

## A collage of various park scenes including fountains, lakes, people playing, and a sunset, all framed within a blue outline of the state of North Carolina. The scenes include: a large rock fountain, a modern tiered fountain, a pond with a gazebo, a lake with people on inflatable rings, a fountain with a crowd, a pond with ducks, a sunset with birds, and a fountain with large spheres.

## *Proposed Budget*

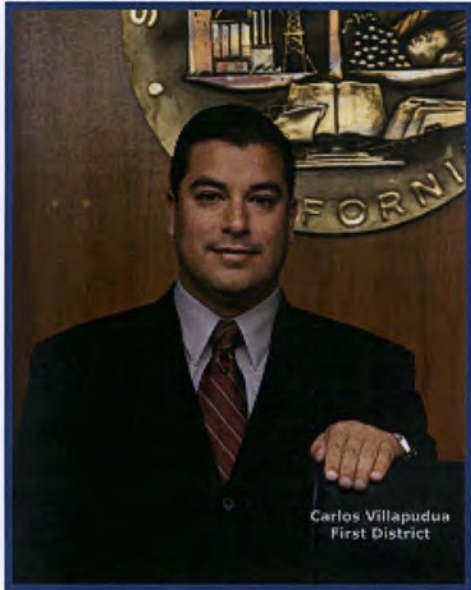




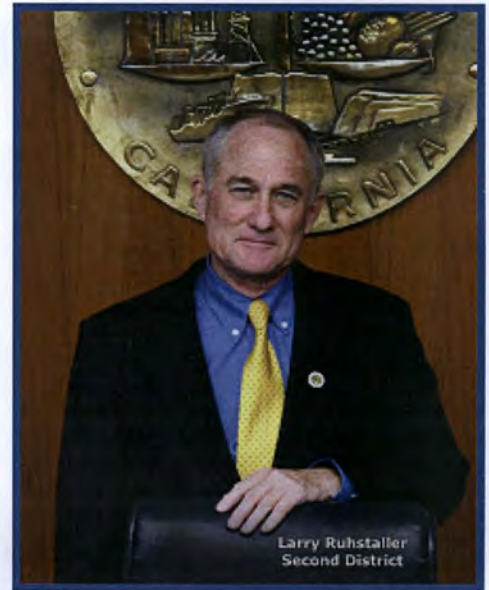
### Cover Photos

Lodi Lake fountain in Lodi  
Fountain in Micke Grove Park  
Oak Island in Tracy  
Mistlin water park in Ripon  
Pond in Manteca  
Oak Grove Park near Stockton  
Water feature in Lathrop  
Pond in Escalon  
DeCarli Waterfront Square in Stockton  
San Joaquin Delta

# San Joaquin County Board of Supervisors



**Carlos Villapudua  
District 1**



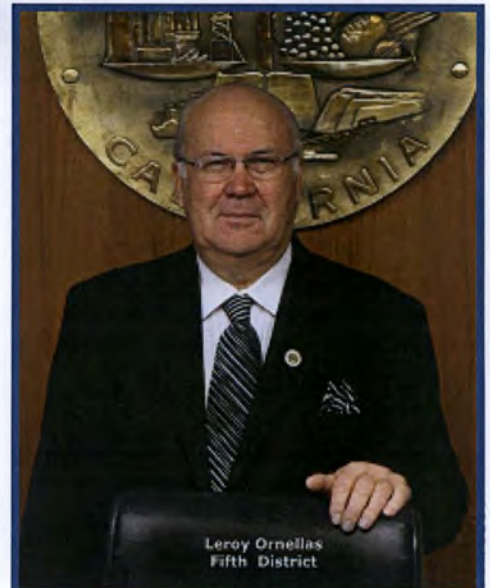
**Frank L. Ruhstaller  
District 2**



**Steve J. Bestolarides  
District 3  
Chairman**



**Ken Vogel  
District 4  
Vice Chairman**



**Leroy Ornellas  
District 5**



# 2012–2013 Proposed Budget

*Prepared by the*  
Office of the  
County Administrator

June 12, 2012



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## COUNTY OF SAN JOAQUIN

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June 12, 2012

Board of Supervisors  
County Administration Building  
Stockton, CA 95202

### Fiscal Year 2012-13 Proposed Budget

Dear Board Members:

#### Introduction

*"Fire is the test of gold; adversity, of strong men."* - Seneca, Epistles  
Roman dramatist, philosopher, & politician (5 BC - 65 AD)

The proposed 2012-13 budget is the fourth consecutive austere budget. Three years of grappling with global, national, state and local economic adversity has made us stronger and better prepared to respond to economic pressures that might arise in the future. Already, many employees have made painful concessions in order to keep the County vital and able to provide services at a relatively high service level. Much of the shortfall in the last three years has been addressed by using one-time funds available from the American Recovery and Reinvestment Act, by diverting funding from the County's Capital Improvement Program, and by dipping into the Reserve for Contingencies. As a result of these actions, San Joaquin County should feel less pain next year thanks in great part to the employee concessions. In fact, next year's budget includes the net addition of 73 positions and a small but meaningful increase in the Reserve for Contingencies consistent with the Board's resolution to reestablish a reserve that can withstand the potentially enormous need due to a natural catastrophe.

It must be recognized that although we can see the corner of recovery from where we are today, we have not yet turned the corner. It is critically important to further recognize sacrifices still are needed from those who have not yet accepted the new paradigm of sharing in the cost of the health and retirement benefits we all receive.



Still, the wonderful fact is that we will soon have 73 new employees to help provide services to 700,000 County residents. The preponderance of the new positions will occur in health and human services programs/activities in response to an overwhelming need generated by the Great Recession. A small number of positions will be added to support several other departments in an effort to respond to tremendous workloads. To everyone who has endured the hardship to resolve the revenue shortfall over the previous three years, I am exceedingly grateful. Uncomfortable times will continue, probably for several more years but your sacrifices are helping to turn the corner. Four years of adversity has made us stronger and wiser and more capable of dealing with future needs.

*"A man's character is his fate."* - Heraclitus (540 BC - 480 BC),  
On the Universe

Numerous traits define a person's character. A small sample of traits include: courage, integrity, responsibility, respect. These are admirable traits we should all aspire to but there is one trait you see mentioned in the media a lot lately because of the economy: **perseverance**. I venture to say most if not all of us have a friend or relative who has been affected by the financial meltdown. Many have been without a job for months or even years. But they keep on keeping on. They are the ones who possess that innate character of perseverance that makes them pick themselves up, dust themselves off, and start all over again. Others have struggled. Sadly some have given up. Most have persistence and perseverance, so they just keep going, believing positive change is coming.

Organizations also have characteristic qualities we see and admire. Qualities to realistically deal with harsh realities and not sink into the quagmire. A character in an organization is as apparent as it is in a person. San Joaquin County has perseverance as one of its hallmarks. The difficulties this County has faced over many years have helped it cope with trying times. Starting with a huge change in how services are delivered because of Proposition 13 in the late seventies, San Joaquin County has also persevered through several recessions, major water-grab efforts from Central Valley and southern California interests, the negative impact of State budget shortfalls and a huge shift in the allocation of local funds to the State. Those challenges have developed a positive character that perseverance builds. The County has emerged better suited to handle future problems. But none has been as difficult as what we're facing today because of the depth and breadth of the Great Recession. Four years of reductions have been a test of fate. Fortunately, the long-term vision of this, and previous Boards of Supervisors, has given this County the character to address the problem with wisdom and passionate care. Character counts!

*“Depend not on fortune, but on conduct.” - Publilius Syrus (~100 BC)*

Really, the question is, where do we go from here? I am optimistic things are changing for the better and am hopeful next year will be better than this year and the following year even better yet. Nevertheless, budgets, like fortunes, cannot be built on hope; our conduct today will determine how well we stand in the future. We cannot lose hope, but we cannot rely on it. It is vitally important to cling to the fundamental tenets that have helped us reach this juncture in relatively good stead. What are those tenets that have gotten us here?

First, we must always remember that we have an obligation to provide the services the people in this County deserve and expect. The proposed budget acknowledges that mandate, and is built to provide for it. The budget attempts to ensure that spending is prudent and systemically sustainable. It is imperative that long-term trends are identified and addressed. A segment of this budget presents a multiyear outlook. We are far from our goal of a sound budget in which revenues are at least as large as expenditures. The Board of Supervisors has directed one-time funds be used for one-time needs. General Fund dollars are precious and need to leverage critical service priorities. If our conduct takes us to a point where staff increases are feasible, we need to invest in training to continuously improve the knowledge, skills, and abilities of our most precious commodity, staff. It will be necessary, at some point, to revisit the compensation packages available to staff and make thoughtful, well-considered adjustments to recruit and retain existing highly-skilled employees, while ensuring the compensation practices and packages do not create unsustainability for future generations. Our fortunes seem to be improving. Our previous conduct is the basis for an improved outlook. Our future conduct, especially the next two or three years, will confirm we are correct in how we set about to fix the future.

*“Concern should drive us into action and not into a depression.”*

- Pythagoras quote

It has been difficult to meet the needs with limited resources and many are understandably weary. Like a seriously ill patient, harsh medicine has been required but the patient remains in a serious condition. There will be more bitter pills to swallow. We must be concerned and vigilant to ensure a good outcome. We must act with determination to improve, at least locally, the damage resulting from a global financial meltdown. In addition to the elimination of hundreds of positions (fortunately mostly vacant), over the last fifteen months, the Board has consolidated five departments into larger ones to maximize efficiencies and reduce costs. There have been numerous internal reorganizations in many departments. A lot of effort has gone to squeeze as much juice from the fruit as possible. The strategy has been to do whatever it takes to make the most of the sparse resources available to provide services for the community.



I have met with virtually every department head over the last couple of years about their efforts to develop innovative methods of delivering services with reduced resources. Many have been implemented, more are being considered. I have faith that all such efforts will ultimately pay off in a better system doing more good for more people. It is recognized that some of the actions have been disturbing to many. Had the patient not been properly treated, he would certainly be in grave condition now. We should all be energized to continue, not depressed for what had to be done, but looking forward to what we will do to improve things.

*“Wait for that wisest of all counselors, Time.” - Pericles  
(495 BC - 429 BC), from Plutarch, Lives.*

Perhaps in five or ten years, some will look back and see things we should have done but didn't, while others might see things we did but shouldn't have. Hindsight is so wise. Today, I see consistency and wisdom in the actions taken by the Board. In recent years, the Board of Supervisors has faced major difficulties and has made hard decisions and given insightful direction. The Board's actions are based on principles that consider utilizing the reserves only when absolutely needed; permitting capital improvements only to protect and preserve the County's infrastructure; and most importantly, ensuring the least possible reduction of County employees in order to build a budget structure to withstand the test of time.

In time, I believe the difficulties of today will be seen as an opportunity to fix a system that was structurally unsound. The Board's leadership and frugal approach prior to the Great Recession will be judged as anticipatory and visionary. The proactive steps already taken and those that will be taken in response to the fiscal crisis will be appreciated as imperatives for a carefully-crafted path to a healthy recovery. That's what I believe; time will tell.

## **Financial Overview**

The appropriation in the proposed 2012-13 budget totals \$1.26 billion. This represents an increase of \$9.0 million from the 2011-12 budget. The local economy continues feeling the impacts from the Great Recession. The assessed valuation of properties in San Joaquin County is still dropping, albeit at a slower pace. While the resale market has improved in the last 12 months, properties were generally sold at a significant lower amount than the value previously recorded on the tax roll. On the other hand, revenues from both local and Statewide sales tax continue to improve.

The 2012-13 budget contains labor cost savings resulting from concessions reached with 80% of the County's workforce as well as increases in wages and benefits stipulated in the existing labor agreements. The budget also

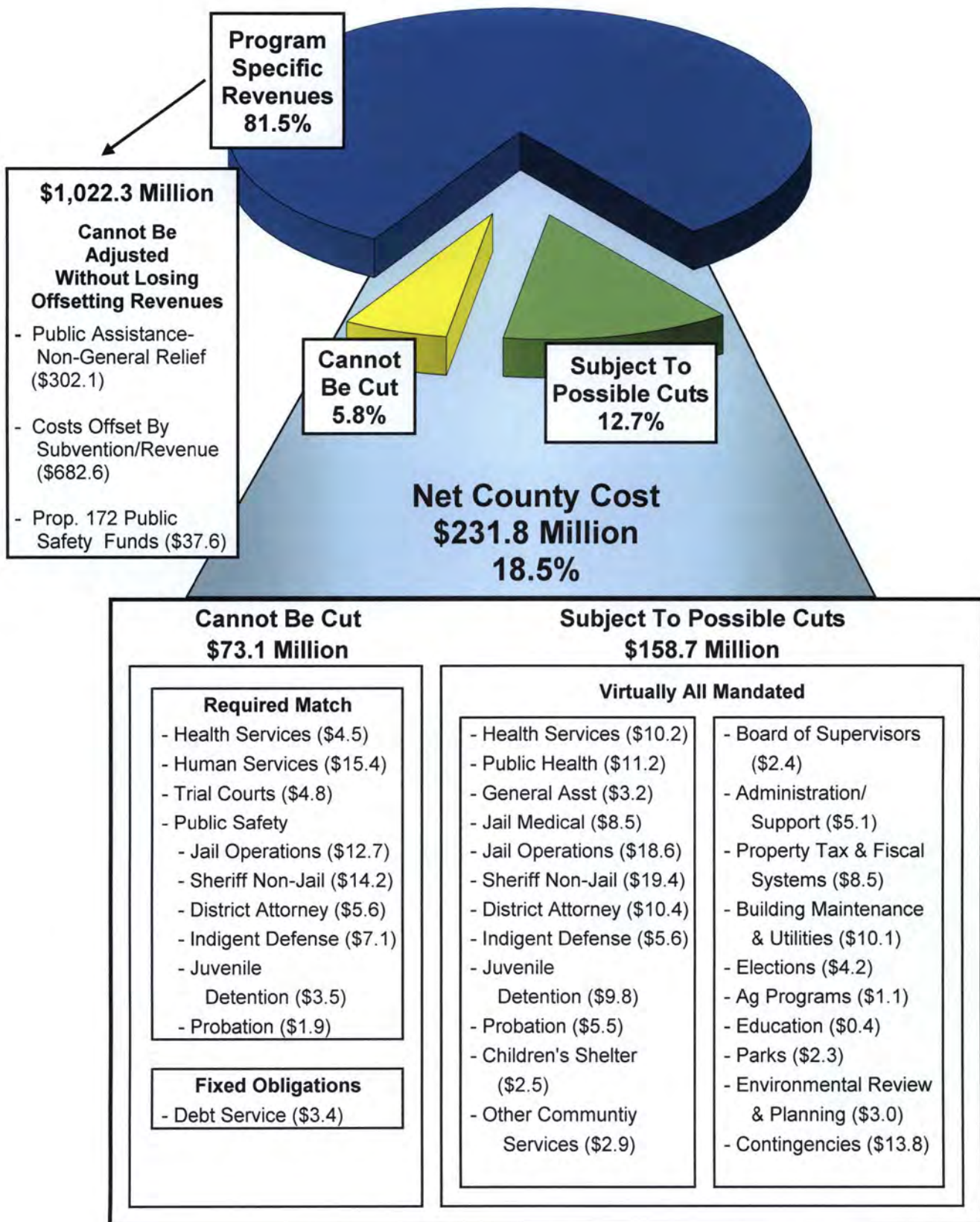
includes significant federal and State funding for law and justice, health, and human services programs/activities. Finally, for the fourth year, the budget continues to utilize a significant amount of the reserve and funds previously allocated to capital projects, although at a reduced level than prior years.

As a political subdivision of the State, the County's role is to deliver the services mandated by the State and federal governments. Consequently, the Board of Supervisors does not determine which government functions the County performs. Health, welfare, criminal justice, elections, recording of documents, weights and measures, and agricultural enforcement are some examples of these State-prescribed and County-administered functions. Many of these programs mandate performance standards and require County funding participation from our local revenue base.

The graphic effect of mandated programs is illustrated in the pie chart which follows. It is based on the 2011-12 Approved County Budget totaling \$1.25 billion. The graph highlights several key points:

- Revenue-specific programs account for \$1.02 billion, or 81.5%, of the County's budget. These areas cannot be adjusted without losing offsetting revenues.
- Only \$231.8 million, or 18.5%, of the County budget is funded by General Purpose Revenue, including available General Fund and Contingency Fund balances.
- Mandated matches, maintenance-of-effort requirement for Public Safety programs, and contractual debt services totaling \$73.1 million, or 5.8% of the County budget, funded by General Purpose Revenue, cannot be reduced.
- \$158.7 million, or 12.7%, of the budget is available to absorb any general federal/State budget cuts and local cost increases. However, even the areas subject to possible cuts are virtually all mandated and controlled by law and State regulations.
- Public Safety programs consume \$77.8 million, or 49.0%, of the areas subject to possible cuts. When combined with the maintenance-of-effort requirement, a total of \$122.8 million, or 53.0%, of the County's General Purpose Revenue is allocated to Public Safety programs.
- The Property Tax and Fiscal Systems, Health Services, Public Health, Children's Shelter, General Assistance, and Elections comprise \$39.8 million, or 25.1%, of the areas subject to possible cuts.
- Many of the non-Public Safety Program areas provide direct support or revenues to Public Safety programs (Administration/Support and Property Tax and Fiscal Systems).

# 2011-12 San Joaquin County Budget \$1.25 Billion





## State Budget Status

On May 14, 2012, the Governor released his 2012-13 May Revision including his proposals to address the \$15.7 billion projected State budget deficit. Comparing with the Governor's January Budget, the May Revision reflects significant revenue deterioration, cost increases to schools, and unfavorable decisions by the federal government and courts that blocked certain cuts included in the 2011-12 State budget.

The Governor's 2012-13 budget continues the 2011 State-Local Realignment programs initiated last year, which shifted \$5.9 billion of State program responsibilities to local governments in public safety, mental health, and social services programs. The budget relies on voters' approval of two temporary taxes, totaling \$8.5 billion (of which, \$5.6 billion will be used toward the budget deficit), in November 2012: 1) a five-year 0.25% increase in State sales tax through December 2016, and 2) a seven-year increase in personal income tax for those who earn \$250,000 and more through tax year 2018. Also included in the November ballot initiative is a constitutional guarantee of funding to support the Public Safety Realignment programs. In addition to the new taxes, the May Revision is balanced with \$8.3 billion program cuts and \$2.5 billion fund transfers/borrowings. It also includes "trigger cuts" totaling \$6.1 billion in the event voters reject the tax initiative. These cuts primarily affect funding for schools and higher education.

Following is an update of the 2011 Realignment and a summary of other issues of note for San Joaquin County:

- **Realignment - Public Safety (AB 109)** - In 2011-12, the State shifted various public safety functions to local government. Although counties have been supportive of greater programmatic control at the local level, concerns have been expressed about ensuring sufficient, reliable funding to offset implementation costs. Although specific statutory language is not included in the May Revision, State budget trailer bills are anticipated to establish the fiscal structure for continued funding of Public Safety Realignment, including a temporary allocation methodology to be used for the next two years until a permanent formula can be developed.

Based on preliminary estimates, Statewide funding for county AB 109 activities is projected to increase from \$354.3 million in 2011-12 to \$842.9 million in 2012-13. San Joaquin County's share increases from \$6.8 million (nine months' funding) in 2011-12 to \$14.8 million in 2012-13 (in addition to one-time funds and separate revocation hearing allocations to the District Attorney and Public Defender).



- **Realignment - Mental Health/Substance Abuse Services (AB 118)** - The 2012-13 allocation for Existing Community Mental Health Programs increased from \$1.08 billion to \$1.12 billion, which represents the amount that would have been available under the 1991 Realignment. The Governor proposes to increase the Early and Periodic Screening, Diagnosis, and Treatment; the Mental Health Managed Care; and the Substance Abuse Treatment program allocations from \$912.5 million to \$964.5 million. The increase to San Joaquin County is approximately \$1.7 million.
- **Realignment - Juvenile Justice** - The California Department of Corrections and Rehabilitation/Division of Juvenile Justice (DJJ), formerly known as California Youth Authority, will continue to house and treat the most serious and violent juvenile offenders. Proposed operational changes include reducing the maximum age of offenders housed by DJJ from 25 to 23 and accelerating the shift of juvenile parole to counties on January 1, 2013 instead of July 1, 2014 as previously scheduled. The current, but yet to be implemented, \$125,000 per offender annual fee to counties sending juveniles to DJJ is proposed to be replaced with a lower, but still significant \$24,000 per offender annual fee. Since Probation is no longer recommending to the Court that offenders be placed with DJJ, a cost decrease has been reflected in the 2012-13 Proposed County Budget. However, if the DJJ fee is implemented as proposed and increased costs cannot be absorbed within the existing budget, adjustments may be needed during the year.
- **Child Support Services** - The May Revision reduces funding for Local Child Support Agencies by \$14.7 million associated with a change in how local agencies perform complaint resolution. This could amount to approximately \$288,000 less for San Joaquin County unless local funding is used to backfill the State share in order to access federal monies.  
  
The May Revision suspends the county share of child support collections for a second year. This amounts to an annual revenue loss of \$600,000 for San Joaquin County.
- **CalWORKs Redesign** - The May Revision continues the Governor's January CalWORKs Redesign proposals: 1) CalWORKs Basic would establish eligibility time limit to 24 months with an assessment of participants' progress after 12 months; 2) CalWORKs Plus would move CalWORKs Basic recipients who maintain a certain level of unsubsidized employment to receive a higher level of grant; and 3) Child Maintenance Program would provide aid to children whose parents are not eligible for aid under the restructured CalWORKs program.

In addition, the May Revision includes changes that would count any combination of State allowable activities in the first 24 months on



assistance, and federally allowable activities up to 48 months toward work participation. If enacted, these changes would increase the number of eligible participants for CalWORKs.

- **In-Home Supportive Services (IHSS)** - The Governor proposes a permanent 7% across-the-board cut to IHSS hours effective August 1, 2012. (However, the December 2011 trigger cut of 20% has not been implemented due to a court injunction.) The May Revision also proposes to eliminate domestic and related services to recipients living with other adults who are not IHSS participants.
- **Medi-Cal Program** - The Governor proposes to reduce supplemental payments to hospitals, eliminate public hospital grants, and eliminate increases to managed care plans for supplemental payments to designated public hospitals for a combined savings of \$150 million.
- **Unexpended Federal Waiver Funds** - The 1115 Medi-Cal Waiver provides the State and designated public hospitals access to over \$750 million in federal funds for providing care to individuals who are uninsured and who are not eligible for full-scope Medi-Cal benefits. Designated public hospitals can draw down federal funds using their certified public expenditures. Unspent prior year federal waiver funds can be rolled over. The May Revision redirects 50% of the unspent public hospital waiver funds to the State.

The Governor has been advocating his budget plan as well as his tax initiative on the November 2012 ballot. Legislative Budget Subcommittees have been holding budget hearings. Staff will continue to monitor State budget activities and attempt to influence the outcome of the budget to minimize its impact on local governments. Any necessary budget changes to the County budget will be submitted to the Board for consideration after the analysis of the final State budget actions is completed.

## Financial Analysis

### **Appropriations**

The 2012-13 Proposed County Budget (excluding Special Districts) totals \$1.26 billion, which represents an increase of \$9.0 million from the 2011-12 Approved Budget. These appropriations are primarily based on the current State/County funding relationship. In the event State funding is less than the anticipated amounts as a result of the final State Budget, a commensurate reduction in local expenditures will be necessary.

Budget totals for Special Districts governed by the Board of Supervisors have been added to the County budget figures to show the total scope of the Board of Supervisors' responsibility. The grand total of all budget elements, including Special Districts, is \$1.29 billion.



The recommended appropriations by function are as follows:

<b>Appropriations (\$ In Millions)</b>				
	<b>2011-12 Approved</b>	<b>2012-13 Recommended</b>	<b>Increase/(Decrease) Amount      Percent</b>	
General Government	\$60.3	\$65.5	\$5.2	8.6%
Capital Maintenance	25.8	20.7	(5.1)	-19.8%
Environmental Protection	16.5	14.9	(1.6)	-9.7%
Law & Justice	235.0	245.7	10.7	4.6%
Roads & Facilities	99.9	102.5	2.6	2.6%
Health Services	412.8	417.2	4.4	1.1%
Human Services	378.7	370.8	(7.9)	-2.1%
Education	5.6	5.4	(0.2)	-3.6%
Parks & Recreation	5.8	5.3	(0.5)	-8.6%
Contingencies	13.8	15.2	1.4	10.1%
Total County	\$1,254.2	\$1,263.2	\$9.0	0.7%
Special Districts	23.4	23.4	0.0	0.0%
Total County & Special Districts	\$1,277.6	\$1,286.6	\$9.0	0.7%

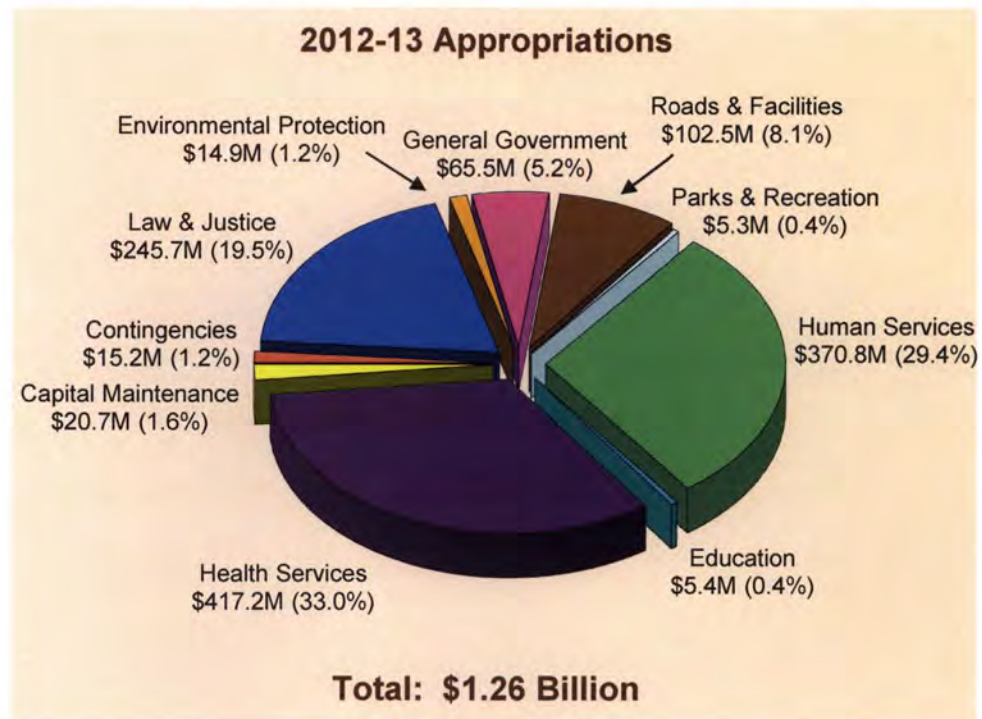
Notable changes in the 2012-13 appropriations include the following:

- A net decrease of \$8.4 million for negotiated employee salary and benefits adjustments. This includes concession savings reached with 80% of the County's workforce, partially offset by increases in health insurance premiums, retirement contributions, and salary increases scheduled for 2012-13.
- General Government is increased by \$5.2 million, primarily reflecting an additional \$1.6 million in Tobacco Settlement funds for capital uses and an increase of \$248,000 in election costs. This also includes a reduction of \$3.1 million in cost reimbursements from federal/State-funded programs for County administration and support.
- Capital Maintenance is decreased by \$5.1 million largely due to the redirection of \$2.3 million from the Capital Improvement Program back to the General Fund. This represents a decrease of \$8.5 million from 2011-12, partially offset by an increase of \$3.7 million programmed for Hospital Replacement Phase II Project.
- Environmental Protection is decreased by \$1.6 million primarily due to reductions of \$993,000 in Homeland Security grant program expenses and \$148,000 in State-funded Glassy-Winged Sharpshooter Prevention program activities.
- Law and Justice function is increased by \$10.7 million. This consists primarily of changes that occurred during 2011-12, including \$1.5 million for the addition of 14 grant-funded Deputy Sheriffs, and \$9.0 million in staff and operating costs related to 2011 Public Safety Realignment.

- Roads and Facilities programs are increased by \$2.6 million, reflecting an increase of \$3.7 million for development-related traffic mitigation/transportation projects, partially offset by a reduction of \$760,000 in improvement projects at Stockton Metropolitan Airport.
- Health Services programs are increased by \$4.4 million. Major increases include \$8.7 million in staffing costs for positions added midyear 2011-12 and recommended in 2012-13 primarily for Mental Health Services and San Joaquin General Hospital (SJGH); \$5.4 million in State pass-through funds for Drug Medi-Cal Methadone maintenance treatment providers; and \$1.2 million in services and community provider contract expenses related to Mental Health Service Act (MHSA) programs. Partially offsetting the increases are decreases of \$4.3 million in negotiated salary and benefits adjustments; \$3.3 million due to the completion of the Medical Guarded Unit renovation project at SJGH; and \$3.7 million in fund transfers to Mental Health Services due to AB 118 accounting changes.
- Human Services programs are decreased by \$7.9 million. Major changes include reductions of \$3.9 million in public assistance aid payments; \$2.6 million for foster care out-of-home placements; \$3.5 million in subsidized child care services for welfare recipients; \$864,000 in subcontractor services for weatherization and energy assistance programs for low-income families; and \$3.1 million in negotiated salary and benefits adjustments. Partially offsetting these reductions are increases of \$4.8 million in staffing costs for positions added midyear 2011-12 and recommended in 2012-13 for Human Services Agency and Employment and Economic Department; and \$1.4 million in general relief, adoption assistance, and home care/supportive services programs.
- Education is decreased by \$243,000 reflecting projected available funds for library services.
- Parks and Recreation is decreased by \$549,000 resulting from staffing reductions in the Parks and Recreation Division.
- Reserve for Contingencies is increased by \$1.4 million reflecting the recommended reserve level of \$15.2 million for 2012-13.



The relative sizes of the 2012-13 appropriations by function are shown below:



Recommendations for each of the budgets and summaries by functional area follow this transmittal letter.

### Available Funds

The 2012-13 County Proposed Budget is financed with the following estimates of available revenue sources:

Available Funds (\$ In Millions)				
	2011-12 Approved	2012-13 Recommended	Increase/(Decrease) Amount      Percent	
Aid-Other Gov'tal Agencies	\$636.3	\$641.5	\$5.2	0.8%
Charges for Services	241.6	236.6	(5.0)	-2.1%
Current Property Taxes	173.1	169.3	(3.8)	-2.2%
Other Revenues	95.0	101.4	6.4	6.7%
Other Taxes	23.0	24.3	1.3	5.7%
Fund Balances	85.2	90.1	4.9	5.8%
<b>Total Available Funds</b>	<b>\$1,254.2</b>	<b>\$1,263.2</b>	<b>\$9.0</b>	<b>0.7%</b>

Overall, available revenues are expected to increase by \$9.0 million, or 0.7% from the 2011-12 budget level. Notable changes in 2012-13 available funds are as follows:

- Aid from Other Governmental Agencies is projected to increase by \$5.2 million. This consists primarily of increases of \$5.3 million in Proposition 172 State sales tax for public safety departments; \$1.5 million in federal COPS grants for hiring/retaining 14 Deputy

Sheriffs; \$5.2 million in State realignment revenues for social services programs; \$3.7 million in federal and State reimbursements for public assistance administration, Adoption, IHSS programs; and \$8.5 million in State funds for MHSA programs and Drug Medi-Cal pass-through payments to providers.

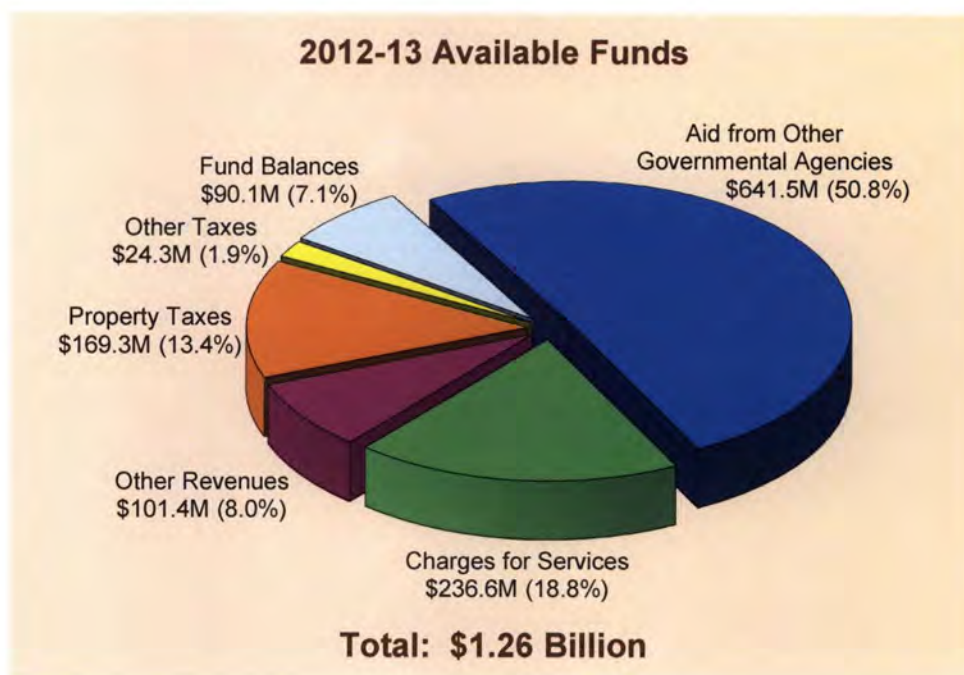
Partially offsetting these increases are reductions in federal and State funds of \$4.9 million for road construction projects; \$3.5 million for subsidized child care programs; \$3.8 million in CalWORKs reimbursements due to State programmatic changes; \$2.0 million in Community Development Block Grant; \$1.7 million for weatherization and low-income energy assistance programs; \$1.1 million in Homeland Security Grant; \$976,000 in Federal Aviation Administration grants for airport improvement projects; and \$890,000 for child support services.

- Charges for Services are decreased by \$5.0 million. Major changes include the reclassification of \$8.2 million in court security charges as Other Revenues reflecting AB 109 changes; and reductions of \$923,000 in patient revenues at SJGH and \$930,000 in refuse disposal fees at the County's landfills due to reduced volume. Partially offsetting these reductions are increases of \$3.5 million in mental health and substance abuse service charges; and \$2.2 million in reimbursements from cities and special districts for the June and November 2012 election costs.
- Revenues derived from Current Property Taxes are projected to decrease \$3.8 million. The recommended budget assumes a 2.0% decline in assessed valuation of the current secured and supplemental tax rolls.
- The \$6.4 million increase in Other Revenues reflects increases of \$9.0 million in Local Community Corrections - AB 109 funds for Public Safety Realignment programs; \$1.6 million in Tobacco Settlement Funds; and \$2.4 million in facility trust funds for automation and capital projects. It also includes the reclassifications of \$8.2 million in court security charges from Charges for Services. Offsetting these increases are decreases of \$8.5 million in funds redirected from Capital Outlay to the General Fund; \$1.7 million in fines and penalties; \$650,000 in transfer from Parks trusts; and \$3.7 million in funds transfer to Mental Health Services reflecting AB 118 accounting changes.
- Other Taxes are up by \$1.3 million reflecting a \$2.7 million increase in local sales tax revenues, offset by a \$1.4 million reduction in Measure K sales tax allocation for transportation projects.
- Available year-end Fund Balances are estimated at \$90.1 million, an increase of \$4.9 million from 2011-12. This primarily reflects increases of \$2.4 million in General Fund and \$1.5 million in Reserve for Contingencies balances. It also includes increases of \$5.6 million in Road Fund and \$3.6 million in Community



Infrastructure Fund attributable to funds re-budgeted for transportation/infrastructure projects. Offsetting these increases is an \$8.5 million reduction in Capital Outlay Fund balance.

The mix of available funds is depicted below:



### Net County Cost

The County budget presentation is developed to show the “Net County Cost” for each departmental budget. Net County Cost is computed by subtracting program-generated revenue, offsetting grants, or cost sharing by other levels of government from the appropriation requirements for each budget. The remaining Net County Cost is funded by General Purpose Revenue.

The recommended 2012-13 Net County Cost for the various program areas, compared to prior year Approved amounts, is shown below:

Net County Cost (\$ In Millions)				
	2011-12 Approved	2012-13 Recommended	Increase/(Decrease) Amount	Percent
General Government	\$23.8	\$25.8	\$2.0	8.4%
Capital Maintenance	10.1	11.5	1.4	13.9%
Environmental Protection	3.9	3.6	(0.3)	-7.7%
Law & Justice	127.7	124.7	(3.0)	-2.3%
Roads & Facilities	1.2	1.4	0.2	16.7%
Health Services	25.8	25.0	(0.8)	-3.1%
Human Services	22.7	16.8	(5.9)	-26.0%
Education	0.4	0.4	0.0	0.0%
Parks & Recreation	2.4	2.3	(0.1)	-4.2%
Contingencies	13.8	15.2	1.4	10.1%
<b>Total Net County Cost</b>	<b>\$231.8</b>	<b>\$226.7</b>	<b>(\$5.1)</b>	<b>-2.2%</b>

The most significant changes in Net County Cost are:

- General Government has increased \$2.0 million primarily attributable to a \$3.1 million reduction in State/federal Cost Allocation Plan reimbursements for administration/support services; and a \$854,000 decrease in use of the Criminal Justice Facilities Trust for the Jail and Sheriff's Operations Center Project debt payment. Offsetting these changes is an anticipated \$2.2 million reimbursements for the June and November 2012 election costs.
- Capital Maintenance has increased \$1.4 million. This consists primarily of increased Tobacco Settlement Funds allocation of \$1.1 million for the Hospital Replacement Phase II Project and an additional \$300,000 for ongoing maintenance of County facilities.
- Environmental Protection has decreased \$310,000 mainly due to labor cost savings resulting from negotiated concessions.
- Law and Justice shows a decrease of \$3.0 million. Significant changes include an increase in Proposition 172 revenue of \$5.3 million, offset by \$1.9 million in negotiated salary and benefits adjustments, and decreases in various State revenues and court-related fines and penalties.
- Roads and Facilities has increased \$223,000 in additional General Fund support to the Airport.
- Health Services has decreased \$794,000 mainly due to labor cost savings resulting from negotiated concessions.
- Human Services has decreased \$5.9 million. This reflects increases of \$5.2 million in State Realignment revenues for public assistance programs, and \$1.0 million in federal funding participation for In-Home Supportive Services (IHSS) program costs, as well as a \$1.4 million decrease in County expenses for foster care out-of-home placements due to caseload reduction. Partially offsetting these savings are increases in County costs of \$1.0 million for general relief and public assistance aid payments, and \$962,000 in public assistance administration expenses.
- Parks and Recreation programs have decreased \$141,000. This reflects reduction in Parks staffing and increased park fees. The use of Parks trust funds to support the County's park system has also been decreased by \$650,000.
- Reserve for Contingencies has increased to \$15.2 million. This represents approximately 1.2% of the proposed budget.



## General Purpose Revenue

Changes in the General Purpose Revenue sources which support the recommended \$226.7 million Net County Cost include:

General Purpose Revenue (\$ In Millions)				
	2011-12 Approved	2012-13 Recommended	Increase/(Decrease)	
			Amount	Percent
Current Property Taxes	\$162.3	\$158.7	(\$3.6)	-2.2%
Sales Taxes	12.2	15.0	2.8	23.0%
State Shared Revenues	4.4	4.7	0.3	6.8%
Tobacco Settlement	5.6	7.2	1.6	28.6%
Interest Income	0.5	0.1	(0.4)	-80.0%
Other Taxes	2.7	2.6	(0.1)	-3.7%
Other Revenues	6.3	5.3	(1.0)	-15.9%
Transfer from Capital Fund	10.9	2.3	(8.6)	-78.9%
Fund Balance	26.9	30.8	3.9	14.5%
Total GPR	\$231.8	\$226.7	(\$5.1)	-2.2%

As shown in the table above, Current Property Taxes and Sales Taxes are the two main sources of the County's General Purpose Revenue. Combined, they represent almost 90% of the total ongoing General Purpose Revenue, excluding Transfer from Capital Fund and Fund Balance. These revenue sources are extremely sensitive to the economic upswings and downturns.

During the housing market boom in the mid-2000's, San Joaquin County experienced tremendous growth in property taxes. The County had double-digit assessed valuation increases in 2005-06 and 2006-07. The revenue growth peaked in 2007-08 and started declining in 2008-09 following the collapse of the housing market in 2007. The decline in assessed property value has continued over the last four years and is anticipated to drop another 2% in the budget year. Since 2007-08, property tax revenues have decreased by more than 21%, or \$42.4 million. The recovery, when it occurs, will likely be very slow and take many years to rebuild the property tax revenue base back to the 2007-08 level.

The following chart depicts the Current Property Taxes for 2005-06 to 2012-13.



The Great Recession had also negatively impacted sales tax receipts for several years. The decline also affected the State sales taxes dedicated to public safety (Proposition 172) and social services (also known as Realignment) programs. Unlike the property tax revenue trend, sales tax receipts have stabilized and continue to improve. While sales tax revenues for 2012-13 are projected to increase to \$90.4 million, it is still \$14.1 million, or 13.5%, less than 2006-07. The following chart depicts the Sales Taxes, including the County's General Purpose Revenue, Proposition 172, and Realignment-Social Services, for 2005-06 to 2012-13.



### **One-Time Budget Solutions**

Although at a lesser degree compared to the last three years, the proposed budget continues to be balanced with one-time budget solutions that will not be sustainable for future years' budgets. The use of these one-time funds, totaling \$22.3 million, allows the County to maintain most General



Fund-supported programs at the current level. This is approximately \$9.3 million, or 29%, less than 2011-12. A small number of positions are restored, primarily in those departments which provide support services to County departments, to address workload demand. Further structural changes must be identified and implemented before these one-time funds are spent completely.

### One-Time Budget Solutions (\$ In Millions)

Source	2012-13 Budget
De-fund capital improvement projects	\$2.3
Use General Fund year-end balances	16
Use Criminal Justice Facilities Trust for jail debt payments	2.5
Use Airport reserve for ongoing airport operations	0.3
Use Parks trust funds for ongoing park operations	1.2
<b>Total One-Time Budget Solutions</b>	<b>\$22.3</b>

### Staffing Analysis

The County workforce is comprised of employees who hold permanently allocated positions and those who work in temporary, extra-help, and contract capacities. The following table illustrates the recommended changes in overall staffing for 2012-13:

#### Staffing

	2011-12* Approved	2012-13 Recommended	Increase/(Decrease) Amount      Percent	
General Government	438.6	448.8	10.2	2.3%
Capital Maintenance	48.3	48.3	0.0	0.0%
Environmental Protection	138.5	136.2	(2.3)	-1.7%
Law & Justice	1,573.0	1,582.5	9.5	0.6%
Roads & Facilities	219.0	220.3	1.3	0.6%
Health Services	2,306.2	2,356.0	49.8	2.2%
Human Services	1,144.3	1,182.4	38.1	0.0%
Education	3.0	3.0	0.0	0.0%
Parks & Recreation	58.4	54.6	(3.8)	-6.5%
<b>Total Staffing</b>	<b>5,929.3</b>	<b>6,032.1</b>	<b>102.8</b>	<b>1.7%</b>

*\*Totals include midyear adjustments approved by the Board of Supervisors.*

Several points should be noted:

- There is an overall increase of 102.8 full-time equivalent (FTE) positions. This still represents a net loss of 737.8 FTE positions from 2007-08.

- 37 full-time allocated positions are recommended to be deleted primarily due to reductions in federal and State funding, and completion of one-time projects:
  - 12 positions for Human Services Agency
  - 7 positions for Public Works
  - 4 positions for District Attorney
  - 3 positions for Sheriff-Coroner-Public Administrator
  - 2 positions for Child Support Services
  - 2 positions for Agricultural Commissioner
  - 3 positions for Assessor-Recorder-County Clerk
  - 4 positions for General Services
- A net of 29.8 part-time/temporary positions are added primarily for the subsidized employment training and summer youth programs
- 110 new full-time allocated positions are recommended:
  - 39 positions for Human Services Agency to address caseload growth in public assistance programs; costs are fully funded by federal and State allocations
  - 18 positions for San Joaquin General Hospital to support the implementation of the expanded health care coverage initiatives and to prepare for a potential trauma center designation; costs are fully funded by federal, State, and patient revenues
  - 18 positions for Behavioral Health Services primarily to implement the additional components of the Mental Health Services Act programs/activities funded by Proposition 63 revenues
  - 7 positions for Public Health Services to address workload demand
  - 1 position for Emergency Medical Services to coordinate quality improvement activities and investigations; costs are funded by fees and grants
  - 2 positions for Environmental Health Services to enhance program oversight and coordination
  - 5 positions for Probation to staff restored beds at Juvenile Hall and to transport juveniles to Superior Court for court proceedings
  - 4 positions for Sheriff's Office to provide management and information technology support
  - 2 positions for Public Defender to handle homicide cases and to provide clerical support
  - 1 position for District Attorney's Investigation Unit



- 3 positions for Aviation Department to provide security coordination/oversight and administrative/fiscal support
- 3 positions for Informations Systems Division to support Human Services Agency and Behavioral Health Services; costs fully reimbursed by federal and State funds
- 7 positions for administration/support services departments to address workload demand

## **Budget Highlights**

### ***Employee Relations***

San Joaquin County has 16 represented bargaining units and 11 unions or associations, which comprises approximately 95% of the County's workforce. Contracts for four of the County's represented bargaining units either expired or are set to expire by June 30, 2012; these units represent 15.4% of the County's workforce. The County is in active negotiations with these units for successor contracts to include long-term savings in areas such as health care and retirement, similar to those agreed to by units representing 80% of the County's workforce during 2011-12.

### ***Vacant Positions***

As of May 21, 2012, there were 5,408 full-time allocated positions, of which 517, or 9.5%, were vacant positions. Of the 517 vacant positions, 299 were actively under recruitment.

As previously noted, the 2012-13 budget proposes to delete 37 allocated full-time positions, of which 8 are filled positions. The budget also adds 110 new positions. If these changes are approved, this will bring the full-time allocated positions to 5,481 and the number of vacant positions to 598. Over 80% of the vacancies will be in the following County departments whose operations are primarily funded by federal, State, or service charges:

- Human Services Agency - 148
- San Joaquin General Hospital - 120
- Behavioral Health - 86
- Sheriff - 52
- Public Works - 41
- Probation - 36

Human Resources will work closely with departments and County employees affected by the layoff in filling vacant positions. For the most part, laid-off employees will be given first consideration when filling vacant positions, provided minimum qualifications are met.

### ***Organizational Reviews***

Over the last few years, the County has had several departmental organizational changes that have resulted in fewer County departments and a reduction in department head positions. The County Administrator and

department heads continue to analyze and evaluate inter- and intra-departmental reorganization and consolidation opportunities to assure cost-effectiveness and efficient provision of public services.

In 2011-12, a review of the Stockton Metropolitan Airport was conducted. In March 2012, the Board accepted staff's report and approved the concept of placing Airport operations under the Public Works Department pending an organizational review when the Public Works Director position becomes vacant. In anticipation of a future consolidation, the Airport Deputy Director senior management position was retained with a salary adjustment and a working title of Airport Director. The executive classification of Airport Director was eliminated. The consolidation, when it occurs, will enhance the management and fiscal support for the Airport functioning as a division of the larger Public Works Department.

### ***Law & Justice System Impacts***

The recommended overall budget for Law and Justice departments increases by \$10.7 million, largely resulting from implementation of Public Safety Realignment, otherwise known as AB 109. The two County departments mostly affected by this shift in State responsibility are Probation and the Sheriff's Office. Otherwise, departmental budgets remain generally at the 2011-12 levels, except for programs with significant decreases in revenue, such as some of the federal and State grants. Although there are some staff reductions and position transfers, departments have attempted to absorb reductions by deferring the filling of vacant positions and restructuring operations to take advantage of efficiencies. A few position restorations are recommended to address some critical areas, however, staff levels are still significantly lower than the peak attained just a few years ago. Following is a brief summary of the departmental impacts:

- **Probation:** The overall budget for the Probation Department increases by \$5.4 million, due to AB 109 implementation. Funding is included to partially restore operational capacity at Juvenile Hall and address high-risk youth offender transportation issues.
- **Sheriff-Coroner-Public Administrator:** Total budget for the Sheriff's Office increases by \$6.7 million. Major increases include 14 new grant-funded deputies added during 2011-12, costs associated with implementation of AB 109, and negotiated salary and benefits adjustments.
- **District Attorney:** The overall budget for the District Attorney's Office decreases by \$867,000, largely resulting from reductions in various State grants. A net reduction of three full-time positions is offset by an increase in extra-help staff.
- **Public Defender:** The Public Defender's Office budget increases by \$348,000. Two positions are restored in the recommended budget, as well as the costs for an attorney added during 2011-12 for AB 109 revocation hearings.



- **Child Support:** Funding for Child Support Services decreases by \$572,000, reflecting continued reductions in State and federal funding offset by an increased use of available fund balance monies. The recommended budget includes a net decrease of two full-time positions and elimination of one-time funding for extra-help records imaging staff.

## **San Joaquin General Hospital**

The 2012-13 SJGH budget totals \$228.2 million, and includes the addition of 13.9 full-time equivalent (FTE) positions. General Fund support to SJGH remains at \$11.6 million, of which, \$8.8 million will be used to support ongoing Hospital operations and \$2.9 million will be programmed to accumulate funding for an eventual Hospital Replacement Phase II Project to relocate services currently housed at the Old Towers Building by 2020.

In December 2011, the Board directed SJGH staff to pursue a trauma center designation. The 2012-13 SJGH budget provides additional resources to establish the infrastructure required. A Trauma Program Manager, a Trauma Registrar, and a Trauma Medical Director/Surgeon will need to be in place prior to SJGH receiving trauma center designation. The recommended budget adds a Deputy Director of Nursing to serve as the Trauma Program Manager, and a Management Analyst. A SJGH Surgeon will cover the Trauma Medical Director/Surgeon role on a part-time basis.

## **Healthcare Reform**

In November 2010, the federal government approved the new Waiver, which is California's five-year "Bridge to Healthcare Reform." Through the new Waiver, California will advance Medi-Cal program changes that will help the State transition to the Affordable Care Act, or Healthcare Reform, that will take effect in January 2014. Changes under the new Waiver will include coverage expansion to newly eligible Medicaid populations, delivery system reform for the most vulnerable residents, administration simplification, and payment reform. SJGH participates in the two coverage expansion programs: Delivery System Reform Incentive Program (DSRIP) and Low-Income Health Plan (LIHP).

- **Delivery System Reform Incentive Program** - DSRIP is anticipated to be a significant source of funds to SJGH over the term of the new Waiver (November 2010 - October 2015). Over that time period, SJGH can potentially receive additional funding totaling \$93.8 million if certain milestones are achieved as they relate to improvements in service delivery and quality of patient care. Thus far, SJGH received a total of \$26.4 million in 2010-11 and 2011-12. The 2012-13 SJGH budget includes \$19.2 million in DSRIP funding and 42.6 FTE to support the program.
- **Low-Income Health Plan** - LIHPs allow counties to draw down federal matching dollars to provide coverage to childless adults if they meet certain requirements. Some patients enrolled in LIHP will



transition from the current Medical Assistance Program. Services offered include routine and emergency care provided at SJGH, clinics, and other hospitals when authorized. Under this program, patients must be assigned to a patient-centered medical home with coordinated care. SJGH, working in conjunction with the Health Care Services Agency, has been involved in extensive implementation planning for LIHP, which is anticipated to be operational in June 2012. The 2012-13 SJGH budget includes \$3.7 million in LIHP revenue with projected expenses at \$3.8 million. Approximately \$600,000 in federal matching funds will be received in 2013-14.

### ***Mental Health Services***

The Mental Health Services budget totals \$88.5 million and adds 16.6 FTEs. In 2010-11, the System Redesign and Expansion (SRE) project was implemented for two key reasons: 1) increase opportunities to bill Medi-Cal; and, 2) expand the menu of services available in the adult outpatient system to reduce the incidences of, and reliance on, involuntary treatment in the Psychiatric Health Facility (PHF). The recommended budget includes six positions dedicated to SRE in the new Crisis Stabilization Unit (CSU) and to the Crisis Community Response Team to increase service hours towards the 24 hours a day, 7 days a week program.

With remodeling completed in 2011, the 40-bed PHF was redesigned into two separate programs that are both eligible for Medi-Cal reimbursement. The new programs are a 12-bed locked CSU and a 16-bed PHF. The new CSU brought greater than anticipated results and the project was modified to include six additional off-site Crisis Residential Treatment beds. In 2012-13, MHS intends to complete an analysis to determine the number of psychiatric inpatient adult beds needed above the 16-bed PHF and develop a strategy for securing those beds. The increased revenue from SRE is projected to be \$2.5 million since its inception.

### ***Human Services***

The Human Services Agency's Administration budget totals \$125.6 million and adds a net of 37.9 FTE. This represents a net increase of 122 positions, or 14.7%, since 2010-11, to address caseload growth in public assistance programs. With continued high unemployment in the County, coupled with a stagnant economy, it is projected that requests for assistance will continue to increase.

### ***Park System***

The proposed budget reduces the use of the Parks trust fund for operations by \$650,000, to \$1.2 million. The transfers will deplete most of the trust fund balances except for the Park Endowment Trust, which is projected to have a year-end balance of \$2.3 million by June 30, 2013. The Parks and Recreation Division is reducing costs as well as increasing certain fees to help offset the decreased use of the trust funds.

In 2012-13, Parks staff will continue to evaluate possible operational changes and funding opportunities. The goal is to develop measures to



reduce impacts to trust fund balances and to work within the earnings of the trust funds. It is anticipated that Parks and Recreation will provide a balanced budget by 2014-15.

### **City/County Library System**

Through an agreement between the County and City of Stockton, the City operates the City/County Library System which serves the cities of Escalon, Lathrop, Manteca, Ripon, Stockton, and Tracy as well as the unincorporated areas of the County. The County's funding base for library services is comprised primarily of property taxes. In 2012-13, a continued decline in assessed valuation of properties will impact funding for the Library System. The City of Stockton Library staff has indicated that weekly hours will be maintained, however, material and book purchases will be limited to funds from the Matching Materials Program. The proposed weekly hours for County branches, including hours funded by both the County and the respective cities, are shown in the following table:

<b>City/County Library System</b>	
<b>County Branch</b>	<b>Weekly Hours 2012-13</b>
Escalon	25
Lathrop	25
Linden	25
Manteca	43
Mountain House	35
Ripon	40
Thornton	25
Tracy	42

The City/County Library System is staffed by the City of Stockton's employees. The City is negotiating with its bargaining units for furlough days in 2012-13. In addition to any potential furlough days, the City plans to close all branches, including County branches, the following 12 days:

- July 4, 2012
- September 3, 2012
- October 8, 2012
- November 12, 22, and 23, 2012
- December 25, 2012
- January 1 and 16, 2013
- February 11 and 18, 2013
- May 27, 2013

### **Public Improvements**

The proposed 2012-13 Public Improvement program totals \$11.4 million and includes the following capital improvement and deferred maintenance projects:

- **Facility Reuse:** Fire alarm system upgrades and replacement boiler for the Human Services Agency; and address facilities compliance with Americans with Disabilities Act.
- **Mathews Road Complex:** Replacement of multiple roofs; interior cell doors; and other improvements at the Sheriff's Operations Center, Honor Farm, and Juvenile Hall.
- **Facility Planning:** Preliminary design for the future replacement of San Joaquin General Hospital's Old Towers Building; and a new morgue and forensic pathology facility.
- **Community Development Block Grant:** Gianone Park drainage improvements; Ardell Avenue sidewalks improvements; Thornton ground water exploration; and initial construction of Woodbridge Street improvements.
- **Other Projects:** Replacement of several building roofs at County facilities; completion of a Lake Bank Stabilization Study at Oak Grove Park; additional upgrades at County regional parks; upgrades of heating/air conditioning systems at Public Health and Public Works buildings; and design/administration of energy conservation projects.

Sixty-one requested projects totaling \$152.0 million are not funded in the proposed budget. In addition, the proposed budget reverts \$2.3 million from the County's Capital Improvement Program back to the General Fund.

### **Vehicle Purchases & Review**

Seventy-eight vehicles have been identified for replacement and purchase in 2012-13 at an estimated cost of \$2.1 million, which will be funded from the Fleet Services' Vehicle Replacement Reserve. These vehicles are allocated to Fleet Services as part of the County's fleet and have reached their optimal service life. In addition, five new vehicles, totaling \$267,000, are recommended for the Sheriff's Office and Solid Waste operations.

<b>Vehicle Purchases</b>			
<b>Vehicles</b>	<b>Number</b>	<b>Average Cost</b>	<b>Total Cost</b>
<b>Fleet Services</b>			
Sedans	16	\$26,031	\$416,500
Patrol Cars	25	30,000	750,000
Pickups	30	26,400	792,000
Vans	7	27,143	190,000
Subtotal	78		\$2,148,500
<b>Sheriff</b>			
Sedan/Minivan/Pickup	3	\$28,840	\$86,520
<b>Solid Waste</b>			
Transfer Trucks	2	\$90,000	\$180,000
Total	83		\$2,415,020



Prior to finalizing the list of replacement vehicles, Fleet Services will evaluate the conditions and usefulness of vehicles turned in by departments in 2012-13, which may result in fewer purchases.

### **Community/ Cultural Support**

County support and contributions to the following community-based organizations that provide community services or promote economic development within San Joaquin County are recommended at the current levels:

- Child Abuse Prevention Council
- Community Partnership for Families
- San Joaquin County Historical Society
- San Joaquin Economic Development Association
- San Joaquin Partnership
- Women's Center of San Joaquin County

The County also continues to support the revitalization of downtown Stockton through continued upgrades of County facilities and allowing use of the County-owned Hunter Street Parking Garage for downtown events.

### **Grant Funding Concerns**

Several departments, especially the Sheriff, District Attorney, and Probation, have numerous grants totaling millions of dollars. This creates a dilemma for the County. On one hand, one of our overarching fiscal strategies is to leverage non-County funding resources to meet community needs. On the other hand, there is a downside to reliance on grants, especially in the grant-dependent criminal justice system. There is cause for concern for two reasons:

- State and federal grant funding tends to be offered on a year-to-year basis and in some cases, local agencies are required to continue funding beyond the grant period. Accordingly, it cannot be considered a stable source of ongoing revenue. Indeed, economic fluctuations can and have resulted in grant reduction and/or termination as measures to curb spending. Should State or federal grant levels change, local program reductions would be the likely consequence.
- Grant-funded programs, especially in the public safety area, often fail to recognize that the addition of resources in one area sometimes upsets the delicate resource balance of the overall system. This results in local funding demands to maintain system balance. Grant-funded programs usually involve staffing and an evolving constituency that will resist staffing and service reductions. It is, therefore, essential that we continue to monitor the effects of grant program resources to minimize adverse impact when reduction and termination occurs.



## **Fee Issues-Cost Recovery**

In many public service areas, the State has distinguished between *general* public services and *special* public services. Examples of general public services would be the Jail, welfare, and certain health programs. Examples of special (or user beneficial) public services would be those related to property development, conducting a business, or animal ownership. The distinction between these types of services is who benefits (general public or private party) or whose activity imposes the cost for assuring the public's welfare. General public services are funded from general revenues (i.e., sales and property taxes). Special public services are funded by special revenues (i.e., user fees, license fees, and penalty assessments).

County government is prohibited from charging more than actual costs for the service provided. However, failure to increase special revenue rates to keep pace with increased costs deprives the County of resources required to cover general service costs. Such shortages can be resolved by several techniques:

- Reducing special service delivery costs.
- Reducing special service delivery levels.
- Increasing special service revenue consistent with cost (user fees).
- Reducing general service levels to subsidize inadequately funded special public services.

During the Final Budget Hearing, some fee increases will be recommended to keep pace with costs and avoid shifting the costs of special services to the general taxpayer.

## **General Reserve & Contingencies**

The General Reserve is a cash resource for financing during the dry period between the beginning of the fiscal year and the receipt of property taxes in December and April. Additionally, it acts as a contingency for the County in extreme emergencies. For 2012-13, it is recommended that the General Reserve be maintained at the current level of \$10.0 million.

The Reserve for Contingencies covers day-to-day unforeseen budgetary needs and has been used by your Board sparingly in the past. In conformation with the Board's reserve policy (R-10-525), the Reserve for Contingencies is recommended to be set at \$15.2 million in 2012-13 which represents approximately 1.2% of the proposed budget. This is an increase of \$1.4 million from the 2011-12 level and provides a hedge against adverse federal and State budget impacts; and use as interim funding to address local emergencies/disasters.

## Fund Balance Management

In governmental budgeting language, *Fund Balance* is the excess of assets and estimated revenues of a fund over its liabilities, reserves, and appropriations. The portion of this balance that is free and unencumbered for financing the next year's budget is called *Available Fund Balance*.

Management of Fund Balance shortages is a critical factor in stabilizing County finances and is carefully evaluated by rating agencies when the County seeks debt financing. To assure prudent overall budget management, the Board adopted guidelines for departmental budget change requests that occur after budget adoption. Budget change guidelines are as follows:

- Requests are to be minimized;
- Requests are to be revenue offset; and
- Non revenue-offset requests are to be limited to emergencies or to the support of critical Board priorities.

The consequence of not adhering to such guidelines is to risk proliferation of budget change requests to authorize staffing and programming increases during the year from one-time departmental budget savings. Frequently, this results in ongoing full-year costs the following fiscal year without revenue support, which means cuts elsewhere are needed to keep the budget balanced. Such budget change requests during the year are counter-productive because such incrementalism erodes the Board's funding flexibility outside of the comprehensive annual budget review process when all program priorities are reviewed together.

As noted earlier in this budget message, the downturn of the economy has negatively impacted the County's revenue sources in the recent years. A significant amount of funds has been redirected from the Reserve for Contingencies and the Capital Improvement Program to help bridge the budget gaps in the last three years. Recognizing the unsustainability of these one-time funds and the need to rebuild the County's Capital Improvement Program, the Board established the funding guidelines designating the General Fund year-end fund balances as one-time resources for one-time uses (B-10-965). However, due to the severity of this year's funding shortfall, the proposed budget recommends suspending the policy and includes \$16.0 million in the projected year-end fund balance for operations.

## Supplemental Requests

Department Heads and community-based organizations submitted \$1.5 million in requests for supplemental funding which are not provided for in the recommended budget. Sixty-one capital projects at a preliminary estimated cost of \$152.0 million are also not funded. While the 2012-13 Proposed Budget contains salary and benefits savings resulting from recent



negotiations, it continues to be balanced with one-time funds totaling \$22.3 million. Further cost containment measures must be identified and implemented in order to achieve a structurally-balanced budget, where ongoing expenses are supported by ongoing revenues. The State budget, with its projected \$15.7 billion deficit, continues to pose significant risk to the County's financial health. In an effort to adhere to the Board-established fiscal policies, some departmental wants and needs are unaddressed.

As a result of the funding recommendations which comprise the 2012-13 Proposed County Budget, the Board may hear requests by departments, special interest groups, community-based organizations, and the general public to add funding during the budget hearing. In providing policy guidance on desired budget adjustments, the Board will also need to provide policy guidance as to which areas of the County budget should be reduced to offset any added costs. Supplemental requests are outlined in Attachment A and detailed in individual budget narratives.

### **Final Budget Hearing**

Our office has identified several significant individual budget unit recommendations for Board review during the Final Budget Hearing. When particular functional areas are scheduled for discussion, the Board may wish to examine other areas as well. Department Heads and members of the public will have an opportunity to comment. Additionally, some community-based organizations may desire to make presentations. Supplemental budget requests will be presented.

The impacts of State Budget actions are unknown at this time. It may be necessary to return to the Board to re-open budget considerations after the 2012-13 Final Budget is adopted, should additional funding become available or should major funding/program reductions be imposed based upon the adopted State Budget.

### **Appreciation**

There were insufficient resources to address all requests for funding and to maintain the County services or operations. Accordingly, some departments are expected to explain their concerns about service levels, and facility and technology needs, and make appeals for supplemental funding during the Final Budget Hearing. Despite these concerns, County Administrator's staff has received excellent cooperation and is grateful to Department Heads and their staff.

Appreciation is particularly extended to the Auditor-Controller's Office, Information Systems Division, and Purchasing and Support Services for the production of the document. Finally, the County Administrator's staff is recognized for the hard work, professional evaluation, and long hours they contributed to the preparation of the document.

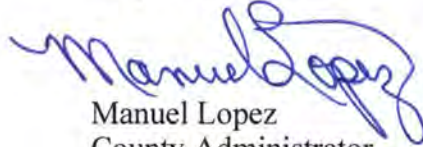


## Recommendations

It is recommended that your Board:

1. Approve the proposed County and Special Districts budgets for 2012-13. This action does not constitute final approval of any of the proposals prior to the Final Budget Hearing. It does, however, provide the document that will be presented to your Board for the Final Budget Hearing and give Department Heads and the public information from which other requests or recommendations can be made.
2. Set Tuesday, June 26, 2012, at 1:30 p.m. as the time to begin the Final Budget Hearing on the adoption of the County and Special Districts budgets and authorize the Clerk of the Board of Supervisors to publish the required hearing notice.

Very truly yours,



Manuel Lopez  
County Administrator

## Attachment A

### ***Supplemental Budget Requests***

<b>Department</b>	<b>Amount</b>	<b>Supplemental Items</b>	<b>Page #</b>
➤ San Joaquin Partnership	\$9,500	➤ Funding to support Partnership operations. Request totals \$59,000; 2012-13 budget recommends funding at the current level of \$50,000.	A-51
➤ Public Defender	\$645,720	➤ Funding to restore three Deputy Public Defenders and a Public Defender Investigator to address felony and homicide cases.	D-27
➤ Sheriff-Records	\$180,117	➤ Funding to restore three Office Assistant Specialists to address workload issues.	D-49
➤ Sheriff-Administration	\$157,877	➤ Funding to restore an Information Systems Analyst to handle complex information technology issues.	D-55
➤ Human Services Agency	\$431,517	➤ Funding to backfill loss of State share of In-Home Supportive Fraud Prevention Program and to retain a Social Worker and a Senior Office Assistant. 50% or \$215,759 is federally-reimbursable.	G-11
➤ Bread of Life	\$42,850	➤ Funding to support Bread of Life's grocery program.	G-14
➤ PUENTES	\$35,000	➤ Funding to support PUENTES' fixed costs.	G-14
➤ Historical Society	\$28,000	➤ Funding to maintain core services at the Historical Museum.	I-8



## Multiyear Budget Outlook 2012-13 to 2016-17

NET COUNTY COST (\$ in Millions)					
	Proposed 2012-13	-----Projected----- 2013-14	2014-15	2015-16	2016-17
<b>FUNDING SOURCES</b>					
<b>General Purpose Revenue (GPR)</b>					
Current Property Taxes	\$158.7	\$159.7	\$163.7	\$169.4	\$175.3
Sales Taxes	15.0	15.8	16.7	17.6	18.6
State Shared Revenues	4.7	4.7	4.8	4.8	4.9
Tobacco Settlement Fund	7.2	5.8	5.8	5.8	5.8
Other Taxes	2.6	2.6	2.6	2.6	2.6
Other Revenues	5.4	5.4	5.4	5.4	5.4
Total General Purpose Revenue	\$193.6	\$194.0	\$198.9	\$205.6	\$212.5
<b>One-Time Sources</b>					
General Fund Balance	\$16.0	\$3.4	\$3.6	\$3.7	\$3.8
Contingency Fund Balance	14.8	15.2	15.6	16.0	16.4
Capital Outlay Fund	2.3	0.0	0.0	0.0	0.0
Total One-Time Sources	\$33.1	\$18.6	\$19.2	\$19.7	\$20.2
Total GPR & One-Time Sources	\$226.7	\$212.6	\$218.0	\$225.3	\$232.7
<b>Dedicated Sales Taxes</b>					
Prop 172 Public Safety	\$42.9	\$45.3	\$47.7	\$50.4	\$53.1
1991 Realignment Social Services	32.5	34.6	36.8	39.2	41.8
Total Dedicated Sales Taxes	\$75.4	\$79.9	\$84.6	\$89.6	\$94.9
<b>Total Funding Sources</b>	<b>\$302.1</b>	<b>\$292.5</b>	<b>\$302.6</b>	<b>\$314.9</b>	<b>\$327.7</b>
<b>NET COUNTY COST</b>					
<b>Labor Costs of Full-Time Positions</b>					
Salary	\$348.1	\$351.8	\$353.1	\$353.4	\$353.4
Retirement	115.4	122.6	132.4	142.4	153.1
Health/Dental/Vision	80.8	89.3	98.8	109.6	120.5
Payroll Taxes/Other Benefits	30.2	31.3	31.4	31.4	31.4
Total Labor Costs	\$574.4	\$595.0	\$615.7	\$636.8	\$658.5
<b>Labor - Net County Cost (30% of Total)</b>	\$172.3	\$178.5	\$184.7	\$191.1	\$197.5
<b>Others</b>	129.8	128.8	129.2	129.6	130.0
<b>Total Net County Cost</b>	<b>302.1</b>	<b>307.3</b>	<b>313.9</b>	<b>320.6</b>	<b>327.5</b>
<b>BUDGET SURPLUS/(DEFICIT)</b>	<b>\$0.0</b>	<b>(\$14.8)</b>	<b>(\$11.2)</b>	<b>(\$5.7)</b>	<b>\$0.2</b>
RESERVE FOR CONTINGENCIES	\$15.2	\$15.6	\$16.0	\$16.4	\$16.8
GENERAL RESERVE	\$10.0	\$10.0	\$10.0	\$10.0	\$10.0
EXCESS TAX LOSS RESERVE	\$9.4	\$9.4	\$9.4	\$9.4	\$9.4



# **Multiyear Budget Outlook**

## **2012-13 to 2016-17**

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The Multiyear Budget Outlook is intended to provide the Board of Supervisors a preliminary overview of the County's finances beyond the budget year. Due to the dynamics of federal and State budgets and their highly unpredictable impacts on the County, the Outlook focuses primarily on the County's General Purpose Revenue and Net County Cost, the component that are more controllable by the Board. The Multiyear Budget Outlook includes the 2012-13 Proposed Budget, and revenue and expenditure projections for 2013-14 through 2016-17.

As projected, even with savings achieved from recent labor concessions reached with 80% of the County's workforce, the gap between revenues and expenses continues through 2015-16 with a structurally-balanced budget by 2016-17. Expenditure increases outpace revenue growth during the first three years of the forecasted period resulting in an accumulated deficit of \$31.7 million. With the near depletion of one-time sources, it is imperative that cost containment measures be identified and implemented to minimize impacts on services to the public and employee layoffs.

### **Major Assumptions**

#### **General Purpose Revenue**

The following growth assumptions are made for the General Purpose Revenue forecast:

- **Current Property Taxes** are projected to drop 2.0% in 2012-13, and increase by 1.0% in 2013-14, 2.5% in 2014-15, and 3.5% each year for 2015-16 and 2016-17.
- **Sales Taxes** are projected to increase by 6.5% in 2012-13, and 5.5% per year for 2013-14 through 2016-17.
- **State Shared Revenues** consist primarily of Homeowner Exemption and Redevelopment Pass Through. Homeowner Exemption is projected to change similar to Current Property Taxes. Redevelopment Pass Through is projected to remain flat due to the uncertainties related to recent legislative changes (ABX1 26) including the dissolution of redevelopment agencies.
- **Tobacco Settlement Fund**, which the Board has designated for capital uses (B-10-964), is projected at \$7.2 million in 2012-13. This includes an annual allocation of \$5.8 million and a carryover fund of \$1.4 million. Tobacco Settlement Fund is projected to remain flat at \$5.8 million and will continue to be allocated for capital and technology projects through 2016-17.
- **Other Taxes**, consisting of Property Transfer Tax and Transient Occupancy Tax (Hotel/Motel Tax), are projected to remain flat.

## ***Multiyear Budget Outlook 2012-13 to 2016-17***

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- **Other Revenues** include Utility Franchise Fees, Penalties on Delinquent Property Taxes, and Supplemental Property Tax Assessment Fees and are projected to remain flat.
- **One-Time Resources** consist of General Fund balance, Contingency Fund balance, and transfers from Capital Outlay Fund. Based on the 2011-12 midyear budget estimates, the General Fund year-end balance is projected at \$16.0 million by June 30, 2012, which has been programmed for the 2012-13 budget. General Fund balances for 2013-14 through 2016-17 represent a projected 2.0% savings from Labor - Net County Cost as a result of staff turnovers and vacancies. In terms of transfers from Capital Outlay Fund, at this time no projects have been identified for de-funding beyond 2012-13.

### ***Dedicated Sales Taxes***

In addition to the General Purpose sales tax, the County also receives State sales taxes that are dedicated for public safety (Proposition 172) and social services programs (1991 Realignment). However, once the County reaches the maintenance-of-effort requirements, the excess is used to offset/reduce County support (Net County Cost) for these programs.

- **Proposition 172 Sales Tax** is projected to increase by 7.5% in 2012-13, and 5.5% per year for 2013-14 through 2016-17.
- **1991 Realignment Social Services Sales Tax** revenues are allocated to counties based on caseload and program costs rather than where the revenues are generated. Realignment Sales Tax is projected to increase by 8.5% in 2012-13, and 6.5% per year for 2013-14 through 2016-17.

### ***Labor Costs***

Labor costs represent the single, most costly expense of the County and consumes approximately 50% of the County budget. The 2012-13 proposed budget includes 5,481 full-time allocated and 551.1 part-time positions at a total cost of \$627 million. The Multiyear Budget Outlook focuses on the salary and benefits costs for full-time positions only over the next five years. Key assumptions include:

- **Salary** projections are based on existing labor contracts which include wage increases for three safety units through 2014-15, and wage decreases/furlough days for nine units which already agreed on concessions. No salary assumptions are made for the remaining four units currently under negotiation.
- **Retirement** contribution is projected at a 7.5% growth per year through 2016-17 and reflects the negotiated cost share reached with 80% of the County's workforce. It also assumes similar cost share will be achieved with the four units currently under negotiation.



## **Multiyear Budget Outlook 2012-13 to 2016-17**

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- **Health** premiums are projected at a 12.5% growth per year through 2016-17 and reflects the negotiated premium cost share reached with 80% of the County's workforce. It also assumes similar cost share will be achieved with the four units currently under negotiation.

Approximately 70% of the labor costs are funded by federal/State programs and service charges/fees. The remaining 30% is provided by the County's General Purpose Revenue.

### **Others**

In addition to labor costs, the County is required to fund from its General Purpose Revenue maintenance-of-effort contributions or required matches in order to receive certain federal and State funds; long-term debt payments for County facilities financed with Certificates of Participation; and mandated programs, such as General Assistance and elections. Generally, costs for these programs are projected to remain flat. Several changes are made reflecting the following:

- Eliminate the \$1.4 million carryover Tobacco Settlement Fund for capital/technology projects in 2013-14.
- Increase Reserve for Contingencies by \$400,000 per year through 2016-17 from repayments of loans to County departments, including the Airport and Public Works.
- Continue County support to San Joaquin General Hospital at \$11.6 million through 2016-17.

### **Issues Identified by Departments**

As part of the budget submittals, departments were asked to identify major issues concerning their operations/programs over the next three to five years. Following is a summary of these issues which have not been incorporated in the Multiyear Budget Outlook projections:

#### **Expiration of Grant Funding for Deputy Sheriff Positions**

In 2009, the County accepted a three-year federal COPS Hiring Recovery Program (CHRP) grant totaling \$5.1 million to hire or retain 17 Deputy Sheriff positions. As a condition of the grant, the County is obligated to continue funding the positions for an additional year after grant funding expires. Similarly, in 2011 a \$4.6 million federal COPS Hiring Program (CHP) grant was accepted that funds an additional 14 deputy positions with the same 12-month funding obligation when that grant funding ends. As these 31 total positions begin to transition off of grant funding, County costs will increase in order to fulfill the fourth-year funding requirement. Although the phased approach used to fill the positions will allow the costs

## ***Multiyear Budget Outlook 2012-13 to 2016-17***

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to be spread over multiple fiscal years, at this time funding has not been identified for the fourth-year costs or to retain the positions in the future after the grant requirement is satisfied.

### ***Criminal Justice Impact of 2011 Public Safety Realignment Act (AB 109)***

Over the next few years, implementation of AB 109 will result in significant operational and fiscal changes to the criminal justice system. The supervision of individuals released from State prison and those that previously would have been sentenced to prison but are now kept locally, most directly impact the Probation Department and Sheriff's Office. However, there are several other County agencies that are affected by AB 109 such as Correctional Health Services (inmate health care), Behavioral Health Services (mental health and substance abuse services), Employment and Economic Development Department (job training and assistance), Human Services Agency (eligibility screening), District Attorney and Public Defender (revocation hearings), Superior Court (re-entry court), and County Office of Education (educational programs), as well as community-based organizations that provide various supportive services.

Much of the early work that has taken place since implementation in October 2011 has been geared toward establishing progress indicators that will eventually measure the effectiveness of the programs and services provided. Thus far, only preliminary data is available, but over time it is expected that successful programs will be sustained and those that are underperforming will either be modified or discontinued.

One immediate impact of the realignment is the increase in demand for Jail space. At present, over 30% of the Jail population consists of AB 109 inmates. If the current trend continues, by December of 2012, 770 inmates or about 60% of the total Jail population will be AB 109 inmates. Additionally, due to longer local sentences associated with AB 109 offenses, Jail beds will be occupied for much longer periods of time, impacting space available for new offenders. In order to hold serious felons in custody, other inmates will have to be released under the Court-Ordered Consent Decree or similar process in order to make room. The current average length of stay at the Jail is 17 days.

Additionally, the judicial system will experience a workload increase beginning July 1, 2013 as parole violation hearings, which were previously handled administratively by the State Board of Parole Hearings, will be processed through a judicial hearing. This will require involvement by the Court, Public Defender, and District Attorney.

The amount of State funding available to support these programs is anticipated to grow in the coming years and the Governor's proposed



## ***Multiyear Budget Outlook 2012-13 to 2016-17***

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constitutional guarantee will help to stabilize the revenue, but at this early point in the implementation process it is unknown if State realignment funding will be adequate to support the necessary programs and services.

### ***Loss of Revenue - Courts Move to a Statewide System for Law and Justice Activity***

The Administrative Office of the Courts (AOC) has suspended its efforts on a statewide project to consolidate Court automation. The AOC is evaluating potential options that would allow county courts to use some portion of the consolidated Court automation that has already been developed. Should the San Joaquin County Court elect to utilize some portion of this new AOC Court system, it could result in a decrease in revenue for Information Systems Division (ISD). The San Joaquin County Court currently pays ISD \$1.1 million per year for its “fair share” cost of the County’s Criminal Justice Information System (CJIS). Staff salary and benefits make up the majority of ISD’s annual operational cost for CJIS. A \$1.1 million decrease in revenue will require either the County to pick up the cost (most likely an increase in cost that will impact the Sheriff and District Attorney to the largest extent) or a severe reduction in ISD staffing for CJIS.

### ***Increased State and Federal Mandates for Security***

Ever increasing State and federal requirements for protection of confidential data, and an expansion of what constitutes confidential data, will require the County to increase its investment in computer security. Increases in security to address the most recent requirements will cost the County between \$750,000 and \$1.0 million.

### ***Hospital Replacement Phase II Project***

Based on current regulations and timeframes on seismic compliance for health care facilities, planning and design work for a replacement building for the Old Towers Building will need to be completed by December 2013. Submission of design documents to Office of Statewide Health Planning and Development (OSHPD) for approval is scheduled for January 2014. The estimated project expenditures total \$44.2 million over the next six years. If the proposed budget is approved, by 2012-13, a total of \$17 million will be accumulated for an eventual project.

- In 2013-14, the cost of the design work is estimated at \$300,000 and the OSHPD application fee is estimated at \$700,000. Thus total expenditures related to the building project in 2013-14 are projected at \$1.0 million.
- In 2015-16, it is estimated that construction costs of \$9.8 million, a performance bond of \$400,000, and architectural and engineering fees of \$300,000 will be incurred.
- In 2016-17, it is estimated that construction costs of \$19.1 million and architectural and engineering fees of \$300,000 will be incurred.

## ***Multiyear Budget Outlook 2012-13 to 2016-17***

---

- In 2017-18, it is estimated that construction costs of \$9.6 million, inspection fees of \$3.5 million, and architectural and engineering fees of \$200,000 will be incurred. Construction completion is estimated by the end of 2017-18.

### ***Park System***

During the 2011-12 Final Budget Hearings, the Board directed the Parks and Recreation Division to develop a financial program to reduce the use of trust funds for ongoing Parks operations in 2012-13, and provide a balanced Parks and Recreation budget by 2014-15.

The 2012-13 Park budget includes a transfer of \$1.2 million from the Parks trusts. To balance the budget and completely eliminate the reliance on trust fund principal, sweeping and drastic measures must be considered. Some of the measures that will be researched for inclusion in future budgets include assessments, special taxes, contracting services, closure of some parks, transfer parks to other public agencies, restructure operations by privatizing some facilities or functions, and possibly privatizing operation of the zoo with a non-profit entity such as the Zoological Society. Staff will further evaluate the operational, fiscal, and legal impacts of these measures prior to recommending implementation.

### ***Capital Improvement Program***

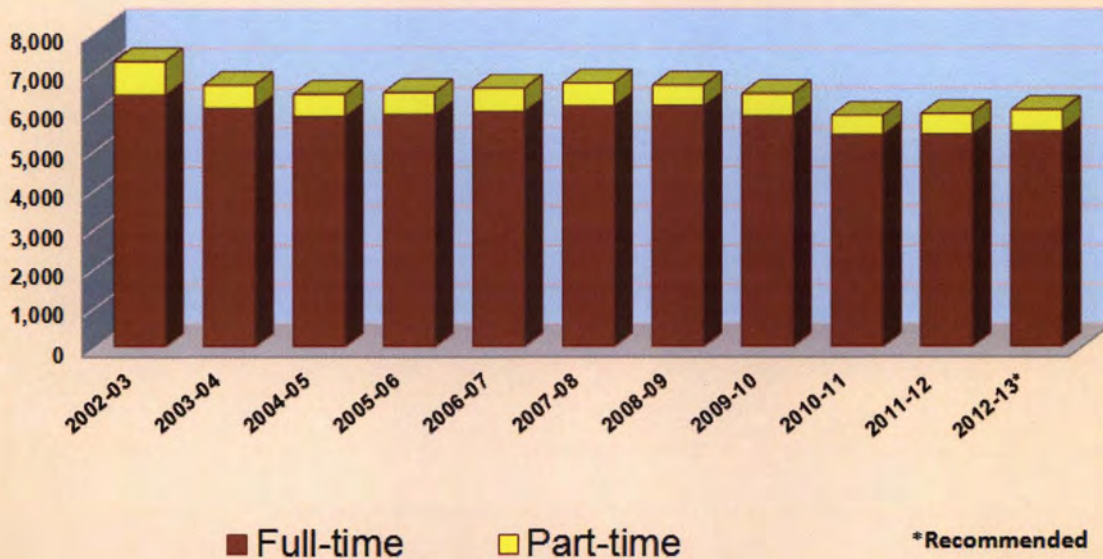
The 2012-13 Capital Improvement Program includes the allocation of \$7.8 million towards future construction projects. These projects are the Countywide Animal Shelter, Hospital Replacement Phase II, Morgue and Forensic Pathology Facility, and the South County Government Center. Additional projects that are anticipated to be included in future budgets are the Jail Expansion, Downtown Plaza and Underground Parking, District Attorney Building, and Fleet Services Facility Replacement. At this time, funds have not been identified for these projects.



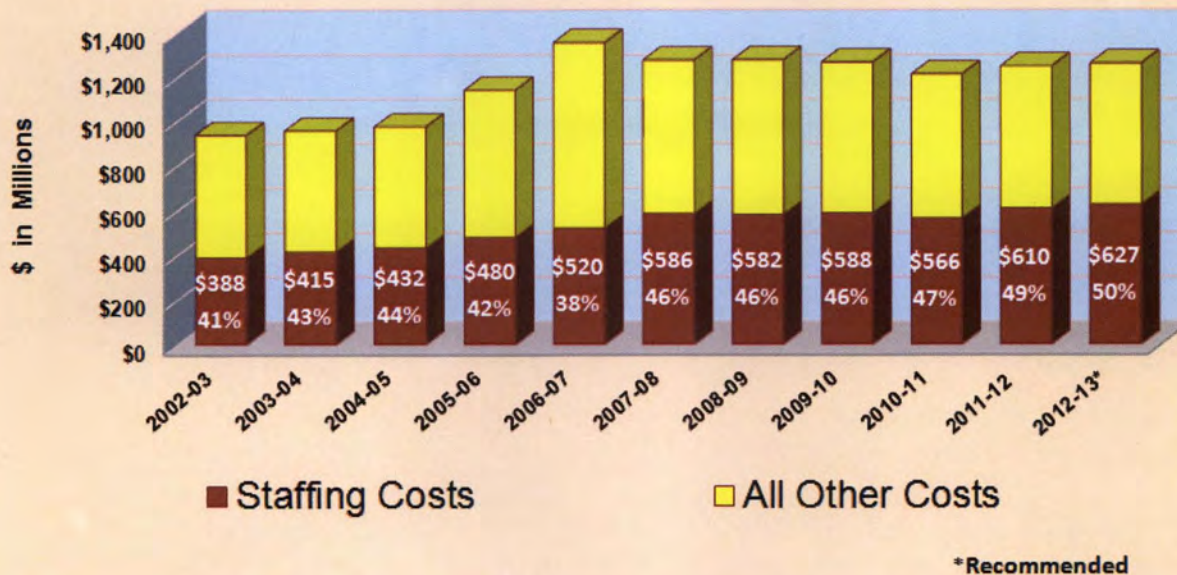
## Statistical Summary

### 10-Year Trend: 2002-03 to 2012-13

#### Staffing Trend



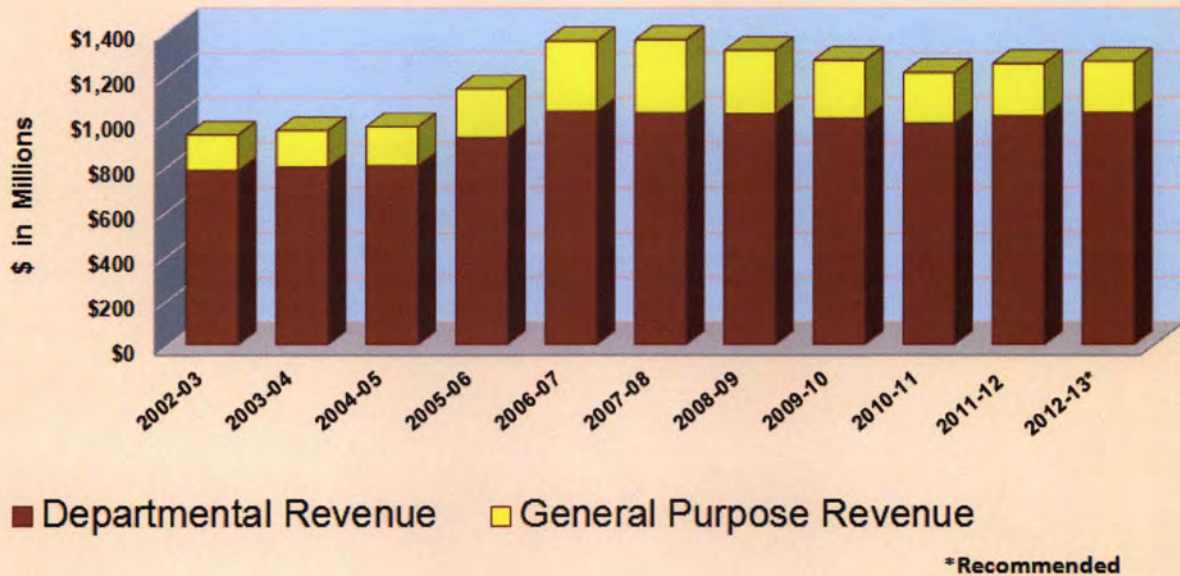
#### Appropriation Trend



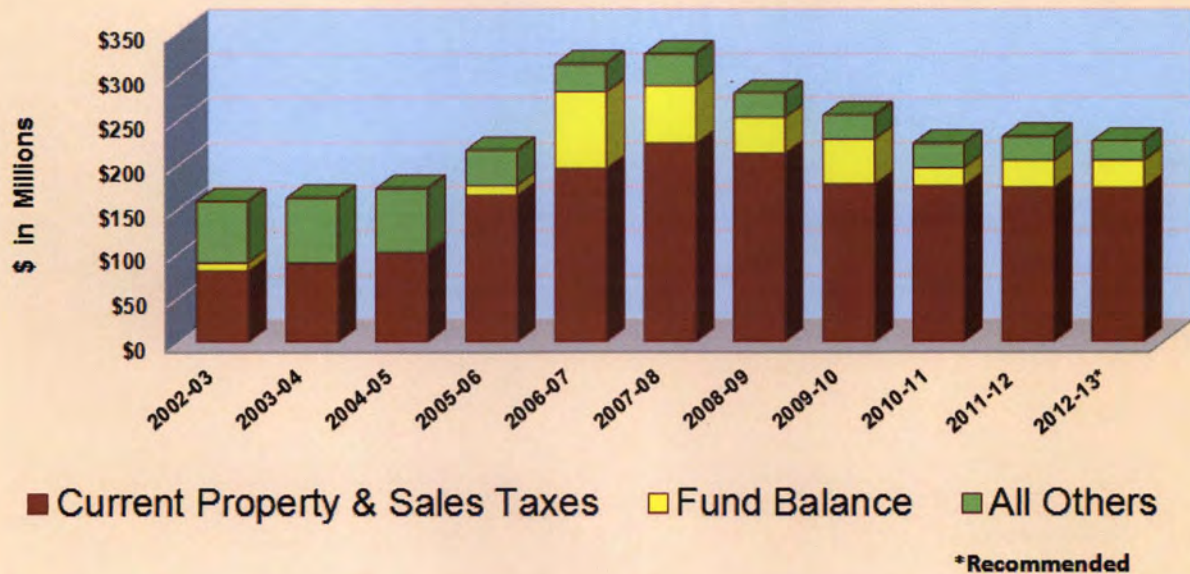
## Statistical Summary

### 10-Year Trend: 2002-03 to 2012-13

#### Appropriations by Source

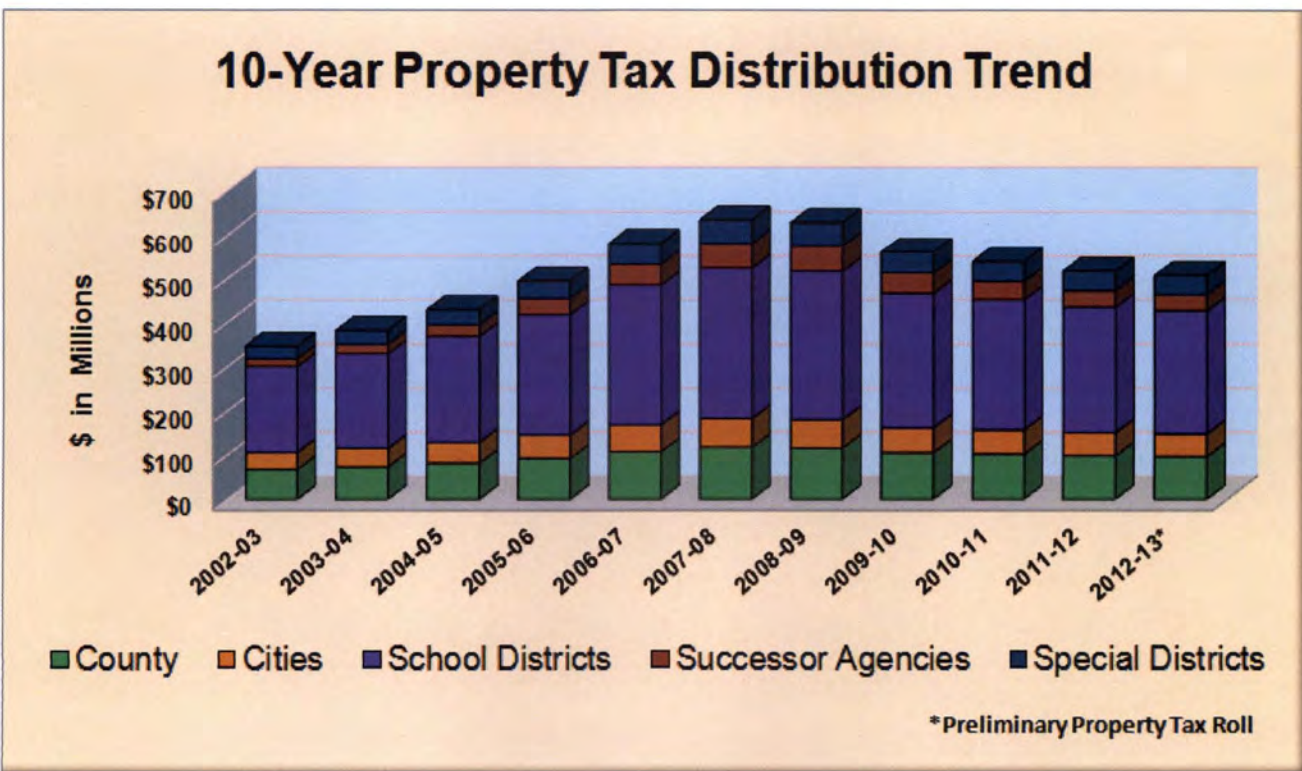


#### General Purpose Revenue Trend





## Distribution of Countywide Property Taxes 10-Year Trend: 2002-03 to 2012-13





# San Joaquin County Profile

## County Profile

	County	California
Population, 2010	685,306	37,253,956
Population, percent change, 2000 to 2010	21.60%	10.00%
Population, 2000	563,598	33,871,648
Persons under 5 years, percent, 2010	7.90%	6.80%
Persons under 18 years, percent, 2010	29.30%	25.00%
Persons 65 years and over, percent, 2010	10.40%	11.40%
Female persons, percent, 2010	50.20%	50.30%
Foreign born persons, percent, 2006-2010	23.30%	27.20%
Language other than English spoken at home, pct age 5+, 2006-2010	38.60%	43.00%
High school graduates, percent of persons age 25+, 2006-2010	76.70%	80.70%
Bachelor's degree or higher, pct of persons age 25+, 2006-2010	17.50%	30.10%
Veterans, 2006-2010	38,183	2,051,959
Mean travel time to work (minutes), workers age 16+, 2006-2010	29.7	26.9
Housing units, 2010	233,755	13,680,081
Homeownership rate, 2006-2010	61.70%	57.40%
Housing units in multi-unit structures, percent, 2006-2010	18.70%	30.70%
Median value of owner-occupied housing units, 2006-2010	\$318,600	\$458,500
Households, 2006-2010	212,905	12,392,852
Persons per household, 2006-2010	3.07	2.89
Per capita money income in past 12 months (2010 dollars) 2006-2010	\$22,851	\$29,188
Median household income 2006-2010	\$54,341	\$60,883
Persons below poverty level, percent, 2006-2010	16.00%	13.70%
Manufacturers shipments, 2007 (\$1,000)	\$8,272,476	\$491,372,092
Merchant wholesaler sales, 2007 (\$1,000)	\$9,001,313	\$598,456,486
Retail sales, 2007 (\$1,000)	\$7,109,680	\$455,032,270
Retail sales per capita, 2007	\$10,687	\$12,561
Accommodation and food services sales, 2007 (\$1,000)	\$745,809	\$80,852,787
Building permits, 2010	813	43,716
Federal spending, 2009	\$4,210,761	\$3,310,308,691
Land area in square miles, 2010	1,391.32	155,779.22
Persons per square mile, 2010	492.6	239.1

Information provided by the U.S. Census Bureau



# *County of San Joaquin*



*2012-2013*

*Proposed Budget*

June 12, 2012

# Development of 2012-13 Budget

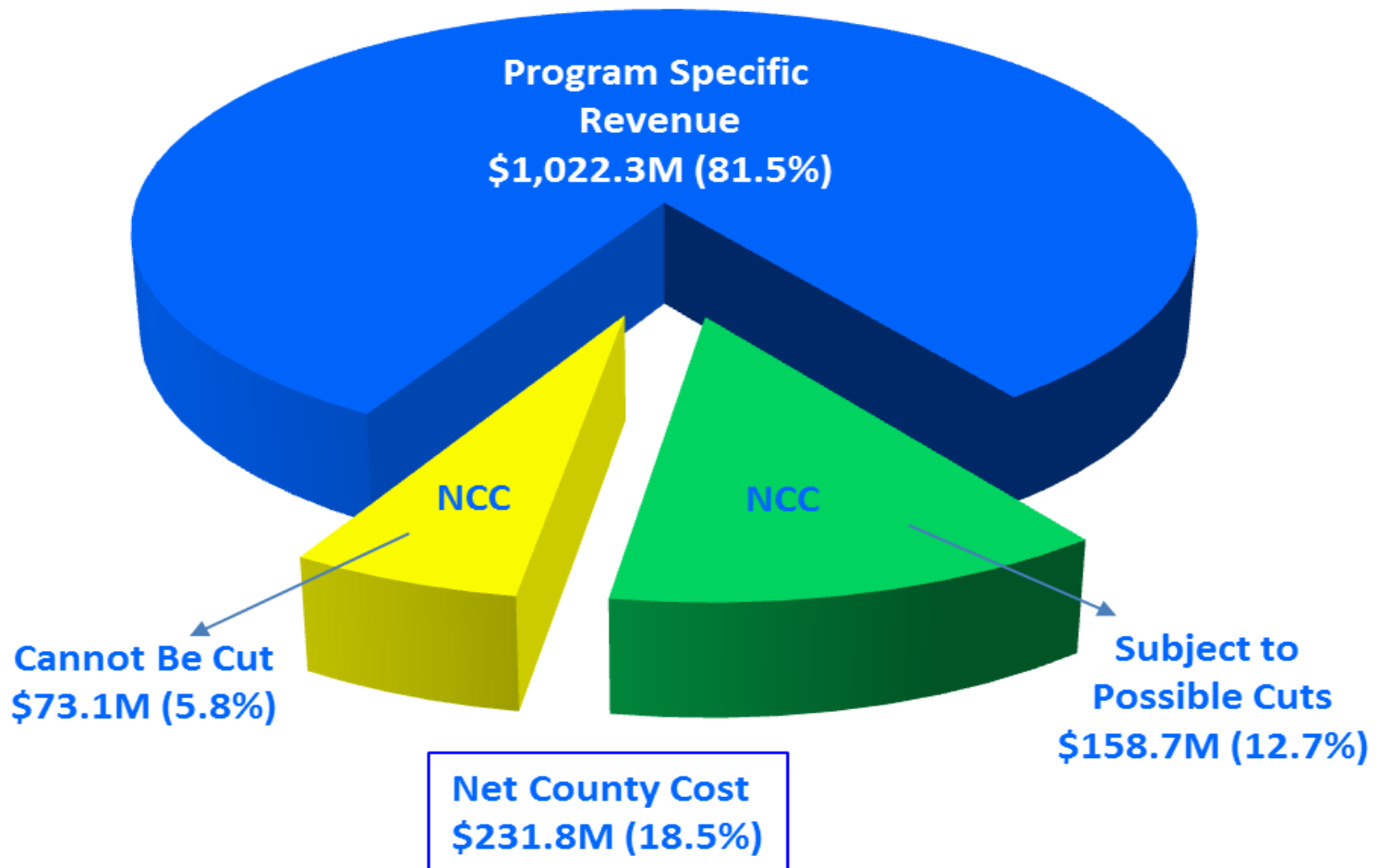
2

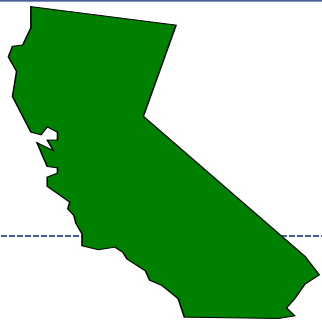
- Balance community services with limited resources – unknown State budget impacts
- Board established fiscal/budget/reserve policies
- Great Recession ➔ Local revenue base erosion
  - ❑ Austere budget
  - ❑ Concessions from 80% of workforce
  - ❑ One-time/time-limited solutions to maintain services



# 2011-12 Adopted Budget: \$1.25 Billion

3





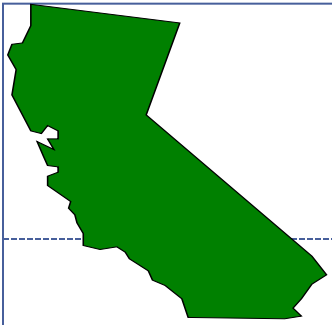
# Governor's May Revision

4

- Deficit at \$15.7B
- State/Local Realignment (AB 109) – \$5.9B
  - ❑ Public Safety/Mental Health/Social Services
- November 2012 Ballot
  - ❑ 1/4 cent sales tax – 5 years
  - ❑ Income tax \$250K+ – 7 years
  - ❑ Constitutional guarantee for AB 109
  - ❑ \$6.1B trigger cuts if taxes failed







# Governor's May Revision

## *Potential Impacts*

5

- Public Safety Realignment
- Mental Health Realignment
- Juvenile Justice Realignment
- Child Support Services
- CalWORKs Redesign
- In-Home Supportive Services
- Medi-Cal Program
- Unexpended Federal Waiver Funds



# 2012-13 Appropriation (*\$ in Millions*)

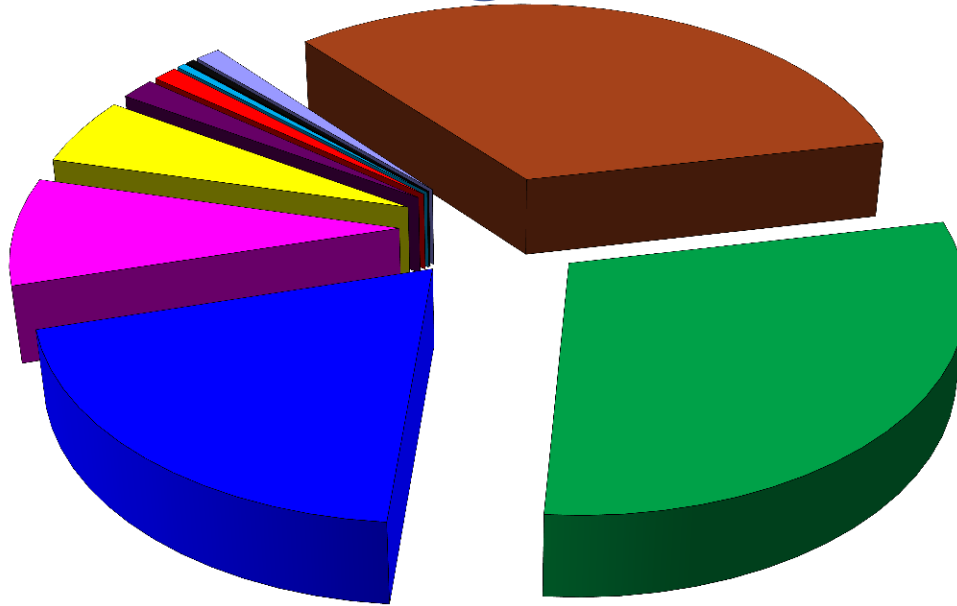
6

	<u>2011-12</u>	<u>2012-13</u>	<u>Increase/(Decrease)</u>		<u>% of</u>
			<u>Amount</u>	<u>Percent</u>	<u>Total</u>
General Government	\$60.3	\$65.5	\$5.2	8.6%	5.2%
Capital Maintenance	25.8	20.7	(5.1)	-19.8%	1.6%
Environ Protection	16.5	14.9	(1.6)	-9.7%	1.2%
Law & Justice	235.0	245.7	10.7	4.6%	19.5%
Roads & Facilities	99.9	102.5	2.6	2.6%	8.1%
Health Services	412.8	417.2	4.4	1.1%	33.0%
Human Services	378.7	370.8	(7.9)	-2.1%	29.4%
Education	5.6	5.4	(0.2)	-3.6%	0.4%
Parks & Recreation	5.8	5.3	(0.5)	-8.6%	0.4%
Contingencies	13.8	15.2	1.4	10.1%	1.2%
Total Approp	\$1,254.2	\$1,263.2	\$9.0	0.7%	100.0%



# 2012-13 Appropriation: *\$1.26 Billion*

7



■ **Health Services (\$417.2M, 33%)**

■ **Law & Justice (\$245.7M, 20%)**

■ **General Government (\$65.5M, 5%)**

■ **Environmental Protection (\$14.9M, 1%)**

■ **Parks & Recreation (\$5.3M, 0.5%)**

■ **Human Services (\$370.8M, 29%)**

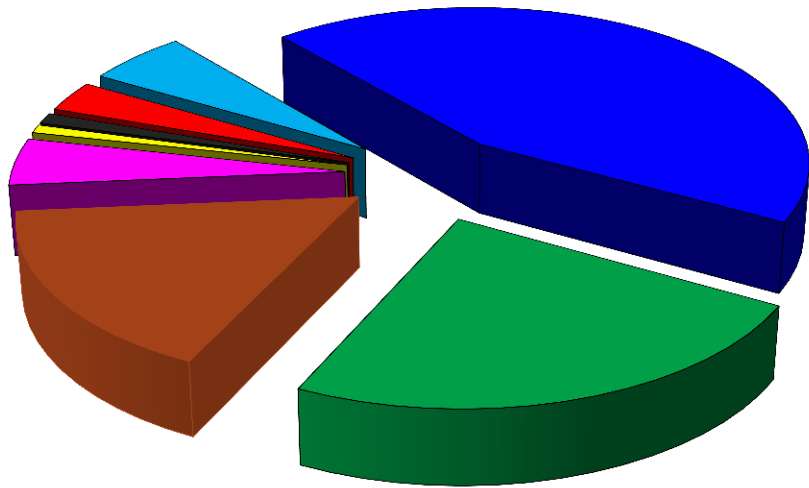
■ **Road & Facilities (\$102.5M, 8%)**

■ **Capital Improvements (\$20.7M, 2%)**

■ **Education (\$5.4M, 0.5%)**

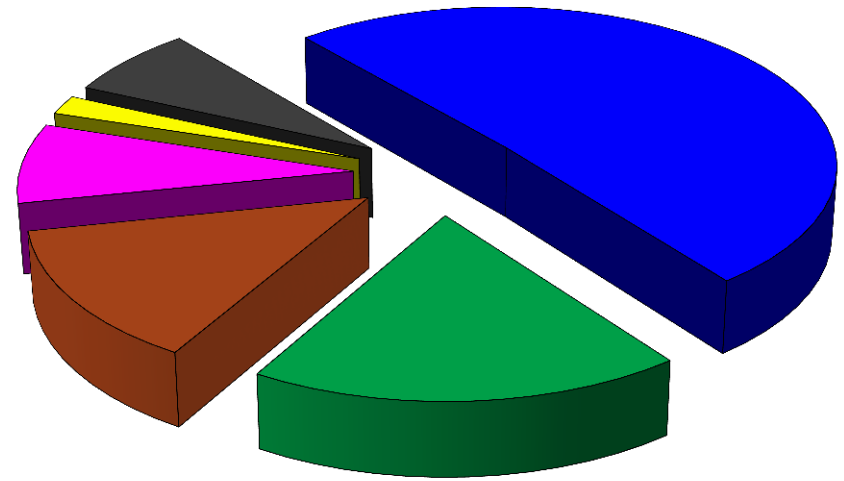
■ **Contingencies (\$15.2M, 1%)**

# Use of Funds \$1.26B



8

# Source of Funds \$1.26B



- Staffing (\$627.3M, 50%)
- Services & Supplies (\$339.3M, 27%)
- Other Charges (\$235.9M, 19%)
- Structures & Improvements (\$67.3M, 5%)
- Equipment (\$11.6M, 1%)
- Contingencies (\$15.2M, 1%)
- Operating Transfers (\$44.3M, 3%)
- Expense Reimbursements (-\$77.8M, -6%)

- Gov'tal Aid (\$641.5M, 51%)
- Charges for Services (\$236.6M, 19%)
- Property Taxes (\$169.3M, 13%)
- Other Revenues (\$101.4M, 8%)
- Other Taxes (\$24.3M, 2%)
- Fund Balances (\$90.1M, 7%)



# 2012-13 Net County Cost (\$ in Millions)

9

	2011-12	2012-13	Increase/(Decrease)		% of
			Amount	Percent	Total
General Government	\$23.8	\$25.8	\$2.0	8.4%	11.4%
Capital Maintenance	10.1	11.5	1.4	13.9%	5.1%
Environ Protection	3.9	3.6	(0.3)	-7.7%	1.6%
Law & Justice	127.7	124.7	(3.0)	-2.3%	55.0%
Roads & Facilities	1.2	1.4	0.2	16.7%	0.6%
Health Services	25.8	25.0	(0.8)	-3.1%	11.0%
Human Services	22.7	16.8	(5.9)	-26.0%	7.4%
Education	0.4	0.4	0.0	0.0%	0.2%
Parks & Recreation	2.4	2.3	(0.1)	-4.2%	1.0%
Contingencies	13.8	15.2	1.4	10.1%	6.7%
Total NCC	\$231.8	\$226.7	(\$5.1)	-2.2%	100.0%

# 2012-13 General Purpose Revenue (*\$ in Millions*)

10

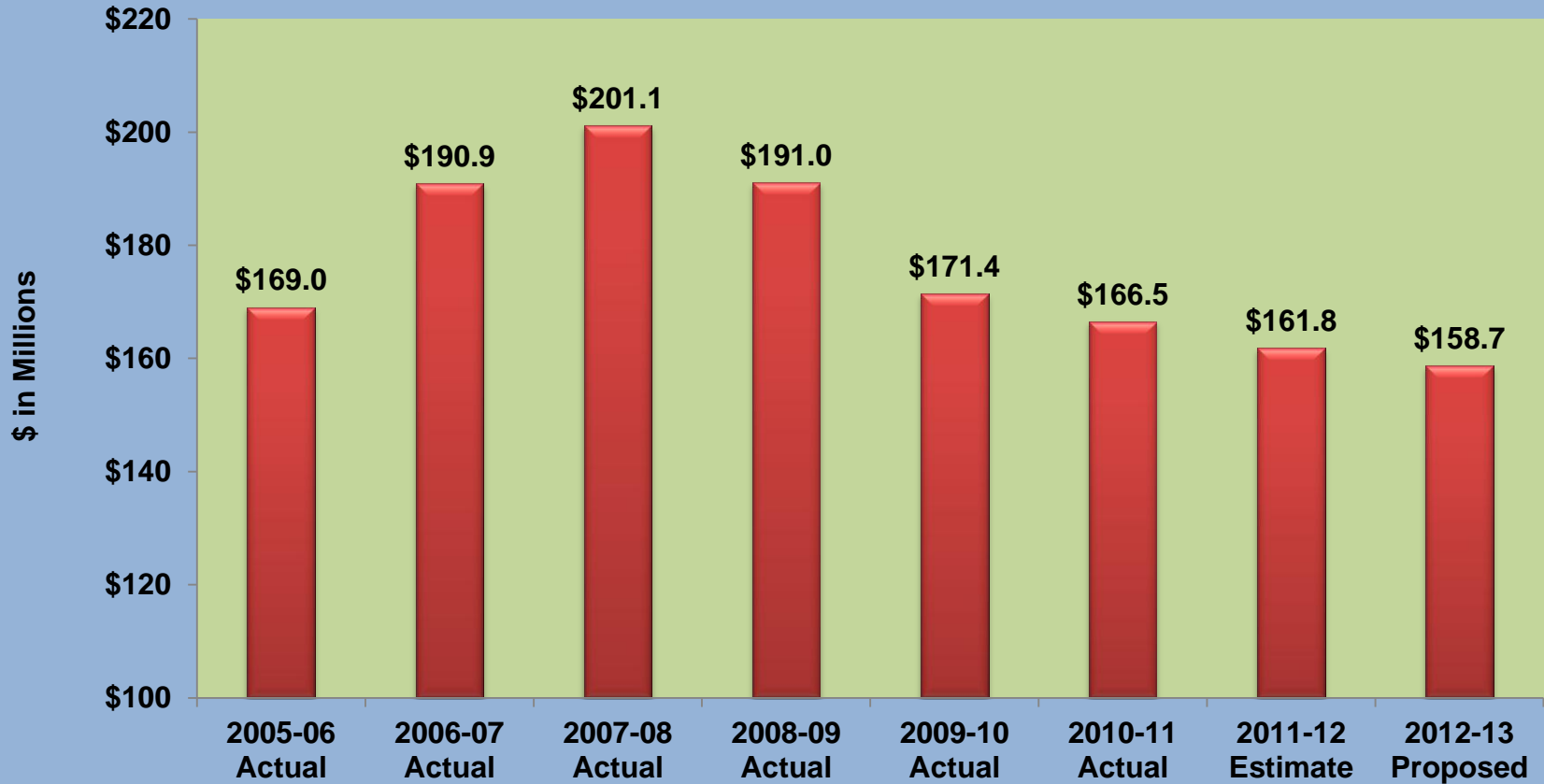
	<u>2011-12</u>	<u>2012-13</u>	<u>Increase/(Decrease)</u>		<u>% of</u>
			<u>Amount</u>	<u>Percent</u>	<u>Total</u>
Current Prop Taxes	\$162.3	\$158.7	(\$3.6)	-2.2%	70.0%
Sales Taxes	12.2	15.0	2.8	23.0%	6.6%
State Shared Revenues	4.4	4.7	0.3	6.8%	2.1%
Tobacco Settlement	5.6	7.2	1.6	28.6%	3.2%
Interest Income	0.5	0.1	(0.4)	-80.0%	0.0%
Other Taxes	2.7	2.6	(0.1)	-3.7%	1.1%
Other Revenues	6.3	5.3	(1.0)	-15.9%	2.3%
Transfer from Capital	10.9	2.3	(8.6)	-78.9%	1.0%
Fund Balance	26.9	30.8	3.9	14.5%	13.6%
Total GPR	\$231.8	\$226.7	(\$5.1)	-2.2%	100.0%



# Property Taxes

## *2005-06 to 2012-13*

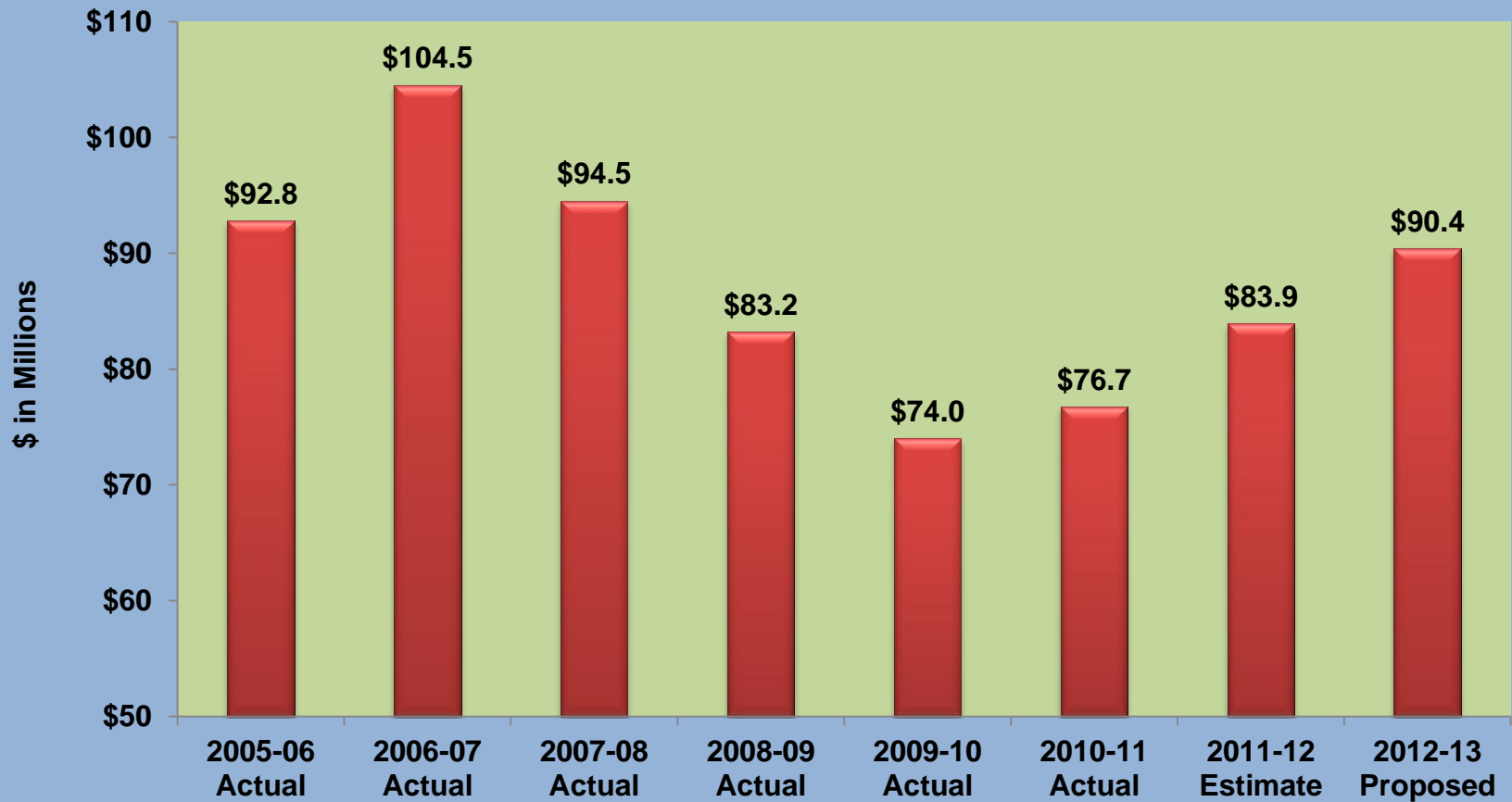
11



# Sales Taxes (GPR, Prop 172 & Realignment)

*2005-06 to 2012-13*

12

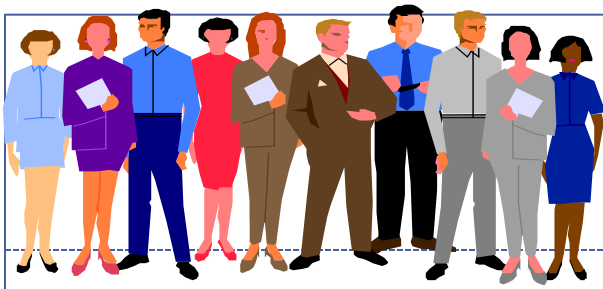




# One-Time Solutions (*\$ in Millions*)

13

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
<b>Reduce Reserve for Contingencies</b>	<b>\$17.1</b>	<b>\$6.1</b>	<b>\$6.2</b>	<b>\$0.0</b>
<b>Defund capital projects</b>	<b>21.3</b>	<b>8.4</b>	<b>10.9</b>	<b>2.3</b>
<b>General Fund year-end balances</b>	<b>0.0</b>	<b>3.9</b>	<b>7.3</b>	<b>16.0</b>
<b>Redirect Tobacco Settlement Fund</b>	<b>6.6</b>	<b>5.1</b>	<b>0.0</b>	<b>0.0</b>
<b>Reduce 2008-09 spending</b>	<b>8.5</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Eliminate deferred maintenance</b>	<b>1.1</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Use one-time ARRA funds</b>	<b>10.2</b>	<b>16.0</b>	<b>2.0</b>	<b>0.0</b>
<b>Use Criminal Facilities Trust</b>	<b>3.1</b>	<b>3.1</b>	<b>3.1</b>	<b>2.5</b>
<b>Use Airport reserve</b>	<b>0.0</b>	<b>0.6</b>	<b>0.2</b>	<b>0.3</b>
<b>Use Parks trust funds</b>	<b>0.6</b>	<b>1.9</b>	<b>1.9</b>	<b>1.2</b>
<b>Total One-Time Solutions</b>	<b>\$68.5</b>	<b>\$45.1</b>	<b>\$31.6</b>	<b>\$22.3</b>



# 2012-13 Staffing

14

	2011-12	2012-13	Increase/(Decrease)		% of
			Amount	Percent	Total
General Government	438.6	448.8	10.2	2.3%	7.4%
Capital Maintenance	48.3	48.3	0.0	0.0%	0.8%
Environ Protection	138.5	136.2	(2.3)	-1.7%	2.3%
Law & Justice	1,573.0	1,582.5	9.5	0.6%	26.2%
Roads & Facilities	219.0	220.3	1.3	0.6%	3.7%
Health Services	2,306.2	2,356.0	49.8	2.2%	39.1%
Human Services	1,144.3	1,182.4	38.1	3.3%	19.6%
Education	3.0	3.0	0.0	0.0%	0.0%
Parks & Recreation	58.4	54.6	(3.8)	-6.5%	0.9%
Total Staffing	5,929.3	6,032.1	102.8	1.7%	100.0%



# 2012-13 Staffing

15

- Net staffing increase = 102.8 FTE positions
  - ❑ Delete 37 full-time positions – 8 filled
    - ❖ 14 in HSA & Child Support
    - ❖ 7 in public safety
    - ❖ 7 in Public Works
    - ❖ 2 in Ag Commissioner
    - ❖ 3 in Assessor-Recorder-County Clerk
    - ❖ 4 in General Services
  - ❑ Add 110 new positions primarily in HSA, SJGH & MHS
  - ❑ Add 29.8 part-time/temporary positions





