice Center will allow a victim seeking help to meet with a police officer, a Deputy District Attorney, a mental health professional, apply for financial assistance, and obtain information on shelters and transportation, all at one central location. A centralized intake process will do away with victims having to complete multiple forms to receive services.

Services will include, but are not limited to, access to food, shelter, transitional housing, clothing, advocacy services, law enforcement, prosecutors, counseling services, vocational training, financial aid, tutoring, and childcare. The goal is to reduce the generational cycles of abuse.

During 2016-2017, on-site partners included the District Attorney's Victim Witness Division, Stockton Police Department, District Attorney's Family Crimes Unit Prosecutors, and the District Attorney's Investigations Bureau. The on-call partners included Mental Health Services and an Eligibility Worker from Human Services Agency.

In 2017-2018, the Family Justice Center intends to expand the number of co-located partners. The Center will remain at a designated and discrete area under the umbrella of the District Attorney's office.

The increased service providers available for victims will include, but are not limited to, the Women's Center Youth and Family Services, Child Abuse Prevention Council, Adult Protective Services, Civil Legal Services, and Financial Literacy Education.

2020210000—DA-Narcotics Enforcement

Law & Justice

Tori Verber Salazar, District Attorney

DA Narcotics Enforcement Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease
Expenditures					
Services & Supplies	\$2,500	\$10,500	\$10,500	\$10,500	\$0
Operating Transfers Out	0	27,500	166,615	166,615	139,115
Total Appropriations	\$2,500	\$38,000	\$177,115	\$177,115	\$139,115
Earned Revenues By Source					
Interest/Rents	\$216	\$200	\$200	\$200	\$0
Miscellaneous Revenues	87,308	37,800	176,915	176,915	139,115
Fund Balance	(85,024)	0	0	0	0
Total Revenues	\$2,500	\$38,000	\$177,115	\$177,115	\$139,115
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

This budget unit serves as a pass-through account for transferring funds from the District Attorney's Narcotics Enforcement Special Revenue Fund to the District Attorney's General Fund budget. The Special Revenue Fund holds the District Attorney's share of proceeds from the forfeiture of assets seized from narcotics dealers.

Major Budget Changes

Services and Supplies

> \$139,115

Increase in General Fund transfer for firewall replacement, advanced authentication software, and automated equipment.

Revenues

> \$139,115

Increase in Seized Asset Forfeiture Revenue.

Program Discussion

For 2017-2018, the District Attorney proposes to use asset forfeiture proceeds to reimburse part of the cost of a Paralegal allocated in the District Attorney's main budget. This position will process asset forfeiture cases and assist attorneys in eliminating a backlog of cases. Additionally, funds from the asset forfeiture trust will be used to improve the District Attorney's information technology capabilities by replacing an outdated firewall, implementing an advanced authentication system, and adding desktop computers to the County's computer replacement program in the District Attorney's Main budget.

Settlement funds of \$144,000 from a 2015-2016 case will become available for use in October 2017. Annual revenue to the District Attorney Narcotics Enforcement Special Revenue Fund (#20034) anticipated in 2017-2018 is approximately \$182,000. As of April 30, 2017, the fund balance was \$153,141.

2020217000—DA-Public Assistance Fraud Prosecution

Law & Justice

Tori Verber Salazar, District Attorney

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,580,214	\$2,369,627	\$2,407,092	\$2,407,092	\$37,465
Services & Supplies	290,508	527,729	422,102	422,102	(105,627)
Total Expenditures	\$1,870,722	\$2,897,356	\$2,829,194	\$2,829,194	(\$68,162)
Expenditure Reimbursements_	(1,870,722)	(2,897,356)	(2,829,194)	(2,829,194)	68,162
Total Appropriations	· \$0	\$0	\$0	\$0	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	10.0	17.0	17.0	17.0	0.0

Purpose

The Public Assistance Fraud Prosecution Unit operates through a Memorandum of Understanding between the District Attorney (DA) and the Human Services Agency (HSA) Director. This Unit investigates and prosecutes criminal welfare fraud, including Aid to Families with Dependent Children, CalFresh (food stamps), and vendor fraud cases. Funding is primarily provided from Federal and State welfare administration funds received by the HSA.

Major Budget Changes

Salaries & Employee Benefits

\triangleright	(\$27,028)	Salary and benefits adjustments.
\triangleright	\$64,493	Increase in contributions toward the
		unfunded retirement liability at 5%.

Services & Supplies

> \$12,958	Increase in license fees.
> (\$108,484)	Decrease in law enforcement equipment costs.
> (\$9,919)	Decrease in Workers' Compensa-

Expenditure Reimbursements

> (\$68,162) Decrease in reimbursement from HSA.

Program Discussion

The recommended Public Assistance Fraud Prosecution budget for 2017-2018 totals \$2,829,194 and provides funding for 11 DA Investigators, 4 Investigative Assistants, and 2 Legal Technicians.

In 2017-2018, DA staff will continue to increase fraud detection rates and early fraud prevention, and continue investigations of public assistance recipients who fail to report income sources. Staffing levels remain below the State's recommended investigator to applicant ratio of 1 investigator for every 1,000 public assistance cases; however, additional staff has allowed the Unit to increase productivity, improve investigative resources, and prevent and recover a substantial amount of costs savings.

As of February 28, 2017, the Unit achieved an estimated cost avoidance of \$1,976,709 for cash assistance and \$653,625 for the CalFresh program according to the State Department of Social Services formula. In addition, early fraud detection efforts resulted in cost avoidance of \$628,116 for cash assistance and \$209,775 for CalFresh. Overall cost avoidance totals \$3,468,225. Cost avoidance saves public funds that would otherwise be inappropriately given to public assistance applicants.

2020217000—DA-Public Assistance Fraud Prosecution

Law & Justice

	Work	load Data ——Actual—	Est./Act.	Projected	
·	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Referrals					
Convictions	154	109	67	32	50
Declined	8	4	.7	0	2
DA Investigations					
Ongoing Fraud	812	658	1,280	911	900
Duplicate AFDC Warrants	17	9	11	8	10
Arrest/Bench Warrants	39	40	30	39	35
Early Fraud Cases	398	474	1,239	720	800

2020202000—DA-Real Estate Fraud Prosecution

Law & Justice

Tori Verber Salazar, District Attorney

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$446,204	\$639,300	\$566,794	\$566,794	(\$72,506)
Total Appropriations	\$446,204	\$639,300	\$566,794	\$566,794	(\$72,506)
Earned Revenues By Source					·
Operating Transfers In	\$446,204	\$639,300	\$566,794	\$566,794	(\$72,506)
Total Revenues	\$446,204	\$639,300	\$566,794	\$566,794	(\$72,506)
Net County Cost	\$0	\$0	\$0	\$0 .	\$0

Purpose

California Government Code Section 27388 authorizes counties to impose a recordation fee on certain real estate documents. The fund receives \$11 for the first page per eligible document and \$8 for each additional page. These funds can only be used for programs which enhance the capacity of local district attorneys and local law enforcement to deter, investigate, and prosecute crimes involving real estate fraud.

Major Budget Changes

Services & Supplies

> (\$73,460)

Decrease in labor costs reimbursed to District Attorney main budget.

Revenues

> (\$72,506)

Decrease in reimbursement from Real Estate Fraud Prosecution Trust Fund.

Program Discussion

The 2017-2018 recommended budget for Real Estate Fraud Prosecution totals \$566,794, which is a decrease of \$72,506 from 2016-2017. The change primarily reflects decreases in staff assigned to this program.

Recommended funding in the Real Estate Fraud Prosecution budget for 2017-2018 will be used to reimburse the District Attorney's main and Consumer Fraud Proposition 64 budgets for a Deputy District Attorney, 1.5 District Attorney Investigators, and 20% of a Legal Technician.

The budget also includes funding for expert witnesses, such as forensic accountants and other experts who specialize in real estate transactions, interpreters, transcribers, outreach, and fleet services expenses.

Real Estate Fraud Prosecution Trust Fund

The Real Estate Fraud Prosecution Trust Fund (#12128) receives revenue from a real estate document recordation fee. Fund proceeds are used to offset costs of deterring, investigating, and prosecuting real estate fraud cases.

The fund balance as of April 30, 2017 was \$967,507. Annual revenue is projected at approximately \$640,000 for 2017-2018.

2020202000—DA-Real Estate Fraud Prosecution

Law & Justice

	Workl	oad Data			
		Actual	Est./Act.	Projected	
·	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Real Estate Fraud Prosecution Cases	15	2	9	8	8
Real Estate Fraud Investigations	28	25	30	20	20
Mortgage Fraud Prosecution Cases	3	N/A	0	1	1
Mortgage Fraud Investigations	8	N/A	12	6	6

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$843,950	\$1,310,100	\$1,292,596	\$1,292,596	(\$17,504)
Services & Supplies	356,666	541,318	527,783	527,783	(13,535)
Fixed Assets	36,510	0	0	0	0
Total Expenditures	\$1,237,126	\$1,851,418	\$1,820,379	\$1,820,379	(\$31,039)
Expenditure Reimbursements_	(166,852)	(292,401)	(234,301)	(234,301)	58,100
Total Appropriations	\$1,070,274	\$1,559,017	\$1,586,078	\$1,586,078	\$27,061
Earned Revenues By Source					
Aid from Other Governments _	\$1,010,065	\$1,125,845	\$1,142,500	\$1,142,500	\$16,655
Total Revenues	\$1,010,065	\$1,125,845	\$1,142,500	\$1,142,500	\$16,655
Net County Cost	\$60,209	\$433,172	\$443,578	\$443,578	\$10,406
Allocated Positions	9.0	12.0	12.0	12.0	0.0
Temporary (Full-Time Equivalent)_	0.0	4.9	3.8	3.8	(1.1)
Total Staffing	9.0	16.9	15.8	15.8	(1.1)

Purpose

The California Governor's Office of Emergency-Services (Cal OES) provides financial and technical assistance to agencies throughout the State, including various public safety and crime victim support grants. Cal OES provides grants to the District Attorney's Office for the Victim/Witness Program (#2020273000) and Unserved/Underserved Victim Advocacy and Outreach (#2020278270). The Department also receives a grant for Rural Crime Prevention (#2020278240) which is allocated directly from the State Local Law Enforcement Safety Account.

Major Budget Changes

Salaries & Employee Benefits

\$\(\\$21,326 \)
 \$\(\\$33,894 \)
 \$\(\) Increase in contributions toward the unfunded retirement liability at 5%.

> (\$30,072) Decrease in extra help.

Services & Supplies

> \$21,734 Increase in Sheriff services.

> (\$36,187)

Decrease in labor costs reimbursed to other District Attorney budgets.

Expenditure Reimbursements

> (\$58,100) Decrease in reimbursement of labor costs.

Revenue

> \$15,000 Increase in grant funding for Rural Crimes Prevention.

Program Discussion

Victim/Witness Program

This program provides support services to victims and witnesses of crimes, including responding to crime scenes with a mobile unit to provide on-call crisis intervention and emergency services; providing information and referrals to other service agencies; providing court support services such as emergency transportation, courtroom escorts, information on case status and disposition, and general orientation to the criminal justice system; and assisting victims with claims for assistance from the California Restitution Fund.

DA-State Grant Programs

Law & Justice

The 2017-2018 program budget of \$1,346,366 consists of \$635,470 from the Cal OES grant, \$62,030 from Proposition 172 sales tax revenue, a General Fund contribution of \$414,565, and \$234,301 reimbursed from other District Attorney budgets. Funding is provided for 80% of the Victim/Witness Program Manager, a Victim/Witness Advocate Supervisor, seven Victim/Witness Advocates, and five part-time Victim Witness Advocates.

Unserved/Underserved Victim Advocacy & Outreach Program

This program is incorporated with the District Attorney's Victim/Witness Program and enhances the provision of elder abuse training and victim services. This is a Statewide competitive grant intended to provide services to unserved and underserved populations. The current grant expires April 2021.

The total budget of \$204,013 is comprised of \$175,000 in grant funds and \$29,013 in required matching funds. This will fund 1.75 Victim/Witness Advocate positions and 0.75 of an Office Assistant allocated in the Victim/Witness Program budget.

Rural Crime Prevention Program

The District Attorney's Office provides administrative oversight for the Rural Crime Task Force consisting of the District Attorney, Sheriff, Agricultural Commissioner, and rural farm owners and operators. The mission of the task force is education, loss prevention, recovery of property, and prosecution of criminal activity in rural areas.

The 2017-2018 recommended budget is \$270,000, based on activity over the previous year. However, if the amount of State funding changes significantly, the Department will return to the Board to request budget adjustments as appropriate.

	Workloa	d Data			
-		——Actual—	Est./Act.	Projected	
_	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Victim/Witness Program					
Mobile/On-Site Crisis Interventions	1,272	1,076	1,552	1,398	1,398
Direct Assistance with Restraining Order	352	318	284	403	403
Services to Domestic Violence Victims	2,387	2,722	3,412	4,658	4,658

2020281000—DA-State-COPS

Law & Justice

Tori Verber Salazar, District Attorney

Supplemental Law Enforcement Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$210,000	\$250,000	\$250,000	\$250,000	\$0
Total Appropriations	\$210,000	\$250,000	\$250,000	\$250,000	\$0
Earned Revenues By Source					
Aid from Other Governments	\$254,682	\$250,000	\$250,000	\$250,000	\$0
Fund Balance	(44,682)	0	0	0	• 0
Total Revenues	\$210,000	\$250,000	\$250,000	\$250,000	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

The State Citizens' Option for Public Safety (COPS) program provides funding to local agencies for front-line law enforcement services, enhanced prosecution efforts, and for jail operation/construction. Funding is provided from the State Vehicle License Fee and allocated by formula to city and county law enforcement, the District Attorney's Office, and the County Jail. This narrative represents the program funding allocated by the State to the District Attorney.

Program Discussion

The 2017-2018 proposed budget for the District Attorney's COPS program totals \$250,000. Funding will be used to underwrite the cost of 1.25 Deputy District Attorney's allocated in the District Attorney's main budget to prosecute felony cases.

Supplemental Law Enforcement Services Fund

The Supplemental Law Enforcement Services Fund receives funding for the State COPS programs (operated by the Sheriff and the District Attorney), as well as Juvenile Justice Crime Prevention Act activities (operated by Probation). For 2016-2017, the beginning fund balance for District Attorney COPS was \$233,861.

2020205000—DA-Victim Assistance Center

Law & Justice

Tori Verber Salazar, District Attorney

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$596,067	\$627,651	\$765,362	\$765,362	\$137,711
Services & Supplies	50,752	60,483	40,529	40,529	(19,954)
Total Expenditures	\$646,819	\$688,134	\$805,891	\$805,891	\$117,757
Expenditure Reimbursements	0	0	(23,757)	(23,757)	(23,757)
Total Appropriations	\$646,819	\$688,134	\$782,134	\$782,134	\$94,000
Earned Revenues By Source					
Aid from Other Governments _	\$916,377	\$688,134	\$782,134	\$782,134	\$94,000
Total Revenues	\$916,377	\$688,134	\$782,134	\$782,134	\$94,000
Net County Cost	(\$269,558)	\$0	\$0	\$0	\$0
Allocated Positions	8.0	9.0	9.0	9.0	0.0

Purpose

The Victim Assistance Center provides claims verification services for the State Victims-of-Crime Program. The Center helps victims file claims and provides local verification of claims to ensure timely issuance of payments. This discretionary program operates through a Joint Powers Agreement with the State Victims Compensation and Government Claims Board.

Major Budget Changes

Salaries & Employee Benefits

> \$48,469	Salary and benefits adjustments.
> \$21,728	Increase in contributions toward the unfunded retirement liability at 5%.
> \$67,514	Full-year cost of Victim Claims Specialist added midyear 2016-2017.

Services & Supplies

> (\$6,443)	Decrease in administrative costs charged to the program.
> (\$5,680)	Decrease in software costs.
> (\$3,061)	Decrease in Workers' Compensa- tion insurance costs.

Expenditure Reimbursements

\triangleright	\$23,757	Increase	in	reimbursement	from
		District A	ttor	ney's main budg	et.

Revenues

> \$94,000 Increase in State rever	nue.
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Program Discussion

The 2017-2018 proposed Victim Assistance Center budget totals \$805,891, which is an increase of \$117,757 from 2016-2017. The change reflects salary and benefits adjustments, additional retirement contributions, and full-year costs of a position added midyear. Staffing consists of a Victim Claims Supervisor, seven Victim Claims Specialists, and a Senior Office Assistant. The budget also provides funding for shared cost of the Program Manager position allocated to the Victim/Witness Program budget.

In November 2016, the Department received notification from the State that the contract was amended adding \$94,000 to each of the 2016-2017 and 2017-2018 fiscal years. The additional revenue will fund a Victim Claims Specialist and restore administrative charges.

The three-year agreement with the Victim Compensation and Government Claims Board ends June 30, 2018. If the Department is not successful in renewing the grant, pro-

2020205000—DA-Victim Assistance Center Law & Justice

gram expenditures will be reduced and staff moved to vacant positions or terminated.

The demand for Victims-of-Crime claims verification continues to rise as more crimes are reported. The Victim

Assistance Center also services Amador, Calaveras, Madera, Mariposa, Merced, Stanislaus, and Tuolumne counties. The Center continually exceeds performance goals and remains a model program for surrounding counties.

	Work	load Data Actual		Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Claims Verified	9,161	8,816	8,729	9,000	9,000

2020216000—DA-Workers' Compensation Insurance Fraud

Law & Justice

Tori Verber Salazar, District Attorney

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$496,316	\$474,333	\$475,000	\$475,000	\$667
Total Appropriations	\$496,316	\$474,333	\$475,000	\$475,000	\$667
Earned Revenues By Source					
Aid from Other Governments _	\$493,396	\$474,333	\$475,000	\$475,000	\$667
Total Revenues	\$493,396	\$474,333	\$475,000	\$475,000	\$667
Net County Cost	\$2,920	\$0	\$0	\$0	\$0

Purpose

The Workers' Compensation Insurance Fraud Prosecution program allows the District Attorney to expand the investigation and prosecution of those who commit workers' compensation insurance fraud, including applicant fraud, premium fraud, medical provider fraud, and uninsured employer fraud.

Funds are provided through a special assessment collected by the State Insurance Commission on workers' compensation insurance policies. Funding levels are based on the number of workers and the County's proportion of suspected fraudulent workers' compensation claims reported.

Program Discussion

The 2017-2018 recommended Workers' Compensation Insurance Fraud Prosecution budget totals \$475,000. This will provide funding for 80% of a Deputy District Attorney, 90% of a District Attorney Investigator, 30% of a District Attorney Investigative Assistant, and 40% of a Paralegal, all of whom are allocated in the District Attorney's main budget. Also included in this budget are the cost of office supplies, communications, training, vehicle usage, audit expenses, and administrative charges.

	Work	load Data			
		——Actual—	Est./Act.	Projected	
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Workers' Compensation Cases					
Referrals	33	50	41	55	58
Convictions	3	6	. 8	13	17
Declined	10	. 18	5	5	5
Still Investigating	36	20	3	5	5

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$286,551	\$199,829	\$200,065	\$200,065	\$236
Total Appropriations	\$286,551	\$199,829	\$200,065	\$200,065	\$236
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$286,551	\$199,829	\$200,065	\$200,065	\$236

Purpose

Article I, Section 23, of the California Constitution requires that a Grand Jury be summoned annually in each county. The Grand Jury investigates the operations of county and city governments; selectively examines the books, records, and the accounts of county offices; reports the findings to the Board of Supervisors in an annual report; investigates charges of public offenses committed or triable within the county, and may bring forth indictments.

This budget includes funding for Grand Jury stipends, mileage reimbursement, transcription services, clerical support, training, travel expenses, and other costs incurred by the Civil Grand Jury. Funds are also provided for impaneling separate *Criminal* Grand Juries as needed. Both Civil and Criminal Grand Juries are comprised of a panel of 19 with 10 alternates. Both Civil and Criminal Grand Jurors receive a per meeting stipend of \$15, plus mileage reimbursement.

When the courts move to the new Stockton Courthouse at the end of July 2017, the Grand Jury will occupy space on the 11th floor.

Major Budget Changes

Services & Supplies

> \$13,000	Increase in clerical support costs based on actual experience.
> \$6,858	Increase in transcription costs for Criminal Grand Jury indictments.
> (\$25,000)	Decrease in furniture costs.

Program Discussion

The 2017-2018 recommended Grand Jury budget totals \$200,065, which is an increase of \$236 from 2016-2017. The increase is due to increased clerical support costs, increased transcription costs for Criminal Grand Jury indictments, offset by elimination of one-time funding for furniture costs. Future costs for audio-recording equipment may be incurred, but are unknown at this time; however, costs will be offset with savings from civil grand jury transcripts.

Court staff concurs with this recommendation.

	Work	load Data			
	•	Actual		Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Civil Grand Juries					
Investigations	18	19	7	10	12
Criminal Grand Juries	_				
Days Impaneled	64	. 55	84	54	58
Indictments Issued	53	40	162	35	47

2022745000—Probation-Administration

Law & Justice

Stephanie L. James, Chief Probation Officer

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease)
Expenditures					
Salaries & Benefits	\$2,377,008	\$2,465,355	\$2,606,507	\$2,606,507	\$141,152
Services & Supplies	2,776,302	2,370,770	2,304,990	2,304,990	(65,780)
Total Expenditures	\$5,153,310	\$4,836,125	\$4,911,497	\$4,911,497	\$75,372
Expenditure Reimbursements_	(2,614)	0	0	0	0
Total Appropriations	\$5,150,696	\$4,836,125	\$4,911,497	\$4,911,497	\$75,372
Earned Revenues By Source		•			
Aid from Other Governments	\$1,717,819	\$1,817,115	\$1,845,887	\$1,845,887	\$28,772
Miscellaneous Revenues	50,000	13,000	13,000	13,000	0
Operating Transfers In	68,225	69,000	73,630	73,630	4,630
Total Revenues	\$1,836,044	\$1,899,115	\$1,932,517	\$1,932,517	\$33,402
Net County Cost	\$3,314,652	\$2,937,010	\$2,978,980	\$2,978,980	\$41,970
Allocated Positions	18.0	17.0	17.0	17.0	0.0
Temporary (Full-Time Equivalent)	1.4	1.9	1.6	1.6	(0.3)
Total Staffing	19.4	18.9	18.6	18.6	(0.3

Purpose

The Probation Administration budget funds management and support services for the Department's four functional divisions: Juvenile Probation, Adult Probation, Juvenile Detention, and Local Community Corrections (AB 109) Services provided include budgeting, accounting, personnel, training, planning/research, and grants management. The Probation Officer function is mandated by California Welfare and Institutions Code Section 270.

Major Budget Changes

Salaries & Employee Benefits

> \$52,797	Salary and benefits adjustments.
> \$68,759	Increase in contributions toward the unfunded retirement liability at 5%.
\$13.417	Increase in overtime

Services & Supplies

	\$17,081	Increase i	n rac	lio mainten	ance costs.
>	\$10,767		in	Casualty	insurance
		costs.			

> (\$76,973)	Decrease in data processing charges.
> (\$22,858)	Decrease in Workers' Compensation insurance costs.
> (\$13,024)	Decrease in tuition costs due to reduction in officers requiring CORE training.
Revenues	

Increase

revenue.

Increase in State revenue.

in

Proposition

172

Increase in polygraph exam costs.

Program Discussion

> \$10.000

> \$16,186

> \$12,586

The 2017-2018 recommended budget for Probation Administration totals \$4,911,497, which is an increase of \$75,372 from 2016-2017. This change primarily reflects salary and benefits adjustments, additional contributions toward retirement, and an increase in overtime cost, partially offset by decreases in Workers' Compensation insurance cost and data processing costs.

2022745000—Probation-Administration Law & Justice

The Department continues to be the Court's most used alternative to incarceration for criminal offenders. Over the past decade, the profile of the typical juvenile and adult client supervised has changed as a result of the utilization of validated risk and needs assessment instruments. Probation Officers now supervise clients with the highest risk of reoffending. On October 1, 2011, AB 109 and Public Safety Realignment made dramatic changes in the population served. The Department continues to work aggressively to develop and maintain a probation service model that is evidence based, employs best practices in the field of community corrections, and follows the principles of effective intervention.

Standards & Training for Corrections (STC)

The Administration budget includes funds for mandated training of Probation and Juvenile Detention Officers through the State STC Program. CORE (initial) training for new employees is a minimum of 196 hours for Probation Officers and a minimum of 160 hours for Juvenile Detention Officers. Probation Officers must complete firearms courses and both classifications have ongoing annual training. For 2017-2018, the Department will ensure that sworn staff meet mandated training levels. Historically, Probation Officers receive more hours of training than is required by the State. Due to an anticipated reduction in funding for the STC Program for 2017-2018, the Department will reduce the number of training hours while ensuring standards are met and Officers receive sufficient training to perform their job functions, thus limiting the Department's liability.

Justice System Reform

As a result of the State's continuing corrections system crisis, changes made over the past several years have had a dramatic impact on the local justice system at both the adult and juvenile levels. In 2016-2017, Propositions 57 and 64 passed and signed into law. The impacts of both Propositions are still unknown; however, while Proposition 64 should have a negligible impact on formal probation services, Proposition 57 will result in AB 109 clients being released early from State Prison increasing

the workload for writing transfer reports and increasing costs in the Juvenile Justice Division.

Evidence-Based Practices (EBP)

In an effort to reduce recidivism, the Department implements EBP throughout its divisions to prioritize services and provide targeted interventions to clients. The Department has committed to the use of validated assessment tools in the Adult, Juvenile, and Juvenile Detention divisions. A validated Pretrial Assessment Instrument was implemented in 2014-2015 to assist in making detain and release decisions for offenders booked into the County Jail. The 2017-2018 recommended budget includes funding to train new staff and to conduct follow-up training on various EBP.

Staff continues efforts in identifying appropriate intervention options to address clients' individual criminogenic needs and to train staff and community-based organizations on the use of EBP. Additionally, all field Probation Officers have been trained in Motivational Interviewing and Effective Practices in Community Supervision.

In 2015-2016, the Department began a Continuous Quality Improvement process with a community-based organization to evaluate program fidelity for the EBP group interventions. The Department also began working with the University of Cincinnati's Correctional Institute (UCCI) to redesign the EBP offered by the Department. During 2016-2017, this new model has been replicated throughout the AB 109 supervision units, most Adult Division units, and the Juvenile Reconnect Day Reporting Center. This work will continue in 2017-2018 until it has been implemented in all supervision units throughout the Department. The Department will also continue to work on increasing the EBP dosage hours.

Research & Evaluation Unit

This Unit assesses ways to streamline services, develop efficiencies, employ automation, create databases, perform queries, and provide data analysis. The Unit has assisted the Department with consistency, integrity, and fidelity of their work.

Workload Data									
-		——Actual—	Est./Act.	Projected					
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018				
Number of Staff Trained	225	219	219	221	233				
Number of STC Classes Provided	249	230	177	135	120				
Number of STC Hours Provided	11,076	16,747	9,710	12,609	9,000				

2022702000—Probation-Adult & Pretrial Services

Law & Justice

Stephanie L. James, Chief Probation Officer

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures			<u> </u>		
Salaries & Benefits	\$9,405,445	\$10,704,145	\$11,748,609	\$11,748,609	\$1,044,464
Services & Supplies	1,430,030	1,820,018	2,083,616	2,083,616	263,598
Operating Transfers Out	234,931	122,162	81,886	81,886	(40,276)
Total Expenditures	\$11,070,406	\$12,646,325	\$13,914,111	\$13,914,111	\$1,267,786
Expenditure Reimbursements	(1,370,602)	(1,493,221)	(1,731,611)	(1,731,611)	(238,390)
Total Appropriations	\$9,699,804	\$11,153,104	\$12,182,500	\$12,182,500	\$1,029,396
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$16,730	\$20,700	\$19,200	\$19,200	(\$1,500)
Interest/Rents	675	300	300	300	0
Aid from Other Governments	4,765,839	5,005,365	5,231,964	5,231,964	226,599
Charges for Services	328,880	269,835	318,917	318,917	49,082
Miscellaneous Revenues	160	0	0	0	0
Operating Transfers In	50,000	60,000	60,000	60,000	0
Fund Balance	0	0	9,835	9,835	9,835
Total Revenues	\$5,162,284	\$5,356,200	\$5,640,216	\$5,640,216	\$284,016
Net County Cost	\$4,537,520	\$5,796,904	\$6,542,284	\$6,542,284	\$745,380
Allocated Positions	98.0	101.0	101.0	. 101.0	0.0
Temporary (Full-Time Equivalent)	0.8	1.4	0.7	0.7	(0.7)
Total Staffing	98.8	102.4	101.7	101.7	(0.7)

Purpose

The Adult Probation Division serves and assists the Court in matters concerning the supervision of adult offenders and performs other investigations as ordered. The Division is comprised of the following units: Investigations, Assessment, Proposition 36, Domestic Violence Field Supervision, Minimum Supervision, Intensive Supervision, and Central Support. Funding is also received from the California Community Corrections Performance Incentive Act, otherwise known as Senate Bill (SB) 678.

The Pretrial Services Unit provides information to the Court on defendants booked at the County Jail and is a major component in the management of the jail population. This Unit processes and screens misdemeanors for possible release on citation, and provides screenings for probable cause hearings on all non-warrant arrests. The Unit is responsible for locating, abstracting, and adding all outstanding warrants for the California Highway Patrol and Sheriff's Office bookings.

This narrative combines budgets for Adult Probation (#2022702000), Adult Probation-SB 678 (#2022702300), and Pretrial Services (#2021200000).

Major Budget Changes

Salaries & Employee Benefits

> \$577	,926	Salary and benefits adjustments.
> \$304		Increase in contributions toward the unfunded retirement liability at 5%.
> \$162		Full-year cost associated with 2016- 2017 midyear addition of two Pre- trial Services Program Specialists.
> \$18,7		Increase in overtime and holiday pay.
> (\$19.	.033)	Decrease in extra-help.

Services & Supplies

\triangleright	\$120,000	Increase	for	Transdermal	Alcohol
		Monitori	ng P	rogram.	

2022702000—Probation-Adult & Pretrial Services

Law & Justice

>	\$102,704	Increase for the integration of the Pretrial Assessment tool.
>	\$73,168	Increase in professional services and contracts services.
>	71,233	Reimburse the Local Community Corrections budget for one-third of the cost of a Deputy Chief Proba- tion Officer position and associated costs.
>	\$25,000	Increase in professional services for Stockton Police Department dispatch services for field officers.
>	\$17,608	Increase cost for leased computer equipment.
\triangleright	\$9,924	Increase in Canlis Building lease.
>	(\$35,680)	Decrease in costs for Assisting Reentry for Co-Occurring Adults through Collective Support (ARCCS) program resulting from the end of the grant.
>	(\$62,462)	Decrease in Workers' Compensation insurance costs.
>	(\$56,300)	Decrease in costs associated with the remodel of the Canlis Building.

Operating Transfers Out

\triangleright	(\$40,276)	Decrease in reimbursement to
		Mental Health Services, Correc-
		tional Health Services and Sheriff's
	,	Office for ARCCS program ser-
		vices due to the end of the grant.

Expenditure Reimbursement

> \$221,204	Increase in reimbursement from
	Local Community Corrections
	budget.
> \$16,918	Increase in reimbursement from Justice Assistance Grant (JAG).

Revenues

> \$229,936	Increase in State SB 678 revenue.
> \$44,944	Increase in revenue from State Proposition 172 sales tax.
> \$44,367	Increase in reimbursement of Statemandated costs.
> \$37,303	Increase in revenue for Probation Supervision activities.
> (\$92,126)	Decrease in funding for ARCCS program due to end of the grant.

Program Discussion

The 2017-2018 recommended budget for Adult Probation and Pretrial Services totals \$13,914,111, which is an increase of \$1,267,786 from 2016-2017. This increase reflects salary and benefits adjustments, additional retirement contributions, full-year cost of two positions added midyear 2016-2017, and increases in program costs, partially offset by decreases in ARCCS program costs resulting from the end of the grant, and decrease in Workers' Compensation insurance costs.

Adult Division

The Adult Division is comprised of the following functional units:

- > The Investigations Unit prepares pre-plea and presentence reports prior to sentencing felons and occasional misdemeanants, as well as Drug Court Reports and STATIC-99R (sex offender) assessments. The Unit also contains an Officer who represents the Department in Court for Violation of Probation calendars. Conditional Restitution staff correspond with victims and submit restitution orders to the Court when a client receives a conditional sentence or is sentenced to State prison.
- ➤ The Assessment Unit processes all new grants of formal probation with the exception of Proposition 36 cases and processes incoming jurisdictional transfer cases. Officers assess the client's risk to reoffend; determine the appropriate level of supervision; and review the terms and conditions of probation, determine restitution, and conduct victim lethality assessments. In 2016-2017, an Officer was assigned to the County Jail to provide assessments to clients in custody to assist with providing a warm hand-off as they transition back into the community.
- > The Proposition 36 Unit works collaboratively with Substance Abuse Services, Superior Court, District Attorney, and Public Defender to meet the State mandate of diverting drug offenders from incarceration and providing drug treatment services. Officers inform the Court of the client's progress. Although the Department no longer receives Proposition 36 revenue, services remain a State-mandated function.
- The Minimum Supervision Unit provides an appropriate level of supervision to clients who score moderate or low-risk to re-offend, or have been transferred to a lower level of supervision after demonstrating satisfactory adjustment while on a higher level of supervision. Officers use Offender-Link, a telephone reporting and case management system, as a tool for efficient caseload management and increased client compliance.

2022702000—Probation-Adult & Pretrial Services Law & Justice

The Unit contains the Administrative Bank caseload for cases where the client has satisfactorily completed all terms and conditions of probation but still owes victim restitution. This caseload also has clients whose jurisdiction remains in the County, but are being supervised by another State.

The Unit has the Unsupervised caseload, which is comprised of clients who score as low-risk, with the exception of domestic violence, child abuse, elder abuse, and sex offenses. The Unit also monitors clients with active warrants and misdemeanor offenders that owe a significant amount of restitution but are not being provided supervision services.

➤ The Intensive Supervision Unit provides enhanced supervision to clients on probation for sex-related offenses. The sex offenders are assessed using the State-mandated STATIC-99R risk assessment. Clients that score high-risk are monitored via GPS. As an added measure of accountability, some sex offenders may also be placed on OffenderLink.

The Unit has one Officer assigned to the Delta Regional Auto Theft Task Force, which is a collaboration of law enforcement agencies performing proactive activities to arrest auto theft offenders and combat auto thefts in San Joaquin County.

The Unit has two Office of Traffic Safety (OTS) grant-funded Driving while Under the Influence Officers. One of these Officers provides supervision services to felony and repeat misdemeanor clients and attempts to reduce the number of clients having outstanding bench warrants by conducting bench warrant service operations in collaboration with local law enforcement agencies. The second Officer is funded by a grant overseen by the Superior Court. This Officer works in close collaboration with the Court case managers and attends weekly court sessions to monitor progress and program completions for clients.

The Unit also contains the ARCCS Officer who monitors a caseload of adults with co-occurring disorders, who have been sentenced to at least 90 days in jail and 3-5 years supervised probation, with enhanced in-custody screening, assessment, housing, treatment, and recovery services. As part of the grant, the Department is developing a tool-kit with the Crime and Justice Institute so the program can be replicated in other jurisdictions. This grant is set to expire October 2017; however, the Department is currently exploring ways to sustain the program. A vacant position is being held open in case the Department is unsuccessful in securing funding.

> The Domestic Violence Field Supervision Unit is responsible for certifying domestic violence treatment providers and monitoring their compliance. Officers monitor attendance and completion of the mandated 52-week Batterer Intervention Programs and provide supervision services to domestic violence clients. The Officers conduct monthly office and home visits to monitor compliance with court-ordered conditions of probation. The Unit contains an Officer who represents the Department in Court for Violation of Probation calendars.

The Unit has a Federal grant-funded position through the Violence Against Women Act, Services Training Officers Prosecution (VAWA STOP) Probation Specialized Supervision Program. This Officer monitors a caseload of clients convicted of domestic violence, stalking, sexual assault, and dating violence.

> The Central Support Unit provides clerical support to the Division by establishing and maintaining case files, processing violations of probation, bench warrants, supplemental reports, scanning numerous documents into the County's case management system, and processing reports for the Court. The Unit also compiles and reports mandated statistics to the Department of Justice.

Collaborative Services

The Department continues to collaborate with other agencies to improve the delivery of services to the Court, clients, and community. Adult Division Officers are involved in numerous Collaborative Courts, such as the Felony Drug Court and two Courts. Additionally, the Department collaborates with other agencies on both VAWA and ARCCS grants. Officers regularly participate in multi-agency missions and operations with other law enforcement agencies by conducting searches and bench warrant service operations. Officers represent the Department at a variety of community events and conduct presentations throughout the County. Additionally, the Adult Division continues to help maintain the Statewide DNA database at the County level by collecting DNA on qualifying offenders that have not yet had their samples collected.

SB 678

The Probation Department receives SB 678 funds, which assist in providing evidence-based programming (EBP) resulting in a reduction of adult State prison commitments for violations of probation. The Statewide funding formula changed in 2013-2014 and again in 2015-2016. The current funding formula allows for some stability of funding by rewarding past performance while continuing to incentivize counties for ongoing reductions in State

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prison commitments. SB 678 requires the Department to identify and track specific outcome-based measures specified in legislation, and to allocate a minimum of 5% of allocated funding to data collection and evaluation of EBP programs and practices.

SB 678 funding is used to develop effective EBP throughout the County to meet the diverse needs of the community. Program development includes training staff, purchasing curricula and materials, and contracting with community-based organizations to provide EBP to probationers. In 2017-2018, SB 678 funding will be used to operate two units:

➤ The Adult Probation Day Reporting Center (DRC) provides intensive rehabilitative services to highrisk or moderate-risk probationers. DRC is a collaborative effort between the Probation Department, San Joaquin County Office of Education, and the Employment and Economic Development Department.

In 2014-2015, a DRC re-design was implemented that expanded EBP offerings, implemented a new phased program, and allows completion of the program within six months based on the client's participation. Additionally, clients in aftercare are now referred to case management services to assist in the transition from the structured DRC to a lower level of supervision. In 2015-2016, a vocational training program in construction was implemented for eligible clients. The training uses a core-curriculum involving classroom and hands-on instruction under the supervision of a journeyman carpenter. In 2016-2017, Northern California Construction Training participation was expanded to the other Adult Supervision Units upon completion of Phase 1 of the Programming Passport.

➤ The Intensive Programming Unit (IPU) supervises high-risk felony offenders. Officers conduct monthly visits both in the office and at client's homes to monitor compliance with court-ordered conditions of probation. An Offender Needs Guide is completed for each client to determine criminogenic needs and targeted interventions. In 2015-2016, IPU implemented a programming redesign that mirrors the EBP offered through the DRC. The redesign is an effort to increase programming dosage hours.

This Unit also supervises high-risk offenders who participate in the Drug court process. Working in collaboration with Behavioral Health and the Court, enhanced supervision is provided and probationers appear weekly in court to provide updates to the judge.

In 2017-2018, two Probation Officer positions will be added to the IPU (see Budget #2022785000 - JSLEA) to provide intensive supervision services to clients who have children and have been identified as suffering from mental illness, have substance abuse issues, and/or are homeless.

State funding to support SB 678 costs is received in the Probation SB 678 Fund (#12108), which has a 2016-2017 beginning balance of approximately \$3.3 million. Over the past two years, annual revenues have averaged \$2.3 million. For 2017-2018, the recommended budget appropriates \$2.8 million in SB 678 funds.

Pretrial Services

In 2014-2015, a Pretrial Assessment and Monitoring Program was implemented to better utilize the County's Jail capacity by reserving detention for individuals who pose a significant risk to the community or are at risk for failing to appear in Court. Use of a validated Pretrial Assessment tool assists in determining whether offenders should be released or remain detained pending a court proceeding.

Pretrial Services includes the following functional units:

- > The Pretrial Assessment Unit interviews all eligible bookings and completes the Virginia Pretrial Risk Assessment Instrument. Staff verifies and provides information to the Court regarding the defendant's community ties, residence information, family ties, employment/education information, failures to appear, financial status, prior record, risk assessment score, and recommendation regarding pretrial release. The Unit also provides information to Probation Officers for the purpose of placing violation of probation holds, and networks with State and local law enforcement agencies.
- > The Pretrial Monitoring Unit provides a continuum of services based on the offender's risk to re-offend and likelihood to appear in court. Services are based on risk, special needs, and court-ordered conditions and may include telephone reminder calls, office visits, individualized case management, drug testing, curfew restrictions, and GPS monitoring. Offenders may also be referred to a variety of community-based organizations for other services including substance abuse services, mental health services, and EBP.

In 2016-2017, a transdermal monitoring component was added as a pilot program for offenders booked for a DUI offense. This program will continue into 2017-2018. The Department will reach out to the National Institute of Corrections for technical assistance to see if upon a review of data and practices employed, any changes to the program should be considered.

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	Workl	oad Data ——Actual—		Est./Act.	Projected
_	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Adult Division					
Referrals ·					
Drunk Driving	114	84	102	100	103
Conditional Restitution	1,551	1,956	1,723	1,800	1,77
Domestic Violence	444	428	592	648	67.
Proposition 36	399	328	375	450	42
Reports to Court					
Pre-Sentence	282	447	382	420	43
Pre-Plea	70	33	25	30	3:
Drug Court Reports	77	51	20	2	
Violations of Probation	3,453	3,804	3,214	3,456	3,20
Supplementals/Memos	3,156	4,319	6,386	3,250	3,75
Penal Code 1203(c)	566	235	646	564	60
Static-99R	6	68	120	72	7
Caseloads		*			
Domestic Violence	221	237	292	330	31
Sex Offenders	114	129	140	135	13
Driving Under the Influence	79	76	72	85	9
Administrative Bank	257	232	175	150	14
Conditional Restitution	977	1,343	928	1,200	1,10
Proposition 36 Drug Oversight	528	413	. 487	450	42.
Assessment (Intake)	669	500	614	600	59
Minimum Supervision	836	954	973	1,078	1,00
Bench Warrant	6,153	5,395	4,654	4,450	4,50
Unsupervised	1,463	671	441	600	59
<u>Senate Bill 678</u>					
Supervision Referrals	989	1,010	1,036	1,380	1,40
Intensive Programming Unit	354	347	377	450	42
Day Reporting Center	66	46	55	60	6
<u>Pretrial Services</u>					
Risk Assessments Completed	.N/A	4,495	7,240	7,368	7,400
% Released Pending Arraignment	N/A	13%	10%	9%	10%
Citation Release Evaluations	6,427	5,795	5,558	5,897	5,950
Total Citation Releases/Percent	4,139/64%	4,653/80%	4,779/86%	4,928/84%	5,058/85%
Probable Cause Hearings	2,594	2,180	2,064	2,030	2,050
Pretrial Monitoring Unit Caseload	N/A	204	164	186	200

Justice Assistance Grant Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures			,		
Salaries & Benefits	\$72,870	\$44,782	\$139,954	\$139,954	\$95,172
Services & Supplies	95,263	132,675	134,310	134,310	1,635
Total Appropriations	\$168,133	\$177,457	\$274,264	\$274,264	\$96,807
Earned Revenues By Source	•				
Interest/Rents	\$709	\$0	\$0	\$0	\$0
Aid from Other Governments	0	175,681	273,472	273,472	97,791
Fund Balance	167,424	1,776	792	792	(984)
Total Revenues	\$168,133	\$177,457	\$274,264	\$274,264	\$96,807
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

The Edward Byrne Memorial Justice Assistance Grant (JAG) program is a Federal grant administered by the California Board of State and Community Corrections. JAG funds are allocated annually by legislative formula to local governments and are intended to help combat crime and improve public safety. The County and City of Stockton receive a combined funding allocation and are required to participate in a joint planning process to determine use of the grant funds. The recommended budget reflects only the County agencies' share of the overall JAG allocation.

The County receives annual JAG funding in the following budgets: District Attorney (#2020225000), Sheriff (#2021654000), Probation (#2022710000), and Centralized JAG (#2023024000).

Major Budget Changes

Salaries & Employee Benefits

> \$95,172 Increase in overtime for Sheriff.

Services & Supplies

> \$2,619	Increase in reimbursement to Probation.
> (\$984)	Cost Allocation Plan adjustment.
Revenues	
> \$97,791	Increase in reimbursement from the

Program Discussion

The 2017-2018 recommended JAG budget totals \$274,264; however, the actual amount received by County departments will depend on the outcome of discussions with the City of Stockton that are anticipated to occur in June 2017.

Since 2011, the County and City of Stockton have used annual JAG funding for a Countywide Firearms Reduction Consortium, including District Attorney, Sheriff, Probation, and Stockton Police. The intent of the partnership has been to coordinate activities that combat gun violence, with funding allocated for prosecution of gun/gang violence, overtime costs for gun enforcement, and a firearms examiner/equipment.

As of this writing, 2017-2018 JAG allocation amounts have not been announced. Discussions to be held between County departments and the City of Stockton will provide direction on recommended funding allocation amounts to each of the agencies and the viability of continued participation in the Countywide Firearms Reduction Consortium.

The budget assumes funding will be allocated to County departments in the same amounts as in 2016-2017. Once the allocations are determined and after a consensus has been developed among the participating agencies regarding use of the funds and allocation amounts, a Memorandum of Understanding will be presented for consideration by the Board of Supervisors and Stockton City Council for the 2017 JAG award.

City of Stockton.

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Ceneral Luna	710141	лурго чес	Requesteu	Recommended	(Beereuse)
Expenditures					
Salaries & Benefits	\$5,297,204	\$5,916,749	\$6,670,844	\$6,670,844	\$754,095
Services & Supplies	936,959	1,309,850	1,461,452	1,461,452	151,602
Other Charges	253,774	210,204	210,104	210,104	(100)
Total Expenditures	\$6,487,937	\$7,436,803	\$8,342,400	\$8,342,400	\$905,597
Expenditure Reimbursements	(1,661,893)	(2,185,143)	(2,589,962)	(2,589,962)	(404,819)
Total Appropriations	\$4,826,044	\$5,251,660	\$5,752,438	\$5,752,438	\$500,778
Earned Revenues By Source					
Aid from Other Governments	\$3,098,038	\$3,938,836	\$3,967,768	\$3,967,768	\$28,932
Charges for Services	9,852	7,385	4,500	4,500	(2,885)
Miscellaneous Revenues	50,363	250,500	26,000	26,000	(224,500)
Total Revenues	\$3,158,253	\$4,196,721	\$3,998,268	\$3,998,268	(\$198,453)
Net County Cost	\$1,667,791	\$1,054,939	\$1,754,170	\$1,754,170	\$699,231
Allocated Positions	48.0	53.0	52.0	52.0	(1.0)
Temporary (Full-Time Equivalent)	5.8	5.8	6.5	6.5	0.7
Total Staffing	53.8	58.8	58.5	58.5	(0.3)

Purpose

The Juvenile Division of the Probation Department serves and assists the Court in matters concerning the supervision of juvenile offenders and performs other investigations as ordered. Actions are mandated by various sections of the Welfare and Institutions Code.

The Juvenile Division consists of the following units: Assessment, Investigations, County Supervision, Placement, and Central Support, as well as Project 654 and Community Accountability and Prevention Services (CAPS). Additionally, the Juvenile Division operates the grant funded Court for Individualized Treatment of Adolescents, which focuses on the special needs of youth with serious mental health issues.

Major Budget Changes

Salaries & Employee Benefits

	\$306,256	Salary and benefits adjustments.
>	\$164,496	Increase in contributions toward the
		unfunded retirement liability at 5%.

> \$302,199 Full-year cost associated with 2016-2017 midyear addition of a Probation Officer III and two Probation Officer I/II positions.

> \$40,770 Increase in extra help for grant funded Project 654 program.

> \$35,989 Increase in overtime.

> (\$95,615) Transfer of a Probation Officer I/II to Juvenile Supplemental Law Enforcement Act (JSLEA) budget.

Increase in costs in the AB 403

Foster Parent and Relative Care-

Services & Supplies

> \$168,156

	giver Recruitment, Retention and Support program (FPRRS).
> \$83,913	Increase in professional services.
> \$11,377	Increase in costs in the Mentally Ill Offender Crime Reduction program (MIOCR).
> (\$57,880)	Decrease in contract services.

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>	(\$42,600)	Decrease in Workers' Compensation insurance costs.
>	(\$25,700)	Decrease in costs due to District Attorney's cancellation of participation in the Positive Youth Justice Initiative (PYJI) program.

Expenditure Reimbursements

> \$592,432	Increase in reimbursement from Youthful Offender Block Grant (YOBG).
> (\$130,865)	Decrease in funding from Behavioral Health due to the elimination of the Functional Family Therapy (FFT) program.
> (\$56,827)	Decrease in funding resulting from the end of the State Byrne Justice Assistance Grant in December 2017.

Revenues

> \$467,201	Increase in revenue for placement of juveniles.
> \$45,437	Increase in revenue from State Proposition 172 sales tax.
> \$41,442	Increase in revenue from the San Joaquin County Office of Education (SJCOE) for costs associated with a Social Worker assigned to the National Guard Discovery Challenge Academy.
> (\$413,274)	Decrease in Title IV-E revenue.
> (\$225,000)	Decrease in funding resulting from the Sierra Health Foundation Grant

ending in October 2017.

of MIOCR Grant.

Decrease in revenue for year three

Program Discussion

> (\$111,874)

The 2017-2018 recommended Juvenile Probation budget totals \$8,342,400, which is an increase of \$905,597 from 2016-2017. This change primarily reflects salary and benefits adjustments, additional contribution toward retirement, full-year cost of three positions added midyear 2016-2017, increases in overtime, extra help, grant-funded program costs, and professional services, offset by the transfer of one position to the JSLEA budget (2022785000), decrease in contract services, and the cancellation of participation in the PYJI program.

Project 654

Since 1994-1995, the Department and the SJCOE have administered a cooperative program through its community schools program for at-risk youth. The program, Project 654, provides probation services to juveniles in an educational setting. The SJCOE reimburses the Department for the cost of services provided to the youth.

Community Accountability & Prevention Services (CAPS)

In 2013-2014, the Department implemented the CAPS program targeting at-risk youth in the community and in schools before they enter the juvenile justice system. The program includes two components:

- Crossroads Program Social Workers working with community-based organizations provide evidencebased early intervention and prevention programs to at-risk youth to help them become independent and successful while preventing self-destructive and socially negative behavior, such as substance abuse, delinquency, and family dysfunction.
- ➤ Community Accountability Boards (CAB) Targets at-risk youth having behavioral or disciplinary issues at school. The CAB is comprised of school representatives and community volunteers who assess the present issue, determine an appropriate behavioral contract, and provide ongoing support, mentoring, and follow through with the terms of the contract. Staff trains and assists interested schools and communities in establishing a CAB at their site.

In January 2017, the SJCOE contracted with the Department for a full-time Social Worker position, which is assigned to the National Guard Discovery ChalleNGe Academy program. This program is for youth from ages 16 to 19 who have dropped out of high school, or are atrisk for dropping out. The program offers a highly-structured environment that promotes leadership, cooperation, and academic skills, while building self-esteem, pride, and confidence. The program consists of a 22-week residential phase and a 12-month post-residential phase. The Social Worker works closely with students, mentors, parents, and faculty to ensure a positive and successful transition during the residential phase as well as after the cadet graduates and transitions to the next stage of their life.

Placement Unit

On January 1, 2012 Assembly Bill (AB) 12 went into effect, whereby youth may voluntarily stay in foster care until reaching the age of 21 as "Non-Minor Dependents" as long as the criteria for such benefit is met. The Placement Unit Officers monitor these youth.

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On January 1, 2017 AB 403, also known as Continuum of Care Reform, went into effect and requires Probation Departments to make efforts to reduce the number of youth in out-of-home placement by placing them in foster homes (i.e., resource families).

Additionally, all group homes are in the process of being converted to Short Term Residential Treatment Programs (STRTP), with the goal of having youth transition out of the STRTP to a lower level of care within six months. During 2015-2016, the Department was awarded funds as part of the FPRRS program to recruit resource families, non-relative extended family members, licensed foster parents, and relative caregivers. This funding continued in 2016-2017 and will be extended in 2017-2018; therefore, in 2016-2017, the Board of Supervisors approved a midyear adjustment to add a Probation Officer III position to provide leadership in the FPRRS program.

Proposition 57

Prior to the passage of Proposition 57 in November 2016, the District Attorney (DA) retained sole discretion to determine if a youth should be tried as an adult or remain in juvenile court. Now, the DA may make a motion to transfer the youth from juvenile court to a court of criminal jurisdiction. Upon such motion, the juvenile court shall order the Probation Officer to submit a report on the behavioral patterns and social history of the youth. The report shall also include statements offered by the victim. This report was not required prior to the passage of Proposition 57; therefore, in 2016-2017, the Board of Supervisors approved a midyear adjustment to add two Probation Officer I/II positions to absorb the increased workload. As of March 2017, the Department has processed 37 cases since the law went into effect.

Title IV-E Funding

County Probation Departments receive Federal Title IV-E funding administered through the State Department of Social Services (CDSS) to support efforts that allow atrisk youth, where appropriate, to remain in the family home rather than being placed in detention or group home facilities. A decrease in the number of eligible youth combined with more stringent claiming requirements, has resulted in declines in revenue over the last few years.

In 2013-2014, the U.S. Department of Health and Human Services, Administration for Children and Families (ACF) conducted a review of two California counties and based on its preliminary findings, the ACF ordered the entire State of California to cease claiming pre-placement dollars commencing October 1, 2013. The CDSS submitted a

Corrective Action Plan to the ACF and County Probation Departments were able to resume claiming for pre-placement funds during 2014-2015. However, significant changes to claiming requirements and supporting documentation is now required to accompany the claim. The State required counties to submit revised claims following the new guidelines for funds that had already been received in prior periods. During 2015-2016, the Department's claims were able to offset prior years' revenues received, and the Department is projecting revenue of \$1.0 million in 2016-2017. However, revenue projections did not materialize. For 2017-2018, the Department will further reduce its projected revenue to \$600,000, by transferring a position to outside revenue streams. The Department will continue to monitor this funding stream and will defer filling vacant positions to offset any further reductions.

Evidence-Based Practices

Current best practices in the probation field include the use of evidence-based practices and programs. All youth are assessed upon entering the system for criminogenic needs and protective factors utilizing a validated risk and needs assessment tool. Youth are scored on risk to reoffend and resources are focused on moderate-high to high-risk youth in an effort to reduce recidivism.

The Department continues to provide community-based organizations and staff with training on evidence-based programming such as Aggression Replacement Training, Common Sense Parenting, Girls Moving On, Cognitive Behavioral Interventions for Substance Abuse, and Thinking for a Change. Additionally, all Juvenile Probation Officers are trained in Motivational Interviewing and Effective Practices in Community Supervision.

In 2017-2018, the Department will continue to contract with the San Joaquin County Data Co-Op for the annual recidivism study of juvenile offenders.

Positive Youth Justice Initiative

The Department has been funded by Sierra Health Foundation for the Positive Youth Justice Initiative since 2012. This five-year grant will end in October 2017. The grant focused on four cornerstones: Positive Youth Development, Trauma Informed Care, Wraparound Services, and Organizational Development in an effort to promote improved health and social outcomes for crossover youth. Although the grant is ending, the Department will continue its principles which have been embedded into Department policies, procedures, and practices.

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	Workle	oad Data			
_	2013-2014	Actual 2014-2015	2015-2016	Est./Act. 2016-2017	Projected 2017-2018
-	2013-2014	2014-2015	2015-2010	2010-201/	201/-2010
Referrals	3,574	3,019	3,012	2,700	2,600
No. of Referrals Diverted from System	2,629	2,098	2,002	1,674	1,612
New Wards	376	357	382	384	380
Investigations	495	649	693	678	68:
Caseload					
Regular Supervision	126	102	118	90	8′
Minimum Supervision	307	282	266	245	240
Placement	98	75	74	63	6
Intensive Supervision/Family Vision	3	23	. 29	33	30
DJJ Returned Youth	9	8	5	5	(
Deferred Entry of Judgment	96	116	172	188	190
Crossroads	50	43	44	55	60
Bench Warrant	140	128	126	125	125
Total Caseload	829	777	834	804	799
Community Accountability Board	2	5	6	5	6
Project 654	943	895	765	850	825
Discovery ChalleNGe Academy	N/A	N/A	N/A	105	150

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Stephanie L. James, Chief Probation Officer

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					_
Salaries & Benefits	\$13,077,166	\$15,152,630	\$15,493,406	\$15,493,406	\$340,776
Services & Supplies	2,570,869	2,844,567	2,984,728	2,984,728	140,161
Other Charges	· 0 · ,	0	300,000	300,000	300,000
Fixed Assets	18,445	0	0	0	0
Total Expenditures	\$15,666,480	\$17,997,197	\$18,778,134	\$18,778,134	\$780,937
Expenditure Reimbursements	(1,068,964)	(998,967)	(1,075,082)	(1,075,082)	(76,115)
Total Appropriations	\$14,597,516	\$16,998,230	\$17,703,052	\$17,703,052	\$704,822
Earned Revenues By Source					
Interest/Rents	\$280	\$300	\$300	\$300	\$0
Aid from Other Governments	3,496,398	3,508,592	3,718,787	3,718,787	210,195
Charges for Services	184,338	175,452	201,305	201,305	25,853
Miscellaneous Revenues	2,324	1,100	2,476	2,476	1,376
Total Revenues	\$3,683,340	\$3,685,444	\$3,922,868	\$3,922,868	\$237,424
Net County Cost	\$10,914,176	\$13,312,786	\$13,780,184	\$13,780,184	\$467,398
Allocated Positions	127.0	127.0	119.0	119.0	(8.0)
Temporary (Full-Time Equivalent)	7.5	7.2	5.7	5.7	(1.5)
Total Staffing	134.5	134.2	124.7	124.7	(9.5)

Purpose

Section 850 of the Welfare and Institutions Code mandates counties: to provide a juvenile detention hall; that it not be connected with any jail or prison; and that it be managed and controlled by the Chief Probation Officer.

Peterson Juvenile Hall is San Joaquin County's secure youth detention facility. The facility is operated by the Probation Department and provides humane, temporary, and secure care of youth whose cases are pending disposition in the Juvenile Court. Probation also operates a Juvenile Camp (Camp Peterson), Electronic Monitoring and Home Supervision Programs, and the Juvenile Court Work Project, which provides supervised community work experience.

The Juvenile Detention budget funds the operation of the Juvenile Hall, Camp Peterson, In-Custody Assessment/Court Transportation Unit, Work Project Program, and Youth Advocacy Unit.

Major Budget Changes

Salaries & Employee Benefits

\triangleright	\$737,849	Salary and benefits adjustments.
>	\$363,096	Increase in contributions toward the unfunded retirement liability at 5%.
>	(\$441,225)	Delete five Juvenile Detention Officer Assistant positions.
.>	(\$304,473)	Delete three Detention Unit Supervisor positions.
>	\$57,750	Increase in overtime based on experience.
>	(\$66,772)	Decrease in extra-help.

Services & Supplies

		
\triangleright	\$300,000	Increase in cost of housing youth at
		State Division of Juvenile Justice
		(DJJ).
\triangleright	\$130,000	Increase in contract services costs.

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> \$80,000	Increase in utilities cost.
> \$49,065	Increase in number of meals eligible for reimbursement in the School Nutrition Program.
> \$40,500	Increase in professional services costs.
> \$23,035	Increase in radio maintenance cost.
> (\$166,357)	Decrease in Workers' Compensation and Casualty insurance costs.
> (\$15,560)	Decrease in laundry costs.
> (\$12,000)	Decrease in leased home detention equipment cost.

Expenditure Reimbursements

> \$73,615	Increase	in reimbu	rsement	from
	Youthful	Offender	Block	Grant
	(YOBG).			

Revenues

> \$141,753	Increase in State funding.
> \$74,328	Increase in revenue from State Proposition 172 sales tax.
> \$28,977	Increase in School Nutrition funding.
> \$25,853	Increase in reimbursement from parents for cost of housing minors.
> (36,886)	Decrease in Reducing Racial Ethnic Disparities (R.R.E.D.) grant.

Program Discussion

The 2017-2018 recommended budget for Juvenile Detention totals \$18,778,134, which is an increase of \$780,937 from 2016-2017. This change primarily reflects salary and benefits adjustments, additional retirement contribution, increases in costs of housing youth at DJJ, contract services, and utilities, partially offset by the deletion of eight positions and decrease in allocated insurance costs.

In 2010-2011, as a result of budget reductions, a housing unit at Juvenile Hall was taken off-line and funding was provided for 150 of the 179 bed rated capacity. In 2011-2012, as a result of further budget reductions, a second housing unit at Juvenile Hall was taken off-line and funding was provided for 120 of the 179 bed rated capacity. In 2012-2013, a Supplemental Budget Request was approved providing staffing to restore the capacity of Juvenile Hall to 150 beds. However, since that time, the Juvenile Hall population has generally remained at or below 120; therefore, the second housing unit has remained off-line. Although the Juvenile Hall census

experiences significant fluctuations, the Department has determined the vacant Juvenile Detention Officer positions will be deleted and funding will be returned to the County General Fund. If the Juvenile Hall population rises above 120, the Department will return to the Board of Supervisors to request that the positions be reinstated to maintain minimum staffing levels required by the State.

Juvenile Camp Program

Camp Peterson is a structured residential program that serves as an alternative to out-of-home placement for moderate offenders at risk of increased delinquency. The program is housed in a two-dormitory, minimum-security facility adjacent to Juvenile Hall with a rated capacity of 45 beds. The 10 to 12 month program promotes the values and rewards of self-discipline, accountability, tolerance, responsibility, respect, sobriety, physical and academic education, basic life skills, and hard work. This program has three goals: 1) to provide a secure, intensive, evidencebased treatment program for moderate to high-risk youth; 2) to reduce the length of stay and recidivism; and 3) to provide high quality, intensive aftercare services that support community and family reunification/stability. The program is based on a Cognitive-Behavioral Therapy model with a focus on targeting criminogenic risk factors through cognitive restructuring and skill acquisition.

In-Custody Assessment/Court **Transportation** Unit

The In-Custody Assessment Unit reviews all admissions/ bookings from law enforcement agencies in accordance with mandates in the Welfare and Institutions Code. The Unit uses the evidence-based Detention Risk Assessment Instrument (DRAI) to determine if youth should remain detained or be released from custody.

The Unit is responsible for population management at Juvenile Hall. This includes assessing all youth for eligible releases and where appropriate, requesting modifications with the Juvenile Court to utilize detention alternatives such as Home Supervision/House Arrest, the Work Project Program, and Global Positioning Satellite. These activities are critical in ensuring the County remains in compliance with regulations and Juvenile Hall's rated capacity.

The Court Transportation Unit monitors high-risk youth being transported to adult court, medical and dental appointments, or the State Department of Juvenile Justice. These transports are high-risk, requiring multiple armed Probation Officers, as well as Juvenile Detention Officers to accompany and supervise the youth.

In 2016-2017 the Department retained a consultant from University of California, Davis to conduct a validation study of the DRAI. The consultant reviewed Department

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data and made recommendations for norming the DRAI to coincide with specific county demographics. The Department will continue to assess the consultant's recommendations to ensure the DRAI maintains its evidence based validity.

Work Project Program

The Work Project Program is an alternative to detention with staff overseeing court-ordered youth on weekends and during summer vacation. These youth are responsible for maintaining the grounds at the Juvenile facilities.

Youth Advocacy Unit

The Youth Advocacy Unit ensures that essential, mandated services are provided in a timely, unbiased, consistent, and effective manner. Unit staff serve as Due Process hearing officers, members of the Use of Force Review Committee, and the United States Department of Agriculture Civil Rights Coordinator for the School Nutrition Program. Staff coordinate weekly meetings to discuss concerns regarding youth exhibiting behavioral or disciplinary issues. Staff also prepare an Institutional Assessment and Case Plan for each youth detained over 30 days, conducting re-assessments and assisting in the development of aftercare re-entry plans upon release.

The Unit is responsible for facilitating various cognitive behavioral group sessions throughout all the housing units and for providing evidence-based programming to longterm youth at Juvenile Hall based on individual criminogenic needs.

Staff monitors all youth placed on the Global Positioning Satellite or Home Supervision/House Arrest, providing an alternative to incarceration. This Unit also oversees the Behavior Management System (incentives and awards program).

During 2015-2016, in collaboration with the San Joaquin County Office of Education, a library "The Book Nook" was opened inside Juvenile Detention. The Youth Advocacy Unit facilitates regular access for all youth in an effort to encourage reading and improve literacy.

Reducing Racial & Ethnic Disparities (R.R.E.D.) Grant

In 2014-2015, the Department received a R.R.E.D. grant from the Board of State and Community Corrections. This

grant seeks to address the disproportionate rates of contact by minority youth throughout the juvenile justice system.

The first year of the grant included a thorough review of local juvenile justice data, focusing on Department data, policies, and practices. In 2015-2016, the Department focused on implementing recommendations from the Year One Readiness Assessment Report, and has formed three subcommittees (Outreach and Collaboration, Data, and Operations) for this effort.

The Department contracted with the University of California Los Angeles Center for Policing Equity to develop a probation-specific curriculum for Implicit Bias. In 2016-2017, in addition to continuing to implement recommendations in the Year One Readiness Assessment Report, the Department began training all of its Officers on Implicit Bias. The Department has contracted with consultants from John Jay University to assist in the development of the Year Three Engagement Process.

In 2017-2018, in addition to the above, the Department will work on implementing the R.R.E.D. plan.

Senate Bill (SB) 1143

SB 1143 was signed into law in 2016-2017 and goes into effect on January 1, 2018. This law limits the amount of time youth may remain on Room Separation to a four-hour period. While the law does allow for an extension of this period of time, it is the Department's intent to not have youth on Room Separation for more than four hours. Therefore, the Department will be exploring a variety of new programs and trauma informed services to offer youth in an effort to further address and manage youth's behavior while in custody.

Proposition 57

As a result of the passage of Proposition 57 (see Budget #2022700000 Juvenile Probation), it is anticipated that there will be a decrease in youth being tried as adults and an increase in youth being sentenced to DJJ from Juvenile Court. The cost charged by the State for these youth is \$24,000 per year, with many youth receiving multiple year sentences. There are pending appellate court decisions to determine if Proposition 57 is retroactive. At this time, it is unknown how Proposition 57 will impact the County; therefore, funds are being kept in reserve to offset any increases in DJJ costs. It is anticipated this will also result in an increase in commitments to Camp Peterson.

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	Workload Data ——Actual————			Est./Act.	Projected
_	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Juvenile Hall	,				
Average Daily Population (ADP)	83	103	98	95	93
Admissions	1,180	1,092	1,076	990	975
Average Length of Stay (Days)	30	30	28	31	35
Average Length of Stay (Days)					
Direct File Youth	246	118	164	202	225
Commitments (% of ADP)	. 0	32%	38%	34%	36%
Juvenile Camp Program			•		>
Average Daily Population	25	28	19	21	25
Total Detention Facilities ADP	108	131	117	116	118
Juvenile Court Work Project					
Average Daily Attendance	5	3	5	2	4
Electronic Monitoring					
Regular Average Daily Caseload	36	35	25	28	35
Home Supervision					
Regular Average Daily Caseload	27	31	41	29	27

2022785000—Juvenile Supplemental Law Enforcement Act

Law & Justice

Stephanie L. James, Chief Probation Officer

Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease)
- F					
Expenditures					-
Salaries & Benefits	\$1,225,686	\$1,643,851	\$2,005,759	\$2,005,759	\$361,908
Services & Supplies	\$212,287	280,031	404,558	404,558	124,527
Other Charges	\$650,000	600,000	600,000	600,000	0
Total Expenditures	\$2,087,973	\$2,523,882	\$3,010,317	\$3,010,317	\$486,435
Expenditure Reimbursements	(\$1,628)	(6,300)	(9,130)	(9,130)	(2,830)
Total Appropriations	\$2,086,345	\$2,517,582	\$3,001,187	\$3,001,187	\$483,605
Earned Revenues By Source	•				
Aid from Other Governments	\$2,472,640	\$2,290,448	\$3,373,544	\$3,373,544	\$1,083,096
Fund Balance	(\$386,295)	227,134	(372,357)	(372,357)	(599,491)
Total Revenues	\$2,086,345	\$2,517,582	\$3,001,187	\$3,001,187	\$483,605
Net County Cost	\$0	\$0	\$0	\$0	\$0
		·		•	
Allocated Positions	13.0	13.0	15.0	15.0	2.0
Temporary (Full-Time Equivalent)	0.8	1.3	1.3	1.3	0.0
Total Staffing	13.8	14.3	16.3	16.3	2.0

Purpose

The Juvenile Supplemental Law Enforcement Act (JSLEA), formerly known as the Juvenile Justice Crime Prevention Act provides funding for community-based programs that reduce crime and delinquency among at-risk youth and young offenders. Funding is provided primarily from State Vehicle License Fee revenue and distributed to counties by statutory formula. In San Joaquin County, JSLEA provides funding for the following programs: Reconnect Day Reporting Center, Probation Officers on Campus, Neighborhood Service Centers, and Family Focused Intervention Team.

Major Budget Changes

Salaries & Employee Benefits

>	\$104,998	Salary and benefits adjustments.
>	\$48,781	Increase in contributions toward the unfunded retirement liability at 5%.
>	\$206,243	Addition of a Probation Officer III and transfer of a Probation Officer

Services & Supplies

>	\$71,233	Reimburse the Local Community Corrections budget for one-third of the cost of a Deputy Chief Proba- tion Officer position and associated costs.
>	\$50,000	Full-year cost of contract with Victor Community Support Ser- vices for provision of Evidence Based Programing (EBP) Services.
>	\$29,000	Increase in cost associated with San Joaquin County Office of Education (SJCOE) operation of Reconnect Day Reporting Center based on actual experience.
>	(\$14,512)	Decrease in Workers' Compensation insurance costs.
>	(\$7,200)	Decrease in costs for Canine Program. One-time costs expended in 2016-2017.
Reve	enue	
>	\$1,083,096	Increase in State funding.

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> (\$609,326)

Decrease in use of Fund balance.

Program Discussion

The recommended 2017-2018 JSLEA budget totals \$3,010,317, which is an increase of \$486,435 from 2016-2017. This change reflects salary and benefits adjustments, additional 5% contribution toward retirement, reimbursement to the Local Community Corrections budget for one-third of the costs of a Deputy Chief Probation Officer, the addition of a Probation Officer III, the transfer of a Probation Officer I/II from Juvenile Probation, increases in the contract for EBP services provided by a community-based organization, and costs to the SJCOE for the Reconnect Day Reporting Center, offset by a decrease in Workers' Compensation insurance cost. Not all anticipated revenues are being expended resulting in a projected increase in the fund balance of \$382,192.

Probation Officers On Campus (POOC)

The POOC program is modeled after successful programs across the nation and includes the assignment of Juvenile Probation Officers to a school site in order to supervise wards attending the school. These Officers have regular contact with youth who have not yet entered the juvenile justice system, but are determined to be "at-risk." Officers provide intensive supervision, monitor attendance, handle disciplinary problems, and work with school staff to ensure that mental health, substance abuse, and other relevant issues are addressed.

POOC regularly attend school activities, sporting events, attendance hearings, and meetings. By working closely with school personnel, Officers are able to provide both supervision and support to help students avoid anti-social behavior. Additionally, the presence of an Officer on campus has a positive impact on the school environment.

Certified Drug Detection Dog Officer

During 2016-2017, a Probation Officer position was designated as a canine handler. At the time of this writing, the program has not yet been implemented as it is still going through the Meet and Confer process. Once implemented, this certified drug and firearm detection dog will be utilized at schools, during probation searches, and for presentations at schools and in the community. The 2017-2018 budget includes funding for the initial purchase of the K-9 drug detection dog, equipment, supplies, and training for the K-9 handler.

Reconnect Day Reporting Center

The Reconnect Day Reporting Center offers an alternative to incarceration at Juvenile Hall. The program is a SJCOE school, One.Reconnect. Officers supervise youth attending

the One.Reconnect school and provide daily EBP curricula designed to reduce recidivism in youth.

During 2016-2017, the Department contracted with the University of Cincinnati Correctional Institute to redesign the programming at the Reconnect Day Reporting Center. This redesign established phases for program completion, produced additional curricula, and created more entry points in an effort to increase programming dosage hours.

Family Focused Intervention Team (FFIT)

In 2017-2018, the FFI Team is being restored with the addition of two Probation Officer positions. FFIT Officers provide wraparound case management services to parents of youth who are under probation jurisdiction where significant risk factors exist for children in the home. The goal of the program is to intervene in these high-risk families to prevent or reduce violence in the home by providing case management and EBP services to address the needs of families. The long-term goal is to positively impact at-risk children thus preventing their entry into the juvenile justice system. The program will assist clients in providing an appropriate environment in which to raise children and remain crime-free, while offering appropriate supervision and support to these high-risk families. Targeted families will include those that are suffering from mental illness, substance abuse, and/or are homeless.

Neighborhood Service Centers (NSC)

The NSC program is operated by the San Joaquin Community Partnership for Families. NSCs co-locate services and support, providing opportunities for families in underserved, high-risk neighborhoods. The effort focuses on reducing the number of youth that ultimately come to the attention of the juvenile justice system and other "highend" social services systems.

Each of the five NSCs serves a geographic area of 15,000-20,000 residents. The Centers feature a wide range of services and activities such as integrated service teams, food pantries, recreation programs, after school tutoring, and income tax assistance. NSC locations include:

- 1. Dorothy L. Jones Family Resource Center
- 2. Diamond Cove II Family Resource Center
- 3. Lodi Family Resource Center
- 4. Villa Monterey Family Resource Center
- 5. Tracy Family Resource Center

A total of \$600,000 in JSLEA funding will be used in 2017-2018 to continue operation of the Centers, fund a mobile Neighborhood Service Center, provide services at the Reconnect Day Reporting Center and provide referrals for clients diverted from the Court process.

2022785000—Juvenile Supplemental Law Enforcement Act Law & Justice

	Workle	oad Data	Tot /A of	m t	
_	2013-2014	——Actual— 2014-2015	2015-2016	Est./Act. 2016-2017	Projected 2017-2018
Probation Officers on Campus					
Average Caseload Size					
Bear Creek High School	2	2	2	2	4
Cesar Chavez High School	8	4	5	3	, <i>6</i>
Edison High School	10	5	5	7	7
Franklin High School	8	2	5	2	4
Jane Fredrick Continuation	8	7	7	10	10
John McCandless Continuation	1	1	2	1	1
Kimball High School	3	2	2	1	1
Liberty High School	3	1	3	1	1
Lincoln High School	7	2	′ 2	3	3
Lodi High School	6	3	2	2	2
Plaza Robles High School	4	2	1	. 4	4
Ronald E. McNair High School	4	2	3	2	4
Stagg High School	9	5	2	5	Ć
Stockton USD Alt. Schools	2	1	3	. 2	2
Tokay High School	4	2	1	2	2
Tracy High School	1	1	2	2	2
Tracy USD Alternative Schools	24	15	4	10	10
West (Merrill) High School	1	1	2	1	1
Weston Ranch High School	5	2	1	5	5
County Office of Education	75	36	54	50	50
Miscellaneous (youth in transition) _	23	34	44	25	25
Total	208	130	152	140	. 150
Intakes Processed	115	100	34	30	. 35
Walk-In Contacts	693	680	197	215	350
Informal/Deferred Entry of Judgment	91	68	72	75	78
Reconnect Day Reporting Center					
Average Daily Population	10	19	12	13	15
Family Focused Intervention Team					
Average Caseload Size	N/A	N/A	N/A	N/A	50

2022702510—Probation-Local Community Corrections

Law & Justice

Stephanie L. James, Chief Probation Officer

Local Community Corrections Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures				ř.	
Salaries & Benefits	\$3,561,308	\$4,203,110	\$4,698,487	\$4,698,487	\$495,377
Services & Supplies	7,933,448	13,510,948	15,287,081	15,287,081	1,776,133
Operating Transfers Out	4,767,329	5,720,877	6,103,152	6,103,152	382,275
Total Expenditures	\$16,262,085	\$23,434,935	\$26,088,720	\$26,088,720	\$2,653,785
Expenditure Reimbursements	(185,916)	(322,884)	(850,685)	(850,685)	(527,801)
Total Appropriations	\$16,076,169	\$23,112,051	\$25,238,035	\$25,238,035	\$2,125,984
Earned Revenues By Source					
Interest/Rents	\$59,455	\$52,118	\$91,159	\$91,159	\$39,041
Aid from Other Governments	20,637,793	23,059,933	25,096,954	25,096,954	2,037,021
Miscellaneous Revenues	10	0	0	0	0
Fund Balance	(4,621,089)	0	49,922	49,922	49,922
Total Revenues	\$16,076,169	\$23,112,051	\$25,238,035	\$25,238,035	\$2,125,984
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	32.0	35.0	35.0	35.0	0.0
Temporary (Full-Time Equivalent)	0.0	,1.3	1.3	1.3	0.0
Total Staffing	32.0	36.3	36.3	36.3	0.0

Purpose

The 2011 Public Safety Realignment Act also known as Assembly Bill 109 (AB 109), transferred responsibility for supervising specified lower level inmates and parolees from the State to counties. AB 109 requirements are implemented in each county through a Community Corrections Partnership (CCP) previously established by Senate Bill 678. The CCP is charged with developing a plan of implementation and oversight of the public safety realignment process. The San Joaquin County Public Safety Realignment Plan coordinates activities among several County agencies, Superior Court, local law enforcement, and various community-based organizations.

Funding for AB 109 activities is provided through the County budget to the Probation Department (and other agencies) and the Sheriff's Office. This narrative describes the Local Community Corrections services provided by the Probation Department.

Major Budget Changes

Salaries & Employee Benefits

> \$252,079	Salary and benefits adjustments.			
> \$118,999	Increase in contributions toward the unfunded retirement liability at 5%.			
> \$207,285	Add a Deputy Chief Probation Officer position.			
> (\$96,615)	Delete a Probation Officer I/II position.			
> \$13,629	Increase in overtime costs.			

Services & Supplies

serv	ices & Supplie	es
>	\$464,739	Increase in allocation to Pretrial Assessments and Monitoring.
>	\$446,010	Increase in funding for planning, implementation, training, and one-time AB 109 costs.
>	\$350,000	Increase in costs for the supervision of early-release offenders.

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> \$209,882	Increase in allocation to Correctional Health.
> \$83,839	Increase in data processing charges for an Information Systems Analyst reallocated from the Administration budget (#2022745000).
> \$55,996	Increase in allocation to District Attorney and Public Defender.
> \$55,648	Increase in professional services provided by community-based organizations.
> \$44,626	Increase in allocation to Superior Court for Post-Release supervision and Violent Offender program.
> \$35,655	Increase in allocation to Employment and Economic Development Department.
> \$31,186	Increase in allocation to Behavioral Health Services.
> \$21,221	Increase in allocation to Community Corrections Task Force.
> \$12,706	Increase in radio maintenance charges.
> (\$33,082)	Decrease in Workers' Compensation insurance costs.
> (\$12,600)	Reallocation of Home Detention equipment costs to the SB 678 budget (#2022702300).

Operating Transfers Out

> \$382,275 Increased allocation to Sheriff's Office.

Reimbursement from State AB

Expenditure Reimbursement

> \$350,000

, \$350,000	1476 funding for overtime costs for six bench warrant missions per year.
➤ \$142,466	Reimbursement for two-thirds of the cost of a Deputy Chief Proba- tion Officer position and associated costs from the Senate Bill (SB) 678 and Juvenile Supplemental Law Enforcement Act (JSLEA) budgets.
> \$31,342	Reimbursement for Probation Officers assigned to Local Community Supervision Collaborative Court and High Violent Offender Court.

Revenues

\triangleright	\$1,776,791	Increase in State funding for Local Community Corrections.
>	\$260,230	Increase in Public Safety Realignment growth funds.

Program Discussion

The 2017-2018 recommended budget for Local Community Corrections totals \$26,088,720, which is an increase of \$2,653,785 from 2016-2017. This change represents salary and benefits adjustments, additional retirement contribution, addition of a Deputy Chief Probation Officer, deletion of a Probation Officer, increased funding for pilot programs, an increase in data processing charges, and various program costs as authorized by the CCP. The recommended budget also provides funding for the Day Reporting Center and Pretrial Assessment and Monitoring Programs, which are discussed in the program narrative for Adult SB 678 and Pretrial Services.

For 2017-2018, Public Safety Realignment funding has been allocated by the CCP: a Pretrial Assessment and Monitoring Program; staff and operating costs for additional Jail beds, in-custody programming and alternatives to incarceration; bailiffs for AB 109 court programs; intensive supervision (High Risk Unit, Violent Crimes Unit); Assessment Center; Day Reporting Center; evidencebased programming; in-custody medical services; behavioral health treatment/services; employment training and services; transportation assistance; home detention with electronic or Global Positioning Satellite (GPS) monitoring; eligibility screening for assistance programs; transitional housing; post-release supervision, mandatory supervision, and monitoring courts; law enforcement task force; service referrals to community-based organizations; parole revocation hearing legal costs; data collection and evaluation; and administrative support costs.

In 2017-2018, the Probation Department will utilize AB 109 funding for the following:

High Risk Unit

The High Risk Unit (HRU) supervises clients deemed to be at high risk for re-offending. The HRU consists of Probation Officers operating in two-officer teams whose main function is to conduct field visits with clients to monitor their activities. Field visits can occur at home, work, school, or treatment locations. Clients are required to regularly report in person to their assigned Probation Officer. Officers are responsible for conducting assessments, making program referrals, developing case plans, and monitoring clients' progress, and are trained in the principles of effective correctional interventions and cognitive

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Law & Justice

behavioral curricula. During 2016-2017, the HRU implemented an evidence-based programming redesign to mimic the programming offered at the Day Reporting Center.

The HRU works non-traditional schedules, which include evenings and weekends. The HRU also participates in Firearms Reduction Consortium missions with the Stockton Police, Sheriff's Office, and District Attorney's Office; Sheriff's Safe Holiday sweeps; Lodi Police Safe Summer missions; as well as Operation Ceasefire call-ins and follow-ups.

An Officer in this Unit supervises offenders assigned to the Post-Release Supervision Court. This program is based on the evidence-based Drug Court model and serves clients who have significant drug and alcohol issues. The Officer works closely with the Court, Case Manager, and Behavioral Health Services to develop and monitor an integrated case plan.

Another officer in this Unit is assigned to supervise offenders in the Mandatory Supervision Court. Supervision begins while the client is in custody; assessing risk of re-offending and support needs prior to being released, linking to services, and transitioning services after the offender appears in Court.

During 2016-2017, a Probation Officer position was added to the HRU to create a second Post Release Supervision Court caseload; however, due to vacancies within the Department, this did not occur, but the position will be filled in 2017-2018.

Violent Crimes Unit

The Violent Crimes Unit (VCU) was created in response to the significant number of AB 109 clients assessed as being high-risk to re-offend for further violent acts. Operating similar to the HRU, the two-officer teams in the VCU conduct field and office visits with potentially violent offenders to monitor their activities and verify compliance. During 2016-2017, the VCU implemented an evidence-based programming redesign to mimic the programming offered at the Day Reporting Center.

An officer in this Unit supervises clients assigned to the Monitoring Court. This program is also based on the Drug Court model and serves clients at high-risk for committing a violent act that have not been performing satisfactorily on community supervision, and would benefit from additional monitoring by the Court.

Another Officer is assigned to work with other law enforcement agencies on the CCP Task Force. The Task Force assists the Department in conducting compliance checks and actively searching for wanted clients.

Assessment Center

Clients referred to the Assessment Center are those released from State Prison or County Jail that are under community supervision by the Department. Officers assigned to the Assessment Center assess the client's risk to re-offend, develop a case plan identifying individual needs, determine the appropriate level and type of supervision, and refer to appropriate evidence-based programs and/or supportive services to assist in transition back into the community and rehabilitation efforts. During 2017-2018, an Officer will be housed at the County Jail to assess clients in custody to develop a plan for a seamless transition back into the community. This warm hand-off should assist the clients success at re-entry.

The Assessment Center, in partnership with Behavioral Health Services, Human Services Agency, and Employment and Economic Development, serves as a hub for the comprehensive delivery of services to clients. It allows Officers to complete risk/needs assessments and provide intake decisions that incorporate multi-disciplinary team screening and assessment, decrease duplication of services, and facilitate multi-agency background sharing and record checking. Each of the partner agencies housed in the Assessment Center provides program-specific assessments to determine the client's level of readiness to receive services and the appropriate services to be provided. The multi-agency agreements and rapport built among the agency participants in the Assessment Center overcome many of the traditional roadblocks to information sharing, and provide a continuum of care with immediate services and supervision.

Administrative Support

Due to the programming redesign for the High Risk and the Violent Crimes Units, positions for evidence-based programming contained in the Administrative Support are being realigned during 2017-2018. The Senior Office Assistant position is being reassigned to the Violent Crimes Unit to assist in coordinating and tracking the evidence-based programming for both units. The Probation Officer III position is being reassigned to the Assessment Center to improve the warm hand-off for clients in custody as they transition back into the community. The Probation Officer II position is being deleted and those savings are being used for increased services and supplies costs, overtime for data compilation for the AB 109 evaluation work, and one-third of the costs for a Deputy Chief position that supervises the AB 109, Adult, and Juvenile Divisions.

Responsibilities for the direct administrative services of AB 109 funds include: overseeing and managing all the San Joaquin County AB 109 programs, including developing contracts, paying, and tracking expenditures, procurement of equipment, data collection, required

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reporting, fiscal oversight, writing Board Letters, monitoring contracts for fiscal and programmatic compliance, overseeing the CCP, collection and tracking recidivism information for all evaluation work, and overseeing the programs that supervise and provide services to the AB 109 clients.

Community Corrections Center (CCC)

During 2016-2017, the Community Corrections Feasibility Study Final report was issued. Including site acquisition (where required), construction and project costs, the options totaled from \$62.7 million to \$62.8 million in capital costs. The CCC construction project would be expected to take 45 to 51 months to complete, less if a

suitable facility that could be adapted for a CCC could be found. Additionally, operating costs were expected to range from \$6 - \$7 million. The assumed operating structure would be to contract to a private vendor for daily operations with a Probation Department contract manager assigned to administer the contract and provide oversight of the contractor.

The report was presented to the Executive Committee of the CCP on September 21, 2016. On November 16, 2016, the Executive Committee of the CCP voted to provide the Board of Supervisors, via memorandum, a copy of the report. Should future funding opportunities become available, the Executive Committee of the CCP will consider submitting the project for consideration through the annual budget planning process.

	Work	load Data ——Actual—	Est./Act.	Projected	
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Post-Release Community Supervisio	n				
Referrals	561	617	558	575	600
Local Community Supervision					
Referrals (split sentences only)	329	224	126	160	160
Assessment Center Cases	207	168	148	160	165
High Risk Unit Cases	333	267	237	210	200
Day Reporting Center Cases	104	. 78	75	100	100
Violent Crimes Unit Cases	358	455	435	400	410

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$12,900,720	\$13,541,518	\$15,143,506	\$15,143,506	\$1,601,988
Services & Supplies	1,099,881	987,644	1,109,351	1,109,351	121,707
Total Expenditures	\$14,000,601	\$14,529,162	\$16,252,857	\$16,252,857	\$1,723,695
Expenditure Reimbursements	(233,037)	(538,448)	(566,446)	(566,446)	(27,998)
Total Appropriations	\$13,767,564	\$13,990,714	\$15,686,411	\$15,686,411	\$1,695,697
Earned Revenues By Source					
Aid from Other Governments	\$3,997,855	\$4,018,293	\$4,128,418	\$4,128,418	\$110,125
Charges for Services	609,554	599,404	623,404	623,404	24,000
Miscellaneous Revenues	25,000	0	0	0	0
Total Revenues	\$4,632,409	\$4,617,697	\$4,751,822	\$4,751,822	\$134,125
Net County Cost	\$9,135,155	\$9,373,017	\$10,934,589	\$10,934,589	\$1,561,572
Allocated Positions	79.0	81.0	85.0	85.0	4.0
Temporary (Full-Time Equivalent)	1.5	0.8	1.5	1.5	0.7
Total Staffing	80.5	81.8	86.5	86.5	4.7

Purpose

The Public Defender is mandated by California Codes to provide indigent defense services across a broad range of matters. Services provided are constitutionally and ethically mandated at a competent and effective level.

Board Strategic Priorities 2016-2017 through 2018-2019

Ensure Fiscal Responsibility

In October 2016, the Department resumed its request to the courts to charge clients with the ability to pay a flat fee (\$125 for a misdemeanor and \$175 for a felony) at the close of each adult criminal case. This includes a \$50 registration fee pursuant to Penal Code section 987.5. To date, the Department has collected \$550 and is dedicated to examining effective methods to increase collections. This will generate additional revenue and have a positive fiscal impact.

Improve Public Safety and Enhance Overall Criminal Justice System

Consistent with the Council of State Governments Justice Center recommendations, the Department is dedicated to supporting the "Stepping Up Initiative" by participating with a diverse team of leaders and decision makers from multiple agencies to develop a plan to reduce the number of people with mental illness in the County jail for 2016-2020. In addition, the Department has partnered with other County departments to form the Stockton Alliance for Equity (SAFE) coalition, working to identify goals for deflection, diversion, and a warrant assistance program.

To improve all aspects of the County's criminal justice system and public safety, the Department is dedicated in its efforts to provide assistance to, and work toward decriminalization of homelessness. The Department is working with a diverse team of leaders, community organizations, business owners, and other decision makers from a variety of agencies to support the work of the County's Homelessness Task Force, effecting programs such as Law Enforcement Assisted Diversion and Ready To Work, a comprehensive transitional work program which helps formerly homeless individuals achieve independence and self-sufficiency.

2020400000—Public Defender Law & Justice

Major Budget Changes

Salaries & Employee Benefits

> \$489	9,507	Salary and benefits adjustments.
> \$459	9,263	Increase in contributions toward the unfunded retirement liability at 5%.
> \$334	4,496	Addition of four Public Defender Investigator Assistant positions.
> \$220	0,053	Full-year cost associated with 2016-2017 midyear addition of a Deputy Public Defender and a Senior Social Worker.
> \$98.	669	Increase in extra-help.

Services & Supplies

	\$117,894	Increase in data processing charges.
\triangleright	\$11,900	Increase in travel and training costs.
\triangleright	\$11,000	Increase in costs for grant writer.
>	(\$14,075)	Decrease in Workers' Compensation insurance costs.

Expenditure Reimbursements

\triangleright	\$27,998	Increase	in	reimbur	sement	from
		Local budget.	Con	nmunity	Corre	ctions

Revenues

> \$110,125	Increase in Proposition 172 sales tax revenue.
> \$30,000	Increase in revenue for representa-

Program Discussion

The 2017-2018 recommended budget for the Public Defender's Office totals \$16,252,857 which is an increase of \$1,723,695 from 2016-2017. This change represents salary and benefits adjustments, additional retirement contributions, addition of four Investigator Assistant positions, full-year costs of two positions added midyear 2016-2017, and increases in extra-help and data processing costs, partially offset by a decrease in Workers' Compensation insurance costs.

Proposition 47

It is anticipated that by the end of 2016-2017, the Department will have filed over 15,000 petitions since Proposition 47 went into effect on November 4, 2014. In

2017-2018, it is estimated that the Department will file 8,500 petitions. Eligible applicants could exceed 30,000 in total. In June 2016, the Department, in cooperation with the District Attorney's Office and the San Joaquin County Superior Court, agreed to a Stipulation system which allows 25 petitions to be granted without hearing per day, and another 10 to be calendared in court per day. On September 28, 2016, Penal Code section 1170.18 was amended through Assembly Bill (AB) 2765, extending the time limit an additional five years to file the petition for recall and re-sentencing to November 4, 2022.

Due to the five-year extension, the Department was able to shift one attorney back to Manteca Court (M-2) to resume representation of in-custody clients charged with misdemeanors. In the interim, court-assigned counsel through Lawyer Referral Services had been appointed to represent said clients. The Department had ceased its representation of in-custody clients in the Manteca Court (M-2) in July 2010 when 30% of the attorney staff was laid off. This resumption of representation will result in savings to the County.

Proposition 57

Proposition 57 was approved on November 8, 2016, extensively amending Welfare and Institutions Code sections 602 and 707 by eliminating the prosecution's discretion to directly file cases against youth in the adult criminal justice system. In recognition of the additional workload, the Board of Supervisors approved an additional Deputy Public Defender position and a Senior Social Worker position.

Proposition 64

The Department remains underfunded to handle the increased workload anticipated by the passage of Proposition 64 on November 8, 2016. The new law substantially affects all marijuana-related offenses by amending existing statutes, making it legal for an adult over 21 to possess, process, transport, purchase or give away not more than an ounce of marijuana; possess, process, transport, purchase, or give away not more than eight grams of concentrated cannabis; and to possess, plant, cultivate, harvest, or process not more than six living marijuana plants. The law reduced certain marijuana-related penalties to infractions or misdemeanors and contained a retroactive provision. Similar to Proposition 47, petitions are required to be filed for clients with closed cases to reclassify or dismiss certain marijuana-related offenses. A few categories of individuals are excluded from relief if deemed to pose a risk to public safety, involved a minor in the offense, and a variety of other factors.

An additional Deputy Public Defender will be needed to evaluate and file petitions for those incarcerated, on super-

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Law & Justice

vision or have a conviction, which could be as many as 16,000 clients. Proposition 64 is modeled after the Proposition 47 process, which the Department has discovered is a time-consuming assignment. It is anticipated the attorney will need to retrieve, review, and evaluate the facts of the case, as well as conduct research on the two case management systems. Each case filed will need to be reviewed, as Proposition 64 has several categories of individuals who are excluded from relief; (age of the petitioner, prior record, use of a minor in the offense). In addition, there are many degrees of potential reduction or dismissal of cases depending on the particular facts, which an attorney will need to review and evaluate. Furthermore, the filed petitions will require at least one court appearance to litigate the issues presented.

The Department lacks adequate funds to staff all of the County courts. In addition to not filing Proposition 64 petitions and representing out-of-custody misdemeanor clients, the Department has ceased all involvement with Homeless Court (except for the one day "Veterans Stand Day" calendar scheduled for every other year), Certificates of Rehabilitation, Expungements, and other Clean Slate remedies. The Department remains unable to participate in most of the Re-Entry and Collaborative Court Systems, even though the Superior Court has requested a representative from the Department.

Video Arraignments

The Department has been working with Superior Court and the Sheriff's Department regarding the anticipated implementation of video arraignments. The Department is dedicated to ensuring that this process conforms to clients' constitutional rights to be physically present in the court-room unless he or she has executed a written waiver of that right pursuant to Penal Code section 977.

Construction of New Stockton Courthouse

Construction of the new Stockton Courthouse began in June 2014 and is expected to be operational by July of 2017. There will be an increase in the number of court-rooms, which will allow for more litigation and most likely more jury trials, thus necessitating more attorneys on both sides. At this time, Superior Court has not announced any changes in calendar organization or court-room assignments for the new Courthouse.

Collaborative Courts

The San Joaquin County Superior Court has requested the Public Defender and the District Attorney to staff the eight San Joaquin County Collaborative Courts. The Collaborative Courts serve as a post-incarceration, post-conviction program for individuals with felony and misdemeanor crimes. Most courts require a one-year commitment from

the participant, who is required to make a court appearance one to four times a month, depending on need. The San Joaquin County Superior Court has consolidated the various calendars by assigning one judge to preside over the Collaborative Court calendars four mornings per week and another judge to preside over the Collaborative Court calendars four afternoons per week. A Deputy Public Defender and a Deputy District Attorney would review files, make multiple ongoing court appearances, file any necessary documents, and provide assistance prior to and following court appearances for a myriad of issues.

To improve public safety, ensure fiscal responsibility and to enhance the overall criminal justice system, the San Joaquin County Superior Court bench has requested seasoned attorneys from the Public Defender's Office and the District Attorney's Office participate in the Collaborative Courts by bringing continuity of representation, having a deeper understanding of the criminal justice process, and protecting the due process rights of all the Collaborative clients. Currently, and due to underfunding, the departments have not been able to participate. In June 2016, a NPC Research Study entitled "San Joaquin County Reentry and Cross-Collaborative Court Systems Process Evaluation Report" noted that a comprehensive team including the Public Defender and the District Attorney typically results in more positive participant outcomes including lower recidivism and increased cost savings to the County. In March of 2011, NPC Research concluded in "California Drug Courts: Costs and Benefits-Superior Court of San Joaquin County Felony Drug Court Report" that, for every one dollar invested in the San Joaquin County Drug Court, the taxpayers received a two dollar savings due to positive outcomes, e.g. lower recidivism rate for its participants, which translated into just over one million dollars over a two year period.

The District Attorney and Public Defender offices are committed to provide \$27,000 each in funding towards a part-time Attorney. Discussions to share the costs for a Collaborative Courts Attorney are underway with the Collaborative Courts, and a supplemental request of \$27,000 will be made at the next Local Community Corrections Partnership (AB 109) meeting.

Proposition 172

In 1993, Proposition 172 established a permanent statewide half-cent sales tax to provide funding for qualifying public safety programs. Funds are collected by the State Board of Equalization and apportioned to each county based on its proportionate share of statewide taxable sales.

AB 2788 created a Maintenance of Effort (MOE) provision requiring cities and counties to maintain funding levels to public safety programs which receive Proposition 172 funds. AB 2788 also established 1992-1993 as the

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MOE base year and required an adjustment to MOE levels based on the annual change in Proposition 172 revenues. In 1992-1993, the total for all qualifying budgets in San Joaquin County was \$68,997,254 (Base Year).

The current program allocation formula for the County was established by the Board on May 24, 1994, which allocates Proposition 172 revenue to the Sheriff (68.1%), Probation (13%), District Attorney (11%), and the Public Defender/Court Assigned Counsel (7.9%).

In 2016-2017, the MOE for all qualifying public safety programs was \$101,280,958. The County's adjusted AB

2788 Certification for 2016-2017 was \$200,156,470. Overall, the General Fund provided overmatching funds of \$98,875,512 to all qualifying public safety programs. Not all budgets are included for each public safety department.

The Public Defender and the Court Assigned Counsel combined made up \$11.6 million of the County's MOE. The chart below illustrates that County General funds provided approximately \$7.1 million above the required MOE for 2016-2017.

Public Safety Fund (Proposition 172) – AB 2788 Maintenance of Effort

		AB 2788 Adjustments							
Indigent	2016-2017	State/Federal	Charges for	Trust	Fixed	Adjusted	1992–1993	Prop 172	
Defense	Adopted	Grant	Services	Fund	Assets	AB 2788	Base Year	MOE	Overmatch
Public Def.	\$13,990,714	\$0	(\$599,404)	\$0	\$0	\$13,391,310	\$5,077,086	\$7,452,646	\$5,938,664
Crt Assig Cnsl	5,269,587	0	Ó	0	0	5,269,587	2,798,964	4,108,595	1,160,992
Total	\$19,260,301	\$0	(\$599,404)	\$0	\$0	\$18,660,897	\$7,876,050	\$11,561,241	\$7,099,656

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Law & Justice

· _	Work	load Data ——Actual—	Est./Act.	Projected	
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Special Circumstances •	7	4	8	7	7
Felony	4,723	3,626	3,744	3,100	3,100
Superior Court Direct/Grand Jury	42	35	34	40	40
Violations of Probation-Felony	1,653	1,446	1,086	1,150	1,200
Violations of Probation-Misdemeanor	1,282	1,331	1,169	1,400	1,400
Misdemeanor	2,282	2,914	3,726	4,000	4,500
Traffic	1,118	1,016	1,124	1,250	1,300
Juvenile Dependency	456	277	325	300	350
Juvenile Delinquency	940	778	747	750	800
Habeas Corpus	207	214	231	120	120
Mental Health	390	254	305	300	300
Special Proceedings	837	820	793	850	850
Guardianship & Conservatorship	183	249	104	100	100
Expungement/Cert. of Rehabilitation	. 2	0	0	0	0
Proposition 63	127	. 151	155	155	155
Homeless Court	0	40	0	55	0
Section 6500	13	4	8	6	6
Civil Contempt	73	76	45	40	40
Motions	435	386	334	240	250
Writs	29	10	20	∈ 30	25
Violations of Community Supervision	1,282	1,040	555	900	. 900
Conditional Release Program	2	. 2	2	2	2
Parole Violations	765	728	660	150	200
Prop. 47 Petitions-Filed	N/A	2,277	4,800	8,500	8,500
Prop. 47 Petitions-Litigated	N/A	. 310	450	1,550	1,600
Prop. 57 Judicial Transfer Hearings	N/A	N/A	N/A	15	25
CHCF (Medical Facility)	N/A	4	31	50	50
Veterans' Court	N/A	20	0	20	20
Total	16,848	18,012	20,456	25,080	25,840

2021645000—Sheriff-Administration/Support Services

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

	2015-2016	2016-2017	2017-2018	2017-2018	Increase
General Fund	Actual	Approved	Requested	Recommended	(Decrease
Expenditures			ŧ.		
Salaries & Benefits	\$6,002,565	\$6,561,801	\$7,347,537	\$7,347,537	\$785,736
Services & Supplies	2,997,615	3,237,117	3,523,352	3,523,352	286,235
Fixed Assets	39,849	0	334,274	334,274	334,274
Total Expenditures	\$9,040,029	\$9,798,918	\$11,205,163	\$11,205,163	\$1,406,245
Expenditure Reimbursements_	(18,496)	0	0	0	0
Total Appropriations	\$9,021,533	\$9,798,918	\$11,205,163	\$11,205,163	\$1,406,245
Earned Revenues By Source					
Licenses/Permits/Franchises	\$75,087	\$60,000	\$64,500	\$64,500	\$4,500
Aid from Other Governments	1,341,184	1,390,759	1,426,854	1,426,854	36,095
Charges for Services	403,965	414,646	468,378	468,378	53,732
Miscellaneous Revenues	115	94,190	94,190	94,190	0
Operating Transfers In	29,166	0	0	0	0
Total Revenues	\$1,849,517	\$1,959,595	\$2,053,922	\$2,053,922	\$94,327
Net County Cost	\$7,172,016	\$7,839,323	\$9,151,241	\$9,151,241	\$1,311,918
Allocated Positions	29.0	33.0	37.0	37.0	4.0
Temporary (Full-Time Equivalent)	10.9	10.9	10.9	10.9	0.0
Total Staffing	39.9	43.9	47.9	47.9	4.0

Purpose

The function of the County Sheriff is mandated by Section 24000 of the Government Code. The level of support services provided to other divisions of the Department is discretionary. This narrative represents both the Sheriff-Administration (#2021645000) and the Sheriff-Information Systems (#2021649000) budgets:

- Administration Division Provides management and support services for the Sheriff's Office. Responsibilities include policy setting, budgeting, accounting, contracts, and public information.
- ➤ Professional Standards Division Manages the Department's hiring process, including pre-employment steps such as polygraph tests, background investigations, interviews, and physical and psychological exams; manages the overall training process, which includes oversight of officer range qualifications and maintenance of official training records; and is responsible for Internal Affairs.

➤ Information Systems — Supports a wide variety of critical automation systems on a 24 hours a day, 7 days a week basis. Systems include Computer Aided Dispatch, Mobile Data Computers, Custody Information, Records Management System, Automated Reporting, Coroner Reporting, and Civil Automated Processing System. Staff is also responsible for communications, including portable and mobile radios, cell phones, pagers, and landline phones.

Major Budget Changes

Salaries & Employee Benefits

> \$160,969	Salary and benefits adjustments.
> \$190,697	Increase in contributions toward the unfunded retirement liability at 5%.
\$274,380	Add one Sergeant and one Deputy Sheriff

2021645000—Sheriff-Administration/Support Services Law & Justice

\triangleright	\$159,690	Transfer two Evidence Custodians
		from the Detectives budget.

Services & Supplies

> \$165,518	Increase in software costs.
> \$102,206	Re-budget for remaining cost of CAD/RMS upgrade project.
> \$80,000	Increase in Peace Officer Standards training.
> \$31,779	Increase in software and software maintenance costs.
> \$28,375	Increase in Casualty insurance costs.
> \$24,129	Increase in radio maintenance costs.
> \$20,000	Increase in fingerprinting costs.
> \$16,694	Increase in communications costs.
> (\$57,458)	Decrease in Workers' Compensation insurance costs.
> (\$48,600)	Decrease in rents/leases-automation equipment costs.
> (\$42,049)	Decrease in data processing charges.
▶ (\$23,125)	Decrease in equipment maintenance costs.

Fixed Assets

\$241,288	Replacement servers
\$67,000	Vehicles (2).
\$14,244	Portable radios (2).
\$11,742	Mobile radios (2).

Revenues

>	\$35,580	Increase funding.	iı	n Proposition	172
>	\$49,325	Increase City of La		reimbursement op.	from
>	\$4,407	Increase Mountain		reimbursement	from

Program Discussion

Administration/Support Services

The 2017-2018 recommended budget for Administration and Support Services totals \$8,135,515, which is an increase of \$970,307 from 2016-2017. This change reflects salary and benefits adjustments, additional retirement contributions, the transfer of two Evidence Custodians from the Detectives budget, and increases in

costs for officer training and radio maintenance, offset by a decrease in Workers' Compensation insurance costs.

The recommended budget also includes funding to replace the evidence tracking software and the addition of two positions assigned to the Evidence Room, a Sergeant to supervise the disposition of property from the evidence room and a Deputy Sheriff to assist in evidence room operations.

As of March 28, 2017, 87 full-time positions (11%) department-wide remain vacant. In 2017-2018, the Professional Standards Division (PSD) is anticipated to perform 600 background investigations and security clearances to find suitable candidates for hire in all job classifications including Correctional Healthcare and selected positions for the Probation Department.

PSD is responsible for the issuance of Carry Concealed Weapons (CCW) permits. Public interest in CCW permits grew at an unprecedented rate in 2014 due to a change in the law. Prior to 2014, 265 applications were received annually. In 2016, 1,146 applications were received. The proposed budget includes \$12,300 to subscribe to an online automated permit application and payment processing platform. In addition, the budget includes an increase in the standard concealed weapon administration fee for an initial permit from \$95 to \$100 (the maximum allowed by the penal code). This fee, last adjusted in 2005, will more closely capture Department costs in performing background checks on applicants and issuing CCW permits. Budgeted revenue is being increased by \$4,500 based on the fee increase.

Information Systems

The 2017-2018 recommended budget for Information Systems totals \$3,069,648, which is an increase of \$435,938 from 2016-2017. This change reflects salary and benefits adjustments, additional retirement contributions, and rebudgeting of funds related to the Computer Aided Dispatch/Records Management System (CAD/RMS) upgrade, offset by decreases in equipment maintenance, automation equipment rents/leases, and data processing charges.

The recommended budget also includes funding to replace the data center servers.

During 2016-2017, Information Systems was successful in completing a variety of projects including a testing phase of the deployment of body worn cameras, virtualization of the CUSINS application in the Jail Management System, and implementation of the Integrated Ballistics Identification System.

Funding in the amount of \$814,237 was added to the 2015-16 budget to upgrade CAD/RMS. As of March 2017, a purchase order has been issued for \$712,031,

2021645000—Sheriff-Administration/Support Services

Law & Justice

leaving a balance of \$102,206. The remaining balance has been re-budgeted in 2017-2018 in order to facilitate purchase orders for the remaining components of the project.

Supplemental Requests

The Sheriff is requesting additional funding of \$755,170 for the following:

One Sergeant and one Deputy Sheriff

Funding is requested totaling \$411,002 to add one Sergeant to supervise the disposition of property from the

Evidence Room and one Deputy Sheriff to assist in Evidence Room operations.

Software System Replacement

Funding of \$148,752 is requested for the replacement of the software system used to track evidence.

Server Replacement

Funding of \$195,416 is requested for the replacement of servers in the data center.

The recommended budget has been augmented by \$755,170 in order to address these requests.

	Work	load Data			
		Actual-		Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Sheriff-Administration					
Background Investigations	759*	596*	539	580	600
Polygraph/Computer Voice					
Stress Analyzer Examinations	239	177	183	180	175
Psychological Examinations	60	60	73	75	75
Physical Examinations	. 66	92	106	135	130
Training Classes Scheduled	332	542	479	532	600
Travel Requests Completed	518	490	621	660	600
Concealed Weapons Permits	269	681	1,141	1,354	1,425
Payroll Slips Processed	59,063**	73,006	78,062	78,230	79,000
** Processing of shift briefing slip *Restated	os implemented a	luring 2013-20	14.		
Sheriff-Information Systems	4.067	2.454	2.440	2 200	2.500
Work Order Requests Completed	4,067	3,454	3,449	3,300	3,500
Average Number of Work Orders					
Completed Per Info. Systems	670	575	57.5	550	500
Staff*	678	575	575	550	583
Locations Supported	14	15	15	16	16

2021619000—Sheriff-Animal Services

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					,
Salaries & Benefits	\$510,143	\$698,881	\$753,126	\$753,126	\$54,245
Services & Supplies	219,756	249,699	334,426	334,426	84,727
Other Charges	361,474	345,000	658,118	658,118	313,118
Total Appropriations	\$1,091,373	\$1,293,580	\$1,745,670	\$1,745,670	\$452,090
Earned Revenues By Source					
Interest/Rents	\$330	\$100	\$100	\$100	\$0
Charges for Services	11,637	10,000	7,000	7,000	(3,000)
Miscellaneous Revenues	1,053	0	0	0	0
Operating Transfers In	28,000 -	54,000	65,000	65,000	11,000
Total Revenues	\$41,020	\$64,100	\$72,100	\$72,100	\$8,000
Net County Cost	\$1,050,353	\$1,229,480	\$1,673,570	\$1,673,570	\$444,090 ·
Allocated Positions	9.0	9.0	9.0	9.0	0.0

Purpose

The Sheriff's Animal Services Unit protects public health and safety by implementing dog licensing and rabies vaccination programs, responding to complaints regarding dangerous or rabid animals, and removing injured, sick, or dead strays. This Unit also provides assistance with predatory animals, investigates complaints of animal abuse or neglect, and takes appropriate action to deal with other problems associated with the care and control of animals.

Major Budget Changes

Salaries & Employee Benefits

▶ \$33,420	Salary and benefits adjustments.
> \$20,825	Increase in contributions toward the
	unfunded retirement liability at 5%.

Services & Supplies

> \$65,000	Increase in costs for rabies treatment programs.
> \$20,431	Increase in radio maintenance costs.
> (\$7,024)	Decrease in Workers' Compensation insurance costs.

Other Charges

> \$313,118	Increase in cost for animal shelter through City of Stockton.
Revenues	
> \$11,000	Increase in reimbursement from Rabies Trust Fund.

Program Discussion

The recommended 2017-2018 Animal Services budget totals \$1,745,670 which is an increase of \$452,090 from 2016-2017. This change reflects salary and benefits adjustments, additional retirement contributions, plus increases in costs for rabies treatment programs, radio maintenance, and the animal shelter, offset by a decrease in allocated insurance costs.

During 2016-2017, the Animal Services Unit was successful in filling the majority of vacant positions and completing training for new employees. As of March 2017, six out of seven officers are fully qualified to work, one is in training, and one position remains vacant. The 10-hour work day schedule adopted in November 2014 has reduced the need for after-hours calls, as well as allowed the Animal Services Unit to better keep up with a growing

2021619000—Sheriff-Animal Services Law & Justice

workload. Calls for services are projected to increase to 11,640 in 2017-2018, which is an increase of 25%.

The County uses the City of Stockton's animal shelter via a joint City/County operating agreement. The agreement calls for the City and County to share costs for the animal shelter based on the share of the number of animals for each agency. While the County's share of animals has been relatively consistent, roughly 30%, the cost for operating the shelter has increased significantly over the last four fiscal years due to changes in the City's operation, including improving the live-release rate.

Costs for 2016-2017 are expected to exceed budget by \$243,000 (\$588,000 versus \$345,000 budgeted).

The 2017-2018 recommended budget includes an increase of \$313,118 for a total budget of \$658,118 dedicated to animal shelter services. However, this will be insufficient in the long-term. The City of Stockton notified the

Sheriff's Office that it anticipates the County's share of cost for the shelter to reach \$989,000 for the 2017-2018 performance period (paid in fiscal year 2018-2019). The Sheriff's Office is working with Purchasing and Support Services to evaluate options, including exploring the possibility of contracting with multiple cities for animal shelter care.

The Animal Services Unit has begun providing proactive services to the community to include rabies vaccination clinics and on-site licensing during clinics, along with licensing enforcement.

Rabies Treatment & Eradication Fund

The Rabies Treatment and Eradication Fund (#20010) receives revenue from dog licenses and fines. Fund proceeds are used to offset costs of enforcing rabies control measures. Annual revenue is approximately \$55,000. As of April 30, 2017, the balance totals \$74,073.

	Work	load Data ——Actual—		Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Licenses Sold	4,254	4,401	4,342	4,097	5,121
Animals Impounded	2,008	3,641	3,091	3,109	3,886
Complaints/Calls For Service	7,865	8,466	8,879	9,312	11,640
Notices of Violation	336	469	883	898	1,122
Citations	12	32	20	20	25
Humane Investigations	480	551	578	446	557
Animal Bites Reported	255	317	319	362	452

2021602000—Sheriff-Boating Safety

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,448,775	\$1,378,234	\$1,448,938	\$1,448,938	\$70,704
Services & Supplies	243,424	286,099	324,242	324,242	38,143
Fixed Assets	76,626	0	0	0	0
Total Appropriations	\$1,768,825	\$1,664,333	\$1,773,180	\$1,773,180	\$108,847
Earned Revenues By Source					
Taxes	\$157,953	\$157,953	\$162,104	\$162,104	\$4,151
Fines/Forfeitures/Penalties	5,140	2,000	1,000	1,000	(1,000)
Aid from Other Governments	728,693	730,327	731,526	731,526	1,199
Miscellaneous Revenues	7,186	0	0	0	0
Total Revenues	\$898,972	\$890,280	\$894,630	\$894,630	\$4,350
Net County Cost	\$869,853	\$774,053	\$878,550	\$878,550	\$104,497
Allocated Positions	7.0	7.0	7.0	7.0	0.0

Purpose

The Sheriff's Boating Safety program enforces State and local laws and regulations on the County's waterways. Assigned deputies also inspect vessels, aid injured persons, assist emergency medical personnel, perform search and rescue operations, and recover drowning victims.

Major Budget Changes

Salaries & Employee Benefits

	\$36,593	Salary and benefits adjustments.
\triangleright	\$34,111	Increase in contributions toward the
		unfunded retirement liability at 5%.

Services & Supplies

> \$31,844	Increase in radio maintenance costs.
> \$23,000	Increase in boat maintenance costs.
> \$7,086	Increase in automation equipment lease costs.
> (\$18,266)	Decrease in Workers' Compensa- tion and Casualty insurance costs.

Program Discussion

The 2017-2018 recommended budget for the Boating Safety program totals \$1,773,180, which is an increase of \$108,847 from 2016-2017. This change reflects salary and benefits adjustments, additional retirement contribution, and increases in costs for equipment and radio maintenance, offset by decreases in allocated insurance costs.

Estimated property tax revenue for the Boating Safety program totals \$162,104, which is an increase of \$4,151 from 2016-2017. Funding from the State Department of Boating and Waterways remains the same at \$686,596.

The Boating Safety Unit continues to experience increases in requests to conduct commercial security escorts, respond to illegal occupation of inland islands causing crime, abandoned vessels, garbage dumping, and increased enforcement at Lodi Lake due to expanded kayak rentals. The development of housing in River Islands in Lathrop is expected to cause additional workload.

The Unit has been proactive in off season dock walk enforcement leading to increased education and enforcement via citations, public education, sign inspection, and land based enforcement during the winter months.

2021602000—Sheriff-Boating Safety Law & Justice

·	Workload Data Actual			Est./Act.	Projected
· <u> </u>	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Recreational Boating Contacts	3,157	4,348	3,234	4,576	4,848
Verbal Warnings	287	432	234	408	443
Citations Issued	362	113	236	198	143
Boating Under the Influence Arrests	26	17	17	6	15
Accident Investigation	27	30	29	38	33

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	(Decrease)
Expenditures					
Salaries & Benefits	\$1,573,146	\$1,670,792	\$1,772,512	\$1,772,512	\$101,720
Services & Supplies	261,653	305,228	496,607	496,607	191,379
Fixed Assets	8,981	0	74,205	74,205	74,205
Total Appropriations	\$1,843,780	\$1,976,020	\$2,343,324	\$2,343,324	\$367,304
Earned Revenues By Source					
Aid from Other Governments	\$222,104	\$227,389	\$233,621	\$233,621	\$6,232
Charges for Services	644,720	745,784	1,032,800	1,032,800	287,016
Total Revenues	\$866,824	\$973,173	\$1,266,421	\$1,266,421	\$293,248
Net County Cost	\$976,956	\$1,002,847	\$1,076,903	\$1,076,903	\$74,056
Allocated Positions	14.0	15.0	15.0	15.0	0.0
Temporary (Full-Time Equivalent)	0.8	0.8	0.8	0.8	0.0
Total Staffing	14.8	15.8	15.8	15.8	0.0

Purpose

The Civil Division of the Sheriff's Office provides process and legal notice service for the courts. Other responsibilities include enforcing Writs of Possession (evictions) and Writs of Execution (money judgments) by seizure and sale of property. The Division maintains trust funds for seizure of property, makes appropriate disbursements to litigants, and provides an accounting of all transactions to the Auditor-Controller. Fees charged by the Civil Division are legislated by the State each January.

