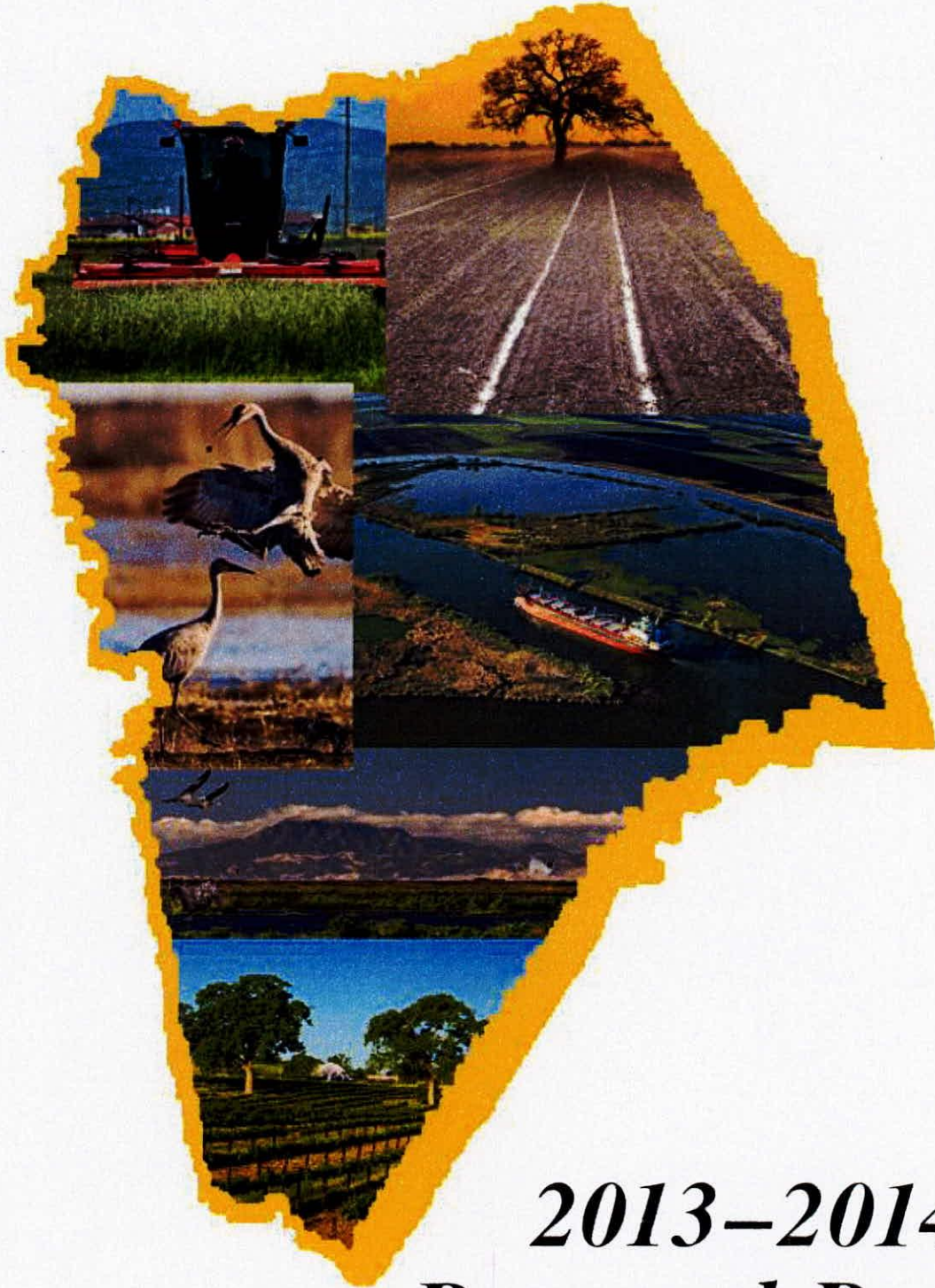
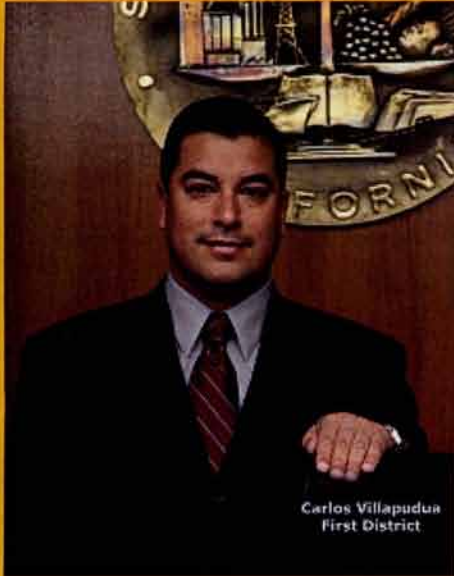


County of San Joaquin

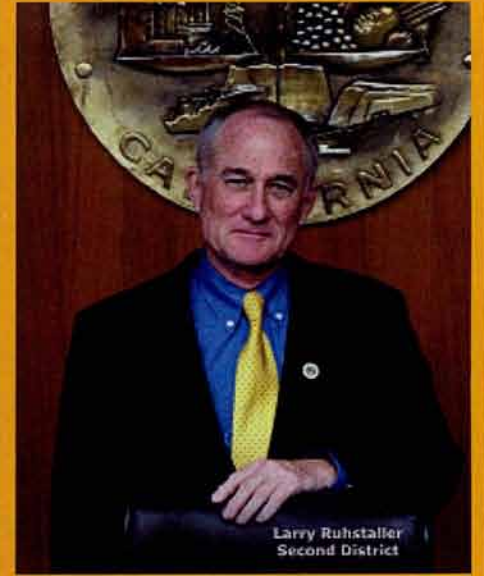


*2013–2014
Proposed Budget*

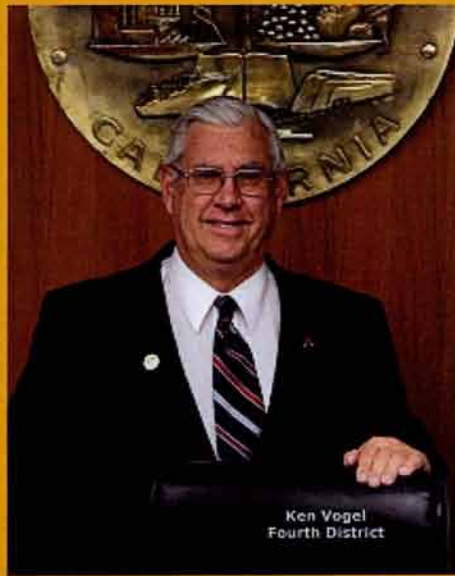
San Joaquin County Board of Supervisors



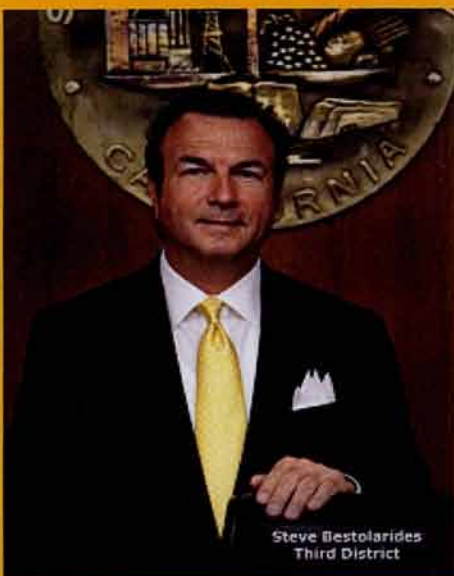
Carlos Villapudua
District 1



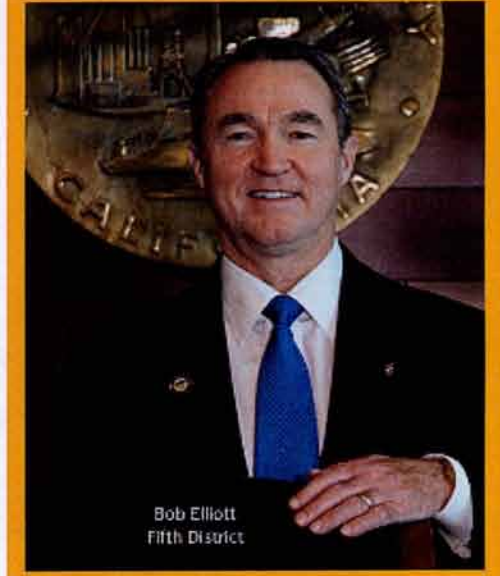
Frank L. Ruhstaller
District 2



Ken Vogel
District 4
Chairman



Steve J. Bestolarides
District 3



Bob Elliott
District 5
Vice Chairman

County Administrator



Budget Message



COUNTY OF SAN JOAQUIN

Office of the County Administrator
County Administration Building
44 North San Joaquin Street, Suite 640
Stockton, California 95202-2778
(209) 468-3203, Fax (209) 468-2875

ROSA LEE
Interim County Administrator

June 11, 2013

Board of Supervisors
County Administration Building
Stockton, CA 95202

Fiscal Year 2013-14 Proposed Budget

Dear Board Members:

Introduction

At last, the elusive, long-awaited local economic recovery has finally reached San Joaquin County. The proposed 2013-14 budget anticipates property tax revenue **growth** the County has not seen for four years since the beginning of the Great Recession. A modest 4% increase in assessed valuation reflects the gradual rebound of the housing market and increased development activities in the County. Home prices have stabilized and property devaluation experienced in the past years has come to a halt.

Program expansions continue in four major areas that are primarily funded by federal and State funds or dedicated revenues. These expansions represent either voter approved initiative, realignment of State-County responsibilities, new services, or federal mandates. The budget includes an additional 200 positions for these programs.

- Mental Health Services Act (Proposition 63)
- Public Safety Realignment (AB 109)
- San Joaquin General Hospital
- The Affordable Care for America Act (federal Health Care Reform)

The 2013-14 budget continues to invest limited local resources to the highest priority program areas. Additional staff positions are restored to the offices of the District Attorney, Public Defender, Sheriff, and

Probation Department reflecting the Board's priority on law and justice operations/programs. A few positions are also added in support services departments to address program/staff expansions in certain functional areas of the County organization.

Adhering to the Board's long-standing budgetary guidelines and policies, the budget is built with caution and optimism to ensure the long-term viability and fiscal health of the County. The budget strategies include:

- Preserve and balance public services;
- Maximize federal and State funds, and avoid overmatches;
- Allocate one-time funds for one-time uses/needs;
- Preserve scarce General Fund dollars to meet mandated responsibilities and critical service priorities; and
- Invest in employee training, automation, equipment, and facilities to improve public service delivery and responsiveness.

During the Great Recession, the County had to use over \$168 million in capital and reserve funds to balance the General Fund budgets. Use of these one-time funds allowed the County to avoid more drastic service reductions and employee layoffs. In recognition of the need to rebuild the capital improvement program and the reserves, in October 2010, the Board adopted the funding and reserve policy directing the use of the General Fund year-end balances and limiting the transfer from the Reserve for Contingencies for ongoing expenses. The 2013-14 budget further reduces the reliance on one-time funds for ongoing expenses and includes a small sum of funds toward the rebuilding of the Capital Improvement Program and Reserve for Contingencies. However, it will be a long road of rebuilding to re-establish the Capital Improvement Program and the Reserve at the pre-Great Recession level.

Financial Overview

The appropriation in the proposed 2013-14 budget totals \$1.33 billion. This represents an increase of \$60.3 million from the 2012-13 budget. For the first year since the Great Recession, the assessed valuation of properties in San Joaquin County is expected to increase modestly at 4%. Revenues from both local and Statewide sales tax continue to improve, however, at a slower pace than the previous two years.

The 2013-14 budget eliminates the one-time labor concession savings but includes ongoing savings resulting from cost sharing of employee benefits reached with 90% of the County's workforce. The budget also provides for increases in wages and benefits stipulated in the existing labor agreements. In addition, the budget includes significant federal and State funding for

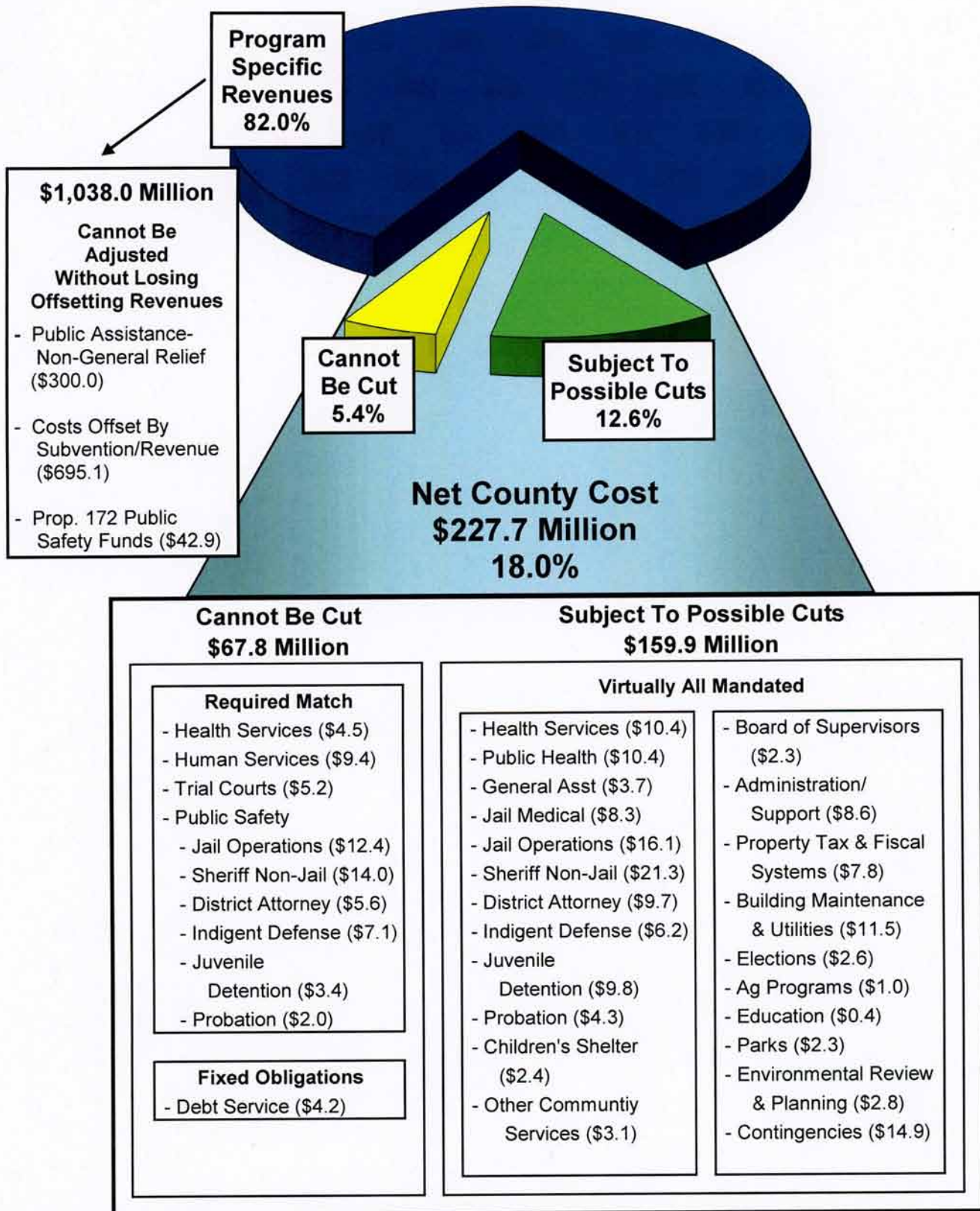
law and justice activities, transportation projects, and health and human services programs. Finally, a modest General Fund support is recommended for the Capital Improvement Program and Reserve for Contingencies, but a significant amount of General Fund year-end balance will still need to be used to balance the 2013-14 budget.

As a political subdivision of the State, the County's role is to deliver the services mandated by the State and federal governments. Consequently, the Board of Supervisors does not determine which government functions the County performs. Health, welfare, criminal justice, elections, recording of documents, weights and measures, and agricultural enforcement are some examples of these State-prescribed and County-administered functions. Many of these programs mandate performance standards and require County funding participation from our local revenue base.

The graphic effect of mandated programs is illustrated in the pie chart which follows. It is based on the 2012-13 Approved County Budget totaling \$1.26 billion. The graph highlights several key points:

- Revenue-specific programs account for \$1.04 billion, or 82%, of the County's budget. These areas cannot be adjusted without losing off-setting revenues.
- Only \$227.7 million, or 18%, of the County budget is funded by General Purpose Revenue, including available General Fund and Contingency Fund balances of \$30.8 million.
- Mandated matches, maintenance-of-effort requirements for Public Safety programs, and contractual debt services totaling \$67.8 million, or 5.4% of the County budget funded by General Purpose Revenue, cannot be reduced.
- \$159.9 million, or 12.6%, of the budget is available to absorb any general federal/State budget cuts and local cost increases. However, even the areas subject to possible cuts are virtually all mandated and controlled by law and State regulations.
- Public Safety programs consume \$75.7 million, or 47.3%, of the areas subject to possible cuts. When combined with the maintenance-of-effort requirements, a total of \$120.2 million, or 52.8%, of the County's General Purpose Revenue is allocated to Public Safety programs.
- The Property Tax and Fiscal Systems, Health Services, Public Health, Children's Shelter, General Assistance, and Elections comprise \$37.3 million, or 23.3%, of the areas subject to possible cuts.
- Many of the non-Public Safety Program areas provide direct support or revenues to Public Safety programs (Administration/Support and Property Tax and Fiscal Systems).

2012-13 San Joaquin County Budget \$1.26 Billion



State Budget Status

On May 14, 2013, the Governor released his 2013-14 May Revision which includes a General Fund budget totaling \$96.3 billion and a year-end reserve of \$1.1 billion. The centerpiece of the Governor's budget that will have major impacts on the County is the continued implementation of the Affordable Care Act (ACA) building on the establishment of the California Health Benefits Exchange and the early coverage expansion through the "Bridge to Reform" (1115 Waiver) approved in 2010.

Under the federal ACA, expanded health care coverage is provided through: 1) a mandatory expansion for existing population who are eligible for Medi-Cal by simplifying rules affecting eligibility, 2) an optional Medi-Cal expansion to uninsured adults with income under 138% of the federal poverty level (FPL), and 3) a health insurance exchange where individuals can purchase health insurance and access federal tax credits. In summary, the Governor proposes to implement the ACA through the following programs and approaches:

- **Mandatory Expansion** - The Governor's budget includes \$350 million to implement mandatory changes to expand and retain coverage for those who are currently eligible for Medi-Cal by simplifying eligibility determination, streamlining the enrollment processes, and enhancing outreach activities. Major changes include: 1) establishing standards for determining income eligibility based on federally-established Modified Adjusted Gross Income (MAGI), 2) eliminating asset tests for those who are eligible under MAGI, and 3) conducting "ex parte" reviews when making annual redetermination of eligibility for existing participants.
- **Optional Expansion** - Beginning January 1, 2014, California will expand Medi-Cal coverage to uninsured adults with income under 138% of FPL (also known as Expanded Medi-Cal) whose health care costs are largely funded by counties. The Governor proposes a State-based approach for the Expanded Medi-Cal program with the State assuming financial responsibility for the expansion. In exchange, the May Revision proposes to shift the 1991 Realignment - Health Services funds designated for medically-indigent health services to pay for certain local social services program costs that are currently funded by the State.

The proposed funding shift and the potential impact to San Joaquin General Hospital (SJGH) are summarized below:

<u>Fiscal Year</u>	<u>Annual Statewide</u>	<u>Potential Impact to SJGH</u>
2013-14	\$300 M	\$3.6 M
2014-15	\$900 M	\$10.9 M
2015-16	\$1,300 M	\$15.7 M
2016-17	\$1,300 M	\$15.7 M

- **Health Insurance Exchange** - Under the ACA, some low-income individuals will transition back and forth between Medi-Cal and private insurance as their income levels change. The Governor proposes a “Medicaid Bridge Program” for these individuals to ensure continuity of care and affordability. California Health Benefits Exchange (also known as Covered California) will administer this bridge program that will allow individuals with income between 138% to 200% FPL to obtain no-cost or low-cost coverage through the Medi-Cal Managed Care program. Covered California will begin open enrollment October 1, 2013, and health coverage will begin January 1, 2014.

In addition to the ACA proposals, the Governor’s budget also includes reform to the Enterprise Zone as follows:

- **Enterprise Zone** - The Governor proposes to change the nature of the Enterprise Zone program by shifting resources currently available to local Enterprise Zone businesses to other geographical areas, to be determined by the Administration. In summary, the Governor’s proposal redirects roughly \$700 million annually from the existing Enterprise Zone program to three new business incentive programs - two of which will be available Statewide: 1) Sales Tax Exemption for businesses located in Enterprise Zones will be expanded Statewide on manufacturing equipment or research and development equipment purchases by firms engaged in manufacturing or biotechnology research and development; 2) Hiring Credit for Businesses located in census tracts with the 25% highest share of both unemployment and poverty in the State (this will include some areas both inside and outside existing Enterprise Zones); and 3) The California Competes Credit will be created and will be administered by the Administration’s GO-Biz. Businesses will compete for available tax credits based on specified criteria including the number of jobs to be created or retained, a minimum compensation limitation, and a set job retention period. The Governor’s Proposal, as currently stated, could eliminate the existing Enterprise Zone program in San Joaquin County.

Legislative Budget Subcommittees have been holding budget hearings. Staff will continue to monitor State budget activities and attempt to influence the outcome of the budget to minimize its impact on local governments. Any necessary budget changes to the County budget will be submitted to the Board for consideration after the analysis of the final State budget actions is completed.

Financial Analysis

Appropriations

The 2013-14 Proposed County Budget (excluding Special Districts) totals \$1.33 billion, which represents an increase of \$60.3 million from the 2012-13 Approved Budget. These appropriations are primarily based on the current State/County funding relationship. In the event State funding is less than the anticipated amounts as a result of the final State Budget, a commensurate reduction in local expenditures will be necessary.

Budget totals for Special Districts governed by the Board of Supervisors have been added to the County budget figures to show the total scope of the Board of Supervisors' responsibility. The grand total of all budget elements, including Special Districts, is \$1.35 billion.

The recommended appropriations by function are as follows:

Appropriations (\$ In Millions)				
	2012-13 Approved	2013-14 Recommended	Increase/(Decrease) Amount Percent	
General Government	\$65.7	\$68.9	\$3.2	4.9%
Capital Maintenance	21.7	18.5	(3.2)	-14.7%
Environmental Protection	14.9	15.3	0.4	2.7%
Law & Justice	246.8	265.5	18.7	7.6%
Roads & Facilities	102.6	117.5	14.9	14.5%
Health Services	417.2	440.4	23.2	5.6%
Human Services	371.3	369.4	(1.9)	-0.5%
Education	5.4	5.8	0.4	7.4%
Parks & Recreation	5.3	5.3	0.0	0.0%
Contingencies	14.9	19.5	4.6	30.9%
Total County	\$1,265.8	\$1,326.1	\$60.3	4.8%
Special Districts	27.3	27.3	0.0	0.0%
Total County & Special Districts	\$1,293.1	\$1,353.4	\$60.3	4.7%

Notable changes in the 2013-14 appropriations include the following:

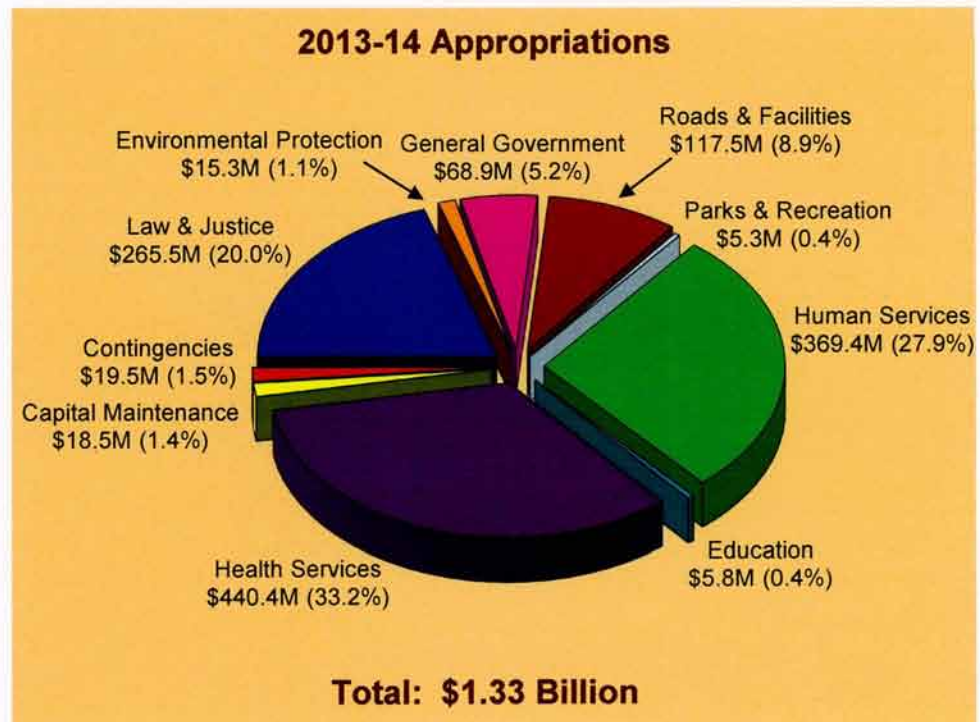
- A net increase of \$7.6 million for negotiated employee salary and benefits adjustments. This includes projected savings from the implementation of the Public Employees Pension Reform Act and health insurance premiums, partially offset by increases in retirement contributions and salary increases scheduled for 2013-14.

- General Government is increased by \$3.2 million, primarily reflecting increases of \$2.3 million in Tobacco Settlement funds for capital uses; \$1.3 million of General Fund support for the Airport, Capital Improvement Program, and Reserve for Contingencies; and \$630,000 for additional staffing to address increased workload. Partially offsetting the increases is a reduction of \$700,000 in election costs as only one major election is anticipated in 2013-14.
- Capital Maintenance is decreased by \$3.2 million largely due to the deletion of \$3.3 million redirected from the Capital Improvement Program to the General Fund in 2012-13 and a reduction of \$1.0 million in federally-funded infrastructure projects in low-income neighborhoods. No further de-funding of previously funded capital projects are recommended in 2013-14. Partially offsetting these reductions is an additional \$1.6 million in Tobacco Settlement funds for capital projects.
- Environmental Protection is increased by \$424,000 primarily due to additional staffing and related costs of \$743,000 to address increased development activities. Partially offsetting this increase is a reduction of \$417,000 in Homeland Security grant program expenses.
- Law and Justice function is increased by \$18.7 million, primarily consisting of \$4.0 million in negotiated salary and benefits adjustments, a net staffing cost increase of \$1.5 million, and \$11.7 million in additional staff, programs, and operating costs related to Public Safety Realignment (AB 109).
- Roads and Facilities programs are increased by \$14.9 million, reflecting \$10.3 million in additional construction and road maintenance work; \$1.3 million in engineering services; and \$2.6 million for a solar carport.
- Health Services programs are increased by \$23.2 million. Major increases include \$12.0 million in staffing costs for positions added midyear 2012-13 and recommended in 2013-14 primarily for Mental Health Services and SJGH; \$5.0 million in negotiated salary and benefits adjustments; \$4.7 million in community provider contracts and automation equipment related to Mental Health Services Act programs; and \$1.8 million in Trauma Center equipment for SJGH.
- Human Services programs are decreased by \$1.9 million. Major changes include reductions of \$7.2 million in public assistance aid payments; \$2.3 million in subsidized child care services for welfare recipients; \$1.2 million for In-Home Supportive Services (IHSS) program costs; \$867,000 in federal pass-through for Head Starts program; \$1.4 million in employment and training for dislocated employees and disadvantaged population; and \$497,000 in low-income housing assistance. Partially offsetting these reductions are increases of \$10.2 million in staffing costs for positions added

midyear 2012-13 and recommended in 2013-14 for Human Services Agency and negotiated salary and benefits adjustments; and \$473,000 in foster care out-of-home placement costs.

- Education is increased by \$378,000 primarily reflecting projected available funds for library services.
- Reserve for Contingencies is increased by \$4.6 million reflecting the recommended reserve level of \$19.5 million for 2013-14.

The relative sizes of the 2013-14 appropriations by function are shown below:



Recommendations for each of the budgets and summaries by functional area follow this transmittal letter.

Available Funds

The 2013-14 County Proposed Budget is financed with the following estimates of available revenue sources:

Available Funds (\$ In Millions)				
	2012-13 Approved	2013-14 Recommended	Increase/(Decrease) Amount Percent	
Aid-Other Gov'tal Agencies	\$643.4	\$670.0	\$26.6	4.1%
Charges for Services	236.6	253.6	17.0	7.2%
Current Property Taxes	169.3	178.6	9.3	5.5%
Other Revenues	102.6	98.6	(4.0)	-3.9%
Other Taxes	24.3	33.2	8.9	36.6%
Fund Balances	89.6	92.1	2.5	2.8%
Total Available Funds	\$1,265.8	\$1,326.1	\$60.3	4.8%

Overall, available revenues are expected to increase by \$60.3 million, or 4.8% from the 2012-13 budget level. Notable changes in 2013-14 available funds are as follows:

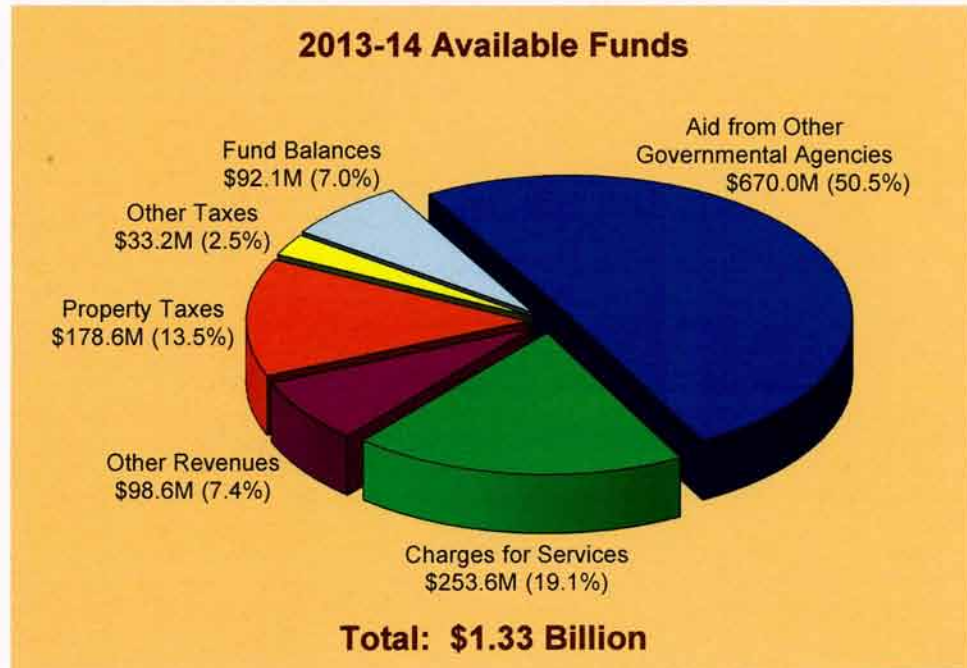
- Aid from Other Governmental Agencies is projected to increase by \$26.6 million. This consists primarily of increases of \$11.8 million in federal and State reimbursements for public assistance administration; \$8.2 million in State funds for Mental Health Services programs, including MHSA and Drug Medi-Cal pass-through payments to providers; \$6.3 million in federal and State funds for road construction projects; \$2.4 million in State realignment revenues for social services programs; \$3.7 million in Proposition 172 State sales tax for public safety departments; and \$880,000 in Federal Aviation Administration grants for airport improvement projects. It also includes \$17.5 million in Local Community Corrections - AB 109 funds for Public Safety Realignment programs, of which \$3.8 million is due to reclassification from Other Revenues.

Partially offsetting these increases are reductions in federal and State funds of \$7.0 million in CalWORKs reimbursements; \$2.3 million for subsidized child care programs; \$2.3 million for IHSS program; \$1.8 million for employment and training program for dislocated workers; \$1.4 million in Community Development Block Grant; \$5.0 million in State Realignment revenue for SJGH and Mental Health Services; \$867,000 in Head Start grant due to federal sequestration; and \$690,000 in prior years' federal stimulus funds for infrastructure improvements in low-income neighborhoods.

- Charges for Services are increased by \$17.0 million. Major changes include increases of \$14.5 million in patient revenues at SJGH; \$2.5 million in mental health service charges; \$2.3 million in refuse disposal fees at the County's landfills; and \$674,000 in permit and inspection fees from increased development activities. Partially offsetting these increases are reductions of \$1.3 million in Property Tax Administration Fees; and \$2.2 million in reimbursements from cities and special districts for the June and November 2012 election costs.
- Revenues derived from Current Property Taxes are projected to increase \$9.3 million. The recommended budget assumes a 4% growth in assessed valuation of the current secured and supplemental tax rolls.
- The \$4.0 million decrease in Other Revenues reflects reclassification of \$3.8 million in AB 109 funds to Aids from Other Governmental Agencies and deletion of \$3.3 million in funds redirected from Capital Outlay to the General Fund. Partially offsetting these reductions is an increase of \$2.3 million in Tobacco Settlement Funds.
- Other Taxes are up by \$8.9 million reflecting increases of \$2.7 million in local sales tax revenues and \$6.3 million in Measure K sales tax allocation for transportation projects.

- Available year-end Fund Balances are estimated at \$92.1 million, an increase of \$2.5 million from 2012-13. This primarily consists of increases of \$4.0 million in Reserve for Contingencies balances; and \$2.8 million in Road Fund attributable to funds re-budgeted for transportation/infrastructure projects. Offsetting these increases are reductions of \$1.7 million in Capital Outlay Fund; \$1.6 million in Road Districts; and \$400,000 in Recorder's Modernization fund balances.

The mix of available funds is depicted below:



Net County Cost

The County budget presentation is developed to show the “Net County Cost” for each departmental budget. Net County Cost is computed by subtracting program-generated revenue, offsetting grants, or cost sharing by other levels of government from the appropriation requirements for each budget. The remaining Net County Cost is funded by General Purpose Revenue.

The recommended 2013-14 Net County Cost for the various program areas, compared to prior year Approved amounts, is shown below:

Net County Cost (\$ In Millions)				
	2012-13 Approved	2013-14 Recommended	Increase/(Decrease) Amount Percent	
General Government	\$25.9	\$32.1	\$6.2	23.9%
Capital Maintenance	11.5	13.8	2.3	20.0%
Environmental Protection	3.6	3.8	0.2	5.6%
Law & Justice	125.6	127.4	1.8	1.4%
Roads & Facilities	1.4	1.6	0.2	14.3%
Health Services	25.0	25.5	0.5	2.0%
Human Services	17.0	14.9	(2.1)	-12.4%
Education	0.5	0.5	0.0	0.0%
Parks & Recreation	2.3	2.2	(0.1)	-4.3%
Contingencies	14.9	19.5	4.6	30.9%
Total Net County Cost	\$227.7	\$241.3	\$13.6	6.0%

The most significant changes in Net County Cost are:

- General Government has increased \$6.2 million. This is primarily attributable to increases of \$859,000 to property tax administration departments to backfill losses of Property Tax Administration Fees due to recent court decisions; and \$623,000 for additional support staff. It also eliminates the use of the Criminal Justice Facilities Trust of \$2.5 million for the Jail and Sheriff's Operations Center Project debt payment and the deletion of \$2.2 million reimbursements from cities and special districts for 2012 election costs.
- Capital Maintenance has increased \$2.3 million. This consists primarily of increased Tobacco Settlement Funds allocation of \$1.6 million for the Hospital Phase II Project and ongoing maintenance of County facilities. In addition, a General Fund support of \$500,000 is recommended for the Capital Improvement Program.
- Environmental Protection has increased \$223,000 mainly due to negotiated salary and benefits adjustments and an additional staff for the Office of Emergency Services.
- Law and Justice shows an increase of \$1.8 million. Significant changes for programs funded with General Purpose Revenue include \$2.7 million in salary and benefits adjustments, addition of a net \$1.2 million for new positions, and a reduction of \$1.1 million in federal grant funding for Deputy Sheriffs; offset by an increase in Proposition 172 revenue of \$3.7 million.
- Roads and Facilities has increased \$157,000 in additional General Fund support to the Airport and Tobacco Settlement fund for Delta-related activities.

- Health Services has increased \$472,000 mainly due to negotiated salary and benefits adjustments.
- Human Services has decreased \$2.1 million largely reflecting a \$2.4 million increase in State Realignment revenues for public assistance programs.
- Parks and Recreation programs have decreased \$58,000 primarily attributable to reduction in Parks staffing and increased park fees.
- Reserve for Contingencies has increased to \$19.5 million. This represents approximately 1.5% of the proposed budget.

General Purpose Revenue

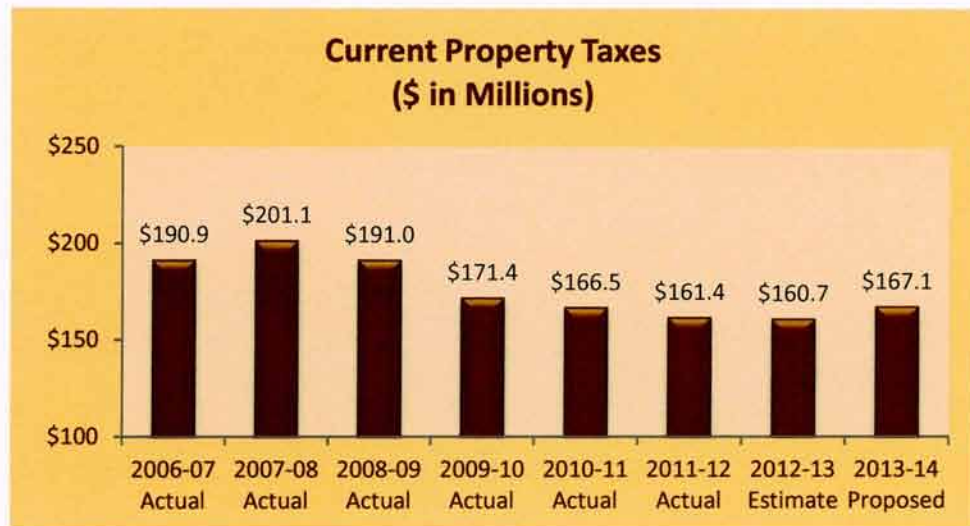
Changes in the General Purpose Revenue sources which support the recommended \$241.3 million Net County Cost include:

General Purpose Revenue (\$ In Millions)				
	2012-13 Approved	2013-14 Recommended	Increase/(Decrease) Amount Percent	
Current Property Taxes	\$158.7	\$167.2	\$8.5	5.4%
Sales Taxes	15.0	16.4	1.4	9.3%
State Shared Revenues	4.7	4.4	(0.3)	-6.4%
Tobacco Settlement	7.2	9.5	2.3	31.9%
Interest Income	0.1	0.4	0.3	300.0%
Other Taxes	2.6	3.5	0.9	34.6%
Other Revenues	5.3	5.4	0.1	1.9%
Transfer from Capital Fund	3.3	0.0	(3.3)	-100.0%
Fund Balance	30.8	34.5	3.7	12.0%
Total GPR	\$227.7	\$241.3	\$13.6	6.0%

As shown in the table above, Current Property Taxes and Sales Taxes are the two main sources of the County's General Purpose Revenue. Combined, they represent almost 90% of the total ongoing General Purpose Revenue, excluding Fund Balance and Transfer from Capital Fund. These revenue sources are extremely sensitive to the economic upswings and downturns.

The County's assessed property valuation started declining in 2008-09 following the collapse of the housing market. The decline continued over the next four years and annual property tax revenue dropped by \$40.4 million, or 20%, between 2007-08 and 2012-13. The County is finally experiencing the economic recovery happening throughout the Nation. For the first time since the Great Recession, the assessed valuation is expected to increase by 4% in the budget year. While this is a positive sign, the recovery will likely be slow and take many years to rebuild the property tax revenue base back to the 2007-08 level.

The following chart depicts the Current Property Taxes for 2006-07 to 2013-14.



The Great Recession had also negatively impacted sales tax receipts for several years. The decline also affected the State sales taxes dedicated to public safety (Proposition 172) and social services (also known as 1991 Realignment) programs. Unlike the property tax revenue trend, sales tax receipts were stabilized sooner and continue to improve. While sales tax revenues for 2013-14 are projected to increase to \$97.9 million, it is still \$6.6 million, or 6.3%, less than 2006-07. The following chart depicts the Sales Taxes, including the County's General Purpose Revenue, Proposition 172, and Realignment-Social Services, for 2006-07 to 2013-14.



One-Time Budget Solutions

Although at a lesser degree compared to the last four years, the proposed budget continues to be balanced with one-time budget solutions that will not be sustainable for future years' budgets. The use of these one-time funds, totaling \$16.1 million, allows the County to maintain most General Fund-supported programs at the current level. This is approximately \$6.2 million, or 28%, less than 2012-13. A number of positions are restored, primarily in those departments that provide support services to other County departments and law and justice activities, to address workload demand.

One-Time Budget Solutions (\$ In Millions)	
Source	2013-14 Budget
Use General Fund year-end balances	\$14.9
Use Parks trust funds for ongoing park operations	1.2
Total One-Time Budget Solutions	\$16.1

Staffing Analysis

The County workforce is comprised of employees who hold permanently allocated positions and those who work in temporary, extra-help, and contract capacities. The following table illustrates the recommended changes in overall staffing for 2013-14:

Staffing				
	2012-13*	2013-14	Increase/(Decrease)	
	Approved	Recommended	Amount	Percent
General Government	448.8	454.2	5.4	1.2%
Capital Maintenance	48.3	48.9	0.6	1.2%
Environmental Protection	136.3	136.6	0.3	0.2%
Law & Justice	1,616.7	1,629.3	12.6	0.8%
Roads & Facilities	221.7	225.2	3.5	1.6%
Health Services	2,377.0	2,473.7	96.7	4.1%
Human Services	1,186.4	1,302.7	116.3	9.8%
Education	3.0	4.0	1.0	33.3%
Parks & Recreation	54.6	51.1	(3.5)	-6.4%
Total Staffing	6,092.8	6,325.7	232.9	3.8%

*Totals include midyear adjustments approved by the Board of Supervisors.

Several points should be noted:

- There is an overall increase of 232.9 full-time equivalent (FTE) positions. This still represents a net loss of 444.2 FTE positions from 2007-08.

- 237 new full-time allocated positions are recommended:
 - 128 positions for Human Services Agency to address caseload growth in public assistance programs primarily for the implementation of the ACA; costs are fully funded by federal and State allocations
 - 24 positions for San Joaquin General Hospital to support the implementation of the expanded health care coverage initiatives and trauma center operations; costs are fully funded by federal, State, and patient revenues
 - 46 positions for Behavioral Health Services primarily to implement the additional components of the Mental Health Services Act programs/activities funded by Proposition 63 revenues
 - 5 positions for Public Health Services to address workload demand
 - 1 position for Correctional Health Services to address AB 109 program workload
 - 5 positions for Probation to restore Community Accountability Program targeting at-risk youths and to expand the Probation Officers on Campus program
 - 4 positions for Sheriff's Office to provide management support and to address AB 109 program workload
 - 4 positions for District Attorney to address increased workload
 - 2 positions for Public Defender to address increased workload
 - 5 positions for Community Development to support increased development activities; costs are fully funded by permit/inspection fees
 - 3 positions for Public Works for engineering support and fleet services
 - 1 position for Cooperative Extension to support University of California advisors assigned to San Joaquin County
 - 9 positions for administration/support services departments to address workload demand
- 7 full-time allocated positions are recommended for deletion primarily due to reductions in federal/State funding, and completion of one-time projects:
 - 2 positions for Assessor-Recorder-County Clerk
 - 2 positions for Public Health Services
 - 2 positions for Neighborhood Preservation
 - 1 position for Employment and Economic Development

Budget Highlights

Employee Relations

San Joaquin County has 16 represented bargaining units and 11 unions or associations, which comprises approximately 96% of the County's workforce. Contracts for nine of the County's represented bargaining units are set to expire on June 30, 2013; these units represent 75% of the County's workforce. The County is in active negotiations with these units for successor contracts. The agreement for the Correctional Officers bargaining unit expired June 30, 2012; no negotiation sessions have been scheduled yet.

Vacant Positions

As of May 20, 2013, there were 5,538 full-time allocated positions, of which 506, or 9.1%, were vacant positions. Of the 506 vacant positions, 265 were actively under recruitment.

As previously noted, the 2013-14 budget proposes to delete seven allocated full-time positions, of which one is filled. The budget also adds 237 new positions. If these changes are approved, this will bring the full-time allocated positions to 5,768 and the number of vacant positions to 737. Over 80% of the vacancies will be in the following County departments whose operations are primarily funded by federal, State, or service charges:

- Human Services Agency - 232
- San Joaquin General Hospital - 119
- Behavioral Health - 108
- Sheriff - 72
- Public Works - 49
- Probation - 38

Information System Division

The Information System Division (ISD) budget totals \$16.2 million and includes the addition of 8.0 FTEs. At the request of the Assessor-Recorder-County Clerk (Assessor), ISD will assume responsibility for all information technology services in the Assessor's Office effective July 2013. The recommended budget transfers the Assessor's existing information technology staff (one manager and five staff) to ISD. Currently, ISD manages the property tax system for the Auditor-Controller and Treasurer-Tax Collector while the Assessor maintains a separate property tax system. Centralization of this function will allow ISD to more effectively manage and integrate data for both systems.

Law & Justice System Impacts

The recommended overall budget for law and justice functions increases by \$18.7 million, largely reflecting an increase in funding to continue implementation of public safety realignment, otherwise known as AB 109. Aside from AB 109 changes, a limited number of new staff is added for law and justice departments in 2013-14, although most represent restoration of positions that were deleted as part of previous budget reductions. In total, a net of fifteen new positions are added to the offices of the District

Attorney, Public Defender, Sheriff, and Probation Department. Following is a brief summary of the departmental impacts:

- **Probation:** The overall budget for the Probation Department increases by \$13.2 million, primarily due to AB 109 implementation. Three positions are restored in the recommended budget for the Community Accountability Program for at-risk youths and two positions are added for the Probation Officers on Campus program.
- **Sheriff-Coroner-Public Administrator:** Total budget for the Sheriff's Office increases by \$3.9 million. Major increases include twelve positions added midyear 2012-13 for AB 109, four new positions in the recommended budget, and negotiated salary and benefits adjustments.
- **District Attorney:** The overall budget for the District Attorney's Office increases by \$819,000. Four positions are restored in the recommended budget, as well as the costs for two positions added mid-year 2012-13 for Real Estate Fraud Prosecution.
- **Public Defender:** The Public Defender's Office budget increases by \$398,000. Two positions are restored in the recommended budget.

San Joaquin General Hospital

The 2013-14 SJGH budget totals \$243.2 million, and includes the addition of 30.8 FTEs to support the anticipated increased patient volume due to Trauma Center operations and the opening of the California Health Care Facility (CHCF). The General Fund contribution to SJGH remains at \$11.6 million for ongoing operations.

The Hospital anticipates receiving Level III Trauma Center designation in the Summer of 2013. SJGH has focused on this initiative since December 2011. Start-up costs, including operating expenses and capital, were provided in the 2012-13 budget. In January 2013, the Hospital began a soft start of the Trauma program. In February 2013, the Hospital responded to the Trauma Request for Proposals from Emergency Medical Services (EMS). In March 2013, EMS conducted a site visit to assess SJGH's readiness. SJGH will continue to work with EMS to plan and prepare for the anticipated designation. Once designated, all appropriate trauma cases will be directed to SJGH. Daily census at SJGH is projected to increase by 8.6 inpatient with an estimated gross revenue of \$5.9 million annually. The recommended budget adds 13 positions to accommodate this additional volume.

In July 2013, California Department of Corrections and Rehabilitation (CDCR) is expected to begin admitting patients to the new 1,722-bed sub-acute CHCF in Stockton. CDCR plans to consolidate its existing sub-acute and psychiatric prisoners from around the State into the new CHCF. As those patients have medical needs requiring acute care level hospitalization, SJGH anticipates that CDCR will refer those patients to the Medical Guarded Unit at SJGH. The recommended budget projects an average

daily census of 16.6 patients from CDCR and a gross revenue of \$10.6 million. The budget also adds 6 FTE nursing staff to address the additional CDCR volume.

Pre-Health Care Reform Initiatives

In November 2010, the federal government approved the 1115 Waiver, which is California's five-year "Bridge to Healthcare Reform." Through the 1115 Waiver, California will advance Medi-Cal program changes that will help the State transition to the Affordable Care Act that will take effect in January 2014. Changes under the 1115 Waiver will include coverage expansion to newly eligible Medicaid populations, delivery system reform for the most vulnerable residents, administration simplification, and payment reform. SJGH participates in the two coverage expansion programs: Delivery System Reform Incentive Pool (DSRIP) and Low-Income Health Program (LIHP).

- **Delivery System Reform Incentive Pool** - DSRIP is anticipated to be a significant source of funds to SJGH over the term of the 1115 Waiver (November 2010 - October 2015). Over that time period, SJGH can potentially receive additional funding totaling \$93.8 million if certain milestones are achieved as they relate to improvements in service delivery and quality of patient care. Thus far, SJGH received a total of \$45.1 million through 2012-13. The 2013-14 SJGH budget includes \$19.7 million in DSRIP funding and 44.6 FTEs to support the program.
- **Low-Income Health Program** - LIHPs allow counties to draw down federal matching dollars to provide coverage to childless adults if they meet certain requirements. Some patients enrolled in LIHP will transition from the current Medical Assistance Program. Services offered include routine and emergency care provided at SJGH, clinics, and other hospitals when authorized. Under this program, patients must be assigned to a patient-centered medical home with coordinated care. SJGH, working in conjunction with the Health Care Services Agency, started the LIHP in June 2012. The program is slated to sunset in December 2013 when this population is moved to the Expanded Medi-Cal program. The 2013-14 SJGH budget includes \$2.3 million in LIHP revenue.

Human Services Agency

The Human Services Agency's Administration budget totals \$134.8 million and includes an additional 120.2 FTEs. This represents a net increase of 245 positions, or 30%, since 2010-11, to address caseload growth in public assistance programs as well as the implementation of the ACA which will substantially expand the number of individuals eligible for Medi-Cal, change the Medi-Cal eligibility determination requirements, and streamline the Medi-Cal redetermination processes for existing participants. In addition, the State mandates counties to establish a local call center to receive a "warm" transfer from the State's call centers for individuals who may be eligible for the Expanded Medi-Cal program. HSA's call center will be operational by October 1, 2013.

Mental Health Services

The Mental Health Services (MHS) budget totals \$99.2 million and adds 63.6 FTEs to continue the implementation of Mental Health Services Act (MHSA) programs. The overall purpose of MHSA is to reduce the long-term adverse impact on individuals, families, and State and local budgets as a result of untreated serious mental illness. The recommended budget includes \$28.9 million of MHSA funds, an increase of \$3.2 million from 2012-13. New planned activities/programs for 2013-14 are as follows:

- **Innovation** - A Children and Youth Services Innovation project is dedicated to improving the long-term outcomes for children and families either at risk of or involved with the Juvenile Justice System. The model improves communication and reduces conflict in families, and produces positive youth outcomes of reduced risk behaviors, reduced substance abuse, and decreased juvenile justice involvement. A secondary goal of the project is to promote inter-agency collaboration among the partners serving the families.
- **Capital Facilities & Technological Needs** - First year funding of \$2.9 million is provided to begin an integrated information systems upgrade that will prepare MHS for full implementation of an electronic health record system by December 2014, as required by the American Recovery and Reinvestment Act.

City/County Library System

Through an agreement between the County and City of Stockton, the City operates the City/County Library System which serves the cities of Escalon, Lathrop, Manteca, Ripon, Stockton, and Tracy as well as the unincorporated areas of the County. The County's funding base for library services is comprised primarily of property taxes. The overall increase in home prices and fewer foreclosures resulted in a 4% increase in the County's property tax collections for Library services. The City of Stockton Library staff has indicated that weekly hours will be maintained and Library branches will be open two additional weeks during 2013-14 due to the elimination of City of Stockton furloughs. The proposed weekly hours for County branches, including hours funded by both the County and the respective cities, are shown in the following table:

City/County Library System	
County Branch	Weekly Hours 2013-14
Escalon	25
Lathrop	25
Linden	25
Manteca	43
Mountain House	35
Ripon	40
Thornton	25
Tracy	42

The City/County Library System is staffed by the City of Stockton's employees. The City plans to close all branches, including County branches, the following 13 days:

- July 4, 2013
- September 2, 2013
- October 14, 2013
- November 11, 28, and 29, 2013
- December 25, 2013
- January 1 and 20, 2014
- February 10 and 17, 2014
- March 31, 2014
- May 26, 2014

Public Improvements

The proposed 2013-14 Public Improvement program totals \$11.3 million and includes the following capital improvement and deferred maintenance projects:

- **Facility Reuse:** Structural upgrades for the Human Services Agency; and address facilities compliance with Americans with Disabilities Act.
- **Mathews Road Complex:** Replacement of water heaters; heating, ventilation, and air conditioning units; roofs; and other improvements at the Sheriff's Operations Center, Honor Farm, and Juvenile Hall.
- **Facility Planning:** Preliminary design for the future replacement of SJGH's Old Towers Building; and a new morgue and forensic pathology facility.
- **Community Development Block Grant:** Gianone Park drainage improvements; Ardell Avenue sidewalks improvements; and Woodbridge Street improvements.
- **Other Projects:** Sealing and patching of several parking lots; additional upgrades at County regional parks; installation of a handrail to improve safety at the Administration Building; and completion of the Facilities Master Plan Update.

Sixty-nine requested projects totaling \$157.2 million are not funded in the proposed budget.

Vehicle Purchases & Review

Ninety vehicles have been identified for replacement and purchase in 2013-14 at an estimated cost of \$2.8 million, which will be funded from the Fleet Services' Vehicle Replacement Reserve. These vehicles are allocated to Fleet Services as part of the County's fleet and have reached their optimal service life. In addition, 18 new vehicles, totaling \$642,000, are

recommended for the Public Conservator, Probation Department, Sheriff's Office, and Solid Waste operations.

Vehicle Purchases			
Vehicles	Number	Average Cost	Total Cost
Fleet Services			
Sedans	29	\$25,786	\$747,780
Patrol Cars	30	32,960	988,800
Pickups	14	29,649	415,090
Vans	16	30,095	481,525
Heavy Equip/Truck	1	185,000	185,000
Subtotal	90		\$2,818,195
Public Conservator			
Van	1	\$35,000	\$35,000
Probation			
Sedans	14	\$28,786	\$403,000
Sheriff			
Sedan	1	\$24,000	\$24,000
Solid Waste			
Transfer Trucks	2	\$90,000	\$180,000
Total	108		\$3,460,195

Prior to finalizing the list of replacement vehicles, Fleet Services will evaluate the conditions and usefulness of vehicles turned in by departments in 2013-14, which may result in fewer purchases.

Community/ Cultural Support

County support and contributions to the following community-based organizations that provide community services or promote economic development within San Joaquin County are recommended at the current levels:

- Child Abuse Prevention Council
- Community Partnership for Families
- San Joaquin County Historical Society
- San Joaquin Economic Development Association
- San Joaquin Partnership
- Women's Center - Youth & Family Services

The County also continues to support the revitalization of downtown Stockton through continued upgrades of County facilities and allowing use of the County-owned Hunter Street Parking Garage for downtown events.

Grant Funding Concerns

Several departments, especially the Sheriff, District Attorney, and Probation, have numerous grants totaling millions of dollars. This creates a dilemma for the County. On one hand, one of our overarching fiscal strategies is to leverage non-County funding resources to meet community

needs. On the other hand, there is a downside to reliance on grants, especially in the grant-dependent criminal justice system. There is cause for concern for two reasons:

- State and federal grant funding tends to be offered on a year-to-year basis and in some cases, local agencies are required to continue funding beyond the grant period. Accordingly, it cannot be considered a stable source of ongoing revenue. Indeed, economic fluctuations can and have resulted in grant reduction and/or termination as measures to curb spending. Should State or federal grant levels change, local program reductions would be the likely consequence.
- Grant-funded programs, especially in the public safety area, often fail to recognize that the addition of resources in one area sometimes upsets the delicate resource balance of the overall system. This results in local funding demands to maintain system balance. Grant-funded programs usually involve staffing and an evolving constituency that will resist staffing and service reductions. It is, therefore, essential that we continue to monitor the effects of grant program resources to minimize adverse impact when reduction and termination occurs.

Fee Issues-Cost Recovery

In many public service areas, the State has distinguished between *general* public services and *special* public services. Examples of general public services would be the Jail, welfare, and certain health programs. Examples of special (or user beneficial) public services would be those related to property development, conducting a business, or animal ownership. The distinction between these types of services is who benefits (general public or private party) or whose activity imposes the cost for assuring the public's welfare. General public services are funded from general revenues (i.e., sales and property taxes). Special public services are funded by special revenues (i.e., user fees, license fees, and penalty assessments).

County government is prohibited from charging more than actual costs for the service provided. However, failure to increase special revenue rates to keep pace with increased costs deprives the County of resources required to cover general service costs. Such shortages can be resolved by several techniques:

- Reducing special service delivery costs.
- Reducing special service delivery levels.
- Increasing special service revenue consistent with cost (user fees).
- Reducing general service levels to subsidize inadequately funded special public services.

During the Final Budget Hearing, some fee increases will be recommended to keep pace with costs and avoid shifting the costs of special services to the general taxpayer.

General Reserve & Contingencies

The General Reserve is a cash resource for financing during the dry period between the beginning of the fiscal year and the receipt of property taxes in December and April. Additionally, it acts as a contingency for the County in extreme emergencies. For 2013-14, it is recommended that the General Reserve be maintained at the current level of \$10.0 million.

The Reserve for Contingencies covers day-to-day unforeseen budgetary needs and has been used by your Board sparingly in the past. In conformance with the Board's reserve policy (R-10-525), the Reserve for Contingencies is recommended to be set at \$19.5 million in 2013-14 which represents approximately 1.5% of the proposed budget. This is an increase of \$4.6 million from the 2012-13 level and provides a hedge against adverse federal and State budget impacts; and use as interim funding to address local emergencies/disasters.

Fund Balance Management

In governmental budgeting language, *Fund Balance* is the excess of assets and estimated revenues of a fund over its liabilities, reserves, and appropriations. The portion of this balance that is free and unencumbered for financing the next year's budget is called *Available Fund Balance*.

Management of Fund Balance shortages is a critical factor in stabilizing County finances and is carefully evaluated by rating agencies when the County seeks debt financing. To assure prudent overall budget management, the Board adopted guidelines for departmental budget change requests that occur after budget adoption. Budget change guidelines are as follows:

- Requests are to be minimized;
- Requests are to be revenue offset; and
- Non revenue-offset requests are to be limited to emergencies or to the support of critical Board priorities.

The consequence of not adhering to such guidelines is to risk proliferation of budget change requests to authorize staffing and programming increases during the year from one-time departmental budget savings. Frequently, this results in ongoing full-year costs the following fiscal year without revenue support, which means cuts elsewhere are needed to keep the budget balanced. Such budget change requests during the year are counter-productive because such incrementalism erodes the Board's funding flexibility outside of the comprehensive annual budget review process when all program priorities are reviewed together.

As noted earlier in this budget message, the downturn of the economy has negatively impacted the County's revenue sources in the recent years. A significant amount of funds has been redirected from the Reserve for Contingencies and the Capital Improvement Program to help bridge the budget gaps in the last four years. Recognizing the unsustainability of these one-time funds and the need to rebuild the County's Capital Improvement Program, the Board established the funding guidelines designating the General Fund year-end fund balances as one-time resources for one-time uses (B-10-965). However, due to the severity of this year's funding shortfall, the proposed budget recommends suspending the policy and includes \$14.9 million in the projected year-end fund balance for operations. This represents 92.5% of the projected year-end fund balance.

Supplemental Requests

Department Heads and community-based organizations submitted \$840,722 in requests for supplemental funding which are not provided for in the recommended budget. Sixty-nine capital projects at a preliminary estimated cost of \$157.2 million are also not funded. While the 2013-14 Proposed Budget contains labor cost savings resulting from negotiations over the last two years, it continues to be balanced with one-time funds totaling \$16.1 million. The State budget continues to pose significant risk to the County's financial health, specifically with the unknown impacts from the Governor's Health Realignment proposals and the implementation of the Affordable Care Act. In an effort to adhere to the Board-established fiscal policies, some departmental wants and needs are unaddressed.

As a result of the funding recommendations which comprise the 2013-14 Proposed County Budget, the Board may hear requests by departments, special interest groups, community-based organizations, and the general public to add funding during the budget hearing. In providing policy guidance on desired budget adjustments, the Board will also need to provide policy guidance as to which areas of the County budget should be reduced to offset any added costs. Supplemental requests are outlined in Attachment A and detailed in individual budget narratives.

Final Budget Hearing

Our office has identified several significant individual budget unit recommendations for Board review during the Final Budget Hearing. When particular functional areas are scheduled for discussion, the Board may wish to examine other areas as well. Department Heads and members of the public will have an opportunity to comment. Additionally, some community-based organizations may desire to make presentations. Supplemental budget requests will be presented.

The impacts of State Budget actions are unknown at this time. It may be necessary to return to the Board to re-open budget considerations after the 2013-14 Final Budget is adopted, should additional funding become available or should major funding/program reductions be imposed based upon the adopted State Budget.

Appreciation

There were insufficient resources to address all requests for funding and to maintain the County services or operations. Accordingly, some departments are expected to explain their concerns about service levels, and facility and technology needs, and make appeals for supplemental funding during the Final Budget Hearing. Despite these concerns, County Administrator's staff has received excellent cooperation and is grateful to Department Heads and their staff.

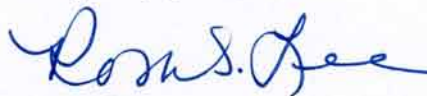
Appreciation is particularly extended to the Auditor-Controller's Office, Information Systems Division, and Purchasing and Support Services for the production of the document. Finally, the County Administrator's staff is recognized for the hard work, professional evaluation, and long hours they contributed to the preparation of the document.

Recommendations

It is recommended that your Board:

1. Approve the proposed County and Special Districts budgets for 2013-14. This action does not constitute final approval of any of the proposals prior to the Final Budget Hearing. It does, however, provide the document that will be presented to your Board for the Final Budget Hearing and give Department Heads and the public information from which other requests or recommendations can be made.
2. Set Tuesday, June 25, 2013, at 1:30 p.m. as the time to begin the Final Budget Hearing on the adoption of the County and Special Districts budgets and authorize the Clerk of the Board of Supervisors to publish the required hearing notice.

Very truly yours,



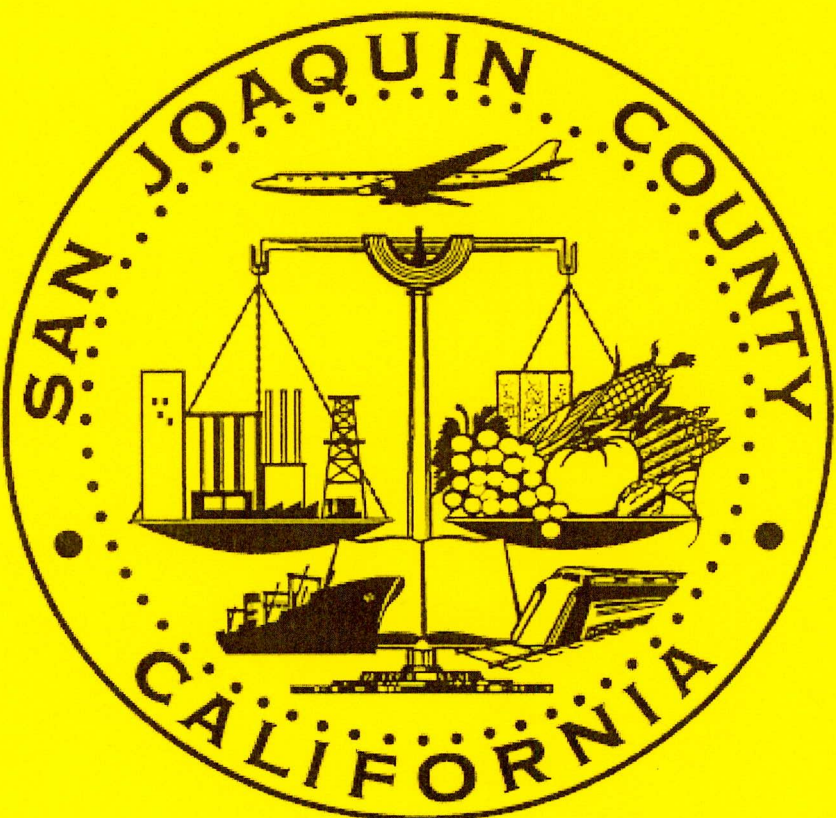
Rosa Lee
Interim County Administrator

Attachment A

Supplemental Budget Requests

Department	Amount	Supplemental Items	Page #
➤ San Joaquin Partnership	\$4,500	➤ Funding to support Partnership operations. Request totals \$59,500; 2013-14 budget recommends funding at the current level of \$55,000.	A-51
➤ District Attorney	\$478,888	➤ Funding to restore three Deputy District Attorneys and two District Attorney Investigators to address felony, homicide, and gang cases.	D-8
➤ Public Health Services	\$120,034	➤ Funding to add a Public Health Educator to provide support for chronic diseases primarily dealing with obesity.	F-19
➤ Bread of Life	\$25,000	➤ Funding to support Bread of Life's program.	G-15
➤ Child Abuse Prevention Council	\$37,000	➤ Funding to support Court Appointed Special Advocate program. Request totals \$74,000; 2013-14 budget recommends funding at the current level of \$37,000.	G-15
➤ Community Partnership for Families	\$100,000	➤ Funding to support increased collaboration with County services. Request totals \$150,000; 2013-14 budget recommends funding at the current level of \$50,000.	G-15
➤ Downtown Stockton Alliance	\$45,000	➤ Funding to support patrol services in downtown Stockton.	G-15
➤ Historical Society	\$30,300	➤ Funding to maintain core services at the Historical Museum. Request totals \$333,300; 2013-14 budget recommends funding at the current level of \$303,000.	I-6

Budget Outlook & Statistics



Multiyear Budget Outlook

2013-14 to 2017-18

NET COUNTY COST (\$ in Millions)					
	Proposed 2013-14	Projected 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18
FUNDING SOURCES					
General Purpose Revenue (GPR)					
Current Property Taxes	\$167.1	\$173.8	\$180.8	\$187.1	\$193.6
Sales Taxes	16.4	17.1	17.7	18.4	19.2
State Shared Revenues	4.4	4.4	4.4	4.5	4.5
Tobacco Settlement Fund	9.5	6.1	6.1	6.1	6.1
Other Taxes	3.6	3.6	3.7	3.8	3.8
Other Revenues	5.8	5.8	5.8	5.8	5.8
Total General Purpose Revenue	\$206.8	\$210.8	\$218.6	\$225.7	\$233.1
One-Time Sources					
General Fund Balance	\$16.0	\$3.7	\$3.8	\$3.9	\$4.0
Contingency Fund Balance	18.5	19.9	20.3	20.7	23.1
Total One-Time Sources	\$34.5	\$23.6	\$24.1	\$24.6	\$27.1
Total GPR & One-Time Sources	\$241.3	\$234.4	\$242.6	\$250.3	\$260.1
Dedicated Sales Taxes					
Prop 172 Public Safety	\$46.7	\$49.0	\$51.4	\$54.0	\$56.7
1991 Realignment Social Services	34.9	36.1	37.4	38.7	40.0
Total Dedicated Sales Taxes	\$81.5	\$85.1	\$88.8	\$92.7	\$96.7
Total Funding Sources	\$322.8	\$319.5	\$331.4	\$342.9	\$356.9
NET COUNTY COST					
Labor Costs of Full-Time Positions					
Salary	\$367.4	\$371.5	\$373.2	\$374.2	\$374.3
Retirement	129.8	141.2	148.9	156.7	164.7
Health/Dental/Vision	80.6	85.4	90.8	96.7	103.0
Payroll Taxes/Other Benefits	31.7	32.1	32.3	32.5	32.6
Total Labor Costs	\$609.5	\$630.2	\$645.2	\$660.1	\$674.6
Labor - Net County Cost (30% of Total)	\$182.9	\$189.1	\$193.6	\$198.0	\$202.4
Others	140.0	137.0	137.4	139.8	142.7
Total Net County Cost	\$322.8	\$326.0	\$330.9	\$337.8	\$345.0
BUDGET SURPLUS/(DEFICIT)	\$0.0	(\$6.5)	\$0.5	\$5.2	\$11.8
RESERVE FOR CONTINGENCIES					
RESERVE FOR CONTINGENCIES	\$19.5	\$20.3	\$20.7	\$23.1	\$26.0
GENERAL RESERVE	\$10.0	\$10.0	\$10.0	\$10.0	\$10.0
EXCESS TAX LOSS RESERVE	\$9.1	\$9.1	\$9.1	\$9.1	\$9.1

Multiyear Budget Outlook

2013-14 to 2017-18

The Multiyear Budget Outlook is intended to provide the Board of Supervisors a preliminary overview of the County's finances beyond the budget year. Due to the dynamics of federal and State budgets and their highly unpredictable impacts on the County, the Outlook focuses primarily on the County's General Purpose Revenue and Net County Cost, the components that are more controllable by the Board. The Multiyear Budget Outlook includes the 2013-14 Proposed Budget, and revenue and expenditure projections for 2014-15 through 2017-18.

As projected, even with savings achieved from recent labor concessions reached with 90% of the County's workforce, the gap between revenues and expenses continues through 2014-15 with a structurally-balanced budget by 2015-16, one year sooner than the prior year's projection. This is primarily attributable to improvement in assessed valuation growth and a slow down in employee retirement and health premium increases reflecting actual experience.

Major Assumptions

General Purpose Revenue

The following growth assumptions are made for the General Purpose Revenue forecast:

- **Current Property Taxes** are projected to increase by 4% annually for 2013-14 through 2015-16, and 3.5% annually for 2016-17 and 2017-18.
- **Sales Taxes** are projected to increase by 5% in 2013-14, and 4% annually for 2014-15 through 2017-18.
- **State Shared Revenues** consist primarily of Homeowner Exemption and Redevelopment Pass Through. Homeowner Exemption is projected to change similar to Current Property Taxes. Redevelopment Pass Through is projected to remain flat reflecting the dissolution of redevelopment agencies in February 2012.
- **Tobacco Settlement Fund**, which the Board has designated for capital uses (B-10-964), is projected at \$9.5 million in 2013-14. This includes an annual allocation of \$6.1 million and a carryover fund of \$3.4 million. Tobacco Settlement Fund is projected to remain flat at \$6.1 million and will continue to be allocated for capital, technology, and water-related projects and activities for 2014-15 through 2017-18.
- **Other Taxes**, consisting of Property Transfer Tax and Transient Occupancy Tax (Hotel/Motel Tax), are projected to increase by 2% per year during the forecast period, 2013-14 through 2017-08.

Multiyear Budget Outlook 2013-14 to 2017-18

- **Other Revenues** include Utility Franchise Fees, Penalties on Delinquent Property Taxes, and Supplemental Property Tax Assessment Fees and are projected to remain flat.
- **One-Time Resources** consist of General Fund balance and Contingency Fund balance. The General Fund year-end balance is projected at \$16.1 million by June 30, 2013, which has been programmed for the 2013-14 budget. General Fund balances for 2014-15 through 2017-18 represent a projected 2% savings from Labor - Net County Cost as a result of staff turnovers and vacancies. For the first year since 2009-10, the proposed budget does not include redirection of previously funded capital projects for ongoing operations. In fact, a General Fund support of \$500,000 is recommended for the 2013-14 Capital Improvement Program.

Dedicated Sales Taxes

In addition to the General Purpose sales tax, the County also receives State sales taxes that are dedicated for public safety (Proposition 172) and social services programs (1991 Realignment). However, once the County reaches the maintenance-of-effort requirements, the excess is used to offset/reduce County support (Net County Cost) for these programs.

- **Proposition 172 Sales Tax** is projected to increase by 6.5% in 2013-14, and 5% per year for 2014-15 through 2017-18.
- **1991 Realignment Social Services Sales Tax** revenues are allocated to counties based on caseload and program costs rather than where the revenues are generated. Realignment Sales Tax is projected to increase by 5% in 2013-14, and 3.5% per year for 2014-15 through 2017-18.

Labor Costs

Labor costs represent the single, most costly expense of the County and consumes approximately 50% of the County budget. The 2013-14 proposed budget includes 5,768 full-time allocated and 557.7 part-time positions at a total cost of \$667.3 million. The Multiyear Budget Outlook focuses on the salary and benefits costs for full-time positions only over the next five years. Key assumptions include:

- **Salary** projections are based on existing labor contracts which include wage increases for three safety units through 2014-15 and the Registered Nurses through 2015-16. Temporary wage decreases and furlough days for eight units will end June 30, 2013 with the expiration of those agreements. The agreement with another unit will also end June 30, 2013; one other unit is currently without an agreement. No salary assumptions are made for these ten units.

Multiyear Budget Outlook

2013-14 to 2017-18

- **Retirement** contribution is projected at a 7.5% growth per year through 2017-18. It also incorporates the negotiated cost sharing reached with 90% of the County's workforce and the implementation of the Public Employees Pension Reform Act which lowers the benefits for new hires effectively January 1, 2013.
- **Health** premiums are projected at a 7.5% growth per year through 2017-18 and reflects the negotiated premium cost sharing reached with 90% of the County's workforce. At this time, it is difficult to assess the impact the Affordable Care Act will have on the County's self-funded health insurance plans, therefore, no assumptions are made resulting from this mandate.

Approximately 70% of the labor costs are funded by federal/State programs and service charges/fees. The remaining 30% is provided by the County's General Purpose Revenue.

Others

In addition to labor costs, the County is required to fund from its General Purpose Revenue maintenance-of-effort contributions or required matches in order to receive certain federal and State funds; long-term debt payments for County facilities financed with Certificates of Participation; and mandated programs, such as General Assistance and elections. Generally, costs for these programs are projected to remain flat. Several changes are made reflecting the following:

- Eliminate the \$3.4 million carryover Tobacco Settlement Fund for capital/technology projects in 2014-15.
- Increase Reserve for Contingencies by \$400,000 per year through 2017-18 from repayments of loans to County departments, including the Airport and Public Works. In addition, increase Reserve for Contingencies by \$2.0 million in 2016-17 and \$2.5 million in 2017-18 with fund transfers from the General Fund in an effort to reach the Board-established goal of 5% of the County budget by 2020-21.
- Continue County support to San Joaquin General Hospital at \$11.6 million through 2017-18.

Issues Identified by Departments

As part of the budget submittals, departments were asked to identify major issues concerning their operations/programs over the next three to five years. Following is a summary of these issues which have not been incorporated in the Multiyear Budget Outlook projections:

Multiyear Budget Outlook 2013-14 to 2017-18

Expiration of Grant Funding for Deputy Sheriff Positions

In 2011, the County accepted a \$4.6 million federal COPS Hiring Program (CHP) grant to fund 14 Deputy Sheriff positions. As a condition of the grant, the County is obligated to retain the positions for an additional year after grant funding ends. Upon expiration of grant funding (projected to run out in 2015-16), County costs will increase in order to replace the grant monies and fulfill the retention requirement; however, funds have not yet been identified for the fourth-year costs or to sustain the positions in the future.

California Health Care Facility

Construction is nearing completion on the California Health Care Facility (CHCF) located in southeast Stockton. This facility will provide medical and mental health care for 1,722 inmates within the State prison system. During the building phase, the State estimates that the project will be responsible for nearly 5,500 construction jobs and generate over \$1 billion in economic impact. When operational, more than 2,400 jobs are anticipated to be created with an annual payroll in excess of \$220 million.

- **Coroner Impacts** - Although this facility may provide an economic boost for the region, the Sheriff's Coroner Division will be greatly impacted. Every death that occurs in the CHCF will fall under the jurisdiction of the Coroner, requiring a determination to be made regarding the level of investigation needed. In some cases, a physician of record may be allowed to sign the death certificate, but in others it could be necessary to transport the body to the County Morgue for further examination. Approximately 400 additional coroner cases are projected to be generated by the new facility each year. This will not only impact workload for coroner staff, but will also increase demand for storage space in the existing Morgue. A new Coroner Investigation Fee is being proposed which will help to offset additional costs associated with investigating inmate deaths at CHCF and similar facilities.
- **Health Care Professional Staffing Impacts** - San Joaquin General Hospital and the Health Care Services Agency have already experienced workforce shortages in San Joaquin Valley for physicians, psychiatrists, nurses, and other health care professionals. The opening of the CHCF will further impact County health departments as the majority of the over 2,400 workers are health professionals.

Implementation of 2011 Public Safety Realignment Act (AB 109)

One of the biggest impacts to the County from the State's realignment of public safety functions is the increased demand for Jail space. At present, over 30% of the Jail population consists of AB 109 inmates. Additionally, due to longer local sentences associated with AB 109 offenses, Jail beds are occupied for much longer periods of time, further reducing the overall

Multiyear Budget Outlook

2013-14 to 2017-18

space available for new offenders. In order to make room for holding the most serious felons in custody, other inmates are being released under the Court-Ordered Consent Decree. To mitigate these impacts, incarceration alternatives are being utilized such as Home Detention with Electronic or Global Positioning Satellite Monitoring, Alternative Work Program, Re-Entry Court Supervision, and the Day Reporting Center. AB 109 offenders also receive a variety of programming options, necessary treatment, and supportive services to reduce the likelihood of recidivism. Approval of a constitutional funding guarantee has provided some assurance there will be a revenue stream to fund the public safety realignment; however, it is yet to be determined if the amount allocated will be sufficient to sustain all the services that will be needed to make the program successful.

Another AB 109 change will become effective on July 1, 2013 when the responsibility for parole violation hearings is shifted from State Parole to local courts. This will mainly involve court staff, and the offices of the District Attorney and Public Defender. It is anticipated that realignment funding will be provided to cover the additional costs for these activities.

Loss of Revenue - Courts Move to a Statewide System for Law and Justice Activity

The Administrative Office of the Courts (AOC) has suspended its efforts on a Statewide project to consolidate Court automation. The AOC is evaluating potential options that would allow county courts to use some portion of the consolidated Court automation that has already been developed. Should the San Joaquin County Court elect to utilize some portion of this new AOC Court system, it could result in a decrease in revenue for Information Systems Division (ISD). The San Joaquin County Court currently pays ISD \$1.1 million per year for its "fair share" cost of the County's Criminal Justice Information System (CJIS). Staff salary and benefits make up the majority of ISD's annual operational cost for CJIS. A \$1.1 million decrease in revenue will require either the County to pick up the cost (most likely an increase in cost that will mainly impact the Sheriff and District Attorney) or a severe reduction in ISD staffing for CJIS.

In anticipation of the San Joaquin County Court's transition to a new system, ISD has met with Court representatives and initiated mutually agreeable service reduction measures. ISD has transitioned two staff members away from technology activities supporting the Courts to other duties. This redirection of staff will reduce the operational cost of CJIS for all customers. This reduction in staffing assigned to CJIS will increase the "turn around" time required to complete discretionary requests for changes to CJIS. Mandatory changes to CJIS will not be affected by the transition of ISD staff.

Multiyear Budget Outlook 2013-14 to 2017-18

Affordable Care Act

The Affordable Care Act (ACA) becomes effective January 1, 2014. The implementation of the ACA will significantly impact the programs, workloads, and funding of the Human Services Agency (HSA), SJGH, and Health Care Services Agency.

- **Human Services Agency** - Under the ACA, Medi-Cal applications and caseloads will increase significantly due to the expansion of eligibility criteria. HSA will be responsible for the eligibility determination for Expanded Medi-Cal, the determination of initial eligibility for applicants who apply for health care premium tax credits through the County, assistance with health plan selection, and ongoing case maintenance for all Medi-Cal cases. HSA expects a significant increase in applications and requests for general information related to Expanded Medi-Cal. While cost increases in staffing, equipment, and facility needs to address this workload are expected to be fully offset by State and federal funds, major concerns related to the ACA implementation include: 1) meeting the aggressive standards set by the State in processing these new Medi-Cal applications, and 2) sufficient lead time to train staff on the new processes and requirements.
- **San Joaquin General Hospital** - In January 2014, Medi-Cal coverage (or the equivalent) will be extended to the currently uninsured residents of the County who are U.S. citizens. This will have a significant impact on SJGH, as all patients will have a choice at that point where they will receive their medical care. Additionally, payments from the Disproportionate Share Hospital (DSH) program will be reduced according to provisions of the ACA. SJGH's DSH payments are projected at \$29.3 million in 2012-13 and \$27.8 million in 2013-14. The exact impact of the DSH reductions to each hospital is unknown. The following summarizes the nationwide impact and the estimated impact to SJGH:

Federal Fiscal Year	Cut (%)	Nationwide Impact	SJGH Fiscal Year	SJGH Impact
2015	5.9%	\$600 M	2014-15	\$1.6 M
2016	5.8%	\$600 M	2015-16	\$1.5 M
2017	17.1%	\$1.8 B	2016-17	\$4.2 M
2018	46.7%	\$5.0 B	2017-18	\$9.5 M
2019	50.9%	\$5.6 B	2018-19	\$5.5 M

- **Health Care Services Agency** - Although funding for the substance use disorder treatment piece of the integrated primary care is not clear. The ACA requires an "integrated primary care" to include

Multiyear Budget Outlook

2013-14 to 2017-18

treatment of mental health and substance use disorders to a much expanded number of eligible individuals. The County's Low-Income Health Program (LIHP) began enrollment on June 1, 2012. To date approximately 250 Mental Health Services (MHS) clients, who are enrolled in the LIHP, have been served. With the implementation of the ACA, many of the LIHP enrollees will automatically be enrolled in the Expanded Medi-Cal, for which federal reimbursement is 100% the first few years. However, many of the enrollees may qualify for Medi-Cal due to disability resulting in 50% federal reimbursement for services. Either of these alternatives provides an opportunity for increased revenue for MHS.

Stockton Metropolitan Airport

The Airport Improvement Program grants administered by the Federal Aviation Administration have returned to 90% funding, a reduction from the 95% level. As a result, the Airport will have an approximate cost increase of \$110,000 annually for the local match which is anticipated to be funded by the Passenger Facilities Charge. Staffing levels will need to be evaluated if passenger enplanements continue to increase over the next two to five years. Based on current projections, the Airport Operations Division is anticipated to become a 24-hour a day operation within five years. The Airport Maintenance Division would also need additional staffing to maintain the Airport terminal and facilities.

Hospital Phase II Project

Based on current regulations and timeframes on seismic compliance for health care facilities, planning and design work for a replacement building for the Old Towers Building will need to be completed by December 2013. The cost of the design work is estimated at \$300,000 and the Office of Statewide Health Planning and Development application fee is estimated at \$700,000. With the changing health environment and the implementation of the ACA, this plan is on hold. SJGH staff is working with the SJGH Interim Board of Trustees to evaluate various strategic planning options and anticipates bringing a recommendation to the Board of Supervisors in 2013-14. If the proposed budget is approved, by 2013-14, a total of \$21.7 million will be accumulated for an eventual project.

Administration Building Security & Audio/Visual Systems Upgrade

The security and audio/visual (AV) systems utilized in the County Administration Building are now four years old. The County will need to upgrade or replace certain components of these systems (servers, software licenses, etc.) in the next few years. Replacement of these technology components will cost significantly less than the original \$2.0 million investment; however, the actual cost is unknown at this time. It should be noted that other technology components (door card readers, ceiling mounted projectors, sound systems, etc.) should not require replacement for many years.

Multiyear Budget Outlook 2013-14 to 2017-18

Capital Improvement Program

The 2013-14 Capital Improvement Program includes the allocation of \$7.5 million towards future construction projects. These projects are the Countywide Animal Shelter, Hospital Phase II, Morgue and Forensic Pathology Facility, and the South County Government Center. Additional projects that are anticipated to be included in future budgets are the Downtown Plaza and Underground Parking, District Attorney Building, and Fleet Services Facility Replacement. At this time, funds have not been identified for these projects.

Solid Waste Long- Term Planning

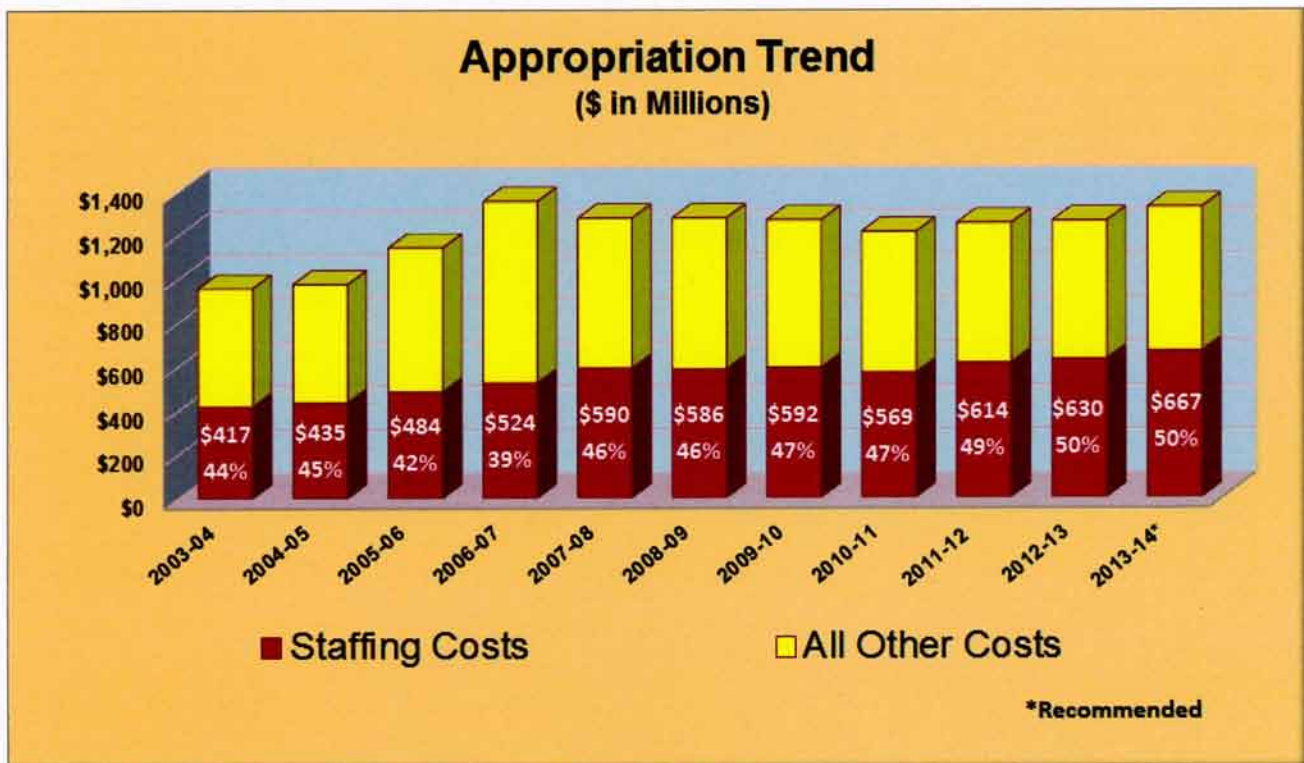
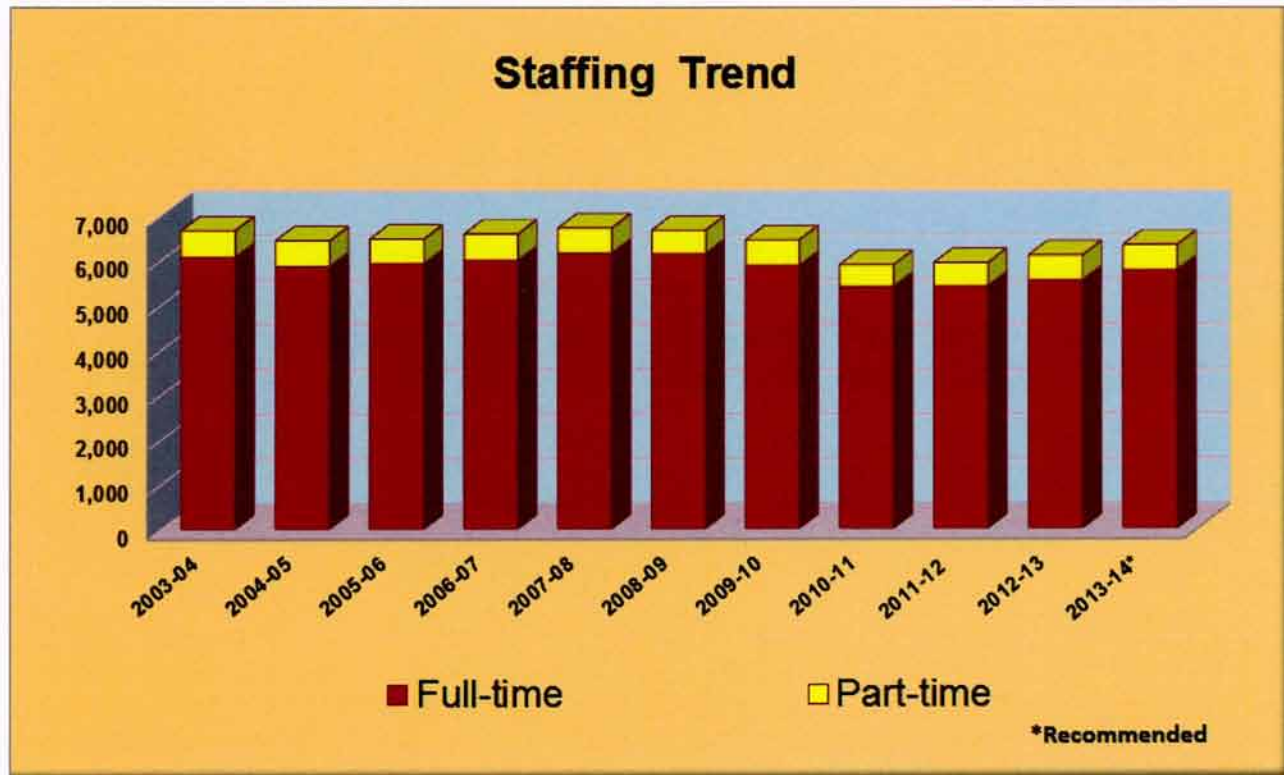
Over the past fifty years, the County has assumed responsibility for developing and maintaining solid waste facilities to serve San Joaquin County residents. This regional approach has involved acquisition of facilities, capital improvements and maintenance, and use of innovative technologies such as the capture and use of landfill gases to generate energy. However, decreasing waste volumes, increasing regulations, and future capital costs necessitate a review of the County's long-term role and business model for continuing to provide services. Staff is currently in the process of compiling strategic options for Board consideration in preparation for an update to the Countywide Integrated Waste Management Plan to be developed in conjunction with the cities and other stakeholders.

Special Districts Funding

Several of the special districts administered by the County face funding shortfalls over the next few years due to rising maintenance costs, needed capital improvements, and/or insufficient revenue to sustain operations. An evaluation of rate structures and cost and service analyses will be performed to determine long-term sustainability. It is anticipated that approximately 27% of the County's special districts will require rate adjustments. Significant public outreach will be needed to educate customers about the relationship between special district rates and services that are provided.

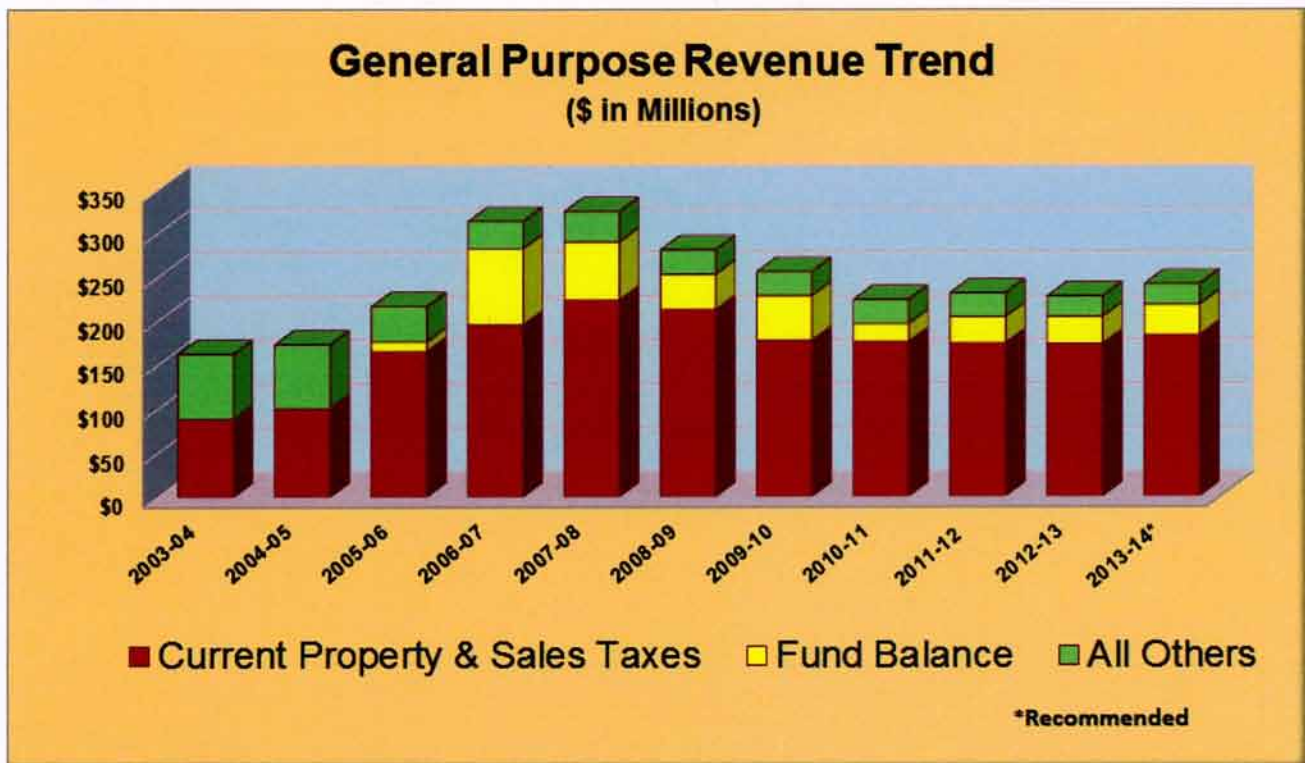
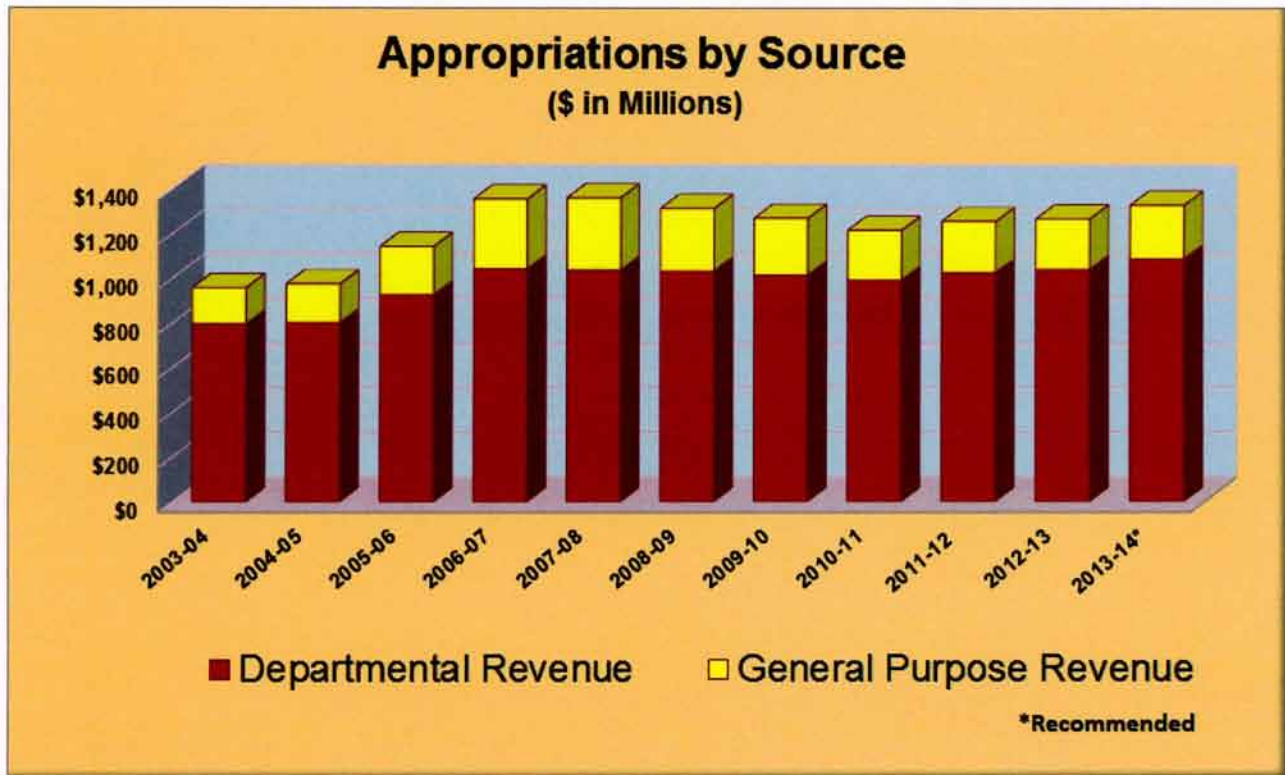
Statistical Summary

10-Year Trend: 2003-04 to 2013-14

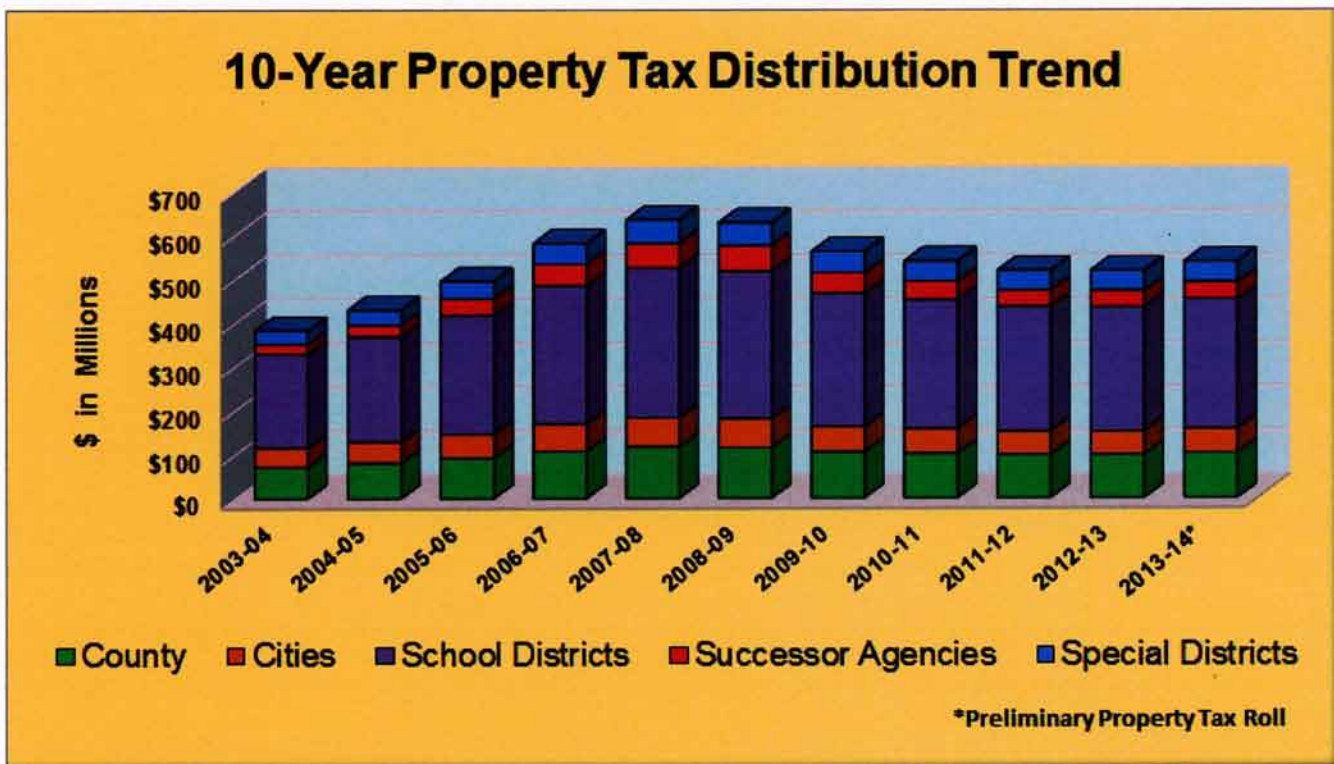


Statistical Summary

10-Year Trend: 2003-04 to 2013-14



Distribution of Countywide Property Taxes 10-Year Trend: 2003-04 to 2013-14



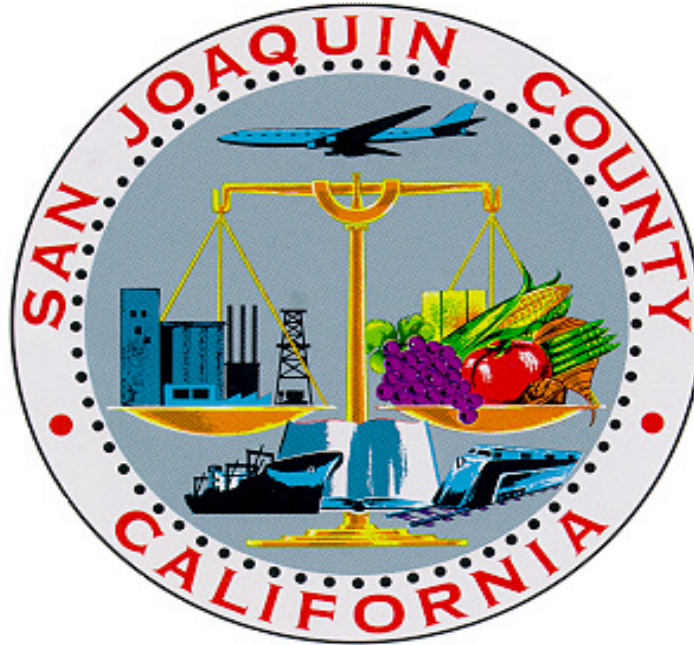
San Joaquin County Profile

County Profile

	County	California
Population, 2010	685,306	37,253,956
Population, percent change, 2000 to 2010	21.60%	10.00%
Population, 2000	563,598	33,871,648
Persons under 5 years, percent, 2010	7.90%	6.80%
Persons under 18 years, percent, 2010	29.30%	25.00%
Persons 65 years and over, percent, 2010	10.40%	11.40%
Female persons, percent, 2010	50.20%	50.30%
Foreign born persons, percent, 2006-2010	23.30%	27.20%
Language other than English spoken at home, 2006-2010	38.60%	43.00%
High school graduates, percent of persons age 25+, 2006-2010	76.70%	80.70%
Bachelor's degree or higher, pct of persons age 25+, 2006-2010	17.50%	30.10%
Veterans, 2006-2010	38,183	2,051,959
Mean travel time to work (minutes), workers age 16+, 2006-2010	29.7	26.9
Housing units, 2010	233,755	13,680,081
Homeownership rate, 2006-2010	61.70%	57.40%
Housing units in multi-unit structures, percent, 2006-2010	18.70%	30.70%
Median value of owner-occupied housing units, 2006-2010	\$318,600	\$458,500
Households, 2006-2010	212,905	12,392,852
Persons per household, 2006-2010	3.07	2.89
Per capita money income (2010 dollars) 2006-2010	\$22,851	\$29,188
Median household income 2006-2010	\$54,341	\$60,883
Persons below poverty level, percent, 2006-2010	16.00%	13.70%
Manufacturers shipments, 2007 (\$1,000)	\$8,272,476	\$491,372,092
Merchant wholesaler sales, 2007 (\$1,000)	\$9,001,313	\$598,456,486
Retail sales, 2007 (\$1,000)	\$7,109,680	\$455,032,270
Retail sales per capita, 2007	\$10,687	\$12,561
Accommodation and food services sales, 2007 (\$1,000)	\$745,809	\$80,852,787
Building permits, 2010	813	43,716
Federal spending, 2009	\$4,210,761	\$3,310,308,691
Land area in square miles, 2010	1,391.32	155,779.22
Persons per square mile, 2010	492.6	239.1

Information provided by the U.S. Census Bureau

County of San Joaquin



2013-2014

Proposed Budget

June 11, 2013

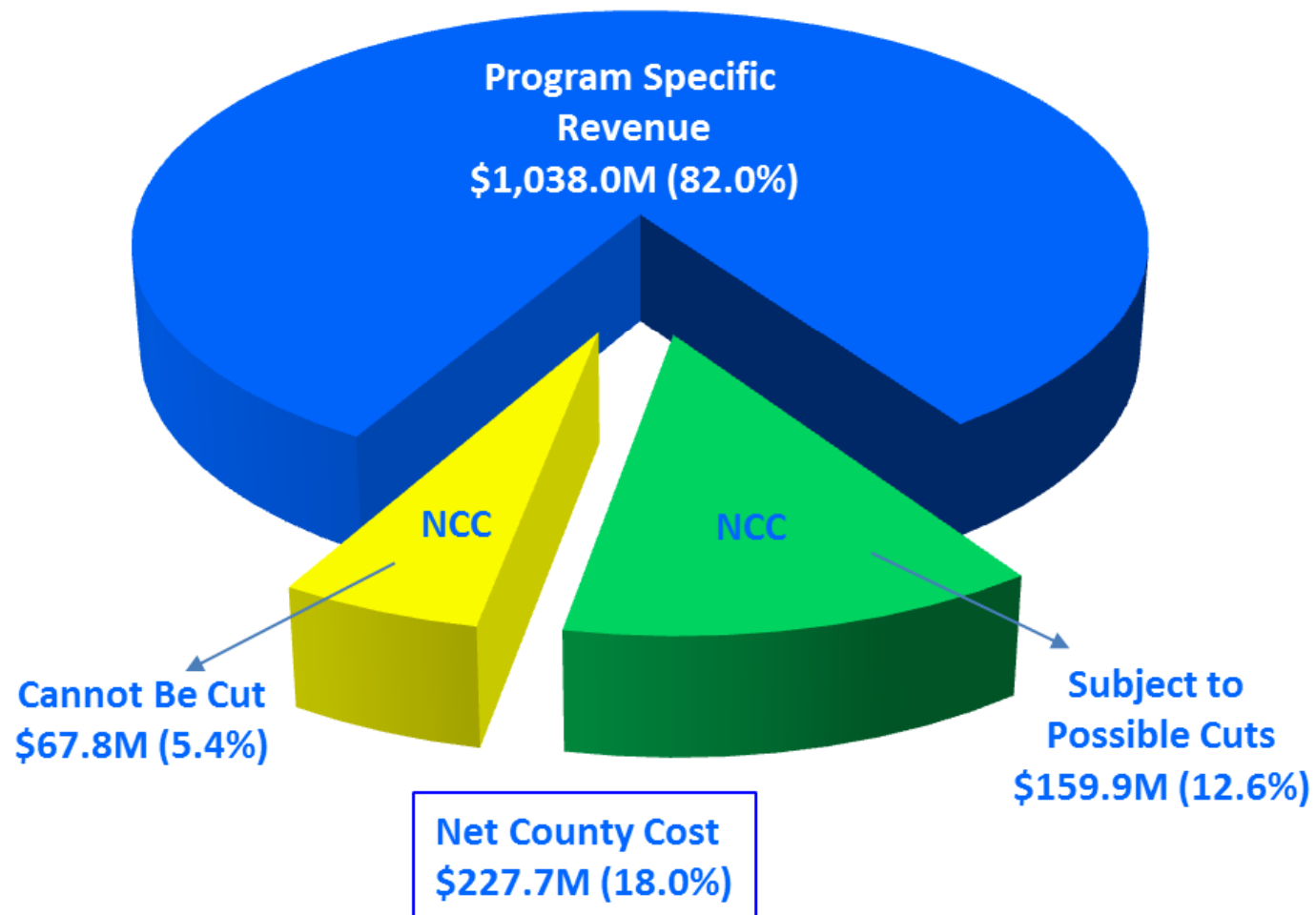
Development of 2013-14 Budget

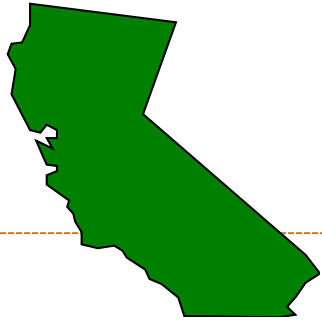
2

- Long-standing Board-established fiscal/budget/reserve policies
- Limited local resources ➔ highest priority areas
- Economic recovery
 - ❑ Cautious and optimistic budget
 - ❑ Concessions from 90% of workforce
 - ❑ Reduction in reliance on one-time solutions

2012-13 Adopted Budget: \$1.26 Billion

3





Governor's May Revise

4

- General Fund \$96.3B with \$1.1B reserve
- Affordable Care Act
 - ❑ Mandatory Expansion
 - ❑ Optional Expansion
 - ❑ California Health Benefits Exchange
 - ❑ 1991 Realignment-Health Services
 - ❖ \$300M in 2013-14
 - ❖ \$900M in 2014-15
 - ❖ \$1.3B in 2015-16 & 2016-07
 - ❖ Shift social services programs to counties



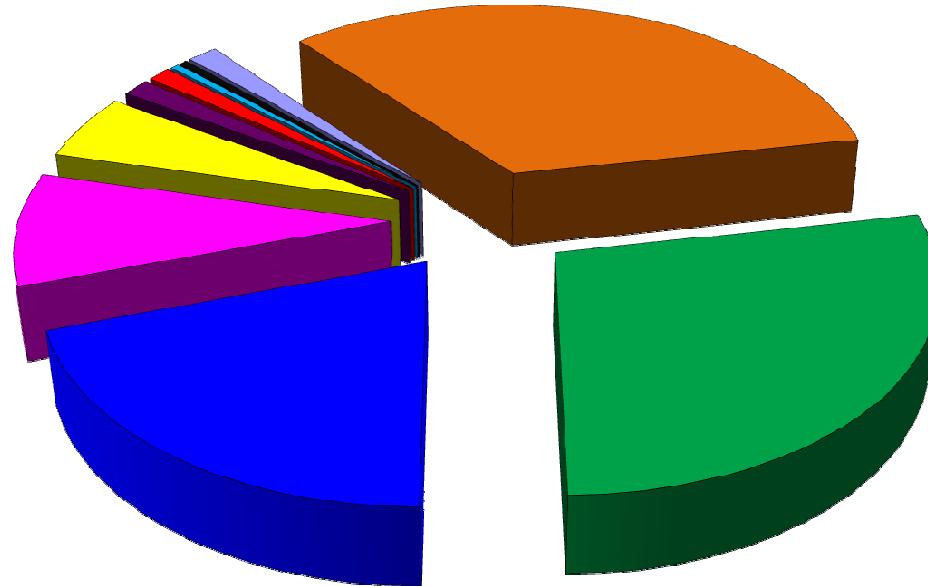
2013-14 Appropriation (\$ in Millions)

5

	<u>2012-13</u>	<u>2013-14</u>	<u>Increase/(Decrease)</u> <u>Amount</u>	<u>Percent</u>	<u>% of</u> <u>Total</u>
General Government	\$65.7	\$68.9	\$3.2	4.9%	5.2%
Capital Maintenance	21.7	18.5	(3.2)	-14.7%	1.4%
Environ Protection	14.9	15.3	0.4	2.7%	1.2%
Law & Justice	246.8	265.5	18.7	7.6%	20.0%
Roads & Facilities	102.6	117.5	14.9	14.5%	8.9%
Health Services	417.2	440.4	23.2	5.6%	33.2%
Human Services	371.3	369.4	(1.9)	-0.5%	27.9%
Education	5.4	5.8	0.4	7.4%	0.4%
Parks & Recreation	5.3	5.3	0.0	0.0%	0.4%
Contingencies	14.9	19.5	4.6	30.9%	1.5%
Total Approp	\$1,265.8	\$1,326.1	\$60.3	4.8%	100.0%

2013-14 Appropriation: *\$1.33 Billion*

6



■ **Health Services (\$440.4M, 33%)**

■ **Law & Justice (\$265.5M, 20%)**

■ **General Government (\$68.9M, 5%)**

■ **Environmental Protection (\$15.3M, 1%)**

■ **Parks & Recreation (\$5.3M, 0.5%)**

■ **Human Services (\$369.4M, 28%)**

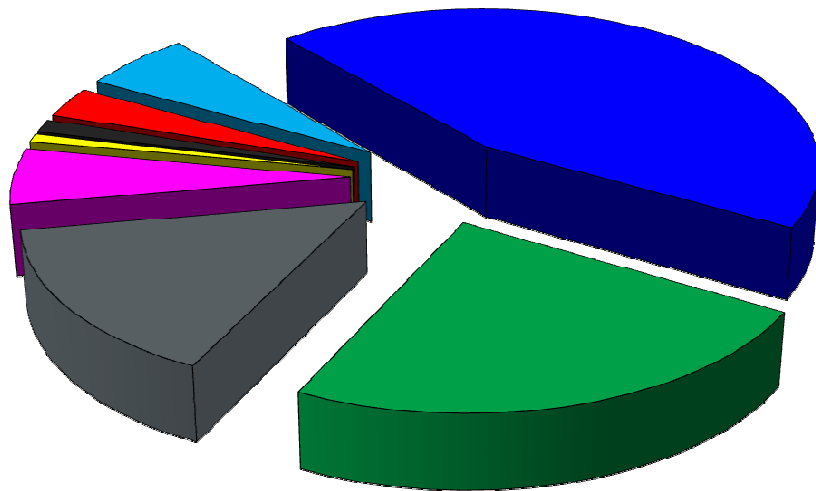
■ **Road & Facilities (\$117.5M, 9%)**

■ **Capital Maintenance (\$18.5M, 1%)**

■ **Education (\$5.8M, 0.5%)**

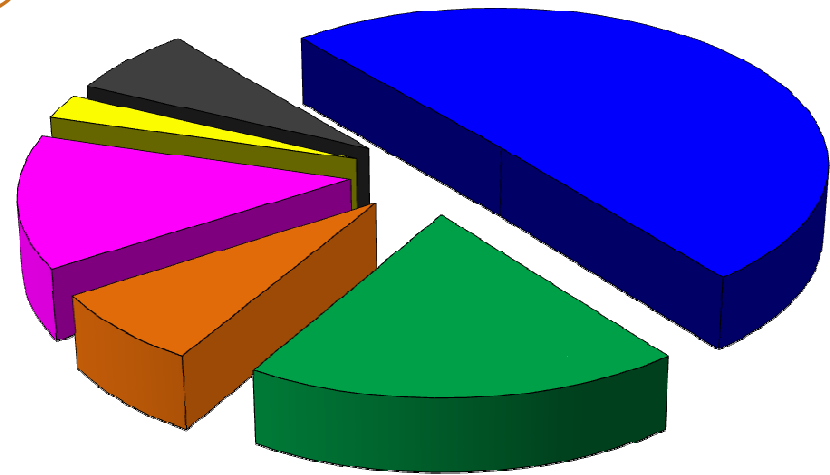
■ **Contingencies (\$19.5M, 2%)**

Use of Funds \$1.33B



- Staffing (\$667.3M, 50%)
- Services & Supplies (\$358.8M, 27%)
- Other Charges (\$226.7M, 17%)
- Structures & Improvements (\$83.9M, 6%)
- Equipment (\$12.0M, 1%)
- Contingencies (\$19.5M, 2%)
- Operating Transfers (\$46.0M, 3%)
- Expense Reimbursements (-\$88.1M, -6%)

Source of Funds \$1.33B



- Gov'tal Aid (\$670.0M, 51%)
- Charges for Services (\$253.6M, 19%)
- Other Revenues (\$98.6M, 7%)
- Property Taxes (\$178.6M, 13%)
- Other Taxes (\$33.2M, 3%)
- Fund Balances (\$92.1M, 7%)

2013-14 Net County Cost (\$ in Millions)

8

	<u>2012-13</u>	<u>2013-14</u>	<u>Increase/(Decrease)</u>		<u>% of</u>
			<u>Amount</u>	<u>Percent</u>	<u>Total</u>
General Government	\$25.9	\$32.1	\$6.2	23.9%	13.3%
Capital Maintenance	11.5	13.8	2.3	20.0%	5.7%
Environ Protection	3.6	3.8	0.2	5.6%	1.6%
Law & Justice	125.6	127.4	1.8	1.4%	52.8%
Roads & Facilities	1.4	1.6	0.2	14.3%	0.7%
Health Services	25.0	25.5	0.5	2.0%	10.6%
Human Services	17.0	14.9	(2.1)	-12.4%	6.2%
Education	0.5	0.5	0.0	0.0%	0.2%
Parks & Recreation	2.3	2.2	(0.1)	-4.3%	0.9%
Contingencies	14.9	19.5	4.6	30.9%	8.1%
Total NCC	\$227.7	\$241.3	\$13.6	6.0%	100.0%

2013-14 General Purpose Revenue (\$ in Millions)

9

	<u>2012-13</u>	<u>2013-14</u>	<u>Increase/(Decrease)</u>		<u>% of</u>
			<u>Amount</u>	<u>Percent</u>	<u>Total</u>
Current Prop Taxes	\$158.7	\$167.2	\$8.5	5.4%	69.3%
Sales Taxes	15.0	16.4	1.4	9.3%	6.8%
State Shared Revenues	4.7	4.4	(0.3)	-6.4%	1.8%
Tobacco Settlement	7.2	9.5	2.3	31.9%	3.9%
Interest Income	0.1	0.4	0.3	300.0%	0.2%
Other Taxes	2.6	3.5	0.9	34.6%	1.5%
Other Revenues	5.3	5.4	0.1	1.9%	2.2%
Transfer from Capital	3.3	0.0	(3.3)	-100.0%	0.0%
Fund Balance	30.8	34.5	3.7	12.0%	14.3%
Total GPR	\$227.7	\$241.3	\$13.6	6.0%	100.0%

Property Taxes

2006-07 to 2013-14

10



Sales Taxes (GPR, Prop 172 & Realignment)

2006-07 to 2013-14

11



One-Time Solutions (*\$ in Millions*)

12

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>
Reduce Contingency Reserve	\$17.1	\$6.1	\$6.2	\$0.3	
Defund capital projects	21.3	8.4	10.9	3.3	
Gen Fund year-end balances		3.9	7.3	16.0	\$14.9
Redirect Tobacco Settlement	6.6	5.1			
Reduce 2008-09 spending	8.5				
Delete deferred maintenance	1.1				
Use one-time ARRA funds	10.2	16.0	2.0		
Use Criminal Facilities Trust	3.1	3.1	3.1	2.5	
Use Airport reserve		0.6	0.2	0.3	
Use Parks trust funds	0.6	1.9	1.9	1.2	1.2
Total One-Time Solution:	\$68.5	\$45.1	\$31.6	\$23.6	\$16.1



2013-14 Staffing

13

	<u>2012-13</u>	<u>2013-14</u>	<u>Increase/(Decrease)</u>		<u>% of</u>
			<u>Amount</u>	<u>Percent</u>	<u>Total</u>
General Government	448.8	454.2	5.4	1.2%	7.2%
Capital Maintenance	48.3	48.9	0.6	1.2%	0.8%
Environ Protection	136.3	136.6	0.3	0.2%	2.2%
Law & Justice	1,616.7	1,629.3	12.6	0.8%	25.8%
Roads & Facilities	221.7	225.2	3.5	1.6%	3.6%
Health Services	2,377.0	2,473.7	96.7	4.1%	39.1%
Human Services	1,186.4	1,302.7	116.3	9.8%	20.6%
Education	3.0	4.0	1.0	33.3%	0.1%
Parks & Recreation	54.6	51.1	(3.5)	-6.4%	0.8%
Total Staffing	6,092.8	6,325.7	232.9	3.8%	100.0%



2013-14 Staffing

14

- Net staffing increase = 232.9 FTE positions
 - Add 237 new positions
 - ❖ 128 Human Services Agency
 - ❖ 46 Behavioral Health Services
 - ❖ 24 SJGH
 - Delete 7 full-time positions – 1 filled



Budget Highlights *Employee Relations*

- 16 rep units representing 96% of workforce
 - ❑ 1 unit – agreement expired 6/30/2012
 - ❑ 9 units – agreements expire 6/30/2013
 - ❑ 2 units – agreements expire 6/30/2014
 - ❑ 3 units – agreements expire 6/30/2015
 - ❑ 1 unit – agreement expires 12/31/2015
- Negotiations with 9 units - 75% of workforce

Budget Highlights *Information Systems*

16

- Assume IT functions in Assessor's Office
- Transfer 6 IT positions from Assessor to ISD
- Centralize property tax admin IT support ➔ more effectively manage and integrate data from Tax Collector and Assessor systems

Budget Highlights

Law & Justice

17

- \$18.7M increase largely due to AB 109
- 15 new positions
- Probation +\$13.2M; AB 109 & partial restoration of Community Accountability Program
- Sheriff-Coroner +\$3.9M; AB 109

Budget Highlights

San Joaquin General Hospital

18

➤ 2013-14 Proposed Budget

- \$243.2M; 1,352 FTEs

 - ❖ ADC 121

 - ❖ \$10.3M capital/fixed assets

- General Fund support remains at \$11.6M

- Trauma Center designation

 - ❖ ADC 8; \$5.9M revenue; 13 positions

- California Health Care Facility in Stockton

 - ❖ MGU ADC 16; \$10.6M revenue; 6 new positions

Budget Highlights

San Joaquin General Hospital

19

➤ Medi-Cal Waiver - “Bridge to Healthcare Reform”

□ DSRIP – Nov 2010 to Oct 2015

- ❖ \$93.8M available based on performance

- ❖ Received \$45.1M thru 2012-13

- ❖ Budget includes \$19.7M & 44.6 FTEs

□ LIHP – Coverage for childless adults

- ❖ Operational June 2012

- ❖ Budget includes \$2.3M

- ❖ Ends Dec 2013; enrollees to Expanded Medi-Cal

Budget Highlights

Human Services Agency

20

➤ Administration

□ \$134.8M; 1,073 FTEs

❖ Net increase of 245 positions in 3 years

❖ Caseload growth

❖ ACA

✓ Expand number of Medi-Cal eligibles

✓ Change eligibility determination

✓ Streamline annual re-determination

✓ HSA Call Center operational Oct 2013

Budget Highlights

Mental Health Services

21

➤ 2013-14 Proposed Budget

- \$99.2M; 580.8 FTEs

- Mental Health Services Act (Prop 63)

 - ❖ \$28.9M

 - ❖ Innovation Project

 - ❖ Capital Facilities & Technology Needs

Budget Highlights

City/County Library System

22

- Agreement with Stockton to operate Library System
 - ❑ AV growth ➔ increased funding for library services
 - ❑ Weekly hours at current level with 2 additional weeks
- Close all branches 13 days

Calendar Year 2013

- ❖ July 4
- ❖ September 2
- ❖ October 14
- ❖ November 11, 28, & 29
- ❖ December 25

Calendar Year 2014

- ❖ January 1 & 20
- ❖ February 10 & 17
- ❖ March 31
- ❖ May 26

Budget Highlights

Capital/Infrastructure Investments

23

- No further project de-funding is recommended
(2009-10 = \$21.3M; 2010-11 = \$8.4M;
2011-12 = \$10.9M; 2012-13 = \$3.3M)
- 2013-14 public improvement program
 - ❑ Carryover
 - ❑ Federal/State funds
 - ❑ Capital park trusts
 - ❑ Tobacco Settlement allocations
 - ❑ \$500K General Fund support

Budget Highlights

Fee Issues-Cost Recovery

24

- **Special public services** – e.g. property development, business/animal ownership – funded by special revenues
- Fees based on **actual costs**
- Less than full cost recovery deprives county resources for general services
- Fee increases to **keep pace with costs**
- Revenue adjustments included in various budgets

*Multiyear
Budget Outlook
2013-14 – 2017-18*

Multiyear Budget Outlook

General Purpose Revenue Assumptions

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➤ Property Taxes Growth

- ❑ 2013-14: 4.0%
- ❑ 2014-15: 4.0%
- ❑ 2015-16: 4.0%
- ❑ 2016-17: 3.5%
- ❑ 2017-18: 3.5%

➤ Sales Taxes Growth

- ❑ 2013-14: 5.0%
- ❑ 2014-15: 4.0%
- ❑ 2015-16: 4.0%
- ❑ 2016-17: 4.0%
- ❑ 2017-18: 4.0%

Multiyear Budget Outlook

One-Time Resources Assumptions

27

➤ Capital & Reserve Policies

- ❑ Tobacco Settlement → capital & technology
- ❑ Reserve for Contingencies → 1% minimum to 5% by 2020
- ❑ Up to \$10M General Fund balance for CIP

Multiyear Budget Outlook

Dedicated Sales Taxes Assumptions

28

➤ Prop 172 Growth

- ▣ 2013-14: 6.5%
- ▣ 2014-15: 5.0%
- ▣ 2015-16: 5.0%
- ▣ 2016-17: 5.0%
- ▣ 2017-18: 5.0%

➤ *Realignment Social Services Growth*

- ▣ 2013-14: 5.0%
- ▣ 2014-15: 3.5%
- ▣ 2015-16: 3.5%
- ▣ 2016-17: 3.5%
- ▣ 2017-18: 3.5%

Multiyear Budget Outlook

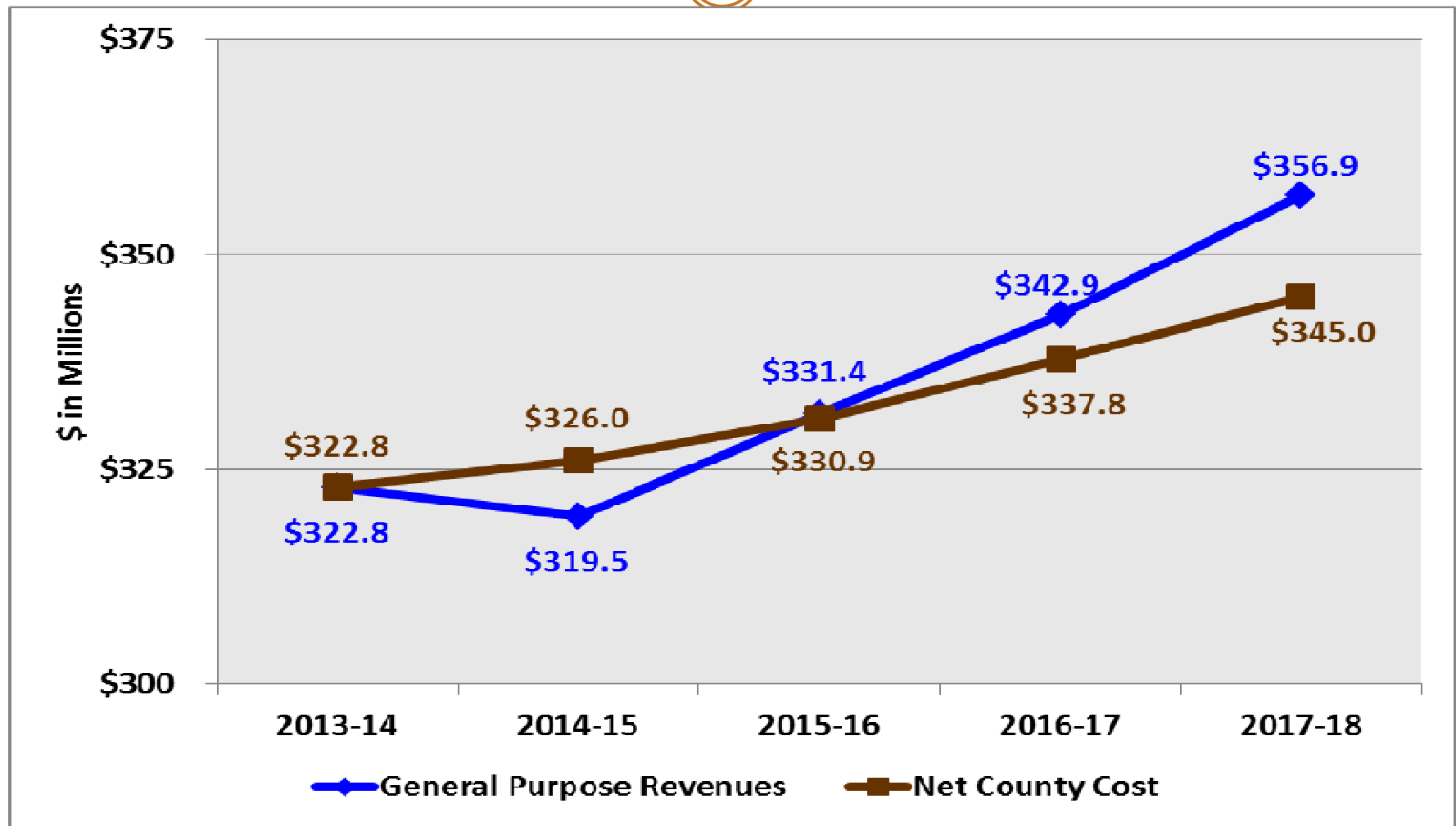
Labor Cost Assumptions

29

- Salary – existing MOUs
- Retirement – 7.5% growth per year
 - ❑ Negotiated cost sharing
 - ❑ PEPRA
- Health premiums – 7.5% growth per year
 - ❑ Negotiated cost sharing
- 70% funded by federal/State/service fees; 30%
NCC funded by General Purpose Revenue

Multiyear Budget Outlook *Summary*

30



Budget Highlights

Conclusion

31

- 2013-14 budget continues to be balanced with one-time solutions
- Two major issues not addressed
 - ❑ Final State Budget
 - ❑ Labor contracts under negotiations

Unfunded Supplemental Requests: \$841K

32

➤ County departments

1. District Attorney - \$479K
2. Public Health - \$120K

➤ Non-County agencies

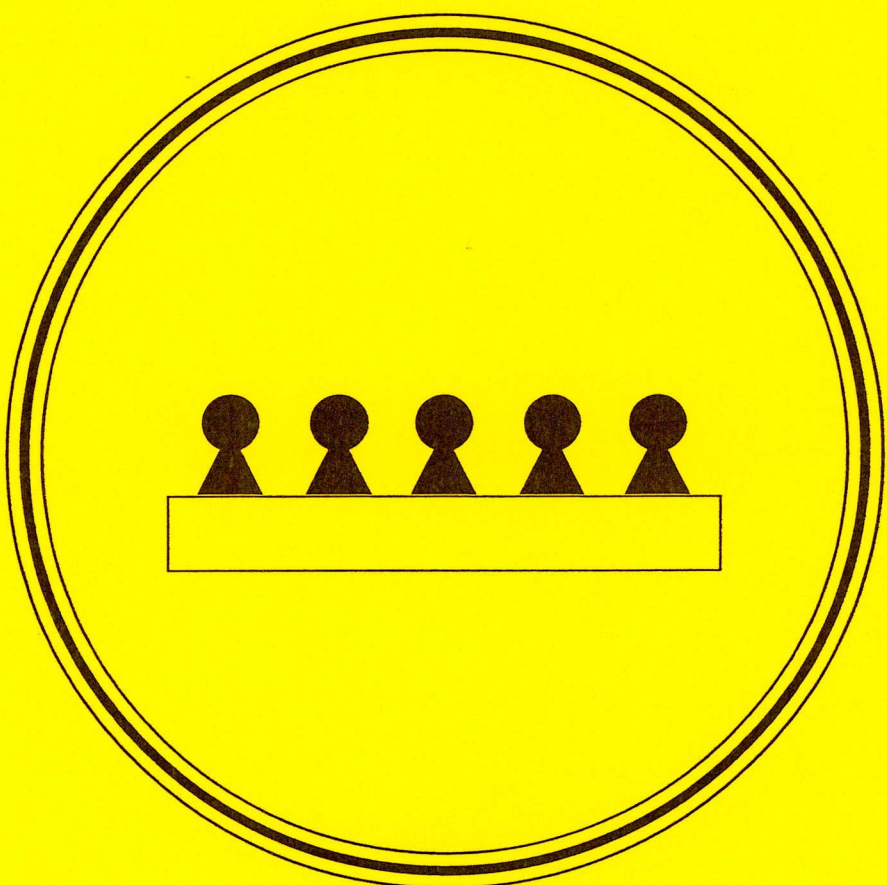
1. SJ Partnership - \$4,500
2. Bread of Life - \$25K
3. Child Abuse Prevention Council - \$37K
4. Community Partnership for Families - \$100K
5. Downtown Alliance - \$45K
6. Historical Society - \$30K
7. PUENTES - \$35k

Recommended Actions

33

1. Approve Proposed 2013-14 Budget for consideration
2. Set Final Budget Hearing to begin June 25th at 1:30 p.m.
3. Direct Human Resources to issue a layoff notice to the impacted employee

General Government



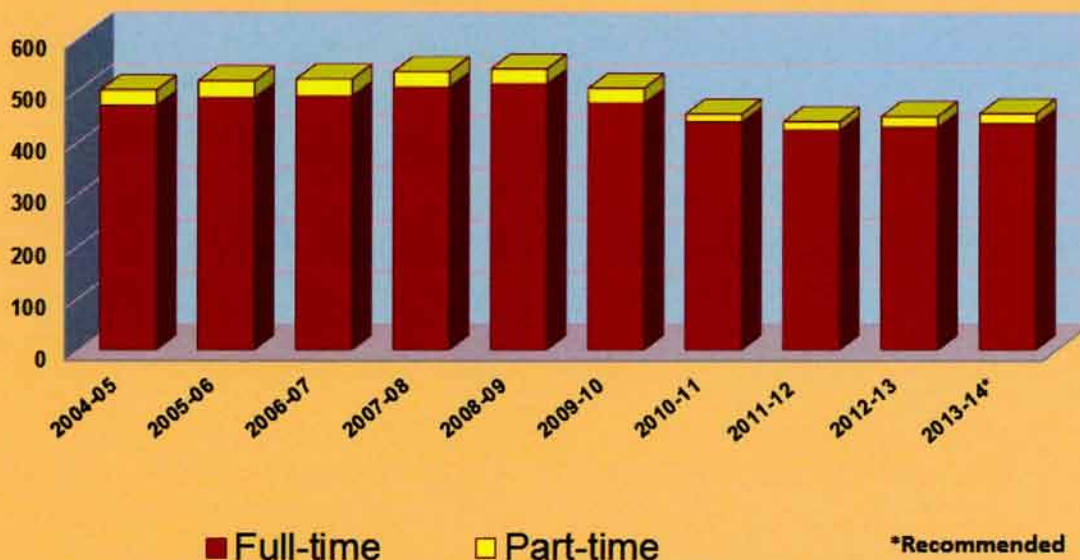
General Government Appropriations

	Page Number	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
1010100000 Board of Supervisors	A-4	\$2,354,200	\$2,434,642	\$2,434,642	\$80,442
1010200000 County Administrator	A-6	2,151,163	2,555,321	2,555,321	404,158
1010800000 Auditor-Controller	A-9	3,070,075	3,252,171	3,252,171	182,096
1010804000 Operating Transfers	A-11	781,869	2,062,827	2,062,827	1,280,958
1010805000 Tobacco Settlement	A-12	7,200,000	9,500,000	9,500,000	2,300,000
1010900000 Information Systems	A-15	3,599,305	3,922,310	3,922,310	323,005
1011000000 Treasurer-Tax Collector	A-28	5,551,110	5,268,152	5,268,152	(282,958)
1011100000 Assessor-Recorder- County Clerk	A-32	12,058,205	12,660,219	12,660,219	602,014
1011200000 Purchasing/Support	A-37	747,316	651,756	651,756	(95,560)
1011800000 County Counsel	A-42	1,316,627	1,560,583	1,560,583	243,956
1012400000 Human Resources	A-44	3,949,865	3,124,331	3,124,331	(825,534)
1013000000 Registrar of Voters	A-19	4,913,766	4,341,458	4,341,458	(572,308)
1015400000 Economic Promotion	A-51	204,262	208,762	204,262	0
1016000000 Surveyor	A-52	260,924	288,191	288,191	27,267
1016500000 Rebates/Refunds & Judgments/Damages	A-54	65,500	65,500	65,500	0
1018000000 Equipment Use & Debt Service	A-55	15,206,682	15,035,421	15,035,421	(171,261)
2025901000 Recorder-Equipment/ Automation	A-35	2,285,761	2,054,900	2,054,900	(230,861)
Total - General Government		\$65,716,630	\$68,986,544	\$68,982,044	\$3,265,414

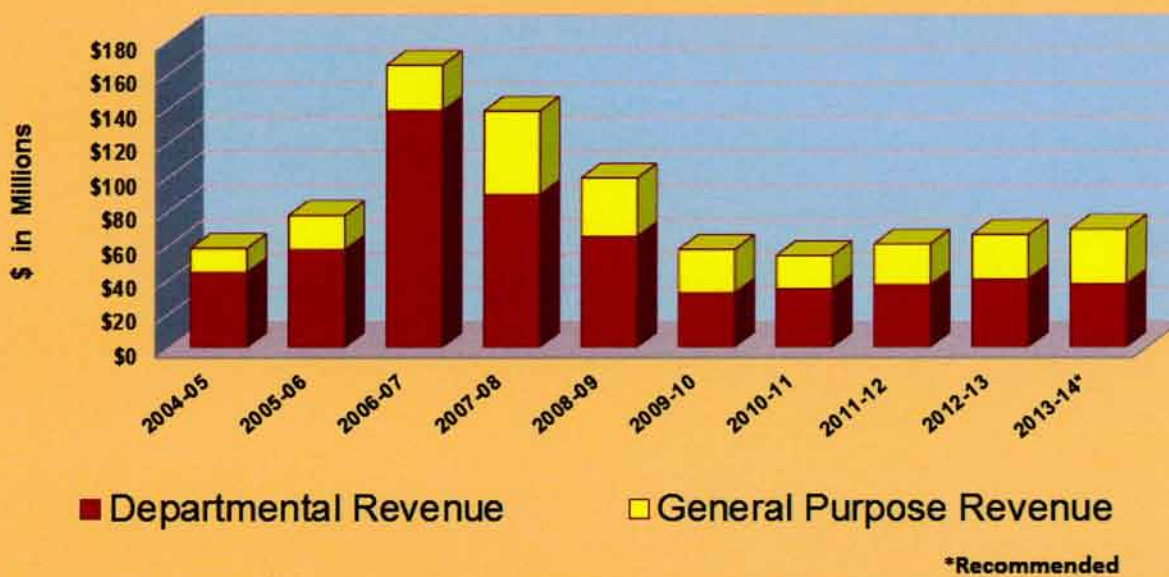
General Government

Statistical Summary

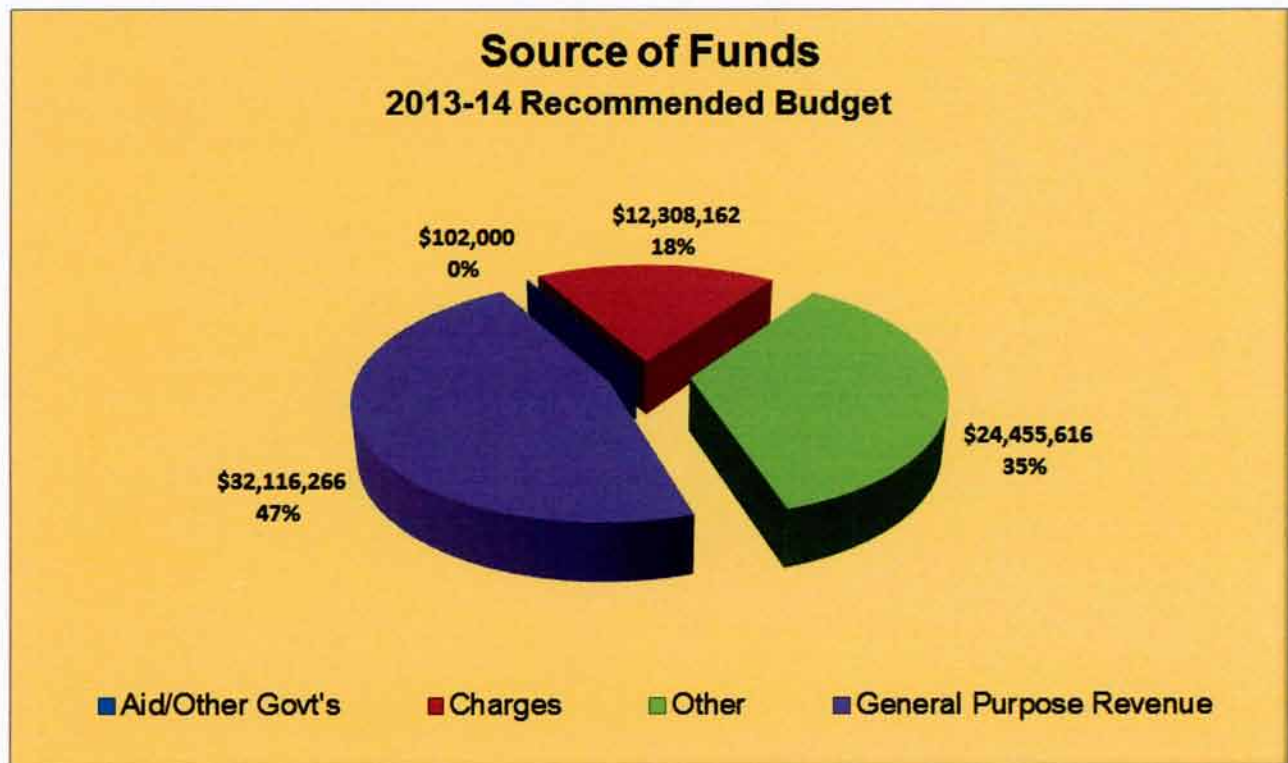
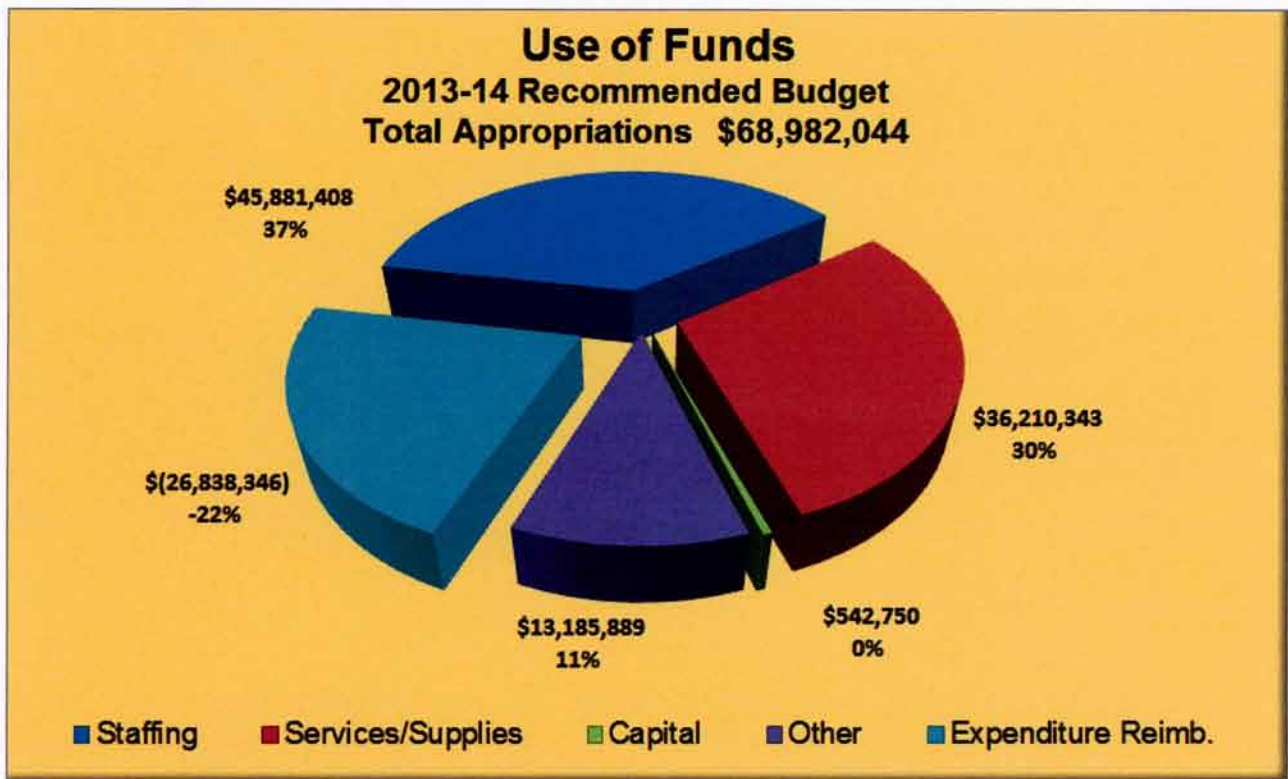
Staffing Trend



Appropriations by Source



General Government Statistical Summary



Summary

All Assessor-Recorder Budgets

Kenneth W. Blakemore, Assessor-Recorder-County Clerk

	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$10,716,880	\$10,931,329	\$10,259,965	\$10,259,965	(\$671,364)
Services & Supplies	1,296,032	2,380,179	3,073,251	3,073,251	693,072
Other Charges	2,400	2,500	4,300	4,300	1,800
Fixed Assets	24,419	76,300	58,500	58,500	(17,800)
Operating Transfers Out	602,500	1,201,115	1,564,000	1,564,000	362,885
Total Expenditures	\$12,642,231	\$14,591,423	\$14,960,016	\$14,960,016	\$368,593
Expenditure Reimbursements	(244,359)	(247,456)	(244,897)	(244,897)	2,559
Total Appropriations	\$12,397,872	\$14,343,967	\$14,715,119	\$14,715,119	\$371,152
Earned Revenues By Source					
Licenses/Permits/Franchises	\$2,804	\$2,750	\$2,800	\$2,800	\$50
Interest/Rents	19,592	20,000	15,000	15,000	(5,000)
Charges for Services	6,174,576	6,051,728	6,157,685	6,157,685	105,957
Miscellaneous Revenues	14,867	10,000	15,000	15,000	5,000
Operating Transfers In	931,022	2,013,112	2,114,874	2,114,874	101,762
Fund Balance	594,671	1,436,324	1,037,439	1,037,439	(398,885)
Total Revenues	\$7,737,531	\$9,533,914	\$9,342,798	\$9,342,798	(\$191,116)
Net County Cost	\$4,660,341	\$4,810,052	\$5,372,321	\$5,372,321	\$562,269
Allocated Positions	120.0	117.0	109.0	109.0	(8.0)
Temporary (Full-Time Equivalent)	0.6	0.6	0.1	0.1	(0.5)
Total Staffing	120.6	117.6	109.1	109.1	(8.5)

This is a summary of the budgets administered by the Assessor-Recorder-County Clerk. These include:

- 1011100000 Assessor-Recorder-County Clerk
- 2025901000 Recorder-Equipment/Automation

Summary

All Information Systems Budgets

Jerry Becker, Information Systems Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$9,848,863	\$10,577,459	\$11,492,699	\$11,492,699	\$915,240
Services & Supplies	6,284,473	8,101,879	9,270,910	9,270,910	1,169,031
Fixed Assets	16,218	2,832,970	2,382,823	2,382,823	(450,147)
Total Expenditures	\$16,149,555	\$21,512,308	\$23,146,432	\$23,146,432	\$1,634,124
Expenditure Reimbursements	(10,305,239)	(9,941,213)	(12,241,287)	(12,241,287)	(2,300,074)
Total Appropriations	\$5,844,316	\$11,571,095	\$10,905,145	\$10,905,145	(\$665,950)
Earned Revenues By Source					
Aid from Other Governments	\$2,062,147	\$3,117,024	\$2,652,377	\$2,652,377	(\$464,647)
Charges for Services	1,934,710	4,070,700	1,576,636	1,576,636	(2,494,064)
Miscellaneous Revenues	9,102	13,000	8,000	8,000	(5,000)
Total Revenues	\$4,005,959	\$7,200,724	\$4,237,013	\$4,237,013	(\$2,963,711)
Net County Cost	\$1,838,357	\$4,370,371	\$6,668,132	\$6,668,132	\$2,297,761
Allocated Positions	87.0	89.0	97.0	97.0	8.0
Temporary (Full-Time Equivalent)	12.0	14.2	14.1	14.1	(0.1)
Total Staffing	99.0	103.2	111.1	111.1	7.9

This is a summary of the budgets administered by the Information Systems Director. These include:

- 1010900000 Information Systems Division
- 1013000000 Registrar of Voters
- 2026000150 Homeland Security Grants
- 8250000000 Office Automation Internal Service Fund
- 8270000000 Radio Internal Service Fund
- 8260000000 Telephone Internal Service Fund

1011100000—Assessor-Recorder-County Clerk

General Government

Kenneth W. Blakemore, Assessor-Recorder-County Clerk

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$10,191,821	\$10,378,682	\$10,259,965	\$10,259,965	(\$118,717)
Services & Supplies	1,043,336	1,917,979	2,624,351	2,624,351	706,372
Other Charges	2,400	2,500	4,300	4,300	1,800
Fixed Assets	0	6,500	16,500	16,500	10,000
Total Expenditures	\$11,237,557	\$12,305,661	\$12,905,116	\$12,905,116	\$599,455
Expenditure Reimbursements	(244,359)	(247,456)	(244,897)	(244,897)	2,559
Total Appropriations	\$10,993,198	\$12,058,205	\$12,660,219	\$12,660,219	\$602,014
Earned Revenues By Source					
Licenses/Permits/Franchises	\$2,804	\$2,750	\$2,800	\$2,800	\$50
Charges for Services	5,447,224	5,361,728	5,257,685	5,257,685	(104,043)
Miscellaneous Revenues	14,866	10,000	15,000	15,000	5,000
Operating Transfers In	867,962	1,873,675	2,012,413	2,012,413	138,738
Total Revenues	\$6,332,857	\$7,248,153	\$7,287,898	\$7,287,898	\$39,745
Net County Cost	\$4,660,341	\$4,810,052	\$5,372,321	\$5,372,321	\$562,269
Allocated Positions	113.0	110.0	109.0	109.0	(1.0)
Temporary (Full-Time Equivalent)	0.1	0.1	0.1	0.1	0.0
Total Staffing	113.1	110.1	109.1	109.1	(1.0)

Purpose

Functions of the Assessor-Recorder-County Clerk are mandated, while service levels are discretionary. This narrative includes both the Assessor and the Recorder-County Clerk budgets.