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## Budget Highlights *Employee Relations*

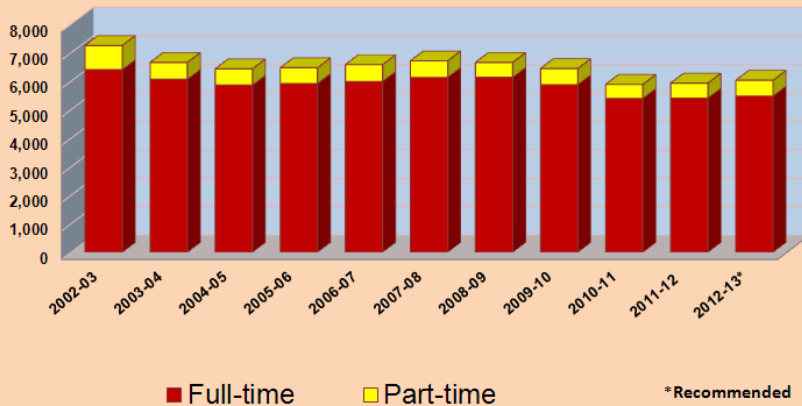
- 16 rep units representing 95% of workforce
  - ❑ 1 unit – agreement expired 12/31/2011
  - ❑ 3 units – agreements expire 6/30/2012
  - ❑ 8 units – agreements expire 6/30/2013
  - ❑ 1 unit – agreement expires 6/30/2014
  - ❑ 3 units – agreements expire 6/30/2015
- Negotiations with 4 units - 15% of workforce
- Agreements with 9 units + unrepresented
  - ❑ Agreed to concessions
  - ❑ Cost sharing, salary reductions, & furloughs

# Budget Highlights

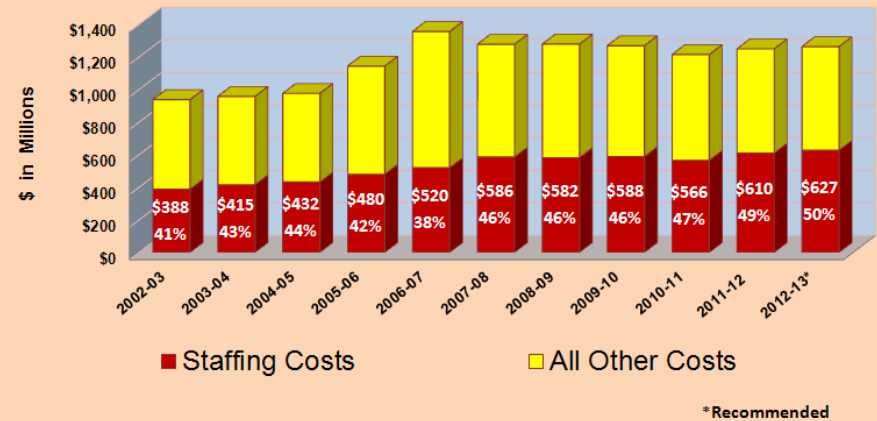
## *2002-03 to 2012-13*

17

### Staffing Trend



### Appropriation Trend



- 2002-03 budget: \$937.7M
- Total staffing: 7,249 FTE
- Staffing costs \$388M, 41% of budget
- Avg. position cost: \$54K

- 2012-13 budget: \$1.26B
- Total staffing: 6,032 FTE
- Staffing costs \$627M, 50% of budget
- Avg. position cost: \$104K, almost double in 10 years



## Budget Highlights *Allocated Positions*

### ➤ Vacant Positions

- ❑ 517 positions; 9.5% vacancy rate

### ➤ 2012-13 Proposed Budget

- ❑ Delete 37 positions (29 vacant, 8 filled)
- ❑ Add 110 positions
  - ❖ 395 in HSA, SJGH, BHS & PW
  - ❖ 299 under recruitment
    - ✓ First consideration for laid-off employees



# Budget Highlights

## *Law & Justice*

19

- \$10.7M increase largely due to AB 109
- Probation +\$5.4M; AB 109 & partially restoration of Juvenile Hall bed capacity
- Sheriff-Coroner +\$6.7M; AB 109 & 14 deputies funded by federal CHP grant

# Budget Highlights

## *San Joaquin General Hospital*

20

### ➤ 2012-13 Proposed Budget

□ \$228.2M; 1,311 FTEs

❖ ADC 110 (MGU 12)

❖ \$6.8M capital/fixed assets

□ General Fund support remains at \$11.6M

❖ \$8.7M ongoing operations

❖ \$2.9M Hospital Replacement Phase II

□ Trauma center designation

❖ 2 new positions

# Budget Highlights

## *San Joaquin General Hospital*

21

### ➤ Medi-Cal Waiver - “Bridge to Healthcare Reform”

#### □ DSRIP – Nov 2010 to Oct 2015

- ❖ \$93.8M available based on performance
- ❖ Received \$26.4M in 2010-11 & 2011-12
- ❖ Budget includes \$19.2M & 42.6 FTEs

#### □ LIHP – Coverage for childless adults

- ❖ Operational June 1<sup>st</sup>
- ❖ \$3.7M



# Budget Highlights

## *Human Services Agency*

22

### ➤ Administration

❑ \$125.6M; 951 FTE

- ❖ Net increase of 122 positions in 2 years
- ❖ Caseload growth
- ❖ IHSS Fraud Prevention

### ➤ Community Services

❑ Delete 7 full-time & 4 part-time positions

- ❖ ARRA sunset
- ❖ 23% reduction in Low Income Home Energy Assistance program

# Budget Highlights

## *Parks & Recreation*

23

- Division of General Services January 2012
- 2012-13 Proposed Budget
  - ❑ Delete 3.8 FTE
  - ❑ Parking/rental fee increases \$214K
  - ❑ Use \$1.2M Parks trusts for operations – \$650K less – will be depleted by 2017-18
- Evaluate operational & funding opportunities
  - ❑ Marketing campaigns
  - ❑ Assessments/special taxes
  - ❑ Restructuring operations/contracting services
  - ❑ Transfer of parks to public agencies/closure of some parks

# Budget Highlights

## *City/County Library System*

24

- Agreement with Stockton to operate Library System
  - ❑ AV decline → less funding for library services
  - ❑ Weekly hours at current level; limit material & book purchases to MMP
- Close all branches 12 days

### Calendar Year 2012

- ❖ July 4
- ❖ September 3
- ❖ October 8
- ❖ November 12, 22, & 23
- ❖ December 25

### Calendar Year 2013

- ❖ January 1 & 16
- ❖ February 11 & 18
- ❖ May 27



# Budget Highlights

## *Stockton Metro Airport*

25

### ➤ 2012-13 Proposed Budget

- General Fund support \$465K
- Add 3 positions for fiscal & security support
- \$1.8M capital/fixed assets
- Use \$545K from trusts
  - ❖ \$225K match for FAA grant/capital
  - ❖ \$320K for operations

# Budget Highlights

## *Capital/Infrastructure Investments*

26

- De-fund additional \$2.3M capital improvement projects (2009-10 = \$21.3M; 2010-11 = \$8.4M; 2011-12 = \$10.9M)
  - ❑ MG Zoo improvements \$1.5M
  - ❑ Residual project balances \$822K
- 2012-13 public improvement program funded by carryover, capital trust funds, Tobacco Settlement allocations, or federal/State funds

# Budget Highlights

## *Fee Issues-Cost Recovery*

27

- **Special public services** – e.g. property development, business/animal ownership – funded by special revenues
- Fees based on **actual costs**
- Less than full cost recovery deprives county resources for general services
- Fee increases to **keep pace with costs**
- Revenue adjustments included in various budgets



*Multiyear  
Budget Outlook  
2012-13 – 2016-17*

# Multiyear Budget Outlook

## *General Purpose Revenue Assumptions*

29

### ➤ Property Taxes

- ❑ 2012-13: 2.0% drop
- ❑ 2013-14: 1.0% growth
- ❑ 2014-15: 2.5% growth
- ❑ 2015-16: 3.5% growth
- ❑ 2016-17: 3.5% growth

### ➤ Sales Taxes

- ❑ 2012-13: 6.5% growth
- ❑ 2013-14: 5.5% growth
- ❑ 2014-15: 5.5% growth
- ❑ 2015-16: 5.5% growth
- ❑ 2016-17: 5.5% growth

# Multiyear Budget Outlook

## *One-Time Resources Assumptions*

30

### ➤ Capital & Reserve Policies

- ❑ Tobacco Settlement → capital & technology
- ❑ Reserve for Contingencies → 1% minimum to 5% by 2020
- ❑ Up to \$10M General Fund balance for CIP



# Multiyear Budget Outlook

## *Dedicated Sales Taxes Assumptions*

31

### ➤ Prop 172

- 2012-13: 7.5% growth
- 2013-14: 5.5% growth
- 2014-15: 5.5% growth
- 2015-16: 5.5% growth
- 2016-17: 5.5% growth

### ➤ *Realignment Social Svs*

- *2012-13: 8.5% growth*
- *2013-14: 6.5% growth*
- *2014-15: 6.5% growth*
- *2015-16: 6.5% growth*
- *2016-17: 6.5% growth*

# Multiyear Budget Outlook

## *Labor Cost Assumptions*

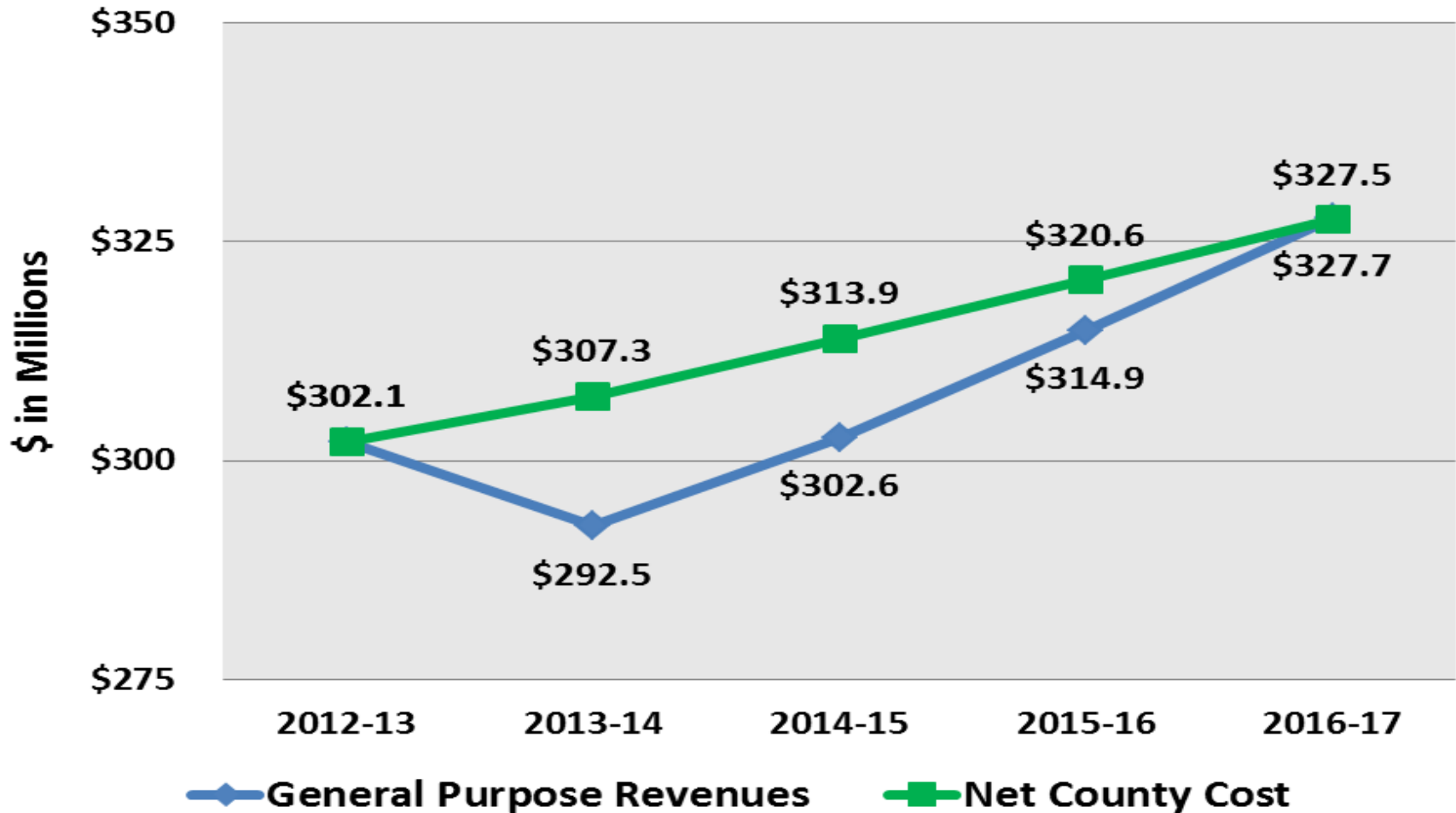
32

- Salary – existing MOUs
- Retirement – 7.5% growth per year
  - Negotiated cost sharing
- Health premiums – 12.5% growth per year
  - Negotiated cost sharing on employee only
- 70% funded by federal/State/service fees; 30%  
NCC funded by General Purpose Revenue

# Multiyear Budget Outlook

## *Summary – Budget Gap*

33





# Budget Highlights

## *Conclusion*

34

- 2012-13 budget continues to be balanced with one-time solutions & cost deferrals
- Organizational reviews
- Two major issues not addressed
  - ❑ Final State Budget
  - ❑ Labor contracts under negotiations

# *Unfunded Supplemental Requests: \$1.5M*

35

## ➤ County departments

1. Public Defender - \$646K
2. Sheriff-Coroner - \$338K
3. Human Services - \$432K

## ➤ Non-County agencies

1. SJ Partnership - \$9,500
2. Bread of Life - \$43K
3. PUENTES - \$35K
4. Historical Society - \$28K
5. Downtown Alliance - \$33K

# Recommended Actions

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1. Approve Proposed 2012-13 Budget for consideration
2. Set Final Budget Hearing to begin June 26<sup>th</sup> at 1:30 p.m.
3. Direct Human Resources to issue layoff notices to impacted employees

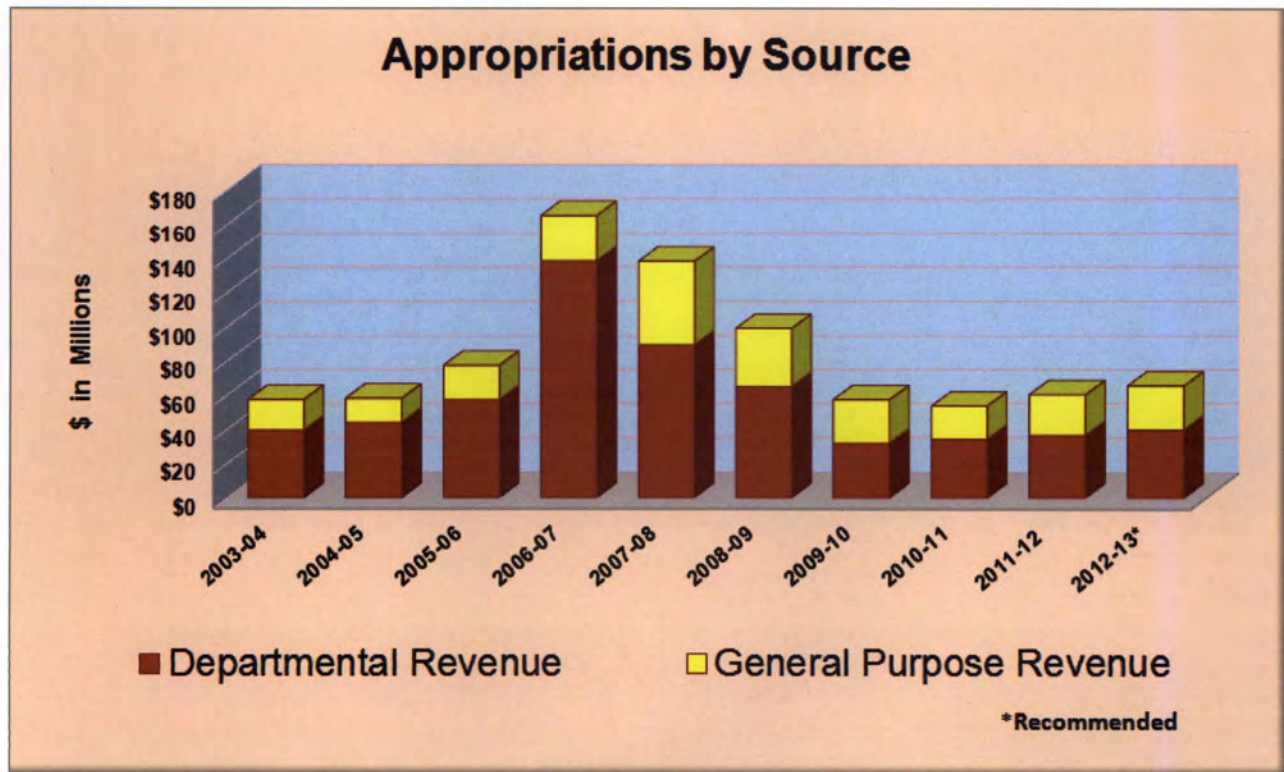
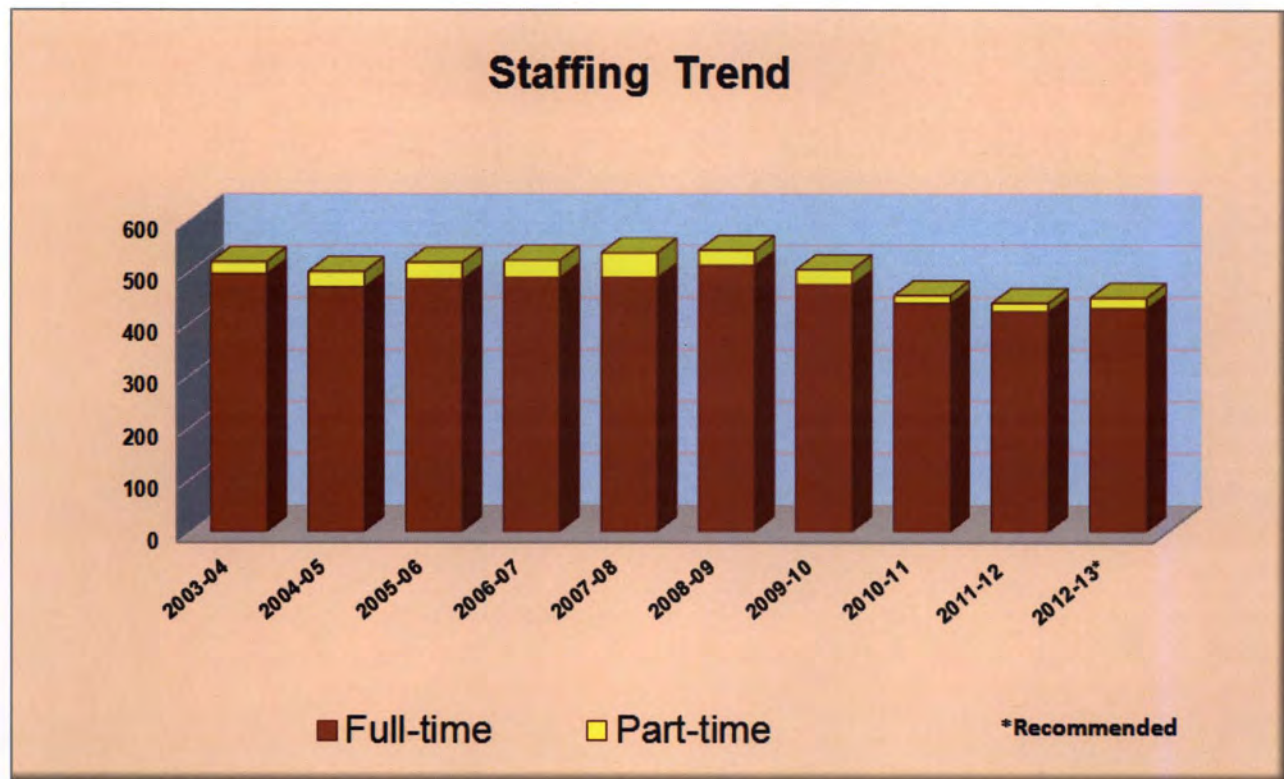


## General Government Appropriations

	Page Number	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
1010100000 Board of Supervisors	A-4	\$2,432,037	\$2,354,200	\$2,354,200	(\$77,837)
1010200000 County Administrator	A-6	2,121,700	2,151,163	2,151,163	29,463
1010800000 Auditor-Controller	A-9	3,490,675	3,070,075	3,070,075	(420,600)
1010804000 Operating Transfers	A-11	571,557	781,869	781,869	210,312
1010805000 Tobacco Settlement	A-12	5,600,000	7,200,000	7,200,000	1,600,000
1010900000 Information Systems	A-15	2,737,575	3,599,305	3,599,305	861,730
1011000000 Treasurer-Tax Collector	A-28	5,297,421	5,551,110	5,551,110	253,689
1011100000 Assessor-Recorder- County Clerk	A-32	11,946,348	11,858,205	11,858,205	(88,143)
1011200000 Purchasing/Support	A-37	754,788	747,316	747,316	(7,472)
1011800000 County Counsel	A-42	1,074,177	1,316,627	1,316,627	242,450
1012400000 Human Resources	A-44	3,211,749	3,949,865	3,949,865	738,116
1013000000 Registrar of Voters	A-18	4,660,273	4,913,766	4,913,766	253,494
1015400000 Economic Promotion	A-51	199,262	208,762	199,262	0
1016000000 Surveyor	A-52	315,557	260,924	260,924	(54,634)
1016500000 Rebates/Refunds & Judgments/Damages	A-54	65,500	65,500	65,500	0
1018000000 Equipment Use & Debt Service	A-55	13,544,229	15,206,682	15,206,682	1,662,453
2025901000 Recorder-Equipment/ Automation	A-35	2,292,922	2,285,761	2,285,761	(7,161)
<b>Total - General Government</b>		<b>\$60,315,770</b>	<b>\$65,521,130</b>	<b>\$65,511,630</b>	<b>\$5,195,860</b>

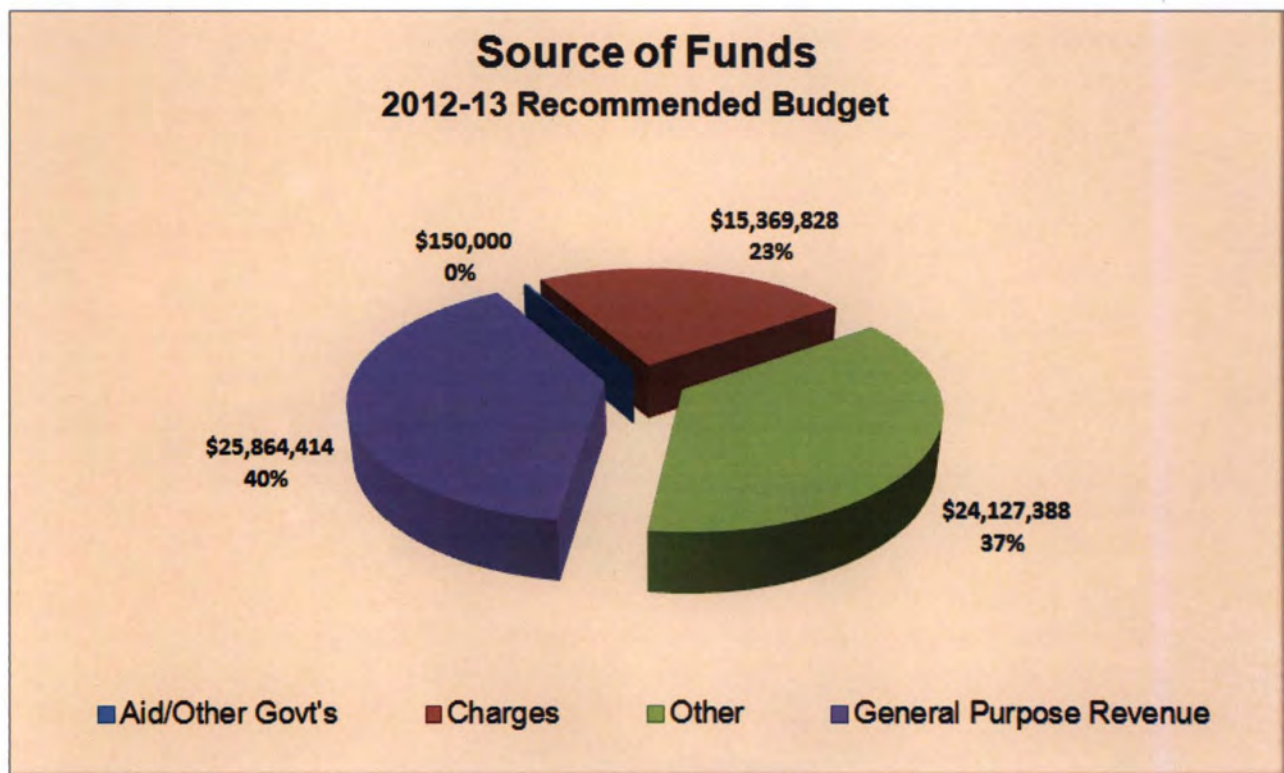
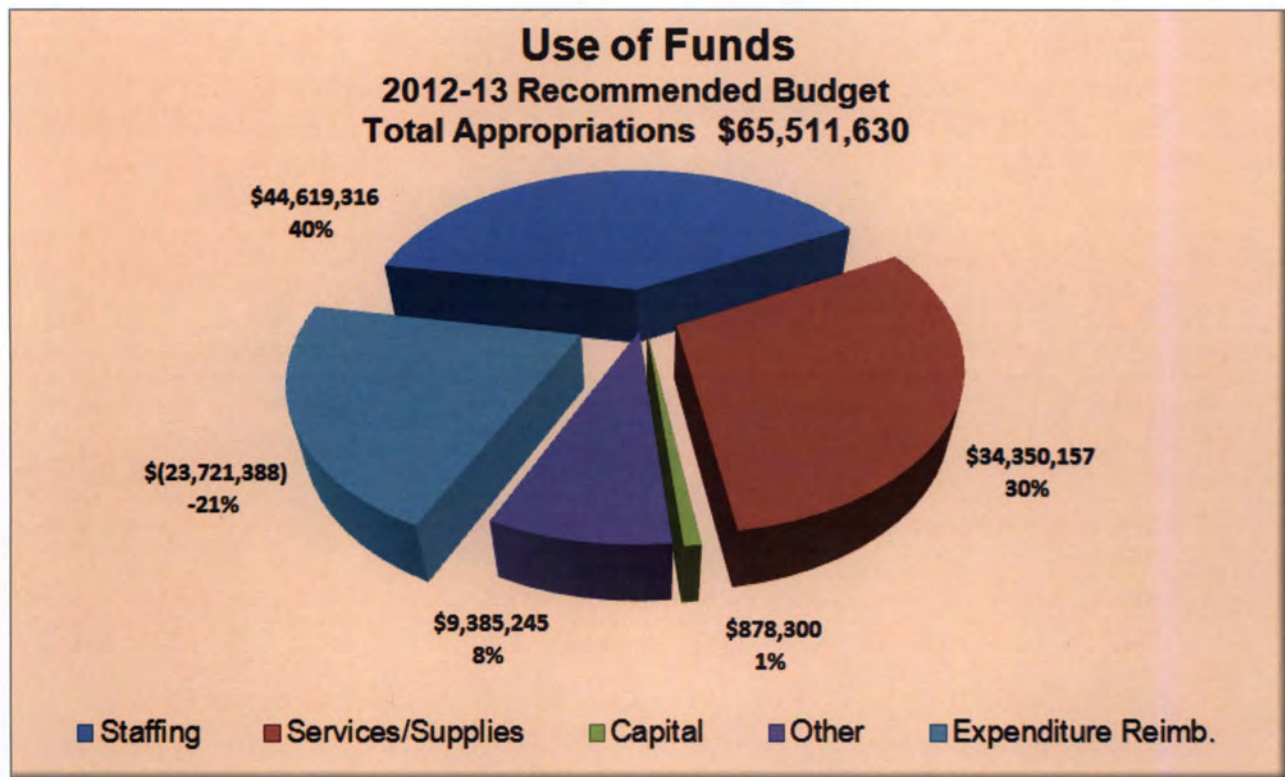
# General Government

## Statistical Summary





## General Government Statistical Summary





# Summary

## All Assessor-Recorder Budgets

Kenneth W. Blakemore, Assessor-Recorder-County Clerk

	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$10,850,124	\$11,378,038	\$10,931,329	\$10,931,329	(\$446,709)
Services & Supplies	1,277,588	1,755,602	2,180,179	2,180,179	424,577
Other Charges	2,500	5,000	2,500	2,500	(2,500)
Fixed Assets	2,017	19,800	76,300	76,300	56,500
Operating Transfers Out	500,600	1,300,000	1,201,115	1,201,115	(98,885)
<b>Total Expenditures</b>	<b>\$12,632,829</b>	<b>\$14,458,440</b>	<b>\$14,391,423</b>	<b>\$14,391,423</b>	<b>(\$67,017)</b>
Expenditure Reimbursements	(237,139)	(219,170)	(247,456)	(247,456)	(28,286)
<b>Total Appropriations</b>	<b>\$12,395,690</b>	<b>\$14,239,270</b>	<b>\$14,143,967</b>	<b>\$14,143,967</b>	<b>(\$95,303)</b>
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$2,823	\$2,750	\$2,750	\$2,750	\$0
Interest/Rents	34,504	25,000	20,000	20,000	(5,000)
Charges for Services	6,054,087	6,196,295	6,051,728	6,051,728	(144,567)
Miscellaneous Revenues	13,515	8,500	10,000	10,000	1,500
Operating Transfers In	649,525	1,599,331	1,813,112	1,813,112	213,781
Fund Balance	522,436	1,501,552	1,436,324	1,436,324	(65,228)
<b>Total Revenues</b>	<b>\$7,276,890</b>	<b>\$9,333,428</b>	<b>\$9,333,914</b>	<b>\$9,333,914</b>	<b>\$486</b>
<b>Net County Cost</b>	<b>\$5,118,799</b>	<b>\$4,905,842</b>	<b>\$4,810,052</b>	<b>\$4,810,052</b>	<b>(\$95,790)</b>
<b>Allocated Positions</b>	<b>127.0</b>	<b>120.0</b>	<b>117.0</b>	<b>117.0</b>	<b>(3.0)</b>
<b>Temporary (Full-Time Equivalent)</b>	<b>0.5</b>	<b>0.6</b>	<b>0.6</b>	<b>0.6</b>	<b>0.0</b>
<b>Total Staffing</b>	<b>127.5</b>	<b>120.6</b>	<b>117.6</b>	<b>117.6</b>	<b>(3.0)</b>

This is a summary of the budgets administered by the Assessor-Recorder-County Clerk. These include:

- 1011100000 Assessor-Recorder-County Clerk
- 2025901000 Recorder-Equipment/Automation

# Summary

## All Information Systems Budgets

Jerry Becker, Information Systems Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$9,975,398	\$10,182,330	\$10,577,459	\$10,577,459	\$395,129
Services & Supplies	7,608,925	11,546,202	8,101,879	8,101,879	(3,444,323)
Other Charges	768,025	0	0	0	0
Fixed Assets	398,793	0	2,832,970	2,832,970	2,832,970
Total Expenditures	\$18,751,140	\$21,728,532	\$21,512,308	\$21,512,308	(\$216,224)
Expenditure Reimbursements	(11,287,167)	(10,280,104)	(9,941,213)	(9,941,213)	338,891
Total Appropriations	\$7,463,973	\$11,448,428	\$11,571,095	\$11,571,095	\$122,667
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$3,972,899	\$4,448,318	\$3,117,024	\$3,117,024	(\$1,331,294)
Charges for Services	3,082,355	1,830,798	4,070,700	4,070,700	2,239,902
Miscellaneous Revenues	10,627	10,000	13,000	13,000	3,000
Total Revenues	\$7,065,882	\$6,289,116	\$7,200,724	\$7,200,724	\$911,608
<b>Net County Cost</b>	\$398,092	\$5,159,312	\$4,370,371	\$4,370,371	(\$788,941)
<b>Allocated Positions</b>	90.0	85.0	89.0	89.0	4.0
Temporary (Full-Time Equivalent)	14.9	12.0	14.2	14.2	2.2
Total Staffing	104.9	97.0	103.2	103.2	6.2

This is a summary of the budgets administered by the Information Systems Director. These include:

- 1010900000 Information Systems Division
- 1013000000 Registrar of Voters
- 2026000150 Homeland Security Grants
- 8250000000 Office Automation Internal Service Fund
- 8270000000 Radio Internal Service Fund
- 8260000000 Telephone Internal Service Fund

# 1011100000—Assessor-Recorder-County Clerk

## General Government

Kenneth W. Blakemore, Assessor-Recorder-County Clerk

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$10,360,557	\$10,823,916	\$10,378,682	\$10,378,682	(\$445,234)
Services & Supplies	1,000,631	1,336,602	1,717,979	1,717,979	381,377
Other Charges	2,500	5,000	2,500	2,500	(2,500)
Fixed Assets	0	0	6,500	6,500	6,500
<b>Total Expenditures</b>	<b>\$11,363,688</b>	<b>\$12,165,518</b>	<b>\$12,105,661</b>	<b>\$12,105,661</b>	<b>(\$59,857)</b>
Expenditure Reimbursements	(237,139)	(219,170)	(247,456)	(247,456)	(28,286)
<b>Total Appropriations</b>	<b>\$11,126,549</b>	<b>\$11,946,348</b>	<b>\$11,858,205</b>	<b>\$11,858,205</b>	<b>(\$88,143)</b>
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$2,823	\$2,750	\$2,750	\$2,750	\$0
Charges for Services	5,384,812	5,501,295	5,361,728	5,361,728	(139,567)
Miscellaneous Revenues	13,515	8,500	10,000	10,000	1,500
Operating Transfers In	606,600	1,527,961	1,673,675	1,673,675	145,714
<b>Total Revenues</b>	<b>\$6,007,750</b>	<b>\$7,040,506</b>	<b>\$7,048,153</b>	<b>\$7,048,153</b>	<b>\$7,647</b>
<b>Net County Cost</b>	<b>\$5,118,799</b>	<b>\$4,905,842</b>	<b>\$4,810,052</b>	<b>\$4,810,052</b>	<b>(\$95,790)</b>
<b>Allocated Positions</b>	<b>120.0</b>	<b>113.0</b>	<b>110.0</b>	<b>110.0</b>	<b>(3.0)</b>
Temporary (Full-Time Equivalent)	0.0	0.1	0.1	0.1	0.0
<b>Total Staffing</b>	<b>120.0</b>	<b>113.1</b>	<b>110.1</b>	<b>110.1</b>	<b>(3.0)</b>

## Purpose

Functions of the Assessor-Recorder-County Clerk are mandated, while service levels are discretionary. This narrative includes both the Assessor and the Recorder-County Clerk budgets.

The Assessor is responsible for producing annual property assessment rolls including real property and unsecured property, the basis of property tax revenue. The Assessor discovers, values, and enrolls all taxable property in San Joaquin County. The Office also investigates and values all new construction; determines status and reappraises all properties with a change of ownership; monitors the planting/pulling of all commercial trees and vines; administers the constitutional exemption on young trees and vines; revalues Williamson Act property annually; makes reductions to Proposition 13 values where appropriate; establishes a system for mapping, identifying, and appraising mobile homes; administers various tax

exemption programs; and maintains Countywide ownership data and property maps.

Property taxes are the local public agencies' major source of General Purpose Revenue. The Assessor's property tax assessment rolls establish the property tax base for all local government agencies in the County, including cities, special districts, and school districts. Currently, the County collects approximately \$518 million for these agencies. Maximum revenue is achieved only through an active, fair, and complete assessment program.

The Recorder-County Clerk creates and maintains maps, property, birth, marriage, and death records; records fictitious name statements; issues marriage licenses; processes notary bonds; registers process servers, unlawful detainer assistants, and professional photocopyers; and processes Department of Fish and Game notices of determination.



# 1011100000—Assessor-Recorder-County Clerk

## General Government

### Major Budget Changes

➤ (\$47,600) Decrease in office expense, and travel/training costs.

#### Salaries & Employee Benefits

- (\$243,937) Negotiated salary and benefits adjustments.
- (\$201,287) Delete three vacant positions.

#### Fixed Assets

- \$6,500 GIS mapping monitors (5).

#### Revenues

#### Services & Supplies

- \$150,566 Increase in data processing charges.
- \$71,850 Increase in software and licenses expenses.
- \$75,000 Increase in consultant services for Geographic Information System (GIS).
- \$60,000 Funding for Public Health Services' Vital Statistics support.
- \$50,000 Increase in County Counsel services reflecting actual experience.
- \$36,000 Increase in aerial photography services.

- \$109,553 Increase in property tax administration fees based on current year's experience.
- (\$247,960) Decrease in recording fees reflecting actual experience.
- \$101,115 Increase in transfers from Recorder's Modernization Fund for administrative support and automation projects.
- \$89,000 Increase in transfers from Vitals Fund for Public Health Services' Vital Statistics program and administrative support.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Assessor's Operations</b>					
<i>Total Roll Values (000)</i>	\$62,710,199	\$56,079,725	\$53,923,016	\$51,766,745	\$50,750,000
<i>Property Transfers</i>	38,853	35,479	32,144	30,000	30,000
<i>New Subdivision Lots</i>	768	287	582	587	600
<i>Total Permits Received</i>	12,681	12,256	11,860	11,500	11,000
<i>Boats</i>	11,207	9,774	6,551	6,847	6,800
<i>Aircraft</i>	336	388	355	366	375
<i>Audits-Mandatory</i>	256	154	264	230	230
<i>Property Statements</i>	17,129	19,633	15,773	16,124	16,000
<i>Appeals Processed</i>	5,826	5,746	9,528	5,278	3,700
<i>Proposition 8 Reviews</i>	60,045	107,694	109,105	100,000	90,000
<b>Recorder's Operations</b>					
<i>Documents Recorded</i>	195,461	186,217	175,276	176,000	175,000
<i>Pages Recorded</i>	634,769	581,732	565,363	570,000	570,000
<i>Marriage Licenses Issued</i>	2,871	2,868	3,028	3,050	3,000
<i>Vital Statistics</i>	36,724	33,166	30,909	31,000	31,000

# 1011100000—Assessor-Recorder-County Clerk

## General Government

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- (\$60,000) Decrease in transfer from Truncation Fund.

### Program Discussion

The 2012-13 recommended budget for the Assessor-Recorder-County Clerk totals \$12,105,661, which is a decrease of \$59,857 from 2011-12. The budget includes negotiated salary and benefits adjustments, and the deletion of one Exemptions Supervisor and two Office Assistant vacant positions. The budget also includes fund transfers, primarily from the Recorder's Modernization and Truncation funds, totaling \$1,673,675 for automation projects and upgrades planned for 2012-13.

#### Assessor's Operations

The County's assessment roll for 2011-12 was \$51.8 billion, a reduction of 4% from 2010-11. For a fourth consecutive year, the Assessor expects an additional 2% decline in assessed value Countywide for 2012-13. From 2008-09 to 2012-13, the assessed value Countywide has dropped close to 20%.

During 2011-12, nearly 60% of residential properties in the County received tax relief due to lower assessed market values. The Assessor anticipates many 2011-12 tax relief properties will continue in 2012-13. In 2011-12, projected values in the commercial and industrial sectors deteriorated and rural residences were negatively impacted.

For the first time since 2009-10, the California Consumer Price Index is increasing the base year factor at the 2% legal limit. Additionally, due to declining interest rates, the California Land Conservation Act (Williamson Act) assessments will increase in 2012-13.

In 2010-11, there were 2,146 appeals filed compared to 6,221 in 2009-10. During 2010-11, the Assessor's Office resolved 5,996 appeals, with 5,278 outstanding appeals from prior years. As of March 2012, 3,053 were resolved and 2,225 remain to be settled. In 2011-12, an additional 1,746 appeals were filed.

In 2009-10, approximately two-thirds, or 4,000, appeals were residential. Although volume in terms of numbers is down, over half of the outstanding appeals are commercial/industrial and business. These appeals are complicated and time consuming, requiring more senior staff, and more time and expertise to resolve. The revenue ramifications can also be much more significant.

In 2011-12, the Assessor's Technology team developed an automated appeals application that is fully integrated with the Clerk of the Board and County Counsel. Through a collaborative effort among the offices of Assessor, Clerk of the Board, and County Counsel, the Assessor expects to meet the statutory deadline of November 30, 2012, for the 2010-11 appeals.

Declines in the number of permits and new subdivisions continue to somewhat offset other workload demands. The Department continues to develop new and updated computer applications to adjust the workload where possible.

#### Recorder-County Clerk's Operations

In 2010-11, the Recorder's Office implemented an Internet-based electronic recording process. As of March 2012, 89 companies signed agreements to submit documents electronically. Approximately one third of all documents are now recorded electronically. In 2011-12, the "Government to Government" electronic recording, in which documents from the State Franchise Tax Board and the Employment Development Department are recorded electronically, was also implemented. By fall 2012, it is anticipated that all liens submitted by the County Treasurer-Tax Collector will be recorded electronically.

#### Automation/System Enhancement Projects

The recommended budget includes \$1,613,675 from the Recorder's Modernization and Fail-to-File Funds to provide for modernization projects and upgrades. This represents an increase of \$85,714 from 2011-12.

In 2011-12, the Information Systems Division and Assessors' Information Technology staff began upgrading the Assessor's core system to the next generation of software. Over the next 18 to 24 months, the entire system will be reviewed and redesigned to meet the future needs of the office.

During 2012-13, the Department will continue the implementation of the County's Questys Imaging System, a long-term project to digitalize the workflow environment. The process will require hours of manual document reviewing and digitizing conversion work. However, once the project is complete, it will streamline the document filing and retrieval process, and significantly improve the current workflow of the Assessor-Recorder-County Clerk's operations.

# 1010800000—Auditor-Controller

## General Government

Adrian Van Houten, Auditor-Controller

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$2,780,963	\$2,789,601	\$2,772,493	\$2,772,493	(\$17,108)
Services & Supplies	2,344,139	2,351,305	2,089,878	2,089,878	(261,427)
Total Expenditures	\$5,125,102	\$5,140,906	\$4,862,371	\$4,862,371	(\$278,535)
Expenditure Reimbursements	(1,841,768)	(1,650,231)	(1,792,296)	(1,792,296)	(142,065)
Total Appropriations	\$3,283,334	\$3,490,675	\$3,070,075	\$3,070,075	(\$420,600)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$68,814	\$68,000	\$70,000	\$70,000	\$2,000
Charges for Services	899,366	887,770	881,806	881,806	(5,964)
Miscellaneous Revenues	135,446	151,000	151,000	151,000	0
Total Revenues	\$1,103,626	\$1,106,770	\$1,102,806	\$1,102,806	(\$3,964)
Net County Cost	\$2,179,709	\$2,383,905	\$1,967,269	\$1,967,269	(\$416,636)
Allocated Positions	26.0	24.0	25.0	25.0	1.0

### Purpose

The Auditor-Controller's Office has four major functions: 1) internal audits and cost allocation; 2) fund and budget reporting, accounts payable, and claim processing; 3) property tax calculations and allocations; and 4) employee payroll and benefit maintenance. These operations are an integral component of county government.

Functions of the Auditor-Controller are mandated while service levels are discretionary. Duties include maintenance of accounting records, preparation of financial reports, auditing, processing payments and payrolls, and a wide variety of accounting support to County operations.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$94,469) Negotiated salary and benefit adjustments.
- \$77,361 Add one Deputy Auditor-Controller.

#### Services & Supplies

- (\$262,434) Decrease in data processing charges.

### Expenditure Reimbursements

- \$142,113 Cost Allocation Plan adjustment.

### Revenues

- \$2,000 Increase in SB 90 State mandate cost reimbursements.
- (\$5,222) Cost Allocation Plan adjustment.

### Program Discussion

The recommended 2012-13 budget for the Auditor-Controller's Office totals \$4,862,371 which is a decrease of \$278,535 from 2011-12. The decrease is primarily due to negotiated salary and benefits adjustments and decreased data processing charges; partially offset by the restoration of a Deputy Auditor-Controller position.

The Auditor-Controller is a major participant in upgrading and maintaining the County Accounting and Personnel System (CAPS), the core automated administrative system. The financial and human resources management modules have been in production since 2003-04. A major system upgrade was implemented in May 2010.

Since 2002, Megabyte has been the County's automated property tax system. In 2009, Megabyte began rolling out



# 1010800000—Auditor-Controller

## General Government

its updated programs and continues to test and release new programs. Full implementation has yet to be completed. Updates continue to be released as they become available from Megabyte. The Auditor-Controller will continue to work with the Treasurer-Tax Collector and the Information Systems Division to monitor system performance.

### Staff Reductions/Service Impacts

Budget cuts for the past three fiscal years have resulted in the elimination of the Auditor-Controller's Internal Audit division, which was responsible for conducting both mandated and discretionary audits of County departments and programs. In 2011-12, the majority of federal and State-mandated audits were performed by outside audit firms. In

addition, the Auditor-Controller no longer performs discretionary audits.

The recommended 2012-13 budget includes the restoration of one Deputy Auditor-Controller. The position will be responsible for conducting mandated and discretionary audits of County departments and programs, which will reduce the need for outside audit firms.

Due to the continuing declines in the housing market, requests for property tax assessment appeals, corrections, and refunds have significantly increased to the level far exceeding the capacity that the current staff can handle, resulting in a backlog of unprocessed items. However, it is anticipated that the high volume will taper as the housing market stabilizes.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b><i>Treasury Deposit Receipts</i></b>	15,402	16,525	16,484	15,800	16,000
<b><i>Disbursements</i></b>					
<i>Checks Handled</i>	246,239	232,591	215,462	200,000	205,000
<i>Direct Deposits</i>	166,467	162,856	154,594	155,000	156,000
<i>Purchase Orders &amp; Claims</i>	138,208	131,231	119,988	120,400	125,000
<i>1099s Issued</i>	1,605	1,386	1,399	1,450	1,450
<b><i>Journal Entries</i></b>	11,469	11,972	11,432	11,400	11,500
<b><i>Property Taxes</i></b>					
<i>Changes to Tax Roll</i>	11,125	9,598	8,831	8,722	8,700
<i>Auditor's Tax Refunds</i>	3,547	6,032	5,170	3,000	2,900
<i>Property Tax Clearances</i>	17	4	1	2	2
<i>Tax Redemptions</i>	1,081	421	396	336	300
<i>Supplemental Billings</i>	43,711	45,804	40,884	40,850	40,000

# 1010100000—Board of Supervisors/Clerk of the Board

## General Government

Steve J. Bestolarides, Chairman

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,830,962	\$2,105,934	\$2,031,906	\$2,031,906	(\$74,028)
Services & Supplies	267,064	326,297	322,488	322,488	(3,809)
Total Expenditures	\$2,098,026	\$2,432,231	\$2,354,394	\$2,354,394	(\$77,837)
Expenditure Reimbursements	(194)	(194)	(194)	(194)	0
Total Appropriations	\$2,097,832	\$2,432,037	\$2,354,200	\$2,354,200	(\$77,837)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$947	\$0	\$0	\$0	\$0
Charges for Services	31,880	30,980	22,380	22,380	(8,600)
Miscellaneous Revenues	53	0	0	0	0
Total Revenues	\$32,880	\$30,980	\$22,380	\$22,380	(\$8,600)
Net County Cost	\$2,064,952	\$2,401,057	\$2,331,820	\$2,331,820	(\$69,237)
Allocated Positions	13.0	14.0	15.0	15.0	1.0

## Purpose

The Board of Supervisors is mandated by law and is responsible for ensuring the public trust through representative government. As the governing body of the County, the Board of Supervisors:

- Sets County and public policy.
- Adopts ordinances/resolutions.
- Appropriates funds and levies necessary fees.
- Represents the citizens of San Joaquin County in matters involving the State/federal governments.
- Plans land use and determines zoning for the unincorporated area.
- Represents the public on several County commissions, special district boards, and local committees.
- Works with constituents to resolve problems and issues.

The Clerk of the Board attends all meetings of the Board of Supervisors and Assessment Appeals Board; processes and retains all resultant documents; prepares and posts agendas of those meetings; prepares minutes of those meetings; maintains Local Appointments - List of County's Boards, Commissions and Committees, and provides support to all County departments.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$138,103) Negotiated salary and benefits adjustments.
- \$64,075 Addition of an Office Assistant.

### Services & Supplies

- (\$9,191) Decrease in automation equipment lease and data processing charges.
- \$10,244 Increase in Casualty Insurance costs.

### Revenues

- (\$8,600) Decrease in assessment appeal application fees based on actual experience.

## Program Discussion

The 2012-13 Board of Supervisors/Clerk of the Board budget totals \$2,354,394, which is a decrease of \$77,837 from 2011-12. The budget includes negotiated salary and benefits adjustments, and the addition of an Office Assistant position.



# **1010100000—Board of Supervisors/Clerk of the Board**

## **General Government**

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For the fourth consecutive year, the County anticipates an additional 2% decline in assessed valuation resulting in a cumulative reduction close to 20% since 2008-09. Over the last three years, General Fund-supported departments made significant program and staff reductions. Even with these reductions, over \$145 million in one-time or time-limited resources were necessarily used to balance the budget. The County sought and continues to seek concessions from its labor groups. In 2011-12, the County reached agreements with 80% of its workforce. The agreements include both one-time and ongoing savings totaling \$23 million over two fiscal years through June 30, 2013. While these savings will assist the County to achieve a balanced budget where ongoing expenses match ongoing revenues, it is imperative to obtain similar savings from the remaining bargaining units.

In October 2010, the Board appointed 11 members to the Interim Board of Trustees (IBOT) to assist the County in the development and implementation of a new governance structure for San Joaquin General Hospital (SJGH). The goal is to maintain SJGH as a financially-viable hospital serving the community in San Joaquin County. Since its formation, the IBOT has assisted the County in the successful recruitment of the Hospital Chief Executive Officer, provided input on the implementation plans for two expanded health care coverage initiatives, and reviewed the initial financial and operational needs of establishing SJGH as a trauma center. In May 2011, the Board retained a consultant to assist the IBOT and the County to evaluate various hospital governance models and to determine the most viable option for SJGH.

In May 2011, the Board directed staff to determine if cost savings could be generated by providing indigent counsel services via contract rather than through the existing Public Defender's Office. In February 2012, the Board accepted staff's report on County costs for providing indigent defense by both the Public Defender's Office and the contracted defense provider, Lawyer Referral Service (LRS). The report indicated that due to the differences in compensation methods, type of cases handled, and total workload volume, the cost data, while providing an indication, did not show conclusively whether cost savings would be generated from replacing the Public Defender's Office with private attorneys. The Board directed staff to initiate negotiation for a successor contract with LRS. Subsequently, in April 2012, the Board approved a three-year contract with LRS.

In August 2011, the Board designated the Probation Department as the County's lead agency for the implementation of the 2011 Public Safety Realignment (also known

as AB 109). Under AB 109, the State began transferring certain lower level inmates and parolees to counties in October 2011. This transfer is part of the State's efforts in meeting the court-ordered reduction on prisoner population in State detention facilities. In 2011-12, the County received \$7.7 million in AB 109 funds and added a total of 31 positions in various County departments, including Probation, Sheriff-Coroner, Correctional Health, Behavioral Health, Public Defender, and Employment and Economic Development Department to address the additional workload. San Joaquin County has been recognized Statewide for its collaborative and innovative approach in designing the Public Safety Realignment implementation plan, which emphasizes on rehabilitation and treatment rather than incarceration.

In August 2011, the Board accepted the Countywide Animal Services Report which shows an estimated annual savings of \$1.4 million if animal services are provided Countywide with the joint participation of the County and the cities in the County. The Board also directed staff to continue discussion with the City of Stockton on the formation of a Joint Powers Authority for animal services and to develop an implementation plan. The Stockton City Council is tentatively scheduled to conduct a study session on this issue in June 2012 and the Board will consider staff's recommendations in July/August.

For 2012-13, the Board will continue to focus on serving the people of the County and will work with County departments to ensure ongoing responsiveness to constituents. The Board will continue to pursue long-term goals of planning for optimal organizational structure and infrastructure needs. In addition, the Board will continue advocating with the County's legislative delegation to pursue the County's priorities that include Delta water solutions, Lower San Joaquin River Feasibility Study, Mokelumne River Regional Storage and Conjunctive Use Project (MORE Water Project), Airport facilities projects, as well as State Route 4 Corridor Improvements Project.

### **Clerk of the Board's Operation**

The 2012-13 budget adds an Office Assistant position to address both the backlog and ongoing workload demand of the Clerk of the Board's Office. This position will primarily serve as the receptionist for the office of the Board of Supervisors/Clerk of the Board, assist with the day-to-day office tasks, and provide backup coverage for the Clerk's operations.



# 1010200000—County Administrator

## General Government

Manuel Lopez, County Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,834,651	\$1,974,318	\$2,067,373	\$2,067,373	\$93,055
Services & Supplies	468,946	424,606	458,279	458,279	33,673
Total Expenditures	\$2,303,597	\$2,398,924	\$2,525,652	\$2,525,652	\$126,728
Expenditure Reimbursements	(245,663)	(277,224)	(374,489)	(374,489)	(97,265)
Total Appropriations	\$2,057,934	\$2,121,700	\$2,151,163	\$2,151,163	\$29,463
<b>Earned Revenues By Source</b>					
Miscellaneous Revenues	\$63,569	\$10,000	\$10,000	\$10,000	\$0
Total Revenues	\$63,569	\$10,000	\$10,000	\$10,000	\$0
Net County Cost	\$1,994,364	\$2,111,700	\$2,141,163	\$2,141,163	\$29,463
Allocated Positions	9.0	9.0	10.0	10.0	1.0

### Purpose

The County Administrator serves as the chief administrative officer of County operations; directly oversees some departments and programs, coordinates and advises others; acts to enforce ordinances, policies, rules and regulations as adopted by the Board of Supervisors; advises and makes recommendations to the Board of Supervisors on a vast number of issues; supervises the preparation of the annual County budget, monitors departmental and agency expenditures throughout the fiscal year; prepares the County's legislative platform and monitors legislation that can significantly affect County programs.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$103,125) Negotiated salary and benefits adjustments.
- \$196,180 Add a Chief Deputy County Administrator position.

#### Services & Supplies

- \$25,446 Increase in data processing charges.

#### Expenditure Reimbursements

- \$100,638 Cost Allocation Plan adjustment.

### Program Discussion

The 2012-13 recommended budget for the County Administrator's Office totals \$2,525,652, which is an increase of \$126,728 from 2011-12. The budget includes negotiated salary and benefits adjustments, addition of a Chief Deputy County Administrator position, and continues funding for federal and State legislative advocacy services. The budget also includes reimbursements from the Delta Activities budget for 75% of the Deputy County Administrator position cost. This reflects the Deputy's time spent on the coordination and support of the County's advocacy efforts and activities related to the Delta and water issues.

Since 2007-08, the County Administrator's Office has lost 44% of its staff. The reduction has negatively impacted the Office's ability to manage and complete various projects and policy studies in a timely manner. Long-term and strategic planning to reflect the County's fiscal and programmatic changes have been put on hold as existing staff try to deal with more immediate and urgent issues. The proposed addition of a Chief Deputy County Administrator to replace the former Budget/Finance Coordinator position will allow the Office to start developing and updating mid- to long-range budget and financing plans for both ongoing operations and capital needs.

During 2011-12, the County Administrator's Office provided administrative support and leadership for several major projects that will have significant long-term financial and/or operational implications for the County.



# 1010200000—County Administrator

## General Government

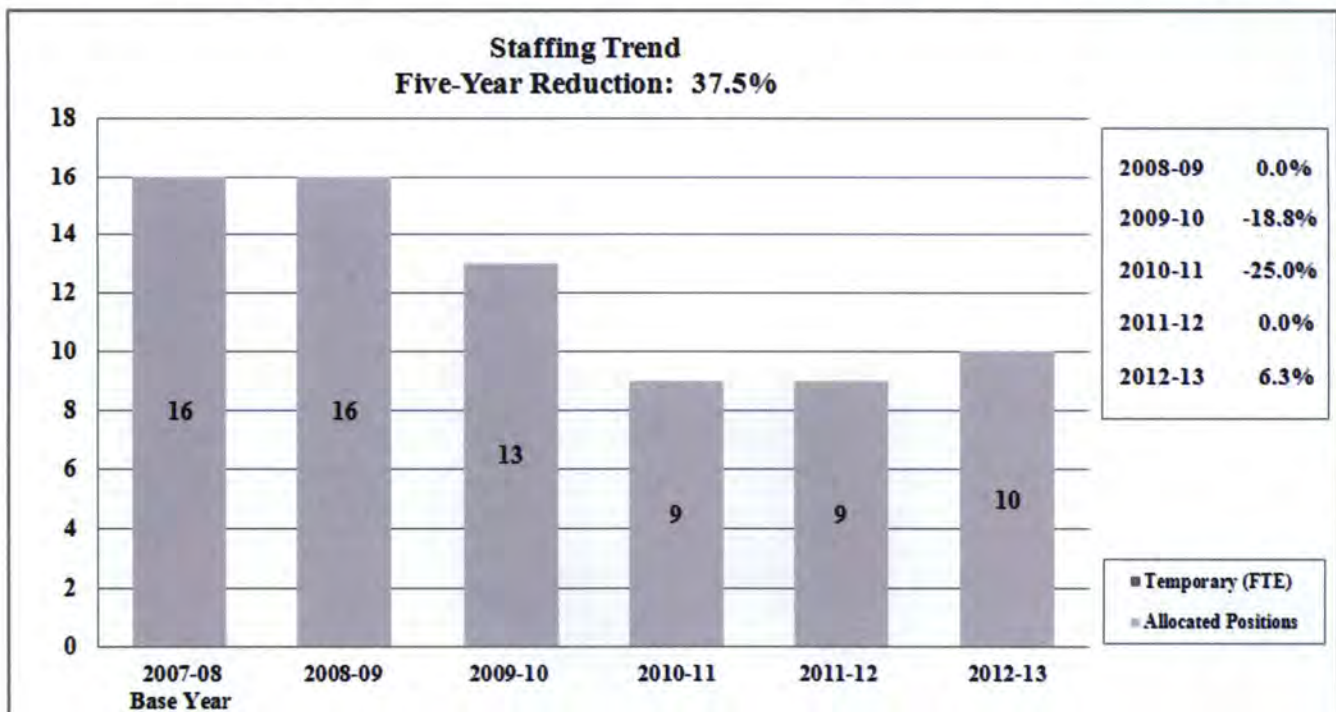
Most of these projects will continue into 2012-13, and include:

- **Structurally-Balanced Budget** - In April 2011, staff presented to the Board a multiyear budget outlook which projected significant General Fund budget shortfalls totaling \$62.9 million by fiscal year 2014-15, unless major cost containment measures were implemented. The report also identified key drivers contributing to the shortfalls, including the escalating County costs for employee salary, health insurance, and retirement benefits, which is compounded by the continuous decline in revenues. Federal stimulus funds and grants had provided some fiscal relief in the last few years; however, much of these funding sources had disappeared or dwindled. After two years of raiding, fewer construction projects are available for de-funding and redirection for operating costs.

During 2011-12, the Board approved agreements and resolutions with 80% of the County's workforce. The agreements and resolutions provide both one-time and ongoing savings in labor costs totaling \$23 million over two fiscal years through June 30, 2013. Key elements include additional employee cost share for retirement and health insurance premiums, salary reduction, and furlough days. These cost savings will help the County to achieve a structurally-balanced budget, where ongoing expenditures match ongoing revenues.

County staff is currently negotiating with four bargaining units whose contracts either expired or will expire by June 30, 2012. It is imperative that the County maintain its labor costs within available funding and avoid long-term benefit enhancements. Staff will continue to work with the Retirement Board on funding issues, including the influences of the investment market on retirement costs.

- **San Joaquin General Hospital (SJGH)** - In October 2010, the Board appointed 11 members to the Interim Board of Trustees (IBOT) that was formed to help guide the development of the future governance structure and model of SJGH. Since its formation, the IBOT assisted the County in recruiting and hiring of the Chief Executive Officer for SJGH; reviewing the implementation plans for the federal health care expansion programs covering Medi-Cal and low-income families; and retaining a consultant to evaluate various hospital governance structures and to determine the most viable option for SJGH. During 2012-13, the County Administrator's staff will continue to be involved with the IBOT and SJGH on the review, development, and implementation of a new governance structure.
- **Departmental/Program Reorganizations** - In March 2012, the Board accepted the Airport Organizational Review and the concept of placing Airport operations under the Public Works Department pending an organizational review when the



# 1010200000—County Administrator

## General Government

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Public Works Director's position becomes vacant. In recognition of a potential consolidation in the future, the Airport Director position was eliminated and the Deputy Director is now assuming full oversight and day-to-day operations of the Airport. The consolidation, when occurs, will enhance the management and clerical support for the Airport functioning as a division of the larger Public Works Department.

In August 2011, the Board accepted a Countywide Animal Services Study prepared by the County's consultant, Animal Protection League. The Study shows the potential for an operational savings of \$1.4 million for a Countywide program. The Board also directed staff to continue discussions with the City of Stockton on the formation of a Joint Powers Authority for a combined animal services operation, and to develop an implementation plan. A study session is tentatively scheduled for the Stockton City Council in June 2012. Staff anticipates to report to the Board in June or July.

The County Administrator's Office and department heads will continue to evaluate possible inter- and intra-departmental organizational changes that in the long-term, will further improve County services and operational efficiencies.

- **Delta Counties Coalition/Water Issues** - The County continues to invest significant resources to support the Delta Counties Coalition, the Delta Initiative, and the County's legislative efforts on the Delta water and Peripheral Canal issues. A Deputy County Administrator continues to dedicate approximately 75% of her time to Delta-related activities.
- **Indigent Defense** - In February 2012, the Board accepted staff's report on County costs for providing indigent defense by both the Public Defender's Office and the contracted defense provider, Lawyer Referral Service (LRS). The Board also directed staff to initiate negotiation for a successor contract with LRS. Subsequently, in April 2012, the Board approved a three-year contract with LRS which includes modest increases in attorney's rates and administration fees. These adjustments essentially reinstates the increases included in the previous contract which LRS waived over the last two years.

➤ **Vernalis Interchange Financing** - In June 2009, the Board formed the Community Facilities District #2009-2 (Vernalis Interchange) and established a special tax to finance the improvements at the interchange. In September 2011, the Board approved the financing plan for the Interchange Improvement Project which requires the gravel quarry producers of the District to fully fund the project, including the financing costs. The financing was completed in March 2012 and the construction began in May 2012 with project completion anticipated to occur in the summer 2013.

➤ **Master Annexation Agreements** - In 2005, the County entered into the Master Annexation Agreements with the seven cities in the County. The agreements provide the property tax sharing ratio of the areas that cities propose to annex. The cities also agree, on behalf of the County, to levy and collect County Facilities Fees (CFF) as part of their building permit fees. The fees are to be used to fund the facility needs of the County resulting from development growth.

Since the inception of the CFF program, the County received over \$18 million through June 2011. As of today, these revenues have been used to fund a portion of the Administration Building debt payments. The Master Annexation Agreements expire in June 2012. Staff has initiated discussions with the cities for successor agreements.

➤ **Jail Expansion Project** - In April 2011, the Board accepted staff's report on the projected operating costs for the proposed Jail Expansion project which would add 1,280 beds to the existing jail facility. The report indicated that upon full occupancy of the expanded facility, the annual operating costs could reach almost \$70 million, including 368 positions. At this time, no funding sources have been identified/secured to provide for the additional operating costs. The Board directed staff, in conjunction with the Sheriff, to develop options for an ultimate decision regarding the project. It is anticipated a report and recommendations will be presented for Board consideration in early 2012-13.



# 1011800000—County Counsel

## General Government

David Wooten, County Counsel

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$3,345,339	\$3,732,802	\$3,688,028	\$3,688,028	(\$44,774)
Services & Supplies	108,590	204,574	203,503	203,503	(1,071)
Total Expenditures	\$3,453,929	\$3,937,376	\$3,891,531	\$3,891,531	(\$45,845)
Expenditure Reimbursements	(2,730,969)	(2,863,199)	(2,574,904)	(2,574,904)	288,295
Total Appropriations	\$722,960	\$1,074,177	\$1,316,627	\$1,316,627	\$242,450
<b>Earned Revenues By Source</b>					
Charges for Services	\$181,382	\$186,369	\$151,884	\$151,884	(\$34,485)
Total Revenues	\$181,382	\$186,369	\$151,884	\$151,884	(\$34,485)
<b>Net County Cost</b>	<b>\$541,578</b>	<b>\$887,808</b>	<b>\$1,164,743</b>	<b>\$1,164,743</b>	<b>\$276,935</b>
<b>Allocated Positions</b>	<b>18.0</b>	<b>18.0</b>	<b>18.0</b>	<b>18.0</b>	<b>0.0</b>

### Purpose

The County Counsel's Office provides legal services to the Board of Supervisors, County departments, and special districts governed by the Board of Supervisors. This Office also acts as legal advisor to various boards and commissions, and prosecutes or defends all court actions of a civil nature involving the County.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$44,774) Negotiated salary and benefits adjustments.

#### Service & Supplies

- \$9,192 Increase in data processing charges.
- (\$10,290) Decrease in automation equipment lease charges.
- (\$4,315) Decrease in Workers' Compensation and Casualty Insurance costs.

#### Expenditure Reimbursements

- (\$326,537) Cost Allocation Plan adjustment.
- \$38,242 Increase in charges to non-General Fund County departments.

### Revenues

- (\$33,900) Decrease in filing fees for assessment appeals.

### Program Discussion

The 2012-13 proposed budget for County Counsel totals \$3,891,531 with a Net County Cost of \$1,164,743. This represents a Net County Cost increase of \$276,935 from 2011-12. The increase is primarily due to Cost Allocation Plan adjustments partially offset by negotiated salary and benefits adjustments.

County Counsel will continue to work closely with the Board of Supervisors, the County Administrator, and County departments on significant legal matters affecting the County, including, but not limited to: water rights and governance issues concerning the Sacramento-San Joaquin Delta and a possible peripheral canal, ongoing construction of two local State correctional hospitals, development of the General Plan Update, restructuring of the governance and operations of San Joaquin General Hospital, continued legal efforts related to business development at the Airport, AB 109 Public Safety Realignment, dissolution of the four redevelopment districts in the County, and labor issues. County Counsel will continue to supervise and staff significant litigation on a wide variety of matters including tort defense, civil rights claims, medical malpractice, breach of contract, and employment-related claims.

# 1011800000—County Counsel

## General Government

County Counsel will also continue to provide legal and practical advice to County departments in their day-to-day operations to help achieve the overall goal of avoidance of and the appropriate resolution of any legal disputes and lawsuits, which may still occur.

Staff will continue to coordinate internal and external risk management services for the County. The Office will provide litigation defense and related services to the County, its officials, and employees while continuing its efforts to increase the number of litigation cases retained and defended by in-house attorneys, thereby decreasing the number of cases that are referred to outside counsel at a considerably higher cost to the County. In addition, the Office will monitor policies and procedures for required and optional ethics, duties and authority, and conflicts of interest training for designated County officers and employees.

### Staff Reductions/Service Impacts

Staffing levels of the County Counsel's Office have remained flat for well over a decade. The net result is a static number of attorneys to handle an ever increasing volume of legal work for the County. The Office has significantly shifted its staff resources toward retention of litigation in-house except where specific legal expertise is required, which the Office does not currently possess or the particular circumstances of the case dictate the need for outside counsel to handle the matter. As a result, the overall litigation costs to the County are lessened; however, fewer attorney staff resources are available for non-litigation matters, especially for General Fund-supported departments. Some General Fund departments no longer have assigned counsel and non-litigation legal issues are pooled and triaged for response. This results in prioritization of projects and inevitably in delays in services to General Fund departments.

### Workload Data

	Actual			Est./Act. 2011-12	Projected 2012-13
	2008-09	2009-10	2010-11		
<b>Attorney Hours</b>					
<i>Litigation Issues</i>	11,891	13,022	13,603	13,046	13,400
<i>Contract Issues</i>	1,254	1,297	1,265	966	1,180
<i>Labor Relations Issues</i>	1,358	1,108	1,488	1,036	1,200
<i>Law and Justice Issues</i>	130	708	551	562	600
<i>Revenue Issues</i>	611	487	429	776	775
<i>Health &amp; Public Assistance Issues</i>	612	436	479	576	500
<i>Water &amp; Special District Issues</i>	17	15	100	244	225
<i>Community Development &amp; Public Works Issues</i>	1,448	1,109	1,174	1,134	1,140
<i>Retirement Issues</i>	608	637	588	540	590

# 1015400000—Economic Promotion

## General Government

Manuel Lopez, County Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Services &amp; Supplies</i>	\$74,875	\$0	\$0	\$0	\$0
<i>Other Charges</i>	208,762	199,262	208,762	199,262	0
<i>Total Appropriations</i>	\$283,637	\$199,262	\$208,762	\$199,262	\$0
<b>Earned Revenues By Source</b>	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	\$283,637	\$199,262	\$208,762	\$199,262	\$0

### Purpose

This budget provides funding for various agencies to promote economic development and revitalization within San Joaquin County.

### Program Discussion

The County provides funds to non-County agencies through this budget to promote economic development within San Joaquin County. The County funds two agencies: the San Joaquin Economic Development Association (EDA) and the San Joaquin Partnership. The proposed budget recommends funding the two agencies at the current level as follows:

<i>San Joaquin EDA</i>	\$149,262
<i>San Joaquin Partnership</i>	<u>50,000</u>
<i>Total</i>	\$199,262

#### SJ Economic Development Association

The EDA, in conjunction with the County's Employment and Economic Development Department (EEDD), provides a combination of economic development and

employment training that is unique and valuable to the County. Additionally, EDA/EEDD serves as the lead agency for the County in job development and eligibility determination for individuals hired to work in the Enterprise Zone (EZ).

The 2012-13 recommended contribution to EDA of \$149,262 will be used for the County's "Super" EZ, business retention, and expansion activities.

#### San Joaquin Partnership

Since 1996-97, funding for the San Joaquin Partnership has been considered on a year-to-year basis. For 2012-13, \$50,000 is being recommended for economic development and marketing activities.

### Supplemental Request

The San Joaquin Partnership has submitted a request for \$59,500 in order to maintain the same level of funding as 2010-11. The request is \$9,500 above the current level and has not been included in the recommended 2012-13 budget.



# 1018000000-Equipment Use Allowance/Debt Service

## General Government

Manuel Lopez, County Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Services &amp; Supplies</i>	\$15,890,692	\$16,247,675	\$16,260,781	\$16,260,781	\$13,106
<i>Total Expenditures</i>	\$15,890,692	\$16,247,675	\$16,260,781	\$16,260,781	\$13,106
<i>Expenditure Reimbursements</i>	(1,743,215)	(2,703,446)	(1,054,099)	(1,054,099)	1,649,347
<i>Total Appropriations</i>	\$14,147,477	\$13,544,229	\$15,206,682	\$15,206,682	\$1,662,453
<b>Earned Revenues By Source</b>					
<i>Charges for Services</i>	\$225,915	\$219,056	\$222,302	\$222,302	\$3,246
<i>Operating Transfers In</i>	12,468,755	12,550,831	11,726,416	11,726,416	(824,415)
<i>Total Revenues</i>	\$12,694,670	\$12,769,887	\$11,948,718	\$11,948,718	(\$821,169)
<b>Net County Cost</b>	\$1,452,808	\$774,342	\$3,257,964	\$3,257,964	\$2,483,622

## Purpose

The Equipment Use Allowance and Debt Service budget provides funds for debt payments on County projects financed on a long-term basis and for interest owed on short-term borrowing. This budget also serves as a clearing account for depreciation allowed by the federal Cost Allocation Plan.

## Major Budget Changes

### Expenditure Reimbursements

- (\$1,649,347) Cost Allocation Plan adjustment.

### Revenues

- (\$854,415) Decrease in use of Criminal Justice Facilities Trust Fund for the Jail and Sheriff's Operations Center Project debt payment to more closely align annual uses with annual revenues.

## Program Discussion

### Long-Term Financing

This budget funds the annual debt payments for the Certificates of Participation (COPs) issued to finance the County's major capital improvement, construction, and acquisition projects. Since 1989, the County has issued six COPs and four of these issues are still outstanding. The four projects are:

- **1989 Jail and Sheriff's Operations Center:** \$40.9 million was issued at 7.185% to finance the County's share of the construction costs for the Jail and Sheriff's Operations Center on Mathews Road. *This project was refinanced at 4.875% in 1993 with final maturity in November 2019.*
- **1993 General Hospital Project:** \$106.7 million was issued at 6.588% to finance the construction of a 245,000 square foot, three-story replacement hospital on Mathews Road. *This project was refinanced at 4.948% in 1999 with final maturity in September 2020.*
- **1993 Capital Facilities Project:** \$110.7 million was issued at 4.875% to: 1) refinance the COPs issued in 1989, and 2) finance the construction of a \$3.0 million Family Support Building addition. The refinancing reduced the County's total debt obligations by approximately \$8.2 million over a 26-year period, for an average annual savings of \$315,000 through 2019. *The callable portion of the 1993 COPs was refinanced in 2007 with final maturity in November 2019.*
- **2007 Administration Building Project:** \$114.6 million was issued at 4.657% to: 1) finance the construction of a 250,000 square foot, six-story County Administration Building in Downtown Stockton, and 2) refinance the callable portion of the 1993 COPs. The refinancing reduced the County's total debt obligations by approximately

# **1018000000-Equipment Use Allowance/Debt Service**

## **General Government**

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\$1.2 million, for an average annual savings of \$96,800 through 2019. *Final maturity of the financing will occur in November 2036.*

The COPs debt payments are centrally-budgeted and, where appropriate, charged to departments which have offsetting revenues. The 2012-13 debt payments on the outstanding COPs will be \$15,935,781, with offsetting revenue totaling \$11,726,416. This includes the transfer of \$2,500,000 from the Criminal Justice Facilities Trust to fund the debt payments for the Jail and Sheriff's Operations Center Project financing. This represents a reduction of \$854,415 from the 2011-12 level and reflects more closely the annual revenues allocated to the Trust.

### **Short-Term Borrowing**

Since 1989-90, the County has issued Tax and Revenue Anticipation Notes (TRANs) to meet the General Fund cash flow needs, when appropriate. The amount to be issued each year is based on the cash flow analysis prepared by the Auditor-Controller. The cost of borrowing and cost of issuance are fully offset by interest earnings on the freed-up funds.

Each year the County's financing team, consisting of representatives from the offices of County Administrator, Auditor-Controller, and Treasurer-Tax Collector, evaluates the feasibility and cost effectiveness of issuing TRANs. The County has not issued TRANs since 2001-02 due to either unfavorable municipal bond market conditions or

there were sufficient funds available to provide for the cash flow requirements during the fiscal year.

During 2012-13, the County's financing team will again prepare the cash flow analysis and evaluate the cost effectiveness of borrowing short-term to address the County's cash flow requirements. The 2012-13 recommended budget includes the continuation of \$100,000 to fund the estimated issuance cost of a 2012 TRANs.

### **Sales Tax Audit**

Since 1993, the County has engaged Hinderliter, de Llamas and Associates (HdL), revenue management consultants, to provide sales tax audit services for the County. The main objective is to increase the County's sales tax revenues through identification and correction of sales tax allocation errors. For the audit services, HdL is paid 15% of misallocated revenues recovered for three back quarters and eight future quarters. After that, 100% of the new revenues are retained by the County. Based on the service agreement with HdL, \$225,000 has been included in this budget for the service fees.

### **Cost Allocation Plan**

This budget also provides an accounting entity by which various depreciation charges can be made by the Auditor-Controller's Office according to the federal Cost Allocation Plan. It is anticipated that during 2012-13, \$1,061,201 of depreciation expense will be credited to this budget from other County entities.

# Fleet Services Internal Service Fund

## General Government

Thomas M. Gau, Public Works Director

Fleet Services ISF	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$2,803,234	\$3,078,903	\$3,066,123	\$3,066,123	(\$12,780)
Services & Supplies	5,245,920	5,787,994	6,118,538	6,118,538	330,544
Other Charges	20,414	1,724,400	1,699,400	1,699,400	(25,000)
Fixed Assets	217,099	1,890,500	2,188,500	2,188,500	298,000
Total Appropriations	\$8,286,667	\$12,481,797	\$13,072,561	\$13,072,561	\$590,764
<b>Earned Revenues By Source</b>					
Interest/Rents	\$107,728	\$100,000	\$100,000	\$100,000	\$0
Aid from Other Governments	0	60,000	60,000	60,000	0
Charges for Services	8,911,758	9,250,000	8,960,000	8,960,000	(290,000)
Miscellaneous Revenues	336,330	360,000	350,000	350,000	(10,000)
Total Revenues	\$9,355,816	\$9,770,000	\$9,470,000	\$9,470,000	(\$300,000)
<b>Revenues Over/(Under) Expenses</b>	\$1,069,149	(\$2,711,797)	(\$3,602,561)	(\$3,602,561)	(\$890,764)
<b>Fixed Asset Purchases</b>					
Shop & Office Equipment	\$27,370	\$0	\$40,000	\$40,000	\$40,000
Vehicles	189,729	1,890,500	2,148,500	2,148,500	258,000
Total Fixed Assets	\$217,099	\$1,890,500	\$2,188,500	\$2,188,500	\$298,000
<b>Allocated Positions</b>	35.0	35.0	36.0	36.0	1.0

## Purpose

The Fleet Services Division maintains the County vehicles and heavy equipment used by Public Works and other County departments. Services include fleet management, vehicle repairs, preventative maintenance, and quality control inspections. Other services include developing vehicle specifications for procurement, preparing new vehicles for County use, preparing old vehicles for sale, and administering service and parts contracts with private vendors.

The Fleet Services Division is an Internal Service Fund (ISF) that operates on a break-even basis. Revenue to support operations is derived through mileage or time and materials charges to users. Rates are reviewed annually and adjusted based on historical and projected costs. Other revenue is derived from reimbursements for repairs, maintenance services, and fuel provided to County departments owning their own vehicles.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$130,090) Negotiated salary and benefits adjustments.
- \$117,310 Transfer a Management Analyst from Public Works Engineering.

### Services & Supplies

- \$379,000 Increase in fuel costs.
- (\$110,000) Decrease in demand for parts.
- (\$80,000) Decrease in sublet costs for diesel retrofits.

### Other Charges

- (\$25,000) Decrease in vehicle depreciation.

### Fixed Assets

- \$2,148,500 Replacement vehicles (78).



# Fleet Services Internal Service Fund

## General Government

- \$40,000 SJCars control box.

### Revenues

- (\$140,000) Decrease in mileage revenue reflecting projected vehicle usage.
- (\$150,000) Decrease in labor and parts revenue reflecting projected vehicle usage.

### Program Discussion

The 2012-13 proposed Fleet Services budget totals \$13,072,561, which is an increase of \$590,764 from 2011-12. The increase is primarily due to higher fuel costs and vehicle replacements. The budget also includes a transfer of a Management Analyst from the Public Works Engineering division, in order to shift heavy equipment replacement management duties to Fleet Services. Recommended mileage rates for fleet vehicles are changed to reflect fixed and variable mileage costs, which will draw down the fund balance by approximately \$3.6 million. As in 2011-12, the donated capital portion of the rate, which offsets inflation on vehicle replacement purchases, will continue to be suspended.

In 2008-09, a \$360,000 Congestion Mitigation Air Quality grant was awarded to San Joaquin County for clean vehicle purchases. The grant was subsequently unfunded until its reinstatement in 2011-12. Fleet Services purchased two electric vehicles and established charging stations to evaluate their performance in County fleet use. Additional electric, hybrid, and alternative fuel

vehicles are proposed to continue replacing older gasoline-dedicated vehicles and first generation compressed natural gas and hybrid vehicles.

### California Air Resources Board Rules

In January 2007, the California Air Resources Board (CARB) adopted the Diesel Rule for municipal and utility fleets operating on-road diesel trucks over 14,000 gross vehicle weight. All County vehicles were required to be 100% compliant by December 2011. The County accomplished that goal and is now preparing for similar requirements for Off-Road diesel equipment. After being suspended for four years, the CARB Diesel Rule for off-road equipment is now in effect, and the first report is due January 1, 2014. These requirements include equipment replacement with cleaner tier engines, retrofitting with diesel particulate filters and catalytic devices, or applying use restrictions below 200 hours per year. These rules will represent a substantial expenditure for the County, especially considering the cost of replacing obsolete and non-compliant equipment.

Fleet Services has taken an active role in planning replacements, analyzing financing mechanisms including grant opportunities, determining extending life repairs or overhaul decision, calculating emissions and reporting activities to the State. Departments operating the affected equipment reimburse Fleet Services for costs incurred for these services. Ultimately each department, in consultation with Fleet Services, is responsible for determining the suitability and viability of retrofitting or replacing of department-owned equipment.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>Assigned Vehicles</i>	860	828	806	765	755
<i>Time and Material Vehicles</i>	350	343	358	350	340
<i>Preventative Maintenance Services</i>	2,775	2,580	2,588	2,475	2,500
<i>Unscheduled Vehicle Repairs</i>	3,910	3,479	3,513	3,525	3,500
<i>Garage Rental Trips</i>	22,630	20,083	17,381	15,000	14,800
<i>Garage Rental Miles</i>	1,109,922	936,187	1,022,962	862,000	850,000
<i>Vehicle Miles Driven (Millions)*</i>	9.8	8.9	8.2	7.7	7.7

\* Excludes time-and-materials vehicle mileage.

# Fleet Services Internal Service Fund

## General Government

### SJCars

The car-sharing program, named San Joaquin County Automated Rental System (SJCars) has been expanded to Behavioral Health and the Downtown Garage after a successful pilot program at the Public Works Corporation Yard in 2010. The system provides the convenience of checking vehicle availability, choosing a vehicle to match the task application, and enhanced trip planning, while reducing the number of fleet vehicles required for adequate service. In 2012-13, Fleet Services will continue to expand the system to other County departments.

Vehicle Global Positioning Systems (GPS) has also been tested in several fleet applications to provide data to departments regarding asset location, speeding, idling, trip and resource planning. In 2012-13, Fleet Services will implement GPS into the daily check-out vehicles for improved asset management and safety.

### Mileage Rates

Mileage rates have been restructured to more closely reflect costs to Fleet Services' operation. Starting in 2012-13, mileage rates will include a fixed rate to recapture the capital (vehicle) cost and a variable rate to cover Fleet Services' operating cost. The 2012-13 rates are recommended at the following levels:

<u>Rental Unit</u>	<u>2012-13 Mileage Rate</u>	<u>2012-13 Monthly Rate</u>
<i>Compact Pickup</i>	\$0.41	\$110
<i>Compact Sedan</i>	0.39	120
<i>Compact Sedan Hybrid</i>	0.30	160
<i>Ex-Patrol</i>	0.90	0
<i>Full-Size Sedan</i>	0.33	160
<i>Full-Size Van</i>	0.65	155
<i>Intermediate Sedan</i>	0.54	125
<i>Intermediate Sedan Hybrid</i>	0.33	205
<i>Mini-Van</i>	0.53	130
<i>Patrol Car</i>	0.66	355
<i>Pickup 1 Ton</i>	0.55	240
<i>Pickup 1/2 Ton</i>	0.49	115
<i>Pickup 1/2 Ton Hybrid</i>	0.41	200
<i>Pickup 1/2 Ton 4x4</i>	0.72	140
<i>Pickup 3/4 Ton</i>	0.54	115
<i>Pickup 3/4 Ton 4x4</i>	0.59	160
<i>Sheriff Speciality - Truck</i>	1.25	700

<u>Rental Unit</u>	<u>2012-13 Mileage Rate</u>	<u>2012-13 Monthly Rate</u>
<i>Truck-Flusher-Vac</i>	1.50	1,700
<i>Sedan-Emergency</i>	0.48	100
<i>Sedan-Emergency Hybrid</i>	0.30	170
<i>Station Wagon</i>	0.54	90
<i>Truck-Medium Duty</i>	1.16	440
<i>Utility Vehicle</i>	0.46	160
<i>Utility Vehicle-Emergency</i>	0.32	260
<i>Utility Vehicle Hybrid</i>	0.64	225

### Vehicle Purchases

Fuel is the single largest operating cost, followed by capital acquisition for vehicles. Fleet Services uses the Energy Information Administration's data and monthly market watch to track and predict fuel prices one year in advance. This forecast is modeled into the fleet usage with considerations for price and usage increases. Fleet Services has determined a range of reasonable risk and budgets for fuel accordingly.

The 2012-13 Fleet Services budget includes \$3.2 million for fuel. This will provide for the purchase of approximately 700,000 gallons of unleaded fuel with an annual average cost per gallon of \$3.57, and 200,000 gallons of diesel fuel at an annual average cost per gallon of \$3.86. Using this benchmark, if the average cost of fuel increased by \$0.25, the effect would be \$225,000 for the year. Seasonal spikes in prices will exceed this threshold, but rarely has the annual average been more than \$.03 to \$.06 from estimates.

Should the fuel cost escalate more than what can normally be absorbed within the operating constraints of the Fleet Services budget, midyear rate changes may be required to cover the increased cost.

Given the volatility of price for petroleum-based motor fuels, Fleet Services has deployed several alternative fuel strategies: using compressed natural gas; propane; electric-driven hybrids; and plug-in hybrid vehicles as optional transportation where it can be applied. The two-fold strategy employs higher efficiency in miles per gallon for reduced use of fuel and alternative fuel for saving in cost per gallon.

### Vehicle Replacements

Based on the current fleet inventory, Fleet Services is recommending replacing 78 vehicles at an estimated cost of \$2,148,500, which will be funded from the ISF's

# ***Fleet Services Internal Service Fund***

## ***General Government***

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replacement reserve. However, prior to finalizing the list of the replacement vehicles, Fleet Services will evaluate the conditions and usefulness of the vehicles that will be turned in by the departments in 2012-13. This may result in fewer replacement vehicles needing to be purchased in 2012-13.

<b><u>Class of Vehicle</u></b>	<b><u>No. of Vehicles</u></b>	<b><u>Total Cost</u></b>
<i>Compact Sedans</i>	9	\$211,500
<i>Compact Sedan Hybrid</i>	2	47,000
<i>Full Size Vans</i>	3	90,000
<i>Intermediate Sedans</i>	2	50,000
<i>Mini-Vans</i>	4	100,000
<i>Pickups 1/2 Ton</i>	12	300,000
<i>Pickups 1/2 Ton Hybrid</i>	7	175,000
<i>Pickups 3/4 Ton</i>	3	96,000
<i>Pickups 3/4 Ton 4x4</i>	1	35,000
<i>Pickups 1 Ton</i>	2	76,000
<i>Compact Pickups</i>	5	110,000
<i>Patrol Cars</i>	25	750,000
<i>Sedans Emergency</i>	2	72,000
<i>Sedan Emergency Hybrid</i>	<u>1</u>	<u>36,000</u>
<b>Total</b>	78	\$2,148,500



# 1012400000—Human Resources

## General Government

Cynthia M. Clays, Human Resources Director

General Fund	2010-11* Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$5,452,324	\$5,910,296	\$5,751,157	\$5,751,157	(\$159,139)
Services & Supplies	2,125,292	2,422,099	2,365,490	2,365,490	(56,609)
Total Expenditures	\$7,577,616	\$8,332,395	\$8,116,647	\$8,116,647	(\$215,748)
Expenditure Reimbursements	(5,718,416)	(5,120,646)	(4,166,782)	(4,166,782)	953,864
Total Appropriations	\$1,859,200	\$3,211,749	\$3,949,865	\$3,949,865	\$738,116
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$638	\$0	\$0	\$0	\$0
Charges for Services	330,043	312,752	387,329	387,329	74,577
Miscellaneous Revenues	731	50	31,717	31,717	31,667
Total Revenues	\$331,412	\$312,802	\$419,046	\$419,046	\$106,244
Net County Cost	\$1,527,787	\$2,898,947	\$3,530,819	\$3,530,819	\$631,872
Allocated Positions	45.0	42.0	43.0	43.0	1.0

\*Effective January 2011, the Labor Relations functions were returned to the Human Resources Division where resources and support can be pooled and shared more efficiently. Prior years' expenditures, revenues, and staffing for the Labor Relations Division are included in the figures for comparison purposes.

### Purpose

The Human Resources Division provides centralized human resources and labor relations services for all County departments including recruitment; exam development; equal employment opportunity coordination; administration of County health, dental, workers' compensation, unemployment, casualty, and life insurance programs; and administration of training, education, deferred compensation, and flexible spending programs. The Division also negotiates labor contracts; processes complaints and grievances; conducts meet-and-confer sessions and joint labor management meetings; advises County departments on disciplinary actions and counseling matters; recommends policy and procedures for employer-employee relations; and provides staff support for the Civil Service Commission.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$286,398) Negotiated salary and benefits adjustments.

- \$216,612 Add two Personnel Analysts.
- (\$89,353) Delete one vacant Office Assistant position.

#### Services & Supplies

- \$75,000 Increase in contracted labor services negotiated and requiring classification studies.
- (\$118,112) Decrease in data processing charges.

#### Expenditure Reimbursements

- \$107,837 Increase in reimbursements from Casualty Insurance Trust.
- (\$154,567) Decrease in reimbursements from Workers Compensation plans.
- (\$915,911) Cost Allocation Plan adjustment.

#### Revenues

- \$78,490 Increase in administration fees from benefit plans.

# 1012400000—Human Resources

## General Government

### Program Discussion

The 2012-13 proposed budget for Human Resources totals \$8,116,647, which is a decrease of \$215,748 from 2011-12. The decrease is primarily attributable to negotiated salary and benefits adjustments, and a reduction in data processing charges. The budget restores two Personnel Analyst positions and deletes a vacant Office Assistant position. The budget also includes funding for consultant services to assist the County on labor contract negotiations and required classification studies.

### Recruitment & Exam Development

In November 2008, the Board of Supervisors instituted an Administrative Hiring Freeze Program. The Program was intended to minimize the number of employee layoffs and required departments to provide justification to fill vacant positions. Generally, positions approved were filled from existing Civil Service workforce and the layoff list, where feasible. As a result, many vacant positions were filled through internal promotional recruitments. In March 2012, the Board amended the Hiring Freeze to a Hiring Control Program. Departments will continue to provide justification to fill vacant positions, however, many positions may now be recruited from non-Civil Service status applicant pools.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Recruitment &amp; Certification</b>					
Recruitments	244	209	200	390	450
Applications Processed	14,480	7,114	10,917	18,500	20,000
<b>Referrals</b>	1,024	822	896	1,100	1,200
<b>Training Attendance</b>					
Total Employee Training Days	7,991	7,960	4,524	3,700	3,700
<b>Classification</b>					
Classification Projects	22	7	9	10	25
Compensation Studies	5	2	6	1	6
<b>Civil Service Hearings</b>	12	12	12	11	11
<b>Position Control</b>					
E-Pad Actions Processed	9,020	9,531	8,296	7,817	7,426
Mass Updates Processed	11,182	9,780	6,108	2,309	1,600
<b>Equal Employment Opportunities</b>					
Complaints Received	47	49	25	30	35
Formal Complaints (EEO Office)	15	18	3	8	10
<b>Labor Relations</b>					
MOU's Negotiated	2	2	8	12	11
Arbitration Hearings Scheduled	12	12	17	7	8
Complaints Processed	38	38	38	77	50
Impact Meet & Confer Sessions	76	76	33	35	35
Public Employee Relations Appeals Board	0	0	1	3	4

# **1012400000—Human Resources**

## **General Government**

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### **Employee Layoff Case Management**

Human Resources staff continue to focus on the re-employment lists. In February 2009, the Board renewed the Layoff Mitigation Policy, which directs that most vacant positions be filled from persons on re-employment lists before seeking applicants from outside the re-employment pool. The Department will continue to work with approximately 94 employees who have not been re-employed or found alternate employment with the County.

### **Classification & Compensation**

In November 2008, the Board suspended classification studies. A limited number of classifications have been completed to comply with State and federal requirements, or as a result of organizational consolidations. In order to address a backlog of viable classification requests, the recommended budget includes the addition of a Personnel Analyst. The position will provide required classification studies and training to other department staff as part of the Human Resources generalist business model.

### **Policy & Leave Management**

In 2011-12, Human Resources assisted on approximately 160 leave cases, and coordinated approximately 220 pre-employment exams through Occu-Med. As requests for reasonable accommodations from employees under the Americans with Disability Act (ADA) and Fair Employment and Housing Act (FEHA) have become more complex, departments seek assistance from Human Resources. Of the 160 leave cases, approximately 10% of the cases were ADA/FEHA-related. In 2011-12, 58% of leave issues that Human Resources provided assistance on were related to the Family and Medical Leave Act, the California Family Rights Act, and Pregnancy Disability Leave. This is largely due to the complexity and continued changes to these laws. In 2011-12, Human Resources conducted two classes in leave management as part of the Human Resources Leadership Academy to keep supervisory personnel informed of these changes.

### **Staff Development & Training**

In 2011-12, attendance for training classes is expected to total approximately 3,700, which is a reduction of 410. The continued decline primarily reflects a smaller County workforce. In 2012-13, Human Resources will continue to provide mandated training classes including Sexual Harassment and Discrimination, Diversity, and Workplace Violence Prevention.

Staff Development will also continue to provide computer training on new computer applications and operating systems. Approximately five new types of computer classes will be offered in 2012-13.

The unit also provides administrative oversight for the Educational Reimbursement Program. In 2010-11, 226 educational reimbursement applications were processed.

### **Equal Employment Opportunity (EEO)**

The EEO unit provides services and programs of investigations, workforce compliance, training, and EEO Advisory Committee administrative support. The primary goal is to enforce State and federal laws, and County policies related to non-discrimination, anti-harassment, and retaliation.

In 2012-13, formal complaints will continue to be investigated using internal resources whenever available, but will also require the use of contracted investigators to meet regulatory timelines for Civil Service Rule 20. The EEO also evaluates and investigates complaints regarding discrimination, harassment, or retaliation in County employment. In 2012-13, the unit will process approximately 25 informal and 10 formal, Rule 20 discrimination complaints. In addition, the unit will process Rule 20 appeal requests, and external complaints to the Department of Fair Employment and Housing and Equal Employment Opportunity Commission.

In coordination with the Staff Development unit, EEO conducts training on various topics such as sexual harassment, discrimination prevention, and diversity. Mandatory training is provided for County managers and supervisors every two years to maintain compliance with State law. EEO also conducts the EEO module of New Employee Orientation, and provides semi-annual training to Department EEO Coordinators on EEO-related issues.

The 2011 Mentor Partnership Program included 10 mentor/mentee pairs. This was a decline from 18 mentor/mentee pairs in the 2010 Program. With reductions in staffing throughout the County, there have been a reduced number of applications for the Program. As a result, the Mentor Partnership Program has been suspended.

Historically, the EEO unit has coordinated the planning and preparation for the Annual Diversity Luncheon. The 2011 Luncheon was attended by 317 employees. The 2012 Luncheon is scheduled for October.

### **Labor Relations**

The Labor Relations Unit will continue to ensure the County complies with the Meyers-Milias-Brown Act (MMBA), which governs labor management relationships within California governmental agencies. Changes in terms and conditions of employment and successor agreement negotiations are subject to the MMBA.

Eleven employee organizations and 16 bargaining units comprise approximately 95% of the County's workforce. The Registered Nurses unit agreement expired on

## 1012400000—Human Resources

### General Government

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December 31, 2011. Labor agreements for three bargaining units expire on June 30, 2012. The County is currently in negotiations with these four units for successor agreements.

The following chart is a summary of the labor contracts with the 16 bargaining units:

<i><b>Representation Unit Name</b></i>	<i><b>Organization</b></i>	<i><b>Contract Expires</b></i>
<i>Attorney</i>	SJCAA	06/30/14
<i>Correctional Officers</i>	SJCCOA	06/30/12
<i>Middle Management</i>	SJCMA	06/30/13
<i>Office &amp; Office Technical</i>	SEIU	06/30/13
<i>Paraprofessional &amp; Technical</i>	SEIU	06/30/13
<i>Peace Officers Miscellaneous</i>	SJDAIA	06/30/13
<i>Physicians</i>	UAPD	06/30/12
<i>Probation Officers</i>	SJCPOA	06/30/12
<i>Professional</i>	SEIU	06/30/13
<i>Registered Nurses</i>	CNA	Expired
<i>Safety, Investigative, &amp; Custodial</i>	SEIU	06/30/13
<i>Sheriff's Management</i>	LEMA	06/30/15
<i>Sheriff's Non-Management</i>	DSA	06/30/15
<i>Sheriff's Sergeants</i>	SDSA	06/30/15
<i>Supervisors</i>	SEIU	06/30/13
<i>Trades, Labor, &amp; Institutional</i>	SEIU	06/30/13



# 1010900000—Information Systems Division

## General Government

Jerry Becker, Information Systems Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$8,339,569	\$8,449,216	\$8,631,978	\$8,631,978	\$182,762
Services & Supplies	3,228,044	4,568,463	4,418,540	4,418,540	(149,923)
Fixed Assets	222,297	0	490,000	490,000	490,000
Total Expenditures	\$11,789,910	\$13,017,679	\$13,540,518	\$13,540,518	\$522,839
Expenditure Reimbursements	(10,519,142)	(10,280,104)	(9,941,213)	(9,941,213)	338,891
Total Appropriations	\$1,270,768	\$2,737,575	\$3,599,305	\$3,599,305	\$861,730
<b>Earned Revenues By Source</b>					
Charges for Services	\$1,612,831	\$1,739,598	\$1,828,700	\$1,828,700	\$89,102
Total Revenues	\$1,612,831	\$1,739,598	\$1,828,700	\$1,828,700	\$89,102
Net County Cost	(\$342,063)	\$997,977	\$1,770,605	\$1,770,605	\$772,628
Allocated Positions	60.0	57.0	60.0	60.0	3.0

### Purpose

The Information Systems Division (ISD) provides information processing services, support, and coordination to County departments. The Division is responsible for the County's information technology and communications functions. ISD's mission is to "support technology solutions that create opportunities to transform the way service is brought to the public through leading, integrating, partnering, educating, consulting, and supporting."

### Services & Supplies

- (\$1,120,000) Eliminate prior year funding for the Public Defender Case Management System project.
- \$1,440,000 Tobacco Settlement funded projects (including fixed assets totalling \$490,000 for data replication system).
- \$25,000 Increase in consulting services to evaluate District Attorney's desktop software and e-mail service.
- (\$18,247) Decrease in automation equipment rents/leases.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$160,064) Negotiated salary and benefits adjustments.
- \$338,182 Add three Information Systems Analysts for Human Services Agency and Behavioral Health Services support.
- \$4,644 Replace a vacant Information Systems Analyst with an Information Systems Manager.

#### Expenditure Reimbursements

- (\$417,437) Cost Allocation Plan adjustment.
- \$338,182 Increase in services charged to Human Services Agency and Behavioral Health Services reflecting additional support.
- (\$169,231) Decrease in reimbursements from General Fund departments reflecting expenditure reductions.
- (\$116,012) Decrease in services charged to Internal Service Fund departments.

# 1010900000—Information Systems Division

## General Government

### Revenues

- \$104,786 Cost Allocation Plan adjustment.
- (\$15,684) Decrease in services provided to non-County agencies.

### Program Discussion

The recommended 2012-13 Information Systems Division (ISD) budget totals \$13,540,518, an increase of \$522,839 from 2011-12. The increase is primarily due to the addition of three Information Systems Analysts to provide additional support to the Human Services Agency and Behavioral Health Services. The recommended budget includes projects funded by Tobacco Settlement revenue totaling \$1,440,000, which is an increase of \$320,000 from 2011-12.

ISD is responsible for the County's core Information Technology and Communications functions. During 2011-12, ISD focused on improving customer service, delivering a variety of technology projects, and fulfilling its role as consultant, partner, and technology integrator. The recommended 2012-13 budget for ISD is based on implementing projects consistent with the County's *Strategic Direction for Technology*, and ISD's continuing responsibility for support of the County's existing information and communication systems. In 2012-13, ISD will focus on six key areas: expansion of online and mobile computing services; enhancement of system security; evaluation of Countywide decision support tools; modernization of law and justice technologies; expansion of "green" technologies and business practices; and continued improvement in customer service. During 2012-13, ISD intends to:

- **Expand Online Services to Support Mobile Computing** – ISD will enhance a select group of the County's existing online services to facilitate accessibility from a mobile device (smartphone or tablet). ISD will also partner with County departments to

design new online applications for the mobile platform that improve services for both employees and citizens.

- **Implement a New County Website** – ISD intends to implement a new website that will be more "service-centric", emphasizing the delivery of online services to the citizens of the County.
- **Continue Implementation of a New Public Defender Case Management System** – Implementation of Public Defender Case Management System will continue into 2013-14 and will be ready for use in the second quarter of 2013-14.
- **Replace the County's Mainframe Computer** – ISD intends to replace the outdated Criminal Justice Information System mainframe computer, which is over 12 years old and is no longer supported by the manufacturer. The new mainframe utilizes technology and software that are both more reliable and less costly. The savings realized as a result of the new mainframe's reduced operational cost (cost for hardware support and software licensing compared to the existing mainframe) will offset the purchase expense of the new mainframe in less than four years.
- **Evaluate a Citizen Relationship Management System** – ISD will procure and install software that will support the online submittal of requests for service from citizens. ISD intends to partner with one or more County departments to test the viability of automation that will allow citizens to utilize their mobile device, home computer, or other computing device to request County service or report a problem.
- **Improve Data Protection** – The County stores a vast array of confidential information about its citizens and its employees. The amount of information the County stores electronically has doubled in the last three years and it now takes ISD 12 hours to

### Workload Data

	Actual			Est./Act. 2011-12	Projected 2012-13
	2008-09	2009-10	2010-11		
<i>IBM Mainframe Transactions</i>	68,433,839	64,367,763	55,849,242	54,686,490	56,020,500
<i>Systems &amp; Programming Hours</i>	34,378	25,097	21,070	20,198	21,700
<i>Desktop Computer Labor Hours</i>	N/A	2,139	2,322	3,753	3,300

# 1010900000—Information Systems Division

## General Government

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backup a single day of County business transactions. ISD intends to procure and implement a new series of technologies that will foster rapid and secure daily backups of the County's critical systems (ISD will be offering this backup capability to other County departments as a service). ISD also intends to procure and implement technologies that will strengthen the safeguards surrounding the County's confidential electronic information. ISD intends to procure and implement technology that will encrypt confidential data stored in the County's Human Resources (HR), Payroll, and one of the Law and Justice systems.

- **Improve System Security** – ISD will implement a suite of tools to improve the electronic security of the County's core systems. These tools will include improved security features for mobile devices connecting to the County's network; the implementation of identity management tools that will streamline customer access to systems and strengthen password/user authentication; and monitor the movement of confidential data to removable media (CDs, USB flash drives, etc.).
- **Evaluate Tools that Foster Collaboration** – ISD will conduct a series of pilot projects that will evaluate cloud-computing solutions, which support a collaborative workspace (desktop video/web conferencing, online development and proofing of documents by a work team, and other technologies that foster team communication/efficiency).

During 2011-12, ISD accomplished the following activities in partnership with County departments:

- **Implemented an Adult Probation Case Management System** – ISD, in partnership with the Probation Department and a private software firm (AutoMon, LLC), implemented a new Adult Probation Case Management System. This project delivered a wide variety of automation tools to the Adult Probation staff, which improved operational efficiency and supported the Probation Department's implementation of Assembly Bill (AB) 109.
- **Upgraded Desktop Computer Software** – ISD upgraded its customers' desktop and laptop computer software to the most current release available from Microsoft, Microsoft Office 10 Suite, on all desktop and laptop computers supported by ISD.
- **Continued Efforts to Upgrade the County's HR and Payroll System** – ISD in partnership with the Auditor-Controller's Office and Human Resources Department evaluated the improvements delivered in Oracle Corporation's new release of its HR and Payroll System. After review, it was determined that

the new release did not provide sufficient feature or functionality improvements to warrant the cost to upgrade. Because Oracle Corporation announced in late 2011 that it will continue to provide customers critical tax updates for the software version currently used, there is no driving business need or benefit to be realized by completing the upgrade. Therefore, the HR and Payroll System upgrade project has been suspended.

- **Implemented Cloud Computing and Software as a Service** – ISD implemented two pilot projects to evaluate Cloud Computing and Software as a service to determine the viability and potential value. The projects (Automation of the Form 700 and Automation of Campaign Disclosure) have demonstrated that these new technologies are indeed viable cost-saving methods for the delivery of new automation.
- **Continued Efforts to Upgrade the County's Document Imaging System** – ISD continued its efforts to upgrade the County's document imaging/management system. This upgrade effort, which is being coordinated with various departments that have their own version of the document imaging system, has been delayed by several months. The upgrade tool supplied by the manufacturer does not consistently migrate the vast array of existing documents that were imaged and stored in the older version of the product. The upgrade project has been placed on hold until the vendor can resolve this matter. ISD anticipates restarting this effort in 2012, and completing the project by the end of 2012-13.
- **Supported the County's Implementation of 2011 Realignment (AB 109)** – ISD implemented significant modifications to the County's criminal justice automation systems. The new operational requirements established by AB 109 required ISD staff to modify all adult-related criminal justice systems maintained by ISD on behalf of the County's law and justice community.
- **Expanded ISD's focus on "Green Initiatives"** – ISD decreased its power consumption in the Administration Building computer room through the expanded use of server virtualization and the use of specialized equipment that reduces computer room cooling costs. ISD also implemented software in the Administration Building that forces desktop computers that are not powered down at the end of the work day into either a "hibernation" state or into a "power off" mode.

# Office Automation Internal Service Fund

## General Government

Jerry Becker, Information Systems Director

Office Automation ISF	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Lease Payments	\$946,409	\$1,032,970	\$1,031,594	\$1,031,594	(\$1,376)
Service & Supplies	267,237	208,425	236,198	236,198	27,773
Total Appropriations	\$1,213,646	\$1,241,395	\$1,267,792	\$1,267,792	\$26,397
<b>Earned Revenues By Source</b>					
Interest/Rents	\$2,421	\$0	\$0	\$0	\$0
Rental Income	1,208,376	1,241,395	1,267,792	1,267,792	26,397
Total Revenues	\$1,210,797	\$1,241,395	\$1,267,792	\$1,267,792	\$26,397
<b>Revenues Over/(Under) Expenses</b>	(\$2,848)	\$0	\$0	\$0	\$0

### Purpose

The Office Automation Internal Service Fund (ISF) provides a mechanism to consolidate the distribution and management of desktop and server technology costs, establishes an ongoing funding source to improve fiscal planning, and increases the County's responsiveness to rapid changes in technological opportunities. Approximately 1,685 County technology devices are currently funded by the Office Automation ISF.

Benefits to the organization from the ISF include:

- Information Systems Division (ISD) performs the administrative functions of placing orders and arranging delivery.
- The Program allows ISD to help departments plan and configure technology to maximize its value and effectiveness while maintaining Countywide standards.
- ISD can advise on necessary hardware and software issues such as virus protection and network connectivity.
- ISD can schedule and coordinate timely system upgrades required for optimum service and remain ahead of the demand for computing resources. Personal computer hardware is currently on a four-year replacement cycle.

### Major Budget Changes

#### Services & Supplies

- \$48,967 Increase in software license costs.
- (\$11,672) Cost Allocation Plan adjustment.

#### Revenue

- \$61,000 Increase in depreciation revenue.
- (\$32,117) Decrease in interest revenue.

### Program Discussion

During 2011-12, the Office Automation ISF realized the following accomplishments:

- Replaced over 417 aging County computing devices (personal computers, servers, and printers).
- Ensured that desktop computers purchased through the ISF were "Gold" level certified by the Electronic Product Environmental Assessment Tool (EPEAT). EPEAT evaluates electronic products to determine their power consumption, use of environmentally-sensitive materials, packaging, etc.
- Increased departmental participation in the PC Replacement Program to approximately 1,685 devices.

In 2012-13, the Office Automation ISF will continue supporting departments in the selection and replacement of obsolete computer equipment. Scheduled for replacement



# Office Automation Internal Service Fund

## General Government

in 2012-13 are 754 personal computers and 36 mobile data computers for the Sheriff's vehicles. ISD staff will be working with the individual departments to determine if these PCs must be replaced in 2012-13 or if the purchase can be postponed.

During 2012-13, ISD will continue to encourage departmental participation in the PC Replacement Program. Through consolidated technology purchasing, the PC Replacement Program will continue to leverage its buying power and realize discounts for bulk purchases.

	Workload Data				
	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11		
<i>Installation of Replacement Computers</i>	181	65	234	301	754
<i>Installation of New Systems</i>	110	21	27	39	0
<i>Purchase of Sheriff Mobile Data</i>					
<i>Computers (MDC)</i>	6	0	0	77	36
<i>Purchase of Sheriff MDC Upgrades</i>	10	0	0	0	0

# 1010804000—Operating Transfers

## General Government

Manuel Lopez, County Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Operating Transfers Out</i>	\$10,739,885	\$571,557	\$781,869	\$781,869	\$210,312
<i>Total Appropriations</i>	\$10,739,885	\$571,557	\$781,869	\$781,869	\$210,312
<b>Earned Revenues By Source</b>	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	\$10,739,885	\$571,557	\$781,869	\$781,869	\$210,312

### Purpose

This appropriation provides General Fund monies to be transferred to other funds and received as revenue transfers from other funds to the General Fund.

### Major Budget Changes

- \$223,015 Increase in General Fund support for Airport operations.
- (\$12,703) Decrease in County share of the Library Director's position costs.

### Program Discussion

The State Controller requires that transfers between funds of end-of-the-year balances be done by appropriating the

funds in the next fiscal year and transferring them to the receiving fund where they are recorded as revenues. Three such required Operating Transfers are reflected in the budget for 2012-13 as follows:

- **Airport Enterprise Fund** - \$465,325 will be provided to support Airport operations, which is not covered by its operating revenues and available fund balance.
- **County Library** - \$166,544 will be provided to fund the Matching Materials Program for books and library materials, and the County's pro rata share of the salary and benefits costs of the Library Director.
- **Road Fund** - \$150,000 will be allocated to reimburse Public Works for non-Road Fund related projects or program costs.

# 1011200000—Purchasing & Support Services

## General Government

David Louis, Purchasing & Support Services Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,891,032	\$2,113,989	\$2,078,928	\$2,078,928	(\$35,061)
Services & Supplies	1,384,020	1,473,927	1,344,173	1,344,173	(129,754)
Fixed Assets	0	0	12,000	12,000	12,000
Total Expenditures	\$3,275,051	\$3,587,916	\$3,435,101	\$3,435,101	(\$152,815)
Expenditure Reimbursements	(2,578,004)	(2,833,128)	(2,687,785)	(2,687,785)	145,343
Total Appropriations	\$697,048	\$754,788	\$747,316	\$747,316	(\$7,472)
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$129,946	\$140,000	\$0	\$0	(\$140,000)
Charges for Services	368,382	373,988	324,822	324,822	(49,166)
Miscellaneous Revenues	81,090	38,050	42,200	42,200	4,150
Total Revenues	\$579,418	\$552,038	\$367,022	\$367,022	(\$185,016)
<b>Net County Cost</b>	\$117,629	\$202,750	\$380,294	\$380,294	\$177,544
<b>Allocated Positions</b>	21.0	21.0	21.0	21.0	0.0
Temporary (Full-Time Equivalent)	3.0	4.0	4.0	4.0	0.0
<b>Total Staffing</b>	24.0	25.0	25.0	25.0	0.0

### Purpose

The Purchasing and Support Services Division is responsible for providing a variety of central support services to County departments. These areas of responsibility include procurement of materials and services, mail/courier duties, duplicating and print shop operations, records storage, and recycling functions. Purchasing is also responsible for the disposition of surplus or scrap County personal property.

- (\$21,125) Decrease in equipment maintenance costs due to reduction of mailroom equipment.
- (\$21,299) Decrease in Worker's Compensation Insurance charges.

### Expense Reimbursement

- (\$72,784) Decrease in reimbursements for duplicating, mail, and recycling services.
- (\$72,559) Cost Allocation Plan adjustment.

### Fixed Assets

- \$12,000 Conveyor belt for shredder.

### Revenues

- (\$140,000) Transfer of parking citation revenue to the Sheriff's Office.
- (\$31,025) Decrease in charges for direct services based upon anticipated workload.
- (\$30,141) Cost Allocation Plan Adjustment.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$35,061) Negotiated salary and benefits adjustments.

#### Services & Supplies

- (\$54,905) Decrease in postage expenses reflecting actual experience.
- (\$38,059) Decrease in duplicating supplies reflecting actual experience.

# 1011200000—Purchasing & Support Services

## General Government

### Program Discussion

The proposed 2012-13 Purchasing and Support Services budget totals \$3,435,101 with a Net County Cost of \$380,294. This represents an appropriation decrease of \$152,815 from 2011-12.

### Procurement

In 2011-12, Purchasing was able to continue to provide core procurement services to County departments. Cost reductions and avoidance were accomplished by seeking competitive quotes, bids and proposals, and negotiations. This occurred in several areas such as food services, janitorial services, printing services, and equipment purchases. Departmental needs were prioritized to expedite delivery of essential goods and services.

Cross-training continues to address workloads and process improvements have been implemented. Better source selection, including the review, comparison, and utilization of cooperative purchase contracts to take advantage of greater buying power, are effectively used.

Local vendor preference continues to be applied where appropriate, providing greater benefit to local vendors competing for contracts. Efforts to identify, encourage and advocate for local participation continues.

San Joaquin County's Green Purchasing Policy, adopted in February 2008, sets forth practices that promote sustainability of the environment. The San Joaquin County Green Committee was established in May 2009 and is chaired by the Director of Purchasing. The Committee's efforts include education, presentations, discussions, data gathering, and inclusion of outside agencies. Through the Committee, a County Green Webpage was developed and

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Central Services</b>					
<i>Print Jobs</i>	1,929	1,394	1,315	1,250	1,375
<i>Printing Impressions</i>	10,597,265	N/A	N/A	N/A	N/A
<i>Outgoing U.S. Mail</i>	1,751,987	1,623,321	1,260,333	1,201,880	1,192,676
<i>1st Class Regular</i>	345,670	321,205	261,944	274,176	274,176
<i>Postal Barcode</i>	929,969	864,790	707,324	818,964	918,500
<i>Postal Presort</i>	476,348	437,326	291,065	108,740	N/A
<i>Copy Machine Copies</i>	3,178,548	9,157,606	8,504,396	6,508,868	7,210,651
<i>Service Locations</i>	45	42	49	39	37
<b>Records Management</b>					
<i>Records Requests Processed</i>	3,228	3,274	2,075	1,625	1625
<i>Paper Recycled (tons)</i>	260	234	312	303	310
<i>Shredding (hours)</i>	1,715	1,901	2,016	1,935	1,935
<b>Purchasing</b>					
<i>Purchase Orders Issued</i>	3,936	3,768	3,660	3,620	3,620
<i>Dollar Value of Purchase Orders</i>	\$205,780,202	\$172,953,481	\$153,003,673	\$165,000,000	\$165,000,000
<i>Purchasing Cards Issued</i>	392	411	360	364	364
<i>Purchasing Card Transactions</i>	16,554	16,057	14,379	13,872	14,000
<i>Average Transaction Value</i>	\$200	\$191	\$186	\$187	\$192
<i>Copy Machine Impressions</i>	35,234,322	37,975,595	33,322,758	34,389,500	34,389,500
<i>Machines in Copy/Lease Program</i>	404	401	374	356	356



# **1011200000—Purchasing & Support Services**

## **General Government**

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updated, and an annual report to the Board occurs each April (coinciding with Earth Week/Day). Purchasing is working closely with all County departments and outside agencies in helping to achieve the Board's commitment to lead sustainability efforts.

### **Duplicating (Print Shop)**

The Duplicating Department has experienced a decrease in the number of copies made, primarily due to an increase of electronic workflow and document processing/storage/retrieval. Many printing jobs that were previously sent to outside vendors are now being produced in-house at a much lower cost for departments. Leased equipment provides all-digital technology with several duplicating technology advantages.

Duplicating also provides security badge production using specialized equipment, including the provision of new or replacement badges, holders, lanyards, and clips.

### **Mail Room**

The Mail Room continues to service departments within the County. There are 39 locations that are served by the Mail Room. The route for collection and delivery of mail includes outlying and various locations within the City of Stockton. Sorting and bar coding equipment allows County departments to realize a postage savings of up to 10.5 cents for each piece of presorted mail. In January 2012, postage rates increased an average of 2.1% for mail pieces. Parcel shipping service rates increased by 4.6%.

The Mail Room also has the primary responsibility of collecting and staging items for recycling from the Administration Building, including paper, single use and

rechargeable batteries, and other material. It also receives and delivers materials for the Courthouse, receives palletized deliveries for the offices of the District Attorney, and receives all incoming freight for the Administration Building.

A leased replacement postage machine has been included in the recommended budget. The existing unit has reached the end of its useful and serviceable life.

### **Records Management**

The Records Management Department operates the records storage warehouse. Services include records storage, records retrieval and delivery, and records destruction services. A commercial shredder is used to shred confidential records eligible for destruction and confidential documents picked up from departments on a scheduled or as-needed basis. A truck with a built-in shredder is dispatched to many locations throughout the County to shred paper on site as needed. The shredded paper is then transported to a local recycler where it is sold. Staff also collects non-confidential paper waste throughout the County for disposal with a local recycler. In 2011-12 it is estimated that 606,000 pounds of paper will be recycled and over 1,900 records will be pulled for departments.

Automation of records indexes is almost complete, providing for more accurate data and backup capability of records information. Assistance is also provided in helping departments identify records eligible for destruction.

# Purchasing Internal Service Fund

## General Government

David Louis, *Purchasing & Support Services Director*

Purchasing ISF	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Services &amp; Supplies</i>	\$5,609,821	\$5,145,072	\$5,116,744	\$5,116,744	(\$28,328)
<i>Total Expenditures</i>	\$5,609,821	\$5,145,072	\$5,116,744	\$5,116,744	(\$28,328)
<b>Earned Revenues By Source</b>					
<i>Interest/Rents</i>	\$5,527	\$4,000	\$2,000	\$2,000	(\$2,000)
<i>Miscellaneous Revenues</i>	5,563,213	5,279,000	5,334,947	5,334,947	55,947
<i>Total Revenues</i>	\$5,568,740	\$5,283,000	\$5,336,947	\$5,336,947	\$53,947
<b>Revenues Over/Under Expenses</b>	(\$41,081)	\$137,928	\$220,203	\$220,203	\$82,275

## Purpose

The Purchasing Internal Service Fund (ISF) serves as an operating mechanism for the Procurement Card (CAL-Card), Office Supply, Copy Machine, and Security Alarm programs. This fund is also used to process payments for travel credit cards and bottled water. Vendor charges are paid from the ISF and billed to user departments.

items. This enables departments to carry on day-to-day operations and obtain necessary items quickly and efficiently. Users are trained in the proper use of the card prior to receiving their credit card. Currently, there are 364 cards in use. In 2012-13, it is estimated that there will be 14,000 transactions. Additional administrative fees have been included in the recommended budget to provide actual costs associated with administering this program by the Purchasing Department.

## Major Budget Changes

### Services & Supplies

- \$100,000 Increase in office supply purchases based on current experience.
- (\$50,000) Decrease in CAL-Card purchases based on current experience.
- (\$80,275) Cost Allocation Plan adjustment.

### Revenues

- \$101,500 Increase in reimbursements from departments for office supply purchases.
- (\$50,000) Decrease in reimbursements from user departments based on projected program expenses.

### Office Supply Program

In June 2010, the County entered into a new cooperative public agency contract. The office supply provider provides several fiscal advantages for reducing costs to all departments. This cooperative contract includes a 13% average discount for the core products that are purchased by all departments, while maintaining a small rebate. Purchasing also agreed to prompt weekly payment processing to the vendor, which provides an additional 2% discount. These lower prices have reduced supply costs County-wide. Administration processing fees help to offset the cost of administering this contract.

In December 2009, Purchasing implemented an automatic replacement program to substitute “green” products to departments ordering items that have a cost-effective, green alternative. Purchasing will continue to assist departments in establishing and meeting “green” goals and objectives and adhere to the County’s Green Purchasing Policy, while keeping in mind the cost effectiveness of the substitution.

## Program Discussion

### Procurement Card Program

The CAL-Card Program continues to provide County departments with a controlled means to procure low-value

### Copy Machine Program

There are currently 356 leased copiers in the County program. During 2011-12, some older copiers have been replaced with new models at a reduced rental and

# Purchasing Internal Service Fund

## General Government

cost-per-copy price. This contract provides the best possible overall copier solution that meets cost, performance, and environmental objectives.

contracts for alarm services in the program. Centralized billing and review provides the vendor with prompt payment, while keeping close track of the billing of services for the various locations.