Major Budget Changes

Salaries & Employee Benefits

	\$56,041	Salary and benefits adjustments.
➤	\$45,679	Increase in contributions toward the
		unfunded retirement liability at 5%.

Services & Supplies

> \$196,968	Replacement of the civil softwar system.			
> \$13,079	Increase in fleet services costs.			
> \$9,675	Increase in radio maintenance charges.			

> (\$16,303)	Decrease in Workers' Compensation insurance costs.
> (\$6,074)	Decrease in law enforcement equipment.
Fixed Assets	
> \$52,839	Portable radios (9).
> \$21,366	Mobile radios (3).
Revenues	
> \$316,795	Increase in reimbursement from Civil Automated Trust Fund.
> \$6,232	Increase in Proposition 172 funding.
> (\$25,779)	Decrease in reimbursement from Civil Process Fee Trust Fund.

Program Discussion

The 2017-2018 recommended budget for the Civil Division totals \$2,343,324, which is an increase of \$367,304 from 2016-2017. This change reflects salary and benefits adjustments, additional retirement contributions, and planned purchases of a new civil software system and

2021635000—Sheriff-Civil Law & Justice

radios, offset by decreases in law enforcement equipment and allocated insurance charges.

In 2016-2017, a new Senior Office Assistant position was added in order to reopen the Civil Office at Lodi Court, which reopened in January 2015. Due to recruitment difficulties in filling multiple vacant positions in the Civil Division, the Lodi Civil Office has not yet opened. At this time, it is hoped that the position will be filled and the Office is reopened by July 2017.

Civil Automated Trust Fund

A portion of fees collected by the Civil Division is required to be placed in the Civil Automated Trust Fund (#11218) for the purchase and maintenance of automated

systems or other equipment supporting Civil Division functions. As of April 30, 2017, the fund balance was \$585,087. A total of \$563,159 is designated for use in the 2017-2018 recommended budget.

Civil Process Fee Trust Fund

A processing fee is assessed for each disbursement of money collected under a writ of attachment, execution, possession, or sale and must be kept in the Civil Process Fee Trust Fund (#11217) to supplement the cost of vehicle replacement, equipment, maintenance, and civil process operations. As of April 30, 2017, the fund balance was \$759,409. A total of \$129,641 is designated for use in the 2017-2018 recommended budget.

	Workload Data				
	Actual			Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Earning Withholding Orders	1,976	1,238	1,207	1,610	1,650
Evictions	4,715	4,664	4,275	4,268	4,375
Bank Levies	1,123	921	678	714	732
Keepers	41	34	8	22	23
Bench Warrants	158	216	105	102	105
Jury Duty Orders to Show Cause	283	315	5	n/a	n/a
Protection Orders	2,084	1,903	1,982	2,188	2,243
Other Types of Service	2,998	3,999	3,050	3,982	4,082

2021622000—Sheriff-Communications

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$4,171,137	\$4,387,603	\$4,671,150	\$4,671,150	\$283,547
Services & Supplies	258,656	461,897	337,947	337,947	(123,950)
Total Appropriations	\$4,429,793	\$4,849,500	\$5,009,097	\$5,009,097	·\$159,597
Earned Revenues By Source					
Aid from Other Governments	\$2,029,310	\$2,076,444	\$2,125,713	\$2,125,713	\$49,269
Charges for Services	188,214	134,000	180,000	180,000	46,000
Total Revenues	\$2,217,524	\$2,210,444	\$2,305,713	\$2,305,713	\$95,269
Net County Cost	\$2,212,269	\$2,639,056	\$2,703,384	\$2,703,384	\$64,328
Allocated Positions	42.0	42.0	42.0	42.0	0.0

Purpose

The Communications Division of the Sheriff's Office is responsible for radio dispatching Patrol and Animal Services, and providing investigative support to field forces and allied agencies, including research and data entry access to various Criminal Justice Information Systems. The Communications Center handles all incoming phone traffic, both emergency and non-emergency.

The Communications Center is the Public Safety Answering Point (PSAP) for all emergency 911 calls originating in the unincorporated County areas and the City of Lathrop. Emergency 911 calls from any phone outside a city limit are automatically routed to the Sheriff's Communications Center, with calls requiring emergency medical services and/or fire response forwarded to the appropriate agency. The Communications Center also serves as the alternate answering point for other PSAPs in the County during a crisis. The Communications Center is staffed 24 hours per day, 7 days per week.

Major Budget Changes

Salaries & Employee Benefits

\$153,301 Salary and benefits adjustments.
 \$130,246 Increase in contributions toward the

unfunded retirement liability at 5%.

Services & Supplies

	>	(\$66,289)	Decrease in radio maintenance costs.
	>	(\$42,467)	Decrease in Worker's Compensation insurance costs.
•	>	(\$10,000)	Decrease in communications expense.
R	eve	enues	•
	>	\$56,469	Increase in Proposition 172 funding.
	>	\$46,000	Increase in reimbursement from the City of Lathrop.
	>	(\$7,200)	Decrease in State 911 reimbursement.

Program Discussion

The 2017-2018 recommended budget for the Communications Division totals \$5,009,097, which is an increase of \$159,597 from 2016-2017. This change represents salary and benefits adjustments, additional retirement contributions, offset by decreases in radio maintenance and communications expenses, and allocated insurance costs.

2021622000—Sheriff-Communications

Law & Justice

	Work	load Data			
_	Actual———			Est./Act.	Projected
_	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
911 Calls Received	54,102	58,912	53,614	53,830	56,443
Dispatch System Entries	183,146	196,668	200,410	201,306	212,749
Incoming Calls (911 & Non-Emergency)	245,000	252,418	259,923	260,990	267,721
Outbound Calls	66,119	72,373	74,638	76,082	76,877
Warrant Checks	24,232	23,417	28,537	23,516	25,395
Warrant Hits	6,811	6,643	6,707	7,842	6,720

Sheriff-State COPS Patrol & Custody

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

Supplemental Law Enforcement Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$278,507	\$272,591	\$296,194	\$296,194	\$23,603
Services & Supplies	57,969	244,720	954,108	954,108	709,388
Fixed Assets	12,248	0	85,783	85,783	85,783
Total Expenditures	\$348,724	\$517,311	\$1,336,085	\$1,336,085	\$818,774
Expenditure Reimbursements	(361)	0	. 0	0	0
Total Appropriations	\$348,363	\$517,311	\$1,336,085	\$1,336,085	\$818,774
Earned Revenues By Source					
Interest/Rents	\$14,605	\$0	\$0	\$0	\$0
Aid from Other Governments	551,726	517,311	603,659	603,659	86,348
Fund Balance	(217,968)	0	732,426	732,426	732,426
Total Revenues	\$348,363	\$517,311	\$1,336,085	\$1,336,085	\$818,774
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	2.0	2.0	2.0	2.0	0.0

Purpose

The State Citizens' Option for Public Safety (COPS) program provides funding to local agencies for front-line law enforcement services, enhanced prosecution efforts, and for jail operation/construction. Funding is provided from the State Vehicle License Fee and allocated by formula to city and County law enforcement, the District Attorney's Office, and the county Jail. This narrative represents the program funding allocated by the State to Sheriff's law enforcement operations including COPS (#2021655000) and COPS Custody (#2021657000).

Major Budget Changes

Salaries & Employee Benefits

\triangleright	\$16,460	Salary and benefits adjustments.
>	\$7,143	Increase in contributions toward the unfunded retirement liability at 5%.

Services & Supplies

> \$744,653	Increase in law enforcement equipment due to re-budgeting of 2016-2017 fund balance.

> \$11,669 Increase in ammunition purchases.

	(\$24,930)	Decrease in software needs costs.
>	(\$16,734)	Decrease in training costs.
Fixe	d Assets	
×	\$85,783	Jail Communications System.
Rev	enues	
>	\$732,426	Increase in use of existing fund balance.
\triangleright	\$86,348	Increase in projected State revenue.

Decrease in coffware license costs

Program Discussion

▶ (\$24.050)

The recommended State COPS budget for 2017-2018 totals \$1,336,085 for Sheriff programs, which is an increase of \$818,774 from 2016-2017. This is primarily due to re-budgeting of 2016-2017 fund balance.

The 2017-2018 COPS Patrol allocation of \$329,862, along with the re-budgeted fund balance from prior year provides funding for a Deputy Sheriff, software maintenance and purchases, law enforcement equipment, and other program expenses.

The 2017-2018 COPS Custody allocation of \$273,797, along with the re-budgeted fund balance from prior year provides funding for a Correctional Officer, software

Sheriff-State COPS Patrol & Custody

Law & Justice

maintenance, training, the replacement of a jail communications system, and law enforcement equipment.

The Board approved the purchase of the jail communications system in April 2017, using existing fund balance. Should the purchase be complete prior to 2017-2018, appropriations budgeted for the jail communications system will be used for other program expenses.

Supplemental Law Enforcement Services Fund

The Supplemental Law Enforcement Services Fund receives funding for the State COPS programs (operated by the Sheriff and the District Attorney), as well as Juvenile Justice Crime Prevention Act activities (operated by Probation). For 2016-2017, the beginning fund balances for Sheriff COPS Patrol and COPS Custody were \$275,866 and \$261,008, respectively.

2021640000—Sheriff-Coroner/Morgue

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,056,917	\$1,123,843	\$1,269,849	\$1,269,849	\$146,006
Services & Supplies	1,239,953	1,350,301	1,516,625	1,516,625	166,324
Total Appropriations	\$2,296,870	\$2,474,144	\$2,786,474	\$2,786,474	\$312,330
Earned Revenues By Source					
Aid from Other Governments	\$5,546	\$0	\$0	\$0	\$0
Charges for Services	390,392	370,000	390,000	390,000	20,000
Miscellaneous Revenues	3,206	2,800	3,000	3,000	200
Total Revenues	\$399,144	\$372,800	\$393,000	\$393,000	\$20,200
Net County Cost	\$1,897,726	\$2,101,344	\$2,393,474	\$2,393,474	\$292,130
Allocated Positions	8.0	9.0	10.0	10.0	1.0

Purpose

The Coroner's Division is responsible for determining the circumstances, manner, and cause of all deaths reportable to the Coroner. Field death investigations, postmortem examinations, and related forensic tests are used to establish a medical cause of death. Work is performed by County forensic pathologists with assistance from medical technicians. The technicians assist with autopsies, clean the morgue, take tissue and fluid specimens, and maintain inventories of remains and supplies.

Major Budget Changes

Salaries & Employee Benefits

	\$51,776	Salary and benefits adjustments.
>	\$33,171	Increase in contributions toward the unfunded retirement liability at 5%.
\triangleright	\$61,059	Add one Senior Office Assistant.

Services & Supplies

>	\$378,690	Increase in costs for in-house forensic pathologists.
	\$30,000	Increase in costs for body removal.
>	\$15,000	Increase in toxicology costs.
\triangleright	\$8,805	Increase in radio maintenance costs.

	(\$250,000)	Decrease in costs for outside autopsy services.
>	(10,188)	Decrease in Workers' Compensation insurance costs.
>	(\$6,472)	Decrease in fleet services costs.
Reve	enues	
>	\$20,000	Increase in removal and storage fees.

Program Discussion

The 2017-2018 recommended budget for the Coroner's Division totals \$2,786,474, which is an increase of \$312,330 from 2016-2017. This change represents salary and benefits adjustments, additional retirement contributions, the addition of one Senior Office Assistant, increased costs for pathology, toxicology, and body removal services, offset by decreases in costs for contract autopsy services and allocated insurance costs.

A second in-house forensic pathologist was hired by the Coroner's Office in October 2016, bringing the number of full time doctors to two. The budget has been adjusted to reflect the increase in reimbursements to San Joaquin General Hospital in order to pay for the physician's salary and benefits and a decrease in anticipated costs for outside pathology providers.

2021640000—Sheriff-Coroner/Morgue Law & Justice

The recommended budget also includes the addition of one Senior Office Assistant to address the increase in medical transcription workload due to the addition of a second full-time pathologist.

The Coroner's Division responds to deaths occurring at the California Health Care Facility (CHCF), which is operated by the California Department of Corrections and Rehabilitation. Since August 2013, the Division has earned \$153,051 in billable investigations or removals as a result of CHCF activity.

The Sheriff's Office is working in conjunction with the General Services Division on the planning of a new morgue facility.

Supplemental Requests

The Sheriff has requested additional funding of \$63,761 to add a Medical Transcriber position due to the increased workload for the transcription of autopsy reports; however, Human Resources reviewed the request and determined the appropriate classification is the multi-allocated position of Office Assistant/Senior Office Assistant.

The recommended budget includes the addition of a Senior Office Assistant at a cost of \$62,793. The Sheriff has requested a reconsideration of the classification if the department is not successful in filling the classification recommended by Human Resources by midyear.

The recommended budget has been augmented by \$62,793 in order to address this request.

	Work	load Data			
		Actual-		Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Cases Reported	2,740	2,534	2,605	2,674	2,638
Actual Coroner Cases	685	741	727	818	742
Postmortem Examinations	617	665	661	750	673

2021658000—Sheriff-Court Services

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease)
Expenditures					
Salaries & Benefits	\$8,009,056	\$8,814,881	\$9,292,926	\$9,292,926	\$478,045
Services & Supplies	503,676	567,069	539,790	539,790	(27,279)
Total Expenditures	\$8,512,732	\$9,381,950	\$9,832,716	\$9,832,716	\$450,766
Expenditure Reimbursements_	(93,192)	0	0	0	0
Total Appropriations	\$8,419,540	\$9,381,950	\$9,832,716	\$9,832,716	\$450,766
Earned Revenues By Source				•	
Charges for Services	\$186,101	\$140,000	\$140,000	\$140,000	\$0
Operating Transfers In	8,220,772	9,231,200	9,680,716	9,680,716	449,516
Total Revenues	\$8,406,873	\$9,371,200	\$9,820,716	\$9,820,716	\$449,516
Net County Cost	\$12,667	\$10,750	\$12,000	\$12,000	\$1,250
Allocated Positions	. 50.0	50.0	50.0	50.0	0.0
Temporary (Full-Time Equivalent)_	6.0	6.0	7.5	7.5	1.5
Total Staffing	56.0	56.0	57.5	57.5	1.5

Purpose

The Sheriff's Court Services Division provides courtroom safety and security for the Superior Court at five locations, including Stockton, Family Law (Stockton), Juvenile (French Camp), Lodi, and Manteca. Costs incurred for court security operations are reimbursed from the Trial Court Security Trust Fund.

Major Budget Changes

Salaries & Employee Benefits

> \$210,251	Salary and benefits adjustments.
> \$223,627	Increase in contributions toward the unfunded retirement liability at 5%.
> \$44,167	Increase in extra-help.

Services & Supplies

> \$73,854	Increase in radio maintenance costs.
> \$18,398	Increase in law enforcement equipment.
> (\$125,440)	Decrease in Workers' Compensation and Casualty insurance costs.

Revenues

> \$449,516 Increase in reimbursement from Trial Court Security Trust Fund.

Program Discussion

The 2017-2018 recommended budget for Court Services totals \$9,832,716, which is an increase of \$450,766 from 2016-2017. This change reflects salary and benefits adjustments, additional retirement contributions, increase in extra-help, law enforcement equipment, and radio maintenance, offset by decreases in allocated insurance costs.

The new Stockton Courthouse facility is scheduled to open in July 2017. The new facility will replace the existing Courthouse and consist of 13 floors, 2 basements, and 28 courtrooms, with the possibility of adding two more courtrooms in the future. The new facility will have 16 additional inmate holding areas. At any given time, at least 6 holding areas on the court floors, as well as the main holding area in the basement, will need to be staffed.

The Sheriff's Office has applied for additional State Trial Court Security funds to add 18 positions, in response to the anticipated increase in costs to operate the larger courthouse as allowed by Government Code 69927. A recent

2021658000—Sheriff-Court Services

Law & Justice

decision by the Department of Finance approved \$500,000 associated with the addition of 5 positions. The Sheriff is reviewing options and will return to the Board of Supervisors for consideration of staff and budget adjustments funded from the Trial Court Security Trust Fund.

In addition, part-time staff are allocated daily to ancillary assignments at the Human Services Agency Building, the County Administration Building, and the Board of Supervisors' chambers. These services are not charged to the Trial Court Security Fund.

Trial Court Security Trust Fund

Court Services activities are funded from the Trial Court Security Trust Fund (#20107), which receives State sales tax revenue as part of Public Safety Realignment Act. Annual revenue averages approximately \$9.0 million. As of April 30, 2017, the fund balance was \$3,940,770. A total of \$9,680,716 in combined new revenue and fund balance is designated for use in the 2017-2018 recommended budget.

	Work	load Data			
-		——Actual—		Est./Act.	Projected
_	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Avg. Daily Security 8-Hour Shifts	48	49	49	55	61
Allocated Judicial Positions	33	33	33	33	33
No. of Judicial Court Days/Month	21	21	21	21	21

2022600000—Sheriff-Custody

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures			•		
Salaries & Benefits	\$42,941,273	\$43,508,965	\$45,769,752	\$45,769,752	\$2,260,787
Services & Supplies	8,556,111	10,075,248	9,890,457	9,890,457	(184,791)
Fixed Assets	28,935	60,136	170,871	170,871	110,735
Total Expenditures	\$51,526,319	\$53,644,349	\$55,831,080	\$55,831,080	\$2,186,731
Expenditure Reimbursements	(1,869)	0	0	0	0
Total Appropriations	\$51,524,450	\$53,644,349	\$55,831,080	\$55,831,080	\$2,186,731
Earned Revenues By Source					
Aid from Other Governments	\$20,388,510	\$20,750,925	\$21,269,782	\$21,269,782	\$518,857
Charges for Services	498,317	400,000	318,605	318,605	(81,395)
Miscellaneous Revenues	5,908	0	0	0	0
Operating Transfers In	1,173,014	1,600,709	1,769,972	1,769,972	169,263
Total Revenues	\$22,065,749	\$22,751,634	\$23,358,359	\$23,358,359	\$606,725
Net County Cost	\$29,458,701	\$30,892,715	\$32,472,721	\$32,472,721	\$1,580,006
Allocated Positions	312.0	315.0	317.0	317.0	2.0
Temporary (Full-Time Equivalent)	2.5	2.5	2.5	2.5	0.0
Total Staffing	314.5	317.5	319.5	319.5	2.0

Purpose

The Custody Division of the Sheriff's Office provides for the secure detention of adults awaiting criminal trial or incarceration by the courts in the County Jail. Responsibilities include: operations of the Jail Core, South Jail, and Honor Farm facilities; in-custody transportation to court and for medical treatment; and oversight of inmate programs such as the Community Corps (C-Corps).

Major Budget Changes

Salaries & Employee Benefits

> \$716,185	Salary and benefits adjustments.
> \$1,031,032	Increase in contributions toward the unfunded retirement liability at 5%.
> \$244,498	Transfer of a Sergeant from Sheriff-Work Programs.
> \$267,842	Add an Assistant Sheriff-Corrections.
> \$1,230	Increase in extra-help costs.

Services & Supplies

>	\$246,110	Increase in data processing charges.				
>	\$133,620	Increase in radio maintenance costs.				
>	\$89,188	Increase in waste disposal and utilities costs.				
	\$18,067	Increase in rents/leases-automation equipment costs.				
>	\$15,823	Increase in travel and training costs.				
>	\$13,540	Increase in communications expense.				
>	\$10,000	Increase in small tool purchases.				
>	(\$637,871)	Decrease in Workers' Compensation and Casualty insurance costs.				
\triangleright	(\$41,754)	Decrease in fleet services costs.				
>	(\$21,533)	Decrease in equipment maintenance and equipment purchases.				
>	(\$17,950)	Decrease in radio equipment purchases.				

2022600000—Sheriff-Custody

Law & Justice

Fixed Assets

> \$105,000	Passenger vans (3).
> \$60,000	Sport utility vehicles. (2)
> \$5,871	Portable radio.

Revenues

Revenues	
> \$538,702	Increase in Proposition 172 funding.
> \$169,263	Increase in reimbursement from Inmate Welfare Fund.
> (\$81,395)	Decrease in booking fee revenues from convicted defendants.
> (\$30,000)	Decrease in Federal reimbursement.

Program Discussion

The 2017-2018 recommended budget for the Custody Division totals \$55,831,080, which is an increase of \$2,186,731 from 2016-2017. The change reflects salary and benefits adjustments, additional retirement contributions, the transfer of a Sergeant position from Sheriff-Work Programs, the purchase of four vehicles, and increases in costs for utilities, radio maintenance, and data processing charges, partially offset by decreases in fleet services costs and allocated insurance costs.

The recommended budget also includes the addition of one Correctional Assistant Sheriff position.

Prior to deep budget cuts in 2010-2011, the C-Corps and Alternative Work programs were under the supervision of two different Sergeant positions. In order to reduce Net County Cost, one Sergeant's position was eliminated and the supervisor was tasked with oversight of both programs. The 2017-2018 recommended budget returns a single Sergeant's position to oversee the C-Corps program. This position is being transferred to Sheriff-Custody from the Sheriff-Alternative Work Programs budget and will be funded 50% by the Inmate Welfare Fund. In its place, a Correctional Sergeant position is being added to the Sheriff-Work Programs budget for oversight of Alternative Work Programs.

During 2016-2017, the Division has worked with the Information Systems Division on a new Jail Management System (JMS). It is anticipated that JMS will streamline information and jail operations while providing easier access to inmate information.

Correctional Officer Staffing

The 2015-2016 Adopted Budget added 15 Correctional Officer positions to address the need for relief coverage and reduce overtime. As of March 28, 2017, 25 Correc-

tional Officer positions were vacant. Therefore, the Department has not had the opportunity to evaluate the effectiveness of the additional positions on operations and overtime costs. The Department continues to make a determined effort to recruit and fill Correctional Officer positions. Overtime overruns are currently being partially covered by savings from vacant positions.

Public Safety Realignment

The State's Public Safety Realignment (implemented through Assembly Bill (AB 109)) has significantly impacted the operation of the Custody Division. Since the legislation became effective October 2011, the overall inmate population has increased, with a significant number held as a result of AB 109. Fortunately, funding allocated through the Local Community Corrections Partnership (CCP), responsible for implementation of AB 109, has been available to offset some of the housing costs for this population. In 2012-2013, an average of 33% of the Jail's population was classified as AB 109. That number decreased to 20.5% in calendar year 2016, resulting in the County picking up a larger portion of cost for inmate housing to include food, clothing, and household expense.

For 2017-2018, the CCP approved continuing AB 109 funding for inmate housing and staffing costs, as well as inmate programming, alternatives to incarceration, bailiff services, and program support.

Honor Farm Replacement

The Honor Farm is a minimum security complex consisting of three barracks-style housing areas (D-E-F, G-H-I, and J-K-L) and a modular-style housing unit (124). The facility was originally intended to house only sentenced inmates and low-risk offenders, but space limitations at the Jail, combined with longer local sentences due to AB 109, has resulted in the Honor Farm housing many inmates that historically would have been kept at the higher security Jail facility.

In 2015-2016, the Division submitted an application for \$80 million in jail construction funds under Senate Bill (SB) 863, Adult Local Criminal Justice Facilities Construction Financing Program, in order to replace the Honor Farm with secure housing and increased program space. Unfortunately, the County's application did not rank high enough to secure funding.

In February 2016, the Sheriff's Office was notified of its eligibility to receive funding under SB 1022. In 2013, the County originally submitted an application under SB 1022 for \$40 million in jail construction funds to replace the Honor Farm with a medium security facility. At the time, the County's application narrowly missed ranking high enough to qualify for funds. A recent decision by another grantee to decline SB 1022 funds has resulted in the Board

2022600000—Sheriff-Custody Law & Justice

of State and Community Corrections' (BSCC) offer of \$32.3 million in funding to the County. The Custody Division Realignment Unit worked with the County Administrator's Office and the General Services Department to develop a revised project scope, timeline, and budget for the \$32.3 million award. This was approved by the Board of Supervisors on February 7, 2017.

At that time, the Board also approved the development and submittal of a Special Needs Housing Unit project in order to request an additional \$7.7 million in funding from BSCC under SB 844. In a recent decision by the BSCC Executive Steering Committee, San Joaquin County was not recommended for funding under SB844, although the County's proposal ranked second highest of the twelve proposals submitted. This is primarily due to the SB 844 categorical funding limits for large, medium, and small counties. It is anticipated that SB 844 funding recommendations will be formally presented to the BSCC in June 2017.

Unified Discharge/Release Policy

In addressing the Board of Supervisors' "Strategic Priorities on Homelessness for San Joaquin County" adopted on February 22, 2017, the third recommendation of the Strategic Priorities was the development of "Unified discharge policies to prevent individuals from being discharged into homelessness".

All agencies that are currently involved in both homelessness task forces, along with County Probation, the District Attorney, and Countywide law enforcement are in support of developing uniform discharge policies that provide information on services available to avoid discharge into homelessness. Probation has recently located an established assessment tool that is a pre-screening, or triage tool, that is designed to be used by all providers within a community to quickly asses the health and social needs of homeless persons and match them with the most appropriate support and housing interventions that are available.

This tool will greatly assist homeless individuals by placing them in the most advantageous program available to meet their individual causation for being homeless. It will also reduce the time needed to be in the program appropriately, and can be applied upon discharge to better provide wraparound services through client case management that will be able to maintain the focus on the bridging needs of the client as they progress away from being a homeless individual into once again standing on their own with dignity as a respected member of our community.

Ready To Work Program

The County, along with the cities, have been working to seek an option that can be employed Countywide to address the homelessness situation. The Board of Supervisors has established two paralleled task forces for this purpose. One task force has a focus from the law enforcement perspective employing a restorative justice matrix. The other task force is made up of community based program providers that currently offer a variety of programs and resources to members of the homeless population.

From the ongoing sessions conducted by both task forces, a private nonprofit organization has been established under the name of "Ready To Work". This program was based on the successful "Doe Fund Project" in New York City.

The goal of "Ready To Work" is to establish a public/private partnership funded through donations and grants that can provide an overall program to address homelessness issues Countywide. The establishment of such a program would require funding from the private sector and commitment for local government, both County and city to cover the costs for programming, education services, job skill training, substance abuse counseling, mental health issues, case management, and interim housing.

The County, through the Sheriff's Office, has the potential to provide an interim housing site utilizing empty barracks at the Honor Farm. Currently there are 138 beds available for such purpose in the "J,K,L" housing unit. The County has begun preliminary discussions to enter into a low cost lease with "Ready To Work" that would require the County continuing to maintain the facility and provide water, sewer, and power at County cost.

In addition, the Sheriff's Office is working collaboratively with the nonprofit for other program related services. The property agreement will come back before the Board of Supervisors after the beginning of the new fiscal year.

Supplemental Requests

The Sheriff is requesting additional funding of \$330,680 to add the new position of Assistant Sheriff-Corrections which will have senior management responsibilities for the Corrections division of the office. Human Resources (HR) is currently working with the department to develop the exempt classification. If approved, HR will return to the Board in July 2017, with a request to approve the new classification including the appropriate job code and salary, which will replace the current placeholder information.

The recommended budget has been augmented by \$330,680 in order to address this request.

2022600000—Sheriff-Custody

Law & Justice

	Work	load Data			
-		Actual-		Est./Act.	Projected
<u>-</u>	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Average Daily Inmate Population	1,423	1290	1,237	1,281	1,255
New Bookings	23,736	22,636	21,803	22,194	21,750
Total Releases	23,796	22,788	21,762	22,262	21,816
Court Cap Releases	1,511	1,103	537	404	450

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease)
F			<u> </u>	·	
Expenditures	CO 410 514	£0.700.200	ee 724 027	\$9.724.027	\$22 62 0
Salaries & Benefits	\$8,419,514	\$8,700,388	\$8,734,027	\$8,734,027	\$33,639
Services & Supplies	849,288	1,039,567	981,394	981,394	(58,173)
Fixed Assets	145,185	124,818	395,064	395,064	270,246
Total Expenditures	\$9,413,987	\$9,864,773	\$10,110,485	\$10,110,485	\$245,712
Expenditure Reimbursements	(112,408)	(111,277)	(119,298)	(119,298)	(8,021)
Total Appropriations	\$9,301,579	\$9,753,496	\$9,991,187	\$9,991,187	\$237,691
Earned Revenues By Source					
Aid from Other Governments	\$1,946,194	\$1,974,517	\$2,007,260	\$2,007,260	\$32,743
Charges for Services	135,629	108,000	79,000	79,000	(29,000
Miscellaneous Revenues	6,513	3,300	2,000	2,000	(1,300
Operating Transfers In	0	0	197,532	197,532	197,532
Total Revenues	\$2,088,336	\$2,085,817	\$2,285,792	\$2,285,792	\$199,975
Net County Cost	\$7,213,243	\$7,667,679	\$7,705,395	\$7,705,395	\$37,716
Allocated Positions	50.0	54.0	52.0	52.0	(2.0
Temporary (Full-Time Equivalent)_	0.0	0.0	0.0	0.0	0.0
Total Staffing	50.0	54.0	52.0	52.0	(2.0

Purpose

The Detectives Division of the Sheriff's Office provides law enforcement investigative services in the unincorporated areas of the County, as well as technical evidence services to the Sheriff's Office and other agencies. Assigned units include:

- ➤ Child Abuse and Sexual Assault Unit Investigates cases involving rape, sexual assaults, child/elder abuse, child neglect, molestation, abduction, and missing or runaway children. This Unit carries the responsibility for the application of Megan's Law, dealing with the identification and mandated registration of known sex offenders.
- Persons Unit Investigates homicides, suspicious deaths, robberies, assaults, domestic violence, kidnappings, adult missing persons, officer-involved shooting incidents, and protocol case investigations.
- ➤ Property/Agricultural Crimes Unit Investigates burglaries, property thefts, identity theft, arson, fraud, bunco, gangs, and agriculture-related crimes.

- ➤ Narcotics Unit Investigates street-level drug activities and handles drug asset forfeitures, intelligence, and confidential investigations, including clandestine drug laboratories, laboratory dumps, and short-stay traffic reports. This Unit works in conjunction with the Metropolitan (METRO) Narcotics Task Force.
- ➤ Technical Services Unit Provides investigative support in the form of photographs, evidence collection and storage, fingerprinting of crime scenes and applicants, processing of blood and chemical evidence, processing of latent prints, and assistance to other law enforcement agencies.

Major Budget Changes

Salaries & Employee Benefits

➤	(\$29,783)	Salary and benefits	adjustments.
	(+,,)	4	

> \$223,112 Increase in contributions toward the unfunded retirement liability at 5%.

2021626000—Sheriff-Detectives

Law & Justice

> (\$159,690) Transfer of two Evidence Custodians to the Administration budget.

Services & Supplies

> \$94,118	Increase in radio maintenance costs.
> \$11,665	Increase in small tools and instruments.
> (\$75,211)	Decrease in Workers' Compensation insurance costs.
> (\$62,602)	Decrease in fleet services costs.
> (\$35,624)	Decrease in radio equipment due to one-time purchases completed.

Expenditure Reimbursements

> \$	88,021	Increase	in	reimburse	men	t from
		Automate	ed I	Fingerprint	ID	budget
		for evider	nce	technician	posit	ion.

Fixed Assets

> \$395,064 Airplane Camera.

Revenues

> \$197,532	Increase in Operating Transfers in.
> \$52,743	Increase in Proposition 172 funding.
> (\$25,000)	Decrease in reimbursement from the City of Lathrop.
> (\$20,000)	Decrease in Federal grant revenue

Program Discussion

The 2017-2018 recommended budget for the Detectives division totals \$10,110,485, which is an increase of \$245,712 from 2016-2017. This change represents salary and benefits adjustments, additional retirement contributions, the transfer of two positions to the Administration budget, and an increase in radio maintenance costs, offset by decreases in allocated insurance costs, vehicle operating costs, and the reduction for one-time purchases of radio equipment in 2016-2017.

The recommended budget includes funding of 50% of costs to replace the camera surveillance system on the Department's airplane.

The 2017-2018 budget includes a \$30,000 Federal grant from the Drug Enforcement Administration for the Domestic Cannabis Eradication/Suppression program. This annual grant funds training, overtime, and supplies and aids in the annual Campaign Against Marijuana Planting operation.

During 2016-2017, the Detectives Division was successful in purchasing equipment to begin phase one of a plan to create an in-house firearms lab. An Integrated Ballistics Identification System was purchased, which allows for the tracking of gun specific information and connection of a particular firearm to other crimes. In addition, a full inventory of the evidence room has been initiated by an inventory team.

Human Trafficking

For several years the Detective division has experienced increased activity in human trafficking investigations conducted in San Joaquin County. Currently, these cases are handled by detectives in the Child Abuse/Sexual Assault unit (CASA). As training and knowledge improve on how to better recognize human trafficking cases, the number of cases may continue to increase and strain existing resources. In the 2016-2017 proposed budget narrative, the Detective division committed to monitoring the human trafficking caseload and return to the Board to request dedicated investigator positions for human trafficking if necessary.

The CASA unit partners with Probation, the District Attorney's Office, other law enforcement agencies, victim services, and the San Joaquin County Human Trafficking Task Force. This partnership focuses on trafficked victims and providing resources to assist victims recovering, and as cases move through the court system. In addition, the CASA unit collaborates with nine regional task forces throughout the State.

During calendar year 2016, the Detective division experienced its highest human trafficking investigation workload on record. Utilizing existing resources and partner agencies, the Sheriff's Office has taken a proactive approach to rescuing victims and locating suspects through targeted operations, resulting in 92 arrests from July 2016-April 2017

In order to continue the progress made to date and support the members of the San Joaquin County Human Trafficking Task Force, during 2017-2018 the Detectives division will continue to monitor this caseload and outcomes with the possibility of requesting additional investigators midyear.

Supplemental Request

The Sheriff is requesting supplemental funding of \$197,532 to fund 50% of costs to replace the camera surveillance system on the Department's airplane.

The recommended budget has been augmented by \$197,532 in order to address this request.

2021626000—Sheriff-Detectives Law & Justice

• -	Work	load Data ——Actual—	Est./Act.	Projected	
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Child Abuse/Sexual Assault Cases	3,491	3,645	3,963	4,231	4,400
Technical Services/Counter Traffic	5,900	7,734	6,907	7,597	8,356
Property Cases Received	5,262	5,244	4,744	5,474	5,500
Persons Cases Received	2,550	2,787	3,000	3,300	3,500
Technical Services/Field Calls	4,110	4,442	3,951	4,346	4,780
Agricultural Crimes Cases	450	387	628	710	805
Narcotics Cases Received	1,812	1,893	1,862	1,741	1,787
Cold Cases Investigated	35	40	35	45	48

2021650000—Sheriff-Lathrop Police Contract

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$5,084,016	\$5,394,128	\$5,544,613	\$5,544,613	\$150,485
Services & Supplies	835,420	983,983	947,454	947,454	(36,529)
Total Appropriations	\$5,919,436	\$6,378,111	\$6,492,067	\$6,492,067	\$113,956
Earned Revenues By Source					
Aid from Other Governments	\$13,620	\$32,500	\$17,521	\$17,521	(\$14,979)
Charges for Services	5,982,946	6,345,611	6,474,546	6,474,546	128,935
Total Revenues	\$5,996,566	\$6,378,111	\$6,492,067	\$6,492,067	\$113,956
Net County Cost	(\$77,130)	\$0	\$0	\$0	\$0
Allocated Positions	26.0	27.0	27.0	27.0	0.0

Purpose

This budget unit captures costs and reimbursements for the Sheriff's Office to provide contract law enforcement services to the incorporated City of Lathrop. Services are provided through a Municipal Law Enforcement Services Agreement with costs reimbursed by the City of Lathrop.

Major Budget Changes

Salaries & Employee Benefits

> \$18,127	Salary and benefits adjustments.
> \$132,358	Increase in contributions toward the unfunded retirement liability at 5%.

Services & Supplies

> \$45,517	Increase in departmental and County allocated overhead costs.
> \$42,148	Increase in radio maintenance costs.
> \$14,571	Increase in expenditures related to an Office of Traffic Safety (OTS) grant.
> (\$106,945)	Decrease in Workers' Compensation and Casualty insurance costs.
> (\$36,380)	Decrease in fleet services costs.

Revenues

>	\$128,935	Increase in reimbursement from the City of Lathrop.
>	(\$12,479)	Decrease in revenues from OTS.

Program Discussion

The 2017-2018 recommended budget for the Lathrop Police Contract totals \$6,492,067, which is an increase of \$113,956 from 2016-2017. This change reflects salary and benefits adjustments, the additional retirement contribution, and increases in allocated overhead costs and radio maintenance costs, offset by decreases in fleet services costs and allocated insurance costs.

Budgeted staffing for 2017-2018 includes a Sheriff's Captain serving as Chief of Police, a Lieutenant, three Sergeants, two Detectives, a Community Resource Officer, two School Resource Officers, two Community Impact Team Officers, a Traffic Officer, and 14 Patrol Officers.

The Sheriff's Office has provided contract law enforcement services to the City of Lathrop since June 1990. In July 2011, the contract for policing services was renewed through June 30, 2016. In June 2016, the contract was extended for one year through June 30, 2017 to allow for more time to consider necessary changes. The Board of Supervisors approved a five year agreement with the City of Lathrop for the Sheriff to provide law enforcement services through June 30, 2022. The agreement includes

2021650000—Sheriff-Lathrop Police Contract

Law & Justice

additional reimbursement for support services being provided to the City of Lathrop for Criminal Records, the Communications Center, and the Evidence Room, phased in over two years. Adoption of new rates for these services

may result in an increase in general fund revenue in the Records, Communications, and Detective budgets, but has not been included in the 2017-2018 recommended budget.

	Work	Workload Data			
		Actual			
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Crime Reports	3,060*	3,021	4,130	3,716	3,923
Calls for Service	20,022*	20,227	22,787	20,224	21,506
Traffic Citations	1,718*	1,164	2,130	2,362	2,246
Parking Citations *Restated	401	462	696	900	798

20226200—Sheriff-Local Community Corrections

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

Local Community Corrections Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures			•		
Salaries & Benefits	\$3,817,699	\$4,072,570	\$4,294,515	\$4,294,515	\$221,945
Services & Supplies	951,235	1,648,307	1,598,637	1,598,637	(49,670)
Fixed Assets	0	60,000	225,000	225,000	165,000
Total Expenditures	\$4,768,934	\$5,780,877	\$6,118,152	\$6,118,152	\$337,275
Expenditure Reimbursements	(1,605)	0	0	0	0
Total Appropriations	\$4,767,329	\$5,780,877	\$6,118,152	\$6,118,152	\$337,275
Earned Revenues By Source			-		
Operating Transfers In	\$4,767,329	\$5,780,877	\$6,118,152	\$6,118,152	\$337,275
Total Revenues	\$4,767,329	\$5,780,877	\$6,118,152	\$6,118,152	\$337,275
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	32.0	32.0	32.0	32.0	0.0
Temporary (Full-Time Equivalent)	0.5	0.5	0.5	0.5	0.0
Total Staffing	32.5	32.5	32.5	32.5	0.0

Purpose

The 2011 Public Safety Realignment Act (also known as AB 109) became effective on October 1, 2011. This legislation transferred responsibility for supervising specified lower level inmates and parolees from the State to counties.

AB 109 requirements are implemented in each county through a Community Corrections Partnership (CCP) previously established by Senate Bill 678. The CCP is charged with developing a plan of implementation and oversight of the public safety realignment process.

Funding for AB 109 activities is provided through the County budget to the Probation Department (and other agencies) and the Sheriff's Office. This narrative describes the Local Community Corrections services provided by the Sheriff's Office.

Major Budget Changes

Salaries & Employee Benefits

> \$125,746 Salary and benefits adjustments.

> \$96,199

Increase in contributions toward the unfunded retirement liability at 5%.

Services & Supplies

> (\$4,839)	Decrease in vehicle operating costs.				
> (\$45,607)	Decrease in Workers' Compensa-				
	tion insurance costs.				

Fixed Assets

\$165,000	Body scanner.
\$60,000	Truck for graffiti abatement.

Revenues

> \$337,275 Increase in State funding for Local Community Corrections.

Program Discussion

The 2017-2018 recommended budget for the Local Community Corrections totals \$6,118,152, which represents the anticipated allocation of AB 109 funding for 32 full-time Sheriff's Office positions, part-time staff to provide bailiff services, inmate housing, and other costs approved

20226200—Sheriff-Local Community Corrections

Law & Justice

by the CCP. The 2017-2018 budget also re-budgets a truck for graffiti abatement and a body scanner previously approved by the CCP.

Custody Realignment Unit

The Custody Realignment Unit, funded in part by AB 109, consists of a Correctional Lieutenant, Correctional Sergeant, two Correctional Officers, and an Office Assistant Specialist. This Unit reviews legislative updates pertaining to AB 109, supplies offender data and statistics to the CCP for various reports, and attends relevant meetings and con-

ferences. The Unit also provides management oversight to the Fire Camp project approved by the Board of Supervisors in November 2015 and the Restoration of Competency project approved in January 2016.

In February 2016, the Unit was assigned to work in partnership with the Information Systems Division to provide support with implementing a new Jail Management System (JMS). In October 2016, the contracted vendor implemented a "Test System" and the project team is working on configuring the new JMS to meet the functional needs of the Sheriff's Office, with a tentative go live date no later than February 2018.

	Work	load Data		E-4 / A -4	Duningtod
· ·	2013-2014	——Actual— 2014-2015	2015-2016	Est./Act. 2016-2017	Projected 2017-2018
Average Daily Inmate Population	1,423	1,290	1,237	1,281	1,255
AB 109 Population/%	443/31%	351/27%	275/22%	259/20%	254/20%

2021615000—Sheriff-Mountain House

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,046,249	\$1,049,626	\$990,065	\$990,065	(\$59,561)
Services & Supplies	172,076	214,428	221,942	221,942	7,514
Total Appropriations	\$1,218,325	\$1,264,054	\$1,212,007	\$1,212,007	(\$52,047)
Earned Revenues By Source					
Aid from Other Governments	\$1,285	\$0	\$0	\$0	\$0
Charges for Services	1,252,693	1,264,054	1,212,007	1,212,007	(52,047)
Total Revenues	\$1,253,978	\$1,264,054	\$1,212,007	\$1,212,007	(\$52,047)
Net County Cost	(\$35,653)	\$0	\$0	\$0	\$0
Allocated Positions	6.0	6.0	6.0	6.0	0.0

Purpose

This budget unit captures costs and reimbursements for the Sheriff's Office to provide contract law enforcement services to the Mountain House Community Services District (MHCSD). Patrol services have been provided since 2004 through a Police Protection Services Agreement with costs fully reimbursed by the MHCSD.

Major Budget Changes

Salaries & Employee Benefits

(\$42,947)	Salary and benefits adjustments.
> \$23,386	Increase in contributions toward the unfunded retirement liability at 5%.
> (\$40,000)	Decrease in overtime and holiday pay based on experience.

Services & Supplies

> \$11,187	Increase in fleet services costs based on actual experience.
> \$5,604	Increase in radio maintenance costs.
> \$3,308	Increase in Department allocated overhead costs.
> (\$13,066)	Decrease in Workers' Compensation insurance costs.

Revenues

\triangleright	(\$52,047)	Decrease	in	reimbursement	from
		MHCSD.			

Program Discussion

The 2017-2018 recommended budget totals \$1,212,007, which provides funding for six Deputy Sheriffs and operating expenses.

2021615000—Sheriff-Mountain House Law & Justice

	Work	load Data Actual		Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Crime Reports	932	968	1,178	1,134	1,092
Calls for Service	7,930	8,805	11,453	11,730	12,223
Adult Arrests	322	334	383	402	422
Parking Citations	599	279	144	192	256
Traffic Citations	253	250	351	366	382
Coroner Investigations	. 8	6	9	5	3

Sheriff-Operational Grants

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease)
Expenditures					
Salaries & Benefits	\$1,218,173	\$1,097,833	\$1,167,551	\$1,167,551	\$69,718
Services & Supplies	1,250,079	419,325	1,443,756	1,443,756	1,024,431
Fixed Assets	62,670	66,110	34,000	34,000	(32,110
Total Expenditures	\$2,530,922	\$1,583,268	\$2,645,307	\$2,645,307	\$1,062,039
Expenditure Reimbursements	(158,780)	(196,199)	(217,933)	(217,933)	(21,734
Total Appropriations	\$2,372,142	\$1,387,069	\$2,427,374	\$2,427,374	\$1,040,305
Earned Revenues By Source					
Aid from Other Governments	\$1,771,912	\$1,004,361	\$2,028,296	\$2,028,296	\$1,023,935
Miscellaneous Revenues	9,717	0	0	0	0
Operating Transfers In	4,005	77,758	101,172	101,172	23,414
Total Revenues	\$1,785,634	\$1,082,119	\$2,129,468	\$2,129,468	\$1,047,349
Net County Cost	\$586,508	\$304,950	\$297,906	\$297,906	(\$7,044
Allocated Positions	5.0	5.0	5.0	5.0	0.0

Purpose

The Sheriff's Office receives various grants, which provide funding for specialized areas of law enforcement. This discussion includes grant budgets for Abandoned Watercraft (#2021608000), California Multi-Jurisdictional Methamphetamine Enforcement Team (Cal-MMET) (#2021609000), Hi-Tech Crimes Task Force (#2021613000), Rural Crime Task Force (#2021614000), Off-Highway Enforcement (#2021614170), and Edward Byrne Memorial Justice Assistance Grant (JAG) (#2021654700).

Major Budget Changes

Salaries & Employee Benefits

	\$19,456	Salary and benefits adjustments.
>	\$27,500	Increase in contributions toward the unfunded retirement liability at 5%.
>	\$22,762	Increase in overtime.

Services & Supplies

> \$39,280

>	\$980,410	Re-budgeting JAG grant operating expenses and transfers to participating agencies.
\triangleright	\$30,828	Increase in radio maintenance costs.
>	\$17,900	Increase in travel and training costs.
>	\$16,518	Increase in professional services for vessel removal due to re-budgeting grant balance.
>	(\$11,481)	Decrease in Workers' Compensation insurance costs.
Fixe	d Assets	
>	\$34,000	Replacement vehicle for Cal-MMET.
Ехре	enditure Reimi	bursements
>	\$21,734	Increase in reimbursement from District Attorney.
Reve	enues	
>	\$980,410	Re-budgeting JAG revenues.

Increase in State grant revenues.

Sheriff-Operational Grants

Law & Justice

> \$23,414

Increase in transfers from asset forfeiture proceeds.

Program Discussion

Abandoned Watercraft Grant

Since 2000, the Sheriff's Office has received a total of \$631,987 in State grant funding for removal of abandoned watercraft from Delta waterways. In January 2016, a grant award of \$25,500 was accepted by the Board of Supervisors and is currently being used by the Sheriff's Office for vessel removal. The 2017-2018 proposed budget of \$16,518 will allow for the existing grant to be drawn down into the next fiscal year.

Cal-MMET Grant

Cal-MMET focuses on methamphetamine producers and distributors by creating specialized, investigative units staffed by experienced personnel. The Cal-MMET grant is one source of funding for the San Joaquin County Metropolitan (METRO) Task Force. Participating law enforcement agencies, the Byrne JAG grant, and asset forfeiture proceeds provide additional resources for investigators and prosecutors, as well as support staff, equipment, training, and facilities.

In 2001, Cal-MMET funding was sufficient to support 12 County positions and 4 police officers from 3 cities. Since then, State budget cuts have necessitated the elimination of multiple positions. As of March 2017, only two County positions remain funded by the Cal-MMET grant.

State funding for 2017-2018 is estimated at \$938,606. An additional \$101,172 will be transferred from asset forfeiture proceeds to support task force operations. This funding will support two Sheriff's Office positions, office space, airplane fuel and maintenance, pilot training, hangar rent, equipment purchases, vehicle costs, and other expenses related to METRO operations. The 2017-2018 recommended budget also includes funding for the replacement of one vehicle.

Hi-Tech Crimes Task Force Grant

The Sacramento Valley Hi-Tech Crimes Task Force is a multi-jurisdictional agency focused on combating high-technology crimes, telecommunications fraud, crimes against children, identity theft, and the recovery/analysis of digital evidence. The Task Force is coordinated by the Sacramento County Sheriff's Department, which passes through a portion of its State grant to fund a deputy to combat high-technology crimes in San Joaquin County.

Originally awarded in May 2000, the grant initially funded the full cost of a deputy position. Since then, rising salary and benefits costs have outpaced the grant award amount, requiring increasing County subvention to continue fulltime participation on the Task Force. For 2017-2018, State funding of \$70,000 partially offsets the estimated program cost of \$189,135.

Rural Crime Task Force Grant

The County receives State grant funding for rural crime prevention. The grant is administered by the District Attorney and has historically provided funding for two Deputy Sheriff positions to fight rural crime. The officers investigate reported rural crimes and follow-up on information regarding suspected crime rings; attend community meetings to inform the public about the Rural Crime Task Force; and learn community perceptions of rural crime issues.

The grant initially funded the full cost of two Deputy Sheriff positions; however, the amount has not risen over time to offset cost increases. The total recommended budget for 2017-2018 is \$396,704, of which \$217,933 is offset by State funding.

Off-Highway Enforcement Grant

The Sheriff's Office has historically received State grant monies to perform off-highway vehicle law enforcement, including funding for deputy and sergeant overtime, off-highway vehicles, and equipment. The proposed budget includes \$22,762 in order to draw down the existing grant award into 2017-2018. No new funds are budgeted for 2017-2018, but a funding application has been submitted. If funds are awarded, the Sheriff will return to the Board to accept the grant and adjust the budget as appropriate. If no funds are awarded, enforcement will be continued on a limited basis.

Edward Byrne Memorial JAG

In March 2015, the Board accepted a Byrne JAG award from the California Board of State and Community Corrections (BSCC) for "Project Navigate Constructive Change." The overarching goal of this effort is to address gangs, drugs, and violence problems through community engagement, focusing on prevention, intervention, and enforcement activities. Partner agencies include the Sheriff's Office, District Attorney's Office, Probation Department, Behavioral Health Services, County Office of Education/YouthBuild, and San Joaquin Community Data Co-op.

The Byrne JAG has a three-year funding cycle. Years one and two of the program were completed on December 31, 2016, with a total of \$1,658,120 spent. In February 2017, the Board accepted the year three award of \$981,202 for the period January 1, 2017 through December 31, 2017. The 2017-2018 proposed budget of \$980,410 will allow for the continuation of the existing award through December 31, 2017.

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$25,073,157	\$25,681,188	\$28,384,711	\$28,384,711	\$2,703,523
Services & Supplies	5,227,452	5,840,851	5,725,124	5,725,124	(115,727)
Fixed Assets	110,471	253,463	160,593	160,593	(92,870)
Total Expenditures	\$30,411,080	\$31,775,502	\$34,270,428	\$34,270,428	\$2,494,926
Expenditure Reimbursements	(799,910)	(705,280)	(604,494)	(604,494)	100,786
Total Appropriations	\$29,611,170	\$31,070,222	\$33,665,934	\$33,665,934	\$2,595,712
Earned Revenues By Source					
Licenses/Permits/Franchises	\$1,350	\$1,500	\$1,800	\$1,800	\$300
Fines/Forfeitures/Penalties	108,574	125,000	133,000	133,000	8,000
Aid from Other Governments	8,224,308	7,770,528	7,960,054	7,960,054	189,526
Charges for Services	529,553	407,652	607,345	607,345	199,693
Miscellaneous Revenues	24,010	4,000	0	0	(4,000)
Operating Transfers In	166,148	160,000	160,000	160,000	0
Total Revenues	\$9,053,943	\$8,468,680	\$8,862,199	\$8,862,199	\$393,519
Net County Cost	\$20,557,227	\$22,601,542	\$24,803,735	\$24,803,735	\$2,202,193
Allocated Positions	150.0	158.0	167.0	167.0	9.0
Temporary (Full-Time Equivalent)	2.5	3.5	3.5	3.5	0.0
Total Staffing	152.5	161.5	170.5	170.5	9.0

Purpose

The Patrol Division of the Sheriff's Office provides law enforcement services in the unincorporated areas of the County. Deputies respond to calls for service and engage in proactive law enforcement designed to enhance public safety and reduce criminal activity.

The Division fields several specialized units including: Abatement Enforcement, Street Crimes, Administrative Support, Case Management, Mobile Law Enforcement Center (MLEC), Police and Corrections Team, County Parks Enforcement, Bicycle Patrol, and Crime Analysis.

The Division also maintains a Critical Incident Management Team covering Special Weapons and Tactics (SWAT), Explosive Ordnance Disposal, and Hostage Negotiations. This Team is managed within the Patrol Division, but members may be assigned to other divisions.

Citizen volunteer units such as the Sheriff's Team of Active Retired Seniors (STARS), Horse Posse, and Search and Rescue complement Division operations.

Major Budget Changes

Salaries & Employee Benefits

>	\$1,097,176	Salary and benefits adjustments.
>	\$696,418	Increase in contributions toward the unfunded retirement liability at 5%.
>	\$115,787	Full-year cost of Deputy Sheriff position added midyear 2016-2017.
>	\$101,804	Add a Civilian Crime Prevention Program Assistant.
>	\$648,335	Add seven Deputy Sheriff positions and a Lieutenant position for Community Car Program.
>	\$44,003	Increase in holiday pay due to Community Car Program.

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Services & Supplies

>	\$202,618	Increase in fleet services costs due to new positions.
>	\$90,511	Increase in Casualty insurance costs.
>	\$58,944	Increase in law enforcement equipment and ammunition purchases.
	\$25,460	Increase in communications costs.
>	(\$286,889)	Decrease in Workers' Compensation insurance costs.
>	(\$78,829)	Decrease in radio maintenance costs.
>	(\$75,515)	Decrease in radio equipment and computer supplies due to completion of one-time purchases.
A	(\$58,949)	Decrease in rents/leases-automation equipment costs.

Fixed Assets

	\$49,871	Portable radios (9)
\triangleright	\$68,500	Vehicles (2).
\triangleright	\$28,500	Canines (3).
\triangleright	\$13,722	Mobile radio (2).

Expenditure Reimbursements

> \$16,671	Increase in reimbursement from Human Services Agency.
> (\$80,955)	Decrease in reimbursement for Administration Building security.
> (\$40,409)	Decrease in reimbursement from Byrne Justice Assistance Grant (JAG).

Revenues

> \$204,609	Increase in Proposition 172 funding.
> \$178,829	Increase in reimbursement from schools due to addition of two resource officers in 2016-2017.
> \$20,000	Increase in parking citation fine revenues.
> \$18,864	Increase in reimbursement from City of Lathrop.
> (\$12,000)	Decrease in reimbursement from alcohol fines trust.

Program Discussion

The 2017-2018 recommended budget for the Patrol Division totals \$34,270,428, which is an increase of \$2,494,926 from 2016-2017. This change reflects salary and benefits adjustments, additional retirement contributions, the addition of a Civilian Crime Prevention Program Assistant, the addition of eight positions and associated expenses for the Community Car Program, the addition of a Deputy Sheriff added midyear 2016-2017, and an increase in Casualty insurance costs, partially offset by decreases in radio maintenance, automation equipment leases, and Workers' Compensation insurance costs.

The recommended budget includes the addition of a position to assist the Civilian Crime Prevention Coordinator. The recommended budget also includes the addition of seven Deputy Sheriff positions and a Lieutenant to the Community Car Program. This will complete the fifth year of the five-year implementation plan. One Deputy Sheriff position and the Lieutenant position are effective July 2017, three Deputy Sheriff positions are effective January 2018, and three Deputy Sheriff positions are effective April 2018. The addition of these positions is not anticipated to significantly decrease Patrol overtime costs.

Community Policing Services includes the Community Car Program, the Community Special Enforcement Team (CSET), and the School Resource Officer (SRO) program. The Community Car Program/CSET was initiated in 2008 as a community-oriented policing approach to law enforcement in the unincorporated areas. There are currently 20 Deputy Sheriff-Community Car allocations assigned to: Boggs Tract/Taft (2), Country Club (2), Garden Acres (2), Linden, Lockeford (2), Morada, Tracy (2), Woodbridge (2), and Thornton (1). Two Deputies are assigned to the CSET team as rovers to target problems. The remaining five Deputy Sheriff positions have not yet been deployed due to a high vacancy rate in the Deputy Sheriff ranks.

In 2014-2015, the Board of Supervisors accepted an Edward Byrne Memorial JAG from the Federal Department of Justice. In January 2017, the Board approved the third and final year of the award, extending the program to December 2017. This grant funds 50% of three Deputy Sheriffs serving as SROs, plus 35% of a Deputy Sheriff canine officer assigned to the METRO Narcotics Task Force. These positions are allocated to the Patrol budget, with offsetting grant reimbursements. The SROs are deployed to Linden, Lammersville, and Lincoln Unified School Districts, with the districts paying half of the costs. In addition to the three grant-funded SROs, a fourth SRO assigned to Lodi Unified School District was added in 2016-2017, with the district also paying half of the cost. Once the grant expires on December 31, 2017, the Sheriff-Patrol budget will fund 50% of the SROs and 100% of the

2021620000—Sheriff-Patrol

Law & Justice

canine officer for the remainder of the year. This has been included in the recommended budget.

Supplemental Requests

The Sheriff is requesting additional funding of \$164,950 for a position to assist the Civilian Crime Prevention Coordinator with supporting the Patrol Division and the STARS Program. Human Resources is working with the department to develop an appropriate class.

The recommended budget has been augmented by \$164,950 in order to address this request.

Classification Change Request

The Sheriff has also requested to add a Senior Crime Analyst position. If approved, the position would be responsible for leading, conducting, and implementing new methods of information gathering and dissemination for Sheriff's patrol and predictive policing strategies; and development of complex analytical reports and system queries for the identification of crime patterns, series, and trends. Currently, the Senior Crime Analyst position does not exist within the County's current classifications. The County Administrator requested Human Resources (HR) to conduct an evaluation of the Crime Analyst classification series to be completed by the start of the 2017-2018 budget process. The evaluation has not been completed; however, HR is working with the Department and will expedite the review process.

	Work	load Data			
		Actual		Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Service Population	143,561	145,752	145,404	147,622	148,936
Documented Calls For Service	119,731	122,823	125,222	127,934	130,718
Officer Initiated	30,626	30,322	28,362	29,522	30,729
Citizen Initiated	89,105	92,501	96,860	98,412	99,989
SWAT/Hostage Negotiation	46	34	32	35	50
Trainees In Field Training	28	20	36	33	37
Canine Searches	515	428	204	300	350
Missing Person Calls	2,145	1,994	3,007	2,932	2,859
Adult Arrests	5,372	5,522	5,030	5,317	5,154
Juvenile Arrests	589	545	528	554	489
Towed Vehicles Processed	1,079	1,228	404	307	355
Abated Properties	135	75	58	89	73
Coroner Investigations	1,632	1,735	1,696	1,884	2,093
Documented Reports	20,373	20,123	20,494	20,330	20,243
Supplemental Reports	10,761	10,504	10,322	10,529	10,075

2025700000—Sheriff-Public Administrator

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures		•			
Salaries & Benefits	\$411,744	\$432,211	\$473,680	\$473,680	\$41,469
Services & Supplies	20,434	31,719	25,094	25,094	(6,625)
Total Appropriations	\$432,178	\$463,930	\$498,774	\$498,774	\$34,844
Earned Revenues By Source					
Charges for Services	\$134,064	\$99,000	\$90,000	\$90,000	(\$9,000)
Total Revenues	\$134,064	\$99,000	\$90,000	\$90,000	(\$9,000)
Net County Cost	\$298,114	\$364,930	\$408,774	\$408,774	\$43,844
Allocated Positions	4.0	4.0	4.0	4.0	0.0

Purpose

The Public Administrator is mandated under California law to take charge of estates when no other person qualifies. This includes the administration of estates when an executor is not able to serve, and where no person having priority of appointment over the Public Administrator can be, or is willing to be, appointed as administrator.

Staff participate in a full-range of activities established by the California Probate Code. Responsibilities include locating and determining heirs; marshaling, protecting, and liquidating assets as required; making funeral arrangements; paying estate debts; managing and selling real and personal property; clearing tax obligations of estates; preparing estate financial reports; distributing residue to those entitled; and coordinating casework with County Counsel, the courts, and other agencies.

In some cases, the Public Administrator serves to administer the estate to its conclusion; in others, the Public Administrator serves as caretaker until the family is located, and then refers the case to the family for completion. In these cases, the Public Administrator's office helps the public navigate through the probate procedures by answering questions and providing forms to help citizens in administering a family member's estate.

The Public Administrator is not an attorney and does not offer legal advice. The Public Administrator's office is

paid statutory fees for its work, with a portion of those fees allocated to employ County Counsel for legal services.

Major Budget Changes

Salaries & Employee Benefits

\triangleright	\$28,059	Salary and benefits adjustments.
\triangleright	\$13,410	Increase in contributions toward the
		unfunded retirement liability at 5%.

Services & Supplies

\triangleright	(\$5,324)	Decrease	in	fleet	services	and
		training co	osts.			

Revenues

> (\$9,000) Decrease in estate fee revenue.

Program Discussion

The 2017-2018 recommended budget for the Public Administrator totals \$498,774, which is an increase of \$34,844 from 2016-2017, reflecting salary and benefits adjustments and additional retirement contributions, offset by decreases in costs for training and vehicle operations.

2025700000—Sheriff-Public Administrator

Law & Justice

	Work	load Data			
	Actual			Est./Act.	Projected
· -	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Decedent Estates	109	118	98	114	120
Estates with Real Estate	13	15	21	17	15
Re-opened Cases	6	5	4	. 5	6
Cases Referred to Family Members	10	. 9	7	8	6
Average Number of Open Cases	71	88	93	95	97

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures .					
Salaries & Benefits	\$2,673,661	\$3,064,763	\$3,511,953	\$3,511,953	\$447,190
Services & Supplies	512,891	514,073	576,195	576,195	62,122
Total Appropriations	\$3,186,552	\$3,578,836	\$4,088,148	\$4,088,148	\$509,312
Earned Revenues By Source					
Aid from Other Governments	\$1,989,909	\$2,035,944	\$2,091,672	\$2,091,672	\$55,728
Charges for Services	200,453	198,612	202,000	202,000	3,388
Miscellaneous Revenues	50	0	0	. 0	0
Operating Transfers In	0	61,461	77,634	77,634	16,173
Total Revenues	\$2,190,412	\$2,296,017	\$2,371,306	\$2,371,306	\$75,289
Net County Cost	\$996,140	\$1,282,819	\$1,716,842	\$1,716,842	\$434,023
Allocated Positions	38.0	38.0	40.0	40.0	2.0
Temporary (Full-Time Equivalent)	2.0	2.0	2.0	2.0	0.0
Total Staffing	40.0	40.0	42.0	42.0	2.0

Purpose

The Records Division of the Sheriff's Office performs specialized criminal and jail inmate record keeping functions. The Division consists of two primary areas:

- ➤ Criminal Records Functions involve processing, maintenance, and dissemination of law enforcement records such as crime reports, citations, warrants, subpoenas, restraining orders, and court-ordered records expungements, as well as maintenance of databases used for inquiry and submission of crime statistics to State and Federal agencies.
- Custody Records Maintains and updates records related to inmates in custody, including court appearances, sentences, court orders, bail bonds, bookings, citations, and releases. Also provides customer assistance to the public regarding inmate and custodial operational procedures.

Major Budget Changes

Salaries & Employee Benefits

\$231,375
 \$alary and benefits adjustments.
 \$89,596
 Increase in contributions toward

Increase in contributions toward the unfunded retirement liability at 5%.

> \$126,219 Add two

Add two Senior Office Assistants.

Services & Supplies

▶ \$66,297	Increase in data processing charges.
> \$17,053	Increase in Casualty insurance costs.
> (\$30,539)	Decrease in Workers' Compensation insurance costs.

Revenues

>	\$55,728	Increase funding.	i	n Propo	sition	172
>	\$16,173	Increase mated Wa		transfers nts fund.	from	Auto-

Program Discussion

The 2017-2018 recommended budget for the Records Division totals \$4,088,148 which is an increase of \$509,312 from 2016-2017. This change reflects salary and benefits adjustments, additional retirement contributions, the addition of two Senior Office Assistants, and increases in data processing charges and Casualty insurance costs, offset by a decrease in Workers' Compensation insurance costs.

2021628000—Sheriff-Records Law & Justice

The recommended budget includes two new Senior Office Assistant positions to assist in typing criminal reports.

The Records Division receives additional support from four positions funded through the Community Corrections Partnership. The positions are allocated in the Sheriff-Local Community Corrections budget, but are assigned to the Records Division to address workload issues resulting from the housing of former State prisoners via Public Safety Realignment.

Both Criminal and Custody Records have stabilized from the impact of the Court's migration from the local Criminal Justice Information System to Full Court Enterprise, the Court's new management system. Time consuming manual procedures continue to be necessary, attributable to inoperable interfaces between the Courts and the County's jail management systems, to ensure the integrity of information and appropriate disposition of inmates. Ongoing interface testing is being conducted in preparation for the new Automated Technology Information Management Systems (ATIMS) set to go live in 2017-2018. ATIMS will replace the CJIS (Criminal Justice Information System) and CUSINS (Custody Information System) systems and will provide the Sheriff and partner

agencies a modernized set of tools for accessing, tracking, and monitoring inmates including new efficiencies such as entering pre-book information from the field.

Automated Warrants Trust Fund

An assessment of \$15 is imposed upon every person who violates their written promise to appear in court or otherwise fails to comply with a valid court order. This assessment is deposited to the Automated Warrants Trust Fund (#11215) to be used for the automated warrant system or for the purpose of serving bench warrants. As of April 30, 2017, the fund balance was \$1,472,209. A total of \$77,634 is being used to fund an Office Assistant Specialist position in the 2017-2018 recommended budget.

Supplemental Requests

The Sheriff is requesting additional funding of \$130,768 to add two Senior Office Assistants to address the increased workload in the transcription of crime reports.

The recommended budget has been augmented by \$130,768 in order to address this request.

-		——Actual—		Est./Act.	Projected
-	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Restraining Orders	615	523	664	720	636
Documented Report Pages	78,558	80,638	83,886	86,004	83,509
Documented Reports Sold	2,487	2,129	2,341	2,450	2,307
Citations Processed	1,767	1,782	1,745	1,320	1,616
Jail Bookings	23,806	22,662	21,849	22,236	22,249
Court Cap Inmate Releases	1,511	1,103	537	404	450
Documented and Suppl. Reports	25,051	24,447	26,008	26,952	25,802
Subpoena-Production of Evidence	40	33	87	72	64
Repossessions	335	389	435	344	389
Public Records Act Requests	59	74	102	154	110

Sheriff-Special Fund Programs

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

Narcotics Enforcement & General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures			 		
Salaries & Benefits	\$91,101	\$93,302	\$90,367	\$90,367	(\$2,935)
Services & Supplies	651,705	789,414	824,586	824,586	35,172
Fixed Assets	051,705	700,000	700,000	700,000	0 0
Operating Transfers Out	80,000	80,000	80,000	80,000	0
Total Appropriations	\$822,806	\$1,662,716	\$1,694,953	\$1,694,953	\$32,237
Earned Revenues By Source				÷.	
Interest/Rents	\$248	\$100	\$0	\$0	(\$100)
Aid from Other Governments	0	43,397	43,670	43,670	273
Miscellaneous Revenues	16,206	0	0	. 0	0
Operating Transfers In	819,402	1,573,918	1,594,145	1,594,145	20,227
Fund Balance	(13,050)	45,301	57,138	57,138	11,837
Total Revenues	\$822,806	\$1,662,716	\$1,694,953	\$1,694,953	\$32,237
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	1.0	1.0	1.0	1.0	0.0
Temporary (Full-Time Equivalent)	0.5	0.5	0.5	0.5	0.0
— Total Staffing	1.5	1.5	1.5	1.5	0.0

Purpose		Serv	rices & Suppl	ies
The Sheriff's Office receives asset forfeiture funds from both the State and Federal governments as the result of narcotics-related arrests. In addition, vehicle registration fees provide funding for the Automated Fingerprint Identification (ID) Program and the Auto Theft Task Force.		Š	\$14,109	Increase in law enforcement equipment purchase.
		>	\$10,000	Increase in communications expense based on experience.
The Special Fund Programs discussion includes the following budget units:		>	\$ 8 ,513	Increase in software/hardware maintenance costs.
➤ State Narcotics Enf	Forcement (#2021606000)	Fixe	d Assets	
Federal Narcotics I	Enforcement (#2021607000)	> \$700,000		Equipment for Automated Finger
Automated Fingerp	orint ID (#2021610000)			Equipment for Automated Finger- print ID Program.
Auto Theft Task Fo	to Theft Task Force (#2021627000)			
		Rev	enues	
Major Budget C	hanges	>	\$23,365	Increase in reimbursement from Automated Fingerprint ID Fund.
Salaries & Employee	Benefits		(\$3,138)	Decrease in reimbursement from
> (\$2,935) Sal	ary and benefits adjustments.		(ψυ,1υθ)	Auto Theft task Force Fund.

Sheriff-Special Fund Programs

Law & Justice

Program Discussion

State Narcotics Enforcement Fund

State law establishes procedures for the forfeiture and distribution of property used in the commission of controlled substance offenses, including the requirement that property transferred to a local agency, including cash or proceeds, be used for law enforcement purposes. The Sheriff's State Narcotics Enforcement Fund (#20035) receives minimal annual revenue, as the majority of asset forfeiture proceeds are directed to support the Metro Narcotics Task Force. As of April 30, 2017, the fund balance was \$57,061.

For 2017-2018, a total of \$57,138 in asset forfeiture monies will be used for operation and maintenance of the Sheriff's Mobile Law Enforcement Center, communications and utilities for the Sheriff's warehouse at the Port of Stockton, and law enforcement equipment.

Federal Narcotics Enforcement Fund

Federal law prescribes the method for disposition of assets or proceeds used in drug crimes, including the transfer of seized assets to local law enforcement agencies. Following the close of each fiscal year, the Board of Supervisors approves an agreement to participate in the Federal Equitable Sharing Program. This agreement and an annual certification report must be submitted within 60 days after the close of the fiscal year in order to receive shared cash, property, or proceeds seized as part of a Federal asset forfeiture case.

As of April 30, 2017, the fund balance in the Sheriff's Federal Narcotics Enforcement Fund (#11201) was \$43,769. The 2017-2018 recommended budget includes \$43,670 to be used for law enforcement equipment to support the Investigations and Patrol Divisions.

Automated Fingerprint Identification Fund

The Automated Fingerprint ID Fund (#11216) is funded by an assessment added to various fines, penalties, and forfeitures. The Fund also receives a fee of \$1 per vehicle registered in San Joaquin County. Annual revenue is approximately \$700,000. As of April 30, 2017, the fund balance was \$1,400,828.

Monies collected in the Fund are used for expenses relating to fingerprint identification systems, including the purchase and maintenance of equipment that allows local law enforcement agencies to access the Cal-ID (California Identification) system, which contains over five million fingerprints. Expenditures are overseen by the Remote Access Network (RAN) Committee, with input from its Technical Advisory Committee. The RAN Committee is comprised of a member of the Board, the Sheriff, the District Attorney, local police chiefs, a Mayor of a local city, and a member-at-large.

In 2017-2018, a total of \$1,332,865 is budgeted for systems maintenance, communications, software, reimbursement for an Evidence Technician, and automation equipment. This figure represents an increase of \$23,365 from the previous year, primarily reflecting increases in costs for communications, hardware maintenance, and salaries and benefits associated with the Evidence Technician position.

Auto Theft Task Force

The Auto Theft Task Force includes personnel from the California Highway Patrol, District Attorney's Office, Sheriff's Office, Probation Department, and local police departments. Funded also by a fee of \$1 per vehicle registration in San Joaquin County, monies in the Auto Theft Investigation and Prosecution Fund (#12124) are used exclusively to investigate and prosecute auto theft cases. Annual revenue is approximately \$600,000. As of April 30, 2017, the fund balance was \$338,353.

The 2017-2018 Auto Theft Task Force budget for the Sheriff's Office totals \$261,280, which provides funding for a Senior Office Assistant, a part-time Evidence Technician, partial reimbursement for a Deputy Sheriff allocated to the Patrol Division, and miscellaneous supplies and equipment. Funding for Task Force personnel from other agencies is paid directly and not included as part of this budget.

2022620000-Sheriff-Work Programs

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease)
Expenditures					
Salaries & Benefits	\$866,492	\$958,917	\$861,413	\$861,413	(\$97,504)
Services & Supplies .	141,999	168,621	161,030	161,030	(7,591)
Fixed Assets	0	0	5,871	5,871	5,871
Total Appropriations	\$1,008,491	\$1,127,538	\$1,028,314	\$1,028,314	(\$99,224)
Earned Revenues By Source					
Aid from Other Governments	\$36,851	\$37,925	\$38,964	\$38,964	\$1,039
Charges for Services	931,592	970,000	875,000	875,000	(95,000)
Total Revenues	\$968,443	\$1,007,925	\$913,964	\$913,964	(\$93,961)
Net County Cost	\$40,048	\$119,613	\$114,350	\$114,350	(\$5,263)
Allocated Positions	10.0	10.0	9.0	9.0	(1.0)

Purpose

The Sheriff's Work Programs budget includes programs that provide alternatives to incarceration for eligible individuals who have been sentenced by the Court. These programs are an effective means of reducing overcrowding in the County Jail. The programs include:

- ➤ Alternative Work Program (AWP) Participants serve two to five days per week in community service in lieu of serving time in custody. This process assists in managing the Jail population and allows better management of low-risk inmates.
- ➤ Electronic Monitoring Program (EMP) EMP provides a radio frequency ankle bracelet system for home detention monitoring of sentenced inmates. Benefits include keeping offenders gainfully employed and providing for their families; and fulfilling other community obligations, while paying their debt to society. It also provides an option for the chronically ill to serve their sentence at home, allowing access to their own medical care providers and relieving pressure on Correctional Health Services.

Major Budget Changes

Salaries & Employee Benefits

> \$68,362 Salary and benefits adjustments.

\$43,003	unfunded retirement liability at 5%.			
> \$119,546	Add a Correctional Sergeant position.			
> (\$244,498)	Transfer a Sergeant position to the Custody budget.			
> (\$63,977)	Delete a vacant Work Programs Specialist position.			

In arrange in contributions torriord the

Services & Supplies

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> \$22,203	Increase in Global Positioning System (GPS) monitoring costs.
> (\$22,173)	Decrease in alcohol monitoring costs.
> (\$11,121)	Decrease in Workers' Compensa-

Fixed Assets

> \$5,871 Portable radio.

Revenues

> (\$95,000) Decrease in Work Programs fee revenue.

2022620000-Sheriff-Work Programs

Law & Justice

Program Discussion

The 2017-2018 recommended Work Programs budget totals \$1,028,314, which is a decrease of \$99,224 from 2016-2017. This decrease reflects salary and benefits adjustments, additional retirement contributions, and the addition of a Correctional Sergeant position, offset with the deletion of a vacant Work Programs Specialist position and the transfer of a Sergeant position to the Custody budget.

Work Programs continue to experience a decline in participation in voluntary work programs which has caused revenue to reduce from a peak of nearly \$1.1 million per year to \$931,592 in 2015-2016. Further reductions in revenue are projected for 2016-2017. Declining participation has reduced the workload required of the Work Programs

staff. For this reason, a vacant Work Programs Specialist position is being recommended for deletion.

Currently, a Sergeant oversees both the Community Corps and Alternative Work Programs. Prior to deep budget cuts occurring from 2009-2011, supervisor duties were assigned to two different Sergeant positions. The 2017-2018 proposed budget adds a Correctional Sergeant position to solely supervise Alternative Work Programs. The existing Sergeant position will be transferred to the Sheriff-Custody budget to exclusively oversee the Community Corps program.

The Work Programs Unit is also aided by two positions funded with Public Safety Realignment funds. A Deputy Sheriff and an Office Assistant Specialist allocated to the Sheriff-Local Community Corrections budget are assigned to Work Programs.

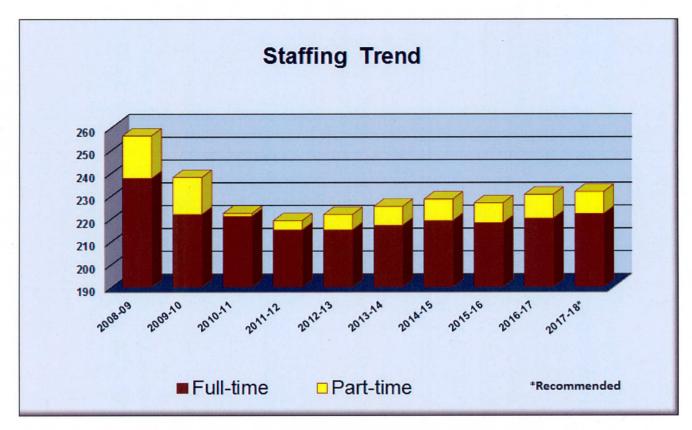
	Work	load Data			
-	Actual			Est./Act.	Projected
-	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Scheduled Daily Average Participan	ts				
Alternative Work Program	102	131	140	110	150
Electronic Monitoring Program	28	29	37	34	35
Alcohol Monitoring Program	19	32	33	37	38
Applications Processed	3,545	3,474	3,735	3,528	3,700

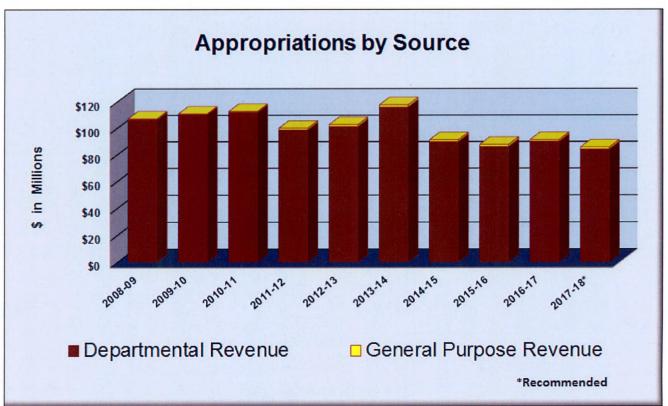


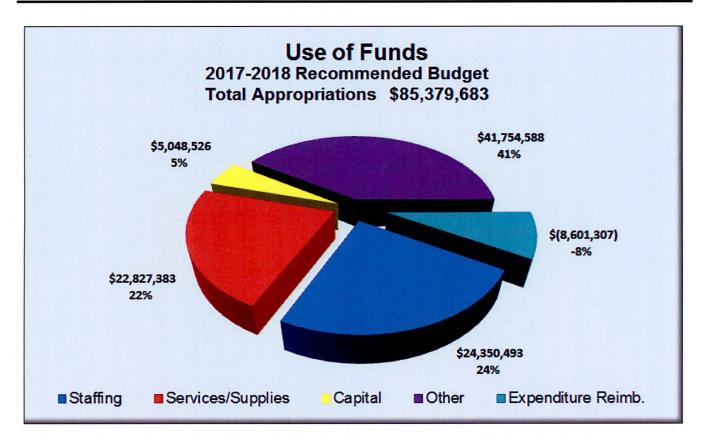
Roads & Facilities Appropriations

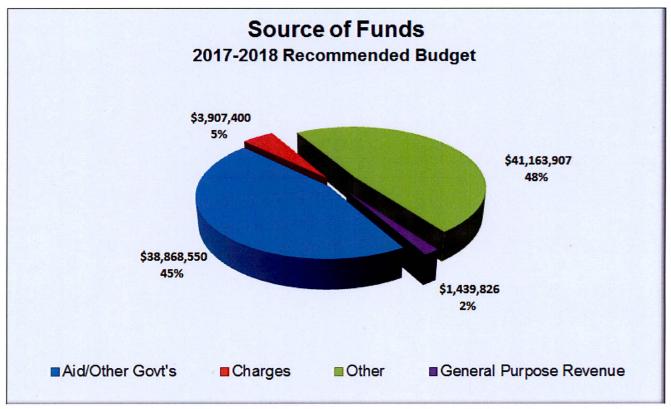
	Page Number	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	(Decrease)
Public Works					
2023070000 Delta Activities	E-31	\$590,000	\$607,500	\$607,500	\$17,500
3030101000 Administration	E-9	4,331,550	4,562,193	4,562,193	230,643
3030103000 Engineering	E-13	11,319,785	13,319,794	13,319,794	2,000,009
3030105000 Road Maintenance	E-16	15,760,314	16,081,507	16,081,507	321,193
3030106000 Construction	E-18	38,420,416	27,674,000	27,674,000	(10,746,416)
3030108000 Development Services	E-21	689,017	761,190	761,190	72,173
30309000000 Community Infrastructure Engineering	E-32	69,000	65,000	65,000	(4,000)
Road Districts					
3031300000 Road District #1	E-34	952,032	1,133,304	1,133,304	181,272
3031400000 Road District #2	E-34	1,027,894	709,329	709,329	(318,565)
3031500000 Road District #3	E-34	1,290,734	1,011,974	1,011,974	(278,760)
3031600000 Road District #4	E-34	4,489,968	4,869,982	4,869,982	380,014
3031700000 Road District #5	E-34	1,376,111	1,842,487	1,842,487	466,376
3039900000 Community Infrastructure Program	E-36	4,410,000	4,652,500	4,652,500	242,500
9230901000 Airport Enterprise Fund	E-38	6,364,801	8,643,923	8,088,923	1,724,122
Total - Roads & Facilities		\$91,091,622	\$85,934,683	\$85,379,683	(\$5,711,939)

Roads & Facilities Statistical Summary









Airport Enterprise Fund Roads & Facilities

Airport	2015-2016	2016-2017	2017-2018	2017-2018	Increase
Airport Enterprise Fund	Actual	Approved	Requested	Recommended	(Decrease)
Expenditures					
Salaries & Benefits	\$1,102,609	\$1,236,581	\$1,407,664	\$1,407,664	\$171,083
Services & Supplies	1,814,206	1,664,071	2,134,921	2,134,921	470,850
Other Charges	354,812	354,812	354,812	354,812	0
Fixed Assets	1,253,215	3,109,337	4,746,526	4,191,526	1,082,189
Total Appropriations	\$4,524,842	\$6,364,801	\$8,643,923	\$8,088,923	\$1,724,122
Earned Revenues By Source			•		
Taxes	\$378,082	\$0	\$0	\$0	\$0
Interest/Rents	(252)	2,500	2,500	2,500	0
Aid from Other Governments	1,238	0	0	0	0
Miscellaneous Revenues	(231)	500	500	500	0
Operating Transfers In	82,682	333,930	400,319	400,319	66,389
Self Ins Fund Special Revenues	265	0	0	0	0
Airport Special Revenues	3,147,464	5,388,045	6,701,603	6,701,603	1,313,558
Fund Balance	40,882	0	151,675	151,675	151,675
Total Revenues	\$3,650,130	\$5,724,975	\$7,256,597	\$7,256,597	\$1,531,622
Net County Cost	\$874,712	\$639,826	\$1,387,326	\$832,326	\$192,500
Allocated Positions	11.0	12.0	12.0	12.0	0.0
Temporary (Full-Time Equivalent)	0.0	0.8	0.2	0.2	(0.6
Total Staffing	11.0	12.8	12.2	12.2	(0.6

Purpose

The Stockton Metropolitan Airport serves the commercial, corporate business, and general aviation needs of San Joaquin County. The Airport is in a foreign trade zone, and is conveniently located and easily accessible by two major north-south arterials in California – Interstate 5 and State Route 99.

The Department of Aviation plans, operates, and maintains the safety and appearance of the Airport to meet the highest standards. The Department also manages numerous tenant agreements and facilities; provides a safe and efficient facility for the operation of aircraft; promotes development of Airport property for aviation and commercial related services; obtains and administers Federal Aviation Administration (FAA) grants; and reviews all development proposals within the Airport's sphere-of-influence to ensure compatibility with Federal, State, and local standards.

Board Strategic Priorities 2016-2017 through 2018-2019

Promote Economic Development

The Stockton Metropolitan Airport will continue to expand domestic air passenger services to a major hub airport with daily service, build upon its success to expand air cargo service, and work with the existing carrier to add flights.

On January 24, 2017, the Board of Supervisors approved the establishment of a new legislative priority for Stockton Metropolitan Airport to upgrade the present category I (CAT I) lighting and instrument landing system to a category II (CAT II ILS) to be funded by the FAA. Obtaining a fully operational CAT II ILS will help sustain current cargo operations during reduced visibility weather conditions and promote the Airport to future cargo and international commercial service providers.

Airport Enterprise Fund Roads & Facilities

The Airport Director will continue with the implementation of international air passenger service, which will include completion of plans and specifications for the construction of a Federal Inspection Station (FIS). Staff will continue to work with the United States Customs and Border Protection on staffing of the Station, a key step in negotiating with an international carrier. Additionally, staff will continue to cultivate relationships with Chinese airports to develop air passenger and air cargo service to the Far East.

The Airport will continue with capital project development to address infrastructure needs. This includes approval of the Airport Layout Plan and Airport Capital Improvement Project by the FAA. Approval of these plans will ensure the Airport can pursue additional FAA discretionary funding annually through a competitive process.

In 2017-2018, the Airport will begin construction of the second phase of the General Aviation Ramp Project, complete an extensive rehabilitation of the major taxiways and cargo apron, and add a lift to the second floor of the commercial terminal so offices can be better utilized for Americans with Disabilities Act (ADA) requirements.

Major Budget Changes

Salaries & Employee Benefits

	\$85,471	Salary and benefits adjustments.	
>	\$74,779	Full-year cost of Airport Operations Specialist position added midyear 2016-2017.	
>	\$44,186	Increase in contributions toward the unfunded retirement liability at 5%.	
>	(\$33,353)	Decrease in extra-help	
ervices & Supplies			

Increase in security costs due to

Services & Supplies

> \$216,700

	increased daily flight operations.
> \$127,742	Increase in Montezuma Fire District aircraft rescue fire fighting costs.
> \$19,300	Increase in badging costs for cargo companies.
> \$16,500	Increase in electrical maintenance repair costs for terminal heating, ventilation, and air conditioning unit.
> \$15,526	Increase in weed abatement contract.

ixe	d Assets	
A	\$23,929	Cost Allocation Plan adjustment.
	\$12,000	Increase in janitorial services costs.

Fixed Assets

> \$1,448,164

		struction Phase 2.
>	\$1,015,000	Small Community Air Service Development Program (SCASDP) Project.

General Aviation Apron Recon-

		•
\triangleright	\$889,862	Taxiways B East and West Cargo
	+,	Apron Rehabilitation.
		-

	\$325,000	Pay parking machines.
>	\$272,000	Airport sweeper re-budgeted from

	prior year.		
	\$126,500		Aircraft rescue fire fighting vehicle

and equipment	

	\$50,000	Airport Layout Plan (ALP) update.
>	\$30,000	Runway rubber removal.

\triangleright	\$25,000	Terminal lighting.

> \$10,000 Storm sewer pump repair.

Operating Transfers In

\triangleright	\$66,389	Increase in passenger facility fee	;
		charges due to increased commer-	
		cial flights.	

Revenues

> \$300,000	Increase in Measure K funding for project engineering and design.
> \$298,000	Increase in fuel flowage fees associated with cargo operations.
> \$255,800	Increase in Federal reimbursement for construction based on planned capital projects.
> \$168,829	Increase in revenue from World-wide Flight Services contract to cover additional security costs on cargo ramp.

\triangleright	\$137,448	Increase in scheduled landing fees.

\$50,000 Increase in terminal area rental income.

Increase in parking fees. \$45,000

Airport Enterprise Fund

Roads & Facilities

Program Discussion

The Department of Aviation's 2017-2018 recommended budget totals \$8,088,923 with a General Fund contribution of \$832,326. This represents a budget increase of \$1,724,122 from 2016-2017, primarily attributable to an increase in salary and benefits, additional retirement contribution, Airport Operations Specialist position added midyear 2016-2017, planned capital improvement projects, and increased costs for security and fire protection. The beginning fund balance on July 1, 2017 is estimated to be \$300,000.

The Airport continues to strive to improve its financial position and build a Fund Balance to fund deferred maintenance issues that have grown over the last year. Revenues continue to increase from farm leases and general aviation hanger leases. Although there are increased revenues, they are not sufficient to maintain some of the core infrastructure needs, including the Airport Industrial Park, repair and replacement of pay parking machines, and major rubber deposit removal on the Airport's primary runway.

Air Services

Allegiant Air service continues to grow at the Airport. Passenger enplanements to Las Vegas are at an all-time high and the Airport had its highest total passenger count in over two decades. Flights to Las Vegas are offered 10 to 13 times weekly, depending on the season. Additionally, Allegiant Air continues servicing Phoenix-Gateway, Arizona, and San Diego, California, two to three times weekly depending on seasonal demand.

Revenue streams that are primarily driven by aviation activity, such as Passenger Facility Charges (PFC), parking fees, and landing fees have increased due to a higher number of passenger enplanements and cargo activity. The trend of increased revenue is expected to continue in 2017-2018. To develop high-quality commercial aviation activity, the Airport Director continues to work with an air service development consultant to make formal presentations to secure additional service, and work to increase the routes and frequency of flights from Allegiant Air.

Capital Improvements

In 2017-2018, new funding has been programmed for Phase 2 of the General Aviation Apron reconstruction project. Additionally, funding was also secured through the FAA Grant process to rehabilitate the Airport's major taxiways, cargo ramp, crack seal, and a top-coat of slurry seal. Matching funds for these projects will utilize PFC revenues. The new ALP is still under FAA review, but is expected to be approved prior to June 2017.

The Airport was awarded a Federal U.S. Department of Transportation (DOT) grant in July 2016 from the Small Communities Air Service Development Program (SCASDP) of \$650,000, with a commitment of local matching funds (\$300,000 from the SJCOG funds and \$60,000 from the County's Transient Occupancy Tax) to assist an airline that would initiate commercial air service from Stockton to Los Angeles. The Airport continues to work with several airlines in order to implement this service. The Airport is preparing the first quarterly report on the progress to the U.S. DOT in May 2017.

In 2014, the San Joaquin Council of Governments (SJCOG) amended the SJCOG Strategic Plan to include the Airport in the Measure K Ordinance and Expenditure Plan, making the Airport eligible for additional funds for capital improvements. In 2015-2016, SJCOG approved an interest-only loan of \$9.7 million to build a FIS facility for arriving international passengers, modernize and improve the baggage handling capabilities, ADA improvements, and rehabilitate aging and inefficient terminal facilities. Airport staff has contracted with an architect to design an FIS. Staff will continue to work with the United States Customs and Border Protection on staffing of the FIS. Once the plans and specifications and staffing plans are completed, the Airport will provide its recommendation to the Board for consideration.

Aging infrastructure and equipment continues to be a major issue for the Airport. Much of the mechanical equipment in the terminal and airfield infrastructure has exceeded its useful life and requires replacement.

Supplemental Request

The Airport Director is requesting supplemental funding of \$910,000 for the following:

Pay Parking Machines

Funding is requested to replace the pay parking machines and associated terminal kiosks at the Airport. Parking machines working properly will prevent lost revenues of \$10,000 to \$20,000 per year when machines malfunction.

The recommended budget has been augmented by \$325,000 in order to address this request. Net County Costs will fund 50% (\$162,500) of the costs and the remainder will come from the Airport's fund balance.

Runway Rubber Removal

Funding is requested to remove rubber on the Airport's primary runway to maintain FAA Part-139 standards. This is a safety risk when it rains, water causes the runway to

Airport Enterprise Fund Roads & Facilities

become slick and hard for air craft to maintain directional control.

The recommended budget has been augmented by \$30,000 in order to address this request.

Replace Boiler Air Handling System

Funding is requested in the amount of \$135,000 for replacement, of the Airport Boiler Air Handling System. The Airport terminal was built in 1960 and this is the original boiler and air handling system. The Current system is in need of replacement.

Road Resurfacing and Patching

Funding is requested in the amount of \$300,000 for road resurfacing and patching at the southwest area of the Airport property (Air Metro Park). Roads are rutted and have major cracking issues. Roads are not considered part of County maintenance program.

The Airport plans to work with the Public Works Department to determine options to create a short- and long-term plan for Road repair and maintenance.

Parking Lot Pavement

Funding is requested in the amount of \$40,000 to repair the overflow parking lot pavement at the Airport. Projected increased passenger activity with new airline destinations may create more demand than current parking lot can handle.

Street Light Conversation to LED

Funding is requested in the amount of \$80,000 for converting street lights from high-pressure sodium to LED to save utility costs. Projected savings in utility bills are estimated at up to 50%, lights have a longer life span and will decrease future maintenance costs.

Funding for the remaining requests totaling \$555,000 has not been included in the recommended 2017-2018 budget.

	Work	load Data			
		——Actual—		Est./Act. 2016-2017	Projected 2017-2018
	2013-2014	2014-2015	2015-2016		
Commercial Passengers					
Enplanements	72,122	81,969	83,707	96,828	96,828
Deplanements	71,527	81,800	83,818	96,130	96,130
Total	143,649	163,769	167,525	192,958	192,958
Aircraft Operations					
Air Carrier	993	1,165	1,336	2,111	3,172
Air Taxi	1,573	1,612	1,960	2,000	2,040
Military	6,829	2,985	2,791	2,750	2,778
General Aviation	66,293	52,378	53,175	55,000	56,100
Total	75,688	58,140	59,262	61,861	64,090

All Public Works Budgets

	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$31,548,407	\$36,203,579	\$39,113,857	\$39,113,857	\$2,910,278
Services & Supplies	29,794,709	46,021,019	52,419,037	52,419,037	6,398,018
Other Charges	15,592,101	43,160,376	34,127,550	34,127,550	(9,032,826)
Fixed Assets	5,376,991	3,021,550	7,226,800	7,226,800	4,205,250
Operating Transfers Out	927,475	520,250	340,250	340,250	(180,000)
Total Expenditures	\$83,239,682	\$128,926,774	\$133,227,494	\$133,227,494	\$4,300,720
Expenditure Reimbursements	(12,778,922)	(17,809,667)	(20,899,280)	(20,899,280)	(3,089,613)
Total Appropriations	\$70,460,760	\$111,117,107	\$112,328,214	\$112,328,214	\$1,211,107
Earned Revenues By Source					
Taxes	17,103,365	18,540,995	18,666,591	18,666,591	\$125,596
Licenses/Permits/Franchises	140,730	145,040	139,000	139,000	(6,040)
Interest/Rents	383,761	285,450	461,623	461,623	176,173
Aid from Other Governments	19,327,030	25,380,475	39,288,356	39,288,356	13,907,881
Charges for Services	27,162,449	27,770,755	33,414,425	33,414,425	5,643,670
Miscellaneous Revenues	1,222,857	1,229,770	1,484,535	1,484,535	
Operating Transfers In	277,889	498,100	247,100	247,100	(251,000)
Fund Balance	4,092,276	36,562,448	17,843,041	17,843,041	(18,699,407)
Total Revenues	\$69,710,357	\$110,413,033	\$111,544,671	\$111,544,671	\$1,131,638
Net County Cost	\$750,403	\$704,074	\$783,543	\$783,543	\$79,469
Allocated Positions	374.0	376.0	378.0	378.0	2.0
Temporary (Full-Time Equivalent)	17.9	18.1	16.8	16.8	(1.3)
Total Staffing	391.9	394.1	394.8	394.8	0.7

		the 20 budgets administered by the r. These include:	>	3030900000	Community Infrastructure Engineering
>	1016000000	Surveyor	>	3031300000	Road District #1
>	2023040000	Flood Management	\triangleright	3031400000	Road District #2
>	2023060000	Water Resources	>	3031500000	Road District #3
>	2023070000	Delta Activities	\triangleright	3031600000	Road District #4
>	2024100000	Flood Channel Maintenance	\triangleright	3031700000	Road District #5
×	3030101000	Administration	A	3039900000	Community Infrastructure Program
\triangleright	3030103000	Engineering			, c
\triangleright	3030105000	Road Maintenance	\triangleright	4040800000	Utility Districts
>	3030106000	Construction		8190000000	Fleet Services Internal Service Fund
>	3030108000	Development Services	>	9210000000	Solid Waste Enterprise Fund

Board Strategic Priorities 2016-2017 through 2018-2019

Ensure Fiscal Responsibility

- > The Road Maintenance division ensures fiscal responsibility through preventative maintenance, expanded use of technology, leveraging grant funding, and lease/purchase cost analysis of equipment. The Road Maintenance budget implements a pavement maintenance/repair schedule to crack-seal and chip-seal roadways on a regular basis to prolong pavement life and significantly reduce the need for more costly restoration and resurfacing. A used tire grant, obtained by the Solid Waste Division, is paying a portion of the Road Maintenance Division's costs to dispose of used tires that are illegally dumped on County right-of-ways. The lease/purchase analysis led to a recommendation to purchase a crack-seal machine. The purchase is approximately twice the annual lease price with a life expectancy of 10 years.
- ➤ The Design Engineering division mirrors the Road Maintenance Division in ensuring fiscal responsibility through a pavement maintenance program whereby all County-maintained public roadways receive slurry seal or chip seal at least every seven years. The County effectively stretches the limited funding available to its maximum value by letting competitive construction contracts for this preventative maintenance work. In addition, the Division continues to monitor and utilize new advancements in construction methods and materials to help ensure a higher overall pavement condition and improve safety for the County road network.
- ➤ The County actively participates in a number of coalitions to maximize the effectiveness of efforts to advocate for common issues in the Delta. The County is an active participant in the Delta Counties Coalition (DCC), which includes the counties of Contra Costa, Sacramento, Solano, and Yolo. The DCC is able to cost-share a number of expenses related to advocacy, research, media presence, and coordination that is paid for from the Delta Activities budget. Additionally, the County has shared in the cost of preparing technical and legal comments with the South and Central Delta Water agencies on the Bay Delta Conservation Plan, WaterFix, and EcoRestore Projects.

Promote Good Governance and Increase Organizational Capabilities

The County must continue to establish and foster relationships with local and regional stakeholders,

- outside agencies, and other coalitions in order to continue to be mobile and effective in advocacy of Delta interests. There is also a need to ensure that elected officials at the local, State, and Federal levels of government are well informed of the County's position on Water and the Delta, and to ensure that Delta stakeholders and residents have a represented voice.
- ➤ Utility Districts staff collaborates with Community Infrastructure Engineering to complete rate studies and Engineer's Reports necessary to establish fees that provide adequate revenue under the constraints of Proposition 218.
- ➤ Over the past few years, Development Services has made strides in utilizing technology for a variety of improvements. This is expected to continue in the upcoming years as a means to reduce reliance on antiquated or outdated management systems and provide more efficient and timely responses to constituent inquiries. Geographic Information System (GIS) based document management protocols are being utilized to eliminate waste and help provide information to the public quickly.

Improve Public Safety and Enhance the Overall Criminal Justice System

- > Delta levees protect life and property from floods. Continuing to advocate for Delta levee funding is critical to protecting the system of levees, which are not only in place to protect local Delta agriculture, but also to protect the urban areas of Stockton, Lathrop, and Manteca. The threat of catastrophic levee failures in the Delta have been overstated by the proponents of the Twin Tunnels; however, Delta communities must continue to invest in maintenance of the existing levee system and meet the challenges of stricter regulatory oversight when performing in the field. The County supports the efforts of local levee maintaining agencies to find adequate funding not only locally, but to also ensure that historical cost-share levels from the State and Federal governments are also honored.
- ➤ Development Services oversees development and administration of the County's Improvement Standards. These standards guide the design of infrastructure, which will be County-maintained and are a key contributor in the delivery of safe, high quality, efficient transportation, and utility systems within the unincorporated County. The Division also safeguards the public through proper application of the County Development Title and other applicable regulations through project specific conditions of approval. The conditions of approval

Summary

Roads & Facilities

- reflect necessary mitigations for impacts caused by development projects and compliance with local and State regulatory requirements.
- The Channel Maintenance division provides flood protection and levee maintenance in established Zone No. 9 and No. 10 areas and also contracts with the San Joaquin Area Flood Control Agency to maintain a portion of its levees. Services include vegetation control, stream-bed clearing, erosion control, rodent control, and patrol road maintenance. This Division is also responsible for implementing all State and Federal operations and maintenance requirements to maintain levee accreditation.
- > The Transportation Engineering division continues to utilize and improve GIS capabilities to track accidents, speeding, and other safety-related traffic concerns. In addition, through a new data sharing agreement with WAZE, the Division hopes to mine data to help identify congested locations and determine needed improvements.
- ➤ The Bridge Engineering division has recently updated its bridge inventory database, and is working hand-in-hand with the Road Maintenance division to include minor structures (bridges with spans under 20 feet) as well. These minor structures have not previously been tracked. This database is key to managing the large number of structures, many of which are at or past their design life, and are a vital component of the County's transportation network.

Promote Economic Development

- > The County's Delta Activities support economic development by fighting to ensure the Delta has continued access to water of sufficient quantity and quality necessary for the viability of commercial agriculture, the ability of communities to meet the water needs of constituents, and to sustain and attract local businesses. These water rights are senior to the rights of Delta exporters south of the County.
- > The Solid Waste division promotes economic development through participation in the Recycling Market Development Zone Program. This Program operates with State agencies to provide loans to businesses that apply and are approved. The loans help provide funding for growth and expansion of businesses utilizing materials diverted from various waste streams for recycling. The Division also purchases supplies and services from local businesses in an effort to help grow and sustain the local economy.

➤ The Community Infrastructure Engineering (CIE) division conducts public utility master planning for development within County Special Districts and reviews Public Works and other agency projects for impacts to special district infrastructure. The CIE unit will continue to support Development Services to ensure new development projects comply with applicable regulations, while at the same time encouraging and facilitating new and/or existing business requests for utility services in support of local/new industry growth.

Stay Informed and Proactive in Dealing with Water Issues

- > Water resources and Sacramento-San Joaquin Delta issues are among the top strategic and legislative priorities of the Board of Supervisors. With two thirds of the Delta located in San Joaquin County, it is an important natural resource of local and Statewide importance, and the Board has vigorously defended County and regional interests in the Delta for many years. The California WaterFix and EcoRestore Projects, the latest monikers for the Twin Tunnels and the conversion of agricultural land into shallow water habitat formally known as the Bay Delta Conservation Plan, threaten the economic, social, and environmental viability of the Delta. The Board has engaged with a variety of interests to defend the Delta in the following areas: 1) improving and maintaining the system of levees that protect life and property for both agricultural and urban areas, which also supports the current system of through-Delta exports; 2) advocating for continued access to Delta water supplies of sufficient quantity and quality for farmers, urban users, and the environment; 3) supporting efforts to have a healthy and viable Bay-Delta Estuary; 4) enhancing Delta maritime commerce and recreation; and 5) recognition of the Delta as a place.
- ➤ The Utility Districts budget includes funds for continued focus on water issues including groundwater management, pumping and production costs, and conservation education and enforcement. The Division proposes to continue its phased installation of water meters within existing Special District Water Systems as funding allows. Installation of additional meters will be analyzed for Districts, which are considered for Proposition 218 rate increase processes in 2017-2018.
- Surveyors providing benchmark information to prepare Elevation Certificates for flood insurance purposes allows development projects to enact protection measures efficiently and effectively.

SummaryRoads & Facilities

> The Solid Waste Division proactively works with the California State Water Board in safeguarding the waters of the area. A Groundwater Monitoring Program has been established at each of the four County-owned landfills. The Division submits semi-annual reports to the Water Board on the results of this Program to ensure that landfill activities have minimal impact to local groundwater.

Roads & Facilities

Road Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$17,647,249	\$20,396,169	\$21,926,876	\$21,926,876	\$1,530,707
Services & Supplies	9,778,168	14,774,547	14,798,013	14,798,013	23,466
Other Charges	13,689,764	41,245,816	32,225,100	32,225,100	(9,020,716)
Fixed Assets	21,301	574,750	857,000	857,000	282,250
Operating Transfers Out	626,302	250,000	0	0	(250,000)
Total Expenditures	\$41,762,784	\$77,241,282	\$69,806,989	\$69,806,989	(\$7,434,293)
Expenditure Reimbursements	(3,771,290)	(6,720,200)	(7,408,305)	(7,408,305)	(688,105)
Total Appropriations	\$37,991,494	\$70,521,082	\$62,398,684	\$62,398,684	(\$8,122,398)
Earned Revenues By Source					
Taxes	\$10,590,202	\$11,685,051	\$11,549,729	\$11,549,729	(\$135,322)
Licenses/Permits/Franchises	140,730	145,040	139,000	139,000	(6,040)
Interest/Rents	175,837	100,000	200,000	200,000	100,000
Aid from Other Governments	18,703,644	24,778,582	38,787,897	38,787,897	14,009,315
Charges for Services	1,220,111	1,106,000	1,239,900	1,239,900	133,900
Miscellaneous Revenues	138,720	60,070	60,070	60,070	0
Operating Transfers In	256,173	238,100	238,100	238,100	0
Fund Balance	6,766,077	32,408,239	10,183,988	10,183,988	(22,224,251)
Total Revenues	\$37,991,494	\$70,521,082	\$62,398,684	\$62,398,684	(\$8,122,398)
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	188.0	189.0	191.0	191.0	2.0
Temporary (Full-Time Equivalent)	8.4	9.4	9.2	9.2	(0.2)
Total Staffing	196.4	198.4	200.2	200.2	1.8

Major Budget Changes

Revenues

> \$12,840,800 Increase in Federal funding for transportation projects.

> \$1,157,819 Increase in State Highway Users Tax funds

> (\$22,224,251) Decrease in Fund Balance.

3030101000—Public Works-Administration

Roads & Facilities

Kris Balaji, Public Works Director

Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$3,443,228	\$3,747,412	\$3,784,687	\$3,784,687	\$37,275
Services & Supplies	2,272,370	2,780,138	3,086,056	3,086,056	305,918
Fixed Assets	5,589	57,000	57,000	57,000	0
Total Expenditures	\$5,721,187	\$6,584,550	\$6,927,743	\$6,927,743	\$343,193
Expenditure Reimbursements_	(2,112,790)	(2,253,000)	(2,365,550)	(2,365,550)	(112,550)
Total Appropriations	\$3,608,397	\$4,331,550	\$4,562,193	\$4,562,193	\$230,643
Earned Revenues By Source	Å	See Public Work	ks - Road Fund	Summary Page	•
Allocated Positions	29.0	29.0	29.0	29.0	0.0
Temporary (Full-Time Equivalent) _	2.3	2.3	1.5	1.5	(0.8)
Total Staffing	31.3	31.3	30.5	30.5	(0.8

Purpose

The Department of Public Works is responsible for planning, designing, constructing, operating, and maintaining public roads, bridges, water, wastewater systems, flood control, and solid waste systems for the County. Additionally, staff support is provided to the Planning Commission, Groundwater Basin Authority, Flood Control Technical Advisory Committee, Board Water Committee, County Advisory Water Commission, Delta Counties Coalition, and the Delta Coalition. The overall mission is to protect the health and welfare of the public, preserve the County's infrastructure investments, and develop Countywide long-term plans and programs for transportation systems, water quality and supply needs, flood management interests, solid waste management, and special districts.

The Public Works Administration budget funds support services for 20 functional areas of the department. Support services include personnel, payroll, information services, clerical, fiscal services, records management, and geographic information systems activities. Public Works Administration is currently in the process of overhauling the Department's current succession plan with greater focus on the career development of executive and midlevel managers. The intent of the succession planning process is to provide opportunities to prepare staff to compete for key leadership positions throughout the Department by way of comprehensive targeted training programs. Activities of the operating divisions are provided in their specific budget narratives.

Major Budget Changes

Salaries & Employee Benefits

> :	\$120,914	Salary and benefits adjustments.
> :	\$118,221	Increase in contributions toward the unfunded retirement liability at 5%.
> :	\$215,198	Add a Management Analyst III and Office Assistant.
> ((\$314,197)	Transfer a Department Information Systems Manager and a Department Information Systems Specialist to Information Systems Division.
>	(\$102,861)	Delete one part-time position.

Services & Supplies

• • •	
> \$290,000	Increase in professional services from Information Systems Division.
> \$57,027	Increase in software licensing and maintenance.
> \$13,000	Increase in rents/leases copier costs.
> (\$126,202)	Decrease in Casualty insurance costs.
> (\$71,500)	Decrease in professional services.
> (\$44,619)	Decrease in data processing charges.

3030101000—Public Works-Administration

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Roads & Facilities

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(\$24,438)	tion equipment charges.	na-
> \$210,161	Cost Allocation adjustment.	
Fixed Assets		
> \$57,000	Security camera system budgeted.	re-

Expenditure Reimbursements

> (\$47,750)	Decrease in reimbursements from Special Districts.
> (\$25,350)	Decrease in reimbursements from Flood Control.
> (\$22,750)	Decrease in reimbursement from Solid Waste Enterprise Fund.
> (\$10,900)	Decrease in reimbursements for services provided.
> (\$5,600)	Decrease in reimbursement from other funds.

Program Discussion

The 2017-2018 recommended budget for Public Works Administration totals \$6,927,743, which is an increase of \$343,193 from 2016-2017.

In 2017-2018, projected Road Fund revenues will increase by approximately \$14.9 million. While the State-mandated reduction in gas excise tax rate continues to lag behind historical amounts, the projected increase is due to continued delivery of several large bridge projects.

On December 4, 2015, the President signed the Fixing America's Surface Transportation (FAST) Act into law. This five-year bill provides a slight increase in funding over current levels and the first long-term surface transportation bill since 2005. The FAST Act also contains some provisions for improving project delivery.

Multiple State transportation funding proposals have been put forth, however, the legislature has focused on Senate Bill 1 (Beall), which proposes \$52 billion in additional transportation funding over a 10-year span, and was passed into law on April 28, 2017. This will bring approximately \$15 million in additional annual revenues to San Joaquin County to assist in the maintenance of its transportation infrastructure. Public Works continues to seek available funding opportunities and is monitoring developments at both the State and Federal levels.

Project construction activity continues with State and Federal funds previously committed, and the allocation of non-discretionary funds. The lagging Highway User Tax Account revenues will impact the Road Fund balance neg-

atively in the short-term until tax-based revenues stabilize. Public Works will continue to manage its resources through strategic actions including seeking opportunities to improve efficiency; delaying, phasing, or scaling back planned projects; consolidating work efforts where possible; pursuing grant funds; and managing its workforce. Public Works will continue to scrutinize ongoing costs to ensure sufficient fund balances remain available to meet the cash flow needs of the Road Fund.

Private development activity continues to reflect a moderate increase due to moderate activity in the Lodi Manteca, and Mountain House areas.

In 2014-2015, the Board of Supervisors adopted the Uniform Public Construction Cost Accounting Act (UPCCAA) procedures and Job Order Contracting (JOC) as effective tools in assisting departments to complete projects in a more timely and efficient manner. Public Works plans to utilize UPCCAA and JOC to deliver a number of projects, primarily in utility districts and transportation. These contracting mechanisms will be used to rehabilitate, repair, or abandon a number of wells and to repair a number of storm and sewer pump stations. UPCCAA and JOC will also be used for various roadway and sidewalk repair and construction projects.

Water Resources

In 2015, the Board adopted the Three-Year Board Strategic Priorities, which includes Priority 5: "Stay informed and proactive in dealing with water issues." Additionally, the Sacramento-San Joaquin Delta continues to be one of the Board's top State and Federal legislative priorities.

Key ongoing issues in the Water Resources area include:

- Implementing expanded water conservation messaging and strategies during the current drought with the long-term vision of minimizing impacts of future droughts.
- Communicating the Board's adopted position of opposition to the Bay Delta Conservation Plan, California Water Fix, and EcoRestore.
- ➤ Participating in the Delta Counties Coalition's efforts to develop common ground on Delta issues such as governance, land use, sustainability of agriculture, ecosystem and fisheries health, water supply reliability, and water quality.
- ➤ Developing a stakeholder driven implementation plan for compliance with the Sustainable Groundwater Management Act of 2014.
- Assisting in development, permitting, and implementation of the Demonstration Recharge, Extraction, and Aquifer Management Project (DREAM Project) with the North San Joaquin

3030101000—Public Works-Administration Roads & Facilities

- Water Conservation District, Stockton East Water District, Woodbridge Irrigation District, and East Bay Municipal Utility District.
- > Continuing the efforts of the Eastern San Joaquin County Groundwater Basin Authority to manage the Eastern San Joaquin County Integrated Regional Water Management Plan.
- > Continuing to meet State and Federal mandates to reduce pollutant loads from urban stormwater runoff.

Continued participation in these efforts will require dedication of sufficient funding and staffing with ongoing input from other County departments, local and regional stakeholders, coalitions with similar interests in the Delta, and other interests Statewide to ensure positive water issue outcomes for the greater San Joaquin County community.

Flood Management

Public Works is involved in several activities ranging from the coordination of flood insurance information between property owners and the Federal Emergency Management Agency (FEMA), to engineering studies and levee improvement projects. Prioritization of limited resources and funding will dictate levels of participation in the following efforts:

> Senate Bill (SB) 5, enacted in 2007, requires central valley cities and counties to amend General Plans and zoning ordinances by July 2016 to be consistent with the Central Valley Flood Protection Plan. The General Plan was amended last year to incorporate the requirements of SB 5, and the zoning ordinance amendment is anticipated to be completed in 2017-2018. SB 5 also imposes new requirements for development within floodplains, including a higher level of flood protection (200-year). Under the law, construction of major flood infrastructure projects in the County that provide 200-year flood protection will need to be initiated by 2016 and completed by 2025. If this time line is not met, local agencies will not be able to continue approving new development projects within areas that do not have 200-year protection. In 2017-2018, staff will continue working with County Counsel and the Community Development Department to implement SB 5 requirements.

Efforts to coordinate with the U.S. Army Corps of Engineers, State, San Joaquin Area Flood Control Agency (SJAFCA), cities, and reclamation districts on the planing, design, funding, and construction of 200-year level flood protection improvements are ongoing and are expected to continue in the coming year. These efforts have recently focused within the Reclamation District 17 vicinity (South Stockton,

Lathrop, and Manteca areas).

Notable accomplishments over the past year include completion of 200-year floodplain maps for the urbanized area surrounding Stockton, which will assist with determining the need for SB 5 findings in this area, and making these maps available through the Department's website.

- The Lower San Joaquin River Feasibility Study will identify options and costs for providing increased flood protection along the major streams and rivers in the County. This is a collaborative effort between the County, USACE, the State, SJAFCA, cities of Lathrop, Lodi, Manteca, and Stockton, and various local reclamation districts. The study experienced delays due to disagreements over the application of a Federal policy relating to development in floodplains; however, these issues have been resolved. The study is scheduled for completion by the end of 2017. Once the study is completed, the County will work in conjunction with SJAFCA to develop a funding plan for design and construction of improvements that will provide the required higher level of flood protection.
- In 2012, Congress approved a five-year extension of the National Flood Insurance Program. This legislation requires increases in flood insurance rates to cover actual costs incurred by the Program. Rate increases are anticipated to be dramatic for some applications. Subsequently, Federal legislation in 2014 placed controls on rate increases, requiring them to be implemented gradually over time, but the economic impacts from this could be significant in some areas of the County where FEMA has established high-risk flood zones in potentially deep floodplains. As the current authorization expires in 2017, legislation to reauthorize the Program is expected to be introduced soon. Staff will continue to work closely with FEMA representatives and Federal advocates in monitoring developments on these issues.
- > Changing State and Federal standards continue to present a challenge to levee maintenance, although several recent and anticipated policy changes, such as allowing long-term maintenance plans, which take into account the level of available funding, may make the burdens of compliance more manageable in time. Maintenance costs in recent years have risen steadily in response to more stringent requirements, resulting in a significant reduction in the District's levee maintenance reserves (Zone 9 funds). Funds are included in the District budget to continue development of a supplemental funding mechanism. This work is being done in partnership

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Roads & Facilities

with SJAFCA, with the goal of providing a sustainable funding source to meet future maintenance demands while maintaining a prudent reserve. If efforts to enhance revenues are not successful, it will become necessary to reduce channel and levee maintenance levels in the future.