The Assessor is responsible for producing annual property assessment rolls including real property and unsecured property, the basis of property tax revenue. The Assessor discovers, values, and enrolls all taxable property in San Joaquin County. The Office also investigates and values all new construction; determines status and reappraises all properties with a change of ownership; monitors the planting/pulling of all commercial trees and vines; administers the constitutional exemption on young trees and vines; revalues Williamson Act property annually; makes reductions to Proposition 13 values where appropriate; establishes a system for mapping, identifying, and appraising mobile homes; administers various tax exemption programs; and maintains Countywide ownership data and property maps.

Property taxes are the local public agencies' major source of General Purpose Revenue. The Assessor's property tax assessment rolls establish the property tax base for all local government agencies in the County, including cities, special districts, and school districts. Currently, the County collects approximately \$518 million for these agencies. Maximum revenue is achieved only through an active, fair, and complete assessment program.

The Recorder-County Clerk creates and maintains maps, property, birth, marriage, and death records; records fictitious name statements; issues marriage licenses; processes notary bonds; registers process servers, unlawful detainer assistants, and professional photocopyers; and processes Department of Fish and Game notices of determination.

Major Budget Changes

Salaries & Employee Benefits

- \$219,513 Negotiated salary and benefits adjustments.

1011100000—Assessor-Recorder-County Clerk

General Government

- \$271,623 Transfer four positions from the Recorder-Equipment/Automation budget.
- (\$649,548) Transfer five positions to Information Systems Division.
- \$2,715 Replace an Auditor-Appraiser with a Principal Appraiser.
- \$15,536 Replace a Legal Documents Clerk with an Administrative Assistant.

Services & Supplies

- \$775,424 Increase in Information Systems Division charges related to centralization.
- (\$166,200) Decrease in use of consultants.
- \$95,500 Increase in software cost.

Fixed Assets

- \$7,000 Office furniture.
- \$9,500 Printer/scanner.

Revenues

- (\$890,363) Decrease in property tax administration fees.
- \$787,710 Increase in recording fees reflecting actual experience.
- \$362,885 Increase in transfers from Recorder's Modernization Fund for administrative support and project costs.
- \$73,000 Increase in transfers from Electronic Recording Delivery System Fund.
- (\$121,587) Decrease in transfer from Truncation Fund.
- (\$177,560) Decrease in transfer from Assessor Automation Fund.

Program Discussion

The 2013-14 recommended budget for the Assessor-Recorder-County Clerk totals \$12,905,116, which is an

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Assessor's Operations					
Total Roll Values (000)	\$56,079,725	\$53,923,016	\$51,766,745	\$51,590,024	\$53,137,725
Property Transfers	35,479	32,144	29,052	29,100	29,200
New Subdivision Lots	287	582	728	618	1,500
Total Permits Received	12,256	11,860	11,227	12,125	13,000
Boats	9,774	6,551	6,165	6,000	6,100
Aircraft	388	355	336	330	335
Audits-Mandatory	154	264	158	150	150
Property Statements	19,633	15,773	15,801	16,000	16,000
Appeals Processed	5,746	9,528	4,743	3,216	2,500
Proposition 8 Reviews	107,694	109,105	115,473	115,000	80,000
Recorder's Operations					
Documents Recorded	186,217	175,276	170,630	185,000	200,000
Pages Recorded	581,732	565,363	605,616	675,000	750,000
Marriage Licenses Issued	2,868	3,028	3,014	3,000	3,100
Vital Statistics	33,166	30,909	29,616	29,000	29,800

1011100000—Assessor-Recorder-County Clerk

General Government

increase of \$599,455 from 2012-13. The budget includes negotiated salary and benefits adjustments, the transfer of four positions from the Recorder-Equipment/Automation budget, the transfer of five positions to the Information Systems Division, the replacement of an Auditor-Appraiser with a Principal Appraiser, and the replacement a Legal Documents Clerk with an Administrative Assistant. Additionally, the budget includes fund transfers, primarily from the Recorder's Modernization and Automation funds, totaling \$2,012,413 for the continued digitization of deeds back to 1849, as well as administrative support.

Assessor's Operations

The County's assessment roll for 2012-13 was \$51.6 billion, a reduction of 0.3% from 2011-12. This is the fourth consecutive year of declining value. In 2013-14, the Assessor expects an increase in the assessment roll for the first time since 2007. These increased tax bills are projected to generate thousands of inquiries, as well as increase the number of appeals.

In 2011-12, there were 1,785 appeals filed compared to 2,146 in 2010-11. During 2011-12, the Assessor's Office resolved 2,834 appeals. There were 1,307 appeals filed in 2012-13. The total appeals workload for 2012-13 was 3,216. As of March 2013, 996 were resolved and 2,220 remain to be settled.

The residential appeals filed through 2011-12 are complete. It is anticipated that the 2012-13 residential appeals will be completed by September 2013. The commercial and industrial appeal volume continues to increase. These appeals are complicated and time consuming, requiring senior staff time and expertise to resolve. The revenue ramifications can also be much more significant. The addition of a Principal Appraiser position is recommended to effectively manage and coordinate the work of the Auditor-Appraisers in the Business Valuation division.

Recorder-County Clerk's Operations

In 2010-11, the Recorder's Office implemented an Internet-based electronic recording process. As of March 2013, nearly every title company in the County is

submitting documents electronically. More than 40% of all documents are now recorded electronically. In 2011-12, the "Government to Government" electronic recording was implemented. This allows documents from the State Franchise Tax Board and the Employment Development Department to be submitted electronically. Soon, all liens submitted by the Treasurer-Tax Collector will also be recorded electronically.

The projected number of pages that will be recorded by the Recorder's Office is expected to increase by over 11% in 2013-14. To address this workload increase, an Administrative Assistant position is recommended to support the Operations Manager with the supervision of staff as well as serving the public at the Recorder counter.

Automation/System Enhancement Projects

The recommended budget includes \$1,564,000 from the Recorder's Modernization Fund to provide funds for digitizing deeds, Social Security Number redaction on recorded deeds, and documents dating from 1980 forward, as well as administrative support. This represents an increase of \$362,885 from 2012-13.

The Assessor's Office Technology Team will be consolidating with the Information Systems Division in 2013-14. This consolidation is anticipated to provide technological diversity that will help provide more intuitive and mobile options for the Assessor's Office and public.

Over the next 12 to 28 months, the Oracle Forms system will migrate to Oracle Java. This migration is an upgrade to the Assessor's computer system and will help integrate both the Assessor and the Recorder computer systems.

During 2013-14, the Department will continue the implementation of the Questys Imaging System, a long-term project to digitalize the workflow environment. Approximately 170,000 homeowner exemption applications, boat, aircraft, and personal property files have been digitized. Also in 2013-14, ISD will begin digitizing real property records and deeds in the Recorder's Office.

1010800000—Auditor-Controller

General Government

Jerome C. Wilverding, Auditor-Controller

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,665,476	\$2,772,493	\$2,873,132	\$2,873,132	\$100,639
Services & Supplies	2,234,612	2,089,878	2,079,886	2,079,886	(9,992)
Total Expenditures	\$4,900,088	\$4,862,371	\$4,953,018	\$4,953,018	\$90,647
Expenditure Reimbursements	(1,643,593)	(1,792,296)	(1,700,847)	(1,700,847)	91,449
Total Appropriations	\$3,256,495	\$3,070,075	\$3,252,171	\$3,252,171	\$182,096
Earned Revenues By Source					
Aid from Other Governments	\$70,429	\$70,000	\$70,000	\$70,000	\$0
Charges for Services	877,994	881,806	862,914	862,914	(18,892)
Miscellaneous Revenues	164,909	151,000	151,000	151,000	0
Total Revenues	\$1,113,332	\$1,102,806	\$1,083,914	\$1,083,914	(\$18,892)
Net County Cost	\$2,143,164	\$1,967,269	\$2,168,257	\$2,168,257	\$200,988
Allocated Positions	24.0	25.0	25.0	25.0	0.0

Purpose

The Auditor-Controller's Office provides accounting and auditing services for the departments, districts, and agencies throughout the County. Specifically, the Auditor-Controller's Office has four major functions: 1) property tax calculations and allocations; 2) employee payroll and benefit maintenance; 3) fund and budget reporting, accounts payable, and claim processing; and 4) internal audits and cost allocation.

Functions of the Auditor-Controller are mandated while service levels are discretionary. Duties include maintenance of accounting records, preparation of financial reports, auditing, processing payments and payrolls, and a wide variety of accounting support to County operations.

Major Budget Changes

Salaries & Employee Benefits

- \$100,639 Negotiated salary and benefit adjustments.

Services & Supplies

- (\$12,303) Decrease in office supplies, postage, and consulting fees.

Expenditure Reimbursements

- (\$91,449) Cost Allocation Plan adjustment.

Revenues

- (\$23,303) Decrease in property tax administration fees.
- \$10,000 Increase in assessment processing fees.

Program Discussion

The recommended 2013-14 budget for the Auditor-Controller's Office totals \$4,953,018 which is an increase of \$90,647 from 2012-13. The increase is primarily attributable to negotiated salary and benefit adjustments. The budget also includes a decrease in Property Tax Administration Fees charged to cities reflecting a recent California Supreme Court decision on the calculation methodology.

The Auditor-Controller's Office functions as the financial hub for the County. In 2012-13, over \$534 million of property tax was calculated and allocated to the County, 7 cities, 17 school districts, 132 special districts, and 4 successor agencies. The gross annual payroll processed exceeded \$380 million and covered over 6,500 County employees.

1010800000—Auditor-Controller

General Government

The Auditor-Controller is a major participant in upgrading and maintaining the County Accounting and Personnel System (CAPS), the core automated administrative system. The financial and human resources management modules have been in production since 2003-04, with a major system upgrade in May 2010. An analysis is currently in process to consider an additional upgrade which is available to the system. Also, San Joaquin General Hospital's general ledger and accounts payable functionality will be converted to CAPS during 2013-14.

Megabyte, the County's automated property tax system since 2002 began releasing updates in 2009. Full implementation has yet to be completed. The

Auditor-Controller will continue to work with the Treasurer-Tax Collector and the Information Systems Division to monitor system performance.

In 2011-12, the Auditor-Controller was charged with the accounting functions relating to the redevelopment dissolution, effective February 2012. All accounting for redevelopment tax revenue, associated pass through payments, and allocation of residual monies to affected taxing entities are now accounted for and controlled by the Auditor-Controller. These responsibilities have been assumed without an increase in staff or incremental direct costs to the districts.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Treasury Deposit Receipts	16,525	16,484	15,028	14,550	15,000
Disbursements					
<i>Checks Handled</i>	232,591	215,462	196,254	193,200	193,000
<i>Direct Deposits</i>	162,856	154,594	151,775	152,000	153,000
<i>Purchase Orders & Claims</i>	131,231	119,998	119,149	121,000	121,000
<i>1099s Issued</i>	1,386	1,399	1,356	1,400	1,400
Journal Entries	11,972	11,432	11,508	12,950	13,000
Property Taxes					
<i>Changes to Tax Roll*</i>	9,598	8,831	25,667	10,200	10,100
<i>Auditor's Tax Refunds</i>	6,032	5,170	4,126	3,900	4,000
<i>Property Tax Clearances</i>	4	1	2	1	1
<i>Tax Redemptions</i>	421	396	474	700	400
<i>Supplemental Billings</i>	45,804	40,884	32,147	29,000	30,000

*Includes one time Tax Rate Area corrections in 2011-12.

1010100000—Board of Supervisors/Clerk of the Board

General Government

Ken Vogel, Chairman

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,923,416	\$2,031,906	\$2,073,873	\$2,073,873	\$41,967
Services & Supplies	288,364	322,488	360,963	360,963	38,475
Total Expenditures	\$2,211,780	\$2,354,394	\$2,434,836	\$2,434,836	\$80,442
Expenditure Reimbursements	(244)	(194)	(194)	(194)	0
Total Appropriations	\$2,211,536	\$2,354,200	\$2,434,642	\$2,434,642	\$80,442
Earned Revenues By Source					
Charges for Services	\$27,978	\$22,380	\$21,700	\$21,700	(\$680)
Miscellaneous Revenues	22	0	0	0	0
Total Revenues	\$28,000	\$22,380	\$21,700	\$21,700	(\$680)
Net County Cost	\$2,183,536	\$2,331,820	\$2,412,942	\$2,412,942	\$81,122
Allocated Positions	14.0	15.0	15.0	15.0	0.0

Purpose

The Board of Supervisors is mandated by law and is responsible for ensuring the public trust through representative government. As the governing body of the County, the Board of Supervisors:

- Sets County and public policy.
- Adopts ordinances/resolutions.
- Appropriates funds and levies necessary fees.
- Represents the citizens of San Joaquin County in matters involving the State/federal governments.
- Plans land use and determines zoning for the unincorporated area.
- Represents the public on several County commissions, special district boards, and local committees.
- Works with constituents to resolve problems and issues.

The Clerk of the Board attends all meetings of the Board of Supervisors and Assessment Appeals Board; processes and retains all resultant documents; prepares and posts agendas of those meetings; prepares minutes of those meetings; maintains Local Appointments - List of County's Boards, Commissions and Committees, and provides support to all County departments.

Major Budget Changes

Salaries & Employee Benefits

- \$41,967 Negotiated salary and benefits adjustments.

Services & Supplies

- \$11,586 Increase in automation equipment lease and data processing charges.
- \$25,000 Funding for preservation and archiving of historic records.

Program Discussion

The 2013-14 Board of Supervisors/Clerk of the Board budget totals \$2,434,836, which is an increase of \$80,442 from 2012-13. The increase is primarily attributable to negotiated salary and benefits adjustments, and data processing charges. The budget also includes \$25,000 for efforts led by the Board-established Historic Records Commission to preserve and archive records of historical importance to the County.

For the first time since the 2007 Great Recession, the County is anticipating a modest assessed valuation (AV) growth of 4% in 2013-14. While this shows a positive sign of economic recovery, the accumulated AV decline totaled

1010100000—Board of Supervisors/Clerk of the Board

General Government

over 17% since 2007-08. In the last four years, General Fund-supported departments made significant program and staff reductions. Even with these reductions, over \$168 million in one-time or time-limited resources were used to balance the County budget. During 2011-12 and 2012-13, the County reached agreements with 90% of its workforce. These agreements included both one-time and ongoing labor cost savings. Most of the one-time savings will end June 30, 2013 with the expiration of the agreements. Ongoing savings, including employee cost sharing of health insurance premiums and retirement contribution, will assist the County to achieve a balanced budget where ongoing expenses match ongoing revenues. It is important that the County continue to work with the employee groups to evaluate and explore further cost containment measures in an effort to slow down the increases in retirement and health benefit costs.

In February 2013, the Board started to conduct public hearings and study sessions on the General Plan Update to guide the development and growth in the County in the next 20 years. Eight public sessions were held; the last hearing concluded in May 2013. Over the course of the hearings, the Board adopted the Preferred Alternative

which provides guidance and direction for the Community Development Department to continue with the development of a draft General Plan Update, including the preparation of an Environmental Impact Report.

In March 2013, the Board approved the San Joaquin County Economic Development Vision and Implementation Plan which is aimed at facilitating quality development and job creation that will ultimately improve the community and quality-of-life for County residents. In addition, the Board directed the County Administrator's Office to lead and coordinate the marketing/outreach efforts with cities, County departments, and community partners for the implementation of the Plan.

For 2013-14, the Board will continue to focus on serving the people of the County and will work with County departments to ensure ongoing responsiveness to constituents. The Board will continue to pursue long-term goals of planning for optimal organizational structure and infrastructure needs. In addition, the Board will continue advocating with the County's legislative delegation to pursue the County's priorities that include Delta water solutions, flood protection, Airport facilities projects, as well as State Route 4 Corridor Improvements Project.

1010200000—County Administrator

General Government

Rosa Lee, Interim County Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,880,170	\$2,067,373	\$2,380,057	\$2,380,057	\$312,684
Services & Supplies	442,931	458,279	594,147	594,147	135,868
Total Expenditures	\$2,323,102	\$2,525,652	\$2,974,204	\$2,974,204	\$448,552
Expenditure Reimbursements	(267,361)	(374,489)	(418,883)	(418,883)	(44,394)
Total Appropriations	\$2,055,741	\$2,151,163	\$2,555,321	\$2,555,321	\$404,158
Earned Revenues By Source					
Miscellaneous Revenues	\$87,573	\$10,000	\$10,000	\$10,000	\$0
Total Revenues	\$434,373	\$10,000	\$10,000	\$10,000	\$0
Net County Cost	\$1,621,368	\$2,141,163	\$2,545,321	\$2,545,321	\$404,158
Allocated Positions	9.0	10.0	12.0	12.0	2.0

Purpose

The County Administrator serves as the chief administrative officer of County operations; directly oversees some departments and programs, coordinates and advises others; acts to enforce ordinances, policies, rules and regulations as adopted by the Board of Supervisors; advises and makes recommendations to the Board of Supervisors on a vast number of issues; supervises the preparation of the annual County budget; monitors departmental and agency expenditures throughout the fiscal year; prepares the County's legislative platform and monitors legislation that can significantly affect County programs.

Major Budget Changes

Salaries & Employee Benefits

- \$128,678 Negotiated salary and benefits adjustments.
- \$184,006 Add a Management Analyst and a Management Secretary.

Services & Supplies

- \$75,000 Economic development promotional and marketing efforts.
- \$50,000 Consultant services for review of annexation proposals from cities.

Expenditure Reimbursements

- \$41,782 Cost Allocation Plan adjustment.

Pogram Discussion

The 2013-14 recommended budget for the County Administrator's Office totals \$2,974,204, which is an increase of \$448,552 from 2012-13. The budget includes negotiated salary and benefits adjustments, restoration of two positions, as well as funding for economic development promotional and marketing efforts. The recommended budget continues funding for federal and State legislative advocacy services and also provides for consultant services to assist the County with the review of annexation proposals from those cities that currently do not have a Master Annexation Agreement with the County. In addition, the budget includes reimbursements from the Delta Activities budget for 85% of a Senior Deputy County Administrator position cost. This reflects the Senior Deputy's time spent on the coordination and support of the County's advocacy efforts and activities related to the Delta and water issues.

The recommended budget restores a Management Analyst position which will allow the County Administrator's Office to pro-actively evaluate budgetary and operational issues facing County departments and explore opportunities to maximize public services with available resources. The budget also restores a Management Secretary position

1010200000—County Administrator

General Government

to provide administrative support and to address workloads resulting from increased staff's activities.

During 2012-13, the County Administrator's Office provided administrative support and leadership for several major projects that will have significant long-term financial and/or operational implications for the County. Most of these projects will continue into 2013-14, and include:

- **Structurally-Balanced Budget** - In April 2011, staff presented to the Board a multiyear budget outlook which projected significant General Fund budget shortfalls totaling \$62.9 million by fiscal year 2014-15, unless major cost containment measures were implemented. The report also identified key drivers contributing to the shortfalls, including the escalating County costs for employee salary, health insurance, and retirement benefits, which were compounded by the declining revenues.

During 2011-12 and 2012-13, the Board approved agreements and resolutions with 95% of the County's workforce. The agreements and resolutions provided both one-time and ongoing savings in labor costs. Two of the key elements are additional employee cost share for retirement and health insurance premiums which result in ongoing cost containment and savings. These savings will help the County to achieve a structurally-balanced budget, where ongoing expenditures match ongoing revenues.

At the June 2012 Proposed Budget presentation, staff provided the Board an updated multiyear budget outlook which showed that while some progress had been made to contain labor cost increases, revenues were projected to be lagging reflecting a more gradual economic recovery. Therefore, a structurally-balanced budget is not anticipated until fiscal year 2016-17.

County staff is currently negotiating with nine bargaining units whose contracts will expire June 30, 2013. It is important that the County provides its workforce fair and equitable compensation but the costs of which must be supported by ongoing revenues and must be sustainable on a long-term basis.

- **Economic Development** - In March 2013, the Board approved the County's Economic Development Vision and Implementation Plan and directed staff to initiate implementation of the eight key recommendations that are geared toward providing greater opportunities to facilitate quality development that will ultimately improve the community. These recommendations are as follows: 1) economic

development focus; 2) economic development marketing; 3) business climate/talent; 4) site and infrastructure; 5) entrepreneurship; 6) tourism; 7) education and workforce development; and 8) quality-of-life. The recommended budget includes additional resources to support the County's economic development promotional/outreach activities and marketing recruitment efforts.

- **San Joaquin General Hospital (SJGH)** - In October 2010, the Board appointed 11 members to the Interim Board of Trustees (IBOT) that was formed to help guide the development of the future governance structure and model of SJGH. In January 2013, the Board approved the IBOT's recommendation to form a permanent Board of Trustees (BOT) who will be vested with certain Board-delegated authorities that are intended to enhance the nimbleness and operational efficiency of SJGH. In recognition of the changing health care environment, the BOT will also continue to evaluate other governance structures to ensure the long-term viability of SJGH. During 2013-14, the County Administrator's staff will continue to be involved with the IBOT/BOT and SJGH.
- **SJGH Project Refinancing** - In November 2012, the Board approved refinancing of the outstanding Hospital Facility Project Certificates of Participation (COPs). As a result of the refinancing, SJGH's debt obligations were reduced by \$3.9 million over the term of the COPs with an average annual savings of approximately \$633,000 through fiscal year 2019-20.
- **Delta Counties Coalition/Water Issues** - The County continues to invest significant resources to support the Delta Counties Coalition, the Delta Initiative, and the County's legislative efforts on the Delta water and Peripheral Canal issues. A Senior Deputy County Administrator continues to dedicate approximately 85% of her time to Delta-related activities.
- **Master Annexation Agreements** - In 2005, the County entered into the Master Annexation Agreements with the seven cities in the County which expired in June 2012. The agreements provided the property tax sharing ratio of the areas that cities propose to annex. The cities also agreed, on behalf of the County, to levy and collect County Facilities Fees (CFF) as part of their building permit fees. The fees were to be used to fund the facility needs of the County resulting from development growth.

Since the inception of the CFF program, the County received over \$19 million through June 2012. As of

1010200000—County Administrator

General Government

today, these revenues have been used to fund a portion of the Administration Building debt payments. During 2012-13, four of the seven cities agreed to renew the Master Annexation Agreements for another seven years. Staff will continue to work with the remaining three cities whose agreements

lapsed in June 2012. Annexation proposals from these cities will have to be evaluated individually until a new Master Annexation Agreement is in place. The recommended budget includes funding for consultant services to assist the County with the review of those proposals.

1011800000—County Counsel

General Government

David Wooten, County Counsel

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$3,556,040	\$3,688,028	\$3,867,463	\$3,867,463	\$179,435
Services & Supplies	139,596	203,503	278,355	278,355	74,852
Total Expenditures	\$3,695,636	\$3,891,531	\$4,145,818	\$4,145,818	\$254,287
Expenditure Reimbursements	(2,741,349)	(2,574,904)	(2,585,235)	(2,585,235)	(10,331)
Total Appropriations	\$954,287	\$1,316,627	\$1,560,583	\$1,560,583	\$243,956
Earned Revenues By Source					
Charges for Services	\$203,173	\$151,884	\$151,884	\$151,884	\$0
Total Revenues	\$203,173	\$151,884	\$151,884	\$151,884	\$0
Net County Cost	\$751,114	\$1,164,743	\$1,408,699	\$1,408,699	\$243,956
Allocated Positions	18.0	18.0	19.0	19.0	1.0

Purpose

The County Counsel's Office provides legal services to the Board of Supervisors, County departments, and special districts governed by the Board of Supervisors. This Office also acts as legal advisor to various boards and commissions, and prosecutes or defends all court actions of a civil nature involving the County.

Major Budget Changes

Salaries & Employee Benefits

- \$33,681 Negotiated salary and benefits adjustments.
- \$145,754 Add a Deputy County Counsel.

Service & Supplies

- \$50,000 Increase in consultant services.
- \$18,500 Increase in training and law library costs.
- \$5,530 Increase in data processing charges.

Expenditure Reimbursements

- \$46,994 Cost Allocation Plan adjustment.
- (\$57,325) Decrease in charges to non-General Fund County departments.

Program Discussion

The 2013-14 proposed budget for County Counsel totals \$4,145,818 with a Net County Cost of \$1,408,699. This represents a Net County Cost increase of \$243,956 from 2012-13. The increase is primarily due to negotiated salary and benefits adjustments, the addition of a Deputy County Counsel, and an increase in consultant services.

The additional position addresses an increased demand for legal services related to the implementation of the Affordable Care Act and San Joaquin General Hospital's relationship between the California Department of Corrections and Rehabilitation healthcare facilities and change in the administration of these facilities. Additionally, this position will provide support for County Counsel's expanding role in a more robust code enforcement program.

County Counsel will continue to work closely with the Board of Supervisors, the County Administrator, and County departments on significant legal matters affecting the County, including, but not limited to: water rights and governance issues concerning the Sacramento-San Joaquin Delta and a possible peripheral canal, construction and operation of two local State correctional hospitals, development of the General Plan Update, restructuring of the governance and operations of San Joaquin General Hospital, continued legal efforts related to business development at the Stockton Metropolitan Airport, AB 109 Public Safety Realignment, dissolution of the four

1011800000—County Counsel

General Government

redevelopment districts in the County, and labor issues. County Counsel will continue to supervise and staff significant litigation on a wide variety of matters including tort defense, civil rights claims, medical malpractice, breach of contract, and employment-related claims.

County Counsel will also continue to provide legal and practical advice to County departments in their day-to-day operations to help achieve the overall goal of avoidance of and the appropriate resolution of any legal disputes and lawsuits, which may still occur.

Staff will continue to coordinate internal and external risk management services for the County. The Office will provide litigation defense and related services to the County, its officials, and employees while continuing its efforts to increase the number of litigation cases retained and defended by in-house attorneys, thereby decreasing the number of cases that are referred to outside counsel at a considerably higher cost to the County. In addition, the Office will monitor policies and procedures for required and optional ethics, duties and authority, and conflicts of interest training for designated County officers and employees.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Attorney Hours</i>					
<i>Litigation Issues</i>	13,022	13,603	11,700	8,603	11,660
<i>Contract Issues</i>	1,297	1,265	1,076	1,267	1,326
<i>Labor Relations Issues</i>	1,108	1,488	1,395	2,194	1,303
<i>Law and Justice Issues</i>	708	551	732	838	467
<i>Revenue Issues</i>	487	429	835	922	583
<i>Health & Public Assistance Issues</i>	436	479	572	468	1,372
<i>Water & Special District Issues</i>	15	100	224	125	99
<i>Community Development & Public Works Issues</i>	1,109	1,174	1,153	1,335	1,953
<i>Retirement Issues</i>	637	588	577	677	576

1015400000—Economic Promotion

General Government

Rosa Lee, Interim County Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
<i>Other Charges</i>	\$199,262	\$204,262	\$208,762	\$204,262	\$0
<i>Total Appropriations</i>	\$199,262	\$204,262	\$208,762	\$204,262	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$199,262	\$204,262	\$208,762	\$204,262	\$0

Purpose

This budget provides funding for various agencies to promote economic development and revitalization within San Joaquin County.

Program Discussion

The County provides funds to non-County agencies through this budget to promote economic development within San Joaquin County. The County funds two agencies: the San Joaquin Economic Development Association (EDA) and the San Joaquin Partnership. The proposed budget recommends funding the two agencies at the current level as follows:

<i>San Joaquin EDA</i>	\$149,262
<i>San Joaquin Partnership</i>	<u>55,000</u>
<i>Total</i>	\$204,262

SJ Economic Development Association

The EDA, in conjunction with the County's Employment and Economic Development Department (EEDD),

provides a combination of economic development and employment training that is unique and valuable to the County. Additionally, EDA/EEDD serves as the lead agency for the County in job development and eligibility determination for individuals hired to work in the Enterprise Zone (EZ).

The 2013-14 recommended contribution to EDA of \$149,262 will be used for the County's "Super" EZ, business retention, and expansion activities.

San Joaquin Partnership

Since 1996-97, funding for the San Joaquin Partnership has been considered on a year-to-year basis. For 2013-14, \$55,000 is being recommended for economic development and marketing activities.

Supplemental Request

The San Joaquin Partnership has submitted a request for \$59,500 in order to maintain the same level of funding as 2010-11. The request is \$4,500 above the current level and has not been included in the recommended 2013-14 budget.

1018000000—Equipment Use Allowance/Debt Service

General Government

Rosa Lee, Interim County Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$15,896,047	\$16,260,781	\$15,649,108	\$15,649,108	(\$611,673)
Total Expenditures	\$15,896,047	\$16,260,781	\$15,649,108	\$15,649,108	(\$611,673)
Expenditure Reimbursements	(2,691,359)	(1,054,099)	(613,687)	(613,687)	440,412
Total Appropriations	\$13,204,688	\$15,206,682	\$15,035,421	\$15,035,421	(\$171,261)
Earned Revenues By Source					
Charges for Services	\$71,797	\$222,302	\$13,285	\$13,285	(\$209,017)
Operating Transfers In	12,503,315	11,726,416	8,589,543	8,589,543	(3,136,873)
Total Revenues	\$12,575,112	\$11,948,718	\$8,602,828	\$8,602,828	(\$3,345,890)
Net County Cost	\$629,577	\$3,257,964	\$6,432,593	\$6,432,593	\$3,174,629

Purpose

The Equipment Use Allowance and Debt Service budget provides funds for debt payments on County projects financed on a long-term basis and for interest owed on short-term borrowing. This budget also serves as a clearing account for depreciation allowed by the federal Cost Allocation Plan.

- (\$641,885) Decrease in reimbursement from San Joaquin General Hospital to match annual debt payment.

Major Budget Changes

Services & Supplies

- (\$641,885) Decrease in General Hospital Project debt payment reflecting savings from refinancing completed in November 2012.

Expenditure Reimbursements

- (\$426,212) Cost Allocation Plan adjustment.

Revenues

- (\$164,000) Decrease in property tax administration fees from cities due to recent court decisions on calculation methodology.
- (\$2,500,000) Discontinue use of Criminal Justice Facilities Trust Fund for the Jail and Sheriff's Operations Center Project debt payment.

Program Discussion

Long-Term Financing

This budget funds the annual debt payments for the Certificates of Participation (COPs) issued to finance the County's major capital improvement, construction, and acquisition projects. Since 1989, the County has issued six COPs and four of these issues are still outstanding. The four projects are:

- **1989 Jail and Sheriff's Operations Center:** \$40.9 million was issued at 7.185% to finance the County's share of the construction costs for the Jail and Sheriff's Operations Center on Mathews Road. This project was refinanced at 4.875% in 1993 with final maturity in November 2019.
- **1993 General Hospital Project:** \$106.7 million was issued at 6.588% to finance the construction of a 245,000 square foot, three-story replacement hospital on Mathews Road. This project was refinanced at 4.948% in 1999. The 1999 refunding was subsequently refinanced at 2.37% in 2012 and reduced San Joaquin General Hospital's total debt obligations by approximately \$3.9 million, for an average annual savings of \$633,000. Final maturity will occur in September 2019, one year shorter than the original financing.

1018000000—Equipment Use Allowance/Debt Service

General Government

- **1993 Capital Facilities Project:** \$110.7 million was issued at 4.875% to: 1) refinance the COPs issued in 1989, and 2) finance the construction of a \$3.0 million Family Support Building addition. The refinancing reduced the County's total debt obligations by approximately \$8.2 million over a 26-year period, for an average annual savings of \$315,000 through 2019. *The callable portion of the 1993 COPs was refinanced in 2007 with final maturity in November 2019.*
- **2007 Administration Building Project:** \$114.6 million was issued at 4.657% to: 1) finance the construction of a 250,000 square foot, six-story County Administration Building in Downtown Stockton, and 2) refinance the callable portion of the 1993 COPs. The refinancing reduced the County's total debt obligations by approximately \$1.2 million, for an average annual savings of \$96,800 through 2019. *Final maturity of the financing will occur in November 2036.*

The COPs debt payments are centrally-budgeted and, where appropriate, charged to departments which have offsetting revenues. The 2013-14 debt payments on the outstanding COPs will be \$15,324,108, with offsetting revenue totaling \$8,589,543.

Short-Term Borrowing

Since 1989-90, the County has issued Tax and Revenue Anticipation Notes (TRANs) to meet the General Fund cash flow needs, when appropriate. The amount to be issued each year is based on the cash flow analysis prepared by the Auditor-Controller. The cost of borrowing and cost of issuance are fully offset by interest earnings on the freed-up funds.

Each year the County's financing team, consisting of representatives from the offices of County Administrator, Auditor-Controller, and Treasurer-Tax Collector, evaluates the feasibility and cost effectiveness of issuing TRANs. The County has not issued TRANs since 2001-02 due to either unfavorable municipal bond market conditions or there were sufficient funds available to provide for the cash flow requirements during the fiscal year.

During 2013-14, the County's financing team will again prepare the cash flow analysis and evaluate the cost effectiveness of borrowing short-term to address the County's cash flow requirements. The 2013-14 recommended budget includes the continuation of \$100,000 to fund the estimated issuance cost of a 2013 TRANs.

Sales Tax Audit

Since 1993, the County has engaged Hinderliter, de Llamas and Associates (HdL), revenue management consultants, to provide sales tax audit services for the County. The main objective is to increase the County's sales tax revenues through identification and correction of sales tax allocation errors. For the audit services, HdL is paid 15% of misallocated revenues recovered for three back quarters and eight future quarters. After that, 100% of the new revenues are retained by the County. Based on the service agreement with HdL, \$225,000 has been included in this budget for the service fees.

Cost Allocation Plan

This budget also provides an accounting entity by which various depreciation charges can be made by the Auditor-Controller's Office according to the federal Cost Allocation Plan. It is anticipated that during 2013-14, \$589,972 of depreciation expense will be credited to this budget from other County entities.

Fleet Services Internal Service Fund

General Government

Thomas M. Gau, Public Works Director

Fleet Services ISF	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,615,060	\$3,066,123	\$3,215,879	\$3,215,879	\$149,756
Services & Supplies	5,573,925	6,118,538	6,952,212	6,952,212	833,674
Other Charges	17,403	1,699,400	2,020,000	2,020,000	320,600
Fixed Assets	1,166,483	2,188,500	2,866,195	2,866,195	677,695
Operating Transfers Out	434,500	0	0	0	0
Total Appropriations	\$9,807,370	\$13,072,561	\$15,054,286	\$15,054,286	\$1,981,725
Earned Revenues By Source					
Interest/Rents	\$66,212	\$100,000	\$50,000	\$50,000	(\$50,000)
Aid from Other Governments	0	60,000	164,000	164,000	104,000
Charges for Services	8,950,075	9,210,000	9,750,000	9,750,000	540,000
Miscellaneous Revenues	221,450	100,000	30,000	30,000	(70,000)
Total Revenues	\$9,237,737	\$9,470,000	\$9,994,000	\$9,994,000	\$524,000
Revenues Over/(Under) Expenses	(\$569,633)	(\$3,602,561)	(\$5,060,286)	(\$5,060,286)	(\$1,457,725)
Fixed Asset Purchases					
Shop & Office Equipment	\$116,538	\$40,000	\$48,000	\$48,000	\$8,000
Vehicles	1,049,944	2,148,500	2,818,195	2,818,195	669,695
Total Fixed Assets	\$1,166,482	\$2,188,500	\$2,866,195	\$2,866,195	\$677,695
Allocated Positions	35.0	36.0	37.0	37.0	1.0

Purpose

The Fleet Services Division maintains the County vehicles and heavy equipment used by Public Works and other County departments. Services include fleet management, vehicle repairs, preventative maintenance, and quality control inspections. Other services include developing vehicle specifications for procurement, preparing new vehicles for County use, preparing old vehicles for sale, administering service and parts contracts with private vendors, and managing refueling systems and green vehicle technologies such as Compressed Natural Gas, Propane, and Electric.

The Fleet Services Division is an Internal Service Fund (ISF) that operates on a break-even basis. Revenue to support operations is derived through mileage or time and materials charges to users. Rates are reviewed annually and adjusted based on historical and projected costs. Other revenue is derived from reimbursements for fuel, repairs, and maintenance services provided to County departments owning their own vehicles.

Major Budget Changes

Salaries & Employee Benefits

- \$67,936 Negotiated salary and benefits adjustments.
- \$76,220 Add an Equipment Parts Room Supervisor.

Services & Supplies

- \$121,000 Global Positioning Satellite (GPS) communication fees.
- \$310,000 Increase in cost of parts for GPS equipment and patrol cars.
- \$100,000 Increase in cost of outside repairs.
- \$340,000 Lease costs for equipment.
- \$180,000 Fleet Management System software.
- (\$138,710) Decrease in Casualty Insurance costs.

Fleet Services Internal Service Fund

General Government

Other Charges

- \$340,000 Depreciation cost for Channel Maintenance equipment.

Fixed Assets

- \$2,818,195 Replacement vehicles (90).
- \$20,000 Vehicle lift.
- \$15,000 Air conditioning machines (2).
- \$13,000 Parts washer.

Revenues

- (\$50,000) Decrease in interest earnings.
- (\$60,000) Delay of federal reimbursement for purchase of hybrid or electric vehicles.
- \$164,000 Grant from San Joaquin Air Pollution Control District for hybrid or electric vehicles.
- (\$70,000) Decrease in revenue from sale of retired vehicles.
- \$700,000 Increase in revenue reflecting Channel Maintenance vehicles.
- (\$840,000) Decrease in reimbursement of labor and parts reflecting donation of heavy equipment to vehicle fleet.
- \$340,000 Reimbursement of capital lease payments.
- \$340,000 Reimbursement for depreciation expense of Channel Maintenance equipment.

Program Discussion

The 2013-14 proposed Fleet Services budget totals \$15,054,286, which is an increase of \$1,981,725 from 2012-13. The change represents salary and benefits adjustments, addition of an Equipment Parts Room Supervisor, technology investments for vehicle management, and transfer of heavy equipment to the fleet inventory.

An Equipment Parts Room Supervisor position is included in the recommended budget to oversee Parts Room daily operations. Addition of this position will ensure timely acquisition and issuance of parts to support fleet vehicles, as well as heavy equipment recently added to the inventory.

Over the past few years, a minimal number of fleet vehicles have been replaced. Assets are evaluated, repaired, and placed into extended life service, where practical. However, these extended use vehicles are now coming due for replacement. In 2013-14, Fleet Services plans to replace 90 of the most aged, repair-intensive, or mission-critical vehicles from the replacement reserve, if needed.

California Air Resources Board Regulations

California Air Resources Board (CARB) regulations for off-road diesel vehicles require annual reductions of PM (particulate matter) and NOx (nitrogen oxide) through 2023. The County fleet is currently compliant through January 1, 2014, but will need to continue to meet the reduction goals. Staff has taken an active role in planning engine replacements, analyzing financing mechanisms and grant opportunities, evaluating repairs or overhaul decisions, and calculating emissions and reporting activities to the State.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Assigned Vehicles</i>	828	806	767	861	917
<i>Time and Material Vehicles</i>	343	358	346	261	221
<i>Preventative Maintenance Services</i>	2,580	2,588	2,612	2,600	2,700
<i>Unscheduled Vehicle Repairs</i>	3,479	3,513	3,358	3,000	3,100
<i>Garage Rental Trips</i>	20,083	17,381	14,924	15,000	16,000
<i>Garage Rental Miles</i>	936,187	1,022,962	888,531	900,000	950,000
<i>Vehicle Miles Driven (Millions)*</i>	8.9	8.2	7.9	8.5	8.8

* Excludes time-and-materials vehicle mileage.

Fleet Services Internal Service Fund

General Government

SJCars Car-Sharing Program

SJCars (San Joaquin County Automated Rental System) has recently been expanded to include Public Health. The system provides the convenience of checking vehicle availability, choosing a vehicle to match the need, and enhanced trip planning, while reducing the overall number of fleet vehicles required. Additional worksites are being evaluated for expansion of the car-sharing program.

Global Positioning Systems (GPS) has been added to Public Works' assigned vehicles to provide data regarding asset location, speed and idle information, and trip and resource planning. Fleet Services is also implementing GPS into the daily check-out vehicles for improved asset management and safety.

Mileage Rates

Mileage rates are structured to reflect costs to Fleet Services' operation, including a fixed rate to recapture the capital (vehicle) cost, and a variable rate to cover Fleet Services' operating cost. The 2013-14 rates are recommended at the following levels:

<u>Rental Unit</u>	<u>2013-14 Mileage Rate</u>	<u>2013-14 Monthly Rate</u>
Compact Pickup	\$0.41	\$110
Compact Sedan	0.36	150
Ex-Patrol	0.92	0
Full-Size Sedan	0.33	160
Full-Size Van	0.63	155
Intermediate Sedan	0.40	200
Mini-Van	0.53	140
Patrol Car	0.67	360
Pickup 1 Ton	0.58	240
Pickup 1/2 Ton	0.45	185
Pickup 1/2 Ton 4x4	0.72	110
Pickup 3/4 Ton	0.54	120
Pickup 3/4 Ton 4x4	0.59	160
Sedan-Emergency	0.46	170
Sheriff Speciality - Truck	1.25	700
Station Wagon	0.48	110
Truck-Flusher-Vac	1.50	1,700
Truck-Medium Duty	2.16	440
Utility Vehicle	0.50	190
Utility Vehicle-Emergency	0.32	260

Fuel Costs

The 2013-14 proposed budget includes \$3.2 million for fuel. This will provide for the purchase of approximately 700,000 gallons of unleaded fuel and 200,000 gallons of diesel fuel.

Fleet Services uses the Energy Information Administration's data and monthly market watch to track and predict fuel prices one year in advance. Staff has determined a range of reasonable risk and budgets for fuel accordingly. Although prices experience seasonal spikes, rarely has the annual average been more than \$.03 to \$.06 from estimates. However, should fuel costs escalate more than what can be absorbed within the operating constraints of the Fleet Services budget, midyear rate changes may be required to cover the increased cost.

Given the price volatility of petroleum-based motor fuels, Fleet Services has deployed several alternative fuel strategies: compressed natural gas; propane; electric-hybrids; and plug-in hybrid vehicles. The two-fold strategy reduces use of fuel through higher miles per gallon and reduces cost through lower cost per gallon for alternative fuels.

Vehicle Replacements

Based on current inventory, Fleet Services recommends replacing 90 vehicles at an estimated cost of \$2,818,195, which will be funded from the ISF's replacement reserve. Prior to finalizing the list of the replacement vehicles, Fleet Services will evaluate the condition and usefulness of vehicles turned in by departments, which may result in the purchase of fewer replacements.

<u>Class of Vehicle</u>	<u>No. of Vehicles</u>	<u>Total Cost</u>
Compact Sedans	9	\$203,940
Full-Size Sedans	2	57,680
Full-Size Vans	9	301,275
Intermediate Sedans	15	386,250
Mini-Vans	7	180,250
Pickups 1/2 Ton	6	154,500
Pickups 1/2 Ton 4x4	1	25,750
Pickups 3/4 Ton	1	28,840
Pickups 3/4 Ton 4x4	5	180,250
Compact Pickups	1	25,750
Patrol Cars	30	988,800
Sedans-Emergency	3	99,910
Trucks-Medium Duty	1	185,000
Total	90	\$2,818,195

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General Government

Cynthia M. Clays, Human Resources Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$5,640,814	\$5,751,157	\$6,056,808	\$6,056,808	\$305,651
Services & Supplies	2,091,022	2,365,490	2,395,690	2,395,690	30,200
Total Expenditures	\$7,731,836	\$8,116,647	\$8,452,498	\$8,452,498	\$335,851
Expenditure Reimbursements	(4,874,049)	(4,166,782)	(5,328,167)	(5,328,167)	(1,161,385)
Total Appropriations	\$2,857,787	\$3,949,865	\$3,124,331	\$3,124,331	(\$825,534)
Earned Revenues By Source					
Charges for Services	\$334,726	\$387,329	\$427,339	\$427,339	\$40,010
Miscellaneous Revenues	31,697	31,717	31,717	31,717	0
Total Revenues	\$366,423	\$419,046	\$459,056	\$459,056	\$40,010
Net County Cost	\$2,491,364	\$3,530,819	\$2,665,275	\$2,665,275	(\$865,544)
Allocated Positions	42.0	43.0	45.0	45.0	2.0
Temporary (Full-Time Equivalent)	0.0	0.0	0.7	0.7	0.7
Total Staffing	42.0	43.0	45.7	45.7	2.7

Purpose

The Human Resources Division provides centralized human resources and labor relations services for all County departments including recruitment; exam development; equal employment opportunity coordination; administration of County health, dental, workers' compensation, unemployment, casualty, and life insurance programs; and administration of training, education, deferred compensation, and flexible spending programs. The Division also negotiates labor contracts; processes complaints and grievances; conducts meet-and-confer sessions and joint labor management meetings; advises County departments on disciplinary actions and counseling matters; recommends policy and procedures for employer-employee relations; and provides staff support for the Civil Service Commission.

Major Budget Changes

Salaries & Employee Benefits

- \$11,656 Negotiated salary and benefits adjustments.
- \$136,452 Add an Equal Employment Opportunity Program Manager.

- \$107,554 Add a Personnel Analyst.
- \$49,989 Funding for extra-help.

Services & Supplies

- \$25,000 Increased funding for employee training program.

Expenditure Reimbursements

- (\$115,383) Decrease in reimbursement from San Joaquin General Hospital.
- \$71,342 Increase in reimbursements from health insurance and Workers' Compensation plans.
- \$1,198,286 Cost Allocation Plan adjustment.

Revenues

- \$40,010 Increase in administration fees from benefit plans.

Program Discussion

The 2013-14 proposed budget for Human Resources totals \$8,452,498, which is an increase of \$335,851 from

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General Government

2012-13. The increase is primarily attributable to negotiated salary and benefits adjustments, and the addition of an Equal Employment Opportunity Program Manager and a Personnel Analyst. The budget also includes funding for extra-help and additional training for County employees.

Recruitment & Exam Development

In November 2008, the Board of Supervisors instituted an Administrative Hiring Freeze Program that required departments to provide justification to fill vacant positions and to minimize employee layoffs. In March 2012, the Board amended the Hiring Freeze to a Hiring Control

Program. Departments continued to provide justification to fill vacant positions, however, many positions were recruited from non-Civil Service status applicant pools.

In March 2013, the Board approved to discontinue the Administrative Hiring Control Program effective July 2013. This action will allow departments to fill vacant allocated positions without administrative review by the County Administrator's Office.

In 2012-13, a Personnel Analyst was added to address increased recruitment activity. Similarly, for 2013-14, an additional Personnel Analyst, as well as extra-help, are recommended to address the projected recruitment activity, which includes an additional 51 employment

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Recruitment & Certification					
<i>Recruitments</i>	209	200	329	374	425
<i>Applications Processed</i>	7,114	10,917	19,225	22,989	29,000
Referrals	822	896	1,371	1,450	1,600
Training Attendance					
<i>Total Employee Training Days</i>	7,960	4,524	4,329	4,800	4,300
Classification					
<i>Classification Projects</i>	7	9	7	20	25
<i>Compensation Studies</i>	2	6	1	8	15
Civil Service Hearings	12	12	5	4	7
Position Control					
<i>E-Pad Actions Processed</i>	9,531	8,296	8,866	7,248	6,523
<i>Mass Updates Processed</i>	9,780	6,108	2,851	2,859	2,573
Equal Employment Opportunities					
<i>Complaints Received</i>	49	25	22	28	30
<i>Formal Complaints (EEO Office)</i>	18	3	5	8	10
Labor Relations					
<i>MOU's Negotiated</i>	2	8	9	12	2
<i>Arbitration Hearings Scheduled</i>	12	17	24	24	26
<i>Complaints Processed</i>	38	38	66	75	70
<i>Impact Meet & Confer Sessions</i>	76	33	40	32	30
<i>Public Employee Relations Appeals Board</i>	0	1	2	4	3

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recruitments and over 6,000 processed applications. The 2013-14 projections for recruitment activity reflect a nearly 30% increase over the 2011-12 level.

Classification & Compensation

Since November 2008, when the Board suspended classification studies, classification work has been limited to those positions requiring a study to comply with State and federal requirements, or as a result of organizational consolidations. In 2012-13, a Personnel Analyst was added to address the backlog of viable classification requests. The position is providing required classification studies and training to other department staff. In March 2013, the Board reinstated the classification studies, effective July 2013, in an effort to ensure the job specifications are updated to match the duties and responsibilities of the position.

Employee Wellness Program

Workplace health promotion programs contribute to improved employee health, stamina, job satisfaction, and quality of life. These efforts reduce absenteeism and turnover, improve productivity, and increase morale and employee engagement. During 2013-14, Human Resources will collaborate with Public Health Services, San Joaquin General Hospital, Behavioral Health Services, the County's benefits consultant, and community health providers to develop a comprehensive employee health promotion program. A steering committee will be formed to establish the program goals and strategy, followed by development of specific action plans to foster a culture of health and encourage positive behaviors.

Policy & Leave Management

Departments requests for assistance on managing employee leave activity continues to be a required service from Human Resources due to the expanding State and federal regulations that provide protection for employees on leave. In 2012-13, several notable laws have changed that expand the rights of employees who are absent from work for medical and non-medical matters. On average, there are 300 employees each day on some form of leave of absence within the County. Because of the various laws that provide rights and protections for employees from employment discrimination due to a medical condition and disability, County departments often seek the assistance of Human Resources to deal with leave issues.

Additionally, Human Resources oversees a job search process for employees who have been medically precluded from performing their current job. Human Resources facilitates an interactive process, with meetings between County management and employees on reasonable accommodation requests in accordance with the Americans with

Disabilities Act and Fair Employment and Housing Act. In addition, Human Resources reviews, analyzes, and conducts fitness-for-duty evaluation requests from County departments. These types of issues require numerous discussions and extensive documentation. The coordination of pre-employment physical examination for jobs that have been approved by the Civil Service Commission as arduous in nature is also the responsibility of Human Resources. It is projected that services requested by departments in the policy and leave areas will remain at the 2012-13 levels.

Staff Development & Training

In 2012-13, the projected attendance for training classes is approximately 4,800, which is an increase of 500 from 2011-12. The increase primarily reflects requests from San Joaquin General Hospital and Human Services Agency for additional mandatory training classes. Increased recruitment activities have also resulted in more hiring, which has increased demand for new employee orientation classes. While the focus for 2013-14 will remain on offering mandatory training classes to County employees, Human Resources will expand course offerings to include more skill-building classes.

Staff Development is also responsible for providing administrative oversight on the County's Educational Reimbursement Program. A total of 235 education reimbursement applications were received and processed in 2012-13. In addition to processing the applications and submitting vouchers to the Auditor-Controller's Office for payment, a significant amount of time is spent on answering questions of eligibility and the application process. Volumes for 2013-14 are projected to be consistent with the current year.

Equal Employment Opportunity (EEO)

The EEO unit provides services and programs of investigations, consultation and support, workforce compliance, training, and EEO Advisory Committee administrative support. The enforcement of State and federal laws, and County policies related to non-discrimination, anti-harassment, and retaliation remain the primary goal.

Because the County is the recipient of federal funds, it is required to formulate, implement, and maintain an Equal Employment Opportunity Plan. This EEO Plan, prepared by the EEO unit, must also be submitted to the U.S. Department of Justice - Office of Justice Programs. Additionally, the County is required to file an EEO-4 report with the U.S. Equal Employment Opportunity Commission.

The County is required to keep records relevant to the determination of whether unlawful employment practices have been or are being committed. The EEO unit

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investigates complaints of discrimination and sexual harassment and maintains records for these complaints. Additionally, this unit tracks and maintains the records of all informal and formal Civil Service Rule 20 complaints filed by employees.

In 2009-10, to meet the required budget reductions, the EEO unit was placed under the umbrella of Human Resources and the vacant EEO Analyst position was deleted; in 2010-11, a clerical support position was eliminated; and, in 2011-12, the vacant EEO Program Manager position was deleted. In addition to other duties and responsibilities, the Deputy Director of Human Resources assumed the program oversight and provides direction to the EEO Program. As a result of the staffing reductions, formal complaints are investigated using internal resources when available, but also require the use of contract investigators to meet regulatory timelines for formal Rule 20 complaints.

Previous program reductions have also resulted in the suspension of the Mentor Partnership Program, limited the EEO unit's ability to continue publishing the EEO Matters newsletter, and eliminated the exit interview and applicant flow data analysis reports that provide insight on the demographics of hiring pools and reasons why employees leave County employment.

The restoration of the EEO Program Manager will return first line management oversight to the Program Manager and will enable the unit to reinstate the application flow and exit interview data analysis reporting. Mandated investigations remain the unit's priority. The Mentor Partnership Program and the EEO Matters newsletter will remain in suspended status for 2013-14.

Labor Relations

The Labor Relations Unit will continue to ensure the County complies with the Meyers-Milias-Brown Act

(MMBA), which governs labor management relationships within California governmental agencies. Changes in terms and conditions of employment and successor agreement negotiations are subject to the MMBA.

Nine of the 16 bargaining unit agreements expire on June 30, 2013. The County has initiated bargaining with these nine units, as well as the expired Correctional Officers agreement, for successor agreements.

The following chart is a summary of the labor contracts with the 16 bargaining units:

<i>Representation Unit Name</i>	<i>Organization</i>	<i>Contract Expires</i>
<i>Attorney</i>	SJCAA	06/30/14
<i>Correctional Officers</i>	SJCCOA	Expired
<i>Middle Management</i>	SJCMSA	06/30/13
<i>Office & Office Technical</i>	SEIU	06/30/13
<i>Paraprofessional & Technical</i>	SEIU	06/30/13
<i>Peace Officers Miscellaneous</i>	SJDAIA	06/30/13
<i>Physicians</i>	UAPD	06/30/13
<i>Probation Officers</i>	SJCPOA	06/30/14
<i>Professional</i>	SEIU	06/30/13
<i>Registered Nurses</i>	CNA	12/31/15
<i>Safety, Investigative, & Custodial</i>	SEIU	06/30/13
<i>Sheriff's Management</i>	LEMA	06/30/15
<i>Sheriff's Non-Management</i>	DSA	06/30/15
<i>Sheriff's Sergeants</i>	SDSA	06/30/15
<i>Supervisors</i>	SEIU	06/30/13
<i>Trades, Labor, & Institutional</i>	SEIU	06/30/13

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General Government

Jerry Becker, Information Systems Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$8,143,811	\$8,631,978	\$9,575,251	\$9,575,251	\$943,273
Services & Supplies	3,454,209	4,418,540	6,121,346	6,121,346	1,702,806
Fixed Assets	9,697	490,000	467,000	467,000	(23,000)
Total Expenditures	\$11,607,717	\$13,540,518	\$16,163,597	\$16,163,597	\$2,623,079
Expenditure Reimbursements	(10,305,239)	(9,941,213)	(12,241,287)	(12,241,287)	(2,300,074)
Total Appropriations	\$1,302,478	\$3,599,305	\$3,922,310	\$3,922,310	\$323,005
Earned Revenues By Source					
Charges for Services	\$1,823,085	\$1,828,700	\$1,548,636	\$1,548,636	(\$280,064)
Operating Transfers In	0	0	153,200	153,200	153,200
Total Revenues	\$1,823,085	\$1,828,700	\$1,701,836	\$1,701,836	(\$126,864)
Net County Cost	(\$520,607)	\$1,770,605	\$2,220,474	\$2,220,474	\$449,869
Allocated Positions	57.0	60.0	68.0	68.0	8.0

Purpose

The Information Systems Division (ISD) provides information processing services, support, and coordination to County departments. The Division is responsible for the County's information technology and communications functions. ISD's mission is to "support technology solutions that create opportunities to transform the way service is brought to the public through leading, integrating, partnering, educating, consulting, and supporting."

Major Budget Changes

Salaries & Employee Benefits

- \$95,605 Negotiated salary and benefits adjustments.
- \$715,452 Transfer six information systems positions from Assessor-Recorder-County Clerk (Assessor).
- \$132,216 Add two Information Systems Analysts.

Services & Supplies

- \$460,000 Increase in Tobacco Settlement funded projects (including fixed assets totaling \$467,000).
- \$500,000 Increase in professional services for Assessor projects.
- \$243,242 Increase in communication and wide area network costs.
- \$192,197 Increase in automation equipment rents/leases.
- \$153,200 Software and hardware for Local Arrest Warrant System (LAWS).
- \$72,200 Increase in training and travel expenses.

Expenditure Reimbursements

- \$106,127 Cost Allocation Plan adjustment.
- \$1,167,038 Increase in reimbursements from General Fund departments reflecting expenditure increases.
- \$1,315,844 Increase in reimbursements from departments for project costs.
- (\$332,294) Decrease in services charged to Enterprise Fund departments.

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Revenues

- (\$114,736) Cost Allocation Plan adjustment.
- \$153,200 Transfer from Warrant System Trust Fund.
- (\$165,328) Decrease in services provided to non-County agencies.

Program Discussion

The recommended 2013-14 Information Systems Division (ISD) budget totals \$16,163,597, an increase of \$2,623,079 from 2012-13. The increase is primarily due to the Tobacco Settlement and other funded projects, and the transfer of information technology services from the Assessor. The recommended budget adds two Information Systems Analysts; one to provide payroll and accounts payable support, and one to provide Geographic Information Systems programming support. The recommended budget includes projects funded by Tobacco Settlement revenue totaling \$1,900,000, which is an increase of \$460,000 from 2012-13.

At the request of the Assessor, ISD will assume responsibility for all information technology services in the Assessor's Office effective July 2013. The recommended budget transfers the Assessor's existing information technology staff (one manager and five staff) to ISD. The Assessor will be charged for services rendered as part of ISD's billing process.

ISD is responsible for the County's core Information Technology and Communications functions. In 2013-14, ISD will focus on the following key areas: cost effective and timely project delivery; improvement and expansion of online and mobile computing services; enhancement of system security; modernization of law and justice technologies; and continued improvement in customer service. During 2013-14, ISD intends to:

- **Replace the County Budget System** – During 2013-14, ISD will work in partnership with the County Administrator's Office to procure and begin implementation of a new County budgeting system. This new system will allow the County to create multiyear budget projections, establish automated workflow to facilitate the budget development process, and streamline the preparation of materials used for the creation of the Proposed Budget document. This new system will be ready for use for the development of the 2015-16 budget.
- **Upgrade the Board Chambers Audio Visual System** – ISD, in partnership with General Services, plans to upgrade the audio/visual equipment in the Board Chambers. The upgrades will focus on improving the quality, dependability, and capability of the Board Chambers audio/visual system. ISD intends to replace the touch screen computers and the voting system used by the Board members, and the cameras used for broadcasting the Board meetings. This project will be completed in 2013-14.
- **Expand Wi-Fi Capabilities in County Facilities** – During 2013-14, ISD intends to expand employee access to secure Wi-Fi services in select County facilities. The increased availability of wireless broadband Internet in County facilities will foster the delivery of electronic services to County employees and support the growing use of mobile computing devices in the workplace.
- **Implement Additional Online Services** – ISD, in partnership with County departments, will implement web-based applications that deliver new and improved online services to employees and citizens. Special emphasis will be placed on increasing the number of online services available via mobile devices (smartphones/tablets/laptops).
- **Modernize the County's Interface to the Department of Justice** – ISD plans to replace the current software used to connect local law and justice

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>IBM Mainframe Transactions</i>	64,367,763	55,849,242	49,716,553	53,461,963	55,498,700
<i>Systems & Programming Hours</i>	25,097	21,070	20,808	21,032	23,607
<i>Desktop Computer Labor Hours</i>	2,139	2,322	3,856	3,252	4,172

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agencies to the California Law Enforcement Telecommunications System (CLETS) and to the National Crime Information Center (NCIC). The current software utilized by the County does not comply with CLETS/NCIC mandated formats and features. The software ISD intends to procure and implement will bring the County into full compliance with CLETS/NCIC requirements.

- **Continue Efforts to Improve System Security** – ISD intends to upgrade core components of the County's Microsoft infrastructure to improve security for the customers served by ISD. The upgrade will significantly improve security for customers, especially those customers utilizing mobile devices.
- **Upgrade the District Attorney's E-mail System** – ISD, in collaboration with the Sheriff's Office and District Attorney's Office, intends to upgrade the Microsoft Exchange e-mail system currently in place at the Sheriff's Office to create a "Law and Justice" e-mail service that will be used by both the Sheriff's Office and the District Attorney's Office. The District Attorney's Office currently has its own e-mail system that utilizes the GroupWise e-mail product (Microsoft Exchange is the County standard for e-mail software and is used by the majority of the County). Moving the District Attorney to the County e-mail standard will improve the reliability of e-mail services for the District Attorney's Office and improve overall e-mail and calendaring services for the department.
- **Implement a new Document Imaging System for the Assessor-Recorder-County Clerk** – ISD intends to procure and install a new document imaging system for the Assessor. The County's existing document imaging system works well for many departments in the County; however, it does not effectively meet the business needs of the Assessor. The Assessor's business operation requires a large degree of integration between the County's document imaging system and the department's other automated systems. In 2013-14, ISD intends to procure a new document imaging system that meets the Assessor's business needs and complete installation and system integration efforts in 2014-15.
- **Upgrade Interfaces to the County's Law and Justice Mainframe** – ISD plans to upgrade the software and hardware used to connect the County's Criminal Justice Information Services (CJIS) mainframe system to LAWS. The current technology interfaces utilized by the County are over five years old and in need of replacement. LAWS is used on a daily basis by the region's law and justice

community (Sheriff's Office, Courts, local law enforcement, etc.). Funding for this project will be provided by the Warrant System Trust Fund.

During 2012-13, ISD accomplished the following activities in partnership with County departments:

- **Began Installation of a New Public Defender Case Management System** – In 2012-13, ISD procured and began implementation of a new Public Defender Case Management System. This project will be ready for use in the fourth quarter of 2013-14.
- **Replaced the County's Mainframe Computer** – In 2012-13, ISD replaced the County's existing mainframe computer. The new mainframe utilizes technology and software that are both more reliable and less costly to operate. ISD estimates an annual savings of \$52,000.
- **Improved Security System** – In 2012-13, ISD implemented several new technologies to improve the electronic security of the County's core systems. These technologies deliver improved security for mobile devices connecting to the County's network, fraud detection and monitoring of critical systems, and the implementation of identity management technologies that strengthen password/user authentication.
- **Expanded Online Services to Support Mobile Computing** – In 2012-13, ISD successfully delivered a variety of new mobile and web-based applications. ISD developed a new application that promotes recycling in San Joaquin County by providing information regarding the location of recyclers, material details acceptable by recyclers, and directions to the nearest recycler. ISD also developed a web-based application to assist residents in finding parking when visiting County facilities.
- **Implemented a Citizen Relationship Management System** – In 2012-13, ISD partnered with the Public Works Department to implement a web-based application (GoRequest), which provides citizens the ability to request service from Public Works via a mobile device or the citizen's home computer. The GoRequest services include reporting potholes, illegal dumping, a street light malfunction, sewer blockage, tree trimming, and a request for sidewalk repair. The Public Works Department has received a number of positive responses from citizens who have used GoRequest.
- **Implemented a New County Website** – In 2012-13, ISD completed the development of a new

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website for San Joaquin County. The new website is more “service-centric” emphasizing the delivery of online services to the citizens of San Joaquin County.

- **Improved Data Protection** – San Joaquin County stores a vast array of confidential information about its citizens and its employees. The amount of information the County stores electronically has doubled

in the last few years. In 2012-13, ISD procured and implemented a new series of technologies that foster rapid and secure daily backups of the County’s critical data. ISD also successfully implemented new technologies that fully encrypt sensitive and confidential information stored in the County’s Human Resources system, Payroll system, and one of the law and justice systems. ISD now offers these same technological services to other County departments.

Office Automation Internal Service Fund

General Government

Jerry Becker, Information Systems Director

Office Automation ISF	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Lease Payments	\$764,938	\$1,031,594	\$1,220,225	\$1,220,225	\$188,631
Service & Supplies	313,788	236,198	219,263	219,263	(16,935)
Total Appropriations	\$1,078,726	\$1,267,792	\$1,439,488	\$1,439,488	\$171,696
Earned Revenues By Source					
Interest/Rents	\$1,233	\$0	\$0	\$0	\$0
Rental Income	1,038,128	1,267,792	1,439,488	1,439,488	171,696
Total Revenues	\$1,039,361	\$1,267,792	\$1,439,488	\$1,439,488	\$171,696
Revenues Over/(Under) Expenses	(\$39,365)	\$0	\$0	\$0	\$0

Purpose

The Office Automation Internal Service Fund (ISF) provides a mechanism to consolidate the distribution and management of desktop and server technology costs, establishes an ongoing funding source to improve fiscal planning, and increases the County's responsiveness to rapid changes in technological opportunities. Currently 1,772 County technology devices are funded by the Office Automation ISF.

Benefits to the organization from the ISF include:

- Information Systems Division (ISD) performs the administrative functions of placing orders and arranging delivery.
- The Program allows ISD to help departments plan and configure technology to maximize its value and effectiveness while maintaining Countywide standards.
- ISD can advise on necessary hardware and software issues such as virus protection and network connectivity.
- ISD can schedule and coordinate timely system upgrades required for optimum service and remain ahead of the demand for computing resources. Personal computer hardware is currently on a four-year replacement cycle.

Major Budget Changes

Services & Supplies

- \$188,631 Increase in finance payments due to volume of equipment.
- \$18,972 Cost Allocation Plan adjustment.
- (\$35,919) Decrease in software license costs.

Revenue

- \$156,094 Increase in depreciation revenue.
- \$11,485 Increase in payments from user departments.

Program Discussion

During 2012-13, the Office Automation ISF realized the following accomplishments:

- Replaced over 524 aging County computing devices (personal computers, servers, and printers).
- Ensured that desktop computers purchased through the ISF were "Gold" level certified by the Electronic Product Environmental Assessment Tool (EPEAT). EPEAT evaluates electronic products to determine power consumption, use of environmentally-sensitive materials, packaging, etc.
- Increased departmental participation in the PC Replacement Program to 1,772 devices.

Office Automation Internal Service Fund

General Government

In 2013-14, the Office Automation ISF will continue to support departments as they replace obsolete computer equipment. Scheduled for replacement in 2013-14 are 182 personal computers and 6 mobile data computers for the Sheriff's vehicles.

During 2013-14, ISD will continue to encourage departmental participation in the PC Replacement Program. Through consolidated technology purchasing, the PC Replacement Program will continue to leverage its buying power and realize discounts for bulk purchases.

Workload Data					
	Actual			Est./Act. 2012-13	Projected 2013-14
	2009-10	2010-11	2011-12		
<i>Installation of Replacement Computers</i>	65	234	376	524	182
<i>Installation of New Systems</i>	21	27	37	93	0
<i>Purchase of Sheriff Mobile Data Computers</i>	0	0	92	36	6

1010804000—Operating Transfers

General Government

Rosa Lee, Interim County Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$0	\$0	\$150,000	\$150,000	\$150,000
Operating Transfers Out	3,774,255	781,869	1,912,827	1,912,827	1,130,958
Total Appropriations	\$3,774,255	\$781,869	\$2,062,827	\$2,062,827	\$1,280,958
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$3,774,255	\$781,869	\$2,062,827	\$2,062,827	\$1,280,958

Purpose

This appropriation provides General Fund monies to be transferred to other funds and received as revenue transfers from other funds to the General Fund.

Major Budget Changes

Services & Supplies

- \$150,000 Reclassify appropriation for non-Road Fund projects from Operating Transfers (an accounting change).

Operating Transfers

- \$116,500 Increase General Fund support for Airport operations and one-time facility improvement projects.
- \$40,000 General Fund loan to Airport for maintenance and improvement projects.
- \$6,807 Increase in County share of the Library Director's position costs.
- (\$150,000) Reclassify appropriation for non-Road Fund projects to Services and Supplies (an accounting change).
- \$500,000 General Fund support for Capital Improvement Program.
- \$617,651 General Fund transfer to the Reserve for Contingencies.

Program Discussion

The State Controller requires that transfers between funds of end-of-the-year balances be done by appropriating the funds in the next fiscal year and transferring them to the receiving fund where they are recorded as revenues. Four such required Operating Transfers and a General Fund loan are reflected in the budget for 2013-14 as follows:

- **Airport Enterprise Fund** - \$581,825 will be provided to support Airport operations and facility maintenance, which is not covered by its operating revenues and available fund balance.
- **Airport Enterprise Fund** - \$40,000 will be provided as a General Fund loan for airfield painting to address safety and access issues at the Airport. This project is generally funded by the Federal Aviation Administration (FAA) grant. Once FAA funds are received, the Airport will repay the General Fund for this cash advance.
- **County Library** - \$173,351 will be provided to fund the Matching Materials Program for books and library materials, and the County's pro rata share of the salary and benefits costs of the Library Director.
- **Road Fund** - \$150,000 will be allocated to reimburse Public Works for non-Road Fund related projects or program costs, including \$50,000 for the National Pollutant Discharge Elimination System Municipal Stormwater Program.
- **Capital Outlay Fund** - \$500,000 will be allocated to fund various capital improvement and maintenance projects. See Public Improvement budget unit #1040148000 for details.
- **Contingency Fund** - \$617,651 will be provided to bring the Reserve for Contingencies to the recommended level of \$19.5 million for 2013-14.

1011200000—Purchasing & Support Services

General Government

David Louis, Purchasing & Support Services Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,962,692	\$2,078,928	\$2,168,041	\$2,168,041	\$89,113
Services & Supplies	1,139,119	1,344,173	1,333,289	1,333,289	(10,884)
Fixed Assets	0	12,000	17,250	17,250	5,250
Total Expenditures	\$3,101,811	\$3,435,101	\$3,518,580	\$3,518,580	\$83,479
Expenditure Reimbursements	(2,684,966)	(2,687,785)	(2,866,824)	(2,866,824)	(179,039)
Total Appropriations	\$416,845	\$747,316	\$651,756	\$651,756	(\$95,560)
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$90,431	\$0	\$0	\$0	\$0
Charges for Services	314,874	324,822	64,351	64,351	(260,471)
Miscellaneous Revenues	62,710	42,200	50,000	50,000	7,800
Total Revenues	\$468,014	\$367,022	\$114,351	\$114,351	(\$252,671)
Net County Cost	(\$51,170)	\$380,294	\$537,405	\$537,405	\$157,111
Allocated Positions	21.0	21.0	22.0	22.0	1.0
Temporary (Full-Time Equivalent)	3.0	4.0	3.8	3.8	(0.2)
Total Staffing	24.0	25.0	25.8	25.8	0.8

Purpose

The Purchasing and Support Services Division is responsible for providing a variety of central support services to County departments. These areas of responsibility include procurement of materials and services, mail/courier duties, duplicating and print shop operations, records storage, and recycling functions. Purchasing is also responsible for the disposition of surplus or scrap County personal property.

- \$33,950 Increase in supplies/lease/maintenance reflecting actual experience.
- \$18,665 Increase in Fleet Services charges.
- \$7,900 Increase in software license cost.

Expense Reimbursement

- \$147,838 Increase in reimbursements for duplicating, mail, and recycling services.
- \$41,884 Reimbursement from Public Works for Purchasing Assistant.
- (\$22,779) Cost Allocation Plan adjustment.

Fixed Assets

- \$17,250 Perforating and scoring machine.

Revenues

- (\$152,900) Terminate mail and duplicating services to Courts.
- (\$105,071) Cost Allocation Plan adjustment.

Major Budget Changes

Salaries & Employee Benefits

- \$28,531 Negotiated salary and benefits adjustments.
- \$83,502 Add a Deputy Purchasing Agent.
- (\$22,919) Decrease part-time hours.

Services & Supplies

- (\$79,162) Decrease in paper and postage expenses; no longer provide mail and duplicating service to Courts.

1011200000—Purchasing & Support Services

General Government

Program Discussion

The proposed 2013-14 Purchasing and Support Services budget totals \$3,518,580 with a Net County Cost of \$537,405. This represents an appropriation increase of \$83,479 from 2012-13.

Procurement

In 2012-13, Purchasing provided core procurement services to County departments. Cost reductions and avoidance were accomplished by seeking competitive quotes, bids, proposals, and negotiations. This occurred in several commodity and service categories including technology equipment and services, construction/modernization/maintenance projects, food services, janitorial services, printing services, equipment purchases and various professional services.

For the past five years, cross-training continues to be utilized to address workloads, employee coverage, and succession planning. Processes have been standardized across buyers. This provides flexibility to the department as any buyer can fill-in on an as-needed basis. Better

source selection, including the review, comparison, and utilization of cooperative purchase contracts to take advantage of greater buying power are effectively used.

Over the last three years, purchase orders processed per professional buying staff has increased more than 20%. The recommended budget adds a Deputy Purchasing Agent to address this workload demand. Additionally, a part-time Purchasing Assistant will be assigned to Public Works in an effort to expedite the procurement process. The cost of the Purchasing Assistant will be funded by Public Works.

Local vendor preference continues to be applied where appropriate, providing greater benefit to local vendors competing for contracts. Efforts to identify, encourage, and advocate for local participation continues. New strategies include participation in a new San Joaquin Valley based public agency consortium. The purpose is to create a collaborative effort to ensure that regional and local small, disadvantaged, minority, and other business groups have easier access to information on how to do business with local and regional public agencies, and how to learn of bidding opportunities.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Central Services					
Print Jobs	1,394	1,315	1,370	1,450	*1,350
Outgoing U.S. Mail	1,623,321	1,260,333	1,240,860	1,274,122	*1,183,253
1st Class Regular	321,205	261,944	279,648	376,848	*350,000
Postal Barcode	864,790	707,324	852,471	891,720	*850,000
Postal Presort	437,326	291,065	108,740	N/A	N/A
Copy Machine Copies	9,157,606	8,504,396	8,270,908	10,000,000	*8,500,000
Service Locations	42	49	39	36	36
Records Management					
Records Requests Processed	3,274	2,075	2,005	1,978	2,000
Paper Recycled (tons)	234	312	302	315	320
Shredding (hours)	1,901	2,016	1,794	2,300	2,500
Purchasing					
Purchase Orders Issued	3,768	3,660	4,834	4,735	4,750
Dollar Value of Purchase Orders	\$172,953,481	\$153,003,673	\$176,069,166	\$202,141,388	\$202,200,000
Average Transaction Value	\$191	\$186	\$181	\$184	\$180

*Superior Court will no longer utilize mail and duplicating services effective July 2013.

1011200000—Purchasing & Support Services

General Government

San Joaquin County's Green Purchasing Policy, adopted in February 2008, sets forth practices that promote sustainability of the environment. The San Joaquin County Green Committee was established in May 2009 and is chaired by the Director of Purchasing. The Committee's efforts include education, presentations, discussions, data gathering, and inclusion of outside agencies. Through the Committee, a County Green Webpage was developed and updated, and an annual report to the Board occurs each April (coinciding with Earth Week/Day). Purchasing is working closely with all County departments and outside agencies in helping to achieve the Board's commitment to lead sustainability efforts.

Duplicating (Print Shop)

The Duplicating Department is projected to produce 8,500,000 copies in 2013-14. This is a decrease of 15% from 2012-13; the Superior Court will no longer utilize this County service effective July 2013. Additionally, the increased use of electronic workflow and document processing/storage/retrieval has reduced the number of paper copies being made. Leased equipment provides all-digital technology with several duplicating advantages.

Duplicating also provides security badge production using specialized equipment, including the provision of new or replacement badges, holders, lanyards, and clips.

The budget includes funding for a new perforating and scoring machine to replace the current equipment which has reached its useful and serviceable life.

Mail Room

The Mail Room continues to service departments within the County. There are 36 locations that are served by the Mail Room. The route for collection and delivery of mail

includes outlying and various locations within the City of Stockton. Sorting and bar coding equipment allows County departments to realize a postage savings of up to 10.5 cents for each piece of presorted mail. In January 2013, postage rates increased an average of 2.3% for mail pieces. Parcel shipping service rates increased by 3.0%.

The Mail Room also has the primary responsibility of collecting and staging items for recycling from the Administration Building, including paper, single use and rechargeable batteries, and other material. It also receives and delivers materials for the Courthouse, receives palletized deliveries for the offices of the District Attorney, and receives all incoming freight for the Administration Building.

Records Management

The Records Management Department operates the records storage warehouse. Services include records storage, retrieval, delivery, and destruction. A commercial shredder is used to shred confidential records eligible for destruction and these documents are picked up from departments on a scheduled or as-needed basis. A truck with a built-in shredder is dispatched to many locations throughout the County to shred paper on site. The shredded paper is then transported to a local recycler where it is sold. Staff also collects non-confidential paper waste throughout the County for disposal with a local recycler. In 2012-13, it is estimated that 630,000 pounds of paper will be recycled and close to 2,000 records will be pulled for departments. Additional assistance is also provided to departments to help identify records eligible for destruction.

Purchasing Internal Service Fund

General Government

David Louis, Purchasing & Support Services Director

Purchasing ISF	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
<i>Services & Supplies</i>	\$5,404,906	\$5,116,744	\$5,266,478	\$5,266,478	\$149,734
<i>Total Expenditures</i>	\$5,404,906	\$5,116,744	\$5,266,478	\$5,266,478	\$149,734
Earned Revenues By Source					
<i>Interest/Rents</i>	\$2,149	\$2,000	\$2,000	\$2,000	\$0
<i>Miscellaneous Revenues</i>	5,528,565	5,334,947	5,452,500	5,452,500	117,553
<i>Total Revenues</i>	\$5,530,714	\$5,336,947	\$5,454,500	\$5,454,500	\$117,553
Revenues Over/Under Expenses	\$125,808	\$220,203	\$188,022	\$188,022	(\$32,181)

Purpose

The Purchasing Internal Service Fund (ISF) serves as an operating mechanism for the Procurement Card (CAL-Card), Office Supply, Copy Machine, and Security Alarm programs. This fund is also used to process payments for travel credit cards and bottled water. Vendor charges are paid from the ISF and billed to user departments.

Major Budget Changes

Services & Supplies

- \$100,000 Increase in office supply purchases based on current experience.
- (\$24,500) Decrease in copier leases based on current experience.
- \$25,053 Increase in supply and copy orders.
- \$32,181 Cost Allocation Plan adjustment.

Revenues

- \$108,000 Increase in reimbursements from departments for office supply purchases.

Program Discussion

Procurement Card Program

The CAL-Card Program continues to provide County departments with a controlled means to procure low-value items. This enables departments to carry on day-to-day operations and obtain necessary items quickly and

efficiently. Users are trained in the proper use of the credit card prior to receiving it. Currently, there are 391 cards in use. In 2013-14, it is estimated that there will be 15,000 transactions.

Office Supply Program

The current County/public agency contract continues to provide fiscal advantages for reducing costs to all departments. The cooperative contract includes a 13% average discount for core products purchased by all departments, while maintaining a small rebate. Prompt weekly payment processing to the vendor provides an additional 2% discount. These lower prices have reduced supply costs Countywide. Administrative processing fees help offset the cost of administering this contract.

Purchasing continues to assist departments in establishing and meeting "green" goals and objectives as set forth in the County's Green Purchasing Policy. Recently, the delivery of office supplies on Mondays was curtailed to reduce carbon emissions in support of the sustainability initiative, while continuing to meet the supply needs of the County.

Copy Machine Program

There are currently 407 leased copiers in the County program. During 2012-13, some older copiers were replaced with newer models at a reduced rental rate and cost-per-copy price. This lease provides the best possible overall copier solution that meets cost, performance, and environmental objectives while providing current state-of-the-art reliable copy, print, scan, and document distribution capabilities.

Purchasing Internal Service Fund

General Government

Security Alarm Program

All contracts for security alarm services are administered by the Purchasing Department. There are currently 73

contracts for alarm services in the program. Centralized billing and review provides the vendor with prompt payment, while keeping close track of the billing of services for the various locations.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Procurement Card</i>					
<i>Cards Issued</i>	411	360	372	391	391
<i>Transactions</i>	16,057	14,379	14,152	14,673	15,000
<i>Copy Machine</i>					
<i>Copy Machines Installed</i>	401	374	350	407	407
<i>Copy Transactions</i>	37,975,595	33,322,758	34,420,946	38,111,820	38,500,000
<i>Security Alarm</i>					
<i>Agreements</i>	82	73	73	73	73

Radio Internal Service Fund

General Government

Jerry Becker, Information Systems Director

Radio ISF	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$2,153,378	\$2,288,215	\$2,275,742	\$2,275,742	(\$12,473)
Other Charges	1,195,120	221,856	22,807	22,807	(199,049)
Total Appropriations	\$3,368,498	\$2,510,071	\$2,298,549	\$2,298,549	(\$211,522)
Earned Revenues By Source					
Interest/Rents	\$9,436	\$15,712	\$5,922	\$5,922	(\$9,790)
Aid from Other Governments	0	17,660	17,660	17,660	0
Miscellaneous Revenues	2,824,016	2,476,699	2,274,967	2,274,967	(201,732)
Total Revenues	\$2,833,452	\$2,510,071	\$2,298,549	\$2,298,549	(\$211,522)
Revenues Over/(Under) Expenses	(\$535,046)	\$0	\$0	\$0	\$0

Purpose

The Radio Internal Service Fund (ISF) exists for the purpose of centralizing the administrative and operating costs of the County's radio communications system. These costs are recovered through charges to user departments. In addition to reimbursement of actual costs, the departmental billings include recovery of depreciation expenses. These monies accumulate in a reserve fund, which is used to replace equipment as it reaches the end of its useful life.

Other Charges

- (\$199,049) Decrease in depreciation expense.

Revenues

- (\$201,732) Decrease in charges to user departments.

Program Discussion

During 2013-14, departments have an operational need for a small number of new radios and for the replacement of radio equipment seven years or older. The equipment recommended for purchase is consistent with the technologies identified in the County's Master Radio Communications Plan. Below is a list of radio equipment recommended for purchase in 2013-14:

<u>Department</u>	<u>Equipment</u>	<u>Costs</u>
Sheriff-Administration	2 portables	\$850
Sheriff-Animal Control	9 portables	3,886
Sheriff-Boating Safety	5 mobiles	2,554
Sheriff-Cal-MMET	7 portables	2,961
Sheriff-Cal-MMET	4 mobiles	2,477
Sheriff-Court Services	20 portables	8,476
Sheriff-Custody	31 portables	13,144
Sheriff-Custody	2 consoles	19,263
Sheriff-Patrol	92 portables	39,123
Sheriff-Patrol	3 consoles	29,109

Major Budget Changes

Services & Supplies

- \$104,713 Increase in administrative charges and employee training costs.
- \$42,000 Increase in data processing charges.
- \$28,288 Cost Allocation Plan adjustment.
- \$22,000 Increase in Federal Communication Commission (FCC) and Federal Aviation Administration licensing costs.
- \$18,490 Increase in utilities and rent reflecting two additional radio tower sites.
- (\$149,939) Decrease in finance payments and lease costs.
- (\$78,483) Decrease in radio maintenance costs.

Radio Internal Service Fund

General Government

<u>Department</u>	<u>Equipment</u>	<u>Costs</u>
District Attorney	8 portables	\$4,293
Probation-Administration	44 portables	18,692
Probation-Adult	11 portables	4,700
Probation-Juvenile	10 portables	4,298
Probation-Juv. Detention	14 portables	5,922
Public Works-Road Maint.	3 portables	1,465
Radio ISF	1 network switch	40,196
	Total	\$201,409

2013-14 Radio Projects

During 2013-14, the Information Systems Division (ISD) intends to:

- **Improve radio coverage in the Delta for first responders** – San Joaquin County, in partnership with five surrounding Delta counties, received grant funding for a radio communications project in the Delta region. The funding will be used to build a radio tower at Twitchell Island and purchase a variety of radio equipment to enhance radio communication capabilities for first responders in the Delta region. The project is scheduled to be completed in 2015-16.
- **Implement encryption for the Sheriff's radio channels** – ISD Communications Division will begin implementation of encrypted communication technologies for the Sheriff's Office radio system.
- **Development of mobile data infrastructure** – The National Telecommunications and Information Administration established planning guidelines for a nationwide public safety broadband network. During 2013-14, ISD Communications Division will work with the State to pursue grant funding for planning, consulting, and development activities for the implementation of an improved mobile data infrastructure within San Joaquin County.

- **Strengthen the resilience of the County's microwave system** – ISD Communications Division will upgrade the automated disaster recovery capabilities of the technology, which supports the region's first responder voice and data transmissions.

2012-13 Radio Projects

During 2012-13, the ISD Communications Division focused its efforts on:

- **Redesigned the County's radio system to implement "narrow banding"** – During 2012-13, ISD Communications Division completed the migration of all County radio frequencies to digital narrow band operation. San Joaquin County is now in full compliance with the FCC mandate.
- **Continued installation of two grant-funded radio towers** – San Joaquin County received grant funding for two new radio towers. In 2012-13, ISD Communications Division worked with various federal agencies to obtain environmental, historical, tribal, and other approvals required to begin construction of these towers. Installation of the north County tower has been completed. Construction of the new radio tower located at the Port of Stockton will be completed in early 2013-14.
- **Improved radio coverage in the Corral Hollow area** – The radio equipment for this project was purchased utilizing funds from a Homeland Security Grant to provide mutual aid interoperability with Lawrence Livermore National Laboratory and deliver radio service to an area of the County that historically has been without radio coverage. The radio gear has significantly improved radio communication coverage for the region's public safety entities working in the Corral Hollow/Carnegie area.

1016500000—Rebates/Refunds & Judgments/Damages

General Government

Rosa Lee, Interim County Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
<i>Services & Supplies</i>	\$24,326	\$65,000	\$65,000	\$65,000	\$0
<i>Other Charges</i>	0	500	500	500	0
<i>Total Appropriations</i>	\$24,326	\$65,500	\$65,500	\$65,500	\$0
Earned Revenues By Source					
<i>Miscellaneous Revenues</i>	\$0	\$0	\$0	\$0	\$0
<i>Total Revenues</i>	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$24,326	\$65,500	\$65,500	\$65,500	\$0

Purpose

This budget provides funds to cover refunds of unused licenses, permits, and other payments erroneously made into the County's General Fund. It also provides funds for the payment of miscellaneous judgments and damages that may be assessed against the County during the fiscal year.

Program Discussion

It is recommended that an appropriation of \$65,500 be established for 2013-14; \$65,000 for rebates and refunds, and \$500 for judgments and damages. The actual amount required to support the payment of refunds and judgments fluctuates considerably from year-to-year. It may become necessary to appropriate additional funds during the course of the year as the exact number and amount of claims and refunds are made.

2025901000—Recorder-Equipment/Automation

General Government

Kenneth W. Blakemore, Assessor-Recorder-County Clerk

Recorder's Modernization Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$525,059	\$552,646	\$0	\$0	(\$552,646)
Services & Supplies	252,697	462,200	448,900	448,900	(13,300)
Fixed Assets	24,419	69,800	42,000	42,000	(27,800)
Operating Transfers Out	602,500	1,201,115	1,564,000	1,564,000	362,885
Total Appropriations	\$1,404,675	\$2,285,761	\$2,054,900	\$2,054,900	(\$230,861)
Earned Revenues By Source					
Interest/Rents	\$19,592	\$20,000	\$15,000	\$15,000	(\$5,000)
Charges for Services	727,352	690,000	900,000	900,000	210,000
Operating Transfers In	63,060	139,437	102,461	102,461	(36,976)
Fund Balance	594,671	1,436,324	1,037,439	1,037,439	(398,885)
Total Revenues	\$1,404,675	\$2,285,761	\$2,054,900	\$2,054,900	(\$230,861)
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	7.0	7.0	0.0	0.0	(7.0)
Temporary (Full-Time Equivalent)	0.5	0.5	0.0	0.0	(0.5)
Total Staffing	7.5	7.5	0.0	0.0	(7.5)

Purpose

The Recorder's Modernization Fund is established by Government Code Section 27361(c) and can be used "solely to support, maintain, improve, and provide for the full operation for modernized creation, retention, and retrieval of information in each county's system of recorded documents."

This budget centralizes special purpose revenues and expenditures for the ongoing support, maintenance, and improvement of the Recorder's micrographics and data automation.

Major Budget Changes

Salaries & Employee Benefits

- (\$125,876) Transfer an Information Systems Analyst to the Information Systems Division.
- (\$271,623) Transfer a Recordable Documents Examiner and three Document

Indexer positions to Recorder-County Clerk.

- (\$142,733) Delete an Office Supervisor and an Office Assistant.
- (\$11,459) Delete extra-help and overtime costs.

Services & Supplies

- (\$16,400) Decrease in equipment maintenance.

Fixed Assets

- \$17,000 Scanners (2).
- \$25,000 Servers (2).

Operating Transfers

- \$362,885 Increase in reimbursement to Assessor-Recorder-County Clerk's budgets for administrative support, document management, and modernization projects.

2025901000—Recorder-Equipment/Automation

General Government

Revenues

- (\$5,000) Decrease in interest income.
- \$210,000 Increase in recording fees based on actual experience.
- (\$36,976) Decrease in reimbursement from Vital Statistics Trust and Electronic Recording Delivery Systems Fund for automation/modernization projects.
- (\$397,928) Decrease use of fund balance for automation/modernization projects.

Program Discussion

The recommended 2013-14 Recorder-Equipment/Automation budget totals \$2,054,900 which is a decrease of \$230,861 from 2012-13. The recommended budget deletes two positions and transfers four positions to the Recorder-County Clerk's operating budget primarily due to the completion of various modernization projects and the reorganization of staff in the Recorder's Office. One position is transferred to the Information Systems Division (ISD) as a result of the consolidation of the technology function to ISD. The budget also includes an increase in reimbursements to the Assessor-Recorder-County Clerk's budgets for administrative support, document management, and automation projects reflecting the staffing changes.

Digital Imaging Conversion Project

In 2012-13, the Department completed the Digital Imaging Conversion Project that was initiated two years ago. Homeowner exemption applications, boat, aircraft, and personal property records were digitized, which totaled over 170,000 records.

In 2013-14, real property records will be digitized. Additionally, all deeds in the Recorder's Office, dating back to 1849, will be digitized and available to the public.

With the assistance of ISD, a digital processing and work flow system is being developed. Costs of these projects are fully funded with dedicated fees collected by the Office.

Social Security Redaction Project

State laws require social security numbers be redacted on all documents from 1980 to present. All social security numbers are now being redacted daily from all recorded public documents. With the assistance of ISD and a contractor, the Recorder's Office will be in compliance with the State laws. This project is funded by a redaction fee that has been collected since 2009. Sufficient funding has been collected; therefore, this fee will be discontinued in July 2013.

Electronic Deed Recording

As of March 2013, 100% of the title companies that record deeds in the County are processing deeds electronically. Additionally, three State agencies are providing electronic lien recordings: the Franchise Tax Board, Board of Equalization, and Employment Development Department.

Vitals Upgrades

The electronic storage of documents is making possible the digital retrieval of vital records. In 2013-14, it is anticipated that these documents can be purchased on-line via the County's website. Future upgrades will include marriage license applications and printing of marriage licenses and death certificates. These upgrades are funded by the Vitals Trust Fund.

1013000000—Registrar of Voters

General Government

Jerry Becker, Information Systems Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,705,052	\$1,945,481	\$1,917,448	\$1,917,448	(\$28,033)
Services & Supplies	1,436,806	2,968,285	2,424,010	2,424,010	(544,275)
Fixed Assets	6,521	0	0	0	0
Total Appropriations	\$3,148,379	\$4,913,766	\$4,341,458	\$4,341,458	(\$572,308)
Earned Revenues By Source					
Aid from Other Governments	\$31,001	\$59,000	\$11,000	\$11,000	(\$48,000)
Charges for Services	111,624	2,242,000	28,000	28,000	(2,214,000)
Miscellaneous Revenues	9,102	13,000	8,000	8,000	(5,000)
Operating Transfers In	0	0	101,250	101,250	101,250
Total Revenues	\$151,727	\$2,314,000	\$148,250	\$148,250	(\$2,165,750)
Net County Cost	\$2,996,651	\$2,599,766	\$4,193,208	\$4,193,208	\$1,593,442
Allocated Positions	18.0	16.0	16.0	16.0	0.0
Temporary (Full-Time Equivalent)	12.0	13.4	14.1	14.1	0.7
Total Staffing	30.0	29.4	30.1	30.1	0.7

Purpose

The Registrar of Voters (ROV) conducts elections openly and fairly by providing equal access to all candidates, campaigns, the news media, and the public. The Department registers voters, maintains voter registration records, provides outreach services for voter registration, and provides voter registration and election information to candidates, campaigns, news media, and the public.

Revenues

- \$101,250 Transfer from Trust for automation equipment.
- (\$2,242,000) No city, district, and candidate election reimbursements anticipated until 2014-15.
- (\$20,000) Eliminate Federal Help America Vote Act (HAVA) grant.

Major Budget Changes

Salaries & Employee Benefits

- \$11,090 Negotiated salary and benefits adjustments.
- (\$39,123) Decrease in extra-help.

Services & Supplies

- \$101,250 Increase in automation equipment rents/leases for election equipment.
- (\$659,507) Decrease in costs for elections.

Program Discussion

The recommended 2013-14 ROV budget totals \$4,341,458, which is a decrease of \$572,308 from 2012-13. The decrease is primarily due to the historically higher cost of the 2012-13 Presidential General election compared to the Gubernatorial Primary election planned for 2013-14, and the elimination of one-time costs in 2012-13 to inform voters on United States Postal Service facility closures. The recommended budget includes the purchase of a ballot sorter, four Ballot on Demand printers, and two replacement address printers through the County's Personal Computer Replacement Program at a first-year cost of \$101,250. The ballot sorter will process

1013000000—Registrar of Voters

General Government

vote-by-mail ballots by scanning envelopes, validating voter eligibility, verifying voter signatures, endorsing, batching, and sorting by precinct. The Ballot on Demand printers will assist with the compliance efforts of the California Election Day Voter Registration Bill.

The recommended budget provides funding for three elections: a November 2013 Uniform District election (UDEL), a June 2014 Gubernatorial Primary election, and a June 2014 San Joaquin County Board of Retirement election. Reimbursements for the UDEL will be received in 2013-14; reimbursements for Gubernatorial and Retirement elections are not expected until 2014-15. The total expense associated with conducting the UDEL and Retirement elections will be charged to the respective requesting agencies. Depending on the number of cities and districts participating in the June 2014 Gubernatorial election, approximately 80% of the election expense will be paid by the County General Fund and 20% of the election cost will be reimbursed by cities and districts in 2014-15.

June 2014 Gubernatorial Primary Election

The Gubernatorial Primary election in June 2014 will include the races for the Governor, Lieutenant Governor, Secretary of State, Attorney General, State Controller, State Treasurer, Superintendent of Public Instruction, and the Insurance Commissioner, as well as other federal, State, and County elected positions. As a result of the

Secretary of State's newly implemented online registration process, an increase in voter registration is expected for this election. The County, through the Democracy Live system, will again provide overseas and military voters the ability to download their ballot to participate in the election process. The 2013-14 budget assumes a one-card ballot for the Gubernatorial Primary election. If multiple-card ballots are required, ROV may return to the Board of Supervisors to request additional funding.

Legislative Impacts

The California Election Day Voter Registration Bill (AB 1436) was signed into law in September 2012 and will take effect in 2015-16. This new law will allow voters (during the registration/voting period) to register and vote at the ROV's office on the same day. This change in the election process will result in the need for an unknown quantity of each ballot type for each election. In preparation for this new requirement, ROV plans to implement technology that will support Ballot on Demand capabilities for the citizens of San Joaquin County. Ballot on Demand technology will allow ROV staff to print the appropriate ballot for a voter instantaneously, fully supporting the new same day voting requirement. The Ballot on Demand capability will be available in the ROV's office prior to the June 2014 Gubernatorial Primary election.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Registered Voters (Active)</i>	260,705	270,117	264,814	293,566	294,000
<i>Registered Voters (Inactive)</i>	83,444	83,951	85,480	85,819	86,000
<i>Registered Voters (Pending)</i>	1	5	2	7	5
<i>Total Registered Voters</i>	344,150	354,073	350,296	379,392	380,005
<i>Countywide Elections</i>	1	1	1	1	2
<i>Total Ballots Cast</i>	91,749	161,514	94,439	206,843	95,000
<i>Other Elections</i>	0	1	1	1	1
<i>Ballots Cast</i>	0	840	848	800	800
<i>Countywide Precincts</i>	441	496	533	550	550

Self-Insurance Internal Service Funds

General Government

Cynthia M. Clays, Human Resources Director

Self-Insurance ISFs	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Health	\$47,255,253	\$51,949,526	\$44,714,054	\$44,714,054	(\$7,235,472)
Dental	5,119,062	5,440,252	5,722,375	5,722,375	282,123
Unemployment	2,279,228	2,233,921	1,257,904	1,257,904	(976,017)
Casualty	5,231,463	6,930,690	7,108,670	7,108,670	177,980
Medical Malpractice	3,127,438	4,277,144	4,034,629	4,034,629	(242,515)
Workers' Compensation	9,918,549	11,434,795	13,427,617	13,427,617	1,992,822
Total Expenditures	\$72,930,993	\$82,266,328	\$76,265,249	\$76,265,249	(\$6,001,079)
Earned Revenues By Source					
County Premium	\$60,784,866	\$61,207,044	\$53,992,928	\$53,992,928	(\$7,214,116)
Non-County Premium	16,469,962	16,443,642	14,593,246	14,593,246	(1,850,396)
Third-Party Reimbursement	5,554,215	350,000	320,000	320,000	(30,000)
Interest	426,305	590,000	531,000	531,000	(59,000)
Total Revenues	\$83,235,348	\$78,590,686	\$69,437,174	\$69,437,174	(\$9,153,512)
Revenues Over/(Under) Expenses	\$10,304,355	(\$3,675,642)	(\$6,828,075)	(\$6,828,075)	(\$3,152,433)

Purpose

This budget provides for the centralized administration of the County's self-funded employee health, dental, and unemployment insurance benefit programs, as well as the County's self-funded Workers' Compensation, Medical Malpractice, and Casualty Insurance programs.

The County's self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. Frequently, market and legislative factors beyond the County's administrative control influence costs (mandated benefit levels, usage, etc.). The County uses a combination of premium adjustments and cost containment measures to assure adequately funded programs. Funding levels and premiums are determined actuarially on an annual basis.

Major Budget Changes

Health

- (\$7,439,531) Decrease in health insurance claims payments and administration costs reflecting a decline in enrollment.
- \$134,148 Increase in stop loss insurance premium due to utilization experience.

Dental

- \$293,632 Increase in dental insurance claims payments and administration costs based on projected enrollment.

Unemployment

- (\$974,876) Decrease in unemployment claims payments due to stabilization of County workforce.

Casualty

- (\$484,506) Decrease in projected claims and administration costs reflecting actual experience.
- \$247,609 Cost Allocation Plan adjustment.

Medical Malpractice

- (\$159,251) Decrease in projected claims and administration costs.

Workers' Compensation

- \$646,148 Increase in projected claims and administrative expenses reflecting an increase in the number of claims filed.

Self-Insurance Internal Service Funds

General Government

- \$350,000 Increase in excess insurance premiums.
- \$975,014 Cost Allocation Plan adjustment.

Revenues

- (\$8,807,391) Decrease in health insurance premiums and decline in enrollment.
- \$122,739 Increase in dental insurance premiums reflecting an increase in enrollment.
- \$27,140 Increase in unemployment insurance premiums based on increased staffing level.
- (\$2,092,350) Decrease in general liability insurance premiums based on actuarial recommendations.
- \$885,350 Increase in medical malpractice premiums based on actuarial recommendations.
- \$800,000 Increase in Workers' Compensation premiums based on actuarial recommendations.
- (\$59,000) Decrease in interest income due to lower investment rates.

Program Discussion

The 2013-14 self-insurance budget is recommended at \$76.3 million, a decrease of \$6.0 million or 7.3% from 2012-13. The County will fund approximately \$53.9 million of the total program costs with the balance covered by employee premiums, third-party reimbursements, interest earnings, and reserve balances.

Health Insurance

The County operates three self-funded employee health insurance plans and one fully-insured option, Kaiser, which is not addressed in this budget. The 2013-14 recommended budget is \$44.7 million, a decrease of \$7.2 million or 13.9% from 2012-13. The decrease primarily reflects a continued decline in the number of enrollees due to employees migrating to Kaiser or opting out of health insurance coverage.

Health care costs of the County's plans continue to rise reflecting increases in both utilization and claims costs. In the December 2012 actuarial report, the County's consultant identified a slight improvement in the plan's reserves and projected a more moderate increase in claims costs for 2013-14 as compared to the previous four years. For

2013-14, the County's consultant recommended a rate decrease of 1.5% by using \$2.3 million in reserves to support anticipated plan expenses.

Dental Insurance

The budget for the self-funded dental insurance program is recommended at \$5.7 million, an increase of \$282,123 or 5.2% from 2012-13. Based on the actuarial analysis, the 2013-14 dental insurance premiums will remain at the current level.

Unemployment Insurance

The 2013-14 recommended budget for the unemployment insurance program is \$1.3 million, a decrease of \$976,017 or 43.7% from 2012-13. The decrease primarily reflects stabilization of the County workforce. The 2013-14 insurance premium will remain at 0.6% of payroll due to prior years' uses of reserve funds for claims payments. It is anticipated that the reserve balance will be restored in 2013-14 and the future year payroll rate will be reduced.

Casualty Insurance

The County's self-insured Casualty Insurance Program consists of several components: general liability, property, and automobile insurance. The 2013-14 recommended budget for Casualty Insurance, is \$7.1 million, an increase of \$177,980 or 2.6%.

Since July 1995, the County has belonged to the California State Association of Counties Excess Insurance Authority (CSAC EIA), participating in its property and excess liability program. The excess insurance provides general liability coverage from \$1 million to \$25 million with the County maintaining a \$1 million self-insured retention. The 2013-14 excess insurance premiums are estimated at \$1.8 million, an increase of \$147,771 from 2012-13.

Medical Malpractice

The 2013-14 budget for the Medical Malpractice program is recommended at \$4.0 million, a decrease of \$242,515 or 5.7% from 2012-13. The decrease primarily reflects a slight change in the frequency of claims and the loss trend experience.

The County participates in the CSAC EIA's medical malpractice program. The excess insurance provides medical malpractice coverage from \$1 million to \$21.5 million with the County maintaining a \$1 million self-insured retention. The 2013-14 excess insurance premiums are estimated at \$1.4 million, a decrease of \$13,500 from 2012-13.

Self-Insurance Internal Service Funds

General Government

Workers' Compensation

The 2013-14 budget for the Workers' Compensation program is recommended at \$13.4 million, an increase of \$2.0 million or 17.4% from 2012-13. The increase is primarily due to the steady rise in claims volume, excess insurance premiums, and the Cost Allocation Plan adjustment.

In December 2012, the County's consultant completed the annual actuarial update of the Workers' Compensation program. The report identified the projected program's

liability for outstanding claims at \$30.2 million and the program's assets at \$50.7 million by June 30, 2013. This represents an over-funding of \$20.5 million. The 2013-14 Workers' Compensation budget includes a five-year funding plan recommended by the actuary to reduce the program's over-funding gradually to avoid significant premium fluctuation. Therefore, the 2013-14 program expenses of \$13.4 million will be funded with a combination of \$8.9 million in premiums charged to County departments, \$221,000 in projected interest earnings, and \$4.3 million from the reserve balance.

1016000000—Surveyor

General Government

Thomas M. Gau, Public Works Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$94,051	\$211,879	\$212,478	\$212,478	\$599
Services & Supplies	102,438	112,426	79,894	79,894	(32,532)
Total Expenditures	\$196,489	\$324,305	\$292,372	\$292,372	(\$31,933)
Expenditure Reimbursements	(24,041)	(63,381)	(4,181)	(4,181)	59,200
Total Appropriations	\$172,448	\$260,924	\$288,191	\$288,191	\$27,267
Earned Revenues By Source					
Charges for Services	\$109,691	\$150,000	\$178,000	\$178,000	\$28,000
Total Revenues	\$109,691	\$150,000	\$178,000	\$178,000	\$28,000
Net County Cost	\$62,757	\$110,924	\$110,191	\$110,191	(\$733)
Allocated Positions	3.0	2.0	2.0	2.0	0.0

Purpose

The Public Works Surveyor Division processes maps and legal descriptions for subdivisions, annexations, and County acquisitions and abandonments. The Division also ensures that mandated functions, such as review of final maps, parcel maps, records of survey, corner records, certifications of correction, and legal descriptions are in conformance with State law and local ordinances. The review of final maps includes those prepared for the seven cities in San Joaquin County.

The Division also provides services to the public and various governmental agencies. This involves preparation, review, and maintenance of legal descriptions and records related to over 200 agencies and special districts. In addition, the Division prepares and reviews legal descriptions for dedications, abandonments, land acquisitions, and the Local Agency Formation Commission (LAFCo).

Major Budget Changes

Services & Supplies

- (\$25,000) Decrease in charges from Public Works for administrative support reflecting actual experience.

Expenditure Reimbursements

- (\$59,200) Decrease in cost reimbursements reflecting actual experience.

Revenues

- \$28,000 Increase in surveyor revenue from development activity.

Program Discussion

The 2013-14 recommended budget for the Surveyor Division totals \$292,372, which is a decrease of \$31,933 from 2012-13.

The Surveyor Division provides mandated services that are generally offset by fee-based revenue. Earned revenues are projected to increase in 2013-14 due to improvement in development activities and the economy.

In April 2006, the Board of Supervisors established the Survey Monument Preservation Fund. The purpose of the Fund is to set aside a portion of revenue collected from the recordation of certain deeds in order to repair and replace the survey monuments used by professional surveyors. Since the Fund's inception, approximately \$85,350 has been collected and \$31,300 has been expended.

1016000000—Surveyor
General Government

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Mandated Time Frames</i>					
<i>Records of Survey</i>	60	40	50	60	70
<i>Parcel Maps</i>	27	31	21	30	40
<i>Final Maps</i>	5	6	5	5	6
<i>Corner Records</i>	60	140	368	300	300
<i>Certificates of Correction</i>	4	4	4	2	5
<i>Legal Descriptions</i>					
<i>County Applications</i>	60	50	49	50	60
<i>Strip Dedications & Easement</i>	2	0	5	10	5
<i>LAFCo</i>	6	4	5	5	5
<i>Abandonments & Acquisitions</i>	0	0	0	5	5
<i>Other</i>					
<i>Special Districts (Annex/Form)</i>	1	2	0	3	3

Telephone Internal Service Fund

General Government

Jerry Becker, Information Systems Director

Telephone ISF	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,483,052	\$1,591,762	\$1,581,453	\$1,581,453	(\$10,309)
Services & Supplies	3,257,925	3,406,199	3,916,045	3,916,045	509,846
Other Charges	128,929	392,894	376,557	376,557	(16,337)
Total Expenditures	\$4,869,906	\$5,390,855	\$5,874,055	\$5,874,055	\$483,200
Expenditure Reimbursements	(313,162)	0	0	0	0
Total Appropriations	\$4,556,744	\$5,390,855	\$5,874,055	\$5,874,055	\$483,200
Earned Revenues By Source					
Interest/Rents	\$12	\$1,050	\$1,050	\$1,050	\$0
Miscellaneous Revenues	5,003,578	5,389,805	5,873,005	5,873,005	483,200
Total Revenues	\$5,003,590	\$5,390,855	\$5,874,055	\$5,874,055	\$483,200
Revenues Over/(Under) Expenses	\$446,846	\$0	\$0	\$0	\$0
Allocated Positions	12.0	13.0	13.0	13.0	0.0
Temporary (Full-Time Equivalent)	0.0	0.8	0.0	0.0	(0.8)
Total Staffing	12.0	13.8	13.0	13.0	(0.8)

Purpose

The Telephone Internal Service Fund (ISF) was created to centralize the cost of operating and maintaining the County's central telephone system. Services provided include telephone, voice mail, fax mail, long distance, call routing, data communications, video communications, fiber optics, and data cabling services.

- \$145,200 Increase in local toll, long distance, and directory listing expenses.
- \$60,884 Increase in network charges and training costs for VoIP system.
- \$25,430 Increase in equipment and wiring services for surveillance system and VoIP expansion.
- \$13,457 Cost Allocation Plan adjustment.
- (\$47,935) Decrease in software and equipment costs.

Major Budget Changes

Salaries & Employee Benefits

- \$39,623 Negotiated salary and benefits adjustments.
- (\$47,232) Delete extra-help.
- (\$2,700) Decrease in overtime.

Other Charges

- (\$16,337) Decrease in depreciation expense.

Services & Supplies

- \$312,000 Increase in professional services for Voice over Internet Protocol (VoIP), camera security, and wiring projects.

Revenues

- \$483,200 Increase in operating revenue reflecting an increase in VoIP and telephone lines and usage.

Telephone Internal Service Fund

General Government

Program Discussion

The 2013-14 recommended budget for the Telephone ISF totals \$5,874,055, which is an increase of \$483,200 from 2012-13. The increase is predominately the result of one-time investments associated with adding additional departments to the County's VoIP system.

The costs for Telephone ISF services are recovered through billings to departments based on the following categories:

- **Operating Expense – \$1,720,846**
Salary and benefits for communications staff, equipment maintenance, and overhead.
- **Line Rate – \$1,725,382**
Monthly contract costs for telephone service and depreciation expense.
- **Department-Specific Expense – \$1,742,148**
Charges based on actual usage by County departments for fax mail, long distance, local toll calls, local calls, data circuit charges, data wiring, and maintenance costs for all routers and switches.
- **Voice Mail – \$319,194**
Charges specific to voice mail services provided to departments.
- **Internet & Virtual Private Network (VPN) – \$366,485**
Charges specific to Internet/E-mail and remote network access services provided to departments.

The following rates apply for 2013-14 Telephone ISF services:

<i>Monthly Cost Per Line</i>	
<i>Telephone Line Rate</i>	\$35.95
<i>Voice Mail Box</i>	\$6.40
<i>Fax Mail</i>	\$6.40
<i>Internet/E-mail</i>	\$13.00
<i>Virtual Private Network</i>	\$13.00

2013-14 Major Projects

- **Support Department Relocations/Office Space Refurbishment** – ISD Communications staff, in partnership with the Capital Projects staff, will oversee installation of all data/voice wiring, network equipment, and telephones associated with department relocations or office space refurbishment planned for 2013-14.
- **Expansion of Digital Services for Telephone and Voice Mail** – ISD Communications staff will complete the VoIP implementation for the Human Services Agency (HSA) in early 2013-14. In addition, ISD will also be working with departments that have expressed interest in migrating to the VoIP technology, including Employment and Economic Development Department, Probation, San Joaquin County Employees' Retirement Association, and Stockton Metropolitan Airport.
- **Strengthen Security for the County's Core Network and Data Centers** – During 2013-14, ISD staff will implement a variety of new technologies and processes to strengthen the security of the County's data network and main data center.

Workload Data

	Actual			Est./Act. 2012-13	Projected 2013-14
	2009-10	2010-11	2011-12		
<i>Repairs (Trouble Reports)</i>	1,250	1,080	622	486	400
<i>Telephone Moves & Changes (Number of Station Equipment/Sets)</i>	695	1,015	974	984	675
<i>Voice Mail (Orders/Changes/Programs)</i>	987	612	918	1,680	900
<i>Data Network Wiring Terminations</i>	695	921	931	936	650
<i>Work Orders (Processed & Completed)</i>	2,237	2,996	2,419	2,180	2,300

Telephone Internal Service Fund

General Government

2012-13 Accomplishments

- **Supported Department Relocations/Office Space Refurbishment** – During 2012-13, ISD Communications staff, in partnership with the Stockton Metropolitan Airport staff, upgraded the network and security infrastructure at the Airport. Improvements include a new automated parking system, an expanded security and surveillance system, and the implementation of public Wi-Fi services within the Airport terminal.
- **Expanded Digital Services for Telephone and Voice Mail** – During 2012-13, ISD Communications staff initiated the VoIP implementation project for HSA. When the project is completed in early 2013-14, the expansion will add approximately 1,100 users to the County's VoIP telephone system.
- **Insourced County Wide-Area Network Monitoring** – During 2012-13, ISD began utilizing County staff to monitor the daily operation of the County's data network. This monitoring of the County's network had previously been conducted by a private firm at an annual cost of approximately \$186,000. The use of County staff for this service has proven to be cost effective.
- **Upgraded Security System for the Canlis Building and the HSA Building** – During 2012-13, ISD Communications staff worked with the Probation Department and HSA staff to implement a variety of security system improvements in the Canlis building and the HSA building. These security system improvements were designed to enhance the personal safety of staff and the public served in those facilities.

1010805000—Tobacco Settlement

General Government

Rosa Lee, Interim County Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	\$5,600,000	\$7,200,000	\$9,500,000	\$9,500,000	\$2,300,000
Total Appropriations	\$5,600,000	\$7,200,000	\$9,500,000	\$9,500,000	\$2,300,000
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$5,600,000	\$7,200,000	\$9,500,000	\$9,500,000	\$2,300,000

Purpose

This appropriation provides the annual allocation of local Tobacco Settlement Funds based on the policy guidelines established by the Board of Supervisors.

In November 1998, a national tobacco industry settlement was reached. The California portion of the settlement allows counties to share in the settlement and specifies that the dollars are discretionary for counties. The State and counties recognize that there are uncertainties surrounding the level of funds to be received, especially over the long run.

Major Budget Changes

Operating Transfers

- \$2,300,000 Increase in Tobacco Settlement funds reflecting actual receipts and projected year-end carryover.

Program Discussion

In November 1999, the Board adopted the Tobacco Settlement Policy Guidelines and a general funding formula for a ten-year time frame which ended fiscal year 2007-08. However, due to the substantial budget shortfalls, most of the Tobacco Settlement Funds were directed to support the County's operations for fiscal years 2008-09 through 2010-11.

In October 2010, the Board reaffirmed the Policy Guidelines and modified the allocation funding formula to reflect the Board's priorities and the County's capital facility needs. These Policy Guidelines and the modified allocation formula are summarized as follows:

- Restrict Tobacco Settlement Trust Fund monies to one-time uses with multiyear benefits, not operational program expansions and staffing.
- Maximize the use of non-County funding resources to meet community needs, while avoiding building up service levels that cannot be supported with ongoing revenues.
- Minimize debt financing costs requiring ongoing support.
- Adopt a general allocation formula as follows for a ten-year time frame, effective fiscal years 2011-12 through 2020-21 with a comprehensive review and recommendation for another ten-year allocation when the time frame expires:

Funding Allocation Formula

One-Time Uses with Multiyear Benefits	Allocation Percentage
Health Care Facilities (including funding for Community Health Access)	50%
Capital Improvement Program	20%
Automation Replacement/Expansion	20%
Public Works (non-Road Fund services & Delta/water-related activities)	10%
Total	100%

- Direct the County Administrator to annually develop, from the general allocation, specific project recommendations for Board review and action in the annual budget process.

Tobacco Settlement Trust Fund

For 2013-14, receipts from the Tobacco Settlement program, plus estimated year-end carryover funds, are

1010805000—Tobacco Settlement

General Government

expected to total \$9.5 million, which is an increase of \$2.3 million from 2012-13. The increase reflects the projected allocation of \$6.1 million for 2013-14 and the year-end fund balance of \$3.4 million. The carryover fund is largely due to a one-time payment, received in 2012-13, from manufactures resulting from a settlement of a multi-year dispute related to tobacco sales in 2003 through 2012.

2013-14 Allocation

Based on the Board-adopted guidelines, the table below lists the funding allocation to the four identified areas for 2013-14:

2013-14 Allocation

<i>Health Care Facilities (including funding for Community Health Access)</i>	\$4,750,000
<i>Capital Improvement Program</i>	1,900,000
<i>Automation Replacement/Expansion</i>	1,900,000
<i>Public Works (non-Road Fund services & Delta/water-related activities)</i>	<u>950,000</u>
<i>Total</i>	\$9,500,000

The specific recommendations and project descriptions are as follows:

Health Care Facilities - \$4,750,000

- To assure long-term viability of San Joaquin General Hospital (SJGH) on a stand-alone basis, an estimated \$20 million to \$80 million is needed to replace essential services currently provided at the 1930 Old Towers building which does not meet State seismic requirements. In November 2010, the Board designated \$7.7 million of the one-time Hospital Fee Program payments for the Hospital Replacement Project. Over the last two years, the Board also directed a total of \$6.4 million in Tobacco Settlement funds and \$2.9 million of the 2012-13 General Fund contribution to SJGH for the project. The recommended budget allocates \$4.7 million of the 2013-14 Tobacco Settlement funds for the project. This will bring the total funding for an eventual project to \$21.7 million. By assembling funding now, potential future debt financing costs are minimized.

Capital Improvement Program - \$1,900,000

- To set aside an additional \$1.5 million for the design and construction of a single story, modern morgue/forensic pathology facility. The recommended allocation will bring the total funding for the project to \$5.0 million. It is anticipated that the design work

will be completed in 2013-14 and construction is slated to begin in 2014-15. The total project cost is estimated at \$7.5 million.

- To replace the water heater, and the heating ventilation, and air condition system at Probation-Juvenile Hall (\$117,400).
- To replace a boiler at Public Works Hazelton Complex (\$167,600).
- To replace/repair the Micke Grove Park pool house roof and to rehabilitate pavements of Eastside and Mossdale parks (\$115,000).

See Public Improvement budget #1014800000 for details.

Automation Replacement/Expansion - \$1,900,000

- To upgrade and enhance the security of the County's core data and voice network to combat malicious viruses and attacks from both external and potentially internal sources (\$185,000).
- To update Microsoft infrastructure to improve security for desktop computers and mobile devices utilized by County departments (\$218,000).
- To upgrade the audio/visual equipment in the Board Chambers (\$218,000).
- To procure and install a new budgeting system with the capability to provide multiyear budget forecast, establish automated workflow, and streamline the preparation of budget documents (\$692,000).
- To upgrade the capacity of the Sheriff's Office email system in order to create a "Law and Justice" email environment that is consistent with County standards and serves both the Sheriff's Office and the District Attorney's Office (\$50,000).
- To set aside an additional \$537,000 for the eventual replacement of the two law and justice systems - Jail Management and Juvenile Justice - that are still supported by older technology. This will bring the total funding to \$1.1 million. Efforts to replace these systems are not scheduled until 2014-15 at an estimated cost of \$5.0 million.

See Information Systems Division budget #1010900000 for details.

Public Works - \$950,000

- To supplement the General Fund support of the advocacy efforts and activities related to the Delta and the County's water rights. (See Delta Activities budget #2023070000 for details.)

1011000000—Treasurer-Tax Collector

General Government

Shabbir Khan, Treasurer-Tax Collector

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$4,278,832	\$4,508,764	\$4,496,892	\$4,496,892	(\$11,872)
Services & Supplies	1,435,832	1,561,135	1,605,404	1,605,404	44,269
Fixed Assets	0	300,000	0	0	(300,000)
Total Expenditures	\$5,714,664	\$6,369,899	\$6,102,296	\$6,102,296	(\$267,603)
Expenditure Reimbursements	(814,344)	(818,789)	(834,144)	(834,144)	(15,355)
Total Appropriations	\$4,900,320	\$5,551,110	\$5,268,152	\$5,268,152	(\$282,958)
Earned Revenues By Source					
Licenses/Permits/Franchises	\$106,678	\$105,000	\$120,000	\$120,000	\$15,000
Fines/Forfeitures/Penalties	110,756	262,000	262,000	262,000	0
Interest/Rents	183,601	148,000	148,000	148,000	0
Aid from Other Governments	14,564	21,000	21,000	21,000	0
Charges for Services	3,085,141	3,106,877	2,854,368	2,854,368	(252,509)
Miscellaneous Revenues	65,517	74,000	232,966	232,966	158,966
Operating Transfers In	0	300,000	0	0	(300,000)
Total Revenues	\$3,566,257	\$4,016,877	\$3,638,334	\$3,638,334	(\$378,543)
Net County Cost	\$1,334,064	\$1,534,233	\$1,629,818	\$1,629,818	\$95,585
Allocated Positions	52.0	52.0	52.0	52.0	0.0
Temporary (Full-Time Equivalent)	0.0	2.0	0.5	0.5	(1.5)
Total Staffing	52.0	54.0	52.5	52.5	(1.5)

Purpose

This narrative includes the Treasurer-Tax Collector and the Revenue and Recovery budgets.

Functions of the Treasurer-Tax Collector are mandated while service levels are discretionary. Duties of the Treasurer-Tax Collector include collecting and processing property tax payments and investing and keeping safe monies and securities for the County and other public entities. Applicable property tax laws are administered.

The Treasurer-Tax Collector's operation is a critical component of the property tax system. The investments generate substantial interest earnings to the County and the agencies depositing monies with the Treasury. These earnings provide a portion of the County's general purpose revenue along with the collection of property taxes.

The Revenue and Recovery Division collects monies owed to the County and takes appropriate legal action to secure such accounts. Its services are not mandated.

Major Budget Changes

Salaries & Employee Benefits

- \$32,609 Negotiated salary and benefits adjustments.
- (\$44,481) Decrease in extra-help.

Services & Supplies

- \$61,500 Increase in mailing expenses due to additional Court collection activity.
- (\$16,430) Decrease in communications expense based on actual experience.

1011000000—Treasurer-Tax Collector

General Government

- (\$15,553) Decrease in legal notices served for Revenue and Recovery.
- \$12,522 Increase in Workers' Compensation insurance.

Expenditure Reimbursements

- \$12,739 Cost Allocation Plan adjustment.

Revenues

- (\$236,485) Decrease in property tax administration fees.
- \$15,000 Increase in business licenses fees.
- (\$300,000) Decrease in transfer from Tax Collector Equipment Fund.
- \$128,866 Increase in outlawed warrants due to increased check reconciling.

Program Discussion

The proposed 2013-14 Treasurer-Tax Collector's budget totals \$6,102,296, which is a decrease of \$267,603 from 2012-13. The decrease is primarily due to the elimination of one-time investment for a replacement remittance processing system. The budget also includes a decrease in property tax administration fees charged to cities reflecting a recent California Supreme Court decision on the calculation methodology.

The County Treasury is the official depository of approximately 930 entities, including County, school districts, and special districts. During 2012-13, the average daily balance of the investment pool is approximately \$1.6 billion, up from \$1.5 billion in 2011-12. Investment earnings of approximately \$3.8 million, down from \$4.0 million in 2011-12, will be apportioned to all participating entities.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Property Tax Division					
<i>Property Tax Defaulted</i>	27,171	22,687	20,352	21,500	21,000
<i>Redemptions (Secured)</i>	9,862	7,191	4,715	4,476	4,500
<i>Duplicate Payments</i>	5,906	4,883	4,583	5,650	4,900
<i>Business Licenses Issued</i>	2,097	2,065	2,023	2,100	2,300
<i>Property Tax Bills Produced</i>	251,513	291,937	251,513	270,000	290,000
<i>Delinquent Notices (Secured)</i>	49,269	46,990	43,985	48,575	49,500
<i>Parcel Maps/Security Deposits</i>	79	85	57	80	90
<i>Online Property Tax Payments</i>	10,008	10,793	11,819	13,961	14,500
Treasury Division					
<i>Warrants Processed</i>	431,834	397,660	362,538	349,249	347,500
<i>Treasury Checks Deposited</i>	520,899	502,064	441,317	448,039	443,500
<i>Tax Payment Checks Deposited</i>	289,233	192,493	184,357	200,516	198,511
<i>Checks Returned</i>	1,059	821	627	742	750
<i>Electronic Deposits</i>	18,119	18,109	16,785	15,523	15,400
Revenue & Recovery Division					
<i>Dollars Collected</i>	\$15,579,641	\$15,153,858	\$15,258,642	\$15,500,000	\$16,000,000
<i>Referrals Processed</i>	89,773	79,936	52,243	52,000	70,000
<i>Statements Mailed</i>	1,026,938	439,187	385,114	360,000	400,000

1011000000—Treasurer-Tax Collector

General Government

Since March 2005, the Tax Collector has provided taxpayers, as well as mortgage and title companies, the option to view and pay property taxes on the County's website or by telephone. During 2012-13, online/telephone payments are estimated to be \$26.8 million, which is an increase of \$9.5 million from 2011-12.

In January 2013, a request for proposal was issued to replace the remittance processing system. The equipment is nearly obsolete and replacement parts are scarce. Additionally, the system is incurring more downtime as maintenance incidents are frequent and costly. It is anticipated that the new remittance processor will be fully implemented before the collection of the first property tax installment in December 2013.

Revenue & Recovery Division

The Revenue and Recovery Division is the designated collection agency for the County. The Division is responsible for the management and collection of court fines and outstanding fees due to County departments. During 2013-14,

the Division anticipates collecting \$16 million for these departments, which is an increase of \$500,000 from 2012-13.

In 2011-12, the Division received \$1.2 million from the Delinquent Court Fine Collection Cost Recovery Program for its collection efforts on behalf of the Superior Court. Court collections for 2011-12 were approximately \$11.3 million and are expected to be \$12 million for 2012-13. The Division also participates in the Franchise Tax Board Court-Ordered Debt Collections Program. This Program allows counties to assign unpaid court-ordered debts, with no locatable assets, for further collection action. In 2011-12, the Division received nearly \$1.8 million from the Program and is expected to receive \$2.6 million in 2012-13.

San Joaquin General Hospital also utilizes the Division for the collection of delinquent medical bills. In 2011-12, the Division received \$650,000 for its collection efforts. Collections for 2011-12 were approximately \$1.7 million and are expected to be \$2.1 million for 2012-13.

Capital Maintenance

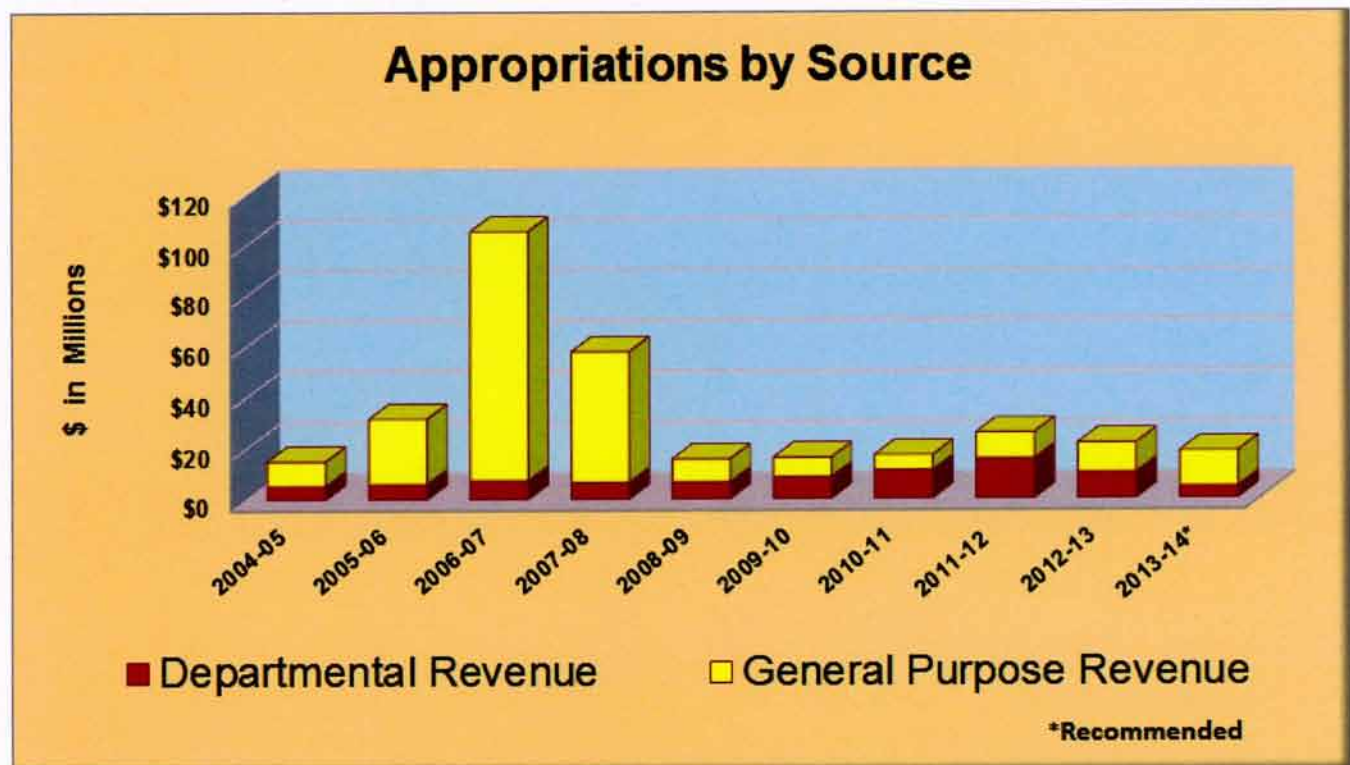


Capital Maintenance & Improvements Appropriations

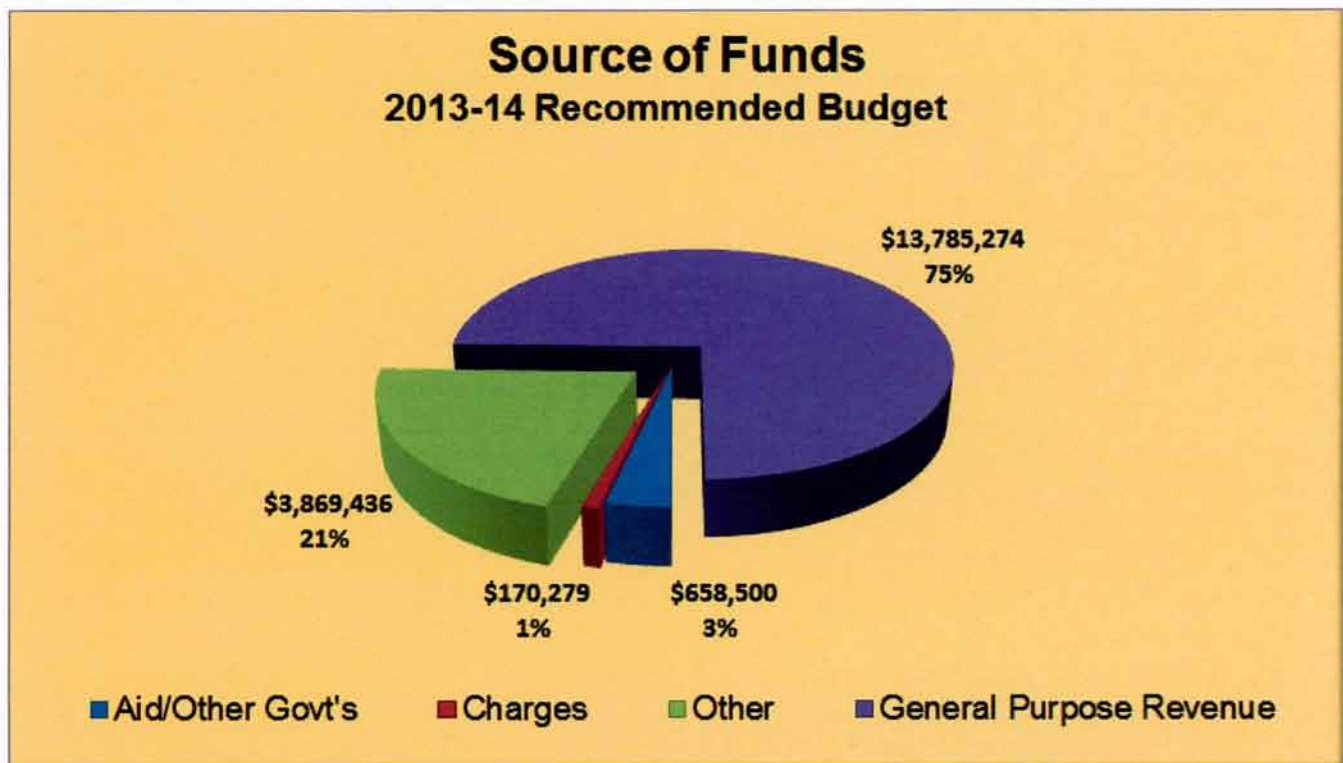
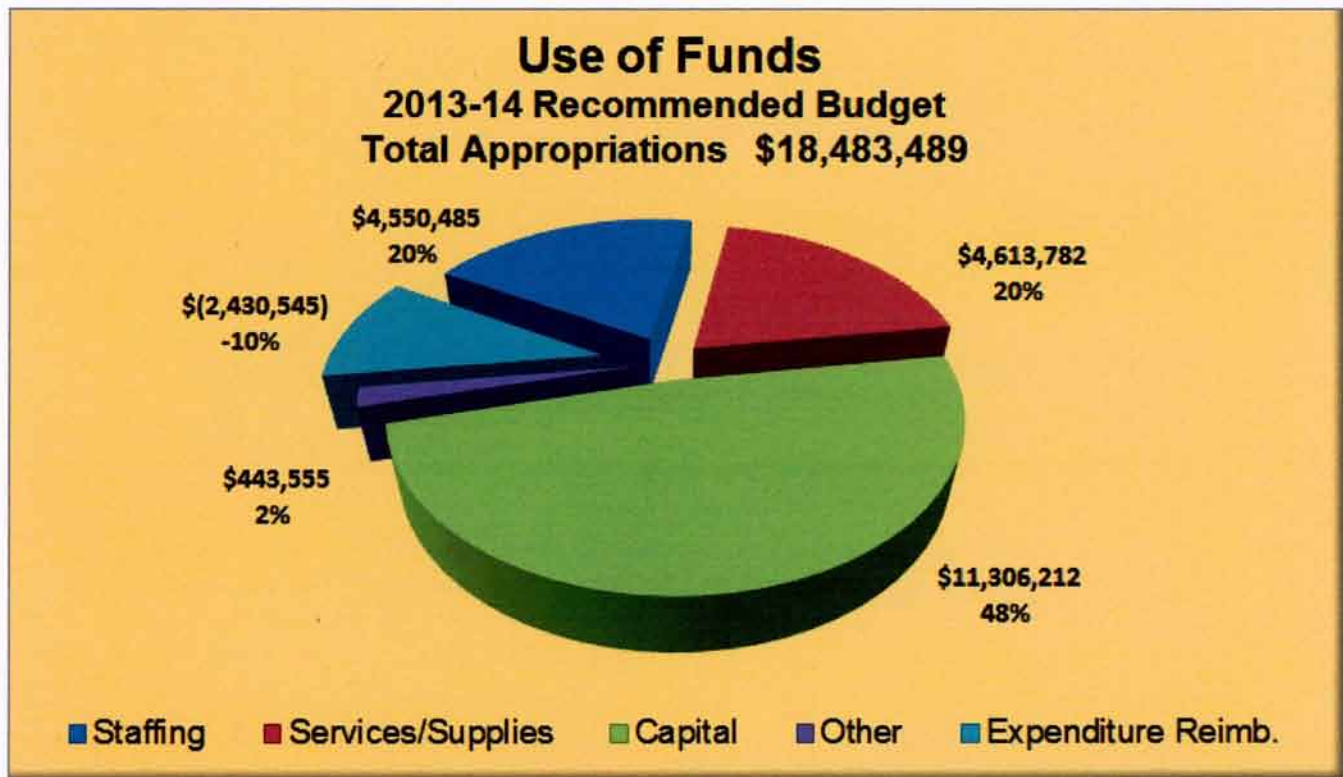
	Page Number	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
<i>1014200000 Facilities Management</i>	B-5	\$6,947,951	\$7,194,277	\$7,194,277	\$246,326
<i>1040148000 Public Improvement</i>	B-8	14,738,637	168,537,972	11,289,212	(3,449,425)
<i>Total - Capital Maintenance & Improvements</i>		\$21,686,588	\$175,732,249	\$18,483,489	(\$3,203,099)

Capital Maintenance & Improvements

Statistical Summary



Capital Maintenance & Improvements Statistical Summary



Summary

All General Services Budgets

Gabriel Karam, General Services Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$9,320,409	\$9,049,754	\$9,216,365	\$9,216,365	\$166,611
Services & Supplies	6,238,817	6,735,886	6,793,815	6,793,815	57,929
Other Charges	589,179	449,755	449,755	449,755	0
Fixed Assets	1,322	27,211	40,000	40,000	12,789
Total Expenditures	\$16,149,727	\$16,262,606	\$16,499,935	\$16,499,935	\$237,329
Expenditure Reimbursements	(3,422,146)	(3,671,224)	(3,552,521)	(3,552,521)	118,703
Total Appropriations	\$12,727,581	\$12,591,382	\$12,947,414	\$12,947,414	\$356,032
Earned Revenues By Source					
Interest/Rents	486,120	328,724	388,724	388,724	60,000
Aid from Other Governments	376,174	264,921	260,768	260,768	(4,153)
Charges for Services	1,561,514	1,930,827	2,075,779	2,075,779	144,952
Miscellaneous Revenues	1,359	22,000	1,700	1,700	(20,300)
Operating Transfers In	65,000	1,226,979	1,153,670	1,153,670	(73,309)
Total Revenues	\$2,490,167	\$3,773,451	\$3,880,641	\$3,880,641	\$107,190
Net County Cost	\$10,237,414	\$8,817,931	\$9,066,773	\$9,066,773	\$248,842
Allocated Positions	91.0	89.0	90.0	90.0	1.0
Temporary (Full-Time Equivalent)	20.7	19.4	16.5	16.5	(2.9)
Total Staffing	111.7	108.4	106.5	106.5	(1.9)

This is a summary of the four budgets administered by the Director of General Services. They include:

- 1014200000 Facilities Management
- 1014300000 Capital Projects Administration
- 2026000000 Emergency Services
- 7070300000 Parks & Recreation

1014300000—Capital Projects Administration

Capital Maintenance & Improvements

Gabriel Karam, General Services Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$477,963	\$574,844	\$597,454	\$597,454	\$22,610
Services & Supplies	54,103	177,579	178,935	178,935	1,356
Total Expenditures	\$532,066	\$752,423	\$776,389	\$776,389	\$23,966
Expenditure Reimbursements	(532,891)	(752,423)	(776,389)	(776,389)	(23,966)
Total Appropriations	(\$826)	\$0	\$0	\$0	\$0
Earned Revenues By Source					
Charges for Services	\$1,155	\$0	\$0	\$0	\$0
Total Revenues	\$1,155	\$0	\$0	\$0	\$0
Net County Cost	(\$1,981)	\$0	\$0	\$0	(\$0)
Allocated Positions	3.0	4.0	4.0	4.0	0.0
Temporary (Full-Time Equivalent)	2.3	1.5	1.5	1.5	0.0
Total Staffing	5.3	5.5	5.5	5.5	0.0

Purpose

Management and coordination of capital improvements are the responsibility of the General Services Department. Staffing and other project-related administrative costs are included in the Capital Projects Administration budget. Staff duties include project planning, contract negotiation and monitoring, construction management, and fiscal administration.