### Security Alarm Program

All contracts for security alarm services are administered by the Purchasing Department. There are currently 73

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b><i>Procurement Card</i></b>					
<i>Cards Issued</i>	392	411	360	364	364
<i>Transactions</i>	16,554	16,057	14,379	13,872	14,000
<b><i>Copy Machine</i></b>					
<i>Copy Machines Installed</i>	404	401	347	356	356
<i>Copy Transactions</i>	35,234,322	37,975,595	33,322,758	34,389,500	34,389,500
<b><i>Security Alarm</i></b>					
<i>Agreements</i>	87	82	73	73	73

# Radio Internal Service Fund

## General Government

Jerry Becker, Information Systems Director

Radio ISF	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Services & Supplies	\$1,541,085	\$1,819,053	\$2,288,215	\$2,288,215	\$469,162
Other Charges	1,237,665	223,513	221,856	221,856	(1,657)
Total Appropriations	\$2,778,750	\$2,042,566	\$2,510,071	\$2,510,071	\$467,505
<b>Earned Revenues By Source</b>					
Interest/Rents	\$14,210	\$15,328	\$15,712	\$15,712	\$384
Aid from Other Governments	0	0	17,660	17,660	17,660
Miscellaneous Revenues	2,831,640	2,027,238	2,476,699	2,476,699	449,461
Total Revenues	\$2,845,850	\$2,042,566	\$2,510,071	\$2,510,071	\$467,505
Revenues Over/(Under) Expenses	\$67,101	\$0	\$0	\$0	\$0

### Purpose

The Radio Internal Service Fund (ISF) exists for the purpose of centralizing the administrative and operating costs of the County's radio communications system. These costs are recovered through charges to user departments. In addition to reimbursement of actual costs, the departmental billings include recovery of depreciation expenses. These monies accumulate in a reserve fund, which is used to replace equipment as it reaches the end of its useful life.

### Major Budget Changes

#### Services & Supplies

- \$181,854 Increase in finance payments to include additional radios.
- \$128,786 Increase in pager/radio lease costs.
- \$102,579 Increase in data processing charges.
- \$74,920 Increase in administrative charges.
- \$7,458 Cost Allocation Plan adjustment.
- \$4,000 Increase in utilities reflecting two additional radio tower sites.
- (\$31,500) Decrease in Federal Communication Commission (FCC) and Federal Aviation Administration licensing costs.

#### Other Charges

- (\$1,657) Decrease in depreciation expense.

### Revenues

- \$449,461 Increase in charges to user departments.
- \$17,660 Increase in federal grant revenue.

### Program Discussion

During 2012-13, departments have an operational need for a small number of new radios and for the replacement of radio equipment seven years or older. The equipment recommended for purchase is consistent with the technologies identified in the County's Master Radio Communications Plan. The majority of the equipment is also essential to the County's efforts to comply with federal mandates for frequency utilization ("narrow banding"). Below is a list of radio equipment recommended for purchase in 2012-13:

<u>Department</u>	<u>Equipment</u>	<u>Costs</u>
Sheriff-Administration	2 portables	\$1,011
Sheriff-Animal Control	9 portables	4,968
Sheriff-Boating Safety	5 mobiles	3,212
Sheriff-Cal-MMET	7 portables	3,191
Sheriff-Cal-MMET	4 mobiles	2,458
Sheriff-Court Services	20 portables	8,859
Sheriff-Custody	75 portables	32,840
Sheriff-Patrol	92 portables	46,845
District Attorney	8 portables	4,441
Parks and Recreation	1 mobile	663



# Radio Internal Service Fund

## General Government

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<u>Department</u>	<u>Equipment</u>	<u>Costs</u>
Probation-Adult	11 portables	\$5,195
Public Works-Road Maint.	3 portables	1,693
Radio ISF	13 fixed-end radios	36,511
	<i>Total</i>	<u>\$151,887</u>

### 2012-13 Radio Projects

During 2012-13, the Information Systems Division (ISD) intends to:

- **Continue efforts to implement “narrow banding”** – The FCC requires that all Public Safety organizations in the United States move to “narrow-banded” radio frequencies by January 1, 2013. ISD will complete the work required to meet this mandate. During 2012-13, ISD will continue to facilitate regional work group meetings to effectively proceed with the narrow-banded frequencies migration.
- **Obtain federal approvals for grant-funded projects** – San Joaquin County has received grant funding for two radio towers and other public safety equipment purchases. During 2012-13, ISD Communications Division will continue to work with the various federal agencies to obtain environmental, historical, tribal, and other necessary approvals for the construction of the towers and equipment purchases. The equipment purchases and build-out of the tower locations will improve the overall radio coverage for public safety and local government agencies in both the northern and western portions of the County. In 2012-13, ISD Communications Division will work with internal and external agencies to expense grant monies outlined in grant guidelines and the County’s Master Radio Communications Plan.
- **Department of Water Resources grant** – San Joaquin County, in partnership with four surrounding Delta counties, has received grant funding for an interoperable communications project in the Delta region. The funding will be used to improve radio coverage for San Joaquin County in the Delta area. In 2012-13, installation of a radio tower in Isleton and the purchase of equipment to enhance

Delta interoperable communications for first responders are planned. The County has until December 2015 to complete the project.

- **Improve radio coverage in the Corral Hollow area** – The radio equipment for this project was purchased utilizing funds from a Homeland Security Grant and will greatly improve radio coverage for public safety agencies in the Corral Hollow area. The project was slated for completion in March 2011; however, this effort is waiting for federal approval before the radio gear can be installed. Once approved, installation will take approximately 30 days.

### 2011-12 Radio Projects

During 2011-12, the ISD Communications Division focused its efforts on:

- **Redesigning the County’s radio system to implement “narrow banding”** – During 2011-12, ISD Communications Division coordinated Countywide meetings to discuss impacts and to develop strategies for migration to digital narrow-banded frequencies in 2012-13. ISD assisted County agencies in the purchase of subscriber radios that met the requirements for narrow banding now and in the future. The required paperwork was submitted to the FCC requesting frequency approvals prior to the migration to narrow-banded frequencies. ISD assisted internal and external agencies in the procurement and installation of fixed-end radio equipment, and completed the redesign of Sheriff’s Office radio channels 1, 2, and 4 for compliance to narrow banding.
- **Began installation of two new grant-funded radio towers** – San Joaquin County received grant funding for two new radio towers. In 2011-12, ISD Communications Division worked with the various federal agencies to obtain environmental, historical, tribal, and other approvals. Construction of one tower has begun in the northern portion of the County. The second radio tower will be constructed on property at the Port of Stockton. Once completed these towers will improve the overall radio coverage for public safety and local government entities in the northern and western portions of the County.

# 1016500000—Rebates/Refunds & Judgments/Damages

## General Government

Manuel Lopez, County Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Services &amp; Supplies</i>	\$11,605	\$65,000	\$65,000	\$65,000	\$0
<i>Other Charges</i>	0	500	500	500	0
<i>Total Appropriations</i>	\$11,605	\$65,500	\$65,500	\$65,500	\$0
<b>Earned Revenues By Source</b>					
<i>Miscellaneous Revenues</i>	\$150	\$0	\$0	\$0	\$0
<i>Total Revenues</i>	\$150	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	\$11,455	\$65,500	\$65,500	\$65,500	\$0

### Purpose

This budget provides funds to cover refunds of unused licenses, permits, and other payments erroneously made into the County's General Fund. It also provides funds for the payment of miscellaneous judgments and damages that may be assessed against the County during the fiscal year.

### Program Discussion

It is recommended that an appropriation of \$65,500 be established for 2012-13; \$65,000 for rebates and refunds, and \$500 for judgments and damages. The actual amount required to support the payment of refunds and judgments fluctuates considerably from year-to-year. It may become necessary to appropriate additional funds during the course of the year as the exact number and amount of claims and refunds are made.

# 2025901000—Recorder-Equipment/Automation

## General Government

Kenneth W. Blakemore, Assessor-Recorder-County Clerk

Recorder's Modernization Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$489,566	\$554,122	\$552,646	\$552,646	(\$1,476)
Services & Supplies	276,958	419,000	462,200	462,200	43,200
Fixed Assets	2,017	19,800	69,800	69,800	50,000
Operating Transfers Out	500,600	1,300,000	1,201,115	1,201,115	(98,885)
Total Appropriations	\$1,269,140	\$2,292,922	\$2,285,761	\$2,285,761	(\$7,161)
<b>Earned Revenues By Source</b>					
Interest/Rents	\$34,504	\$25,000	\$20,000	\$20,000	(\$5,000)
Charges for Services	669,275	695,000	690,000	690,000	(5,000)
Operating Transfers In	42,925	71,370	139,437	139,437	68,067
Fund Balance	522,436	1,501,552	1,436,324	1,436,324	(65,228)
Total Revenues	\$1,269,140	\$2,292,922	\$2,285,761	\$2,285,761	(\$7,161)
Net County Cost	\$0	\$0	\$0	\$0	\$0
<b>Staffing</b>					
Allocated Positions	7.0	7.0	7.0	7.0	0.0
Temporary (Full-Time Equivalent)	0.5	0.5	0.5	0.5	0.0
Total Staffing	7.5	7.5	7.5	7.5	0.0

## Purpose

The Recorder's Modernization Fund is established by Government Code Section 27361(c) and can be used "solely to support, maintain, improve, and provide for the full operation for modernized creation, retention, and retrieval of information in each county's system of recorded documents."

This budget centralizes special purpose revenues and expenditures for the ongoing support, maintenance, and improvement of the Recorder's micrographics and data automation.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$1,476) Negotiated salary and benefits adjustments.

### Services & Supplies

- \$43,200 Increase in equipment service support and software licenses.

## Operating Transfers

- (\$98,885) Decrease in reimbursement to Assessor-Recorder-County Clerk's budgets for administrative support, document management, and modernization projects.

## Fixed Assets

- \$69,800 Network file server and software system.

## Revenues

- (\$5,000) Decrease in interest income reflecting lower interest rates.
- (\$10,000) Decrease in recording fees based on actual experience.
- \$68,067 Increase in reimbursement from Vital Statistic Trust and Electronic Recording Delivery Systems (ERDS) Fund for automation/modernization projects.

# **2025901000—Recorder-Equipment/Automation**

## **General Government**

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- (\$65,228) Decrease use in fund balance for automation/modernization projects.

- Historical documents will be preserved and be available for retrieval and review electronically.

### **Program Discussion**

The recommended 2012-13 Recorder-Equipment/Automation budget totals \$2,285,761, which is a decrease of \$7,161 from 2011-12. The budget includes negotiated salary and benefits adjustments, reimbursements to the Assessor-Recorder-County Clerk's budgets for document modernization and administrative support, and license fees for electronic deed processing and e-recording applications.

#### **Digital Imaging Conversion Project**

In 2011-12, the Department initiated the Project. Homeowner exemption applications, boat, and aircraft records were digitized, which totaled over 170,000 records. The Assessor-Recorder-County Clerk continues working to improve the efficiency of the digitizing functions by centralizing the document management system:

- Appraisers will be able to retrieve files, utilize office systems, update drawings and property characteristics, while in the field;
- Title companies will be able to record deeds online;
- The public will be able to retrieve documents from office computers instead of books; and

The first phase of the digital conversion back to 1964 for official records and vitals records was completed in 2011-12. The Department initiated the second phase which includes digitizing official records, grantor/grantee books, and other official records back to 1849. These projects are primarily funded with the Recorder's Modernization funds.

#### **Social Security Redaction Project**

State legislation requires social security numbers be redacted on all documents. Recorded documents from January 2009 have been checked using the Recorder's software to ensure the County is in compliance. Recorded documents from 1980 have been fully digitized and the manual review process continues.

#### **Deed Processing**

In 2012-13, the Department will digitize submitted personal property files and will begin digitizing real property records, which will take several years to complete. The digitizing of the deeds in the Recorder's office will be performed by an outside contractor. Once this Project is completed, all recorded deeds back to 1849 will be digitized and available to the public. The Project is estimated to be completed in two years.



# 1013000000—Registrar of Voters

## General Government

Jerry Becker, Information Systems Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,635,828	\$1,733,115	\$1,945,481	\$1,945,481	\$212,367
Services & Supplies	2,595,089	2,927,158	2,968,285	2,968,285	41,127
Other Charges	768,025	0	0	0	0
Total Expenditures	\$4,998,942	\$4,660,273	\$4,913,766	\$4,913,766	\$253,494
Expenditure Reimbursements	(768,025)	0	0	0	0
Total Appropriations	\$4,230,918	\$4,660,273	\$4,913,766	\$4,913,766	\$253,494
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$2,072,866	\$397,737	\$59,000	\$59,000	(\$338,737)
Charges for Services	1,469,524	91,200	2,242,000	2,242,000	2,150,800
Miscellaneous Revenues	10,627	10,000	13,000	13,000	3,000
Total Revenues	\$3,553,018	\$498,937	\$2,314,000	\$2,314,000	\$1,815,063
<b>Net County Cost</b>	\$677,900	\$4,161,336	\$2,599,766	\$2,599,766	(\$1,561,569)
<b>Staffing</b>					
Allocated Positions	18.0	16.0	16.0	16.0	0.0
Temporary (Full-Time Equivalent)	14.9	12.0	13.4	13.4	1.4
Total Staffing	32.9	28.0	29.4	29.4	1.4

## Purpose

The Registrar of Voters (ROV) conducts elections openly and fairly by providing equal access to all candidates, campaigns, the news media, and the public. The Department registers voters, maintains voter registration records, provides outreach services for voter registration, and provides voter registration and election information to candidates, campaigns, news media, and the public.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$13,636) Negotiated salary and benefits adjustments.
- \$116,803 Increase in extra-help costs for General Election.
- \$109,200 Reclassify contract staff costs previously in consultant services.

### Services & Supplies

- \$86,500 Increase in costs for General Election.
- \$46,185 Increase in data processing charges.
- \$45,000 Increase in mailing costs.
- \$10,000 Increase in software and license costs.
- (\$109,200) Reclassify consultant services to contract staff costs.
- (\$40,000) Decrease in warehouse rent costs reflecting negotiated rate changes.

### Revenues

- \$2,175,500 City and district election reimbursements.
- \$20,000 Federal Help America Vote Act (HAVA) grant revenue.
- (\$374,000) Suspension of State SB 90 Mandate reimbursements.

# 1013000000—Registrar of Voters

## General Government

### Program Discussion

The recommended 2012-13 ROV budget totals \$4,913,766, which is an increase of \$253,494 from 2011-12. The increase is primarily due to a Presidential General election and increased costs related to informing voters on United States Postal Service (USPS) facility closures.

The recommended budget includes funding for one Presidential General election in November 2012, along with one Board of Retirement election scheduled for June 2013. The budget also anticipates receiving election cost reimbursements for both June and November 2012 elections in 2012-13. The continued conditional certification of the County's voting system requires ROV to operate two election systems for each Countywide election. A paper-based system is used by the majority of the voters, and electronic voting is used primarily by voters with disabilities. Training programs covering both systems have been developed for staff and poll workers.

In 2011-12, ROV staff completed the initial redrawing of district boundaries submitted for Congressional, State Senate, State Assembly, and County Supervisorial districts. In 2012-13, there will be additional changes for school districts and other entities that are initiating boundary changes. Those changes that are submitted on time will be made before the next General election in November 2012.

### New Technology

Effective July 2011, ROV was consolidated into Informations Systems Division (ISD). As the emphasis and demands continue to focus on the use of information technology to conduct elections, it is more efficient to draw on the resources and expertise within ISD. In 2011-12, ROV experienced a cost avoidance of approximately \$58,000 through the following:

- Technology services delivered by existing ISD staff instead of consultants.
- ISD staff provided assistance resulting in the hiring of fewer temporary employees.
- ISD management staff provided additional support for ROV leadership.

In 2010-11, ROV implemented the Net File product that allows campaign filing statements to be viewed online. This process has been well received by those choosing to use it. In 2012-13, ROV will recommend to the Board of Supervisors to make it mandatory to file campaign statements online. In addition, a pilot program was initiated for Form 700 (Statement of Economic Interest forms) to also be filed online.

The State must comply with the federal HAVA requirement for a Statewide voter registration database that matches the Department of Motor Vehicles, Social Security Administration, and the Department of Corrections. The State has had delays and in completing this project.

### Workload Data

	Actual			Est./Act. 2011-12	Projected 2012-13
	2008-09	2009-10	2010-11		
<i>Registered Voters (Active)</i>	269,261	260,705	270,117	264,814	270,000
<i>Registered Voters (Inactive)</i>	73,332	83,444	83,951	85,480	85,000
<i>Registered Voters (Pending)</i>	27	1	5	2	5
<i>Total Registered Voters</i>	345,620	344,150	354,073	350,296	355,005
<i>Countywide Elections</i>	2	1	1	1	1
<i>Total Ballots Cast</i>	292,409	91,749	161,514	150,000	215,000
<i>Other Elections</i>	2	0	1	1	1
<i>Ballots Cast</i>	9,093	0	840	800	800
<i>Countywide Precincts</i>	515	441	496	533	553

# **1013000000—Registrar of Voters**

## **General Government**

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The database, known as the Cal Voter II system, will serve as the official record of all registered voters in the State of California. The system will possess the capability of updating voter registration data as voters change counties of residence within the State and give constituents of multiple counties a “one-stop shop” with the Secretary of

State for voter registration data. Due to the complexity and enormity of this project, implementation has been delayed to 2016. ROV will continue to monitor pending legislation, which includes Vote-by-Mail, and may make recommendations to the Board of Supervisors as appropriate.

# Self-Insurance Internal Service Funds

## General Government

Cynthia M. Clays, Human Resources Director

Self-Insurance ISFs	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Health	\$49,905,137	\$53,194,512	\$51,949,526	\$51,949,526	(\$1,244,986)
Dental	4,857,765	5,324,369	5,440,252	5,440,252	115,883
Unemployment	2,345,931	3,121,011	2,233,921	2,233,921	(887,090)
Casualty*	6,299,439	6,679,196	6,930,690	6,930,690	251,494
Medical Malpractice*	3,512,549	4,307,438	4,277,144	4,277,144	(30,294)
Workers' Compensation	9,803,358	13,765,946	11,434,795	11,434,795	(2,331,151)
<b>Total Expenditures</b>	<b>\$76,724,178</b>	<b>\$86,392,472</b>	<b>\$82,266,328</b>	<b>\$82,266,328</b>	<b>(\$4,126,144)</b>
<b>Earned Revenues By Source</b>					
County Premium	\$58,458,587	\$67,624,198	\$61,207,044	\$61,207,044	(\$6,417,154)
Non-County Premium	14,446,385	14,101,620	16,443,642	16,443,642	2,342,022
Third-Party Reimbursement	3,884,171	300,000	350,000	350,000	50,000
Interest	693,743	1,161,000	590,000	590,000	(571,000)
<b>Total Revenues</b>	<b>\$77,482,886</b>	<b>\$83,186,818</b>	<b>\$78,590,686</b>	<b>\$78,590,686</b>	<b>(\$4,596,132)</b>
<b>Revenues Over/(Under) Expenses</b>	<b>\$758,708</b>	<b>(\$3,205,654)</b>	<b>(\$3,675,642)</b>	<b>(\$3,675,642)</b>	<b>(\$469,988)</b>

\*Expenditures for both the Casualty and Medical Malpractice insurance programs for 2010-11 and 2011-12 were previously shown under the Casualty Insurance Program. Starting 2012-13, a new Medical Malpractice budget has been established to account for the program costs separately.

## Purpose

This budget provides for the centralized administration of the County's self-funded employee health, dental, and unemployment insurance benefit programs, and the County's self-funded Workers' Compensation, Medical Malpractice and Casualty Insurance.

The County's self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. Frequently, market and legislative factors beyond the County's administrative control influence costs (mandated benefit levels, usage, etc.). The County uses a combination of premium adjustments and cost containment measures to assure adequately funded programs. Funding levels and premiums are determined actuarially on an annual basis.

## Major Budget Changes

### Health

- (\$2,391,474) Decrease in health insurance claims payments and administration costs reflecting a decline in enrollment.

- \$1,087,986 Increase in stop loss insurance premium due to utilization experience.

### Dental

- \$109,961 Increase in dental insurance claims payments and administration costs based on projected enrollment.

### Unemployment

- (\$874,863) Decrease in unemployment claims payments due to stabilization of County workforce.

### Casualty

- \$624,444 Increase in projected claims and administration costs reflecting actual experience.
- (\$392,758) Cost Allocation Plan adjustment.

### Medical Malpractice

- (\$155,607) Decrease in projected claims and administration costs.



# Self-Insurance Internal Service Funds

## General Government

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- \$334,064 Increase in excess insurance premiums.
- (\$208,751) Cost Allocation Plan adjustment.

### Workers' Compensation

- (\$1,622,936) Decrease in projected claims and administrative expenses reflecting a smaller County workforce.
- (\$150,000) Decrease in excess insurance premiums.
- (\$751,883) Cost Allocation Plan adjustment.

### Revenues

- \$6,194,433 Rate increase in health insurance premiums.
- (\$8,055,632) Decrease in health insurance premiums due to decline in enrollment.
- \$85,881 Increase in dental insurance premiums reflecting a higher number of dependents enrolled.
- (\$345,314) Decrease in unemployment insurance premiums reflecting anticipated payroll costs.
- \$206,150 Increase in general liability insurance premiums based on actuarial recommendations.
- (\$582,650) Decrease in medical malpractice premiums based on actuarial recommendations.
- (\$1,578,000) Decrease in Workers' Compensation premiums based on actuarial recommendations reflecting a five-year funding plan.
- (\$571,000) Decrease in interest income due to lower investment rates.

### Program Discussion

The 2012-13 self-insurance budget is recommended at \$82.3 million, a decrease of \$4.1 million or 4.8% from 2011-12. The County will fund approximately \$61.2 million of the total program costs with the balance covered by employee premiums, third-party reimbursements, interest earnings, and reserve balances.

#### Health Insurance

The County operates three self-funded employee health insurance plans and one fully-insured option, Kaiser,

which is not addressed in this budget. The 2012-13 recommended budget is \$51.9 million, a decrease of \$1.2 million or 2.3% from 2011-12. The decrease primarily reflects a decline in the number of enrollees due to employees migrating to Kaiser or opting out of health insurance coverage.

Health care costs of the County's plans continue to escalate reflecting increases in both utilization and claims costs. For the last three years, double digit premium increases were required to cover costs of the health plans. In an effort to moderate premium increases, approximately \$13 million from the excess health reserve was used to fund a portion of the premiums. These funds have been exhausted and are no longer available to address rate increases. For 2012-13, the actuary recommended a rate increase of 11.56% to support anticipated plan expenses.

During 2011-12, the County reached agreements with several bargaining units representing 80% of the County's workforce. The agreements include health premium cost share for employees with single coverage that was previously funded by the County entirely. The agreements also allow employees to opt out of health plans offered by the County during open enrollment. A special open enrollment was held in March 2012; over 160 employees or 4.8% of the impacted population opted out and another 98 migrated to the fully-insured Kaiser plan. The 2012-13 budget anticipates further decline in enrollment in the County's plans.

In January 2012, the Human Resources Division initiated discussions with several bargaining units to explore plan design changes to contain the escalating cost increases. Recent enrollment changes further exacerbate the costs for remaining participants of the County's plans as a result of adverse selection. Absent major cost-containment measures, the County's plans will be too costly to maintain as a viable offer to employees.

#### Dental Insurance

The budget for the self-funded dental insurance program is recommended at \$5.4 million, an increase of \$115,883 or 2.2% from 2011-12. Based on the actuarial analysis, the 2012-13 dental insurance premiums will remain at the current level.

Among other changes, the federal Affordable Health Act requires employers to expand dependent coverage from age 21 to 26. The County implemented this change effective July 2011, which resulted in an increase in the number of dependents enrolled in the dental program. Staff will continue to monitor the expenses associated with the expansion. Future premium increases may be required.

# ***Self-Insurance Internal Service Funds***

## ***General Government***

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### **Unemployment Insurance**

The 2012-13 recommended budget for the unemployment insurance program is \$2.2 million, a decrease of \$887,090 or 28.4% from 2011-12. The decrease is primarily attributable to the slowing of staff reductions and employee layoffs. However, the 2012-13 insurance premium will remain at 0.6% of payroll due to prior years' uses of reserve funds for claims payments.

### **Casualty Insurance**

The County's self-insured Casualty Insurance Program consists of several components: general liability, property, medical malpractice, and automobile insurance. A separate medical malpractice budget has been established beginning 2012-13.

The 2012-13 recommended budget for Casualty Insurance, excluding medical malpractice, is \$6.9 million, an increase of \$251,494 or 3.8% from 2011-12, reflecting a slight upward trend on claims costs.

Since July 1995, the County has belonged to the California State Association of Counties Excess Insurance Authority (CSAC EIA), participating in its property, excess liability, and medical malpractice program. The excess insurance provides general liability coverage from \$1 million to \$25 million with the County maintaining a \$1 million self-insured retention. The 2012-13 excess insurance premiums are estimated at \$1.7 million, a decrease of \$19,808 from 2011-12.

### **Medical Malpractice**

Beginning 2012-13, a new Medical Malpractice budget has been established to account for the expenses and revenues related to the program separately from the Casualty

Insurance budget. The 2012-13 budget for the Medical Malpractice program is recommended at \$4.3 million, a decrease of \$30,294 or 0.7% from 2011-12. The decrease primarily reflects the lower frequency of claims filed and loss trend experience; partially offset by the increase in excess insurance premium.

The County participates in the CSAC EIA's medical malpractice program. The excess insurance provides medical malpractice coverage from \$1 million to \$21.5 million with the County maintaining a \$1 million self-insured retention. The 2012-13 excess insurance premiums are estimated at \$1.4 million, an increase of \$334,064 from 2011-12 due to industry-wide premium increases.

### **Workers' Compensation**

The 2012-13 budget for the Workers' Compensation program is recommended at \$11.4 million, a decrease of \$2.3 million or 16.9% from 2011-12. The decrease is primarily due to the steady decline in claims volume reflecting a smaller County workforce.

In December 2011, the County's consultant completed the annual actuarial update of the Workers' Compensation program. The report identified the projected program's liability for outstanding claims at \$30.0 million and the program's assets at \$53.6 million by June 30, 2012. This represents an over-funding of \$23.6 million. The 2012-13 Workers' Compensation budget includes a five-year funding plan recommended by the actuary to reduce the program's over-funding gradually to avoid significant premium fluctuation. Therefore, the 2012-13 program expenses of \$11.4 million will be funded with a combination of \$8.1 million in premiums charged to County departments, \$270,000 in projected interest earnings, and \$3.1 million from the reserve balance.

# 1016000000—Surveyor

## General Government

Thomas M. Gau, Public Works Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$228,727	\$237,058	\$211,879	\$211,879	(\$25,180)
Services & Supplies	93,626	105,880	112,426	112,426	6,546
Total Expenditures	\$322,353	\$342,938	\$324,305	\$324,305	(\$18,634)
Expenditure Reimbursements	(70,521)	(27,381)	(63,381)	(63,381)	(36,000)
Total Appropriations	\$251,832	\$315,557	\$260,924	\$260,924	(\$54,634)
<b>Earned Revenues By Source</b>					
Charges for Services	\$138,740	\$180,000	\$150,000	\$150,000	(\$30,000)
Total Revenues	\$138,740	\$180,000	\$150,000	\$150,000	(\$30,000)
<b>Net County Cost</b>	\$113,093	\$135,557	\$110,924	\$110,924	(\$24,634)
<b>Allocated Positions</b>	3.0	2.0	2.0	2.0	0.0

### Purpose

The Public Works Surveyor Division processes maps and legal descriptions for subdivisions, annexations, and County acquisitions and abandonments. The Division also ensures that mandated functions, such as review of final maps, parcel maps, records of survey, corner records, certifications of correction, and legal descriptions are in conformance with State and local ordinances. The review of final maps includes those prepared for the seven cities in San Joaquin County.

The Division also provides services to the public and various governmental agencies. This involves preparation, review, and maintenance of legal descriptions and records related to over 200 agencies and special districts. In addition, the Division prepares and reviews legal descriptions for dedications, abandonments, land acquisitions, and the Local Agency Formation Commission.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$25,180) Negotiated salary and benefits adjustments.

#### Services & Supplies

- \$5,000 Increase in charges from Public Works for administrative support.

#### Expenditure Reimbursements

- \$43,000 Increase in expenditure reimbursements for Road Fund related activities.

#### Revenues

- (\$30,000) Decrease in surveyor charges based on actual experience.

### Program Discussion

The 2012-13 budget for the Surveyor Division totals \$324,305, which is a decrease of \$18,634 from 2011-12.

The Surveyor Division is currently staffed with two positions. This represents a 70% staffing reduction from 2007-08 reflecting the significant decline in development activities. As development activity and the related workload increases, map reviews may not meet State-mandated time frames, causing projects to be delayed. In 2012-13, the Division will continue the suspension of scanning archival documents and maps that are stored in the Public Works department vault, into the document management

# 1016000000—Surveyor

## General Government

system. The project will resume when development activities and revenues increase.

In April 2006 the Board of Supervisors established the Survey Monument Preservation Fund. The purpose of the

Fund is to set aside a portion of revenue collected from the recordation of certain deeds in order to repair and replace the survey monuments used by professional surveyors. Since the Fund's inception, approximately \$65,000 has been collected, and \$36,000 has been expended.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b><i>Mandated Time Frames</i></b>					
<i>Records of Survey</i>	54	60	40	50	60
<i>Parcel Maps</i>	44	27	31	30	30
<i>Final Maps</i>	4	5	6	3	5
<i>Corner Records</i>	101	60	140	300	300
<i>Certificates of Correction</i>	11	4	4	2	2
<b><i>Legal Descriptions</i></b>					
<i>County Applications</i>	44	60	50	50	50
<i>Strip Dedications &amp; Easement</i>	6	2	0	10	10
<i>LAFCo</i>	5	6	4	5	5
<i>Abandonments &amp; Acquisitions</i>	5	0	0	5	5
<b><i>Other</i></b>					
<i>Special Districts (Annex/Form)</i>	1	1	2	3	5



# Telephone Internal Service Fund

## General Government

Jerry Becker, Information Systems Director

Telephone ISF	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,154,839	\$1,451,256	\$1,591,762	\$1,591,762	\$140,506
Services & Supplies	4,291,234	4,254,929	3,406,199	3,406,199	(848,730)
Other Charges	276,809	361,639	392,894	392,894	31,255
Total Appropriations	\$5,722,882	\$6,067,824	\$5,390,855	\$5,390,855	(\$676,969)
<b>Earned Revenues By Source</b>					
Interest/Rents	\$3,827	\$12,000	\$1,050	\$1,050	(\$10,950)
Miscellaneous Revenues	4,739,001	6,055,824	5,389,805	5,389,805	(666,019)
Total Revenues	\$4,742,828	\$6,067,824	\$5,390,855	\$5,390,855	(\$676,969)
<b>Revenues Over/(Under) Expenses</b>	(\$980,054)	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	12.0	12.0	13.0	13.0	1.0
Temporary (Full-Time Equivalent)	0.0	0.0	0.8	0.8	0.8
<b>Total Staffing</b>	12.0	12.0	13.8	13.8	1.8

### Purpose

The Telephone Internal Service Fund (ISF) was created to centralize the cost of operating and maintaining the County's central telephone system. Services provided include telephone, voice mail, fax mail, long distance, call routing, data communications, video communications, fiber optics, and data cabling services.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$10,040 Negotiated salary and benefits adjustments.
- \$87,652 Add an Information Systems Analyst for Wide Area Network (WAN) support.
- (\$9,584) Replace a vacant Supervising Telephone Technician position with an Information Systems Analyst.
- \$47,232 Increase in extra-help.
- \$5,166 Increase in stand-by pay for network support.

#### Services & Supplies

- \$70,476 Increase in equipment and wiring services for surveillance system and Voice over Internet Protocol (VoIP) expansion.
- \$49,867 Increase in network charges.
- (\$313,474) Cost Allocation Plan adjustment.
- (\$296,167) Decrease in local toll, long distance, and directory listing expenses.
- (\$208,698) Decrease in data processing and radio maintenance charges.
- (\$151,000) Decrease in support services for Wide-Area Network.

#### Other Charges

- \$31,255 Increase in depreciation expense.

#### Revenues

- (\$734,301) Decrease in operating revenue reflecting a reduction in telephone lines and usage.
- (\$10,950) Decrease in interest earnings based on current experience.

# Telephone Internal Service Fund

## General Government

### Program Discussion

The 2012-13 recommended budget for the Telephone ISF totals \$5,390,855, which is a decrease of \$676,969 from 2011-12. The decrease is predominately the result of a reduction in Centrex telephone lines requested by departments and negotiated reductions in voice and data services. The recommended budget adds an Information Systems Analyst to monitor the County's WAN, which includes over 500 network devices in over 50 locations.

The costs for Telephone ISF services are recovered through billings to departments based on the following categories:

- **Operating Expense – \$1,563,771**  
Salary and benefits for communications staff, equipment maintenance, and overhead.
- **Line Rate – \$1,723,372**  
Monthly contract costs for telephone service and depreciation expense.
- **Department-Specific Expense – \$1,461,577**  
Charges based on actual usage by County departments for fax mail, long distance, local toll calls, local calls, data circuit charges, data wiring, and maintenance costs for all routers and switches.
- **Voice Mail – \$285,671**  
Charges specific to voice mail services provided to departments.
- **Internet & Virtual Private Network (VPN) – \$356,464**  
Charges specific to Internet/E-mail and remote network access services provided to departments.

The following rates apply for 2012-13 Telephone ISF services:

<i>Monthly Cost Per Line</i>	
<i>Telephone Line Rate</i>	\$33.00
<i>Voice Mail Box</i>	\$5.50
<i>Fax Mail</i>	\$5.50
<i>Internet/E-mail</i>	\$13.00
<i>Virtual Private Network</i>	\$13.00

### 2012-13 Major Projects

- **Support Department Relocations/Office Space Refurbishment** – ISD Communications staff, in partnership with the Capital Projects staff, will oversee installation of all data/voice wiring, network equipment, and telephones associated with department relocations or office space refurbishment planned for 2012-13.
- **Expansion of Digital Services for Telephone and Voice Mail** – ISD will continue to review the feasibility of moving additional departments to the County's VoIP environment. In those cases where the analysis shows a cost benefit, ISD Communications will migrate additional departments from the existing Centrex telephone system to the County's VoIP environment during 2012-13.
- **Insourcing of County Wide-Area Network Monitoring** – San Joaquin County owns and operates a very large and complex data network. This network supports the daily operations of the County, including critical law enforcement transactions that flow through the network 24 hours a day, 7 days a week. For the last several years, monitoring of the

### Workload Data

	Actual			Est./Act. 2011-12	Projected 2012-13
	2008-09	2009-10	2010-11		
<i>Repairs (Trouble Reports)</i>	2,742	1,250	1,080	978	925
<i>Telephone Moves &amp; Changes (Number of Station Equipment/Sets)</i>	3,943	695	1,015	952	1,000
<i>Voice Mail (Orders/Changes/Programs)</i>	1,621	987	612	844	1,500
<i>Data Network Wiring Terminations</i>	1,145	695	921	950	1,000
<i>Work Orders (Processed &amp; Completed)</i>	2,502	2,237	2,996	2,688	2,800

## ***Telephone Internal Service Fund***

### ***General Government***

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County's network has been provided by a private firm (CyberTech) at an annual cost of \$186,000. During 2012-13, ISD will insource the network monitoring service and reduce its annual support cost by approximately \$100,000. The budget adds an Information Systems Analyst to support this effort.

#### **2011-12 Accomplishments**

- **Supported Department Relocations/Office Space Refurbishment** – ISD Communications staff, in partnership with the Capital Projects staff, oversaw the installation of all data/voice wiring, network equipment, and telephones associated with the relocation of Environmental Health Services. In addition, ISD Communications staff worked in partnership with the Probation Department, Employment and Economic Development Department, and Behavioral Health Services to establish voice and data communications for employees co-located in the Canlis Building who are performing the Public Safety Realignment Act (Assembly Bill 109) activities.
- **Expanded Digital Services for Telephone and Voice Mail** – During 2011-12, ISD expanded the use of the County's VoIP telephone system to Public Health Services, Fleet Services, and Veterans Services. This expansion effort added approximately 200 users to the system.
- **Expansion of Video Surveillance System** – During 2011-12, ISD Communications staff supported the expansion of video security systems for the Community Development Department, County Administration Building, Human Services Agency, and Public Works.

# 1010805000—Tobacco Settlement

## General Government

Manuel Lopez, County Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Operating Transfers Out</i>	\$145,075	\$5,600,000	\$7,200,000	\$7,200,000	\$1,600,000
<i>Total Appropriations</i>	\$145,075	\$5,600,000	\$7,200,000	\$7,200,000	\$1,600,000
<b>Earned Revenues By Source</b>	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	\$145,075	\$5,600,000	\$7,200,000	\$7,200,000	\$1,600,000

## Purpose

This appropriation provides the annual allocation of local Tobacco Settlement Funds based on the policy guidelines established by the Board of Supervisors.

In November 1998, a national tobacco industry settlement was reached. The California portion of the settlement allows counties to share in the settlement and specifies that the dollars are discretionary for counties. The State and counties recognize that there are uncertainties surrounding the level of funds to be received, especially over the long run.

## Major Budget Changes

### Operating Transfers

- \$1,600,000 Increase in Tobacco Settlement funds reflecting actual receipts and projected year-end carryover.

## Program Discussion

In November 1999, the Board adopted the Tobacco Settlement Policy Guidelines and a general funding formula for a ten-year time frame which ended fiscal year 2007-08. However, due to the substantial budget shortfalls, most of the Tobacco Settlement Funds were directed to support the County's operations for fiscal years 2008-09 through 2010-11.

In October 2010, the Board reaffirmed the Policy Guidelines and modified the allocation funding formula to reflect the Board's priorities and the County's capital facility needs. These Policy Guidelines and the modified allocation formula are summarized as follows:

- Restrict Tobacco Settlement Trust Fund monies to one-time uses with multiyear benefits, not operational program expansions and staffing.
- Maximize the use of non-County funding resources to meet community needs, while avoiding building up service levels that cannot be supported with ongoing revenues.
- Minimize debt financing costs requiring ongoing support.
- Adopt a general allocation formula as follows for a ten-year time frame, effective fiscal years 2011-12 through 2020-21 with a comprehensive review and recommendation for another ten-year allocation when the time frame expires:

### Funding Allocation Formula

One-Time Uses with Multiyear Benefits	Allocation Percentage
<i>Health Care Facilities (including funding for Community Health Access)</i>	50%
<i>Capital Improvement Program</i>	20%
<i>Automation Replacement/Expansion</i>	20%
<i>Public Works (non-Road Fund services &amp; Delta/water-related activities)</i>	10%
<i>Total</i>	100%

- Direct the County Administrator to annually develop, from the general allocation, specific project recommendations for Board review and action in the annual budget process.

### Tobacco Settlement Trust Fund

For 2012-13, receipts from the Tobacco Settlement program, plus estimated year-end carryover funds, are



# 1010805000—Tobacco Settlement

## General Government

expected to total \$7.2 million, which is an increase of \$1.6 million from 2011-12. The increase reflects the projected allocation of \$5.8 million for 2012-13 and the year-end fund balance of \$1.4 million.

### 2012-13 Allocation

Based on the Board-adopted guidelines, the table below lists the funding allocation to the four identified areas for 2012-13:

#### 2012-13 Allocation

<i>Health Care Facilities (including funding for Community Health Access)</i>	\$3,600,000
<i>Capital Improvement Program</i>	1,440,000
<i>Automation Replacement/Expansion</i>	1,440,000
<i>Public Works (non-Road Fund services &amp; Delta/water-related activities)</i>	<u>720,000</u>
<i>Total</i>	\$7,200,000

The specific recommendations and project descriptions are as follows:

#### Health Care Facilities - \$3,600,000

- To assure long-term viability of San Joaquin General Hospital (SJGH) on a stand-alone basis, an estimated \$20 million to \$80 million is needed to replace essential services currently provided at the 1930 Old Towers building. In November 2010, the Board designated \$7.7 million of the one-time Hospital Fee Program payments for the Hospital Replacement Project. The Board also directed an additional \$2.8 million in Tobacco Settlement fund for the project in 2011-12. The recommended budget allocates \$3.6 million of the 2012-13 Tobacco Settlement funds for the project. In addition, the budget recommends redirecting \$2.9 million of the 2012-13 General Fund contribution to SJGH for the project. This will bring the total funding for an eventual project to \$17.0 million. By assembling funding now, potential future debt financing costs are minimized.

#### Capital Improvement Program - \$1,440,000

- To design the construction of a single story, modern morgue/forensic pathology facility (\$750,000).
- To upgrade County facilities to comply with Americans with Disabilities regulations (\$350,000).

- To fund remediation activities at three sites where underground fuel tanks have already been removed (\$200,000).
- To replace/repair roofs of various County buildings (\$140,000).

See Public Improvement budget #1014800000 for details.

#### Automation Replacement/Expansion - \$1,440,000

- To replace and upgrade the existing data replication technologies used to back up the County's core data systems to ensure timely data recovery (\$490,000).
- To procure and install an Identity Management Software that will enhance and safeguard the security of confidential/critical County data and transactions with the public (\$200,000).
- To procure and implement an advanced data security technology that will encrypt confidential data stored in the Human Resources, Payroll, and select Law and Justice systems (\$57,000).
- To upgrade the County's web filtering product that will both regulate web traffic for computing devices inside the County's network and provide protection for County-owned/County-sponsored devices that are remotely connected to the County network via the Internet (\$18,000).
- To initiate a small scale Customer Relationship Management Pilot project using Citizen Relationship Management technologies to collect, track, manage, and respond to resident questions and issues (\$32,400).
- To establish a Collaboration/Content Management Pilot project (\$55,000).
- To set aside \$587,600 for the eventual replacement of the two law and justice systems - Jail Management and Juvenile Justice - that are still supported by older technology. Efforts to replace these systems are not scheduled until 2014-15 at an estimated cost of \$5 million.

See Information Systems Division budget #1010900000 for details.

#### Public Works - \$720,000

- To supplement the General Fund support of the advocacy efforts and activities related to the Delta and the County's water rights. (See Delta Activities budget #2023070000 for details.)

# 1011000000—Treasurer-Tax Collector

## General Government

Shabbir Khan, Treasurer-Tax Collector

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$4,176,421	\$4,547,462	\$4,508,764	\$4,508,764	(\$38,698)
Services & Supplies	1,496,324	1,560,523	1,561,135	1,561,135	612
Fixed Assets	0	0	300,000	300,000	300,000
Total Expenditures	\$5,672,745	\$6,107,985	\$6,369,899	\$6,369,899	\$261,914
Expenditure Reimbursements	(837,811)	(810,564)	(818,789)	(818,789)	(8,225)
Total Appropriations	\$4,834,934	\$5,297,421	\$5,551,110	\$5,551,110	\$253,689
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$108,849	\$100,000	\$105,000	\$105,000	\$5,000
Fines/Forfeitures/Penalties	188,917	262,000	262,000	262,000	0
Interest/Rents	178,521	148,000	148,000	148,000	0
Aid from Other Governments	22,737	29,000	21,000	21,000	(8,000)
Charges for Services	3,020,112	2,977,495	3,106,877	3,106,877	129,382
Miscellaneous Revenues	76,045	64,000	74,000	74,000	10,000
Operating Transfers In	0	0	300,000	300,000	300,000
Total Revenues	\$3,595,181	\$3,580,495	\$4,016,877	\$4,016,877	\$436,382
<b>Net County Cost</b>	<b>\$1,239,752</b>	<b>\$1,716,926</b>	<b>\$1,534,233</b>	<b>\$1,534,233</b>	<b>(\$182,693)</b>
<b>Allocated Positions</b>	<b>53.0</b>	<b>52.0</b>	<b>52.0</b>	<b>52.0</b>	<b>0.0</b>
<b>Temporary (Full-Time Equivalent)</b>	<b>0.0</b>	<b>0.0</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>
<b>Total Staffing</b>	<b>53.0</b>	<b>52.0</b>	<b>54.0</b>	<b>54.0</b>	<b>2.0</b>

### Purpose

This narrative includes the Treasurer-Tax Collector and the Revenue and Recovery budgets.

Functions of the Treasurer-Tax Collector are mandated while service levels are discretionary. Duties of the Treasurer-Tax Collector include collecting and processing property tax payments, investing, and keeping safe monies and securities for the County and other public entities. Applicable property tax laws are administered.

The Treasurer-Tax Collector's operation is a critical component of the property tax system. The investments generate substantial interest earnings to the County and the agencies depositing monies with the Treasury. These earnings provide a portion of the County's general purpose revenue along with the collection of property taxes.

The Revenue and Recovery Division collects monies owed to the County and takes appropriate legal action to secure such accounts. Its services are not mandated.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$99,099) Negotiated salary and benefits adjustments.
- \$60,400 Increase in extra-help.

#### Services & Supplies

- \$39,000 Increase in consultant fees for remittance processing system replacement project.
- \$7,000 Increase in publication and legal notice costs for delinquent tax sale.

# 1011000000—Treasurer-Tax Collector

## General Government

- \$4,900 Increase in software and related license costs.
- (\$33,558) Decrease in data processing charges.
- (\$8,398) Decrease in Worker's' compensation and Casualty Insurance costs.

### Revenues

- \$300,000 Transfer from Tax Collector Equipment Fund for remittance processing system purchase.
- \$150,000 Increase in recovery of court collection fees authorized through Penal Code Section 1463.007.

### Fixed Assets

- \$300,000 Remittance processing system.

### Expenditure Reimbursements

- \$4,244 Increase in reimbursements from other County departments.

### Program Discussion

The proposed 2012-13 Treasurer-Tax Collector's budget totals \$6,369,899, which is an increase of \$261,914 from 2011-12. The budget includes negotiated salary and benefits adjustments, and replacement of the remittance processing system. The recommended budget also includes additional funding for extra-help to provide

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Property Tax Division</b>					
Property Tax Defaulted	36,018	27,171	22,687	20,230	21,500
Redemptions (Secured)	14,878	9,862	7,191	4,399	4,350
Duplicate Payments	7,258	5,906	4,883	5,534	5,650
Business Licenses Issued	2,133	2,097	2,065	2,175	2,200
Property Tax Bills Produced	323,233	251,513	291,937	277,119	280,000
Delinquent Notices (Secured)	61,426	49,269	46,990	51,875	50,800
Parcel Maps/Security Deposits	67	79	85	100	100
Online Property Tax Payments	10,454	10,008	10,793	11,669	11,800
<b>Treasury Division</b>					
Warrants Processed	469,142	431,834	397,660	354,299	343,700
Treasury Checks Deposited	553,947	520,899	502,064	444,463	446,450
Tax Payment Checks Deposited	361,585	289,233	192,493	201,478	197,450
Checks Returned	1,271	1,059	821	667	650
Electronic Deposits	17,143	18,119	18,109	16,641	16,700
<b>Revenue &amp; Recovery Division</b>					
Dollars Collected	\$15,843,783	\$15,579,641	\$15,153,858	\$14,500,000	\$15,000,000
Referrals Processed	88,802	89,773	79,936	69,000	70,000
Statements Mailed	917,012	1,026,938	439,187	400,000	400,000

# **1011000000—Treasurer-Tax Collector**

## **General Government**

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assistance during the heavy workload months of December and April.

The County Treasury is the official depository of approximately 930 entities, including County, school districts, and special districts. During 2011-12, the average daily balance of the investment pool is approximately \$1.54 billion, up from \$1.45 billion in 2010-11. Investment earnings of approximately \$4 million, down from \$8 million in 2010-11, will be apportioned to all participating entities. The significant decrease in investment earnings is due to historically low interest rates.

Since March 2005, the Tax Collector has provided taxpayers, as well as mortgage and title companies, the option to view and pay property taxes on the web or by telephone. During 2011-12, online and telephone payments are estimated to be \$17.3 million.

Since 2002, Megabyte has been the County's automated property tax system. In 2009, Megabyte began rolling out its updated programs and continues to test and release new programs. Full implementation has yet to be completed. Updates continue to be released as they become available from Megabyte. The Treasurer-Tax Collector will continue to work with the Auditor-Controller and the Information Systems Division to monitor system performance.

The County currently processes approximately 255,000 tax bills and 500,000 checks annually. The remittance processing system is near obsolescence and needs to be replaced. Replacement parts are increasingly scarce and difficult to locate. In addition, maintenance incidents and

costs on the remittance processors have increased over the years, resulting in increased processing and down time. The estimated replacement cost of \$300,000 will be funded from the Tax Collector Equipment Fund.

### **Revenue & Recovery Division**

The Revenue and Recovery Division is the designated collection agency for the County. The Division is responsible for the management and collection of court fines and outstanding fees due to County departments. During 2012-13, the Division anticipates collecting \$15 million for these departments.

In 2010-11, the Division received \$1.2 million from the Delinquent Court Fine Collection Cost Recovery Program for its collection efforts on behalf of the Superior Court. Court collections for 2010-11 were approximately \$11.5 million and are expected to be \$10.5 million for 2011-12. The Division also participates in the Franchise Tax Board Court-Ordered Debt Collections Program. This Program allows counties to assign unpaid court-ordered debts, with no locatable assets, for further collection action. In 2010-11, the Division received nearly \$750,000 from the Program and is expected to receive \$900,000 in 2011-12.

San Joaquin General Hospital also utilizes the Division for the collection of delinquent medical bills. In 2010-11, the Division received \$650,000 for its collection efforts. Collections for 2010-11 were approximately \$1.9 million and are expected to be \$2 million for 2011-12.



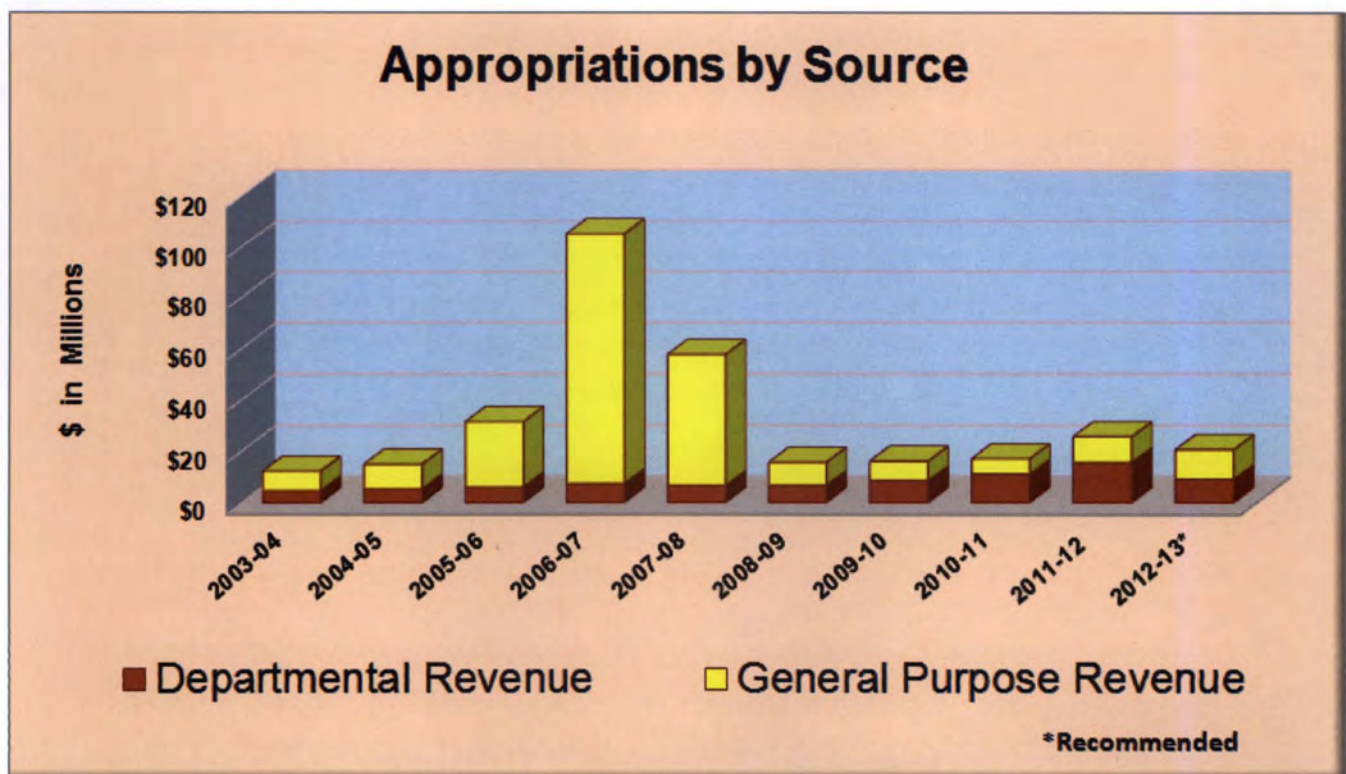
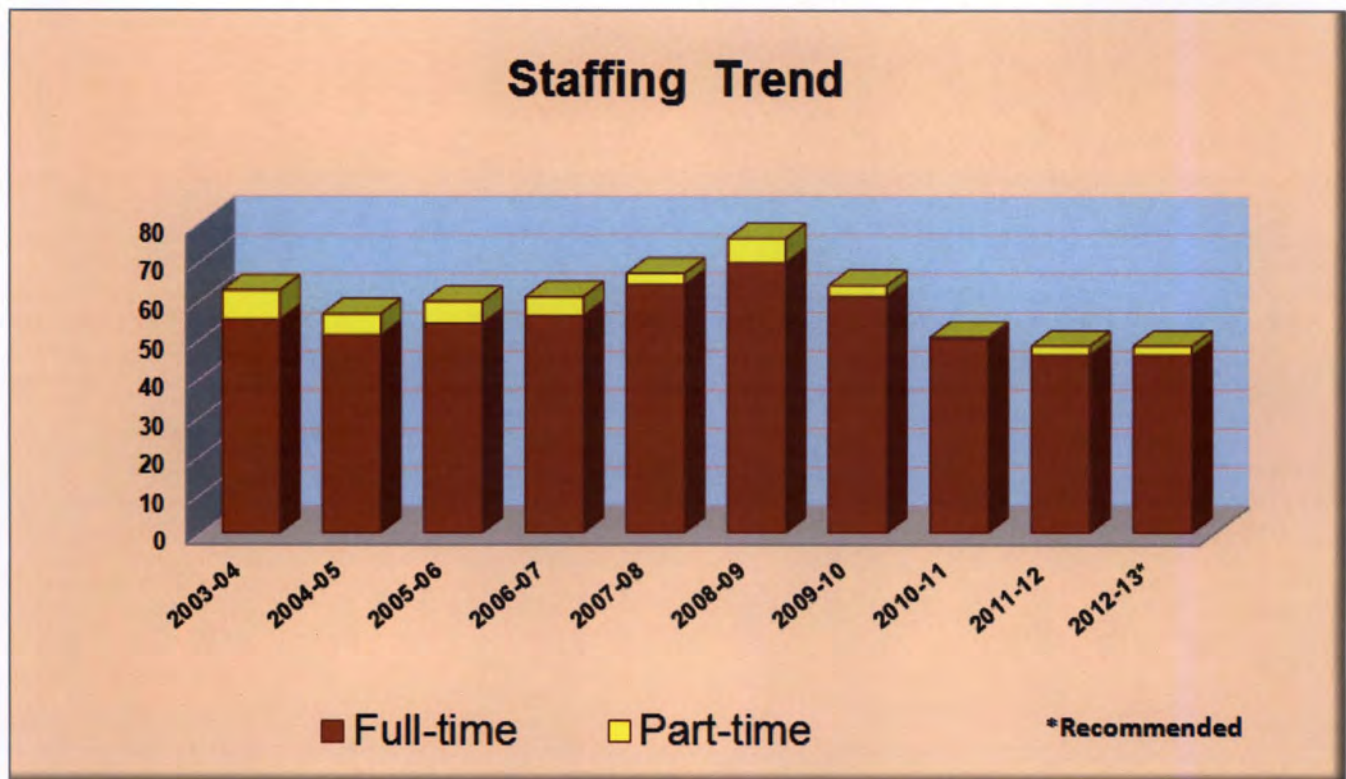
## ***Capital Maintenance & Improvements***

### ***Appropriations***

	Page Number	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<i>1014200000 Facilities Management</i>	B-5	\$6,893,100	\$6,947,951	\$6,947,951	\$54,851
<i>1040148000 Public Improvement</i>	B-9	18,864,856	165,709,294	13,754,923	(5,109,933)
<b><i>Total - Capital Maintenance &amp; Improvements</i></b>		<b>\$25,757,956</b>	<b>\$172,657,245</b>	<b>\$20,702,874</b>	<b>(\$5,055,082)</b>

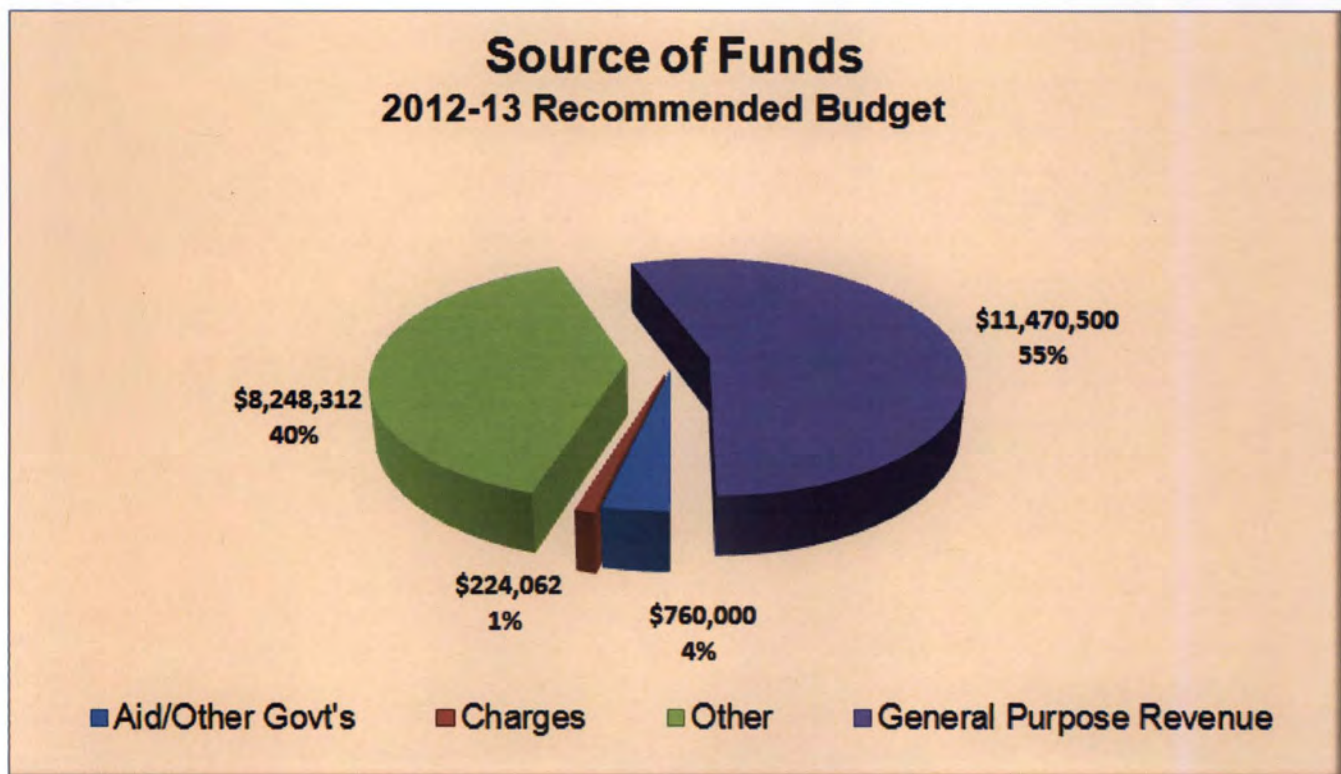
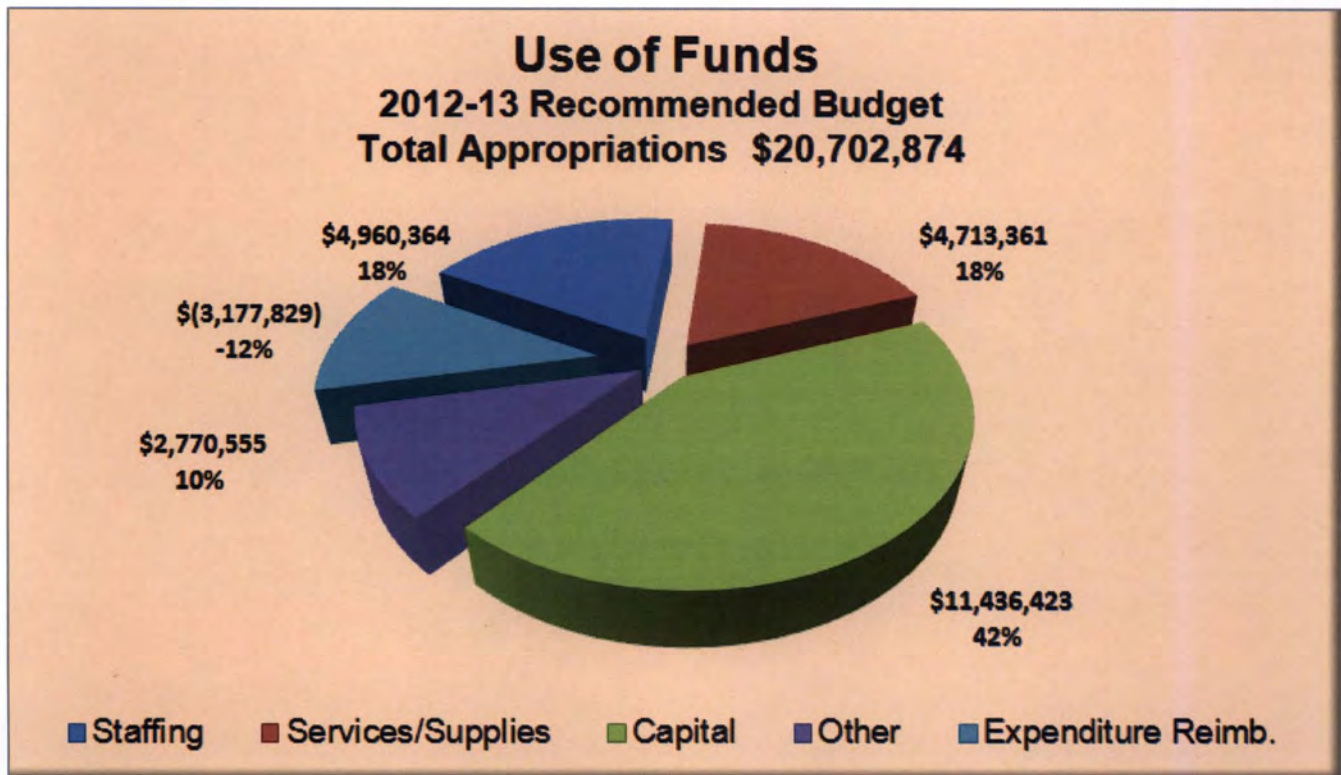
# Capital Maintenance & Improvements

## Statistical Summary





## Capital Maintenance & Improvements Statistical Summary



# Summary

## All General Services Budgets

Gabriel Karam, General Services Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$10,230,133	\$9,819,412	\$9,049,754	\$9,049,754	(\$769,658)
Services & Supplies	6,799,923	6,394,794	6,735,886	6,735,886	341,092
Other Charges	165,591	449,755	449,755	449,755	0
Fixed Assets	14,854	0	27,211	27,211	27,211
Total Expenditures	\$17,210,500	\$16,663,961	\$16,262,606	\$16,262,606	(\$401,355)
Expenditure Reimbursements	(4,088,324)	(3,540,134)	(3,671,224)	(3,671,224)	(131,090)
Total Appropriations	\$13,122,176	\$13,123,827	\$12,591,382	\$12,591,382	(\$532,445)
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$1,703	\$0	\$0	\$0	\$0
Interest/Rents	423,983	397,322	328,724	328,724	(68,598)
Aid from Other Governments	188,482	315,909	264,921	264,921	(50,988)
Charges for Services	2,292,634	1,688,278	1,930,827	1,930,827	242,549
Miscellaneous Revenues	2,887	250	22,000	22,000	21,750
Operating Transfers In	1,429,965	2,026,979	1,226,979	1,226,979	(800,000)
Total Revenues	\$4,339,654	\$4,428,738	\$3,773,451	\$3,773,451	(\$655,287)
<b>Net County Cost</b>	<b>\$8,782,521</b>	<b>\$8,695,089</b>	<b>\$8,817,931</b>	<b>\$8,817,931</b>	<b>\$122,842</b>
<b>Allocated Positions</b>	<b>105.0</b>	<b>91.0</b>	<b>89.0</b>	<b>89.0</b>	<b>(2.0)</b>
<b>Temporary (Full-Time Equivalent)</b>	<b>18.9</b>	<b>21.5</b>	<b>19.4</b>	<b>19.4</b>	<b>(2.1)</b>
<b>Total Staffing</b>	<b>123.9</b>	<b>112.5</b>	<b>108.4</b>	<b>108.4</b>	<b>(4.1)</b>

This is a summary of the four budgets administered by the Director of General Services. They include:

- 1014200000 Facilities Management
- 1014300000 Capital Projects Administration
- 2026000000 Emergency Services
- 7070300000 Parks & Recreation



# 1014300000—Capital Projects Administration

## Capital Maintenance & Improvements

Gabriel Karam, General Services Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$469,956	\$543,124	\$574,844	\$574,844	\$31,720
Services & Supplies	42,787	122,133	177,579	177,579	55,446
Total Expenditures	\$512,743	\$665,257	\$752,423	\$752,423	\$87,166
Expenditure Reimbursements	(511,379)	(665,257)	(752,423)	(752,423)	(87,166)
Total Appropriations	\$1,364	\$0	\$0	\$0	\$0
<b>Earned Revenues By Source</b>					
Charges for Services	\$2,104	\$0	\$0	\$0	\$0
Total Revenues	\$2,104	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	(\$740)	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	3.0	3.0	4.0	4.0	1.0
Temporary (Full-Time Equivalent)	2.3	2.3	1.5	1.5	(0.8)
Total Staffing	5.3	5.3	5.5	5.5	0.2

### Purpose

Management and coordination of capital improvements are the responsibility of the General Services Department. Staffing and other project-related administrative costs are included in the Capital Projects Administration budget. Staff duties include project planning, contract negotiation and monitoring, construction management, and fiscal administration.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$16,732) Negotiated salary and benefits adjustments.
- \$73,492 Add an Engineering Aide.
- (\$25,040) Decrease in part-time staff costs.

#### Services & Supplies

- \$55,498 Lease cost for Sheriff's UPS equipment.

### Expenditure Reimbursements

- \$55,498 Reimbursement for lease cost of Sheriff's UPS equipment.
- \$31,668 Increase in reimbursement for project administration.

### Program Discussion

The 2012-13 recommended budget for Capital Projects Administration totals \$752,423, which is an increase of \$87,166 from 2011-12. This change reflects an addition of an Engineering Aide, an increase in equipment lease charges for the Sheriff's Office Uninterruptible Power Supply Project (UPS), offset by negotiated salary and benefits adjustments and part-time staff reductions.

During 2012-13, work will continue on outstanding projects, including various facility remodels. The additional Engineering Aide will research applicable codes and regulations, perform drafting work, communicate with contractors, maintain records, and prepare reports. A comprehensive listing of planned projects can be found in the Public Improvement budget narrative. In addition, Capital Projects Administration will continue to facilitate the construction of the Public Health Bio-Safety Level 3 Modular Lab.

# 1014200000—Facilities Management

## Capital Maintenance & Improvements

Gabriel Karam, General Services Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$4,550,625	\$4,674,651	\$4,385,520	\$4,385,520	(\$289,131)
Services & Supplies	4,777,214	4,303,572	4,535,782	4,535,782	232,210
Other Charges	159,643	443,555	443,555	443,555	0
Fixed Assets	5,245	0	8,500	8,500	8,500
Total Expenditures	\$9,492,727	\$9,421,778	\$9,373,357	\$9,373,357	(\$48,421)
Expenditure Reimbursements	(3,152,817)	(2,528,678)	(2,425,406)	(2,425,406)	103,272
Total Appropriations	\$6,339,910	\$6,893,100	\$6,947,951	\$6,947,951	\$54,851
<b>Earned Revenues By Source</b>					
Interest/Rents	\$423,074	\$397,322	\$328,724	\$328,724	(\$68,598)
Charges for Services	84,567	166,078	166,727	166,727	649
Miscellaneous Revenues	1,223	0	22,000	22,000	22,000
Operating Transfers In	0	150,000	0	0	(150,000)
Total Revenues	\$508,864	\$713,400	\$517,451	\$517,451	(\$195,949)
<b>Net County Cost</b>	<b>\$5,831,046</b>	<b>\$6,179,700</b>	<b>\$6,430,500</b>	<b>\$6,430,500</b>	<b>\$250,800</b>
<b>Allocated Positions</b>	<b>46.0</b>	<b>43.0</b>	<b>42.0</b>	<b>42.0</b>	<b>(1.0)</b>
<b>Temporary (Full-Time Equivalent)</b>	<b>0.5</b>	<b>0.0</b>	<b>0.8</b>	<b>0.8</b>	<b>0.8</b>
<b>Total Staffing</b>	<b>46.5</b>	<b>43.0</b>	<b>42.8</b>	<b>42.8</b>	<b>(0.2)</b>

## Purpose

The Facilities Management Division provides facility-related services for all County-owned and leased facilities, except for San Joaquin General Hospital and Stockton Metropolitan Airport.

The Division is responsible for providing maintenance, repair, and construction services to 415 structures, which totals more than 3,990,465 square feet. Other services include management of construction projects, major renovations and repair projects to existing structures, and property leasing and management. Two of the facilities that are maintained are 24-hour custodial complexes.

The Division is also responsible for the County's carpool and bus pass programs as well as billing back for services such as the Hospital Lift Station, French Camp Fire District, and reclamation districts.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$145,977) Negotiated salary and benefits adjustments.
- \$51,145 Add an Administrative Secretary position for 20 pay periods.
- (\$194,299) Delete two vacant Crafts Worker positions.

### Services & Supplies

- \$24,000 Maintenance and certification of two high lifts and two Elektruk vehicles.
- (\$20,820) Decrease in janitorial supplies.
- \$100,000 Increase in maintenance contract costs.
- \$90,000 Increase in equipment repairs and testing.



# 1014200000—Facilities Management

## Capital Maintenance & Improvements

- \$8,030 Increase in Law Library lease.
- (\$9,745) Decrease in Workers' Compensation Insurance costs.
- \$18,081 Increase in Casualty Insurance costs.

### Fixed Assets

- \$8,500 Thermal imaging device.

### Expenditure Reimbursements

- \$72,293 Increase in cost reimbursement from other County departments.
- (\$19,000) Decrease in reimbursement from Prisoner Welfare Fund.
- (\$156,565) Cost Allocation Plan adjustment.

### Revenues

- \$36,000 Increase in rental income.
- (\$104,525) Decrease in fees for other services.
- \$22,000 Increase in revenue for unused parking spaces.
- (\$150,000) Eliminate one-time transfer from the Energy Savings Trust.

## Program Discussion

The 2012-13 recommended budget for Facilities Management totals \$9,373,357, which is a decrease of \$48,421 from 2011-12. The budget includes negotiated salary and benefits adjustments as well as the deletion of two vacant Crafts Worker positions and a decrease in janitorial supply costs. This is partially offset by the increases in

maintenance and equipment repairs/testing and the addition of an Administrative Secretary position. This position will assist the General Services Director research laws and regulations pertaining to the Americans with Disabilities Act, develop and manage correspondence with various vendors/contractors, and provide general clerical support.

In 2011-12, Facilities Management staff completed installing 74 heating, ventilation, and air conditioning (HVAC) units and 9 variable frequency drives (VFDs) in 22 County facilities. The HVAC and VFDs were purchased with American Recovery and Reinvestment Act of 2009 funds. These funds were also used to purchase a replacement 550-ton chiller at the Sheriff's Central Plant. It is anticipated that these installations will reduce energy consumption by 20-40% at the respective locations.

In 2012-13, the Division will develop a database containing existing facilities and work orders to assist staff in identifying deferred maintenance needs as well as addressing other areas of need. This database will also assist in monitoring and forecasting expenditures, in conjunction with the County's budget and financial monitoring and planning process.

### Staff Reduction/Service Impacts

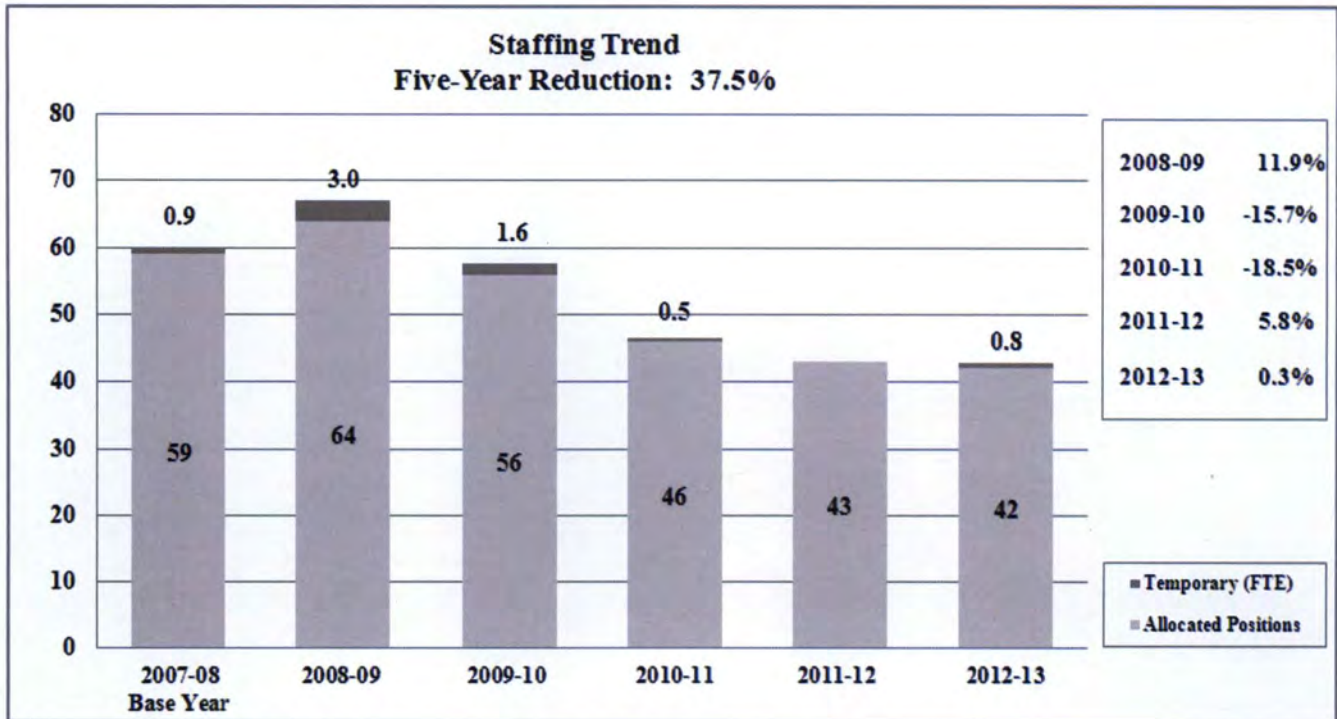
Since 2007-08, 17 full-time positions have been eliminated, which has impacted response time to service requests, increase use of outside contractors, decrease in preventive maintenance work, and minimum security for the Downtown Stockton facilities.

The 2012-13 proposed budget includes the deletion of two vacant Crafts Worker positions. These positions assisted in the installation of the energy conservation projects. This reduction will continue to limit the Division's ability to work on non-budgeted projects and service requests.

### Workload Data

	Actual			Est./Act. 2011-12	Projected 2012-13
	2008-09	2009-10	2010-11		
<i>Number of Structures</i>	415	416	416	414	415
<i>Square Footage</i>	3,748,965	3,998,965	3,998,965	3,976,665	3,990,465
<i>Maintenance Work Orders</i>	32,415	34,322	24,419	23,530	24,000
<i>Capital Projects/Major Repairs &amp; Renovations</i>	56	199	29	20	15
<i>Service Requests</i>	302	216	160	136	130
<i>Leases Negotiated/Renewed</i>	46	43	43	39	41

# 1014200000—Facilities Management Capital Maintenance & Improvements





# 1040148000—Public Improvement

## Capital Maintenance & Improvements

Manuel Lopez, County Administrator

Capital Outlay Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Fixed Assets	\$7,089,777	\$8,001,664	\$163,382,294	\$11,427,923	\$3,426,259
Operating Transfers Out	8,418,324	10,863,192	2,327,000	2,327,000	(8,536,192)
Total Appropriations	\$15,508,101	\$18,864,856	\$165,709,294	\$13,754,923	(\$5,109,933)
<b>Earned Revenues By Source</b>					
Interest/Rents	\$709,321	\$627,689	\$499,000	\$499,000	(\$128,689)
Aid from Other Governments	1,091,877	2,775,040	760,000	760,000	(2,015,040)
Charges for Services	57,335	57,335	57,335	57,335	0
Miscellaneous Revenues	1,182,676	0	0	0	0
Operating Transfers In	0	434,500	4,837,240	4,837,240	4,402,740
Fund Balance	12,466,892	11,050,292	2,561,348	2,561,348	(8,488,944)
Total Revenues	\$15,508,101	\$14,944,856	\$8,714,923	\$8,714,923	(\$6,229,933)
<b>Net County Cost</b>	\$0	\$3,920,000	\$156,994,371	\$5,040,000	\$1,120,000

### Purpose

The Public Improvement budget provides funding for new construction, building alterations, property acquisition, park improvements, facility planning, and deferred maintenance. Project phases typically include scope development and programming, design/engineering, solicitation and award of bids, construction, and project acceptance.

Completion time for a capital project is often longer than a single fiscal year, depending on complexity and magnitude. Funds for projects still in progress at the end of the fiscal year are encumbered and carried forward in order to complete the work. As a result, the budget includes both new appropriations and those carried over from the prior year. Following the close of the fiscal year, adjustments are required to reconcile budgeted amounts with actual revenues and expenditures incurred during the prior year.

The budget narrative includes projects administered by General Services and Community Development. Brief descriptions of the proposed projects are provided, as well as tables that list the respective funding amounts. New appropriations are supported with either project-specific revenue or discretionary funding. Encumbered amounts represent appropriations carried over from the previous year for projects in progress.

Projects funded with Community Development Block Grant monies benefit the low-income population of the County. These projects generally consist of public facility construction, or enhancements for facilities located in documented low-income neighborhoods, or facilities used to provide services to predominantly low-income persons.

### Program Discussion

The 2012-13 proposed budget for Public Improvements totals approximately \$40.8 million. This represents \$11.4 million in new or rebudgeted projects and \$29.4 million in encumbered funds for projects currently in progress. The proposed budget also cancels funds previously allocated for the projects totaling \$2.3 million, back to the General Fund to backfill a portion of the 2012-13 budget shortfall. The defunded project and residual project balance amounts are as follows:

<u>Defunded Project/Balance</u>	<u>Amount</u>
Micke Grove Zoo Improvment	\$1,505,000
Residual Project Balance	822,000
Total	\$2,327,000

Funding is not available for 61 requested projects totaling \$152.0 million.

# **1040148000—Public Improvement**

## **Capital Maintenance & Improvements**

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Following are descriptions of the projects recommended for funding in 2012-13:

### **New Construction & Facility Planning**

- **Countywide Animal Shelter** - To accumulate funds to build a Countywide animal shelter in partnership with the cities in the County.
- **Hospital Replacement Phase II Project** - To accumulate funds for the eventual replacement of the Old Towers Building at San Joaquin General Hospital (SJGH). In accordance to the Board-established policy, this Project is partially funded with the 2012-13 and future Tobacco Settlement Fund allocations for Health Care Facilities projects. In addition, the budget recommends redirecting \$2.9 million of the 2012-13 General Fund contribution to SJGH for the project.
- **Morgue & Forensic Pathology Facility** - To accumulate funds for the construction of a single story, modern morgue, estimated 15,000 square foot facility.
- **South County Government Center** - To accumulate funds for the construction and development of satellite County facilities in Manteca.
- **Capital Project Planning & Development** - To plan and develop new facilities construction projects.

### **Existing Facilities & Park Projects**

- **Americans with Disabilities Act (ADA) Building Upgrades** - To address and ensure building compliance with ADA regulations.
- **Canlis Building - Roof Replacement** - To replace existing roof.
- **Energy Projects Design and Administration** - To administer and manage renewable energy generating system installation.
- **Existing Facilities Project Planning & Development** - To plan and develop improvement projects at existing County facilities.
- **Human Services Agency Building Boiler Replacement** - To replace three boilers that serve main domestic water and heating, ventilation, and air conditioning (HVAC) system.
- **Human Services Agency Building - Seismic Upgrade** - To plan and design schematic slab

strengthening to existing slabs to provide additional flexural strength to resist the slab loads as well as mitigate future slab deflections on various floors.

- **Human Services Agency Building Fire Alarm System Upgrade** - To design and install fire alarm notification devices and pull stations, including existing alarm control unit upgrade, horn/strobe notification, and a voice evacuation system.
- **Juvenile Hall Complex Roof Repairs** - To repair roof.
- **Juvenile Hall Camp Peterson Roof Replacement** - To replace roof.
- **Juvenile Hall Detention Cell Door Replacement** - To replace 30 interior cell doors in Unit 1.
- **Lodi Agriculture Branch Roof Replacement** - To replace existing roof at Lodi office.
- **Lodi Community Center Roof** - To repair or replace roof as determined necessary.
- **Micke Grove Park - Master Plan Phase II** - To add picnic areas, turf, irrigation, and boat docks, and to review possible locations for recreational vehicle campsites.
- **Micke Grove Zoo - Improvements** - To remodel vacant room to a dedicated veterinary surgery room. Additional refurbishing of the animal food preparation kitchen is also necessary.
- **Micke Grove Zoo - Petting Zoo Project** - To construct a Petting Zoo.
- **Micke Grove Zoo - Roofing Projects** - To repair a concrete roof and skylight seals for multiple exhibits.
- **Oak Grove Park - Improvements** - To improve the recreational facilities and playground equipment.
- **Oak Grove Park - Lake Bank Stabilization Study** - To evaluate Oak Grove lake bank erosion and determine next steps.
- **Parks Automated/Credit Card Gates** - To install park gates that are automated for credit card payment of entry fees.
- **Public Health HVAC System Controls** - To improve HVAC system and controls for better cooling ability in the Computer Server Room.

## **1040148000—Public Improvement Capital Maintenance & Improvements**

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- **Public Works HVAC Balancing** - To balance the HVAC in Public Works to include dual thermostats for Code Enforcement and conference room.
- **Underground Fuel Tanks** - To continue well monitoring and remediation activities at various County sites.

### **Community Development Block Grant (CDBG)**

- **Facility Project Development** - To develop CDBG-funded projects.

- **Gianone Park Drainage** - To install cross drains to address flooding in the Gianone Park neighborhood.
- **Woodbridge Street Improvements** - To continue street and sidewalk improvements including reconstruction and lowering of existing utilities and roadways, elimination of roadside ditches, and construction of sidewalks, curbs and gutters.

# 1040148000—Public Improvement Capital Maintenance & Improvements

	Encumbered Funds	Appropriation	Revenue Supported	Other Funding
<b>New Construction &amp; Facility Planning</b>				
Countywide Animal Shelter	\$400,000	\$400,000		\$400,000
Environmental Health Relocation	272,400			
Facilities Master Plan Update	350,000			
Hazelon Complex Window Replacement	100,000			
Hospital Replacement Phase II	2,790,000	6,467,240		6,467,240
Jail Expansion	18,300,000			
Lockeford Community Center	1,024,000			
Morgue & Forensic Pathology Facility		750,000		750,000
Public Health Services BSL-3 Modular Laboratory	1,300,000			
South County Government Center	510,000	150,000		150,000
Capital Projects Planning & Development	40,000	50,000		50,000
Capital Projects Contingency	8,000	65,000		65,000
<b>Total New Construction &amp; Facility Planning</b>	<b>\$25,094,400</b>	<b>\$7,882,240</b>	<b>\$0</b>	<b>\$7,882,240</b>
<b>Existing Facilities &amp; Park Projects</b>				
ADA Building Upgrades	\$54,000	\$350,000		\$350,000
Canlis Building - Direct Digital Controls Conversion	1,401,000			
Canlis Building - Roof Replacement		230,000		230,000
Community Park Improvements	173,000			
Courthouse Remodel	30,000			
Energy Project Design & Administration		43,000		43,000
Existing Facilities Project Planning & Development	40,000	10,000		10,000
Fleet Service - Honor Farm Vehicle Maint. Access	11,000			
Fleet Service - Parking Lot Repairs	357,500			
Fleet Service - Shop Weatherization	55,000			
Fleet Service - Repair Shop Natural Gas Line	11,000			
Human Services Agency Boiler Replacement		275,000	\$275,000	
Human Services Agency Building Seismic Upgrade		66,000		66,000
Human Services Agency Fire Alarm System Upgrade		500,000		500,000
Juvenile Camp Complex Roof Repairs		40,000		40,000
Juvenile Camp Peterson Roof Replacement		40,000		40,000
Juvenile Hall Detention Cell Door Replacement		110,000		110,000
Juvenile Hall Digital Controls	135,000			
Juvenile Probation - Carpet Replacement	12,000			
Lodi Agricultural Branch Roof Replacement		30,000		30,000
Lodi Community Center Roof Repairs		40,000		40,000
Micke Grove Park - Delta Shelter RV Campsites	60,298			
Micke Grove Park - Domestic Water Study	35,000			
Micke Grove Park - Irrigation Pump	65,000			
Micke Grove Park Master Plan Phase II		250,000		250,000



# 1040148000—Public Improvement Capital Maintenance & Improvements

	Encumbered Funds	Appropriation	Revenue Supported	Other Funding
<i>Micke Grove Zoo - Petting Zoo Project</i>		\$22,000		\$22,000
<i>Micke Grove Zoo - Roofing Projects</i>		48,000		48,000
<i>Micke Grove Zoo - Service Building Improvements</i>		42,000		42,000
<i>Oak Grove Park - Improvements</i>		100,000		100,000
<i>Oak Grove Park - Irrigation Pump/Filtration System</i>	\$85,000			
<i>Oak Grove Park - Lake Bank Stabilization Study</i>		35,000		35,000
<i>Oak Grove Park - Natural Area Irrigation</i>	45,000			
<i>Parks Automated/Credit Card Gates</i>		100,000		100,000
<i>Public Health - HVAC System Controls</i>		30,000		30,000
<i>Public Works - HVAC Balancing</i>	10,000	75,000		75,000
<i>Records Center - Garage Roof Replacement</i>	116,000			
<i>Sheriff - Chiller / Control Replacement</i>	300,000			
<i>Sheriff - Morgue Ventilation Fan</i>	5,000			
<i>Underground Fuel Tanks</i>	73,000	200,000		200,000
<i>Maintenance Projects Contingency</i>	8,618	149,683		149,683
<b><i>Total Existing Facilities &amp; Park Projects</i></b>	<b>\$3,082,416</b>	<b>\$2,785,683</b>	<b>\$275,000</b>	<b>\$2,510,683</b>
<b><i>Community Development Block Grant</i></b>				
<i>Ardell Avenue Sidewalk</i>	\$223,516			
<i>Facility Project Development</i>	5,347	\$20,000	\$20,000	
<i>Garden Acres Drainage</i>	17,415			
<i>Gianone Park Drainage Improvements</i>	59,119	100,000	100,000	
<i>Mosswood Storm Master Plan</i>	68,399			
<i>Thornton Ground Water Exploration</i>	95,000			
<i>Thornton Water Well #2</i>	8,104			
<i>Woodbridge Street and Storm Drain Improvements</i>	636,665			
<i>Woodbridge Street Improvements Design</i>	87,522	640,000	640,000	
<b><i>Total Community Development Block Grant</i></b>	<b>\$1,201,087</b>	<b>\$760,000</b>	<b>\$760,000</b>	
<b><i>Public Improvement Budget</i></b>	<b>\$29,377,903</b>	<b>\$11,427,923</b>	<b>\$1,035,000</b>	<b>\$10,392,923</b>

# 1040148000—Public Improvement

## Capital Maintenance & Improvements

### Revenue Analysis

Funding for the Public Improvement budget is derived from a combination of fund balance and revenue sources

outlined below. The budget assumes the collection of most revenues in 2011-12; however, those revenues not received by June 2012 will be adjusted and included as revenue estimates for 2012-13.

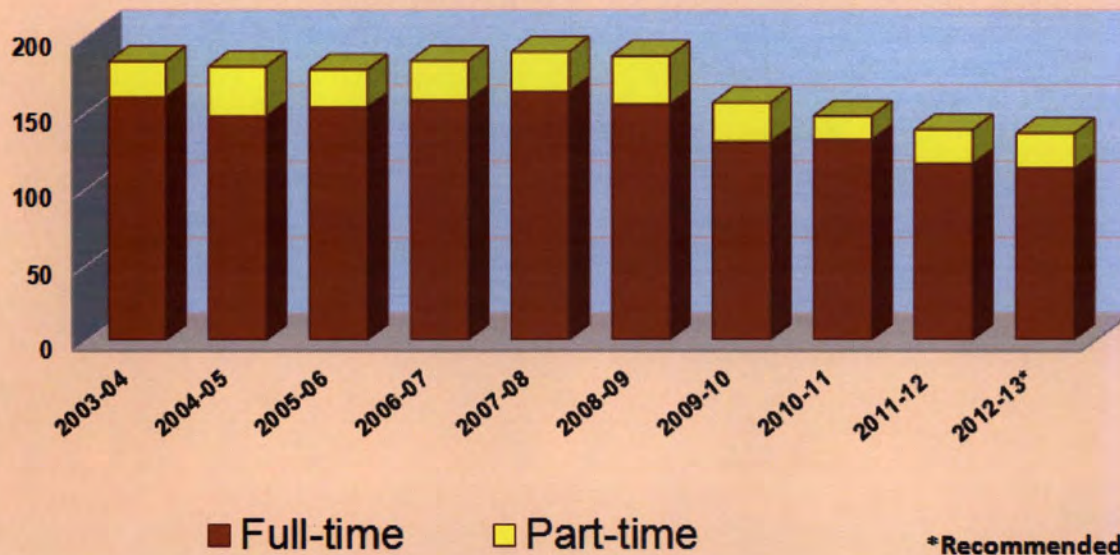
Revenue Description	2011-12 Approved	2012-13 Recommended	Increase/ (Decrease)
<b>Fund Balances</b>			
<i>Capital Outlay Fund</i>	\$11,050,292	\$2,561,348	(\$8,488,944)
<b>Interest Earnings</b>			
<i>Capital Outlay Fund</i>	\$330,000	\$200,000	(\$130,000)
<i>Total Interest Earnings</i>	\$330,000	\$200,000	(\$130,000)
<b>Rents</b>			
<i>Veterans Affairs Clinic</i>	\$297,689	\$299,000	\$1,311
<i>Total Rents</i>	\$297,689	\$299,000	\$1,311
<b>Repayments</b>			
<i>Southern Water</i>	\$57,335	\$57,335	\$0
<i>Total Repayments</i>	\$57,335	\$57,335	\$0
<b>Aid From Other Governments</b>			
<i>Federal - CDBG</i>	\$1,938,259	\$760,000	(\$1,178,259)
<i>Federal Other ARRA (Energy Project)</i>	836,781	0	(836,781)
<i>Total Aid From Other Governments</i>	\$2,775,040	\$760,000	(\$2,015,040)
<b>Operating Transfers</b>			
<i>Human Services Agency</i>	\$0	\$275,000	\$275,000
<i>General Fund</i>	0	2,867,240	2,867,240
<i>Local Tobacco Settlement</i>	3,920,000	5,040,000	1,120,000
<i>Oxy Resources CA Fund</i>	0	1,695,000	1,695,000
<i>Fleet Service Internal Service Fund</i>	434,500	0	(434,500)
<i>Total Operating Transfers</i>	\$4,354,500	\$9,877,240	\$5,522,740
<b>Total Revenue Available</b>	<b>\$18,864,856</b>	<b>\$13,754,923</b>	<b>(\$5,109,933)</b>

## Environmental Protection Appropriations

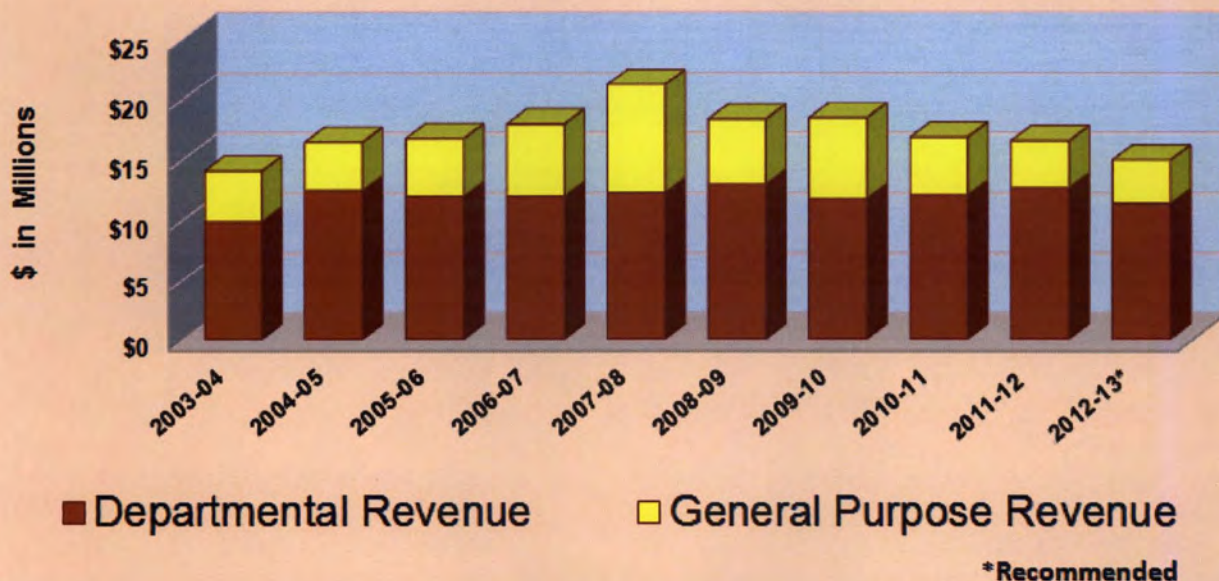
	Page Number	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
2024700000 <i>Agricultural Commissioner</i>	C-7	\$4,884,311	\$4,794,330	\$4,794,330	(\$89,981)
2024701000 <i>Glassy-Winged Sharpshooter Prevention</i>	C-10	393,260	245,212	245,212	(148,048)
2024900000 <i>Weights &amp; Measures</i>	C-12	675,855	662,645	662,645	(13,209)
2025600000 <i>Community Development</i>	C-15	5,462,142	5,205,839	5,205,839	(256,304)
2026000000 <i>Emergency Services</i>	C-18	703,645	665,701	665,701	(37,944)
2026000150 <i>Homeland Security Grants</i>	C-20	4,050,581	3,058,024	3,058,024	(992,557)
2026500000 <i>Fish &amp; Game</i>	C-22	104,622	61,009	61,009	(43,613)
2026700000 <i>Local Agency Formation Commission</i>	C-23	200,000	190,000	190,000	(10,000)
<b>Total - Environmental Protection</b>		<b>\$16,474,416</b>	<b>\$14,882,760</b>	<b>\$14,882,760</b>	<b>(\$1,591,656)</b>

## Environmental Protection Statistical Summary

### Staffing Trend



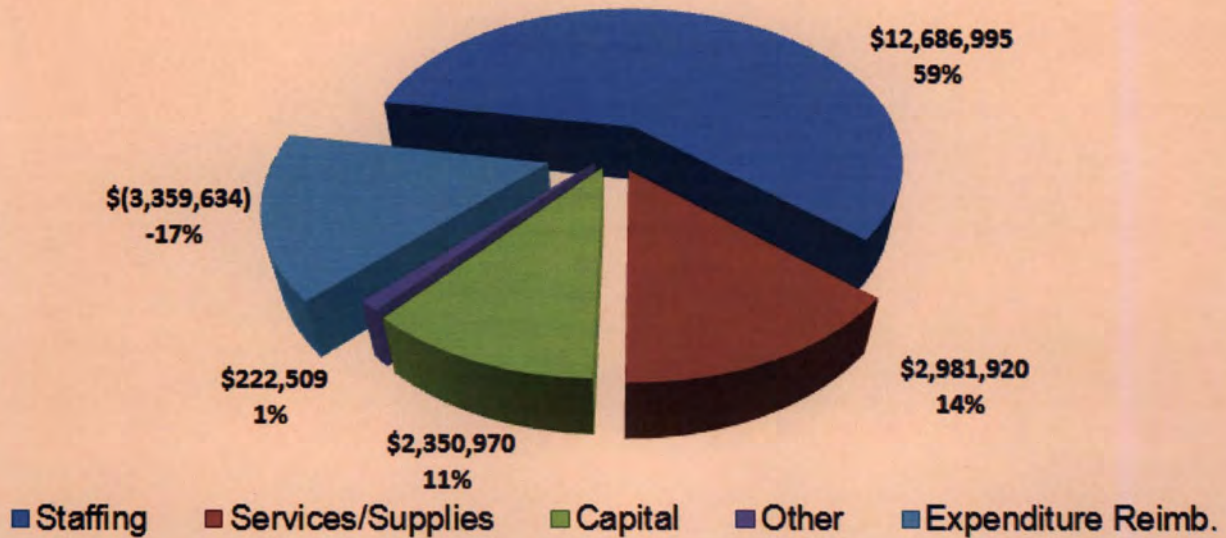
### Appropriations by Source



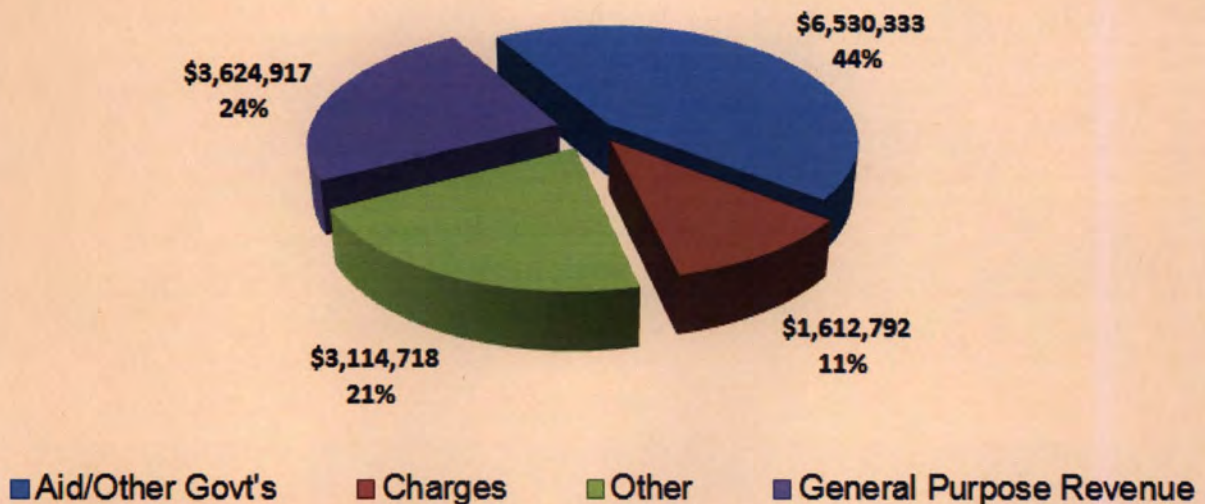


## Environmental Protection Statistical Summary

### Use of Funds 2012-13 Recommended Budget Total Appropriations \$14,882,760



### Source of Funds 2012-13 Recommended Budget



# 2024700000—Agricultural Commissioner

## Environmental Protection

Scott Hudson, Agricultural Commissioner

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$3,761,875	\$4,359,459	\$4,115,528	\$4,115,528	(\$243,931)
Services & Supplies	788,448	777,726	841,695	841,695	63,969
Other Charges	2,500	2,500	2,500	2,500	0
Total Expenditures	\$4,552,823	\$5,139,685	\$4,959,723	\$4,959,723	(\$179,962)
Expenditure Reimbursements	(107,853)	(255,374)	(165,393)	(165,393)	89,981
Total Appropriations	\$4,444,970	\$4,884,311	\$4,794,330	\$4,794,330	(\$89,981)
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$18,640	\$17,660	\$17,660	\$17,660	\$0
Aid from Other Governments	2,899,758	2,976,818	2,903,426	2,903,426	(73,392)
Charges for Services	26,060	29,400	29,400	29,400	0
Miscellaneous Revenues	(647)	0	0	0	0
Operating Transfers In	660,529	914,412	1,003,249	1,003,249	88,837
Total Revenues	\$3,604,340	\$3,938,290	\$3,953,735	\$3,953,735	\$15,445
<b>Net County Cost</b>	\$840,631	\$946,021	\$840,595	\$840,595	(\$105,426)
<b>Allocated Positions</b>	37.0	37.0	35.0	35.0	(2.0)
Temporary (Full-Time Equivalent)	5.8	14.2	16.3	16.3	2.1
<b>Total Staffing</b>	42.8	51.2	51.3	51.3	0.1

### Purpose

The Agricultural Commissioner enforces the provisions of the California Food and Agricultural Code for the protection of the public's health, safety and welfare, and to promote and protect the agricultural industry.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$129,707) Negotiated salary and benefits adjustment.
- (\$164,818) Delete a Senior Agricultural Biologist and a Senior Office Assistant reflecting reduction in State funding.
- \$50,594 Increase in extra-help for Light Brown Apple Moth (LBAM) delimitation services.

#### Services & Supplies

- \$61,635 Increase in fleet rental costs and one-time motorpool cost for LBAM delimitation services.
- (\$10,130) Reduction in canine handler training for Dog Team contract.
- (\$13,271) Decrease in Workers' Compensation Insurance costs.
- \$25,117 Increase in Casualty Insurance costs.

#### Expenditure Reimbursements

- (\$89,981) Decrease in charges to Glassy-Winged Sharpshooter Prevention program.

#### Revenues

- (\$177,241) Decrease in State funding for regulatory and trapping services.

# 2024700000—Agricultural Commissioner

## Environmental Protection

- \$89,747 Increase in transfer from Agricultural Inspection Trust primarily reflecting one-time costs for LBAM delimitation services.
- \$103,849 Increase in State Unclaimed Gas Tax Subvention funding.

### Program Discussion

The 2012-13 recommended Agricultural Commissioner's budget totals \$4,959,723, which is a decrease of \$179,962 from 2011-12, primarily reflecting negotiated salary and benefits adjustments, the deletion of two positions, and decrease in State funding for regulatory and trapping services.

During 2011-12, the Agricultural Commissioner continued to experience a significant increase in workload due to an increase in the invasive insect trapping program for European Grapevine Moth (EGVM), regulatory response to EGVM and Light Brown Apple Moth (LBAM) quarantines, and the establishment of an Oriental Fruit Fly (OFF) quarantine in Stockton. At already reduced staffing levels, these workload increases could not be absorbed without impacting existing programs. As a result, many quarantine plant inspections were delayed and certain mandated activities were not done or performed at reduced levels. Because of the large volume of out-of-State plant material shipments arriving in the County daily, delayed and reduced level of inspection puts the County at greater risk for new exotic pest infestations. Staff was also diverted

from conducting pesticide inspections. As a result, the Pesticide Use Enforcement Program is operating well below an optimum level to ensure environmental, worker, and public protection. These workload issues will intensify during 2012-13 as a result of the deletion of two positions due to reductions in State and federal funding.

State funding for contracted services is projected to decrease by \$177,241 as a result of continued State and federal funding reductions in High Risk Pest Exclusion, EGVM regulatory, Dog Team, Eggs, Fruit and Vegetable Standardization, LBAM, and Pesticide Use Data Entry contracts. In addition, State funding reduction in the Glassy-Winged Sharpshooter Prevention (GWSS) budget (#2024701000) resulted in a reduction of \$90,251 in reimbursement to the Agricultural Commissioner for professional staff services to the GWSS program.

The 2012-13 budget includes \$827,712 in Unclaimed Gas Tax Subvention, which is a decrease of \$100,000 from 2011-12. The amount of Unclaimed Gas Tax Subvention funding from the State is based on the County's General Fund contribution. The recommended budget includes a County General Fund contribution of \$840,595 which is a decrease of \$105,246 from 2011-12, reflecting labor concessions reached in 2011-12.

### Light Brown Apple Moth Delimitation Services

The 2012-13 proposed budget includes a one-time transfer totaling \$67,226 from the Agricultural Inspection Trust to continue providing LBAM delimitation services. LBAM is classified as an invasive insect that feeds on more than

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>Insect Traps Monitored</i>	6,905	9,442	12,046	7,653	7,227
<i>Incoming Plant Shipments</i>	1,107	1,920	1,978	1,556	1,600
<i>Export Certificates Issued</i>	10,375	11,250	12,920	12,975	13,000
<i>Pesticide Inspections</i>	582	461	538	569	500
<i>Pesticide Permits/I.D.#s Issued</i>	2,190	2,201	2,160	2,160	2,160
<i>Investigations</i>	58	70	60	65	65
<i>Seed Inspections</i>	1,168	571	779	800	800
<i>Nursery Inspections</i>	50	70	70	74	74
<i>Fruit, Vegetable, Egg Inspections</i>	1,199	1,498	1,368	1,450	1,500
<i>Civil Penalty Actions</i>	26	26	18	31	29

## **2024700000—Agricultural Commissioner Environmental Protection**

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250 host plants including commercial agricultural crops. LBAM's presence in California was confirmed in 2007. Since 2009, the County has experienced multiple LBAM detections that have resulted in a number of quarantined areas. LBAM has been eradicated from Manteca, Stockton, and the north Tracy area. Historically, the California Department of Agriculture (CDFA) provided LBAM delimitation services. However, in 2011-12 CDFA eliminated funding for "non-isolated" LBAM detections, and authorized counties to provide the services if desired. In an effort to prevent the spread of LBAM in the County, the Agricultural Commissioner, utilizing salary savings, provided delimitation services to seven areas in the County that CDFA determined not to delimit. Due to the potential impact LBAM could have on the County's agricultural exports, the Agricultural Commission's proposed budget includes one-time funding to continue the delimitation services through 2012-13. The Agricultural Commissioner continues to seek reconsideration of

CDFA's determination to not fund the delimitation services, and to evaluate the effectiveness and viability of the County's delimitation program.

### **Select San Joaquin/AgVenture Program**

The 2012-13 budget includes \$46,970 for the Select San Joaquin (SSJ) Program. This is the same level as 2011-12, which is not sufficient to fund three annual SSJ/Ag Venture events. In 2009-10, the Board established an Ag Venture Trust, and authorized the Agricultural Commissioner to seek donations and grants to supplement the County's funding for the Program. In 2011-12, the Program received a grant totaling \$75,250 from the California Department of Food and Agriculture Specialty Crop Block, which fully funded the 2011-12 SSJ Program. In 2012-13, the success of the Program will again be dependent on outside funding.



# Summary

## All Agricultural Commissioner Budgets

Scott Hudson, Agricultural Commissioner

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$5,011,479	\$5,085,070	\$4,768,088	\$4,768,088	(\$316,982)
Services & Supplies	1,125,494	1,117,830	1,096,992	1,096,992	(20,838)
Other Charges	343,556	2,500	2,500	2,500	0
Fixed Assets	0	3,400	0	0	(3,400)
Total Expenditures	\$6,480,529	\$6,208,800	\$5,867,580	\$5,867,580	(\$341,220)
Expenditure Reimbursements	(107,853)	(255,374)	(165,393)	(165,393)	89,981
Total Appropriations	\$6,372,676	\$5,953,426	\$5,702,187	\$5,702,187	(\$251,239)
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$123,976	\$17,660	\$17,660	\$17,660	\$0
Interest/Rents	3,078	0	0	0	0
Aid from Other Governments	3,192,373	3,393,828	3,172,388	3,172,388	(221,440)
Charges for Services	535,087	506,620	512,992	512,992	6,372
Miscellaneous Revenues	1,199	0	0	0	0
Operating Transfers In	1,460,327	914,412	1,003,249	1,003,249	88,837
Total Revenues	\$5,316,039	\$4,832,520	\$4,706,289	\$4,706,289	(\$126,231)
<b>Net County Cost</b>	\$1,056,638	\$1,120,906	\$995,898	\$995,898	(\$125,008)
<b>Allocated Positions</b>	42.0	42.0	40.0	40.0	(2.0)
Temporary (Full-Time Equivalent)	11.4	19.9	20.6	20.6	0.7
Total Staffing	53.4	61.9	60.6	60.6	(1.3)

This is a summary of the four budgets administered by the Agricultural Commissioner. They include:

- 2024700000 Agricultural Commissioner
- 2024701000 Glassy-Winged Sharpshooter Prevention
- 2024900000 Weights & Measures

# Summary

## All Community Development Budgets Kerry Sullivan, Community Development Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$5,570,081	\$5,759,480	\$5,525,666	\$5,525,666	(\$233,814)
Services & Supplies	1,421,722	1,035,506	1,041,156	1,041,156	5,650
Other Charges	9,198,089	9,975,000	9,876,234	9,876,234	(98,766)
Fixed Assets	0	8,000	8,000	8,000	0
Total Expenditures	\$16,189,892	\$16,777,986	\$16,451,056	\$16,451,056	(\$326,930)
Expenditure Reimbursements	(1,124,724)	(635,000)	(851,130)	(851,130)	(216,130)
Total Appropriations	\$15,065,168	\$16,142,986	\$15,599,926	\$15,599,926	(\$543,060)
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$2,082,425	\$2,108,321	\$2,030,000	\$2,030,000	(\$78,321)
Aid from Other Governments	9,247,406	10,715,844	10,429,088	10,429,088	(286,756)
Charges for Services	1,379,718	1,089,800	1,099,800	1,099,800	10,000
Miscellaneous Revenues	31,841	2,800	2,800	2,800	0
Total Revenues	\$12,741,390	\$13,916,765	\$13,561,688	\$13,561,688	(\$355,077)
Net County Cost	\$2,323,777	\$2,226,221	\$2,038,238	\$2,038,238	(\$187,983)
Allocated Positions	48.0	45.0	45.0	45.0	0.0

This presentation represents a summary of the two budgets administered by the Director of Community Development. They include:

- 2025600000 Community Development
- 5055246000 Neighborhood Preservation

# 2025600000—Community Development

## Environmental Protection

Kerry Sullivan, Community Development Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$4,668,453	\$4,716,368	\$4,525,282	\$4,525,282	(\$191,087)
Services & Supplies	1,361,058	947,774	948,687	948,687	913
Fixed Assets	0	8,000	8,000	8,000	0
Total Expenditures	\$6,029,511	\$5,672,142	\$5,481,969	\$5,481,969	(\$190,174)
Expenditure Reimbursements	(215,110)	(210,000)	(276,130)	(276,130)	(66,130)
Total Appropriations	\$5,814,402	\$5,462,142	\$5,205,839	\$5,205,839	(\$256,304)
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$2,082,425	\$2,108,321	\$2,030,000	\$2,030,000	(\$78,321)
Aid from Other Governments	35,927	35,000	35,000	35,000	0
Charges for Services	1,379,718	1,089,800	1,099,800	1,099,800	10,000
Miscellaneous Revenues	31,841	2,800	2,800	2,800	0
Total Revenues	\$3,529,912	\$3,235,921	\$3,167,600	\$3,167,600	(\$68,321)
Net County Cost	\$2,284,490	\$2,226,221	\$2,038,239	\$2,038,239	(\$187,983)
Allocated Positions	39.0	36.0	36.0	36.0	0.0

## Purpose

The Building Inspection and Development Services Divisions protect the public's health and safety by regulating new building construction, inspecting existing buildings, investigating fires, and by reviewing and regulating all new development projects, as provided for in local and State law.

The Planning Division assists the Planning Commission and the Board of Supervisors in the areas of comprehensive planning and community development. This includes preparing, maintaining, and implementing the General Plan, as mandated by Government Code 65100 et seq.

for geographic information and planning services.

### Fixed Assets

- \$5,500 Server.
- \$1,500 Security camera.
- \$1,000 Desktop computer.

### Revenues

- \$19,431 Increase in permit fees due to planned construction projects.
- \$10,000 Increase in code enforcement fees due to higher volume.
- (\$95,752) Decrease in plan check revenues due to lower volume.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$191,087) Negotiated salary and benefits adjustments.

### Expenditure Reimbursements

- \$66,130 Increase in cost reimbursements from Neighborhood Preservation

## Program Discussion

The 2012-13 recommended Community Development budget totals \$5,481,969 which is a decrease of \$190,174 from 2011-12, primarily due to negotiated salary and benefits adjustments. The Community Development Department anticipates development activity for 2012-13

# 2025600000—Community Development

## Environmental Protection

will remain at the 2011-12 levels as departmental revenues have stabilized.

### Building Inspection

The Building Inspection Division will continue to provide plan check and inspections as required by the California Building Code. With reduced staffing over the past several years, the Division will continue to make every effort to meet public demand for services through technology enhancements.

### Planning/Development Services

The Planning Division will continue to review plans, development, and redevelopment proposals of other

jurisdictions. Work will continue on maintenance of County plans, development regulations, process ministerial and discretionary applications, review commercial and industrial project proposals, interpret zoning and general plan regulations, and environmental studies. As a result of prior years' staff reductions, continued delays are expected for all projects.

The Division will continue to rely on the automated permitting/application system and its connectivity to other County departments involved in the development application review process to mitigate reduced staffing, ease customer interaction, improve accountability, and enhance application turnaround.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Building</b>					
Building Permits	3,175	2,975	3,579	3,342	3,298
Mobile Home Installation	49	46	28	21	17
Total Permits	3,224	3,021	3,607	3,363	3,315
<b>Planning</b>					
Public Hearing	47	46	35	24	35
Staff Review with Notice	78	54	62	55	50
Staff Review	672	642	648	531	525
Total Applications	797	742	745	610	610
<b>Public Inquires</b>					
Counter (Building)	7,915	6,525	6,389	6,200	6,200
Counter (Planning)	6,112	5,413	5,269	5,300	5,300
Fire Protection	683	521	518	500	500
Total Public Inquiries	14,710	12,459	12,176	12,000	12,000
<b>Enforcement</b>					
Abandoned Vehicles	62	60	64	99	65
Enforcement Cases	804	583	641	648	650
Total Enforcement	866	643	705	747	715
<b>Fire Services</b>					
Plan Reviews	173	89	87	78	75
Permits Issued	621	500	530	576	575
Weed Abatement Parcels Abated	96	79	69	71	65
Fire Access Roads	40	19	21	20	20
Total Fire Services	930	687	707	745	735



# **2025600000—Community Development Environmental Protection**

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## **General Plan Update**

A comprehensive update to the current General Plan 2010, adopted in 1992, commenced in 2007-08. Initially, it was estimated that the General Plan Update will take approximately three to five years to complete and may cost upwards of \$4 million. To date, a total of \$2.7 million has been provided for the project. A General Plan website has been established to provide the community with information on the progress and can be found at [www.sjcgpu.com](http://www.sjcgpu.com). The Housing Element component of the General Plan Update was completed and submitted to the State in January 2010.

In 2011-12, Community Development completed the third round of community workshops. A draft of the preferred alternative was completed and will be presented to the Planning Commission and Board of Supervisors in June 2012.

During 2012-13, the General Plan Update process will primarily consist of the preparation of a draft General Plan, which includes goals and policies, preparation of an Environmental Impact Report, General Plan adoption process, and update of the Development Title. No additional funds are included in the recommended budget; General

Plan-related activities will be supported by existing staff and funds previously allocated.

## **Community Clean-Up Program**

The Community Clean-Up Program, initiated in 1997-98, includes events where dumpsters for trash, electronics, and tires are strategically placed in the neighborhood during advertised events, and landfill passes are distributed to residents to dispose of accumulated trash. During 2012-13, the Program will again be conducted in the nine neighborhoods that were included in the original targeted program with reduced hours in order to maintain the improved conditions.

## **Code Enforcement**

The Code Enforcement Division will continue providing enforcement services on a complaint basis. It is expected that service demand will exceed available staffing levels to fully respond, therefore, inspection staff will be used to supplement enforcement staff on an interim, as-available basis. A weekly triage of complaints with the Sheriff's Office and Environmental Health Department will continue during 2012-13. Additionally, the Abandoned Vehicle Abatement Service Authority will continue to provide funding for abandoned vehicle removal.

# 2026000000—Emergency Services

## Environmental Protection

Gabriel Karam, General Services Director

General Fund	2010-11 Actual*	2011-12 Approved*	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,095,390	\$545,678	\$573,239	\$573,239	\$27,561
Services & Supplies	306,414	157,967	186,491	186,491	28,524
Total Expenditures	\$1,401,804	\$703,645	\$759,730	\$759,730	\$56,085
Expenditure Reimbursements	0	0	(94,029)	(94,029)	(94,029)
Total Appropriations	\$1,401,804	\$703,645	\$665,701	\$665,701	(\$37,944)
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$1,703	\$0	\$0	\$0	\$0
Aid from Other Governments	188,327	315,909	264,921	264,921	(50,988)
Charges for Services	697,670	0	0	0	0
Total Revenues	\$887,700	\$315,909	\$264,921	\$264,921	(\$50,988)
<b>Net County Cost</b>	\$514,105	\$387,736	\$400,780	\$400,780	\$13,044
<b>Allocated Positions</b>	11.0	5.0	5.0	5.0	0.0
Temporary (Full-Time Equivalent)	0.5	0.0	0.5	0.5	0.5
<b>Total Staffing</b>	11.5	5.0	5.5	5.5	0.5

\* Expenditures and revenues related to Homeland Security Grants are shown in the Homeland Security Grants budget #2026000150, which is now administered by Information Systems Division.

### Purpose

The Office of Emergency Services (OES) coordinates emergency preparedness and disaster response activities. Its responsibilities include managing the County Emergency Operations Center. The Office's day-to-day work includes maintenance of OES disaster response capability.

The OES function is mandated; however, the level of service is discretionary.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$24,251) Negotiated salary and benefits adjustments.
- \$38,202 Increase in extra-help for Emergency Management Performance Grant (EMPG) activities.
- \$7,600 Increase in Overtime.

#### Services & Supplies

- (\$5,000) Decrease in contractors used for EMPG activities.
- \$25,456 Increase in radio and data processing charges.
- \$10,660 Increase in Workers' Compensation and Casualty Insurance costs.

#### Expenditure Reimbursements

- \$94,029 Cost reimbursement for activities related to Homeland Security Grant.

#### Revenues

- (\$105,909) Reclassify Homeland Security Grant revenue to Expenditure Reimbursements. Grant now administered by Information Services Division.
- \$54,921 Increase in EMPG.

# 2026000000—Emergency Services Environmental Protection

## Program Discussion

The Office of Emergency Services' 2012-13 budget totals \$759,730. This represents an increase of \$56,085 from 2011-12, primarily reflecting increased EMPG revenue.

In 2011-12, the OES Administration/Operations Division was moved under the General Services Department and the HazMat functions were consolidated with the Environmental Health Department (EHD).

In 2012-13, OES will continue to conduct the following activities:

- Multi-Hazard Functional Plan planning.
- County Employee Emergency Preparedness Program.
- Community and jurisdiction preparedness.
- Maintenance of 24-hour disaster response coordination.
- Coordination of recovery operations including multi-year documentation and reimbursement processing.

### Homeland Security Grant

The 2012-13 budget includes a Homeland Security Grant of \$94,029, used primarily for the County's multi-year public safety communications project. During 2012-13, OES will pursue an additional allocation from the 2012 Homeland Security Grant to support continued funding for disaster planning. The administration of this fund was

transferred to the Information Services Division in 2011-12. Therefore, OES' expenses related to Homeland Security activities are now reimbursed by ISD.

### Emergency Management Performance Grant

The 2012-13 budget includes \$264,921, used primarily for staffing costs. Funds flow from EMPG to the State, and are allocated to counties on a per capita basis. This grant is used to enhance the ability of local emergency planning, response, and recovery. This is a federal grant and requires a 50% local match.

### Employee Emergency Preparedness Program

The 2012-13 budget includes approximately \$16,500 in position costs dedicated to a reduced level of maintenance for the County Employee Emergency Preparedness Program (EEPP). The EEPP was implemented in 2000-01 and, with OES oversight, places responsibility and accountability for the design and implementation of an emergency plan at the department level. This decentralized approach allows for department specific needs to be addressed, while still ensuring appropriate county oversight is present. Currently, there are no funds in the OES budget for the replacement of department specific EEPP equipment. Accordingly, County departments have been advised to budget for replacement of their equipment.

## Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Employee Preparedness Project</b>					
<i>Evacuation Drills</i>	12	5	5	5	2
<i>Warden Training</i>	4	4	3	2	3
<i>Personal Safety Classes</i>	12	8	6	6	2
<i>Disaster Responses</i>	3	0	N/A	N/A	N/A
<i>Hazardous Materials Incidents</i>	199	225	150	*N/A	*N/A
<i>Business Inspections</i>	1,137	1,138	750	*N/A	*N/A

\*See EHD Budget #4042000000 for Hazardous Materials Workload Data.

# 2026500000—Fish & Game

## Environmental Protection

Steve Moore, Sheriff-Coroner-Public Administrator

Fish & Game Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$3,095	\$25,000	\$25,000	\$25,000	\$0
Services & Supplies	8,000	23,000	6,000	6,000	(17,000)
Other Charges	0	0	20,000	20,000	20,000
Operating Transfers Out	7,000	56,622	10,009	10,009	(46,613)
Total Appropriations	\$18,095	\$104,622	\$61,009	\$61,009	(\$43,613)
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$13,579	\$12,000	\$6,000	\$6,000	(\$6,000)
Fund Balance	4,516	92,622	55,009	55,009	(37,613)
Total Revenues	\$18,095	\$104,622	\$61,009	\$61,009	(\$43,613)
Net County Cost	\$0	\$0	\$0	\$0	\$0

### Purpose

The Fish and Game Program provides funding for staff to enforce the Fish and Game Code and protect/assist the propagation of natural resources. This Program is fully supported by fines collected for Fish and Game violations and is operated at a level determined by available funding.