Solid Waste

The County has made significant progress in implementing the Integrated Solid Waste Management Plan, which emphasizes a consolidated regional approach. Staff is working with solid waste managers from the cities to ensure a financially sustainable, environmentally sound system for collecting and processing solid waste. In 2017-2018, Solid Waste staff will focus on options for meeting State mandates for phased diversion of organic wastes from landfills over the next few years, and construction of a new solid waste modules at the North County Sanitary Landfill and Foothill Landfill. The landfill gas-to-energy project is generating over \$700,000 in annual revenue, providing additional revenue to the Solid Waste Enterprise fund. The Department is still analyzing the viability of a solar energy project at Foothill Landfill, which, if constructed, would reduce electricity costs for many other County departments.

Special Districts

In 2016-2017, the Department successfully communicated the need for additional revenues to support services pro-

vided in Wilkinson Manor Maintenance District by the way of a rate adjustment. However, there remains a number of issues facing the County-maintained Special Districts that provide water, sewer, street lighting, and storm drainage services. These include increasing regulatory mandates, rising operational and maintenance costs, and aging infrastructure. It is anticipated that several rate increase proposals will be presented for Board consideration in 2017-2018. These will require property owners' approval through either a protest or formal ballot process. Significant effort will be required to conduce the level of public education and outreach needed for successful outcomes. A list of planned projects in the Special Districts budgets utilizing UPCCAA and JOC can be found on page K-6.

Corporation Yard Solar Carport Project

On May 19, 2015, the Board approved the Power Purchase Agreement (PPA) with SunEdison Origination, LLC (SunEdison). Under the PPA transaction, the County would "host" the site at the Hazelton Complex and SunEdison would build the solar system at its cost. The County would be the direct beneficiary of the energy produced. This project was acquired by NRG Renew, LLC in October 2016, following SunEdison's bankruptcy proceedings. The project construction is complete and became operational on December 16, 2016. This project will generate an estimated \$4 million savings in electricity costs over the next 20 years.

3030900000—Community Infrastructure Engineering

Roads & Facilities

Kris Balaji, Public Works Director

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease
Expenditures					
Salaries & Benefits	\$972,421	\$990,610	\$1,015,953	\$1,015,953	\$25,343
Services & Supplies	50,402	231,828	242,049	242,049	10,221
Total Expenditures	\$1,022,823	\$1,222,438	\$1,258,002	\$1,258,002	\$35,564
Expenditure Reimbursements_	(997,352)	(1,153,438)	(1,193,002)	(1,193,002)	(39,564
Total Appropriations	\$25,471	\$69,000	\$65,000	\$65,000	(\$4,000
Earned Revenues By Source					
Charges for Services	\$14,246	\$59,000	\$55,000	\$55,000	(\$4,000
Miscellaneous Revenues	11,200	10,000	10,000	10,000	0
Total Revenues	\$25,446	\$69,000	\$65,000	\$65,000	(\$4,000
Net County Cost	\$25	\$0	\$0	\$0	\$0
Allocated Positions	7.0	7.0	7.0	7.0	0.0
Temporary (Full-Time Equivalent)_	0.3	0.2	0.2	0.2	0.0
Total Staffing	7.3	7.2	7.2	7.2	0.0

Purpose

The Community Infrastructure Engineering Division performs administrative, financial, and rate-setting functions related to the County's special districts; provides technical and engineering support to the Utility Maintenance Division; processes zone formation and annexation proceedings; and develops capital improvement projects within the special districts. Program areas include utility franchises; Community Development Block Grants; County street lighting systems; and special district capital asset management.

Major Budget Changes

Salaries & Employee Benefits

	(\$5,610)	Salary and benefits adjustments.
>	\$30,953	Increase in contributions toward the unfunded retirement liability at 5%.

Services & Supplies

\triangleright	\$10,000	Increase in professional services.
\triangleright	\$3,200	Increase in copy machine leases.

> (\$5,000)

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Decrease in public outreach consultant costs.

Expenditure Reimbursements

> \$110,364	from Special Districts
> (\$70,000)	Decrease in cost reimbursement from Road Fund.
Revenues	
> (\$4,000)	Decrease in community facility

administration fee.

Program Discussion

The 2017-2018 recommended budget for Community Infrastructure Engineering totals \$1,258,002, which is an increase of \$35,564 from 2016-2017. This change primarily reflects additional retirement contributions and an increase in professional services.

Special Districts Administration

In 2017-2018, the Community Infrastructure Engineering Division will continue to focus on securing sufficient revenues to ensure and promote the long-term sustainability of

3030900000—Community Infrastructure Engineering Roads & Facilities

the Special Districts. This requires the evaluation of each utility rate structure as well as conducting cost and service analyses. Proposition 218 mandates that any increase in property-related assessment rates or fees be approved by the affected property owners. Significant public outreach efforts will be required to educate customers about the necessity for revised rate structures. Approximately 10% of the County's Special Districts will require rate adjustments over the next two to three years to achieve long-term sustainability.

Providing utility services with constrained revenues continues to be a challenge when faced with increasing regulatory, capital replacement, operations, and maintenance costs. These demands continue to present financial challenges to the County's small public systems for water, sewer, street lighting, and storm drainage. Staff will continue to seek legislative or regulatory action that addresses the challenges of maintaining sustainable revenue levels under Proposition 218 requirements, particularly for storm drainage systems and small sewer and water systems.

Special projects planned in 2017-2018 include:

- Destruction of 1 water well that is no longer needed.
- > Rehabilitation of 2 water wells.
- > Water line replacement in 3 districts.

- > Restoration of 1 storm pond.
- ➤ Installation of sewer lift station pump and liquid level controls.
- > Exploration of grant opportunities for various infrastructure enhancements.

Community Development Block Grant

The Community Development Block Grant (CDBG) program provides limited funding for infrastructure (sewer, water, stormwater drainage, and pedestrian safety) enhancement to low-income areas that meet U.S. Department of Housing and Urban Development's national and local community development objectives. In 2016-2017, Public Works was allocated \$650,000 for storm drainage improvement and pedestrian safety projects. In response to notification of the availability of additional CDBG funds for water infrastructure projects, the Community Infrastructure Engineering Division developed proposed projects within eligible areas of the County and was allocated \$362,700 for three water infrastructure projects.

In 2017-2018, \$80,000 of CDBG funding was requested for storm drainage improvements and pedestrian safety projects within eligible target areas. This funding request is now in the process of obtaining grant approval through the Community Development Department.

	Worki	oad Data			
	2013-2014	——Actual— 2014-2015	Est./Act. 2016-2017	Projected 2017-2018	
_			2015-2016		
Special Districts Engineering Support					
Utility System Evaluations	10	20	14	17	20
Special District Projects	3	8	9	6	10
Engineer Reports	7	5	5	8	10
Development Reviews	30	20	25	28	32
Special Districts Administration					
Special District Budgets	105	105	105	105	105
Street Light Service Calls	270	3'46	339	305	300
Annexations	6	8	3	2	4
Rate Adjustments (Proposition 218)	3	1	1	4	(

3039900000—PW-Community Infrastructure Program

Roads & Facilities

Kris Balaji, Public Works Director

Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures		a.			
Services & Supplies	\$708,782	\$4,410,000	\$4,652,500	\$4,652,500	\$242,500
Total Appropriations	\$708,782	\$4,410,000	\$4,652,500	\$4,652,500	\$242,500
Earned Revenues By Source					
Interest/Rents	\$100,189	\$90,000	\$140,000	\$140,000	\$50,000
Charges for Services	2,157,327	1,856,000	2,612,000	2,612,000	756,000
Fund Balance	(1,548,734)	2,464,000	1,900,500	1,900,500	(563,500)
Total Revenues	\$708,782	\$4,410,000	\$4,652,500	\$4,652,500	\$242,500
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

This narrative includes Community Infrastructure - TIMF (#3039900000) and Community Infrastructure - RTIF (#3039902000) budgets.

The Community Infrastructure Program budget provides funding for the administration and management of the County's Development Impact Fee programs. These fees provide a method to equitably assess new development for the impact on community infrastructure. Impact fees for traffic mitigation, regional transportation, and water facilities are collected by the Department of Public Works; and fire facilities fees are collected by the Community Development Department.

Major Budget Changes

Services & Supplies

>	\$978,500	Increase in Regional Transportation Impact Fee (RTIF) project costs due primarily to design work and increased cost for the City of Stockton Thornton Road Capital Improvement Project.
A	\$105,000	Increase in Water Impact Mitigation Fee (WIMF) pass through expenditures.
>	\$32,000	Increase in fire facilities payments to fire districts.
>	(\$873,000)	Decrease in Traffic Impact Mitigation Fee (TIMF) due to completion

of the Lower Sacramento Road Capital Improvement Project.

Revenues

	\$440,000	Increase in RTIF fee collection.
\triangleright	\$179,000	Increase in TIMF fee collection.
≻	\$105,000	Increase in WIMF collection.
	\$50,000	Increase in interest income.
	\$32,000	Increase in fire facilities fees.
>	(\$563,500)	Decrease in use of fund balance.

Program Discussion

The 2017-2018 proposed budget for Community Infrastructure Program totals \$4,652,500, which is an increase of \$242,500 from 2016-2017. The 2017-2018 budget includes approximately \$2.3 million of 2016-2017 appropriations re-budgeted for project expenses anticipated to occur in 2017-2018; \$377,000 for pass through fire facility fees, water impact mitigation fees, and related administration expenses; \$480,000 for studies for future roadway projects; and \$82,500 for San Joaquin Council of Government (SJCOG) share of the RTIF fees collected. The remaining fund balances will be encumbered and are earmarked for future studies and construction of road segments identified in the TIMF and RTIF programs. The projected year-end fund balance is \$21 million.

Traffic Impact Mitigation Fee (TIMF)

The TIMF program provides funding for transportation system improvements needed to accommodate the impact of new development. The program was updated and

3039900000—PW-Community Infrastructure Program Roads & Facilities

became effective August 18, 2008. The previous program collected fees from 12 different planning areas in the County. These areas have been consolidated to four to minimize cross-boundary project limits, allow for growth and development in every zone, simplify the program for the public and administration, and allow for greater flexibility in utilizing TIMF revenues. Additionally, as a result of the transference of several roadway segments to the RTIF program, most TIMF fees were reduced. TIMF collections for future improvements occur over several years and are used for matching other State, Federal, and local funds on projects. A report is prepared following each fiscal year, which references the projects targeted for TIMF funding. Fee programs of this type are required to be updated every five years; the next update will be required in 2020.

Many of the projects targeted for TIMF funding are multiyear projects. The fund balance that remains at the end of the year is retained in the program for completion of planned projects. As of June 30, 2016, the fund balance was \$13,113,137. In 2017-2018, collections from the TIMF program are projected at \$888,000 with expenditures estimated at \$1.3 million for project design and construction.

Regional Transportation Impact Fee (RTIF)

The RTIF program was adopted by the County and all Cities in 2006. The fee is based on land use and is the same throughout all jurisdictions. RTIF is applied to specific regional transportation projects including highways, interchanges, and regional roads to help fund additional improvements needed to mitigate regional impacts from new development. The program requires all agencies (including the County) to forward 10% and 5% of fees collected to the SJCOG for mainline highway and transit projects, respectively. Additionally, all Cities are required

to forward an additional 10% of the fees collected to the County for regional road projects. The RTIF program update was approved by the SJCOG Board in April 2017.

As of June 30, 2016, the fund balance was \$8,530,867. For 2017-2018, collections from the RTIF program are projected at \$1.3 million. Expenditures are estimated at \$2.9 million, which are comprised of \$2.3 million for participation in the Thornton Road Capital Improvement Project with the City of Stockton; \$240,000 for new studies; \$250,000 for design improvements to Thornton Road between Hammer Lane and Pershing Avenue; \$82,500 distribution to SJCOG for mainline highway and transit projects; and \$5,000 for program administration.

Water Development

Water facilities fees, collected on behalf of the Stockton East Water District, fund the County's share of the costs of water conveyance facilities and are disbursed to Stockton East Water District on a quarterly basis. As of June 30, 2016, the fund balance was \$84,883. In 2017-2018, water fee collections and disbursements are projected to be \$210,000.

Fire Protection Facilities Improvement Fee

The fire protection facilities improvement fee is collected to provide resources to mitigate the impact of new development on fire protection services in the unincorporated areas of the County. The County authorized the collection of this fee on behalf of eight fire districts in the County (Clements, Escalon, Lathrop-Manteca, Mokelumne, Ripon, Tracy, Waterloo-Morada, and Woodbridge). Fees are collected by the Community Development Department and are disbursed monthly to the fire districts. For 2017-2018, fire protection fee collections and disbursements are projected to be \$167,000.

3030106000—Public Works-Construction

Roads & Facilities

Kris Balaji, Public Works Director

Road Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Other Charges	\$12,701,349	\$39,930,416	\$30,961,700	\$30,961,700	(\$8,968,716)
Operating Transfers Out	0	250,000	0	0	(250,000)
Total Expenditures	\$12,701,349	\$40,180,416	\$30,961,700	\$30,961,700	(\$9,218,716)
Expenditure Reimbursements	(175,812)	(1,760,000)	(3,287,700)	(3,287,700)	(1,527,700)
Total Appropriations	\$12,525,537	\$38,420,416	\$27,674,000	\$27,674,000	(\$10,746,416)
Earned Revenues By Source	,	See Public Work	s - Road Fund S	ummary Page	

Purpose

The Public Works-Construction budget provides funding for the construction of County public roads, bridges, and related facilities. Projects financed exclusively by Road Districts and Community Development Block Grant (CDBG) funds are not included in this budget.

Program Discussion

Discretionary gas tax and sales tax revenues are projected to increase slightly in 2017-2018. These discretionary revenues support basic roadway operations and maintenance activities in addition to capital construction contracts. Overall, capital construction for 2017-2018 reflects a decrease of \$10,746,416 from 2016-2017. This change primarily reflects the delivery of the major McHenry Avenue Corridor Improvement Project as well as an approach to budget one year spending plan on multi-year projects. The 2017-2018 program includes the re-budgeting of \$8,892,100 for the second year expenditures for the McHenry project as well as five other bridge projects scheduled for construction within the Federal Highway Bridge Program. The County was also successful in receiving awards from competitive Federal grant programs to support four new highway safety improvement projects that will begin construction in 2017-2018.

During 2016-2017, construction contracts were awarded for nine projects, totaling \$15.4 million, including six projects scheduled to complete construction, two projects to begin construction, and one project to be awarded late in the budget year with construction beginning in early 2017-2018. Efforts were directed toward delivering:

2 - Surface Transportation program projects (\$1.3 million)

- ➤ 2 Highway Bridge projects (\$8.9 million)
- ➤ 1 Congestion Mitigation and Air Quality Improvement Program (CMAQ) project (\$2.2 million)
- > 1 Local Transportation Funding project (\$500,000)
- ➤ 3 Measure K Local Street Repair projects (\$2.5 million)

The 2017-2018 recommended budget for Public Works-Construction totals \$31 million. Construction contracts are scheduled to be awarded for 24 projects, including 21 projects with construction to be completed, and 3 projects to begin construction by the end of the budget year. Construction expenditures for 2 multiyear bridge projects, which started construction in 2016-2017 were re-budgeted into the 2017-2018 program. Projects include:

- > 7 Surface Transportation Program projects (\$8.3 million)
- > 7- Highway Bridge Program projects (\$13.1 million)
- > 1- Local Transportation Funding projects (\$500.000)
- ➤ 4 Highway Safety Improvement Program/High Risk Rural Roads projects (\$2.2 million)
- > 7 Measure K Local Street Repair projects (\$6.8 million)

Federal Programs

Surface Transportation Program (STP)

This program is funded by a flexible block grant administered by the San Joaquin Council of Governments (SJCOG). Historically, these Federal gas-tax dollars have

3030106000—Public Works-Construction Roads & Facilities

been distributed to local agencies for discretionary use on local roadways classified as Federal aid routes. The County utilizes these funds to rehabilitate local regional and inter-city roadways. The County's 2017-2018 STP program budget is expected to be \$8.3 million for one rubberized chip seal project and six resurfacing projects at Ash Street, Cherokee Road, Eight Mile Road, Jack Tone Road, Mathews Road, Washington Street, and West Lane.

Highway Safety Improvement Program (HSIP), High Risk Rural Roads Program (HR3), and Active Transportation Program (ATP)

These competitive Federal grant programs are administered by the California Department of Transportation (Caltrans) to reduce the number and severity of traffic accidents, and to support projects that target active forms of transportation, including bicycles and pedestrians. Public Works has been successful in obtaining grants for seven projects totaling \$6.1 million including four projects to be constructed in 2017-2018, and three others that will begin construction in 2019-2020.

Highway Bridge Program (HBP) & Bridge Preventative Maintenance Program (BPMP)

Caltrans establishes Statewide lists of deficient bridges based upon inspection reports. These reports designate which bridges are eligible for replacement, rehabilitation, preventative maintenance, and erosion counter measures.

The availability of bridge funding is likely to be limited in the near term. The passage of the new Federal Fixing America's Surface Transportation (FAST) Act provides additional funding for local bridges over the five-year term of the Act, though it did not include dedicated funding for on-system bridges. These on-system bridges are essentially forced to compete with roadway projects for the same funding. The County has secured initial funding for the preliminary engineering and environmental activities for 28 bridge projects to be constructed over the next 10 years. Five HBP and BPMP projects, totaling \$4.2 million, will be awarded in 2017-2018. One scour mitigation project, one barrier rail replacement project, and one joint seal replacement project will be completed in 2017-2018, and two bridge replacement will begin construction late in the year, and one bridge replacements will begin construction late in the year. Also, included is the second year of funding (\$8.9 million) for two multi-year projects.

Congestion Mitigation & Air Quality (CMAQ) Improvement Program

The CMAQ program is for those areas that do not meet the National Ambient Air Quality Standards as well as former non-attainment areas that are now in compliance. The for-

mula for fund distribution considers an area's population by county and the severity of its ozone and carbon monoxide problems, with greater weight given to areas that have not attained both carbon monoxide and ozone standards. CMAQ funds are competitively allocated by SJCOG and are directed to transportation projects and programs, which reduce emissions and mitigate congestion. Public Works was successful in obtaining \$0.7 million of CMAQ funds to fund the Cherokee Road Improvements Project, with primary funding from the STP program.

State Programs

Highway Users Tax Account (HUTA)

HUTA funds are derived from State fuel excise taxes to support research, planning, construction, maintenance, and operation of public streets and highways. The County's share is determined by funding formulas based on proportions of registered vehicles and maintained road mileage. The appropriation request for construction in 2017-2018 is \$7.0 million, of which \$3.0 million will support the construction of four new HUTA projects with the balance to provide local match for the Federal funding of other projects.

Local Transportation Fund (LTF)

LTF revenues are derived from one-quarter cent of the retail sales tax collected Statewide. Regional revenues are distributed based on population and managed by the SJCOG. The projected allocation of new funds in the amount of \$800,000 is available for 2017-2018 projects. Ardelle Avenue Improvements, which is funded primarily with a grant from the CDBG program, will utilize approximately \$500,000 for qualified expenses, and the Sidewalk Accessibility Improvement project with the balance to meet accessibility requirements on other projects. Staff has completed an inventory of the County's sidewalk accessibility needs and has identified improvements that will be completed over the next four years.

Local Programs

Measure K - Local Street Repair (MKLSR)

Measure K funds are used as local match for Federal and State-funded projects, as well as ongoing road maintenance needs. The Measure K program was renewed by voters in 2006 for 30 years. Under the program, 30% of the total funding is designated for MKLSR road resurfacing/rehabilitation and 5% for MKLSR safety needs. The 2017-2018 construction budget includes a total of \$6.8 million in MKLSR funds, which will be utilized for seven projects.

3030106000—Public Works-Construction

Roads & Facilities

Measure K – Congestion Relief Program (MKCR)

MKCR funds are designated for County roadway improvement projects specified in Measure K that provide capacity-enhancing features, additional travel lanes, signalization, and channelization. New MKCR projects will not be awarded in 2017-2018, as construction of the Lower Sacramento Road Improvements was completed in 2016-2017.

Traffic Impact Mitigation Fee Program (TIMF)

In 1990, TIMF implemented the collection of fees to finance transportation facilities needed to relieve congestion produced by new development. The 2017-2018 budget includes \$2.4 million as matching funds for the Lower Sacramento Road Corridor Improvements.

2023070000—Public Works-Delta Activities

Roads & Facilities

Kris Balaji, Public Works Director

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease)
Expenditures					
Services & Supplies	\$615,957	\$570,000	\$587,500	\$587,500	\$17,500
Operating Transfers Out	20,000	20,000	20,000	20,000	0
. Total Appropriations	\$635,957	\$590,000	\$607,500	\$607,500	\$17,500
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$635,957	\$590,000	\$607,500	\$607,500	\$17,500

Purpose

The Delta Activities budget supports ongoing planning, legislative, and stakeholder activities that protect the County's interests in the Sacramento-San Joaquin Delta. Funding is provided to reimburse County departments for staff support, and to perform technical studies, legal services, and legislative advocacy. The budget also funds the County's cost share of the Delta Counties Coalition (DCC) Coordinator.

Program Discussion

The 2017-2018 recommended budget for Delta Activities totals \$607,500, which reflects the Board of Supervisors' adopted policy for allocation of Tobacco Settlement funds, designating 10% (\$607,500) of the overall annual receipts for Delta activities and water-related matters.

Water resources and Sacramento San Joaquin Delta issues are among the top strategic and legislative priorities adopted by the Board. With two-thirds of the Delta located in San Joaquin County, it is an important natural resource of local and Statewide importance. The California WaterFix and EcoRestore Projects, the latest monikers for the Twin Tunnels and the conversion of agricultural land into shallow water habitat formally known as the Bay Delta Conservation Plan (BDCP), threaten the economic, social, and environmental viability of the Delta. The Board has engaged with a variety of interests to defend the Delta in the following areas:

1. Improving and maintaining the system of levees that protect life and property for both agricultural and urban areas, which also supports the current system of through-Delta exports.

- 2. Advocating for continued access to Delta water supplies of sufficient quantity and quality for farmers, urban users, and the environment.
- 3. Supporting efforts to have a healthy and viable Bay-Delta Estuary.
- 4. Enhancing Delta maritime commerce and recreation.
- 5. Recognition of the Delta as a place.

Responding to State administrative, legislative, and regulatory actions regarding the Delta has involved a variety of efforts requiring significant coordination among various County departments. It is anticipated that continuing efforts will include legal action, which increased significantly in 2016-2017, advocating for County positions, responding to proposed legislation, building and participating in coalitions, communicating County positions through media and other outreach avenues, and coordinating with various County water and Delta interests. County departments working on Delta-related activities include the County Administrator's Office, County Counsel, Office of Emergency Services, Community Development Department, the Agricultural Commissioner, and the Public Works Department.

On March 7, 2017, the Board approved an additional \$300,000 to fund increased staff time, additional consultant support, the use of outside legal counsel, and technical experts. Additional funding for 2017-2018 is not anticipated at this time; however, if activity levels continue to increase, staff may need to request additional funding from the Board of Supervisors during 2017-2018.

3030108000—Public Works-Development Services

Roads & Facilities

Kris Balaji, Public Works Director

Road Fund Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$588,358	\$670,481	\$743,904	\$743,904	\$73,423
Services & Supplies	101,541	124,536	205,286	205,286	80,750
Total Expenditures	\$689,899	\$795,017	\$949,190	\$949,190	\$154,173
Expenditure Reimbursements_	(78,218)	(106,000)	(188,000)	(188,000)	(82,000)
Total Appropriations	\$611,681	\$689,017	\$761,190	\$761,190	\$72,173
Earned Revenues By Source	S	ee Public Work	s - Road Fund	Summary Page	
Allocated Positions	5.0	5.0	5.0	5.0	0.0

Purpose

The Development Services budget provides funding for Public Works-Development Services Division activities, including the review of private development projects; issuing encroachment and transportation permits; providing engineering support for ongoing development of the Stockton Metropolitan Airport; and serving as staff support to the Planning Commission. The Development Services Division acts as the liaison with the Community Development Department and reviews all unincorporated development project applications to ensure the provision of adequate public infrastructure to support the development in a sustainable, efficient, safe, and cost-effective manner.

Salaries & Employee Benefits

\triangleright	\$50,290	Salary and benefits adjustments.
\triangleright	\$23,133	Increase in contributions toward the
		unfunded retirement liability at 5%.

Services & Supplies

> \$80,000 Increase in professional services.

Expenditure Reimbursements

> \$82,000 Increase in cost reimbursements.

Program Discussion

The 2017-2018 Development Services budget totals \$949,190, which is an increase of \$154,173 from 2016-2017. The increase reflects salary and benefits adjust-

ments, additional retirement contribution and an increase in professional services costs.

In 2017-2018, private development activity is expected to slightly increase compared to 2016-2017. The private development workload predominantly consists of comdevelopment. Residential mercial and industrial development workload primarily consists of residential projects approved in past years. While transportation permit issuance is expected to remain at current levels, encroachment permit activity increased significantly in the past year compared to previous years. Utility companies anticipate permit activity to return to normal levels which would contribute to a decrease in current permit workload. The overall division workload for 2017-2018 is anticipated to remain at high levels when all work items are taken into consideration.

Development Services Division

The Development Services Division will continue to engage in a number of activities that are not fee-supported, but important to protect the County's interests and ensure adequate infrastructure to support and mitigate impacts of future growth. The Division will continue to coordinate with the Community Development Department to update the Development Title as a result of the recent County General Plan update. There will be continued interaction with the cities as their urban growth patterns drive the demand for utilities and transportation facilities to serve urban development. The review of city development projects, environmental documents, and Local Agency Formation Commission applications are also necessary to protect the County's investment in its infrastructure and minimize impacts upon adjacent unincorporated interests.

3030108000—Public Works-Development Services Roads & Facilities

The Development Services Division plays a lead role in the application of programs affecting development projects. The County's Storm Water Quality Control program has affected development standards in an effort to sustain a "Green" environment. The mitigation of stormwater runoff from development projects is one way the County is making changes to foster a sustainable and environmentally friendly approach to development. Development Services will assist in the application of those programs by serving as a liaison to affected developers. In addition, the County is continuing to evaluate alternative methods of funding the maintenance of local roads resulting from new developments.

Surface Mining & Reclamation Act (SMARA)

The SMARA program is charged with maintaining an effective and comprehensive surface mining and reclamation inspection and financial assurance program of surface mining operations in the County. These efforts are made to ensure that adverse environmental effects are prevented or minimized and that mined lands are reclaimed to a usable condition that is readily adaptable for alternative land uses. Currently, the Development Services Division monitors 26 quarry operations and prepares annual Quarry Financial Assurances Reports for submission to the State. The Division will continue its lead role in quarry-related monitoring and inspection.

	Work	load Data		·	
-		–Actual–––	Est./Act.	Projected	
-	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Public Services					
Comm. Dev. Application Referrals	201	190	240	206	220
Transportation Permits	1,323	1,247	1,000	880	950
Encroachment Permits	328	383	831	1,300	800
Building Permit Releases	1,191	1,210	1,247	1,300	1,350
Business Licenses Issued	272	263	219	240	250
Agreements and Dedications	3	14	15	15	15
Comm. Dev Imp. Plan referrals	111	143	98	163	150
SMARA Monitoring, Inspection &					
Financial Assurances*	-	26	26	26	26
Annexations Processed	4	` 3	1	1	3

3030103000—Public Works-Engineering

Roads & Facilities

Kris Balaji, Public Works Director

Road Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease)
Expenditures					
Salaries & Benefits	\$6,282,673	*7,187,216	\$8,006,680	\$8,006,680	\$819,464
Services & Supplies	2,679,969	6,023,769	6,183,169	6,183,169	159,400
Fixed Assets	7,352	0	0	0	0
Total Expenditures	\$8,969,994	\$13,210,985	\$14,189,849	\$14,189,849	\$978,864
Expenditure Reimbursements	(770,793)	(1,891,200)	(870,055)	(870,055)	1,021,145
Total Appropriations	\$8,199,201	\$11,319,785	\$13,319,794	\$13,319,794	\$2,000,009
Earned Revenues By Source		See Public Wor	ks - Road Fund	Summary Page	
Allocated Positions	59.0	60.0	62.0	62.0	2.0
Temporary (Full-Time Equivalent)	2.2	2.7	2.2	2.2	(0.5
Total Staffing	61.2	62.7	64.2	64.2	1.5

Program Discussion

The Public Works-Engineering budget consists of the Design, Field, Bridge, and Transportation Engineering Divisions. Services include planning, design, environmental review, right of way services, and inspection of construction projects for the County's transportation, utility infrastructure, and solid waste facilities. Engineering studies recommend safety, operational, development, capital and facility planning actions.

Major Budget Changes

Salaries & Employee Benefits

	\$307,547	Salary and benefits adjustments.
>	\$235,236	Increase in contributions toward the unfunded retirement liability at 5%.
>	\$295,045	Add an Engineer Services Manager and Engineering Assistant III.
>	(\$18,364)	Decrease in extra-help.

Services & Supplies

> \$151,800	Increase in professional engineering services.
> \$22,500	Increase in planned furniture costs.
> (\$16,300)	Decrease in software related costs.

Expenditure Reimbursements

>	(\$916,000)	Decrease in reimbursement Flood Control.	from
>	(\$105,395)	Decrease in reimbursements other County funds.	from

Program Discussion

The 2017-2018 recommended Public Works-Engineering budget totals \$14,189,849, which is an increase of \$978,864 from 2016-2017. The budget includes salary and benefits adjustments, additional retirement contributions, and the addition of two positions, an Engineering Services Manager and an Engineering Assistant III. This budget reflects current reimbursement levels for design and construction engineering activities from Federal, State, and local programs. The budget also reflects current levels of grant-supported activity and associated project cost reimbursement. In 2017-2018, the objective is to provide the engineering required to complete construction of 37 projects:

- > 7 Surface Transportation Program projects.
- ➤ 4 Federal Safety and Alternative Transportation Program projects.
- > 7 Measure K Local Street Repair projects.
- ➤ 4 Highway Users Tax Account projects.
- > 1 Community Development Block Grant project.

3030103000—Public Works-Engineering

Roads & Facilities

- ➤ 6 Road District projects.
- ➤ 6 Highway Bridge Program projects.
- ➤ 2 Local Transportation Fund projects.

Fixing America's Surface Transportation Act (FAST Act)

The Moving Ahead for Progress in the 21st Century Act (MAP 21) authorized Federal highway spending for Federal fiscal years 2013 through 2015. It consolidated several programs, including the Highway Bridge Program (HBP), into a new program structure and retained other discrete programs that provide project-based financial support to the County, including the Surface Transportation Program (STP), Congestion Mitigation and Air Quality Improvement Program (CMAQ), and the Highway Safety Improvement Program (HSIP).

On December 4, 2015, the President signed into law the Fixing America's Surface Transportation Act, or "FAST Act." It is the first law enacted in over 10 years that provides long-term funding certainty for surface transportation. The FAST Act authorizes \$305 billion for Federal years 2016 through 2020 to improve the Nation's surface transportation infrastructure. The law also makes changes and reforms to many Federal transportation programs, including streamlining the approval process for new transportation projects, establishment of performance measures, and providing new safety tools. The rules of MAP-21 that guide program delivery are still in effect under the FAST Act, but many have not yet been finalized.

The elimination of a discrete HBP essentially forces most bridge projects to compete with roadway projects for the same funding. However, San Joaquin County is well positioned as it has already secured Federal funding for the preliminary engineering and environmental activities for 28 bridge projects to be constructed over the next 10 years. The engineering efforts for the Woodward Island Bridge project continue to focus on design completion, establishing right-of-way, and obtaining permits with construction anticipated to begin early 2018.

Congestion Mitigation and Air Quality Improvement Program (CMAQ) funds are competitively awarded to transportation projects that reduce emissions and mitigate congestion. Public Works succeeded in obtaining CMAQ funds to partially support the Cherokee Road Improvement project.

The Highway Safety Improvement Program (HSIP), and the High Risk Rural Roads Program (HR3), are competitive Federal safety grants administered by the California Department of Transportation (Caltrans). HSIP and HR3 support projects that reduce the number and severity of traffic accidents. The Active Transportation Program (ATP) is a State funded competitive grant which supports projects that target active forms of transportation such as bicycle and pedestrian traffic, including Safe Routes to Schools (SRTS). Public Works was successful in obtaining grants for three roundabout projects totaling \$3.9 million that will be designed in 2017-2018. Four projects (flashing beacons and high friction surfacing) which previously received safety grant funding are currently scheduled for construction in 2017-2018.

Highway Users Tax Account (HUTA)

HUTA funds are derived from State fuel excise taxes to support research, planning, construction, maintenance, and operation of public streets and highways. The County's share is determined by funding formulas based on proportions of registered vehicles and maintained road mileage. Due to a slight increase in HUTA 2103 revenues, caused in part by increased gasoline sales, four HUTA projects will be completed in 2017-2018. Remaining funds will provide funding for other projects.

Measure K

Measure K funds are derived from the share of sales tax dedicated towards transit and transportation projects. Portions of Measure K funds are allocated to the Local Street Repair and Roadway Safety programs. Measure K funds also provide the local match for projects that qualify for Federal funding. The San Joaquin Council of Governments (SJCOG) advanced and leveraged Measure K Congestion Relief (MKCR) funds to deliver several major highway projects. SJCOG projects MKCR funds will be available for programming non-highway projects beginning in 2021.

Other Project Support

Staff will continue to focus on the delivery of multiple transportation programs supported by funds in the Construction budget and various other sources. Public Works will continue to pursue competitive transportation funding opportunities, as well as non-road opportunities such as Community Development Block Grants and Solid Waste Enterprise Fund projects.

3030103000—Public Works-Engineering Roads & Facilities

	Work	load Data			
· _		——Actual—		Est./Act.	Projected
· <u>-</u>	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Projects Designed & Constructed	34	21	32	11	3′
Traffic Engineering Studies	88	87	89	90	100
Permits Inspected	325	427	881	1,300	1,600
Bridges Inspected	32	43	35	25	3
Property Acquisitions/Dispositions	23	1	. 3	5	
Property Appraisals	15	8	3	2	•
Property Abandonments	5	1	2	2	
Environmental Referrals	25	27	25	15	2
Environmental Coordinations	70	63	76	70	6
Development Traffic Impact Studies	1	0	1	3	
San Joaquin Council of					
Governments Participations	6	2	1	1	
Caltrans Participations	10	4	4	2	
Other Agency/City Participations	6	3	3	2	
Internal Transportation Studies	3	3	3	1	:

2023040000—Public Works-Flood Management

Roads & Facilities

Kris Balaji, Public Works Director

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$603,804	\$630,603	\$691,756	\$691,756	\$61,153
Services & Supplies	4,588	4,063	3,125	3,125	(938)
Total Expenditures	\$608,392	\$634,666	\$694,881	\$694,881	\$60,215
Expenditure Reimbursements	(608,392)	(634,666)	(694,881)	(694,881)	(60,215)
Total Appropriations	\$0	\$0	\$0	\$0	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	6.0	4.0	4.0	4.0	0.0

Purpose

The Flood Management Division, acting as staff for the San Joaquin County Flood Control and Water Conservation District, is responsible for floodplain administration duties within the unincorporated areas of the County. The Division administers the National Flood Insurance Program and the Community Rating System for the County. Other responsibilities of the Division include plan checking, review of multi-agency development plans and specifications, flood and channel ordinance enforcement, advising and information the public about flood protection issues, ensuring the County remains in compliance with State and Federal levee maintenance and flood management requirements, providing engineering support to the Channel Maintenance Division, reviewing environmental documents, and processing watercourse encroachment permit applications and elevation certificates.

Major Budget Changes

Salaries & Employee Benefits

> \$39,910 Salary and benefits adjustments.

> \$21,243 Increase in contributions toward the unfunded retirement liability at 5%.

Expenditure Reimbursements

> \$71,215 Increase in reimbursement for services.

> (\$11,000)

Decrease in the Road fund contribution.

Program Discussion

The 2017-2018 recommended budget for Flood Management totals \$694,881, which is an increase of \$60,215 from 2016-2017. This change is primarily due to salary and benefits adjustments and additional retirement contribution. The projected year-end fund balance for the San Joaquin County Flood Control and Water Conservation District (#21101) is \$542,000.

The Division continues to face increasing workload demands, largely due to maintaining compliance with frequently changing Federal and State requirements, and developing projects to provide increased flood protection. Revenues during the recent recession, were reduced and several positions within the Division were eliminated over the past few years as cost cutting measures to bring expenditures in line with revenues. This has made maintaining compliance with State and Federal regulations while performing the other essential Division functions even more challenging.

National Flood Insurance Program (NFIP)

For the next several years, District staff is expecting to face an increase in workload due to the County's participation in the National Flood Insurance Program (NFIP). The Federal Emergency Management Agency (FEMA) has advised that some areas of the County, not currently in the floodplain, are planned to be mapped into floodplain areas.

2023040000—Public Works-Flood Management

Roads & Facilities

While this process is not intended to be completed immediately, staff will need to work closely with FEMA in the interim to define the specific areas affected, develop a strategy, and schedule public outreach. One area affected by planned FEMA remapping includes the neighborhoods surrounding the Smith Canal. The San Joaquin Area Flood Control Agency (SJAFCA) was successful in forming an assessment district in 2013 to fund the Smith Canal gate project, which will eventually remove the area from the FEMA floodplain. District staff worked in support of this effort, and continues to work with SJAFCA to help ensure completion of the project. Also, District staff has worked closely with Federal legislators to place controls on flood insurance rate increases. It is anticipated more effort will be needed in this regard as new flood insurance legislation is developed. Additionally, staff will continue dedicating efforts to maintain the County's rating in FEMA's Community Rating System to ensure residents continue receiving flood insurance premium discounts.

Levee Maintenance

Levee maintenance requirements imposed by the U.S. Army Corps of Engineers (USACE) continue to evolve, but recent changes in its policies indicate that some aspects may become more manageable in time. One such change allows levee maintaining agencies to establish long-term maintenance plans, which take funding availability into consideration. The District is taking advantage of this new program, and is in the process of completing these maintenance plans. Staff expects that this will allow the District to maintain eligibility in USACE's PL84-99 program, which provides Federal funding assistance to repair levees damaged from flooding. However, even with these changes, levee maintenance costs are anticipated to remain high to maintain compliance with all Federal and State requirements as well as a high level of flood protection.

As maintenance costs progressively rose over the past several years, expenditures began to exceed revenues, resulting in considerable reduction to the District's administration and levee maintenance reserves. To ensure revenues are sufficient in the future to meet maintenance demands and provide prudent reserve fund balances, a joint study with SJAFCA was completed to identify future funding needs. Funds are included in the District's proposed 2017-2018 budget to continue development of a supplemental funding mechanism. The District and SJAFCA will equally share this cost in accordance with a cost-share agreement entered into by both agencies.

Senate Bill 5

Senate Bill 5 (SB 5) enacted in 2007, imposes far-reaching mandates on Central Valley cities and counties. It imposes

new requirements for development within floodplains, including a higher level of flood protection (200-year). Over the past several years, staff has been working with the California State Association of Counties and other governmental organizations to affect legislation to provide much needed clarification of and relief from some SB 5 requirements. Legislation passed in 2012 and 2015 provided some help in this regard and additional legislation is being contemplated to provide further clarification of the law and flexibility in meeting its timelines. Staff will monitor the progress of this legislation and continue efforts towards implementation requirements.

In conjunction with SJAFCA, a strategy for meeting SB 5 requirements is being developed. This includes a longterm strategy aimed at providing 200-year level of flood protection for the urban areas of the County, as well as a short-term strategy that addresses permitting of development projects in accordance with SB 5 requirements. District staff is also working with County Counsel's office and the Community Development Department (CDD) on the County's responsibility for implementation of this strategy. As part of this effort, the County incorporated State requirements for SB 5 in its recent General Plan update and developed 200-year floodplain maps for the Stockton metropolitan area, which are available for viewing on the Department's website. Staff will continue working with County Counsel and CDD on meeting additional requirements of SB 5, including completion of General Plan and Zoning Code updates.

Lower San Joaquin River and RD 17 Feasibility Studies

Staff has been actively involved in the preparation of the Lower San Joaquin River Feasibility Study (LSJRFS) with the USACE, the State, and SJAFCA. This urban flood protection study is a critical step in the process of identifying 200-year level protection improvements and ultimately obtaining Federal funding for these improvements.

The study experienced delays during the past couple of years regarding a disagreement over the application of a Federal policy relating to development in flood plains. This study is back on track, and is expected to be completed late this year. However, ultimately securing Federal and State funding for construction of additional flood protection improvements remains a challenge as the availability of funding from these sources has become much less certain than in the past. Federal approval for project authorization and funding appropriation will be sought once the LSJRFS is complete.

Staff is also working closely with the Reclamation District 17 (RD 17), SJAFCA, and the Cities of Lathrop, Stockton, and Manteca to provide increased flood protection for the

2023040000—Public Works-Flood Management Roads & Facilities

RD 17 basin. State funding has been secured for the development of a State feasibility study, which is expected to begin in spring 2017. This study is intended to identify a preferred project for providing 200-year flood protection to the area. This cooperative effort also includes identifying a governance structure for the agencies (i.e. a joint

powers authority) to more effectively represent the combined interests of the agencies in working with Federal and State agencies as the project progresses through the approval process. It is anticipated that such structure will be established during 2017-2018 and will be subject to Board of Supervisors approval.

·	Worklo	ad Data ——Actual—	Est./Act.	Projected	
_	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Development Reviews, Environmental					
Impact Reports, Other Agency					
Document Reviews	42	38	57	30	40
Investigations of Complaint - Violations	2	5	9	20	10
Central Valley Flood Prot. Board Endorsements & Watercourse		·	7		
Encroachment Permits	20	19	16	14	18
Elevation Certificate Review	. 60	. 37	47	25	30
Flood Zone Inquiries	168	125	. 63	55	60
Plan Checks for Building Permits	128	87	100	130	135
Project Information Reviews	28	29	20	25	30

3031300000-3031700000—Public Works-Road Districts

Roads & Facilities

Kris Balaji, Public Works Director

Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Road District 1	\$361,094	\$952,032	\$1,133,304	\$1,133,304	\$181,272
Road District 2	390,837	1,027,894	709,329	709,329	(318,565)
Road District 3	443,532	1,290,734	1,011,974	1,011,974	(278,760)
. Road District 4	3,014,709	4,489,968	4,869,982	4,869,982	380,014
Road District 5	1,004,965	1,376,111	1,842,487	1,842,487	466,376
Total Appropriations	\$5,215,137	\$9,136,739	\$9,567,076	\$9,567,076	\$430,337
Earned Revenues By Source					
Taxes	\$6,513,163	\$6,855,944	\$7,116,862	\$7,116,862	\$260,918
Interest/Rents .	46,173	40,250	52,600	52,600	12,350
Aid from Other Governments	65,591	82,087	80,653	80,653	(1,434)
Charges for Services	500	. 0	500	500	500
Miscellaneous Revenues	22	0	0	0	0
Operating Transfers In	0	250,000	0	0	(250,000)
Fund Balance	(1,410,312)	1,908,458	2,316,461	2,316,461	408,003
Total Revenues	\$5,215,137	\$9,136,739	\$9,567,076	\$9,567,076	\$430,337
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

Road District budgets provide funding primarily from property taxes for construction projects and road maintenance materials within the five County Road Districts. The County Ordinance Code established the five Road Districts under the authority set forth by the California Streets and Highways Code. Collectively, Road Districts receive approximately one percent of the overall Countywide property tax revenues.

Program Discussion

Road District funds are used to supplement the Public Works Road Fund to provide basic road-related services within the individual Road Districts. Monies raised in the particular Road District can only be expended on the road system within that District. Based upon recommendations from the Public Works Director, Board members approve the work that is to be performed in their respective District. The combined fund balance in the Road Districts is projected to be \$9.8 million at June 30, 2017.

Road District expenditures fund the following road-related activities:

- ➤ Road and bridge maintenance materials: signs, striping, railing, and pavement repairs.
- > Preventative maintenance: crack seal, chip seal, slurry seal, and surface restoration programs.
- > Replacement of road maintenance equipment.
- Traffic signal and ferry operations (where applicable).
- > Contract resurfacing and reconstruction.

Funds are prioritized for routine preventive maintenance activities. An emergency reserve is kept for items such as flood response, bridge damage, and collapsed pipes. Any remaining funds are earmarked for contract resurfacing and reconstruction projects on local roadways, which are not eligible for other State and Federal funding programs.

Crack sealing and chip seals are performed by Public Works maintenance staff, while slurry seals for the various Districts are combined into one project contract annually.

In 2017-2018, it is anticipated that approximately 121 miles of roads will be chip sealed, approximately 29 miles will be slurry sealed, and restoration and construction projects are anticipated on segments of Pock Lane, Neugerbauer Road, Glasscock Road, Sowles Road, Clover

3031300000-3031700000—Public Works-Road Districts Roads & Facilities

Road, Leach Road, and Tinnin Road, which total approximately six mile and a half miles.

Road District 4 is budgeting \$600,000 for an Acampo area drainage project. The total cost of this project is estimated

to be \$2.4 million. If grants or other disaster mitigation funds cannot be obtained, the Public Works Department will bring before the Board of Supervisors recommendations for additional funds to be appropriated from the County contingency funds.

3030105000—Public Works-Road Maintenance

Roads & Facilities

Kris Balaji, Public Works Director

Road Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$7,332,990	\$8,791,060	\$9,391,605	\$9,391,605	\$600,545
Services & Supplies	5,536,891	5,846,104	5,323,502	5,323,502	(522,602)
Other Charges	812,603	1,315,400	1,263,400	1,263,400	(52,000)
Fixed Assets	8,360	517,750	800,000	800,000	282,250
Operating Transfers Out	626,302	0	0	0	0
Total Expenditures	\$14,317,146	\$16,470,314	\$16,778,507	\$16,778,507	\$308,193
Expenditure Reimbursements	(633,678)	(710,000)	(697,000)	(697,000)	13,000
Total Appropriations	\$13,683,468	\$15,760,314	\$16,081,507	\$16,081,507	\$321,193
Earned Revenues By Source		See Public Wor	ks - Road Fund S	Summary Page	
Allocated Positions	95.0	95.0	95.0	95.0	0.0
Temporary (Full-Time Equivalent)_	3.9	4.4	5.5	5.5	1.1
Total Staffing	98.9	99.4	100.5	100.5	1.1

Purpose

The primary goals of the Road Maintenance Division are to maintain safe roadways and to protect the County's road and bridge infrastructure investments. Performing timely maintenance of the County's 1,669 miles of roadway, 267 bridges, 3 ferry ramps, and 364 minor structures and related facilities is crucial to both of these goals.

Significant roadway maintenance programs include surface restoration, chip/crack seals, maintenance of traffic signs, roadway striping/legends, clearing drainage structures, maintenance of roadside drainage ditches and vegetation control, safety trimming and removal of unsafe roadside trees, shoulder maintenance, sidewalk safety repairs, roadside debris removal, bridge and ferry ramp maintenance, guardrail maintenance, and drawbridge operations.

Major Budget Changes

Salaries & Employee Benefits

	\$247,058	Salary and benefits adjustments.
>	\$258,938	Increase in contributions toward the unfunded retirement liability at 5%
>	\$108,728	Add a Management Analyst.

- > \$54,528 Increase in extra-help.
- > (\$68,707) Delete a vacant Maintenance Worker position.

Services & Supplies

> \$57,453	Increase in radio maintenance.
> \$38,000	Increase in District drainage costs.
> (\$295,098)	Decrease in Workers' Compensation and Casualty insurance costs.
> (\$147,375)	Decrease in capital lease costs.
> (\$70,000)	Decrease in plant mix and sand costs.
> (\$50,000)	Decrease in rents and leases equipment.
> (\$42,967)	Decrease in fleet services costs.
> (\$35,000)	Decrease in parts and equipment repair costs.
P. I.A. (

Fixed Assets

	\$600,000	Vacuum truck.
\triangleright	\$100,000	Changeable message boards (4).
\triangleright	\$70,000	Tilt trailers (2).
\triangleright	\$30,000	Forklift.

3030105000—Public Works-Road Maintenance Roads & Facilities

Expenditure Reimbursements

> (\$10,000) Decrease in reimbursement from Solid Waste Enterprise Fund.

> (\$3,000) Decrease in reimbursement from Special Districts.

Program Discussion

The 2017-2018 Road Maintenance budget totals \$16,778,507 which is an increase of \$1,007,207 from 2016-2017. This change reflects salary and benefits adjustments, additional retirement contributions, the addition of a Management Analyst offset by the deletion of a vacant Maintenance Worker position, and increases in extra-help and purchases of fixed assets/heavy equipment, offset by decreases in allocated insurance costs and equipment leases.

The Road Maintenance Division is primarily funded from State gas tax revenues, which have not increased in several years. Recent legislation will increase this revenue, but until additional revenue is received, the Road Maintenance Division will continue to focus on essential safety and system preservation services, with levels of service for the following functions reduced:

- > Roadside vegetation control
- > Shoulder maintenance
- > Non-emergency tree inspections

Replacement of aging, inefficient, and environmentally non-compliant heavy equipment began in 2011-2012, using lease-purchase financing. The lease-purchase equipment replacement program was continued through 2013-2014. Since 2014-2015, sufficient funds have been accumulated and the Department has been able to purchase replacement equipment without incurring the financing costs.

The 2017-2018 recommended budget includes the replacement of the following equipment at an estimated cost totaling \$1.2 million:

- Patch trucks (3).
- •> Tree chip truck.
- > 3-Axle dump trucks (2).

Fleet Services will purchase the replacement equipment from Fleet Services' Replacement Reserve. This approach allows the Road Fund to pay Fleet Services the cost of utilizing the equipment, including maintenance and depreciation charges, so that sufficient funds can be accumulated to replace the equipment once they reach the end of their useful life. In addition, the following new equipment, totaling \$800,000, will be purchased and funded directly by the Road Fund:

- > Vacuum truck.
- > Changeable message boards (4).
- > Equipment tilt trailers (2).
- ➤ Forklift.

	Workload Data				
		——Actual—	Est./Act.	Projected	
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Maintenance Restoration (miles)	5	4	7	7	7
Chip-Sealing (miles)	. 126	149	145	194	144
Shoulder Weed Control (miles)	47	67	67	. 85	85
Shoulder Maintenance (miles)	150	193	150	204	207
Traffic Sign Maintenance (each)	7,357	9,214	8,982	9,600	10,400
Pavement Striping (miles)	1,427	1,726	1,692	1,700	1,750
Pavement Legends (each)	4,766	5,656	7,021	7,000	7,000
Raised Pavement Markers (each)	32,933	40,889	55,941	40,000	40,500
Tree Maintenance (each)	3,353	3,400	3,290	3,300	3,100
Roadside Mowing (miles)	1,250	1,250	835	930	955
Sidewalk Repair (square feet)	5,310	5,243	4,575	6,821	5,200
Crack Seal (miles)	NA	51	37	0	45

2023060000—Public Works-Water Resources

Roads & Facilities

Kris Balaji, Public Works Director

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,009,644	\$1,066,881	\$1,147,233	\$1,147,233	\$80,352
Services & Supplies	287,693	326,569	449,652	449,652	123,083
Total Expenditures	\$1,297,337	\$1,393,450	\$1,596,885	\$1,596,885	\$203,435
Expenditure Reimbursements_	(1,297,337)	(1,393,450)	(1,596,885)	(1,596,885)	(203,435)
Total Appropriations	\$0	\$0	\$0	\$0	\$0
Earned Revenues by Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	8.0	8.0	8.0	8.0	0.0

Purpose

The Water Resources Division performs regional water resources planning and project development, provides technical and administrative support to Delta-related activities, and administers the National Pollutant Discharge Elimination System Municipal Stormwater Program. Costs are reimbursed from Water Investigation Zone 2, Mokelumne River Water and Power Authority, Eastern San Joaquin County Groundwater Basin Authority, County Service Area 54, and the Delta Activities budget.

Major Budget Changes

Salaries & Employee Benefits

> \$44,688	Salary and benefits adjustments.
> \$35,664	Increase in contributions toward the unfunded retirement liability at 5%.

Services & Supplies

> \$123,541 Increase in allocated service department costs.

Expenditure Reimbursements

> \$303,435	Increase in reimbursement for services.	or
> (\$50,000)	Decrease in flood management contribution to ground water monitoring costs.	

> (\$50,000)

Decrease in staff time charged for Delta Activities services.

Program Discussion

The 2017-2018 recommended budget for Water Resources totals \$1,596,885 which is an increase of \$203,435 from 2016-2017. This change is primarily due to salary and benefits adjustments and increases in allocated service department costs. Balances are carried in Special District Funds.

In 2017-2018, the Water Resources Division will continue to implement the goals and objectives set forth by the Board of Supervisors in the adopted 2015 Strategic Plan to Meet Water Needs and Priority 5 of the Board's Three Year Board Strategic Priorities adopted in 2016: "Stay informed and proactive in dealing with water issues". The Division administers the National Pollutant Discharge Elimination System (NPDES) Municipal Stormwater Program, which is mandated by State and Federal statutes and regulations. To fulfill the goals, objectives, mandates and priorities referenced above, the Division provides technical and administrative support for a number of stakeholder driven programs in which San Joaquin County is an active participant or serves in a lead role. The Division serves as a primary staff support to the following governing bodies; the Eastern San Joaquin County Groundwater Basin Authority Board of Directors and Coordinating Committee, the Sustainable Groundwater Management Act Work Group (SGMA Work Group) and Ad Hoc Technical Review Committee, the San Joaquin County Flood Control and Water Conservation District Advisory Water Commission, and newly formed Eastern

2023060000—Public Works-Water Resources Roads & Facilities

San Joaquin Groundwater Authority which was created to tackle statutory requirements mandated by the Sustainable Groundwater Management Act of 2014 (SGMA). Costs for these efforts are reimbursed from the San Joaquin County Flood Control and Water Conservation District, Water Investigation Zone 2, Mokelumne River Water and Power Authority (MRWPA), Groundwater Basin Authority (GBA), County Service Area 54 (CSA 54), and the Delta Activities budgets. Activities associated with each of these budgets, including the use of State grants, are described in more detail below.

Delta Activities

The Delta continues to be a County priority. Continuing efforts will include: advocating for County positions, responding to proposed legislation, building and participating in coalitions, communicating County positions through media and other outreach avenues, and coordinating with various County water and Delta interests, and continued legal action which increased in 2016-2017. The Bay Delta Conservation Plan (BDCP) and the Twin Tunnels have been proposed to meet the co-equal goals of a healthy Delta ecosystem, and reliable water supplies for export interests of the State Water and Central Valley Projects. In spring 2015, the Governor announced that the BDCP would be going through a transformation no longer pursuing long-term endangered species take permits thereby reducing the number of acres slated for habitat restoration, while still pursuing the Twin Tunnels. Impacts to the County result in loss of agricultural land for habitat restoration and the Twin Tunnels diverting fresh water flows around the Delta.

Since the passage of the 2009 Comprehensive Water Legislative Package, Delta-related activities have increased to ensure that the County's interest and established positions are well represented amongst local, regional, Statewide, and national agencies, coalitions, and legislative bodies.

State agency and water contractor activity levels on Water Fix and EcoRestore are expected to increase into 2017-2018, as the Governor nears the end of his term.

The County continues to participate in the Delta Counties Coalition (DCC), comprised of Contra Costa, Sacramento, Solano, Yolo, and San Joaquin counties. The DCC was formed to advocate with one voice on behalf of the affected local governments and the four million residents of the Delta. The DCC continues to cooperatively work through common issues such as governance, land use, water supply, and quality impacts to Delta communities.

The County, its seven cities, and other local interests, have reinvigorated the greater San Joaquin County community's desire to defend local interests in the Delta. The Board has provided significant leadership to the DCC and other Delta-related activities.

Water Investigation Zone No. 2 Successor Program

The Board, acting as the Board of Supervisors of the San Joaquin Flood Control and Water Conservation District, established the Water Investigation Zone 2 (Zone 2) Water Protection and Development Fee. The Zone 2 funding mechanism is a Countywide property-related fee for water service. The fee is restricted in its use and must specifically carry out the goals and objectives set forth in the 2015 Strategic Plan to Meet Water Needs. which includes the following:

- > Protect and preserve existing water rights and area of origin rights.
- ➤ Manage groundwater in Eastern San Joaquin County.
- > Protect Delta water resources common pool.
- > Maintain existing and develop new water supplies to meet southwest County water needs.
- Develop funding programs to meet water supply needs.
- > Support water conservation programs.

The specific projects and initiatives supported by Water Investigation Zone 2 include:

Zone No. 2 Administration

The renewed Zone No. 2 fee has been administered by the Water Resources Division since its passage on May 19, 2015. Administrative activities include the calculation of the annual fee for approximately 220,000 parcels County wide, the transmittal of the calculated fee and parcel apportionment to the Treasurer-Tax Collector for placement on annual County tax bills, mailing of required annual notices to all parcels, and to answer questions from the general public on the Zone No. 2 fee.

Following the protest hearing process required by State law, Zone 2 rates and fees were approved by the Board on May 19, 2015 with the option of an annual escalator tied to the Bay Area Consumer Price Index-U, not to exceed 3% through 2019-2020. The Board approved the maximum rate increase of 3% for 2016-2017. Based on maximum allowable rate increase of 3% staff again recommends this to the Board for the 2017-2018 Budget.

Sustainable Groundwater Management Act (SGMA)

The SGMA establishes a State-mandated framework for sustainable management of groundwater supplies by local authorities with State intervention, should certain man-

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Roads & Facilities

dates not be met by the established timeline. The Act requires the formation of a local Groundwater Sustainability Agency (GSA) by 2017, and a Groundwater Sustainability Plan (GSP) by 2020 for medium and high priority basins in critical groundwater overdraft. The Eastern San Joaquin basin is designated as high priority and critically overdrafted. The Act also requires management of groundwater basins and provides GSAs with the authority to collect fees and conduct enforcement actions.

The County was awarded a \$250,000 grant from the California Department of Water Resources (DWR) to make progress on technical tools related to SGMA implementation in 2016-2017. The grant requires a minimum 50% cost-share, which was funded by Zone No. 2.

Staff is extensively involved in the activities to organize GSAs and develop a governance structure in both the Eastern San Joaquin and Tracy sub-basins. Both basins require additional coordination outside of the County as the basins extend into the adjacent counties of Alameda, Contra Costa, Stanislaus, and Calaveras. The result has been the formation of the Eastern San Joaquin Groundwater Authority, which is a collection of GSAs throughout the Eastern San Joaquin sub-basin who have established a Joint Exercise of Powers Authority (JPA). The County is the administrator of the new Authority and is expected to serve as staff to the Authority until such time as a successor is selected.

Demonstration Recharge, Extraction and Aquifer Management Project (DREAM)

The County and North San Joaquin Water Conversation District, in partnership with Stockton East Water District, Woodbridge Irrigation District and East Bay Municipal Utility District (EBMUD) made significant progress on the development of the DREAM project in 2016-2017. The purpose of the DREAM project is to develop a successful pilot scale groundwater storage project in Eastern San Joaquin County that provides EBMUD with the ability to recover a portion of banked water while providing a measurable benefit to the underlying groundwater basin. On April 11, 2017, the Board granted a Groundwater Export Permit for the DREAM Project with construction and operation to follow in 2017-2018. Water Resources Division staff will continue to support monitoring of recharge and extraction activities for the next five years as the DREAM Project fulfills the term of the export permit.

Eastern San Joaquin County Groundwater Basin Authority (GBA)

The GBA is a JPA formed in 2001 to support the development of locally-supported groundwater recharge projects in Eastern San Joaquin County. Member agencies include

the cities of Lodi and Stockton, California Water Service Company, Stockton East Water District, North San Joaquin Water Conservation District, Central San Joaquin Water Conservation District, South San Joaquin Irrigation District, Woodbridge Irrigation District, the Central and South Delta Water Agencies, and the San Joaquin Flood Control and Water Conservation District. The following are the primary goals of the GBA:

- ➤ Develop and maintain the Eastern San Joaquin County Integrated Regional Water Management Plan (IRWMP).
- > Facilitate the implementation of projects in the IRWMP.
- Apply for grant funding on behalf of member agencies.
- > Develop a strategy for implementation of the SGMA.

In 2015, the GBA convened a workgroup of all SGMA affected parties with the potential to become a GSA under SGMA for the Eastern San Joaquin sub-basin. The SGMA workgroup has an established membership, an adopted charter, and an established ad hoc technical review committee to advise the SGMA workgroup on technical issues related to the development of the GSP. The goal of the SGMA workgroup is to facilitate decisions regarding GSA formation prior to the statutory deadline of June 30 2017, to make progress on a basin-wide governance, and to lay the foundation for the development and adoption of a GSP by the January 31, 2020 statutory deadline. Water Resources staff are also involved in activities to organize GSAs and develop a governance structure in the Tracy sub-basin.

Drought Awareness and Outreach Activities

After four consecutive dry years, Statewide precipitation has risen to above normal levels. The Governor has declared to be permanent many mandatory conservation measures instituted during the drought. Staff will continue to develop and implement appropriate water conservation messaging with an emphasis on seasonal messaging through local media such as television ads, radio spots, printed media, and attend local events to raise awareness of drought conditions and encourage individuals to implement conservation and water savings tips. Also, linkages with watershed based education efforts to increase awareness of water supply, flooding, and storm water runoff quality will also be explored.

MORE WATER Project

The County is working with numerous stakeholders throughout the Mokelumne watershed to develop projects

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with broad-based support under Water Right Application 29835. This application was amended in 2015 and re-submitted to the State Water Resources Control Board (State Water Board), at the direction of the Board of Supervisors.

American River-Freeport Element Project

The County is working to develop access and agreements for seasonal use of the recently completed Freeport Regional Water Project with EBMUD and Sacramento County Water Agency under the County's American River Water Right Application 29657.

National Pollutant Discharge Elimination System Municipal Stormwater Program (NPDES)

The Water Resources Division is responsible for the administration of the County's NPDES Municipal Stormwater Program. The purpose of the Stormwater Program is to promote clean and safe rivers, creeks, and aquifers from pollutants associated with urban stormwater runoff.

CSA 54 was established to fund the NPDES Stormwater Permit program. The Central Valley Regional Water Quality Control Board (Regional Board) has been delegated responsibility from the Federal government for issuing and monitoring municipal stormwater permits. The Water Resources Division must carry out the program requirements and work with the Regional Board on the following objectives:

➤ Manage and improve the quality of stormwater discharges.

- > Develop cost-effective programs for pollution prevention.
- Provide public outreach to encourage residents to implement best management practices for reducing pollutant loads in stormwater runoff.
- Prepare annual reports, including program effectiveness assessments.
- Participate in regional efforts to encourage the Regional Board to allow for cost-effective and practical solutions to be included in future NPDES permits.

As regulations for the management of stormwater quality become increasingly complex and expansive, costs are expected to increase. Increasing CSA 54 assessments will require an affirmative vote of affected property owners, pursuant to Proposition 218 requirements.

The State Water Board adopted a new Statewide NPDES Phase II Permit in 2013 for the unincorporated urbanized areas in and around the cities of Lathrop, Lodi, Manteca, Ripon, and Tracy. The NPDES Phase II mandate is currently funded through a one-time allocation from the Tobacco Settlement revenue dedicated to Delta Activities and from the non-Road Fund General Fund allocation to Public Works. Long-term funding to implement the requirements of the new Phase II Permit must be secured. The County's adopted State Legislative Platform includes support for the exemption of stormwater fees from the Proposition 218 ballot process in a similar manner to water, sewer, and refuse collection services.

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Roads & Facilities

		——Actual		Est./Act.	Projected	
	2013-2014		2015-2016	2016-2017	2017-2018	
Grant Application Submittals	3	2	2	2	2	
Conduct Groundwater Monitoring Investigations	520	950	956	956	960	
Support & Attend Water Resources Related						
Commission, Committee, & Board Meetings	52	104	150	/ 165	170	
Prepare Specified Project Tasks, Technical						
Memoranda, Project Feasibility Analysis,						
Legislative Platforms, & Assessments	85	90	92	95	98	
Manage Water Resources Interaction & Attend						
Meetings with County, State, and Federal Agencies	245	245	315	315	31:	
Review Environmental and Permit Applications	85	85	85	85	8:	
Industrial Site Inspections	19	19	19	19	19	
Commercial Site Inspections	93	95	95	95	9:	
Enforcement Actions	3	3	5	5	4	
Complaint Response	15	(15	15	15	1.5	
Public Outreach Activities	45	35	35	35	40	

Southern Water Internal Service Fund

Roads & Facilities

Monica Nino, County Administrator

Southern Water ISF	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Loan Repayments	\$57,335	\$52,426	\$0	\$0	(\$52,426)
Total Appropriations	\$57,335	\$52,426	\$0	\$0	(\$52,426)
Earned Revenues By Source					
Interest/Rents *	\$1,046	\$0	\$0	\$0	\$0
Charges for Services	612,788	52,426	0	0	(52,426)
Total Revenues	\$613,834	\$52,426	\$0	\$0	(\$52,426)
Revenues Over/(Under) Expenses	\$556,499	\$0	\$0	\$0	\$0

Purpose

The Southern Water Internal Service Fund provides an accounting of depreciation and interest payments due to the Capital Outlay Fund for prior capital improvements to the Southern Water System. Effective July 1989, the City of Stockton assumed operation and maintenance of the Southern Water System. These payments are collected by the City of Stockton as part of the service charges to its customers.

Program Discussion

The Southern Water System was previously operated and maintained by the Public Works Utility Districts Division. The System continues to provide potable water and fire protection for the Stockton Metropolitan Airport, Air Metro Industrial Park, and surrounding Airport facilities. It also serves San Joaquin General Hospital, the County Jail Complex, the Juvenile Justice Center, a migrant labor camp, and other facilities in the area collectively referred to as the Mathews Road Complex.

In May 1989, an agreement was executed between the City of Stockton and San Joaquin County for City operation of the Southern Water System. Under the terms of the

agreement, the City has the right to use the facilities of the System to supply and transport water to City service areas. In consideration for this right, in addition to supplying water to Southern Water System customers at City water rates, the City provided much needed capital improvements at no cost to the County. These improvements included a second transmission line between the Airport facilities and the Mathews Road Complex, production and storage facilities, and a pipeline to the Stockton East Water District treatment plant.

A portion of the water rate for the System is for repayment of funds advanced from the Capital Outlay Fund for prior System improvements. The City collects an appropriate surcharge on its rates to fund the repayment to the County. Payments amortized over a 30-year period were initiated in 1987-88 with a scheduled final payoff of \$52,426 in June 2017.

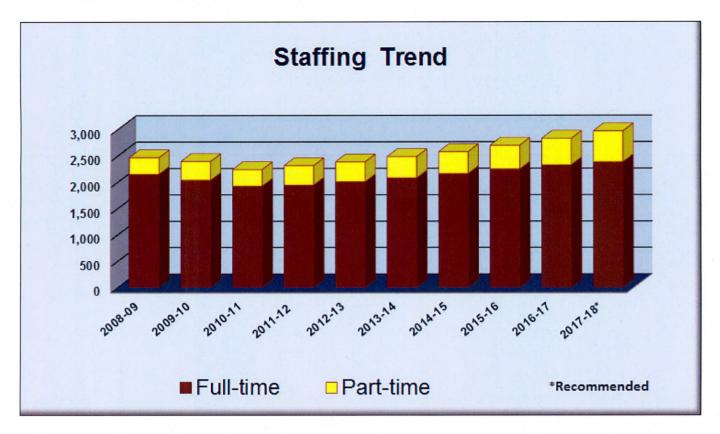
The repayment of funds from the City of Stockton to the County will be completed in 2016-2017. There remains a residual fund balance of \$539,293 as of April 30, 2017. At this time there are no planned expenditures for 2017-2018. The Public Works Department will work with the City of Stockton to determine future capital needs and improvements the County may be obligated to complete for the Water System.

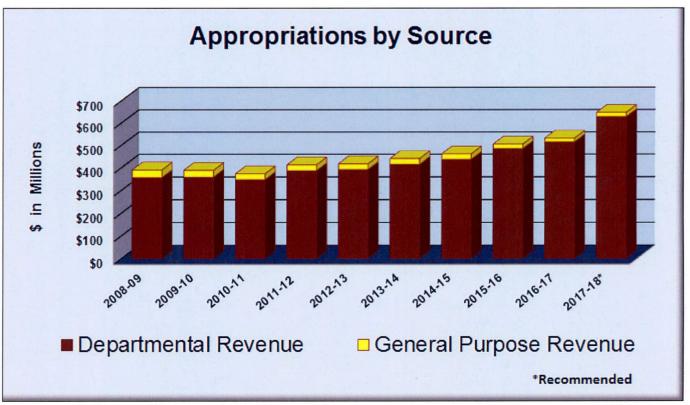


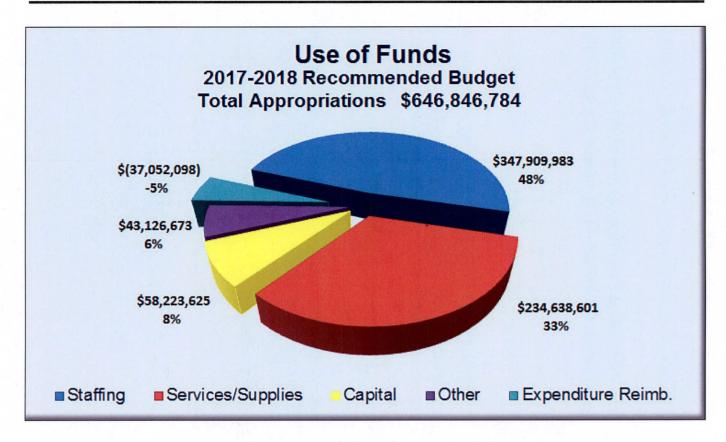
Health Services Appropriations

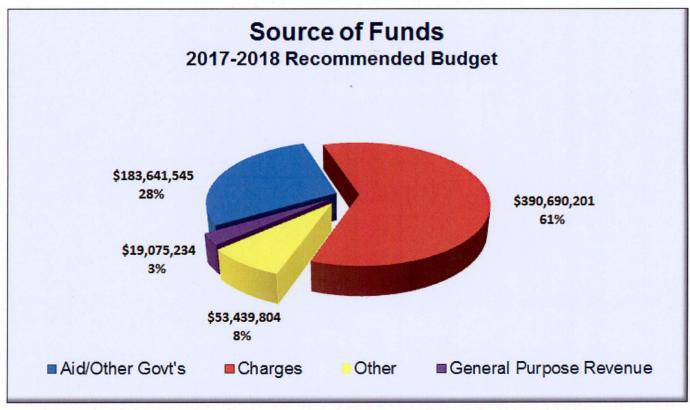
		Page Number	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease)
4040300000	Mental Health Pharmacy	F-9	\$10,400,344	\$9,354,510	\$9,354,510	(\$1,045,834)
	Mental Health Services	F-11	108,161,753	127,009,041	127,009,041	18,847,288
4040600000	Substance Abuse Services	F-17	20,302,855	21,654,784	21,654,784	1,351,929
4041000000	Public Health Services	F-20	28,755,597	31,082,358	31,082,358	2,326,761
4041200000	Public Guardian/ Conservator	F-25	1,514,867	1,594,127	1,594,127	79,260
4042000000	Environmental Health	F-36	8,834,502	9,172,694	9,172,694	338,192
4049100000	Children & Families Program (First 5)	F-42	1,392,593	1,475,194	1,475,194	82,601
4049400000	Operating Transfer to Health Care Services	F-46	33,422,913	33,545,646	33,545,646	122,733
4049500000	Health Care Services Administration	F-28	3,061,635	3,552,295	3,552,295	490,660
4049600000	Whole Person Care Program	F-31	0	7,000,000	7,000,000	7,000,000
	Hospital Enterprise Fund	F-48	289,734,988	366,868,800	366,868,800	77,133,812
	Solid Waste Enterprise Fund	F-55	25,953,151	34,537,335	34,537,335	8,584,184
	Total - Health Services		\$531,535,198	\$646,846,784	\$646,846,784	\$115,311,586

Health Services Statistical Summary









	2015-2016		2017-2018	2017-2018	Increase/
	Actual	Approved	Requested	Recommended	(Decrease)
Expenditures					
Salaries & Benefits	\$92,812,706	\$110,356,297	\$124,661,028	\$124,058,383	\$13,702,086
Services & Supplies	71,733,506	92,879,030	109,574,457	109,574,457	16,695,427
Other Charges	1,550,298	2,566,932	3,741,709	3,741,709	1,174,777
Fixed Assets	956,240	5,600,974	2,208,772	2,208,772	(3,392,202)
Operating Transfers Out	50,000	0	5,250,000	5,250,000	5,250,000
Total Expenditures	\$167,102,750	\$211,403,233	\$245,435,966	\$244,833,321	\$33,430,088
Expenditure Reimbursements	(19,441,292)	(28,754,551)	(31,691,778)	(31,691,778)	(2,937,227)
Total Appropriations	\$147,661,458	\$182,648,682	\$213,744,188	\$213,141,543	\$30,492,861
Earned Revenues By Source					
Licenses/Permits/Franchises	\$633,099	\$797,620	\$852,184	\$852,184	\$54,564
Fines/Forfeitures/Penalties	1,699	452,000	352,000	352,000	(100,000)
Interest/Rents	26,484	12,000	36,000	36,000	24,000
Aid from Other Governments	72,184,287	90,743,795	111,299,064	111,299,064	20,555,269
Charges for Services	58,039,040	63,895,645	68,944,105	68,944,105	5,048,460
Miscellaneous Revenues	1,309,313	1,261,528	1,058,303	1,058,303	(203,225)
Operating Transfers In	3,188,105	2,863,684	5,407,960	5,407,960	2,544,276
Fund Balance	(6,817,473)	0	(875,000)	(875,000)	(875,000)
Total Revenues	\$128,564,554	\$160,026,272	\$187,074,616	\$187,074,616	\$27,048,344
Net County Cost	\$19,096,904	\$22,622,410	\$26,669,572	\$26,066,927	\$3,444,517
Allocated Positions	932.0	972.0	979.0	972.0	0.0
Temporary (Full-Time Equivalent)	178.5	188.0	205.3	206.3	18.3
Total Staffing	1110.5	1160.0	1184.3	1178.3	18.3

This is a summary of the budgets administered by the Director of Health Care Services (HCS), including:

пес	tor of Health Ca	ire services (ACS), including.
\triangleright	2021201000	Alcohol/Drug Alternative Program
\triangleright	2022621000	Correctional Health Services
	4040300000	Mental Health Pharmacy
\triangleright	4040500000	Mental Health Services
\triangleright	4040600000	Substance Abuse Services
\triangleright	4040700000	Behavioral Health Administration
\triangleright	4041000000	Public Health Services
\triangleright	4041200000	Public Guardian/Conservator
\triangleright	4041800000	Emergency Medical Services
	4045415000	California Children's Services
\triangleright	4049500000	HCS Administration
	4049600000	Whole Person Care Program
\triangleright	5055600000	Veterans Services Office

Board Strategic Priorities 2016-2017 Through 2018-2019

Ensure Fiscal Responsibility

The HCS Agency continues to assess and monitor potential impacts to health care services resulting from possible changes to the Affordable Care Act. Based on still-evolving proposals circulating at the Federal level, the rapid expansion of health coverage experienced over the past few years could be reversed, thus impacting the County's financial ability to provide mandated health services to the medically-indigent population. HCS Administration, in coordination with San Joaquin General Hospital (SJGH) and the Human Services Agency, will make recommendations as necessary regarding potential implications of the various legislative proposals.

HCS will continue to explore opportunities presented through participation in the Drug Medi-Cal Organized Delivery System (DMC-ODS) Waiver Pilot program. DMC-ODS seeks to provide counties with the tools to control costs associated with the 2011 Realignment of DMC, especially in the rapidly growing area of Narcotic Treatment Programs. DMC-ODS will also provide the ability to draw down additional Federal funds to support residential treatment programs.

HCS divisions continually seek to maximize State and Federal funding in order to provide services to clients, thereby reducing demands on the County's General Fund. Grants and community support are also leveraged to sustain programs in an effort to minimize County costs and/or impacts on service delivery.

Promote Good Governance and Increase Organizational Capabilities

In conjunction with SJGH, HCS will continue to oversee, develop, and operate the Federally Qualified Health Center Look-A-Like (FQHC-LAL) primary care clinics branded as the San Joaquin County Clinics (SJCC). HCS provides administrative support for the SJCC Community Board, directs the completion of Annual Renewal of Designation and Uniform Data System reporting needs of the FQHC-LAL, and serves as the County point of contact for State and Federal agencies. Behavioral Health Services (BHS), will provide Integrated Behavioral Health staffing and programmatic development to the FQHC-LAL clinics and additionally assist SJGH in meeting Medicaid objectives in the areas of improved perinatal care, ambulatory care redesign (primary care), and complex care management for high-risk medical populations.

Both the HCS and BHS Directors maintain seats on the San Joaquin Community Health Information Exchange (HIE) Board of Directors, the non-profit corporation established to develop and implement technology and create pathways to share medical information between safety net providers. Work efforts have now expanded access to other entities within San Joaquin, Stanislaus, and Merced counties. In coordination with the Whole Person Care (WPC) Program, the HIE will be expanding functionality for real time care coordination and population health management.

The Emergency Medical Services (EMS) system is the ultimate safety net for persons experiencing acute illness or injury, or requiring immediate access to medical care. EMS regularly collaborates with other County departments and external organizations to ensure the ability of the System to meet the needs of all of the County's citizens and visitors. EMS maintains an active and up-to-date website to keep the public informed of EMS services and activities, and also uses electronic messaging to keep

system personnel and providers informed of important information. Social media such as Facebook and Twitter are also utilized to enhance communication with both system stakeholders and the general public.

BHS continues implementation of its Integrated Information System Infrastructure Project, funded by the Mental Health Services Act (MHSA). This system will modernize and transform clinical and administrative information systems to improve quality of care, operational efficiency, and cost-effectiveness; ultimately improving the quality of care and health outcomes for County residents. More timely and accurate revenue data will also assist BHS to better match the costs against future revenue projections.

Public Health Services (PHS) works closely with other County departments and with other entities and residents on ways to improve opportunities for disadvantaged and distressed communities. Whenever possible, PHS strives for a "Health in All Policies" approach that calls for public health professionals to work with many partners, such as law enforcement, transportation officials, environmentalists, educators, community service providers, faith-based organizations, and resident grassroots leaders who can help communities make healthier choices.

Improve Public Safety and Enhance Overall Criminal Justice System

The HCS Agency is the lead entity and single point of contact with the California Department of Health Care Services for San Joaquin County's Whole Person Care (WPC) Program. WPC is a component of California's Section 1115 Medicaid Waiver that intends to provide more integrated care coordination for the highest-risk and most vulnerable Medi-Cal beneficiaries across the health, behavioral health and social services systems. HCS collaborates with other County departments, the Health Plan of San Joaquin (HPSJ), and relevant community-based organizations to target services toward three Medi-Cal populations: 1) over-utilizers of emergency department services; 2) individuals who have a mental health and/or substance use disorder; and 3) individuals that are homeless or at risk of homelessness upon release from the County Jail, psychiatric health facility or hospital. The Program will also expand the utilization and functionality of the HIE. WPC services could potentially be leveraged by additional funding from a Proposition 47 grant and MHSA funds that would provide withdrawal management services and an innovative housing program. WPC will help to improve public safety and assist in enhancing the overall criminal justice system by helping to reduce recidivism.

In May 2016, the Board of Supervisors adopted a resolution in support of the "Stepping Up" Initiative. This national initiative is designed to help advance counties'

Summary

Health Services

efforts to safely reduce the prevalence of individuals with mental illness in jails. Following adoption, HCS began facilitating monthly meetings with numerous law and justice partners, providers, and other key stakeholders to create partnerships and lead in the implementation of innovative and proven practices that can safely divert individuals with mental illness away from the criminal justice system and into community-based treatment, thus helping to improve public safety. In January 2017, a delegation attended the California Stepping Up Summit and a grant proposal was submitted in February 2017 seeking an expert consultant to lead the County through a structured sequential intercept mapping process. HCS will advise the Board on the outcome of the grant proposal.

HCS is active in a wide variety of collaborative efforts throughout the County that improve public safety. The Alcohol/Drug Abuse Prevention (ADAP) Program collaborates with the Superior Court to provide substance use disorder education to low-level offenders awaiting trial, in lieu of incarceration. This Program serves the community by opening jail space for more serious and violent offenders. For participants who are employed or attending school, ADAP allows for continuity and stability by providing evening hours so participants may maintain these pro-social activities. Community members in the process of recovery have a positive impact on the community when employed or attending school and maintaining their family roles, thereby decreasing their utilization of expensive services, such as emergency room usage, hospitalizations, Child Protective Services, and the criminal justice system.

Safe and affordable housing is instrumental in assisting individuals to recover from mental health and substance use disorders and to reduce recidivism among offenders. In accordance with the County's Strategic Priorities on Homelessness, BHS is planning to propose the use of MHSA and "No Place Like Home" grant funds to increase the availability of both transition and permanent supportive housing. The HCS Director, along with numerous staff from BHS, Correctional Health Services (CHS), and PHS fully participate on the County's Homelessness Taskforce and all sub-committees. The WPC Program will require all participating entities who enroll clients into services to coordinate discharge planning for homeless individuals, including data entry into the Homeless Management Information System. HCS, in coordination with BHS, will form a workgroup in July 2017 to develop the threshold requirements for a No Place Like Home proposal, due in early 2018, which must include a local Continuum of Care Plan, a County Homelessness Plan, and MHSA Plan amendments which will be subject to public input and approval.

Mental Health Services (MHS) provides Crisis Intervention Training to law enforcement organizations on a

quarterly basis. This program aims to increase understanding of mental illness and to improve outcomes when there are interactions between law enforcement and people experiencing mental health difficulties. The collaborative efforts of MHS aim to provide the best level of care to those with serious mental illness, while working to reduce stereotypical stigma.

Promote Economic Development

The HCS Director participates in the iHub San Joaquin representing the Health Care focus area and the promotion of economic development and health care technology innovation.

EMS estimates that ground ambulance transport alone generates an estimated \$44 million in annual economic activity in the County. EMS includes provisions in its ambulance contracts to reimburse ambulance services for medically-indigent persons and correctional healthcare patients at State Medi-Cal reimbursement rates. These provisions result in an annual savings of approximately \$555,000 to the County General Fund through the reduced rates charged to the County for CHS and Medical Assistance Program (MAP) patients. In 2017-2018, EMS will work to quantify the annual economic activity generated throughout the EMS system including trauma centers, specialty care centers, and other related services.

According to the State Department of Veterans Affairs, the County Veterans Services Office (CVSO), obtained new and increased monthly cash benefits from the United States Department of Veterans Affairs (USDVA), in the amount of \$641,403 during 2015-2016. On an annualized basis, this amounts to more than \$7,696,836 in new benefit payments. In addition, the CVSO obtained \$5,434,791 in one-time benefits, which consists of single and retroactive payments received by veterans or their dependents. With a Net County Cost of \$256,499 for 2017-2018, the CVSO provides significant financial benefits to the County.

HCS sponsors the Community Health Leadership Council which will be engaged with San Joaquin Delta College to form a San Joaquin Area Health Sector Partnership this summer to promote the development of additional allied health career pathways.

Stay Informed and Proactive in Dealing with Water Issues

HCS, through participation by EMS on the County's Drought Taskforce, works collaboratively with PHS, Environmental Health, and the Office of Emergency Services to monitor and stay informed of health impacts for both flooding and drought issues.

Other HCS activities for 2017-2018 include:

Summary Health Services

- Providing leadership and guidance for policy issues and legislation at the State and Federal levels, developing policy papers and legislative positions, and meeting with elected officials regarding legislative and policy goals.
- Assessing and monitoring 1991 Realignment funds (derived from vehicle license fees and State sales tax), which provide funds to support indigent care and mental health services, as well as other major State-funded programs, such as 2011 Realignment, MHSA-Proposition 63, EMS-Maddy Fund, and California Children's Services.
- > Through PHS, work collaboratively with community partners to further the goals outlined in the Community Health Improvement Plan.
- Through BHS, review proposals for expansion of in-County inpatient psychiatric beds in hopes of negotiating a potential contract for Board consideration in late 2017.
- > Through CHS, implement and monitor the State Medi-Cal Inmate Claiming Program.
- Liaison with HPSJ to maximize the use of safety net facilities, including BHS, SJGH and SJCC for the transition of additional Medi-Cal eligible populations into Medi-Cal Managed Care.
- Fund and provide oversight of contract staff for the Community Health Leadership Council (CHLC), which brings together community leaders to plan for health care delivery, health workforce education, and health care access issues.
- ➤ Provide administrative and legislative support for the County VSO and advocacy for expanded Veterans Affairs medical facilities, including helping to coordinate continued development of facilities in French Camp, such as the Community-Based Outpatient Clinics which are scheduled to begin construction in 2018.
- Continue to build partnerships with the County Collaborative Courts for mental health, substance abuse, and veteran clients.

- Through EMS, continue to monitor and support County trauma services and provide technical assistance to SJGH.
- Evaluate and identify opportunities for system integration, facilitate enhanced coordination of care, and identify and enhance opportunities for quality improvement and compliance across the divisions of the HCS Agency and SJGH.
- Continue consolidation of information technology staffing and functionality to provide efficiencies and increased capacity to support technology needs across the HCS Agency.
- ➤ Identify, coordinate, and seek grant funds for medical education, workforce strategies, bi-directional behavioral health and primary care integration, and other expansions of care delivery.
- ➤ Continue to participate in the County's Homelessness Taskforce and subcommittees, and coordinate programs such as WPC and the potential Proposition 47 Homeward Bound project to address the findings of the Taskforce.
- ➤ Participate in the AB 109 Community Corrections Partnership (CCP) to ensure programmatic and legal responsibilities for medical and mental health care for State inmates and newly sentenced offenders in County Jail facilities.
- Participate in the County's PeopleSoft reimplementation executive steering committee.
- Continue to participate in the County's review of and enhancements to emergency operations plans.
- ➤ Work collaboratively with Sheriff and Juvenile Justice/Probation to assure CHS services meet State and Federal statutory and legal requirements.
- Participate as a stakeholder in the Positive Youth Justice Initiative funded by the Sierra Health Foundation; as a member of the Juvenile Justice Coordinating Council, and on the Health Careers Academy advisory council.

Summary

Health Services

Health Care Services - Summary of Net County Cost (2017-2018 Proposed Budget)

Budget	<u>Name</u>	Required Match/ MOE*	Overmatch/ Discretionary	Total Net County Cost	Total Budget (Expenditures)	NCC % of Total Budget
2021201000	Alcohol/Drug Alternative Program	\$0	\$240,592	\$240,592	\$406,005	59.3%
2022621000	Correctional Health Services	0	11,021,924	11,021,924	12,675,198	87.0%
4040300000	Mental Health Pharmacy	. 0	0	0	9,794,645	0.0%
40405000000	Mental Health Services	1,610,759	0	1,610,759	131,450,605	1.2%
4040600000	Substance Abuse Services	379,489	174,786	554,275	24,365,321	2.3%
4040700000	Behavioral Health Administration	0	0	0	13,663,675	0.0%
4041000000	Public Health Services	331,881	8,860,720	9,192,601	27,334,239	33.6%
4041200000	Public Guardian/Conservator	0	928,073	928,073	3,684,193	25.2%
4041800000	Emergency Medical Services	0	645,094	645,094	2,689,005	24.0%
4045415000	California Children's Services	545,334	1,071,776	1,617,110	6,515,419	24.8%
4049500000	HCS Administration	0	0	0	4,658,517	0.0%
4049600000	Whole Person Care Program	0	. 0	0	7,000,000	0.0%
5055600000	Veterans Services Office	0	256,499	256,499	596,499	43.0%
,	Total	\$2,867,463	\$23,199,464	\$26,066,927	\$244,833,321	10.6%

^{*} MOE (Maintenance of Effort)

4049100000—Children & Families Program (First 5)

Health Services

Michael Miller, Human Services Director

Children & Families Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,161,236	\$1,198,894	\$1,297,525	\$1,297,525	\$98,631
Services & Supplies	149,942	193,699	177,669	177,669	(16,030)
Total Appropriations	\$1,311,178	\$1,392,593	\$1,475,194	\$1,475,194	\$82,601
Earned Revenues By Source					
Operating Transfers In	\$1,311,178	\$1,392,593	\$1,475,194	\$1,475,194	\$82,601
Total Revenues	\$1,311,178	\$1,392,593	\$1,475,194	\$1,475,194	\$82,601
Net County Cost	\$0	\$0	. \$0	\$0	\$0
Allocated Positions	8.0	9.0	9.0	9.0	0.0

Purpose

The San Joaquin County Children and Families Program was created following voter approval of the Children and Families Act of 1998 (Proposition 10) for purposes of "promoting, supporting, and improving the early development of children from the prenatal stage to five years of age."

Funding is provided through excise taxes collected by the State on tobacco products. San Joaquin County receives approximately \$8.0 million annually into the County's First 5 San Joaquin Trust Fund #20491 that was established in 1999. Monies are to be expended in accordance with a strategic plan prepared by the Children and Families Commission and are contained in a separate budget not governed by the Board of Supervisors. Members of the Commission are appointed by the Board. This budget (#20041) funds staffing and administrative support only and is fully reimbursed from Trust Fund #20491.

Major Budget Changes

Salaries & Employee Benefits

> \$59,583	Salary and benefits adjustments.
> \$39,048	Increase in contributions toward the

Services and Supplies

>	\$2,200	Increase in professional services for maintenance of information systems network.
\triangleright	\$1,067	Increase in rent.
>	(\$14,251)	Decrease in membership dues for First 5 California moved to First 5 Commission Fund 20491 as a direct charge.
>	(\$4,356)	Decrease in leases for computer equipment and software through the PC replacement program.
>	(\$2,085)	Decrease in professional services costs based on actual experience.
>	\$2,217	Cost Allocation Plan adjustment.
Reve	enues	
>	\$82,601	Increase in First 5 California, Cal-WORKs, and California Department of Health Care Services funding.

Program Discussion

The recommended 2017-2018 budget for the Children and Families Program (First 5 San Joaquin) totals \$1,475,194, which is an increase of \$82,601 from 2016-2017 mainly due to salary and benefits adjustments and increases in contributions toward the unfunded retirement liability,

4049100000—Children & Families Program (First 5) Health Services

offset by shifting cost of membership dues to the Trust Fund.

New funding was awarded to First 5 San Joaquin in the amount of \$2.4 million for 2016-2020 by First 5 California for the Improve and Maximize Programs so All Children Thrive (IMPACT) grant, to address child care quality issues in the community. For 2017-2018, year two of the grant, the budgeted amount for this program is \$592,171, which is unchanged from the amount budgeted in 2016-2017. These funds are budgeted to offset salaries for two existing Contracts Analyst positions. Duties include but are not limited to, administrative work, assessments of environment and teacher child interaction, coaching, technical assistance and training to almost 87 child care providers. Any unspent grant monies will be available for expenditure prior to the end of the grant in 2020. First 5 San Joaquin has also applied for IMPACT expansion funding in the amount of \$126,000 per year for 2017-2020, which supports an additional 36 child care providers.

In 2015-2016, over 18,800 parents and children benefited from First 5 services. Below is a list of services received by the number of children:

	No. of Children	No. of Children
<u>Services</u>	<u> 2014-2015</u>	<u>2015-2016</u>
Health Insurance Screenings	6,137	4,002
Development Screenings	3,219	1,673
Literacy Services	1,426	3,713
Summer Kindergarten Bridge Program	746	1,034
Nutrition & Physical Activity Education	3,231	437
No Cost Preschool	907	855

^{*}Some children and families receive more than one service.

In 2014, First 5 San Joaquin adopted the 2015-2018 Strategic Plan and budget shaped by the fiscal projection that over time revenues will steadily decline due to lower smoking rates and declining birth rates in California. Additionally, the 10-year fiscal plan is updated annually to reflect current and future priority spending trends. With declining revenues to maintain the level of services to the community, leveraging new and existing resources is a priority. Funding for a grant writer to seek additional external funds for programs related to oral health, literacy, and other areas of the Strategic Plan has been set aside by the Commission.

The Commission established two major goals for 2017-2018:

- 1. Ongoing implementation of the Strategic Plan through the renewal of contracts. The renewals will focus on several areas including: special need programs for direct services to assist those children that "fall through the gaps" regarding mandated services; expansion of the Help Me Grow Program (a national program with a goal of offering a comprehensive, coordinated system for the early detection, referral and care coordination of at-risk children to needed services and supports); other policy level work related to infrastructure enhancements to improve local systems of care coordination for children with special health care needs; and other renewals focused on quality preschool, a breastfeeding initiative (addressing policy issues with hospitals), and an evaluation contract.
- 2. Continuation of the CalWORKs Home Visitation pilot program. This program will continue to focus on providing health education, literacy, financial planning and increasing work participation rates for CalWORKs families. This pilot provides for funding in the amount of \$455,862 will also offset First 5 San Joaquin salaries, benefits, training, mileage, and supplies up to three percent of the contracted amount (\$13,676).

In 2016-2017, First 5 San Joaquin applied for a Dental Transformation Initiative (DTI) Local Dental Pilot Program (LDPP) grant from the California Department of Health Care Services to fund a new program to be titled "San Joaquin County (SJC) Treatment and Education for Everyone on Teeth and Health (TEETH)." Funding of approximately \$3.8 million for 2017-2020 was awarded in February 2017. In accordance with the SJC TEETH LDPP plan, First 5 San Joaquin will coordinate and collaborate with agencies to engage in activities, including but not limited to, provision of school based preventive oral health services, improvement of access to oral health care for children through care coordination services, and implementation of school based Virtual Dental Home to bring oral health services to children. This funding will also offset First 5 San Joaquin salaries, benefits, office expenses, and mileage.

In accordance with California State Proposition 10 required results-based accountability, the County and the Commission support an established structure to evaluate funded programs. To address evaluation requirements, a customized database for each of the Commission's funded programs was updated in 2015-2016. Additional staff time for technical assistance at the request of contractors

4049100000—Children & Families Program (First 5)

Health Services

remains a requirement. Local evaluation strategies will also be implemented in 2016-2017 as outlined in 2015-2016 Evaluation Reports and Evaluation Matrix.

Through a broad communications network, strategic partnerships will continue to be used by First 5 staff to educate and engage varying audiences about "key" early childhood issues. Communication strategies include in-person outreach events, special messaging, electronic newsletters to approximately 1,000 partners, media coverage, and hands-on educational materials. First 5 staff will develop strategies to target messaging efforts at preschools, childcare providers, faith-based organizations, communitybased organizations, and other government and non-government agencies. In 2017-2018, joint messaging will continue with University of the Pacific (UOP) and its Beyond Our Gates Initiative for the San Joaquin Reads Campaign. This partnership will provide the community access to important messages, tips and guidance on talking, reading, singing, drawing, and playing with children as the easiest and most powerful ways of helping them grow up smarter, happier, and better prepared for a bright future.

To maintain and extend leadership in the early childhood community, resources will be leveraged with UOP, the University of California, Davis Cooperative Extension, school districts, government agencies, and faith-based organizations. First 5 San Joaquin staff will also continue community endeavors that consist of participation in multiple community consortia:

- ➤ Children's Services Coordinating Commission
- Community Health Improvement Project Planning Committee
- > Community Links
- Council for Quality Education and Care of Children (formerly known as, Local Child Care Planning Council)
- Covered San Joaquin Community Based Organizations Group
- > Early Intervention Services Committees

- ➤ HEAL Collaborative (Healthy Eating Active Living)
- ➤ Healthier Community Coalition
- ➤ Healthy San Joaquin Collaborative
- > Help Me Grow Leadership Group
- ➤ Lucile Packard Foundation San Joaquin County 5C's (California Community Care Coordination Collaborative)
- > Obesity and Chronic Disease Task Force
- ➤ Racial and Ethnic Approaches to Community Health (REACH)
- Regional Quality Rating Improvement System (QRIS) Committee
- > San Joaquin County QRIS Consortia
- San Joaquin Coverage & Health Initiatives Oversight Committee
- > Statewide QRIS

These systems will enable First 5 San Joaquin to maximize efforts to address outcomes in identified areas of need for children and families with minimal funding. Decreased agency costs will be sought through the use of Federal, State, and local agency match funds and shared cost efforts with First 5 San Joaquin partners.

First 5 San Joaquin Trust Fund

The 2016-2017 beginning balance for the First 5 San Joaquin Trust was \$5.3 million. The Commission's 10-year fiscal plan incorporates a draw-down of the trust fund over a multi-year period. Currently, the Commission projects the 2016-2017 year-end fund balance to be approximately \$4.7 million.

4049100000—Children & Families Program (First 5) Health Services

		——Actual—		Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Contract Monitoring	92	104	83	77	75
Value of Contracts Administered	\$8,667,072	\$8,884,000	\$7,747,048	\$7,866,608	\$7,758,438
Number of Children Served	8,156	7,812	11,387	12,000	15,825
Number of Parents Served	8,440	8,038	7,416	8,000	8,000
Pre-school Sites Provided with					
Technical Assistance	27	27	26	26	26
Number of Service Providers					
(hospital, community and					
child care) Provided with					
Technical Assistance	743	600	450	500	525

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$7,108,370	\$7,525,343	\$7,646,716	\$7,646,716	\$121,373
Services & Supplies	1,058,354	1,405,800	1,696,358	1,696,358	290,558
Fixed Assets	49,794	10,000	0	0	(10,000)
Total Expenditures	\$8,216,518	\$8,941,143	\$9,343,074	\$9,343,074	\$401,931
Expenditure Reimbursements	(94,544)	(106,641)	(170,380)	(170,380)	(63,739)
Total Appropriations	\$8,121,974	\$8,834,502	\$9,172,694	\$9,172,694	\$338,192
Earned Revenues By Source					
Aid from Other Governments	\$906,342	\$400,687	\$48,316	\$48,316	(\$352,371)
Charges for Services	5,622,554	5,907,719	6,277,618	6,277,618	369,899
Miscellaneous Revenues	307,014	617,320	789,372	789,372	172,052
Total Revenues	\$6,835,909	\$6,925,726	\$7,115,306	\$7,115,306	\$189,580
Net County Cost	\$1,286,065	\$1,908,776	\$2,057,388	\$2,057,388	\$148,612
Allocated Positions	69.0	65.0	62.0	62.0	(3.0)
Temporary (Full-Time Equivalent) _	0.3	0.9	1.5	1.5	0.6
Total Staffing	69.3	65.9	63.5	63.5	(2.4)

Purpose

The Environmental Health Department (EHD) provides services which protect and enhance public health, well-being, and safety through prevention, education, inspection, and enforcement of State and local environmental laws and regulations.

Board Strategic Priorities 2016-2017 Through 2018-2019

Ensure Fiscal Responsibility

EHD maintains a database that tracks all productive staff time and activities as well as all facility permit fees and hourly rate service revenues. This information is continuously being evaluated to ensure program performance is meeting mandated service levels and revenues are appropriate and sufficient to meet expected costs. This ongoing evaluation process is especially important as many EHD program requirements are constantly changing with the passage of new laws, regulations, and policies.

By Resolution B-90-620, the Board of Supervisors endorsed a policy of full cost recovery for EHD. As such, all EHD fees are evaluated and adjustments proposed as appropriate in order to evolve to a full cost recovery goal for those services where a fee can be charged. For 2017-2018, fee increases of approximately 10% are proposed to offset program costs, including recent salary and benefits increases and the additional retirement liability contribution. These fee increases do not achieve full cost recovery, but are meant to close the gap between program revenues and cost of providing services in a progressive, incremental manner. EHD is participating in a Countywide fee audit with appropriate adjustments to be proposed based on the audit findings.

Promote Good Governance and Increase Organizational Capabilities

EHD provides services that protect public health and the environment in over 25 different program areas that affect much of the community, including individuals, businesses, and other governmental agencies. As many of the activities overlap with activities of other agencies, partnering with these agencies has always been a standard practice. The increased communication and coordination that

4042000000—Environmental Health Health Services

comes with partnering with other agencies results in much better services provided to the community. For example, EHD partners with local fire departments and districts to increase hazardous materials response capabilities, resulting in a more comprehensive response. EHD also works with Public Health Services (PHS) on foodborne illness outbreaks and with the Community Development Department (CDD) and Sheriff's Office (SO) on land use projects and code enforcement issues.

EHD is currently working towards improving public and intergovernmental services through increased technology in the areas of on-line services, including public records access, automated data collection and reporting processes, and mapping and data sharing activities.

Improve Public Safety and Enhance Overall Criminal Justice System

EHD, through all established program areas, works diligently to improve public health and safety. EHD works collaboratively with the SO and CDD's Code Enforcement staff to correct community safety issues like substandard and abandoned housing, surfacing sewage, and abandoned wells. This work fosters cleaner, safer, and healthier neighborhoods, and contributes to the community's overall quality of life.

As a regulatory agency, it is important to conduct enforcement activities in a way that is equitable for businesses, enhances economic activity, and promotes environmental justice. This is accomplished by providing the regulated community with opportunities for education and assistance and by ensuring a "level playing field," where consistent and equal enforcement principles are applied. This balanced enforcement approach minimizes unfair economic advantages for violators at the expense of compliant businesses. EHD works closely with County Counsel and the District Attorney's Quality of Life Unit on enforcement and compliance issues.

Promote Economic Development

EHD contributes to economic development efforts by providing new and expanding businesses with the information and assistance needed to meet regulatory requirements. In addition, EHD has timely permit review, issuance, inspection processes, and can accommodate most business time schedules. EHD also offers local businesses three to four free classes a month in the areas of hazardous waste, hazardous materials, aboveground tanks, and underground tanks. These classes have high attendance rates and generate positive evaluation comments.

EHD endorses a policy of excellence in customer service. This includes representing the County in the best possible way and by conducting activities in a fair, courteous, and respectful manner. This policy is incorporated into the

Department's Standards of Behavior and Standards of Conduct and Performance and is strictly enforced.

Stay Informed and Proactive in Dealing with Water Issues

Through various program activities, EHD performs a major role in the protection of the County's water resources. EHD monitors water resource laws and regulations and works closely with State water agencies, Public Works (PW), and County Counsel on these issues. Programs and responsibilities of EHD in the protection of local surface and groundwater include:

- > Permitting of water well construction, modification, destruction, and associated activities.
- ➤ Lead agency for local voluntary cleanups to ensure protection of public health and protect groundwater sources.
- ➤ Approval of potable water sources for development projects (private systems, small public water systems).
- Regulation of small drinking water systems as delegated by State Water Resources Control Board.
- ➤ Regulation of discharges from on-site wastewater treatment systems in accordance with State Policy and Local Agency Management Plan.
- ➤ Prevention of waste discharges to surface and groundwaters of the County.
- ➤ Notification of water and sewage compliance requirements to land use project applicants.

Major Budget Changes

Salaries & Employee Benefits

> \$345,451	Salary and benefits adjustments.					
> \$223,803	Increase in contributions toward the unfunded retirement liability at 5%.					
> \$79,508	Add an Environmental Health Specialist Trainee.					
> (\$298,867)	Transfer two information technology positions to Information Systems Division.					
> (\$262,694)	Delete two vacant positions.					
> \$25,944	Increase in extra-help to assist with complaint inspections, water sampling, and data entry.					
> \$8,480	Increase in overtime.					

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Health Services

Services & Supplies

> \$305,174	Increase in data processing charges.							
> \$81,700	Increase in hazardous waste disposal costs.							
> (\$44,696)	Decrease in computer equipment and small tools.							
> (\$24,800)	Decrease in software costs.							

Expenditure Reimbursements

\triangleright	\$63,739	Increase in reimbursement from
		PHS for Childhood Lead Poisoning
		Prevention Program.

Revenues

> \$419,965	Increase in hazardous materials permit and service fees.
▶ \$161,235	Increase in reimbursement from Environmental Health Trust Fund.
> (\$190,321)	Decrease in Small Public Water System Program grant.
> (\$161,050)	CalRecycle Waste Tire Enforcement grant not renewed.
> (\$50,066)	Decrease in annual permit and service request fees.

Program Discussion

The 2017-2018 recommended budget for EHD totals \$9,343,074, which is an increase of \$401,931 from 2016-2017. This change represents salary and benefits adjustments, additional retirement contribution, addition of an Environmental Health Specialist Trainee position to assist with inspections, and an increase in hazardous waste disposal costs. Increases are offset by deletion of two vacant positions, an Engineering Geologist and a Hazardous Materials Specialist.

The budget also reflects centralizing technology support functions by transferring two Department Information Systems Analyst positions from EHD to the Information Systems Division (ISD) and corresponding charges from ISD for data processing services. This change will allow for more efficient use of information technology staff and equipment, provide access to the latest technological advances, and completion of priority projects, including website upgrades and on-line access to public records.

Retail Food Program

Under the California Retail Food Code (CalCode), EHD conducts routine, complaint, and plan review inspections at over 3,900 food facilities in the County. These inspec-

tions ensure that mandated food safety controls are in place to protect the public from foodborne illness exposure. This Program is fully staffed and there are no significant changes or budget impacts expected in 2017-2018; however, enforcement activities for illegal, homebased internet food sales have increased and are proving difficult to resolve under the current statutory language.

In addition, pending legislation in the form of Assembly Bill 626 proposes to allow for innovation and incubator business opportunities, but could allow potentially hazardous foods to be cooked and sold from a home kitchen. Home kitchens are typically not designed to safely handle and hold larger volumes of food preparation which could present public health risks. In an effort to protect San Joaquin County consumers, EHD is working with the California Conference of Directors of Environmental Health on measures to ensure the safe production of food from home kitchens, if allowed, and to remove any impediments to successful enforcement and deterrence of unsafe activities in CalCode. New fees and additional staff resources would likely be needed if home based, potentially hazardous food sales are allowed under the new legislation.

Housing Abatement Program

EHD will have attended over 20 Neighborhood Community Center and Neighborhood Watch meetings during 2016-2017, and continues to work closely with CDD and SO to address multi-agency issues at problem sites. In 2015-2016, EHD responded to 471 complaints, including 344 substandard properties, 101 illegally occupied recreational vehicles, and 26 unsecured properties. A total of 60 structures were posted as substandard, 16 were posted as unsafe to occupy, and 15 structures were posted with Notices to Secure. During this time, EHD took action to board and secure three vacant homes at an average cost of \$266 each and demolish two substandard, dilapidated structures at an average cost of \$8,955 each. This Program recovers cost by billing property owners for staff time associated with returning properties to compliance. However, recovering these costs has been problematic, as many property owners are absent or do not pay invoices in a timely manner and costs must be recovered through property tax assessments or collections. As a result, this Program continues to rely significantly on the Department's General Fund allocation, at a projected cost of over \$550,000 in 2016-2017.

Well Systems

During 2016, a total of 776 well and pump permits were issued for domestic, agricultural, industrial, and cathodic protection wells, a reduction of about 28% from 2015. Well permits for agricultural wells went down by 32%, with a total of 92 permits issued. Domestic well permits

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went up by about 35%, with 182 permits being issued during 2016. Of the domestic well permits, 23 were issued to replace older wells that had gone dry. It is not unusual for these older, shallow wells to need replacement, with an average of about 26 well replacements being performed every year.

As the agency responsible for water well permitting, EHD is closely monitoring the activities related to Sustainable Groundwater Management Act implementation and will adjust program resources and processes as needed. EHD is also monitoring new proposed legislation, including Senate Bill 252, relating to additional State-mandated water well permitting and notification requirements, and will continue to work with the County's legislative advocates to promote the maintenance of existing local flexibility and control.

On-site Wastewater Treatment Systems

In June 2012, the State Water Resources Control Board adopted a Statewide Water Quality Control Policy for the siting, design, operation, and maintenance of on-site Wastewater Treatment Systems. This Policy became effective May 2013, and requires local agencies to compile and submit a comprehensive Local Agency Management Plan (LAMP) to the State Regional Water Quality Control Board (RWQCB) for approval in order to continue to implement local sewage standards that differ from those adopted in the Policy. The LAMP for San Joaquin County was approved by the RWQCB in April 2017.

Hazardous Materials Illegal Dumping Cleanup

In 2011, the Hazardous Materials Management Plan (HMMP) and the California Accidental Release Prevention (CalARP) programs were consolidated under the EHD Certified Unified Program Agency (CUPA) when duties were transferred from the Office of Emergency Services. In addition to the mandated-inspection services for these two CUPA programs, the hazardous materials staff also perform non-CUPA related activities of picking up illegally dumped hazardous waste on unincorporated public roadways and any associated minor cleanup. At the time of the transition, the only revenue sources transferred to the EHD were the HMMP and CalARP fees. No funding was provided to cover the costs of the non-CUPA related hazardous waste pickup activity.

In 2015-2016, these activities cost \$355,284 for staff time, equipment, and cleanup costs. With no offsetting revenues, these activities are entirely supported with County General Fund monies. In addition to the monetary cost, these activities divert CUPA staff from performing mandated hazardous materials facility inspections, contributing to the CUPA program inspection deficiency. EHD is working with PW to determine the best way these

road maintenance services can be performed in the future, while minimizing impacts to the EHD budget and mandated program activities. One of several potential changes has already been implemented by utilizing the County's Household Hazardous Waste Facility to assist with waste disposal. This action alone has reduced staff time spent on waste disposal, with an overall projected cost savings of over \$50,000 for these activities for 2016-2017.

Solid Waste Program

Assembly Bill 1826 was passed on September 28, 2014, requiring businesses that generate organic wastes, including food waste and green waste, to separate and recycle these wastes. Currently, there is insufficient infrastructure in place to accommodate this requirement and it is expected that new solid waste facilities, especially composting facilities, will need to come on-line to accommodate the increase in organic waste diversion, requiring EHD Solid Waste staff to perform increased permitting, inspection, and complaint response activities.

Over the next two to five years, EHD will propose annual facility fee adjustments for transfer stations and organic waste facilities based on actual time and activity data to cover inspection-related costs and reduce reliance on landfill tipping fees.

Waste Tire Enforcement Grant

Since 2003, EHD has received a grant from the State Department of Resources Recycling and Recovery (Cal-Recycle) to reimburse costs related to waste tire inspection and enforcement activities. The current grant cycle runs from June 2015 through June 2020. In the past, EHD was reimbursed using the established hourly rate and total staff hours in the program; however, beginning in 2016-2017, the reimbursement method changed and the Department can no longer recover all costs associated with implementing the program. The allowable reimbursement for the first six months of 2016-2017 represented only 32% of EHD costs, with the remaining 68% being absorbed by the Department's General Fund allocation.

EHD is working with CalRecycle to determine if additional costs can be claimed under this grant. However, because program costs cannot be fully reimbursed, program functions and grant revenue have not been included in the proposed 2017-2018 budget. If the reimbursement criteria is revised, EHD will seek Board of Supervisors consideration to resume these activities.

Fee Adjustments

While Board Resolution B-90-620 endorses a policy of full cost recovery for EHD, gaps between program costs and revenues persist. As part of the budget process, and with the Board's policy objective as a target, all EHD fees

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Health Services

were evaluated and adjustments proposed as appropriate. For 2017-2018, an hourly rate and program fee increase of approximately 10% is proposed to offset costs and maintain staffing to complete mandated inspection services. EHD is currently participating in a Countywide fee audit and it is anticipated that recommendations will be provided to reduce the existing gaps between program costs and revenues.

Solid Waste Management Trust Fund

The Solid Waste Management Trust Fund (#13423) maintains reserves required to fund the continued inspection, monitoring and oversight of inactive, closed disposal facilities. Fund balance as of March 31, 2017, was approximately \$2.3 million.

Environmental Health Trust Fund

The Environmental Health Trust Fund (#13424) is used to reimburse costs of compliance training for business and agricultural communities; inspection, response, and enforcement activities; and equipment and resources relating to hazardous materials and hazardous waste programs. Trust revenue is derived from local and Statewide enforcement case fines and penalties. Fund balance as of March 31, 2017 was approximately \$1.6 million. The 2017-2018 budget includes \$751,678 in transfers from the Environmental Health Trust Fund to reimburse eligible costs.

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_	Workl	oad Data ——Actual—	Est./Act.	Projected	
- -	2013-2014	2014-2015	2015-2016	2016-2017	2017-201
Consumer Protection					
Retail Active Facilities/Vehicles	3,533	3,650	3,699	3,931	4,163
Small Public Water Systems	321	340	317	317	31
Public Pools/Spas/Natural					
Bathing Areas	591	619	614	618	62
Dairy Facilities-Milk for Market	111	110	107	104	10
Hazardous Substances Management					
Hazardous Materials Business					
Plan/CalARP	1,034	655	979	1,146	1,19
Hazardous Waste Generators/				,	,
Tiered Permitting	951	343	487	113	1,08
Above Ground Tank Facilities	179	28	52	50	14
Underground Storage-Facilities	252	256	255	255	25
Emergency Response Incidents	266	292	227	236	. 24
Hazardous Waste Illegal	200			_,	
Dumping Incidents	N/A	N/A	159	166	12
Housing Programs					
Substandard Housing Abatement					
Cases	437	466	471	498	49
Land-Use & Liquid Waste					
Land-Use Applications &					
Technical Reports	472	455	454	474	48
Wastewater Facilities/Trucks/					
Chemical Toilets	2,117	1,956	1,660	1,695	1,69
Onsite Sewage System Permits/	•	·	·		
Percolation Tests	448	429	577	612	65
Solid Waste					
Solid Waste Facilities-Active and			•		
Closed	74	87	87	87	9
Medical Waste Facilities	133	59	58	58	5
Groundwater Protection					
Monitor Well/Boring Permits	203	216	253	244	23
Well & Pump Permits	905	1,060	-1,020	1,192	1,20
Total Permits/Facility Inventory	12,027	11,021	11,476	11,796	13,14
Staff Hours	67,747	70,103	69,583	42,688	71,07

4049500000—Health Care Services Administration

Health Services

Greg Diederich, Health Care Services Director

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease)
Expenditures					
Salaries & Benefits	\$2,170,877	\$4,959,699	\$5,930,173	\$5,930,173	\$970,474
Services & Supplies	802,042	1,203,444	1,417,349	1,417,349	213,905
Fixed Assets	3,341	0	0	0	0
Total Expenditures	\$2,976,260	\$6,163,143	\$7,347,522	\$7,347,522	\$1,184,379
Expenditure Reimbursements	(577,762)	(3,101,508)	(3,795,227)	(3,795,227)	(693,719
Total Appropriations	\$2,398,498	\$3,061,635	\$3,552,295	\$3,552,295	\$490,660
Earned Revenues By Source					
Licenses/Permits/Franchises	\$633,099	\$797,620	\$852,184	\$852,184	\$54,564
Aid from Other Governments	971,670	1,171,250	1,301,253	1,301,253	130,003
Charges for Services	314,065	463,800	526,800	526,800	63,000
Miscellaneous Revenues	344,658	124,869	172,749	172,749	47,880
Operating Transfers In	67,251	54,215	54,215	54,215	0
Total Revenues	\$2,330,743	\$2,611,754	\$2,907,201	\$2,907,201	\$295,447
Net County Cost	\$67,755	\$449,881	\$645,094	\$645,094	\$195,213
Allocated Positions	14.0	36.0	36.0	36.0	0.0
Temporary (Full-Time Equivalent)	0.1	0.1	0.0	0.0	(0.1
Total Staffing	14.1	36.1	36.0	36.0	(0.1

Purpose

This narrative includes Health Care Services (HCS) Administration (#4049500000) and Emergency Medical Services (EMS) (#4041800000) budgets.

HCS Administration provides administrative oversight for the HCS Agency, which is comprised of: Alcohol/Drug Alternative Program, Behavioral Health Administration, California Children's Services, Correctional Health Services, Emergency Medical Services, Mental Health Pharmacy, Mental Health Services, Public Guardian/Conservator, Public Health Services, Substance Abuse Services, Veterans Services Office, and Whole Person Care. Funding for HCS Administration is provided through a combination of realignment revenues and reimbursement from various HCS Divisions.

EMS monitors and enforces more than 25 contracts for the provision of Advanced Life Support (ALS) emergency ambulance services, ALS and Basic Life Support (BLS) non-emergency ambulance services, ALS and BLS first

response services, base hospital medical direction, receiving hospital services, trauma services, training programs, and other services. EMS also administers the Hospital Preparedness Program (HPP) grant, which provides funds for disaster planning, including hospital surge capacity, mass fatality management, emergency communications, and advanced registration of medical volunteers. EMS serves as the lead agency for disaster medical planning and coordination for the eleven counties comprising the State Office of Emergency Services Mutual Aid Region IV. In addition to contract monitoring and enforcement, EMS serves as the lead for all Continuous Quality Improvement (CQI) activities throughout the EMS system. EMS maintains an on-call EMS Duty Officer, 24 hours a day, 7 days a week to respond to mutual aid requests, coordinate disaster medical operations, and assist hospitals and providers in managing the EMS system.

EMS funding is provided through the collection of contract revenue, fees, grants, General Fund allocation, accumulated reserves from ambulance performance penalties, and EMS Maddy Fund.