Major Budget Changes

Salaries & Employee Benefits

- \$22,610 Negotiated salary and benefits adjustments.

Services & Supplies

- \$1,437 Cost Allocation Plan adjustment.

Expenditure Reimbursements

- \$23,966 Increase in reimbursement for project administration.

Program Discussion

The 2013-14 recommended budget for Capital Projects Administration totals \$776,389, which is an increase of \$23,966 from 2012-13. This change reflects the increase in negotiated salary and benefits, offset by an increase in reimbursement for project administration.

During 2013-14, work will continue on outstanding projects, including various facility remodels. A comprehensive listing of planned projects can be found in the Public Improvement budget narrative. In addition, Capital Projects Administration will continue to facilitate Hospital construction projects including Hospital Signage, Energy Efficiency Upgrades, and Utility Tunnel Realignment.

1014200000—Facilities Management

Capital Maintenance & Improvements

Gabriel Karam, General Services Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$4,330,675	\$4,385,520	\$4,550,485	\$4,550,485	\$164,965
Services & Supplies	4,327,357	4,535,782	4,613,782	4,613,782	78,000
Other Charges	587,892	443,555	443,555	443,555	0
Fixed Assets	1,322	8,500	17,000	17,000	8,500
Total Expenditures	\$9,247,245	\$9,373,357	\$9,624,822	\$9,624,822	\$251,465
Expenditure Reimbursements	(2,574,164)	(2,425,406)	(2,430,545)	(2,430,545)	(5,139)
Total Appropriations	\$6,673,081	\$6,947,951	\$7,194,277	\$7,194,277	\$246,326
Earned Revenues By Source					
Interest/Rents	\$486,106	\$328,724	\$388,724	\$388,724	\$60,000
Charges for Services	24,643	166,727	170,279	170,279	3,552
Miscellaneous Revenues	126	22,000	0	0	(22,000)
Total Revenues	\$510,875	\$517,451	\$559,003	\$559,003	\$41,552
Net County Cost	\$6,162,206	\$6,430,500	\$6,635,274	\$6,635,274	\$204,774
Staffing					
Allocated Positions	43.0	42.0	42.0	42.0	0.0
Temporary (Full-Time Equivalent)	0.0	0.8	1.4	1.4	0.6
Total Staffing	43.0	42.8	43.4	43.4	0.6

Purpose

The Facilities Management Division provides facility-related services for all County-owned and leased facilities, except for San Joaquin General Hospital and Stockton Metropolitan Airport.

The Division is responsible for providing maintenance, repair, and construction services to 415 structures, which totals 3,990,465 square feet. Other services include management of construction projects, major renovations and repair projects to existing structures, and property leasing and management. Two of the facilities that are maintained are 24-hour custodial complexes.

The Division is also responsible for the County's carpool and bus pass programs as well as billing back for services such as the Hospital Lift Station, French Camp Fire District, and reclamation districts.

Major Budget Changes

Salaries & Employee Benefits

- \$141,910 Negotiated salary and benefits adjustments.
- \$18,779 Increase in extra-help.

Services & Supplies

- \$38,000 Contract security for Administration Building.
- \$20,223 Increase in data processing charges.
- \$29,952 Increase in Workers' Compensation Insurance costs.
- (\$22,270) Reduction in lease costs due to closure of Lodi Court.
- \$10,000 Maintenance contract for Jail and Juvenile Hall water softener.

Fixed Assets

- \$1,900 Insulated tool set.

1014200000—Facilities Management

Capital Maintenance & Improvements

- \$1,100 Compound miter saw and stand.
- \$1,300 Key machine.
- \$1,700 Tile saw.
- \$11,000 High lift.

Revenues

- \$38,000 Increase in income from parking based on current experience.

Program Discussion

The 2013-14 recommended budget for Facilities Management totals \$9,624,822, which is an increase of \$251,465 from 2012-13. The increase is primarily attributable to

negotiated salary and benefits adjustments as well as contract security for the Administration Building.

In 2013-14, approximately \$3.1 million of Facilities Management's budget is allocated to fixed or mandatory costs such as assessments, utilities, rents, contracts, and other uncontrollable costs to maintain and repair facilities.

Facilities Management will continue to develop a database detailing the existing facilities and work orders. This will assist staff in identifying deferred maintenance needs, prioritizing maintenance projects, and addressing other areas of deficiency. Additionally, this database will provide a more detailed and accurate forecast to assist in the preparation of the Division's budget as well as monthly financial monitoring.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Number of Structures</i>	416	416	414	415	415
<i>Square Footage</i>	3,998,965	3,998,965	3,976,665	3,990,465	3,990,465
<i>Maintenance Work Orders</i>	34,322	24,419	23,530	25,690	26,000
<i>Capital Projects/Major Repairs & Renovations</i>	199	29	20	22	15
<i>Service Requests</i>	216	160	136	116	120
<i>Leases Negotiated/Renewed</i>	43	43	40	35	35

1040148000—Public Improvement

Capital Maintenance & Improvements

Rosa Lee, Interim County Administrator

Capital Outlay Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Fixed Assets	\$7,176,134	\$11,427,923	\$168,537,972	\$11,289,212	(\$138,711)
Operating Transfers Out	10,921,192	3,310,714	0	0	(3,310,714)
Total Appropriations	\$18,097,326	\$14,738,637	\$168,537,972	\$11,289,212	(\$3,449,425)
Earned Revenues By Source					
Interest/Rents	\$503,633	\$499,000	\$409,000	\$409,000	(\$90,000)
Aid from Other Governments	627,027	2,311,675	658,500	658,500	(1,653,175)
Operating Transfers In	1,932,179	4,837,240	2,729,712	2,729,712	(2,107,528)
Charges for Services	57,335	57,335	57,335	57,335	0
Fund Balance	11,057,152	1,993,387	284,665	284,665	(1,708,722)
Total Revenues	\$14,177,326	\$9,698,637	\$4,139,212	\$4,139,212	(\$5,559,425)
Net County Cost	\$3,920,000	\$5,040,000	\$164,398,760	\$7,150,000	\$2,110,000

Purpose

The Public Improvement budget provides funding for new construction, building alterations, property acquisition, park improvements, facility planning, and deferred maintenance. Project phases typically include scope development and programming, design/engineering, solicitation and award of bids, construction, and project acceptance.

Completion time for a capital project is often longer than a single fiscal year, depending on the complexity and magnitude. Funds for projects still in progress at the end of the fiscal year are encumbered and carried forward in order to complete the work. As a result, the budget includes both new appropriations supported with either project-specific revenue or discretionary funding, and those carried over from the prior year which represent appropriations encumbered for projects in progress.

Following the close of the fiscal year, adjustments are required to reconcile budgeted amounts with actual revenues and expenditures incurred during the prior year.

The budget narrative includes projects administered by both the General Services and Community Development departments. Brief descriptions of the proposed projects are provided, as well as tables that list the respective funding amounts.

Projects funded with Community Development Block Grant monies benefit the low-income population of the County. These projects generally consist of public facility construction, or enhancements for facilities located in

documented low-income neighborhoods, or facilities used to provide services to predominantly low-income persons.

Program Discussion

The 2013-14 proposed budget for Public Improvements totals approximately \$47.8 million. This represents \$11.3 million in new or rebudgeted projects and \$36.5 million in encumbered funds for projects currently in progress.

Funding is not available for 69 requested projects totaling \$157.2 million.

Following are descriptions of the projects recommended for funding in 2013-14:

New Construction & Facility Planning

- **Countywide Animal Shelter** - To accumulate funds to build a Countywide animal shelter in partnership with the cities in the County.
- **Facilities Management Metal Building** - To relocate the paint and cabinet shop to Oak Grove Park with other Facilities Management staff.
- **Facilities Master Plan Update** - To update Master Plan to reflect changes in County operations/programs since 2008.
- **Hospital Phase II Project** - To accumulate funds for the eventual replacement of the Old Towers

1040148000—Public Improvement Capital Maintenance & Improvements

Building at San Joaquin General Hospital. In accordance to the Board-established policy, this Project is partially funded with the 2013-14 and future Tobacco Settlement Fund allocations for Health Care Facilities projects.

- **Juvenile Justice Center Courtroom** - To accumulate funds for the renovation and addition of a courtroom.
- **Morgue & Forensic Pathology Facility** - To accumulate funds for the construction of a single story, modern morgue, estimated 15,000 square foot facility.
- **South County Government Center** - To accumulate funds for the construction and development of satellite County facilities in Manteca.
- **Capital Project Planning & Development** - To plan and develop new facilities construction projects.

Existing Facilities & Park Projects

- **Americans with Disabilities Act (ADA) Building Upgrades** - To address and ensure building compliance with ADA regulations.
- **Administration Building - Maintenance/Improvements** - To replace touch screens in the Board Chambers. To install handrail down the center of the lobby main stairway. To install window coverings to reduce glare and moderate temperature (4th floor conference rooms).
- **Behavioral Health - Seal & Patch Parking Lots** - To seal and patch parking lots at 1212 and 1414 North California Street, Stockton.
- **Canlis Building - Security Alerting System** - To upgrade system to alert occupants of security issues.
- **Courthouse - Asbestos Abatement** - To abate asbestos.
- **Courthouse - HVAC Coil Cleaning** - To clean heating, ventilation, and air conditioning (HVAC) coils.
- **Courthouse - Repairs** - To fund incidental and necessary repairs.
- **Countywide Security Improvements** - To upgrade surveillance cameras at various County facilities.
- **Eastside Park - Pavement Rehabilitation** - To slurry seal and re-stripe two parking lots.
- **Existing Facilities Project Planning & Development** - To plan and develop improvement projects at existing County facilities.
- **Human Services Agency Building - Structural Improvements** - To plan and design schematic slab strengthening to existing slabs to provide additional flexural strength to resist the slab loads as well as mitigate future slab deflections on various floors.
- **Juvenile Hall - Domestic Water Heater** - To replace two domestic water heaters.
- **Juvenile Hall - HVAC Replacement** - To engineer replacement of boiler, chiller, and tower.
- **Micke Grove Park - Domestic Water Study** - To fix pressure deficiencies in water system.
- **Micke Grove Park - Maintenance Yard Buildings** - To replace trailer and shed.
- **Micke Grove Park - Master Plan Phase II** - To add picnic areas, turf, irrigation, boat docks, and to review possible locations for recreational vehicle campsites.
- **Micke Grove Park - Roofing Projects** - To repair and replace multiple roofs with foam coating.
- **Micke Grove Zoo - Domestic Water Study** - To modify the water system to provide potable water for exhibits.
- **Micke Grove Zoo - Improvements** - To remove and replace perimeter fence. To extend heated water to north side of Zoo exhibits.
- **Mossdale Park - Pavement Rehabilitation** - To slurry seal the parking lot.
- **Oak Grove Park - Irrigation Pump/Filtration System** - To replace the variable frequency drives and filtration units.
- **Oak Grove Park - Nature Center Repairs** - To address various maintenance needs.
- **Public Works - Boiler Replacement** - To replace boiler and associate pumps.
- **Public Works - Waterline Replacement** - To replace water line under public works running to Environmental Health Building.

1040148000—Public Improvement Capital Maintenance & Improvements

- **Sheriff - Honor Farm Building Roof** - To replace roof.
- **Underground Fuel Tanks** - To continue well monitoring and remediation activities at various County sites.

Community Development Block Grant (CDBG)

- **Ardell Avenue Sidewalks** - To prepare preliminary engineering for curb, gutter, and sidewalk improvements.

- **Facility Project Development** - To develop CDBG-funded projects.
- **Gianone Park Drainage** - To install cross drains to address flooding in the Gianone Park neighborhood.
- **Woodbridge Street Improvements** - To continue street and sidewalk improvements including reconstruction and lowering of existing utilities and roadways, elimination of roadside ditches, and construction of sidewalks, curbs and gutters.

1040148000—Public Improvement Capital Maintenance & Improvements

	Encumbered Funds	Appropriation	Revenue Supported	Other Funding
New Construction & Facility Planning				
Countywide Animal Shelter	\$562,700	\$118,650		\$118,650
Facilities Management Metal Building		392,662		392,662
Facilities Master Plan Update	80,000	50,000		50,000
Hospital Phase II Project	9,240,000	4,750,000		4,750,000
Jail Expansion	17,756,000			
Juvenile Justice Center Courtroom	2,000	46,500	\$46,500	
Lockeford Community Center	952,000			
Morgue & Forensic Pathology Facility	3,500,000	1,500,000		1,500,000
South County Government Center	616,000	532,400		532,400
Capital Projects Planning & Development	50,000	60,000		60,000
Capital Projects Contingency	60,000			
Total New Construction & Facility Planning	\$32,818,700	\$7,450,212	\$46,500	\$7,403,712
Existing Facilities & Park Projects				
ADA Building Upgrades	\$172,000	\$250,000		\$250,000
Administration Building AMX Touch Screen		150,000		150,000
Administration Building Lobby Stairway Handrail		40,500		40,500
Administration Building Window Coverings		20,000		20,000
Behavioral Health Seal & Patch Parking Lots		84,000		84,000
Canlis Building Digital Controls Conversion	47,000			
Canlis Building Security Alerting System		40,000		40,000
Courthouse Asbestos Abatement		75,000		75,000
Courthouse Elevator Repairs	50,000			
Courthouse HVAC Coil Cleaning		50,000		50,000
Courthouse Repairs		60,000		60,000
Countywide Security Improvements		24,300		24,300
Eastside Park Pavement Rehabilitation		40,000		40,000
Existing Facilities Project Planning & Development		40,000		40,000
Fleet Services HF Vehicle Maint Access Road Repairs	11,000			
Fleet Services Main Shop Weatherization	55,000			
Fleet Services Parking Lot Repaving	357,000			
Fleet Services Repair Shop Natural Gas Line	11,000			
Human Services Agency Boiler Replacement	494,000			
Human Services Agency Structural Improvements		750,000		750,000
Juvenile Hall Camp Peterson Roof Replacement	20,000			
Juvenile Hall Complex Roof Repairs	37,000			
Juvenile Hall Detention Cell Door Replacement	100,000			
Juvenile Hall Domestic Water Heater		58,800		58,800

1040148000—Public Improvement

Capital Maintenance & Improvements

	Encumbered Funds	Appropriation	Revenue Supported	Other Funding
<i>Juvenile Hall HVAC Replacement</i>		\$58,600		\$58,600
<i>Juvenile Probation Security Improvements</i>	\$127,000			
<i>Micke Grove Park Domestic Water Study</i>	23,000	60,000		60,000
<i>Micke Grove Park Erickson Building Roof Repairs</i>		120,000		120,000
<i>Micke Grove Park Maintenance Yard Buildings</i>		50,000		50,000
<i>Micke Grove Park Master Plan Phase II</i>	230,000	100,000		100,000
<i>Micke Grove Park Pool House Roof</i>		25,000		25,000
<i>Micke Grove Park Water Project</i>	599,000			
<i>Micke Grove Zoo Domestic Water</i>		250,000		250,000
<i>Micke Grove Zoo Hydronic Heating</i>		50,000		50,000
<i>Micke Grove Zoo Improvements</i>		125,000		125,000
<i>Micke Grove Zoo Perimeter Fencing</i>		100,000		100,000
<i>Micke Grove Zoo Petting Zoo Project</i>	22,000			
<i>Mossdale Park Pavement Rehabilitation</i>		50,000		50,000
<i>Oak Grove Park Improvements</i>	60,000			
<i>Oak Grove Park Nature Center Repairs</i>		30,000		30,000
<i>Oak Grove Park Irrigation Pump/Filtration System</i>	85,000	45,000		45,000
<i>Parks Automated/Credit Card Gates</i>	85,000			
<i>Public Works Boiler Replacement</i>		167,600		167,600
<i>Public Works HVAC Balancing</i>	60,000			
<i>Public Works Waterline Replacement</i>		31,200		31,200
<i>Records Center Garage Roof Replacement</i>	39,000			
<i>Sheriff Honor Farm Building Roof</i>		85,000		85,000
<i>Sheriff UPS Equipment Lease</i>	96,000			
<i>Underground Fuel Tanks</i>	103,000	100,000		100,000
<i>Maintenance Projects Contingency</i>	46,800	97,000		97,000
Total Existing Facilities & Park Projects	\$2,929,800	\$3,227,000	\$0	\$3,227,000
Community Development Block Grant				
<i>Ardell Avenue Sidewalks</i>	\$155,117	\$325,000	\$325,000	
<i>Facility Project Development</i>		15,000	15,000	
<i>Gianone Park Drainage Improvements</i>	83,785	45,000	45,000	
<i>Mosswood Storm Master Plan</i>	57,268			
<i>Woodbridge Street and Storm Drain Improvements</i>	441,044	227,000	227,000	
Total Community Development Block Grant	\$737,214	\$612,000	\$612,000	
Public Improvement Budget	\$36,485,714	\$11,289,212	\$658,500	\$10,630,712

1040148000—Public Improvement Capital Maintenance & Improvements

Revenue Analysis

Funding for the Public Improvement budget is derived from a combination of fund balance and revenue sources

outlined below. The budget assumes the collection of most revenues in 2012-13; however, those revenues not received by June 2013 will be adjusted and included as revenue estimates for 2013-14.

Revenue Description	2012-13 Approved	2013-14 Recommend	Increase/ (Decrease)
Fund Balances			
<i>Capital Outlay Fund</i>	\$1,993,387	\$284,665	(\$1,708,722)
Interest Earnings			
<i>Capital Outlay Fund</i>	\$200,000	\$110,000	(\$90,000)
<i>Total Interest Earnings</i>	\$200,000	\$110,000	(\$90,000)
Rents			
<i>Veterans Affairs Clinic</i>	\$299,000	\$299,000	\$0
<i>Total Rents</i>	\$299,000	\$299,000	\$0
Repayments			
<i>Southern Water</i>	\$57,335	\$57,335	\$0
<i>Total Repayments</i>	\$57,335	\$57,335	\$0
Aid From Other Governments			
<i>Federal - CDBG</i>	\$2,311,675	\$612,000	(\$1,699,675)
<i>State Construction Fund</i>	0	46,500	46,500
<i>Total Aid From Other Governments</i>	\$2,311,675	\$658,500	(\$1,653,175)
Operating Transfers			
<i>Human Services Agency</i>	\$275,000	\$750,000	\$475,000
<i>General Fund</i>	2,867,240	500,000	(2,367,240)
<i>Airport Enterprise Fund</i>	0	118,650	118,650
<i>Local Tobacco Settlement</i>	5,040,000	6,650,000	1,610,000
<i>Oxy Resources CA Fund</i>	1,695,000	812,400	(882,600)
<i>Energy Savings Trust Fund</i>	0	564,662	564,662
<i>Mental Health Fund</i>	0	84,000	84,000
<i>Park Donation Trust Fund</i>	0	400,000	400,000
<i>Total Operating Transfers</i>	\$9,877,240	\$9,879,712	\$2,472
Total Revenue Available	\$14,738,637	\$11,289,212	(\$3,449,425)

Environmental Protection

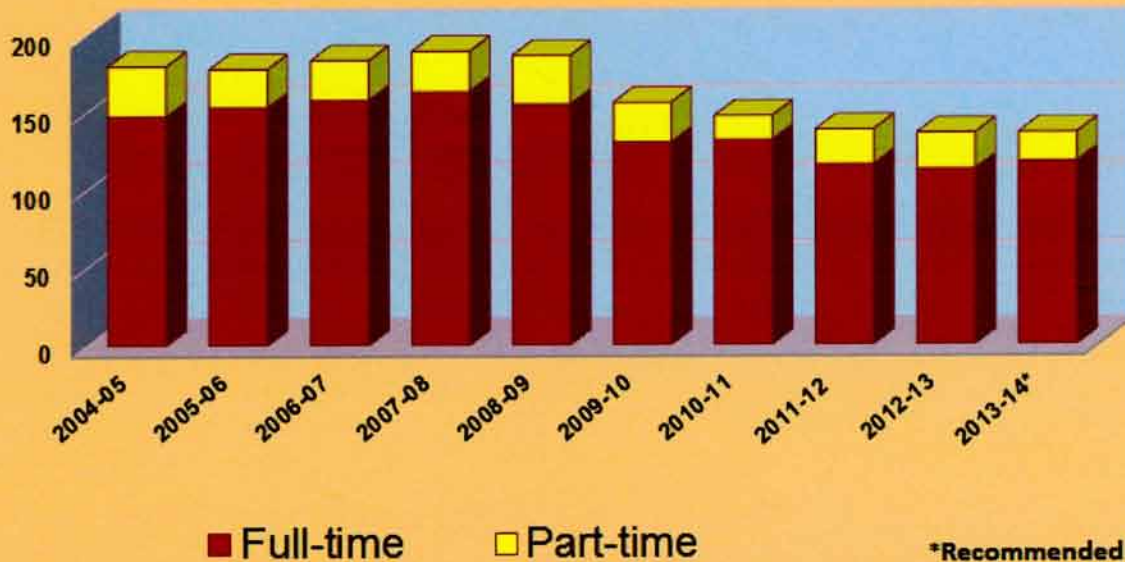


Environmental Protection Appropriations

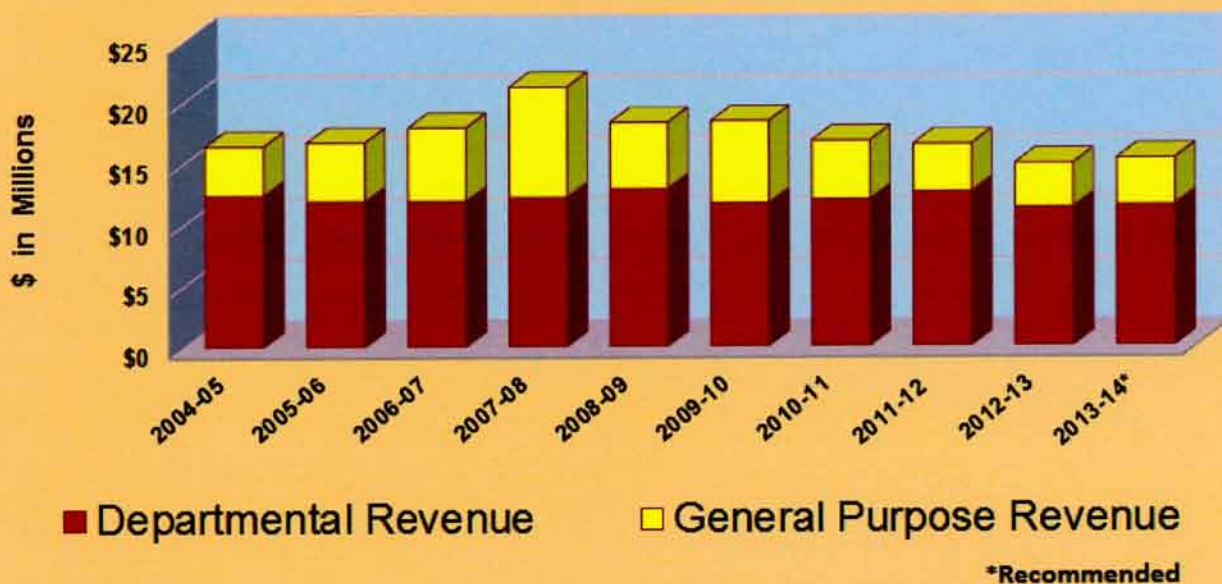
	Page Number	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
2024700000 Agricultural Commissioner	C-7	\$4,794,330	\$4,844,409	\$4,844,409	\$50,079
2024701000 Glassy-Winged Sharpshooter Prevention	C-10	245,212	245,212	245,212	0
2024900000 Weights & Measures	C-12	662,645	612,086	612,086	(50,559)
2025600000 Community Development	C-15	5,205,839	5,948,706	5,948,706	742,867
2026000000 Emergency Services	C-18	665,701	763,878	763,878	98,177
2026000150 Homeland Security Grants	C-20	3,058,024	2,641,377	2,641,377	(416,647)
2026500000 Fish & Game	C-22	61,009	61,009	61,009	0
2026700000 Local Agency Formation Commission	C-23	190,000	190,000	190,000	0
Total - Environmental Protection		\$14,882,760	\$15,306,677	\$15,306,677	\$423,917

Environmental Protection Statistical Summary

Staffing Trend

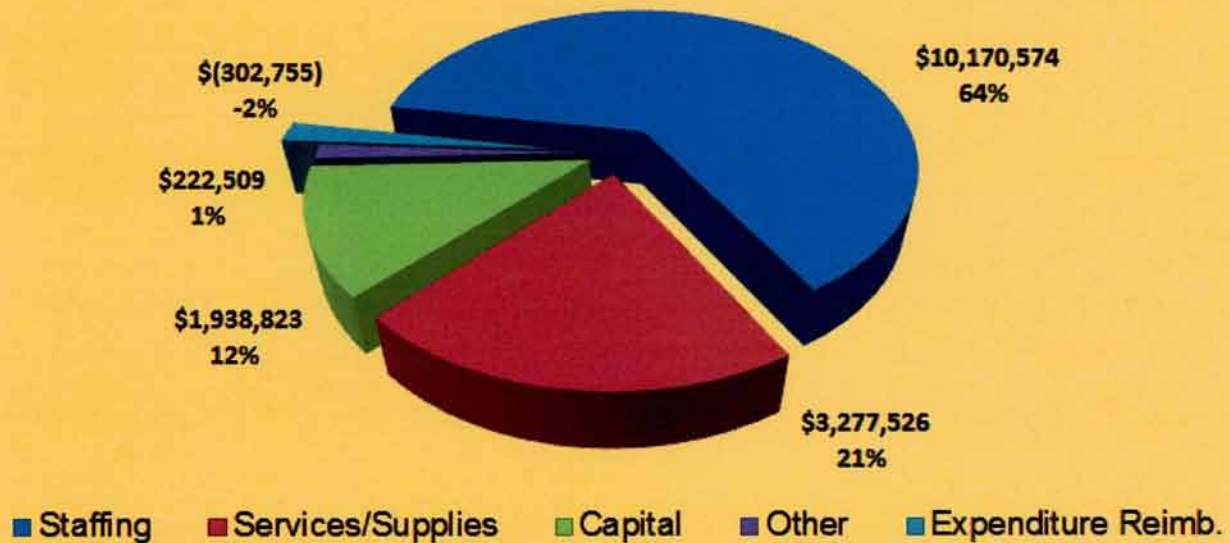


Appropriations by Source

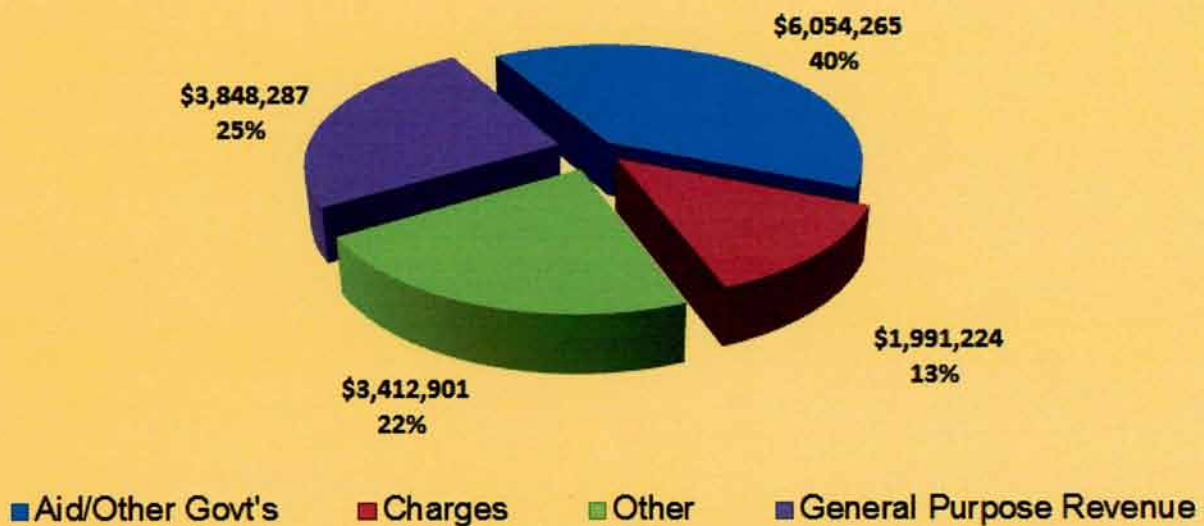


Environmental Protection Statistical Summary

Use of Funds 2013-14 Recommended Budget Total Appropriations \$15,306,677



Source of Funds 2013-14 Recommended Budget



2024700000—Agricultural Commissioner

Environmental Protection

Scott Hudson, Agricultural Commissioner

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$3,915,936	\$4,115,528	\$4,087,269	\$4,087,269	(\$28,259)
Services & Supplies	829,798	841,695	925,885	925,885	84,190
Other Charges	2,500	2,500	2,500	2,500	0
Fixed Assets	21,397	0	0	0	0
Total Expenditures	\$4,769,632	\$4,959,723	\$5,015,654	\$5,015,654	\$55,931
Expenditure Reimbursements	(145,240)	(165,393)	(171,245)	(171,245)	(5,852)
Total Appropriations	\$4,624,392	\$4,794,330	\$4,844,409	\$4,844,409	\$50,079
Earned Revenues By Source					
Licenses/Permits/Franchises	\$20,015	\$17,660	\$18,925	\$18,925	\$1,265
Aid from Other Governments	2,860,881	2,903,426	2,859,233	2,859,233	(44,193)
Charges for Services	26,993	29,400	28,900	28,900	(500)
Miscellaneous Revenues	1,845	0	0	0	0
Operating Transfers In	918,240	1,003,249	1,004,528	1,004,528	1,279
Total Revenues	\$3,827,974	\$3,953,735	\$3,911,586	\$3,911,586	(\$42,149)
Net County Cost	\$796,418	\$840,595	\$932,823	\$932,823	\$92,228
Allocated Positions	37.0	35.0	35.0	35.0	0.0
Temporary (Full-Time Equivalent)	14.2	16.3	11.6	11.6	(4.7)
Total Staffing	51.2	51.3	46.6	46.6	(4.7)

Purpose

The Agricultural Commissioner enforces the provisions of the California Food and Agricultural Code for the protection of the public's health, safety and welfare, and to promote and protect the agricultural industry.

➤ \$18,532 Increase in Workers' Compensation Insurance and data processing costs.

➤ (\$52,443) Decrease in Casualty Insurance costs.

Major Budget Changes

Salaries & Employee Benefits

- \$128,380 Negotiated salary and benefits adjustment.
- (\$156,639) Decrease in extra-help.

Services & Supplies

- (\$33,556) Decrease in fleet services costs.
- \$187,973 Services and materials for 2012-13 and 2013-14 Select San Joaquin/Ag Venture Program.

Expenditure Reimbursements

- \$9,599 Increase in charges to Wildlife Service contract.
- (\$3,747) Decrease in charges to Glassy-Winged Sharpshooter Prevention (GWSS) program.

Revenues

- (\$289,562) Decrease in State and federal funding for detection and trapping services, including Dog Team.
- \$78,312 Increase in State Unclaimed Gas Tax Subvention funding.

2024700000—Agricultural Commissioner

Environmental Protection

- \$166,355 One-time Speciality Crop Block Grant for AgVenture Program.
- (\$67,226) Decrease in transfer from Light Brown Apple Moth (LBAM) Agricultural Inspection Trust for delimitation services.
- \$67,480 Increase in transfer from Agricultural Inspection Trust partially offsetting reductions in State and federal funding for pest detection, delimitation, and regulatory services.

Fruit and Vegetable Standardization, LBAM, and Pesticide Use Data Entry contracted services. In addition, State funding reduction in the GWSS budget (#2024701000) resulted in a decrease of \$89,981 in reimbursement to the Agricultural Commissioner for professional staff services to the program.

During 2012-13, the Agricultural Commissioner reported successful eradication of the Oriental Fruit Fly, and continued to experience significant workload increases associated with invasive insect detection, trapping, and quarantine programs. At already reduced staffing levels, these workload increases could not be absorbed without impacting existing programs. As a result, many quarantine plant inspections were delayed and certain mandated activities were not done or performed at reduced levels. Because of the large volume of out-of-State plant material shipments arriving in the County daily, delayed and reduced level of inspection puts the County at greater risk for new exotic pest infestations. Staff was also diverted from conducting pesticide inspections. As a result, the Pesticide Use Enforcement Program operated below an optimum level. During 2013-14, absent new pest finds, the Agricultural Commissioner's Office will focus on rebuilding the Pesticide Program to ensure environmental, worker, and public protection. Workload issues are projected to continue during 2013-14.

Program Discussion

The 2013-14 recommended Agricultural Commissioner's budget totals \$5,015,654, which is an increase of \$55,931 from 2012-13, primarily reflecting negotiated salary and benefit adjustments, increase in Select San Joaquin/AgVenture Program costs funded by a one-time grant, offset by reductions on State and federal funded contract services.

Pest Detection, Trapping, Quarantine and Delimitation

The 2013-14 proposed budget reflects a decrease totaling \$289,562 in funding as a result of continued reductions in State and federal funding in High Risk Pest Exclusion, European Grape Vine Moth regulatory, Dog Team, Eggs,

In light of the State's elimination of funding in 2011-12 for "non-isolated" detections of LBAM in the County, the Agricultural Commissioner's 2012-13 budget included a transfer totaling \$67,226 from the Agricultural Inspection

Workload Data

	Actual			Est./Act. 2012-13	Projected 2013-14
	2009-10	2010-11	2011-12		
<i>Insect Traps Monitored</i>	9,442	12,046	7,994	4,866	4,870
<i>Incoming Plant Shipments</i>	1,920	1,978	1,587	1,567	1,600
<i>Export Certificates Issued</i>	11,250	12,920	14,148	14,150	14,200
<i>Pesticide Inspections</i>	461	538	672	550	600
<i>Pesticide Permits/I.D.#s Issued</i>	2,201	2,160	2,160	2,160	2,160
<i>Investigations</i>	70	60	50	120	80
<i>Seed Inspections</i>	571	779	459	600	600
<i>Nursery Inspections</i>	70	70	74	91	91
<i>Fruit, Vegetable, Egg Inspections</i>	1,498	1,368	1,179	1,200	1,300
<i>Civil Penalty Actions</i>	26	18	22	27	25

2024700000—Agricultural Commissioner

Environmental Protection

Trust to continue providing LBAM delimitation services. The 2013-14 proposed budget reflects discontinuation of those LBAM delimitation services and a corresponding decrease in revenue from the Trust. The 2013-14 budget does include continued funding from the State for a reduced level of LBAM regulatory services, which includes the maintenance of LBAM quarantined areas in the County.

The 2013-14 budget includes \$906,024 in Unclaimed Gas Tax Subvention, which is an increase of \$78,312 from 2012-13. The amount of Unclaimed Gas Tax Subvention funding from the State is based on the County's General Fund contribution. The recommended budget includes a

County General Fund contribution of \$932,823 which is an increase of \$92,228 from 2012-13.

Select San Joaquin/AgVenture Program

The 2013-14 budget includes \$187,973 for the Select San Joaquin Program, which includes one-time funding totaling \$203,055 from a California Department of Food and Agriculture Specialty Crop Block Grant for 2012-13 and 2013-14. In 2009-10, the Board established an Ag Venture Trust, and authorized the Agricultural Commissioner to seek donations and grants to supplement the County's funding for the Program.

Summary

All Agricultural Commissioner Budgets

Scott Hudson, Agricultural Commissioner

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$4,627,796	\$4,768,088	\$4,698,479	\$4,698,479	(\$69,609)
Services & Supplies	1,022,189	1,096,992	1,171,973	1,171,973	74,981
Other Charges	2,500	2,500	2,500	2,500	0
Fixed Assets	24,726	0	0	0	0
Total Expenditures	\$5,677,211	\$5,867,580	\$5,872,952	\$5,872,952	\$5,372
Expenditure Reimbursements	(145,240)	(165,393)	(171,245)	(171,245)	(5,852)
Total Appropriations	\$5,531,971	\$5,702,187	\$5,701,707	\$5,701,707	(\$480)
Earned Revenues By Source					
Licenses/Permits/Franchises	\$20,015	\$17,660	\$18,925	\$18,925	\$1,265
Aid from Other Governments	3,166,710	3,172,388	3,117,120	3,117,120	(55,268)
Charges for Services	520,565	512,992	512,681	512,681	(311)
Miscellaneous Revenues	2,063	0	0	0	0
Operating Transfers In	918,240	1,003,249	1,004,528	1,004,528	1,279
Total Revenues	\$4,627,593	\$4,706,289	\$4,653,254	\$4,653,254	(\$53,035)
Net County Cost	\$904,378	\$995,898	\$1,048,453	\$1,048,453	\$52,555
Allocated Positions	42.0	40.0	40.0	40.0	0.0
Temporary (Full-Time Equivalent)	19.9	20.6	15.9	15.9	(4.7)
Total Staffing	61.9	60.6	55.9	55.9	(4.7)

This is a summary of the four budgets administered by the Agricultural Commissioner. They include:

- 2024700000 Agricultural Commissioner
- 2024701000 Glassy-Winged Sharpshooter Prevention
- 2024900000 Weights & Measures

Summary

All Community Development Budgets Kerry Sullivan, Community Development Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$5,207,115	\$5,525,666	\$5,683,982	\$5,683,982	\$158,316
Services & Supplies	1,418,204	1,041,156	1,288,356	1,288,356	247,200
Other Charges	7,366,938	9,876,234	9,596,114	9,596,114	(280,120)
Fixed Assets	5,010	8,000	23,000	23,000	15,000
Total Expenditures	\$13,997,267	\$16,451,056	\$16,591,452	\$16,591,452	\$140,396
Expenditure Reimbursements	(1,115,907)	(851,130)	(745,602)	(745,602)	105,528
Total Appropriations	\$12,881,360	\$15,599,926	\$15,845,850	\$15,845,850	\$245,924
Earned Revenues By Source					
Licenses/Permits/Franchises	\$2,446,518	\$2,030,000	\$2,325,639	\$2,325,639	\$295,639
Aid from Other Governments	7,397,527	10,429,088	9,932,144	9,932,144	(496,944)
Charges for Services	1,610,897	1,099,800	1,478,543	1,478,543	378,743
Miscellaneous Revenues	227,027	2,800	2,800	2,800	0
Total Revenues	\$11,681,968	\$13,561,688	\$13,739,126	\$13,739,126	\$177,438
Net County Cost	\$1,199,392	\$2,038,238	\$2,106,724	\$2,106,724	\$68,486
Allocated Positions	48.0	45.0	48.0	48.0	3.0

This presentation represents a summary of the two budgets administered by the Director of Community Development. They include:

- 2025600000 Community Development
- 5055246000 Neighborhood Preservation

2025600000—Community Development

Environmental Protection

Kerry Sullivan, Community Development Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$4,249,310	\$4,525,282	\$4,799,144	\$4,799,144	\$273,862
Services & Supplies	1,362,118	948,687	1,207,072	1,207,072	258,385
Fixed Assets	5,010	8,000	23,000	23,000	15,000
Total Expenditures	\$5,616,438	\$5,481,969	\$6,029,216	\$6,029,216	\$547,247
Expenditure Reimbursements	(148,177)	(276,130)	(80,510)	(80,510)	195,620
Total Appropriations	\$5,468,261	\$5,205,839	\$5,948,706	\$5,948,706	\$742,867
Earned Revenues By Source					
Licenses/Permits/Franchises	\$2,446,518	\$2,030,000	\$2,325,639	\$2,325,639	\$295,639
Aid from Other Governments	45,134	35,000	35,000	35,000	0
Charges for Services	1,610,897	1,099,800	1,478,543	1,478,543	378,743
Miscellaneous Revenues	3,756	2,800	2,800	2,800	0
Total Revenues	\$4,106,305	\$3,167,600	\$3,841,982	\$3,841,982	\$674,382
Net County Cost	\$1,361,956	\$2,038,239	\$2,106,724	\$2,106,724	\$68,485
Allocated Positions	39.0	36.0	40.0	40.0	4.0

Purpose

The Building Inspection and Development Services Divisions protect the public's health and safety by regulating new building construction, inspecting existing buildings, investigating fires, and by reviewing and regulating all new development projects, as provided for in local and State law.

The Planning Division assists the Planning Commission and the Board of Supervisors in the areas of comprehensive planning and community development. This includes preparing, maintaining, and implementing the General Plan, as mandated by Government Code 65100 et seq.

Major Budget Changes

Salaries & Employee Benefits

- \$66,250 Negotiated salary and benefits adjustments.
- \$391,731 Add five positions.
- (\$184,119) Transfer Deputy Director position to Neighborhood Preservation.

Services & Supplies

- \$154,762 Increase in travel and consultant services due to increase in workload.
- \$80,000 Increase in utility charges.
- \$15,000 Increase in subscriptions for updated code and title books.
- \$5,800 Increase in software and related licenses.

Fixed Assets

- \$23,000 Servers (3).

Expenditure Reimbursements

- (\$195,620) Decrease in cost reimbursement from Neighborhood Preservation for grant-related services.

Revenues

- \$378,743 Increase in planning and engineering services charges due to higher volume.

2025600000—Community Development

Environmental Protection

- \$295,639 Increase in permit fees due to planned construction projects.

enable the Department to respond within 24 hours of an inspection request.

Program Discussion

The 2013-14 recommended Community Development budget totals \$6,029,216, which is an increase of \$547,247 from 2012-13, primarily due to negotiated salary and benefits adjustments and the addition of five positions to address anticipated increases in development activity as follows:

- A Building Inspector to conduct field inspections on permitted construction activity. The position will

- A Plan Check Engineer to review residential and commercial building plans for conformance to local codes. The position will accommodate the County's 10-day turnaround on initial reviews.
- An Associate Planner to work on the Wine Ordinance and Development Title.
- A Development Services Technician to support the increased workload at the service counter.
- An Office Assistant Specialist to assume the clerical duties associated with the increase in workload.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Building					
Building Permits	2,975	3,579	3,185	3,414	3,687
Mobile Home Installation	46	28	37	33	30
Total Permits	3,021	3,607	3,222	3,447	3,717
Planning					
Public Hearing	46	35	34	55	60
Staff Review with Notice	54	62	53	62	65
Staff Review	642	648	574	543	560
Total Applications	742	745	661	660	685
Public Inquires					
Counter (Building)	6,525	6,389	6,404	6,530	6,900
Counter (Planning)	5,413	5,269	5,329	5,360	5,500
Fire Protection	521	518	523	525	540
Total Public Inquiries	12,459	12,176	12,256	12,415	12,940
Enforcement					
Abandoned Vehicles	60	64	153	44	50
Enforcement Cases	583	641	525	439	525
Total Enforcement	643	705	678	483	575
Fire Services					
Plan Reviews	89	87	59	75	75
Permits Issued	500	530	483	519	530
Weed Abatement Parcels Abated	79	69	71	65	65
Fire Access Roads	19	21	40	40	40
Total Fire Services	687	707	673	699	710

2025600000—Community Development Environmental Protection

The recommended budget also transfers a Deputy Director position to Neighborhood Preservation to more accurately reflect the assignment and oversight.

Building Inspection

The Building Inspection Division will continue to provide plan check and inspections as required by the California Building Code.

Planning/Development Services

The Planning Division will continue to review plans, development, and redevelopment proposals of other jurisdictions. Work will continue on maintenance of County plans, development regulations, process ministerial and discretionary applications, review commercial and industrial project proposals, interpret zoning and general plan regulations, and environmental studies. As a result of prior years' staff reductions, continued delays are expected for all projects.

The Division will continue to rely on the automated permitting/application system and its connectivity to other County departments involved in the development application review process to mitigate reduced staffing, ease customer interaction, improve accountability, and enhance application turnaround.

General Plan Update

A comprehensive update to the current General Plan 2010, adopted in 1992, commenced in 2007-08. Initially, it was estimated that the General Plan Update will take approximately three to five years to complete and may cost upwards of \$4.0 million. To date, a total of \$2.7 million has been provided for the project. A General Plan website (www.sjcgpu.com) has been established to provide the community with information on the progress. The Housing Element component of the General Plan Update was completed and submitted to the State in January 2010.

During 2012-13, Community Development completed the Alternatives Phase during which time the Planning Commission and ultimately the Board of Supervisors made important choices to provide overall policy direction

for the new General Plan. The Alternatives Phase included preparation of a Whitepaper, which consisted of land use choices and policy options, and the General Plan Land Use Change Requests Summary, which contained landowner requests for changes in General Plan designations for their property. The Planning Commission held two public hearings to develop a recommendation to the Board of Supervisors on a Preferred Alternative for growth and development in the County. The Board of Supervisors conducted several public hearings before adopting a Preferred Alternative.

During 2013-14, Community Development will continue the preparation of a draft General Plan, which includes goals, policies, implementation measures, preparation of an Environmental Impact Report, General Plan adoption process, and update of the Development Title. No additional funds are included in the recommended budget; General Plan-related activities will be supported by existing staff and funds previously allocated.

Community Clean-Up Program

The Community Clean-Up Program, initiated in 1997-98, includes events where dumpsters for trash, electronics, and tires are strategically placed in the neighborhood during advertised events, and landfill passes are distributed to residents to dispose of accumulated trash. During 2013-14, the Program will again be conducted in the nine neighborhoods that were included in the original targeted program.

Code Enforcement

The Code Enforcement Division will continue providing enforcement services on a complaint basis. It is expected that service demand will exceed available staffing levels to fully respond; therefore, inspection staff will be used to supplement enforcement staff on an interim, as-available basis. A weekly triage of complaints with the Sheriff's Office and Environmental Health Department will continue during 2013-14. Additionally, the Abandoned Vehicle Abatement Service Authority will continue to provide funding for abandoned vehicle removal.

2026000000—Emergency Services

Environmental Protection

Gabriel Karam, General Services Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$533,953	\$573,239	\$647,951	\$647,951	\$74,712
Services & Supplies	142,872	186,491	166,927	166,927	(19,564)
Total Expenditures	\$676,825	\$759,730	\$814,878	\$814,878	\$55,148
Expenditure Reimbursements	0	(94,029)	(51,000)	(51,000)	43,029
Total Appropriations	\$676,825	\$665,701	\$763,878	\$763,878	\$98,177
Earned Revenues By Source					
Aid from Other Governments	\$376,174	\$264,921	\$260,768	\$260,768	(\$4,153)
Total Revenues	\$376,174	\$264,921	\$260,768	\$260,768	(\$4,153)
Net County Cost	\$300,651	\$400,780	\$503,110	\$503,110	\$102,330
Allocated Positions	5.0	5.0	6.0	6.0	1.0
Temporary (Full-Time Equivalent)	0.0	0.5	0.5	0.5	0.0
Total Staffing	5.0	5.5	6.5	6.5	1.0

Purpose

The Office of Emergency Services (OES) coordinates emergency preparedness and disaster response activities. Its responsibilities include managing the County Emergency Operations Center. The Office's day-to-day work includes maintenance of OES disaster response capability.

The OES function is mandated; however, the level of service is discretionary.

Expenditure Reimbursements

- (\$64,029) Decrease in reimbursement for activities related to Homeland Security Grant.
- \$21,000 Centers for Disease Control and Prevention grant allocated to OES for emergency planning.

Major Budget Changes

Salaries & Employee Benefits

- \$13,563 Negotiated salary and benefits adjustments.
- \$64,562 Add an Accounting Technician.

Services & Supplies

- \$26,222 Increase in radio maintenance and communications costs based on actual experience.
- (\$49,141) Decrease in professional services due to reduced grant funding.

Program Discussion

The Office of Emergency Services' 2013-14 budget totals \$814,878. This represents an increase of \$55,148 from 2012-13, primarily reflecting the addition of an Accounting Technician to coordinate and track grant applications and submissions for reimbursement.

In 2013-14, OES will continue to conduct the following activities:

- Multi-Hazard Functional Plan planning.
- County Employee Preparedness Program.
- Community and jurisdiction preparedness.
- Maintenance of 24-hour disaster response coordination.

2026000000—Emergency Services

Environmental Protection

- Coordination of recovery operations including multiyear documentation and reimbursement processing.

Homeland Security Grant

The 2013-14 budget includes a Homeland Security Grant of \$30,000, primarily for the County's multiyear public safety communications project. This is a reduction of \$64,029 from 2012-13, largely due to the grant authority directing future funding to the continued development of communications infrastructure.

Centers for Disease Control & Prevention Grant

The 2013-14 budget includes \$21,000 of grant funding from the Centers for Disease Control and Prevention, which was awarded to Public Health Services. These funds will be used to pay for OES staff to assist Public Health Services complete the emergency planning associated with the grant award.

Emergency Management Performance Grant

Funds flow from the Emergency Management Performance Grant to the State, and are allocated to counties on a per capita basis. The 2013-14 budget includes \$260,768, which will be used to enhance the ability of local emergency planning, response, and recovery. This is a federal grant and requires a 50% local match.

Employee Preparedness Program

The 2013-14 budget includes approximately \$16,500 in staffing costs dedicated to a reduced level of maintenance for the County Employee Preparedness Program (EPP). The EPP was implemented in 2000-01 and, with OES oversight, places responsibility and accountability for the design and implementation of an emergency plan at the department level. This decentralized approach allows for department specific needs to be addressed, while still ensuring appropriate County oversight is present. Currently, there are no funds in the OES budget for the replacement of department specific EPP equipment. Accordingly, County departments have been advised to budget for replacement of their equipment.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Employee Preparedness Project</i>					
<i>Evacuation Drills</i>	5	5	5	5	3
<i>Warden Training</i>	4	3	2	2	3
<i>Personal Safety Classes</i>	8	6	6	6	10
<i>Disaster Responses</i>	0	0	0	0	0

2026500000—Fish & Game

Environmental Protection

Steve Moore, Sheriff-Coroner-Public Administrator

Fish & Game Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$13,110	\$25,000	\$25,000	\$25,000	\$0
Services & Supplies	0	6,000	6,000	6,000	0
Other Charges	0	20,000	20,000	20,000	0
Operating Transfers Out	7,000	10,009	10,009	10,009	0
Total Appropriations	\$20,110	\$61,009	\$61,009	\$61,009	\$0
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$9,584	\$6,000	\$8,300	\$8,300	\$2,300
Fund Balance	10,526	55,009	52,709	52,709	(2,300)
Total Revenues	\$20,110	\$61,009	\$61,009	\$61,009	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

The Fish and Game Program provides funding for staff to enforce the Fish and Game Code and protect/assist the propagation of natural resources. This Program is fully supported by fines collected for Fish and Game violations and is operated at a level determined by available funding.

for the Sheriff's Boating Safety and Patrol Units, in conjunction with the State Department of Fish and Game, to conduct fishing and hunting license checks and compliance with regulations. Enforcement will also be conducted for dove and pheasant seasons in September and November, waterfowl hunting from October through January, and peak periods for salmon and bass migrations.

Program Discussion

The 2013-14 recommended budget for Fish and Game totals \$61,009. The budget includes \$25,000 for overtime

The budget includes \$6,000 for supplies; \$20,000 to accommodate requests for allowable Fish and Game fund activities; \$3,009 in matching funds for a grant to remove abandoned vessels from the Delta; and \$7,000 for the Trout Stocking Program at Oak Grove Regional Park.

Workload Data					
	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Citations	25	11	9	25	25
Warnings	62	16	15	32	32
Enforcement Checks	4,920	1,511	739	1,500	1,500

2024100000—Flood Channel Maintenance

Environmental Protection

Thomas M. Gau, Public Works Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,614,254	\$2,795,386	\$2,824,755	\$2,824,755	\$29,369
Services & Supplies	66,523	28,696	35,782	35,782	7,086
Total Expenditures	\$2,680,777	\$2,824,082	\$2,860,537	\$2,860,537	\$36,455
Expenditure Reimbursements	(2,680,849)	(2,824,082)	(2,860,537)	(2,860,537)	(36,455)
Total Appropriations	(\$72)	\$0	\$0	\$0	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	(\$72)	\$0	\$0	\$0	\$0
Allocated Positions	33.0	32.0	32.0	32.0	0.0
Temporary (Full-Time Equivalent)	2.6	2.2	2.2	2.2	0.0
Total Staffing	35.6	34.2	34.2	34.2	0.0

Purpose

The Flood Channel Maintenance budget provides funding for personnel who perform the maintenance of channels and levees within the San Joaquin County Flood Control and Water Conservation District Zones #9 and #10, and flood control improvements for the San Joaquin Area Flood Control Agency (SJAFC). Maintenance activities include vegetation management programs, repair of wash-outs and erosions, maintenance of patrol roads, removal of siltation and debris, and rodent control programs.

The Division maintains over 300 miles of project and non-project levees and flood control channels. Project channels are those constructed as part of a State or federal flood control project. These projects are maintained in accordance with the State Department of Water Resources and the Army Corps of Engineers mandates. Non-project channels are existing unimproved waterways that carry storm runoff. These channels are maintained as funding and work priorities allow.

Major Budget Changes

Salaries & Employee Benefits

- \$29,369 Negotiated salary and benefits adjustments.

Expenditure Reimbursements

- \$36,455 Increase in reimbursements based on projected program costs.

Program Discussion

Enhanced maintenance programs for federal project levees and channels will continue during 2013-14, in an effort to address State and federal inspection criteria. These efforts include meeting enhanced vegetation guidelines; addressing minimally acceptable and unacceptable inspection ratings related to erosion repairs; rodent control; encroachments; and structures going through levees that require visual inspection or pressure testing. These efforts are an integral part of maintaining full accreditation of County-maintained levees that provide critical urban flood protection.

Zone #9

The Flood Control and Water Conservation District Zone 9, consists of 110 miles of project levees, and approximately 217 miles of non-project channels. The levels of service provided are identified in the Engineer's Report for Zone 9.

In 2013-14, primary focus will remain on vegetation removal and rodent control along project channels to meet the Army Corps of Engineers' maintenance standards. Continued emphasis will be placed on addressing unauthorized urban and agricultural encroachments along the Calaveras River, Bear Creek, and Mormon Slough. In support of these efforts, a video pipeline inspection system is proposed for the Zone 9 budget.

The enhanced maintenance programs undertaken over the past five years have resulted in a significant reduction in

2024100000—Flood Channel Maintenance

Environmental Protection

Zone 9 reserves. Funding is included in the proposed budget for continuation of a joint feasibility study to determine improvements and maintenance levels necessary to achieve 200-year flood protection for the greater Stockton urban area. However, future enhancements will require development of a funding source to construct needed improvements and provide enhanced maintenance of non-project levees and channels within Zone 9.

Zone #10

The San Joaquin County Flood Control and Water Conservation District Zone 10 provides limited funding for emergency pumping in the event of a flood or

emergency repairs to five miles of levee in the Wood-bridge area. Levels of service provided are identified in the Engineer's Report for Zone 10.

Assessment District 96-1

The SJAFCA has constructed improvements to various levees within Assessment District 96-1. The County maintains these improvements through a reimbursement agreement with SJAFCA. As the improvements age, increasing maintenance efforts are needed. Upon request, various special maintenance projects are performed for SJAFCA to provide enhanced flood protection within its jurisdiction.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Weed Control (acres)</i>	1,242	1,383	1,415	1,450	1,500
<i>Mowing (acres)</i>	1,403	1,501	1,525	1,500	1,600
<i>Levee Clearing (acres)</i>	1,640	878	944	1,000	1,000
<i>Rodent Control (acres)</i>	2,555	2,518	2,566	2,500	2,600
<i>Erosion Control (cubic yds)</i>	4,218	12,945	10,450	7,000	7,000
<i>Channel Debris Clearing (cubic yds)</i>	23,341	33,193	30,100	20,000	22,000
<i>Patrol Road Maintenance (miles)</i>	473	369	300	36	32
<i>Tree Trimming/Removal</i>	3,800	3,900	3,550	3,500	3,600
<i>Rodent Hole Grouting (holes)</i>	3,200	2,860	3,015	3,000	3,000

2024701000—Glassy-Winged Sharpshooter Prevention

Environmental Protection

Scott Hudson, Agricultural Commissioner/Sealer

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$188,359	\$154,811	\$152,768	\$152,768	(\$2,043)
Services & Supplies	87,615	90,401	92,444	92,444	2,043
Total Appropriations	\$275,974	\$245,212	\$245,212	\$245,212	\$0
Earned Revenues By Source					
Aid from Other Governments	\$275,974	\$245,212	\$245,212	\$245,212	\$0
Total Revenues	\$275,974	\$245,212	\$245,212	\$245,212	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0
Temporary (Full-Time Equivalent)	5.7	4.3	4.3	4.3	0.0

Purpose

The Glassy-Winged Sharpshooter (GWSS) Prevention budget provides funding to prevent and control the spread of the GWSS in San Joaquin County. Funding for these activities consists of federal funds.

Major Budget Changes

Salaries & Employee Benefits

- (\$2,043) Decrease in extra-help.

Services & Supplies

- \$2,155 Increase in fleet service costs.

Program Discussion

The 2013-14 proposed budget for the GWSS Prevention program totals \$245,212, reflecting no change from 2012-13.

Effective 2012-13, the State Department of Food and Agriculture eliminated funding for the California Pierce's Disease Control Program, and the U.S. Department of Agriculture reduced funding to the County from \$393,260 to \$245,212, or by 38%. During 2013-14 federal funding remains at the 2012-13 funding level of \$245,212.

To accomplish the program funding reductions, the Agricultural Commissioner will implement modifications to the State-mandated survey and detection protocols for the 2013-14 seasons. Wholesale Nursery and Urban Area surveys will be eliminated. Incoming plant inspections will be significantly reduced. Rather than inspecting 100% of incoming nursery plant shipments from GWSS infested areas, the Agricultural Commissioner's Office will "profile" and inspect only those shipments that present higher risks.

The GWSS Prevention program is one of the Agricultural Commissioner's key programs and is critical to the mission of protecting agriculture from exotic pests. In particular, the Program protects the County's winegrape industry valued at \$290 million from the effect of Pierce's Disease, a deadly grape disease carried by the GWSS. Any modifications to the Program will make the County more vulnerable to GWSS infestation. In the past, the GWSS has been found on plant shipments that would have been profiled as low-risk.

For more than a decade, the GWSS Prevention program has effectively prevented the spread of the GWSS into the County. Based on what has been learned about the GWSS, the program has evolved into a cost-effective effort successful in preventing the spread of the GWSS. Funding reductions puts the County's \$290 million grape industry at significant risk.

2024701000—Glassy-Winged Sharpshooter Prevention

Environmental Protection

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>GWSS Insect Traps Monitored</i>	4,110	4,100	4,100	3,900	3,900
<i>Incoming Plant Inspections</i>	2,278	2,212	2,212	1,815	1,800
<i>Wholesale Nurseries Surveyed</i>	17	17	17	17	N/A
<i>Urban Area Sites Surveyed</i>	51	75	75	75	N/A

2026000150—Homeland Security Grants

Environmental Protection

Jerry Becker, Information Systems Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$1,393,459	\$715,054	\$725,554	\$725,554	\$10,500
Fixed Assets	0	2,342,970	1,915,823	1,915,823	(427,147)
Total Appropriations	\$1,393,459	\$3,058,024	\$2,641,377	\$2,641,377	(\$416,647)
Earned Revenues By Source					
Aid from Other Governments	\$2,031,146	\$3,058,024	\$2,641,377	\$2,641,377	(\$416,647)
Total Revenues	\$2,031,146	\$3,058,024	\$2,641,377	\$2,641,377	(\$416,647)
Net County Cost	(\$637,687)	\$0	\$0	\$0	\$0

Purpose

The State of California is responsible for administering more than \$2 billion in funds for homeland security, emergency management, justice programs, and victim services. The majority of these grant funds are distributed to local and regional entities to enable the most effective prevention, detection, response, and recovery efforts. In 2011, Information Systems Division (ISD) assumed responsibility for overall grant management of the Homeland Security Grants allocated to San Joaquin County: Homeland Security Grant Program, Urban Area Security Initiative, and Metropolitan Medical Response System. As Grant Administrator, ISD provides administrative oversight and financial management of the Homeland Security grant funds to ensure compliance with State and federal laws, regulations, and policies.

Major Budget Changes

Services & Supplies

- \$10,500 Increase in consulting services for grant-funded projects.

Fixed Assets

- \$977,867 Microwave equipment and upgrades.
- \$453,962 Channel 2 simulcast system.
- \$387,769 Mt. Oso communications tower and equipment container.
- \$70,225 Dual-band radios (14).

- \$26,000 Level 9 bomb suit.

Revenue

- (\$416,647) Decrease in Homeland Security grant revenue.

Program Discussion

The recommended 2013-14 budget includes the re-budgeting of unspent grant funds totaling \$2,641,377 from the 2010, 2011, and 2012 Homeland Security Grants. During 2012-13, the Grant Administrator (ISD) met with the Local Approval Authority, which includes representatives from local police, local and rural fire, and emergency medical services agencies, to fund projects that benefit the County in the areas of law enforcement, fire protection, and public safety communications. The budget includes funds primarily for the County's multiyear Public Safety Interoperable Radio Communications Project. During 2013-14, ISD will pursue additional allocations from the 2013 Homeland Security Grant to support continued funding for disaster planning.

Beginning in 2013-14, the Homeland Security Grants will allocate funds for the following projects:

- Complete installation of a new 100 foot communications tower at the Mt. Oso radio site.
- Improve radio coverage for the Sheriff's Channel 2 by purchasing and installing a simulcast system for 13 sites within San Joaquin County.
- Purchase a Level 9 bomb suit for the region.

2026000150—Homeland Security Grants

Environmental Protection

- Purchase and install microwave and radio equipment at two north County radio sites.
- Purchase dual-band radio equipment for the rural fire districts.
- Purchase an Explosive Ordinance Disposal Cargo Van for the City of Manteca.
- Complete Office of Emergency Services Catastrophic Planning Projects.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Grants Administered</i>	7	7	7	6	5
<i>Value of Grants Administered</i>	\$7,278,017	\$7,244,288	\$2,031,146	\$3,002,845	\$2,641,377

2026700000—Local Agency Formation Commission

Environmental Protection

Rosa Lee, Interim County Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
<i>Other Charges</i>	\$200,000	\$190,000	\$190,000	\$190,000	\$0
<i>Total Appropriations</i>	\$200,000	\$190,000	\$190,000	\$190,000	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$200,000	\$190,000	\$190,000	\$190,000	\$0

Purpose

The Local Agency Formation Commission (LAFCo) is established under the provisions of the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000 (Government Code Sections 56000 - 57550). A LAFCo is mandated in each California county. The purposes of LAFCo include discouraging urban sprawl, preserving open space and prime agricultural lands, and efficiently extending government services.

While the LAFCo operating budget is contained in a separate budget not governed by the Board of Supervisors, this budget provides the County contribution toward the operation of LAFCo.

Program Discussion

The 2013-14 proposed budget for LAFCo, totaling \$497,300, requires local funding contributions at \$190,000 from the County and a total of \$190,000 from the seven

cities in the County. Additional revenue is generated from application filing fees, charges for services, and interest.

Application Processing

The processing of applications and associated activities represents the major share of the LAFCo's Work Program. LAFCo will continue to process applications including city and district annexations, district consolidations, request for additional services, and out-of-agency service agreements.

Municipal Service Reviews

In 2013-14, LAFCo anticipates completion of Municipal Service Reviews (MSR) for districts providing water and reclamation services and Sphere-of-Influence (SOI) updates for the cities of Lodi, Manteca, and Stockton. LAFCo will continue to work on South San Joaquin Irrigation District's pending application to provide retail electric service, which includes an environmental review, the completion of the MSR and SOI update, and annexation of new territory.

2024900000—Weights & Measures

Environmental Protection

Scott Hudson, Agricultural Commissioner

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$523,501	\$497,749	\$458,442	\$458,442	(\$39,307)
Services & Supplies	104,776	164,896	153,644	153,644	(11,252)
Fixed Assets	3,329	0	0	0	0
Total Appropriations	\$631,605	\$662,645	\$612,086	\$612,086	(\$50,559)
Earned Revenues By Source					
Aid from Other Governments	\$29,855	\$23,750	\$12,675	\$12,675	(\$11,075)
Charges for Services	493,572	483,592	483,781	483,781	189
Miscellaneous Revenues	218	0	0	0	0
Total Revenues	\$523,645	\$507,342	\$496,456	\$496,456	(\$10,886)
Net County Cost	\$107,960	\$155,303	\$115,630	\$115,630	(\$39,673)
Allocated Positions	5.0	5.0	5.0	5.0	0.0

Purpose

The Weights and Measures Division tests, seals, or condemns all commercial weighing and measuring devices in the County; inspects prepackaged items to assure content; tests and inspects petroleum products for quality and label truth; and regulates procedures used by weighmasters to issue certificates for the sale of bulk products.

Major Budget Changes

Salaries & Employee Benefits

- (\$39,307) Negotiated salary and benefits adjustments.

Services & Supplies

- \$12,200 Increase in general office supplies, fleet services, and vehicle maintenance and repairs costs.
- (\$23,089) Discontinue contract for custom software development.

Revenues

- (\$11,075) Decrease in State reimbursement primarily reflecting the elimination of weighmaster inspection contract.

Program Discussion

The 2013-14 recommended Weights and Measures budget totals \$612,086, which is a decrease of \$50,559 from 2012-13. The decrease is primarily attributable to negotiated salary and benefits adjustments, and the elimination of a contract for custom software development.

Commercial Device Registration fees account for approximately 96% or \$474,961 of the Weights and Measures Division's revenue. Nearly all commercial weighing, measuring, and counting device are required to be registered with the County Sealer. Device registration fees are paid annually by businesses when registering their devices. The State requires the County Sealer to inspect and test for accuracy, commercial weighing and measuring devices that are used in the County. Existing law authorizes Board of Supervisors to charge device registration fees not to exceed the total cost of actually inspecting or testing the devices. The proposed budget includes an increase in device registration fees totaling \$22,973 to allow for full recovery of costs for weights and measures services as authorized in Section 7-3004 of the County's Ordinance Code.

2024900000—Weights & Measures Environmental Protection

In 2013-14, the California Division of Measurement Standards plans to eliminate all county weighmaster inspection contracts. This contract funded the weighmaster records audit program which allowed the County to conduct annual inspections of certified licensed weighmaster facilities. The proposed budget reflects elimination of the contract and a corresponding decrease in revenue totaling \$7,650.

Other sources of revenue to the Weights and Measures Division include charges for the inspection of scales for the Federal Grain Inspection Service accounting for less than 2% or \$8,020 of the Division's revenue for 2013-14.

Previous year funding reductions have impacted the Division's level of service to the public. At the proposed funding level, the Division cannot meet the State-mandated frequency testing of all devices in the Device Registration Program. It is estimated that approximately

15-20% of the County's commercial devices will not receive State-mandated testing for accuracy.

Additionally, Quality Control Program inspections of packaged goods for accurate weight or measure have been reduced to nearly non-existence levels. These inspections will continue to be limited to complaints and State-requested surveillances. Historically, the Division has routinely found inaccuracies in the stated contents of packaged goods, especially packaged meats and bakery goods. Fewer inspections could result in a lower compliance level, and a less equitable market place for both consumers and businesses in the County.

During 2013-14, the Division will continue to give priority to commercial device inspections that provide consumers the most protection such as gasoline and propane dispensers; retail outlet scales; taxi meters; and industrial commercial scales and meters.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Weighing Devices Inspected</i>	3,048	3,227	2,910	2,640	3,000
<i>Measuring Devices Inspected</i>	8,402	5,531	4,915	5,717	5,500
<i>Weighmaster Inspections</i>	172	162	162	155	5
<i>Petroleum Inspections</i>	185	162	149	153	139
<i>Package Inspections</i>	2,367	1,421	538	1,997	1,750
<i>Complaint Investigations</i>	57	63	84	60	65
<i>Establishments Inspected</i>	4,378	3,086	2,418	2,819	2,750

Law & Justice



Law & Justice Appropriations

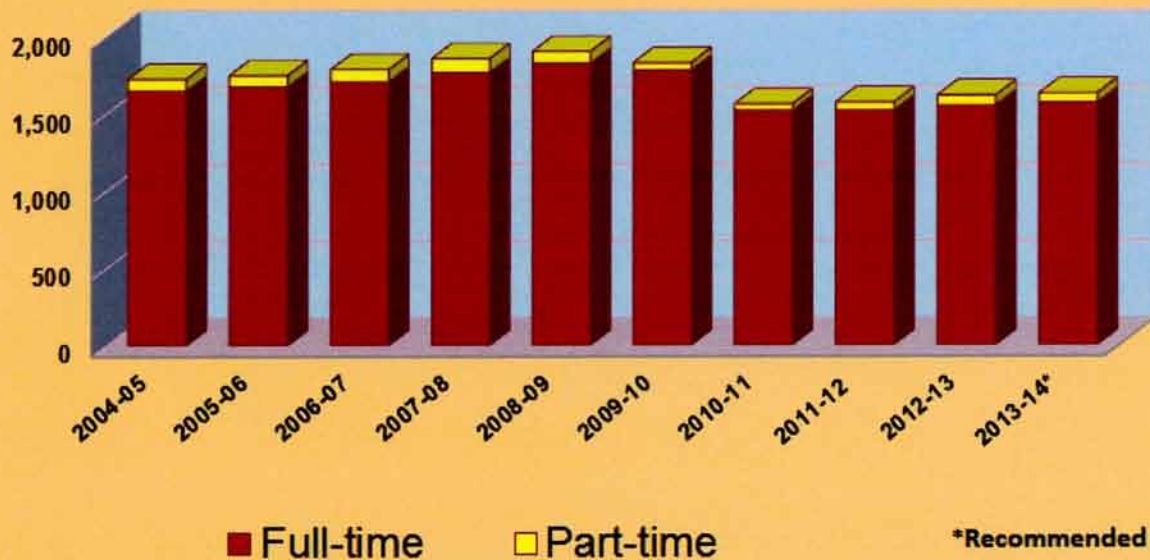
		Page Number	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
District Attorney						
2020200000	District Attorney	D-6	\$20,941,088	\$21,900,481	\$21,421,593	\$480,505
2020202000	Real Estate Fraud	D-9	203,867	871,116	871,116	667,249
2020205000	Victim Assistance Center	D-11	688,134	688,134	688,134	0
2020206000	Consumer Fraud-Prop 64	D-12	1,934,990	1,868,476	1,868,476	(66,514)
2020209000	Child Abduction Unit	D-13	561,551	435,211	435,211	(126,340)
2020210000	Narcotics Enforcement	D-14	40,000	40,200	40,200	200
2020212000	Auto Insurance Fraud	D-15	329,185	337,633	337,633	8,448
2020216000	Workers' Comp Ins Fraud	D-16	608,808	570,159	570,159	(38,649)
2020278250	Criminal Restitution	D-19	199,665	199,665	199,665	0
2020281000	State COPS	D-20	166,825	208,479	208,479	41,654
	State Grant Programs	D-21	1,738,391	1,253,426	1,253,426	(484,965)
2020300000	Child Support Services	D-23	15,380,395	15,566,723	15,566,723	186,328
2020400000	Public Defender	D-25	12,338,460	12,736,901	12,736,901	398,441
2021000000	Grand Jury	D-27	169,139	168,998	168,998	(141)
2021201000	Alcohol/Drug Alternative Program	D-28	418,916	401,384	401,384	(17,532)
2021274000	County Support to Courts	D-30	10,619,694	10,611,283	10,611,283	(8,411)
2021300000	Court Assigned Counsel	D-31	5,263,578	5,263,541	5,263,541	(37)
Sheriff-Coroner-Public Administrator						
2021602000	Boating Safety	D-34	1,412,014	1,472,526	1,472,526	60,512
2021615000	Mountain House	D-36	1,070,171	1,162,031	1,162,031	91,860
2021619000	Animal Services	D-37	1,036,329	1,021,696	1,021,696	(14,633)
2021620000	Patrol	D-39	26,167,423	27,797,683	27,797,683	1,630,260
2021622000	Communications	D-42	4,139,973	4,398,346	4,398,346	258,373
2021626000	Detectives	D-44	7,084,957	7,159,071	7,159,071	74,114
2021628000	Records	D-46	3,264,882	3,326,000	3,326,000	61,118
2021635000	Civil	D-48	1,714,677	1,800,477	1,800,477	85,800
2021640000	Coroner-Morgue	D-50	1,935,812	2,155,894	2,155,894	220,082

Law & Justice

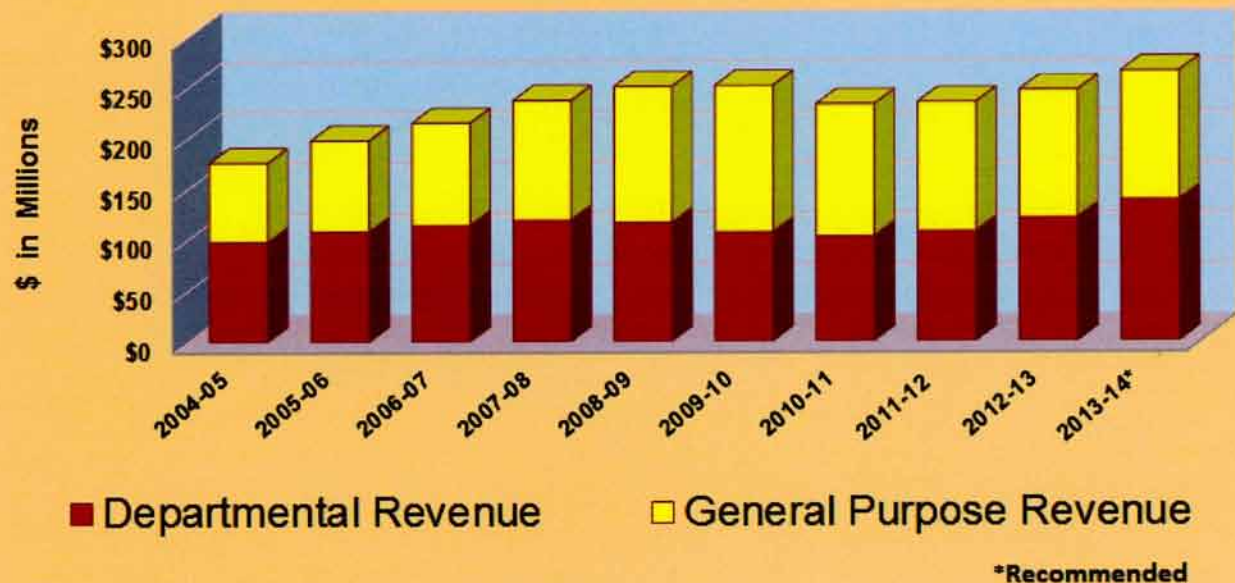
Appropriations

		Page Number	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
2021645000	Admin/Information Systems	D-52	\$6,961,138	\$7,549,037	\$7,549,037	\$587,899
2021650000	Lathrop Police Contract	D-54	4,235,581	4,813,173	4,813,173	577,592
2021658000	Court Services	D-56	9,093,442	8,807,186	8,807,186	(286,256)
2022600000	Custody	D-58	47,702,328	47,122,759	47,122,759	(579,569)
2022610000	Local Comm Corr-AB109	D-60	3,232,497	5,247,947	5,247,947	2,015,450
2022620000	Work Programs	D-62	968,041	1,071,921	1,071,921	103,880
2025700000	Public Administrator	D-64	395,673	366,731	366,731	(28,942)
	State COPS	D-66	512,335	454,844	454,844	(57,491)
	Operational Grants	D-67	1,165,477	1,164,397	1,164,397	(1,080)
	Special Fund Programs	D-69	1,567,928	1,026,868	1,026,868	(541,060)
2022621000	Correctional Health	D-71	8,326,391	8,522,403	8,522,403	196,012
Probation						
2022700000	Juvenile	D-75	6,351,906	6,797,659	6,797,659	445,753
2022702000	Adult & Pretrial Services	D-78	9,268,694	9,310,324	9,310,324	41,630
2022702510	Local Comm Corr-AB109	D-81	5,782,722	17,514,713	17,514,713	11,731,991
2022745000	Administration/Support	D-84	3,863,172	4,137,655	4,137,655	274,483
2022800000	Juvenile Detention	D-86	16,214,374	16,595,219	16,595,219	380,845
	Justice Assistance Grant	D-89	220,195	191,324	191,324	(28,871)
	Juvenile Justice Crime Prevention Act	D-90	1,549,206	1,921,146	1,921,146	371,940
Total - Law & Justice			\$246,840,025	\$266,030,840	\$265,551,952	\$18,711,927

Staffing Trend

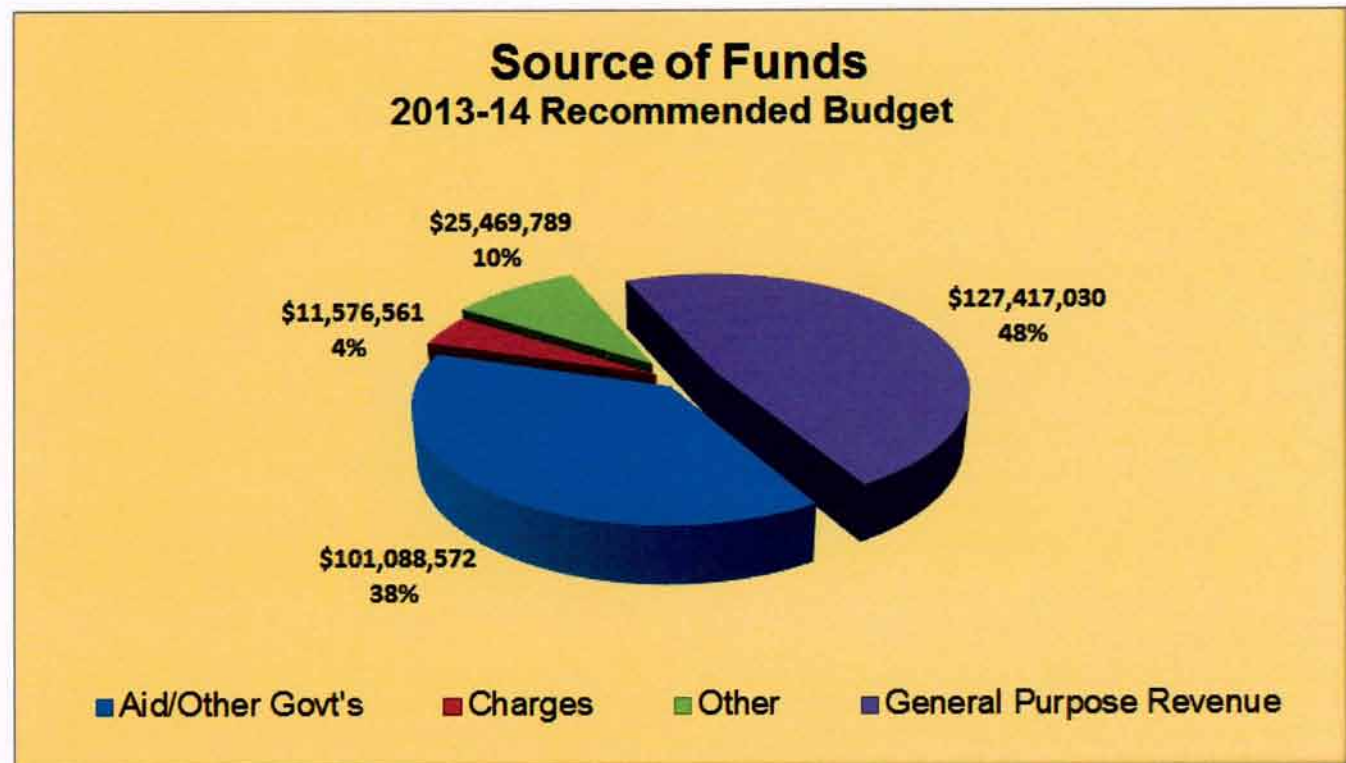
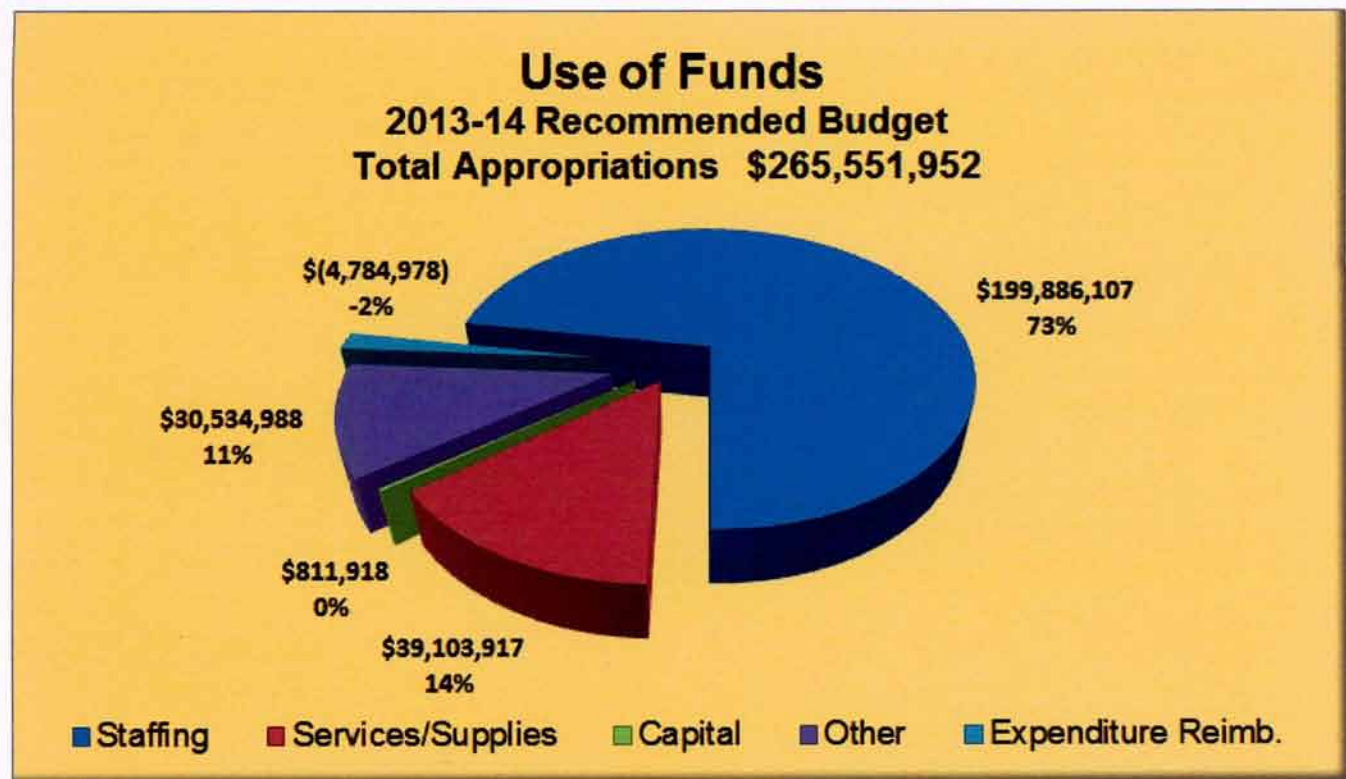


Appropriations by Source



Law & Justice

Statistical Summary



2021201000—Alcohol/Drug Alternative Program

Law & Justice

Kenneth B. Cohen, Health Care Services Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$439,927	\$482,706	\$470,996	\$470,996	(\$11,710)
Services & Supplies	65,216	99,174	74,751	74,751	(24,423)
Total Expenditures	\$505,143	\$581,880	\$545,747	\$545,747	(\$36,133)
Expenditure Reimbursements	(115,772)	(162,964)	(144,363)	(144,363)	18,601
Total Appropriations	\$389,371	\$418,916	\$401,384	\$401,384	(\$17,532)
Earned Revenues By Source					
Aid from Other Governments	\$126,198	\$134,611	\$146,378	\$146,378	\$11,767
Charges for Services	6,400	15,000	10,000	10,000	(5,000)
Total Revenues	\$132,599	\$149,611	\$156,378	\$156,378	\$6,767
Net County Cost	\$256,772	\$269,305	\$245,006	\$245,006	(\$24,299)
Allocated Positions	6.0	6.0	6.0	6.0	0.0

Purpose

The Alcohol/Drug Alternative Program (ADAP) is a discretionary program operated by the County to provide an alternative to incarceration by releasing persons from jail conditionally on their own recognizance, provided they comply with program requirements. ADAP is operated by Substance Abuse Services (SAS), in cooperation with the Superior Court.

ADAP provides participants with information and education on the physical and social consequences of substance abuse and random drug and alcohol testing. Those with positive tests for drugs and/or alcohol and those with excessive absences are referred back to the Courts or the Probation Department and may be dismissed from the Program. Participants who are employed may continue to work, but are subject to random drug and alcohol testing and must attend the ADAP evening classes that are provided twice per week.

ADAP also provides referrals for substance abuse treatment to those who need additional or more intensive assistance. Individuals are assessed for need and financial ability to pay and referred to an appropriate program for treatment. ADAP also makes referrals, when appropriate, to General Education Diploma classes, computer training, and job training.

Major Budget Changes

Salaries & Employee Benefits

- (\$11,711) Negotiated salary and benefits adjustments.

Services & Supplies

- (\$14,400) Decrease in Behavioral Health Administration costs.
- (\$3,500) Decrease in building maintenance costs.
- (\$2,000) Decrease in client bus pass costs.

Expenditure Reimbursements

- (\$18,601) Decrease in reimbursement for services provided to SAS.

Revenues

- \$11,767 Increase in Proposition 172 revenue.
- (\$5,000) Decrease in fee revenue.

2021201000—Alcohol/Drug Alternative Program

Law & Justice

Program Discussion

The 2013-14 proposed budget for ADAP totals \$545,747, a decrease of \$36,133. The Net County Cost totals \$245,006, which is a decrease of \$24,299. The Net County Cost reduction primarily reflects negotiated salary and benefits adjustments and an increase in Proposition 172 revenue.

ADAP services are designed as an alternative to jail for individuals with a substance abuse history. Participants sentenced to ADAP are generally required to participate in the Program five and one-half hours per day, seven days per week. ADAP requires participants to attend outside recovery support meetings, such as Alcoholics Anonymous and Narcotics Anonymous. In 2012-13, weekly 12-Step groups became available at the ADAP site.

Since the ADAP site was moved to Central Stockton, the average daily census has increased from 14 in 2011-12 to

17 in 2012-13. This represents a 21% increase. As more young clients have been referred to ADAP, separate groups have been added for 18- to 25-year old populations.

Substance Abuse & Crime Prevention Act

The Substance Abuse and Crime Prevention Act (Proposition 36) was passed by voters in 2000. The Act mandates that any person convicted of a non-violent drug possession offense, and any parolee who is determined by the Parole Authority to have committed a non-violent drug possession offense or violated any other drug-related condition of parole, shall be diverted from incarceration into licensed and certified community-based drug treatment programs. Participants are required to receive one year of drug treatment and follow-up care.

The 2010-11 State budget eliminated funding for Proposition 36. However, the mandate still exists. To the extent possible, ADAP will provide safety net services for those who choose treatment as an alternative to jail.

Workload Data

	Actual			Est./Act. 2012-13	Projected 2013-14
	2009-10	2010-11	2011-12		
<i>Regular Caseload Referred by Court</i>	1,310	1,125	976	1,232	1,294
<i>Regular Admissions to Program</i>	788	702	548	674	708
<i>Average Daily Attendance</i>	21	18	14	17	18
<i>Percent of Program Completers Who Remained Crime-Free for One Year After ADAP</i>	94%	98%	95%	96%	96%
<i>Percent of Participants Who Are Employed, in School, or Actively Seeking Employment</i>	38%	64%	28%	27%	27%
<i>Percent of Participants Who Complete Program Requirements</i>	49%	35%	53%	45%	45%
<i>Marijuana Education Class Completions</i>	190	133	42	36	41

Summary

All District Attorney Budgets

James Willett, District Attorney

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$26,910,700	\$25,837,333	\$27,385,298	\$26,915,688	\$1,078,355
Services & Supplies	3,509,997	3,951,939	3,845,581	3,841,303	(110,636)
Other Charges	95,652	142,223	0	0	(142,223)
Fixed Assets	66,810	91,589	90,000	85,000	(6,589)
Operating Transfers Out	30,000	32,000	32,000	32,000	0
Total Expenditures	\$30,613,158	\$30,055,084	\$31,352,879	\$30,873,991	\$818,907
Expenditure Reimbursements	(2,587,814)	(2,642,580)	(2,979,899)	(2,979,899)	(337,319)
Total Appropriations	\$28,025,344	\$27,412,504	\$28,372,980	\$27,894,092	\$481,588
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$6,281	\$18,697	\$0	\$0	(\$18,697)
Interest/Rents	67	200	200	200	0
Aid from Other Governments	8,701,308	9,139,266	9,083,535	9,083,535	(55,731)
Charges for Services	195,973	498,086	297,000	297,000	(201,086)
Miscellaneous Revenues	85,866	73,500	42,000	42,000	(31,500)
Operating Transfers In	2,306,085	2,333,020	2,935,601	2,935,601	602,581
Fund Balance	(128,039)	(200)	0	0	200
Total Revenues	\$11,167,541	\$12,062,569	\$12,358,336	\$12,358,336	\$295,767
Net County Cost	\$16,857,803	\$15,349,935	\$16,014,644	\$15,535,756	\$185,821
Allocated Positions	181.0	179.0	188.0	183.0	4.0
Temporary (Full-Time Equivalent)	4.4	10.0	8.3	8.3	(1.7)
Total Staffing	185.4	189.0	196.3	191.3	2.3

This presentation is a summary of the budgets administered by the District Attorney's Office:

- 2020200000 District Attorney
- 2020202000 Real Estate Fraud Prosecution
- 2020205000 Victim Assistance Center
- 2020206000 Consumer Fraud Prop 64
- 2020209000 Child Abduction Unit
- 2020210000 DA Narcotics Enforcement
- 2020212000 Auto Insurance Fraud Prosecution
- 2020216000 Workers' Comp Insurance Fraud
- 2020217000 Public Assistance Fraud Prosecution
- 2020278250 Criminal Restitution Program
- 2020281000 DA COPS
- State OES Grant Programs

Summary

All Probation Budgets

Stephanie L. James, Chief Probation Officer

	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$29,780,411	\$32,673,605	\$34,883,144	\$34,883,144	\$2,209,539
Services & Supplies	7,752,121	9,792,750	15,221,595	15,221,595	5,428,845
Other Charges	587,441	794,914	760,104	760,104	(34,810)
Fixed Assets	62,826	0	403,000	403,000	403,000
Operating Transfers Out	1,927,749	49,000	5,260,197	5,260,197	5,211,197
Total Expenditures	\$40,110,548	\$43,310,269	\$56,528,040	\$56,528,040	\$13,217,771
Expenditure Reimbursements	(100,727)	(60,000)	(60,000)	(60,000)	0
Total Appropriations	\$40,009,822	\$43,250,269	\$56,468,040	\$56,468,040	\$13,217,771
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$23,621	\$22,500	\$20,000	\$20,000	(\$2,500)
Interest/Rents	3,094	1,000	750	750	(250)
Aid from Other Governments	23,178,214	17,065,361	35,367,176	35,367,176	18,301,815
Charges for Services	447,038	459,500	445,500	445,500	(14,000)
Miscellaneous Revenues	194,348	133,242	125,805	125,805	(7,437)
Operating Transfers In	302,183	6,097,917	284,000	284,000	(5,813,917)
Fund Balance	(2,619,474)	0	2,324	2,324	2,324
Total Revenues	\$21,529,024	\$23,779,520	\$36,245,555	\$36,245,555	\$12,466,035
Net County Cost	\$18,480,797	\$19,470,749	\$20,222,485	\$20,222,485	\$751,736
Allocated Positions	303.0	319.0	324.0	324.0	5.0
Temporary (Full-Time Equivalent)	14.4	15.0	15.0	15.0	0.0
Total Staffing	317.4	334.0	339.0	339.0	5.0

This presentation is a summary of the budgets administered by the Probation Department:

- 2022700000 Juvenile Probation
- Adult Probation & Pretrial Services
- 2022702510 Local Community Corrections-AB109
- 2022745000 Administration
- 2022800000 Juvenile Detention
- Justice Assistance Grant (JAG)
- Juvenile Justice Crime Prevention Act

Summary

All Sheriff Budgets

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$99,961,794	\$101,518,221	\$104,961,181	\$104,961,181	\$3,442,960
Services & Supplies	21,194,590	21,638,633	22,710,253	22,710,253	1,071,620
Other Charges	300,000	365,000	365,000	365,000	0
Fixed Assets	271,582	921,952	323,918	323,918	(598,034)
Operating Transfers Out	205,000	148,009	155,009	155,009	7,000
Total Expenditures	\$121,932,966	\$124,591,815	\$128,515,361	\$128,515,361	\$3,923,546
Expenditure Reimbursements	(954,079)	(840,128)	(505,765)	(505,765)	334,363
Total Appropriations	\$120,978,887	\$123,751,687	\$128,009,596	\$128,009,596	\$4,257,909
Earned Revenues By Source					
Taxes	\$209,591	\$209,591	\$192,319	\$192,319	(\$17,272)
Licenses/Permits/Franchises	20,182	17,400	19,600	19,600	2,200
Fines/Forfeitures/Penalties	25,131	147,100	141,752	141,752	(5,348)
Interest/Rents	1,100	250	100	100	(150)
Aid from Other Governments	33,626,497	36,052,414	37,413,406	37,413,406	1,360,992
Charges for Services	8,819,505	8,145,000	9,249,289	9,249,289	1,104,289
Miscellaneous Revenues	221,346	34,500	25,500	25,500	(9,000)
Operating Transfers In	12,441,215	15,087,561	16,455,218	16,455,218	1,367,657
Fund Balance	22,107	180,395	81,850	81,850	(98,545)
Total Revenues	\$55,386,674	\$59,874,211	\$63,579,034	\$63,579,034	\$3,704,823
Net County Cost	\$65,592,213	\$63,877,476	\$64,430,562	\$64,430,562	\$553,086
Allocated Positions	750.0	765.0	769.0	769.0	4.0
Temporary (Full-Time Equivalent)	13.3	18.3	23.6	23.6	5.3
Total Staffing	763.3	783.3	792.6	792.6	9.3

This presentation is a summary of the budgets administered by the Sheriff's Office:

- 2021602000 Boating Safety
- 2021615000 Mountain House
- 2021619000 Animal Services
- 2021620000 Patrol
- 2021622000 Communications
- 2021626000 Detectives
- 2021628000 Records
- 2021635000 Civil
- 2021640000 Coroner/Morgue
- Administration & Information Systems
- 2021650000 Lathrop Police Contract
- 2021658000 Court Services
- 2022600000 Custody
- 2022610000 Local Community Corrections-AB109
- 2022620000 Work Programs
- 2025700000 Public Administrator
- 2026500000 Fish & Game Propagation
- 5053300000 Burials
- COPS-Patrol & Custody
- Operational Grants
- Special Fund Programs

2020300000—Child Support Services

Law & Justice

Judith A. Grimes, Child Support Services Director

Child Support Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$13,548,985	\$13,595,486	\$13,751,603	\$13,751,603	\$156,117
Services & Supplies	1,743,167	1,784,909	1,815,120	1,815,120	30,211
Total Appropriations	\$15,292,153	\$15,380,395	\$15,566,723	\$15,566,723	\$186,328
Earned Revenues By Source					
Interest/Rents	\$3,804	\$5,700	\$5,300	\$5,300	(\$400)
Aid from Other Governments	15,558,047	15,247,346	15,352,521	15,352,521	105,175
Miscellaneous Revenues	887	0	0	0	0
Operating Transfers In	227,203	0	0	0	0
Fund Balance	(497,788)	127,349	208,902	208,902	81,553
Total Revenues	\$15,292,153	\$15,380,395	\$15,566,723	\$15,566,723	\$186,328
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	163.0	161.0	161.0	161.0	0.0
Temporary (Full-Time Equivalent)	5.6	3.2	0.0	0.0	(3.2)
Total Staffing	168.6	164.2	161.0	161.0	(3.2)

Purpose

The Department of Child Support Services (DCSS) collects, disburses, and accounts for child support payments under the Title IV-D Child Support Enforcement Program. In its enforcement capacity, the DCSS establishes legal paternity, and establishes and enforces support orders.

Salaries & Employee Benefits

- \$262,997 Negotiated salary and benefits adjustments.
- (\$106,880) Delete one-time funding for part-time staff performing records imaging.

Services & Supplies

- \$20,624 Increase in data processing costs.

Revenue

- (\$35,874) Decrease in State funding due to completion of imaging project.
- \$141,049 Increase in federal funding.
- \$81,553 Increase in projected available fund balance.

Program Discussion

The 2013-14 recommended budget for DCSS totals \$15,566,723, which is an increase of \$186,328 from 2012-13. The budget includes salary and benefits adjustments and an increase in data processing costs, offset by the elimination of one-time State funding for part-time staff to perform records imaging.

In total, 17,700 records were imaged as part of the completed "back-file" project. This automation will have a dramatic effect on efficiency and child support performance in the future. DCSS is also in the process of implementing the Turbo Court application, which utilizes the internet to deliver services to clients and the Court.

For 2013-14, DCSS is projecting active caseload to be approximately 36,000 cases and anticipates approximately \$56.4 million in child support collections. State funding in the amount of \$5.1 million will be combined with approximately \$209,000 in prior year County General Fund monies to access \$10.3 million in federal monies for Child Support operations. Should the State or federal funding amounts change subsequent to adoption of the County budget, the Department will return to the Board of Supervisors with necessary budget adjustments.

2020300000—Child Support Services

Law & Justice

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Total Active Case Load</i>					
Welfare	11,472	10,692	10,588	10,720	10,854
Non-welfare	24,378	23,594	24,663	24,971	25,283
Total	35,850	34,286	35,251	35,691	36,137
<i>New Cases Opened</i>					
Welfare	3,821	3,787	3,972	4,022	4,072
Non-welfare	1,968	1,922	1,860	1,883	1,907
Total	5,789	5,709	5,832	5,905	5,979
<i>Paternity Established</i>					
Welfare	983	783	742	751	761
Non-welfare	871	558	508	514	521
Total	1,854	1,341	1,250	1,265	1,282
<i>Support Orders Established</i>					
Welfare	2,849	2,017	1,826	1,849	1,872
Non-welfare	4,100	1,569	1,667	1,688	1,709
Total	6,949	3,586	3,493	3,537	3,581
<i>Enforcement Actions</i>					
Welfare	3,655	3,411	3,261	3,302	3,343
Non-welfare	14,619	15,080	15,153	15,342	15,534
Total	18,274	18,491	18,414	18,644	18,877
<i>Collections of Support</i>					
Welfare	\$33,011,097	\$33,258,554	\$34,786,666	\$35,221,499	\$35,661,768
Non-welfare	20,232,608	20,158,942	20,187,021	20,439,359	20,694,851
Total Collections	\$53,243,705	\$53,417,496	\$54,973,687	\$55,660,858	\$56,356,619

2022621000—Correctional Health Services

Law & Justice

Kenneth B. Cohen, Health Care Services Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$6,336,948	\$6,743,776	\$6,978,583	\$6,978,583	\$234,807
Services & Supplies	2,049,587	2,382,666	2,638,771	2,638,771	256,105
Fixed Assets	215,673	0	0	0	0
Total Expenditures	\$8,602,208	\$9,126,442	\$9,617,354	\$9,617,354	\$490,912
Expenditure Reimbursements	(600,038)	(800,051)	(1,094,951)	(1,094,951)	(294,900)
Total Appropriations	\$8,002,171	\$8,326,391	\$8,522,403	\$8,522,403	\$196,012
Earned Revenues By Source					
Charges for Services	\$14,656	\$16,000	\$16,000	\$16,000	\$0
Miscellaneous Revenues	10,404	4,000	4,000	4,000	0
Total Revenues	\$25,061	\$20,000	\$20,000	\$20,000	\$0
Net County Cost	\$7,977,110	\$8,306,391	\$8,502,403	\$8,502,403	\$196,012
Allocated Positions	53.0	53.0	54.0	54.0	1.0
Temporary (Full-Time Equivalent)	16.1	17.2	13.4	13.4	(3.8)
Total Staffing	69.1	70.2	67.4	67.4	(2.8)

Purpose

Correctional Health Services (CHS) provides health care to inmates of the County's adult and juvenile detention facilities based on the community standard for medical and mental health care to the incarcerated population. This care is mandated by Title 15, Division I, Sub-Chapter IV of the California Regulatory Code. While fulfilling its mission, CHS will provide services to the detention facilities in a cost-effective manner.

On-site medical care, non-emergency treatment, and psychiatric services are provided at San Joaquin County Jail, and Honor Farm by San Joaquin General Hospital (SJGH) physicians and CHS staff. CHS staff consists of psychiatrists, pharmacists, mid-level providers, staff nurses, licensed vocational nurses, psychiatric technicians, pharmacy technicians, outpatient clinic assistants, dental, and various support staff. Treating clients on-site decreases the need to transfer them to the SJGH Emergency Department, outpatient clinics, or outside services, which helps reduce the cost for services to the County. CHS staff and SJGH physicians also provide on-site medical care at the Juvenile Justice Center (JJC).

Major Budget Changes

Salaries & Employee Benefits

- \$203,931 Negotiated salary and benefits adjustments.
- \$58,661 Add a Pharmacy Technician.
- (\$27,785) Decrease in extra-help.

Services & Supplies

- \$294,900 Increase in custody inpatient costs due to increased AB 109 population.
- \$9,400 Increase in equipment lease and maintenance costs.
- (\$43,170) Decrease in ambulance transportation, custody medical care, and physician costs.
- (\$7,919) Decrease in Workers' Compensation and Casualty Insurance costs.

2022621000—Correctional Health Services

Law & Justice

Expenditure Reimbursements

- \$294,900 Increase in AB 109 reimbursement.

Program Discussion

The proposed 2013-14 budget for CHS totals \$9,617,354, which is an increase of \$490,912 from 2012-13. The increase is primarily due to salary and benefits adjustments, increased custody inpatient costs, and the addition of a Pharmacy Technician position. The cost of the position is partially offset by the elimination of two part-time Pharmacy Technician positions. This position will address increased demand for pharmaceutical services due to an increased AB 109 population.

2011 Realignment

In October 2011, the implementation of AB 109 Public Safety Realignment Act impacted CHS. AB 109 transfers State-level offenders to county jails and other alternative programs, including parole. It was estimated that approximately 25,000 persons who would have served out time in

State prisons will now be serving sentences under the supervision of counties. For the six month period ending March 31, 2013, the Jail population averaged 1,421, which included 496, or 35%, of the inmates from AB 109.

AB 109 inmates serving extended terms in the county jail changes the county's responsibility of health care deliverance. County jails will now need to provide a wider range of services. CHS developed Diabetes, Anticoagulation Therapy, and Chronic Pain Control clinics to monitor chronically-ill inmates. CHS is participating with the Health Care Services Agency on the electronic medical health record project to track these and other new services. The recommended budget includes \$1,094,951 in AB 109 jail medical expenditures, which is an increase of \$294,900 from 2012-13.

Health Assessments

Mandated health assessments, which include screenings for communicable and chronic diseases, chemical dependency, and mental illness are a priority for the adult and juvenile inmate population. Early detection and intervention can improve continuity of care. It is important to have

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Jail Statistics</i>					
<i>Average Inmate Population</i>	1,349	1,183	1,171	1,397	1,450
<i>New Bookings</i>	28,378	24,792	22,596	24,552	24,900
<i>Medication Passes</i>	222,092	188,234	191,907	195,365	198,450
<i>Sick Call</i>	2,680	2,480	1,345	3,284	3,500
<i>Triage</i>	16,068	12,587	10,240	18,770	18,900
<i>Health Assessments</i>	19,828	15,350	15,707	15,893	16,000
<i>Kitchen Clearances</i>	7,136	6,548	6,476	8,348	8,635
<i>Mental Health Contacts</i>	10,497	14,547	17,729	19,294	19,350
<i>Inmates to CHS Clinics</i>	3,365	2,643	2,594	2,330	2,522
<i>Inmates to SJGH Outpatient Clinics</i>	400	408	700	932	950
<i>Emergency Room Visits</i>	350	265	310	292	290
<i>Hospitalized Inmates at SJGH</i>	63	47	74	82	68
<i>Number of Days Hospitalized</i>	229	105	214	208	176
<i>Prescriptions Filled</i>	76,110	62,060	50,182	41,786	45,500

2022621000—Correctional Health Services

Law & Justice

timely continuation of essential prescription medications and treatment. Even brief lapses in therapy can result in destabilization of an inmate's health condition.

Collaboration Efforts

CHS works closely with BHS, the courts, attorneys, Veterans Administration, State hospitals, and various County departments to improve services provided to the inmate population. In 2011-12, CHS updated x-ray equipment to accommodate SJGH registration system, which allows CHS physicians to view x-rays immediately. Additionally, CHS received grant funding for telemedicine equipment to provide medication clinics to the mentally-ill inmates.

SJGH and BHS continue to provide medical/mental health direction and patient care by physicians/psychiatrists to the incarcerated population at the County Jail and JJC. This joint effort allows treatment to inmates at these facilities; this decreases the cost for treatment, transportation

costs for Sheriff-Custody and Probation, and provides security to inmates while away from the facilities.

Pharmacy

In 2012-13, the Pharmacy implemented the automated medication delivery system. Current technology and innovation has made the drug procurement, drug distribution, and drug administration process more efficient and safer.

Non-Controllable Costs

The recommended 2013-14 budget does not include funding for catastrophic patient care provided at SJGH, or any other inpatient facility, or funds for replacing any expensive, aging equipment. If there are large, unforeseen expenditures, CHS would return to the Board to request additional funding.

2021274000—County Support to the Courts

Law & Justice

Rosa Lee, Interim County Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$10,116,082	\$10,249,694	\$10,391,283	\$10,391,283	\$141,589
Operating Transfers Out	370,000	370,000	220,000	220,000	(150,000)
Total Appropriations	\$10,486,082	\$10,619,694	\$10,611,283	\$10,611,283	(\$8,411)
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$4,178,912	\$4,637,405	\$4,637,405	\$4,637,405	\$0
Aid from Other Governments	275,555	50,000	50,000	50,000	0
Charges for Services	1,024,340	851,000	851,000	851,000	0
Operating Transfers In	210,804	200,000	200,000	200,000	0
Total Revenues	\$5,689,611	\$5,738,405	\$5,738,405	\$5,738,405	\$0
Net County Cost	\$4,796,471	\$4,881,289	\$4,872,878	\$4,872,878	(\$8,411)

Purpose

This budget provides the County's Maintenance-of-Effort (MOE) payments to the State for operation of the courts; extraordinary expenditures associated with death penalty capital cases; and court-related costs not recognized by the State under its definition of "court operational costs."

Major Budget Changes

Services & Supplies

- \$148,016 Cost Allocation Plan adjustment.
- (\$150,000) Completion of funding for future buyback of Stockton Courthouse property.

Program Discussion

The 2013-14 recommended County Support to the Courts budget totals \$10,611,283, which is a decrease of \$8,411 from 2012-13. This change represents an increase in allocated County indirect costs, offset by a reduction in the contribution amount for the future "buy out" of the State's interest in the current Stockton Courthouse facility.

In 2013-14, it is anticipated that the County will have accumulated the necessary funding for future reacquisition of the existing Stockton Courthouse and Administrative Wing. Upon relocation of Superior Court to its new courthouse (anticipated in 2016), the County will transfer a total of \$10,044,540 to the State as negotiated in the Court Transfer Agreement.

2021300000—Court Assigned Counsel

Law & Justice

Rosa Lee, Interim County Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
<i>Expenditures</i>					
<i>Services & Supplies</i>	\$5,037,497	\$5,263,578	\$5,263,541	\$5,263,541	(\$37)
<i>Total Appropriations</i>	\$5,037,497	\$5,263,578	\$5,263,541	\$5,263,541	(\$37)
<i>Earned Revenues By Source</i>	\$0	\$0	\$0	\$0	\$0
<i>Net County Cost</i>	\$5,037,497	\$5,263,578	\$5,263,541	\$5,263,541	(\$37)

Purpose

The Court Assigned Counsel budget provides funds for indigent defense in cases where the Public Defender has declared a conflict-of-interest or is otherwise unavailable. Funding is provided for defense attorneys, investigators, witnesses, interpreters, and other costs related to cases appointed by the Superior Court. The County contracts with the Lawyer Referral Service (LRS) of the San Joaquin County Bar Association to administer the various legal services.

Major Budget Changes

Services & Supplies

- (\$67,000) Decrease in costs for Sexually Violent Predator cases.

- \$35,000 Increase in reimbursement to District Attorney for discovery charges.
- \$30,000 Increase in investigation costs.

Program Discussion

The 2013-14 recommended budget for Court Assigned Counsel totals \$5,263,541. Changes reflect increases in funding for discovery charges and investigator costs, offset by an anticipated decrease in the costs related to Sexually Violent Predator cases.

In April 2012, the Board of Supervisors approved a three-year agreement with LRS. The agreement provided for hourly rate increases in 2012-13 and 2014-15, but no rate adjustment in 2013-14.

LRS concurs with this recommendation.

2021300000—Court Assigned Counsel

Law & Justice

Workload Data					
	Actual			Est./Act. 2012-13	Projected 2013-14
	2009-10	2010-11	2011-12		
<i>Juvenile Delinquency</i>	630	1,262	418	517	468
<i>Youth Authority Placement</i>	N/A	59	12	12	12
<i>Domestic Violence</i>	N/A	19	19	18	18
<i>Pro Per</i>	N/A	3	11	3	7
<i>Misdemeanor</i>	452	2,330	1,916	1,581	1,748
<i>Misdemeanor Appeals</i>	N/A	8	6	7	6
<i>Minor Felony</i>	956	2,432	1,148	1,282	1,215
<i>Class II Felony</i>	N/A	1,775	922	1,020	971
<i>Class I Felony</i>	N/A	328	137	136	136
<i>Felony (Murder)</i>	N/A	48	31	15	23
<i>Special Circumstances (Murder)</i>	N/A	26	16	4	10
<i>Civil/Other</i>	28	18	8	9	8
<i>Sexually Violent Predator</i>	2	19	2	0	0
<i>Total New Cases Assigned</i>	2,068	8,327	4,646	4,604	4,622

2020200000—District Attorney

Law & Justice

James Willett, District Attorney

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$19,725,863	\$18,871,524	\$20,158,510	\$19,688,900	\$817,376
Services & Supplies	2,595,155	2,712,155	2,757,326	2,753,048	40,893
Fixed Assets	53,552	79,989	90,000	85,000	5,011
Total Expenditures	\$22,374,569	\$21,663,668	\$23,005,836	\$22,526,948	\$863,280
Expenditure Reimbursements	(587,814)	(722,580)	(1,105,355)	(1,105,355)	(382,775)
Total Appropriations	\$21,786,755	\$20,941,088	\$21,900,481	\$21,421,593	\$480,505
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$6,281	\$18,697	\$0	\$0	(\$18,697)
Aid from Other Governments	4,946,082	5,030,297	5,540,773	5,540,773	510,476
Charges for Services	195,973	498,086	297,000	297,000	(201,086)
Miscellaneous Revenues	52,266	0	0	0	0
Operating Transfers In	30,000	194,163	196,009	196,009	1,846
Total Revenues	\$5,230,602	\$5,741,243	\$6,033,782	\$6,033,782	\$292,539
Net County Cost	\$16,556,153	\$15,199,845	\$15,866,699	\$15,387,811	\$187,966
Allocated Positions	136.0	135.0	144.0	139.0	4.0
Temporary (Full-Time Equivalent)	0.8	4.7	4.9	4.9	0.2
Total Staffing	136.8	139.7	148.9	143.9	4.2

Purpose

The Office of the District Attorney (DA) is a constitutionally-mandated office whose primary function is to act as the public prosecutor of State law violations. To this end, the DA investigates such offenses and conducts collaborative investigations with local law enforcement agencies.

The DA also establishes policies and standards for filing criminal complaints; institutes proceedings for the arrest of persons suspected of public offenses; advises the Grand Jury; institutes criminal and/or civil proceedings to remedy consumer fraud, abate nuisances and environmental hazards; manages various grant programs; provides services to victims and witnesses of crime; and provides legal training for local law enforcement agencies.

The DA's Bureau of Investigations provides investigative support to the Department. The Bureau is also responsible for the service of criminal and civil processes.

Major Budget Changes

Salaries & Employee Benefits

- \$329,042 Negotiated salary and benefits adjustments.
- \$308,041 Full-year cost of a Deputy DA and a DA Investigator added midyear 2012-13 for Real Estate Fraud Prosecution Program.
- \$368,500 Add two Deputy DA positions and two DA Investigator positions.
- (\$169,366) Increase in staff costs reimbursed from grant programs.
- (\$18,841) Decrease investigator extra-help hours and increase hours for paralegals and records staff.

Services & Supplies

- (\$26,753) Decrease in communications costs.

2020200000—District Attorney Law & Justice

➤ \$107,261	Increase in software costs, special investigations, and legal services.	Expenditure Reimbursements	
➤ \$37,923	Increase in Workers' Compensation Insurance costs.	➤ \$137,712	Increase in grant reimbursement for administrative costs.
➤ (\$55,040)	Decrease in Casualty Insurance costs.	➤ \$185,000	Reimbursement from Sheriff's Office for grant programs.
Fixed Assets		➤ (\$54,549)	Decrease in reimbursement from Environmental Health.
➤ \$5,700	Laptop computers (3)	➤ \$25,191	Increase in reimbursement from Human Services Agency for In-Home Supportive Services Fraud Investigation staff.
➤ \$12,000	Overhead projectors (3).	➤ \$89,421	Increase in reimbursement from Public Defender for discovery costs.
➤ \$4,200	Projectors (3).	Revenues	
➤ \$2,000	Rifles (2).	➤ (\$18,697)	Civil penalty revenue processed through Proposition 64 program.
➤ \$3,000	Handguns (2).	➤ \$45,000	Increase in Victim Witness revenue.
➤ \$7,000	Vests (7).		
➤ \$1,100	Mobile touch pad.		
➤ \$50,000	Case management software upgrades.		

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Unified Court Filings					
<i>Felony Filings</i>					
Countywide	5,344	5,107	4,617	5,120	5,242
Stockton	3,690	3,663	3,355	3,936	4,618
Lodi	750	553	422	460	0*
Manteca/Ripon/Escalon/Tracy	904	891	840	724	624
Misdemeanor Filings/Traffic					
Stockton	8,243	16,172	12,707	14,076	15,592
Lodi	2,560	4,283	2,392	1,894	0*
Manteca/Ripon/Escalon/Tracy	3,409	8,323	5,728	5,948	6,176
Investigations					
Investigations Opened	4,297	2,600	673	588	512
Investigations Tasks	N/A	N/A	2,963	3,400	3,899
Subpoenas Served	N/A	N/A	1,326	673	329

* Lodi Court closed April 2013.

2020200000—District Attorney

Law & Justice

- \$407,647 Increase in Proposition 172 revenue.
- \$57,829 Increase in reimbursement for State-mandated activities.
- (\$181,303) Environmental prosecution costs recovered through Proposition 64 program.

Program Discussion

The 2013-14 recommended DA main budget totals \$22,526,948, which is an increase of \$863,280 from 2012-13. This change reflects negotiated salary and benefits adjustments, full year cost of two grant-funded positions added midyear 2012-13 for Real Estate Fraud Prosecution, addition of two Deputy DA positions and two DA Investigator positions, offset by increased reimbursement of staff costs from various grant budgets.

Felony Trial Unit

The Felony Trial Unit is responsible for the vertical prosecution of all mainline criminal felony cases heard in the Stockton Court. Budget impacts over the past few years have reduced Unit staffing from 24 down to 11 attorneys and 2 volunteer attorneys. Reductions in staffing, combined with increased caseloads, a growing violent crime rate and record-high homicide rates, have impacted the ability of the DA's Office to carry out its mandate.

Homicide Trial Team

The Homicide and Gang Unit is responsible for the prosecution of individuals who commit murder and the most serious and violent felony offenses not resulting in death. From 2008 to 2010, homicides increased from 35 to 64, and in 2011, a record number of homicides (84) were committed. In 2012, homicides reached a new milestone, with 88 individuals murdered. However, as homicides have increased, the number of attorneys in this Unit has decreased, resulting in a doubling of attorney caseloads since 2010. The recommended budget restores two Deputy DA positions to address the increase in homicide and gang-related cases.

Misdemeanor Unit

The Misdemeanor Unit staffs all aspects of criminal prosecution, including arraignments, pre-trial hearings, motions, expungements, and jury trials. Budget reductions have reduced staffing levels to one Supervising Deputy DA, extra-help paralegals, and several unpaid volunteer attorneys and interns. The Department has ceased most misdemeanor prosecution, except for DUI (Driving Under the Influence), domestic violence (now handled by *felony* domestic violence attorneys), and crimes with a direct and

immediate impact on public safety. Funding has been included for extra-help paralegals to provide assistance to this Unit.

Bureau of Investigation

The DA's Bureau of Investigation provides investigative and trial support services to the DA and Deputy DA's who prosecute homicide, felony, and misdemeanor cases. The Bureau also supports regional crime reductions efforts, collaborating with local, State, and federal law enforcement agencies, and is the primary law enforcement agency in San Joaquin County authorized to conduct investigations of child abduction, public assistance fraud, workers' compensation and insurance fraud, real estate fraud, In-Home Supportive Services fraud, public corruption, environmental and consumer crimes, and officer-involved critical incidents.

Over the past several years, a significant number of positions were eliminated in the Investigation Bureau in order to balance the budget. The reductions in sworn personnel have limited the Bureau to performing only core law enforcement and investigative services, and have limited the Bureau's effectiveness in providing support to the other department divisions.

The recommended budget includes the restoration of two DA Investigator positions to support investigation needs related to rising homicide and gang cases.

Witness Transportation and Record Archive/Storage

Witness transportation for the DA's Office is currently provided by private vendors. The process requires staff to contact a vendor to schedule pick-up, pay the necessary fees, and confirm travel arrangements with the witness. The return process is similar, but can be complicated by flight schedules. Transportation issues can impact the prosecutor's ability to call witnesses in accordance with the Court's schedule. The recommended budget includes additional part-time staffing to transport witnesses and also assist the Stock Clerk in maintaining the DA's Archive Center.

Supplemental Request

The District Attorney is requesting two DA Investigator positions to address the rise in homicide and gang cases that require follow-up investigation, prosecution, and ongoing trial support services. In addition, three Deputy DA positions are requested to prosecute the increasing number of felony, homicide, and gang cases referred by local law enforcement agencies. Cost for the positions and associated equipment in 2013-14 is \$478,888.

Funding for this request has not been included in the recommended 2013-14 budget.

2020212000—DA-Auto Insurance Fraud Prosecution

Law & Justice

James Willett, District Attorney

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$275,937	\$289,088	\$297,403	\$297,403	\$8,315
Services & Supplies	6,422	40,097	40,230	40,230	133
Total Appropriations	\$282,359	\$329,185	\$337,633	\$337,633	\$8,448
Earned Revenues By Source					
Aid from Other Governments	\$0	\$329,185	\$337,633	\$337,633	\$8,448
Total Revenues	\$0	\$329,185	\$337,633	\$337,633	\$8,448
Net County Cost	\$282,359	\$0	\$0	\$0	\$0

Purpose

The Auto Insurance Fraud Prosecution program provides State funding for the District Attorney to investigate and prosecute automobile insurance fraud cases. Funds are provided through a special surcharge collected by the State Insurance Commission on automobile insurance policies and may only be used for this purpose. Funding levels are based on San Joaquin County's proportionate share of the State population and the proportionate share of automobile insurance suspected fraudulent claims submitted to the State Department of Insurance Fraud Division.

Program Discussion

The 2013-14 recommended Auto Insurance Fraud Prosecution budget totals \$337,633, which will provide funding for 50% of a Deputy District Attorney, 70% of a District Attorney Investigator, 40% of a District Attorney Investigative Assistant, and 45% of a Legal Technician, all of whom are allocated in the District Attorney's main budget. Also included in this budget are the cost of communications, training, vehicle usage, audit expenses, and administrative charges.

Workload Data					
	Actual			Est./Act. 2012-13	Projected 2013-14
	2009-10	2010-11	2011-12		
Auto Insurance Fraud Cases					
Referrals	58	54	21	25	27
Convictions	30	40	27	5	5
Declined Cases	10	2	9	10	10
Still Investigating	60	4	20	17	17

2020209000—DA-Child Abduction Unit

Law & Justice

James Willett, District Attorney

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$447,452	\$501,764	\$385,970	\$385,970	(\$115,794)
Services & Supplies	43,770	59,787	49,241	49,241	(10,546)
Total Appropriations	\$491,222	\$561,551	\$435,211	\$435,211	(\$126,340)
Earned Revenues By Source					
Aid from Other Governments	\$418,414	\$558,051	\$433,211	\$433,211	(\$124,840)
Miscellaneous Revenues	2,943	3,500	2,000	2,000	(1,500)
Total Revenues	\$421,357	\$561,551	\$435,211	\$435,211	(\$126,340)
Net County Cost	\$69,865	\$0	\$0	\$0	\$0
Allocated Positions	3.0	3.0	3.0	3.0	0.0

Purpose

The District Attorney (DA) is mandated under the Family Code to enforce custody and visitation decrees; locate and return children unlawfully taken by a parent; proceed with civil court action; and guarantee appearance of offenders in Court. The Uniform Child Custody Jurisdiction and Enforcement Act requires staff to locate children who are unlawfully detained in San Joaquin County and return them to courts in other jurisdictions.

➤ (\$128,383) Decrease in reimbursement of staff costs.

Services & Supplies

➤ (\$10,000) Decrease in fleet services costs.

Revenue

➤ (\$124,840) Decrease in State-mandated reimbursement.

Major Budget Changes

Salaries & Employee Benefits

➤ \$12,589 Negotiated salary and benefits adjustments.

Program Discussion

The 2013-14 recommended Child Abduction Unit budget totals \$435,211, which will provide funding for a DA Investigator, an Investigative Assistant, and an Office Assistant. Reimbursement is also provided for 30% of a DA Investigator allocated in the DA main budget.

Workload Data					
	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Child Visitation Cases	35	5	21	17	20
Child Abduction Cases	40	39	65	65	80
Notification/Good Cause Cases	46	28	8	15	25
Children Recovered	21	17	35	30	35

2020206000—DA-Consumer Fraud Proposition 64

Law & Justice

James Willett, District Attorney

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,745,875	\$1,850,230	\$1,580,705	\$1,580,705	(\$269,525)
Services & Supplies	136,648	204,760	287,771	287,771	83,011
Total Expenditures	\$1,882,523	\$2,054,990	\$1,868,476	\$1,868,476	(\$186,514)
Expenditure Reimbursements	0	(120,000)	0	0	120,000
Total Appropriations	\$1,882,523	\$1,934,990	\$1,868,476	\$1,868,476	(\$66,514)
Earned Revenues By Source					
Operating Transfers In	\$1,831,732	\$1,934,990	\$1,868,476	\$1,868,476	(\$66,514)
Total Revenues	\$1,831,732	\$1,934,990	\$1,868,476	\$1,868,476	(\$66,514)
Net County Cost	\$50,791	\$0	\$0	\$0	\$0
Allocated Positions	12.0	12.0	12.0	12.0	0.0
Temporary (Full-Time Equivalent)	0.8	2.3	1.5	1.5	(0.8)
Total Staffing	12.8	14.3	13.5	13.5	(0.8)

Purpose

The District Attorney Consumer Fraud Proposition 64 budget was established to account for civil penalties received under the Business and Professions Code from those who participate in unfair competition. Penalties are placed in the Consumer Fraud Trust Fund and Environmental Code Enforcement Trust Fund to be used by the District Attorney for enforcement of consumer protection laws. Funding is also received from the Craig Thompson Environmental Protection Prosecution (CTEPP) Fund, which is used to reimburse costs for investigation and prosecution of environmental violations by large companies throughout the State of California.

Services & Supplies

- (\$49,225) Decrease in costs related to investigation and prosecution of environmental violations.
- \$123,560 Increase in reimbursement of administrative costs.

Revenues

- (\$186,514) Decrease in funding from Consumer Fraud and Environmental Code Enforcement Trust Funds and from CTEPP Fund.

Major Budget Changes

Salaries & Employee Benefits

- \$21,652 Negotiated salary and benefits adjustments.
- (\$291,954) Decrease in staff costs charged to this budget due to reimbursement from Real Estate Trust Fund and Environmental Health Department.

Program Discussion

The 2013-14 recommended Consumer Fraud budget totals \$1,868,476, which is a decrease of \$186,514 from 2012-13. A total of 5 Deputy District Attorneys, 4 Paralegals, 2.5 District Attorney Investigators, a Legal Technician, and a District Attorney Investigative Assistant, as well as program expenses will be funded from the Consumer Fraud and Environmental Code Enforcement Trust Funds. A portion of these costs will be reimbursed from the Real Estate Trust Fund and the Environmental Health Department. CTEPP Funds will be used to reimburse various investigation and prosecution-related costs.

2020281000—DA-COPS

Law & Justice

James Willett, District Attorney

Supplemental Law Enforcement Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$79,371	\$165,193	\$205,392	\$205,392	\$40,199
Services & Supplies	1,541	1,632	3,087	3,087	1,455
Total Appropriations	\$80,912	\$166,825	\$208,479	\$208,479	\$41,654
Earned Revenues By Source					
Aid from Other Governments	\$210,576	\$166,825	\$208,479	\$208,479	\$41,654
Fund Balance	(129,664)	0	0	0	0
Total Revenues	\$80,912	\$166,825	\$208,479	\$208,479	\$41,654
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

The State Citizens' Option for Public Safety (COPS) program provides funding to local agencies for front-line law enforcement services, enhanced prosecution efforts, and for jail operation/construction. Funding is provided from the State Vehicle License Fee (VLF) and allocated by formula to city and county law enforcement, the District Attorney's Office, and the County Jail. This narrative represents the portion of program funding allocated to the District Attorney.

Major Budget Changes

Salaries & Employee Benefits

- \$40,199 Increase in reimbursement of staff costs.

Revenues

- \$41,654 Increase in projected VLF revenue.

Program Discussion

The 2013-14 proposed budget for the District Attorney's COPS program totals \$208,479, which is an increase of \$41,654 from 2012-13. Funding will continue to be used to underwrite the cost of a Deputy District Attorney (allocated in the District Attorney's main budget) to prosecute felony cases.

2020278250—DA-Criminal Restitution Program

Law & Justice

James Willett, District Attorney

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$192,458	\$184,722	\$195,249	\$195,249	\$10,527
Services & Supplies	1,484	14,943	4,416	4,416	(10,527)
Total Appropriations	\$193,942	\$199,665	\$199,665	\$199,665	\$0
Earned Revenues By Source					
Aid from Other Governments	\$83,158	\$199,665	\$199,665	\$199,665	\$0
Total Revenues	\$83,158	\$199,665	\$199,665	\$199,665	\$0
Net County Cost	\$110,784	\$0	\$0	\$0	\$0
Allocated Positions	3.0	3.0	3.0	3.0	0.0

Purpose

The Criminal Restitution Program is funded by a grant from the State Victim Compensation and Government Claims Board. The purpose of the program is to ensure the imposition and collection of restitution fines and orders against criminal offenders.

Major Budget Changes

Salaries & Employee Benefits

- \$8,589 Negotiated salary and benefits adjustments.

Services & Supplies

- (\$10,730) Decrease in administrative costs charged to the grant.

Program Discussion

The 2013-14 recommended Criminal Restitution budget totals \$199,665, which will provide funding for two Paralegals and partial funding for a Senior Office Assistant position. The portion of the clerical position not charged to the grant will be utilized to provide fiscal support to the District Attorney's main budget.

Staff will work to ensure that restitution is imposed by the court in all eligible cases, unless the court waives imposition for compelling and extraordinary reasons that are stated on the record.

2020210000—DA-Narcotics Enforcement

Law & Justice

James Willett, District Attorney

DA Narcotics Enforcement Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
<i>Services & Supplies</i>	\$1,851	\$8,000	\$8,200	\$8,200	\$200
<i>Operating Transfers Out</i>	30,000	32,000	32,000	32,000	0
<i>Total Appropriations</i>	\$31,851	\$40,000	\$40,200	\$40,200	\$200
Earned Revenues By Source					
<i>Interest/Rents</i>	\$67	\$200	\$200	\$200	\$0
<i>Miscellaneous Revenues</i>	30,160	40,000	40,000	40,000	0
<i>Fund Balance</i>	1,624	(200)	0	0	200
<i>Total Revenues</i>	\$31,851	\$40,000	\$40,200	\$40,200	\$200
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

This budget unit serves as a pass-through account for transferring funds from the District Attorney's Narcotics Enforcement Special Revenue Fund to the District Attorney's General Fund budget. The Special Revenue Fund holds the District Attorney's share of proceeds from the forfeiture of assets seized from narcotics dealers.

Program Discussion

For 2013-14, the District Attorney proposes to use asset forfeiture proceeds to reimburse part of the cost of a Paralegal allocated in the District Attorney's main budget. This position will process asset forfeiture cases and assist attorneys in eliminating a backlog of cases.

2020217000—DA-Public Assistance Fraud Prosecution

Law & Justice

James Willett, District Attorney

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,478,699	\$1,507,073	\$1,585,266	\$1,585,266	\$78,193
Services & Supplies	92,842	281,327	289,278	289,278	7,951
Fixed Assets	0	11,600	0	0	(11,600)
Total Expenditures	\$1,571,541	\$1,800,000	\$1,874,544	\$1,874,544	\$74,544
Expenditure Reimbursements	(2,000,000)	(1,800,000)	(1,874,544)	(1,874,544)	(74,544)
Total Appropriations	(\$428,459)	\$0	\$0	\$0	\$0
Earned Revenues By Source					
Miscellaneous Revenues	\$496	\$0	\$0	\$0	\$0
Total Revenues	\$496	\$0	\$0	\$0	\$0
Net County Cost	(\$428,955)	\$0	\$0	\$0	\$0
Allocated Positions	10.0	10.0	10.0	10.0	0.0

Purpose

The Public Assistance Fraud Prosecution Unit operates through a Memorandum of Understanding between the District Attorney (DA) and the Human Services Agency (HSA) Director. This Unit investigates and prosecutes criminal welfare fraud, including Aid to Families with Dependent Children, CalFresh (food stamps), and vendor fraud cases. Funding is primarily provided from federal and State welfare administration funds received by the HSA.

Major Budget Changes

Salaries & Employee Benefits

- \$72,119 Negotiated salary and benefits adjustments.

Services & Supplies

- \$30,020 Increase in fleet services costs.
- (\$39,377) Decrease in reimbursement of administrative costs.

Expenditure Reimbursements

- \$74,544 Reimbursement from DA main budget for protocol investigations.

Program Discussion

The recommended Public Assistance Fraud Prosecution budget for 2013-14 totals \$1,874,544 and provides funding for seven DA Investigators, two Investigative Assistants, and one Legal Technician.

During 2013-14, this Unit will begin implementing an early fraud detection program by having an investigator available to assist HSA staff during intake interviews. DA staff will continue investigating Income and Eligibility Verification System (IEVS) fraud referrals from HSA staff. IEVS matches individuals receiving public assistance against other potential income sources such as unemployment insurance, disability insurance, Social Security, and income reported to the State Employment Development Department, as well as incarceration records, all of which could reduce or disqualify a recipient from receiving benefits.

As of February 2013, the Public Assistance Fraud Prosecution Unit achieved an estimated cost avoidance of \$774,248 for cash assistance, and \$157,500 for the Cal-Fresh program according to the State's Department of Social Services formula. Cost avoidance saves public funds that would otherwise be inappropriately given to public assistance applicants.

2020217000—DA-Public Assistance Fraud Prosecution

Law & Justice

Workload Data					
	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Referrals					
<i>Convictions</i>	67	146	63	82	73
<i>Declined</i>	8	21	7	9	8
DA Investigations					
<i>Ongoing Fraud</i>	487	905	965	494	730
<i>Duplicate AFDC Warrants</i>	85	8	10	0	5
<i>Arrest/Bench Warrants</i>	466	116	77	27	52
<i>Early Fraud Cases</i>	749	318	231	276	254

2020202000—DA-Real Estate Fraud Prosecution

Law & Justice

James Willett, District Attorney

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$440,413	\$166,877	\$838,599	\$838,599	\$671,722
Services & Supplies	3,940	36,990	32,517	32,517	(4,473)
Total Appropriations	\$444,353	\$203,867	\$871,116	\$871,116	\$667,249
Earned Revenues By Source					
Operating Transfers In	\$444,353	\$203,867	\$871,116	\$871,116	\$667,249
Total Revenues	\$444,353	\$203,867	\$871,116	\$871,116	\$667,249
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

California Government Code Section 27388 authorizes counties to impose a recordation fee on certain real estate documents. These funds can only be used for programs which enhance the capacity of local district attorneys and local law enforcement to deter, investigate, and prosecute crimes involving real estate fraud.

Major Budget Changes

Salaries & Employee Benefits

- \$671,722 Increase in reimbursement of staff costs to District Attorney main and Consumer Fraud Proposition 64 budgets.

Revenues

- \$481,055 Increase in reimbursement from Real Estate Fraud Prosecution Trust Fund.
- \$186,194 Reimbursement from Foreclosure Recovery Crisis Fund.

Program Discussion

The 2013-14 recommended budget for Real Estate Fraud Prosecution totals \$871,116, which is an increase of

\$667,249 from 2012-13. This change reflects increased reimbursement to the District Attorney main and Consumer Fraud Proposition 64 budgets for staff costs associated with investigation and prosecution of crimes related to real estate fraud.

Recommended funding for 2013-14 will be used to reimburse the District Attorney's main and Consumer Fraud Proposition 64 budgets for a Deputy District Attorney, a District Attorney Investigative Assistant, and a Paralegal assigned to work solely on cases related to real estate fraud. Additionally, a Deputy District Attorney and District Attorney Investigator were added to the District Attorney main budget midyear 2012-13. These positions will be partially funded in 2013-14 with monies from the Foreclosure Crisis Recovery Fund, and the balance of costs funded by the Real Estate Fraud Prosecution Trust Fund.

The budget also will pay for expert witnesses, such as forensic accountants and other experts who specialize in real estate transactions, interpreters, transcribers, outreach, and fleet services expenses.

On July 13, 2012, the Governor signed into law Senate Bill 1342, allowing counties to increase the recordation fee for certain real estate documents in order to staff and operate real estate fraud prosecution programs. The recommended budget assumes approval of a fee increase from \$3 to \$8.

2020202000—DA-Real Estate Fraud Prosecution

Law & Justice

Workload Data

	Actual			Est./Act. 2012-13	Projected 2013-14
	2009-10	2010-11	2011-12		
<i>Real Estate Fraud Prosecution Cases</i>	2	21	10	11	6
<i>Real Estate Fraud Investigations</i>	66	55	49	30	50
<i>Mortgage Fraud Prosecution Cases</i>	N/A	N/A	N/A	6	9
<i>Mortgage Fraud Investigations</i>	N/A	N/A	N/A	60	60

DA-State Grant Programs

Law & Justice

James Willett, District Attorney

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,497,564	\$1,139,720	\$984,713	\$984,713	(\$155,007)
Services & Supplies	583,428	456,448	268,713	268,713	(187,735)
Other Charges	95,652	142,223	0	0	(142,223)
Fixed Assets	13,258	0	0	0	0
Total Appropriations	\$2,189,902	\$1,738,391	\$1,253,426	\$1,253,426	(\$484,965)
Earned Revenues By Source					
Aid from Other Governments	\$2,505,591	\$1,558,301	\$1,105,481	\$1,105,481	(\$452,820)
Miscellaneous Revenues	0	30,000	0	0	(30,000)
Total Revenues	\$2,505,591	\$1,588,301	\$1,105,481	\$1,105,481	(\$482,820)
Net County Cost	(\$315,689)	\$150,090	\$147,945	\$147,945	(\$2,145)
Allocated Positions	8.0	8.0	8.0	8.0	0.0
Temporary (Full-Time Equivalent)	2.8	3.0	1.9	1.9	(1.1)
Total Staffing	10.8	11.0	9.9	9.9	(1.1)

Purpose

The California Emergency Management Agency (CalEMA) provides financial and technical assistance to agencies throughout the State, including various grants to protect the public's safety and to provide support services for crime victims. CalEMA provides the following grants to the District Attorney's Office: Victim/Witness Program (#2020273000), Violence Against Women Act (VAWA) (#2020278110), and Unserved/Underserved Victim Advocacy and Outreach (#2020278270). Administration responsibilities for the Anti-Drug Abuse (ADA) Enforcement grant (#2020278130) were transferred to the Sheriff's Office in 2012-13. This narrative also includes a grant for Rural Crime Prevention (#2020278240) which is allocated directly from the State Local Law Enforcement Safety Account.

Major Budget Changes

Salaries & Employee Benefits

- \$18,137 Negotiated salary and benefits adjustments.
- (\$49,586) Decrease in extra-help costs for Victim/Witness Program.

- (\$130,068) Transfer ADA Enforcement grant administration to Sheriff's Office.

Services & Supplies

- (\$16,008) Decrease in operating costs for Victim/Witness Program.
- (\$174,101) Transfer ADA Enforcement grant administration to Sheriff's Office.

Other Charges

- (\$142,223) Transfer ADA Enforcement grant administration to Sheriff's Office.

Revenue

- (\$32,287) Decrease in State funding for Victim/Witness Program.
- (\$446,392) Transfer ADA Enforcement grant administration to Sheriff's Office.

Program Discussion

Victim/Witness Program

This program provides support services to victims and witnesses of crimes, including responding to crime scenes

DA-State Grant Programs

Law & Justice

with a mobile unit to provide on-call crisis intervention and emergency services; providing information and referrals to other service agencies; providing court support services such as emergency transportation, courtroom escorts, information on case status and disposition, and general orientation to the criminal justice system; and assisting victims with claims for assistance from the California Restitution Fund.

The program budget of \$602,962 consists of \$491,775 from the CalEMA grant, \$55,225 from Proposition 172 sales tax revenue, and a General Fund contribution of \$55,962. Funding is provided for 80% of the Victim/Witness Program Manager, a Victim/Witness Advocate Supervisor, four Victim/Witness Advocates, an Office Assistant, and part-time Victim Witness Advocates.

Violence Against Women Vertical Prosecution

This program allows the District Attorney to vertically prosecute individuals who commit violent acts against women. The program focuses on serious incidents of domestic violence that occur in the presence of children, as well as stalking cases. Efforts are made to coordinate with Child Protective Services and Probation to ensure the safety of children exposed to domestic violence.

The budget totals \$251,512 and is comprised of a \$188,634 State grant and required County matching funds of \$62,878. These funds provide for a Deputy District Attorney allocated in the District Attorney's main budget, and a portion of a Victim Witness Advocate allocated to the Victim/Witness Program budget.

Anti-Drug Abuse Enforcement Program

This federally-funded grant program focuses on narcotics enforcement and is administered by CalEMA. Local grant administration responsibility was transferred to the Sheriff's Office during 2012-13.

Rural Crime Prevention Program

The District Attorney's Office provides administrative oversight for the Rural Crime Task Force consisting of the District Attorney, Sheriff, Agricultural Commissioner, and rural farm owners and operators. The mission of the task force is education, loss prevention, recovery of property, and prosecution of criminal activity in rural areas.

The 2013-14 recommended budget is \$253,427, which is the same as 2012-13. If the amount of funding changes significantly, the Department will return to the Board during the fiscal year to request budget adjustments.

Unserved/Underserved Victim Advocacy & Outreach Program

This program is incorporated with the District Attorney's Victim/Witness Program and enhances the provision of elder abuse training and victim services. This is a State-wide competitive grant intended to provide services to unserved and underserved populations. The grant period began in October 2010 and will end in September 2015.

The total budget of \$145,525 is comprised of \$116,420 in grant funds and \$29,105 in required matching funds, the total of which will fund 1.65 full-time equivalent Victim/Witness Advocate positions (allocated to the Victim/Witness Program budget) and grant-required travel and audit expenses.

Workload Data

	Actual			Est./Act. 2012-13	Projected 2013-14
	2009-10	2010-11	2011-12		
<i>Victim/Witness Program</i>					
<i>On-Site Crisis Interventions</i>	841	2,005	2,522	2,584	2,584
<i>Direct Assistance with Restraining Order</i>	N/A*	N/A*	357	356	356
<i>Services to Domestic Violence Victims</i>	2,430	3,035	2,865	2,916	2,916
<i>Violence Against Women Cases Prosecuted</i>	73	62	69	75	75
<i>Rural Crime Convictions</i>	20	12	15	15	15

* Methodology changed in 2011-12

2020205000—DA-Victim Assistance Center

Law & Justice

James Willett, District Attorney

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$610,188	\$626,626	\$647,546	\$647,546	\$20,920
Services & Supplies	7,655	61,508	40,588	40,588	(20,920)
Total Appropriations	\$617,843	\$688,134	\$688,134	\$688,134	\$0
Earned Revenues By Source					
Aid from Other Governments	\$537,488	\$688,134	\$688,134	\$688,134	\$0
Total Revenues	\$537,488	\$688,134	\$688,134	\$688,134	\$0
Net County Cost	\$80,355	\$0	\$0	\$0	\$0
Allocated Positions	9.0	8.0	8.0	8.0	0.0

Purpose

The Victim Assistance Center provides claims verification services for the State Victims-of-Crime Program. The Center helps victims file claims and provides local verification of claims to ensure timely issuance of payments. This discretionary program operates through a Joint Powers Agreement with the State Victims Compensation and Government Claims Board.

Services and Supplies

- (\$11,949) Decrease in administrative costs charged to the grant.

Major Budget Changes

Salaries & Employee Benefits

- \$19,732 Negotiated salary and benefits adjustments.

Program Discussion

The recommended Victim Assistance Center budget for 2013-14 is \$688,134. Staffing consists of one Victim Claims Supervisor, six Victim Claims Specialists, and one Senior Office Assistant. The budget also provides funding for shared cost of the Program Manager position allocated to the Victim/Witness Program budget.

Workload Data					
	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Claims Verified	14,680	11,129	11,361	15,000	16,000

2020216000—DA-Workers' Compensation Insurance Fraud

Law & Justice

James Willett, District Attorney

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$416,881	\$534,516	\$505,945	\$505,945	(\$28,571)
Services & Supplies	35,261	74,292	64,214	64,214	(10,078)
Total Appropriations	\$452,141	\$608,808	\$570,159	\$570,159	(\$38,649)
Earned Revenues By Source					
Aid from Other Governments	\$0	\$608,808	\$570,159	\$570,159	(\$38,649)
Total Revenues	\$0	\$608,808	\$570,159	\$570,159	(\$38,649)
Net County Cost	\$452,141	\$0	\$0	\$0	\$0

Purpose

The Workers' Compensation Insurance Fraud Prosecution program allows the District Attorney to expand the investigation and prosecution of those who commit workers' compensation insurance fraud, including applicant fraud, premium fraud, medical provider fraud, and uninsured employer fraud.

Funds are provided through a special assessment collected by the State Insurance Commission on workers' compensation insurance policies and may only be used for this purpose. Funding levels are based on the number of workers and the County's proportion of suspected fraudulent workers' compensation claims reported.

Major Budget Changes

Salaries & Employee Benefits

- (\$28,571) Decrease in staff costs reimbursed from grant.