### Major Budget Changes

#### Operating Transfers Out

- (\$46,613) Decrease in fund transfer for patrol boat replacement.

#### Revenues

- (\$37,613) Decrease in use of fund balance to offset program costs.

### Program Discussion

The 2012-13 recommended budget for Fish and Game totals \$61,009, which is a decrease of \$43,613 from 2011-12. The budget includes \$25,000 for overtime for the Sheriff's Boating Safety and Patrol Units, in conjunction with the State Department of Fish and Game, to conduct periodic Fish and Game enforcement, including fishing and hunting license checks and compliance with regulations. Enforcement will also be conducted for dove and pheasant seasons in September and November, waterfowl hunting from October through January, and peak periods for salmon and bass migrations.

The budget includes \$6,000 for supplies; \$20,000 to accommodate requests for allowable Fish and Game fund activities; \$3,009 in matching funds for a grant to remove abandoned vessels from the Delta; and \$7,000 for the Trout Stocking Program at Oak Grove Regional Park.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
Citations	68	25	11	25	22
Warnings	59	62	16	32	35
Enforcement Checks	3,546	4,920	1,511	3,050	3,355



# 2024100000—Flood Channel Maintenance

## Environmental Protection

Thomas M. Gau, Public Works Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$2,521,763	\$3,011,229	\$2,795,386	\$2,795,386	(\$215,843)
Services & Supplies	93,351	70,001	28,696	28,696	(41,305)
Total Expenditures	\$2,615,115	\$3,081,230	\$2,824,082	\$2,824,082	(\$257,148)
Expenditure Reimbursements	(2,615,115)	(3,081,230)	(2,824,082)	(2,824,082)	257,148
Total Appropriations	\$0	\$0	\$0	\$0	\$0
<b>Earned Revenues By Source</b>	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	34.0	33.0	32.0	32.0	(1.0)
Temporary (Full-Time Equivalent)	4.0	2.6	2.1	2.1	(0.5)
Total Staffing	38.0	35.6	34.1	34.1	(1.5)

## Purpose

The Flood Channel Maintenance budget provides funding for personnel who perform the maintenance of channels and levees within the San Joaquin County Flood Control and Water Conservation District Zones #9 and #10, and flood control improvements for the San Joaquin Area Flood Control Agency (SJAFC). Maintenance activities include vegetation management programs, maintenance of patrol roads and channels, rodent control programs, and repair of washouts and erosions.

The Division maintains over 300 miles of project and non-project levees and flood control channels. Project channels are those constructed as part of a State or federal flood control project. These projects are maintained in accordance with the State Department of Water Resources and the Army Corps of Engineers mandates. Non-project channels are existing unimproved waterways that carry storm runoff. These channels are maintained as funding and work priorities allow.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$93,029) Negotiated salary and benefits adjustments.
- (\$67,302) Delete a vacant Office Assistant.
- (\$55,512) Decrease in extra-help.

### Services & Supplies

- (\$43,224) Decrease in Workers' Compensation Insurance costs.

### Expenditure Reimbursements

- (\$257,148) Decrease in reimbursements from special districts based on projected program costs.

## Program Discussion

Enhanced maintenance programs for federal project levees and channels will continue during 2012-13, in an effort to address State and federal inspection criteria. These efforts include meeting enhanced vegetation guidelines and addressing minimally acceptable and unacceptable inspection ratings related to erosion repairs, rodent control, and encroachments. These efforts are an integral part of maintaining full accreditation of County maintained levees that provide critical urban flood protection.

### Zone #9

The Flood Control and Water Conservation District Zone 9, consists of 110 miles of project levees, and approximately 217 miles of non-project channels. The levels of service provided are identified in the Engineer's Report for Zone 9.

In 2012-13, primary focus will remain on vegetation removal and rodent control along project channels to meet

# 2024100000—Flood Channel Maintenance

## Environmental Protection

the Army Corps of Engineers' maintenance standards. Continued emphasis will be placed on addressing unauthorized urban and agricultural encroachments along the Calaveras River, Bear Creek, and Mormon Slough. In support of these efforts a commercial grade wire feed welder accessory, replacement equipment trailer, and a tow package upgrade to a water truck are proposed in the Zone 9 budget.

The enhanced maintenance programs undertaken over the past five years have resulted in a significant reduction in Zone 9 reserves. Funding is included in the proposed budget for continuation of a joint feasibility study to determine needed improvements and maintenance levels necessary to achieve 200-year flood protection for the greater Stockton urban area. However, future enhancements, to meet a 200-year level of urban flood protection, will require development of a funding source to construct needed improvements and provide enhanced maintenance of non-project levees and channels within Zone 9.

### Zone #10

The San Joaquin County Flood Control and Water Conservation District Zone 10 provides limited funding for emergency pumping in the event of a flood or emergency repairs to five miles of levee in the Woodbridge area. Levels of service provided are identified in the Engineer's Report for Zone 10.

### Assessment District 96-1

The SJAFCA has constructed improvements to various levees within Assessment District 96-1. The County maintains these improvements through a reimbursement agreement with SJAFCA. Upon request, various special maintenance projects are performed for SJAFCA to provide enhanced flood protection within its jurisdiction. In support of these efforts a replacement light duty 4-wheel drive utility vehicle is proposed in the Assessment District 96-1 budget.

### Workload Data

	Actual			Est./Act. 2011-12	Projected 2012-13
	2008-09	2009-10	2010-11		
<i>Weed Control (acres)</i>	1,690	1,242	1,383	1,400	1,450
<i>Mowing (acres)</i>	1,333	1,403	1,501	1,500	1,600
<i>Levee Clearing (acres)</i>	3,073	1,640	878	1,000	1,000
<i>Rodent Control (acres)</i>	327	2,555	2,518	2,600	2,600
<i>Erosion Control (cu yds)</i>	31,602	4,218	12,945	8,000	8,000
<i>Channel Debris Clearing (cu yds)</i>	48,119	23,341	33,193	25,000	20,000
<i>Patrol Road Maintenance (miles)</i>	412	473	369	36	30
<i>Tree Trimming/Removal</i>	3,500	3,800	3,900	3,500	3,500
<i>Rodent Hole Grouting (holes)</i>	6,806	3,200	2,860	3,000	3,000

# 2024701000—Glassy-Winged Sharpshooter Prevention

## Environmental Protection

Scott Hudson, Agricultural Commissioner/Sealer

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$204,010	\$209,862	\$154,811	\$154,811	(\$55,051)
Services & Supplies	52,759	183,398	90,401	90,401	(92,997)
Total Appropriations	\$256,769	\$393,260	\$245,212	\$245,212	(\$148,048)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$256,769	\$393,260	\$245,212	\$245,212	(\$148,048)
Total Revenues	\$256,769	\$393,260	\$245,212	\$245,212	(\$148,048)
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0
Temporary (Full-Time Equivalent)	5.6	5.7	4.3	4.3	(1.4)

## Purpose

The Glassy-Winged Sharpshooter (GWSS) Prevention budget provides funding to prevent and control the spread of the GWSS in San Joaquin County. Funding for these activities consists of federal funds.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$55,051) Decrease in extra-help.

### Services & Supplies

- (\$90,251) Decrease in professional services provided by Agricultural Commissioner's Office.

### Revenues

- (\$148,048) Elimination of State funding and decrease in federal funding.

## Program Discussion

The 2012-13 proposed budget for the GWSS Prevention program totals \$245,212, reflecting a 38% or \$148,048 reduction in funding from 2011-12. The budget reduction is due primarily to the elimination of State funding for the Pierce's Disease Control Program.

Effective 2012-13, California's Pierce's Disease Control Program will be 100% funded by the U.S. Department of

Agriculture (USDA). Furthermore, federal fiscal year 2012-13, USDA funding for the program was reduced by \$2.25 million Statewide. To accomplish the program funding reductions, the Agricultural Commissioner will implement modifications to the State-mandated survey and detection protocols for the 2012-13 seasons. Wholesale Nursery and Urban Area surveys will be eliminated. Incoming plant inspections will be significantly reduced. Rather than inspecting 100% of incoming plant shipments following State prioritization protocols, incoming plant shipment inspections will be reduced, and profiled low-risk shipments will be phone-released or spot-checked.

The GWSS Prevention program is one of the Agricultural Commissioner's key programs and is critical to the mission of protecting agriculture from exotic pests. In particular, the Program protects the County's winegrape industry valued at \$250 million from the effect of Pierce's Disease, a deadly grape disease carried by the GWSS. Any modifications to the County's GWSS Prevention program will make the County more vulnerable to GWSS infestation. In the past, the GWSS has been found on plant shipments that would have been profiled as low-risk.

For more than a decade, the GWSS Prevention program has effectively prevented the spread of the GWSS into the County. Based on what has been learned about the GWSS, the program has evolved into a cost-effective effort successful in preventing the spread of GWSS. Program funding reductions puts the County's \$250 million grape industry at significant risk.

# 2024701000—Glassy-Winged Sharpshooter Prevention

## Environmental Protection

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>GWSS Insect Traps Monitored</i>	4,110	4,100	4,100	4,100	4,100
<i>Incoming Plant Inspections</i>	1,950	2,278	2,212	1,885	1,800
<i>Wholesale Nurseries Surveyed</i>	17	17	17	17	N/A
<i>Urban Area Sites Surveyed</i>	51	75	75	75	N/A



# 2026000150—Homeland Security Grants

## Environmental Protection

Jerry Becker, Information Systems Director

General Fund	2010-11* Actual	2011-12* Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Services & Supplies	\$1,785,791	\$4,050,581	\$715,054	\$715,054	(\$3,335,527)
Fixed Assets	176,497	0	2,342,970	2,342,970	2,342,970
Total Appropriations	\$1,962,288	\$4,050,581	\$3,058,024	\$3,058,024	(\$992,557)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$1,900,033	\$4,050,581	\$3,058,024	\$3,058,024	(\$992,557)
Total Revenues	\$1,900,033	\$4,050,581	\$3,058,024	\$3,058,024	(\$992,557)
<b>Net County Cost</b>	\$62,255	\$0	\$0	\$0	\$0

\*Expenditures and revenues were previously shown in the Office of Emergency Services budget #2026000000.

### Purpose

The State of California is responsible for administering more than \$2 billion in funds for homeland security, emergency management, justice programs, and victim services. The majority of these grant funds are distributed to local and regional entities to enable the most effective prevention, detection, response, and recovery efforts. In 2011, Information Systems Division (ISD) assumed responsibility for overall grant management of the Homeland Security Grants allocated to San Joaquin County: Homeland Security Grant Program, Urban Area Security Initiative, and Metropolitan Medical Response System. As Grant Administrator, ISD provides administrative oversight and financial management of the Homeland Security grant funds to ensure compliance with State and federal laws, regulations, and policies.

- \$453,962 Communications master switch.
- \$325,769 Mt. Oso communications tower and equipment container.

### Revenue

- (\$992,557) Decrease in Homeland Security grant revenue.

### Program Discussion

The recommended 2012-13 budget includes the re-budgeting of unspent grant funds totaling \$3,058,024 from the 2010 and 2011 Homeland Security Grants. During 2011-12, grant management responsibility was transferred from the Office of Emergency Services to ISD. Projects are based on the Radio Master Plan and governed by the Local Approval Authority, which includes representatives from local police, local and rural fire, and emergency medical services agencies. Projects benefit the County in such areas as law, fire, and public safety and communications. The budget includes funds primarily for the County's multiyear Public Safety Interoperable Radio Communications Project. During 2012-13, ISD will pursue additional allocations from the 2012 Homeland Security Grant to support continued funding for disaster planning.

Beginning in 2012-13, the Homeland Security Grants will allocate funds for the following projects:

### Major Budget Changes

#### Services & Supplies

- (\$992,557) Decrease in grant-funded projects.
- (\$2,342,970) Reclassified fixed asset purchases previously allocated to special department expense.

#### Fixed Assets

- \$799,216 Channel 3 simulcast system.
- \$764,023 Microwave equipment.

## 2026000150—Homeland Security Grants

### Environmental Protection

- Installation of a new 100 foot communications tower at the Mt. Oso radio site.
- Channel 3 simulcast system for 13 sites within the County.
- Thirty-five radios for City of Stockton Fire trucks.
- Eighteen tablet computers with docks for City of Stockton Fire response vehicles.
- Emergency Operations Plan for City of Stockton.

#### Workload Data

	<u>Actual</u>			<u>Est./Act.</u>	<u>Projected</u>
	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
<i>Grants Administered</i>	7	7	7	7	6
<i>Value of Grants Administered</i>	\$7,059,435	\$7,278,017	\$7,244,288	\$7,185,903	\$3,818,862

# 2026700000—Local Agency Formation Commission

## Environmental Protection

Manuel Lopez, County Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<i><b>Expenditures</b></i>					
<i>Other Charges</i>	\$209,294	\$200,000	\$190,000	\$190,000	(\$10,000)
<i>Total Appropriations</i>	\$209,294	\$200,000	\$190,000	\$190,000	(\$10,000)
<i><b>Earned Revenues By Source</b></i>	\$0	\$0	\$0	\$0	\$0
<i><b>Net County Cost</b></i>	\$209,294	\$200,000	\$190,000	\$190,000	(\$10,000)

### Purpose

The Local Agency Formation Commission (LAFCo) is established under the provisions of the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000 (Government Code Sections 56000 - 57550). A LAFCo is mandated in each California county. The purposes of LAFCo include discouraging urban sprawl, preserving open space and prime agricultural lands, and efficiently extending government services.

While the LAFCo operating budget is contained in a separate budget not governed by the Board of Supervisors, this budget provides the County contribution toward the operation of LAFCo.

### Program Discussion

The 2012-13 proposed budget for LAFCo requires local funding contributions at \$190,000 from the County and a total of \$190,000 from the seven cities in the County.

Additional revenue is generated from application filing fees, charges for services, and interest. The total LAFCo operating budget is \$496,841.

### Application Processing

The processing of applications and associated activities represents the major share of the LAFCo's Work Program. LAFCo will continue to process applications including city and district annexations, district consolidations, request for additional services, and out-of-agency service agreements.

### Municipal Service Reviews

In 2012-13, LAFCo anticipates the adoption of the County rural water districts' Municipal Service Reviews and sphere-of-influence updates. Municipal Service Reviews will be completed for 12 water districts. LAFCo will also develop policies relating to Senate Bill 244, while identifying areas within the County meeting the criteria for disadvantaged communities.

# 2024900000—Weights & Measures

## Environmental Protection

Scott Hudson, Agricultural Commissioner

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$462,174	\$515,749	\$497,749	\$497,749	(\$17,999)
Services & Supplies	98,058	156,706	164,896	164,896	8,190
Fixed Assets	0	3,400	0	0	(3,400)
Total Appropriations	\$560,232	\$675,855	\$662,645	\$662,645	(\$13,209)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$35,845	\$23,750	\$23,750	\$23,750	\$0
Charges for Services	494,225	477,220	483,592	483,592	6,372
Miscellaneous Revenues	1,423	0	0	0	0
Total Revenues	\$531,494	\$500,970	\$507,342	\$507,342	\$6,372
<b>Net County Cost</b>	\$28,738	\$174,885	\$155,303	\$155,303	(\$19,581)
<b>Allocated Positions</b>	5.0	5.0	5.0	5.0	0.0

## Purpose

The Weights and Measures Division tests, seals, or condemns all commercial weighing and measuring devices in the County; inspects prepackaged items to assure content; tests and inspects petroleum products for quality and label truth; and regulates procedures used by weighmasters to issue certificates for the sale of bulk products.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$17,999) Negotiated salary and benefits adjustments.

### Services & Supplies

- (\$7,084) Decrease in fleet services costs.
- \$16,199 Increase in professional agricultural support services.

### Revenues

- \$6,372 Increase in Device Registration fees.

## Program Discussion

The 2012-13 recommended Weights and Measures budget totals \$662,645, which is a decrease of \$13,209 from 2011-12, primarily reflecting negotiated salary and benefits adjustments.

Existing law authorizing County Board of Supervisors to charge Device Registration fees sunsets on January 1, 2013. Assembly Bill 1623 extends the authority of a county to charge Device Registration fees to recover the costs of device registrations to January 1, 2018. The bill also establishes and increases fee caps for device registrations.

The 2012-13 budget anticipates extension of the sunset to 2018; however, does not reflect increased fees allowed for in AB 1623. The proposed budget reflects an increase in Device Registration fees totaling \$6,372 resulting from a State surcharge imposed on March 6, 2012, and an increase in device registrations in the County. Device Registration fees account for approximately 94% or \$474,372 of the Weights and Measures Division's revenue. The fees are charged to businesses when registering their commercial weighing, measuring, and counting devices. Other sources of revenue to the Division include State contracts for weighmaster and petroleum inspections, and charges for the inspection of scales for the Federal Grain Inspection Service, accounting for approximately 6% or \$32,970 of the Division's revenue for 2012-13.

## 2024900000—Weights & Measures Environmental Protection

The proposed budget for Weights and Measures maintains the five positions allocated to the Division. At the current staffing level, the Division cannot meet the State-mandated frequency testing of all devices in the Device Registration Program. It is estimated that approximately 16-24% of the County's commercial devices will not receive State-mandated testing for accuracy. Additionally, inspection of packaged goods for accurate weight or

measure has been reduced to nearly non-existence levels. These inspections are limited to complaints and State-requested surveillances. Historically, the Division has routinely found inaccuracies in the stated contents of packaged goods, especially packaged meats and bakery goods. Fewer inspections could result in a lower compliance level, and a less equitable market place for both consumers and businesses in the County.

### Workload Data

	<u>Actual</u>			<u>Est./Act.</u>	<u>Projected</u>
	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
<i>Weighing Devices Inspected</i>	3,121	3,048	3,227	2,910	3,000
<i>Measuring Devices Inspected</i>	8,638	8,402	5,531	4,915	5,500
<i>Weighmaster Inspections</i>	160	172	162	162	162
<i>Petroleum Inspections</i>	167	185	162	149	155
<i>Package Inspections</i>	1,660	2,367	1,421	538	610
<i>Complaint Investigations</i>	85	57	63	84	90
<i>Establishments Inspected</i>	4,361	4,378	3,086	2,418	2,815



## Law & Justice Appropriations

		Page Number	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>District Attorney</b>						
2020200000	District Attorney	D-6	\$21,071,988	\$20,941,088	\$20,941,088	(\$130,900)
2020202000	Real Estate Fraud	D-10	474,259	203,867	203,867	(270,392)
2020205000	Victim Assistance Center	D-11	688,134	688,134	688,134	0
2020206000	Consumer Fraud-Prop 64	D-12	1,945,607	1,934,990	1,934,990	(10,617)
2020209000	Child Abduction Unit	D-13	615,980	561,551	561,551	(54,429)
2020210000	Narcotics Enforcement	D-14	40,000	40,000	40,000	0
2020212000	Auto Insurance Fraud	D-15	329,185	329,185	329,185	0
2020216000	Workers' Comp Ins Fraud	D-16	580,000	608,808	608,808	28,808
2020278250	Criminal Restitution	D-19	199,665	199,665	199,665	0
2020281000	State COPS	D-20	166,825	166,825	166,825	0
	State Grant Programs	D-21	2,409,547	1,738,391	1,738,391	(671,155)
2020300000	Child Support Services	D-24	15,845,063	15,272,921	15,272,921	(572,142)
2020400000	Public Defender	D-26	11,344,397	12,338,460	11,692,740	348,342
2021000000	Grand Jury	D-29	168,833	169,139	169,139	306
2021201000	Alcohol/Drug Alternative Program	D-30	433,010	418,916	418,916	(14,094)
2021274000	County Support to Courts	D-32	11,083,437	10,619,694	10,619,694	(463,743)
2021300000	Court Assigned Counsel	D-33	5,094,341	5,263,578	5,263,578	169,237
<b>Sheriff-Coroner-Public Administrator</b>						
2021602000	Boating Safety	D-36	1,326,450	1,412,014	1,412,014	85,564
2021615000	Mountain House	D-38	992,981	1,070,171	1,070,171	77,190
2021619000	Animal Services	D-39	1,056,175	1,036,329	1,036,329	(19,846)
2021620000	Patrol	D-41	22,871,518	26,167,423	26,167,423	3,295,905
2021622000	Communications	D-44	4,120,065	4,139,973	4,139,973	19,908
2021626000	Detectives	D-46	6,196,907	7,084,957	7,084,957	888,051
2021628000	Records	D-48	3,525,522	3,264,882	3,084,765	(440,757)
2021635000	Civil	D-50	1,821,779	1,714,677	1,714,677	(107,102)

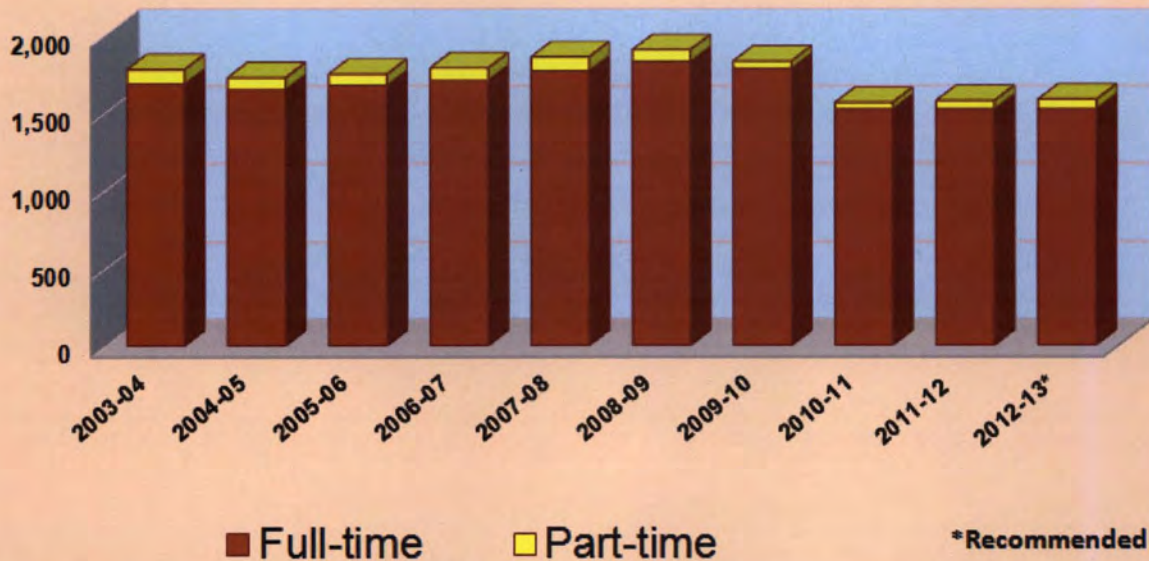
## Law & Justice

### Appropriations

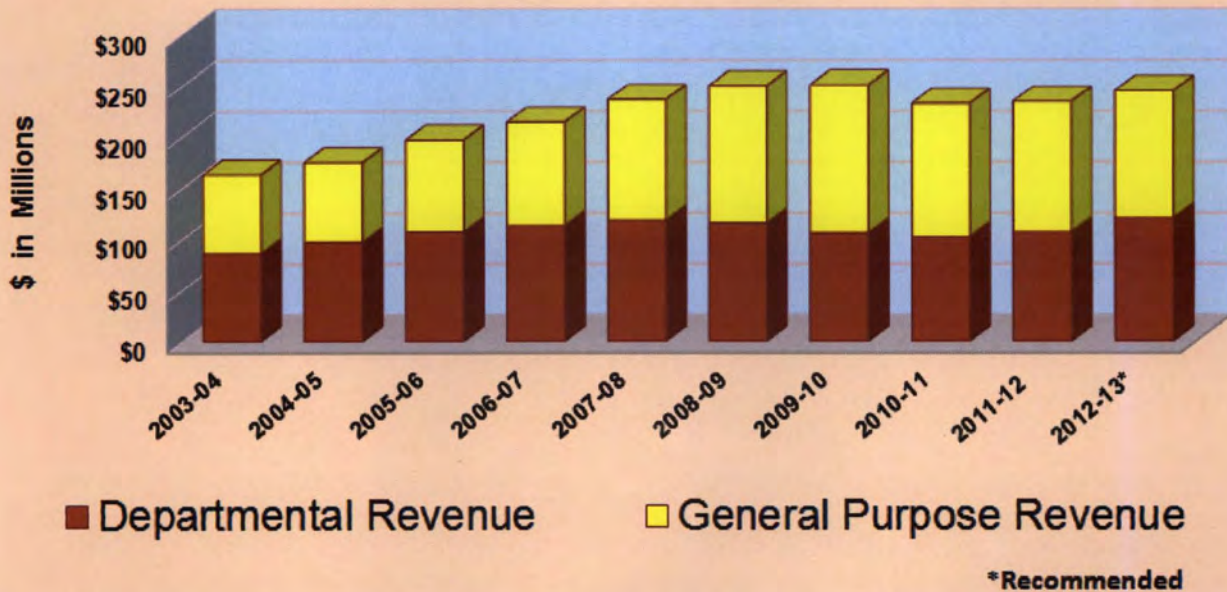
		Page Number	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
2021640000	Coroner-Morgue	D-52	\$1,871,430	\$1,935,812	\$1,935,812	\$64,382
2021645000	Admin/Information System	D-53	6,137,930	6,961,138	6,803,261	665,331
2021650000	Lathrop Police Contract	D-56	3,972,815	4,235,581	4,235,581	262,766
2021658000	Court Services	D-58	8,384,523	9,093,442	9,093,442	708,920
2022600000	Custody	D-60	49,356,653	47,702,328	47,702,328	(1,654,324)
2022610000	Local Comm Corr-AB109	D-63	0	3,232,497	3,232,497	3,232,497
2022620000	Work Programs	D-64	1,093,770	968,041	968,041	(125,728)
2025700000	Public Administrator	D-66	394,992	395,673	395,673	680
	State COPS	D-68	430,786	512,335	512,335	81,549
	Operational Grants	D-69	1,177,276	1,165,477	1,165,477	(11,799)
	Special Fund Programs	D-71	1,684,577	1,567,928	1,567,928	(116,649)
2022621000	Correctional Health	D-73	8,480,356	8,326,391	8,326,391	(153,965)
<b>Probation</b>						
2022700000	Juvenile	D-77	6,562,970	6,351,906	6,351,906	(211,064)
2022702000	Adult & Pretrial Services	D-80	8,881,140	9,268,694	9,268,694	387,554
2022702510	Local Comm Corr-AB109	D-84	0	5,782,722	5,782,722	5,782,722
2022745000	Administration/Support	D-87	4,264,385	3,863,172	3,863,172	(401,213)
2022800000	Juvenile Detention	D-89	15,967,252	16,214,374	16,214,374	247,122
	Justice Assistance Grant	D-92	563,931	187,931	187,931	(376,000)
	Juvenile Justice Crime Prevention Act	D-93	1,388,599	1,549,206	1,549,206	160,607
<b>Total - Law &amp; Justice</b>			<b>\$235,015,053</b>	<b>\$246,700,291</b>	<b>\$245,716,573</b>	<b>\$10,701,523</b>



### Staffing Trend



### Appropriations by Source



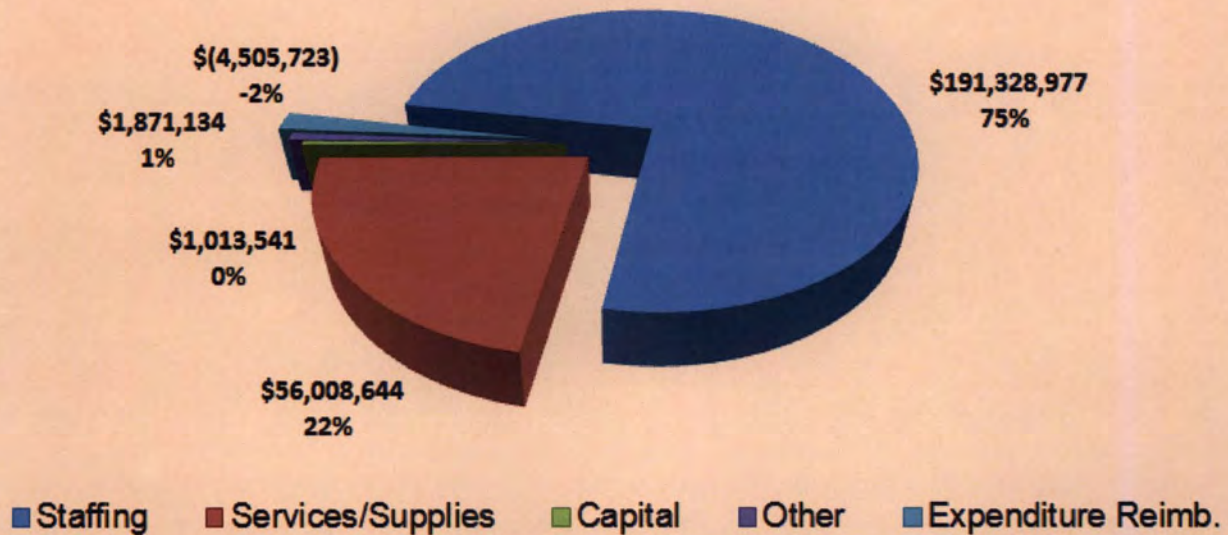
## Law & Justice

### Statistical Summary

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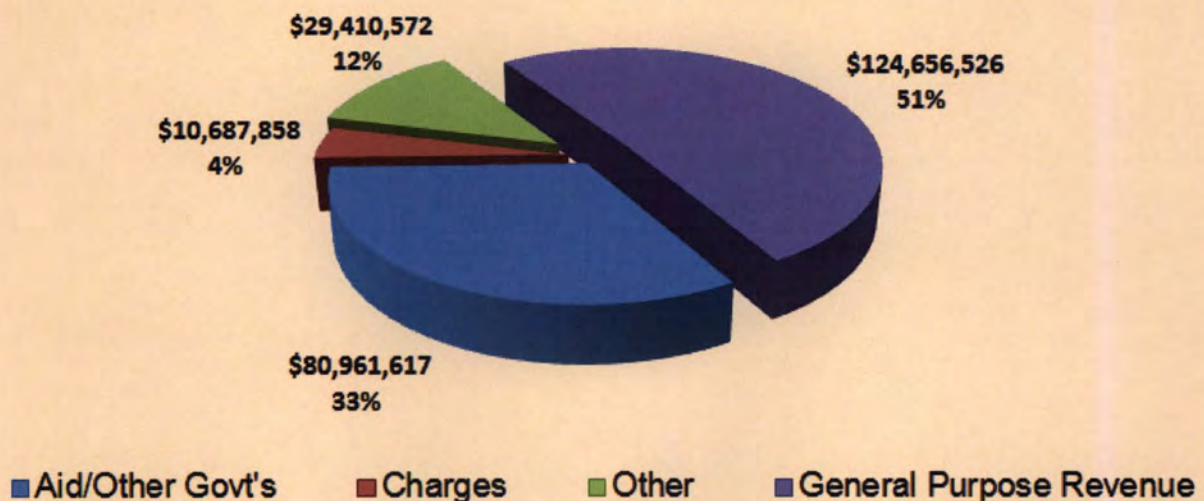
#### Use of Funds

2012-13 Recommended Budget  
Total Appropriations \$245,716,573



#### Source of Funds

2012-13 Recommended Budget



# 2021201000—Alcohol/Drug Alternative Program

## Law & Justice

Kenneth B. Cohen, Health Care Services Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$484,976	\$494,483	\$482,706	\$482,706	(\$11,777)
Services & Supplies	61,591	104,108	99,174	99,174	(4,934)
Total Expenditures	\$546,567	\$598,591	\$581,880	\$581,880	(\$16,711)
Expenditure Reimbursements	(174,766)	(165,581)	(162,964)	(162,964)	2,617
Total Appropriations	\$371,801	\$433,010	\$418,916	\$418,916	(\$14,094)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$116,569	\$117,981	\$134,611	\$134,611	\$16,630
Charges for Services	11,800	18,000	15,000	15,000	(3,000)
Total Revenues	\$128,369	\$135,981	\$149,611	\$149,611	\$13,630
Net County Cost	\$243,432	\$297,029	\$269,305	\$269,305	(\$27,724)
Allocated Positions	6.0	6.0	6.0	6.0	0.0

## Purpose

The Alcohol/Drug Alternative Program (ADAP) is a discretionary program operated by the County to provide an alternative to incarceration by releasing persons from jail conditionally on their own recognizance, provided they comply with program requirements. ADAP is operated by Substance Abuse Services (SAS), in cooperation with the Superior Court.

ADAP provides participants with information and education on the physical and social consequences of substance abuse and random drug and alcohol testing. Those with positive tests for drugs and/or alcohol and those with excessive absences are referred back to the Courts or the Probation Department and may be dismissed from the Program. Participants who are employed may continue to work, but are subject to random drug and alcohol testing and must attend the ADAP on their days off.

ADAP also provides referrals for substance abuse treatment to those who need additional or more intensive assistance. Individuals are assessed for need and financial ability to pay and referred to an appropriate program for treatment. ADAP also makes referrals, when appropriate, to General Education Diploma classes, computer training, and job training.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$11,029) Negotiated salary and benefits adjustments.

### Services & Supplies

- \$5,000 Increase in Behavioral Health Administration costs.
- \$3,000 Increase in building maintenance costs.
- (\$6,347) Decrease in rent costs.
- (\$4,069) Decrease in drug test kits.
- (\$4,000) Decrease in client bus pass costs.

### Expenditure Reimbursements

- (\$2,617) Decrease in reimbursement for services provided to SAS.

### Revenues

- \$16,630 Increase in Proposition 172 revenue.
- (\$3,000) Decrease in fee revenue.



# 2021201000—Alcohol/Drug Alternative Program

## Law & Justice

### Program Discussion

The 2012-13 proposed budget for ADAP totals \$581,880, a decrease of \$16,711. The Net County Cost totals \$269,305, which is a decrease of \$27,724. The Net County Cost reduction primarily reflects negotiated salary and benefits adjustments and an increase in Proposition 172 revenue.

To accommodate the projected number of court referrals with diminished funding, SAS has scaled back on more costly treatments, such as residential treatment and narcotic replacement therapy, while increasing less intensive group counseling services provided by ADAP. In 2011-12, transitional group sessions were added for participants needing services but unable to pay through Drug Medi-Cal, insurance, or self-pay. The additional support provides access to drug and alcohol education for this population.

ADAP services are designed as an alternative to jail for individuals with a substance abuse history. Participants sentenced to ADAP are generally required to participate in

the Program five and one-half hours per day, seven days per week. ADAP continues to review and explore various alternatives to operate seven days a week, including requiring participants to attend outside recovery support meetings, such as Alcoholics Anonymous.

### Substance Abuse & Crime Prevention Act

The Substance Abuse and Crime Prevention Act (Proposition 36) was passed by voters in 2000. The Act mandates that any person convicted of a non-violent drug possession offense, and any parolee who is determined by the Parole Authority to have committed a non-violent drug possession offense or violated any other drug-related condition of parole, shall be diverted from incarceration into licensed and certified community-based drug treatment programs. Participants are required to receive one year of drug treatment and follow-up care.

The 2010-11 State budget eliminated funding for Proposition 36. However, the mandate still exists. To the extent possible, ADAP will provide safety net services for those who choose treatment as an alternative to jail.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>Regular Caseload Referred by Court</i>	1,624	1,310	1,125	1,094	1,149
<i>Regular Admissions to Program</i>	986	788	702	514	540
<i>Average Daily Attendance</i>	24	21	18	12	17
<i>Percent of Program Completers Who Remained Crime-Free for One Year After ADAP</i>	90%	94%	98%	97%	98%
<i>Percent of Participants Who Are Employed, in School, or Actively Seeking Employment</i>	40%	38%	64%	66%	75%
<i>Percent of Participants Who Complete Program Requirements</i>	49%	49%	35%	24%	29%
<i>Marijuana Education Class Completions</i>	227	190	133	102	107

# Summary

## All District Attorney Budgets

James Willett, District Attorney

	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$26,252,088	\$26,984,674	\$25,837,335	\$25,837,335	(\$1,147,340)
Services & Supplies	3,697,627	3,720,901	3,951,939	3,951,939	231,038
Other Charges	188,378	74,131	142,223	142,223	68,092
Fixed Assets	62,274	102,131	91,589	91,589	(10,542)
Operating Transfers Out	32,000	40,000	32,000	32,000	(8,000)
<b>Total Expenditures</b>	<b>\$30,232,367</b>	<b>\$30,921,837</b>	<b>\$30,055,086</b>	<b>\$30,055,086</b>	<b>(\$866,752)</b>
Expenditure Reimbursements	(2,373,968)	(2,400,647)	(2,642,580)	(2,642,580)	(241,933)
<b>Total Appropriations</b>	<b>\$27,858,399</b>	<b>\$28,521,190</b>	<b>\$27,412,506</b>	<b>\$27,412,506</b>	<b>(\$1,108,685)</b>
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	12,613	33,000	18,697	18,697	(\$14,303)
Interest/Rents	549	1,000	200	200	(800)
Aid from Other Governments	8,363,066	9,321,517	9,139,266	9,139,266	(182,251)
Charges for Services	297,645	602,242	498,086	498,086	(104,156)
Miscellaneous Revenues	36,200	70,000	73,500	73,500	3,500
Operating Transfers In	2,082,923	2,459,866	2,333,020	2,333,020	(126,846)
Fund Balance	18,880	(1,000)	(200)	(200)	800
<b>Total Revenues</b>	<b>\$10,811,876</b>	<b>\$12,486,625</b>	<b>\$12,062,569</b>	<b>\$12,062,569</b>	<b>(\$424,056)</b>
<b>Net County Cost</b>	<b>\$17,046,523</b>	<b>\$16,034,565</b>	<b>\$15,349,937</b>	<b>\$15,349,937</b>	<b>(\$684,629)</b>
<b>Allocated Positions</b>	<b>189.0</b>	<b>180.0</b>	<b>177.0</b>	<b>177.0</b>	<b>(3.0)</b>
Temporary (Full-Time Equivalent)	4.3	4.6	10.0	10.0	5.4
<b>Total Staffing</b>	<b>193.3</b>	<b>184.6</b>	<b>187.0</b>	<b>187.0</b>	<b>2.4</b>

This presentation is a summary of the budgets administered by the District Attorney's Office:

- 2020200000 District Attorney
- 2020202000 Real Estate Fraud Prosecution
- 2020205000 Victim Assistance Center Program
- 2020206000 Consumer Fraud Prop 64
- 2020209000 Child Abduction Unit
- 2020210000 DA Narcotics Enforcement
- 2020212000 Auto Insurance Fraud Prosecution
- 2020216000 Workers' Comp Insurance Fraud
- 2020217000 Public Assistance Fraud Prosecution
- 2020278250 Criminal Restitution Program
- 2020281000 DA COPS
- State OES Grant Programs

# Summary

## All Probation Budgets

Stephanie James, Interim Chief Probation Officer

	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$29,098,316	\$30,360,140	\$32,641,341	\$32,641,341	\$2,281,201
Services & Supplies	7,476,654	6,882,626	9,792,750	9,792,750	2,910,124
Other Charges	606,318	609,704	794,914	794,914	185,210
Fixed Assets	1,100	0	0	0	0
Operating Transfers Out	0	0	49,000	49,000	49,000
<b>Total Expenditures</b>	<b>\$37,182,388</b>	<b>\$37,852,470</b>	<b>\$43,278,005</b>	<b>\$43,278,005</b>	<b>\$5,425,535</b>
Expenditure Reimbursements	(142,840)	(224,193)	(60,000)	(60,000)	164,193
<b>Total Appropriations</b>	<b>\$37,039,548</b>	<b>\$37,628,277</b>	<b>\$43,218,005</b>	<b>\$43,218,005</b>	<b>\$5,589,728</b>
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	31,540	30,000	22,500	22,500	(\$7,500)
Interest/Rents	1,306	1,000	1,000	1,000	0
Aid from Other Governments	15,208,185	16,707,508	17,065,361	17,065,361	357,853
Charges for Services	552,063	479,165	459,500	459,500	(19,665)
Miscellaneous Revenues	122,018	81,900	133,242	133,242	51,342
Operating Transfers In	342,819	145,000	6,065,653	6,065,653	5,920,653
Fund Balance	(224,037)	(285,070)	0	0	285,070
<b>Total Revenues</b>	<b>\$16,033,894</b>	<b>\$17,159,503</b>	<b>\$23,747,256</b>	<b>\$23,747,256</b>	<b>\$6,587,753</b>
<b>Net County Cost</b>	<b>\$21,005,654</b>	<b>\$20,468,774</b>	<b>\$19,470,749</b>	<b>\$19,470,749</b>	<b>(\$998,025)</b>
<b>Allocated Positions</b>	<b>282.0</b>	<b>303.0</b>	<b>308.0</b>	<b>308.0</b>	<b>5.0</b>
<b>Temporary (Full-Time Equivalent)</b>	<b>9.4</b>	<b>14.4</b>	<b>15.0</b>	<b>15.0</b>	<b>0.6</b>
<b>Total Staffing</b>	<b>291.4</b>	<b>317.4</b>	<b>323.0</b>	<b>323.0</b>	<b>5.6</b>

This presentation is a summary of the budgets administered by the Probation Department:

- 2022700000 Juvenile Probation
- Adult Probation & Pretrial Services
- 2022702510 Local Community Corrections-AB109
- 2022745000 Administration
- 2022800000 Juvenile Detention
- Justice Assistance Grant (JAG)
- Juvenile Justice Crime Prevention Act

# Summary

## All Probation Budgets

Stephanie James, Interim Chief Probation Officer

	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$29,098,316	\$30,360,140	\$32,641,341	\$32,641,341	\$2,281,201
Services & Supplies	7,476,654	6,882,626	9,792,750	9,792,750	2,910,124
Other Charges	606,318	609,704	794,914	794,914	185,210
Fixed Assets	1,100	0	0	0	0
Operating Transfers Out	0	0	49,000	49,000	49,000
<b>Total Expenditures</b>	<b>\$37,182,388</b>	<b>\$37,852,470</b>	<b>\$43,278,005</b>	<b>\$43,278,005</b>	<b>\$5,425,535</b>
Expenditure Reimbursements	(142,840)	(224,193)	(60,000)	(60,000)	164,193
<b>Total Appropriations</b>	<b>\$37,039,548</b>	<b>\$37,628,277</b>	<b>\$43,218,005</b>	<b>\$43,218,005</b>	<b>\$5,589,728</b>
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	31,540	30,000	22,500	22,500	(\$7,500)
Interest/Rents	1,306	1,000	1,000	1,000	0
Aid from Other Governments	15,208,185	16,707,508	17,065,361	17,065,361	357,853
Charges for Services	552,063	479,165	459,500	459,500	(19,665)
Miscellaneous Revenues	122,018	81,900	133,242	133,242	51,342
Operating Transfers In	342,819	145,000	6,065,653	6,065,653	5,920,653
Fund Balance	(224,037)	(285,070)	0	0	285,070
<b>Total Revenues</b>	<b>\$16,033,894</b>	<b>\$17,159,503</b>	<b>\$23,747,256</b>	<b>\$23,747,256</b>	<b>\$6,587,753</b>
<b>Net County Cost</b>	<b>\$21,005,654</b>	<b>\$20,468,774</b>	<b>\$19,470,749</b>	<b>\$19,470,749</b>	<b>(\$998,025)</b>
<b>Allocated Positions</b>	<b>282.0</b>	<b>303.0</b>	<b>308.0</b>	<b>308.0</b>	<b>5.0</b>
<b>Temporary (Full-Time Equivalent)</b>	<b>9.4</b>	<b>14.4</b>	<b>15.0</b>	<b>15.0</b>	<b>0.6</b>
<b>Total Staffing</b>	<b>291.4</b>	<b>317.4</b>	<b>323.0</b>	<b>323.0</b>	<b>5.6</b>

This presentation is a summary of the budgets administered by the Probation Department:

- 2022700000 Juvenile Probation
- Adult Probation & Pretrial Services
- 2022702510 Local Community Corrections-AB109
- 2022745000 Administration
- 2022800000 Juvenile Detention
- Justice Assistance Grant (JAG)
- Juvenile Justice Crime Prevention Act

# Summary

## All Sheriff Budgets

Steve Moore, Sheriff-Coroner-Public Administrator

	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$97,292,927	\$93,738,613	\$101,518,223	\$101,113,107	\$7,374,494
Services & Supplies	21,837,826	22,593,736	21,638,633	21,705,755	(887,981)
Other Charges	381,427	345,000	365,000	365,000	20,000
Fixed Assets	226,118	712,102	921,952	921,952	209,850
Operating Transfers Out	92,000	141,622	148,009	148,009	6,387
Total Expenditures	\$119,830,298	\$117,531,073	\$124,591,817	\$124,253,823	\$6,722,750
Expenditure Reimbursements	(861,484)	(980,303)	(840,128)	(840,128)	140,175
Total Appropriations	\$118,968,814	\$116,550,770	\$123,751,689	\$123,413,695	\$6,862,925
<b>Earned Revenues By Source</b>					
Taxes	\$235,679	\$235,679	\$209,591	\$209,591	(\$26,088)
Licenses/Permits/Franchises	123,121	15,400	17,400	17,400	2,000
Fines/Forfeitures/Penalties	14,817	53,500	147,100	147,100	93,600
Interest/Rents	3,287	400	250	250	(150)
Aid from Other Governments	29,450,462	30,874,652	36,052,414	36,052,414	5,177,762
Charges for Services	16,930,774	16,653,499	8,145,000	8,145,000	(8,508,499)
Miscellaneous Revenues	203,492	168,243	34,500	34,500	(133,743)
Operating Transfers In	2,467,878	3,282,808	15,087,561	15,087,561	11,804,753
Fund Balance	359,736	227,116	180,395	180,395	(46,721)
Total Revenues	\$49,789,246	\$51,511,297	\$59,874,211	\$59,874,211	\$8,362,914
<b>Net County Cost</b>	\$69,179,568	\$65,039,473	\$63,877,478	\$63,539,484	(\$1,499,989)
<b>Allocated Positions</b>	746.0	750.0	755.0	751.0	1.0
Temporary (Full-Time Equivalent)	14.4	13.3	18.3	18.3	5.0
<b>Total Staffing</b>	760.4	763.3	773.3	769.3	6.0

This presentation is a summary of the budgets administered by the Sheriff's Office:

- 2021602000 Boating Safety
- 2021615000 Mountain House
- 2021619000 Animal Services
- 2021620000 Patrol
- 2021622000 Communications
- 2021626000 Detectives
- 2021628000 Records
- 2021635000 Civil
- 2021640000 Coroner/Morgue
- Administration & Information Systems
- 2021650000 Lathrop Police Contract
- 2021658000 Court Services
- 2022600000 Custody
- 2022610000 Local Community Corrections-AB109
- 2022620000 Work Programs
- 2025700000 Public Administrator
- 2026500000 Fish & Game Propagation
- 5053300000 Burials
- COPS-Patrol & Custody
- Operational Grants
- Special Fund Programs



# 2020300000—Child Support Services

## Law & Justice

Judith A. Grimes, Child Support Services Director

Child Support Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$13,747,726	\$13,971,726	\$13,488,012	\$13,488,012	(\$483,714)
Services & Supplies	1,824,523	1,873,337	1,784,909	1,784,909	(88,428)
Total Appropriations	\$15,572,249	\$15,845,063	\$15,272,921	\$15,272,921	(\$572,142)
<b>Earned Revenues By Source</b>					
Interest/Rents	\$7,159	\$5,700	\$5,700	\$5,700	\$0
Aid from Other Governments	15,260,768	16,030,342	15,139,872	15,139,872	(890,470)
Miscellaneous Revenues	12	0	0	0	0
Fund Balance	304,310	(190,979)	127,349	127,349	318,328
Total Revenues	\$15,572,249	\$15,845,063	\$15,272,921	\$15,272,921	(\$572,142)
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	175.0	163.0	161.0	161.0	(2.0)
Temporary (Full-Time Equivalent)	0.0	5.6	0.0	0.0	(5.6)
Total Staffing	175.0	168.6	161.0	161.0	(7.6)

## Purpose

The Department of Child Support Services (DCSS) collects, disburses, and accounts for child support payments under the Title IV-D Child Support Enforcement Program. In its enforcement capacity, the DCSS establishes legal paternity, and establishes and enforces support orders.

## Revenue

- (\$63,266) Decrease in State funding.
- (\$827,204) Decrease in federal funding.
- \$318,328 Increase in projected available fund balance.

## Salaries & Employee Benefits

- (\$164,038) Negotiated salary and benefits adjustments.
- \$315,338 Addition of five Child Support Officer positions.
- (\$455,937) Delete seven vacant positions.
- (\$186,077) Delete one-time funding for part-time staff performing records imaging.

## Services & Supplies

- (\$23,661) Decrease in communications costs.
- (\$68,400) Decrease in parking lot lease costs.
- (\$18,024) Decrease in Worker's Compensation Insurance costs.
- \$15,195 Cost Allocation Plan adjustment.

## Program Discussion

The 2012-13 recommended budget for DCSS totals \$15,272,921, which is a decrease of \$572,142 from 2011-12. The budget includes salary and benefits adjustments; addition of five Child Support Officers, offset by deletion of seven vacant positions; and elimination of budgeted funding for part-time staff.

Since May 2011, the State has provided additional funding to DCSS for part-time staff to convert child support orders and documents into electronic format. To date, a total of \$495,967 has been allocated specifically for this purpose and approximately 8,800 of 17,700 records have been converted. It is not yet known if funding will be continued for this project in 2012-13.

For 2012-13, DCSS is projecting active caseload to be approximately 36,000 cases and anticipates approximately \$55.4 million in child support collections.

# 2020300000—Child Support Services

## Law & Justice

For 2012-13, \$5.1 million in State funds will be combined with approximately \$127,000 in prior year County General Fund monies to access \$10.1 million in federal monies for Child Support operations. Should the State or

federal funding amounts change subsequent to adoption of the County budget, the Department of Child Support Services will return to the Board of Supervisors with necessary budget adjustments.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>Total Active Case Load</i>					
<i>Welfare</i>	11,811	11,472	10,692	11,072	11,260
<i>Non-welfare</i>	25,680	24,378	23,594	24,800	24,878
<i>Total</i>	37,491	35,850	34,286	35,872	36,138
<i>New Cases Opened</i>					
<i>Welfare</i>	5,111	3,821	3,787	4,169	4,357
<i>Non-welfare</i>	5,135	1,968	1,922	2,116	2,194
<i>Total</i>	10,246	5,789	5,709	6,285	6,551
<i>Paternity Established</i>					
<i>Welfare</i>	949	983	783	803	823
<i>Non-welfare</i>	1,158	871	558	572	586
<i>Total</i>	2,107	1,854	1,341	1,375	1,409
<i>Support Orders Established</i>					
<i>Welfare</i>	2,523	2,849	2,017	2,067	2,119
<i>Non-welfare</i>	3,986	4,100	1,569	1,608	1,648
<i>Total</i>	6,509	6,949	3,586	3,675	3,767
<i>Enforcement Actions</i>					
<i>Welfare</i>	3,531	3,655	3,411	3,452	3,584
<i>Non-welfare</i>	14,594	14,619	15,080	15,258	15,843
<i>Total</i>	18,125	18,274	18,491	18,710	19,427
<i>Collections of Support</i>					
<i>Welfare</i>	\$31,725,999	\$33,011,097	\$33,165,977	\$33,827,200	\$34,348,000
<i>Non-welfare</i>	20,283,836	20,232,608	20,327,534	20,732,800	21,052,000
<i>Total Collections</i>	\$52,009,835	\$53,243,705	\$53,493,511	\$54,560,000	\$55,400,000

# 2022621000—Correctional Health Services

## Law & Justice

Kenneth B. Cohen, Health Care Services Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$6,492,340	\$6,256,661	\$6,743,776	\$6,743,776	\$487,115
Services & Supplies	1,994,596	2,223,695	2,382,666	2,382,666	158,971
Total Expenditures	\$8,486,936	\$8,480,356	\$9,126,442	\$9,126,442	\$646,086
Expenditure Reimbursements	0	0	(800,051)	(800,051)	(800,051)
Total Appropriations	\$8,486,936	\$8,480,356	\$8,326,391	\$8,326,391	(\$153,965)
<b>Earned Revenues By Source</b>					
Charges for Services	\$15,786	\$16,000	\$16,000	\$16,000	\$0
Miscellaneous Revenues	5,140	4,000	4,000	4,000	0
Total Revenues	\$20,926	\$20,000	\$20,000	\$20,000	\$0
<b>Net County Cost</b>	\$8,466,011	\$8,460,356	\$8,306,391	\$8,306,391	(\$153,965)
<b>Allocated Positions</b>	52.0	53.0	53.0	53.0	0.0
Temporary (Full-Time Equivalent)	12.8	16.1	17.2	17.2	1.1
<b>Total Staffing</b>	64.8	69.1	70.2	70.2	1.1

## Purpose

Correctional Health Services (CHS) provides health care to inmates of the County's adult and juvenile detention facilities based on the community standard for medical and mental health care to the incarcerated population. This care is mandated by Title 15, Division I, Sub-Chapter IV of the California Regulatory Code. While fulfilling its mission, CHS will provide services to the detention facilities in a cost-effective manner.

On-site medical care, non-emergency treatment, and behavioral services are provided at Juvenile Justice Center (JJC), San Joaquin County Jail, and Honor Farm by San Joaquin General Hospital (SJGH) physicians, and Behavioral Health Services (BHS) staff. CHS staff consists of psychiatrists, pharmacists, mid-level providers, staff nurses, licensed vocational nurses, psychiatric technicians, pharmacy technicians, outpatient clinic assistants, dental, and various support staff. Treating clients on-site decreases the need to transfer them to the SJGH Emergency Department, outpatient clinics, or outside services, which helps reduce the cost for services to the County.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$111,985) Negotiated salary and benefits adjustments.
- \$505,580 Five positions added midyear 2011-12 for Assembly Bill (AB) 109 implementation.
- \$93,520 Increase in extra-help due to additional AB 109 inmates.

### Services & Supplies

- \$166,958 Increase in ambulance transportation, custody medical care, and physician costs reflecting additional AB 109 inmates.
- (\$8,242) Decrease in Workers' Compensation and Casualty Insurance costs.

### Expenditure Reimbursements

- \$800,051 Reimbursement for AB 109 implementation.

# 2022621000—Correctional Health Services

## Law & Justice

### Program Discussion

The proposed 2012-13 budget for CHS totals \$9,126,442, which is an increase of \$646,086 from 2011-12. The increase is primarily due to staffing and operating costs related to the implementation of AB 109 program in October 2011.

### 2011 Realignment

In October 2011, the implementation of AB 109 Realignment Bill impacted CHS. AB 109, commonly known as the "Criminal Justice Realignment" bill, transfers State-level offenders to county jails and other alternative programs, including parole. It was estimated that approximately 25,000 persons who would have served out time in State prisons will now be serving sentences under the supervision of counties. As of February 2012, approximately 300 AB 109 inmates were held at the Jail. The recommended budget includes approximately \$800,000 in AB 109 jail medical expenditures.

### Health Assessments

Mandated health assessments, which include screenings for communicable and chronic diseases, chemical dependency, and mental illness are a priority for the adult and juvenile inmate population. Early detection and intervention can improve continuity of care. It is essential to have timely continuation of essential prescription medications and treatment. Even brief lapses in therapy can result in destabilization of an inmate's health condition.

In 2011-12, CHS implemented a new quality improvement monitor that tracks the initial health assessments of inmates to ensure assessments are provided timely. Approximately 98% of inmate health assessments are started during the booking process. However, if the inmate is missed, the health assessment is started within two days of booking. The remaining 2% of assessments are administrative segregation patients and psychiatric patients, who often are sent directly to housing units prior to the booking nurse being able to perform the assessment.

The physicians provide on-call 24 hours a day, 7 days a week coverage for medical care and mandated

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>Jail Statistics</i>					
<i>Average Inmate Population</i>	1,500	1,349	1,183	1,220	1,260
<i>New Bookings</i>	33,288	28,378	24,852	25,000	25,000
<i>Medication Passes</i>	227,050	253,499	188,234	122,928	125,000
<i>Sick Call</i>	6,001	2,983	2,480	2,600	3,000
<i>Triage</i>	16,414	22,816	12,587	15,300	18,000
<i>Health Assessments</i>	19,288	19,912	15,350	16,500	17,000
<i>Kitchen Clearances</i>	8,375	6,945	6,548	7,056	8,000
<i>Mental Health Contacts</i>	8,472	10,497	14,547	15,000	15,550
<i>Inmates to CHS Clinics</i>	3,599	3,365	2,643	2,672	2,700
<i>Inmates to SJGH Outpatient Clinics</i>	572	875	408	535	600
<i>Emergency Room Visits</i>	372	407	408	535	600
<i>Hospitalized Inmates at SJGH</i>	69	69	47	51	55
<i>Number of Days Hospitalized</i>	289	289	105	110	120
<i>Prescriptions Filled</i>	78,712	79,489	62,060	64,000	68,000

# **2022621000—Correctional Health Services**

## **Law & Justice**

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physical restraint responsibilities. These mandated services ensure that CHS meets Title 15 regulations, patient wellness, safety, and proper monitoring.

### **Collaboration Efforts**

CHS works closely with BHS, the courts, attorneys, Veterans Administration, State hospitals, and various County departments to improve services provided to the inmate population.

SJGH and BHS continue to provide medical/mental health direction and patient care by physicians/psychiatrists to the incarcerated population at the County Jail and JJC. This joint effort allows treatment to inmates at these facilities; this decreases the cost for treatment, transportation costs for Sheriff-Custody (Custody) and Probation, and provides security to inmates while away from the facilities. In 2011-12, CHS updated x-ray equipment to accommodate SJGH registration system, which allows CHS physicians to view x-rays immediately. Additionally, CHS and BHS instituted a Chronic Pain Control clinic and added a mental health clinic to serve the mental health population.

CHS and Public Health Services (PHS) maintain a collaborative relationship in detecting and tracking patients diagnosed with or at risk for developing communicable diseases. All inmates are screened for Tuberculosis (TB) and other communicable diseases at the adult and juvenile detention facilities. All communicable diseases diagnosed by CHS staff are immediately reported to PHS for treatment recommendations and follow-up care. This collaborative effort decreases the risk of transmitting communicable diseases to the Custody staff and the public. Annual TB skin testing is performed on all CHS staff, and all new CHS employees receive a two-step test as recommended by PHS.

CHS and Custody administration meet weekly to discuss new and/or follow-up interdepartmental issues. The

nursing supervisor meets frequently with Probation staff and the JJC courts to discuss possible concerns about a juvenile's medical care and ensures that the juvenile is receiving timely, quality care. There are also monthly and quarterly Quality Improvement Committee meetings at JJC. Lead staff from each division discuss interdepartmental concerns, to give a better understanding of the needs and solutions for issues that may arise.

### **Pharmacy**

In 2011-12, the Pharmacy began implementation of an automated medication delivery system. Current technology and innovation has made the drug procurement, drug distribution, and drug administration process more efficient and safer. Additionally, CHS received grant funding for telemedicine equipment to provide medication clinics to the mentally-ill inmates. CHS anticipates this project will be implemented in 2012-13.

To ensure continuity of care, CHS fills the medical prescriptions and the BHS medications at JJC. JJC psychiatric medications account for a significant portion of the medication budget, yet represent a very small percentage of the patients served. The goal is to develop a system to reduce costs associated with this population in collaboration with mental health administration and physicians.

### **Non-Controllable Costs**

The recommended 2012-13 budget does not include funding for catastrophic patient care provided at SJGH, or any other inpatient facility, or funds for replacing any expensive, aging equipment. If there are large, unforeseen expenditures, CHS would return to the Board to request additional funding.



# 2021274000—County Support to the Courts

## Law & Justice

Manuel Lopez, County Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Services & Supplies	\$10,454,062	\$10,713,437	\$10,249,694	\$10,249,694	(\$463,743)
Operating Transfers Out	370,000	370,000	370,000	370,000	0
Total Appropriations	\$10,824,062	\$11,083,437	\$10,619,694	\$10,619,694	(\$463,743)
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$5,082,326	\$5,317,405	\$4,637,405	\$4,637,405	(\$680,000)
Aid from Other Governments	303,154	50,000	50,000	50,000	0
Charges for Services	1,080,244	1,001,000	851,000	851,000	(150,000)
Operating Transfers In	0	240,000	200,000	200,000	(40,000)
Total Revenues	\$6,465,724	\$6,608,405	\$5,738,405	\$5,738,405	(\$870,000)
<b>Net County Cost</b>	\$4,358,338	\$4,475,032	\$4,881,289	\$4,881,289	\$406,257

### Purpose

This budget provides the County's Maintenance-of-Effort (MOE) payments to the State for operation of the courts; extraordinary expenditures associated with death penalty capital cases; and court-related costs not recognized by the State under its definition of "court operational costs."

- (\$100,000) Decrease in reimbursement for revenue collections administration.
- (\$40,000) Decrease in reimbursement from Courthouse Construction Fund for Lodi courtroom lease.

### Major Budget Changes

#### Services & Supplies

- (\$115,500) Decrease in indigent defense costs based on recent experience.
- (\$40,000) Decrease in lease cost for Lodi courtroom.
- (\$310,716) Cost Allocation Plan adjustment.

#### Revenue

- (\$680,000) Decrease in court fines and penalties.
- (\$50,000) Decrease in recording fees.

### Program Discussion

The 2012-13 recommended County Support to the Courts budget totals \$10,619,694, which is a decrease of \$463,743 from 2011-12. This change represents decreases in costs for indigent defense, a courtroom lease in Lodi, and allocated County indirect costs.

The recommended budget continues to earmark funding for the future "buy out" of the State's interest in the current Stockton courthouse facility. To date, over \$9.4 million has been accumulated towards the \$10,044,540 negotiated purchase amount to be paid after the Court relocates to a new courthouse.

# 2021300000—Court Assigned Counsel

## Law & Justice

Manuel Lopez, County Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Services &amp; Supplies</i>	\$4,869,825	\$5,094,341	\$5,263,578	\$5,263,578	\$169,237
<i>Total Appropriations</i>	\$4,869,825	\$5,094,341	\$5,263,578	\$5,263,578	\$169,237
<b>Earned Revenues By Source</b>					
<i>Charges for Services</i>	\$50	\$0	\$0	\$0	\$0
<i>Total Revenues</i>	\$50	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	\$4,869,775	\$5,094,341	\$5,263,578	\$5,263,578	\$169,237

### Purpose

The Court Assigned Counsel budget provides funds for indigent defense in cases where the Public Defender has declared a conflict-of-interest or is otherwise unavailable. Funding is provided for defense attorneys, investigators, witnesses, interpreters, and other costs related to cases appointed by the Superior Court. The County contracts with the Lawyer Referral Service (LRS) of the San Joaquin County Bar Association to administer the various legal services.

### Major Budget Changes

#### Services & Supplies

- \$230,000 Increase in attorney costs reflecting contract rates.
- \$40,000 Increase in investigation costs reflecting contract rates.
- (\$85,000) Decrease in costs for Sexually Violent Predator cases.
- (\$15,000) Decrease in witness fees.
- \$13,850 Increase in administration costs and computer software update.

### Program Discussion

The 2012-13 recommended budget for Court Assigned Counsel totals \$5,263,578, which is an increase of \$169,237 from 2011-12. This change reflects increases in funding for attorney and investigator costs, partially offset by an anticipated decrease in the costs related to Sexually Violent Predator cases.

Over the past few years, budget reductions to the Public Defender's Office resulted in a significant number of "overflow" cases shifted to LRS. In order to mitigate cost impacts while absorbing the additional workload, LRS agreed to forgo contracted rate increases and has held hourly rates at 2009-10 levels.

A new three-year agreement was approved by the Board of Supervisors in April 2012. The agreement provides for hourly rate increases in 2012-13 and 2014-15, but no rate adjustment in 2013-14. Also included in the new agreement is an increase in LRS administration fees to address increased support costs and also updating of the computer software used to track billing and caseload data. The approved contract rates have been incorporated into the recommended budget.

LRS concurs with this recommendation.

## 2021300000—Court Assigned Counsel Law & Justice

### Workload Data

	Actual			Est./Act. 2011-12	Projected 2012-13
	2008-09	2009-10	2010-11		
<i>Juvenile Delinquency</i>	711	630	1,262	1,204	1,204
<i>Youth Authority Placement</i>	N/A	N/A	59	72	72
<i>Domestic Violence</i>	N/A	N/A	19	16	16
<i>Pro Per</i>	N/A	N/A	3	31	31
<i>Misdemeanor</i>	407	452	2,330	2,606	2,606
<i>Misdemeanor Appeals</i>	N/A	N/A	8	11	11
<i>Minor Felony</i>	1,668	956	2,432	1,907	1,907
<i>Class II Felony</i>	N/A	N/A	1,775	1,433	1,433
<i>Class I Felony</i>	N/A	N/A	328	374	374
<i>Felony (Murder)</i>	N/A	N/A	48	75	108
<i>Special Circumstances (Murder)</i>	N/A	N/A	26	33	37
<i>Civil/Other</i>	22	28	18	38	38
<i>Sexually Violent Predator</i>	1	2	19	20	20
<i>Total New Cases Assigned</i>	2,809	2,068	8,327	7,820	7,857

# 2020200000—District Attorney

## Law & Justice

James Willett, District Attorney

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$18,718,516	\$19,049,373	\$18,871,524	\$18,871,524	(\$177,849)
Services & Supplies	2,510,424	2,526,131	2,712,155	2,712,155	186,024
Fixed Assets	44,042	97,131	79,989	79,989	(17,142)
Total Expenditures	\$21,272,982	\$21,672,635	\$21,663,668	\$21,663,668	(\$8,967)
Expenditure Reimbursements	(573,968)	(600,647)	(722,580)	(722,580)	(121,933)
Total Appropriations	\$20,699,013	\$21,071,988	\$20,941,088	\$20,941,088	(\$130,900)
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$12,613	\$33,000	\$18,697	\$18,697	(\$14,303)
Aid from Other Governments	4,402,047	4,524,235	5,030,297	5,030,297	506,062
Charges for Services	297,645	602,242	498,086	498,086	(104,156)
Miscellaneous Revenues	5,533	0	0	0	0
Operating Transfers In	32,000	40,000	194,163	194,163	154,163
Total Revenues	\$4,749,838	\$5,199,477	\$5,741,243	\$5,741,243	\$541,766
<b>Net County Cost</b>	\$15,949,175	\$15,872,511	\$15,199,845	\$15,199,845	(\$672,666)
<b>Allocated Positions</b>	144.0	136.0	133.0	133.0	(3.0)
Temporary (Full-Time Equivalent)	1.5	0.8	4.7	4.7	3.9
<b>Total Staffing</b>	145.5	136.8	137.7	137.7	0.9

## Purpose

The Office of the District Attorney (DA) is a constitutionally-mandated office whose primary function is to act as the public prosecutor of State law violations. To this end, the DA investigates such offenses and conducts collaborative investigations with local law enforcement agencies.

The DA also establishes policies and standards for filing criminal complaints; institutes proceedings for the arrest of persons suspected of public offenses; advises the Grand Jury; institutes criminal and/or civil proceedings to remedy consumer fraud, abate nuisances and environmental hazards; manages various grant programs; provides services to victims and witnesses of crime; and provides legal training for local law enforcement agencies.

The DA's Bureau of Investigations provides investigative support to the Department. The Bureau is also responsible for the service of criminal and civil processes.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$257,778) Negotiated salary and benefits adjustments.
- \$600,330 Increase in staff costs not reimbursed from grant programs.
- \$75,539 Add a Legal Technician position.
- \$177,434 Add two DA Investigative Assistant positions.
- (\$943,822) Delete six positions including a Chief Deputy District Attorney, three Deputy District Attorneys, a DA Investigator, and a Senior Legal Technician.
- \$170,448 Increase in funding for extra-help investigators and paralegals.

# 2020200000—District Attorney

## Law & Justice

### Services & Supplies

➤ \$97,266	Increase in data processing charges.	➤ \$11,480	Increase in reimbursement from Environmental Health.
➤ \$60,396	Increase in Casualty Insurance costs.	➤ \$29,025	Increase in reimbursement from Human Services Agency for In-Home Supportive Services Fraud Investigation staff.

### Fixed Assets

➤ \$2,500	Fax machine.	➤ \$60,579	Reimbursement from Public Defender for discovery costs.
➤ \$3,502	Video conference system.		
➤ \$7,000	Network backup system.		
➤ \$10,000	Network firewall.		
➤ \$7,220	Rack-mountable power supplies (5).		
➤ \$49,767	Completion of District Attorney's case management software project.		

### Revenues

➤ \$576,142	Increase in Proposition 172 revenue.
➤ (\$77,605)	Decrease in reimbursement for State-mandated activities.
➤ \$25,000	Increase in charges to outside parties for discovery.
➤ (\$130,028)	Decrease in costs recovered from environmental prosecution.
➤ \$162,163	Reimbursement from Local Community Corrections fund for revocation hearings.

### Expenditure Reimbursements

➤ \$20,849	Increase in grant reimbursement for administrative costs.
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### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Unified Court Filings</b>					
<i>Felony Filings</i>					
Countywide	6,887	5,344	5,107	4,224	4,440
Stockton	4,655	3,690	3,663	2,988	3,000
Lodi	794	750	553	408	490
Manteca/Ripon/Escalon/Tracy	1,438	904	891	828	950
<b>Misdemeanor Filings/Traffic</b>					
Stockton	13,064	8,243	16,172	12,210	13,000
Lodi	3,027	2,560	4,283	2,854	3,000
Manteca/Ripon/Escalon/Tracy	3,044	3,409	8,323	5,876	5,950
<b>Investigations</b>					
Cases Opened	6,709	4,297	2,600	1,000	1,200
Document Services	6,422	3,984	2,200	1,500	1,800
Other Cases	4,245	2,711	2,500	2,100	2,900



# 2020200000—District Attorney

## Law & Justice

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### Program Discussion

The 2012-13 recommended main budget for the District Attorney's Office totals \$21,663,668, which is a decrease of \$8,967 from 2011-12. This change reflects negotiated salary and benefits adjustments, a net reduction of three positions, an increase in staff costs not reimbursed from various grants, and additional funding for extra-help staff.

Full-time positions deleted include a Chief Deputy District Attorney, three Deputy District Attorneys, a DA Investigator, and a Senior Legal Technician; positions added include a Legal Technician and two DA Investigative Assistants.

#### Staffing Reductions

In 2007-08, staffing in the DA's main budget totaled 198 full-time positions, including 95 attorneys and 27 investigators. The 2012-13 recommended budget includes 133 full-time positions, including 67 attorneys and 12 investigators.

The following sections detail some of the significant operational impacts anticipated as a result of ongoing staffing reductions:

#### *Felony Trial Unit*

Prior to budget reductions in July 2010, the Felony Trial Unit included 21 prosecutors assigned to felony trials. As of March 2012, this number has been reduced to 15 prosecutors and caseloads have risen from 30 cases to 40 cases per prosecutor. Reductions in staffing, combined with increased caseloads, and high violent crime and homicide rates (San Joaquin County has the third-highest youth homicide rate in the State), have created a strain on the ability of the DA's Office to carry out its mandate.

In addition to the loss of felony prosecutors, budget reductions have impacted the Investigations Division, resulting in the dismissal of prosecutions due to the lack of follow-up investigation and inability to locate witnesses.

#### *Misdemeanor Unit*

The Misdemeanor Unit staffs all aspects of criminal prosecution, including arraignments, pre-trial hearings, motions, expungements, and jury trials. Budget reductions have reduced staffing levels to one Supervising Deputy District Attorney and several unpaid, volunteer interns. The Department has ceased all misdemeanor prosecution, except for DUI (Driving Under the Influence), domestic violence (now handled by *felony* domestic violence attorneys), and crimes with a direct and immediate impact on public safety.

Funding has been included in the recommended budget for extra-help paralegals to provide assistance to the Misdemeanor Unit. The Department hopes to attract law students who could potentially be hired in the future as entry-level attorneys.

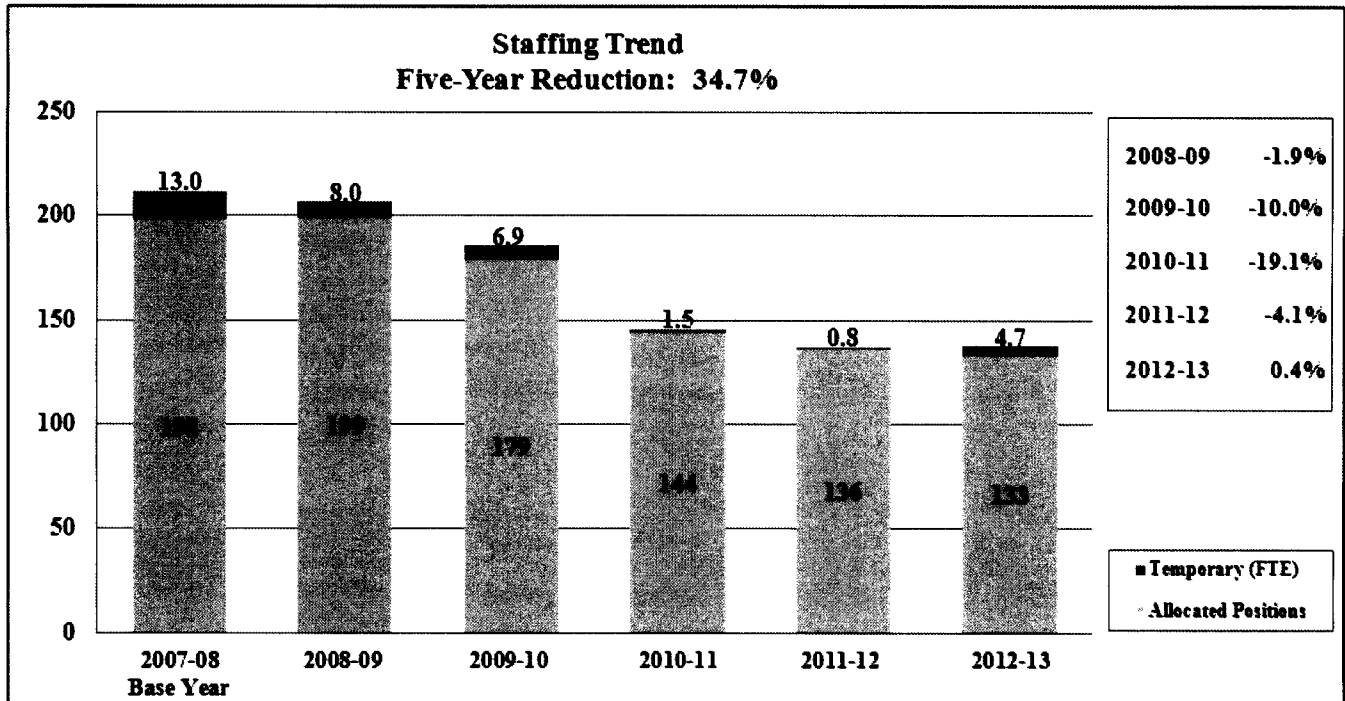
#### *Bureau of Investigations*

Personal process service requests have historically been handled by DA Investigative Assistants. Due to staffing decreases, the Bureau is no longer able to perform these duties, so mail and e-mail are used for all but the most egregious cases. Despite staff reductions, the Bureau provided 51 witness transports, processed 957 discovery requests, and 37 jail recording requests in 2011.

In 2011-12, State funding was eliminated for In-Home Supportive Services (IHSS) Fraud Prevention. This program, administered by the Human Services Agency (HSA), included funding to support DA investigative staff performing IHSS anti-fraud duties. HSA temporarily backfilled the funding for DA staff in 2011-12 using County monies in order to continue the program.

In the absence of State funding for IHSS Fraud Prevention, the Human Services Director has submitted a supplemental request for additional County funding to continue subsidizing this program in 2012-13. If this request is not approved by the Board and the program is eliminated, the District Attorney's Office will discontinue IHSS Fraud operations and transfer fraud investigations staff to vacant positions allocated in the DA main budget.

# 2020200000—District Attorney Law & Justice



# 2020212000—DA-Auto Insurance Fraud Prosecution

## Law & Justice

James Willett, District Attorney

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$280,335	\$289,062	\$289,088	\$289,088	\$26
Services & Supplies	30,437	40,123	40,097	40,097	(26)
Total Appropriations	\$310,772	\$329,185	\$329,185	\$329,185	\$0
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$310,702	\$329,185	\$329,185	\$329,185	\$0
Total Revenues	\$310,702	\$329,185	\$329,185	\$329,185	\$0
<b>Net County Cost</b>	\$70	\$0	\$0	\$0	\$0

## Purpose

The Auto Insurance Fraud Prosecution program provides State funding for the District Attorney to investigate and prosecute automobile insurance fraud cases. Funds are provided through a special surcharge collected by the State Insurance Commission on automobile insurance policies and may only be used for this purpose. Funding levels are based on San Joaquin County's proportionate share of the State population and the proportionate share of automobile insurance suspected fraudulent claims submitted to the State Department of Insurance Fraud Division.

## Program Discussion

The 2012-13 recommended Auto Insurance Fraud Prosecution budget totals \$329,185, which will provide funding for 50% of a Deputy District Attorney, 70% of a District Attorney Investigator, 40% of a District Attorney Investigative Assistant, and 45% of a Legal Technician, all of whom are allocated in the District Attorney's main budget. Also included in this budget are the cost of communications, training, vehicle usage, audit expenses, and administrative charges.

Workload Data					
	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Auto Insurance Fraud Cases</b>					
Referrals	49	58	54	30	45
Convictions	21	30	40	30	35
Declined Cases	10	10	2	2	2
Still Investigating	63	60	4	12	15

# 2020209000—DA-Child Abduction Unit

## Law & Justice

James Willett, District Attorney

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$448,581	\$556,557	\$501,764	\$501,764	(\$54,793)
Services & Supplies	41,491	59,423	59,787	59,787	364
Total Appropriations	\$490,073	\$615,980	\$561,551	\$561,551	(\$54,429)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$438,894	\$615,980	\$558,051	\$558,051	(\$57,929)
Miscellaneous Revenues	2,852	0	3,500	3,500	3,500
Total Revenues	\$441,746	\$615,980	\$561,551	\$561,551	(\$54,429)
<b>Net County Cost</b>	\$48,327	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	3.0	3.0	3.0	3.0	0.0

### Purpose

➤ (\$46,799) Decrease in staff costs reimbursed from grant.

The District Attorney is mandated under the Family Code to enforce custody and visitation decrees; locate and return children unlawfully taken by a parent; proceed with civil court action; and guarantee appearance of offenders in court. The Uniform Child Custody Jurisdiction and Enforcement Act requires staff to locate children who are unlawfully detained in San Joaquin County and return them to courts in other jurisdictions.

### Revenue

➤ (\$57,929) Decrease in State-mandated reimbursement.

### Program Discussion

The 2012-13 recommended Child Abduction Unit budget totals \$561,551, which will provide funding for a District Attorney Investigator, an Investigative Assistant, and an Office Assistant allocated in the Child Abduction budget; and an additional District Attorney Investigator allocated in the District Attorney main budget.

### Major Budget Changes

#### Salaries & Employee Benefits

➤ (\$7,994) Negotiated salary and benefits adjustments.

Workload Data					
	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
Child Visitation Cases	39	35	5	9	20
Child Abduction Cases	41	40	39	87	80
Notification/Good Cause Cases	27	46	28	16	25
Children Recovered	5	21	17	34	35

# 2020206000—DA-Consumer Fraud Proposition 64

## Law & Justice

James Willett, District Attorney

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,605,763	\$1,795,621	\$1,850,230	\$1,850,230	\$54,609
Services & Supplies	48,350	149,986	204,760	204,760	54,774
Total Expenditures	\$1,654,113	\$1,945,607	\$2,054,990	\$2,054,990	\$109,383
Expenditure Reimbursements	0	0	(120,000)	(120,000)	(120,000)
Total Appropriations	\$1,654,113	\$1,945,607	\$1,934,990	\$1,934,990	(\$10,617)
<b>Earned Revenues By Source</b>					
Operating Transfers In	\$1,654,113	\$1,945,607	\$1,934,990	\$1,934,990	(\$10,617)
Total Revenues	\$1,654,113	\$1,945,607	\$1,934,990	\$1,934,990	(\$10,617)
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	12.0	12.0	12.0	12.0	0.0
Temporary (Full-Time Equivalent)	0.0	0.8	2.3	2.3	1.5
<b>Total Staffing</b>	12.0	12.8	14.3	14.3	1.5

## Purpose

The District Attorney Consumer Fraud Proposition 64 budget was established to account for civil penalties received under the Business and Professions Code from those who participate in unfair competition. Penalties are placed in the Consumer Fraud Trust Fund and Environmental Code Enforcement Trust Fund to be used by the District Attorney for enforcement of consumer protection laws. Funding is also received from the Craig Thompson Environmental Protection Prosecution (CTEPP) Fund, which is used to reimburse costs for investigation and prosecution of environmental violations by large companies throughout the State of California.

➤ \$120,000 Costs related to investigation and prosecution of environmental violations.

## Expenditure Reimbursements

➤ \$120,000 Reimbursement from CTEPP.

## Revenues

➤ (\$10,617) Decrease in funding from Consumer Fraud and Environmental Code Enforcement Trust Funds.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$8,988) Negotiated salary and benefits adjustments.
- \$63,596 Increase in funding for part-time Paralegals.

### Services & Supplies

- (\$70,000) Decrease in costs for specialized consultants.

## Program Discussion

The 2012-13 recommended Consumer Fraud budget totals \$2,054,990, which is an increase of \$109,383 from 2011-12. A total of 4.5 Deputy District Attorneys, three Paralegals, a District Attorney Investigator, a Legal Technician, a District Attorney Investigative Assistant, part-time District Attorney Investigator and Paralegals, as well as program expenses will be funded from the Environmental Code Enforcement Trust Fund. The Consumer Fraud Trust Fund will be used to fund 50% of a Deputy District Attorney position and a Paralegal position.



# 2020281000—DA-COPS

## Law & Justice

James Willett, *District Attorney*

Supplemental Law Enforcement Fund	2010-11* Actual	2011-12* Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$166,386	\$165,284	\$165,193	\$165,193	(\$91)
Services & Supplies	1,597	1,541	1,632	1,632	91
Total Appropriations	\$167,983	\$166,825	\$166,825	\$166,825	\$0
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$159,993	\$166,825	\$166,825	\$166,825	\$0
Fund Balance	7,990	0	0	0	0
Total Revenues	\$167,983	\$166,825	\$166,825	\$166,825	\$0
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0

\*Expenditures and revenues were previously shown in Budget #2020280000.

### Purpose

The State Citizens' Option for Public Safety (COPS) program provides funding to local agencies for front-line law enforcement services, enhanced prosecution efforts, and for jail operation/construction. Funding is provided from the State Vehicle License Fee and allocated by formula to city and county law enforcement, the District Attorney's Office, and the County Jail. This narrative represents the portion of program funding allocated to the District Attorney.

### Program Discussion

The 2012-13 proposed budget for the District Attorney's COPS program remains at \$166,825, the same as 2011-12. Funding will continue to be used to underwrite a portion of the cost of a Deputy District Attorney (allocated in the District Attorney's main budget) to prosecute felony cases.

# 2020278250—DA-Criminal Restitution Program

## Law & Justice

James Willett, District Attorney

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$196,729	\$197,457	\$184,722	\$184,722	(\$12,735)
Services & Supplies	11,035	2,208	14,943	14,943	12,735
Total Appropriations	\$207,764	\$199,665	\$199,665	\$199,665	\$0
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$176,338	\$199,665	\$199,665	\$199,665	\$0
Total Revenues	\$176,338	\$199,665	\$199,665	\$199,665	\$0
<b>Net County Cost</b>	\$31,425	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	3.0	3.0	3.0	3.0	0.0

### Purpose

The Criminal Restitution Program is funded by a grant from the State Victim Compensation and Government Claims Board. The purpose of the program is to ensure the imposition and collection of restitution fines and orders against criminal offenders.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$3,585) Negotiated salary and benefits adjustments.
- (\$9,150) Decrease in staff costs reimbursed from the grant.

### Services & Supplies

- \$13,480 Increase in administrative costs charged to the grant.

### Program Discussion

The 2012-13 recommended Criminal Restitution budget totals \$199,665, which will provide funding for two Paralegals and partial funding for a Senior Office Assistant position. The portion of the clerical position not charged to the grant will be utilized to provide fiscal support to the District Attorney's main budget.

Staff will work to ensure that restitution is imposed by the court in all eligible cases, unless the court waives imposition for compelling and extraordinary reasons that are stated on the record.

# 2020210000—DA-Narcotics Enforcement

## Law & Justice

James Willett, District Attorney

DA Narcotics Enforcement Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Services &amp; Supplies</i>	\$7,254	\$0	\$8,000	\$8,000	\$8,000
<i>Operating Transfers Out</i>	32,000	40,000	32,000	32,000	(8,000)
<i>Total Appropriations</i>	\$39,254	\$40,000	\$40,000	\$40,000	\$0
<b>Earned Revenues By Source</b>					
<i>Interest/Rents</i>	\$549	\$1,000	\$200	\$200	(\$800)
<i>Miscellaneous Revenues</i>	27,814	40,000	40,000	40,000	0
<i>Fund Balance</i>	10,891	(1,000)	(200)	(200)	800
<i>Total Revenues</i>	\$39,254	\$40,000	\$40,000	\$40,000	\$0
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0

### Purpose

This budget unit serves as a pass-through account for transferring funds from the District Attorney's Narcotics Enforcement Special Revenue Fund to the District Attorney's General Fund budget. The Special Revenue Fund holds the District Attorney's share of proceeds from the forfeiture of assets seized from narcotics dealers.

### Major Budget Changes

#### Services and Supplies

- \$8,000      Reimbursement to Auditor-Controller for accounting charges.

### Operating Transfers Out

- (\$8,000)      Decrease in fund transfers to District Attorney main budget.

### Program Discussion

For 2012-13, the District Attorney proposes to use asset forfeiture proceeds to reimburse part of the cost of a Paralegal allocated in the District Attorney's main budget. This position will process asset forfeiture cases and assist attorneys in eliminating a backlog of cases.

# 2020217000—DA-Public Assistance Fraud Prosecution

## Law & Justice

James Willett, District Attorney

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,569,337	\$1,540,806	\$1,507,073	\$1,507,073	(\$33,733)
Services & Supplies	284,374	254,194	281,327	281,327	27,133
Fixed Assets	0	5,000	11,600	11,600	6,600
<b>Total Expenditures</b>	<b>\$1,853,711</b>	<b>\$1,800,000</b>	<b>\$1,800,000</b>	<b>\$1,800,000</b>	<b>\$0</b>
Expenditure Reimbursements	(1,800,000)	(1,800,000)	(1,800,000)	(1,800,000)	0
<b>Total Appropriations</b>	<b>\$53,711</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Earned Revenues By Source</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$53,711</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Allocated Positions</b>	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>	<b>0.0</b>

## Purpose

➤ \$2,400 Micro digital video cameras (12).

The Public Assistance Fraud Prosecution Unit operates through a Memorandum of Understanding between the District Attorney (DA) and the Human Services Agency (HSA) Director. This Unit investigates and prosecutes criminal welfare fraud, including Aid to Families with Dependent Children, CalFresh (food stamps), and vendor fraud cases. Funding is provided from federal and State welfare administration funds received by the HSA.

## Program Discussion

The recommended Public Assistance Fraud Prosecution budget for 2012-13 totals \$1.8 million and provides funding for seven DA Investigators, two Investigative Assistants, and one Legal Technician.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$37,732) Negotiated salary and benefits adjustments.

### Services & Supplies

- \$23,013 Increase in reimbursement of administrative costs.

### Fixed Assets

- \$2,700 Tablet mobile devices (3).
- \$2,500 Fax machine replacement deferred from prior year.
- \$1,000 Surveillance video camera.
- \$3,000 Laptop replacements deferred from prior year (2).

During 2012-13, this Unit will investigate Income and Eligibility Verification System (IEVS) fraud referrals from HSA staff. IEVS matches individuals receiving public assistance against other potential income sources such as unemployment insurance, disability insurance, Social Security, and income reported to the State Employment Development Department, as well as incarceration records, which could reduce or disqualify a recipient from receiving benefits. This Unit also investigates early fraud matters referred as a result of inconsistent information provided to HSA staff.

As of February 2012, the Public Assistance Fraud Prosecution Unit achieved an estimated cost avoidance of \$357,986 for cash assistance, and \$162,265 for the Cal-Fresh program according to the State's Department of Social Services formula. Cost avoidance saves public funds that would otherwise be inappropriately given to public assistance applicants.

## 2020217000—DA-Public Assistance Fraud Prosecution Law & Justice

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### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Referrals</b>					
<i>Convictions</i>	61	67	146	91	100
<i>Declined</i>	9	8	21	0	0
<b>DA Investigations</b>					
<i>Ongoing Fraud</i>	340	487	905	560	600
<i>Duplicate AFDC Warrants</i>	135	85	8	8	9
<i>Arrest/Bench Warrants</i>	10	466	116	7	9
<i>Early Fraud Cases</i>	N/A	749	318	107	125



# 2020217000—DA-Public Assistance Fraud Prosecution

## Law & Justice

James Willett, District Attorney

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,569,337	\$1,540,806	\$1,507,073	\$1,507,073	(\$33,733)
Services & Supplies	284,374	254,194	281,327	281,327	27,133
Fixed Assets	0	5,000	11,600	11,600	6,600
<b>Total Expenditures</b>	<b>\$1,853,711</b>	<b>\$1,800,000</b>	<b>\$1,800,000</b>	<b>\$1,800,000</b>	<b>\$0</b>
Expenditure Reimbursements	(1,800,000)	(1,800,000)	(1,800,000)	(1,800,000)	0
<b>Total Appropriations</b>	<b>\$53,711</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Earned Revenues By Source</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>\$53,711</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Allocated Positions</b>	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>	<b>0.0</b>

## Purpose

➤ \$2,400 Micro digital video cameras (12).

The Public Assistance Fraud Prosecution Unit operates through a Memorandum of Understanding between the District Attorney (DA) and the Human Services Agency (HSA) Director. This Unit investigates and prosecutes criminal welfare fraud, including Aid to Families with Dependent Children, CalFresh (food stamps), and vendor fraud cases. Funding is provided from federal and State welfare administration funds received by the HSA.

## Program Discussion

The recommended Public Assistance Fraud Prosecution budget for 2012-13 totals \$1.8 million and provides funding for seven DA Investigators, two Investigative Assistants, and one Legal Technician.

During 2012-13, this Unit will investigate Income and Eligibility Verification System (IEVS) fraud referrals from HSA staff. IEVS matches individuals receiving public assistance against other potential income sources such as unemployment insurance, disability insurance, Social Security, and income reported to the State Employment Development Department, as well as incarceration records, which could reduce or disqualify a recipient from receiving benefits. This Unit also investigates early fraud matters referred as a result of inconsistent information provided to HSA staff.

As of February 2012, the Public Assistance Fraud Prosecution Unit achieved an estimated cost avoidance of \$357,986 for cash assistance, and \$162,265 for the Cal-Fresh program according to the State's Department of Social Services formula. Cost avoidance saves public funds that would otherwise be inappropriately given to public assistance applicants.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$37,732) Negotiated salary and benefits adjustments.

### Services & Supplies

- \$23,013 Increase in reimbursement of administrative costs.

### Fixed Assets

- \$2,700 Tablet mobile devices (3).
- \$2,500 Fax machine replacement deferred from prior year.
- \$1,000 Surveillance video camera.
- \$3,000 Laptop replacements deferred from prior year (2).

## 2020217000—DA-Public Assistance Fraud Prosecution Law & Justice

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### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b><i>Referrals</i></b>					
<i>Convictions</i>	61	67	146	91	100
<i>Declined</i>	9	8	21	0	0
<b><i>DA Investigations</i></b>					
<i>Ongoing Fraud</i>	340	487	905	560	600
<i>Duplicate AFDC Warrants</i>	135	85	8	8	9
<i>Arrest/Bench Warrants</i>	10	466	116	7	9
<i>Early Fraud Cases</i>	N/A	749	318	107	125

# 2020202000—DA-Real Estate Fraud Prosecution

## Law & Justice

James Willett, District Attorney

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$382,008	\$447,817	\$166,877	\$166,877	(\$280,940)
Services & Supplies	14,802	26,442	36,990	36,990	10,548
Total Appropriations	\$396,811	\$474,259	\$203,867	\$203,867	(\$270,392)
<b>Earned Revenues By Source</b>					
Operating Transfers In	\$396,811	\$474,259	\$203,867	\$203,867	(\$270,392)
Total Revenues	\$396,811	\$474,259	\$203,867	\$203,867	(\$270,392)
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0

### Purpose

California Government Code Section 27388 authorizes counties to impose a \$3 recordation fee on certain real estate documents. These funds can only be used for programs which enhance the capacity of local district attorneys and local law enforcement to deter, investigate, and prosecute crimes involving real estate fraud.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$280,940) Decrease in staff costs reimbursed from Real Estate Fraud Prosecution Trust Fund.

#### Services and Supplies

- \$7,620 Increase in fleet services costs based on actual mileage.

### Revenues

- (\$270,392) Decrease in reimbursement from Real Estate Fraud Prosecution Trust Fund.

### Program Discussion

The 2012-13 recommended budget for Real Estate Fraud Prosecution totals \$203,867, which is a decrease of \$270,392 from 2011-12. This change reflects the continuing slowdown in the real estate market and subsequent reduction in recordation fees collected for the Real Estate Fraud Prosecution Trust Fund.

Recommended funding for 2012-13 will be used to reimburse the District Attorney's main budget for a District Attorney Investigative Assistant and a Paralegal assigned to this program. The budget also will pay for expert witnesses, such as forensic accountants and other experts who specialize in real estate transactions, interpreters, transcribers, outreach, and fleet services expenses.

Workload Data					
	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
Real Estate Fraud Prosecution Cases	12	2	21	6	6
Real Estate Fraud Investigations	68	66	55	52	52

# DA-State Grant Programs

## Law & Justice

James Willett, District Attorney

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,783,852	\$1,768,994	\$1,139,720	\$1,139,720	(\$629,273)
Services & Supplies	678,966	566,422	456,448	456,448	(109,974)
Other Charges	188,378	74,131	142,223	142,223	68,092
Fixed Assets	16,626	0	0	0	0
Total Appropriations	\$2,667,822	\$2,409,547	\$1,738,391	\$1,738,391	(\$671,155)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$1,651,458	\$2,217,493	\$1,558,301	\$1,558,301	(\$659,192)
Miscellaneous Revenues	0	30,000	30,000	30,000	0
Total Revenues	\$1,651,458	\$2,247,493	\$1,588,301	\$1,588,301	(\$659,192)
<b>Net County Cost</b>	\$1,016,364	\$162,054	\$150,090	\$150,090	(\$11,963)
<b>Allocated Positions</b>	8.0	8.0	8.0	8.0	0.0
<b>Temporary (Full-Time Equivalent)</b>	2.8	3.0	3.0	3.0	0.0
<b>Total Staffing</b>	10.8	11.0	11.0	11.0	0.0

### Purpose

The California Emergency Management Agency (CalEMA) provides financial and technical assistance to agencies throughout the State, including various grants to protect the public's safety and to provide support services for crime victims. CalEMA provides the following grants to the District Attorney's Office: Victim/Witness Program (#2020273000), Violence Against Women Act (VAWA) (#2020278110), Anti-Drug Abuse (ADA) Enforcement (#2020278130), and Unserved/Underserved Victim Advocacy and Outreach (#2020278270). This narrative also includes a grant for Rural Crime Prevention (#2020278240) which is allocated directly from the State Local Law Enforcement Safety Account.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$84,537) Decrease in staff costs reimbursed from various grants.
- (\$197,901) Elimination of Child Abuse Vertical Prosecution grant.
- (\$346,835) Elimination of Elder Abuse Vertical Prosecution grant.

#### Services & Supplies

- (\$77,532) Decrease in ADA Enforcement funding for Sheriff's Office staff.
- (\$27,700) Decrease in funding for Rural Crime Prevention Deputy Sheriff.

#### Other Charges

- \$68,092 Increase in ADA Enforcement funding for Stockton Police Officer.

#### Revenue

- (\$199,645) Elimination of Child Abuse Vertical Prosecution grant.
- (\$86,562) Decrease in funding for ADA Enforcement.
- (\$349,670) Elimination of Elder Abuse Vertical Prosecution grant.
- (\$30,728) Decrease in funding for Rural Crime Prevention.

# DA-State Grant Programs

## Law & Justice

### Program Discussion

#### Victim/Witness Program

This program provides support services to victims and witnesses of crimes, including responding to crime scenes with a mobile unit to provide on-call crisis intervention and emergency services; providing information and referrals to other service agencies; providing court support services such as emergency transportation, courtroom escorts, information on case status and disposition, and general orientation to the criminal justice system; and assisting victims with claims for assistance from the California Restitution Fund.

The program budget of \$630,810 consists of \$524,062 from the CalEMA grant, \$50,786 from Proposition 172 sales tax revenue, and a General Fund contribution of \$55,962. Funding is provided for 80% of the Victim Witness Program Manager, a Victim Witness Advocate Supervisor, four Victim Witness Advocates, an Office Assistant and part-time Victim Witness Advocates.

#### Violence Against Women Vertical Prosecution

This program allows the District Attorney to vertically prosecute individuals who commit violent acts and/or sexual assault against women. The program focuses on serious incidents of domestic violence that occur in the presence of children and stalking cases which involve a multi-disciplinary approach to the investigation, prosecution, and supervision of stalking suspects. Efforts are made

to coordinate with Child Protective Services and Probation to ensure the safety of children exposed to domestic violence.

The budget totals \$251,512 and is comprised of a \$188,634 State grant and required County matching funds of \$62,878. These funds provide for a Deputy District Attorney allocated in the District Attorney's main budget, and 50% of a Victim Witness Advocate allocated to the Victim Witness Program.

#### Anti-Drug Abuse Enforcement Program

This federally-funded grant program focuses on narcotics enforcement and is administered by CalEMA. At the local level, the District Attorney's Office serves as the lead agency, overseeing fund distribution and administration of this grant, which is used in conjunction with California Multi-Jurisdictional Methamphetamine Enforcement Team (Cal-MMET) funding to support activities of the Metropolitan Narcotics Task Force (METRO Task Force).

In 2012-13, grant funding of \$416,392 will partially offset costs of: a Deputy District Attorney allocated in the District Attorney's main budget; a Deputy Sheriff and Office Assistant allocated to the Sheriff's Office; and a Stockton Police Officer assigned to the task force. Also included is \$30,000 from the Sheriff's Asset Forfeiture monies for reimbursement of task force vehicle expenses. There is no matching fund requirement for this grant.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>Victim/Witness Program</i>					
<i>On-Site Crisis Interventions</i>	1,834	841	2,005	1,086	1,086
<i>Assist with Restraining Order</i>	2,996	2,594	2,501	2,684	2,684
<i>Service to Domestic Violence</i>	3,474	2,430	3,035	2,864	2,864
<i>Violence Against Women Cases Prosecuted</i>	94	73	62	50	50
<i>Anti-Drug Abuse Offenders Arrested</i>	40	42	37	40	40
<i>Rural Crime Convictions</i>	39	20	12	12	12
<i>Elder Abuse Cases Prosecuted *</i>	62	74	59	22	N/A
<i>Child Abuse Cases Prosecuted *</i>	28	14	20	10	N/A
<i>* Grant funding eliminated</i>					



## **DA-State Grant Programs**

### **Law & Justice**

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#### **Rural Crime Prevention Program**

The District Attorney's Office provides administrative oversight for the Rural Crime Task Force consisting of the District Attorney, Sheriff, Agricultural Commissioner, and rural farm owners and operators. The mission of the task force is education, loss prevention, recovery of property, and prosecution of criminal activity in rural areas of the County.

This \$253,427 grant provides partial funding for: a Chief Deputy District Attorney allocated in the District Attorney's main budget; two Deputy Sheriffs; and covers costs of grant-required travel, cellular telephones, and fleet services expenses. There is no matching fund requirement for this grant.

#### **Unserved/Underserved Victim Advocacy & Outreach Program**

This program is incorporated with the District Attorney's Victim/Witness Program and enhances the provision of

elder abuse training and victim services. This is a State-wide competitive grant intended to provide services to unserved and underserved populations. The grant period began in October 2010 and will end in September 2015.

The total budget of \$156,250 is comprised of \$125,000 in grant funds and \$31,250 in required matching funds, the total of which will fund 1.74 full-time equivalent Victim Witness Advocate positions (allocated to the Victim Witness Program budget) and grant-required travel and audit expenses.

#### **Elimination of Child and Elder Abuse Vertical Prosecution Grants**

As part of the 2011-12 State budget, various "trigger cuts" were implemented to offset revenue shortfalls. Included among the reductions was the elimination of vertical prosecution grants for Child Abuse and Elder Abuse cases. These grants provided a total of approximately \$549,000 in 2011-12 to reimburse the District Attorney's Office for the costs of investigating and prosecuting abuse cases.

# 2020205000—DA-Victim Assistance Center

## Law & Justice

James Willett, District Attorney

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$702,284	\$667,100	\$626,626	\$626,626	(\$40,474)
Services & Supplies	21,419	21,034	61,508	61,508	40,474
Fixed Assets	1,607	0	0	0	0
Total Appropriations	\$725,310	\$688,134	\$688,134	\$688,134	\$0
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$766,386	\$688,134	\$688,134	\$688,134	\$0
Total Revenues	\$766,386	\$688,134	\$688,134	\$688,134	\$0
<b>Net County Cost</b>	(\$41,076)	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	9.0	8.0	8.0	8.0	0.0

## Purpose

The Victim Assistance Center provides claims verification services for the State Victims-of-Crime Program. The Center helps victims file claims and provides local verification of claims to ensure timely issuance of payments. This discretionary program operates through a Joint Powers Agreement with the State Victims Compensation and Government Claims Board.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$42,474) Negotiated salary and benefits adjustments.

### Services and Supplies

- \$37,150 Increase in administrative costs charged to the grant.

## Program Discussion

The recommended Victim Assistance Center budget for 2012-13 is \$688,134. Staffing consists of one Victim Claims Supervisor, six Victim Claims Specialists, and one Senior Office Assistant. The budget also provides funding for shared cost of the Program Manager position allocated to the Victim/Witness Program budget.

Workload Data					
	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
Claims Verified	18,150	14,680	11,129	15,000	16,000

# 2020205000—DA-Victim Assistance Center

## Law & Justice

James Willett, District Attorney

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$702,284	\$667,100	\$626,626	\$626,626	(\$40,474)
Services & Supplies	21,419	21,034	61,508	61,508	40,474
Fixed Assets	1,607	0	0	0	0
Total Appropriations	\$725,310	\$688,134	\$688,134	\$688,134	\$0
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$766,386	\$688,134	\$688,134	\$688,134	\$0
Total Revenues	\$766,386	\$688,134	\$688,134	\$688,134	\$0
<b>Net County Cost</b>	(\$41,076)	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	9.0	8.0	8.0	8.0	0.0

### Purpose

The Victim Assistance Center provides claims verification services for the State Victims-of-Crime Program. The Center helps victims file claims and provides local verification of claims to ensure timely issuance of payments. This discretionary program operates through a Joint Powers Agreement with the State Victims Compensation and Government Claims Board.

### Services and Supplies

- \$37,150 Increase in administrative costs charged to the grant.

### Program Discussion

The recommended Victim Assistance Center budget for 2012-13 is \$688,134. Staffing consists of one Victim Claims Supervisor, six Victim Claims Specialists, and one Senior Office Assistant. The budget also provides funding for shared cost of the Program Manager position allocated to the Victim/Witness Program budget.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$42,474) Negotiated salary and benefits adjustments.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
Claims Verified	18,150	14,680	11,129	15,000	16,000

# 2020216000—DA-Workers' Compensation Insurance Fraud

## Law & Justice

James Willett, District Attorney

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$398,298	\$506,603	\$534,516	\$534,516	\$27,913
Services & Supplies	47,477	73,397	74,292	74,292	895
Total Appropriations	\$445,775	\$580,000	\$608,808	\$608,808	\$28,808
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$457,249	\$580,000	\$608,808	\$608,808	\$28,808
Total Revenues	\$457,249	\$580,000	\$608,808	\$608,808	\$28,808
Net County Cost	(\$11,474)	\$0	\$0	\$0	\$0

## Purpose

The Workers' Compensation Insurance Fraud Prosecution program allows the District Attorney to expand the investigation and prosecution of those who commit workers' compensation insurance fraud, including applicant fraud, premium fraud, medical provider fraud, and uninsured employer fraud.

Funds are provided through a special assessment collected by the State Insurance Commission on workers' compensation insurance policies and may only be used for this purpose. Funding levels are based on the number of workers and the County's proportion of suspected fraudulent workers' compensation claims reported.

## Major Budget Changes

### Salaries & Employee Benefits

- \$27,913 Increase in staff costs reimbursed from grant.

### Revenues

- \$28,808 Increase in grant revenues.

## Program Discussion

The 2012-13 recommended Workers' Compensation Insurance Fraud Prosecution budget totals \$608,808, which will provide funding for a Deputy District Attorney and a District Attorney Investigator, and partial funding for various other positions allocated in the District Attorney's main budget. Also included are the cost of office supplies, communications, training, vehicle usage, audit expenses, and administrative charges.

Workload Data					
	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Workers' Compensation Cases</b>					
Referrals	35	30	19	30	30
Convictions	6	9	10	5	5
Declined	12	16	10	15	15
Still Investigating	36	40	6	15	15

# 2021000000—Grand Jury

## Law & Justice

Manuel Lopez, County Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Services &amp; Supplies</i>	\$213,633	\$168,833	\$169,139	\$169,139	\$306
<i>Total Appropriations</i>	\$213,633	\$168,833	\$169,139	\$169,139	\$306
<b>Earned Revenues By Source</b>	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	\$213,633	\$168,833	\$169,139	\$169,139	\$306

### Purpose

Article I, Section 23 of the California Constitution requires that a Grand Jury be summoned annually in each county. The Grand Jury investigates the operations of county and city governments; selectively examines the books, records, and the accounts of county offices; reports the findings to the Board of Supervisors in an annual report; investigates charges of public offenses committed or triable within the county, and may bring forth indictments.

This budget includes funding for transcription services, clerical support, training, travel expenses, and other costs incurred by the Civil Grand Jury. Funds are also provided for impaneling separate *criminal* Grand Juries as needed.

### Major Budget Changes

#### Services & Supplies

➤ \$247 Computer lease costs.

#### Program Discussion

The 2012-13 recommended Grand Jury budget totals \$169,139, which is an increase of \$306 from 2011-12. Changes include lease costs for a replacement computer workstation and an increase in allocated Casualty Insurance costs.

Court staff concurs with this recommendation.

Workload Data					
	Actual			Est./Act. 2011-12	Projected 2012-13
	2008-09	2009-10	2010-11		
<i>Criminal Grand Juries</i>					
<i>Days Impaneled</i>	91	77	91	31	72
<i>Indictments Issued</i>	49	38	75	27	47



# 2022745000—Probation-Administration

## Law & Justice

Stephanie James, *Interim Chief Probation Officer*

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,991,587	\$2,045,846	\$2,072,265	\$2,072,265	\$26,419
Services & Supplies	2,167,091	2,218,539	1,790,907	1,790,907	(427,632)
Total Appropriations	\$4,158,677	\$4,264,385	\$3,863,172	\$3,863,172	(\$401,213)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$3,712,600	\$3,910,980	\$4,133,493	\$4,133,493	\$222,513
Charges for Services	384	100	100	100	0
Miscellaneous Revenues	2,557	12,000	12,000	12,000	0
Operating Transfers In	62,819	75,000	65,000	65,000	(10,000)
Total Revenues	\$3,778,360	\$3,998,080	\$4,210,593	\$4,210,593	\$212,513
<b>Net County Cost</b>	<b>\$380,318</b>	<b>\$266,305</b>	<b>(\$347,421)</b>	<b>(\$347,421)</b>	<b>(\$613,726)</b>
<b>Allocated Positions</b>	<b>14.0</b>	<b>14.0</b>	<b>14.0</b>	<b>14.0</b>	<b>0.0</b>
<b>Temporary (Full-Time Equivalent)</b>	<b>0.0</b>	<b>0.0</b>	<b>1.4</b>	<b>1.4</b>	<b>1.4</b>
<b>Total Staffing</b>	<b>14.0</b>	<b>14.0</b>	<b>15.4</b>	<b>15.4</b>	<b>1.4</b>

## Purpose

The Probation Administration budget funds management and support services for the Department's three functional divisions: Juvenile Probation, Adult Probation, and Juvenile Detention. Services provided include budgeting, accounting, personnel, training, planning/research, grants management, and automated systems. The Probation Officer function is mandated by California Welfare and Institutions Code Section 270.

State revenues for administration of Juvenile Probation and Camp funding, as well as the Youthful Offender Block Grant (YOBG) are reflected in this budget.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$65,163) Negotiated salary and benefits adjustments.
- \$85,582 Funding for part-time staff to perform background investigations.

### Services & Supplies

- (\$114,476) Decrease in consultant costs.

- (\$326,747) Decrease in data processing charges.

### Revenues

- \$173,642 Increase in State funding for administration of Juvenile Camp.
- \$47,724 Increase in Proposition 172 revenue.

## Program Discussion

The 2012-13 recommended budget for Probation Administration totals \$3,863,172, which is a decrease of \$401,213 from 2011-12. This change reflects a decrease in data processing charges, consultant costs, and salary and benefit adjustments, partially offset by an increase in funding for part-time background investigators.

On October 1, 2011, the State's Public Safety Realignment made a dramatic change in the population served by the Probation Department. Staffing levels have been increased to meet the demand for services. The recommended budget provides funding for part-time background investigators to expedite processing of new staff.

Probation continues to be the Court's most widely used alternative to incarceration for criminal offenders. Over

# 2022745000—Probation-Administration

## Law & Justice

the past decade, the profile of the typical juvenile and adult offender supervised by the Probation Department has changed dramatically as a result of the utilization of validated risk and needs assessment instruments. Probation officers now only supervise those offenders with the highest risk of re-offending.

The Department continues to work aggressively to develop and maintain a Probation services model which shares much of the Community-Oriented Policing philosophy. In summary, this philosophy supports partnerships and the use of problem-solving techniques to proactively address conditions that give rise to public safety issues.

### STC Training

The Administration budget includes funds for training Probation and Juvenile Detention Officers in accordance with State standards. Core (initial) training is a minimum of 170 hours for Probation Officers and 160 hours for Juvenile Detention Officers. Ongoing annual training is also required. For 2012-13, the Department will continue to receive funds from the State Standards and Training for Corrections (STC) Program to ensure that sworn staff meet mandated training levels.

### Evidence-Based Practices

Since 2008-09, the Probation Department has implemented evidence-based practices throughout its divisions to prioritize services and provide targeted interventions to clients in an effort to reduce recidivism. Various training providers have been used to assist in implementing the numerous validated risk assessment instruments and to train staff in using these tools, as well as various evidence-based curricula. Funding has been budgeted in 2012-13 to continue this important Department initiative.

### Justice System Reform

As a result of the State's continuing corrections system crisis, sweeping changes have been made over the past few years that have had a dramatic impact on the local

justice system at both the adult and juvenile levels. Discussions continue among State and local officials and legislators on how best to resolve the State's problems. At this time, the final outcome and impacts to the County are not known. Key issues which could affect the Probation Department are discussed below:

#### Adult

Corrections reform efforts, such as Assembly Bill 109, have significantly increased Probation caseloads as State prison inmates remain in or are returned to local jurisdictions in order ease prison overcrowding. The State has also shifted parolee supervision responsibilities to Probation departments. Adequate State funding is essential for this realignment to be managed effectively. If sufficient funding is not maintained, services to the local corrections population will be severely compromised as resources will need to be shifted to higher-risk State offenders.

#### Juvenile

In 2007-08, State legislation created the Youthful Offender Block Grant (YOBG) to assist communities in addressing the needs of certain categories of non-violent juvenile offenders. YOBG allocations have not yet been released for 2012-13, but funding is expected to be \$2,331,420 which is the same amount budgeted in 2011-12.

The State is considering a proposal to shift responsibility to local Probation for all juvenile offenders currently handled by the State which would include the responsibility for both housing and supervision of high-risk juvenile offenders presently under the jurisdiction of the State Department of Juvenile Justice (DJJ). Probation Department staff could provide supervision in the community for this population if adequately funded; however, the County does not have the capacity to house older offenders, ages 19 to 25, and would most likely need to contract back with the State DJJ for this service.

### Workload Data

	Actual			Est./Act. 2011-12	Projected 2012-13
	2008-09	2009-10	2010-11		
<i>Number of Staff Trained</i>	252	254	225	221	237
<i>Number of STC Classes Provided</i>	234	218	195	204	200
<i>Number of STC Hours Provided</i>	15,043	18,099	13,980	14,850	15,000

# 2022702000—Probation-Adult & Pretrial Services

## Law & Justice

Stephanie James, *Interim Chief Probation Officer*

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$7,484,405	\$8,383,685	\$8,408,289	\$8,408,289	\$24,604
Services & Supplies	1,353,238	661,648	811,405	811,405	149,757
Operating Transfers Out	0	0	49,000	49,000	49,000
Total Expenditures	\$8,837,643	\$9,045,333	\$9,268,694	\$9,268,694	\$223,361
Expenditure Reimbursements	0	(164,193)	0	0	164,193
Total Appropriations	\$8,837,643	\$8,881,140	\$9,268,694	\$9,268,694	\$387,554
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$31,540	\$30,000	\$22,500	\$22,500	(\$7,500)
Interest/Rents	406	500	500	500	0
Aid from Other Governments	2,245,702	2,900,297	3,404,539	3,404,539	504,242
Charges for Services	394,992	352,065	306,000	306,000	(46,065)
Miscellaneous Revenues	11,070	0	0	0	0
Operating Transfers In	70,000	70,000	30,000	30,000	(40,000)
Total Revenues	\$2,753,710	\$3,352,862	\$3,763,539	\$3,763,539	\$410,677
<b>Net County Cost</b>	\$6,083,933	\$5,528,278	\$5,505,155	\$5,505,155	(\$23,123)
<b>Allocated Positions</b>	81.0	85.0	85.0	85.0	0.0
Temporary (Full-Time Equivalent)	0.3	0.0	0.0	0.0	0.0
<b>Total Staffing</b>	81.3	85.0	85.0	85.0	0.0

## Purpose

The Adult Division serves and assists the Court in matters concerning supervision of adult offenders and performs other investigations as ordered. Section 1203 of the Penal Code mandates adult probation services. The Adult Division is comprised of the following units: Investigations, Assessment, Proposition 36, Intensive Supervision, Domestic Violence Field Supervision, Gang, Justice Systems, Minimum Supervision, and Central Support.

The Pretrial Services Unit provides information to the Court on defendants booked at the County Jail and is a major component in the management of the jail population. This Unit also processes and screens misdemeanors for possible release on citation, and provides screenings for probable cause hearings on all non-warrant arrests. The Unit is responsible for locating, abstracting, and adding all outstanding warrants for the Sheriff's Office and California Highway Patrol bookings.

This narrative combines budgets for Adult Probation (#2022702000), Adult Probation-SB 678 (#2022702300), and Pretrial Services (#2021200000).

## Major Budget Changes

### Salaries & Employee Benefits

- (\$62,947) Negotiated salary and benefits adjustments.
- \$86,152 Full-year cost of a Probation Officer for Second Chance Re-entry Program added midyear 2011-12.

### Services & Supplies

- (\$100,000) Decrease in consultant services.
- \$127,600 Increase in services provided by Substance Abuse and Behavioral Health Services.
- \$77,993 Increase in evaluation services.

# 2022702000—Probation-Adult & Pretrial Services

## Law & Justice

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b><u>Adult Division</u></b>					
<b><u>Referrals</u></b>					
Drunk Driving	228	241	210	48	40
Conditional Restitution	2,662	1,945	1,799	1,660	1,516
Domestic Violence	2,055	1,124	436	354	272
Proposition 36	1,589	1,256	381	384	387
Supervision	4,745	3,354	728	N/A	N/A
<b><u>Reports to Court</u></b>					
Pre-Sentence	434	407	309	358	407
Pre-Plea	52	70	62	34	50
Drug Court Reports	75	65	26	34	40
Violations of Probation	8,625	7,423	3,777	3,200	3,000
Supplementals/Memos	3,459	3,404	1,650	1,478	1,306
Penal Code 1203(c)	1,791	1,661	1,493	788	675
<b><u>Caseloads</u></b>					
Domestic Violence	1,760	1,196	827	240	225
Sex Offenders	239	189	96	140	150
Driving Under the Influence	2,705	2,174	2,021	2,083	2,100
Administrative Bank	338	335	311	340	350
Conditional Restitution	992	591	1,043	1,200	1,300
Deferred Entry of Judgment	736	44	11	N/A	N/A
Proposition 36 Drug Oversight	2,265	1,960	1,759	1,500	1,250
Intake	435	310	360	425	475
Adult Gangs	192	188	70	50	50
Minimum Supervision	N/A	N/A	0	1,156	1,072
Violence Against Women Act	N/A	N/A	0	50	50
Unsupervised	3,007	3,150	3,097	2,900	2,730
<b><u>Senate Bill 678 Caseloads*</u></b>					
Intensive Programming Unit	2,063	1,199	846	277	260
Day Reporting Center	N/A	43	103	84	90
<b><u>Pretrial Services</u></b>					
Felony Interviews	7,750	7,265	6,108	5,758	5,123
Total Felony Releases/Percent	860/11%	635/9%	522/9%	380/7%	322/6%
Citation Release Evaluations	10,868	9,422	7,624	6,586	6,555
Total Citation Releases/Percent	8,151/75%	6,781/72%	5,364/70%	4,234/64%	4,285/65%
Probable Cause Hearings	2,558	2,714	2,182	2,108	2,127

\* Previously reported under Adult Division

# 2022702000—Probation-Adult & Pretrial Services

## Law & Justice

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- \$57,121 Increase in training costs and client bus passes.
- (\$24,505) Decrease in Workers' Compensation Insurance costs.

### Operating Transfers Out

- \$49,000 Transfer of funds to Sheriff's Office for Second Chance Re-entry Program.

### Expenditure Reimbursements

- (\$164,193) Elimination of one-time grant reimbursement.

### Revenues

- \$104,276 Increase in State revenue for recidivism reduction efforts.
- \$170,427 Increase in Proposition 172 revenue.
- (\$50,000) Decrease in federal funding for adults with children at risk of placement.
- \$299,998 Second Chance Re-entry Program grant funding.
- (\$35,000) Decrease in revenue for Probation Supervision activities.
- (\$40,000) Decrease in reimbursement for Auto Theft Task Force activities.

## Program Discussion

The 2012-13 recommended budget for Adult Probation and Pretrial Services totals \$9,268,694, which is an increase of \$223,361 from 2011-12.

### Collaborative Services

Adult Probation continues to collaborate with other agencies to improve the delivery of services to the Court, clients, and the community. The Assessment Center and Day Reporting Center are examples of collaborative ventures with the County Office of Education, Behavioral Health Services, Human Services Agency, and Employment and Economic Development. The Division also participates in multi-agency operations with other law enforcement agencies, conducting searches and bench warrant service operations; represents the Probation Department at a variety of community events; and conducts probation services presentations.

Adult Probation is currently working with two multi-agency collaboratives to create and implement a Veteran's Court and to improve the interception of and response to

individuals with mental illness or co-occurring disorders who have engaged with law enforcement.

### SB 678

In October 2011, the Probation Department began receiving funds from the California Community Corrections Performance Incentives Act (Senate Bill 678). This funding assists county probation departments to provide evidence-based programming that results in a reduction of adult State prison commitments for violations of probation. Two units have been established:

- The Adult Probation Day Reporting Center (DRC) provides intensive rehabilitative services to adult probationers over a six-month period. DRC is a collaborative effort between the Probation Department, County Office of Education, Employment and Economic Development, and various community-based organizations. Staffing consists of one Probation Unit Supervisor, three Probation Officers, and a Senior Office Assistant.
- The Intensive Programming Unit supervises high-risk offenders generally at increased risk for prison commitment following probation violations. Officers conduct monthly visits to monitor compliance with court-ordered conditions of probation. An Offender Needs Guide is completed for every probationer to determine criminogenic needs and target with appropriate interventions. Officers also conduct random drug testing and provide cognitive behavioral programming and individualized case planning. Staffing consists of one Probation Unit Supervisor and four Probation Officers.