4049500000—Health Care Services Administration Health Services

Major Budget Changes

Salaries & Employee Benefits

\triangleright	\$481,050	Salary and benefits adjustments.					
>	\$179,328	Increase in contributions toward the unfunded retirement liability at 5%.					
>	\$243,523	Full-year cost of two positions added midyear 2016-2017 to support Whole Person Care (WPC).					
>	\$98,441	EMS supplemental and standby pay costs not previously budgeted.					

Decrease in budgeted overtime.

Services & Supplies

> (\$29,918)

	\$139,072	Increase in information technology project costs.
>	\$65,376	Increase in legal, fiscal, and administrative support costs.
>	\$60,000	Increase in costs for EMS Medical Director and Assistant Medical Director due to increased workload.
>	\$29,000	Evaluation costs for San Joaquin General Hospital (SJGH) Trauma Center designation.
>	(\$50,000)	One-time Computer Aided Dispatch vendor support in 2016-2017.
\triangleright	(\$30,064)	Decrease in professional services.

Expenditure Reimbursements

	various HCS divisions due to change in allocation methodology.
> \$246,523	Reimbursement for administrative and technical support for WPC.
> (\$27,044)	Decrease in reimbursement from SJGH for clinic activities.

Increase in reimbursement from

Re

> \$472,549

eve	enues	
\triangleright	\$169,040	Increase in realignment revenue.
>	\$63,000	Increase in Trauma designation contract revenue.
>	\$48,000	Increase in ambulance contract non-compliance penalties.
>	\$47,874	Increase in ambulance permit revenues.
\triangleright	(\$39,037)	Decrease in HPP grant funding.

Program Discussion

Health Care Services Administration

The 2017-2018 recommended budget for HCS Administration totals \$4,658,517, which is an increase of \$862,759 from 2016-2017. This change reflects salary and benefits adjustments, additional retirement contribution, a Department Applications Analyst and a Management Analyst added midyear 2016-2017 for support to the WPC program, and technology-related project costs.

Whole Person Care Program

The HCS Agency is the lead County entity and single point of contact with the State Department of Health Care Services for the WPC program. WPC is an optional component of the 1115 Medicaid Waiver and is intended to coordinate physical health, behavioral health, and social services for vulnerable Medi-Cal beneficiaries who are high users of multiple health care systems and continue to have poor outcomes. The County's WPC program will specifically target Medi-Cal beneficiaries that are homeless or at-risk of homelessness upon release from the County jail, psychiatric health facility, or hospital, as well as high utilizers of emergency department services and individuals with a mental health and/or substance use disorder. WPC funding sources are a combination of Mental Health Services Act, SJGH Enterprise Fund, and Federal monies. Two positions were added midyear 2016-2017 for WPC technology and administrative support.

Stepping Up Initiative

The HCS Agency is also partnering with County departments and other key stakeholders on developing processes and practices to safely reduce the prevalence of individuals with mental illness in jails. This effort is in alignment with the national "Stepping Up" Initiative for which the Board of Supervisors adopted a resolution of support in May 2016 (R-16-80).

The State's discontinuance of the Coordinated Care Initiative, and its impact on the In-Home Supportive Services Maintenance of Effort will result in the loss of growth funds to both the Health and Mental Health Realignment accounts for the foreseeable future, neither of which has kept pace with population growth or inflation. This, in combination with the potential reduction in the Federal Medical Assistance Percentages for the Medicaid expansion population, will lead to severe fiscal uncertainty moving forward. These fiscal events will substantially decrease service capacity at the same time that mental health and substance use treatment services are needed to support the community as well as partnerships with the law and justice system.

4049500000—Health Care Services Administration

Health Services

Emergency Medical Services

The 2017-2018 recommended budget for EMS totals \$2,689,005, which is an increase of \$321,620 from 2016-2017. This change mainly reflects salary and benefits adjustments, additional retirement contribution, and costs for supplemental and standby pay.

In 2017-2018, EMS will continue to monitor implementation of the agreement with American Medical Response (AMR) for emergency ambulance services in greater Lodi, Stockton, and Tracy, as well as the recently revised agreement with Manteca District Ambulance (MDA). Both AMR and MDA's performance requirements include response time standards for Code 3 (red lights and siren) and Code 2 (without red lights and siren), as well as other measures. EMS will continue negotiations to revise, update, and evaluate the exclusive operating area ambulance agreements with Escalon Community Ambulance and the Ripon Consolidated Fire Protection District. EMS will also continue to negotiate service agreements as needed with ALS first response providers, BLS first response providers, and air ambulance service providers.

As mandated by the Health and Safety Code, EMS will continue to monitor system performance and adopt, revise, and implement medical control policies and operational agreements to ensure the provision of pre-hospital patient care services, including working with public providers to enhance access to dispatch data in order to measure the performance and effectiveness of non-transport resources (e.g., EMS Policy 3202). The ability to access and analyze data is essential for determining the impacts of deviations and exceptions to medical control policies.

EMS will begin implementation and enforcement of Assembly Bill (AB) 1129 that requires local EMS agencies to adopt and implement electronic patient care records requirements for all pre-hospital care providers, including BLS fire departments. As part of this implementation and other State requirements, EMS is required to enhance monitoring and oversight of the delivery of BLS service.

Stroke Centers and Trauma System

EMS will continue to design a system of care tailored to patients who have experienced a stroke, including the designation of qualified hospitals as "stroke centers" to focus on rapid identification, treatment, and under specific circumstances, transfer to hospitals outside San Joaquin County. EMS will model development of the stroke system after EMS' successful STEMI (cardiac) system care, allowing all interested hospitals to participate. EMS will continue monitoring and evaluating the County's trauma system including oversight of SJGH's performance as a designated level III trauma center, and adherence to established timelines and benchmarks.

Ambulance Patient Offload Delays

EMS will continue to address the problem of Ambulance Patient Offload Delays (APOD) at receiving hospitals. APOD has caused extensive wait times for arriving ambulance patients, while also negatively impacting the availability of ambulances for emergency responses occurring throughout the County. EMS is adopting technology that will measure APOD and enable real-time tracking of delays by hospitals, ambulance providers, public safety dispatch centers, and other system participants. The passage of AB 1223 imposes a mandate on all local EMS agencies to measure and report APOD to the State EMS Authority.

As the County's lead agency for medical response to multiple casualty incidents, EMS developed a plan in cooperation with law enforcement and fire service agencies for a coordinated response to active shooter events and other tactical situations. This plan was exercised and tested during 2016-2017 as part of an annual Statewide medical/health exercise, and will be tested again in 2017-2018. The overarching goals of the plan are the safety of responders and the rapid assessment, treatment, and transport of patients to trauma centers and receiving hospitals.

Fee Adjustments

EMS is proposing adjustments to fees to address the increased cost of salaries and benefits. In addition, EMS is proposing to change the method of assessing training program fees by replacing the current two-year training program fee with a fee covering the initial cost of processing an application and verifying compliance to State statute, regulations, and policy. EMS is also proposing to set annual monitoring of training programs as a separate fee. This approach is consistent with the recovery of monitoring costs in agreements for emergency ambulance service and trauma centers. Additional revenue generated by proposed fee adjustments is projected at \$4,750 for 2017-2018 and is included in the recommended budget.

Maddy EMS Funds

Maddy EMS funds are generated from court fines, penalties, and forfeitures, and also a portion of violator traffic school fees. Monies collected are distributed by formula for fund administration, to physicians and surgeons for uncompensated emergency services, to hospitals providing disproportionate trauma services, and to other emergency medical services as determined by the County, including capital projects supporting EMS. As of March 31, 2016, Maddy EMS fund balances were:

- ➤ Administration (#20801) \$139,257
- > Physician Services (#20802) \$154,725
- ➤ Hospital Services (#20803) \$361,983
- > Other EMS (#20804) \$1,368,586

Hospital	2015-2016	2016-2017	2017-2018	2017-2018	Increase
Enterprise Fund	Actual	Approved	Requested	Recommended	(Decrease)
Expenditures					
Salaries & Benefits	\$167,867,802	\$185,277,491	\$214,042,096	\$214,042,096	\$28,764,605
Services & Supplies	96,568,356	95,074,876	102,787,783	102,787,783	7,712,907
Other Charges	676,991	527,147	373,868	373,868	(153,279)
Fixed Assets*	8,481,658	8,855,474	49,665,053	49,665,053	40,809,579
Total Appropriations	\$273,594,807	\$289,734,988	\$366,868,800	\$366,868,800	\$77,133,812
Earned Revenues By Source					
Interest/Rents	\$1,197,334	\$1,145,908	\$1,378,629	\$1,378,629	\$232,721
Aid from Other Governments	89,412,648	51,244,996	56,246,167	56,246,167	5,001,171
Charges for Services	228,629,775	274,172,341	286,293,529	286,293,529	12,121,188
Fund Balance	(50,783,003)	(38,966,310)	20,812,422	20,812,422	59,778,732
Total Revenues	\$268,456,754	\$287,596,935	\$364,730,747	\$364,730,747	\$77,133,812
Net County Cost	\$5,138,053	\$2,138,053	\$2,138,053	\$2,138,053	\$0
Allocated Positions	1,193.0	1,240.0	1,297.0	1,297.0	57.0
Temporary (Full-Time Equivalent)	279.7	320.3	388.2	388.2	67.9
Total Staffing	1,472.7	1,560.3	1,685.2	1,685.2	124.9

^{*} Fixed assets amount reflects only depreciation expense in 2015-2016 and 2016-2017.

Purpose

San Joaquin General Hospital (SJGH) and San Joaquin County Clinics (SJCC) provide comprehensive and accessible health care services to citizens of San Joaquin County, specialized health care delivery programs not otherwise available in the community, and organized health care programs and services for public and private organizations. SJGH also provides education and training programs for physicians and paramedical personnel, and initiates and participates in community-wide health care planning. SJGH ensures effective business management, operates in a cost-effective manner, and maximizes collections for services rendered.

California Welfare and Institutions Code Section 17000 mandates the provision of medical care to the indigent population of the County. The Board of Supervisors determines the level of service provided. Although the County is not mandated to own and operate a hospital, once the institution is established, services must be delivered according to various laws and regulations.

Board Strategic Priorities 2016-2017 Through 2018-2019

Ensure Fiscal Responsibility

SJGH continues to achieve positive financial results, with a balanced budget for 2017-2018 that requires only the minimum \$2.1 million annual Maintenance of Effort contribution from the County General Fund. Planned activities over the next three years will continue to provide an excess of revenue over expenses to maintain financial stability while also funding reinvestment and growth.

Anticipated achievement of Level II Trauma Program status will provide SJGH a clinical program that is unique in the County, serves the area residents in an efficient and optimal manner, and reinforces SJGH's position as a valuable community asset.

SJGH's continued expansion of primary care clinics through SJCC, the County's Federally Qualified Health Center Look a Like (FQHC-LAL), will provide growth through a stable funding source. New SJCC locations will

Hospital Enterprise Fund Health Services

provide	a	referral	source	to	SJGH	for	services	that	can
only be	pr	ovided w	vithin ar	ı ac	cute car	e se	tting.		

The continued partnership with the California Department of Corrections and Rehabilitation (CDCR) will allow SJGH to profitably grow this important service line while assisting SJGH in attracting new physicians, nurses, ancillary, and other support personnel to service both CDCR and all community patients.

Promote Good Governance and Increase Organizational Capabilities

SJGH's organizational capabilities will be enhanced through the investment in, and installation of the Cerner and PeopleSoft Health Information System (HIS) and Cerner Electronic Health Record (EHR). The system will help SJGH document care, order tests, and communicate results in a more efficient manner than current manual systems. This investment in technology will have a profound impact on the way work processes are performed and the way health care teams collaborate.

Major Budget Changes

Salaries & Employee Benefits

-	\$10,550,282	Salary and benefits adjustments.	7	Ъ.
	\$10,330,262	Salary and benefits adjustments.	>	\$:
>	\$5,403,573	Increase in contributions toward the unfunded retirement liability at 5%.		\$3
\triangleright	\$1,064,175	Full-year cost of six Staff Nurses		Φ.
	Ψ1,001,175	and two Physical Therapists added	\triangleright	\$4
		midyear 2016-2017.	\triangleright	\$4
×	\$5,590,685	Add 63 new positions.	>	\$4
\triangleright	(\$686,730)	Delete six positions.	>	\$4
×	\$6,842,620	Increase 67.9 full-time equivalent	>	\$4
		(FTE) extra-help.	>	\$4

Services & Supplies

> \$3,974,684	Increase in contract staff costs.
> \$2,396,006	Increase in medical supplies.
> \$1,157,683	Increase in facility and contract equipment maintenance.
> \$746,011	Increase in food costs.
> \$683,713	Increase in minor medical instru- ments for expanded services and new clinic locations.
> \$664,794	Increase in software licenses.
> \$326,581	Increase in data processing charges.
> \$254,000	Increase in utilities costs.

\triangleright	\$144,906	Increase in educational materials.
>	(\$2,699,532)	Decrease in Workers' Compensation, Medical Malpractice, and Casualty insurance costs.

Other Charges

> (\$153,279) Decrease in interest expense.

Fixed Assets

	\$18,700,200	Phase II Hospital building.
\triangleright	\$14,466,187	Health Information System (HIS).
>	\$1,789,898	Medical equipment.
\triangleright	\$1,508,578	Cottage upgrades.
\triangleright	\$1,162,100	Population health analytics.
>	\$1,110,000	Emergency Department expansion and design.
>	\$1,072,358	Phase II Tunnel Repairs.
\triangleright	\$978,916	Nursing call system.
	\$922,500	Cart washer.

▶ \$648,000 Chiller replacement.
 ▶ \$567,000 Radiographic Room.

\$549,316 Outpatient Pharmacy Cleanroom remodel.
 ▶ \$519,750 Radiography equipment.

\$497,900 Cerner Oncology Module.
 \$432,000 Security badge and camera system.
 \$415,000 eConsult platform.
 \$400,000 Inpatient Pharmacy relocation.
 \$400,000 Neurosurgery microscope.

➤ \$400,000 Magnetic Resonance Imaging equipment.

Instrument tracking software.

\$300,000

\$293,600 Cerner Patient Secure System.
 \$213,100 Automation equipment.
 \$200,000 Catheterization Laboratory equipment.
 \$200,000 Non-structural seismic compliance.
 \$167,700 Ultrasound system.

 \$162,000 Computerized Tomography Scanner upgrade.
 \$149,900 Dryer.

> \$134,800 Laparoscopic Simulator.

Hospital Enterprise Fund

Health Services

>	\$125,100	Server Room remodel.
>	\$108,000	Man lift.
Reve	enues	
>	\$8,244,639	Increase in Medicare revenue.
>	\$6,529,000	Increase in Global Payment Program (GPP) funding.
A	\$5,853,045	Increase in Medi-Cal managed care supplemental payment due to anticipated receipt of funding for 2015-2016 and 2016-2017.
>	\$4,061,759	Increase in Medi-Cal revenue.

- (\$3,848,390)Decrease in Assembly Bill (AB) 85 Medi-Cal rate range payments.
- Decrease in grants and other (\$3,428,694) income.
- \$59,665,053 Increase in use of fund balance mainly offsetting appropriation for capital expenditures.

Program Discussion

The recommended 2017-2018 SJGH budget totals \$366,868,800, which is an increase of \$77,133,812 from 2016-2017. This increase reflects salary and benefits adjustments, additional retirement contribution, full-year cost of eight positions added midyear 2016-2017 for the Trauma Program, the net addition of 57 new full-time positions and 67.9 FTE extra-help staff, and increases in professional services. The budget increase also reflects \$49.7 million in capital expenditures anticipated during 2017-2018, including an allowance of \$1.1 million to address unanticipated capital needs during the year. A majority of the capital costs reflect continuing projects previously approved by the Board, such as the Phase II Hospital building and HIS.

The recommended budget adds 63 new full-time positions and deletes 6 positions for a net increase of 57 positions. New positions include:

- Staff Nurse IV (4), Staff Nurse III (6) Assist in meeting mandated staffing ratios and charge nurse requirements.
- > Staff Nurse III Patient services for new Manteca clinic location.
- > Licensed Vocational Nurse Patient care for anesthesiology department.

- > Outpatient Clinic Assistant (6) Daily preparation, maintenance, and completion of patient files at various clinic locations.
- > Office Assistant Specialist (6) Services for new Manteca clinic location, and billing and collection duties for clinics.
- Office Supervisor (2) Patient services for new Stockton clinics (Neurosurgery, Public Health).
- > Clinic Services Coordinator Services for new Manteca clinic location.
- Patient Registration Clerk (7) Assist with patient intake process for hospital and clinics, including new Manteca clinic location.
- Office Assistant (5) Services for new Manteca clinic location, and creating and maintaining scheduling templates for Electronic Medical Records application.
- Business Analyst I (2) Analytical and project management duties for the SJGH Information Systems Department; documentation of workflows and other duties related to implementation of Electronic Medical Records (replaces contract position).
- > Management Analyst II Preparation of physician and other contracts, policies and procedures, and departmental budget monitoring.
- > Central Plant Engineer Provide maintenance support for facility operations.
- Housekeeping Service Worker (2) Facility cleaning services.
- > Hospital Attendant Patient transportation, medical supply movement, and other related duties.
- > Clinical Laboratory Technologist II, Laboratory Assistant II (2) - Additional laboratory support for evening and weekend shifts.
- Radiologic Technologist III (3) Support for Interventional Radiology and Computerized Tomography required for Trauma Center Level II designation (replaces registry staff).
- Respiratory Care Practitioner II (2) Provides respiratory services.
- Physical Therapist, Speech Therapist, Audiologist -Services to support increased workload.
- > Clinical Social Worker III Supervision and support for Social Services Department.
- > Department Applications Analyst IV Laboratory Information Systems Analyst (replaces contract position).

Hospital Enterprise Fund Health Services

- ➤ Credentialing Specialist Verification of staff credentials.
- ➤ Medical Records Technician (3) Reviews clinical documentation to code and charge for services.

Deleted positions include Deputy Director II, Accounting Manager, Patient Registration Clerk, Supply Distribution Technician, Department Information Systems Specialist II, and Information Systems Operations Manager.

Increases in extra-help will address nurse staffing ratios and negotiated coverage requirements; support additional primary care and neurosurgery clinics; accommodate growth in Trauma, Interventional Radiology, Emergency Department, and Stroke Programs; address increased workload in the Neonatal Intensive Care Unit and maternity patient days due to closure of an area hospital's maternity program; and other patient registration, medical records, and support staff needs.

Revenues

The 2017-2018 budget includes \$346.1 million in revenue, including \$1.4 million in anticipated interest earnings and a \$2.1 million contribution from the County General Fund. Projected revenue is \$17.4 million greater than the 2016-2017 adopted budget and reflects increases of \$233,000 in interest income and \$17.1 million in net patient revenue and supplemental funding. Budgeted use of fund balance for 2017-2018 totals \$20.8 million and is comprised of \$49.7 million in estimated capital costs that will be funded by existing reserves, partially offset by net gains from operations of \$28.9 million.

Net patient revenue increases are due to: patient volumes from two new primary care clinics in Stockton and Manteca; expansion of services to serve new Medi-Cal patients; growth in Trauma Program revenues; CDCR services; new neurosurgery and interventional radiology services; and expanded orthopedic and vascular surgery services. The 2017-2018 budget anticipates non-patient funding of \$71.1 million, which represents 20.6% of the Hospital's total projected operating revenue.

Realignment revenue is allocated based on sales tax and vehicle license fees collected by the State. AB 85 legislation allows the State to take 80% of the County's net savings realized from implementation of the Affordable Care Act (ACA) up to the amount of Realignment revenue allocated. As a conservative approach, SJGH assumes 100% of the revenues actually received will be taken back by the State and therefore sets the funds aside as a reserve liability on the balance sheet pending determination of the actual take-back amount. The Realignment revenue for 2017-2018 is estimated at \$19.8 million, of which \$10.5 million will be withheld by the State and the remaining \$9.3 million received will be held as a reserve within the

Hospital Enterprise Fund until the final take-back amount has been determined.

Payer Mix

The 2017-2018 projected payer mix is based on actual experience through December 31, 2016, as follows:

\triangleright	57.2%	Medi-Cal
\triangleright	15.3%	Medicare
\triangleright	16.7%	CDCR
\triangleright	7.5%	Insurance
\triangleright	3.3%	Private Pay and Indigent

For the recommended 2017-2018 budget, an overall 5% price increase will be effective July 1, 2017, for inpatient and outpatient services.

California Department of Corrections & Rehabilitation (CDCR)

SJGH continues to work closely with CDCR for inmates requiring acute care hospitalization. The 25-bed dedicated Medical Guarded Unit (MGU) at SJGH is forecast at 24.7 patients per day, with 20.0 housed in the MGU and 4.7 patients with higher acuity housed in the Intensive Care Unit (ICU) or other inpatient areas. The agreement with CDCR will expire in 2018 and although SJGH anticipates the agreement will be renewed, the State has been reluctant to discuss a renewal term of longer than five years.

Medi-Cal 2020 - 1115 Waiver

The 2015-2020 Section 1115 Medi-Cal Waiver has two components that provide supplemental funding to SJGH: Public hospital Redesign Incentives in Medi-Cal (PRIME) for those patients with Medi-Cal coverage, and GPP for the remaining uninsured.

The PRIME program requires SJGH to achieve specific targets for more than 60 metrics in 9 project areas to take full advantage of the supplemental PRIME funding and optimize patient health outcomes. PRIME funding will decline by 10% in 2018-2019 and an additional 15% in 2019-2020. It is anticipated that PRIME supplemental funding will not be continued in the Waiver negotiated in 2020; however, any such supplemental payments for improved patient care and proper population health management will be through risk-sharing arrangements with Medi-Cal Managed Care Health Plans. The 2017-2018 budget includes \$10.0 million in PRIME funding for SJGH.

GPP, which replaced Disproportionate Share (DSH) and Safety Net Care Pool (SNCP) funding, establishes a Statewide pool of funding for the remaining uninsured. The funding distribution methodology is designed to provide

Hospital Enterprise Fund

Health Services

Revenue Summary	
(From Audited Financial Statements))

	Actual		Est./Act.	Projected	
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Total Hospital Revenue	\$270,271,243	\$342,871,124	\$328,997,263	\$344,482,567	\$346,056,378
Net Patient Revenue	\$159,905,103	\$232,027,168	\$228,629,773	\$254,780,090	\$274,909,042
Non-Patient Revenue					
Capitation*	\$0	\$0	\$5,945,541	\$6,086,252	\$0
AB 915	2,616,093	2,541,971	2,853,383	3,040,250	2,157,796
SB 1732	3,966,120	4,056,366	3,333,619	3,331,289	3,640,409
Realignment	15,050,752	15,986,180	20,005,978	19,800,000	19,812,034
AB 85 Realignment Diversion	(3,492,842)	(13,680,179)	(18,984,966)	(15,894,821)	(19,812,034)
DSH/GPP Funding	24,172,960	29,428,633	19,776,461	20,758,269	18,450,000
DSH-Outpatient	364,789	105,596	92,679	58,009	58,040
Safety Net Care Pool**	6,255,207	5,010,235	0	0	0
Physician SPA	1,883,260	1,201,496	2,262,070	2,215,450	2,445,234
Managed Care Intergovern- mental Transfer (IGT)	8,607,668	5,614,192	7,721,720	3,721,131	7,853,045
Low Income Health Program	2 210 700	0	0	0	0
(LIHP) Coverage ***	2,318,698	11,554,688	13,858,065	16,912,404	9,962,886
AB 85 Rate Range DSRIP/PRIME	1,526,845 20,412,766	24,219,950	20,472,253	10,912,404	10,035,000
Electronic Medical Record	20,412,766	24,219,930	20,472,233	10,033,000	10,033,000
Incentive Payment ****	1,394,662	517,661	1,962,031	1,056,500	0
AB 1383 Hospital Fee	2,712,856	3,029,823	3,512,655	3,287,514	1,643,757
Grants and Contract Income	10,086,105	10,530,212	10,240,592	10,879,387	10,377,821
Other County Departments	775,567	798,855	980,022	1,006,666	1,006,666
Interest Income	94,383	308,026	1,197,334	1,271,124	1,378,629
County Contribution	11,620,251	9,620,251	5,138,053	2,138,053	2,138,053
Total Non–Patient Revenue	\$110,366,140	\$110,843,956	\$100,367,490	\$89,702,477	\$71,147,336
% of Total Hospital Revenue	40.8%	32.3%	30.5%	26.0%	20.6%

^{*} Physician Capitation shown as patient revenue beginning 2017-2018.

^{**} Safety Net Care Pool payments ended in 2014-2015.

^{***} LIHP program ended in 2013-2014.

^{****} EMR incentive payment ended in 2016-2017.

Hospital Enterprise Fund Health Services

incentives for Designated Public Hospital systems to move from high-cost, avoidable services to preventative services. SJGH anticipates receiving \$18.5 million through meeting incentive thresholds in 2017-2018.

New Medicaid Managed Care Rules will become effective July 1, 2017. The rules include a number of changes to quality and access requirements for Medicaid managed care health plans nationwide; however, there are several provisions that relate to financing and specifically to supplemental direct payments from managed care health plans to hospitals. SJGH is working with the Health Plan of San Joaquin, HealthNet, Department of Health Care Services, and the California Association of Public Hospitals to change the current payments into quality and access based incentives in order to comply with the new requirements.

Repeal of Affordable Care Act

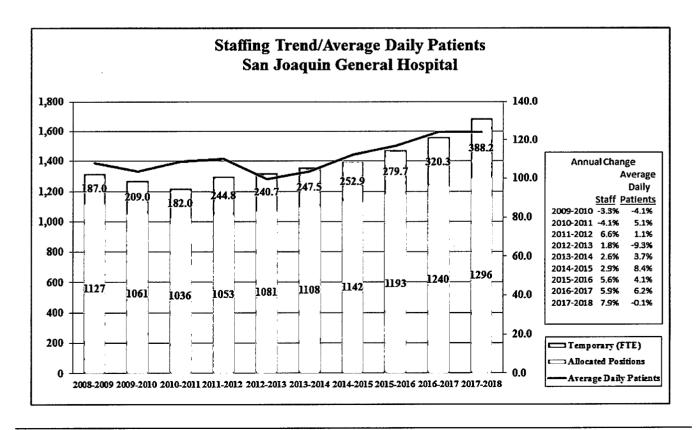
The full effect of the proposed American Health Care Act (AHCA) on SJGH is unknown at this time. Medicaid Coverage Expansion, a key component of the ACA, has helped to significantly reduce SJGH's revenue shortfall for treating under and uninsured individuals. Patients who were previously County indigents for whom SJGH received no incremental funding have been enrolled in Medi-Cal and are reimbursed at cost following the ACA

coverage expansion. However, repeal of ACA and reduced Medi-Cal enrollment under the proposed AHCA could mean a significant reduction in direct patient revenues for which the County General Fund will have insufficient capacity to backfill. Major reductions in program services and/or staffing may be required to offset significant funding reductions. Staff will continue to monitor developments through legislative advocates and professional associations.

Reserve Policies

In the last few years, SJGH recognized a large growth in fund balance. The estimated fund balance at June 30, 2017 is \$207.7 million, including the following reserves:

Fund Balance at June 30, 2017	\$207.7 M
Tower Replacement	(34.7) M
Health Info. Sys./Elect. Health Rec.	(27.2) M
Designated for Capital	(16.5) M
AB 85 Take-Back Reserve	(37.8) M
Medicare/Medi-Cal Claim Reserve	$(6.4) \mathrm{M}$
Waiver Settlement Reserve	(5.4) M
Remaining Funds Available for Operations	\$79.7 M



Hospital Enterprise Fund Health Services

	Work	oad Data ——Actual—		Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Inpatient (Average Daily Census)				,	
Medical/Surgical	27.1	31.3	33.9	33.1	34.3
Medical Guarded Unit	17.1	19.1	19.9	21.1	20.0
Intensive Care/Cardiac Care	10.8	13.0	12.2	12.2	12.9
Pediatrics	3.1	2.9	3.2	3.8	3.8
Obstetrics	12.5	12.0	12.4	16.3	13.9
Intensive Care Nursery	14.3	10.6	13.2	15.0	16.
Progressive Care Unit	18.5	23.2	21.6	20.2	23.
Total Inpatients	103.4	112.1	116.4	121.7	123.
Newborn Nursery	7.8	8.4	8.3	12.2	9.0
Outpatient (Visits)					
FQHC-LAL	N/A	97,312	93,367	, 91,019	101,34
Primary Care Clinics	85,461	N/A	N/A	N/A	N/A
Specialty Care Clinics	50,050	52,975	45,823	47,388	54,29
Subtotal Clinic	135,511	150,287	139,190	138,407	155,64
Dialysis	25,219	25,793	27,043	24,570	25,60
Rehabilitation Therapies	17,472	20,971	24,181	29,066	31,099
Emergency Room	40,743	42,385	45,254	44,984	46,19
Subtotal Non-Clinic Outpatient	83,434	89,149	96,478	98,620	102,89
Total Outpatients	218,945	239,436	235,668	237,027	258,53

4040300000—Mental Health Pharmacy

Health Services

Greg Diederich, Health Care Services Director

Mental Health Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	· Increase/ (Decrease)
Expenditures		•			
Salaries & Benefits	\$1,779,482	\$1,889,968	\$2,027,526	\$2,027,526	\$137,558
Services & Supplies	7,808,309	8,932,644	7,767,119	7,767,119	(1,165,525)
Total Expenditures	\$9,587,791	\$10,822,612	\$9,794,645	\$9,794,645	(\$1,027,967)
Expenditure Reimbursements	(370,983)	(422,268)	(440,135)	(440,135)	(17,867)
Total Appropriations	\$9,216,808	\$10,400,344	\$9,354,510	\$9,354,510	(\$1,045,834)
Earned Revenues By Source					
Aid from Other Governments	\$325,000	\$325,000	\$325,000	\$325,000	\$0
Charges for Services	8,979,503	10,075,344	9,029,510	9,029,510.	(1,045,834)
Fund Balance	(87,734)	0	0	0	0
Total Revenues	\$9,216,808	\$10,400,344	\$9,354,510	\$9,354,510	(\$1,045,834)
Net County Cost	\$0	\$0	. \$0	\$0	\$0
Allocated Positions	13.0	12.0	12.0	12.0	0.0
Temporary (Full-Time Equivalent)	3.7	3.8	3.8	3.8	0.0
Total Staffing	16.7	15.8	15.8	15.8	0.0

Purpose

The Welfare and Institutions Code mandates and regulates the existence of community mental health services. The purpose of the Mental Health Pharmacy is to provide psychotropic medication for Mental Health Services' (MHS) consumers.

Major Budget Changes

Salaries & Employee Benefits

\triangleright	\$51,919	Salary and benefits adjustments.
>	\$42,828	Increase in contributions toward the unfunded retirement liability at 5%.
\triangleright	\$40,811	Increase in extra-help costs.

Services & Supplies

>	\$27,100	Increase in robot lease			dispe	ensing
>	(\$1,194,447)	Decrease purchases.	in	prescrip	tion	drug

Expenditure Reimbursements

>	\$17,867	Increase in reimbursement from MHS for inpatient services.
Reve	enues	
>	\$15,706	Increase in client fees and medication payments.
A	(\$1,039,221)	Lower volume in fee for service and managed care Medi-Cal billing.
>	(\$22,319)	Decrease in funding from MHS for indigent client drug costs.

Program Discussion

The 2017-2018 recommended budget for the Mental Health Pharmacy totals \$9,794,645, which is a decrease of \$1,027,967 from 2016-2017. This change mainly represents a prior overstatement of anticipated drug purchases in 2016-2017 which have not materialized.

In the 2016-2017 budget, it was anticipated that the impact of the Affordable Care Act would continue to increase the

4040300000—Mental Health Pharmacy

Health Services

volume of prescriptions provided by the Mental Health Pharmacy, similar to the rapid growth experienced in 2015-2016. However, the projected increase did not materialize, so the 2017-2018 budget adjusts both costs and revenues to more closely reflect actual experience. One contributing factor appears to be that since Medi-Cal insurance is widely accepted, patients are opting to use other pharmacies that fill both psychotropic and non-psychotropic medications, and also provide delivery service without charge.

Increased capacity due to expansion of the Crisis Stabilization Unit is expected to result in a modest increase in prescription volume. This will be enhanced by improved services to Children and Youth Services clientele, including the ability to pick-up medications without leaving their vehicle, or having the medications delivered to them during their appointments at the main Behavioral

Health Services (BHS) campus and other BHS service locations.

Operating an internal Mental Health Pharmacy offers the convenient ability to provide and monitor medication in a manner that promotes client stability for those who have difficulty maintaining regular compliance with a drug regimen, thus avoiding costly high-acuity services.

With potential, yet unknown changes in national health care, the Mental Health Pharmacy will be increasing efforts to work with drug manufacturers that have Patient Assistance Programs, which may provide medications at no-cost or low-cost to those lacking adequate insurance coverage. Additionally, the Pharmacy continues to review all aspects of pharmacy operations in an effort to improve customer service levels, maximize third party reimbursement, reduce operational costs, and maintain fiscal stability.

	Work	load Data			
	Actual			Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Prescriptions	88,690	86,476	90,904	88,000	91,000

4040500000—Mental Health Services

Health Services

Greg Diederich, Health Care Services Director

Mental Health Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
			•		
Expenditures	# 50 2 60 820	# 60.040.401	ACC 700 020	ecc 702 920	¢((51 120
Salaries & Benefits	\$50,269,829	\$60,048,401	\$66,702,839	\$66,702,839	\$6,654,438
Services & Supplies	41,573,670	58,425,528	73,675,493	73,675,493	15,249,965
Other Charges	1,517,302	2,536,932	3,616,709	3,616,709	1,079,777
Fixed Assets	750,029	4,573,860	1,119,239	1,119,239	(3,454,621)
Operating Transfers Out	50,000	0	0	0	0
Total Expenditures	\$94,160,830	\$125,584,721	\$145,114,280	\$145,114,280	\$19,529,559
Expenditure Reimbursements	(11,867,936)	(17,422,968)	(18,105,239)	(18,105,239)	(682,271)
Total Appropriations	\$82,292,894	\$108,161,753	\$127,009,041	\$127,009,041	\$18,847,288
Earned Revenues By Source					
Interest/Rents	\$11,504	\$7,000	\$20,000	\$20,000	\$13,000
Aid from Other Governments	45,360,818	61,473,553	74,784,448	74,784,448	13,310,895
Charges for Services	40,227,590	43,110,982	48,961,704	48,961,704	5,850,722
Miscellaneous Revenues	167,725	458,734	206,629	206,629	(252,105)
Operating Transfers In	1,706,149	1,500,725	1,425,501	1,425,501	(75,224)
Fund Balance	(6,791,651)	0	0	0	0
Total Revenues	\$80,682,135	\$106,550,994	\$125,398,282	\$125,398,282	\$18,847,288
Net County Cost	\$1,610,759	\$1,610,759	\$1,610,759	\$1,610,759	\$0
Allocated Positions	509.0	526.0	525.0	525.0	(1.0)
Temporary (Full-Time Equivalent)	115.9	125.6	134.0	134.0	8.4
Total Staffing	624.9	651.6	659.0	659.0	7.4

Purpose

Mental Health Services (MHS) provides an array of programs to all age groups, including inpatient and outpatient services, and 24-hour emergency crisis intervention. Clinics are located in Stockton, Lodi, Manteca, and Tracy, however, MHS services are provided throughout the County. Major sources of funding include Medi-Cal reimbursement, Mental Health Services Act (MHSA) funds, and 1991 State realignment monies.

Behavioral Health Administration (BHA) provides administrative support for MHS, the Mental Health Plan (a Medi-Cal Managed Care Plan), Substance Abuse Services (SAS), Public Guardian/Conservator's Office (PG/C), Adult Activity Center, and Psychiatric Services for youth at the Juvenile Justice Center.

This narrative combines the MHS (#4040500000) and BHA (#4040700000) budgets.

Major Budget Changes

Salaries & Employee Benefits

> \$1,043,367	Salary and benefits adjustments.
> \$1,827,401	Increase in contributions toward the unfunded retirement liability at 5%
> \$2,039,787	Full-year cost of nine positions for Whole Person Care (WPC) and twelve positions for MHSA Prevention and Early Intervention (PEI) added midyear 2016-2017.
> (\$68,444)	Delete a vacant Patient Services Representative position.
> \$333,572	Cost for supplemental pay not previously budgeted.
> \$1,492,453	Increase in extra-help.

4040500000—Mental Health Services

Health Services

Serv	ices & Suppli	es	>	\$5,000	Metal detector.
Þ	\$11,565,299	Increase in costs for MHSA Innovation projects.	-	enditure Reim	bursements
>	\$1,968,645	Increase in BHA indirect costs.		\$511,127	Reimbursement for WPC Program.
>	\$1,387,334	Increase in funding for locum tenens physicians based on actual	>	\$506,539	Reimbursement from MHSA for administrative costs.
>	\$1,137,276	experience. Implementation costs for new clin-	>	\$118,855	Increase in reimbursement from Correctional Health for physician costs.
		ical and billing system funded from MHSA Capital Facilities and Technology Needs funds.	>	\$104,250	Increase in reimbursement from SAS for administrative costs.
>	\$845,431	Increase in supplemental support costs for board and care facilities.	>	\$86,923	Increase in reimbursement from San Joaquin General Hospital for family health clinic costs.
	\$600,887	Cost Allocation Plan adjustment.	>	\$71,094	Reclassify grant reimbursement
\triangleright	\$546,526	New MHSA Community Services		*·- ,	from Probation.
		and Support for short-term residential treatment programs.	>	\$63,578	Increase in reimbursement for quality improvement services.
>	(\$1,142,738)	Decrease in professional services for MHSA projects.	>	\$31,816	Increase in reimbursement from Local Community Corrections.
>	(\$1,015,945)	Decrease in computer software and licensing costs.	>	(\$554,104)	Decrease in reimbursement from Human Services Agency (HSA).
>	(\$586,150)	Decrease in MHSA costs due to project completion.	>	(\$171,176)	Decrease in reimbursement from MHS for administrative costs.
Othe	r Charges		>	(\$109,028)	Decrease in reimbursement from PG/C for administrative costs.
>	\$900,763	Increase in costs for Institutions for Mental Disease facilities.	Rev	enues	
\triangleright	\$179,014	Increase in State hospital costs.	>	\$14,152,570	Increase in MHSA funding.
Fixe	d Assets		>	\$2,802,450	Increase in Early and Periodic Screening, Diagnostic, and Treat-
\triangleright	\$164,400	Computer equipment.		¢1 051 526	ment (EPSDT) funding.
	\$150,000	Roof assessment and repair.		\$1,951,526	Increase in Medi-Cal funding.
>	\$150,000	Remodel restrooms in the 24-hour Services lobby.		\$1,684,262	Increase in Medi-Cal administration fees.
A	\$150,000	Concrete replacement near main entrance.	· >	\$406,951	Increase in Katie A. funding for intensive mental health services to children.
>	\$126,347	Facility costs for relocation of clinics.	>	(\$1,368,311)	Reduction in Mental Health Well-
	\$100,000	Driveway maintenance.			ness Grant due to completion of Crisis Stabilization Unit (CSU)
>	\$100,000	Replace Behavioral Health Services campus signage.	>	(\$346,091)	expansion project. Decrease in Healthy Families
>	\$83,492	Computer equipment for MHSA projects.		• • •	funding.
>	\$30,000	Medication locker.	>	(\$236,574)	Decrease in revenue for doctor's services to hospitals.
>	\$30,000	Storage shed.	>	(\$149,150)	Decrease in patient medication
>	\$30,000	Network security equipment.		· /=/	revenue.

4040500000—Mental Health Services Health Services

> (\$75,224) Reclassify grant reimbursement from Probation.

> (\$71,275) Decrease in private insurance reimbursement based on actual experience.

Program Discussion

The recommended 2017-2018 combined budget for MHS and BHA totals \$145,114,280, which is an increase of \$19,529,559 from 2016-2017. The increase is primarily due to salary and benefits adjustments, additional retirement contribution, full-year costs of nine positions for WPC and twelve positions for MHSA PEI added midyear 2016-2017, increases in extra-help, costs for MHSA Innovation projects, increased indirect costs, costs for locum tenens physicians, and implementation costs for a new clinical and billing system. Increases are partially offset by deletion of a vacant Patient Services Representative position, decreased professional services, and computer-related software and licensing costs.

New MHS programs are responsive to the Board of Supervisors' Three-Year Strategic Priorities Homelessness Taskforce Strategies. Projects are collaborative and deepen partnerships with other departments, as well as local housing, law enforcement, and community health care partners. New projects have been designed with the specific objective of providing high quality mental health treatment and support services that further the County's priorities of addressing the needs of homeless individuals and increasing public safety. The largest new program expense is directed towards housing the mentally ill. The new programs are described in a draft MHSA Three-Year Program and Expenditures Plan that was posted for public review on April 21, 2017. This plan will be approved by the Behavioral Health Board before being presented to the Board of Supervisors for consideration in June 2017.

The County continues to meet with Service Employees International Union, represented staff, and Valley Mountain Regional Center on potential program redesign and revenue enhancement for the Activity Center with the goal of maintaining Title 22 compliance and fully closing the existing fiscal deficit. Staff will return to the Board in 2017-2018 with recommendations.

Mental Health Services Act (MHSA)

The MHSA continues to be one of the major funding sources for MHS. The overall purpose of the MHSA is to reduce the long-term adverse impact on individuals, families, and State and local budgets as a result of untreated serious mental illness. MHSA funding is used for a wide

variety of prevention, intervention, and treatment programs for mental health concerns.

Changes proposed for 2017-2018 include collaborative services to increase system access, provide housing supports for homeless mentally ill individuals, and provide assistance for victims of human trafficking. Details of proposed services are provided in the MHSA Three-Year Program and Expenditures Plan. The Plan proposes an increase in expenditures of approximately 30%. New Innovation projects proposed include two housing programs for homeless mentally ill individuals and a community-based assessment center to enhance access to services for unserved populations.

MHS plans to use MHSA funds in concert with "No Place Like Home" grant funds to increase the availability of transitional housing. In July 2017, grant funds will be requested for technical assistance to develop a Countywide homelessness plan, followed by submission of a grant proposal in 2018.

MHSA funding will also be used to continue implementation of the client management and billing system upgrade approved by the Board April 2016 in accordance with the MHSA Capital Facilities and Technology Needs component. This system will provide the necessary foundation to modernize and transform clinical and administrative information systems to improve quality of care, operational efficiency, and cost-effectiveness; enable a collaborative decision-making process between clients, families, and service providers; and provide a means of reporting treatment practices associated with improved service quality, outcomes, and recovery for each resident receiving services.

Whole Person Care (WPC) Program

MHS is participating in the WPC Program under the direction of the Health Care Services (HCS) Agency. WPC is an initiative to address the needs of homeless individuals and/or frequent users of hospital emergency rooms, jails, or other crisis services, with a focus on outreach and engagement efforts. New Innovation projects blend MHSA funds with other non-County revenues through planned partnership agreements to provide enhanced screening, assessment, case management, treatment, and housing services for individuals with serious mental illnesses to help them meet recovery goals, transition out of homelessness, and stay engaged in any treatment or programming services established as a condition of a diversion or other court-ordered programs.

MHS has additionally partnered with the HCS Agency, District Attorney, Stockton Police, Probation Department, Public Defender's Office, Sheriff's Office, and the Superior Court to seek additional non-County revenues to

4040500000—Mental Health Services

Health Services

address shared public safety concerns pertaining to individuals with mental illnesses or co-occurring mental health and substance use disorders, including a Proposition 47 grant submission entitled "Homeward Bound" that will provide diversion opportunities for law enforcement for non-serious, non-violent offenders. Homeward Bound will blend Proposition 47 grant funding with local MHSA funding and WPC activities to create a community-based Behavioral Health Assessment Center and eventually a Respite and Treatment program providing medicationassisted treatment, withdrawal management services (sobering and detoxification) along with case management and housing support services for individuals enrolled in ongoing program activities. Community Medical Centers, Inc., (CMC), a Federally Qualified Health Center that operates several clinics in San Joaquin County, is a lead partner.

Inpatient Treatment Services

Children and adults from San Joaquin County may be placed in out-of-county psychiatric inpatient hospitals when there are no beds available within the County. The County provides psychiatric hospital services for adults through its 16-bed Psychiatric Health Facility (PHF). As there are no psychiatric hospital beds for children within the County, BHS places children requiring inpatient services in psychiatric hospitals in other counties. BHS continues to explore opportunities for developing additional inpatient treatment capacity, including a current Request for Proposal to add adult beds within the County sometime during 2017-2018.

Health Information Exchange (HIE)

BHS will continue to collaborate with San Joaquin General Hospital, the Health Plan of San Joaquin, and Community Medical Centers to develop a HIE to share demographic and clinical information among the entities. Behavioral Health entities in both Stanislaus and Merced counties have joined the HIE and should go live in 2017-2018.

Crisis Stabilization Unit (CSU) Expansion

Construction of the additional four-bed voluntary CSU for adults and four-bed CSU for adolescents was completed in March 2017, giving the CSU a total capacity of sixteen beds. The new units have significantly increased the crisis stabilization capacity of the County. Although MHS anticipates this endeavor will reduce the need for out-of-county hospitalization, there will continue to be unmet need locally. MHS will continue to explore other opportunities for developing additional inpatient treatment capacity in San Joaquin County.

Affordable Care Act (ACA)

The ACA was implemented in January 2014 and has continued to expand referrals, as well as resources needed to provide services. The Medicaid Coverage Expansion (MCE) population is currently reimbursed with 95% Federal funds (decreasing to 94% on January 1, 2018) and MHS has experienced a larger volume of MCE population than anticipated. However, the more typical MHS client obtains Medi-Cal as result of a disability, which is not part of the MCE population and Federally reimbursed at only 50%. In 2017-2018, MHS will continue to develop a means for reviewing the current caseload to estimate reimbursement rates for MCE clients. This analysis will assist in planning and budgeting for future years.

Proposed changes to the ACA could result in decreases to revenue in future years. Some MHS clients were newly eligible for Medi-Cal benefits as a result of the Medicaid Expansion. If Federal payments for this optional expansion are repealed and California ends the program, these enrollees would become uninsured. The ACA accounted for 34% of Mental Health Medi-Cal billings in 2015-2016; a trend that is expected to continue in 2017-2018.

Psychiatrist Recruitment & Retention

MHS continues to experience difficulty in filling full-time psychiatrist positions. In order to provide vital mental health services, costly, temporary psychiatrists are hired through Locum Tenens agencies. Unfortunately, even Locum Tenens psychiatrists have become increasingly difficult to retain due to severe Statewide shortages. Recently approved increases in physician compensation should allow the Department to be more competitive and has resulted in increased applications and interviews. MHS will continue to explore strategies to improve both recruitment of new psychiatrists and retention of existing staff.

AB 109 Public Safety Realignment

The recommended budget includes \$1,117,747 of AB 109 Public Safety Realignment funding, an increase of \$31,816 from 2016-2017. Increases were allocated to all County-operated AB 109 programs to maintain the current level of service delivery. MHS, along with SAS, continue to provide programing with an emphasis on the use of evidence-based practices and/or promising practices, especially cognitive-based therapy. Evidence-based practices, particularly cognitive behavioral therapies, have been demonstrated to be the most effective in generating positive behavior changes in the individuals involved with the criminal justice system. Through earlier grant-funded programs, MHS has initiated "in custody" rehabilitation programs and is planning to assign more staff to further improve rehabilitation outcomes for those released into local community supervision. MHS is a core partner in the

4040500000—Mental Health Services Health Services

Stepping Up Initiative and is seeking ways to increase community-based options and diversion alternatives for law enforcement.

Foster Youth Continuum of Care Reform

The Statewide children's system of care for foster youth continues to undergo significant changes in response to Assembly Bill 403. MHS is working closely with HSA as foster families will be expected to provide Medi-Cal billable services to the children in their care. It is not known what training will be required, who will provide it, or how payment will be handled; however, Mental Health plans will be required to certify agencies and monitor services. In addition, the State is in the process of redefining the class of foster children eligible for "Katie A" intensive mental health services. Both of these changes could affect staffing and budget needs, but the impact cannot yet be determined.

1991 Realignment

As permitted in the Realignment legislation, \$2,135,224 will be redirected from Mental Health Realignment in 2017-2018 to support other HCSA departments; \$1,271,934 to support Public Health Services and \$863,290 to support HCSA.

Fee Adjustments

MHS is proposing adjustments to four fees in 2017-2018:

- Psychiatric Health Facility Daily Rate from \$1,114 to \$1,146;
- Adult Residential Daily Rate from \$190 to \$195;

- > Outpatient Per Minute Charges for Mental Health Services from \$4.00 to \$4.11; and
- ➤ Medication Support Per Minute Charges from \$7.55 to \$7.76.

Additional revenue generated by these adjustments is projected to be minimal, significantly depending on the ability of clients to pay.

Mental Health Services Act Fund

The projected State allocation to be received in the MHSA Fund (#20601) for 2017-2018 is \$31,524,713, an increase of 8.3% from 2016-2017. MHSA funds must be appropriated within three years of receipt or be subject to reversion to the State. Monies can only be used in accordance with the MHSA legislation and as part of the local MHSA program and expenditure plan. Fund balance as of March 31, 2017 was approximately \$79.2 million. The 2017-2018 recommended budget includes \$45,589,564 in transfers from the MHSA Fund to reimburse eligible costs. MHS is also required to maintain the MHSA Prudent Reserve Fund (#20606), which had a balance of \$11.8 million as of March 31, 2017.

Dorothy Chase Estate Mental Health Fund

The Dorothy Chase Estate Mental Health Fund (#81261) is dedicated to the development and/or funding of mental health services, especially those benefiting senior citizens in the County. Fund balance as of March 31, 2017 was \$38,387.

4040500000—Mental Health Services

Health Services

	Workload Data				•
	——————————————————————————————————————		Est./Act.	Projected	
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Adult Services (Days)					
Psychiatric Health Facility	5,285	5,454	5,708	5,804	5,746
State Hospital	1,095	1,095	1,095	1,095	1,095
Crisis Residential	10,325	11,025	11,663	11,190	11,078
Adult Transitional	5,082	5,325	5,344	5,345	5,345
Day Treatment (Days)					
Children Placements	1,203	1,159	835	842	859
UOP Socialization	15,169	11,457	11,036	11,285	11,28
Crisis Stabilization	29,877	30,851	29,129	29,100	29,000
Activity Center	28,995	30,606	30,211	30,050	30,000
Outpatient (Hours)					
Adult Outpatient/Crisis	40,409	38,427	42,626	44,530	45,420
Crisis	3,142	2,729	2,364	2,345	2,500
Children's Services	62,822	61,830	56,232	60,269	63,000
Older Adults	4,160	5,778	6,295	6,671	6,500
Outpatient Managed Care	3,530	586	491	514	450
Children's Placements	440	652	293	697	525
MHSA Prop 63 Services (Hours)					
Adult Outpatient	43,850	52,806	46,914	47,550	47,600
Crisis	20,897	20,717	23,970	23,818	24,500
Children's Services	16,945	25,570	25,257	25,640	26,100
Older Adults	2,650	3,013	3,440	2,523	3,000

4049400000—Operating Transfer to Health Care Services

Health Services

Monica Nino, County Administrator

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	\$25,351,314	\$33,422,913	\$33,545,646	\$33,545,646	\$122,733
Total Appropriations	\$25,351,314	\$33,422,913	\$33,545,646	\$33,545,646	\$122,733
Earned Revenues By Source					
Aid from Other Governments	\$9,015,188	\$15,859,872	\$15,982,605	\$15,982,605	\$122,733
Operating Transfers In	7,792,314	12,000,000	12,000,000	12,000,000	0
Total Revenues	\$16,807,502	\$27,859,872	\$27,982,605	\$27,982,605	\$122,733
Net County Cost	\$8,543,812	\$5,563,041	\$5,563,041	\$5,563,041	\$0

Purpose

This budget provides the required 1991 Realignment matching amounts to the Health Trust Fund and the Mental Health Trust Fund; Maintenance of Effort (MOE) payments for Mental Health and Health, Medi-Cal Intergovernmental Transfer (IGT) payment to the State, and other health-related General Fund contributions.

Major Budget Changes

Operating Transfers Out

> \$122,733

Increase in Vehicle License Fee (VLF) matching funds transferred to Health Trust Fund.

Revenues

> \$122,733

Increase in Realignment VLF revenue based on actual experience.

Program Discussion

The 2017-2018 recommended Operating Transfer to Health Care Services budget totals \$33,545,646, which is an increase of \$122,733 from 2016-2017. This change represents projected growth in the amount of VLF Health revenue to be received, and a corresponding increase in

matching funds transferred to the Health Trust Fund. Funding is subsequently distributed from the Health Trust Fund to San Joaquin General Hospital (SJGH) and Public Health Services (PHS) consistent with State Welfare and Institutions (W&I) Code requirements.

An IGT is a transfer of public funds between government entities. The Medicaid funding system utilizes the IGT as a mechanism to transfer Federal funds to local government. The County first remits payment to the State, which subsequently remits these funds to the Centers for Medicare and Medicaid Services (CMS). CMS follows by matching the amount with a predetermined percentage, which is distributed to Medicaid (Medi-Cal, in California) managed care health plans, and ultimately received by SJGH to offset non-reimbursed health care costs. The recommended budget includes \$12.0 million in order to ensure sufficient funds for this program, offset by a reimbursement from the Hospital Replacement Fund.

As shown at the bottom of the chart on the following page, \$4,460,182 of the recommended 2017-2018 Net County Cost represents the minimum required realignment match amounts for SJGH (\$2,138,053), Mental Health (\$1,610,759), Substance Abuse Services (\$379,489), and PHS (\$331,881) programs. The remaining \$1,102,859 represents the discretionary County contribution of \$928,073 for the Public Guardian/Conservator and \$174,786 for Substance Abuse Services which are contained within the Mental Health Fund.

4049400000—Operating Transfer to Health Care Services Health Services

_	2016-2017 Approved Budget	2017-2018 Recommended Budget	Increase/ (Decrease)
Appropriations			
Hospital			
Health Trust Match-W&I 17608.10 *	\$2,138,053	\$2,138,053	
Health Trust Match-W&I 17604	13,988,480	14,107,212	118,732
Intergovernmental Transfer-Medicaid	12,000,000	12,000,000	0
Total Hospital	\$28,126,533	\$28,245,265	\$118,732
Mental Health			
Mental Health Trust Match-W&I 17604	\$1,400,000	\$1,400,000	\$0
Mental Health Trust Match-W&I 17608.05 *	1,610,759	1,610,759	. 0
Discretionary-Public Guardian/Conservator **	928,073	928,073	0
Total Mental Health	\$3,938,832	\$3,938,832	\$0
Substance Abuse Services			
Required Match *	\$379,489	\$379,489	\$0
Discretionary-Ongoing Operations **	174,786	174,786	0
Total Substance Abuse Services	\$554,275	\$554,275	\$0
Public Health			
Health Trust Match-W&I 17608.10 *	\$331,881	\$331,881	\$0
Health Trust Match-W&I 17604	471,392	475,393	4,001
Total Public Health	\$803,273	\$807,274	\$4,001
Total Appropriations	\$33,422,913	\$33,545,646	\$122,733
Revenues			
VLF-Mental Health-W&I 17604	\$1,400,000	\$1,400,000	\$0
VLF-Health-W&I 17604	14,459,872	14,582,605	122,733
Reimbursement from Hospital Replacement Fund	12,000,000	12,000,000	0
Total Revenues	\$27,859,872	\$27,982,605	\$122,733
Net County Cost			
* = Required Match	\$4,460,182	\$4,460,182	\$0
** = Discretionary	1,102,859	1,102,859	0
Total Net County Cost	\$5,563,041	\$5,563,041	\$0

4041200000—Public Guardian/Conservator

Health Services

Greg Diederich, Health Care Services Director

Mental Health Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease)
Expenditures					
Salaries & Benefits	\$2,403,592	\$2,653,401	\$2,832,041	\$2,832,041	\$178,640
Services & Supplies	1,040,958	972,944	852,152	852,152	(120,792
Total Expenditures	\$3,444,550	\$3,626,345	\$3,684,193	\$3,684,193	\$57,848
Expenditure Reimbursements	(1,782,663)	(2,111,478)	(2,090,066)	(2,090,066)	21,412
Total Appropriations	\$1,661,887	\$1,514,867	\$1,594,127	\$1,594,127	\$79,260
Earned Revenues By Source					
Interest/Rents	\$14,980	\$5,000	\$16,000	\$16,000	\$11,000
Charges for Services	754,402	581,794	650,054	650,054	68,260
Miscellaneous Revenues	145	0	0	0	0
Fund Balance	(16,484)	0	0	0	0
Total Revenues	\$753,043	\$586,794	\$666,054	\$666,054	\$79,260
Net County Cost	\$908,844	\$928,073	\$928,073	\$928,073	\$0
Allocated Positions	27.0	28.0	28.0	28.0	0.0
Temporary (Full-Time Equivalent)	2.3	2.3	2.6	2.6	0.3
Total Staffing	29.3	30.3	30.6	30.6	0.3

Purpose

The goal of the Office of the Public Guardian/Conservator (PG/C) is to ensure both the financial and physical safety of incompetent and mentally disabled persons who meet the criteria for conservatorship, as required by law, when there is no viable alternative to public conservatorship.

The PG/C's Office provides:

- ➤ Lanterman Petris Short (LPS) Conservatorship services for persons who are gravely disabled as a result of a mental illness.
- ➤ Probate Guardianship/Conservatorship services, including investigation of referrals and administration of personal/financial decisions, as defined by the Probate Code.
- Representative Payee services as defined by the United States Social Security Administration and United States Department of Veterans Affairs for persons deemed by those agencies as being unable to responsibly utilize their funds for food, clothing, and shelter.

Major Budget Changes

Salaries & Employee Benefits

> \$78,649	Salary and benefits adjustments.
> \$81,172	Increase in contributions toward the unfunded retirement liability at 5%.
> \$18,819	Increase in extra-help.

Services & Supplies

>	\$58,486	Increase in administrative support charges from Behavioral Health Administration (BHA) due to change in allocation methodology.
>	\$32,000	Increase in charges for County Counsel legal services.
>	(\$20,784)	Decrease • in reimbursement for Health Care Services Administration due to change in allocation methodology.
>	(\$15,000)	One-time cost of audit performed in 2016-2017.
\triangleright	(\$181,646)	Cost Allocation Plan adjustment.

4041200000—Public Guardian/Conservator

Health Services

Expenditure Reimbursements

> (\$21,412) Decrease in reimbursement from Mental Health Services.

Revenues

\$68,260 Increase in revenue from conservatorship fees.
 \$11,000 Increase trust account interest earn-

ings reflecting actual experience.

Program Discussion

The 2017-2018 recommended budget for the PG/C totals \$3,684,193, which is an increase of \$57,848 from 2016-2017. This change reflects salary and benefits adjustments, additional retirement contribution, and increased administrative and legal support costs, offset by a decrease in Countywide allocated overhead costs.

At the request of the Health Care Services Director, the Auditor-Controller's Office is currently performing an audit of fiduciary and fiscal practices to ensure proper checks and balances are in place and ensure fiscal responsibility within the PG/C's Office. The review is expected to be completed in 2016-2017 and therefore does not need to be re-budgeted in 2017-2018.

Since implementation of new case management software in June 2014, the PG/C's Office has utilized the system's features to assist in efficiently performing conservatorship duties. A key goal for 2017-2018 will be to further develop reporting options and create policies and procedures to verify accuracy of information in all of the software system modules.

LPS Conservatorship Referrals

From 2015 to 2016, the PG/C's Office experienced a 102% increase in referrals from the criminal justice system for clients arrested for a criminal offense, who appear to be incompetent to stand trial, and may have a mental illness. In these cases, evaluations are performed to determine if the client meets the criteria for an LPS conservatorship and if so, determine if conservatorship is the best method for meeting the client's mental health treatment needs. The number of referrals from the criminal justice system continues to trend upward each month.

In addition, if the evaluation indicates a need for conservatorship, a repeat referral is needed from a Mental Health Psychiatrist and a more intensive investigation performed, including writing conservatorship petitions to Superior Court. This has required PG/C staff to realign caseloads in order to manage the increasing workload.

Although these clients may have some form of mental illness, many do not meet the legal criteria for an LPS conservatorship. In these cases, the PG/C may become the client's Representative Payee for public benefits and collaborate with a Mental Health Case Manager to provide community support and placement assistance. However, since the client is placed in the community, compliance with mental health treatment cannot be controlled or ensured. There is an ongoing and concerted effort between the criminal justice, mental health, and conservatorship systems to find solutions to these cases.

A challenge for LPS conservatees is the lack of appropriate housing. Within the past 18 months, there has been a loss of over 140 beds in the community due to closure of board and care facilities. The PG/C's Office is working collaboratively with BHS Mental Health to increase the appropriate housing for conservatees and hopes to have a significant increase in placement options during 2017.

Probate Conservatorship Referrals

Probate Conservatorship referrals from skilled nursing facilities (SNF) and acute care hospitals have been increasing significantly. It is anticipated that this trend will continue in 2017-2018 as a result of two issues:

- A recent court decision caused some SNF's to disband their Epple Committees (team of professionals designated to make medical decisions for those who lack the capacity and/or who do not have family or a legal decision-maker to make decisions on their behalf) and instead refer every resident fitting the category to the PG/C's Office. Although the court decision is being appealed, most SNF's were not aware of the appeal and disbanded their committees, shifting the workload to the PG/C's Office. Acute care hospitals have also been making referrals for this population since SNF's will not accept new patients without a decision-maker in place.
- Conservatorship referrals are also increasing for individuals with dementia. Historically, dementia client referrals tended to range in age from the late 60's to 90's, however, referrals are now received for individuals with dementia as young as 47 years old. Placement for younger dementia clients is difficult and PG/C Office staff must serve as conservator, case manager, and placement coordinator for these clients.

4041200000—Public Guardian/Conservator Health Services

	Work	load Data		-	
	2013-2014	Actual 2014-2015	2015-2016	Est./Act. 2016-2017	Projected 2017-2018
LPS Conservatorship Referrals	59	57	110	174	278
Probate Conservatorship Referrals	42	36	45	60	66
Sub-Payee Referrals	55	44	59	62	, 60
LPS Conservatorship Cases	220	192	286	300	37:
Probate Conservatorship Cases	152	123	152	164	230
Sub-Payee Cases	521	602	587	552	587

4041000000—Public Health Services

Health Services

Greg Diederich, Health Care Services Director

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$21,216,358	\$24,253,127	\$27,919,403	\$27,919,403	\$3,666,276
Services & Supplies	4,334,733	5,922,252	5,624,255	5,624,255	(297,997)
Other Charges	32,996	30,000	125,000	125,000	95,000
Fixed Assets	138,255	307,000	181,000	181,000	(126,000)
Total Expenditures	\$25,722,342	\$30,512,379	\$33,849,658	\$33,849,658	\$3,337,279
Expenditure Reimbursements	(1,504,001)	(1,756,782)	(2,767,300)	(2,767,300)	(1,010,518)
Total Appropriations	\$24,218,341	\$28,755,597	\$31,082,358	\$31,082,358	\$2,326,761
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$1,699	\$2,000	\$2,000	\$2,000	\$0
Aid from Other Governments	15,313,815	17,802,797	18,575,066	18,575,066	772,269
Charges for Services	1,321,127	1,016,500	726,000	726,000	(290,500)
Miscellaneous Revenues	189,608	35,000	35,000	35,000	0
Operating Transfers In	1,164,146	940,081	934,581	934,581	(5,500)
Total Revenues	\$17,990,395	\$19,796,378	\$20,272,647	\$20,272,647	\$476,269
Net County Cost	\$6,227,946	\$8,959,219	\$10,809,711	\$10,809,711	\$1,850,492
Allocated Positions	219.0	218.0	219.0	219.0	1.0
Temporary (Full-Time Equivalent)	21.0	17.7	13.2	13.2	(4.5)
Total Staffing	240.0	235.7	232.2	232.2	(3.5)

Purpose

Public Health Services (PHS) is responsible for providing a wide variety of health services to the community. Services include patient education, medical therapy, case management, and other services at clinic locations in Lodi, Manteca, Stockton, and Tracy; monitoring and investigation of reportable communicable diseases; maintaining vital records; statistical analysis and mapping of disease data; regional public health laboratory; bioterrorism emergency preparedness planning; and several health promotion and chronic disease prevention activities.

PHS also administers the California Children's Services (CCS) program which arranges, directs, and pays for authorized medical care, equipment, and rehabilitation for children and young adults who have a CCS eligible medical condition. CCS funding is derived from a State/County cost-sharing formula.

This narrative includes the PHS (#4041000000) and CCS (#4045415000) budgets.

Major Budget Changes

Salaries & Employee Benefits

×	\$2,153,660	Salary and benefits adjustments.
>	\$798,063	Increase in contributions toward the unfunded retirement liability at 5%.
>	\$70,109	Full-year cost of a Lactation Specialist position added midyear 2016-2017.
>	\$127,639	Add a Management Analyst III for accreditation activities and quality management.
>	\$180,047	Cost for supplemental and standby pay not previously budgeted.
>	\$717,072	Additional retirement cost for previous health district employees.
×	(\$380,314)	Decrease in extra-help.

4041000000—Public Health Services Health Services

Services & Supplies

> \$94,121	Increase in cost reimbursement the Health Care Services Administration for technology support.						
> \$70,000	Increase in software licensing costs.						
> (\$255,553)	Decrease in grant subcontracts with community-based organizations.						
> (\$122,786)	Decrease in Workers' Compensation, Medical Malpractice, and Casualty insurance costs.						
> (\$100,000)	Decrease in clinic supplies and vaccines.						

Other Charges

\$95,000	Increase	in	grant-funded	housing
	support.			

Fixed Assets

> \$51,000	Network switches (4).
> \$40,000	Servers (4).
> \$30,000	Modular furniture.
> \$25,000	Wireless network expansion.
> \$25,000	Security camera system.
> \$10.000	Network equipment enclosure.

Expenditure Reimbursements

\triangleright	\$1,010,518	Increase in reimbursement for Fed-			
		erally	Qualified	Health	Clinic
		Look-A	A-Like	(FQHo	C-LAL)
		implen	nentation.		

Revenues

> \$566,783	Increase in State grant funding.
> \$300,802	Increase in State CCS funding.
> (\$290,000)	Reclassify clinic revenue to FQHC-LAL reimbursement.

Program Discussion

The 2017-2018 recommended PHS budget totals \$27,334,239, which is an increase of \$2,741,621 from 2016-2017. This change mainly represents salary and benefits adjustments, additional retirement contribution for current employees and previous health district employees, full-year cost of a Lactation Specialist position added midyear 2016-2017, and addition of a new Management Analyst III position for accreditation activities and quality

management, partially offset by a reduction in extra-help costs.

A new Management Analyst III position is included in the recommended budget and will be responsible for establishing a formal quality management program, one of the critical components to achieving national accreditation for PHS.

Tuberculosis and Communicable Disease Control

The Tuberculosis (TB) and Communicable Disease Control Program works closely with community members, clinicians, and public and private organizations to protect the health of County residents and visitors. Staff coordinate with State and Federal officials, as well as correctional facilities and schools, monitor communicable disease outbreaks, alert clinicians to public health threats, and investigate cases and contacts. The number of reported communicable diseases has sharply increased over the past four years. Three communicable disease investigators were added in 2016 to address this increasing workload.

In January 2016, the California Department of Public Health stated that San Joaquin County has more TB cases associated with outbreaks and the highest percentage of TB cases attributable to recent transmission than any other county in the State. In addition, the 2014 TB case rate in children 0-4 years of age in San Joaquin County exceeded the Statewide rate by more than four-fold. With the increased staffing in 2016 and strong emphasis placed on contact investigations, including ensuring treatment completion for people newly infected with TB, the number of cases dropped from 58 in 2015 to 42 in 2016, a 27.6% decrease. Additionally, no TB was diagnosed in children under five years.

In 2016, PHS began testing travelers for the Zika Virus infection. The Department received over 100 requests for testing, with 71 people meeting the criteria for testing, and 7 travel-associated infections identified. The additional communicable disease staff will allow PHS to resume investigating coccidioidomycosis (Valley Fever). There were 172 reported cases of Valley Fever in 2016, a 52% increase from 2015. 19 outbreaks of gastrointestinal and respiratory illnesses were investigated in healthcare facilities.

Syphilis has also been increasing by about 50% each year since 2014, reaching a high of over 200 infectious syphilis cases reported in 2016. The transmission responsible for this increase has been primarily heterosexual, resulting in an increase in babies born with developmental defects due to syphilis. PHS staff have prioritized efforts to find and treat pregnant women infected with syphilis. While preliminary numbers for 2016 include 9 babies born with

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congenital syphilis, they also include 25 pregnant women treated for syphilis during pregnancy, thereby preventing congenital syphilis. PHS has also partnered with Correctional Health Services on expanded syphilis screening for adults being booked at the main jail.

Clinical Services

It had been speculated that through implementation of the Affordable Care Act, there would be a decrease in the number of uninsured patients seen at the PHS clinics; however, due to public health specialty services such as sexually transmitted disease (STD) services and TB management, there has been a sustained level of demand for these services at PHS regardless of insurance status. The PHS clinic has continued to see an increase in all services provided. There has not been a corresponding increase in revenue, as many of the patients seen are uninsured and unable to pay for services received. As of February 2017, the PHS clinic was converted to a San Joaquin County Clinic FQHC-look alike clinic. This conversion not only will expand primary care medical services to an underserved population in south Stockton but will also permit certain Medi-Cal eligible visits to be reimbursed on a cost basis.

Public Health Accreditation

PHS co-led the development of San Joaquin County's triennial Community Health Needs Assessment (CHNA) and a subsequent Community Health Improvement Plan (CHIP). These documents fulfill two of the three major prerequisites to be completed before PHS can initiate the year-long application process to become nationally accredited. The last requirement is a PHS strategic plan that is in the process of being updated. The CHNA/CHIP also fulfilled a Federal community benefits program requirement for all not-for-profit hospitals.

PHS worked closely with area hospitals, Federally Qualified Health Centers, the two Medicaid Managed Care Plans, as well as key influential stakeholders from both the public and private sectors throughout the process. The CHNA focused on gaining a better understanding of the social, economic, and environmental factors that impact residents' health. The CHIP process used that data to develop a joint call to action in three priority areas: Healthy Eating/Active Living; High-quality Education; and Community Safety and Social Supports. Completed in December 2016, all of the partners are now looking forward to collaborating on CHIP initiatives to create a healthier San Joaquin County.

Health in All Policies (HiAP)

The CHNA/CHIP process, with its exploration of the social, economic and environmental factors that impact

health, was an excellent example of the Health in All Policies (HiAP) approach to collaboration with traditional and non-traditional partners. PHS also continued to strengthen the intersection between health and transportation policy as a member of the Council of Governments' Regional Transportation Plan Implementation Workgroup and on the City of Stockton's steering committee guiding the development of a Safe Routes to School Master Plan. PHS has encouraged decisions that lead to healthier community design, directing resources to more compact, walkable, mixed use projects, especially in disadvantaged communities with deteriorating infrastructure. This year. PHS also broadened the lens to include senior mobility issues, strengthening its partnership with the Department of Aging and Community Services and the Commission on Aging to co-sponsor the Making Safe Strides: Walkability for Older Adults Symposium in September 2016. The Senior Network is now actively engaged in HiAP efforts.

Emergency Preparedness

In the winter of 2017, San Joaquin County experienced severe storms and area flooding not seen in 20 years. PHS was able to provide several staff to fill key skilled positions in the Emergency Operations Center (EOC). PHS requires all employees to complete Federal Emergency Management Agency (FEMA) Incident Command System (ICS) training courses within six months of hire. PHS staff assigned to the Department Operations Center receive additional training, including WebEOC. The emergency preparedness knowledge of the PHS employees allowed them to rapidly assimilate to their EOC assignments.

California Children's Services (CCS)

The 2017-2018 recommended CCS budget totals \$6,515,419, which is an increase of \$595,658 from 2016-2017. This change reflects salary and benefits adjustments, and additional retirement contribution, offset by a reduction in extra-help costs.

In any given fiscal year, the program may receive excessive referrals of children with CCS eligible conditions for which there are no funds available for diagnosis, treatment, and therapy. In such instances, program options could include:

- > Appropriate additional County funds to meet increased program needs.
- Cease to authorize services not covered by Medi-Cal.
- ➤ Continue to authorize services until the County has depleted appropriated funds, then delay payment to health providers and facilities until the next fiscal year.

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➤ Prioritize conditions for which authorizations are issued and cease authorizing those that do not meet priority criteria.

Fee Adjustments

Several PHS fees are being adjusted for 2017-2018 to reflect salary and benefits adjustments, and other changes in the cost of providing services. Actual revenue impacts are estimated to be minimal as some fees are increasing while others are decreasing. In addition, Medi-Cal reimbursement rates and other payments are often capped at less than established rates.

Ryan White Care Consortium Fund

The Ryan White Care Consortium Fund (#13403) provides assistance to Human Immunodeficiency Virus (HIV) patients. Funding is received through donations and serves as a last resort when clients do not qualify for other assistance. Fund balance as of March 31, 2017 was \$47,306.

Child Passenger Restraint Fund

The Child Passenger Restraint Fund (#13404) receives a portion of fines charged to violators for not utilizing car seats appropriately. Monies are used to support the Child Passenger Safety Program which provides education and reduced price car seats to clients who complete classes on the proper use of car seats. Fund balance as of March 31, 2017 was \$109,123.

Public Health Vital Stats Fund

The Public Health Vital Stats Fund (#13407) is funded through a restricted portion of each birth and death certificate sold. The purpose of the fund is to defray the administrative costs of collecting and reporting fees, technical support of vital record systems, and community health data collection and analysis. Fund balance as of March 31, 2017 was \$588,212.

Tobacco Control Program Trust Fund

The Tobacco Control Program Trust Fund (#13410) consists of grant funds from the State for the Smoking and Tobacco Outreach/Prevention Program (STOPP). Funds are transferred to the General Fund semi-annually based on program expenditures. Fund balance as of March 31, 2017 was \$183,506.

Public Health Construction Capital Outlay Fund

The Public Health Construction Capital Outlay Fund (#37400) was created when the Local Health District became part of the County. Funds are intended to be used for building a new Public Health facility. A portion of these funds will be used in 2017-2018 to complete a feasibility study and alternatives analysis for long-term facility needs. Fund balance as of March 31, 2017 was \$1,329,442.

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Health Services

	Worki	oad Data ——Actual—		Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Health Promotion & Administration					
Births & Deaths Registered	12,743	12,786	12,911	13,250	13,250
Health Education Presentations	1,003	867	1,385	850	1,000
Disease Control & Prevention					
Communicable Disease (CD) Control					
Presentations/Consultations	N/A	N/A	N/A	1,200	1,20
Surveillance/Investigations	N/A	N/A	N/A	1,600	1,60
AIDS Program					
HIV Tests & Counseling	736	645	485	570	50
Case Management for HIV Clients	191	702	164	180	18
HIV Public Education Contacts	764	524	475	500	50
STD Investigation Client Contacts	N/A	N/A	N/A	750	75
Tuberculosis (TB) Control					
Case/Contact Investigations	N/A	N/A	N/A	6,000	6,00
Presentations/Consultations	N/A	N/A	N/A	3,500	3,50
Observed TB Therapy Visits	6,827	7,211	6,262	5,600	5,60
Public Health Clinic		•			
Patient Visits	13,633	16,243	11,263	10,600	10,60
Immunizations Administered	19,222	18,231	7,670	17,000	17,00
TB Clinic Visits	937	1,191	824	1,100	1,10
STD Clinic Visits	417	476	1,338	1,350	1,35
Public Health Laboratory					
Laboratory Procedures	118,724	111,634	96,724	98,250	99,00
Family Health Division	·			•	
WIC Caseload/Month	10,240	10,179	9,126	9,000	9,00
California Children's Services					
Average Monthly Referrals	258	279	268	300	32
· New Cases Opened	1,443	1,389	1,491	1,600	1,50
Medical Therapy Treatment Units	21,176	20,720	19,425	15,800	15,80
Maternal Child & Adolescent Health					
Home Visits	1,771	1,595	1,364	1,340	1,34

	2015-2016	2016-2017	2017-2018	2017-2018	Increase
Solid Waste Enterprise Fund	Actual	Approved	Requested	Recommended	(Decrease)
Expenditures					
Salaries & Benefits	\$7,071,851	\$7,858,116	\$8,649,226	\$8,649,226	\$791,110
Services & Supplies	12,751,157	15,319,932	20,831,916	20,831,916	5,511,984
Other Charges	1,895,337	1,907,560	1,895,450	1,895,450	(12,110)
Fixed Assets	5,323,849	2,396,800	6,359,800	6,359,800	3,963,000
Operating Transfers Out	0	0	70,000	70,000	70,000
Total Expenditures	\$27,042,194	\$27,482,408	\$37,806,392	\$37,806,392	\$10,323,984
Expenditure Reimbursements	(1,557,961)	(1,529,257)	(3,269,057)	(3,269,057)	(1,739,800)
Total Appropriations	\$25,484,233	\$25,953,151	\$34,537,335	\$34,537,335	\$8,584,184
Earned Revenues By Source					
Interest/Rents	\$61,562	\$55,200	\$69,023	\$69,023	\$13,823
Aid from Other Governments	557,794	519,806	419,806	419,806	(100,000)
Charges for Services	23,506,726	24,456,694	29,191,949	29,191,949	4,735,255
Miscellaneous Revenues	1,071,193	1,159,700	1,414,465	1,414,465	254,765
Operating Transfers In	1,716	0	. 0	0	0
Fund Balance	285,242	(238,249)	3,442,092	3,442,092	3,680,341
Total Revenues	\$25,484,233	\$25,953,151	\$34,537,335	\$34,537,335	\$8,584,184
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	76.0	77.0	78.0	78.0	1.0
Temporary (Full-Time Equivalent)	6.4	4.8	5.5	5.5	0.7
Total Staffing	82.4	81.8	83.5	83.5	1.7

Purpose

The Solid Waste Enterprise Fund (SWEF) provides funding for the operation of the County's solid waste management programs. These programs include long-range planning, operation of the County's solid waste transfer and disposal facilities, acquisition, design, and development of landfill sites. It also includes refuse collection, franchise management, Countywide waste reduction activities, and the Countywide household hazardous waste program. More than 90% of this Fund's revenue is derived from tip fees charged on disposal tons.

Major Budget Changes

Salaries & Employee Benefits

\$336,845 Salary and benefits adjustments.
 \$227,621 Increase in contributions toward the unfunded retirement liability at 5%.

> \$84,616 Add a Transfer Truck Driver position for City of Manteca contract.

> \$106,041 Increase in overtime costs.

> \$35,987 Increase in extra-help.

Services & Supplies

\$1,746,800 Increase in professional services for landfill expansion, design and module construction.
 \$1,601,400 Increase in Assembly Bill (AB) 939

costs for increased disposal at two County landfill sites.

> \$586,000 Increase in delivery costs with Forward Inc. for City of Manteca waste.

> \$360,000 Increase in engineering consultant services due to guard rail and floor repair projects.

Solid Waste Enterprise Fund

Health Services

> \$352,690	Increase in maintenance costs for floor repairs at the solid waste facilities.
> \$240,100	Increase in rent/leased equipment costs.
> \$155,200	Increase in used oil grant activities with new funding cycle.
> \$93,452	Increase in allocated service department costs.
> (155,006)	Decrease in used oil grant activities, with closed cycle.
Fixed Assets	
> \$5,000,000	Construction of Area 5B of North County Landfill.
> \$400,000	Landfill gas extraction wells at Foothill Landfill (16).
> \$300,000	Rolloff Trucks (2).
> \$200,000	Organics processing site improvements.
» \$110,000	Grizzly loading crane.
> \$100,000	Transfer truck trailer.
> \$100,000	Operations layer at Area 5B of North County Landfill.
> \$60,000	Groundwater monitoring wells (2).
> \$50,000	Emergency back-up generator at North County Landfill.
> \$16,800	Air Compressor re-budgeted for used oil (2).
> \$10,000	Used oil collection tank.
> \$8,000	Mower.
> \$5,000	GPS repeater for North County Landfill.

Expenditure Reimbursements

> \$1,739,800	Increase in AB 939 reimbursement
	and addition of new construction
	project and equipment.

Revenues

> \$2,424,000 Increase in landfill fees based on projected customer volume.

\triangleright	\$2,100,000	Increase in AB 939 recapture of
		program revenues for waste diversion activities at County sites.

> \$56,100 Increase in gate fee at Foothill Landfill.

Program Discussion

The 2017-2018 recommended Solid Waste Enterprise Fund budget totals \$37,806,392, which is an increase of \$10,323,984 from 2016-2017. San Joaquin County-owned landfills are experiencing a dramatic increase in waste volumes over the past year. This comes after decreasing volumes that occurred over several years. Solid Waste is cautiously optimistic about this upturn and the current focus continues on the maintenance of current operation levels, compliance with legislative requirements, meeting Certificates of Participation debt ratio guidelines and positioning the SWEF to be completely debt free by 2021. The projected year-end fund balance is \$7.1 million.

The Department continues to lead in regional solid waste planning for all jurisdictions in the County. In 2015, the County was successful in securing long-term waste disposal contracts with the cities of Manteca, Tracy, and Ripon. The Department continues to maintain a contractual relationship for waste disposal with the City of Lodi, while maintaining informal arrangements with the cities of Stockton, Escalon, and Lathrop for incoming waste volumes at County facilities.

The Department implemented normal rate escalators on gate fees in 2016-2017 at County-owned waste facilities. Incoming waste volumes from the City of Manteca contract have increased dramatically. This increase, coupled with increases in self-haul and commercial waste, have put tonnages at around 16% over this period in 2015-2016. This unexpected increase coupled with other factors such as acceleration of State diversion legislation (which should drive tons away from the landfill) has led Solid Waste to a conservative increase of 2% projected in the budget for the incoming tons in 2017-2018 over the 2016-2017 estimated actuals.

Solar Project

The County has an agreement with Ameresco for a 25-acre Solar Energy Project in 2017-2018 at the Foothill Landfill. This agreement includes a \$1.0 million up-front lease payment from Ameresco to the SWEF. The project will provide energy savings for San Joaquin General Hospital and other County agencies estimated at \$4.2 million over the next 20 years, with no up-front capital cost to the County. This project has been delayed due to environ-

Solid Waste Enterprise Fund Health Services

mental permitting and evaluation of the impact of proposed changes in the PG&E rate structure.

Time & Motion Study

It is critical that the Department's waste diversion programs are fully reimbursed through the AB 939 special fund. Due to the evolving nature of site recycling operations, the Department has hired a consultant to perform a time and motion study to identify all aspects of waste reduction at County facilities.

Organics Facility New Economic Model

The California Department of Resources, Recycling, and Recovery (CalRecycle) has mandated that organic materials be gradually eliminated from landfills. This will require new infrastructure and processing methods. In 2017 the Solid Waste Division will provide options to the Board of Supervisors for future organic processing at County facilities. A consultant has been retained to create a list of potential best practices in the State for the County to consider in the evolution of the organics program.

Waste Diversion Planning

CalRecycle records disposal quantities and calculates a jurisdiction's diversion level by calendar year. The County maintained a diversion percentage of 72% in 2015. California reporting results for 2016 are not yet available; however, it is anticipated that the County will continue to perform at this level. The County will maintain its leadership position for all jurisdictions in waste diversion efforts through four areas of focus:

- 1. Waste Diversion Programs.
- 2. Community Outreach and Education.

- 3. Regulatory and Compliance Efforts.
- 4. Administration and Reporting.

Module Construction

A new module is being constructed at the North County Landfill in 2017-2018, and a new module is planned at the Foothill Landfill in 2018-2019. The next new modules will not begin construction until 2023-2024 unless waste volumes increase dramatically.

Closure Enterprise Fund

The Solid Waste Closure Enterprise Fund #39033 (Closure Fund) is maintained for the exclusive purpose of accumulating and distributing funds for closure of the two presently-active County-owned landfills (North County Recycling Center and Sanitary Landfill and Foothill Sanitary Landfill). An enterprise fund is one of the several approved mechanisms by which the County can demonstrate financial assurance for closure, as required by State regulations. Monies placed in the Closure Fund may only be used for closure of landfills.

Prior to 2009-2010, monies were transferred from the Solid Waste Enterprise Fund into the Closure Fund to provide funding for future closures of Foothill and North County Landfills. Evaluation of Closure Fund requirements and balances indicate that \$70,000 must be transferred from the SWEF into the Closure Fund for 2017-2018. Interest earned from this fund is directly deposited into the SWEF. As of March 31, 2017, the fund balance was \$5.1 million.

Solid Waste Enterprise Fund

Health Services

	Workloa	d Data		,	
		——Actual—		Est./Act.	Projected
_	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Waste Received (Tons)					
Lovelace Transfer Station	118,891	121,421	177,085	202,647	213,020
Foothill Landfill	100,801	102,916	117,171	124,544	124,544
North County Landfill	165,536	171,951	174,853	180,390	180,390
Total Tons Received	385,228	396,288	469,109	507,581	517,954
Transfers-Lovelace					
Tons Transferred	114,513	118,293	173,970	198,358	199,350
Number of Loads	5,267	5,377	7,729	8,940	8,985
Recycled Materials (Tons)		·			
Lovelace Transfer Station	4,378	3,128	3,114	2,018	2,028
Foothill Landfill	2,331	3,207	4,093	4,036	4,056
North County Landfill	12,297	10,926	12,049	10,532	10,584
Total Tons Diverted	19,005	17,261	19,256	16,586	16,668
Groundwater Monitoring Samples	120	120	100	100	100
Perimeter Landfill Gas Monitoring	171	171	210	210	210
Soil Gas Volatile Organic Comp. Samples	58	58	88	88	88
Landfill Gas Collection Wells Adjusted	172	172	177	177	177
Landfill Gas Flare Stations Maintained	4	4	4	4	4
Surface Water Samples Collected	12	12	30	30	30
Stormwater Samples (Waste					
Discharge Permit Requirements)	14	. 14	4	` 4	4
Stormwater Samples (NPDES)	14	14	34	34	34

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Health Services

Greg Diederich, Health Care Services Director

Mental Health Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Special Revenue Fund	Actual		Trequesteu		(20010000)
Expenditures					
Salaries & Benefits	\$6,598,230	\$7,748,388	\$8,407,645	\$8,407,645	\$659,257
Services & Supplies	13,356,270	14,200,508	15,069,143	15,069,143	868,635
Fixed Assets	64,615	720,114	888,533	888,533	168,419
Total Expenditures	\$20,019,115	\$22,669,010	\$24,365,321	\$24,365,321	\$1,696,311
Expenditure Reimbursements	(2,187,362)	(2,366,155)	(2,710,537)	(2,710,537)_	(344,382)
Total Appropriations	\$17,831,753	\$20,302,855	\$21,654,784	\$21,654,784	\$1,351,929
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$0	\$450,000	\$350,000	\$350,000	(\$100,000)
Aid from Other Governments	9,929,416	9,661,167	10,708,884	10,708,884	1,047,717
Charges for Services	6,423,342	8,629,825	9,033,037	9,033,037	403,212
Miscellaneous Revenues	596,324	638,925	639,925	639,925	1,000
Operating Transfers In	250,000	368,663	368,663	368,663	0
Fund Balance	78,395	0	0	0	0
Total Revenues	\$17,277,477	\$19,748,580	\$21,100,509	\$21,100,509	\$1,351,929
Net County Cost	\$554,275	\$554,275	\$554,275	\$554,275	\$0
Allocated Positions	86.0	85.0	85.0	85.0	0.0
Temporary (Full-Time Equivalent)	17.4	21.0	33.9	33.9	12.9
Total Staffing	103.4	106.0	118.9	118.9	12.9

Purpose

Substance Abuse Services (SAS) provides a range of drug and alcohol prevention and treatment services for County residents, including outpatient, residential, and narcotic treatment services. SAS plays a significant role in the community's effort to provide treatment in lieu of incarceration. In partnership with the Community Corrections Partnership, Collaborative Courts, and Sheriff's Office, SAS uses a variety of funding streams in an effort to reduce the number of individuals requiring the use of high-cost jail beds, and medical and psychiatric emergency services, as a result of untreated substance abuse.

Major Budget Changes

Salaries & Employee Benefits

> \$193,558 Salary and benefits adjustments.

>	\$217,890	Increase in contributions toward the unfunded retirement liability at 5%.
Þ	\$242,809	Increase in extra-help.

Services & Supplies

	\$677,552	Increase in Narcotics Treatment Program provider contracts.
A	\$136,572	Increase in services provided to Human Services Agency (HSA) clients.
>	\$111,251	Replacement computers and office furniture.
>	\$54,621	Increase in Behavioral Health Administration overhead costs.
>	\$53,734	Increase in security for residential programs.
>	(\$96,142)	Decrease in Health Care Services Administration overhead charges

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Health Services

	due to change in allocation methodology.
> (\$78,236)	Decrease in Workers' Compensation insurance costs.
> (\$54,220)	Decrease in reimbursement to Mental Health Services.
> \$34,800	Cost Allocation Plan adjustments.
Fixed Assets	
> \$701,150	Re-budget replacement of modular offices.
> \$65,000	Re-budget play structure for residential program.
> \$60,000	Re-budget roof replacement and insulation of residential dorms.
> \$37,383	Workstation furniture.
> \$25,000	Replacement vehicle.
Expenditure Reim	bursements
> \$200.278	Increase in reimbursement from

E

	\$200,278	Increase in reimbursement from HSA.
>	\$99,139	Increase in reimbursement from Mental Health Services.
>	\$66,862	Increase in costs covered by Mental Health Services Act (MHSA).
>	\$40,335	Increase in reimbursement from San Joaquin General Hospital.
>	(\$44,109)	Decrease in reimbursement from Byrne Justice Assistance Grant ending December 2017.
>	(\$18,655)	Decrease in reimbursement for Assembly Bill 109 clients.

Revenues

> \$1,026,750	Increase in State funding for substance abuse treatment services.
> \$319,705	Increase in Federal funding for Drug Medi-Cal (DMC).
> \$90,195	Increase in Federal substance abuse prevention funding.
> \$73,321	Increase in DMC administration fees.
> (\$100,000)	Decrease in funding from court fees charged to clients for assessment.
> (\$64,698)	Decrease in revenue from Sub-

stance Abuse and Mental Health

Services Administration grant that ended September 2016.

Program Discussion

The recommended 2017-2018 SAS budget totals \$24,365,321, which is an increase of \$1,696,311 from 2016-2017. This change primarily represents salary and benefits adjustments, additional retirement contribution, extra-help for residential food services and client transportation, and increases in provider contracts.

Narcotic Treatment Programs (NTP)

The local match for DMC services is provided through 2011 Realignment funds. Although the amount of revenue allocated to counties for DMC was projected to be adequate according to the State, these services are a Federal entitlement and counties have very little ability to modify services to achieve cost savings. The majority of DMC services are provided via contracts with two private providers of NTPs that serve opiate addicted individuals at six locations throughout the County, including Stockton, Lodi, and Manteca. The number of individuals served by NTPs has increased significantly over the past several years, primarily due to increased access to Medi-Cal benefits through the Affordable Care Act and new treatment slots authorized by the State. In 2017-2018, the cost of NTP contracts is expected to increase by \$677,552.

DMC Organized Delivery System (DMC-ODS)

The State Department of Health Care Services (DHCS) has offered counties the option of participating in a Medi-Cal "Bridge to Reform" Demonstration Waiver which includes a reorganization of the DMC service delivery system. The DMC-ODS is designed to demonstrate how an organized substance abuse treatment system increases the success of beneficiaries while decreasing other health care costs. The DMC-ODS requires counties to provide a complete continuum of treatment services modeled after the American Society of Addiction Medicine (ASAM) criteria for substance use disorder treatment services. The DMC-ODS allows counties to be reimbursed for residential treatment services up to licensed capacity, rather than the current 16-bed limitation.

County participation is voluntary and "opt-in" counties are required to submit an implementation plan to DHCS. As of April 2017, eleven counties had approved plans and six others submitted applications to implement DMC-ODS. SAS is currently conducting a feasibility assessment on possible County participation and received authorization from DHCS extending the application deadline from June 1, 2017 to August 1, 2017. Following internal fiscal

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review, the application will be reviewed by the Behavioral Health Board and submitted for Board of Supervisors' consideration prior to the application deadline.

Residential Treatment

SAS operates two residential substance use disorder treatment programs, the 69-bed Recovery House (licensed for men and women) and the 28-bed Family Ties Program (perinatal program for women and their children). Funding is provided by a Federal Substance Abuse Prevention and Treatment block grant and State funds for women's residential programs. Referrals are received from the community, Probation Department, Parole Services, Child Protective Services, CalWORKs, and self-referral.

The Department is working with Community Medical Centers to create an assessment center at one of its clinic locations using a combination of Proposition 47 grant funds and MHSA Innovation funds. This would provide law enforcement with a diversion option for community mental health treatment, eventually building toward medically-monitored withdrawal management services for alcohol and opioids.

Substance Abuse Problem Assessment Fund

The Substance Abuse Problem Assessment Fund (#20604) receives funds collected by the Court from individuals ordered to participate in a County Alcohol and Drug problem assessment program. Fund balance as of March 31, 2017 was \$560,182. The 2017-2018 budget includes \$150,000 in transfers from this fund.

Alcohol/Drug Abuse Education Funds

The Alcohol Abuse Education Fund (#20605) and Drug Abuse Education Fund (#20607) support the County's alcohol and drug abuse education and prevention efforts. Fund balances as of March 31, 2017 were \$376,418 and \$170,511, respectively. The 2017-2018 budget includes \$200,000 in transfers from these funds.

Statham Drunk Driving Fund

The Statham Drunk Driving Fund (#20609) is for treatment of clients with alcohol dependency in certified residential programs. Fines are collected by the County for Driving while Under the Influence offenses. Fund balance as of March 31, 2017 was \$883,955. The 2017-2018 budget includes \$200,000 in transfers from this fund to reimburse eligible costs.

	Workload	d Data			
		Actual-	Est./Act.	Projected	
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Prevention Activities	•	•			
Schools Contacted	245	330	264	264	26
Students Contacted	6,854	6,486	6,701	7,000	8,00
Organizations Contacted	47	54	59	70	8
Individuals Contacted	467	519	986	1,200	2,00
Treatment Services					
Recovery House-Admissions	402	570	744	837	. 97
Recovery House-Client Days	14,968	18,017	18,921	21,156	21,73
Family Ties-Admissions	95	81	87	106	11
Family Ties-Client Days	9,809	8,567	9,498	8,598	10,27
Central Intake Referrals	1,644	1,096	2,060	2,297	2,52
Chemical Dependency Counseling Ce	enter		••	•	
Intakes	505	655	645	697	76

4040800000—Public Works-Utility Districts

Health Services

Kris Balaji, Public Works Director

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,969,508	\$2,293,925	\$2,454,793	\$2,454,793	\$160,868
Services & Supplies	448,831	1,263,116	1,239,364	1,239,364	(23,752)
Fixed Assets	6,825	50,000	10,000	10,000	(40,000
Total Expenditures	\$2,425,164	\$3,607,041	\$3,704,157	\$3,704,157	\$97,116
Expenditure Reimbursements_	(2,408,771)	(3,607,041)	(3,704,157)	(3,704,157)	(97,116
Total Appropriations	\$16,393	\$0	\$0	\$0	\$0
Earned Revenues By Source					
Charges for Services	\$3,674	\$0	\$0	\$0	\$0
Miscellaneous Revenues	1,723	0	0	0	0
Total Revenues	\$5,397	\$0	\$0	\$0	\$0
Net County Cost	\$10,996	\$0	\$0	\$0	\$0
Allocated Positions	24.0	24.0	24.0	24.0	0.0

Purpose

The Utility Districts budget provides for the operation and maintenance of the various utility districts governed by the Board of Supervisors. This budget funds the staffing, services, and equipment needed to provide domestic water, sanitary sewer, and storm drain services to the residents of these districts. The Utility Division operates and maintains 30 water systems with 52 wells; 3 sewage treatment plants; 9 pumping stations; and 51 storm drain pumping stations. These systems are spread throughout the 1,448 square miles of the County.

Major Budget Changes

Salaries & Employee Benefits

\$89,761 Salary and benefits adjustments.
 \$71,107 Increase in contributions toward the unfunded retirement liability at 5%.

Services & Supplies

▶ \$15,881 Increase in radio maintenance costs.
 ▶ \$10,000 Increase in uniform expenses.
 ▶ (\$46,101) Decrease in equipment capital lease obligations.

> (\$7,531) Decrease in Worker' Compensation insurance costs.

Fixed Assets

> \$10,000 Remote monitoring equipment.

Expenditure Reimbursements

> \$97,116 Increase in reimbursements from utility districts.

Program Discussion

The 2017-2018 proposed budget for the Utility Maintenance Division totals \$3,704,157, which is an increase of \$97,116 from 2016-2017. This change primarily reflects an increase in salary and benefits and additional retirement contributions.

Drinking water supplies, wastewater collection and treatment, and storm drainage discharges must meet standards prescribed by local, State, and Federal regulatory agencies. Regulatory constraints on these services have increased significantly in recent years, and the trend is likely to continue. The combined effects of regulatory compliance, increasing energy costs, maintenance and capital replacement needs, associated with aging infrastructure and

4040800000—Public Works-Utility Districts Health Services

relatively small customer bases within individual small districts, continues to drive service costs higher.

Proposition 218, passed by voters in 2006, requires property owners' approval of new or increased property-related tax, assessment, or service charge. This has fundamentally changed how services are financed in Special Districts. Aging districts without necessary rate adjustments face financial hardships as well as service reductions. During 2017-2018, the Utility Districts Division, working in conjunction with the Community Infrastructure Engineering Division, will present multiple rate adjustment recommendations to the Board of Supervisors for Districts with critical funding deficiencies.

During 2017-2018, Utility Districts objectives include:

Continued focus on water issues, groundwater management, pumping and production costs, and conservation education and enforcement.

- Emphasis on safety training, development and incorporation of current and emerging technologies into the Division's daily operations that will allow for real time monitoring to increase efficiency and productivity. To achieve this goal, the Division will utilize current information and data and collection programs while exploring new industry practices and information for the purposes of system management and work prioritization.
- ➤ The Division proposes the continued installation of water meters within existing Special District Water Systems as funding allows.

The Utility Maintenance Division is committed to environmentally sound business practices whenever feasible. In addition to recycling and re-use programs, the Division has developed a pump efficiency testing program to maximize energy efficiencies at County-maintained well sites.

	Work	load Data	T5:4 /A :4	D 1 4 1	
	2013-2014	Actual— 2014-2015	2015-2016	Est./Act. 2016-2017	Projected 2017-2018
Water					
Distribution Systems	30	30	30	30	30
Wells Operated	56	55	55	52	52
Service Connections	5,930	5,930	5,930	5,930	5,930
Service Calls	437	442	456	400	430
Sewer	•			•	
Treatment Plants	3	3	3	3	3
Collection Systems	9	. 9	9	9	g
Service Connections	5,431	5,431	5,431	5,431	5,431
Pumping Stations	9	9	9	9	9
Sewer Lines Cleaned (Feet)	492,250	532,000	567,120	500,000	500,000
Service Calls	733	468	488	580	. 500
Drainage					
Pumps	84	84	84	84	84

4049600000—Whole Person Care Program

Health Services

Greg Diederich, Health Care Services Director

Whole Person Care Special Revenue Fund	2015-2016 Actual	2016-2017 Approved*	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$0	\$0	\$1,750,000	\$1,750,000	\$1,750,000
Operating Transfers Out	0	0	5,250,000	5,250,000	5,250,000
Total Appropriations	\$0	\$0	\$7,000,000	\$7,000,000	\$7,000,000
Earned Revenues By Source					
Aid from Other Governments	\$0	\$0	\$5,250,000	\$5,250,000	\$5,250,000
Operating Transfers In	0	0	2,625,000	2,625,000	2,625,000
Fund Balance	0	0	(875,000)	(875,000)	(875,000)
Total Revenues	\$0	\$0	\$7,000,000	\$7,000,000	\$7,000,000
Net County Cost	\$0	\$0	\$0	\$0	\$0

^{*} WPC Program budget was established in November 2016, subsequent to adoption of the 2016-2017 budget.

Purpose

The Whole Person Care (WPC) Program is an optional component of California's Section 1115 Federal Medicaid (Medi-Cal, in California) Waiver. WPC is intended to coordinate physical health, behavioral health, and social services for vulnerable Medi-Cal beneficiaries who are high users of multiple health care systems and continue to have poor outcomes.

San Joaquin County's WPC Program specifically targets Medi-Cal beneficiaries that are homeless or at-risk of homelessness upon release from the County Jail, psychiatric health facility, or hospital, as well as high utilizers of emergency department services, and individuals with a mental health and/or substance use disorder. Health Care Services (HCS) is the lead County entity and single point of contact with the State Department of Health Care Services (DHCS) for the County's WPC Program.

Participation in the Program allows the County to claim a 50% Federal match via semi-annual Intergovernmental Transfer (IGT) for direct medical, behavioral health, and ancillary services, as well as administrative costs associated with approved program activities and deliverables. Federal WPC payments and local matching funds are not available for services provided to non-Medi-Cal beneficiaries, services currently claimable for Medi-Cal reimbursement, or direct housing supports.

Funding sources for the Program are a combination of Mental Health Services Act (MHSA), San Joaquin General Hospital (SJGH), and Federal monies.

Major Budget Changes

Services & Supplies

>	\$586,416	Reimburse program costs to SJGH.
>	\$504,200	Reimburse program costs to San Joaquin Community Health Information Exchange (HIE).
>	\$473,410	Reimburse program costs to Behavioral Health Services (BHS).
>	\$149,474	Reimburse program costs to HCS Administration.
>	\$36,500	Reimburse program costs to Correctional Health Services (CHS).

Operating Transfers Out

> \$2,625,000	IGT payment for Program Year Two and 50% of Program Year Three.
\$ \$2,625,000	Reimburse matching funds contributed by SJGH and BHS.
Revenues	

\$5,250,000 WPC revenue. \$2,625,000 Matching funds received from SJGH and BHS for IGT. (\$875,000) Decrease in use of fund balance.

4049600000—Whole Person Care Program

Health Services

Program Discussion

The 2017-2018 recommended budget for the WPC Program totals \$7,000,000, consisting of \$1,750,000 in costs for WPC participating agencies, \$2,625,000 IGT to the State, and \$2,625,000 reimbursement to agencies providing the local match. The IGT amount for 2017-2018 covers Program Year Two (2017) and 50% of Program Year Three (2018).

The County's WPC Program was approved by the Board of Supervisors on October 25, 2016 (B-16-614). On November 15, 2016, the Board established a special revenue fund for WPC, approved a program budget for 2016-2017 covering Program Year One (2016), and allocated eleven new positions to the HCS Administration and Mental Health Services budgets (B-16-662). As currently approved by DHCS, the County's WPC Program has an annual budget of \$3.5 million for each of the five program years of the demonstration waiver (2016-2020), half of which represents potential Federal financial participation and half representing required local matching funds. The local match for the County's WPC Program consists of a combination of MHSA funds from BHS and existing, qualified SJGH funds.

Participating entities in the County's WPC Program include HCS Administration, Health Plan of San Joaquin (HPSJ), SJGH, San Joaquin County Clinics (SJCC), BHS, Public Health Services, Substance Abuse Services, CHS, Housing Authority of San Joaquin County, Central Valley Low Income Housing Corporation, HealthNet, Community Medical Centers, Dignity Health St. Joseph's Medical Center, and the San Joaquin Community HIE.

The overarching vision of the County WPC Program is to more efficiently and effectively coordinate the physical health, behavioral health, and social services systems within the County in a patient-centered manner. The goal of increased coordination is to improve the health and well-being of Medi-Cal beneficiaries and enable partnerships to target the highest-risk and most vulnerable patients. The program seeks to build and sustain relationships and infrastructure allowing for data to be shared between systems. A major goal is to eventually coordinate care in real time and evaluate progress in improving individual and population health. Additionally, the Program seeks to establish a community-based care management entity in the County that will position delivery systems for potential changes in reimbursement methodology after the five-year demonstration waiver timeline.

The San Joaquin Community HIE will be the central data repository for healthcare information sharing, including behavioral health and care management notes, and will build toward real-time care management capabilities. The WPC Program will provide incentive for additional health

care entities to join the exchange and provide funding to significantly increase care coordination and population health analytics capabilities.

Three target populations will be served by the WPC pilot:

- 1. Adult HPSJ Medi-Cal beneficiaries assigned to the SJCC who are over-utilizers of emergency department services.
- 2. Adult Medi-Cal beneficiaries who have a mental health and/or substance use disorder.
- Adult Medi-Cal beneficiaries who are homeless or at risk of homelessness upon discharge from SJGH, St. Joseph's Medical Center, the County's Psychiatric Health Facility, including the Crisis Stabilization Unit, or the County Jail.

To improve the overall health outcomes of the target population, the WPC Program will implement a Behavioral Health Navigation Team dedicated to engaging homeless individuals and those at risk of homelessness throughout the community, helping them to navigate various community services and supports. Engagement may occur at the time of admission and/or discharge from local hospitals, health facilities, and the County Jail, or in response to urgent referrals from a variety of sources throughout the community, including the existing Behavioral Health Mobile Crisis Response Teams.

In coordination with the WPC Behavioral Health Navigation Team, a WPC Population Health Team will provide each enrolled client with an individualized care plan based upon a standardized assessment of his or her medical, behavioral health, and key social needs, such as shelter, food insecurity, or transportation. This care plan will be shared across agencies. Each client will be assigned a single dedicated care coordinator that is most appropriate for that individual's needs. Establishing consistency and trust with one care coordinator will be critical; care coordinators will serve as liaisons and the point of contact for all agencies providing services to the individual client.

Additionally, in later years of the demonstration period, the WPC Program will seek to implement a County Flexible Housing pool with segregated non-WPC funding from compliant sources to assist with the housing needs of WPC target populations. The various WPC teams will provide outreach and tenancy support services to Medi-Cal beneficiaries at risk of homelessness who have a medical need for respite care or transitional housing. The housing pool and tenancy supports will be managed in partnership with the Housing Authority of San Joaquin County and the Central Valley Low Income Housing Corporation. The WPC teams will work in conjunction with these partners

4049600000—Whole Person Care Program Health Services

in securing appropriate housing for WPC enrolled individuals.

On March 1, 2017 HCS submitted a second round WPC application, as additional Federal funds were available.

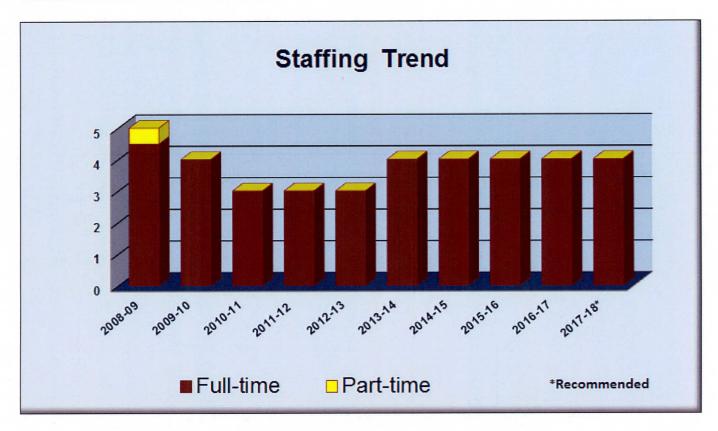
The application focuses on expanding the number of medical respite/recuperative care beds available to the Program along with increased care management services to be provided by the contractor. If successful, this expansion of the Program will not involve any net County cost.

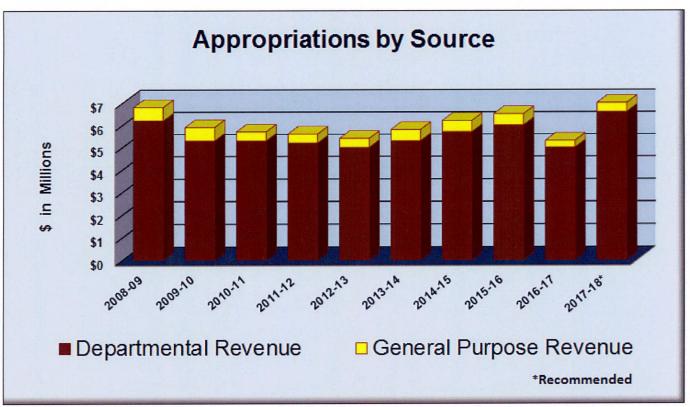


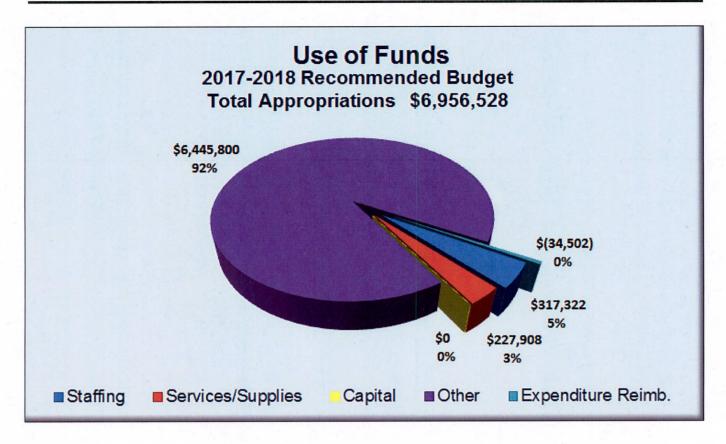
Education Appropriations

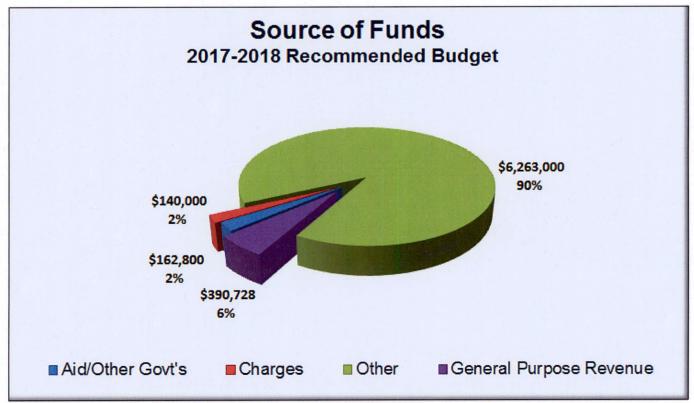
		Page Number	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	(Decrease)
5060900000	County Library	H-4	\$4,924,800	\$6,565,800	\$6,565,800	\$1,641,000
5061500000	UC Cooperative Extension	H-8	349,415	390,728	390,728	41,313
	Total - Education		\$5,274,215	\$6,956,528	\$6,956,528	\$1,682,313

Education Statistical Summary









Library Special Revenue Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	(Decrease)
Expenditures					
Services & Supplies	\$578,812	\$120,000	\$120,000	\$120,000	\$0
Other Charges	5,930,630	4,804,800	6,445,800	6,445,800	1,641,000
Total Appropriations	\$6,509,442	\$4,924,800	\$6,565,800	\$6,565,800	\$1,641,000
Earned Revenues By Source					
Taxes	\$6,123,612	\$6,069,600	\$6,759,700	\$6,759,700	\$690,100
Interest/Rents	2,688	1,200	3,300	3,300	2,100
Aid from Other Governments	213,348	214,000	162,800	162,800	(51,200)
Charges for Services	149,193	140,000	140,000	140,000	0
Fund Balance	(443,312)	(1,500,000)	(500,000)	(500,000)	1,000,000
Total Revenues	\$6,509,442	\$4,924,800	\$6,565,800	\$6,565,800	\$1,641,000
Net County Cost .	. \$0	\$0	\$0	\$0	\$0

Purpose

This budget provides the County's share of the cost for the City/County Library System. The Library System serves the cities of Escalon, Lathrop, Manteca, Ripon, Stockton, and Tracy as well as the unincorporated areas of the County. Through an agreement between the County and the City of Stockton, the City operates the City/County Library System. The County's funding for Library services is comprised of a library-specific dedicated property tax allocation, a pro rata share of Library fines and materials fees relative to County branch circulation, and any accumulated available balance from unspent prior years' activities.

Major Budget Changes

Other Charges

> \$1,641,000 Increase in funding for Library services.

Revenues

\$763,600 Increase in property tax revenue.
 (\$1,000,000) Decrease in City fund balance for

Library services.

Program Discussion

The County's share of funding is primarily driven by property tax collection. The overall increase in home prices and new construction activities resulted in a 4.75% increase in the County's property tax collection for Library services. Based on the preliminary forecast, it is projected that \$6,639,500 will be available for Library operations in 2017-2018, an increase of \$1,714,700, and will:

- > Fund the Library's share of the property tax administration fee of \$120,000.
- > Provide \$6,519,500 for Library services.
- > Provide \$500,000 for Library fund balance reserve.

Library Services

In November 2016, voters approved Measure M, a quarter cent sales tax for a period of 16 years to fund City of Stockton library and recreational services. Measure M will enable libraries and recreation facilities to support stronger communities through enhanced services for youth including after school and sports programs, added hours in libraries and community centers, the building of two new multi-purpose facilities in North Stockton, upgrades to existing facilities, and construction of a regional sports complex.

6060900000—County Library Education

In 2017-2018, the Library will assess County and City of Stockton Library branch facilities to determine if any facilities require enhancements or to address maintenance issues.

In 2015-2016, an agreement was signed between the Library, the State Library, and the Corporation for Education Network Initiatives in California to receive high-speed broadband service between 100 and 1,000 times greater that the current speed at all Library branches. Implementation is in the final stages including installation of equipment at the individual branches. The project will be completed by June 30, 2017.

In 2016-2017, the City added two new Library Assistant positions to the Manteca and Tracy Libraries to support youth programs and local schools.

Weekly hours for the County branches, including additional hours funded by the respective municipalities are listed below. The weekly hours do not reflect holidays when the libraries are closed.

n /	Base Weekly	Extra Hours Funded
<u>Branch</u>	<u>Hours</u>	<u>by Cities</u>
Escalon	31	-
Lathrop	30	-
Linden	30	-
Manteca	40	8
Mountain House	40	. 11
Ripon	40	5
Thornton	30	-
Tracy	40	13

All branches within the Stockton/San Joaquin County Public Library System will be closed for the following holidays during 2017-2018:

- > July 4, 2017
- ➤ September 4, 2017
- > October 9, 2017
- November 10, 11, 23, and 24, 2017
- December 25, 2017
- > January 1 and 15, 2018
- > February 12 and 19, 2018
- May 28, 2018

Matching Materials Program

In 1998-1999, the Board of Supervisors established the Intergovernmental Partnership Program to further promote cooperation among the cities and the County in improving the Library System and public services. In 2011-2012, the Board renamed the Program to the Matching Materials

Program (MMP), and allowed organizations other than cities to participate. The MMP provides a maximum of \$120,000 per year, with a maximum of \$15,000 per branch, regardless of the funding source.

In 2016-2017, there were no contributions from the participating cities. This is primarily due to sufficient funding for books and materials in the 2016-2017 Library budget.

The recommended 2017-2018 MMP does not include funding for the matching program due to sufficient funding in the 2017-2018 Library budget.

2014-2017 Strategic Plan

Guided by the 2014-2017 Strategic Plan, the Library accomplished the following activities in 2016-2017:

Expanded Access to Services

- 1. Bookmobile stops were changed to increase Library access in underserved areas.
- Increased the collection of eBooks and eAudiobooks.
- 3. Implemented a new print management and a computer reservation system and installed fax/scan stations at several Library branches.

Educational and Learning Opportunities

- 1. Continued Science, Technology, Engineering, Arts, and Mathematics (STEAM) programming in collaboration with the San Joaquin County Office of Education and other community partners.
- 2. Presented parent engagement workshops on early literacy development throughout the County.
- 3. Offered summer reading tutoring for K-3 students at the Manteca, Mountain House, and Tracy Libraries.
- 4. Developed Makerspaces in Library branches to support the development of 21st century skills.

Workforce and Career Development

- 1. Received grant funding and developed special programs for teens.
- Worked with San Joaquin County WorkNet to place youth in the summer employment program.

Engage and Empower our Diverse Community

1. Developed community conversation programs to promote collaboration utilizing training from the Harwood Institute for Public Innovation.

6060900000—County Library

Education

- 2. Presented Human Library programs to promote dialogue among community members.
- 3. Provided language learners with Rosetta Stone, an on-line collection used by patrons of the Library more than 3,100 times. Rosetta Stone offers access to free lessons for over 30 languages.