Services & Supplies

- (\$12,205) Decrease in reimbursement of administrative costs.

Revenues

- (\$38,649) Decrease in grant revenues.

Program Discussion

The 2013-14 recommended Workers' Compensation Insurance Fraud Prosecution budget totals \$570,159, which will provide funding for a Deputy District Attorney, a District Attorney Investigator, 60% of a District Attorney Investigative Assistant, and 55% of a Legal Technician allocated in the District Attorney's main budget. Also included are the cost of office supplies, communications, training, vehicle usage, audit expenses, and administrative charges.

Workload Data					
	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Workers' Compensation Cases					
Referrals	30	19	39	25	30
Convictions	9	10	6	4	5
Declined	16	10	23	10	10
Still Investigating	40	6	14	20	20

2021000000—Grand Jury

Law & Justice

Rosa Lee, Interim County Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
<i>Expenditures</i>					
<i>Services & Supplies</i>	\$111,594	\$169,139	\$168,998	\$168,998	(\$141)
<i>Total Appropriations</i>	\$111,594	\$169,139	\$168,998	\$168,998	(\$141)
<i>Earned Revenues By Source</i>	\$0	\$0	\$0	\$0	\$0
<i>Net County Cost</i>	\$111,594	\$169,139	\$168,998	\$168,998	(\$141)

Purpose

Article I, Section 23 of the California Constitution requires that a Grand Jury be summoned annually in each county. The Grand Jury investigates the operations of county and city governments; selectively examines the books, records, and the accounts of county offices; reports the findings to the Board of Supervisors in an annual report; investigates charges of public offenses committed or triable within the county, and may bring forth indictments.

This budget includes funding for transcription services, clerical support, training, travel expenses, and other costs incurred by the Civil Grand Jury. Funds are also provided for impaneling separate *Criminal* Grand Juries as needed.

Program Discussion

The 2013-14 recommended Grand Jury budget totals \$168,998, which is a decrease of \$141 from 2012-13.

Court staff concurs with this recommendation.

Workload Data					
	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Criminal Grand Juries</i>					
<i>Days Impaneled</i>	77	91	34	93	95
<i>Indictments Issued</i>	38	75	12	89	89

2022745000—Probation-Administration

Law & Justice

Stephanie L. James, Chief Probation Officer

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,996,573	\$2,072,265	\$2,065,016	\$2,065,016	(\$7,249)
Services & Supplies	1,879,895	1,790,907	2,072,639	2,072,639	281,732
Fixed Assets	1,399	0	0	0	0
Operating Transfers Out	40,000	0	0	0	0
Total Appropriations	\$3,917,866	\$3,863,172	\$4,137,655	\$4,137,655	\$274,483
Earned Revenues By Source					
Aid from Other Governments	\$4,193,756	\$4,133,493	\$4,167,260	\$4,167,260	\$33,767
Charges for Services	32	100	100	100	0
Miscellaneous Revenues	17,507	12,000	12,000	12,000	0
Operating Transfers In	63,075	65,000	65,000	65,000	0
Total Revenues	\$4,274,371	\$4,210,593	\$4,244,360	\$4,244,360	\$33,767
Net County Cost	(\$356,505)	(\$347,421)	(\$106,705)	(\$106,705)	\$240,716
Allocated Positions	14.0	14.0	14.0	14.0	0.0
Temporary (Full-Time Equivalent)	0.0	1.4	1.4	1.4	0.0
Total Staffing	14.0	15.4	15.4	15.4	0.0

Purpose

The Probation Administration budget funds management and support services for the Department's three functional divisions: Juvenile Probation, Adult Probation, and Juvenile Detention. Services provided include budgeting, accounting, personnel, training, planning/research, and grants management. The Probation Officer function is mandated by California Welfare and Institutions Code Section 270.

State revenues for administration of Juvenile Probation and Camp funding, as well as the Youthful Offender Block Grant (YOBG) are reflected in this budget.

Major Budget Changes

Services & Supplies

- \$55,888 Increase in radio maintenance costs.
- \$220,785 Increase in data processing charges.

Revenues

- \$33,767 Increase in Proposition 172 revenue.

Program Discussion

The 2013-14 recommended budget for Probation Administration totals \$4,137,655, which is an increase of \$274,483 from 2012-13. This change reflects an increase in radio maintenance and data processing charges.

Probation continues to be the Court's most widely used alternative to incarceration for criminal offenders. Over the past decade, the profile of the typical juvenile and adult offender supervised by the Probation Department has changed dramatically as a result of the utilization of validated risk and needs assessment instruments. Probation officers now only supervise those offenders with the highest risk of re-offending.

The Department continues to work aggressively to develop and maintain a probation services model that is evidence-based and employs best practices in the field of community corrections. The Department works collaboratively with other agencies to positively affect public safety in San Joaquin County. Examples of collaborative efforts for 2013-14 include a Pretrial Assessment and Supervision Program and exploring the implementation of a Community Corrections Center in partnership with the Sheriff's Office.

Justice System Reform

As a result of the State's continuing corrections system crisis, sweeping changes have been made over the past few years that have had a dramatic impact on the local justice system at both the adult and juvenile levels. Discussions continue among State and local officials and legislators on how best to resolve the State's problems. At this time, the final outcome and impacts to the County are not known.

Evidence-Based Practices

Since 2008-09, the Probation Department has implemented evidence-based practices (EBP) throughout its divisions to prioritize services and provide targeted interventions to clients in an effort to reduce recidivism. Implementation of the 2011 Public Safety Realignment Act has further mandated the use of EBP's.

The Probation Department is developing an array of EBP's in order to more accurately determine the level of supervision and specific services required by each client. Various training providers have been used to train staff in using validated risk assessment tools, as well as various evidence-based curricula. Funding has been budgeted in 2013-14 to continue this important Department initiative.

STC Training

The Administration budget includes funds for training Probation and Juvenile Detention Officers in accordance with State standards. Core (initial) training is a minimum of 170 hours for Probation Officers and 160 hours for Juvenile Detention Officers. Ongoing annual training is also required. For 2013-14, the Department will continue to receive funds from the State Standards and Training for Corrections (STC) Program to ensure that sworn staff meet mandated training levels.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Number of Staff Trained</i>	254	225	220	223	229
<i>Number of STC Classes Provided</i>	218	195	203	215	220
<i>Number of STC Hours Provided</i>	18,099	13,980	17,137	18,100	19,055

2022702000—Probation-Adult & Pretrial Services

Law & Justice

Stephanie L. James, Chief Probation Officer

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$7,785,231	\$8,408,289	\$8,397,943	\$8,397,943	(\$10,346)
Services & Supplies	801,600	811,405	900,131	900,131	88,726
Fixed Assets	1,534	0	0	0	0
Operating Transfers Out	26,532	49,000	12,250	12,250	(36,750)
Total Appropriations	\$8,614,898	\$9,268,694	\$9,310,324	\$9,310,324	\$41,630
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$23,621	\$22,500	\$20,000	\$20,000	(\$2,500)
Interest/Rents	0	500	500	500	0
Aid from Other Governments	2,926,664	3,404,539	3,464,609	3,464,609	60,070
Charges for Services	284,106	306,000	292,000	292,000	(14,000)
Operating Transfers In	30,000	30,000	30,000	30,000	0
Total Revenues	\$3,264,392	\$3,763,539	\$3,807,109	\$3,807,109	\$43,570
Net County Cost	\$5,350,506	\$5,505,155	\$5,503,215	\$5,503,215	(\$1,940)
Allocated Positions	85.0	85.0	84.0	84.0	(1.0)

Purpose

The Adult Division of the Probation Department serves and assists the Court in matters concerning the supervision of adult offenders and performs other investigations as ordered. Section 1203 of the Penal Code mandates adult probation services. The Adult Division is comprised of the following units: Investigations, Assessment, Proposition 36, Intensive Supervision, Domestic Violence Field Supervision, Gang, Justice Systems, Minimum Supervision, and Central Support.

The Pretrial Services Unit provides information to the Court on defendants booked at the County Jail and is a major component in the management of the jail population. This Unit also processes and screens misdemeanors for possible release on citation, and provides screenings for probable cause hearings on all non-warrant arrests. The Unit is responsible for locating, abstracting, and adding all outstanding warrants for the Sheriff's Office and California Highway Patrol bookings.

This narrative combines budgets for Adult Probation (#2022702000), Adult Probation-SB 678 (#2022702300), and Pretrial Services (#2021200000).

Major Budget Changes

Salaries & Employee Benefits

- \$72,920 Negotiated salary and benefits adjustments.
- (\$83,266) Delete a vacant Probation Officer position funded by expiring grant.

Services & Supplies

- \$20,000 Computer programming costs for caseload software.
- \$10,000 Contract assistance for management of federal funding for adults with children at risk of placement.
- (\$131,700) Decrease in service agreements due to expiration of federal grant.
- \$91,000 Consultant services to expand successful Juvenile programs for Adult Probation use.
- \$16,517 Increase in fleet services costs.
- \$73,300 Security costs for Canlis Building implemented midyear 2012-13.

2022702000—Probation-Adult & Pretrial Services

Law & Justice

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<u>Adult Division</u>					
<u>Referrals</u>					
Drunk Driving	241	210	57	60	75
Conditional Restitution	1,945	1,799	1,671	2,100	2,220
Domestic Violence	1,124	436	344	432	465
Proposition 36	1,256	381	355	336	306
<u>Reports to Court</u>					
Pre-Sentence	407	309	303	240	215
Pre-Plea	70	62	32	24	20
Drug Court Reports	65	26	29	24	27
Violations of Probation	7,423	3,777	3,664	2,760	2,150
Supplementals/Memos	3,404	1,650	1,735	1,800	1,840
Penal Code 1203(c)	1,661	1,493	829	816	803
<u>Caseloads</u>					
Domestic Violence	1,196	827	309	253	245
Sex Offenders	189	96	143	131	128
Driving Under the Influence	2,174	2,021	1,108	925	875
Administrative Bank	335	311	318	339	375
Conditional Restitution	591	1,043	1,330	1,213	1,150
Proposition 36 Drug Oversight	1,960	1,759	1,390	1,276	1,150
Assessment (Intake)	310	360	667	692	700
Adult Gangs	188	70	81	92	60
Minimum Supervision	N/A	0	1,005	995	1,125
Unsupervised	3,150	3,097	2,387	2,235	2,350
<u>Senate Bill 678</u>					
Supervision Referrals	3,354	728	860	852	850
Intensive Programming Unit	1,199	846	275	290	250
Day Reporting Center	43	103	103	80	120
<u>Pretrial Services</u>					
Felony Interviews	7,265	6,108	6,133	6,986	7,475
Total Felony Releases/Percent	635/9%	522/9%	426/7%	443/6%	523/7%
Citation Release Evaluations	9,422	7,624	6,512	6,456	6,391
Total Citation Releases/Percent	6,781/72%	5,364/70%	4,286/66%	4,143/64%	3,962/62%
Probable Cause Hearings	2,714	2,182	2,255	2,555	2,766

2022702000—Probation-Adult & Pretrial Services

Law & Justice

- \$16,424 Increase in Workers' Compensation Insurance costs.

Operating Transfers Out

- (\$36,750) Eliminate transfer of funds to Sheriff's Office due to expiring federal grant.

Revenues

- \$120,586 Increase in Proposition 172 revenue.
- \$38,800 Increase in reimbursement for State-mandated activities.
- \$102,182 Increase in State funding to reduce adult prison commitments for probation violations.
- (\$199,998) Expiration of federal grant funding.
- (\$14,000) Decrease in charges for Probation services.

Program Discussion

The 2013-14 recommended budget for Adult Probation and Pretrial Services totals \$9,310,324, which is an increase of \$41,630 from 2012-13.

Second Chance Act Grant-TYGR (Transition-Age Youth Grounds for Recovery)

In 2011, the Probation Department received a two-year federal Department of Justice TYGR grant to work with probationers who have co-occurring mental health and substance abuse disorders. The Probation Officer assigned to this caseload provides supervised probation and enhanced services to qualifying young adults between 18-25. Once the grant ends on September 30, 2013, associated costs will be eliminated and the officer will be transferred to a vacant position within the Department.

Violence Against Women Act, Services Training Officers Prosecution (VAWA STOP)

A grant-funded Probation Officer position in the Domestic Violence Field Supervision Unit monitors a caseload of offenders convicted of domestic violence, stalking, sexual assault, and dating violence. This grant is also scheduled

to end on September 30, 2013, but it is expected to be re-funded. However, in the event grant funding is not continued, the officer will be transferred to a vacant position and cases will be dispersed to other staff.

Evidence-Based Programs

In 2013-14, the Probation Department will secure the services of the University of Cincinnati Criminal Justice Institute (UCCI) to assist with the implementation of evidence-based programming in the Adult Division. As part of this effort, successful Juvenile programs will be expanded for use by Adult Probation. UCCI will develop the model, oversee implementation, train and coach staff, and provide a framework for quality assurance.

SB 678

In October 2011, the Probation Department began receiving funds from the California Community Corrections Performance Incentives Act (Senate Bill 678). This funding assists county probation departments to provide evidence-based programming that results in a reduction of adult State prison commitments for violations of probation. Two units will be operated in 2013-14:

- The Adult Probation Day Reporting Center (DRC) provides intensive rehabilitative services to adult probationers over a six-month period. DRC is a collaborative effort between the Probation Department, County Office of Education, Employment and Economic Development, and various community-based organizations.
- The Intensive Programming Unit supervises high-risk offenders generally at increased risk for prison commitment following probation violations. Officers conduct monthly visits to monitor compliance with court-ordered conditions of probation. An Offender Needs Guide is completed for every probationer to determine criminogenic needs and target with appropriate interventions. Officers conduct random drug testing and provide cognitive behavioral programming and individualized case planning. This Unit also supervises a caseload of offenders who participate in the Drug Court program. Enhanced supervision is provided and probationers appear weekly in Court to provide updates to the judge.

Justice Assistance Grant

Law & Justice

Stephanie L. James, Chief Probation Officer

Justice Assistance Grant Funds	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$105,534	\$220,449	\$189,000	\$189,000	(\$31,449)
Services & Supplies	251,709	(254)	2,324	2,324	2,578
Total Appropriations	\$357,244	\$220,195	\$191,324	\$191,324	(\$28,871)
Earned Revenues By Source					
Interest/Rents	(\$169)	\$0	\$0	\$0	\$0
Aid from Other Governments	355,749	0	0	0	0
Operating Transfers In	189,000	220,195	189,000	189,000	(31,195)
Fund Balance	(187,336)	0	2,324	2,324	2,324
Total Revenues	\$357,244	\$220,195	\$191,324	\$191,324	(\$28,871)
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	1.0	0.0	0.0	0.0	0.0
Temporary (Full-Time Equivalent)	0.8	0.0	0.0	0.0	0.0
Total Staffing	1.8	0.0	0.0	0.0	0.0

Purpose

The Edward Byrne Memorial Justice Assistance Grant (JAG) program is a federal grant administered by the California Board of State and Community Corrections. JAG funds are allocated annually by legislative formula to local governments and are intended to help combat crime and improve public safety. Eligible local agencies are required to participate in a joint planning process for the use of the grant funds.

The County receives annual JAG funding in the following budgets: District Attorney (#2020225000), Sheriff (#2021654000), Probation (#2022710000), and Centralized JAG (#2023024000). One-time JAG Recovery Act (ARRA-JAG) funding expired in 2011-12.

Major Budget Changes

Salaries & Employee Benefits

- (\$32,264) One-time funding augmentation for investigation costs in 2012-13.

Revenue

- (\$32,264) Decrease in budgeted JAG funding to reflect actual experience.

Program Discussion

The 2013-14 proposed budget for JAG totals \$191,324, which is a decrease of \$28,871 from 2012-13, mainly reflecting a one-time prior year funding augmentation for District Attorney investigative costs.

Firearms Reduction Consortium

In July 2011, the County and City of Stockton entered into a Memorandum of Understanding to use JAG funding to form a Countywide Firearms Reduction Consortium, including Stockton Police, District Attorney, Sheriff, and Probation. The intent of the partnership is to coordinate activities that combat gun violence. Funding is allocated for prosecution of gun/gang violence, overtime costs for gun enforcement, and a firearms examiner/equipment.

As of this writing, 2013-14 JAG allocation amounts have not been announced. It is anticipated that the firearms reduction efforts will continue, pending availability of sufficient funding and discussions with the City of Stockton. The budget assumes funding will be allocated to County departments in the same amounts as in 2012-13. Once the allocations are determined, any necessary budget adjustments will be returned to the Board of Supervisors for consideration.

2022700000—Probation-Juvenile

Law & Justice

Stephanie L. James, Chief Probation Officer

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$5,377,282	\$5,683,370	\$5,969,845	\$5,969,845	\$286,475
Services & Supplies	572,689	508,432	583,710	583,710	75,278
Other Charges	162,762	160,104	160,104	160,104	0
Fixed Assets	1,534	0	84,000	84,000	84,000
Total Appropriations	\$6,114,267	\$6,351,906	\$6,797,659	\$6,797,659	\$445,753
Earned Revenues By Source					
Aid from Other Governments	\$4,558,149	\$5,086,708	\$5,208,614	\$5,208,614	\$121,906
Charges for Services	6,114	5,000	5,000	5,000	0
Miscellaneous Revenues	173,399	117,332	111,705	111,705	(5,627)
Total Revenues	\$4,737,662	\$5,209,040	\$5,325,319	\$5,325,319	\$116,279
Net County Cost	\$1,376,605	\$1,142,866	\$1,472,340	\$1,472,340	\$329,474
Allocated Positions	53.0	53.0	56.0	56.0	3.0
Temporary (Full-Time Equivalent)	5.9	5.9	5.9	5.9	0.0
Total Staffing	58.9	58.9	61.9	61.9	3.0

Purpose

The Juvenile Division of the Probation Department serves and assists the Court in matters concerning the supervision of juvenile offenders and performs other investigations as ordered. Actions are mandated by various sections of the Welfare and Institutions (W&I) Code.

The Juvenile Division is comprised of the following units: Intake Assessment, Investigations, County Supervision, Placement, Gang, and Clerical Support.

- \$36,751 Contract services to monitor federal Title IV-E revenue.
- \$16,320 Evaluation and technical assistance for Juvenile services.
- \$33,000 Facility costs for Community Accountability Program.

Fixed Assets

- \$84,000 Vehicles (3).

Major Budget Changes

Salaries & Employee Benefits

- \$93,842 Negotiated salary and benefits adjustments.
- \$192,633 Add two Social Workers and a Probation Unit Supervisor for Community Accountability Program.

Revenues

- \$121,906 Increase in Proposition 172 revenue.
- (\$117,332) Elimination of funding for Family Visions Wrap-Around Program.
- \$111,705 Reimbursement from Behavioral Health Services for Probation Officer in Juvenile Assessment Unit.

Services & Supplies

- (\$10,000) Decrease in communications cost.

2022700000—Probation-Juvenile

Law & Justice

Program Discussion

The 2013-14 proposed budget for Juvenile Probation totals \$6,797,659, which is an increase of \$445,753 from 2012-13. This change represents salary and benefits adjustments, various contract and professional services, and staff and operational costs for a Community Accountability Program.

Community Accountability Program

In 2013-14, the Probation Department will implement a Community Accountability Program targeting at-risk youths before they enter the juvenile justice system. The program includes two components previously supported by grant funding:

- Crossroads Program - Social Workers and community-based organizations provide evidence-based early intervention and prevention programs to at-risk youths. This program was previously funded with Juvenile Justice Crime Prevention Act monies, but was eliminated in 2009-10.
- Community Accountability Boards (CAB) - Targets at-risk youths (elementary, middle school) displaying inappropriate behavior at school. Staff trains and assists interested schools/communities in

establishing a CAB at their site. These activities were funded through a federal Title V Community Prevention grant, but ended when the grant expired in 2008.

The recommended budget adds two Social Workers and a Probation Unit Supervisor, along with vehicles, equipment, and other program costs.

Court for the Individualized Treatment of Adolescents (CITA)

The Probation Department, along with Behavioral Health Services, was awarded a Mentally Ill Offender Crime Reduction (MIOCR) grant in January 2007. The grant provided funding for a Juvenile Mental Health Court, additional mental health assessments to youths in Juvenile Hall, and extended community-based mental health services to youths released from Juvenile Hall.

Funding for the MIOCR grant ended June 2008; however, the Department and its collaborative partners shifted existing resources in an effort to operate a pared-down program called CITA. The intent of the program is to effectively address the mental health needs of youths in the juvenile justice system and associated root causes of criminality in order to reduce recidivism.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Referrals	5,334	5,667	5,847	4,093	4,000
No. of Referrals Diverted from System	3,781	4,565	4,521	2,865	2,800
Investigations	1,186	592	710	698	650
Caseload					
Regular Supervision	319	144	162	152	145
Bank	1,100	677	623	573	550
Placement	133	83	82	84	96
Intensive Supervision/Family Vision	23	26	21	16	20
Gang Suppression Unit	46	41	33	27	35
CITA (formerly Mentally Ill Offender Crime Reduction)	23	16	14	10	15
Total Caseload	1,644	971	935	862	861

2022700000—Probation-Juvenile

Law & Justice

State Juvenile Justice Reform

In 2007-08, the State began the process of shifting responsibility for certain juvenile offenders to counties. Counties were given the responsibility of supervising non-violent offenders previously committed to State detention facilities. In doing so, the State also created the Youthful Offender Block Grant (YOBG) to enhance the capacity of local communities to address the needs of the youths remaining at the local level.

In 2010-11, the State enacted Assembly Bill 1628, which serves to realign parole supervision of State-housed youth offenders to their respective counties. Counties receive money to provide evidence-based supervision and detention practices, and rehabilitative services.

Evidence-Based Practices

The Juvenile Division assesses all youths entering the system for criminogenic needs and protective factors utilizing a validated risk and needs assessment tool. Youths are scored on risk to re-offend and resources are focused on moderate-high to high-risk youths in an effort to reduce recidivism.

Current best practices in the probation field include the use of evidence-based practices and programs. The Department continues to provide training to staff and community-based organizations on evidence-based programming such as *Common Sense Parenting*, *Aggression Replacement Training*, *Girls Moving On*, *Courage to Change*, *Cognitive Behavioral Training for Substance Abuse*, and *Moral Reconation Training*. Additionally, all juvenile probation officers are trained in Motivational Interviewing and Effective Practices in Community Supervision. In 2013-14, the Probation Department will

continue to contract with the San Joaquin County Data Co-Op to continue the annual recidivism study of juvenile offenders, which compares recidivism before and after implementation of evidence-based practices.

OffenderLink

In 2013-14, the Juvenile Division will implement OffenderLink, an integrated, web-based case management and telephone-based offender reporting system, to more efficiently and effectively manage caseload. Approximately 100 youths will be supervised with this tool at a given time.

Project 654

Since 1994-95, Probation and the San Joaquin County Office of Education (SJCOE) have administered a cooperative community schools program for at-risk youths. "Project 654" provides probation services to juveniles in an educational setting. This program provides intervention/diversion services for over 850 participants per year, with funding reimbursed by the SJCOE.

Fostering Connections to Success

On January 1, 2012, the California Fostering Connections to Success Act (Assembly Bill 12) took effect. Prior to this legislation, foster care youths "aged out" of the system at age 18 (or 19 if working toward completion of a high school diploma or equivalency degree). With the implementation of this program, eligible youths may now choose to remain in foster care to the age of 21. The Probation Department is tasked with supervising youths electing to participate in this program. Workload impact on the Placement Unit is expected to be substantial, but will depend on the number of participants.

2022800000—Juvenile Detention

Law & Justice

Stephanie L. James, Chief Probation Officer

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$12,676,261	\$13,387,186	\$13,868,685	\$13,868,685	\$481,499
Services & Supplies	2,499,049	2,887,188	2,786,534	2,786,534	(100,654)
Total Expenditures	\$15,175,310	\$16,274,374	\$16,655,219	\$16,655,219	\$380,845
Expenditure Reimbursements	(100,727)	(60,000)	(60,000)	(60,000)	0
Total Appropriations	\$15,074,583	\$16,214,374	\$16,595,219	\$16,595,219	\$380,845
Earned Revenues By Source					
Interest/Rents	\$155	\$500	\$250	\$250	(\$250)
Aid from Other Governments	2,804,044	2,891,415	3,090,834	3,090,834	199,419
Charges for Services	156,785	148,400	148,400	148,400	0
Miscellaneous Revenues	3,410	3,910	2,100	2,100	(1,810)
Total Revenues	\$2,964,394	\$3,044,225	\$3,241,584	\$3,241,584	\$197,359
Net County Cost	\$12,110,190	\$13,170,149	\$13,353,635	\$13,353,635	\$183,486
Allocated Positions	122.0	128.0	128.0	128.0	0.0
Temporary (Full-Time Equivalent)	7.7	7.7	7.7	7.7	0.0
Total Staffing	129.7	135.7	135.7	135.7	0.0

Purpose

Section 850 of the Welfare and Institutions (W&I) Code mandates counties: to provide a juvenile detention hall; that it not be connected with any jail or prison; and that it be managed and controlled by the Chief Probation Officer.

Peterson Juvenile Hall is San Joaquin County's secure detention facility for minors. The facility is operated by the Probation Department and provides humane, temporary, and secure care of minors whose cases are pending disposition in the Juvenile Court. Probation also operates a Juvenile Camp, Electronic Monitoring and Home Supervision Programs, and the Juvenile Court Work Project, which provides supervised community work experience.

The Juvenile Detention budget funds the operation of the Juvenile Hall, the Juvenile Camp, In-Custody Assessment Unit, Work Project Program, and Youth Advocacy Unit.

Major Budget Changes

Salaries & Employee Benefits

- \$481,499 Negotiated salary and benefits adjustments.

Services & Supplies

- (\$33,285) Decrease in clothing and personal supplies.
- (\$45,000) Decrease in laundry costs.
- (\$14,798) Decrease in uniform costs.
- \$38,732 Increase in radio maintenance.
- \$26,727 Increase in Workers' Compensation Insurance costs.
- (\$80,057) Decrease in Casualty Insurance costs.

Revenues

- \$199,419 Increase in Proposition 172 revenue.

2022800000—Juvenile Detention

Law & Justice

Program Discussion

The 2013-14 proposed budget for Juvenile Detention totals \$16,655,219, which is an increase of \$380,845 from 2012-13. This change mainly represents salary and benefits adjustments, offset by decreases in operating costs.

Specialized Programming Unit

Since the Probation Department began utilizing evidence-based risk and needs assessment instruments, the majority of youths currently housed in Juvenile Hall score “moderate-high” to “high” risk. Unfortunately, some of these youths also have mental health needs that contribute to their involvement in incidents requiring physical intervention. This, coupled with the accelerated increase in the number of youths being tried in the Adult Court, prompted the Department to create a Specialized Programming Unit. This Unit is specifically designed to house youths who display an inability to follow rules and display an increasing pattern of behavior that jeopardizes safety and security. Although providing such specialized treatment is an

additional strain on existing resources, the Department believes it will prove to be beneficial in addressing the youths’ needs.

Juvenile Camp Program

“Camp Peterson” is a structured residential program that serves as an alternative to out-of-home placement for moderate offenders who are at risk of increased delinquency. The 9- to 12-month program promotes the values and rewards of self-discipline, accountability, responsibility, tolerance, respect, sobriety, physical and academic education, basic life skills, and hard work. The program is housed in a two-dormitory, minimum-security facility adjacent to Juvenile Hall with a rated capacity of 45 beds.

This program has three goals: 1) to provide a secure, intensive, evidence-based treatment program for moderate to high-risk youths; 2) to reduce the length of stay and recidivism; and 3) to provide high quality, intensive after-care services that support community and family reunification/stability.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Juvenile Hall					
<i>Average Daily Population (ADP)</i>	144	125	119	109	115
<i>Admissions</i>	1,676	1,600	1,328	1,176	1,252
<i>Average Length of Stay (Days)*</i>	108*	160*	174	157	170
<i>Commitments (% of ADP)</i>	23%	28%	18%	14%	19%
Juvenile Camp Program					
<i>Average Daily Population</i>	42	35	37	32	35
Total Detention Facilities ADP	186	160	211	189	205
Juvenile Court Work Project					
<i>Average Daily Attendance</i>	11	9	7	3	11
Electronic Monitoring					
<i>Regular Average Daily Caseload</i>	62	55	50	42	55
Home Supervision					
<i>Regular Average Daily Caseload</i>	52	46	39	30	39

* Prior year data revised to reflect new methodology

2022800000—Juvenile Detention

Law & Justice

In-Custody Assessment Unit

The In-Custody Assessment Unit receives all admissions/bookings from law enforcement agencies in accordance with mandates in the W&I Code. The Unit is statutorily mandated to perform intake investigations and utilizes evidence-based risk and needs assessment tools to make determinations as to whether a youth should remain detained or be released from custody.

The Unit is responsible for population management at Juvenile Hall. This includes assessing all youths for emergency releases due to capacity issues and requesting modifications with the Juvenile Court to utilize detention alternatives such as Electronic Monitoring, Home Supervision/House Arrest, and Work Project Program. These functions are critical in ensuring the County remains in compliance with regulations and Juvenile Hall's rated capacity.

This Unit is also responsible for monitoring the youths placed on detention alternatives. Electronic monitoring equipment utilizes cellular telephone and Global Positioning Satellite technology to provide a higher level of supervision than previous landline-based monitors.

The In-Custody Assessment Unit is comprised of one Probation Unit Supervisor, eight Probation Officers, and two Senior Office Assistants.

Detention Field Services Unit

In 2010-11, the Detention Field Services Unit was eliminated due to budget cuts. This Unit was previously responsible for high-risk transports of detained youths. In 2012-13, funding was provided to partially restore this function by adding two Probation Officers who monitor high-risk youths transported to adult court, medical and dental appointments, or to the Department of Juvenile Justice.

Work Project Program

The Work Project Program is an alternative to detention with staff overseeing court-ordered youths on weekends and during summer vacation. These youths are responsible for maintaining the grounds at the Juvenile facilities. For 2013-14, the Work Project Program will continue to be staffed with a Juvenile Detention Unit Supervisor and a Juvenile Detention Officer.

Youth Advocacy Unit

The Youth Advocacy Unit ensures that essential and mandated services are provided in a timely, unbiased, consistent, and effective manner. Staff serve as Due Process hearing officers, members of the Use of Force Review Committee and the Specialized Programming Unit Assessment Team, and coordinate weekly meetings to discuss concerns involving youths exhibiting behavioral or disciplinary issues. Staff also prepare an Institutional Assessment and Case Plan for each youth detained over 30 days, conducting re-assessments and assisting in developing an aftercare re-entry plan when released.

Staff is responsible for facilitating various cognitive behavioral group sessions such as: *Thought Behavior Link*, *Cost Benefit Analysis*, *Thinking Reports*, *Active Listening/Thought Stopper*, and *Giving Feedback/Skillstreaming*. The Unit coordinates and provides evidence-based programming based on individual criminogenic needs, including Aggression Replacement training, *Girls Moving On*, gender-responsive curricula, *Courage to Change*, Substance Abuse component, and Moral Reconation Training. For 2013-14, the Department will continue to implement other appropriate evidence-based programs to address the needs of youths in custody. Lastly, the Youth Advocacy Unit oversees the Behavior Management System (incentives and awards program).

This Unit consists of a Probation Unit Supervisor, three Probation Officers, a Juvenile Detention Unit Supervisor, and three Juvenile Detention Officers.

2022785000—Juvenile Justice Crime Prevention Act

Law & Justice

Stephanie L. James, Chief Probation Officer

Supplemental Law Enforcement Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$783,011	\$895,439	\$1,178,465	\$1,178,465	\$283,026
Services & Supplies	97,685	103,767	113,681	113,681	9,914
Other Charges	399,600	550,000	600,000	600,000	50,000
Fixed Assets	0	0	29,000	29,000	29,000
Total Appropriations	\$1,280,296	\$1,549,206	\$1,921,146	\$1,921,146	\$371,940
Earned Revenues By Source					
Interest/Rents	\$378	\$0	\$0	\$0	\$0
Aid from Other Governments	2,024,777	1,549,206	1,921,146	1,921,146	371,940
Miscellaneous Revenues	32	0	0	0	0
Operating Transfers In	20,108	0	0	0	0
Fund Balance	(764,999)	0	0	0	0
Total Revenues	\$1,280,296	\$1,549,206	\$1,921,146	\$1,921,146	\$371,940
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	8.0	8.0	11.0	11.0	3.0

Purpose

The Juvenile Justice Crime Prevention Act (JJCPA) provides funds for community-based programs that reduce crime and delinquency among at-risk youth and young offenders. Funding is provided from State Vehicle License Fee revenue and distributed to counties by statutory formula. In San Joaquin County, JJCPA provides funding for the following programs: Probation Officers on Campus (POOC) and Neighborhood Service Centers (NSC).

Other Charges

- \$50,000 Increase in contribution to NSC for services provided.

Fixed Assets

- \$29,000 Vehicle.

Revenue

- \$371,940 Increase in State funding.

Major Budget Changes

Salaries & Employee Benefits

- \$20,367 Negotiated salary and benefits adjustments.
- \$262,479 Addition of three Probation Officer positions for the POOC Reconnect Program.

Services & Supplies

- \$15,000 Equipment for Reconnect Program staff.

Program Discussion

The recommended budget for JJCPA in 2013-14 totals \$1,921,146, which is an increase of \$371,940 from 2012-13. This change consists mainly from the addition of three Probation Officer positions for the POOC Reconnect Program, associated equipment, and an increase in the contribution amount to NSC.

Probation Officers On Campus

The POOC Program includes the assignment of Juvenile Probation Officers to a school site in order to supervise wards attending the school. These officers also have

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Law & Justice

regular contact with youths who have not yet entered into the juvenile justice system, but are determined to be “at-risk.” Officers provide intensive supervision, monitor attendance, handle disciplinary problems, and work with school staff to ensure that mental health, substance abuse, and other relevant issues are addressed.

POOC officers regularly attend school activities, sporting events, attendance hearings, and meetings. By working closely with school personnel, officers are able to provide both the supervision and support to help the juveniles

avoid future anti-social behavior. Additionally, the presence of an officer on campus has a positive effect on the overall school environment for all students.

In 2011-12, due to the loss of federal grant funding, the POOC unit assumed responsibility for operating the Reconnect Reporting Center, which is a County Office of Education (COE) school site. POOC officers provide evidence-based programming to youths on a daily basis. The Center serves as an alternative to incarceration at Juvenile Hall.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Probation Officers on Campus					
<i>Average Caseload Size</i>					
<i>Bear Creek High School</i>	7	10	7	9	9
<i>Cesar Chavez High School</i>	19	15	9	12	12
<i>Edison High School</i>	18	25	17	17	20
<i>Franklin High School</i>	6	13	15	15	14
<i>Jane Fredrick Continuation</i>	8	15	13	15	14
<i>Lincoln USD John McCandless</i>	N/A	3	2	4	3
<i>Kimball High School</i>	N/A	N/A	5	6	4
<i>Liberty High School</i>	3	5	4	5	5
<i>Lincoln High School</i>	8	15	9	11	12
<i>Lodi High School</i>	12	13	10	12	12
<i>Plaza Robles High School</i>	2	5	3	5	4
<i>Ronald E. McNair High School</i>	7	16	12	13	14
<i>Stagg High School</i>	8	15	10	14	13
<i>Stockton USD Alt. Schools</i>	N/A	N/A	3	6	3
<i>Tokay High School</i>	7	15	8	10	11
<i>Tracy High School</i>	5	15	12	13	13
<i>Tracy USD Alternative Schools</i>	N/A	N/A	10	16	13
<i>West (Merrill) High School</i>	5	10	9	12	10
<i>Weston Ranch High School</i>	2	10	9	11	10
<i>County Office of Education</i>	N/A	71	75	80	75
<i>Total</i>	117	271	242	286	271
<i>Intakes Processed</i>	67	80	100	125	115
<i>Walk-In Contacts</i>	256	630	700	750	693

2022785000—Juvenile Justice Crime Prevention Act

Law & Justice

The recommended budget for POOC in 2013-14 totals \$1,321,146, which provides funding for a Probation Unit Supervisor, ten Probation Officers, and program costs.

Neighborhood Service Centers

The NSC program is operated by the San Joaquin Community Partnership for Families. NSC's co-locate needed services, support, and opportunities for families in underserved, high-risk neighborhoods. The effort focuses on reducing the number of youths that ultimately come to the attention of the juvenile justice system and other "high-end" social services systems.

Each of the five NSC's is designed to serve a geographic area of 15,000-20,000 residents. The Centers feature a wide range of services and activities such as integrated service teams, food pantries, after-school tutoring, recreation programs, and income tax assistance. A mobile Family Resource Center is also used to deliver services to high-need communities.

A total of \$600,000 in JJCPA funding will be used in 2013-14 to continue the operations of the Centers, including the mobile center.

2022702510—Probation-Local Community Corrections

Law & Justice

Stephanie L. James, Chief Probation Officer

Local Community Corrections Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,056,519	\$2,006,607	\$3,214,190	\$3,214,190	\$1,207,583
Services & Supplies	1,649,493	3,691,305	8,762,576	8,762,576	5,071,271
Other Charges	25,079	84,810	0	0	(84,810)
Fixed Assets	58,359	0	290,000	290,000	290,000
Operating Transfers Out	1,861,217	0	5,247,947	5,247,947	5,247,947
Total Appropriations	\$4,650,668	\$5,782,722	\$17,514,713	\$17,514,713	\$11,731,991
Earned Revenues By Source					
Interest/Rents	\$2,730	\$0	\$0	\$0	\$0
Aid from Other Governments	6,315,076	0	17,514,713	17,514,713	17,514,713
Operating Transfers In	0	5,782,722	0	0	(5,782,722)
Fund Balance	(1,667,139)	0	0	0	0
Total Revenues	\$4,650,667	\$5,782,722	\$17,514,713	\$17,514,713	\$11,731,991
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	20.0	31.0	31.0	31.0	0.0

Purpose

The 2011 Public Safety Realignment Act (also known as AB 109) became effective on October 1, 2011. This legislation transferred responsibility for supervising specified lower level inmates and parolees from the State to counties.

AB 109 requirements are implemented in each county through a Community Corrections Partnership (CCP) previously established by Senate Bill 678. The CCP is charged with developing a plan of implementation and oversight of the public safety realignment process.

Funding for AB 109 activities is provided through the County budget to the Probation Department (and other agencies) and the Sheriff's Office. This narrative describes the Local Community Corrections services provided by the Probation Department.

Major Budget Changes

Salaries & Employee Benefits

- \$207,989 Negotiated salary and benefits adjustments.

- \$999,594 Full-year cost for 11 positions added midyear 2012-13.

Services & Supplies

- \$370,000 Pretrial assessment tool.
- \$70,000 Increase in drug and /alcohol counseling services for Court programs.
- \$759,976 Services provided by community-based organizations.
- \$88,939 Increase in evaluation services.
- \$120,000 Crisis housing.
- \$150,000 Refurbishment of Canlis Building Third Floor.
- \$939,766 AB 109 services.
- \$294,800 Increase in reimbursement to Correctional Health Services.
- \$191,354 Reimbursement to Superior Court for Parole Re-Entry Court.
- \$317,184 Reimbursement to Superior Court for Violent Offender Re-Entry Court.

2022702510—Probation-Local Community Corrections

Law & Justice

- \$639,292 Community Corrections Task Force.
- \$629,495 Increase in reimbursement to Behavioral Health Services.
- \$208,337 Reimbursement to Employment and Economic Development Department.
- \$162,810 Increase in facilities cost due to program expansion.

Other Charges

- (\$84,810) Eliminate contribution to Women's Center-Youth and Family Services.

Fixed Assets

- \$290,000 Vehicles (10).

Operating Transfers Out

- \$5,247,947 Allocation for AB 109 activities performed by Sheriff's Office.

Revenues

- \$11,731,991 Increase in State funding for Local Community Corrections.

Program Discussion

The 2013-14 recommended budget for Local Community Corrections-Probation totals \$17,514,713, which is an increase of \$11,731,991 from 2012-13. This change repre-

sents salary and benefits adjustments, full-year cost for 11 positions added midyear 2012-13, facilities costs for additional space in the Canlis Building, and program growth for the various services included in the CCP's 2013-14 Public Safety Realignment Plan.

The San Joaquin County Public Safety Realignment Plan coordinates activities among several local agencies, including the Probation Department, Sheriff's Office, Behavioral Health Services, Human Services Agency, Employment and Economic Development, Health Care Services, Superior Court, local law enforcement agencies, and various community-based organizations. The Plan describes services to be provided to offenders and strategies to reduce recidivism such as intensive supervision; community service; home detention with electronic monitoring or global positioning satellite (GPS); day reporting; post supervision release re-entry court; transitional housing; residential and outpatient substance abuse treatment; outpatient behavioral health treatment; drug testing; cognitive behavioral interventions; restorative justice programs; transportation assistance; referrals to community-based organizations, educational, vocational, and employment training and services; and flash incarceration.

For 2013-14, the Probation Department will utilize AB 109 funding for the following:

Assessment Center

The Assessment Center was created in 2011 with the implementation of AB 109. Clients referred to the Assessment Center are those released from State prison or County Jail that are under community supervision by the Probation Department. Probation Officers assigned to the

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Post-Release Community Supervision (PRCS)</i>	N/A	N/A	775	860	900
<i>Local Community Supervision (LCS) (split sentences only)</i>	N/A	N/A	252	400	700
<i>PRCS Revocations</i>	N/A	N/A	266	340	360
<i>Assessment Center Cases</i>	N/A	N/A	236	250	250
<i>High Risk Unit Cases</i>	N/A	N/A	483	480	550
<i>Day Reporting Center Cases</i>	N/A	N/A	91	120	120
<i>Violent Crimes Unit Cases</i>	N/A	N/A	0	80	200

2022702510—Probation-Local Community Corrections

Law & Justice

Assessment Center assess the offender's risk to re-offend, develop a case plan identifying individual needs, determine the appropriate level and type of supervision, and refer to appropriate evidence-based programs and/or supportive services to assist in transition back into the community.

The Assessment Center, in partnership with Behavioral Health Services, Human Services Agency, and Employment and Economic Development, serves as a hub for the comprehensive delivery of services to offenders. It also allows Probation Officers to complete risk/needs assessments and provide intake decisions that incorporate multi-disciplinary team screening and assessment, decrease duplication of services between agencies, and facilitate multi-agency background sharing and record checking. Each of the partner agencies housed in the Assessment Center provides program-specific assessments to determine the offender's level of readiness to receive services and the appropriate services to be provided. The multi-agency agreements and rapport built among the agency participants in the Assessment Center overcome many of the traditional roadblocks to information sharing, and provide a continuum of care with immediate services and supervision.

High Risk Unit

The High Risk Unit supervises offenders deemed to be at high risk for re-offending. The Unit consists of Probation Officers operating in two-person teams whose main function is to conduct field visits with offenders to monitor their activities. Field visits can occur at home, work, school, or treatment locations. In addition, offenders are required to report in person to the Probation office twice each month for drug testing. Probation Officers are responsible for providing reports, tracking collected data, and verifying proof of compliance. Offenders are supervised by officers trained in the principles of effective correctional interventions and cognitive behavioral curricula.

An officer in this Unit also supervises offenders assigned to the Post-Release Supervision Re-Entry Court. This program is based on the evidence-based Drug Court Model and serves offenders who have significant drug and alcohol issues. The officer works closely with the Court, the Case Manager, and Behavioral Health Services to develop and monitor an integrated case plan.

Violent Crimes Unit

The Violent Crimes Unit was created in response to the significant number of AB 109 offenders assessed as being high risk to re-offend for further violent acts. Operating similar to the High Risk Unit, the two-officer teams in the Violent Crimes Unit conduct field and in-office visits with potentially violent offenders to monitor their activities and verify compliance.

An officer in this Unit also supervises offenders assigned to the High Violent Offender Court. This program is based on the Drug Court model and serves offenders at high risk for committing a violent act and have not been performing satisfactorily on community supervision, and would benefit from additional monitoring by the Court. Another officer is assigned to work with other law enforcement agencies on the CCP Task Force. The Task Force assists the Probation Department in conducting compliance checks and actively searching for wanted offenders.

Day Reporting Center

The Day Reporting Center (DRC) provides intensive rehabilitative services to adult probationers over a six-month period, serving approximately 200 high- or moderate-risk AB 109 offenders annually. DRC is a collaborative effort between the Probation Department, County Office of Education, Employment and Economic Development, and various community-based organizations.

Administrative Support

Due to the administrative requirements of creating and maintaining contracts with community-based organizations providing services for the realignment effort, funding has been allocated to the Administrative Division. In addition to contract administration, staff is responsible for tracking data and working with the San Joaquin Data Co-op to create meaningful reports and updates related to the implementation of AB109. This data will be used to identify successes and outstanding needs. Staff is also responsible for scheduling a variety of evidence-based programs, and research and recommend other programs that may assist in the rehabilitation of the offender population.

2020400000—Public Defender

Law & Justice

Peter Fox, Public Defender

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$10,793,396	\$11,693,420	\$11,949,912	\$11,949,912	\$256,492
Services & Supplies	684,319	645,040	786,989	786,989	141,949
Total Expenditures	\$11,477,715	\$12,338,460	\$12,736,901	\$12,736,901	\$398,441
Expenditure Reimbursements	(102,232)	0	0	0	0
Total Appropriations	\$11,375,483	\$12,338,460	\$12,736,901	\$12,736,901	\$398,441
Earned Revenues By Source					
Aid from Other Governments	\$3,170,536	\$3,380,093	\$3,675,556	\$3,675,556	\$295,463
Charges for Services	583,602	703,272	707,772	707,772	4,500
Miscellaneous Revenues	101	0	0	0	0
Operating Transfers In	0	186,218	161,672	161,672	(24,546)
Total Revenues	\$3,754,239	\$4,269,583	\$4,545,000	\$4,545,000	\$275,417
Net County Cost	\$7,621,244	\$8,068,877	\$8,191,901	\$8,191,901	\$123,024
Allocated Positions	64.0	70.0	72.0	72.0	2.0

Purpose

The Public Defender is mandated by California Codes to provide indigent defense services across a broad range of matters. Services provided are constitutionally and ethically mandated at a competent and effective level.

Revenues

- \$295,463 Increase in Proposition 172 funding.
- (\$24,546) Decrease in reimbursement from Local Community Corrections Fund based on actual experience.

Major Budget Changes

Salaries & Employee Benefits

- \$123,481 Negotiated salary and benefits adjustments.
- \$133,011 Add a Deputy Public Defender and a Social Worker.

Services & Supplies

- \$16,671 Increase in forensic expert costs.
- \$23,400 Increase in cost of court documents.
- \$89,421 Increase in discovery charges from District Attorney.
- \$14,547 Increase in data processing charges.

Program Discussion

The 2013-14 recommended budget for the Public Defender's Office totals \$12,736,901, which is an increase of \$398,441 from 2012-13. This change represents salary and benefits adjustments, addition of a Deputy Public Defender and a Social Worker, and increases in document charges.

A Deputy Public Defender is added in the recommended budget to address misdemeanor caseload shifted to the Stockton Court due to closure of the Lodi Court. The attorney would assist in covering pretrial and arraignment calendars, motions, violation of probation hearings, readiness conferences, and jury trials. The budget also includes a Social Worker to perform face-to-face interviews with conservatees prior to their reviews with the Court.

2020400000—Public Defender

Law & Justice

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12		
<i>Special Circumstances</i>	6	10	6	6	6
<i>Felony</i>	4,273	2,393	3,403	4,428	4,900
<i>Superior Court Direct/Grand Jury</i>	51	39	42	53	50
<i>Violations of Probation-Felony</i>	2,821	1,467	1,496	1,479	1,550
<i>Violations of Probation-Misdemeanor</i>	2,517	1,119	665	729	900
<i>Misdemeanor</i>	3,339	1,426	1,348	1,633	1,900
<i>Traffic</i>	2,075	734	775	834	950
<i>Juvenile Dependency</i>	403	433	431	426	450
<i>Juvenile Delinquency</i>	1,725	1,207	1,009	850	1,000
<i>Habeas Corpus</i>	270	253	181	204	200
<i>Mental Health</i>	380	397	322	354	350
<i>Special Proceedings</i>	1,111	501	557	729	750
<i>Guardianship & Conservatorship</i>	162	206	185	140	150
<i>Expungement/Certificate of Rehabilitation</i>	597	5	2	4	0
<i>Proposition 63</i>	119	99	104	116	120
<i>Homeless Court</i>	304	40	0	40	40
<i>Section 6500</i>	14	4	8	15	10
<i>Civil Contempt</i>	24	45	66	76	76
<i>Motions</i>	350	121	155	217	220
<i>Writs</i>	23	29	28	48	35
<i>Violations of Community Supervision</i>	N/A	N/A	317	737	850
<i>Parole Violations</i>	N/A	N/A	N/A	N/A	1,278
<i>Total</i>	20,564	10,528	11,100	13,118	15,785

2021645000—Sheriff-Administration/Support Services

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$5,861,127	\$5,005,930	\$5,169,736	\$5,169,736	\$163,806
Services & Supplies	1,856,469	1,955,208	2,379,301	2,379,301	424,093
Fixed Assets	26,044	0	0	0	0
Total Expenditures	\$7,743,639	\$6,961,138	\$7,549,037	\$7,549,037	\$587,899
Expenditure Reimbursements	(8,090)	0	0	0	0
Total Appropriations	\$7,735,550	\$6,961,138	\$7,549,037	\$7,549,037	\$587,899
Earned Revenues By Source					
Licenses/Permits/Franchises	\$0	\$6,000	\$8,000	\$8,000	\$2,000
Aid from Other Governments	1,106,283	1,282,629	1,360,281	1,360,281	77,652
Charges for Services	196,785	3,400	256,000	256,000	252,600
Miscellaneous Revenues	(89)	0	0	0	0
Total Revenues	\$1,302,978	\$1,292,029	\$1,624,281	\$1,624,281	\$332,252
Net County Cost	\$6,432,571	\$5,669,109	\$5,924,756	\$5,924,756	\$255,647
Allocated Positions	22.0	26.0	27.0	27.0	1.0
Temporary (Full-Time Equivalent)	5.8	7.4	9.0	9.0	1.6
Total Staffing	27.8	33.4	36.0	36.0	2.6

Purpose

The function of the County Sheriff is mandated by Section 24000 of the Government Code. The level of support services provided to other divisions of the Department is discretionary. This narrative represents both the Sheriff-Administration (#2021645000) and the Sheriff-Information Systems (#2021649000) budgets:

- Administration Division – Provides management and support services for the Sheriff's Office. Responsibilities include policy setting, budgeting, accounting, contracts, and public information.
- Professional Standards Division – Manages the Department's hiring process, including pre-employment steps such as polygraph tests, background investigations, interviews, and physical and psychological exams; manages the overall training process, which includes oversight of officer range qualifications and maintenance of official training records; and is responsible for Internal Affairs.

- Information Systems – Supports a wide variety of critical automation systems on a 24 hours a day, 7 days a week basis. Systems include Computer Aided Dispatch, Mobile Data Computers, Custody Information, Records Management System, Automated Reporting, Coroner Reporting, and Civil Automated Processing System. Staff is also responsible for communications, including portable and mobile radios, cell phones, pagers, and landline phones.

Major Budget Changes

Salaries & Employee Benefits

- \$52,580 Negotiated salary and benefits adjustments.
- \$67,971 Transfer of a Senior Office Assistant from Detectives to Administration Division.
- \$43,255 Additional extra-help hours for Sheriff's Cadets.

2021645000—Sheriff-Administration/Support Services

Law & Justice

Services & Supplies

- \$17,168 Increase in fleet services costs.
- \$137,750 Increase in pre-employment testing costs.
- (\$27,583) Decrease in software and computer supplies.
- \$11,239 Increase in radio maintenance.
- \$37,722 Increase in Workers' Compensation Insurance costs.
- (\$16,923) Decrease in Casualty Insurance costs.
- \$261,915 Increase in data processing charges.

Revenues

- \$95,462 Increase in Proposition 172 revenues.
- (\$27,151) Decrease in POST reimbursements.
- \$252,600 Increase in reimbursement from City of Lathrop.

Program Discussion

Administration/Support Services

The 2013-14 recommended budget for Administration and Support Services totals \$5,631,131, which is an increase of \$373,810 from 2012-13. This change reflects salary and benefits adjustments, the transfer of a Senior Office Assistant position from the Detectives budget, additional extra-help Cadet hours, increases in pre-employment testing, and allocated insurance costs.

Sheriff's Cadets perform a variety of entry-level tasks in support of the Sheriff's Office. Valuable experience is provided to young people interested in a law enforcement career. The budget adds funding to increase Cadet hours by 3,120 hours, in addition to support for the Woodbridge Wilderness Area.

Information Systems

The 2013-14 recommended budget for Information Systems totals \$1,917,906, which is an increase of \$214,089 from 2012-13. This change mainly reflects an increase in data processing charges, offset by salary and benefits adjustments and a decrease in software costs and computer supplies.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Sheriff-Administration</i>					
<i>Background Investigations</i>	218	268	262	350	500
<i>Polygraph Examinations</i>	19	8	81	150	300
<i>Psychological Examinations</i>	8	5	8	95	150
<i>Physical Examinations</i>	12	10	20	75	150
<i>Training Classes Scheduled</i>	266	214	250	305	310
<i>Travel Requests Completed</i>	231	189	230	281	290
<i>Concealed Weapons Permits</i>	N/A	93	161	175	250
<i>Sheriff-Information Systems</i>					
<i>Personal Computers Supported</i>	582	540	516	516	500
<i>Servers Supported</i>	34	35	35	31	31
<i>Users Supported</i>	899	865	834	816	816
<i>Locations Supported</i>	15	15	15	14	12

2021619000—Sheriff-Animal Services

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$479,228	\$521,610	\$530,299	\$530,299	\$8,689
Services & Supplies	162,776	169,719	146,397	146,397	(23,322)
Other Charges	300,000	345,000	345,000	345,000	0
Total Appropriations	\$942,004	\$1,036,329	\$1,021,696	\$1,021,696	(\$14,633)
Earned Revenues By Source					
Interest/Rents	\$41	\$100	\$0	\$0	(\$100)
Charges for Services	4,141	9,000	10,000	10,000	1,000
Miscellaneous Revenues	369	0	0	0	0
Operating Transfers In	119,857	147,112	74,698	74,698	(72,414)
Total Revenues	\$124,408	\$156,212	\$84,698	\$84,698	(\$71,514)
Net County Cost	\$817,596	\$880,117	\$936,998	\$936,998	\$56,881
Allocated Positions	7.0	7.0	7.0	7.0	0.0

Purpose

The Sheriff's Animal Services Unit protects public health and safety by implementing dog licensing and rabies vaccination programs, responding to complaints regarding dangerous or rabid animals, and removing injured, sick, or dead strays. This Unit also provides assistance with predatory animals, investigates complaints of animal abuse or neglect, and takes appropriate action to deal with other problems associated with the care and control of animals.

Services & Supplies

- (\$13,890) Decrease in fleet services costs.
- (\$14,516) Decrease in Casualty Insurance costs.

Revenues

- (\$72,414) Decrease in available funds from Rabies Treatment Fund.

Major Budget Changes

Salaries & Employee Benefits

- \$8,689 Negotiated salary and benefits adjustments.

Program Discussion

The recommended 2013-14 Animal Services budget totals \$1,021,696, which is a decrease of \$14,633 from 2012-13. This change reflects salary and benefits adjustments, offset by decreases in fleet services and allocated insurance costs.

2021619000—Sheriff-Animal Services

Law & Justice

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Licenses Sold</i>	5,833	6,416	1,815	1,985	2,171
<i>Animals Impounded</i>	1,287	750	1,223	1,323	1,431
<i>Complaints/Calls For Service</i>	5,164	5,680	6,675	7,351	8,095
<i>Investigations</i>	3,575	3,932	5,447	6,028	6,671
<i>Notices of Violation</i>	552	574	736	809	815
<i>Citations</i>	24	20	28	29	30
<i>Humane Investigations</i>	702	772	821	956	1,113
<i>Animal Bites Reported</i>	880	691	664	735	814

2021602000—Sheriff-Boating Safety

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,023,019	\$1,130,090	\$1,205,855	\$1,205,855	\$75,765
Services & Supplies	235,596	281,924	266,671	266,671	(15,253)
Total Appropriations	\$1,325,456	\$1,412,014	\$1,472,526	\$1,472,526	\$60,512
Earned Revenues By Source					
Taxes	\$209,591	\$209,591	\$192,319	\$192,319	(\$17,272)
Fines/Forfeitures/Penalties	600	600	1,000	1,000	400
Aid from Other Governments	691,183	623,382	626,597	626,597	3,215
Total Revenues	\$901,374	\$833,573	\$819,916	\$819,916	(\$13,657)
Net County Cost	\$424,083	\$578,441	\$652,610	\$652,610	\$74,169
Allocated Positions	7.0	7.0	7.0	7.0	0.0

Purpose

The Sheriff's Boating Safety program enforces State and local laws and regulations on the County's waterways. Assigned deputies also inspect vessels, aid injured persons, assist emergency medical personnel, perform search and rescue operations, and recover drowning victims.

Major Budget Changes

Salaries & Employee Benefits

- \$75,765 Negotiated salary and benefits adjustments.

Services & Supplies

- (\$17,252) Decrease in Casualty Insurance costs.

Revenues

- (\$17,272) Decrease in revenue from property tax on boats.

Program Discussion

The 2013-14 recommended budget for the Boating Safety program totals \$1,472,526, which is an increase of \$60,512 from 2012-13. This change reflects salary and benefits adjustments, offset by a decrease in allocated insurance costs.

Estimated property tax revenue for the Boating Safety program totals \$192,319, which is a decrease of \$17,272 from 2012-13. Funding from the State Department of Boating and Waterways remains unchanged from 2012-13 at \$586,596.

2021602000—Sheriff-Boating Safety
Law & Justice

Workload Data

	<u>Actual</u>			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Contacts</i>	9,113	8,941	4,510	8,216	8,626
<i>Verbal Warnings</i>	769	471	435	944	991
<i>Citations Issued</i>	370	134	116	140	147
<i>Boating Under the Influence Arrests</i>	10	15	18	20	22
<i>Accident Investigation</i>	53	27	33	64	67

2021635000—Sheriff-Civil

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,516,411	\$1,441,693	\$1,518,116	\$1,518,116	\$76,423
Services & Supplies	229,765	272,984	277,361	277,361	4,377
Fixed Assets	0	0	5,000	5,000	5,000
Total Appropriations	\$1,746,176	\$1,714,677	\$1,800,477	\$1,800,477	\$85,800
Earned Revenues By Source					
Aid from Other Governments	\$179,250	\$191,274	\$207,994	\$207,994	\$16,720
Charges for Services	617,949	761,559	760,663	760,663	(896)
Miscellaneous Revenues	38,824	0	0	0	0
Total Revenues	\$836,023	\$952,833	\$968,657	\$968,657	\$15,824
Net County Cost	\$910,153	\$761,844	\$831,820	\$831,820	\$69,976
Allocated Positions	14.0	14.0	14.0	14.0	0.0
Temporary (Full-Time Equivalent)	1.2	0.9	0.8	0.8	(0.1)
Total Staffing	15.2	14.9	14.8	14.8	(0.1)

Purpose

The Civil Division of the Sheriff's Office provides process and legal notice service for the courts. Other responsibilities include enforcing Writs of Possession (evictions) and Writs of Execution (money judgments) by seizure and sale of property. The Division maintains trust funds for seizure of property, makes appropriate disbursements to litigants, and provides an accounting of all transactions to the Auditor-Controller. Fees charged by the Civil Division are legislated by the State each January.

Revenues

- \$16,720 Increase in Proposition 172 funding.
- (\$25,000) Decrease in process service revenue.
- \$12,225 Increase in transfer from Automation Trust Fund.
- \$11,879 Increase in transfer from Vehicle Trust Fund.

Major Budget Changes

Salaries & Employee Benefits

- \$76,423 Negotiated salary and benefits adjustments.

Fixed Assets

- \$5,000 Ballistic shields (3).

Program Discussion

The 2013-14 recommended budget for the Civil Division totals \$1,800,477, which is an increase of \$85,800 from 2012-13. This change mainly represents salary and benefits adjustments, and law enforcement equipment.

2021635000—Sheriff-Civil
Law & Justice

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Earning Withholding Orders</i>	3,566	3,324	2,655	2,092	2,301
<i>Evictions</i>	4,932	5,092	4,855	4,720	5,192
<i>Bank Levies</i>	1,262	1,722	1,598	1,286	1,415
<i>Keepers</i>	57	33	50	62	68
<i>Bench Warrants</i>	342	446	293	252	277
<i>Jury Duty Orders to Show Cause</i>	440	418	375	394	433
<i>Protection Orders</i>	2,306	2,010	2,141	2,200	2,420
<i>Other Types of Service</i>	4,524	4,352	3,597	3,498	3,848

2021622000—Sheriff-Communications

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$3,513,531	\$3,907,021	\$4,130,968	\$4,130,968	\$223,947
Services & Supplies	569,503	232,952	267,378	267,378	34,426
Total Appropriations	\$4,083,034	\$4,139,973	\$4,398,346	\$4,398,346	\$258,373
Earned Revenues By Source					
Aid from Other Governments	\$1,668,363	\$1,778,053	\$1,929,701	\$1,929,701	\$151,648
Charges for Services	120,549	95,000	110,000	110,000	15,000
Total Revenues	\$1,788,912	\$1,873,053	\$2,039,701	\$2,039,701	\$166,648
Net County Cost	\$2,294,122	\$2,266,920	\$2,358,645	\$2,358,645	\$91,725
Allocated Positions	35.0	41.0	42.0	42.0	1.0

Purpose

The Communications Division of the Sheriff's Office is responsible for radio dispatching Patrol and Animal Services, and providing investigative support to field forces and allied agencies, including research and data entry access to various Criminal Justice Information Systems. The Communications Center handles all incoming phone traffic, both emergency and non-emergency.

The Communications Center is the Public Safety Answering Point (PSAP) for all emergency 911 calls originating in the unincorporated County areas and the City of Lathrop. Emergency 911 calls from any phone outside a city limit are automatically routed to the Sheriff's Communications Center, with calls requiring emergency medical services and/or fire response forwarded to the appropriate agency. The Communications Center also serves as the alternate answering point for other PSAPs in the County during a crisis. The Communications Center is staffed 24 hours per day, 7 days per week.

Major Budget Changes

Salaries & Employee Benefits

- \$95,349 Negotiated salary and benefits adjustments.
- \$128,598 Add a Communications Dispatch Manager.

Services & Supplies

- \$14,000 Increase in communication costs.
- \$13,393 Increase in Workers' Compensation Insurance costs.

Revenues

- \$151,504 Increase in Proposition 172 revenue.
- \$15,000 Increase in reimbursement from the City of Lathrop.

Program Discussion

The 2013-14 recommended budget for the Communications Division totals \$4,398,346, which is an increase of \$258,373 from 2012-13. This change represents salary and benefits adjustments, addition of a Communications Dispatch Manager position, communications costs, and allocated insurance costs.

The budget includes restoration of a Communications Dispatch Manager position that was deleted in 2010-11. This position is needed for staff management, training, and to address policy and procedural issues.

2021622000—Sheriff-Communications

Law & Justice

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>911 Calls Received</i>	45,784	45,982	48,517	49,508	50,942
<i>Dispatch System Entries</i>	201,785	183,072	179,097	183,574	188,051
<i>Incoming Calls (911 & Non-Emergency)</i>	275,854	270,322	260,930	267,453	273,976
<i>Outbound Calls</i>	63,843	60,030	52,558	53,870	55,185
<i>Warrant Checks *</i>	209,907*	168,382*	26,970	28,318	29,374
<i>Warrant Hits **</i>	8,981**	7,778**	8,064	8,467	8,890

* Methodology changed in 2011-12.

** Previously assigned to Records Division.

Sheriff-COPS Patrol & Custody

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

Supplemental Law Enforcement Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$368,373	\$258,006	\$264,705	\$264,705	\$6,699
Services & Supplies	85,673	157,354	156,643	156,643	(711)
Fixed Assets	9,767	96,975	33,496	33,496	(63,479)
Total Appropriations	\$463,813	\$512,335	\$454,844	\$454,844	(\$57,491)
Earned Revenues By Source					
Interest/Rents	\$923	\$0	\$0	\$0	\$0
Aid from Other Governments	451,415	415,360	454,844	454,844	39,484
Fund Balance	11,475	96,975	0	0	(96,975)
Total Revenues	\$463,813	\$512,335	\$454,844	\$454,844	(\$57,491)
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	3.0	2.0	2.0	2.0	0.0

Purpose

The State Citizens' Option for Public Safety (COPS) program provides funding to local agencies for front-line law enforcement services, enhanced prosecution efforts, and for jail operation/construction. Funding is provided from the State Vehicle License Fee (VLF) and allocated by formula to city and county law enforcement, the District Attorney's Office, and the County Jail. This narrative represents the program funding allocated by the State to Sheriff's law enforcement operations including COPS Patrol (#2021655000) and COPS Custody (#2021657000).

- \$10,850 Replacement of fiber switch for sally port.

Fixed Assets

- \$5,281 Shooting range simulator device.
- \$28,215 Tactical vests (15).

Revenues

- \$39,484 Increase in projected VLF revenue.
- (\$96,975) Decrease in use of fund balance to offset program costs.

Major Budget Changes

Salaries & Employee Benefits

- \$6,699 Negotiated salary and benefits adjustments.

Services & Supplies

- \$11,900 Training costs.
- (\$34,615) Decrease in law enforcement equipment.
- \$12,930 Building maintenance.

Program Discussion

The recommended State COPS budget for 2013-14 totals \$454,844 for Sheriff programs, which is a decrease of \$57,491 from 2012-13.

The 2013-14 COPS Patrol allocation of \$246,365 provides funding for one Deputy Sheriff position, training, and various law enforcement equipment.

The 2013-14 COPS Custody allocation of \$208,479 funds a Correctional Officer, training, and law enforcement equipment.

2021640000—Sheriff-Coroner/Morgue

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$901,336	\$935,271	\$952,380	\$952,380	\$17,109
Services & Supplies	1,035,445	1,000,541	1,135,909	1,135,909	135,368
Fixed Assets	32,292	0	67,605	67,605	67,605
Total Expenditures	\$1,969,073	\$1,935,812	\$2,155,894	\$2,155,894	\$220,082
Expenditure Reimbursements	(897)	0	0	0	0
Total Appropriations	\$1,968,176	\$1,935,812	\$2,155,894	\$2,155,894	\$220,082
Earned Revenues By Source					
Charges for Services	\$257,262	\$250,000	\$246,672	\$246,672	(\$3,328)
Miscellaneous Revenues	6,951	4,500	4,500	4,500	0
Total Revenues	\$264,213	\$254,500	\$251,172	\$251,172	(\$3,328)
Net County Cost	\$1,703,964	\$1,681,312	\$1,904,722	\$1,904,722	\$223,410
Allocated Positions	8.0	8.0	8.0	8.0	0.0

Purpose

The Coroner's Office is responsible for determining the circumstances, manner, and cause of all deaths reportable to the Coroner. Field death investigations, postmortem examinations, and related forensic tests are used to establish a medical cause of death. Work is performed by a County forensic pathologist with assistance from medical technicians. The technicians assist with autopsies, clean the morgue, take tissue and fluid specimens, and maintain inventories of remains and supplies. Contract pathologists are used only when the County pathologist is unavailable.

Services & Supplies

- \$88,080 Increase in autopsy services.
- \$30,000 Increase in cost for processing tissue blocks.
- \$11,672 Equipment rental costs.

Fixed Assets

- \$4,136 Autopsy saws (4).
- \$23,965 Autopsy table.
- \$39,504 Portable x-ray machine.

Major Budget Changes

Salaries & Employee Benefits

- \$19,110 Negotiated salary and benefits adjustments.

Program Discussion

The 2013-14 recommended budget for the Coroner's Office totals \$2,155,894, which is an increase of \$220,082 from 2012-13. This change represents salary and benefits adjustments, purchase of morgue equipment, and increases in costs for autopsy and laboratory services.

2021640000—Sheriff-Coroner/Morgue
Law & Justice

Workload Data					
	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Cases Reported</i>	2,451	2,747	2,687	2,700	2,800
<i>Actual Coroner Cases</i>	635	681	567	720	730
<i>Postmortem Examinations</i>	598	619	563	650	665

2021658000—Sheriff-Court Services

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$7,984,263	\$8,717,178	\$8,399,162	\$8,399,162	(\$318,016)
Services & Supplies	363,628	376,264	408,024	408,024	31,760
Fixed Assets	1,532	0	0	0	0
Total Expenditures	\$8,349,423	\$9,093,442	\$8,807,186	\$8,807,186	(\$286,256)
Expenditure Reimbursements	(3,363)	0	0	0	0
Total Appropriations	\$8,346,060	\$9,093,442	\$8,807,186	\$8,807,186	(\$286,256)
Earned Revenues By Source					
Charges for Services	\$208,545	\$0	\$0	\$0	\$0
Operating Transfers In	8,103,584	8,953,376	8,692,222	8,692,222	(261,154)
Total Revenues	\$8,312,129	\$8,953,376	\$8,692,222	\$8,692,222	(\$261,154)
Net County Cost	\$33,930	\$140,066	\$114,964	\$114,964	(\$25,102)
Allocated Positions	56.0	56.0	56.0	56.0	0.0
Temporary (Full-Time Equivalent)	0.0	3.9	6.4	6.4	2.5
Total Staffing	56.0	59.9	62.4	62.4	2.5

Purpose

The Sheriff's Court Services Division provides courtroom safety and security for Superior Court. The majority of costs incurred for court security operations are reimbursed from the Trial Court Security Trust Fund.

➤ (\$39,063) Decrease in Casualty Insurance costs.

Revenues

➤ (\$261,154) Decrease in reimbursement from Trial Court Security Trust Fund.

Major Budget Changes

Salaries & Employee Benefits

- \$269,156 Negotiated salary and benefits adjustments.
- \$174,329 Increase in funding for extra-help bailiffs.
- (\$146,131) Decrease in budgeted overtime to reflect actual experience.
- (\$617,370) Salary savings from six vacant Deputy Sheriff positions.

Services & Supplies

- \$26,512 Increase in radio maintenance.
- \$38,581 Increase in Workers' Compensation Insurance costs.

Program Discussion

The 2013-14 recommended budget for Court Services totals \$8,807,186, which is a decrease of \$286,256 from 2012-13. This change reflects salary and benefits adjustments and funding for extra-help bailiffs, offset by a decrease in budgeted overtime and salary savings from keeping six Deputy Sheriff positions unfilled.

During 2012-13, Court Services received funding from the Community Corrections Partnership for a full-time Deputy Sheriff and a part-time Deputy Sheriff to provide bailiff services in Re-entry Court. These positions are allocated in the Sheriff-Local Community Corrections budget, but assigned to Court Services.

2021658000—Sheriff-Court Services

Law & Justice

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Average Daily Security 8-Hour Shifts</i>	62	64	53	60	60
<i>Allocated Judicial Positions</i>	33	33	33	33	33
<i>Number of Judicial Court Days per Month</i>	20	21	21	21	21

2022600000—Sheriff-Custody

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$41,428,395	\$39,517,956	\$38,864,227	\$38,864,227	(\$653,729)
Services & Supplies	8,251,388	8,304,372	8,278,532	8,278,532	(25,840)
Operating Transfers Out	125,000	0	0	0	0
Total Expenditures	\$49,804,783	\$47,822,328	\$47,142,759	\$47,142,759	(\$679,569)
Expenditure Reimbursements	(54,900)	(120,000)	(20,000)	(20,000)	100,000
Total Appropriations	\$49,749,883	\$47,702,328	\$47,122,759	\$47,122,759	(\$579,569)
Earned Revenues By Source					
Aid from Other Governments	\$16,837,965	\$17,790,756	\$19,191,164	\$19,191,164	\$1,400,408
Charges for Services	408,797	315,000	287,000	287,000	(28,000)
Miscellaneous Revenues	99,024	500	1,000	1,000	500
Operating Transfers In	1,408,702	1,201,817	1,225,405	1,225,405	23,588
Total Revenues	\$18,754,489	\$19,308,073	\$20,704,569	\$20,704,569	\$1,396,496
Net County Cost	\$30,995,394	\$28,394,255	\$26,418,190	\$26,418,190	(\$1,976,065)
Staffing					
Allocated Positions	306.0	298.0	298.0	298.0	0.0
Temporary (Full-Time Equivalent)	2.9	2.6	2.6	2.6	0.0
Total Staffing	308.9	300.6	300.6	300.6	0.0

Purpose

The Custody Division of the Sheriff's Office provides for the secure detention of adults awaiting criminal trial or incarceration by the courts in the County Jail. Responsibilities include: operations of the Jail Core, South Jail, and Honor Farm facilities; in-custody transportation to court and for medical treatment; and oversight of inmate programs such as the Community Corps (C-Corps).

- (\$64,000) Decrease in utilities and waste disposal costs.
- \$88,678 Increase in radio maintenance.
- \$55,507 Increase in Workers' Compensation Insurance costs.
- (\$164,716) Decrease in Casualty Insurance costs.

Major Budget Changes

Salaries & Employee Benefits

- (\$441,149) Negotiated salary and benefits adjustments.
- (\$209,580) Delete two positions due to closure of Jail Industries Auto Body Shop midyear 2012-13.

Services & Supplies

- \$87,011 Increase in inmate housing costs.

Expenditure Reimbursements

- (\$100,000) Decrease in reimbursement of departmental overhead costs from Work Programs.

Revenues

- \$1,445,329 Increase in Proposition 172 revenue.
- (\$68,000) Decrease in reimbursement for housing federal prisoners.

2022600000—Sheriff-Custody

Law & Justice

Program Discussion

The 2013-14 recommended budget for the Custody Division totals \$47,142,759, which is a decrease of \$679,569 from 2012-13. This change mainly represents salary and benefits adjustments and deletion of two Jail Industries Program positions.

In March 2013, the Sheriff's Office closed the Jail Industries Auto Body Shop Program, after closing the Upholstery Shop Program in July 2012. A total of three positions were eliminated with these closures. The Sheriff's Office continues to explore other options to provide marketable job skills to inmates and expects to start new training programs available through the Community Corrections Partnership (CCP).

Public Safety Realignment

The State's Public Safety Realignment (implemented through AB 109) has significantly impacted the operation of the Custody Division. Since the legislation became effective October 2011, the overall inmate population has increased, with a significant number held as a result of AB 109. Fortunately, funding allocated through the local CCP (responsible for implementation of AB 109) has been available to offset some of the housing costs for this population. In 2012-13, the J-K-L Barracks at the Honor Farm were partially re-opened using AB 109 funding, adding housing for an additional 66 inmates.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Average Daily Inmate Population</i>	1,363	1,183	1,171	1,397	1,450
<i>Monthly Averages</i>					
<i>New Bookings</i>	2,408	2,066	1,883	2,046	2,075
<i>Releases</i>	198	140	235	284	300

2021626000—Sheriff-Detectives

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$5,960,994	\$6,487,482	\$6,488,629	\$6,488,629	\$1,147
Services & Supplies	811,515	783,092	763,410	763,410	(19,682)
Fixed Assets	0	46,395	0	0	(46,395)
Total Expenditures	\$6,772,509	\$7,316,969	\$7,252,039	\$7,252,039	(\$64,930)
Expenditure Reimbursements	(377,215)	(232,012)	(92,968)	(92,968)	139,044
Total Appropriations	\$6,395,294	\$7,084,957	\$7,159,071	\$7,159,071	\$74,114
Earned Revenues By Source					
Licenses/Permits/Franchises	\$8,084	\$0	\$0	\$0	\$0
Aid from Other Governments	1,576,390	1,658,858	1,810,367	1,810,367	151,509
Charges for Services	67,913	48,000	60,000	60,000	12,000
Miscellaneous Revenues	25,824	22,000	12,500	12,500	(9,500)
Total Revenues	\$1,678,211	\$1,728,858	\$1,882,867	\$1,882,867	\$154,009
Net County Cost	\$4,717,083	\$5,356,099	\$5,276,204	\$5,276,204	(\$79,895)
Allocated Positions	43.0	46.0	45.0	45.0	(1.0)
Temporary (Full-Time Equivalent)	0.1	0.1	0.6	0.6	0.5
Total Staffing	43.1	46.1	45.6	45.6	(0.5)

Purpose

The Detectives Division of the Sheriff's Office provides law enforcement investigative services in the unincorporated areas of the County, as well as technical evidence services to the Sheriff's Office and other agencies.

Assigned units include:

- Child Abuse and Sexual Assault Unit – Investigates cases involving rape, sexual assaults, child/elder abuse, child neglect, molestation, abduction, and missing or runaway children. This Unit carries the responsibility for the application of Megan's Law, dealing with the identification and mandated registration of known sex offenders.
- Persons Unit – Investigates homicides, suspicious deaths, robberies, assaults, domestic violence, kidnappings, adult missing persons, officer-involved shooting incidents, and protocol case investigations.
- Property/Agricultural Crimes Unit – Investigates burglaries, property thefts, identity theft, arson, fraud, bunco, gangs, and agriculture-related crimes.

➤ Narcotics Unit – Investigates street-level drug activities and handles drug asset forfeitures, intelligence, and confidential investigations, including clandestine drug laboratories, laboratory dumps, and short-stay traffic reports. This Unit works in conjunction with the METRO Narcotics Task Force.

➤ Technical Services Unit – Provides investigative support in the form of photographs, evidence collection and storage, fingerprinting of crime scenes and applicants, processing of blood and chemical evidence, processing of latent prints, and assistance to other law enforcement agencies.

Major Budget Changes

Salaries & Employee Benefits

- \$30,550 Negotiated salary and benefits adjustments.
- (\$67,971) Transfer a Senior Office Assistant to Administration budget.

2021626000—Sheriff-Detectives

Law & Justice

➤ \$20,468 Increase in hours for part-time Evidence Custodian.

➤ \$18,100 Increase in overtime.

Services & Supplies

➤ (\$35,272) Decrease in fleet services costs.

➤ \$12,000 Payments to Stockton Police for services under federal grant.

➤ (\$11,432) Decrease in law enforcement equipment.

➤ \$24,608 Increase in Workers' Compensation Insurance costs.

Expenditure Reimbursement

➤ (\$140,583) Eliminate funding from Anti-Drug Abuse Enforcement grant.

Revenues

➤ \$141,509 Increase in Proposition 172 revenue.

➤ \$10,000 Increase in federal grant revenue.

➤ \$10,000 Increase in reimbursement from City of Lathrop.

Program Discussion

The 2013-14 recommended budget for the Detectives Division totals \$7,252,039, which is a decrease of \$64,930 from 2012-13. Funding is included for a part-time Evidence Custodian responsible for operation and maintenance of the Sheriff's Evidence/Property Room.

The budget includes a \$50,000 federal grant from the Drug Enforcement Administration for the Domestic Cannabis Eradication/Suppression program. This annual grant funds helicopter service, training, overtime, and other supplies, and aids in the annual Campaign Against Marijuana Planting operation.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Child Abuse/Sexual Assault Cases Received</i>	3,014	3,125	3,246	3,360	3,470
<i>Technical/Services/Counter Traffic</i>	5,860	5,314	5,534	5,750	5,900
<i>Property Cases Received</i>	5,540	4,406	5,228	5,356	5,500
<i>Persons Cases Received</i>	2,816	2,797	2,449	2,500	2,550
<i>Technical Services/Field Calls Dispatched</i>	4,689	4,082	3,749	3,950	4,110
<i>Agricultural Crimes Cases Received</i>	260	285	329	389	450
<i>Narcotics Cases Received</i>	1,512	1,533	1,696	1,725	1,750
<i>Cold Cases Investigated</i>	N/A	N/A	N/A	20	30

2021650000—Sheriff-Lathrop Police Contract

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$3,658,641	\$3,864,096	\$4,115,370	\$4,115,370	\$251,274
Services & Supplies	543,254	371,485	697,803	697,803	326,318
Total Appropriations	\$4,201,895	\$4,235,581	\$4,813,173	\$4,813,173	\$577,592
Earned Revenues By Source					
Aid from Other Governments	\$111,238	\$101,960	\$42,034	\$42,034	(\$59,926)
Charges for Services	4,159,670	4,133,621	4,771,139	4,771,139	637,518
Total Revenues	\$4,270,909	\$4,235,581	\$4,813,173	\$4,813,173	\$577,592
Net County Cost	(\$69,014)	\$0	\$0	\$0	\$0
Allocated Positions	23.0	23.0	23.0	23.0	0.0

Purpose

This budget unit captures costs and reimbursements for the Sheriff's Office to provide contract law enforcement services to the incorporated City of Lathrop.

- (\$72,926) Decrease in federal grant revenue for COPS Hiring Recovery Program.
- \$637,518 Increase in reimbursement from the City of Lathrop.

Major Budget Changes

Salaries & Employee Benefits

- \$211,274 Negotiated salary and benefits adjustments.
- \$45,000 Increase in overtime to reflect actual experience.

Services & Supplies

- \$300,000 Departmental and County allocated overhead costs.
- \$13,690 Increase in training costs.
- \$13,235 Increase in fleet services costs.
- \$11,022 Increase in Workers' Compensation Insurance costs.

Revenues

- \$13,000 Reimbursement from Commission on Peace Officer Standards and Training (POST).

Program Discussion

The 2013-14 recommended budget for the Lathrop Police Contract totals \$4,813,173, which is an increase of \$577,592 from 2012-13. This change reflects increases in staffing and operating costs, and direct billing of allocated overhead charges. The budget includes use of a portion of funds from the Sheriff's COPS Hiring Recovery Program to partially fund a Deputy Sheriff position, which would otherwise have been eliminated.

Budgeted staffing for 2013-14 includes a Sheriff's Captain serving as Chief of Police, an Administrative Lieutenant, two Sergeants, two Detectives, and seventeen Deputy Sheriffs. The City of Lathrop provides clerical support.

In July 2011, the contract for policing services was renewed for five years and is in effect through June 30, 2016.

2021650000—Sheriff-Lathrop Police Contract
Law & Justice

Workload Data

	<u>Actual</u>			Est./Act.	Projected
	2009-10	2010-11	2011-12		
<i>Crime Reports</i>	3,446	2,984	3,274	2,858	3,066
<i>Calls for Service</i>	16,719	16,177	16,620	18,052	17,336
<i>Traffic Citations</i>	1,773	1,812	1,765	1,510	1,637
<i>Parking Citations</i>	743	760	567	628	598

2022610000—Sheriff-Local Community Corrections

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

Local Community Corrections Fund	2011-12 Actual	2012-13 Approved	2013-14 Request	2013-14 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,223,329	\$2,244,206	\$3,628,243	\$3,628,243	\$1,384,037
Services & Supplies	637,888	988,291	1,619,704	1,619,704	631,413
Total Expenditures	\$1,861,217	\$3,232,497	\$5,247,947	\$5,247,947	\$2,015,450
Earned Revenues By Source					
Operating Transfers In	\$1,861,217	\$3,232,497	\$5,247,947	\$5,247,947	\$2,015,450
Total Revenues	\$1,861,217	\$3,232,497	\$5,247,947	\$5,247,947	\$2,015,450
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	20.0	32.0	32.0	32.0	0.0
Temporary (Full-Time Equivalent)	0.0	0.0	0.5	0.5	0.5
Total Staffing	20.0	32.0	32.5	32.5	0.5

Purpose

The 2011 Public Safety Realignment Act (also known as Assembly Bill 109) became effective on October 1, 2011. This legislation transferred responsibility for supervising specified lower level inmates and parolees from the State to counties.

AB 109 requirements are implemented in each county through a Community Corrections Partnership (CCP) previously established by Senate Bill 678. The CCP is charged with developing a plan of implementation and oversight of the public safety realignment process.

Funding for AB 109 activities is provided through the County budget to the Probation Department (and other agencies) and the Sheriff's Office. This narrative describes the Local Community Corrections services provided by the Sheriff's Office.

Major Budget Changes

Salaries & Employee Benefits

- \$112,252 Negotiated salary and benefits adjustments.
- \$1,225,297 Full-year cost for 12 positions added midyear 2012-13.

- (\$46,707) Decrease in budgeted overtime.
- \$60,000 Holiday pay.
- \$33,195 Part-time Deputy to provide bailiff services for re-entry court.

Services & Supplies

- \$523,146 Increase in inmate food and clothing costs.
- \$58,300 Increase in professional services.
- \$66,473 Increase in Workers' Compensation Insurance costs.

Revenues

- \$2,015,450 Increase in State funding for Local Community Corrections.

Program Discussion

The 2013-14 recommended budget for Local Community Corrections-Custody totals \$5,247,947, which represents the anticipated allocation of AB 109 funding for 32 full-time Sheriff's Office positions (including 12 added mid-year 2012-13), part-time staff to provide bailiff services, inmate housing, and other costs approved by the Community Corrections Partnership.

2022610000—Sheriff-Local Community Corrections
Law & Justice

Workload Data

	<u>Actual</u>			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Average Daily Inmate Population</i>	1,363	1,183	1,171	1,397	1,450
<i>AB 109 Population/%</i>	N/A	N/A	211/18%	475/34%	522/36%

2021615000—Sheriff-Mountain House

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$900,263	\$939,666	\$1,034,524	\$1,034,524	\$94,858
Services & Supplies	127,456	130,505	127,507	127,507	(2,998)
Total Appropriations	\$1,027,720	\$1,070,171	\$1,162,031	\$1,162,031	\$91,860
Earned Revenues By Source					
Charges for Services	\$1,344,289	\$1,070,171	\$1,162,031	\$1,162,031	\$91,860
Total Revenues	\$1,344,289	\$1,070,171	\$1,162,031	\$1,162,031	\$91,860
Net County Cost	(\$316,569)	\$0	\$0	\$0	\$0
Allocated Positions	6.0	6.0	6.0	6.0	0.0

Purpose

This budget unit captures costs and reimbursements for the Sheriff's Office to provide contract law enforcement services to the Mountain House Community Services District (MHCS). Patrol services are provided through a Police Protection Services Agreement with costs fully reimbursed by the MHCS.

➤ \$24,000 Increase in overtime and holiday pay to reflect actual experience.

Revenues

➤ \$91,860 Increase in reimbursement from MHCS.

Major Budget Changes

Salaries & Employee Benefits

➤ \$70,858 Negotiated salary and benefits adjustments.

Program Discussion

The 2013-14 proposed budget totals \$1,162,031, which provides funding for six Deputy Sheriffs and operating expenses.

Workload Data					
	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Crime Reports	1,063	716	721	634	690
Calls for Service	8,226	6,221	6,791	7,089	7,402
Adult Arrests	378	226	146	65	94
Parking Citations	327	253	467	379	357
Traffic Citations	345	164	98	41	58
Coroner Investigations	1	2	6	2	3

Sheriff-Operational Grants

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,011,933	\$958,120	\$961,687	\$961,687	\$3,567
Services & Supplies	427,313	353,816	359,198	359,198	5,382
Fixed Assets	56,436	57,379	47,350	47,350	(10,029)
Total Expenditures	\$1,495,681	\$1,369,315	\$1,368,235	\$1,368,235	(\$1,080)
Expenditure Reimbursements	(237,538)	(203,838)	(203,838)	(203,838)	0
Total Appropriations	\$1,258,143	\$1,165,477	\$1,164,397	\$1,164,397	(\$1,080)
Earned Revenues By Source					
Aid from Other Governments	\$1,453,417	\$968,755	\$885,495	\$885,495	(\$83,260)
Miscellaneous Revenues	11,605	0	0	0	0
Operating Transfers In	0	0	58,940	58,940	58,940
Total Revenues	\$1,465,022	\$968,755	\$944,435	\$944,435	(\$24,320)
Net County Cost	(\$206,878)	\$196,722	\$219,962	\$219,962	\$23,240
Allocated Positions	5.0	5.0	5.0	5.0	0.0

Purpose

The Sheriff's Office receives various grants which provide funding for specialized areas of law enforcement. This discussion includes grant budgets for Abandoned Watercraft (#2021608000), Cal-MMET (#2021609000), Hi-Tech Crimes Task Force (#2021613000), Rural Crime Task Force (#2021614000), Off-Highway Enforcement (#2021614170), Port Security (#2021616000), Technology Projects (#2021625000), and Anti-Drug Abuse Enforcement (#2021659000).

Fixed Assets

- \$24,000 Replacement vehicle for Cal-MMET.
- \$18,824 Vests (13).
- \$4,526 Gas detector.

Revenues

- (\$83,260) Decrease in State and federal revenue.
- \$58,940 Increase in transfers from asset seizure proceeds.

Major Budget Changes

Salaries & Employee Benefits

- \$49,145 Negotiated salary and benefits adjustments.
- (\$45,578) Decrease in overtime and holiday pay.

Services & Supplies

- (\$35,000) Decrease in contract pilot costs.
- \$21,000 Increase in hangar rent.

Program Discussion

Abandoned Watercraft Grant

Since 2000, the Sheriff's Office has received a total of \$550,000 in State grant funding for removal of abandoned watercraft from Delta waterways. In August 2011, a new grant award of \$30,087 was accepted by the Board of Supervisors and is being used by the Sheriff's Office for vessel removal. No new funds are budgeted for 2013-14.

Sheriff-Operational Grants

Law & Justice

Cal-MMET Grant

The California Multi-Jurisdictional Methamphetamine Enforcement Team (Cal-MMET) focuses on methamphetamine producers and distributors by creating specialized, investigative units staffed by experienced personnel. The Cal-MMET grant is one source of funding for the San Joaquin County Metropolitan (METRO) Task Force. Participating law enforcement agencies provide additional resources for investigators and prosecutors, as well as support staff, equipment, training, and facilities.

In 2001, Cal-MMET funding was sufficient to support twelve County positions, as well as four police officers from three cities. Since then, State budget cuts have necessitated the elimination of multiple positions. As of March 2013, only two County positions remained funded by the Cal-MMET grant.

State funding for 2013-14 is estimated at \$800,495. An additional \$58,940 will be transferred from asset forfeiture proceeds to support task force operations. This funding will support two Sheriff's Office positions, office space, airplane fuel and maintenance, hangar rent, equipment purchases, vehicle costs, and other expenses related to METRO operations.

Hi-Tech Crimes Task Force Grant

The Sacramento Valley Hi-Tech Crimes Task Force is a multi-jurisdictional agency focused on combating high-technology crimes, telecommunications fraud, crimes against children, identity theft, and the recovery/analysis of digital evidence. The Task Force is coordinated by the Sacramento County Sheriff's Department, which passes through a portion of its State grant to fund a deputy to combat high-technology crimes in San Joaquin County.

Originally awarded in May 2000, the grant initially funded the full cost of a deputy position. Since then, rising salary and benefits costs have outpaced the grant award amount, requiring increasing County subvention to continue full-time participation on the Task Force. For 2013-14, State funding of \$70,000 partially offsets the estimated program cost of \$167,958.

Rural Crime Task Force Grant

The County receives State grant funding for rural crime prevention. The grant is administered by the District Attorney and has historically provided funding for two Deputy Sheriff positions to fight rural crime. These officers investigate reported rural crimes and follow-up on information regarding suspected crime rings. They also attend community meetings to inform the public about the Rural Crime Task Force and to learn community perceptions of rural crime issues.

The grant initially funded the full cost of two deputy positions; however, the amount has not risen over time to offset cost increases. The total recommended budget for 2013-14 is \$325,842, of which \$203,838 is offset by State funding.

Off-Highway Enforcement Grant

The Sheriff's Office has historically received State grant monies to perform off-highway vehicle law enforcement, including funding for deputy and sergeant overtime, off-highway vehicles, and equipment. Funds awarded for 2012-13 will be exhausted by June 2013. No new funds are budgeted for 2013-14, but a funding application has been submitted. If funds are awarded, the Sheriff will return to the Board to accept the grant and adjust the budget as appropriate. If not, enforcement will be continued on a limited basis.

Port Security Grant

The Sheriff's Office has been awarded three grants from the Federal Emergency Management Agency for port security enhancement. In 2011, \$543,000 was awarded for a 38-foot patrol vessel; and in 2013, \$417,200 was awarded for an armored response vehicle, and \$206,475 for a bomb robot. All purchases are expected to be completed by June 2013. No new appropriations are requested for 2013-14.

Technology Projects

In December 2008, the County accepted a U.S. Department of Justice, Office of Community Oriented Policing Technology Grant in the amount of \$93,530 to purchase radios and radio consoles. These purchases were completed in July 2012 and the grant has been closed.

Anti-Drug Abuse Enforcement

Since 1990, the County has received federal funds through the Anti-Drug Abuse (ADA) Enforcement Program. This grant, combined with the Cal-MMET grant, asset forfeiture funds, and contributions from participating agencies make up the operating budget for the METRO Task Force. METRO is comprised of members from the Sheriff's Office, District Attorney's Office, Probation Department, and Stockton Police Department.

In 2012-13, administration of this program was transferred from the District Attorney's Office to the Sheriff's Office. The existing 2012-13 grant award of \$336,644 will be used through September 30, 2013. No new appropriations are budgeted for 2013-14; however, if a new award is granted, the Sheriff's Office will return to the Board to accept the award and adjust the budget.

2021620000—Sheriff-Patrol

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$20,042,590	\$21,488,607	\$23,450,240	\$23,450,240	\$1,961,633
Services & Supplies	4,520,395	4,915,091	4,485,935	4,485,935	(429,156)
Fixed Assets	11,319	48,003	50,467	50,467	2,464
Total Expenditures	\$24,574,304	\$26,451,701	\$27,986,642	\$27,986,642	\$1,534,941
Expenditure Reimbursements	(272,077)	(284,278)	(188,959)	(188,959)	95,319
Total Appropriations	\$24,302,227	\$26,167,423	\$27,797,683	\$27,797,683	\$1,630,260
Earned Revenues By Source					
Licenses/Permits/Franchises	\$1,250	\$1,400	\$1,600	\$1,600	\$200
Fines/Forfeitures/Penalties	14,946	140,500	132,452	132,452	(8,048)
Aid from Other Governments	7,905,783	9,393,832	8,939,447	8,939,447	(454,385)
Charges for Services	286,522	333,044	311,829	311,829	(21,215)
Miscellaneous Revenues	6,863	4,000	4,000	4,000	0
Operating Transfers In	80,000	80,000	225,168	225,168	145,168
Total Revenues	\$8,295,363	\$9,952,776	\$9,614,496	\$9,614,496	(\$338,280)
Net County Cost	\$16,006,864	\$16,214,647	\$18,183,187	\$18,183,187	\$1,968,540
Allocated Positions	142.0	143.0	145.0	145.0	2.0
Temporary (Full-Time Equivalent)	0.8	0.9	1.0	1.0	0.1
Total Staffing	142.8	143.9	146.0	146.0	2.1

Purpose

The Patrol Division of the Sheriff's Office provides law enforcement services in the unincorporated areas of the County. Deputies respond to calls for service and engage in proactive law enforcement designed to enhance public safety and reduce criminal activity.

The Division fields several specialized units including: Abatement Enforcement, Street Crimes, Administrative Support, Case Management, Mobile Law Enforcement Center, Police and Corrections Team, County Parks Enforcement, Bicycle Patrol, and Crime Analysis.

The Division also maintains a Critical Incident Management Team covering Special Weapons and Tactics (SWAT), Explosive Ordnance Disposal, and Hostage Negotiations. This Team is managed within the Patrol Division, but members may be assigned to other divisions.

Citizen volunteer units such as the Sheriff's Team of Active Retired Seniors (STARS), Horse Posse, and Search and Rescue complement Division operations.

Major Budget Changes

Salaries & Employee Benefits

- \$1,344,798 Negotiated salary and benefits adjustments.
- \$102,895 Add a Deputy Sheriff position for the Community Corrections Partnership (CCP) Task Force.
- \$135,672 Add a Sergeant position.
- \$369,280 Elimination of salary savings from delayed filling of Deputy Sheriff positions in 2012-13.
- \$8,988 Increase extra-help for Revitalization and Abatement program.

Services & Supplies

- (\$110,205) Decrease in fleet services costs.
- \$18,468 Increase in ammunition costs.

2021620000—Sheriff-Patrol

Law & Justice

- (\$337,491) Decrease in radio maintenance costs.
- \$20,074 Increase in computer lease costs.
- \$99,042 Increase in Workers' Compensation Insurance costs.
- (\$116,246) Decrease in Casualty Insurance costs.

Fixed Assets

- \$27,540 Canines (3).
- \$16,215 Motorcycles (2).
- \$6,712 Portable radios (2).

Expenditure Reimbursements

- (\$78,000) Reclassify reimbursement from Auto Theft Task Force.
- (\$27,319) Decrease in reimbursement for Airport law enforcement services.

Revenues

- \$548,960 Increase in Proposition 172 revenue.
- (\$1,111,685) Decrease in federal funding for COPS Hiring Program (CHRP).
- \$102,895 Reimbursement from City of Stockton for CCP Task Force Officer.
- \$22,553 Increase in reimbursement for special event law enforcement services.
- (\$16,000) Decrease in false alarm fees.
- (\$33,100) Decrease in reimbursement from City of Lathrop.
- \$48,953 Increase in transfers from Abandoned Vehicle Fund.
- \$80,000 Reclassify reimbursement from Auto Theft Task Force.
- \$16,215 Increase in transfers from Off-Highway License Fee Trust Fund.

Workload Data

	Actual			Est./Act. 2012-13	Projected 2013-14
	2009-10	2010-11	2011-12		
<i>Service Population</i>	140,933	141,732	142,854	143,425	143,999
<i>Documented Calls For Service</i>	144,476	139,081	126,461	123,283	124,307
<i>Officer Initiated</i>	53,621	46,504	34,962	29,268	31,610
<i>Citizen Initiated</i>	90,855	92,577	91,499	94,015	92,697
<i>SWAT/Hostage Negotiation</i>	28	23	27	28	27
<i>Trainees In Field Training</i>	32	19	27	30	25
<i>Canine Searches</i>	299	387	423	461	502
<i>Missing Person Calls</i>	1,603	1,912	1,938	1,733	1,861
<i>Adult Arrests</i>	9,342	8,214	5,983	5,390	5,821
<i>Juvenile Arrests</i>	642	585	560	499	539
<i>Towed Vehicles Processed</i>	1,312	1,314	955	938	1,130
<i>Abated Properties</i>	181	189	192	142	136
<i>Coroner Investigations</i>	1,347	1,428	1,567	1,481	1,492
<i>Documented Reports</i>	26,126	23,576	22,795	20,914	21,855
<i>Supplemental Reports</i>	12,668	11,225	11,700	9,552	10,316

2021620000—Sheriff-Patrol

Law & Justice

Program Discussion

The 2013-14 recommended budget for the Patrol Division totals \$27,986,642, which is an increase of \$1,534,941 from 2012-13. This change reflects salary and benefits adjustments, the addition of a Deputy Sheriff position funded by the CCP Task Force, addition of a Sergeant position for supervision and scheduling oversight, an increase in extra-help hours for the Revitalization and Abatement program, and elimination of savings from delayed filling of vacant positions; offset by reductions in vehicle operating costs and radio maintenance.

Community Corrections Partnership Task Force

The recommended budget includes an additional Deputy Sheriff position to be funded by the Community Corrections Partnership (CCP) via the CCP Task Force. This Task Force consists of officers from agencies Countywide who will focus on reducing crimes committed by repeat offenders returned to the community as a result of Public Safety Realignment (AB 109). Cost reimbursement will be

provided through the Stockton Police Department who is responsible for administration of the CCP Task Force.

Grant-Funded Deputy Sheriff Positions

In July 2009, the County accepted a COPS Hiring Recovery Program (CHRP) grant to fund 17 Deputy Sheriff positions whose incumbents would have otherwise been laid off. The grant provides funding for three years, with the County then required to fund and retain the positions for an additional year. CHRP grant funding is projected to expire in early 2013-14. The recommended budget reflects the reduction of \$1.1 million in grant funding and also includes the County cost to retain the positions in 2013-14.

In December 2011, the County accepted a COPS Hiring Program (CHP) grant to fund 14 new Deputy Sheriff positions. Similar to the CHRP grant, the CHP grant also provides three years of funding with a one-year local funding requirement; however, the CHP grant funds are not projected to expire until 2015-16.

2025700000—Sheriff-Public Administrator

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$297,190	\$378,357	\$349,181	\$349,181	(\$29,176)
Services & Supplies	23,214	17,316	17,550	17,550	234
Total Appropriations	\$320,404	\$395,673	\$366,731	\$366,731	(\$28,942)
Earned Revenues By Source					
Charges for Services	\$113,556	\$100,000	\$81,000	\$81,000	(\$19,000)
Total Revenues	\$113,556	\$100,000	\$81,000	\$81,000	(\$19,000)
Net County Cost	\$206,847	\$295,673	\$285,731	\$285,731	(\$9,942)
Allocated Positions	4.0	4.0	4.0	4.0	0.0

Purpose

The Public Administrator is mandated under California law to take charge of estates when no other person qualifies. This includes administration of estates when an executor is not able to serve, and where no person having priority of appointment over the Public Administrator can be, or is willing to be, appointed as administrator.

Staff participate in a full-range of activities established by the California Probate Code. Responsibilities include locating and determining heirs; marshaling, protecting, and liquidating assets as required; making funeral arrangements; paying estate debts; managing and selling real and personal property; clearing tax obligations of estates; preparing estate financial reports; distributing residue to those entitled; and coordinating casework with County Counsel, the courts, and other agencies.

In some cases, the Public Administrator serves to administer the estate to its conclusion; in others, the Public Administrator serves as caretaker until the family is located, and then refers the case to the family for completion. In these cases, the Public Administrator's office helps the public navigate through the probate procedures by answering questions and providing forms to help citizens in administering a family member's estate.

The Public Administrator is not an attorney and does not offer legal advice. The services of County Counsel are employed for legal work. The Public Administrator's office is paid statutory fees for its work, with a portion of those fees allocated to County Counsel for legal services.

Major Budget Changes

Salaries & Employee Benefits

- (\$29,176) Negotiated salary and benefits adjustments.

Revenues

- (\$19,000) Decrease in fee revenue reflecting actual experience.

Program Discussion

The 2013-14 recommended budget for the Public Administrator totals \$366,731, which is a decrease of \$28,942 from 2012-13, mainly reflecting salary and benefits adjustments.

2025700000—Sheriff-Public Administrator
Law & Justice

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Decedent Estates</i>	102	76	110	87	115
<i>Estates with Real Estate</i>	8	12	10	12	15
<i>Re-opened Cases</i>	8	3	5	6	10
<i>Cases Referred to Family Members</i>	35	19	22	20	25
<i>Average Number of Open Cases</i>	68	43	62	65	80

2021628000—Sheriff-Records

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,948,581	\$2,875,048	\$2,893,478	\$2,893,478	\$18,430
Services & Supplies	467,356	389,834	432,522	432,522	42,688
Total Appropriations	\$3,415,937	\$3,264,882	\$3,326,000	\$3,326,000	\$61,118
Earned Revenues By Source					
Aid from Other Governments	\$1,607,466	\$1,749,046	\$1,864,003	\$1,864,003	\$114,957
Charges for Services	168,057	155,205	157,205	157,205	2,000
Miscellaneous Revenues	18,675	0	0	0	0
Total Revenues	\$1,794,198	\$1,904,251	\$2,021,208	\$2,021,208	\$116,957
Net County Cost	\$1,621,739	\$1,360,631	\$1,304,792	\$1,304,792	(\$55,839)
Allocated Positions	39.0	37.0	37.0	37.0	0.0
Temporary (Full-Time Equivalent)	2.0	2.0	2.2	2.2	0.2
Total Staffing	41.0	39.0	39.2	39.2	0.2

Purpose

The Records Division of the Sheriff's Office performs specialized criminal and jail inmate record keeping functions. The Division consists of two primary areas:

- Criminal Records – Functions involve processing, maintenance, and dissemination of law enforcement records such as crime reports, citations, warrants, subpoenas, restraining orders, and court-ordered records expungements, as well as maintenance of databases used for inquiry and submission of crime statistics to State and federal agencies.
- Custody Records – Maintains and updates records related to inmates in custody, including court appearances, sentences, court orders, bail bonds, bookings, citations, and releases. Also provides customer assistance to the public regarding inmate and custodial operational procedures.

Major Budget Changes

Salaries & Employee Benefits

- \$18,430 Negotiated salary and benefits adjustments.

Services & Supplies

- \$15,000 Contract typing services.
- \$27,747 Increase in data processing charges.

Revenues

- \$149,518 Increase in Proposition 172 revenue.
- (\$34,561) Decrease in reimbursement for State-mandated activities.

Program Discussion

The 2013-14 recommended budget for the Records Division totals \$3,326,000, which is an increase of \$61,118 from 2012-13. This change reflects salary and benefits adjustments, funding for contract typing services, and data processing charges.

During 2012-13, Custody Records received support from four new positions funded through the Community Corrections Partnership. The positions are allocated in the Sheriff-Local Community Corrections budget, but are assigned to the Records Division to address workload issues resulting from the housing of former State prisoners via Public Safety Realignment (AB 109).

2021628000—Sheriff-Records

Law & Justice

Also in 2012-13, Criminal Records changed its procedure regarding closed, low-priority cases. These cases are no longer typed by staff unless requested by the impacted citizen. This change has allowed the Records Division to

dedicate resources to critical workloads, while minimizing impacts to public service. In 2013-14, the Sheriff's Office plans to explore the feasibility of reinstituting the typing of these cases through a contracted service.

Workload Data

	Actual			Est./Act. 2012-13	Projected 2013-14
	2009-10	2010-11	2011-12		
<i>Restraining Orders</i>	1,503	1,377	1,625	1,576	1,526
<i>Documented Report Pages</i>	96,320	93,103	88,655	80,544	87,434
<i>Documented Reports Sold</i>	1,811	2,287	2,452	2,280	2,340
<i>Citations Processed</i>	3,245	3,284	1,939	1,442	2,267
<i>Jail Bookings</i>	28,974	24,964	22,919	24,656	24,180
<i>Court Cap Inmate Releases</i>	2,371	1,680	2,810	4,124	5,402
<i>Documented and Supplemental Reports</i>	31,260	27,397	27,444	24,974	26,505
<i>Subpoena-Production of Evidence</i>	N/A	34	50	76	53
<i>Repossessions</i>	N/A	160	172	236	189
<i>Public Records Act Requests</i>	N/A	N/A	N/A	38	38

Sheriff-Special Fund Programs

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

Narcotics Enforcement & General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$86,165	\$91,448	\$92,731	\$92,731	\$1,283
Services & Supplies	660,422	665,280	669,137	669,137	3,857
Fixed Assets	67,351	673,200	120,000	120,000	(553,200)
Operating Transfers Out	73,000	138,000	145,000	145,000	7,000
Total Appropriations	\$886,937	\$1,567,928	\$1,026,868	\$1,026,868	(\$541,060)
Earned Revenues By Source					
Interest/Rents	\$136	\$150	\$100	\$100	(\$50)
Aid from Other Governments	8,003	66,608	66,789	66,789	181
Miscellaneous Revenues	10,836	0	0	0	0
Operating Transfers In	867,854	1,472,759	930,838	930,838	(541,921)
Fund Balance	107	28,411	29,141	29,141	730
Total Revenues	\$886,937	\$1,567,928	\$1,026,868	\$1,026,868	(\$541,060)
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	1.0	1.0	1.0	1.0	0.0
Temporary (Full-Time Equivalent)	0.5	0.5	0.5	0.5	0.0
Total Staffing	1.5	1.5	1.5	1.5	0.0

Purpose

The Sheriff's Office receives asset forfeiture funds from both the State and federal governments as the result of narcotics-related arrests. In addition, vehicle registration fees provide funding for the Automated Fingerprint Identification (ID) Program and the Auto Theft Task Force.

The Special Fund Programs discussion includes four individual budget units: State Narcotics Enforcement (#2021606000), Federal Narcotics Enforcement (#2021607000), Automated Fingerprint ID (#2021610000), and Auto Theft Task Force (#2021627000).

Major Budget Changes

Services and Supplies

- \$20,749 Increase in equipment maintenance.
- (\$11,400) Decrease in communications expenses.

- (\$8,000) Decrease in travel and training costs for Auto Theft Program.

Fixed Assets

- \$120,000 Equipment for Automated Fingerprint ID Program.

Operating Transfers Out

- \$7,000 Increase reimbursement to Patrol Division for Deputy Sheriff assigned to Auto Theft Task Force.

Revenues

- (\$542,710) Decrease in reimbursement from Automated Fingerprint ID Fund.

Program Discussion

State Narcotics Enforcement Fund

State law establishes procedures for the forfeiture and distribution of property used in the commission of controlled

Sheriff-Special Fund Programs

Law & Justice

substance offenses, including the requirement that property transferred to a local agency, including cash or proceeds, be used for law enforcement purposes.

For 2013-14, a total of \$29,241 in asset forfeiture monies will be used for operation and maintenance of the Sheriff's Mobile Law Enforcement Center; communications and utilities for the Sheriff's warehouse; pager service; and matching funds which will be re-budgeted for the grant-funded purchase of a patrol boat.

Federal Narcotics Enforcement Fund

Federal law prescribes the method for disposition of assets or proceeds used in drug crimes, including the transfer of seized assets to local law enforcement agencies. Following the close of each fiscal year, the Board approves an agreement to participate in the Federal Equitable Sharing Program. This agreement and an annual certification report must be submitted within 60 days after the close of the fiscal year in order to receive shared cash, property, or proceeds seized as part of a federal asset forfeiture case.

In 2013-14, \$66,789 from the Narcotics Enforcement Fund will be used for law enforcement equipment to support the Investigations and Patrol Divisions, as well as re-budgeting of grant-matching funds for a patrol boat.

Automated Fingerprint Identification Fund

The Automated Fingerprint ID Fund is funded by an assessment added to various fines, penalties, and forfeitures. The Fund also receives a fee of \$1 per vehicle registered in the County.

Monies collected in the Fund are used for expenses relating to fingerprint identification systems, including the purchase and maintenance of equipment that allows local law enforcement agencies to access the Cal-ID (California Identification) system, which contains over five million fingerprints. Expenditures are overseen by the Remote Access Network (RAN) Committee, with input from its Technical Advisory Committee. The RAN Committee is comprised of a member of the Board of Supervisors, the Sheriff, the District Attorney, local police chiefs, a Mayor of a local city, and a member-at-large.

In 2013-14, a total of \$708,243 is budgeted for systems maintenance, communications, software, reimbursement for an Evidence Technician, and automation equipment. This figure represents a decrease of \$542,710 from 2012-13, reflecting the completion of one-time projects.

Auto Theft Task Force

The Auto Theft Task Force includes personnel from the California Highway Patrol, District Attorney's Office, Sheriff's Office, Probation Department, and local police departments. Funded by an assessment fee of \$1 per vehicle registration in the County, monies are used exclusively to investigate and prosecute auto theft cases.

The 2013-14 Auto Theft Task Force budget for the Sheriff's Office totals \$222,595, which provides funding for a Senior Office Assistant, a part-time Evidence Technician, partial reimbursement for a Deputy Sheriff allocated to the Patrol Division, and miscellaneous supplies and equipment. Funding for Task Force personnel from other agencies is paid directly and not included as part of this budget.

2022620000-Sheriff-Work Programs

Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Request	2013-14 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$743,316	\$731,436	\$886,650	\$886,650	\$155,214
Services & Supplies	159,339	236,605	185,271	185,271	(51,334)
Total Appropriations	\$902,655	\$968,041	\$1,071,921	\$1,071,921	\$103,880
Earned Revenues By Source					
Aid from Other Governments	\$29,741	\$31,901	\$34,690	\$34,690	\$2,789
Charges for Services	865,469	871,000	1,035,750	1,035,750	164,750
Total Revenues	\$895,210	\$902,901	\$1,070,440	\$1,070,440	\$167,539
Net County Cost	\$7,445	\$65,140	\$1,481	\$1,481	(\$63,659)
Allocated Positions	9.0	9.0	10.0	10.0	1.0

Purpose

The Sheriff's Work Programs budget includes programs that provide alternatives to incarceration for eligible individuals who have been sentenced by the Court. These programs are an effective means of reducing overcrowding in the County Jail. The programs include:

- Alternative Work Program (AWP) – Participants serve two to five days per week in community service in lieu of serving time in custody. This process assists in managing the Jail population and allows better management of low-risk inmates.
- Electronic Monitoring Program (EMP) – EMP provides a radio frequency ankle bracelet system for home detention monitoring of sentenced inmates. Benefits include keeping offenders gainfully employed and providing for their families; and fulfilling other community obligations, while paying their debt to society. It also provides an option for the chronically ill to serve their sentence at home, allowing access to their own medical care providers and relieving pressure on Correctional Health Services.
- Work Furlough Program (WFP) – Participants work at their normal paying jobs during the day, but spend evenings and weekends in custody. Since WFP does not relieve jail overcrowding, it is reserved for applicants who are gainfully employed, have dependents to support, and are not qualified to participate in AWP or EMP.

Major Budget Changes

Salaries & Employee Benefits

- \$97,218 Negotiated salary and benefits adjustments.
- \$57,996 Add a Work Program Specialist.

Services & Supplies

- (\$100,000) Decrease in administrative charges from Custody Division.
- \$87,800 Connectivity for alcohol monitoring equipment and services for satellite monitoring.
- (\$42,174) Decrease in cost of leased monitoring equipment.

Revenues

- \$160,000 Fee revenue for alcohol monitoring program.

Program Discussion

The 2013-14 recommended Work Programs budget totals \$1,071,921, which is an increase of \$103,880 from 2012-13. This change reflects salary and benefits adjustments, the addition of a Work Program Specialist, and operating costs for a new alcohol monitoring program;

2022620000-Sheriff-Work Programs

Law & Justice

offset by a decrease in administrative charges and a reduction in costs for monitoring equipment rental.

During 2012-13, the Work Programs Unit purchased new equipment for its GPS (Global Positioning Satellite) monitoring program, as well as the new Alcohol Monitoring program which is expected to start in July 2013. Previously, Alcohol Monitoring program participants paid a private company for monitoring services. With the purchase of new equipment, the Sheriff's Office will take over monitoring duties and the participants will pay the County. A new Work Program Specialist position is included in the recommended budget to handle the increased workload.

The Work Programs Unit is also aided by two positions funded with Public Safety Realignment funds. A Deputy Sheriff and an Office Assistant Specialist allocated to the Sheriff-Local Community Corrections budget are assigned to Work Programs to handle the increased volume of inmates participating in alternatives to incarceration.

Fees

The recommended budget includes the adoption of a new Alcohol Monitoring fee, set at \$8 per day. The budget includes \$160,000 in revenue from this fee to offset the cost of the Work Program Specialist position and service costs of the alcohol monitoring equipment.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Scheduled Daily Average Participants</i>					
<i>Alternative Work Program</i>	148	167	122	122	130
<i>Work Furlough Program</i>	2	1	1	1	1
<i>Electronic Monitoring Program</i>	30	20	22	22	40

Roads & Facilities

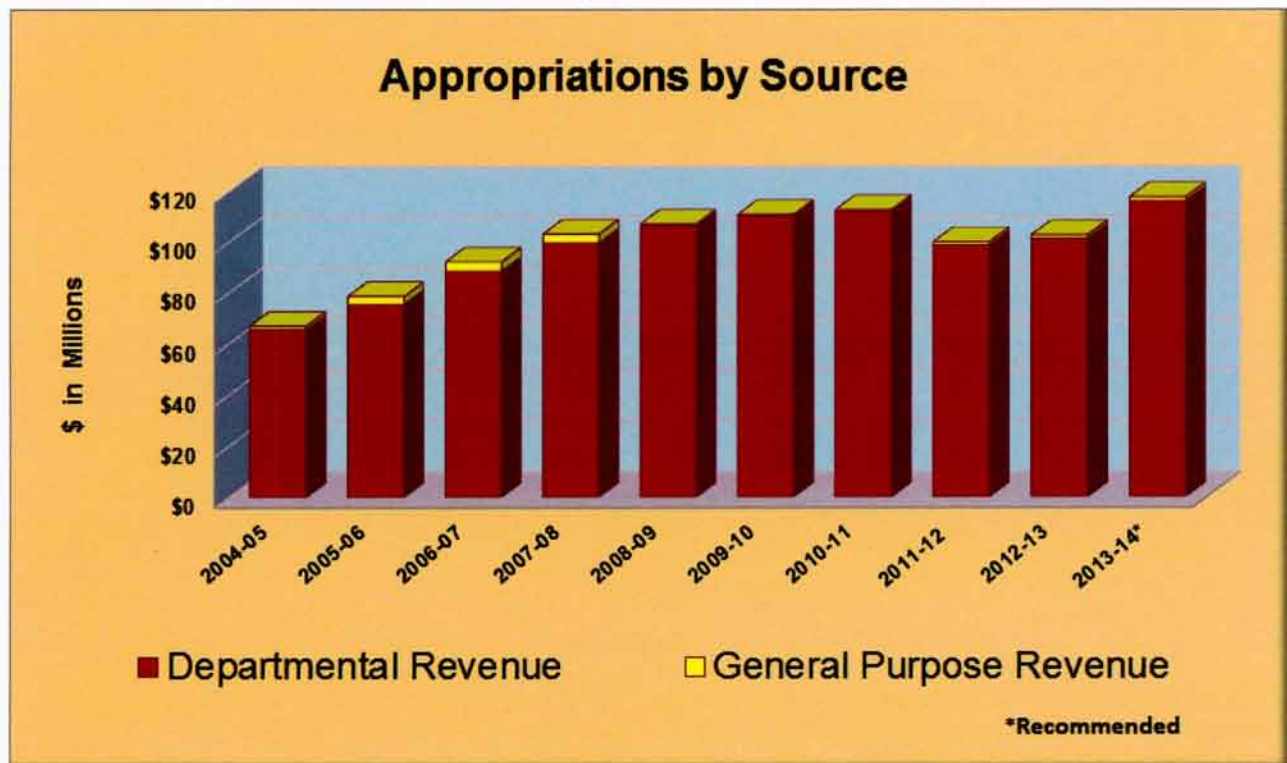


Roads & Facilities Appropriations

	Page Number	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Public Works					
2023070000 Delta Activities	E-23	\$800,000	\$950,000	\$950,000	\$150,000
3030101000 Administration	E-6	2,795,678	6,159,884	6,159,884	3,364,206
3030103000 Engineering	E-9	9,095,117	10,372,034	10,372,034	1,276,917
3030105000 Road Maintenance	E-12	12,544,207	13,783,327	13,783,327	1,239,120
3030106000 Construction	E-14	30,078,157	39,122,600	39,122,600	9,044,443
3030108000 Development Services	E-16	846,543	697,685	697,685	(148,858)
3030900000 Community Infrastructure - Engineering	E-25	5,000	10,000	10,000	5,000
Road Districts					
3031300000 Road District #1	E-27	2,960,959	2,201,370	2,201,370	(759,589)
3031400000 Road District #2	E-27	1,655,711	622,034	622,034	(1,033,677)
3031500000 Road District #3	E-27	1,118,881	1,673,241	1,673,241	554,360
3031600000 Road District #4	E-27	6,905,970	8,457,507	8,457,507	1,551,537
3031700000 Road District #5	E-27	5,072,028	3,592,940	3,592,940	(1,479,088)
3039900000 Community Infrastructure	E-28	24,077,884	24,117,884	24,117,884	40,000
9230901000 Airport Enterprise Fund	E-30	4,604,632	5,676,854	5,676,854	1,072,222
Total - Roads & Facilities		\$102,560,767	\$117,437,360	\$117,437,360	\$14,876,593

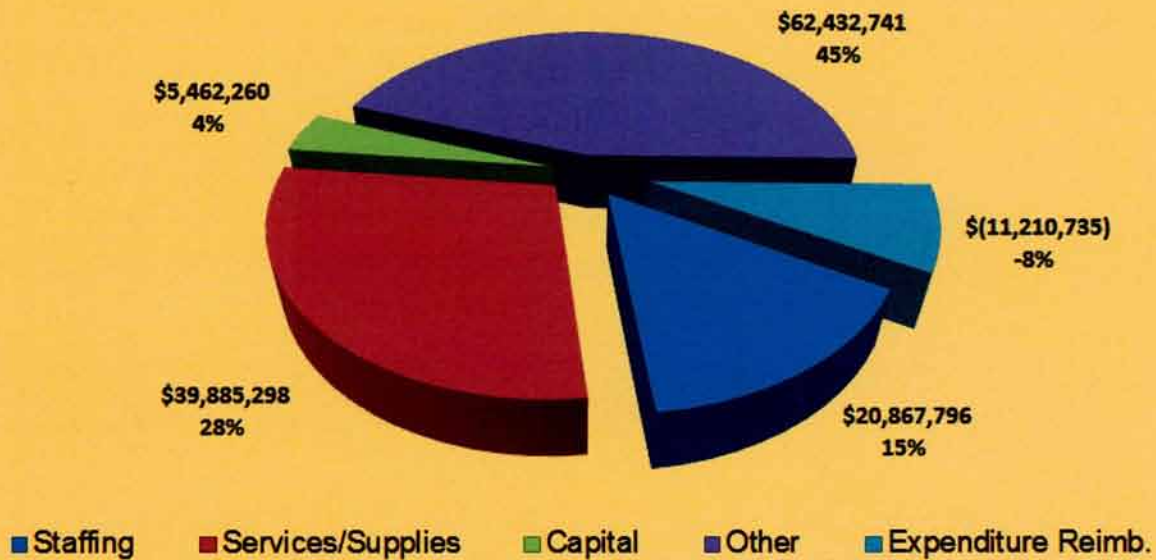
Roads & Facilities

Statistical Summary

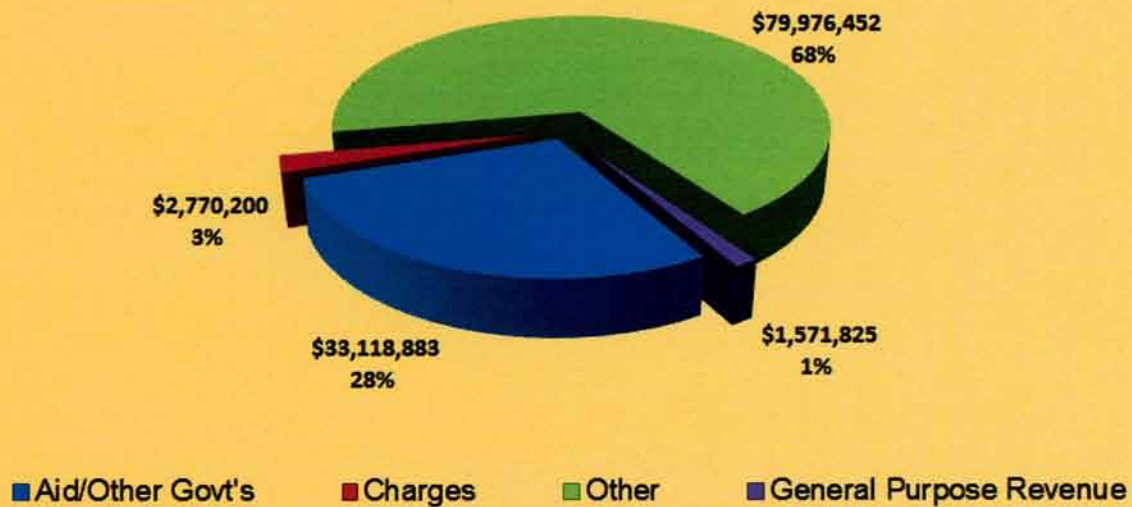


Roads & Facilities Statistical Summary

Use of Funds
2013-14 Recommended Budget
Total Appropriations \$117,437,360



Source of Funds
2013-14 Recommended Budget



Airport Enterprise Fund

Roads & Facilities

Patrick Carreno, Airport Director

Airport Enterprise Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$756,989	\$1,057,252	\$1,088,141	\$1,088,141	\$30,889
Services & Supplies	1,236,274	1,329,717	1,361,851	1,361,851	32,134
Other Charges	354,812	354,812	354,812	354,812	0
Fixed Assets	759,722	1,862,851	2,753,400	2,753,400	890,549
Operating Transfers Out	0	0	118,650	118,650	118,650
Total Appropriations	\$3,107,797	\$4,604,632	\$5,676,854	\$5,676,854	\$1,072,222
Earned Revenues By Source					
Taxes	\$440,546	\$431,736	\$416,000	\$416,000	(\$15,736)
Interest/Rents	2,879	10,000	5,000	5,000	(5,000)
Miscellaneous Revenues	3,028	(1,000)	(1,000)	(1,000)	0
Operating Transfers In	251,442	308,178	372,000	372,000	63,822
Airport Special Revenues	2,167,474	2,845,458	3,794,804	3,794,804	949,346
Fund Balance	117	544,935	468,225	468,225	(76,710)
Total Revenues	\$2,865,487	\$4,139,307	\$5,055,029	\$5,055,029	\$915,722
Net County Cost	\$242,310	\$465,325	\$621,825	\$621,825	\$156,500
Allocated Positions	8.0	11.0	11.0	11.0	0.0
Temporary (Full-Time Equivalent)	0.0	0.8	0.6	0.6	(0.2)
Total Staffing	8.0	11.8	11.6	11.6	(0.2)

Purpose

The Stockton Metropolitan Airport serves the commercial, corporate business, and general aviation needs of San Joaquin County. The Airport is in a foreign trade zone, and is conveniently located and easily accessible by two major north-south arterials in California – Interstate 5 and U.S. Highway 99.

The Department of Aviation plans, operates, and maintains the safety and appearance of the Airport to meet the highest standards. The Department also manages numerous tenant agreements and facilities; provides a safe and efficient facility for the operation of aircraft; promotes development of Airport property for aviation and commercial related services; obtains and administers Federal Aviation Administration (FAA) grants; and reviews all development proposals within the Airport's sphere-of-influence to ensure compatibility with federal, State, and local standards.

Major Budget Changes

Salaries & Employee Benefits

- \$38,893 Negotiated salary and benefits adjustments.

Services & Supplies

- \$37,000 Increase in Montezuma Fire District Airport Rescue and Firefighting staffing and training costs.
- (\$22,815) Decrease in professional services.
- \$40,000 Repaint airfield.
- \$18,000 Increase in airfield maintenance.
- (\$35,504) Cost Allocation Plan adjustment.

Fixed Assets

- \$1,960,000 Terminal apron construction.
- \$40,000 Add parking lot exit and controls.

Airport Enterprise Fund

Roads & Facilities

- \$234,000 Terminal building improvements.
- \$100,000 Design of runway lighting and signage.
- \$108,000 General Aviation apron repairs.
- \$300,000 Airport Layout Plan.
- \$6,500 Mower.
- \$2,900 Tractor bucket.
- \$2,000 Megohmmeter.

Operating Transfers

- \$118,650 Partial payment of loan to Capital Outlay Fund.

Revenues

- \$17,000 Increase in parking fees reflecting increased flights and new parking payment system.
- \$63,822 Increase in use of Passenger Facility Charges for planned capital projects.
- \$22,600 Increase in restaurant concession rent.
- \$880,100 Increase in federal reimbursements for construction of terminal apron project.

Program Discussion

The Department of Aviation's 2013-14 recommended budget totals \$5,676,854 with a General Fund contribution of \$621,825, of which \$40,000 is a loan from the General Fund. This represents a budget increase of \$1,072,222 from 2012-13, primarily attributable to the increase of capital improvement projects. The 2013-14 budget also uses \$468,225 of the residual fund balance of the Airport Enterprise Fund.

The Airport continues to operate at a loss. Revenue increases associated with growing commercial aviation activity are offset by a continuing decline of General Aviation operations largely due to high fuel costs and the Great Recession.

Air Services

Allegiant Air continues to grow at the Airport. Passenger enplanements to Las Vegas increased in 2012 and the Airport's total passengers increased by 12%. Flights to Las Vegas are offered up to 11 times weekly.

In November 2012, Allegiant Air commenced new service from Stockton to Honolulu International Airport. This service is anticipated to continue in 2014 on a seasonal basis.

Revenue streams that are primarily driven by aviation activity, such as Passenger Facility Charges (PFC), parking fees, and landing fees have increased due to a higher number of enplanements. This trend is anticipated to continue through 2013-14.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Commercial Passengers					
Enplanements	29,365	55,916	68,184	62,590	65,094
Deplanements	28,970	54,785	67,214	61,988	64,468
Total	58,335	110,701	135,398	124,578	129,562
Aircraft Operations					
Air Carrier	476	914	1,102	775	770
Air Taxi	945	1,644	1,594	1,411	1,400
Military	3,223	3,661	5,277	3,693	3,700
General Aviation	55,176	37,207	46,232	46,241	46,200
Total	59,820	43,426	54,205	52,120	52,070

Airport Enterprise Fund

Roads & Facilities

Capital Improvements

In 2012-13, the Airport completed a parking lot repaving project. Funds for this project, totaling \$237,300, were borrowed from the Capital Outlay Fund. The recommended budget includes \$118,650 to pay 50% of the loan and the remaining balance will be paid in 2014-15. The recommended budget also includes \$148,000 for the installation of an additional parking lot exit and control (\$40,000) and the temporary repairs of the general aviation ramps (\$108,000).

Approximately \$2.8 million has been programmed in the 2013-14 budget for terminal apron construction, Airport Layout Plan, terminal modernization, and runway lighting and signage. A majority of the construction projects are funded by the FAA's Airport Improvement Program (AIP),

PFC, and the Airport Enterprise Fund. These improvements will enhance the Airport's competitiveness, efficiency, safety, and appearance. To comply with FAA regulations for maintaining the airfield, the airfield painting project, at an estimated cost of \$40,000, will initially be funded by a General Fund loan, which will be repaid by the Airport Enterprise Fund in 2014-15.

Aging infrastructure and equipment continues to be a major issue for the Airport. A significant portion of the terminal and airfield infrastructure reaches its useful life and requires replacement. Deferred maintenance will need to be addressed. The AIP and PFC funding provides much needed assistance to fund several needed projects, but does not completely fund all necessary projects.

Summary

All Public Works Budgets

Thomas M. Gau, Public Works Director

	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$29,991,271	\$33,164,725	\$34,074,955	\$34,074,955	\$910,230
Services & Supplies	31,986,572	66,220,743	68,365,843	68,365,843	2,145,100
Other Charges	14,489,788	33,283,973	42,402,815	42,402,815	9,118,842
Fixed Assets	377,754	298,700	4,634,860	4,634,860	4,336,160
Operating Transfers Out	610,208	636,733	660,188	660,188	23,455
Total Expenditures	\$77,455,593	\$133,604,874	\$150,138,661	\$150,138,661	\$16,533,787
Expenditure Reimbursements	(14,378,609)	(15,330,899)	(15,423,513)	(15,423,513)	(92,614)
Total Appropriations	\$63,076,984	\$118,273,975	\$134,715,148	\$134,715,148	\$16,441,173
Earned Revenues By Source					
Taxes	12,818,117	12,238,793	19,060,990	19,060,990	\$6,822,197
Licenses/Permits/Franchises	156,772	186,000	150,000	150,000	(36,000)
Interest/Rents	292,248	401,495	292,888	292,888	(108,607)
Aid from Other Governments	25,741,623	27,274,189	33,420,835	33,420,835	6,146,646
Charges for Services	21,226,098	21,038,222	23,031,434	23,031,434	1,993,212
Miscellaneous Revenues	1,397,986	1,124,300	1,587,200	1,587,200	462,900
Operating Transfers In	650,916	776,776	616,900	616,900	(159,876)
Fund Balance	116,346	54,173,278	55,344,710	55,344,710	1,171,432
Total Revenues	\$62,400,107	\$117,213,053	\$133,504,957	\$133,504,957	\$16,291,904
Net County Cost	\$676,877	\$1,060,922	\$1,210,191	\$1,210,191	\$149,269
Allocated Positions	382.0	374.0	377.0	377.0	3.0
Temporary (Full-Time Equivalent)	10.0	14.1	15.8	15.8	1.7
Total Staffing	392.0	388.1	392.8	392.8	4.7

This is a summary of the 20 budgets administered by the Public Works Director. These include:

- 1016000000 Surveyor
- 2023040000 Flood Management
- 2023060000 Water Resources
- 2023070000 Delta Activities
- 2024100000 Flood Channel Maintenance
- 3030101000 Administration
- 3030103000 Engineering
- 3030105000 Road Maintenance
- 3030106000 Construction
- 3030108000 Development Services
- 3030900000 Community Infrastructure Engineering
- 3031300000 Road District #1
- 3031400000 Road District #2
- 3031500000 Road District #3
- 3031600000 Road District #4
- 3031700000 Road District #5
- 3039900000 Community Infrastructure Program
- 4040800000 Utility Districts
- 8190000000 Fleet Services Internal Service Fund
- 9210000000 Solid Waste Enterprise Fund

Summary

Public Works—Road Fund

Thomas M. Gau, Public Works Director

Road Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$16,113,863	\$18,036,317	\$18,859,985	\$18,859,985	\$823,668
Services & Supplies	9,065,238	10,918,653	13,045,610	13,045,610	2,126,957
Other Charges	10,626,794	31,097,757	40,221,000	40,221,000	9,123,243
Fixed Assets	175,762	19,000	2,708,860	2,708,860	2,689,860
Total Expenditures	\$35,981,657	\$60,071,727	\$74,835,455	\$74,835,455	\$14,763,728
Expenditure Reimbursements	(5,507,128)	(4,712,025)	(4,699,925)	(4,699,925)	12,100
Total Appropriations	\$30,474,529	\$55,359,702	\$70,135,530	\$70,135,530	\$14,775,828
Earned Revenues By Source					
Taxes	\$7,337,648	\$6,748,802	\$13,136,200	\$13,136,200	\$6,387,398
Licenses/Permits/Franchises	156,772	186,000	150,000	150,000	(36,000)
Interest/Rents	104,216	120,000	110,000	110,000	(10,000)
Aid from Other Governments	24,334,631	27,001,969	33,048,509	33,048,509	6,046,540
Charges for Services	1,038,088	1,399,408	1,153,200	1,153,200	(246,208)
Miscellaneous Revenues	535,057	124,100	84,100	84,100	(40,000)
Operating Transfers In	650,447	776,776	616,900	616,900	(159,876)
Fund Balance	(3,682,329)	18,852,647	21,686,621	21,686,621	2,833,974
Total Revenues	\$30,474,529	\$55,209,702	\$69,985,530	\$69,985,530	\$14,775,828
Net County Cost	\$0	\$150,000	\$150,000	\$150,000	\$0
Staffing					
Allocated Positions	185.0	182.0	185.0	185.0	3.0
Temporary (Full-Time Equivalent)	4.0	5.5	7.2	7.2	1.7
Total Staffing	189.0	187.5	192.2	192.2	4.7

Major Budget Changes

Revenues

- \$6,387,398 Increase in Measure K funds primarily for Lower Sacramento Road Improvements Project.
- \$2,253,624 Increase in State Highway Users Tax funds for road projects.
- \$3,025,752 Increase in federal funding for transportation projects.
- \$1,058,000 Increase in federal Highway Safety Improvement Program funds.
- \$2,833,974 Increase in use of fund balance.

3030101000—Public Works-Administration

Roads & Facilities

Thomas M. Gau, Public Works Director

Road Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,898,570	\$3,142,272	\$3,359,424	\$3,359,424	\$217,152
Services & Supplies	1,728,865	2,017,006	2,376,300	2,376,300	359,294
Other Charges	0	100	0	0	(100)
Fixed Assets	170,080	0	2,631,860	2,631,860	2,631,860
Total Expenditures	\$4,797,515	\$5,159,378	\$8,367,584	\$8,367,584	\$3,208,206
Expenditure Reimbursements	(2,395,913)	(2,363,700)	(2,207,700)	(2,207,700)	156,000
Total Appropriations	\$2,401,602	\$2,795,678	\$6,159,884	\$6,159,884	\$3,364,206
Earned Revenues By Source		See Public Works - Road Fund Summary Page			
Allocated Positions	26.0	27.0	28.0	28.0	1.0
Temporary (Full-Time Equivalent)	1.0	0.5	1.5	1.5	1.0
Total Staffing	27.0	27.5	29.5	29.5	2.0

Purpose

The Department of Public Works is responsible for planning, designing, constructing, operating, and maintaining public roads, bridges, water, wastewater systems, flood control, and solid waste systems for the County. Additionally, staff support is provided to the Planning Commission, Groundwater Banking Authority, Flood Control Technical Advisory Committee, Board Water Committee, County Advisory Water Commission, Delta Counties Coalition, and the Delta Coalition. The overall mission is to protect the health and welfare of the public, preserve the County's infrastructure investments, and develop Countywide long-term plans and programs for transportation systems, water quality and supply needs, flood management interests, and special districts.

The Public Works Administration budget funds support services for 20 functional areas of the department. Support services include personnel, payroll, information services, clerical, fiscal services, records management, and geographic information systems activities. Activities of the operating divisions are provided in their specific budget narratives.

Major Budget Changes

Salaries & Employee Benefits

- \$82,938 Negotiated salary and benefits adjustments.

- \$164,265 Add an Administrative Assistant and a Geographic Information Systems (GIS) Specialist.
- (\$75,333) Delete a vacant Department Information Systems Specialist position.
- \$26,282 Increase in extra-help.
- \$19,000 Budgeted leave time payout.

Services & Supplies

- (\$70,600) Decrease in service charges from County agencies.
- \$36,800 Increase in support costs for Purchasing processes.
- \$25,000 Utilities costs transferred from Facilities Management.
- \$161,404 Increase in data processing costs.
- (\$17,322) Decrease in Casualty Insurance costs.
- \$187,673 Cost Allocation Plan adjustment.

Fixed Assets

- \$2,600,000 Corporation yard solar carport.
- \$19,980 Replacement servers (3).
- \$7,560 Replacement tape autoloader.
- \$4,320 Global console manager.

3030101000—Public Works-Administration

Roads & Facilities

Expenditure Reimbursements

- (\$156,000) Decrease in reimbursements for services provided.

Program Discussion

The 2013-14 recommended budget for Public Works Administration is \$8,367,584, which is an increase of \$3,208,206 from 2012-13. This budget includes negotiated salary and benefits adjustments, addition of an Administrative Assistant for legislative/grant support and a GIS Specialist for GIS and GoRequest support, deletion of a vacant Department Information Systems Specialist, and a solar carport project to provide future utility cost savings.

In 2013-14, projected Road Fund revenues increase by \$11.6 million, due primarily to the programming of \$8.8 million of Measure K Congestion Relief funds for the Lower Sacramento Road Improvements Project. State gas tax revenue estimates received from the State Department of Finance are \$2.3 million higher than budgeted in 2012-13. Staff will begin work on projects funded with \$1.7 million in one-time competitive safety grant funding and the Measure K loan payback will be completed during 2013-14.

In 2012, Congress passed a new surface transportation bill, Moving Ahead for Progress in the 21st Century Act (MAP-21), but the bill is only a two-year measure, with slightly reduced funding. The decrease in federal funding for bridges is a significant concern as bridge projects will have to compete for funding with roadway needs. Guidance for implementation is still being drafted, so the effects of the changes remain to be seen. Despite passage of MAP-21, Congress does not appear ready to address the continued revenue shortfall in the Highway Trust Fund. Public Works continues to seek available funding opportunities and is monitoring developments at both the State and federal levels.

Over the past three years, Public Works has recognized declining revenues, held positions vacant, and deferred projects and the replacement of heavy equipment in order to address revenue shortfalls. Public Works will continue to be vigilant in managing its resources in 2013-14 through strategic actions including: delaying, phasing, or scaling back planned projects; consolidating work efforts where possible; pursuing grant funds; and managing its workforce. Public Works will continue to scrutinize ongoing costs to ensure that sufficient fund balances remain available to address the cash flow needs of the Road Fund.

Private development activity is projected to show a slight increase due to moderate activity in the Manteca and Mountain House areas.

Water Resources

Water Resources and Delta activities continue to be one of the Board's priorities. Key ongoing issues include:

- Developing a Groundwater Banking Demonstration Project with East Bay Municipal Utility District.
- Continuing the efforts of the Northeastern San Joaquin County Groundwater Banking Authority to improve water supply reliability in Eastern San Joaquin County.
- Continuing to meet the challenge of reducing pollutant loads from urban stormwater runoff and progressively more stringent regulations.
- Participating in the Delta Counties Coalition's efforts to develop common ground on Delta issues such as governance, land use, sustainability of agriculture, ecosystem and fisheries health, water supply reliability, and water quality.
- Reviewing and commenting on the Delta Stewardship Council's Delta Plan Environmental Impact Report and proposed regulations.
- Communicating the Board's adopted position of opposition to the Bay-Delta Conservation Plan.

Further details on these efforts can be found in the Water Resources and Delta Activities budgets. Continued participation in these efforts will require dedication of sufficient funding and ongoing input from other County departments and agencies with interests in the Delta.

Flood Management

Public Works is involved in several activities ranging from the coordination of flood insurance information between property owners and the Federal Emergency Management Agency (FEMA), to engineering studies and levee improvement projects. Prioritization of limited resources and funding will dictate levels of participation in the following efforts:

- Senate Bill 5, enacted in 2007, requires Central Valley cities and counties to establish General Plan policies and Zoning Ordinance provisions generally requiring 200-year level flood protection by 2016, or face a moratorium on most new development within floodplains. In accordance with SB 5, the California Department of Water Resources completed the Central Valley Flood Protection Plan in 2012. Unfortunately, the Plan does not provide cities and counties with basic information needed to comply with the law. In 2012, staff worked in cooperation with other counties and cities to effect legislation that provided a one-year deadline extension and clarified requirements of the original law. Staff has also been actively engaged in the State's preparation of design and procedures requirements.

3030101000-Public Works-Administration

Roads & Facilities

Future efforts will involve working closely with the State, San Joaquin Area Flood Control Agency (SJAFCFA), cities, and reclamation districts on the planning, design, funding, and construction of 200-year level flood protection improvements.

- The Lower San Joaquin River Feasibility Study will identify options and costs for providing increased flood protection along the major streams and rivers in the County. This is a collaborative effort between the County, U. S. Army Corps of Engineers (USACE), the State, SJAFCFA, cities of Lathrop, Lodi, Manteca, and Stockton, and various local reclamation districts. The study is scheduled to be completed in late 2014. Once completed, the County will work in conjunction with SJAFCFA to develop a funding plan for design and construction of improvements that will provide the required higher level of flood protection.
- The USACE has enacted a policy to de-certify all project levees that received certifications more than ten years ago. This decision will impact many of the levee systems that protect the Stockton metropolitan area. Although this could potentially result in FEMA placing many new areas into the 100-year flood zone, FEMA has indicated it will delay further local floodplain mapping for an interim period in order to allow the County and SJAFCFA time to locally certify the project levees.
- In 2012, Congress approved a five-year extension of the National Flood Insurance Program. This legislation requires increases in flood insurance rates to cover actual costs incurred by the Program. Preliminary rates provided by FEMA show dramatic rate increases in order to recover losses from recent major disasters. Staff will continue to work closely with FEMA representatives in monitoring the issue.
- Changing federal and State standards continue to present a challenge to levee maintenance. In 2012, the USACE declared eleven levee systems in the County no longer eligible to receive rehabilitation funding. This action was prompted by the State's failure to satisfy certain USACE requirements. After working closely with the USACE and State, seven of the levee systems were reinstated to eligible status. The remaining four systems are anticipated to be reinstated in the near future.

Solid Waste

The County has made significant progress in developing a new Integrated Solid Waste Management Plan. Staff has gathered information from each jurisdiction in the County and recognizes there is a continued interest in a regional approach to future solid waste issues. The County faces long-term decisions concerning capital outlay and

maintenance of assets such as existing landfills and a transfer station. A consolidated regional approach with commitments from each jurisdiction, as well as other options will be included in an updated Countywide Integrated Solid Waste Management Plan for Board consideration in 2013-14.

Special Districts

There are a number of issues facing County-maintained special districts that provide water, sewer, street lighting, and storm drainage services. These include increasing regulatory mandates, rising operational and maintenance costs, and aging infrastructure. In 2013-14, a series of rate increase proposals will be presented for Board consideration. These will require property-owner approval through either a protest or formal ballot process. Significant effort will be required to perform appropriate levels of public education and outreach.