### Pretrial Services

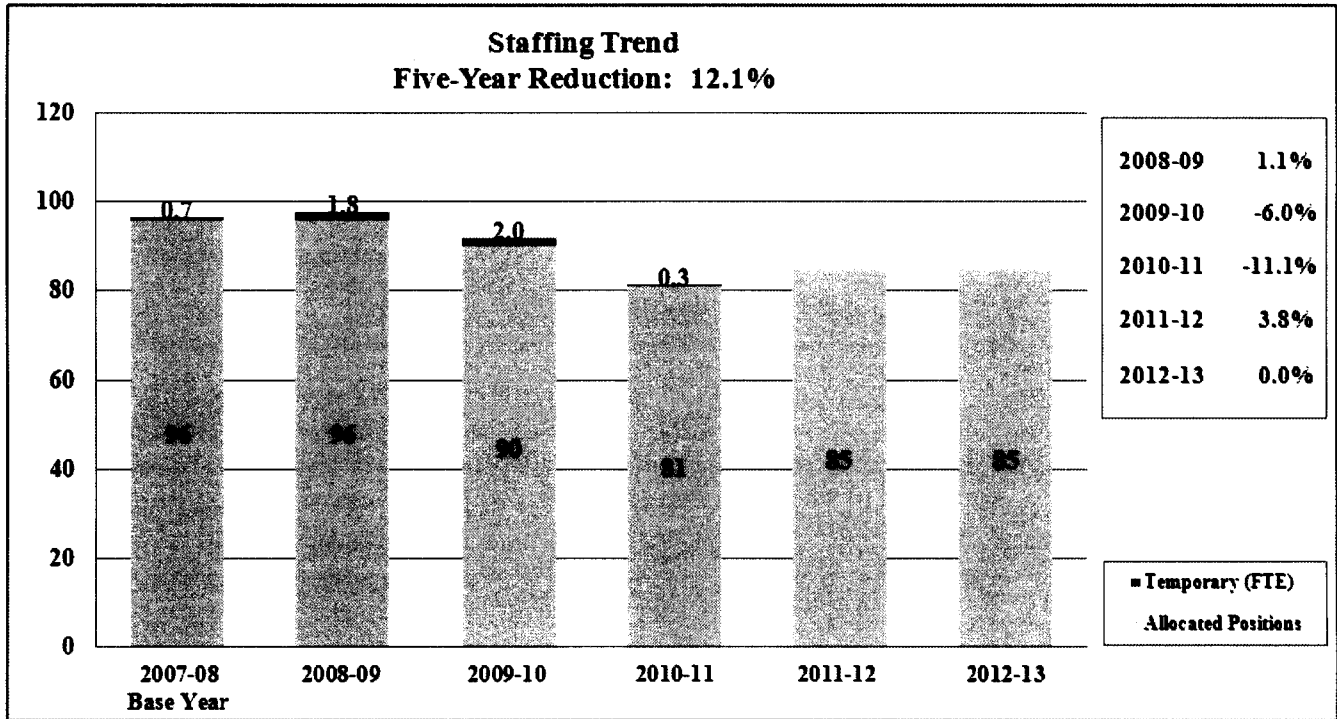
Pretrial Services (PTS) expedites the release of eligible defendants from jail on their own recognizance by verifying and providing to the Court information about community ties, prior arrest history, and failures to appear. The Unit also provides information to Probation Officers for placing Violation of Probation holds, and networks with State and local law enforcement agencies.

Since July 1993, PTS has made felony release determinations under the auspices of the Jail Population Court Cap Order. PTS releases felons who meet predetermined criteria, without contacting an on-call judge. Approximately 32 such releases are made each month. Additionally, PTS processes all referrals to and violations of the Alcohol and Drug Alternative Program for inmates released on their own recognizance.



# 2022702000—Probation-Adult & Pretrial Services

## Law & Justice



# Justice Assistance Grant

## Law & Justice

Stephanie James, Interim Chief Probation Officer

Justice Assistance Grant Funds	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$749,466	\$248,060	\$188,185	\$188,185	(\$59,875)
Services & Supplies	180,996	315,871	(254)	(254)	(316,125)
Total Expenditures	\$930,461	\$563,931	\$187,931	\$187,931	(\$376,000)
Expenditure Reimbursements	(98,000)	0	0	0	0
Total Appropriations	\$832,461	\$563,931	\$187,931	\$187,931	(\$376,000)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$666,453	\$754,485	\$0	\$0	(\$754,485)
Operating Transfers In	210,000	0	187,931	187,931	187,931
Fund Balance	(43,992)	(190,554)	0	0	190,554
Total Revenues	\$832,461	\$563,931	\$187,931	\$187,931	(\$376,000)
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	1.0	1.0	0.0	0.0	(1.0)
Temporary (Full-Time Equivalent)	0.8	0.8	0.0	0.0	(0.8)
Total Staffing	1.8	1.8	0.0	0.0	(1.8)

## Purpose

The Edward Byrne Memorial Justice Assistance Grant (JAG) program is administered by the U.S. Department of Justice. JAG funds are allocated annually by legislative formula to local governments and are intended to help combat crime and improve public safety. Eligible local agencies are required to participate in a joint planning process for the use of the grant funds.

The County receives annual JAG funding in the following budgets: District Attorney (#2020225000), Sheriff (#2021654000), and Probation (#2022710000). One-time JAG Recovery Act (ARRA-JAG) funding for the Juvenile Reconnect Project expired in September 2011.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$148,915) Delete a Probation Officer position and part-time staff due to elimination of Kids' Alcohol and Drug Alternative Program (KADAP).
- \$90,000 Overtime costs for firearm sweeps.

### Services & Supplies

- (\$317,620) Elimination of costs for KADAP and Juvenile Reconnect Project.

### Revenue

- (\$91,644) Decrease in annual JAG funding.
- (474,910) Expiration of ARRA-JAG funding.

## Program Discussion

The 2012-13 proposed budget for JAG totals \$187,931, which is a decrease of \$376,000 from 2011-12. This change reflects restructuring of JAG funding for establishment of a Countywide Firearms Reduction Consortium and elimination of one-time ARRA-JAG funding.

### Firearms Reduction Consortium

In July 2011, the County and City of Stockton entered into a Memorandum of Understanding to use JAG funding to form a Countywide Firearms Reduction Consortium, including Stockton Police, District Attorney, Sheriff, and Probation. The intent of the partnership is to coordinate activities that combat gun violence. Funding is allocated for prosecution of gun/gang violence, overtime costs for gun enforcement, and a firearms examiner/equipment.

# Juvenile Justice Crime Prevention Act

## Law & Justice

Stephanie James, *Interim Chief Probation Officer*

Supplemental Law Enforcement Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$860,576	\$890,992	\$895,439	\$895,439	\$4,447
Services & Supplies	110,432	98,007	103,767	103,767	5,760
Other Charges	399,600	399,600	550,000	550,000	150,400
Total Appropriations	\$1,370,608	\$1,388,599	\$1,549,206	\$1,549,206	\$160,607
<b>Earned Revenues By Source</b>					
Interest/Rents	\$706	\$0	\$0	\$0	\$0
Aid from Other Governments	1,549,947	1,483,115	1,549,206	1,549,206	66,091
Fund Balance	(180,045)	(94,516)	0	0	94,516
Total Revenues	\$1,370,608	\$1,388,599	\$1,549,206	\$1,549,206	\$160,607
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	8.0	8.0	8.0	8.0	0.0

## Purpose

The Juvenile Justice Crime Prevention Act (JJCPA) provides funds for community-based programs that reduce crime and delinquency among at-risk youth and young offenders. Funding is provided from State Vehicle License Fee revenue and distributed to counties by statutory formula. In San Joaquin County, JJCPA provides funding for the following programs: Probation Officers on Campus (POOC) and Neighborhood Service Centers (NSC).

## Probation Officers On Campus

The POOC Program includes the assignment of Juvenile Probation Officers to a school site in order to supervise wards attending the school. They also have regular contact with children who have not yet entered into the juvenile justice system, but are determined to be "at-risk." Officers provide intensive supervision, monitor attendance, handle disciplinary problems, and work with school staff to ensure that mental health, substance abuse, and other relevant issues are addressed.

## Major Budget Changes

### Other Charges

- \$150,400 Increase in contribution to NSC for mobile resource center costs.

### Revenue

- \$66,091 Increase in State funding.

## Program Discussion

The recommended budget for JJCPA in 2012-13 totals \$1,549,206, which is an increase of \$160,607 from 2011-12. This change consists mainly of an increase in the contribution amount to NSC for operating costs of a mobile resource center.

POOC officers regularly attend school activities, sporting events, attendance hearings, and meetings. By working closely with school personnel, officers are able to provide both the supervision and support to help the juveniles avoid future anti-social behavior. Additionally, the presence of an officer has a positive effect on the overall school environment for all students at that site.

In 2011-12, due to the loss of federal grant funding, the POOC unit assumed responsibility for operating the Reconnect Reporting Center, which is located adjacent to the County Office of Education (COE) facility. POOC officers provide evidence-based programming to the youths on a daily basis. The Center has become a COE school site and serves as an alternative to incarceration at Juvenile Hall. In 2012-13, POOC officers will facilitate evidence-based programs at various school campuses throughout the County.

# Juvenile Justice Crime Prevention Act

## Law & Justice

The recommended budget for POOC in 2012-13 totals \$999,206, which provides funding for a Probation Unit Supervisor, seven Probation Officers, and program costs.

### Neighborhood Service Centers

The NSC program is operated by the San Joaquin Community Partnership for Families. NSC's co-locate needed services, support, and opportunities for families in underserved, high-risk neighborhoods. The effort focuses on reducing the number of children that ultimately come to the attention of the juvenile justice system and other "high-end" social services systems.

Each of the five NSC's is designed to serve a geographic area of 15,000-20,000 residents. The Centers feature a wide range of services and activities such as integrated service teams, food pantries, after-school tutoring, recreation programs, and income tax assistance. A mobile Family Resource Center is also used to deliver services to high-need communities.

A total of \$550,000 in JJCPA funding will be used in 2012-13 to continue the operations of the Centers, including the mobile center, and to deliver services in other high-need communities.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Probation Officers on Campus</b>					
<i>Average Caseload Size</i>					
<i>Bear Creek High School</i>	30	7	10	7	9
<i>Cesar Chavez High School</i>	42	19	15	9	12
<i>Edison High School</i>	19	18	25	17	17
<i>Franklin High School</i>	12	6	13	15	15
<i>Jane Fredrick Continuation</i>	18	8	15	13	15
<i>Lincoln USD John McCandless</i>	N/A	N/A	3	2	4
<i>Kimball High School</i>	N/A	N/A	N/A	5	6
<i>Liberty High School</i>	N/A	3	5	4	5
<i>Lincoln High School</i>	11	8	15	9	11
<i>Lodi High School</i>	14	12	13	10	12
<i>Plaza Robles High School</i>	10	2	5	3	5
<i>Ronald E. McNair High School</i>	18	7	16	12	13
<i>Stagg High School</i>	18	8	15	10	14
<i>Stockton USD Alt. Schools</i>	N/A	N/A	N/A	3	6
<i>Tokay High School</i>	12	7	15	8	10
<i>Tracy High School</i>	12	5	15	12	13
<i>Tracy USD Alternative Schools</i>	N/A	N/A	N/A	10	16
<i>West (Merrill) High School</i>	17	5	10	9	12
<i>Weston Ranch High School</i>	N/A	2	10	9	11
<i>County Office of Education</i>	N/A	N/A	71	75	80
<i>Total</i>	233	117	271	242	286
<i>Intakes Processed</i>	342	67	80	100	125
<i>Walk-In Contacts</i>	834	256	630	700	750

# 2022700000—Probation-Juvenile

## Law & Justice

Stephanie James, *Interim Chief Probation Officer*

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$5,374,836	\$5,735,881	\$5,683,370	\$5,683,370	(\$52,511)
Services & Supplies	601,449	616,985	508,432	508,432	(108,553)
Other Charges	206,718	210,104	160,104	160,104	(50,000)
Total Appropriations	\$6,183,003	\$6,562,970	\$6,351,906	\$6,351,906	(\$211,064)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$4,544,731	\$5,109,122	\$5,086,708	\$5,086,708	(\$22,414)
Charges for Services	12,282	7,000	5,000	5,000	(2,000)
Miscellaneous Revenues	105,531	68,800	117,332	117,332	48,532
Total Revenues	\$4,662,544	\$5,184,922	\$5,209,040	\$5,209,040	\$24,118
<b>Net County Cost</b>	\$1,520,459	\$1,378,048	\$1,142,866	\$1,142,866	(\$235,182)
<b>Allocated Positions</b>	54.0	53.0	53.0	53.0	0.0
Temporary (Full-Time Equivalent)	6.0	5.9	5.9	5.9	0.0
<b>Total Staffing</b>	60.0	58.9	58.9	58.9	0.0

### Purpose

The Juvenile Division of the Probation Department serves and assists the Court in matters concerning juvenile delinquents, minor marriage consents, actions to declare minors free from the custody and control of their parents, record sealings, and other special investigations as mandated by Welfare and Institutions (W&I) Code Sections 281, 626, 654, 725, and 727. The Division also provides varying levels of probation supervision services to juvenile offenders as ordered by the Court.

The Juvenile Division is comprised of the following units: Intake Assessment, Investigations, County Supervision, Placement, Gang, and Clerical Support.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$42,511) Negotiated salary and benefits adjustments.
- (\$10,000) Decrease in overtime costs.

#### Services & Supplies

- (\$59,000) Decrease in consultant services.

- (\$55,883) Decrease in Workers' Compensation and Casualty Insurance costs.

#### Other Charges

- (\$50,000) Decrease in number of youths placed in State facilities.

#### Revenues

- (\$80,000) Decrease in State funding for group home placement.
- \$172,294 Increase in Proposition 172 revenue.
- (\$96,296) Elimination of federal funding for Peer Quality Review.
- \$117,332 Reimbursement for participation in Family Visions Wrap-Around Program.
- (\$68,800) Elimination of reimbursement for services to Cal-MMET.



# 2022700000—Probation-Juvenile

## Law & Justice

### Program Discussion

The 2012-13 proposed budget for Juvenile Probation totals \$6,351,906, which is a decrease of \$211,064 from 2011-12.

#### State Juvenile Justice Reform

In 2007-08, the State began the process of shifting responsibility for certain juvenile offenders to counties. Counties were given the responsibility of supervising non-violent offenders previously committed to State detention facilities. In doing so, the State also created the Youthful Offender Block Grant (YOBG) to enhance the capacity of local communities to address the needs of the youths remaining at the local level. The Division intends to continue services in 2012-13.

In 2010-11, the State enacted Assembly Bill 1628, which serves to realign parole supervision of State-housed youth offenders to their respective counties. Counties receive money to provide evidence-based supervision and detention practices, and rehabilitative services. One Probation Officer will be maintained in 2012-13 to supervise this caseload.

### Evidence-Based Practices

The Juvenile Division assesses all youths entering the system for criminogenic needs and protective factors utilizing a validated risk and needs assessment tool. Youths are scored on risk to re-offend and resources are focused on moderate-high to high-risk youths in an effort to reduce recidivism.

Current best practices in the probation field include the use of evidence-based practices and programs. These practices include utilizing a validated risk and needs tool, and providing programs that are research-based for effectiveness. In 2011-12, the Probation Department implemented the evidence-based supervision model, *Effective Practices in Community Supervision* (EPICS), in which Probation Officers follow a structured approach to their interactions with youths.

In 2012-13, staff will continue to develop and implement evidence-based programming such as *Common Sense Parenting*, *Aggression Replacement Training/Teaching Pro-Social Skills*, *Girls Moving On*, and *Courage to Change*. Staff will also continue working with the University of Cincinnati Corrections Institute on identifying additional

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Referrals</b>	6,451	5,334	5,667	5,322	5,400
<b>No. of Referrals Diverted from System</b>	4,914	3,781	4,565	3,955	4,000
<b>Investigations</b>	1,938	1,186	592	464	500
<b>Caseload</b>					
Regular Supervision	500	319	144	142	140
Bank	964	1,100	677	613	600
Placement	171	133	83	83	90
Intensive Supervision/Family Vision	30	23	26	17	20
Gang Suppression Unit	112	46	41	32	35
Kids' Alcohol & Drug Alternative Program	35	30	30	N/A	N/A
CITA (formerly Mentally Ill Offender Crime Reduction)	27	23	16	15	16
<b>Total Caseload</b>	1,839	1,674	1,017	902	901

# **2022700000—Probation-Juvenile Law & Justice**

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programs, and providing training to Probation Officers and community-based organizations.

## **OffenderLink**

In 2012-13, the Juvenile Division will implement OffenderLink, an integrated, web-based case management and telephone-based offender reporting system, to more efficiently and effectively manage caseload. Approximately 100 youths will be supervised with this tool at a given time.

## **Project 654**

Since 1994-95, Probation and the San Joaquin County Office of Education (SJCOE) have administered a cooperative community schools program for at-risk youths. "Project 654" provides probation services to juveniles in an educational setting. Probation staff dedicated to the program include a Probation Unit Supervisor, a Probation Officer, nine part-time Probation Assistants, and a part-time Office Assistant. This program provides intervention/diversion services for over 850 participants per year, with funding reimbursed by the SJCOE.

## **Court for the Individualized Treatment of Adolescents (CITA)**

The Probation Department, along with Behavioral Health Services, was awarded a Mentally Ill Offender Crime Reduction (MIOCR) grant in January 2007. The grant provided funding for a Juvenile Mental Health Court, additional mental health assessments to youths in Juvenile Hall, and extended community-based mental health services to youths released from Juvenile Hall.

Funding for the MIOCR grant ended June 2008; however, the Department and its collaborative partners shifted existing resources in an effort to operate a pared-down program called CITA. The intent of the program is to effectively address the mental health needs of youths in the juvenile justice system and associated root causes of criminality in order to reduce recidivism. One Probation Officer continues to provide intensive supervision services to CITA participants.

## **Family Visions Wrap-Around Program**

The Department also assigns a Probation Officer to the Family Visions Wrap-Around Program conducted by Victor Community Support Services, in which youths have foster care/group home placement orders, but are allowed to remain at home while receiving intensive case management and mental health services. Probation receives reimbursement for its participation.

## **Fostering Connections to Success**

On January 1, 2012, the California Fostering Connections to Success Act (Assembly Bill 12) took effect. Prior to this legislation, foster care youths "aged out" of the system at age 18 (or 19 if working toward completion of a high school diploma or equivalency degree). With the implementation of this program, eligible youths may now choose to remain in foster care to the age of 21. The Probation Department is tasked with supervising youths electing to participate in this program. Workload impact on the Placement Unit is expected to be substantial, but will depend on the number of participants.

# 2022800000—Juvenile Detention

## Law & Justice

Stephanie James, Interim Chief Probation Officer

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$12,637,447	\$13,055,676	\$13,387,186	\$13,387,186	\$331,510
Services & Supplies	3,063,448	2,971,576	2,887,188	2,887,188	(84,388)
Fixed Assets	1,100	0	0	0	0
Total Expenditures	\$15,701,996	\$16,027,252	\$16,274,374	\$16,274,374	\$247,122
Expenditure Reimbursements	(44,840)	(60,000)	(60,000)	(60,000)	0
Total Appropriations	\$15,657,155	\$15,967,252	\$16,214,374	\$16,214,374	\$247,122
<b>Earned Revenues By Source</b>					
Interest/Rents	\$194	\$500	\$500	\$500	\$0
Aid from Other Governments	2,488,753	2,549,509	2,891,415	2,891,415	341,906
Charges for Services	144,405	120,000	148,400	148,400	28,400
Miscellaneous Revenues	2,860	1,100	3,910	3,910	2,810
Total Revenues	\$2,636,212	\$2,671,109	\$3,044,225	\$3,044,225	\$373,116
Net County Cost	\$13,020,944	\$13,296,143	\$13,170,149	\$13,170,149	(\$125,994)
<b>Staffing</b>					
Allocated Positions	124.0	122.0	128.0	128.0	6.0
Temporary (Full-Time Equivalent)	2.3	7.7	7.7	7.7	0.0
Total Staffing	126.3	129.7	135.7	135.7	6.0

## Purpose

Section 850 of the Welfare and Institutions (W&I) Code mandates counties: to provide a juvenile detention hall; that it not be connected with any jail or prison; and that it be managed and controlled by the Chief Probation Officer.

Peterson Juvenile Hall is San Joaquin County's secure detention facility for minors. The facility is operated by the Probation Department and provides humane, temporary, and secure care of minors whose cases are pending disposition in the Juvenile Court. Probation also operates a Juvenile Camp, Electronic Monitoring and Home Supervision Programs, and the Juvenile Court Work Project, which provides supervised community work experience.

The Juvenile Detention budget funds the operation of the Juvenile Hall, the Juvenile Camp, In-Custody Assessment Unit, Work Project Program, and Youth Advocacy Unit.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$261,289) Negotiated salary and benefits adjustments.
- \$238,101 Addition of four Juvenile Detention Officer positions.
- \$142,587 Addition of two Probation Officer positions.
- \$207,000 Increase in overtime and holiday pay to reflect actual experience.

### Services & Supplies

- \$23,400 Increase in facility security costs.
- (\$134,858) Decrease in food and household costs reflecting actual experience.
- \$41,000 Increase in laundry and janitorial supply costs.
- (\$63,139) Decrease in Workers' Compensation and Casualty Insurance costs.

# 2022800000—Juvenile Detention

## Law & Justice

### Revenues

- \$48,600 Increase in State funding for Juvenile Camp.
- \$281,846 Increase in Proposition 172 revenue.
- \$28,400 Reimbursement from parents for cost of housing minors (previously budgeted in Juvenile Probation).

Juvenile Hall with a total capacity of 150 beds. Further reductions in 2011-12 required an additional reduction of 15 beds, leaving an operational capacity of only 135 beds. The recommended budget adds funding for four Juvenile Detention Officers and operating costs to restore operational capacity to 150 beds.

Funding is also provided to add two Probation Officers for transportation of high-risk youth offenders to Adult Court, as well as to medical/dental appointments. This Unit was previously eliminated due to budget cuts in 2010-11. Restoration of these positions will reduce the need to reassign staff from other divisions for these duties.

### Program Discussion

The 2012-13 proposed budget for Juvenile Detention totals \$16,274,374, which is an increase of \$247,122 from 2011-12. The budget includes the addition of six positions, and increases in budgeted funding for overtime and holiday pay, offset by salary and benefits adjustments, and decreases in housing costs.

As a result of major budget cuts in 2010-11, one of the six housing units at Juvenile Hall was taken off line, leaving

### Specialized Programming Unit

Since the Probation Department began utilizing evidence-based risk and needs assessment instruments, the majority of youth currently housed in Juvenile Hall score “moderate-high” to “high” risk. Unfortunately, some of these youth also have mental health needs that contribute to their involvement in incidents requiring physical intervention. This, coupled with the accelerated increase in the number

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Juvenile Hall</b>					
<i>Average Daily Population (ADP)</i>	146	144	125	128	150
<i>Admissions</i>	2,389	1,676	1,600	1,411	1,500
<i>Average Length of Stay (Days)</i>	22	26	26	32	44
<i>Commitments (% of ADP)</i>	21%	23%	28%	18%	15%
<b>Juvenile Camp Program</b>					
<i>Average Daily Population</i>	35	42	35	33	45
<b>Total Detention Facilities ADP</b>	181	186	160	161	175
<b>Juvenile Court Work Project</b>					
<i>Average Daily Attendance</i>	8	11	9	7	13
<b>Electronic Monitoring</b>					
<i>Regular Average Daily Caseload</i>	51	62	55	49	62
<i>KADAP Average Daily Caseload</i>	7	6	5	1	N/A
<b>Home Supervision</b>					
<i>Regular Average Daily Caseload</i>	61	52	46	39	45

# 2022800000—Juvenile Detention

## Law & Justice

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of youths being tried in the Adult Court, prompted the Department to create a Specialized Programming Unit. This Unit is specifically designed to house youths who display an inability to follow rules and display an increasing pattern of behavior that jeopardizes safety and security. Although providing such specialized treatment is an additional strain on existing resources, the Department believes it will prove to be beneficial in addressing the youths' needs.

### Juvenile Camp Program

"Camp Peterson" is a structured residential program that serves as an alternative to out-of-home placement for moderate offenders who are at risk of increased delinquency. The 9- to 12-month program promotes the values and rewards of self-discipline, accountability, responsibility, tolerance, respect, sobriety, physical and academic education, basic life skills, and hard work. The program is housed in a two-dormitory, minimum-security facility adjacent to Juvenile Hall with a rated capacity of 45 beds.

This program has three goals: 1) to provide a secure, intensive, evidence-based treatment program for moderate to high-risk youth; 2) to reduce the length-of-stay and recidivism; and 3) to provide high quality, intensive aftercare services that support community and family reunification/stability.

In 2011-12, as part of a reorganization, one of the two Aftercare Probation Officers assigned to Camp Peterson was moved to the In-Custody Assessment Unit to assist with transportation duties.

### In-Custody Assessment Unit

The In-Custody Assessment Unit receives all admissions/bookings from law enforcement agencies in accordance with mandates in the W&I Code. The Unit is statutorily mandated to perform intake investigations and utilizes evidence-based risk and needs assessment tools to make determinations as to whether a minor should remain detained or be released from custody.

The Unit is responsible for population management at Juvenile Hall. This includes assessing all youths for emergency releases due to capacity issues and requesting modifications with the Juvenile Court to utilize detention alternatives such as Electronic Monitoring, Home Supervision/House Arrest, and Work Project Program. These functions are critical in ensuring the County remains in compliance with regulations and Juvenile Hall's rated capacity.

This Unit is also responsible for monitoring the youths placed on detention alternatives. In 2012-13, electronic monitoring equipment will utilize cellular telephone and

Global Positioning Satellite technology to provide a higher level of supervision than previous landline-based monitors.

The In-Custody Assessment Unit is comprised of one Probation Unit Supervisor, six Probation Officers, and two Senior Office Assistants.

### Work Project Program

The Work Project Program is an alternative to detention with staff overseeing court-ordered youths on weekends and during summer vacation. These youths are responsible for maintaining the grounds at the Juvenile facilities. For 2012-13, the Work Project Program will continue to be staffed with a Juvenile Detention Unit Supervisor and a Juvenile Detention Officer.

### Youth Advocacy Unit

The Youth Advocacy Unit ensures that essential and mandated services are provided in a timely, unbiased, consistent, and effective manner. Staff serve as Due Process hearing officers, members of the Use of Force Review Committee and the Specialized Programming Unit Assessment Team, and coordinate weekly meetings to discuss concerns involving youths exhibiting behavioral or disciplinary issues. Staff also prepare an Institutional Assessment and Case Plan for each youth detained over 30 days, conducting re-assessments and assisting in developing an aftercare re-entry plan when released.

Staff is responsible for facilitating various cognitive behavioral group sessions such as: *Thought Behavior Link*, *Cost Benefit Analysis*, *Thinking Reports*, *Active Listening*/*Thought Stopper*, and *Giving Feedback/Skillstreaming*.

In 2011-12, the Youth Advocacy Unit expanded evidence-based programming to include: Aggression Replacement training, *Girls Moving On*, gender-responsive curricula, and *Courage to Change*, *Substance Abuse* component. For 2012-13, the Department will continue to implement other appropriate evidence-based programs to address the needs of youths in custody.

This Unit consists of three Probation Officers, a Juvenile Detention Unit Supervisor, and three Juvenile Detention Officers.



# 2022702510—Probation-Local Community Corrections

## Law & Justice

Stephanie James, *Interim Chief Probation Officer*

Local Community Corrections Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$0	\$0	\$2,006,607	\$2,006,607	\$2,006,607
Services & Supplies	0	0	3,691,305	3,691,305	3,691,305
Other Charges	0	0	84,810	84,810	84,810
Total Appropriations	\$0	\$0	\$5,782,722	\$5,782,722	\$5,782,722
<b>Earned Revenues By Source</b>					
Operating Transfers In	\$0	\$0	\$5,782,722	\$5,782,722	\$5,782,722
Total Revenues	\$0	\$0	\$5,782,722	\$5,782,722	\$5,782,722
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	0.0	20.0	20.0	20.0	0.0

## Purpose

The 2011 Public Safety Realignment Act (also known as AB 109) became effective on October 1, 2011. This legislation transferred responsibility for supervising specified lower level inmates and parolees from the State to counties.

AB 109 requirements are implemented in each county through a Community Corrections Partnership (CCP) previously established by Senate Bill 678. The CCP is charged with developing a plan of implementation and oversight of the public safety realignment process.

Funding for AB 109 activities is provided through the County budget to the Probation Department (and other agencies) and the Sheriff's Office. This narrative describes the Local Community Corrections services provided by the Probation Department.

- \$477,333 Alcohol and drug treatment services.
- \$150,000 Services provided by community-based organizations.
- \$288,210 Training and technical assistance.
- \$800,051 Reimbursement to Correctional Health Services.
- \$225,526 Reimbursement to Superior Court.
- \$440,000 Reimbursement to Behavioral Health Services.
- \$191,836 Reimbursement to Human Services Agency.
- \$383,345 Reimbursement to Employment and Economic Development Department.

## Major Budget Changes

### Salaries & Employee Benefits

- \$2,006,607 Full-year cost for 20 positions added midyear 2011-12.

### Services & Supplies

- \$92,000 Lease costs for home detention equipment.
- \$93,333 Testing and evaluation costs.

### Other Charges

- \$84,810 Contribution to Women's Center-Youth and Family Services.

### Revenues

- \$5,782,722 State funding for Local Community Corrections.

# 2022702510—Probation-Local Community Corrections

## Law & Justice

### Program Discussion

The San Joaquin County Public Safety Realignment Plan coordinates activities among several local agencies, including the Probation Department, Sheriff's Office, Behavioral Health Services, Human Services Agency, Employment and Economic Development, and the Courts. The Plan describes services to be provided to offenders and strategies to reduce recidivism such as intensive supervision; community service; home detention with electronic monitoring or global positioning satellite (GPS); day reporting; post supervision release re-entry court; transitional housing; residential and outpatient substance abuse treatment; outpatient behavioral health treatment; drug testing; cognitive behavioral interventions; restorative justice programs; transportation assistance; referrals to educational, vocational, and employment training and services; and flash incarceration.

For 2012-13, the Probation Department will utilize AB 109 funding for the following:

#### Assessment Center

The Assessment Center was created in 2011 with the implementation of AB 109. Clients referred to the Assessment Center are those released from State prison or County Jail that are under community supervision by the Probation Department. Probation Officers assigned to the Assessment Center assess the offender's risk to re-offend, develop a case plan identifying individual needs, determine the appropriate level of supervision, and refer to appropriate evidence-based programs and/or supportive services to assist in transition back into the community.

The Assessment Center, in partnership with Behavioral Health Services, Human Services Agency, and Employment and Economic Development, serves as a hub for the comprehensive delivery of services to offenders. It also allows Probation Officers to complete risk assessments and provide intake decisions that incorporate multi-disciplinary team screening and assessment, decrease duplication of services between agencies, and facilitate multi-agency background sharing and record checking. Each of the partner agencies housed in the Assessment Center provides program-specific assessments to determine the offender's level of readiness to receive services and the appropriate services to be provided. The multi-agency agreements and rapport built among the agency participants in the Assessment Center overcome many of the traditional roadblocks to information sharing, and provide a continuum of care with immediate services and supervision.

#### High Risk Unit

The High Risk Unit supervises offenders deemed to be at high risk for re-offending. The Unit consists of Probation Officers operating in two-person teams whose main function is to conduct field visits with offenders to monitor their activities. Field visits can occur at home, work, school, or treatment locations. In addition, offenders are required to report in person to the Probation office twice each month. Probation officers are responsible for providing reports, tracking collected data, and verifying proof of compliance. Offenders are supervised by officers trained in the principles of effective correctional interventions and cognitive behavioral curricula.

### Workload Data

	Actual			Est./Act. 2011-12	Projected 2012-13
	2008-09	2009-10	2010-11		
<i>Post-Release Community Supervision (PRCS)</i>	N/A	N/A	N/A	884	402
<i>Local Community Supervision (LCS) (split sentences only)</i>	N/A	N/A	N/A	245	327
<i>PRCS Revocations</i>	N/A	N/A	N/A	147	220
<i>Assessment Center Cases</i>	N/A	N/A	N/A	150	100
<i>High Risk Unit Cases</i>	N/A	N/A	N/A	350	400
<i>Day Reporting Center Cases</i>	N/A	N/A	N/A	200	200

# **2022702510—Probation-Local Community Corrections**

## **Law & Justice**

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### **Adult Probation Day Reporting Center**

The Adult Probation Day Reporting Center (DRC) provides intensive rehabilitative services to adult probationers over a six-month period. DRC is a collaborative effort between the Probation Department, County Office of Education, Employment and Economic Development, and various community-based organizations.

The DRC was created in 2010-11 with funds from a Federal Justice Assistance Grant. Funding from AB 109 provided for the expansion of the DRC by adding four Probation Officers, which allows the DRC to serve additional offenders assigned to community supervision.

### **Administrative Support**

Due to the administrative requirements of creating and maintaining contracts with community-based organizations providing services for the realignment effort, funding has been allocated to the Administrative Division. In addition to contract administration, staff is responsible for tracking data and working with the San Joaquin Data Co-op to create meaningful reports and updates related to the implementation of AB109. This data will be used to identify successes and outstanding needs. Also, staff is responsible for implementation of evidence-based programming.

# 2020400000—Public Defender

## Law & Justice

Peter Fox, Public Defender

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$10,774,190	\$10,675,494	\$11,693,420	\$11,047,700	\$372,205
Services & Supplies	567,143	668,903	645,040	645,040	(23,863)
Total Appropriations	\$11,341,333	\$11,344,397	\$12,338,460	\$11,692,740	\$348,342
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$2,927,391	\$2,962,506	\$3,380,093	\$3,380,093	\$417,587
Charges for Services	695,460	703,272	703,272	703,272	0
Miscellaneous Revenues	4,002	0	0	0	0
Operating Transfers In	0	0	186,218	186,218	186,218
Total Revenues	\$3,626,854	\$3,665,778	\$4,269,583	\$4,269,583	\$603,805
Net County Cost	\$7,714,479	\$7,678,619	\$8,068,877	\$7,423,157	(\$255,463)
Allocated Positions	71.0	64.0	70.0	66.0	2.0

### Purpose

The Public Defender is mandated by California Codes to provide indigent defense services across a broad range of matters. Services provided are constitutionally and ethically mandated at a competent and effective level.

### Revenues

- \$417,587 Increase in Proposition 172 funding.
- \$186,218 Reimbursement from Local Community Corrections Fund for revocation hearings.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$55,992) Negotiated salary and benefits adjustments.
- \$186,218 Added a Deputy Public Defender for Community Supervision revocation hearings midyear 2011-12.
- \$241,979 Addition of a Deputy Public Defender and a Senior Office Assistant.

#### Services & Supplies

- \$22,579 Increase in reimbursement to District Attorney for discovery charges.
- (\$34,784) Decrease in computer lease costs and data processing charges.
- (\$12,184) Decrease in Workers' Compensation Insurance costs.

### Program Discussion

The 2012-13 recommended budget for the Public Defender's Office totals \$11,692,740, which is an increase of \$348,342 from 2011-12.

Overall staffing for the Public Defender's Office has been reduced from 97 full-time positions in 2007-08 to 64 in 2011-12. In the same time frame, funding for operating costs has also decreased from \$900,818 to \$645,450 in the recommended budget (28% reduction).

Due to the significant staff and budget cutbacks, the Department continues to accept only a limited number of new cases in the Manteca Court and no cases in the Lodi Court. When the Public Defender is unable to be appointed, the Court assigns attorneys from the Lawyer Referral Service to provide indigent defense services.

The recommended budget includes the addition of a Deputy Public Defender to assist the Department in handling felony cases, particularly if there is a continued rise

## 2020400000—Public Defender Law & Justice

in the number of homicide cases. One Senior Office Assistant position is also added to provide clerical support.

agreement or to make necessary budget adjustments should the bid be unsuccessful.

### Juvenile Dependency Counsel Services

Since 2005, the Department has been under contract with the State Administrative Office of the Courts (AOC) to provide juvenile dependency counsel services. The AOC intends to conduct competitive bidding during 2011-12 for services beginning August 1, 2012. The Public Defender intends to submit a bid to maintain funding for the dependency team which includes three attorneys, one social worker, and one clerical staff. Depending on the outcome, the Department will return to the Board of Supervisors for consideration of an

### Supplemental Requests

The Public Defender has submitted a supplemental funding request in the amount of \$645,720 to restore three Deputy Public Defenders and a Public Defender Investigator. This additional staff would be used to address felony workload in the circuit courts, or if needed in the Stockton Court to address homicide cases.

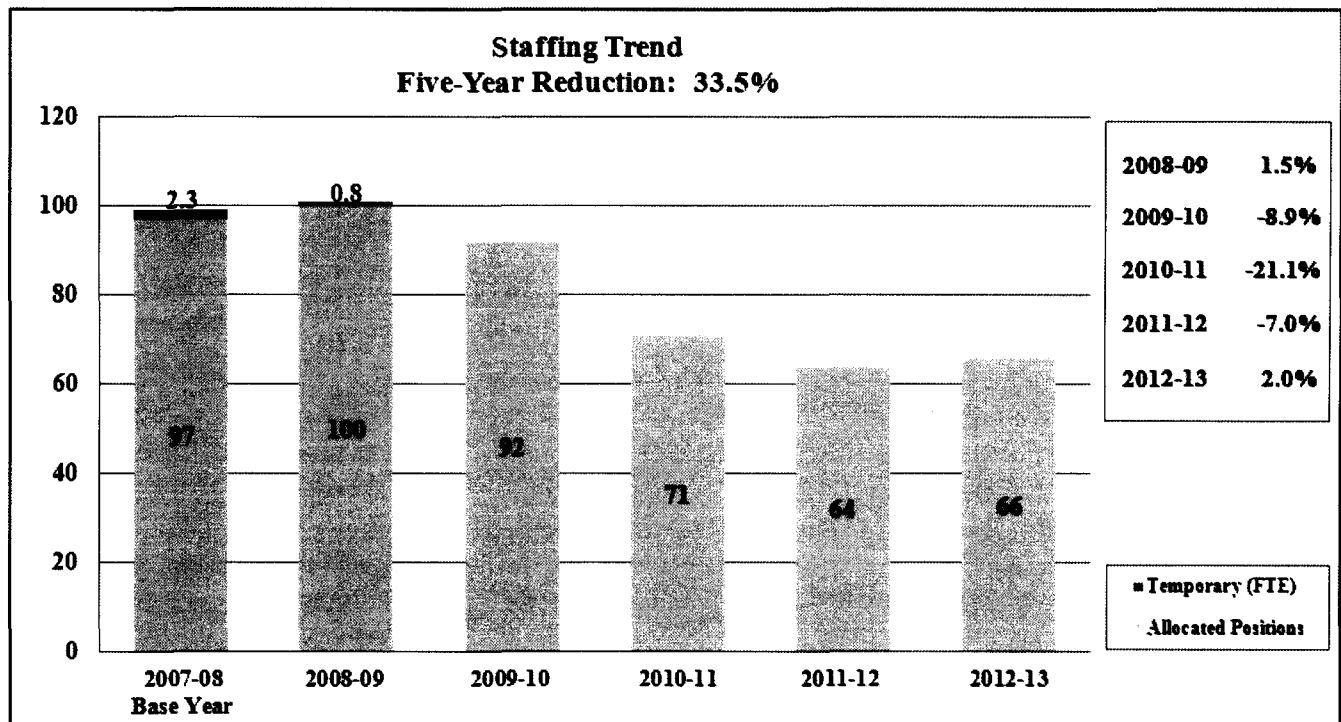
Funding for this request has not been included in the recommended 2012-13 budget.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>Special Circumstances</i>	9	6	10	6	8
<i>Felony</i>	4,931	4,273	2,393	3,088	3,100
<i>Superior Court Direct/Grand Jury</i>	67	51	39	40	40
<i>Violations of Probation-Felony</i>	3,392	2,821	1,467	1,460	1,460
<i>Violations of Probation-Misdemeanor</i>	3,330	2,517	1,119	726	800
<i>Misdemeanor</i>	5,020	3,339	1,426	1,340	1,340
<i>Traffic</i>	2,954	2,075	734	640	640
<i>Juvenile Dependency</i>	497	403	433	430	430
<i>Juvenile Delinquency</i>	2,240	1,725	1,207	1,072	1,150
<i>Habeas Corpus</i>	240	270	253	198	200
<i>Mental Health</i>	431	380	397	320	320
<i>Special Proceedings</i>	1,295	1,111	501	482	500
<i>Guardianship &amp; Conservatorship</i>	175	162	206	196	200
<i>Expungement/Certificate of Rehabilitation</i>	607	597	5	2	2
<i>Proposition 63</i>	150	119	99	88	90
<i>Homeless Court</i>	430	304	40	40	40
<i>Section 6500</i>	8	14	4	12	10
<i>Civil Contempt</i>	41	24	45	56	50
<i>Motions</i>	408	350	121	148	150
<i>Writs</i>	28	23	29	42	40
<i>Violations of Community Supervision</i>	N/A	N/A	N/A	50	250
<i>Total</i>	26,253	20,564	10,528	10,436	10,820



## 2020400000—Public Defender Law & Justice



# 2021645000—Sheriff-Administration/Support Services

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$4,305,678	\$4,161,107	\$5,005,930	\$4,848,053	\$686,946
Services & Supplies	1,694,835	1,976,823	1,955,208	1,955,208	(21,615)
Fixed Assets	8,721	0	0	0	0
Total Expenditures	\$6,009,234	\$6,137,930	\$6,961,138	\$6,803,261	\$665,331
Expenditure Reimbursements	(5,373)	0	0	0	0
Total Appropriations	\$6,003,861	\$6,137,930	\$6,961,138	\$6,803,261	\$665,331
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$0	\$0	\$6,000	\$6,000	\$6,000
Aid from Other Governments	1,030,941	1,143,476	1,282,629	1,282,629	139,153
Charges for Services	3,391	3,300	3,400	3,400	100
Miscellaneous Revenues	(645)	0	0	0	0
Total Revenues	\$1,033,687	\$1,146,776	\$1,292,029	\$1,292,029	\$145,253
<b>Net County Cost</b>	<b>\$4,970,174</b>	<b>\$4,991,154</b>	<b>\$5,669,109</b>	<b>\$5,511,232</b>	<b>\$520,078</b>
<b>Allocated Positions</b>	<b>25.0</b>	<b>22.0</b>	<b>26.0</b>	<b>25.0</b>	<b>3.0</b>
<b>Temporary (Full-Time Equivalent)</b>	<b>5.9</b>	<b>5.8</b>	<b>7.4</b>	<b>7.4</b>	<b>1.6</b>
<b>Total Staffing</b>	<b>30.9</b>	<b>27.8</b>	<b>33.4</b>	<b>32.4</b>	<b>4.6</b>

## Purpose

The function of the County Sheriff is mandated by Section 24000 of the Government Code. The level of support services provided to other divisions of the Department is discretionary. This narrative represents both the Sheriff-Administration (#2021645000) and the Sheriff-Information Systems (#2021649000) budgets:

- Administration Division – Provides management and support services for the Sheriff's Office. Responsibilities include policy setting, budgeting, accounting, contracts, and public information.
- Professional Standards Division – Manages the Department's hiring process, including pre-employment steps such as polygraph tests, background investigations, interviews, and physical and psychological exams; manages the overall training process, which includes oversight of officer range qualifications and maintenance of official training records; and is responsible for Internal Affairs.

- Information Systems – Supports a wide variety of critical automation systems on a 24 hours a day, 7 days a week basis. Systems include Computer Aided Dispatch, Mobile Data Computers, Custody Information, Records Management System, Automated Reporting, Coroner Reporting, and Civil Automated Processing System. Staff is also responsible for communications, including portable and mobile radios, cell phones, pagers, and landline phones.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$32,296) Negotiated salary and benefits adjustments.
- \$204,070 Added Sheriff's Captain for Professional Standards Division midyear 2011-12.
- \$43,911 Additional funding for full-year cost of a Sergeant position.

# 2021645000—Sheriff-Administration/Support Services

## Law & Justice

- \$375,865 Transfer of one Correctional Sergeant and two Correctional Officers from Custody Division to Professional Standards Division.
- \$95,396 Increase in extra-help for background investigations and cadets.

### Services & Supplies

- \$15,000 Hiring and testing costs for promotional exams.
- \$38,450 Increase in fingerprinting and testing costs.
- \$22,949 Increase in radio maintenance.
- (\$31,006) Decrease in Workers' Compensation Insurance costs.
- (\$59,121) Decrease in data processing charges.

### Revenues

- \$134,919 Increase in Proposition 172 revenues.

## Program Discussion

### Administration/Support Services

The 2012-13 recommended budget for Administration and Support Services totals \$5,257,321, which is an increase of \$712,412 from 2011-12. This change reflects the transfer of three positions from Custody Division and addition of a Sheriff's Captain position for the newly created Professional Standards Division, full-year funding for a Sergeant position added in 2011-12, and increased funding for extra-help staff.

### Professional Standards Division

In February 2012, a Sheriff's Captain position was restored to the Administration Division budget for the creation of a Professional Standards Division. This Division incorporates Personnel and Training, and Internal Affairs functions for the Department into a single unit. The 2012-13 recommended budget transfers a Correctional Sergeant and two Correctional Officers into this new division.

For the past few years, funding for background investigations and pre-employment exams were reduced as the prospects for hiring new staff diminished. However, in 2011-12, a federal COPS Hiring Program grant provided

## Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Sheriff-Administration</b>					
<i>Background Investigations</i>	672	218	268	411	650
<i>Polygraph Examinations</i>	478	19	8	75	100
<i>Psychological Examinations</i>	72	8	5	30	50
<i>Physical Examinations</i>	77	12	10	40	50
<i>Training Classes Scheduled</i>	337	266	214	250	275
<i>Travel Requests Completed</i>	312	231	189	230	245
<i>Concealed Weapons Permits</i>	N/A	N/A	93	161	175
<b>Sheriff-Information Systems</b>					
<i>Personal Computers Supported</i>	560	582	540	525	515
<i>Servers Supported</i>	34	34	35	36	35
<i>Users Supported</i>	875	899	865	835	835
<i>Locations Supported</i>	15	15	15	15	15

# **2021645000—Sheriff-Administration/Support Services**

## **Law & Justice**

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funding for 14 new Deputy Sheriff positions for a three-year period. These positions, coupled with an increasing number of retirements within the Department, will require filling an estimated 45 positions during 2012-13, including 30 Deputy Sheriff positions. It is anticipated that 650 individual background investigations will be required during the year. Funding is increased for extra-help background investigators and pre-employment exams. In addition, funding is provided to increase the number of Sheriff Cadet hours.

### **Information Systems**

The 2012-13 recommended budget for Information Systems totals \$1,545,940, which is a decrease of \$47,081 from 2011-12. This change reflects negotiated salary and benefits adjustments, and decreases in radio maintenance costs and computer leases.

### **Supplemental Request**

The Sheriff has submitted a supplemental funding request of \$157,877 to restore a senior-level technical position to handle complex information technology issues currently being addressed by the Department Information Systems Manager (DISM). Restoration of a Department Information Systems Analyst IV position would allow the DISM to perform supervisory duties, budget preparation, strategic planning, workload priority planning, and project management.

The need for information technology support is acknowledged, but due to budgetary constraints, funding for this request has not been included in the recommended 2012-13 budget.

# 2021619000—Sheriff-Animal Services

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2010-11 Actual *	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$583,420	\$522,459	\$521,610	\$521,610	(\$849)
Services & Supplies	186,229	188,716	169,719	169,719	(18,997)
Other Charges	341,056	345,000	345,000	345,000	0
Total Appropriations	\$1,110,705	\$1,056,175	\$1,036,329	\$1,036,329	(\$19,846)
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$105,336	\$0	\$0	\$0	\$0
Interest/Rents	3,078	200	100	100	(100)
Charges for Services	14,802	15,000	9,000	9,000	(6,000)
Miscellaneous Revenues	422	500	0	0	(500)
Operating Transfers In	0	147,112	147,112	147,112	0
Fund Balance	187,269	0	0	0	0
Total Revenues	\$310,907	\$162,812	\$156,212	\$156,212	(\$6,600)
Net County Cost	\$799,798	\$893,363	\$880,117	\$880,117	(\$13,246)
Allocated Positions	7.0	7.0	7.0	7.0	0.0

\* Figures shown for comparison purpose only.

## Purpose

The Sheriff's Animal Services Unit protects public health and safety by implementing dog licensing and rabies vaccination programs, responding to complaints regarding dangerous or rabid animals, and removing injured, sick, or dead strays. This Unit also provides assistance with predatory animals, investigates complaints of animal abuse or neglect, and takes appropriate action to deal with other problems associated with the care and control of animals. This function was transferred from the Agricultural Commissioner's Office in May 2011.

## Major Budget Changes

### Services & Supplies

- (\$12,607) Decrease in fleet services costs.
- (\$11,900) Decrease in veterinary and animal transportation services.
- \$8,203 Increase in radio maintenance.

## Revenues

- (\$6,000) Decrease in humane services revenue from animal shelter.

## Program Discussion

The recommended 2012-13 Animal Services budget totals \$1,036,329, which is a decrease of \$19,846 from 2011-12.

In 2011-12, as part of the transition to the Sheriff's Office, Animal Services trucks were repainted and given new decal schemes. Vehicles were equipped with radios and mobile data computers to allow Sheriff's Communications to dispatch officers with increased efficiency. New job specifications and hiring procedures were established and new Animal Services policies and procedures were implemented. In addition, employees are receiving training on the Sheriff's Office Policy manual.

Discussions continue with the City of Stockton regarding possible creation of a Joint Powers Authority for Animal Services. The Board of Supervisors will be kept advised as operational and fiscal analyses are completed.



# 2021619000—Sheriff-Animal Services

## Law & Justice

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>Licenses Sold</i>	6,023	5,833	6,416	6,333	6,415
<i>Animals Impounded</i>	1,864	1,287	750	1,410	1,450
<i>Complaints/Calls For Service</i>	7,222	5,164	5,680	5,306	6,120
<i>Investigations</i>	5,220	3,575	3,932	4,254	4,325
<i>Notices of Violation</i>	859	552	574	537	498
<i>Citations</i>	79	24	20	16	34
<i>Humane Investigations</i>	1,335	702	772	746	792
<i>Animal Bites Reported</i>	1,118	880	691	740	720

# 2021602000—Sheriff-Boating Safety

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,152,947	\$1,049,015	\$1,130,090	\$1,130,090	\$81,075
Services & Supplies	295,321	277,435	281,924	281,924	4,489
Total Appropriations	\$1,448,268	\$1,326,450	\$1,412,014	\$1,412,014	\$85,564
<b>Earned Revenues By Source</b>					
Taxes	\$235,679	\$235,679	\$209,591	\$209,591	(\$26,088)
Fines/Forfeitures/Penalties	600	1,000	600	600	(400)
Aid from Other Governments	625,331	618,837	623,382	623,382	4,545
Miscellaneous Revenues	1,264	0	0	0	0
Total Revenues	\$862,873	\$855,516	\$833,573	\$833,573	(\$21,943)
<b>Net County Cost</b>	<b>\$585,395</b>	<b>\$470,934</b>	<b>\$578,441</b>	<b>\$578,441</b>	<b>\$107,507</b>
<b>Allocated Positions</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>	<b>0.0</b>

### Purpose

The Sheriff's Boating Safety program enforces State and local laws and regulations on the County's waterways. Assigned deputies also inspect vessels, aid injured persons, assist emergency medical personnel, perform search and rescue operations, and recover drowning victims.

### Revenues

- (\$26,088) Decrease in revenue from property tax on boats.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$81,075 Negotiated salary and benefits adjustments.

#### Services & Supplies

- \$6,253 Increase in radio maintenance.

### Program Discussion

The 2012-13 recommended budget for the Boating Safety program totals \$1,412,014, which is an increase of \$85,564 from 2011-12. This change reflects salary and benefits adjustments and an increase in radio maintenance costs.

Estimated property tax revenue for the Boating Safety program totals \$209,591, which is a decrease of \$26,088 from 2011-12. Funding from the State Department of Boating and Waterways remains unchanged from 2011-12 at \$586,596.

# 2021602000—Sheriff-Boating Safety Law & Justice

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## Workload Data

	<u>Actual</u>			<b>Est./Act.</b>	<b>Projected</b>
	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>2012-13</b>
<i>Contacts</i>	7,176	9,113	8,941	12,000	11,000
<i>Verbal Warnings</i>	470	769	471	800	800
<i>Citations Issued</i>	351	370	134	400	300
<i>Boating Under the Influence Arrests</i>	N/A	10	15	50	60
<i>Accident Investigation</i>	57	53	27	60	60

# 2021635000—Sheriff-Civil

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,474,373	\$1,544,589	\$1,441,693	\$1,441,693	(\$102,896)
Services & Supplies	191,915	252,882	272,984	272,984	20,102
Fixed Assets	24,092	24,308	0	0	(24,308)
Total Appropriations	\$1,690,380	\$1,821,779	\$1,714,677	\$1,714,677	(\$107,102)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$165,573	\$167,644	\$191,274	\$191,274	\$23,630
Charges for Services	649,914	730,288	761,559	761,559	31,271
Miscellaneous Revenues	769	0	0	0	0
Total Revenues	\$816,256	\$897,932	\$952,833	\$952,833	\$54,901
<b>Net County Cost</b>	<b>\$874,125</b>	<b>\$923,847</b>	<b>\$761,844</b>	<b>\$761,844</b>	<b>(\$162,003)</b>
<b>Allocated Positions</b>	<b>14.0</b>	<b>14.0</b>	<b>14.0</b>	<b>14.0</b>	<b>0.0</b>
Temporary (Full-Time Equivalent)	1.2	1.2	0.9	0.9	(0.3)
Total Staffing	15.2	15.2	14.9	14.9	(0.3)

### Purpose

The Civil Division of the Sheriff's Office provides process and legal notice service for the courts. Other responsibilities include enforcing Writs of Possession (evictions) and Writs of Execution (money judgments) by seizure and sale of property. The Division maintains trust funds for seizure of property, makes appropriate disbursements to litigants, and provides an accounting of all transactions to the Auditor-Controller. Fees charged by the Civil Division are legislated by the State each January.

### Revenues

- \$23,630 Increase in Proposition 172 funding.
- (\$65,000) Decrease in process service revenue.
- \$15,422 Increase in transfer from Automation Trust Fund.
- \$80,849 Increase in transfer from Vehicle Trust Fund.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$42,918 Negotiated salary and benefits adjustments.
- \$67,122 Add one Department Information Systems Analyst position.
- (\$224,182) Transfer a Lieutenant to Detectives Division.
- \$11,246 Increase in cost for extra-help due to use of Deputy Sheriffs instead of civilians for process service.

### Program Discussion

The 2012-13 recommended budget for the Civil Division totals \$1,714,677, which is a decrease of \$107,102 from 2011-12. This change represents salary and benefits adjustments, restoration of a previously deleted Department Information Systems Analyst position, and an increase in extra-help costs due to use of Deputy Sheriffs for process service, offset by transfer of a Lieutenant position to the Detectives Division.

**2021635000—Sheriff-Civil**  
**Law & Justice**

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**Workload Data**

	Actual			Est./Act. 2011-12	Projected 2012-13
	2008-09	2009-10	2010-11		
<i>Earning Withholding Orders</i>	3,468	3,566	3,324	3,412	3,456
<i>Evictions</i>	5,391	4,932	5,092	4,920	5,412
<i>Bank Levies</i>	1,337	1,262	1,722	1,884	2,072
<i>Keepers</i>	70	57	33	36	40
<i>Bench Warrants</i>	231	342	446	318	350
<i>Jury Duty Orders to Show Cause</i>	460	440	418	364	400
<i>Protection Orders</i>	2,302	2,306	2,010	1,996	2,196
<i>Other Types of Service</i>	5,295	4,524	4,352	3,532	3,885



# 2021622000—Sheriff-Communications

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$3,377,998	\$3,544,419	\$3,907,021	\$3,907,021	\$362,602
Services & Supplies	564,698	575,646	232,952	232,952	(342,694)
Fixed Assets	2,142	0	0	0	0
Total Appropriations	\$3,944,837	\$4,120,065	\$4,139,973	\$4,139,973	\$19,908
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$1,526,427	\$1,563,928	\$1,778,053	\$1,778,053	\$214,125
Charges for Services	92,383	110,000	95,000	95,000	(15,000)
Total Revenues	\$1,618,810	\$1,673,928	\$1,873,053	\$1,873,053	\$199,125
Net County Cost	\$2,326,027	\$2,446,137	\$2,266,920	\$2,266,920	(\$179,217)
Allocated Positions	36.0	35.0	41.0	41.0	6.0

## Purpose

The Communications Division of the Sheriff's Office is responsible for radio dispatching Patrol and Animal Services, and providing investigative support to field forces and allied agencies, including research and data entry access to various Criminal Justice Information Systems. The Communications Center handles all incoming phone traffic, both emergency and non-emergency.

The Communications Center is the Public Safety Answering Point (PSAP) for all emergency 911 calls originating in the unincorporated County areas and the City of Lathrop. Emergency 911 calls from any phone outside a city limit are automatically routed to the Sheriff's Communications Center, with calls requiring emergency medical services and/or fire response forwarded to the appropriate agency. The Communications Center also serves as the alternate answering point for other PSAPs in the County during a crisis. The Communications Center is staffed 24 hours per day, 7 days per week.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$57,190) Negotiated salary and benefits adjustments.
- \$419,792 Transfer six Radio Communications Specialists from Records Division.

### Services & Supplies

- (\$326,962) Reallocate radio maintenance costs.
- (\$14,781) Decrease in Workers' Compensation Insurance costs.

### Revenues

- \$214,125 Increase in Proposition 172 revenue.
- (\$15,000) Decrease in reimbursement from the City of Lathrop.

## Program Discussion

The 2012-13 recommended budget for the Communications Division totals \$4,139,973, which is an increase of \$19,908 from 2011-12. This change represents the transfer of six Radio Communications Specialist positions from the Records Division, offset by salary and benefits adjustments, reallocation of radio maintenance costs to other divisions, and a decrease in allocated insurance costs.

As part of the 2011-12 budget, five of eleven Radio Communications Specialist positions were deleted in the Records Division. The remaining six positions relocated to the Communications Center and cross-trained dispatch staff to perform warrant and records checks and provide relief coverage for the reduced Communications staff. The 2012-13 proposed budget transfers these positions to the Communications budget to reflect the operations shift.

# 2021622000—Sheriff-Communications

## Law & Justice

### Workload Data

	<u>Actual</u>			<b>Est./Act.</b>	<b>Projected</b>
	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>2012-13</b>
<i>911 Calls Received</i>	46,707	45,784	45,982	48,812	51,812
<i>Dispatch System Entries</i>	170,755	201,785	183,072	171,822	174,822
<i>Incoming Calls (911 &amp; Non-Emergency)</i>	283,481	275,854	270,322	257,206	260,206
<i>Outbound Calls</i>	66,019	63,843	60,030	53,302	54,901
<i>Warrant Checks</i>	191,721*	209,907*	168,382*	32,850	33,850
<i>Warrant Hits</i>	9,672*	8,981*	7,778*	6,082	6,262

\* Previously assigned to Records Division.

# Sheriff-COPS Patrol & Custody

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

Supplemental Law Enforcement Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$315,355	\$370,688	\$258,006	\$258,006	(\$112,682)
Services & Supplies	41,280	60,098	157,354	157,354	97,256
Other Charges	40,371	0	0	0	0
Fixed Assets	79,846	0	96,975	96,975	96,975
Total Appropriations	\$476,852	\$430,786	\$512,335	\$512,335	\$81,549
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$304,476	\$326,173	\$415,360	\$415,360	\$89,187
Fund Balance	172,376	104,613	96,975	96,975	(7,638)
Total Revenues	\$476,852	\$430,786	\$512,335	\$512,335	\$81,549
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	3.0	3.0	2.0	2.0	(1.0)

## Purpose

The State Citizens' Option for Public Safety (COPS) program provides funding to local agencies for front-line law enforcement services, enhanced prosecution efforts, and for jail operation/construction. Funding is provided from the State Vehicle License Fee (VLF) and allocated by formula to city and county law enforcement, the District Attorney's Office, and the County Jail. This narrative represents the program funding allocated by the State to Sheriff's law enforcement operations including COPS Patrol (#2021655000) and COPS Custody (#2021657000).

## Fixed Assets

- \$96,975 Jail Video Switching Equipment.

## Revenues

- \$89,187 Increase in projected VLF revenue.
- (\$7,638) Decrease in use of fund balance to offset program costs.

## Program Discussion

The recommended State COPS budget for 2012-13 totals \$512,335 for Sheriff programs, which is an increase of \$81,549 from 2011-12.

In 2011-12, unspent prior-year funds were used to partially support the cost of two Deputy Sheriff positions. For 2012-13, the COPS Patrol fund balance will have been depleted and ongoing funding will no longer be sufficient to support both positions; one Deputy Sheriff position will be transferred to regular Patrol. The 2012-13 COPS Patrol allocation of \$212,697 provides funding for one Deputy Sheriff position and various law enforcement equipment.

The 2012-13 COPS Custody allocation of \$202,663 funds a Correctional Officer and law enforcement equipment. Prior-year funding of \$96,975 will be used for replacement of Jail Video Switching Equipment.

## Major Budget Changes

### Salaries & Employee Benefits

- \$18,218 Negotiated salary and benefits adjustments.
- (\$130,900) Transfer of one Deputy Sheriff position to Patrol Division.

### Services & Supplies

- \$64,289 Law enforcement equipment for Patrol operations.
- \$31,626 Increase in law enforcement equipment for Jail operations.

# 2021640000—Sheriff-Coroner/Morgue

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$743,583	\$886,396	\$935,271	\$935,271	\$48,875
Services & Supplies	1,042,247	985,034	1,000,541	1,000,541	15,507
Total Appropriations	\$1,785,831	\$1,871,430	\$1,935,812	\$1,935,812	\$64,382
<b>Earned Revenues By Source</b>					
Charges for Services	\$204,050	\$265,320	\$250,000	\$250,000	(\$15,320)
Miscellaneous Revenues	4,720	4,300	4,500	4,500	200
Total Revenues	\$208,770	\$269,620	\$254,500	\$254,500	(\$15,120)
<b>Net County Cost</b>	\$1,577,061	\$1,601,810	\$1,681,312	\$1,681,312	\$79,502
<b>Allocated Positions</b>	6.0	8.0	8.0	8.0	0.0

### Purpose

The Coroner's Office is responsible for determining the circumstances, manner, and cause of all deaths reportable to the Coroner. Field death investigations, postmortem examinations, and related forensic tests are used to establish a medical cause of death. Work is performed by a County forensic pathologist with assistance from medical technicians. The technicians assist with autopsies, clean the morgue, take tissue and fluid specimens, and maintain inventories of remains and supplies. Contract pathologists are used only when the County pathologist is unavailable.

➤ \$37,500

Increase in cost of forensic services and tissue blocks.

### Revenues

➤ (\$20,320)

Decrease in removal and storage fee revenue based on actual experience.

### Program Discussion

The 2012-13 recommended budget for the Coroner's Office totals \$1,935,812, which is an increase of \$64,382 from 2011-12. This change represents salary and benefits adjustments, and increases in morgue operating costs.

During 2011-12, the Coroner's Office hired a part-time pathologist to reduce the reliance on expensive contractors during periods when the full-time pathologist is unavailable. The initial position cost was funded by a grant from the federal Department of Justice. The grant also paid for a Coroner's software program which will provide more efficient tracking of decedents and property, improve quality and uniformity of reports, and centralize data.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$48,875 Negotiated salary and benefits adjustments.

#### Services & Supplies

- (\$30,000) Decrease in toxicology costs.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
Cases Reported	2,550	2,451	2,747	2,788	2,700
Actual Coroner Cases	744	635	681	752	725
Postmortem Examinations	740	598	619	696	675

# 2021658000—Sheriff-Court Services

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$8,337,426	\$7,996,328	\$8,717,178	\$8,717,178	\$720,851
Services & Supplies	380,096	386,806	376,264	376,264	(10,542)
Fixed Assets	0	1,389	0	0	(1,389)
Total Expenditures	\$8,717,522	\$8,384,523	\$9,093,442	\$9,093,442	\$708,920
Expenditure Reimbursements	(62)	0	0	0	0
Total Appropriations	\$8,717,461	\$8,384,523	\$9,093,442	\$9,093,442	\$708,920
<b>Earned Revenues By Source</b>					
Charges for Services	\$8,647,177	\$8,242,439	\$0	\$0	(\$8,242,439)
Operating Transfers In	0	0	8,953,376	8,953,376	8,953,376
Total Revenues	\$8,647,177	\$8,242,439	\$8,953,376	\$8,953,376	\$710,937
<b>Net County Cost</b>	\$70,284	\$142,084	\$140,066	\$140,066	(\$2,017)
<b>Staffing</b>					
Allocated Positions	57.0	56.0	56.0	56.0	0.0
Temporary (Full-Time Equivalent)	0.0	0.0	3.9	3.9	3.9
Total Staffing	57.0	56.0	59.9	59.9	3.9

## Purpose

The Sheriff's Court Services Division provides courtroom safety and security for Superior Court. The majority of costs incurred for court security operations are reimbursed from the Trial Court Security Trust Fund.

- \$11,615 Increase in Casualty Insurance costs.

## Revenues

- \$710,937 Increase in reimbursement from Trial Court Security Trust Fund.

## Major Budget Changes

### Salaries & Employee Benefits

- \$464,545 Negotiated salary and benefits adjustments.
- \$177,776 Add a Lieutenant position.
- (\$177,741) Delete a Sergeant position.
- \$256,271 Funding for extra-help bailiffs.

### Services & Supplies

- (\$17,558) Decrease in law enforcement equipment purchases.
- \$20,500 Increase in radio maintenance.
- (\$27,381) Decrease in Workers' Compensation Insurance costs.

## Program Discussion

The 2012-13 recommended budget for Court Services totals \$9,093,442, which is an increase of \$708,920 from 2011-12. This change reflects salary and benefits adjustments, conversion of one Sergeant position to a Lieutenant position, and funding for extra-help bailiffs.

Recommended staffing changes include conversion of a Sergeant position to Lieutenant in order to address several court services needs. The new position will be responsible for oversight of several court services areas including planning for the transition to the new Stockton Courthouse, policy/procedures/training, and supervision of court security at outlying court facilities. The budget also includes the reinstatement of funding for extra-help staff to provide court bailiff services.

## 2021658000—Sheriff-Court Services

### Law & Justice

During 2011-12, the State's Public Safety Realignment changed the way in which court security is funded. In the past, the Sheriff's Office billed the Superior Court for the cost of providing bailiffs and other court security costs. In July 2011, the State began transferring funds directly to Sheriffs via a trust fund established specifically for court security costs.

During 2011-12, the Superior Court closed the Tracy circuit court and one of two courtrooms in Lodi. However, there was no reduction in the number of judicial positions which influences the number of bailiffs needed for security. Also, the Court Services Division implemented a field training program, including formalized classroom instruction for staff assigned to the Courts. This program implementation will continue through 2012-13.

#### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>Average Daily Security 8-Hour Shifts</i>	51	62	64	60	60
<i>Allocated Judicial Positions</i>	33	33	33	33	33
<i>Number of Judicial Court Days per Month</i>	21	20	21	21	21



# 2022600000—Sheriff-Custody

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$40,844,283	\$39,916,605	\$39,517,956	\$39,517,956	(\$398,648)
Services & Supplies	9,471,902	9,560,048	8,304,372	8,304,372	(1,255,676)
Fixed Assets	660	0	0	0	0
Total Expenditures	\$50,316,845	\$49,476,653	\$47,822,328	\$47,822,328	(\$1,654,324)
Expenditure Reimbursements	(2,321)	(120,000)	(120,000)	(120,000)	0
Total Appropriations	\$50,314,524	\$49,356,653	\$47,702,328	\$47,702,328	(\$1,654,324)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$15,562,727	\$15,701,447	\$17,790,756	\$17,790,756	\$2,089,309
Charges for Services	1,029,381	770,000	315,000	315,000	(455,000)
Miscellaneous Revenues	57,070	95,335	500	500	(94,835)
Operating Transfers In	1,611,667	1,461,200	1,201,817	1,201,817	(259,383)
Total Revenues	\$18,260,845	\$18,027,982	\$19,308,073	\$19,308,073	\$1,280,091
<b>Net County Cost</b>	\$32,053,678	\$31,328,671	\$28,394,255	\$28,394,255	(\$2,934,415)
<b>Staffing</b>					
Allocated Positions	317.0	306.0	300.0	300.0	(6.0)
Temporary (Full-Time Equivalent)	5.9	2.9	2.6	2.6	(0.3)
Total Staffing	322.9	308.9	302.6	302.6	(6.3)

## Purpose

The Custody Division of the Sheriff's Office provides for the secure detention of adults awaiting criminal trial or incarceration by the courts in the County Jail. Responsibilities include: operations of the Jail Core, South Jail, and Honor Farm facilities; in-custody transportation to court and for medical treatment; and oversight of inmate programs such as the Community Corps (C-Corps) and Jail Industries.

## Major Budget Changes

### Salaries & Employee Benefits

- \$323,977 Negotiated salary and benefits adjustments.
- \$66,011 Add an Accounting Technician position.
- (\$375,865) Transfer three positions to Professional Standards Division.
- (\$325,196) Delete four positions.
- (\$87,575) Decrease in budgeted overtime.

### Services & Supplies

- (\$500,000) Transfer of inmate housing cost to Sheriff-Local Community Corrections budget.
- (\$320,151) Decrease in cost for inmate food, clothing, and household expenses due to actual experience.
- (\$100,000) Decrease in natural gas costs.
- (\$57,001) Decrease in data processing charges.
- (\$174,395) Decrease in Workers' Compensation Insurance costs.

### Revenues

- \$199,195 Increase in State reimbursement for booking fee alternative.
- \$2,042,734 Increase in Proposition 172 revenue.
- (\$158,000) Decrease in reimbursement for housing federal prisoners.

# 2022600000—Sheriff-Custody

## Law & Justice

- (\$155,000) Decrease in Sacramento County medical inmate revenue.
- (\$300,000) Elimination of State reimbursement for parole holds.
- (\$95,335) Elimination of one-time federal grant funding for Correctional Lieutenant position.
- (\$259,183) Decrease in transfers from Inmate Welfare Fund.

to the Professional Standards Division in the Administration budget.

- Jail Industries Program Manager, Inmate Labor Specialists (2) - These positions are recommended for deletion in the proposed budget. Due to lack of funding and poor participation, the Upholstery Shop is being eliminated from the Jail Industries Program. Staff will explore other options to provide marketable job skills to inmates. In addition, the C-Corps Program is being reduced due to increasing costs.

### Program Discussion

The 2012-13 recommended budget for the Custody Division totals \$47,822,328, which is a decrease of \$1,654,324 from 2011-12. This change represents salary and benefits adjustments, various staff changes, a decrease in budgeted overtime, and transfer of inmate housing costs to the Sheriff-Local Community Corrections budget.

Staffing changes in the recommended budget include:

- Accounting Technician - Addition of this position will assist in performing accounting functions such as payroll, accounts payable, and accounts receivable. A vacant Senior Office Assistant position will be deleted.
- Correctional Sergeant, Correctional Officers (2) - The recommended budget transfers these positions

### Public Safety Realignment

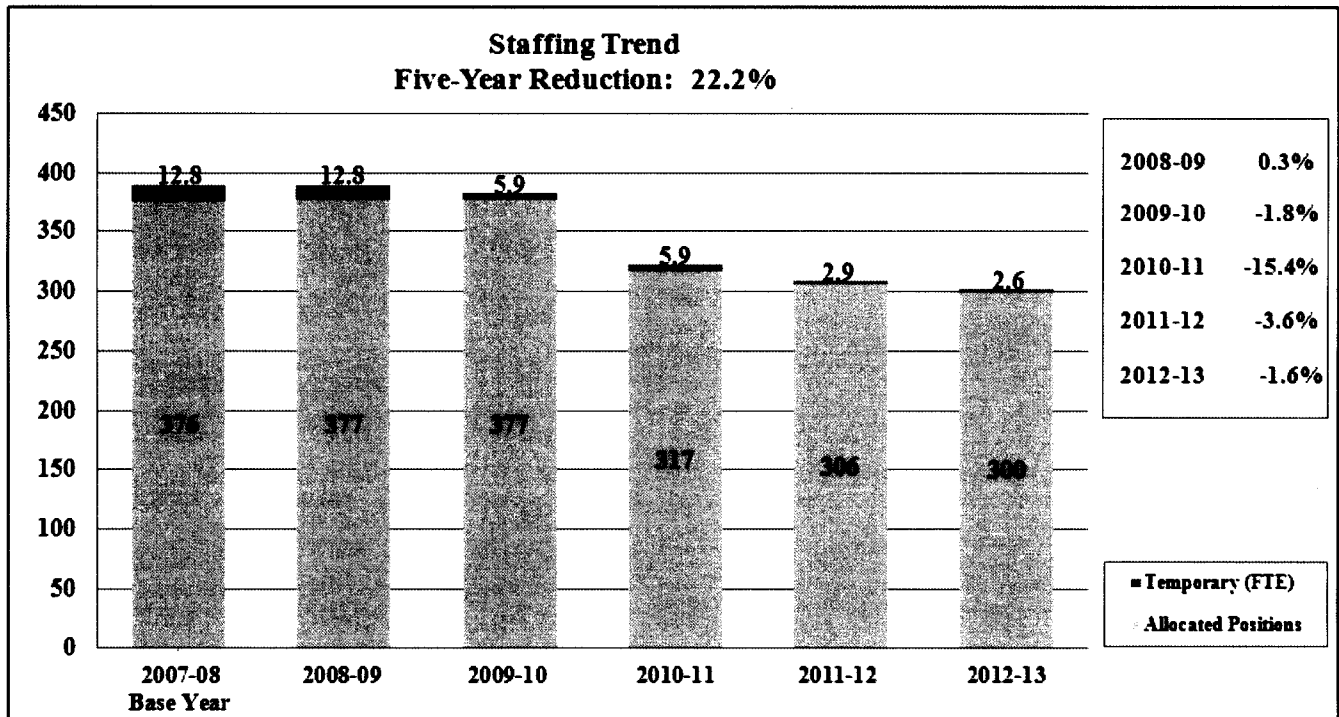
The State's Public Safety Realignment (implemented through Assembly Bill 109) has significantly impacted the operation of the Custody Division. Since the legislation became effective October 2011, the overall inmate population has increased, with a significant number held as a result of AB 109. Fortunately, funding allocated through the local Community Corrections Partnership (responsible for implementation of AB 109) has been available to offset some of the housing costs for this population. In July 2011, closure of the D-E-F Barracks reduced the Honor Farm population by 210 inmates. This facility was partially re-opened using AB 109 funding.

### Workload Data

	Actual			Est./Act. 2011-12	Projected 2012-13
	2008-09	2009-10	2010-11		
<i>Average Daily Inmate Population</i>	1,512	1,363	1,183	1,220	1,260
<i>Monthly Averages</i>					
<i>New Bookings</i>	2,776	2,408	2,071	2,083	2,083
<i>Releases</i>	2,784	2,466	2,083	2,000	1,917

# 2022600000—Sheriff-Custody

## Law & Justice



# 2021626000—Sheriff-Detectives

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$5,808,673	\$5,750,057	\$6,487,482	\$6,487,482	\$737,426
Services & Supplies	826,861	827,896	783,092	783,092	(44,804)
Fixed Assets	0	0	46,395	46,395	46,395
Total Expenditures	\$6,635,534	\$6,577,953	\$7,316,969	\$7,316,969	\$739,017
Expenditure Reimbursements	(516,209)	(381,046)	(232,012)	(232,012)	149,034
Total Appropriations	\$6,119,326	\$6,196,907	\$7,084,957	\$7,084,957	\$888,051
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$6,069	\$4,000	\$0	\$0	(\$4,000)
Aid from Other Governments	1,440,685	1,443,860	1,658,858	1,658,858	214,998
Charges for Services	49,566	55,400	48,000	48,000	(7,400)
Miscellaneous Revenues	60,924	32,000	22,000	22,000	(10,000)
Total Revenues	\$1,557,244	\$1,535,260	\$1,728,858	\$1,728,858	\$193,598
Net County Cost	\$4,562,081	\$4,661,647	\$5,356,099	\$5,356,099	\$694,453
<b>Staffing</b>					
Allocated Positions	45.0	43.0	46.0	46.0	3.0
Temporary (Full-Time Equivalent)	0.1	0.1	0.1	0.1	0.0
Total Staffing	45.1	43.1	46.1	46.1	3.0

## Purpose

The Detectives Division of the Sheriff's Office provides law enforcement investigative services in the unincorporated areas of the County, as well as technical evidence services to the Sheriff's Office and other agencies.

Assigned units include:

- Child Abuse and Sexual Assault Unit – Investigates cases involving rape, sexual assaults, child/elder abuse, child neglect, molestation, abduction, and missing or runaway children. This Unit carries the responsibility for the application of Megan's Law, dealing with the identification and mandated registration of known sex offenders.
- Persons Unit – Investigates homicides, suspicious deaths, robberies, assaults, domestic violence, kidnappings, adult missing persons, officer-involved shooting incidents, and protocol case investigations.
- Property/Agricultural Crimes Unit – Investigates burglaries, property thefts, identity theft, arson, fraud, bunco, gangs, and agriculture-related crimes.

- Narcotics Unit – Investigates street-level drug activities and handles drug asset forfeitures, intelligence, and confidential investigations, including clandestine drug laboratories, laboratory dumps, and short-stay traffic reports. This Unit works in conjunction with the METRO Narcotics Task Force.
- Technical Services Unit – Provides investigative support in the form of photographs, evidence collection and storage, fingerprinting of crime scenes and applicants, processing of blood and chemical evidence, processing of latent prints, and assistance to other law enforcement agencies.

## Major Budget Changes

### Salaries & Employee Benefits

- \$228,505 Negotiated salary and benefits adjustments.
- \$224,182 Transfer a Lieutenant from Civil Division.
- \$198,055 Transfer a Sergeant from Work Programs.

# 2021626000—Sheriff-Detectives

## Law & Justice

- \$49,302 Additional funding for full-year cost of a Lieutenant position.
- \$57,382 Add one Evidence Technician position.

### Services & Supplies

- (\$21,000) Decrease in fleet services costs.
- \$19,018 Increase in radio maintenance.
- (\$37,896) Decrease in Workers' Compensation Insurance costs.

### Fixed Assets

- \$38,133 Vehicle and radio equipment.
- \$4,500 Camera.
- \$3,762 Portable radio.

### Expenditure Reimbursement

- (\$147,532) Decrease in funding from District Attorney's Anti-Drug Abuse grant.

### Revenues

- \$199,998 Increase in Proposition 172 revenue.

### Program Discussion

The 2012-13 recommended budget for the Detectives Division totals \$7,316,969, which is an increase of \$739,017 from 2011-12. This change represents salary and benefits adjustments, transfer of a Lieutenant and Sergeant from other divisions, full-year funding for a Lieutenant position, and addition of one Evidence Technician:

- Evidence Technician - Funding is provided for an additional field technician in the Technical Services Unit. This Unit provides investigative support, including photographs, evidence collection, and fingerprinting. Addition of this position will allow for better shift coverage and reduced backlog of weapons processed through the Integrated Ballistics Identification System.

The budget includes a \$40,000 federal grant from the Drug Enforcement Administration for the Domestic Cannabis Eradication/Suppression program. This annual grant funds helicopter service, training, overtime, and other supplies for the Narcotics Division, and aids in the annual Campaign Against Marijuana Planting operation.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>Child Abuse/Sexual Assault Cases Received</i>	3,920	3,014	3,125	3,175	3,200
<i>Technical/Services/Counter Traffic</i>	5,935	5,860	5,314	5,364	5,414
<i>Property Cases Received</i>	5,991*	5,540*	4,406	5,100	5,300
<i>Narcotics Cases Received</i>	1,457	1,512	1,533	1,600	1,625
<i>Persons Cases Received</i>	2,715	2,816	2,797	2,950	3,100
<i>Technical Services/Field Calls Dispatched</i>	4,780	4,689	4,082	4,132	4,182
<i>Agricultural Crimes Cases Received</i>	441	260	285	268	251

\* Restated

# 2021650000—Sheriff-Lathrop Police Contract

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$3,597,310	\$3,589,880	\$3,864,096	\$3,864,096	\$274,216
Services & Supplies	383,614	382,935	371,485	371,485	(11,450)
Total Appropriations	\$3,980,924	\$3,972,815	\$4,235,581	\$4,235,581	\$262,766
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$64,224	\$101,960	\$101,960	\$101,960	\$0
Charges for Services	3,391,811	3,870,855	4,133,621	4,133,621	262,766
Total Revenues	\$3,456,035	\$3,972,815	\$4,235,581	\$4,235,581	\$262,766
<b>Net County Cost</b>	\$524,889	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	23.0	23.0	23.0	23.0	0.0

## Purpose

This budget unit captures costs and reimbursements for the Sheriff's Office to provide contract law enforcement services to the incorporated City of Lathrop.

## Revenues

- \$262,766 Increase in reimbursement from the City of Lathrop.

## Major Budget Changes

### Salaries & Employee Benefits

- \$274,216 Negotiated salary and benefits adjustments.

### Services & Supplies

- \$7,560 Increase in training costs.
- \$5,875 Increase in radio maintenance.
- \$6,243 Increase in computer lease costs.
- (\$24,136) Decrease in Workers' Compensation Insurance costs.

## Program Discussion

The 2012-13 recommended budget for the Lathrop Police Contract totals \$4,235,581, which is an increase of \$262,766 from 2011-12. This change reflects increases in staffing and operating costs, offset by a decrease in allocated insurance costs. The budget includes use of a portion of funds from the Sheriff's COPS Hiring Recovery Program to partially fund a Deputy Sheriff position, which would otherwise have been eliminated.

Budgeted staffing for 2012-13 includes a Sheriff's Captain serving as Chief of Police, an Administrative Lieutenant, two Sergeants, two Detectives, and seventeen Deputy Sheriffs. The City of Lathrop provides clerical support.

In July 2011, the contract for policing services was renewed for five years and is in effect through June 30, 2016.



**2021650000—Sheriff-Lathrop Police Contract**  
**Law & Justice**

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**Workload Data**

	<u>Actual</u>			<b>Est./Act.</b>	<b>Projected</b>
	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>2012-13</b>
<i>Crime Reports</i>	3,213	3,446	2,984	3,036	3,096
<i>Calls for Service</i>	19,744	16,719	16,177	16,248	16,572
<i>Traffic Citations</i>	2,257	1,773	1,812	1,920	1,958
<i>Parking Citations</i>	1,397	743	760	648	661

# 2022610000—Sheriff-Local Community Corrections

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

Local Community Corrections Fund	2010-11 Actual	2011-12 Approved	2012-13 Request	2012-13 Recommend	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$0	\$0	\$2,244,206	\$2,244,206	\$2,244,206
Services & Supplies	0	0	988,291	988,291	988,291
Total Expenditures	\$0	\$0	\$3,232,497	\$3,232,497	\$3,232,497
<b>Earned Revenues By Source</b>					
Operating Transfers In	\$0	\$0	\$3,232,497	\$3,232,497	\$3,232,497
Total Revenues	\$0	\$0	\$3,232,497	\$3,232,497	\$3,232,497
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	0.0	20.0	20.0	20.0	0.0

## Purpose

The 2011 Public Safety Realignment Act (also known as Assembly Bill 109) became effective on October 1, 2011. This legislation transferred responsibility for supervising specified lower level inmates and parolees from the State to counties.

AB 109 requirements are implemented in each county through a Community Corrections Partnership (CCP) previously established by Senate Bill 678. The CCP is charged with developing a plan of implementation and oversight of the public safety realignment process.

Funding for AB 109 activities is provided through the County budget to the Probation Department (and other agencies) and the Sheriff's Office. This narrative describes the Local Community Corrections services provided by the Sheriff's Office.

## Major Budget Changes

### Salaries & Employee Benefits

- \$1,937,499 Full-year cost for 20 positions added midyear 2011-12.

- \$306,707 Overtime cost.

### Services & Supplies

- \$900,000 Inmate food, laundry, clothing, and supplies.
- \$50,000 Rental cost for electronic monitoring equipment.

### Revenues

- \$3,232,497 State funding for Local Community Corrections.

## Program Discussion

The 2012-13 recommended budget for Local Community Corrections-Custody totals \$3,232,497, which represents the anticipated allocation of AB 109 funding for 20 Sheriff's Office positions, anticipated overtime, inmate housing, and other costs related to public safety realignment.

# 2021615000—Sheriff-Mountain House

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$846,126	\$835,448	\$939,666	\$939,666	\$104,218
Services & Supplies	144,615	157,533	130,505	130,505	(27,028)
Total Appropriations	\$990,741	\$992,981	\$1,070,171	\$1,070,171	\$77,190
<b>Earned Revenues By Source</b>					
Charges for Services	\$772,395	\$992,981	\$1,070,171	\$1,070,171	\$77,190
Total Revenues	\$772,395	\$992,981	\$1,070,171	\$1,070,171	\$77,190
<b>Net County Cost</b>	\$218,346	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	6.0	6.0	6.0	6.0	0.0

### Purpose

This budget unit captures costs and reimbursements for the Sheriff's Office to provide contract law enforcement services to the Mountain House Community Services District (MHCS). Patrol services are provided through a Police Protection Services Agreement with costs fully reimbursed by the MHCS.

### Services & Supplies

- (\$25,608) Decrease in fleet services costs.

### Revenues

- \$77,190 Increase in reimbursement from MHCS.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$104,218 Negotiated salary and benefits adjustments.

### Program Discussion

The 2012-13 proposed budget totals \$1,070,171, which provides funding for six Deputy Sheriffs and operating expenses.

Workload Data					
	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
Crime Reports	862	1,063	716	811	863
Calls for Service	7,403	8,226	6,621	6,698	7,182
Adult Arrests	341	378	226	194	226
Parking Citations	269	327	253	324	301
Traffic Citations	260	345	164	120	210
Coroner Investigations	N/A	1	2	6	3

# Sheriff-Operational Grants

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$967,441	\$910,828	\$958,120	\$958,120	\$47,292
Services & Supplies	472,040	468,705	353,816	353,816	(114,889)
Fixed Assets	29,251	0	57,379	57,379	57,379
Total Expenditures	\$1,468,732	\$1,379,533	\$1,369,315	\$1,369,315	(\$10,218)
Expenditure Reimbursements	(92,871)	(202,257)	(203,838)	(203,838)	(1,581)
Total Appropriations	\$1,375,862	\$1,177,276	\$1,165,477	\$1,165,477	(\$11,799)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$522,224	\$970,939	\$968,755	\$968,755	(\$2,184)
Miscellaneous Revenues	0	29,608	0	0	(29,608)
Total Revenues	\$522,224	\$1,000,547	\$968,755	\$968,755	(\$31,792)
<b>Net County Cost</b>	<b>\$853,638</b>	<b>\$176,729</b>	<b>\$196,722</b>	<b>\$196,722</b>	<b>\$19,993</b>
<b>Allocated Positions</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>0.0</b>

## Purpose

The Sheriff's Office receives various grants which provide funding for specialized areas of law enforcement. This discussion includes grant budgets for Abandoned Watercraft (#2021608000), Cal-MMET (#2021609000), Hi-Tech Crimes Task Force (#2021613000), Rural Crime Task Force (#2021614000), Off-Highway Enforcement (#2021614170), Port Security (#2021616000), and Technology Projects (#2021625000).

## Major Budget Changes

### Salaries & Employee Benefits

- \$47,292 Negotiated salary and benefits adjustments.

### Services & Supplies

- (\$84,220) End of one-time Cal-MMET grant funds for Probation Officer.
- (\$21,000) Decrease in hangar rent costs.

### Fixed Assets

- \$57,379 Replacement vehicles for Cal-MMET (2).

## Revenues

- (\$29,608) Decrease in transfers from asset seizure proceeds.

## Program Discussion

### Abandoned Watercraft Grant

Since 2001, the Sheriff's Office has received a total of \$550,000 in State grant funding for removal of abandoned watercraft from Delta waterways. In August 2011, a new grant award of \$30,087 was accepted by the Board and is being used by the Sheriff's Office for vessel removal. No new funds are budgeted for 2012-13.

### Cal-MMET Grant

The Central Valley region has been identified as an area of the State where there is a high concentration of methamphetamine activity. The California Multi-Jurisdictional Methamphetamine Enforcement Team (Cal-MMET) focuses on methamphetamine producers and distributors by creating specialized, investigative units staffed by experienced personnel. Participating law enforcement agencies provide additional resources for investigators and prosecutors specializing in methamphetamine offenses, as well as support staff, equipment, training, and facilities.

# ***Sheriff-Operational Grants***

## ***Law & Justice***

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Cal-MMET works in conjunction with the federally-funded Central Valley High-Intensity Drug Trafficking Area and the District Attorney's Anti-Drug Abuse Enforcement Program to strengthen methamphetamine eradication efforts.

In 2001, Cal-MMET funding was sufficient to support twelve County positions, as well as four police officers from three cities. Since then, State budget cuts have necessitated the elimination of multiple positions. As of March 2012, only two County positions remained funded by the Cal-MMET grant.

State funding for 2012-13 is estimated at \$898,755, which will support the two remaining Sheriff's Office positions, office space, airplane fuel and maintenance, and other expenditures related to operating a multi-jurisdictional narcotics task force.

### **Hi-Tech Crimes Task Force Grant**

The Sacramento Valley Hi-Tech Crimes Task Force is a multi-jurisdictional agency focused on combatting high-technology crimes, telecommunications fraud, crimes against children, identity thefts, and the recovery/analysis of digital evidence. The Task Force is coordinated by the Sacramento County Sheriff's Department, which passes through a portion of its State grant to fund a Deputy Sheriff to combat high-technology crimes in San Joaquin County.

Originally awarded in May 2000, the grant initially funded the full cost of a Deputy Sheriff position. Since then, rising salary and benefits costs have outpaced the grant award amount, requiring increasing County subvention to continue full-time participation on the Task Force. For 2012-13, State funding of \$70,000 partially offsets the estimated program cost of \$156,867. Consistent with the Board's adopted grant-funding policy, other funding sources will need to be identified to accommodate future program cost increases.

### **Rural Crime Task Force Grant**

The County receives State grant funding for rural crime prevention. The grant is administered by the District Attorney and has historically provided funding for two

Deputy Sheriff positions to fight rural crime. These officers investigate reported rural crimes and follow-up on information regarding suspected crime rings. They also attend community meetings to inform the public about the Rural Crime Task Force and to learn community perceptions of rural crime issues.

The State grant initially funded the full cost of two deputy positions; however, the amount has not risen over time to offset cost increases. The total recommended budget for 2012-13 is \$313,694, of which \$203,838 is offset by State funding. Future cost increases will require program reductions and/or alternate funding sources to be identified, rather than continued subsidies from County General Fund monies.

### **Off-Highway Enforcement Grant**

The Sheriff's Office has historically received State grant monies to perform off-highway vehicle law enforcement, including funding for deputy and sergeant overtime, off-highway vehicles, and equipment. Funds awarded for 2011-12 will be exhausted by June 2012. No new funds are budgeted for 2012-13, but a funding application has been submitted. If funds are awarded, the Sheriff will return to the Board to accept the grant and adjust the budget as appropriate. If not, enforcement will be continued on a limited basis.

### **Port Security Grant**

The Sheriff's Office was awarded a \$543,000 grant from the Federal Emergency Management Agency for purchase of a 38-foot patrol vessel. The procurement of the vessel and associated equipment is currently in progress. No new appropriations are requested for 2012-13.

### **Technology Projects**

In December 2008, the County accepted a U.S. Department of Justice, Office of Community Oriented Policing Technology Grant in the amount of \$93,530 to purchase radios and radio consoles. The Sheriff's Office is currently in the process of purchasing the items. No new appropriations are requested for 2012-13.

# 2021620000—Sheriff-Patrol

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$20,217,831	\$18,208,035	\$21,488,607	\$21,488,607	\$3,280,572
Services & Supplies	4,892,113	4,913,078	4,915,091	4,915,091	2,013
Fixed Assets	42,353	27,405	48,003	48,003	20,598
Total Expenditures	\$25,152,296	\$23,148,518	\$26,451,701	\$26,451,701	\$3,303,183
Expenditure Reimbursements	(244,648)	(277,000)	(284,278)	(284,278)	(7,278)
Total Appropriations	\$24,907,648	\$22,871,518	\$26,167,423	\$26,167,423	\$3,295,905
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$1,250	\$1,400	\$1,400	\$1,400	\$0
Fines/Forfeitures/Penalties	638	40,500	140,500	140,500	100,000
Aid from Other Governments	6,691,106	7,244,262	9,393,832	9,393,832	2,149,570
Charges for Services	791,617	285,389	333,044	333,044	47,655
Miscellaneous Revenues	29,601	4,000	4,000	4,000	0
Operating Transfers In	45,000	80,000	80,000	80,000	0
Total Revenues	\$7,559,213	\$7,655,551	\$9,952,776	\$9,952,776	\$2,297,225
<b>Net County Cost</b>	<b>\$17,348,435</b>	<b>\$15,215,967</b>	<b>\$16,214,647</b>	<b>\$16,214,647</b>	<b>\$998,680</b>
<b>Allocated Positions</b>	<b>132.0</b>	<b>142.0</b>	<b>143.0</b>	<b>143.0</b>	<b>1.0</b>
<b>Temporary (Full-Time Equivalent)</b>	<b>0.8</b>	<b>0.8</b>	<b>0.9</b>	<b>0.9</b>	<b>0.1</b>
<b>Total Staffing</b>	<b>132.8</b>	<b>142.8</b>	<b>143.9</b>	<b>143.9</b>	<b>1.1</b>

## Purpose

The Patrol Division of the Sheriff's Office provides law enforcement services in the unincorporated areas of the County. Deputies respond to calls for service and engage in proactive law enforcement designed to enhance public safety and reduce criminal activity.

The Division fields several specialized units including: Abatement Enforcement, Street Crimes, Administrative Support, Case Management, Mobile Law Enforcement Center, Police and Corrections Team, County Parks Enforcement, Bicycle Patrol, and Crime Analysis.

The Division also maintains a Critical Incident Management Team covering Special Weapons and Tactics (SWAT), Explosive Ordnance Disposal, and Hostage Negotiations. This Team is managed within the Patrol Division, but members may be assigned to other divisions.

Citizen volunteer units such as the Sheriff's Team of Active Retired Seniors (STARS), Horse Posse, and Search and Rescue complement Division operations.

## Major Budget Changes

### Salaries & Employee Benefits

- \$1,532,306 Negotiated salary and benefits adjustments.
- \$1,460,894 Added 14 Deputy Sheriff positions midyear 2011-12.
- \$498,395 Additional funding for full-year cost of seven positions.
- \$130,900 Transfer a Deputy Sheriff position from State COPS budget.
- (\$369,280) Savings from delayed filling of Deputy Sheriff positions.
- \$8,987 Increase in extra-help for Neighborhood Revitalization and Abatement Program.



# 2021620000—Sheriff-Patrol

## Law & Justice

### Services & Supplies

➤ (\$340,544)	Decrease in fleet services costs.	➤ \$775,865	Increase in Proposition 172 revenue.
➤ \$277,355	Increase in radio maintenance costs.	➤ \$48,737	Increase in reimbursement for State-mandated activities.
➤ \$35,514	Increase in computer lease costs.	➤ \$1,318,968	Increase in federal funding for COPS Hiring Program (CHRP).
➤ (\$115,950)	Decrease in Workers' Compensation Insurance costs.	➤ \$69,455	Reimbursement from Stockton Unified School District for School Resource Officer.
➤ \$127,818	Increase in Casualty Insurance costs.		

### Fixed Assets

➤ \$27,405	Canines (3).
➤ \$5,388	Tactical video phone.
➤ \$15,210	Smartcard infrastructure for mobile data computers.

### Revenues

➤ \$100,000	Transfer of parking citation revenue from Purchasing and Support Services.
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### Program Discussion

The 2012-13 recommended budget for the Patrol Division totals \$26,451,701, which is an increase of \$3,303,183 from 2011-12. This change reflects salary and benefits adjustments, funding for positions partially funded or added midyear 2011-12, and the transfer of one Deputy Sheriff position from the State COPS budget, offset by anticipated savings from delayed filling of grant-funded Deputy Sheriff positions.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>Service Population</i>	139,666*	140,933*	141,732	142,873	144,126
<i>Documented Calls For Service</i>	130,873	144,476	139,081	129,405	137,654
<i>Officer Initiated</i>	44,195	53,621	46,504	37,483	45,869
<i>Citizen Initiated</i>	86,588	90,855	92,577	91,922	91,785
<i>SWAT/Hostage Negotiation</i>	29	28	23	25	25
<i>Trainees In Field Training</i>	57	32	19	25	25
<i>Canine Searches</i>	318	299	387	432	478
<i>Missing Person Calls</i>	1,523	1,603	1,912	1,939	1,818
<i>Adult Arrests</i>	7,383	9,342	8,214	6,132	7,896
<i>Juvenile Arrests</i>	744	642	585	595	603
<i>Towed Vehicles Processed</i>	1,400	1,312	1,314	1,233	1,300
<i>Abated Properties</i>	312	181	189	185	185
<i>Coroner Investigations</i>	1,152	1,347	1,428	1,502	1,426
<i>Documented Reports</i>	24,670	26,126	23,576	23,549	24,417
<i>Supplemental Reports</i>	14,622	12,668	11,225	11,059	11,651

\* Restated

# 2021620000—Sheriff-Patrol

## Law & Justice

### Hiring of Deputy Sheriff Positions

In December 2011, the County accepted a COPS Hiring Program grant to fund 14 new Deputy Sheriff positions. The grant provides funding for three years, then the County is required to fund an additional year. Although the positions are allocated, the Department does not intend to fill all the positions at once, but instead plans to stagger the hiring. This will allow sufficient time to process the extensive background investigations and provide necessary field training to the new hires. Since some of these positions may remain vacant well into 2012-13, the recommended budget includes an estimate of the savings that will be generated.

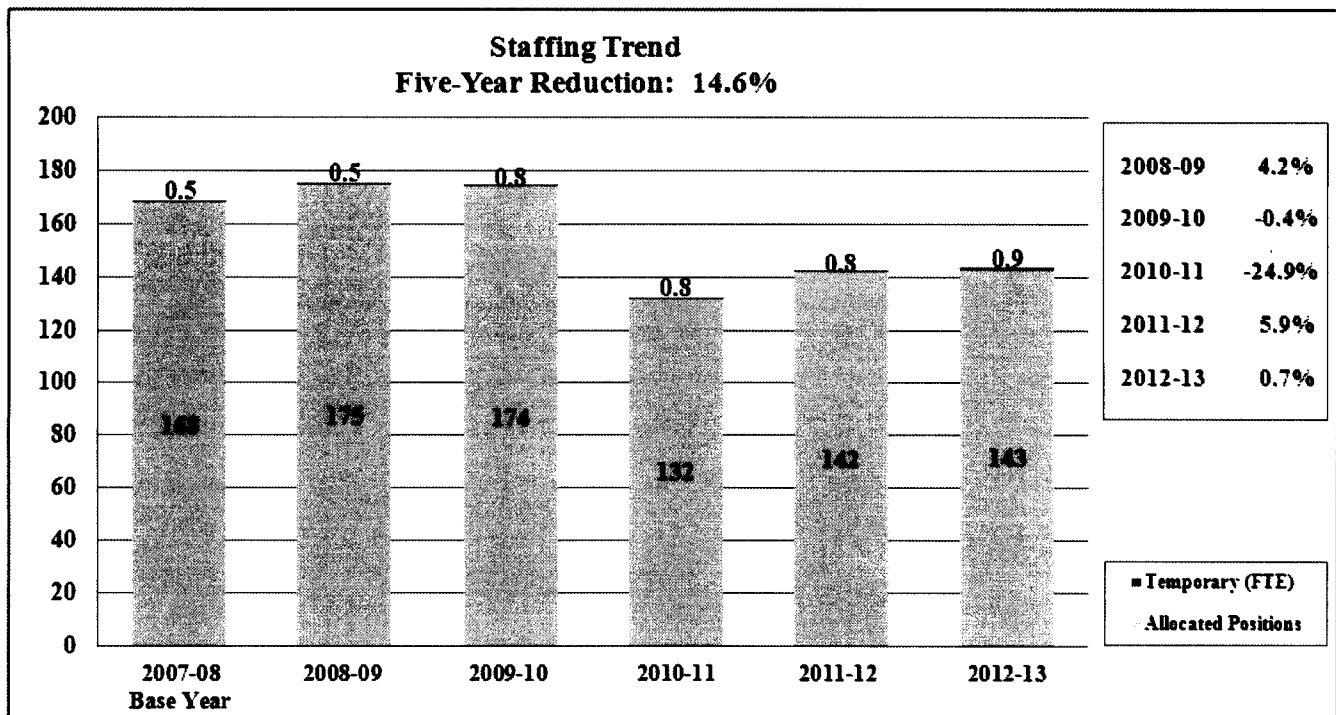
In 2011-12, the Patrol Division experienced a significant impact from staffing reductions. Citizen-initiated calls for service declined by less than 1%, but officer-initiated calls declined by nearly 20%, reflecting the reduced resources available to implement proactive policing. The hiring of new officers that will occur during 2012-13 will help to slow and possibly reverse this trend.

### Neighborhood Revitalization & Abatement

The Patrol Division's Community Policing Services Unit includes a Neighborhood Revitalization & Abatement component which has recently expanded to include traffic, parking, neighborhood watch, and assistance to County agencies in dealing with concerns such as code enforcement and road maintenance. The recommended budget includes additional funding for extra-help staff in this program.

### Parking Citation Revenues

The Purchasing and Support Services Division has historically been responsible for processing the receipt of parking citation fine revenue through a contract with a private collection vendor. Starting in 2012-13, the Sheriff's Office will assume responsibility for administering the vendor contract and depositing the County's share of the citation revenue. The recommended budget transfers anticipated revenue from the Purchasing budget to the Sheriff-Patrol budget to reflect this shift and the allocated Net County Cost of each department has been adjusted accordingly.



# 2025700000—Sheriff-Public Administrator

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$358,891	\$365,561	\$378,357	\$378,357	\$12,795
Services & Supplies	16,906	29,431	17,316	17,316	(12,115)
Total Appropriations	\$375,798	\$394,992	\$395,673	\$395,673	\$680
<b>Earned Revenues By Source</b>					
Charges for Services	\$86,047	\$111,000	\$100,000	\$100,000	(\$11,000)
Total Revenues	\$86,047	\$111,000	\$100,000	\$100,000	(\$11,000)
<b>Net County Cost</b>	\$289,750	\$283,992	\$295,673	\$295,673	\$11,680
<b>Allocated Positions</b>	3.0	4.0	4.0	4.0	0.0

### Purpose

The Public Administrator is mandated under California law to take charge of estates when no other person qualifies. This includes administration of estates when an executor is not able to serve, and where no person having priority of appointment over the Public Administrator can be, or is willing to be, appointed as administrator.

Staff participate in a full-range of activities established by the California Probate Code. Responsibilities include locating and determining heirs; marshaling, protecting, and liquidating assets as required; making funeral arrangements; paying estate debts; managing and selling real and personal property; clearing tax obligations of estates; preparing estate financial reports; distributing residue to those entitled; and coordinating casework with County Counsel, the courts, and other agencies.

In some cases, the Public Administrator serves to administer the estate to its conclusion; in others, the Public Administrator serves as caretaker until the family is located, and then refers the case to the family for completion. In these cases, the Public Administrator's office helps the public navigate through the probate procedures by answering questions and providing forms to help citizens in administering a family member's estate.

The Public Administrator is not an attorney and does not offer legal advice. The services of County Counsel are

employed for legal work. The Public Administrator's office is paid statutory fees for its work, with a portion of those fees allocated to County Counsel for legal services.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$30,120) Negotiated salary and benefits adjustments.
- \$42,915 Additional funding for full-year cost of a Deputy Public Administrator position.

#### Services & Supplies

- (\$10,000) Decrease in consultant services.

#### Revenues

- (\$11,000) Decrease in fee revenue based on actual experience.

### Program Discussion

The 2012-13 recommended budget for the Public Administrator totals \$395,673, which includes full-year funding for a Deputy Public Administrator position restored during 2011-12.

**2025700000—Sheriff-Public Administrator**  
**Law & Justice**

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**Workload Data**

	Actual			Est./Act. 2011-12	Projected 2012-13
	2008-09	2009-10	2010-11		
<i>Decedent Estates</i>	103	102	76	96	110
<i>Estates with Real Estate</i>	12	8	12	16	20
<i>Re-opened Cases</i>	2	8	3	10	7
<i>Cases Referred to Family Members</i>	35	35	19	30	35
<i>Average Number of Open Cases</i>	65	68	43	66	75

# 2021628000—Sheriff-Records

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$3,232,922	\$3,127,389	\$2,875,048	\$2,694,931	(\$432,458)
Services & Supplies	461,985	398,133	389,834	389,834	(8,299)
Total Appropriations	\$3,694,907	\$3,525,522	\$3,264,882	\$3,084,765	(\$440,757)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$1,486,219	\$1,504,166	\$1,749,046	\$1,749,046	\$244,880
Charges for Services	145,291	156,527	155,205	155,205	(1,322)
Miscellaneous Revenues	37,303	0	0	0	0
Total Revenues	\$1,668,813	\$1,660,693	\$1,904,251	\$1,904,251	\$243,558
<b>Net County Cost</b>	\$2,026,095	\$1,864,829	\$1,360,631	\$1,180,514	(\$684,315)
<b>Allocated Positions</b>	46.0	39.0	37.0	34.0	(5.0)
Temporary (Full-Time Equivalent)	0.0	2.0	2.0	2.0	0.0
<b>Total Staffing</b>	46.0	41.0	39.0	36.0	(5.0)

## Purpose

The Records Division of the Sheriff's Office performs specialized criminal and jail inmate record keeping functions. The Division consists of two primary areas:

- Criminal Records – Functions involve processing, maintenance, and dissemination of law enforcement records such as crime reports, citations, warrants, subpoenas, restraining orders, and court-ordered records expungements, as well as maintenance of databases used for inquiry and submission of crime statistics to State and federal agencies.
- Custody Records – Maintains and updates records related to inmates in custody, including court appearances, sentences, court orders, bail bonds, bookings, citations, and releases. Also provides customer assistance to the public regarding inmate and custodial operational procedures.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$66,946) Negotiated salary and benefits adjustments.
- \$54,280 Add one Senior Administrative Supervisor position.

- (\$419,792) Transfer six Radio Communications Specialist positions to Communications Division.

### Services & Supplies

- (\$18,149) Decrease in Workers' Compensation Insurance costs.

### Revenues

- \$211,319 Increase in Proposition 172 revenue.
- \$34,561 Increase in reimbursement for State-mandated activities.

## Program Discussion

The 2012-13 recommended budget for the Records Division totals \$3,084,765, which is a decrease of \$440,757 from 2011-12. This change reflects the addition of one Senior Administrative Supervisor, offset by negotiated salary and benefits adjustments, and the transfer of six Radio Communications Specialist positions to the Communications Division budget:

- Senior Administrative Supervisor - This position was deleted in 2011-12 due to budget reductions. Reinstatement is critical to management oversight and support of the Records Division.

## 2021628000—Sheriff-Records

### Law & Justice

- Radio Communications Specialist (6) - During 2011-12, these positions were relocated to the Communications Center and dispatch staff were cross-trained to perform warrant and records checks and provide relief coverage. The 2012-13 recommended budget transfers these positions to the Communications budget to reflect the operations shift.

As a result of staffing decreases over the past few years, the Records Division struggles to meet legal mandates, 24-hour turnaround time on priority cases, and prioritizing data entry response, at times borrowing clerical staff from other Sheriff's Divisions in times of crisis. These reassignments cause backlogs and service reductions in those areas.

### Supplemental Request

The Sheriff has submitted a supplemental funding request of \$180,117 for three Office Assistant Specialist positions to address workload issues resulting from staff reductions. Position duties include: retrieval of data from State Department of Justice (DOJ) databases; review of arrest records to be submitted to DOJ; processing of record requests in accordance with release control laws; coordination of arrest warrant processing; data entry into various databases; and phone customer service on Records Division operations.

Funding for this request has not been included in the recommended 2012-13 budget.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>Restraining Orders</i>	2,226	1,503	1,377	1,428	1,516
<i>Documented Report Pages</i>	93,306	96,320	93,103	91,800	93,741
<i>Documented Reports Sold</i>	1,853	1,811	2,287	2,798	2,384
<i>Citations Processed</i>	2,615	3,245	3,284	3,346	3,292
<i>Jail Bookings</i>	33,459	28,974	24,964	23,046	25,661
<i>Court Cap Inmate Releases</i>	3,021	2,371	1,680	2,112	2,054
<i>Documented and Supplemental Reports</i>	34,239	31,260	27,397	28,166	28,941
<i>Subpoena-Production of Evidence</i>	N/A	N/A	34	46	37
<i>Repossessions</i>	N/A	N/A	160	158	152



# Sheriff-Special Fund Programs

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

Narcotics Enforcement & General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$87,819	\$92,875	\$91,448	\$91,448	(\$1,427)
Services & Supplies	607,186	847,702	665,280	665,280	(182,422)
Fixed Assets	39,052	659,000	673,200	673,200	14,200
Operating Transfers Out	85,000	85,000	138,000	138,000	53,000
Total Appropriations	\$819,057	\$1,684,577	\$1,567,928	\$1,567,928	(\$116,649)
<b>Earned Revenues By Source</b>					
Interest/Rents	\$209	\$200	\$150	\$150	(\$50)
Aid from Other Governments	3,058	60,000	66,608	66,608	6,608
Miscellaneous Revenues	9,004	0	0	0	0
Operating Transfers In	811,210	1,594,496	1,472,759	1,472,759	(121,737)
Fund Balance	(4,425)	29,881	28,411	28,411	(1,470)
Total Revenues	\$819,057	\$1,684,577	\$1,567,928	\$1,567,928	(\$116,649)
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	1.0	1.0	1.0	1.0	0.0
<b>Temporary (Full-Time Equivalent)</b>	0.5	0.5	0.5	0.5	0.0
<b>Total Staffing</b>	1.5	1.5	1.5	1.5	0.0

## Purpose

The Sheriff's Office receives asset forfeiture funds from both the State and federal governments as the result of narcotics-related arrests. In addition, vehicle registration fees provide funding for the Automated Fingerprint Identification (ID) Program and the Auto Theft Task Force.

The Special Fund Programs discussion includes four individual budget units: State Narcotics Enforcement (#2021606000), Federal Narcotics Enforcement (#2021607000), Automated Fingerprint ID (#2021610000), and Auto Theft Task Force (#2021627000).

➤ (\$43,392) Decrease in maintenance and equipment costs funded by Federal Narcotics Enforcement funding.

➤ (\$89,692) Decrease in software and computer supplies for Automated Fingerprint ID.

➤ (\$32,418) Decrease in operational costs for Auto Theft Program.

## Fixed Assets

➤ \$673,200 Equipment for Automated Fingerprint ID Program.

## Major Budget Changes

### Services and Supplies

➤ (\$16,400) Decrease in operational costs funded by State Narcotics Enforcement funding.

### Operating Transfers Out

➤ \$65,000 Matching funds for Port Security Grant to purchase boat.

➤ (\$12,000) Decrease reimbursement to Patrol Division for Deputy Sheriff assigned to Auto Theft Task Force.

# ***Sheriff-Special Fund Programs***

## ***Law & Justice***

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### **Revenues**

- \$6,608      Increase in transfers from Federal Narcotics Trust Fund.
- (\$75,542)      Decrease in reimbursement from Automated Fingerprint ID Fund.
- (\$46,195)      Decrease in reimbursement from Auto Theft Investigation Fund.

### **Program Discussion**

#### **State Narcotics Enforcement Fund**

State law establishes procedures for the forfeiture and distribution of property used in the commission of controlled substance offenses, including the requirement that property transferred to a local agency, including cash or proceeds, be used for law enforcement purposes.

For 2012-13, a total of \$28,561 in asset forfeiture monies will be used for replenishing a cash fund for narcotics investigations; pager service; operation and maintenance of the Sheriff's Mobile Law Enforcement Center; law enforcement equipment for the Detectives Division; and \$15,000 in matching funds for purchase of a patrol boat under the Port Security Grant Program.

#### **Federal Narcotics Enforcement Fund**

Federal law prescribes the method for disposition of assets or proceeds used in drug crimes, including the transfer of seized assets to local law enforcement agencies. Following the close of each fiscal year, the Board approves an agreement to participate in the Federal Equitable Sharing Program. This agreement and an annual certification report must be submitted within 60 days after the close of the fiscal year in order to receive shared cash, property, or proceeds seized as part of a federal asset forfeiture case.

In 2012-13, \$66,608 from the Narcotics Enforcement Fund will be used for law enforcement equipment to support the Investigations Division, as well as \$50,000 in matching funds for the grant-funded purchase of a patrol boat.

### **Automated Fingerprint Identification Fund**

The Automated Fingerprint ID Fund is funded by an assessment added to various fines, penalties, and forfeitures. The Fund also receives a fee of \$1 per vehicle registered in the County.

Monies collected in the Fund are used for expenses relating to fingerprint identification systems, including the purchase and maintenance of equipment that allows local law enforcement agencies to access the Cal ID (California Identification) system, which contains over five million fingerprints. Expenditures are overseen by the Remote Access Network (RAN) Committee, with input from its Technical Advisory Committee. The RAN Committee is comprised of a member of the Board of Supervisors, the Sheriff, the District Attorney, local police chiefs, a Mayor of a local city, and a member-at-large.

In 2012-13, a total of \$1,250,953 is budgeted for systems maintenance, communications, software, and various automation equipment. This figure represents a decrease of \$75,542 from 2011-12, reflecting the completion of one-time projects.

### **Auto Theft Task Force**

The Auto Theft Task Force includes personnel from the California Highway Patrol, District Attorney's Office, Sheriff's Office, Probation Department, and local police departments. Funded by an assessment fee of \$1 per vehicle registration in the County, monies are used exclusively to investigate and prosecute auto theft cases.

The 2012-13 Auto Theft Task Force budget for the Sheriff's Office totals \$221,806, which provides funding for a Senior Office Assistant, a part-time Evidence Technician, partial reimbursement for a Deputy Sheriff allocated to the Patrol Division, and miscellaneous supplies and equipment. Funding for Task Force personnel from other agencies is paid directly and not included as part of this budget.

# 2022620000-Sheriff-Work Programs

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Request	2012-13 Recommend	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,037,753	\$841,935	\$731,436	\$731,436	(\$110,498)
Services & Supplies	139,324	251,835	236,605	236,605	(15,230)
Total Appropriations	\$1,177,077	\$1,093,770	\$968,041	\$968,041	(\$125,728)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$27,472	\$27,960	\$31,901	\$31,901	\$3,941
Charges for Services	1,052,948	1,045,000	871,000	871,000	(174,000)
Total Revenues	\$1,080,419	\$1,072,960	\$902,901	\$902,901	(\$170,059)
<b>Net County Cost</b>	\$96,658	\$20,810	\$65,140	\$65,140	\$44,331
<b>Allocated Positions</b>	13.0	9.0	9.0	9.0	0.0

## Purpose

The Sheriff's Work Programs budget includes programs that provide alternatives to incarceration for eligible individuals who have been sentenced by the Court. These programs are an effective means of reducing overcrowding in the County Jail. The programs include:

- Alternative Work Program (AWP) – Participants serve two to five days per week in community service in lieu of serving time in custody. This process assists in managing the Jail population and allows better management of low-risk inmates.
- Electronic Monitoring Program (EMP) – EMP provides a radio frequency ankle bracelet system for home detention monitoring of sentenced inmates. Benefits include keeping offenders gainfully employed and providing for their families; and fulfilling other community obligations, while paying their debt to society. It also provides an option for the chronically ill to serve their sentence at home, allowing access to their own medical care providers and relieving pressure on Correctional Health Services.
- Work Furlough Program (WFP) – Participants work at their normal paying jobs during the day, but spend evenings and weekends in custody. Since WFP does not relieve jail overcrowding, it is reserved for applicants who are gainfully employed, have dependents to support, and are not qualified to participate in AWP or EMP.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$26,416) Negotiated salary and benefits adjustments.
- \$113,973 Add a Correctional Sergeant.
- (\$198,055) Transfer a Sergeant position to Detectives Division.

### Services & Supplies

- (\$10,393) Decrease in Workers' Compensation Insurance costs.

### Revenues

- (\$174,000) Decrease in fee revenue based on actual experience.

## Program Discussion

The 2012-13 recommended Work Programs budget totals \$968,041, which is a decrease of \$125,728 from 2011-12. This change reflects addition of a Correctional Sergeant, offset by negotiated salary and benefits adjustments, and transfer of a Sergeant to Detectives Division.

As identified in the 2011-12 budget narrative, program revenue continues to remain low. A revised estimate reflecting actual experience is included in the recommended budget for 2012-13.