Consistent with the 2014-2017 Strategic Plan, the Library plans to accomplish the following activities in 2017-2018:

Expand Access to Services

- Implement e-Cards for remote access to Library databases and down-loadable materials.
- 2. Provide capability to pay Library fines on-line.
- 3. Improve responsiveness of branch collections by employing analytics to make more informed purchasing decisions.
- 4. Reopen the Fair Oaks Library after a seven year closure. The renewed facility will feature a Makerspace room, programs for all ages including 21st century skill development, space for community gathering, free Internet, a fresh collection of books, magazines, DVDs and CDs.
- 5. Implementation of two new on-line services: Flip-, ster and Hoopla. Flipster is an on-line magazine service that offers top titles and allows users to download magazines on digital devises. Hoopla is a down-loadable movie and music site that will give patrons access to over 500,000 titles. Both services will be free to Library card holders.

Educational and Learning Opportunities

- 1. Continue to develop engaging and interactive programming utilizing Makerspaces.
- Promote State Library funded access to Career Online High School.
- 3. Develop community-wide programs to support students' ability to read fluently by the third grade.
- 4. Increase academic test preparation programs throughout the Library system.

Workforce and Career Development

- 1. Host jobs fairs at Library branches.
- 2. Collaborate with local community colleges and universities to promote readiness for secondary education opportunities.

Engage and Empower our Diverse Community

- 1. Improve the Library's foreign language collection.
- 2. Extend implementation of Harwood community conversations throughout the Library system.

Fund Balances

County Fund Balance

The County maintains a Library Fund in which designated revenues are collected and later dispersed to the City of Stockton based on County projections. As of June 30, 2016, the County's Library fund balance was \$2,326,233. The projected fund balance for June 30, 2017, is approximately \$4.8 million. This amount is included in the County Treasury.

City of Stockton Fund Balance

Similarly, the City of Stockton operates the City/County Library System through a Governmental Fund. As part of the agreement, the City of Stockton reports this fund balance annually to the County. As of June 30, 2016, the County's portion of the City's Governmental Fund balance for the Library was \$2,210,153. This amount is included in the City Treasury and represents the unspent County advances to the City for the City/County Library System primarily resulting from salary savings and adjustments to salary and benefits resulting from bankruptcy. In 2016-2017, \$1.5 million of the County's portion from the City Treasury was budgeted to cover County Library operations. The projected fund balance for June 30, 2017, is approximately \$1.0 million.

Library Fund Balance Reserve Policy

The Library intends to use the fund balance reserves in the implementation of the Library Strategic Plan and to develop a fund balance reserve sufficient to protect service levels at County branches against future decreases in funding that may result from short-term adverse economic conditions.

The 2016-2017 adopted budget retained \$1.5 million in anticipated Library revenue as part of a plan to move the County Library fund balance reserve to the County Treasury. The 2017-2018 recommended budget retains \$500,000 anticipated Library revenue. The fund balances will be evaluated during 2017-2018 in preparation for the development of the 2018-2019 budget.

In 2016-2017, the Library initiated a long-term systemwide master facility plan. The plan will look at the possibility of multi-use facility models for future expansion. Future service delivery enhancements could require the use of the County Library Fund.

6060900000—County Library Education

	Workl	oad Data ——Actual—	Est./Act.	Projected	
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
All Branches					
Library Materials Circulated*	1,640,185	1,576,156	1,572,380	1,341,339	1,408,406
Residents with Library Cards**	221,824	225,000	189,595	199,075	209,028
Annual Visits to the Library	952,894	922,957	877,766	762,274	800,388
Program Attendance	81,356	78,874	87,505	77,341	81,208
Computer Use, Including Access to Library Website	1,272,224	1,354,262	1,084,629	942,052	989,155
Annual Hours of Service	19,040	20,218	23,571	23,469	24,642

^{*} Includes digital downloads and Link+ checkouts that are not included in individual branch counts.

^{**}Includes all residents whose library card expiration date is four years or less (2013-present).

Branch	Items Checked		Visits		Program Attendance	
	2014-2015	2015-2016	2014-2015	2015-2016	2014-2015	2015-2016
Escalon	30,088	26,416	17,378	16,248	2,446	3,160
Lathrop	26,546	29,663	17,267	19,237	1,425	2,615
Linden	21,271	21,512	15,994	15,958	986	966
Manteca	162,049	146,977	125,590	119,188	9,789	13,061
Mountain House	104,231	115,697	60,482	69,263	8,777	9,079
Ripon	72,930	72,644	69,705	50,518	10,199	10,646
Thornton	11,930	11,139	21,966	18,053	1,813	2,908
Tracy	241,502	230,835	173,846	176,620	14,687	14,928
Bookmobile	6,970	6,995	2,123	2,276	-	-
Stockton Branches	531,778	484,367	437,945	390,405	20,427	24,690
Total	1,209,295	1,146,245	942,296	877,766	70,549	82,053

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	(Decrease)
Expenditures					
Salaries & Benefits	\$267,198	\$276,233	\$317,322	\$317,322	\$41,089
Services & Supplies	104,556	107,684	107,908	107,908	224
Total Expenditures	\$371,754	\$383,917	\$425,230	\$425,230	\$41,313
Expenditure Reimbursements_	0	(34,502)	(34,502)	(34,502)	0
Total Appropriations	\$371,754	\$349,415	\$390,728	\$390,728	\$41,313
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$371,754	\$349,415	\$390,728	\$390,728	\$41,313
Allocated Positions	4.0	4.0	4.0	4.0	0.0

Purpose

Cooperative Extension (CE) is a nationwide system for non-formal education established by Congress in 1914 to improve America's agriculture and natural resources, youth development and family nutrition education. CE's mission is to help all segments of the community benefit from the scientific advances made locally and at the nation's land grant universities.

The University of California Cooperative Extension (UCCE) in San Joaquin County brings research, educational programs and innovative solutions to growers, families and communities in the County. Programs are carried out by university professionals and highly trained and dedicated community volunteers. Although not mandated, County support is governed by Education Code Section 32330 and a 1960 Memorandum of Understanding (MOU) between the Regents of the University of California (UC) and the County of San Joaquin.

Board Strategic Priorities 2016-2017 Through 2018-2019

Promote Economic Development

UC's division of Agriculture and Natural Resources has adopted a new strategic vision to guide us towards 2025 while the UC's local Cooperative Extension offices have adopted the following initiatives for the division's immediate goals to:

> Improve water quality, quantity, and security.

- Enhance competitive, sustainable food systems.
- ➤ Increase science literacy in natural resources, agriculture, and nutrition.
- > Develop sustainable natural ecosystems.
- > Enhance California's agricultural economy.
- Promote the health of Californians and their families and communities.
- > Ensure safe and secure food supplies.
- > Manage endemic and invasive pests and diseases.
- > Improve energy security and green technologies through innovative science.

UC Advisors are actively engaged in sustaining San Joaquin County's \$2.7 billion agriculture industry. The major agricultural commodities produced are assigned to UC Advisors who coordinate problem solving research and educational programs that address major issues in order to improve production, economic viability, and environmental sustainability. In 2016-2017, UC Advisors conducted 82 research projects related to the strategic initiatives.

In addition to agricultural programs, the 4-H youth program provides non-formal educational programs and activities across a diverse culture of youth in the County, with 250 enthusiastic adult volunteers supporting youth who are learning, achieving, and giving back to their communities. The Nutrition, Family, and Consumer Science programs are designed to prevent childhood obesity, pre-

6061500000—UC Cooperative Extension Education

vent chronic disease, reduce health disparities, improve consumer food safety practices, and reduce hunger and food insecurity. The nearly 200 Master Gardeners have provided homeowners and schools educational programs on composting green waste, safer ways of pest control in the home garden, and improved water conservation techniques in garden and urban landscapes. The Master Food Preserver program is a public service community outreach program providing up-to-date information on food safety and preservation for the home gardener. The Environ-Horticulture Advisor trains landscape professionals, parks and recreation workers, golf course superintendents, school grounds personnel, nursery professionals, and landscape architects and designers on sustainable landscape practices. These practices include those that conserve water and reduce irrigation runoff and associated pollutants.

Major Budget Changes

Salaries & Employee Benefits

> \$32,011 Salary and benefits adjustments.

> \$9,078 Increase in contributions toward the unfunded retirement liability at 5%.

Services & Supplies

> \$1,726 Increase in communications costs.

> (\$1,297) Decrease in Casualty insurance

costs.

Program Discussion

The 2017-2018 proposed budget for the UCCE program totals \$425,230, which is an increase of \$41,313 from 2016-2017. The increase is primarily due to salary and benefits adjustments, and additional contributions to the unfunded retirement liability.

San Joaquin County provides funding for UCCE by providing clerical and technical staff, operational support, transportation, and office facilities as established in the MOU between UC and the County. In San Joaquin County, UCCE direct and indirect support totals approximately \$3 million.

In addition, individual grower co-operators, agricultural organizations, allied agricultural industries, and commodity boards provide in-kind support in the form of commodity research grants, land, labor, equipment, and materials necessary for conducting research in the County. UCCE also receives Federal funding for research from the National Institute for Water Resources.

Agricultural Programs

UCCE Advisors and staff assigned to the County are actively engaged in sustaining the \$2.7 billion agricultural industry. The major agricultural commodities produced in the County are assigned to UCCE Advisors who coordinate problem-solving research and educational programs that address major issues in order to improve production, economic viability, and environmental sustainability. In 2016-2017, UC Advisors conducted 82 research projects on 43 different commodities in the County. The following are UCCE highlights of 2016-2017:

- Collaborated with UC campus-based researchers to better understand and manage codling moth, walnut husk fly, navel orangeworm, and scale pests in walnut orchards with minimum environmental risk.
- ➤ Demonstrated success and expansion of commercial walnut acreage using pheromone mating disruption for codling moth and early-stage testing of mating disruption strategies for navel orangeworm. Benefits include reduced need for insecticide applications, improved farm profits, and reductions in adverse environmental impacts and worker exposure to pesticides.
- > Evaluated Pest Management Alliance project comparing mating disruption with standard practices in almonds to control navel orangeworm.
- > Performed biological control of San Jose Scale in cherries.
- > Studied whole orchard recycling and the effect on second generation tree growth and fertility.
- ➤ Evaluated control programs and strategies for tomato powdery mildew that include predictive models, spray timings, and efficacy data that supported the recent registration of several new fungicides for tomato disease control.
- Collaborated with UC Davis and California Department of Food and Agriculture (CDFA) to assess risk factors for curly top virus and spotted wilt virus and to develop management strategies to help growers minimize the economic impacts of these viruses in tomatoes and peppers.
- ➤ Evaluated grafting fresh market tomatoes on to vigorous rootstocks to increase yields and reduce losses due to soil-borne diseases.
- Evaluated yield and quality of processing tomato varieties which are resistant to Fusarium wilt race 3, a devastating disease that has become more severe in San Joaquin County.

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Education

- Improved efficiency in water and fertilizer applications to processing tomatoes, to reduce input costs and assist with nitrogen management planning to satisfy regulatory requirements.
- > Evaluated potassium fertilization on processing tomato yield in the Delta.
- > Investigated die-back of oil olives in the Delta.
- ➤ Partnered with SJ Water Coalition to implement State-mandated safer pest management practices that address water quality issues in the County watershed.
- Compared rootstocks for soil pest resistance, yield and quality under local growing conditions and soils.
- Performed a wine grape variety trial for long-term observations on 60 alternative varieties for sustainable yields of quality fruit.
- ➤ Evaluated trunk canker diseases on sensitive varieties, such as Cabernet Sauvignon to develop monitoring protocols and sustainable mitigation strategies.
- Compared trellis mechanized system of pruning versus standard pruning on five local varieties for sustainable viable yields and quality wines.
- ➤ Provided training for over 600 attendees at Farm Safety Day for pesticide safety training, in English and Spanish, to meet regulatory State compliance.
- Collaborated on Vine Mealybug control with biologicals and alternative insecticides that are sustainable with low environmental impact.
- Collaborated with Lodi Wine Grape Commission to present monthly grower breakfast meetings on integrated pest management and sustainable grape production.
- Surveyed Grape Red Blotch associated Virus in Pinot Grigio and other vineyards in San Joaquin County.
- Performed conservation tillage practices that improve air quality and reduce fossil fuel consumption.
- ➤ Measured crop evapotranspiration in field corn, alfalfa, and pasture for determining crop consumptive water use in the Delta.
- Measured and modeled nitrogen mineralization in mineral and organic soils for better nitrogen fertilizer management.

- Evaluated rice, wheat, and field corn varieties for the Delta.
- Evaluated soil salinity conditions and water quality in Delta alfalfa, wine grapes, and pears for determining soil leaching fractions.
- > Evaluated sorghum seeding rates for optimum productivity in grain production.
- > Researched and developed organic pest management practices.
- Coordinated research between UC Davis, Riverside and Berkeley on invasive pest species.
- Conducted training seminars to improve water conservation methods for agriculture, residential use and County parks.
- ➤ Hosted the California Rangeland Conservation Coalition's 10th Annual Summit that focused on wildfires and rangeland management; attended by 300 people that included local ranchers, environmental agencies, and UC personnel.
- Developed information for outdoor hog production, a growing local industry, and how to safeguard natural resources.
- Worked with water agencies on the Mokelumne River to train staff in field monitoring and provide educational workshops for ranchers who graze the watershed.
- ➤ Researched Medusahead to find management options to reduce invasion in rangeland, for the pest is not palatable and decreases grazing capacity.
- Worked with the California Dairy Quality Assurance Program to provide training for mandated water and air regulations.
- Characterized physical and chemical properties of manure in California dairy systems to improve greenhouse gas emission estimates.
- Provided trainings to dairy employees, in English and Spanish, to improve production efficiencies.
- > Conducted research and outreach programs to improve silage management practices on dairies.
- Determined the value of sorghum as silage in dairy farm systems with regards to efficiency of irrigation water use and quantity and nutritional quality of the silage produced.
- Conducted a needs assessment survey of dairy producers to shape the direction of the dairy research and extension program.

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➤ Participated at AgVenture – Lodi, Manteca, and Stockton, and Farm Safety Day.

4-H Youth Program

The 4-H Program is an innovative, research-based youth development program designed to build confidence, learn responsibilities, develop life-long skills, enhance knowledge, social values, and promote community citizenship activities that help develop leadership skills. Locally, the Program provides non-formal educational programs and activities across a diverse culture of youth. Over 250 adult volunteers support nearly 700 youth.

California 4-H has been in existence since 1913. For a century and beyond, 4-H youth have brought information and innovative solutions to their families and communities, strengthening the link between the University and the people of San Joaquin County. For the next 100 years, the University and 4-H youth will work on solving our most complex societal challenges such as obesity, poverty, depletion of natural resources, climate change, unemployment, and food insecurity.

Master Gardener Program

The Master Gardener (MG) Program is a nationally recognized program providing research-based information on residential horticulture practices, urban pest management, and resource conservation. The MG Program supports long-term, regionally-mandated, solid waste and water quality goals and objectives, and the County's efforts to educate residents in organic best management practices.

Since July 2007, MGs have volunteered over 43,000 hours of community service to SJC at a UC calculated value of \$946,000. In 2015-2016, MGs contributed 3,400 hours of volunteer time. In 2016-2017, volunteer hours are anticipated to exceed 5,000. The 130 active MGs have provided over 12,100 hours of educational programs and set up information booths at a number of community events including: Earth Day Festivals, Manteca Pumpkin Festival, farmers' markets, Stockton is Magnificent, Senior Awareness Days, and at local nurseries. In 2016-2017, MGs were asked to speak at more than 30 service or garden club meetings. The Program provides free monthly gardening workshops at the City of Stockton Delta Water Project Building, Manteca Library, Lathrop Generation Center, REI, and the Agricultural Center. MGs are responsible for the Learning Landscape located at the Agricultural Center and the River Friendly Landscape in downtown Lodi. The MG program emphasizes sustainable gardening practices such as: composting, gardening for pollinators, edible gardening, drought tolerant landscaping, and many other topics.

The Program has been actively educating the public on drought-related landscaping and gardening issues via

newsletter articles, free public classes, and the MG website. The County hosted a drought train-the-trainer workshop that had over 200 MG participants from San Joaquin and neighboring counties. MGs also educate the public on invasive pest quarantine issues like the Asian Citrus Psyllid, working closely with the Agricultural Commissioner's Office and the California Department of Food and Agriculture, while also working with the Office of Emergency Services to help with water conservation tips, and vector and mosquito control options. MGs are active in school events, presenting over 50 topics to students with more than 750 hours of classroom/garden education. New school and community gardens are being created and the MG school and community garden committee is often sought out as a resource to help in school and community garden development. School garden training has been provided to employees of the SJ County Office of Education and Public Health who will be active in after-school program gardens and local community gardens. MGs have a dedicated volunteer for the Stockton Emergency Food Bank garden and have provided classes for those that utilize the Emergency Food Bank. The MG office averaged 80 calls a week in 2016. The MG quarterly newsletter was sent to over 5,000 people electronically, and the MG website received over 142,000 hits while their Facebook page received over 637 'likes'. MGs continue to write articles for the Tracy Press and other County publications when asked. MGs contribute weekly articles to the Stockton Record blog, which are reprinted in the paper. MGs are active on Pinterest and Twitter with over 96,000 followers. In June 2017, 55 training volunteers will graduate and begin their 50 hours of volunteer service time.

UC Master Food Preserver

The UC Master Food Preserver (MFP) program is a public service community outreach providing up-to-date information on food safety and preservation. An MFP is a volunteer who is formally educated in food preservation/ food safety and is certified by UCCE. Volunteers are qualified to teach food preservation/safety in addition to disseminating that information via lectures and other County events. The County trained its first MFP in 2013. There are currently 22 MFPs who have volunteered over 2,450 hours to the community since 2013. The UCCE values this at \$54,000 of community service. In 2016-2017, the MFPs conducted weekend 'hands-on' workshops, typically limited to 18 attendees, on food preservation topics. The MFPs typically have: a booth at local farmers' markets, a newsletter with 240 subscribers, a Facebook page with 160 'likes', and their own website. Through the first nine months of 2016-2017, there have been over 350 hours volunteered. That number is anticipated to reach 500 by the end of the fiscal year. MFPs have earned over 150 hours of continuing education hours since 2013.

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Education

Environmental Horticulture (EH) Program

The Landscape Management Outreach Partnership is between the communities of the County, UCCE, landscape and horticultural industry professionals, and CalRecycle. Through workshops and on-site trainings, the UC EH Advisor trains landscape professionals, parks and recreation workers, golf course superintendents, school grounds personnel, nursery professionals, and landscape architects and designers on sustainable landscape practices. These practices include those that conserve water and reduce irrigation runoff and associated pollutants, as mandated by the State of California's Water Conservation Act and Model Water Efficient Landscape Ordinance (Assembly Bill 1881). Other environmentally responsible practices taught include those that reduce green waste and its impacts on County landfills, integrated pest management in urban areas, preservation of the urban forest, and best management practices that otherwise promote the long-term health of public and private landscapes. The Advisor has developed a website http://ucanr.org/sites/ sicoeh/ with a wide variety of easily accessible information to help professionals utilize research-based, best management practices for healthy and sustainable landscapes. New information is added regularly as it becomes available. A quarterly newsletter addresses a range of issues important to the landscape professional, and is distributed on-line and at professional landscape supply outlets. At the Ag Center, the Advisor has worked with the MG Program to develop the UCCE Learning Landscape, a demonstration garden of sustainable landscape practices open to the public seven days a week. The landscape is comprised of six separately themed garden sections with educational signage that serve as teaching tools even when volunteers are not present. The EH Advisor conducts an annual Green Gardener Qualification training program that educates landscape professionals in sustainable soil management, plant nutrition and fertilization, integrated pest management, irrigation management, air quality, water conservation and quality issues, composting and mulch utilization, and proper plant selection, installation and maintenance. Graduates are qualified as "Green Gardeners" and are listed on the Green Gardener website.

Nutrition Education, Research, & Outreach

UCCE's Nutrition, Family, and Consumer Science (NFCS) programs motivate children, parents, and other adult family members to eat healthy, manage their food resources more effectively, and exercise with the goal of reducing high rates of obesity and chronic disease in the

County. Youth Nutrition Educators integrate researchbased nutrition education curricula into K-12 classrooms, after-school programs, preschools, school-based parent education programs, and other youth-focused programs serving low-income children and families. Adult Nutrition Educators collaborate with community partners to train staff and educate clients to make healthier choices and manage their food dollars more effectively. In 2016-2017. UCCE programs continued to partner with a long list of County-based organizations, preschools, after-school programs, elementary and high schools to reach 2,228 lowincome adults and 5,236 youth with direct nutrition education (workshops or classroom lessons). In addition, 8,166 low-income adults and youth were reached indirectly through health fairs and Ag Venture. The NFCS team participated and provided leadership for several coalitions such as the Healthy San Joaquin Collaborative and Obesity and Chronic Disease Prevention Task force. The NFCS Advisor is an active member of the Racial and Ethnic Approaches to Community Health Steering Committee funded through the Center for Disease Control and a member/secretary of the Emergency Food Bank's Board of Directors. In 2015-2016, the USDA required Supplemental Nutrition Assistance Program-Education funded programs to develop and implement an integrated work plan for the County, including a County Nutrition Action Plan. These programs are administered by UCCE (UC CalFresh), Human Services Agency (Get Fresh Program), Public Health Services (Nutrition Education and Obesity Prevention Program) and Catholic Charities. Activities included facilitating the development of school and community gardens; working with school food service to create "Smarter Lunchrooms" in several Lodi Unified School District elementary; and coordinating a full day training by the UC Agriculture and Natural Resources Nutrition Policy Institute on Fostering Partnerships: Supporting Healthful Food Procurement for the Charitable Food Network.

Farm Advisors Research Trust Fund

UCCE maintains the Farm Advisors Research Trust Fund (#81604), established by the Board of Supervisors on September 18, 1984 "... to be utilized by the Farm and Home Advisor in conducting needed agricultural research within the area of responsibility of the Cooperative Extension Service." As of March 31, 2017, the Trust Fund balance totaled \$46,645. During 2017-2018, the Fund will continue to be utilized by UCCE Advisors and staff for research-related costs not reflected in the proposed UCCE budget.

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•	Workload Data Actual			Est./Act.	Day to say d
	2013-2014	2014-2015	2015-2016	2016-2017	Projected 2017-2018
UC Advisors/Staff					
Number assigned to SJC	20.70	20.30	21.30	21.77	20.27
Research Projects	66	72	73	82	67
Different Commodities	42	40	41	43	44
Agricultural Programs					
Meeting Attendance	6,572	8,557	10,825	14,450	13,805
Newsletter Circulation	31,870	41,220	29,420	36,667	26,724
Publication Distribution*	218,950	218,960	220,960	278,250	231,350
Clientele Contacts	9,541	9,685	13,600	17,301	16,465
Website Activity	291,435	294,350	297,300	300,000	305,000
4-H Youth					
Volunteer Adults	269	266	275	250	250
4-H Youth Members	677	671	700	700	700
Master Gardener/Food Preserver					•
Volunteers	130	130	171	199	193
Volunteer Hours	7,590	3,250	5,300	9,390	10,040
Nutrition, Education, Research, & O	Outreach				
Adults attending workshops	3,110	2,500	2,400	2,900	2,900
Curriculum Distribution &					
Support to Low Income		,			
School/Teachers	63 S/274 T	77 S /277 T	66 S /150 T	85 S/180 T	90 S /170 T

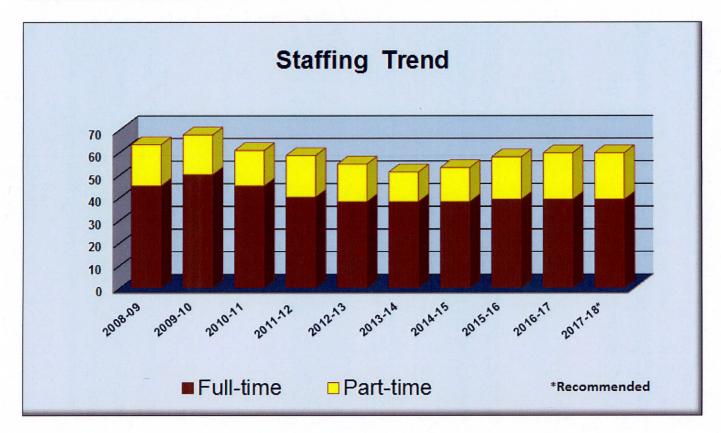


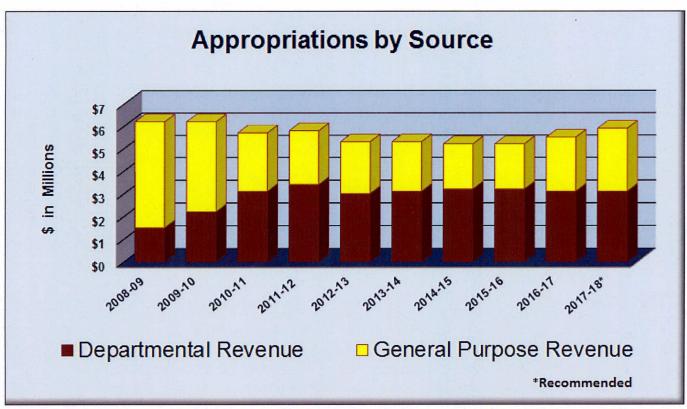
Parks & Recreation Appropriations

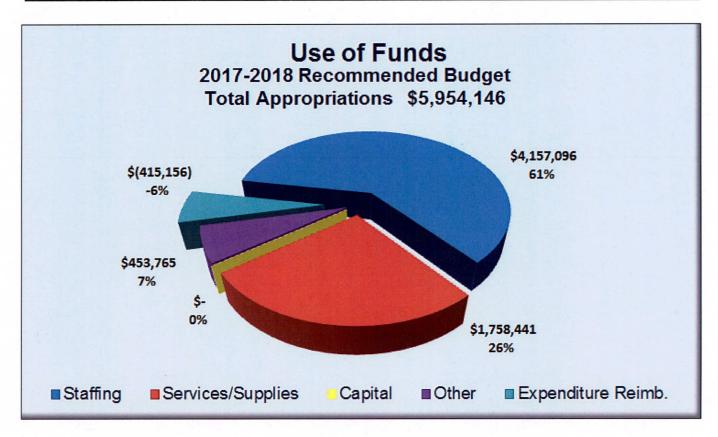
		Page Number	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase (Decrease)
7070300000	Parks & Recreation	I-4	\$5,163,624	\$5,504,181	\$5,504,181	\$340,557
7070800000	Cultural Services	I-7	349,965	620,000	449,965	100,000
	Total - Parks & Recrea	tion	\$5,513,589	\$6,124,181	\$5,954,146	\$440,557

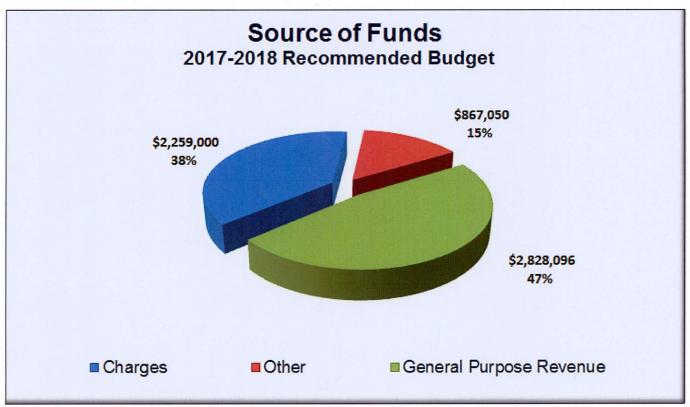
Parks & Recreation

Statistical Summary









7070800000—Cultural Services

Parks & Recreation

Monica Nino, County Administrator

General Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Other Charges	\$349,965	\$349,965	\$620,000	\$449,965	\$100,000
Total Appropriations	\$349,965	\$349,965	\$620,000	\$449,965	\$100,000
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$349,965	\$349,965	\$620,000	\$449,965	\$100,000

Purpose

This budget contains contributions to organizations that provide cultural services.

The San Joaquin County Historical Society acquires, conserves, and manages historic buildings, artifacts, and documents owned by the County. In addition, the Society has a contractual arrangement with the County to operate the museum located in Micke Grove Park and to provide public access, exhibits, and educational services at the museum.

The Micke Grove Zoological Society (MGZS) assists in enhancing Micke Grove Zoo and providing the following zoo-related services: management of an educational program; care and maintenance of the program animal collection; management of a volunteer program; operation of the zoo store and snack bar; and maintenance of the membership and adoption programs.

Program Discussion

San Joaquin Historical Society

The 2017-2018 County contribution to the San Joaquin County Historical Society is recommended at the 2016-2017 level of \$349,965. The proposed budget also includes in-kind County support services of approximately \$175,000, for facilities and grounds maintenance, irrigation and potable water, liability insurance, and waiver of parking fees for Society members.

If approved, the recommended County contribution of \$349,965, excluding the in-kind County support services, would represent approximately 48% of the Society's 2017-2018 proposed operating budget of \$729,051.

On April 1, 2014, the Board of Supervisors approved an amendment to the lease agreement (A-14-45) between the County and the Society to allow for the construction of

two grape exhibit buildings, two open covered storage area buildings, relocation of four small existing buildings on site, and a site change for a previously approved agricultural pole barn. This lease agreement also extends the term through December 31, 2033. The Society will fund all project costs estimated at \$2.4 million upon completion.

All elements of the Nature Education Facilities Program grant (Proposition 84) have been completed, including two new orientation exhibits, an expanded and updated Native Peoples exhibition, new walkways, 18 exhibit panels, and 21 audio messages added in the existing Sunshine Trail living exhibition of native habitats, and an all new Delta Water path. Educational programming for San Joaquin County school children will be developed using the new exhibition resources, building on the existing Valley Days, Pioneer School Day, From Farm to Fork, and other programs.

For 2015-2016, the Society reported the following for museum visitation and hours of services:

2015-2016 Museum Visitation

Weekend	23,418
Weekdays	14,391
Tours	<u> 15,143</u>
Total	52.952

2015-2016 Volunteer Hours of Service

Board of Trustees	4,680
Committees	9,000
Docent Council	9,053
Tractor & Ag Equipment	4,625
Friends of the Museum	1.200
Total	28,558

7070800000—Cultural Services

Parks & Recreation

In 2016-2017, the Society continued to preserve and restore artifacts that reveal the County's heritage, including the Ledbetter Family Barn, more than 50,000 historic objects and documents, and the 1848 Charles Weber cottage, which is the oldest building in the County.

Micke Grove Zoological Society

The 2017-2018 County contribution to the MGZS is recommended at \$100,000. The Parks and Recreation budget includes \$50,000 to hire a professional consultant to perform an efficiency audit of the County Park system and to evaluate the operational and fiscal aspects of the Division. The audit would also include the Zoo and its operations.

In 1999, the County and MGZS entered into an Agreement (A-99-599), which outlines the responsibility of the County to provide for the maintenance, operation, and security of the park, and where MGZS, as a non-County organization, will provide charitable events and activities for the purpose of assisting Micke Grove Zoo, and affirms MGZS' fiduciary responsibility over funds raised to ensure prudent money management of donated funds.

As part of the Agreement, the County and MGZS, annually agree upon the number of free admissions provided as part of MGZS' membership program. As of April 2017, the annual MGZS membership was approximately 1,016, which includes individual and family memberships.

Zoo Education Program

In 2008-2009, the Parks and Recreation Department reinstated the Zoo Education program which included a Zoo Education Coordinator and approximately \$130,500 to fund a seasonal education program. In 2010-2011, the Department eliminated the Zoo Education program in order to meet its budget reduction, and MGZS took over the management and funding of the program, increasing the level of service to year-round.

On June 29, 2016, the Board of Supervisors requested that MGZS prepare additional information to assist the Board in making a thorough assessment of the MGZS 2016-2017

request for funding. On October 25, 2016 General Services and MGZS worked collaboratively to prepare and present a report regarding the MGZS request for funding for 2016-2017. The Board approved \$92,000 (B-16-624) to fund ongoing education programs and preparation activities for the Zoo's 60th Anniversary Celebration scheduled for 2017-2018.

The 2017-2018 MGZS Zoo Education program is budgeted at \$220,000, which is approximately 90% of the MGZS 2017-2018 budget of \$245,000. Marketing and promoting the Zoo and its programs, providing services to Zoo visitors through snack bar and gift shop operation, and administrative costs constitutes the remainder of the MGZS budget.

Supplemental Requests

San Joaquin Historical Society

A funding request totaling \$450,000 has been submitted by the San Joaquin Historical Society for ongoing operations and to restore staffing levels to that from prior to 2009-2010 budget reductions. Currently staffing is at 6.5 full-time equivalents (FTE). Prior to 2009-2010 staffing was at 8.85 FTE. Funding of \$349,965 has been included in the recommended budget.

The additional funding request of \$100,035 has not been included in the recommended budget.

Micke Grove Zoological Society

A funding request totaling \$170,000 has been submitted by the Micke Grove Zoological Society for the Zoo Education Program and the Zoo's 60th Anniversary Celebration. Funding of \$100,000 has been included in the recommended budget.

The additional funding request of \$70,000 has not been included in the recommended budget.

7070300000—General Services-Parks & Recreation

Parks & Recreation

Marcia Cunningham, General Services Director

General Fund	, 2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures	·				
Salaries & Benefits	\$3,520,807	\$3,795,033	\$4,157,096	\$4,157,096	\$362,063
Services & Supplies	1,403,889	1,737,651	1,758,441	1,758,441	20,790
Other Charges	1,855	3,800	3,800	3,800	0
Fixed Assets	11,417	0	0	0	. 0
Total Expenditures	\$4,937,969	\$5,536,484	\$5,919,337	\$5,919,337	\$382,853
Expenditure Reimbursements	(294,128)	(372,860)	(415,156)	(415,156)	(42,296)
Total Appropriations	\$4,643,840	\$5,163,624	\$5,504,181	\$5,504,181	\$340,557
Earned Revenues By Source					
Aid from Other Governments	\$366	\$0	\$0	\$0	\$0
Charges for Services	1,750,468	1,981,476	2,259,000	2,259,000	277,524
Miscellaneous Revenues	12,024	5,950	1,950	1,950	(4,000)
Operating Transfers In	1,110,996	1,100,707	865,100	865,100	(235,607)
Total Revenues	\$2,873,854	\$3,088,133	\$3,126,050	\$3,126,050	\$37,917
Net County Cost	\$1,769,986	\$2,075,491	\$2,378,131	\$2,378,131	\$302,640
Allocated Positions	38.0	39.0	39.0	39.0	0.0
Temporary (Full-Time Equivalent)	15.0	20.5	20.5	20.5	0.0
Total Staffing	53.0	59.5	59.5	59.5	0.0

Purpose

The Parks and Recreation Division of the General Services Department plans, develops, operates, and maintains a system of regional parks; maintains the landscaping at various County-owned facilities and community parks; and manages eight County Service Area (CSA) parks. These activities are not mandated; however, County parks developed using State or Federal funds must be maintained for public recreation services.

Major Budget Changes

Salaries & Employee Benefits

	\$262,049	Salary and benefits adjustments.
>	\$100,014	Increase in contributions toward the unfunded retirement liability at 5%.

Services & Supplies

>	\$24,500	Increase in rental equipment costs due to repair of tractor.
. >	\$23,047	Increase in allocated service department costs from General Services Administration budget.
>	\$10,475	Increase in utilities costs. `
>	\$10,000	Increase in maintenance at various parks.
>	(\$46,241)	Decrease in Workers' Compensation and Casualty insurance costs.

Expenditure Reimbursements

×	\$62,742	Increase in CSA tax proceeds.
>	(\$35,000)	Decrease in reimbursement for public improvement projects.
\triangleright	\$11,409	Cost Allocation Plan adjustment.

7070300000—General Services-Parks & Recreation Parks & Recreation

Revenues

> \$179,351	Increase in admission, camping, and parking fees.
> \$82,049	Increase in rental fees.
> \$15,096	Increase in Annual Passes.
> (\$143,654)	Decrease in transfers from Endowment Trust for ongoing operations.
> (\$59,915)	Decrease in transfers from Micke Grove Trust for ongoing operations.
> (\$19,538)	Decrease in transfers from Park Activity Trust.
> (\$12,500)	Decrease in transfers from Park Donation Trust for ongoing operations.

Program Discussion

The 2017-2018 recommended budget for Parks and Recreation totals \$5,919,337, which is an increase of \$382,853 from 2016-2017. The increase reflects salary and benefits adjustments, additional retirement contributions, increases in rental equipment costs, maintenance and utility costs, and allocated service department costs from General Services Administration, offset with a decrease in Workers' Compensation and Casualty insurance costs.

In 2017-2018, Parks and Recreation will continue to provide rental facilities at its regional parks including camping, picnic shelters and building rentals for private functions. Other programs that will continue to be offered to the public include an urban fishery program, educational programs at the Nature Center, and paddle boat rentals at Oak Grove Regional Park.

Support from other volunteer groups will continue to enable the Woodbridge Wilderness Area (WWA) volunteers to prepare and maintain trails and firebreaks to meet the requirements of the fire department, creating compartmentalization to help prevent the spread of wildfires in the area. Parks staff will maintain the fire break between the WWA and the adjacent residences.

Cost of Parks Operation

The Parks and Recreation Division currently operates 20 parks, one of which includes the Micke Grove Zoo. The Net County Cost (NCC) to operate these parks totaled \$1,769,986 in 2015-2016. All County parks are supported to some extent by NCC. Additional fiscal measures that will be researched, but are not being recommended for inclusion in the budget at this time, include assessments, special taxes, and parcel taxes. The CSA parks currently have a special assessment. A Proposition 218 process may be considered to increase the assessments to cover the cost

of maintenance and operations. Staff will need to further evaluate the operational, fiscal, and legal impacts of these measures before recommending implementation. Polls to determine the likelihood of passage of particular measures will need to be conducted. These measures could also potentially be structured to generate income to allow the Parks Division to provide additional services to the public, to increase maintenance of underfunded parks. The 2015-2016 NCC support for each park is as follows:

<u>Park</u>	<u>NCC</u>
Boggs Track Park (CSA 1)	\$9,596
Dos Reis Park (CSA 4)	(109,228)
Eastside/Garden Acres Park (CSA 3)	42,261
Gianone Park	25,249
Harmony Grove Church	20,370
Kennedy Park	51,542
Larch Clover Park (CSA 11)	5,537
Madison Park (CSA 2)	11,143
Micke Grove Park	422,139
Micke Grove Zoo	713,084
Mossdale Crossing Park	12,584
Oak Grove Regional Park	332,891
Raymus Village Park (CSA 5)	6,118
Regional Sports Complex	135,242
Stillman L. Magee Park	(1,851)
Taft Park (CSA 8)	14,191
West Jackson Park	19,079
Westgate Landing	12,834
Woodbridge Community Park (CSA 48)	8,906
Woodbridge Wilderness Area	<u> 38,299</u>
Total	\$1,769,986

Parks Trust Funds

The County parks are also supported by revenue from trust accounts established for their maintenance and operation. The recommended budget includes transfers from Parks Trust Funds totaling \$858,100 for ongoing Parks operations. This is a decrease of \$235,607 from 2016-2017. The income to the trust accounts from all sources is estimated to be approximately \$665,000. The proposed transfers will require the Board to approve use of the Park Endowment Trust principal balance above income, projected to be approximately \$200,600 for 2017-2018.

Overall the Park Trust Funds are projected to have an ending balance of \$421,962 by June 30, 2017, and will be reduced by an additional \$193,100 to \$228,862 by June 30, 2018. At this rate, the trust funds will be depleted in

7070300000—General Services-Parks & Recreation

Parks & Recreation

2019-2020 unless additional General Funds are provided, new Parks revenues generated or substantial changes made to Parks operations.

	Balance	Balance
	as of	as of
<u>Trust</u>	<u>6/30/2017</u>	<u>6/30/2018</u>
Park Donation Trust	\$1,183	\$1,183
Park Endowment Trust	393,622	193,022
Micke Grove Trust	1,473	1,473
Parks & Rec. Activity Trust	<u>25,684</u>	<u>33,184</u>
Total	\$421,962	\$228,862

Park Revenue Enhancements

In an effort to reduce the reliance on trust funds for ongoing operations, the following revenue enhancements are proposed and the potential impacts have been included in the 2017-2018 budget:

- > Continue to improve the Regional Sports Complex fields, including adding additional fields to allow two fields to be rotated out of use for turf rehabilitation; improve irrigation systems; and upgrade American with Disabilities Act needs. Collaborate with other agencies and soccer associations to raise funds to add lighting, scoreboards, and additional parking to the Regional Sports Complex that would draw more use and adequate facilities for potential tournaments.
- Add more sports facilities, amenities and events in the parks, such as food truck days, movie nights,

- etc., to regional parks to increase usage to improve parking and concession revenue.
- > Increase marketing of park and zoo rentals, programs and events.
- Implement marketing for donations to support the County parks, including the potential for a "crowdfunding" initiative. Crowdfunding is the practice of funding a project or venture by raising monetary contributions from a large number of people, typically via the Internet.
- Implement credit/debit only pay stations to eliminate cash at remote sites.
- ➤ Implement sales of retail goods requested by park and campground customers, such as ice, charcoal, wood, water, and food.

Efficiency Audit

Additional funding was included in the 2016-2017 Adopted Budget to hire an audit/efficiency consultant to perform an efficiency audit of the County Park system and to evaluate operational and fiscal aspects of the Division. The goal will be to determine areas where efficiencies can be achieved within the existing funding level. Upon completion of the Parks and Recreation audit, the Division will assess findings from the report and explore opportunities to improve revenue and decrease expenses, while still meeting the recreational needs of customers. These findings should be completed and available to present by fall 2017.

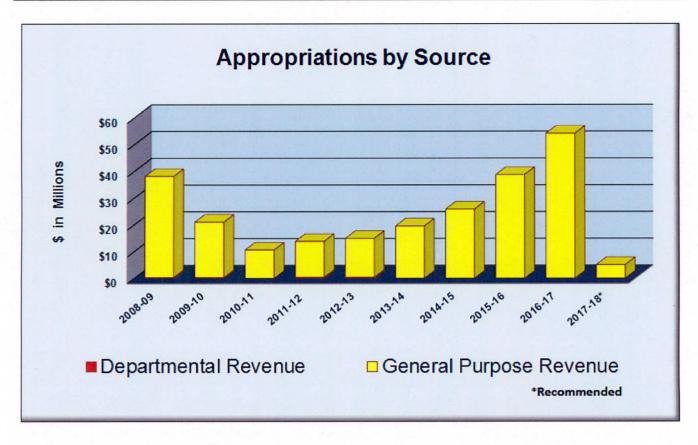
	Workload Data ——————————			Est./Act.	Projected
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Total Park Visitors	651,820	700,300	706,100	783,000	936,000
Oak Grove Park	119,100	123,200	117,100	140,000	156,000
Micke Grove Park	313,000	302,800	308,700	322,000	346,000
Micke Grove Zoo	87,050	80,950	76,200	71,000	100,000
Stillman Magee Park	14,500	15,450	16,750	21,000	30,000
Westgate Landing	10,500	13,200	16,200	15,000	17,000
Dos Reis Park	32,600	43,900	53,250	67,000	74,000
Mossdale Crossing Park	14,900	19,300	18,700	17,000	21,000
Regional Sports Complex	60,170	101,500	99,200	130,000	192,000

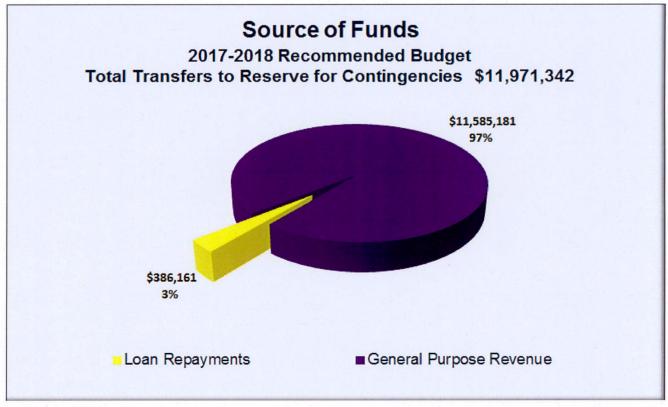


Contingencies Appropriations

	Page Number	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	mer cuse,
1111066000 Appropriation for Contingencies	J-3	\$53,994,173	\$5,000,000	\$5,000,000	(\$48,994,173)
Total - Contingencies		\$53,994,173	\$5,000,000	\$5,000,000	(\$48,994,173)

Contingencies Statistical Summary





1111066000—Appropriation for Contingencies

Contingencies

Monica Nino, County Administrator

Contingency Fund	2015-2016 Actual	2016-2017 Approved	2017-2018 Requested	2017-2018 Recommended	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	\$221,318	\$0	\$0	\$0	\$0
Appropriation for Contingencies_	0	53,994,173	5,000,000	5,000,000	(48,994,173)
Total Appropriations	\$221,318	\$53,994,173	\$5,000,000	\$5,000,000	(\$48,994,173)
Earned Revenues By Source	•				
Operating Transfers In	\$7,763,537	\$13,555,087	\$11,585,181	\$11,585,181	(\$1,969,906)
Loan Repayment	447,413	366,674	386,161	386,161	19,487
Total Revenues	\$8,210,950	\$13,921,761	\$11,971,342	\$11,971,342	(\$1,950,419)
Net County Cost	(\$7,989,632)	\$40,072,412	(\$6,971,342)	(\$6,971,342)	(\$47,043,754)

Purpose

Government Code Section 29084 permits county budgets to contain an appropriation for contingencies in such an amount that the Board of Supervisors deems appropriate. In San Joaquin County, the Board establishes the Appropriation for Contingencies budget, which provides funds for unanticipated expenditures or revenue shortfalls occurring in all County operations during the fiscal year. The level of the appropriation is set annually as part of the County budget development process. Various factors are evaluated in determining the appropriation level. These include demands on County services, economic outlook, pending Federal and State legislative/budgetary impacts on County programs, the County's short and long-term infrastructure needs, and the availability of funds.

Major Budget Changes

Provisions for Contingencies

> (\$48,994,173) Decrease in appropriation for contingencies to reflect actual experience.

Revenues

\$ (\$1,969,906)
 Decrease in transfer from General Fund.
 \$ \$19,487
 Increase in loan repayment based

Program Discussion

In 2017-2018, this fund will be budgeted to reflect actual potential use as opposed to the past practice of budgeting the full balance of the Reserve for Contingencies. In 2017-2018, the appropriation for contingencies is budgeted at \$5 million. Should this appropriation not be sufficient due to a significant or extraordinary event, a recommendation would be brought forward to the Board to increase the amount during the fiscal year.

Use Guidelines & Policies

In October 2010, the Board adopted the Use Guidelines and Policies for the Reserve for Contingencies in an effort to stabilize the long-term financial viability of the County and to correct the structural imbalance of the budget over a 10-year period. The Use Guidelines and Policies are summarized below:

- 1. Set the Reserve at 5% of the County budget by 2020-2021.
- 2. Starting 2011-2012, establish a goal to provide an annual appropriation to the Reserve at a minimum of 1% of the County budget and provide an annual appropriation increase sufficient to reach the 2020-2021 goal of 5%.
- 3. Define the Reserve as a one-time resource and not be used to support operating expenses on an ongoing basis.
- 4. Use the Reserve to balance the County budget only if other options are unavailable or highly impractical.

on payment schedule.

1111066000—Appropriation for Contingencies

Contingencies

Cap the annual drawdown of the Reserve at 20% of the amount appropriated in the adopted budget.

2016-2017 Reserve Level

During 2016-2017, the Board approved to transfer the higher than anticipated year-end fund balance of \$10,227,495 to the Reserve. In addition, as part of the midyear report, the Board approved a fund transfer totaling \$856,108 from the Reserve to provide for budget overrun in various budgets. The Board also approved \$92,000 in one-time funding for the Zoological Society for its education program and \$73,000 to address funding shortfalls with County Counsel due to unbudgeted midyear salary and benefits adjustments. These budget adjustments are summarized as follows:

	2016-2017
	Transactions
2016-2017 Reserve Level	\$53,994,173
Higher than anticipated year-end fund balance	10,227,495
Midyear adjustments	(856,108)
Zoological Society funding	(92,000)
County Counsel shortfall	(73,000)
Reserve Balance	\$63,200,560

The 2017-2018 budget recommends to replenish and establish the Reserve at \$75,171,902, or 4.65% of the proposed County budget. The recommended Reserve level represents an increase of \$21,177,729 from the 2016-2017 adopted level and will be funded with a projected year-end Reserve balance of \$63,200,560, a transfer from the Gen-

eral Fund of \$11,585,181, and scheduled loan repayments totaling \$386,161 from the Airport and Public Works.

The following chart shows the Reserve for Contingencies levels for fiscal years 2008-2009 through 2017-2018:

Fiscal Year	Adopted Budget ^a	Reserve for Contingencies	% of Budget
2008-2009	\$1,240,030,836	\$38,132,484	3.07%
2009-2010	\$1,247,376,505	\$21,015,080	1.68%
2010-2011	\$1,203,782,766	\$10,600,000	0.88%
2011-2012	\$1,240,387,489	\$13,795,071	1.11%
2012-2013	\$1,250,828,056	\$14,931,940	1.19%
2013-2014	\$1,307,393,334	\$18,901,078	1.45%
2014-2015	\$1,326,130,172	\$25,839,892	1.95%
2015-2016	\$1,375,647,801	\$38,724,546	2.89%
2016-2017	\$1,439,598,787	\$54,062,431	3.76%
2017-2018 ^b	\$1,616,211,310	\$75,171,902	4.65%

a. Does not include provisions for contingencies.

b. Recommended Budget.

Currently, the County is negotiating with six bargaining units whose contracts either expired or will expire on June 30, 2017. Employees in these units represent approximately 14.3% of the County's workforce. Costs resulting from these negotiations are unknown at this time; therefore, the 2017-2018 departmental budgets do not include funding for any potential adjustments. If needed, midyear fund transfers from the Appropriation for Contingencies budget may be required to provide for these unbudgeted costs.



The budget requests below are for special districts administered by the Public Works Department. These districts provide either one of or a combination of the following services to properties within the respective district boundaries: water, sewer, storm drainage, streetlights, nitrate treatment, household hazardous waste, landscape and lighting maintenance. Each district budget is developed to address projected District operations and maintenance needs, as well as to provide funding reserves for future system replacement and capital improvement projects. Revenues are provided through assessments and service charges from benefitting properties.

Lighting Districts: Appropriations for the lighting district budgets total \$574,514, which is a decrease of \$155,768 from 2016-2017. This change reflects a reduction in planned capital projects.

	Projected Fund			Projected Fund
	Balance as of	2017-2018	2017-2018	Balance as of
Lighting District	July 1, 2017	Appropriations	Revenues	June 30, 2018
Ash Street	\$179,405	\$41,870	\$40,878	\$178,413
Boggs Tract	36,233	12,725	10,209	33,717
Burkett Garden Acres	17,117	22,950	18,637	12,804
Burkett Gardens	(1,921)	43,650	39,754	(5,817)
Eastview	24,135	15,650	10,659	19,144
Elkhorn	9,547	8,650	4,550	5,447
Farmington	4,692	4,895	2,522	2,319
Linden	69,942	30,775	27,700	66,867
Lockeford	69,048	25,900	18,945	62,093
Mariposa Heights	23,117	4,750	3,328	21,695
Mission Village	15,058	6,260	3,224	12,022
Morada Estates	13,162	7,800	5,037	10,399
Morada Manor	10,222	3,750	1,970	8,442
North Oaks	12,080	7,145	6,082	11,017
North Wilson Way	50,360	17,484	11,783	44,659
Northeast Stockton	50,070	52,300	47,953	45,723
Oro Street	80,186	34,736	37,997	83,447
Plymouth Village	46,812	27,700	23,577	42,689
Rancho Village	(2,226)	800	885	(2,141)
Shasta Avenue	5,711	8,150	7,107	4,668
Shippee-French Camp	8,621	3,305 ⁻	2,548	7,864
Silva Gardens	1,002	2,917	1,796	(119)
South French Camp	16,803	5,174	4,143	15,772
Southwest Stockton	96,265	18,940	21,462	98,787
Stockton No. 5	9,732	3,268	2,200	8,664
Tuxedo-Country Club	17,717	20,100	21,278	18,895
Victor	1,672	5,000	5,063	1,735
West Lane	20,041	4,660	6,691	22,072

	Projected Fund			Projected Fund
	Balance as of	2017-2018	2017-2018	Balance as of
Lighting District	July 1, 2017	Appropriations	Revenues	June 30, 2018
West Stockton	\$57,203	\$64,710	\$54,643	\$47,136
Woodbridge	233,312	68,500	71,446	236,258
Total	\$1,175,118	\$574,514	\$514,067	\$1,114,671

Maintenance Districts: Appropriations for the Maintenance Districts total \$9,665,241, which is a decrease of \$113,408 from 2016-2017. Planned expenses are for maintenance and operations costs and include capital improvement projects in several water, storm, and sewer districts, consisting of two well rehabilitations, two water line replacements, one water valve replacement, installation of pump and liquid level controls in two sewer districts, one storm pump house repair, rehabilitation of three storm pumps and motors in one storm district, and a sewer and storm pipe rehabilitation project.

	Projected Fund			Projected Fund
	Balance as of	2017-2018	2017-2018	Balance as of
Maintenance District	July 1, 2017	Appropriations	Revenues	June 30, 2018
Acampo	\$250,949	\$109,028	\$38,859	\$180,780
Almond Park	58,492	53,823	17,311	21,980
Ashley	10,370	2,756	1,239	8,853
Bear Creek Terrace	10,525	22,600	15,445	3,370
Bowling Green Estates	2,117	5,806	1,327	(2,362)
Colonial Heights	1,894,823	1,271,510	1,117,077	1,740,390
Corral Hollow	(51,483)	79,156	71,997	(58,642)
Country Club Vista	387,705	13,865	17,470	391,310
Elkhorn Estates	117,992	138,698	80,547	59,841
Gayla Manor	245	94,475	47,934	(46,296)
Lambert Village	95,737	22,323	13,765	87,179
Lincoln Village	3,979,257	3,588,993	3,214,439	3,604,703
Lockeford Maintenance	3,080	5,435	3,691	1,336
Maurland Manor	67,580	41,009	29,179	55,750
Mokelumne Acres	1,030,630	371,974	314,719	973,375
Morada Acres	57,821	68,303	26,299	15,817
Morada Estates	373,735	108,088	110,564	376,211
Morada Manor	10,430	65,688	24,259	(30,999)
Pacific Gardens	2,175,130	2,227,059	2,191,606	2,139,677
Rancho San Joaquin	174,957	116,357	81,080	139,680
Raymus Village	1,067,230	473,760	546,244	1,139,714
Riviera Cliffs	25,162	8,000	9,833	26,995
Shaded Terrace	226,789	107,077	36,224	155,936
Shaded Terrace Debt Service	39,044	18,538	18,460	38,966

	Projected Fund Balance as of	2017-2018	2017-2018	Projected Fund Balance as of
Maintenance District	July 1, 2017	Appropriations	Revenues	June 30, 2018
Spring Creek Estates	\$137,580	\$74,982	\$30,655	\$93,254
Summer Home Estates	16,844	9,150	1,660	9,354
Sunnyside Estates	438	48,801	22,843	(25,520)
Sunnyside Estates Debt Service	9,221	5,761	5,464	8,924
Walnut Acres	31,279	62,648	36,756	5,387
Wilkinson Manor	(126,830)	264,020	318,877	(71,973)
Wilkinson Manor Zone A	13,565	80,548	38,206	(28,777)
San Joaquin Water Works #2	171,854	105,010	113,809	180,653
Total	\$12,262,268	\$9,665,241	\$8,597,838	\$11,194,865

Water Conservation/Flood Control: The aggregate beginning 2017-2018 fund balances for all funds within the District are projected to be \$4,007,411. Appropriations requested in 2017-2018 for all funds within the District total \$9,488,906, which is a decrease of \$666,645 from the 2016-2017 Final Budget. The decrease is due primarily to: 1) a decrease in professional services for Proposition 218 efforts in the Flood Control and Water Conservation District Budget; and 2) a reduction in projected professional and legal counsel expenditures in the Mokelumne River Water and Power Authority Budget. Projected 2017-2018 revenues are \$7,813,170 and projected ending fund balances on June 30, 2018 collectively total \$2,331,675. Enhanced maintenance programs for Federal project levees and channels will continue during 2017-2018 in an effort to address increasingly stringent State and Federal inspection criteria. These efforts are an integral part of maintaining full accreditation of County maintained levees that provide critical urban flood protection. The enhanced maintenance programs undertaken over the past six years have resulted in a significant depletion of Zone No. 9 reserves. To ensure necessary maintenance activity continues and levee accreditation is maintained, staff continues to work on a Proposition 218 effort to increase revenues for levee/channel maintenance and related activities. District Zone No. 10 provides limited funding in case of a flood event requiring emergency pumping and/or repairs to approximately five miles of levee in the Woodbridge area. The full fund balance is requested to be appropriated each year to support expenditures necessary to respond. The San Joaquin Area Flood Control Agency (SJAFCA) was responsible for the construction of certain flood control improvements in the Stockton metro area, including levees. Maintenance of these improvements is funded by Assessment District 96-1. As these improvements age, increasing maintenance efforts will be required. Upon request, various special maintenance projects are performed for SJAFCA to provide enhanced flood protection within its District. The allocation from SJAFCA is determined each year and includes expenditures for labor costs, equipment, materials and professional services needed to support the Assessment District 96-1. Additionally, SJAFCA has proposed to provide \$75,000 in 2017-2018 to continue funding County efforts to remove water hyacinth from Five Mile Slough for a second year.

	Projected Fund			Projected Fund
	Balance as of	2017-2018	2017-2018	Balance as of
Water Conservation/Flood Control	July 1, 2017	_ Appropriations	Revenues	June 30, 2018
San Joaquin County Flood Control				
& Water Conservation	\$542,261	\$2,173,052	\$2,021,515	\$390,724

	Projected Fund			Projected Fund
	Balance as of	2017-2018	2017-2018	Balance as of
Water Conservation/Flood Control	July 1, 2017	Appropriations	Revenues	June 30, 2018
Flood Control Zone No. 9	\$1,119,006	\$3,386,607	\$3,429,364	\$1,161,763
Flood Control Zone No. 10	178,182	192,082	13,900	-
Water Investigation Zone No. 2	1,447,710	2,246,147	1,335,125	536,688
Flood Control Assessment District				
No. 96-1	-	1,012,000	1,012,000	-
Mokelumne River Water & Power				
Authority	720,252	479,018	1,266	242,500
Total	\$4,007,411	\$9,488,906	\$7,813,170	\$2,331,675

County Service Areas (Parks): Appropriations for the County Service Area (Parks) total \$290,992 which is an increase of \$54,889 from 2016-2017, due primarily to an increase in property tax revenue from increased assessed property values.

	Projected Fund			Projected Fund
	Balance as of	2017-2018	2017-2018	Balance as of
County Service Areas (Parks)	July 1, 2017	Appropriations	Revenues	June 30, 2018
#1 Boggs Tract Park	\$0	\$17,469	\$17,469	\$0
#2 Madison Park	-	46,862	46,862	-
#3 Garden Acres & Eastside Parks	· -	65,329	65,329	-
#4 Lathrop Park	-	24,522	24,522	-
#5 Raymus Village Park	-	34,628	34,628	-
#8 Taft Park	-	62,360	62,360	-
#11 Larch Clover Park	-	6,704	6,704	-
#48 Woodbridge Community Park		33,118	33,118	
Total	\$0	\$290,992	\$290,992	\$0

County Service Areas: Appropriations for the CSAs total \$7,244,280, which is an increase of \$1,299,292 from the 2016-2017 Final Budget. Planned expenses are for operation and maintenance costs as well as for capital improvement projects in several water and sewer systems and within the Hazardous Household Waste (HHW) facility in CSA 53. These capital improvement projects include replacement of water lines and installation of meters in one water district, destruction of one water well and relocation of the destroyed well's equipment to an active well within the same district, restoration of one storm pond, installation of a storm pump, an air compressor, a used motor oil tank, 3 heaters and 1 coolant tank for the HHW facility.

	Projected Fund			Projected Fund
	Balance as of	2017-2018	2017-2018	Balance as of
County Service Areas (Public Works)	July 1, 2017	Appropriations	Revenues	June 30, 2018
#3A Tallahatchey Terrace	\$7,137	\$11,107	\$3,795	(\$175)
#12 Thornton	(90,873)	171,125	153,987	(108,011)
#12 Thornton Debt Service Fund	16,349	29,648	13,300	1
#14 Victor	22,750	17,062	2,508	8,196
#14 Victor Debt Service Fund	2,890	7,158	4,268	0

	Projected Fund Balance as of	2017-2018	2017-2018	Projected Fund Balance as of
County Service Areas (Public Works)	July 1, 2017	Appropriations	Revenues	June 30, 2018
#15 Waterloo/99	\$200,395	\$309,231	\$285,190	\$176,354
#16 Par Country Estates	263,326	229,552	174,177	207,951
#17 Cherokee Industrial Park	200,117	46,456	20,640	174,301
#18 Fairway Estates	82,801	93,109	36,297	25,989
#21 Oak Creek	69,729	23,915	9,990	55,804
#23 Granada Glen	7,880	12,206	8,325	3,999
#24 Moznett Estates	247,913	12,072	22,380	258,221
#25 Capewood Estates	27,812	8,630	630	19,812
#29 Forest Lake Ranchettes	109,457	37,667	8,900	80,690
#30 Manteca Industrial Park	150,579	94,206	62,834	119,207
#31 Flag City	511,881	272,709	171,147	410,319
#31 Flag City Sewer	(362,853)	1,241,295	1,385,444	(218,704)
#31 Flag City Zone W	219,186	110,177	104,201	213,210
#35 Santos Ranch/Los Ranchos	67,407	119,941	100,660	48,126
#36 Lloyd Lane	40,394	11,486	1,400	30,308
#36 Lloyd Lane Zone A	12,597	5,885	936	7,648
#36 Lloyd Lane Zone B	26,324	7,820	2,020	20,524
#37 Marty Court	4,818	5,414	1,230	634
#41 Eaglecrest	51,972	14,553	6,190	43,609
#41 Tierra Del Sol Zone N	200,207	35,708	39,420	203,919
#42 Blatt Estates	38,687	11,567	4,040	31,160
#43 Clements	5,602	103,745	54,025	(44,118)
#43 Clements Zone D	29,964	8,663	6,750	28,051
#44 Fair Oaks	159,392	291,402	132,086	76
#44 Castello Estates Zone E	(452,370)	419,611	300,250	(571,731)
#44 Linne Estates Zone G	(364,576)	442,910	366,643	(440,843)
#45 Lockeford Bluffs	34,502	17,092	5,400	22,810
#46 Morada North	(47,332)	329,600	251,701	(125,231)
#46 Morada North Zone L	2,493	1,515	836	1,814
#47 Hempstead Court	37,709	7,242	1,165	31,632
#48 Woodbridge/Main St Zone K	64,698	24,715	19,735	59,718
#49 Rural Intersection Lighting Zone L	4,214	8,548	4,440	106
#49 Rural Intersection Lighting Zone L-1	25,143	9,508	11,332	26,967
#50 Patterson Pass Business Park	105,802	39,174	46,092	112,720
#51 Acampo Village	4,782	4,601	1,070	1,251
#52 Blossom Court	39,332	8,366	4,676	35,642
#53 Household Hazardous Waste	2,287,302	1,415,250	971,186	1,843,238

	Projected Fund			Projected Fund
	Balance as of	2017-2018	2017-2018	Balance as of
County Service Areas (Public Works)	July 1, 2017	Appropriations	Revenues	June 30, 2018
#54 NPDES	\$1,721,581	\$1,152,594	\$617,465	\$1,186,452
#55 Shalynn Estates	6,396	3,295	1,520	4,621
#55 Stonegate Estates Zone C	63,633	8,349	12,025	67,309
#56 Peters	38,491	8,400	5,304	35,395
Total	\$5,895,640	\$7,244,280	\$5,437,610	\$4,088,970
Total - Districts Governed by the Board of Supervisors	\$23,340,437	\$27,263,933	\$22,653,677	\$18,730,181

In 2014-2015, the Board of Supervisors adopted the Uniform Public Construction Cost Accounting Act (UPCCAA) and Job Order Contracting (JOC) to streamline the bidding process for minor construction projects. During 2017-2018, Public Works will utilize County labor and/or JOC to deliver a number of projects in the special districts. The JOC contracting mechanisms will be used to rehabilitate, repair, or destroy a number of wells and repair various storm and sewer systems. The list of planned projects in 2017-2018 within the Special Districts budgets is as follows:

2017-2018 County Special Districts - Planned Projects List

			- • •	
Mar	nten	ance	Distr	ıcts

	•			
<u>Fund</u>	<u>District</u>	∕ <u>Service</u>	<u>Description</u>	Cost
22101	Acampo	. W	Well #1 rehabilitation	\$20,000
22701	Colonial Heights	W	Water line replacement (JOC)	50,000
23401	Lincoln Village	SD	Swain Rd pump house/repair (JOC)	20,000
23402	Lincoln Village	SD	Rehab of 3 pumps and motors	70,000
23403	Lincoln Village	S and SD	Sewer & storm line rehab (CIPP)	60,000
23701	Mokelumne Acres	W	Well #8 rehabilitation	45,000
24201	Pacific Gardens	S	Install pump/liquid level controls	130,000
24401	Raymus Village	W	Replace valve	10,000
24401	Raymus Village	S	Liquid level controls	15,000
25101	Wilkinson Manor	W	Replace 2 water lines	30,000
			•	\$450,000

K-6

County Service Areas (Public Works)

<u>Fund</u>	<u>District</u>	<u>Service</u>	<u>Description</u>	Cost
31601	#16 - Par Country Estates	W	Replace water lines/install meters	\$30,000
31501	#30 - Manteca Industrial Park	SD	Storm pond restoration	20,000
34401	#44 - Fair Oaks	W	Destroy well 1	45,000
34401	#44 - Fair Oaks	W	Well 1 pump/generator to well 2	50,000
34501	#45 - Lockeford Bluffs	SD	Storm pump	10,000
35301	#53 - Household Hazardous Waste	HHW	Air compressor	12,000
35301	#53 - Household Hazardous Waste	HHW	Coolant tank and antifreeze	20,000
35301	#53 - Household Hazardous Waste	HHW	Heaters - 3	25,000
35301	#53 - Household Hazardous Waste	HHW	Used motor oil tank	40,000
				\$252,000
			Total Special Districts Planned Projects and Capital Expenses	\$702,000

Service Abbreviations:

L - Streetlights

W - Water

S - Sewer

SD - Storm drainage

HHW - Household Hazardous Waste

Other Abbreviations:

LED - Light emitting diode

JOC - Job Order Construction

UPCCA - Uniform Public Construction



COUNTY OF SAN JOAQUIN SCHEDULE 1 ALL FUNDS SUMMARY FISCAL YEAR 2017-2018

		TOTAL FINANC	ING SOURCES		то	TOTAL FINANCING USES		
FUND NAME	PROJECTED FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2017	DECREASES TO RESERVES/ DESIGNATIONS/ NET ASSETS	ADDITIONAL FINANCING SOURCES	TOTAL FINANCING SOURCES	FINANCING USES	INCREASES TO RESERVES/ DESIGNATIONS/ NET ASSETS	TOTAL FINANCING USES	
GOVERNMENTAL FUNDS								
GENERAL FUNDS	81,668,995		856,071,640	937,740,635	867,568,733	6,971,342	874,540,075	
SPECIAL REVENUE FUNDS	19,363,015	3,602,417	301,264,989	324,230,421	315,163,519	1,375,000	316,538,519	
CAPITAL PROJECT FUNDS	200,000	17,858,810	5,925,190	23,984,000	23,984,000		23,984,000	
TOTAL GOVERNMENTAL FUNDS	101,232,010	21,461,227	1,163,261,819	1,285,955,056	1,206,716,252	8,346,342	1,215,062,594	
OTHER FUNDS								
INTERNAL SERVICE FUNDS	•	18,308,247	92,718,047	111,026,294	111,026,294		111,026,294	
ENTERPRISE FUNDS		24,406,189	385,088,869	409,495,058	409,495,058		409,495,058	
SPECIAL DISTRICTS		4,428,796	20,697,402	25,126,198	25,126,198		25,126,198	
TOTAL OTHER FUNDS		47,143,232	498,504,318	545,647,550	545,647,550		545,647,550	
TOTAL ALL FUNDS	101,232,010	68,604,459	`1,661,766,137	1,831,602,606	1,752,363,802	8,346,342	1,760,710,144	

COUNTY OF SAN JOAQUIN SCHEDULE 2 GOVERNMENTAL FUNDS SUMMARY

FISCAL YEAR 2017-2018

			TOTAL FINANCI	ING SOURCES		то	SES	
FUND#	FUND NAME	PROJECTED FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2017	DECREASES TO RESERVES/ DESIGNATIONS/ NET ASSETS	ADDITIONAL FINANCING SOURCES	TOTAL FINANCING SOURCES	FINANCING USES	INCREASES TO RESERVES/ DESIGNATIONS/ NET ASSETS	TOTAL FINANCING USES
	GENERAL FUNDS			1				
10001	COUNTY GENERAL	18,468,435		844,100,298	862,568,733	862,568,733		862,568,733
10011	RESERVE FOR CONTINGENCIES	63,200,560		11,971,342	75,171,902	5,000,000	6,971,342	11,971,342
	GENERAL RESERVE	03,200,300	•	11,371,371	75,171,502	3,000,000	0,372,212	11,371,312
10012	TOTAL GENERAL FUNDS	81,668,995	-4-	856,071,640	937,740,635	867,568,733	6,971,342	874,540,075
					····	· · · · · · · · · · · · · · · · · · ·		***
	SPECIAL REVENUE FUNDS							
20002	COUNTY ROAD	9,566,077	617,911	52,214,696	62,398,684	62,398,684		62,398,684
20005	FISH AND GAME	30,009	23,601	7,900	61,510	61,510		61,510
20007	MENTAL HEALTH			159,612,462	159,612,462	159,612,462		159,612,462
20008	WORKFORCE INVESTMENT ACT	•		10,511,129	10,511,129	10,511,129		10,511,129
20009	HEAD START							
20013	ROAD DISTRICT NO 1	1,036,104	403,949	729,355	2,169,408	1,133,304		1,133,304
20014	ROAD DISTRICT NO 2	19,229	224,034	485,295	728,558	709,329		709,329
20015	ROAD DISTRICT NO 3	449,142	245,637	766,337	1,461,116	1,011,974		1,011,974
20016	ROAD DISTRICT NO 4	3,619,665	1,013,520	3,856,462	8,489,647	4,869,982		4,869,982
20017	ROAD DISTRICT NO 5	2,567,762	429,321	1,413,166	4,410,249	1,842,487		1,842,487
20018	LIBRARY			7,065,800	7,065,800	6,565,800	500,000	7,065,800
20024	JUSTICE ASSISTANCE GRANT-JAG	137,650	(136,858)	273,472	274,264	274,264		274,264
20034	DA NARC ENFORCEMENT			177,115	177,115	177,115		177,115
20035	SHERIFF NARC ENFORCEMENT	36,877	20,261	43,670	100,808	100,808		100,808
20037	RECORDERS MODERNIZATION		351,050	1,080,000	1,431,050	1,431,050	•	1,431,050
20038	CHILD SUPPORT SERVICES			15,392,468	15,392,468	15,392,468		15,392,468
20039	COMMUNITY INFRASTRUCTURE	1,900,500		2,752,000	4,652,500	4,652,500		4,652,500
20041	CHILDREN AND FAMILIES			1,475,194	1,475,194	1,475,194		1,475,194
20046	WHOLE PERSON CARE PROGRAM			7,875,000	7,875,000	7,000,000	875,000	7,875,000
20051	LOC COMM CORRECTIONS-AB118		49,922	31,306,265	31,356,187	31,356,187	-	31,356,187
20052	SUPPLE LAW ENFORCT-AB109		360,069	4,227,203	4,587,272	4,587,272		4,587,272
	TÓTAL SPECIAL REVENUE FUNDS	19,363,015	3,602,417	301,264,989	324,230,421	315,163,519	1,375,000	316,538,519
	CAPITAL PROJECT FUNDS							
20048	AIRPARK 599	200,000				200,000		200,000
37004	COUNTY CAPITAL OUTLAY		17,858,810	5,925,190	23,784,000	23,784,000		23,784,000
	TOTAL CAPITAL PROJECT FUNDS	200,000	17,858,810	5,925,190	23,784,000	23,984,000		23,984,000
	TOTAL GOVERNMENTAL FUNDS	101,232,010	21,461,227	1,163,261,819	1,285,755,056	1,206,716,252	8,346,342	1,215,062,594

COUNTY OF SAN JOAQUIN

SCHEDULE 3

FUND BALANCE - GOVERNMENTAL FUNDS FISCAL YEAR 2017-2018

	LESS: FUND BALANCE-RESERVED/DESIGNATED					
FUND#	FUND NAME	PROJECTED FUND BALANCE JUNE 30, 2017	ENCUMBRANCES	GENERAL & OTHER RESERVES	DESIGNATIONS	PROJECTED FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2017
	GENERAL FUNDS				- · · · · · · · · · · · · · · · · · · ·	
10001	COUNTY GENERAL	46,336,744	15,769,000		12,099,309	18,468,435
10011	RESERVE FOR CONTINGENCIES	63,200,560	, ,			63,200,560
10012	GENERAL RESERVE	10,003,085		10,003,085		
	TOTAL GENERAL FUNDS	119,540,389	15,769,000	10,003,085	12,099,309	81,668,995
				Avido di Sala		
	SPECIAL REVENUE FUNDS			,		
20002	COUNTY ROAD	27,415,988	17,232,000		617,911	9,566,077
20005	FISH AND GAME	53,610			23,601	30,009
20007	MENTAL HEALTH	16,387,838	8,378,000		8,009,838	
20008	WORKFORCE INVESTMENT ACT	685,138	217,000		468,138	
20009	HEAD START	107,000	107,000			
20013	ROAD DISTRICT NO 1	1,666,053	226,000		403,949	1,036,104
20014	ROAD DISTRICT NO 2	411,263	168,000		224,034	19,229
20015	ROAD DISTRICT NO 3	950,779	256,000		245,637	449,142
20016	ROAD DISTRICT NO 4	5,547,185	914,000		1,013,520	3,619,665
20017	ROAD DISTRICT NO 5	3,221,083	224,000		429,321	2,567,762
20018	LIBRARY	3,826,233			3,826,233	
20024	JUSTICE ASSISTANCE GRANT-JAG	177,792	177,000		(136,858)	137,650
20034	DA NARC ENFORCEMENT	116,413			116,413	
20035	SHERIFF NARC ENFORCEMENT	57,138			20,261	36,877
20037	RECORDERS MODERNIZATION	4,085,618	343,000		3,742,618	
20038	CHILD SUPPORT SERVICES	422,566	126,000		296,566	
20039	COMMUNITY INFRASTRUCTURE	1,900,500				1,900,500
20041	CHILDREN AND FAMILIES					
20046	WHOLE PERSON CARE PROGRAM					
20051	LOC COMM CORRECTIONS-AB118	2,008,000	2,008,000			
20052	SUPPLE LAW ENFORCEMENT-AB109	15,181,398	509,000		14,672,398	
	TOTAL SPECIAL REVENUE FUNDS	84,221,595	30,885,000		33,973,580	19,363,015
	CAPITAL PROJECT FUNDS					
20049	•	200,000				200,000
20048	AIRPARK 599	39,079,000	39,079,000			200,000
37004	COUNTY CAPITAL DUTLAY		39,079,000	·		200,000
	TOTAL CAPITAL PROJECT FUNDS	39,279,000	33,073,000	 		200,000
-	TOTAL GOVERNMENTAL FUNDS	243,040,984	85,733,000	10,003,085	46,072,889	101,232,010

COUNTY OF SAN JOAQUIN

SCHEDULE 4

RESERVES/DESIGNATIONS - BY GOVERNMENTAL FUNDS FISCAL YEAR 2017-2018

			DECREASES OR	CANCELLATIONS	INCREASE	S OR NEW	
FUND#	DESCRIPTION	PROJECTED RESERVES/ DESIGNATIONS JUNE 30, 2017	REQUESTED	RECOMMENDED	REQUESTED	RECOMMENDED	TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR
	GENERAL FUNDS						
10001	COUNTY GENERAL FUND			÷.			
10001	UNFUNDED PENSION LIABILITY RESERVE	11,867,961					11,867,961
10001	ECONOMIC DEVELOPMENT RESERVE	231,348			127,158	127,158	358,506
10012	GENERAL RESERVE	10,003,085					10,003,085
	TOTAL GENERAL FUNDS	22,102,394			127,158	127,158	22,229,552
	SPECIAL REVENUE FUNDS					, ,, , , <u>, , , , , , , , , , , , , , ,</u>	
20002	COUNTY ROAD	617,911	617,911	617,911			
20005	FISH AND GAME	23,601	23,601	23,601			
20007	MENTAL HEALTH	8,009,838					8,009,838
20008	WORKFORCE INVESTMENT ACT	468,138					468,138
20009	HEAD START	•					,
20013	ROAD DISTRICT NO 1	403,949	403,949	403,949			
20014	ROAD DISTRICT NO 2	224,034	224,034	224,034			
20015	ROAD DISTRICT NO 3	245,637	245,637	245,637			
20016	ROAD DISTRICT NO 4	1,013,520	1,013,520	1,013,520			
20017	ROAD DISTRICT NO 5	429,321	429,321	429,321			
20018	LIBRARY	3,826,233			500,000	500,000	4,326,233
20024	JUSTICE ASSISTANCE GRANT-JAG	(136,858)	(136,858)	(136,858)			
20034	DA NARC ENFORCEMENT	116,413					116,413
20035	SHERIFF NARC ENFORCEMENT	20,261	20,261	20,261			
20037	RECORDERS MODERNIZATION	3,742,618	351,050	351,050			3,391,568
20038	CHILD SUPPORT SERVICES	296,566					296,566
20039	COMMUNITY INFRASTRUCTURE						
20041	CHILDREN AND FAMILIES						
20046	WHOLE PERSON CARE PROGRAM				875,000	875,000	875,000
20051	LOC COMM CORRECTIONS-AB118	14,672,398	49,922	49,922			14,622,476
20052	SUPPLE LAW ENFORCEMENT-AB109	2,841,214	360,069	360,069			2,481,145
	TOTAL SPECIAL REVENUE FUNDS	36,814,794	3,602,417	3,602,417	1,375,000	1,375,000	34,587,377
	CAPITAL PROJECT FUNDS						
20048	AIRPARK 599						
37004	COUNTY CAPITAL OUTLAY	19,646,252	17,858,810	17,858,810			1,787,442
	TOTAL CAPITAL PROJECT FUNDS	19,646,252	17,858,810	17,858,810			1,787,442
	TOTAL COVERNMENT TO THE PROPERTY OF THE PROPER	70 70 70			4 =	4	
	TOTAL GOVERNMENTAL FUNDS	78,563,440	21,461,227	21,461,227	1,502,158	1,502,158	58,604,371

SUMMARY OF ADDITIONAL FINANCING SOURCES BY SOURCE AND FUND GOVERNEMENTAL FUNDS FISCAL YEAR 2017-2018

DESCRIPTION	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
SUMMARIZATION BY SOURCE				
PROPERTY TAXES - CURRENT SECURED	199,464,648	211,587,555	222,133,627	222,133,627
PROPERTY TAXES - CURRENT UNSECURED	6,943,728	7,683,626	8,055,025	8,055,025
PROPERTY TAXES - PRIOR UNSECURED	117,661	3,000	11,150	11,150
PROPERTY TAXES - RESIDUAL DISTRIBUTION	2,810,845	743,000	2,473,414	2,473,414
SUPPLEMENTAL PROPERTY TAXES - CURRENT	1,917,246	1,698,520	2,667,732	2,667,732
SUPPLEMENTAL PROPERTY TAXES - PRIOR	15,331	100	100	100
SALES AND USE TAXES	28,608,237	31,943,051	32,097,540	32,097,540
OTHER TAXES	3,892,615	3,262,000	3,538,175	3,538,175
TOTAL TAXES	243,770,311	256,920,852	270,976,763	270,976,763
LICENSES, PERMITS AND FRANCHISES	7,428,384	7,184,126	7,232,344	7,232,344
FINES, FORFEITURES AND PENALTIES	7,121,834	7,506,100	7,423,500	7,423,500
REVENUE FROM USE OF MONEY AND PROPERTY	2,809,188	2,281,511	3,015,542	3,015,542
INTERGOVERNMENTAL REVENUES				
STATE	389,687,401	437,811,786	479,605,646	479,605,646
FEDERAL	141,278,411	172,964,200	187,893,263	187,893,263
OTHER	5,727,197	5,817,770	6,885,510	6,885,510
CHARGES FOR SERVICES	97,343,731	103,854,492	110,273,606	110,273,606
MISCELLANOUS REVENUES	3,822,803	3,724,694	3,830,880	3,830,880
OTHER FINANCING SOURCES				
TRANSFERS IN	72,013,117	83,760,464	85,738,604	85,738,604
OTHER FINANCING SOURCES	504,748	424,009	386,161	386,161
TOTAL SUMMARIZATION BY SOURCE	971,507,126	1,082,250,004	1,163,261,819	1,163,261,819

SUMMARY OF ADDITIONAL FINANCING SOURCES BY SOURCE AND FUND GOVERNEMENTAL FUNDS FISCAL YEAR 2017-2018

	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
SUMM	IARIZATION BY FUND				
10001	COUNTY GENERAL	731,483,643	804,879,087	844,100,298	844,100,298
10011	COUNTY CONTINGENCY	8,210,950	13,921,761	11,971,342	11,971,342
20002	COUNTY ROAD	31,225,417	38,112,843	52,214,696	52,214,696
20005	FISH & GAME	6,980	6,000	7,900	7,900
20007	MENTAL HEALTH	117,820,814	140,379,819	159,612,462	159,612,462
20008	WORKFORCE INVESTMENT ACT	10,763,137	12,078,233	10,511,129	10,511,129
20009	COUNTY HEAD START	95,547			
20013	ROAD DISTRICT NO 1	609,828	654,992	729,355	729,355
20014	ROAD DISTRICT NO 2	395,905	664,442	485,295	485,295
20015	ROAD DISTRICT NO 3	788,453	827,409	766,337	766,337
20016	ROAD DISTRICT NO 4	3,701,520	3,875,728	3,856,462	3,856,462
20017	ROAD DISTRICT NO 5	1,129,744	1,205,710	1,413,166	1,413,166
20018	LIBRARY FUND	6,952,754	6,424,800	7,065,800	7,065,800
20024	JUSTICE ASSISTANCE GRANT-JAG	709	175,681	273,472	273,472
20034	DA NARCOTICS ENFORCEMENT	87,524	38,000	177,115	177,115
20035	SHERIFF NARCOTICS ENFORCEMENT	16,354	43,497	43,670	43,670
20037	RECORDERS MODERNIZATION	1,002,702	868,000	1,080,000	1,080,000
20038	CHILD SUPPORT SERVICES	14,232,882	15,673,981	15,392,468	15,392,468
20039	COMMUNITY INFRASTRUCTURE	2,257,515	1,946,000	2,752,000	2,752,000
20041	CHILDREN & FAMILIES PROGRAM	1,311,178	1,392,593	1,475,194	1,475,194
20046	WHOLE PERSON CARE PROGRAM			7,875,000	7,875,000
20048	AIRPARK 599				
20051	LOC COMMUNITY CORRECTNS-AB118	25,464,587	28,892,928	31,306,265	31,306,265
20052	SUPPLE LAW ENFORCEMENT-AB109	3,293,653	3,057,759	4,227,203	4,227,203
37004	COUNTY CAPITAL OUTLAY	10,655,330	7,130,741	5,925,190	5,925,190
TOTAL	SUMMARIZATION BY FUND	971,507,126	1,082,250,004	1,163,261,819	1,163,261,819

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS

FISCAL YEAR 2017-2018

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
GENERA	L FUNDS					
40004						
	GENERAL FUND					
	TAXES	DDODEDTY TAY SECURED	114 (22 005	121 010 000	120 006 022	120 006 022
	4100100010	PROPERTY TAX IN USUAL E	114,623,095	121,810,960	128,086,022	128,086,022
	4100100050	PROPERTY TAX-IN LIEU VLF	73,274,829	77,698,000	81,064,786	81,064,786
	4100200070	PROPERTY TAX-SECURED-SB813	1,689,102	1,634,520	2,590,932	2,590,932
	4101000000	PROPERTY TAX-UNSECURED	6,058,539	6,764,024	7,094,310	7,094,310
	4101000007	PROPERTY TAX-UNSECURED-SB813	59,863	41,300	49,568	49,568
	4101000010	PROPERTY TAX-UNSECURED-BOAT	157,953	157,953	162,104	162,104
	4101000020	PROPERTY TAX-SB 813-PRIOR	13,952	100	100	100
	4101000030	PROPERTY TAX-UNSECURED-PRIOR	107,045	3,000	11,150	11,150
	4101000101	PROP TAX-RESID DISTR-MTCA SA	966,915	300,000	1,809,821	1,809,821
	4101000102	PROP TAX-RESID DISTR-RIPN SA		50,400		
	4101000103	PROP TAX-RESID DISTR-STKN SA	908,406	230,000	595,693	595,693
	4101000104	PROP TAX-RESID DISTR-TRCY SA		100,000		
	4101000304	PROP TAX-OTH MONEYS-TRACY SA	772,983			
	4107000000	SALES AND USE TAXES	16,837,983	20,256,000	20,545,811	20,545,811
	4107000001	SALES AND USE TAX-IN LIEU SUT	1,178,052			
	4107000040	SALES AND USE TAXES-TRANSPORT	2,000	2,000	2,000	2,000
	4109000020	OTHER TAXES-HOTEL & MOTEL	444,630	400,000	420,000	420,000
	4109000030	OTHER TAXES-DOCUMENTARY STAMP	3,446,312	2,860,000	3,116,175	3,116,175
	4109000050	OTHER TAXES-RACEHORSE	1,674	2,000	2,000	2,000
	TOTAL TAXES		220,543,334	232,310,257	245,550,472	245,550,472
	LICENCEC DEDA	ALTE AND EDANGLISES				
		AITS AND FRANCHISES	102 221	105.000	10r 000	105 000
	4201000000	LICENSE/PERMITS-BUSINESS	103,221	105,000	105,000	105,000
	4201000500	LICENSE/PERMITS-PEST CONTROL	19,735	19,000	19,000	19,000
	4201000700	LICENSE/PERMITS-APIARY REG	160	110	110	110
	4202000010	LICENSE/PERMITS-MOBILE HOME	26,084	25,000	25,000	25,000
	4202000030	LICENSE/PERMITS-PLAN CHECK	673,526	680,000	750,000	750,000
	4204000400	LICENSES/PERMITS-GUN	75,087	60,000	64,500	64,500
	4204000900	LICENSE/PERMITS-FIRE	34,775	40,000	40,000	40,000
	4204001000	LICENSE/PERMITS-EXPLOSIVES	1,350	1,500	1,800	1,800
	4204040010	PERMITS-AMBULANCE	558,000	745,500	793,374	793,374
	4204040020	PERSONNEL CERTIFICATION FEE	4,220	600	4,000	4,000
	4204040030	PERSONNEL CERT FEE-EMSA	19,034	18,000	17,000	17,000
	4204040040	LICENSE FEE-EMD	1,749	1,100	1,000	1,000
	4204040050	LICENSE FEE-EMR	891	660	50	50
	4204040060	LICENSE FEE-EMT	31,650	24,000	25,000	25,000

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2017-2018

	FINANCING					
FUND NAME	SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
	4204040070	LICENSE FEE-MICN	2,855	1,760	1,760	1,760
	4204040080	LICENSE FEE-PARAMEDIC	14,700	6,000	10,000	10,000
	4205000090	LICENSE/PERMITS-BURIAL	12,354	11,000	12,000	12,000
	4205000110	LICENSE/PERMITS-MARRIAGES	4,055	3,000	4,000	4,000
	4207000000	LICENSE/PERMITS-CONSTRUCTION	2,809,133	2,698,606	2,621,500	2,621,500
	4208001010	FRANCHISES-GENERAL-CA WATER	170,835	163,000	163,000	163,000
	4208001020	FRANCHISES-GENERAL-PG&E GAS	554,303	403,000	403,000	403,000
	4208001030	FRANCHISES-GENERAL-PG&E ELECTR	1,419,260	1,408,000	1,408,000	1,408,000
	4208001050	FRANCHISES-GENERAL-STANDARD GA		250	250	250
	4208003010	FRANCHISES-CATV	750,675	624,000	624,000	624,000
	TOTAL LICENSE	S, PERMITS AND FRANCHISES	7,287,653	7,039,086	7,093,344	7,093,344
	FINES, FORFEIT	URES AND PENALTIES				
	4301000010	FINES-VEHICLE CODE	408,432	386,700	406,700	406,700
	4301000080	FINES-CHILD RESTRAINT	1,699	2,000	2,000	2,000
	4301000090	MOE-BASE FINES/FEES .	3,147,589	3,500,000	3,300,000	3,300,000
	4301000091	MOE-EXCESS FINES/FEES - ST SHR	(195,397)			
	4305000010	FINES-OTHER COURT	19,187	2,000	8,000	8,000
	4305000170	FINES-ALCOHOL LAB FEE-SHERIFF	22,960	45,000	33,000	33,000
	4305000230	FINES-ROBBERY-THEFT-CRIME PREV	734			
	4305000240	FINES-TVS FEES	754,507	450,000	550,000	550,000
	4305000250	FINES-OTHER-PROBATION	11,875	14,000	12,500	12,500
	4306900000	FINES-PC 1463.28-EXCESS BAIL	117,409	-	8,000	8,000
	4316000000	PENALTIES ON DEL TAXES-COST	157,106	190,000	230,000	230,000
	4316000001	PENALTIES ON DEL TAXES-INT	2,423,457	2,260,000	2,260,000	2,260,000
	4316001000	PENALTIES-DELINQ-SB813	242,297	198,000	253,000	253,000
	4320000000	FINES-CIVIL PENALTY-ENV PROTECTION	3,000	2,400	2,400	2,400
	TOTAL FINES, F	ORFEITURES AND PENALTIES	7,114,855	7,050,100	7,065,600	7,065,600
	REVENUE FROM	M USE OF MONEY AND PROPERTY	•			
	4400000000	INTEREST INCOME	805,810	540,000	877,000	877,000
	4400100100	INTEREST-DELINQ ACCT RECEIVABLE	432,030	325,000	425,000	425,000
	4410002500	RENTS-FREEDOM COFFEE	15,300	15,300	15,300	15,300
	4410011600	RENTS/PARKING FACILITY	191,976	189,420	189,420	189,420
	4410020300	RENTS/PROPERTY	10,219	67,652	63,000	63,000
	4410022500	RENTS/PROPERTY-RTD	42,788	34,952	34,952	34,952
	4410022700	RENTS/PROPERTY-AMER AG CREDIT	24,662	22,436		
	4410023100	RENTS/OTHER ADV DISPLAYS	1,200	1,200	1,200	1,200
	4410023200	RENTS/DEVILLE APTS LEACHFIELDS	75	, 75	75	75
	4410023400	RENTS/CAR POOL PARKING	570	540	720	720
	4410040600	RENTS/OTHER-COMMUNITY CENTER	200	500	500	500

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
	4410041200	RENTS/OTHER-ANIMAL CONTROL-CAT	330	100	100	100
	4410041600	RENTS/OTHER-HONOR FARM	81,510	75,240	75,240	75,240
	4420000000	RENTS/ VENDING MACHINES	621	600	600	600
	4422003000	RENTS/CAA-TEL LEASE	8,979	10,775	10,775	10,775
	4440233000	ROYALTIES- OIL & GAS	25,303	47,770	20,000	20,000
	_4440240000	NON-OPERATING INCOME-MISC	335			
	TOTAL REVENU	IE FROM USE OF MONEY AND PROPERTY	1,641,907	1,331,560	1,713,882	1,713,882
	INTERGOVERNI	MENTAL REVENUES - STATE				
	4504000600	ST-MOTO VHCL FEE-R&T11001.5(B)	241,899	238,000	238,000	238,000
	4505110000	STATE-IN-LIEU TAXES	319			
	4505120000	ST-UNCLAIMED GAS TAX	728,047	735,000	750,000	750,000
	4505140000	ST-PESTICIDE MILL FEE	1,153,557	1,152,249	1,157,274	1,157,274
	4505200000	ST-REALIGNMENT-SALES TAX-SS	37,162,465	35,162,803	38,507,634	38,507,634
	4505210000	ST-REALIGNMT-SALES TAX-HLTH	1,961,376	694,250	2,135,224	2,135,224
	4505220000	ST-REALIGNMENT-SALES TX-HTH-PH	65,217	1,519,250	155,000	155,000
	4505300000	ST-REALIGNMENT-VLF-MH	671,293	1,400,000	1,400,000	1,400,000
	4505320000	ST-REALIGNMENT-VLF-SS	1,097,280	1,209,494	1,240,941	1,240,941
	4505340000	ST-REALIGNMENT-VLF-HLTH	8,343,895	14,459,872	14,582,605	14,582,605
	4505500000	ST-HOMEOWNER PROP TAX	1,173,991	1,227,000	1,195,000	1,195,000
	4509000000	ST-AGRICULTURE	1,348,378			
	4509000100	ST-AGRICULTURE F&V CONTRACTS		81,185	83,860	83,860
	4509000200	ST-AGRICULTURE PEST EXCLUSION		67,475	48,950	48,950
	4509000250	ST-AG PEST DETECTION CONTRACTS		535,567	499,823	499,823
	4509000300	ST-AGRICULTURE GLASSY WINGED		245,212	245,212	245,212
	4509000400	ST-AGRICULTURE SEED-NURSERY-NE		41,000	38,701	38,701
	4509000500	ST-AG SPECIALTY CROP BLK GRNT		66,453	66,453	66,453
	4520000000	ST-CORRECTIONS	796,780	800,000	800,000	800,000
	4520100000	ST-PUBLIC PROTECTION-DA	1,676,443	1,616,682	1,699,097	1,699,097
	4520100049	ST-DA-VICTIM WITNESS	24,152	45,000	45,000	45,000
	4520200000	ST-DEPT OF JUSTICE	2,732	2,500	2,500	2,500
	4521600000	ST-PUBLIC PROTECTION-SHRF	1,021,724	934,361	938,606	938,606
	4521600057	ST-PUBLIC PROTECTION-SHRF-911	17,423	16,000	8,800	8,800
	4522700000	ST-PUBLIC PROTECTION-PROB	1,757,076	1,762,771	1,862,603	1,862,603
	4522700150	ST-PROB-CCR AB403			392,201	392,201
	4522700600	ST-PROB-CCCPIA	2,125,186	2,551,560	2,781,496	2,781,496
	4522700800	ST PUB PROT-PROB-GRWTH-JPF	44,880	48,880	112,000	112,000
	4522700850	ST-PROB-BSCC R E D	176,199	200,000	163,114	163,114
	4522700900	ST-PROB-BSCC MIOCR	70,716	467,855	355,981	355,981
	4522704200	ST-REST FINE REBATE	37,100	50,000	50,000	50,000
	4522800000	ST-PUBLIC PROTECTION-OTHER	12,214			

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
	4522800100	ST-PETROLEUM & OTHER		10,425	10,425	10,425
	4522800200	ST-SERVICE AGENCY REIMBURSEMENT		2,500	2,500	2,500
	4527100000	ST-LAW ENFORCE TRAINING	222,819	422,235	430,405	430,405
	4527200000	ST-PUBLIC SAFETY-172	49,799,191	51,000,000	52,397,698	52,397,698
	4527400000	ST-OCJP-OES-BD OF CORR	1,575,096	1,065,470	2,779,632	2,779,632
	4527600000	ST-ENVIRONMENTAL PROTECTION	621,823			
	4527600030	ST-CDPH SM PUB WTR SYS		215,321	25,000	25,000
	4527600080	ST-ABANDONED VEHICLE ABATEMENT	34,640	35,000	35,000	35,000
	4527800000	ST-REAL-AB118 2011	89,336,335	92,106,519	99,953,655	99,953,655
	4527800150	ST REAL-AB118 2011-SB933	120,896	203,865	203,865	203,865
	4528000000	ST-SHRF BOATING SFTY	609,239	686,596	686,596	686,596
	4528200000	ST-MANDATE-SB 90	2,115,690	901,233	909,236	909,236
	4529800000	ST-TRIAL COURT-GRANTS/PROG	116,223	108,167	122,172	122,172
	4540000000	ST-CAL CHILDREN SVS		4,096,507	4,397,309	4,397,309
	4540200000	ST-CHILDREN/MILK	203,829	181,924	210,901	210,901
	4547000000	ST-OTHER HEALTH	13,614,560	11,816,406	12,222,139	12,222,139
	4547200000	ST-HEALTH	205,342	205,000	202,000	202,000
	4550000000	ST-PUBLIC ASST-ADM	40,400,218	52,799,065	51,516,688	51,516,688
	4550001800	ST-SB18 RENEWAL	70,626	17,899	66,705	66,705
	4550008200	ST-AB82 OUTREACH & ENROLLMENT	147,288	84,642	112,634	112,634
	4556000000	ST-AGING/COMMUNITY SVCS	459,249	424,586	254,437	254,437
	4557000000	ST-OTHER	454,730	279,545	354,298	354,298
	4557001000	ST-OTHER-OFC TRAFFIC SAFETY	11,905	30,000	17,521	17,521
	4557005000	ST-WEIGHMASTER & OTHER		7,920	7,920	7,920
	4557100000	ST-SOCIAL SVS	32,675,873	41,131,730	50,353,084	50,353,084
	TOTAL INTERG	OVERNMENTAL REVENUES - STATE	294,505,912	325,162,974	348,827,895	348,827,895
	INTERGOVERN	MENTAL REVENUES - FEDERAL				
	4558100000	FEDERAL-SOCIAL SVS-ADM	20,687,894	25,309,426	26,211,981	26,211,981
	4558200000	FEDERAL-SOCIAL SERVICES	80,533,528	95,578,494	92,611,229	92,611,229
	4558200150	FED-SOCIAL SVCS-PROB-FPRRS			75,000	75,000
	4561000000	FEDERAL-DIASTER	49,037			
	4562000000	FEDERAL - IN LIEU TAXES	6,255			
	4563000000	FEDERAL-COPS	509,731			
	4564000000	FEDERAL-OTHER	241,207	207,000	157,000	157,000
	4564100000	FEDERAL-DOMESTIC PREPARE	, 768,228	737,915	1,094,416	1,094,416
	4564301000	FEDERAL-FHWA	41,154	-		
	4565000000	FEDERAL-CDBG	552,079	1,490,142	3,415,473	3,415,473
	4565200000	FEDERAL-CDBG-HOME	4,475,921	4,882,092	5,215,379	5,215,379
	4566000000	FEDERAL-HUD	186,049	220,589	286,460	286,460
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
	4567010000	FEDERAL-CAA FEMA	79,811	507,100	33,000	33,000
	4567020000	FEDERAL-FEMA	122,300			
	4567030000	FEDERAL-FEMA GRANT			308,250	308,250
	4567040000	FEDERAL-HMPG 4240 GRANT			57,162	57,162
	4569000000	FEDERAL-OTHER	470,718	640,868	602,831	602,831
	4569001000	FEDERAL-DEPT OF JUSTICE	2,271			
	4569001100	FEDERAL-USDOJ-VAWA STOP	98,128	100,000	100,000	100,000
	4569001200	FEDERAL-DOJ-OJP-BJA-TYGR	255,184			
	4569001300	FEDERAL-DOJ-OJP-BJA-ARCCS	149,071	305,087	212,961	212,961
	TOTAL INTERG	OVERNMENTAL REVENUES - FEDERAL	113,743,266	135,049,621	135,485,557	135,485,557
	INTERGOVERN	MENTAL REVENUES - OTHER				
	4571000000	OTHER GOV'T AID-CITIES	17,030	10,000	7,500	7,500
	4572000000	OTHER GOV'T AID-COUNTIES	167,691	259,671	252,582	252,582
	4573000000	OTHER GOV'T AID-SCHOOLS	490,925	450,000	450,000	450,000
	4573000100	OTH GOV'T AID-SCHOOLS-CHALLENG		35,817	77,259	77,259
	4574000000	OTHER GOV'T AID-OTHER	5,660	10,000	10,000	10,000
	4574000200	OTHR GOVT-HOUSING AUTH IN LIEU	112,670	22,500	22,500	22,500
	4574005000	OTHER-INVESTIGATION COST RECVRT		2,500	2,000	2,000
	4576000000	OTHER GOVT-REDEVLMNT PASS-THR	4,261,872	3,987,000	4,350,000	4,350,000
	TOTAL INTERGO	OVERNMENTAL REVENUES - OTHER	5,055,849	4,777,488	5,171,841	5,171,841
	CHARGES FOR S	SERVICES				
	4601000000	ASSESSMENT PROCESSING FEE	647,675	664,500	666,250	666,250
	4601000100	ASSESSMENT BOARD APPEALS FEES	(30)	300	300	300
	4601002000	PROP TAX ADMIN-SB813	866,721	450,000	800,000	800,000
	4601100000	PROP TAX ADMIN-SEGREG	1,321	1,550	1,550	1,550
	4601200000	REDEMPTION FEES	43,560	35,000	35,000	35,000
	4602002000	PROP TAX ADMIN SB2557-CITIES	1,249,187	1,249,720	1,251,320	1,251,320
	4602003000	PROP TX ADMIN SB2557-LCL DIST	1,733,023	1,733,290	1,745,290	1,745,290
	4603000000	DELINQ TAX SALES ADVTS COST	8,523	12,000	12,000	12,000
	4603000100	DELINQUENT TAX SALES COST	29,950	36,000	36,000	36,000
	4603000200	DELINQ TX SALES RESEARCH COST	22,361	25,000	25,000	25,000
	4604000100	TAX COLLECTOR SERVICE FEE	13,065	10,000	13,000	13,000
	4604000300	TREASURER -INVESTMENT SVS FEE	853,814	846,360	910,707	910,707
	4604000400	TREASURER -CERT OF TX FEE	8,449	9,000	9,000	9,000
	4604000600	UNSECURED COLL COST FEE	95,433	98,000	100,000	100,000
	4604100000	ASSESSORS-OUTSIDE SEV	10,463	7,000	7,000	7,000
	4605010000	DIRECT ASSESSMENTS-WEED ABATE	55,599	30,000	30,000	30,000
	4608000000	AUDITING & ACCOUNTING FEES	46,124	40,000	70,000	70,000
	4611000100	BENEFITS ADMIN FEE-KAISER	507,816	509,648	580,000	580,000

-UND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
	4611000200	BENEFITS ADMIN FEE-PUD	8,557	8,806	9,062	9,062
	4611000300	BENEFITS ADMIN FEE-VSP	8,263	10,090	9,490	9,490
	4611000400	BENEFITS ADMIN FEE-COBRA	189	200	95	95
	4612000000	ELECTION SERVICES	771,194	1,825,000		
	4612020000	ELECTION SVS-CANDIDATE FILG	21,744		25,000	25,000
	4612030000	ELECTION SVS-STATMNT OF QUAL		40,000	40,000	40,000
	4613000000	LOBBYIST REGISTRATION FEES	625	500	500	500
	4620000000	LEGAL SERVICES	197,499	109,374	113,917	113,917
	4620007000	LEGAL SERVICES-CC-FORFEITURE	666	6,712	6,712	6,712
	4620100000	LEGAL SERVICES-STATE PRISONER	246,684	300,000	325,000	325,000
	4620200000	LEGAL SERVICES-COURT APPOINTED	22,236	30,000	30,000	30,000
	4620300000	LEGAL SERVICES-DA	78,732	100,000	100,000	100,000
	4620400000	LEGAL SERVICES-COLLECTOR	6,206	7,000	7,000	7,000
	4620500000	LEGAL SERVICES-MUNI ACTIONS	59,259	55,000	55,000	55,000
	4620600000	LEGAL SERVICES-PUBLIC DEF	47,084	30,000	30,000	30,000
	4620700000	LEGAL SERVICES-NARCOTICS ENF	5,049	5,000	5,000	5,000
	4621005200	COMMUN ACCOUNTABILITY PRGM FEE	665	2,500	2,400	2,400
	4623040410	SPECIALTY CARE DESIGNATION	•	150,000	150,000	150,000
	4623040420	TRAUMA DESIGNATION	175,000	175,000	238,000	238,000
	4623042010	TRAINING-EMT PROGRAM		2,200	2,200	2,200
	4623042030	TRAINING-CONT ED PROGRAM	8,800	6,600	6,600	6,600
	4623042040	TRAINING-OTHER	. 60	·		
	4623200000	OTHER SVS FEES	136,017	94,262	117,415	117,415
	4623202000	CO CLERK-MARRIAGE FEES	66,500	62,600	67,800	67,800
	4623207000	PURCHASING SVS	153,771	93,000	132,500	132,500
	4623209000	DATA PROCESSING SVS	421,312	303,119	352,217	352,217
	4623240510	OTHER SVCS-EMSYSTEM	130,265	130,000	130,000	. 130,000
	4625100000	PLANNING & ENGINEERING SVS		300,000	300,000	300,000
	4625100300	PLANNING-ADMIN FEE-DEV	18,615	6,000	6,000	6,000
	4625100550	PLANNING SVS-DEVELOP DIVISION	825,552	808,000	808,000	808,000
	4625101400	CODE ENFORCEMENT CITATION FEE	33,883	40,000	40,000	40,000
	4625103000	PLAN CHECK FEES	214,317	200,000	200,000	200,000
	4625103900	PLANNING SVS-NEW COMMUNITIES	30,380	50,000	50,000	50,000
	4625104700	PLANNING SVS-GEOGRAPHIC INFO		10,000	10,000	10,000
	4625105030	GREEN BUILDING STANDARDS FEE	857	800	800	800
	4625110400	SURVEYORS SVS	233,614	250,000	272,015	272,015
,	4625110900	SURVEYORS SVS-DOC REVIEW	26,251	43,061	43,061	43,061
	4625120100	HAZARDOUS MATERIALS FEES	833,302	798,437	1,218,402	1,218,402
	4625120380	HAZARDOUS MATERIALS INVENTORY	18	. 20, 107	_,0,.02	_,,
	4625710000	ESTATE FEES - PUBLIC ADM	169,692	165,000	150,000	150,000
	.525. 10000	LOILI LLO I ODLIO ADIVI	100,002	(66,000)	130,000	

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 , ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
•	4625730000	ESTATE IMVESTMENT MGMT FEE-PA	21,659			
	4626200000	INSPECTION FEES	1,578	1,300	1,300	1,300
	4626260000	INSPECTION FEES-GRAIN SCALE	17,219			
	4626261000	INSPECTION FEES-RENTAL EQUIP	1,828	2,500	7,500	7,500
	4626262000	FGIS-INSPECTION FEES		10,000	11,000	11,000
	4626290000	INSPECTION FEES-TEST WEIGHING/	601,940	602,000	631,000	631,000
	4626510100	CIVIL PROCESS FEES	384	250	200	200
	4626510200	CIVIL PROCESS SVS-SHRF	326,996	344,000	340,000	340,000
	4626510600	CIVIL PROCESS SVS-SHRF-AUTOMAT	212,593	246,364	563,159	563,159
	4626511000	CIVIL PROCESS SVS-SHRF-VEHICLE	105,131	155,420	129,641	129,641
	4627102000	AGRICULTURAL-CIVIL PENALTIES	7,880	5,800	4,000	4,000
	4627102100	AG W&M - CIVIL PENALTIES		1,000	1,000	1,000
	4627120000	HUMANE SVS	11,608	10,000	7,000	7,000
	4627210000	RECORDING FEE	2,270,752	2,120,186	2,350,800	2,350,800
	4627210030	RECORDING-COUNTY CLERK	251,256	235,000	250,000	250,000
	4627240000	RECORDING-COPY FEE-VITAL	312,100	284,000	322,000	322,000
	4627250000	RECORDING-MARRIAGE ISSUE	2,935	2,900	2,900	2,900
	4627251700	RECORDING-INDEXING FEE	478,442	350,000	400,000	400,000
	4629100000	COURT FEES & COSTS	74,718	70,100	50,100	50,100
	4629110000	COURT FEES & COSTS-CONCILIATN	1,040		2,000	2,000
	4629144000	COURT FEES & COSTS-COLL ADM	22,921			
	4629145100	COURT FEES - NIGHT COURT	15			
	4629200100	DA-CASE EXPONGEMENT FEE	1,085	2,500	2,500	2,500
	4629400000	PROBATION FEES & COSTS	296,054	275,165	305,700	305,700
	4629426000	PROBATION-SUPERVISON	277,584	228,485	265,752	265,752
	4629428000	PROBATION-RESTUTION FEE	35,553	35,000	35,000	35,000
	4629429000	PROBATION-DIVERSION	10,960	8,325	12,200	12,200
	4629431000	PROBATION-INVESTIGATION	114	25	275	275
	4629444000	PROBATION-REST FINE ADM	12,501	10,085	12,240	12,240
	4629465000	PROBATION-JUV RECORD SEAL	1,950	3,085		
	4629467000	LIVESCAN FEES	47,092	38,000	34,000	34,000
	4629609000	LAW ENF SVS-BOOKING-CONVICT	183,599	200,000	118,605	118,605
	4629800000	LAW ENF SVS	34,219	29,000	27,000	27,000
	4629800100	LAW ENF SVS-SUBPOENA GC 68097	2,803			
	4629800400	LAW ENF SVS-SPECIAL EVENT	128,275	85,000	85,000	85,000
	4629800800	LAW ENF SVS-ST PRISNR/CYA/DVI	487	-	•	
	4629802500	LAW ENF SVS-REMOVAL & STORAGE	345,560	320,000	340,000	340,000
	4629802600	LAW ENF SVS-FALSE ALARM FEES	64,272	40,000	50,000	50,000
	4629802900	LAW ENF SVS-STC TRAINING	1,600	,	•	•
	4629803700	LAW ENF SVS-INVESTIGA FEE	850	500	, 500	500
	4629804000	LAW ENF SVS-TOWED VEHICLE FEE	21,423	20,000	15,000	15,000

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
	4629811400	LAW ENF SVS-LATHROP	6,844,328	7,139,950	7,363,462	7,363,462
	4629811500	LAW ENF SVS-OTHER COUNTIES	311,307	200,000	200,000	200,000
	4629811600	LAW ENF SVS-SCHOOLS	196,840	160,131	339,160	339,160
	4629811700	LAW ENF SVS-MTN HOUSE	1,350,716	1,356,294	1,308,654	1,308,654
	4629820000	LAW ENF SVS-CT SECURITY	186,624	140,000	140,000	140,000
	4629825400	LAW ENF SVC-CORONER INVESTIGAT	38,211	45,000	45,000	45,000
	4629826000	LAW ENF SVS-AUTOPSIES SVS	5,028			
	4630710000	COMMUNITY FACILITY FEE-ADM	14,246	54,000	50,000	50,000
	4632200100	UTILITY SERVICE FEE-HYDRANT	90			
	4632510000	UTILITY FEES-GENERAL	3,584			
	4636100500	PLANNING REFERRING FEE	3,200			
	4636120000	ENGINEERING SVCS-PW-FACILITIES		5,000	5,000	5,000
	4640100000	HEALTH SVS	454,165	290,000		
	4640100200	HEALTH SVS-VITAL ST DEATH CERT	359,863	350,000	350,000	350,000
	4640110000	HEALTH SVS-LAB	506,739	375,000	375,000	375,000
	4641000000	HEALTH SVS-ENVIRONMENTAL HLTH	4,789,251	5,109,282	5,059,216	5,059,216
	4645000000	PATIENT FEES	996	1,400	1,000	1,000
	4646000000	CAL CHILDREN SVS FEES		1,000	500	500
	4646010000	CAL CHILDREN SVS-ASSESSMENT	360	500	500	500
	4648000000	INSTITUTIONAL CARE/SVS	843	1,000	1,000	1,000
	4648020080	INST CARE/SVS-HOME DETENTION	130,510	150,000	150,000	150,000
	4648020110	INST CARE/SVS-ALCHL MONITORING	97,688	100,000	90,000	90,000
	4648020220	INST CARE/SVS-SHRF-HLTH	1,566			
	4648020250	INST CARE/SVS-ALT WORK PROGRAM	703,393	720,000	635,000	635,000
	4648020260	INSTITU CARE/SVS-INMATE VISIT	16,448	16,000	16,000	16,000
	4648040120	INSTITU CARE/SVS-COURT WARDS	184,338	175,452	201,305	201,305
	4670000600	PARKS-MAGEE PARKING	26,763	26,004	35,000	35,000
	4670000700	PARKS-MOSSDALE PARKING	46,556	48,660	45,000	45,000
	4670000800	PARKS-OAK GROVE PARKING	191,176	212,544	250,000	250,000
	4670000900	PARKS-STILLMAN MAGEE CAMPING	2,362	10,000	10,000	10,000
	4670001200	PARKS-DOS REIS PARKING	40,482	47,943	50,000	50,000
	4670001500	PARKS-USERS-LITTLE LEAGUE	2,000	2,410	2,500	2,500
	4670001900	PARKS-WESTGATE CAMPING_BOATS	33,099	33,523	35,000	35,000
	4670002000	PARKS-OTHER - COMM TOWER	9,710	7,633	10,000	10,000
	4670002100	PARKS-DOS REIS CAMPING	129,012	137,207	150,000	150,000
	4670002200	PARKS-MICKE GROVE PARKING	506,314	541,670	575,000	575,000
	4670002400	PARKS-WESTGATE PARKING	14,876	18,173	15,000	15,000
	4670002500	PARK-REG SPORTS COMPLX-PARKING	48,419	74,903	75,000	75,000
	4670002600	PARKS-REGIONAL SPORTS COMPLEX	26,605	41,509	70,000	70,000
	4670002700	PARKS-RESERVATION CHARGES	13,900	. 13,944	16,000	16,000
	4670002800	PARKS-OAK GROVE FISHING	16,897	25,000	40,000	40,000

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
	.4670003100	PARKS-ZOO ADMISSION FEE	304,751	338,503	400,000	400,000
	4670003200	PARKS-ANNUAL PASSES	16,900	24,904	40,000	40,000
	4670003400	PARKS- MISC FEES		23,012		
	4670090010	PARKS-CONCESSION FEES-SNACK		6,000		
	4670090110	PARKS-CONCESSION FEES-AMUSE	38,489	39,983	50,000	50,000
	4670090250	PARKS-CONCESSION FEES-REGIONL	3,561	5,000		
	4670091000	PARKS-OPERATIONAL PERMIT FEES	1,600	5,000	2,500	2,500
	4670092000	PARKS-FUN TOWN UTILITIES REIMB	1,170	5,000	5,000	5,000
	4670094000	PARKS-MICKE GROVE RENTAL	200,439	202,608	253,000	253,000
	4670094090	PARKS-HARMONY RENTAL	565	2,000	2,000	2,000
	4670094180	PARKS-OAK GROVE RENTAL	65,045	72,343	104,000	104,000
	4670094270	PARKS-CARETAKER RENT	9,775	12,000	14,000	14,000
	4670095000	PARKS-SNACK BAR-UTILITIES REIM		4,000	10,000	10,000
	4670100000	OTHER CHARGES-NON BOS DIST	845,793	754,124	777,909	777,909
	4670200000	A-87 CHARGES-NON BOS SD	18,723	334,569	99,470	99,470
	4680100000	CHARGES FOR SVS	11,358	8,000	5,000	5,000
	4680104300	OTHER FEES-DOMESTIC VIO CERT	750	750	750	750
	TOTAL CHARGE	ES FOR SERVICES	36,105,030	37,114,547	37,136,901	37,136,901
	MISCELLANEOU	JS REVENUES				•
	4702000000	PRIVATE DONATION-AID FR OTHER	89,412	42,500	45,500	45,500
	4702054130	NUTRITION PROGRAM INCOME	52,263	57,000	55,000	55,000
	4702060000	PRIVATE FOUNDATION GRANT	50,000	250,000	25,000	25,000
	4704200000	SALE OF FIXED EQUIP/FURN	41,479	10,000		
	4704300000	SALE OF GOODS MATERIALS	74,661	44,350	61,313	61,313
	4704300001	SALE OF GOODS MATERIAL-GIS	695	500	500	500
	4704300002	SALE OF GOODS MATERIAL-CD	82			
	4704310000	SALE OF RECYCLED MATERIAL	42,352	39,500	35,150	35,150
	4704400000	OTHER SALES/SVS	131,702	141,000	141,000	141,000
	4704455100	SALES REVENUE - BAIT			26,000	26,000
	4706000000	RETURNED CHECK FEES	17,787	16,200	15,900	15,900
	4706100000	UNCLAIMED MONEY & CASH OVERAGE	401	41,000	100,000	100,000
	4706200000	OUTLAWED WARRANTS	31,906	85,000	70,000	70,000
	4706300000	FEES FROM EMPLOYEES	1,467			
	4706500000	RETURNED CHECKS-NSF	10	(250)	(250)	(250)
	4707000000	OTHER MISC REVENUES	260,351	95,746	106,143	106,143
	4707000320	OTHER MISC REV-REIMBURSEMENTS	781	500	1,000	1,000
	4707000500	RECORDER PRE-PAYS	1,769		•	•
	4707000600	RECORDER ON ACCOUNT PAYMENTS	(19,864)			
	4707003000	OTHER-PENALTIES	343,190	124,000	172,000	172,000
	4707010000	OTHR-REV APPLICABLE TO PRIOR YEAR	832	•	,	,