GoRequest

In 2012-13, Public Works, in conjunction with the Information Systems Division, implemented a software system called GoRequest. This system allows residents to submit questions or requests for service through the Public Works website or via smartphone; and employees can directly enter requests received by phone, email, or in-person. The GoRequest system provides a knowledge base and answers to frequently asked questions; residents are provided 24 hours-a-day, 7 days-a-week access to services; and staff is able to manage the resolution process in a timely manner and provide automatic updates back to customers. The system has been implemented for Road Maintenance, Utility Maintenance, Channel Maintenance, and Community Infrastructure Engineering divisions, and will be expanded to other divisions in 2013-14.

Corporation Yard Solar Carport Project

In 2013-14, Public Works will research the feasibility of installing a solar carport in the corporation yard. Preliminary budget estimates reflect a payback period of 11 years, 30-year cumulative energy savings of \$6.2 million, and a 20-year carbon dioxide offset of 20.1 million pounds.

Technical assistance of up to \$20,000 is available through the California Energy Commission's Energy Partnership Program to assist with: conducting energy audits and preparing feasibility studies; review of existing proposals and designs; developing equipment performance specifications and reviewing equipment bid specifications; assistance with contractor selection; and assistance with commissioning of the system.

The recommended budget includes \$2.6 million for the design and installation of the project, pending review of the feasibility analysis and financing options with the County Administrator's Office.

3030900000—Community Infrastructure Engineering

Roads & Facilities

Thomas M. Gau, Public Works Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$907,192	\$915,545	\$919,670	\$919,670	\$4,125
Services & Supplies	25,174	241,648	81,340	81,340	(160,308)
Total Expenditures	\$932,366	\$1,157,193	\$1,001,010	\$1,001,010	(\$156,183)
Expenditure Reimbursements	(932,366)	(1,152,193)	(991,010)	(991,010)	161,183
Total Appropriations	\$0	\$5,000	\$10,000	\$10,000	\$5,000
Earned Revenues By Source					
Charges for Services	\$105	\$5,000	\$10,000	\$10,000	\$5,000
Operating Transfers In	469	0	0	0	0
Total Revenues	\$574	\$5,000	\$10,000	\$10,000	\$5,000
Net County Cost	(\$574)	\$0	\$0	\$0	\$0
Allocated Positions	7.0	7.0	7.0	7.0	0.0
Temporary (Full-Time Equivalent)	0.4	0.4	0.4	0.4	0.0
Total Staffing	7.4	7.4	7.4	7.4	0.0

Purpose

The Community Infrastructure Engineering Division performs administrative, financial, and rate-setting functions related to the County's special districts; provides technical and engineering support to the Utility Maintenance Division; processes zone formation and annexation proceedings; and develops capital improvement projects within the special districts. Program areas include utility franchises; Community Development Block Grants (CDBG); County street lighting systems; compliance with the Surface Mining and Reclamation Act (SMARA); and special district capital asset management.

Major Budget Changes

Salaries & Employee Benefits

- \$4,125 Negotiated salary and benefits adjustments.

Services & Supplies

- (\$165,000) Decrease in reimbursement of department administrative costs.

Expenditure Reimbursements

- (\$161,183) Decrease in charges to special districts.

Program Discussion

The 2013-14 recommended budget for Community Infrastructure Engineering totals \$1,001,010, which is a decrease of \$156,183 from 2012-13.

Special Districts Administration

In 2013-14, the Community Infrastructure Engineering Division will continue its focus on securing sufficient revenues to assure the long-term sustainability of the special districts. This requires the evaluation of each utility's rate structure as well as conducting cost and service analyses. Proposition 218 mandates that any increase in property-related assessment rates or fees be approved by the affected property owners. Significant public outreach efforts will be required to educate customers about the necessity for revised rate structures. Approximately 27% of the County's special districts will require rate adjustments over the next few years.

3030900000—Community Infrastructure Engineering

Roads & Facilities

Surface Mining and Reclamation Act (SMARA)

The SMARA program is charged with maintaining an effective and comprehensive surface mining and reclamation inspection and financial assurance program of surface mining operations in the County. These efforts are made to ensure that adverse environmental effects are prevented or minimized and that mined lands are reclaimed to a usable condition that is readily adaptable for alternative land uses. Twenty-six quarry operations are monitored and annual Quarry Financial Assurances Reports are prepared and submitted to the State.

Community Development Block Grant (CDBG)

The CDBG program provides limited funding for infrastructure (sewer, water, stormwater drainage, and pedestrian safety) enhancement to low-income areas that meet U.S. Department of Housing and Urban Development's national and local community development objectives. In 2012-13, Public Works was allocated \$710,000 for infrastructure enhancement projects. Additional funding requests totaling \$710,000 have been submitted for storm drainage improvements and pedestrian safety projects within eligible target areas.

Workload Data

	2009-10	Actual 2010-11	2011-12	Est./Act. 2012-13	Projected 2013-14
<i>Special Districts Engineering Support</i>					
<i>Utility System Evaluations</i>	18	18	13	5	5
<i>Special District Projects</i>	5	4	3	4	3
<i>Engineer Reports</i>	6	8	8	7	8
<i>Development Reviews</i>	100	106	109	75	75
<i>Special Districts Administration</i>					
<i>Special District Budgets</i>	105	105	105	105	105
<i>Street Light Service Calls</i>	130	169	207	190	200
<i>Annexations</i>	1	1	1	1	1
<i>Rate Adjustments (Proposition 218)</i>	4	7	6	3	6
<i>SMARA Program</i>					
<i>Monitoring, Inspections, & Financial Assurances</i>	27	26	26	26	26

3039900000—Community Infrastructure Program

Roads & Facilities

Rosa Lee, Interim County Administrator

Community Infrastructure Fur	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$4,030,358	\$24,077,884	\$24,117,884	\$24,117,884	\$40,000
Total Appropriations	\$4,030,358	\$24,077,884	\$24,117,884	\$24,117,884	\$40,000
Earned Revenues By Source					
Interest/Rents	\$88,938	\$150,000	\$100,000	\$100,000	(\$50,000)
Charges for Services	\$2,916,305	\$1,423,811	\$1,607,000	\$1,607,000	183,189
Fund Balance	1,025,115	22,504,073	22,410,884	22,410,884	(93,189)
Total Revenues	\$4,030,358	\$24,077,884	\$24,117,884	\$24,117,884	\$40,000
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

The Community Infrastructure Program budget provides funding for the administration and management of the County's Development Impact Fee programs. These fees provide a method to equitably assess new development for the impact on community infrastructure. Impact fees for traffic mitigation, regional transportation, and water facilities are collected by the Department of Public Works; and fire facilities fees are collected by the Community Development Department.

Major Budget Changes

Services & Supplies

- \$78,000 Increase in fire facilities payments.
- (\$30,000) Decrease in water impact fee payments to Stockton East Water District.

Revenues

- \$78,000 Increase in fire facilities fees.
- (\$30,000) Decrease in water impact fees.
- (\$50,000) Decrease in projected interest earnings.
- \$194,189 Increase in traffic mitigation fees due to anticipated development.
- (\$59,000) Decrease in transportation impact fees to reflect actual experience.
- (\$93,189) Decrease in carryover fund balance.

Program Discussion

The 2013-14 proposed budget for Community Infrastructure Program totals \$24.1 million, which includes \$1.7 million of projected fees and interest earnings and the re-budgeting of \$22.4 million in carryover funds.

Traffic Mitigation

The Traffic Impact Mitigation Fee (TIMF) program provides funding for transportation system improvements needed to accommodate the impact of new development. The TIMF program was updated and became effective August 18, 2008. The previous program collected fees from twelve different planning areas in the County. These areas have been consolidated down to four to minimize cross-boundary project limits, allow for growth and development in every zone, simplify the program for the public and administration, and allow for greater flexibility in utilizing TIMF revenues. Additionally, due to the transference of several roadway segments to the Regional Transportation Impact Fee (RTIF) program, most TIMF fees were reduced. TIMF collections for future improvements occur over several years, and are used for matching other federal, State, and local funds on projects. A report is prepared following each fiscal year which references the projects targeted for TIMF funding. Fee programs of this type are required to be updated every five years; the update process is scheduled to begin in fall 2013 and conclude spring 2014.

Since many of the projects targeted for TIMF funding are multiyear projects, fund balances that remain at the end of the year (minus administrative costs) are retained in the program for completion of planned projects. As of June 30, 2012, the balance of funds was \$18,731,969.

3039900000—Community Infrastructure Program

Roads & Facilities

For 2013-14, collections from the TIMF Program are projected at \$591,000 with expenditures estimated at \$1,299,800 for project design and construction, and for the mandated fee update process.

Flag City Area

Through a reimbursement agreement, the County reimburses the developers of the Flag City Area for improvements initially constructed by the developers. As TIMF is collected from additional development in the Flag City Area, the original developers are reimbursed, up to a maximum of \$1.4 million, per the agreement. To date, reimbursements total \$1.1 million.

Regional Transportation Impact Fee

The RTIF program was adopted by the County and all cities in 2006. The fee is based on land use and is the same throughout all jurisdictions. RTIF is applied to specific regional transportation projects including highways, interchanges, and regional roads to help fund additional improvements needed to mitigate regional impacts from new development. The program requires all agencies (including the County) to forward 10% and 5% of fees collected to the San Joaquin Council of Governments (SJCOG) for mainline highway and transit projects, respectively. Additionally, all cities are required to forward an additional 10% of the fees they collect to the County for regional road projects. The RTIF program was updated by SJCOG in 2012.

As of June 30, 2012, the balance of funds was \$5,219,053. For 2013-14, collections from the RTIF Program are projected at \$412,500. Expenditures are estimated at \$45,000, which are comprised of: \$10,000 to SJCOG in third-party costs for program maintenance; \$30,000 distribution to SJCOG for mainline highway and transit projects; and \$5,000 for program administration.

Water Development

Water facilities fees, collected on behalf of the Stockton East Water District, fund the County's share of the costs of New Melones conveyance facilities and are disbursed to Stockton East Water District on a quarterly basis. As of June 30, 2012, the balance of funds was \$14,181. For 2013-14, water fee collections and disbursements are projected to be \$120,000.

Fire Protection Facilities Improvement Fee

The Fire Protection Facilities Improvement Fee is collected to provide resources to mitigate the impact of new development on fire protection services in the unincorporated areas of the County. The County has authorized the collection of this fee on behalf of eight fire districts in the County (Clements, Escalon, Lathrop-Manteca, Moke-lumne, Ripon, Tracy, Waterloo-Morada, and Woodbridge). Fees are collected by the Community Development Department and are disbursed monthly to the fire districts. For 2013-14, fire protection fee collections and disbursements are projected to be \$176,000.

3030106000—Public Works-Construction

Roads & Facilities

Thomas M. Gau, Public Works Director

Road Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
<i>Other Charges</i>	\$9,901,746	\$30,078,157	\$39,122,600	\$39,122,600	\$9,044,443
<i>Total Appropriations</i>	\$9,901,746	\$30,078,157	\$39,122,600	\$39,122,600	\$9,044,443
Earned Revenues By Source	See Public Works - Road Fund Summary Page				

Purpose

The Public Works Construction budget provides funding for the construction of County public roads, bridges, and related facilities. Projects financed exclusively by Road Districts and Community Development Block Grant funds are not included in this budget.

Program Discussion

Overall projections indicate that discretionary gas tax and sales tax revenues available for transportation projects will show minimal increases this fiscal year. Discretionary revenues support basic roadway operations and maintenance activities, in addition to capital construction projects. Several projects account for a significant increase in capital construction for 2013-14. A major corridor improvement project will begin construction, funded by the Measure K Congestion Relief program, and the County was successful in receiving awards from competitive federal safety grant programs to support four new projects.

In 2012-13, construction contracts were awarded for 20 projects totaling \$14.5 million. Nine projects were completed, six are underway, and five were awarded late in the fiscal year, with construction beginning in early 2013-14. Efforts were directed toward delivering:

- 4 Highway Users Tax Account projects (\$2.6 million)
- 3 Proposition 1B projects (\$2.2 million)
- 2 Congestion Mitigation Air Quality projects (\$2.4 million)
- 2 Surface Transportation Program projects (\$3.2 million)
- 6 Measure K Local Street Repair projects (\$2.3 million)
- 2 Federal Safety projects (\$1.4 million)
- 1 Traffic Impact Mitigation Fee project (\$400,000)

In 2013-14, construction contracts are scheduled to be awarded for 25 projects, totaling \$33.4 million:

- 8 Highway Users Tax Account projects (\$7.5 million)
- 3 Proposition 1B projects (\$1.4 million)
- 4 Surface Transportation Program projects (\$5.2 million)
- 1 Measure K Local Street Repair project (\$500,000)
- 1 Measure K Congestion Relief project (\$12 million)
- 2 Highway Bridge Program projects (\$2.7 million)
- 4 Federal Safety projects (\$1.7 million)
- 1 Traffic Impact Mitigation Fee project (\$2.3 million)
- 1 Community Development Block Grant project (\$114,000)

Federal Programs

Surface Transportation Program (STP)

This program is funded by a flexible block grant administered by the Council of Governments (COG). Historically, these federal gas-tax dollars have been distributed to local agencies for discretionary use on local roadways classified as federal aid routes. The County's 2013-14 STP budget is expected to be \$5.2 million for resurfacing projects at Alpine Avenue and Sinclair Avenue, two segments of Mariposa Road at Dodds Road, and Lower Sacramento Road between Woodbridge Road and Jahant Road.

Highway Safety Improvement Program/High Risk Rural Roads Program

These competitive federal safety grant programs are administered by the California Department of Transportation (CalTrans) to reduce the number and severity of

3030106000—Public Works-Construction

Roads & Facilities

traffic accidents. Public Works has been successful in obtaining grants for four projects at a cost of \$1.7 million. In spring 2014, the Pedestrian Signal Head Replacement, Wilson Way Improvements, and the Wilson Way McAllen Newton Road Intersection Improvements will be completed, and the Peltier Road Improvements project will be underway.

Highway Bridge Program (HBP)

Caltrans establishes Statewide lists of deficient bridges based upon inspection reports. These reports designate which bridges are eligible for replacement, rehabilitation, preventative maintenance, and erosion countermeasures.

The availability of bridge funding is likely to be further limited in the future. In 2012, Congress authorized federal highway spending for fiscal years 2013 and 2014. The enacted legislation consolidates HBP into other, broader funding programs. This restructuring, without a separate HBP program, essentially forces bridge projects to compete with roadway projects for funding. The County has already secured initial funding for preliminary engineering and environmental activities for 17 bridge projects to be constructed over the next 5 to 10 years. Two HBP projects will be constructed in 2013-14, including the Bacon Island and Eight Mile Road Bridge Slab Repair and the Escalon-Bellota Road Bridge Scour Mitigation at an estimated cost of \$2.7 million.

Congestion Mitigation & Air Quality (CMAQ) Improvement Program

The CMAQ program is for those areas that do not meet the National Ambient Air Quality Standards as well as former non-attainment areas that are now in compliance. The formula for fund distribution considers an area's population by county and the severity of its ozone and carbon monoxide problems, with greater weight given to areas that have not attained both carbon monoxide and ozone standards. CMAQ funds are competitively allocated by the COG and are directed to transportation projects and programs which reduce emissions and mitigate congestion. Public Works was successful in obtaining CMAQ funds for ten projects. Construction has been completed or is underway for six projects, and the four remaining projects are scheduled for construction in 2014-15.

State Programs

Proposition 1B Local Streets & Roads

The County received the final allocation of program funds in 2009-10 to support projects until the funding deadline of June 30, 2014. The County's 2013-14 budget includes the remaining \$1.4 million of Proposition 1B funds programmed to construct three projects.

Highway Users Tax Account (HUTA)

HUTA funds are derived from State fuel excise taxes to support research, planning, construction, maintenance, and operation of public streets and highways. The County's share is determined by funding formulas based on proportions of registered vehicles and maintained road mileage. The projected allocation for 2013-14 is \$15.4 million, with \$7.5 million allocated to support the construction of eight HUTA projects and the balance to provide local match for other projects.

Local Transportation Fund (LTF)

LTF revenues are derived from one-quarter cent of the retail sales tax collected Statewide. Regional revenues are distributed based on population and managed by the COG. The projected allocation for 2013-14 is \$794,000, with \$114,000 required for the Woodbridge Street Improvements Project Phase II, and the balance to meet accessibility requirements on other projects.

Local Programs

Measure K – Local Street Repair (MKLSR)

Measure K funds are used as local match for federal and State-funded projects as well as ongoing road maintenance needs. Under the renewed Measure K program, 30% of the total funding is designated for MKLSR road resurfacing/rehabilitation and 5% for MKLSR safety needs. The 2013-14 construction budget includes a total of \$2.4 million in MKLSR funds, with \$500,000 allocated for construction of the Inman Avenue and Monterey Avenue Reconstruction, with the balance to provide required match for other projects.

Measure K – Congestion Relief Program (MKCR)

MKCR funds are used for County roadway improvement projects specified in Measure K that provide capacity-enhancing features, additional travel lanes, signalization, and channelization. The Lower Sacramento Road Improvement Project from Pixley Slough to Harney Curve, concludes a multiyear engineering effort and begins construction at a cost of \$12 million with primary funding from MKCR and additional funds provided by the Traffic Impact Mitigation Fee Program.

Traffic Impact Mitigation Fee Program

In 1990, this Program implemented the collection of fees to finance transportation facilities needed to relieve congestion produced by new development. The 2013-14 budget includes \$2.3 million for the construction of the Benjamin Holt Improvements.

2023070000—Delta Activities

Roads & Facilities

Thomas M. Gau, Public Works Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$611,665	\$800,000	\$900,000	\$900,000	\$100,000
Operating Transfers Out	0	0	50,000	50,000	50,000
Total Appropriations	\$611,665	\$800,000	\$950,000	\$950,000	\$150,000
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$611,665	\$800,000	\$950,000	\$950,000	\$150,000

Purpose

The Delta Activities budget supports ongoing planning, legislative, and stakeholder activities that protect the County's interests in the Sacramento-San Joaquin Delta. Funding is provided to reimburse County departments for staff support, and to perform technical studies, legal services, and legislative advocacy. The budget also funds the County's cost share of the Delta Counties Coalition (DCC) Coordinator and the DCC Technical Advisory Committee Facilitator.

Major Budget Changes

Services & Supplies

- \$49,000 Increase in professional services and federal advocacy costs.
- (\$50,000) Decrease in reimbursement of County staff time.
- \$80,000 Increase in costs for outside legal services.

Operating Transfers Out

- \$50,000 Transfer funds to special district for stormwater permit activities.

Program Discussion

The 2013-14 recommended budget for Delta Activities totals \$950,000, which is a \$150,000 increase from 2012-13. This change reflects additional funding for technical reports, federal advocacy, and outside counsel fees; offset by decreased reimbursement of County staff time. Also included is a one-time transfer of funding for costs associated with stormwater permitting activities.

Funding for this budget in 2013-14 reflects the Board-adopted policy for allocation of Tobacco Settlement funds, with 10% (\$950,000) of the overall annual allocation amount recommended to be used for Delta activities, water-related matters, and other non-Road Fund services.

The Delta continues to be one of the County's top priorities. Since the passage of the 2009 Comprehensive Water Package, activity levels have remained high in order to further the County's established positions with regard to the Delta. The primary objective of continuing to participate in ongoing Delta activities is to minimize adverse impacts to the County resulting from the Bay Delta Conservation Plan (BDCP), the Delta Stewardship Council's (DSC) Delta Plan, other legislative or administrative processes, and the ongoing and proposed operations of the State and federal water projects.

The BDCP process continues to promote the Peripheral Canal/Tunnel and the conversion of hundreds of thousands of acres of agricultural land to habitat as the preferred alternative. Development continues on the BDCP environmental documentation necessary for implementation.

In a parallel process, the DSC is nearing adoption of a comprehensive Delta Plan and Environmental Impact Report (EIR) with the intent of furthering the co-equal goals of water supply reliability and the health of the Delta ecosystem as established in the 2009 legislation. Despite the conclusions set forth in the Delta Protection Commission's Economic Sustainability Plan and the multitude of comments submitted orally and in writing, the BDCP process and the DSC's Delta Plan and EIR continue to pursue solutions in conflict with the interests of San Joaquin County.

Delta Counties Coalition (DCC)

The County continues to participate in the DCC, which is comprised of Contra Costa, Sacramento, Solano, Yolo, and San Joaquin counties. The DCC was formed to

2023070000—Delta Activities

Roads & Facilities

advocate with one voice on behalf of the local governments affected by current Delta initiatives, and the four million residents of the Delta. The DCC will continue to cooperatively work through common issues such as governance, land use, and water supply and quality impacts to the Delta and its communities. Additionally, the creation of the Delta Coalition, consisting of San Joaquin County, its seven cities, and other local interests, has reinvigorated the greater County community's desire to defend local interests in the Delta. The Board of Supervisors has supported participation in the DCC, the Delta Coalition, and numerous other Delta-related activities.

National Pollutant Discharge Elimination System (NPDES) Municipal Stormwater Program

In 2013, the State Water Resources Control Board is scheduled to release a new Statewide NPDES Phase II

Permit. The permit requirements will affect municipal stormwater systems operating in the unincorporated urbanized areas near the cities of Lathrop, Lodi, Manteca, Ripon, and Tracy. There is presently no funding mechanism in place to address the costs for compliance with the new permitting requirements. In 2013-14, Public Works will pursue long-term funding to implement the requirements of the new Phase II permit, most likely in the form of a fee assessed on properties via a Proposition 218 benefit assessment election. Cost for this effort is anticipated at \$100,000. A combination of \$50,000 in Tobacco Settlement funds allocated to the Delta Activities budget and \$50,000 in County General Fund monies will be transferred to County Service Area 54 in order to conduct the necessary Prop 218 activities.

3030108000—Public Works-Development Services

Roads & Facilities

Thomas M. Gau, Public Works Director

Road Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$484,113	\$728,442	\$604,679	\$604,679	(\$123,763)
Services & Supplies	131,856	183,601	154,506	154,506	(29,095)
Total Expenditures	\$615,970	\$912,043	\$759,185	\$759,185	(\$152,858)
Expenditure Reimbursements	(47,603)	(65,500)	(61,500)	(61,500)	4,000
Total Appropriations	\$568,367	\$846,543	\$697,685	\$697,685	(\$148,858)
Earned Revenues By Source See Public Works - Road Fund Summary Page					
Allocated Positions	6.0	6.0	5.0	5.0	(1.0)

Purpose

The Development Services budget provides funding for Public Works-Public Services Division activities, including review of private development projects; issuing encroachment and transportation permits; providing engineering support for ongoing development of the Stockton Metropolitan Airport; and serving as staff support to the Planning Commission. The Public Services Division acts as the liaison with the Community Development Department and reviews all unincorporated development project applications to ensure the provision of adequate public infrastructure to support the development in a sustainable, efficient, safe, and cost-effective manner.

Salaries & Employee Benefits

- \$10,612 Negotiated salary and benefits adjustments.
- (\$134,375) Delete a vacant Engineer position.

Services & Supplies

- (\$14,000) Decrease in professional services.
- (\$10,762) Decrease in Casualty Insurance costs.

Program Discussion

The 2013-14 Development Services budget totals \$759,185, which is a decrease of \$152,858 from 2012-13.

The decrease is primarily attributable to the deletion of a vacant Engineer V position.

In 2013-14, the Public Services Division will continue to engage in a number of activities that are not fee-supported, but important to protect the County's interests and ensure adequate infrastructure to support and mitigate impacts of future growth. The Division will continue to coordinate with the Community Development Department to support the County General Plan effort and update the Development Code. There will be continued interaction with the cities as their urban growth patterns drive the demand for utilities and transportation facilities to serve urban development. The review of city development projects, environmental documents, and Local Agency Formation Commission Office applications are also necessary to protect the County's investment in its infrastructure and minimize impacts upon adjacent unincorporated interests.

The Public Services Division plays a lead role in the application of programs affecting development projects. The County's Stormwater Quality Control program will result in changes to development standards in order to sustain a "Green" environment. The mitigation of stormwater runoff from development projects is one way the County is making changes to foster a sustainable and environmentally friendly approach to development. Public Services will assist in the application of those programs by serving as a liaison with affected developers. In addition, the County is continuing to evaluate alternative methods of funding the maintenance of local roads resulting from new developments.

3030108000—Public Works-Development Services

Roads & Facilities

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Public Services					
<i>Comm. Dev. Application Referrals</i>	215	185	187	193	190
<i>Transportation Permits</i>	1,542	1,380	2,200	1,200	1,200
<i>Encroachment Permits</i>	322	342	435	400	410
<i>Building Permit Releases</i>	804	931	975	1,058	1,150
<i>Business Licenses Issued</i>	320	300	257	243	240
<i>Irrevocable Offers of Dedications/ Deferred Frontage Impr. Agreements</i>	18	9	4	8	8
<i>Improvement Plan Reviews</i>	40	40	43	35	40
<i>Certificate of Compliance</i>	12	23	15	10	12
<i>Annexations Processed</i>	1	3	3	3	3

3030103000—Public Works-Engineering

Roads & Facilities

Thomas M. Gau, Public Works Director

Road Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$5,909,757	\$6,259,304	\$6,689,095	\$6,689,095	\$429,791
Services & Supplies	3,415,517	4,374,638	5,273,664	5,273,664	899,026
Fixed Assets	0	0	58,000	58,000	58,000
Total Expenditures	\$9,325,275	\$10,633,942	\$12,020,759	\$12,020,759	\$1,386,817
Expenditure Reimbursements	(2,238,343)	(1,538,825)	(1,648,725)	(1,648,725)	(109,900)
Total Appropriations	\$7,086,931	\$9,095,117	\$10,372,034	\$10,372,034	\$1,276,917
Earned Revenues By Source	See Public Works - Road Fund Summary Page				
Allocated Positions	60.0	56.0	58.0	58.0	2.0
Temporary (Full-Time Equivalent)	0.0	2.0	2.0	2.0	0.0
Total Staffing	60.0	58.0	60.0	60.0	2.0

Purpose

The Public Works-Engineering budget consists of Design, Field, Bridge, and Transportation Engineering Divisions. Services include planning, design, environmental review, and inspection of construction projects for the County's transportation, utility infrastructure, and solid waste facilities. Engineering studies recommend safety, operational, development, and facility planning actions.

- \$5,000 Traffic counter boxes (4).
- \$5,000 Laser printers (2).

Expenditure Reimbursements

- \$99,700 Increase in reimbursement from other County funds.

Major Budget Changes

Salaries & Employee Benefits

- \$242,650 Negotiated salary and benefits adjustments.
- \$186,478 Add two Engineering Assistant positions.

Services & Supplies

- \$1,247,400 Increase in engineering services.
- (\$406,573) Decrease in Casualty Insurance costs.

Fixed Assets

- \$30,000 Radar speed trailers (2).
- \$15,000 Radar speed sentries (2).
- \$3,000 Portable signal controller tester.

Program Discussion

The 2013-14 recommended Public Works-Engineering budget totals \$12,020,759, which is an increase of \$1,386,817 from 2012-13. The budget includes negotiated salary and benefits adjustments, the addition of two Engineering Assistant positions, and an increase in contract engineering services required for design and construction of major projects, offset by a decrease in allocated insurance costs.

In 2013-14, the objective is to design and construct 38 projects. These include:

- 3 - Surface Transportation Program projects
- 6 - Highway Safety Improvement Program and Safe Routes to Schools projects
- 1 - Congestion Mitigation Air Quality project
- 4 - Proposition 1B projects
- 2 - Measure K Local Street Repair projects
- 1 - Community Development Block Grant project
- 7 - Highway Users Tax Act projects
- 10 - Road District projects

3030103000—Public Works-Engineering

Roads & Facilities

- 1 - Capital Improvement Program project
- 1 - Special Districts project
- 1 - Bridge Preventative Maintenance Program project
- 1 - Transportation Improvement Program project

Moving Ahead for Progress in the 21st Century Act (MAP-21)

In 2012, Congress authorized federal highway spending for federal fiscal years 2013 and 2014. MAP-21 is the first new highway authorization enacted since 2005, replacing the Safe, Accountable, Flexible, and Efficient Transportation Equity Act - A Legacy for Users (SAFETEA-LU). MAP-21 restructures funding by consolidating several former programs, including the Highway Bridge Program (HBP). While MAP-21 eliminates a discrete HBP, the restructuring retains several programs that provide project-based financial support to the County, including the Surface Transportation Program (STP), Congestion Mitigation and Air Quality Improvement Program (CMAQ), and the Highway Safety Improvement Program (HSIP). Federal highway funds are being released at existing levels, but it remains to be seen how the statutory

provisions affect the amounts available to the County in the long-term. The elimination of some targeted discretionary programs and addition of others may affect the amount allocated to each state as the new programs are implemented.

The elimination of a discrete HBP essentially forces most bridge projects to compete with roadway projects for the same funding. However, the County is well positioned as it has already secured federal funding for the preliminary engineering and environmental activities for 17 bridge projects to be constructed over the next 5 to 10 years. Two bridge projects are scheduled in 2013-14, including the Bacon Island and Eight Mile Road Bridge Slab Repair, and the Escalon-Bellota Road Bridge Scour Mitigation.

Engineering efforts for the McHenry Avenue Corridor Improvements Project will continue to focus on design with construction anticipated to begin in 2015. The period of federal support for the Woodward Island Bridge Project design has been extended through 2013-14 as the project continues to progress through the environmental clearance process.

CMAQ funds are competitively awarded to transportation projects that reduce emissions and mitigate congestion.

Workload Data

	Actual			Est./Act. 2012-13	Projected 2013-14
	2009-10	2010-11	2011-12		
<i>Projects Designed & Constructed</i>	17	27	26	31	38
<i>Traffic Engineering Studies</i>	89	120	69	85	100
<i>Permits Inspected</i>	347	349	390	400	400
<i>Subdivisions Inspected</i>	1	0	0	0	0
<i>Bridges Inspected</i>	85	85	34	40	34
<i>Property Acquisitions/Dispositions</i>	10	4	26	10	23
<i>Property Appraisals</i>	7	3	6	7	15
<i>Property Abandonments</i>	2	1	1	3	5
<i>Environmental Referrals</i>	20	36	40	40	45
<i>Environmental Coordinations</i>	46	28	35	40	45
<i>Development Traffic Impact Studies</i>	4	9	3	0	4
<i>San Joaquin Council of Governments Participations</i>	9	9	8	7	2
<i>CalTrans Participations</i>	10	13	9	10	7
<i>Other Agency/City Participations</i>	6	8	6	7	6
<i>Internal Transportation Studies</i>	3	3	2	1	1

3030103000—Public Works-Engineering Roads & Facilities

Public Works succeeded in obtaining CMAQ funds to support the Byron Road and Grant Line Road Intersection Improvements. Public Works was also successful in getting CMAQ funding for four additional projects scheduled for construction in 2014-15.

The HSIP and High Risk Rural Roads (HR3) programs are competitive federal safety grants administered by the California Department of Transportation (CalTrans) to reduce the number and severity of traffic accidents. Four new projects and four previously funded projects are currently scheduled for design and construction. Six safety projects will complete construction in 2013-14.

Highway Users Tax Account (HUTA)

HUTA funds are derived from State fuel excise taxes to support research, planning, construction, maintenance, and operation of public streets and highways. The County's share is determined by funding formulas based on proportions of registered vehicles and maintained road mileage. Seven HUTA projects will be completed in 2013.

Measure K

Measure K funds are derived from a one-half cent sales tax dedicated towards transit and transportation projects. Portions of Measure K funds are allocated to the Local Street Repair and Roadway Safety programs, and provide the local match for federal and State-funded projects.

Two rehabilitation projects are scheduled to complete design and environmental clearance in 2013-14. Also, Measure K Congestion Relief funding of \$8.9 million has been programmed for the Lower Sacramento Road Improvement Project from Pixley Slough to Harney Curve. The project is scheduled to begin construction in the spring of 2014 and be completed in 2015.

Other Project Support

Staff will continue to focus on the delivery of multiple transportation programs supported by funds in the Construction budget and various other sources. Public Works will continue to pursue competitive transportation funding opportunities, as well as non-road opportunities such as Community Development Block Grant and Solid Waste Enterprise Fund projects.

3030103000—Public Works-Engineering

Roads & Facilities

Thomas M. Gau, Public Works Director

Road Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$5,909,757	\$6,259,304	\$6,689,095	\$6,689,095	\$429,791
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Program Discussion

The 2013-14 recommended Public Works-Engineering budget totals \$12,020,759, which is an increase of \$1,386,817 from 2012-13. The budget includes negotiated salary and benefits adjustments, the addition of two Engineering Assistant positions, and an increase in contract engineering services required for design and construction of major projects, offset by a decrease in allocated insurance costs.

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3030103000—Public Works-Engineering

Roads & Facilities

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CMAQ funds are competitively awarded to transportation projects that reduce emissions and mitigate congestion.

Workload Data

	Actual			Est./Act. 2012-13	Projected 2013-14
	2009-10	2010-11	2011-12		
<i>Projects Designed & Constructed</i>	17	27	26	31	38
<i>Traffic Engineering Studies</i>	89	120	69	85	100
<i>Permits Inspected</i>	347	349	390	400	400
<i>Subdivisions Inspected</i>	1	0	0	0	0
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<i>Other Agency/City Participations</i>	6	8	6	7	6
<i>Internal Transportation Studies</i>	3	3	2	1	1

3030103000—Public Works-Engineering Roads & Facilities

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Highway Users Tax Account (HUTA)

HUTA funds are derived from State fuel excise taxes to support research, planning, construction, maintenance, and operation of public streets and highways. The County's share is determined by funding formulas based on proportions of registered vehicles and maintained road mileage. Seven HUTA projects will be completed in 2013.

Measure K

Measure K funds are derived from a one-half cent sales tax dedicated towards transit and transportation projects. Portions of Measure K funds are allocated to the Local Street Repair and Roadway Safety programs, and provide the local match for federal and State-funded projects.

Two rehabilitation projects are scheduled to complete design and environmental clearance in 2013-14. Also, Measure K Congestion Relief funding of \$8.9 million has been programmed for the Lower Sacramento Road Improvement Project from Pixley Slough to Harney Curve. The project is scheduled to begin construction in the spring of 2014 and be completed in 2015.

Other Project Support

Staff will continue to focus on the delivery of multiple transportation programs supported by funds in the Construction budget and various other sources. Public Works will continue to pursue competitive transportation funding opportunities, as well as non-road opportunities such as Community Development Block Grant and Solid Waste Enterprise Fund projects.

2023040000—Flood Management

Roads & Facilities

Thomas M. Gau, Public Works Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$573,344	\$776,708	\$805,992	\$805,992	\$29,284
Services & Supplies	3,331	2,096	2,198	2,198	102
Total Expenditures	\$576,675	\$778,804	\$808,190	\$808,190	\$29,386
Expenditure Reimbursements	(323,554)	(778,804)	(808,190)	(808,190)	(29,386)
Total Appropriations	\$253,121	\$0	\$0	\$0	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$253,121	\$0	\$0	\$0	\$0
Allocated Positions	7.0	7.0	7.0	7.0	0.0

Purpose

The Flood Management Division, acting as staff for the San Joaquin County Flood Control and Water Conservation District, is responsible for floodplain administration duties within the unincorporated areas of the County. The Division administers the National Flood Insurance Program and the Community Rating System for the County. Responsibilities also include processing watercourse encroachment and flood zone construction permit applications and elevation certificates, plan checking, reviewing multi-agency development plans and specifications, enforcing flood and channel ordinances, advising and informing the public about flood protection issues, providing engineering expertise to the Channel Maintenance Division, and reviewing environmental documents.

Major Budget Changes

Salaries & Employee Benefits

- \$29,284 Negotiated salary and benefits adjustments.

Expenditure Reimbursements

- \$29,386 Increase in reimbursement for services.

Program Discussion

The 2013-14 recommended budget for Flood Management totals \$808,190, which is an increase of \$29,386 from 2012-13, mainly reflecting salary and benefits adjustments.

National Flood Insurance Program (NFIP)

In 2013-14, the Division will continue its efforts to address the County's participation in the NFIP. The Federal Emergency Management Agency (FEMA) has advised the County that some areas of the County not currently mapped in the floodplain are planned to be mapped into future versions. While this process is not intended to be completed immediately, staff will work with FEMA in the interim to define the specific areas affected, and develop a strategy and schedule for public outreach. Although FEMA has yet to release official new insurance rates, the expectation is that flood insurance rates will increase significantly. Once rate information is known, staff will work with FEMA to inform and respond to questions from those that will be affected.

Levee Maintenance

The U.S. Army Corps of Engineers (USACE) continues the development of the levee vegetation policy. Depending on how the policy is ultimately implemented, it could seriously impact the County's ability to fund levee maintenance. Staff will continue to closely monitor federal legislation proposed to help resolve this issue. Another issue that will ultimately impact the County is the USACE's decision to de-certify all project levees that

2023040000—Flood Management Roads & Facilities

received certifications more than ten years ago. This shifts to local agencies the expense and liability of recertifying levees. Staff will work closely with the San Joaquin Area Flood Control Agency (SJAFCFA) to ensure completion of the recertification work.

Late in 2012, the County learned that USACE deemed numerous levee systems in the Central Valley no longer eligible to receive rehabilitation funding under the Federal PL84-99 program due to the State's failure to properly address certain levee maintenance issues in the Central Valley Flood Protection Plan. Eleven of the County's levee systems were initially affected, however, maintenance efforts to correct deficiencies resulted in reinstatement of seven of the systems. Staff is working to have the remaining four systems reinstated into the program.

Senate Bill 5

Senate Bill 5 (2007) imposes far-reaching mandates on Central Valley cities and counties, including the requirement to amend general plans and zoning ordinances by 2016 to be consistent with the State's new flood control plan. This legislation also imposes new requirements for development within floodplains, including a higher level of flood protection. The County, in cooperation with SJAFCFA, will need to begin construction of major flood infrastructure projects that provide 200-year flood

protection by 2016, and to have these completed by 2025. If these timelines are not met, the County will not be able to continue approving new development projects within areas that do not have 200-year level protection. Central Valley cities and counties had expected that the new State flood control plan would include sufficient details to help cities/counties meet these timelines, but the plan failed in this regard. As a result, the burden to develop this information has fallen on cities and counties. Staff has been working with the California State Association of Counties and other governmental organizations to effect legislation that would provide relief to these timelines.

Lower San Joaquin River Feasibility Study

Staff has been actively involved in the preparation of the Lower San Joaquin River Feasibility Study with the USACE, the State, and SJAFCFA. This urban flood protection study is a critical step in the process of identifying 200-year level protection improvements, and ultimately obtaining federal funding for these improvements. Completion of the study is anticipated to allow construction of improvements to begin by 2016, but securing funding remains a major issue as the availability of federal funding has become much less certain than in the past. As work on the study progresses, staff will work with the USACE, the State, and SJAFCFA on developing a funding plan for the improvements.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Development Reviews, Environmental Impact Reports, Other Agency Document Reviews</i>	104	53	40	45	54
<i>Investigations of Complaint - Violations</i>	7	10	0	5	10
<i>Central Valley Flood Prot. Board Endorsements & Watercourse Encroachment Permits</i>	17	30	22	25	25
<i>Elevation Certificate Review</i>	53	25	29	33	34
<i>Flood Zone Inquiries</i>	278	163	205	195	174
<i>Plan Checks for Building Permits</i>	70	43	44	55	48
<i>Project Information Reviews</i>	23	26	17	17	23

3031300000-3031700000—Road Districts

Roads & Facilities

Thomas M. Gau, Public Works Director

Road Districts	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Road District 1	\$873,821	\$2,960,959	\$2,201,370	\$2,201,370	(\$759,589)
Road District 2	1,127,300	1,655,711	622,034	622,034	(1,033,677)
Road District 3	556,412	1,118,881	1,673,241	1,673,241	554,360
Road District 4	2,657,592	6,905,970	8,457,507	8,457,507	1,551,537
Road District 5	2,373,303	5,072,028	3,592,940	3,592,940	(1,479,088)
Total Appropriations	\$7,588,428	\$17,713,549	\$16,547,092	\$16,547,092	(\$1,166,457)
Earned Revenues By Source					
Taxes	\$5,480,469	\$5,489,991	\$5,924,790	\$5,924,790	\$434,799
Interest/Rents	55,202	81,733	55,188	55,188	(26,545)
Aid from Other Governments	770,308	66,190	70,374	70,374	4,184
Charges for Services	500	500	0	0	(500)
Miscellaneous Revenues	2,400	0	0	0	0
Fund Balance	1,279,548	12,075,135	10,496,740	10,496,740	(1,578,395)
Total Revenues	\$7,588,428	\$17,713,549	\$16,547,092	\$16,547,092	(\$1,166,457)
Net County Cost	\$0	\$0	\$0	\$0	\$0

Purpose

Road District budgets provide funding primarily from property taxes for construction projects and road maintenance materials within the five County Road Districts. The County Ordinance Code established the five Road Districts under the authority set forth by the California Streets and Highways Code.

- Preventative maintenance: chip seal, slurry seal, and surface restoration programs.
- Replacement of road maintenance equipment.
- Traffic signal and ferry operations (where applicable).
- Contract resurfacing and reconstruction.

Program Discussion

Road District funds are used to supplement the Public Works Road Fund to provide basic road-related services within the individual Road Districts. Monies raised in the particular Road District are expended on the road system within that District. Based upon recommendations from the Public Works Director, Board members approve the work that is to be performed in their respective District.

Road District expenditures fund the following road-related activities:

- Road maintenance materials: signs, striping, bridge, and pavement repairs.

Funds are prioritized for routine preventive maintenance activities. An emergency reserve is kept for items such as flood response, bridge damage, and collapsed pipes. Any remaining funds are then targeted for contract resurfacing and reconstruction projects on local roadways, which are not eligible for other State and federal funding programs.

Chip seals are performed by Public Works maintenance staff, while slurry seals for the various districts are combined into one contract project each year. In 2013-14, the contract projects anticipated include Middlefield Avenue and Roselawn Avenue; Oxford Avenue and Elmwood Avenue; Fedora, Kio, and Lockhart Roads; Jack Tone Road; Ray Road; Live Oak Road; Lemon Avenue and Orange Avenue; and Fredrick Avenue and Olive Avenue.

3030105000 — Public Works-Road Maintenance

Roads & Facilities

Thomas M. Gau, Public Works Director

Road Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$6,821,422	\$7,906,299	\$8,206,787	\$8,206,787	\$300,488
Services & Supplies	4,514,047	5,362,908	6,339,540	6,339,540	976,632
Fixed Assets	5,682	19,000	19,000	19,000	0
Total Expenditures	\$11,341,152	\$13,288,207	\$14,565,327	\$14,565,327	\$1,277,120
Expenditure Reimbursements	(825,269)	(744,000)	(782,000)	(782,000)	(38,000)
Total Appropriations	\$10,515,882	\$12,544,207	\$13,783,327	\$13,783,327	\$1,239,120
Earned Revenues By Source		See Public Works - Road Fund Summary Page			
Allocated Positions	93.0	93.0	94.0	94.0	1.0
Temporary (Full-Time Equivalent)	3.0	3.0	3.7	3.7	0.7
Total Staffing	96.0	96.0	97.7	97.7	1.7

Purpose

The primary goals of the Road Maintenance Division are to maintain safe roadways and to protect the County's road and bridge infrastructure investments. Performing timely maintenance of the County's 1,660 miles of roadway, 267 bridges, 3 ferry ramps, and 364 minor structures and related facilities is crucial to both of these goals.

Significant roadway maintenance programs include surface restoration, chip seals, maintenance of traffic signs, roadway striping/legends, clearing drainage structures, maintenance of roadside drainage ditches and vegetation control, safety trimming and removal of unsafe roadside trees, shoulder maintenance, sidewalk safety repairs, roadside debris removal, bridge and ferry ramp maintenance, guardrail maintenance, and drawbridge operations.

Major Budget Changes

Salaries & Employee Benefits

- \$185,409 Negotiated salary and benefits adjustments.
- \$80,706 Add a Bridge Maintenance Foreman.
- \$27,773 Increase in extra-help Maintenance Workers and Radio Communications Clerk.

Services & Supplies

- \$240,000 Increase in fleet services costs.
- \$400,000 Heavy equipment repairs.
- \$150,000 Increase in equipment rental.
- \$302,000 Sign management software.
- \$80,000 Increase in road construction material costs.
- (\$327,571) Decrease in Casualty Insurance charges.

Fixed Assets

- \$15,000 Storm pumps (6).
- \$4,000 Air-powered circular saw.

Expenditure Reimbursements

- \$50,000 Reimbursement for Community Development Block Grant projects.

Program Discussion

The 2013-14 Road Maintenance budget totals \$14,565,327, which is an increase of \$1,277,120 from 2012-13. This change reflects salary and benefits adjustments, addition of a Bridge Maintenance Foreman, an increase in extra-help, equipment operational costs, and sign management software.

3030105000 — Public Works-Road Maintenance

Roads & Facilities

The recommended budget includes the addition of a Bridge Maintenance Foreman position. Duties include participating in bridge inspections, supervising bridge crew workers, and ensuring compliance with specifications, safety rules, and environmental regulations pertaining to work on and around bridges.

The Road Maintenance Division is primarily funded from State Gas Tax revenues. The County share of this revenue source, approximately three cents per gallon of gasoline, has not increased since 1995. Since then, automobiles have become significantly more fuel efficient, resulting in a reduction in road maintenance revenues. This declining revenue source, combined with increasing regulatory requirements and costs for labor, materials, and equipment has resulted in fewer resources available to preserve the County's roadway, drainage, and bridge infrastructure. To continue essential safety and system preservation services, levels of service for the following functions will be reduced:

- Roadside debris removal

- Roadside vegetation control
- Street sweeping
- Shoulder maintenance
- Ditch cleaning
- Non-emergency tree inspections

Replacement of aging, inefficient, and environmentally noncompliant heavy equipment began in 2011-12, using lease-purchase financing. Continuation of the lease-purchase equipment replacement program is proposed for 2013-14, with acquisition of the following equipment:

- Traffic sign trucks (2)
- Towable pipe flusher
- Paving machine
- Self-propelled brooms
- Tractor (front loader/scrapper)

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Maintenance Restoration (miles)</i>	0	6	6	6	7
<i>Chip-Sealing (miles)</i>	0	77	126	135	103
<i>Shoulder Weed Control (miles)</i>	423	250	230	170	160
<i>Shoulder Maintenance (miles)</i>	325	150	160	170	170
<i>Traffic Sign Maintenance (each)</i>	15,143	10,720	9,330	8,400	10,000
<i>Pavement Striping (miles)</i>	1,467	875	1,300	1,340	1,565
<i>Pavement Legends (each)</i>	3,868	4,200	3,636	5,000	6,500
<i>Raised Pavement Markers (each)</i>	13,165	21,870	48,300	31,200	38,250
<i>Tree Maintenance (each)</i>	2,204	5,563	3,340	3,360	2,600
<i>Roadside Mowing (miles)</i>	1,600	1,250	1,300	1,300	1,400
<i>Sidewalk Repair (square feet)</i>	0	4,557	4,400	4,550	4,500

2023060000—Water Resources

Roads & Facilities

Thomas M. Gau, Public Works Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$785,251	\$984,963	\$868,537	\$868,537	(\$116,426)
Services & Supplies	2,269	1,994	1,826	1,826	(168)
Total Expenditures	\$787,520	\$986,957	\$870,363	\$870,363	(\$116,594)
Expenditure Reimbursements	(1,040,641)	(986,957)	(870,363)	(870,363)	116,594
Total Appropriations	(\$253,121)	\$0	\$0	\$0	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	(\$253,121)	\$0	\$0	\$0	\$0
Allocated Positions	8.0	8.0	7.0	7.0	(1.0)

Purpose

The Water Resources Division performs regional water resources planning and project development, provides technical and administrative support to Delta-related activities, and administers the National Pollutant Discharge Elimination System (NPDES) Municipal Stormwater Program. Costs are reimbursed from Water Investigation Zone #2, Mokelumne River Water and Power Authority (MRWPA), Northeastern San Joaquin County Groundwater Banking Authority (GBA), County Service Area 54 (CSA 54), and the Delta Activities budget.

Major Budget Changes

Salaries & Employee Benefits

- (\$42,893) Negotiated salary and benefits adjustments.
- (\$73,533) Delete vacant Administrative Assistant position.

Expenditure Reimbursements

- (\$116,594) Decrease in reimbursement for services.

Program Discussion

The 2013-14 recommended budget for Water Resources totals \$870,363, which is a decrease of \$116,594 from 2012-13. This change represents salary and benefits

adjustments and deletion of a vacant Administrative Assistant position.

In 2013-14, the Water Resources Division will continue to fulfill the objectives set forth by the Board of Supervisors. Priorities will focus on regional planning for water issues including development of new surface water supplies from the American and Mokelumne Rivers, management of local groundwater supplies, administration of the NPDES Municipal Stormwater Program, and defense of interests in the Sacramento-San Joaquin Delta.

Delta Initiatives

The Delta continues to be a County priority. Since the passage of the 2009 Comprehensive Water Package and the resulting creation of the Delta Stewardship Council (DSC), activity levels have remained high in the effort to advocate for San Joaquin County's established positions regarding the Delta.

The Bay-Delta Conservation Plan (BDCP) process continues to promote the concept of an isolated conveyance facility and the conversion of over 100,000 acres of agricultural land to habitat as its preferred alternative. The environmental document necessary for implementation of the BDCP is currently being prepared.

The DSC is nearing completion of the comprehensive Delta Plan, having released the Draft Environmental Impact Report (EIR) and closing the public comment period in January 2013. The DSC hopes to adopt the Final Delta Plan, certify the EIR, and complete the rule-making process with the State Office of Administrative Law by the end of 2013. Despite the multitude of comments submitted

2023060000—Water Resources

Roads & Facilities

orally and in writing by interests in San Joaquin County and from the County itself, the BDCP and the DSC continue to pursue solutions that will have severe impacts on San Joaquin County.

The County continues to participate in the Delta Counties Coalition (DCC), comprised of Contra Costa, Sacramento, Solano, Yolo, and San Joaquin counties. The DCC was formed to advocate with one voice on behalf of the affected local governments and the four million residents of the Delta. The DCC continues to cooperatively work through common issues such as governance, land use, and water supply and quality impacts to Delta communities.

Additionally, the Delta Coalition, consisting of the County, its seven cities and other local interests, has reinvigorated the greater San Joaquin County community's desire to defend local interests in the Delta. The Board of Supervisors has provided significant leadership in the DCC, the Delta Coalition, and other Delta-related activities.

MORE Water Project

The Mokelumne River Regional Water Storage and Conjunctive Use Project (MORE Water) concept is to divert unappropriated flows in wet years from the Mokelumne River system to recharge the underlying groundwater basin, and to provide agricultural and municipal users

surface water in-lieu of groundwater. The MORE Water Project seeks to divert directly from the Lower Mokelumne River, and divert water from the Pardee Reservoir.

The State Water Resources Control Board (SWRCB) has placed the County on a very restrictive time schedule to complete the remaining engineering feasibility, environmental documents, and other tasks outlined in the MORE Water Work Plan. Due to these actions, emphasis will be placed on progress towards completion of the MORE Water Project studies. The MRWPA must have sufficient resources, including federal appropriations, stakeholder contributions, and grants, in order to complete Phases 5 and 6 that include Project Specific EIR/Environmental Impact Statement (EIS). Completing all Phases of the MORE Water Project Work Plan will enable the MRWPA to enter into the water right permitting process with the SWRCB.

Through 2010-11, \$483,000 was appropriated to the Bureau of Reclamation (BOR) budget for the MORE Water Project. However, in 2011, a moratorium on federal appropriations was put in place. In order to advance a regional project on the Mokelumne River, the Upper Mokelumne River Watershed Authority and the GBA applied for, and received a Proposition 84 grant in the amount of \$878,605 to advance the Mokelumne River Watershed Inter-regional Sustainability Evaluation

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Grant Application Submittals</i>	0	3	3	2	3
<i>Conduct Groundwater Monitoring Investigations</i>	500	520	517	520	520
<i>Support & Attend Water Resources Related Commission, Committee, & Board Meetings</i>	80	53	56	52	52
<i>Prepare Specified Project Tasks, Technical Memoranda, Project Feasibility Analysis, Legislative Platforms, & Assessments</i>	70	73	78	85	85
<i>Manage Water Resources Interaction & Attend Meetings with County, State and Federal Agencies</i>	195	225	238	245	245
<i>Review Environmental and Permit Applications</i>	71	54	71	85	85
<i>Industrial Site Inspections</i>	0	17	18	19	19
<i>Commercial Site Inspections</i>	N/A	N/A	92	95	95
<i>Enforcement Actions</i>	13	1	2	3	3
<i>Complaint Response</i>	7	9	11	15	15
<i>Public Outreach Activities</i>	47	39	43	45	45

2023060000—Water Resources

Roads & Facilities

(MokeWISE) Program. The objective of the MokeWISE Program is to utilize a consensus-based approach to further develop a regional conjunctive use project that is respectful of the ecosystem services and processes that contribute to the health of the Mokelumne River Watershed. The effort is expected to kick-off in spring 2013 and last approximately 24 months.

American River-Freeport Element Project

Since the reinstatement of Water Right Application 29657 on June 10, 2011, the County has been placed on a strict work plan and timeline as prescribed by the SWRCB. The County must continue to show adequate progress towards timeline milestones or risk cancellation as was experienced in 2010. Freeport Element Project work, including California Environmental Quality Act (CEQA) compliance, arrangements for access to the Freeport Project facilities owned jointly by Sacramento County and East Bay Municipal Utilities District, and other technical work will continue to be advanced in 2013-14.

Northeastern San Joaquin County Groundwater Banking Authority

The GBA has been successful in leveraging several million dollars in additional State and federal funding for the development of the Eastern San Joaquin Integrated Conjunctive Use Program, which is a mix of projects and actions that address groundwater overdraft and saline groundwater intrusion. In November 2010, the GBA was awarded \$545,000 in Proposition 84 grant funding to update the 2007 Integrated Regional Water Management Plan (IRWMP) in order to meet new State guidelines. As noted above, a Proposition 84 grant in the amount of \$878,605 was secured to advance the MokeWISE Program. In 2013-14, major GBA activities include completing the IRWMP Update and participating in the MokeWISE effort.

National Pollutant Discharge Elimination System Municipal Stormwater Program

In 2013-14, a major work effort will continue to be the administration of the County's NPDES Municipal Stormwater Program. The purpose of the Stormwater Program is to promote clean and safe rivers, creeks, and aquifers from pollutants associated with urban stormwater runoff.

NPDES Phase I Permit (Stockton Area)

CSA 54 was established to fund County responsibilities required under a joint NPDES Municipal Stormwater Phase I Permit with the City of Stockton. A requirement of the joint Permit is the development and implementation of a Stormwater Management Plan (SWMP), which was approved by the State Regional Board in October 2009. It is also expected that the Central Valley Regional Water Quality Control Board (RWQCB) will adopt a new NPDES Municipal Stormwater Phase I Permit in 2013 which will be in effect for five years and will require significant effort and costs related to analytical field investigations, monitoring documentation, and strict enforcement. In 2013-14, the Division will continue working with the City of Stockton to develop a cost-effective approach given limited resources for SWMP implementation.

NPDES Phase II Permit (Lathrop, Lodi, Manteca, Ripon, & Tracy Areas)

In 2003, the County was required to obtain a Countywide NPDES Municipal Stormwater Phase II Permit specifically related to the unincorporated urbanized areas contiguous to the cities of Lathrop, Lodi, Manteca, Ripon, and Tracy. A new Statewide NPDES Phase II Permit is scheduled to be released by the Regional Board in 2013. The Division will continue to pursue long-term funding to implement the requirements of the new Phase II Permit, most likely in the form of a fee assessed on properties.

Maintaining the Level of Public Services

The Division is challenged to continue to fulfill its objectives set forth by the Board in light of currently available long-term funding. The MORE WATER and Freeport Element Projects both require engineering feasibility and environmental studies that are labor-intensive and require extended time to complete. Also, Delta efforts have exponentially increased over the past few years, which has resulted in significant demands on staff time and budget. Increasing regulatory burdens strain existing funding sources, and an additional challenge on the horizon is that Water Investigation Zone No. 2—which generates approximately \$1.2 million per year and is the major source of funding for the Division—expires at the end of 2014-15. Crafting a strategy to sustain services into the future will be a critical task for 2013-14.

Southern Water Internal Service Fund

Roads & Facilities

Rosa Lee, Interim County Administrator

Southern Water ISF	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
<i>Loan Repayments</i>	\$57,335	\$57,335	\$57,335	\$57,335	\$0
<i>Total Appropriations</i>	\$57,335	\$57,335	\$57,335	\$57,335	\$0
Earned Revenues By Source					
<i>Interest/Rents</i>	\$777	\$0	\$0	\$0	\$0
<i>Charges for Services</i>	0	57,335	57,335	57,335	0
<i>Total Revenues</i>	\$777	\$57,335	\$57,335	\$57,335	\$0
Revenues Over/(Under) Expenses	(\$56,558)	\$0	\$0	\$0	\$0

Purpose

The Southern Water Internal Service Fund provides an accounting of depreciation and interest payments due to the Capital Outlay Fund for prior capital improvements to the Southern Water System. Effective July 1989, the City of Stockton assumed operation and maintenance of the Southern Water System. These payments are collected by the City of Stockton as part of the service charges to its customers.

Program Discussion

The Southern Water System was previously operated and maintained by the Public Works Utility Districts Division. The System continues to provide potable water and fire protection for the Stockton Metropolitan Airport, Air Metro Industrial Park, and surrounding Airport facilities. It also serves San Joaquin General Hospital, the County Jail Complex, the Juvenile Justice Center, a migrant labor

camp, and other facilities in the area collectively referred to as the Mathews Road Complex.

In May 1989, an agreement was executed between the City of Stockton and San Joaquin County for City operation of the Southern Water System. Under the terms of the agreement, the City has the right to use the facilities of the System to supply and transport water to City service areas. In consideration for this right, in addition to supplying water to Southern Water System customers at City water rates, the City provided much needed capital improvements at no cost to the County. These improvements included a second transmission line between the Airport and the Mathews Road Complex, production and storage facilities, and a pipeline to the Stockton East Water District treatment plant.

A portion of the water rate for the System is for repayment of funds advanced from the County Capital Outlay Fund for prior system improvements. The City collects an appropriate surcharge on its rates to fund the repayment to the County. Payments amortized over a 30-year period were initiated in 1987-88.

Health Services



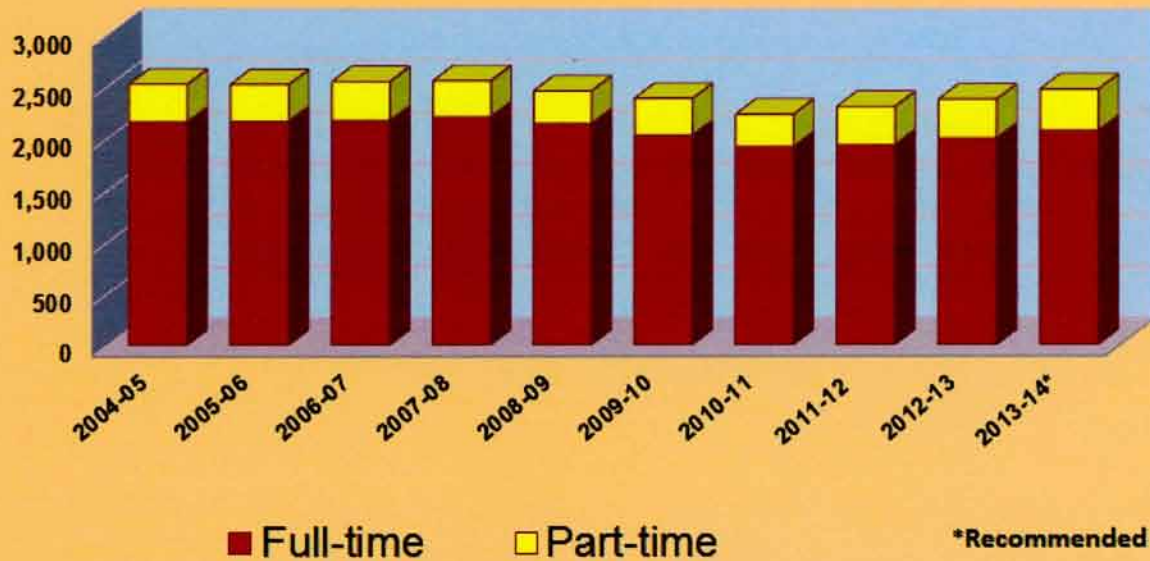
Health Services Appropriations

	Page Number	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
4040300000 Mental Health Pharmacy	F-5	\$6,717,922	\$6,696,589	\$6,696,589	(\$21,333)
4040500000 Mental Health Services	F-7	80,723,044	88,684,087	88,684,087	7,961,043
4040600000 Substance Abuse Services	F-12	13,366,271	14,487,063	14,487,063	1,120,792
4041000000 Public Health Services	F-15	24,367,186	25,915,343	25,795,309	1,428,123
4041200000 Public Guardian/ Conservator	F-20	854,344	824,344	824,344	(30,000)
4042000000 Environmental Health	F-27	8,590,623	8,588,512	8,588,512	(2,111)
4049100000 Children & Families Program (First 5)	F-32	1,116,862	1,137,526	1,137,526	20,664
4049400000 Operating Transfer to Health Care Services	F-34	31,598,499	26,583,332	26,583,332	(5,015,167)
4049500000 Health Care Services Administration	F-22	1,617,464	1,796,087	1,796,087	178,623
Hospital Enterprise	F-36	228,158,679	243,169,678	243,169,678	15,010,999
Solid Waste Enterprise	F-42	20,056,918	22,666,451	22,666,451	2,609,533
Total - Health Services		\$417,167,812	\$440,549,014	\$440,428,978	\$23,261,166

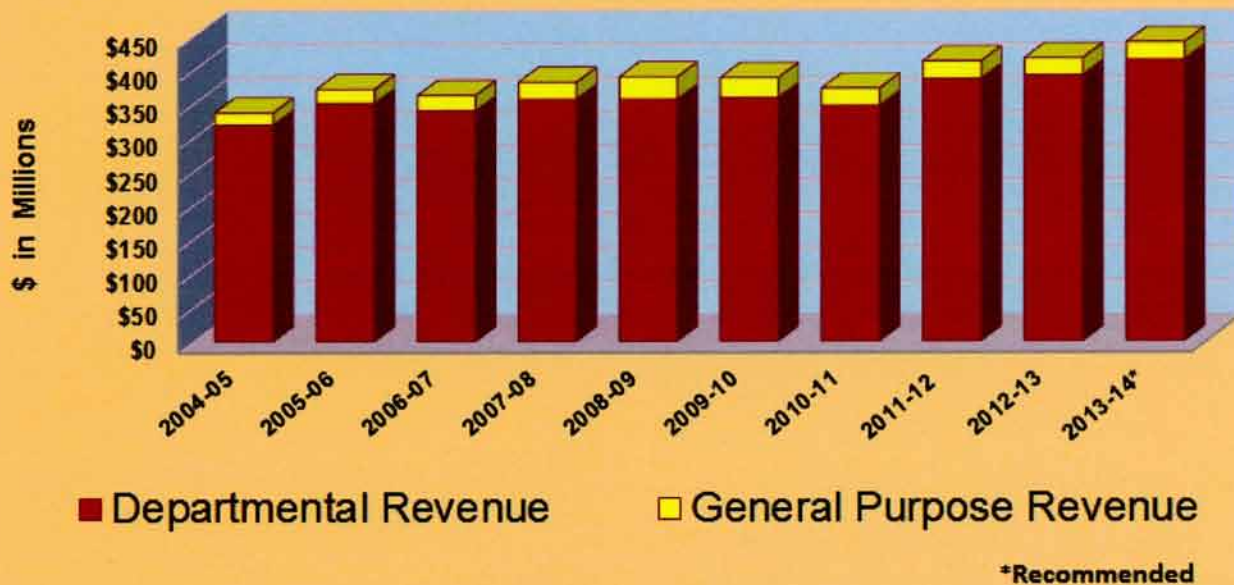
Health Services

Statistical Summary

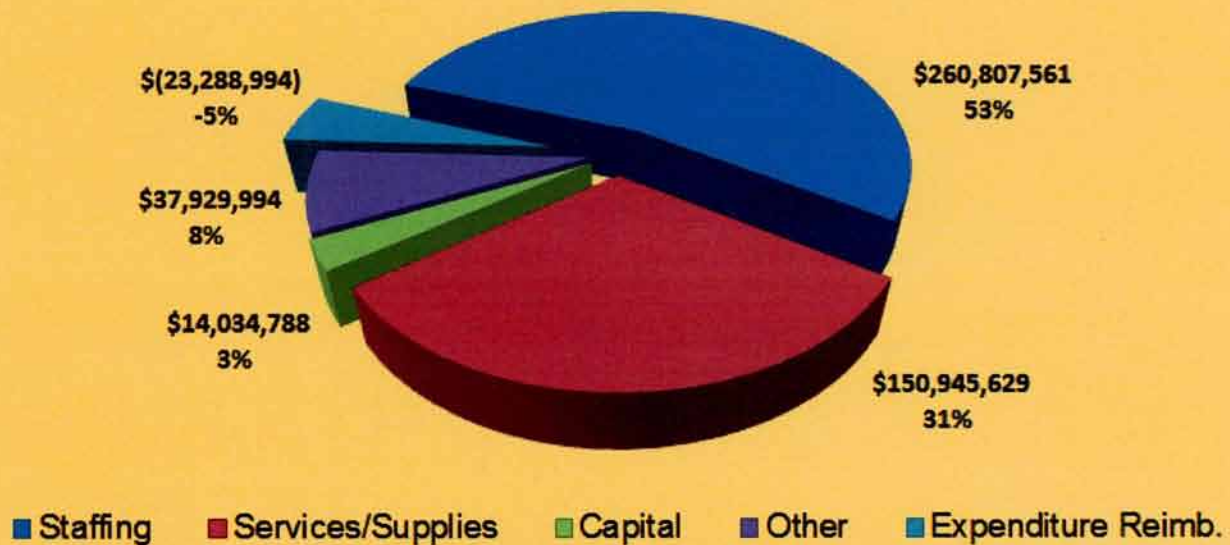
Staffing Trend



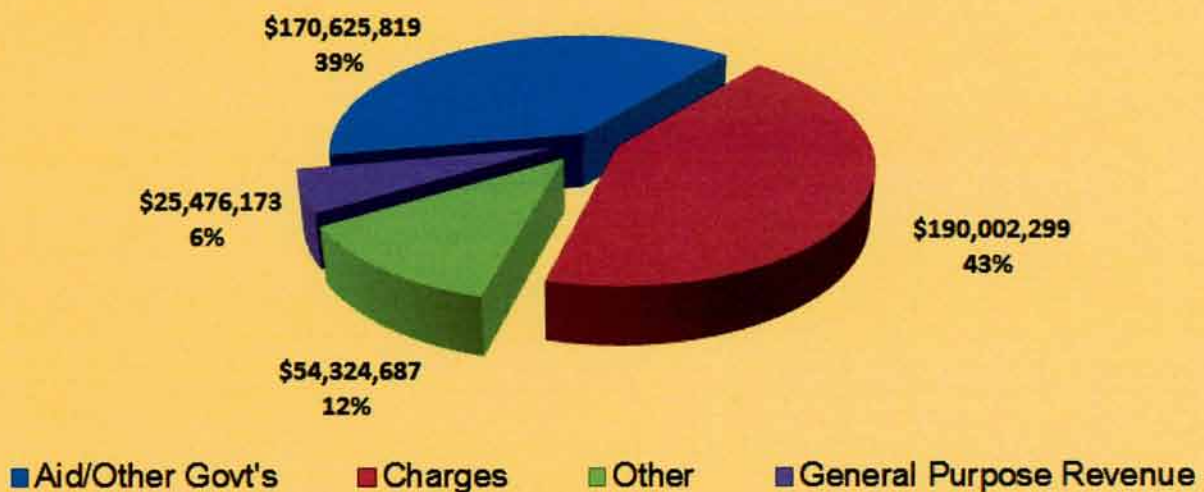
Appropriations by Source



Use of Funds
2013-14 Recommended Budget
Total Appropriations \$440,428,978



Source of Funds
2013-14 Recommended Budget



Summary

All Health Care Services Budgets

Kenneth B. Cohen, Health Care Services Director

	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$76,738,142	\$90,829,170	\$96,872,519	\$96,752,485	\$5,923,315
Services & Supplies	51,485,281	59,808,823	66,165,360	66,165,360	6,356,537
Other Charges	1,019,061	1,775,000	2,230,539	2,230,539	455,539
Fixed Assets	461,090	396,000	1,743,872	1,743,872	1,347,872
Total Expenditures	\$129,703,574	\$152,808,993	\$167,012,290	\$166,892,256	\$14,083,263
Expenditure Reimbursements	(16,114,638)	(15,996,044)	(19,235,959)	(19,235,959)	(3,239,915)
Total Appropriations	\$113,588,936	\$136,812,949	\$147,776,331	\$147,656,297	\$10,843,348
Earned Revenues By Source					
Licenses/Permits/Franchises	\$427,985	\$517,187	\$571,880	\$571,880	\$54,693
Fines/Forfeitures/Penalties	164,008	214,000	214,000	214,000	0
Interest/Rents	8,818	28,400	18,500	18,500	(9,900)
Aid from Other Governments	63,358,512	71,737,740	81,521,514	81,521,514	9,783,774
Charges for Services	30,976,827	38,226,766	40,697,230	40,697,230	2,470,464
Miscellaneous Revenues	1,368,798	558,268	1,220,380	1,220,380	662,112
Operating Transfers In	4,332,430	7,129,270	4,360,057	4,360,057	(2,769,213)
Fund Balance	(453,121)	0	0	0	0
Total Revenues	\$100,184,258	\$118,411,631	\$128,603,561	\$128,603,561	\$10,191,930
Net County Cost	\$13,404,678	\$18,401,318	\$19,172,770	\$19,052,736	\$651,418
Allocated Positions	773.0	805.0	856.0	855.0	50.0
Temporary (Full-Time Equivalent)	137.2	147.2	160.3	160.3	13.1
Total Staffing	910.2	952.2	1016.3	1015.3	63.1

This is a summary of the budgets administered by the Director of Health Care Services. These include:

- 2021201000 Alcohol/Drug Alternative Program
- 2022621000 Correctional Health Services
- 4040300000 Mental Health Pharmacy
- 4040500000 Mental Health Services
- 4040600000 Substance Abuse Services
- 4040700000 Behavioral Health Administration
- 4041000000 Public Health Services
- 4041200000 Public Guardian/Conservator
- 4041800000 Emergency Medical Services
- 4049500000 Health Care Services Administration
- 5055600000 Veterans Services Office

4049100000—Children & Families Program (First 5)

Health Services

Joseph Chelli, Human Services Director

Children & Families Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$850,899	\$956,004	\$991,631	\$991,631	\$35,627
Services & Supplies	142,058	160,858	145,895	145,895	(14,963)
Total Appropriations	\$992,957	\$1,116,862	\$1,137,526	\$1,137,526	\$20,664
Earned Revenues By Source					
Operating Transfers In	\$992,957	\$1,116,862	\$1,137,526	\$1,137,526	\$20,664
Total Revenues	\$992,957	\$1,116,862	\$1,137,526	\$1,137,526	\$20,664
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	9.0	8.0	8.0	8.0	0.0

Purpose

The San Joaquin County Children and Families Program was created following voter approval of the Children and Families Act of 1998 (Proposition 10) for purposes of "promoting, supporting, and improving the early development of children from the prenatal stage to five years of age."

Funding is provided through excise taxes collected by the State on tobacco products. San Joaquin County receives approximately \$8 million annually. Monies are to be expended in accordance with a strategic plan prepared by the Children and Families Commission and are contained in a separate budget not governed by the Board. Members of the Commission are appointed by the Board of Supervisors. This budget funds staffing and administrative support only.

Major Budget Changes

Salaries & Employee Benefits

- \$35,627 Negotiated salary and benefits adjustments.

Services and Supplies

- (\$14,640) Decrease in professional services.

Revenues

- \$20,664 Increase in transfer from First 5 Commission Trust Fund.

Program Discussion

The recommended 2013-14 budget for the San Joaquin County Children and Families Program (First 5 San Joaquin) totals \$1,137,526, which is an increase of \$20,664 from 2012-13.

Due to new federal grant funding, staff workloads will increase to facilitate implementation of Race to the Top (RTT) and the First 5 California Child Signature Program (CSP) preschool funding. In addition, it is likely that match funding for the Comprehensive Approaches to Raising Education Standards (CARES) Plus program will be made available from the First 5 California and will require additional staff time. Designed to increase the quality of early learning programs through support of staff development, the CARES program would work in tandem and align with RTT and CSP with the potential to leverage additional federal and local funds.

In 2011-12, over 16,000 parents and children benefited from First 5 services. Below is a list of services received by the approximate number of children:

<u>Service</u>	<u>No. of Children</u>
Health Insurance Screenings	6,500
Development Screenings	2,375
Literacy Services	2,500
Summer Kindergarten Bridge Program	1,125
Nutrition & Physical Activity Education	1,600
No Cost Preschool	770

4049100000—Children & Families Program (First 5)

Health Services

The new Strategic Plan Extension 2013-15 will extend funding commitments through 2015 for the Priority Initiatives: Access to Preschool; Health Access; Rural Home Visiting; Breastfeeding; and Family Resource Centers. New objectives identified under the updated Strategic Plan Extension include the implementation of RTT standards to improve teacher effectiveness, parent engagement, and enhance and expand the current Quality Rating Improvement Scale for child care and preschool providers; program monitoring of new CSP quality requirements; and revised data collection and evaluation methodology. Additional areas of focus consist of a Countywide Faith-Based Community Initiative, Child Care Mini-Grants, technical assistance, and trainings to build capacity to create quality systems change.

To address new evaluation requirements, a customized database for each First 5-funded program was implemented in 2012-13 along with the adoption of a new Parent Interview Protocol. A database to collect current RTT data that meets both State and federal reporting requirements is in the development stages. Local evaluation strategies will also be implemented in 2013-14 as outlined in 2012-13 Evaluation Reports and Evaluation Matrix. The School Readiness Cohort will continue to be followed for one additional year, to collect school-based data for comparison to the previously researched Pre-school Cohort (2007-12) through a Longitudinal Study.

New children's health-related information, identified by First 5's Advisory Committee, is also planned to reach

County residents. First 5 staff communication efforts with preschools, child care providers, faith and community-based organizations, and other government and non-government agencies, reached over 100 associations serving County families in 2012-13. Information was provided to over 25,000 children and parents on the following quarterly subject matter: Rethink Your Drink; Physical Activity; Prenatal and Postpartum Health; and Immunizations. These well received health messaging efforts will again be expanded and health messages will be adjusted according to community needs.

To maintain and extend leadership in the early childhood community, resources will be leveraged with the University of the Pacific Beyond Our Gates Initiative, the University of California Davis Cooperative Extension, school districts, government agencies, and faith and community-based organizations. First 5 staff will also work on new community endeavors that consist of participation in multiple community consortia efforts that include: Local Child Care Planning Council; the Healthy San Joaquin Coalition; the Children's Coordinating Commission; the Obesity and Chronic Disease Task Force; the Children's Health Initiative; and the Early Intervention Services Committees. These systems will enable First 5 staff to maximize efforts to address outcomes in the County identified need areas for children and families with minimum funding. Decreased agency costs are thus sought through the use of federal, State, and local agency match funds and shared cost efforts with First 5 partners.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Contract Monitoring</i>	85	77	100	90	110
<i>Value of Contracts Administered</i>	\$14,300,000	\$7,354,880	\$7,400,092	\$8,725,465	\$9,125,118
<i>Number of Children Served</i>	8,482	6,868	7,492	7,800	7,492
<i>Number of Parents Served</i>	7,675	6,305	8,791	9,000	8,500
<i>Pre-school Sites Provided with Technical Assistance</i>	34	29	27	44	48

4042000000—Environmental Health

Health Services

Donna Heran, Environmental Health Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$6,874,736	\$7,448,310	\$7,507,582	\$7,507,582	\$59,272
Services & Supplies	1,145,224	1,197,655	1,167,272	1,167,272	(30,383)
Fixed Assets	26,381	47,700	16,700	16,700	(31,000)
Total Expenditures	\$8,046,342	\$8,693,665	\$8,691,554	\$8,691,554	(\$2,111)
Expenditure Reimbursements	(82,945)	(103,042)	(103,042)	(103,042)	0
Total Appropriations	\$7,963,397	\$8,590,623	\$8,588,512	\$8,588,512	(\$2,111)
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$0	\$12,000	\$0	\$0	(\$12,000)
Aid from Other Governments	971,736	959,629	975,897	975,897	16,268
Charges for Services	5,231,225	5,256,613	5,046,948	5,046,948	(209,665)
Miscellaneous Revenues	370,961	567,263	750,681	750,681	183,418
Total Revenues	\$6,573,921	\$6,795,505	\$6,773,526	\$6,773,526	(\$21,979)
Net County Cost	\$1,389,476	\$1,795,118	\$1,814,986	\$1,814,986	\$19,868
Allocated Positions	67.0	69.0	69.0	69.0	0.0
Temporary (Full-Time Equivalent)	0.3	0.3	0.3	0.3	0.0
Total Staffing	67.3	69.3	69.3	69.3	0.0

Purpose

The Environmental Health Department provides environmental services, which protect and enhance public health, well-being, and safety through prevention, education, inspection, and enforcement of State and local environmental laws and regulations.

- \$10,400 Increase in small tools and instruments.
- \$7,000 Increase in grounds keeping costs.
- (\$75,000) Decrease in professional services for demolitions, title searches, and recording fees.

Major Budget Changes

Salaries & Employee Benefits

- \$55,256 Negotiated salary and benefits adjustments.
- \$4,016 Replace a vacant Senior Registered Environmental Health Specialist (REHS) with a Lead Senior REHS.

Services & Supplies

- \$25,563 Increase in radio and computer lease costs.

Fixed Assets

- \$12,500 Replacement computer equipment.
- \$3,000 Firewall software upgrades.
- \$1,200 Portable projector.

Revenues

- \$187,500 Increase in reimbursement from Hazardous Waste Trust.
- (\$214,008) Decrease in service fees collected.
- (\$12,000) Decrease in fines collected for Hazardous Materials violations.

4042000000—Environmental Health

Health Services

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Consumer Protection					
Food - Retail Active Facilities/Vehicles	3,581	3,581	3,489	3,500	3,500
Small Public Water Systems	331	329	318	317	317
Recreational Health - Public					
Pools/Spas/Natural Bathing Areas	620	625	619	619	620
Body Art Facilities/Practitioners	N/A	N/A	N/A	122	125
Hazardous Substances Management					
Hazardous Materials Business Plan/CalARP	1,138	750	750	1,000	1,000
Hazardous Waste (HW) Generators/Tiered Permitting	1,734	1,728	1,736	1,779	1,779
HW - Above Ground Tanks	336	336	363	363	363
HW - Underground Storage-Facilities (Tanks)	254 (684)	253 (684)	254 (695)	254 (700)	254 (700)
Emergency Response (Incidents)	138 (225)	139 (150)	139 (150)	140 (150)	140 (150)
Housing Programs					
Childhood Lead Poisoning Prevention Cases/ Properties Investigated	11	26	26	30	33
Employee Housing - Active Labor Camps	34	31	32	30	32
Hotel/Motels & Institutions	130	116	127	127	127
Substandard Housing Abatement - Cases	432	400	350	346	350
Land-Use & Waste Management					
Land-Use Applications & Technical Reports	687	703	573	580	580
Liquid Waste					
Facilities/Pumper Trucks/Chemical Toilets	2,248	2,236	2,272	2,278	2,278
Septic System Permits/Percolation Tests	424	471	413	406	406
Medical Waste - Facilities	77	77	102	128	128
Solid Waste					
Active Landfill Sites & Transfer Stations	7	7	7	7	7
Compost/Cannery/Ash/Sludge Sites	21	21	19	18	18
Waste Tire Facilities/Handlers	706	706	670	672	672
Closed, Illegal, and Abandoned Landfill Sites	13	12	18	19	19
Vector Control-Kennels & Poultry Ranches	34	34	31	31	31
Milk & Dairy - Dairies	126	126	120	119	119
Groundwater Protection					
Monitor Well/Boring Permits	275	269	247	243	243
Contaminated Petroleum Storage Tanks	223	186	138	135	135
Well & Pump Permits	713	706	710	633	633
Total Permits/Facility Inventory	13,173	13,886	13,523	13,902	13,909
Total Staff Hours	64,925	63,456	65,232	67,065	67,100

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Health Services

Program Discussion

The proposed 2013-14 Environmental Health Department (EHD) budget totals \$8,691,554, with a Net County Cost of \$1,814,986, which is an increase of \$19,868 from 2012-13. The increase is primarily due to negotiated salary and benefits adjustments. The recommended budget includes the deletion of one vacant Senior REHS and the addition of one Lead Senior REHS. The Lead Senior REHS is needed to implement and oversee the new California Accidental Release Prevention Program. The individual would be responsible for staff training, establishing policies and procedures for data compilation and public access, inspections, hazard analysis reviews, and public notifications. The individual must understand the inspection and enforcement requirements of the law, as well as the potential risk posed by the accidental release of stored hazardous substances to the public.

2012-13 Activities

Retail Food Program

Under the California Retail Food Code (CalCode), EHD conducts routine, complaint, and plan review inspections at nearly 3,500 food facilities, mobile food vehicles, and temporary events. In January 2013, Assembly Bill (AB) 1616, the California Homemade Food Act, passed allowing small business entrepreneurs to use their home kitchens, under certain provisions relating to sanitation, packaging and labeling, to prepare and sell non-potentially hazardous foods (i.e., breads, cookies, pastries, candies, dried fruits, nuts, honey, etc.) to the public.

Body Art Program

AB 300, the Safe Body Art Act, became effective July 1, 2012, and provides minimum standards for the regulation of body art practitioners, vehicles, temporary booths, community events, and mechanical ear piercing, to prevent transmission of infectious disease and cross-contamination of instruments and supplies. In San Joaquin County, the Public Health Officer designated EHD as the enforcement agency and to date, 82 practitioners and 40 facilities have been registered. EHD conducts routine and complaint inspections and educates facility owners and practitioners on the new regulatory requirements.

Employee Housing Program

Employee housing inspections are conducted to confirm compliance with minimum State Housing Law and California drinking water standards. In 2012-13, 30 active employee housing facilities were inspected including 8 orchard camps, 3 seasonal facilities, and 19 permanent, year-round sites. Of the 30 active facilities, 15 had housing

violations that required correction, but showed improvement over the previous year. Additionally, 36 exempt dairy employee housing sites met the safety and minimum State Housing Law requirements and remained exempt from permitting and inspection requirements.

Housing Abatement Program

In 2012-13, EHD attended 21 Neighborhood Community Center and Neighborhood Watch meetings, and continued to work closely with the Community Development Department (CDD) and the Sheriff's Office to address multi-agency issues at problem sites. EHD responded to 498 complaints, including 346 substandard homes, 109 illegally occupied recreational vehicles, and 43 unsecured properties. Of these complaints, 165 were issued Notices to Abate for minor violations that were corrected within the initial compliance period and 16 were referred to other agencies. Of the substandard and unsecured properties, 142 structures were posted as substandard, 47 deemed unsafe to occupy, and 41 posted with Notices to Secure. Of the unsecured properties, EHD took action to board and secure 9 vacant homes at an average cost of \$157 each. During 2012-13, 123 new substandard housing cases were initiated and 174 housing cases were closed. Current program workloads include 180 active housing abatement and securement cases and 170 completed cases awaiting cost recovery through direct billing, property tax payment, or tax sale.

Hazardous Materials Programs

In 2011-12, the Office of Emergency Services (OES) Hazardous Materials Unit was transferred to the EHD Certified Unified Program Agency (CUPA). The Hazardous Materials Management Plan, California Accidental Release Prevention Programs, and five Hazardous Materials staff are now part of the EHD CUPA. In May 2012, Hazardous Materials staff relocated from the OES office at the Agricultural Center to the new EHD office at 1868 East Hazelton Avenue in Stockton. In January 2013, the Board adopted amendments to the County Ordinance that shifted the administering agency of the Hazardous Materials programs from OES to EHD CUPA.

2013-14 Programs

Aboveground Petroleum Storage Act (APSA)

The APSA program was the only local CUPA program mandated by State law that did not have State-agency oversight. In September 2012, AB 1566 designated the Office of the State Fire Marshal as the oversight authority for implementation of the APSA by local CUPAs. Effective January 1, 2013, the legislation requires the State Fire Marshal to establish and administer an advisory

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Health Services

committee, provide outreach, adopt Statewide regulations, develop an annual APSA surcharge paid by regulated parties to cover State Fire Marshal costs, and assure State Spill Prevention, Control, and Countermeasure Plan requirements are consistent with the federal law.

CUPA Electronic Reporting

AB 2286 requires all regulated businesses and local CUPAs to transmit inspection and enforcement information to California Environmental Protection Agency (Cal/EPA) electronically beginning January 1, 2013. The San Joaquin County CUPA received a Cal/EPA grant of \$167,810 to fund development and transition to the new electronic format known as the California Environmental Reporting System (CERS). During 2012-13, EHD staff and the OES information systems consultant integrated CUPA and Hazardous Material program data into the EHD database to comply with the new CERS requirements. Effective January 1, 2013, CUPA regulated businesses began reporting facility information online to the CERS portal. The information is reviewed for completeness and retrieved by staff for program administration, permitting and inspection activities, and shared by Cal/EPA and U.S. EPA for program oversight.

In 2013-14, EHD will continue to provide free monthly training classes and workshops for the business and the agricultural communities regarding the CUPA programs, new policies/laws/regulations, and CERS electronic reporting requirements.

Local Oversight Program

In 2013-14, funding for the State Water Resources Control Board (SWRCB) Local Oversight Program (LOP) contract for oversight of clean-up and investigation of soil and/or groundwater contamination at Underground Storage Tank (UST) facilities is \$743,967. In 2010-11, EHD began charging clients for field activities outside of the scope of the LOP contract. Should LOP contract funds be unexpectedly reduced or eliminated during the year, EHD has the ability to charge clients directly for oversight. From inception of the LOP program in July 1989 through January 2013, a total of 565 contaminated UST sites have been closed, while 135 sites are currently active and undergoing corrective action. Staff continues to receive work plans, reports, and other site documents containing analytical information from the SWRCB Geotracker website, where all leaking UST sites are mapped and site data is maintained for public review.

SWRCB Resolution No. 2009-0042, adopted in May 2009, removed identified impediments for closing remediated sites and enabled EHD to close 93 contaminated UST sites to date that previously were not eligible for closure. Additionally, the resolution required the SWRCB

Clean-up Fund to expedite reimbursement to responsible parties and increase reimbursement revenue for 2010-11 and 2011-12. In November 2009, the passage of AB 1188 and AB 291 increased the gas fee from 1.4 cents per gallon to 2.0 cents per gallon, for the period January 1, 2010 to December 31, 2014. This increase and the changes to the Clean-up Fund's reimbursement processes will encourage responsible parties to resume corrective actions at contaminated sites.

Effective July 2012, the SWRCB implemented a new Low-Threat UST Case Closure Policy for UST contaminated sites. Active contaminated UST sites that satisfy the policy criteria are considered a low threat to human health, safety, and the environment, and may qualify for site closure with some residual contamination left in place. This will allow LOP resources to be focused on high-priority cases.

Effective July 2013, AB 1701 requires cities and counties to apply to the SWRCB for certification to implement local UST cleanup programs. Only certified agencies may implement UST oversight cleanup programs or enter into LOP contracts after this date. EHD submitted a certification application to the SWRCB and anticipates approval of the 2013-14 LOP contract and continued program implementation.

Small Public Water System Program

EHD is the Local Primacy Agency for 290 Small Public Water Systems (SPWS) and 27 State Small Water Systems. Annual inspection and surveillance fees set by the State are not sufficient to cover the cost of the enforcement program and ongoing regulatory requirements. In 2013-14, program costs and work hours will be reduced through the design of an EHD web page that allows paperless electronic data transfer of SPWS chemical and bacteriological water test results from certified laboratories into the department's EnvisionConnect® data management system.

Solid Waste Program

For 2013-14, EHD applied for a CalRecycle Waste Tire Enforcement Grant in the amount of \$209,000. The Grant funds are generated at the State level from the \$1.75 per tire fee assessed on each new tire purchased in California. The program regulates 672 tire facilities and operations, investigates illegal tire disposal, performs waste tire facility inspections, reviews manifest records, as well as surveys tire dealers, auto dismantlers, tire haulers, and other points of tire generation, to ensure compliance with State laws and regulations.

AB 341, the Solid Waste Diversion Act of 2011, was chaptered in an effort to increase recycling and diversion from landfills. By 2020, the Act sets a State policy goal of

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75% diversion of solid waste through source reduction, recycling, composting, or new conversion technologies (convert organic materials into energy, fuels, solvents, and other products). Conversion technologies differ from incineration and traditional biomass-to-energy approaches because they do not involve combustion, yet they utilize the same solid waste streams currently processed at composting sites and transfer stations. By January 2014, CalRecycle must report to the Legislature its findings of the best reuse and diversion strategies to achieve the 75% goal, along with the associated permitting requirements. EHD will issue operating permits and conduct site inspections at the new facilities as required.

Compostable organic materials comprise of more than 25%, or about 10 million tons, of what is disposed of annually in California landfills. CalRecycle developed an Organics Policy Roadmap to reduce the amount of organic waste (food, leaves, grass, prunings, trimmings, branches, stumps and manure) that is landfilled by 50% by 2020, and divert it for beneficial uses such as compost and energy production. The Organic Policy Roadmap is in its final phase, and CalRecycle plans to revise the State regulations to allow larger volumes of green waste to be processed with lower level permits, and allow land spreading of green waste. EHD would be required to process these

permits and conduct associated site inspections. During 2012, EHD processed a new Solid Waste Facility permit for a composting site that receives and processes co-mingled food and green waste, which may enable some local jurisdictions to meet State diversion goals. By January 2014, CalRecycle must report to the Legislature the identified strategies that will achieve the 50% reduction in landfilling of organic materials.

AB 32, the Global Warming Solutions Act of 2006, set the 2020 greenhouse gas emissions reduction goal into State law, and is changing the way solid waste is handled, reused, converted, and disposed. Technologies such as anaerobic digestion and gasification are being used to divert greenhouse gas emissions and recover energy from materials found in solid wastes. EHD will have some involvement in the permitting and inspection of these facilities as they are proposed.

Comprehensive landfill gas monitoring is conducted semi-annually at six active and closed landfill sites equipped with perimeter monitoring probes, to check the physical condition, function, and gas levels. Landfill gas is generated from microbiological decomposition of the garbage, which produces methane, carbon dioxide, and other trace compounds. Landfill gas migration can threaten adjacent homes, structures, and groundwater.

4049500000—Health Care Services Administration

Health Services

Kenneth B. Cohen, Health Care Services Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,512,731	\$1,820,691	\$1,890,367	\$1,890,367	\$69,676
Services & Supplies	728,600	1,060,873	1,203,084	1,203,084	142,211
Fixed Assets	2,693	0	0	0	0
Total Expenditures	\$2,244,024	\$2,881,564	\$3,093,451	\$3,093,451	\$211,887
Expenditure Reimbursements	(1,078,299)	(1,264,100)	(1,297,364)	(1,297,364)	(33,264)
Total Appropriations	\$1,165,725	\$1,617,464	\$1,796,087	\$1,796,087	\$178,623
Earned Revenues By Source					
Licenses/Permits/Franchises	\$427,985	\$517,187	\$571,880	\$571,880	\$54,693
Aid from Other Governments	397,522	370,000	450,000	450,000	80,000
Charges for Services	186,367	369,523	348,400	348,400	(21,123)
Miscellaneous Revenues	365,982	138,610	124,000	124,000	(14,610)
Operating Transfers In	58,233	0	10,924	10,924	10,924
Total Revenues	\$1,436,089	\$1,395,320	\$1,505,204	\$1,505,204	\$109,884
Net County Cost	(\$270,363)	\$222,144	\$290,883	\$290,883	\$68,739
Allocated Positions	11.0	12.0	12.0	12.0	0.0
Temporary (Full-Time Equivalent)	0.0	0.0	0.3	0.3	0.3
Total Staffing	11.0	12.0	12.3	12.3	0.3

Purpose

Health Care Services (HCS) Administration provides administrative oversight for the HCS Agency. The HCS Agency is comprised of County departments and programs, which provide health care services for County residents. The departments/programs under HCS Administration include Alcohol/Drug Alternative Program, Behavioral Health Administration, California Children's Services, Correctional Health Services, Emergency Medical Services (EMS), Mental Health Pharmacy, Mental Health Services, Public Guardian/Public Conservator, Public Health Services (PHS), Substance Abuse Services, and Veterans Services.

EMS monitors and enforces more than 25 contracts and agreements for the provisions of advanced life support (ALS) emergency ambulance services, ALS and basic life support (BLS) non-emergency ambulance services, ALS and BLS first response services, base hospital medical direction, receiving hospital services, trauma services, training programs, and other services.

In addition to contract monitoring and enforcement, EMS serves as the lead for all Continuous Quality Improvement (CQI) activities throughout the EMS system including the approval of dispatch, provider and hospital CQI programs, leading peer-to-peer CQI activities, managing individual and provider performance improvement plans, and investigating and tracking sentinel events, unusual occurrences, citizen complaints, and EMS personnel formal investigations. EMS maintains an on-call EMS Duty Officer, 24 hours a day, 7 days a week to respond to mutual aid requests, coordinate disaster medical operations, and assist hospitals and providers in managing the EMS system.

The narrative includes budgets for HCS Administration (#4049500000) and EMS (#4041800000).

Major Budget Changes

Salaries & Employee Benefits

- \$61,397 Negotiated salary and benefits adjustments.

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Health Services

- \$8,279 Increase in extra-help.

Services & Supplies

- \$137,400 Increase in EMS Hospital Preparedness Program costs.
- \$37,900 Increase in radio lease and maintenance costs.
- \$26,520 Increase in rent and maintenance costs.
- (\$31,000) Decrease in consultant fees.
- (\$28,000) Decrease in software costs.

Expenditure Reimbursements

- \$191,944 Increase in reimbursement for administrative support to HCS Agency departments/programs.
- (\$158,680) Decrease in reimbursement for administrative support to SJGH.

Revenues

- \$80,000 Increase in EMS disaster planning funding.
- \$32,693 Increase in EMS ambulance permit and training fees.
- (\$17,610) Decrease in EMS contract monitoring fees.
- \$10,924 Transfer from EMS Maddy Fund.

Program Discussion

The 2013-14 recommended budget for HCS Administration totals \$3,093,451, which is an increase of \$211,887 from 2012-13. The increase is primarily due to negotiated salary and benefits adjustments and increased EMS Hospital Preparedness Program costs.

Duties and tasks of HCS Administration in 2013-14 include:

- In conjunction with SJGH, assess and monitor the County's Welfare and Institution Code 17000 obligation to provide or arrange for care to medically-indigent adults through the Medical Assistance Program. HCS Administration will also review the administrative structure and the interface for the medically-indigent program with SJGH, and make recommendations to better position the County for Affordable Care Act (ACA) as the State implements changes to Medi-Cal and other programs prior to the statutory January 2014 deadline.

- Assess and monitor Realignment funds (derived from vehicle license fees and State sales tax), which provide funds to support indigent care and mental health services. Monitor other State-funded programs such as Mental Health Services Act (Proposition 63), EMS Maddy Fund, and California Children's Services.

- In conjunction with SJGH, develop a Federally Qualified Health Center Look-A-Like (FQHC-LAL) status for five clinics located at SJGH. A nonprofit corporation was established to serve as a co-applicant with the County for the FQHC-LAL. A community board was established and meets regularly to provide oversight to the clinics. An FQHC-LAL application was submitted to the federal Health Resources and Services Administration, and approval is anticipated in fall 2013.

- Work cooperatively with Health Plan of San Joaquin (HPSJ), SJGH, PHS, Behavioral Health Services (BHS), and the Human Services Agency to strategically plan for ACA in January 2014, which will potentially increase the number of Medi-Cal patients seeking services within the County health care system.

- Work cooperatively with community stakeholders, HPSJ, SJGH, and BHS to administer the Low Income Health Plan (LIHP), which is a County option under the 1115 Federal Waiver. In January 2014, the implementation of ACA will begin and the LIHP will be phased out.

- Coordinate with SJGH and Community Medical Centers for a Health Information Technology Project, which will allow linkage of shared patient Electronic Health Record (EHR) to enhance patient care and continuity.

- Liaison with HPSJ to maximize the use of safety net facilities, including SJGH and affiliated clinics. Projects include the continued transition of Seniors and Persons with Disabilities into Medi-Cal Managed Care, and the administration of the LIHP. The HCS Director serves as chair of the HPSJ Board.

- Fund and provide oversight for the contract staff for the Community Health Forum (CHF), chaired by a member of the Board of Supervisors, which brings together community leaders to plan health delivery issues. CHF also sponsors a Countywide forum each year on issues of interest such as health care reform, access, and health care workforce development.

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Health Services

- Provide leadership and guidance for policy issues and legislation at the State and federal level, develop policy papers and legislative positions, and meet with elected officials regarding County and HCS Agency legislative and policy goals.
- Evaluate and identify opportunities for system integration, facilitate enhanced coordination of care, and identify and enhance opportunities for quality improvement and compliance across the departments of HCS Agency and SJGH.
- Identify, coordinate, and seek grant funds for departments and community partners for EHR medical education, workforce strategies, and behavioral health and primary care integration.
- Participate in the AB 109 Community Corrections Partnership to ensure programmatic and legal responsibilities for medical and mental health care for “realigned” State inmates and newly sentenced offenders in County jail facilities.
- Work collaboratively with Sheriff and Juvenile Justice departments to assure Correctional Health Services’ programs meet various State and federal statutory and legal requirements.

Emergency Medical Services (EMS)

EMS funding is provided through the collection of fees, grants, General Fund allocation, and accumulated reserves

from ambulance performance penalties and EMS Maddy Fund.

In 2013-14, EMS will continue to negotiate updates to the exclusive operating area ambulance contracts with Escalon Community Ambulance, Manteca District Ambulance, and the Ripon Consolidated Fire Protection District for consideration by the Board of Supervisors. EMS will update the County’s EMS Transportation Plan and begin the process to conduct a Request for Proposals (RFP) to select a successor to the current American Medical Response contract for exclusive emergency ambulance services. EMS will continue implementation of the County’s Trauma Plan including completion of the RFP for designation of a trauma center in the County.

EMS, in cooperation with PHS, serves as the County’s lead agency for medical disaster response with the EMS Administrator serving as the County’s Medical Health Operational Area Coordinator. EMS administers the Hospital Preparedness Program grant, which provides funds for disaster planning in targeted areas including hospital surge capacity, mass fatality management, emergency communications, advanced registration of medical volunteers, and other areas. In 2013-14, EMS will continue to receive grant funds from the State EMS Authority to serve as the lead agency for disaster medical planning and coordination for the 11 counties comprising the Office of Emergency Services Mutual Aid Region IV.

Hospital Enterprise Fund

Health Services

David K. Culberson, Hospital Chief Executive Officer

Hospital Enterprise Fund	2011-12 Actual	2012-13 Approved	2013-14 Request	2013-14 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$135,069,118	\$142,855,161	\$153,836,689	\$153,836,689	\$10,981,527
Services & Supplies	74,620,662	70,760,057	72,043,465	72,043,465	1,283,408
Other Charges	8,092,144	7,777,426	6,941,308	6,941,308	(836,118)
Fixed Assets	7,583,525	6,766,035	10,348,216	10,348,216	3,582,181
Total Appropriations	\$225,365,449	\$228,158,679	\$243,169,678	\$243,169,678	\$15,010,998
Earned Revenues By Source					
Aid from Other Governments	\$104,675,876	\$78,187,151	\$75,857,512	\$75,857,512	(\$2,329,639)
Charges for Services	115,300,122	141,218,516	155,691,915	155,691,915	14,473,399
Transfer from Reserves	(6,230,800)	0	0	0	0
Total Revenues	\$213,745,198	\$219,405,667	\$231,549,427	\$231,549,427	\$12,143,760
Net County Cost*	\$11,620,251	\$8,753,012	\$11,620,251	\$11,620,251	\$2,867,238
Staffing					
Allocated Positions	1,053.0	1,081.0	1,105.0	1,105.0	24.0
Temporary (Full-Time Equivalent)	244.8	240.7	247.5	247.5	6.8
Total Staffing	1,297.8	1,321.7	1,352.5	1,352.5	30.8

* The 2012-13 General Fund contribution or Net County Cost totaled \$11,620,251. Due to operational savings from one-time funding, \$2,867,238 was redirected to the Capital Outlay Fund for an eventual Hospital Phase II Project.

Purpose

Section 17000 of the California Welfare and Institutions Code mandates the provision of medical care to the indigent population of the County. The Board of Supervisors determines the level of service provided under this section. Although the County is not mandated to own and operate a hospital, once the institution is established, services must be delivered according to various laws and regulations.

San Joaquin General Hospital (SJGH) provides comprehensive and accessible health care services to citizens of San Joaquin County, specialized health care delivery programs not otherwise available in the community, and organized health care programs and services for public and private organizations. SJGH provides education and training programs for physicians and paramedical personnel and initiates and participates in community-wide health care planning. SJGH ensures effective business management and operates in a cost-effective manner, and maximizes collections for services rendered.

Major Budget Changes

Salaries & Employee Benefits

- \$4,091,246 Negotiated salary and benefits adjustments.
- \$1,308,096 Full-year cost of 10 positions added midyear 2012-13.
- \$2,637,554 Add 13 positions for Trauma Center designation.
- \$1,105,150 Add 4 positions for Delivery System Reform Incentive Pool (DSRIP) program enhancement and expansion.
- \$638,144 Add 6 positions for Medical Guarded Unit (MGU) census growth.
- \$554,069 Add 9 positions for Surgery and Laboratory volume increases.
- \$474,126 Add 5 positions for Administration support.

Hospital Enterprise Fund

Health Services

- \$377,525 Add 6 positions for Revenue Cycle efficiency.
- (\$1,420,778) Delete 19 positions.
- \$1,216,395 Add 6.8 full-time equivalent (FTE) nursing staff.

Services & Supplies

- \$1,628,236 Increase in laboratory, medical, non-medical, and blood supply costs.
- \$1,420,618 Increase in physician services.
- \$805,090 Increase in Workers' Compensation, Medical Malpractice, and Liability Insurance costs.
- \$242,700 Increase in utility costs.
- (\$2,801,905) Decrease in outside provider services for Low Income Health Program (LIHP).

- (\$379,510) Decrease in non-medical professional services.
- \$139,798 Cost Allocation Plan adjustment.

Other Charges

- (\$836,118) Decrease in debt services a result of refinancing completed in November 2012.

Fixed Assets/Capital Projects

- \$3,432,829 Facility renovations and upgrades.
- \$2,087,527 Medical and non-medical equipment.
- \$1,822,791 Trauma Center equipment.
- \$1,805,069 Software and computer equipment.
- \$1,200,000 Electronic Health Record system.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Inpatient (Average Daily Census)</i>					
<i>Medical/Surgical</i>	38.2	35.1	35.5	33.0	38.1
<i>Medical Guarded Unit</i>	N/A	7.2	7.8	12.0	14.9
<i>Intensive Care/Cardiac Care</i>	11.8	11.1	11.7	11.7	12.0
<i>Pediatrics</i>	4.5	4.6	4.0	3.9	4.5
<i>Obstetrics</i>	16.5	16.1	14.7	14.7	15.5
<i>Intensive Care Nursery</i>	13.8	15.0	15.1	15.0	14.7
<i>Progressive Care Unit</i>	<u>18.7</u>	<u>19.6</u>	<u>21.0</u>	<u>20.0</u>	<u>22.0</u>
<i>Total Inpatients</i>	103.5	108.7	109.6	110.2	121.5
<i>Newborn Nursery (Average Daily Census)</i>					
	12.0	10.8	10.0	10.4	11.2
<i>Outpatient (Visits)</i>					
<i>Emergency Room</i>	44,243	44,455	40,929	40,255	41,245
<i>Main Outpatient Clinics</i>	48,486	46,085	39,268	40,163	39,530
<i>Family Practice/Employee Health</i>	45,489	36,569	41,803	39,183	47,580
<i>Pediatrics & Satellite Clinic</i>	42,379	32,670	35,090	34,782	43,008
<i>Dialysis</i>	22,617	24,483	27,415	26,753	26,871
<i>Rehabilitation Therapies</i>	<u>20,713</u>	<u>16,821</u>	<u>17,527</u>	<u>16,171</u>	<u>19,089</u>
<i>Total Outpatients</i>	223,927	201,083	202,032	197,307	217,323

Hospital Enterprise Fund

Health Services

Revenues

- \$10,600,000 Increase in California Department of Corrections and Rehabilitation (CDCR) revenue for inpatient and outpatient inmate care.
- \$5,870,284 Increase in patient revenue reflecting Level III Trauma Center designation.
- \$4,590,332 Increase in Managed Care Intergovernmental Transfer (IGT) revenue.
- (\$2,758,876) Decrease in State Realignment revenue.
- (\$2,318,698) Decrease in Safety Net Care Pool supplemental funding.
- (\$1,433,251) Decrease in Disproportionate Share Hospital (DSH) supplemental funding.
- (\$1,370,557) Decrease in LIHP funding.
- (\$980,273) Decrease in Electronic Medical Health Record Incentive Payment.

Program Discussion

The recommended 2013-14 budget for SJGH reflects the ongoing business planning to improve the operations and financial stability of the Hospital. The midyear projection for 2012-13 estimates that SJGH will be at budget. The 2013-14 budget reflects consistent rates of payments compared to 2012-13 from government and other payers, and funding with corresponding investments in the organization under the California Section 1115 Medi-Cal Waiver (California's Bridge to Reform Demonstration).

The 2013-14 General Fund contribution remains at \$11,620,251 to provide funding for ongoing operations. In 2012-13, due to operational savings from one-time DSRIP funding, \$8,753,012 was included to provide support for ongoing operations, and \$2,867,238 was redirected to the Capital Outlay Fund to provide Hospital Phase II Project funding.

2012-13 Highlights

In 2012-13, efforts to improve the financial position of the Hospital included:

- Received Primary Stroke Center Certification from Joint Commission.
- Achieved recognition from the National Committee for Quality Assurance for the Diabetes program in the Primary Medicine Clinics.

- Continued monthly meetings of the Interim Board of Trustee (IBOT) and its committees, which provided advice to the Board of Supervisors and guidance to the Hospital leadership team.
- Continued planning for Level III Trauma Center designation. Hired a Trauma Program Manager and responded to the Request for Proposals from the Emergency Medical Services (EMS) Agency.
- Continued development of Patient Centered Medical Homes (PCMH) in the Primary Medicine Clinics with a specific focus on care of the diabetic patient.
- In conjunction with Health Care Services (HCS), continued the planning to convert SJGH primary care clinics to Federally Qualified Health Center Look-a-Like (FQHC-LAL) status. Received approval for the not-for-profit application of the new entity by the Internal Revenue Service (IRS) and submitted the FQHC-LAL application to the Health Resources and Services Administration (HRSA). Once the status is acquired, the annual savings will be approximately \$1.8 million to \$2.4 million.
- In conjunction with HCS, continued the expansion and operation of LIHP, which allows the County to draw down federal matching dollars and expand coverage to County residents who formerly were classified as indigent.
- Continued the focus on improving patient satisfaction. Implemented patient experience improvement teams in the Family Medicine Center and the Primary Medicine Clinics and participated in the Patient Experience Collaborative through the Safety Net Institute.
- Continued to collaborate with Behavioral Health Services (BHS), Community Medical Centers (CMC), and Health Plan of San Joaquin (HPSJ) on the development of a Health Information Exchange (HIE) funded by a grant from the Blue Shield Foundation.

2013-14 Highlights

The Hospital is continuing its efforts to improve financial operations, as well as a renewed emphasis on patient experience. In 2013-14, the Hospital will focus on the following:

- Continue to focus on core operations working to ensure that patient care, as delivered by nursing and the physicians, is optimal at all times.

Hospital Enterprise Fund

Health Services

- Continue to work with EMS to achieve designation as a Level III Trauma Center.
- Continue to work collaboratively with CDCR as it completes its new California Health Care Facility (CHCF) and the expected positive impact on volumes in the MGU at SJGH.
- Expand access to primary care and specialty providers to prepare for Affordable Care Act (ACA) in January 2014.
- Continue with the planning for the FQHC-LAL initiative.
- Strive to meet the deliverables and milestones associated with DSRIP, which provides a key funding source for improvements to SJGH services. DSRIP is currently scheduled to end in October 2015.
- Work in conjunction with HCS and the Human Services Agency (HSA), to facilitate the transition of the County's LIHP enrollees to the Medi-Cal program (under the expanded coverage stipulated in the ACA) effective January 2014.
- Work collaboratively with BHS, CMC, and HPSJ to implement a HIE to facilitate timely sharing of clinical and performance data among the organizations.

Level III Trauma Center Designation

In 2011-12, the Board of Supervisors directed SJGH staff to pursue a Level III Trauma Center designation. The Hospital anticipates that it will receive Level III Trauma Center designation by EMS in summer 2013. The Hospital has focused on this initiative since December 2011. Start-up costs, including operating expenses and capital, were provided in the 2012-13 budget. In January 2013, the Hospital began a soft start of the Trauma program. In February 2013, the Hospital responded to the Trauma Request for Proposals from EMS. In March 2013, EMS conducted a site visit at the Hospital to assess readiness and the Hospital continues to work with EMS to plan and prepare for the anticipated designation. Once formally designated, SJGH anticipates that all appropriate trauma cases will be directed to SJGH; currently the trauma patients may be taken to any hospital in the County or surrounding area.

Once designated as a Level III Trauma Center, the volume at SJGH is projected to increase by 8.6 inpatient census per day, which is anticipated to generate an incremental annual gross revenue of approximately \$5.9 million. The recommended budget adds 13 positions to accommodate this additional volume and staff the nursing units that will be impacted, including Intensive Care Unit (ICU), Progressive Care Unit, Med Surg, as well as the Emergency Department and Surgical areas.

Patient Volume

The 2013-14 SJGH budget is based on an average daily census (ADC) of 121.5 patients, 518 clinic visits, and 113 emergency room visits per day. This reflects actual experience in 2012-13, and an anticipated increase in inpatient census from CDCR and the Trauma initiative.

Payer Mix

The payer mix for 2013-14, is projected as follows:

- 46.0% Medi-Cal.
- 14.3% Medicare.
- 6.3% Commercial Insurance.
- 9.6% CDCR.
- 23.8% Indigent and Private-Pay.

The payer mix is based on actual experience for 2012-13. Federal sequestration became effective in April 2013, and will impact CDCR and Medicare reimbursement. The recommended budget anticipates a 2% reduction, or \$933,000, in net patient revenue from these payers.

Non-Patient Revenue

Revenue received by the Hospital through federal, State, and local funding sources that are not directly related to patient care represents over 44% of the Hospital's total revenue in 2012-13, as shown in the summary on page F-40. The 2013-14 budget includes supplemental funding of \$99.2 million, which represents nearly 41% of the Hospital's total projected revenue; including \$11.6 million from the County General Fund.

Realignment revenue is allocated based on State Sales Tax and Vehicle License Fees (VLF) collected by the State. The 2013-14 budget includes \$14.5 million in Realignment revenue, which is \$2.7 million less than 2012-13.

The ACA stipulates that all citizens are required to maintain health insurance coverage beginning in January 2014, with limited exceptions. Although the Hospital is uncertain of impact of this coverage mandate on the indigent population, it is anticipated that the State may reduce the amount of Realignment revenue paid to counties in 2013-14. The recommended budget assumes a 20% decrease in Realignment revenue.

Compared to the 2012-13 budget, the Managed Care IGT increased \$4.6 million due to IGT funding related to Seniors and Persons with Disabilities who are now mandated to enroll in Medi-Cal Managed Care. DSH supplemental funding program decreased \$1.4 million.

Hospital Enterprise Fund

Health Services

Summary of Non-Patient Revenue (From Accrued Audited Financial Statements)

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Total Hospital Revenue	\$203,725,813	\$238,703,942	\$223,175,621	\$235,671,211	\$243,169,678
Non-Patient Revenue					
Capitation	\$1,044,490	\$901,897	\$1,394,829	\$1,090,640	\$1,117,216
AB 915	5,772,038	5,417,585	4,000,000	4,424,712	2,880,422
SB 1732	4,927,211	3,538,903	4,606,807	4,116,124	3,966,118
Realignment	19,358,315	18,848,143	18,980,897	17,238,875	14,480,000
DSH Funding	24,804,882	28,508,581	28,990,995	29,250,015	27,816,764
Safety Net Care Pool	1,425,128	5,615,978	8,018,001	7,090,005	4,771,307
Stabilization Funding	9,534,757	3,427,356	0	0	0
Physician SPA	390,021	2,674,160	901,752	856,663	856,663
Managed Care IGT	4,418,003	0	6,961,173	5,988,193	8,549,086
LIHP Coverage Expansion	0	0	0	3,300,000	2,318,698
DSRIP	0	16,749,450	9,709,187	17,445,812	19,650,000
CDCR Phase Two Remodel	0	0	2,863,246	0	0
Electronic Medical Record Incentive Payment	0	0	0	2,150,000	1,169,727
AB 1383 Hospital Fee	0	21,104,459	2,197,810	0	0
County Contribution	<u>11,898,910</u>	<u>5,605,486</u>	<u>11,620,251</u>	<u>11,620,251</u>	<u>11,620,251</u>
Total Non-Patient Revenue	\$83,573,755	\$112,391,996	\$100,245,748	\$104,571,290	\$99,196,232
% of Total Hospital Revenue	41.0%	47.1%	44.9%	44.4%	40.8%

AB 915 funding decreased \$1.5 million. The Electronic Medical Record Incentive Payment is projected to decrease by \$1.0 million, while Safety Net Care Pool and LIHP funding is projected to decrease by \$2.3 million and \$1.4 million, respectively.

California Department of Corrections & Rehabilitation (CDCR)

SJGH continues to experience growth in CDCR referrals. The 25-bed MGU has averaged 10.7 patients over the first eight months of 2012-13. As some CDCR patients require a higher level of care in the ICU, the overall CDCR census averaged 11.9 during this period.

In July 2013, CDCR is expected to begin admitting patients to the new 1,722-bed sub-acute CHCF that is located only a few miles from SJGH. CDCR plans to consolidate its existing sub-acute and psychiatric prisoners from around the State into the new CHCF. As those patients have medical needs requiring acute care level hospitalization, SJGH anticipates that CDCR will refer those patients to the MGU at SJGH.

SJGH is forecasting a gradual increase in CDCR census as the CHCF ramps up beginning in July 2013. By the end of 2013-14, CDCR census at SJGH is forecast at 20.9 patients, rising gradually from current levels. Thus SJGH forecasts an average throughout 2013-14 of 16.6 CDCR patients per day, with 14.9 being housed in the MGU. Total net revenue related to CDCR in the

Hospital Enterprise Fund

Health Services

recommended budget is \$37.9 million, which is an increase of \$10.6 million from 2012-13. The budget also adds 6 FTE nursing staff at a cost of \$638,000 to address the additional CDCR volume.

Healthcare Reform

In November 2010, the federal government approved the New Waiver, which is California's five-year "Bridge to Healthcare Reform". Through the New Waiver, California will advance Medi-Cal program changes that will help the State transition to the ACA, or Healthcare Reform, that will take effect in January 2014. Changes under the New Waiver will include coverage expansion to newly eligible Medicaid populations, delivery system reform for the most vulnerable residents, administration simplification, and payment reform. The New Waiver includes several specific programs. SJGH participates in the two coverage expansion programs: DSRIP and LIHP.

Delivery System Reform Incentive Pool (DSRIP)

DSRIP is a component of the New Waiver and provides a significant source of funds to SJGH and other public hospitals over the term of the New Waiver (November 2010 – October 2015). Over that time period, SJGH can potentially receive a total of \$93.8 million if certain milestones are met as it relates to improvements in service delivery and quality of patient care in the following four categories:

- Infrastructure Development
- Innovation and Redesign
- Population-Focused Improvement
- Urgent Improvement in Care

SJGH received \$16.7 million in 2010-11 and \$9.7 million in 2011-12. In 2012-13, \$18.7 million was budgeted, but only \$17.4 million is anticipated due to not fully meeting the required deliverables. The recommended 2013-14 budget assumes 100% of available DSRIP funding. However, the milestones and deliverables are becoming more difficult to achieve as the program progresses.

Milestones related to the 2013-14 payments include:

- **Infrastructure Development** – includes adding a physician, increasing clinic volume by 10%, implementing the disease management registry in 75% of all sites, and increasing the usage of the disease management registry. Clinic visits per day are anticipated to increase from 438 to 518.
- **Innovation and Redesign** – includes training staff on a redesigned primary care model, reducing the no-show rate to under 15%, and assigning more than 750 patients to medical homes.

- **Population-Focused Improvement** – includes milestones related to the Patient-Care Giver Experience, care coordination, preventive health, and at-risk populations. These deliverables include reporting various patient satisfaction and quality metrics.

- **Urgent Improvement in Care** – includes four components: Improving Sepsis Detection and Management, Central Line Associated Blood Stream Infections Prevention, Surgical Complications Core Processes, and Stroke Management. The deliverables associated with these components include reporting on specific metrics and achieving specified quality improvement targets in each area.

DSRIP Fiscal & Staffing Impact

In 2013-14, anticipated DSRIP funding is \$19.7 million. The recommended budget adds three physicians and one Management Analyst for DSRIP program enhancement and expansion.

SJGH is using the DSRIP funding to invest in capital and operational expenditures that directly affect each of the four DSRIP categories. These funds will positively impact all aspects of the Hospital, including both inpatient and outpatient areas.

Low Income Health Program (LIHP)

LIHP's allow counties to draw down federal matching dollars to provide coverage to childless adults who are deemed to be indigent if they meet certain requirements. SJGH, working in conjunction with the HCS Agency, started the LIHP program in June 2012. The program is slated to sunset, per State and federal guidelines, in December 2013 when this population moves into an expanded Medi-Cal program.

The recommended 2013-14 budget includes revenue from LIHP totaling \$2.3 million. This consists of the estimated federal matching funds for medical costs relating to the County's participation in LIHP. The federal matching funds equate to 50% of the estimated medical costs of the LIHP population.

The recommended budget funds an Eligibility Worker at HSA to assist with eligibility work related to LIHP. In addition, the Hospital anticipates to pay \$10 per member per month to the HPSJ for care coordination and claims adjudication/payment for the County's LIHP members.

4040300000—Mental Health Pharmacy

Health Services

Kenneth B. Cohen, Health Care Services Director

Mental Health & Substance Abuse Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$1,610,836	\$1,757,264	\$1,804,951	\$1,804,951	\$47,687
Services & Supplies	5,197,401	5,619,964	5,307,944	5,307,944	(312,020)
Total Expenditures	\$6,808,237	\$7,377,228	\$7,112,895	\$7,112,895	(\$264,333)
Expenditure Reimbursements	(226,433)	(659,306)	(416,306)	(416,306)	243,000
Total Appropriations	\$6,581,804	\$6,717,922	\$6,696,589	\$6,696,589	(\$21,333)
Earned Revenues By Source					
Charges for Services	\$6,156,883	\$6,717,922	\$6,696,589	\$6,696,589	(\$21,333)
Fund Balance	424,921	0	0	0	0
Total Revenues	\$6,581,804	\$6,717,922	\$6,696,589	\$6,696,589	(\$21,333)
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	12.0	14.0	14.0	14.0	0.0
Temporary (Full-Time Equivalent)	3.7	2.7	2.8	2.8	0.1
Total Staffing	15.7	16.7	16.8	16.8	0.1

Purpose

The Welfare and Institutions Code mandates the existence of community mental health services and regulates those services. The purpose of the Mental Health Pharmacy is to provide psychotropic medication for Mental Health Services' consumers.

Major Budget Changes

Salaries & Employee Benefits

- \$47,687 Negotiated salary and benefits adjustments.

Services and Supplies

- \$8,336 Increase in equipment lease costs.
- (\$323,806) Decrease in drug supply costs.

Expenditure Reimbursements

- (\$243,873) Decrease in reimbursement from Mental Health Services (MHS) for Psychiatric Health Facility Pharmacist and consumer education services.

Revenues

- \$119,170 Increase in Low Income Health Program (LIHP) revenue.
- (\$134,000) Decrease in Medicare Part D funding.

Program Discussion

The 2013-14 proposed budget for the Mental Health Pharmacy totals \$7,112,895, which is a decrease of \$264,333 from 2012-13. The decrease is primarily due to a reduction in drug costs and a decrease in reimbursement from MHS for the Psychiatric Health Facility Inpatient Pharmacy.

Pharmacy Management Review

The Pharmacy and Therapeutics committee approved the reorganization of the MHS Formulary into a combined outpatient, inpatient, and indigent formularies to better address the selection and prescription of medications for patients, to help out-of-town clinic prescribers to prescribe only formulary medications, and to address cost management. Despite cutbacks in reimbursement from Medi-Cal and other insurance programs, the Pharmacy continues to develop cost containment strategies and access the Free

4040300000—Mental Health Pharmacy

Health Services

Medication program from drug manufacturers. This trend is expected to continue into 2013-14 and beyond.

In 2012-13, the LIHP was implemented and strategies are being used to retain a significant number of patients when transitioned into Medi-Cal in 2014 as part of the Affordable Care Act. The Pharmacy launched a comprehensive review of all aspects of operations, predominantly customer service, to identify and improve any problems, and implement programs for patient retention.

Revenue Enhancement

In 2012-13, an 11% increase in prescription volume did not result in a matching increase in income, primarily due to decline in Medicare Part D and Medi-Cal reimbursement. The Medi-Cal reimbursement was significantly reduced as part of the State's efforts to reduce costs over the last few years. The State's efforts to save money essentially passes on part of the costs to counties. Public Safety Realignment (AB 109), LIHP, and the San Joaquin General Hospital clinic expansion at 1414 North California

Street are expected to contribute to an increase in patients and prescriptions, which will increase revenue.

Indigent Medication Program

The Patient Services Representative continues to work with indigent patients to qualify them for the Free Medication program offered by pharmaceutical companies. The patient assistance program registered a modest increase in assistance to indigent patients; the Pharmacy processed 5,671 prescriptions for \$1,728,771 in 2012. A total of 702 new and returning indigent patients have been qualified for this program during the year. Demand on this program is increasing due to the fact that Medicare Part D patients who have an increased share of cost, or reach the plan limit of \$2,800, are seeking relief from pharmaceutical companies. However, this program continues to be very valuable in gaining access to medications for clients and for assisting the Pharmacy to control costs. The implementation of the Affordable Care Act in 2014 will purportedly remediate part of this Medicare dilemma for patients as well as for the Pharmacy.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Prescriptions</i>	77,165	78,299	79,932	83,094	86,417

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Health Services

Kenneth B. Cohen, Health Care Services Director

Mental Health & Substance Abuse Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$40,911,616	\$49,818,089	\$53,484,587	\$53,484,587	\$3,666,498
Services & Supplies	34,008,411	36,727,457	42,132,903	42,132,903	5,405,446
Other Charges	951,487	1,742,000	2,197,539	2,197,539	455,539
Fixed Assets	161,363	215,000	1,355,522	1,355,522	1,140,522
Total Expenditures	\$76,032,877	\$88,502,546	\$99,170,551	\$99,170,551	\$10,668,005
Expenditure Reimbursements	(9,421,136)	(7,779,502)	(10,486,464)	(10,486,464)	(2,706,962)
Total Appropriations	\$66,611,741	\$80,723,044	\$88,684,087	\$88,684,087	\$7,961,043
Earned Revenues By Source					
Interest/Rents	(\$1,764)	\$3,000	\$3,000	\$3,000	\$0
Aid from Other Governments	43,003,834	50,343,442	57,290,348	57,290,348	6,946,906
Charges for Services	22,151,061	26,105,320	28,617,931	28,617,931	2,512,611
Miscellaneous Revenues	181,347	95,650	670,980	670,980	575,330
Operating Transfers In	935,340	2,564,873	491,069	491,069	(2,073,804)
Fund Balance	(1,268,835)	0	0	0	0
Total Revenues	\$65,000,983	\$79,112,285	\$87,073,328	\$87,073,328	\$7,961,043
Net County Cost	\$1,610,759	\$1,610,759	\$1,610,759	\$1,610,759	\$0
Allocated Positions	401.0	417.0	461.0	461.0	44.0
Temporary (Full-Time Equivalent)	98.6	100.2	119.8	119.8	19.6
Total Staffing	499.6	517.2	580.8	580.8	63.6

Purpose

Mental health treatment priorities are identified in legislation and require services to persons with persistent mental illness. Mental Health Services (MHS) provides an array of programs to all age groups. Behavioral Health Administration provides administrative support for MHS, the Mental Health Plan (a Medi-Cal Managed Care Plan for those eligible in the County), Substance Abuse Services, Public Guardian/Conservator's Office, Employee Assistance Program, Adult Activity Center, and the Custody Psychiatric Service.

Major Budget Changes

Salaries & Employee Benefits

- \$102,545 Negotiated salary and benefits adjustments.

- \$1,401,722 Add 17 positions for System Redesign and Expansion (SRE).
- \$827,000 Add 10 positions for Mental Health Services Act (MHSA) programs.
- \$586,551 Add 8 positions for various programs.
- \$571,133 Add 9 positions for Behavioral Health Administration (BHA) support.
- \$70,708 Full-year cost of an Office Assistant Specialist added midyear 2012-13 for AB 109 implementation.
- \$210,525 Increase in extra-help and part-time physician costs.
- (\$103,686) Decrease in overtime and holiday pay.

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Services & Supplies

➤ \$3,512,819	Increase in professional services and community provider contracts for MHSA programs.	➤ \$944,908	Increase in services provided by County departments.
➤ \$799,700	Increase in computer software and maintenance costs.	➤ \$214,549	Increase in administrative support costs.
		➤ \$206,945	Increase in facility maintenance costs.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Adult Services (Days)					
Psychiatric Health Facility	11,513	8,847	5,783	5,162	5,800
State Hospital	1,095	1,095	1,095	1,095	1,095
Crisis Residential	7,927	5,914	7,336	8,756	10,946
Adult Transitional	5,208	5,129	5,125	4,902	5,106
Day Treatment (Days)					
Children Placements	2,220	931	662	368	370
UOP Socialization	18,782	19,413	14,668	821	800
Regional Adolescent Program/Victor Residential	1,727	1,675	2,000	1,144	1,150
Activity Center	28,745	28,098	27,398	26,614	27,000
Crisis Stabilization	N/A	1,622	25,970	23,332	26,000
Outpatient (Hours)					
Adult Outpatient/Crisis	33,809	30,467	30,616	32,146	33,752
Crisis	10,832	7,789	5,935	4,925	4,800
Older Adults	6,542	6,345	5,622	5,653	5,655
Lodi Clinic	4,826	3,041	2,944	5,286	5,300
Children's Services	48,749	48,090	57,914	69,840	70,000
UOP Re-entry & Gibson Center	1,630	1,321	1,413	973	355
Outpatient Managed Care	3,064	2,693	3,092	2,120	2,200
Children's Placements	676	366	331	618	600
MHSA Prop 63 Services (Hours)					
Adult Outpatient	37,601	45,416	48,154	52,857	55,500
Crisis	5,988	9,839	12,078	14,246	16,383
Children's Services	3,322	4,013	3,684	3,019	4,237
Older Adults	3,329	4,378	4,844	2,786	2,800
Employee Assistance (Clients Served)					
County Employee Sessions	2,198	1,506	1,653	1,900	1,950
Contract Services Employee Sessions	1,049	753	233	90	100

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- \$103,497 Increase in data processing charges.
- (\$305,013) Cost Allocation Plan adjustment.

Other Charges

- \$455,539 Increase in State hospital costs reflecting actual utilization.

Fixed Assets

- \$1,193,100 Automation equipment for MHSA Capital Projects component.
- \$160,922 Office and lobby furniture.
- \$1,500 Ice machine.

Expenditure Reimbursements

- \$1,732,074 Increase in reimbursement for MHSA programs.
- \$612,366 Increase in reimbursement for Public Safety Realignment AB 109 program.
- \$203,011 Increase in reimbursements from Public Guardian/Conservator, Mental Health Pharmacy, and Substance Abuse Services (SAS) for administrative support costs.
- \$159,511 Increase in reimbursements from other County departments.

Revenues

- \$3,230,044 State funding for implementation of MHSA programs.
- \$2,231,827 Increase in Medi-Cal revenue reflecting redesign of Crisis Stabilization Unit and caseload expansion in the Community Services and Supports MHSA component.
- \$778,027 Increase in Medi-Cal Mental Health Managed Care allocation.
- \$678,067 Increase in Realignment revenue.
- \$573,000 Increase in Low Income Health Program (LIHP) funding.
- \$531,203 Increase in State funding for Early Periodic Screening Diagnosis and Treatment (EPSDT) program.
- \$377,863 Increase in Healthy Families funding.
- \$247,745 Increase in Katie A funding.
- (\$412,653) Decrease in Medi-Cal administration fees.
- (\$151,345) Decrease in patient fees.

Program Discussion

The recommended 2013-14 budget for MHS totals \$99,170,551, which is an increase of \$10,668,005 from 2012-13. The increase is primarily due to expansion of the MHSA programs, increased Medi-Cal billings as result of the SRE, the addition of 44 positions, and a \$758,154 increase in community provider contracts.

The recommended 2013-14 budget adds 17 positions for the SRE in the new Crisis Stabilization Unit and to the Crisis Community Response Team to increase service hours towards the 24/7 program and continue to reduce wait times and increase responsiveness to the community. The MHSA will fund 10 new positions in the areas of Children and Youth Services, and Forensic Services. Eight positions are added for contracts with the Health Plan of San Joaquin (HPSJ) and an enhancement to existing Adult Outpatient and Case Management Services. Nine administrative positions are recommended to support the additional staff, the growth in Medi-Cal billings, increased utilization review requirements, and for managing the resources and risks of the new 2011 Realignment programs.

System Redesign & Expansion (SRE)

The SRE was implemented to increase opportunities to bill Medi-Cal and expand the menu of services available in the adult outpatient system to reduce the incidences of, and reliance on, involuntary treatment in the adult Psychiatric Inpatient Facility (PHF). In 2010-11, implementation of SRE began with the opening of a voluntary Crisis Stabilization Unit (CSU). In 2011-12, with the completion of the PHF remodeling, the conversion to a 16-bed facility eligible for Medi-Cal reimbursement for services was accomplished. Adjoining the PHF is a locked 12-bed CSU. In February 2013, an additional six-bed Crisis Residential Treatment (CRT) was added to the continuum. During the same period, an existing larger CRT facility moved to a new facility. CRT serves as an alternative to or step down from hospitalization providing stabilization for up to 90 days. In 2013-14, MHS will explore the possibility of further expanding options for stabilization services through short-term respite care, a model that offers a safe place to stay with intense case management for up to 30 days.

MHS continues its analysis to determine how many adult psychiatric inpatient beds are needed above the 16-bed PHF and expects to finalize a strategy for securing those beds during 2013-14. Inpatient beds in excess of 16 are currently secured by contracts with out-of-County hospitals. To prepare for the possibility of developing additional inpatient psychiatric hospital beds in the County, \$2.1 million of the MHSA Capital Facilities and

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Health Services

Technological Needs funding has been set aside for such a project.

1991 Realignment

As permitted in the Realignment legislation, \$500,000 will be redirected from Mental Health Realignment to support SAS operations, \$675,000 to support Public Health Services (PHS), and \$607,143 to support Health Care Services (HCS) Administration. This represents the same amount for SAS and PHS, and a slight decrease to HCS Administration from 2012-13.

2011 Realignment

MHS continues to be impacted by the 2011 State-to-Counties Realignment, which transfers the responsibility for funding and services of the Medi-Cal EPSDT and Medi-Cal Managed Care (Managed Care) from the State to the County. Included in the transfer of the EPSDT program are two new service requirements, which could considerably affect growth. As a part of the Governor's initiative in 2011, children and adolescents with Healthy Families coverage are being transitioned to Medi-Cal. In 2012-13, the Statewide transition began and will be completed in 2013-14. With the transition, MHS is responsible for medically-necessary specialty mental health and substance use disorder treatment services for these new Medi-Cal beneficiaries. Secondly, with the settlement of the Statewide Katie A lawsuit comes the responsibility to ensure comprehensive assessment and behavioral health treatment for foster children. This includes the addition of new, intensive services for children identified through screening by Child Welfare as having failed placement and in need of support to achieve permanence. The requirements of the Katie A resolution also include a clearly defined model for collaboration between the Mental Health Plan and Child Welfare. MHS partners more closely with Child Welfare for the benefit of foster children and their families, but it is difficult to quantify the full fiscal impact as these children have historically been underserved or received treatment from community providers.

AB 109 Public Safety Realignment

MHS, along with several other County departments, continues to participate in the implementation of AB 109 Public Safety Realignment Act. The recommended budget includes \$1,052,366 of AB 109 funding. With the Probation Department in the lead, the Community Corrections Partnership (CCP) has sought to develop a system that emphasizes rehabilitation and reentry into the community. The system provides for housing, probation case management, substance abuse treatment, mental health treatment, educational opportunities, vocational opportunities, and incarceration. In 2013-14, the CCP will analyze the

feasibility of establishing a Community Corrections Center in the County. MHS is actively involved in the review and planning process.

Affordable Care Act (ACA)

Although the State has not finalized its plan for Medi-Cal Expansion (MCE), the ACA is set for full implementation in January 2014. MHS has made significant progress in preparation through activities such as the implementation of the LIHP, grant opportunities, and partnerships. In concert with the HPSJ and San Joaquin General Hospital (SJGH), MHS provides the mental health benefit to new enrollees in the LIHP. These individuals will transition into the MCE program in January 2014. Of the nearly 3,000 County residents enrolled in LIHP, approximately 250 received MHS services in 2012-13, generating an initial claim of almost one million dollars. MHS continues outreach efforts to engage its uninsured eligible clients in the enrollment process, which will position the organization to benefit from the 100% Federal Financial Participation available for MCE enrollees in 2014.

MHS is working in partnership with the HPSJ, SJGH, HCS, and Community Medical Centers to implement two grants relating to ACA. The first was for approximately \$400,000 to implement bi-directional integrated primary care that facilitates the receipt of primary care, mental health services, and substance abuse services at both traditional primary care delivery sites, as well as the traditional behavioral health services delivery sites. A grant-funded consultant, Health Team Works, facilitates the discussions and reviews of service coordination that led to the development of new service protocols necessary for bi-directional integrated primary care.

MHS coordinated with this same partnership to secure a \$500,000 grant to implement a Health Information Exchange (HIE) as promoted by ACA. The HIE facilitates the exchange of electronic medical information between various providers and disciplines, insuring proper patient and/or legal authorizations for the exchange of electronic medical information. In 2012-13, the collaborative entered into an agreement with the Inland Empire Health Information Exchange (IEHIE) to become a participant in the IEHIE and to pilot the integration of behavioral health information into the HIE.

Mental Health Services Act (MHSA)

Proposition 63, MHSA, was passed in November 2004. The overall purpose is to reduce the long-term adverse impact on individuals, families, and State and local budgets as result of untreated serious mental illness. MHSA funding and principles have been increasingly integrated into all MHS services and remains an important driver of sustained and improved mental health services, including

4040500000—Mental Health Services

Health Services

those with co-occurring disorders (mental health and substance use disorders). MHSA is now the largest funding source for MHS. The recommended budget includes \$28,864,344 of MHSA funds, which is an increase of \$3,230,044 from 2012-13.

The final two components of MHSA are Innovation and Capital Facilities and Technological Needs. In June 2013, the first Innovation project designed to stabilize 40 of the highest, and most costly, adult users of mental health services will be completed. Preliminary results show a reduction in the use and cost of unplanned services to these consumers. Aspects of the current Innovation component have been instrumental in supporting the SRE and have contributed to increased Medi-Cal billings and expansion of the MHS outpatient services menu. The first Innovation project also expanded Board and Care residential opportunities, which will remain in place after the Innovation project ends.

The recommended budget includes Innovation component funding of \$1,106,744 for a Children and Youth Services Innovation project. The project is dedicated to improving the long-term outcomes for children and families either at risk of or involved with the Juvenile Justice System. The model improves communication and reduces conflict in families and produces positive youth outcomes of reduced risk behaviors, reduced substance abuse, and decreased juvenile justice involvement. A secondary goal of the project is to promote interagency collaboration among the

partners serving the families. The project adapts an Evidence-Based Practice, Functional Family Therapy, to include trained consumer and family member outreach workers as a strategy for engaging families in the treatment process and for providing long-term follow up to support improvements achieved through treatment.

In 2012-13, MHS completed the planning process for the Capital Facilities and Technological Needs component. The recommended budget includes the first year's funding of \$2,937,884 to begin an integrated information systems upgrade that will prepare the organization for full implementation of an electronic health record before the end of 2014, as required by the American Recovery and Reinvestment Act. Full implementation of the technological needs plan will occur over three years.

Veterans Services

For the third year, MHS secured a grant of \$27,578 for Outreach to Homeless Veterans. This grant, coupled with MHSA funding, allows MHS to transfer \$150,000 to the Veterans Services Office to fund a Veterans Services Representative and an Office Assistant. The funding supports a Memorandum of Understanding between MHS and the Veterans Services Office for outreach and MHSA services to veterans and homeless veterans.

4049400000—Operating Transfer to Health Care Services

Health Services

Rosa Lee, Interim County Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	\$28,766,933	\$31,598,499	\$26,583,332	\$26,583,332	(\$5,015,167)
Total Appropriations	\$28,766,933	\$31,598,499	\$26,583,332	\$26,583,332	(\$5,015,167)
Earned Revenues By Source					
Aid from Other Governments	\$14,886,505	\$17,222,489	\$12,207,322	\$12,207,322	(\$5,015,167)
Total Revenues	\$14,886,505	\$17,222,489	\$12,207,322	\$12,207,322	(\$5,015,167)
Net County Cost	\$13,880,428	\$14,376,010	\$14,376,010	\$14,376,010	\$0

Purpose

This budget provides the General Fund contribution to Health Care Services, consisting of the Health Trust, the Mental Health Services Trust, the Hospital Enterprise Fund, and the Mental Health/Substance Abuse Fund.

Major Budget Changes

Operating Transfers Out

- (\$5,015,167) Decrease in match for Vehicle License Fees (VLF) used to fund Health and Mental Health Trusts.

Revenues

- (\$5,015,167) Decrease in Realignment VLF for Health and Mental Health Trusts due to 2011 Realignment program funding shifts.

Program Discussion

The 2013-14 proposed budget for the Operating Transfer to Health Care Services totals \$26,583,332, a decrease of \$5,015,167 from 2012-13, with a Net County Cost remaining at \$14,376,010. As shown in the chart on the following page, \$4,460,182 of the recommended Net County Costs represents the required matches for San Joaquin General Hospital (SJGH), Public Health, Mental Health, and Substance Abuse Services programs. The remaining \$9,915,828 represents the discretionary County contribution of \$9,482,198 to SJGH, \$174,786 to Substance Abuse Services for operations, and \$258,844 to the Public Guardian/Conservator for operations.

4049400000—Operating Transfer to Health Care Services

Health Services

	2012-13 Approved Budget	2013-14 Recommended Budget	Increase/ (Decrease)
Appropriations			
<i>Hospital</i>			
Health Trust Match-W&I 17608.10(a)	\$2,138,053	\$2,138,053	\$0
Health Trust Match-W&I 17608.10(b)	13,511,283	10,601,253	(2,910,030)
Discretionary-Hospital Phase II Project	2,867,240	0	(2,867,240)
Discretionary-Ongoing Operations	6,614,958	9,482,198	2,867,240
Total Hospital	\$25,131,534	\$22,221,504	(\$2,910,030)
<i>Mental Health</i>			
Mental Health Trust Match-W&I 17608.10(c)	\$2,564,873	\$491,069	(\$2,073,804)
Mental Health Trust Match-W&I 17608.05	1,610,759	1,610,759	0
Discretionary-Public Guardian/Conservator	258,844	258,844	0
Total Mental Health	\$4,434,476	\$2,360,672	(\$2,073,804)
<i>Substance Abuse Services</i>			
Required Match	\$379,489	\$379,489	\$0
Discretionary-Ongoing Operations	174,786	174,786	0
Total Substance Abuse Services	\$554,275	\$554,275	\$0
<i>Public Health</i>			
Health Trust Match-W&I 17608.10(a)	\$331,881	\$331,881	\$0
Health Trust Match-W&I 17608.10(b)	1,146,333	1,115,000	(31,333)
Total Public Health	\$1,478,214	\$1,446,881	(\$31,333)
Total Appropriations	\$31,598,499	\$26,583,332	(\$5,015,167)
Revenues			
VLF-Mental Health-W&I 17604(c)	\$2,564,873	\$491,069	(\$2,073,804)
VLF-Health-W&I 17604	14,657,616	11,716,253	(2,941,363)
Total Revenues	\$17,222,489	\$11,716,253	(\$5,015,167)
Net County Cost			
Required Match	\$4,460,182	\$4,460,182	\$0
Discretionary	9,915,828	9,915,828	0
Total Net County Cost	\$14,376,010	\$14,376,010	\$0

4041200000—Public Guardian/Conservator

Health Services

Kenneth B. Cohen, Health Care Services Director

Mental Health & Substance Abuse Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,176,205	\$2,388,271	\$2,388,941	\$2,388,941	\$670
Services & Supplies	960,148	1,040,847	946,510	946,510	(94,337)
Fixed Assets	0	6,000	40,000	40,000	34,000
Total Expenditures	\$3,136,353	\$3,435,118	\$3,375,451	\$3,375,451	(\$59,667)
Expenditure Reimbursements	(2,323,719)	(2,580,774)	(2,551,107)	(2,551,107)	29,667
Total Appropriations	\$812,635	\$854,344	\$824,344	\$824,344	(\$30,000)
Earned Revenues By Source					
Interest/Rents	\$10,085	\$25,000	\$15,000	\$15,000	(\$10,000)
Charges for Services	543,103	570,500	550,500	550,500	(20,000)
Fund Balance	603	0	0	0	0
Total Revenues	\$553,791	\$595,500	\$565,500	\$565,500	(\$30,000)
Net County Cost	\$258,844	\$258,844	\$258,844	\$258,844	\$0
Allocated Positions	25.0	26.0	27.0	27.0	1.0
Temporary (Full-Time Equivalent)	1.7	2.4	1.5	1.5	(0.9)
Total Staffing	26.7	28.4	28.5	28.5	0.1

Purpose

The goal of the Public Guardian-Conservator's (PG/PC) Office is to ensure the safety, both financially and physically, of incompetent and mentally disabled persons, who meet the criteria for conservatorship, as required by law, when there is no viable alternative to public conservatorship.

The PG/PC's Office provides:

- Lanternman Petris Short (LPS) Conservatorship services for persons who are gravely disabled as a result of a mental illness, including investigation and administration, pursuant to Section 5350 et al of the Welfare and Institutions Code.
- Probate Guardianship/Conservatorship services, including investigation of referrals and administration of personal/financial decisions, as defined by the Guardianship-Conservatorship Law, Section 1400 et al of the Probate Code.
- Representative Payee services as defined by the Social Security Administration and Veterans

Administration for persons deemed by those agencies as being unable to responsibly utilize their funds for food, clothing, and shelter.

Major Budget Changes

Salaries & Employee Benefits

- (\$8,908) Negotiated salary and benefits adjustments.
- \$55,450 Restore an Office Assistant.
- (\$45,872) Decrease in extra-help.

Services & Supplies

- (\$51,756) Decrease in software and related license costs.
- (\$24,946) Decrease in Behavioral Health Administration costs.
- (\$11,000) Decrease in small tools and furniture.
- (\$7,500) Decrease in office supplies and special departmental expense.

4041200000—Public Guardian/Conservator Health Services

Fixed Assets

- \$35,000 Cargo van.
- \$5,000 Printers (2).

Expenditure Reimbursements

- (\$29,667) Decrease in cost reimbursements from Mental Health Services.

Revenues

- (\$20,000) Decrease in conservatorship fees reflecting revenue collected from several large estates in 2012-13.
- (\$10,000) Decrease in Trust interest income.