## 2022620000-Sheriff-Work Programs

### Law & Justice

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#### Workload Data

	<u>Actual</u>			<u>Est./Act.</u>	<u>Projected</u>
	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
<i>Scheduled Daily Average Participants</i>					
<i>Alternative Work Program</i>	121	148	167	146	149
<i>Work Furlough Program</i>	4	2	1	1	1
<i>Electronic Monitoring Program</i>	20	30	20	25	30

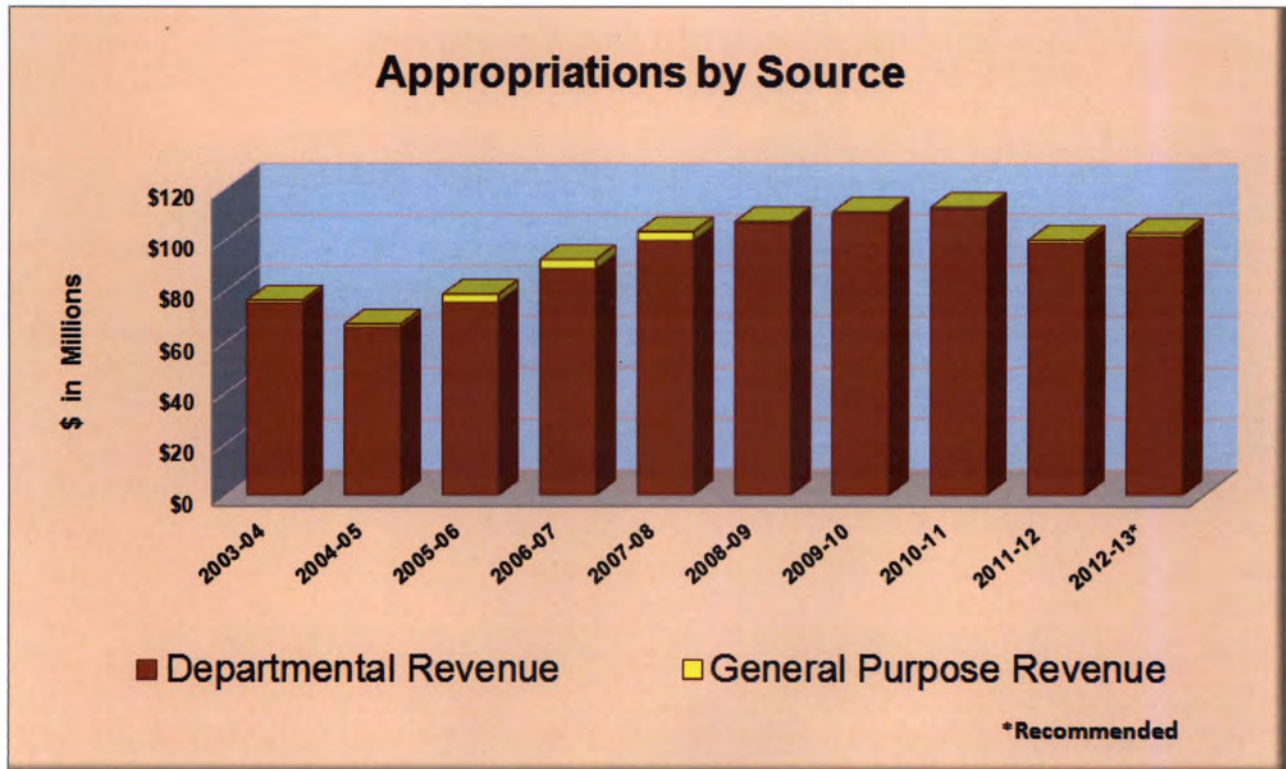
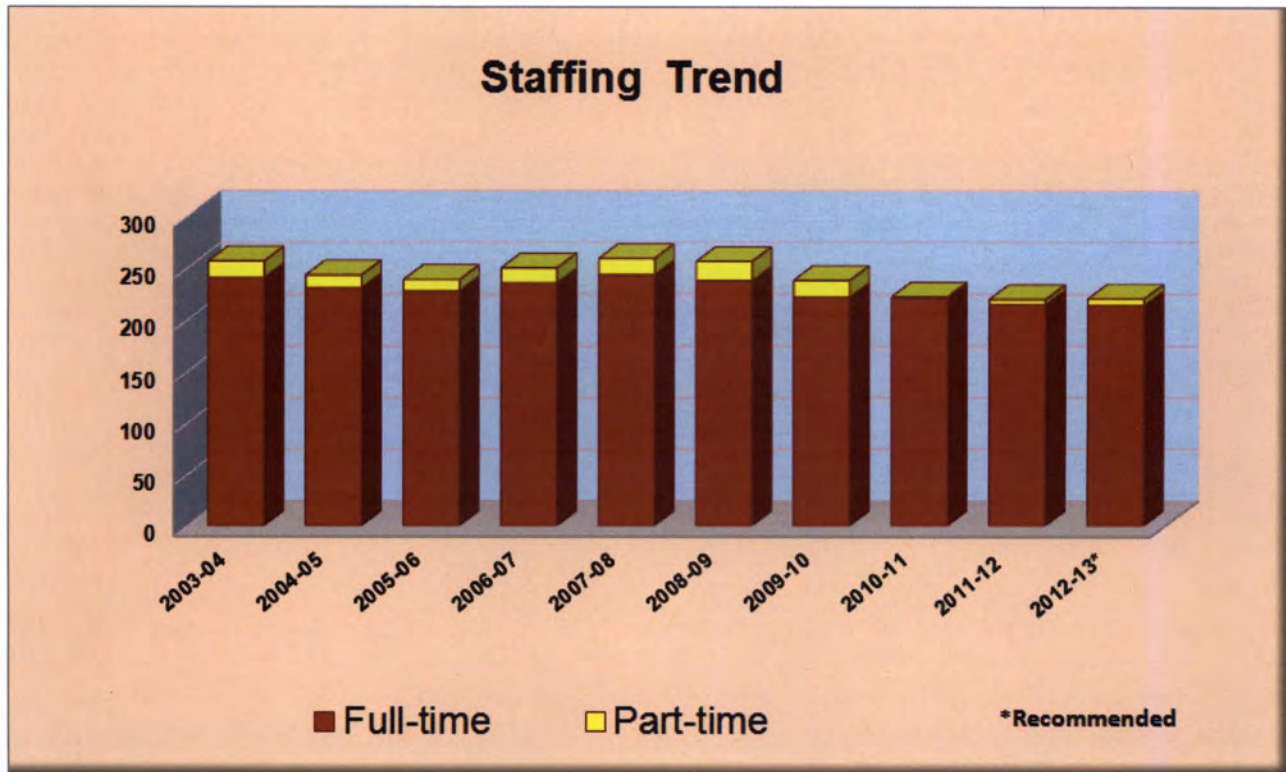
## Roads & Facilities Appropriations

	Page Number	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Public Works</b>					
2023070000 Delta Activities	E-23	\$800,000	\$800,000	\$800,000	\$0
3030101000 Administration	E-6	2,726,079	2,795,678	2,795,678	69,599
3030103000 Engineering	E-9	9,445,537	9,095,117	9,095,117	(350,420)
3030105000 Road Maintenance	E-12	12,871,107	12,544,207	12,544,207	(326,900)
3030106000 Construction	E-14	30,210,195	30,078,157	30,078,157	(132,038)
3030108000 Development Services	E-16	542,579	846,543	846,543	303,964
3030900000 Community Infrastructure - Engineering	E-24	32,000	5,000	5,000	(26,999)
<b>Road Districts</b>					
3031300000 Road District #1	E-26	3,237,442	2,960,959	2,960,959	(276,483)
3031400000 Road District #2	E-26	1,251,795	1,655,711	1,655,711	403,916
3031500000 Road District #3	E-26	1,128,111	1,118,881	1,118,881	(9,230)
3031600000 Road District #4	E-26	6,087,404	6,905,970	6,905,970	818,566
3031700000 Road District #5	E-26	6,150,102	5,072,028	5,072,028	(1,078,074)
3039900000 Community Infrastructure	E-27	20,335,759	24,077,884	24,077,884	3,742,125
9230901000 Airport Enterprise Fund	E-29	5,077,157	4,604,632	4,604,632	(472,524)
<b>Total - Roads &amp; Facilities</b>		<b>\$99,895,265</b>	<b>\$102,560,766</b>	<b>\$102,560,766</b>	<b>\$2,665,501</b>



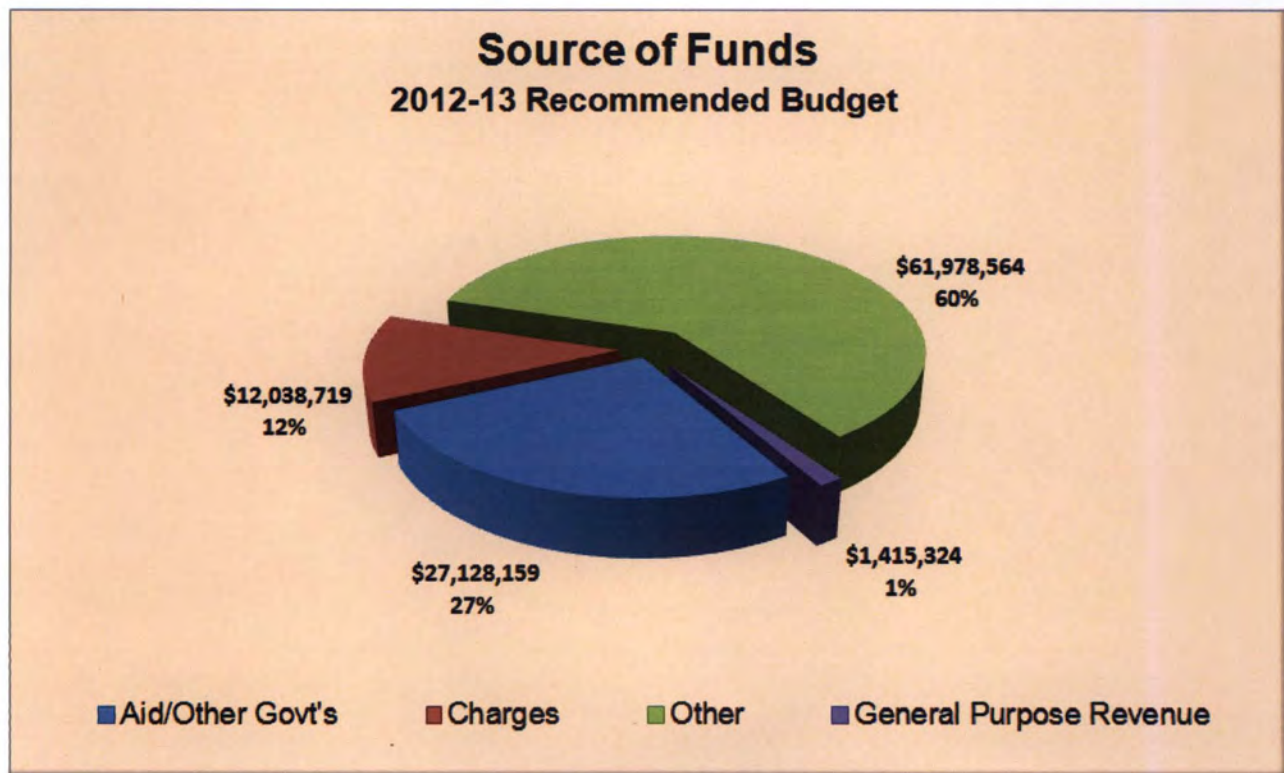
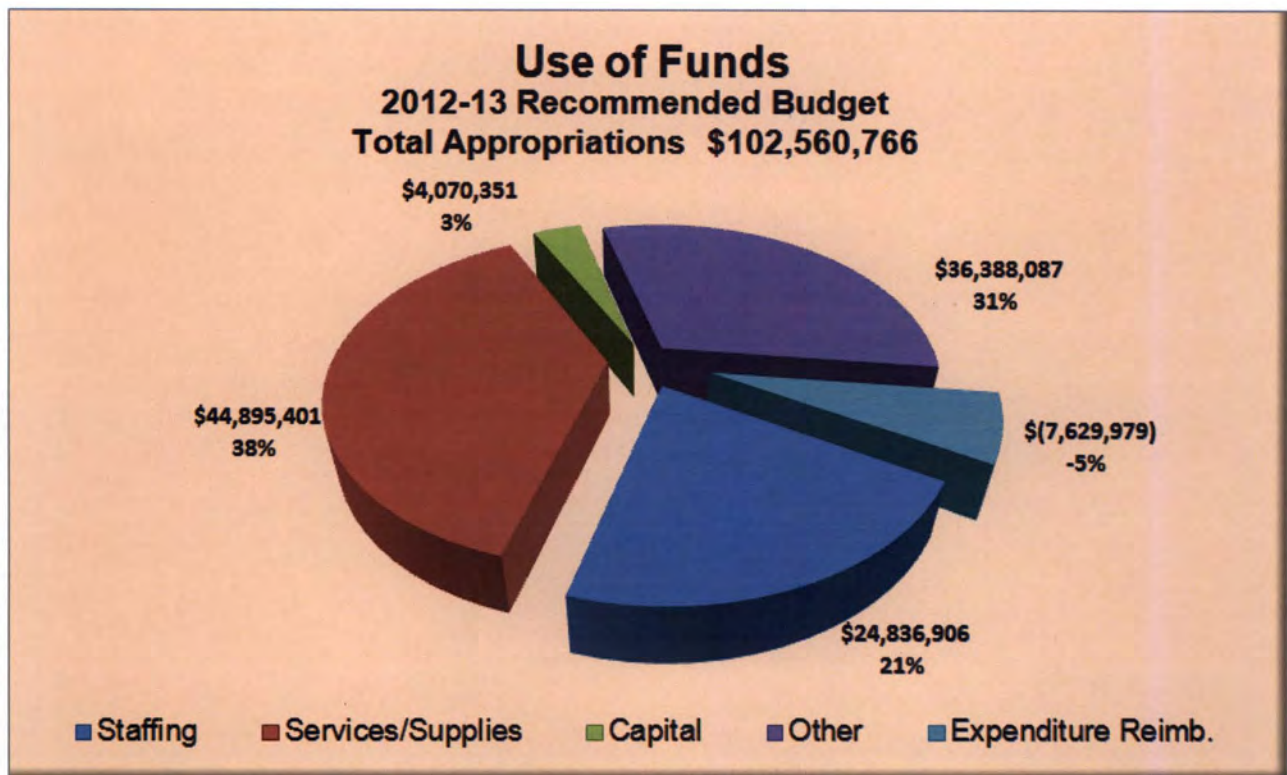
## Roads & Facilities

### Statistical Summary





## Roads & Facilities Statistical Summary



# Airport Enterprise Fund

## Roads & Facilities

Patrick Carreno, Airport Director

Airport Enterprise Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$942,682	\$832,513	\$1,057,252	\$1,057,252	\$224,740
Services & Supplies	1,602,015	1,266,682	1,329,717	1,329,717	63,035
Other Charges	354,812	354,812	354,812	354,812	0
Fixed Assets	5,306,888	2,623,150	1,862,851	1,862,851	(760,299)
Total Appropriations	\$8,206,397	\$5,077,157	\$4,604,632	\$4,604,632	(\$472,524)
<b>Earned Revenues By Source</b>					
Taxes	\$412,356	\$412,356	\$431,736	\$431,736	\$19,380
Interest/Rents	11,237	10,000	10,000	10,000	0
Aid from Other Governments	135	0	0	0	0
Miscellaneous Revenues	(2,164)	(500)	(1,000)	(1,000)	(500)
Operating Transfers In	235,598	207,010	308,178	308,178	101,168
Airport Special Revenues	6,580,664	3,821,938	2,845,458	2,845,458	(976,480)
Fund Balance	726,261	384,043	544,935	544,935	160,892
Total Revenues	\$7,964,086	\$4,834,847	\$4,139,307	\$4,139,307	(\$695,540)
<b>Net County Cost</b>	\$242,310	\$242,310	\$465,325	\$465,325	\$223,015
<b>Allocated Positions</b>	10.0	8.0	11.0	11.0	3.0
<b>Temporary (Full-Time Equivalent)</b>	0.3	0.0	0.8	0.8	0.8
<b>Total Staffing</b>	10.3	8.0	11.8	11.8	3.8

## Purpose

The Stockton Metropolitan Airport serves the commercial, corporate business, and general aviation needs of San Joaquin County. The Airport is in a foreign trade zone, and is conveniently located and easily accessible by two major north-south arterials in California – Interstate 5 and U.S. Highway 99.

The Department of Aviation plans, operates, and maintains the safety and appearance of the Airport to meet the highest standards. The Department also manages numerous tenant agreements and facilities; provides a safe and efficient facility for the operation of aircraft; promotes development of Airport property for aviation and commercial related services; obtains and administers Federal Aviation Administration (FAA) grants; and reviews all development proposals within the Airport's sphere-of-influence to ensure compatibility with federal, State, and local standards.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$65,901) Negotiated salary and benefits adjustments.
- \$269,637 Add an Airport Operations Supervisor, Airport Operations Specialist, and a Management Analyst.
- \$21,004 Add extra-help.

### Services & Supplies

- \$50,000 Increase in consultant services for business plan and marketing support.
- (\$20,000) Decrease in utilities expenses reflecting actual experience.
- \$31,076 Cost Allocation Plan adjustment.

# Airport Enterprise Fund

## Roads & Facilities

### Fixed Assets

- \$1,491,000 Terminal apron construction.
- \$200,000 Parking lot payment system.
- \$130,000 Environmental impact report (EIR) for Airport Master Plan.
- \$25,000 Terminal building improvements.
- \$16,851 Hand-held radios (3).

### Revenues

- \$293,000 Increase in parking fees reflecting increased flights and new parking payment system.
- \$101,168 Increase in use of Passenger Facility Charges for planned capital projects.
- (\$938,100) Decrease in federal reimbursements due to completion of terminal apron design.
- (\$200,000) Delete AirPark 599 reimbursements; transferred project to General Services Department.

\$465,325. This represents a budget decrease of \$472,524 from 2011-12, primarily attributable to the completion of the terminal apron design. The budget includes the addition of an Airport Operations Supervisor to oversee all operations staff and act as the Airport security coordinator, an Airport Operations Specialist to support Airport security and safety programs, and a Management Analyst to oversee the administrative and finance operations. Airport parking fees will be increased from \$5 to \$7 per day in order to account for the new parking lot payment system. The 2012-13 budget also uses \$544,935 of the available fund balance of the Airport Enterprise Fund, and is estimated to deplete all available reserves.

Although commercial operations continue to rise and have provided a significant increase in revenue associated with these operations, the Airport continues to operate at a loss. General aviation activity has continued to decline due to the economy and the high cost of fuel. Airport tenants are slow to pay or are delinquent in payments, which increases both administrative and legal costs associated with collection. Limited opportunities exist to increase lease revenue because a majority of the Airport's leases are long-term and were prepaid.

### Air Services

### Program Discussion

The Department of Aviation's 2012-13 recommended budget totals \$4,604,632 with a General Fund contribution of

In June 2006, Allegiant Air began serving the Airport with three weekly flights to Las Vegas. In 2012-13, flights to Las Vegas are expected to be offered 8 to 12 times weekly, depending on the season.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Commercial Passengers</b>					
Enplanements	27,467	29,365	55,916	64,466	73,000
Deplanements	27,510	28,970	54,785	63,907	72,900
Total	54,977	58,335	110,701	128,373	145,900
<b>Aircraft Operations</b>					
Air Carrier	461	476	914	1,037	1,100
Air Taxi	647	945	1,644	1,716	1,900
Military	2,171	3,223	3,661	4,606	4,800
General Aviation	57,602	55,176	37,207	44,194	46,000
Total	60,881	59,820	43,426	51,553	53,800

## ***Airport Enterprise Fund***

### ***Roads & Facilities***

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In October 2011, Allegiant Air commenced twice-weekly service to Palm Springs. However, this service was terminated April 9, 2012. Allegiant Air has indicated it may reinstate the service as a seasonal flight in 2012-13.

In May 2011, Allegiant Air announced new service from Stockton to Honolulu will be initiated in October 2012. This will result in a significant increase in passenger enplanements at Stockton Metropolitan Airport.

Collection of the Passenger Facility Charge (PFC), parking lot fees, and landing fees has increased due to a higher number of enplanements. The trend of increased revenue associated with commercial air service is expected to continue through 2013.

#### **Capital Improvements**

The recommended budget includes approximately \$2.1 million for terminal apron construction, parking lot controls, terminal modernization, and an EIR for the Airport Master Plan. The construction projects are funded by the FAA's Airport Improvement Program (AIP), PFC, and the Airport Enterprise Fund. These improvements will enhance the Airport's competitiveness, efficiency, safety, and appearance.

Aging infrastructure and equipment continues to be a major issue for the Airport. Much of the mechanical equipment in the terminal and airfield infrastructure has reached its useful life and needs to be replaced. Additionally, the Airport has deferred major maintenance projects over the last few years. The AIP and PFC continue to be the main funding sources for these projects, but cannot completely fund all necessary projects.

#### **Multiyear Forecast**

The AIP grants have returned to 90% funding, a reduction from the 95% level. As a result, the Airport will have an approximate cost increase of \$108,000 annually for the local match which is anticipated to be funded by the PFC.

Staffing levels will need to be evaluated if passenger enplanements continue to increase over the next two to five years. Based on current projections, the Airport Operations Division is anticipated to become a 24-hour a day operation within five years. The Airport Maintenance Division would also need additional staffing levels to maintain the Airport terminal and facilities.



# Summary

## All Public Works Budgets

Thomas M. Gau, Public Works Director

	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$33,028,287	\$37,861,425	\$36,230,849	\$36,230,849	(\$1,630,576)
Services & Supplies	30,875,763	69,500,188	73,358,281	73,358,281	3,858,093
Other Charges	17,260,378	35,803,910	33,964,372	33,964,372	(1,839,538)
Fixed Assets	836,516	2,305,500	2,487,200	2,487,200	181,700
Operating Transfers Out	636,733	626,776	636,733	636,733	9,957
Total Expenditures	\$82,637,677	\$146,097,799	\$146,677,435	\$146,677,435	\$579,636
Expenditure Reimbursements	(15,707,900)	(17,519,905)	(15,330,899)	(15,330,899)	2,189,006
Total Appropriations	\$66,929,777	\$128,577,894	\$131,346,536	\$131,346,536	\$2,768,642
<b>Earned Revenues By Source</b>					
Taxes	\$10,777,973	\$13,698,287	\$12,238,793	\$12,238,793	(\$1,459,494)
Licenses/Permits/Franchises	141,114	160,000	186,000	186,000	26,000
Interest/Rents	561,810	506,532	501,495	501,495	(5,037)
Aid from Other Governments	25,841,463	32,025,477	27,334,189	27,334,189	(4,691,288)
Charges for Services	28,914,247	31,308,482	30,248,222	30,248,222	(1,060,260)
Miscellaneous Revenues	1,247,492	1,185,750	1,224,300	1,224,300	38,550
Operating Transfers In	636,733	626,776	626,776	626,776	0
Transfer from Reserve	344,985	0	0	0	0
Fund Balance	(1,728,343)	47,981,034	57,925,839	57,925,839	9,944,805
Total Revenues	\$66,737,474	\$127,492,338	\$130,285,614	\$130,285,614	\$2,793,276
<b>Net County Cost</b>	\$192,303	\$1,085,557	\$1,060,922	\$1,060,922	(\$24,634)
<b>Allocated Positions</b>	387.0	381.0	374.0	374.0	(7.0)
Temporary (Full-Time Equivalent)	6.8	9.6	13.6	13.6	4.0
<b>Total Staffing</b>	393.8	390.6	387.6	387.6	(3.0)

This is a summary of the 20 budgets administered by the Public Works Director. These include:

- 1016000000 Surveyor
- 2023040000 Flood Management
- 2023060000 Water Resources
- 2023070000 Delta Activities
- 2024100000 Flood Channel Maintenance
- 3030101000 Administration
- 3030103000 Engineering
- 3030105000 Road Maintenance
- 3030106000 Construction
- 3030108000 Development Services
- 3030900000 Community Infrastructure Engineering
- 3031300000 Road District #1
- 3031400000 Road District #2
- 3031500000 Road District #3
- 3031600000 Road District #4
- 3031700000 Road District #5
- 3039900000 Community Infrastructure Program
- 4040800000 Utility Districts
- 8190000000 Fleet Services Internal Service Fund
- 9210000000 Solid Waste Enterprise Fund

# Summary

## Public Works—Road Fund

Thomas M. Gau, Public Works Director

Road Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$16,301,189	\$19,045,413	\$18,036,316	\$18,036,316	(\$1,009,097)
Services & Supplies	9,716,229	11,319,225	10,918,653	10,918,653	(400,572)
Other Charges	14,286,867	35,296,500	37,114,257	37,114,257	1,817,757
Fixed Assets	177,418	174,500	19,000	19,000	(155,500)
Total Expenditures	\$40,481,703	\$65,835,638	\$66,088,226	\$66,088,226	\$252,588
Expenditure Reimbursements	(5,987,501)	(10,040,141)	(10,728,525)	(10,728,525)	(688,384)
Total Appropriations	\$34,494,202	\$55,795,497	\$55,359,701	\$55,359,701	(\$435,796)
<b>Earned Revenues By Source</b>					
Taxes	\$5,144,373	\$8,064,929	\$6,748,802	\$6,748,802	(\$1,316,127)
Licenses/Permits/Franchises	141,114	160,000	186,000	186,000	26,000
Interest/Rents	149,724	120,000	120,000	120,000	0
Aid from Other Governments	25,250,002	31,761,248	27,001,969	27,001,969	(4,759,279)
Charges for Services	1,031,331	1,355,500	1,399,408	1,399,408	43,908
Miscellaneous Revenues	88,662	160,750	124,100	124,100	(36,650)
Operating Transfers In	636,733	626,776	626,776	626,776	0
Fund Balance	1,973,058	13,396,294	19,002,646	19,002,646	5,606,352
Total Revenues	\$34,414,997	\$55,645,497	\$55,209,701	\$55,209,701	(\$435,796)
Net County Cost	\$79,205	\$150,000	\$150,000	\$150,000	\$0
<b>Staffing</b>					
Allocated Positions	188.0	185.0	181.0	181.0	(4.0)
Temporary (Full-Time Equivalent)	0.9	4.0	5.5	5.5	1.5
Total Staffing	188.9	189.0	186.5	186.5	(2.5)

## Major Budget Changes

### Revenues

- (\$3,683,718) Decrease in federal Congestion Mitigation and Air Quality (CMAQ) funds due to completion of projects.
- (\$1,390,370) Decrease in Measure K funds primarily due to completion of CMAQ projects.
- (\$747,939) Decrease in State funds for road projects.
- (\$502,119) Decrease in federal allocation for road projects.
- \$5,606,352 Projected increase in carryover fund balance.



# 3030101000—Public Works-Administration

## Roads & Facilities

Thomas M. Gau, Public Works Director

Road Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$2,685,095	\$3,243,410	\$3,142,272	\$3,142,272	(\$101,138)
Services & Supplies	2,155,415	1,912,269	2,017,006	2,017,006	104,737
Other Charges	48	100	100	100	0
Fixed Assets	171,778	98,500	0	0	(98,500)
Total Expenditures	\$5,012,336	\$5,254,279	\$5,159,378	\$5,159,378	(\$94,901)
Expenditure Reimbursements	(1,958,495)	(2,528,200)	(2,363,700)	(2,363,700)	164,500
Total Appropriations	\$3,053,841	\$2,726,079	\$2,795,678	\$2,795,678	\$69,599
<b>Earned Revenues By Source</b>					
See Public Works - Road Fund Summary Page					
Allocated Positions	24.0	26.0	26.0	26.0	0.0
Temporary (Full-Time Equivalent)	0.0	1.0	0.5	0.5	(0.5)
Total Staffing	24.0	27.0	26.5	26.5	(0.5)

### Purpose

The Department of Public Works is responsible for planning, designing, constructing, operating, and maintaining public roads, bridges, water, wastewater systems, flood control, and solid waste systems for the County. Additionally, staff support is provided to the Planning Commission, Groundwater Banking Authority, Flood Control Technical Advisory Committee, Board Water Committee, and the County Advisory Water Commission. The overall mission is to protect the health and welfare of the public, preserve the County's infrastructure investments, and develop Countywide long-term plans and programs for transportation systems, water quality and supply needs, and flood management interests.

The Public Works Administration budget funds support services for 20 functional areas of the department. Support services include personnel, payroll, information services, clerical, fiscal services, records management, and geographic information systems activities. Activities of the operating divisions are provided in their specific budget narratives.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$114,014) Negotiated salary and benefits adjustments.

- \$37,546 Replace an Office Assistant with an Accountant.
- (\$24,670) Decrease in extra-help.

#### Services & Supplies

- \$100,000 Increase in consultant services based on anticipated new project needs.
- \$49,294 Increase in leases for radio and automation equipment.
- (\$60,000) Decrease in software licenses reflecting actual experience.
- \$26,267 Cost Allocation Plan adjustment.

#### Expenditure Reimbursements

- (\$164,500) Decrease in reimbursements for services provided.

### Program Discussion

The 2012-13 recommended budget for Public Works Administration is \$5,159,378, which is a decrease of \$94,901 from 2011-12. This budget includes negotiated salary and benefits adjustments, replacement of an Office Assistant with an Accountant, and a decrease in cost reimbursements due to projects completed.

# **3030101000—Public Works-Administration**

## **Roads & Facilities**

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A recurring theme throughout Public Works is the need to identify additional revenue sources or reduce service levels. To improve efficiency and minimize service impacts to the public, an ongoing review of potential consolidation measures is underway.

### **Road Fund Revenues**

The 2012-13 proposed Road Fund revenues decrease by \$5.9 million reflecting one-time funding received in 2009-10 and 2010-11. Additionally, Road Fund revenues are reflective of the economic climate. Five-year projections indicate a mostly flat trend of discretionary revenue, while operating and maintenance expenditures continue to increase.

In 2010 the State legislature passed a Gas Tax Swap, which replaced Proposition 42 funding with a new excise tax on fuel from the Highway Users Tax Account (HUTA) for local transportation-related efforts. However, the legislature can still borrow from the new HUTA funds if it deems necessary. With the State's continued financial difficulties, local transportation funds will continue to be a target of the legislature.

Congress continues to work toward a new federal transportation bill; however, the main stumbling block remains how to fund it, as increasing the federal gas tax has little support given the country's political and economic climate. The existing legislation has been extended several times over the past few years, and if a new transportation bill is not passed or existing legislation extended, federally-funded projects could be delayed.

Public Works continues to seek available funding opportunities and is monitoring developments at both the State and federal levels. While project costs are down, most revenue projections including State and federal gas tax proceeds are down as well due to reduced driving by the public and more fuel-efficient vehicles. In contrast, Measure K fund projections reflect a modest increase.

Over the past two years, Public Works has recognized declining revenues, held positions vacant, and deferred projects and the replacement of heavy equipment in order to address revenue shortfalls. In 2012-13, a combination of strategic actions will continue: delaying, phasing, or scaling back planned projects; consolidating work efforts where possible; pursuing grants and bond funding; and eliminating additional positions. Public Works will continue to scrutinize ongoing costs to ensure that sufficient fund balances remain available to address the cash flow needs of the Road Fund.

Private development activity is projected to remain flat in 2012-13 due to the depressed economy and housing market. However, transportation and encroachment

permits have been on the rise, and may be an early indicator of renewed economic activity.

### **Water Resources**

The Delta, water resource development, and flood management continue to be one of the Board's priorities. Key ongoing issues include:

- Responding to the 2009 Comprehensive Water Package that established the Delta Stewardship Council, the Delta Conservancy, an updated Delta Protection Commission, and other issues related to groundwater monitoring and water conservation.
- Providing input to the Bay-Delta Conservation Plan and related Delta water conveyance and conservation proposals.
- Reviewing and commenting on the Delta Stewardship Council's Delta Plan drafts and related Environmental Impact Report to balance the co-equal goals of water supply reliability and the health of the Delta ecosystem.
- Providing input to the Delta Protection Commission's process for updating its Land Use and Resource Management Plan for the Delta.
- Participating in the 5-Delta Counties Coalition efforts to develop common ground on issues such as governance, land use, sustainability of agricultural, and Delta water supply and quality.

Further details on these efforts can be found in the Water Resources and Delta Activities budgets. Continued participation in these efforts will require dedication of sufficient funding and increased dialogue and input from other departments with Delta jurisdiction. Public Works will continue to work with the County Administrator's Office, County Counsel, Office of Emergency Services, Community Development, Agricultural Commissioner, and other stakeholders to mitigate negative impacts to San Joaquin County.

### **Flood Management**

Public Works is involved in several activities ranging from the coordination of flood insurance information between property owners and the Federal Emergency Management Agency (FEMA), to engineering studies and levee improvement projects. Prioritization of limited resources and funding will dictate levels of participation in the following efforts:

- Senate Bill 5, enacted in 2007, requires central valley cities and counties to establish General Plan policies and Zoning Ordinance provisions generally requiring 200-year level flood protection by 2015,

# **3030101000-Public Works-Administration**

## **Roads & Facilities**

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or face a moratorium on most new development within flood plains. In accordance with this legislation, the California Department of Water Resources released a public draft of the Central Valley Flood Protection Plan in 2011. The draft plan does not provide cities and counties with basic information needed to comply with the law. Staff is working in cooperation with other counties and cities to affect legislation that would provide relief to these deadlines. This would allow additional time for the needed information to be developed in order to comply with the law.

- The Lower San Joaquin River Feasibility Study will identify options and costs for providing 200-year level flood protection within local communities along the lower San Joaquin River in San Joaquin County. This is a collaborative effort between the County, U. S. Army Corps of Engineers (USACE), the State, San Joaquin Area Flood Control Agency (SJAFCFA), cities of Lathrop, Lodi, Manteca, and Stockton, and various local Reclamation Districts. Once completed, the County will work in conjunction with SJAFCFA to develop a funding plan for design and construction of improvements that will provide the required higher level of flood protection.
- The USACE has enacted a policy to de-certify all project levees that received Corps certifications more than ten years ago. This decision will impact many of the levee systems that protect the Stockton metropolitan area. Although this could potentially result in FEMA placing many new areas into the 100-year flood zone, FEMA has indicated it will delay further local floodplain mapping for an interim period to allow the County and SJAFCFA time to locally certify the project levees.
- Congress is considering legislation to extend the National Flood Insurance Program. A current provision in this legislation requires mandatory flood insurance purchase and building restrictions in areas that have 100-year flood protection provided by means of flood control structures such as levees or dams. These new requirements would apply to roughly three quarters of the County. Staff is

working with the County's federal advocates and other agencies to oppose these provisions.

### **Solid Waste**

The County is currently at an economic crossroads, where changing market conditions require development of a new Solid Waste Business Plan, and may require redefining of the County's role in providing regional services. This will require consensus building with local jurisdictions and other stakeholders to develop a strategic plan for future regional solid waste planning. Recommendations and options will be developed for consideration by the Board of Supervisors and other affected local jurisdictions.

### **Special Districts**

There are a number of issues facing County-maintained Special Districts that provide water, sewer, street lighting, and storm drainage services. These include increasing regulatory mandates, rising operational and maintenance costs, and aging infrastructure. In 2012-13, a series of rate increase proposals will be presented for Board consideration. These will require property-owner approval through either a protest or formal ballot process. Significant effort will be required to perform appropriate levels of public education and outreach to enhance the likelihood of successful outcomes.

### **Green Committee**

In 2010, the County Green Committee adopted the Green Team San Joaquin's "Green Sustainable Business Certification" as the method to improve the County's environmental stewardship. As a requirement of the certification, Public Works has established a departmental Green Committee to set goals, evaluate current practices, provide information and training to employees, and gather information for the County's annual progress report to the Board of Supervisors. Benefits of the program include: financial savings through reduced energy, water, and waste disposal costs; compliance with AB 32 and AB 939; and reduced impact on the environment. Public Works' Green Committee will continue to encourage employee creativity and participation. Public Works continues to seek State, federal, and private grants to implement environmentally responsible programs.

# 3030900000—Community Infrastructure Engineering

## Roads & Facilities

Thomas M. Gau, Public Works Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$766,020	\$938,807	\$915,545	\$915,545	(\$23,262)
Services & Supplies	254,173	268,664	241,648	241,648	(27,016)
Total Expenditures	\$1,020,193	\$1,207,471	\$1,157,193	\$1,157,193	(\$50,278)
Expenditure Reimbursements	(1,027,544)	(1,175,471)	(1,152,193)	(1,152,193)	23,278
Total Appropriations	(\$7,351)	\$32,000	\$5,000	\$5,000	(\$27,000)
<b>Earned Revenues By Source</b>					
Charges for Services	\$5,255	\$32,000	\$5,000	\$5,000	(\$27,000)
Total Revenues	\$5,255	\$32,000	\$5,000	\$5,000	(\$27,000)
<b>Net County Cost</b>	(\$12,606)	\$1	\$0	\$0	(\$0)
<b>Allocated Positions</b>	7.0	7.0	7.0	7.0	0.0

## Purpose

The Community Infrastructure Engineering Division is responsible for the County's role in the Surface Mining and Reclamation Act for quarry inspection and monitoring, Community Development Block Grants, Capital Asset Management, utility franchise administration, and Proposition 218 compliance for new and existing development.

The Division is responsible for administering the master planning and engineering support of water, wastewater, stormwater drainage, and lighting systems; utility system analysis; capital improvement program; and engineering reports for Special Districts. In addition, the Division provides general engineering and support services to assist in the operation and maintenance of Special Districts' infrastructure in the unincorporated areas of the County.

The Division also facilitates zone formations and annexations, and provides engineering and support services to all the County Service Area community infrastructure projects, both routine and ad hoc.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$23,261) Negotiated salary and benefits adjustments.

### Services & Supplies

- (\$20,000) Decrease in Public Works administration and support services.
- (\$11,918) Decrease in professional services.

### Expenditure Reimbursements

- (\$41,000) Decrease in reimbursements from 2012-13 Community Development Block Grant (CDBG) fund.
- \$31,705 Increase in charges to special districts.
- (\$10,000) Elimination of reimbursements from Morada Interconnect project due to project completion.

## Program Discussion

The 2012-13 recommended budget for Community Infrastructure Engineering totals \$1,157,193, which is a decrease of \$50,277 from 2011-12.

### Special Districts Administration

In 2012-13, the Community Infrastructure Engineering Division will continue its efforts on securing sufficient revenues to assure the long-term sustainability of the special districts. This requires the evaluation of each utility's rate structure as well as conducting cost and service

# 3030900000—Community Infrastructure Engineering Roads & Facilities

analyses. Proposition 218 mandates that any increase in property-related assessment rates or fees be approved by the affected property owners. Significant public outreach efforts will be required to educate customers about the necessity for revised rate structures. Approximately 24% of the County's special districts will require rate adjustments over the next few years.

## Surface Mining and Reclamation Act (SMARA)

The SMARA program is charged with maintaining an effective and comprehensive surface mining and reclamation inspection and financial assurance program of surface mining operations in the County. These efforts are made to ensure that adverse environmental effects are prevented or minimized and that mined lands are reclaimed to a usable condition that is readily adaptable for alternative land

uses. Twenty-six quarry operations are monitored and annual Quarry Financial Assurances Reports are prepared and submitted to the State.

## Community Development Block Grant (CDBG)

The CDBG program provides limited funding for infrastructure (sewer, water, stormwater drainage, and pedestrian safety) enhancement to low-income areas that meet U.S. Department of Housing and Urban Development's national and local community development objectives. In 2011-12, Public Works was allocated \$829,763 for infrastructure enhancement projects. Additional funding requests totaling \$710,000 have been submitted for storm drainage improvements and pedestrian safety projects within eligible target areas.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b><i>Special Districts Engineering Support</i></b>					
Utility System Evaluations	18	18	18	10	10
Special District Projects	5	5	4	14	8
Engineer's Reports	5	6	8	7	12
Development Reviews	180	100	106	115	125
<b><i>Special Districts Administration</i></b>					
Special District Budgets	105	105	105	105	105
Street Light Service Calls	143	130	169	190	200
Annexations	0	1	1	0	1
Rate Adjustments (Proposition 218)	1	4	7	5	6
<b><i>SMARA Program</i></b>					
Monitoring, Inspections, & Financial Assurances	26	27	26	26	26

# 3039900000—Community Infrastructure Program

## Roads & Facilities

Manuel Lopez, County Administrator

Community Infrastructure Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Services &amp; Supplies</i>	\$2,526,864	\$20,335,759	\$24,077,884	\$24,077,884	\$3,742,125
<i>Total Appropriations</i>	\$2,526,864	\$20,335,759	\$24,077,884	\$24,077,884	\$3,742,125
<b>Earned Revenues By Source</b>					
<i>Interest/Rents</i>	\$146,231	\$150,000	\$150,000	\$150,000	\$0
<i>Charges for Services</i>	1,168,663	1,241,375	1,423,811	1,423,811	182,436
<i>Fund Balance</i>	1,211,970	18,944,384	22,504,073	22,504,073	3,559,689
<i>Total Revenues</i>	\$2,526,864	\$20,335,759	\$24,077,884	\$24,077,884	\$3,742,125
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0

### Purpose

The Community Infrastructure Program budget provides funding for the administration and management of the County's Development Impact Fee programs.

Development Impact Fees provide a method to equitably assess new development for the impact on community infrastructure. Currently, impact fees are collected for traffic mitigation, regional transportation, fire facilities, and water facilities. The Department of Public Works collects fees for traffic mitigation, regional transportation and water facilities, and the Community Development Department collects fees for fire facilities.

### Major Budget Changes

#### Services & Supplies

- \$5,230,000 Increase in Regional Transportation Impact Fee expenditures (RTIF) for Countywide projects.
- \$50,000 Increase in water impact fee payments to Stockton East Water District reflecting actual experience.
- (\$1,500,000) Completion of payments to the City of Stockton for the Arch-Airport Sperry Road extension.

#### Revenues

- \$108,311 Increase in Traffic Impact Mitigation Fees (TIMF) reflecting actual experience.

- \$50,000 Increase in water impact fees reflecting actual experience.
- \$3,559,689 Increase in carry-over fund balance.

### Program Discussion

The 2012-13 proposed budget for Community Infrastructure Program totals \$24.1 million, which includes the re-budgeting of \$22.5 million of carryover funds and \$1.6 million of fees and interest anticipated to be collected in 2012-13.

#### Traffic Mitigation

The TIMF program provides funding for transportation system improvements needed to accommodate the impact of new development. The TIMF program was updated and became effective August 18, 2008. The previous program collected fees from 12 different planning areas in the County. These areas have been consolidated to four to minimize cross-boundary project limits, allow for growth and development in every zone, simplify the program for the public and administration, and allow for greater flexibility in utilizing TIMF revenues. Additionally, due to the transference of several roadway segments to the RTIF program, most TIMF fees were reduced. TIMF collections for future improvements occur over several years, and are used for matching other federal, State, and local funds on projects. A report is prepared following each fiscal year which references the projects targeted for TIMF funding.

Since many of the projects targeted for TIMF funding are multiyear projects, fund balances that remain at the end of the year (minus administrative costs) are retained in the program for completion of any projects that are planned.



# **3039900000—Community Infrastructure Program**

## **Roads & Facilities**

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As of June 30, 2011, the balance of funds was \$19,368,953. For 2012-13, collections from the TIMF Program are projected at \$699,811 with expenditures estimated at \$7,007,600 for project design and for as yet unidentified construction projects.

### **Flag City Area**

Through a reimbursement agreement, the County reimburses the developers of the Flag City Area for improvements initially constructed by the developers. As TIMF is collected from additional development in the Flag City Area, the original developers are reimbursed, up to a maximum of \$1.4 million, per the agreement. To date, reimbursements total \$1.1 million.

### **Regional Transportation Impact Fee**

The RTIF program was adopted by the County and all cities in 2006. The fee is based on land use and is the same throughout all jurisdictions. RTIF is applied to specific regional transportation projects including highways, interchanges, and regional roads to help fund additional improvements needed to mitigate regional impacts from new development. The program requires all agencies (including the County) to forward 10% and 5% of fees collected to the San Joaquin Council of Governments (SJCOG) for mainline highway and transit projects, respectively. Additionally, all cities are required to forward an additional 10% of the fees they collect to the County for regional road projects.

As of June 30, 2011, the balance of funds was \$5,484,326. For 2012-13, collections from the RTIF Program are projected at \$471,500. Expenditures are estimated at \$53,000, which are comprised of: \$10,000 to SJCOG in third-party costs for program maintenance; \$38,000 distribution to SJCOG for mainline highway and transit projects; and \$5,000 for program administration.

### **Water Development**

Water facilities fees, collected on behalf of the Stockton East Water District, fund the County's share of the costs of New Melones conveyance facilities and are disbursed to Stockton East Water District on a quarterly basis. As of June 30, 2011, the balance of funds was \$80,874. For 2012-13, water fee collections and disbursements are projected to be \$150,000.

### **Fire Protection Facilities Improvement Fee**

The Fire Protection Facilities Improvement Fee is collected to provide resources to mitigate the impact of new development on fire protection services in the unincorporated areas of the County. The County has authorized the collection of this fee on behalf of eight fire districts in the County (Clements, Escalon, Lathrop-Manteca, Moke-lumne, Ripon, Tracy, Waterloo-Morada, and Woodbridge). Fees are collected by the Community Development Department and are disbursed monthly to the fire districts. For 2012-13, fire protection fee collections and disbursements are projected to be \$128,000.

# 3030106000—Public Works-Construction

## Roads & Facilities

Thomas M. Gau, Public Works Director

Road Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Other Charges</i>	\$13,482,989	\$30,210,195	\$30,078,157	\$30,078,157	(\$132,038)
<i>Total Appropriations</i>	\$13,482,989	\$30,210,195	\$30,078,157	\$30,078,157	(\$132,038)
<b>Earned Revenues By Source</b>	See Public Works - Road Fund Summary Page				

### Purpose

The Public Works Construction budget provides funding for the construction of County public roads, bridges, and related facilities. Projects financed exclusively by Road Districts and Community Development Block Grant funds are not included in this budget.

### Program Discussion

Overall projections indicate that discretionary gas and sales tax revenues will show modest increases over the next few years. A portion of discretionary revenues traditionally utilized for capital construction projects will be redirected to support basic roadway operation and maintenance activities. This will be offset by two major projects funded by the Traffic Impact Mitigation Fee program and federal grant.

In 2011-12, construction was completed on 18 projects totaling \$14.5 million. Due to timely expenditure requirements, efforts were directed toward delivering:

- 2 Highway Users Tax Act projects (\$499,000)
- 7 Proposition 1B projects (\$3.6 million)
- 4 Congestion Mitigation Air Quality projects (\$4.1 million)
- 1 Local Transportation Fund project (\$102,000)
- 1 Surface Transportation Program project (\$928,000)
- 1 Measure K project (\$367,000)
- 2 American Recovery and Reinvestment Act of 2009 projects (\$4.9 million)

In 2012-13, 26 projects are scheduled for construction totaling \$24.4 million, including:

- 4 Highway Users Tax Act projects (\$3.7 million)

- 5 Proposition 1B projects (\$2.9 million)
- 2 Congestion Mitigation Air Quality projects for \$2.4 million
- 3 Surface Transportation Program projects (\$3.7 million)
- 6 Measure K projects (\$3.2 million)
- 2 Highway Bridge Program projects (\$1.9 million)
- 1 High Risk Rural Roads project (\$625,000)
- 3 Traffic Impact Mitigation Fee projects and Right-of-Way acquisitions (\$6.0 million)

### Federal Programs

#### Surface Transportation Program (STP)

This program is funded by a flexible block grant administered by the Council of Governments (COG). Historically, these federal gas-tax dollars have been distributed to local agencies for discretionary use on local roadways classified as federal aid routes. The County utilizes these funds to rehabilitate local regional and inter-city roadways. The 2012-13 STP program is expected to be \$3.7 million for resurfacing projects at Alpine Avenue and Sinclair Avenue; Benjamin Holt Drive and Swain Road; and Escalon-Bellota Road.

#### Highway Safety Improvement Program

This competitive grant program is administered by the California Department of Transportation (Caltrans) and is intended to reduce the number and severity of traffic accidents. The Wilson, McAllen, Newton Intersection Improvements will be designed in 2012-13, and the Escalon-Bellota Road and Lone Tree Road Intersection Improvements will be constructed in spring 2013 at a cost of \$625,000.

# **3030106000—Public Works-Construction**

## **Roads & Facilities**

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### ***Highway Bridge Program (HBP)***

Caltrans establishes Statewide lists of deficient bridges based upon inspection reports. These reports designate which bridges are eligible for replacement, rehabilitation, and painting. The bridge program has been broadened in scope to include systematic preventative maintenance and the installation of scour (erosion) counter measures for bridge foundations. The bridge program remains financially constrained and requires the timely use of funds in the programmed years. The County was successful in obtaining \$4.5 million in HBP funds for preliminary design and environmental activities. Eleven HBP bridge projects are currently being designed. The Escalon-Belotta Road Bridge Scour Mitigation, and the Bacon Island Road Bridge Approach Slab begin construction in 2012-13 at a cost of \$1.9 million.

### ***Congestion Mitigation & Air Quality (CMAQ) Improvement Program***

CMAQ program is for those areas that do not meet the National Ambient Air Quality Standards (non-attainment areas) as well as former non-attainment areas that are now in compliance (maintenance areas). The formula for fund distribution considers an area's population by county and the severity of its ozone and carbon monoxide problems, with greater weight given to areas that have not attained both carbon monoxide and ozone standards. CMAQ funds are competitively allocated by the COG and are directed to transportation projects and programs which reduce emissions and mitigate congestion. Public Works was successful in obtaining CMAQ funds for six projects. In 2012-13, construction will begin on the Linne Road Improvements and the Byron and Grant Line Improvements. The County's budget for the 2012-13 CMAQ program is \$1.3 million, with an addition \$2.8 million in funds carried over for projects started in 2011-12 that have not been completed.

### **State Programs**

#### ***Proposition 1B Local Streets & Roads***

The County received the remaining allocation of Proposition 1B funds in 2009-10 to support projects until the funding deadline of 2014. Seven projects were completed in 2011-12. The County's 2012-13 Budget includes the remaining \$2.9 million of Proposition 1B funds programmed to construct five projects.

#### ***Highway Users Tax Account (HUTA) – Formerly Proposition 42***

In March 2010, the transportation tax swap legislation was enacted by a majority vote of the legislature. However, in November 2010, voters passed Proposition 26, which

requires a two-thirds vote (by November 2011) on any new taxes passed after January 2010. Consequently, the tax swap legislation must be re-enacted by the legislature. The allocation for program construction is \$12.6 million. In 2012-13, \$3.7 million is allocated to support the construction of four HUTA projects with the balance to provide local match for other projects.

### ***Local Transportation Fund (LTF)***

LTF revenues are derived from one-quarter cent of the retail sales tax collected Statewide. Regional revenues are distributed based on population and managed by the COG. Beginning in 2005-06, the County received a 24% LTF allocation to be used for sidewalk accessibility ramps and bus turnouts. The 2012-13 budget includes \$300,000 required for the Woodbridge Street Improvements Project Phase I match, and \$300,000 to meet requirements of the Americans with Disabilities Act on other projects.

### **Local Programs**

#### ***Measure K – Local Street Repair (MKLSR)***

Measure K funds are used as local match for State and federal-funded projects with a portion of the funding re-dedicated to meet ongoing safety and road maintenance needs. In 2008-09, the County began the first year of a six-year scheduled payback of \$9.6 million of MKLSR funds received in 2001-02 through 2003-04. Under the renewed Measure K program, 30% of the total funding is designated for MKLSR road resurfacing/rehabilitation and 5% for MKLSR safety needs. The 2012-13 budget includes a total of \$4.8 million in MKLSR funds. \$3.2 million is allocated for construction of six projects with the balance to provide required match for other projects.

#### ***Measure K – Congestion Relief Program (MKCR)***

MKCR funds are used for County roadway improvement projects specified in Measure K that provide capacity-enhancing features, additional travel lanes, signalization, and channelization. Multi-year engineering efforts are being directed to the delivery of the Lower Sacramento Road Improvement Project from Pixley Slough to Harney Curve.

#### ***Traffic Impact Mitigation Fee Program***

In 1990, this program implemented the collection of fees to finance transportation facilities needed to accommodate congestion relief produced by new development in San Joaquin County. The 2012-13 budget includes \$6.0 million for the construction of the Benjamin Holt Improvements, the Star Street Southern Extension, and the Eleventh Street and Grant Line Road Roundabout, plus right-of-way acquisitions for McHenry Corridor Improvements.

# 2023070000—Delta Activities

## Roads & Facilities

Thomas M. Gau, Public Works Director

General Fund	2010-11* Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Services &amp; Supplies</i>	\$599,384	\$800,000	\$800,000	\$800,000	\$0
<i>Total Appropriations</i>	\$599,384	\$800,000	\$800,000	\$800,000	\$0
<b>Earned Revenues By Source</b>	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	\$599,384	\$800,000	\$800,000	\$800,000	\$0

\*Expenditures for 2010-11 of the Mokelumne River Water & Power Authority budget are included for comparison purposes only.

## Purpose

The Delta Activities budget provides funding to support County departments that represent the County's position and defend the County's interests in the Delta. Various County departments participate in ongoing planning, legislative, and stakeholder activities for San Joaquin County lands within the Sacramento-San Joaquin River Delta.

With two-thirds of the Delta located in San Joaquin County, its continued health and sustainable use is essential to the economic, social, and environmental vitality of the County. Delta agriculture contributes over \$500 million annually to the local economy with over \$2 billion in secondary economic benefits.

## Program Discussion

The 2012-13 recommended budget for the Delta Activities totals \$800,000, and is funded by 10% of the Tobacco Settlement Funds and General Purpose Revenue. The 2012-13 Tobacco Settlement allocation for Delta and water-related activities is \$720,000. The budget provides reimbursements to County departments for staff support, technical studies, legal services, and legislative advocacy. It also funds the County's share of the Delta Counties Coalition (DCC) Coordinator's and DCC Technical Advisory Committee Facilitator's salaries.

In 2011-12, the Delta Coalition (DC) was formed as an initiative by the City of Stockton Mayor. The DC consists of over 20 agencies/business groups, including all seven cities and the County. The DC will continue to advocate for changes to covered actions in the State Delta Reform Act of 2009, and oppose the Bay Delta Conversation Plan (BDCP) as currently proposed.

### Delta Initiatives - Five Delta Counties Coalition

Recognizing the need for partnerships and alliances to defend its interests, San Joaquin County, along with the

Delta counties of Contra Costa, Sacramento, Solano, and Yolo, formed the DCC to represent Delta activities and interests, and to advocate on behalf of the affected local governments and the four million residents in the five Delta counties. The DCC will continue to work through common issues such as governance, land use, water supply, and quality impacts to Delta communities.

In September 2007, the Board adopted a Resolution (R-07-534) opposing a Peripheral Canal. The Delta continues to be one of the County's priorities. Ongoing issues include the 2009 Comprehensive Water Package that consisted of four new policy bills, which established the Delta Stewardship Council (DSC), the Delta Conservancy, an updated Delta Protection Commission (DPC), and other issues. The BDCP process continues to promote the Peripheral Canal/Tunnel as the preferred conservation measure. The California Natural Resources Agency is currently preparing an Environmental Impact Report (EIR) for construction of the canal and the conversion of thousands of acres of agricultural land to habitat. In a parallel process, the DSC is developing a comprehensive Delta Plan and an EIR to balance the co-equal goals of water supply reliability and the health of the Delta ecosystem. The DPC updated its Land Use and Resource Management Plan for the primary zone of the Delta, which will set policies in the areas of environmental, utilities and infrastructure, land use, agriculture, and water.

In 2012-13, Public Works will continue to monitor and respond to proposed Delta issues. Future drafts of the Delta Plan, prepared by the DSC, will be reviewed and commented on in order to protect the County's interests. The BDCP is expected to release its draft EIR to support the Peripheral Canal/Tunnel. Public Works will continue to monitor and update the Board on progress of the final document.

# 3030108000—Public Works-Development Services

## Roads & Facilities

Thomas M. Gau, Public Works Director

Road Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$656,259	\$652,861	\$728,442	\$728,442	\$75,581
Services & Supplies	190,428	107,718	183,601	183,601	75,883
Total Expenditures	\$846,688	\$760,579	\$912,043	\$912,043	\$151,464
Expenditure Reimbursements	(261,088)	(218,000)	(65,500)	(65,500)	152,500
Total Appropriations	\$585,600	\$542,579	\$846,543	\$846,543	\$303,964
<b>Earned Revenues By Source</b>	See Public Works - Road Fund Summary Page				
Allocated Positions	8.0	6.0	6.0	6.0	0.0

## Purpose

The Development Services Division reviews private development projects; issues encroachment and transportation permits; and serves as staff support to the Planning Commission. The Division acts as the liaison with the Community Development Department and reviews all unincorporated development project applications to ensure the provision of adequate public infrastructure to support the development in a sustainable, efficient, safe and cost-effective manner.

### Salaries & Employee Benefits

- (\$34,694) Negotiated salary and benefits adjustments.
- \$172,662 Transfer an Engineering Services Manager from Engineering.
- (\$62,387) Delete a vacant Office Secretary.

### Services & Supplies

- \$70,990 Increase in professional services.

### Expenditure Reimbursements

- (\$119,000) Decrease in reimbursements reflecting completed Public Works projects.

## Program Discussion

The 2012-13 Development Services budget totals \$912,043, which is an increase of \$151,464 from 2011-12. The increase is primarily attributable to the transfer of an

Engineering Services Manager from the Engineering division, and an increase in the use of services from other County departments. The budget also deletes a vacant Office Secretary position.

### Private Development

In 2011-12, private development activity remained flat. The private development workload consists predominantly of commercial and industrial development. There has been an increase on encroachment permit reviews on capital improvement projects for outside agencies. In 2012-13, the Division will continue to provide engineering support to the Stockton Metropolitan Airport for the ongoing Airport site development.

### Public Services

The Public Services Division serves as the liaison with the Community Development Department (CDD). Public Services reviews all unincorporated development project applications to ensure the provision of adequate public infrastructure to support the development in a sustainable, efficient, safe and fiscally responsible manner, while protecting the environment and natural resources. The division also handles standard encroachment and transportation permits. Special or large scale encroachment projects and transportation permits have increased significantly compared to prior years.

The Division will continue to support a number of activities that are not fee-supported, but need to be addressed in order to protect the County's interests and ensure adequate infrastructure to support and mitigate future growth. The Division will also continue to coordinate with CDD to update the San Joaquin County General Plan and Development Code. There will be ongoing interaction with the cities as their urban

## 3030108000—Public Works-Development Services

### Roads & Facilities

growth patterns drive the demand for utilities and transportation facilities to serve urban development. The review of city development projects, environmental documents, and Local Agency Formation Commission Office applications are also necessary to protect the County's investment in its infrastructure and minimize impacts upon adjacent unincorporated interests.

Public Services plays a lead role in the application of programs affecting development projects. The County's Storm Water Quality Control program will result in changes to develop-

ment standards in order to sustain a "Green" environment. The mitigation of storm water runoff from development projects is one way the County is making changes to procure a sustainable and environmentally friendly approach to development. Public Services will assist in the application of those programs as lead contact with developers with projects affected by these programs. In addition, the County is continuing to evaluate alternative methods of funding the maintenance of local roads resulting from new developments.

#### Workload Data

	Actual			Est./Act. 2011-12	Projected
	2008-09	2009-10	2010-11		
<b>Public Services</b>					
<i>Comm. Development Referral Reviews</i>	291	215	185	187	190
<i>Improvement Plan Reviews</i>	43	40	40	43	45
<i>Transportation Permits</i>	1,804	1,542	1,380	2,200	2,500
<i>Encroachment Permits</i>	342	322	342	435	520
<i>Building Permit Release Forms</i>	983	804	931	975	1,000
<i>Business Licenses Issued</i>	321	320	300	257	250
<i>Will-Serve Letters Issued</i>	35	0	0	0	0
<i>Annexations Processed</i>	1	1	3	3	3
<i>Irrevocable Offer of Dedication/ Deferred Frontage Impr. Agrmt.</i>	18	18	9	4	5
<i>Certificate of Compliance</i>	34	12	23	15	15



# 3030103000—Public Works-Engineering

## Roads & Facilities

Thomas M. Gau, Public Works Director

Road Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$6,010,781	\$7,004,630	\$6,259,304	\$6,259,304	(\$745,326)
Services & Supplies	3,280,763	4,738,443	4,374,638	4,374,638	(363,805)
Fixed Assets	5,640	76,000	0	0	(76,000)
Total Expenditures	\$9,297,183	\$11,819,073	\$10,633,942	\$10,633,942	(\$1,185,131)
Expenditure Reimbursements	(2,801,475)	(2,373,536)	(1,538,825)	(1,538,825)	834,711
Total Appropriations	\$6,495,708	\$9,445,537	\$9,095,117	\$9,095,117	(\$350,420)
<b>Earned Revenues By Source</b>		See Public Works - Road Fund Summary Page			
Allocated Positions	63.0	60.0	56.0	56.0	(4.0)
Temporary (Full-Time Equivalent)	0.0	0.0	2.0	2.0	2.0
Total Staffing	63.0	60.0	58.0	58.0	(2.0)

## Purpose

The Public Works-Engineering budget consists of the Design, Field, Bridge, Special Projects, and Traffic Divisions. Services include planning, design, and inspection of construction projects for the County's transportation, utility infrastructure systems, and solid waste. Engineering studies recommend safety, operational, development, and facility planning actions.

## Expenditure Reimbursements

- (\$787,176) Decrease in reimbursements from other County funds reflecting completed projects.
- (\$120,560) Decrease in reimbursements from Community Development Block Grant.
- \$72,535 Increase in reimbursements from Public Works Solid Waste.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$307,769) Negotiated salary and benefits adjustments.
- (\$172,662) Transfer an Engineering Services Manager to Development Services.
- (\$117,310) Transfer a Management Analyst to Fleet Services.
- \$101,917 Increase in extra-help.
- (\$249,502) Delete an Engineer and an Administrative Assistant.

### Services & Supplies

- (\$413,500) Decrease in consultant services reflecting actual experience.

## Program Discussion

The 2012-13 recommended Public Works-Engineering budget totals \$10,633,942, which is a decrease of \$1,185,131 from 2011-12. The budget includes negotiated salary and benefits adjustments, the deletion of two vacant positions, transfer of two positions to other Public Works divisions, and reductions in consultant services.

In 2012-13, the objective is to design and construct 27 projects. These include:

- 2 - Surface Transportation Program projects
- 1 - Highway Safety Improvement Program project
- 1 - Congestion Mitigation Air Quality project
- 2 - Traffic Impact Mitigation Fee projects
- 2 - Proposition 1B projects
- 5 - Measure K Local Street Repair projects
- 1 - Community Development Block Grant project
- 6 - Highway Users Tax Act projects

# 3030103000—Public Works-Engineering

## Roads & Facilities

- 5 - Road District projects
- 1 - High Risk Rural Roads project
- 1 - Capital Improvement Program project

### Safe, Accountable, Flexible, & Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU)

SAFETEA-LU provides funding for improving safety, roadway maintenance, reducing traffic congestion, improving efficiency in freight movement, increasing intermodal connectivity, and protecting the environment. Funds are provided primarily from federal taxes on gasoline and diesel fuel of 18.4 cents per gallon, and 24.4 cents per gallon, respectively. These rates have not changed since 1997 and are inadequate to properly fund transportation needs.

The Act expired September 30, 2009, but has continued under multiple short-term extensions, currently through June 2012. A Statewide coalition of local transportation interests are advocating for reauthorization of SAFETEA-LU at a level that would protect and increase transportation revenues to ensure that California receives a fair share of the Federal Highway Trust Fund. A basic objective of

the reauthorization effort is to increase funding and direct subventions to local agencies for safety and maintenance on local roadways, which represent 82% of the Statewide road system.

The County was successful in obtaining \$4.5 million in Highway Bridge Program (HBP) funds for preliminary design and environmental activities. The traditional HBP was broadened in scope to include six bridge projects under the Bridge Preventative Maintenance Program for installation of scour countermeasures for bridge foundations and approach slab rehabilitations. Final design will be completed in 2012-13 with construction to follow. Victory Road Bridge, Wildwood Road Bridge, and Escalon-Bellota Road Bridge projects will continue multi-year design and environmental clearance efforts. Preliminary design, environmental, and right-of-way activities will begin for Cotta Road Bridge and Bollea Road Bridge. In 2012-13, Walnut Grove Bridge will begin preliminary design and environmental activities.

Efforts on the McHenry Avenue Corridor Improvements project will focus on final design with an anticipated completion in 2013. The Woodward Island Bridge Project will continue to progress through the environmental clearance process.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>Projects Designed &amp; Constructed</i>	21	17	27	27	37
<i>Traffic Engineering Studies</i>	105	89	120	125	136
<i>Permits Inspected</i>	344	347	349	400	450
<i>Subdivisions Inspected</i>	1	1	0	0	0
<i>Bridges Inspected</i>	90	85	85	34	44
<i>Property Acquisitions/Dispositions</i>	7	10	4	30	23
<i>Property Appraisals</i>	11	7	3	6	19
<i>Property Abandonments</i>	2	2	1	2	3
<i>Environmental Referrals</i>	68	20	36	68	40
<i>Environmental Coordinations</i>	67	46	28	56	40
<i>Development Traffic Impact Studies</i>	6	4	9	5	6
<i>San Joaquin Council of Governments Participations</i>	8	9	9	7	5
<i>CalTrans Participations</i>	9	10	13	9	10
<i>Other Agency/City Participations</i>	8	6	8	6	5
<i>Internal Transportation Studies</i>	2	3	3	2	1

## **3030103000—Public Works-Engineering Roads & Facilities**

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The Regional Surface Transportation Program funds are distributed to local agencies for discretionary use on the local roadway system. Escalon-Bellota Road is scheduled for construction in 2012 and Alpine Avenue and Sinclair Avenue are scheduled for construction in 2013.

The Congestion mitigation and Air Quality one-time competitive grant includes projects for Linne Road Improvements and Byron Road and Grant Line Road Intersection Improvements. These projects are scheduled for construction in 2012 and 2013, respectively.

The County received a SAFETEA-LU grant under the High Risk Rural Road program for traffic signal improvements at the intersection of Escalon-Bellota Road and Lone Tree Road, scheduled for construction in 2012-13. Two grants were also received under the Highway Safety Improvement Program. Turn lane and safety improvements on Lower Sacramento Road between the Union Pacific railroad tracks and Collier Road are scheduled for construction in 2013. Design and environmental activities have begun for the Wilson Way and McAllen/Newton Road traffic signal and intersection improvements.

### **Measure K**

Measure K is a one-half cent sales tax dedicated towards transit and transportation projects. Funds are used as local match for federal and State-funded projects, as well as ongoing road maintenance needs. Under the renewed Measure K program, 30% of the total funding is designated for road resurfacing/rehabilitation and 5% for safety needs. The 2012-13 construction budget includes a total of \$4.8 million in Measure K Local Streets and Roads funds; \$3.2 million is allocated for construction of six projects, with the balance to provide required match for other projects.

Congestion Relief Program funds are used for County roadway improvement projects specified in Measure K that provide capacity-enhancing features, additional travel lanes, signalization, and channelization. Multi-year engineering efforts are underway for the Lower Sacramento Road Improvement Project from Pixley Slough to Harney Curve, with construction anticipated in 2013-14.

### **Program Activities**

Under the Traffic Impact Mitigation Fee program, the Benjamin Holt Drive Improvements at Lincoln Center and the Eleventh Street roundabout at Grant Line and Kasson Road will begin construction in 2012. The Star Street Southern Extension will be constructed in 2012-13, dependant on acquisition of right of way.

Work will begin for preliminary design, environmental, and public outreach for the Cherokee Road Improvements from State Route 99 to Alpine Road. This work will include a complete hydrological study of the corridor, development of alternatives to reduce speeds, and detailed analysis of methods to improve vehicular safety. The Lower Sacramento Road Improvements from Pixley Slough to Harney Curve project will consist of relocation of utilities prior to construction planned for 2013.14.

Staff will continue to focus on the delivery of multiple transportation programs supported by funds in the construction budget and various sources. The effects of Countywide growth and State bond funding, and the corresponding increase in regional traffic on County roads and State highways, have triggered a number of projects from other agencies that require an enhanced level of planning design, and construction oversight to protect County interests. Public Works will continue to pursue competitive transportation funding opportunities, as well as non-road opportunities such as Community Development Block Grant and Solid Waste Enterprise Fund projects.

### **Multiyear Forecast**

It is unknown if the Federal Highway Bill (SAFETEA-LU) will be reauthorized in 2012-13. If a new bill is passed, it will likely result in reduced federal funding. If it is not passed, funding will likely continue under short-term extensions similar to those passed since the bill expired in September 2009. Current federal aid projects under the Regional Surface Transportation Program, Congestion Mitigation and Air Quality Program, Highway Safety Improvement Program and the Highway Bridge Program are not anticipated to be affected during the next fiscal year, however there is uncertainty over the next two to five years as to the size and scope of the next Federal Highway Bill.

State gas tax funding and Local Transportation Funds are anticipated to be stable as they are protected by legislation. Local funding consisting of the Measure K Local Street Repair and Local Roadway Safety Funds are anticipated to grow 5% in 2012-13 and continue to grow with the improving economy.

Traffic Impact Mitigation Fees and Regional Traffic Impact Fees will become a major funding source for capital improvements projects over the next two to three years.

# 2023040000—Flood Management

## Roads & Facilities

Thomas M. Gau, Public Works Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$654,524	\$813,894	\$776,708	\$776,708	(\$37,186)
Services & Supplies	3,585	3,331	2,096	2,096	(1,235)
Total Expenditures	\$658,109	\$817,225	\$778,804	\$778,804	(\$38,421)
Expenditure Reimbursements	(658,109)	(817,225)	(778,804)	(778,804)	38,421
Total Appropriations	\$0	\$0	\$0	\$0	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	8.0	7.0	7.0	7.0	0.0

### Purpose

The Flood Management Division, acting as staff for the San Joaquin County Flood Control and Water Conservation District (District) is responsible for all floodplain administration concerns within the unincorporated areas of the County. The Division administers the National Flood Insurance Program and the Community Rating System for the County. In addition, the Division's responsibilities include processing watercourse encroachment permit applications and elevation certificates, reviewing of multi-agency development plans and specifications, enforcing flood and channel ordinances, advising and informing the public about flood control issues, providing engineering expertise to the Channel Maintenance Division, and reviewing environmental documents and Federal Emergency Management Agency (FEMA) map change requests.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$37,186) Negotiated salary and benefits adjustments.

#### Expenditure Reimbursements

- (\$38,421) Decrease in reimbursement from District.

### Program Discussion

In 2012-13, the Flood Management Division will continue to address the County's participation in the National Flood Insurance Program (NFIP). FEMA has advised the County that some areas of the County not currently mapped in the floodplain are planned to be mapped into future versions. While this process is not intended to be completed immediately, staff will work with FEMA in the interim to define the specific areas affected, and develop a strategy and schedule for public outreach.

Other changes are being considered to the NFIP as well, and if approved, could potentially have a significant impact on the County. Such changes include how FEMA regulations apply to areas protected by non-accredited levees as well as how areas protected by levees and dams are treated in regards to building restrictions and mandatory flood insurance. Staff will remain actively involved with FEMA as these and other regulations impacting the County are implemented.

The U.S. Army Corps of Engineers (USACE) continues the development of the levee vegetation policy. Depending on how this policy is ultimately implemented, this could seriously impact the County's ability to fund levee maintenance. Another issue that will ultimately impact the County is the USACE's recent decision to de-certify all project levees that received certifications more than ten years ago. Although the USACE has not formally issued notification to the County that levees will be de-certified, re-certifications will still need to be done. These will be costly and time consuming, but the alternative is allowing levees to lose eligibility for rehabilitation funding in the

## 2023040000—Flood Management Roads & Facilities

event of levee failure under the Federal PL84-99 program. If permitted, this would also result in remapping large areas of homes and businesses protected by the affected levees into floodplains, leading to mandatory building restrictions, and flood insurance coverage.

State Senate Bill 5, (2007) imposes wide-reaching mandates on central valley cities and counties. These include the requirement that cities and counties amend general plans and zoning ordinances by 2015 to be consistent with the State's new flood control plan. Legislation also imposes new requirements for development within floodplains, including a higher level of flood protection. The County, in cooperation with the San Joaquin Area Flood Control Agency (SJAFCA), will need to begin construction of major flood infrastructure projects that provide 200-year flood protection by 2015, and to have these completed by 2025. If these time lines are not met, the County will not be able to continue approving new development projects within areas that do not have 200-year level protection. Central valley cities and counties had expected that the new State flood control plan would

include sufficient details to help cities/counties meet these time lines, but the plan failed in this regard. As a result, the burden to develop this information has fallen on cities and counties. Staff has been working with the California State Association of Counties and other governmental organizations to effect legislation that would provide relief to these time lines.

Staff has also been actively involved in the preparation of the Lower San Joaquin River Feasibility Study with the USACE, the State, and SJAFCA. This urban flood protection study is a critical step in the process of identifying 200-year level protection improvements, and ultimately obtaining federal funding for these improvements. Completion of the study is anticipated to allow construction of improvements to begin by 2015, but securing funding remains a major issue as the availability of federal funding has become much less certain than in the past. As work on the study progresses, staff will work with the USACE, the State, and SJAFCA on developing a funding plan for the improvements.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11		
<i>Development Reviews, Environmental Impact Reports</i>	175	104	53	13	58
<i>Investigations of Complaint - Violations</i>	2	7	10	24	26
<i>Central Valley Flood Protection Board Endorsements &amp; Watercourse Encroachment Permits</i>	18	17	30	16	18
<i>Elevation Certificate Review</i>	58	53	25	28	34
<i>Flood Zone Inquiries</i>	317	278	163	175	200
<i>Plan Checks for Building Permits</i>	110	70	43	22	48
<i>Project Information Reviews</i>	53	23	26	18	28

# 3031300000-3031700000—Road Districts

## Roads & Facilities

Thomas M. Gau, Public Works Director

Road Districts	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Road District 1	\$103,668	\$3,237,442	\$2,960,959	\$2,960,959	(\$276,483)
Road District 2	294,669	1,251,795	1,655,711	1,655,711	403,916
Road District 3	221,489	1,128,111	1,118,881	1,118,881	(9,230)
Road District 4	1,310,941	6,087,404	6,905,970	6,905,970	818,566
Road District 5	318,538	6,150,102	5,072,028	5,072,028	(1,078,074)
Total Appropriations	\$2,249,304	\$17,854,854	\$17,713,549	\$17,713,549	(\$141,305)
<b>Earned Revenues By Source</b>					
Taxes	\$5,633,600	\$5,633,358	\$5,489,991	\$5,489,991	(\$143,367)
Interest/Rents	81,733	71,776	81,733	81,733	9,957
Aid from Other Governments	71,201	71,357	66,190	66,190	(5,167)
Charges for Services	500	500	500	500	0
Miscellaneous Revenues	9,418	0	0	0	0
Fund Balance	(3,547,148)	12,077,863	12,075,135	12,075,135	(2,728)
Total Revenues	\$2,249,304	\$17,854,854	\$17,713,549	\$17,713,549	(\$141,305)
Net County Cost	\$0	\$0	\$0	\$0	\$0

## Purpose

Road District budgets provide funding primarily from property taxes for construction projects and road maintenance materials within the five County Road Districts. The County Ordinance Code established the five Road Districts under the authority set forth by the California Streets and Highways Code.

- Preventative maintenance: chip seal, slurry seal, and surface restoration programs.
- Replacement of road maintenance equipment.
- Ferry operations (where applicable).
- Contract resurfacing and reconstruction.

## Program Discussion

Road District funds are used to supplement the Public Works Road Fund to provide basic road-related services within the individual Road Districts. Monies raised in the particular Road District are expended on the road system within that District. Based upon recommendations from the Public Works Director, Board members approve the work that is to be performed in their respective District.

Road District expenditures fund the following road-related activities:

- Road maintenance materials: signs, striping, bridge, and pavement repairs.

Funds are prioritized for routine preventive maintenance activities. An emergency reserve is kept for items such as flood response, bridge damage, and collapsed pipes. Any remaining funds are then targeted for contract resurfacing and reconstruction projects on local roadways, which are not eligible for other State and federal funding programs.

Chip seals are performed by Public Works maintenance staff, while slurry seals for the various districts are combined into one contract project each year. In 2012-13, the contract projects anticipated include the Road District 1 Resurfacing 2012 Project, Lincoln Village West Resurfacing, Morada Area Streets Resurfacing, Bear Creek Terrace Streets Resurfacing, and the Road District 5 Resurfacing 2012 Project.



# 3030105000 — Public Works-Road Maintenance

## Roads & Facilities

Thomas M. Gau, Public Works Director

Road Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$6,949,054	\$8,144,512	\$7,906,299	\$7,906,299	(\$238,213)
Services & Supplies	4,504,759	5,538,795	5,362,908	5,362,908	(175,887)
Fixed Assets	0	0	19,000	19,000	19,000
Total Expenditures	\$11,453,812	\$13,683,307	\$13,288,207	\$13,288,207	(\$395,100)
Expenditure Reimbursements	(577,748)	(812,200)	(744,000)	(744,000)	68,200
Total Appropriations	\$10,876,065	\$12,871,107	\$12,544,207	\$12,544,207	(\$326,900)
<b>Earned Revenues By Source</b>		See Public Works - Road Fund Summary Page			
Allocated Positions	93.0	93.0	93.0	93.0	0.0
Temporary (Full-Time Equivalent)	0.9	3.0	3.0	3.0	0.0
Total Staffing	93.9	96.0	96.0	96.0	0.0

## Purpose

The primary goals of the Road Maintenance Division are to maintain safe roadways and to protect the County's infrastructure investments. Performing timely maintenance of the County's 1,676 miles of roadway, 272 bridges, and 364 minor structures and related facilities is crucial to both of these goals.

Significant roadway maintenance programs include surface restoration, chip seal, maintenance of traffic signs, roadway striping/legends, clearing drainage structures, roadside vegetation control, safety trimming and removal of unsafe roadside trees, shoulder maintenance, sidewalk safety repairs and replacements, roadside debris removal, ferry ramp, and guardrail maintenance.

- (\$346,128) Decrease in Casualty and Workers' Compensation insurance charges.
- (\$65,000) Decrease in scheduled equipment maintenance.

## Fixed Assets

- \$19,000 Printer plotter.

## Expenditure Reimbursements

- (\$70,000) Decrease in cost reimbursements from Flood Channel Maintenance reflecting actual costs.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$238,213) Negotiated salary and benefits adjustments.

### Services & Supplies

- \$257,125 Increase in lease-purchases of heavy equipment.
- \$75,000 Increase in signal maintenance reflecting actual experience.

## Program Discussion

The Road Maintenance Division is primarily funded from State Gas Tax revenues. The County share of this revenue source, approximately three cents per gallon of gasoline, has not increased since 1995. Since then automobiles have become significantly more fuel efficient, resulting in a reduction in road maintenance revenues. This declining revenue source, combined with increasing costs for labor, materials, equipment operation/replacement, liability insurance, and environmental compliance means fewer resources available to preserve the County's roadway and bridge infrastructure. The current economic climate has further impacted Road District property taxes, Measure K sales tax, and gas tax revenues, resulting in a significant funding shortfall for road and bridge maintenance. To

## 3030105000 — Public Works-Road Maintenance

### Roads & Facilities

accommodate increased chip seal and surface restoration programs, reduced levels of service will be experienced in the following:

- Roadside debris removal
- Roadside vegetation control
- Street sweeping
- Shoulder maintenance
- Ditch cleaning
- Non-emergency tree inspections

Replacement of aging, inefficient and environmentally noncompliant heavy equipment began in 2011-12, using lease-purchase financing. Continuation of the lease-purchase equipment replacement program is proposed for 2012-13, with acquisition of the following equipment:

- Street sweeper
- Bridge crew truck
- Backhoes (2)
- Large front end loader
- Dump truck

#### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>Maintenance Reconstruction (miles)</i>	10	0	6	4	6
<i>Chip-Sealing (miles)</i>	182	0	77	147	100
<i>Shoulder Weed Control (miles)</i>	1,012	423	250	150	140
<i>Shoulder Maintenance (miles)</i>	290	325	150	160	150
<i>Traffic Sign Maintenance (each)</i>	14,461	15,143	10,720	8,500	8,500
<i>Pavement Striping (miles)</i>	1,831	1,467	875	1,500	1,500
<i>Pavement Legends (each)</i>	3,456	3,868	4,200	4,000	4,000
<i>Raised Pavement Markers (each)</i>	40,507	13,165	21,870	35,000	30,000
<i>Tree Maintenance (each)</i>	2,533	2,204	5,563	3,500	2,500
<i>Roadside Mowing (miles)</i>	1,405	1,600	1,250	1,300	1,200
<i>Sidewalk Repair (square feet)</i>	200	0	4,557	4,500	4,500

# 2023060000—Water Resources

## Roads & Facilities

Thomas M. Gau, Public Works Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$890,879	\$998,030	\$984,963	\$984,963	(\$13,068)
Services & Supplies	2,392	2,269	1,994	1,994	(275)
Total Expenditures	\$893,271	\$1,000,299	\$986,957	\$986,957	(\$13,343)
Expenditure Reimbursements	(893,271)	(1,000,299)	(986,957)	(986,957)	13,342
Total Appropriations	\$0	\$0	\$0	\$0	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	8.0	8.0	8.0	8.0	0.0

### Purpose

The Water Resource Division performs regional water resources planning, project development services, and National Pollutant Discharge Elimination System (NPDES) Municipal Stormwater Program oversight for San Joaquin County. Costs are reimbursed primarily from Water Investigation Zone #2, Mokelumne River Water and Power Authority (MRWPA), Northeastern San Joaquin County Groundwater Banking Authority (GBA), and County Service Area 54 (CSA 54).

Municipal Stormwater Program, and defense of interests in the Sacramento-San Joaquin Delta.

### MORE Water Project

The Mokelumne River Regional Water Storage and Conjunctive Use Project (MORE Water) concept is to divert unappropriated flows in wet years from the Mokelumne River system to recharge the underlying groundwater basin, and to provide agricultural and municipal users surface water in-lieu of groundwater. The MORE Water Project seeks to divert directly from the Lower Mokelumne River, and divert water from the Pardee Reservoir. Work efforts and activities continue with the Mokelumne-Calaveras Simulation Model, with Phases 1 Reconnaissance Study and 2 MOCASIM Hydrology Model. The Phase 3 Engineering Feasibility Study is in development with a target completion date of 2012. Phase 4 Program Environmental Impact Report (EIR) was completed and certified as of February 2011. The State Water Resource Control Board (SWRCB) has placed the County on a very restrictive time schedule to complete the remaining engineering feasibility, environmental documents, and other tasks outlined in the MORE Water Work Plan. Due to these actions, emphasis will be placed on progress towards completion of the MORE Water Project studies. The MRWPA must have sufficient resources, including federal appropriations, stakeholder contributions, and grants, in order to complete Phases 5 and 6 that include Project Specific EIR/Environmental Impact Statement (EIS). Completing all Phases of the MORE Water Project Work Plan will enable the MRWPA to enter into the water right permitting process with the SWRCB.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$13,068) Negotiated salary and benefits adjustments.

#### Expenditure Reimbursements

- (\$13,342) Decrease in reimbursements from special districts.

### Program Discussion

In 2012-13, the Division will continue to fulfill the objectives set forth by the Board of Supervisors. Priorities will focus on regional planning for water issues including development of new water rights and surface water supplies from the American and Mokelumne Rivers, improvement of water quality, management of local groundwater supplies, administration of the NPDES

## 2023060000—Water Resources Roads & Facilities

In October 2006, the MORE Water Project received federal authorization for up to \$3.3 million to complete engineering feasibility and environmental studies. Through 2010-11, \$483,000 has been appropriated to the Bureau of Reclamation's (BOR) for the MORE Water Project. However, in 2011, a moratorium on federal appropriations was put in place. Staff will continue to work with the BOR to obtain funding through administrative sources to complete additional work phases.

### American River-Freeport Element Project

On October 19, 2010, the SWRCB issued a Cancellation Order for Water Right Application 29657. In November 2010, the County filed a Petition of Reconsideration in response to SWRCB's Cancellation Order. On June 10, 2011, the County regained Water Right 29657 and has since continued to demonstrate that progress is being made towards developing the Water Right. In 2011-12, the County released and accepted the Freeport Element Project Phase 1 Engineering Feasibility Study and re-initiated discussions with Sacramento County and East Bay Municipal Utility District to secure access to existing Freeport Project facilities. The Phase 2 Freeport Element Project work consisting of an EIR and accompanying technical documents is expected to be a focus in 2012-13.

### Northeastern San Joaquin County Groundwater Banking Authority

The GBA has been successful in leveraging resources to access additional State and federal funding for plans, studies, and environmental documents to develop the Eastern San Joaquin Integrated Conjunctive Use Program, which is a mix of projects and actions that address groundwater overdraft and saline groundwater intrusion. In November 2010, the GBA was awarded \$545,000 in Proposition 84 grant funding to update the 2007 Integrated Regional Water Management Plan (IRWMP) in order to meet new State guidelines.

In 2012-13, major activities will include IRWMP updates, and construction of a monitoring well at the Stockton East Water District. Construction of the monitoring well will be funded with a \$250,000 grant from the State Department of Water Resources Local Groundwater Assistance Program.

### National Pollutant Discharge Elimination System Municipal Stormwater Program

In 2012-13, a major work effort continues to be the administration of the County's NPDES Municipal Stormwater Program. The purpose of the Stormwater Program is to

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>Grant Application Submittals</i>	4	0	3	2	3
<i>Conduct Groundwater Monitoring Investigations</i>	582	500	520	530	530
<i>Support &amp; Attend Water Resources Related Commission, Committee, &amp; Board Meetings</i>	75	80	53	56	59
<i>Prepare Specified Project Tasks, Technical Memoranda, Project Feasibility Analysis, Legislative Platforms, &amp; Assessments</i>	67	70	73	78	79
<i>Prepare Water Resources Project Implementation Plans</i>	5	5	5	5	5
<i>Manage Water Resources Interaction &amp; Attend Meetings with County, State and Federal Agencies</i>	166	195	225	230	230
<i>Review Environmental and Permit Applications</i>	114	71	54	72	85
<i>Industrial Site Inspections</i>	12	0	17	18	19
<i>Enforcement Actions</i>	15	13	1	4	5
<i>Complaint Response</i>	24	7	9	11	11
<i>Public Outreach Activities</i>	40	47	39	42	42

## **2023060000—Water Resources**

### **Roads & Facilities**

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promote clean and safe rivers, creeks, and aquifers from pollutants associated with urban stormwater runoff.

#### *NPDES Phase I Permit (Stockton Area)*

CSA 54 was established, pre-Proposition 218, to fund County responsibilities required under a joint NPDES Municipal Stormwater Phase I Permit with the City of Stockton. A requirement of the joint Permit is the development and implementation of a Stormwater Management Plan (SWMP), which was approved by the State Regional Board in October 2009. The new NPDES Municipal Stormwater Phase I Permit will be in effect for five years and will require significant effort and costs related to analytical field investigations, monitoring documentation, and strict enforcement. In 2012-13, the Division will continue working with the City of Stockton to develop a

cost-effective approach given limited resources for SWMP implementation.

#### *NPDES Phase II Permit (Lathrop, Lodi, Manteca, Ripon, & Tracy Areas)*

In 2003, the County was required to obtain a Countywide NPDES Municipal Stormwater Phase II Permit specifically related to the unincorporated urbanized areas contiguous to the cities of Lathrop, Lodi, Manteca, Ripon, and Tracy. At this time, NPDES Phase II is an unfunded mandate. A new Statewide NPDES Phase II Permit is scheduled to be released by the Regional Board in 2012-13. The Division will continue to pursue long-term funding to implement the requirements of the new Phase II Permit.

# Southern Water Internal Service Fund

## Roads & Facilities

Manuel Lopez, County Administrator

Southern Water ISF	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Loan Repayments</i>	\$57,335	\$57,335	\$57,335	\$57,335	\$0
<i>Total Appropriations</i>	\$57,335	\$57,335	\$57,335	\$57,335	\$0
<b>Earned Revenues By Source</b>					
<i>Interest/Rents</i>	\$1,547	\$0	\$0	\$0	\$0
<i>Charges for Services</i>	0	57,335	57,335	57,335	0
<i>Total Revenues</i>	\$1,547	\$57,335	\$57,335	\$57,335	\$0
<b>Revenues Over/(Under) Expenses</b>	(\$55,788)	\$0	\$0	\$0	\$0

## Purpose

The Southern Water Internal Service Fund provides an accounting of depreciation and interest payments due to the Capital Outlay Fund for prior capital improvements to the Southern Water System. Effective July 1989, the City of Stockton assumed operation and maintenance of the Southern Water System. These payments are collected by the City of Stockton as part of the service charges to its customers.

## Program Discussion

The Southern Water System was previously operated and maintained by Public Works Utility Districts Division. The System continues to provide potable water and fire protection for the Stockton Metropolitan Airport, Air Metro Industrial Park, and surrounding Airport facilities. It also serves San Joaquin General Hospital, the County Jail Complex, the Juvenile Justice Center, a migrant labor

camp, and other facilities in the area collectively referred to as the Mathews Road Complex.

In May 1989, an agreement was executed between the City of Stockton and San Joaquin County for City operation of the Southern Water System. Under the terms of the agreement, the City has the right to use the facilities of the System to supply and transport water to City service areas. In consideration for this right, in addition to supplying water to Southern Water System customers at City water rates, the City provided much needed capital improvements at no cost to the County. These improvements included a second transmission line between the Airport and the Mathews Road Complex, production and storage facilities, and a pipeline to the Stockton East Water District treatment plant.

A portion of the water rate for the System is for repayment of funds advanced from the County Capital Outlay Fund for prior system improvements. The City collects an appropriate surcharge on its rates to fund the repayment to the County. Payments amortized over a 30-year period were initiated in 1987-88.



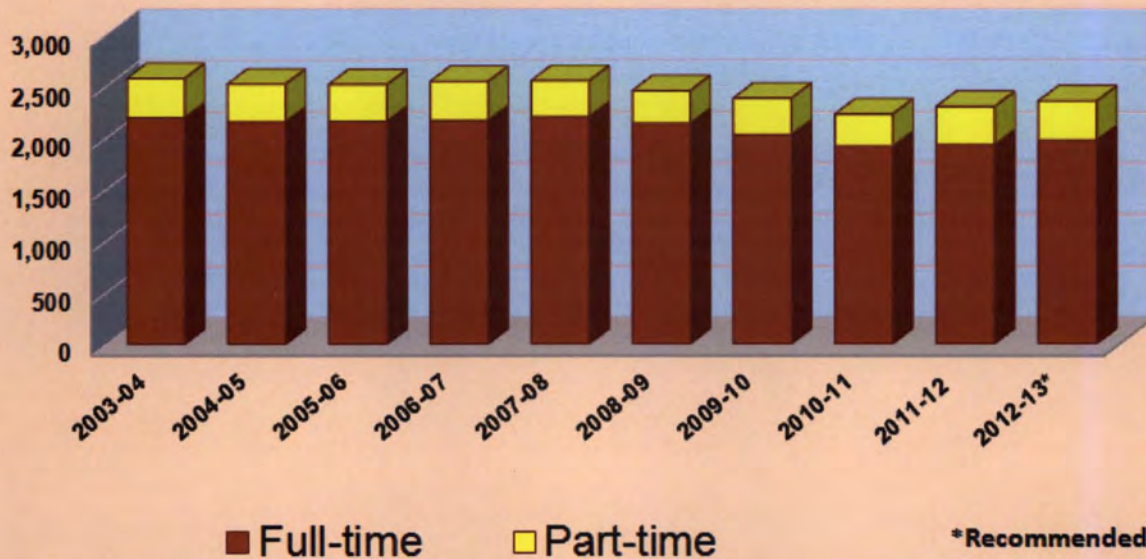
## Health Services Appropriations

	Page Number	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
4040300000 Mental Health Pharmacy	F-5	\$6,901,953	\$6,717,922	\$6,717,922	(\$184,031)
4040500000 Mental Health Services	F-7	73,269,355	80,723,044	80,723,044	7,453,689
4040600000 Substance Abuse Services	F-12	7,818,517	13,366,271	13,366,271	5,547,754
4041000000 Public Health Services	F-15	24,470,200	24,367,186	24,367,186	(103,014)
4041200000 Public Guardian/ Conservator	F-20	749,344	854,344	854,344	105,000
4042000000 Environmental Health	F-27	8,907,564	8,590,623	8,590,623	(316,941)
4049100000 Children & Families Program (First 5)	F-32	1,270,156	1,116,862	1,116,862	(153,294)
4049400000 Operating Transfer to Health Care Services	F-34	34,889,629	31,598,499	31,598,499	(3,291,130)
4049500000 Health Care Service Administration	F-22	1,665,960	1,617,464	1,617,464	(48,496)
Hospital Enterprise	F-36	231,906,474	228,158,678	228,158,679	(3,747,795)
Solid Waste Enterprise	F-43	20,962,431	20,056,918	20,056,918	(905,512)
<b>Total - Health Services</b>		<b>\$412,811,583</b>	<b>\$417,167,812</b>	<b>\$417,167,812</b>	<b>\$4,356,228</b>

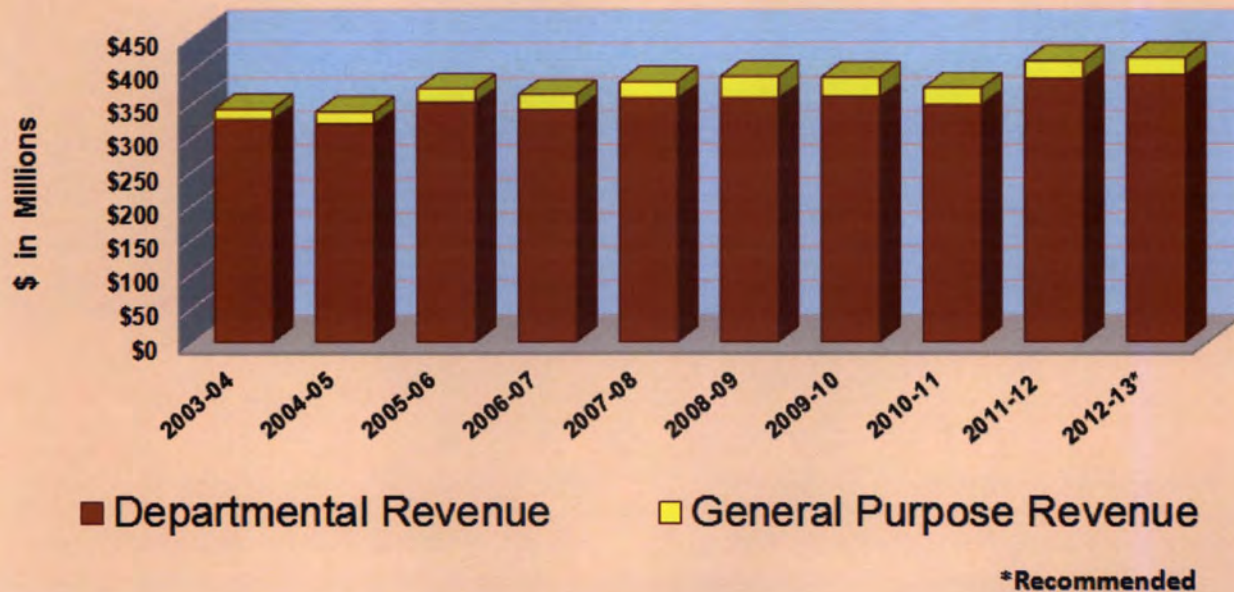
## Health Services

### Statistical Summary

#### Staffing Trend

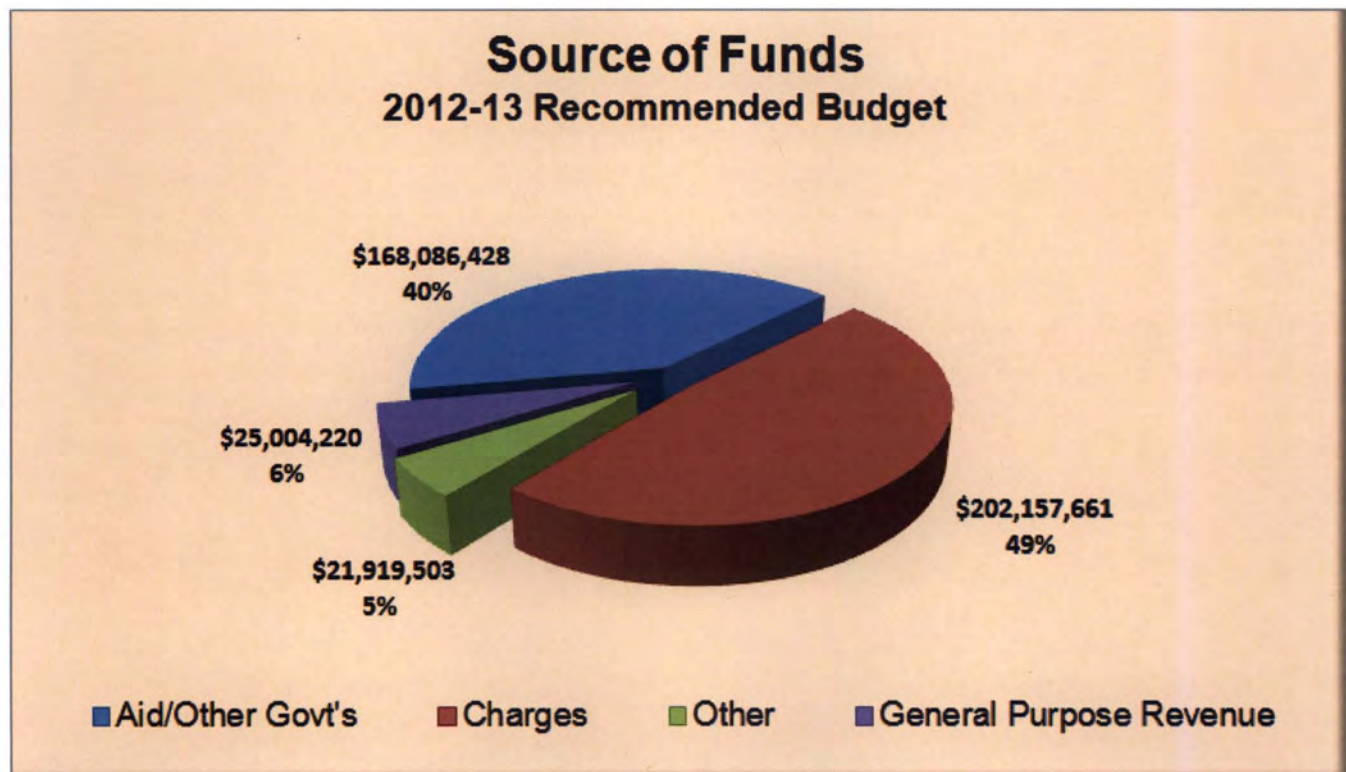
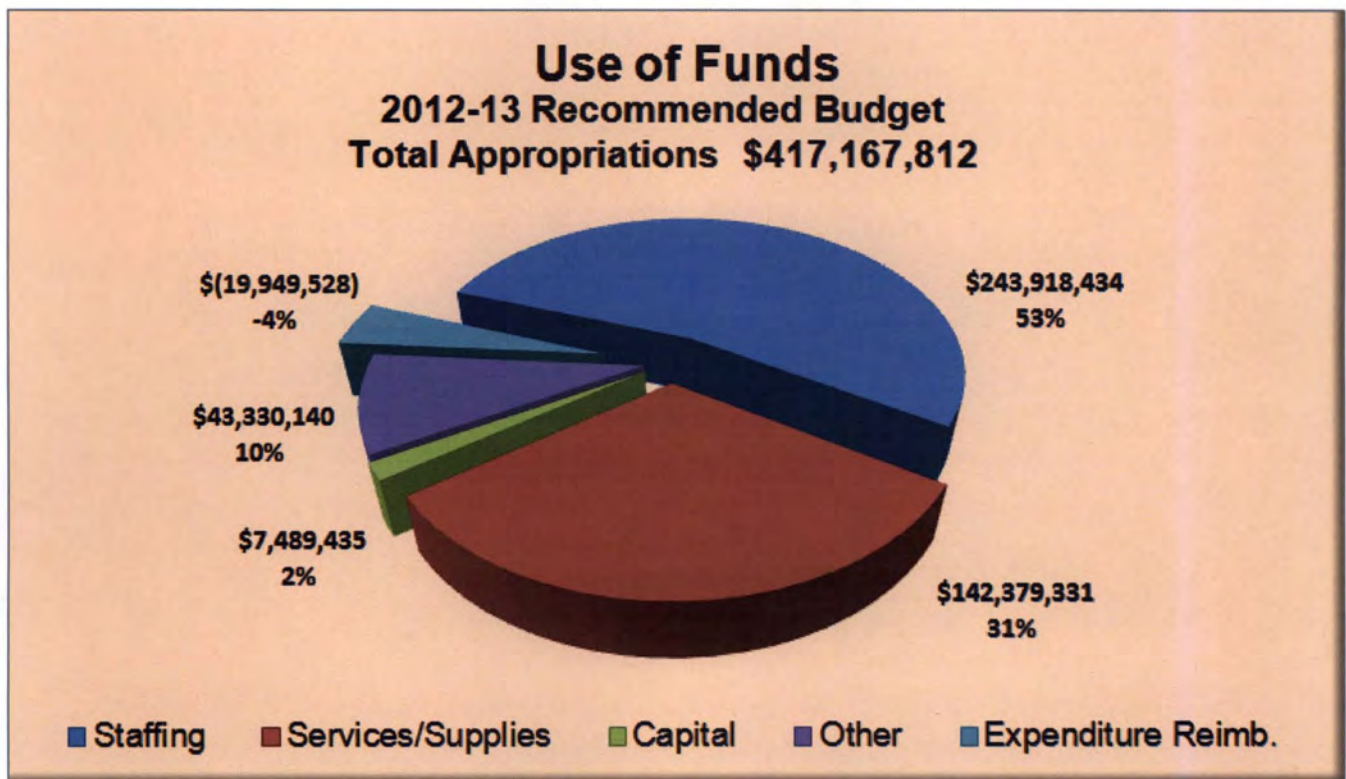


#### Appropriations by Source





## Health Services Statistical Summary



# Summary

## All Health Care Services Budgets

Kenneth B. Cohen, Health Care Services Director

	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$76,688,734	\$85,033,534	\$90,829,170	\$90,829,170	\$5,795,636
Services & Supplies	42,568,325	51,320,494	59,808,823	59,808,823	8,488,329
Other Charges	1,255,537	1,774,300	1,775,000	1,775,000	700
Fixed Assets	63,792	254,150	396,000	396,000	141,850
Total Expenditures	\$120,576,387	\$138,382,478	\$152,808,993	\$152,808,993	\$14,426,515
Expenditure Reimbursements	(13,166,019)	(14,156,643)	(15,996,044)	(15,996,044)	(1,839,401)
Total Appropriations	\$107,410,368	\$124,225,835	\$136,812,949	\$136,812,949	\$12,587,114
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$110,629	\$406,200	\$517,187	\$517,187	\$110,987
Fines/Forfeitures/Penalties	365,253	216,000	214,000	214,000	(2,000)
Interest/Rents	2,750	28,000	28,400	28,400	400
Aid from Other Governments	46,514,554	58,082,170	71,737,740	71,737,740	13,655,570
Charges for Services	33,644,009	35,115,898	38,226,766	38,226,766	3,110,868
Miscellaneous Revenues	1,185,760	896,196	558,268	558,268	(337,928)
Operating Transfers In	9,322,424	10,292,339	7,129,270	7,129,270	(3,163,069)
Fund Balance	393,945	0	0	0	0
Total Revenues	\$91,539,324	\$105,036,803	\$118,411,631	\$118,411,631	\$13,374,828
<b>Net County Cost</b>	<b>\$15,871,044</b>	<b>\$19,189,032</b>	<b>\$18,401,318</b>	<b>\$18,401,318</b>	<b>(\$787,714)</b>
<b>Allocated Positions</b>	<b>769.0</b>	<b>767.0</b>	<b>793.0</b>	<b>793.0</b>	<b>26.0</b>
<b>Temporary (Full-Time Equivalent)</b>	<b>146.3</b>	<b>137.2</b>	<b>147.2</b>	<b>147.2</b>	<b>10.0</b>
<b>Total Staffing</b>	<b>915.3</b>	<b>904.2</b>	<b>940.2</b>	<b>940.2</b>	<b>36.0</b>

This is a summary of the 12 budgets administered by the Director of Health Care Services. These include:

- 2021201000 Alcohol/Drug Alternative Program
- 2022621000 Correctional Health Services
- 4040300000 Mental Health Pharmacy
- 4040500000 Mental Health Services
- 4040600000 Substance Abuse Services
- 4040700000 Behavioral Health Administration
- 4041000000 Public Health Services
- 4041200000 Public Guardian/Conservator
- 4041800000 Emergency Medical Services
- 4049500000 Health Care Services Administration
- 5055600000 Veterans Services Office

# 4049100000—Children & Families Program (First 5)

## Health Services

Joseph Chelli, Human Services Director

Children & Families Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$882,711	\$1,087,654	\$956,004	\$956,004	(\$131,650)
Services & Supplies	128,053	182,502	160,858	160,858	(21,644)
Total Appropriations	\$1,010,763	\$1,270,156	\$1,116,862	\$1,116,862	(\$153,294)
<b>Earned Revenues By Source</b>					
Miscellaneous Revenues	\$14	\$0	\$0	\$0	\$0
Operating Transfers In	1,010,750	1,270,156	1,116,862	1,116,862	(153,294)
Total Revenues	\$1,010,763	\$1,270,156	\$1,116,862	\$1,116,862	(\$153,294)
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	9.0	9.0	8.0	8.0	(1.0)

## Purpose

The San Joaquin County Children and Families Program was created following voter approval of the Children and Families Act of 1998 (Proposition 10) for the purposes of "promoting, supporting, and improving the early development of children from the prenatal stage to five years of age."

Funding is provided through excise taxes collected by the State on tobacco products. San Joaquin County receives approximately \$8 million annually. Monies are to be expended in accordance with a strategic plan prepared by the Children and Families Commission and are contained in a separate budget not governed by the Board. Members of the Commission are appointed by the Board of Supervisors. This budget funds the staffing and administrative support only.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$52,131) Negotiated salary and benefits adjustments.
- (\$79,519) Delete one vacant Accountant position.

## Revenues

- (\$153,294) Decrease in Proposition 10 revenues due to reduced birth rates and fewer smokers.

## Program Discussion

The recommended 2012-13 budget for the San Joaquin County Children and Families Program (First 5 San Joaquin) totals \$1,116,862, which is a decrease of \$153,294 from 2011-12. The budget deletes a vacant Accountant position.

In addition to Proposition 10 funding, First 5 has been selected to receive *State Commission Power of Preschool* and federal *Race to the Top* funds. *State Commission Power of Preschool* funding will be used to create additional pre-school slots for children, provide for added assessments, offer further comprehensive case management to families, and enhance the educational level of teachers. Federal *Race to the Top* funding will be used to improve teacher effectiveness, parent engagement, and enhance and expand the current Quality Rating Improvement Scale for child care and preschool providers. Parameters of these new grants have not yet been determined as final funding formulas have not been released. Staffing needs and the resulting impact to First 5 staff workload are unknown at this time.

As required by the Children and Families Act of 1998, in June 2011 First 5 adopted its Strategic Plan Extension

# 4049100000—Children & Families Program (First 5)

## Health Services

2011-13 and extended priority funding commitments for a third and final year. Priority initiatives, in order, continue to be: Access to Preschool; Health Access; Rural Home Visiting; Breastfeeding; Family Resource Centers; and Safety Net. Other funding commitments identified under the Strategic Plan Extension include a Countywide Faith-Based Community Initiative, Child Care Mini-Grants, Technical Assistance, and trainings to build capacity, creating quality systems change. Strategic planning efforts in 2012-13 will refine initiative priorities and funding cycle commitments as all priority initiative programs will conclude their three-year funding cycles in 2013.

Children's school readiness continues to be a top priority in 2012-13. With 24% of County students starting school not knowing English, and demonstrated low literacy skills, approximately 780 quality preschool spaces are provided at no cost to families to address educational achievement gaps in local communities. To improve quality systems, First 5 staff works with preschools to meet standards and improve quality through site visits to assess learning environments.

Children's health remains a community concern as childhood obesity has tripled in the last 20 years, with more than 20% of children between the ages of two and five overweight or obese and 10% of infants and toddlers with excess weight. To address this concern, First 5 released \$1.0 million over two years for new *Collaborative for Healthy Change* projects that meet direct service needs

and create quality systems change. In addition, *Child Wellness* programs, in partnership with the University of California Extension and local agencies, have extended outreach from 65 high-need County areas in 2011-12 to 85 in 2012-13.

First 5 staff communication efforts with other government and non-government agencies reached over 126 agencies serving families in 2011-12, many of which shared First 5's resources with other service providers. In 2011-12, information was received by over 17,000 parents and 14,000 children on the following quarterly subject matter: Entertain Your Child with a Book; Health Literacy; Safer Sleeping Environments; and Asthma and Smoking. It is anticipated that these well-received health messaging efforts will expand. New messages will be developed in 2012-13 and will include information on: child immunizations; prenatal and postpartum health; early access to prenatal care; and childhood obesity, nutrition, and exercise.

To address evaluation requirements, new evaluation services will commence in July for 2012-15. Specific areas with local recommendations that will be implemented in 2012-13 include those outlined in the School Readiness Longitudinal Report, Faith-Based Community Initiative Report, Annual Evaluation Report, Summer Bridge Program Report, Preschool and Layered Services Report, Health Access and Health Messaging Reports, and Detailed Demographic Data on clients served.

### Workload Data

	Actual			Est./Act. 2011-12	Projected 2012-13
	2008-09	2009-10	2010-11		
<i>Contract Monitoring</i>	117	85	77	73	77
<i>Value of Contracts Administered</i>	\$19,400,000	\$14,300,000	\$7,354,880	\$8,019,704	\$8,100,000
<i>Number of Children Served</i>	12,472	8,482	6,868	6,800	8,795
<i>Number of Parents Served</i>	10,730	7,675	6,305	6,300	7,025
<i>Pre-school Sites Provided with Technical Assistance</i>	35	34	29	29	29



# 4042000000—Environmental Health

## Health Services

Donna Heran, Environmental Health Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$6,339,969	\$7,417,972	\$7,448,310	\$7,448,310	\$30,338
Services & Supplies	1,198,965	1,531,673	1,197,655	1,197,655	(334,018)
Fixed Assets	10,663	27,800	47,700	47,700	19,900
Total Expenditures	\$7,549,597	\$8,977,445	\$8,693,665	\$8,693,665	(\$283,780)
Expenditure Reimbursements	(24,322)	(69,881)	(103,042)	(103,042)	(33,161)
Total Appropriations	\$7,525,275	\$8,907,564	\$8,590,623	\$8,590,623	(\$316,941)
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$0	\$12,000	\$12,000	\$12,000	\$0
Aid from Other Governments	995,462	982,807	959,629	959,629	(23,178)
Charges for Services	4,622,822	5,318,740	5,256,613	5,256,613	(62,127)
Miscellaneous Revenues	308,164	601,518	567,263	567,263	(34,255)
Total Revenues	\$5,926,449	\$6,915,065	\$6,795,505	\$6,795,505	(\$119,560)
<b>Net County Cost</b>	\$1,598,826	\$1,992,499	\$1,795,118	\$1,795,118	(\$197,381)
<b>Allocated Positions</b>	66.0	67.0	69.0	69.0	2.0
Temporary (Full-Time Equivalent)	0.5	0.3	0.3	0.3	0.0
<b>Total Staffing</b>	66.5	67.3	69.3	69.3	2.0

### Purpose

The Environmental Health Department provides environmental services, which protect and enhance public health, well-being, and safety through prevention, education, inspection, and enforcement of State and local environmental laws and regulations.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$159,879) Negotiated salary and benefits adjustments.
- \$310,083 Add one Hazardous Material Specialist Supervisor and two Program Coordinator positions.
- (\$95,901) Delete one Senior Registered Environmental Health Specialist.
- (\$23,965) Decrease in standby and overtime pay.

#### Services & Supplies

- \$41,789 Increase in professional services for demolitions, title searches, and recording fees.
- \$11,272 Increase in fleet services.
- (\$327,877) Decrease in lease and related occupancy costs.
- (\$33,500) Decrease in training costs.

#### Fixed Assets

- \$28,400 Software upgrades.
- \$19,300 Replacement computer equipment.

#### Expenditure Reimbursements

- \$33,161 Increase in Childhood Lead Poisoning reimbursements by Public Health Services.

# 4042000000—Environmental Health

## Health Services

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Consumer Protection</b>					
Food - Retail Active Facilities/Vehicles	3,659	3,581	3,581	3,560	3,560
Small Public Water Systems	361	331	329	319	319
Recreational Health - Public					
Pools/Spas/Natural Bathing Areas	620	620	625	611	611
Workplace Smoking Enforcement	1	0	1	1	1
<b>Hazardous Substances Management</b>					
Hazardous Materials Business Plan/CalARP	0	0	750	1,000	1,000
Hazardous Waste (HW) Generators	1,327	1,734	1,728	1,747	1,757
HW - Tiered Permitting Facilities	19	18	18	17	17
HW - Above Ground Tanks	281	336	336	358	368
HW - Underground Storage-Facilities (Tanks)	256 (698)	254 (684)	253 (684)	254 (657)	254 (657)
Emergency Response - Incidents	144	138	139 (150)	140 (150)	140 (150)
<b>Housing Programs</b>					
Childhood Lead Poisoning Prevention Cases/ Properties Investigated	19	11	26	24	24
Employee Housing - Active Labor Camps	34	34	31	32	32
Hotel/Motels & Institutions	129	130	116	116	116
Substandard Housing Abatement - Cases	415	432	400	375	375
<b>Land-Use &amp; Waste Management</b>					
Land-Use Applications & Technical Reports	687	687	703	700	700
<b>Liquid Waste</b>					
Facilities/Pumper Trucks/Chemical Toilets	3,062	2,248	2,236	2,265	2,265
Septic System Permits/Percolation Tests	494	424	471	483	483
Medical Waste - Facilities	64	77	77	77	77
<b>Solid Waste</b>					
Active Landfill Sites & Transfer Stations	7	7	7	7	7
Compost/Cannery/Ash/Sludge Sites	21	21	21	21	21
Waste Tire Facilities/Handlers	626	706	706	704	704
Closed, Illegal, and Abandoned Landfill Sites	10	13	12	12	12
Vector Control-Kennels & Poultry Ranches	35	34	34	34	34
<b>Milk &amp; Dairy - Dairies</b>	129	126	126	125	125
<b>Groundwater Protection</b>					
Monitor Well/Boring Permits	269	275	269	275	295
Contaminated Petroleum Storage Tanks	244	223	186	163	163
Well & Pump Permits	853	713	706	794	794
<b>Total Permits/Facility Inventory</b>	13,766	13,173	13,886	14,214	14,561
<b>Total Staff Hours</b>	70,056	64,925	63,456	64,954	65,000

# 4042000000—Environmental Health

## Health Services

### Revenues

- (\$39,629) Decrease in Hazardous Materials fees.
- (\$23,150) Decrease in State funding for Waste Tire Program.
- (\$22,498) Decrease in service fees collected.

### Program Discussion

The proposed 2012-13 Environmental Health Department (EHD) budget totals \$8,693,665, with a Net County Cost of \$1,795,118, which is a decrease of \$197,381 from 2011-12. The decrease is primarily due to negotiated salary and benefits adjustments. The recommended budget includes the net addition of two positions and elimination of rental costs due to the relocation to a County-owned facility in May 2012.

### 2011-12 Activities

#### Retail Food Program

Under the California Retail Food Code (CalCode), EHD conducts routine, complaint, and plan review inspections at nearly 3,600 food facilities, mobile food vehicles, and temporary events. During 2011-12, three legislative bills went into effect that revised CalCode provisions. Assembly Bill (AB) 688 prohibits a retail food facility from selling, or offering for sale, infant formula or baby food after the “use by” date. Senate Bill (SB) 303 requires food handlers to obtain basic food handler training from an American National Standards Institute accredited provider. SB 20 repeals the requirement to disclose nutritional information for prepared foods sold at food facilities with at least 20 locations, and replaced it with the federal Patient Protection and Affordable Care Act, United States Code, which requires that the same nutritional and caloric content information be provided nationwide.

#### Employee Housing Program

Employee housing inspections are conducted to confirm compliance with minimum State Housing Law and California drinking water standards. In 2011-12, 32 active employee housing facilities were inspected, including 9 orchard camps, 3 seasonal facilities, and 20 permanent, year-round sites. Of the 32 active facilities, 19 had housing violations that required correction, but showed improvement over the previous year. Additionally, 36 exempt dairy employee housing sites met the minimum State Housing Law requirements and remained exempt from permitting and inspection requirements.

### Housing Abatement Program

In 2011-12, EHD attended 30 Neighborhood Community Centers and Neighborhood Watch meetings, and continued to work closely with the Community Development Department and the Sheriff’s Office to address multi-agency issues at problem sites. EHD responded to 499 complaints, including 350 substandard homes, 103 illegally occupied recreational vehicles, and 46 unsecured properties. Of these complaints, 140 were issued Notices to Abate for minor violations that were corrected within the initial compliance period and 31 were referred to other agencies. Some of the remaining complaints included more extensive violations, requiring 110 structures to be posted as substandard, 67 deemed unsafe to occupy, and 75 posted with Notices to Secure. Of the unsecured properties, EHD took action to board and secure 17 vacant homes at an average cost of \$578. During 2011-12, 136 new substandard housing cases were initiated and 155 housing cases were closed. Current program workloads include 172 active housing abatement and securement cases and 203 completed cases awaiting cost recovery through direct billing, property tax payment, or tax sale.

### Hazardous Materials Programs

In 2011-12, the Office of Emergency Services (OES) Hazardous Materials Unit was transferred to the EHD Certified Unified Program Agency (CUPA). The Hazardous Materials Management Plan, California Accidental Release Prevention Program, and the five Hazardous Materials staff are now part of the EHD CUPA. In May 2012, Hazardous Materials staff relocated from the OES office at the Agricultural Center to the new EHD office at 1868 East Hazelton Avenue in Stockton.

### Milk & Dairy Program

Since 1938, EHD has been designated as the State Approved Milk Inspection Service for San Joaquin County Grade A and B dairies, and is one of six local programs Statewide. The California Department of Food and Agriculture (CDFA) Milk and Dairy Foods Safety Branch is the regulatory agency in the remaining jurisdictions.

To address significant State General Fund reductions to CDFA Milk and Dairy Foods Safety Branch, revisions to milk and dairy food related industry fees in the Food and Agricultural Code are being proposed as part of the 2012-13 State budget trailer bill. CDFA proposes a quarterly fee increase of 35% to dairy farms regulated by the State. Additionally, CDFA proposes to charge milk inspection service agencies 15% above the amount of dairy farm fees they collect for their local programs. In San Joaquin County, this would equate to approximately \$28,000. If the code revision is approved, EHD must determine a funding source to cover the 15% State charge.

# **4042000000—Environmental Health**

## **Health Services**

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### **2012-13 Programs**

#### **Aboveground Petroleum Storage Act (APSA)**

The APSA program is the only local CUPA program mandated by State law that does not have State-agency oversight. In January 2012, AB 1566 was introduced to designate State-agency oversight authority for local APSA programs.

In 2012-13, EHD will provide free monthly training classes on preparation of Spill Prevention, Control and Countermeasure Plans, and workshops for businesses and the agricultural community to assist with APSA and hazardous material/waste program requirements.

#### **CUPA Electronic Reporting**

AB 2286 requires all regulated businesses and local CUPAs to transmit inspection and enforcement information to California Environmental Protection Agency (Cal/EPA) electronically by January 1, 2013. Effective July 2009, AB 2286 increased the annual \$24 State surcharge fee paid by regulated businesses by \$25 per year for three years, to provide a funding mechanism for the transition to electronic reporting. The surcharge will generate approximately \$10 million Statewide through 2012, with 75% allocated to local CUPAs for outreach, training, technical support, and electronic reporting system development, and 25% to Cal/EPA for development and maintenance of the Statewide information management system, data submission portal, data warehouse/exchange system, and public access website. To receive electronic reporting funding, EHD submitted a final transition plan and grant applications to Cal/EPA in February 2012. The grant allocation for the County CUPA is \$147,810. As a former participating agency of the CUPA, OES applied for a grant allocation of \$20,000. These funds will be shifted to the CUPA due to the OES reorganization. During 2011-12, \$117,250 of the grant funds were projected for expenditure; however, Cal/EPA recently notified local CUPAs that grant funds will not be reimbursed until 2012-13 due to State budget limitations.

EHD and OES website consultants are working to integrate the CUPA program data into the new electronic reporting format. The OES website reporting format and data entry fields must meet the new State standards and be integrated with the EHD database and new California Environmental Reporting System (CERS) format by January 2013. Ultimately, CUPA regulated businesses will report their facility information online to the CERS portal and the information will be reviewed and retrieved by the CUPA for program administration, permitting and inspection activities.

#### **Local Oversight Program (LOP)**

In 2012-13, funding for the LOP contract for oversight of clean-up and investigation of soil and/or groundwater contamination at UST facilities is \$732,740. In 2010-11, EHD began charging clients for field activities outside the scope of the LOP contract to maintain current service levels. In 2012-13, should LOP contract funds be unexpectedly reduced or eliminated, EHD has the ability to charge clients directly for oversight. From inception of the Program in July 1989 through January 2012, a total of 498 contaminated underground storage tank (UST) sites have been closed, while 163 sites are active and undergoing corrective action. Staff continues to receive work plans, reports, and other site documents containing analytical information from the State Water Resources Control Board (SWRCB) Geotracker website, where all leaking UST sites are mapped and site data is maintained for public review.

In May 2009, SWRCB Resolution No. 2009-0042 removed identified impediments for closing remediated sites and enabled EHD to close 40 contaminated UST sites that previously were not eligible for closure. Additionally, the resolution required the SWRCB Clean-up Fund to expedite reimbursement to responsible parties and increase reimbursement revenue for 2010-11 and 2011-12. In November 2009, the passage of AB 1188 and AB 291 increased the gas fee from 1.4 cents per gallon to 2.0 cents per gallon, for the period January 1, 2010 through December 31, 2014. This increase and the changes to the Clean-up Fund's reimbursement processes will encourage responsible parties to resume corrective actions at their contaminated sites.

The SWRCB drafted a new Low-Threat Site Closure Policy for UST contaminated sites that is planned for adoption in 2012-13. If the policy is adopted as drafted, many active contaminated UST sites that meet certain criteria may qualify for closure with some residual contamination left in place.

#### **Small Public Water System Program**

EHD is the Local Primacy Agency for 292 Small Public Water Systems (SPWS) and 27 State Small Water Systems. Annual inspection and surveillance fees set by the State are not sufficient to cover the cost of the enforcement program and ongoing regulatory requirements. Since 2004-05, EHD has increased the SPWS fees in annual increments to cover the cost of the local regulatory program. In 2012-13, program cost and work hours will be reduced through the design of an EHD web page that allows paperless electronic data transfer of SPWS chemical and bacteriological water test results from certified laboratories into the department's EnvisionConnect® data management system.

# 4042000000—Environmental Health

## Health Services

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### **Solid Waste Program**

For 2012-13, EHD applied for a CalRecycle Waste Tire Enforcement Grant in the amount of \$203,850. The grant funds are generated at the State level from the \$1.75 per tire fee assessed on each new tire purchased in California. The program regulates 704 tire facilities and operations, investigate illegal tire disposal, perform waste tire facility inspections, review manifest records, and survey tire dealers, auto dismantlers, tire haulers, and other points of tire generation to ensure compliance with State laws and regulations.

AB 341, the Solid Waste Diversion Act of 2011, was chaptered in an effort to increase recycling and diversion from landfills. By 2020, the Act sets a State policy goal of 75% diversion of solid waste through source reduction, recycling, or composting methods. To meet the 75% waste diversion rate, additional transfer stations, recycling centers, and composting sites will be needed. EHD will be required to issue operating permits and conduct site inspections at the new facilities. By January 2014, CalRecycle must report to the Legislature the strategies identified to achieve the policy goal.

CalRecycle developed an Organics Policy Roadmap in an effort to reduce the amount of organic green waste (food, leaves, grass, prunings, trimmings, branches, stumps, and manure) from being disposed of in landfills. This has resulted in increased Solid Waste Program applications for composting sites and material processing centers.

In 2011-12, the required inspection frequency for Closed, Illegal, and Abandoned (CIA) sites will increase from annually to quarterly. The CIA sites were operated and closed prior to regulatory requirements, and are now subject to restrictions for future development and illegal dumping activity. The increased inspection frequency will help identify and address any regulatory issues earlier.

Additionally, comprehensive landfill gas monitoring is conducted semi-annually at six active and closed landfill sites equipped with perimeter monitoring probes, to check their physical condition, function, and gas levels. Landfill gas is generated from microbiological decomposition of the garbage, which produces methane, carbon dioxide, and

other trace compounds. Landfill gas migration can threaten adjacent homes, structures, and groundwater.

### **Essential Service Levels**

During 2009-10 and 2010-11, EHD eliminated eight vacant positions, including four management/supervisory, three field inspectors, and one clerical position. As a result of the staff reductions, the department lost half of its management/supervisory positions for administrative, program management, and supervisory functions.

With the new department responsibilities acquired with the OES reorganization and transfer of the Hazardous Materials staff and functions to EHD in 2011-12, and the reduced department management/supervisory support over the past three years, more assistance is needed to maintain State program mandates, interagency agreements/contracts, and public service levels. The recommended 2012-13 budget includes the addition of one Hazardous Materials Specialist Supervisor to oversee the Hazardous Materials programs and inspection services, and 24 hours a day, 7 days a week first responder spill response and follow-up. The position will also coordinate and train the Countywide Joint Hazardous Materials Response Team, monitor grant procurement and tracking, and update/maintain the County Operational Area Plan.

The current Unit III CUPA Program Coordinator has shifted much attention and resources to the Hazardous Materials programs and emergency services, but CUPA program mandates, CERS electronic reporting deadlines and other requested service levels are being compromised due to lack of supervisory assistance. Additionally, during the past three years, two Lead Senior REHS positions were reassigned on an interim basis to assist with the Unit II and Unit IV administrative and program management workloads. The recommended budget includes the addition of two Program Coordinators for these Units to provide the appropriate level of oversight in sustaining State contract agreements, inspection and enforcement mandates, and essential customer services.