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
	4708000000	REBATES & REFUNDS	499			
	4708100000	RECOVERED DAMAGES	15,266	7,100	4,476	4,476
	4708100100	RESTITUTION	1,823			
	4709000000	COST REIMBURSEMENTS	918,093	1,194,806	1,385,678	1,385,678
	4710000000	SEIZED ASSET FORFEITURES		94,190	94,190	94,190
	4711000000	REBATES & REFUNDS	11,606	3,000	3,000	3,000
	4711000001	REBATES N REFUNDS-ACO USE ONLY	(4,365)			
	4711100000	REBATES-COMM TRMT SVS	20			
	4714000000	LAWSUIT SETTLEMENT	217			
	TOTAL MISCEL	LANEOUS REVENUES	2,064,434	2,246,142	2,341,600	2,341,600
	OTHER FINANC	CING SOURCES				
	4800000000	OPER TRF-IN	10,508,567	17,383,285	16,537,038	16,537,038
	4800000400	OPER TRF-FM CPTL FAC FEE PROG	1,412,577	1,412,577	1,412,577	1,412,577
	4800000500	OPER TRF-FM MICKEY GROVE	327,666	359,915	300,000	300,000
	4800000710	OPER TRF-FM CCF	185,757	200,000	200,000	200,000
	4800004900	OPER TRF-FR PUB SAF REAL AB109		500,000	600,000	600,000
	4800005500	OPER TRF-FR TR CT SEC TR AB109	8,220,772	9,231,200	9,680,716	9,680,716
	4800010000	OPER TRF-IN	1,297,264	1,068,943	1,048,557	1,048,557
	4800130000	OPER TRF-FM ROV TRUST		426,580		
	4800170000	OPER TRF-FM EQUIP AUTOMATION	25,513	900,000	654,087	654,087
	4800180000	OPER TRF-FM DA-NARCOTICS		27,500	166,615	166,615
	4800190000	OPER TRF-FM ASSESSOR AUTOM		260,000	260,000	260,000
	4800210000	OPER TRF-FM DNA CO SHR PROP 69	71,443	73,500	78,130	78,130
	4800220000	OPER TRF-FM RYAN WHITE CONSORT	260			
	4800230000	OPER TRF-FM PUB HEALTH TR	122,896	15,000	15,000	15,000
	4800280000	OPER TRF-FM AB1288-HEALTH SVS	331,881	331,881	331,881	331,881
	4800320000	OPER TFR-FM REC SSN TRUNC P FD	39,068	66,000	2,500	2,500
	4800400000	OPER TRF-FM SOC SV TR-FOSTR CR	117,097			
	4800490000	OPER TRF-FM GF TO H PH TR-VLF	600,760	453,200	475,000	475,000
	4800520000	OPER TRF-FM CHILD RESTRAINT TR	11,462	50,000	20,000	20,000
	4800590000	OPER TRF-FM BIO-TERRORISM TR	113			
	4800060000	OPER TRD-FM CAPITAL OUTLAY			1,684,238	1,684,238
	4800670000	OPER TRF-FM INMATE WELFARE	1,133,046	1,596,209	1,765,472	1,765,472
	4800730000	OPER TRF-FM EMS ADMIN FD 20801	67,251	54,215	54,215	54,215
	4800810000	OPER TRF-FM HOSPITAL COP PROJ-	6,926,896	6,922,147	6,913,867	6,913,867
	4800850000	OPER TRF-FM CONTINGENCY	221,318			
	4801080000	OPER TRF-FM CHILD SUPPORTF	241,005	241,030	240,580	240,580
	4801130000	OPER TRF-FM AUTO CO WT SYS T	1,225,000			•
	4801180100	OPER TRF-FM DOMESTIC VIOL FD	126,000	116,000	113,000	113,000
	4801190000	OPER TRF-FM PROBATION	37,310		•	

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS FISCAL YEAR 2017-2018

FUND	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
	4801210000	OPER TRF-FM FISH AND GAME	11,005	7,000	7,000	7,000
	4801220000	OPER TRF-FM CHILD AND FAMILY	115,792	90,000	92,700	92,700
	4801230000	OPER TRF-FM SHRF-CAL ID	607,113	1,309,500	1,332,865	1,332,865
	4801231000	OPER TRF-FM SHRF-MISC TRUSTS	116,148	140,000	140,000	140,000
	4801410000	OPER TRF-FM PARK ACTY TR	20,500	42,038	22,500	22,500
	4801460000	OPER TRF-FM VITAL STATS	94,132	120,000	120,000	120,000
	4801610000	OPER TRF-FM AGRIC STORE	32,382	26,000		
	4801640000	OPER TRF-FM AGR INSP	186,364	930,088	958,676	958,676
	4801660000	OPER TRF-FM PARK ENDOWMENT	737,831	664,254	520,600	520,600
	4801670000	OPER TRF-FM AG VENTURE		21,000	32,272	32,272
	4801680000	OPER TRF-FM AG FACILITY	8,958	60,750	20,620	20,620
	4801730000	OPER TRF-FM TOBACCO SETTLE	7,800,000	7,670,000	7,897,500	7,897,500
	4801750000	OPER TRF-FM PARK DONATION	18,000	27,500	15,000	15,000
	4801900000	OPER TRF-FM IMPR DIST SURPLUS	422,258			
	TOTAL OTHER FINANCING SOURCES		43,421,403	52,797,312	53,713,206	53,713,206
TOTAL	GENERAL FUND	FINANCING SOURCES	731,483,643	804,879,087	844,100,298	844,100,298
ΤΟΤΑΙ		OPER TRF-IN OPER TRF-FM PUB HEALTH TR REPAYMT OF INTERFUND BORROWING INTERFUND BORROWING-REPMT-INT FINANCING SOURCES FUND FINANCING SOURCES	7,755,574 7,963 281,720 165,692 8,210,950 8,210,950	13,555,087 274,119 92,555 13,921,761 13,921,761	11,585,181 293,656 92,505 11,971,342 11,971,342	11,585,181 293,656 92,505 11,971,342 11,971,342
		S FINANCING SOURCES	739,694,593	. 818,800,848	856,071,640	856,071,640
	-					
SPECIAL	L REVENUE FUN	DS		•		
20002	ROAD FUND					
	4107000040	SALES AND USE TAXES-TRANSPORT	678,811	731,380	791,058	791,058
	4107000050	SALES AND USE TAXES-LTF BIKE	101,189	108,671	108,671	108,671
	4108000000	SALES TAX-MEASURE K	7,545,836	7,071,429	7,071,429	7,071,429
			•			
	4108000410	SALES TAX-MEASURE K-CONGEST	1,035,974	2,595,000	2,400,000	2,400,000
		SALES TAX-MEASURE K-CONGEST SALES TAX-MEASURE K-RDWY SFTY	1,035,974 1,228,392	2,595,000 1,178,571	2,400,000 1,178,571	2,400,000 1,178,571

LICENSES, PERMITS AND FRANCHISES

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
	4203000010	LICENSE/PERMITS-ROAD PRIVILEDGE	62,405	65,040	59,000	59,000
	4208003050	FRANCHISES-MISCELLANEOUS	78,325	80,000	80,000	80,000
	TOTAL LICENSE	S, PERMITS AND FRANCHISES	140,730	145,040	139,000	139,000
	REVENUE FROM	M USE OF MONEY AND PROPERTY				
	4400000000	INTEREST INCOME	175,837	100,000	200,000	200,000
	TOTAL REVENU	IE FROM USE OF MONEY AND PROPERTY	175,837	100,000	200,000	200,000
	INTERGOVERN	MENTAL REVENUES - STATE		•		
	4502000100	ST-HIGHWAY USERS TAX-2104	7,639,566	6,969,441	6,737,278	6,737,278
	4502000200	ST-HIGHWAY USERS TAX-2106	619,206	702,756	755,687	755,687
	4502000300	ST-HIGHWAY USERS TAX-2103	2,768,153	1,557,782	2,715,601	2,715,601
	4502000500	ST-HIGHWAY USERS TAX-2105	2,848,443	3,791,995	3,637,596	3,637,596
	4530110001	ST-ROAD CONSTRUCTION-ST MTCHNG	100,000	100,000	100,000	100,000
	TOTAL INTERG	OVERNMENTAL REVENUES - STATE	13,975,368	13,121,974	13,946,162	13,946,162
	INTERGOVERN	MENTAL REVENUES - FEDERAL				
	4560000000	FEDERAL-CONSTRUCTION	4,417,578	8,778,750	21,619,550	21,619,550
	4564305000	FEDERAL-TRANSPORTATION	36,941	1,335,535	1,449,185	1,449,185
	4564305001	FEDERAL-CONGESTION MITIG	137,697	1,358,600	748,000	748,000
	4567020000	FEDERAL-FEMA	10,005			
	TOTAL INTERG	OVERNMENTAL REVENUES - FEDERAL	4,602,221	11,472,885	23,816,735	23,816,735
	INTERGOVERN	MENTAL REVENUES - OTHER				
	4572000000	OTHER GOV'T AID-COUNTIES	80,772	163,723	1,025,000	1,025,000
	4574000000	OTHER GOV'T AID-OTHER	45,283	20,000		
	TOTAL INTERG	OVERNMENTAL REVENUES - OTHER	126,055	183,723	1,025,000	1,025,000
	CHARGES FOR	SERVICES				
	4625100000	PLANNING & ENGINEERING SVS	4,045	3,500	3,500	3,500
	4630100000	ROAD & STREET SVS	146,485	50,000	50,000	50,000
	4636100000	ENGINEERING SVCS-PW	360,144	350,000	500,000	500,000
	4636100500	PLANNING REFERRING FEE	170,653	147,000	179,000	179,000
	4636101000	ENGINEERING SVCS-PW DEVELOPMENT	501,083	510,000	461,900	461,900
	4636120000	ENGINEERING SVCS-PW-FACILITIES	37,700	45,500	45,500	45,500
	TOTAL CHARGE	ES FOR SERVICES	1,220,111	1,106,000	1,239,900	1,239,900
	MISCELLANEOU	JS REVENUES				
	4702000000	PRIVATE DONATION-AID FR OTHER			•	
	4702008000	PRIVATE PARTIES CONT-DONATION	27,407	•		
	4704100000	SALE OF LAND	1,000	5,000	5,000	5,000

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
	4704200000	SALE OF FIXED EQUIP/FURN	4,241			
	4704300000	SALE OF GOODS MATERIALS	900	1,000	1,000	1,000
	4706000000	RETURNED CHECK FEES		50	50	50
	4706200000	OUTLAWED WARRANTS	28,275	2,000	2,000	2,000
	4706300000	FEES FROM EMPLOYEES		20	20	20
	4707000000	OTHER MISC REVENUES	1,551	12,000	12,000	12,000
	4707000200	OTHER MISC REV-ABANDONMENT	4,615	5,000	5,000	5,000
	4708000000	REBATES & REFUNDS	11,112	5,000	5,000	5,000
	4708100000	RECOVERED DAMAGES	59,619	30,000	30,000	30,000
	TOTAL MISCELL	ANEOUS REVENUES	138,720	60,070	60,070	60,070
	OTHER FINANC	ING SOURCES				
	4801620000	OPER TRF-FM ROAD DISTRICTS	256,173	238,100	238,100	238,100
	TOTAL OTHER F	INANCING SOURCES	256,173	238,100	238,100	238,100
TOTAL	ROAD FUND FIN	ANCING SOURCES	31,225,417	38,112,843	52,214,696	52,214,696
τοται :	4306800000 TOTAL FINES, F	URES AND PENALTIES FINES-FISH & GAME ORFEITURES AND PENALTIES FINANCING SOURCES	6,980 6,980 6,980	6,000 6,000 6,000	7,900 7,900 7,900	7,900 7,900 7,900
IOIAL	HON AND GAME	, manema socialis		<u> </u>		
20007	MENTAL HEALTI					
	•	URES AND PENALTIES				
	4305000090	FINES-DRUNK DRIVING-STATHAM-SU		200,000	200,000	200,000
	4305000110	FINES-SUBST ABUSE-ASSESS PROG		250,000	150,000	150,000
	TOTAL FINES, F	ORFEITURES AND PENALTIES		450,000	350,000	350,000
	REVENUE FROM	I USE OF MONEY AND PROPERTY				-
	4400000000	INTEREST INCOME	11,504	7,000	20,000	20,000
	4400100400	INTEREST-PUBLIC GUARDIAN	14,980	5,000	16,000	16,000
	TOTAL REVENU	E FROM USE OF MONEY AND PROPERTY	26,484	12,000	36,000	36,000
	INTERGOVERNI	MENTAL REVENUES - STATE				
	4505210000	ST-REALIGNMT-SALES TAX-HLTH	18,054,361	18,924,510	18,887,045	18,887,045
	4528200000	ST-MANDATE-SB 90	289,787	343,777	343,777	343,777
	4541000000	ST-MENTAL HEALTH	27,086,905	42,114,588	54,988,766	54,988,766
	4541001000	ST-MENTAL HEALTH-AB118 2011	268,058	242,328	649,279	649,279
	4546000000	ST-SUBSTANCE ABUSE		10,000	5,470	5,470
	4546001000	ST-SUBSTANCE ABUSE-AB118 2011	6,653,503	6,380,542	7,407,292	7,407,292
	TOTAL INTERGO	OVERNMENTAL REVENUES - STATE	52,352,614	68,015,745	82,281,629	82,281,629

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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
	INTERGOVERN	MENTAL REVENUES - FEDERAL				
	4559200000	FEDERAL-HEALTH-MH	884,195	1,052,111	1,076,366	1,076,366
	4559300000	FEDERAL-HEALTH-SUBSTANCE ABUSE	2,378,426	2,391,864	2,460,337	2,460,337
		OVERNMENTAL REVENUES - FEDERAL	3,262,621	3,443,975	3,536,703	3,536,703
	CHARGES FOR	SERVICES				
	4640100000	HEALTH SVS	312,146	505,098	282,153	282,153
	4643000000	MH-MEDI-CAL	32,396,977	32,305,352	34,256,878	34,256,878
	4643010000	MH-HEALTH SVS-ADM	1,199,705	3,846,682	5,604,265	5,604,265
	4643100000	MH-MEDICARE	178,518	217,740	201,740	201,740
	4643100200	MH-MEDICARE-PART D	1,371,416	1,576,579	1,391,863	1,391,863
	4643200000	MH-MEDICATION-CATS	286,041	284,350	284,350	284,350
	4643300000	MH-MEDICATION-PATIENTS	137,384	341,350	192,200	192,200
	4643300010	MH-HLTH-PATIENTS-SACPA	1,797	2,500		
	4643348000	MH-PATIENT SVS-CO DEPT	22,403			
	4643400000	MH-ḤEALTH SVS-INSURANCE	169,364	285,725	214,450	214,450
	4643410000	MH-HEALTH SVS-BRIGHT HOUSE	187,051	187,000	187,000	187,000
	4643412000	MH-HEALTH PLAN OF SAN JOAQUIN	8,502			
	4643420000	MH-HEALTH SVS-HEALTHY FAMILY	490,567	446,091	100,000	100,000
	4643440000	MH-HEALTH SVS-ACTIVITY CTR	1,611,310	1,738,750	1,738,750	1,738,750
	4643457000	MH-CHILDREN'S SVS-EPSDT	4,351,466	4,131,086	6,933,536	6,933,536
	4643700000	MH-MEDICATION-MEDI-CAL	6,498,573	7,165,619	6,534,059	6,534,059
	4643700520	MH-MEDICATION-CHILDREN SVS	13,701	14,368	14,368	14,368
	4643700530	MH-MEDICATION-LODI CLINIC	16,384	17,917	17,917	17,917
	4643700550	MH-MEDICATION-IN PATIENT	207,563	222,362	222,362	222,362
	4643700610	MH-MEDICATION-OLDER ADULT SVS	32,168	30,500	30,500	30,500
	4643700620	MH-MEDICATION-TRANSCULTURAL	21,310	24,200	24,200	24,200
	4643700630	MH-MEDICATION-CRISIS	56,353	50,350	56,353	56,353
	4643700690	MH-MEDICATION-MISC INS	27,637	30,194	30,194	30,194
	4643700760	MH-MEDICATION-BRIGHT HOUSE	1,526	1,700	1,700	1,700
	4643700800	MH-MEDICATION-TRACY	22,271	20,200	22,271	22,271
	4643700850	MH-MEDICATION-MHSA	54,462	55,900	55,900	55,900
	4643700860	MH-MEDICATION-CONREP	6,017	39,213	8,820	8,820
	4643736000	MH-PHARM-CASH BOX	44,043	29,294	45,000	45,000
	4643800000	MH-HEALTH SVS-MISC	39,834	103,200	98,200	98,200
	4643900000	CONSERVATORSHIP FEE	754,402	581,794	650,054	650,054
)	4644019000	MH-RX-EXP-RFND-RPLCMT	7,892	7,500	7,500	7,500
	4645100000	DRUG PROG-MEDI-CAL SVS	5,649,140	7,531,543	7,851,248	7,851,248
	4645200000	DRUG PROG-PATIENT FEES	304,884	258,895	271,581	271,581
	4648000000	INSTITUTIONAL CARE/SVS	104,331	119,893	119,893	119,893

SCHEDULE 6

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
	4648040000	INSTITU CARE/SVS-SUB ABUSE PREV	(225,000)	200,000	200,000	200,000
	4648041000	INSTITU CARE/SVS-SUB A-DRUNK	22,700	25,000	25,000	25,000
	TOTAL CHARG	ES FOR SERVICES	56,384,837	62,397,945	67,674,305	67,674,305
	MISCELLANEO	US REVENUES				
	4706200000	OUTLAWED WARRANTS	1,918	4,050	3,400	3,400
	4706300000	FEES FROM EMPLOYEES	160	330	330	330
	4707000000	OTHER MISC REVENUES	648,383	980,398	743,824	743,824
	4709000000	COST REIMBURSEMENTS		400		
	4711000000	REBATES & REFUNDS	29,918			
	4711100000	REBATES-COMM TRMT SVS	83,855	112,481	99,000	99,000
	TOTAL MISCEL	LANEOUS REVENUES	764,233	1,097,659	846,554	846,554
	OTHER FINANC	TING SOURCES			t	
	4800000000	OPER TRF-IN	250,000	368,663	368,663	368,663
	4800009000	OPER TRF-FM GENERAL FUND	1,463,119	1,482,348	1,482,348	1,482,348
	4800260000	OPER TRF-FM AB1288-MH	1,610,759	1,610,759	1,610,759	1,610,759
	4800570000	OPER TRF-FM AB1288 VLF-MH	1,401,684	1,400,000	1,400,000	1,400,000
	4800060000	OPER TRF-FM CAPITAL OUTLAY	15,054	1, 100,000	1,100,000	2,100,000
	4801190000	OPER TRF-FM PROBATION	289,410	100,725	25,501	25,501
		FINANCING SOURCES	5,030,027	4,962,495	4,887,271	4,887,271
TOTAL		H FUND FINANCING SOURCES	117,820,814	140,379,819	159,612,462	159,612,462
20000	WODVEODCE IN	VESTMENT ACT				
20008		MENTAL REVENUES - FEDERAL				
		FEDERAL-OTHER	19,520			
	4564000000 4564200000	FEDERAL-WIA	9,637,513	10,795,210	9,316,974	9,316,974
		OVERNMENTAL REVENUES - FEDERAL	9,657,033	10,795,210	9,316,974	9,316,974
		ALENTAL DELICALISES OTUED				
		MENTAL REVENUES - OTHER	215.000	200,000	110 210	110 210
	4571000000	OTHER GOV'T AID-CITIES	315,989	200,000	118,210	118,210
	4574000000	OTHER GOV'T AID-OTHER	67,750	330,000	295,000	295,000
	TOTAL INTERG	OVERNMENTAL REVENUES - OTHER ,	383,739	530,000	413,210	413,210
	CHARGES FOR	SERVICES				
	4623200000	OTHER SVS FEES	435,123	470,000	490,000	490,000
	TOTAL CHARG	ES FOR SERVICES	435,123	470,000	490,000	490,000
	MISCELLANEO	US REVENUES				
	MISCELLANEO 9	US REVENUES OUTLAWED WARRANTS	9,306			

SCHEDULE 6

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
	TOTAL MISCEL	LANEOUS REVENUES	287,242	283,023	290,945	290,945
OTAL	WORKFORCE IN	IVESTMENT ACT	10,763,137	12,078,233	10,511,129	10,511,129
กกกล	HEAD START					
0003		M USE OF MONEY AND PROPERTY				
	4400000000	INTEREST INCOME	451		•	
		JE FROM USE OF MONEY AND PROPERTY	451			
	INTERGOVERN	IMENTAL REVENUES - FEDERAL				
	4558200000	FEDERAL-SOCIAL SERVICES	95,096			
	TOTAL INTERG	OVERNMENTAL REVENUES - FEDERAL	95,096			
OTAL	HEAD START		95,547			
.0013	ROAD DISTRICT	NO 1				
	TAXES					
	4100100010	PROPERTY TAX-SECURED	552,001	589,033	657,820	657,82
	4100200070	PROPERTY TAX-SECURED-SB813	11,290			
	4101000000	PROPERTY TAX-UNSECURED	31,751	35,714	39,471	39,47
	4101000007	PROPERTY TAX-UNSECURED-SB813	379			
	4101000020	PROPERTY TAX-SB 813-PRIOR	70			
	4101000030	PROPERTY TAX-UNSECURED-PRIOR	541			
	TOTAL TAXES		596,032	624,747	697,291	697,29
	REVENUE FROI	M USE OF MONEY AND PROPERTY				
	4400000000	INTEREST INCOME	6,632	6,000	7,500	7,50
e.	TOTAL REVENU	JE FROM USE OF MONEY AND PROPERTY	6,632	6,000	7,500	7,50
	INTERGOVERN	IMENTAL REVENUE - STATE				
	4505500000	ST-HOMEOWNER PROP TAX	5,664	5,925	6,244	6,24
	TOTAL INTERG	OVERNMENTAL REVENUE - STATE	5,664	5,925	6,244	6,24
	INTERGOVERN	IMENTAL REVENUE - OTHER				
	4574000000	OTHER GOV'T AID-OTHER	1,500	18,320	18,320	18,32
	TOTAL INTERG	OVERNMENTAL REVENUE - OTHER	1,500	18,320	18,320	18,32
OTAL	ROAD DISTRICT	NO 1 FINANCING SOURCES	609,828	654,992	729,355	729,35
0014	ROAD DISTRICT	NO 2		•		
	TAXES					
	4100100010	PROPERTY TAX-SECURED	360,701	384,692	450,492	450,49
	4100200070	PROPERTY TAX-SECURED-SB813	7,018	•		
	4101000000	PROPERTY TAX-UNSECURED	20,641	23,158	26,941	26,94

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
	4101000007	PROPERTY TAX-UNSECURED-SB813	232			
	4101000020	PROPERTY TAX-SB 813-PRIOR	43			
	4101000030	PROPERTY TAX-UNSECURED-PRIOR	330			
	TOTAL TAXES		388,965	407,850	477,433	477,433
	REVENUE FROM	M USE OF MONEY AND PROPERTY		•		
	4400000000	INTEREST INCOME	3,268	2,750	3,600	3,600
	TOTAL REVENU	JE FROM USE OF MONEY AND PROPERTY	3,268	2,750	3,600	3,600
	INTERGOVERN	MENTAL REVENUE - STATE		,		
	4505500000	ST-HOMEOWNER PROP TAX	3,672	3,842	4,262	4,262
	TOTAL INTERG	OVERNMENTAL REVENUE - STATE	3,672	3,842	4,262	4,262
	OTHER FINANC	CING SOURCES				
	4800011000	OPER TRF-FM ROAD FUND		250,000		
	TOTAL OTHER	FINANCING SOURCES		250,000		
OTAL	ROAD DISTRICT	NO 2 FINANCING SOURCES	395,905	664,442	485,295	485,295
20015	ROAD DISTRICT	NO 3				
	TAXES					
	4100100010	PROPERTY TAX-SECURED	730,575	778,826	721,313	721,313
	4100200070	PROPERTY TAX-SECURED-SB813	11,815			
•	4101000000	PROPERTY TAX-UNSECURED	34,285	38,239	34,126	34,126
	4101000007	PROPERTY TAX-UNSECURED-SB813	392			
	4101000020	PROPERTY TAX-SB 813-PRIOR	72			
	4101000030	PROPERTY TAX-UNSECURED-PRIOR	557			
	TOTAL TAXES		777,696	817,065	755,439	755,439
	REVENUE FROM	M USE OF MONEY AND PROPERTY				
	4400000000	INTEREST INCOME	4,694	4,000	5,500	5,500
	TOTAL REVENU	JE FROM USE OF MONEY AND PROPERTY	4,694	4,000	5,500	5,500
	INTERGOVERN	MENTAL REVENUE - STATE				
	4505500000	ST-HOMEOWNER PROP TAX	6,063	6,344	5,398	5,398
	TOTAL INTERG	OVERNMENTAL REVENUE - STATE	6,063	6,344	5,398	5,398
OTAL I	ROAD DISTRICT	NO 3 FINANCING SOURCES	788,453	827,409	766,337	766,337
0016	ROAD DISTRICT	NO 4				
	TAXES					
	4100100010	PROPERTY TAX-SECURED	3,375,591	3,600,652	3,583,139	3,583,139

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
	4101000000	PROPERTY TAX-UNSECURED	197,180	221,351	216,565	216,565
	4101000007	PROPERTY TAX-UNSECURED-SB813	2,225			
	4101000020	PROPERTY TAX-SB 813-PRIOR	410			
	4101000030	PROPERTY TAX-UNSECURED-PRIOR	3,156			
	TOTAL TAXES		3,646,016	3,822,003	3,799,704	3,799,704
	REVENUE FROI	M USE OF MONEY AND PROPERTY				
	4400000000	INTEREST INCOME	19,886	17,000	22,000	22,000
	TOTAL REVENU	JE FROM USE OF MONEY AND PROPERTY	19,886	17,000	22,000	22,000
	INTERGOVERN	MENTAL REVENUE - STATE				
	4505500000	ST-HOMEOWNER PROP TAX	35,096	36,725	34,258	34,258
	TOTAL INTERG	OVERNMENTAL REVENUE - STATE	35,096	36,725	34,258	34,258
	CHARGES FOR	CURRENT SERVICES				•
	4630100000	ROAD & STREET SVS	500		500	500
	TOTAL CHARGI	ES FOR CURRENT SERVICES	500		500	500
	MISCELLANEO	US REVENUES				
	4708000000	REBATES & REFUNDS	22			
	TOTAL MISCEL	LANEOUS REVENUES	22			
TOTAL I	ROAD DISTRICT	NO 4 FINANCING SOURCES	3,701,520	3,875,728	3,856,462	3,856,462
20017	ROAD DISTRICT	NO 5				
	TAXES					
	4100100010	PROPERTY TAX-SECURED	1,024,502	1,118,392	1,310,055	1,310,055
	4100200070	PROPERTY TAX-SECURED-SB813	19,480			
	4101000000	PROPERTY TAX-UNSECURED	58,757	65,887	76,940	76,940
	4101000007	PROPERTY TAX-UNSECURED-SB813	647			
	4101000020	PROPERTY TAX-SB 813-PRIOR	122			
	4101000030	PROPERTY TAX-UNSECURED-PRIOR	945			
	TOTAL TAXES		1,104,454	1,184,279	1,386,995	1,386,995
	REVENUE FROM	M USE OF MONEY AND PROPERTY				
	4400000000	INTEREST INCOME	11,693	10,500	14,000	14,000
	TOTAL REVENU	IE FROM USE OF MONEY AND PROPERTY	11,693	10,500	14,000	14,000
	INTERGOVERN	IMENTAL REVENUE - STATE				
	4505500000	ST-HOMEOWNER PROP TAX	10,447	10,931	12,171	12,171
		OVERNMENTAL REVENUE - STATE	10,447	10,931	12,171	12,171

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS

FISCAL YEAR 2017-2018

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
	INTERGOVERN	MENTAL REVENUE - OTHER		· ·		
	4574000000	OTHER GOV'T AID-OTHER	3,150			
	TOTAL INTERG	OVERNMENTAL REVENUE - OTHER	3,150			
TOTAL I	ROAD DISTRICT	NO 5 FINANCING SOURCES	1,129,744	1,205,710	1,413,166	1,413,166
20018	LIBRARY	•				
	TAXES					
	4100100010	PROPERTY TAX-SECURED	5,523,353	5,607,000	6,260,000	6,260,000
	4100200070	PROPERTY TAX-SECURED-SB813	111,088	64,000	76,800	76,800
	4101000000	PROPERTY TAX-UNSECURED	317,229	336,000	355,000	355,000
	4101000007	PROPERTY TAX-UNSECURED-SB813	3,654			
	4101000020	PROPERTY TAX-SB 813-PRIOR	661			
	4101000030	PROPERTY TAX-UNSECURED-PRIOR	5,086			
	4101000101	PROP TAX-RESID DISTR-MTCA SA	79,335		47,600	47,600
	4101000102	PROP TAX-RESID DISTR-RIPN SA	20,588			
	4101000204	PROPERTY TAX-LMIHF-TRACY SA		62,600	20,300	20,300
	4101000304	PROP TAX-OTH MONEYS-TRACY SA	62,617			
	TOTAL TAXES		6,123,612	6,069,600	6,759,700	6,759,700
	REVENUE FROM	/ USE OF MONEY AND PROPERTY				•
•	4400000000	INTEREST INCOME	2,688	1,200	3,300	. 3,300
	TOTAL REVENU	E FROM USE OF MONEY AND PROPERTY	2,688	1,200	3,300	3,300
	INTERGOVERN	MENTAL REVENUE - STATE				
	4505500000	ST-HOMEOWNER PROP TAX	56,443	59,000	58,900	58,900
	TOTAL INTERGO	OVERNMENTAL REVENUE - STATE	56,443	59,000	58,900	58,900
	INTERGOVERNI	MENTAL REVENUE - OTHER				
	4576000000	OTHER GOVT-REDEVLMNT PASS-THR	156,904	155,000	103,900	103,900
	TOTAL INTERGO	OVERNMENTAL REVENUE - OTHER	156,904	155,000	103,900	103,900
	CHARGES FOR S	SERVICES				
	4660000000	LIBRARY SVS	149,193	140,000	140,000	140,000
	TOTAL CHARGE	S FOR SERVICES	149,193	140,000	140,000	140,000
	MISCELLANEUS	S REVENUES				
	4706200000	OUTLAWED WARRANTS	463,913			
	TOTAL MISCEL	LANEOUS REVENUES	463,913			
TOTAL L	IBRARY FUND F	INANCING SOURCES	6,952,754	6,424,800	7,065,800	7,065,800

20024 JUSTICE ASSISTANCE GRANT-JAG

SCHEDULE 6

FUND NAME	SOURCE	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
	REVENUE FROM	USE OF MONEY AND PROPERTY		- A. Alex	······································	•
	4400000000	INTEREST INCOME	709			
	TOTAL REVENU	E FROM USE OF MONEY AND PROPERTY	709			,
	INTERGOVERNI	MENTAL REVENUE - FEDERAL				
	4563000000	FEDERAL-COPS		175,681	273,472	273,472
	TOTAL INTERGO	OVERNMENTAL REVENUE - FEDERAL		175,681	273,472	273,472
TOTAL	JUSTICE ASSISTA	NCE GRANT-JAG FINANCING SOURCES	709	175,681	273,472	273,472
20034	DA NARCOTICS E	ENFORCEMENT				
	REVENUE FROM	USE OF MONEY AND PROPERTY				
	4400000000	INTEREST INCOME	216	200	200	200
	TOTAL REVENU	E FROM USE OF MONEY AND PROPERTY	216	200	200	200
	MISCELLANEOU	IS REVENUES				
	4710000000	SEIZED ASSSETS FORFEITURES	87,308	37,800	176,915	176,915
	TOTAL MISCELLANEOUS REVENUES		87,308	37,800	176,915	176,915
TOTAL	DA NARC ENFOR	CEMENT FINANCING SOURCES	87,524	38,000	177,115	177,115
20035	SHERIFF NARC EI					
		USE OF MONEY AND PROPERTY	240	100		
	4400000000	INTEREST INCOME	248	100		
	IOIAL REVENU	E FROM USE OF MONEY AND PROPERTY	248	100		
	AID FROM OTH	ER GOVERNMENTS				
	4564000000	FEDERAL-OTHER		43,397	43,670	
		FEDERAL-OTHER OVERNMENTAL REVENUE - FEDERAL		43,397 43,397	43,670 43,670	
		OVERNMENTAL REVENUE - FEDERAL				43,670 43,670
	TOTAL INTERG	OVERNMENTAL REVENUE - FEDERAL	16,106			
	MISCELLANEOU 4710000000	OVERNMENTAL REVENUE - FEDERAL IS REVENUES	16,106	43,397	43,670	43,670
TOTAL	MISCELLANEOU 4710000000 TOTAL MISCELL	OVERNMENTAL REVENUE - FEDERAL S REVENUES SEIZED ASSSETS FORFEITURES				43,670
	MISCELLANEOU 4710000000 TOTAL MISCELL	OVERNMENTAL REVENUE - FEDERAL IS REVENUES SEIZED ASSSETS FORFEITURES ANEOUS REVENUES NFORCEMENT FINANCING SOURCES	16,106	43,397	43,670	
	MISCELLANEOU 4710000000 TOTAL MISCELL SHERIFF NARC EF	OVERNMENTAL REVENUE - FEDERAL IS REVENUES SEIZED ASSSETS FORFEITURES ANEOUS REVENUES NFORCEMENT FINANCING SOURCES	16,106	43,397	43,670	43,670
	MISCELLANEOU 4710000000 TOTAL MISCELL SHERIFF NARC EF	OVERNMENTAL REVENUE - FEDERAL IS REVENUES SEIZED ASSSETS FORFEITURES ANEOUS REVENUES NFORCEMENT FINANCING SOURCES DERNIZATION	16,106	43,397	43,670	43,670
	MISCELLANEOU 4710000000 TOTAL MISCELL SHERIFF NARC EI RECORDERS MOI REVENUE FROM 4400000000	OVERNMENTAL REVENUE - FEDERAL S REVENUES SEIZED ASSSETS FORFEITURES ANEOUS REVENUES NFORCEMENT FINANCING SOURCES DERNIZATION 1 USE OF MONEY AND PROPERTY	16,106 16,354	43,397 43,497	43,670 43,670	43,670 43,670
	MISCELLANEOU 4710000000 TOTAL MISCELL SHERIFF NARC EI RECORDERS MOI REVENUE FROM 4400000000	OVERNMENTAL REVENUE - FEDERAL IS REVENUES SEIZED ASSSETS FORFEITURES ANEOUS REVENUES NFORCEMENT FINANCING SOURCES DERNIZATION I USE OF MONEY AND PROPERTY INTEREST INCOME E FROM USE OF MONEY AND PROPERTY	16,106 16,354 21,071	43,397 43,497	43,670 43,670 20,000	43,670 43,670 20,000
	MISCELLANEOU 4710000000 TOTAL MISCELL SHERIFF NARC EF RECORDERS MOD REVENUE FROM 4400000000 TOTAL REVENUE	OVERNMENTAL REVENUE - FEDERAL IS REVENUES SEIZED ASSSETS FORFEITURES ANEOUS REVENUES NFORCEMENT FINANCING SOURCES DERNIZATION I USE OF MONEY AND PROPERTY INTEREST INCOME E FROM USE OF MONEY AND PROPERTY	16,106 16,354 21,071	43,397 43,497	43,670 43,670 20,000	43,670 43,670 20,000

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
	TOTAL CHARGE	ES FOR SERVICES	891,611	770,000	980,000	980,000
	OTHER FINANC	CING SOURCES				
	4800000000	OPER TRF-IN	90,020	80,000	80,000	80,000
	4801460000	OPER TRF-FM VITAL STATS		4,000		
	TOTAL OTHER	FINANCING SOURCES	90,020	84,000	80,000	80,000
OTAL	RECORDERS MC	DERNIZATION FINANCING SOURCES	1,002,702	868,000	1,080,000	1,080,000
0038	CHILD SUPPORT	SERVICES			•	
	REVENUE FROM	M USE OF MONEY AND PROPERTY				
	4400000000	INTEREST INCOME	7,232	2,450	2,450	2,450
	4400001100	INTEREST-FS COLLECTIONS/DISBUR		750	500	500
	TOTAL REVENU	JE FROM USE OF MONEY AND PROPERTY	7,232	3,200	2,950	2,950
	INTERGOVERN	MENTAL REVENUE - STATE				-
	4504000000	ST-MOTOR VEHICLE FEE				
	4551000000	ST-CHILD SUPPOR-COUNTY'S COST	4,819,282	5,270,634	5,104,570	5,104,570
	TOTAL INTERG	GOVERNMENTAL REVENUE - STATE	4,819,282	5,270,634	5,104,570	5,104,570
	INTERGOVERN	NMENTAL REVENUE - FEDERAL				
	4558200000	FEDERAL-SOCIAL SERVICES	9,355,076	10,231,230	9,908,871	9,908,871
	4564000000	FEDERAL-OTHER	50,478	168,917	261,281	261,281
	TOTAL INTERG	GOVERNMENTAL REVENUE - FEDERAL	9,405,554	10,400,147	10,170,152	10,170,152
	MISCELLANEU	S REVENUES				
	4704310000	SALE OF RECYCLED MATERIAL	392			
	4706200000	OUTLAWED WARRANTS	422			
	4707000000	OTHER MISC REVENUES			114,796	114,796
	TOTAL MISCEL	LANEOUS REVENUES	814		114,796	114,796
OTAL	CHILD SUPPORT	SERVICES FINANCING SOURCES	14,232,882	15,673,981	15,392,468	15,392,468
0039	COMMUNITY IN	NFRASTRUCTURE				
=		M USE OF MONEY AND PROPERTY				
	4400000000	INTEREST INCOME	100,189	90,000	140,000	140,000
	TOTAL REVENU	JE FROM USE OF MONEY AND PROPERTY	100,189	90,000	140,000	140,000
	CHARGES FOR	SERVICES				
	4630200290	TRAFFIC MITIGATION-ALTERNATIVE	18,204	20,000	21,000	21,000
	4630200410	RTIF-SJCOG-COUNTY	408,907	, 450,000	550,000	550,000
		RTIF-TRAFFIC IMPACT FEE-STOCKTON	114,599	50,000	135,000	135,000

	4630200412			ADOPTED	REQUESTED	RECOMMENDED
		RTIF-TRAFFIC IMPACT FEE-LODI	52,059	20,000	65,000	65,000
	4630200413	RTIF-TRAFFIC IMPACT FEE-MANTECA	209,090	150,000	175,000	175,000
	4630200414	RTIF-TRAFFIC IMPACT FEE-TRACY	130,731	100,000	200,000	200,000
	4630200415	RTIF-TRAFFIC IMPACT FEE-ESCALON	51	5,000	5,000	5,000
	4630200416	RTIF-TRAFFIC IMPACT FEE-RIPON	25,881	20,000	20,000	20,000
	4630200417	RTIF-TRAFFIC IMPACT FEE-LATHROP	160,940	50,000	150,000	150,000
	4630200419	RTIF-COUNTY ONLY		15,000		
	4630200600	TIMF-ADMINISTRATION	19,264	20,000	25,000	25,000
	4630200619	TIMF-STKN-LODI-LOCKEFORD LOCAL	85,725	40,000	80,000	80,000
	4630200621	TIMF-LINDEN-ESCALON-RIPN LOCAL	18,614	13,500	20,000	20,000
	4630200622	TIMF-THORNTON-DELTA LOCAL	2,919	1,500	2,000	. 2,000
	4630200623	TIMF-TRACY-MNTCA-LATHROP LOCAL	77,701	37,500	50,000	50,000
	4630200626	TIMF-REGIONAL-MTN HOUSE	366,224	400,000	405,000	405,000
	4630200627	TIMF-REGIONAL-STKN-LODI-LOCKEFORD	107,795	120,000	216,000	216,000
	4630200628	TIMF-REGIONAL-LINDN-ESCLN-RIPON	17,294	16,500	18,000	18,000
	4630200629	TIMF-REGIONAL TRCY-MTCA-LATHRP	22,214	45,500	44,000	44,000
	4630200631	TIMF-ALT MODES-STKN-LODI-LOCKE	10,751	10,000	17,000	17,000
	4630200632	TIMF-ALT MODES-LINDN ESCLN-RPN	1,995	1,500	. 2,500	2,500
	4630200633	TIMF-ALT MODES-TRCY-MTCA-LATHROP	5,551	6,000	6,000	6,000
	4630200634	TIMF-REGIONAL-DELTA-THORNTON	8,196	3,500	6,000	6,000
	4630200635	TIMF-ALT MODES-DELTA-THORNTON	618	500	500	500
	4630210000	IMPACT MITIGATION FEE-TIMF-ADM	19,213	20,000	22,000	22,000
	4630300300	FIRE FACILITY-MANTECA-LATHROP	44,174	50,000	60,000	60,000
	4630300310	FIRE FACILITY-ESCALON	5,421	10,000	10,000	10,000
	4630300320	FIRE FACILITY-RIPON	22,319	20,000	20,000	20,000
	4630300330	FIRE FACILITY-WATERLOO-MORADA	6,725	10,000	15,000	15,000
	4630300340	FIRE FACILITÝ-MOKELUMNE	25,226	15,000	30,000	30,000
	4630300350	FIRE FACILITY-TRACY	4,235	5,000	5,000	5,000
	4630300360	FIRE FACILITY-CLEMENTS	3,799	5,000	7,000	7,000
	4630300370	FIRE FACILITY-WOODBRIDGE	6,921	15,000	15,000	15,000
	4630310000	FIRE FACILITY-ADMIN	1,828	3,000	3,000	3,000
	4630310210	FIRE FACILITY-PROCESSING	1,219	2,000	2,000	2,000
	4630400600	WATER IMPACT-STKN EAST WATER	143,736	100,000	200,000	200,000
	4630410000	WATER IMPACT-ADMIN	7,187	5,000	10,000	10,000
		ES FOR SERVICES	2,157,326	1,856,000	2,612,000	2,612,000
		FRASTRUCTURE FINANCING SOURCES	2,257,515	1,946,000	2,752,000	2,752,000
00 4 1 4	CHII DREN AND	FAMILIES PROGRAM				
	OTHER FINANC					
	4800000000	OPER TRF-IN	50,750		(
	4801220000	OPER TRF-FM CHILD AND FAMILY	1,260,428	1,392,593	1,475,194	1,475,194

SCHEDULE 6

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT **GOVERNMENTAL FUNDS FISCAL YEAR 2017-2018**

FUND	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
-	TOTAL OTHER F	FINANCING SOURCES	1,311,178	1,392,593	1,475,194	1,475,194
TOTAL	CHILDREN AND	FAMILIES PROGRAM FINANCING SOURCES	1,311,178	1,392,593	1,475,194	1,475,194
20046	WHOLE PERSON	CARE				·
20040		MENTAL REVENUES - FEDERAL				
	4564000000	FEDERAL OTHER			5,250,000	5,250,000
		OVERNMENTAL REVENUES - FEDERAL			5,250,000	5,250,000
	OTHER FINANC	ING SOURCES				
	4800000000	OPER TRF-IN		•	2,625,000	2,625,000
	TOTAL OTHER F	FINANCING SOURCES			2,625,000	2,625,000
TOTAL	WHOLE PERSON	CARE			7,875,000	7,875,000
20051	LOC COMMUNIT	TY CORRECTNS-AB118		·		
	REVENUE FROM	USE OF MONEY AND PROPERTY				
	4400000000	INTEREST INCOME	59,455	52,118	91,159	91,159
	TOTAL REVENU	E FROM USE OF MONEY AND PROPERTY	59,455	52,118	91,159	91,159
	INTERGOVERN	MENTAL REVENUE - STATE				
	4522700700	ST-PROB-BSCC RECIDIVISM REDUCT	125,000			
	4522700750	ST-PROB-BSCC AB1476	307,500			
	4527800000	ST-REAL-AB118 2011	19,095,848	22,071,300	23,848,091	23,848,091
	4527900000	ST REAL-AB118-COMM CORR GROWTH	1,109,444	988,633	1,248,863	1,248,863
	TOTAL INTERG	OVERNMENTAL REVENUE - STATE	20,637,793	23,059,933	25,096,954	25,096,954
(CHARGES FOR (CURRENT SERVICES				
	4706200000	OUTLAWED WARRANTS	10		•	
	TOTAL CHARGE	S FOR CURRENT SERVICES	10			
	OTHER FINANC	ING SOURCES				
	4800670000	OPER TRF-FM INMATE WELFARE		15,000	15,000	15,000
	4801200000	OPER TRF-FM PROB AB109	4,767,329	5,765,877	6,103,152	6,103,152
	TOTAL OTHER F	INANCING SOURCES	4,767,329	5,780,877	6,118,152	6,118,152
TOTAL	LOC COMMUNIT	Y CORRECTNS-AB118 FINANCING SOURCES	25,464,587	28,892,928	31,306,265	31,306,265
20052	SUPPLE LAW EN	FORCEMENT-AB109				
		USE OF MONEY AND PROPERTY				
	4400000000	INTEREST INCOME	14,605			
		E FROM USE OF MONEY AND PROPERTY	14,605			

AID FROM OTHER GOVERNMENTS

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT GOVERNMENTAL FUNDS

FISCAL YEAR 2017-2018

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2015-2016 ACTUAL	2016-2017 ADOPTED	2017-2018 REQUESTED	2017-2018 RECOMMENDED
•	4527700000	ST-PUB SAFETY REALIGN-AB109	2,988,821	2,757,759	3,708,659	3,708,659
	4527700100	ST-PS-AB109 ELEAS GRTH SB1020	290,227	300,000	518,544	518,544
	TOTAL AID FRO	M OTHER GOVERNMENTS	3,279,048	3,057,759	4,227,203	4,227,203
TOTAL	SUPPLE LAW EN	FORCEMENT-AB109 FINANCING SOURCES	3,293,653	3,057,759	4,227,203	4,227,203
TOTAL	SPECIAL REVENU	JE FUNDS FINANCING SOURCES	221,157,203	256,318,415	301,264,989	301,264,989
CAPITA	L PROJECT FUNI)S				
37004	CAPITAL OUTLA	· V				
,, oo4		USE OF MONEY AND PROPERTY				
	4400000000	INTEREST INCOME	366,116	381,432	500,000	500,000
	4410023600	RENTS/VA CLINICS	345,808	255,451	255,451	255,451
		E FROM USE OF MONEY AND PROPERTY	711,924	636,883	755,451	755,451
	INTERCOVERN	INACAITAI DEVEAUIC ECOCOAI	,			
		MENTAL REVENUE - FEDERAL	F12 620	1 502 204		
	4565000000	FEDERAL-CDBG	512,620	1,583,284		
	TOTAL INTERG	OVERNMENTAL REVENUE - FEDERAL	512,620	1,583,284		
	INTERGOVERN	MENTAL REVENUE - OTHER				
	4577000000	OTHER GOVT AID-CONSTRUCTION		153,239	153,239	153,239
	TOTAL INTERG	OVERNMENTAL REVENUE - OTHER		153,239	153,239	153,239
	OTHER FINANC	ING SOURCES				
	4800014900	OPER TRF-FM PH			639,000	639,000
	4800003800	OPER TRF-FM ENERGY SAVINGS TR		2,000		
	4800010000	OPER TRF-IN	4,823,451	175,000	,	
	4800017000	OPER TRF-FR OXY RESOURCS CA FD		158,000		
	4800900000	OPER TRF-FM MH		60,000		
	4800910000	OPER TRF-FM HSA	350,000	175,000	125,000	125,000
	4801730000	OPER TRF-FM TOBACCO SETTLE	4,200,000	4,130,000	4,252,500	4,252,500
	4819810400	INTERFD BORROW-REPMT-P-SOUTHRN	57,335	57,335		
	TOTAL OTHER	FINANCING SOURCES	9,430,786	4,757,335	5,016,500	5,016,500
TOTAL	CAPITAL OUTLA	Y FINANCING SOURCES	10,655,330	7,130,741	5,925,190	5,925,190
rotal	CAPITAL PROJEC	T FUNDS FINANCING SOURCES	10,655,330	7,130,741	5,925,190	5,925,190
TOTAL	ALL FUNDS		971,507,126	1,082,250,004	1,163,261,819	1,163,261,819
JIAL	UPF I OIADO		771,307,120	1,002,230,004	1,103,201,013	1,200,201,010

SUMMARY OF FINANCING USES BY FUNCTION AND FUND GOVERNEMENTAL FUNDS FISCAL YEAR 2017-2018

. DESCRIPTION	2015-2016 ACTUAL	2016-2017 BUDGET	2017-2018 REQUESTED	2017-2018 RECOMMENDED
SUMMARIZATION BY FUNCTION			·	
GENERAL GOVERNMENT	77,810,915	95,521,243	109,235,661	109,165,661
PUBLIC PROTECTION	292,273,704	323,783,691	348,094,028	347,491,383
PUBLIC WAYS AND FACILITIES	43,940,887	84,136,821	76,683,260	76,683,260
HEALTH & SANITATION	172,421,040	215,847,059	245,440,649	245,440,649
PUBLIC ASSISTANCE	339,999,261	387,469,229	410,170,638	410,024,625
EDUCATION	6,881,196	5,274,215	6,956,528	6,956,528
RECREATION	4,993,805	5,513,589	6,124,181	5,954,146
TOTAL FINANCING USES BY FUNCTION	938,320,809	1,117,545,847	1,202,704,945	1,201,716,252
APPROPRIATION FOR CONTINGENCIES				
GENERAL FUND	221,318	53,994,173	5,000,000	5,000,000
TOTAL APPROPRIATION FOR CONTINGENCIES	221,318	53,994,173	5,000,000	5,000,000
SUBTOTAL FINANCING USES	938,542,127	1,171,540,020	1,207,704,945	1,206,716,252
PROVISIONS FOR RESERVE AND DESIGNATIONS				•
10001 COUNTY GENERAL			127,158	127,158
10011 COUNTY CONTINGENCY				
20002 COUNTY ROAD				
20005 FISH & GAME				•
20007 MENTAL HEALTH				
20008 WORKFORCE INVESTMENT ACT				
20009 COUNTY HEAD START				
20013 ROAD DISTRICT NO 1				
20014 ROAD DISTRICT NO 2				2
20015 ROAD DISTRICT NO 3				
20016 ROAD DISTRICT NO 4				
20017 ROAD DISTRICT NO 5				
20018 LIBRARY FUND			500,000	500,000
20024 JUSTICE ASSISTANCE GRANT-JAG	**			
20034 DA NARCOTICS ENFORCEMENT				
20035 SHERIFF NARCOTICS ENFORCEMENT				
20037 RECORDERS MODERNIZATION				
20038 CHILD SUPPORT SERVICES				
20039 COMMUNITY INFRASTRUCTURE	•			
20041 CHILDREN & FAMILIES PROGRAM				
20046 WHOLE PERSON CARE PROGRAM			875,000	875,000
20048 AIRPARK 599				

SUMMARY OF FINANCING USES BY FUNCTION AND FUND GOVERNEMENTAL FUNDS FISCAL YEAR 2017-2018

DESCRIPTION	2015-2016 ACTUAL	2016-2017 BUDGET	2017-2018 REQUESTED	2017-2018 RECOMMENDED
20051 LOC COMMUNITY CORRECTNS-AB118	-			
20052 SUPPLE LAW ENFORCEMENT-AB109				
37004 COUNTY CAPITAL OUTLAY				•
TOTAL RESERVE AND DESIGNATIONS			1,502,158	1,502,158
TOTAL FINANCING USES	938,542,127	1,171,540,020	1,209,207,103	1,208,218,410
SUMMARIZATION BY FUND				
10001 COUNTY GENERAL	719,678,992	812,755,035	863,684,584	862,695,891
10011 COUNTY CONTINGENCY	221,318	53,994,173	5,000,000	5,000,000
20002 COUNTY ROAD	37,991,494	70,521,082	62,398,684	62,398,684
20005 FISH & GAME	31,037	63,255	61,510	61,510
20007 MENTAL HEALTH	111,003,342	140,379,819	159,612,462	159,612,462
20008 WORKFORCE INVESTMENT ACT	10,992,450	12,078,233	10,511,129	10,511,129
20009 COUNTY HEAD START	54,127			
20013 ROAD DISTRICT NO 1	361,095	952,032	1,133,304	1,133,304
20014 ROAD DISTRICT NO 2	390,837	1,027,894	709,329	709,329
20015 ROAD DISTRICT NO 3	443,533	1,290,734	1,011,974	1,011,974
20016 ROAD DISTRICT NO 4	3,014,710	4,489,968	4,869,982	4,869,982
20017 ROAD DISTRICT NO 5	1,004,965	1,376,111	1,842,487	1,842,487
20018 LIBRARY FUND	6,509,442	4,924,800	7,065,800	7,065,800
20024 JUSTICE ASSISTANCE GRANT-JAG	168,134	177,457	274,264	274,264
20034 DA NARCOTICS ENFORCEMENT	2,500	38,000	177,115	177,115
20035 SHERIFF NARCOTICS ENFORCEMENT	3,304	88,798	100,808	100,808
20037 RECORDERS MODERNIZATION	636,631	1,418,150	1,431,050	1,431,050
20038 CHILD SUPPORT SERVICES	14,289,329	15,670,781	15,392,468	15,392,468
20039 COMMUNITY INFRASTRUCTURE	708,781	4,410,000	4,652,500	4,652,500
20041 CHILDREN & FAMILIES PROGRAM	1,311,178	1,392,593	1,475,194	1,475,194
20046 WHOLE PERSON CARE PROGRAM			7,875,000	7,875,000
20048 AIRPARK 599	275,218		200,000	200,000
20051 LOC COMMUNITY CORRECTNS-AB118	20,843,497	28,892,928	31,356,187	31,356,187
20052 SUPPLE LAW ENFORCEMENT-AB109	2,644,707	3,284,893	4,587,272	4,587,272
37004 COUNTY CAPITAL OUTLAY	5,961,506	12,313,284	23,784,000	23,784,000
TOTAL FINANCING USES	938,542,127	1,171,540,020	1,209,207,103	1,208,218,410

DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT GOVERNEMENTAL FUNDS FISCAL YEAR 2017-2018

	FUNCTION, ACTIVITY AND BUDGET UNIT	2015-2016 ACTUAL	2016-2017 BUDGET	2017-2018 REQUESTED	2017-2018 RECOMMENDED
GENER	AL GOVERNMENT				
	LEGISLATIVE & ADMINISTRATIVE				
10001	1010100000 BOARD OF SUPERVISORS	2,381,700	2,584,742	2,721,092	2,721,092
10001		2,703,103	3,063,196	3,170,246	3,170,246
20026	1010200600 COUNTY ADMINISTRATOR-JAG ARRA		, ,		
10001		1,564,800	6,089,285	8,992,017	8,992,017
	TOTAL LEGISLATIVE & ADMINISTRATIVE	6,649,604	11,737,223	14,883,355	14,883,355
	FINANCE				
10001	FINANCE	2,737,057	3,782,540	4,766,258	4,766,258
	1010800000 AUDITOR-CONTROLLER	2,737,037	3,782,340	4,700,238	4,700,230
10001		12 720 242	14,344,913	12,567,507	12,567,507
10001		12,739,243 6,000,000	5,900,000	6,075,000	6,075,000
	1010805000 TOBACCO SETTLEMENT	• •	3,653,460	4,112,351	4,112,351
10001		3,566,805 9,275,594	10,388,773	10,738,154	10,738,154
	1011100000 ASSESSOR		795,065	201,630	201,630
10001		1,005,659 793,928	905,704	1,062,210	1,062,210
10001	1011600000 REVENUE AND RECOVERY	36,118,286	39,770,455	39,523,110	39,523,110
	TOTAL FINANCE	30,110,200	33,770,433	33,323,110	33,323,110
	COUNSEL		i		
10001	1011800000 COUNTY COUNSEL	1,523,874	1,633,741	1,590,088	1,590,088
	TOTAL COUNSEL	1,523,874	1,633,741	1,590,088	1,590,088
	PERSONNEL				
10001	1012400000 HUMAN RESOURCES	686,972	2,059,616	3,163,580	3,163,580
10001	1012500000 LABOR RELATIONS				
	TOTAL PERSONNEL	. 686,972	2,059,616	3,163,580	3,163,580
	ELECTIONS				
10001	1013000000 REGISTRAR OF VOTERS	4,569,008	5,445,605	4,286,985	4,286,985
	TOTAL ELECTIONS	4,569,008	5,445,605	4,286,985	4,286,985
	PROPERTY MANAGEMENT				
10001	1014000000 GENERAL SERVICES	491			
	1014200000 FACILITIES MANAGEMENT	7,420,566	7,664,575	7,681,122	7,681,122
TOOOT	1014300000 CAPITAL PROJECT ADMIN	10,035	.,,- ,	5,000	5,000
10001	TOT TOUGOU CHILICE LICORCI ADIAIN	10,000			
	1014400000 AIRPARK 599	275 218		200.000	200.000
20048	1014400000 AIRPARK 599 1040148000 PUBLIC IMPROVEMENT	275,218 494,321	3,150,000	200,000 14,215,000	200,000 14,215,000

DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT GOVERNEMENTAL FUNDS FISCAL YEAR 2017-2018

	FUNCTION, ACTIVITY AND BUDGET UNIT	2015-2016 ACTUAL	2016-2017 BUDGET	2017-2018 REQUESTED	2017-2018 RECOMMENDED				
37004	1040148300 PUBLIC IMPROVEMENT-FAC MGMT	4,936,183	7,580,000	9,569,000	9,569,000				
	TOTAL PROPERTY MANAGEMENT	13,667,816	19,977,859	31,670,122	31,670,122				
	PROMOTION				•				
10001	1015400000 ECONOMIC PROMOTION	255,440	292,842	362,842	292,842				
	TOTAL PROMOTION	255,440	292,842	362,842	292,842				
	OTHER GENERAL								
10001	1016000000 SURVEYOR	383,286	437,135	500,119	500,119				
10001	1016500000 REBATE-REFUN-JUDGMENT-DAMAGE	5,752	65,500	20,500	20,500				
10001	1018000000 BLDG-EQUIP USE AND DEBT SVS	13,950,879	14,101,267	13,234,960	13,234,960				
	TOTAL OTHER GENERAL	14,339,917	14,603,902	13,755,579	13,755,579				
TOTAL	GENERAL GOVERNMENT	77,810,915	95,521,243	109,235,661	109,165,661				
PUBLIC	PROTECTION								
10001	JUDICIAL 202020000 DISTRICT ATTORNEY	24 405 557	27 740 027	20 705 949	20 705 949				
	2020200000 DISTRICT ATTORNEY 2020202000 DA-REAL ESTATE FRAUD	24,405,557 446,204	27,740,937 639,300	29,705,848 566,794	29,705,848 566,794				
		446,204	659,500	718,752	718,752				
	2020204000 DA-FAMILY JUSTICE CENTER		600 124		782,134				
	2020205000 DA-VICTIM ASSISTANCE	646,820	688,134	782,134 2,557,411	·				
10001		1,800,024 19,113	2,189,748 355,000	337,500	2,557,411 337,500				
	2020207000 DA-EPU INVESTIGATION_PROSECUTION 2020209000 DA-CHILD ABDUCTION	427,519	606,038	558,304	558,304				
	2020212000 DA-CHILD ABDUCTION 2020212000 DA-AUTO INSURANCE FRAUD	236,550	254,550	250,000	250,000				
10001		496,316	474,333	475,000	475,000				
	2020217000 DA-WORKENS COMIT INSTITUTED 2020217000 DA-PUBLIC ASSISTANCE FRAUD	450,510	474,555	475,000	475,000				
	2020273000 DA-VICTIM WITNESS PROG	751,243	1,100,004	1,112,065	1,112,065				
	2020278110 DA-VIOLENCE AGAINST WOMEN	424	1,100,004	1,112,003	1,112,003				
10001		180,151	255,000	270,000	270,000				
	2020278250 DA-RURAL CRIMINAL RESTITUTION	242,728	199,665	191,963	191,963				
	2020278270 DA-UNDERSERVED VICTIM ADVOCACY	138,456	204,013	204,013	204,013				
10001		13,767,564	13,990,714	15,686,411	15,686,411				
20024	2020225000 DA-YOUTH GUN VIOLE-JAG	96,279	96,099	96,099	96,099				
20024	2020210000 DA-NARCOTICS ENFORCEMENT	2,500	38,000	177,115	177,115				
20034	2020300000 CHILD SUPPORT	14,289,329	15,670,781	15,392,468	15,392,468				
	2020281000 DA-SLESF-AB109	210,000	250,000	250,000	250,000				
	2021000000 GRAND JURY	286,551	199,829	200,065	200,065				
10001		856,243	1,098,674	1,438,826	1,438,826				
	2021201000 PRETRIAL SERVICES 2021201000 ALCOHOL-DRUG ALTERNATIVE PROG	334,876	391,724	406,005	406,005				
TOOT	ZUZIZUIUUU ALCOHUL-DRUG ALIERNATIVE PRUG	334,070	391,724	400,005	400,003				

DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT GOVERNEMENTAL FUNDS FISCAL YEAR 2017-2018

FUNCTION, ACTIVITY AND BUDGET UNIT		2015-2016 ACTUAL	2016-2017 BUDGET	2017-2018 REQUESTED	2017-2018 RECOMMENDED
10001	2021274000 COUNTY SUPPORT TO COURTS	10,366,913	11,215,758	11,939,431	11,939,431
10001	2021300000 COURT ASSIGNED COUNSEL	4,822,853	5,269,587	5,269,783	5,269,783
10001	2021658000 SHERIFF-COURT SERVICES	8,419,540	9,381,950	9,832,716	9,832,716
	TOTAL JUDICIAL	83,243,753	92,309,838	98,418,703	98,418,703
	POLICE PROTECTION				
10001	2021602000 SHERIFF-BOATING SAFETY	1,768,825	1,664,333	1,773,180	1,773,180
20035	2021606000 SHERIFF-NARCOTICS ENFORCEMENT	3,304	45,401	57,138	57,138
20035	2021607000 SHERIFF-NARCOTICS-FED-DOJ		43,397	43,670	43,670
10001	2021608000 SHERIFF-ABANDONED WATERCRAFT	33,703		16,518	16,518
10001	2021609000 SHERIFF-CAL MMET	1,003,025	1,012,119	1,039,778	1,039,778
10001	2021610000 SHERIFF-AUTOMATED FINGERPRINT	607,113	1,309,500	1,332,865	1,332,865
10001	2021613000 SHERIFF-HI-TECH CRIMES	203,315	198,731	189,135	189,135
10001	2021614000 SHERIFF-RURAL CRIME	226,406	176,219	178,771	178,771
10001	2021614170 SHERIFF-OFF HIGHWAY ENFORCMNT	40,347		22,762	22,762
10001	2021615000 SHERIFF-MOUNTAIN HOUSE	1,218,326	1,264,054	1,212,007	1,212,007
10001	2021616000 SHERIFF-PORT SECURITY GRANT				
10001	2021619000 SHERIFF-ANIMAL CONTROL	1,091,372	1,293,580	1,745,670	1,745,670
10001	2021620000 SHERIFF-PATROL	29,611,170	31,070,222	33,665,732	33,665,732
20052	2021655000 SHERIFF-PATROL-SLESF-AB109	164,509	275,485	754,143	754,143
10001	2021622000 SHERIFF-COMMUNICATIONS	4,429,793	4,849,500	5,009,097	5,009,097
10001	2021626000 SHERIFF-DETECTIVES	9,301,579	9,753,496	9,991,187	9,991,187
10001	2021627000 SHERIFF-AUTO THEFT PROG	212,389	264,418	261,280	261,280
10001	2021628000 SHERIFF-RECORDS	3,186,553	3,578,836	4,088,148	4,088,148
10001	2021635000 SHERIFF-CIVIL	1,843,780	1,976,020	2,343,324	2,343,324
10001	2021645000 SHERIFF-ADMIN SUPPORT SERVICES	6,494,800	7,165,208	8,135,515	8,135,515
10001	2021649000 SHERIFF-INFORMATION SYSTEMS	2,526,734	2,633,710	3,069,648	3,069,648
10001	2021650000 SHERIFF-LATHROP POLICE CONTRAC	5,919,436	6,378,111	6,492,067	6,492,067
20024	2021654000 SHERIFF-JAG PROGRAMS	35,784	44,782	139,954	139,954
10001	2021654700 SHERIFF-BYRNE JAG GRANT	865,347		980,410	980,410
10001	2021659000 SHERIFF-ANTI DRUG ABUSE	166		202	202
	TOTAL POLICE PROTECTION	70,787,776	74,997,122	82,542,201	82,542,201
	DETENTION AND CORRECTION				
20052	2021657000 SHERIFF-CUSTODY-SLESF-AB109	183,854	241,826	581,942	581,942
	2022600000 SHERIFF-CUSTODY	51,524,449	53,644,349	55,831,080	55,831,080
	2022610000 SHERIFF-LOC COMM CORR-AB109	4,767,329	5,780,877	6,118,152	6,118,152
	2022620000 SHERIFF-WORK PROGRAM	1,008,491	1,127,538	1,028,314	1,028,314
	2022621000 CORRECTIONAL HEALTH SERVICES	9,398,065	9,698,423	11,644,569	11,041,924
	TOTAL TITLE TO THE	5,550,005	3,330,723	~~,0 - 1,505	,0-1,52-

DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT GOVERNEMENTAL FUNDS FISCAL YEAR 2017-2018

	FUNCTION, ACTIVITY AND BUDGET UNIT	2015-2016 ACTUAL	2016-2017 BUDGET	2017-2018 REQUESTED	2017-2018 RECOMMENDED	
10001	2022702000 PROBATION-ADULT	6,827,696	7,502,870	7,952,343	7,952,343	
10001	2022702300 PROBATION-ADULT-SB678	2,015,865	2,551,560	2,791,331	2,791,331	
20051	2022702510 PROBATION-LOC COMM CORR-AB109	16,076,168	23,112,051	25,238,035	25,238,035	
20024	2022710000 PROBATION-JAG PROG	37,086	34,800	37,419	37,419	
10001	2022745000 PROBATION-ADMINISTRATION	5,150,696	4,836,125	4,911,497	4,911,497	
20052	2022785000 PROB-JUV-SLESF-AB109	2,086,344	2,517,582	3,001,187	3,001,187	
10001	2022800000 PROBATION-JUVENILE DETENTION	14,597,517	16,998,230	17,703,052	17,703,052	
20024	2023024000 JAG CENTRALIZED REV N COSTS	(1,016)	1,776	792	792	
	TOTAL DETENTION AND CORRECTION	118,498,590	133,299,667	142,592,151	141,989,506	
	FLOOD CONTROL					
10001	2023040000 STORMWATER MANAGEMENT					
10001	2023060000 WATER RESOURCES					
10001	2023070000 DELTA ACTIVITIES	635,957	590,000	607,500	607,500	
10001	2024100000 FLOOD CHANNEL MAINTENANCE					
	TOTAL FLOOD CONTROL	635,957	590,000	607,500	607,500	
	PROTECTIVE INSPECTION					
10001	2024700000 AGRICULTURAL COMMISSIONER	4,542,724	6,053,454	6,413,535	6,413,535	
10001	2024701000 GLASSY-WINGED SHARPSHOOTER PRE	227,097				
10001	2024900000 SEALER OF WEIGHTS MEASURES	735,886				
10001	2025600000 COMMUNITY DEVELOPMENT SERVICES	6,133,376	7,638,477	7,796,933	7,796,933	
	TOTAL PROTECTIVE INSPECTION	11,639,083	13,691,931	14,210,468	14,210,468	
	OTHER PROTECTION					
10001	2021640000 SHERIFF-CORONER MORGUE	2,296,870	2,474,144	2,786,474	2,786,474	
10001	2025700000 SHERIFF-PUBLIC ADMINISTRATOR	432,178	463,930	498,774	498,774	
10001	2025900000 RECORDER-COUNTY CLERK	2,055,261	2,211,960	2,344,127	2,344,127	
20037	2025901000 RECORDER-EQUIPMENT AUTOMATION	636,631	1,418,150	1,431,050	1,431,050	
10001	2026000000 EMERGENCY SERVICES	1,012,136	1,315,779	1,296,654	1,296,654	
10001	2026000150 EMERGENCY SERVICES-GRANTS	794,433	737,915	1,094,416	1,094,416	
20005	2026500000 FISH - GAME PROPAGATION	31,037	63,255	61,510	61,510	
10001	2026700000 LAFCO CONTRIBUTION	210,000	210,000	210,000	210,000	
	TOTAL OTHER PROTECTION	7,468,545	8,895,133	9,723,005	9,723,005	
TOTAL	PUBLIC PROTECTION	292,273,704	323,783,691	348,094,028	347,491,383	
	WAYS & FACILITIÉS					
<u>PUBLIC</u>	WATS & FACILITIES					
PUBLIC	PUBLIC WAYS		•			

DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT GOVERNEMENTAL FUNDS FISCAL YEAR 2017-2018

	FUNCTION, ACTIVITY AND BUDGET UNIT	2015-2016 ACTUAL	2016-2017 BUDGET	2017-2018 REQUESTED	2017-2018 RECOMMENDED
20002	3030103000 PUBLIC WORKS-ENGINEERING	8,199,201	11,319,785	13,319,794	13,319,794
20002	3030105000 PUBLIC WORKS-ROAD MAINT	12,870,866	15,760,314	16,081,507	16,081,507
20002	3030106000 PUBLIC WORKS-CONSTRUCTION	12,701,349	38,420,416	27,674,000	27,674,000
20002	3030108000 PUBLIC WORKS-DEVELOPMENT SVS	611,681	689,017	761,190	761,190
20013	3031300000 ROAD DISTRICT NO 1	361,095	952,032	1,133,304	1,133,304
20014	3031400000 ROAD DISTRICT NO 2	390,837	1,027,894	709,329	709,329
20015	3031500000 ROAD DISTRICT NO 3	443,533	1,290,734	1,011,974	1,011,974
20016	3031600000 ROAD DISTRICT NO 4	3,014,710	4,489,968	4,869,982	4,869,982
20017	3031700000 ROAD DISTRICT NO 5	1,004,965	1,376,111	1,842,487	1,842,487
20039	3039900000 COMMUNITY INFRASTRUCTURE PROG	612,383	2,500,000	1,764,000	1,764,000
20039	3039901000 COMMUNITY INFRASTRUCTURE-FLAG CITY				
20039	3039902000 COMMUNITY INFRASTRUCTURE-RTIF	96,399	1,910,000	2,888,500	2,888,500
10001	3030900000 COMMUNITY INFRA-ENGINEERING SVS	25,472	69,000	65,000	65,000
	TOTAL PUBLIC WAYS	43,940,887	84,136,821	76,683,260	76,683,260
TOTAL	PUBLIC WAYS & FACILITIES	43,940,887	84,136,821	76,683,260	76,683,260
20007	HEALTH	9 216 808	10 400 344	9 354 510	9 354 510
20007	4040300000 MENTAL HEALTH- PHARMACY	9,216,808	10,400,344	9,354,510	9,354,510
20007	4040500000 MENTAL HEALTH SERVICES	81,743,228	107,380,453	126,227,741	126,227,741
20007	4040600000 SUBSTANCE ABUSE SERVICES	17,831,753	20,302,855	21,654,784	21,654,784
20007	4040700000 BEHAVIORAL HEALTH ADMIN	549,667	781,300	781,300	781,300
10001	4041000000 PUBLIC HEALTH SERVICES	19,576,259	22,835,836	24,566,939	24,566,939
20007	4041200000 CONSERVATOR SERVICES	1,661,887	1,514,867	1,594,127	1,594,127
10001	4041800000 EMERGENCY MEDICAL SERVICE AGENCY	1,767,251	2,367,385	2,689,005	2,689,005
10001	4042000000 ENVIRONMENTAL HEALTH	8,121,974	8,834,502	9,172,694	9,172,694 6,515,419
	4045415000 CALIFORNIA CHILDREN'S SERVICES	4,642,082	5,919,761	6,515,419 1,475,194	1,475,194
	4049100000 CHILDREN & FAMILIES PROGRAM	1,311,178	1,392,593		33,545,646
	4049400000 HEALTH CARE CONTRIBUTION	25,351,314	33,422,913	33,545,646	
	4049500000 HEALTH CARE SERVICES ADMIN	631,247	694,250	863,290	863,290
20046	4049600000 WHOLE PERSON CARE PROGRAM	472 404 647	245 047 050	7,000,000	7,000,000
	TOTAL HEALTH	172,404,647	215,847,059	245,440,649	245,440,649
	SANITATION	•			
	4040800000 UTILITY DISTRICTS	16,393			
10001	4040800000 OTIETT DISTRICTS				
10001	TOTAL SANITATION	16,393			

DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT GOVERNEMENTAL FUNDS FISCAL YEAR 2017-2018

	FUNCTION, ACTIVITY AND BUDGET UNIT	2015-2016 ACTUAL	2016-2017 BUDGET	2017-2018 REQUESTED	2017-2018 RECOMMENDED	
PUBLIC	ASSISTANCE		*************		<u> </u>	
	ADMINISTRATION					
10001	5050101000 HUMAN SERVICES-ADMIN	136,649,464	167,649,080	174,698,421	174,698,421	
	TOTAL ADMINISTRATION	136,649,464	167,649,080	174,698,421	174,698,421	
	AID PROGRAMS					
10001	5050106000 HSA-CALWORKS ASSISTANCE	85,900,284	92,453,904	86,113,513	86,113,513	
10001	5050107000 HSA-FOSTER CARE	43,404,603	43,518,622	60,177,071	60,177,071	
10001	5050108000 HSA-ADOPTION ASSISTANCE	22,407,058	23,755,279	25,336,095	25,336,095	
10001	5050118000 HSA-IN HOME SUPPORTIVE SVS	17,360,347	18,695,956	22,574,339	22,574,339	
10001	5050132000 HSA-TEMPORARY HOMELESS SHELTER	607,465	760,784	1,916,724	1,916,72	
10001	5050144000 HSA- REFUGEE CASH ASSISTANCE	32,030	80,000	80,000	80,000	
	TOTAL AID PROGRAMS	169,711,787	179,264,545	196,197,742	196,197,742	
	GENERAL RELIEF			•		
10001	5050110000 HSA-GENERAL ASSISTANCE	2,075,300	3,213,844	2,731,724	2,731,724	
10001	5053300000 BURIALS	29,179	31,000	31,000	31,000	
	TOTAL GENERAL RELIEF	2,104,480	3,244,844	2,762,724	2,762,724	
	OTHER ASSISTANCE					
10001	5053900000 MARY GRAHAM CHILDREN'S SHELTER	6,518,346	8,863,104	6,861,989	6,861,989	
10001	5054000000 COMMUNITY SERVICES	368,379	589,646	625,340	479,327	
10001	5054101000 AGING-COMMUNITY SERVICES	8,355,440	8,825,470	9,149,482	9,149,482	
20008	5055103000 WORK INCENTIVE ACT	10,992,450	12,078,233	10,511,129	10,511,129	
10001	5055246000 NEIGHBORHOOD PRESERVATION	4,936,454	6,592,823	8,917,312	8,917,312	
20009	5056500000 COUNTY HEAD START	54,127				
	TOTAL OTHER ASSISTANCE	31,225,195	36,949,276	36,065,252	35,919,239	
	VETERANS SERVICE					
10001	5055600000 VETERANS SERVICE OFFICE	308,336	361,484	446,499	446,499	
	TOTAL VETERANS SERVICE	308,336	361,484	446,499	446,499	
TOTAL	PUBLIC ASSISTANCE	339,999,261	387,469,229	410,170,638	410,024,625	
EDUCA	TION					
	LIBRARY SERVICES					
	6060900000 COUNTY LIBRARY	6,509,442	4,924,800	6,565,800	6,565,800	
20018		-,,=	.,,	,,	-,,	

DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT GOVERNEMENTAL FUNDS FISCAL YEAR 2017-2018

	FUNCTION, ACTIVITY AND BUDGET UNIT	2015-2016 ACTUAL	2016-2017 BUDGET	2017-2018 REQUESTED	2017-2018 RECOMMENDED
10001 6	061500000 COOPERATIVE EXTENSION	371,754	349,415	390,728	390,728
Т	OTAL AGRICULTURE EDUCATION	371,754	349,415	390,728	390,728
TOTAL ED	DUCATION	6,881,196	5,274,215	6,956,528	6,956,528
RECREAT	<u>ION</u>				
R	ECREATION				
10001 7	070300000 PARKS AND RECREATION	4,643,840	5,163,624	5,504,181	5,504,182
Т	OTAL RECREATION	4,643,840	5,163,624	5,504,181	5,504,183
C	CULTURAL SERVICES				
10001 7	070800000 CULTURAL SERVICES	349,965	• 349,965	620,000	449,965
Т	OTAL CULTURAL SERVICES .	349,965	349,965	620,000	449,965
TOTAL RE	CREATION	4,993,805	5,513,589	6,124,181	5,954,146
CONTING	SENCY RESERVE				
R	RESERVE				
10011 1	111066000 PROVISION FOR CONTINGENCIES	221,318	53,994,173	5,000,000	5,000,000
TOTAL CO	ONTINGENCY RESERVE	221,318	53,994,173	5,000,000	5,000,000
					1,206,716,25



JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
Budget Uni	it 1010100000 Board of Supervisors									
OB1291	Chairman Board of Supervisors	_	_	-	-	\$4,405	1	1	1	Exempt
OB1290	Board of Supervisors	-	-	. -	-	\$3,931	4	4	4	Exempt
EB1220	Clerk of the Board	\$3,058	\$3,210	\$3,371	\$3,540	\$3,718	1	1	1	Senior Management
EB4295	Board of Supv Legislative Assistant	-	-	\$2,628	\$2,759	\$2,898	5	5	5	Confidential
EB1221	Chief Deputy Clerk of the Board	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430	1	1	. 1	Confidential
- EB4201	Deputy Clerk of the Board II	\$1,552	\$1,630	\$1,710	\$1,796	\$1,886	2	2	2	Confidential
- EB4202	Deputy Clerk of the Board I	\$1,457	\$1,530	\$1,606	\$1,686	\$1,770				Confidential
- EO6112	Senior Office Assistant-Exempt	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	2	2	2	Confidential
- EO6106	Office Assistant-Exempt	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582				Confidential
					ALLOCAT	ED TOTAL	16	16	16	
	•				POSITIO	ON TOTAL	16	16	16	
Budget Uni	it 1010200000 County Administrator									
HB1100	Administrator-County	-	-	-	-	\$10,771	1	1	1	Executive
HB1120	Asst County Administrator	\$6,941	\$7,288	\$7,653	\$8,438	\$8,438	1	1	1	Executive
EB2200	Chief Deputy County Administrator	\$5,180	\$5,438	\$5,710	\$5,996	\$6,295				Senior Management
- EM0261	Senior Deputy County Administrator	\$4,199	\$4,409	\$4,630	\$4,861	\$5,104	4	4	4	Senior Management
- RM0260	Deputy County Administrator	\$3,421	\$3,592	\$3,771	\$3,960	\$4,158	2	2	2	Confidential
- RM0228	Management Analyst III	\$3,258	\$3,421	\$3,592	\$3,771	\$3,960	1	1	1	Confidential
- RB6105	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210				Confidential
- RB6104	Management Analyst!	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384				Confidential
- RB6502	Administrative Assistant II	\$2,293	\$2,407	\$2,527	\$2,654	\$2,786	1	1	. 1	Confidential
- RB6501	Administrative Assistant I	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430				Confidential
- RO2011	Management Secretary II	\$1,735	\$1,822	\$1,913	\$2,009	\$2,110	1	1	1	Confidential
- RO2010	Management Secretary I	\$1,478	\$1,552	\$1,630	\$1,710	\$1,796	1	1	1	Confidential
RO6111	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	1	1	1	Confidential
					ALLOCAT	ED TOTAL	13	13	13	
					POSITIO	ON TOTAL	13	13	13	
Budget Un	it 1010800000 Auditor - Controller									
OB1190	Auditor/Controller	-	-	-	-	\$6,388	1	1	1	Exempt
EB2190	Assistant Auditor-Controller	\$4,118	\$4,325	\$4,541	\$4,768	\$5,006	1	1	1	Senior Management
RM0200	Chief Deputy Auditor-Controll	\$3,523	\$3,699	\$3,885	\$4,079	\$4,283	. 3	3	3	Middle Management

County of San Joaquin 2017-2018 Proposed Budget

COUNTY OF SAN JOAQUIN

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	.018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
RB4400	County Payroll Manager	\$3,258	\$3,421	\$3,592	\$3,771	\$3,960	1	1	. 1	Confidential
- RB4103	Deputy Auditor-Controller III	\$2,628	\$2,759	\$2,898	\$3,042	\$3,195	5	5	5	Professional
- RB4102	Deputy Auditor-Controller II	\$2,326	\$2,442	\$2,564	\$2,692	\$2,826	J	J	J	Professional
- RB4101	Deputy Auditor-Controller I	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384	. 2	3	* 3 *	Professional
RB6501	Administrative Assistant I	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430	-		* 1*	Confidential
RO3022	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	î	1	1	Confidential
RO3021	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	3	3	3	Confidential
RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	2	2	2	Office & Office Technical
RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	3	3	3	Office & Office Technical
RO6700	Office Technician/Coordinator	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	. 1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	4	4	4	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	2	2	2	Office & Office Technical
					ALLOCATI		29	31	* 31 *	
•						N TOTAL	29	31		
Budget Un	it 1010900000 Information Systems Divi	sion								
HI1400	Information Systems Director	\$5,996	\$6,295	\$6,610	\$6,941	\$7,288	1	1	1	Executive
EI2400	Information Systems Assistant Dir	\$4,745	\$4,982	\$5,230	\$5,492	\$5,766	2	2	2	Senior Management
RI1010	Information Systems Manager	\$4,098	\$4,304	\$4,518	\$4,745	\$4,982	4	4	4	Confidential
RI1011	Department Info Systems Manager	\$3,754	\$3,942	\$4,138	\$4,346	\$4,562		1	* 1 *	Middle Management
RI1510	Info Systems Analyst V-Sec Off	\$3,979	\$4,178	\$4,387	\$4,606	\$4,837	1	1	1	Professional
RI1505	Information Systems Analyst V	\$3,979	\$4,178	\$4,387	\$4,606	\$4,837	2	2	2	Confidential
RI1005	Information Systems Analyst V	\$3,979	\$4,178	\$4,387	\$4,606	\$4,837	5	6	* 6*	Professional
- RI1004	Information Systems Analyst IV	\$3,663	\$3,846	\$4,039	\$4,241	\$4,453	20	20	20	Professional
- RI1003	Information Systems Analyst III	\$3,355	\$3,523	\$3,699	\$3,885	\$4,079	20	20	20	Professional
- RI1002	Information Systems Analyst II	\$2,940	\$3,087	\$3,242	\$3,404	\$3,574	11	11	11	Professional
- RI1001	Information Systems Analyst I	\$2,395	\$2,515	\$2,641	\$2,773	\$2,911	5	. 6	* 6*	Professional
RI1104	Dept Info Systems Analyst IV	\$3,663	\$3,846	\$4,039	\$4,241	\$4,453	1	1	1	Professional
RI1103	Dept Info Systems Analyst III	\$3,355	\$3,523	\$3,699	\$3,885	\$4,079		1	* 1 *	Professional
RI1102	Dept Info Systems Analyst II	\$2,940	\$3,087	\$3,242	\$3,404	\$3,574		1	* 1 *	Professional
R!1020	Info Systems Ops Shift Supervisor	\$2,577	\$2,706	\$2,841	\$2,983	\$3,133	1	1	1	Supervisors Unit
RI1323	Info Systems Specialist III	\$2,326	\$2,442	\$2,564	\$2,692	\$2,826	1	1	1	ParaProfessional & Tech
RB6002	Administrative Assistant II	\$2,293	\$2,407	\$2,527	\$2,654	\$2,786	1	1	1	ParaProfessional & Tech
- RI1322	Info Systems Specialist II	\$2,059	\$2,162	\$2,270	\$2,384	\$2,503	1	1	1	ParaProfessional & Tech

JOB CODE	POSITION TITLE	BIW STEP 1	EEKLY SAL STEP 2	ARY AS OF STEP 3	JUNE 30, 2 STEP 4	2018 STEP 5	ALLOCATED JUNE 2017	REQUESTED 2017-2018	RECOMMENDED 2017-2018	REPRESENTATION UNIT
- RI1321	Info Systems Specialist I	\$1,867	\$1,961	\$2,059	\$2,162	\$2,270			,	ParaProfessional & Tech
RI1302	Dept Info Systems Specialist I	\$2,059	\$2,162	\$2,039	\$2,102	\$2,503	1	2	* 2*	ParaProfessional & Tech
RI0102	Info Systems Technician II	\$1,778	\$1,867	\$1,961	\$2,059	\$2,363	1	1	1	ParaProfessional & Tech
- RO6110	Senior Office Assistant	\$1,778	\$1,887	\$1,506	\$1,582	\$1,661	1	1	1	Office & Office Technical
- RO6110	Office Assistant	\$1,307	\$1,455	\$1,435	\$1,502	\$1,582	1	1	1	Office & Office Technical
- 400103	Office Assistant	\$1,502	\$1,507	\$1,433		51,362 ED TOTAL	79	85	* 85 *	Office & Office reclinical
						ON TOTAL	79 79	85 ⁻		•
					POSITIO	JN IOIAL	79	65	. 65	•
Budget Un	it 1011000000 Treasurer-Tax Collector									
OB1690	Treasurer-Tax Collector	-	-		_	\$6,326	` 1	1	. 1	Exempt
EB2690	Asst Treasurer-Tax Collector	\$4,098	\$4,304	\$4,518	\$4,745	\$4,982	1 ·	1	1	Senior Management
EB2691	Chief Deputy Treasurer	\$3,489	\$3,663	\$3,846	\$4,039	\$4,241	1	1	1	Senior Management
- RB4003	Accountant III	\$2,503	\$2,628	\$2,759	\$2,898	\$3,042	1	1	1	ParaProfessional & Tech
- RB4002	Accountant II	\$2,215	\$2,326	\$2,442	\$2,564	\$2,692				ParaProfessional & Tech
- RB4001	Accountant I	\$1,886	\$1,980	\$2,079	\$2,183	\$2,293				ParaProfessional & Tech
RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	6	. 6	6	Office & Office Technical
RB2010	Tax Collection Specialist	\$1,849	\$1,942	\$2,039	\$2,142	\$2,248	1	1	1	Office & Office Technical
RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	2	2	2	Office & Office Technical
RO2050	Administrative Secretary	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	. 1	Office & Office Technical
RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	5	5	5	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	2	2	2 .	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	4	. 4	4	Office & Office Technical
					ALLOCAT	ED TOTAL	25	25	25	
					Tempo	rary (FTE)	0.5	0.5	0.5	
					POSITIO	ON TOTAL	25.5	25.5	25.5	
Rudget Un	it 1011100000 Assessor									
OB1490	Assessor/Recorder/County Clerk	_	_	_	_	\$6,805	1	1	1	Exempt
EB2491	AsstAssessor/Recrdr/County Clerk	\$4,387	\$4,606	\$4,837	\$5,078	\$5,332		1	1	Senior Management
RB4306	Principal Appraiser	\$3,645	\$3,827	\$4,019	\$4,220	\$4,431	2	2	2	Middle Management
RB4205	Principal Auditor-Appraiser	\$3,645	\$3,827	\$4,019	\$4,220	\$4,431	1	1	1	Middle Management
RM0226	Management Analyst III	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	1	1	1	Middle Management
RB4304	Appraiser IV	\$2,954	\$3,102	\$3,258	\$3,421	\$3,592	_	4	4	Supervisors Unit
RB4204	Auditor-Appraiser IV	\$2,954	\$3,102	\$3,258	\$3,421	\$3,592		1	1	Supervisors Unit
1157207	Addition Appropriate 19	Y2,334	40,102	40,200	43, 421	عدبردب	1	-	, 4	Jupe: 1.55.5 Office

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	.018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
- RB4303	Appraiser III	\$2,503	\$2,628	\$2,759	\$2,898	\$3,042	10	10	10	ParaProfessional & Tech
- RB4302	Appraiser II	\$2,194	\$2,303	\$2,418	\$2,539	\$2,666	5	5	5 ,	ParaProfessional & Tech
- RB4301	Appraiser I	\$1,804	\$1,894	\$1,990	\$2,090	\$2,194	6	6	. 6	ParaProfessional & Tech
- RB4203	Auditor-Appraiser III	\$2,503	\$2,628	\$2,759	\$2,898	\$3,042	3	3	3	ParaProfessional & Tech
- RB4202	Auditor-Appraiser II	\$2,194	\$2,303	\$2,418	\$2,539	\$2,666	5	5	5	ParaProfessional & Tech
- RB4201	Auditor-Appraiser I	\$1,830	\$1,922	\$2,019	\$2,120	\$2,226	•			ParaProfessional & Tech
RE0204	Chief Cadastral Technician	\$2,090	\$2,194	\$2,303	\$2,418	\$2,539	1	1	1	Supervisors Unit
RB6001	Administrative Assistant I	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430	1	1	1	ParaProfessional & Tech
RE0203	Senior Cadastral Technician	\$1,951	\$2,049	\$2,152	\$2,259	\$2,372	1	. 1	1	ParaProfessional & Tech
RO2060	Executive Secretary	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1	1	Office & Office Technical
RO1200	Transfer Technician Supervisor	\$1,761	\$1,849	\$1,942	\$2,039	\$2,142	1	1	1	Supervisors Unit
- RE0202	Cadastral Technician II	\$1,753	\$1,840	\$1,932	\$2,029	\$2,130	2	. 2	2	ParaProfessional & Tech
- RE0201	Cadastral Technician I	\$1,567	\$1,645	\$1,727	\$1,813	\$1,904	. 1	1	1	ParaProfessional & Tech
RO4460	Property Technician Supervisor	\$1,678	\$1,761	\$1,849	\$1,942	\$2,039	2	. 2	2	Supervisors Unit
- RO4423	Transfer Technician III	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	3	3	3	Office & Office Technical
- RO4422	Transfer Technician II	\$1,552	\$1,630	\$1,710	\$1,796	\$1,886	2	2	2	Office & Office Technical
- RO4421	Transfer Technician !	\$1,499	\$1,574	\$1,653	\$1,735	\$1,822	1	1	1	Office & Office Technical
RO4451	Property Technician	\$1,567	\$1,645	\$1,727	\$1,813	\$1,904	8	8	8	Office & Office Technical
RO2000	Office Secretary	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Office & Office Technical
RO1000	Office Supervisor	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	2	2	2	Supervisors Unit
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	9	9	9	Office & Office Technical
RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	4	. 4	4	Office & Office Technical
					ALLOCAT	ED TOTAL	80	80	80	
				*	Tempo	rary (FTE)	0.1	1	* 1 *	•
					POSITIO	ON TOTAL	80.1	81	* 81 *	
Budget Uni	t 1011200000 Purchasing - Support Service	es								
HB1950	Dir of Purch & Support Services	\$4,431	\$4,653	\$4,885	\$5,129	\$5,386	1	1	1	Executive
EB1960	Deputy Director Purch & Supp Services	\$3,471	\$3,645	\$3,827	\$4,019	\$4,220	1	1	1	Senior Management
RB0520	Deputy Purchasing Agent	\$2,314	\$2,430	\$2,552	\$2,679	\$2,813	1	1	1	Professional
RB0510	Contract Administrator	\$2,205	\$2,314	\$2,430	\$2,552	\$2,679	5	6	* 6*	Professional
RB0710	Records Supervisor	\$2,009	\$2,110	\$2,215	\$2,326	\$2,442	1	1	1	Supervisors Unit
RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1	1	Office & Office Technical
RB0500	Purchasing Assistant	\$1,813	\$1,904	\$1,999	\$2,099	\$2,205	1	1	1	ParaProfessional & Tech

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
RB0701	Records Management Technician I	\$1,537	\$1,614	\$1,694	\$1,778	\$1,867	2	2	2	ParaProfessional & Tech
RO1000	Office Supervisor	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	. 1	1	_ 1	Supervisors Unit
RO7302	Senior Services Support Technician	\$1,506	\$1,582	\$1,661	\$1,744	\$1,830	2	2	2	Office & Office Technical
RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	1	1	1	Office & Office Technical
RO7301	Support Services Technician II	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	2	2	2	Trades Labor & Institutnl
RO7300	Support Services Technician I	\$1,222	\$1,283	\$1,347	\$1,414	\$1,485	3	3	3	Office & Office Technical
					ALLOCAT	ED TOTAL	22	23 '	* 23 *	•
					Tempo	rary (FTE)	3.9	4 '	4 *	
					POSITIO	ON TOTAL	25.9	27 *	27 *	
Budget Unit	: 1011600000 Office of Revenue - Recover	v								
RO1100	Collections Supervisor	\$1,849	\$1,942	\$2,039	\$2,142	\$2,248	1	1	1	Supervisors Unit
RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1	1	Office & Office Technical
- RO4603	Senior Collections Clerk	\$1,710	\$1,796	\$1,886	\$1,980	\$2,079	7	7	7	Office & Office Technical
- RO4602	Collections Clerk II	\$1,630	\$1,710	\$1,796	\$1,886	\$1,980				Office & Office Technical
- RO4601	Collections Clerk I	\$1,394	\$1,464	\$1,537	\$1,614	\$1,694				Office & Office Technical
RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	2	2	2	Office & Office Technical
RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	2	2	2	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	2	2	2	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	1	1	1	Office & Office Technical
	•				ALLOCAT	ED TOTAL	16	16	16	
	•				POSITIO	ON TOTAL	16	16	16	
Budget Unit	t 1011800000 County Counsel									
HL1100	County Counsel	\$8,438	\$8,860	\$9,303	\$9,769	\$10,258	1	1	- 1	Executive
HL1110	Assistant County Counsel	\$6,610	\$6,941	\$7,288	\$7,653	\$8,035	1	1	1	Executive
EL2100	Chief Deputy County Counsel	\$5,466	\$5,738	\$6,026	\$6,326	\$6,643	1	1	1	Senior Management
- RL2074	Litigation Counsel IV	\$4,934	\$5,180	\$5,438	\$5,710	\$5,996	1	1	1	Confidential
- RL2073	Litigation Counsel III	\$4,262	\$4,475	\$4,698	\$4,934	\$5,180				Confidential
- RL2072	Litigation Counsel II	\$3,404	\$3,574	\$3,754	\$3,942	\$4,138				Confidential
- RL2071	Litigation Counsel I	\$2,799	\$2,940	\$3,087	\$3,242	\$3,404				Confidential
- RL2054	Deputy County Counsel IV	\$4,934	\$5,180	\$5,438	\$5,710	\$5,996	9	9	9	Confidential
- RL2053	Deputy County Counsel III	\$4,262	\$4,475	\$4,698	\$4,934	\$5,180	_			Confidential
- RL2052	Deputy County Counsel II	\$3,404	\$3,574	\$3,754	\$3,942	\$4,138				Confidential
	• •	•			•					

County of San Joaquin 2017-2018 Proposed Budget

COUNTY OF SAN JOAQUIN

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
- RL2051	Deputy County Counsel !	\$2,799	\$2,940	\$3,087	\$3,242	\$3,404				Confidential
RO2061	Executive Secretary	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1	1	Confidential
RL0105	Paralegal II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1	1	Confidential
- RL0402	Legal Technician II	\$1,567	\$1,645	\$1,727	\$1,813	\$1,904	2	2	2	Confidential
- RL0401	Legal Technician I	\$1,485	\$1,559	\$1,637	\$1,718	\$1,804	-	4	-	Confidential
- RO6111	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	2	2	2	Confidential
- RO6106	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	-	_	_	Confidential
		¥-,00-	¥ =,00.	Ψ=,,		ED TOTAL	19	19	19	Jonna Gricia.
	•					rary (FTE)	0.5	0.7		
					-	ON TOTAL	19.5	19.7		
Rudget Un	it 1012400000 Human Resources									
HB1600	Director of Human Resources	\$5,438	\$5,710	\$5,996	\$6,295	\$6,610	1	1	1	Executive
EB2600	Deputy Director of Human Resources	\$4,262	\$4,475	\$4,698	\$4,934	\$5,180	1	1	1	Senior Management
RM0250	Employee Benefits Manager	\$3,663	\$3,846	\$4,039	\$4,241	\$4,453	1	1	1	Confidential
RM0251	EEO Program Manager	\$3,454	\$3,627	\$3,809	\$3,999	\$4,199	1	1	1	Confidential
RM0252	County Safety & Risk Manager	\$3,421	\$3,592	\$3,771	\$3,960	\$4,158	1	1	1	Confidential
RB5403	Principal Employee Relations Analyst	\$3,421	\$3,592	\$3,771	\$3,960	\$4,158	ī	1	. 1	Confidential
RB5110	Principal Personnel Analyst	\$3,421	\$3,592	\$3,771	\$3,960	\$4,158	3	3	3	Confidential
RM0228	Management Analyst III	\$3,258	\$3,421	\$3,592	\$3,771	\$3,960	2	2	. 2	Confidential
RB5310	Safety Officer	\$3,258	\$3,421	\$3,592	\$3,771	\$3,960	1	1	1	Confidential
RB5304	Disability Management Coordinator	\$3,258	\$3,421	\$3,592	\$3,771	\$3,960	1	1	1	Confidential
RB5200	Staff Development Coordinator	\$3,258	\$3,421	\$3,592	\$3,771	\$3,960	1	1	1	Confidential
- RB5103	Personnel Analyst III	\$3,258	\$3,421	\$3,592	\$3,771	\$3,960	1	1	1 .	Confidential
- RB5102	Personnel Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	12	12	12	Confidential
- RB5101	Personnel Analyst I	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384				Confidential
- RB5402	Employee Relations Analyst III	\$3,258	\$3,421	\$3,592	\$3,771	\$3,960	1	1	1	Confidential
- RB5401	Employee Relations Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210			14	Confidential
RB5602	EEO Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	1	1	1	Confidential
RB5601	EEO Analyst I	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384				Confidential
- RB5302	Disability Mgmt Specialist II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	1	1	1	Confidential
- RB5301	Disability Mgmt Specialist I	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384			-	Confidential
RB5005	Position Control Coordinator	\$2,293	\$2,407	\$2,527	\$2,654	\$2,786	1	1	1	Confidential
RB5001	Position Control Technician	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	2	2	2	Confidential

	JOB CODE	POSITION TITLE	BIW	EEKLY SAL STEP 2	ARY AS OF STEP 3	JUNE 30, 2 STEP 4	2018 STEP 5	ALLOCATED JUNE 2017	REQUESTED 2017-2018	RECOMMENDED 2017-2018	REPRESENTATION UNIT
_	RO2011	Management Secretary II	\$1,735	\$1,822	\$1,913	\$2,009	\$2,110	. 1	1	1	Confidential
-	RO2010	Management Secretary I	\$1,478	\$1,552	\$1,630	\$1,710	\$1,796	•		•	Confidential
	RO6701	Office Technician Coordinator	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Confidential
	RO6116	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	5	5.	. 5	Confidential
-	RO6111	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	8	. 8	. 8	Confidential
-	RO6106	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	1	. 1	1	Confidential
						ALLOCAT	ED TOTAL	49	49	49	
						POSITIO	ON TOTAL	49	49	49	
	Budget Unit	1013000000 Registrar of Voters									
	EB1500	Deputy Director - ROV	\$3,866	\$4,059	\$4,262	\$4,475	\$4,698	1	1	1	Senior Management
	RO4725	Elections Manager	\$2,940	\$3,087	\$3,242	\$3,404	\$3,574	1	1	1	Middle Management
	RO4720	Elections Technician Supervisor	\$1,761	\$1,849	\$1,942	\$2,039	\$2,142	4	4	4	Supervisors Unit
	RC2012	Storekeeper II	\$1,735	\$1,822	\$1,913	\$2,009	\$2,110	1	1	1	Supervisors Unit
	RO6700	Office Technician/Coordinator	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Office & Office Technical
	RO4715	Elections Specialist	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Office & Office Technical
-	RO4711	Elections Technician	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	7	7	7	Office & Office Technical
-	RO4710	Elections Technician Trainee	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582				Office & Office Technical
					:	ALLOCAT	ED TOTAL	16	16	16	
						Tempo	rary (FTE)	13.3	11	* 11 *	
						-	ON TOTAL	29.3	27	* 27 *	
	Budget Unit	t 1014000000 Facilities Management - Ad	lministratio	on							
	HC1200	Director of General Services	\$5,332	\$5,598	\$5,878	\$6,172	\$6,481	1	1	1	Executive
	EC1205	Assistant Director General Services	\$3,979	\$4,178	\$4,387	\$4,606	\$4,837	1	1	1	Senior Management
	RO2050	Administrative Secretary	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	. 1	1	1	Office & Office Technical
		·				ALLOCAT	· ·	3	3	3	
						POSITIO	ON TOTAL	3	3	3	•
	Budget Unit	t 1014200000 Facilities Management									
	RM0345	Dist Maint & Construction Supervisor	\$3,072	\$3,226	\$3,388	\$3,558	\$3,735	2	2	2	Middle Management
	RE1420	Energy Manager	\$2,841	\$2,983	\$3,133	\$3,290	\$3,454	1	1	1	Middle Management
	RB6512	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	1	1	1	ParaProfessional & Tech
	RC4001	Office Building Engineer	\$2,248	\$2,361	\$2,478	\$2,602	\$2,732	6	6	6	Trades Labor & Institutni

County of San Joaquin 2017-2018 Proposed Budget

COUNTY OF SAN JOAQUIN

JOB	-	BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
RC0410	Electrician	\$2,238	\$2,349	\$2,466	\$2,590	\$2,719	4	. 4	4	Trades Labor & Institutni
RC0404	Crafts Worker IV	\$2,205	\$2,314	\$2,430	\$2,552	\$2,679	4	4	4	Supervisors Unit
RC0403	Crafts Worker III	\$2,059	\$2,162	\$2,270	\$2,384	\$2,503	18	18	18	Trades Labor & Institutni
- RC0402	Crafts Worker II	\$1,614	\$1,694	\$1,778	\$1,867	\$1,961	3	. 3	3	Trades Labor & Institutni
- RC0401	Crafts Worker I	\$1,464	\$1,537	\$1,614	\$1,694	\$1,778		•		Trades Labor & Institutni
RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1	1	Office & Office Technical
RO6700	Office Technician/Coordinator	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Office & Office Technical
	•				ALLOCAT	ED TOTAL	41	41	41	
	•			•	Tempo	rary (FTE)	0.8	0.8	0.8	
			. •		POSITIO	ON TOTAL	41.8	41.8	41.8	
Budget Uni	t 1014300000 Capital Projects									
EC2201	Facilities & Construction Planner	\$3,437	\$3,609	\$3,790	\$3,979	\$4,178	1	1	1	Senior Management
RM0226	Management Analyst III	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	. 1	1	. 1	Middle Management
- RE1003	Engineer III	\$2,983	\$3,133	\$3,290	\$3,454	\$3,627	1	1	1	Professional
- RE1002	Engineer II	\$2,773	\$2,911	\$3,058	\$3,210	\$3,371				Professional
- RE1001	Engineer I	\$2,395	\$2,515	\$2,641	\$2,773	\$2,911				Professional
RE0111	Engineering Assistant I	\$2,049	\$2,152	\$2,259	\$2,372	\$2,490	2	2	. 2	ParaProfessional & Tech
- RE0101	Senior Engineering Aide	\$1,840	\$1,932	\$2,029	\$2,130	\$2,238	1	1	1	ParaProfessional & Tech
- RE0100	Engineering Aide	\$1,552	\$1,630	\$1,710	\$1,796	\$1,886				ParaProfessional & Tech
	*.				ALLOCAT	ED TOTAL	6	- 6	6	
		•			POSITIO	ON TOTAL	6	6	6	
Budget Uni	t 1016000000 Surveyor									
RE3002	Assistant County Surveyor	\$3,645	\$3,827	\$4,019	\$4,220	\$4,431	1	1	, 1	Middle Management
RE0111	Engineering Assistant I	\$2,049	\$2,152	\$2,259	\$2,372	\$2,490	. 1	1	1	ParaProfessional & Tech
:					ALLOCAT	ED TOTAL	2	2	2	
•					Tempo	rary (FTE)	0.9	0.9	0.9	
					POSITIO	ON TOTAL	2.9	2.9	2.9	
Budget Uni	t 2020200000 District Attorney									
OL1390	District Attorney	-	_	-	_	\$8,193	1	1	1	Exempt
EL2390	Assistant District Attorney	\$5,822	\$6,114	\$6,419	\$6,740	\$7,077	2	. 2	2	Senior Management
EL2391	Chief Deputy District Attorney	\$5,438	\$5,710	\$5,996	\$6,295	\$6,610	2	2	2	Senior Management

	JOB			EEKLY SAL		•		ALLOCATED		RECOMMENDED	REPRESENTATION
	CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
-	RL2014	Deputy District Attorney IV	\$4,745	\$4,982	\$5,230	\$5,492	\$5,766	59	59	59	Attorney Bargaining Unit
-	RL2013	Deputy District Attorney III	\$4,098	\$4,304	\$4,518	\$4,745	\$4,982	1	1	1	Attorney Bargaining Unit
-	RL2012	Deputy District Attorney II	\$3,273	\$3,437	\$3,609	\$3,790	\$3,979	4	4	4	Attorney Bargaining Unit
_	RL2011	Deputy District Attorney I	\$2,692	\$2,826	\$2,968	\$3,117	\$3,273	11	14	* 14 *	Attorney Bargaining Unit
	EL2392	Chief Dist Attorney Investigator	\$4,366	\$4,585	\$4,814	\$5,054	\$5,306	1	1	1	Senior Management
	RI1104	Dept Information Systems Analyst IV	\$3,663	\$3,846	\$4,039	\$4,241	\$4,453	. 1	1	1	Professional
	RL3023	DA Investigator III	\$3,437	\$3,609	\$3,790	\$3,979	\$4,178	2	2	. 2	Sheriffs Mngmnt
	RM0225	Management Services Admin	\$3,421	\$3,592	\$3,771	\$3,960	\$4,158	1	1	1	Confidential
	RM0226	Management Analyst III	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	1	1	1	Middle Management
-	RL3022	DA Investigator II	\$3,088	\$3,243	\$3,405	\$3,575	\$3,755	15	15	15	Peace Officers Misc
-	RL3021	DA Investigator I	\$2,801	\$2,940	\$3,088	\$3,243	\$3,405	8	8	8	Peace Officers Misc
-	RL3000	DA Investigator Trainee	\$2,237	\$2,349	\$2,466	\$2,590	\$2,719				Peace Officers Misc
-	RI1102	Dept Info Systems Analyst II	\$2,940	\$3,087	\$3,242	\$3,404	\$3,574	1	1	1	Professional
_	RI1101	Dept Info Systems Analyst I	\$2,395	\$2,515	\$2,641	\$2,773	\$2,911	_			Professional
	RS0220	Family Crimes Coordinator	\$2,577	\$2,706	\$2,841	\$2,983	\$3,133	1	1	1	Supervisors Unit
	RB6002	Administrative Assistant II	\$2,293	\$2,407	\$2,527	\$2,654	\$2,786	1	1	1	ParaProfessional & Tech
-	RL3012	DA Investigative Assistant II	\$1,904	\$1,999	\$2,099	\$2,205	\$2,314	3	3	3	Safety Invstgtv & Custdl
-	RL3011	DA Investigative Assistant I	\$1,598	\$1,678	\$1,761	\$1,849	\$1,942	6	6	6	Safety Invstgtv & Custdl
	RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	2	2	2	Office & Office Technical
-	RL0102	Paralegal II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	4	4	4	ParaProfessional & Tech
-	RL0101	Paralegal I	\$1,645	\$1,727	\$1,813	\$1,904	\$1,999				ParaProfessional & Tech
	RL0303	Senior Legal Technician	\$1,710	\$1,796	\$1,886	\$1,980	\$2,079		6	* 6*	Supervisors Unit
-	RL0302	Legal Technician II	\$1,567	\$1,645	\$1,727	\$1,813	\$1,904	29	25	* 25 *	Office & Office Technical
-	RL0301	Legal Technician I	\$1,485	\$1,559	\$1,637	\$1,718	\$1,804	14	11	* 11 *	Office & Office Technical
	RO6120	Department Payroll Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744		. 1	* 1 *	Office & Office Technical
-	RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	2	2	2	Office & Office Technical
-	RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582		. 1	* 1 *	Office & Office Technical
	RC2001	Stock Clerk II	\$1,360	\$1,428	\$1,499	\$1,574	\$1,653	1	1	1	Trades Labor & Institutnl
						ALLOCAT	ED TOTAL	173	177	* 177 *	
						Tempo	rary (FTE)	3.3	3.2	* 3.2 *	
						-	ON TOTAL	176.3	180.2	* 180.2 *	
	Budget Uni	t 2020204000 DA - Family Justice Center									
	RS6002	Victim Witness Advocate II	\$2,039	\$2,142	\$2,248	\$2,361	\$2,478	2	2	2	Supervisors Unit

County of San Joaquin 2017-2018 Proposed Budget

COUNTY OF SAN JOAQUIN

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	1	1	1	ParaProfessional & Tech
		+-,-	4-,	+ -,	ALLOCATI		3	3	3	Tarar Toressionar & Teen
						ON TOTAL	3	3	, 3	
_	t 2020205000 D A - Victim Assistance	4	4							
RS6025	Victim Claims Supervisor	\$1,822	\$1,913	\$2,009	\$2,110	\$2,215	1	1	1	Supervisors Unit
RO6023	Victim Claims Specialist III	\$1,670	\$1,753	\$1,840	\$1,932	\$2,029	1	1	. 1	ParaProfessional & Tech
- RO6022	Victim Claims Specialist II	\$1,590	\$1,670	\$1,753	\$1,840	\$1,932	4	4	4	ParaProfessional & Tech
- RO6021	Victim Claims Specialist I	\$1,408	\$1,478	\$1,552	\$1,630	\$1,710	2	2	2	ParaProfessional & Tech
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	1	1	1	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582				Office & Office Technical
					ALLOCAT	ED TOTAL	9	9	9	
			÷		POSITIO	ON TOTAL	9	9	9	
Budget Unit	t 2020206000 D A - Consumer Fraud-Prop	64								
EL2391	Chief Deputy District Attorney	\$5,438	\$5,710	\$5,996	\$6,295	\$6,610	1	1	1	Senior Management
- RL2014	Deputy District Attorney IV	\$4,745	\$4,982	\$5,230	\$5,492	\$5,766	4	4	4	Attorney Bargaining Unit
- RL2013	Deputy District Attorney III	\$4,098	\$4,304	\$4,518	\$4,745	\$4,982	1	1	. 4	Attorney Bargaining Unit
- RL2013	Deputy District Attorney II	\$3,273	\$3,437	\$3,609	\$3,790	\$3,979	_	1	.*	Attorney Bargaining Unit
- RL2011	Deputy District Attorney I	\$2,692	\$2,826	\$2,968	\$3,730	\$3,273				Attorney Bargaining Unit
- RL3022	DA Investigator II	\$3,088	\$3,243	· •		-	4	,	1	Peace Officers Misc
- RL3022 - RL3021	DA Investigator I	\$2,801	\$3,243	\$3,405 \$3,088	\$3,575	\$3,755	1	1	1	
- RL3021 - RL3000	_	-			\$3,243	\$3,405				Peace Officers Misc
	DA Investigator Trainee	\$2,237	\$2,349	\$2,466	\$2,590	\$2,719	_	_		Peace Officers Misc
RL3012	DA Investigative Assistant II	\$1,904	\$1,999	\$2,099	\$2,205	\$2,314	1	1	1	Safety Invstgtv & Custdl
- RL0102	Paralegal II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	- 5	5	5	ParaProfessional & Tech
- RL0101	Paralegal I	\$1,645	\$1,727	\$1,813	\$1,904	\$1,999				ParaProfessional & Tech
- RL0302	Legal Technician II	\$1,567	\$1,645	\$1,727	\$1,813	\$1,904	1	1	1	Office & Office Technical
- RL0301	Legal Technician I	\$1,485	\$1,559	\$1,637	\$1,718	\$1,804				Office & Office Technical
					ALLOCATI	ED TOTAL	14	14	14	
					Tempo	rary (FTE)	1.5	1.5	1.5	•
					POSITIO	ON TOTAL	15.5	15.5	15.5	
Budget Unit	t 2020209000 DA - Child Abduction						•	**		
RL3022	DA Investigator II	\$3,088	\$3,243	\$3,405	\$3,575	\$3,755	1	1	1	Peace Officers Misc

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
- RL3012	DA Investigative Assistant II	\$1,904	\$1,999	\$2,099	\$2,205	\$2,314				Safety Invstgtv & Custdl
- RL3011	DA Investigative Assistant I	\$1,598	\$1,678	\$1,761	\$1,849	\$1,942	1	1	1	Safety Invstgtv & Custdi
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661				Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	1	1	1	Office & Office Technical
•					ALLOCAT	ED TOTAL	· 3	3	3	
					POSITIO	ON TOTAL	3	3	3	
Budget Ur	it 2020217000 DA - Public Assist Fraud I	Prosecution L	Init							
RL3023	DA Investigator III	\$3,437	\$3,609	\$3,790	\$3,979	\$4,178	1	. 1	1	Sheriffs Mngmnt
- RL3022	DA Investigator II	\$3,088	\$3,243	\$3,405	\$3,575	\$3,755	5	5	5	Peace Officers Misc
- RL3021	DA Investigator I	\$2,801	\$2,940	\$3,088	\$3,243	\$3,405	5	5	5	Peace Officers Misc
- RL3000	DA Investigator Trainee	\$2,237	\$2,349	\$2,466	\$2,590	\$2,719				Peace Officers Misc
- RL3012	DA Investigative Assistant II	\$1,904	\$1,999	\$2,099	\$2,205	\$2,314	2	2	2	Safety Invstgtv & Custdl
- RL3011	DA Investigative Assistant I	\$1,598	\$1,678	\$1,761	\$1,849	\$1,942	2	2	2	Safety Invstgtv & Custdl
- RL0302	Legal Technician II	\$1,567	\$1,645	\$1,727	\$1,813	\$1,904	2	. 2	2	Office & Office Technical
- RL0301	Legal Technician I	\$1,485	\$1,559	\$1,637	\$1,718	\$1,804				Office & Office Technical
					ALLOCAT	ED TOTAL	17	17	17	
					POSITIO	ON TOTAL	17	17	17	
Budget Ur	it 2020273000 DA - Victim Witness Prog	gram								
RS6040	Victim Witness Program Manager	\$2,666	\$2,799	\$2,940	\$3,087	\$3,242	1	1	1	Middle Management
RS6005	Victim Witness Advocate Supevisor	\$2,282	\$2,395	\$2,515	\$2,641	\$2,773	1	1	1	Supervisors Unit
RS6003	Senior Office Assistant	\$2,142	\$2,248	\$2,361	\$2,478	\$2,602	1	1	1	Office & Office Technical
- RS6002	Victim Witness Advocate II	\$2,039	\$2,142	\$2,248	\$2,361	\$2,478	3	3	3	ParaProfessional & Tech
- RS6001	Victim Witness Advocate I	\$1,653	\$1,735	\$1,822	\$1,913	\$2,009	6	6	6	ParaProfessional & Tech
		•			ALLOCAT	ED TOTAL	12	12	12	
					Tempo	rary (FTE)	4.9	3.8	* 3.8 *	
					POSITIO	ON TOTAL	16.9	15.8	* 15.8 *	
Budget Ur	it 2020278250 DA-Criminal Restitution F	Program								
- RL0102	Paralegal II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1	1	ParaProfessional & Tech
- RL0101	Paralegal I	\$1,645	\$1,727	\$1,813	\$1,904	\$1,999	1	1	1	ParaProfessional & Tech
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	1	1	1	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582				Office & Office Technical