Program Discussion

The proposed 2013-14 budget for the PG/PC Office totals \$3,375,451 which is a decrease of \$59,667 from 2012-13, primarily due the reduction in Mental Health Services Act, Innovation Project funding of \$69,761.

The recommended budget replaces two part-time Office Worker positions with the restoration of an Office Assistant that was deleted two years ago. The full-time position will eliminate the continuous turnover of part-time staff, which has created perpetual training, workflow instability, and high error-rate in the legal unit.

Computer System Upgrade

The PG/PC's Office is in the process of upgrading its 1982 non-web-based version of CompuTrust data-base software program to a new web-based system. The upgrade began in 2012-13. The 2013-14 budget includes the annual software contract of \$60,000 plus an additional \$5,000 to cover any programming adjustments made after the system goes live in May 2013.

Cargo Van Purchase

The recommended budget includes the purchase of a cargo van through Fleet Services at an estimated cost of \$35,000. The PG/PC's Office is responsible for the movement and storage of personal property for over 430 Conservatorship estates and the movement of personal property for over 570 Representative Payee estates. The PG/PC's Office currently utilizes a 2001 normal size van, which is less functional. A cargo van would allow the PG/PC to:

- Carry taller items such as mattresses.
- Carry items in an upright position, such as refrigerators, reducing the risk of damage.
- Stack items higher in the vehicle, resulting in less trips and staff time per move.
- Stand/walk inside the vehicle, making packing faster and safer.
- Reduce gas cost due to increased fuel economy.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>LPS Conservatorship Referrals</i>	85	75	66	80	75
<i>Probate Conservatorship Referrals</i>	78	63	56	56	56
<i>Sub-Payee Referrals</i>	41	79	47	46	50
<i>LPS Conservatorship Cases</i>	256	268	251	239	250
<i>Probate Conservatorship Cases</i>	218	187	200	177	180
<i>Sub-Payee Cases</i>	725	717	630	577	570

4041000000—Public Health Services

Health Services

Kenneth B. Cohen, Health Care Services Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$17,755,051	\$20,477,977	\$22,465,808	\$22,345,774	\$1,867,797
Services & Supplies	3,540,891	4,319,151	4,711,227	4,711,227	392,076
Other Charges	67,574	33,000	33,000	33,000	0
Fixed Assets	81,361	175,000	199,250	199,250	24,250
Total Expenditures	\$21,444,877	\$25,005,128	\$27,409,285	\$27,289,251	\$2,284,123
Expenditure Reimbursements	(465,164)	(637,942)	(1,493,942)	(1,493,942)	(856,000)
Total Appropriations	\$20,979,713	\$24,367,186	\$25,915,343	\$25,795,309	\$1,428,123
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$4,008	\$4,000	\$4,000	\$4,000	\$0
Aid from Other Governments	11,605,290	12,578,245	14,231,710	14,231,710	1,653,465
Charges for Services	1,671,768	810,355	908,000	908,000	97,645
Miscellaneous Revenues	239,840	60,000	60,000	60,000	0
Operating Transfers In	1,804,622	2,303,638	1,597,305	1,597,305	(706,333)
Total Revenues	\$15,325,527	\$15,756,238	\$16,801,015	\$16,801,015	\$1,044,777
Net County Cost	\$5,654,186	\$8,610,948	\$9,114,328	\$8,994,294	\$383,346
Allocated Positions	177.0	195.0	199.0	198.0	3.0
Temporary (Full-Time Equivalent)	9.3	12.6	16.7	16.7	4.1
Total Staffing	186.3	207.6	215.7	214.7	7.1

Purpose

The mission of San Joaquin County Public Health Services (PHS) is: "PHS, in partnership with the community, promotes a healthy future for San Joaquin County." Its vision is: "San Joaquin County is a community where innovative, quality public health programs and services are available and accessible. San Joaquin County PHS promotes well being and prevents disease through community engagement and interaction, education, workforce development, leadership, and strategic planning. We serve everyone with respect by acknowledging and supporting diversity."

Major Budget Changes

Salaries & Employee Benefits

- \$489,828 Negotiated salary and benefits adjustments.

- \$373,210 Add five positions.
- (\$173,055) Delete two positions from sexually-transmitted disease (STD) program.
- \$1,255,790 Full-year cost of 11 positions added midyear 2012-13.
- \$10,355 Increase in extra-help.
- (\$88,331) Decrease in overtime and holiday pay.

Services & Supplies

- \$432,478 Increase in outside services for the Network for a Healthy California program.
- \$41,995 Increase in Workers' Compensation and Casualty Insurance costs.
- (\$103,704) Decrease in clinic medical supplies.

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Health Services

Fixed Assets

- \$196,700 Replacement computers, servers, and routers.
- \$2,550 Microscope.

Expenditure Reimbursements

- \$856,000 Increase in reimbursement for Cal-Learn program.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Health Promotion & Administration					
Births & Deaths Registered	13,501	13,216	13,191	13,200	13,500
Health Education Presentations	133	270	288	450	600
Disease Control & Prevention					
Communicable Disease Control					
Presentations/Consultations	320	165	108	656	835
Surveillance/Investigations	2,000	1,510	1,389	692	1,200
AIDS Program					
HIV Tests & Counseling	654	470	348	500	600
Case Management for HIV Clients	205	204	182	200	200
HIV Public Education Contacts	1,190	1,092	632	800	800
Tuberculosis (TB) Control					
TB Clinic Visits	475	503	504	1,000	1,000
Case/Contact Investigation Visits	3,500	3,500	2,708	2,020	2,620
Observed TB Therapy Visits	7,000	5,200	5,084	5,951	6,057
Presentations/Consultations	500	340	412	1,706	1,742
Public Health Clinic					
Patient Visits	14,694	17,860	18,003	14,208	14,500
Immunizations Administered	52,588	27,615	28,111	22,610	21,480
Public Health Laboratory					
Laboratory Procedures	169,000	168,340	161,497	120,000	125,000
Family Health Division					
WIC Caseload/Month	11,854	11,840	11,860	11,600	12,000
California Children's Services					
Average Monthly Referrals	292	295	298	205	225
New Cases Opened	1,625	1,508	1,476	1,404	1,450
Medical Therapy Treatment Units	23,506	13,670	12,041	21,000	21,000
Maternal Child & Adolescent Health					
Home Visits	1,951	648	432	1,150	1,150

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Health Services

Revenues

- \$727,020 Increase in State funding for Network for a Healthy California program.
- \$274,645 Increase in laboratory revenue.
- \$251,445 Increase in State funding for California Children's Services (CCS) program.
- (\$200,000) Decrease in clinic revenue.

Program Discussion

The recommended 2013-14 budget for PHS totals \$27,289,251, which is an increase of \$2,284,123 from 2012-13 primarily due to salary and benefits adjustments, full-year cost of 11 positions added midyear 2012-13 for Cal-Learn, Network for Healthy California, and MI Baby/MI Bebe programs. The recommended budget includes the addition of five positions:

- A Public Health Nurse to comply with CCS minimum staffing standards.
- A Community Health Outreach Worker to provide support to the Network for Healthy California program.
- A Public Health Microbiologist to support increased laboratory testing.
- Two Women, Infants and Children (WIC) Nutrition Assistants for WIC eligibility services.

2012-13 Activities

Communicable Diseases

San Joaquin County and other California jurisdictions continue to experience an increase in syphilis cases. Expertise has been retained on a part-time basis to manage investigation and control activities. This position will continue into 2013-14.

The State implemented a new system called CalREDIE for required disease reporting. In 2012-13, PHS began utilizing CalREDIE, and it is anticipated that community health care providers will be able to begin reporting through the system in the near future. In 2013-14, the State will add an Electronic Lab Reporting component to CalREDIE.

Public Health Accreditation

In 2012-13, the first State and local health departments in the country achieved accreditation through the Public

Health Accreditation Board. Although PHS is a few years from meeting all of the standards and measures necessary for accreditation, a Senior Deputy Director position was filled to assist with guiding PHS through the development. Since the mid 1990's, PHS has participated in a community health needs assessment required every three years to meet nonprofit hospitals' community benefit requirements. Also, the San Joaquin Valley Public Health Consortium, a collaborative of the eight health departments and other university and health care systems in the region, are working together on regional approaches to develop the capacities to meet accreditation standards.

Adolescent Programs

In the 2011-12 State budget, the Cal-Learn program, which provides mandatory case management for pregnant and parenting teens receiving public assistance, was suspended. In 2012-13, the program and positions were restored late in the fiscal year. The 2013-14 budget includes full-year cost of the program.

Public Health Facilities

In 2012-13, the acquisition and installation of the Biosafety Level (BSL) 3 laboratory was completed. The unit has enhanced capacity of the entire PHS Laboratory, and will allow for more frequent tests and improved turnaround times. Staff continue to prepare for certification by the Centers for Disease Control and Prevention so that the BSL 3 can be used for select agent testing. In 2012-13, PHS began utilizing a new laboratory management and billing software.

2013-14 Considerations

State Budget & Other External Funding

The Governor's proposed 2013-14 budget does not include any material reductions to public health programs; however, federal "sequestration" could result in a number of funding reductions. Nutrition Education and Obesity Prevention, WIC, Immunizations, Adolescent Family Life, Maternal and Child Health, Tuberculosis Control, and Emergency Preparedness programs may be affected. The recommended budget includes known funding levels for multiyear agreements and otherwise assumes no increases in State funds. Should the final adopted State budget have any direct impacts, PHS will return to the Board with recommendations.

Affordable Care Act (ACA)

The impact of ACA on PHS is not known. Core public health functions will continue, such as communicable disease surveillance and control, tuberculosis and sexually transmitted disease control, health promotion and chronic

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Health Services

disease (cardiovascular, stroke, obesity, diabetes, and asthma) prevention, and maternal, child and adolescent health. The ACA includes provisions for clinical preventive health services and incentives for health care providers to manage chronic conditions. These are areas in which there will be opportunities for PHS to work more closely with the medical community; however, these activities are not the same as community-level prevention, and PHS will continue to work with partners across all sectors of the community on efforts to prevent chronic diseases.

Women, Infants and Children (WIC) Supplemental Food Program

Statewide, the WIC caseload has been falling, even though the program is not serving all of the eligible women and children. WIC agencies must serve at least 97% of its assigned caseloads or risk a reduction in funding. In 2012-13, the PHS WIC program received a cut in funding and continues to operate below the 97% threshold, which may result in an additional caseload reduction in 2013-14. Children in Healthy Families who transition to Medi-Cal will be deemed eligible for WIC, and PHS is partnering with the Health Plan of San Joaquin and other WIC agencies in the County to make eligible families aware of this benefit and encourage enrollment.

Clinical Services

In 2008-09, PHS became an approved provider in the Family Planning Access, Care, and Treatment (FPACT) program, which allows PHS to bill the State for sexually-transmitted disease (STD) services. Providers may no longer bill FPACT if the primary service sought is STD. Combined with an overall drop in total caseload, the clinic will receive less revenue in 2013-14 than the prior fiscal year. The recommended budget deletes two positions to partially offset the revenue reduction.

Emergency Preparedness

PHS administers Public Health Emergency Preparedness (PHEP) federal funds to develop emergency response plans, train staff, and conduct exercises and drills. Emergency Medical Services (EMS) similarly administers the federal Hospital Preparedness Program (HPP) grant, which provides funds to plan for hospital surge capacity, mass fatality management, emergency communications, advanced registration of medical volunteers, and other areas. PHS and EMS coordinate and cooperate with the Office of Emergency Services and other first responder agencies for emergency planning and response. Emergency preparedness is now considered an essential public health function. Although federal resources are declining, the program is ongoing. In 2012-13, a Public Health

Emergency Preparedness Coordinator position was established to manage this function.

Health Information Exchange (HIE)

The development of a HIE, is a cooperative effort of Health Care Services, San Joaquin General Hospital, the Health Plan of San Joaquin, and Community Medical Centers. The HIE can transmit required information to CalREDIE, provide real-time exchange of immunization information with the local immunization registry, and furnish patient medical information for PHS case management. Information will be available that may assist PHS in its role of monitoring the health of the community such as incidence of disease and certain laboratory test results. The data may also be helpful for “syndromic surveillance,” or identifying illness clusters early, before diagnoses are confirmed and reported to public health agencies, which would assist PHS to mobilize a rapid response.

Health in All Policies (HiAP)

In February 2010, the Governor signed an Executive Order establishing the HiAP Task Force. A HiAP approach recognizes that health and prevention are impacted by policies managed by non-health government and non-government entities. Many strategies that improve health will also help to meet the policy objectives of other agencies. The HiAP Task Force recommendations addressed two strategic directions:

- Building healthy and safe communities with opportunities for active transportation (such as walking and bicycling); safe, healthy, affordable housing; places to be active, including parks, green space, and healthy tree canopy; the ability to be active without fear of violence or crime; and access to healthy, affordable foods.
- Finding opportunities to add a health lens in public policy and program development and increase collaboration across agencies and with communities.

PHS has engaged in activities that support a HiAP approach. In 2007, PHS provided written policy recommendations to the City of Stockton General Plan Update. Similar comments will be submitted for the County General Plan Update. PHS is engaged with the San Joaquin Council of Governments process to develop a Sustainable Communities Strategy for its Regional Transportation Plan.

Network for a Healthy California Program

In 2012-13, additional funding was received from the California Department of Public Health's Network for a

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Health Services

Healthy California to expand comprehensive local nutrition education and obesity prevention programs. The recommended budget adds a Community Health Outreach Worker for this program. The State requires 30-50% of the funds be directed to local organizations to conduct some of the initiatives.

California Children's Services (CCS) Program

The CCS is a State-mandated program, which provides diagnosis, treatment, and therapy services to financially and residentially eligible children under age 21 who have severe handicapped conditions.

Diagnostic and Treatment Claims

CCS funding is derived from a State/County cost-sharing formula. In any given fiscal year, the program may receive excessive referrals of children with CCS eligible conditions for which there are no funds available for diagnosis, treatment, and therapy. In such instances, program options could include:

- Appropriate additional County funds to meet increased program needs.
- Cease to authorize services for children who are not covered by Medi-Cal or Healthy Families; therefore, are 100% the responsibility of the State and local program.
- Continue to authorize services, but when the County has depleted appropriated funds, delay payment to health providers and facilities until the next fiscal year.
- Prioritize those conditions for which authorizations are issued and cease authorizing those that do not meet priority criteria.

Through April 2013, the caseload has included few participants requiring large expenditures and the program has remained within budget. The administrative decision continues not to pay the State for the County share of diagnostic and treatment claims for children with Healthy Families coverage. The County has already met its statutory Maintenance-of-Effort (MOE) requirements, and

PHS asserts that payment for local share of Healthy Families claims cannot be compelled once the MOE is met.

Administration & Case Management

In 2008-09, the State began to allocate a capped allotment to counties for program administration. Previously, local jurisdictions were reimbursed, in accordance with various matching formulas, program administration costs necessary to meet a set of defined staffing standards. As a result of the capped allocation, local health departments can no longer support the number of employees necessary to comply with the State staffing standards. While State staffing standards dictated a standard of 400 cases per nurse, the CCS program now assigns 800 cases.

Medical Therapy Program (MTP)

Statute requires that CCS provide physical and occupational therapy in public schools to children for which such therapy is included in their individualized education plans. There are not enough allocated therapy positions in CCS to provide the number of therapy hours prescribed for all of the children in the program. Statute allows schools to provide therapy for the students who do not receive therapy through CCS, and PHS would be obligated to pay those expenses.

Supplemental Request

The Health Care Services Director submitted a supplemental request totaling \$120,034 to add one Public Health Educator to provide support for chronic diseases primarily dealing with obesity. This position would assist in collaborating with community and faith-based organizations, local government agencies and policy makers, schools, and the business community.

Funding for this request has not been included in the recommended 2013-14 budget.

Solid Waste Enterprise Fund

Health Services

Thomas M. Gau, Public Works Director

Solid Waste Enterprise Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$6,767,306	\$7,156,460	\$7,311,512	\$7,311,512	\$155,052
Services & Supplies	10,645,845	11,769,492	12,944,074	12,944,074	1,174,582
Other Charges	3,855,994	2,179,216	2,174,815	2,174,815	(4,401)
Fixed Assets	201,992	279,700	1,916,000	1,916,000	1,636,300
Total Expenditures	\$21,471,137	\$21,384,868	\$24,346,401	\$24,346,401	\$2,961,533
Expenditure Reimbursements	(1,274,621)	(1,327,950)	(1,679,950)	(1,679,950)	(352,000)
Total Appropriations	\$20,196,517	\$20,056,918	\$22,666,451	\$22,666,451	\$2,609,533
Earned Revenues By Source					
Interest/Rents	\$43,892	\$49,762	\$27,700	\$27,700	(\$22,062)
Aid from Other Governments	636,684	206,030	301,952	301,952	95,922
Charges for Services	17,161,406	18,059,503	20,083,234	20,083,234	2,023,731
Miscellaneous Revenues	860,526	1,000,200	1,503,100	1,503,100	502,900
Fund Balance	1,494,009	741,423	750,465	750,465	9,042
Total Revenues	\$20,196,517	\$20,056,918	\$22,666,451	\$22,666,451	\$2,609,533
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	78.0	76.0	76.0	76.0	0.0
Temporary (Full-Time Equivalent)	3.0	6.0	6.0	6.0	0.0
Total Staffing	81.0	82.0	82.0	82.0	0.0

Purpose

The Solid Waste Enterprise Fund provides funding for the operation of the County's solid waste management programs. These programs include long-range planning, operation of the County's solid waste transfer and disposal facilities, acquisition, design, and development of landfill sites. It also includes refuse collection, franchise management, Countywide waste reduction activities, and the Countywide household hazardous waste program.

Major Budget Changes

Salaries & Employee Benefits

- \$139,847 Negotiated salary and benefits adjustments.

Services & Supplies

- \$106,350 Increase in equipment repairs and parts.
- \$63,000 Increase in diesel fuel costs.

- \$142,900 Increase in consulting and design services for landfill projects.
- \$116,500 Increase in waste volumes at Foothill Landfill.
- \$51,000 Increase in compostable waste at North County Landfill.
- \$357,000 Reallocation of reimbursable recycling costs.
- \$50,000 Tire Clean Up Grant activities.
- \$70,662 Regional Conservation Grant activities.

Fixed Assets

- \$800,000 Construct a section of Area 5 at North County Landfill.
- \$150,000 New recycling pad for green waste at North County Landfill.
- \$180,000 Transfer trucks (2).
- \$280,000 Transfer trailers (4).

Solid Waste Enterprise Fund

Health Services

- \$240,000 Backhoes (3).
- \$100,000 Tarping machine.
- \$40,000 Manlift.
- \$40,000 Diesel generator.
- \$4,000 Trash pump.
- \$10,000 Air compressors (2).
- \$8,000 Passenger tire machines (2).
- \$5,000 Educational display backdrops (2).
- \$11,000 Gas extraction meter.
- \$4,000 Flow meter.

- \$2,000 Scale house camera console.
- \$12,000 Scale house cameras (3).
- \$10,000 Used oil collection tank.
- \$20,000 Air compressors for used oil (2).

Expenditure Reimbursements

- (\$352,000) Reimbursement of recycling costs.

Revenues

- \$95,922 Increase in various environmental grant funding.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Waste Received (Tons)					
Lovelace Transfer Station	128,717	126,276	120,524	130,001	132,426
Foothill Landfill	99,493	103,704	100,742	102,342	100,572
North County Landfill	158,364	147,065	145,709	152,105	163,011
Total Tons Received	386,574	377,045	366,975	384,448	396,009
Transfers-Lovelace					
Tons Transferred	120,744	119,929	114,884	124,244	126,353
Number of Loads	5,457	5,451	5,222	5,647	5,743
Recycled Materials (Tons)					
Lovelace Transfer Station	7,973	6,347	5,640	5,757	6,073
Foothill Landfill	2,424	3,849	4,366	1,947	2,023
North County Landfill	16,244	14,532	11,768	10,819	11,400
Total Tons Diverted	26,641	24,728	21,774	18,523	19,496
Groundwater Monitoring Samples	108	108	108	120	120
Perimeter Landfill Gas Monitoring	201	201	165	165	171
Soil Gas Volatile Organic Comp. Samples	58	58	58	58	58
Landfill Gas Collection Wells Adjusted	161	161	165	165	172
Landfill Gas Flare Stations Maintained	4	4	4	4	4
Surface Water Samples Collected	16	16	16	16	12
Stormwater Samples (Waste Discharge Req.)	14	14	14	14	14
Stormwater Samples (NPDES)	N/A	N/A	14	14	14

Solid Waste Enterprise Fund

Health Services

- \$57,990 Increase in collection from delinquent accounts in the Mandatory Residential Refuse Collection Program.
- (\$288,100) Decrease in revenue from sale of recycled materials.
- \$800,000 Conversion of landfill gas to energy at Foothill Landfill.
- \$1,573,032 Increase in gate fee revenue due to increase in waste volumes.
- \$392,709 Increase in AB 939 fund program revenues for recycling operations.

Program Discussion

The 2013-14 recommended Solid Waste Enterprise Fund budget totals \$24,346,401, which is an increase of \$2,961,533 from 2012-13. This change primarily reflects increased operating costs and deferred replacement of capital assets.

Over the last several years, disposal volumes at San Joaquin County landfills have declined, reflecting sluggish retail sales, construction slow downs, enhanced recycling and diversion efforts, and new competition from private material recovery centers. Since 2007, waste volumes have decreased over 22% from peak annual levels. In response to this decline, County landfills and transfer station hours of operation were reduced; however, recent volumes have recovered slightly and are expected to stabilize in 2013-14.

Major capital purchases have been delayed in past years, but it will be necessary to begin construction of another module (Area 5) at the North County Landfill and also replace equipment to meet California Air Resources Board

regulations. Construction costs at the North County Landfill, as well as other capital expenditures included in the recommended budget, may be impacted by long-term planning decisions to be made by the Board of Supervisors as part of the pending update of the Integrated Waste Management Plan.

Integrated Waste Management Plan Update

As part of the Strategic Plan implemented in 2012-13, it will be necessary to update the Countywide Integrated Waste Management Plan. The current plan was written in 1986 and assumptions have changed significantly. The update will include a comprehensive analysis involving all jurisdictions within the County. Several options will be presented to the Board of Supervisors in 2013-14 to determine a course of action for solid waste management, including continuing the current regional economic model, which supports the Solid Waste Enterprise Fund, or modifying the Plan to accommodate individual interests for each jurisdiction. The Plan will give direction for the course of solid waste management in San Joaquin County for the next twenty years.

Landfill Gas-to-Energy (Foothill Landfill)

Construction of a new landfill gas-to-energy facility at the County's Foothill Landfill is expected to be completed by the end of 2012-13. Beginning in 2013-14, annual revenue is projected to exceed \$800,000 from the project.

Waste Diversion Planning

The California Department of Resources, Recycling, and Recovery (CalRecycle) records disposal quantities from jurisdictions and calculates diversion levels each calendar year. In 2011, the County maintained a 72% waste diversion percentage. Results for 2012 are not yet available; however, it is anticipated that the County will maintain the same level.

4040600000—Substance Abuse Services

Health Services

Kenneth B. Cohen, Health Care Services Director

Mental Health & Substance Abuse Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$5,614,215	\$6,952,737	\$6,973,501	\$6,973,501	\$20,764
Services & Supplies	4,900,962	8,524,939	9,115,924	9,115,924	590,985
Fixed Assets	0	0	149,100	149,100	149,100
Total Expenditures	\$10,515,177	\$15,477,676	\$16,238,525	\$16,238,525	\$760,850
Expenditure Reimbursements	(1,736,424)	(2,111,405)	(1,751,462)	(1,751,462)	359,943
Total Appropriations	\$8,778,753	\$13,366,271	\$14,487,063	\$14,487,063	\$1,120,793
Earned Revenues By Source					
Fines/Forfeitures/Penalties	\$160,000	\$210,000	\$210,000	\$210,000	\$0
Interest/Rents	497	400	500	500	100
Aid from Other Governments	8,124,812	8,219,442	9,311,078	9,311,078	1,091,636
Charges for Services	246,589	3,622,146	3,549,810	3,549,810	(72,336)
Miscellaneous Revenues	571,225	260,008	361,400	361,400	101,392
Operating Transfers In	0	500,000	500,000	500,000	0
Fund Balance	(878,645)	0	0	0	0
Total Revenues	\$8,224,478	\$12,811,996	\$13,932,788	\$13,932,788	\$1,120,792
Net County Cost	\$554,275	\$554,275	\$554,275	\$554,275	\$0
Allocated Positions	84.0	78.0	79.0	79.0	1.0
Temporary (Full-Time Equivalent)	7.8	12.1	5.8	5.8	(6.3)
Total Staffing	91.8	90.1	84.8	84.8	(5.3)

Purpose

Although counties are not required by law to provide substance abuse prevention and treatment services, if a county chooses to provide such services, various State and federal regulations control its operation. State law mandates a 10% county match of State-provided funds. Federal law mandates that 20% of the federal funds be spent for prevention, 10% for perinatal services, and 5% for pre and post counseling for injection drug users.

Major Budget Changes

Salaries & Employee Benefits

- \$36,639 Negotiated salary and benefits adjustments.
- \$97,295 Add a Mental Health Clinician.
- (\$113,170) Decrease in extra-help.

Services & Supplies

- \$661,136 Increase in Methadone maintenance providers and treatment services.
- \$99,935 Increase in rent and facility-related costs.
- \$62,512 Increase in Workers' Compensation and Casualty Insurance costs.
- \$60,177 Increase in Substance Abuse and Mental Health Services Administration (SAMHSA) Drug Court costs.
- \$16,350 Increase in food and housekeeping costs for residential programs.
- (\$249,273) Decrease in Behavioral Health and Health Care Services Administration costs.
- (\$72,125) Cost Allocation Plan adjustment.

4040600000—Substance Abuse Services Health Services

Fixed Assets

- \$134,100 Bedroom furniture (73).
- \$9,500 Commercial refrigerators (2).
- \$5,500 Commercial ranges (2).

Expenditure Reimbursements

- (\$359,943) Decrease in reimbursement from Mental Health Services and Human Services Agency for substance abuse counseling and treatment.

Revenues

- \$941,411 Increase in State Medi-Cal and federal Drug Medi-Cal revenue.
- \$321,277 Increase in SAMHSA Drug Court funding.
- \$102,357 Increase in contract outpatient services.
- (\$234,208) Decrease in federal block grant funding.

Program Discussion

The proposed 2013-14 Substance Abuse Services (SAS) budget totals \$16,238,525, which is an increase of \$760,850 from 2012-13. The increase is primarily due to additional Drug Medi-Cal pass through to providers within the County. In 2011-12, the State Budget Act realigned several programs and the revenue to support those programs. As a result, Drug Medi-Cal treatment providers who were reimbursed by the State are now reimbursed through the County utilizing realigned State sales tax revenue.

SAMHSA Drug Court Program

As the demand for County services increased with the implementation of AB 109 Public Safety Realignment Act, SAS partnered with the Superior Court and the Probation Department to apply for grant funding. SAS was awarded a three-year federal grant in late 2012 to expand substance abuse treatment services for drug court participants. The recommended budget adds a Mental Health Clinician and includes funding of \$321,277, which allows SAS to expand treatment and monitoring of offenders in a coordinated, consistent and cross-agency system of interventions designed to reduce recidivism. The interventions target individuals currently served by the Parolee Re-entry

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Prevention Activities</i>					
<i>Schools Contacted</i>	245	210	240	240	240
<i>Students Contacted</i>	8,400	4,825	3,898	4,000	5,000
<i>Organizations Contacted</i>	50	30	50	50	60
<i>Individuals Contacted</i>	2,000	549	829	1,000	1,500
<i>Treatment Services</i>					
<i>Recovery House-Admissions</i>	409	424	369	375	425
<i>Recovery House-Client Days</i>	14,629	13,608	12,438	12,650	12,750
<i>Family Ties-Admissions</i>	67	83	80	88	92
<i>Family Ties-Client Days</i>	8,907	9,200	9,093	9,626	10,107
<i>Central Intake Referrals</i>	2,328	1,793	1,560	1,330	1,330
<i>Chemical Dependency Counseling Center</i>					
<i>Intakes</i>	648	511	424	350	360

404060000—Substance Abuse Services

Health Services

Drug Court and the AB 109 Compliance Court. Total grant funding for the three years is \$969,651.

Co-Occurring Disorder

Screening and treatment for co-occurring mental health and substance use disorders (COD) may be provided in both mental health and substance abuse treatment settings. During 2012-13, there has been increased integration of Mental Health Services staff disciplines and cross-training in the SAS programs.

Residential Treatment

Recovery House and Family Ties will continue to accept referrals and payment from probation, parole, Child Protective Services, Mental Health Services (MHS), and the general public, to further integrate mental health and substance abuse services. Both residential programs provide ongoing support, treatment and transitional services, and collaborate with other agencies. The programs review referrals and average census to determine collaboration and program needs.

Outpatient Treatment Programs

Central Intake accepts walk-in referrals on weekdays. Through the first nine months of 2012-13, 74% of the referrals are either self-referred or from Child Protective Services, Substance Abuse Services Coordinating Agency, Probation, and the Court system. Referrals decreased 14% from 2011-12. Some individuals report inability to pay even sliding fee scales as a reason for not entering treatment. The Chemical Dependency Counseling Center (CDCC) continues to focus on the needs of pregnant and parenting mothers requiring childcare to access services. CDCC is coordinating with the Child Abuse Prevention Council the availability of infant childcare for the mothers that are currently attending substance abuse treatment at CDCC.

California Work Opportunity & Responsibility to Kids (CalWORKs) Program

The SAS and MHS CalWORKs programs continue to provide additional education, treatment, and support during the winter, spring, and summer breaks when many of the traditional educational services are unavailable. SAS continues to provide the traditional assessment, testing, and substance use and abuse educational/treatment opportunities to the CalWORKs population as needed and requested. Further opportunities for serving those with

COD will continue to be a focus with the move to a more integrated system of care.

The CalWORKs clinic offers a Seeking Safety group co-facilitated by a SAS counselor and a contracted Women's Center counselor, which provides a harm reduction model for substance use and abuse. More groups with the goal of integrating all of the CalWORKs services are in planning stages. A Mental Health Clinician is also providing mental health services to parents as part of the Community Schools initiative.

Prevention Services

Prevention Services continues to serve One School and schools in the Friday Night Live/Club Live program. A Red Ribbon event that includes approximately 230 schools in San Joaquin County is held annually. The Students in Prevention (SIP) program supports high school feeder schools. The SIP educational message addresses mental health issues and includes COD information for elementary and junior high students. SIP will be expanding services to college age students and adding suicide prevention to the current educational programming on drug and alcohol prevention. This expansion is possible through the use of Mental Health Services Act (Proposition 63), Prevention and Early Intervention component funding and restructuring of Substance Abuse Prevention and Treatment funding.

Prevention Services staff has been trained in Project Alert, an evidence-based drug and alcohol prevention curriculum and are providing these courses to seventh and eighth graders in the community. At the request of the Health Careers Academy high school, Project Toward No Drug Abuse, another evidenced-based substance use prevention curriculum, was offered Spring 2013. Prevention Services staff are also active in community events and health fairs, providing literature and engagement items to the public.

2011 Realignment

As a result of the 2011 Realignment, counties are now responsible to pay Drug Medi-Cal treatment providers, including service utilization monitoring and claim processing, with the realigned State sales tax revenue. The recommended budget includes an increase of \$941,411 in 2011 Realignment funding. In 2012-13, SAS entered into Drug Medi-Cal contracts with providers that were previously managed by the State. Most of the Drug Medi-Cal contracts are with providers of Narcotic Treatment Programs (NTP), the most costly of the Drug Medi-Cal services.

4040800000—Utility Districts

Health Services

Thomas M. Gau, Public Works Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$2,136,010	\$2,287,469	\$2,272,026	\$2,272,026	(\$15,443)
Services & Supplies	447,694	1,198,038	1,227,331	1,227,331	29,293
Fixed Assets	0	0	10,000	10,000	10,000
Total Expenditures	\$2,583,704	\$3,485,507	\$3,509,357	\$3,509,357	\$23,850
Expenditure Reimbursements	(2,580,594)	(3,485,507)	(3,509,357)	(3,509,357)	(23,850)
Total Appropriations	\$3,110	\$0	\$0	\$0	\$0
Earned Revenues By Source					
Charges for Services	\$3	\$0	\$0	\$0	\$0
Total Revenues	\$3	\$0	\$0	\$0	\$0
Net County Cost	\$3,107	\$0	\$0	\$0	\$0
Allocated Positions	26.0	24.0	24.0	24.0	0.0

Purpose

The Utility Districts budget provides for the operation and maintenance of the various utility districts governed by the Board of Supervisors. This budget funds the staffing, services, and equipment needed to provide domestic water, sanitary sewer, and storm drain services to the residents of these districts.

Major Budget Changes

Salaries & Employee Benefits

- (\$15,469) Negotiated salary and benefits adjustments.

Services & Supplies

- (\$10,000) Decrease in software maintenance.
- (\$20,000) Decrease in trailer lease cost.
- \$46,101 Leased equipment.
- \$12,634 Increase in radio maintenance.

Fixed Assets

- \$10,000 Wireless data equipment.

Expenditure Reimbursements

- \$23,850 Increase in reimbursements from utility districts.

Program Discussion

The 2013-14 proposed budget for the Utility Maintenance Division totals \$3,509,357, which is an increase of \$23,850 from 2012-13.

Drinking water supplies, wastewater collection and treatment, and storm drainage discharges must meet standards prescribed by local, State, and federal regulatory agencies. Regulatory constraints on these services have increased significantly in recent years, and the trend is likely to continue. The combined effects of regulatory compliance, increasing maintenance, and capital replacement needs associated with aging infrastructure and relatively small customer bases within individual small districts continue to drive service costs higher.

Proposition 218, passed by voters in 1996, requires property owners' approval of any new or increased property-related tax, assessment, or service charge. This has fundamentally changed how Special District services are financed. Aging districts without necessary rate adjustments face financial hardships as well as service reductions. During 2013-14, multiple rate adjustments will

4040800000—Utility Districts

Health Services

be recommended to the Board for districts with funding deficiencies.

Objectives for 2013-14 include incorporation of current and emerging technologies into daily operations that will allow for real-time transmission of service calls to service vehicles. This includes use of the recently installed "GoRequest" system, a web-based smartphone service call dispatch and call tracking system; continued use of Geographical Information Systems (GIS) data collection; and implementation of a Computerized Maintenance

Management System that will increase efficiencies in system management and work prioritization.

The Utility Districts Division is committed to environmentally sound business practices whenever feasible. In addition to recycling and re-use programs, the Division has developed a pump efficiency testing program to maximize energy efficiencies at County-maintained well sites. Also, phased installation of water meters in existing special district water systems will continue as funding allows.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Water					
<i>Distribution Systems</i>	30	30	30	30	30
<i>Wells Operated</i>	56	56	56	56	56
<i>Service Connections</i>	5,915	5,930	5,930	5,930	5,930
<i>Service Calls</i>	337	354	325	430	400
Sewer					
<i>Treatment Plants</i>	3	3	3	3	3
<i>Collection Systems</i>	9	9	9	9	9
<i>Service Connections</i>	5,408	5,431	5,431	5,431	5,431
<i>Pumping Stations</i>	9	9	9	9	9
<i>Sewer Lines Cleaned (Feet)</i>	348,125	225,000	400,000	450,000	450,000
<i>Service Calls</i>	501	478	508	525	540
Drainage					
<i>Pumps</i>	84	84	84	84	84

Human Services



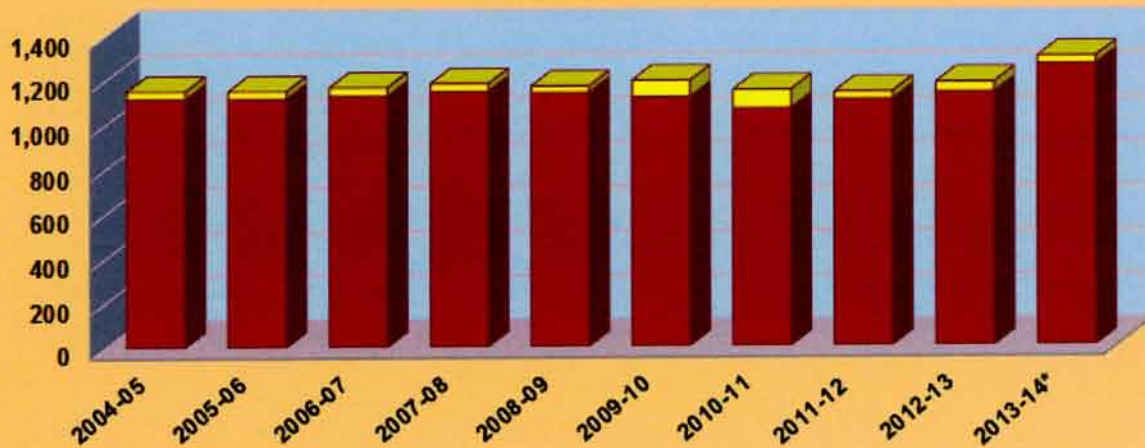
Human Services Appropriations

	Page Number	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
5010100000 Human Services	G-5	\$306,157,262	\$307,118,739	\$307,118,739	\$961,477
5053900000 Mary Graham Children's Shelter	G-12	5,901,537	5,887,446	5,887,446	(14,091)
5054000000 Community Services	G-14	331,015	469,735	262,735	(68,280)
5054101000 Aging & Community Services	G-16	8,047,834	7,866,319	7,866,319	(181,515)
5053300000 Burials	G-20	30,000	30,000	30,000	0
5055103000 Employment & Economic Development	G-21	14,689,322	13,366,099	13,366,099	(1,323,223)
5055246000 Neighborhood Preservation	G-25	10,394,088	9,897,144	9,897,144	(496,944)
5056500000 Head Start Program	G-19	25,362,195	24,495,389	24,495,389	(866,806)
5055600000 Veterans Services	G-28	421,410	449,031	449,031	27,621
Total - Human Services		\$371,334,663	\$369,579,902	\$369,372,902	(\$1,961,761)

Human Services

Statistical Summary

Staffing Trend

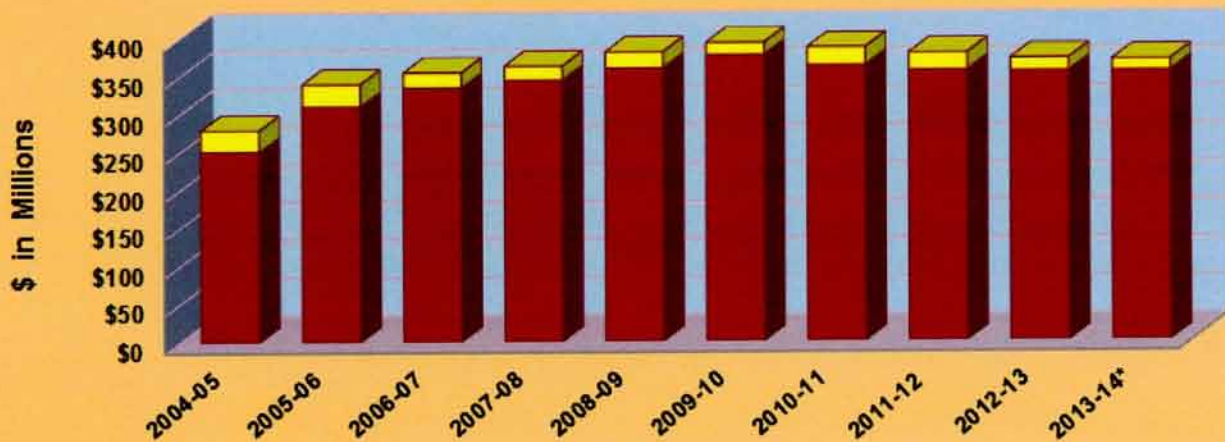


■ Full-time

■ Part-time

*Recommended

Appropriations by Source



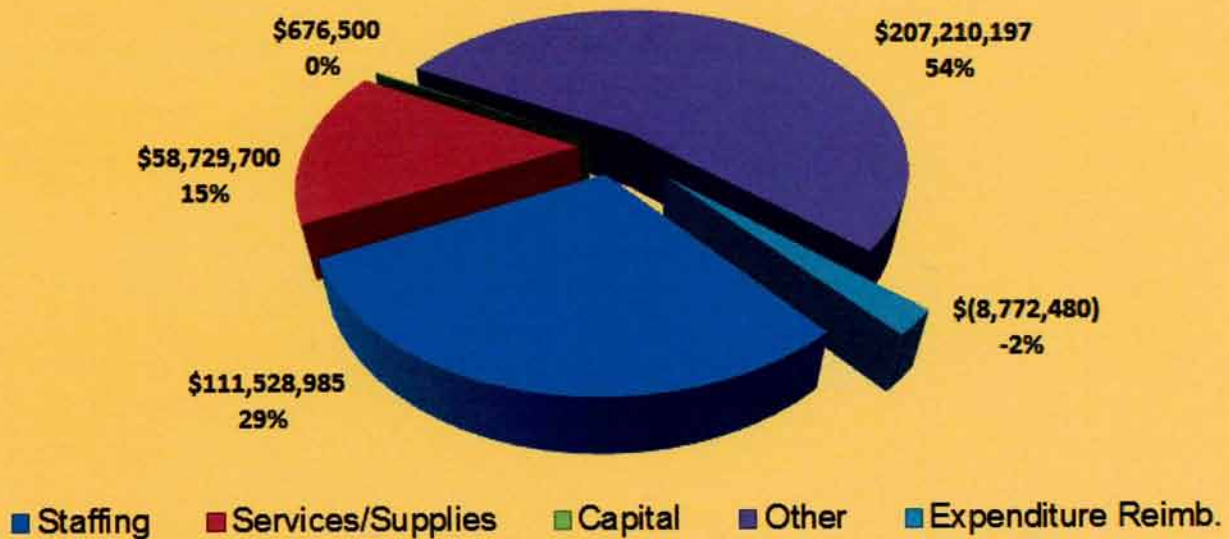
■ Departmental Revenue

■ General Purpose Revenue

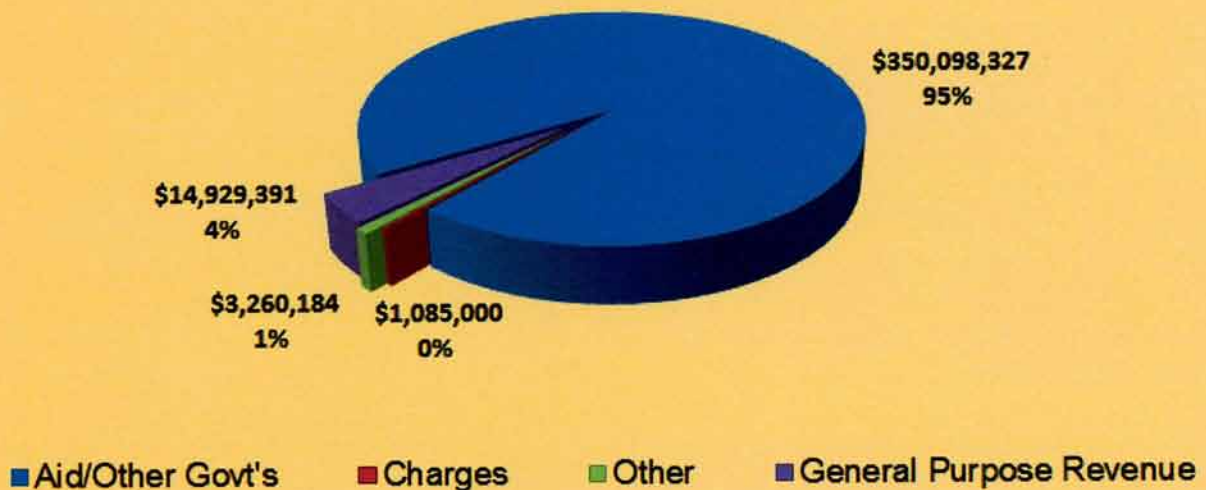
*Recommended

Human Services Statistical Summary

Use of Funds 2013-14 Recommended Budget Total Appropriations \$369,372,902



Source of Funds 2013-14 Recommended Budget



5054101000—Aging & Community Services

Human Services

Joseph Chelli, Human Services Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$5,228,468	\$4,778,860	\$4,958,127	\$4,958,127	\$179,267
Services & Supplies	6,235,018	4,128,289	4,062,031	4,062,031	(66,258)
Other Charges	4,014	0	0	0	0
Total Expenditures	\$11,467,501	\$8,907,149	\$9,020,158	\$9,020,158	\$113,009
Expenditure Reimbursements	(1,533,612)	(859,315)	(1,153,839)	(1,153,839)	(294,524)
Total Appropriations	\$9,933,889	\$8,047,834	\$7,866,319	\$7,866,319	(\$181,515)
Earned Revenues By Source					
Interest/Rents	\$12,073	\$11,375	\$11,135	\$11,135	(\$240)
Aid from Other Governments	8,234,425	4,617,858	4,470,088	4,470,088	(147,770)
Charges for Services	1,321	1,300	0	0	(1,300)
Miscellaneous Revenues	114,517	97,902	183,734	183,734	85,832
Operating Transfers In	38,412	1,340,154	1,275,373	1,275,373	(64,781)
Total Revenues	\$8,400,748	\$6,068,589	\$5,940,330	\$5,940,330	(\$128,259)
Net County Cost	\$1,533,141	\$1,979,245	\$1,925,989	\$1,925,989	(\$53,256)
Allocated Positions	59.0	53.0	54.0	54.0	1.0
Temporary (Full-Time Equivalent)	12.0	8.0	7.2	7.2	(0.8)
Total Staffing	71.0	61.0	61.2	61.2	0.2

Purpose

The Aging and Community Services budget administers federal, State, private, and local funds allocated for services to the elderly and low-income citizens of San Joaquin County.

Aging Services includes direct senior services such as ombudsman, in-home services, social day care, legal services, health services, congregate and in-home meals, senior employment, and long-term care case management.

Community Services includes direct anti-poverty services such as translation and interpretation, assistance with forms and applications, employment and client advocacy, recreation activities for low-income youth and seniors, food and emergency clothing assistance, and commodity food distribution to low-income eligible households, payment of energy bills, and home weatherization.

Major Budget Changes

Salaries & Employee Benefits

- \$101,877 Negotiated salary and benefits adjustments.
- \$61,902 Full-year cost of a Weatherization Specialist added midyear 2012-13.
- \$123,497 Add a Community Social Services Assistant and a Weatherization Specialist.
- (\$78,585) Delete an Accounting Technician position.
- (\$35,635) Decrease in extra-help.

Services & Supplies

- \$293,726 Increase in professional services for SCAN Health Plan grants, AB 109 transitional housing, and Weatherization program.

5054101000—Aging & Community Services

Human Services

- (\$228,000) Decrease in weatherization supplies.
- \$40,000 Increase in rent for AB 109 transitional housing clients.
- (\$25,771) Decrease in Older Americans Act subcontracts due to federal sequestration.
- (\$145,601) Cost Allocation Plan adjustment.

- \$120,000 Increase in reimbursement from AB 109 program.

Revenues

- (\$257,628) Decrease in federal funding due to sequestration.
- \$100,000 Increase from two SCAN Health Plan grants.

Expenditure Reimbursements

- \$179,674 Increase in reimbursement from Human Services Agency Administration for staff costs.

Program Discussion

The 2013-14 Aging and Community Services budget totals \$9,020,158, which is an increase of \$113,009 from

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Aging Services					
Direct Services*	30,433	26,856	22,046	19,068	18,300
Congregate Meals*	84,481	93,735	101,633	88,300	83,885
In-Home Meals*	116,462	117,176	122,535	120,000	118,230
Brown Bag Meals**	30,007	68,483	69,208	69,725	64,000
RSVP Volunteers Served	785	571	741	575	500
Participants Enrolled	32	33	16	20	15
Participants Placed in Jobs	5	3	1	3	2
Long-Term Care Cases	107	63	52	56	46
Ombudsman Complaints Invest.	1,289	1,285	1,285	1,100	1,100
In-Home Respite	5,763	5,797	6,543	6,097	5,800
Community Services					
Direct Services***	133,780	162,163	181,026	13,843	14,055
Emergency Food & Clothing***	246,963	132,035	20,471	6,416	5,000
Anti-Crime	5,174	3,959	2,165	389	450
Commodity Households Served*	226,365	63,863	18,393	4,114	4,000
Utility Payments	8,273	11,171	5,582	6,938	6,000
Weatherizations****	1,188	1,672	1,341	276	400

* Figures can include multiple services to individuals/households throughout the year.

** Brown Bag figures include increased community-based donations beginning in 2010-11.

*** Community Services Direct Services reflects a transition to unduplicated counts and available resources.

**** American Recovery and Reinvestment Act of 2009 Department of Energy contract term is 2009-2012.

5054101000—Aging & Community Services

Human Services

2012-13. The increase is primarily attributable to negotiated salary and benefits as well as the addition of a Community Social Services Assistant and Weatherization Specialist positions. These increases are partially offset by the deletion of an Accounting Technician position.

The Community Social Services Assistant will be responsible for increase oversight and coordination of the Meals on Wheels Program as well as programmatic reporting.

Grant Funding

Although facing a reduction in funding related to the federal sequester, the Department has actively sought new sources of funding and partnerships with other agencies to lessen the impact to the senior and low-income populations.

SCAN Health Plan, a not-for-profit agency awarded two \$50,000 grants to assist low income and vulnerable older adults to live independently by providing assistance for emergency and nutritional needs. Referrals are welcome from all individuals in the community, including professionals who assist and service seniors, caregivers, family members, and beneficiaries themselves. Each application is evaluated and independently authorized based on the need, cost, income, and ability to permanently resolve the situation.

The San Joaquin County Probation Department awarded funds to provide case management and transitional housing for low level offenders released under the AB 109 Public Safety Realignment Act. AB 109 qualified individuals will be assisted with housing for up to 90 days if there are no other resources available. The goal is to offer stable housing in order for the individuals to enroll and comply with all parts of their release program and secure long-term living arrangements in the community. Short-term case management will be offered to collaborate with community partners, and make referrals to services that will lead to securing long-term living arrangements. Referrals to the Transitional Housing program will be generated by the Probation Department and potentially other community partners. Each case will be evaluated and managed under the Transitional Housing program guidelines.

Community Centers

Enhancements have been made to increase community access to programs. In addition to the core function of providing recreation and referral services to seniors and youth, the Community Centers have added services in 2012-13 through partnerships with County agencies and nonprofit organizations.

In collaboration with federal assistance programs, six of the eight Community Centers now serve as an access point to process applications for Medi-Cal, CalWORKs, and CalFresh. This allows greater accessibility for those who cannot readily travel to the Human Services Agency's downtown location.

The Community Centers have also fostered partnerships with a variety of service providers to enhance services available to the community at no additional cost. For example, the Larch Clover Community Center partnered with a Tracy-based nonprofit agency, UNeed2, Inc., focused on building technical skills by learning the fundamentals of building a computer. Youth participating in this program learn about operating systems, the cabling of a computer, motherboards, as well as video editing software, and a variety of other features. Youth learn through project-based teaching methods and peer-to-peer coaching methods. Seven of the eight Community Centers also partnered with California Connects to provide no-cost digital literacy classes to Spanish speaking adults. These classes are vital for parents to learn how to access their children's grades online and to monitor their safety as they interface with social media platforms. This class was expanded to English-speaking learners, led by the Community Center staff. Both partnerships and no-cost services are anticipated to continue in 2013-14.

Energy-Efficiency Programs

The energy programs, Home Energy Assistance Program and Weatherization, will transition to Hancock software, an industry-specific system developed to meet the requirements of the Low-Income Home Energy Assistance Program and Department of Energy program. This upgrade will transition the Department from a paper-based to an electronic-based process, collecting much of the data at the point of service. A Weatherization Specialist position is recommended to support the required increase in data collection and additional program requirements.

Summary

All Human Services Agency Budgets

Joseph Chelli, Human Services Director

	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$78,382,546	\$91,804,778	\$102,004,861	\$102,004,861	\$10,200,083
Services & Supplies	47,611,551	49,990,377	50,639,307	50,639,307	648,930
Other Charges	190,168,715	206,272,151	197,821,083	197,614,083	(8,658,068)
Fixed Assets	200,976	408,500	612,500	612,500	204,000
Operating Transfers Out	594,023	0	0	0	0
Total Expenditures	\$316,957,811	\$348,475,806	\$351,077,751	\$350,870,751	\$2,394,945
Expenditure Reimbursements	(3,770,388)	(1,559,102)	(4,102,597)	(4,102,597)	(2,543,495)
Total Appropriations	\$313,187,423	\$346,916,704	\$346,975,154	\$346,768,154	(\$148,550)
Earned Revenues By Source					
Interest/Rents	\$13,042	\$11,375	\$11,135	\$11,135	(\$240)
Aid from Other Governments	295,298,363	326,196,571	328,107,871	328,107,871	1,911,300
Charges for Services	1,321	1,300	0	0	(1,300)
Miscellaneous Revenues	551,040	194,206	272,654	272,654	78,448
Operating Transfers In	2,309,006	3,664,751	3,670,634	3,670,634	5,883
Total Revenues	\$298,172,773	\$330,068,203	\$332,062,294	\$332,062,294	\$1,994,091
Net County Cost	\$15,014,650	\$16,848,501	\$14,912,860	\$14,705,860	(\$2,142,641)
Allocated Positions	1015.0	1045.0	1173.0	1173.0	128.0
Temporary (Full-Time Equivalent)	32.4	32.0	22.5	22.5	(9.5)
Total Staffing	1047.4	1077.0	1195.5	1195.5	118.5

This is a summary of the six budgets under the direct control of the Human Services Agency. These include:

- 5050101000 Human Services Agency
- 5053900000 Mary Graham Children's Shelter
- 5054000000 Community Services

- 5054101000 Aging & Community Services
- 4049100000 Children & Families Program (First 5)
- 5056500000 County Head Start Program

5053300000—Burials

Human Services

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
<i>Services & Supplies</i>	\$26,194	\$30,000	\$30,000	\$30,000	\$0
<i>Total Appropriations</i>	\$26,194	\$30,000	\$30,000	\$30,000	\$0
Earned Revenues By Source					
<i>Licenses/Permits/Franchises</i>	\$10,848	\$10,000	\$10,000	\$10,000	\$0
<i>Miscellaneous Revenues</i>	2,464	3,500	3,500	3,500	0
<i>Total Revenues</i>	\$13,312	\$13,500	\$13,500	\$13,500	\$0
Net County Cost	\$12,882	\$16,500	\$16,500	\$16,500	\$0

Purpose

This budget funds the County's mandated responsibility to provide for the disposition of indigent dead. The Board's adopted policy of cremation, with exceptions only in certain cases as determined by the Coroner, along with the continued scrutiny of financial eligibility by the Sheriff-Coroner Division, helps to contain program costs.

Program Discussion

In 2012-13, the Sheriff's Office renewed its contract for indigent cremations. The new five-year contract includes cremation pricing that ranges from \$342.50 in the first year, to \$352.50 in the final year. This represents a slight increase from the previous price of \$340. No budget changes are recommended for 2013-14.

Workload Data					
	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Indigent Cremations</i>	68	60	53	50	60

5054000000—Community Services

Human Services

Joseph Chelli, Human Services Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
<i>Other Charges</i>	\$263,308	\$331,015	\$469,735	\$262,735	(\$68,280)
<i>Total Appropriations</i>	\$263,308	\$331,015	\$469,735	\$262,735	(\$68,280)
Earned Revenues By Source					
<i>Operating Transfers In</i>	\$147,764	\$147,735	\$147,735	\$147,735	\$0
<i>Total Revenues</i>	\$147,764	\$147,735	\$147,735	\$147,735	\$0
Net County Cost	\$115,544	\$183,280	\$322,000	\$115,000	(\$68,280)

Purpose

This budget provides funding for contributions to outside agencies for various community services. Funding for these programs is a Board of Supervisors' policy matter.

Major Budget Changes

Other Charges

- (\$20,000) One-time funding for Bread of Life.
- (\$33,280) One-time funding for Downtown Stockton Alliance.
- (\$15,000) One-time funding for PUENTES.

Program Discussion

The 2013-14 recommended funding for Community Services is as follows:

<u>Program</u>	<u>2013-14 Budget</u>
<i>Child Abuse Prevention Council</i>	\$37,000
<i>Women's Center-Youth and Family Services</i>	175,735
<i>Community Partnership for Families</i>	50,000
<i>Total</i>	\$262,735

Child Abuse Prevention Council

The 2013-14 recommended budget includes \$37,000 for the Child Abuse Prevention Council. County funding assists in providing administrative support for various programs such as the First Step Children's Center/Crisis Nursery (emergency and respite child care); Family

Preservation Program (parenting classes and in-home visitation to at-risk families); and Community Outreach and Prevention (in-home visitation programs targeted at high-risk families with children ages 0-3).

Women's Center-Youth and Family Services

The 2013-14 recommended budget includes \$175,735 for the Women's Center-Youth and Family Services programs of which \$147,735 is funded by the Domestic Violence Trust. Trust revenues are derived primarily from marriage license fees and domestic violence fines, which are dedicated to domestic violence programs.

County funding to the Women's Center-Youth and Family Services provides staff and supplies for the DAWN/Sexual Assault Program (supportive, educational, and crisis intervention services to victims of domestic violence and sexual assault), Project STEP (support for women with domestic violence issues), and the Safe House program.

Community Partnership for Families

The 2013-14 recommended budget includes \$50,000 for the Community Partnership for Families. County funding assists in providing administrative support for the Family Resource Centers. The Centers provide services such as tutoring, job finding, youth outreach for high risk teens, and neighborhood revitalization efforts.

Supplemental Requests

Four community-based organizations have submitted funding requests totaling \$207,000 and are summarized as follows:

5054000000—Community Services

Human Services

1. Bread of Life has submitted a funding request for \$25,000 to support feeding needy families in the greater Stockton Community.
2. Child Abuse Prevention Council has submitted a funding request for an additional \$37,000 to support the Court Appointed Special Advocate program.
3. Community Partnership for Families has submitted a funding request for an additional \$100,000 to

support the increased collaboration with County services.

4. Downtown Stockton Alliance has submitted a funding request for \$45,000 to support downtown patrol services.

Funding for these requests has not been included in the recommended 2013-14 budget.

5055103000—Employment & Economic Development

Human Services

John Solis, EEDD Director

Workforce Investment Act	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$8,183,131	\$9,042,831	\$9,216,132	\$9,216,132	\$173,301
Services & Supplies	5,931,248	9,386,085	8,090,758	8,090,758	(1,295,327)
Fixed Assets	10,839	30,000	64,000	64,000	34,000
Total Expenditures	\$14,125,218	\$18,458,916	\$17,370,890	\$17,370,890	(\$1,088,026)
Expenditure Reimbursements	(3,300,395)	(3,769,594)	(4,004,791)	(4,004,791)	(235,197)
Total Appropriations	\$10,824,823	\$14,689,322	\$13,366,099	\$13,366,099	(\$1,323,223)
Earned Revenues By Source					
Aid from Other Governments	\$11,783,285	\$13,769,389	\$12,001,312	\$12,001,312	(\$1,768,077)
Charges for Services	820,174	900,000	1,085,000	1,085,000	185,000
Miscellaneous Revenues	27,502	19,933	279,787	279,787	259,854
Fund Balance	(1,806,137)	0	0	0	0
Total Revenues	\$10,824,823	\$14,689,322	\$13,366,099	\$13,366,099	(\$1,323,223)
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	91.0	92.0	91.0	91.0	(1.0)
Temporary (Full-Time Equivalent)	1.9	12.4	12.2	12.2	(0.2)
Total Staffing	92.9	104.4	103.2	103.2	(1.2)

Purpose

The Employment and Economic Development Department (EEDD) provides employment, training, education, and economic development services throughout the County. It serves as staff to the Workforce Investment Board (WIB), the San Joaquin County Economic Development Association (EDA), and the Revolving Loan Fund (RLF). Employment and training services for the California Work Opportunity and Responsibility to Kids Act (CalWORKs) program are also provided under a cooperative agreement with the Human Services Agency (HSA).

Once a jurisdiction has received designation as a Workforce Investment Area (WIA), levels of service must conform to standards established by law. EEDD is the designated administrative entity and is responsible for managing these functions and ensuring compliance with federal and State program guidelines. EEDD is also the administrative entity for the County's multi-jurisdictional Enterprise Zone.

Major Budget Changes

Salaries & Employee Benefits

- \$157,385 Negotiated salary and benefits adjustments.
- \$88,057 Increase due to midyear addition of Employment Training Specialist position.
- \$153,050 Add two Business Retention and Expansion Specialist positions.
- (\$214,130) Delete three vacant positions.
- (\$11,061) Decrease in extra-help.

Services & Supplies

- (\$1,401,540) Decrease in program-related costs due to the end of Multi-Sector National Emergency grants and State Additional Assistance grants.
- \$115,000 Increase due to State fund rate and Summer Youth Employment and Training Program.

5055103000—Employment & Economic Development

Human Services

➤ (\$73,600) Decrease in software licenses.

Fixed Assets

➤ \$5,400 Media hub.
 ➤ \$2,800 Communications hub.
 ➤ \$26,700 Servers (3).
 ➤ \$29,100 Scanners (3).

Expenditure Reimbursements

➤ \$26,860 Increase in reimbursements from HSA for CalWORKs Subsidized Employment Program.
 ➤ \$208,337 Increase in re-employment services funds related to AB 109 Program.

Revenues

➤ (\$1,001,438) Decrease in National Emergency and State Energy Sector Partnership grants.

➤ (\$766,639) Decrease in WIA formula funding.

➤ \$185,000 Increase in EDA revenue.

➤ \$259,854 Increase in rental revenue due to sublease of space.

Program Discussion

The recommended 2013-14 EEDD budget totals \$17,370,890, which is a decrease of \$1,088,026 from 2012-13. The budget includes the deletion of three vacant positions, which is partially offset by the addition of two Business Retention and Expansion Specialist positions.

Workforce Investment Act

In 1998, the WIA was signed into law requiring the development of the One-Stop Career Center service delivery system where employers and job seekers could receive comprehensive employment and training services. San Joaquin County serves as the One-Stop service delivery

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
WIA Adult Services*					
Core Services	17,136	12,716	11,507	13,100	12,218
Adult Registrants	2,259	1,023	623	746	1,006
Adult Post Enrollment Placements	497	809	489	546	492
Adult Post Enrollment Completions	1,065	1,387	891	754	674
www.sjworknet.org					
User Sessions	275,737	231,453	282,750	202,360	205,000
Site Hits	9,689,586	6,434,638	6,254,254	5,455,480	5,500,000
WIA Youth Services	490	503	324	300	300
SYETP Stand Alone	1,716	808	125	138	140
CalWORKs/Welfare-to-Work*					
Job Search Activities	3,630	2,626	0	0	0
Work Experience/Community Service	4,958	4,015	4,060	2,774	2,865
Client Assessment	1,354	1,159	892	576	950
SYTEP CalWORKS	0	0	725	1,069	1,204

* Workload Data reflects clients counted across fiscal years due to ongoing training programs.

5055103000—Employment & Economic Development

Human Services

system. Core services are accessible through each WorkNet center. As the designated administrative entity under the WIA, EEDD has established full-service WorkNet centers in Stockton, Lodi, Manteca, and Tracy with a chartered satellite WorkNet Center at San Joaquin Delta College. San Joaquin County WorkNet is a partnership between the Board of Supervisors and the WIB and includes partner agencies such as San Joaquin Delta College, the State EDD, the County Office of Education, HSA, the Housing Authority of San Joaquin County, California Human Development, Job Corp, State Department of Rehabilitation, San Joaquin Partnership, the Economic Development Association, and EEDD. In 2013-14, it is expected there will still be a high demand for employment and training services.

WorkNet

The WorkNet center service delivery system provides comprehensive services to both the business community and job seekers throughout the County. In 2012-13, approximately 34,000 job seekers were served County-wide. Four major job fairs and 73 neighborhood job fairs and targeted recruitments were held, bringing more than 30,000 local job seekers and over 200 employers together to provide employment opportunities to County residents.

The WorkNet centers are an intricate part of the Rapid Response (RR) activity that serve employers and displaced workers. In 2012, the RR team provided assistance to 32 area businesses. There were 42 RR orientations held to provide information and counseling to 2,008 impacted employees.

Summer Youth Programs

During summer 2012, the Summer Youth Employment and Training Program (SYETP), provided 831 youth with employment opportunities throughout the County. Participating youth worked at public and private non-profit worksites enabling the agencies to increase service to the community, while offering youth the opportunity to develop strong work maturity, transferable skills, and earn a wage. The SYETP participants received a minimum wage of \$8.00 per hour. An additional 417 youth, who did not participate in SYETP, were placed directly into private sector jobs under the Summer Jobs 2012 Program, where the respective businesses paid wages. A total of 72 job preparedness orientations were conducted, serving 4,061 students.

In partnership with the local educational institutions, Chambers of Commerce, and service organizations, EEDD is expanding youth employment and training opportunities to enhance employability. Through this partnership, EEDD has been successful in securing competitive grants. The "Hire Me First Internship Program"

experienced an enrollment level of 639 high school students with 150 participating employers.

Local Workforce Investment Area's Collaboration

As a founding member of the Central California Workforce Collaborative (CCWC), EEDD is a regional partner with seven Central Valley local WIAs and the Mother Lode local WIA, leveraging resources and applying for regional grants that support the workforce development system.

EEDD currently partners with 21 local WIAs on regional projects. Recently, this partnership was awarded a \$19.0 million high-growth industries grant from the State. EEDD will receive \$700,000 retroactive to September 2012, to serve displaced workers from specific area businesses. This funding will assist displaced workers with their transition back into the labor market in new high-demand careers, by providing employment and job training services to enhance employability.

Partnering with nine other Central Valley local WIAs, EEDD will continue to pursue the Governor's discretionary funding to facilitate the training and placement of job seekers.

Other Services/Programs

EEDD will continue to operate the One-Stop Economic Development Center, promoting business growth and development, and facilitating the access of available resources that support growing and emerging industries. This includes a strong linkage with the Small Business Development Center of San Joaquin Delta College, economic development agencies, RLF, WIB, and EDA.

In June 2008, the State awarded the County an Enterprise Zone (EZ) designation. This multi-jurisdictional EZ is a 15-year designation, that was expanded in July 2011, and includes Escalon, Lathrop, Linden, Lodi, Manteca, Ripon, Stockton, Thornton, Tracy, and much of the unincorporated areas of the County. The EZ Designation encompasses 656 square miles with over 55 square miles of commercial and industrial properties.

EEDD is the administrative entity for the County's multi-jurisdictional "Super" Enterprise Zone. In 2012, a total of 11,093 Enterprise Zone Hiring Tax Credit vouchers were issued to employees hired by companies in the EZ, totaling 36,452 vouchers since the inception of the new zone.

Through the County EDA, EEDD will continue to focus on business retention and expansion efforts, working in partnership with local municipalities, Chambers of Commerce, and organizations that deliver services to the business community. The EDA's business retention and expansion program continues to meet with businesses to

5055103000—Employment & Economic Development

Human Services

build better awareness of resources and services available to support business growth and development. In 2012-13, over 3,370 businesses were offered services ranging from EZ benefits, in-house vouchering, RLF financing, labor market information, and employee recruitment and training. With a 64% fund utilization, as of December 31, 2012, the RLF currently has active loans totaling \$5,039,076 and \$152,000 in approved loans pending distribution.

In partnership with the Greater Stockton Chamber of Commerce, 138 visits were made to local businesses employing 25 to 200 employees, to identify and address concerns of doing business in the County, and to build an awareness of resources available to the business community.

In 2011, the Public Safety Realignment Act (AB 109) transferred responsibility for supervising specified lower level inmates and parolees to counties. EEDD is an active partner in the Assessment Center, and will leverage available resources, with AB 109 funds, to provide support services and facilitate transition to employment for the target population.

In November 2009, EEDD joined the Probation Department in an effort to support the newly established Day Reporting Center. This Center facilitates the delivery of employment and training services to individuals on probation or being paroled back into the County.

EEDD also functions as a service provider to HSA for employment and training services. WIA funded services are also provided to complement the CalWORKs service delivery provided by HSA to shared clients.

The following chart summarizes the 2013-14 EEDD program funding:

<u>Program</u>	<u>2013-14 Funding</u>	<u>% of Budget</u>
<i>WIA</i>	\$11,601,312	66.79%
<i>CalWORKs</i>	3,413,109	19.65%
<i>EDA</i>	1,085,000	6.25%
<i>RLF</i>	400,000	2.30%
<i>Public Safety Realignment Act</i>	591,682	3.41%
<i>Miscellaneous Revenue</i>	279,787	1.60%
<i>Total</i>	\$17,370,890	100.00%

5056500000—Head Start Program

Human Services

Joseph Chelli, Human Services Director

Head Start Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$428,684	\$365,737	\$371,426	\$371,426	\$5,689
Services & Supplies	163,034	239,411	250,824	250,824	11,413
Other Charges	26,135,320	24,757,046	23,873,139	23,873,139	(883,907)
Total Appropriations	\$26,727,038	\$25,362,194	\$24,495,389	\$24,495,389	(\$866,806)
Earned Revenues By Source					
Interest/Rents	\$969	\$0	\$0	\$0	\$0
Aid from Other Governments	26,726,042	25,362,195	24,495,389	24,495,389	(866,806)
Miscellaneous Revenues	26	0	0	0	0
Total Revenues	\$26,727,038	\$25,362,195	\$24,495,389	\$24,495,389	(\$866,806)
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	3.0	3.0	3.0	3.0	0.0

Purpose

This budget funds the Head Start program which provides Head Start activities to preschool children (3-5) and toddlers (0-3). Program funding is through the federal Department of Health and Human Services/Administration for Children and Families.

In San Joaquin County, the Board of Supervisors is the Grant Recipient for the Head Start program. A nonprofit corporation, Head Start Child Development Council, Inc., operates the program under contract as the delegate agency for the County.

As grantee, the County has general, legal, and financial responsibility for all Head Start operations under its authority. This includes monitoring and oversight of delegate agency operations and expenses. The grantee is also responsible for Policy Council formation and operations as well as general community involvement and support with the Head Start program.

Major Budget Changes

Salaries & Employee Benefits

- \$5,688 Negotiated salary and benefits adjustments.

Services & Supplies

- \$74,651 Additional subject matter experts to meet increased federal requirements for oversight.
- (\$42,619) Cost Allocation Plan adjustment.

Other Charges

- (\$883,907) Reduction in funding Head Start Child Development Council, Inc. due to decreased federal allocation.

Revenues

- (\$866,806) Decrease in annual federal allocation for base Head Start Program.

Program Discussion

The 2013-14 proposed Head Start budget totals \$24,495,389, a decrease of \$866,806 from 2012-13.

The Head Start program provides integrated, comprehensive child and family development services to 3,061 children, comprised of 2,631 pre-school age and 430 infants and toddlers. A reduction in services is anticipated in 2013-14 due to the federal sequestration reductions. A grant application will be submitted to the Department of Health and Human Services in November 2013 for the grant period beginning February 1, 2014.

5050101000—Human Services Agency

Human Services

Joseph Chelli, Human Services Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$67,774,167	\$81,390,796	\$91,435,339	\$91,435,339	\$10,044,543
Services & Supplies	39,741,247	43,838,743	44,500,142	44,500,142	661,399
Other Charges	163,766,073	181,184,090	173,478,209	173,478,209	(7,705,881)
Fixed Assets	200,976	408,500	612,500	612,500	204,000
Operating Transfers Out	594,023	0	0	0	0
Total Expenditures	\$272,076,485	\$306,822,129	\$310,026,190	\$310,026,190	\$3,204,061
Expenditure Reimbursements	(2,184,370)	(664,867)	(2,907,451)	(2,907,451)	(2,242,584)
Total Appropriations	\$269,892,115	\$306,157,262	\$307,118,739	\$307,118,739	\$961,477
Earned Revenues By Source					
Aid from Other Governments	\$256,950,392	\$292,740,749	\$295,721,383	\$295,721,383	\$2,980,634
Miscellaneous Revenues	436,497	96,304	88,920	88,920	(7,384)
Operating Transfers In	1,129,873	1,060,000	1,110,000	1,110,000	50,000
Total Revenues	\$258,516,762	\$293,897,053	\$296,920,303	\$296,920,303	\$3,023,250
Net County Cost	\$11,375,353	\$12,260,209	\$10,198,436	\$10,198,436	(\$2,061,773)
Allocated Positions	901.0	940.0	1,067.0	1,067.0	127.0
Temporary (Full-Time Equivalent)	12.1	13.0	6.2	6.2	(6.8)
Total Staffing	913.1	953.0	1,073.2	1,073.2	120.2

Purpose

The Human Services Agency (HSA) provides State and federal-mandated public assistance and a variety of social service programs for the citizens of San Joaquin County. Programs include: California Work Opportunity and Responsibility to Kids (CalWORKs), Foster Care, Food Stamps, General Assistance, Medi-Cal, Adoptions, Child Protective Services, Adult Protective Services, Refugee Assistance, and the Mary Graham Children's Shelter. Federal and State legislation and local regulations govern the methods by which resources of the Agency are allocated.

This budget reflects the combined administrative and financial assistance program costs, and funding for the public assistance programs administered by the HSA.

Major Budget Changes

Salaries & Employee Benefits

- \$1,606,599 Negotiated salary and benefits adjustments.

- \$8,465,588 Add 127 new positions.
- (\$268,172) Decrease in extra-help.

Services & Supplies

- \$247,764 Increase in office supplies and furniture to accommodate increased staffing and services.
- \$355,486 Increase in network expenses for State required call center.
- \$529,923 Increase in computer equipment and software expenses.
- \$666,164 Increase in Child Welfare community outreach and implementation of automated time study software.
- (\$2,253,865) Decrease in child care needs based on actual experience.
- \$1,018,041 Elevator and public address system replacement, and pressure wash building exterior.
- \$174,283 Increase in utilities based on actual experience.

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- \$519,564 Additional rent for Call Center.
- (\$602,231) Cost Allocation Plan adjustment.

Other Charges

- (\$7,215,342) Decrease in CalWORKs reflecting an overall 7% decrease in caseload and programmatic changes.
- \$472,620 Increase in Foster Care expenses related to caseload growth of 4.5% pursuant to the implementation of AB 12 Extended Foster Care.
- (\$1,187,329) Decrease in In-Home Supportive Services (IHSS) assistance payments reflecting 3.6% reduction in authorized hours.

Fixed Assets

- \$580,000 Modular furniture (100).
- \$32,500 Security cameras (10).

Expenditure Reimbursements

- \$2,121,670 Increase in foster care pass through charges due to accounting change.

Revenues

- \$9,589,533 Increase in Administration federal and State reimbursements.
- (\$7,034,959) Decrease in CalWORKs Assistance federal and State reimbursements.
- \$2,670,007 Increase in Foster Care Assistance federal and State reimbursements.
- (\$2,251,857) Decrease in IHSS federal and State reimbursements.

Program Discussion

The 2013-14 recommended budget for the Human Services Agency totals \$310,026,190, which is an increase of \$3,204,061 from 2012-13.

Administration

The Administrative budget contains administrative costs for the operation of all Agency programs and totals \$137,657,981, which is an increase of \$10,953,942 from 2012-13. The increase is primarily due to negotiated salary and benefits, the addition of 127 positions, of which 114 are needed to support Medi-Cal program expansion resulting from the implementation of Affordable Care Act (ACA), and an increase in operating costs related to ACA, capital projects, and equipment leases. These increases are

Workload Data*

	Actual			Est./Act. 2012-13	Projected 2013-14
	2009-10	2010-11	2011-12		
<i>CalWORKs Assistance</i>	200,640	207,653	205,252	230,119	213,720
<i>Foster Care</i>					
<i>Foster Home</i>	5,278	5,309	5,449	5,354	5,743
<i>Institutions</i>	2,320	2,010	1,866	1,785	1,736
<i>Foster Family Agencies</i>	6,118	6,030	5,190	5,610	5,877
<i>Adoption Assistance</i>	24,406	21,325	24,324	24,124	24,592
<i>General Assistance</i>	20,181	18,995	19,459	22,976	24,014
<i>In-Home Supportive Services</i>	75,649	71,310	69,250	66,135	67,920
<i>Refugee Cash Assistance</i>	71	37	21	29	29
<i>Temporary Homeless Shelter</i>	5,709	5,973	6,265	6,960	7,407

*All Workload Data represent case months of service delivered.

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partially offset by a decrease in subsidized CalWORKs child care costs and a decrease resulting from a shift in Foster Care cost accounting. The 127 additional positions recommended for 2013-14, at an estimated cost of \$8.5 million, include the following classifications:

- Management Analyst (1)
- Eligibility Workers (88)
- Eligibility Supervisors (12)
- Program Managers (2)
- Social Workers (10)
- Social Worker Supervisor (1)
- Senior Office Assistants (8)
- HSA Staff Analyst (4)
- Crafts Worker (1)

Affordable Care Act

HSA is preparing for changes in programs and service delivery as a result of the federal ACA, which becomes effective January 1, 2014. This new mandate changes the environment and manner in which HSA will be required to provide service to Medi-Cal applicants.

In preparation for the implementation of ACA, the State ceased enrollment of new children in the Healthy Families low income health care program effective January 1, 2013. Children previously eligible under the Healthy Families Program are now covered under Medi-Cal. As a result, HSA has received approximately 900 additional Medi-Cal applications per month. In addition to processing new applications and providing ongoing case management for these new cases, approximately 20,000 children in the County are currently receiving Healthy Families coverage who will be transitioned to Medi-Cal by July 2014.

Under ACA, there are significant changes and expansions of health coverage programs (Expanded Medi-Cal). The California Health Benefit Exchange, also known as Covered California, is a new entity involved in delivering health coverage programs. Covered California will establish three centralized call centers to receive calls from individuals who apply for health coverage. Those callers identified as potentially eligible for Expanded Medi-Cal will be transferred directly from the Covered California call centers to the county call center for eligibility determination. County call centers must be operational by October 1, 2013 and must meet specific service delivery goals established by Covered California.

The Covered California call center network, including HSA's call center, is just one of the cornerstones of the "No Wrong Door" principle of ACA. Applicants and ongoing participants will receive services regardless of where they seek assistance: in person; through the mail;

over the phone; through the internet; or through a community-based partner.

HSA will be responsible for eligibility determination for Expanded Medi-Cal for all applications received, determination of initial eligibility for those who apply for health care premium tax credits through the County and help with health plan selection, and ongoing case maintenance for all Medi-Cal cases. HSA expects a significant increase in applications and requests for general information. ACA will create greater movement between public assistance programs and low income private insurance programs as the circumstances of families change. New knowledge and skills for HSA staff will be required to assist individuals and families in navigating the complexities of health coverage options presented under ACA.

HSA is organized into five bureaus: Income Maintenance; Child Welfare Services; Employment and Youth Services; Adult and Community Services; and Administrative Services.

Income Maintenance Bureau

The Income Maintenance Bureau is responsible for determining, issuing, and maintaining the correct and timely federal and State mandated benefits for the CalWORKs, CalFresh, Medi-Cal, General Assistance, Foster Care, and Refugee Assistance programs. As a result of the transition of the Healthy Families program to the Medi-Cal program, the continued economic recession, outreach efforts, and the changes in the State regulations, HSA has experienced significant increases in applications for assistance and continuing caseload maintenance. In response to the low CalFresh program participation Statewide, HSA has been working closely with the Hunger Task Force to increase the program accessibility in San Joaquin County. HSA has been collaborating with community partners to conduct outreach to the underserved population and to assist with the application process. HSA has also conducted outreach to different communities by leveraging the network of Community Centers operated by the Aging and Community Services Bureau. Eligibility workers are now co-located at the Boggs Tract, Garden Acres, Kennedy, Larch Clover, Lodi, and Northeast Community Centers to provide County residents with increased access to the CalWORKs, CalFresh, and Medi-Cal programs.

In collaboration with San Joaquin General Hospital (SJGH), HSA continues to provide enhanced access to the Medi-Cal program for patients of SJGH. An on-site Medi-Cal eligibility unit has been established to process Medi-Cal applications for those served at the SJGH. HSA also continues to work with Health Care Services to assist with the implementation of the Low Income Health Program (LIHP) in San Joaquin County which began in May 2012. In addition, in January 2013 the Healthy Families program

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was replaced with a new Medi-Cal program. Once fully implemented in January 2014, ACA will expand HSA's Medi-Cal workload by an estimated 29,000 applications, and 42,000 ongoing cases in 2014 alone.

The recommended budget adds 112 positions (88 Eligibility Workers, 12 Eligibility Supervisors, 2 Program Managers, 2 HSA Staff Analysts, and 8 Senior Office Assistants) to address the anticipated workload increase. The cost for these positions is fully offset by State and federal funding.

Child Welfare Services Bureau

The Child Welfare Services (CWS) Bureau is responsible for services that ensure the safety, permanency, and well-being of children who have been abused or neglected. The major components of the CWS programs include: Child Abuse Prevention; Emergency Response; Family Preservation; Family Maintenance; Family Reunification; Permanent Placement; Adoption, and Independent Living. Each CWS component requires specific in-person service delivery by social worker staff to prevent or remedy neglect or abuse. Ongoing case management services assist in the development of basic life skills of the family to keep the family intact or to develop alternate family structures when the child cannot safely remain at home. Adoption services provide permanency options for children who are unable to be reunified with their birth families. The Independent Living program provides foster youth with education and other supportive services designed to help transition youth from foster care to living independently. Assembly Bill 12, passed in 2010, extends foster care services from the age of 18 to 21. For San Joaquin County, AB 12 adds approximately 90 cases per year.

The recommended budget adds a Social Worker Supervisor and seven Social Worker positions to address the growing demand for CWS services.

Employment & Youth Services Bureau

The Employment and Youth Services Bureau provides employment, education, and training services under the CalWORKs program. Federal and State assistance available to CalWORKs participants is subject to time limits of no more than four years for able-bodied adults, with stringent requirements for participation in Welfare-to-Work (WTW) activities leading to self-sufficiency. Participation includes job preparation and placement services, work experience, employment activities, vocational training and education, mental health and substance abuse treatment, and community services.

To compliment ongoing WTW services, a partnership with the Greater Stockton Chamber of Commerce, and the

Employment and Economic Development Department was developed to provide the Stockton Chamber Apprenticeship Program (SCAP) for CalWORKs participants. Under SCAP, the Chamber identifies potential job openings in the area and works with the case managers to place CalWORKs participants with employers. Employers who hire CalWORKs participants through SCAP may be reimbursed for up to 50% of the wages paid, for up to six months. The employer is expected to retain the participant upon successful completion of SCAP. Programmatic changes to the CalWORKs program enacted by the passage of Senate Bill 1041 include the reengagement of those cases that had previously been exempt under the short-term young child exemption. The Governor's January 2013 budget includes resources necessary to implement the expansion and enhancement of employment services and job development activities for program participants and to intensify case management efforts for non-participating individuals.

Adult & Community Services Bureau

The Adult and Community Services Bureau provides mandated services to abused, neglected, exploited, and disabled adults to prevent or reduce inappropriate institutional care. The Bureau also helps individuals achieve and maintain the highest level of independence, self-support, and self-sufficiency within their range and scope of their capabilities. Mandated services for adults include: information and referral services, IHSS, and Adult Protective Services.

With the implementation of ACA, the State has implemented the Coordinated Care Initiative (CCI) to coordinate care for individuals eligible to both Medi-Cal and Medicare, commonly referred to as "dual eligibles". Under CCI, dual eligibles must enroll into a Medi-Cal managed care plan in order to receive their long-term care benefits, including IHSS. In addition, dual eligibles will have their medical, behavioral health, and long-term supports and services, including home and community-based services, coordinated through a single health plan. HSA staff will continue to perform intake and assessments, eligibility determinations, and program administration, in coordination with the local health plan, Health Plan of San Joaquin. It is anticipated that a larger number of community members in the County will be eligible to medical coverage, which will increase the number of IHSS cases substantially.

The recommended budget includes three Social Worker positions to address the increased workload anticipated with the implementation of CCI. The cost for these positions is fully offset by State and federal funding.

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Administrative Services Bureau

The Administrative Services Bureau provides support services throughout the Agency and includes the following functional areas: Policies and Procedures; Staff Development and Training; Information Systems; Fiscal and Accounting; Quality Control; Fair Hearings; Benefit Recovery; Collections; Personnel; Reception and Benefit Issuance; and Staff Support.

The recommended budget adds a Management Analyst, a Crafts Worker, and two HSA Staff Analyst positions. The Management Analyst will assist the Director in all aspects of Agency operations. The HSA Staff Analysts will increase the training capacity allowing HSA to conduct concurrent Eligibility Worker induction training classes to meet the staffing requirements of the ACA and the demand for services administered by HSA.

The following are changes projected for the various assistance programs administered by HSA:

CalWORKs Assistance (\$94,036,800)

The CalWORKs program is the largest cash assistance program for children and families, providing financial help to families to meet basic needs (shelter, food, and clothing) when they are unable to meet those needs on their own. The program represents a welfare system based upon principles that place high value on recipients obtaining work. Eligible families must include a child under age 18, who lacks parental care and support due to absence, death, incapacity, or the unemployment of one or both parents. CalWORKs assistance is time limited for most adults, and most recipients are required to work or participate in WTW activities for a minimum number of hours per week. The necessary supportive services, including child care, are provided to ensure employment is possible. The amount of a family's monthly assistance payment depends on a number of factors, including the number of people who are eligible, and the special needs of any of those family members. The income of the family is considered in calculating the amount of cash aid the family receives.

The recommended budget includes a decrease of \$7,215,342 from 2012-13. This decrease reflects an overall 7% reduction in caseload and programmatic changes that became effective July 1, 2012, which restructured the CalWORKs program into three components: CalWORKs Basic, CalWORKs Plus, and the Child Maintenance Program.

- Under CalWORKs Basic, the time limits were reduced from 48 to 24 months for all recipients not meeting the federal Work Participation Rate (WPR) through unsubsidized employment.

- Under CalWORKs Plus, recipients meeting the federal WPR through unsubsidized employment will be able to continue to receive up to 48 months of aid and services. Recipients in CalWORKs Plus will receive a higher earned income that will remain in effect for recipients in the safety net as long as they continue to meet federal WPR.
- Under the Child Maintenance Program, aid is provided for children whose parents are not eligible for aid under CalWORKs Plus. These child-only grants were reduced by 27% in 2012-13, which added to the overall decrease in program payments. Recipients in the Child Maintenance Program who meet the federal WPR and who have not exhausted 48 months of aid can re-enter CalWORKs Plus.

The budget estimate does not include the potential cost savings from a programmatic change requiring the reengagement of individuals currently exempt from participation in WTW activities under the short-term young child exemptions. These individuals are required to reengage in a WTW plan by January 1, 2015, unless an applicable exemption applies. This potential savings is not reflected in the recommended County budget, as reengagement is not required by participants until mid-way through 2014-15.

Foster Care (\$36,979,692)

The Foster Care program provides support payments for children in out-of-home care. This program is administered by counties in accordance with regulations, standards, and procedures set by California Department of Social Services (CDSS) as authorized by law. The Out-of-Home Care System is designed to protect those children who cannot safely remain with family. Most are removed from their parents and made dependents of the court. A smaller number are wards of Juvenile Probation or live with legal guardians. Some are voluntarily placed in out-of-home care by their parents.

Currently, these children are placed in family homes with relatives, in licensed foster family homes, in homes certified by foster family agencies, and in group homes. Relatives are given preference over other types of placements. All providers for these children, except relatives and legal guardians, are studied and licensed to provide care.

A written case plan is developed for each child and family to ensure care and protection consistent with the best interests and special needs of the child in mind. The plan includes a judicial or administrative review every six months to determine if out-of-home care is still required. Independent living training and services are available to

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teens ages 16 to 24, providing job and career development skills.

Assembly Bill 12 (2010) extends foster care benefits from age 18 to 21. To be eligible to receive Extended Foster Care benefits, youth must be in foster care prior to age 18. AB 12 is being implemented gradually. The extension of benefits up to age 19 went into effect January 1, 2012. The extension of benefits increased to age 20 became effective January 1, 2013. Contingent on the availability of funds and approval of the legislature, CDSS may extend benefits up to age 21 on January 1, 2014.

The recommended budget includes an increase of \$472,620 from 2012-13. The increase is due to a 4.5% growth in projected caseloads, a statutory 2.65% cost-of-living adjustment for children in foster family home and group home placements effective July 1, 2013, and costs associated with the continued implementation of AB 12 Extended Foster Care. The increase is partially offset by a projected 6% cost per case reduction. This reduction is attributed to decreases in group home and foster family agency placements which have a higher cost rate per placement than County foster family homes.

Adoptions Assistance (\$21,699,156)

The Adoptions Assistance Program (AAP) was developed to encourage the adoption of special needs children and remove the financial disincentives for families to adopt. If the child is deemed eligible, an adoption assistance agreement, or a deferred adoption assistance agreement is executed with the adoptive parents, prior to the adoption finalization. A reassessment of the child's needs and family's circumstances is conducted every two years. The amount of financial assistance is determined based on the special needs of the child and circumstances of the family.

Foster care youth adopted after age 16 who receive AAP benefits may continue to receive the benefits through age 21. The intent of the extended AAP benefits is to help youth with special needs maintain a safety net as they transition to independence.

The recommended budget includes an increase of \$27,480 from 2012-13. This increase reflects a 2% caseload increase and costs associated with the ongoing implementation of AB 12. The budget also includes a statutory 2.65% cost-of-living increase. These cost increases are partially offset by an estimated 4.5% cost per case reduction associated with the periodic reassessment of Adoptions Assistance to ensure funding for services are reflective of the needs of the children.

General Assistance (\$3,902,035)

The General Assistance (GA) program provides relief and support to indigent adults who are not supported by their

own means, other public funds, or other assistance programs. California counties are required to administer a GA program. The authority to define and develop the GA program is delegated to each County Board of Supervisors.

Participants repay GA payments by working a specified number of hours each month in the GA Work Program. Repayments may also be made by collecting proceeds from the sale of real property, withholding an amount equal to the GA interim assistance payments from a lump sum Social Security award, or collecting from a sponsor.

The GA program is funded 100% by the County. The recommended budget includes an increase of \$168,636 from 2012-13 reflecting an anticipated 4.5% caseload growth. This increase is primarily due to the continued impact of AB 109 Public Safety Realignment. AB 109 continues to increase the number of offenders released from State prison to County-level supervision. In an effort to assist the offender to productively re-enter society, HSA screens them for potential eligibility to public assistance programs, including CalWORKs, CalFresh, and GA in the AB 109 Assessment Center.

In-Home Supportive Services (\$14,990,789)

The IHSS program provides specified supportive services to enable eligible persons to remain in their own homes as an alternative to out-of-home care, such as nursing homes, or board-and-care facilities. Eligible persons are aged, blind, or disabled recipients of public assistance and similar persons with low incomes. Disabled children are also eligible for IHSS. Services include domestic services; meal preparation; laundry; shopping and errands; personal care services; assistance while traveling to medical appointments or to other sources of supportive services; protective supervision; teaching and demonstration directed at reducing the need for supportive services; and certain paramedical services ordered by a physician.

In 2012-13, CDSS changed the local financial obligation for the IHSS program from a percentage-based payment structure to a Maintenance-of-Effort (MOE). The IHSS MOE includes the County's required match for negotiated salary and benefits for IHSS providers, Public Authority operations, and administrative costs.

The recommended budget includes a decrease of \$1,187,329, which is a net result of a decrease in projected hours for 2013-14; restoration of a 3.6% across-the board reduction to recipient hours; and projected Statewide caseload increase of 2.7%.

The Governor's January 2013 budget proposes a 20% across-the board reduction in authorized hours effective November 1, 2013. This change is not reflected in the recommended budget as it has been stayed by the courts since December 2011.

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Temporary Homeless Shelter (\$749,737)

Families who are eligible for CalWORKs and are homeless can apply for a special need payment to meet costs for temporary and permanent housing. The maximum homeless assistance payment is based on the size of CalWORKs family. Homeless Assistance is available only once-in-a-lifetime, unless the family is homeless due to domestic violence, natural disaster, uninhabitability, or a physical or mental disability. All exceptions must be verified by a third-party agency.

CalWORKs families may be eligible to apply for homeless assistance benefits to assist with the payment of rent arrearages. Payment of arrearages is considered a family's once-in-a-lifetime Homeless Assistance payment.

The recommended budget reflects a decrease of \$15,946 compared to 2012-13. This decrease is related to the net effect of an 8% reduction in the average cost per day and

an estimated 6% increase in caseload based on actual experience.

Refugee Cash Assistance (\$10,000)

Refugee Cash Assistance provides up to eight months of cash assistance to needy refugees without children who are not otherwise eligible for any other cash aid. These refugees are unable to return to their country of origin because of persecution or a well-founded fear of persecution on account of race, religion, nationality, or political opinion. These individuals may also be eligible to receive employment and other social services during the same eight-month period.

Funding of the Refugee Cash Assistance Program is 100% federally-reimbursed. The recommended budget reflects no change from 2012-13.

5053900000—Mary Graham Children's Shelter

Human Services

Joseph Chelli, Human Services Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$4,100,329	\$4,313,381	\$4,248,338	\$4,248,338	(\$65,043)
Services & Supplies	1,330,193	1,623,076	1,680,415	1,680,415	57,339
Total Expenditures	\$5,430,522	\$5,936,457	\$5,928,753	\$5,928,753	(\$7,704)
Expenditure Reimbursements	(52,406)	(34,920)	(41,307)	(41,307)	(6,387)
Total Appropriations	\$5,378,117	\$5,901,537	\$5,887,446	\$5,887,446	(\$14,091)
Earned Revenues By Source					
Aid from Other Governments	\$3,387,504	\$3,475,769	\$3,421,011	\$3,421,011	(\$54,758)
Total Revenues	\$3,387,504	\$3,475,769	\$3,421,011	\$3,421,011	(\$54,758)
Net County Cost	\$1,990,613	\$2,425,768	\$2,466,435	\$2,466,435	\$40,667
Allocated Positions	43.0	41.0	41.0	41.0	0.0
Temporary (Full-Time Equivalent)	8.3	11.0	9.1	9.1	(1.9)
Total Staffing	51.3	52.0	50.1	50.1	(1.9)

Purpose

Mary Graham Children's Shelter provides temporary protective custody and services to children alleged to be abused or neglected and who come within the jurisdiction of the Juvenile Court as dependents. Service provisions at the Shelter are mandated by the Welfare and Institutions Code, which includes food, clothing, health care, education, safety, supervision, counseling, recreation, and access to religious services.

Major Budget Changes

Salaries & Employee Benefits

- \$52,755 Negotiated salary and benefits adjustments.
- (\$104,195) Delete a vacant MGCS Trainer position.
- \$78,463 Add a Crafts Worker position.
- (\$92,038) Decrease in extra-help.

Services & Supplies

- \$98,220 Cost Allocation Plan adjustment.
- (\$48,256) Decrease in nursing services.

Revenue

- (\$54,758) Decrease in federal and State revenue.

Program Discussion

The 2013-14 proposed Mary Graham Children's Shelter (MGCS) budget is \$5,928,753, which is a decrease of \$7,704 from 2012-13. The budget deletes a vacant MGCS Trainer position, and adds a Crafts Worker position. As the MGCS facility ages, the addition of the Crafts Worker position will help address maintenance issues. MGCS extra-help positions are utilized, as needed, based on the variation of the daily population at the Shelter.

MGCS consists of two residential cottages with individual occupation capacities of 30. The average daily population at the Shelter is 19, dependent upon available Statewide placements, local foster care resources, frequency of local law enforcement drug and parole sweeps, and other factors. The MGCS complex also includes:

- The Child Advocacy Center which provides comprehensive services for child victims of sexual abuse, serves as a pediatric medical clinic for Shelter residents and local foster youth, and provides a safe and respectful location for San Joaquin

5053900000—Mary Graham Children's Shelter

Human Services

County Sexual Assault Response Team's emergency evaluations 24 hours per day, 7 days per week, for child and adult victims.

- The Walter Britten Visitation Center where families with children in the child welfare system are afforded daily opportunities to visit their children under the guidelines set forth by the Social Workers and the Courts.
- San Joaquin County Office of Education's (SJCCE) Dorothy Biddick School shares the site and its buildings with MGCS. The School offers many options for activities and collaboration toward provision of comprehensive and integrated programs. The SJCCE ONE School (Field of Dreams) utilizes two classrooms for community and onsite

elementary school children. A third classroom is reserved for onsite 9-12 grade students. The collaborative efforts are aimed at providing cost-effective service delivery to MGCS residents and improving their likelihood of successful development into healthy individuals.

Mary Graham Children's Foundation (MGCF) has continued to support social and educational programs at MGCS while growing its endowment to ensure funds will be available into the future for the foster youth scholarship program. Now in its ninth year, supporting 18 students, the MGCF Scholarship program, including the established mentors, continues to support the scholarly ambitions of local foster youth. ArtWORKSYes! is the primary MGCF and SJCCE onsite program for the enrichment and the socio-education of abused and neglected children.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Children Provided Care</i>	1,390	1,528	1,476	1,603	1,550
<i>Average Daily Population</i>	20	18	19	19	19
<i>Average Length of Stay (Days)</i>	11	10	9	9	9

5055246000—Neighborhood Preservation

Human Services

Kerry Sullivan, Community Development Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$957,804	\$1,000,385	\$884,838	\$884,838	(\$115,548)
Services & Supplies	56,086	92,469	81,284	81,284	(11,185)
Other Charges	7,366,938	9,876,234	9,596,114	9,596,114	(280,120)
Total Expenditures	\$8,380,829	\$10,969,088	\$10,562,236	\$10,562,236	(\$406,853)
Expenditure Reimbursements	(967,730)	(575,000)	(665,092)	(665,092)	(90,092)
Total Appropriations	\$7,413,099	\$10,394,088	\$9,897,144	\$9,897,144	(\$496,944)
Earned Revenues By Source					
Aid from Other Governments	\$7,352,393	\$10,394,088	\$9,897,144	\$9,897,144	(\$496,944)
Miscellaneous Revenues	223,271	0	0	0	0
Total Revenues	\$7,575,664	\$10,394,088	\$9,897,144	\$9,897,144	(\$496,944)
Net County Cost	(\$162,564)	\$0	\$0	\$0	\$0
Allocated Positions	9.0	9.0	8.0	8.0	(1.0)

Purpose

The Neighborhood Preservation Division of the Community Development Department administers, plans, coordinates, and implements the Community Development Block Grant (CDBG) and HOME Investment Partnership (HOME) programs within the unincorporated County and five participating cities.

The Division's primary responsibility is the administration of the County's grant-funded housing and community development programs. Revenues for these programs come from CDBG, HOME, and the Emergency Solutions Grant (ESG) programs.

The Division administers housing programs for the cities of Escalon, Lathrop, Manteca, Ripon, and Tracy. The Division also administers the County's federally-funded homeless grant programs, which include Shelter Plus Care (SPC) and Supportive Housing Program (SHP).

Major Budget Changes

Salaries & Employee Benefits

- (\$94,068) Negotiated salary and benefits adjustments.

- \$184,119 Transfer Deputy Director position from Community Development.
- (\$205,599) Delete a Housing Rehabilitation Specialist and a Management Analyst.

Services & Supplies

- (\$6,067) Cost Allocation Plan adjustment.

Other Charges

- \$235,498 Increase in funding for the Neighborhood Stabilization Program (NSP).
- \$174,560 Increase in funding for SHP program.
- \$95,759 Increase in funding for community programs.
- (\$300,937) Decrease in SPC expenditures.
- (\$400,000) Decrease in funding for HOME program.
- (\$85,000) Completion of Homeless Prevention Program.

5055246000—Neighborhood Preservation

Human Services

Expenditure Reimbursements

- \$90,092 Increase in charges from Rehabilitation Trust Fund.

Revenues

- (\$387,848) Decrease in CDBG funding.
- (\$105,353) Decrease in HOME funding.

Program Discussion

The 2013-14 proposed Neighborhood Preservation budget totals \$10,562,236, which is a decrease of \$406,853 from 2012-13. The decrease is primarily due to negotiated salary and benefits adjustments, the deletion of a Housing Rehabilitation Specialist and a Management Analyst, and a decrease in project funding. The recommended budget

transfers the Deputy Director of Neighborhood Preservation from the Community Development budget to more accurately reflect the assignment and oversight.

The 2013-14 budget includes \$2.9 million of one-time ARRA funding carried over from previous years for the CDBG, Homeless Prevention, and Neighborhood Stabilization programs. During 2013-14, fewer housing projects are planned reflecting the winding-down of the one-time funding.

Community Development Block Grant

The Entitlement Urban County (EUC) is comprised of the County and all cities, except Lodi and Stockton. This entity will receive an estimated \$2.3 million in CDBG funding in 2013-14; the unincorporated County's share is approximately \$1.3 million. Program expenditures are anticipated to be greater than receipts due to a carryover from the previous year. CDBG funds will continue to be

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Program Expenditures					
<i>CDBG Expense</i>	\$812,063	\$493,973	\$2,799,291	\$2,519,867	\$2,354,134
<i>HOME Expense</i>	\$207,338	\$2,936,954	\$1,603,108	\$263,789	\$1,300,000
<i>Emergency Solutions Grant</i>	\$140,304	\$136,238	\$123,367	\$141,953	\$218,743
<i>Shelter Plus Care</i>	\$1,940,925	\$1,909,275	\$1,923,266	\$1,289,980	\$2,107,692
<i>Supportive Housing</i>	\$2,130,392	\$2,368,946	\$2,238,838	\$1,174,942	\$2,342,181
<i>Neighborhood Stabilization Program</i>	\$7,871,802	\$4,401,883	\$1,405,973	\$2,520,000	\$2,864,404
<i>Homeless Prevention</i>	\$401,674	\$435,539	\$404,953	\$0	\$0
Administration					
<i>Federal Environmental Reviews</i>	88	159	120	100	100
<i>Labor Standard Reviews</i>	8	14	8	5	5
Housing Rehabilitation (Units)					
<i>Housing Rehabilitation (CDBG & HOME)</i>	39	44	106	30	20
<i>Utility Connections (CDBG)</i>	2	3	3	2	2
<i>First Time Homebuyers Assistance (CDBG & HOME)</i>	43	11	11	10	4
<i>Tenant Based Assistance (SHP & SPC)</i>	436	432	432	1,200	1,200
<i>Homeless Prevention (Households)</i>	126	111	111	265	265

5055246000—Neighborhood Preservation

Human Services

used for infrastructure, public facilities, public services, and affordable housing.

HOME Investment Partnerships

In 2013-14, the EUC will receive approximately \$700,000 in HOME funds. Program expenditures are anticipated to be greater than receipts due to a carryover from the previous year. The unincorporated County's share is approximately \$500,000, which includes a nonprofit housing developer set-aside. The County's funds will continue to be utilized for down payment assistance for first-time homebuyers, Countywide rehabilitation of single-family housing, and overall program administration. A local nonprofit housing corporation will be funded to continue the development of an affordable 22-unit, single-family subdivision.

Homeless Programs

Eleven emergency homeless shelters in the County will be funded with ESG funds totaling \$218,743. Renewal

funding was received for all expiring SPC and SHP programs totaling \$4.5 million. Programs will be operated by nonprofit agencies. Annual renewal applications will be submitted during 2013-14 as well as new applications should additional funds become available.

Federal Stimulus Funding

During 2010-11, the Division received \$4.4 million, of which \$1.5 million remains unobligated, of NSP3 funding for housing projects. Additionally, the Division has \$1.4 million of NSP1 program revenue available for the rehabilitation of a multi-family housing development acquired with NSP3 funds. All NSP funding has specific and immediate implementation timetables to stimulate the County's economy and mitigate the impacts resulting from the foreclosure crisis. A majority of NSP funding has already been allocated and the County will continue the implementation of these programs in 2013-14.

505560000—Veterans Services Office

Human Services

Kenneth B. Cohen, Health Care Services Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$380,612	\$387,658	\$414,785	\$414,785	\$27,127
Services & Supplies	34,064	33,752	34,246	34,246	494
Total Expenditures	\$414,676	\$421,410	\$449,031	\$449,031	\$27,621
Expenditure Reimbursements	(147,653)	0	0	0	0
Total Appropriations	\$267,023	\$421,410	\$449,031	\$449,031	\$27,621
Earned Revenues By Source					
Aid from Other Governments	\$100,856	\$92,000	\$92,000	\$92,000	\$0
Operating Transfers In	0	150,000	150,000	150,000	0
Total Revenues	\$100,856	\$242,000	\$242,000	\$242,000	\$0
Net County Cost	\$166,167	\$179,410	\$207,031	\$207,031	\$27,621
Allocated Positions	4.0	4.0	4.0	4.0	0.0

Purpose

The Veterans Services Office (VSO) assists veterans in applying for and receiving benefits for education, health, and welfare. The office assists veterans in application for and filing of benefit claims, provision of transportation services to the Veterans Affairs (VA) hospital, distribution of brochures and educational material, consultations, referrals, and outreach activities. Although levels of service are discretionary, revenue from the State is based on workload measurements.

Major Budget Changes

Salaries & Employee Benefits

- (\$10,873) Negotiated salary and benefits adjustments.
- \$38,000 Veterans Service Officer succession costs.

Program Discussion

The 2013-14 proposed budget for the VSO totals \$449,031 with a Net County Cost of \$207,031, which is an increase of \$27,621 from 2012-13. The increase is primarily due succession costs, which are partially offset by negotiated salary and benefits adjustments.

In 2013-14, the Veterans Service Officer will retire. The recommended budget includes \$38,000 one-time funding to enable the recruitment of a new Veterans Service Officer prior to incumbent's retirement. This will allow time for knowledge transfer and ensure that veteran services are not impeded. In fall 2013, Human Resources will amend/revise the classification of the existing position reflecting the consolidation of the VSO under Health Care Services Agency (B-11-302).

The United States Department of VA estimates that there are over 38,000 veterans residing in San Joaquin County. During 2013-14, the VSO will continue to provide a full spectrum of veteran services, which includes supporting the Disabled American Veterans shuttle bus rides scheduled from the VSO to the VA Medical Center in Livermore. The VSO continues its partnership with CalVet and the State Employment Development Department (EDD). Support has included providing office space and scheduling appointments. In 2012, the CalVet Farm and Home Loan Program provided assistance to 44 veterans. The VSO also provided assistance to 219 veterans at EDD's monthly veteran's workshops. In August 2012, the VSO participated in the Stockton Homeless Veteran Stand Down. VSO staff assisted 189 homeless and at-risk veterans. In 2013-14, the VSO will conduct a program of outreach for homeless veterans and veterans at risk of homelessness.

In 2005, the Board of Supervisors submitted a proposal to the VA to locate the VA's proposed Community Living

5055600000—Veterans Services Office

Human Services

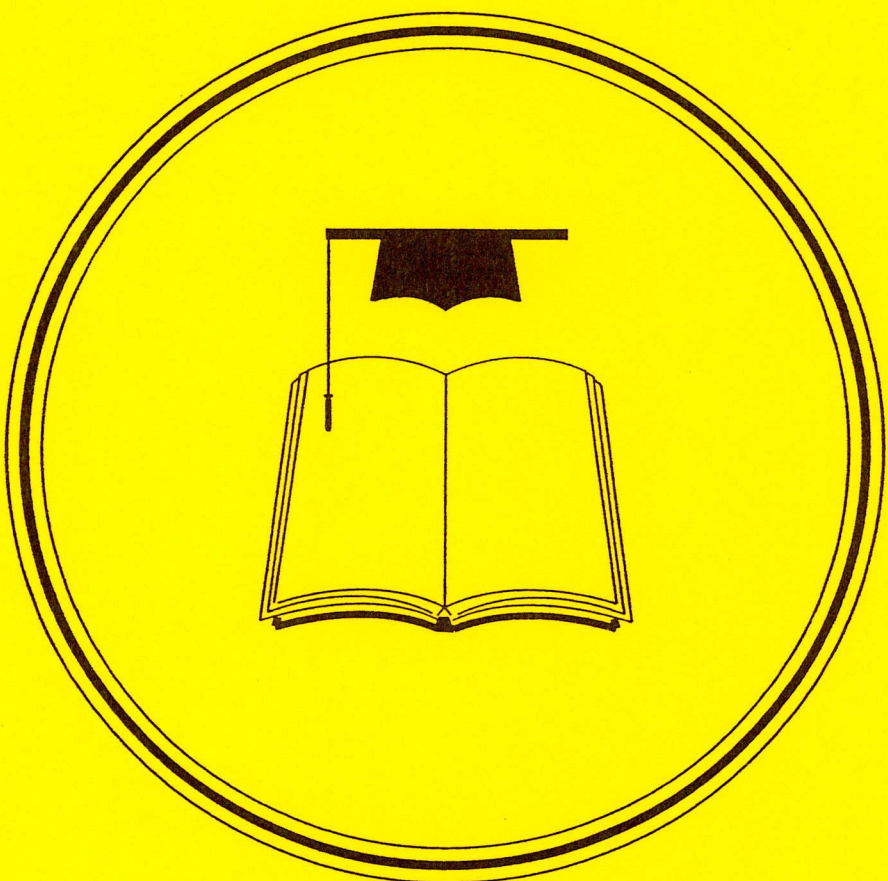
Center (nursing home) and Central Valley Expanded Outpatient Clinic on the San Joaquin General Hospital (SJGH) campus. In 2011, the VA announced that the facilities will be located adjacent to the north side of the SJGH campus. Construction is expected to begin in 2014 with completion in 2018. However, actual start of construction is predicated on the availability of funding. Recent discussions with the

VA suggest that funding could be delayed by a year or longer. Staff will monitor its ongoing communication with the VA and work with legislators to accelerate the process. Office space for the VSO has been requested inside the clinic. Plans will be made for relocation of the office to French Camp in conjunction with the activation of the Expanded Outpatient Clinic.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
<i>Veteran Visits</i>					
<i>Appointment</i>	1,514	1,471	1,380	1,149	1,149
<i>Drop-Ins</i>	6,460	6,520	6,725	5,942	5,942
<i>Telephone Inquires</i>	12,566	12,172	11,129	10,840	10,840
<i>Benefits Claims Filed/Re-opened</i>	1,167	1,105	1,017	941	941
<i>Auditable Forms Filed</i>	1,934	1,794	1,600	1,389	1,389
<i>Educational Fee Waivers</i>	231	218	247	223	223
<i>Claims for VA Medical Care</i>	268	305	259	214	214
<i>Life Insurance Claims Filed</i>	4	2	2	2	2
<i>Benefits Claims Granted</i>	590	498	392	562	562
<i>Verification of Veterans Benefits to Other Agencies</i>	256	234	327	293	293
<i>New Benefits Paid to Veterans and Dependents</i>	\$2,875,312	\$3,817,182	\$2,452,447	\$3,875,435	\$3,875,435
<i>Disabled American Veterans Bus Rides to VA Medical Facility in Livermore</i>	696	790	834	800	800

Education



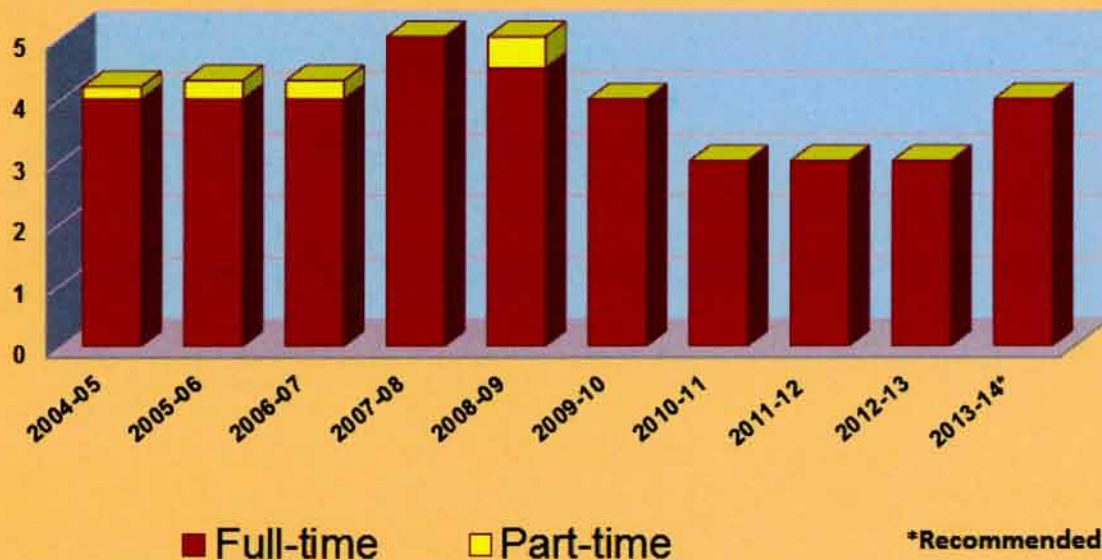
Education Appropriations

	Page Number	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
6060900000 <i>County Library</i>	H-4	\$5,075,323	\$5,423,951	\$5,423,951	\$348,628
6061500000 <i>Cooperative Extension</i>	H-7	282,761	311,992	311,992	29,231
<i>Total - Education</i>		\$5,358,084	\$5,735,943	\$5,735,943	\$377,859

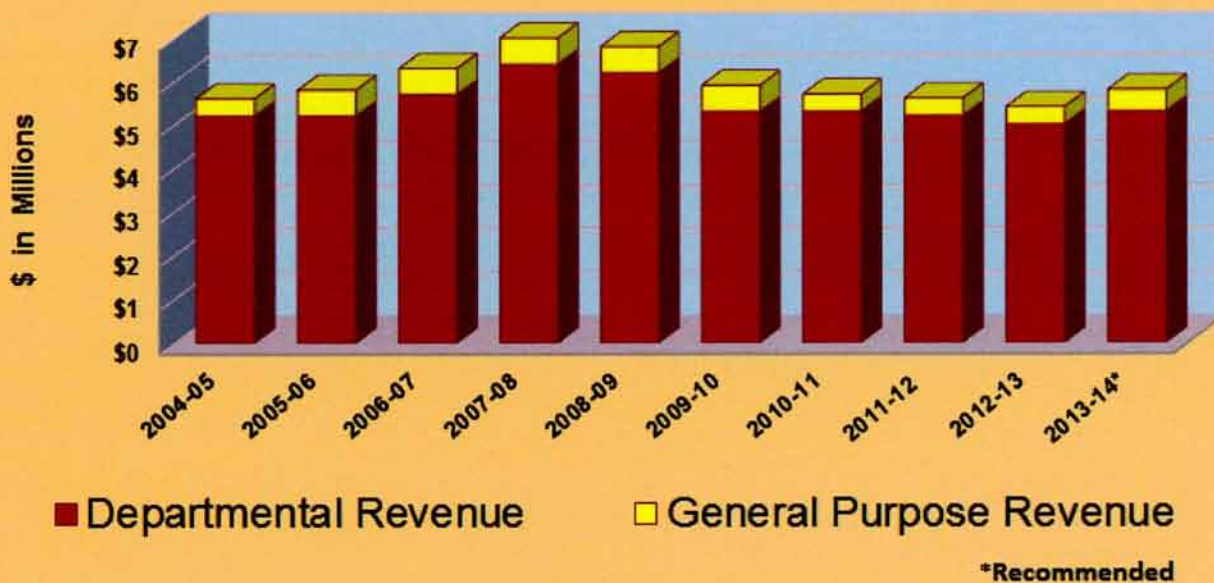
Education

Statistical Summary

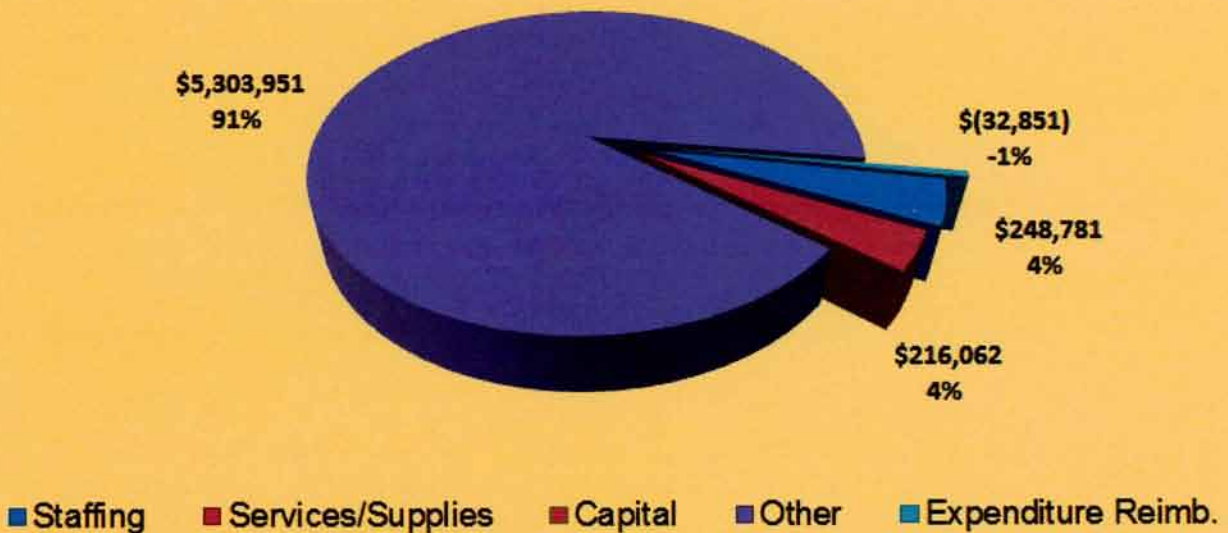
Staffing Trend



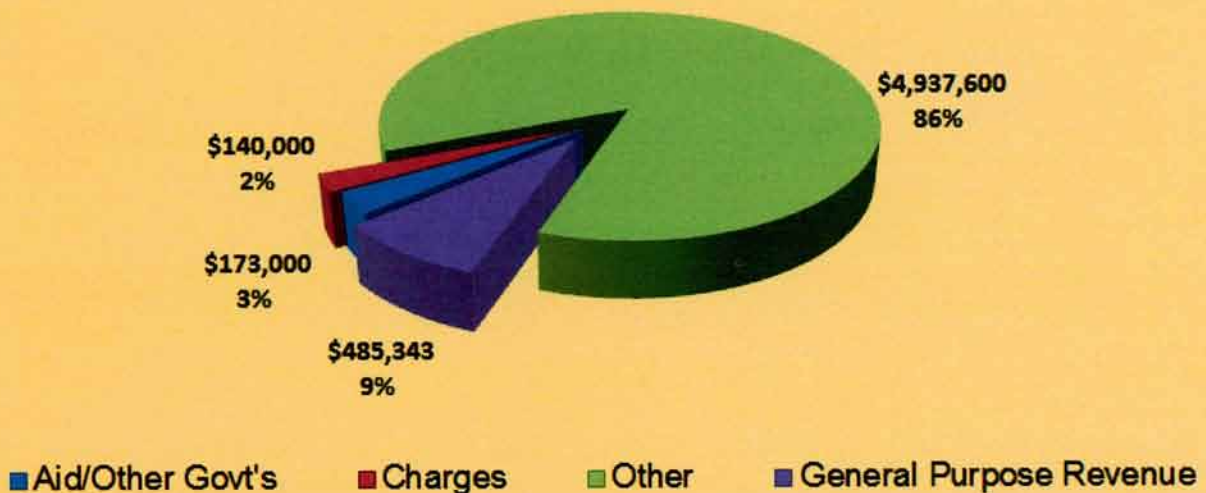
Appropriations by Source



Use of Funds
2013-14 Recommended Budget
Total Appropriations \$5,735,943



Source of Funds
2013-14 Recommended Budget



6060900000—County Library

Education

Rosa Lee, Interim County Administrator

Library Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Services & Supplies	\$109,483	\$120,000	\$120,000	\$120,000	\$0
Other Charges	5,251,095	4,955,323	5,303,951	5,303,951	348,628
Total Appropriations	\$5,360,578	\$5,075,323	\$5,423,951	\$5,423,951	\$348,628
Earned Revenues By Source					
Taxes	\$4,640,607	\$4,407,500	\$4,933,600	\$4,933,600	\$526,100
Interest/Rents	1,731	4,000	4,000	4,000	0
Aid from Other Governments	178,793	181,000	173,000	173,000	(8,000)
Charges for Services	18,972	140,000	140,000	140,000	0
Fund Balance	401,128	176,279	0	0	(176,279)
Total Revenues	\$5,241,232	\$4,908,779	\$5,250,600	\$5,250,600	\$341,821
Net County Cost	\$119,346	\$166,544	\$173,351	\$173,351	\$6,807

Purpose

This budget provides the County's share of the cost of the City/County Library System, which serves the cities of Escalon, Lathrop, Manteca, Ripon, Stockton, and Tracy as well as the unincorporated areas of the County. Through an agreement between the County and the City of Stockton, the City operates the City/County Library System. The County's funding base for Library services is comprised of property tax revenues, the pro rata share of fines and fees for Library services, the Library Director's position costs, and any prior year carryover balance.

the County's property tax collections for Library services. Based on the preliminary forecast, it is projected that \$5,423,951 will be available for Library operations in 2013-14. The budget also eliminates a one-time use of \$176,279 in available fund balance.

The 2013-14 proposed budget for Library services will:

- Fund the Library's share of the property tax administration fee of \$120,000.
- Provide \$120,000 for additional books and materials.
- Provide \$5,183,951 for Library services.

Major Budget Changes

Other Charges

- \$348,628 Increase in funding available for Library services.

Revenues

- \$520,100 Increase in property tax revenue.
- (\$176,279) Eliminate use of fund balance.

Program Discussion

The County's share of funding is primarily driven by property tax collections. The overall increase in home prices and fewer foreclosures resulted in a 4% increase in

Library Services

In 2012-13, the Library provided nearly 2,500 Library-sponsored programs with an emphasis on literacy and fostering a lifelong love for reading. Programs included the *Dream Big – Read!* Summer Reading Club. The Library celebrated Children's Book Week and National Library Week with programs at branch libraries and in local schools that included writing contests and visits from acclaimed authors of children's literature.

The Library continues to participate in the Link+ consortium, which offers reciprocal borrowing privileges with 50 other public and academic libraries in California and Nevada, and allows customers the ability to borrow materials the Library does not own. The Link+ consortium provided access to over nine million unique titles to Library patrons. In 2012-13, the Library began offering

6060900000—County Library Education

downloadable eBooks and audio books directly through the Library website. Customer use of this service has grown significantly. In October 2012, the Library began lending e-readers to customers with as many as 12 titles pre-loaded on the devices in a variety of genres such as mysteries, literature, romance, and children's books.

Branch Libraries

In 2013-14, the Library will again offer the One Book One San Joaquin Program in collaboration with community organizations. The Library will focus on three titles for reading groups including children, teenagers, and adults. Each group will focus on the way books can inspire people during difficult times.

Weekly hours for the County branches, including hours funded by both the County and the respective cities, are as follows. These hours do not reflect the currently-scheduled Library closure days. While weekly hours are the same as 2012-13, Library branches will be open two additional weeks during 2013-14 due to the elimination of City of Stockton furloughs.

<u>Branch</u>	<u>2013-14 Weekly Hours</u>
<i>Escalon</i>	25
<i>Lathrop</i>	25
<i>Linden</i>	25
<i>Manteca</i>	43
<i>Mountain House</i>	35
<i>Ripon</i>	40
<i>Thornton</i>	25
<i>Tracy</i>	42

Staffing

The City/County Library System is staffed by City of Stockton employees. The Library plans to close for 13 days, and the County Library branches will be closed as follows:

- July 4, 2013
- September 2, 2013
- October 14, 2013
- November 11, 28 and 29, 2013
- December 25, 2013
- January 1 and 20, 2014
- February 10 and 17, 2014
- March 31, 2014
- May 26, 2014

Matching Materials Program

In 1998-99, the Board established the Intergovernmental Partnership Program to further promote cooperation among the cities and the County in improving the Library system and public services. In 2011-12, the Board renamed the Program to the Matching Materials Program (MMP), and allowed organizations other than cities to participate. The MMP contains a maximum of \$120,000 per year, with a maximum of \$15,000 per branch, regardless of the funding source.

Workload Data

	<u>Actual</u>			<u>Est./Act.</u>	<u>Projected</u>
	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>
<i>Library Materials Circulated</i>	1,644,752	1,686,245	1,707,788	1,663,854	1,675,660
<i>Residents with Library Cards</i>	268,128	286,600	222,151	236,906	251,594
<i>Annual Visits to the Library</i>	1,140,832	1,078,756	1,078,785	968,541	1,066,729
<i>Program Attendance</i>	55,883	63,051	78,430	70,162	66,882
<i>Computer Use, Including Access to Library Website</i>	2,525,848	2,287,358	2,381,149	1,373,647*	1,442,329
<i>Annual Hours of Service</i>	17,228	17,898	18,097	18,844	19,708

*On January 1, 2012, data collection methodology was changed by counting visitors once per visit regardless of the number of pages viewed.

6060900000—County Library

Education

The 2012-13 contributions from the participating cities totaled \$60,000. A total of 7,825 volumes were purchased and distributed to the County branches as follows:

<i><u>Branch</u></i>	<i><u>Volumes Purchased</u></i>
<i>Escalon</i>	675
<i>Lathrop</i>	625
<i>Linden</i>	900
<i>Manteca</i>	1,300
<i>Mountain House</i>	950
<i>Ripon</i>	1,375
<i>Thornton</i>	550
<i>Tracy</i>	1,450

The recommended 2013-14 MMP again includes a General Fund contribution of up to \$120,000 to match, on a dollar-for-dollar basis, contributions from cities, Friends of the Library groups, or private donors, dedicated for additional library books and materials.

On an annual basis, the City of Stockton will provide a report to the County, which details the amount of base funds spent on books and materials at each Library branch, in addition to a breakdown of extra books and materials for each branch provided by the MMP.

606150000—UC Cooperative Extension

Education

Brent A. Holtz, Cooperative Extension Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$217,125	\$230,725	\$248,781	\$248,781	\$18,056
Services & Supplies	65,726	83,282	96,062	96,062	12,780
Total Expenditures	\$282,851	\$314,007	\$344,843	\$344,843	\$30,836
Expenditure Reimbursements	(26,585)	(31,246)	(32,851)	(32,851)	(1,605)
Total Appropriations	\$256,266	\$282,761	\$311,992	\$311,992	\$29,231
Earned Revenues By Source					
Operating Transfers In	\$0	\$2,000	\$0	\$0	(\$2,000)
Total Revenues	\$0	\$2,000	\$0	\$0	(\$2,000)
Net County Cost	\$256,266	\$280,761	\$311,992	\$311,992	\$31,231
Allocated Positions	3.0	3.0	4.0	4.0	1.0

Purpose

Cooperative Extension (CE) is a nation-wide system for non-formal education established by Congress in 1914 to improve America's agriculture and natural resources, youth development, and family nutrition education. The CE's mission is to help all segments of the community benefit from the scientific advances made locally and at the nation's land grant universities.

The University of California Cooperative Extension (UCCE) in San Joaquin County has research and educational programs tailored to important issues in the County and the needs of its residents. Programs are carried out by university professionals and highly trained and dedicated community volunteers. Although not mandated, County support is governed by Education Code Section 32330 and a 1960 Memorandum of Understanding (MOU) between the Regents of the University of California and the County of San Joaquin.

Major Budget Changes

Salaries & Employee Benefits

- \$1,996 Negotiated salary and benefits adjustments.
- (\$11,982) Replace an Executive Secretary position with a Junior Administrative Assistant.

- \$28,042 Add an Agriculture Field and Laboratory Technician position for six months.

Services & Supplies

- \$11,867 Increase in fleet services charges primarily reflecting the addition of two UCCE Advisors.

Revenue

- (\$2,000) One-time transfer from Farm Advisors Research Trust.

Program Discussion

The 2013-14 proposed budget for the UCCE Program totals \$344,843, which is an increase of \$30,836 from 2012-13. The increase primarily reflects the full-year cost of a Junior Administrative Assistant position offset by the elimination of a vacant Executive Secretary position and the restoration of an Agriculture Field and Laboratory Technician position funded for six months in 2013-14.

San Joaquin County provides funding for UCCE by providing clerical staff, operational support, transportation, and office facilities as established in the MOU between UC and the County. UCCE is supported with State and federal funding and with the procurement of competitive research grants, bringing total support for UCCE in the County to nearly \$3.0 million for UCCE Advisors, staff

6061500000—UC Cooperative Extension

Education

salaries, and other direct support costs. In addition, individual grower co-operators, agricultural organizations, allied agricultural industries, and commodity boards provide in-kind support in the form of commodity research grants, land, labor, equipment, and materials necessary for conducting research in San Joaquin County.

Fiscal year 2013-14 will mark the 100th Anniversary of the UCCE Program in San Joaquin County. UCCE Strategic Initiatives moving forward are: Improve Water Quality, Quantity, and Security; Enhance Competitive, Sustainable Food Systems; Increase Science Literacy in Natural Resources, Agriculture, and Nutrition; Sustainable Natural Ecosystems; Enhance the Health of Californians and California's Agricultural Economy; Healthy Families

and Commodities; Ensure Safe and Secure Food Supplies; Managing Endemic and Invasive Pests and Diseases; and Improve Energy Security and Green Technologies through innovative science.

Agricultural Programs

UCCE Advisors and staff assigned to San Joaquin County are actively involved in sustaining the County's \$2.0 billion agricultural industry. The major agricultural commodities produced in the County are assigned to UCCE Advisors who coordinate problem-solving research and educational programs that address major issues in order to improve production, economic viability, and

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
UC Advisors/Staff					
Number assigned to SJC	21.4	17.0	17.25	19.3	19.3
Research Projects	75	56	56	71	61
Different Commodities	52	52	52	52	52
Agricultural Program					
Meeting Attendance	6,500	3,081	4,710	5,735	4,650
Newsletter Circulation	56,000	26,700	22,060	36,430	33,600
Publication Distribution	21,000	*115,500	*120,400	*219,000	*220,000
Clientele Contacts	42,000	6,654	7,900	10,400	10,000
Website Activity	1,000,000	750,000	448,600	288,550	307,500
4-H Youth					
Volunteer Adults	425	421	387	310	300
4-H Youth Members	1,050	1,031	939	722	750
Master Gardener					
Volunteers	95	95	135	110	160
Volunteer Hours	4,000	3,000	4,740	5,250	6,500
Nutrition, Education, Research, & Outreach					
Adults attending workshops	1,446	1,705	2,500	2,500	3,500
Curriculum Distribution & Support to Low Income School/Teachers	97 S/229 T	143 S/363 T	72 S/ 221 T	80 S/232 T	100 S/250 T

*Reflects 100,000 to be published on Almond Industry.

environmental sustainability. During 2012-13, UCCE Advisors conducted over 70 research projects in the County, which included investigation of the Spotted Wing *Drosophila*, a new invasive pest of cherries, berries, and other soft fruits; the first finding of a new disease of squash occurring in the County; improvement in wine-grape crop load, canopy management, and delayed harvest.

Delta Crops Resource Management Program

During 2012-13, the Delta Crops Program was implemented and a UCCE Delta Advisor was hired. The Delta Crops Program is centered on four multidisciplinary initiatives: Improve Water Quality, Quantity, and Security; Enhance Competitive, Sustainable Food Systems; Initiative for Sustainable Natural Ecosystems; and Enhance the Health of Californians and California's Agricultural Economy. The Delta Crops Program is focused on 500,000 acres of agricultural land farmed in the Sacramento-San Joaquin River Delta region. The Program's initial projects include how rice culture could help to mitigate soil subsidence and the loss of organic matter; corn varieties trials; determining the leaching requirement in soils growing alfalfa; and evaluating the impact of conversion to drip irrigation on water use, soil salinity, tomato yields, and fruit quality in the Delta.

4-H Youth Development Program

During 2013-14, the California 4-H Program celebrates its 100 years as an innovative, research-based youth development program. Locally, the 4-H Program provides non-formal educational programs and activities across a diverse culture of youth. The 4-H Program offers youth opportunities to enhance knowledge, social values, life skills, and promote community citizenship activities that help develop leadership skills. In 2013-14, UCCE is scheduled to hire a 4-H Youth Advisor who will service San Joaquin and Stanislaus counties.

Master Gardener & Environmental Horticulture Programs

The Master Gardener (MG) Program is a nationally recognized program providing research-based information on residential horticulture practices, urban pest management, and resource conservation. The MG Program supports long-term regionally mandated solid waste and water quality goals and objectives and the County's efforts to educate residents in organic Best Management

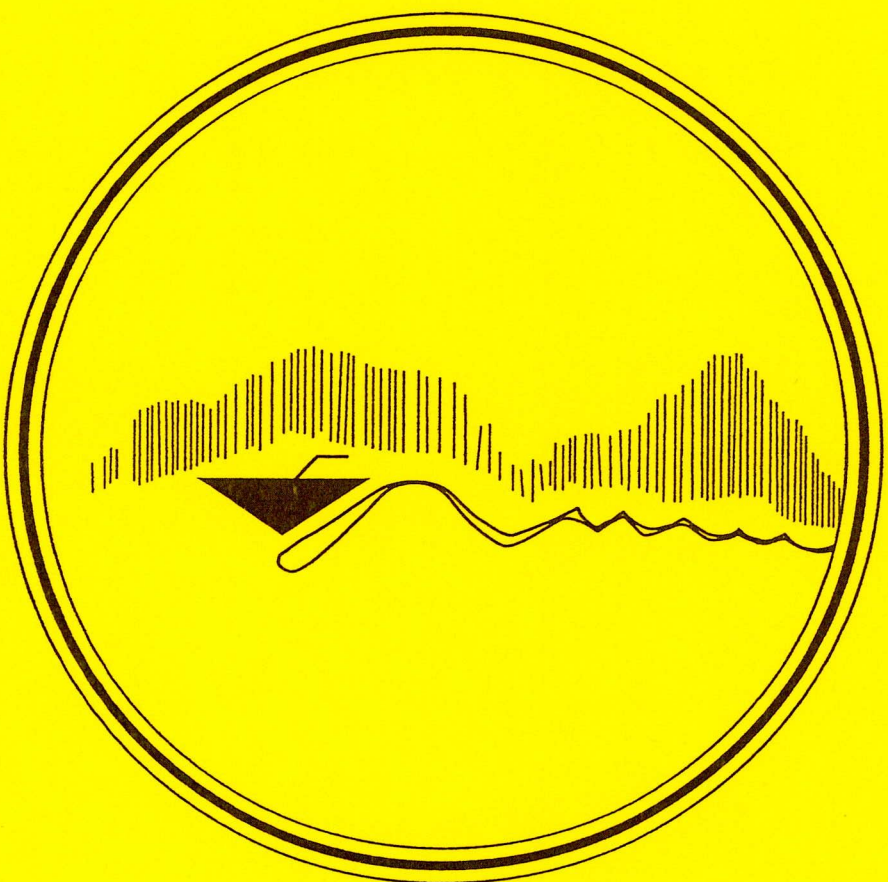
Practices. In 2012-13, MGs provided educational programs and displays at community events and distributed over 10,000 brochures on composting green waste, safer ways of pest control in home gardens, and improved water conservation techniques in garden and urban landscapes. The MG's second annual Smart Gardening conference was held in 2012-13. Approximately 175 individuals attended the conference. The 2013-14 MG training is scheduled for February 2014.

The Environmental Horticulture (EH) Program develops and provides research-based environmentally responsible landscape and horticulture practices. The EH Advisor trains landscape professionals, school, city, and County personnel on practices that conserve water and reduce pollutants, as mandated by the State. The EH Program administers a Delta Responsible certification program that trains professionals in sustainable soils, plant nutrition, pest control, irrigation, organic utilization, and water quality. Graduates are certified as Delta Friendly Landscape Experts. In 2013-14, the EH Program will implement a Green Gardener certificate program that trains landscape gardeners in sustainable soils, plant nutrition and fertilization, integrated pest management, irrigation management, air quality, water conservation and quality issues, composting and mulch utilization, and proper plant selection, installation and maintenance. Graduates will be certified as "Green Gardeners."

Nutrition Education, Research, & Outreach

UCCE's Nutrition, Family, and Consumer Science programs motivate children, parents, and other adult family members to eat healthy, manage their food resources more effectively, and exercise with the goal of reducing high rates of obesity and chronic disease in the County. Youth Nutrition Educators integrate research-based nutrition education curricula into K-12 classrooms, after-school programs, preschools, school-based parent education programs, and other youth-focused programs serving low-income children and families. Adult Nutrition Educators collaborate with community partners to train staff and educate clients to make healthier choices and manage their food dollars more effectively. In 2012-13, a UCCE Academic Coordinator for the Expanded Food Nutrition Education Program was hired to serve the County.

Parks & Recreation



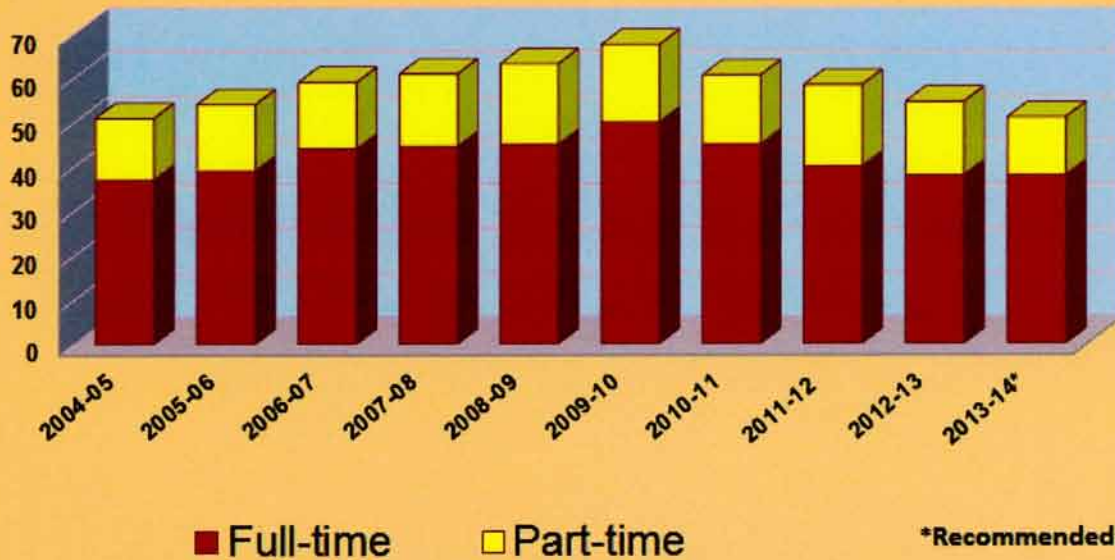
Parks & Recreation Appropriations

	Page Number	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
<i>7070300000 Parks & Recreation</i>	I-4	\$4,977,730	\$4,989,259	\$4,989,259	\$11,529
<i>7070800000 Cultural Services</i>	I-6	303,000	333,300	303,000	0
<i>Total - Parks & Recreation</i>		\$5,280,730	\$5,322,559	\$5,292,259	\$11,529

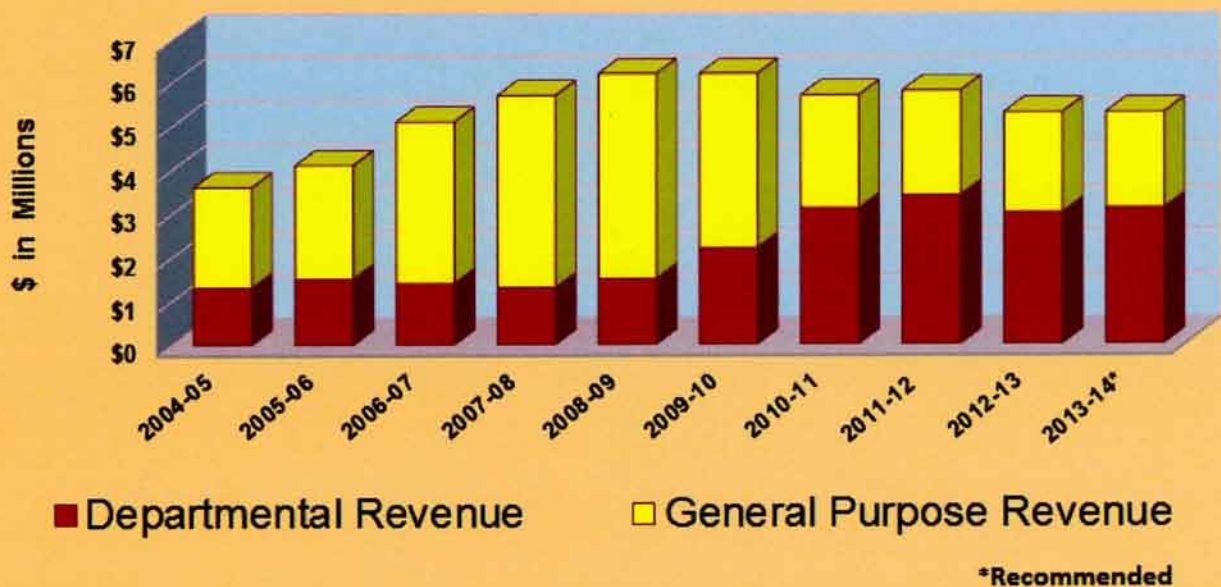
Parks & Recreation

Statistical Summary

Staffing Trend



Appropriations by Source

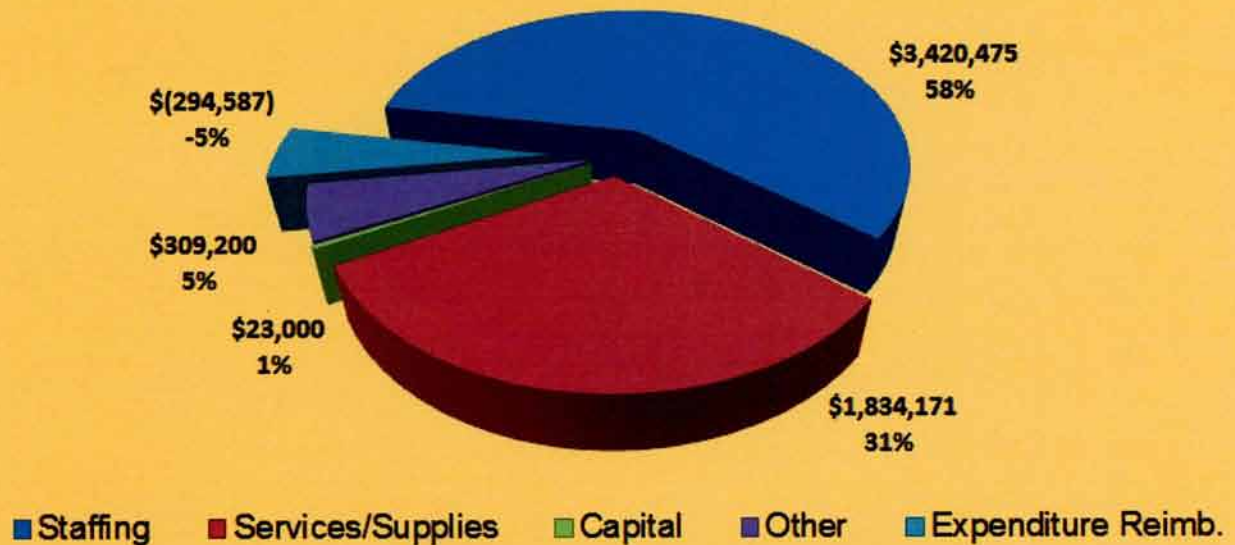


Parks & Recreation

Statistical Summary

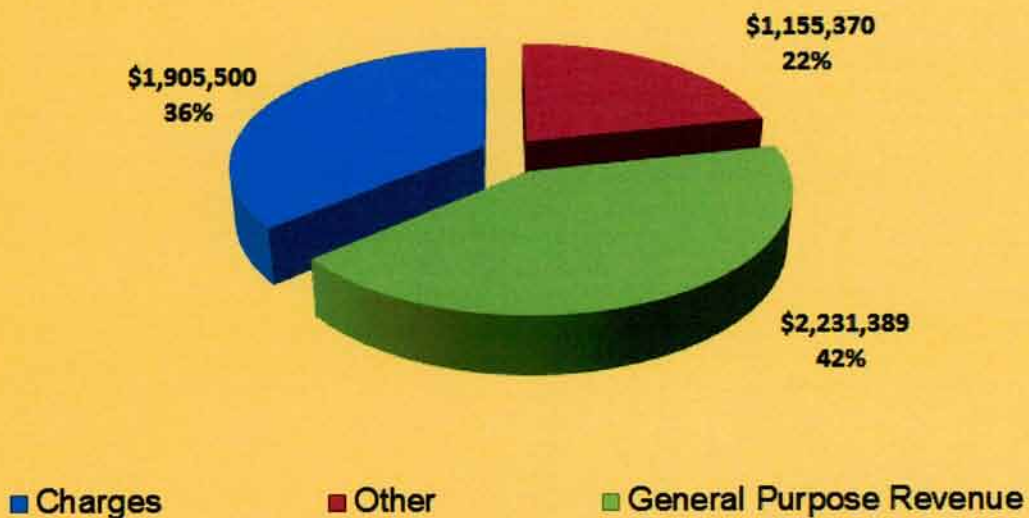
Use of Funds

2013-14 Recommended Budget
Total Appropriations \$5,292,259



Source of Funds

2013-14 Recommended Budget



7070800000—Cultural Services

Parks & Recreation

Rosa Lee, Interim County Administrator

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
<i>Other Charges</i>	\$275,000	\$303,000	\$333,300	\$303,000	\$0
<i>Total Appropriations</i>	\$275,000	\$303,000	\$333,300	\$303,000	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$275,000	\$303,000	\$333,300	\$303,000	\$0

Purpose

This budget contains contributions to organizations that provide cultural services.