# 4049500000—Health Care Services Administration

## Health Services

Kenneth B. Cohen, Health Care Services Director

General Fund	2010-11* Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$727,768	\$1,765,481	\$1,820,691	\$1,820,691	\$55,210
Services & Supplies	528,688	979,621	1,060,873	1,060,873	81,252
Other Charges	144,583	0	0	0	0
Fixed Assets	5,388	0	0	0	0
Total Expenditures	\$1,406,428	\$2,745,102	\$2,881,564	\$2,881,564	\$136,462
Expenditure Reimbursements	(346,759)	(1,079,142)	(1,264,100)	(1,264,100)	(184,958)
Total Appropriations	\$1,059,669	\$1,665,960	\$1,617,464	\$1,617,464	(\$48,496)
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$110,415	\$406,200	\$517,187	\$517,187	\$110,987
Aid from Other Governments	212,656	620,000	370,000	370,000	(250,000)
Charges for Services	72,818	222,900	369,523	369,523	146,623
Miscellaneous Revenues	379,024	180,000	138,610	138,610	(41,390)
Total Revenues	\$774,913	\$1,429,100	\$1,395,320	\$1,395,320	(\$33,780)
Net County Cost	\$284,756	\$236,860	\$222,144	\$222,144	(\$14,716)
Allocated Positions	11.0	11.0	12.0	12.0	1.0

\* The Health Care Services Administration and Emergency Medical Services expenditures and revenues for 2010-11 are for six months activity (January through June 2011). Prior expenditures and revenues were included in the Hospital Enterprise Fund budget (#9221100000).

## Purpose

Health Care Services (HCS) Administration provides administrative oversight for the HCS Agency. The HCS Agency is comprised of County departments and programs, which provide health care services for County residents. The departments/programs under HCS Administration include Alcohol/Drug Alternative Program, Behavioral Health Administration, California Children's Services, Correctional Health Services, Emergency Medical Services (EMS), Mental Health Pharmacy, Mental Health Services, Public Guardian/Public Conservator, Public Health Services, Substance Abuse Services, and Veterans Services.

EMS monitors and enforces more than 25 contracts and agreements for the provisions of advanced life support (ALS) emergency ambulance services, ALS and basic life support (BLS) non-emergency ambulance services, ALS

and BLS first response services, base hospital medical direction, receiving hospital services, trauma services, training programs, and other services.

In addition to contract monitoring and enforcement, EMS serves as the lead for all CQI activities throughout the EMS system including the approval of dispatch, provider and hospital CQI programs, leading peer-to-peer CQI activities, managing individual and provider performance improvement plans, and investigating and tracking sentinel events, unusual occurrences, citizen complaints, and EMS personnel formal investigations. EMS maintains an on-call EMS Duty Officer, 24 hours a day, 7 days a week to respond to mutual aid requests, coordinate disaster medical operations, and assist hospitals and providers in managing the EMS system.

The narrative includes budgets for HCS Administration (#4049500000) and EMS (#4041800000).



# 4049500000—Health Care Services Administration

## Health Services

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$37,523) Negotiated salary and benefits adjustments.
- \$98,733 Add an EMS Prehospital Care Coordinator.
- (\$6,000) Decrease in EMS stand-by pay.

#### Services & Supplies

- \$48,000 Increase in EMS consultant fees.
- \$18,451 Increase in EMS radio lease and maintenance costs.
- \$17,100 Increase in office and communication costs.

#### Expenditure Reimbursements

- \$184,958 Increase in reimbursement for administrative support from HCS Agency.

#### Revenues

- \$150,000 Increase in EMS specialty care designation fees.
- \$121,250 Increase in EMS ambulance permit revenue.
- (\$41,390) Decrease in EMS contract monitoring fees.
- (\$60,000) Decrease in EMS disaster planning funding.
- (\$190,000) Eliminate one-time funding for implementation of the Low-Income Health Program (LIHP).

### Program Discussion

The 2012-13 recommended budget for HCS Administration totals \$2,881,564, which is an increase of \$136,462 from 2011-12. The increase is primarily due to the addition of an EMS Prehospital Coordinator.

Duties and tasks of HCS Administration in 2012-13 include:

- In conjunction with SJGH, assess and monitor the County's Welfare and Institution Code 17000 obligation to provide or arrange for care to medically-indigent adults through the Medical Assistance Program (MAP). HCS Administration will also review

the administrative structure and the interface for the medically-indigent program with SJGH, and make recommendations to better position the County for Health Care Reform as the State implements changes to Medi-Cal and other programs prior to the statutory January 2014 deadline.

- Assess and monitor Realignment funds (derived from vehicle license fees and sales tax), which provide funds to support indigent care and mental health services.
- In conjunction with SJGH, develop a Federally Qualified Health Care Center (FQHC) Look-a-Like (LAL) status for five clinics located at SJGH. A nonprofit corporation was established to serve as a co-applicant with the County for the FQHC-LAL. A community board was established and meets regularly to provide oversight to the clinics. An FQHC-LAL application was submitted to the federal Health Resources and Services Administration, and approval is anticipated in fall 2012.
- Work cooperatively with community stakeholders, Health Plan of San Joaquin (HPSJ), SJGH, and BHS to develop a LIHP, which is a County option under the new 1115 Federal Waiver. Monitor and oversee a Blue Shield of California Foundation (BSCF) grant that funded a consultant to prepare a fiscal and operational analysis and will provide strategic planning and implementation assistance. The LIHP is scheduled to begin in June 2012.
- Coordinate with SJGH and Community Medical Centers for a Health Information Technology Project, which will allow linkage of shared patient Electronic Health Record to enhance patient care and continuity.
- Work cooperatively with HPSJ, SJGH, BHS, Public Health Services (PHS), and the Human Services Agency to strategically plan for Health Care Reform in January 2014, which will potentially increase the number of Medi-Cal patients seeking services within the County health care system.
- Liaison with HPSJ to maximize the use of safety net facilities, including SJGH and affiliated clinics. Projects include monitoring the transition of Seniors and Persons with Disabilities (SPD) into Medi-Cal Managed Care effective June 2011, and the development of the LIHP. The HCS Director serves as chair of the HPSJ Board.
- Fund and provide oversight for the contract staff for the Community Health Forum (CHF), chaired by a member of the Board of Supervisors, which brings together community leaders to plan health delivery

# **4049500000—Health Care Services Administration**

## **Health Services**

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issues. CHF also sponsors a Countywide forum each year on issues of interest such as health care reform, access, and health care workforce development.

- Provide leadership and guidance for policy issues and legislation at the State and federal level, develop policy papers and legislative positions, and meet with elected officials regarding County and HCS Agency legislative and policy goals.
- Evaluate and identify opportunities for system integration, facilitate enhanced coordination of care, and identify and enhance opportunities for quality improvement and compliance across the departments of HCS Agency and SJGH.
- Identify, coordinate, and seek grant funds for departments and community partners for EHR medical education, workforce strategies, and behavioral health and primary care integration.

### **Emergency Medical Services (EMS)**

The recommended 2012-13 EMS budget includes the addition of a Prehospital Care Coordinator and additional consulting fees. The Prehospital Care Coordinator is a licensed paramedic position to coordinate the EMS system Continuous Quality Improvement (CQI) activities and

EMS personnel formal investigations. EMS funding is provided through the collection of fees, grants, General Fund allocation, and accumulated reserves from ambulance performance penalties and EMS Maddy Funds.

In 2012-13, EMS will continue to negotiate updates to the exclusive operating area ambulance contracts with Escalon Community Ambulance, Manteca District Ambulance, and the Ripon Consolidated Fire Protection District for consideration by the Board of Supervisors. EMS will complete the process of updating the County's trauma plan, and implement the process to designate a level III trauma center in San Joaquin County.

EMS, in cooperation with PHS, serves as the County's lead agency for medical disaster response with the EMS Administrator serving as the County's Medical Health Operational Area Coordinator. EMS administers the Hospital Preparedness Program grant, which provides funds for disaster planning in targeted areas including hospital surge capacity, mass fatality management, emergency communications, advanced registration of medical volunteers, and other areas. In 2012-13, EMS will continue to receive grant funds from the State EMS Authority to serve as the lead agency for disaster medical planning and coordination for the 11 counties comprising the Office of Emergency Services Mutual Aid Region IV.

# Hospital Enterprise Fund

## Health Services

David K. Culberson, Hospital Chief Executive Officer

Hospital Enterprise Fund	2010-11 Actual	2011-12 Approved	2012-13 Request	2012-13 Recommend	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$127,272,487	\$143,276,317	\$142,855,160	\$142,855,160	(\$421,157)
Services & Supplies	68,764,213	70,652,898	70,760,057	70,760,057	107,159
Other Charges	8,036,616	8,044,457	7,777,426	7,777,426	(267,031)
Fixed Assets	4,034,328	9,932,802	6,766,035	6,766,035	(3,166,767)
Total Appropriations	\$208,107,644	\$231,906,474	\$228,158,678	\$228,158,678	(\$3,747,796)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$106,313,392	\$78,144,341	\$78,187,151	\$78,187,151	\$42,810
Charges for Services	126,785,065	142,141,882	141,218,516	141,218,516	(923,366)
Transfer from Reserves	(30,596,298)	0	0	0	0
Total Revenues	\$202,502,159	\$220,286,223	\$219,405,667	\$219,405,667	(\$880,556)
<b>Net County Cost</b>	\$5,605,485	\$11,620,251	\$8,753,011	\$8,753,011	(\$2,867,240)
<b>Allocated Positions</b>	1,036.0	1,053.0	1,071.0	1,071.0	18.0
Temporary (Full-Time Equivalent)	182.0	244.8	240.7	240.7	(4.1)
<b>Total Staffing</b>	1,218.0	1,297.8	1,311.7	1,311.7	13.9

## Purpose

Section 17000 of the California Welfare and Institutions Code mandates the provision of medical care to the indigent population of the County. The Board of Supervisors determines the level of service provided under this section. Although the County is not mandated to own and operate a hospital, once the institution is established, services must be delivered according to various laws and regulations.

San Joaquin General Hospital (SJGH) provides comprehensive and accessible health care services to citizens of San Joaquin County, specialized health care delivery programs not otherwise available in the community, and organized health care programs and services for public and private organizations. SJGH provides education and training programs for physicians and paramedical personnel and initiates and participates in community-wide health care planning. SJGH ensures effective business management and operates in a cost-effective manner, and maximizes collections for services rendered.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$1,979,695) Negotiated salary and benefits adjustments.
- \$946,305 Add 8 positions for Delivery System Reform Incentive Payments (DSRIP) program enhancement and expansion.
- \$913,542 Add 10 positions for Surgery and Laboratory volume increases.
- \$432,401 Add 4 positions for Administration and Information Systems support.
- \$309,395 Add 5 positions for Revenue Cycle efficiency.
- \$292,457 Add 2 positions for Trauma Level III designation.
- (\$913,320) Delete 11 positions.
- (\$420,072) Delete 4.1 full-time equivalent (FTE) nursing staff.

# Hospital Enterprise Fund

## Health Services

### Services & Supplies

- \$4,085,596 Increase in laboratory, medical, non-medical, and blood supply costs.
- \$816,978 Increase in non-medical professional services.
- \$592,957 Increase in building maintenance costs.
- (\$3,834,738) Decrease in outside provider services for Low-Income Health Program (LIHP).
- (\$1,004,733) Decrease in Workers' Compensation, Medical Malpractice, and Liability Insurance costs.
- (\$654,103) Cost Allocation Plan adjustment.

### Other Charges

- (\$267,031) Decrease in debt service.

### Fixed Assets/Capital Projects

- \$5,086,035 Medical and non-medical equipment.
- \$1,200,000 Electronic Health Record system.
- \$480,000 In-house nursing telephone system for DSRIP enhancements.

### Revenues

- \$11,925,327 Increase in California Department of Corrections and Rehabilitation (CDCR) revenue for inpatient and outpatient inmate care.
- \$3,730,624 Increase in DSRIP funding.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b><i>Inpatient (Average Daily Census)</i></b>					
Medical/Surgical	40.3	38.2	35.1	36.3	33.0
Medical Guarded Unit	N/A	N/A	7.2	6.2	12.0
Intensive Care/Cardiac Care	10.6	11.8	11.1	11.7	11.7
Pediatrics	5.2	4.5	4.6	3.9	3.9
Obstetrics	17.1	16.5	16.1	14.7	14.7
Intensive Care Nursery	15.1	13.8	15.0	16.9	15.0
Progressive Care Unit	<u>19.8</u>	<u>18.7</u>	<u>19.6</u>	<u>20.8</u>	<u>20.0</u>
Total Inpatients	108.1	103.5	108.7	110.5	110.3
<b><i>Newborn Nursery (Average Daily Census)</i></b>					
	11.9	12.0	10.8	10.4	10.4
<b><i>Outpatient (Visits)</i></b>					
Emergency Room	43,012	44,243	44,455	40,365	40,255
Main Outpatient Clinics	53,345	48,486	46,085	44,387	40,163
Family Practice/Employee Health	40,451	45,489	36,569	39,291	39,183
Pediatrics & Satellite Clinic	47,598	42,379	32,670	30,762	34,782
Dialysis	22,684	22,617	24,483	26,827	26,753
Rehabilitation Therapies	<u>25,387</u>	<u>20,713</u>	<u>16,821</u>	<u>16,215</u>	<u>16,171</u>
Total Outpatients	232,477	223,927	201,083	197,847	197,307

# Hospital Enterprise Fund

## Health Services

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- \$3,225,508 Increase in five-year Disproportionate Share Hospital (DSH) supplemental funding program.
- (\$10,548,484) Decrease in patient revenue reflecting decreased volume.
- (\$3,287,436) Eliminate one-time funding from CDCR for Medical Guarded Unit (MGU) remodeling project.
- (\$3,073,328) Decrease in Capitation and federal Stabilization and Safety Net Care Pool supplemental funding.
- (\$1,300,000) Eliminate Realignment transfer from Mental Health Services.
- (\$442,022) Decrease in State Realignment revenue.
- (\$1,110,745) Decrease in LIHP funding.
- Continued planning to convert SJGH primary care clinics to Federally Qualified Health Care Center (FQHC) Look-a-Like (LAL) status. Submitted the not-for-profit application of the new entity to the Internal Revenue Service.
- Completed the renovation of the 25-bed MGU to service patients from CDCR.
- Focused on patient satisfaction, looking to the future under Healthcare Reform, with the understanding that more patients will have choices in their health care provider in January 2014.
- Began redesign of Primary Medicine and other outpatient clinics to develop a Patient-Centered Medical Home model of care to improve the health status of patients with co-existing conditions of diabetes and depression.
- Initiated planning for SJGH to become a Level III Trauma Center in 2013-14.

## Program Discussion

The recommended 2012-13 budget for SJGH reflects the ongoing business planning to improve the operations and financial stability of the Hospital. The midyear projection for 2011-12 estimates that SJGH will be at budget. The 2012-13 budget reflects consistent rates of payments compared to 2011-12 from government and other payers, and funding with corresponding investments in the organization under the California Section 1115 Medi-Cal Waiver (California's Bridge to Reform Demonstration).

The 2012-13 General Fund contribution remains at \$11,620,251. Due to operational savings from one-time DSRIP funding scheduled to expire in 2013-14, \$8,753,011 is included in the recommended budget to provide funding for ongoing operations, and \$2,867,240 is redirected to the Capital Outlay Fund to provide Hospital Phase II Project funding to relocate Hospital services provided in the Old Tower Building by 2020.

### 2011-12 Highlights

In 2011-12, efforts to improve the financial position of the Hospital included:

- Hired new Hospital Chief Nursing Officer.
- Hired a Senior Deputy Director to provide key leadership for Ambulatory Care Services.
- Continued monthly meetings with the Interim Board of Trustees (IBOT) and its committees, and provided guidance and insight to the Board and the Hospital leadership team.

### 2012-13 Highlights

The Hospital is continuing its efforts to improve financial operations, as well as a renewed emphasis on patient experience. In 2012-13, the Hospital will focus on the following:

- Continue recruitment of key Hospital management staff.
- Continue expansion of services with CDCR with focus on achieving increased utilization of the newly renovated MGU.
- Continue planning towards Level III Trauma Center designation in 2013-14, working in conjunction with the Emergency Medical Services Agency.
- Meet the deliverables and milestones associated with DSRIP, which provides a key funding source for the sustainability and improvement of all aspects of SJGH.
- Implement the LIHP, which will allow the County to draw down federal matching dollars and expand coverage.
- Continue planning for the FQHC initiative.
- Expand access to primary care and specialty providers to prepare for implementation of Healthcare Reform in January 2014.
- Work collaboratively with Behavioral Health Services, Health Plan of San Joaquin, and Community Medical Centers to implement a Health Information

# Hospital Enterprise Fund

## Health Services

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Exchange to facilitate more timely sharing of clinical and performance data among the organizations.

### Federally Qualified Health Center (FQHC)

SJGH clinics were established to provide outpatient primary and specialty care services to the community, while decreasing the use of the Emergency Department for non-urgent care. The clinics lose approximately \$4.0 million annually. SJGH continues to pursue FQHC-LAL status in six of the Hospital clinics to enhance Medicare and Medi-Cal payments. The process to convert to FQHC-LAL status can take up to two years. Once the status is acquired, the annual savings will be approximately \$1.8 to \$2.4 million. In 2010-11, an application was submitted to the federal Health Resources and Services Administration for FQHC-LAL status. As required for FQHC-LAL status, 11 community board members have been appointed and have held meetings regularly.

### Level III Trauma Center Designation

In 2011-12, the Board of Supervisors directed SJGH staff to pursue a Level III Trauma Center designation. The 2012-13 budget provides additional resources to establish the infrastructure required. A Trauma Program Manager, a Trauma Registrar, and a Trauma Medical Director/Surgeon will need to be in place prior to SJGH receiving Trauma designation.

The recommended budget includes the addition of a Deputy Director of Nursing to serve as the Trauma Program Manager, and the addition of a Management Analyst. A SJGH Surgeon will cover the Trauma Medical Director/Surgeon role on a part-time basis.

### Patient Volume

The 2012-13 SJGH budget is based on an average daily census (ADC) of 110 patients, 438 clinic visits, and 110 emergency room visits per day. This reflects actual experience in 2011-12, and an anticipated increase in inpatient census from CDCR. For 2012-13, the inpatient ADC for CDCR is projected at 12.

### Payer Mix

The payer mix for 2012-13, is projected as follows:

- 46.6% Medi-Cal.
- 14.3% Medicare.
- 6.0% Commercial Insurance.
- 9.1% CDCR.
- 24.0% Indigent and Self-Pay.

The payer mix is based on actual experience for 2011-12. SJGH staff continues to develop and evaluate strategies to improve the volume of Medi-Cal, Medicare, and insurance patients. Improved volume of insured payers will lower the percentage of indigent and self-pay patients and increase net patient revenue.

### Non-Patient Revenue

Revenue received by the Hospital through federal, State, and local funding sources that are not directly related to patient care represents approximately 43% of the Hospital's total revenue in 2011-12, as illustrated in the summary on page F-40. The 2012-13 budget includes supplemental funding of \$101.7 million, which represents 45% of the Hospital's total projected revenue. \$8.8 million is provided by the County General Fund, and an additional \$2.9 million will be transferred to the Capital Outlay Fund for the Hospital Phase II Project.

Realignment revenue is allocated based on State Sales Tax and Vehicle License Fees (VLF) collected by the State. The 2012-13 budget includes \$17.2 million in Realignment revenue, which is a \$1.7 million decrease from 2011-12, primarily due to the elimination of a \$1.3 million Realignment transfer from Mental Health Services.

Compared to the 2011-12 budget, the DSH supplemental funding program increased \$3.2 million. DSRIP funding increased \$3.7 million. The Electronic Medical Record Incentive Payment is projected to increase by \$2.2 million, while Safety Net Care Pool and LIHP funding is projected to decrease by \$3.1 million and \$1.1 million respectively. The recommended budget also reflects the elimination of a one-time reimbursement for the CDCR Phase Two Remodel project totaling \$3.3 million.

### California Department of Corrections & Rehabilitation (CDCR)

SJGH continues to see volume growth for CDCR referrals. The 25-bed MGU remodel was completed in December 2011. The remodeling cost was reimbursed by the State. In 2012-13, the projected MGU ADC is 12. Through April 2012, the average census was slightly under 11. The recommended budget includes \$27.3 million in outpatient and inpatient CDCR revenue, which is an increase of \$11.9 million from 2011-12.

### Healthcare Reform

In November 2010, the federal government approved the New Waiver, which is California's five-year "Bridge to Healthcare Reform". Through the New Waiver, California will advance Medi-Cal program changes that will help the State transition to the Affordable Care Act (ACA), or Healthcare Reform, that will take effect in January 2014.



# Hospital Enterprise Fund

## Health Services

### Summary of Non-Patient Revenue (From Accrued Audited Financial Statements)

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Total Hospital Revenue</b>	\$196,759,015	\$203,725,813	\$238,703,942	\$224,628,717	\$228,158,678
<b>Non-Patient Revenue</b>					
Capitation	\$3,481,164	\$1,044,490	\$901,897	\$1,255,195	\$991,097
AB 915	3,322,479	5,772,038	5,417,585	4,498,483	4,424,712
SB 1732	3,133,350	4,927,211	3,538,903	4,286,637	4,116,124
Realignment	20,411,605	19,358,315	18,848,143	18,980,897	17,238,875
DSH Funding	25,818,168	24,804,882	28,508,581	30,365,149	29,250,015
Safety Net Care Pool	3,542,917	1,425,128	5,615,978	7,345,336	7,090,005
Stabilization Funding	6,012,213	9,534,757	3,427,356	0	0
Physician SPA	1,884,332	390,021	2,674,160	901,750	856,663
Managed Care IGT	3,677,049	4,418,003	0	4,434,029	3,958,754
LIHP Coverage Expansion	0	0	0	0	3,689,255
DSRIP	0	0	16,749,450	9,709,187	19,150,000
CDCR Phase Two Remodel	0	0	0	3,287,436	0
Electronic Medical Record					
Incentive Payment	0	0	0	0	2,150,000
AB 1383 Hospital Fee	0	0	21,104,459	1,258,962	0
County Contribution	<u>15,813,258</u>	<u>11,898,910</u>	<u>5,605,486</u>	<u>11,620,251</u>	<u>8,753,011</u>
<b>Total Non-Patient Revenue</b>	<b>\$87,096,534</b>	<b>\$83,573,755</b>	<b>\$112,391,996</b>	<b>\$97,943,312</b>	<b>\$101,668,511</b>
<b>% of Total Hospital Revenue</b>	<b>44.3%</b>	<b>41.0%</b>	<b>47.1%</b>	<b>43.6%</b>	<b>44.6%</b>

Changes under the New Waiver will include coverage expansion to newly eligible Medicaid populations, delivery system reform for the most vulnerable residents, administration simplification, and payment reform. The New Waiver includes several specific programs. SJGH participates in the two coverage expansion programs: DSRIP and LIHP.

#### Delivery System Reform Incentive Pool (DSRIP)

DSRIP is a component of the November 2010 Medi-Cal Waiver and is anticipated to be a significant source of funds to SJGH and other public hospitals over the term of the new Waiver (November 2010 – October 2015). Over that time period, SJGH can potentially receive additional

funding totaling \$93.8 million if certain milestones are met as it relates to improvements in service delivery and quality of patient care. SJGH received \$16.7 million in April 2011 and \$9.7 million in April 2012. In 2012-13, two payments are scheduled: in October 2012 for a maximum of \$9.2 million, and in April 2013 for a maximum of \$9.95 million. Each payment is contingent upon the completion of various milestones in four categories:

- Infrastructure Development
- Innovation and Redesign
- Population-Focused Improvement
- Urgent Improvement in Care

# Hospital Enterprise Fund

## Health Services

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SJGH is progressing towards meeting the milestones indicated by the October 2012 payment. The milestones include adding physician capacity in primary care, implementing the Disease Registry, Medical Home planning, reporting certain quality of patient care metrics, and implementing a “bundle” of clinical best practices related to the detection and management of Sepsis (blood stream infections). Based on this progress, the recommended budget includes the full amount for the October 2012 payment.

Milestones related to the April 2013 payment include:

- **Infrastructure Development** – includes expanding primary care capacity and implementing a disease management registry.
- **Innovation and Redesign** – includes redesigning primary care and expanding medical homes.
- **Population-Focused Improvement** – includes milestones related to the Patient-Care Giver Experience, care coordination, preventive health, and at-risk populations. These deliverables include reporting various patient-satisfaction and quality metrics.
- **Urgent Improvement in Care** – includes four components: Improving Sepsis Detection and Management, Central Line Associated Blood Stream Infections Prevention, Surgical Complications Core Processes, and Stroke Management. The deliverables associated with these components include reporting on specific metrics and achieving specified quality improvement targets in each area.

The recommended budget also includes the full amount for the April 2013 payment.

### *DSRIP Fiscal & Staffing Impact*

In 2012-13, the anticipated DSRIP funding is \$19.2 million. In addition to the 32.6 FTEs added last year, the recommended 2012-13 budget includes eight more position for DSRIP program enhancement and expansion. This includes the addition of two physicians and two resident physicians.

### *Low Income Health Program (LIHP)*

LIHPs allow counties to draw down federal matching dollars to provide coverage to childless adults if they meet certain requirements. Some patients enrolled in LIHP will transition from the current Medical Assistance Program. Services offered include routine and emergency care provided at SJGH, clinics, and other hospitals when authorized. Under this Program, patients must be assigned to a patient-centered medical home with coordinated care.

SJGH, working in conjunction with the Health Care Services Agency, has been involved in extensive implementation planning for LIHP throughout 2011-12. SJGH anticipates LIHP to be operational in June 2012. The County threshold for LIHP coverage is 80% Federal Poverty Level.

### *LIHP Fiscal Impact*

The recommended 2012-13 budget includes revenue from LIHP totaling \$3.7 million. This consists of the estimated federal matching funds for medical and administrative costs relating to the County’s participation in LIHP. Expenses are budgeted at \$3.8 million due to the expanded scope of services (Out of Network costs, etc.) for LIHP patients, and pharmaceutical and other costs for the Ryan White population. Prior to LIHP, the County did not have responsibility to fund pharmaceutical costs for the Ryan White population.

The recommended budget funds an Eligibility Worker at the Human Services Agency to assist with eligibility work related to LIHP. In addition, the Hospital anticipates to pay \$10 per member per month to the Health Plan of San Joaquin for care coordination and claims adjudication/payment for the County’s LIHP members. This cost is projected at \$480,000 in 2012-13.

### **Salary & Benefits**

In 2011-12, the actual operating FTE staff level is approximately 1,285, compared to the budgeted level of 1,296. The 2012-13 budget includes a FTE level of 1,312, which is a budgeted increase of 14 FTEs. The 1% FTE increase includes provisions for trauma management, increased surgery volume, conversions of contracted staff to County employees, and staffing designed to focus on the DSRIP initiatives.

In 2011-12, the actual operating FTE level of employed physicians was approximately 58, compared to the budgeted level of 62. The recommended 2012-13 budget includes \$23.7 million for 70 physician FTEs, which is an increase of \$2.6 million and 8 physician FTEs.

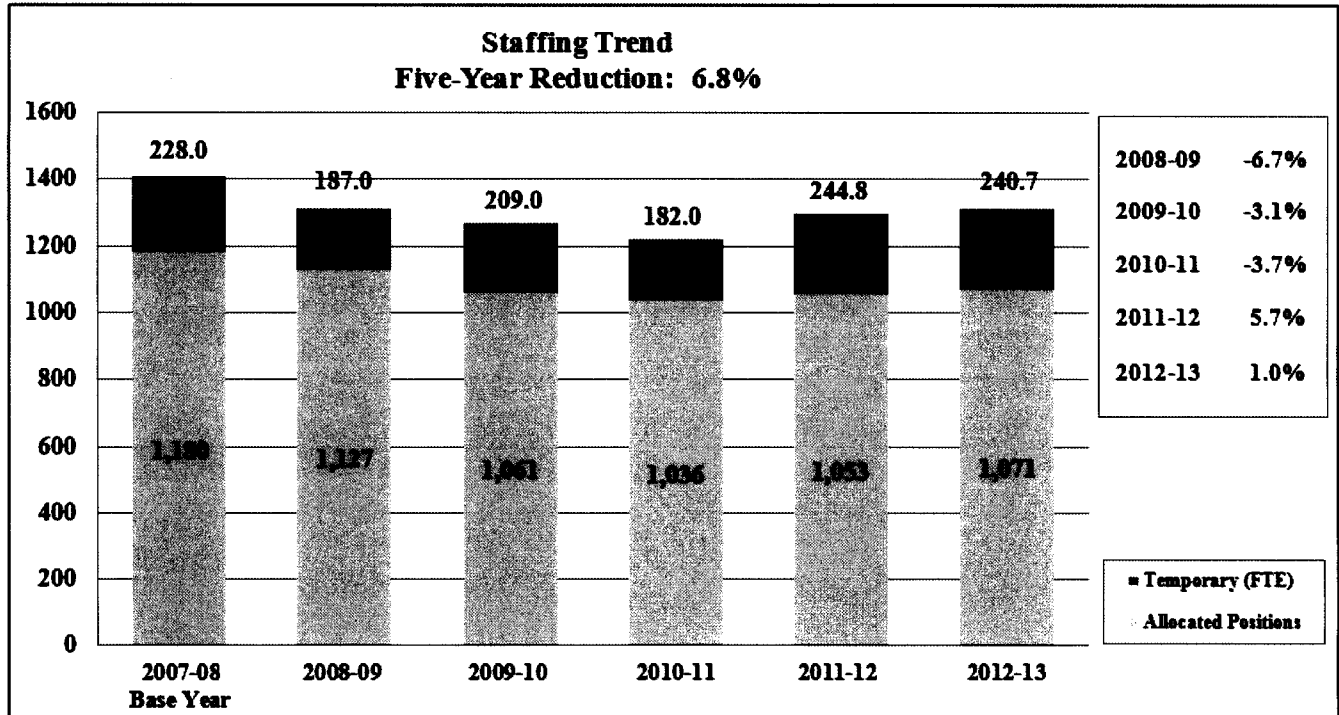
### **Physician Services**

The physician services budget for 2012-13 is \$9.6 million. The categories of physician services in the budget are summarized as follows:

- \$6.9 million for physician groups.
- \$2.6 million for contract physicians.
- \$50,000 for locum tenens (temporary physicians).

# Hospital Enterprise Fund

## Health Services



# 4040300000—Mental Health Pharmacy

## Health Services

Kenneth B. Cohen, Health Care Services Director

Mental Health & Substance Abuse Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,534,721	\$1,718,134	\$1,757,264	\$1,757,264	\$39,131
Services & Supplies	5,216,268	5,683,835	5,619,964	5,619,964	(63,871)
Fixed Assets	16,684	0	0	0	0
Total Expenditures	\$6,767,674	\$7,401,969	\$7,377,228	\$7,377,228	(\$24,740)
Expenditure Reimbursements	(236,532)	(500,016)	(659,306)	(659,306)	(159,290)
Total Appropriations	\$6,531,142	\$6,901,953	\$6,717,922	\$6,717,922	(\$184,030)
<b>Earned Revenues By Source</b>					
Charges for Services	\$6,220,257	\$6,901,953	\$6,717,922	\$6,717,922	(\$184,031)
Fund Balance	310,885	0	0	0	0
Total Revenues	\$6,531,142	\$6,901,953	\$6,717,922	\$6,717,922	(\$184,031)
Net County Cost	\$0	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	12.0	12.0	14.0	14.0	2.0
Temporary (Full-Time Equivalent)	3.0	3.7	2.7	2.7	(1.0)
Total Staffing	15.0	15.7	16.7	16.7	1.0

### Purpose

The Welfare and Institutions Code mandates the existence of community mental health services and regulates those services. The purpose of the Mental Health Pharmacy is to provide psychotropic medication for Mental Health Services' consumers.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$19,605) Negotiated salary and benefits adjustments.
- \$220,012 Add one Pharmacist and one Pharmacy Technician.
- (\$151,276) Decrease in extra-help.
- (\$10,000) Decrease in overtime costs.

#### Services and Supplies

- \$32,602 Increase in support services from Behavioral Health and Health Care Services Administration.
- (\$100,000) Decrease in drug supply costs.

### Expenditure Reimbursements

- \$159,290 Increase in reimbursement from Mental Health Services (MHS) for Psychiatric Health Facility Pharmacist and consumer education services.

### Revenues

- (\$188,000) Decrease in Medicare Part D funding.

### Program Discussion

The 2012-13 proposed budget for the Mental Health Pharmacy totals \$7,377,228, which is a decrease of \$24,740 from 2011-12. The decrease is primarily due to negotiated salary and benefits adjustments. The recommended budget includes the addition of one Pharmacist and one Pharmacy Technician to address staffing needs in the restructured Psychiatric Health Facility (PHF) and the Crisis Stabilization Unit (CSU). The positions will enhance inpatient pharmacy services directly attributed to the two units. The cost of the positions is partially offset by a decrease in extra-help. During 2012-13, the Pharmacy will implement

# 4040300000—Mental Health Pharmacy

## Health Services

electronic prescription processing, which should further streamline the Pharmacy operations and result in better service to patients.

### Pharmacy Management Review

During 2011-12, the inpatient pharmacy was relocated and medication rooms were reorganized for improved service to the restructured PHF and CSU. The Pharmacy and Therapeutics Committee supported the reorganization of the MHS Formulary into outpatient, inpatient, and indigent formularies to better address the selection and prescription of medications for patients, as well as address cost management. Despite cutbacks in reimbursement from Medicare Part D, Medi-Cal, and other insurance agencies, the Pharmacy continues to develop cost-containment strategies and access drug manufacturers' "Free Medication" programs. This trend is expected to continue

beyond 2012-13. A slight increase in revenue has been budgeted as result of expected implementation of the Low Income Health Program.

### Indigent Medication Program

The Patient Services Representative allocated to the Pharmacy continues to work diligently with indigent patients to qualify them for the Free Medication program offered by pharmaceutical companies. The patient assistance program registered an increase in assistance to indigent patients; the Pharmacy processed 5,586 prescriptions for \$1,542,218 in 2011. A total of 908 new and returning indigent patients have been qualified for this program during the year. This program continues to be valuable in gaining access to medications for clients and for assisting the Pharmacy to control costs.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>Prescriptions</i>	77,165	77,165	78,299	79,474	81,090

# 404050000—Mental Health Services

## Health Services

Kenneth B. Cohen, Health Care Services Director

Mental Health & Substance Abuse Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$39,729,045	\$45,181,737	\$49,818,089	\$49,818,089	\$4,636,352
Services & Supplies	27,271,331	33,586,381	36,727,457	36,727,457	3,141,076
Other Charges	942,517	1,591,300	1,742,000	1,742,000	150,700
Fixed Assets	19,757	130,000	215,000	215,000	85,000
Total Expenditures	\$67,962,650	\$80,489,418	\$88,502,546	\$88,502,546	\$8,013,128
Expenditure Reimbursements	(6,947,888)	(7,220,062)	(7,779,502)	(7,779,502)	(559,440)
Total Appropriations	\$61,014,762	\$73,269,356	\$80,723,044	\$80,723,044	\$7,453,688
<b>Earned Revenues By Source</b>					
Interest/Rents	\$2,750	\$3,000	\$3,000	\$3,000	\$0
Aid from Other Governments	29,986,184	39,916,107	50,343,442	50,343,442	10,427,335
Charges for Services	24,461,651	25,361,036	26,105,320	26,105,320	744,284
Miscellaneous Revenues	73,791	111,700	95,650	95,650	(16,050)
Operating Transfers In	5,979,780	6,266,754	2,564,873	2,564,873	(3,701,881)
Fund Balance	(1,100,154)	0	0	0	0
Total Revenues	\$59,404,003	\$71,658,597	\$79,112,285	\$79,112,285	\$7,453,688
Net County Cost	\$1,610,759	\$1,610,759	\$1,610,759	\$1,610,759	\$0
Allocated Positions	378.0	401.0	416.0	416.0	15.0
Temporary (Full-Time Equivalent)	111.0	98.6	100.2	100.2	1.6
Total Staffing	489.0	499.6	516.2	516.2	16.6

## Purpose

Mental health treatment priorities are identified in legislation and require services to persons with persistent mental illness. Mental Health Services (MHS) provides an array of programs to all age groups. Behavioral Health Administration provides administrative support for MHS, the Mental Health Plan (a Medi-Cal Managed Care Plan for those eligible in the County), Substance Abuse Services, Public Guardian/Conservator's Office, Employee Assistance Program, Adult Activity Center, and the Custody Psychiatric Service.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$1,061,980) Negotiated salary and benefits adjustments.

- \$653,336 Add 6 positions for Mental Health Services Act (MHSA) programs.
- \$630,064 Add 6 positions for System Redesign and Expansion (SRE).
- \$257,224 Add 3 positions for Behavioral Health Administration (BHA) support.
- \$2,094,883 Full-year cost of 18 positions added midyear 2011-12 primarily for MHSA programs.
- \$599,762 Full-year cost of 5 positions added midyear 2011-12 for Assembly Bill (AB) 109 implementation.
- \$1,265,155 Eliminate salary savings.
- \$113,562 Increase in extra-help and locum's doctor costs.
- \$84,346 Increase in overtime and holiday pay.



## 4040500000—Mental Health Services

### Health Services

<b>Services &amp; Supplies</b>		➤ \$497,577	Increase in inpatient hospital and stabilization costs.
➤ \$1,188,631	Increase in professional services and community provider contracts for MHSA programs.	➤ \$418,700	Increase in software licenses costs.
➤ \$621,681	Reimbursement to Health Care Services (HCS) Administration for support on Agency projects.	➤ \$255,750	Increase in professional services.
		➤ \$210,853	Increase in administrative support costs.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Adult Services (Days)</b>					
Psychiatric Health Facility	11,933	11,513	8,847	6,588	5,840
State Hospital	1,460	1,095	1,095	1,095	1,095
Crisis Residential	8,275	7,927	5,914	7,474	7,848
Adult Transitional	4,677	5,208	5,129	5,218	5,479
<b>Day Treatment (Days)</b>					
Children Placements	2,205	2,220	931	428	400
UOP Socialization	15,035	18,782	19,413	11,794	12,384
Regional Adolescent Program/Victor Residential	1,900	1,727	1,675	1,862	1,955
Activity Center	30,000	28,745	28,098	27,025	29,000
Crisis Stabilization	N/A	N/A	1,622	18,240	37,620
<b>Outpatient (Hours)</b>					
Adult Outpatient/Crisis	38,674	33,809	30,467	29,461	30,345
Crisis	10,739	10,832	7,789	5,471	5,745
Older Adults	15,048	6,542	6,345	5,256	5,308
Lodi Clinic	4,332	4,826	3,041	3,170	3,266
Children's Services	55,917	48,749	48,090	53,917	56,613
UOP Re-entry & Gibson Center	1,525	1,630	1,321	1,138	1,150
Outpatient Managed Care	3,760	3,064	2,693	2,336	2,452
Children's Placements	738	676	366	50	47
<b>MHSA Prop 63 Services (Hours)</b>					
Adult Outpatient	26,981	37,601	45,416	43,592	44,900
Crisis	3,924	5,988	9,839	11,458	12,031
Children's Services	2,388	3,322	4,013	2,728	3,264
Older Adults	1,954	3,329	4,378	3,780	3,969
<b>Employee Assistance (Clients Served)</b>					
County Employee Sessions	1,365	2,198	1,506	1,600	1,700
Contract Services Employee Sessions	733	1,049	753	300	300

# 4040500000—Mental Health Services

## Health Services

- \$134,100 Increase in facility maintenance costs.
- \$126,962 Reimbursement to Information Systems Division for staff support.
- \$86,250 Increase in food costs.
- (\$72,092) Decrease in Workers' Compensation and Casualty Insurance costs.
- (\$420,985) Cost Allocation Plan adjustment.

### Other Charges

- \$150,700 Increase in State hospital costs reflecting actual utilization.

### Fixed Assets

- \$215,000 Computer servers and hardware replacement.

### Expenditure Reimbursements

- \$440,000 Reimbursement for Public Safety Realignment (AB 109) program.
- \$319,948 Increase in reimbursements from Public Guardian/Conservator, Mental Health Pharmacy, and Substance Abuse Services (SAS) for administrative support costs.
- (\$200,399) Decrease in reimbursements from other County departments.

### Revenues

- \$2,987,796 State funding for implementation of MHSA programs.
- \$2,155,765 Increase in Medi-Cal Mental Health Managed Care allocation.
- \$953,723 Increase in Realignment revenue.
- \$760,095 Increase in Medi-Cal revenue reflecting redesign of Crisis Stabilization Unit and caseload expansion in the Community Services and Supports MHSA component.
- \$656,495 Increase in State funding for Early Periodic Screening Diagnosis and Treatment (EPSDT) program.
- \$1,300,000 Eliminate Realignment transfer to San Joaquin General Hospital (SJGH).
- (\$675,000) Realignment transfer to Public Health Services (PHS).
- (\$634,916) Decrease in Individuals with Disabilities Education Act funding.

## Program Discussion

The recommended 2012-13 budget for MHS totals \$88,502,546, which is an increase of \$8,013,128 from the 2011-12 budget. The increase is primarily due to expansion of the MHSA programs, the addition of 15 positions, and a \$1.2 million increase in community provider contracts. Additionally, the budget includes reimbursement to HCS Administration for HCS Agency projects such as Health Care Reform, Low Income Health Program (LIHP), Federally Qualified Health Centers Look-Alike, and Electronic Medical Record projects. Three of the recommended positions are to support additional staff, growth in Medi-Cal billings, increased utilization review requirements, and managing the resources and risks of the 2011 Realignment programs.

## System Redesign & Expansion (SRE)

The recommended 2012-13 budget includes six positions dedicated to SRE in the new Crisis Stabilization Unit (CSU) and to the Crisis Community Response Team to increase service hours towards the 24 hours a day, 7 days a week program. These additional positions will replace part-time positions and assist with the reduction of overtime in the Inpatient area and other 24 hours a day, 7 days a week services.

SRE was implemented for two key reasons: 1) increase opportunities to bill Medi-Cal; and, 2) expand the menu of services available in the adult outpatient system to reduce the incidences of, and reliance on, involuntary treatment in the Psychiatric Inpatient Facility (PHF). Initial implementation of SRE began in 2010-11 with the opening of a new voluntary CSU.

With remodeling completed in 2011, the 40-bed PHF, which was not eligible for Medi-Cal due to its size, was redesigned into two separate programs that are both eligible for Medi-Cal reimbursement. The new programs are a 12-bed locked CSU and a 16-bed PHF. The two new programs are County-operated, with essentially the same level of staffing that operated the former 40-bed PHF. The new CSU brought greater than anticipated results and the project was modified to include six additional off-site Crisis Residential Treatment beds that will be operated and delivered by a vendor selected through a Request for Proposal process. Provisions have been made with other Medi-Cal inpatient programs to provide additional psychiatric inpatient beds as needed.

In 2012-13, MHS intends to complete an analysis to determine the number of psychiatric inpatient adult beds needed above the 16-bed PHF and determine a strategy for securing those beds. The increased revenue from SRE is projected to be \$2.5 million since the inception of the program.

# **4040500000—Mental Health Services**

## **Health Services**

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### **2011 Realignment**

Implementation of the State-to-Counties Realignment of service responsibility and funding will continue into its second year. The 2011 Realignment includes the transfer of responsibility for funding and services of the Medi-Cal EPSDT program, the Medi-Cal Mental Health Managed Care program, and the Drug Medi-Cal program to counties. It is not yet determined at what level these programs will be funded in 2012-13. The Governor's January budget proposal appears to provide sufficient revenue for these programs, but relies on new taxes yet to be approved by the electorate. The largest concern is the transfer of the EPSDT program, as this is an entitlement program with a potential for significant growth, including growth in funding for which counties will become responsible.

MHS has actively participated in the implementation of the Public Safety Realignment program. In August 2011, the Board of Supervisors designated the Probation Department as the County's lead agency to provide post release supervision and appointed the Director of BHS to the Community Corrections Partnership (CCP) Executive Committee. The CCP has sought to develop a system that emphasizes rehabilitation and re-entry into the community rather than incarceration. The system provides for housing, probation case management, substance abuse treatment, mental health treatment, educational opportunities, vocational opportunities, and incarceration. In 2012-13, the Public Safety Realignment allocation for MHS totals \$440,000, which is an increase of \$110,000 from 2011-12.

### **1991 Realignment**

As permitted in the Realignment legislation, \$500,000 will be redirected from Mental Health Realignment to support SAS operations and \$675,000 to support PHS. This represents the same amount for SAS in 2011-12, new funding for PHS, and an elimination of \$1.3 million to SJGH.

### **Health Care Reform**

MHS will make significant progress to prepare for Health Care Reform, which is set to be implemented in January 2014, through activities such as the implementation of LIHP, grant opportunities, and partnerships. In concert with the Health Plan of San Joaquin (HPSJ) and SJGH, MHS will provide the mental health benefit to new enrollees in LIHP, which is designed to create a transition to Health Care Reform. The expansion may provide coverage to an additional 2,000 enrollees, with approximately 300 to 350 expected to access mental health services.

MHS is also working in partnership with the HPSJ, SJGH, HCS Agency, and Community Medical Centers to implement two grants relating to Health Care Reform. The first is for approximately \$400,000 to implement bi-directional

integrated primary care, which facilitates the receipt of primary care, mental health services, and substance abuse services at both traditional primary care and behavioral health services delivery sites. A consultant, Health Team Works, has been contracted to facilitate the discussions and reviews of service coordination to develop the new service protocols necessary for bi-directional integrated primary care.

Additionally, MHS is coordinating with this same partnership to implement a Health Information Exchange (HIE) as promoted by Health Care Reform. This effort is funded by a \$500,000 grant from Blue Shield. The HIE facilitates the exchange of electronic medical information between various providers and disciplines, insuring proper patient and legal authorizations for the exchange of electronic medical information.

Analysis continues to determine both revenue opportunities and risks associated with an approximately 1.5 to 2 million additional Medi-Cal enrollees in California as a result of Health Care Reform.

### **Mental Health Services Act (MHSA)**

Proposition 63, MHSA, was passed in November 2004. The overall purpose is to reduce the long-term adverse impact on individuals, families, and State and local budgets as a result of untreated serious mental illness. MHSA funding and principles have been increasingly integrated into all MHS services and remains an important driver of sustained and improved mental health services, including for those with co-occurring disorders (mental health and substance use disorders).

The recommended budget includes \$25,634,300 of MHSA funds and six new positions, in addition to the 18 positions added midyear 2011-12 for MHSA programs. These positions include two for Children and Youth services, three for Forensic services, and one for Adult Inpatient services. The budget does not require accessing the MHSA Prudent Reserve that was fully-funded in 2010-11 at \$10,708,796.

The proposed 2012-13 budget includes the fifth full-year of implementation of the Community Services and Supports (CSS) component of \$18,274,482. Service caseloads in CSS were expanded over the last three years from approximately 200 to 2,000 individuals. While not all the increases in the CSS caseload include new consumers/patients, the associated increased services and billings are expected to generate an additional \$407,617 in Medi-Cal revenue in 2012-13.

Two other components of the MHSA will continue in 2012-13; the Workforce, Education, and Training (WET) component is recommended for \$358,588 and the Prevention and Early Intervention (PEI) component is recommended for \$4,981,730. WET activities are

## **404050000—Mental Health Services**

### **Health Services**

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proceeding cautiously as funds can be expended over the next six years and with consideration of the State's planned prison medical facilities in San Joaquin County and the associated risk of staffing drain to MHS. PEI activities, services, and funds peaked in 2011-12 and will begin to decrease significantly. The reduction is \$1,635,000 from 2011-12.

The final two components of MHSA are Innovation and Capital Facilities and Technological Needs. The MHS budget includes Innovation component funding of \$2,019,500 to continue the project to stabilize 40 of the highest, and most costly, users of mental health services. During and subsequent to stabilization, the project aims to organize these consumers into learning cohorts to facilitate their engagement and linkage with MHS through the learning cohort. Preliminary results show a reduction in the unplanned use and cost of services to these consumers. Aspects of the current Innovation component have been instrumental in supporting SRE and have contributed to increased Medi-Cal billings as well as expansions of the MHS outpatient services menu, and expanded board-and-care residential opportunities. Towards the end of 2012-13, the project will begin to wind down and MHS will transition to a new Innovation component project.

The planning activities for the next Innovation component project have recently started and will be dedicated to a new Children and Youth Services SRE project. Though more modest in scope than the current Innovation

component project, the focus will be similar and strive to improve crisis response to children and families and emphasize alternatives to psychiatric inpatient hospitalization.

In 2011-12, staff began to collect the information, data, and requirements necessary to begin a planning process for the Capital Facilities and Technological Needs component. The planning process is expected to be completed early 2012-13 and approvals will be sought from both the Board of Supervisors and the State. While the priority for component funding will be on information technology, the planning will also include a review of capital facility needs. MHS is evaluating a proposal to upgrade its current management information system and electronic medical record.

#### **Veterans Services**

For the second year, MHS secured a grant of \$27,578 for Outreach to Homeless Veterans. The recommended budget includes a \$145,000 transfer to the Veterans Services Office to fund a Veterans Services Representative and an Office Assistant. The funding supports a Memorandum of Understanding between MHS and the Veterans Services Office for outreach and MHSA services to veterans and homeless veterans.

# 4049400000—Operating Transfer to Health Care Services

## Health Services

Manuel Lopez, County Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Operating Transfers Out</i>	\$27,460,802	\$34,889,629	\$31,598,499	\$31,598,499	(\$3,291,130)
<i>Total Appropriations</i>	\$27,460,802	\$34,889,629	\$31,598,499	\$31,598,499	(\$3,291,130)
<b>Earned Revenues By Source</b>					
<i>Aid from Other Governments</i>	\$19,023,035	\$20,513,619	\$17,222,489	\$17,222,489	(\$3,291,130)
<i>Total Revenues</i>	\$19,023,035	\$20,513,619	\$17,222,489	\$17,222,489	(\$3,291,130)
<b>Net County Cost</b>	\$8,437,767	\$14,376,010	\$14,376,010	\$14,376,010	\$0

## Purpose

This budget provides the General Fund contribution to Health Care Services, consisting of the Health Trust, the Mental Health Services Trust, the Hospital Enterprise Fund, and the Mental Health/Substance Abuse Fund.

## Major Budget Changes

### Operating Transfers Out

- (\$3,291,130) Decrease in match for Vehicle License Fees (VLF) used to fund Health and Mental Health Trusts.

### Revenues

- (\$3,291,130) Decrease in Realignment VLF for Health and Mental Health Trusts based on actual experience.

## Program Discussion

The 2012-13 proposed budget for the Operating Transfer to Health Care Services totals \$31,598,499, a decrease of

\$3,291,130 from 2011-12, with a Net County Cost remaining at \$14,376,010. As shown in the chart on the following page, \$4,460,182 of the recommended Net County Costs represents the required matches for San Joaquin General Hospital (SJGH), Public Health, Mental Health, and Substance Abuse Services programs. The remaining \$9,915,828 represents the discretionary County contribution of \$9,482,198 to SJGH, \$174,786 to Substance Abuse Services for operations, and \$258,844 to the Public Guardian/Conservator for operations.

In 2011-12, the State shifted several Alcohol and Drug programs to local governments. Under the 2011 Realignment, State sales tax comprises the dedicated revenue to support these programs and funds are directly deposited into established accounts. As a result of this accounting change, Mental Health Services receives approximately \$3 million less through the VLF Trust.

Due to one-time Delivery System Reform Incentive Payments funding, SJGH anticipates an operational savings of \$2,867,240 in 2012-13. The recommended budget includes a transfer of that amount to the Capital Outlay Fund to provide Hospital Phase II Project funding to relocate Hospital services provided in the Old Tower Building by 2020.

# 4049400000—Operating Transfer to Health Care Services

## Health Services

	2011-12 Approved Budget	2012-13 Recommended Budget	Increase/ (Decrease)
<b>Appropriations</b>			
<i>Hospital</i>			
Health Trust Match-W&I 17608.10(a)	\$2,138,053	\$2,138,053	\$0
Health Trust Match-W&I 17608.10(b)	13,782,418	13,511,283	(271,135)
Discretionary-Hospital Phase II Project	0	2,867,240	2,867,240
Discretionary-Ongoing Operations	9,482,198	6,614,958	(2,867,240)
Total Hospital	\$25,402,669	\$25,131,534	(\$271,135)
<i>Mental Health</i>			
Mental Health Trust Match-W&I 17608.10(c)	\$6,266,754	\$2,564,873	(\$3,701,881)
Mental Health Trust Match-W&I 17608.05	1,610,759	1,610,759	0
Discretionary-Public Guardian/Conservator	258,844	258,844	0
Total Mental Health	\$8,136,357	\$4,434,476	(\$3,701,881)
<i>Substance Abuse Services</i>			
Required Match	\$379,489	\$379,489	\$0
Discretionary-Ongoing Operations	174,786	174,786	0
Total Substance Abuse Services	\$554,275	\$554,275	\$0
<i>Public Health</i>			
Health Trust Match-W&I 17608.10(a)	\$331,881	\$331,881	\$0
Health Trust Match-W&I 17608.10(b)	464,449	1,146,333	681,884
Total Public Health	\$796,330	\$1,478,214	\$681,884
Total Appropriations	\$34,889,631	\$31,598,499	(\$3,291,132)
<b>Revenues</b>			
VLF-Mental Health-W&I 17604(c)	\$6,266,754	\$2,564,873	(\$3,701,881)
VLF-Health-W&I 17604	14,246,867	14,657,616	410,749
Total Revenues	\$20,513,621	\$20,089,729	(\$423,892)
<b>Net County Cost</b>			
Required Match	\$4,460,182	\$4,460,182	\$0
Discretionary	9,915,828	9,915,828	0
Total Net County Cost	\$14,376,010	\$14,376,010	\$0



# 404120000—Public Guardian/Conservator

## Health Services

Kenneth B. Cohen, Health Care Services Director

Mental Health & Substance Abuse Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$2,163,667	\$2,345,949	\$2,388,271	\$2,388,271	\$42,322
Services & Supplies	891,244	984,271	1,040,847	1,040,847	56,576
Fixed Assets	0	0	6,000	6,000	6,000
Total Expenditures	\$3,054,911	\$3,330,220	\$3,435,118	\$3,435,118	\$104,898
Expenditure Reimbursements	(2,020,314)	(2,580,876)	(2,580,774)	(2,580,774)	102
Total Appropriations	\$1,034,597	\$749,344	\$854,344	\$854,344	\$105,000
<b>Earned Revenues By Source</b>					
Interest/Rents	\$0	\$25,000	\$25,000	\$25,000	\$0
Charges for Services	643,137	465,500	570,500	570,500	105,000
Miscellaneous Revenues	5,865	0	0	0	0
Fund Balance	81,073	0	0	0	0
Total Revenues	\$730,075	\$490,500	\$595,500	\$595,500	\$105,000
<b>Net County Cost</b>	<b>\$304,522</b>	<b>\$258,844</b>	<b>\$258,844</b>	<b>\$258,844</b>	<b>\$0</b>
<b>Allocated Positions</b>	<b>28.0</b>	<b>25.0</b>	<b>26.0</b>	<b>26.0</b>	<b>1.0</b>
<b>Temporary (Full-Time Equivalent)</b>	<b>2.5</b>	<b>1.7</b>	<b>2.4</b>	<b>2.4</b>	<b>0.7</b>
<b>Total Staffing</b>	<b>30.5</b>	<b>26.7</b>	<b>28.4</b>	<b>28.4</b>	<b>1.7</b>

## Purpose

The goal of the Public Guardian-Conservator's (PG/PC) Office is to ensure the safety, both financially and physically, of incompetent and mentally disabled persons, who meet the criteria for conservatorship, as required by law, when there is no viable alternative to public conservatorship.

The PG/PC's Office provides:

- Lanterman Petris Short (LPS) Conservatorship services for persons who are gravely disabled as a result of a mental illness, including investigation and administration, pursuant to Section 5350 et al of the Welfare and Institutions Code.
- Probate Guardianship/Conservatorship services, including investigation of referrals and administration of personal/financial decisions, as defined by the Guardianship-Conservatorship Law, Section 1400 et al of the Probate Code.
- Representative Payee services as defined by the Social Security Administration and Veterans

Administration for persons deemed by those agencies as being unable to responsibly utilize their funds for food, clothing, and shelter.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$105,022) Negotiated salary and benefits adjustments.
- \$134,173 Restore one Deputy Public Guardian.
- \$23,178 Increase in extra-help.
- (\$10,007) An Office Assistant Specialist deleted midyear 2011-12.

### Services & Supplies

- \$73,784 Increase in software and related license costs.
- \$18,719 Increase in Behavioral Health Administration costs.

# 4041200000—Public Guardian/Conservator

## Health Services

- \$13,200 Increase in small tools and furniture.
- (\$45,482) Cost Allocation Plan adjustment.
- (\$4,066) Decrease in Worker's Compensation Insurance costs.

### Fixed Assets

- \$6,000 Printers (2).

### Revenues

- \$105,000 Increase in conservatorship fees.

## Program Discussion

The proposed 2012-13 budget for the PG/PC Office totals \$3,435,118, which is an increase of \$104,898 from 2011-12. The increase is primarily due to the restoration of a Deputy Public Guardian position, and increased software and related license costs.

The recommended budget includes an increase in Conservator fee revenue of \$105,000. This increase is due to the anticipated receipt of several unusually large estates, which will permit the PG/PC to collect the full amount of its service cost. Mental Health Services Act (MHSA), Proposition 63 funding of \$69,761 will continue to offset the cost of providing services to Representative Payee clients as part of the Innovations Project.

### Staff Increase

The recommended restoration of a Deputy Public Guardian position is one of three Deputy positions deleted over the past three years. Due to reductions, the average number of cases per worker increased from 60 to 90. Additionally, there has been an increase in the number and complexity of Probate Court-ordered cases. These complicated cases involve trusts, severe financial abuse/exploitation/neglect, and real properties with complicated ownership or financial issues. The restoration of the position will assist the PG/PC Office in managing its caseload.

### Computer System Upgrade

The PG/PC's Office relies 100% on the CompuTrust database software program to track all the personal data, funds, expenditures, assets (real and personal property, investments, etc.), and case management notes for approximately 1,000 clients. The PG/PC's Office is operating on the 1982 non-web-based version of CompuTrust and the vendor is no longer supporting any changes or modifications for this version. The PG/PC is preparing a Request for Proposals for a web-based upgraded system. The recommended budget includes \$70,000 for half of the upgrade cost. The remaining cost will be included in the 2013-14 budget. The PG/PC will also explore the possibility of accessing MHSA resources to fund this system upgrade.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>LPS Conservatorship Referrals</i>	92	85	75	61	60
<i>Probate Conservatorship Referrals</i>	53	78	63	55	56
<i>Sub-Payee Referrals</i>	57	41	79	76	50
<i>LPS Conservatorship Cases</i>	266	256	268	253	240
<i>Probate Conservatorship Cases</i>	192	218	187	199	185
<i>Sub-Payee Cases</i>	741	725	717	647	630

# 404100000—Public Health Services

## Health Services

Kenneth B. Cohen, Health Care Services Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$19,417,776	\$20,008,210	\$20,477,977	\$20,477,977	\$469,767
Services & Supplies	3,927,946	4,732,782	4,319,151	4,319,151	(413,631)
Other Charges	168,437	183,000	33,000	33,000	(150,000)
Fixed Assets	21,963	124,150	175,000	175,000	50,850
Total Expenditures	\$23,536,121	\$25,048,142	\$25,005,128	\$25,005,128	(\$43,014)
Expenditure Reimbursements	(1,609,965)	(577,942)	(637,942)	(637,942)	(60,000)
Total Appropriations	\$21,926,156	\$24,470,200	\$24,367,186	\$24,367,186	(\$103,014)
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$214	\$0	\$0	\$0	\$0
Fines/Forfeitures/Penalties	5,253	6,000	4,000	4,000	(2,000)
Aid from Other Governments	11,103,676	12,250,007	12,578,245	12,578,245	328,238
Charges for Services	1,960,183	1,340,355	810,355	810,355	(530,000)
Miscellaneous Revenues	266,946	59,488	60,000	60,000	512
Operating Transfers In	1,586,809	1,621,754	2,303,638	2,303,638	681,884
Total Revenues	\$14,923,081	\$15,277,604	\$15,756,238	\$15,756,238	\$478,634
Net County Cost	\$7,003,075	\$9,192,596	\$8,610,948	\$8,610,948	(\$581,648)
<b>Staffing</b>					
Allocated Positions	194.0	177.0	184.0	184.0	7.0
Temporary (Full-Time Equivalent)	9.2	9.3	12.6	12.6	3.3
Total Staffing	203.2	186.3	196.6	196.6	10.3

### Purpose

The mission of San Joaquin County Public Health Services (PHS) is: "PHS, in partnership with the community, promotes a healthy future for San Joaquin County." Its vision is: "San Joaquin County is a community where innovative, quality public health programs and services are available and accessible. San Joaquin County PHS promotes well being and prevents disease through community engagement and interaction, education, workforce development, leadership, and strategic planning. We serve everyone with respect by acknowledging and supporting diversity."

- \$624,886 Add seven positions.
- \$29,008 Full-year cost of three positions added and three positions deleted midyear 2011-12.
- \$228,880 Increase in extra-help.

### Services & Supplies

- (\$221,296) Decrease in laboratory costs reflecting decrease in testing volume.
- (\$101,021) Decrease in professional services.
- (\$56,064) Decrease in Workers' Compensation and Casualty Insurance costs.

### Other Charges

- (\$150,000) Decrease in Healthy Families claims reflecting State policy change in reimbursement.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$417,007) Negotiated salary and benefits adjustments.

# 4041000000—Public Health Services

## Health Services

### Fixed Assets

- \$168,500 Replacement computers, servers, and routers.
- \$3,500 Immunization refrigerator and canopies.
- \$3,000 Digital radios (2).

### Expenditure Reimbursements

- \$60,000 Increase in reimbursement from Assessor's Vital Statistics Fund.

### Revenues

- \$675,000 Realignment transfer from Mental Health Services.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Health Promotion &amp; Administration</b>					
Births & Deaths Registered	13,572	13,501	13,216	13,191	13,500
Health Education Presentations	400	133	270	288	325
<b>Disease Control &amp; Prevention</b>					
Communicable Disease Control					
Presentations/Consultations	600	320	165	100	100
Surveillance/Investigations	2,200	2,000	1,510	1,500	1,500
AIDS Program					
HIV Tests & Counseling	2,300	654	470	247	500
Case Management for HIV Clients	227	205	204	172	200
HIV Public Education Contacts	3,300	1,190	1,092	611	1,000
Tuberculosis (TB) Control					
TB Clinic Visits	430	475	503	489	490
Case/Contact Investigation Visits	5,000	3,500	3,500	3,000	3,000
Observed TB Therapy Visits	7,000	7,000	5,200	4,000	4,000
Presentations/Consultations	1,200	500	340	300	300
Public Health Clinic					
Patient Visits	17,000	14,694	17,860	18,240	18,240
Immunizations Administered	29,500	52,588	27,615	28,255	28,250
<b>Public Health Laboratory</b>					
Laboratory Procedures	180,597	169,000	168,340	163,000	163,000
<b>Family Health Division</b>					
WIC Caseload/Month	11,799	11,854	11,840	11,860	12,000
California Children's Services					
Average Monthly Referrals	281	292	295	254	300
New Cases Opened	2,273	1,625	1,508	1,410	1,480
Medical Therapy Treatment Units	27,626	23,506	13,670	10,311	22,000
Maternal Child & Adolescent Health					
Home Visits	2,800	1,951	648	433	500

# 404100000—Public Health Services

## Health Services

- \$97,127 Increase in State funding for Tuberculosis Control and HIV Education and Prevention programs.
- \$226,132 Increase in federal matching funds for Maternal, Child and Adolescent Health (MCAH) program.
- (\$540,000) Decrease in laboratory revenue due to elimination of San Joaquin General Hospital contract.

Due to a number of individuals expected to retire within the next two years, PHS intends not to restore lost positions, but to analyze what the organization needs to look like going forward and how voids in expertise will be replaced. Some of the recommended staff additions are intended to address the issue. The recommended budget includes the restoration of a Senior Deputy Director and an Office Assistant in the Administration division. The Senior Deputy Director will provide oversight to the Administration units and establish a quality improvement program for future public health accreditation.

### Program Discussion

The recommended 2012-13 budget for PHS totals \$25,005,128, which is a decrease of \$43,014 from 2011-12. The recommended budget includes the restoration of seven positions, which is partially offset by savings from negotiated salary and benefits adjustments.

### Staff Reductions/Service Impacts

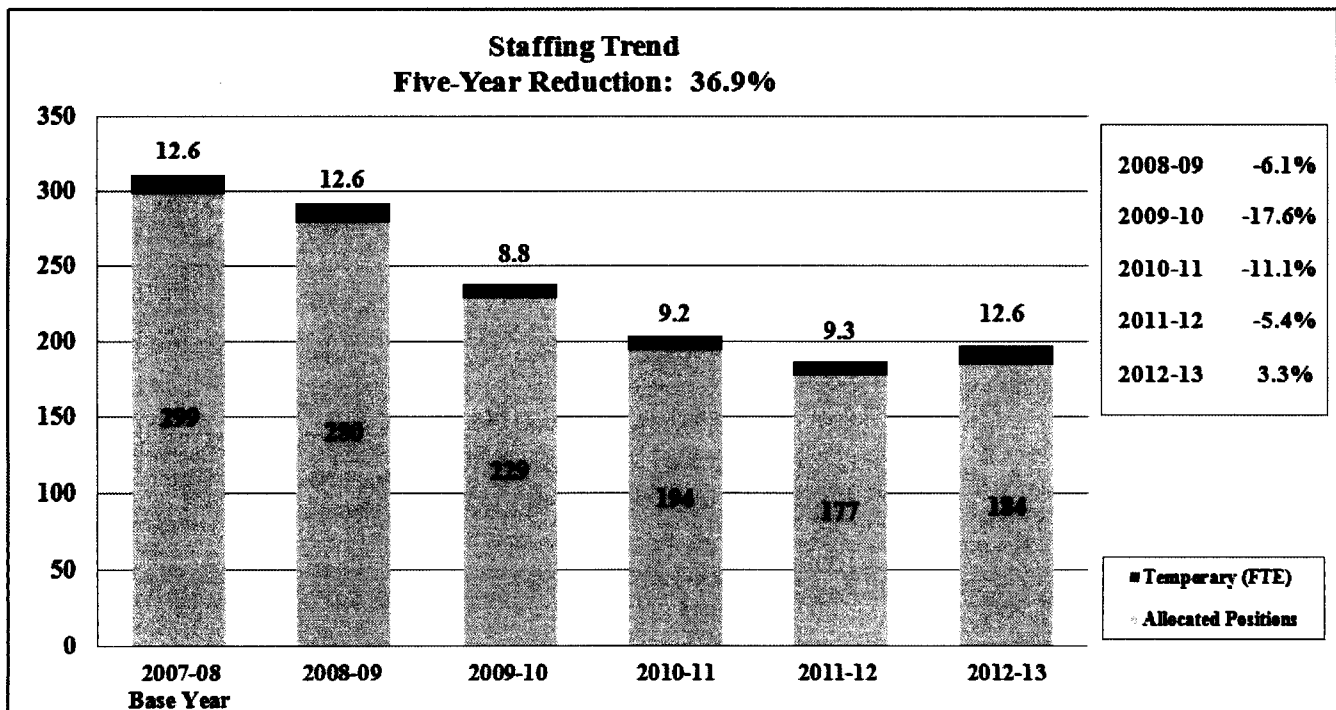
Over the last five years, PHS staffing was reduced by nearly 37%. During the 2011-12 Final Budget Hearing, the Board of Supervisors approved PHS' supplemental requests restoring 10 of the 27 positions recommended for deletion. The recommended budget includes the restoration of seven more positions including one senior management, one clerical, two health education, and three nursing positions.

### 2010-11 Activities

#### Communicable Diseases

San Joaquin County and other California jurisdictions are experiencing an outbreak of syphilis. Expertise has been retained on a part-time basis to manage investigation and control activities. This position will continue into 2012-13.

An unusually high number of coccidioidosis (Valley Fever) cases were reported in 2011. Epidemiology staff are analyzing information to determine if any explanations for the increase can be identified. Health care providers are being informed to consider coccidioidosis as a diagnosis for individuals who present with symptoms.



# **404100000—Public Health Services**

## **Health Services**

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### *Chronic Disease Prevention*

PHS convened, and has provided continued leadership and support to, an Obesity and Chronic Disease Prevention Task Force. Members of the Task Force are from multiple sectors of the community including County and city government, education, business, health, regional transportation planning, parks and recreation, neighborhood groups, nonprofit organizations, early childhood education, and others. A five-year strategic plan was developed with funding from First 5 San Joaquin and the Health Plan of San Joaquin. There are active working groups in the areas of diabetes, asthma, and obesity prevention, nutrition, and physical activity. A “Connecting Community to Combat Diabetes” summit with over 300 attendees in 2011 was followed in 2012 with a “Connecting Community to Combat Asthma” conference.

PHS has prioritized communicable disease surveillance and control, maternal, child and adolescent health, and other core infrastructure for use of limited County General Funds. However, chronic diseases such as heart disease, cancer, strokes diabetes, and asthma are the leading causes of morbidity and mortality. There are few dedicated funding streams for chronic disease prevention. In order to implement goals and objectives of the Chronic Disease Prevention Strategic Plan, PHS continues to seek grants from local funding sources, foundations, philanthropies, and the State.

### *Public Health Facilities*

The process to acquire and install a biosafety level 3 modular for the Public Health Laboratory has been initiated and should be completed in late summer/early fall 2012.

Replacement laboratory management and billing software systems are being purchased and staff responsible for implementation will be trained. A replacement system is also needed for Public Health Clinical Services and alternatives are being analyzed. Both PHS buildings were converted to Voice over Internet Protocol telephone system during 2011-12.

### **2012-13 Considerations**

#### *State Budget & Other External Funding*

The Governor’s proposed 2012-13 budget does not include any material reductions to public health programs. The recommended budget includes known funding levels for multi-year agreements and otherwise assumes no increases in State funds; however, should the final adopted State budget have any direct impacts, PHS will return to the Board with recommendations.

### *Maternal, Child and Adolescent Health*

Public Health Nurse home visits to assist women in obtaining timely prenatal care and follow-up on referrals to assess and link high-risk families with community resources were significantly reduced over the past two years. During the 2011-12 Final Budget Hearings, the Board funded PHS’ supplemental budget request to increase capacity for home visits.

The recommended budget includes the restoration of one Public Health Nurse (PHN) and two Community Health Outreach Workers, which will increase home visits from approximately 440 to 505 visits per year. There are still large numbers of referrals that cannot be addressed. PHS will continue to seek funding to leverage additional federal match to rebuild infrastructure for these traditional public health core services.

The recommended budget also includes the restoration of a Senior PHN to supervise and assist with the administration of the Black Infant Health program, which provides case management for pregnant and parenting women and high-risk children through home visits.

### *Public Health Accreditation*

A voluntary national process has been initiated to accredit local health departments as a way to advance quality and performance. Accreditation provides a means for a department to identify performance improvement opportunities, to improve management, to develop leadership, and to improve relationships with the community. PHS is years away from having the capacity and resources to undertake the rigors of an accreditation process.

The eight health departments in the San Joaquin Valley and Fresno State University have an established partnership and experience working together on public health issues of common concern. As an example, the nationally-known Central California Regional Obesity Prevention Program (CCROPP) engaged health departments and local communities for improving access to fresh fruit and vegetables and safe places for physical activity. The region recently received a multi-year grant from the California Endowment to continue regional approaches to priority health issues and begin developing capacities in the local health departments to meet public health accreditation standards.

### *Emergency Preparedness*

PHS administers Public Health Emergency Preparedness (PHEP) federal funds to develop emergency response plans, train staff, and conduct exercises and drills. Emergency Medical Services (EMS) similarly administers the federal Hospital Preparedness Program (HPP) grant,



# 4041000000—Public Health Services

## Health Services

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which provides funds to plan for hospital surge capacity, mass fatality management, emergency communications, advanced registration of medical volunteers, and other areas. PHS and EMS coordinate and cooperate with the Office of Emergency Services and other first responder agencies for emergency planning and response. The HPP and PHEP funds will be integrated into a single grant in 2012-13. PHS and EMS will continue to jointly prepare the scope of work and administer appropriate components of the plan in each department.

### *Tuberculosis Control*

It is anticipated that there will be a federal reduction for tuberculosis control in the 2012-13 Centers for Disease Control and Prevention budget. Historically, reductions in State and/or federal expenditures for this purpose have resulted in large resurgences of the disease. It is imperative that program effort be sustained in San Joaquin County at no less than the current level. PHS will, at the expenses of other programs and services as necessary, continue to prioritize use of allocated County General Funds to maintain control over tuberculosis.

The recommended budget includes the restoration of a Supervising PHN to provide oversight to the Communicable Disease nursing and support staff.

### **California Children's Services (CCS) Program**

The CCS is a State-mandated program, which provides diagnosis, treatment, and therapy services to financially and residually eligible children under age 21 who have severe handicapped conditions.

### *Diagnostic and Treatment Claims*

CCS funding is derived from a State/County cost-sharing formula. In any given fiscal year, the program may receive excessive referrals of children with CCS eligible conditions for which there are no funds available for diagnosis, treatment, and therapy. In such instances, program options could include:

- Appropriate additional County funds to meet increased program needs.
- Cease to authorize services for children who are not covered by Medi-Cal or Healthy Families and are therefore 100% the responsibility of the State and local program.
- Continue to authorize services but, when the County has depleted appropriated funds, delay payment to health providers and facilities until the next fiscal year.

- Prioritize those conditions for which authorizations are issued and cease authorizing those that do not meet priority criteria.

In 2011-12, an administrative decision was made to not pay the State for the County share of diagnostic and treatment claims for children with Healthy Families coverage. San Joaquin County has already met its statutory Maintenance of Effort (MOE) requirements, and PHS asserts that payment for local share of Healthy Families claims cannot be compelled once the MOE is met. Through April 2012, the caseload did not include participants requiring large expenditures, and the program remained within budget.

### *Administration & Case Management*

In 2008-09, the State began to allocate a capped allotment to counties for program administration. Previously, local jurisdictions were reimbursed, in accordance with various matching formulas, program administration costs necessary to meet a set of defined staffing standards. As a result of the capped allocation, local health departments can no longer support the number of employees necessary to comply with the State staffing standards. While State staffing standards dictated a standard of 400 cases per nurse, the CCS program now assigns 800 cases.

### *Medical Therapy Program (MTP)*

Statute requires that CCS provide physical and occupational therapy in public schools to children for which such therapy is included in their individualized education plans. There are not enough allocated therapy positions in CCS to provide the number of therapy hours prescribed for all of the children in the program. Statute allows schools to provide therapy for the students who do not receive therapy through CCS, and PHS would be obligated to pay those expenses. Staff continues to explore creative approaches and best practices in other counties to address circumstances in which there are not a sufficient number of therapists to provide the required services.

Children who receive services in the MTP are not necessarily enrolled in CCS. In accordance with federal statutes, some children may be receiving therapy services because it is medically necessary for them to do so in order to receive an education. The Governor's 2012-13 proposed budget requires children in the MTP to meet the CCS program financial eligibility criteria. The education system would become responsible to provide medically-necessary therapy services to children who are not financially eligible.

# Solid Waste Enterprise Fund

## Health Services

Thomas M. Gau, Public Works Director

Solid Waste Enterprise Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$6,733,524	\$7,309,444	\$7,156,461	\$7,156,461	(\$152,982)
Services & Supplies	10,163,581	11,425,972	11,769,492	11,769,492	343,520
Other Charges	3,749,300	3,861,215	2,179,215	2,179,215	(1,682,000)
Fixed Assets	437,721	240,500	279,700	279,700	39,200
Total Expenditures	\$21,084,126	\$22,837,131	\$21,384,868	\$21,384,868	(\$1,452,262)
Expenditure Reimbursements	(1,956,916)	(1,874,700)	(1,327,950)	(1,327,950)	546,750
Total Appropriations	\$19,127,210	\$20,962,431	\$20,056,918	\$20,056,918	(\$905,512)
<b>Earned Revenues By Source</b>					
Interest/Rents	\$76,394	\$64,756	\$49,762	\$49,762	(\$14,994)
Aid from Other Governments	520,259	132,872	206,030	206,030	73,158
Charges for Services	17,387,658	18,989,107	18,059,503	18,059,503	(929,604)
Miscellaneous Revenues	1,082,625	925,000	1,000,200	1,000,200	75,200
Other Financing Sources	344,985	0	0	0	0
Fund Balance	(284,711)	850,696	741,423	741,423	(109,272)
Total Revenues	\$19,127,210	\$20,962,431	\$20,056,918	\$20,056,918	(\$905,512)
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	78.0	78.0	76.0	76.0	(2.0)
<b>Temporary (Full-Time Equivalent)</b>	1.9	3.0	6.0	6.0	3.0
<b>Total Staffing</b>	79.9	81.0	82.0	82.0	1.0

## Purpose

The Solid Waste Enterprise Fund provides funding for the operation of the County's solid waste management programs. These programs include long-range planning, operation of the County's solid waste transfer and disposal facilities, acquisition, design, and development of landfill sites. It also includes refuse collection, franchise management, Countywide waste reduction activities, and the Countywide household hazardous waste program.

## Services & Supplies

- \$372,100 Increase in maintenance costs for Corral Hollow Landfill gas flare and closure cap extension project.
- \$121,400 Increase in consulting and design services for Corral Hollow Landfill project.
- \$180,481 Increase in Public Works allocated service costs.
- \$132,030 Increase in Oil Opportunity Cycle 1 Grant expenditures, completing the grant cycle.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$179,861) Negotiated salary and benefits adjustments.
- \$132,545 Increase in extra-help.
- (\$105,666) Delete two vacant Solid Waste Recovery Worker positions.

- \$116,000 Increase in diesel fuel costs reflecting actual experience.
- \$74,000 Increase in tires and tubes for heavy equipment.
- \$60,300 Increase in mandatory collection expenses.

# Solid Waste Enterprise Fund

## Health Services

- (\$574,850) Decrease in recycling activities due to reductions in the Assembly Bill (AB) 939 program fund balance.
- (\$93,512) Delete Used Oil Block Grant Cycle 14 expenses due to completion of grant cycle.
- (\$80,000) Decrease in hazardous waste disposal costs reflecting actual experience.

### Other Charges

- (\$1,682,000) Decrease in debt payments based on the payment schedule for the 2003 Certificates of Participation.

### Fixed Assets

- \$180,000 Transfer trucks (2).
- \$20,000 Air compressors (4).
- \$20,000 Filter crushers (4).
- \$16,000 Portable storage containers (4).
- \$14,000 Used oil collection tanks (2).
- \$9,000 Portable security building.
- \$7,200 Security system.
- \$6,000 Pull-behind magnet.
- \$5,000 Electric welder and accessories.
- \$2,500 Trash pump.

## Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Waste Received (Tons)</b>					
Loveland Transfer Station	136,182	128,717	126,276	122,409	119,961
Foothill Landfill	102,348	99,493	103,704	104,008	101,928
North County Landfill	153,051	158,364	147,065	148,586	153,314
<b>Total Tons Received</b>	<b>391,581</b>	<b>386,574</b>	<b>377,045</b>	<b>375,003</b>	<b>375,203</b>
<b>Transfers-Loveland</b>					
Tons Transferred	128,793	120,744	119,929	116,417	113,961
Number of Loads (22 Tons/Load)	5,851	5,457	5,451	5,292	5,180
<b>Recycled Materials (Tons)</b>					
Loveland Transfer Station	7,389	7,973	6,347	5,992	6,000
Foothill Landfill	1,680	2,424	3,849	4,590	4,600
North County Landfill	14,208	16,244	14,532	13,219	13,200
<b>Total Tons Diverted</b>	<b>23,277</b>	<b>26,642</b>	<b>24,728</b>	<b>23,801</b>	<b>23,800</b>
Groundwater Monitoring Samples Taken	86	108	108	108	108
Perimeter Subsurface Probes Monitored	66	201	201	165	165
Soil Gas VOC Samples Taken	78	58	58	58	58
Landfill Gas Collection Wells Monitored	148	161	161	165	165
Landfill Gas Flare Stations Maintained	4	4	4	4	4
Surface Water Samples Collected	16	16	16	16	16
Stormwater Discharge Samples Collected	0	14	14	14	14

# Solid Waste Enterprise Fund

## Health Services

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### Expenditure Reimbursements

- (\$563,937) Decrease in reimbursements from the AB 939 fund for overall programmatic staffing costs.

### Revenues

- \$77,800 Increase in recyclable materials revenues.
- \$73,158 Increase in grant revenue due to award of Oil Opportunity Cycle 2 Grant.
- (\$563,937) Decrease in gate fees reflecting actual experience.
- (\$430,827) Decrease in AB 939 fund program revenues for recycling operations.

### Program Discussion

The 2012-13 recommended Solid Waste Enterprise Fund budget totals \$21,384,868, which is a decrease of \$1,452,262 from 2011-12. The decrease primarily reflects negotiated salary and benefits adjustments, a decrease in AB 939 recycling program expenses, and a reduction in debt service payments.

Over the last several years, disposal volumes at San Joaquin County landfills have declined. This reflects sluggish retail sales, construction slow downs, enhanced recycling and diversion efforts, and new competition from private material recovery centers. Since 2007, waste volumes have decreased over 22% from peak annual levels. In response to this decline, County landfills and transfer station hours of operation were reduced, and this will continue in 2012-13. Waste flow compliance initiatives and audits of existing haulers are expected to stabilize incoming waste volumes. Major capital purchases have been delayed, and alternative lease-purchase options will provide equipment replacement needs.

### Strategic Plan

Changes in the solid waste industry, including increased landfill diversion programs, regulations, competition, and the economy are expected to continue over the next five years. Negative impacts on County waste volume growth during this time would adversely impact the financial sustainability of the Solid Waste Enterprise Fund. To supplement the short-term financial initiatives currently being implemented, the development of a long-term strategic plan is in progress. A series of informational meetings and discussions have been held with representatives of the cities in the County to evaluate the feasibility

for regional facilities and services. Recommendations to the Board of Supervisors are anticipated in 2012-13 to address integrated waste management planning in the County for the next 15 years.

### Waste Diversion Planning

The County maintained a 72% waste diversion in 2010, significantly over the 61% reported for 2008. The increase can be attributed to the new diversion calculation guidelines implemented under Senate Bill 1016, and to a significant increase in diversion activity at County facilities. New baseline calculations, decreased waste generation, and the continued implementation of waste diversion programs have positioned the County well in waste diversion compliance. California reporting results for 2011 are not yet available. In 2012-13, it is anticipated the County will maintain the 72% waste diversion level.

Ongoing integrated waste management programs are listed below:

#### 1. Waste Diversion Programs

- *Waste Diversion Activities at County-Owned Sites* - Includes wood grinding operations, tire diversion, illegal dumping recycling, material recovery activities, inert recycling and construction, and demolition operations.
- *Regional Organic Programs* - Includes the Master Gardener program (residential focus), Landscaping Management Outreach Partnership (commercial focus) and alternative composting and organic activities designed to divert greenwaste from waste stream.
- *Agricultural Pesticide Container Collection* - Continued Agriculture Commission/Public Works partnership program to properly recycle contaminated containers.

#### 2. Community Outreach and Education

- *Regional Community Media Campaign* - Educational and behavior change efforts including surveys, advertising, and public outreach campaigns.
- *Community Education in Schools* - Teacher and school recycling infrastructure focus.
- *Community Education in Public Venues* - Waste reduction education and infrastructure at community events, fairs, and festivals.
- *Master Gardener Classes* - Assists consumers at the point-of-purchase with source reduction of household hazardous purchases.

# ***Solid Waste Enterprise Fund***

## ***Health Services***

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- *Recycling Market Development Zone* - Countywide agency/business partnership to support recycling markets, job creation, and closed-loop purchasing.

### **3. Regulatory and Compliance Efforts**

- *Conditionally Exempt Small Quantity Generator Program* - Hazardous waste disposal for eligible small businesses.
- *Electronic Waste Collection* – Acceptance of covered electronic waste products at landfills for no additional charge.
- *Universal Waste Recycling* – Acceptance of a wide range of universal waste newly banned from landfills, such as florescent tubes and batteries.

- *Appliance Recycling* - Acceptance of all major appliances at no charge including the costs of refrigerant removal.

### **4. Administration and Reporting**

- *Grants Administration* - Grants including waste paint, used tires, and used oil.
- *Waste Quantity Reporting* - Lead agency obligations for tracking and reporting to CalRecycle.
- *Regional Planning* - Lead agency responsibilities for long-range Countywide integrated waste management activities, and monitoring State and federal solid waste legislation.

# 4040600000—Substance Abuse Services

## Health Services

Kenneth B. Cohen, Health Care Services Director

Mental Health & Substance Abuse Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$5,778,850	\$6,865,622	\$6,952,737	\$6,952,737	\$87,115
Services & Supplies	2,651,059	2,985,919	8,524,939	8,524,939	5,539,020
Total Expenditures	\$8,429,909	\$9,851,541	\$15,477,676	\$15,477,676	\$5,626,135
Expenditure Reimbursements	(1,765,719)	(2,033,024)	(2,111,405)	(2,111,405)	(78,381)
Total Appropriations	\$6,664,190	\$7,818,517	\$13,366,271	\$13,366,271	\$5,547,754
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$360,000	\$210,000	\$210,000	\$210,000	\$0
Interest/Rents	0	0	400	400	400
Aid from Other Governments	5,003,712	5,075,008	8,219,442	8,219,442	3,144,434
Charges for Services	258,377	790,154	3,622,146	3,622,146	2,831,992
Miscellaneous Revenues	454,995	541,008	260,008	260,008	(281,000)
Operating Transfers In	0	648,072	500,000	500,000	(148,072)
Fund Balance	1,987	0	0	0	0
Total Revenues	\$6,079,070	\$7,264,242	\$12,811,996	\$12,811,996	\$5,547,754
Net County Cost	\$585,120	\$554,275	\$554,275	\$554,275	\$0
<b>Allocated Positions</b>	84.0	78.0	78.0	78.0	0.0
Temporary (Full-Time Equivalent)	7.8	7.8	12.1	12.1	4.3
Total Staffing	91.8	85.8	90.1	90.1	4.3

## Purpose

Although counties are not required by law to provide substance abuse prevention and treatment services, if a county chooses to provide such services, various State and federal regulations control its operation. State law mandates a 10% county match of State-provided funds. Federal law mandates that 20% of the federal funds be spent for prevention, 10% for perinatal services, and 5% for pre and post counseling for injection drug users.

## Services & Supplies

- \$5,400,248 Increase in Methadone maintenance providers and treatment services.
- \$190,915 Increase in Behavioral Health and Health Care Services Administration costs.
- \$11,690 Increase in medical, dental, and laboratory supplies.
- (\$53,784) Decrease in Workers' Compensation and Casualty Insurance costs.
- (\$37,532) Decrease in rent and transportation costs.
- (\$10,900) Decrease in food costs for residential programs.
- \$36,807 Cost Allocation Plan adjustment.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$208,948) Negotiated salary and benefits adjustments.
- \$201,732 Increase in extra-help.
- \$94,331 Full-year cost of an Accountant position added midyear 2011-12.



# 4040600000—Substance Abuse Services Health Services

## Expenditure Reimbursements

- \$78,381 Increase in reimbursement from Mental Health Services and Human Services Agency for substance abuse counseling and treatment.

## Revenues

- \$6,320,908 Increase in State Medi-Cal and federal Drug Medi-Cal revenue.
- (\$261,641) Decrease in federal block grant funding.
- (\$245,881) Decrease in contract outpatient services.
- (\$119,574) Decrease in patient-pay revenue.
- (\$148,072) Delete prior year's carryover funds.

## Program Discussion

The proposed 2012-13 Substance Abuse Services (SAS) budget totals \$15,477,676, which is an increase of \$5,626,135 from 2011-12. The increase is primarily due to additional Drug Medi-Cal pass through to providers within the County. In 2011-12, the State Budget Act realigned

several programs and the revenue to support those programs. As a result, Drug Medi-Cal treatment providers who were reimbursed by the State are now reimbursed through the County utilizing realigned State sales tax revenue. An Accountant position was added midyear 2011-12 to support the program.

## Co-Occurring Disorder

Treatment for co-occurring mental health and substance use disorders may be provided in both mental health and substance abuse treatment settings. Since July 2011, SAS has provided services to individuals with Co-Occurring Disorders (COD). In 2012-13, the number of COD referrals is expected to increase as implementation of health care reform and integration of behavioral health and physical health care draw near. COD will also continue to be a focus in prevention and education services.

## Residential Treatment

The Recovery House residential treatment program continues to work with the probation and parole system to provide ongoing support and transitional services to this growing population. In 2011-12, the level of monitoring required to address behaviors by these individuals was enhanced. To increase monitoring capabilities, SAS

## Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b><i>Prevention Activities</i></b>					
<i>Schools Contacted</i>	268	245	210	230	230
<i>Students Contacted</i>	6,297	8,400	4,825	5,000	6,000
<i>Organizations Contacted</i>	200	50	30	50	75
<i>Individuals Contacted</i>	2,000	2,000	549	1,000	1,500
<b><i>Treatment Services</i></b>					
<i>Recovery House-Admissions</i>	656	409	424	350	400
<i>Recovery House-Client Days</i>	15,366	14,629	13,608	10,208	13,000
<i>Family Ties-Admissions</i>	61	67	83	84	88
<i>Family Ties-Client Days</i>	8,424	8,907	9,200	10,574	11,103
<b><i>Central Intake Referrals</i></b>	2,637	2,328	1,793	1,800	1,900
<b><i>Chemical Dependency Counseling Center</i></b>					
<i>Intakes</i>	614	648	511	413	420

# **404060000—Substance Abuse Services**

## **Health Services**

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implemented a program to teach an alternative lifestyle. Additional changes to treatment approach and programming are under consideration including use of a cognitive behavioral treatment model and making changes in the environment to reinforce positive change for clients. This may include converting Recovery House to an all male facility and Family Ties continuing as an all female facility.

Recovery House and Family Ties will continue to accept referrals and payment from probation, parole, Mental Health Services (MHS), and the general public, to further integrate mental health and substance abuse services.

### **California Work Opportunity & Responsibility to Kids (CalWORKs) Program**

The SAS and MHS CalWORKs programs continue to provide additional education, treatment, and support during the winter, spring, and summer breaks when many of the traditional educational services are unavailable. SAS continues to provide the traditional assessment, testing, and substance use and abuse educational/treatment opportunities to the CalWORKs population as needed and requested. Further opportunities for serving those with COD will continue to be a focus with the move to a more integrated system of care.

### **Prevention Services**

Prevention Services continues to serve One School and schools in the Friday Night Live/Club Live program. A Red Ribbon event that includes approximately 230 schools in San Joaquin County is held annually. The Students in Prevention (SIP) program supports high school feeder schools. The SIP educational message now addresses mental health issues and COD information for elementary and junior high students. The SIP program received the Service to Science award for California, which will support the transition to an evidence-based program for which success can be evaluated through

empirical data. In addition, SIP will be expanding services to college age students and adding suicide prevention to the current educational programming on drug and alcohol prevention. This expansion is possible through the use of Mental Health Services Act (Proposition 63), Prevention and Early Intervention component funding and restructuring of Substance Abuse Prevention and Treatment funding.

### **2011 Realignment**

As a result of the 2011 Realignment, counties are now responsible to pay Drug Medi-Cal treatment providers with the realigned State sales tax revenue. The budget includes \$5.4 million for this shift.

In 2012-13, SAS plans to recommend for Board consideration to accept Drug Medi-Cal contract monitoring and claim processing responsibilities now provided by the State. As the Drug Medi-Cal claims will be paid from County Realignment funding, the County is responsible for monitoring service utilization. Further, most of the Drug Medi-Cal contracts are with providers of Narcotic Treatment Programs (NTP), the most costly of the Drug Medi-Cal services. While providing NTP services meets an important community need, regulation of the services delivery and emphasizing prevention are also critical activities.

In 2012-13, the 2011 Realignment allocation appears sufficient; however, NTP service expansion and expansion of other fee-for-service Drug Medi-Cal services could bring a negative budget impact going forward and will require close and ongoing evaluation and monitoring. SAS will work closely with the State and other counties to evaluate additional means both for furthering satisfaction of community needs, and managing and containing costs.

# 4040800000—Utility Districts

## Health Services

Thomas M. Gau, Public Works Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$2,128,426	\$2,428,648	\$2,287,469	\$2,287,469	(\$141,180)
Services & Supplies	751,667	1,183,015	1,198,038	1,198,038	15,023
Fixed Assets	4,278	0	0	0	0
Total Expenditures	\$2,884,371	\$3,611,663	\$3,485,507	\$3,485,507	(\$126,156)
Expenditure Reimbursements	(2,883,323)	(3,611,663)	(3,485,507)	(3,485,507)	126,156
Total Appropriations	\$1,048	\$0	\$0	\$0	\$0
<b>Earned Revenues By Source</b>					
Miscellaneous Revenues	\$799	\$0	\$0	\$0	\$0
Total Revenues	\$799	\$0	\$0	\$0	\$0
Net County Cost	\$249	\$0	\$0	\$0	\$0
Allocated Positions	26.0	26.0	25.0	25.0	(1.0)

## Purpose

The Utility Districts budget provides for the operation and maintenance of the various utility districts governed by the Board of Supervisors. This budget funds the staffing, services, and equipment needed to provide domestic water, sanitary sewer, and storm drain services to the residents of these districts.

Domestic water, sanitary sewer, and storm drain pumping services are provided to users throughout the County. The Division operates and maintains 30 water systems with 56 wells; 3 sewage treatment plants and 9 pumping stations; and 51 storm drain pumping stations. These systems are spread throughout the 1,448 square miles of the County.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$61,453) Negotiated salary and benefits adjustments.
- (\$79,727) Delete a vacant Engineering Assistant.

### Services & Supplies

- \$10,000 Increase in professional services reflecting new projects.

### Expenditure Reimbursements

- (\$126,156) Decrease in reimbursements from utility districts.

## Program Discussion

The 2012-13 proposed budget for the Utility Maintenance Division totals \$3,485,507, which is a decrease of \$126,156 from 2011-12. The budget includes negotiated salary and benefits adjustments and the deletion of a vacant Engineering Assistant.

Drinking water supplies, wastewater treatment, and storm drainage discharges must meet standards prescribed by local, State, and federal regulatory agencies. Regulatory constraints on these services have increased significantly in recent years, and the trend is likely to continue. The combined effects of regulatory compliance, increasing maintenance, and capital replacement needs associated with aging infrastructure and relatively small customer bases within individual small districts continue to drive service costs higher.

## 4040800000—Utility Districts

### Health Services

Proposition 218, passed by voters in 1996, requires property owners' approval of any new or increased property-related tax, assessment, or service charge. This has fundamentally changed how Special District services are financed. Aging districts without necessary rate adjustments face financial hardships as well as service reductions. During 2012-13, multiple rate adjustments will be recommended to the Board for districts with short-term funding deficiencies.

In 2012-13, the Division will incorporate current and emerging technologies into its daily operations that will

allow real time transmission of service calls, system maps and status information between the office and field vehicles. This includes Geographical Information Systems data and implementation of Computerized Maintenance Management System programs that will increase efficiencies in system management and work prioritization. The Division will continue its phased installation of water meters in the Manteca Industrial Park and the Mokelumne Acres Maintenance District, and further the development of water conservation measures for Board consideration.

#### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b><i>Maintenance &amp; Operation</i></b>					
<i>Distribution Systems</i>	30	30	30	30	30
<i>Wells Operated</i>	55	56	56	56	56
<i>Water Service Connections</i>	5,915	5,915	5,930	5,930	5,930
<i>Sewer Service Connections</i>	5,408	5,408	5,431	5,431	5,431
<b><i>Calls for Service</i></b>					
<i>Water Complaints</i>	363	337	354	294	325
<i>Sewer Complaints</i>	523	501	478	548	515
<i>Sewer Lines Cleaned (Feet)</i>	348,125	348,125	225,000	475,000	450,000

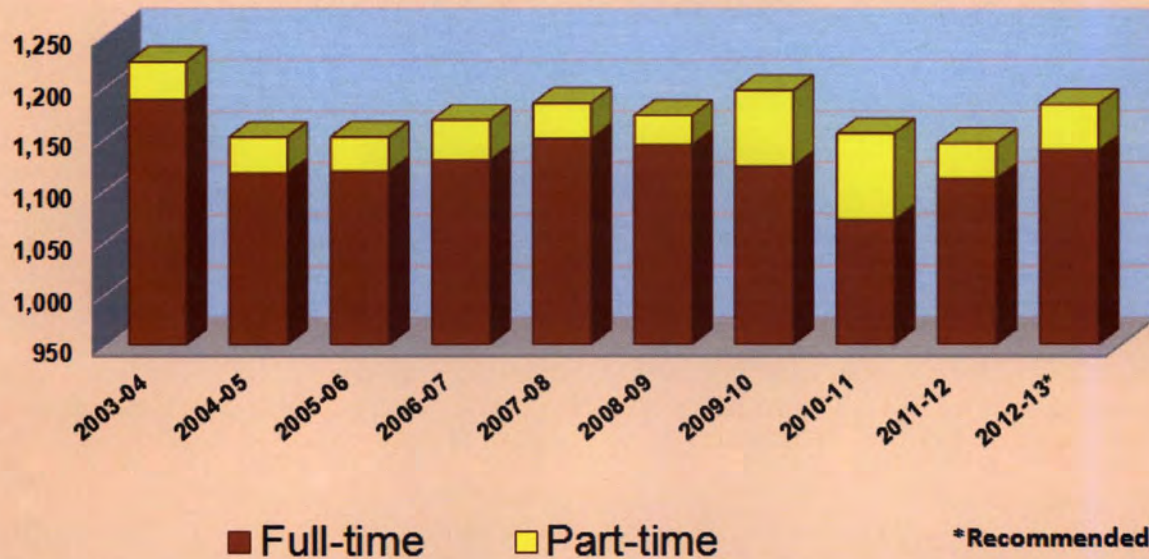
## Human Services Appropriations

	Page Number	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
5010100000 Human Services	G-5	\$311,668,448	\$306,157,262	\$305,725,745	(\$5,942,703)
5053900000 Mary Graham Children's Shelter	G-12	5,990,000	5,901,537	5,901,537	(88,463)
5054000000 Community Services	G-14	262,735	340,585	262,735	0
5054101000 Aging & Community Services	G-15	10,284,681	8,047,834	8,047,834	(2,236,847)
5053300000 Burials	G-19	30,000	30,000	30,000	0
5055103000 Employment & Economic Development	G-20	14,498,374	14,689,322	14,689,322	190,948
5055246000 Neighborhood Preservation	G-24	10,680,844	10,394,088	10,394,088	(286,756)
5056500000 Head Start Program	G-18	24,861,684	25,362,195	25,362,195	500,511
5055600000 Veterans Services	G-27	437,139	421,410	421,410	(15,729)
<b>Total - Human Services</b>		<b>\$378,713,905</b>	<b>\$371,344,232</b>	<b>\$370,834,865</b>	<b>(\$7,879,040)</b>

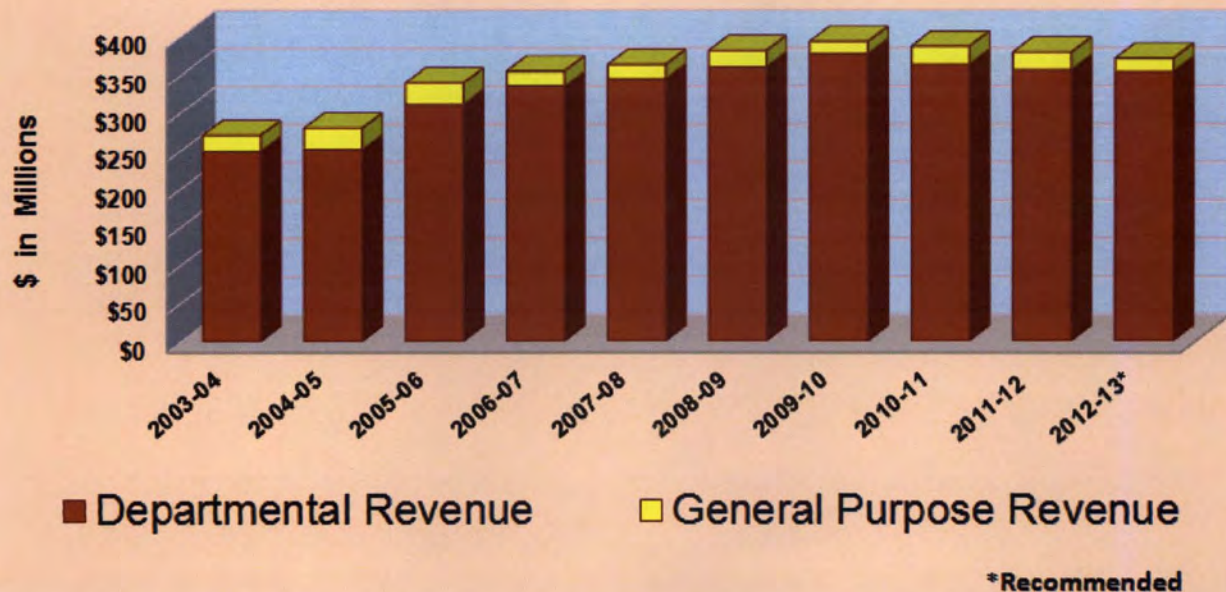
# Human Services

## Statistical Summary

### Staffing Trend



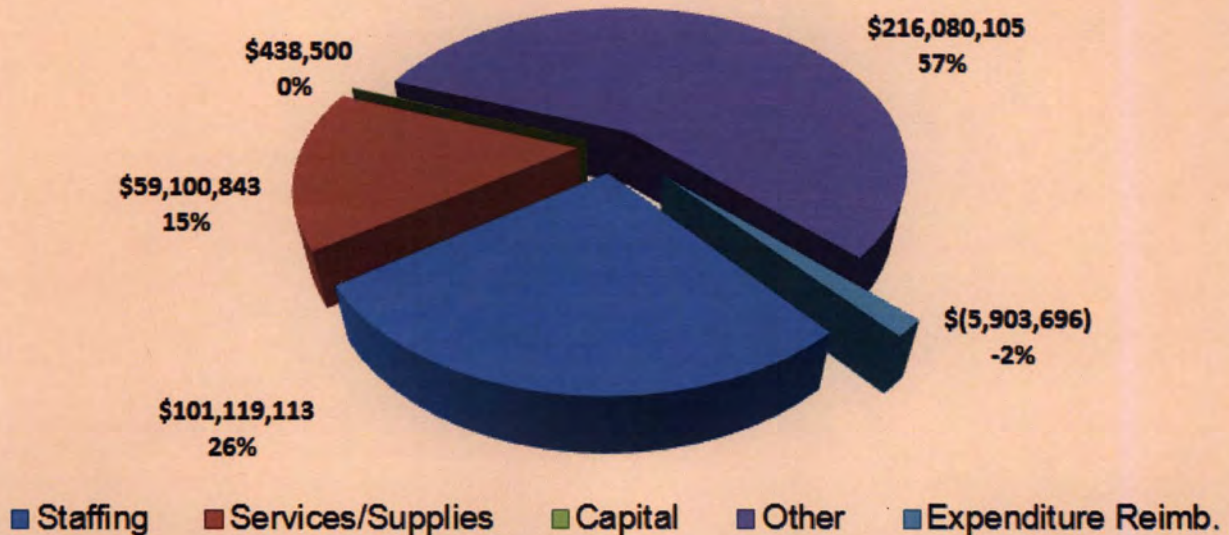
### Appropriations by Source



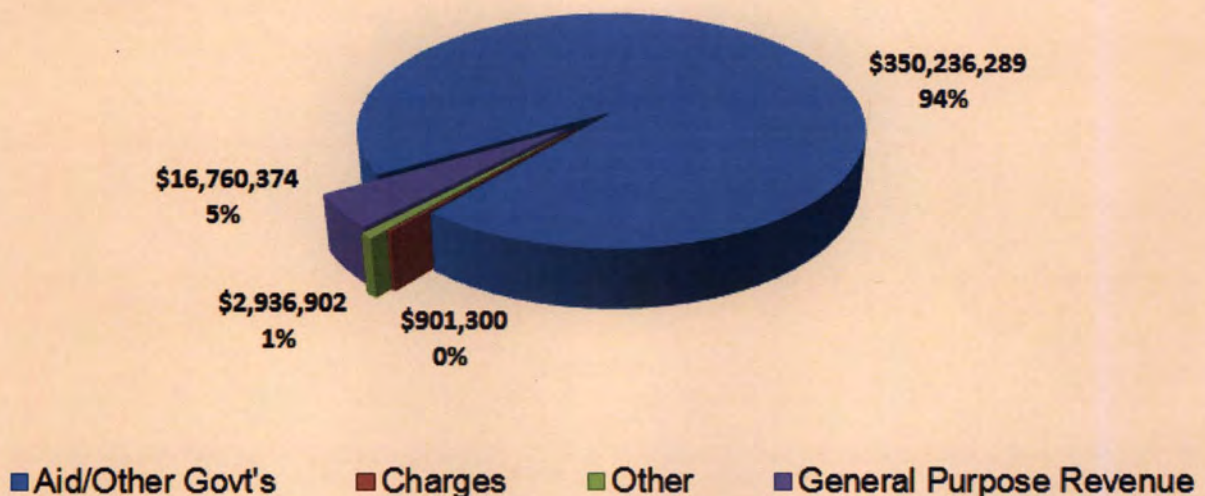


## Human Services Statistical Summary

### Use of Funds 2012-13 Recommended Budget Total Appropriations \$370,834,865



### Source of Funds 2012-13 Recommended Budget



# 5054101000—Aging & Community Services

## Human Services

Joseph Chelli, Human Services Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$5,706,308	\$5,647,962	\$4,778,860	\$4,778,860	(\$869,102)
Services & Supplies	7,038,605	5,175,783	4,128,289	4,128,289	(1,047,494)
Other Charges	49,042	0	0	0	0
Fixed Assets	28,989	0	0	0	0
Total Expenditures	\$12,822,944	\$10,823,745	\$8,907,149	\$8,907,149	(\$1,916,596)
Expenditure Reimbursements	(713,525)	(539,064)	(859,315)	(859,315)	(320,251)
Total Appropriations	\$12,109,419	\$10,284,681	\$8,047,834	\$8,047,834	(\$2,236,847)
<b>Earned Revenues By Source</b>					
Interest/Rents	\$9,419	\$12,095	\$11,375	\$11,375	(\$720)
Aid from Other Governments	8,426,178	6,348,008	4,617,858	4,617,858	(1,730,150)
Charges for Services	1,300	2,200	1,300	1,300	(900)
Miscellaneous Revenues	139,203	100,103	97,902	97,902	(2,201)
Operating Transfers In	1,698,283	1,563,885	1,340,154	1,340,154	(223,731)
Total Revenues	\$10,274,383	\$8,026,291	\$6,068,589	\$6,068,589	(\$1,957,702)
Net County Cost	\$1,835,036	\$2,258,390	\$1,979,245	\$1,979,245	(\$279,145)
Allocated Positions	62.0	59.0	52.0	52.0	(7.0)
Temporary (Full-Time Equivalent)	20.6	12.0	8.0	8.0	(4.0)
Total Staffing	82.6	71.0	60.0	60.0	(11.0)

## Purpose

The Aging and Community Services budget administers federal, State, private, and local funds allocated for services to the elderly and low-income citizens of San Joaquin County.

Aging Services includes direct senior services such as ombudsman, in-home services, social day care, legal services, health services, congregate and in-home meals, senior employment, and long-term care case management.

Community Services includes direct anti-poverty services such as translation and interpretation assistance, assistance with forms and applications, employment and client advocacy, recreation activities for low-income youth and seniors, food and emergency clothing assistance, commodity food distribution to low-income eligible households, payment of energy bills, and home weatherization.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$156,723) Negotiated salary and benefits adjustments.
- (\$222,895) Delete one vacant Social Worker and two Office Assistant positions.
- (\$331,945) Delete four filled Weatherization Specialist positions.
- (\$157,539) Decrease in extra-help.

### Services & Supplies

- \$50,000 Increase in weatherization supplies for services provided in-house.
- (\$863,950) Decrease in subcontractor services reflecting completion of American Recovery and Reinvestment Act of 2009 (ARRA) funding for Department of Energy (DOE) programs.

# 5054101000—Aging & Community Services

## Human Services

➤ (\$117,752) Cost Allocation Plan adjustment.

➤ (\$48,729) Decrease in senior employment expenses reflecting reduced program funding.

### Revenues

➤ (\$1,433,811) Decrease in ARRA Weatherization Program funding.

➤ (\$223,731) Decrease in Low Income Home Energy Assistance Program funding.

➤ (\$124,004) Decrease in Senior Employment Program funding.

### Expenditure Reimbursements

➤ \$328,344 Increase in reimbursement from Human Services Agency Administration for staff costs.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Aging Services</b>					
<i>Direct Services*</i>	31,903	30,433	26,856	32,400	29,900
<i>Congregate Meals*</i>	62,579	84,481	93,735	92,679	92,000
<i>In-Home Meals*</i>	83,144	116,462	117,176	100,000	100,000
<i>Brown Bag Meals**</i>	26,694	30,007	68,483	64,000	64,000
<i>RSVP Volunteers Served</i>	747	785	571	541	400
<i>Participants Enrolled</i>	30	32	33	19	18
<i>Participants Placed in Jobs</i>	4	5	3	1	2
<i>Long-Term Care Cases***</i>	289	107	63	65	70
<i>Ombudsman Complaints Invest.</i>	1,138	1,289	1,285	1,340	1,325
<i>In-Home Respite</i>	6,183	5,763	5,797	5,500	5,500
<b>Community Services</b>					
<i>Direct Services****</i>	164,098	133,780	162,163	100,679	100,000
<i>Emergency Food &amp; Clothing*****</i>	185,241	246,963	132,035	23,878	34,500
<i>Anti-Crime</i>	7,210	5,174	3,959	2,167	2,400
<i>Commodity Households Served*</i>	206,575	226,365	63,863	54,906	50,000
<i>Utility Payments</i>	9,513	8,273	11,171	7,743	7,773
<i>Weatherizations*****</i>	507	1,188	1,672	1,336	400

\* Figures can include multiple services to individuals/households throughout the year.

\*\* Brown Bag figures include increased community-based donations beginning in 2010-11.

\*\*\* Multipurpose Senior Services Program contract ended June 30, 2009. Linkages funding decreased in 2009-10.

\*\*\*\* Community Services Direct Services reflects a transition to unduplicated counts and available resources.

\*\*\*\*\* American Recovery and Reinvestment Act of 2009 Department of Energy contract term is 2009-2012.

# **5054101000—Aging & Community Services**

## **Human Services**

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### **Program Discussion**

The 2012-13 Aging and Community Services budget totals \$8.9 million, which is a decrease of \$1.9 million from 2011-12. The decrease is primarily attributable to the sunset of one-time federal ARRA funding for the Weatherization Program.

### **Staff Reductions/Service Impacts**

Although a majority of the ARRA Weatherization contract was completed by subcontractors, County staff was added to accommodate the increase in application intakes, home inspections, assessments, and reporting processes. Core funding for the Low Income Home Energy Assistance Program is also anticipated to decrease by 23%, affecting the available funding for the base Weatherization Program and Home Energy Assistance Program. The budget deletes four filled Weatherization Specialists, two vacant Office Assistants, and one vacant Social Worker.

The deletion of these positions is directly attributable to reduced federal funding and will impact service levels.

The Weatherization Program anticipates a reduction of 70% in homes that are modified for energy efficiency. Senior Employment Program participants may have less appointment slots available, as some of these appointments were handled by a dedicated Office Assistant supporting this Program and the Retired and Senior Volunteer Program. The duties of the Office Assistant will be transitioned to other staff. Seniors who received case management under the Older Americans Act will continue to be referred to other supportive programs within the County.

### **Multiyear Forecast**

The Aging and Community Services budget is dependent upon the federal and State budget process. If federal or State funds are reduced over the next two to five years, alternatives would need to be evaluated. Although some areas such as the Community Services Block Grant are proposed to be reduced by 50%, there is no confirmation that this reduction will be enacted in the next two to five years.

# Summary

## All Human Services Agency Budgets

Joseph Chelli, Human Services Director

	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$77,312,570	\$90,645,616	\$91,804,778	\$91,644,243	\$998,627
Services & Supplies	50,180,747	53,791,540	49,990,377	49,719,395	(4,072,145)
Other Charges	202,489,851	210,901,124	206,281,721	206,203,871	(4,697,253)
Fixed Assets	349,601	50,358	408,500	408,500	358,142
Operating Transfers Out	(1,045,675)	0	0	0	0
Total Expenditures	\$329,287,093	\$355,388,638	\$348,485,376	\$347,976,009	(\$7,412,629)
Expenditure Reimbursements	(1,380,145)	(1,050,934)	(1,559,102)	(1,559,102)	(508,168)
Total Appropriations	\$327,906,948	\$354,337,704	\$346,926,274	\$346,416,907	(\$7,920,797)
<b>Earned Revenues By Source</b>					
Interest/Rents	\$9,842	\$12,095	\$11,375	\$11,375	(\$720)
Aid from Other Governments	305,136,470	326,971,608	326,196,570	325,980,812	(990,796)
Charges for Services	1,300	2,200	1,300	1,300	(900)
Miscellaneous Revenues	779,136	796,407	194,206	194,206	(602,201)
Operating Transfers In	3,951,987	4,111,776	3,664,751	3,664,751	(447,025)
Total Revenues	\$309,878,736	\$331,894,086	\$330,068,202	\$329,852,444	(\$2,041,642)
<b>Net County Cost</b>	\$18,028,212	\$22,443,618	\$16,858,072	\$16,564,463	(\$5,879,155)
<b>Allocated Positions</b>	950.0	1015.0	1044.0	1042.0	27.0
Temporary (Full-Time Equivalent)	35.9	32.4	32.0	32.0	(0.4)
<b>Total Staffing</b>	985.9	1047.4	1076.0	1074.0	26.6

This is a summary of the six budgets under the direct control of the Human Services Agency. These include:

- 5050101000 Human Services Agency
- 5053900000 Mary Graham Children's Shelter
- 5054000000 Community Services
- 5054101000 Aging & Community Services
- 4049100000 Children & Families Program (First 5)
- 5056500000 County Head Start Program

# 5053300000—Burials

## Human Services

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Services &amp; Supplies</i>	\$16,660	\$30,000	\$30,000	\$30,000	\$0
<i>Total Appropriations</i>	\$16,660	\$30,000	\$30,000	\$30,000	\$0
<b>Earned Revenues By Source</b>					
<i>Licenses/Permits/Franchises</i>	\$10,466	\$10,000	\$10,000	\$10,000	\$0
<i>Miscellaneous Revenues</i>	3,060	2,500	3,500	3,500	1,000
<i>Total Revenues</i>	\$13,526	\$12,500	\$13,500	\$13,500	\$1,000
<b>Net County Cost</b>	\$3,134	\$17,500	\$16,500	\$16,500	(\$1,000)

### Purpose

This budget funds the County's mandated responsibility to provide for the disposition of indigent dead. The Board's adopted policy of cremation, with exceptions only in certain cases as determined by the Coroner, along with the continued scrutiny of financial eligibility by the Sheriff-Coroner Division, helps to contain program costs.

### Program Discussion

In April 2008, a new contract for indigent cremations was approved, which decreased the per cremation price from \$480 to \$280 during the first year of the contract. The contract is now in its final year and the price is currently at \$340. The department plans to negotiate a new contract prior to expiration in 2013.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>Indigent Cremations</i>	92	68	60	55	65



# 5054000000—Community Services

## Human Services

Joseph Chelli, Human Services Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Other Charges</i>	\$229,503	\$262,735	\$340,585	\$262,735	\$0
<i>Total Appropriations</i>	\$229,503	\$262,735	\$340,585	\$262,735	\$0
<b>Earned Revenues By Source</b>					
<i>Operating Transfers In</i>	\$147,705	\$147,735	\$147,735	\$147,735	\$0
<i>Total Revenues</i>	\$147,705	\$147,735	\$147,735	\$147,735	\$0
<b>Net County Cost</b>	\$81,798	\$115,000	\$192,850	\$115,000	\$0

### Purpose

This budget provides funding for contributions to outside agencies for various community services. Funding for these programs is a Board of Supervisors' policy matter.

### Program Discussion

The 2012-13 funding for Community Services are recommended to continue at the 2011-12 levels as follows:

<u>Program</u>	<u>2012-13 Budget</u>
<i>Child Abuse Prevention Council</i>	\$37,000
<i>Women's Center - DAWN/Sexual Assault, Project STEP, and Safe House</i>	175,735
<i>Community Partnership for Families</i>	50,000
<i>Total</i>	\$262,735

#### Child Abuse Prevention Council

County funding assists in providing administrative support for various programs such as: the First Step Children's Center/Crisis Nursery (emergency and respite child care); Family Preservation Program (parenting classes and in-home visitation to at-risk families); and Community Outreach and Prevention (in-home visitation programs targeted at high-risk families with children ages 0-3).

#### Women's Center - DAWN/Sexual Assault, Project STEP, & Safe House

On July 1, 2012, the Women's Center and Family and Youth Services (FAYS) of San Joaquin County will combine into one organization. Funding previously allocated to FAYS is recommended to be moved to the Women's Center for the Safe House program.

The 2012-13 recommended budget includes \$175,735 for the Women's Center's programs, including \$28,000 for the Safe House Program. Approximately \$147,735 of the County's contribution to the Center is funded by the Domestic Violence Trust. Revenues to the Trust are derived primarily from marriage license fees and domestic violent fines, which are dedicated to domestic violence programs.

County funding to the Women's Center provides staff and supplies for the DAWN/Sexual Assault Program (supportive, educational, and crisis intervention services to victims of domestic violence and sexual assault), Project STEP (support for women with domestic violence issues who are on probation), and the Safe House program.

#### Community Partnership for Families

County funding assists in providing administrative support for the Family Resource Centers. The Centers provide services such as: tutoring, job finding, youth outreach for teens who are at high risk of violence, and neighborhood revitalization efforts.

### Supplemental Request

Two community-based organizations have submitted funding requests totaling \$77,850 and are summarized as follows:

1. Bread of Life has submitted a funding request for \$42,850 to support its grocery program.
2. PUENTES has submitted a funding request for \$35,000 to support the program's fixed costs.

Funding for these requests has not been included in the recommended 2012-13 budget.

# 5055103000—Employment & Economic Development

## Human Services

John Solis, EEDD Director

Workforce Investment Act	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$10,005,874	\$8,654,922	\$9,042,831	\$9,042,831	\$387,909
Services & Supplies	9,125,259	7,126,230	9,386,085	9,386,085	2,259,855
Fixed Assets	135,862	17,222	30,000	30,000	12,778
Total Expenditures	\$19,266,995	\$15,798,374	\$18,458,916	\$18,458,916	\$2,660,542
Expenditure Reimbursements	(3,795,302)	(1,300,000)	(3,769,594)	(3,769,594)	(2,469,594)
Total Appropriations	\$15,471,692	\$14,498,374	\$14,689,322	\$14,689,322	\$190,948
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$15,209,967	\$13,578,132	\$13,769,389	\$13,769,389	\$191,257
Charges for Services	718,374	900,000	900,000	900,000	0
Miscellaneous Revenues	28,083	20,242	19,933	19,933	(309)
Fund Balance	(484,732)	0	0	0	0
Total Revenues	\$15,471,692	\$14,498,374	\$14,689,322	\$14,689,322	\$190,948
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	116.0	91.0	91.0	91.0	0.0
Temporary (Full-Time Equivalent)	48.1	1.9	12.4	12.4	10.5
Total Staffing	164.1	92.9	103.4	103.4	10.5

## Purpose

The Employment and Economic Development Department (EEDD) provides employment, training, education, and economic development services throughout the County. It serves as staff to the Workforce Investment Board (WIB), the San Joaquin County Economic Development Association (EDA), and the Revolving Loan Fund (RLF). Employment and training services for the California Work Opportunity and Responsibility to Kids Act (CalWORKs) program are also provided under a cooperative agreement with the Human Services Agency (HSA).

Once a jurisdiction has received designation as a Workforce Investment Area (WIA), levels of service must conform to standards established by law. EEDD is the designated administrative entity and is responsible for managing these functions and ensuring compliance with federal and State program guidelines. EEDD is also the administrative entity for the County's multi-jurisdictional Enterprise Zone.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$345,323) Negotiated salary and benefits adjustments.
- \$426,520 Full-year cost of six Employment and Training Specialists added midyear 2011-12.
- \$306,712 Increase in extra-help.

### Services & Supplies

- \$2,263,645 Increase in program costs due to the CalWORKs Subsidized Employment Program, Summer Youth Employment and Training Program, and AB 109 Program.
- \$52,150 Increase in software licenses reflecting actual experience.

### Fixed Assets

- \$25,920 Servers (3).

# 5055103000—Employment & Economic Development Human Services

- \$4,080 Network switch.

## Program Discussion

### Expenditure Reimbursements

- \$2,086,249 Increase in reimbursements from HSA for CalWORKs Subsidized Employment Program and Summer Youth Employment and Training Program.
- \$383,345 Reimbursements for re-employment services related to AB 109 Program.