JOB			EEKLY SAL				ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
					ALLOCAT	ED TOTAL	3 · ·	3	3	
						ON TOTAL	3	3	3	
14										
Budget Ur	nit 2020300000 Child Support Services									•
HL1300	Director of Child Support Services	\$4,861	\$5,104	\$5,358	\$5,626	\$5,908	1	_ 1	1	Executive
EL2300 ⁻	Asst Director of Child Support Services	\$3,809	\$3,999	\$4,199	\$4,409	\$4,630	1	1	· 1	Senior Management
- RL2004	Child Support Attorney IV	\$4,745	\$4,982	\$5,230	\$5,492	\$5,766	3	3	3	Attorney Bargaining Unit
- RL2003	Child Support Attorney III	\$4,098	\$4,304	\$4,518	\$4,745	\$4,982				Attorney Bargaining Unit
- RL2002	Child Support Attorney II	\$3,273	\$3,437	\$3,609	\$3,790	\$3,979	. 2	2	2	Attorney Bargaining Unit
- RL2001	Child Support Attorney I	\$2,692	\$2,826	\$2,968	\$3,117	\$3,273	1.	1	1	Attorney Bargaining Unit
RM0226	Management Analyst III	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	1	1	1	Middle Management
RL1055	Child Support Program Manager	\$3,087	\$3,242	\$3,404	\$3,574	\$3,754	4	. 4	4	Middle Management
RB6205	Business Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	1	1	1	ParaProfessional & Tech
- RB4003	Accountant III	\$2,503	\$2,628	\$2,759	\$2,898	\$3,042	1	1	1	ParaProfessional & Tech
- RB4002	Accountant II	\$2,215	\$2,326	\$2,442	\$2,564	\$2,692	•			ParaProfessional & Tech
- RB4001	Accountant I	\$1,886	\$1,980	\$2,079	\$2,183	\$2,293		,		ParaProfessional & Tech
RL1021	Child Support Compliance Analyst	\$2,090	\$2,194	\$2,303	\$2,418	\$2,539	5	5	5	ParaProfessional & Tech
RL1010	Child Support Supervisor	\$2,059	\$2,162	\$2,270	\$2,384	\$2,503	9	9	9	Supervisors Unit
RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	2	2	2	Office & Office Technical
- RL0102	Paralegal II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1	1	ParaProfessional & Tech
- RL0101	Paralegal I	\$1,645	\$1,727	\$1,813	\$1,904	\$1,999				ParaProfessional & Tech
RL0303	Senior Legal Technician	\$1,710	\$1,796	\$1,886	\$1,980	\$2,079	1	1	1	Supervisors Unit
- RL1002	Child Support Officer II	\$1,670	\$1,753	\$1,840	\$1,932	\$2,029	54	54	54	ParaProfessional & Tech
- RL1001	Child Support Officer I	\$1,408	\$1,478	\$1,552	\$1,630	\$1,710	12	12	12	ParaProfessional & Tech
RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	12	12	12	Office & Office Technical
- RL0302	Legal Technician II	\$1,567	\$1,645	\$1,727	\$1,813	\$1,904	4	4	4	Office & Office Technical
- RL0301	Legal Technician I	\$1,485	\$1,559	\$1,637	\$1,718	\$1,804				Office & Office Technical
RO2000	Office Secretary	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Office & Office Technical
RO1000	Office Supervisor	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	2	2	2	Supervisors Unit
RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	. 2	2	2	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	19	19	19	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	4	4	4	Office & Office Technical
RC2001	Stock Clerk II	\$1,360	\$1,428	\$1,499	\$1,574	\$1,653	1	1	1	Trades Labor & Institutni
				• •		ED TOTAL	144	144	144	

STEP	JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
Budget Unit 2020400000 Public Defender S6,419 S6,740 S7,077 S7,431 S7,802 1 1 1 Executive	CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
HL1200 Public Defender S6,419 S6,740 S7,077 S7,431 S7,802 1 1 1 1 Secottive EL2201 Assistant Public Defender S5,466 S5,738 S6,026 S6,026 S6,028 2 2 2 Senior Management EL2201 Chief Deputy Public Defender S5,466 S7,548 S6,026 S6,028 2 2 2 Senior Management EL2201 Deputy Public Defender IV S4,745 S4,982 S5,206 S5,085 S6,028 3 2 2 2 Senior Management EL2201 Deputy Public Defender IV S4,745 S4,982 S5,206 S5,626 S3,03 3 33 33 Attorney Bargaining Unit ER12032 Deputy Public Defender III S4,098 S4,318 S4,745 S4,982 S5,766 33 3 33 33 Attorney Bargaining Unit ER12031 Deputy Public Defender III S3,273 S3,437 S3,609 S3,790 S3,790 S3,790 Z 2 2 Attorney Bargaining Unit ER12031 Deputy Public Defender II S3,273 S3,437 S3,609 S3,790 S3,790 Z 2 2 Attorney Bargaining Unit ER12031 Deputy Public Defender II S2,692 S2,826 S2,986 S3,117 S3,273 4 4 4 AATtorney Bargaining Unit ER12031 Deputy Public Defender II S2,692 S2,826 S2,826 S3,926 S3,7218 1 1 1 Middle Management ER11102 Dept Information Systems Analyst II S2,940 S3,087 S3,240 S3,7418 1 1 1 1 Professional ER11101 Dept Information Systems Analyst II S2,940 S3,087 S3,242 S3,404 S3,574 1 1 1 1 Professional ER13033 Public Defender Investigator I S2,595 S2,515 S2,641 S2,773 S2,911 Public Defender Investigator I S2,590 S2,719 S2,854 S2,998 S3,148 2 2 2 2 Safety Invitative Acustdl ER3301 Public Defender Investigator I S2,930 S2,719 S2,854 S2,998 S3,148 2 2 2 2 Safety Invitative Acustdl ER33001 Social Worker II S2,293 S2,009 S2,110 S2,151 S2,641 1 1 ParaProfessional & Tech ER33002 Social Worker S1,931 S2,009 S2,110 S2,155 S2,564 S2,766 1 1 1 ParaProfessional & Tech ER33003 Public Defender Investigator Assistant S1,866 S1,970 S2,770 S2,751 S2,864 S2,998 S3,148 S2,998 S3,148 S2 S2,998 S3,148 S3,998 S3,999 S3,149 S3,009 S2,149 S3,009 S2,149 S3,009 S2,149 S						POSITIO	ON TOTAL	144	144	144	
EL2200 Assistant Public Defender	Budget Uni	it 2020400000 Public Defender									
EL2201 Chief Deputy Public Defender	HL1200	Public Defender	\$6,419	\$6,740	\$7,077	\$7,431	\$7,802	1	1	1	Executive
R12034 Deputy Public Defender IV \$4,745 \$4,982 \$5,230 \$5,492 \$5,766 33 33 33 Attorney Bargaining Unit R12033 Deputy Public Defender III \$4,098 \$4,304 \$4,518 \$4,745 \$4,982 6 6 6 6 Attorney Bargaining Unit R12031 Deputy Public Defender II \$4,098 \$4,304 \$4,518 \$4,745 \$4,982 6 6 6 6 Attorney Bargaining Unit R12031 Deputy Public Defender II \$2,692 \$2,826 \$2,968 \$3,799 2 2 2 2 Attorney Bargaining Unit R12031 Deputy Public Defender II \$2,692 \$2,826 \$2,968 \$3,117 \$3,273 4 4 4 4 Attorney Bargaining Unit R12031 Deputy Public Defender Investigator \$3,058 \$3,210 \$3,371 \$3,540 \$3,718 1 1 1 Middle Management P120 Dept Information Systems Analyst II \$2,940 \$3,087 \$3,242 \$3,404 \$3,574 1 1 1 Professional R13032 Public Defender Investigator I \$2,786 \$2,926 \$3,072 \$3,226 \$3,388 10 10 10 Safety Invistgry & Custdl R86002 Administrative Assistant II \$2,293 \$2,407 \$2,527 \$2,654 \$2,786 1 1 1 ParaProfessional & Tech R33403 Social Worker III \$2,173 \$2,282 \$2,395 \$2,515 \$2,641 1 1 ParaProfessional & Tech R33000 Social Worker \$1,653 \$1,735 \$1,822 \$1,913 \$2,009 \$2,113 \$2,209 \$2,123 \$2,236 \$2 2 ParaProfessional & Tech R30002 Social Worker \$1,653 \$1,735 \$1,822 \$1,913 \$2,009 \$2,113 \$2,209 \$2,123 \$2,225 \$1 1 1 Office & Office Fechnical R10303 Public Defender Investigator Assistant \$1,866 \$1,980 \$2,079 \$2,133 \$2,282 1 1 1 Office & Office Technical R10303 Senior Legal Technician II \$1,876 \$1,970 \$2,070 \$2,173 \$2,282 1 1 1 Office & Office Technical R10303 Senior Legal Technician II \$1,876 \$1,970 \$1,976 \$1,886 \$1,980 \$2,079 \$1,188 \$1,804 \$1 1 1 Office & Office Technical ParaProfessional & Tech Pa	EL2200	Assistant Public Defender	\$5,466	\$5,738	\$6,026	\$6,326	\$6,643	1	1	1	Senior Management
RIZ033 Deputy Public Defender	EL2201	Chief Deputy Public Defender	\$5,104	\$5,358	\$5,626	\$5,908	\$6,203	2	2	2	Senior Management
- RL2032 Deputy Public Defender II	- ŘL2034	Deputy Public Defender IV	\$4,745	\$4,982	\$5,230	\$5,492	\$5,766	33	33	33	Attorney Bargaining Unit
- RL2031 Deputy Public Defender I S2,692 \$2,826 \$2,968 \$3,117 \$3,273 4 4 4 4 Attorney Bargaining Unit RL3033 Chief Public Defender Investigator \$3,058 \$3,210 \$3,371 \$3,540 \$3,718 1 1 1 1 Middle Management Professional Profess	- RL2033	Deputy Public Defender III	\$4,098	\$4,304	\$4,518	\$4,745	\$4,982	6	6	6	Attorney Bargaining Unit
- RL2031 Deputy Public Defender I	- RL2032	Deputy Public Defender II	\$3,273	\$3,437	\$3,609	\$3,790	\$3,979	2	. 2	. 2	Attorney Bargaining Unit
- RI1102 Dept Information Systems Analyst II	- RL2031	Deputy Public Defender I	\$2,692	\$2,826	\$2,968	\$3,117		4	4	4	
- RIJ101 Dept Information Systems Analyst I \$2,395 \$2,515 \$2,641 \$2,773 \$2,911 - RIJ032 Public Defender Investigator II \$2,786 \$2,926 \$3,072 \$3,226 \$3,388 10 10 10 53efety Invistgiv & Custdl RB6002 Administrative Assistant II \$2,293 \$2,407 \$2,527 \$2,654 \$2,786 1 1 1 1 ParaProfessional & Tech RS3403 Social Worker III \$2,293 \$2,407 \$2,527 \$2,654 \$2,786 1 1 1 1 ParaProfessional & Tech RS3001 Senior Social Worker \$1,913 \$2,009 \$2,110 \$2,215 \$2,326 2 2 2 ParaProfessional & Tech RIJ030 Public Defender Investigator I \$1,876 \$1,735 \$1,822 \$1,913 \$2,293	RL3033	Chief Public Defender Investigator	\$3,058	\$3,210	\$3,371	\$3,540	\$3,718	1	. 1	1	Middle Management
- RIJ101 Dept Information Systems Analyst I \$2,395 \$2,515 \$2,641 \$2,773 \$2,911 - RIJ032 Public Defender Investigator II \$2,786 \$2,926 \$3,072 \$3,226 \$3,388 10 10 10 53 fety Invistgiv & CustdI RB6002 Administrative Assistant II \$2,293 \$2,407 \$2,527 \$2,654 \$2,786 1 1 1 1 ParaProfessional & Tech RS3403 Social Worker III \$2,173 \$2,282 \$2,395 \$2,515 \$2,641 1 1 1 ParaProfessional & Tech RS3001 Senior Social Worker \$1,913 \$2,009 \$2,110 \$2,215 \$2,326 2 2 2 ParaProfessional & Tech RIJ030 Public Defender Investigator Assistant \$1,826 \$1,930 \$2,009 \$2,110 \$2,215 \$2,326 2 2 2 ParaProfessional & Tech ParaProfes	- RI1102	Dept Information Systems Analyst II	\$2,940	\$3,087	\$3,242	\$3,404	\$3,574	1	. 1	1	Professional
- RL3032	- RI1101	Dept Information Systems Analyst I	\$2,395	\$2,515	\$2,641	\$2,773					Professional
- RL3031 Public Defender Investigator I \$2,590 \$2,719 \$2,854 \$2,998 \$3,148 2 2 2 Safety Invsigtiv & Custdl R86002 Administrative Assistant II \$2,293 \$2,407 \$2,527 \$2,654 \$2,786 1 1 1 1 ParaProfessional & Tech RS3403 Social Worker III \$2,173 \$2,282 \$2,395 \$2,515 \$2,641 1 1 1 1 ParaProfessional & Tech RS3001 Senior Social Worker \$1,913 \$2,009 \$2,110 \$2,215 \$2,326 2 2 2 ParaProfessional & Tech RS3000 Social Worker \$1,913 \$2,009 \$2,110 \$2,215 \$2,326 2 2 2 ParaProfessional & Tech RS3000 Public Defender Investigator Assistant \$1,886 \$1,980 \$2,079 \$2,183 \$2,293 \$4 * 4 Safety Invstgtiv & Custdl R03012 Accounting Technician II \$1,876 \$1,970 \$2,070 \$2,173 \$2,282 1 1 1 Office & Office Technical R0303 Senior Legal Technician II \$1,570 \$1,796 \$1,886 \$1,980 \$2,079 1 1 1 Supervisors Unit R03012 Legal Technician II \$1,570 \$1,645 \$1,757 \$1,881 \$1,904 10 10 0 10 Office & Office & Office Technical R0301 Legal Technician II \$1,485 \$1,559 \$1,637 \$1,718 \$1,804	- RL3032	Public Defender Investigator II						10	10	10	Safety Invstgtv & Custdl
RB6002 Administrative Assistant II \$2,293 \$2,407 \$2,527 \$2,654 \$2,786 1 1 1 ParaProfessional & Tech RS3403 Social Worker III \$2,173 \$2,282 \$2,395 \$2,515 \$2,641 1 1 1 ParaProfessional & Tech Psisonal & Tech Psison	- RL3031	Public Defender Investigator I	\$2,590	\$2,719	\$2,854	\$2,998			2	2	
RS3403 Social Worker III \$2,173 \$2,282 \$2,395 \$2,515 \$2,641 1 1 1 1 ParaProfessional & Tech RS3001 Senior Social Worker \$1,913 \$2,009 \$2,110 \$2,215 \$2,326 2 2 2 ParaProfessional & Tech RS3000 Social Worker \$1,653 \$1,735 \$1,822 \$1,913 \$2,009 Probation Officers RP2004 Probation Officers RS3000 Social Worker \$1,653 \$1,735 \$1,822 \$1,913 \$2,009 Probation Officers RS3000 Social Worker \$1,653 \$1,735 \$1,822 \$1,913 \$2,009 Probation Officers RS3000 Probation Unit Supervisor \$2,173 \$2,282 \$1,913 \$2,009 Probation Officers RS3001 Social Worker \$1,645 \$1,786 \$1,980 \$2,079 \$2,183 \$2,293 \$4 * 4 \$4 \$36ety Invstgtv & Custdl RS3001 Accounting Technician II \$1,876 \$1,970 \$2,070 \$2,173 \$2,282 \$1 \$1 \$1 \$1 \$0ffice & Office Technical RL0303 Senior Legal Technician II \$1,876 \$1,796 \$1,886 \$1,980 \$2,079 \$1 \$1 \$1 \$5upervisor Unit Supervisor \$1,485 \$1,595 \$1,645 \$1,727 \$1,813 \$1,904 \$10 \$10 \$10 \$0ffice & Office & Office & Office Technical RL0301 \$2,816 \$1,886 \$1,886 \$1,887 \$1,718 \$1,804 \$1,804 \$1,807 \$1,435 \$1,506 \$1,582 \$1,661 \$1 \$1 \$1 \$0ffice & Office & Office Technical RL0301 \$1,485 \$1,367 \$1,435 \$1,506 \$1,582 \$1,661 \$1 \$1 \$1 \$0ffice & Office & Office Technical RL0301 \$1,485 \$1,367 \$1,435 \$1,506 \$1,582 \$1,661 \$1 \$1 \$1 \$0ffice & Office & Office Technical RL0301 \$1,485 \$1,506 \$1,582 \$1,506 \$1,582 \$1 \$1 \$1 \$0ffice & Office & Office Technical RL0301 \$1,485 \$1,506 \$1,582 \$1,506 \$1,582 \$1 \$1 \$1 \$1 \$0ffice & Office & Office Technical RL0301 \$1,485 \$1,506 \$1,582 \$1,506 \$1,582 \$1 \$1 \$1 \$1 \$0ffice & Office & Office Technical RL0301 \$1,485 \$1,506 \$1,582 \$1,506 \$1,582 \$1 \$1 \$1 \$1 \$0ffice & Office & Offic	RB6002	Administrative Assistant II	\$2,293	\$2,407	\$2,527	\$2,654		1		1	· -
- RS3001 Senior Social Worker \$1,913 \$2,009 \$2,110 \$2,215 \$2,326 2 2 2 ParaProfessional & Tech RS3000 Social Worker \$1,653 \$1,735 \$1,822 \$1,913 \$2,009	RS3403	Social Worker III		\$2,282	\$2,395			1		1	ParaProfessional & Tech
RS3000 Social Worker \$1,653 \$1,735 \$1,822 \$1,913 \$2,009 ParaProfessional & Tech RL3030 Public Defender Investigator Assistant \$1,886 \$1,980 \$2,079 \$2,183 \$2,293 4 * 4 4 Safety Invstgtv & Custdl RO3012 Accounting Technician II \$1,876 \$1,970 \$2,070 \$2,173 \$2,282 1 1 0 Office & Office Technical RL0303 Senior Legal Technician I \$1,570 \$1,686 \$1,980 \$2,079 1 1 1 Supervisors Unit - RL0302 Legal Technician II \$1,567 \$1,645 \$1,727 \$1,813 \$1,904 10 10 0 Office & Office & Office & Office Technical - RL0301 Legal Technician I \$1,485 \$1,559 \$1,637 \$1,718 \$1,804	- RS3001	Senior Social Worker	\$1,913	\$2,009	\$2,110	\$2,215		2	2	2	ParaProfessional & Tech
RL3030 Public Defender Investigator Assistant	- RS3000	Social Worker		\$1,735	\$1,822		· ·				ParaProfessional & Tech
RO3012 Accounting Technician II \$1,876 \$1,970 \$2,070 \$2,173 \$2,282 1 1 Office & Office Technical RL0303 RL0303 Senior Legal Technician \$1,710 \$1,796 \$1,886 \$1,980 \$2,079 1 1 1 Supervisors Unit RL0301 Legal Technician II \$1,567 \$1,645 \$1,727 \$1,813 \$1,904 10 10 10 Office & Office Technical RL0301 Legal Technician I \$1,485 \$1,559 \$1,637 \$1,718 \$1,804 Technician II 1 Office & Office Technical RO6110 Senior Office Assistant \$1,367 \$1,435 \$1,506 \$1,582 \$1,661 1 1 1 Office & Office & Office Technical RO6105 Office Assistant \$1,302 \$1,367 \$1,435 \$1,506 \$1,582 1 1 1 Office & Office & Office Technical REVEAU Technical Assistant \$1,302 \$1,367 \$1,435 \$1,506 \$1,582 1 1 1 Office & Office & Office Technical REVEAU Technical Assistant	RL3030	Public Defender Investigator Assistant	\$1,886	\$1,980	\$2,079				4	* 4	Safety Invstgtv & Custdl
RL0303 Senior Legal Technician \$1,710 \$1,796 \$1,886 \$1,980 \$2,079 1 1 1 Supervisors Unit - RL0302 Legal Technician II \$1,567 \$1,645 \$1,727 \$1,813 \$1,904 10 10 0ffice & Office & Office Technical - RL0301 Legal Technician I \$1,485 \$1,559 \$1,637 \$1,718 \$1,804 0ffice & Office & Off	RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070			1	1	1	
- RL0302 Legal Technician II \$1,567 \$1,645 \$1,727 \$1,813 \$1,904 10 10 10 Office & Office Technical - RL0301 Legal Technician I \$1,485 \$1,559 \$1,637 \$1,718 \$1,804	RL0303	-						1	1	1	Supervisors Unit
- RL0301 Legal Technician I \$1,485 \$1,559 \$1,637 \$1,718 \$1,804	- RL0302	-	\$1,567	\$1,645				10	10	10	
- RO6110 Senior Office Assistant \$1,367 \$1,435 \$1,506 \$1,582 \$1,661 1 1 1 Office & Office Technical - RO6105 Office Assistant \$1,302 \$1,367 \$1,435 \$1,506 \$1,582 1 1 1 Office & Office & Office Technical - RO6105 Office Assistant \$1,302 \$1,367 \$1,435 \$1,506 \$1,582 1 1 1 Office & Office & Office Technical - RO6105 Office Assistant \$1,302 \$1,367 \$1,435 \$1,506 \$1,582 1 1 1 1 Office & Office & Office Technical - RO6105 Office Assistant \$1,302 \$1,367 \$1,435 \$1,506 \$1,582 1 1 1 1 Office & Office Technical - RO6105 Office Assistant \$1,302 \$1,302 \$1,435 \$1,506 \$1,582 1 1 1 1 1 Office & Office Technical - RO6105 Office Assistant \$1,302 \$1,302 \$1,435 \$1,506 \$1,582 1 1 1 1 1 Office & Office & Office Technical - RO6105 Office Assistant \$1,302 \$1,435 \$1,435 \$1,506 \$1,582 1 1 1 1 1 Office & Office & Office Technical - RO6105 Office Assistant \$1,302 \$1,435 \$1,435 \$1,506 \$1,582 1 1 1 1 1 Office & Office & Office Technical - RO6105 Office Assistant \$1,302 \$1,435 \$1,435 \$1,506 \$1,582 1 1 1 1 1 Office & Office & Office Technical - RO6105 Office Assistant \$1,302 \$1,435 \$1,435 \$1,506 \$1,582 1 1 1 1 1 Office & Office & Office Technical - RO6105 Office Assistant \$1,302 \$1,435 \$1,435 \$1,506 \$1,582 1 1 1 1 1 1 Office & Office & Office Technical - RO6105 Office Assistant \$1,435 \$1,435 \$1,435 \$1,582 1 1 1 1 1 1 1	- RL0301	Legal Technician I	\$1,485	\$1,559	\$1,637						Office & Office Technical
- RO6105 Office Assistant \$1,302 \$1,367 \$1,435 \$1,506 \$1,582 1 1 1 1 Office & Office Technical ALLOCATED TOTAL 81 85 * 85 * 1.	- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506			1	1	1	Office & Office Technical
ALLOCATED TOTAL 81 85 * 85 * Temporary (FTE) 0.8 1.5 * 1.5 * 1.5 * POSITION TOTAL 81.8 86.5 * 86.5 * 86.5 * Budget Unit 2021200000 Pretrial Services RP2004 Probation Unit Supervisor \$2,720 \$2,855 \$2,999 \$3,149 \$3,306 2 2 2 Probation Officers RP2003 Probation Officer III \$2,316 \$2,432 \$2,553 \$2,681 \$2,814 2 2 2 Probation Officers	- RO6105	Office Assistant	· · · · · ·	-				1		1	
Temporary (FTE) 0.8 1.5 * 1.5 *				. ,	• •			81		* 85 *	
POSITION TOTAL 81.8 86.5 * 86.5 * Budget Unit 2021200000 Pretrial Services RP2004 Probation Unit Supervisor \$2,720 \$2,855 \$2,999 \$3,149 \$3,306 2 2 2 Probation Officers RP2003 Probation Officer III \$2,316 \$2,432 \$2,553 \$2,681 \$2,814 2 2 2 Probation Officers											,
RP2004 Probation Unit Supervisor \$2,720 \$2,855 \$2,999 \$3,149 \$3,306 2 2 2 2 Probation Officers RP2003 Probation Officer III \$2,316 \$2,432 \$2,553 \$2,681 \$2,814 2 2 2 2 Probation Officers						-					
RP2004 Probation Unit Supervisor \$2,720 \$2,855 \$2,999 \$3,149 \$3,306 2 2 2 Probation Officers RP2003 Probation Officer III \$2,316 \$2,432 \$2,553 \$2,681 \$2,814 2 2 2 Probation Officers	Budget Uni	it 2021200000 Pretrial Services									
RP2003 Probation Officer III \$2,316 \$2,432 \$2,553 \$2,681 \$2,814 2 2 2 Probation Officers	_		\$2,720	\$2,855	\$2 999	\$3.149	\$3.306	2	2	2	Probation Officers
		•					-				
NEXUZ FRUNCION CINCENT	- RP2002	Probation Officer II	\$2,100	\$2,206	\$2,335	\$2,432	\$2,553	1	1	1	Probation Officers

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
- RP2001	Probation Officer I	\$1,832	\$1,923	\$2,020	\$2,121	\$2,227				Probation Officers
RL0510	Pretrial Senior Program Specialist	\$2,029	\$2,130	\$2,238	\$2,349	\$2,466	6	6	. 6	Safety Invstgtv & Custdl
RL0505	Pretrial Program Specialist	\$1,886	\$1,980	\$2,079	\$2,183	\$2,293	12	12	12	Safety Invstgtv & Custdl
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	1	1	1	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,502	\$1,582	•	-	-	Office & Office Technical
1100205	omee /issistant	41,50 L	Ψ1,507	Ψ1, -105	ALLOCAT		24	24	24	Office & Office recommodi
						ON TOTAL	24	24	24	
					1 031110	DIVIOIAL	24	24	24	
Budget Un	it 2021201000 Alcohol-Drug Alternative F	rogram								
RS1023	Substance Abuse Program Supervisor	\$1,858	\$1,951	\$2,049	\$2,152	\$2,259	1	1	1	Supervisors Unit
- RS1022	Substance Abuse Counselor II	\$1,735	\$1,822	\$1,913	\$2,009	\$2,110	2	2	2	ParaProfessional & Tech
- RS1021	Substance Abuse Counselor I	\$1,422	\$1,492	\$1,567	\$1,645	\$1,727				ParaProfessional & Tech
- RS1000	Substance Abuse Worker	\$1,258	\$1,321	\$1,387	\$1,457	\$1,530				ParaProfessional & Tech
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661				Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	1	1	1	Office & Office Technical
					ALLOCAT	ED TOTAL	4	4	4	
					POSITIO	ON TOTAL	4	4	4	
										•
-	it 2021602000 Sheriff - Boating Safety									
RP1010	Sergeant	\$3,013	\$3,164	\$3,322	\$3,489	\$3,663	1	. 1	1	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	\$2,666	\$2,799	\$2,940	\$3,087	\$3,242	6	6	. 6	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Academy Certified	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee	\$2,173	\$2,282	\$2,395	\$2,515	\$2,641				Safety Invstgtv & Custdl
					ALLOCAT	ED TOTAL	7	7	7	
					POSITIO	ON TOTAL	7	7	7	
Budget Un	it 2021609000 Sheriff - CAL MMET									
RP1030	Sheriff 's Captain	\$4,346	\$4,562	\$4,790	\$5,030	\$5,282	1	1	1	Sheriffs Mngmnt
- RP1003	Deputy Sheriff II	\$2,666	\$2,799	\$2,940	\$3,087	\$3,242	1	1	1	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Academy Certified	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940	-	-	-	Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee	\$2,173	\$2,282	\$2,395	\$2,515	\$2,641				Safety Invstgtv & Custdl
3		, -,-,	+- , -3-	, -, -	ALLOCAT		2	2	2	, 3

	·									
JOB CODE	DOCITION TITLE				JUNE 30, 2		ALLOCATED	REQUESTED	2017-2018	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
		•			POSITIO	ON TOTAL	2	2	2	
Budget Uni	t 2021613000 Sheriff-Hi Tech Crimes Task	Force)							
- RP1003	Deputy Sheriff II	\$2,666	\$2,799	\$2,940	\$3,087	\$3,242	1	1	1	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Academy Certified	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940		**		Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee	\$2,173	\$2,282	\$2,395	\$2,515	\$2,641				Safety Invstgtv & Custdl
					ALLOCATI	ED TOTAL	1	1	1	
					POSITIO	ON TOTAL	1	1	1	
Budget Uni	t 2021614000 Sheriff-Rural Crime Task Fo	rce								
- RP1003	Deputy Sheriff II	\$2,666	\$2,799	\$2,940	\$3,087	\$3,242	2	2	2	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Academy Certified	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee	\$2,173	\$2,282	\$2,395	\$2,515	\$2,641	*			Safety Invstgtv & Custdl
	•				ALLOCATI	ED TOTAL	2	2	2	
					POSITIO	ON TOTAL	2	2	2	
Budget Uni	t 2021615000 Sheriff-Mountain House								.*	
- RP1003	Deputy Sheriff II	\$2,666	\$2,799	\$2,940	\$3,087	\$3,242	5	. 5	5	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Academy Certified	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940	1	1	1	Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee	\$2,173	\$2,282	\$2,395	\$2,515	\$2,641				Safety Invstgtv & Custdl
					ALLOCATI	ED TOTAL	6	6	6	*
					POSITIO	ON TOTAL	6	6	. 6	
Rudget I Ini	it 2021619000 Sheriff-Animal Control									
- RP0315	Sheriff's Animal Services Officer II	\$1,637	\$1,718	\$1,804	\$1,894	\$1,990	3	3	3	Safety Invstgtv & Custdl
- RP0310	Sheriff's Animal Services Officer I	\$1,559	\$1,718	\$1,804	\$1,894	\$1,894	5 5	5	5	Safety Invstgtv & Custdl
- RO6110	Senior Office Assistant	\$1,359	\$1,637	\$1,716	\$1,804	\$1,661	5 1	1	1	Office & Office Technical
- RO6110	Office Assistant	\$1,307	\$1,455	\$1,306	\$1,582	\$1,582	1	1	1	Office & Office Technical
~ VO0103	Office Assistant	91,5UZ	71,307	Э 1,433	ALLOCATI		9	9	9	Office & Office reclinical
						ON TOTAL	9	9	9	
					PUSHIC	JN IUIAL	9	9	9	

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
Budget Un	it 2021620000 Sheriff - Patrol									•
RP1030	Sheriff 's Captain	\$4,346	\$4,562	\$4,790	\$5,030	\$5,282	1	1	1	Sheriffs Mngmnt
RP1020	Lieutenant	\$3,645	\$3,827	\$4,019	\$4,220	\$4,431	6	7 *	_	Sheriffs Mngmnt
RP1010	Sergeant	\$3,013	\$3,164	\$3,322	\$3,489	\$3,663	15	15	15	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	\$2,666	\$2,799	\$2,940	\$3,087	\$3,242	89	96 *		Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Academy Certified	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940	11	11	11	Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee	\$2,173	\$2,282	\$2,395	\$2,515	\$2,641	31	31	31	Safety Invstgtv & Custdl
RP4002	Civilian Crime Prevention Coordinator	\$2,430	\$2,552	\$2,679	\$2,813	\$2,954	. 1	2 '	* 2 *	ParaProfessional & Tech
RP4001	Crime Analyst	\$2,293	\$2,407	\$2,527	\$2,654	\$2,786	2	2	2	ParaProfessional & Tech
RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	1	1	1	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582			•	Office & Office Technical
					ALLOCAT		158	167 '	* 167 *	
	•					rary (FTE)	3.5	3.5	3.5	
•						ON TOTAL	161.5	170.5 '	* 170.5 *	
Dd+11	th 2024 C22000 Chariff Communications									
-	it 2021622000 Sheriff - Communications	ć2 4 7 1	Ć2 C4E	ć2 02 7	Ć4 010	ć4 220		4	1	Middle Management
RP0105 RP0104	Communications Dispatch Manager	\$3,471	\$3,645	\$3,827	\$4,019	\$4,220	1	1	. 1	Supervisors Unit
	Communications Dispatcher IV	\$2,590	\$2,719	\$2,854	\$2,998	\$3,148	6	6	6	Office & Office Technical
RP0103	Communications Dispatcher III	\$2,162	\$2,270	\$2,384	\$2,503	\$2,628	6 ~	. 6	6	Office & Office Technical
- RP0102	Communications Dispatcher II	\$1,980	\$2,079	\$2,183	\$2,293	\$2,407	17	17	17	Office & Office Technical
- RP0101	Communications Dispatcher I	\$1,686	\$1,770	\$1,858	\$1,951	\$2,049	8	8	8	Office & Office Technical
RO4800	Radio Communications Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	3	3	3	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661		4	1	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	1	1	1	Office & Office reclinical
•			•		ALLOCAT		42	42	42	
					POSITIO	ON TOTAL	42	42	42	
Budget Un	it 2021626000 Sheriff - Detectives									
RP1030	Sheriff 's Captain	\$4,346	\$4,562	\$4,790	\$5,030	\$5,282	1	1	1	Sheriffs Mngmnt
RP1020	Lieutenant	\$3,645	\$3,827	\$4,019	\$4,220	\$4,431	2	2	2	Sheriffs Mngmnt
RP1010	Sergeant	. \$3,013	\$3,164	\$3,322	\$3,489	\$3,663	6	6	6	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	\$2,666	\$2,799	\$2,940	\$3,087	\$3,242	26	26	26	Sheriffs Non-Mngmnt

	JOB	POSITION TITLE	BIW STEP 1	EEKLY SAL STEP 2	ARY AS OF STEP 3	JUNE 30, 2 STEP 4	2018 STEP 5	ALLOCATED JUNE 2017	REQUESTED 2017-2018	RECOMMENDED 2017-2018	REPRESENTATION UNIT
_	RP1002	Deputy Sheriff I-Academy Certified	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
-	RP1001	Deputy Sheriff I	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
-	RP1000	Deputy Sheriff Trainee	\$2,173	\$2,282	\$2,395	\$2,515	\$2,641				Safety Invstgtv & Custdl
	RP4013	Evidence Technician III	\$2,282	\$2,395	\$2,515	\$2,641	\$2,773	1	1	1	Safety Invstgtv & Custdl
-	RP4012	Evidence Technician II	\$1,970	\$2,070	\$2,173	\$2,282	\$2,395	6	6	6	Safety Invstgtv & Custdl
-	RP4011	Evidence Technician I	\$1,761	\$1,849	\$1,942	\$2,039	\$2,142	7	7	7	Safety Invstgtv & Custdl
	RP4000	Evidence Custodian	\$1,552	\$1,630	\$1,710	\$1,796	\$1,886	2		* *	Safety Invstgtv & Custdl
-	RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	3	3	3	Office & Office Technical
-	RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582				Office & Office Technical
							ED TOTAL	54	52	* 52 *	,
		·				POSITIO	ON TOTAL	54	. 52	* 52 *	
	Rudget IIni	t 2021627000 Sheriff - Auto Theft Progr	am								
_	RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	1.	1	1.	Office & Office Technical
_	RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,502	\$1,582	. 1	*	, 1	Office & Office Technical
	1100105	Office Assistant	·	Ψ1,507	Ψ1, 1 33		ED TOTAL	1	1	1	Office & Office reclinical
		•					rary (FTE)	0.5	0.5	0.5	
•							ON TOTAL	1.5	1.5	1.5	
	_	t 2021628000 Sheriff - Records		_			_				
	RM1000	Sheriff Records Manager	\$3,117	\$3,273	\$3,437	\$3,609	\$3,790	. 1	1	1	Middle Management
	RO1500	Senior Administrative Supervisor	\$1,761	\$1,849	\$1,942	\$2,039	\$2,142	1	. 1	1	Supervisors Unit
	RO1000	Office Supervisor	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	7	7	. 7	Supervisors Unit
	RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	19	19	19	Office & Office Technical
-	RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	6	8	* 8*	Office & Office Technical
-	RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	4	4	4	Office & Office Technical
	*			•		ALLOCAT	ED TOTAL	38	40	* 40 *	
						Tempo	rary (FTE)	2	2	2	
						POSITIO	ON TOTAL	40	42	* 42 *	
	Budget Uni	t 2021635000 Sheriff - Civil									
	RP1010	Sergeant	\$3,013	\$3,164	\$3,322	\$3,489	\$3,663	1	1	1	Sheriffs Sergeants
· -	RP1003	Deputy Sheriff II	\$2,666	\$2,799	\$2,940	\$3,087	\$3,242	3	3.	3	Sheriffs Non-Mngmnt
-	RP1002	Deputy Sheriff I-Academy Certified	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt

	JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
	CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
-	RP1001	Deputy Sheriff I	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
	RP1000	Deputy Sheriff Trainee	\$2,173	\$2,282	\$2,395	\$2,515	\$2,641				Safety Invstgtv & Custdl
	RI1101	Dept Information Systems Analyst I	\$2,395	\$2,515	\$2,641	\$2,773	\$2,911	1	1	1	Professional
	RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1	, 1	Office & Office Technical
	RO1000	Office Supervisor	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Supervisors Unit
	RL3050	Civil Process Server	\$1,428	\$1,499	\$1,574	\$1,653	\$1,735	2	2	2	Safety Invstgtv & Custdl
-	RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	3	3	· 3	Office & Office Technical
-	RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	3	3	3	Office & Office Technical
		·				ALLOCAT	ED TOTAL	15	15	15	
						Tempo	rary (FTE)	0.8	0.8	0.8	
	•					POSITIO	ON TOTAL	15.8	15.8	15.8	
	Budget Uni	t 2021640000 Sheriff - Coroner-Morgue									
	RP1010	Sergeant	\$3,013	\$3,164	\$3,322	\$3,489	\$3,663	1	1	1	Sheriffs Sergeants
-	RP1003	Deputy Sheriff II	\$2,666	\$2,799	\$2,940	\$3,087	\$3,242	3	3	3	Sheriffs Non-Mngmnt
	RP1002	Deputy Sheriff I-Academy Certified	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
-	RP1001	Deputy Sheriff I	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
_	RP1000	Deputy Sheriff Trainee	\$2,173	\$2,282	\$2,395	\$2,515	\$2,641				Safety Invstgtv & Custdl
	RH4930	Medical Technician	\$1,653	\$1,735	\$1,822	\$1,913	\$2,009	. 3	3	3	ParaProfessional & Tech
_	RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	2	2	2	Office & Office Technical
-	RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582		1	* 1 *	Office & Office Technical
		`				ALLOCAT		9	10	* 10 *	4
							ON TOTAL	9	10		
	Rudget IIni	t 2021645000 Sheriff-Admin-Support Ser	vices								
	OP1590	Sheriff Coroner Public Administrator		_	_	_	\$7,917	1	1	. 1	Exempt
	EP2580	Undersheriff	\$5,358	\$5,626	\$5,908	\$6,203	\$6,514	1	1	1	Senior Management
	EP2590	Assistant Sheriff-Coroner	\$5,006	\$5,256	\$5,518	\$5,794	\$6,084	2	2	2	Senior Management
	RP1030	Sheriff 's Captain	\$4,346	\$4,562	\$4,790	\$5,030	\$5,282	1	1	. 1	Sheriffs Mngmnt
	RM1010	Sheriff Director of Admin Services	\$3,999	\$4,199	\$4,409	\$4,630	\$4,861	, 1	1	1	Confidential
	RP1020	Lieutenant	\$3,645	\$3,827	\$4,019	\$4,220	\$4,431	1	1	1	Sheriffs Mngmnt
	RB6401	Sheriff Administrative Analyst	\$3,454	\$3,627	\$3,809	\$3,999	\$4,199	1	1	1	Middle Management
	RP1010	Sergeant	\$3,013	\$3,164	\$3,322	\$3,489	\$3,663	4	5		Sheriffs Sergeants
-	RP1003	Deputy Sheriff II	\$2,666	\$2,799	\$2,940	\$3,087	\$3,242	3	4	* 4 *	-

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COUNTY OF SAN JOAQUIN

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JOB	·			ARY AS OF			ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
- RP1002	Deputy Sheriff I-Academy Certified	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee	\$2,173	\$2,282	\$2,395	\$2,515	\$2,641				Safety Invstgtv & Custdl
RP3002	Correctional Sergeant	\$2,527	\$2,654	\$2,786	\$2,926	\$3,072	1	1	1	Correctional Officers
RB5500	Departmental Personnel Analyst	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	1	1	1	Confidential
RB6512	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	. 1	1	1	ParaProfessional & Tech
RP0120	Background Investigator	\$2,314	\$2,430	\$2,552	\$2,679	\$2,813	. 2	2	2	Safety Invstgtv & Custdl
- RP3001	Correctional Officer	\$2,039	\$2,142	\$2,248	\$2,361	\$2,478	4	4	4	Correctional Officers
- RP3000	Correctional Officer Trainee	\$2,039	\$2,142	\$2,248	\$2,361	\$2,478	•			Correctional Officers
RB6001	Administrative Assistant I	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430	1	1	1	ParaProfessional & Tech
RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1	1	Office & Office Technical
RO2060	Executive Secretary	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	. 1	1	Office & Office Technical
RP4000	Evidence Custodian	\$1,552	\$1,630	\$1,710	\$1,796	\$1,886		,2	* 2 *	Safety Invstgtv & Custdl
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	. 2	2	2	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582				Office & Office Technical
					ALLOCAT	ED TOTAL	29	33	* 33 *	
					Tempo	rary (FTE)	10.9	10.9	10.9	
				*	POSITIO	ON TOTAL	39.9	43.9	* 43.9 *	
Budget Un	it 2021649000 Sheriff-Information Syster	ns								
RI1011	Dept Information Systems Manager	\$3,754	\$3,942	\$4,138	\$4,346	\$4,562	1	1	1	Middle Management
RI1104	Dept Information Systems Analyst IV	\$3,663	\$3,846	\$4,039	\$4,241	\$4,453		1	1	Professional
RI1103	Dept Information Systems Analyst III	\$3,355	\$3,523	\$3,699	\$3,885	\$4,079		1	1	Professional
- RI1202	Dept Applications Analyst II	\$2,940	\$3,087	\$3,242	\$3,404	\$3,574		1	1	Professional
- RI1201	Dept Applications Analyst I	\$2,395	\$2,515	\$2,641	\$2,773	\$2,911		_		Professional
		+,	+-,	¥-,- ·-		ED TOTAL		4	4	
						ON TOTAL		4	4	
•							•	•		,
Budget Ur	it 2021650000 Sheriff-Lathrop Police Con	tract				,	•	•	•	•
RP1030	Sheriff 's Captain	\$4,346	\$4,562	\$4,790	\$5,030	\$5,282		1	1	Sheriffs Mngmnt
RP1020	Lieutenant	\$3,645	\$3,827	\$4,019	\$4,220	\$4,431	1	1	1	Sheriffs Mngmnt
RP1010	Sergeant	\$3,013	\$3,164	\$3,322	\$3,489	\$3,663		3	3	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	\$2,666	\$2,799	\$2,940	\$3,087	\$3,242	,22	22	- 22	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Academy Certified	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940	-			Sheriffs Non-Mngmnt

POSITION BUDGET DETAIL FISCAL YEAR 2017-2018

	JOB .		BIW	FEKLY SAL	ARY AS OF	JUNE 30, 2	018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
	CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
_	RP1001	Deputy Sheriff I	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940	•			Sheriffs Non-Mngmnt
_	RP1000	Deputy Sheriff Trainee	\$2,173	\$2,282	\$2,395	\$2,515	\$2,641				Safety Invstgtv & Custdl
		• •		. ,	. ,	ALLOCAT		27	27	27	
						POSITIO	ON TOTAL	27	27	27	
	Dudget Hei	t 2021655000 Sheriff-Patrol-SLESF-AB109							٠		
	RP1003	Deputy Sheriff II	\$2,666	\$2,799	\$2,940	\$3,087	\$3,242	1	1	. 1	Sheriffs Non-Mngmnt
	RP1003	Deputy Sheriff I-Academy Certified	\$2,418	\$2,733	\$2,540	\$2,799	\$2,940		_	•	Sheriffs Non-Mngmnt
	RP1002	Deputy Sheriff I	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940	-			Sheriffs Non-Mngmnt
	RP1001	Deputy Sheriff Trainee	\$2,173	\$2,282	\$2,395	\$2,733	\$2,641				Safety Invstgtv & Custdl
_	W 1000	Deputy Sheriit Trainee	72,173	72,202	42,333	ALLOCAT		1	1	1	Surcey missign or custom
							ON TOTAL	1	1	1	
				*					•		
	Budget Unit	t 2021657000 Sheriff-Custody-SLESF-AB1	09								•
-	RP3001	Correctional Officer	\$2,039	\$2,142	\$2,248	\$2,361	\$2,478	1	1	1	Correctional Officers
_	RP3000	Correctional Officer Trainee	\$2,039	\$2,142	\$2,248	\$2,361	\$2,478				Correctional Officers
	•					ALLOCAT	ED TOTAL	1	1	1	
		•				POSITIO	ON TOTAL	1	1	1	
	Budget Hei	t 2021658000 Sheriff - Court Services									
	RP1030	Sheriff 's Captain	\$4,346	\$4,562	\$4,790	\$5,030	\$5,282	1	1	1	Sheriffs Mngmnt
	RP1030	Lieutenant	\$3,645	\$3,827	\$4,019	\$4,220	\$4,431	1	1	1	Sheriffs Mngmnt
	RP1010	Sergeant	\$3,043	\$3,027	\$3,322	\$3,489	\$3,663	5	5	5	Sheriffs Sergeants
_	RP1010	Deputy Sheriff II	\$2,666	\$2,799	\$2,940	\$3,485	\$3,242	39	39	39	Sheriffs Non-Mngmnt
	RP1003	Deputy Sheriff I-Academy Certified	\$2,418	\$2,739	\$2,666	\$2,799	\$2,940	33		33	Sheriffs Non-Mingmint
	RP1001	Deputy Sheriff I	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940		•		Sheriffs Non-Mngmnt
	RP1001	Deputy Sheriff Trainee	\$2,413	\$2,282	\$2,395	\$2,735	\$2,641				Safety Invstgtv & Custdi
	- RP3001	Correctional Officer	\$2,039	\$2,282	\$2,248	\$2,361	\$2,478	4	4	4	Correctional Officers
	· RP3000	Correctional Officer Trainee	\$2,039	\$2,142	\$2,248	\$2,361	\$2,478		•	•	Correctional Officers
-	111 3000	correctional officer frames	42,033	72,172	Y2,270		ED TOTAL	50	50	50	
							rary (FTE)	6	7.5		
						-	ON TOTAL	56	57.5		
						. 05///	J., 101AL	30	37.3		

Budget Unit 2022600000 Sheriff - Custody

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COUNTY OF SAN JOAQUIN

	JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
	CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
	EP2590	Assistant Sheriff-Coroner	\$5,006	\$5,256	\$5,518	\$5,794	\$6,084	* %	1 *	1 *	Senior Management
	RP3010	Correctional Captain	\$3,942	\$4,138	\$4,346	\$4,562	\$4,790	1	1	1	Middle Management
	RM1020	Central Services Administrator	\$3,404	\$3,574	\$3,754	\$3,942	\$4,138	1	1	1	Middle Management
	RP3003	Correctional Lieutenant	\$3,306-	\$3,471	\$3,645	\$3,827	\$4,019	6	6	6	Middle Management
	RM0226	Management Analyst III	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	1	1	1	Middle Management
	RP1010	Sergeant	\$3,013	\$3,164	\$3,322	\$3,489	\$3,663	1	2 *	2 *	Sheriffs Sergeants
	RP0701	Inmate Programs & Services Director	\$2,826	\$2,968	\$3,117	\$3,273	\$3,437	1	1	. 1	Middle Management
	RP1003	Deputy Sheriff II	\$2,666	\$2,799	\$2,940	\$3,087	\$3,242	25	25	25	Sheriffs Non-Mngmnt
-	RP1002	Deputy Sheriff I-Academy Certified	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
-	RP1001	Deputy Sheriff I	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
-	RP1000	Deputy Sheriff Trainee	\$2,173	\$2,282	\$2,395	\$2,515	\$2,641				Safety Invstgtv & Custdl
	RP3002	Correctional Sergeant	\$2,527	\$2,654	\$2,786	\$2,926	\$3,072	. 16	16	16	Correctional Officers
	RM1025	Central Services Manager	\$2,527	\$2,654	\$2,786	\$2,926	\$3,072	1	1	1	Middle Management
-	RP3001	Correctional Officer	\$2,039	\$2,142	\$2,248	\$2,361	\$2,478	209	209	209	Correctional Officers
-	RP3000	Correctional Officer Trainee	\$2,039	\$2,142	\$2,248	\$2,361	\$2,478	9	9	9	Correctional Officers
	RP0700	Inmate Case Worker	\$1,990	\$2,090	\$2,194	\$2,303	\$2,418	1	1	1	Safety Invstgtv & Custdl
	RP0750	Jail Librarian	\$1,744	\$1,830	\$1,922	\$2,019	\$2,120	1	1	1	ParaProfessional & Tech
	RP0705	Custody Recreation Supervisor	\$1,686	\$1,770	\$1,858	\$1,951	\$2,049	1	1	1	Safety Invstgtv & Custdl
	RP0723	Sheriff Inmate Labor Spec III	\$1,661	\$1,744	\$1,830	\$1,922	\$2,019	2	2	2	Safety Invstgtv & Custdl
	RC2053	Sheriff Material Specialist III	\$1,661	\$1,744	\$1,830	\$1,922	\$2,019	2	. 2	2	Safety Invstgtv & Custdi
	RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	4	4	4	Office & Office Technical
	RP0710	Custody Recreation Assistant	\$1,567	\$1,645	\$1,727	\$1,813	\$1,904	1	1	1	Safety Invstgtv & Custdl
-	RP0722	Sheriff Inmate Labor Specialist II	\$1,552	\$1,630	\$1,710	\$1,796	\$1,886	15	15	15	Safety Invstgtv & Custdl
-	RP0721	Sheriff Inmate Labor Specialist I	\$1,428	\$1,499	\$1,574	\$1,653	\$1,735				Safety Invstgtv & Custdi
-	RC2052	Sheriff Material Specialist II	\$1,552	\$1,630	\$1,710	\$1,796	\$1,886	5	5	. 5	Safety Invstgtv & Custdl
-	RC2051	Sheriff Material Specialist I	\$1,428	\$1,499	\$1,574	\$1,653	\$1,735				Safety Invstgtv & Custdl
	RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	3	3	3	Office & Office Technical
-	RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	7	7	. 7	Office & Office Technical
-	RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	. 2	. 2	2	Office & Office Technical
						ALLOCAT		315	317 °	* 317 *	
		•				Tempo	rary (FTE)	2.5	2.5	2.5	
						POSITIO	ON TOTAL	317.5	319.5 '	* 319.5 *	

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
- RP1003	Deputy Sheriff II	\$2,666	\$2,799	\$2,940	\$3,087	\$3,242	2	2	2	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Academy Certified	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee	\$2,173	\$2,282	\$2,395	\$2,515	\$2,641				Safety Invstgtv & Custdl
RP3002	Correctional Sergeant	\$2,527	\$2,654	\$2,786	\$2,926	\$3,072	. 2	2	2	Correctional Officers
- RP3001	Correctional Officer	\$2,039	\$2,142	\$2,248	\$2,361	\$2,478	16	16	16	Correctional Officers
- RP3000	Correctional Officer Trainee	\$2,039	\$2,142	\$2,248	\$2,361	\$2,478				Correctional Officers
RP0700	Inmate Case Worker	\$1,990	\$2,090	\$2,194	\$2,303	\$2,418	1	1	1	Safety Invstgtv & Custdl
RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	• 1	1	1	Office & Office Technical
RP0710	Custody Recreation Assistant	\$1,567	\$1,645	\$1,727	\$1,813	\$1,904	1	1	1	Safety Invstgtv & Custdl
- RP0722	Sheriff Inmate Labor Specialist II	\$1,552	\$1,630	\$1,710	\$1,796	\$1,886	2	. 2	2	Safety Invstgtv & Custdl
- RP0721	Sheriff Inmate Labor Specialist I	\$1,428	\$1,499	\$1,574	\$1,653	\$1,735				Safety Invstgtv & Custdl
RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	6	6	. 6	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	1	1	1	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582				Office & Office Technical
					ALLOCATI	ED TOTAL	32	32	32	
					Tempo	rary (FTE)	0.5	0.5	0.5	
					POSITIO	ON TOTAL	32.5	32.5	32.5	
Budget Uni	t 2022620000 Sheriff - Work Program									
RP1010	Sergeant	\$3,013	\$3,164	\$3,322	\$3,489	\$3,663	1		* *	Sheriffs Sergeants
RP3002	Correctional Sergeant	\$2,527	\$2,654	\$2,786	\$2,926	\$3,072		1	* 1 *	Correctional Officers
- RP1003	Deputy Sheriff II	\$2,666	\$2,799	\$2,940	\$3,087	\$3,242	1	1	1	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Academy Certified	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee	\$2,173	\$2,282	\$2,395	\$2,515	\$2,641				Safety Invstgtv & Custdl
RP0651	Work Program Specialist II	\$1,537	\$1,614	\$1,694	\$1,778	\$1,867	2	2	2	Safety Invstgtv & Custdl
RP0650	Work Program Specialist I	\$1,414	\$1,485	\$1,559	\$1,637	\$1,718	6	5	* 5 *	Safety Invstgtv & Custdl
	· ·				ALLOCATI	ED TOTAL	10	9	* 9*	0
					POSITIO	ON TOTAL	10	9	* 9*	
Budget Uni	t 2022621000 Correctional Health Service	ces								
EH2106	Deputy Director II-SJGH	\$4,039	\$4,241	\$4,453	\$4,675	\$4,910	1	1	1	Senior Management
RH4325	Pharmacy Manager	\$4,585	\$4,814	\$5,054	\$5,306	\$5,572	1	1	1	Middle Management

									•		
	JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
	CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
	RH4355	Pharmacist	\$4,241	\$4,453	\$4,675	\$4,910	\$5,154	1	1	1	Professional
	RH1161	Nurse Practitioner I-Inpatient	\$4,497	\$4,722	\$4,958	\$5,206	\$5,466	1	1	1	Registered Nurses
	RH1106	Staff Nurse V-Asst Nursing Dept Mgr	\$3,982	\$4,181	\$4,389	\$4,609	\$4,839	1	1	1	Registered Nurses
	RH1105	Staff Nurse V Clinical Nurse-Inpatient	\$3,982	\$4,181	\$4,389	\$4,609	\$4,839	5	5	5	Registered Nurses
-	RH1104	Staff Nurse IV - Inpatient	\$3,754	\$3,942	\$4,140	\$4,347	\$4,564	10	10	10	Registered Nurses
-	RH1103	Staff Nurse III - Inpatient	\$3,523	\$3,700	\$3,884	\$4,079	\$4,283	4	4	4	Registered Nurses
-	RH1102	Staff Nurse II - Inpatient	\$3,405	\$3,575	\$3,754	\$3,942	\$4,140				Registered Nurses
-	RH1101	Staff Nurse I - Inpatient	\$3,195	\$3,355	\$3,523	\$3,700	\$3,884				Registered Nurses
	RH1300	Nursing Department Manager	\$3,558	\$3,735	\$3,922	\$4,118	\$4,325	1	. 1	1	Middle Management
	RS2014	Chief Mental Health Clinician	\$3,355	\$3,523	\$3,699	\$3,885	\$4,079	1	1	1	Middle Management
-	RH1800	Registered Nurse	\$3,355	\$3,523	\$3,700	\$3,884	\$4,079				Registered Nurses
٠.	RS2012	Mental Health Clinician II	\$2,654	\$2,786	\$2,926	\$3,072	\$3,226		4	*	Professional
-	RS2011	Mental Health Clinician I	\$2,384	\$2,503	\$2,628	\$2,759	\$2,898	1	1	1	Professional
-	RH2502	Senior Psychiatric Technician	\$1,858	\$1,951	\$2,049	\$2,152	\$2,259	1	1	1	ParaProfessional & Tech
_	RH2002	Senior Licensed Vocational Nurse	\$1,813	\$1,904	\$1,999	\$2,099	\$2,205				ParaProfessional & Tech
-	RH2001	Licensed Vocational Nurse	\$1,727	\$1,813	\$1,904	\$1,999	\$2,099	11	12	* 11	ParaProfessional & Tech
-	RS2002	Mental Health Specialist II	\$1,710	\$1,796	\$1,886	\$1,980	\$2,079	3	4	* . 3 *	ParaProfessional & Tech
-	RS2001	Mental Health Specialist I	\$1,630	\$1,710	\$1,796	\$1,886	\$1,980				ParaProfessional & Tech
-	RH2501	Psychiatric Technician	\$1,710	\$1,796	\$1,886	\$1,980	\$2,079	2	2	. 2	ParaProfessional & Tech
-	RH2152	Special Procedures Technician II	\$1,686	\$1,770	\$1,858	\$1,951	\$2,049				ParaProfessional & Tech
-	RH2151	Special Procedures Technician I	\$1,606	\$1,686	\$1,770	\$1,858	\$1,951				ParaProfessional & Tech
-	RH3040	Orthopedic Technician	\$1,537	\$1,614	\$1,694	\$1,778	\$1,867				ParaProfessional & Tech
-	RH3030	Operating Room Technician I	\$1,428	\$1,499	\$1,574	\$1,653	\$1,735				ParaProfessional & Tech
-	RH3001	Nursing Assistant	\$1,246	\$1,308	\$1,374	\$1,442	\$1,514				ParaProfessional & Tech
-	RH3000	Nursing Assistant Trainee	\$1,114	\$1,170	\$1,228	\$1,289	\$1,354				ParaProfessional & Tech
	RB6001	Administrative Assistant I	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430	1	1	1	ParaProfessional & Tech
	RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1	1	Office & Office Technical
	RO4203	Medical Records Technician III	\$1,858	\$1,951	\$2,049	\$2,152	\$2,259	1	1	1	Office & Office Technical
٠ ـ	RH4453	Pharmacy Technician III	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970				ParaProfessional & Tech
-	RH4452	Pharmacy Technician II	\$1,506	\$1,582	\$1,661	\$1,744	\$1,830	. 2	2	. 2	ParaProfessional & Tech
-	RH4451	Pharmacy Technician I	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744				ParaProfessional & Tech
	RC2011	Storekeeper I	\$1,537	\$1,614	\$1,694	\$1,778	\$1,867	1	1	1	Trades Labor & Institutnl
	RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744		1	*	Office & Office Technical
-	RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	. 5	5	. 5	Office & Office Technical

JOB		BIW	FFKI V SAI	ARY AS OF	ILINE 30 2	018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
206405		44 202	44.067	Å4 40=	44 = 0.5	44 = 00				
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582			4	Office & Office Technical
RC2001	Stock Clerk II	\$1,360	\$1,428	\$1,499	\$1,574	\$1,653	1	1	1	Trades Labor & Institutni
RH3200	Outpatient Clinic Assistant	\$1,289	\$1,354	\$1,422	\$1,492	\$1,567	1	1	1	ParaProfessional & Tech
RF0300	Housekeeping Service Worker	\$1,175	\$1,234	\$1,295	\$1,360	\$1,428	. 2	2	2	Trades Labor & Institutnl
	•				ALLOCATI		59	66 '		
					-	rary (FTE)	16.8	15.8		•
					POSITIO	ON TOTAL	75.8	81.8	* 75.8	•
Budget Uni	t 2022700000 Probation - Juvenile	•		t						
RM1050	Asst Deputy Chief Probation Officer	\$3,179	\$3,338	\$3,506	\$3,681	\$3,866	1	1	1	Middle Management
RP2004	Probation Unit Supervisor	\$2,720	\$2,855	\$2,999	\$3,149	\$3,306	6	6	6	Probation Officers
RB6512	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	1	1	1	ParaProfessional & Tech
RP2003	Probation Officer III	\$2,316	\$2,432	\$2,553	\$2,681	\$2,814	12	12	12	Probation Officers
- RP2002	Probation Officer II	\$2,100	\$2,206	\$2,316	\$2,432	\$2,553	12	12	. 12	Probation Officers
- RP2001	Probation Officer I	\$1,832	\$1,923	\$2,020	\$2,121	\$2,227	5	4 '	* 4*	Probation Officers
- RS3001	Senior Social Worker	\$1,913	\$2,009	\$2,110	\$2,215	\$2,326	3	3	3	ParaProfessional & Tech
- RS3000	Social Worker	\$1,653	\$1,735	\$1,822	\$1,913	\$2,009	2	2	2	ParaProfessional & Tech
RO2000	Office Secretary	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Office & Office Technical
RO1000	Office Supervisor	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Supervisors Unit
RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	6	6	6	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	2	2	2	Office & Office Technical
	•				ALLOCAT	ED TOTAL	53	52	* 52 *	
					Tempo	rary (FTE)	5.8	6.5	* 6.5 *	
					POSITIO	ON TOTAL	58.8	58.5	* 58.5 *	,
Rudget I Ini	it 2022702000 Probation - Adult									
RM1050	Asst Deputy Chief Probation Officer	\$3,179	\$3,338	\$3,506	\$3,681	\$3,866	1	1	1	Middle Management
RP2004	Probation Unit Supervisor	\$2,720	\$2,855	\$2,999	\$3,081	\$3,306	5	5	5	Probation Officers
RP2004	Probation Officer III	\$2,720	\$2,633	\$2,553	\$2,681	\$2,814	5 7	7		Probation Officers
- RP2002	Probation Officer II	\$2,310	\$2,432	\$2,333	\$2,681	\$2,553	22	22	22	Probation Officers
- RP2002 - RP2001	Probation Officer I	\$1,832	\$1,923	\$2,020	\$2,432	\$2,333	8	8	8	Probation Officers
RO2000	Office Secretary	\$1,632	\$1,523	\$2,020	\$2,121	\$2,227	1	1	1	Office & Office Technical
RO1000	Office Supervisor	\$1,514	\$1,590	\$1,670	\$1,753		1	1		Supervisors Unit
VOTOOD	Office Supervisor	\$1,514	31, 220	31,0/ 0	\$1,/ 33	\$1,840	1	1	. 1	Supervisors Offic

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COUNTY OF SAN JOAQUIN

	JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
	CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
	RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	4	4	4	Office & Office Technical
	RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	8	. 8	8	Office & Office Technical
-	RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	5	5	5	Office & Office Technical
	•					ALLOCAT	ED TOTAL	62	62	62	
						Tempo	rary (FTE)	0.7	0	* 0 *	
						POSITIO	ON TOTAL	62.7	62	* 62 *	
	Budget Unit	t 2022702300 Probation Adult-SB678									
	RP2004	Probation Unit Supervisor	\$2,720	\$2,855	\$2,999	\$3,149	\$3,306	3	3	3	Probation Officers
-	RB6205	Business Analyst II .	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	1	. 1	1	ParaProfessional & Tech
-	RB6204	Business Analyst I	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384		•		ParaProfessional & Tech
	RP2003	Probation Officer III	\$2,316	\$2,432	\$2,553	\$2,681	\$2,814	2	2	2	Probation Officers
-	RP2002	Probation Officer II	\$2,100	\$2,206	\$2,316	\$2,432	\$2,553	7	7	7	Probation Officers
-	RP2001	Probation Officer I	\$1,832	\$1,923	\$2,020	\$2,121	\$2,227				Probation Officers
-	RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	2	2	2	Office & Office Technical
-	RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582				Office & Office Technical
						ALLOCAT	ED TOTAL	15	15	15	
						Tempo	rary (FTE)	0.7	0.7	0.7	
		•				POSITIO	ON TOTAL	15.7	15.7	15.7	
	Budget Uni	t 2022702510 Probation-LOC Comm Cor	r-AB109								
	RP2005	Deputy Chief Probation Officer	\$4,019	\$4,220	\$4,431	\$4,653	\$4,885		. 1	* . 1 *	Middle Management
	RM1050	Asst Deputy Chief Probation Officer	\$3,179	\$3,338	\$3,506	\$3,681	\$3,866	1	1	1	Middle Management
	RP2004	Probation Unit Supervisor	\$2,720	\$2,855	\$2,999	\$3,149	\$3,306	2	2	2	Probation Officers
-	RB6512	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	1	1	1	ParaProfessional & Tech
-	RB6511	Management Analyst I	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384				ParaProfessional & Tech
	RB4003	Accountant III	\$2,503	\$2,628	\$2,759	\$2,898	\$3,042	1	1	1	ParaProfessional & Tech
	RP2003	Probation Officer III	\$2,316	\$2,432	\$2,553	\$2,681	\$2,814	8	8	8	Probation Officers
-	RP2002	Probation Officer II	\$2,100	\$2,206	\$2,316	\$2,432	\$2,553	16	15	* 15 *	Probation Officers
-	RP2001	Probation Officer I	\$1,832	\$1,923	\$2,020	\$2,121	\$2,227				Probation Officers
-	RB4002	Accountant II	\$2,215	\$2,326	\$2,442	\$2,564	\$2,692			•	ParaProfessional & Tech
-	RB4001	Accountant I	\$1,886	\$1,980	\$2,079	\$2,183	\$2,293	1	1	1	ParaProfessional & Tech
	RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1	1	Office & Office Technical
	RO2000	Office Secretary	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Office & Office Technical

JOB		BIW	EEKLY SAL	ARY AS OF	JÜNE 30. 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
COD		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	1	1	1	Office & Office Technical
- RO6110	•	\$1,367	\$1,435	\$1,502	\$1,582	\$1,661	2	2	2	Office & Office Technical
- RO6105		\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	_	_	_	Office & Office Technical
***************************************		<i>+</i> 2 ,000	42,00.	72,.00	ALLOCAT	-	35	35	35	
						rary (FTE)	1.3	1.3	1.3	
						ON TOTAL	36.3	36.3	36.3	
D. Jack I	Inia 2022745000 Bunkatian Administration						•	•		
HP1400	Jnit 2022745000 Probation - Administration County Probation Officer	\$5,598	\$5,878	\$6,172	\$6,481	\$6,805	1	1	1	Executive
EL2400	Asst County Probation Officer	\$3,396	\$4,837	\$5,078	\$5,332	\$5,598	1 1	1	1	Senior Management
RP2005	Deputy Chief Probation Officer	\$4,000	\$4,220	\$4,431	\$4,653	\$4,885	1	1	1	Middle Management
RM022	•	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	1	1	1	Middle Management
RM022	•	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	1	1	1	Middle Management
RP2004	Probation Unit Supervisor	\$2,720	\$2,855	\$2,999	\$3,149	\$3,306	1	. 1	1	Probation Officers
RP2003	Probation Officer III	\$2,316	\$2,432	\$2,553	\$2,681	\$2,814	1	1	1	Probation Officers
RB4002		\$2,215	\$2,326	\$2,442	\$2,564	\$2,692	1	1	1	ParaProfessional & Tech
RO3012	A. Control of the con	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	2	2	. 2	Office & Office Technical
RO1500		\$1,761	\$1,849	\$1,942	\$2,039	\$2,142	1	1	1	Supervisors Unit
RO3011	-	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	1	Office & Office Technical
RO6120	_	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	2	2	2	Office & Office Technical
RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	1	1	. 1	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	2	. 2	. 2	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582				Office & Office Technical
					ALLOCAT	ED TOTAL	17	17	17	•
					Tempo	rary (FTE)	1.9	1.6	* 1.6 *	
					POSITIO	ON TOTAL	18.9	18.6	* 18.6 *	
Budget l	Jnit 2022785000 Probation Juvenile - Supp	ol AB109								
RP2004	• •	\$2,720	\$2,855	\$2,999	\$3,149	\$3,306	. 2	2	2	Probation Officers
RP2003	·	\$2,316	\$2,432	\$2,553	\$2,681	\$2,814	3	4	* 4 *	Probation Officers
- RP2002		\$2,100	\$2,206	\$2,316	\$2,432	\$2,553	. 7	7	7	Probation Officers
- RP2001		\$1,832	\$1,923	\$2,020	\$2,121	\$2,227		1	* 1 *	Probation Officers
- RO6110	Senior Office Assistant	\$1,367		\$1,506	\$1,582	\$1,661	1	1	1	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582				Office & Office Technical

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
					ALLOCAT	ED TOTAL	13	15	* 15 *	
					Tempo	rary (FTE)	1.3	1.3	1.3	
•					POSITIO	ON TOTAL	14.3	16.3	* 16.3 *	
Budget Uni	t 2022800000 Juvenile Detention					•				
RP2005	Deputy Chief Probation Officer	\$4,019	\$4,220	\$4,431	\$4,653	\$4,885	1	1	1	Middle Management
RM1050	Asst Depty Chief Probation Officer	\$3,179	\$3,338	\$3,506	\$3,681	\$3,866	. 2	2	2	Middle Management
RP2004	Probation Unit Supervisor	\$2,720	\$2,855	\$2,999	\$3,149	\$3,306	4	. 4	4	Probation Officers
RP2515	Juvenile Facility Supervisor	\$2,349	\$2,466	\$2,590	\$2,719	\$2,854	7	. 7	7	Safety Invstgtv & Custdl
RP2003	Probation Officer III	\$2,316	\$2,432	\$2,553	\$2,681	\$2,814	6	6	. 6	Probation Officers
- RP2002	Probation Officer II	\$2,100	\$2,206	\$2,316	\$2,432	\$2,553	7	7	7	Probation Officers
- RP2001	Probation Officer I	\$1,832	\$1,923	\$2,020	\$2,121	\$2,227				Probation Officers
RP2510	Juvenile Detention Unit Supervisor	\$2,099	\$2,205	\$2,314	\$2,430	\$2,552	24	21	* 21 *	Safety Invstgtv & Custdl
- RP2506	Juvenile Detention Officer	\$1,886	\$1,980	\$2,079	\$2,183	\$2,293	48	48	. 48	Safety Invstgtv & Custdl
- RP2505	Juvenile Detention Officer Assistant	\$1,694	\$1,778	\$1,867	\$1,961	\$2,059	21	16	* 16 *	Safety Invstgtv & Custdl
RO2000	Office Secretary	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	1	1	_ 1	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	3	3	3	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582		-		Office & Office Technical
RC2001	Stock Clerk II	\$1,360	\$1,428	\$1,499	\$1,574	\$1,653	1	1	1	Trades Labor & Institutni
RO5501	Mail Clerk	\$1,222	\$1,283	\$1,347	\$1,414	\$1,485	1	1	1	Office & Office Technical
					ALLOCAT	ED TOTAL	127	119	* 119 *	
					Tempo	rary (FTE)	7.2	5.7	* 5.7 *	
					POSITIO	ON TOTAL	134.2	124.7	* 124.7 *	•
Budget Uni	t 2023040000 Flood Control Engineering							•		
EC2165	Engineering Services Manager	\$4,138	\$4,346	\$4,562	\$4,790	\$5,030	1	1	1	Senior Management
- RE1004	Engineer IV	\$3,210	\$3,371	\$3,540	\$3,718	\$3,903	1	1	. 1	Professional
- RE1003	Engineer III	\$2,983	\$3,133	\$3,290	\$3,454	\$3,627	1	. 1	1	Professional
- RE1002	Engineer II	\$2,773	\$2,911	\$3,058	\$3,210	\$3,371				Professional
- RE1001	Engineer I	\$2,395	\$2,515	\$2,641	\$2,773	\$2,911				Professional
- RB6002	Administrative Assistant II	\$2,293	\$2,407	\$2,527	\$2,654	\$2,786	1	1	1	ParaProfessional & Tech
- RB6001	Administrative Assistant I	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430				ParaProfessional & Tech
- RB6000	Junior Administrative Assistant	\$1,813	\$1,904	\$1,999	\$2,099	\$2,205				ParaProfessional & Tech

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
					ALLOCAT	ED TOTAL	4	4	4	
						ON TOTAL		4	. 4	
Budget U	nit 2023060000 Water Resources									
EC2155	Water Resource Coordinator	\$4,138	\$4,346	\$4,562	\$4,790	\$5,030	1	1	1	Senior Management
RE1005	Engineer V	\$3,645	\$3,827	\$4,019	\$4,220	\$4,431	1		1	Middle Management
- RE1004	Engineer IV	\$3,210	\$3,371	\$3,540	\$3,718	\$3,903	1	1	1	Professional
- RE1003	Engineer III	\$2,983	\$3,133	\$3,290	\$3,454	\$3,627	•	•	•	Professional
- RE1002	Engineer II	\$2,773	\$2,911	\$3,058	\$3,210	\$3,371				Professional
- RE1001	Engineer I	\$2,395	\$2,515	\$2,641	\$2,773	\$2,911				Professional
RM0226	_	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	1	1	. 1	Middle Management
- RB6512	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	-	<u>-</u>		ParaProfessional & Tech
- RB6511	Management Analyst I	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384	2	2	. 2	ParaProfessional & Tech
RE0111	Engineering Assistant I	\$2,049	\$2,152	\$2,259	\$2,372	\$2,490	1		1	ParaProfessional & Tech
- RB6001	Administrative Assistant I	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430	_	-	-	ParaProfessional & Tech
- RB6000	Junior Administrative Assistant	\$1,813	\$1,904	\$1,999	\$2,099	\$2,205	1	1	1	ParaProfessional & Tech
		+-,	¥-,	7-,		ED TOTAL	8	. 8	8	1 4, 4, 10, 000, 01, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4,
						ON TOTAL	8	8	8	
	·								· .	
•	nit 2024100000 Flood Channel Maintenand									
RM0335		\$3,013	\$3,164	\$3,322	\$3,489	\$3,663	1	1	. 1	Middle Management
RC1000	General Foreman	\$2,407	\$2,527	\$2,654	\$2,786	\$2,926	1	1	1	Middle Management
RC1005	Equipment Operator Foreman	\$2,152	\$2,259	\$2,372	\$2,490	\$2,615	1	1	1	Trades Labor & Institutn
RE0111	Engineering Assistant I	\$2,049	\$2,152	\$2,259	\$2,372	\$2,490	1	. 1	1	ParaProfessional & Tech
RC0420	Welder	\$2,009	\$2,110	\$2,215	\$2,326	\$2,442	1	1	1	Trades Labor & Institutn
RC0652	Equipment Operator II	\$1,980	\$2,079	\$2,183	\$2,293	\$2,407	4	4	4	Trades Labor & Institutn
RC0651	Equipment Operator I	\$1,796	\$1,886	\$1,980	\$2,079	\$2,183	9	9	9	Trades Labor & Institutn
RC0572	Pest Abatement Operator II	\$1,661	\$1,744	\$1,830	\$1,922	\$2,019	1	1	1	Trades Labor & Institutn
- RC0501	Highway Maintenance Worker	\$1,645	\$1,727	\$1,813	\$1,904	\$1,999	8	8	8	Trades Labor & Institutn
- RC0500	Maintenance Worker	\$1,457	\$1,530	\$1,606	\$1,686	\$1,770				Trades Labor & Institutn
RO6700	Office Technician/Coordinator	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Office & Office Technica
					ALLOCAT	ED TOTAL	28	28	28	,
			ų		Tempo	rary (FTE)	2.1	2.1	2.1	
					POSITIO	ON TOTAL	30.1	30.1	30.1	

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COUNTY OF SAN JOAQUIN

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
Budget Uni	it 2024700000 Agricultural Commissioner									
HA1100	Agricltural Commissioner/Sealer	\$4,262	\$4,475	\$4,698	\$4,934	\$5,180	1	1	. 1	Executive
EA2200	Asst Agricultural Commissioner	\$3,338	\$3,506	\$3,681	\$3,866	\$4,059	1	1	1	Senior Management
RM0120	Deputy Agricultural Commissioner	\$2,869	\$3,013	\$3,164	\$3,322	\$3,489	4	4	4	Middle Management
RM0110	Deputy Sealer of Weights & Measures	\$2,869	\$3,013	\$3,164	\$3,322	\$3,489	1	1	1	Middle Management
RI1102	Dept Information Systems Analyst II	\$2,940	\$3,087	\$3,242	\$3,404	\$3,574	1	1	1	Professional
- RA0177	Ag Bio /Standards Inspector III	\$2,215	\$2,326	\$2,442	\$2,564	\$2,692	5	5	5	Professional
- RA0176	Ag Bio /Standards Inspector II	\$2,152	\$2,259	\$2,372	\$2,490	\$2,615	1	1	1	Professional
- RA0175	Ag Bio /Standards Inspector I	\$1,770	\$1,858	\$1,951	\$2,049	\$2,152			_	Professional
- RA0153	Senior Agricultural Biologist	\$2,152	\$2,259	\$2,372	\$2,490	\$2,615	7	. 7	7	Professional
- RA0152	Agricultural Biologist II	\$1,951	\$2,049	\$2,152	\$2,259	\$2,372	1	1	1	Professional
- RA0151	Agricultural Biologist I	\$1,770	\$1,858	\$1,951	\$2,049	\$2,152	4	4	4	Professional
RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	,	1	Office & Office Technical
RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	1	Office & Office Technical
- RA0401	Weights & Measures Inspector II	\$1,840	\$1,932	\$2,029	\$2,130	\$2,238	2	2	2	ParaProfessional & Tech
- RA0400	Weights & Measures Inspector I	\$1,753	\$1,840	\$1,932	\$2,029	\$2,130	2	2	2	ParaProfessional & Tech
RO2050	Administrative Secretary	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	1	Office & Office Technical
RA0160	Agriculture & Standards Technician	\$1,442	\$1,514	\$1,590	\$1,670	\$1,753	. 1	1	1	Trades Labor & Institutional
RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	3	3	3	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	2	2	2	Office & Office Technical
					ALLOCAT	ED TOTAL	40	40	40	•
					Tempo	rary (FTE)	14.1	14.9	* 14.9 *	
					POSITIO	ON TOTAL	54.1	54.9	* 54.9 *	
Budget Un	it 2025600000 Community Development S	Services								
HE1100	Director of Community Development	\$5,518	\$5,794	\$6,084	\$6,388	\$6,708	1	1	1	Executive
EE1105	Assistant Director-Community Dev	\$4,118	\$4,325	\$4,541	\$4,768	\$5,006	1	1	1	Senior Management
EC2150	Deputy Director Bldg Inspection	\$4,039	\$4,241	\$4,453	\$4,675	\$4,910	1	1	1	Senior Management
RI4006	Geographic Info Systems Pgm Mgr	\$3,942	\$4,138	\$4,346	\$4,562	\$4,790	1	1	1	Middle Management
RE2003	Principal Planner	\$3,885	\$4,079	\$4,283	\$4,497	\$4,722	1	1	1	Middle Management
RI1011	Dept Information Systems Manager	\$3,754	\$3,942	\$4,138	\$4,346	\$4,562	1	1	1	Middle Management
RE0305	Community Develop Counter Manager	\$3,388	\$3,558	\$3,735	\$3,922	\$4,118	1	1	1	Middle Management

	JOB	•	RIW	EEVI V CAI	ARY AS OF	HINE 20 2	0010	ALLOCATED	REQUESTED	DECOMMARNDED	DEDDECENTATION
	CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	REPRESENTATION UNIT
	B14202		ća 522	. 62.600	ć2 00E	64.070	64.000				
	Ri4203	Principal Geo Information Sys Analyst	\$3,523	\$3,699	\$3,885	\$4,079	\$4,283	1	1	1	Professional
	RE2004	Senior Planner	\$3,148	\$3,306	\$3,471	\$3,645	\$3,827	4	4	4	Middle Management
	RE1102	Senior Plan Check Engineer	\$3,013	\$3,164	\$3,322	\$3,489	\$3,663	1	1	1	Supervisors Unit
-	RI4202	Senior Geo Information Sys Analyst	\$3,087	\$3,242	\$3,404	\$3,574	\$3,754	1	1	1	Professional
-	RI4201	Assoc Geo Information Sys Analyst	\$2,515	\$2,641	\$2,773	\$2,911	\$3,058				Professional
-	RE1101	Plan Check Engineer II	\$2,813	\$2,954	\$3,102	\$3,258	\$3,421	1	. 1	1	Professional
-	RE1100	Plan Check Engineer I	\$2,361	\$2,478	\$2,602	\$2,732	\$2,869	. 1	1	1	Professional
	RI1102	Dept Information Systems Analyst II	\$2,940	\$3,087	\$3,242	\$3,404	\$3,574	1	1	1	Professional
	RP6030	Fire Services Coordinator	\$2,719	\$2,854	\$2,998	\$3,148	\$3,306	1	1	1	ParaProfessional & Tech
	RC0103	Senior Building Inspector	\$2,706	\$2,841	\$2,983	\$3,133	\$3,290	4	4	4	Supervisors Unit
-	RE2002 ·	Associate Planner	\$2,527	\$2,654	\$2,786	\$2,926	\$3,072	2	2	2	Professional
-	RE2001	Assistant Planner	\$2,079	\$2,183	\$2,293	\$2,407	\$2,527	1	1	1	Professional
	RE4003	Senior Code Enforcement Officer	\$2,454	\$2,577	\$2,706	\$2,841	\$2,983	1	1	1	Safety Invstgtv & Custdl
-	RC0102	Building Inspector II	\$2,454	\$2,577	\$2,706	\$2,841	\$2,983	4	4	4	ParaProfessional & Tech
-	RC0101	Building Inspector !	\$2,338	\$2,454	\$2,577	\$2,706	\$2,841				ParaProfessional & Tech
	RE4002	Code Enforcement Officer II	\$2,303	\$2,418	\$2,539	\$2,666	\$2,799	2	2	2	Safety Invstgtv & Custdl
	RB6002	Administrative Assistant II	\$2,293	\$2,407	\$2,527	\$2,654	\$2,786	1	1	1	ParaProfessional & Tech
-	RI4102	Geo Information Systems Specialist II	\$2,162	\$2,270	\$2,384	\$2,503	\$2,628	1	1	1	ParaProfessional & Tech
-	RI4101	Geo Information Systems Specialist I	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384				ParaProfessional & Tech
	RE0301	Development Services Senior Tech	\$1,980	\$2,079	\$2,183	\$2,293	\$2,407	2	2	2	ParaProfessional & Tech
	RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1	1	Office & Office Technical
	RE0300	Development Services Technician	\$1,796	\$1,886	\$1,980	\$2,079	\$2,183	3	3	3	ParaProfessional & Tech
	RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	1	1	1	Office & Office Technical
-	RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	3	3	3	Office & Office Technical
-	RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	1	1	1	Office & Office Technical
		*				ALLOCAT	ED TOTAL	45	45	45	
							rary (FTE)	1.8	1.2	* 1.2 *	
						-	ON TOTAL	46.8	46.2		
		a constraint of the public state of									•
	•	t 2025700000 Sheriff - Public Administrat		ća 05 :	62.400	40.050	-		_		
	RM0245	Chief Deputy Public Administrator	\$2,813	\$2,954	\$3,102	\$3,258	\$3,421	1	1	1	Middle Management
-	RM0241	Deputy Public Administrator II	\$2,110	\$2,215	\$2,326	\$2,442	\$2,564	2	2	2	ParaProfessional & Tech
	RM0240	Deputy Public Administrator I	\$1,904	\$1,999	\$2,099	\$2,205	\$2,314				ParaProfessional & Tech
	RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1	1	Office & Office Technical

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30,	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
			•		ALLOCAT	ED TOTAL	4	4	4	
	·					ON TOTAL	4	4	4	
	t 2025900000 Recorder - County Clerk	40	40.044	4	40.0	40.000	_		_	
RM0910	Recorder-County Clerk Oper Manager	\$2,515	\$2,641	\$2,773	\$2,911	\$3,058	1	1	1	Middle Management
RO4450	Recorder-County Clerk Ops Supervisor	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430	1	1	1	Supervisors Unit
RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1	1	Office & Office Technical
RO4401	Sr Recordable Documents Examiner	\$1,761	\$1,849	\$1,942	\$2,039	\$2,142	1	1	1	Supervisors Unit
RO4400	Recordable Documents Examiner	\$1,614	\$1,694	\$1,778	\$1,867	\$1,961	4	4	4	Office & Office Technical
RO1000	Office Supervisor	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Supervisors Unit
RO4405	Recordable Documents Indexer	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	6	6	6	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	. 7	7	7	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	2	2	2	Office & Office Technical
					ALLOCAT	ED TOTAL	24	24	24	
	•	:			Tempo	orary (FTE)	0	0.3	* 0.3 *	
					POSITI	ON TOTAL	24	24.3	* 24.3 *	
Budget Uni	t 2026000000 Emergency Services		·.							
EB1805	Director- Emergency Operations	\$3,273	\$3,437	\$3,609	\$3,790	\$3,979	1	1	1	Senior Management
RP0604	Senior Emergency Planner	\$2,430	\$2,552	\$2,679	\$2,813	\$2,954	1	1	1	ParaProfessional & Tech
RP0602	Emergency Planner	\$2,205	\$2,314	\$2,430	\$2,552	\$2,679	2	2	2	ParaProfessional & Tech
RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	1	1	1	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	_	-	.	Office & Office Technical
- 1100103	Office Assistant	71,502	¥1,507	71,433		ED TOTAL	6	6	6	Office & Office reclinical
	•						1.5	1.5	1.5	•
	•					orary (FTE)		7.5		
*					POSITI	ON TOTAL	7.5	7.5	7.5	
Budget Uni	it 3030101000 Public Works - Administra	ition						·		
HC1100	Director of Public Works	\$6,026	\$6,326	\$6,643	\$6,975	\$7,324	1	1	1	Executive
EC2100	Chief Deputy Director-Public Works	\$5,078	\$5,332	\$5,598	\$5,878	\$6,172	1	1	1	Senior Management
EC2101	Deputy Director-Public Works	\$4,745	\$4,982	\$5,230	\$5,492	\$5,766	2	2	2	Senior Management
EC2102	Public Works Business Administrator	\$3,809	\$3,999	\$4,199	\$4,409	\$4,630	1	1	1	Senior Management
RI1011	Dept Information Systems Manager	\$3,754	\$3,942	\$4,138	\$4,346	\$4,562	1		* *	Middle Management

JOB		RIW	EEKLY SAL	ΔRV ΔS ΩE	ILINE 20 3	0018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
RI4203	Principal Geographic Info Sys Analyst	\$3,523	\$3,699	\$3,885	\$4,079	\$4,283	1	1	1	Professional
RM0228	Management Analyst III	\$3,258	\$3,421	\$3,592	\$3,771	\$3,960		1	* 1 *	Confidential
RB3010	Accounting Manager	\$2,940	\$3,087	\$3,242	\$3,404	\$3,574	1	. 1	1	Middle Management
RI4201	Associate GIS Systems Analyst	\$2,515	\$2,641	\$2,773	\$2,911	\$3,058	1	1	1	Professional
RB4003	Accountant III	\$2,503	\$2,628	\$2,759	\$2,898	\$3,042	2	2	2	ParaProfessional & Tech
RB6002	Administrative Assistant II	\$2,293	\$2,407	\$2,527	\$2,654	\$2,786	2	. 2	2	ParaProfessional & Tech
RB4002	Accountant II	\$2,215	\$2,326	\$2,442	\$2,564	\$2,692	1	1	1	ParaProfessional & Tech
- RI4102	Geo Information Systems Spec II	\$2,162	\$2,270	\$2,384	\$2,503	\$2,628	1	. 1	1	ParaProfessional & Tech
- RI4101	Geo Information Systems Spec I	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384				ParaProfessional & Tech
- RI1302	Dept Information Sys Specialist II	\$2,059	\$2,162	\$2,270	\$2,384	\$2,503	1		* *	ParaProfessional & Tech
- RI1301	Dept Information Sys Specialist I	\$1,867	\$1,961	\$2,059	\$2,162	\$2,270				ParaProfessional & Tech
- RB6001	Administrative Assistant I	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430	` 1	1	1	ParaProfessional & Tech
- RB6000	Junior Administrative Assistant	\$1,813	\$1,904	\$1,999	\$2,099	\$2,205				ParaProfessional & Tech
RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1,	1	Office & Office Technical
RO1500	Senior Administrative Supervisor	\$1,761	\$1,849	\$1,942	\$2,039	\$2,142	1	1	. 1	Supervisors Unit
RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	2	2	2	Office & Office Technical
RI0202	Data Technician II	\$1,598	\$1,678	\$1,761	\$1,849	\$1,942	1	1	1	Office & Office Technical
RO2000	Office Secretary	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	· 1	Office & Office Technical
RO1050	Public Works Records Supervisor	\$1,457	\$1,530	\$1,606	\$1,686	\$1,770	. 1	.1	1	Office & Office Technical
RO6120	Department Payroll Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	4	4	4	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582		1	* 1 *	Office & Office Technical
					ALLOCAT	ED TOTAL	29	29	29	
					Tempo	rary (FTE)	2.3	1.5	* 1.5 *	·
					POSITION	ON TOTAL	31.3	30.5	* 30.5 *	
Budget Uni	t 3030103000 Public Works - Engineering		•							
EC2165	Engineering Services Manager	\$4,138	\$4,346	\$4,562	\$4,790	\$5,030	2	3	* 3 *	Senior Management
RE1005	Engineer V	\$3,645	\$3,827	\$4,019	\$4,220	\$4,431	2	2	2	Middle Management
RE2004	Senior Planner	\$3,148	\$3,306	\$3,471	\$3,645	\$3,827	1	1	. 1	Professional
RM0226	Management Analyst III	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	1	1	1	Middle Management
- RE1004	Engineer IV	\$3,210	\$3,371	\$3,540	\$3,718	\$3,903	6	ិ 6	6	Professional
- RE1003	Engineer III	\$2,983	\$3,133	\$3,290	\$3,454	\$3,627	2	2	2	Professional
- RE1002	Engineer II	\$2,773	\$2,911	\$3,058	\$3,210	\$3,371	5	5	5	Professional

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COUNTY OF SAN JOAQUIN

JOB		RIW	FFKLY SAL	ARY AS OF	JUNE 30, 2	018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
- RE1001	Engineer I	\$2,395	\$2,515	\$2,641	\$2,773	\$2,911	4	. 4	4	Professional
RE3001	Licensed Land Surveyor	\$2,983	\$3,133	\$3,290	\$3,454	\$3,627	1	1	1	Professional
RE0113	Engineering Assistant III	\$2,719	\$2,854	\$2,998	\$3,148	\$3,306	1	2	* 2 *	ParaProfessional & Tech
RE0112	Engineering Assistant II	\$2,430	\$2,552	\$2,679	\$2,813	\$2,954	5	5	5	ParaProfessional & Tech
RE0111	Engineering Assistant I	\$2,049	\$2,152	\$2,259	\$2,372	\$2,490	10	10	10	ParaProfessional & Tech
- RB6512	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	3	3	3	ParaProfessional & Tech
- RB6511	Management Analyst I	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384				ParaProfessional & Tech
- RE2002	Associate Planner	\$2,527	\$2,654	\$2,786	\$2,926	\$3,072	1	1	. 1	Professional
- RE2001	Assistant Planner	\$2,079	\$2,183	\$2,293	\$2,407	\$2,527				Professional
RE5002	Associate Real Property Agent	\$2,454	\$2,577	\$2,706	\$2,841	\$2,983	1	1	1	ParaProfessional & Tech
RE5001	Assistant Real Property Agent	\$2,120	\$2,226	\$2,338	\$2,454	\$2,577	1	1	1	ParaProfessional & Tech
- RB6002	Administrative Assistant II	\$2,293	\$2,407	\$2,527	\$2,654	\$2,786				ParaProfessional & Tech
- RB6001	Administrative Assistant I	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430	2	2	2	ParaProfessional & Tech
- RB6000	Junior Administrative Assistant	\$1,813	\$1,904	\$1,999	\$2,099	\$2,205	1	1	1	ParaProfessional & Tech
- RE0101	Senior Engineering Aide	\$1,840	\$1,932	\$2,029	\$2,130	\$2,238	3	. 3	3	ParaProfessional & Tech
- RE0100	Engineering Aide	\$1,552	\$1,630	\$1,710	\$1,796	\$1,886	6	6	6	ParaProfessional & Tech
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	1	1	1	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	1	1	1	Office & Office Technical
					ALLOCAT	ED TOTAL	60	62	* 62 *	
					Tempo	rary (FTE)	2.7	2.2	* 2.2 *	
					POSITIO	ON TOTAL	62.7	64.2	* 64.2 *	
Budget Uni	it 3030105000 Public Work - Road Maint	enance								
RM0330	Maintenance Superintendent	\$3,290	\$3,454	\$3,627	\$3,809	\$3,999	1	1	1	Middle Management
RB6512	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210		1	* 1 *	ParaProfessional & Tech
RC1000	General Foreman	\$2,407	\$2,527	\$2,654	\$2,786	\$2,926	5	5	5	Middle Management
RC1006	Bridge Maintenance Foreman	\$2,238	\$2,349	\$2,466	\$2,590	\$2,719	1	1	1	Trades Labor & Institutni
- RB4002	Accountant II	\$2,215	\$2,326	\$2,442	\$2,564	\$2,692	1	1	1	ParaProfessional & Tech
- RB4001	Accountant I	\$1,886	\$1,980	\$2,079	\$2,183	\$2,293				ParaProfessional & Tech
RC1005	Equipment Operator Foreman	\$2,152	\$2,259	\$2,372	\$2,490	\$2,615	4	4	4	Trades Labor & Institutnl
RC1003	Traffic Foreman	\$2,152	\$2,259	\$2,372	\$2,490	\$2,615	1	1	1	Trades Labor & Institutnl
RE0111	Engineering Assistant I	\$2,049	\$2,152	\$2,259	\$2,372	\$2,490	1	1	1	ParaProfessional & Tech
RC0507	Tree Crew Supervisor	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430	1	1	1	Trades Labor & Institutnl
- RB6001	Administrative Assistant I	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430	1	1	1	ParaProfessional & Tech

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
- RB6000	Junior Administrative Asst	\$1,813	\$1,904	\$1,999	\$2,099	\$2,205		•		ParaProfessional & Tech
RC0652	Equipment Operator II	\$1,980	\$2,079	\$2,183	\$2,293	\$2,407	8	8	8	Trades Labor & Institutni
RC0552	Traffic Striper Operator II	\$1,980	\$2,079	\$2,183	\$2,293	\$2,407	1	1	1	Trades Labor & Institutni
RC0502	Bridge Maintenance Worker	\$1,932	\$2,029	\$2,130	\$2,238	\$2,349		4	4	Trades Labor & Institutni
RC0651	Equipment Operator I	\$1,796	\$1,886	\$1,980	\$2,079	\$2,183	19	19	19	Trades Labor & Institutni
RC0551	Traffic Striper Operator I	\$1,796	\$1,886	\$1,980	\$2,079	\$2,183	2	. 2	2	Trades Labor & Institutni
RC0510	Traffic Sign Fabricator	\$1,796	\$1,886	\$1,980	\$2,079	\$2,183	1	1	1	Trades Labor & Institutni
RC0506	Tree Crew Worker	\$1,727	\$1,813	\$1,904	\$1,999	\$2,099	3	3	3	Trades Labor & Institutni
RC1503	Bridge Tender	\$1,645	\$1,727	\$1,813	\$1,904	\$1,999	. 1	1	1	Trades Labor & Institutni
- RC0501	Highway Maintenance Worker	\$1,645	\$1,727	\$1,813	\$1,904	\$1,999	22	22	22	Trades Labor & Institutni
- RC0500	Maintenance Worker	\$1,457	\$1,530	\$1,606	\$1,686	\$1,770	15	14 *		Trades Labor & Institutni
RC2011	Storekeeper I	\$1,537	\$1,614	\$1,694	\$1,778	\$1,867	1	1	1	Trades Labor & Institutni
RO5300	Radio Communication Clerk	\$1,470	\$1,544	\$1,622	\$1,702	\$1,787	. 1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	1	1	· 1	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582			*	Office & Office Technical
					ALLOCATI	ED TOTAL	95	95	95	
					Tempo	rary (FTE)	4.4	5.5 *	5.5 *	
					POSITIO	ON TOTAL	99.4	100.5 *	100.5 *	
Budget Uni	t 3030108000 Public Works-Developme	nt Services	•							
EC2165	Engineering Services Manager	\$4,138	\$4,346	\$4,562	\$4,790	\$5,030	1	1	. 1	Senior Management
- RE1004	Engineer IV	\$3,210	\$3,371	\$3,540	\$3,718	\$3,903	1	1	1	Professional
- RE1003	Engineer III	\$2,983	\$3,133	\$3,290	\$3,454	\$3,627	_	1		Professional
- RE1002	Engineer II	\$2,773	\$2,911	\$3,058	\$3,210	\$3,371				Professional
- RE1001	Engineer I	\$2,395	\$2,515	\$2,641	\$2,773	\$2,911			•	Professional Professional
RE0112	Engineering Assistant II	\$2,430	\$2,552	\$2,679	\$2,813	\$2,954	1	1	1	ParaProfessional & Tech
RE0111	Engineering Assistant I	\$2,049	\$2,152	\$2,259	\$2,372	\$2,490	1	1	1	ParaProfessional & Tech
- RE0101	Senior Engineering Aide	\$1,840	\$1,932	\$2,029	\$2,130	\$2,238	1	1	1	ParaProfessional & Tech
- RE0100	Engineering Aide	\$1,552	\$1,630	\$1,710	\$1,796	\$1,886	1	_	т.	ParaProfessional & Tech
		42,552	41,000	Ψ1,710	ALLOCATI		. 5	5	5	raiariolessional & Tech
						ON TOTAL	5	5	5	
					. 551110	AT IOIAL	3	3	3	
Budget Uni	t 3030900000 Community Infrastructure	e-Engineer Se	ervices							
RE1005	Engineer V	\$3,645	\$3,827	\$4,019	\$4,220	\$4,431	1	1	.1	Professional

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COUNTY OF SAN JOAQUIN

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JOB CODE	POSITION TITLE	STEP 1	EEKLY SAL STEP 2	ARY AS OF STEP 3	STEP 4	2018 STEP 5	JUNE 2017	REQUESTED 2017-2018	2017-2018	REPRESENTATION UNIT
·	POSITION TITLE	SIEF I	JIEP Z	JIEP 3	31EF 4	SIEPS	JOINE ZOTA	2017-2018	2017-2018	UNIT
RB6601	Engineering Program Manager	\$3,164	\$3,322	\$3,489	\$3,663	\$3,846	1	1	1	Middle Management
RM0226	Management Analyst III	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	1	1	1	Middle Management
RE0113	Engineering Assistant III	\$2,719	\$2,854	\$2,998	\$3,148	\$3,306	1	1	1	ParaProfessional & Tech
- RB6512	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	2	2 .	2	ParaProfessional & Tech
- RB6511	Management Analyst I	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384				ParaProfessional & Tech
RB6001	Administrative Assistant I	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430	1	1	1	ParaProfessional & Tech
					ALLOCAT	ED TOTAL	7	7	7	
					Tempo	rary (FTE)	0.2	0.2	0.2	
					POSITIO	ON TOTAL	7.2	7.2	7.2	4.
								•		
_	it 4040300000 Mental Health Pharmacy									
RH4325	Pharmacy Manager	\$4,585	\$4,814	\$5,054	\$5,306	\$5,572	1	1	1	Middle Management
RH4350	Pharmacist - Clinical	\$4,453	\$4,675	\$4,910	\$5,154	\$5,412	.1	1	. 1	Professional
RH4355	Pharmacist	\$4,241	\$4,453	\$4,675	\$4,910	\$5,154	1	1	1	Professional
RH4454	Pharmacy Tech III Supervisor	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	1	Supervisors Unit
- RH4453	Pharmacy Technician III	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	1	ParaProfessional & Tech
- RH4452	Pharmacy Technician II	\$1,506	\$1,582	\$1,661	\$1,744	\$1,830	- 5	5	5	ParaProfessional & Tech
- RH4451	Pharmacy Technician I	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744				ParaProfessional & Tech
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	2	2	2	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582				Office & Office Technical
•					ALLOCAT	ED TOTAL	12	12	12	
					Tempo	orary (FTE)	3.8	3.8	3.8	
			•		POSITIO	ON TOTAL	15.8	15.8	15.8	
Rudget I In	it 4040500000 Mental Health Services			·						
ES2312	Deputy Direrctor-BHS - Clinical	\$3,663	\$3,846	\$4,039	\$4,241	\$4,453	5	5	5	Senior Management
EH8003	Psychiatrist	\$7,248	\$8,422	\$9,595	\$10,769	\$11,943	17	17	17	Contractor HCS Physicians
EH8001	Physician Manager	\$7,132		\$15,869	\$20,237	\$24,606	1	1	1	Physicians Management
RH1162	Nurse Practitioner II-Inpatient	\$4,677	\$4,911	\$5,156	\$5,414	\$5,684	•	•	_	Registered Nurses
RH1166	Nurse Practitioner II - Ambulatory	\$4,455	\$4,677	\$4,911	\$5,156	\$5,414	4	. 4	4	Registered Nurses
- RH1505	Mental Health Charge Nrs - Inpatient	\$3,982	\$4,181	\$4,389	\$4,609	\$4,839		-	. 4	Registered Nurses
- RH1106	Staff NurseV-Asst Dpt Mgr-Inpatient	\$3,982	\$4,181	\$4,389	\$4,609	\$4,839				Registered Nurses
- RH1105	Staff Nurse V Clinical Nrs-Inpatient	\$3,982	\$4,181	\$4,389	\$4,609	\$4,839				Registered Nurses
- RH1104	Staff Nurse IV - Inpatient	\$3,754	\$3,942	\$4,389	\$4,347	\$4,564	5	5	5	Registered Nurses
MITTON	Stan Harse IV - Impatient	45,,54	24-دردپ	74,140	74,347	4,504	3	,	J	registered Nurses

County of San Joaquin 2017-2018 Proposed Budget

COUNTY OF SAN JOAQUIN

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
- RH1103	Staff Nurse III -Inpatient	\$3,523	\$3,700	\$3,884	\$4,079	\$4,283				Registered Nurses
- RH1102	Staff Nurse II - Inpatient	\$3,405	\$3,575	\$3,754	\$3,942	\$4,140				Registered Nurses
- · RH1101	Staff Nurse I - Inpatient	\$3,195	\$3,355	\$3,523	\$3,700	\$3,884				Registered Nurses
- RH1125	Staff Nurse V -Clinical - Ambulatory	\$3,791	\$3,982	\$4,181	\$4,389	\$4,609			•	Registered Nurses
- RH1124	Staff Nurse IV - Ambulatory	\$3,575	\$3,754	\$3,942	\$4,140	\$4,347	9	9	9	Registered Nurses
- RH1123	Staff Nurse III - Ambulatory	\$3,355	\$3,523	\$3,700	\$3,884	\$4,079				Registered Nurses
- RH2502	Senior Psychiatric Technician	\$1,858	\$1,951	\$2,049	\$2,152	\$2,259	19	19	19	ParaProfessional & Tech
- RH2002	Sr Licensed Vocational Nurse	\$1,813	\$1,904	\$1,999	\$2,099	\$2,205				ParaProfessional & Tech
- RH2001	Licensed Vocational Nurse	\$1,727	\$1,813	\$1,904	\$1,999	\$2,099				ParaProfessional & Tech
- RH2501	Psychiatric Technician	\$1,710	\$1,796	\$1,886	\$1,980	\$2,079	25	25	25	ParaProfessional & Tech
- RS2002	Mental Health Specialist II	\$1,710	\$1,796	\$1,886	\$1,980	\$2,079	69	69	69	ParaProfessional & Tech
- RS2001	Mental Health Specialist I	\$1,630	\$1,710	\$1,796	\$1,886	\$1,980				ParaProfessional & Tech
- RH2152	Special Procedures Technician II	\$1,686	\$1,770	\$1,858	\$1,951	\$2,049				ParaProfessional & Tech
- RH2151	Special Procedures Technician I	\$1,606	\$1,686	\$1,770	\$1,858	\$1,951				ParaProfessional & Tech
- RH3001	Nursing Assistant	\$1,246	\$1,308	\$1,374	\$1,442	\$1,514				ParaProfessional & Tech
- RH3000	Nursing Assistant Trainee	\$1,114	\$1,170	\$1,228	\$1,289	\$1,354				ParaProfessional & Tech
RM1130	MH Services Facility Manager	\$3,471	\$3,645	\$3,827	\$4,019	\$4,220	1	1	1	Middle Management
RH1300	Nursing Department Manager	\$3,558	\$3,735	\$3,922	\$4,118	\$4,325	1	1	1	Middle Management
- RS3044	Chief Clinical Social Worker	\$3,355	\$3,523	\$3,699	\$3,885	\$4,079				Middle Management
- RS2014	Chief Mental Health Clinician	\$3,355	\$3,523	\$3,699	\$3,885	\$4,079	17	17	17	Middle Management
- RH6004	Occup Therapist -Clinical Specialist	\$3,013	\$3,164	\$3,322	\$3,489	\$3,663				Professional
- RH6003	Occupational Therapist-Senior	\$2,813	\$2,954	\$3,102	\$3,258	\$3,421				Professional
- RH6002	Occupational Therapist	\$2,527	\$2,654	\$2,786	\$2,926	\$3,072			*	Professional
- RH6000	Occupational Therapist Assistant	\$1,796	\$1,886	\$1,980	\$2,079	\$2,183	1	1	1	ParaProfessional & Tech
RS2013	Mental Health Clinician III	\$2,998	\$3,148	\$3,306	\$3,471	\$3,645	26	26	26	Supervisors Unit
RM1155	Activity Center Program Direrctor	\$2,746	\$2,883	\$3,027	\$3,179	\$3,338	1	1	1	Middle Management
- RS3042	Clinical Social Worker II	\$2,654	\$2,786	\$2,926	\$3,072	\$3,226	3	3	3	Professional
- RS3041	Clinical Social Worker I	\$2,384	\$2,503	\$2,628	\$2,759	\$2,898				Professional
- RS2012	Mental Health Clinician II	\$2,654	\$2,786	\$2,926	\$3,072	\$3,226	19	19	19	Professional
- RS2011	Mental Health Clinician I	\$2,384	\$2,503	\$2,628	\$2,759	\$2,898	77	77	77	Professional
- RB6512	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	2	2	2	ParaProfessional & Tech
- RB6511	Management Analyst I	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384				ParaProfessional & Tech
RS2035	Mental Health Court Liaison	\$2,326	\$2,442	\$2,564	\$2,692	\$2,826	1	1	.1	ParaProfessional & Tech
- RS3013	Protective Services Soc Worker III	\$2,303	\$2,418	\$2,539	\$2,666	\$2,799	3	3	, 3	ParaProfessional & Tech

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COUNTY OF SAN JOAQUIN

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT ·
- RS3012	Protective Services Soc Worker II	\$2,194	\$2,303	\$2,418	\$2,539	\$2,666		,		ParaProfessional & Tech
- RS3011	Protective Services Soc Worker!	\$2,039	\$2,142	\$2,248	\$2,361	\$2,478				ParaProfessional & Tech
RH2505	Chief Psychiatric Technician	\$2,019	\$2,120	\$2,226	\$2,338	\$2,454	7	7	. 7	Supervisors Unit
- RS2070	Program Specialist-Develop Disabled	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430	. 3	3	3	ParaProfessional & Tech
- RS2062	Instructor II	\$1,645	\$1,727	\$1,813	\$1,904	\$1,999	7	7	7	ParaProfessional & Tech
- RS2061	Instructor I	\$1,492	\$1,567	\$1,645	\$1,727	\$1,813				ParaProfessional & Tech
- RS2060	Instructional Assistant	\$1,125	\$1,181	\$1,240	\$1,302	\$1,367				ParaProfessional & Tech
RH6602	Rehabilitation Therapist II	\$2,019	\$2,120	\$2,226	\$2,338	\$2,454	1	1	1	ParaProfessional & Tech
RS2003	Mental Health Specialist III	\$1,904	\$1,999	\$2,099	\$2,205	\$2,314	1	1	1	Supervisors Unit
RS2002	Mental Health Specialist II	\$1,710	\$1,796	\$1,886	\$1,980	\$2,079	5	5	5	ParaProfessional & Tech
- RS5002	Employment Training Spec II	\$1,867	\$1,961	\$2,059	\$2,162	\$2,270				ParaProfessional & Tech
- RS5001	Employment Training Spec I	\$1,694	\$1,778	\$1,867	\$1,961	\$2,059	1	1	1	ParaProfessional & Tech
RH6601	Rehabilitation Therapist I	\$1,886	\$1,980	\$2,079	\$2,183	\$2,293	1	1	1	ParaProfessional & Tech
RS1022	Substance Abuse Counselor II	\$1,735	\$1,822	\$1,913	\$2,009	\$2,110	5	5	. 5	ParaProfessional & Tech
RS1021	Substance Abuse Counselor I	\$1,422	\$1,492	\$1,567	\$1,645	\$1,727	2	2	2	ParaProfessional & Tech
RH0300	Patient Services Representative	\$1,537	\$1,614	\$1,694	\$1,778	\$1,867	1		* *	ParaProfessional & Tech
RO6700	Office Technician/Coordinator	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Office & Office Technical
RO2000	Office Secretary	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Office & Office Technical
RO1000	Office Supervisor	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	7	7	7	Supervisors Unit
RS2053	MH Consumer Outreach Coordinator	\$1,450	\$1,522	\$1,598	\$1,678	\$1,761	2	2	2	Supervisors Unit
RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	8	8	8	Office & Office Technical
- RS2022	Mental Health Interpreter II	\$1,428	\$1,499	\$1,574	\$1,653	\$1,735	6	6	6	ParaProfessional & Tech
- RS2021	Mental Health Interpreter I	\$1,360	\$1,428	\$1,499	\$1,574	\$1,653				ParaProfessional & Tech
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	37	37	37	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	15	15	15	Office & Office Technical
- RS2051	Mental Health Outreach Worker	\$1,354	\$1,422	\$1,492	\$1,567	\$1,645	19	19	19	ParaProfessional & Tech
- RS2050	Mental Health Outreach Wkr Trainee	\$1,228	\$1,289	\$1,354	\$1,422	\$1,492	8	8	8	ParaProfessional & Tech
					ALLOCAT	ED TOTAL	444	443	* 443 *	
					Tempo	rary (FTE)	117.4	125.2	* 125.2 *	
					POSITIO	ON TOTAL	561.4	568.2	* 568.2 *	
Budget Un	it 4040600000 Substance Abuse Services									
RS2012	Mental Health Clinician II	\$2,654	\$2,786	\$2,926	\$3,072	\$3,226	2	2	2	Professional
RB6512	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	1	1	1	ParaProfessional & Tech

County of San Joaquin 2017-2018 Proposed Budget

COUNTY OF SAN JOAQUIN

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
RS1015	Substance Abuse Services Coordinator	\$2,539	\$2,666	\$2,799	\$2,940	\$3,087	2	2	2	Middle Management
RB4003	Accountant III	\$2,503	\$2,628	\$2,759	\$2,898	\$3,042	1	1	1	ParaProfessional & Tech
RM1122	Substance Abuse Program Manager	\$2,303	\$2,418	\$2,539	\$2,666	\$2,799	4	4	4	Middle Management
RS1023	Sub Abuse Program Supervisor	\$1,858	\$1,951	\$2,049	\$2,152	\$2,259	5	5	5	Supervisors Unit
- RS1025	Sub Abuse Prevention Specialist II	\$1,822	\$1,913	\$2,009	\$2,110	\$2,215	1	1	1	ParaProfessional & Tech
- RS1024	Sub Abuse Prevention Specialist I	\$1,590	\$1,670	\$1,753	\$1,840	\$1,932	2	2	2	ParaProfessional & Tech
- RS1022	Substance Abuse Counselor II	\$1,735	\$1,822	\$1,913	\$2,009	\$2,110	36	36	36	ParaProfessional & Tech
- RS1021	Substance Abuse Counselor I	\$1,422	\$1,492	\$1,567	\$1,645	\$1,727	17	17	17	ParaProfessional & Tech
RO2000	Office Secretary	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	5	. 5	. 5	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	3	3	3	Office & Office Technical
RS2051	Mental Health Outreach Worker	\$1,354	\$1,422	\$1,492	\$1,567	\$1,645	1	1	1	ParaProfessional & Tech
- RS0302	Perinatal Child Care Worker	\$1,015	\$1,066	\$1,119	\$1,175	\$1,234	1	1	. 1	ParaProfessional & Tech
- RS0301	Perinatal Child Care Aide	\$917	\$962	\$1,010	\$1,061	\$1,114	3	3	3	ParaProfessional & Tech
			·		ALLOCATI		85	85	85	
					Tempo	rary (FTE)	21	33.9 *	* 33.9 *	•
	•					ON TOTAL	106	118.9 '		
	•									
_	t 4040700000 Behavioral Health Admin									
ES2302	Behavioral Health Officer	\$7,395	\$7,765	\$8,153	\$8,561	\$8,990	1	1	1	Senior Management
HS2000	Chief Deputy Director - BHS	\$5,230	\$5,492	\$5,766	\$6,054	\$6,358	1	1	1	Executive
ES2300	Senior Deputy Director - BHS	\$4,837	\$5,078	\$5,332	\$5,598	\$5,878	1	1	1	Executive
EH2100	Deputy Finance Director - HCS	\$3,903	\$4,098	\$4,304	\$4,518	\$4,745	1	1	1	Senior Management
ES2310	Deputy Dir-BHS-Administrative	\$3,663	\$3,846	\$4,039	\$4,241	\$4,453	. 1	1	1	Senior Management
RH1300	Nursing Department Manager	\$3,558	\$3,735	\$3,922	\$4,118	\$4,325	. 1	1	1	Middle Management
- RH1505	Mental Health Charge Nurse-Inpatient	\$3,982	\$4,181	\$4,389	\$4,609	\$4,839	1	1	1	Registered Nurses
- RH1124	Staff Nurse IV - Ambulatory	\$3,575	\$3,754	\$3,942	\$4,140	\$4,347	2	2	2	Registered Nurses
- RH1123	Staff Nurse III - Ambulatory	\$3,355	\$3,523	\$3,700	\$3,884	\$4,079				Registered Nurses
- RH1122	Staff Nurse II - Ambulatory	\$3,242	\$3,405	\$3,575	\$3,754	\$3,942				Registered Nurses
- RH1121	Staff Nurse I - Ambulatory	\$3,042	\$3,195	\$3,355	\$3,523	\$3,700				Registered Nurses
RM0226	Management Analyst III	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	1.	1	1	Middle Management
RB3010	Accounting Manager	\$2,940	\$3,087	\$3,242	\$3,404	\$3,574	1	1	1	Middle Management
RB6800	MH Performance Outcome Analyst	\$2,746	\$2,883	\$3,027	\$3,179	\$3,338	1	1	1	ParaProfessional & Tech
RS2012	Mental Health Clinician II	\$2,654	\$2,786	\$2,926	\$3,072	\$3,226	2	2	2	Professional

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
RB6512	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	3	3	3	ParaProfessional & Tech
RB5500	Departmental Personnel Analyst	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	1	1	1	Confidential
RB4003	Accountant III	\$2,503	\$2,628	\$2,759	\$2,898	\$3,042	1	1	1	ParaProfessional & Tech
RB4002	Accountant II	\$2,215	\$2,326	\$2,442	\$2,564	\$2,692	1	1	1	ParaProfessional & Tech
RB4001	Accountant I	\$1,886	\$1,980	\$2,079	\$2,183	\$2,293	2	2	2	ParaProfessional & Tech
RB6002	Administrative Assistant II	\$2,293	\$2,407	\$2,527	\$2,654	\$2,786	1	1	1	ParaProfessional & Tech
RC4001	Office Building Engineer	\$2,248	\$2,361	\$2,478	\$2,602	\$2,732	1	1	1	Trades Labor & Institutnl
RC0404	Crafts Worker IV	\$2,205	\$2,314	\$2,430	\$2,552	\$2,679	1	1	1	Supervisors Unit
RC0403	Crafts Worker III	\$2,059	\$2,162	\$2,270	\$2,384	\$2,503	3	3	3 .	Trades Labor & Institutni
RB6001	Administrative Assistant I	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430	1	1	1	ParaProfessional & Tech
RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	7	7	7	Office & Office Technical
RO4203	Medical Records Technician III	\$1,858	\$1,951	\$2,049	\$2,152	\$2,259	1	1	1	Office & Office Technical
RS1023	Sub Abuse Program Supervisor	\$1,858	\$1,951	\$2,049	\$2,152	\$2,259	1	1	1	Supervisors Unit
RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	7	7	7	Office & Office Technical
RO2050	Administrative Secretary	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	. • 1	Office & Office Technical
RC2011	Storekeeper I	\$1,537	\$1,614	\$1,694	\$1,778	\$1,867	1	1	1	Trades Labor & Institutni
RO6700	Office Technician / Coordinator	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Office & Office Technical
RO2000	Office Secretary	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	. 1	Office & Office Technical
RO1000	Office Supervisor	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Supervisors Unit
RO6120	Department Payroll Specialist '	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	6	6	. 6	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	14	14	14	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582				Office & Office Technical
RF0301	Lead Housekeeper	\$1,360	\$1,428	\$1,499	\$1,574	\$1,653	1	1	1	Supervisors Unit
RC2001	Stock Clerk II	\$1,360	\$1,428	\$1,499	\$1,574	\$1,653	1	1	1	Trades Labor & Institutni
RF0300	Housekeeping Service Worker	\$1,175	\$1,234	\$1,295	\$1,360	\$1,428	9	9	9	Trades Labor & Institutni
					ALLOCAT	ED TOTAL	82	82	82	
		•			Tempo	rary (FTE)	8.2	8.8	* 8.8 *	
					POSITIO	ON TOTAL	90.2	90.8	* 90.8 *	
Budget Uni	t 4040800000 Utility Districts						,			
RM0340	Utility Dist Superintendent	\$3,290	\$3,454	\$3,627	\$3,809	\$3,999	1	1	1	Middle Management
RM0360	Utility Dist Assistant Superintendent	\$2,527	\$2,654	\$2,786	\$2,926	\$3,072	1	1	1	Middle Management