Program Discussion

The 2013-14 County contribution to the San Joaquin County Historical Society is recommended at the 2012-13 level of \$303,000. The proposed budget also includes in-kind County support services of approximately \$152,000, which include facilities and grounds maintenance, tree trimming, and waiver of parking fees for Historical Society members.

If approved, the recommended County contribution of \$303,000, excluding the in-kind County support services, would represent approximately 45% of the Museum's 2013-14 proposed operating budget of \$674,080.

The Historical Society acquires, conserves, and manages historic buildings, artifacts, and documents owned by the County. In addition, the Historical Society has a contractual arrangement with the County to operate the Historical Museum located in Micke Grove Park and to provide public access, exhibits, and educational services at the Museum.

In 2012-13, the Historical Society continued to preserve and restore artifacts that reveal the County's heritage, including the 1866 Calaveras School, more than 50,000 historic objects and documents, and the 1848 Charles Weber cottage, which is the oldest building in the County.

Supplemental Request

The San Joaquin County Historical Society has submitted a supplemental request for an additional County contribution of \$33,300 in order to maintain all core services.

Funding for the request has not been included in the recommended 2013-14 budget.

7070300000—Parks & Recreation

Parks & Recreation

Gabriel Karam, General Services Director

General Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$3,977,818	\$3,516,151	\$3,420,475	\$3,420,475	(\$95,676)
Services & Supplies	1,714,485	1,836,034	1,834,171	1,834,171	(1,863)
Other Charges	1,287	6,200	6,200	6,200	0
Fixed Assets	0	18,711	23,000	23,000	4,289
Total Expenditures	\$5,693,591	\$5,377,096	\$5,283,846	\$5,283,846	(\$93,250)
Expenditure Reimbursements	(315,090)	(399,366)	(294,587)	(294,587)	104,779
Total Appropriations	\$5,378,501	\$4,977,730	\$4,989,259	\$4,989,259	\$11,529
Earned Revenues By Source					
Interest/Rents	\$14	\$0	\$0	\$0	\$0
Charges for Services	1,535,716	1,764,100	1,905,500	1,905,500	141,400
Miscellaneous Revenues	1,233	0	1,700	1,700	1,700
Operating Transfers In	65,000	1,226,979	1,153,670	1,153,670	(73,309)
Total Revenues	\$1,601,963	\$2,991,079	\$3,060,870	\$3,060,870	\$69,791
Net County Cost	\$3,776,537	\$1,986,651	\$1,928,389	\$1,928,389	(\$58,262)
Allocated Positions	40.0	38.0	38.0	38.0	0.0
Temporary (Full-Time Equivalent)	18.4	16.6	13.1	13.1	(3.5)
Total Staffing	58.4	54.6	51.1	51.1	(3.5)

Purpose

Parks and Recreation, a division of the General Services Department, plans, develops, operates, and maintains a system of regional parks, maintains the landscaping at various County-owned facilities and community parks, and manages eight County Service Area parks. These activities are not mandated; however, County parks developed using State or federal funds must be maintained for public recreation services.

- (\$139,976) Decrease in Casualty Insurance charges.

Fixed Assets

- \$23,000 Paddle boats (7).

Expenditure Reimbursements

- (\$110,152) Decrease in reimbursements for services provided to Special Districts.

Revenues

- \$141,400 Increase in parking and rental fees.
- (\$73,317) Decrease in transfers from Trust accounts.

Major Budget Changes

Salaries & Employee Benefits

- (\$96,415) Decrease in extra-help.

Services & Supplies

- \$20,000 Increase in rental cost for mower.
- \$35,000 Security patrol.
- \$39,600 Install monitored camera system.

Program Discussion

The 2013-14 proposed budget for Parks and Recreation totals \$5,283,846 which is a decrease of \$93,250 from

7070300000—Parks & Recreation

Parks & Recreation

2012-13. The budget includes reduction in extra-help as well as a decrease in transfers from the Parks Trust accounts.

The 2013-14 proposed budget eliminates funding of the County-run Zoo education program. The Micke Grove Zoological Society will resume this program, as it has in the past, maintaining and potentially improving the service level. The budget also eliminates a part-time fee collector. This will occur when the automated fee collection system is installed at Micke Grove Park. During peak usage periods, fee collectors will supplement the automated equipment to avoid reduction in service levels at park entry.

The Division will continue to provide rental facilities at its Regional Parks including camping, picnic shelters, and building rentals for private functions. Other programs that will continue to be offered to the public include an urban fishery program, educational programs at the Nature Center, and paddle boat rentals at Oak Grove Regional Park. In 2013-14, the seasonal Lorikeet exhibit will be replaced with a Wild Things program sponsored by the Micke Grove Zoological Society.

The Woodbridge Wilderness Area (WWA) will be open additional weekends during 2013-14 with three weekends in the winter and all summer weekends (Memorial Day through Labor Day). The WWA volunteers will staff the gate and provide maintenance within the WWA. Parks staff will attend the gate and provide monitoring and maintenance within the WWA during the additional weekends. Support from other volunteer groups will continue to enable the WWA volunteers to prepare and maintain trails and fire breaks to meet the requirements of the fire

department, creating compartmentalization to help prevent the spread of fire in the area. Parks and Recreation staff will work with volunteer groups to maintain the fire break between the WWA and the adjacent residences.

Parks Trust Funds

The 2013-14 proposed budget includes transfers from Parks Trust Funds totaling \$1,153,662 for ongoing Parks operations, which is a decrease of \$73,317 from 2012-13. The Micke Grove Trust Fund transfer will total \$425,000, which will be used for maintenance, repairs, and operations of Micke Grove Regional Park. At this rate, Parks Trust Funds will be depleted by 2019-20 unless additional General Funds are provided, new Parks revenues are generated, or substantial changes to Parks operations are made.

Park Revenues

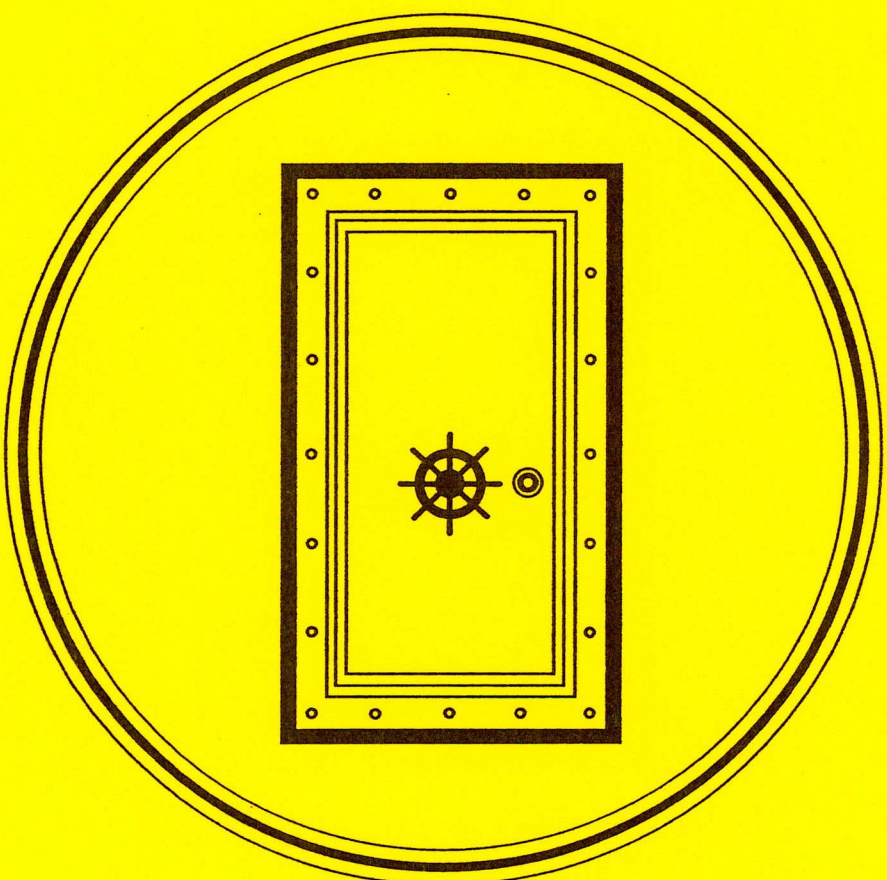
The following revenue enhancements, totaling \$130,000, are included in the 2013-14 recommended budget:

- Zoo admission price increase of \$1.00.
- Discount program for low usage times at parks and zoo.
- Increase security to reduce theft from iron rangers.
- Marketing of parks and zoo programs and events.
- Allow reservations of smaller picnic shelters.
- Add a second wedding venue to Micke Grove Park.
- Add sports facilities to regional parks.
- Add automated gates at Micke Grove Park.

Workload Data

	Actual			Est./Act.	Projected
	2009-10	2010-11	2011-12	2012-13	2013-14
Total Park Visitors	1,124,000	1,150,000	1,216,463	1,249,000	1,295,000
<i>Oak Grove Park</i>	231,000	235,000	247,428	247,000	258,000
<i>Micke Grove Park</i>	550,000	575,000	595,715	639,000	660,000
<i>Micke Grove Zoo</i>	150,000	180,000	179,178	169,000	175,000
<i>Stillman Magee Park</i>	18,000	20,000	17,656	16,000	25,000
<i>Westgate Landing</i>	20,000	18,000	15,527	19,000	19,000
<i>Dos Reis Park</i>	65,000	55,000	57,000	70,000	73,000
<i>Mossdale Crossing Park</i>	25,000	22,000	21,684	28,000	30,000
<i>Regional Sports Complex</i>	65,000	45,000	82,275	61,000	55,000

Contingencies



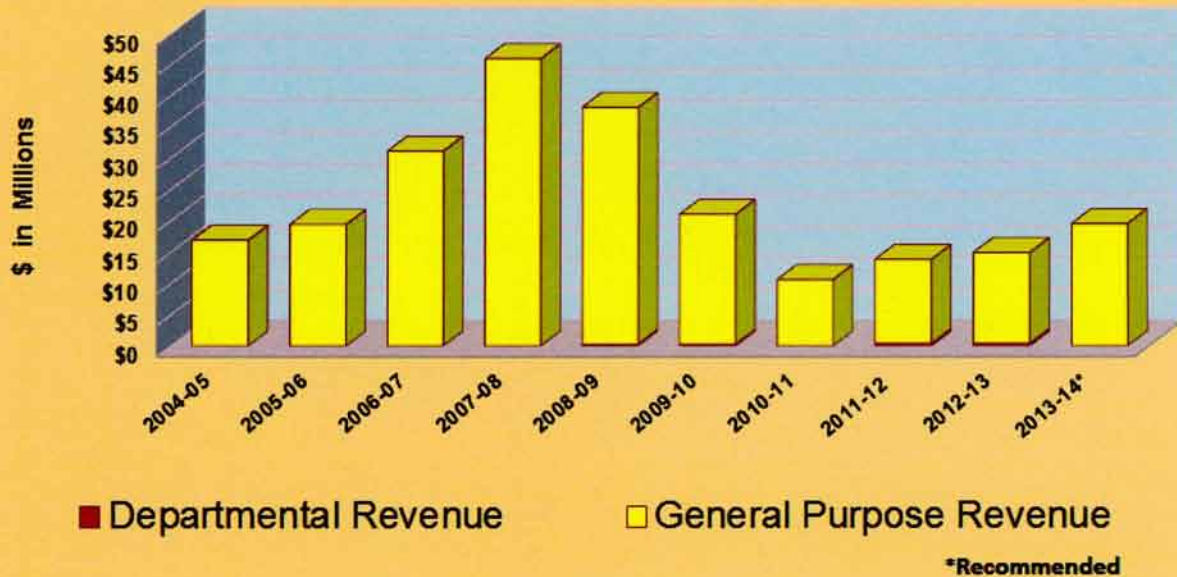
Contingencies Appropriations

	Page Number	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
1111066000 Reserve for Contingencies	J-3	\$14,931,940	\$19,500,000	\$19,500,000	\$4,568,060
Total - Contingencies		\$14,931,940	\$19,500,000	\$19,500,000	\$4,568,060

Contingencies

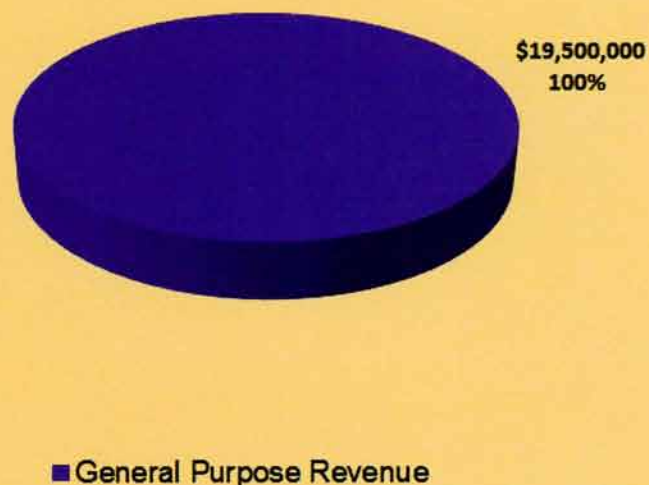
Statistical Summary

Appropriations by Source



Source of Funds

2013-14 Recommended Budget
Total Appropriations \$19,500,000



1111066000—Reserve for Contingencies

Contingencies

Rosa Lee, Interim County Administrator

Contingency Fund	2011-12 Actual	2012-13 Approved	2013-14 Requested	2013-14 Recommended	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	\$2,268,689	\$0	\$0	\$0	\$0
Provisions for Contingencies	0	14,931,940	19,500,000	19,500,000	4,568,060
Total Appropriations	\$2,268,689	\$14,931,940	\$19,500,000	\$19,500,000	\$4,568,060
Earned Revenues By Source					
Operating Transfers In	\$2,971,018	\$0	\$617,651	\$617,651	\$617,651
Loan Repayment	434,540	434,416	423,415	423,415	(11,001)
Total Revenues	\$3,405,558	\$434,416	\$1,041,066	\$1,041,066	\$606,650
Net County Cost	(\$1,136,869)	\$14,497,524	\$18,458,934	\$18,458,934	\$3,961,410

Purpose

Government Code Section 29084 permits county budgets to contain an appropriation for contingencies in such an amount that the Board of Supervisors deems appropriate. In San Joaquin County, the Board establishes the Reserve for Contingencies budget which provides funds for unanticipated expenditures or revenue shortfalls occurring in all County operations during the fiscal year. The level of the Reserve is set annually as part of the County budget development process. Various factors are evaluated in determining the Reserve level. These include demands on County services, economic outlook, pending federal and State legislative/budgetary impacts on County programs, the County's short- and long-term infrastructure needs, and the availability of funds.

Major Budget Changes

Provisions for Contingencies

- \$4,568,060 Increase in recommended Reserve level to \$19.5 million.

Revenues

- \$617,651 Transfer from General Fund.
- (\$11,000) Loan repayment from County Service Area 44 was fully paid in 2012-13.

Program Discussion

During the housing boom in 2005-06 and 2006-07, the County experienced double-digit growth in property taxes. In recognition of the unsustainable revenue growth and the need to be better prepared for unforeseeable events, the Board made substantial contributions to its Reserve. The Reserve was approximately \$7.2 million in 2001-02; it peaked at \$52.9 million in 2007-08 (this included an initial budget of \$45.9 million and a midyear increase of \$7.0 million). But the Reserve rapidly dropped to \$10.6 million in 2010-11, which is less than 1% of the County budget.

The 2007 Great Recession has eroded the local revenue base. Over the last few years, significant transfers were made from the Reserve to fund a portion of the General Fund revenue shortfalls as well as the unbudgeted operating losses sustained by San Joaquin General Hospital (SJGH). Uses of the Reserve allowed the County to avoid more devastating service cuts, downsize its workforce largely through attrition, and keep SJGH afloat. However, it had also resulted in structurally-imbalanced budgets and the diminishing Reserve level will likely require the County to make midyear service cuts and employee layoffs if future budgets do not have a cushion, or a resource draining calamity occurs.

Use Guidelines & Policies

In October 2010, the Board adopted the Use Guidelines and Policies for the Reserve for Contingencies in an effort to stabilize the long-term financial viability of the County and to correct the structural imbalance of the budget over

1111066000—Reserve for Contingencies

Contingencies

the next ten years. The Use Guidelines and Policies are summarized below:

1. Set the Reserve at 5% of the County budget by 2020-21.
2. Starting 2011-12, establish a goal to provide an annual appropriation to the Reserve at a minimum of 1% of the County budget and provide an annual appropriation increase sufficient to reach the 2020-21 goal of 5%.
3. Define the Reserve as a one-time resource and not be used to support operating expenses on an ongoing basis.
4. Use the Reserve to balance the County budget only if other options are unavailable or highly impractical.
5. Cap the annual drawdown of the Reserve at 20% of the amount appropriated in the adopted budget.

2013-14 Reserve Level

During 2012-13, the Board approved to replenish the Reserve and redirected the excess General Fund year-end balance of \$3.7 million to the Reserve. In addition, the Board approved a transfer of \$150,000 from the Reserve to fund various unbudgeted maintenance projects at the Stockton Court Facility. Following is a summary of the budget adjustments:

	2012-13 Transactions
2012-13 Reserve Level	\$14,931,940
Excess General Fund Balance	3,676,994
Stockton Court Facility	(150,000)
Reserve Balance	\$18,458,934

The 2013-14 budget recommends to establish the Reserve at \$19.5 million, or 1.5% of the proposed County budget. The recommended Reserve level represents an increase of \$4.6 million from 2012-13 adopted level and will be funded with a projected year-end Reserve balance of \$18.5 million, scheduled loan repayments totaling \$423,415 from the departments of Aviation and Public Works, and a transfer from the General Fund of \$617,651.

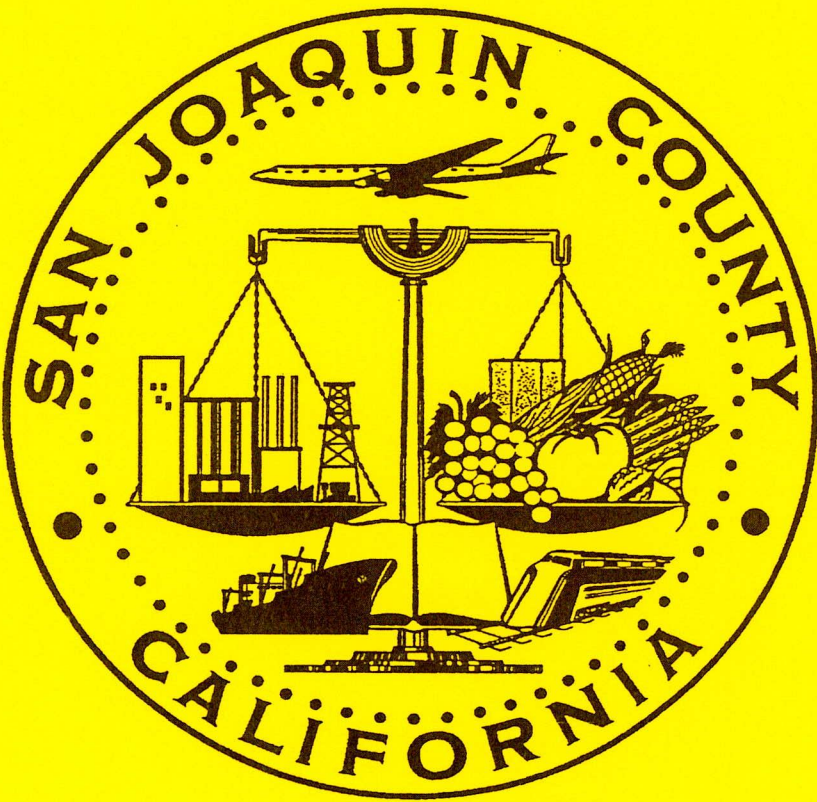
The following chart shows the Reserve for Contingencies levels for fiscal years 2001-02 through 2013-14:

Fiscal Year	Adopted Budget ^a	Reserve for Contingencies	% of Budget
2001-02	\$880,512,370	\$7,185,811	0.8%
2002-03	\$926,258,633	\$11,489,633	1.2%
2003-04	\$941,907,550	\$15,361,290	1.6%
2004-05	\$957,299,656	\$16,911,559	1.8%
2005-06	\$1,122,718,754	\$19,361,019	1.7%
2006-07	\$1,323,943,813	\$31,102,566	2.3%
2007-08	\$1,314,668,801	\$45,928,561	3.5%
2008-09	\$1,240,030,836	\$38,132,484	3.1%
2009-10	\$1,247,376,505	\$21,015,080	1.7%
2010-11	\$1,203,782,766	\$10,600,000	0.9%
2011-12	\$1,240,387,489	\$13,795,071	1.1%
2012-13	\$1,250,828,056	\$14,931,940	1.2%
2013-14 ^b	\$1,306,591,604	\$19,500,000	1.5%

a. Does not include Appropriations for Contingencies.

b. Recommended Budget.

Special Districts



Special District Budgets

The following is a listing of the 2012-13 Approved and 2013-14 Recommended appropriations for the Special District budgets governed by the Board of Supervisors. The funding levels recommended for interim adoption by the Board of Supervisors are the same as those approved for 2012-13.

The recommended appropriations for the 2013-14 Special District budgets are subject to complete adjustment in the Final Budget, based on assessed valuation changes, year-end fund balance estimates, and a determination of 2013-14 requirements. Fully revised Special District budgets will be submitted to the Board of Supervisors during Special Districts Final Budget Hearing in June 2013.

Lighting Districts

<i>Ash Street</i>	\$45,000
<i>Boggs Tract</i>	26,000
<i>Burkett Gardens</i>	48,000
<i>Burkett Garden Acres</i>	25,000
<i>Eastview</i>	18,000
<i>Elkhorn</i>	12,000
<i>Farmington</i>	4,200
<i>Linden</i>	34,000
<i>Lockeford</i>	36,000
<i>Mariposa Heights</i>	6,300
<i>Mission Village</i>	8,500
<i>Morada Estates</i>	12,000
<i>Morada Manor</i>	8,000
<i>North Oaks</i>	8,300
<i>North Wilson Way</i>	25,000
<i>Northeast Stockton</i>	45,000
<i>Oro Street</i>	48,000
<i>Plymouth Village</i>	29,000
<i>Rancho Village</i>	8,200
<i>Shasta Avenue</i>	9,000
<i>Shippee-French Camp</i>	5,000
<i>Silva Gardens</i>	4,715
<i>South French Camp</i>	6,600
<i>Southwest Stockton</i>	38,772
<i>Stockton No. 5</i>	5,000
<i>Tuxedo-Country Club</i>	25,000
<i>Victor</i>	12,500
<i>West Lane</i>	14,400
<i>West Stockton</i>	60,000
<i>Woodbridge</i>	100,000

Total – Lighting Districts **\$727,487**

Maintenance Districts

<i>Acampo</i>	\$237,337
<i>Almond Park</i>	69,162
<i>Ashley Park</i>	4,602
<i>Bear Creek Terrace</i>	48,325
<i>Bowling Green</i>	26,129
<i>Colonial Heights</i>	998,203
<i>Corral Hollow</i>	90,073
<i>Country Club Vista</i>	53,813
<i>Elkhorn Estates</i>	200,280
<i>Gayla Manor</i>	77,966
<i>Lambert Village</i>	28,366
<i>Lincoln Village</i>	3,048,328
<i>Lockeford</i>	4,569
<i>Maurland Manor</i>	73,597
<i>Mokelumne Acres</i>	469,410
<i>Morada Acres</i>	93,608
<i>Morada Estates</i>	304,741
<i>Morada Manor</i>	91,526
<i>Pacific Gardens</i>	1,960,419
<i>Rancho San Joaquin</i>	143,436
<i>Raymus Village</i>	728,306
<i>Riviera Cliffs</i>	6,936
<i>Shaded Terrace</i>	255,305
<i>Shaded Terrace-Debt Service</i>	17,778
<i>Spring Creek Estates</i>	226,508
<i>Summer Home Estates</i>	7,772
<i>Sunnyside Estates</i>	56,798
<i>Sunnyside Estates-Debt Service</i>	5,664
<i>Walnut Acres</i>	97,127
<i>Wilkinson Manor</i>	219,170
<i>Wilkinson Manor Zone A</i>	115,465
<i>San Joaquin Water Works #2</i>	95,472

Total – Maintenance Districts **\$9,856,193**

Special District Budgets

Water Conservation/Flood Control

San Joaquin County Flood Control & Water Conservation	\$1,358,165
Flood Control Zone 9	4,270,531
Flood Control Zone 10	140,290
Water Investigation Zone 2	1,894,985
Flood Control Assessment District #96-1	850,000
Mokelumne River Water & Power Authority	<u>844,948</u>
Total – Water Conservation/ Flood Control	\$9,358,919

County Services Areas (Parks)

#1 Boggs Tract Park	\$15,629
#2 Madison Park	43,303
#3 Garden Acres & Eastside Parks	49,576
#4 Lathrop Park	18,950
#5 Raymus Village Park	19,757
#8 Taft Park	40,746
#11 Larch Clover Park	5,920
#48 Woodbridge Community Park	<u>31,786</u>
Total - CSAs (Parks)	\$225,667

County Service Areas (Public Works)

#3A Tallahatchey Terrace	\$12,476
#12 Thornton	212,324
#14 Victor	40,307
#15 Waterloo/99	254,100
#16 Park Country Estates	187,519
#17 Cherokee Industrial Park	203,580
#18 Fairway Estates	120,508
#21 Oak Creek	16,760
#23 Granada Glen	13,565
#24 Mozzett Estates	54,527
#25 Capewood Estates	13,391
#29 Forest Lake Ranchettes	55,000
#30 Manteca Industrial Park	180,677
#31 Saddle City/Flag City	327,701
#31 Flag City-Nitrate Treatment	156,438
#31 Flag City-Sewer	1,053,514
#35 Santos Ranch/Los Ranchos	175,935
#36 Lloyd Lane	21,378
#36A Lloyd Lane Zone A	5,878
#36B Lloyd Lane Zone B	11,224
#37 Marty Court	6,935
#41 Eaglecrest	30,805
#41N Tierra Del Sol Zone N	63,326
#42 Blatt Estates	14,334
#43 Clements	129,266
#43D Clements Zone D	16,192
#44 Fair Oaks	492,610
#44 Castello Estates Zone E	393,998
#44 Linne Estates Zone G	522,419
#45 Lockeford Bluffs	12,497
#46 Morada North	229,000
#46 Heather Moore Estates Zone L	1,048
#47 Hempstead Court	22,208
#48 Woodbridge Main Street Zone K	25,531
#49 Rural Intersection Light	10,521
#49 Rural Int/Valley Crest Zone L-1	13,906
#50 Patterson Pass Business Park	29,119
#51 Acampo Village	1,511
#52 Blossom Court	13,035
#53 Household Hazardous Waste	1,121,583
#54 NPDES	790,056
#55 Shaylynn Estates	10,956
#55 Stonegate Estates Zone C	22,382
#56 Peters	<u>11,915</u>

Total – CSAs (Public Works) \$7,101,955

Total–Districts Governed

By the Board of Supervisors \$27,270,221

**COUNTY OF SAN JOAQUIN
SCHEDULE 1
ALL FUNDS SUMMARY
FISCAL YEAR 2013-2014**

FUND NAME	TOTAL FINANCING SOURCES				TOTAL FINANCING USES		
	PROJECTED FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2013	DECREASES TO RESERVES/ DESIGNATIONS/ NET ASSETS	ADDITIONAL FINANCING SOURCES	TOTAL FINANCING SOURCES	FINANCING USES	INCREASES TO RESERVES/ DESIGNATIONS/ NET ASSETS	TOTAL FINANCING USES
GOVERNMENTAL FUNDS							
GENERAL FUNDS	34,544,313		699,472,227	734,016,540	734,016,540		734,016,540
SPECIAL REVENUE FUNDS	43,712,080	12,362,680	253,198,109	309,272,869	309,272,869		309,272,869
CAPITAL PROJECT FUNDS	284,665		11,004,547	11,289,212	11,289,212		11,289,212
TOTAL GOVERNMENTAL FUNDS	78,541,058	12,362,680	963,674,883	1,054,578,621	1,054,578,621		1,054,578,621
OTHER FUNDS							
INTERNAL SERVICE FUNDS		12,852,648	94,555,101	107,407,749	106,254,031	1,153,718	107,407,749
ENTERPRISE FUNDS		1,218,690	270,294,293	271,512,983	271,512,983		271,512,983
SPECIAL DISTRICTS			27,270,216	27,270,216	27,270,216		27,270,216
TOTAL OTHER FUNDS		14,071,338	392,119,610	406,190,948	405,037,230	1,153,718	406,190,948
TOTAL ALL FUNDS	78,541,058	26,434,018	1,355,794,493	1,460,769,569	1,459,615,851	1,153,718	1,460,769,569

COUNTY OF SAN JOAQUIN
SCHEDULE 2
GOVERNMENTAL FUNDS SUMMARY
FISCAL YEAR 2013-2014

FUND #	FUND NAME	TOTAL FINANCING SOURCES				TOTAL FINANCING USES		
		PROJECTED FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2013	DECREASES TO RESERVES/ DESIGNATIONS/ NET ASSETS	ADDITIONAL FINANCING SOURCES	TOTAL FINANCING SOURCES	FINANCING USES	INCREASES TO RESERVES/ DESIGNATIONS/ NET ASSETS	TOTAL FINANCING USES
GENERAL FUNDS								
10001	COUNTY GENERAL	16,085,379		698,431,161	714,516,540	714,516,540		714,516,540
10011	RESERVE FOR CONTINGENCIES	18,458,934		1,041,066	19,500,000	19,500,000		19,500,000
TOTAL GENERAL FUNDS		34,544,313		699,472,227	734,016,540	734,016,540		734,016,540
SPECIAL REVENUE FUNDS								
20002	COUNTY ROAD	12,766,025	9,070,596	48,298,909	70,135,530	70,135,530		70,135,530
20005	FISH AND GAME		52,709	8,300	61,009	61,009		61,009
20007	MENTAL HEALTH			110,692,083	110,692,083	110,692,083		110,692,083
20008	WORKFORCE INVESTMENT ACT			13,366,099	13,366,099	13,366,099		13,366,099
20009	HEAD START			24,495,389	24,495,389	24,495,389		24,495,389
20010	RABIES TREATMENT							
20013	ROAD DISTRICT NO 1	1,626,394	76	574,900	2,201,370	2,201,370		2,201,370
20014	ROAD DISTRICT NO 2	267,757	777	353,500	622,034	622,034		622,034
20015	ROAD DISTRICT NO 3	653,099	297,442	722,700	1,673,241	1,673,241		1,673,241
20016	ROAD DISTRICT NO 4	5,167,703	604	3,289,200	8,457,507	8,457,507		8,457,507
20017	ROAD DISTRICT NO 5	2,279,330	203,558	1,110,052	3,592,940	3,592,940		3,592,940
20018	LIBRARY			5,423,951	5,423,951	5,423,951		5,423,951
20020	SUPPLEMENTAL LOCAL LAW ENF							
20024	JUSTICE ASSISTANCE GRANT-JAG	2,324		189,000	191,324	191,324		191,324
20026	JUSTICE ASSISTANCE GRANT-ARRA							
20034	DA NARC ENFORCEMENT			40,200	40,200	40,200		40,200
20035	SHERIFF NARC ENFORCEMENT	17,119	12,022	66,889	96,030	96,030		96,030
20037	RECORDERS MODERNIZATION		1,037,439	1,017,461	2,054,900	2,054,900		2,054,900
20038	CHILD SUPPORT SERVICES		208,902	15,357,821	15,566,723	15,566,723		15,566,723
20039	COMMUNITY INFRASTRUCTURE	20,932,329	1,478,555	1,707,000	24,117,884	24,117,884		24,117,884
20041	CHILDREN AND FAMILIES			1,137,526	1,137,526	1,137,526		1,137,526
20047	SUBST ABUSE AND CRIME PREV							
20051	LOC COMM CORRECTIONS-AB118			22,762,660	22,762,660	22,762,660		22,762,660
20052	SUPPLE LAW ENFORCT-AB109			2,584,469	2,584,469	2,584,469		2,584,469
TOTAL SPECIAL REVENUE FUNDS		43,712,080	12,362,680	253,198,109	309,272,869	309,272,869		309,272,869
CAPITAL PROJECT FUNDS								
20048	AIRPORT EAST PROJECT							
37004	COUNTY CAPITAL OUTLAY	284,665		11,004,547	11,289,212	11,289,212		11,289,212
TOTAL CAPITAL PROJECT FUNDS		284,665		11,004,547	11,289,212	11,289,212		11,289,212
TOTAL GOVERNMENTAL FUNDS		78,541,058	12,362,680	963,674,883	1,054,578,621	1,054,578,621		1,054,578,621

COUNTY OF SAN JOAQUIN
SCHEDULE 3
FUND BALANCE - GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUND #	FUND NAME	PROJECTED FUND BALANCE JUNE 30, 2013	LESS: FUND BALANCE-RESERVED/DESIGNATED			PROJECTED FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2013
			ENCUMBRANCES	GENERAL & OTHER RESERVES	DESIGNATIONS	
GENERAL FUNDS						
10001	COUNTY GENERAL	28,826,296	11,150,000		1,590,917	16,085,379
10011	RESERVE FOR CONTINGENCIES	18,458,934				18,458,934
10012	GENERAL RESERVE	10,003,085		10,003,085		
TOTAL GENERAL FUNDS		57,288,315	11,150,000	10,003,085	1,590,917	34,544,313
SPECIAL REVENUE FUNDS						
20002	COUNTY ROAD	28,336,621	6,500,000		9,070,596	12,766,025
20005	FISH AND GAME	112,170			112,170	
20007	MENTAL HEALTH	6,532,216	3,500,000		3,032,216	
20008	WORKFORCE INVESTMENT ACT	2,726,804	500,000		2,226,804	
20009	HEAD START					
20010	RABIES TREATMENT					
20013	ROAD DISTRICT NO 1	1,626,470			76	1,626,394
20014	ROAD DISTRICT NO 2	268,534			777	267,757
20015	ROAD DISTRICT NO 3	950,541			297,442	653,099
20016	ROAD DISTRICT NO 4	5,168,307			604	5,167,703
20017	ROAD DISTRICT NO 5	2,482,888			203,558	2,279,330
20018	LIBRARY	349,494			349,494	
20020	SUPPLEMENTAL LOCAL LAW ENF					
20024	JUSTICE ASSISTANCE GRANT-JAG	141,949			139,625	2,324
20026	JUSTICE ASSISTANCE GRANT-ARRA	15,387			15,387	
20034	DA NARC ENFORCEMENT	200			200	
20035	SHERIFF NARC ENFORCEMENT	30,504			13,385	17,119
20037	RECORDERS MODERNIZATION	3,133,448	500,000		2,633,448	
20038	CHILD SUPPORT SERVICES	260,291			260,291	
20039	COMMUNITY INFRASTRUCTURE	22,410,884			1,478,555	20,932,329
20041	CHILDREN AND FAMILIES					
20047	SUBST ABUSE AND CRIME PREV					
20051	LOC COMM CORRECTIONS-AB118	1,435,247			1,435,247	
20052	SUPPLE LAW ENFORCEMENT-AB109	696,193			696,193	
TOTAL SPECIAL REVENUE FUNDS		76,678,148	11,000,000		21,966,068	43,712,080
CAPITAL PROJECT FUNDS						
20048	AIRPORT EAST PROJECT	7,300,000	7,300,000			
37004	COUNTY CAPITAL OUTLAY	27,284,665	27,000,000			284,665
TOTAL CAPITAL PROJECT FUNDS		34,584,665	34,300,000			284,665
TOTAL GOVERNMENTAL FUNDS						
		168,551,128	56,450,000	10,003,085	23,556,985	78,541,058

COUNTY OF SAN JOAQUIN
SCHEDULE 4
RESERVES/DESIGNATIONS - BY GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUND #	DESCRIPTION	PROJECTED RESERVES/ DESIGNATIONS JUNE 30, 2013	DECREASES OR CANCELLATIONS		INCREASES OR NEW		TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR
			REQUEUSTED	RECOMMENDED	REQUEUSTED	RECOMMENDED	
GENERAL FUNDS							
10001	COUNTY GENERAL FUND						
10001	DESIGNATED-WELFARE FRAUD PROSECUTION	816,106					816,106
10001	DESIGNATED-AGING & COMMUNITY SERVICES PROGRAMS	774,811					774,811
10012	GENERAL RESERVE	10,003,085					10,003,085
TOTAL GENERAL FUNDS		11,594,002					11,594,002
SPECIAL REVENUE FUNDS							
20002	COUNTY ROAD	9,070,596	9,070,596	9,070,596			
20005	FISH AND GAME	112,170	52,709	52,709			59,461
20007	MENTAL HEALTH	3,032,216					3,032,216
20008	WORKFORCE INVESTMENT ACT	2,226,804					2,226,804
20009	HEAD START						
20010	RABIES TREATMENT						
20013	ROAD DISTRICT NO 1	76	76	76			
20014	ROAD DISTRICT NO 2	777	777	777			
20015	ROAD DISTRICT NO 3	297,442	297,442	297,442			
20016	ROAD DISTRICT NO 4	604	604	604			
20017	ROAD DISTRICT NO 5	203,558	203,558	203,558			
20018	LIBRARY	349,494					349,494
20020	SUPPLEMENTAL LOCAL LAW ENF						
20024	JUSTICE ASSISTANCE GRANT-JAG	139,625					139,625
20026	JUSTICE ASSISTANCE GRANT-ARRA	15,387					15,387
20034	DA NARC ENFORCEMENT	200					200
20035	SHERIFF NARC ENFORCEMENT	13,385	12,022	12,022			1,363
20037	RECORDERS MODERNIZATION	2,633,448	1,037,439	1,037,439			1,596,009
20038	CHILD SUPPORT SERVICES	260,291	208,902	208,902			51,389
20039	COMMUNITY INFRASTRUCTURE	1,478,555	1,478,555	1,478,555			
20041	CHILDREN AND FAMILIES						
20047	SUBST ABUSE AND CRIME PREV						
20051	LOC COMM CORRECTIONS-AB118	1,435,247					1,435,247
20052	SUPPLE LAW ENFORCEMENT-AB109	696,193					696,193
TOTAL SPECIAL REVENUE FUNDS		21,966,068	12,362,680	12,362,680			7,471,948
CAPITAL PROJECT FUNDS							
20048	AIRPORT EAST PROJECT						
37004	COUNTY CAPITAL OUTLAY						
TOTAL CAPITAL PROJECT FUNDS							
TOTAL GOVERNMENTAL FUNDS		33,560,070	12,362,680	12,362,680			19,065,950

COUNTY OF SAN JOAQUIN
SCHEDULE 5
SUMMARY OF ADDITIONAL FINANCING SOURCES BY SOURCE AND FUND
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

DESCRIPTION	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
SUMMARIZATION BY SOURCE				
PROPERTY TAXES - CURRENT SECURED	166,058,370	162,690,855	171,281,700	171,281,700
PROPERTY TAXES - CURRENT UNSECURED	5,811,661	5,876,431	5,843,909	5,843,909
PROPERTY TAXES - PRIOR UNSECURED	144,877	85,000	5,000	5,000
PROPERTY TAXES - RESIDUAL DISTRIBUTION			542,100	542,100
SUPPLEMENTAL PROPERTY TAXES - CURRENT	(150,133)	274,796	1,013,000	1,013,000
SUPPLEMENTAL PROPERTY TAXES - PRIOR	748	25,000	22,000	22,000
SALES AND USE TAXES	14,547,532	14,980,000	16,400,000	16,400,000
OTHER TAXES	9,724,472	9,203,802	16,191,200	16,191,200
TOTAL TAXES	196,137,528	193,135,884	211,298,909	211,298,909
LICENSES, PERMITS AND FRANCHISES	5,688,512	5,306,247	5,596,094	5,596,094
FINES, FORFEITURES AND PENALTIES	6,667,810	7,383,702	7,775,157	7,775,157
REVENUE FROM USE OF MONEY AND PROPERTY	1,627,734	1,533,382	1,675,897	1,675,897
INTERGOVERNMENTAL REVENUES				
STATE	288,137,318	313,102,204	335,216,241	335,216,241
FEDERAL	222,828,365	244,623,479	250,425,416	250,425,416
OTHER	5,028,697	4,454,870	4,468,245	4,468,245
CHARGES FOR SERVICES	69,077,299	77,296,703	77,799,104	77,799,104
MISCELLANEOUS REVENUES	4,135,401	2,061,729	3,304,090	3,304,090
OTHER FINANCING SOURCES				
TRANSFERS IN	67,441,485	75,274,886	65,634,980	65,634,980
OTHER FINANCING SOURCES	491,875	491,751	480,750	480,750
TOTAL SUMMARIZATION BY SOURCE	867,262,023	924,664,837	963,674,883	963,674,883

SUMMARIZATION BY FUND

10001	COUNTY GENERAL	655,372,308	692,604,641	698,431,161	698,431,161
10011	COUNTY CONTINGENCY	3,405,558	434,416	1,041,066	1,041,066
20002	COUNTY ROAD	34,156,858	36,357,055	48,298,909	48,298,909
20005	FISH & GAME	9,584	6,000	8,300	8,300
20007	MENTAL HEALTH	84,506,889	101,661,581	110,692,083	110,692,083
20008	WORKFORCE INVESTMENT ACT	12,630,961	14,689,322	13,366,099	13,366,099
20009	COUNTY HEAD START	26,727,038	25,362,195	24,495,389	24,495,389
20010	RABIES TREATMENT	77,635			
20013	ROAD DISTRICT NO 1	497,729	503,821	574,900	574,900

COUNTY OF SAN JOAQUIN
SCHEDULE 5
SUMMARY OF ADDITIONAL FINANCING SOURCES BY SOURCE AND FUND
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

DESCRIPTION		2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
20014	ROAD DISTRICT NO 2	594,735	597,624	353,500	353,500
20015	ROAD DISTRICT NO 3	714,081	511,471	722,700	722,700
20016	ROAD DISTRICT NO 4	3,238,998	2,749,414	3,289,200	3,289,200
20017	ROAD DISTRICT NO 5	1,263,337	1,276,084	1,110,052	1,110,052
20018	LIBRARY FUND	4,959,450	4,899,044	5,423,951	5,423,951
20020	SUPPLEMENTAL LOCAL LAW ENFORCE	774,050			
20024	JUSTICE ASSISTANCE GRANT-JAG	189,000	220,195	189,000	189,000
20026	JUSTICE ASSISTANCE GRANT-ARRA	355,580			
20034	DA NARCOTICS ENFORCEMENT	30,227	40,200	40,200	40,200
20035	SHERIFF NARCOTICS ENFORCEMENT	10,965	66,758	66,889	66,889
20037	RECORDERS MODERNIZATION	810,004	849,437	1,017,461	1,017,461
20038	CHILD SUPPORT SERVICES	15,789,941	15,253,046	15,357,821	15,357,821
20039	COMMUNITY INFRASTRUCTURE	3,005,243	1,573,811	1,707,000	1,707,000
20041	CHILDREN & FAMILIES PROGRAM	992,957	1,116,862	1,137,526	1,137,526
20047	SUBSTANCE ABUSE & CRIME PREVENTION	(4,462)			
20048	AIRPORT EAST PROJECT				
20051	LOC COMMUNITY CORRECTNS-AB118	8,179,024	9,015,219	22,762,660	22,762,660
20052	SUPPLE LAW ENFORCEMENT-AB109	1,934,158	2,131,391	2,584,469	2,584,469
37004	COUNTY CAPITAL OUTLAY	7,040,174	12,745,250	11,004,547	11,004,547
TOTAL SUMMARIZATION BY FUND		867,262,023	924,664,837	963,674,883	963,674,883

COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
GENERAL FUNDS						
10001 GENERAL FUND						
	TAXES					
4100100010	PROPERTY TAX-SECURED		94,283,541	92,400,000	98,370,000	98,370,000
4100100050	PROPERTY TAX-IN LIEU VLF		62,228,647	60,985,000	62,738,000	62,738,000
4100200070	PROPERTY TAX-SECURED-SB813		(141,473)	250,000	1,000,000	1,000,000
4101000000	PROPERTY TAX-UNSECURED		5,077,962	5,100,000	5,100,000	5,100,000
4101000007	PROPERTY TAX-UNSECURED-SB813		(46,208)		(90,000)	(90,000)
4101000010	PROPERTY TAX-UNSECURED-BOAT		209,591	209,591	192,319	192,319
4101000020	PROPERTY TAX-SB 813-PRIOR		704	25,000	22,000	22,000
4101000030	PROPERTY TAX-UNSECURED-PRIOR		131,683	85,000	5,000	5,000
4101000101	PROP TAX-RESID DISTR-MTCA SA				150,000	150,000
4101000102	PROP TAX-RESID DISTR-RIPN SA				316,000	316,000
4101000104	PROP TAX-RESID DISTR-TRCY SA				46,000	46,000
4107000000	SALES AND USE TAXES		11,233,656	11,500,000	12,000,000	12,000,000
4107000001	SALES AND USE TAX-IN LIEU SUT		3,313,876	3,480,000	4,400,000	4,400,000
4107000040	SALES AND USE TAXES-TRANSPORT		2,000	2,000	2,000	2,000
4109000020	OTHER TAXES-HOTEL & MOTEL		322,712	350,000	350,000	350,000
4109000030	OTHER TAXES-DOCUMENTARY STAMP		2,059,572	2,100,000	2,700,000	2,700,000
4109000050	OTHER TAXES-RACEHORSE		2,542	3,000	3,000	3,000
TOTAL TAXES			178,678,804	176,489,591	187,304,319	187,304,319
LICENSES, PERMITS AND FRANCHISES						
4201000000	LICENSE/PERMITS-BUSINESS		106,678	105,000	120,000	120,000
4201000500	LICENSE/PERMITS-PEST CONTL		19,815	17,500	18,750	18,750
4201000700	LICENSE/PERMITS-APIARY REGI		200	160	175	175
4202000010	LICENSE/PERMITS-MOBILE HOME		12,566	15,000	15,000	15,000
4202000030	LICENSE/PERMITS-PLAN CHECK		427,002	470,000	494,465	494,465
4204000400	LICENSES/PERMITS-GUN		8,084	6,000	8,000	8,000
4204000900	LICENSE/PERMITS-FIRE		38,847	45,000	45,000	45,000
4204001000	LICENSE/PERMITS-EXPLOSIVES		1,250	1,400	1,600	1,600
4204040010	PERMITS-AMBULANCE		362,500	458,750	527,500	527,500
4204040020	PERSONNEL CERTIFICATION FEE		1,575	677	600	600
4204040030	PERSONNEL CERT FEE-EMSA		19,326	22,000	17,000	17,000
4204040040	LICENSE FEE-EMD		1,584	600	1,320	1,320
4204040050	LICENSE FEE-EMR		825	660	660	660
4204040060	LICENSE FEE-EMT		32,550	27,000	17,000	17,000
4204040070	LICENSE FEE-MICN		2,750	2,500	3,300	3,300

COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
		4204040080 LICENSE FEE-PARAMEDIC	6,875	5,000	4,500	4,500
		4205000090 LICENSE/PERMITS-BURIAL	10,848	10,000	10,000	10,000
		4205000110 LICENSE/PERMITS-MARRIAGES	2,804	2,750	2,800	2,800
		4207000000 LICENSE/PERMITS-CONSTRUCTION	1,968,104	1,500,000	1,771,174	1,771,174
		4208001010 FRANCHISES-GENERAL-CA WATER	160,638	161,000	151,000	151,000
		4208001020 FRANCHISES-GENERAL-PG&E GAS	375,952	376,000	381,000	381,000
		4208001030 FRANCHISES-GENERAL-PG&E ELECTR	1,286,762	1,287,000	1,282,000	1,282,000
		4208001050 FRANCHISES-GENERAL-STANDARD GA	233	250	250	250
		4208003010 FRANCHISES-CATV	606,349	606,000	573,000	573,000
		TOTAL LICENSES, PERMITS AND FRANCHISES	5,454,115	5,120,247	5,446,094	5,446,094
		FINES, FORFEITURES AND PENALTIES				
		4301000010 FINES-VEHICLE CODE	521,970	485,000	476,952	476,952
		4301000080 FINES-CHILD RESTRAINT	4,008	4,000	4,000	4,000
		4301000090 MOE-BASE FINES/FEEES	4,097,593	4,000,000	4,000,000	4,000,000
		4301000091 MOE-EXCESS FINES/FEEES - ST SHR	(765,088)	(152,595)	(152,595)	(152,595)
		4305000000 FINES-HAZARDOUS VIOLATIONS		12,000		
		4305000010 FINES-OTHER COURT	31,150	30,600	31,000	31,000
		4305000170 FINES-ALCOHOL LAB FEE-SHERIFF	14,306	40,000	40,000	40,000
		4305000230 FINES-ROBBERY-THEFT-CRIME PREV	641	500	500	500
		4305000240 FINES-TVS FEES	354,314	350,000	350,000	350,000
		4305000250 FINES-OTHER-PROBATION	18,102	17,500	15,000	15,000
		4306900000 FINES-PC 1463.28-EXCESS BAIL	35,524	30,000	30,000	30,000
		4316000000 PENALTIES ON DEL TAXES-COST	110,756	262,000	262,000	262,000
		4316000001 PENALTIES ON DEL TAXES-INT	2,026,789	2,000,000	2,400,000	2,400,000
		4316001000 PENALTIES-DELINQ-SB813	41,881	70,000	100,000	100,000
		4320000000 FINES-CIVIL PENALTY-ENVTL PROT	6,281	14,164		
		4320001000 CONSUMER CIVIL PENALTIES		4,533		
		TOTAL FINES, FORFEITURES AND PENALTIES	6,498,226	7,167,702	7,556,857	7,556,857
		REVENUE FROM USE OF MONEY AND PROPERTY				
		4400000000 INTEREST INCOME	154,764	135,000	410,000	410,000
		4400100100 INTEREST-DELINQ. ACCT RECBL	183,601	148,000	148,000	148,000
		4410002200 RENTS/SUBLEASE	85,969			
		4410002500 RENTS-FREEDOM COFFEE	13,500	15,000	15,000	15,000
		4410011600 RENTS/PARKING FACILITY	180,591	118,710	178,710	178,710
		4410020300 RENTS/PROPERTY	10,500	8,400	8,400	8,400
		4410022500 RENTS/PROPERTY-RTD	34,952	36,000	36,000	36,000
		4410022700 RENTS/PROPERTY-AMER AG CREDIT	21,368	21,372	21,372	21,372
		4410023100 RENTS/OTHER ADV DISPLAYS	1,200	1,200	1,200	1,200

COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
				75	75	75
4410023200	RENTS/DEVILLE APTS LEACHFIELDS					
4410023400	RENTS/CAR POOL PARKING		16,020	4,000	4,000	4,000
4410040600	RENTS/OTHER-COMMUNITY CENTER		400	600	360	360
4410041200	RENTS/OTHER-ANIMAL CONTROL-CAT		41	100		
4410041600	RENTS/OTHER-HONOR FARM		75,240	81,180	81,180	81,180
4420000000	RENTS/ VENDING MACHINES		2,363	3,000	2,750	2,750
4422003000	RENTS/CAA-TEL LEASE		11,673	10,775	10,775	10,775
4440233000	ROYALTIES- OIL & GAS		44,573	40,787	40,787	40,787
TOTAL REVENUE FROM USE OF MONEY AND PROPERTY			836,754	624,199	958,609	958,609
INTERGOVERNMENTAL REVENUES - STATE						
4504000600	ST-MOTO VHCL FEE-R&T11001.5(B)		1,488,937	300,000	300,000	300,000
4505110000	STATE-IN-LIEU TAXES		97			
4505120000	ST-UNCLAIMED GAS TAX		927,712	827,712	906,024	906,024
4505200000	ST-REALIGNMENT-SALES TAX-SS		31,626,958	32,485,294	34,880,004	34,880,004
4505220000	ST-REALIGNMENT-SALES TX-HTH-PH		165,962	165,000	840,000	840,000
4505300000	ST-REALIGNMENT-VLF-MH		1,426,409	2,564,873	491,069	491,069
4505320000	ST-REALIGNMENT-VLF-SS		1,129,873	1,060,000	1,110,000	1,110,000
4505340000	ST-REALIGNMENT-VLF-HLTH		13,455,583	14,657,616	11,716,253	11,716,253
4505500000	ST-HOMEOWNER PROP TAX		1,285,460	1,285,000	1,050,000	1,050,000
4509000000	ST-AGRICULTURE		2,209,143	2,320,926	2,198,421	2,198,421
4520000000	ST-CORRECTIONS		810,291	796,780	796,780	796,780
4520100000	ST-PUBLIC PROTECTION-DA		582,579	1,825,792	1,795,591	1,795,591
4520100049	ST-DA-VICTIM WITNESS		171,788	30,000	75,000	75,000
4520200000	ST-DEPT OF JUSTICE		3,808	4,000	4,000	4,000
4521600000	ST-PUBLIC PROTECTION-SHRF		1,262,367	898,755	800,495	800,495
4521600057	ST-PUBLIC PROTECTION-SHRF-911		44,664	44,856	45,000	45,000
4522700000	ST-PUBLIC PROTECTION-PROB		1,980,513	1,783,746	1,788,746	1,788,746
4522700100	ST-PROB-SB933 PLACEMENT		44,552	100,000		
4522700300	ST-PROB-AB636 CWSOIP			35,000	35,000	35,000
4522700500	ST-PROB-DJJ REALIGNMENT			150,000	150,000	150,000
4522700600	ST-PROB-CCCPIA		900,105	1,274,696	1,376,878	1,376,878
4522704200	ST-REST FINE REBATE		54,180	50,000	50,000	50,000
4522800000	ST-PUBLIC PROTECTION-OTHER		16,215	139,100	137,425	137,425
4527100000	ST-LAW ENFORCE TRAINING		379,925	486,702	474,054	474,054
4527200000	ST-PUBLIC SAFETY-172		40,190,563	42,900,000	46,650,000	46,650,000
4527400000	ST-OCJP-OES-BD OF CORR		2,566,047	1,559,515	1,102,256	1,102,256
4527500000	ST-CSA-JABG-AMYPVT-ART		12,935			
4527600000	ST-ENVIRONMENTAL PROT		753,089	732,740	743,967	743,967
4527600080	ST-ABANDONED VEHICLE ABATEMENT		45,134	35,000	35,000	35,000

COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
		4527800000 ST-REALIGNMENT-AB118 2011	39,849,848	49,384,571	49,888,633	49,888,633
		4528000000 ST-SHRF BOATING SFTY	596,461	586,596	586,596	586,596
		4528200000 ST-MANDATE-SB 90	1,385,310	1,210,838	1,176,428	1,176,428
		4529800000 ST-TRIAL COURT-GRANTS/PROG	103,494	77,000	70,000	70,000
		4540000000 ST-CAL CHILDREN SVS		3,868,158	4,119,603	4,119,603
		4540100000 ST-CHILD HLTH	1,871	925,595	925,595	925,595
		4540200000 ST-CHILDREN/MILK	274,572	275,551	261,460	261,460
		4547000000 ST-OTHER HEALTH	11,100,454	5,600,097	6,332,158	6,332,158
		4547200000 ST-HEALTH	210,163	195,000	195,000	195,000
		4550000000 ST-PUBLIC ASST-ADM	23,067,971	18,088,491	31,814,050	31,814,050
		4556000000 ST-AGING/COMMUNITY SVCS	2,546,664	170,342	147,209	147,209
		4557000000 ST-OTHER	2,978,905	2,580,070	2,544,420	2,544,420
		4557100000 ST-SOCIAL SVS	22,236,028	42,556,449	20,802,922	20,802,922
		TOTAL INTERGOVERNMENTAL REVENUES - STATE	207,886,629	234,031,861	228,416,037	228,416,037
		INTERGOVERNMENTAL REVENUES - FEDERAL				
		4558100000 FEDERAL-SOCIAL SVS-ADM	12,251,842	6,612,239	16,124,230	16,124,230
		4558200000 FEDERAL-SOCIAL SERVICES	133,234,429	149,370,487	147,967,659	147,967,659
		4559100000 FEDERAL-HEALTH		1,539,284	1,539,284	1,539,284
		4561000000 FEDERAL-DIASTER	233,526			
		4562000000 FEDERAL - IN LIEU TAXES	5,375			
		4563000000 FEDERAL-COPS	1,825,832	3,115,988	1,931,377	1,931,377
		4563000100 FEDERAL-COPS-JAG RECOVERY	233,533			
		4564000000 FEDERAL-OTHER	354,958	318,000	283,000	283,000
		4564100000 FEDERAL-DOMESTIC PREPARE	2,031,146	3,058,024	2,641,377	2,641,377
		4564301000 FEDERAL-FHWA		20,000		
		4565000000 FEDERAL-CDBG	2,704,028	5,820,588	5,432,740	5,432,740
		4565200000 FEDERAL-CDBG-HOME	4,123,493	4,269,757	4,164,404	4,164,404
		4566000000 FEDERAL-HUD	524,872	303,743	300,000	300,000
		4567000000 FEDERAL-AGING/COMMUNITY SVS	5,643,889	4,397,516	4,275,379	4,275,379
		4567010000 FEDERAL-CAA FEMA	62,867	50,000	47,500	47,500
		4567020000 FEDERAL - FEMA	82,111			
		4569000000 FEDERAL-OTHER	587,194	524,921	600,768	600,768
		4569001100 FEDERAL-USDOJ-VAWA STOP	91,337	80,000	80,000	80,000
		4569001200 FEDERAL-DOJ-OJP-BJA-TYGR		299,998	100,000	100,000
		TOTAL INTERGOVERNMENTAL REVENUES - FEDERAL	163,990,432	179,780,545	185,487,718	185,487,718
		INTERGOVERNMENTAL REVENUES - OTHER				
		4571000000 OTHER GOV'T AID-CITIES	2,893	5,500	6,000	6,000
		4572000000 OTHER GOV'T AID-COUNTIES	105,000	70,000	172,895	172,895

COUNTY OF SAN JOAQUIN
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GOVERNMENTAL FUNDS
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
4573000000	OTHER GOV'T AID-SCHOOLS		465,943	450,000	450,000	450,000
4574000000	OTHER GOV'T AID-OTHER		10,266	2,000	10,250	10,250
4576000000	OTHER GOVT-REDEVLMT PASS-THR		3,065,304	3,140,000	3,000,000	3,000,000
TOTAL INTERGOVERNMENTAL REVENUES - OTHER			3,649,406	3,667,500	3,639,145	3,639,145
CHARGES FOR SERVICES						
4601000000	ASSESSMENT PROCESSING FEE		611,003	620,000	630,000	630,000
4601000100	ASSESSMENT BOARD APPEALS FEES		50,160	42,500	42,500	42,500
4601002000	PROP TAX ADMIN-SB813		127,563	300,000	84,000	84,000
4601100000	PROP TAX ADMIN-SEGREG		1,343	1,500	1,350	1,350
4601200000	REDEMPTION FEES		48,120	73,000	50,000	50,000
4602002000	PROP TAX ADMIN SB2557-CITIES		2,394,023	2,510,924	1,248,509	1,248,509
4602003000	PROP TX ADMIN SB2557-LCL DIST		1,615,488	1,696,951	1,614,158	1,614,158
4603000000	DELINQ TAX SALES ADVTS COST		2,152	1,750	3,500	3,500
4603000100	DELINQUENT TAX SALES COST		11,080	2,000	2,000	2,000
4603000200	DELINQ TX SALES RESEARCH COST		8,462	5,700	12,000	12,000
4604000100	TAX COLLECTOR SERVICE FEE		11,645	10,000	10,000	10,000
4604000300	TREASURER -INVESTMENT SVS FEE		791,491	796,644	816,793	816,793
4604000400	TREASURER -CERT OF TX FEE		2,320	1,000	2,500	2,500
4604000600	UNSECURED COLL COST FEE		90,164	95,000	95,000	95,000
4604000800	ONLINE-IVR PROPERTY TAX CK FEE		10,187	11,000	11,000	11,000
4604100000	ASSESSORS-OUTSIDE SEV		13,569	2,000	12,000	12,000
4605010000	DIRECT ASSESSMENTS-WEED ABATE		102,397	60,000	60,000	60,000
4605100000	SPECIAL ASSESSMENTS-PRIOR		949			
4608000000	AUDITING & ACCOUNTING FEES		41,748	40,000	40,000	40,000
4611000100	BENEFITS ADMIN FEE-KAISER		305,245	362,966	398,114	398,114
4611000200	BENEFITS ADMIN FEE-PUD		6,557	5,488	7,042	7,042
4611000300	BENEFITS ADMIN FEE-VSP		7,195	7,189	7,332	7,332
4611000400	BENEFITS ADMIN FEE-COBRA		679	600	600	600
4612000000	ELECTION SERVICES		52,548	2,175,500		
4612020000	ELECTION SVS-CANDIDATE FILG		28,369		28,000	28,000
4612030000	ELECTION SVS-STATMNT OF QUAL		30,698	66,500		
4620000000	LEGAL SERVICES		155,138	109,374	109,374	109,374
4620006000	LEGAL SERVICES-DA-FORFEITURE			17,760	5,000	5,000
4620007000	LEGAL SERVICES-CC-FORFEITURE		11,178			
4620100000	LEGAL SERVICES-STATE PRISONER		168,383	270,000	270,000	270,000
4620200000	LEGAL SERVICES-COURT APPOINTED		24,541	30,000	30,000	30,000
4620300000	LEGAL SERVICES-DA		95,036	50,000	50,000	50,000
4620400000	LEGAL SERVICES-COLLECTOR		12,167	11,000	11,000	11,000
4620500000	LEGAL SERVICES-MUNI ACTIONS		9,382	3,600	3,600	3,600

COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
	4620600000	LEGAL SERVICES-PUBLIC DEF	32,071	34,000	38,500	38,500
	4620700000	LEGAL SERVICES-NARCOTICS ENF	3,580	12,023	5,000	5,000
	4621005000	CONSUMER RECOVERED COST		11,331		
	4621005100	DA ENVIRONMENTAL RECOVERED CST		169,972		
	4621005200	COMMUN ACCOUNTABILITY PRGM FEE	7,040	7,000	7,000	7,000
	4623040410	SPECIALTY CARE DESIGNATION	50,000	200,000	50,000	50,000
	4623040420	TRAUMA DESIGNATION			150,000	150,000
	4623042010	TRAINING-EMT PROGRAM	22,000	22,000		
	4623042030	TRAINING-CONT ED PROGRAM	6,600	4,400	4,400	4,400
	4623200000	OTHER SVS FEES	34,295	72,853	67,375	67,375
	4623202000	CO CLERK-MARRIAGE FEES	33,100	35,000	40,000	40,000
	4623207000	PURCHASING SVS	43,599	80,000	77,500	77,500
	4623209000	DATA PROCESSING SVS	1,362,337	1,263,166	1,097,838	1,097,838
	4623240510	OTHER SVCS-EMSYSTEM	107,767	143,123	144,000	144,000
	4625100000	PLANNING & ENGINEERING SVS	437,939	300,000	450,000	450,000
	4625100300	PLANNING-ADMIN FEE-DEV	5,509	3,500	6,000	6,000
	4625100550	PLANNING SVS-DEVELOP DIVISIN	722,848	635,000	720,543	720,543
	4625101400	CODE ENFORCEMENT CITATION FEE	42,827	20,000	20,000	20,000
	4625103000	PLAN CHECK FEES	112,044	40,000	160,000	160,000
	4625103900	PLANNING SVS-NEW COMMUNITIES	164,998	15,000	50,000	50,000
	4625104700	PLANNING SVS-GEOGRAPHIC INFO	19,751	25,000	10,000	10,000
	4625105030	GREEN BUILDING STANDARDS FEE	658	600	800	800
	4625110400	SURVEYORS SVS	87,687	120,000	135,000	135,000
	4625110900	SURVEYORS SVS-DOC REVIEW	22,004	30,000	43,000	43,000
	4625120100	HAZARDOUS MATERIALS FEES	665,535	689,483	685,250	685,250
	4625120380	HAZARDOUS MATERIALS INVENTORY	16,092	16,500	16,000	16,000
	4625710000	ESTATE FEES - PUBLIC ADM	159,216	135,000	125,000	125,000
	4625711000	ESTATE FEE - PA-CONTRA-COUNSEL	(46,313)	(40,000)	(45,000)	(45,000)
	4625730000	ESTATE IMVESTMENT MGMT FEE-PA	653	5,000	1,000	1,000
	4626200000	INSPECTION FEES	861	700	1,200	1,200
	4626260000	INSPECTION FEES-GRAIN SCALE	8,530	8,020	8,020	8,020
	4626290000	INSPECTION FEES-TEST WEIGHING/	484,942	474,372	474,961	474,961
	4626510100	CIVIL PROCESS FEES	531	480	525	525
	4626510200	CIVIL PROCESS SVS-SHRF	373,063	385,000	360,000	360,000
	4626510600	CIVIL PROCESS SVS-SHRF-AUTOMAT	123,716	218,438	230,663	230,663
	4626511000	CIVIL PROCESS SVS-SHRF-VEHICLE	121,170	158,121	170,000	170,000
	4627102000	AGRICULTURAL-CIVIL PENALTIES	11,001	14,100	13,700	13,700
	4627120000	HUMANE SVS	4,096	9,000	10,000	10,000
	4627210000	RECORDING FEE	2,110,440	2,012,290	2,800,000	2,800,000
	4627210030	RECORDING-COUNTY CLERK	113,063	110,000	120,000	120,000

COUNTY OF SAN JOAQUIN
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DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
4627240000	RECORDING-COPY FEE-VITAL		192,568	180,000	190,000	190,000
4627250000	RECORDING-MARRIAGE ISSUE		2,821	2,750	2,800	2,800
4627251700	RECORDING-INDEXING FEE		366,785	300,000	350,000	350,000
4629100000	COURT FEES & COSTS		1,444,201	1,480,200	1,375,200	1,375,200
4629110000	COURT FEES & COSTS-CONCILIATN		1,035	1,000	1,000	1,000
4629144000	COURT FEES & COSTS-COLL ADM		497,770	400,000	400,000	400,000
4629145100	COURT FEES - NIGHT COURT		284			
4629200100	DA-CASE EXPONGEMENT FEE		6,971	10,000	10,000	10,000
4629426000	PROBATION-SUPERVISOR		228,655	250,000	250,000	250,000
4629428000	PROBATION-RESTITUTION FEE		30,222	20,000	20,000	20,000
4629429000	PROBATION-DIVERSION		17,096	18,000	12,000	12,000
4629431000	PROBATION-INVESTIGATION		28			
4629432000	PROBATION-STEPARENT ADOP		2,064			
4629444000	PROBATION-REST FINE ADM		10,606	9,500	7,500	7,500
4629465000	PROBATION-JUV RECORD SEAL		4,050	5,000	5,000	5,000
4629467000	LIVESCAN FEES		15,189	13,100	15,100	15,100
4629609000	LAW ENF SVS-BOOKING-CONVICT		74,023	70,000	77,000	77,000
4629800000	LAW ENF SVS		27,733	25,000	27,000	27,000
4629800100	LAW ENF SVS-SUBPOENA GC 68097		3,489			
4629800400	LAW ENF SVS-SPECIAL EVENT		70,597	45,000	67,553	67,553
4629802500	LAW ENF SVS-REMOVAL & STORAGE		249,012	245,000	241,672	241,672
4629802600	LAW ENF SVS-FALSE ALARM FEES		45,860	40,000	24,000	24,000
4629803700	LAW ENF SVS-INVESTIGA FEE		750	900	700	700
4629804000	LAW ENF SVS-TOWED VEHICLE FEE		30,465	30,000	30,000	30,000
4629811400	LAW ENF SVS-LATHROP		4,770,265	4,517,226	5,399,244	5,399,244
4629811500	LAW ENF SVS-OTHER COUNTIES		243,879	245,000	210,000	210,000
4629811600	LAW ENF SVS-SCHOOLS			69,455	74,987	74,987
4629811700	LAW ENF SVS-MTN HOUSE		1,380,703	1,097,860	1,189,720	1,189,720
4629820000	LAW ENF SVS-CT SECURITY		208,545			
4632510000	UTILITY FEES-GENERAL		28			
4636120000	ENGINEERING SVCS-PW-FACILITIES				10,000	10,000
4640100000	HEALTH SVS		574,688	540,000	340,000	340,000
4640100200	HEALTH SVS-VITAL ST DEATH CERT		199,874	190,000	215,000	215,000
4640110000	HEALTH SVS-LAB		895,397	75,355	350,000	350,000
4641000000	HEALTH SVS-ENVIRONMENTAL HLTH		4,565,689	4,567,130	4,361,698	4,361,698
4645000000	PATIENT FEES		6,400	15,000	10,000	10,000
4646000000	CAL CHILDREN SVS FEES		960	2,500	1,500	1,500
4646010000	CAL CHILDREN SVS-ASSESSMENT		820	2,500	1,500	1,500
4646490000	CAL CHILDREN SVS-HLTH SVS-MISC		30			
4648000000	INSTITUTIONAL CARE/SVS		922	500	500	500

COUNTY OF SAN JOAQUIN
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
		4648020080 INST CARE/SVS-HOME DETENTION	157,914	140,000	250,000	250,000
		4648020090 INSTITU CARE/SVS-JAIL/HONOR	89,843			
		4648020100 INST CARE/SVS-WORK FURLOUGH	5,699	6,000	150	150
		4648020110 INST CARE/SVS-ALCHL MONITORING			160,600	160,600
		4648020250 INST CARE/SVS-ALT WORK PROGRAM	701,811	725,000	625,000	625,000
		4648020260 INSTITU CARE/SVS-INMATE VISIT	14,656	16,000	16,000	16,000
		4648040120 INSTITU CARE/SVS-COURT WARDS	156,785	148,400	148,400	148,400
		4670000600 PARKS-MAGEE PARKING	16,295	30,000	34,000	34,000
		4670000700 PARKS-MOSSDALE PARKING	42,204	55,000	65,000	65,000
		4670000800 PARKS-OAK GROVE PARKING	180,084	199,200	230,000	230,000
		4670001200 PARKS-DOS REIS PARKING	29,444	36,000	42,000	42,000
		4670001500 PARKS-USERS-LITTLE LEAGUE	1,600	2,200	2,000	2,000
		4670001900 PARKS-WESTGATE CAMPING_BOATS	18,811	23,000	21,000	21,000
		4670002000 PARKS-OTHER - COMM TOWER	6,208	21,500	8,000	8,000
		4670002100 PARKS-DOS REIS CAMPING	72,789	72,000	75,000	75,000
		4670002200 PARKS-MICKE GROVE PARKING	438,575	560,000	580,000	580,000
		4670002400 PARKS-WESTGATE PARKING	9,227	11,000	11,000	11,000
		4670002600 PARKS-REGIONAL SPORTS COMPLEX	40,403	30,000	30,000	30,000
		4670002700 PARKS-REGIONAL SPORTS COMPLEX	13,420	13,500	13,500	13,500
		4670002800 PARKS-OAK GROVE FISHING	25,535	18,000	21,000	21,000
		4670003100 PARKS-ZOO ADMISSION FEE	328,960	310,000	360,000	360,000
		4670003200 PARKS-ANNUAL PASSES	14,910	21,600	22,600	22,600
		4670003400 PARKS- MISC FEES	15,557	9,000		
		4670090010 PARKS-CONCESSION FEES-SNACK	7,860	24,000	24,000	24,000
		4670090110 PARKS-CONCESSION FEES-AMUSE	14,699	26,000	26,000	26,000
		4670090250 PARKS-CONCESSION FEES-REGIONL	3,964	10,000	5,000	5,000
		4670091000 PARKS-OPERATIONAL PERMIT FEES	1,600	1,000	1,000	1,000
		4670092000 PARKS-FUN TOWN UTILITIES REIMB	5,015	6,000	6,000	6,000
		4670094000 PARKS-MICKE GROVE RENTAL	185,345	221,000	247,400	247,400
		4670094090 PARKS-HARMONY RENTAL	1,670	2,500	2,000	2,000
		4670094180 PARKS-OAK GROVE RENTAL	61,545	61,600	67,000	67,000
		4670094270 PARKS-CARETAKER RENT			12,000	12,000
		4670100000 OTHER CHARGES-NON BOS DIST	679,080	942,502	792,332	792,332
		4670200000 A-87 CHARGES-NON BOS SD	639,319	695,700	426,771	426,771
		4680104300 OTHER FEES-DOMESTIC VIO CERT	750	1,000		
		TOTAL CHARGES FOR SERVICES	34,458,272	35,727,096	33,499,074	33,499,074
		MISCELLANEOUS REVENUES				
		4702000000 PRIVATE DONATION-AID FR OTHER	32,696	3,500	103,500	103,500
		4702008700 AID FROM OTHER AGENCIES	195,000			

COUNTY OF SAN JOAQUIN
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
		4702054130 NUTRITION PROGRAM INCOME	91,795	97,902	83,734	83,734
		4704200000 SALE OF FIXED EQUIP/FURN	21,837			
		4704300000 SALE OF GOODS MATERIALS	90,495	72,250	97,550	97,550
		4704300001 SALE OF GOODS MATERIAL-GIS	3,052	2,000	2,000	2,000
		4704300002 SALE OF GOODS MATERIALS-CD	5,506	10,000	5,000	5,000
		4704310000 SALE OF RECYCLED MATERIAL	11,820	32,500	42,000	42,000
		4704400000 OTHER SALES/SVS	170,982	103,000	103,000	103,000
		4704400100 TRAINING- NON-CO ORGANIZATIONS	573			
		4706000000 RETURNED CHECK FEES	22,200	29,300	23,500	23,500
		4706100000 UNCLAIMED MONEY & CASH OVERAGE	68,852	15,100	106,600	106,600
		4706200000 OUTLAWED WARRANTS	39,405	50,000	87,466	87,466
		4706300000 FEES FROM EMPLOYEES	170	1,000		
		4706500000 RETURNED CHECKS-NSF	(267)		(500)	(500)
		4707000000 OTHER MISC REVENUES	1,114,893	417,836	276,038	276,038
		4707003000 OTHER-PENALTIES	167,870	137,610	120,000	120,000
		4708000000 REBATES & REFUNDS	3			
		4708100000 RECOVERED DAMAGES	3,686	3,810	4,000	4,000
		4708100100 RESTITUTION	1,463			
		4709000000 COST REIMBURSEMENTS	623,028	543,230	810,935	810,935
		4711000000 REBATES & REFUNDS	8,631	3,000	3,000	3,000
		4711000001 REBATES N REFUNDS-ACO USE ONLY	110,249			
		TOTAL MISCELLANEOUS REVENUES	2,783,939	1,522,038	1,867,823	1,867,823
		OTHER FINANCING SOURCES				
		4800000000 OPER TRF-IN	5,914,042	4,940,663	3,223,080	3,223,080
		4800000400 OPER TRF-FM CPTL FAC FEE PROG	1,413,099	1,413,099	1,413,099	1,413,099
		4800000500 OPER TRF-FM MICKEY GROVE			425,000	425,000
		4800000710 OPER TRF-FM CCF	210,804	200,000	200,000	200,000
		4800004900 OPER TRF-FR PUB SAF REAL AB109		348,381	325,681	325,681
		4800005500 OPER TRF-FR TR CT SEC TR AB109	8,103,584	8,953,376	8,692,222	8,692,222
		4800009000 OPER TRF-FM GENERAL FUND	469			
		4800010000 OPER TRF-IN	11,021,461	1,787,266	1,430,071	1,430,071
		4800060000 OPER TRF-FM CAPITAL OUTLAY	58,000	3,310,714		
		4800130000 OPER TRF-FM ROV TRUST			101,250	101,250
		4800170000 OPER TRF-FM EQUIP AUTOMATION	602,500	1,201,115	1,564,000	1,564,000
		4800180000 OPER TRF-FM DA-NARCOTICS	30,000	32,000	32,000	32,000
		4800190000 OPER TRF-FM ASSESSOR AUTOM	36,961	352,560	175,000	175,000
		4800210000 OPER TRF-FM DNA CO SHR PROP 69	67,107	66,000	69,500	69,500
		4800220000 OPER TRF-FM RYAN WHITE CONSORT	9,793			
		4800230000 OPER TRF-FM PUB HEALTH TR	14,455			

COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
		4800280000 OPER TRF-FM AB1288-HEALTH SVS	331,881	331,881	331,881	331,881
		4800320000 OPER TFR-FM REC SSN TRUNC P FD	187,501	190,000	68,413	68,413
		4800400000 OPER TRF-FM SOC SV TR-FOSTR CR	1,129,873	1,060,000	1,110,000	1,110,000
		4800490000 OPER TRF-FM GF TO H PH TR-VLF	438,652	1,146,333	440,000	440,000
		4800520000 OPER TRF-FM CHILD RESTRAINT TR	18,963	75,424	75,424	75,424
		4800590000 OPER TRF-FM BIO-TERRORISM TR	922,337	650,000	650,000	650,000
		4800660000 OPER TRF-FM FARM ADVISORS TR		2,000		
		4800670000 OPER TRF-FM INMATE WELFARE	1,129,277	1,060,973	1,220,905	1,220,905
		4800730000 OPER TRF-FM EMS ADMIN FD 20801	58,233		10,924	10,924
		4800810000 OPER TRF-FM HOSPITAL COP PROJ-	7,491,190	7,573,193	6,931,308	6,931,308
		4800850000 OPER TRF-FM CONTINGENCY	2,268,689			
		4800900000 OPER TRF-FM MH		150,000	150,000	150,000
		4801080000 OPER TRF-FM CHILD SUPPORTF	244,611	240,124	245,136	245,136
		4801130000 OPER TRF-FM AUTO CO WT SYS T			153,200	153,200
		4801180100 OPER TRF-FM DOMESTIC VIOL FD	147,764	147,735	147,735	147,735
		4801190000 OPER TRF-FM PROBATION	26,532			
		4801210000 OPER TRF-FM FISH AND GAME	7,000	7,000	7,000	7,000
		4801220000 OPER TRF-FM CHILD AND FAMILY	68,541	100,000	100,000	100,000
		4801230000 OPER TRF-FM SHRF-CAL ID	664,312	1,250,953	708,243	708,243
		4801231000 OPER TRF-FM SHRF-MISC TRUSTS	30,000	30,000	46,215	46,215
		4801410000 OPER TRF-FM PARK ACTY TR		8,000	31,000	31,000
		4801460000 OPER TRF-FM VITAL STATS	41,000	130,000	132,000	132,000
		4801610000 OPER TRF-FM AGRIC STORE	27,750	28,900	28,000	28,000
		4801640000 OPER TRF-FM AGR INSP	884,544	961,799	962,053	962,053
		4801660000 OPER TRF-FM PARK ENDOWMENT		604,661	500,000	500,000
		4801680000 OPER TRF-FM AG FACILITY	5,946	12,550	14,475	14,475
		4801730000 OPER TRF-FM TOBACCO SETTLE	7,280,000	9,360,000	12,350,000	12,350,000
		4801750000 OPER TRF-FM PARK DONATION		607,318	190,670	190,670
		4801780000 OPER TRF-FM JAIL INDUSTRY	248,862	139,844		
		TOTAL OTHER FINANCING SOURCES	51,135,731	48,473,862	44,255,485	44,255,485
		TOTAL GENERAL FUND FINANCING SOURCES	655,372,308	692,604,641	698,431,161	698,431,161
10011 CONTINGENCY FUND						
		OTHER FINANCING SOURCES				
		4800010000 OPER TRF-IN	2,971,018		617,651	617,651
		4819810000 REPAYMT OF INTERFUND BORROWING	160,526	146,678	222,967	222,967
		4819810232 INTERFD BORROW-REPMT-P-CSA	\$11,000	11,000		
		4819811400 INTERFUND BORROWING-REPMT-INT	263,014	276,738	200,448	200,448
		TOTAL OTHER FINANCING SOURCES	3,405,558	434,416	1,041,066	1,041,066
		TOTAL CONTINGENCY FUND FINANCING SOURCES	3,405,558	434,416	1,041,066	1,041,066

COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
TOTAL GENERAL FUNDS FINANCING SOURCES			658,777,866	693,039,057	699,472,227	699,472,227
SPECIAL REVENUE FUNDS						
20002 ROAD FUND						
TAXES						
4107000040	SALES AND USE TAXES-TRANSPORT		635,097	652,281	704,300	704,300
4107000050	SALES AND USE TAXES-LTF BIKE		79,446	89,601	89,700	89,700
4108000000	SALES TAX-MEASURE K		4,933,332	5,154,000	2,723,200	2,723,200
4108000410	SALES TAX-MEASURE K-CONGEST		1,304,899	52,920	9,165,100	9,165,100
4108000460	SALES TAX-MEASURE K-RDWY SFTY		384,874	800,000	453,900	453,900
TOTAL TAXES			7,337,648	6,748,802	13,136,200	13,136,200
LICENSES, PERMITS AND FRANCHISES						
4203000010	LICENSE/PERMITS-ROAD PRIVALEGE		65,585	116,000	70,000	70,000
4208003050	FRANCHISES-MISCELLANEOUS		91,187	70,000	80,000	80,000
TOTAL LICENSES, PERMITS AND FRANCHISES			156,772	186,000	150,000	150,000
REVENUE FROM USE OF MONEY AND PROPERTY						
4400000000	INTEREST INCOME		104,216	120,000	110,000	110,000
TOTAL REVENUE FROM USE OF MONEY AND PROPERTY			104,216	120,000	110,000	110,000
INTERGOVERNMENTAL REVENUES - STATE						
4502000100	ST-HIGHWAY USERS TAX-2104		5,603,306	5,736,400	5,408,900	5,408,900
4502000200	ST-HIGHWAY USERS TAX-2106		645,361	666,200	625,300	625,300
4502000300	ST-HIGHWAY USERS TAX-2103		8,778,166	7,105,876	9,359,500	9,359,500
4502000500	ST-HIGHWAY USERS TAX-2105		2,812,599	2,923,300	2,542,100	2,542,100
4530110000	ST-ROAD-CONSTRUCTION		171,000		117,000	117,000
4530110001	ST-ROAD CONSTRUCTION-ST MTCHNG		100,000	100,000	100,000	100,000
TOTAL INTERGOVERNMENTAL REVENUES - STATE			18,110,431	16,531,776	18,152,800	18,152,800
INTERGOVERNMENTAL REVENUES - FEDERAL						
4560000000	FEDERAL-CONSTRUCTION		5,085,329	6,753,448	9,779,200	9,779,200
4561000000	FEDERAL-DIASTER		328,671		344,509	344,509
4564305000	FEDERAL-TRANSPORTATION		62,694	890,000	1,948,000	1,948,000
4564305001	FEDERAL-CONGESTION MITIG		370,377	2,558,375	2,558,400	2,558,400
TOTAL INTERGOVERNMENTAL REVENUES - FEDERAL			5,847,071	10,201,823	14,630,109	14,630,109

COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
INTERGOVERNMENTAL REVENUES - OTHER						
4572000000	OTHER GOV'T AID-COUNTIES		72,566	250,600	250,600	250,600
4574000000	OTHER GOV'T AID-OTHER		304,563	17,770	15,000	15,000
TOTAL INTERGOVERNMENTAL REVENUES - OTHER			377,129	268,370	265,600	265,600
CHARGES FOR SERVICES						
4625100000	PLANNING & ENGINEERING SVS		2,690	5,550	5,600	5,600
4630100000	ROAD & STREET SVS		7,159	325,858	209,100	209,100
4632510000	UTILITY FEES-GENERAL		662			
4636100000	ENGINEERING SVCS-PW		416,439	263,000	190,000	190,000
4636100500	PLANNING REFERRING FEE		163,671	191,000	155,000	155,000
4636101000	ENGINEERING SVCS-PW DEVELOPMEN		394,843	479,500	470,000	470,000
4636120000	ENGINEERING SVCS-PW-FACILITIES		52,625	134,500	123,500	123,500
TOTAL CHARGES FOR SERVICES			1,038,089	1,399,408	1,153,200	1,153,200
MISCELLANEOUS REVENUES						
4702000000	PRIVATE DONATION-AID FR OTHER		400,462			
4704100000	SALE OF LAND		14,550			
4704200000	SALE OF FIXED EQUIP/FURN		25,150	50,000	20,000	20,000
4706000000	RETURNED CHECK FEES		35	100	100	100
4706200000	OUTLAWED WARRANTS		1,865	2,000	2,000	2,000
4706300000	FEES FROM EMPLOYEES		75			
4707000000	OTHER MISC REVENUES		45,018	12,000	12,000	12,000
4707000200	OTHER MISC REV-ABANDONMENT		5,650	5,000	5,000	5,000
4707100000	OTHER-INSURANCE REFD/REIMB		19			
4708000000	REBATES & REFUNDS		31,829	5,000	5,000	5,000
4708100000	RECOVERED DAMAGES		10,405	50,000	40,000	40,000
TOTAL MISCELLANEOUS REVENUES			535,058	124,100	84,100	84,100
OTHER FINANCING SOURCES						
4800009000	OPER TRF-FM GENERAL FUND		40,239			
4800010000	OPER TRF-IN			150,000		
4801620000	OPER TRF-FM ROAD DISTRICTS		610,208	626,776	616,900	616,900
TOTAL OTHER FINANCING SOURCES			650,447	776,776	616,900	616,900
TOTAL ROAD FUND FINANCING SOURCES			34,156,861	36,357,055	48,298,909	48,298,909
20005 FISH AND GAME						
FINES, FORFEITURES AND PENALTIES						
4306800000	FINES-FISH & GAME		9,584	6,000	8,300	8,300
TOTAL FINES, FORFEITURES AND PENALTIES			9,584	6,000	8,300	8,300

COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
TOTAL FISH AND GAME FINANCING SOURCES			9,584	6,000	8,300	8,300
20007 MENTAL HEALTH FUND						
FINES, FORFEITURES AND PENALTIES						
4305000090	FINES-DRUNK DRIVING-STATHAM-SU		75,000	125,000	125,000	125,000
4305000110	FINES-SUBST ABUSE-ASSESS PROG		85,000	85,000	85,000	85,000
TOTAL FINES, FORFEITURES AND PENALTIES			160,000	210,000	210,000	210,000
REVENUE FROM USE OF MONEY AND PROPERTY						
4400000000	INTEREST INCOME		(1,267)	3,400	3,500	3,500
4400100400	INTEREST-PUBLIC GUARDIAN		10,085	25,000	15,000	15,000
TOTAL REVENUE FROM USE OF MONEY AND PROPERTY			8,818	28,400	18,500	18,500
INTERGOVERNMENTAL REVENUES - STATE						
4505210000	ST-REALIGNMT-SALES TAX-HLTH		16,007,281	16,065,241	18,817,112	18,817,112
4528200000	ST-MANDATE-SB 90		630,500			
4541000000	ST-MENTAL HEALTH		26,056,119	34,018,422	38,292,821	38,292,821
4541001000	ST-MENTAL HEALTH-AB118 2011				247,745	247,745
4546000000	ST-SUBSTANCE ABUSE		268,500	5,080,965		
4546001000	ST-SUBSTANCE ABUSE-AB118 2011		4,894,284		5,985,686	5,985,686
TOTAL INTERGOVERNMENTAL REVENUES - STATE			47,856,684	55,164,628	63,343,364	63,343,364
INTERGOVERNMENTAL REVENUES - FEDERAL						
4559200000	FEDERAL-HEALTH-MH		1,101,044	1,063,979	1,027,437	1,027,437
4559300000	FEDERAL-HEALTH-SUBSTANCE ABUSE		2,146,237	2,324,277	2,230,625	2,230,625
4569001000	FEDERAL- DEPT OF JUSTICE		24,680	10,000		
TOTAL INTERGOVERNMENTAL REVENUES - FEDERAL			3,271,961	3,398,256	3,258,062	3,258,062
CHARGES FOR SERVICES						
4640100000	HEALTH SVS		158,617	167,000	255,000	255,000
4643000000	MH-MEDI-CAL		13,612,299	16,338,582	18,670,409	18,670,409
4643010000	MH-HEALTH SVS-ADM		905,655	3,131,868	2,719,215	2,719,215
4643100000	MH-MEDICARE		105,315	134,590	117,140	117,140
4643100200	MH-MEDICARE-PART D		1,966,841	2,101,014	1,967,014	1,967,014
4643200000	MH-MEDICATION-CATS		290,489	475,000	513,900	513,900
4643200100	MH-OFC OF ED AB3632 CHILDREN		727,996	100,000		
4643300000	MH-MEDICATION-PATIENTS		281,576	340,150	338,000	338,000
4643300010	MH-HLTH-PATIENTS-SACPA		7,347	(2,000)	5,200	5,200
4643348000	MH-PATIENT SVS-CO DEPT		35,900	29,850	29,850	29,850
4643400000	MH-HEALTH SVS-INSURANCE		233,842	231,280	251,480	251,480

COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
		4643410000 MH-HEALTH SVS-BRIGHT HOUSE	196,229	200,117	172,617	172,617
		4643420000 MH-HEALTH SVS-HELATHY FAMIL	66,333	49,600	427,463	427,463
		4643440000 MH-HEALTH SVS-ACTIVITY CTR	1,560,243	1,482,000	1,440,616	1,440,616
		4643457000 MH-CHILDREN'S SVS-EPSDT	4,069,752	3,549,000	4,080,203	4,080,203
		4643700000 MH-MEDICATION-MEDI-CAL	3,240,169	3,278,144	3,239,196	3,239,196
		4643700520 MH-MEDICATION-CHILDREN SVS	1,475	2,600	3,852	3,852
		4643700530 MH-MEDICATION-LODI CLINIC	18,329	26,000	36,380	36,380
		4643700550 MH-MEDICATION-IN PATIENT	188,800	243,000	203,600	203,600
		4643700610 MH-MEDICATION-OLDER ADULT SVS	17,048	35,000	31,030	31,030
		4643700620 MH-MEDICATION-TRANSCULTURAL	20,319	40,000	36,380	36,380
		4643700630 MH-MEDICATION-CRISIS	36,244	91,000	75,970	75,970
		4643700680 MH-MEDICATION-BLUE CROSS MC	34,902	40,000	20,000	20,000
		4643700690 MH-MEDICATION-MISC INS	49,663	45,000	76,170	76,170
		4643700760 MH-MEDICATION-BRIGHT HOUSE	1,594	15,000	8,560	8,560
		4643700800 MH-MEDICATION-TRACY	24,396	35,000	48,150	48,150
		4643700850 MH-MEDICATION-MHSA	27,147	49,479	75,507	75,507
		4643700860 MH-MEDICATION-CONREP	8,233	3,555	26,750	26,750
		4643736000 MH-PHARM-CASH BOX	71,974	67,980	75,980	75,980
		4643800000 MH-HEALTH SVS-MISC	275,703	399,040	251,695	251,695
		4643900000 CONSERVATORSHIP FEE	543,103	570,000	550,000	550,000
		4644019000 MH-RX-EXP-RFND-RPLCMT	642	3,000	3,000	3,000
		4645100000 DRUG PROG-MEDI-CAL SVS	19,019	3,136,646	3,075,753	3,075,753
		4645200000 DRUG PROG-PATIENT FEES	194,863	212,500	211,000	211,000
		4648000000 INSTITUTIONAL CARE/SVS	80,218	119,893	119,893	119,893
		4648040000 INSTITU CARE/SVS-SUB ABUSE PRE		250,000	232,357	232,357
		4648041000 INSTITU CARE/SVS-SUB A-DRUNK	25,360	25,000	25,500	25,500
		TOTAL CHARGES FOR SERVICES	29,097,635	37,015,888	39,414,830	39,414,830
		MISCELLANEOUS REVENUES				
		4704200000 SALE OF FIXED EQUIP/FURN	25,313			
		4706200000 OUTLAWED WARRANTS	579	2,050	4,550	4,550
		4706300000 FEES FROM EMPLOYEES	715	500	330	330
		4707000000 OTHER MISC REVENUES	158,931	240,100	933,100	933,100
		4709000000 COST REIMBURSEMENTS	1,160	20,008	1,400	1,400
		4711000000 REBATES & REFUNDS	513,756			
		4711100000 REBATES-COMM TRMT SVS	52,118	93,000	93,000	93,000
		TOTAL MISCELLANEOUS REVENUES	752,572	355,658	1,032,380	1,032,380
		OTHER FINANCING SOURCES				
		4800000000 OPER TRF-IN		500,000	500,000	500,000

COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
	4800009000	OPER TRF-FM GENERAL FUND	813,119	813,119	813,119	813,119
	4800260000	OPER TRF-FM AB1288-MH	1,610,759	1,610,759	1,610,759	1,610,759
	4800570000	OPER TRF-FM AB1288 VLF-MH	935,340	2,564,873	491,069	491,069
	TOTAL OTHER FINANCING SOURCES		3,359,218	5,488,751	3,414,947	3,414,947
TOTAL MENTAL HEALTH FUND FINANCING SOURCES			84,506,888	101,661,581	110,692,083	110,692,083
20008 WORKFORCE INVESTMENT ACT						
	INTERGOVERNMENTAL REVENUES - FEDERAL					
	4564000000	FEDERAL-OTHER	817,394	1,001,438		
	4564200000	FEDERAL-WIA	10,583,685	12,367,951	11,601,312	11,601,312
	TOTAL INTERGOVERNMENTAL REVENUES - FEDERAL		11,401,079	13,369,389	11,601,312	11,601,312
	INTERGOVERNMENTAL REVENUES - OTHER					
	4574000000	OTHER GOV'T AID-OTHER	382,206	400,000	400,000	400,000
	TOTAL INTERGOVERNMENTAL REVENUES - OTHER		382,206	400,000	400,000	400,000
	CHARGES FOR SERVICES					
	4623200000	OTHER SVS FEES	820,174	900,000	1,085,000	1,085,000
	TOTAL CHARGES FOR SERVICES		820,174	900,000	1,085,000	1,085,000
	MISCELLANEOUS REVENUES					
	4706200000	OUTLAWED WARRANTS	3,043			
	4707000000	OTHER MISC REVENUES	24,460	19,933	279,787	279,787
	TOTAL MISCELLANEOUS REVENUES		27,503	19,933	279,787	279,787
TOTAL WORKFORCE INVESTMENT ACT			12,630,962	14,689,322	13,366,099	13,366,099
20009 HEAD START						
	REVENUE FROM USE OF MONEY AND PROPERTY					
	4400000000	INTEREST INCOME	969			
	TOTAL REVENUE FROM USE OF MONEY AND PROPERTY		969			
	INTERGOVERNMENTAL REVENUES - FEDERAL					
	4558200000	FEDERAL-SOCIAL SERVICES	26,424,400	25,362,195	24,495,389	24,495,389
	4558200100	FEDERAL-SOCIAL SERVICES-ARRA	301,642			
	TOTAL INTERGOVERNMENTAL REVENUES - FEDERAL		26,726,042	25,362,195	24,495,389	24,495,389
	MISCELLANEOUS REVENUES					
	4706200000	OUTLAWED WARRANTS	26			
	TOTAL MISCELLANEOUS REVENUES		26			
TOTAL HEAD START			26,727,037	25,362,195	24,495,389	24,495,389

COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
20010 RABIES TREATMENT						
	LICENSES, PERMITS AND FRANCHISES					
	4200000000	LICENSE/PERMITS-ANIMAL	77,624			
	TOTAL LICENSES, PERMITS AND FRANCHISES		77,624			
	REVENUE FROM USE OF MONEY AND PROPERTY					
	4400000000	INTEREST INCOME	11			
	TOTAL REVENUE FROM USE OF MONEY AND PROPERTY		11			
TOTAL RABIES TREATMENT FINANCING SOURCES			77,635			
20013 ROAD DISTRICT NO 1						
	TAXES					
	4100100010	PROPERTY TAX-SECURED	454,141	453,051	522,800	522,800
	4100200070	PROPERTY TAX-SECURED-SB813	(419)	1,388		
	4101000000	PROPERTY TAX-UNSECURED	27,629	28,521	35,600	35,600
	4101000007	PROPERTY TAX-UNSECURED-SB813	(137)			
	4101000020	PROPERTY TAX-SB 813-PRIOR	2			
	4101000030	PROPERTY TAX-UNSECURED-PRIOR	637			
	TOTAL TAXES		481,853	482,960	558,400	558,400
	REVENUE FROM USE OF MONEY AND PROPERTY					
	4400000000	INTEREST INCOME	9,724	14,931	9,700	9,700
	TOTAL REVENUE FROM USE OF MONEY AND PROPERTY		9,724	14,931	9,700	9,700
	INTERGOVERNMENTAL REVENUES - STATE					
	4505500000	ST-HOMEOWNER PROP TAX	6,151	5,930	6,800	6,800
	TOTAL INTERGOVERNMENTAL REVENUES - STATE		6,151	5,930	6,800	6,800
TOTAL ROAD DISTRICT NO 1 FINANCING SOURCES			497,728	503,821	574,900	574,900
20014 ROAD DISTRICT NO 2						
	TAXES					
	4100100010	PROPERTY TAX-SECURED	544,049	542,920	320,900	320,900
	4100200070	PROPERTY TAX-SECURED-SB813	(513)	1,673		
	4101000000	PROPERTY TAX-UNSECURED	33,815	34,931	21,600	21,600
	4101000007	PROPERTY TAX-UNSECURED-SB813	(169)			
	4101000020	PROPERTY TAX-SB 813-PRIOR	3			
	4101000030	PROPERTY TAX-UNSECURED-PRIOR	766			
	TOTAL TAXES		577,951	579,524	342,500	342,500

COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
REVENUE FROM USE OF MONEY AND PROPERTY						
4400000000	INTEREST INCOME		6,854	10,837	6,900	6,900
TOTAL REVENUE FROM USE OF MONEY AND PROPERTY			6,854	10,837	6,900	6,900
INTERGOVERNMENTAL REVENUES - STATE						
4505500000	ST-HOMEOWNER PROP TAX		7,530	7,263	4,100	4,100
TOTAL INTERGOVERNMENTAL REVENUES - STATE			7,530	7,263	4,100	4,100
MISCELLANEOUS REVENUES						
4702000000	PRIVATE DONATION-AID FR OTHER		2,400			
TOTAL MISCELLANEOUS REVENUES			2,400			
TOTAL ROAD DISTRICT NO 2 FINANCING SOURCES			594,735	597,624	353,500	353,500

20015 ROAD DISTRICT NO 3

TAXES						
4100100010	PROPERTY TAX-SECURED		482,761	479,694	675,400	675,400
4100200070	PROPERTY TAX-SECURED-SB813		(322)	1,035		
4101000000	PROPERTY TAX-UNSECURED		21,584	22,029	37,100	37,100
4101000007	PROPERTY TAX-UNSECURED-SB813		(105)			
4101000020	PROPERTY TAX-SB 813-PRIOR		2			
4101000030	PROPERTY TAX-UNSECURED-PRIOR		636			
TOTAL TAXES			504,556	502,758	712,500	712,500
REVENUE FROM USE OF MONEY AND PROPERTY						
4400000000	INTEREST INCOME		3,073	4,133	3,100	3,100
TOTAL REVENUE FROM USE OF MONEY AND PROPERTY			3,073	4,133	3,100	3,100
INTERGOVERNMENTAL REVENUES - STATE						
4505500000	ST-HOMEOWNER PROP TAX		4,748	4,580	7,100	7,100
TOTAL INTERGOVERNMENTAL REVENUES - STATE			4,748	4,580	7,100	7,100
INTERGOVERNMENTAL REVENUE - FEDERAL						
4561000000	FEDERAL-DIASTER		201,704			
TOTAL INTERGOVERNMENTAL REVENUE - FEDERAL			201,704			
TOTAL ROAD DISTRICT NO 3 FINANCING SOURCES			714,081	511,471	722,700	722,700

20016 ROAD DISTRICT NO 4

TAXES						
4100100010	PROPERTY TAX-SECURED		2,530,336	2,524,441	3,023,800	3,023,800
4100200070	PROPERTY TAX-SECURED-SB813		(2,341)	7,245		

COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
	4101000000	PROPERTY TAX-UNSECURED	155,562	160,615	208,200	208,200
	4101000007	PROPERTY TAX-UNSECURED-SB813	(754)			
	4101000020	PROPERTY TAX-SB 813-PRIOR	11			
	4101000030	PROPERTY TAX-UNSECURED-PRIOR	3,434			
	TOTAL TAXES		2,686,248	2,692,301	3,232,000	3,232,000
	REVENUE FROM USE OF MONEY AND PROPERTY					
	4400000000	INTEREST INCOME	17,663	23,217	17,600	17,600
	TOTAL REVENUE FROM USE OF MONEY AND PROPERTY		17,663	23,217	17,600	17,600
	INTERGOVERNMENTAL REVENUES - STATE					
	4505500000	ST-HOMEOWNER PROP TAX	34,587	33,396	39,600	39,600
	TOTAL INTERGOVERNMENTAL REVENUES - STATE		34,587	33,396	39,600	39,600
	INTERGOVERNMENTAL REVENUES - OTHER					
	4574000000	OTHER GOV'T AID-OTHER	500,000			
	TOTAL INTERGOVERNMENTAL REVENUES - OTHER		500,000			
	CHARGES FOR CURRENT SERVICES					
	4630100000	ROAD & STREET SVS	500	500		
	TOTAL CHARGES FOR CURRENT SERVICES		500	500		
	TOTAL ROAD DISTRICT NO 4 FINANCING SOURCES		3,238,998	2,749,414	3,289,200	3,289,200

20017 ROAD DISTRICT NO 5

TAXES

4100100010	PROPERTY TAX-SECURED	1,159,633	1,156,749	1,012,300	1,012,300
4100200070	PROPERTY TAX-SECURED-SB813	(1,063)	3,455		
4101000000	PROPERTY TAX-UNSECURED	70,000	72,244	67,090	67,090
4101000007	PROPERTY TAX-UNSECURED-SB813	(351)			
4101000020	PROPERTY TAX-SB 813-PRIOR	5			
4101000030	PROPERTY TAX-UNSECURED-PRIOR	1,638			
	TOTAL TAXES	1,229,862	1,232,448	1,079,390	1,079,390

REVENUE FROM USE OF MONEY AND PROPERTY

4400000000	INTEREST INCOME	17,888	28,615	17,888	17,888
	TOTAL REVENUE FROM USE OF MONEY AND PROPERTY	17,888	28,615	17,888	17,888

INTERGOVERNMENTAL REVENUES - STATE

4505110000	STATE-IN-LIEU TAXES	14			
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COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
	4505500000	ST-HOMEOWNER PROP TAX	15,573	15,021	12,774	12,774
	TOTAL INTERGOVERNMENTAL REVENUES - STATE		15,587	15,021	12,774	12,774
TOTAL ROAD DISTRICT NO 5 FINANCING SOURCES			1,263,337	1,276,084	1,110,052	1,110,052
20018 LIBRARY						
	TAXES					
	4100100010	PROPERTY TAX-SECURED	4,375,261	4,149,000	4,618,500	4,618,500
	4100200070	PROPERTY TAX-SECURED-SB813	(4,002)	10,000	13,000	13,000
	4101000000	PROPERTY TAX-UNSECURED	264,555	248,500	272,000	272,000
	4101000007	PROPERTY TAX-UNSECURED-SB813	(1,310)			
	4101000020	PROPERTY TAX-SB 813-PRIOR	20			
	4101000030	PROPERTY TAX-UNSECURED-PRIOR	6,083			
	4101000101	PROP TAX-RESID DISTR-MTCA SA			12,400	12,400
	4101000102	PROP TAX-RESID DISTR-RIPN SA			10,500	10,500
	4101000104	PROP TAX-RESID DISTR-TRCY SA			7,200	7,200
	TOTAL TAXES		4,640,607	4,407,500	4,933,600	4,933,600
	REVENUE FROM USE OF MONEY AND PROPERTY					
	4400000000	INTEREST INCOME	1,731	4,000	4,000	4,000
	TOTAL REVENUE FROM USE OF MONEY AND PROPERTY		1,731	4,000	4,000	4,000
	INTERGOVERNMENTAL REVENUES - STATE					
	4505110000	STATE-IN-LIEU TAXES	6			
	4505500000	ST-HOMEOWNER PROP TAX	58,831	62,000	56,000	56,000
	TOTAL INTERGOVERNMENTAL REVENUES - STATE		58,837	62,000	56,000	56,000
	INTERGOVERNMENTAL REVENUES - OTHER					
	4576000000	OTHER GOVT-REDEVLMT PASS-THR	119,956	119,000	117,000	117,000
	TOTAL INTERGOVERNMENTAL REVENUES - OTHER		119,956	119,000	117,000	117,000
	CHARGES FOR SERVICES					
	4660000000	LIBRARY SVS	18,972	140,000	140,000	140,000
	TOTAL CHARGES FOR SERVICES		18,972	140,000	140,000	140,000
	OTHER FINANCING SOURCES					
	4800010000	OPER TRF-IN	119,346	166,544	173,351	173,351
	TOTAL OTHER FINANCING SOURCES		119,346	166,544	173,351	173,351
TOTAL LIBRARY FUND FINANCING SOURCES			4,959,449	4,899,044	5,423,951	5,423,951

COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
20020 SUPPLE LOCAL LAW ENFORCE						
	REVENUE FROM USE OF MONEY AND PROPERTY					
	4400000000	INTEREST INCOME	378			
	TOTAL REVENUE FROM USE OF MONEY AND PROPERTY		378			
	INTERGOVERNMENTAL REVENUES - STATE					
	4527300000	ST-COPS	753,533			
	TOTAL INTERGOVERNMENTAL REVENUES - STATE		753,533			
	MISCELLANEOUS REVENUES					
	4707000000	OTHER MISC REVENUES	32			
	TOTAL MISCELLANEOUS REVENUES		32			
	OTHER FINANCING SOURCES					
	4800004800	OPER TRF-FR SLESF AB3229 COPS	20,108			
	TOTAL OTHER FINANCING SOURCES		20,108			
TOTAL SUPPLE LOCAL LAW ENFORCE FINANCING SOURCES			774,051			
20024 JUSTICE ASSISTANCE GRANT-JAG						
	OTHER FINANCING SOURCES					
	4800000000	OPER TRF-IN	189,000	220,195	189,000	189,000
	TOTAL OTHER FINANCING SOURCES		189,000	220,195	189,000	189,000
TOTAL JUSTICE ASSISTANCE GRANT-JAG FINANCING SOURCES			189,000	220,195	189,000	189,000
20026 JUSTICE ASSISTANCE GRANT-ARRA						
	REVENUE FROM USE OF MONEY AND PROPERTY					
	4400000000	INTEREST INCOME	(169)			
	TOTAL REVENUE FROM USE OF MONEY AND PROPERTY		(169)			
	INTERGOVERNMENTAL REVENUES - FEDERAL					
	4563000100	FEDERAL-COPS-JAG RECOVERY	355,749			
	TOTAL INTERGOVERNMENTAL REVENUES - FEDERAL		355,749			
TOTAL JUSTICE ASSISTANCE GRANT-ARRA FINANCING SOURCES			355,580			
20034 DA NARCOTICS ENFORCEMENT						
	REVENUE FROM USE OF MONEY AND PROPERTY					
	4400000000	INTEREST INCOME	67	200	200	200
	TOTAL REVENUE FROM USE OF MONEY AND PROPERTY		67	200	200	200

COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
MISCELLANEOUS REVENUES						
	4710000000	SEIZED ASSET FORFEITURES	30,160	40,000	40,000	40,000
		TOTAL MISCELLANEOUS REVENUES	30,160	40,000	40,000	40,000
TOTAL DA NARC ENFORCEMENT FINANCING SOURCES			30,227	40,200	40,200	40,200
20035 SHERIFF NARC ENFORCEMENT						
REVENUE FROM USE OF MONEY AND PROPERTY						
	4400000000	INTEREST INCOME	136	150	100	100
		TOTAL REVENUE FROM USE OF MONEY AND PROPERTY	136	150	100	100
INTERGOVERNMENTAL REVENUES - FEDERAL						
	4564000000	FEDERAL-OTHER	8,003	66,608	66,789	66,789
		TOTAL INTERGOVERNMENTAL REVENUE - FEDERAL	8,003	66,608	66,789	66,789
MISCELLANEOUS REVENUES						
	4710000000	SEIZED ASSET FORFEITURES	2,826			
		TOTAL MISCELLANEOUS REVENUES	2,826			
TOTAL SHERIFF NARC ENFORCEMENT FINANCING SOURCES			10,965	66,758	66,889	66,889
20037 RECORDERS MODERNIZATION						
REVENUE FROM USE OF MONEY AND PROPERTY						
	4400000000	INTEREST INCOME	19,592	20,000	15,000	15,000
		TOTAL REVENUE FROM USE OF MONEY AND PROPERTY	19,592	20,000	15,000	15,000
CHARGES FOR SERVICES						
	4627210010	RECORDING-MICROGRAPHICS FEE	167,700	165,000	200,000	200,000
	4627210020	RECORDING-EQUIP FEE	559,652	525,000	700,000	700,000
		TOTAL CHARGES FOR SERVICES	727,352	690,000	900,000	900,000
OTHER FINANCING SOURCES						
	4800000000	OPER TRF-IN	63,060	114,937	67,192	67,192
	4800320000	OPER TFR-FM REC SSN TRUNC P FD			35,269	35,269
	4801460000	OPER TRF-FM VITAL STATS		24,500		
		TOTAL OTHER FINANCING SOURCES	63,060	139,437	102,461	102,461
TOTAL RECORDERS MODERNIZATION FINANCING SOURCES			810,004	849,437	1,017,461	1,017,461
20038 CHILD SUPPORT SERVICES						
REVENUE FROM USE OF MONEY AND PROPERTY						
	4400000000	INTEREST INCOME	2,760	4,200	4,200	4,200

COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
		4400001100 INTEREST-FS COLLECTIONS/DISBUR	1,044	1,500	1,100	1,100
		TOTAL REVENUE FROM USE OF MONEY AND PROPERTY	3,804	5,700	5,300	5,300
		INTERGOVERNMENTAL REVENUES - STATE				
		4551000000 ST-CHILD SUPPOR-COUNTY'S COST	5,158,748	5,114,358	5,078,484	5,078,484
		TOTAL INTERGOVERNMENTAL REVENUES - STATE	5,158,748	5,114,358	5,078,484	5,078,484
		INTERGOVERNMENTAL REVENUES - FEDERAL				
		4558200000 FEDERAL-SOCIAL SERVICES	10,399,299	10,132,988	10,274,037	10,274,037
		TOTAL INTERGOVERNMENTAL REVENUES - FEDERAL	10,399,299	10,132,988	10,274,037	10,274,037
		MISCELLANEOUS REVENUES				
		4706200000 OUTLAWED WARRANTS	872			
		4706300000 FEES FROM EMPLOYEES	15			
		TOTAL MISCELLANEOUS REVENUES	887			
		OTHER FINANCING SOURCES				
		4800012000 OPER TRF-FM EXTRA PAYDAY RSV	227,203			
		TOTAL OTHER FINANCING SOURCES	227,203			
		TOTAL CHILD SUPPORT SERVICES FINANCING SOURCES	15,789,941	15,253,046	15,357,821	15,357,821
20039		COMMUNITY INFRASTRUCTURE				
		REVENUE FROM USE OF MONEY AND PROPERTY				
		4400000000 INTEREST INCOME	88,938	150,000	100,000	100,000
		TOTAL REVENUE FROM USE OF MONEY AND PROPERTY	88,938	150,000	100,000	100,000
		CHARGES FOR SERVICES				
		4630200040 TRAFFIC MITIGATION-LODI	151			
		4630200110 TRAFFIC MITIGATION-TRACY	811	811		
		4630200120 TRAFFIC MITIGATION-LOCAL		7,500	7,500	7,500
		4630200290 TRAFFIC MITIGATION-ALTERNATIVE	15,130	90,000	100,000	100,000
		4630200410 RTIF-SJCOG-COUNTY	1,245,641	250,000	200,000	200,000
		4630200411 RTIF-TRAFFIC IMPACT FEE-STKN	40,538	50,000	50,000	50,000
		4630200412 RTIF-TRAFFIC IMPACT FEE-LODI	21,718	25,000	20,000	20,000
		4630200413 RTIF-TRAFFIC IMPACT FEE-MTC	78,930	125,000	100,000	100,000
		4630200414 RTIF-TRAFFIC IMPACT FEE-TRACY	1,099	2,000	15,000	15,000
		4630200415 RTIF-TRAFFIC IMPACT FEE-ESCALO		500	500	500
		4630200416 RTIF-TRAFFIC IMPACT FEE-RIPON	2,859	4,000	2,000	2,000
		4630200417 RTIF-TRAFFIC IMPACT FEE-LTHROP	14,824	15,000	25,000	25,000
		4630200418 RTIF-TRAFFIC IMPACT FEE-ADMIN	21,521			

COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
		4630200419 RTIF-COUNTY ONLY	14,582			
		4630200600 TIMF-ADMINISTRATION	46,527	12,000	10,000	10,000
		4630200619 TIMF-STKN-LODI-LOCKEFORD LOCAL	540,145	50,000	75,000	75,000
		4630200621 TIMF-LINDEN-ESCALON-RIPN LOCAL	8,831	15,000	10,000	10,000
		4630200623 TIMF-TRACY-MNTCA-LATHROP LOCAL	93,751	80,000	50,000	50,000
		4630200626 TIMF-REGIONAL-MTN HOUSE	297,856	200,000	400,000	400,000
		4630200627 TIMF-REGIONAL-STKN-LODI-LOCKEF	177,047	20,000	15,000	15,000
		4630200628 TIMF-REGIONAL-LINDN-ESCLN-RIPN	9,192	10,000	10,000	10,000
		4630200629 TIMF-REGIONAL TRCY-MTCA-LATHRP	2,131	3,000	1,000	1,000
		4630200631 TIMF-ALT MODES-STKN-LODI-LOCKE	39,921	5,000	3,000	3,000
		4630200632 TIMF-ALT MODES-LINDN ESCLN-RPN	978	2,000	1,000	1,000
		4630200633 TIMF-ALT MODES-TRCY-MTCA-LATHR	5,327	7,000	5,000	5,000
		4630200634 TIMF-REGIONAL-DELTA-THORNTON	4,533	5,000	5,000	5,000
		4630200635 TIMF-ALT MODES-DELTA-THORNTON	252	1,000	1,000	1,000
		4630200750 TIMF-NON CONGESTION MGMT REGIO	6,481	10,000	10,000	10,000
		4630200760 TIMF-CONGESTION MGMT REGIONAL	3,535	6,000	5,000	5,000
		4630210000 IMPACT MITIGATION FEE-TIMF-ADM	16,399	155,000	165,000	165,000
		4630260170 TRAF MIT-FLAG CITY-CONGEST		8,000	8,000	8,000
		4630260180 TRAF MIT-FLAG CITY-NON-CONGEST		12,000	12,000	12,000
		4630300300 FIRE FACILITY-MANTECA-LATHROP	69,240	20,000	65,000	65,000
		4630300310 FIRE FACILITY-ESCALON	9,039	10,000	50,000	50,000
		4630300320 FIRE FACILITY-RIPON	20,391	15,000	20,000	20,000
		4630300330 FIRE FACILITY-WATERLOO-MORADA	2,583	5,000	1,000	1,000
		4630300340 FIRE FACILITY-MOKELUMNE	15,404	15,000	12,000	12,000
		4630300350 FIRE FACILITY-TRACY	4,356	10,000	10,000	10,000
		4630300360 FIRE FACILITY-CLEMENTS	6,817	10,000	10,000	10,000
		4630300370 FIRE FACILITY-WOODBRIDGE	2,920	10,000	5,000	5,000
		4630310000 FIRE FACILITY-ADMIN	2,011	2,000	2,000	2,000
		4630310210 FIRE FACILITY-PROCESSING	1,341	1,000	1,000	1,000
		4630400600 WATER IMPACT-STKN EAST WATER	68,090	150,000	120,000	120,000
		4630410000 WATER IMPACT-ADMIN	3,405	5,000	5,000	5,000
		TOTAL CHARGES FOR SERVICES	2,916,307	1,423,811	1,607,000	1,607,000
		TOTAL COMMUNITY INFRASTRUCTURE FINANCING SOURCES	3,005,245	1,573,811	1,707,000	1,707,000
20041 CHILDREN AND FAMILIES PROGRAM						
		OTHER FINANCING SOURCES				
		4800000000 OPER TRF-IN	219,752			
		4801220000 OPER TRF-FM CHILD AND FAMILY	773,205	1,116,862	1,137,526	1,137,526
		TOTAL OTHER FINANCING SOURCES	992,957	1,116,862	1,137,526	1,137,526
		TOTAL CHILDREN AND FAMILIES PROGRAM FINANCING SOURCES	992,957	1,116,862	1,137,526	1,137,526

COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
20047 SUBS ABUSE AND CRIME PREVENT						
INTERGOVERNMENTAL REVENUES - STATE						
	4505210000	ST-REALIGNMT-SALES TAX-HLTH	(4,462)			
TOTAL INTERGOVERNMENTAL REVENUES - STATE			(4,462)			
TOTAL SUBS ABUSE AND CRIME PREVENT FINANCING SOURCES			(4,462)			
20051 LOC COMMUNITY CORRECTNS-AB118						
REVENUE FROM USE OF MONEY AND PROPERTY						
	4400000000	INTEREST INCOME	2,730			
TOTAL REVENUE FROM USE OF MONEY AND PROPERTY			2,730			
INTERGOVERNMENTAL REVENUES - STATE						
	4527800000	ST-REALIGNMENT-AB118 2011	6,315,076		17,514,713	17,514,713
TOTAL INTERGOVERNMENTAL REVENUES - STATE			6,315,076		17,514,713	17,514,713
OTHER FINANCING SOURCES						
	4800004900	OPER TRF-FR PUB SAF REAL AB109		9,015,219		
	4801200000	OPER TRF-FM PROB AB109	1,861,217		5,247,947	5,247,947
TOTAL OTHER FINANCING SOURCES			1,861,217	9,015,219	5,247,947	5,247,947
TOTAL LOC COMMUNITY CORRECTNS-AB118 FINANCING SOURCES			8,179,023	9,015,219	22,762,660	22,762,660
20052 SUPPLE LAW ENFORCEMENT-AB109						
REVENUE FROM USE OF MONEY AND PROPERTY						
	4400000000	INTEREST INCOME	923			
TOTAL REVENUE FROM USE OF MONEY AND PROPERTY			923			
INTERGOVERNMENTAL REVENUES - STATE						
	4527700000	ST-PUB SAFETY REALIGN-AB109	1,933,235	2,131,391	2,584,469	2,584,469
TOTAL INTERGOVERNMENTAL REVENUES - STATE			1,933,235	2,131,391	2,584,469	2,584,469
TOTAL SUPPLE LAW ENFORCEMENT-AB109 FINANCING SOURCES			1,934,158	2,131,391	2,584,469	2,584,469
TOTAL SPECIAL REVENUE FUNDS FINANCING SOURCES			201,443,984	218,880,530	253,198,109	253,198,109
CAPITAL PROJECT FUNDS						
37004 CAPITAL OUTLAY						
REVENUE FROM USE OF MONEY AND PROPERTY						
	4400000000	INTEREST INCOME	169,939	200,000	110,000	110,000

COUNTY OF SAN JOAQUIN
SCHEDULE 6
DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
		4400000180 INTEREST INCOME-FM GENL RSVD	34,694			
		4410023600 RENTS/VA CLINICS	299,000	299,000	299,000	299,000
		TOTAL REVENUE FROM USE OF MONEY AND PROPERTY	503,633	499,000	409,000	409,000
		INTERGOVERNMENTAL REVENUES - FEDERAL				
		4565000000 FEDERAL-CDBG	451,954	1,621,872	612,000	612,000
		4569008000 FEDERAL-OTHER-ARRA	175,073	689,803		
		TOTAL INTERGOVERNMENTAL REVENUES - FEDERAL	627,027	2,311,675	612,000	612,000
		INTERGOVERNMENTAL REVENUES - OTHER				
		4577000000 OTHER GOVT AID-CONSTRUCTION			46,500	46,500
		TOTAL INTERGOVERNMENTAL REVENUE - OTHER			46,500	46,500
		OTHER FINANCING SOURCES				
		4800003800 OPER TRF-FM ENERGY SAVINGS TR			564,662	564,662
		4800009000 OPER TRF-FM GENERAL FUND	165,000			
		4800010000 OPER TRF-IN	346,800	2,867,240	618,650	618,650
		4800016000 OPER TRF-FM RADIO COMM ISF	20,000			
		4800017000 OPER TRF-FR OXY RESOURCS CA FD		1,695,000	812,400	812,400
		4800590000 OPER TRF-FM BIO-TERRORISM TR	965,879			
		4800900000 OPER TRF-FM MH	434,500		84,000	84,000
		4800910000 OPER TRF-FM HSA		275,000	750,000	750,000
		4801730000 OPER TRF-FM TOBACCO SETTLE	3,920,000	5,040,000	6,650,000	6,650,000
		4801750000 OPER TRF-FM PARK DONATION			400,000	400,000
		4819810400 INTERFD BORROW-REPM-T-P-SOUTHRN	57,335	57,335	57,335	57,335
		TOTAL OTHER FINANCING SOURCES	5,909,514	9,934,575	9,937,047	9,937,047
		TOTAL CAPITAL OUTLAY FINANCING SOURCES	7,040,174	12,745,250	11,004,547	11,004,547
		TOTAL CAPITAL PROJECT FUNDS FINANCING SOURCES	7,040,174	12,745,250	11,004,547	11,004,547
		TOTAL ALL FUNDS	867,262,024	924,664,837	963,674,883	963,674,883

**COUNTY OF SAN JOAQUIN
SCHEDULE 7
SUMMARY OF FINANCING USES BY FUNCTION AND FUND
GOVERNEMENTAL FUNDS
FISCAL YEAR 2013-2014**

DESCRIPTION	2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
SUMMARIZATION BY FUNCTION				
GENERAL GOVERNMENT	78,210,535	82,996,989	240,358,597	83,105,337
PUBLIC PROTECTION	256,893,705	266,929,013	286,647,713	286,168,825
PUBLIC WAYS AND FACILITIES	42,093,317	97,156,134	110,810,506	110,810,506
HEALTH	142,656,768	168,952,215	174,712,883	174,592,849
PUBLIC ASSISTANCE	330,725,606	371,334,662	369,579,902	369,372,902
EDUCATION	5,616,844	5,358,084	5,735,943	5,735,943
RECREATION	5,653,501	5,280,730	5,322,559	5,292,259
TOTAL FINANCING USES BY FUNCTION	861,850,276	998,007,827	1,193,168,103	1,035,078,621
APPROPRIATION FOR CONTINGENCIES				
GENERAL FUND	2,268,689	14,931,940	19,500,000	19,500,000
TOTAL APPROPRIATION FOR CONTINGENCIES	2,268,689	14,931,940	19,500,000	19,500,000
SUBTOTAL FINANCING USES	864,118,965	1,012,939,767	1,212,668,103	1,054,578,621
PROVISIONS FOR RESERVE AND DESIGNATIONS				
10001 COUNTY GENERAL				
10011 COUNTY CONTINGENCY				
20002 COUNTY ROAD				
20005 FISH & GAME				
20007 MENTAL HEALTH				
20008 WORKFORCE INVESTMENT ACT				
20009 COUNTY HEAD START				
20010 RABIES TREATMENT				
20013 ROAD DISTRICT NO 1				
20014 ROAD DISTRICT NO 2				
20015 ROAD DISTRICT NO 3				
20016 ROAD DISTRICT NO 4				
20017 ROAD DISTRICT NO 5				
20018 LIBRARY FUND				
20020 SUPPLEMENTAL LOCAL LAW ENF				
20024 JUSTICE ASSISTANCE GRANT-JAG				
20026 JUSTICE ASSISTANCE GRANT-ARRA				
20034 DA NARCOTICS ENFORCEMENT				
20035 SHERIFF NARCOTICS ENFORCEMENT				
20037 RECORDERS MODERNIZATION				
20038 CHILD SUPPORT SERVICES				
20039 COMMUNITY INFRASTRUCTURE				
20041 CHILDREN & FAMILIES PROGRAM				

COUNTY OF SAN JOAQUIN
SCHEDULE 7
SUMMARY OF FINANCING USES BY FUNCTION AND FUND
GOVERNEMENTAL FUNDS
FISCAL YEAR 2013-2014

DESCRIPTION		2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
20047	SUBSTANCE ABUSE & CRIME PREVENTION				
20048	AIRPORT EAST PROJECT				
20051	LOC COMMUNITY CORRECTNS-AB118				
20052	SUPPLE LAW ENFORCEMENT-AB109				
37004	COUNTY CAPITAL OUTLAY				
TOTAL RESERVE AND DESIGNATIONS					
TOTAL FINANCING USES		864,118,965	1,012,939,767	1,212,668,103	1,054,578,621
SUMMARIZATION BY FUND					
10001	COUNTY GENERAL	649,221,670	708,886,658	715,357,262	714,516,540
10011	COUNTY CONTINGENCY	2,268,689	14,931,940	19,500,000	19,500,000
20002	COUNTY ROAD	30,474,529	55,359,701	70,135,530	70,135,530
20005	FISH & GAME	20,110	61,009	61,009	61,009
20007	MENTAL HEALTH	82,784,932	101,661,581	110,692,083	110,692,083
20008	WORKFORCE INVESTMENT ACT	10,824,823	14,689,322	13,366,099	13,366,099
20009	COUNTY HEAD START	26,727,038	25,362,195	24,495,389	24,495,389
20010	RABIES TREATMENT	119,857			
20013	ROAD DISTRICT NO 1	873,821	2,960,959	2,201,370	2,201,370
20014	ROAD DISTRICT NO 2	1,127,300	1,655,711	622,034	622,034
20015	ROAD DISTRICT NO 3	556,413	1,118,881	1,673,241	1,673,241
20016	ROAD DISTRICT NO 4	2,657,593	6,905,970	8,457,507	8,457,507
20017	ROAD DISTRICT NO 5	2,373,304	5,072,028	3,592,940	3,592,940
20018	LIBRARY FUND	5,360,578	5,075,323	5,423,951	5,423,951
20020	SUPPLEMENTAL LOCAL LAW ENF	790,667			
20024	JUSTICE ASSISTANCE GRANT-JAG	123,511	220,195	191,324	191,324
20026	JUSTICE ASSISTANCE GRANT-ARRA	233,733			
20034	DA NARCOTICS ENFORCEMENT	31,851	40,000	40,200	40,200
20035	SHERIFF NARCOTICS ENFORCEMENT	11,073	95,169	96,030	96,030
20037	RECORDERS MODERNIZATION	1,404,675	2,285,761	2,054,900	2,054,900
20038	CHILD SUPPORT SERVICES	15,292,153	15,380,395	15,566,723	15,566,723
20039	COMMUNITY INFRASTRUCTURE	4,030,358	24,077,884	24,117,884	24,117,884
20041	CHILDREN & FAMILIES PROGRAM	992,957	1,116,862	1,137,526	1,137,526
20047	SUBSTANCE ABUSE & CRIME PREVENTION				
20048	AIRPORT EAST PROJECT	173,766			
20051	LOC COMMUNITY CORRECTNS-AB118	6,511,885	9,015,219	22,762,660	22,762,660
20052	SUPPLE LAW ENFORCEMENT-AB109	1,034,353	2,228,366	2,584,469	2,584,469
37004	COUNTY CAPITAL OUTLAY	18,097,326	14,738,637	168,537,972	11,289,212
TOTAL FINANCING USES		864,118,965	1,012,939,767	1,212,668,103	1,054,578,621

COUNTY OF SAN JOAQUIN
SCHEDULE 8
DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUNCTION, ACTIVITY AND BUDGET UNIT			2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
GENERAL GOVERNMENT						
LEGISLATIVE & ADMINISTRATIVE						
10001	1010100000	BOARD OF SUPERVISORS	2,211,536	2,354,200	2,434,642	2,434,642
10001	1010200000	COUNTY ADMINISTRATOR	2,055,741	2,151,163	2,555,321	2,555,321
20026	1010200600	CAO-JAG-ARRA	4,107			
10001	1010900000	INFORMATION SYSTEMS DIVISION	1,302,478	3,599,305	3,922,310	3,922,310
TOTAL LEGISLATIVE & ADMINISTRATIVE			5,573,862	8,104,667	8,912,273	8,912,273
FINANCE						
10001	1010800000	AUDITOR-CONTROLLER	3,256,495	3,070,075	3,252,171	3,252,171
10001	1010804000	OPERATING TRANSFERS	3,774,255	781,869	2,062,827	2,062,827
10001	1010805000	TOBACCO SETTLEMENT	5,600,000	7,200,000	9,500,000	9,500,000
10001	1011000000	TREASURER-TAX COLLECTOR	3,180,775	3,571,236	3,266,897	3,266,897
10001	1011100000	ASSESSOR	9,184,234	9,937,738	10,354,923	10,354,923
10001	1011200000	PURCHASING SUPPORT SVS	416,845	747,316	651,756	651,756
10001	1011600000	REVENUE AND RECOVERY	1,719,545	1,979,874	2,001,255	2,001,255
TOTAL FINANCE			27,132,149	27,288,108	31,089,829	31,089,829
COUNSEL						
10001	1011800000	COUNTY COUNSEL	954,287	1,316,627	1,560,583	1,560,583
TOTAL COUNSEL			954,287	1,316,627	1,560,583	1,560,583
PERSONNEL						
10001	1012400000	HUMAN RESOURCES	2,860,400	3,949,865	3,124,331	3,124,331
10001	1012500000	LABOR RELATIONS	(2,613)			
TOTAL PERSONNEL			2,857,787	3,949,865	3,124,331	3,124,331
ELECTIONS						
10001	1013000000	REGISTRAR OF VOTERS	3,148,379	4,913,766	4,341,458	4,341,458
TOTAL ELECTIONS			3,148,379	4,913,766	4,341,458	4,341,458
PROPERTY MANAGEMENT						
10001	1014200000	FACILITIES MANAGEMENT	6,673,081	6,947,951	7,194,277	7,194,277
10001	1014300000	CAPITAL PROJECT ADMIN	(826)			
20048	1014400000	BUSINESS PARK-AIRPORT	173,766			
37004	1040148000	PUBLIC IMPROVEMENT	11,923,791	11,192,954	164,698,972	7,450,212
37004	1040148100	PUBLIC IMPROVEMENT-CDBG	451,954	760,000	612,000	612,000
37004	1040148300	PUBLIC IMPROVEMENT-FAC MGMT	5,721,581	2,785,683	3,227,000	3,227,000
TOTAL PROPERTY MANAGEMENT			24,943,347	21,686,588	175,732,249	18,483,489

COUNTY OF SAN JOAQUIN
SCHEDULE 8
DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUNCTION, ACTIVITY AND BUDGET UNIT			2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
PROMOTION						
10001	1015400000	ECONOMIC PROMOTION	199,262	204,262	208,762	204,262
TOTAL PROMOTION			199,262	204,262	208,762	204,262
OTHER GENERAL						
10001	1016000000	SURVEYOR	172,448	260,924	288,191	288,191
10001	1016500000	REBATE-REFUN-JUDGMENT-DAMAGE	24,326	65,500	65,500	65,500
10001	1018000000	BLDG-EQUIP USE AND DEBT SVS	13,204,688	15,206,682	15,035,421	15,035,421
TOTAL OTHER GENERAL			13,401,462	15,533,106	15,389,112	15,389,112
TOTAL GENERAL GOVERNMENT			78,210,535	82,996,989	240,358,597	83,105,337
PUBLIC PROTECTION						
JUDICIAL						
10001	2020200000	DISTRICT ATTORNEY	21,786,755	20,941,088	21,900,481	21,421,593
10001	2020202000	DA-REAL ESTATE FRAUD	444,353	203,867	871,116	871,116
10001	2020205000	DA-VICTIM ASSISTANCE	617,843	688,134	688,134	688,134
10001	2020206000	DA-CONSUMER FRAUD PROP 64	1,831,742	1,934,990	1,797,701	1,797,701
10001	2020207000	DA-EPU INVESTIGATION_PROSECUTION	50,781		70,775	70,775
10001	2020209000	DA-CHILD ABDUCTION	491,222	561,551	435,211	435,211
10001	2020212000	DA-AUTO INSURANCE FRAUD	282,359	329,185	337,633	337,633
10001	2020216000	DA-WORKERS COMP INS FRAUD	452,141	608,808	570,159	570,159
10001	2020217000	DA-PUBLIC ASSISTANCE FRAUD	(428,459)			
10001	2020223000	DA-CHILD ABUSE VERTICAL	58,723			
10001	2020273000	DA-VICTIM WITNESS PROG	754,309	630,810	602,962	602,962
10001	2020278110	DA-VIOLENCE AGAINST WOMEN	265,897	251,512	251,512	251,512
10001	2020278130	DA-ANTI-DRUG ABUSE ENFORCEMENT	582,938	446,392		
10001	2020278140	DA-ARRA ENFORCEMENT TEAM	68,762			
10001	2020278230	DA-ELDER ABUSE	94,854			
10001	2020278240	DA-RURAL CRIMES PREVENTION	285,874	253,427	253,427	253,427
10001	2020278250	DA-RURAL CRIMINAL RESTITUTION	193,942	199,665	199,665	199,665
10001	2020278270	DA-UNDERSERVED VICTIM ADVOCACY	78,545	156,250	145,525	145,525
10001	2020400000	PUBLIC DEFENDER	11,375,483	12,338,460	12,736,901	12,736,901
20020	2020280000	DA-COPS-AB3229	23,140			
20024	2020225000	DA-YOUTH GUN VIOLE-JAG	49,867	131,264	99,000	99,000
20034	2020210000	DA-NARCOTICS ENFORCEMENT	31,851	40,000	40,200	40,200
20038	2020300000	CHILD SUPPORT	15,292,153	15,380,395	15,566,723	15,566,723
20052	2020281000	DA-SLESF-AB109	57,772	166,825	208,479	208,479
10001	2021000000	GRAND JURY	111,594	169,139	168,998	168,998
10001	2021200000	PRETRIAL SERVICES	994,017	1,009,215	1,019,979	1,019,979

COUNTY OF SAN JOAQUIN
SCHEDULE 8
DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUNCTION, ACTIVITY AND BUDGET UNIT			2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
10001	2021201000	ALCOHOL-DRUG ALTERNATIVE PROG	389,371	418,916	401,384	401,384
10001	2021274000	COUNTY SUPPORT TO COURTS	10,486,082	10,619,694	10,611,283	10,611,283
10001	2021300000	COURT ASSIGNED COUNSEL	5,037,497	5,263,578	5,263,541	5,263,541
10001	2021658000	SHERIFF-COURT SERVICES	8,346,060	9,093,442	8,807,186	8,807,186
TOTAL JUDICIAL			80,107,466	81,836,608	83,047,975	82,569,087
POLICE PROTECTION						
10001	2021602000	SHERIFF-BOATING SAFETY	1,325,456	1,412,014	1,472,526	1,472,526
20035	2021606000	SHERIFF-NARCOTICS ENFORCEMENT	3,070	28,561	29,241	29,241
20035	2021607000	SHERIFF-NARCOTICS-FED-DOJ	8,003	66,608	66,789	66,789
10001	2021609000	SHERIFF-CAL MMET	956,217	898,755	874,435	874,435
10001	2021610000	SHERIFF-AUTOMATED FINGERPRINT	664,312	1,250,953	708,243	708,243
10001	2021613000	SHERIFF-HI-TECH CRIMES	158,399	156,867	167,958	167,958
10001	2021614000	SHERIFF-RURAL CRIME	72,357	109,856	122,004	122,004
10001	2021614170	SHERIFF-OFF HIGHWAY ENFORCMNT	60,392			
10001	2021615000	SHERIFF-MOUNTAIN HOUSE	1,027,720	1,070,171	1,162,031	1,162,031
10001	2021619000	SHERIFF-ANIMAL CONTROL	942,004	1,036,329	1,021,696	1,021,696
10001	2021620000	SHERIFF-PATROL	24,302,227	26,167,423	27,797,683	27,797,683
20052	2021655000	SHERIFF-PATROL-SLESF-AB109	216,225	212,697	246,365	246,365
10001	2021622000	SHERIFF-COMMUNICATIONS	4,083,034	4,139,973	4,398,346	4,398,346
10001	2021625000	SHERIFF-TECHNOLOGY PROJECTS	10,778			
10001	2021626000	SHERIFF-DETECTIVES	6,395,294	7,084,957	7,159,071	7,159,071
10001	2021627000	SHERIFF-AUTO THEFT PROG	211,552	221,806	222,595	222,595
10001	2021628000	SHERIFF-RECORDS	3,415,937	3,264,882	3,326,000	3,326,000
10001	2021635000	SHERIFF-CIVIL	1,746,176	1,714,677	1,800,477	1,800,477
10001	2021645000	SHERIFF-ADMIN SUPPORT SERVICES	6,162,789	5,257,321	5,631,131	5,631,131
10001	2021649000	SHERIFF-INFORMATION SYSTEMS	1,572,761	1,703,817	1,917,906	1,917,906
10001	2021650000	SHERIFF-LATHROP POLICE CONTRAC	4,201,895	4,235,581	4,813,173	4,813,173
20020	2021652000	COPS-SHERIFF-AB3229-PATROL	44,692			
20024	2021654000	SHERIFF-JAG PROGRAMS	64,761	50,000	50,000	50,000
20026	2021656000	SHERIFF-JAG ARRA	63,960			
TOTAL POLICE PROTECTION			57,710,012	60,083,246	62,987,670	62,987,670
DETENTION AND CORRECTION						
20020	2021653000	COPS-SHERIFF-AB3229-CUSTODY	174,493			
20052	2021657000	SHERIFF-CUSTODY-SLESF-AB109	28,403	299,638	208,479	208,479
10001	2022600000	SHERIFF-CUSTODY	49,749,883	47,702,328	47,122,759	47,122,759
20051	2022610000	SHERIFF-LOC COMM CORR-AB109	1,861,217	3,232,497	5,247,947	5,247,947
10001	2022620000	SHERIFF-WORK PROGRAM	902,655	968,041	1,071,921	1,071,921
10001	2022621000	CORRECTIONAL HEALTH SERVICES	8,002,171	8,326,391	8,522,403	8,522,403

COUNTY OF SAN JOAQUIN
SCHEDULE 8
DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUNCTION, ACTIVITY AND BUDGET UNIT			2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
10001	2022700000	PROBATION-JUVENILE	6,114,267	6,351,906	6,797,659	6,797,659
10001	2022702000	PROBATION-ADULT	6,720,776	6,984,784	6,913,467	6,913,467
10001	2022702300	PROBATION-ADULT-SB678	900,105	1,274,696	1,376,878	1,376,878
20051	2022702510	PROBATION-LOC COMM CORR-AB109	4,650,668	5,782,722	17,514,713	17,514,713
20024	2022710000	PROBATION-JAG PROG	11,487	40,000	40,000	40,000
20026	2022736000	PROBATION-JUV RECONNECT JAG ARRA	165,666			
10001	2022745000	PROBATION-ADMINISTRATION	3,917,866	3,863,172	4,137,655	4,137,655
20020	2022780000	PROBATION-JUV JUST CRIME-COPS	448,442			
20020	2022784000	CAO-NEIGHBORHOOD SERVICE CTR	99,901			
20052	2022785000	PROB-JUV-SLESF-AB109	731,953	1,549,206	1,921,146	1,921,146
10001	2022800000	PROBATION-JUVENILE DETENTION	15,074,583	16,214,374	16,595,219	16,595,219
20024	2023024000	JAG CENTRALIZED REV N COSTS	(2,604)	(1,069)	2,324	2,324
TOTAL DETENTION AND CORRECTION			99,551,933	102,588,686	117,472,570	117,472,570
FLOOD CONTROL						
10001	2023040000	STORMWATER MANAGEMENT	253,121			
10001	2023060000	WATER RESOURCES	(253,121)			
10001	2023070000	DELTA ACTIVITIES	611,665	800,000	950,000	950,000
10001	2024100000	FLOOD CHANNEL MAINTENANCE	(72)			
TOTAL FLOOD CONTROL			611,593	800,000	950,000	950,000
PROTECTIVE INSPECTION						
10001	2024700000	AGRICULTURAL COMMISSIONER	4,624,392	4,794,330	4,844,409	4,844,409
10001	2024701000	GLASSY-WINGED SHARPSHOOTER PRE	275,974	245,212	245,212	245,212
10001	2024900000	SEALER OF WEIGHTS MEASURES	631,605	662,645	612,086	612,086
10001	2025600000	COMMUNITY DEVELOPMENT SERVICES	5,468,261	5,205,839	5,948,706	5,948,706
TOTAL PROTECTIVE INSPECTION			11,000,232	10,908,026	11,650,413	11,650,413
OTHER PROTECTION						
10001	2021640000	SHERIFF-CORONER MORGUE	1,968,176	1,935,812	2,155,894	2,155,894
10001	2025700000	SHERIFF-PUBLIC ADMINISTRATOR	320,404	395,673	366,731	366,731
10001	2025900000	RECORDER-COUNTY CLERK	1,808,963	2,120,468	2,305,296	2,305,296
20037	2025901000	RECORDER-EQUIPMENT AUTOMATION	1,404,675	2,285,761	2,054,900	2,054,900
10001	2026000000	EMERGENCY SERVICES	676,825	665,701	763,878	763,878
10001	2026000150	EMERGENCY SERVICES-GRANTS	1,393,459	3,058,024	2,641,377	2,641,377
20010	2026300000	ANIMAL CONTROL DIVISION	119,857			
20005	2026500000	FISH - GAME PROPAGATION	20,110	61,009	61,009	61,009
10001	2026700000	LAFCO CONTRIBUTION	200,000	190,000	190,000	190,000
TOTAL OTHER PROTECTION			7,912,470	10,712,449	10,539,085	10,539,085