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
RE0112,	Engineering Assistant II	\$2,430	\$2,552	\$2,679	\$2,813	\$2,954	1	1	1	ParaProfessional & Tech
RC0525	Utility Dist Maintenance Supervisor	\$2,430	\$2,332	\$2,338	\$2,454	\$2,577	2	2	2	Trades Labor & Institutni
RC0652	Equipment Operator II	\$1,980	\$2,220	\$2,338	\$2,434	\$2,377	1	1		
RC0515	Utility Dist Laboratory Tech	\$1,961	\$2,079	\$2,163	\$2,293	\$2,407	_	_	1	Trades Labor & Institutni
RC0522	Utility Dist Laboratory Tech Utility Dist Maint Worker II						1	1	1	Trades Labor & Institutni
- RC0521	•	\$1,867	\$1,961	\$2,059	\$2,162	\$2,270	7	7	7	Trades Labor & Institutni
	Utility Dist Maint Worker I	\$1,753	\$1,840	\$1,932	\$2,029	\$2,130	3	3	3	Trades Labor & Institutni
- RC0520	Utility Dist Maint Worker Trainee	\$1,614	\$1,694	\$1,778	\$1,867	\$1,961	5	5	5	Trades Labor & Institutni
RB6000	Junior Administrative Assistant	\$1,813	\$1,904	\$1,999	\$2,099	\$2,205	1	1	1	ParaProfessional & Tech
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	1	1	1	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582				Office & Office Technical
-					ALLOCAT		24	24	24	
(·				POSITIO	ON TOTAL	24	24	24	
Budget Uni	t 4041000000 Public Health									
ES2202	Public Health Officer	\$7,043	\$7,395	\$7,765	\$8,153	\$8,561	1	1	1	Senior Management
ES2203	Assistant Health Officer	\$6,084	\$6,388	\$6,708	\$7,043	\$7,395	1	1	1	Senior Management
EH2200	Chief Deputy Director - PH Services	\$4,982	\$5,230	\$5,492	\$5,766	\$6,054	1	1	1	Executive
ES2200	Senior Deputy Director - PH Services	\$4,118	\$4,325	\$4,541	\$4,768	\$5,006	2	2	2	Senior Management
RH1820	Program Manager - PH Nursing	\$3,866	\$4,059	\$4,262	\$4,475	\$4,698	. 2	2	2	Middle Management
RH1815	Supervisor Public Health Nurse	\$4,040	\$4,242	\$4,455	\$4,677	\$4,911	3	3	3	Registered Nurses
- EH4090	Director of PH Lab Services	\$3,846	\$4,039	\$4,241	\$4,453	\$4,675		_	_	Senior Management
- EH4085	Assistant Director of PH Lab Services	\$3,592	\$3,771	\$3,960	\$4,158	\$4,366	1	1	1	Senior Management
- RH1813	Senior Public Health Nurse	\$3,847	\$4,040	\$4,242	\$4,455	\$4,677	4	4	4	Registered Nurses
- RH1104	Staff Nurse IV - Inpatient	\$3,754	\$3,942	\$4,140	\$4,347	\$4,564		•	•	Registered Nurses
- RH1812	Public Health Nurse II	\$3,664	\$3,847	\$4,040	\$4,242	\$4,455	14	14	14	Registered Nurses
- RH1811	Public Health Nurse I	\$3,575	\$3,754	\$3,942	\$4,140	\$4,347	7	7	7	Registered Nurses
- RH1124	Staff Nurse IV - Ambulatory	\$3,575	\$3,754	\$3,942	\$4,140	\$4,347		•	·	Registered Nurses
- RH1103	Staff Nurse III -Inpatient	\$3,523	\$3,700	\$3,884	\$4,079	\$4,283				Registered Nurses
- RH1800	Registered Nurse	\$3,355	\$3,523	\$3,700	\$3,884	\$4,079	1	1	1	Registered Nurses
- RH1123	Staff Nurse III - Ambulatory	\$3,355	\$3,523	\$3,700	\$3,884	\$4,079	2	2	2	Registered Nurses
- RH2002	Senior Licensed Vocational Nurse	\$1,813	\$1,904	\$1,999	\$2,099	\$2,205	-	_	2	ParaProfessional & Tech
RH1165	Nurse Practitioner I - Ambulatory	\$3,627	\$3,809	\$3,999	\$4,199	\$4,409	1	1	1	Registered Nurses
RS7105	Program Coordinator WIC	\$3,027	\$3,290	\$3,454	\$3,627	\$3,809	1	1	1	Middle Management
RM1182	Program Coordinator Wic	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	1	1	1	Middle Management
WAITTON	1 1061am coordinator-Aips	در ۱۳۰۰	052,64	45,454	JJ,UZ/	23,603	7		1	Minnie Management

JOB		RIM	EENIA CVI	ADV AS OE	JUNE 30, 2	0010	ALLOCATED	REQUESTED	DECOMMENDED	DEDDECEMENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	REPRESENTATION UNIT
D144404		40.400	40.000	40 45 4	40.00=	40.000				
RM1181	Program Coordinator - PH Education	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	1	1	1	Middle Management
RM1180	Program Coordinator-Adolescent Prog	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	1	1	1	Middle Management
RM0620	Program Coordinator-Clinical Services	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	1	1	1	Middle Management
RM0226	Management Analyst III	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	1	2	* 2*	Middle Management
RB6905	Supervising Epidemiologist	\$3,072	\$3,226	\$3,388	\$3,558	\$3,735	1	1	1	Supervisors Unit
RH4205	Sup Public Hith Microbiologist	\$2,898	\$3,042	\$3,195	\$3,355	\$3,523	1	1	1	Supervisors Unit
RB6900	Epidemiologist	\$2,869	\$3,013	\$3,164	\$3,322	\$3,489	. 3	3	3	Professional
RS4105	Sup Public Health Educator	\$2,786	\$2,926	\$3,072	\$3,226	\$3,388	2	. 2	2	Supervisors Unit
RH4203	Senior Public HIth Microbiologist	\$2,679	\$2,813	\$2,954	\$3,102	\$3,258	2	2	2	Professional
- RS0200	Case Manager	\$2,654	\$2,786	\$2,926	\$3,072	\$3,226	2	2	2	Professional
- RS3001	Senior Social Worker	\$1,913	\$2,009	\$2,110	\$2,215	\$2,326	2	2	2	ParaProfessional & Tech
- RS3000	Social Worker	\$1,653	\$1,735	\$1,822	\$1,913	\$2,009	1	1	. 1	ParaProfessional & Tech
RB6512	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	2	2	2	ParaProfessional & Tech
RP0610	PH Emergency Prep Coordinator	\$2,628	\$2,759	\$2,898	\$3,042	\$3,195	1	1	1	Middle Management
- RH4212	Public Health Microbiologst II	\$2,552	\$2,679	\$2,813	\$2,954	\$3,102	5	5	5	Professional
- RH4211	Public Health Microbiologist I	\$2,430	\$2,552	\$2,679	\$2,813	\$2,954	1	. 1	1	Professional
- RH4200	Public Health Microbiologist Trainee	\$2,090	\$2,194	\$2,303	\$2,418	\$2,539				Professional
- RS4101	Public Health Educator	\$2,407	\$2,527	\$2,654	\$2,786	\$2,926	6	6	6	Professional
- RB6002	Administrative Assistant II	\$2,293	\$2,407	\$2,527	\$2,654	\$2,786	1	1	, 1	ParaProfessional & Tech
- RB6001	Administrative Assistant I	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430				ParaProfessional & Tech
- RH8502	Sr Public Health Nutritionist	\$2,238	\$2,349	\$2,466	\$2,590	\$2,719	2	2	2	Professional
- RH8501	Public Health Nutritionist	\$2,079	\$2,183	\$2,293	\$2,407	\$2,527	3	3	3	Professional
- RH8500	Public Health Nutritionist Trainee	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282				Professional
RB4002	Accountant II	\$2,215	\$2,326	\$2,442	\$2,564	\$2,692	.1	1	1	ParaProfessional & Tech
RP0602	Emergency Planner	\$2,205	\$2,314	\$2,430	\$2,552	\$2,679	1	1	1	ParaProfessional & Tech
RS4220	AIDS Services Liaison	\$2,194	\$2,303	\$2,418	\$2,539	\$2,666	1	1	1	Professional
RB4002	Accountant II	\$2,215	\$2,326	\$2,442	\$2,564	\$2,692	1	1	1.	Confidential
- RS4002	Public Hith Education Associate II	\$2,039	\$2,142	\$2,248	\$2,361	\$2,478		•		Professional
- RS4001	Public Hith Education Associate I	\$1,804	\$1,894	\$1,990	\$2,090	\$2,194	4	4	4	Professional
- RS4012	Public HIth Education Assistant II	\$1,670	\$1,753	\$1,840	\$1,932	\$2,029				ParaProfessional & Tech
- RS4011	Public HIth Education Assistant I	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	4	4	4	ParaProfessional & Tech
RS9215	Lactation Specialist	\$1,582	\$1,661	\$1,744	\$1,830	\$1,922	1	1	1	ParaProfessional & Tech
- RS4110	Communicable Disease Investigator	\$1,796	\$1,886	\$1,980	\$2,079	\$2,183	- 12	12	12	ParaProfessional & Tech
- RS4302	Community Health Outreach Worker	\$1,354	\$1,422	\$1,492	\$1,567	\$1,645	16	16	16	ParaProfessional & Tech
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JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
- RS4301	Community Health Outreach Wkr Trn	\$1,228	\$1,289	\$1,354	\$1,422	\$1,492				ParaProfessional & Tech
- RH3200	Outpatient Clinic Assistant	\$1,289	\$1,354	\$1,422	\$1,492	\$1,567	2	2	2	ParaProfessional & Tech
RS4225	AIDS Surveillance Specialist	\$1,796	\$1,886	\$1,980	\$2,079	\$2,183	1	. 1	1	ParaProfessional & Tech
RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	. 3	3 .	3	Office & Office Technical
RO2050	Administrative Secretary	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	1	Office & Office Technical
RO6700	Office Technician/Coordinator	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	2	2	2	Office & Office Technical
RO1000	Office Supervisor	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	3	3	3	Supervisors Unit
RS4222	AIDS Case Worker	\$1,492	\$1,567	\$1,645	\$1,727	\$1,813	1	. 1	1	ParaProfessional & Tech
RH4961	Public Health Lab Tech II	\$1,387	\$1,457	\$1,530	\$1,606	\$1,686	2	2	2	ParaProfessional & Tech
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	16	16	16	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	5	5	5	Office & Office Technical
- RO4182	WIC Nutrition Assistant II	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	13	13	13	Office & Office Technical
- RO4181	WIC Nutrition Assistant I	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582				Office & Office Technical
	:			•	ALLOCAT	ED TOTAL	171	172 *	172 *	,
					Tempo	rary (FTE)	13.2	10.9 *	* 10.9 *	
					POSITIO	ON TOTAL	184.2	182.9 *	182.9 *	
D., J., a 11	***************************************									
_	it 4041200000 Conservator Services	42.027		44.000	44.404	44.550		_		
EB3300	Public Guardian/Conservator	\$3,827	\$4,019	\$4,220	\$4,431	\$4,653	1	1	1	Senior Management
RS2033	Chief Deputy Public Guardian	\$3,102	\$3,258	\$3,421	\$3,592	\$3,771	1	1	1	Middle Management
RB4003	Accountant III	\$2,503	\$2,628	\$2,759	\$2,898	\$3,042	. 1	1	1	ParaProfessional & Tech
RS2034	Supervising Deputy Public Guardian	\$2,259	\$2,372	\$2,490	\$2,615	\$2,746	1	1	1	Supervisors Unit
- RS2032	Deputy Public Guardian II	\$2,110	\$2,215	\$2,326	\$2,442	\$2,564	5	5	· 5	ParaProfessional & Tech
- RS2031	Deputy Public Guardian I	\$1,913	\$2,009	\$2,110	\$2,215	\$2,326	. 3	3	3	ParaProfessional & Tech
- RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	2	2	2	Office & Office Technical
- RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	5	5	5	Office & Office Technical
RB6000	Junior Administrative Asst	\$1,813	\$1,904	\$1,999	\$2,099	\$2,205	1	. 1	1	ParaProfessional & Tech
RC2011	Storekeeper I	\$1,537	\$1,614	\$1,694	\$1,778	\$1,867	1	1	1	Trades Labor & Institutni
RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	4	4	4	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	2	2	2	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582				Office & Office Technical
EB7300	Office Occupations Clerk	\$1,164	\$1,222	\$1,283	\$1,347	\$1,414	1	1	1	Office & Office Technical
					ALLOCAT	ED TOTAL	28	. 28	28	
					Tempo	rary (FTE)	2.3	2.6 '	2.6 *	

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, :	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
					POSITIO	ON TOTAL	30.3	30.6	* 30.6 *	
Budget Uni	it 4041800000 Emergency Medical Service	s								
EH2120	Emergency Med Services Adminstrator	\$4,039	\$4,241	\$4,453	\$4,675	\$4,910	1	1	1	Senior Management
RH0224	EMS Trauma Coordinator	\$3,982	\$4,181	\$4,389	\$4,609	\$4,839	2	2	2	Registered Nurses
RH0160	Pre-Hospital Care Coordinator	\$2,654	\$2,786	\$2,926	\$3,072	\$3,226	1	1	1	ParaProfessional & Tech
RH0222	Emergency Medical Services Analyst	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	2	2	2	ParaProfessional & Tech
RH0223	Emergency Medical Services Specialist	\$2,430	\$2,552	\$2,679	\$2,813	\$2,954	1	1	1	ParaProfessional & Tech
RH0221	Regional Disaster Med Help Specialist	\$2,430	\$2,552	\$2,679	\$2,813	\$2,954	. 2	2	2	ParaProfessional & Tech
RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	1	Office & Office Technical
RO6700	Office Technician/Coordinator	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Office & Office Technical
					ALLOCAT	ED TOTAL	11	11	11	
					Tempo	rary (FTE)	0.1	0 *	* 0 *	
					POSITION	ON TOTAL	11.1	11 *	* 11 *	
Rudget Lini	it 4042000000 Environmental Health									
HA1200	Director of Environmental Health	\$4,178	\$4,387	\$4,606	\$4,837	\$5,078	1	1	1	Executive
EA2300	Asst Director-Environmental Health	\$3,609	\$3,790	\$3,979	\$4,178	\$4,387	1	1	1	
RI1103	Dept Information Systems Analyst III	\$3,355	\$3,730	\$3,699	\$3,885	\$4,079	1			Senior Management Professional
RE1301	Engineering Geologist	\$3,087	\$3,323	\$3,404	\$3,574	\$3,754	1		*	
RM0610	Environmental Health- Program Coord	\$2,998	\$3,242	\$3,404	\$3,374	\$3,734	5	5		Professional
- RI1102	Dept Information Systems Analyst II	\$2,940	\$3,146	\$3,300	\$3,471	\$3,574	1	Э,	5	Middle Management
- RI1102	Dept Information Systems Analyst I	\$2,340	\$2,515	\$3,242	\$2,773	\$3,374	1			Professional
- RA0604	Lead Sr Reg Environ HIth Specialist	\$2,533	\$2,313	\$2,954	\$3,102		8	0	0	Professional Professional
- RA0603	Sr Reg Environmental Hith Specialist	\$2,552	\$2,679	\$2,934	\$2,954	\$3,258 \$3,102		8	8	
- RA0603	Reg Environmental Health Specialist	\$2,332	\$2,552	\$2,679	\$2,954	\$2,954	17	17	17	Professional
- RA0602	Environmental Health Specialist	\$2,430	\$2,332	\$2,879	\$2,454	\$2,577	4	4	4	Professional
- RA0600	•						1	1	1	Professional
	Environmental Health Spec Trainee	\$1,840	\$1,932	\$2,029	\$2,130	\$2,238	8	9 *		Professional
- RA0501	Senior Registered Dairy Inspector	\$2,552	\$2,679	\$2,813	\$2,954	\$3,102	2.	2	2	Professional
- RA0500	Registered Dairy Inspector	\$2,430	\$2,552	\$2,679	\$2,813	\$2,954				Professional
RB6512	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	. 1	1	1	ParaProfessional & Tech
RB4002	Accountant II	\$2,215	\$2,326	\$2,442	\$2,564	\$2,692	1	1	1	ParaProfessional & Tech
RP6013	Hazardous Material Spec Supervisor	\$2,194	\$2,303	\$2,418	\$2,539	\$2,666	1	1	1	Safety Invstgtv & Custdl
RP6012	Hazardous Material Specialist II	\$2,090	\$2,194	\$2,303	\$2,418	\$2,539	3	2 *	* 2 *	Safety Invstgtv & Custdl

J	ЮВ		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
C	ODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
RO3	011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	, . 3	3	3	Office & Office Technical
RO2		Administrative Secretary	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	1	Office & Office Technical
RO6		Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	1	1	_ 1	Office & Office Technical
- RO6:		Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	7	7	7	Office & Office Technical
- RO6:		Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	1	1	1	Office & Office Technical
		·	• •		. ,	ALLOCATI		65	62 *	62 *	
							rary (FTE)	0.9	1.5 *		
						-	ON TOTAL	65.9	63.5 *		
Buda	at Unit	4045415000 California Childrens Service	æ				N.				
ES22		Assistant Health Officer	\$6,084	\$6,388	\$6,708	\$7,043	\$7,395	1	1	1	Senior Management
RMO		Childrens Med Services Manager	\$3,866	\$4,059	\$4,262	\$4,475	\$4,698	1	1	1	Middle Management
- RH18		Senior Public Health Nurse	\$3,847	\$4,040	\$4,242	\$4,455	\$4,677	2	2	2	Registered Nurses
- RH1		Public Health Nurse II	\$3,664	\$3,847	\$4,040	\$4,242	\$4,455	2	2	2	Registered Nurses
- RH1		Public Health Nurse I	\$3,575	\$3,754	\$3,942	\$4,140	\$4,347	.4	4	4	Registered Nurses
- RH1:		Staff Nurse III -Inpatient	\$3,523	\$3,700	\$3,884	\$4,079	\$4,283			•	Registered Nurses
- RH18		Registered Nurse	\$3,355	\$3,523	\$3,700	\$3,884	\$4,079		*		Registered Nurses
- RH1:		Staff Nurse III - Ambulatory	\$3,355	\$3,523	\$3,700	\$3,884	\$4,079	4	4	4	Registered Nurses
RH6	510	Therapy Services Manager	\$3,338	\$3,506	\$3,681	\$3,866	\$4,059	1	1	1	Middle Management
- RH6	205	Phys Therapist IV-Asst Dept Manager	\$3,210	\$3,371	\$3,540	\$3,718	\$3,903	1	1.	1	Supervisors Unit
- RH6	005	Occup Therapist IV-Asst Dept Mgr	\$3,013	\$3,164	\$3,322	\$3,489	\$3,663	1	1	1	Supervisors Unit
- RH6	203	Physical Therapist-Senior	\$2,968	\$3,117	\$3,273	\$3,437	\$3,609	3	3	3	Professional
- RH6	003	Occupational Therapist-Senior	\$2,813	\$2,954	\$3,102	\$3,258	\$3,421				Professional
- RH6	202	Physical Therapist	\$2,692	\$2,826	\$2,968	\$3,117	\$3,273				Professional
- RH6	002	Occupational Therapist	\$2,527	\$2,654	\$2,786	\$2,926	\$3,072	1	1	1	Professional
- RH6	200	Physical Therapist Assistant	\$1,951	\$2,049	\$2,152	\$2,259	\$2,372	2	2	2	ParaProfessional & Tech
- RH60	000	Occupational Therapist Assistant	\$1,796	\$1,886	\$1,980	\$2,079	\$2,183	1	1	1	ParaProfessional & Tech
- RH6	300	Therapist Aide	\$1,277	\$1,341	\$1,408	\$1,478	\$1,552	2	2	2	ParaProfessional & Tech
RS02	200 .	Case Manager	\$2,654	\$2,786	\$2,926	\$3,072	\$3,226	1	. 1	1	Professional
RO3	012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1	1	Office & Office Technical
RO3	011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	· 1	Office & Office Technical
RO1	.000	Office Supervisor	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Supervisors Unit
- RO6	110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	16	16	16	Office & Office Technical
- RO6	105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	1	1	1	Office & Office Technical

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
					ALLOCAT	ED TOTAL	47	47	47	
						rary (FTE)	4.5	2.3		
					-	ON TOTAL	51.5	49.3		
Budget Uni	t 4049100000 Children - Families Program	n								
ES1500	Children & Families Program Coord	 \$3,999	\$4,199	\$4,409	\$4,630	\$4,861	1	1	1	Senior Management
RB6210	Contracts Analyst	\$2,706	\$2,841	\$2,983	\$3,133	\$3,290	6	6	6	ParaProfessional & Tech
RB4003	Accountant III	\$2,503	\$2,628	\$2,759	\$2,898	\$3,042	1	1	1	ParaProfessional & Tech
RO6700	Office Technician/Coordinator	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Office & Office Technical
	- · · · · · · · · · · · · · · · · · · ·	v -/ ·	+-,	7-,		ED TOTAL	9	9	9	
						ON TOTAL	9	9	9	
Budget Uni	t 4049500000 Health Care Services Admi	nistration								
HH1100	Director Health Care Services	\$7,216	\$7,578	\$7,956	\$8,354	\$8,773	1	1	1	Executive
HH1105	Asst Director- Health Care Services	\$6,419	\$6,740	\$7,077	\$7,431	\$7,802	1	1	1	Executive
EI2100	Chief Information Officer - HCS	\$4,283	\$4,497	\$4,722	\$4,958	\$5,206	1	1	1	Senior Management
RI1011	Dept Information Systems Manager	\$3,754	\$3,942	\$4,138	\$4,346	\$4,562	1	1	1	Middle Management
RI1204	Dept Applications Analyst IV	\$3,663	\$3,846	\$4,039	\$4,241	\$4,453	1	1	1	Professional
RI1104	Dept Information Systems Analyst IV	\$3,663	\$3,846	\$4,039	\$4,241	\$4,453	1	1	1	Professional
RI1203	Dept Applications Analyst III	\$3,355	\$3,523	\$3,699	\$3,885	\$4,079	1	1	1	Professional
RI1103	Dept Information Systems Analyst III	\$3,355	\$3,523	\$3,699	\$3,885	\$4,079	2	2	2	Professional
RM0226	Management Analyst III	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	1	1	1	Middle Management
RI1102	Dept Information Systems Analyst II	\$2,940	\$3,087	\$3,242	\$3,404	\$3,574	5	5	5	Professional
RI1202	Dept Applications Analyst II	\$2,940	\$3,087	\$3,242	\$3,404	\$3,574	4	4	4	Professional
RB6512	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	1	1	1	ParaProfessional & Tech
RI1303	Dept Information Systems Spec III	\$2,326	\$2,442	\$2,564	\$2,692	\$2,826	1	1	1	ParaProfessional & Tech
RB6002	Administrative Assistant II	\$2,293	\$2,407	\$2,527	\$2,654	\$2,786	1	1	1	ParaProfessional & Tech
RI1302	Dept Information Systems Spec II	\$2,059	\$2,162	\$2,270	\$2,384	\$2,503	1	1	1	ParaProfessional & Tech
RI1402	Dept Information Systems Tech II	\$1,778	\$1,867	\$1,961	\$2,059	\$2,162	1	1	1	ParaProfessional & Tech
RO2050	Administrative Secretary	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	1	Office & Office Technical
					ALLOCAT	ED TOTAL	25	25	25	
					POSITION	ON TOTAL	25	25	25	

County of San Joaquin 2017-2018 Proposed Budget

COUNTY OF SAN JOAQUIN

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
HS1150	Director of Human Services	\$6,265	\$6,578	\$6,907	\$7,252	\$7,615	1	1	1	Executive
ES1155	Assist Director of Human Services	\$4,910	\$5,154	\$5,412	\$5,682	\$5,966	1	1	1	Senior Management
- RL2084	Child Protective Services Counsel IV	\$4,934	\$5,180	\$5,438	\$5,710	\$5,996	2	2	2	Confidential
- RL2083	Child Protective Services Counsel III	\$4,262	\$4,475	\$4,698	\$4,934	\$5,180	2	2	2	Confidential
- RL2082	Child Protective Services Counsel II	\$3,404	\$3,574	\$3,754	\$3,942	\$4,138	_	_	_	Confidential
- RL2081	Child Protective Services Counsel I	\$2,799	\$2,940	\$3,087	\$3,242	\$3,404				Confidential
EB2100	Deputy Director of HSA	\$4,138	\$4,346	\$4,562	\$4,790	\$5,030	5	5	5	Senior Management
RI1011	Dept Information Systems Manager	\$3,754	\$3,942	\$4,138	\$4,346	\$4,562	1	1	1	Middle Management
RM0800	Child Welfare Division Chief	\$3,645	\$3,827	\$4,019	\$4,220	\$4,431	4	4	4	Middle Management
RM0224	Management Services Admin	\$3,355	\$3,523	\$3,699	\$3,885	\$4,079	1	1	1	Middle Management
RI1203 '	Dept Applications Analyst III	\$3,355	\$3,523	\$3,699	\$3,885	\$4,079	. 1	1	1	Professional
- RM0226	Management Analyst III	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	4	4	4	Middle Management
- RB6512	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210				ParaProfessional & Tech
- RB6511	Management Analyst I	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384				ParaProfessional & Tech
RM1153	Program Manager	\$3,072	\$3,226	\$3,388	\$3,558	\$3,735	13	13	13	Middle Management
RB3010	Accounting Manager	\$2,940	\$3,087	\$3,242	\$3,404	\$3,574	1	1	1	Middle Management
- RS0122	HSA Program Supervisor II	\$2,898	\$3,042	\$3,195	\$3,355	\$3,523	5	5	5	Supervisors Unit
- RS0121	HSA Program Supervisor I	\$2,326	\$2,442	\$2,564	\$2,692	\$2,826				Supervisors Unit
- RI1102	Dept Information Sys Analyst II	\$2,940	\$3,087	\$3,242	\$3,404	\$3,574	1	1	1	Professional
- RI1101	Dept Information Sys Analyst I	\$2,395	\$2,515	\$2,641	\$2,773	\$2,911				Professional
RB6211	Contracts Supervisor	\$2,898	\$3,042	\$3,195	\$3,355	\$3,523	1	1	1	Supervisors Unit
RB6210	Contracts Analyst	\$2,706	\$2,841	\$2,983	\$3,133	\$3,290	5	5	5	ParaProfessional & Tech
- RB6202	HSA Staff Analyst II	\$2,706	\$2,841	\$2,983	\$3,133	\$3,290	22	22	22	ParaProfessional & Tech
- RB6201	HSA Staff Analyst I	\$2,384	\$2,503	\$2,628	\$2,759	\$2,898	8	8	8	ParaProfessional & Tech
RB5102	Personnel Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	1	1	1	Confidential
RS3415	Social Worker Supervisor II	\$2,590	\$2,719	\$2,854	\$2,998	\$3,148	- 31	31	31	Supervisors Unit
RL3041	Welfare Fraud Specialist II	\$2,552	\$2,679	\$2,813	\$2,954	\$3,102	3	3	. 3	Safety Invstgtv & Custdl
RS3410	Social Worker Supervisor I	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940	6	6	6	Supervisors Unit
- RS3405	Social Worker V	\$2,418	\$2,539	\$2,666	\$2,799	\$2,940	60	60	60	Professional
- RS3404	Social Worker IV	\$2,303	\$2,418	\$2,539	\$2,666	\$2,799	69	69	69	ParaProfessional & Tech
- RS3403	Social Worker III	\$2,173	\$2,282	\$2,395	\$2,515	\$2,641	14	14	14	ParaProfessional & Tech
- RS3402	Social Worker II	\$1,913	\$2,009	\$2,110	\$2,215	\$2,326	23	23	23	ParaProfessional & Tech
- RS3401	Social Worker I	\$1,653	\$1,735	\$1,822	\$1,913	\$2,009	55	55	55	ParaProfessional & Tech
RI1303	Dept Information Systems Specialist III	\$2,326	\$2,442	\$2,564	\$2,692	\$2,826	2	2	. 2	ParaProfessional & Tech

JOB			EEKLY SAL		JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
RS5003	Employment Training Supervisor	\$2,238	\$2,349	\$2,466	\$2,590	\$2,719	5	5	5	Supervisors Unit
RB4002	Accountant II	\$2,215	\$2,326	\$2,442	\$2,564	\$2,692	3	3	3	ParaProfessional & Tech
RS0111	Benefits Systems Supervisor	\$2,205	\$2,314	\$2,430	\$2,552	\$2,679	1	1	1	Supervisors Unit
RS1075	Shelter Social Worker	\$2,120	\$2,226	\$2,338	\$2,454	\$2,577	2	2	2	Safety Invstgtv & Custdl
RS0105	Eligibility Supervisor	\$2,099	\$2,205	\$2,314	\$2,430	\$2,552	76	71 '	* 71 *	Supervisors Unit
RS0110	Benefits Systems Specialist	\$2,059	\$2,162	\$2,270	\$2,384	\$2,503	3	3	3	ParaProfessional & Tech
- RI1302	Dept Information Systems Specialist II	\$2,059	\$2,162	\$2,270	\$2,384	\$2,503	5	5	5	ParaProfessional & Tech
- RI1301	Dept Information Systems Specialist I	\$1,867	\$1,961	\$2,059	\$2,162	\$2,270				ParaProfessional & Tech
RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	. 2	2	2	Office & Office Technical
RO2060	Executive Secretary	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1	1	Office & Office Technical
- RS5002	Employment Training Specialist II	\$1,867	\$1,961	\$2,059	\$2,162	\$2,270	27	27	27	ParaProfessional & Tech
- RS5001	Employment Training Specialist I	\$1,694	\$1,778	\$1,867	\$1,961	\$2,059	10	7 '	* 7	ParaProfessional & Tech
RS0103	Eligibility Worker III	\$1,761	\$1,849	\$1,942	\$2,039	\$2,142	28	28	28	ParaProfessional & Tech
RO1500	Senior Administrative Supervisor	\$1,761	\$1,849	\$1,942	\$2,039	\$2,142	4	4	. 4	Supervisors Unit
RC2012	Storekeeper II	\$1,735	\$1,822	\$1,913	\$2,009	\$2,110	2	2	2	Supervisors Unit
- RS0102	Eligibility Worker II	\$1,653	\$1,735	\$1,822	\$1,913	\$2,009	356	356	356	ParaProfessional & Tech
- RS0101	Eligibility Worker I	\$1,401	\$1,470	\$1,544	\$1,622	\$1,702	165	130 '	* 130 *	ParaProfessional & Tech
- RO4602	Collections Clerk II	\$1,630	\$1,710	\$1,796	\$1,886	\$1,980	3	3	3	Office & Office Technical
- RO4601	Collections Clerk I	\$1,394	\$1,464	\$1,537	\$1,614	\$1,694				Office & Office Technical
RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	13	13	13	Office & Office Technical
RO2050	Administrative Secretary	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	2	2	2	Office & Office Technical
RC0402	Crafts Worker II	\$1,614	\$1,694	\$1,778	\$1,867	\$1,961	1	1	1	Trades Labor & Institutni
RL0302	Legal Technician II	\$1,567	\$1,645	\$1,727	\$1,813	\$1,904	1	1	1	Office & Office Technical
RC1502	Lead Transportation Worker	\$1,522	\$1,598	\$1,678	\$1,761	\$1,849	1	1	1	Safety Invstgtv & Custdl
RO2000	Office Secretary	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	2	2	. 2	Office & Office Technical
RO1000	Office Supervisor	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	8	8	8	Supervisors Unit
RO7302	Senior Support Services Tech	\$1,506	\$1,582	\$1,661	\$1,744	\$1,830	1	1	1	Trades Labor & Institutni
RL0301	Legal Technician I	\$1,485	\$1,559	\$1,637	\$1,718	\$1,804	2	2	2	Office & Office Technical
RC1501	Transportation Worker	\$1,450	\$1,522	\$1,598	\$1,678	\$1,761	4	4	4	Safety Invstgtv & Custdi
RO6120	Department Payroll Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	2	2	2	Office & Office Technical
RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	13	13	13	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	111	111	111	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	51	51	51	Office & Office Technical
RC2001	Stock Clerk II	\$1,360	\$1,428	\$1,499	\$1,574	\$1,653	4	4	4 .	Trades Labor & Institutni

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
RO7301	Support Services Technician II	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	1	1	1	Trades Labor & Institutnl
RS0140	Teaching & Demonstrng Homemaker	\$1,193	\$1,252	\$1,314	\$1,381	\$1,450	2	/ 2	2	Office & Office Technical
					ALLOCAT	ED TOTAL	1,254	1,211 *	1,211 *	
					Tempo	rary (FTE)	2.9	1.9 *	1.9 *	
					POSITIO	ON TOTAL	1,256.9	1,212.9 *	1,212.9 *	
Budget Uni	t 5053900000 Mary Graham Childrens Sho	elter								
ES2150	Director Mary Graham Child Shelter	\$3,942	\$4,138	\$4,346	\$4,562	\$4,790	1	1	1	Senior Management
RM1145	Assistant Director - Mary Graham CS	\$2,926	\$3,072	\$3,226	\$3,388	\$3,558	1	*	*	Middle Management
RS1082	Shelter Supervisor II	\$2,602	\$2,732	\$2,869	\$3,013	\$3,164	3	3	3	Safety Invstgtv & Custdl
RS1081	Shelter Supervisor I	\$2,303	\$2,418	\$2,539	\$2,666	\$2,799	8	6 *	6 *	Safety Invstgtv & Custdl
- RB6002	Administrative Assistant II	\$2,293	\$2,407	\$2,527	\$2,654	\$2,786	1	1	1	ParaProfessional & Tech
- RB6001	Administrative Assistant I	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430				ParaProfessional & Tech
RC0403	Crafts Worker III	\$2,059	\$2,162	\$2,270	\$2,384	\$2,503	1	1	1	Trades Labor & Institutni
- RS1072	Shelter Counselor II	\$2,019	\$2,120	\$2,226	\$2,338	\$2,454	16	16	16	Safety Invstgtv & Custdl
- RS1071	Shelter Counselor I	\$1,718	\$1,804	\$1,894	\$1,990	\$2,090	14	10 *	10 *	Safety Invstgtv & Custdl
RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	. 1	Office & Office Technical
RO6700	Office Technician/Coordinator	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	1	. 1	1	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	3	3	3	Office & Office Technical
RF0300	Housekeeping Service Worker	\$1,175	\$1,234	\$1,295	\$1,360	\$1,428	3	3	3	Trades Labor & Institutni
					ALLOCAT	ED TOTAL	54	47 *	47 *	
					Tempo	rary (FTE)	19.7	10.8 *	10.8 *	
					POSITIO	ON TOTAL	73.7	57.8 *	57.8 *	
Budget Uni	t 5054101000 Aging - Community Service	S								
RM1151	Adult Services Division Chief	\$3,645	\$3,827	\$4,019	\$4,220	\$4,431	1	1	1	Middle Management
RM1150	Community Services Program Manager	\$3,072	\$3,226	\$3,388	\$3,558	\$3,735	2	2	2	Middle Management
RS7060	Aging Programs Coordinator	\$2,786	\$2,926	\$3,072	\$3,226	\$3,388	1	1	1	ParaProfessional & Tech
- RB6202	HSA Staff Analyst II	\$2,706	\$2,841	\$2,983	\$3,133	\$3,290	1	1	1	ParaProfessional & Tech
- RB6201	HSA Staff Analyst I	\$2,384	\$2,503	\$2,628	\$2,759	\$2,898		1		ParaProfessional & Tech
- RB6512	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	1	1	1	ParaProfessional & Tech
- RB6511	Management Analyst I	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384				ParaProfessional & Tech
RS3415	Social Worker Supervisor II	\$2,590	\$2,719	\$2,854	\$2,998	\$3,148	1	1	1	Supervisors Unit

	JOB			EEKLY SAL				ALLOCATED		RECOMMENDED	REPRESENTATION		
	CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT		
	RB4003	Accountant III	\$2,503	\$2,628	\$2,759	\$2,898	\$3,042	1	1	1	ParaProfessional & Tech		
	RB4002	Accountant II	\$2,215	\$2,326	\$2,442	\$2,564	\$2,692	1	1	1	ParaProfessional & Tech		
	RS7045	Ombudsman Coordinator	\$2,194	\$2,303	\$2,418	\$2,539	\$2,666	1	,	*	Supervisors Unit		
	RC0300	Weatherization Program Supervisor	\$2,059	\$2,162	\$2,270	\$2,384	\$2,503	1	1	. 1	Supervisors Unit		
	RS7070	HSA Program Coordinator	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384	3	2 '	* 2 *	ParaProfessional & Tech		
	RS7020	Community Social Services Director	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384	. 8	8	8	Supervisors Unit		
_	RS3402	Social Worker II	\$1,913	\$2,009	\$2,110	\$2,215	\$2,326	4	4	4	ParaProfessional & Tech		
-	RS3401	Social Worker I	\$1,653	\$1,735	\$1,822	\$1,913	\$2,009				ParaProfessional & Tech		
	RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	3	3	3	Office & Office Technical		
	RS5002	Employment Training Specialist II	\$1,867	\$1,961	\$2,059	\$2,162	\$2,270		1 '	* 1 *	ParaProfessional & Tech		
	RC0302	Senior Weatherization Specialist	\$1,778	\$1,867	\$1,961	\$2,059	\$2,162	3	3	3	Trades Labor & Institutnl		
	RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	2	2	2	Office & Office Technical		
	RC0301	Weatherization Specialist	\$1,537	\$1,614	\$1,694	\$1,778	\$1,867	2	^2	2	Trades Labor & Institutni		
	RC2011	Storekeeper I	\$1,537	\$1,614	\$1,694	\$1,778	\$1,867	1	1	1	Trades Labor & Institutnl		
	RO6700	Office Technician/Coordinator	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1	1	1	Office & Office Technical		
	RE1400	Energy Program Specialist	\$1,499	\$1,574	\$1,653	\$1,735	\$1,822	4	4	4	ParaProfessional & Tech		
	RS7090	Senior Info & Assistance Specialist	\$1,499	\$1,574	\$1,653	\$1,735	\$1,822	3	3	3	ParaProfessional & Tech		
	RS7015	Community Social Services Assistant	\$1,499	\$1,574	\$1,653	\$1,735	\$1,822	. 8	9 :	* 9 *	ParaProfessional & Tech		
-	RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	. 5	5	5	Office & Office Technical		
-	RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	1	. 1	1	Office & Office Technical		
						ALLOCAT	ED TOTAL	59	59	59			
						Tempo	rary (FTE)	18.7	15.4	* 15.4 *			
						POSITIO	ON TOTAL	77.7	74.4	* 74.4 *			
	Budget Uni	t 5055103000 Employment - Economic De	evelopmen	t									
	HS1250	Director Employment & Economic Dev	\$4,304	\$4,518	\$4,745	\$4,982	\$5,230	1	1	1	Executive		
	Ri1104	Dept Info Systems Analyst IV	\$3,663	\$3,846	\$4,039	\$4,241	\$4,453	1	1	1	Professional		
	ES2260	Deputy Dir-Employment & Training	\$3,421	\$3,592	\$3,771	\$3,960	\$4,158	1	1	1	Senior Management		
	ES2255	EEDD Economic Development Dir	\$3,421	\$3,592	\$3,771	\$3,960	\$4,158	1	1	1	Senior Management		
	RI1103	Dept Information Sys Analyst III	\$3,355	\$3,523	\$3,699	\$3,885	\$4,079	1	1	. 1	Professional		
	RM1173	EEDD Admin Services Manager	\$3,087	\$3,242	\$3,404	\$3,574	\$3,754	2	2	2	Middle Management		
	RM1171	EEDD Division Manager	\$2,869	\$3,013	\$3,164	\$3,322	\$3,489	. 3	2	* 2*	Middle Management		
	RB0610	EEDD Business Loan Manager	\$2,826	\$2,968	\$3,117	\$3,273	\$3,437	1	1	1	Middle Management		
-	RI1102	Dept Information Sys Analyst II	\$2,940	\$3,087	\$3,242	\$3,404	\$3,574	3	2	* 2 *	Professional		

	JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
	CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
- RI1	1101	Dept Information Sys Analyst I	\$2,395	\$2,515	\$2,641	\$2,773	\$2,911				Professional
RB	6303	EEDD Analyst III	\$2,628	\$2,759	\$2,898	\$3,042	\$3,195	2	2	2	ParaProfessional & Tech
RB-	4003	Accountant III	\$2,503	\$2,628	\$2,759	\$2,898	\$3,042	1	1	1	ParaProfessional & Tech
RB	0600	Business Loan Officer	\$2,384	\$2,503	\$2,628	\$2,759	\$2,898	1		* *	ParaProfessional & Tech
- RB	6302	EEDD Analyst II	\$2,293	\$2,407	\$2,527	\$2,654	\$2,786	3	3	3	ParaProfessional & Tech
- RB	6301	EEDD Analyst !	\$2,079	\$2,183	\$2,293	\$2,407	\$2,527				ParaProfessional & Tech
RS:	5003	Employment Training Supervisor	\$2,238	\$2,349	\$2,466	\$2,590	\$2,719	5	4	* 4*	Supervisors Unit
- RB	4002	Accountant II	\$2,215	\$2,326	\$2,442	\$2,564	\$2,692	2	2	2	ParaProfessional & Tech
- RB	4001	Accountant I	\$1,886	\$1,980	\$2,079	\$2,183	\$2,293				ParaProfessional & Tech
RB	0615	EEDD Bus Retention & Expans Spec	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430	3		* *	ParaProfessional & Tech
RO	3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1	1	Office & Office Technical
RO	2060	Executive Secretary	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	. 1	1	1	Office & Office Technical
- RS	5512	EEDD Employment Services Spec II	\$1,867	\$1,961	\$2,059	\$2,162	\$2,270	1	1	1	ParaProfessional & Tech
- RS	5511	EEDD Employment Services Spec I	\$1,694	\$1,778	\$1,867	\$1,961	\$2,059	1	. 1	1	ParaProfessional & Tech
- RS	5002	Employment Training Spec II	\$1,867	\$1,961	\$2,059	\$2,162	\$2,270	18	18	18	ParaProfessional & Tech
- RS	5001	Employment Training Spec I	\$1,694	\$1,778	\$1,867	\$1,961	\$2,059	~ 5	5	5	ParaProfessional & Tech
RC:	2015	EEDD Facilities Coordinator	\$1,822	\$1,913	\$2,009	\$2,110	\$2,215	1	1	1	Supervisors Unit
RO	1500	Senior Administrative Supervisor	\$1,761	\$1,849	\$1,942	\$2,039	\$2,142	1	1	1	Supervisors Unit
RO	3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	. 3	3	3	Office & Office Technical
RO	2000	Office Secretary	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1.		* *	Office & Office Technical
RO	1000	Office Supervisor	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	1		* *	Supervisors Unit
- RS	5502	EEDD Intake & Referral Specialist II	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	2	2	2	Office & Office Technical
- RS	5501	EEDD Intake & Referral Specialist I	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	3	3	3	Office & Office Technical
- RO	6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	7	7	7	Office & Office Technical
- RO	6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582			•	Office & Office Technical
RC	2001	Stock Clerk II	\$1,360	\$1,428	\$1,499	\$1,574	\$1,653	1	1	. 1	Trades Labor & Institutni
						ALLOCAT		78	69	* 69 *	
						Tempo	rary (FTE)	20.3	3.1	* 3.1 *	
							ON TOTAL	98.3	72.1		
D1	laak 11:-1	FOFF24C000 Nichbarhand Duranti									
	_	5055246000 Neighborhood Preservation		¢4 244	Ć4 4F3	¢4.635	Ć4 04 0		4		Caulan Managamant
	2110	Deputy Director-Programs and Admin	\$4,039	\$4,241	\$4,453	\$4,675	\$4,910	1	1	1	Senior Management
	/10226	Management Analyst III	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	2	2	2	Middle Management
- KB	6512	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210				ParaProfessional & Tech

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30. 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
- RB6511	Management Analyst I	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384				ParaProfessional & Tech
RC0203	Senior Housing Rehab Specialist	\$2,706	\$2,841	\$2,983	\$3,133	\$3,290	1	1	1	Supervisors Unit
RB4002	Accountant II	\$2,215	\$2,326	\$2,442	\$2,564	\$2,692	1	. 1	1	ParaProfessional & Tech
RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	. 1	Office & Office Technical
RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	1	1	1	Office & Office Technical
					ALLOCAT	ED TOTAL	7	7	7	
					POSITIO	ON TOTAL	7	7	. 7	
Budget Uni	it 5055600000 Veterans Service Office									
EB2156	Deputy Director Veterans Services	\$2,759	\$2,898	\$3,042	\$3,195	\$3,355	1	1	1	Senior Management
- RB0802	Veterans Service Representative II	\$1,727	\$1,813	\$1,904	\$1,999	\$2,099	2	2	2	ParaProfessional & Tech
- RB0801	Veterans Service Representative I	\$1,464	\$1,537	\$1,614	\$1,694	\$1,778				ParaProfessional & Tech
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	1	. 1	. 1	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582			•	Office & Office Technical
	•		. ,			ED TOTAL	4	4	4	
					Tempo	rary (FTE)	0.7	2	* 2 *	
					-	ON TOTAL	4.7	6		•
Budget Un	it 6061500000 Cooperative Extension									
RB6000	Junior Administrative Assistant	\$1,813	\$1,904	\$1,999	\$2,099	\$2,205	1	1	. 1	ParaProfessional & Tech
RA0101	Agricultural Field & Lab Technician II	\$1,485	\$1,559	\$1,637	\$1,718	\$1,804	1	1	1	Trades Labor & Institutni
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	2	2	2	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582			_	Office & Office Technical
		, -,	, _,	, _,		ED TOTAL	4	4	4	
				•	POSITIO	ON TOTAL	4	4	4	
									•	•
_	it 7070300000 Parks - Recreation	40.500	40.000	40.00=	4	4	_			
EC2202	Parks Administrator	\$3,523	\$3,699	\$3,885	\$4,079	\$4,283	1	1	1	Senior Management
RA0702	Zoo & Interpretive Services Manager	\$2,654	\$2,786	\$2,926	\$3,072	\$3,226	1	1	1.	Middle Management
RM0100	Parks Marketing & Promotion Spec	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430	1	1	1	Professional
RC0803	Park Maintenance Supervisor	\$1,942	\$2,039	\$2,142	\$2,248	\$2,361	1	1	1	Middle Management
RM0140	Zoo Curator	\$1,813	\$1,904	\$1,999	\$2,099	\$2,205	1	1	1	Supervisors Unit
RC0801	Senior Park Worker	\$1,761	\$1,849	\$1,942	\$2,039	\$2,142	2	2	2	Supervisors Unit
RC3003	Park Equipment Mechanic	\$1,653	\$1,735	\$1,822	\$1,913	\$2,009	1	1	1	Trades Labor & Institutni

POSITION BUDGET DETAIL FISCAL YEAR 2017-2018

JOB	•	BIWEEKLY SALARY AS OF JUNE 30, 2018						REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	1	Office & Office Technical
RP0730	Labor Crew Leader	\$1,606	\$1,686	\$1,770	\$1,858	\$1,951	1	1	1	Trades Labor & Institutnl
RA0710	Senior Animal Care Specialist	\$1,598	\$1,678	\$1,761	\$1,849	\$1,942	1	1	1	ParaProfessional & Tech
RA0715	Animal Care Specialist	\$1,598	\$1,678	\$1,761	\$1,849	\$1,942	1	1	1	ParaProfessional & Tech
RC0800	Park Worker	\$1,522	\$1,598	\$1,678	\$1,761	\$1,849	19	19	19	Trades Labor & Institutni
RA0705	Animal Care Specialist	\$1,522	\$1,598	\$1,678	\$1,761	\$1,849	4	. 4	4	ParaProfessional & Tech
RC0805	Park Fee Coordinator	\$1,464	\$1,537	\$1,614	\$1,694	\$1,778	1	1	. 1	Trades Labor & Institutni
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	3	3	3	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582				Office & Office Technical
					ALLOCAT	ED TOTAL	39	. 39	39	
					* Tempo	rary (FTE)	20.5	20.5	20.5	
					POSITIO	ON TOTAL	59.5	59.5	59.5	
Rudget Uni	t 8190000000 Fleet Services									
RC1016	Fleet Manager	\$3,388	\$3,558	\$3,735	\$3,922	\$4,118	1	1	1	Middle Management
RM0226	Management Analyst III	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809		1	1	Middle Management
RB6512	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210		1	1	ParaProfessional & Tech
RC1002	Equipment Maintenance Foreman	\$2,152	\$2,259	\$2,372	\$2,490	\$2,615		1	1	Supervisors Unit
RC1002	Automotive Maintenance Foreman	\$2,110	\$2,215	\$2,326	\$2,442	\$2,564		2	2	Supervisors Unit
RC3001	Heavy Equipment Mechanic	\$2,009	\$2,110	\$2,215	\$2,326	\$2,442		6	6	Trades Labor & Institutni
RC0420	Welder	\$2,009	\$2,110	\$2,215	\$2,326	\$2,442		1	1	Trades Labor & Institutni
RC2025	Equipment Parts Room Supevisor	\$1,990	\$2,090	\$2,194	\$2,303	\$2,418		. 1	1	Supervisors Unit
RC3000	Automotive Mechanic	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282		8	8	Trades Labor & Institutni
RC0603	Equipment Service Worker III	\$1,645	\$1,727	\$1,813	\$1,904	\$1,999		2	2	Trades Labor & Institutni
RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970		3	. 3	Office & Office Technical
RC2024	Fleet Parts Specialist	\$1,614	\$1,694	\$1,778	\$1,867	\$1,961		2	2	Trades Labor & Institutni
RC0602	Equipment Service Worker II	\$1,530	\$1,606	\$1,686	\$1,770	\$1,858		3	3	Trades Labor & Institutni
RC1565	Motor Pool Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744		1	1	Trades Labor & Institutni
RC0601	Equipment Service Worker I	\$1,387	\$1,457	\$1,530	\$1,606	\$1,686		4	4	Trades Labor & Institutni
NCOOO1	Equipment betvice vvolker i	+2,557	+ -, ·-·	+ =,000		ED TOTAL		37	37	
						rary (FTE)		0.7	0.7	
					-	ON TOTAL		37.7	37.7	
					• •			2	···	

Budget Unit 8260000000 Central Telephone

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COUNTY OF SAN JOAQUIN

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
RI1010	Information Systems Manager	\$4,098	\$4,304	\$4,518	\$4,745	\$4,982	1	1	1	Confidential
RI1005	Information Systems Analyst V	\$3,979	\$4,178	\$4,387	\$4,606	\$4,837	•	1 *	* 1 *	Professional `
RI1004	Information Systems Analyst IV	\$3,663	\$3,846	\$4,039	\$4,241	\$4,453	2	1 '	* 1 *	Professional
- RI1003	Information Systems Analyst III	\$3,355	\$3,523	\$3,699	\$3,885	\$4,079	3	3	3	Professional
- RI1002	Information Systems Analyst II	\$2,940	\$3,087	\$3,242	\$3,404	\$3,574				Professional
- RI1001	Information Systems Analyst I	\$2,395	\$2,515	\$2,641	\$2,773	\$2,911	1	1	1	Professional
RI1323	Info Systems Specialist III	\$2,326	\$2,442	\$2,564	\$2,692	\$2,826	3	3	3	ParaProfessional & Tech
RB6002	Administrative Assistant II	\$2,293	\$2,407	\$2,527	\$2,654	\$2,786	1	1	1	ParaProfessional & Tech
RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	1	1	1	Office & Office Technical
					ALLOCAT	ED TOTAL	13	13	13	
					POSITIO	ON TOTAL	13	13	13	
	it 9210000540 Refuse Disposal Administ									
EC2160	Integrated Waste Manager	\$4,138	\$4,346	\$4,562	\$4,790	\$5,030	1	1	1	Senior Management
RE1005	Engineer V	\$3,645	\$3,827	\$4,019	\$4,220	\$4,431	1	. 1	1	Middle Management
- RE1004	Engineer IV	\$3,210	\$3,371	\$3,540	\$3,718	\$3,903				Professional
- RE1003	Engineer III	\$2,983	\$3,133	\$3,290	\$3,454	\$3,627	_	_		Professional
- RE1002	Engineer II	\$2,773	\$2,911	\$3,058	\$3,210	\$3,371	2	2	2	Professional
- RE1001	Engineer I	\$2,395	\$2,515	\$2,641	\$2,773	\$2,911		_		Professional
RM0226	Management Analyst III	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	2	2	2	Middle Management
RM0325	Solid Waste Operations Manager	\$3,072	\$3,226	\$3,388	\$3,558	\$3,735	1	1	1	Middle Management
- RB6512	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	1	1	1	ParaProfessional & Tech
- RB6511	Management Analyst I	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384	2	2	2	ParaProfessional & Tech
RE0112	Engineering Assistant II	\$2,430	\$2,552	\$2,679	\$2,813	\$2,954	1	1	1	ParaProfessional & Tech
RC1007	Solid Waste Site Manager	\$2,293	\$2,407	\$2,527	\$2,654	\$2,786	2	2	2	Middle Management
- RB6002	Administrative Assistant II	\$2,293	\$2,407	\$2,527	\$2,654	\$2,786	2	2	2	ParaProfessional & Tech
- RB6001	Administrative Assistant I	\$1,999	\$2,099	\$2,205	\$2,314	\$2,430	·			ParaProfessional & Tech
- RB6000	Junior Administrative Asst	\$1,813	\$1,904	\$1,999	\$2,099	\$2,205				ParaProfessional & Tech
- RB4002	Accountant II	\$2,215	\$2,326	\$2,442	\$2,564	\$2,692	1	1	1	ParaProfessional & Tech
- RB4001	Accountant I	\$1,886		\$2,079	\$2,183	\$2,293				ParaProfessional & Tech
RC1002	Equipment Maintenance Foreman	\$2,152	\$2,259	\$2,372	\$2,490	\$2,615	1	1	1	Trades Labor & Institutni
RC0740	Household Haz Waste Opers Coord	\$2,152	\$2,259	\$2,372	\$2,490	\$2,615	1	1	1	Trades Labor & Institutni
RC0720	Solid Waste Recovery Supervisor	\$2,152	\$2,259	\$2,372	\$2,490	\$2,615	5	5	5	Supervisors Unit

JOB	POSITION TITLE		EEKLY SAL	ARY AS OF STEP 3	JUNE 30, 2 STEP 4	2018 STEP 5	ALLOCATED JUNE 2017	REQUESTED I	RECOMMENDED 2017-2018	REPRESENTATION UNIT
CODE	POSITION TITLE	STEP 1	SIEPZ	SIEPS	SIEP 4	SIEPS	JONE 2017	2017-2018	2017-2018	UNII
RC1581	Senior Transfer Truck Driver	\$2,110	\$2,215	\$2,326	\$2,442	\$2,564	1	1	1	Supervisors Unit
RC3001	Heavy Equipment Mechanic	\$2,009	\$2,110	\$2,215	\$2,326	\$2,442	3	3	3	Trades Labor & Institutni
RC1580	Transfer Truck Driver	\$1,980	\$2,079	\$2,183	\$2,293	\$2,407	10	11 *	11 *	Trades Labor & Institutnl
RC0652	Equipment Operator II	\$1,980	\$2,079	\$2,183	\$2,293	\$2,407	5	5	5	Trades Labor & Institutnl
RC0651	Equipment Operator I	\$1,796	\$1,886	\$1,980	\$2,079	\$2,183	3	. 3	3	Trades Labor & Institutnl
RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	2	2	2	Office & Office Technical
RC0715	Senior Solid Waste Recovery Worker	\$1,537	\$1,614	\$1,694	\$1,778	\$1,867	9	9	9	Trades Labor & Institutnl
RO1000	Office Supervisor	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	3	3	3	Supervisors Unit
RO3000	Cashier Clerk	\$1,464	\$1,537	\$1,614	\$1,694	\$1,778	5	5	5	Office & Office Technical
- RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	2	2	2	Office & Office Technical
- RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582				Office & Office Technical
RC0710	Solid Waste Recovery Worker	\$1,210	\$1,270	\$1,334	\$1,401	\$1,470	11	·11	11	Trades Labor & Institutni
					ALLOCAT	ED TOTAL	77	78 *	· 78 *	
					Tempo	rary (FTE)	4.8	5.5 *	5.5 *	
					POSITIO	ON TOTAL	81.8	83.5 *	83.5 *	
_	t 9221100000 S J General Hospital									
EH3101	Hospital Chief Exec Officer	-	-	-	-	\$14,818	1	1	1	Executive
EH3102	Hospital Chief Financial Officer	-	-	-	-	\$9,384	1	1	1	Executive
EH3103	Hospital Chief Nursing Officer	-	-	-	-	\$8,702	1	1	1	Executive
EH8000	Chief Medical Officer	\$8,153	\$8,561	\$8,990	\$9,439	\$9,911	1	1	. 1	Senior Management
EH8001	Physician Manager	\$7,132	\$11,500	\$15,869	\$20,237	\$24,606	6	6	6	Physicians Management
EH8002	Physician	\$6,706	\$10,326	\$13,945	\$17,565	\$21,185	67	. 67	67	Contractor HCS Physicians
RH4330	Hospital Pharmacy Manager	\$5,282	\$5,545	\$5,822	\$6,114	\$6,419	1	1	1	Middle Management
EH2115	Perioperative Services Director	\$4,518	\$4,745	\$4,982	\$5,230	\$5,492	1	1	1	Senior Management
EH2105	Deputy Director-SJGH Nursing	\$4,518	\$4,745	\$4,982	\$5,230	\$5,492	3	3	3	Senior Management
EH2104	Sr Deputy Director-SJGH Clinical	\$4,325	\$4,541	\$4,768	\$5,006	\$5,256	2	2	2	Senior Management
- EH2106	Deputy Director II - SJGH	\$4,039	\$4,241	\$4,453	\$4,675	\$4,910	3	2 *	2 *	Senior Management
- EH2107	Deputy Director I - SJGH	\$3,663	\$3,846	\$4,039	\$4,241	\$4,453	2	2	2	Senior Management
EH2100	Deputy Finance Director - HCS	\$3,903	\$4,098	\$4,304	\$4,518	\$4,745	2	2	2	Senior Management
- RH1162	Nurse Practitioner II - Inpatient	\$4,677	\$4,911	\$5,156	\$5,414	\$5,684	4	4	4	Registered Nurses
- RH1167	Senior Nurse Practitioner - Ambulatory	\$4,609	\$4,839	\$5,082	\$5,335	\$5,602	2	2	2	Registered Nurses
- RH1166	Nurse Practitioner II - Ambulatory	\$4,455	\$4,677	\$4,911	\$5,156	\$5,414	3	3	3	Registered Nurses
- RH1165	Nurse Practitioner I - Ambulatory	\$4,283	\$4,497	\$4,722	\$4,958	\$5,206				Registered Nurses

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
- RH1203	Senior Physician Assistant	\$3,627	\$3,809	\$3,999	\$4,199	\$4,409	7	. 7	7	Professional
- RH1202	Physician Assistant II	\$3,454	\$3,627	\$3,809	\$3,999	\$4,199				Professional
- RH1201	Physician Assistant I	\$3,290	\$3,454	\$3,627	\$3,809	\$3,999				Professional
- RH1163	Senior Nurse Practitioner - Inpatient	\$4,839	\$5,082	\$5,335	\$5,602	\$5,882	:			Registered Nurses
- RH1161	Nurse Practitioner I - Inpatient	\$4,497	\$4,722	\$4,958	\$5,206	\$5,466	1	1	1	Registered Nurses
- RH1106	Staff Nurse V-Asst Nrs Dpt Mgr	\$3,982	\$4,181	\$4,389	\$4,609	\$4,839	19	19	19	Registered Nurses
- RH1105	Staff Nurse V Clinical Nrs-Inpatient	\$3,982	\$4,181	\$4,389	\$4,609	\$4,839	10	10	10	Registered Nurses
- RH1126	Staff Nurse V-Asst Nrs Dpt Mgr-Amb	\$3,791	\$3,982	\$4,181	\$4,389	\$4,609	4	4	4	Registered Nurses
- RH1125	Staff Nurse V - Clinical - Ambulatory	\$3,791	\$3,982	\$4,181	\$4,389	\$4,609				Registered Nurses
- RH1104	Staff Nurse IV - Inpatient	\$3,754	\$3,942	\$4,140	\$4,347	\$4,564	140	144	* 144 *	Registered Nurses
- RH1103	Staff Nurse III -Inpatient	\$3,523	\$3,700	\$3,884	\$4,079	\$4,283	91	97	* 97 *	Registered Nurses
- RH1102	Staff Nurse II - Inpatient	\$3,405	\$3,575	\$3,754	\$3,942	\$4,140	9	9	9	Registered Nurses
- RH1101	Staff Nurse I - Inpatient	\$3,195	\$3,355	\$3,523	\$3,700	\$3,884	45	45	45	Registered Nurses
- RH1124	Staff Nurse IV - Ambulatory	\$3,575	\$3,754	\$3,942	\$4,140	\$4,347	17	17	17	Registered Nurses
- RH1123	Staff Nurse III - Ambulatory	\$3,355	\$3,523	\$3,700	\$3,884	\$4,079	8	9	* 9 *	Registered Nurses
- RH1122	Staff Nurse II - Ambulatory	\$3,242	\$3,405	\$3,575	\$3,754	\$3,942		•		Registered Nurses
- RH1121	Staff Nurse I - Ambulatory	\$3,042	\$3,195	\$3,355	\$3,523	\$3,700				Registered Nurses
RH4331	Pharmacy Supervisor	\$4,541	\$4,768	\$5,006	\$5,256	\$5,518	2	2	2	Supervisors Unit
RH1170	Nurse Midwife	\$4,541	\$4,768	\$5,007	\$5,257	\$5,519	5	5	5	Registered Nurses
RH4350	Pharmacist - Clinical	\$4,453	\$4,675	\$4,910	\$5,154	\$5,412	2	2	2	Professional
RH1150	Clinical Nurse Specialist - Inpatient	\$4,389	\$4,609	\$4,839	\$5,082	\$5,335	4	4	4	Registered Nurses
- RH4355	Pharmacist	\$4,241	\$4,453	\$4,675	\$4,910	\$5,154	13	13	13	Professional
- RH4354	Pharmacist - Trainee	\$3,226	\$3,388	\$3,558	\$3,735	\$3,922				Professional
RH1240	Quality Improvement Coord	\$3,791	\$3,982	\$4,181	\$4,389	\$4,609	1	1	1	Registered Nurses
RH1235	Infection Control Coordinator	\$3,791	\$3,982	\$4,181	\$4,389	\$4,609	1	1	1	Registered Nurses
RH4080	Asst Clinical Lab Operations Manager	\$3,771	\$3,960	\$4,158	\$4,366	\$4,585	2	. 2	. 2	Supervisors Unit
RI1011	Dept Information Systems Manager	\$3,754	\$3,942	\$4,138	\$4,346	\$4,562	1	1	1	Middle Management
RH5200	Manager of Diagnostic Imaging	\$3,699	\$3,885	\$4,079	\$4,283	\$4,497	1	1	1	Middle Management
RI1204	Dept Applications Analyst IV	\$3,663	\$3,846	\$4,039	\$4,241	\$4,453	3	4	* 4 *	Professional
RI1104	Dept Information Sys Analyst IV	\$3,663	\$3,846	\$4,039	\$4,241	\$4,453	1	1	1	Professional
RH1300	Nursing Department Manager	\$3,558	\$3,735	\$3,922	\$4,118	\$4,325	11	11	11	Middle Management
RH4003	Clinical Lab Technologist III	\$3,523	\$3,699	\$3,885	\$4,079	\$4,283	6	6	6	Supervisors Unit
RH0175	Clinical Education Coordinator	\$3,421	\$3,592	\$3,771	\$3,960	\$4,158	1	- 1	1	Middle Management
RM0205	Manager of Patient Fin Services	\$3,355	\$3,523	\$3,699	\$3,885	\$4,079	1	1	1	Middle Management

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COUNTY OF SAN JOAQUIN

RH6510		JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	.018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
- RI1103 Dept Information Sys Analyst III		CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
- RI1103 Dept Information Sys Analyst III		RH6510	Therapy Services Manager	\$3,338	\$3,506	\$3,681	\$3,866	\$4,059	1	1	1	Middle Management
RI1101 Dept Information Sys Analyst I \$2,395 \$2,515 \$2,641 \$2,773 \$2,911 Professional Professional RH0131 Health Information Admin \$3,306 \$3,471 \$3,665 \$3,809 \$4,019 1 1 1 Middle Management RH5154 Ultrasound Specialist II \$2,983 \$3,131 \$3,290 \$3,454 \$3,627 1 1 1 ParaProfessional & Tech RH51552 Ultrasound Specialist II \$2,602 \$2,732 \$2,869 \$3,013 \$3,164 The Company of ParaProfessional & Tech ParaProfessional ParaProfessional & Tech ParaProfessio	-	RI1103	· · ·		\$3,523	\$3,699			2	2	2	
RH0131 Health Information Admin S3,306 S3,471 S3,645 S3,827 S4,019 1 1 1 Middle Management	-	RI1102	Dept Information Sys Analyst II	\$2,940	\$3,087	\$3,242	\$3,404	\$3,574				Professional
- RH5154 Ultrasound Specialist IV \$3,290 \$3,454 \$3,627 \$3,809 \$3,999 4 4 4 4 ParaProfessional & Tech - RH5153 Ultrasound Specialist III \$2,983 \$3,133 \$3,290 \$3,454 \$3,627 1 1 1 1 ParaProfessional & Tech - RH5152 Ultrasound Specialist II \$2,602 \$2,732 \$2,869 \$3,013 \$3,164	-	RI1101	Dept Information Sys Analyst I	\$2,395	\$2,515	\$2,641	\$2,773	\$2,911				Professional
- RH5153 Ultrasound Specialist III		RH0131	Health Information Admin	\$3,306	\$3,471	\$3,645	\$3,827	\$4,019	1	1	1	Middle Management
R RH5152 Ultrasound Specialist II \$2,602 \$2,732 \$2,869 \$3,013 \$3,164 ParaProfessional & Tech Para Professional & Tech Para Professional & Tech Para Professional & Tech Para Professional & Tech RM0350 Facilities Manager-HCS \$3,238 \$2,454 \$2,577 \$2,706 \$2,841 ParaProfessional & Tech Para Professional Professional Professional Physical Therapist V-Asst Dept Manager \$3,210 \$3,371 \$3,540 \$3,718 \$3,903 \$2 \$2 Professional Professional & Tech Professional Professiona	-	RH5154	Ultrasound Specialist IV	\$3,290	\$3,454	\$3,627	\$3,809	\$3,999	4	4	4	ParaProfessional & Tech
RH5151 Ultrasound Specialist S2,338 S2,454 S2,577 S2,706 S2,841 ParaProfessional & Tech RM0350 Facilities Manager-HCS S3,226 S3,388 S3,558 S3,735 S3,922 1 1 1 Middle Management Middle Midd	-	RH5153	Ultrasound Specialist III	\$2,983	\$3,133	\$3,290	\$3,454	\$3,627	1	1	1	ParaProfessional & Tech
RM0350 Facilities Manager-HCS \$3,266 \$3,388 \$3,558 \$3,735 \$3,922 1 1 1 1 Middle Management	-	RH5152	Ultrasound Specialist II	\$2,602	\$2,732	\$2,869	\$3,013	\$3,164				ParaProfessional & Tech
RH6204 Physical Therapist - Clinic Specialist \$3,210 \$3,371 \$3,540 \$3,718 \$3,903 2 2 Professional Supervisors Unit RH6205 Phys Therapist IV-Asst Dept Manager \$3,210 \$3,371 \$3,540 \$3,718 \$3,903 0 Dept Manager Supervisors Unit RH6203 Physical Therapist - Senior \$2,968 \$3,117 \$3,273 \$3,609 5 6 * 6 * Professional Rechains	-	RH5151	Ultrasound Specialist I	\$2,338	\$2,454	\$2,577	\$2,706	\$2,841			•	ParaProfessional & Tech
RH6205 Phys Therapist IV-Asst Dept Manager \$3,210 \$3,371 \$3,540 \$3,718 \$3,903 Supervisors Unit		RM0350	Facilities Manager-HCS	\$3,226	\$3,388	\$3,558	\$3,735	\$3,922	1	1	1	Middle Management
R RH6203 Physical Therapist - Senior \$2,968 \$3,117 \$3,273 \$3,609 \$5 6 * Professional	-	RH6204	Physical Therapist - Clinic Specialist	\$3,210	\$3,371	\$3,540	\$3,718	\$3,903	2	2	2	Professional
RH6202 Physical Therapist \$2,692 \$2,826 \$2,968 \$3,117 \$3,273 Professional RH6200 Physical Therapist Assistant \$1,951 \$2,049 \$2,152 \$2,259 \$2,372 ParaProfessional & Tech RM0226 Management Analyst III \$3,133 \$3,290 \$3,454 \$3,627 \$3,809 4 4 Middle Management RM0203 Clinic Services Coordinator \$3,133 \$3,290 \$3,454 \$3,627 \$3,809 1 2 * Middle Management MH7420 Resident Physician 4th Year - - - - \$2,998 4 4 4 Professional MH7424 Resident Physician 3rd Year - - - - \$2,746 3 3 3 Professional MH7426 Resident Physician 2nd Year - - - \$2,490 17 17 17 Professional MH7428 Resident Physician 1st Year - - - \$2,205 18 18 <td>-</td> <td>RH6205</td> <td>Phys Therapist IV-Asst Dept Manager</td> <td>\$3,210</td> <td>\$3,371</td> <td>\$3,540</td> <td>\$3,718</td> <td>\$3,903</td> <td>•</td> <td></td> <td></td> <td>Supervisors Unit</td>	-	RH6205	Phys Therapist IV-Asst Dept Manager	\$3,210	\$3,371	\$3,540	\$3,718	\$3,903	•			Supervisors Unit
- RH6200 Physical Therapist Assistant \$1,951 \$2,049 \$2,152 \$2,259 \$2,372 ParaProfessional & Tech - RM0226 Management Analyst III \$3,133 \$3,290 \$3,454 \$3,627 \$3,809 4 4 4 Middle Management - RB6512 Management Analyst II \$2,641 \$2,773 \$2,911 \$3,058 \$3,210 1 * ParaProfessional & Tech RM0203 Clinic Services Coordinator \$3,133 \$3,290 \$3,454 \$3,627 \$3,809 1 2 * Middle Management - MH7420 Resident Physician 4th Year - - - - - - \$2,998 4 4 4 Professional - MH7424 Resident Physician 3rd Year - - - - - - \$2,746 3 3 3 Professional - MH7428 Resident Physician 1st Year - - - - 52,205 18 18 18 Professional - SH7615 Intern - - -	-	RH6203	Physical Therapist - Senior	\$2,968	\$3,117	\$3,273	\$3,437	\$3,609	5	6	* 6*	Professional
- RM0226 Management Analyst III \$3,133 \$3,290 \$3,454 \$3,627 \$3,809 4 4 4 Middle Management - RB6512 Management Analyst II \$2,641 \$2,773 \$2,911 \$3,058 \$3,210 1 1 * 1 * ParaProfessional & Tech RM0203 Clinic Services Coordinator \$3,133 \$3,290 \$3,454 \$3,627 \$3,809 1 2 * 2 * Middle Management - MH7420 Resident Physician 4th Year \$2,998 4 4 4 Professional - MH7424 Resident Physician 3rd Year \$2,746 3 3 3 Professional - MH7426 Resident Physician 2nd Year \$2,490 17 17 17 Professional - MH7428 Resident Physician 1st Year \$2,205 18 18 18 Professional - SH7615 Intern \$1,951 20 20 20 Professional RC2070 Hospital Materials Manager \$3,102 \$3,258 \$3,421 \$3,592 \$3,771 1 1 1 1 Middle Management - RH5103 Nuclear Medicine Specialist III \$3,102 \$3,258 \$3,421 \$3,592 \$3,771 1 1 1 1 ParaProfessional & Tech	-	RH6202	Physical Therapist	\$2,692	\$2,826	\$2,968	\$3,117	\$3,273				Professional
- RB6512 Management Analyst II \$2,641 \$2,773 \$2,911 \$3,058 \$3,210	-	RH6200	Physical Therapist Assistant	\$1,951	\$2,049	\$2,152	\$2,259	\$2,372			•	ParaProfessional & Tech
RM0203 Clinic Services Coordinator \$3,133 \$3,290 \$3,454 \$3,627 \$3,809 1 2 * 2 * Middle Management - MH7420 Resident Physician 4th Year - - - - - \$2,998 4 4 4 Professional - MH7424 Resident Physician 3rd Year - - - - \$2,746 3 3 3 Professional - MH7426 Resident Physician 2nd Year - - - - \$2,490 17 17 17 Professional - MH7428 Resident Physician 1st Year - - - - \$2,205 18 18 18 Professional - SH7615 Intern - - - - \$1,951 20 20 Professional RC2070 Hospital Materials Manager \$3,102 \$3,258 \$3,421 \$3,592 \$3,771 1 1 1 Middle Management - RH5103 Nuclear Medicine Specialist III	-	RM0226	Management Analyst III	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	4	4	4	Middle Management
- MH7420 Resident Physician 4th Year \$2,998 4 4 4 4 Professional - MH7424 Resident Physician 3rd Year \$2,746 3 3 3 Professional - MH7426 Resident Physician 2nd Year \$2,746 17 17 17 Professional - MH7428 Resident Physician 1st Year \$2,205 18 18 18 Professional - SH7615 Intern \$1,951 20 20 Professional RC2070 Hospital Materials Manager \$3,102 \$3,258 \$3,421 \$3,592 \$3,771 1 1 1 1 Middle Management - RH5103 Nuclear Medicine Specialist III \$3,102 \$3,258 \$3,421 \$3,592 \$3,771 1 1 1 1 ParaProfessional & Tech	-	RB6512	Management Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210		1	* 1 *	ParaProfessional & Tech
- MH7424 Resident Physician 3rd Year \$2,746 3 3 3 Professional - MH7426 Resident Physician 2nd Year \$2,490 17 17 17 Professional - MH7428 Resident Physician 1st Year \$2,205 18 18 18 Professional - SH7615 Intern \$1,951 20 20 20 Professional RC2070 Hospital Materials Manager \$3,102 \$3,258 \$3,421 \$3,592 \$3,771 1 1 1 Middle Management - RH5103 Nuclear Medicine Specialist III \$3,102 \$3,258 \$3,421 \$3,592 \$3,771 1 1 1 ParaProfessional & Tech		RM0203	Clinic Services Coordinator	\$3,133	\$3,290	\$3,454	\$3,627	\$3,809	1	2	* 2 *	Middle Management
- MH7426 Resident Physician 2nd Year \$2,490 17 17 17 Professional - MH7428 Resident Physician 1st Year \$2,205 18 18 18 Professional - SH7615 Intern \$1,951 20 20 20 Professional RC2070 Hospital Materials Manager \$3,102 \$3,258 \$3,421 \$3,592 \$3,771 1 1 1 Middle Management - RH5103 Nuclear Medicine Specialist III \$3,102 \$3,258 \$3,421 \$3,592 \$3,771 1 1 1 ParaProfessional & Tech	-	MH7420	Resident Physician 4th Year	-	-	-	-	\$2,998	4	4	4	Professional
- MH7428 Resident Physician 1st Year \$2,205 18 18 18 Professional - SH7615 Intern \$1,951 20 20 20 Professional RC2070 Hospital Materials Manager \$3,102 \$3,258 \$3,421 \$3,592 \$3,771 1 1 1 Middle Management - RH5103 Nuclear Medicine Specialist III \$3,102 \$3,258 \$3,421 \$3,592 \$3,771 1 1 1 ParaProfessional & Tech	-	MH7424	Resident Physician 3rd Year	-	-	-		\$2,746	3	3	3	Professional
- SH7615 Intern - - - - \$1,951 20 20 20 Professional RC2070 Hospital Materials Manager \$3,102 \$3,258 \$3,421 \$3,592 \$3,771 1 1 1 Middle Management - RH5103 Nuclear Medicine Specialist III \$3,102 \$3,258 \$3,421 \$3,592 \$3,771 1 1 1 ParaProfessional & Tech	-	MH7426	Resident Physician 2nd Year	-	-	-	-	\$2,490	17	17	17	Professional
RC2070 Hospital Materials Manager \$3,102 \$3,258 \$3,421 \$3,592 \$3,771 1 1 1 Middle Management - RH5103 Nuclear Medicine Specialist III \$3,102 \$3,258 \$3,421 \$3,592 \$3,771 1 1 1 ParaProfessional & Tech	-	MH7428	Resident Physician 1st Year	· -	-	-	-	\$2,205	18	18	18	Professional
- RH5103 Nuclear Medicine Specialist III \$3,102 \$3,258 \$3,421 \$3,592 \$3,771 1 1 1 ParaProfessional & Tech	-	SH7615	Intern	-	-	-	-	\$1,951	20	20	20	Professional
		RC2070	Hospital Materials Manager	\$3,102	\$3,258	\$3,421	\$3,592	\$3,771	1	1	1	Middle Management
RH6490 Audiologist \$3,013 \$3,164 \$3,322 \$3,489 \$3,663 1 * 1 * Professional	-	RH5103	Nuclear Medicine Specialist III	\$3,102	\$3,258	\$3,421	\$3,592	\$3,771	1	1	1	ParaProfessional & Tech
		RH6490	Audiologist	\$3,013	\$3,164	\$3,322	\$3,489	\$3,663		1	* 1 *	Professional
RH6404 Speech Therapist IV-Clinical Specialist \$3,013 \$3,164 \$3,322 \$3,489 \$3,663 1 2 * 2 * Professional		RH6404	Speech Therapist IV-Clinical Specialist	\$3,013	\$3,164	\$3,322	\$3,489	\$3,663	1	2	* 2 *	Professional
- RH6005 Occup Therapist IV - Asst Dept Mgr \$3,013 \$3,164 \$3,322 \$3,489 \$3,663 1 1 1 Supervisors Unit	-	RH6005	Occup Therapist IV - Asst Dept Mgr	\$3,013	\$3,164	\$3,322	\$3,489	\$3,663	1	1	1	Supervisors Unit
- RH6004 Occup Therapist - Clinical Specialist \$3,013 \$3,164 \$3,322 \$3,489 \$3,663 Professional	-	RH6004	Occup Therapist - Clinical Specialist	\$3,013	\$3,164	\$3,322	\$3,489	\$3,663				Professional
- RH6003 Occupational Therapist - Senior \$2,813 \$2,954 \$3,102 \$3,258 \$3,421 Professional	-	RH6003	Occupational Therapist - Senior	\$2,813	\$2,954	\$3,102	\$3,258	\$3,421				Professional
- RH6002 Occupational Therapist \$2,527 \$2,654 \$2,786 \$2,926 \$3,072 Professional	-	RH6002	Occupational Therapist	\$2,527	\$2,654	\$2,786	\$2,926	\$3,072				Professional
- RH6000 Occup Therapist Assistant \$1,796 \$1,886 \$1,980 \$2,079 \$2,183 2 2 2 ParaProfessional & Tech	-	RH6000	Occup Therapist Assistant	\$1,796	\$1,886	\$1,980	\$2,079	\$2,183	2	2	2	ParaProfessional & Tech
RS3043 Clinical Social Worker III \$2,998 \$3,148 \$3,306 \$3,471 \$3,645 1 * 1 * Supervisors Unit		RS3043	Clinical Social Worker III	\$2,998	\$3,148	\$3,306	\$3,471	\$3,645		1	* 1 *	Supervisors Unit
- RH4002 Clinical Lab Technologist II \$3,102 \$3,258 \$3,421 \$3,592 \$3,771 15 16 * 16 * Professional	-	RH4002	Clinical Lab Technologist II	\$3,102	\$3,258	\$3,421	\$3,592	\$3,771	15	16	* 16 *	Professional

	JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
	CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
- 1	RH4001	Clinical Lab Technologist I	\$2,813	\$2,954	\$3,102	\$3,258	\$3,421				Professional
	RH5360	Manager of Respiratory Care	\$2,968	\$3,117	\$3,273	\$3,437	\$3,609	. 1	1	1	Middle Management
1	RB3010	Accounting Manager	\$2,940	\$3,087	\$3,242	\$3,404	\$3,574	1	:	* *	Middle Management
	RM0204	Asst Mgr of Patient Fin Services	\$2,841	\$2,983	\$3,133	\$3,290	\$3,454	1	. 1	1	Middle Management
- 1	RH5102	Nuclear Medicine Specialist II	\$2,773	\$2,911	\$3,058	\$3,210	\$3,371				ParaProfessional & Tech
-	RH5101	Nuclear Medicine Specialist I	\$2,454	\$2,577	\$2,706	\$2,841	\$2,983				ParaProfessional & Tech
1	RH5185	Radiologic Tech Educational Coor	\$2,799	\$2,940	\$3,087	\$3,242	\$3,404	1	. 1	· 1	ParaProfessional & Tech
	MH7452	Chief Resident-Internal Medicine	\$2,679	\$2,813	\$2,954	\$3,102	\$3,258	1	1	1	Professional
1	MH7453	Chief Res Dept Family Prac - Ped	\$2,679	\$2,813	\$2,954	\$3,102	\$3,258	1	, · 1	1	Professional
1	MH7456	Chief Res Dept Surgery	-	-	-	-	\$3,226	1	1	1	Professional
1	RH0320	Mgr of Admin & Utilization Rec	\$2,666	\$2,799	\$2,940	\$3,087	\$3,242	1	1	1	Middle Management
- 1	RS3042	Clinical Social Worker II	\$2,654	\$2,786	\$2,926	\$3,072	\$3,226				Professional
- '	RS3041	Clinical Social Worker I	\$2,384	\$2,503	\$2,628	\$2,759	\$2,898	4	4	4	Professional
	RH5352	Respiratory Care Practioner Supervisor	\$2,654	\$2,786	\$2,926	\$3,072	\$3,226	3	3	3	Supervisors Unit
	RH0100	Medical Staff Coordinator	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	1	1	1	Middle Management
	RH5005	Sup Radiologic Technologist	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	2	2	2	Supervisors Unit
-	RB6205	Business Analyst II	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	3	3	3	ParaProfessional & Tech
-	RB6204	Business Analyst I	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384	1	3	* 3.*	ParaProfessional & Tech
	RB5500	Departmental Personnel Analyst	\$2,641	\$2,773	\$2,911	\$3,058	\$3,210	1	1	1	Confidential
	RH8005	Director of Clinical Dietetics	\$2,602	\$2,732	\$2,869	\$3,013	\$3,164	1	1	1	Middle Management
	RI1601	Info Systems Operations Mgr SJGH	\$2,577	\$2,706	\$2,841	\$2,983	\$3,133	1		* *	Supervisors Unit
	RH5180	Radiology Technologist Instructor	\$2,515	\$2,641	\$2,773	\$2,911	\$3,058	1	1	1	ParaProfessional & Tech
	RB4003	Accountant III	\$2,503	\$2,628	\$2,759	\$2,898	\$3,042	. 3	3	3	ParaProfessional & Tech
-	RH5353	Respiratory Care Practitioner II	\$2,478	\$2,602	\$2,732	\$2,869	\$3,013	18	20	* 20 *	ParaProfessional & Tech
-	RH5351	Respiratory Care Practitioner I	\$2,361	\$2,478	\$2,602	\$2,732	\$2,869				ParaProfessional & Tech
	RC1013	Asst Facilities Manager-HCS	\$2,466	\$2,590	\$2,719	\$2,854	\$2,998	1	1	1	Supervisors Unit
	RM0215	Assistant Manager of Admitting	\$2,293	\$2,407	\$2,527	\$2,654	\$2,786	1	1	1	Middle Management
-	RH5004	Radiologic Tech III - Spec Procedure	\$2,361	\$2,478	\$2,602	\$2,732	\$2,869	2	5	* 5 *	ParaProfessional & Tech
-	RH5003	Radiologic Tech III - Mammograph	\$2,361	\$2,478	\$2,602	\$2,732	\$2,869	` 1	1	1	ParaProfessional & Tech
-	RH5002	Radiologic Technologist II	\$2,248	\$2,361	\$2,478	\$2,602	\$2,732	10	10	10	ParaProfessional & Tech
-	RH5001	Radiologic Technologist I	\$2,142	\$2,248	\$2,361	\$2,478	\$2,602	6	6	6	ParaProfessional & Tech
	RH0130	Asst Med Records Administrator	\$2,361	\$2,478	\$2,602	\$2,732	\$2,869	1	1	1	Supervisors Unit
	RB6120	Charge Desc Master Analyst	\$2,361	\$2,478	\$2,602	\$2,732	\$2,869	1	1	1	ParaProfessional & Tech
-	RH8002	Clinical Dietitian II	\$2,314	\$2,430	\$2,552	\$2,679	\$2,813	6	6	6	Professional

County of San Joaquin 2017-2018 Proposed Budget

COUNTY OF SAN JOAQUIN

	JOB.		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	018	ALLOCATED	REQUESTED R	RECOMMENDED	REPRESENTATION
	CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
_	RH8001	Clinical Dietitian I	\$2,152	\$2,259	\$2,372	\$2,490	\$2,615				Professional
	RI1303	Dept Info Systems Specialist III	\$2,326	\$2,442	\$2,564	\$2,692	\$2,826	2	2	2	
	RI1303	Dept Info Systems Specialist II	\$2,059	\$2,162	\$2,270	\$2,384	\$2,503	5	4 *	4 *	ParaProfessional & Tech ParaProfessional & Tech
	RI1301	Dept Info Systems Specialist I	\$1,867	\$1,961	\$2,059	\$2,364	\$2,270	3	4	4	
	RC5003	Special Systems Technician	\$2,303	\$2,418	\$2,539	\$2,666	\$2,799	2	2	2	ParaProfessional & Tech Trades Labor & Institutni
	RH0753	Biomedical Equip Technician III	\$2,303	\$2,410	\$2,533	\$2,654	\$2,786	1	1	1	
_	RH0752	Biomedical Equip Technician II	\$2,233	\$2,248	\$2,361	\$2,478	\$2,780	1	1	. 1	Supervisors Unit Trades Labor & Institutni
_	RH0751	Biomedical Equip Technician I	\$1,942	\$2,039	\$2,301	\$2,478	\$2,361	2	2	2	Trades Labor & Institutni
	RC4001	Office Building Engineer	\$2,248	\$2,361	\$2,478	\$2,602	\$2,732	1	1	1	Trades Labor & Institutil
	RC0410	Electrician	\$2,238	\$2,349	\$2,466	\$2,590	\$2,732	2	2	2	Trades Labor & Institutil
	RB4002	Accountant II	\$2,215	\$2,326	\$2,442	\$2,564	\$2,692	1	1	1	ParaProfessional & Tech
	RO4212	Medical Coder - Certified	\$2,205	\$2,314	\$2,430	\$2,552	\$2,679	. 7	7	7	ParaProfessional & Tech
	RH2075	Renal Dialysis Procedures Tech	\$2,162	\$2,270	\$2,384	\$2,503	\$2,628	1	1	1	ParaProfessional & Tech
	RC4000	Central Plant Engineer	\$2,059	\$2,162	\$2,270	\$2,384	\$2,503	4	5 *	5 *	Trades Labor & Institutni
	RC0403	Crafts Worker III	\$2,059	\$2,162	\$2,270	\$2,384	\$2,503	10	10	10	Trades Labor & Institutil
	RB6511	Management Analyst!	\$1,961	\$2,059	\$2,162	\$2,270	\$2,384	1	1	1	ParaProfessional & Tech
	RH5010	Echocardiographic Technician	\$1,922	\$2,019	\$2,120	\$2,226	\$2,338	3	3	3	ParaProfessional & Tech
	RH3032	Senior Operating Room Technician	\$1,904	\$1,999	\$2,099	\$2,205	\$2,314	1	1	1	ParaProfessional & Tech
	RO3012	Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	ī	1	Office & Office Technical
	RB5002	Personnel Technician	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1	1	Confidential
_	RH2002	Sr Licensed Vocational Nurse	\$1,813	\$1,904	\$1,999	\$2,099	\$2,205	5	- 6 *	- 6 *	ParaProfessional & Tech
-	RH2001	Licensed Vocational Nurse	\$1,727	\$1,813	\$1,904	\$1,999	\$2,099	12	12	12	ParaProfessional & Tech
	RO2040	Health Care Secretary	\$1,761	\$1,849	\$1,942	\$2,039	\$2,142	1	1	. 1	Confidential
	RM0206	Residency Training Program Manager	\$2,615	\$2,746	\$2,883	\$3,027	\$3,179	1	1	1	Supervisors Unit
	RP0405	Security Manager	\$1,694	\$1,778	\$1,867	\$1,961	\$2,059	1	1	. 1	Middle Management
	RO1010	Patient Financial Services Supervisor	\$1,744	\$1,830	\$1,922	\$2,019	\$2,120	3	3	3	Supervisors Unit
-	RH0240	Trauma Registrar II	\$1,735	\$1,822	\$1,913	\$2,009	\$2,110	1	1	1	Office & Office Technical
-	RH0230	Trauma Registrar I	\$1,574	\$1,653	\$1,735	\$1,822	\$1,913	2	2	2	Office & Office Technical
	RC2012	Storekeeper II	\$1,735	\$1,822	\$1,913	\$2,009	\$2,110	1	1	1	Supervisors Unit
	RO4603	Senior Collections Clerk	\$1,710	\$1,796	\$1,886	\$1,980	\$2,079	2	2	. 2	Office & Office Technical
	RH0120	Medical Librarian	\$1,702	\$1,787	\$1,876	\$1,970	\$2,070	1	1	1	ParaProfessional & Tech
-	RH2152	Special Procedures Technician II	\$1,686	\$1,770	\$1,858	\$1,951	\$2,049	. 1	1	. 1	ParaProfessional & Tech
-	RH2151	Special Procedures Technician I	\$1,606	\$1,686	\$1,770	\$1,858	\$1,951				ParaProfessional & Tech
	RO4900	Purchasing Technician	\$1,670	\$1,753	\$1,840	\$1,932	\$2,029	1	1	. 1	Office & Office Technical

JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
RO4202	Medical Records Technician II	\$1,653	\$1,735	\$1,822	\$1,913	\$2,009		3 *	* 3 *	Office & Office Technical
RH4930	Medical Technician	\$1,653	\$1,735	\$1,822	\$1,913	\$2,009	2	2	. 2	ParaProfessional & Tech
- RH3031	Operating Room Technician II	\$1,735	\$1,822	\$1,913	\$2,009	\$2,110	8	8	8	ParaProfessional & Tech
- RH3030	Operating Room Technician I	\$1,428	\$1,499	\$1,574	\$1,653	\$1,735	11	11	11	ParaProfessional & Tech
RH0301	Lead Patient Services Rep	\$1,653	\$1,735	\$1,822	\$1,913	\$2,009	2	2	2	ParaProfessional & Tech
RI0110	Office Systems Specialist	\$1,630	\$1,710	\$1,796	\$1,886	\$1,980	3	3	, 3	ParaProfessional & Tech
RF0302	Assist Mgr Housekeeping Services	\$1,630	\$1,710	\$1,796	\$1,886	\$1,980	1	1	1	Supervisors Unit
RF0110	Food Service Assistant Director	\$1,630	\$1,710	\$1,796	\$1,886	\$1,980	1	1	1	Supervisors Unit
RO4130	Credentialing Specialist	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970		1 *	1 *	Office & Office Technical
RO3011	Accounting Technician I	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	1	Office & Office Technical
RO2050	Administrative Secretary	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	1	Office & Office Technical
- RH4453	Pharmacy Technician III	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	2	2	2	ParaProfessional & Tech
- RH4452	Pharmacy Technician II	\$1,506	\$1,582	\$1,661	\$1,744	\$1,830	9	9	9	ParaProfessional & Tech
- RH4451	Pharmacy Technician I	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	. 1	. 1	1	ParaProfessional & Tech
RH4410	Pharmaceutical Inventory Tech	\$1,622	\$1,702	\$1,787	\$1,876	\$1,970	1	1	1	ParaProfessional & Tech
RO4102	Medical Transcriber II	\$1,614	\$1,694	\$1,778	\$1,867	\$1,961	1	1	. 1	Office & Office Technical
RF0204	Manager of Laundry Services	\$1,552	\$1,630	\$1,710	\$1,796	\$1,886	1	1	1	Middle Management
RH3040	Orthopedic Technician	\$1,537	\$1,614	\$1,694	\$1,778	\$1,867	1	1	1	ParaProfessional & Tech
RH0300	Patient Services Representative	\$1,537	\$1,614	\$1,694	\$1,778	\$1,867	11	11	11	ParaProfessional & Tech
RC2011	Storekeeper I	\$1,537	\$1,614	\$1,694	\$1,778	\$1,867	2	2	2.	Trades Labor & Institutni
RC0800	Park Worker	\$1,522	\$1,598	\$1,678	\$1,761	\$1,849	3	3	3	Trades Labor & Institutni
RO6700	Office Technician/Coordinator	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	9	9.	9	Office & Office Technical
RO1000	Office Supervisor	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	7	9 *	* 9*	Supervisors Unit
RO2000	Office Secretary	\$1,514	\$1,590	\$1,670	\$1,753	\$1,840	6	6	6	Office & Office Technical
RH0853	Sterile Processing Tech Supervisor	\$1,485	\$1,559	\$1,637	\$1,718	\$1,804	1	1	1	Supervisors Unit
RF0130	Baker	\$1,478	\$1,552	\$1,630	\$1,710	\$1,796	1	1	1	Trades Labor & Institutni
RF0105	Food Service Supervisor	\$1,478	\$1,552	\$1,630	\$1,710	\$1,796	3	3	3	Supervisors Unit
RH4902	Laboratory Assistant II	\$1,470	\$1,544	\$1,622	\$1,702	\$1,787	5	7 *	* 7 *	ParaProfessional & Tech
- RO4101	Medical Transcriber I	\$1,464	\$1,537	\$1,614	\$1,694	\$1,778	2	2	2	Office & Office Technical
- RO4100	Medical Transcriber Trainee	\$1,265	\$1,328	\$1,394	\$1,464	\$1,537				Office & Office Technical
RO6120	Department Payroll Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	2	2	2	Office & Office Technical
RO6115	Office Assistant Specialist	\$1,435	\$1,506	\$1,582	\$1,661	\$1,744	17	23 *	* 23 *	Office & Office Technical
RF0203	Lead Laundry Worker	\$1,387	\$1,457	\$1,530	\$1,606	\$1,686	1	1	1	Supervisors Unit
- RH0852	Sterile Processing Technician II	\$1,381	\$1,450	\$1,522	\$1,598	\$1,678	4	4	4	Trades Labor & Institutni

	JOB		BIW	EEKLY SAL	ARY AS OF	JUNE 30, 2	2018	ALLOCATED	REQUESTED	RECOMMENDED	REPRESENTATION
	CODE	POSITION TITLE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JUNE 2017	2017-2018	2017-2018	UNIT
_	RH0851	Sterile Processing Technician I	\$1,283	\$1,347	\$1,414	\$1,485	\$1,559	7	7	7	Trades Labor & Institutni
_	RO6110	Senior Office Assistant	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	55	55	55	Office & Office Technical
-	RO6105	Office Assistant	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	13	18 *		Office & Office Technical
	RH0200	Patient Registration Clerk	\$1,367	\$1,435	\$1,506	\$1,582	\$1,661	39	45 *		Office & Office Technical
	RF0301	Lead Housekeeper	\$1,360	\$1,428	\$1,499	\$1,574	\$1,653	3	3	3	Supervisors Unit
	RC2001	Stock Clerk II	\$1,360	\$1,428	\$1,499	\$1,574	\$1,653	2	2	2	Trades Labor & Institutni
	RH4901	Laboratory Assistant I	\$1,321	\$1,387	\$1,457	\$1,530	\$1,606	9	9	9	ParaProfessional & Tech
	RH2060	Dialysis Patient Care Technician	\$1,314	\$1,381	\$1,450	\$1,522	\$1,598	11	11	11	ParaProfessional & Tech
	RC5000	Telephone Operator	\$1,302	\$1,367	\$1,435	\$1,506	\$1,582	6	. 6	. 6	Office & Office Technical
	RH3200	Outpatient Clinic Assistant	\$1,289	\$1,354	\$1,422	\$1,492	\$1,567	61	· 67 *	* 67 *	ParaProfessional & Tech
	RH0201	Hospital Unit Clerk	\$1,283	\$1,347	\$1,414	\$1,485	\$1,559	33	33	33	Office & Office Technical
	RC1500	Delivery Driver	\$1,283	\$1,347	\$1,414	\$1,485	\$1,559	1	1	1	Trades Labor & Institutnl
-	RF0103	Food Service Worker III	\$1,270	\$1,334	\$1,401	\$1,470	\$1,544	5	5	5	Trades Labor & Institutnl
_	RF0102	Food Service Worker II	\$1,158	\$1,216	\$1,277	\$1,341	\$1,408	9	9	. 9	Trades Labor & Institutni
_	RF0101	Food Service Worker I	\$1,076	\$1,130	\$1,187	\$1,246	\$1,308	7	7	7	Trades Labor & Institutni
-	RH3001	Nursing Assistant	\$1,246	\$1,308	\$1,374	\$1,442	\$1,514	39	. 39	39	ParaProfessional & Tech
-	RH3000	Nursing Assistant Trainee	\$1,114	\$1,170	\$1,228	\$1,289	\$1,354				ParaProfessional & Tech
	RH0820	Supply Distribution Technician	\$1,234	\$1,295	\$1,360	\$1,428	\$1,499	7	6 *	* 6*	Trades Labor & Institutni
	RF0300	Housekeeping Service Worker	\$1,175	\$1,234	\$1,295	\$1,360	\$1,428	40	42 *	* 42 *	Trades Labor & Institutni
	RH0705	Hospital Attendant	\$1,170	\$1,228	\$1,289	\$1,354	\$1,422	3	4 *	4 *	ParaProfessional & Tech
	RF0201	Laundry Worker	\$1,098	\$1,153	\$1,210	\$1,270	\$1,334	5	5	5	Trades Labor & Institutni
						ALLOCAT	ED TOTAL	1,240	1,297 *	1,297 *	
						Tempo	rary (FTE)	320.3	388.2 *	* 388.2 *	
						POSITIO	ON TOTAL	1,560.3	1,685.2	1,685.2 *	
	Rudget Lini	t 9230901000 Stockton Metropolitan Air	nort								
	EB1305	Airport Director	\$4,346	\$4,562	\$4,790	\$5,030	\$5,282	1	1	1	Executive
	EB1305	Airport Director	\$3,754	\$3,942	\$4,730	\$4,346	\$4,562	1	1	1	Senior Management
	RP0510	Airport Operations Supervisor	\$2,226	\$2,338	\$2,454	\$2,577	\$2,706	1	1	1	Supervisors Unit
	RC0404	Crafts Worker IV	\$2,225	\$2,338	\$2,434	\$2,552	\$2,700	1	1	1	Supervisors Unit
_	RC0404	Crafts Worker III	\$2,203	\$2,314	\$2,430	\$2,332	\$2,503	2	. 2	2	Trades Labor & Institutni
_	RC0403	Crafts Worker II	\$1,614	\$1,694	\$1,778	\$1,867	\$1,961	2	2	2	Trades Labor & Institutil
_	RC0402 RC0401	Crafts Worker I	\$1,014	\$1,537	\$1,778	\$1,694	\$1,778				Trades Labor & Institutiil
	RB6001	Administrative Assistant (\$1,404	\$2,099	\$2,205	\$2,314	\$2,430	•			ParaProfessional & Tech
-	UDOOOT	Administrative Assistant I	وردردب	Y2,033	72,203	72,314	72,430				rarai rolessional & reen

10		BIW STEP 1	EEKLY SAL STEP 2	ARY AS OF	JUNE 30, 2 STEP 4	2018 STEP 5	ALLOCATED JUNE 2017	REQUESTED 2017-2018	RECOMMENDED 2017-2018	REPRESENTATION UNIT
- RB600	0 Junior Administrative Assistant	\$1,813	\$1,904	\$1,999	\$2,099	\$2,205	1	1	. 1	ParaProfessional & Tech
RO301	2 Accounting Technician II	\$1,876	\$1,970	\$2,070	\$2,173	\$2,282	1	1	1	Office & Office Technical
- RP050	O Airport Operations Specialist	\$1,796	\$1,886	\$1,980	\$2,079	\$2,183	4	4	4	Trades Labor & Institutni
- RP049	5 Airport Operations Worker	\$1,630	\$1,710	\$1,796	\$1,886	\$1,980		•		Trades Labor & Institutnl
					ALLOCAT	ED TOTAL	12	12	12	
					Tempo	rary (FTE)	0.8	0.2	* 0.2 *	
					POSITIO	ON TOTAL	12.8	12.2	* 12.2 *	
										=
				TOTAL ALL	OCATED P	OSITIONS	6,333.0	6,363.0	6,356.0	
				TOTA	L TEMPOR	ARY (FTE)	702.8	756.7	757.7	
							. 02.10	75017	737.7	
					GRAI	IATOT OV	7 035 8	7 119 7	7 113 7	



	DESCRIPTION	REG	UESTED		MMENDED
	DEGGKII HOK	0.11.10	7111100111	· · · · ·	,
BUDGET UN	IT - 1010900000 - INFORMATION SYSTEMS DIVISION				
3001	FIREWALLS	2	166,438	2	166,438
3002	PLASMON OPTICAL DISK	1	65,000	1	65,000
3003	AUDIO/VISUAL UPDATE - ADMINISTRATION BUILDING	1 _	250,000	1 _	250,000
	TOTA	_	481,438		481,438
BUDGET UN	IT - 2020200000 - DISTRICT ATTORNEY'S OFFICE				
1001	NETWORK FIREWALL	1	53,115	1	53,115
1002	CARD MULTI FACTOR AUTHENTICATION	1	35,000	1	35,000
	. TOTA	_	88,115	_	88,115
DUDGETUN	T				
1001	IT - 2020300000 - CHILD SUPPORT SERVICES	1	15.000	1	15,000
1001	VOICE OVER INTERNET PROTOCOL DATA CABLING	1 _	15,000	1 _	15,000
	TOTA	<u>: </u>	15,000		15,000
BUDGET UN	IT - 2021609000 - SHERIFF - CAL-MMET				
1001	1/2 TON PICKUP TRUCK	1 _	34,000	1 _	34,000
	TOTA	L	34,000		34,000
BUDGET UN	IT - 2021610000 - SHERIFF - AUTOMATED FINGERPRINT	1			
3001	AUTOMATION EQUIPMENT	1	700,000	1	700,000
	TOTA		700,000	-	700,000
PUDGET UN	IT - 2021620000 - SHERIFF - PATROL				
1001	CANINES	3	28,500	3	28,500
1001	VEHICLES	2	68,500	1	68,500
2001	PORTABLE RADIOS	9	49,871	9	49,871
2002	MOBILE RADIO	2	13,722	1	13,722
	TOTA		160,593	' -	160,593
BUDGET UN	IT - 2021626000 - SHERIFF - DETECTIVES				
1001	AIRPLANE CAMERA	1 _	395,064	1 _	395,064
	TOTA	_	395,064		395,064
BUDGET UN	IT - 2021635000 - SHERIFF - CIVIL				
2001	PORTABLE RADIOS	9	52,839	9	52,839
2002	MOBILE RADIOS	3 _	21,366	. 3	21,366
	TOTA	-	74,205	_	74,205

				REQ	UESTED	RECO	MMENDED
		DESCRIPTION		UNITS	AMOUNT	UNITS	AMOUNT
BUDGE	T UNI	T - 2021645000 - SHERIFF - ADMINISTRATION					
.10	001	VEHICLES		2	67,000	2	67,000
20	001	PORTABLE RADIOS		2	11,742	2	11,742
20	002	MOBILE RADIOS		2	14,244	2	14,244
			TOTAL		92,986	_	92,986
BUDGE	T UNI	T - 2021649000 - SHERIFF - INFORMATION SYSTEMS					
	001	JAIL VIDEO STORAGE ARCHIVE SERVER		1	45,872	1	45,872
30	002	HARD DRIVE ARRAYS		2	90,149	2	90,149
30	003	SERVER SYSTEM		1	70,735	1	70,735
30	004	SOFTWARE LICENSING	~	1	34,532	1	34,532
			TOTAL	_	241,288	_	241,288
BUDGE	T IINI	T - 2021657000 - SHERIFF - COPS CUSTODY					
	001	COMMUNICATIONS SYSTEM - JAIL		1	85,783	1	85,783
	001	COMMONIO CICIEM WILL	TOTAL	· –	85,783	· -	85,783
			101712		00,700		30,700
BUDGE	T UNI	T - 2022600000 - SHERIFF - CUSTODY					
10	001	PASSENGER VANS		3	105,000	3	105,000
10	002	VEHICLE		2	60,000	2	60,000
20	001	PORTABLE RADIO		1	5,871	1 _	5,871
			TOTAL		170,871		170,871
BUDGE	T UNI	T - 2022610000 - SHERIFF - LOCAL COMMUNITY COR	RECTIO	NS			
10	001	BODY SCANNER		1	165,000	1	165,000
10	002	TRUCK		1 _	60,000	1 _	60,000
			TOTAL		225,000		225,000
BUDGE	T UNI	T - 2022620000 - SHERIFF - WORK PROGRAMS					
20	001	PORTABLE RADIO		1	5,871	1 _	5,871
			TOTAL		5,871		5,871
BUDGE	T UNI	T - 2024700000 - AGRICULTURAL COMMISSIONER					
10	001	MOBILE WEIGHT CART		1	67,000	1	67,000
			TOTAL	_	67,000	_	67,000
BUDGE	T UNI	T - 2025901000 - RECORDERS MODERNIZATION					
	001	REPLACEMENT SERVER SYSTEM		1	112,000	1	112,000
30	- - ·		TOTAL	-	112,000	· <u>-</u>	112,000

•			PEO	HESTED	DECO	MMENDED
	DESCRIPTION		UNITS	AMOUNT		AMOUNT
BUDGET UN	IT - 2026000150 - HOMELAND SECURITY GRANTS					
2001	RADIO COMMUNICATION TOWER - CLEMENTS		1	349,945	1	349,945
2002	RADIO COMMUNICATION TOWER - MANTECA		1	159,023	. 1	159,023
2003	RADIO COMMUNICATION TOWER - TRACY		1 _	350,000	1 _	350,000
		TOTAL		858,968		858,968
BUDGET UN	IT - 3030101000 - PUBLIC WORKS - ADMINISTRATIO	N				
1001	SECURITY CAMERA SYSTEM		1 _	57,000	1 _	57,000
		TOTAL		57,000		57,000
BUDGET UN	IT - 3030105000 - PUBLIC WORKS - ROAD MAINTEN	ANCE				
1001	VACUUM TRUCK		1	600,000	1	600,000
1002	CHARGEABLE MESSAGE BOARDS		4	100,000	4	100,000
1003	TILT TRAILERS		2	70,000	2	70,000
1004	FORKLIFT		1	30,000	1 _	30,000
		TOTAL		800,000		800,000
BUDGET UN	IT - 4040500000 - MENTAL HEALTH SERVICES					
1001	MEDICATION LOCKER		1	30,000	1	30,000
1002	METAL DETECTOR		1	5,000	1	5,000
1003	ROOF ASSESSMENT AND REPAIR		1	150,000	1	150,000
1004	DRIVEWAY MAINTENANCE		1	100,000	1	100,000
1005	CLINIC RELOCATION COSTS		1	126,347	1	126,347
1006	24-HOUR SERVICES RESTROOM/LOBBY REMODE	ΞL	1	150,000	1	150,000
1007	24-HOUR SERVICES CONCRETE		1	150,000	1	150,000
.1008	BHS CAMPUS SIGNAGE		1	100,000	1	100,000
3001	COMPUTER EQUIPMENT *		1 _	83,492	1 _	83,492
		TOTAL		894,839		894,839
BUDGET UN	IT - 4040600000 - SUBSTANCE ABUSE SERVICES					
1001	MODULAR OFFICE		1	701,150	1	701,150
1002	PLAY STRUCTURE		1	65,000	1	65,000
1003	ROOF REPLACEMENT AND INSULATION - DORM		2	60,000	2	60,000
1004	WORKSTATION FURNITURE		1	37,383	1	37,383
1005	VEHICLE REPLACEMENT		1 _	25,000	1 _	25,000
	e e e e e e e e e e e e e e e e e e e	TOTAL	-	888,533		888,533
BUDGET UN	IT - 4040700000 - BEHAVIORAL HEALTH ADMINISTR	ATION				
1001	STORAGE SHED		1	30,000	1 ·	30,000

		DESCRIPTION .		REC	UESTED AMOUNT		DAMENDED AMOUNT
;	3001	NETWORK SECURITY EQUIPMENT		1	30,000	. 1	30,000
;	3002	COMPUTER EQUIPMENT		1	164,400	1	164,400
		,	TOTAL	_	224,400		224,400
BUDGI	ET UNIT	- 4040800000 - UTILITY DISTRICTS					
•	1001	REMOTE MONITORING EQUIPMENT		1 _	10,000	1	10,000
			TOTAL		10,000		10,000
BUDGET UNIT - 4041000000 - PUBLIC HEALTH SERVICES							
•	1001	MODULAR FURNITURE		1	30,000	1	30,000
:	3001	SERVERS		4	40,000	4	40,000
:	3002	NETWORK SWITCHES		4	51,000	4	51,000
:	3003	WIRELESS NETWORK EXPANSION		1	25,000	1	25,000
:	3004	NETWORK EQUIPMENT ENCLOSURE		1	10,000	1	10,000
:	3005	SECURITY CAMERA SYSTEM		1 _	25,000	1	25,000
			TOTAL		181,000		181,000
BUDGET UNIT: - 5050101000 - HUMAN SERVICES AGENCY							
•	1001	VENTILATION - BASEMENT		1	100,000	1	100,000
	1002	HYDRAULIC PAPER DRILL		1	8,000	1	8,000
3	3001	DATA CENTER COOLING SYSTEM		1	125,000	1	125,000
3	3002	LOBBY MONITORING SYSTEM		1	30,000	1	30,000
			TOTAL		263,000		263,000
BUDGE	ET UNIT	- 5055600000 - VETERANS SERVICES OFFICE					
	1001	SYSTEMS FURNITURE		1 _	20,000	1	20,000
			TOTAL		20,000		20,000
BUDGET UNIT - 8190000000 - FLEET SERVICES							
•	1001	REPLACEMENT VEHICLES		75	3,446,000	75	3,446,000
			TOTAL	_	3,446,000		3,446,000
BUDGET UNIT - 8270000000 - RADIO INTERNAL SERVICE FUND							
• 1	1001	POWER INVERTERS		2	90,000	2	90,000
			TOTAL	_	90,000		90,000
BUDGE	BUDGET UNIT - 9210000000 - SOLID WASTE						
	1001	CONSTRUCTION AREA 5B - N CO LANDFILL		1	5,000,000	1	5,000,000
	1002	LANDFILL GAS EXTRACTION WELLS - FOOTHILL L	ANDFILI	16	400,000	16	400,000
	1003	ROLL-OFF TRUCKS		2	300,000	2	300,000
	1004	ORGANICS PROCESSING SITE IMPROVEMENTS		1	200,000	1	200,000

		DESCRIPTION				RECOMMENDED	
		DESCRIPTION	UNITS	AMOUNT	UNIIS	AMOUNT	
1	005	GRIZZLY LOADING CRANE	1	110,000	1	110,000	
1	006	OPERATIONS LAYER - N CO LANDFILL	1	100,000	1	100,000	
1	007	TRANSFER TRUCK TRAILER - LOVELACE	1	100,000	1	100,000	
10	800	GROUNDWATER MONITORING WELLS - N CO LANDFILL	2	60,000	2	60,000	
1	009	EMERGENCY BACKUP GENERATOR - N CO LANDFILL	1	50,000	1	50,000	
1	010	AIR COMPRESSORS	2	16,800	2	16,800	
10	011	USED OIL COLLECTION TANK	1	10,000	1	10,000	
· 10	012	MOWER	1	8,000	1	8,000	
10	013	GPS REPEATER - N CO LANDFILL	1 _	5,000	1	5,000	
		TOTAL		6,359,800		6,359,800	
BUDGE	T UNIT	- 9221100000 - SAN JOAQUIN GENERAL HOSPITAL					
10	001	PHASE II HOSPITAL BUILDING	1	18,700,200	1	18,700,200	
10	002	COTTAGE UPGRADES	1	1,508,578	1	1,508,578	
10	003	EMERGENCY DEPARTMENT EXPANSION AND DESIGN	1	1,110,000	1	1,110,000	
. 10	004	TUNNEL REPAIRS PHASE II	1	1,072,358	1	1,072,358	
10	005	CART WASHER	1	922,500	1	922,500	
10	006	CHILLER REPLACEMENT	1	648,000	1	648,000	
10	007	RADIOGRAPHIC ROOM	1	567,000	1	567,000	
10	800	OUTPATIENT PHARMACY CLEANROOM REMODEL	1	549,316	1	549,316	
. 10	009	SECURITY BADGE AND CAMERA SYSTEM	1	432,000	1	432,000	
10	010	INPATIENT PHARMACY RELOCATION	1	400,000	1	400,000	
10	011	NEUROSURGERY MICROSCOPE	1	400,000	1	400,000	
10	012	MAGNETIC RESONANCE IMAGING EQUIPMENT	1	400,000	1	400,000	
10	013	CATHETERIZATON LABORATORY EQUIPMENT	1	200,000	1	200,000	
. 10	014	ULTRASOUND SYSTEM	1	167,700	1	167,700	
_10	015	LAPAROSCOPIC SIMULATOR	1	134,800	1	134,800	
10	016	SERVER ROOM REMODEL	1	125,100	1	125,100	
10	017	MANLIFT ·	1	108,000	1	108,000	
10	018	DRYER	1	149,900	1.	149,900	
10	019	NON-STRUCTRUAL SEISMIC COMPLIANCE	1	200,000	1 .	200,000	
10	020	COMPUTERIZED TOMOGRAPHY SCANNER UPDAGE	1	162,000	1	162,000	
10	021	NURSING CALL SYSTEM	1	978,916	1	978,916	
10	022	RADIOGRAPHY EQUIPMENT	1	519,750	1	519,750	
10	023	CONTINGENCY FOR UNPLANNED PURCHASED	1	1,071,150	1	1,071,150	
10	024	MEDICAL EQUIPTMENT	1	1,789,898	1	1,789,898	
30	001	HEALTH INFORMATION SYSTEM	1	14,466,187	1	14,466,187	
30	002	POPULATION HEALTH ANALYTICS	1	1,162,100	1	1,162,100	
30	003	CERNER ONCOLOGY MODULE	1	497,900	1	497,900	
. 30	004	ECONSULT PLATFORM	1	415,000	1	415,000	

	DESCRIPTION	RE	QUESTED AMOUNT		OMMENDED AMOUNT		
3005	INSTRUMENT TRACKING SOFTWARE	1	300,000	1	300,000		
3006	CERNER PATIENT SECURE SYSTEM	1	293,600	1	293,600		
3007	AUTOMATION EQUIPMENT	1	213,100	1	213,100		
	TOTAL		49,665,053		49,665,053		
BUDGET UNIT - 9230901000 - AIRPORT ENTERPRISE FUND							
1001	APRON RECONSTRUCTION PHASE 2	1	1,448,164	1	1,448,164		
1002	SMALL COMMUNITY AIR SERVICE DEVEP PROG PROJECT	1	1,015,000	1	1,015,000		
1003	TAXIWAYS B EAST AND WEST CARGO APRON REHAB	· 1	889,862	1	889,862		
1004	SWEEPER	1	272,000	1	272,000		
1005	AIRCRAFT RESCUE AND FIRE VEHICLE	1	70,000	1	70,000		
1006	AIRCRAFT RESCUE AND FIRE EQUIPMENT	1	56,500	. 1	56,500		
1007	AIRPORT LAYOUT PLAN UPDATE	1	50,000	1	50,000		
1008	TERMINAL LIGHTING	<u>,</u> 1	25,000	1	25,000		
1009	STORM SEWER PUMP REPAIR	1	10,000	1	10,000		
1010	PAY PARKING MACHINE	1	325,000	1	325,000		
1011	PARKING LOT PAVING	1	40,000	0	0		
1012	RUNWAY RUBBER REMOVAL	1	30,000	1	30,000		
1013	ROAD RESURFACING AND PATCHING	1	300,000	0	0 .		
1014	STREET LIGHT CONVERSION TO LED	1	80,000	0	0		
1015	REPLACEMENT BOILER AIR HANDLING SYSTEM	1	135,000	0	0		
	TOTAL	••	4,746,526		4,191,526		
	GRAND TOTAL	-	71,454,333		70,899,333		



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