COUNTY OF SAN JOAQUIN
SCHEDULE 8
DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUNCTION, ACTIVITY AND BUDGET UNIT			2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
TOTAL PUBLIC PROTECTION			256,893,705	266,929,014	286,647,713	286,168,825
<u>PUBLIC WAYS & FACILITIES</u>						
PUBLIC WAYS						
20002	3030101000	PUBLIC WORKS-ADMINISTRATION	2,401,602	2,795,678	6,159,884	6,159,884
20002	3030103000	PUBLIC WORKS-ENGINEERING	7,086,931	9,095,117	10,372,034	10,372,034
20002	3030105000	PUBLIC WORKS-ROAD MAINT	10,515,882	12,544,207	13,783,327	13,783,327
20002	3030106000	PUBLIC WORKS-CONSTRUCTION	9,901,746	30,078,157	39,122,600	39,122,600
20002	3030108000	PUBLIC WORKS-DEVELOPMENT SVS	568,367	846,543	697,685	697,685
20013	3031300000	ROAD DISTRICT NO 1	873,821	2,960,959	2,201,370	2,201,370
20014	3031400000	ROAD DISTRICT NO 2	1,127,300	1,655,711	622,034	622,034
20015	3031500000	ROAD DISTRICT NO 3	556,413	1,118,881	1,673,241	1,673,241
20016	3031600000	ROAD DISTRICT NO 4	2,657,593	6,905,970	8,457,507	8,457,507
20017	3031700000	ROAD DISTRICT NO 5	2,373,304	5,072,028	3,592,940	3,592,940
20039	3039900000	COMMUNITY INFRASTRUCTURE PROG	2,303,542	18,542,384	18,590,384	18,590,384
20039	3039901000	COMMUNITY INFRASTRUCTURE-FLAG CITY		252,500	252,500	252,500
20039	3039902000	COMMUNITY INFRASTRUCTURE-RTIF	1,726,816	5,283,000	5,275,000	5,275,000
10001	3030900000	COMMUNITY INFRA-ENGINEERING SVS		5,000	10,000	10,000
TOTAL PUBLIC WAYS			42,093,317	97,156,134	110,810,506	110,810,506
TOTAL PUBLIC WAYS & FACILITIES			42,093,317	97,156,134	110,810,506	110,810,506
<u>HEALTH & SANITATION</u>						
HEALTH						
20007	4040300000	MENTAL HEALTH- PHARMACY	6,581,804	6,717,922	6,696,589	6,696,589
20007	4040500000	MENTAL HEALTH SERVICES	65,590,946	77,565,526	85,935,422	85,935,422
20007	4040600000	SUBSTANCE ABUSE SERVICES	8,778,753	13,366,271	14,487,063	14,487,063
20007	4040700000	BEHAVIORAL HEALTH ADMIN	1,020,796	3,157,518	2,748,665	2,748,665
10001	4041000000	PUBLIC HEALTH SERVICES	16,333,672	18,997,582	20,274,556	20,154,522
20007	4041200000	CONSERVATOR SERVICES	812,635	854,344	824,344	824,344
10001	4041800000	EMERGENCY MEDICAL SERVICE AGENCY	1,143,510	1,617,464	1,796,087	1,796,087
10001	4042000000	ENVIRONMENTAL HEALTH	7,963,397	8,590,623	8,588,512	8,588,512
10001	4045415000	CALIFORNIA CHILDREN'S SERVICES	4,646,042	5,369,605	5,640,787	5,640,787
20041	4049100000	CHILDREN & FAMILIES PROGRAM	992,957	1,116,862	1,137,526	1,137,526
10001	4049400000	HEALTH CARE CONTRIBUTION	28,766,933	31,598,499	26,583,332	26,583,332
10001	4049500000	HEALTH CARE SERVICES ADMIN	22,215			
TOTAL HEALTH			142,653,658	168,952,215	174,712,883	174,592,849

COUNTY OF SAN JOAQUIN
SCHEDULE 8
DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUNCTION, ACTIVITY AND BUDGET UNIT			2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
SANITATION						
10001	4040800000	UTILITY DISTRICTS	3,110			
TOTAL SANITATION			3,110			
TOTAL HEALTH & SANITATION			142,656,768	168,952,215	174,712,883	174,592,849
PUBLIC ASSISTANCE						
ADMINISTRATION						
10001	5050101000	HUMAN SERVICES-ADMIN	106,689,557	126,039,172	134,750,530	134,750,530
TOTAL ADMINISTRATION			106,689,557	126,039,172	134,750,530	134,750,530
AID PROGRAMS						
10001	5050106000	HSA-CALWORKS ASSISTANCE	92,656,388	101,252,142	94,036,800	94,036,800
10001	5050107000	HSA-FOSTER CARE	31,233,891	36,507,072	36,979,692	36,979,692
10001	5050108000	HSA-ADOPTION ASSISTANCE	19,967,741	21,671,676	21,699,156	21,699,156
10001	5050118000	HSA-IN HOME SUPPORTIVE SVS	15,311,600	16,178,118	14,990,789	14,990,789
10001	5050132000	HSA-TEMPORARY HOMELESS SHELTER	464,265	765,683	749,737	749,737
10001	5050144000	HSA- REFUGEE CASH ASSISTANCE	7,242	10,000	10,000	10,000
TOTAL AID PROGRAMS			159,641,127	176,384,691	168,466,174	168,466,174
GENERAL RELIEF						
10001	5050110000	HSA-GENERAL ASSISTANCE	3,561,432	3,733,399	3,902,035	3,902,035
10001	5053300000	BURIALS	26,194	30,000	30,000	30,000
TOTAL GENERAL RELIEF			3,587,626	3,763,399	3,932,035	3,932,035
OTHER ASSISTANCE						
10001	5053900000	MARY GRAHAM CHILDREN'S SHELTER	5,378,117	5,901,537	5,887,446	5,887,446
10001	5054000000	COMMUNITY SERVICES	263,308	331,015	469,735	262,735
10001	5054101000	AGING-COMMUNITY SERVICES	9,933,889	8,047,834	7,866,319	7,866,319
20008	5055103000	WORK INCENTIVE ACT	10,824,823	14,689,322	13,366,099	13,366,099
10001	5055246000	NEIGHBORHOOD PRESERVATION	7,413,099	10,394,088	9,897,144	9,897,144
20009	5056500000	COUNTY HEAD START	26,727,038	25,362,195	24,495,389	24,495,389
TOTAL OTHER ASSISTANCE			60,540,273	64,725,990	61,982,132	61,775,132
VETERANS SERVICE						
10001	5055600000	VETERANS SERVICE OFFICE	267,023	421,410	449,031	449,031
TOTAL VETERANS SERVICE			267,023	421,410	449,031	449,031
TOTAL PUBLIC ASSISTANCE			330,725,606	371,334,662	369,579,902	369,372,902

COUNTY OF SAN JOAQUIN
SCHEDULE 8
DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT
GOVERNMENTAL FUNDS
FISCAL YEAR 2013-2014

FUNCTION, ACTIVITY AND BUDGET UNIT		2011-2012 ACTUAL	2012-2013 ADOPTED BUDGET	2013-2014 REQUESTED	2013-2014 RECOMMENDED
EDUCATION					
LIBRARY SERVICES					
20018	6060900000 COUNTY LIBRARY	5,360,578	5,075,323	5,423,951	5,423,951
	TOTAL LIBRARY SERVICES	5,360,578	5,075,323	5,423,951	5,423,951
AGRICULTURE EDUCATION					
10001	6061500000 COOPERATIVE EXTENSION	256,266	282,761	311,992	311,992
	TOTAL AGRICULTURE EDUCATION	256,266	282,761	311,992	311,992
	TOTAL EDUCATION	5,616,844	5,358,084	5,735,943	5,735,943
RECREATION					
RECREATION					
10001	7070300000 PARKS AND RECREATION	5,378,501	4,977,730	4,989,259	4,989,259
	TOTAL RECREATION	5,378,501	4,977,730	4,989,259	4,989,259
CULTURAL SERVICES					
10001	7070800000 CULTURAL SERVICES	275,000	303,000	333,300	303,000
	TOTAL CULTURAL SERVICES	275,000	303,000	333,300	303,000
	TOTAL RECREATION	5,653,501	5,280,730	5,322,559	5,292,259
CONTINGENCY RESERVE					
RESERVE					
10011	1111066000 PROVISION FOR CONTINGENCIES	2,268,689	14,931,940	19,500,000	19,500,000
	TOTAL CONTINGENCY RESERVE	2,268,689	14,931,940	19,500,000	19,500,000
	GRAND TOTAL COUNTY BUDGET	864,118,965	1,012,939,769	1,212,668,103	1,054,578,621

Position Detail



COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
Budget Unit - 1010100000 Board of Supervisors					
OB1291	Chairman Board of Supervisors	1	1	1	Exempt
OB1290	Board of Supervisors	4	4	4	Exempt
EB1220	Clerk of the Board	1	1	1	Senior Management
EB4295	Board of Supv Legislative	5	5	5	Confidential
EB1221	Chief Deputy Clerk of the Board	1	1	1	Confidential
EB4292	Board Secretary	1	1	1	Confidential
- EB4201	Deputy Clerk of the Board II	1	1	1	Confidential
- EB4202	Deputy Clerk of the Board I				Confidential
EO6112	Senior Office Assistant-Exempt	1	1	1	Confidential
ALLOCATED TOTAL		15	15	15	
Budget Unit - 1010200000 County Administrator					
HB1100	Administrator-County	1	1	1	Executive
HB1120	Asst County Administrator	1	1	1	Executive
EB2200	Chief Deputy County-Administrator	1	1	1	Senior Management
- RM0261	Sr Deputy County Administrator	2	2	2	Confidential
- RM0260	Deputy County Administrator	1	1	1	Confidential
- RM0228	Management Analyst III	2	3 *	3 *	Confidential
- RB6105	Management Analyst II				Confidential
- RB6104	Management Analyst I				Confidential
- RB6502	Administrative Assistant II	1	1	1	Confidential
- RB6501	Administrative Assistant I				Confidential
- RO2011	Management Secretary II	1	1	1	Confidential
- RO2010	Management Secretary I		1 *	1 *	Confidential
ALLOCATED TOTAL		10	12 *	12 *	
Budget Unit - 1010800000 Auditor-Controller					
OB1190	Auditor/Controller	1	1	1	Exempt
EB2190	Assistant Auditor-Controller	1	1	1	Senior Management
RM0200	Chief Deputy Auditor-Controller	2	2	2	Middle Management
RB4400	County Payroll Manager	1	1	1	Confidential
- RB4103	Deputy Auditor-Controller III	7	7	7	Professional
- RB4102	Deputy Auditor-Controller II				Professional
- RB4101	Deputy Auditor-Controller I				Professional
RO3022	Accounting Technician II	1	1	1	Confidential
RO3012	Accounting Technician II	2	2	2	Office & Office Technical
RO3021	Accounting Technician I	2	2	2	Confidential
RO3011	Accounting Technician I	2	2	2	Office & Office Technical

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
- RO6110	Senior Office Assistant	5	5	5	Office & Office Technical
- RO6105	Office Assistant	1	1	1	Office & Office Technical
ALLOCATED TOTAL		25	25	25	

Budget Unit - 1010900000 Information Systems Division

HI1400	Information Systems Director	1	1	1	Executive
EI2400	Information Systems Asst Director	1	1	1	Senior Management
RI1010	Information Systems Manager	3	3	3	Confidential
RI1510	Info Systems Analyst V-Sec Off	1	1	1	Professional
RI1505	Information Systems Analyst V	2	2	2	Confidential
RI1005	Information Systems Analyst V	4	5 *	5 *	Professional
- RI1004	Information Systems Analyst IV	16	17 *	17 *	Professional
- RI1003	Information Systems Analyst III	18	18	18	Professional
- RI1002	Information Systems Analyst II	4	4	4	Professional
- RI1001	Information Systems Analyst I	7	9 *	9 *	Professional
RI1020	Info Systems Ops Shift Supervisor	1	1	1	Supervisors Unit
RI1203	Dept Applications Analyst III		1 *	1 *	Professional
RI1102	Dept Info Systems Analyst II		2 *	2 *	Professional
RI1402	Dept Info Systems Tech II		1 *	1 *	ParaProfessional & Tech
RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
- RO6110	Senior Office Assistant				Office & Office Technical
- RO6105	Office Assistant	1	1	1	Office & Office Technical
ALLOCATED TOTAL		60	68 *	68 *	

Budget Unit - 1011000000 Treasurer-Tax Collector

OB1690	Treasurer-Tax Collector	1	1	1	Exempt
EB2690	Asst Treasurer-Tax Collector	1	1	1	Senior Management
EB2691	Chief Deputy Treasurer	1	1	1	Senior Management
RI1103	Dept Info Systems Analyst III	1	1	1	Professional
- RB4003	Accountant III	1	1	1	ParaProfessional & Tech
- RB4002	Accountant II				ParaProfessional & Tech
- RB4001	Accountant I				ParaProfessional & Tech
RO3012	Accounting Technician II	6	6	6	Office & Office Technical
RB2010	Tax Collection Specialist	1	1	1	Office & Office Technical
RO3011	Accounting Technician I	2	2	2	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
- RO6110	Senior Office Assistant	4	4	4	Office & Office Technical
- RO6105	Office Assistant	6	6	6	Office & Office Technical
ALLOCATED TOTAL		26	26	26	
Budget Unit - 1011100000 Assessor					
OB1490	Assessor/Recorder/County	1	1	1	Exempt
EB2491	Asst Assessor/Recdr/County	1	1	1	Senior Management
RI1011	Dept Information Systems Manager	1	*	*	Middle Management
RB4306	Principal Appraiser	2	3 *	3 *	Middle Management
RI1203	Dept Applications Analyst III	1	*	*	Professional
RB4305	Senior Appraiser	1	1	1	Supervisors Unit
RB4304	Appraiser IV	4	4	4	Supervisors Unit
RB4204	Auditor-Appraiser IV	2	1 *	1 *	Supervisors Unit
- RI1102	Dept Info Systems Analyst II	1	*	*	Professional
- RI1101	Dept Info Systems Analyst I				Professional
- RB4303	Appraiser III	14	13 *	13 *	ParaProfessional & Tech
- RB4302	Appraiser II	5	5	5	ParaProfessional & Tech
- RB4301	Appraiser I	2	2	2	ParaProfessional & Tech
- RB4203	Auditor-Appraiser III	7	7	7	ParaProfessional & Tech
- RB4202	Auditor-Appraiser II	2	2	2	ParaProfessional & Tech
- RB4201	Auditor-Appraiser I				ParaProfessional & Tech
RE0204	Chief Cadastral Technician	1	1	1	Supervisors Unit
RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
RE0203	Senior Cadastral Technician	1	1	1	ParaProfessional & Tech
- RI1402	Dept Info Systems Tech II	1	*	*	ParaProfessional & Tech
- RI1401	Dept Info Systems Technician I				ParaProfessional & Tech
- RE0202	Cadastral Technician II	4	4	4	ParaProfessional & Tech
- RE0201	Cadastral Technician I				ParaProfessional & Tech
RO4452	Property Technician II	2	2	2	Office & Office Technical
- RO4423	Transfer Technician III	4	4	4	Office & Office Technical
- RO4422	Transfer Technician II	3	3	3	Office & Office Technical
- RO4421	Transfer Technician I				Office & Office Technical
RO4451	Property Technician I	10	10	10	Office & Office Technical
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO1000	Office Supervisor	1	1	1	Supervisors Unit

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
- RO6110	Senior Office Assistant	12	12	12	Office & Office Technical
- RO6105	Office Assistant	2	2	2	Office & Office Technical
	ALLOCATED TOTAL	87	82 *	82 *	
	Temporary (FTE)	0.1	0.1	0.1	
	POSITION TOTAL	87.1	82.1 *	82.1 *	

Budget Unit - 1011200000 Purchasing/Support Services

HB1950	Director of Purch & Support Service	1	1	1	Executive
EB1960	Deputy Director Purch & Supp Srv	1	1	1	Senior Management
RB0520	Contract Administrator	1	1	1	Professional
RB0510	Deputy Purchasing Agent	4	5 *	5 *	Professional
RB0710	Records Supervisor	1	1	1	Supervisors Unit
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RB0500	Purchasing Assistant	1	1	1	ParaProfessional & Tech
RB0701	Records Management Technician I	2	2	2	ParaProfessional & Tech
RO1000	Office Supervisor	1	1	1	Supervisors Unit
RO5502	Lead Mail Clerk	1	1	1	Office & Office Technical
RO7202	Offset Equipment Operator II	1	1	1	Trades Labor & Institutnl
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
RO7201	Offset Equipment Operator I	2	2	2	Trades Labor & Institutnl
RO5501	Mail Clerk	3	3	3	Office & Office Technical
	ALLOCATED TOTAL	21	22 *	22 *	
	Temporary (FTE)	4	3.8 *	3.8 *	
	POSITION TOTAL	25	25.8 *	25.8 *	

Budget Unit - 1011600000 Office of Revenue & Recovery

RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO1100	Collections Supervisor	2	2	2	Supervisors Unit
- RO4603	Senior Collections Clerk	12	12	12	Office & Office Technical
- RO4602	Collections Clerk II				Office & Office Technical
- RO4601	Collections Clerk I				Office & Office Technical
RO3011	Accounting Technician I	2	2	2	Office & Office Technical
RO6115	Office Assistant Specialist	4	4	4	Office & Office Technical
- RO6110	Senior Office Assistant	2	2	2	Office & Office Technical
- RO6105	Office Assistant	3	3	3	Office & Office Technical
	ALLOCATED TOTAL	26	26	26	
	Temporary (FTE)	2	0.5 *	0.5 *	
	POSITION TOTAL	28	26.5 *	26.5 *	

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
Budget Unit - 1011800000 County Counsel					
HL1100	County Counsel	1	1	1	Executive
HL1110	Assistant County Counsel	1	1	1	Executive
EL2100	Chief Deputy County Counsel	1	1	1	Senior Management
- RL2074	Litigation Counsel IV	1	1	1	Confidential
- RL2073	Litigation Counsel III				Confidential
- RL2072	Litigation Counsel II				Confidential
- RL2071	Litigation Counsel I				Confidential
- RL2054	Deputy County Counsel IV	8	8	8	Confidential
- RL2053	Deputy County Counsel III				Confidential
- RL2052	Deputy County Counsel II				Confidential
- RL2051	Deputy County Counsel I		1 *	1 *	Confidential
RO2061	Executive Secretary	1	1	1	Confidential
RL0105	Paralegal II	1	1	1	Confidential
- RL0402	Legal Technician II	2	2	2	Confidential
- RL0401	Legal Technician I				Confidential
- RO6111	Senior Office Assistant				Confidential
- RO6106	Office Assistant	2	2	2	Confidential
ALLOCATED TOTAL		18	19 *	19 *	
Budget Unit - 1012400000 Human Resources					
HB1600	Director of Human Resources	1	1	1	Executive
EB2600	Deputy Dir of Human	1	1	1	Senior Management
RM0252	County Safety & Risk	1	1	1	Confidential
RM0251	EEO Program Manager		1 *	1 *	Confidential
RM0250	Employee Benefits Manager	1	1	1	Confidential
RB5403	Sr Employee Relations Rep	1	1	1	Confidential
RB5110	Principal Personnel Analyst	3	3	3	Confidential
RM0228	Management Analyst III	2	2	2	Confidential
RB5200	Staff Development Coordinator	1	1	1	Confidential
RB5310	Safety Officer	1	1	1	Confidential
RB5304	Disability Mgmt Coordinator	1	1	1	Confidential
- RB5402	Employee Relations Rep II	1	1	1	Confidential
- RB5401	Employee Relations Rep I				Confidential
- RB5602	EEO Analyst II	1	1	1	Confidential
- RB5601	EEO Analyst I				Confidential
- RB5302	Disability Mgmt Specialist II	1	1	1	Confidential
- RB5301	Disability Mgmt Specialist I				Confidential
- RB5103	Personnel Analyst III	1	1	1	Confidential

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
- RB5102	Personnel Analyst II	9	10 *	10 *	Confidential
- RB5101	Personnel Analyst I				Confidential
RB5005	Position Control Coordinator	1	1	1	Confidential
RB5001	Position Control Technician	2	2	2	Confidential
- RO2011	Management Secretary II	1	1	1	Confidential
- RO2010	Management Secretary I				Confidential
RO6701	Office Technician Coordinator	1	1	1	Confidential
RO6116	Office Assistant Specialist	4	4	4	Confidential
- RO6111	Senior Office Assistant	8	8	8	Confidential
- RO6106	Office Assistant				Confidential
ALLOCATED TOTAL		43	45 *	45 *	
	Temporary (FTE)	0	0.7 *	0.7 *	
POSITION TOTAL		43	45.7 *	45.7 *	

Budget Unit - 1013000000 Registrar of Voters

HB1500	Registrar of Voters	1	1	1	Executive
RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
RO4720	Elections Technician Supv	4	4	4	Supervisors Unit
RC2012	Storekeeper II	1	1	1	Supervisors Unit
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
RO4715	Elections Specialist	1	1	1	Office & Office Technical
RO4711	Elections Technician	7	7	7	Office & Office Technical
ALLOCATED TOTAL		16	16	16	
	Temporary (FTE)	13.4	14.1 *	14.1 *	
POSITION TOTAL		29.4	30.1 *	30.1 *	

Budget Unit - 1014200000 Facilities Management

HC1200	Director of General Services	1	1	1	Executive
EC2200	Asst Dir of Facilities Mgmt	1	1	1	Senior Management
RM0345	Dist Maint & Construction Supt	2	2	2	Middle Management
RE1420	Energy Manager	1	1	1	Middle Management
EB3201	Property Manager	1	1	1	Middle Management
RC4001	Office Building Engineer	5	5	5	Trades Labor & Institutnl
RC0410	Electrician	4	4	4	Trades Labor & Institutnl
RC0404	Crafts Worker IV	4	4	4	Supervisors Unit
RC0403	Crafts Worker III	17	17	17	Trades Labor & Institutnl
- RC0402	Crafts Worker II	3	3	3	Trades Labor & Institutnl
- RC0401	Crafts Worker I				Trades Labor & Institutnl
RO3012	Accounting Technician II	1	1	1	Office & Office Technical

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
	ALLOCATED TOTAL	42	42	42	
	Temporary (FTE)	0.8	1.4 *	1.4 *	
	POSITION TOTAL	42.8	43.4 *	43.4 *	

Budget Unit - 1014300000 Capital Projects Admin

EC2201	Facilities & Construction Planner	1	1	1	Senior Management
- RM0226	Management Analyst III	1	1	1	Middle Management
- RB6512	Management Analyst II				ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RE0111	Engineering Assistant I	1	1	1	ParaProfessional & Tech
RE0101	Senior Engineering Aide	1	1	1	ParaProfessional & Tech
	ALLOCATED TOTAL	4	4	4	
	Temporary (FTE)	1.5	1.5	1.5	
	POSITION TOTAL	5.5	5.5	5.5	

Budget Unit - 1016000000 Surveyor

RE3002	Assistant County Surveyor	1	1	1	Middle Management
RE0111	Engineering Assistant I	1	1	1	ParaProfessional & Tech
	ALLOCATED TOTAL	2	2	2	

Budget Unit - 2020200000 District Attorney

OL1390	District Attorney	1	1	1	Exempt
EL2390	Assistant District Attorney	1	1	1	Senior Management
EL2391	Chief Deputy District Atty	3	3	3	Senior Management
- RL2014	Deputy District Attorney IV	59	59	59	Attorney Bargaining Unit
- RL2013	Deputy District Attorney III	4	4	4	Attorney Bargaining Unit
- RL2012	Deputy District Attorney II				Attorney Bargaining Unit
- RL2011	Deputy District Attorney I		5 *	2 *	Attorney Bargaining Unit
EL2392	Chief Dist Atty Investigator	1	1	1	Senior Management
RL3023	DA Investigator III	1	1	1	Sheriffs Mngmnt
- RL3022	DA Investigator II	11	11	11	Peace Officers Misc
- RL3021	DA Investigator I		4 *	2 *	Peace Officers Misc
- RL3000	DA Investigator Trainee				Peace Officers Misc
RM0225	Management Services Admin	1	1	1	Confidential
RM0226	Management Analyst III	1	1	1	Middle Management
RI1104	Dept Info Systems Analyst IV	1	1	1	Professional
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
- RI1101	Dept Info Systems Analyst I				Professional
RS0220	Family Crimes Coordinator	1	1	1	Supervisors Unit
RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
- RL3012	DA Investigative Assistant II	4	4	4	Safety Invstgtv & Custdl
- RL3011	DA Investigative Assistant I				Safety Invstgtv & Custdl
RO3012	Accounting Technician II	2	2	2	Office & Office Technical
- RL0102	Paralegal II	4	4	4	ParaProfessional & Tech
- RL0101	Paralegal I	1	1	1	ParaProfessional & Tech
- RL0302	Legal Technician II	21	21	21	Office & Office Technical
- RL0301	Legal Technician I	10	13 *	13 *	Office & Office Technical
- RO6110	Senior Office Assistant	5	2 *	2 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RC2001	Stock Clerk I	1	1	1	Trades Labor & Institutnl
	ALLOCATED TOTAL	135	144 *	139 *	
	Temporary (FTE)	4.7	4.9 *	4.9 *	
	POSITION TOTAL	139.7	148.9 *	143.9 *	

Budget Unit - 2020205000 DA - Victim Assistance

RS6025	Victim Claims Supervisor	1	1	1	Supervisors Unit
RO6023	Victim Claims Specialist III	1	1	1	ParaProfessional & Tech
- RO6022	Victim Claims Specialist II	4	4	4	ParaProfessional & Tech
- RO6021	Victim Claims Specialist I	1	1	1	ParaProfessional & Tech
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	ALLOCATED TOTAL	8	8	8	

Budget Unit - 2020206000 DA - Consumer Fraud-Prop 64

- RL2014	Deputy District Attorney IV	5	5	5	Attorney Bargaining Unit
- RL2013	Deputy District Attorney III				Attorney Bargaining Unit
- RL2012	Deputy District Attorney II				Attorney Bargaining Unit
- RL2011	Deputy District Attorney I				Attorney Bargaining Unit
- RL3022	DA Investigator II	1	1	1	Peace Officers Misc
- RL3021	DA Investigator I				Peace Officers Misc
- RL3000	DA Investigator Trainee				Peace Officers Misc
RL3012	DA Investigative Assistant II	1	1	1	Safety Invstgtv & Custdl
- RL0102	Paralegal II	3	3	3	ParaProfessional & Tech

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
- RL0101	Paralegal I	1	1	1	ParaProfessional & Tech
RL0302	Legal Technician II	1	1	1	Office & Office Technical
	ALLOCATED TOTAL	12	12	12	
	Temporary (FTE)	2.3	1.5 *	1.5 *	
	POSITION TOTAL	14.3	13.5 *	13.5 *	

Budget Unit - 2020209000 DA - Child Abduction

RL3022	DA Investigator II	1	1	1	Peace Officers Misc
- RL3012	DA Investigative Assistant II	1	1	1	Safety Invstgtv & Custdl
- RL3011	DA Investigative Assistant I				Safety Invstgtv & Custdl
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	ALLOCATED TOTAL	3	3	3	

Budget Unit - 2020217000 DA - Public Asst Fraud Prosecution

RL3023	DA Investigator III	1	1	1	Sheriffs Mngmnt
- RL3022	DA Investigator II	6	6	6	Peace Officers Misc
- RL3021	DA Investigator I				Peace Officers Misc
- RL3000	DA Investigator Trainee				Peace Officers Misc
- RL3012	DA Investigative Assistant II	2	2	2	Safety Invstgtv & Custdl
- RL3011	DA Investigative Assistant I				Safety Invstgtv & Custdl
RL0301	Legal Technician I	1	1	1	Office & Office Technical
- RL3041	Investigator I				Safety Invstgtv & Custdl
- RL3040	Investigator Trainee				Safety Invstgtv & Custdl
	ALLOCATED TOTAL	10	10	10	

Budget Unit - 2020273000 DA - Victim/Witness Program

RS6040	Victim Witness Program Manager	1	1	1	Middle Management
RS6005	Victim Witness Advocate Supervisor	1	1	1	Supervisors Unit
RS6003	Victim Witness Advocate III	1	1	1	Office & Office Technical
- RS6002	Victim Witness Advocate II	2	2	2	ParaProfessional & Tech
- RS6001	Victim Witness Advocate I	3	3	3	ParaProfessional & Tech
	ALLOCATED TOTAL	8	8	8	
	Temporary (FTE)	3	1.9 *	1.9 *	
	POSITION TOTAL	11	9.9 *	9.9 *	

Budget Unit - 2020278250 DA - Criminal Restitution Program

RL0102	Paralegal II	2	2	2	ParaProfessional & Tech
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COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
ALLOCATED TOTAL		3	3	3	
Budget Unit - 2020300000 Child Support Services					
- RL2004	Child Support Attorney IV	4	4	4	Attorney Bargaining Unit
- RL2003	Child Support Attorney III				Attorney Bargaining Unit
- RL2002	Child Support Attorney II	1	1	1	Attorney Bargaining Unit
- RL2001	Child Support Attorney I				Attorney Bargaining Unit
HL1300	Director of Child Support Svcs	1	1	1	Executive
RM0225	Management Services Admin	1	1	1	Confidential
RL1055	Child Support Program Manager	4	4	4	Middle Management
RL1050	Child Support Customer Svc Mg	1	1	1	Middle Management
RB3010	Accounting Manager	1	1	1	Middle Management
- RI1102	Dept Info Systems Analyst II	2	2	2	Professional
- RI1101	Dept Info Systems Analyst I				Professional
RB5500	Departmental Personnel Analyst	1	1	1	Confidential
RI1303	Dept Info Systems Spec III	1	1	1	ParaProfessional & Tech
- RB4003	Accountant III				ParaProfessional & Tech
- RB4002	Accountant II	1	1	1	ParaProfessional & Tech
- RB4001	Accountant I				ParaProfessional & Tech
RL1021	Child Support Compliance Analyst	6	6	6	ParaProfessional & Tech
RL1010	Child Support Supervisor	9	9	9	Supervisors Unit
- RI1302	Dept Info Systems Spec II	1	1	1	ParaProfessional & Tech
- RI1301	Dept Info Systems Specialist I				ParaProfessional & Tech
RO3012	Accounting Technician II	2	2	2	Office & Office Technical
- RL0102	Paralegal II	2	2	2	ParaProfessional & Tech
- RL0101	Paralegal I				ParaProfessional & Tech
RO1500	Senior Administrative Spvr	2	2	2	Supervisors Unit
RL0303	Senior Legal Technician	1	1	1	Supervisors Unit
- RL1002	Child Support Officer II	58	58	58	ParaProfessional & Tech
- RL1001	Child Support Officer I	13	13	13	ParaProfessional & Tech
RO3011	Accounting Technician I	15	15	15	Office & Office Technical
- RL0302	Legal Technician II	3	3	3	Office & Office Technical
- RL0301	Legal Technician I	1	1	1	Office & Office Technical
RO1000	Office Supervisor	3	3	3	Supervisors Unit
RO6115	Office Assistant Specialist	2	2	2	Office & Office Technical
- RO6110	Senior Office Assistant	18	18	18	Office & Office Technical
- RO6105	Office Assistant	6	6	6	Office & Office Technical

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RP0400	Security Worker	1	1	1	Trades Labor & Institutnl
	ALLOCATED TOTAL	161	161	161	
	Temporary (FTE)	3.2	0 *	0 *	
	POSITION TOTAL	164.2	161 *	161 *	

Budget Unit - 2020400000 Public Defender

HL1200	Public Defender	1	1	1	Executive
EL2200	Assistant Public Defender	1	1	1	Senior Management
EL2201	Chief Deputy Public Defender	2	2	2	Senior Management
- RL2034	Deputy Public Defender IV	35	35	35	Attorney Bargaining Unit
- RL2033	Deputy Public Defender III	3	3	3	Attorney Bargaining Unit
- RL2032	Deputy Public Defender II				Attorney Bargaining Unit
- RL2031	Deputy Public Defender I		1 *	1 *	Attorney Bargaining Unit
RL3033	Chief Public Defender Invest	1	1	1	Middle Management
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	Dept Info Systems Analyst I				Professional
- RL3032	Public Defender Investigator II	12	12	12	Safety Invstgtv & Custdl
- RL3031	Public Defender Investigator I				Safety Invstgtv & Custdl
RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
RS3403	Social Worker III	1	1	1	ParaProfessional & Tech
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
- RS3001	Senior Social Worker				ParaProfessional & Tech
- RS3000	Social Worker		1 *	1 *	ParaProfessional & Tech
RL0303	Senior Legal Technician	1	1	1	Supervisors Unit
- RO6600	Clerk Stenographer II				Office & Office Technical
- RO5000	Legal Stenographer	1	1	1	Office & Office Technical
- RL0302	Legal Technician II	8	8	8	Office & Office Technical
- RL0301	Legal Technician I				Office & Office Technical
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	ALLOCATED TOTAL	70	72 *	72 *	

Budget Unit - 2021200000 Pretrial Services

RP2004	Probation Unit Supervisor	1	1	1	Probation Officers
RP2003	Probation Officer III	1	1	1	Probation Officers
RL0510	Pretrial Sr Program Specialist	4	4	4	Safety Invstgtv & Custdl
RL0505	Pretrial Program Specialist	4	4	4	Safety Invstgtv & Custdl
	ALLOCATED TOTAL	10	10	10	

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
Budget Unit - 2021201000 Alcohol-Drug Alternative Program					
RS1023	Sub Abuse Program Supervisor	1	1	1	Supervisors Unit
- RS1022	Substance Abuse Counselor II	4	4	4	ParaProfessional & Tech
- RS1021	Substance Abuse Counselor I				ParaProfessional & Tech
- RS1000	Substance Abuse Worker				ParaProfessional & Tech
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	ALLOCATED TOTAL	6	6	6	
Budget Unit - 2021602000 Sheriff - Boating Safety					
RP1010	Sergeant	1	1	1	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	6	6	6	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
	ALLOCATED TOTAL	7	7	7	
Budget Unit - 2021609000 Sheriff - CAL MMET					
RP1030	Sheriff 's Captain	1	1	1	Sheriffs Mngmnt
- RP1003	Deputy Sheriff II	1	1	1	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
	ALLOCATED TOTAL	2	2	2	
Budget Unit - 2021613000 Sheirff - Hi Tech Crimes Task Force					
- RP1003	Deputy Sheriff II	1	1	1	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
	ALLOCATED TOTAL	1	1	1	
Budget Unit - 2021614000 Sheriff - Rural Crime Task Force					
- RP1003	Deputy Sheriff II	2	2	2	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
	ALLOCATED TOTAL	2	2	2	

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
Budget Unit - 2021615000 Sheriff - Mountain House					
- RP1003	Deputy Sheriff II	6	6	6	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
ALLOCATED TOTAL		6	6	6	
Budget Unit - 2021619000 Sheriff - Animal Control					
- RP0315	Sheriff's Animal Svcs Officer II	6	6	6	Safety Invstgtv & Custdl
- RP0310	Sheriff's Animal Svcs Officer I				Safety Invstgtv & Custdl
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
ALLOCATED TOTAL		7	7	7	
Budget Unit - 2021620000 Sheriff - Patrol					
RP1030	Sheriff 's Captain	1	1	1	Sheriffs Mngmnt
RP1020	Lieutenant	6	6	6	Sheriffs Mngmnt
RP1010	Sergeant	14	15 *	15 *	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	93	93	93	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif	22	22	22	Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I	2	3 *	3 *	Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
RP4002	Civilian Crime Prevention Coord	1	1	1	ParaProfessional & Tech
RP4001	Crime Analyst	2	2	2	ParaProfessional & Tech
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant				Office & Office Technical
- RO6105	Office Assistant	1	1	1	Office & Office Technical
ALLOCATED TOTAL		143	145 *	145 *	
	Temporary (FTE)	0.9	1 *	1 *	
POSITION TOTAL		143.9	146 *	146 *	
Budget Unit - 2021622000 Sheriff - Communications					
RP0105	Communications Dispatch Manager		1 *	1 *	Middle Management
RP0104	Communications Dispatcher IV	6	6	6	Supervisors Unit
RP0103	Communications Dispatcher III	5	5	5	Office & Office Technical
- RP0102	Communications Dispatcher II	23	23	23	Office & Office Technical
- RP0101	Communications Dispatcher I				Office & Office Technical
RO4800	Radio Communications Spec	6	6	6	Office & Office Technical
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
- RO6105	Office Assistant				Office & Office Technical
ALLOCATED TOTAL		41	42 *	42 *	
Budget Unit - 2021626000 Sheriff - Detectives					
RP1030	Sheriff 's Captain	1	1	1	Sheriffs Mngmnt
RP1020	Lieutenant	2	2	2	Sheriffs Mngmnt
RP1010	Sergeant	5	5	5	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	23	23	23	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
RP4013	Evidence Technician III	1	1	1	Safety Invstgtv & Custdl
- RP4012	Evidence Technician II	7	7	7	Safety Invstgtv & Custdl
- RP4011	Evidence Technician I	2	2	2	Safety Invstgtv & Custdl
RP4000	Evidence Custodian	1	1	1	Safety Invstgtv & Custdl
- RO6110	Senior Office Assistant	4	3 *	3 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
ALLOCATED TOTAL		46	45 *	45 *	
	Temporary (FTE)	0.1	0.6 *	0.6 *	
POSITION TOTAL		46.1	45.6 *	45.6 *	
Budget Unit - 2021627000 Sheriff - Auto Theft Program					
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
ALLOCATED TOTAL		1	1	1	
	Temporary (FTE)	0.5	0.5	0.5	
POSITION TOTAL		1.5	1.5	1.5	
Budget Unit - 2021628000 Sheriff - Records					
RM1000	Sheriff Records Manager	1	1	1	Middle Management
RO1500	Senior Administrative Spvr	1	1	1	Supervisors Unit
RO1000	Office Supervisor	7	7	7	Supervisors Unit
RO6115	Office Assistant Specialist	7	7	7	Office & Office Technical
- RO6110	Senior Office Assistant	21	21	21	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
ALLOCATED TOTAL		37	37	37	
	Temporary (FTE)	2	2.2 *	2.2 *	
POSITION TOTAL		39	39.2 *	39.2 *	

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
Budget Unit - 2021635000 Sheriff - Civil					
RP1010	Sergeant	1	1	1	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	3	3	3	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
RI1101	Dept Information Sys Analyst I	1	1	1	Professional
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO1000	Office Supervisor	1	1	1	Supervisors Unit
RL3050	Civil Process Server	2	2	2	Safety Invstgtv & Custdl
- RO6110	Senior Office Assistant	5	5	5	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	ALLOCATED TOTAL	14	14	14	
	Temporary (FTE)	0.9	0.8 *	0.8 *	
	POSITION TOTAL	14.9	14.8 *	14.8 *	
Budget Unit - 2021640000 Sheriff - Coroner-Morgue					
RP1010	Sergeant	1	1	1	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	3	3	3	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
RH4930	Medical Technician	2	2	2	ParaProfessional & Tech
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant	1	1	1	Office & Office Technical
	ALLOCATED TOTAL	8	8	8	
Budget Unit - 2021645000 Sheriff - Admin/Support Services					
OP1590	Sheriff Coroner-Public Administrator	1	1	1	Exempt
EP2580	Undersheriff	1	1	1	Senior Management
EP2590	Assistant Sheriff-Coroner	2	2	2	Senior Management
RP1030	Sheriff 's Captain	1	1	1	Sheriffs Mngmnt
RM1010	Sheriff Dir of Admin Services	1	1	1	Confidential
RP1020	Lieutenant	1	1	1	Sheriffs Mngmnt
RP1010	Correctional Sergeant	1	1	1	Correctional Officers
RB6401	Sheriff Administrative Analyst	1	1	1	Middle Management
RP1010	Sergeant	4	4	4	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	3	3	3	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
RP3001	Correctional Officer	2	2	2	Correctional Officers
- RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
- RB6001	Administrative Assistant I				ParaProfessional & Tech
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	2	3 *	3 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	ALLOCATED TOTAL	22	23 *	23 *	
	Temporary (FTE)	7.4	9 *	9 *	
	POSITION TOTAL	29.4	32 *	32 *	

Budget Unit - 2021649000 Sheriff - Information Systems

RI1011	Dept Information Systems Manager	1	1	1	Middle Management
RI1104	Dept Info Systems Analyst IV	1	1	1	Professional
RI1103	Dept Info Systems Analyst III	1	1	1	Professional
- RI1202	Dept Applications Analyst II	1	1	1	Professional
- RI1201	Dept Applications Analyst I				Professional
	ALLOCATED TOTAL	4	4	4	

Budget Unit - 2021650000 Sheriff - Lathrop Police Contract

RP1030	Sheriff 's Captain	1	1	1	Sheriffs Mngmnt
RP1020	Lieutenant	1	1	1	Sheriffs Mngmnt
RP1010	Sergeant	2	2	2	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	19	19	19	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
	ALLOCATED TOTAL	23	23	23	

Budget Unit - 2021655000 COPS-SLESF-AB229-Patrol

RP1003	Deputy Sheriff II	1	1	1	Sheriffs Non-Mngmnt
	ALLOCATED TOTAL	1	1	1	

Budget Unit - 2021657000 COPS-SLEFS-AB3229-Custody

RP3001	Correctional Officer	1	1	1	Correctional Officers
	ALLOCATED TOTAL	1	1	1	

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
Budget Unit - 2021658000 Sheriff - Court Services					
RP1030	Sheriff 's Captain	1	1	1	Sheriffs Mngmnt
RP1020	Lieutenant	1	1	1	Sheriffs Mngmnt
RP1010	Sergeant	5	5	5	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	34	34	34	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I	11	11	11	Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
- RP3001	Correctional Officer	4	4	4	Correctional Officers
- RP3000	Correctional Officer Trainee				Correctional Officers
	ALLOCATED TOTAL	56	56	56	
	Temporary (FTE)	3.9	6.4 *	6.4 *	
	POSITION TOTAL	59.9	62.4 *	62.4 *	
Budget Unit - 2022600000 Sheriff - Custody					
- RP3010	Correctional Captain	1	1	1	Middle Management
- RP1030	Sheriff 's Captain				Sheriffs Mngmnt
- RP3003	Correctional Lieutenant	6	6	6	Middle Management
- RP1020	Lieutenant				Sheriffs Mngmnt
RM1020	Central Services Administrator	1	1	1	Middle Management
RM0226	Management Analyst III	1	1	1	Middle Management
- RP1010	Sergeant	1	1	1	Sheriffs Sergeants
- RP3002	Correctional Sergeant	16	16	16	Correctional Officers
RP0701	Inmate Programs & Services Director	1	1	1	Middle Management
- RP1003	Deputy Sheriff II	23	23	23	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
- RP3001	Correctional Officer	205	205	205	Correctional Officers
- RP3000	Correctional Officer Trainee				Correctional Officers
RP0700	Inmate Case Worker	1	1	1	Safety Invstgtv & Custdl
RP0725	Sheriff Inmate Labor Coord	1	1	1	Safety Invstgtv & Custdl
RP0750	Jail Librarian	1	1	1	ParaProfessional & Tech
RP0705	Custody Recreation	1	1	1	Safety Invstgtv & Custdl
RP0723	Sheriff Inmate Labor Spec III	2	2	2	Safety Invstgtv & Custdl
RC2053	Sheriff Matl Specialist III	3	3	3	Safety Invstgtv & Custdl
- RC2052	Sheriff Matl Specialist II	5	5	5	Safety Invstgtv & Custdl
- RC2051	Sheriff Matl Specialist I				Safety Invstgtv & Custdl
RP0710	Custody Recreation Assistant	1	1	1	Safety Invstgtv & Custdl

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
- RP0722	Sheriff Inmate Labor Spec II	12	12	12	Safety Invstgtv & Custdl
- RP0721	Sheriff Inmate Labor Spec I				Safety Invstgtv & Custdl
- RC2041	Sheriff Central Servs Worker				Safety Invstgtv & Custdl
- RC2040	Sheriff Central Servs Asst				Safety Invstgtv & Custdl
RO3011	Accounting Technician I	4	4	4	Office & Office Technical
RO6115	Office Assistant Specialist	3	3	3	Office & Office Technical
- RO6110	Senior Office Assistant	9	9	9	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	ALLOCATED TOTAL	298	298	298	
	Temporary (FTE)	2.6	2.6	2.6	
	POSITION TOTAL	300.6	300.6	300.6	

Budget Unit -2022610000 Sheriff-LOC Comm Corr-AB109

RP1010	Correctional Sergeant	2	2	2	Correctional Officers
RP1003	Deputy Sheriff II	2	2	2	Sheriffs Non-Mngmnt
RP3001	Correctional Officer	16	16	16	Correctional Officers
RP0700	Inmate Case Worker	1	1	1	Safety Invstgtv & Custdl
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RP0710	Custody Recreation Assistant	1	1	1	Safety Invstgtv & Custdl
RP0722	Sheriff Inmate Labor Spec II	2	2	2	Safety Invstgtv & Custdl
RO6115	Office Assistant Specialist	3	3	3	Office & Office Technical
RO6110	Senior Office Assistant	4	4	4	Office & Office Technical
	ALLOCATED TOTAL	32	32	32	
	Temporary (FTE)	0	0.5 *	0.5 *	
	POSITION TOTAL	32	32.5 *	32.5 *	

Budget Unit - 2022620000 Sheriff - Work Program

RP1010	Sergeant	1	1	1	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	1	1	1	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
RP0651	Work Program Specialist II	2	2	2	Safety Invstgtv & Custdl
RP0650	Work Program Specialist I	5	6 *	6 *	Safety Invstgtv & Custdl
- RO6110	Senior Office Assistant				Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	ALLOCATED TOTAL	9	10 *	10 *	

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
Budget Unit - 2022621000 Correctional Health Services					
RH4325	Pharmacy Manager	1	1	1	Middle Management
RH4355	Pharmacist	1	1	1	Professional
EH2106	Deputy Director II-SJGH	1	1	1	Senior Management
RH1161	Nurse Practitioner I - Inpatient	1	1	1	Registered Nurses
RH1300	Nursing Department Manager	1	1	1	Middle Management
RS2014	Chief Mental Health Clinician	1	1	1	Middle Management
- RH1104	Staff Nurse IV - Inpatient	8	8	8	Registered Nurses
- RH1103	Staff Nurse III -Inpatient	4	4	4	Registered Nurses
- RH1162	Nurse Practitioner II-Inpatient				Registered Nurses
- RH1161	Nurse Practitioner I - Inpatient				Registered Nurses
- RH1203	Senior Physician Assistant				Professional
- RH1202	Physician Assistant II				Professional
- RH1201	Physician Assistant I				Professional
- RH1163	Senior Nurse Practitioner-Inpatient				Registered Nurses
- RH2502	Senior Psychiatric Technician	3	3	3	ParaProfessional & Tech
- RH2001	Licensed Vocational Nurse	9	9	9	ParaProfessional & Tech
- RH2501	Psychiatric Technician	3	3	3	ParaProfessional & Tech
- RH3200	Outpatient Clinic Assistant	1	1	1	ParaProfessional & Tech
- RS2002	Mental Health Specialist II				ParaProfessional & Tech
- RS2001	Mental Health Specialist I				ParaProfessional & Tech
- RH3200	Outpatient Clinic Assistant	4	4	4	ParaProfessional & Tech
- RH3040	Orthopedic Technician				ParaProfessional & Tech
- RH3030	Operating Room Technician I				ParaProfessional & Tech
- RH3001	Nursing Assistant				ParaProfessional & Tech
- RH3000	Nursing Assistant Trainee				ParaProfessional & Tech
- RH2152	Special Procedures Technician				ParaProfessional & Tech
- RH2151	Special Procedures Technician I				ParaProfessional & Tech
- RH2002	Sr Licensed Vocational Nurse				ParaProfessional & Tech
- RH1800	Registered Nurse				Registered Nurses
- RH1105	Staff Nurse V Clincl Nrs-Inpatient				Registered Nurses
RH1104	Staff Nurse III -Inpatient	2	2	2	Registered Nurses
- RH1102	Staff Nurse II - Inpatient				Registered Nurses
- RH1101	Staff Nurse I - Inpatient				Registered Nurses
RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO4203	Medical Records Technician II	1	1	1	Office & Office Technical
- RH4453	Pharmacy Technician III				ParaProfessional & Tech
- RH4452	Pharmacy Technician II	1	1	1	ParaProfessional & Tech

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
- RH4451	Pharmacy Technician I				ParaProfessional & Tech
RC2011	Storekeeper I	1	1	1	Trades Labor & Institutnl
RH4451	Pharmacy Technician I		1 *	1 *	ParaProfessional & Tech
- RO6110	Senior Office Assistant	3	3	3	Office & Office Technical
- RO6105	Office Assistant	2	2	2	Office & Office Technical
RH3200	Outpatient Clinic Assistant	1	1	1	ParaProfessional & Tech
RC2000	Stock Clerk I	1	1	1	Trades Labor & Institutnl
RF0300	Housekeeping Service Worker	1	1	1	Trades Labor & Institutnl
	ALLOCATED TOTAL	53	54 *	54 *	
	Temporary (FTE)	17.2	13.4 *	13.4 *	
	POSITION TOTAL	70.2	67.4 *	67.4 *	

Budget Unit - 2022700000 Probation - Juvenile

RM1050	Asst Depty Chief Probation Officer	1	1	1	Middle Management
RP2004	Probation Unit Supervisor	7	8 *	8 *	Probation Officers
RP2003	Probation Officer III	11	11	11	Probation Officers
- RP2002	Probation Officer II	13	13	13	Probation Officers
- RP2001	Probation Officer I	6	6	6	Probation Officers
- RS3001	Senior Social Worker				ParaProfessional & Tech
- RS3000	Social Worker		2 *	2 *	ParaProfessional & Tech
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO1000	Office Supervisor	1	1	1	Supervisors Unit
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	12	12	12	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	ALLOCATED TOTAL	53	56 *	56 *	
	Temporary (FTE)	5.9	5.9	5.9	
	POSITION TOTAL	58.9	61.9 *	61.9 *	

Budget Unit - 2022702000 Probation - Adult

RM1050	Asst Depty Chief Probation Officer	1	1	1	Middle Management
RP2004	Probation Unit Supervisor	5	5	5	Probation Officers
RP2003	Probation Officer III	6	6	6	Probation Officers
- RP2002	Probation Officer II	22	22	22	Probation Officers
- RP2001	Probation Officer I	10	9 *	9 *	Probation Officers
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO1000	Office Supervisor	1	1	1	Supervisors Unit
RO6115	Office Assistant Specialist	5	5	5	Office & Office Technical

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
- RO6110	Senior Office Assistant	14	14	14	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
ALLOCATED TOTAL		65	64 *	64 *	
Budget Unit - 2022702300 Probation Adult SB678					
RP2004	Probation Unit Supervisor	2	2	2	Probation Officers
RP2003	Probation Officer III	2	2	2	Probation Officers
RP2002	Probation Officer II	5	5	5	Probation Officers
RP2001	Probation Officer I				Probation Officers
RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
ALLOCATED TOTAL		10	10	10	
Budget Unit - 2022702510 Probation-LOC Comm Corr-AB109					
RM1050	Asst Deputy Chief Probation Officer	1	1	1	Middle Management
RP2004	Probation Unit Supervisor	2	2	2	Probation Officers
RP2003	Probation Officer III	7	7	7	Probation Officers
RP2002	Probation Officer II	15	15	15	Probation Officers
RB6511	Management Analyst I	1	1	1	ParaProfessional & Tech
RB4003	Accountant III	1	1	1	ParaProfessional & Tech
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
RO6110	Senior Office Assistant	2	2	2	Office & Office Technical
ALLOCATED TOTAL		31	31	31	
Budget Unit - 2022745000 Probation - Administration					
HP1400	County Probation Officer	1	1	1	Executive
EL2400	Asst County Probation Officer	1	1	1	Senior Management
RP2005	Deputy Chief Probation Office	2	2	2	Middle Management
RM0225	Management Services Admin	1	1	1	Confidential
RP2004	Probation Unit Supervisor	1	1	1	Probation Officers
RP2003	Probation Officer III	1	1	1	Probation Officers
- RP2002	Probation Officer II				Probation Officers
- RP2001	Probation Officer I				Probation Officers
RB4002	Accountant II	1	1	1	ParaProfessional & Tech
RO3012	Accounting Technician II	2	2	2	Office & Office Technical
RO1500	Senior Administrative Spvr	1	1	1	Supervisors Unit

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO6120	Department Payroll Specialist	2	2	2	Office & Office Technical
	ALLOCATED TOTAL	14	14	14	
	Temporary (FTE)	1.4	1.4	1.4	
	POSITION TOTAL	15.4	15.4	15.4	

Budget Unit - 2022785000 Probation Juvenile-Suppl AB109

RP2004	Probation Unit Supervisor	1	1	1	Probation Officers
RP2003	Probation Officer III	2	3 *	3 *	Probation Officers
- RP2002	Probation Officer II	5	5	5	Probation Officers
- RP2001	Probation Officer I		2 *	2 *	Probation Officers
	ALLOCATED TOTAL	8	11 *	11 *	

Budget Unit - 2022800000 Probation - Juvenile Detention

RM1050	Asst Deputy Chief Probation Officer	2	2	2	Middle Management
RP2004	Probation Unit Supervisor	3	3	3	Probation Officers
RP2003	Probation Officer III	6	6	6	Probation Officers
- RP2002	Probation Officer II		7	7	7 Probation Officers
- RP2001	Probation Officer I				Probation Officers
RP2515	Juvenile Facility Supervisor	7	7	7	Safety Invstgtv & Custdl
RP2510	Juvenile Detention Unit Suprv	24	24	24	Safety Invstgtv & Custdl
- RP2506	Juvenile Detention Officer	54	54	54	Safety Invstgtv & Custdl
- RP2505	Juvenile Detention Officer Asst	18	18	18	Safety Invstgtv & Custdl
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	3	3	3	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RC2001	Stock Clerk II	1	1	1	Trades Labor & Institutnl
RO5501	Mail Clerk	1	1	1	Office & Office Technical
	ALLOCATED TOTAL	128	128	128	
	Temporary (FTE)	7.7	7.7	7.7	
	POSITION TOTAL	135.7	135.7	135.7	

Budget Unit - 2023040000 Flood Control Engineering

EC2165	Engineering Services Manager	1	1	1	Senior Management
- RE1003	Engineer III	2	2	2	Professional
- RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
- RE1004	Engineer IV				Professional

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
- RE1002	Engineer II				Professional
- RE1001	Engineer I				Professional
- RE0101	Senior Engineering Aide				ParaProfessional & Tech
- RE0100	Engineering Aide				ParaProfessional & Tech
RE0112	Engineering Assistant II	1	1	1	ParaProfessional & Tech
- RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
- RB6001	Administrative Assistant I				ParaProfessional & Tech
- RB6000	Junior Administrative Asst				ParaProfessional & Tech
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
ALLOCATED TOTAL		7	7	7	

Budget Unit - 2023060000 Water Resources

EC2155	Water Resource Coord	1	1	1	Senior Management
RE1005	Engineer V	1	1	1	Middle Management
- RE1004	Engineer IV				Professional
- RE1003	Engineer III	1	1	1	Professional
- RE1002	Engineer II				Professional
- RE1001	Engineer I				Professional
RM0226	Management Analyst III	1	1	1	Middle Management
- RB6512	Management Analyst II				ParaProfessional & Tech
- RB6511	Management Analyst I	1	1	1	ParaProfessional & Tech
RE0111	Engineering Assistant I	1	1	1	ParaProfessional & Tech
- RB6001	Administrative Assistant I	2	1 *	1 *	ParaProfessional & Tech
- RB6000	Junior Administrative Asst				ParaProfessional & Tech
ALLOCATED TOTAL		8	7 *	7 *	

Budget Unit - 2024100000 Flood Channel Maintenance

RM0335	Channel Maint Superintendent	1	1	1	Middle Management
RC1000	General Foreman	1	1	1	Middle Management
RC1005	Equipment Operator Foreman	1	1	1	Trades Labor & Institutnl
RE0111	Engineering Assistant I	1	1	1	ParaProfessional & Tech
RC0420	Welder	1	1	1	Trades Labor & Institutnl
RC0652	Equipment Operator II	5	5	5	Trades Labor & Institutnl
RC0651	Equipment Operator I	9	9	9	Trades Labor & Institutnl
RC0572	Pest Abatement Operator II	1	1	1	Trades Labor & Institutnl
- RC0501	Highway Maintenance Worker	7	7	7	Trades Labor & Institutnl
- RC0500	Maintenance Worker	4	4	4	Trades Labor & Institutnl
- RB6001	Administrative Assistant I				ParaProfessional & Tech

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
- RB6000	Junior Administrative Asst				ParaProfessional & Tech
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
	ALLOCATED TOTAL	32	32	32	
	Temporary (FTE)	2.2	2.2	2.2	
	POSITION TOTAL	34.2	34.2	34.2	

Budget Unit - 2024700000 Agricultural Commissioner

HA1100	Agricultural Commissioner/Sealer	1	1	1	Executive
EA2200	Asst Agricultural Commissioner	1	1	1	Senior Management
RM0120	Deputy Agricultural Commission	4	4	4	Middle Management
RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RA0153	Senior Agricultural Biologist	11	11	11	Professional
- RA0152	Agricultural Biologist II	2	2	2	Professional
- RA0151	Agricultural Biologist I	5	5	5	Professional
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	5	5	5	Office & Office Technical
- RO6105	Office Assistant	1	1	1	Office & Office Technical
	ALLOCATED TOTAL	35	35	35	
	Temporary (FTE)	16.3	11.6 *	11.6 *	
	POSITION TOTAL	51.3	46.6 *	46.6 *	

Budget Unit - 2024701000 Glassy-Winged Sharpshooter Prevention

Temporary (FTE)	4.3	4.3	4.3
POSITION TOTAL	4.3	4.3	4.3

Budget Unit - 2024900000 Sealer of Weights & Measures

RM0110	Deputy Sealer Of Weights & Meas	1	1	1	Middle Management
- RA0401	Weights & Measures Inspector II	4	4	4	ParaProfessional & Tech
- RA0400	Weights & Measures Inspector I				ParaProfessional & Tech
	ALLOCATED TOTAL	5	5	5	

Budget Unit - 2025600000 Community Development Department

HE1100	Director of Community Development	1	1	1	Executive
EC2150	Deputy Dir Bldg Inspection	1	1	1	Senior Management
EE2100	Chief Deputy Dir of Devel Services	1	*	*	Senior Management
RI4006	Geographic Info Systems Pgm Mgr	1	1	1	Middle Management

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RE2003	Principal Planner	1	1	1	Middle Management
RI1011	Dept Information Systems Manager	1	1	1	Middle Management
RE0305	Community Development Cntr	1	1	1	Middle Management
RI4203	Principal Geographic Info Sys Analyst	1	1	1	Professional
RE2004	Senior Planner	4	4	4	Middle Management
RE1102	Senior Plan Check Engineer	1	1	1	Supervisors Unit
- RI4202	Sr Geographic Info Sys Analyst	1	1	1	Professional
- RI4201	Assoc Geographic Info Sys Analyst				Professional
RP6030	Fire Services Coordinator	1	1	1	ParaProfessional & Tech
RC0103	Senior Building Inspector	4	4	4	Supervisors Unit
RE4003	Sr Code Enforcement Officer	1	1	1	Safety Invstgtv & Custdl
RE4002	Code Enforcement Officer II	2	2	2	Safety Invstgtv & Custdl
RE1100	Plan Check Engineer I		1 *	1 *	Professional
- RC0102	Building Inspector II	1	2 *	2 *	ParaProfessional & Tech
- RC0101	Building Inspector I				ParaProfessional & Tech
RI1303	Dept Info Systems Spec III	1	1	1	ParaProfessional & Tech
- RE2002	Associate Planner	2	3 *	3 *	Professional
- RE2001	Assistant Planner				Professional
RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
- RI4102	Geographic Info Systems	1	1	1	ParaProfessional & Tech
- RI4101	Geographic Info Systems				ParaProfessional & Tech
RE0301	Development Services Sr	2	2	2	ParaProfessional & Tech
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RE0300	Development Services Technician	1	2 *	2 *	ParaProfessional & Tech
RO6115	Office Assistant Specialist		1 *	1 *	Office & Office Technical
- RO6110	Senior Office Assistant	4	4	4	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
ALLOCATED TOTAL		36	40 *	40 *	
Budget Unit - 2025700000 Sheriff - Public Administrator					
RM0245	Chief Deputy Public Administrator	1	1	1	Middle Management
RM0240	Deputy Public Administrator I	2	2	2	ParaProfessional & Tech
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
ALLOCATED TOTAL		4	4	4	
Budget Unit - 2025900000 Recorder-County Clerk					
RM0910	Rcprd-Cnty Clerk Operations	1	1	1	Middle Management
RB6001	Administrative Assistant I		1 *	1 *	ParaProfessional & Tech
RO3012	Accounting Technician II	1	1	1	Office & Office Technical

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RO4401	Sr Recordable Documents Examiner	1	1	1	Supervisors Unit
RO4400	Recordable Documents Examiner	4	5 *	5 *	Office & Office Technical
RO4405	Recordable Documents Indexer	5	8 *	8 *	Office & Office Technical
RO5020	Legal Documents Clerk	1	*	*	Office & Office Technical
RO1000	Office Supervisor	2	2	2	Supervisors Unit
- RO6110	Senior Office Assistant	8	8	8	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
ALLOCATED TOTAL		23	27 *	27 *	
Budget Unit - 2025901000 Recorder - Equipment/Automation					
- RI1102	Dept Info Systems Analyst II	1	*	*	Professional
- RI1101	Dept Info Systems Analyst I				Professional
RO1000	Office Supervisor	1	*	*	Supervisors Unit
RO4400	Recordable Documents Examiner	1	*	*	Office & Office Technical
RO4405	Recordable Documents Indexer	3	*	*	Office & Office Technical
- RO6110	Senior Office Assistant	1	*	*	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
ALLOCATED TOTAL		7	0 *	0 *	
	Temporary (FTE)	0.5	0 *	0 *	
POSITION TOTAL		7.5	0 *	0 *	
Budget Unit - 2026000000 Emergency Services					
EB1805	Director- Emergency	1	1	1	Senior Management
RP0602	Emergency Planner	3	3	3	ParaProfessional & Tech
RO3011	Accounting Technician I		1 *	1 *	Office & Office Technical
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
ALLOCATED TOTAL		5	6 *	6 *	
	Temporary (FTE)	0.5	0.5	0.5	
POSITION TOTAL		5.5	6.5 *	6.5 *	
Budget Unit - 3030101000 Public Works - Administration					
HC1100	Director of Public Works	1	1	1	Executive
EC2100	Chief Deputy Director-Public Works	1	1	1	Senior Management
EC2101	Deputy Director-Public Works	2	2	2	Senior Management
RI1011	Dept Information Systems Manager	1	1	1	Middle Management
EC2102	Public Works Business Admin	1	1	1	Senior Management
RI4203	Principal Geographic Info Sys Analyst	1	1	1	Professional
- RI4202	Sr Geographic Info Sys Analyst				Professional

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
- RI4201	Assoc Geographic Info Sys Analyst				Professional
- RI4102	Geographic Info Systems II				ParaProfessional & Tech
- RI4101	Geographic Info Systems I		1 *	1 *	ParaProfessional & Tech
- RI1302	Dept Info Systems Specialist II	2	1 *	1 *	ParaProfessional & Tech
- RI1301	Dept Info Systems Specialist I				ParaProfessional & Tech
RB3010	Accounting Manager	1	1	1	Middle Management
RB4003	Accountant III	2	2	2	ParaProfessional & Tech
RB4002	Accountant II	1	1	1	ParaProfessional & Tech
RB6002	Administrative Assistant II	1	2 *	2 *	ParaProfessional & Tech
- RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
- RB6000	Junior Administrative Asst	1	1	1	ParaProfessional & Tech
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RI0202	Data Technician II	1	1	1	Office & Office Technical
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO1500	Senior Administrative Supervisor	1	1	1	Supervisors Unit
RO1050	Public Works Records Spvr	1	1	1	Office & Office Technical
RO6120	Department Payroll Specialist	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	4	4	4	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
ALLOCATED TOTAL		27	28 *	28 *	
	Temporary (FTE)	0.5	1.5 *	1.5 *	
POSITION TOTAL		27.5	29.5 *	29.5 *	

Budget Unit - 3030103000 Public Works - Engineering

EC2165	Engineering Services	2	2	2	Senior Management
RE2004	Senior Planner	1	1	1	Middle Management
RE1005	Engineer V	2	2	2	Middle Management
- RE1004	Engineer IV	7	7	7	Professional
- RE1003	Engineer III	4	4	4	Professional
- RE1002	Engineer II	4	4	4	Professional
- RE1001	Engineer I	1	1	1	Professional
RM0226	Management Analyst III	1	1	1	Middle Management
RE3001	Licensed Land Surveyor	1	1	1	Professional
RE0113	Engineering Assistant III	1	1	1	ParaProfessional & Tech
- RB6512	Management Analyst II	3	3	3	ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RE2002	Associate Planner	1	1	1	Professional
RE5002	Associate Real Property Agent	1	1	1	ParaProfessional & Tech

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RE0112	Engineering Assistant II	3	4 *	4 *	ParaProfessional & Tech
- RB6002	Administrative Assistant II	2	2	2	ParaProfessional & Tech
- RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
- RB6000	Junior Administrative Asst				ParaProfessional & Tech
RE5001	Assistant Real Property Agent	1	1	1	ParaProfessional & Tech
RE0111	Engineering Assistant I	9	10 *	10 *	ParaProfessional & Tech
- RE0101	Senior Engineering Aide	7	7	7	ParaProfessional & Tech
- RE0100	Engineering Aide	2	2	2	ParaProfessional & Tech
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant	1	1	1	Office & Office Technical
ALLOCATED TOTAL		56	58 *	58 *	
	Temporary (FTE)	2	2	2	
POSITION TOTAL		58	60 *	60 *	

Budget Unit - 3030105000 Public Works - Road Maintenance

RM0330	Maintenance Superintendent	1	1	1	Middle Management
RC1000	General Foreman	5	5	5	Middle Management
- RB4002	Accountant II	1	1	1	ParaProfessional & Tech
- RB4001	Accountant I				ParaProfessional & Tech
RC1005	Equipment Operator Foreman	4	4	4	Trades Labor & Institutnl
RC1006	Bridge Maintenance Foreman		1 *	1 *	Trades Labor & Institutnl
RC1003	Traffic Foreman	1	1	1	Trades Labor & Institutnl
RC1570	Transport Truck Driver	1	1	1	Trades Labor & Institutnl
RE0111	Engineering Assistant I	1	1	1	ParaProfessional & Tech
RC0507	Tree Crew Supervisor	1	1	1	Trades Labor & Institutnl
- RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
- RB6000	Junior Administrative Asst				ParaProfessional & Tech
RC0652	Equipment Operator II	7	7	7	Trades Labor & Institutnl
RC0552	Traffic Striper Operator II	1	1	1	Trades Labor & Institutnl
RC0502	Bridge Maintenance Worker	4	4	4	Trades Labor & Institutnl
RC0651	Equipment Operator I	19	19	19	Trades Labor & Institutnl
RC0551	Traffic Striper Operator I	2	2	2	Trades Labor & Institutnl
RC0506	Tree Crew Worker	2	2	2	Trades Labor & Institutnl
RC1503	Bridge Tender	1	1	1	Trades Labor & Institutnl
- RC0501	Highway Maintenance Worker	20	20	20	Trades Labor & Institutnl
- RC0500	Maintenance Worker	18	18	18	Trades Labor & Institutnl
RC2011	Storekeeper I	1	1	1	Trades Labor & Institutnl
RO5300	Radio Communication Clerk	1	1	1	Office & Office Technical

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	ALLOCATED TOTAL	93	94 *	94 *	
	Temporary (FTE)	3	3.7 *	3.7 *	
	POSITION TOTAL	96	97.7 *	97.7 *	

Budget Unit - 3030108000 Public Works - Development Services

EC2165	Engineering Services Manager	1	1	1	Senior Management
RE1005	Engineer V	1	*	*	Middle Management
- RE1004	Engineer IV	1	1	1	Professional
- RE1003	Engineer III				Professional
- RE1002	Engineer II				Professional
- RE1001	Engineer I				Professional
RE0112	Engineering Assistant II	1	1	1	ParaProfessional & Tech
RE0111	Engineering Assistant I	1	1	1	ParaProfessional & Tech
- RE0101	Senior Engineering Aide	1	1	1	ParaProfessional & Tech
- RE0100	Engineering Aide				ParaProfessional & Tech
	ALLOCATED TOTAL	6	5 *	5 *	

Budget Unit - 3030900000 Community Infrastructure Engineering

RE1005	Engineer V	1	1	1	Professional
RB6601	Engineering Program Manager	1	1	1	Middle Management
RM0226	Management Analyst III	1	1	1	Middle Management
- RB6512	Management Analyst II	2	2	2	ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RE0113	Engineering Assistant III	1	1	1	ParaProfessional & Tech
RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
	ALLOCATED TOTAL	7	7	7	
	Temporary (FTE)	0.4	0.4	0.4	
	POSITION TOTAL	7.4	7.4	7.4	

Budget Unit - 4040300000 Mental Health Pharmacy

RH4325	Pharmacy Manager	1	1	1	Middle Management
RH4350	Pharmacist - Clinical	1	1	1	Professional
RH4355	Pharmacist	2	2	2	Professional
RH4454	Pharmacy Tech III Supervisor	1	1	1	Supervisors Unit
- RH4453	Pharmacy Technician III	1	1	1	ParaProfessional & Tech
- RH4452	Pharmacy Technician II	5	5	5	ParaProfessional & Tech
- RH4451	Pharmacy Technician I				ParaProfessional & Tech

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RH0300	Patient Services Rep	1	1	1	ParaProfessional & Tech
- RO6110	Senior Office Assistant	2	2	2	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	ALLOCATED TOTAL	14	14	14	
	Temporary (FTE)	2.7	2.8 *	2.8 *	
	POSITION TOTAL	16.7	16.8 *	16.8 *	
Budget Unit - 4040500000 Mental Health Services					
EH8001	Physician Manager	1	1	1	Physicians Management
EH8003	Psychiatrist	16	16	16	Contrctr HCS Physns Rtirer
ES2301	Deputy Director - BHS- MH	4	5 *	5 *	Senior Management
RH1300	Nursing Department Manager	1	1	1	Middle Management
RH1166	Senior Nurse Practnr - Ambulatory	4	4	4	Registered Nurses
- RH1106	Staff NurseV-AsstNDptMg-	1	1	1	Registered Nurses
RH1505	Staff Nurse V -Clinical -Ambul	4	4	4	Registered Nurses
- RH1104	Staff Nurse IV - Inpatient	5	5	5	Registered Nurses
- RH1124	Staff Nurse IV - Ambulatory	8	8	8	Registered Nurses
- RH1123	Staff Nurse III - Ambulatory	1	1	1	Registered Nurses
- RH2502	Senior Psychiatric Technician	23	23	23	ParaProfessional & Tech
- RS2002	Mental Health Specialist II	38	47 *	47 *	ParaProfessional & Tech
- RS2001	Mental Health Specialist I				ParaProfessional & Tech
- RH3001	Nursing Assistant				ParaProfessional & Tech
- RH3000	Nursing Assistant Trainee				ParaProfessional & Tech
- RH2501	Psychiatric Technician	17	22 *	22 *	ParaProfessional & Tech
- RH2152	Special Procedures Technician				ParaProfessional & Tech
- RH2151	Special Procedures Technician I				ParaProfessional & Tech
- RH2002	Sr Licensed Vocational Nurse				ParaProfessional & Tech
- RH2001	Licensed Vocational Nurse				ParaProfessional & Tech
- RH1505	Mental Health Charge Nrs - Inp				Registered Nurses
- RH1162	Nurse Practitioner II-Inpatien				Registered Nurses
- RH1105	Staff Nurse V Clincl Nrs-Inpat				Registered Nurses
- RH1103	Staff Nurse III -Inpatient				Registered Nurses
- RH1102	Staff Nurse II - Inpatient				Registered Nurses
- RH1101	Staff Nurse I - Inpatient				Registered Nurses
RM1130	MH Services Facility Manager	1	1	1	Middle Management
- RS3044	Chief Clinical Social Worker				Middle Management
- RS2014	Chief Mental Health Clinician	10	10	10	Middle Management
RS2014	Chief Mental Health Clinician	5	5	5	Middle Management
- RS2013	Mental Health Clinician III	16	20 *	20 *	Supervisors Unit

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RH6004	Occup Therapist -Clinical Spec	2	2	2	ParaProfessional & Tech
- RH6003	Occupational Therapist-Senior				Professional
- RH6002	Occupational Therapist				Professional
RM1155	Activity Center Program Dir	1	1	1	Middle Management
RS1015	Substance Abuse Services	1	1	1	Middle Management
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	Dept Info Systems Analyst I				Professional
- RB6512	Management Analyst II	2	2	2	ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
- RS2012	Mental Health Clinician II	11	11	11	Professional
- RB4003	Accountant III	1	1	1	ParaProfessional & Tech
- RB4002	Accountant II				ParaProfessional & Tech
- RB4001	Accountant I				ParaProfessional & Tech
- RS2011	Mental Health Clinician I	48	48	48	Professional
- RS3043	Clinical Social Worker III				Supervisors Unit
- RS3042	Clinical Social Worker II		11 *	11 *	Professional
- RS3041	Clinical Social Worker I				Professional
- RS3013	Protective Svcs Soc Wrkr III	12	12	12	ParaProfessional & Tech
- RS3012	Protective Svcs Soc Worker II				ParaProfessional & Tech
- RS3011	Protective Svcs Soc Worker I				ParaProfessional & Tech
RS2012	Mental Health Clinician I	8	8	8	Professional
RS2035	Mental Health Court Liaison	2	2	2	ParaProfessional & Tech
RH2505	Chief Psychiatric Technician	7	7	7	Supervisors Unit
- RS2070	Program Spec-Develop	3	3	3	ParaProfessional & Tech
- RS2062	Instructor II	10	9 *	9 *	ParaProfessional & Tech
- RS2061	Instructor I				ParaProfessional & Tech
- RS2060	Instructional Assistant				ParaProfessional & Tech
RH6602	Rehabilitation Therapist II	1	1	1	Supervisors Unit
RS2003	Mental Health Specialist III	1	1	1	Supervisors Unit
RH6601	Rehabilitation Therapist I	1	1	1	ParaProfessional & Tech
RS1022	Substance Abuse Counselor II	1	1	1	ParaProfessional & Tech
RS5002	Employment Training Spec I	1	1	1	ParaProfessional & Tech
RO1000	Office Supervisor	5	5	5	Supervisors Unit
RS2053	MH Consumer Outreach	2	2	2	Supervisors Unit
- RS2051	Mental Health Outreach Worker	9	11 *	11 *	ParaProfessional & Tech
- RS2050	Mental Health Outreach Worker Trainee				ParaProfessional & Tech
- RS2022	Mental Health Interpreter II	6	6	6	ParaProfessional & Tech
- RS2021	Mental Health Interpreter I				ParaProfessional & Tech
RO3012	Accounting Technician II	1	1	1	Office & Office Technical

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RO6700	Office Technician/Coordinator	2	2	2	Office & Office Technical
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	6	6	6	Office & Office Technical
- RO6110	Senior Office Assistant	32	36 *	36 *	Office & Office Technical
- RO6105	Office Assistant	10	10	10	Office & Office Technical
	ALLOCATED TOTAL	343	378 *	378 *	
	Temporary (FTE)	84.8	112.4 *	112.4 *	
	POSITION TOTAL	427.8	490.4 *	490.4 *	

Budget Unit - 4040600000 Substance Abuse Services

RS2012	Mental Health Clinician II		1 *	1 *	Professional
RS1015	Substance Abuse Services Coord	1	1	1	Middle Management
RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
RB4003	Accountant III	1	1	1	ParaProfessional & Tech
RM1122	Substance Abuse Program Manager	4	4	4	Middle Management
RS1023	Sub Abuse Program Supervisor	4	4	4	Supervisors Unit
- RS1025	Sub Abuse Prevention Spec II	3	3	3	ParaProfessional & Tech
- RS1024	Sub Abuse Prevention Spec I				ParaProfessional & Tech
- RS1022	Substance Abuse Counselor II	40	40	40	ParaProfessional & Tech
- RS1021	Substance Abuse Counselor I	10	10	10	ParaProfessional & Tech
- RS0302	Perinatal Child Care Worker	3	3	3	ParaProfessional & Tech
- RS0301	Perinatal Child Care Aide	1	1	1	ParaProfessional & Tech
RO2000	Office Secretary	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	9	9	9	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	ALLOCATED TOTAL	78	79 *	79 *	
	Temporary (FTE)	12.1	5.8 *	5.8 *	
	POSITION TOTAL	90.1	84.8 *	84.8 *	

Budget Unit - 4040700000 Behavioral Health Administration

ES2302	Behavioral Health Officer	1	1	1	Senior Management
HS2000	Chief Deputy Dir-BHS	1	1	1	Executive
ES2300	Sr DeputyDir-BHS	1	1	1	Senior Management
EH2100	Deputy Finance Director-HCS	1	1	1	Senior Management
ES2303	Deputy Director- BHS-SA	1	1	1	Senior Management
RI1011	Dept Information Systems Manager	1	1	1	Middle Management
RH1300	Nursing Department Manager	1	1	1	Middle Management
RB3010	Accounting Manager		1 *	1 *	Middle Management
RH1505	Staff Nurse III - Ambulatory	1	1	1	Registered Nurses

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RH0150	Patients' Rights Advocate	1	1	1	Professional
RI1104	Dept Info Systems Analyst IV	1	1	1	Professional
RI1103	Dept Info Systems Analyst III	1	1	1	Professional
RI1202	Dept Applications Analyst II	2	2	2	Professional
RI1102	Dept Info Systems Analyst II	2	2	2	Professional
RI1303	Dept Info Systems Spec III	1	1	1	ParaProfessional & Tech
RI1302	Dept Info Systems Spec II	1	1	1	ParaProfessional & Tech
RB6800	MH Performance Outcome Analyst	1	1	1	ParaProfessional & Tech
RB6512	Management Analyst II	3	3	3	ParaProfessional & Tech
RB5500	Departmental Personnel Analyst	1	1	1	Confidential
RB4003	Accountant III	2	2	2	ParaProfessional & Tech
RB6002	Administrative Assistant		1 *	1 *	ParaProfessional & Tech
RC4001	Office Building Engineer	1	1	1	Trades Labor & Institutnl
RC0404	Crafts Worker IV	1	1	1	Supervisors Unit
RC0403	Crafts Worker III	3	3	3	Trades Labor & Institutnl
RO4203	Medical Records Technician II	1	1	1	Office & Office Technical
RI1402	Dept Info Systems Tech II	1	1	1	ParaProfessional & Tech
RH0300	Patient Services Rep	3	3	3	ParaProfessional & Tech
RO3012	Accounting Technician II	6	6	6	Office & Office Technical
RO3011	Accounting Technician I	8	8	8	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RC2011	Storekeeper I	1	1	1	Trades Labor & Institutnl
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO6120	Department Payroll Specialist	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	5	6 *	6 *	Office & Office Technical
- RO6110	Senior Office Assistant	9	12 *	12 *	Office & Office Technical
- RO6105	Office Assistant	4	4	4	Office & Office Technical
RC2001	Stock Clerk II	1	1	1	Trades Labor & Institutnl
RF0301	Lead Housekeeper	1	1	1	Supervisors Unit
RF0300	Housekeeping Service Worker	2	5 *	5 *	Trades Labor & Institutnl
ALLOCATED TOTAL		74	83 *	83 *	
Temporary (FTE)		15.4	7.4 *	7.4 *	
POSITION TOTAL		89.4	90.4 *	90.4 *	

Budget Unit - 4040800000 Utility Districts

RM0340	Utility Dist Superintendent	1	1	1	Middle Management
RM0360	Utility Dist Asst Superintendent	1	1	1	Middle Management
RE0112	Engineering Assistant II	1	1	1	ParaProfessional & Tech
RB6000	Junior Administrative Asst	1	1	1	ParaProfessional & Tech

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RC0525	Utility Dist Maint Supervisor	2	2	2	Trades Labor & Institutnl
RC0515	Utility Dist Laboratory Tech	1	1	1	Trades Labor & Institutnl
- RC0522	Utility Dist Maint Worker II	9	9	9	Trades Labor & Institutnl
- RC0521	Utility Dist Maint Worker I	4	4	4	Trades Labor & Institutnl
- RC0520	Utility Dist Maint Wkr Trainee	2	2	2	Trades Labor & Institutnl
RC0652	Equipment Operator I	1	1	1	Trades Labor & Institutnl
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
ALLOCATED TOTAL		24	24	24	

Budget Unit - 4041000000 Public Health Services

ES2202	Public Health Officer	1	1	1	Senior Management
ES2203	Assistant Health Officer	1	1	1	Senior Management
EH2200	Chief Deputy Dir-PH SVCS	1	1	1	Executive
ES2200	Sr Deputy Dir-Public Health Srv	2	2	2	Senior Management
RH1820	Program Manager-P H Nursing	2	2	2	Middle Management
RH4095	Chief of Public Health Lab Svc	1	1	1	Middle Management
RH1815	Sup Public Health Nurse	3	3	3	Registered Nurses
RI1204	Dept Applications Analyst IV	1	1	1	Professional
- RH1813	Senior Public Health Nurse	7	8 *	7	Registered Nurses
- RH1812	Public Health Nurse II	12	12	12	Registered Nurses
- RH1811	Public Health Nurse I	2	2	2	Registered Nurses
- RH1800	Registered Nurse	2	2	2	Registered Nurses
- RH1124	Staff Nurse IV - Ambulatory	1	1	1	Registered Nurses
- RH1123	Staff Nurse III - Ambulatory	4	3 *	3 *	Registered Nurses
- RH1104	Staff Nurse IV - Inpatient				Registered Nurses
- RH1103	Staff Nurse III -Inpatient				Registered Nurses
- RS4101	Public Health Educator	6	6	6	Professional
- RS3001	Senior Social Worker	1	1	1	ParaProfessional & Tech
- RS4012	Public Hlth Education Asst II	1	1	1	ParaProfessional & Tech
- RS4302	Community Health Outreach Worker	15	16 *	16 *	ParaProfessional & Tech
- RS4301	Community Health Outreach Wkr Tr				ParaProfessional & Tech
- RS4011	Public Hlth Education Asst I				ParaProfessional & Tech
- RS4002	Public Hlth Education AssocII				Professional
- RS4001	Public Hlth Education Assoc I				Professional
- RS3000	Social Worker				ParaProfessional & Tech
- RS0201	Case Manager Supervisor				Supervisors Unit
- RS0200	Case Manager				Professional
- RH3200	Outpatient Clinic Assistant	10	10	10	ParaProfessional & Tech

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
- RH3102	Dental Aide II				ParaProfessional & Tech
- RH2002	Sr Licensed Vocational Nurse				ParaProfessional & Tech
RS7105	Program Coordinator WIC	1	1	1	Middle Management
RM1182	Program Coordinator-AIDS	1	1	1	Middle Management
RM1181	Program Coord-P H Education	1	1	1	Middle Management
RM1180	Program Coord-Adolescent Prog	1	1	1	Middle Management
RM0620	Program Coord-Clinical Services	1	1	1	Middle Management
RI1103	Dept Info Systems Analyst III	1	1	1	Professional
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	Dept Info Systems Analyst I				Professional
RB6905	Supervising Epidemiologist	1	1	1	Supervisors Unit
RH4205	Sup Public Hlth Microbiologist	1	1	1	Supervisors Unit
RB6900	Epidemiologist	2	2	2	Professional
- RI1202	Dept Applications Analyst II	1	1	1	Professional
- RI1201	Dept Applications Analyst I				Professional
RP0610	Public Health Emergency	1	1	1	Middle Management
RH4203	Sr Public Hlth Microbiologist	2	2	2	Professional
RM0226	Management Analyst III	1	1	1	Middle Management
RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
- RH4212	Public Health Microbiologist II	4	4	4	Professional
- RH4211	Public Health Microbiologist I	1	2 *	2 *	Professional
- RH4200	Public Health Microbiologist Tr				Professional
- RH8502	Sr Public Health Nutritionist	1	1	1	Professional
- RH8501	Public Health Nutritionist	3	3	3	Professional
- RH8500	Public Health Nutritionist Tr				Professional
RH8501	Public Health Nutritionist	1	1	1	Professional
- RB6002	Administrative Assistant II				ParaProfessional & Tech
- RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
RB4002	Accountant I	1	1	1	ParaProfessional & Tech
RP0602	Emergency Planner	1	1	1	ParaProfessional & Tech
RS4220	AIDS Services Liaison	1	1	1	Professional
RS4225	AIDS Surveillance Specialist	1	1	1	ParaProfessional & Tech
RS4222	AIDS Case Worker	1	1	1	ParaProfessional & Tech
RH4961	Public Health Lab Tech II	2	2	2	ParaProfessional & Tech
- RO4182	WIC Nutrition Assistant II	8	8	8	Office & Office Technical
- RO4181	WIC Nutrition Assistant I	2	4 *	4 *	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
RO1000	Office Supervisor	4	4	4	Supervisors Unit

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RB5002	Personnel Technician	1	1	1	Confidential
RO3011	Accounting Technician I	3	3	3	Office & Office Technical
- RO6110	Senior Office Assistant	22	21 *	21 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	ALLOCATED TOTAL	150	153 *	152 *	
	Temporary (FTE)	12.6	16.7 *	16.7 *	
	POSITION TOTAL	162.6	169.7 *	168.7 *	

Budget Unit - 4041200000 Conservator Services

EB3300	Public Guardian/Conservator	1	1	1	Senior Management
RS2033	Chief Deputy Public Guardian	1	1	1	Middle Management
RB4003	Accountant III	1	1	1	ParaProfessional & Tech
RS2034	Suprvsng Deputy Public Guardian	1	1	1	Supervisors Unit
- RS2032	Deputy Public Guardian II	8	8	8	ParaProfessional & Tech
- RS2031	Deputy Public Guardian I				ParaProfessional & Tech
- RO3012	Accounting Technician II	1	1	1	Office & Office Technical
- RO3011	Accounting Technician I	4	4	4	Office & Office Technical
RB6000	Junior Administrative Asst	1	1	1	ParaProfessional & Tech
RC2011	Storekeeper I	1	1	1	Trades Labor & Institutnl
RO6115	Office Assistant Specialist	5	5	5	Office & Office Technical
- RO6110	Senior Office Assistant	1	2 *	2 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
EB7300	Office Occupations Clerk	1	1	1	Office & Office Technical
	ALLOCATED TOTAL	26	27 *	27 *	
	Temporary (FTE)	2.4	1.5 *	1.5 *	
	POSITION TOTAL	28.4	28.5 *	28.5 *	

Budget Unit - 4041800000 Emergency Medical Services

EH2120	Emergency Med Svcs Administrator	1	1	1	Senior Management
RH0224	EMS Trauma Coordinator	1	1	1	Registered Nurses
RH0160	Prehospital Care Coordinator	1	1	1	ParaProfessional & Tech
RH0222	Emergency Medical Svcs Analyst	1	1	1	ParaProfessional & Tech
RH0223	Emergency Medical Svcs Specilst	1	1	1	ParaProfessional & Tech
RH0221	Regional Disaster Med Hlp	2	2	2	ParaProfessional & Tech
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
	ALLOCATED TOTAL	8	8	8	
	Temporary (FTE)	0	0.3 *	0.3 *	
	POSITION TOTAL	8	8.3 *	8.3 *	

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
Budget Unit - 4042000000 Environmental Health					
HA1200	Director of Environmental Health	1	1	1	Executive
RI1103	Dept Info Systems Analyst III	1	1	1	Professional
RE1301	Engineering Geologist	1	1	1	Professional
RM0610	Environmental Hlth- Prgm Coord	6	6	6	Middle Management
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	Dept Info Systems Analyst I				Professional
- RA0604	Lead Sr Reg Environ Hlth Spec	7	8 *	8 *	Professional
- RA0603	Sr Reg Environmental Hlth Spe	32	31 *	31 *	Professional
- RA0602	Reg Environmental Health Spec				Professional
- RA0601	Environmental Health Spec Tr				Professional
- RA0600	Environmental Health Spec				Professional
- RA0500	Registered Dairy Inspector				Professional
RB4002	Accountant II	1	1	1	ParaProfessional & Tech
RP6013	Hazardous Material Specialist Supervisor	1	1	1	Safety Invstgtv & Custdl
RP6012	Hazardous Material Specialist II	4	4	4	Safety Invstgtv & Custdl
RB6512	Management Analyst I	1	1	1	ParaProfessional & Tech
RO3011	Accounting Technician I	3	3	3	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	8	8	8	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	ALLOCATED TOTAL	69	69	69	
	Temporary (FTE)	0.3	0.3	0.3	
	POSITION TOTAL	69.3	69.3	69.3	
Budget Unit - 4045415000 California Children's Services					
ES2203	Assistant Health Officer	1	1	1	Senior Management
RM0810	Childrens Med Services Manager	1	1	1	Middle Management
- RH1813	Senior Public Health Nurse	2	2	2	Registered Nurses
- RH1812	Public Health Nurse II	4	4	4	Registered Nurses
- RH1811	Public Health Nurse I	4	5 *	5 *	Registered Nurses
- RH1800	Registered Nurse				Registered Nurses
- RH1123	Staff Nurse III - Ambulatory				Registered Nurses
- RH1103	Staff Nurse III -Inpatient				Registered Nurses
RH6210	Physical Therapy Dept Manager	1	1	1	Middle Management
- RH6205	Phys Therapist IV-Asst Dept Mgr	1	1	1	Supervisors Unit
- RH6005	Occup Therapist IV-Asst Dept Mgr	1	1	1	Supervisors Unit
- RH6203	Physical Therapist-Senior	3	3	3	Professional

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
- RH6003	Occupational Therapist-Senior	1	1	1	Professional
- RH6300	Therapist Aide	1	1	1	ParaProfessional & Tech
- RH6200	Phys Therapist Assistant	2	2	2	ParaProfessional & Tech
- RH6000	Occup Therapist Asst	1	1	1	ParaProfessional & Tech
- RH6300	Therapist Aide	1	1	1	ParaProfessional & Tech
- RH6202	Physical Therapist				Professional
- RH6002	Occupational Therapist				Professional
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	Dept Info Systems Analyst I				Professional
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO1000	Office Supervisor	1	1	1	Supervisors Unit
- RO6110	Senior Office Assistant	14	14	14	Office & Office Technical
- RO6105	Office Assistant	3	3	3	Office & Office Technical
ALLOCATED TOTAL		45	46 *	46 *	

Budget Unit - 4049100000 Children & Families Program

ES1500	Children & Families Prgrm Coord	1	1	1	Senior Management
RB6210	Contracts Analyst	5	5	5	ParaProfessional & Tech
- RB4002	Accountant II	1	1	1	ParaProfessional & Tech
- RB4001	Accountant I				ParaProfessional & Tech
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
ALLOCATED TOTAL		8	8	8	

Budget Unit - 4049500000 Health Care Services Administration

HH1100	Director Health Care Services	1	1	1	Executive
HH1105	Asst Director- Health Care Svs	1	1	1	Executive
RM0226	Management Analyst III	1	1	1	Middle Management
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
ALLOCATED TOTAL		4	4	4	

Budget Unit - 5050101000 HSA - Administration

HS1150	Director of Human Services	1	1	1	Executive
- RL2084	Child Protective Svs Counsel IV	3	3	3	Confidential
- RL2083	Child Protective Svs Counsel III	1	1	1	Confidential
- RL2082	Child Protective Svs Counsel II				Confidential
- RL2081	Child Protective Svs Counsel I				Confidential
EB2100	Deputy Director of HSA	5	5	5	Senior Management
RI1011	Dept Information Systems Manager	1	1	1	Middle Management

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RM0800	Child Welfare Division Chief	3	3	3	Middle Management
RM0224	Management Services Admin	1	1	1	Middle Management
- RM0226	Management Analyst III	3	4 *	4 *	Middle Management
- RB6512	Management Analyst II				ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RI1203	Dept Applications Analyst III	1	1	1	Professional
RM1153	Program Manager	10	12 *	12 *	Middle Management
- RS0122	HSA Program Supervisor II	5	5	5	Supervisors Unit
- RS0121	HSA Program Supervisor I				Supervisors Unit
RB6211	Contracts Supervisor	1	1	1	Supervisors Unit
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	Dept Info Systems Analyst I				Professional
RB6210	Contracts Analyst	2	2	2	ParaProfessional & Tech
- RB6202	HSA Staff Analyst II	16	16	16	ParaProfessional & Tech
- RB6201	HSA Staff Analyst I	9	13 *	13 *	ParaProfessional & Tech
RB5102	Personnel Analyst II	1	1	1	Confidential
RS3415	Social Worker Supervisor II	23	24 *	24 *	Supervisors Unit
RL3041	Investigator I	4	4	4	Safety Invstgtv & Custdl
RB4003	Accountant III	1	1	1	ParaProfessional & Tech
RS3410	Social Worker Supervisor I	4	4	4	Supervisors Unit
- RS3405	Social Worker V	69	76 *	76 *	Professional
- RS3404	Social Worker IV	42	42	42	ParaProfessional & Tech
- RS3403	Social Worker III	33	33	33	ParaProfessional & Tech
- RS3402	Social Worker II				ParaProfessional & Tech
- RS3401	Social Worker I				ParaProfessional & Tech
RI1303	Dept Info Systems Spec III	2	2	2	ParaProfessional & Tech
- RS3404	Social Worker IV	2	2	2	ParaProfessional & Tech
- RS3403	Social Worker III				ParaProfessional & Tech
RS5003	Employment Training Supervisor	5	5	5	Supervisors Unit
RB4002	Accountant II	3	3	3	ParaProfessional & Tech
RS0111	Benefits Systems Supervisor	1	1	1	Supervisors Unit
RS1075	Shelter Social Worker	3	3	3	Safety Invstgtv & Custdl
RS0105	Eligibility Supervisor	51	63 *	63 *	Supervisors Unit
RS0110	Benefits Systems Specialist	3	3	3	ParaProfessional & Tech
- RI1302	Dept Info Systems Specialist II	5	5	5	ParaProfessional & Tech
- RI1301	Dept Info Systems Specialist I				ParaProfessional & Tech
- RS3402	Social Worker II	31	34 *	34 *	ParaProfessional & Tech
- RS3401	Social Worker I				ParaProfessional & Tech
RO3012	Accounting Technician II	2	2	2	Office & Office Technical

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RO2060	Executive Secretary	1	1	1	Office & Office Technical
- RS5002	Employment Training Spec II	39	39	39	ParaProfessional & Tech
- RS5001	Employment Training Spec I				ParaProfessional & Tech
RO1500	Senior Administrative Spvr	4	4	4	Supervisors Unit
RC2012	Storekeeper II	1	1	1	Supervisors Unit
RS0103	Eligibility Worker III	22	22	22	ParaProfessional & Tech
- RS0102	Eligibility Worker II	245	245	245	ParaProfessional & Tech
- RS0101	Eligibility Worker I	94	182 *	182 *	ParaProfessional & Tech
- RO4602	Collections Clerk II	3	3	3	Office & Office Technical
- RO4601	Collections Clerk I				Office & Office Technical
RC0402	Crafts Worker II		1 *	1 *	Trades Labor & Institutnl
RO3011	Accounting Technician I	11	11	11	Office & Office Technical
RO2051	Administrative Secretary	1	1	1	Confidential
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RC1502	Lead Transportation Worker	1	1	1	Safety Invstgtv & Custdl
RO2000	Office Secretary	2	2	2	Office & Office Technical
RO1000	Office Supervisor	8	8	8	Supervisors Unit
RO7202	Offset Equipment Operator II	1	1	1	Trades Labor & Institutnl
- RL0302	Legal Technician II				Office & Office Technical
- RL0301	Legal Technician I	3	3	3	Office & Office Technical
RC1501	Transportation Worker	4	4	4	Safety Invstgtv & Custdl
RO6120	Department Payroll Specialist	2	2	2	Office & Office Technical
RO6115	Office Assistant Specialist	12	12	12	Office & Office Technical
- RO6110	Senior Office Assistant	98	98	98	Office & Office Technical
- RO6105	Office Assistant	32	40 *	40 *	Office & Office Technical
RC2001	Stock Clerk II	3	3	3	Trades Labor & Institutnl
RO7201	Offset Equipment Operator I	2	2	2	Trades Labor & Institutnl
RS0140	Teaching & Demonstrating Homemaker	2	2	2	Office & Office Technical
ALLOCATED TOTAL		940	1,067.0 *	1,067.0 *	
Temporary (FTE)		13	6.2 *	6.2 *	
POSITION TOTAL		953	1,073.2 *	1,073.2 *	

Budget Unit - 5053900000 Mary Graham Children's Shelter

ES2150	Director Mary Graham Child Shelter	1	1	1	Senior Management
ES2153	Assistant Dir-Mary Graham	1	1	1	Middle Management
RS1082	Shelter Supervisor II	2	2	2	Safety Invstgtv & Custdl
RS1081	Shelter Supervisor I	7	7	7	Safety Invstgtv & Custdl
- RS1072	Shelter Counselor II	16	16	16	Safety Invstgtv & Custdl
- RS1071	Shelter Counselor I	3	3	3	Safety Invstgtv & Custdl

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RS1100	MGCS Trainer	1	*	*	Safety Invstgtv & Custdl
- RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
- RB6001	Administrative Assistant I				ParaProfessional & Tech
RC0403	Crafts Worker III		1 *	1 *	Trades Labor & Institutnl
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	4	4	4	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RF0300	Housekeeping Service Worker	3	3	3	Trades Labor & Institutnl
ALLOCATED TOTAL		41	41	41	
	Temporary (FTE)	11	9.1 *	9.1 *	
POSITION TOTAL		52	50.1 *	50.1 *	

Budget Unit - 5054101000 Aging & Community Services

RM1151	Adult Services Division Chief	1	1	1	Middle Management
RM1150	Community Services Program Manager	1	1	1	Middle Management
RS7060	Aging Programs Coordinator	1	1	1	ParaProfessional & Tech
- RB6202	HSA Staff Analyst II	1	1	1	ParaProfessional & Tech
- RB6201	HSA Staff Analyst I				ParaProfessional & Tech
- RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RS3415	Social Worker Supervisor II	1	1	1	Supervisors Unit
RS7080	Community Services Program Supervisor	1	1	1	Supervisors Unit
RB4003	Accountant III	1	1	1	ParaProfessional & Tech
RB4002	Accountant II	2	2	2	ParaProfessional & Tech
RS7045	Ombudsman Coordinator	1	1	1	Supervisors Unit
RC0303	Weatherization Coordinator	1	1	1	Supervisors Unit
RS7070	HSA Program Coordinator	3	3	3	ParaProfessional & Tech
RS7020	Community Social Services Dir	8	8	8	Supervisors Unit
- RS3402	Social Worker II	2	2	2	ParaProfessional & Tech
- RS3401	Social Worker I				ParaProfessional & Tech
RO3012	Accounting Technician II	2	3 *	3 *	Office & Office Technical
RC0302	Sr Weatherization Specialist	2	2	2	Trades Labor & Institutnl
RO3011	Accounting Technician I	4	2 *	2 *	Office & Office Technical
RC2011	Storekeeper I	1	1	1	Trades Labor & Institutnl
RC0301	Weatherization Specialist	1	2 *	2 *	Trades Labor & Institutnl
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
RS7090	Sr Info & Assistance Spec	3	3	3	ParaProfessional & Tech
RS7015	Community Social	7	8 *	8 *	ParaProfessional & Tech

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RE1400	Energy Program Specialist	4	4	4	ParaProfessional & Tech
- RO6110	Senior Office Assistant	2	2	2	Office & Office Technical
- RO6105	Office Assistant	1	1	1	Office & Office Technical
ALLOCATED TOTAL		53	54 *	54 *	
	Temporary (FTE)	8	7.2 *	7.2 *	
POSITION TOTAL		61	61.2 *	61.2 *	

Budget Unit - 5055103000 Employment & Economic Development

HS1250	Director Employment & Econ	1	1	1	Executive
ES2260	Deputy Dir-Employment & Training	1	1	1	Senior Management
ES2255	EEDD Economic Development Director	1	1	1	Senior Management
RM1173	EEDD Admin. Services Manager	3	3	3	Middle Management
RM1175	EEDD Enterprise Zone Manager	1	1	1	Middle Management
RM1171	EEDD Division Manager	3	3	3	Middle Management
RB0610	EEDD Business Loan Manager	1	1	1	Middle Management
RI1104	Dept Info Systems Analyst IV	1	1	1	Professional
RI1103	Dept Info Systems Analyst III	1	1	1	Professional
- RI1102	Dept Info Systems Analyst II	3	3	3	Professional
- RI1101	Dept Info Systems Analyst I				Professional
RB0600	Business Loan Officer	1	1	1	ParaProfessional & Tech
RB6303	EEDD Analyst III	2	2	2	ParaProfessional & Tech
- RB6302	EEDD Analyst II	3	3	3	ParaProfessional & Tech
- RB6301	EEDD Analyst I				ParaProfessional & Tech
RS5003	Employment Training Supervisor	7	7	7	Supervisors Unit
RB4003	Accountant III	1	1	1	ParaProfessional & Tech
- RB4002	Accountant II	2	2	2	ParaProfessional & Tech
- RB4001	Accountant I				ParaProfessional & Tech
- RI1302	Dept Info Systems Specialist II	1	1	1	ParaProfessional & Tech
- RI1301	Dept Info Systems Specialist I				ParaProfessional & Tech
RB0615	EEDD Bus Retention & Expansion Specialist	3	5 *	5 *	ParaProfessional & Tech
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO2060	Executive Secretary	1	1	1	Office & Office Technical
- RS5512	EEDD Employment Services Specialist II	3	2 *	2 *	ParaProfessional & Tech
- RS5511	EEDD Employment Services Specialist I				ParaProfessional & Tech
- RS5502	EEDD Intake & Referral Spec II	5	4 *	4 *	Office & Office Technical
- RS5501	EEDD Intake & Referral Spec I				Office & Office Technical
- RS5002	Employment Training Spec II	25	24 *	24 *	ParaProfessional & Tech
- RS5001	Employment Training Spec I	1	1	1	ParaProfessional & Tech
RC2015	EEDD Facilities Coordinator	1	1	1	Supervisors Unit

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RO1500	Senior Administrative Spvr	1	1	1	Supervisors Unit
RO3011	Accounting Technician I	3	3	3	Office & Office Technical
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO1000	Office Supervisor	2	2	2	Supervisors Unit
- RO6110	Senior Office Assistant	11	11	11	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RC2001	Stock Clerk II	1	1	1	Trades Labor & Institutnl
	ALLOCATED TOTAL	92	91 *	91 *	
	Temporary (FTE)	12.4	12.2 *	12.2 *	
	POSITION TOTAL	104.4	103.2 *	103.2 *	

Budget Unit - 5055246000 Neighborhood Preservation

EE2100	Deputy Dir of Neighborhood Preservation	1 *		1 *	Senior Management
- RM0226	Management Analyst III	3	2 *	2 *	Middle Management
- RB6512	Management Analyst II				ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RC0203	Sr Housing Rehab Specialist	1	1	1	Supervisors Unit
- RC0202	Housing Rehab Specialist II		1 *		* Trades Labor & Institutnl
- RC0201	Housing Rehab Specialist I				Trades Labor & Institutnl
RB4002	Accountant II	1	1	1	ParaProfessional & Tech
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
	ALLOCATED TOTAL	9	8 *	8 *	

Budget Unit - 5055600000 Veterans Service Office

HB1400	Veterans Service Officer	1	1	1	Executive
- RB0802	Veterans Service Rep II	2	2	2	ParaProfessional & Tech
- RB0801	Veterans Service Rep I				ParaProfessional & Tech
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	ALLOCATED TOTAL	4	4	4	

Budget Unit 5056500000 County Head Start

RS8100	Head Start Grantee Director	1	1	1	Middle Management
RB6210	Contracts Analyst	1	1	1	ParaProfessional & Tech
RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
	ALLOCATED TOTAL	3	3	3	

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
Budget Unit - 6061500000 Coperative Extension					
RO2060	Executive Secretary	1	*	*	Office & Office Technical
RB6000	Junior Administrative Assistant		1 *	1 *	ParaProfessional & Tech
- RO6110	Senior Office Assistant	2	2	2	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RA0100	Agriculture Field & Lab		1 *	1 *	Trades Labor & Institutnl
	ALLOCATED TOTAL	3	4 *	4 *	
Budget Unit - 7070300000 Parks & Recreation					
EC2202	Parks Administrator	1	1	1	Senior Management
RM0100	Parks Marketing & Promotion Spec	1	1	1	Professional
RC0803	Park Maintenance Supervisor	1	1	1	Supervisors Unit
RA0702	Zoo & Interpretive Srvs Manager	1	1	1	Middle Management
RM0140	Zoo Curator	1	1	1	Supervisors Unit
RC0801	Senior Park Worker	2	2	2	Supervisors Unit
RC3003	Park Equipment Mechanic	1	1	1	Trades Labor & Institutnl
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RP0730	Labor Crew Leader	1	1	1	Trades Labor & Institutnl
RA0715	Nature Center Coordinator	1	1	1	ParaProfessional & Tech
RA0710	Senior Animal Care Specialist	1	1	1	ParaProfessional & Tech
RA0705	Animal Care Specialist	4	4	4	ParaProfessional & Tech
RC0800	Park Worker	19	19	19	Trades Labor & Institutnl
RC0805	Park Fee Coordinator	1	1	1	Trades Labor & Institutnl
- RO6110	Senior Office Assistant	2	2	2	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	ALLOCATED TOTAL	38	38	38	
	Temporary (FTE)	16.6	13.1 *	13.1 *	
	POSITION TOTAL	54.6	51.1 *	51.1 *	
Budget Unit - 8190000000 Fleet Services					
RC1016	Fleet Manager	1	1	1	Middle Management
RM0226	Management Analyst III	1	1	1	Middle Management
RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
RC1002	Equipment Maintenance Foreman	1	1	1	Supervisors Unit
RC1001	Automotive Maintenance Foreman	2	2	2	Supervisors Unit
RC3001	Heavy Equipment Mechanic	6	6	6	Trades Labor & Institutnl
RC2025	Equipment Parts Room Supervisor		1 *	1 *	Supervisors Unit
RC0420	Welder	1	1	1	Trades Labor & Institutnl
RC3000	Automotive Mechanic	8	8	8	Trades Labor & Institutnl

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RC0603	Equipment Service Worker III	2	2	2	Trades Labor & Institutnl
RC0602	Equipment Service Worker II	3	3	3	Trades Labor & Institutnl
RC0601	Equipment Service Worker I	3	3	3	Trades Labor & Institutnl
RC2011	Storekeeper I	2	2	2	Trades Labor & Institutnl
RO6115	Office Assistant Specialist	3	3	3	Office & Office Technical
RC1560	Motor Pool Dispatcher	1	1	1	Trades Labor & Institutnl
RC1551	Garage Attendant	1	1	1	Trades Labor & Institutnl
ALLOCATED TOTAL		36	37 *	37 *	

Budget Unit - 8260000000 Central Telephone

RI1010	Information Systems Manager	1	1	1	Confidential
RI1004	Information Systems Analyst IV	2	2	2	Professional
- RI1003	Information Systems Anlyst III	2	2	2	Professional
- RI1002	Information Systems Analyst II				Professional
- RI1001	Information Systems Analyst I	2	2	2	Professional
RC5001	Telephone Technician	3	3	3	Trades Labor & Institutnl
RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
ALLOCATED TOTAL		13	13	13	
	Temporary (FTE)	0.8	0 *	0 *	
POSITION TOTAL		13.8	13 *	13 *	

Budget Unit - 9210000540 Refuse Disposal Administration

EC2160	Integrated Waste Manager	1	1	1	Senior Management
RM0325	Solid Waste Operations Manager	1	1	1	Middle Management
RC1007	Solid Waste Site Manager	2	2	2	Middle Management
RE1005	Engineer V	1	1	1	Middle Management
- RE1004	Engineer IV				Professional
- RE1003	Engineer III				Professional
- RE1002	Engineer II	2	2	2	Professional
- RE1001	Engineer I				Professional
RM0226	Management Analyst III	2	2	2	Middle Management
- RB6512	Management Analyst II	3	3	3	ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RE0112	Senior Engineering Aide	1	1	1	ParaProfessional & Tech
- RB6002	Administrative Assistant II	2	2	2	ParaProfessional & Tech
- RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
- RB6000	Junior Administrative Asst				ParaProfessional & Tech

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
- RB4002	Accountant II	1	1	1	ParaProfessional & Tech
- RB4001	Accountant I				ParaProfessional & Tech
RC0720	Solid Waste Recovery Supervisor	5	5	5	Supervisors Unit
RC1581	Senior Transfer Truck Driver	1	1	1	Supervisors Unit
RC1002	Heavy Equipment Mechanic	1	1	1	Trades Labor & Institutnl
RC3001	Equipment Maintenance Foreman	3	3	3	Trades Labor & Institutnl
RC1580	Transfer Truck Driver	9	9	9	Trades Labor & Institutnl
RC0652	Equipment Operator II	5	5	5	Trades Labor & Institutnl
RC0651	Equipment Operator I	3	3	3	Trades Labor & Institutnl
RO3011	Accounting Technician I	2	2	2	Office & Office Technical
RC0715	Sr Solid Waste Recovery Worker	9	9	9	Trades Labor & Institutnl
RC0710	Solid Waste Recovery Worker	11	11	11	Trades Labor & Institutnl
RO1000	Office Supervisor	3	3	3	Supervisors Unit
RO3000	Cashier Clerk	5	5	5	Office & Office Technical
- RO6110	Senior Office Assistant	2	2	2	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	ALLOCATED TOTAL	76	76	76	
	Temporary (FTE)	6	6	6	
	POSITION TOTAL	82	82	82	

Budget Unit - 9221100000 San Joaquin General Hospital

EH3101	Hospital Chief Exec Officer	1	1	1	Executive
EH3103	Hospital Chief Nursing Officer	1	1	1	Executive
EH3102	Hospital Chief Financial Offcr	1	1	1	Executive
EH8000	Chief Medical Officer	1	1	1	Senior Management
EH8001	Physician Manager	1	1	1	Contrctr HCS Physns Rtirer
EH8001	Physician Manager	5	5	5	Physicians Management
EH8002	Physician	45	53 *	53 *	Contrctr HCS Physns Rtirer
MH7456	Chief Res Dept Surgery	1	1	1	Professional
- MH7420	Resident Physician 4th Yr	4	4	4	Professional
- MH7424	Resident Physician 3rd Yr	3	3	3	Professional
- MH7426	Resident Physician 2nd Yr	14	14	14	Professional
- MH7428	Resident Physician 1st Yr	17	17	17	Professional
- SH7615	Intern	17	17	17	Professional
RH4330	Hospital Pharmacy Manager	1	1	1	Middle Management
RH4331	Pharmacy Supervisor	1	1	1	Supervisors Unit
EH2115	Perioperative Services Director	1	1	1	Senior Management
EH2105	Deputy Director-SJGH Nursing	3	3	3	Senior Management
RH4350	Pharmacist - Clinical	2	2	2	Professional

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
EH2104	Sr Deputy Dir-SJGH Clinical	2	2	2	Senior Management
EI2100	Chief Information Officer-HCS	1	1	1	Senior Management
- RH4355	Pharmacist	12	11 *	11 *	Professional
- RH4354	Pharmacist - Trainee				Professional
RH1170	Nurse Midwife	5	5	5	Registered Nurses
- EH2106	Deputy Director II-SJGH	2	2	2	Senior Management
- EH2107	Deputy Director I-SJGH	2	2	2	Senior Management
RH1150	Clinical Nurse Specialist -Inp	3	3	3	Registered Nurses
EH2100	Deputy Finance Director-HCS	2	2	2	Senior Management
RI1011	Dept Information Systems Manager	1	1	1	Middle Management
RH1163	Senior Nurse Practitioner-		1 *	1 *	Registered Nurses
RH5200	Manager of Diagnostic Imaging	1	1	1	Middle Management
EH2107	Deputy Director I-SJGH	1	1	1	Senior Management
RH1300	Nursing Department Manager	11	11	11	Middle Management
- RH1167	Senior Nurse Practnr -	3	3	3	Registered Nurses
- RH1161	Nurse Practitioner I - Inpatient	1	1	1	Registered Nurses
- RH1166	Nurse Practitnr II -Ambulatory	1	1	1	Registered Nurses
- RH1203	Senior Physician Assistant	4	4	4	Professional
- RH1202	Physician Assistant II				Professional
- RH1201	Physician Assistant I				Professional
- RH1165	Nurse Practitnr I -Ambulatory				Registered Nurses
- RH1163	Senior Nurse Practitnr-Inpatient				Registered Nurses
- RH1162	Nurse Practitioner II-Inpatient				Registered Nurses
- RH1106	Staff NurseV-Asst N Dpt Mg-Inpat	23	26 *	26 *	Registered Nurses
- RH1105	Staff Nurse V Clincl Nrs-Inpat	10	10	10	Registered Nurses
- RH1126	Staff NurseV-Asst Nrs Dpt Mgr-	3	3	3	Registered Nurses
- RH1125	Staff Nurse V -Clinical -Ambul				Registered Nurses
- RH1104	Staff Nurse IV - Inpatient	148	148	148	Registered Nurses
- RH1124	Staff Nurse IV - Ambulatory	21	21	21	Registered Nurses
- RH1103	Staff Nurse III -Inpatient	62	65 *	65 *	Registered Nurses
- RH1102	Staff Nurse II - Inpatient	2	2	2	Registered Nurses
- RH1123	Staff Nurse III - Ambulatory	1	1	1	Registered Nurses
- RH1122	Staff Nurse II - Ambulatory				Registered Nurses
- RH1121	Staff Nurse I - Ambulatory				Registered Nurses
- RH1101	Staff Nurse I - Inpatient	28	32 *	32 *	Registered Nurses
RH4080	Asst Clinical Lab Operations Mgr	2	2	2	Supervisors Unit
RI1204	Dept Applications Analyst IV	3	3	3	Professional
RI1104	Dept Info Systems Analyst IV	1	1	1	Professional
RH0175	Clinical Education Coordinator	1	1	1	Middle Management

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RH1240	Quality Improvement Coord	1	1	1	Registered Nurses
RH1235	Infection Control Coordinator	1	1	1	Registered Nurses
RM0205	Manager of Patient Fin Svcs	1	1	1	Middle Management
RH0131	Health Information Admin	1	1	1	Middle Management
RH4003	Clinical LAB Technologist III	6	6	6	Supervisors Unit
RM0350	Facilities Manager-HCS	1	1	1	Middle Management
- RH5154	Ultrasound Specialist IV	4	4	4	ParaProfessional & Tech
- RH5153	Ultrasound Specialist III				ParaProfessional & Tech
- RH5152	Ultrasound Specialist II				ParaProfessional & Tech
- RH5151	Ultrasound Specialist I				ParaProfessional & Tech
- RB6512	Management Analyst II	3	3	3	ParaProfessional & Tech
- RI1103	Dept Info Systems Analyst III	1	1	1	Professional
- RI1102	Dept Info Systems Analyst II				Professional
- RI1101	Dept Info Systems Analyst I				Professional
- RH5103	Nuclear Medicine Specialist III	1	1	1	ParaProfessional & Tech
- RH5102	Nuclear Medicine Specialist II				ParaProfessional & Tech
- RH5101	Nuclear Medicine Specialist I				ParaProfessional & Tech
RH6410	Speech Therapy Dept Manager	1	1	1	Middle Management
- RH6204	Physical Therapist-Clin Spec	2	2	2	Professional
- RM0226	Management Analyst III		2 *	2 *	Middle Management
- RH6205	Phys Therapist IV-Asst Dept Mgr				Supervisors Unit
- RH6203	Physical Therapist-Senior	1	1	1	Professional
- RH6202	Physical Therapist				Professional
- RH6200	Phys Therapist Assistant				ParaProfessional & Tech
RH5360	Manager of Respiratory Care	1	1	1	Middle Management
RB3010	Accounting Manager	1	1	1	Middle Management
RM0204	Asst Mgr of Patient Fin Svcs	1	1	1	Middle Management
- RH6005	Occup Therapist IV-Asst Dept Mgr	1	1	1	Supervisors Unit
- RH6004	Occup Therapist -Clinical Spec				Professional
- RH6003	Occupational Therapist-Senior				Professional
- RH6002	Occupational Therapist				Professional
- RH6000	Occup Therapist Asst				ParaProfessional & Tech
- RH4002	Clinical LAB Technologist II	14	14	14	Professional
- RH4001	Clinical LAB Technologist I				Professional
RH5185	Radiologic Tech Educational Co	1	1	1	ParaProfessional & Tech
RH0320	Mgr of Admin & Utilization Re	1	1	1	Middle Management
RH0100	Medical Staff Coordinator	1	1	1	Middle Management
MH7453	Chief Res Dept Family Prac-	1	1	1	Professional
MH7452	Chief Resident- Internal Medic	1	1	1	Professional

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RS3043	Clinical Social Worker III	1	*	*	Supervisors Unit
- RS3042	Clinical Social Worker II	3	3	3	Professional
- RS3041	Clinical Social Worker I	1	1	1	Professional
RH8005	Director of Clinical Dietetic	1	1	1	Middle Management
RH5352	Respiratory Care Practnr Suprv	3	3	3	Supervisors Unit
RH5005	Sup Radiologic Technologist	1	1	1	Supervisors Unit
RI1601	Info Systems Operations Mgr	1	1	1	Supervisors Unit
RH5180	Radiolog Technologist Instructor	1	1	1	ParaProfessional & Tech
RH4003	Accountant III	4	3 *	3 *	ParaProfessional & Tech
- RH5353	Respiratory Care Prctnr II	17	17	17	ParaProfessional & Tech
- RH5351	Respiratory Care Practitnr I	1	1	1	ParaProfessional & Tech
RC1013	Asst Facilities Manager-HCS	1	1	1	Supervisors Unit
- RH5004	Radiologic Tech III-SpecProcedure	2	2	2	ParaProfessional & Tech
- RH5003	Radiologic Tech III-Mammograph	1	1	1	ParaProfessional & Tech
- RH5002	Radiologic Technologist II	10	10	10	ParaProfessional & Tech
- RH5001	Radiologic Technologist I				ParaProfessional & Tech
RH0130	Asst Med Records Administrator	1	1	1	Supervisors Unit
RB6120	Charge Desc Master Analyst	1	1	1	ParaProfessional & Tech
RM0215	Assistant Mgr of Admitting	1	1	1	Middle Management
- RH8002	Clinical Dietitian II	5	5	5	Professional
- RH8001	Clinical Dietitian I				Professional
RC5003	Special Systems Technician	2	2	2	Trades Labor & Institutnl
- RH0753	Biomedical Equip Technician III	1	1	1	Supervisors Unit
- RH0752	Biomedical Equip Technician II	3	3	3	Trades Labor & Institutnl
- RH0751	Biomedical Equip Technician I				Trades Labor & Institutnl
RC4001	Office Building Engineer	2	2	2	Trades Labor & Institutnl
RC0410	Electrician	2	2	2	Trades Labor & Institutnl
RO4212	Medical Coder-Certified	6	7 *	7 *	ParaProfessional & Tech
RH2075	Renal Dialysis Procedures	1	1	1	ParaProfessional & Tech
RC4000	Central Plant Engineer	4	4	4	Trades Labor & Institutnl
RB6511	Management Analyst I		1 *	1 *	ParaProfessional & Tech
RC0403	Crafts Worker III	11	11	11	Trades Labor & Institutnl
RI1501	Supervising Dept Info Systems T	3	3	3	ParaProfessional & Tech
RH5010	Echocardiographic Technician	1	1	1	ParaProfessional & Tech
RO3012	Accounting Technician II	2	2	2	Office & Office Technical
RB5002	Personnel Technician	1	1	1	Confidential
RH2060	Dialysis Patient Care Technician		2 *	2 *	ParaProfessional & Tech
- RH2002	Sr Licensed Vocational Nurse	5	4 *	4 *	ParaProfessional & Tech
- RH2001	Licensed Vocational Nurse	13	11 *	11 *	ParaProfessional & Tech

COUNTY OF SAN JOAQUIN

POSITION BUDGET DETAIL FISCAL YEAR 2013-2014

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
- RH0240	Trauma Registrar II	1	1	1	Office & Office Technical
- RH0230	Trauma Registrar I				Office & Office Technical
- RI1402	Dept Info Systems Tech II	4	4	4	ParaProfessional & Tech
- RI1401	Dept Info Systems Technician I				ParaProfessional & Tech
RO2040	Health Care Secretary	1	1	1	Confidential
RO1500	Senior Administrative Spvr	1 *	*		Supervisors Unit
RO1150	Residency Training Program Co	1	1	1	Supervisors Unit
RO1010	Patient Financial Svcs Supervr	2	3 *	3 *	Supervisors Unit
RP0405	Security Manager	1	1	1	Middle Management
RH0120	Medical Librarian	1	1	1	ParaProfessional & Tech
- RH2152	Special Procedures Technician	1	1	1	ParaProfessional & Tech
- RH2151	Special Procedures Technician I				ParaProfessional & Tech
RO4900	Purchasing Technician	1	1	1	Office & Office Technical
RH4930	Medical Technician	2	2	2	ParaProfessional & Tech
RH0301	Lead Patient Services Rep	3	3	3	ParaProfessional & Tech
RI0110	Office Systems Specialist	1	1	1	ParaProfessional & Tech
RF0302	Assist Mgr Housekeeping Svcs	1	1	1	Supervisors Unit
RF0110	Food Service Assistant Direct	1	1	1	Supervisors Unit
RO4130	Credentialing Specialist	1	1	1	Office & Office Technical
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
- RH4453	Pharmacy Technician III	2	2	2	ParaProfessional & Tech
- RH4452	Pharmacy Technician II	9	9	9	ParaProfessional & Tech
- RH4451	Pharmacy Technician I	1	1	1	ParaProfessional & Tech
RH4410	Pharmaceutical Inventory	1	1	1	ParaProfessional & Tech
RO4102	Medical Transcriber II	1	1	1	Office & Office Technical
RF0204	Manager of Laundry Services	1	1	1	Middle Management
- RH3001	Nursing Assistant	33	35 *	35 *	ParaProfessional & Tech
- RH3000	Nursing Assistant Trainee				ParaProfessional & Tech
RH3040	Orthopedic Technician	1	1	1	ParaProfessional & Tech
RH0300	Patient Services Rep	15	14 *	14 *	ParaProfessional & Tech
RH4901	Laboratory Assistant I	9	9	9	ParaProfessional & Tech
RH2060	Dialysis Patient Care Technician	9	9	9	ParaProfessional & Tech
RH5900	Darkroom Technician	1 *	*		ParaProfessional & Tech
RH0705	Hospital Attendant	2	3 *	3 *	ParaProfessional & Tech
RH3200	Outpatient Clinic Assistant	37	39 *	39 *	ParaProfessional & Tech
RH4902	Laboratory Assistant II	4	5 *	5 *	ParaProfessional & Tech
- RH3031	Operating Room Technician II				ParaProfessional & Tech
- RH3030	Operating Room Technician I	14	15 *	15 *	ParaProfessional & Tech

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

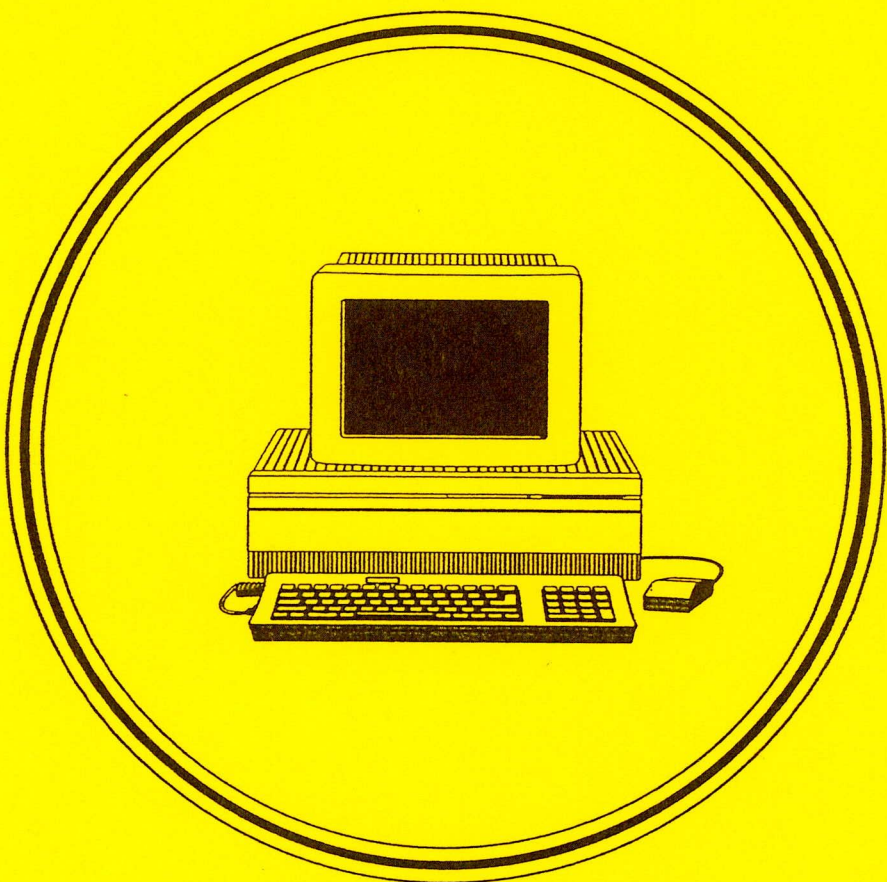
Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
RH0853	Sterile Processing Tech Superv	1	1	1	Supervisors Unit
RF0203	Lead Laundry Worker	1	1	1	Supervisors Unit
RF0301	Lead Housekeeper	3	3	3	Supervisors Unit
RF0105	Food Service Supervisor	4	4	4	Supervisors Unit
- RO4101	Medical Transcriber I	3	2 *	2 *	Office & Office Technical
- RO4100	Medical Transcriber Trainee				Office & Office Technical
- RH0852	Sterile Processing Tech II	3	4 *	4 *	
- RH0851	Sterile Processing Tech I	4	4	4	Trades Labor & Institutnl
RO6700	Office Technician/Coordinator	7	8 *	8 *	Office & Office Technical
RO2000	Office Secretary	4	5 *	5 *	Office & Office Technical
RO1000	Office Supervisor	9	6 *	6 *	Supervisors Unit
RO6120	Department Payroll Specialist	2	2	2	Office & Office Technical
RO6115	Office Assistant Specialist	20	18 *	18 *	Office & Office Technical
- RO6110	Senior Office Assistant	47	48 *	48 *	Office & Office Technical
- RO6105	Office Assistant	17	17	17	Office & Office Technical
RH0200	Patient Registration Clerk	33	37 *	37 *	Office & Office Technical
RH0201	Hospital Unit Clerk	29	31 *	31 *	Office & Office Technical
RC2001	Stock Clerk II	3	3	3	Trades Labor & Institutnl
RC2011	Storekeeper I	3	2 *	2 *	Trades Labor & Institutnl
RC0800	Park Worker	3	3	3	Trades Labor & Institutnl
RC5000	Telephone Operator	6	6	6	Office & Office Technical
RF0130	Baker	1	1	1	Trades Labor & Institutnl
RC1500	Delivery Driver	1	1	1	Trades Labor & Institutnl
- RF0103	Food Service Worker III	7	7	7	Trades Labor & Institutnl
- RF0102	Food Service Worker II	9	9	9	Trades Labor & Institutnl
- RF0101	Food Service Worker I	7	6 *	6 *	Trades Labor & Institutnl
RH0820	Supply Distribution Technician	7	7	7	Trades Labor & Institutnl
RF0300	Housekeeping Service Worker	41	39 *	39 *	Trades Labor & Institutnl
RF0201	Laundry Worker	5	5	5	Trades Labor & Institutnl
	ALLOCATED TOTAL	1,081.0	1,105.0 *	1,105.0 *	
	Temporary (FTE)	240.7	247.5 *	247.5 *	
	POSITION TOTAL	1,321.7	1,352.5 *	1,352.5 *	

COUNTY OF SAN JOAQUIN

**POSITION BUDGET DETAIL
FISCAL YEAR 2013-2014**

Job Code	Position Title	Allocated June 2013	Requested 2013-2014	Recommended 2013-2014	Representation Unit
Budget Unit - 9230901000 Stockton Metropolitan Airport					
EB1305	Airport Deputy Director	1	1	1	Senior Management
RM0226	Management Analyst III	1	1	1	Middle Management
RP0510	Airport Operations Supervisor	1	1	1	Supervisors Unit
- RC0404	Crafts Worker IV				Supervisors Unit
- RC0403	Crafts Worker III	1	1	1	Trades Labor & Institutnl
- RC0402	Crafts Worker II	1	1	1	Trades Labor & Institutnl
- RC0401	Crafts Worker I				Trades Labor & Institutnl
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RP0500	Airport Operations Specialist	3	3	3	Trades Labor & Institutnl
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	ALLOCATED TOTAL	11	11	11	
	Temporary (FTE)	0.8	0.6 *	0.6 *	
	POSITION TOTAL	11.8	11.6 *	11.6 *	
<hr/>					
	TOTAL ALLOCATED POSITIONS	5,538.0	5,774.0	5,768.0	
	TOTAL TEMPORARY (FTE)	554.8	557.7	557.7	
	GRAND TOTAL	6,092.8	6,331.7	6,325.7	

Equipment Budget Detail



COUNTY OF SAN JOAQUIN

**EQUIPMENT BUDGET DETAIL
FISCAL YEAR 2013-2014**

DESCRIPTION	-----REQUESTED-----		-----RECOMMENDED-----	
	UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 1010900000 - INFORMATION SYSTEMS DIVISION				
1001 CAMERAS	2	48,000	2	48,000
3001 DATA STORAGE DEVICE-SECURITY VIDEO	1	25,000	1	25,000
3002 PROJECTION SCREEN	1	30,000	1	30,000
3003 VOTING SYSTEM	1	45,000	1	45,000
3004 DIGITAL LAPTOP AND DISPLAY	1	15,000	1	15,000
3005 HARDWARE	1	50,000	1	50,000
3006 FIREWALL HARDWARE	1	154,000	1	154,000
3007 ASSESSOR PROPERTY TAX REPLACEMENT SERVER	1	<u>100,000</u>	1	<u>100,000</u>
	TOTAL	467,000		467,000
BUDGET UNIT - 1011100000 - ASSESSOR				
1001 OFFICE FURNITURE	1	7,000	1	7,000
3001 PRINTER/SCANNER	1	<u>9,500</u>	1	<u>9,500</u>
	TOTAL	16,500		16,500
BUDGET UNIT - 1011200000 - PURCHASING & SUPPORT SERVICES				
1001 NUMBERING, PERFERATING, AND SCORING MACHINE	1	<u>17,250</u>	1	<u>17,250</u>
	TOTAL	17,250		17,250
BUDGET UNIT - 1014200000 - FACILITIES MANAGEMENT				
1001 TOOL SET	1	1,900	1	1,900
1002 COMPOUND MITER SAW AND STAND	1	1,100	1	1,100
1003 KEY MACHINE	1	1,300	1	1,300
1004 TILE SAW	1	1,700	1	1,700
1005 HIGH LIFT	1	<u>11,000</u>	1	<u>11,000</u>
	TOTAL	17,000		17,000
BUDGET UNIT - 2020200000 - DISTRICT ATTORNEY				
1001 OVERHEAD PROJECTORS	3	12,000	3	12,000
1002 PROJECTORS	3	4,200	3	4,200
1003 RIFLES	2	2,000	2	2,000
1004 VESTS	9	9,000	7	7,000
1005 HANDGUNS	4	6,000	2	3,000
3001 LAPTOP COMPUTERS	3	5,700	3	5,700

COUNTY OF SAN JOAQUIN

**EQUIPMENT BUDGET DETAIL
FISCAL YEAR 2013-2014**

DESCRIPTION		-----REQUESTED-----		-----RECOMMENDED-----	
		UNITS	AMOUNT	UNITS	AMOUNT
3002	MOBILE DEVICE	1	1,100	1	1,100
3003	AUTOMATION UPGRADE	1	50,000	1	50,000
TOTAL			90,000		85,000
BUDGET UNIT - 2021609000 - SHERIFF - CAL-MMET					
1001	VESTS	13	18,824	13	18,824
1002	GAS DETECTOR	1	4,526	1	4,526
1003	VEHICLE	1	24,000	1	24,000
TOTAL			47,350		47,350
BUDGET UNIT - 2021610000 - SHERIFF - AUTOMATED FINGERPRINT					
3001	AUTOMATION EQUIPMENT	1	120,000	1	120,000
TOTAL			120,000		120,000
BUDGET UNIT - 2021620000 - SHERIFF - PATROL					
1001	CANINES	3	27,540	3	27,540
1002	MOTORCYCLES	2	16,215	2	16,215
2001	PORTABLE RADIOS	2	6,712	2	6,712
TOTAL			50,467		50,467
BUDGET UNIT - 2021635000 - SHERIFF - CIVIL					
1001	BALLISTIC SHIELDS	3	5,000	3	5,000
TOTAL			5,000		5,000
BUDGET UNIT - 2021640000 - SHERIFF - CORONER/MORGUE					
1001	AUTOPSY SAWS	4	4,136	4	4,136
1002	AUTOPSY TABLE	1	23,965	1	23,965
1003	PORTABLE X-RAY MACHINE	1	39,504	1	39,504
TOTAL			67,605		67,605
BUDGET UNIT - 2021655000 - SHERIFF - PATROL - SUPP LAW ENFORCEMENT					
1001	SHOOTING RANGE SIMULATOR DEVICE	1	5,281	1	5,281
TOTAL			5,281		5,281
BUDGET UNIT - 2021657000 - SHERIFF - CUSTODY - SUPP LAW ENFORCEMENT					
1001	TACTICAL VESTS	15	28,215	15	28,215
TOTAL			28,215		28,215

COUNTY OF SAN JOAQUIN

**EQUIPMENT BUDGET DETAIL
FISCAL YEAR 2013-2014**

DESCRIPTION	-----REQUESTED-----		-----RECOMMENDED-----	
	UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 2022700000 - PROBATION - JUVENILE				
1001 VEHICLES	3	84,000	3	84,000
TOTAL		84,000		84,000
BUDGET UNIT - 2022702510 - PROBATION - LOCAL COMMUNITY CORRECTIONS				
1001 VEHICLES	10	290,000	10	290,000
TOTAL		290,000		290,000
BUDGET UNIT - 2022785000 - PROBATION - JUVENILE JUSTICE CRIME PREVENTION ACT				
1001 VEHICLE	1	29,000	1	29,000
TOTAL		29,000		29,000
BUDGET UNIT - 2025600000 - COMMUNITY DEVELOPMENT				
3001 SERVERS	2	23,000	2	23,000
3002 GEOGRAPHIC INFORMATION SYSTEM SERVER	1	10,000	1	10,000
TOTAL		23,000		23,000
BUDGET UNIT - 2026000150 - HOMELAND SECURITY GRANTS				
1001 BOMB SUIT	1	26,000	1	26,000
2001 SIMULCAST CHANNEL	1	453,962	1	453,962
2002 MICROWAVE LOOP UPGRADE	1	571,571	1	571,571
2003 MICROWAVE EQUIPMENT	1	406,296	1	406,296
2004 RADIOS	14	70,225	14	70,225
2005 MT OSO EQUIPMENT CONTAINER	1	205,637	1	205,637
2006 MT OSO COMMUNICATIONS TOWER	1	182,132	1	182,132
TOTAL		1,915,823		1,915,823
BUDGET UNIT - 2025901000 - RECORDER - EQUIPMENT/AUTOMATION				
3001 SCANNERS	2	17,000	2	17,000
3002 SERVERS	2	25,000	2	25,000
TOTAL		42,000		42,000
BUDGET UNIT - 3030101000 - PUBLIC WORKS - ADMINISTRATION				
1001 SOLAR ARRAY PROJECT	1	2,600,000	1	2,600,000
3001 TERMINAL SERVICES SERVER	1	6,480	1	6,480
3002 SJMAPS SERVER	1	8,100	1	8,100

COUNTY OF SAN JOAQUIN

EQUIPMENT BUDGET DETAIL FISCAL YEAR 2013-2014

DESCRIPTION	-----REQUESTED-----		-----RECOMMENDED-----	
	UNITS	AMOUNT	UNITS	AMOUNT
3003 QUESTYS SERVER	1	5,400	1	5,400
3004 TAPE AUTOLOADER	1	7,560	1	7,560
3005 GLOBAL CONSOLE MANAGER	1	4,320	1	4,320
TOTAL		2,631,860		2,631,860
BUDGET UNIT - 3030103000 - PUBLIC WORKS - ENGINEERING				
1001 RADAR SPEED TRAILERS	2	30,000	2	30,000
1002 RADAR SPEED SENTRIES	2	15,000	2	15,000
1003 PORTABLE SIGNAL CONTROLLER TESTER	1	3,000	1	3,000
1004 TRAFFIC COUNTER BOXES	4	5,000	4	5,000
3001 LASER PRINTERS	2	5,000	2	5,000
TOTAL		58,000		58,000
BUDGET UNIT - 3030105000 - PUBLIC WORKS - ROAD MAINTENANCE				
1001 STORM PUMPS	6	15,000	6	15,000
1002 CIRCULAR SAW	1	4,000	1	4,000
TOTAL		19,000		19,000
BUDGET UNIT - 4040500000 - MENTAL HEALTH SERVICES				
1001 BEDS	12	18,000	12	18,000
1002 ICE MACHINE	1	1,500	1	1,500
1003 BEDROOM FURNITURE	1	100,000	1	100,000
1004 LOBBY FURNITURE	1	41,422	1	41,422
1005 CUBICLE FURNITURE	1	1,500	1	1,500
3001 AUTOMATION EQUIPMENT	1	1,193,100	1	1,193,100
TOTAL		1,355,522		1,355,522
BUDGET UNIT - 4040600000 - SUBSTANCE ABUSE SERVICES				
1001 REFRIGERATORS	2	9,500	2	9,500
1002 RANGES	2	5,500	2	5,500
1003 BEDROOM FURNITURE	73	134,100	73	134,100
TOTAL		149,100		149,100
BUDGET UNIT - 4040800000 - UTILITY DISTRICTS				
3001 WIRELESS DATA EQUIPMENT	1	10,000	1	10,000
TOTAL		10,000		10,000

COUNTY OF SAN JOAQUIN

**EQUIPMENT BUDGET DETAIL
FISCAL YEAR 2013-2014**

DESCRIPTION	-----REQUESTED-----		-----RECOMMENDED-----	
	UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 4041000000 - PUBLIC HEALTH SERVICES				
1001 MICROSCOPE	1	2,550	1	2,550
3001 SERVERS	3	15,900	3	15,900
3002 NETWORK SWITCHES	3	21,000	3	21,000
3003 SQL SERVER	1	35,000	1	35,000
3004 SERVER ROOM BACKUP UPGRADES AND ENCLOSURES	1	32,300	1	32,300
3005 COMPUTERS	30	30,000	30	30,000
3006 PRINTERS	5	12,500	5	12,500
3007 LAPTOPS	10	10,000	10	10,000
3008 FIREWALL APPLIANCES	3	30,000	3	30,000
	TOTAL	189,250		189,250
BUDGET UNIT - 4041200000 - CONSERVATOR SERVICES				
1001 CARGO VAN	1	35,000	1	35,000
3001 PRINTERS	2	5,000	2	5,000
	TOTAL	40,000		40,000
BUDGET UNIT - 4042000000 - ENVIRONMENTAL HEALTH				
3001 NETWORK SERVER	1	2,500	1	2,500
3002 SERVER	1	10,000	1	10,000
3003 FIREWALL SOFTWARE	1	3,000	1	3,000
3004 PROJECTOR	1	1,200	1	1,200
	TOTAL	16,700		16,700
BUDGET UNIT - 4045415000 - CALIFORNIA CHILDREN'S SERVICES				
3001 COMPUTERS	10	10,000	10	10,000
	TOTAL	10,000		10,000
BUDGET UNIT - 5050101000 - HUMAN SERVICES AGENCY - ADMINISTRATION				
1001 MODULAR FURNITURE	100	580,000	100	580,000
3006 SECURITY CAMERAS	10	32,500	10	32,500
	TOTAL	612,500		612,500
BUDGET UNIT - 5055103000 - EMPLOYMENT & ECONOMIC DEVELOPMENT				
3001 MEDIA HUB MATRIX PLUS 128	1	5,400	1	5,400
3002 COMMUNICATIONS HUB 48-PORT	1	2,800	1	2,800

COUNTY OF SAN JOAQUIN

**EQUIPMENT BUDGET DETAIL
FISCAL YEAR 2013-2014**

DESCRIPTION		-----REQUESTED-----		-----RECOMMENDED-----	
		UNITS	AMOUNT	UNITS	AMOUNT
3003	SERVERS	3	26,700	3	26,700
3004	SCANNERS	3	<u>29,100</u>	3	<u>29,100</u>
	TOTAL		64,000		64,000
BUDGET UNIT - 70703000000 - PARKS & RECREATION					
1001	PADDLE BOATS	7	<u>23,000</u>	7	<u>23,000</u>
	TOTAL		23,000		23,000
BUDGET UNIT - 81900000000 - FLEET SERVICES					
1001	VEHICLES	90	2,818,195	90	2,818,195
1002	VEHICLE LIFT	1	20,000	1	20,000
1003	AIR CONDITIONING MACHINES	2	15,000	2	15,000
1004	PARTS WASHER	1	<u>13,000</u>	1	<u>13,000</u>
	TOTAL		2,866,195		2,866,195
BUDGET UNIT - 92100000000 - SOLID WASTE					
1001	CONSTRUCTION AREA 5 - NORTH COUNTY LANDFILL	1	800,000	1	800,000
1002	CONSTRUCTION - NEW RECYCLING PAD - NORTH COUNTY LF	1	150,000	1	150,000
1003	TRANSFER TRUCKS	2	180,000	2	180,000
1004	TRANSFER TRAILERS	4	280,000	4	280,000
1005	BACKHOES	3	240,000	3	240,000
1006	TARPING MACHINE	1	100,000	1	100,000
1007	MANLIFT	1	40,000	1	40,000
1008	DIESEL GENERATOR	1	40,000	1	40,000
1009	TRASH PUMP	1	4,000	1	4,000
1010	AIR COMPRESSORS	4	30,000	4	30,000
1011	PASSENGER TIRE MACHINES	2	8,000	2	8,000
1012	EDUCATION DISPLAY BACKDROPS	2	5,000	2	5,000
1013	GAS EXTRACTION METER	1	11,000	1	11,000
1014	FLOW METER	1	4,000	1	4,000
1015	SCALE HOUSE CAMERA CONSOLE - LL	1	2,000	1	2,000
1016	SCALE HOUSE CAMERAS - LL	3	12,000	3	12,000
1017	USED OIL COLLECTION TANK	1	<u>10,000</u>	1	<u>10,000</u>
	TOTAL		1,916,000		1,916,000

COUNTY OF SAN JOAQUIN

EQUIPMENT BUDGET DETAIL FISCAL YEAR 2013-2014

DESCRIPTION	-----REQUESTED-----		-----RECOMMENDED-----	
	UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 9221100000 - SAN JOAQUIN GENERAL HOSPITAL				
1001 HOSPITAL EQUIPMENT	1	2,087,527	1	2,087,527
1002 LEVEL III TRAUMA UPGRADES	1	1,822,791	1	1,822,791
1003 EMERGENCY ROOM UPGRADES	1	950,000	1	950,000
1004 UTILITY TUNNEL REPAIR	1	700,000	1	700,000
1005 RESIDENTIAL HOUSING RENOVATION	1	600,000	1	600,000
1006 FACILITY REPAIRS	1	1,182,829	1	1,182,829
3001 COMPUTER EQUIPMENT	1	1,805,069	1	1,805,069
3002 ELECTRONIC HEALTH RECORD PROJECT	1	1,200,000	1	1,200,000
TOTAL		10,348,216		10,348,216
BUDGET UNIT - 9230901000 - AIRPORT ENTERPRISE FUND				
1001 AIRPORT LAYOUT PLAN	1	300,000	1	300,000
1002 TERMINAL IMPROVEMENTS	1	234,000	1	234,000
1003 TERMINAL APRON CONSTRUCTION	1	1,960,000	1	1,960,000
1004 AVIATION APRON REPAIRS	1	108,000	1	108,000
1005 TERMINAL PARKING LOT CONTROLS AND IMPROVEMENTS	1	40,000	1	40,000
1006 DESIGN/CONSTRUCTION OF RUNWAY LIGHTING AND SIGNAGE	1	100,000	1	100,000
1007 LAWN MOWER	1	6,500	1	6,500
1008 SNOW BUCKET FOR TRACTOR	1	2,900	1	2,900
1009 MEGOHMMETER	1	2,000	1	2,000
TOTAL		2,753,400		2,753,400
GRAND TOTAL		<u>26,378,234</u>		<u>26,373,234</u>