### Revenues

- \$282,717 Increase in National Emergency Grants.
- (\$107,934) Decrease in federal base funding.

The recommended 2012-13 EEDD budget totals \$18,458,916, which is an increase of \$2,660,542 from 2011-12. The budget includes the addition of 10.5 extra-help positions to staff the Summer Youth Employment and Training Program (SYETP).

### Workforce Investment Act

In 1998, the WIA was signed into law requiring the development of the One-Stop Career Center service delivery system where employers and job seekers could receive comprehensive employment and training services. The One-Stop service delivery system in this WIA is San Joaquin WorkNet. Core services are accessible through each WorkNet center. As the designated administrative entity under the WIA, EEDD has established full-service WorkNet centers in Stockton, Lodi, Manteca, and Tracy with a chartered satellite WorkNet Center at San Joaquin

## Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b><i>WIA Adult Services*</i></b>					
Core Services	17,610	17,136	12,716	10,260	13,019
Adult Registrants	580	2,259	1,023	856	1,192
Adult Post Enrollment Placements	235	497	809	604	664
Adult Post Enrollment Completions	336	1,065	1,387	781	909
<b><i>www.worknet.org</i></b>					
User Sessions	205,074	275,737	231,453	257,480	308,976
Site Hits	7,403,681	9,689,586	6,434,638	6,014,116	7,216,939
<b><i>WIA Youth Services</i></b>					
SYETP Stand Alone	378	490	503	300	300
	506	1,716	808	600	650
<b><i>CalWORKs/Welfare-to-Work*</i></b>					
Job Search Activities	5,102	3,630	2,626	0	0
Work Experience/Community Service	4,161	4,958	4,015	4,088	3,600
Client Assessment	2,215	1,354	1,159	1,016	1,150
Case Management	1,859	0	0	0	0

\* Workload Data reflects clients counted across fiscal years due to ongoing training programs.

# **5055103000—Employment & Economic Development**

## **Human Services**

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Delta College. San Joaquin County WorkNet is a partnership between the Board of Supervisors and the WIB and includes partner agencies such as San Joaquin Delta College, the State EDD, the County Office of Education, HSA, the Housing Authority of San Joaquin County, California Human Development, Job Corp, State Department of Rehabilitation, San Joaquin Partnership, the Economic Development Association, and the Employment and Economic Development Department.

The demand for services continues to increase during these times of higher unemployment. In 2012-13, with local unemployment rates in the double digits, it is expected that the trend will continue.

### **WorkNet**

The WorkNet center service delivery system provides comprehensive services to both the business community and job seekers throughout the County. In 2011-12, approximately 26,000 job seekers have been served through WorkNet Centers. Four major job fairs and 94 neighborhood job fairs and targeted recruitments were held, bringing 42,000 local job seekers and over 200 employers together to provide employment opportunities to local residents.

The WorkNet centers are now a more intricate part of the Rapid Response (RR) activity that serve employers and displaced workers. In 2011, the RR team provided assistance to 34 area businesses. There were 52 RR orientations held to provide information and counseling to 1,590 impacted employees. It is anticipated that an additional 26 companies will either downsize or close resulting in a displacement of 2,500 to 3,500 workers.

### **Summer Youth Programs**

In 2012-13, HSA has established funding for the SYETP by \$1.3 million through the CalWORKs program. In summer 2011, SYETP provided 125 youth with employment opportunities throughout the County. Participating youth worked at public and private non-profit worksites, enabling these agencies to increase their levels of service to the community and offering the youth an opportunity to develop strong work maturity and transferable skills while earning a wage. Participants received a minimum wage of \$8.00 per hour. An additional 399 youth, who did not participate in SYETP, were placed directly into private sector jobs under the Summer Jobs 2011 Program, where the respective businesses paid the wages. The Summer Jobs 2011 Program conducted a total of 29 job preparedness orientations, serving a total of 5,301 students.

In partnership with the local educational institutions, Chambers of Commerce and service organizations, EEDD is expanding youth employment and training opportunities. Through regional collaboration, EEDD has been

successful in securing competitive grants. The “Hire Me First Internship Program” experienced an enrollment level of 626 high school students interested in internships, with 165 participating employers.

### **Local Workforce Investment Area’s Collaboration**

As a founding member of the Central California Workforce Collaborative (CCWC), EEDD is a regional partner with the other seven Central Valley LWIAs and the Mother Lode LWIA, leveraging resources and applying for regional grants that support the workforce development system.

EEDD is currently part of three Regional National Emergency Grants funded by the U. S. Department of Labor. The CCWC received a National Emergency Grant (NEG) to support the ongoing employment and training needs of the Central Valley, covering all WIA’s from San Joaquin County to Kern County. In partnership with the State and seven other WIA’s, the County was the recipient of \$2.85 million from another two and one-half year NEG targeted to deliver services to workers displaced by the New United Motor Manufacturing Plant closure, which impacted approximately 5,600 workers in the County.

EEDD is also a partner with 21 other LWIAs in a third NEG grant, through the California Multi-Sector Workforce Partnership. In July 2011, EEDD received \$1.24 million from the first allocation of this two-year NEG. In 2012-13, this grant may provide an additional \$900,000.

Partnering with three other Northern San Joaquin Valley LWIAs, EEDD will continue to pursue Governor’s Discretionary Funding to facilitate the training and placement of job seekers into high demand occupations.

### **Other Services/Programs**

EEDD will continue to operate the One-Stop Economic Development Center, promoting business growth and development, and facilitating the access of available resources that support growing and emerging industries. This includes a strong linkage with the Small Business Development Center of San Joaquin Delta College, Economic Development agencies, the RLF, the WIB and the EDA.

In June 2008, the State awarded the County an Enterprise Zone (EZ) designation. This multi-jurisdictional EZ is a 15-year designation that previously included Lathrop, Linden, Lodi, Manteca, Stockton, Thornton, Tracy, and much of the unincorporated areas of the County. The new EZ Designation encompasses 656 square miles with over 55 square miles of commercial and industrial properties. In July 2011, the County EZ was officially expanded to include Escalon and Ripon. This expansion added five

# 5055103000—Employment & Economic Development

## Human Services

square miles of additional commercial and industrial properties.

EEDD is the administrative entity for the County's multi-jurisdictional "Super" Enterprise Zone. In 2011, a total of 9,817 Enterprise Zone Hiring Tax Credit vouchers were issued to employees hired by companies in the EZ, totaling 39,812 vouchers since inception.

Through the County EDA, EEDD will continue to focus on business retention and expansion efforts, working in partnership with the local municipalities, Chambers of Commerce, and organizations that deliver services to the business community. In 2011-12, over 3,580 businesses were contacted to offer services ranging from EZ benefits, in-house vouchering, RLF financing, labor market information, and employee recruitment and training. With a 64% fund utilization, as of December 31, 2011, the RLF currently has active loans totaling \$5,117,083 and another \$171,688 in approved loans pending distribution.

In partnership with the Greater Stockton Chamber of Commerce, 250 visits were made to local businesses employing 25 to 200 employees, to identify and address concerns of doing business in the County, and to build an awareness of the available resources to the business community.

EEDD is currently working with the California State Department of Corrections and Rehabilitation (CDCR), the State EDD, and the State WIB to develop a partnership with the three State agencies that will increase support of a Prison Re-entry Center in Stockton. EEDD also joined the Probation Department to establish a Day Reporting Center that will facilitate the delivery of employment and training

services to individuals on probation or being paroled back into the community.

The 2011 Public Safety Realignment Act (AB 109) became effective October 1, 2011 which transferred responsibility for supervising specified lower level inmates and parolees to counties. EEDD is an active partner in the Assessment Center, and will leverage its available resources with AB 109 funds to support the target population, providing supportive services and facilitating transition to employment.

EEDD also functions as a service provider to HSA for employment and training services. In 2012-13, EEDD will administer the CalWORKs Subsidized Employment Program on behalf of HSA. Program designs will be coordinated to ensure that programs are complimentary and responsive to the needs of CalWORKs clients.

The following chart summarizes the 2012-13 EEDD program funding:

<b><u>Program</u></b>	<b><u>2012-13 Funding</u></b>	<b><u>% of Budget</u></b>
<i>WIA</i>	\$13,369,389	72.42%
<i>CalWORKs</i>	3,386,249	18.34%
<i>EDA</i>	900,000	4.88%
<i>RLF</i>	400,000	2.17%
<i>Public Safety Realignment Act</i>	383,345	2.08%
<i>Miscellaneous Revenue</i>	19,933	0.11%
<b><i>Total</i></b>	<b>\$18,458,916</b>	<b>100.00%</b>

# 505650000—Head Start Program

## Human Services

Joseph Chelli, Human Services Director

Head Start Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$409,179	\$429,088	\$365,738	\$365,738	(\$63,350)
Services & Supplies	107,189	225,912	239,411	239,411	13,499
Other Charges	24,987,815	24,206,684	24,757,046	24,757,046	550,362
Fixed Assets	5,283	0	0	0	0
<b>Total Appropriations</b>	<b>\$25,509,466</b>	<b>\$24,861,684</b>	<b>\$25,362,195</b>	<b>\$25,362,195</b>	<b>\$500,511</b>
<b>Earned Revenues By Source</b>					
Interest/Rents	\$423	\$0	\$0	\$0	\$0
Aid from Other Governments	25,508,993	24,861,684	25,362,195	25,362,195	500,511
Miscellaneous Revenues	50	0	0	0	0
<b>Total Revenues</b>	<b>\$25,509,466</b>	<b>\$24,861,684</b>	<b>\$25,362,195</b>	<b>\$25,362,195</b>	<b>\$500,511</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Allocated Positions</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>0.0</b>

## Purpose

This budget funds the Head Start program which provides Head Start activities to preschool children (3-5) and toddlers (0-3). Program funding is through the Federal Department of Health and Human Services/Administration for Children and Families.

In San Joaquin County, the Board of Supervisors is the Grant Recipient for the Head Start program. A nonprofit corporation, Head Start Child Development Council, Inc., operates the program under contract as the delegate agency for the County.

As grantee, the County has general, legal, and financial responsibility for all Head Start operations under its authority. This includes monitoring and oversight of delegate agency operations and expenses. The grantee is also responsible for Policy Council formation and operations as well as general community involvement and support with the Head Start program.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$13,499) Negotiated salary and benefits adjustments.
- (\$49,851) Replace a Management Analyst with a Contracts Analyst.

### Services & Supplies

- (\$11,169) Cost Allocation Plan adjustment.

### Other Charges

- \$550,362 Increase in funding to Head Start Child Development Council, Inc.

### Revenues

- (\$250,000) Elimination of federal stimulus funding.
- \$750,511 Increase in annual federal allocation for base Head Start Program.

## Program Discussion

The 2012-13 proposed Head Start budget totals \$25,362,195, which is an increase of \$500,510 from 2011-12.

The Head Start program provides integrated, comprehensive child and family development services to 2,631 preschool children and 340 infants and toddlers. An additional 90 children will be served with early Head Start expansion funds. To continue federal funding, a new grant application will be developed and submitted to the Department of Health and Human Services in November 2012 for the grant period beginning February 1, 2013.



# 5050101000—Human Services Agency

## Human Services

Joseph Chelli, Human Services Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$65,700,560	\$78,918,178	\$81,390,796	\$81,230,261	\$2,312,083
Services & Supplies	41,366,027	46,738,824	43,838,743	43,567,761	(3,171,063)
Other Charges	177,223,491	186,431,705	181,184,090	181,184,090	(5,247,615)
Fixed Assets	315,329	50,358	408,500	408,500	358,142
Operating Transfers Out	(1,045,675)	0	0	0	0
Total Expenditures	\$283,559,732	\$312,139,065	\$306,822,129	\$306,390,612	(\$5,748,453)
Expenditure Reimbursements	(635,358)	(470,617)	(664,867)	(664,867)	(194,250)
Total Appropriations	\$282,924,373	\$311,668,448	\$306,157,262	\$305,725,745	(\$5,942,703)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$267,117,690	\$292,287,660	\$292,740,748	\$292,524,990	\$237,330
Miscellaneous Revenues	639,870	696,304	96,304	96,304	(600,000)
Operating Transfers In	1,095,249	1,130,000	1,060,000	1,060,000	(70,000)
Total Revenues	\$268,852,809	\$294,113,964	\$293,897,052	\$293,681,294	(\$432,670)
<b>Net County Cost</b>	\$14,071,565	\$17,554,484	\$12,260,210	\$12,044,451	(\$5,510,033)
<b>Allocated Positions</b>	822.0	901.0	940.0	938.0	37.0
Temporary (Full-Time Equivalent)	7.0	12.1	13.0	13.0	0.9
<b>Total Staffing</b>	829.0	913.1	953.0	951.0	37.9

## Purpose

The Human Services Agency (HSA) provides State and federal-mandated public assistance and a variety of social service programs for the citizens of San Joaquin County. Programs include: California Work Opportunity and Responsibility to Kids (CalWORKs), Foster Care, Food Stamps, General Assistance, Medi-Cal, Adoptions, Child Protective Services, Adult Protective Services, Refugee Assistance, and the Mary Graham Children's Shelter. Federal and State legislation and local regulations govern the methods by which resources of the Agency are allocated.

This budget reflects the combined administrative and financial assistance program costs, and funding for the public assistance programs administered by the HSA.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$2,330,335) Negotiated salary and benefits adjustments.
- \$2,764,710 Add 39 new positions.
- \$2,097,373 Full-year cost of 28 Eligibility Workers and 4 Eligibility Supervisors added midyear 2011-12.
- \$54,307 Increase in extra-help.
- (\$273,972) Decrease in overtime expenses reflecting actual experience.

### Services & Supplies

- \$1,379,888 Increase in CalWORKs contracted employment, mental health, and substance abuse services reflecting projected demand.

# 5050101000—Human Services Agency

## Human Services

- \$388,371 Increase in equipment and software lease costs due to increased staffing and State computer refresh.
- (\$3,504,468) Decrease in CalWORKs child care expenses reflecting State programmatic changes.
- (\$560,000) Decrease in bus passes and mileage reimbursements for CalWORKs participants reflecting projected demand.
- (\$318,757) Decrease in professional services based upon actual experience.
- (\$298,581) Elimination of unused telephone lines.
- (\$120,999) Decrease in Fleet Services charges due to expected usage.
- (\$284,162) Cost Allocation Plan adjustment.

### Other Charges

- (\$3,897,863) Decrease in CalWORKs assistance payments reflecting reduced time limits per case.
- (\$2,651,414) Decrease in Foster Care assistance payments reflecting a reduction in group home placements.
- \$603,361 Increase in Adoptions Assistance payments reflecting a 2% caseload growth.

- \$500,097 Increase in General Assistance payments reflecting 8% anticipated caseload growth, and a 7% cost-per-case increase.
- \$302,569 Increase in In-Home Supportive Services (IHSS) assistance payments reflecting 3% caseload growth and 3.6% increase in authorized hours.

### Fixed Assets

- \$275,000 Boiler.
- \$40,000 Data communication switches (10).
- \$37,500 Laptop computers (25).
- \$30,000 Lobby kiosks (5).
- \$8,000 Computer lab furniture (5).
- \$6,000 Projectors (2).
- \$6,000 Color printers (2).
- \$3,000 Security camera.
- \$3,000 Badge printer.

### Expenditure Reimbursements

- \$167,691 Reimbursements for AB 109 services provided.

### Workload Data\*

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>CalWORKs Assistance</i>	191,738	200,640	207,653	219,160	230,119
<i>Foster Care</i>					
<i>Foster Home</i>	5,972	5,278	5,309	5,096	5,354
<i>Institutions</i>	2,298	2,320	2,010	2,229	1,785
<i>Foster Family Agencies</i>	6,532	6,118	6,030	5,905	5,610
<i>Adoption Assistance</i>	23,508	24,406	21,325	23,745	24,124
<i>General Assistance</i>	20,077	20,181	18,995	21,274	22,976
<i>In-Home Supportive Services</i>	80,551	75,649	71,310	70,100	72,400
<i>Refugee Cash Assistance</i>	43	71	37	50	29
<i>Temporary Homeless Shelter</i>	6,772	5,709	5,973	6,692	6,960

\*All Workload Data represent case months of service delivered.

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## Human Services

### Revenues

- \$5,165,190 Increase in State realignment revenues for HSA programs.
- \$1,837,523 Increase in State and federal reimbursements for staffing and administration costs.
- \$1,515,952 Increase in IHSS federal share of reimbursements.
- \$434,904 Increase in State and federal reimbursements for Adoptions Assistance based on caseload growth.
- (\$3,504,468) Decrease in State and federal reimbursements reflecting child care program changes.
- (\$3,800,416) Decrease in CalWORKs State and federal reimbursements based on projected program costs.
- (\$1,216,768) Decrease in State and federal reimbursements for Foster Care reflecting anticipated placements.
- (\$600,000) Decrease in State reimbursements due to suspension of County share of child support collection payments.

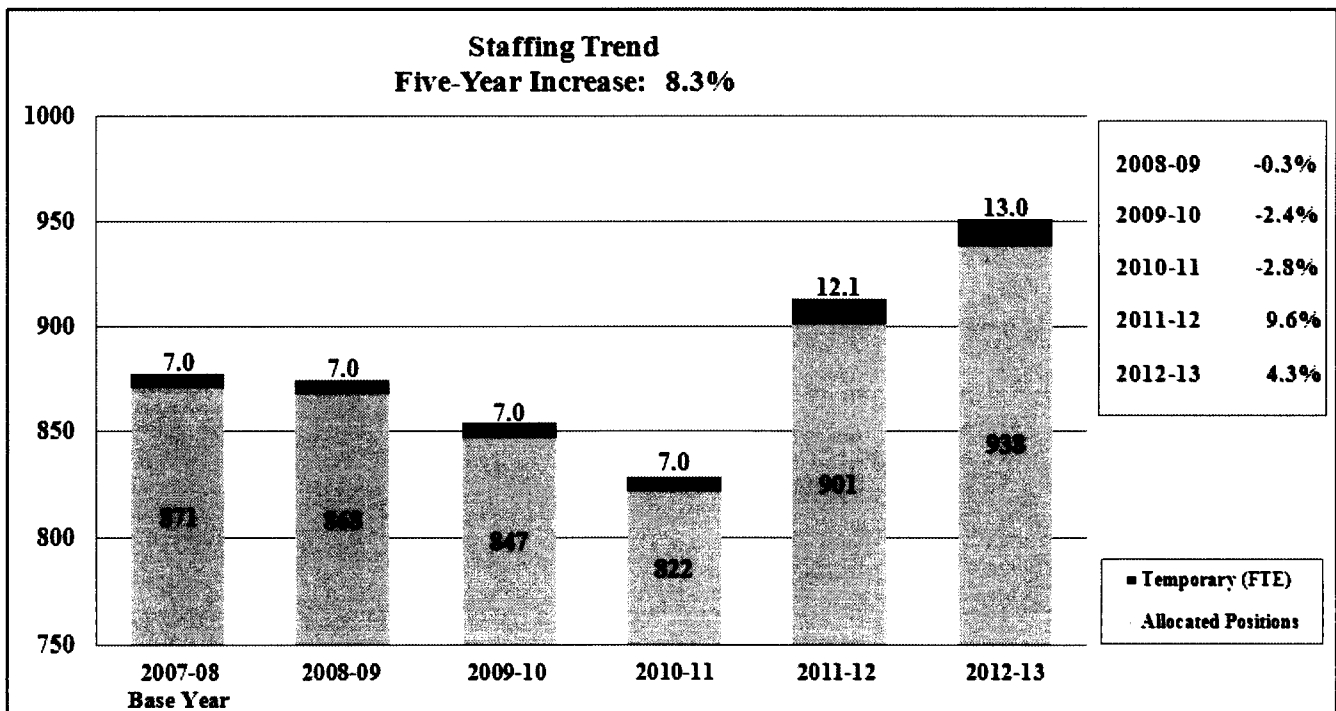
### Program Discussion

The 2012-13 recommended budget for the Human Services Agency totals \$306,390,612, which is a decrease of \$5,748,453 from 2011-12.

#### Administration

The Administrative budget contains administrative costs for the operation of all Agency programs and totals \$125,607,655, which is a decrease of \$775,342 from 2011-12. The decrease is primarily due to a reduction of \$2.3 million salary and benefits costs as a result of negotiated employee concessions, and a \$3.5 million decrease in CalWORKs child care costs due to State programmatic changes. The decrease is partially offset by the addition of 32 positions added midyear 2011-12, and the following 39 new positions included in the 2012-13 recommended budget to address workload growth due to increases in applications for assistance and changes in State regulations. The cost of these 71 positions totals \$4.8 million in 2012-13:

- Eligibility Workers (21)
- Eligibility Supervisors (3)
- Social Workers (13)
- Social Worker Supervisor (1)
- Accountant (1)



# **5050101000—Human Services Agency**

## **Human Services**

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The recommended budget also includes the deletion of two In-Home Supportive Services (IHSS) Fraud Prevention Program positions. The IHSS Fraud Prevention Program is a collaborative effort between HSA and the District Attorney's Office to discover and collect overpayments, and investigate and prosecute fraud. In 2011-12, State funding for this program was eliminated as part of the State's trigger cuts.

HSA Administration is organized into five internal bureaus: Income Maintenance; Child Welfare Services; Employment and Youth Services; Adult and Community Services; and Administrative Services.

### ***Income Maintenance Bureau***

The Income Maintenance Bureau is responsible for determining, issuing, and maintaining the correct and timely federal and State mandated benefits for the CalWORKs, CalFresh, Medi-Cal, General Assistance, Foster Care, and Refugee Assistance programs. As a result of the continued economic recession, outreach efforts, and changes in State regulations, HSA has experienced significant increases in applications for assistance and continuing caseload maintenance. In 2011-12, the number of CalWORKs, CalFresh, and Medi-Cal recipients increased 27%. In 2012-13, these programs are anticipated to increase an additional 26% in participants. In response to the low CalFresh program participation statewide, HSA has been working closely with the Hunger Task Force to increase program accessibility. HSA has been collaborating with Stockton Emergency Food Bank and Catholic Charities Diocese of Stockton to conduct outreach to the underserved population and to assist with the application process. HSA has also provided a grant of \$50,000 to Catholic Charities, and trained community-based organizations on basic CalFresh eligibility.

In 2012-13, HSA will work with Health Care Services to assist with the upcoming implementation of the Low Income Health Program (LIHP) in San Joaquin County. The Governor's proposal to move the Healthy Families program to Medi-Cal could also add approximately 20,000 children to the existing Medi-Cal caseload.

### ***Child Welfare Services Bureau***

The Child Welfare Services (CWS) Bureau is responsible for services that ensure the safety, permanency, and well being of children who have been abused or neglected. Major components of the CWS programs include: Child Abuse Prevention; Emergency Response; Family Preservation; Family Maintenance; Family Reunification; Permanent Placement; Adoption, and Independent Living. Each CWS component requires specific in-person service delivery by social work staff to prevent or remedy neglect or abuse. Ongoing case management services assist in the development of basic life skills to keep families intact, or

to develop alternate family structures when the child cannot safely remain at home. Adoption services provide permanency options for children who are unable to be reunified with birth families. The Independent Living Program provides foster youth with education and other supportive services designed to help transition youth from foster care to living independently.

### ***Employment & Youth Services Bureau***

The Employment and Youth Services Bureau provides employment, education, and training services under the CalWORKs program. Federal and State assistance available to CalWORKs participants is subject to time limits of no more than four years for able-bodied adults, with stringent requirements for participation in Welfare-to-Work (WTW) activities leading to self-sufficiency. Participation includes job preparation and placement services, work experience, employment activities, vocational training and education, mental health and substance abuse treatment, and community services. To compliment ongoing WTW services, a partnership with the Greater Stockton Chamber of Commerce, and the Employment and Economic Development Department, was developed to provide the Stockton Chamber Apprenticeship Program (SCAP) for CalWORKs participants. Under SCAP, the Chamber identifies potential job openings in the area and works with the case managers to place CalWORKs participants with employers. Employers who hire CalWORKs participants through SCAP may be reimbursed for up to 50% of the wages paid, for up to six months. The employer is expected to retain the participant upon successful completion of SCAP.

### ***Adult & Community Services***

The Adult and Community Services Bureau provides mandated services to abused, neglected, exploited, and disabled adults to prevent or reduce inappropriate institutional care. The Bureau also helps individuals achieve and maintain the highest level of independence, self-support, and self-sufficiency within their range and scope of their capabilities. Mandated services for adults include: information and referral, IHSS, and Adult Protective Services.

The Affordable Care Act of 2010 established a new State Plan Option named the Community First Choice Option (CFCO). This State Plan Option provides home and community-based attendant services and support. Upon federal approval of the State Plan, it is anticipated that the estimated federal savings may be shared by the State and County. Once implemented, IHSS recipients currently in the Personal Care Services Program and IHSS Plus Option program will be transitioned into CFCO. The recommended budget adds two Social Worker positions to address the anticipated increased workload related to the

# 5050101000—Human Services Agency

## Human Services

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implementation of the CFCO. In addition, the State postponed the implementation date of the upgraded IHSS payroll system, called Case Management Information Payroll System (CMIPS II), due to further testing that needs to be done prior to implementing the first phase, and then six to nine months for each subsequent phase. The County plans to transition to the new CMIPS II payroll system in 2013-14.

### *Administrative Services Bureau*

The Administrative Services Bureau provides support services throughout the Agency and includes the following functional areas: Policies and Procedures; Staff Development and Training; Information Systems; Fiscal and Accounting; Quality Control; Fair Hearings; Benefit Recovery; Collections; Personnel; Reception and Benefit Issuance; and Staff Support. HSA Fiscal and Accounting staff prepare and submit monthly and quarterly fiscal claims and statistical reports to the California Department of Social Services (CDSS) and provide accounting and fiscal support to all areas of the Agency.

The following are changes projected for the various assistance programs administered by HSA:

### **CalWORKs Assistance (\$101,252,142)**

The CalWORKs program is the largest cash assistance program for children and families, providing financial help to families to meet basic needs (shelter, food, and clothing) when they are unable to meet those needs on their own. The Program represents a welfare system based upon principles that place high value on recipients obtaining work. Eligible families must include a child under age 18, who lacks parental care and support due to absence, death, incapacity, or the unemployment of one or both parents. CalWORKs assistance is time limited for most adults, and most recipients are required to work or participate in WTW activities for a minimum number of hours per week. The necessary supportive services, including child care, are provided to ensure employment is possible. The amount of a family's monthly assistance payment depends on a number of factors, including the number of people who are eligible, and the special needs of any of those family members. The income of the family is considered in calculating the amount of cash aid the family receives.

The recommended budget includes a decrease of \$3,897,863 from 2011-12. The budget reflects the impact of State programmatic changes that became effective July 1, 2011, including a statutory Maximum Aid Payment decrease of 8%, and the reduction of the CalWORKs time limit for adults from 60 to 48 months. This decrease is partially offset by a projected 7% increase in new applications based upon current experience.

The Governor's proposed budget includes significant and complex programmatic changes that could reduce caseloads and expenditures. The Governor proposes to restructure the CalWORKs program into three components: CalWORKs Basic, CalWORKs Plus, and a new Child Maintenance Program.

- Under CalWORKs Basic, the time limit will be reduced from 48 to 24 months for all recipients not meeting the federal work participation rate (WPR) through unsubsidized employment. All currently-aided eligible adults not currently meeting federal WPR will continue to be eligible for up to six months of WTW and child care services following implementation of CalWORKs Basic.
- Under CalWORKs Plus, recipients meeting the federal WPR through unsubsidized employment will be able to continue to receive up to 48 months of aid and services. Recipients in CalWORKs Plus will receive a higher earned income that will remain in effect for recipients in the safety net as long as they continue to meet federal WPR.
- The proposed Child Maintenance Program will provide aid to children whose parents are not eligible for aid under the restructured CalWORKs program. Recipients in the Child Maintenance Program who meet the federal WPR and who have not exhausted 48 months of aid can re-enter CalWORKs Plus.

Other proposed changes include a 27% cut to child-only grants, and a new \$50 per month supplemental work bonus to working families receiving CalFresh benefits or child care, but who are not in the CalWORKs program.

These changes are not reflected in the recommended County budget, pending the adoption of the final State budget.

### **Foster Care (\$36,507,072)**

The Foster Care Program provides support payments for children in out-of-home care. This Program is administered by counties in accordance with regulations, standards, and procedures set by CDSS as authorized by law. The Out-of-Home Care System is designed to protect those children who cannot safely remain with family. Most are removed from their parents and made dependents of the court. A smaller number are wards of Juvenile Probation or live with legal guardians. Some are voluntarily placed in out-of-home care by their parents.

Currently, these children are placed in family homes with relatives, in licensed foster family homes, in homes certified by foster family agencies, and in group homes. Relatives are given preference over other types of

# **5050101000—Human Services Agency**

## **Human Services**

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placements. All providers for these children, except relatives and legal guardians, are studied and licensed to provide care.

A written case plan is developed for each child and family to ensure care and protection consistent with the best interests and special needs of the child in mind. The plan includes a judicial or administrative review every six months to determine if out-of-home care is still required. Independent living training and services are available to teens ages 16 to 24, providing job and career development skills needed to live independently.

In 2010 Assembly Bill 12 (AB 12) was signed into law, extending foster care benefits to youth turning 18 up through age 21. To be eligible to receive extended foster care benefits, youth must be in foster care prior to age 18. AB 12 is being implemented on a graduated schedule. The extension of benefits up to age 19 went into effect January 1, 2012. The extension of benefits will increase to age 20 on January 1, 2013. Contingent on the availability of funds and approval of the legislature, the CDSS may extend benefits up to age 21 on January 1, 2014.

The recommended budget includes a decrease of \$2,651,414 from 2011-12, reflecting a 9% cost per case reduction. The reduction in the cost per case is attributed to decreases in group home and foster family agency placements. The recommended budget also assumes a 4% reduction in caseload based on current experience. This decrease is partially offset by a statutory 3.23% cost-of-living increase for children in foster family home and group home placements, and costs associated with the continued implementation of AB 12.

### **Adoptions Assistance (\$21,671,676)**

The Adoptions Assistance Program (AAP) was developed to encourage the adoption of special needs children and remove the financial disincentives for families to adopt. If the child is deemed eligible, an adoption assistance agreement, or a deferred adoption assistance agreement is executed with the adoptive parents, prior to the adoption finalization. A reassessment of the child's needs and family's circumstances is conducted every two years. The amount of financial assistance is determined based upon the special needs of the child and circumstances of the family.

Foster care youth adopted after age 16 who receive AAP benefits may continue to receive the benefit through age 21. The intent of the extended AAP benefit is to help youth with special needs maintain a safety net as they transition to independence.

The recommended budget includes an increase of \$603,361 from 2011-12. This increase reflects a 2% caseload growth based on current experience and added costs

associated with AB 12. The budget also includes a statutory cost-of-living increase of 3.23%. These cost increases are partially offset by an estimated 5% cost per case reduction associated with the periodic reassessment to ensure funding for services are reflective of the needs of the children.

### **General Assistance (\$3,733,399)**

The General Assistance (GA) Program provides relief and support to indigent adults who are not supported by their own means, other public funds, or other assistance programs. California counties are required to administer a GA Program. The authority to define and develop the GA Program is delegated to each County Board of Supervisors by State law.

Participants repay GA payments by working a specified number of hours each month in the GA Work Program. Repayments may also be made by collecting proceeds from the sale of real property, withholding an amount equal to the GA interim assistance payments from a lump sum Social Security award, or collecting from a sponsor.

The GA Program is funded 100% by the County. The recommended budget includes an increase of \$500,097, reflecting an anticipated 8% caseload increase and a 7% cost per case increase based upon current experience. Of the anticipated caseload increase, 5% is related to the impact of Assembly Bill (AB) 109 Public Safety Realignment. AB 109 increased the number of offenders released from State prison to County-level supervision. In an effort to assist the offender to productively re-enter society, HSA screens for potential eligibility to public assistance programs. These include CalWORKs, CalFresh, and GA in the newly established AB 109 Assessment Center.

### **In-Home Supportive Services (\$16,178,118)**

The IHSS Program provides specified supportive services to enable eligible persons to remain in their own homes as an alternative to out-of-home care, such as nursing homes, or board-and-care facilities. Eligible persons are aged, blind, or disabled recipients of public assistance and similar persons with low incomes. Disabled children are also eligible for IHSS. Services include domestic services; meal preparation; laundry; shopping and errands; personal care services; assistance while traveling to medical appointments or to other sources of supportive services; protective supervision; teaching and demonstration directed at reducing the need for supportive services; and certain paramedical services ordered by a physician.

The recommended budget includes an increase of \$302,569, and assumes a 3.3% increase in caseloads based on State projections, plus an additional 3.6% increase in hours due to the sunset of AB 1612, which temporarily decreased service hours by 3.6% from February 1, 2011,



# 5050101000—Human Services Agency

## Human Services

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through June 30, 2012. The budget also includes an additional 6% in federal reimbursement from the CFCO, which results in a \$1.3 million reduction in County cost. However, federal approval is still pending and costs would increase if California's CFCO proposal is not approved.

The Governor's May Revision includes a 7% across-the-board reduction in authorized hours effective August 1, 2012; elimination of domestic and related services to recipients living with others in a shared household situation; and a pilot program to enroll all dual-eligible beneficiaries of Medicare and Medi-Cal into a managed care plan. These changes are not reflected in the recommended County budget, pending the adoption of the final State budget.

### **Temporary Homeless Shelter (\$765,683)**

Families who are eligible for CalWORKs and are homeless can apply for a special need payment to meet costs for temporary and permanent housing. The maximum homeless assistance payment is based on the size of CalWORKs family. Homeless Assistance is available only once-in-a-lifetime, unless the family is homeless due to domestic violence, natural disaster, uninhabitability, or a physical or mental disability. All exceptions must be verified by a third-party agency.

CalWORKs families may be eligible to apply for homeless assistance benefits to assist with the payment of rent arrearages. Payment of arrearages is considered a family's once-in-a-lifetime Homeless Assistance payment.

The recommended budget reflects a decrease of \$4,111 from 2011-12.

### **Refugee Cash Assistance (\$10,000)**

Refugee Cash Assistance provides up to eight months of cash assistance to needy refugees without children who are not otherwise eligible for any other cash aid. These refugees are unable to return to their country of origin because of persecution or a well-founded fear of persecution on account of race, religion, nationality, or political opinion. These individuals may also be eligible to receive

employment and other social services during the same eight-month period.

Funding of the Refugee Cash Assistance Program is 100% federally-reimbursed. The recommended budget reflects a decrease of \$20,000 from 2011-12, reflecting current experience.

## **Multiyear Forecast**

The Affordable Care Act provides states with the flexibility to adopt strategies to improve care and the coordination of services for Medicare and Medicaid (Medi-Cal in California) beneficiaries. A crucial component of the Act is defining the roles of the public programs, including Medi-Cal, and how the county welfare departments will coordinate services with the Health Insurance Exchange. Depending on the final implementation, welfare departments may see a significant increase in Medi-Cal applications and caseloads.

The IHSS program will likely face a growing demand for services from an aging population. The Governor has proposed significant reductions to services in an effort to reduce current and future costs.

Within the next two to five years HSA will likely require a physical presence in the southern portion of the County. This will entail providing full-scope services to HSA clients in a dedicated office environment for approximately 40 to 60 HSA staff.

## **Supplemental Request**

In 2011-12, the State enacted trigger cuts which eliminated the State share of IHSS Fraud Prevention Program funding, shifting all local financial responsibility to counties. HSA has requested \$431,517 in supplemental funding to continue this Program. The funding would support an Office Assistant, Social Worker, and related costs. Of this amount, 50% or \$215,759 is federally-reimbursable.

Funding for this request has not been included in the recommended 2012-13 budget.

# 5053900000—Mary Graham Children's Shelter

## Human Services

Joseph Chelli, Human Services Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$4,613,812	\$4,562,734	\$4,313,381	\$4,313,381	(\$249,353)
Services & Supplies	1,540,873	1,468,519	1,623,076	1,623,076	154,557
Total Expenditures	\$6,154,686	\$6,031,253	\$5,936,457	\$5,936,457	(\$94,796)
Expenditure Reimbursements	(31,262)	(41,253)	(34,920)	(34,920)	6,333
Total Appropriations	\$6,123,423	\$5,990,000	\$5,901,537	\$5,901,537	(\$88,463)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$4,083,610	\$3,474,256	\$3,475,769	\$3,475,769	\$1,513
Total Revenues	\$4,083,610	\$3,474,256	\$3,475,769	\$3,475,769	\$1,513
<b>Net County Cost</b>	\$2,039,814	\$2,515,744	\$2,425,768	\$2,425,768	(\$89,976)
<b>Allocated Positions</b>	54.0	43.0	41.0	41.0	(2.0)
Temporary (Full-Time Equivalent)	8.3	8.3	11.0	11.0	2.7
<b>Total Staffing</b>	62.3	51.3	52.0	52.0	0.7

## Purpose

Mary Graham Children's Shelter provides temporary protective custody and services to children alleged to be abused or neglected and who come within the jurisdiction of the Juvenile Court as dependents. Service provisions at the Shelter are mandated by the Welfare and Institutions Code, which includes food, clothing, health care, education, safety, supervision, counseling, recreation, and access to religious services.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$193,935) Negotiated salary and benefits adjustments.
- (\$171,167) Delete a vacant Shelter Counselor and a vacant Shelter Supervisor.
- \$115,749 Increase in extra-help.

### Services & Supplies

- \$72,928 Cost Allocation Plan adjustment.
- \$73,436 Increase in maintenance costs for deferred projects.

## Program Discussion

The 2012-13 proposed Mary Graham Children's Shelter (MGCS) budget is \$5,936,457, which is a decrease of \$94,796 from 2011-12. The budget deletes two vacant positions, and provides approximately an additional \$116,000 in funding for extra-help. Extra-help positions are utilized, as needed, based on the variation of the daily population at the Shelter.

MGCS, consists of two residential cottages with individual occupation capacities of 30. The average daily population at the Shelter is 19, dependent upon available Statewide placements, local foster care resources, frequency of local law enforcement drug and parole sweeps, and other factors. The MGCS complex also includes:

- The Child Advocacy Center provides comprehensive services for child victims of sexual abuse, serves as a pediatric medical clinic for Shelter residents and local foster youth, and provides a safe and respectful location for San Joaquin County Sexual Assault Response Team's emergency evaluations 24 hours per day, 7 days per week, for child and adult victims.
- The Walter Britten Visitation Center where families with children in the child welfare system are afforded daily opportunities to visit their children

# 5053900000—Mary Graham Children's Shelter

## Human Services

under the guidelines set forth by the Social Workers and the Courts.

- San Joaquin County Office of Education's (SJC OE) Dorothy Biddick School shares the site and its buildings with MGCS. The School offers many options for activities and collaboration toward provision of comprehensive and integrated programs. The SJC OE ONE School (Field of Dreams), which utilizes two classrooms for community and onsite elementary school children. A third classroom is reserved for onsite 9-12 grade students. The collaborative efforts are aimed at providing cost-effective service delivery to MGCS residents and improving their likelihood of successful development into healthy individuals.

Mary Graham Children's Foundation (MGCF) has continued to support social and educational programs at MGCS while growing its endowment to ensure funds will be available into the future for the foster youth scholarship

program. Now in its eighth year, supporting 25 students, the MGCF Scholarship program, including the established mentors, continues to support the scholarly dreams of local foster youth. ArtWORKSYes! is the primary MGCF and SJC OE onsite program for the enrichment and the socio-education of abused and neglected children.

### Multiyear Forecast

Minimum mandates for service to children at MGCS are defined by the California Department of Social Services, Community Care Licensing Division. Federal and State funding that supports MGCS is projected to remain flat in the next two to five years. The minimum County match is 15%, and could be as much as 100% if the child has been at MGCS for an extended period of time. It is anticipated that a total share of overall cost for MGCS of 59% federal/State and 41% County will continue for the foreseeable future.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>Children Provided Care</i>	1,921	1,390	1,528	1,476	1,502
<i>Average Daily Population</i>	22	20	18	19	19
<i>Average Length of Stay (Days)</i>	12	11	10	9	10

# 5055246000—Neighborhood Preservation

## Human Services

Kerry Sullivan, Community Development Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$901,628	\$1,043,112	\$1,000,385	\$1,000,385	(\$42,727)
Services & Supplies	60,664	87,732	92,469	92,469	4,737
Other Charges	9,198,089	9,975,000	9,876,234	9,876,234	(98,766)
Total Expenditures	\$10,160,380	\$11,105,844	\$10,969,088	\$10,969,088	(\$136,756)
Expenditure Reimbursements	(909,614)	(425,000)	(575,000)	(575,000)	(150,000)
Total Appropriations	\$9,250,766	\$10,680,844	\$10,394,088	\$10,394,088	(\$286,756)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$9,211,479	\$10,680,844	\$10,394,088	\$10,394,088	(\$286,756)
Total Revenues	\$9,211,479	\$10,680,844	\$10,394,088	\$10,394,088	(\$286,756)
Net County Cost	\$39,287	\$0	\$0	\$0	\$0
Allocated Positions	9.0	9.0	9.0	9.0	0.0

## Purpose

The Neighborhood Preservation Division of the Community Development Department administers, plans, coordinates, and implements the Community Development Block Grant (CDBG) and HOME Investment Partnership (HOME) programs within the unincorporated County and five participating cities.

The Division's primary responsibility is the administration of the County's grant-funded housing and community development programs. Revenues for these programs come from CDBG, HOME, and the Emergency Solutions Grant (ESG) programs.

The Division administers housing programs for the cities of Escalon, Lathrop, Manteca, Ripon, and Tracy. The Division also administers the County's federally-funded homeless grant programs, which include Shelter Plus Care (SPC) and Supportive Housing Program (SHP).

## Major Budget Changes

### Salaries & Employee Benefits

- (\$42,727) Negotiated salary and benefits adjustments.

### Other Charges

- \$385,655 Increase in funding for the Neighborhood Stabilization Program (NSP).
- \$320,000 Increase in SPC expenditures.
- \$48,743 Increase in funding for ESG programs.
- (\$505,000) Completion of Homeless Prevention and Rapid Re-housing Program.
- (\$250,000) Decrease in funding for Loan Rehabilitation Program.
- (\$83,759) Decrease in funding for community programs.

### Expenditure Reimbursements

- \$150,000 Increase in reimbursements from Community Development.

### Revenues

- \$164,757 Increase in NSP funding from Phase Three American Recovery and Reinvestment Act of 2009 (ARRA) reimbursements.
- (\$456,257) Decrease in Homeless Prevention and Rapid Rehousing Program.

# 5055246000—Neighborhood Preservation

## Human Services

### Program Discussion

The 2012-13 proposed Neighborhood Preservation budget totals \$10,969,088, which is a decrease of \$136,756 from 2011-12. The 2012-13 budget includes \$3.6 million of one-time ARRA funding carried over from previous years for the CDBG, Homeless Prevention, and Neighborhood Stabilization programs.

### Community Development Block Grant

The Entitlement Urban County (EUC) is comprised of the County and all cities, except Lodi and Stockton. This entity will receive an estimated \$2.3 million in CDBG funding in 2012-13; the unincorporated County's share is approximately \$1.3 million. CDBG funds will continue to

be used for infrastructure, public facilities, public services, and affordable housing.

### HOME Investment Partnerships

In 2012-13, the EUC will receive approximately \$700,000 in HOME funds. Program expenditures are anticipated to be greater than receipts due to a carryover from previous year. The unincorporated County's share is approximately \$500,000, which includes a nonprofit housing developer set-aside. The County's funds will continue to be utilized for down payment assistance for first-time homebuyers, Countywide rehabilitation of single-family housing, and overall program administration. A local nonprofit housing corporation will be funded to continue the development of an affordable 22-unit, single-family subdivision.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Program Expenditures</b>					
<i>CDBG Expense</i>	\$609,551	\$812,063	\$493,973	\$1,028,600	\$864,000
<i>HOME Expense</i>	\$725,728	\$207,338	\$2,936,954	\$1,864,601	\$1,599,757
<i>Emergency Shelter Grants</i>	\$156,273	\$140,304	\$136,238	\$123,724	\$218,743
<i>Shelter Plus Care</i>	\$1,870,677	\$1,940,925	\$1,909,275	\$2,219,602	\$2,617,621
<i>Supportive Housing</i>	\$2,024,172	\$2,130,392	\$2,368,946	\$2,496,104	\$2,417,268
<i>State Disaster Recovery Initiative</i>	\$1,100,000	N/A	N/A	N/A	N/A
<i>Neighborhood Stabilization Program (NSP)</i>	N/A	\$7,871,802	\$4,401,883	\$5,634,744	\$2,520,000
<i>Homeless Prevention (HPRP)</i>	N/A	\$401,674	\$435,539	\$446,190	\$85,000
<b>Administration</b>					
<i>Federal Environmental Reviews</i>	76	88	159	120	100
<i>Labor Standard Reviews</i>	8	8	14	8	5
<b>Housing Rehabilitation (Units)</b>					
<i>Housing Rehabilitation (CDBG &amp; HOME)</i>	24	39	44	61	38
<i>Utility Connections (CDBG)</i>	4	2	3	3	2
<i>First Time Homebuyers Assistance (CDBG &amp; HOME)</i>	26	43	11	19	35
<i>Tenant Based Assistance (SHP &amp; SPC)</i>	478	436	432	450	450
<i>Homeless Prevention (Households)</i>	N/A	126	111	130	20

# **5055246000—Neighborhood Preservation**

## **Human Services**

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### **Homeless Programs**

In 2011-12, regulations for the ESG Program were amended to include a component for Homeless Prevention and Rapid Re-housing. Ten emergency homeless shelters in the County will be funded. Beginning in 2012-13 funds will be allocated to continue the Homeless Prevention and Rapid Re-Housing Program that was funded with one-time federal stimulus funds. Renewal funding was received for all expiring SPC and SHP totaling \$3,921,798. Additionally, the Division applied for \$490,911 of additional SHP funds to expand one program offering transitional housing. Annual renewal applications will be submitted during 2012-13 as well as new applications should additional funds become available.

### **Federal Stimulus Funding**

During 2011-12 the Division received \$4.4 million, of which \$3.5 million remains unobligated, of NSP3 funding for housing projects. This one-time funding will be shared with EUC. All of this funding has specific and immediate implementation timetables to stimulate the County's economy and mitigate the impacts resulting from the foreclosure crisis. A majority of this funding has already been allocated and the County will continue the implementation of these programs in 2012-13.

During 2012-13, the Division will fully expend the remaining one-time Homeless Prevention and Rapid Re-housing and CDBG funds and bringing the programs to a close.



# 505560000—Veterans Services Office

## Human Services

Kenneth B. Cohen, Health Care Services Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$359,591	\$397,257	\$387,658	\$387,658	(\$9,599)
Services & Supplies	25,601	39,882	33,752	33,752	(6,130)
Total Expenditures	\$385,191	\$437,139	\$421,410	\$421,410	(\$15,729)
Expenditure Reimbursements	(64,076)	0	0	0	0
Total Appropriations	\$321,115	\$437,139	\$421,410	\$421,410	(\$15,729)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$91,758	\$103,067	\$92,000	\$92,000	(\$11,067)
Operating Transfers In	0	145,000	150,000	150,000	5,000
Total Revenues	\$91,758	\$248,067	\$242,000	\$242,000	(\$6,067)
Net County Cost	\$229,357	\$189,072	\$179,410	\$179,410	(\$9,662)
Allocated Positions	4.0	4.0	4.0	4.0	0.0

## Purpose

The Veterans Services Office (VSO) assists veterans in applying for and receiving benefits for education, health, and welfare. The office assists veterans in application for and filing of benefit claims, provision of transportation services to the Veterans Affairs (VA) hospital, distribution of brochures and educational material, consultations, referrals, and outreach activities. Although levels of service are discretionary, revenue from the State is based on workload measurements.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$9,599) Negotiated salary and benefits adjustments.

### Services & Supplies

- (\$7,000) Decrease in travel costs.

### Revenues

- \$5,000 Increase in Mental Health Services Act (Proposition 63) funding.
- (\$11,067) Decrease in State subvention funding.

## Program Discussion

The 2012-13 proposed budget for the VSO totals \$421,410 with a Net County Cost of \$179,410, which is a decrease of \$9,662 from 2011-12. The decrease is primarily due to negotiated salary and benefits adjustments.

The United States Department of VA estimates that there are over 38,000 veterans residing in San Joaquin County. During 2012-13, the VSO will continue to provide a full spectrum of veteran services, which includes supporting the Disabled American Veterans shuttle bus rides scheduled from the VSO to the VA Medical Center in Livermore. The VSO continues its partnership with CalVet and the State Employment Development Department (EDD). Support has included providing office space and scheduling appointments. In 2011, the CalVet Farm and Home Loan Program provided assistance to 52 veterans. The VSO also provided assistance to 176 veterans at EDD's monthly veteran's workshops. Additionally, the VSO has supported the California Department of VA's "Operation Welcome Home" by providing office space. Operation Welcome Home has been the driving force behind the establishment and operation of the Central California and Gold Country Collaborative.

In 2005, the Board submitted a proposal to the VA to locate the VA's proposed Community Living Center (nursing home) and Central Valley Expanded Outpatient Clinic on the San Joaquin County General Hospital (SJGH) campus. In 2011, the VA announced that the

# 5055600000—Veterans Services Office

## Human Services

facilities will be located adjacent to the north side of the SJGH campus. In 2014, construction is expected to begin with completion in 2018. However, actual start of construction is predicated on the availability of funding. Recent discussions with the VA suggest that funding could be delayed by one year or longer. Staff will continue to

communicate with the VA and work with legislators to accelerate the process. Office space for the VSO has been requested inside the clinic. In 2011-12, the VSO was consolidated with Health Care Services. Plans will be made for relocation of the office to French Camp in conjunction with the activation of the Expanded Outpatient Clinic.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<i>Veteran Visits</i>					
<i>Appointment</i>	1,385	1,514	1,471	1,515	1,515
<i>Drop-Ins</i>	5,175	6,460	6,520	6,509	6,500
<i>Telephone Inquires</i>	11,674	12,566	12,172	12,172	12,172
<i>Benefits Claims Filed/Re-opened</i>	885	1,167	1,105	948	948
<i>Auditable Forms Filed</i>	1,673	1,934	1,794	1,558	1,558
<i>Educational Fee Waivers</i>	229	231	218	213	213
<i>Claims for VA Medical Care</i>	300	268	305	273	273
<i>Life Insurance Claims Filed</i>	5	4	2	2	2
<i>Benefits Claims Granted</i>	650	590	498	525	525
<i>Verification of Veterans Benefits to Other Agencies</i>	301	256	234	203	203
<i>New Benefits Paid to Veterans and Dependents</i>	\$2,435,931	\$2,875,312	\$3,817,182	\$3,234,289	\$3,200,000
<i>Disabled American Veterans Bus Rides to VA Medical Facility in Livermore</i>	657	696	790	850	850

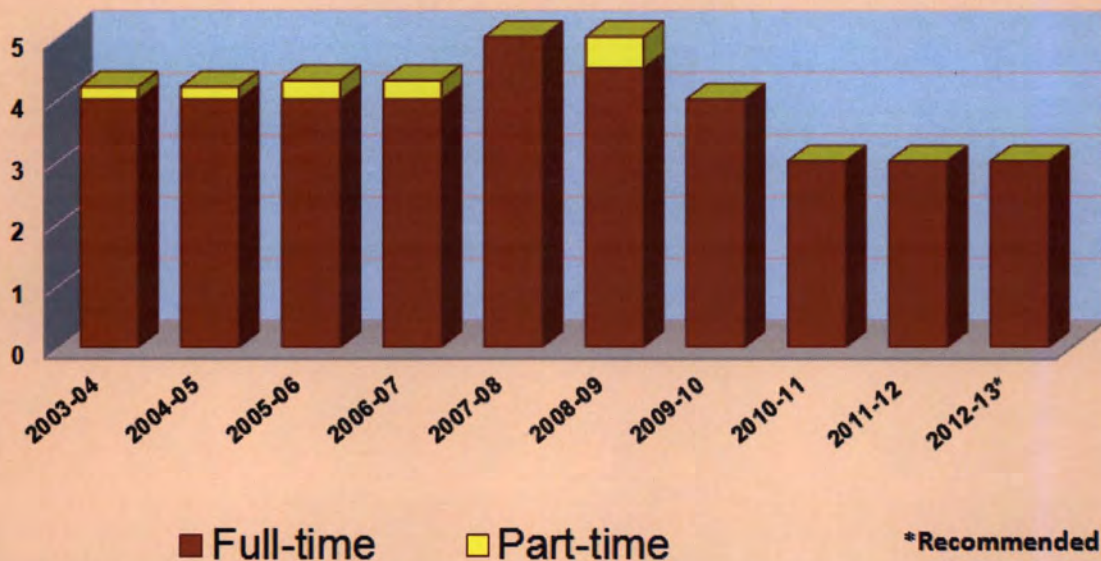
## **Education Appropriations**

	Page Number	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
6060900000 County Library	H-4	\$5,316,478	\$5,075,323	\$5,075,323	(\$241,155)
6061500000 Cooperative Extension	H-7	284,980	282,761	282,761	(2,219)
<b>Total - Education</b>		<b>\$5,601,458</b>	<b>\$5,358,084</b>	<b>\$5,358,084</b>	<b>(\$243,374)</b>

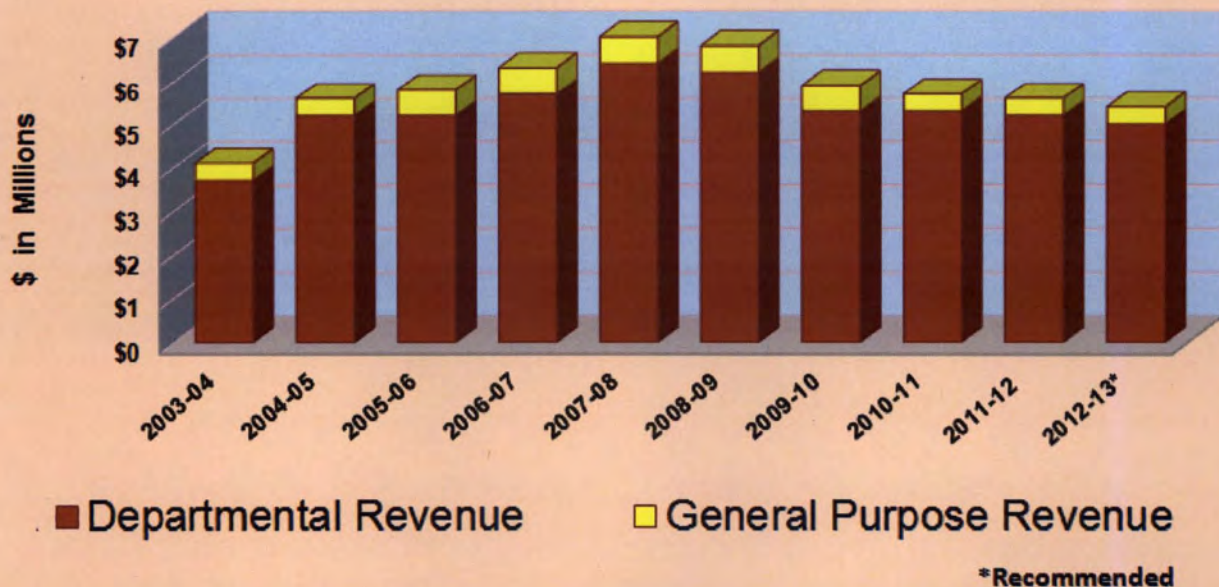
## Education

### Statistical Summary

#### Staffing Trend

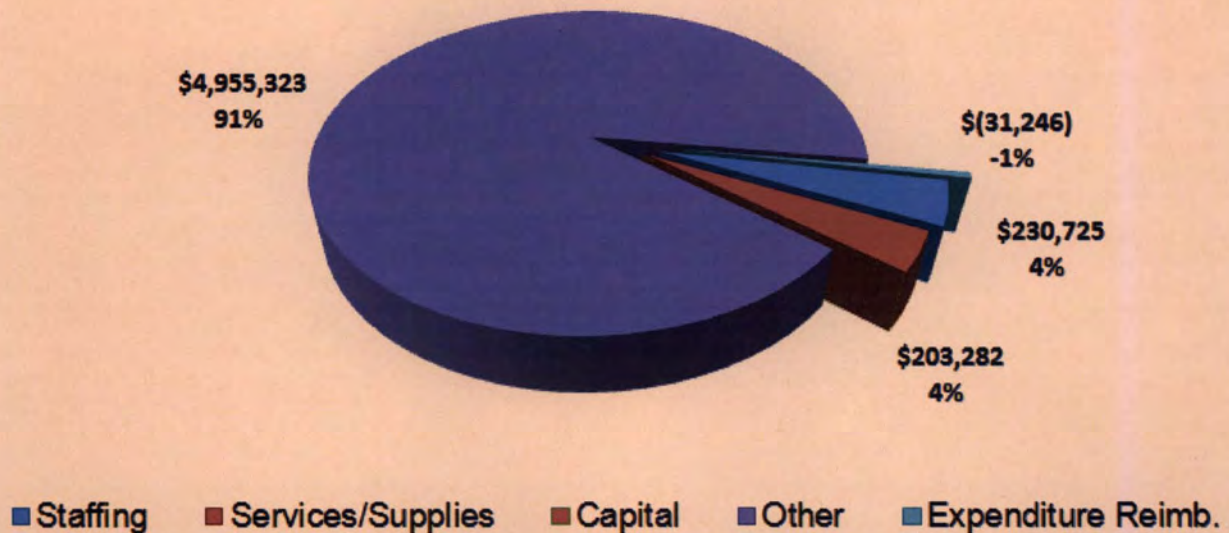


#### Appropriations by Source

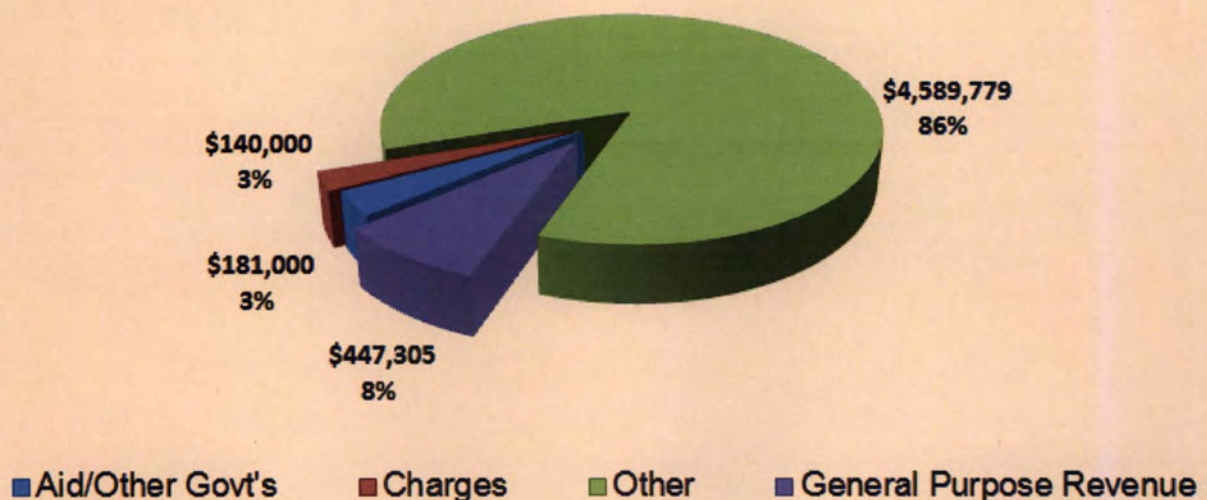




**Use of Funds**  
**2012-13 Recommended Budget**  
**Total Appropriations \$5,358,084**



**Source of Funds**  
**2012-13 Recommended Budget**



# 6060900000—County Library

## Education

Manuel Lopez, County Administrator

Library Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Services & Supplies	\$109,950	\$110,000	\$120,000	\$120,000	\$10,000
Other Charges	5,279,086	5,206,478	4,955,323	4,955,323	(251,155)
Total Appropriations	\$5,389,036	\$5,316,478	\$5,075,323	\$5,075,323	(\$241,155)
<b>Earned Revenues By Source</b>					
Taxes	\$4,816,221	\$4,519,850	\$4,407,500	\$4,407,500	(\$112,350)
Interest/Rents	3,135	4,000	4,000	4,000	0
Aid from Other Governments	187,511	202,000	181,000	181,000	(21,000)
Charges for Services	250,865	120,000	140,000	140,000	20,000
Fund Balance	(55,051)	291,381	176,279	176,279	(115,102)
Total Revenues	\$5,202,681	\$5,137,231	\$4,908,779	\$4,908,779	(\$228,452)
Net County Cost	\$186,355	\$179,247	\$166,544	\$166,544	(\$12,703)

## Purpose

This budget provides the County's share of the cost of the City/County Library System, which serves the cities of Escalon, Lathrop, Manteca, Ripon, Stockton, and Tracy as well as the unincorporated areas of the County. Through an agreement between the County and the City of Stockton, the City operates the City/County Library System. The County's funding base for Library services is comprised of property tax revenues, the pro rata share of fines and fees for Library services, the Library Director's position costs, and any prior year carryover balance.

## Major Budget Changes

### Other Charges

- (\$251,155) Decrease in funding available for Library services.

### Revenues

- (\$133,350) Decrease in property tax revenue.
- \$20,000 Increase in fines and fees.
- (\$115,102) Decrease in use of fund balance.

## Program Discussion

The County's share of funding is primarily driven by property tax collections. The overall decrease in home

prices, foreclosures, and decline in new construction activities resulted in a 2.5% decrease in the County's property tax collections for Library services. Based on the preliminary forecast, it is projected that \$5,075,323 will be available for Library operations in 2012-13. The budget includes a one-time use of \$176,279 in available fund balance, which is a decrease of \$115,102 from 2011-12.

The 2012-13 proposed budget for Library services will:

- Fund the Library's share of the property tax administration fee of \$120,000.
- Provide \$120,000 for additional books and materials.
- Provide \$4,835,323 for Library services.

### Library Services

In 2011-12, the Library provided over 2,000 Library-sponsored programs with emphasis on literacy and literature. Programs included the Summer Reading Game for children - *One World, Many Stories*, for teens, *You Are Here*, and the Adult Summer Reading Game - *Novel Destinations*. In partnership with the San Joaquin County Reading Association, the Library sponsored the California Young Reader Medal Read-In's at the Manteca, Ripon, and Tracy branches.

The Library continues to participate in the Link+ consortium, which offers reciprocal borrowing privileges with 54 other public and academic libraries in California and Nevada, and allows customers the ability to borrow

# 6060900000—County Library Education

materials the Library does not own. The Link+ consortium provided access to over nine million unique titles to Library patrons. In 2011-12, new self-checkout machines were installed, allowing most customers to conduct all transactions at the self-service machines including renewals, and fines and fees payments.

## Branch Libraries

In 2012-13, the Library will again offer the One Book One San Joaquin Program in collaboration with community organizations. The 2011-12 book was *All the King's Men*, and the 2012-13 book will be *A Paradise Built in Hell*.

The Library will establish the Paws for Reading Program, which boosts children's reading skills by allowing them to read to dogs. This Program is in partnership with multiple community organizations, and allows children to feel comfortable by reading out loud to a non-judgemental audience. The Program will be held at the Manteca and Mountain House branches.

In 2012-13, funding available for operations of County branches has been reduced by \$251,155. Despite an expected increase in costs, and decreased funding available for Library operations, Library staff has indicated that there will be no change in levels of service for 2012-13. However, books and materials purchases will be eliminated, with the exception of the Matching Materials Program (MMP).

Weekly hours for the County branches, including hours funded by both the County and the respective cities, are as

follows. These hours do not reflect the currently-scheduled Library closure days.

<u>Branch</u>	<u>2012-13 Weekly Hours</u>
<i>Escalon</i>	25
<i>Lathrop</i>	25
<i>Linden</i>	25
<i>Manteca</i>	43
<i>Mountain House</i>	35
<i>Ripon</i>	40
<i>Thornton</i>	25
<i>Tracy</i>	42

## Staffing

The City/County Library System is staffed by City of Stockton employees. The City of Stockton has not reached an agreement with its bargaining units for concessions or to furlough City employees in 2012-13. In addition to possible furlough days, the Library plans to close for 12 days, and the County Library branches will be closed as follows:

- July 4, 2012
- September 3, 2012
- October 8, 2012
- November 12, 22, and 23, 2012
- December 25, 2012
- January 1 and 16, 2013
- February 11 and 18, 2013
- May 27, 2013

## Workload Data

	<u>Actual</u>			<u>Est./Act.</u>	<u>Projected</u>
	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
<i>Library Materials Circulated</i>	1,926,616	1,644,752	1,686,245	1,613,302	1,693,967
<i>Residents with Library Cards</i>	331,356	268,128	286,600	300,930	315,930
<i>Annual Visits to the Library</i>	1,677,189	1,140,832	1,078,756	999,274	1,049,237
<i>Program Attendance</i>	53,523	55,883	63,051	64,798	68,037
<i>Computer Use, Including Access to Library Website</i>	3,012,250	2,525,848	2,287,358	2,364,068	2,482,271
<i>Annual Hours of Service</i>	24,873	17,228	17,898	18,097	17,057



# 6060900000—County Library

## Education

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### Matching Materials Program

In 1998-99, the Board established the Intergovernmental Partnership Program to further promote cooperation among the cities and the County in improving the Library system and public services. In 2011-12, the Board renamed the Program to the Matching Materials Program (MMP), and allowed organizations other than cities to participate. The MMP contains a maximum of \$120,000 per year, with a maximum of \$15,000 per branch, regardless of the funding source.

The 2011-12 contributions from the participating cities totaled \$60,100. A total of 3,225 volumes were purchased and distributed to the County branches as follows:

<u><b>Branch</b></u>	<u><b>Volumes Purchased</b></u>
<i>Escalon</i>	200
<i>Lathrop</i>	200
<i>Linden</i>	425
<i>Manteca</i>	150
<i>Mountain House</i>	400
<i>Ripon</i>	850
<i>Thornton</i>	150
<i>Tracy</i>	850

The recommended 2012-13 MMP again includes a General Fund contribution of up to \$120,000 to match, on a dollar-for-dollar basis, contributions from cities, Friends of the Library groups, or private donors, dedicated for additional library books and materials.

On an annual basis, the City of Stockton will provide a report to the County, which details the amount of base funds spent on books and materials at each Library branch, in addition to a breakdown of extra books and materials for each branch provided by the MMP.

# 606150000—UC Cooperative Extension

## Education

Brent A. Holtz, Cooperative Extension Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$227,064	\$233,508	\$230,725	\$230,725	(\$2,783)
Services & Supplies	74,047	82,718	83,282	83,282	564
Fixed Assets	1,481	0	0	0	0
Total Expenditures	\$302,592	\$316,226	\$314,007	\$314,007	(\$2,219)
Expenditure Reimbursements	0	(31,246)	(31,246)	(31,246)	0
Total Appropriations	\$302,592	\$284,980	\$282,761	\$282,761	(\$2,219)
<b>Earned Revenues By Source</b>					
Operating Transfers In	\$27,810	\$26,871	\$2,000	\$2,000	(\$24,871)
Total Revenues	\$27,810	\$26,871	\$2,000	\$2,000	(\$24,871)
<b>Net County Cost</b>	\$274,782	\$258,109	\$280,761	\$280,761	\$22,652
<b>Allocated Positions</b>	3.0	3.0	3.0	3.0	0.0

## Purpose

Cooperative Extension (CE) is a nation-wide system for non-formal education established by Congress in 1914 to improve America's agriculture and natural resources, youth development, and family nutrition education. The CE's mission is to help all segments of the community benefit from the scientific advances made locally and at the nation's land grant universities.

The University of California Cooperative Extension (UCCE) in San Joaquin County has research and educational programs tailored to important issues in the County, and the needs of its residents. Programs are carried out by university professionals and highly trained and dedicated community volunteers. Although not mandated, County support is governed by Education Code Section 32330, and a 1960 Memorandum of Understanding (MOU) between the Regents of the University of California and the County of San Joaquin.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$2,783) Negotiated salary and benefits adjustments.

### Revenue

- (\$24,871) One-time transfer from Farm Advisors Research Trust.

## Program Discussion

The 2012-13 proposed budget for the UCCE Program totals \$314,007, which is a decrease of \$2,219, primarily reflecting negotiated salary and benefits adjustments.

San Joaquin County provides funding for UCCE by providing clerical staff, operational support, transportation, and office facilities as established in the MOU between UC and the County. UCCE is supported with State and federal funding and with the procurement of competitive research grants, bringing total support for UCCE in the County to nearly \$3.0 million for UCCE Advisors, staff salaries, and other direct support costs. In addition, individual grower co-operators, agricultural organizations, allied agricultural industries, and commodity boards provide in-kind support in the form of commodity research grants, land, labor, equipment, and materials necessary for conducting research in San Joaquin County.

### Agricultural Programs

UCCE Advisors and staff assigned to San Joaquin County are actively involved in sustaining the County's \$1.6 billion agricultural industry. The major agricultural

# 606150000—UC Cooperative Extension

## Education

commodities produced in the County are assigned to UCCE Advisors who coordinate problem-solving research and educational programs that address major issues in order to improve production, economic viability, and environmental sustainability.

During 2011-12, UC Agriculture and Natural Resources (ANR) implemented a new Delta Crops Resource Management Program and hired a Delta Advisor who is housed in the County's CE Office. The Delta Program will focus on the Primary Delta, initially concentrating on San Joaquin and Sacramento counties. The Delta program will address four multidisciplinary initiatives outlined in the UC ANR Strategic Vision: Improve Water Quality, Quantity and Security; Enhance Competitive Sustainable Food

Systems; Initiative for Sustainable Natural Ecosystems; and Enhance the Health of Californians and California's Agricultural Economy.

### 4-H Youth Development Program

The 4-H Program is administered by the UCCE office. Locally, the 4-H Program focuses on offering non-formal educational programs and activities across a diverse culture of youth in the County. 4-H offers youth opportunities to enhance knowledge, social values, life skills, and promotes community citizenship activities that help develop leadership skills. During 2011-12, CE submitted a request for an additional 4-H Youth Advisor, which would be shared with Stanislaus County.

### Workload Data

	Actual			Est./Act.	Projected
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>UC Advisors/Staff</b>					
Number assigned to SJC	24.9	21.4	17.0	17.15	16.9
Research Projects	90	75	56	56	62
Different Commodities	51	52	52	52	52
<b>Agricultural Program</b>					
Meeting Attendance	11,500	6,500	3,081	4,710	4,550
Newsletter Circulation	55,000	56,000	26,700	22,060	26,700
Publication Distribution	8,000	21,000	*115,500	*120,400	121,150
Clientele Contacts	69,000	42,000	6,654	7,900	9,670
Website Activity	990,000	1,000,000	750,000	1,000,000	1,010,000
<b>4-H Youth</b>					
Volunteer Adults	428	425	421	387	390
4-H Youth Members	1,038	1,050	1,031	939	1,000
<b>Master Gardener</b>					
Volunteers	59	95	95	135	175
Volunteer Hours	3,455	4,000	3,000	3,500	3,500
<b>Nutrition, Education, Research, &amp; Outreach</b>					
Adults attending workshops	1,214	1,446	1,705	2,500	2,500
Curriculum Distribution & Support to Low Income School/Teachers	77 S/138 T	97 S/229 T	143 S/363 T	72 S/ 221 T	80S/232 T

\*Reflects 100,000 to be published on Almond Industry.

## **606150000—UC Cooperative Extension Education**

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### **Master Gardener & Environmental Horticulture Programs**

The Master Gardener (MG) Program is a nationally-recognized program providing research-based information on residential horticulture practices, urban pest management, and resource conservation. The MG Program supports long-term regionally-mandated solid waste and water quality goals and objectives, and the County's efforts to educate residents in organic Best Management Practices. In 2011-12, MGs provided educational programs and displays at community events, and distributed over 10,000 brochures on composting green waste, safer ways of pest control in home gardens, and improved water conservation techniques in garden and urban landscapes. The MG's first annual Smart Gardening conference was held in May 2012. Approximately 100 individuals attended the conference. The 2012-13 MG training is scheduled for February 2013.

The Environmental Horticulture Advisor trains landscape professionals, city, and County personnel on landscape practices that conserve water and are environmentally

responsible, as mandated by the State. The Program developed a Delta Responsible certification program that trains professionals in sustainable soils, plant nutrition, pest control, irrigation, organic utilization, and water quality. Graduates are certified as Delta Friendly Landscape Experts.

### **Nutrition Education, Research, & Outreach**

UCCE's Nutrition, Family, and Consumer Science programs motivate children, parents, and other adult family members to eat healthy and exercise with the goal of reducing the high rates of obesity and chronic disease in the County. Youth Nutrition Educators integrate research-based nutrition education curricula into K-12 classrooms, after-school programs, preschools, school-based parent education programs, and other youth-focused programs serving low-income children and families. Adult Nutrition Educators collaborate with community partners to train staff and educate clients to make healthier choices and manage their food dollars more effectively.

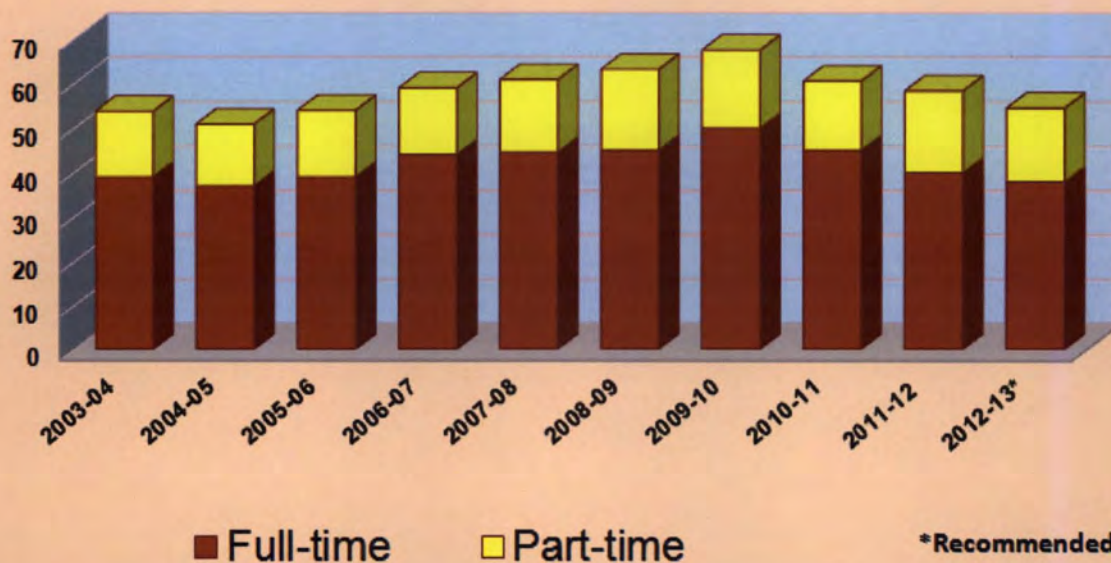
## ***Parks & Recreation Appropriations***

	Page Number	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
7070300000 <i>Parks &amp; Recreation</i>	I-4	\$5,527,081	\$4,977,730	\$4,977,730	(\$549,351)
7070800000 <i>Cultural Services</i>	I-8	275,000	303,000	275,000	0
<b><i>Total - Parks &amp; Recreation</i></b>		<b>\$5,802,081</b>	<b>\$5,280,730</b>	<b>\$5,252,730</b>	<b>(\$549,351)</b>

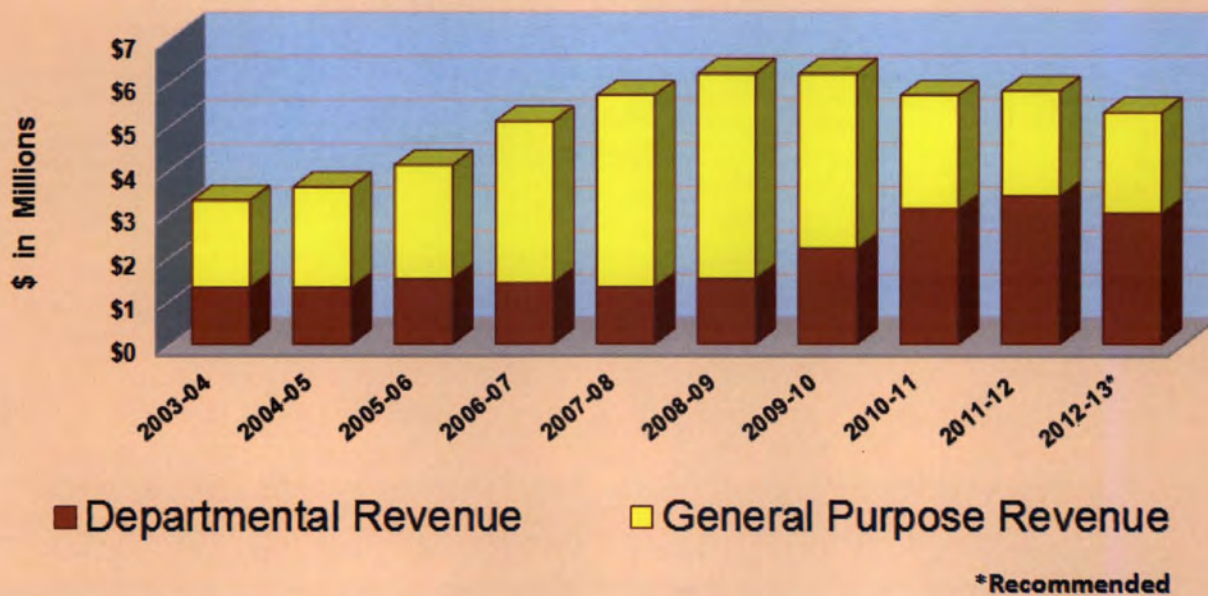
# Parks & Recreation

## Statistical Summary

### Staffing Trend



### Appropriations by Source

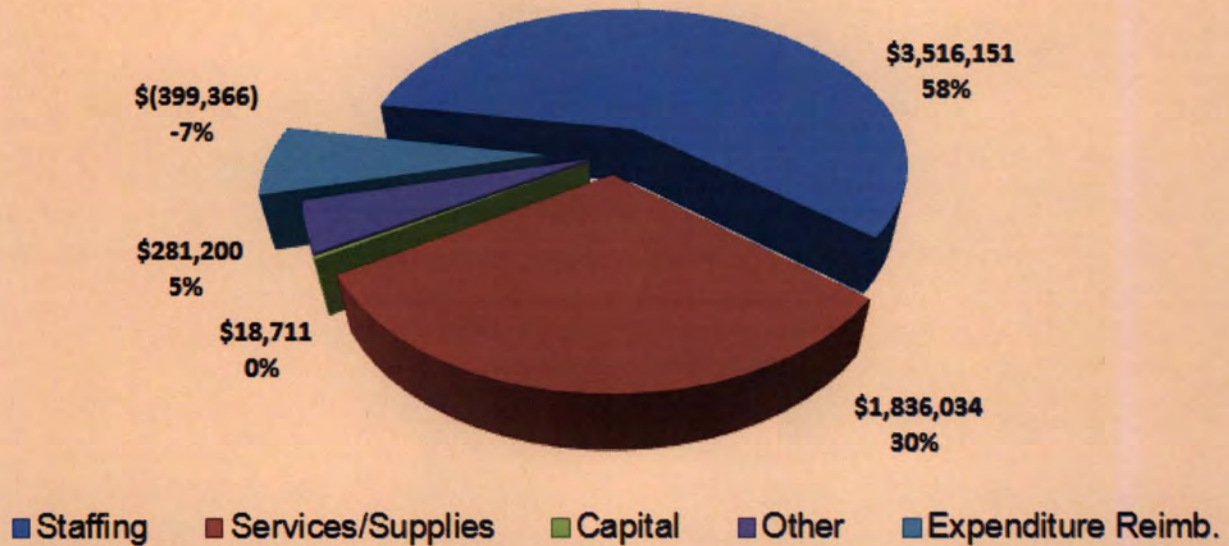




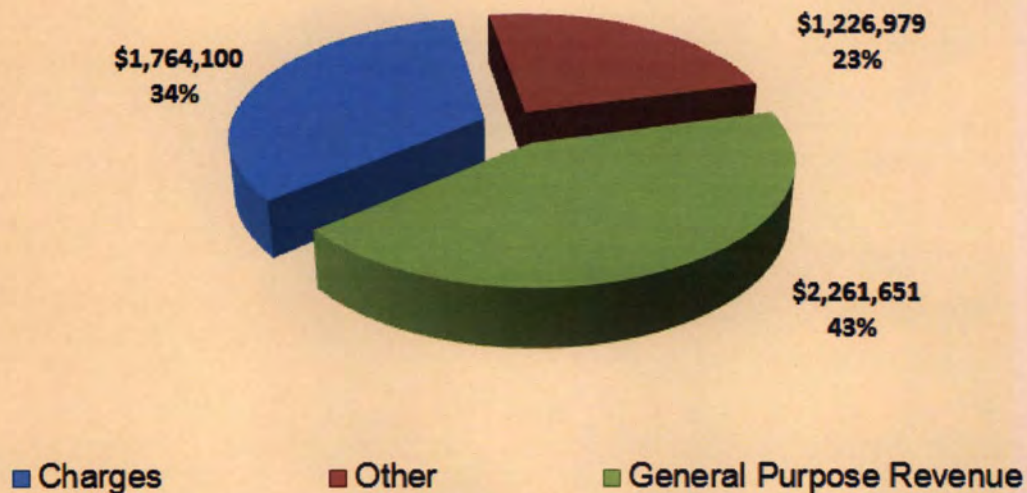
## ***Parks & Recreation***

### ***Statistical Summary***

**Use of Funds**  
**2012-13 Recommended Budget**  
**Total Appropriations \$5,252,730**



**Source of Funds**  
**2012-13 Recommended Budget**





# 7070800000—Cultural Services

## Parks & Recreation

Manuel Lopez, County Administrator

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Other Charges</i>	\$243,600	\$275,000	\$303,000	\$275,000	\$0
<i>Total Appropriations</i>	\$243,600	\$275,000	\$303,000	\$275,000	\$0
<b>Earned Revenues By Source</b>	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	\$243,600	\$275,000	\$303,000	\$275,000	\$0

### Purpose

This budget contains contributions to organizations that provide cultural services.

### Program Discussion

The 2012-13 County contribution to the San Joaquin County Historical Society is recommended at \$275,000, the same as the 2011-12 level. The proposed budget also includes in-kind County support services totaling \$152,000. The in-kind services provided include facilities and grounds maintenance services, tree trimming, and waiver of parking fees for Historical Society members.

If approved, the recommended County contribution of \$275,000, excluding the in-kind County support services, would represent approximately 45% of the Museum's 2012-13 proposed operating budget of \$616,850.

The Historical Society acquires, conserves, and manages historic buildings, artifacts, and documents owned by the County. In addition, the Historical Society has a contractual arrangement with the County to operate the Historical Museum located in Micke Grove Park and to provide public access, exhibits, and educational services at the Museum.

In 2011-12, the Historical Society continued to preserve and restore artifacts that reveal the County's heritage, including the 1866 Calaveras School, more than 50,000 historic objects and documents, and the 1847 Charles Weber cottage, which is the oldest building in the County.

### Supplemental Request

The San Joaquin County Historical Society has submitted a supplemental request for an additional County contribution of \$28,000 in order to maintain all core services.

Funding for the request has not been included in the recommended 2012-13 budget.

# 7070300000—Parks & Recreation

## Parks & Recreation

Gabriel Karam, General Services Director

General Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$4,114,161	\$4,055,958	\$3,516,151	\$3,516,151	(\$539,807)
Services & Supplies	1,673,508	1,811,122	1,836,034	1,836,034	24,912
Other Charges	5,948	6,200	6,200	6,200	0
Fixed Assets	9,609	0	18,711	18,711	18,711
Total Expenditures	\$5,803,226	\$5,873,280	\$5,377,096	\$5,377,096	(\$496,184)
Expenditure Reimbursements	(424,128)	(346,199)	(399,366)	(399,366)	(53,167)
Total Appropriations	\$5,379,098	\$5,527,081	\$4,977,730	\$4,977,730	(\$549,351)
<b>Earned Revenues By Source</b>					
Interest/Rents	\$909	\$0	\$0	\$0	\$0
Aid from Other Governments	155	0	0	0	0
Charges for Services	1,508,293	1,522,200	1,764,100	1,764,100	241,900
Miscellaneous Revenues	1,665	250	0	0	(250)
Operating Transfers In	1,429,965	1,876,979	1,226,979	1,226,979	(650,000)
Total Revenues	\$2,940,987	\$3,399,429	\$2,991,079	\$2,991,079	(\$408,350)
<b>Net County Cost</b>	\$2,438,111	\$2,127,652	\$1,986,651	\$1,986,651	(\$141,001)
<b>Staffing</b>					
Allocated Positions	45.0	40.0	38.0	38.0	(2.0)
Temporary (Full-Time Equivalent)	15.6	18.4	16.6	16.6	(1.8)
Total Staffing	60.6	58.4	54.6	54.6	(3.8)

### Purpose

Effective January 2012, Parks and Recreation became a division of the General Services Department. The Parks and Recreation Division plans, develops, operates, and maintains a system of regional parks, maintains the landscaping at various County-owned facilities and community parks, and manages eight County Service Area parks. These activities are not mandated; however, County parks developed using State or federal funds must be maintained for public recreation services.

- (\$76,472) Replace Director of Parks and Recreation with Parks Administrator.
- (\$156,052) Delete Senior Park Worker and Park Worker.
- (\$124,711) Facilities and Construction Planner, Park Equipment Mechanic, and Park Worker deleted midyear 2011-12.
- (\$43,392) Decrease in extra-help.

### Services & Supplies

- (\$63,480) Decrease in fleet services, office supplies, and maintenance expenses.
- (\$1,989) Replace radios with cell phones.
- \$45,000 Contract for tree pruning.
- \$25,000 Install on-line reservation system.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$139,180) Negotiated salary and benefits adjustments.

# 7070300000—Parks & Recreation

## Parks & Recreation

- \$30,000 Arborist report for all park trees to assess risk.
- \$28,000 Increase in utilities.
- (\$50,175) Decrease in Worker's Compensation Insurance costs.
- \$18,577 Increase in Casualty Insurance costs.

### Fixed Assets

- \$18,711 Utility vehicles (2).

### Expenditure Reimbursements

- (\$56,677) Decrease in reimbursements for services provided to Special Districts.

### Revenues

- \$241,900 Increase in parking and rental fees.
- (\$650,000) Decrease in transfers from Trust accounts.

## Program Discussion

The 2012-13 proposed budget for Parks and Recreation totals \$5,377,096, which is a decrease of \$496,184 from 2011-12. The budget includes negotiated salary and benefits adjustments, the replacement of the Director of Parks and Recreation with the Parks Administrator, the deletion of two vacant positions, and reductions in maintenance to park facilities. A further cost savings is recognized by

migrating away from the use of radios to cell phones equipped with the "push-to-talk" feature. This will generate future savings to the department as the existing radio fleet would need to be replaced to comply with federal regulations.

The Division will continue to provide rental facilities at its Regional Parks including camping, picnicking areas, and building rentals for private functions. Other activities that will continue to be offered to the public include an urban fishery program, educational programs at the Nature Center, and paddle boat rentals at Oak Grove Regional Park. Micke Grove Park and Zoo will continue to be the most visited County park with picnicking, animal viewing, and amusement rides. The Zoo's very popular Lorikeet Seasonal Exhibit is again being offered from May through September 2012 with financial assistance from Micke Grove Zoological Society.

The Woodbridge Wilderness Area (WWA) will be open two weekends a month during 2012-13. The WWA volunteers plan to staff the gate and provide maintenance within the WWA. Support from other volunteer groups enables the WWA volunteers to prepare and maintain trails and firebreaks, meeting the requirements of the fire department by creating compartmentalization that helps prevent the spread of fires in the area. The 2012-13 budget includes providing adequate tools for the volunteers. Parks and Recreation will also work with volunteer groups to erect a tool shed and shade structure at the entrance to protect the workers and keep tools readily available.

### Workload Data

	Actual			Est./Act. 2011-12	Projected 2012-13
	2008-09	2009-10	2010-11		
<b>Total Park Visitors</b>	955,000	1,124,000	1,150,000	1,126,000	1,172,000
<i>Oak Grove Park</i>	229,000	231,000	235,000	232,000	240,000
<i>Micke Grove Park</i>	535,000	550,000	575,000	560,000	600,000
<i>Micke Grove Zoo</i>	135,000	150,000	180,000	170,000	175,000
<i>Stillman Magee Park</i>	18,000	18,000	20,000	19,000	19,000
<i>Westgate Landing</i>	20,000	20,000	18,000	19,000	17,000
<i>Dos Reis Park</i>	64,000	65,000	55,000	56,000	55,000
<i>Mossdale Crossing Park</i>	24,000	25,000	22,000	23,000	22,000
<i>Regional Sports Complex</i>	65,000	65,000	45,000	47,000	44,000

# 7070300000—Parks & Recreation

## Parks & Recreation

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### Parks Trust Funds

The 2012-13 proposed budget includes transfers from Parks Trust Funds totaling \$1,226,979 for ongoing Parks operations, which is a decrease of \$650,000 from 2011-12. The transfers will deplete most of the trust fund balances except for the Park Endowment Trust, which is projected to have \$2.3 million by June 30, 2013. Unless new Parks revenues are generated, or substantial changes to Parks operations are made, Parks and Recreation can only continue to operate at the current service levels through 2017-18, at which point the trust funds would be depleted.

The following revenue enhancements are included in the 2012-13 recommended budget:

<i>Parking fee increase at two regional parks</i>	\$124,000
<i>Rental fees increase for facilities</i>	\$25,600
<i>Disc golf course at Micke Grove Park</i>	\$25,000
<i>Dry camping at Stillman Magee Park</i>	\$12,000
<i>Zoological Society to operate food concession at the Zoo</i>	\$12,000
<i>Park caretakers rent</i>	\$12,000
<i>Woodbridge Wilderness Area donation box</i>	\$3,000
<i>Total</i>	<u>\$213,600</u>

### Staff Reductions/Service Impacts

The 2012-13 proposed budget includes the deletion of two vacant Park Worker positions. The elimination of these positions together with staffing reductions made in 2011-12 will affect the maintenance of all parks within the San Joaquin County Parks system. Three park crews will be consolidated into two park crews and the number of days per month that the crews can visit the parks for maintenance will be reduced. Maintenance of the County Service Areas (CSAs) will be reduced to fit within the revenues generated by each service area. Graffiti removal and vandalism repair may be deferred. Staff will endeavor to use more work relief, alternative work program, and volunteer labor to keep the parks and CSAs at a minimum level of maintenance for safety.

The ongoing repair and maintenance of park motorized equipment will continue to be affected during 2012-13 due to the midyear reduction of a Park Equipment Mechanic in

2011-12. Parks staff will be required to perform minor equipment maintenance.

### Multiyear Forecast

During the 2011-12 Final Budget Hearing, the Board directed the Parks and Recreation Division to develop a financial program to reduce the use of Trust Funds for Parks operations in 2012-13 and provide a balanced Parks budget by 2014-15.

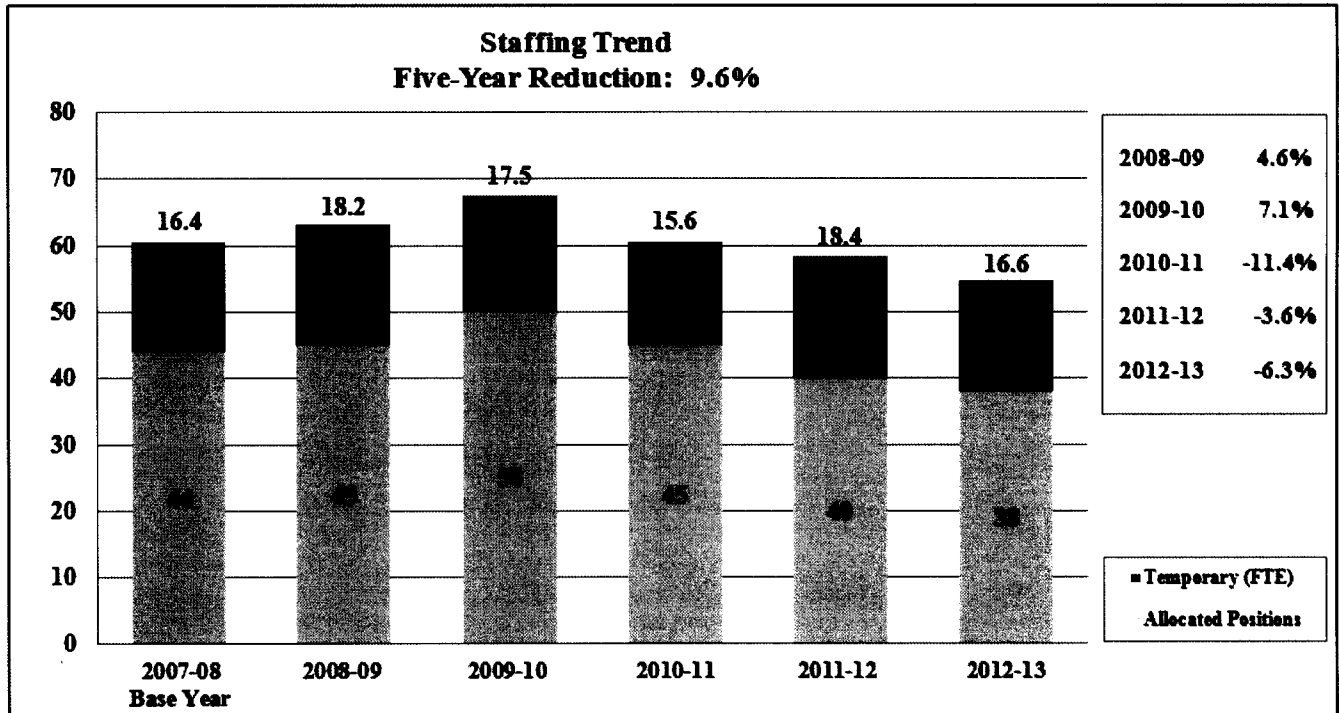
Initial expenditure reductions and revenue enhancements as outlined in the April 2012 staff report to the Board of Supervisors are included in the Parks and Recreation 2012-13 proposed budget. However to balance the budget and completely eliminate reliance on trust funds, other sweeping and drastic measures may have to be considered. Some of the measures that will be researched for inclusion in future budgets include assessments, special taxes, contracting services, closure of some parks, transfer parks to other public agencies, restructure operations by privatizing some facilities or functions, including the operation of the Zoo. Staff will evaluate the operational, fiscal, and legal impacts of these measures before recommending implementation.

Expanded marketing campaigns is another method to increase revenues: by increasing users to those parks where user fees are collected. This will be achieved by adding facilities to these parks. Examples of facilities already proposed include adding more wedding/event venues, adding boat rentals at Micke Grove Park, adding RV camping at Micke Grove and Stillman Magee parks, adding more picnic facilities, adding more parking, and expanding the Micke Grove Zoo. The Micke Grove Park Master Plan, the Zoo Master Plan, and the Stillman Magee Master Plan include many of these ideas. The Division is seeking funding for implementation of these expansions, as well as additional ideas from staff and users of facilities that will attract guests, especially during periods of lower usage.

It is anticipated that by 2014-15, cost-saving measures and revenue enhancements will allow Parks and Recreation to reduce its reliance on the use of Trust Funds for operations to \$500,000. Further revenue enhancements will allow the division to replenish the Trust Funds to provide for future improvements to the County's Parks system.

# 7070300000—Parks & Recreation

## Parks & Recreation



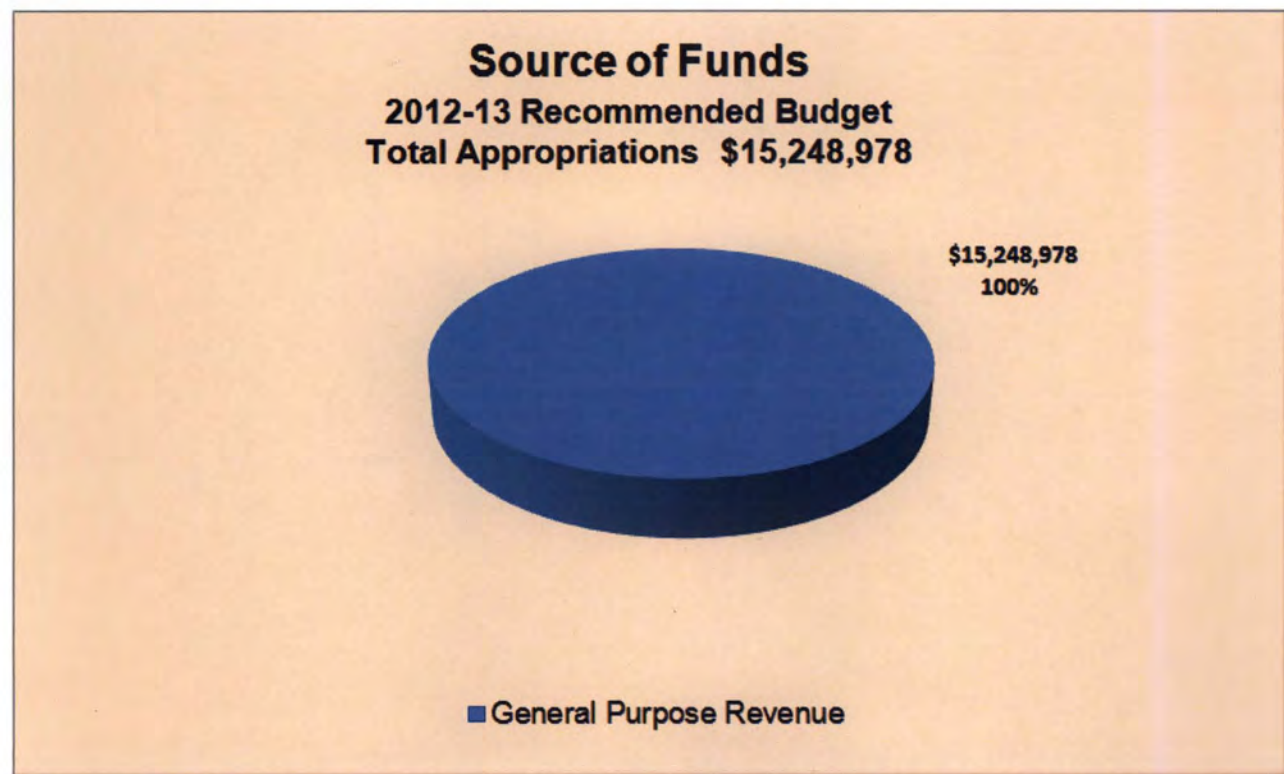
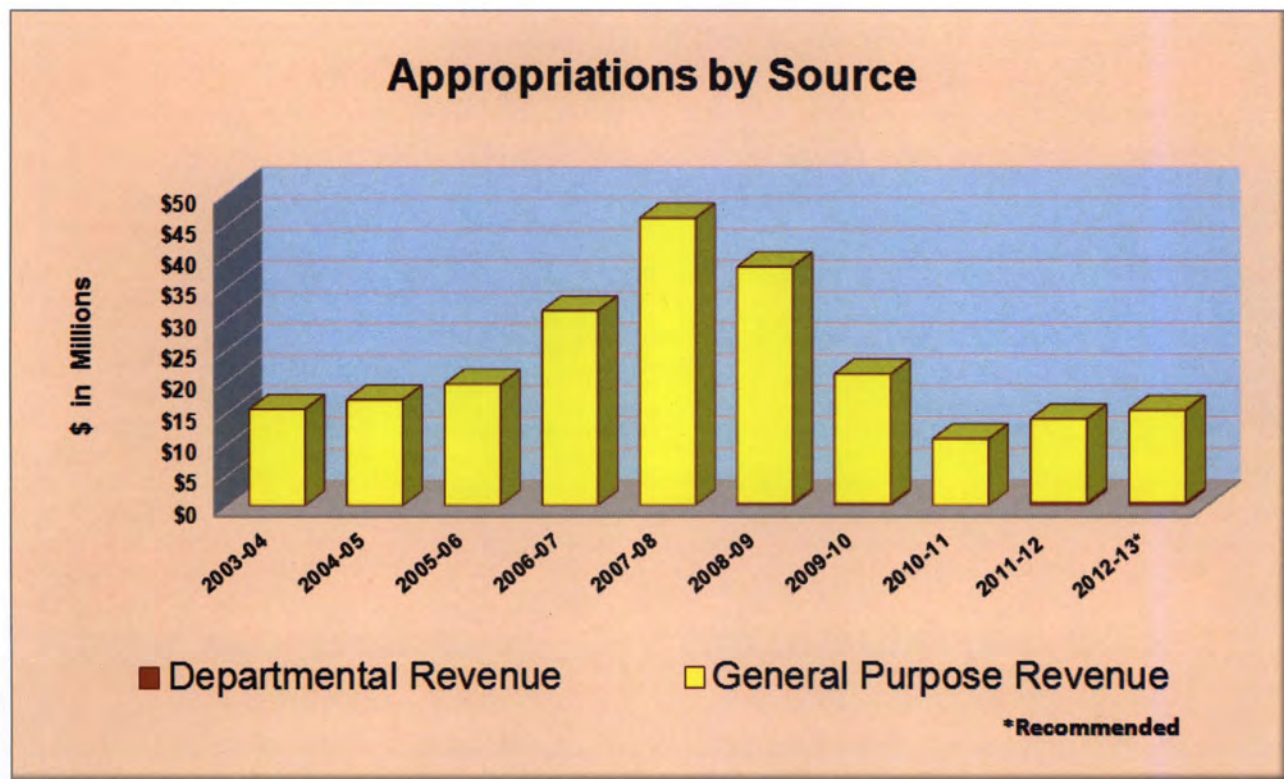
## **Contingencies Appropriations**

	Page Number	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<i>1111066000 Reserve for Contingencies</i>	J-3	\$13,795,071	\$15,248,978	\$15,248,978	\$1,453,907
<i><b>Total - Contingencies</b></i>		<b>\$13,795,071</b>	<b>\$15,248,978</b>	<b>\$15,248,978</b>	<b>\$1,453,907</b>

## Contingencies

### Statistical Summary

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# 1111066000—Reserve for Contingencies

## Contingencies

Manuel Lopez, County Administrator

Contingency Fund	2010-11 Actual	2011-12 Approved	2012-13 Requested	2012-13 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Operating Transfers Out	\$6,556,908	\$0	\$0	\$0	\$0
Provisions for Contingencies	0	13,795,071	15,248,978	15,248,978	1,453,907
<b>Total Appropriations</b>	<b>\$6,556,908</b>	<b>\$13,795,071</b>	<b>\$15,248,978</b>	<b>\$15,248,978</b>	<b>\$1,453,907</b>
<b>Earned Revenues By Source</b>					
Operating Transfers In	\$8,773,847	\$0	\$0	\$0	\$0
Loan Repayment	978,632	434,416	434,416	434,416	0
<b>Total Revenues</b>	<b>\$9,752,479</b>	<b>\$434,416</b>	<b>\$434,416</b>	<b>\$434,416</b>	<b>\$0</b>
<b>Net County Cost</b>	<b>(\$3,195,571)</b>	<b>\$13,360,655</b>	<b>\$14,814,562</b>	<b>\$14,814,562</b>	<b>\$1,453,907</b>

## Purpose

Government Code Section 29084 permits county budgets to contain an appropriation for contingencies in such an amount that the Board of Supervisors deems appropriate. In San Joaquin County, the Board establishes the Reserve for Contingencies budget which provides funds for unanticipated expenditures or revenue shortfalls occurring in all County operations during the fiscal year. The level of the Reserve is set annually as part of the County budget development process. Various factors are evaluated in determining the Reserve level. These include demands on County services, economic outlook, pending federal and State legislative/budgetary impacts on County programs, the County's short- and long-term infrastructure needs, and the availability of funds.

## Major Budget Changes

### Provisions for Contingencies

- \$1,453,907 Increase in recommended Reserve level to \$15.2 million.

## Program Discussion

During the housing boom in 2005-06 and 2006-07, the County experienced double-digit growth in property taxes. In recognition of the unsustainable revenue growth and the need to be better prepared for unforeseeable events, the Board made substantial contributions to its Reserve. The Reserve was approximately \$7.2 million in 2001-02; it peaked at \$52.9 million in 2007-08 (this included an initial budget of \$45.9 million and a midyear increase of

\$7.0 million). But the Reserve rapidly dropped to \$10.6 million in 2010-11, which is less than 1% of the County budget.

The Great Recession has eroded the local revenue base. It has also negatively impacted the State budget and its funding support for County programs. Over the last few years, significant transfers were made from the Reserve to fund a portion of the General Fund revenue shortfalls as well as the unbudgeted operating losses sustained by San Joaquin General Hospital (SJGH). Uses of the Reserve allowed the County to avoid more devastating service cuts, downsize its workforce largely through attrition, and keep SJGH afloat. However, it had also resulted in structurally-imbalanced budgets and the diminishing Reserve level will likely require the County to make midyear service cuts and employee layoffs if future budgets do not have a cushion, or a resource draining calamity occurs.

### Use Guidelines & Policies

In October 2010, the Board adopted the Use Guidelines and Policies for the Reserve for Contingencies in an effort to stabilize the long-term financial viability of the County and to correct the structural imbalance of the budget over the next ten years. The Use Guidelines and Policies are summarized below:

1. Set the Reserve at 5% of the County budget by 2020-21.
2. Starting 2011-12, establish a goal to provide an annual appropriation to the Reserve at a minimum of 1% of the County budget and provide an annual appropriation increase sufficient to reach the 2020-21 goal of 5%.

# 1111066000—Reserve for Contingencies

## Contingencies

3. Define the Reserve as a one-time resource and not be used to support ongoing expenses on an ongoing basis.
4. Use the Reserve to balance the County budget only if other options are unavailable or highly impractical.
5. Cap the annual drawdown of the Reserve at 20% of the amount appropriated in the adopted budget.

### 2012-13 Reserve Level

During 2011-12, the Board approved to replenish the Reserve and redirected the excess General Fund year-end balance of \$3.0 million to the Reserve. In addition, the Board approved two midyear transfers totaling \$2.0 million from the Reserve to fund: 1) \$1.8 million of court-order payments related to the lawsuit filed by the Law Enforcement Management Association and the Sheriff's Deputy Sergeants Association concerning the salary step on promotion, 2) \$143,429 of excavation and related expenses incurred by the Sheriff's Office on the Sherman-tine/Herzog case. Following is a summary of the transfers:

	<b>2011-12 Transactions</b>
<i>2011-12 Reserve Level</i>	\$13,795,071
<i>Excess General Fund Balance</i>	2,971,018
<i>Court-Ordered Payments</i>	(1,808,222)
<i>Sheriff's Excavation Expenses</i>	<u>(143,429)</u>
<i>Reserve Balance</i>	\$14,814,438

The 2012-13 budget recommends to establish the Reserve at \$15.2 million, or 1.2% of the proposed County budget. The recommended Reserve level represents an increase of \$1.5 million from 2011-12 and will be funded with a projected year-end Reserve balance of \$14.8 million and scheduled loan repayments totaling \$434,416 from the departments of Aviation and Public Works.

The following chart shows the Reserve for Contingencies levels for fiscal years 2001-02 through 2012-13:

<b>Fiscal Year</b>	<b>Adopted Budget<sup>a</sup></b>	<b>Reserve for Contingencies</b>	<b>% of Budget</b>
<i>2001-02</i>	\$880,512,370	\$7,185,811	0.8%
<i>2002-03</i>	\$926,258,633	\$11,489,633	1.2%
<i>2003-04</i>	\$941,907,550	\$15,361,290	1.6%
<i>2004-05</i>	\$957,299,656	\$16,911,559	1.8%
<i>2005-06</i>	\$1,122,718,754	\$19,361,019	1.7%
<i>2006-07</i>	\$1,323,943,813	\$31,102,566	2.3%
<i>2007-08</i>	\$1,314,668,801	\$45,928,561	3.5%
<i>2008-09</i>	\$1,240,030,836	\$38,132,484	3.1%
<i>2009-10</i>	\$1,247,376,505	\$21,015,080	1.7%
<i>2010-11</i>	\$1,203,782,766	\$10,600,000	0.9%
<i>2011-12</i>	\$1,240,387,489	\$13,795,071	1.1%
<i>2012-13<sup>b</sup></i>	\$1,247,988,093	\$15,248,978	1.2%

*a. Does not include Appropriations for Contingencies.*

*b. Recommended Budget.*

## Special District Budgets

The following is a listing of the 2011-12 Approved and 2012-13 Recommended appropriations for the Special District budgets governed by the Board of Supervisors. The funding levels recommended for interim adoption by the Board of Supervisors are the same as those approved for 2011-12.

The recommended appropriations for the 2012-13 Special District budgets are subject to complete adjustment in the Final Budget, based on assessed valuation changes, year-end fund balance estimates, and a determination of 2012-13 requirements. Fully revised Special District budgets will be submitted to the Board of Supervisors during Special Districts Final Budget Hearing in June 2012.

### **Lighting Districts**

<i>Ash Street</i>	
<i>Boggs Tract</i>	\$33,596
<i>Burkett Gardens</i>	13,220
<i>Burkett Garden Acres</i>	39,350
<i>Eastview</i>	20,000
<i>Elkhorn</i>	13,405
<i>Farmington</i>	6,614
<i>Linden</i>	4,110
<i>Lockeford</i>	30,455
<i>Mariposa Heights</i>	25,458
<i>Mission Village</i>	6,510
<i>Morada Estates</i>	7,500
<i>Morada Manor</i>	7,000
<i>North Oaks</i>	3,606
<i>North Wilson Way</i>	9,820
<i>Northeast Stockton</i>	17,920
<i>Oro Street</i>	46,600
<i>Plymouth Village</i>	52,000
<i>Rancho Village</i>	23,860
<i>Shasta Avenue</i>	7,605
<i>Shippee-French Camp</i>	3,100
<i>Silva Gardens</i>	2,325
<i>South French Camp</i>	6,200
<i>Southwest Stockton</i>	24,772
<i>Stockton No. 5</i>	3,458
<i>Tuxedo-Country Club</i>	21,630
<i>Victor</i>	4,540
<i>West Lane</i>	5,300
<i>West Stockton</i>	53,630
<i>Woodbridge</i>	<u>77,900</u>

**Total – Lighting Districts** **\$573,884**

### **Maintenance Districts**

<i>Acampo</i>	\$56,450
<i>Almond Park</i>	33,195
<i>Ashley Park</i>	3,000
<i>Bear Creek Terrace</i>	23,700
<i>Bowling Green</i>	5,100
<i>Colonial Heights</i>	675,090
<i>Corral Hollow</i>	74,200
<i>Country Club Vista</i>	12,070
<i>Elkhorn Estates</i>	93,950
<i>Gayla Manor</i>	59,800
<i>Lambert Village</i>	17,500
<i>Lincoln Village</i>	2,635,850
<i>Lockeford</i>	4,700
<i>Maurland Manor</i>	42,000
<i>Mokelumne Acres</i>	415,450
<i>Morada Acres</i>	35,900
<i>Morada Estates</i>	94,400
<i>Morada Manor</i>	39,550
<i>Pacific Gardens</i>	1,370,390
<i>Rancho San Joaquin</i>	78,800
<i>Raymus Village</i>	448,010
<i>Riviera Cliffs</i>	4,700
<i>Shaded Terrace</i>	77,837
<i>Spring Creek Estates</i>	40,700
<i>Summer Home Estates</i>	6,100
<i>Sunnyside Estates</i>	48,420
<i>Walnut Acres</i>	51,000
<i>Wilkinson Manor</i>	174,300
<i>Wilkinson Manor Zone A</i>	66,500
<i>San Joaquin Water Works #2</i>	<u>79,400</u>

**Total – Maintenance Districts** **\$6,768,062**

## Special District Budgets

### Water Conservation/Flood Control

San Joaquin County Flood	
Control & Water Conservation	\$1,409,182
Flood Control Zone 9	5,089,335
Flood Control Zone 10	134,290
Water Investigation Zone 2	1,828,914
Flood Control Assessment	
District #96-1	675,500
Mokelumne River Water &	
Power Authority	<u>1,192,168</u>
<b>Total – Water Conservation/ Flood Control</b>	<b>\$10,329,389</b>

### County Services Areas (Parks)

#1 Boggs Tract Park	\$11,612
#2 Madison Park	39,687
#3 Garden Acres & Eastside	
Parks	40,999
#4 Lathrop Park	12,746
#5 Raymus Village Park	20,101
#8 Taft Park	29,767
#11 Larch Clover Park	5,253
#48 Woodbridge Community	
Park	<u>28,274</u>
<b>Total - CSAs (Parks)</b>	<b>\$188,439</b>

### County Service Areas (Public Works)

#3A Tallahatchey Terrace	\$16,850
#12 Thornton	179,900
#14 Victor	29,000
#15 Waterloo/99	237,553
#16 Par Country Estates	113,734
#17 Cherokee Industrial Park	39,765
#18 Fairway Estates	70,000
#21 Oak Creek	24,900
#23 Granada Glen	14,305
#24 Moznott Estates	17,100
#25 Capewood Estates	11,400
#29 Forest Lake Ranchettes	19,629
#30 Manteca Industrial Park	84,250
#31 Saddle City/Flag City	1,271,509
#35 Santos Ranch/Los Ranchos	117,000
#36 Lloyd Lane	9,400
#36A Lloyd Lane Zone A	4,475
#36B Lloyd Lane Zone B	4,545
#37 Marty Court	6,700
#41 Eaglecrest	22,600
#41N Tierra Del Sol Zone N	33,850
#42 Blatt Estates	18,470
#43 Clements	80,540
#43D Clements Zone D	8,150
#44 Fair Oaks	195,200
#44 Castello Estates Zone E	307,800
#44 Linne Estates Zone G	392,100
#45 Lockeford Bluffs	13,550
#46 Morada North	199,200
#46 Heather Moore Estates Zone L	900
#47 Hempstead Court	5,800
#48 Woodbridge Main Street Zone K	21,000
#49 Rural Intersection Light	10,364
#49 Rural Int/Valley Crest Zone L-1	7,100
#50 Patterson Pass Business Park	27,100
#51 Acampo Village	5,700
#52 Blossom Court	8,500
#53 Household Hazardous Waste	1,034,584
#54 NPDES	892,713
#55 Shaylynn Estates	3,000
#55 Stonegate Estates Zone C	10,700
#56 Peters	<u>11,500</u>

**Total – CSAs (Public Works) \$5,582,436**

### Total–Districts Governed

**By the Board of Supervisors \$23,442,210**

**COUNTY OF SAN JOAQUIN  
SCHEDULE 1  
ALL FUNDS SUMMARY  
FISCAL YEAR 2012-2013**

FUND NAME	TOTAL FINANCING SOURCES				TOTAL FINANCING USES		
	PROJECTED FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2012	DECREASES TO RESERVES/ DESIGNATIONS/ NET ASSETS	ADDITIONAL FINANCING SOURCES	TOTAL FINANCING SOURCES	FINANCING USES	INCREASES TO RESERVES/ DESIGNATIONS/ NET ASSETS	TOTAL FINANCING USES
<b>GOVERNMENTAL FUNDS</b>							
GENERAL FUNDS	30,779,542		691,639,584	722,419,126	722,419,126		722,419,126
SPECIAL REVENUE FUNDS	52,183,275	3,318,926	218,740,792	274,242,994	274,242,794	200	274,242,994
CAPITAL PROJECT FUNDS	2,490,832	70,516	11,193,575	13,754,923	13,754,923		13,754,923
<b>TOTAL GOVERNMENTAL FUNDS</b>	<b>85,453,649</b>	<b>3,389,442</b>	<b>921,573,951</b>	<b>1,010,417,043</b>	<b>1,010,416,843</b>	<b>200</b>	<b>1,010,417,043</b>
<b>OTHER FUNDS</b>							
INTERNAL SERVICE FUNDS		8,043,068	102,623,686	110,666,754	109,681,686	985,068	110,666,754
ENTERPRISE FUNDS		1,286,358	251,533,870	252,820,228	252,820,228		252,820,228
SPECIAL DISTRICTS			23,442,210	23,442,210	23,442,210		23,442,210
<b>TOTAL OTHER FUNDS</b>		<b>9,329,426</b>	<b>377,599,766</b>	<b>386,929,192</b>	<b>385,944,124</b>	<b>985,068</b>	<b>386,929,192</b>
<b>TOTAL ALL FUNDS</b>	<b>85,453,649</b>	<b>12,718,868</b>	<b>1,299,173,717</b>	<b>1,397,346,235</b>	<b>1,396,360,967</b>	<b>985,268</b>	<b>1,397,346,235</b>

**COUNTY OF SAN JOAQUIN**  
**SCHEDULE 2**  
**GOVERNMENTAL FUNDS SUMMARY**  
**FISCAL YEAR 2012-2013**

FUND #	FUND NAME	TOTAL FINANCING SOURCES				TOTAL FINANCING USES		
		PROJECTED FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2012	DECREASES TO RESERVES/ DESIGNATIONS/ NET ASSETS	ADDITIONAL FINANCING SOURCES	TOTAL FINANCING SOURCES	FINANCING USES	INCREASES TO RESERVES/ DESIGNATIONS/ NET ASSETS	TOTAL FINANCING USES
GENERAL FUNDS								
10001	COUNTY GENERAL	15,964,980		691,205,168	707,170,148	707,170,148		707,170,148
10011	RESERVE FOR CONTINGENCIES	14,814,562		434,416	15,248,978	15,248,978		15,248,978
TOTAL GENERAL FUNDS		30,779,542		691,639,584	722,419,126	722,419,126		722,419,126
SPECIAL REVENUE FUNDS								
20002	COUNTY ROAD	19,002,212	434	36,357,055	55,359,701	55,359,701		55,359,701
20005	FISH AND GAME		55,009	6,000	61,009	61,009		61,009
20007	MENTAL HEALTH			101,661,581	101,661,581	101,661,581		101,661,581
20008	WORKFORCE INVESTMENT ACT			14,689,322	14,689,322	14,689,322		14,689,322
20009	HEAD START			25,362,195	25,362,195	25,362,195		25,362,195
20010	RABIES TREATMENT							
20013	ROAD DISTRICT NO 1	2,456,982	156	503,821	2,960,959	2,960,959		2,960,959
20014	ROAD DISTRICT NO 2	1,055,050	3,037	597,624	1,655,711	1,655,711		1,655,711
20015	ROAD DISTRICT NO 3	606,078	1,332	511,471	1,118,881	1,118,881		1,118,881
20016	ROAD DISTRICT NO 4	4,155,793	763	2,749,414	6,905,970	6,905,970		6,905,970
20017	ROAD DISTRICT NO 5	3,795,816	128	1,276,084	5,072,028	5,072,028		5,072,028
20018	LIBRARY		176,279	4,899,044	5,075,323	5,075,323		5,075,323
20020	SUPPLEMENTAL LOCAL LAW ENF							
20024	JUSTICE ASSISTANCE GRANT-JAG			187,931	187,931	187,931		187,931
20026	JUSTICE ASSISTANCE GRANT-ARRA							
20034	DA NARC ENFORCEMENT			40,200	40,200	40,000	200	40,200
20035	SHERIFF NARC ENFORCEMENT	16,389	12,022	66,758	95,169	95,169		95,169
20037	RECORDERS MODERNIZATION		1,436,324	849,437	2,285,761	2,285,761		2,285,761
20038	CHILD SUPPORT SERVICES	127,349		15,145,572	15,272,921	15,272,921		15,272,921
20039	COMMUNITY INFRASTRUCTURE	20,870,631	1,633,442	1,573,811	24,077,884	24,077,884		24,077,884
20041	CHILDREN AND FAMILIES			1,116,862	1,116,862	1,116,862		1,116,862
20047	SUBST ABUSE AND CRIME PREV							
20051	LOC COMM CORRECTIONS-AB118			9,015,219	9,015,219	9,015,219		9,015,219
20052	SUPPLE LAW ENFORCT-AB109	96,975		2,131,391	2,228,366	2,228,366		2,228,366
TOTAL SPECIAL REVENUE FUNDS		52,183,275	3,318,926	218,740,792	274,242,994	274,242,794	200	274,242,994
CAPITAL PROJECT FUNDS								
20048	AIRPORT EAST PROJECT							
37004	COUNTY CAPITAL OUTLAY	2,490,832	70,516	11,193,575	13,754,923	13,754,923		13,754,923
TOTAL CAPITAL PROJECT FUNDS		2,490,832	70,516	11,193,575	13,754,923	13,754,923		13,754,923
TOTAL GOVERNMENTAL FUNDS		85,453,649	3,389,442	921,573,951	1,010,417,043	1,010,416,843	200	1,010,417,043

**COUNTY OF SAN JOAQUIN**  
**SCHEDULE 3**  
**FUND BALANCE - GOVERNMENTAL FUNDS**  
**FISCAL YEAR 2012-2013**

FUND #	FUND NAME	PROJECTED FUND BALANCE JUNE 30, 2012	LESS: FUND BALANCE-RESERVED/DESIGNATED			PROJECTED FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2012
			ENCUMBRANCES	GENERAL & OTHER RESERVES	DESIGNATIONS	
GENERAL FUNDS						
10001	COUNTY GENERAL	25,852,627	9,500,000		387,647	15,964,980
10011	RESERVE FOR CONTINGENCIES	14,814,562				14,814,562
10012	GENERAL RESERVE	10,003,085		10,003,085		
TOTAL GENERAL FUNDS		50,670,274	9,500,000	10,003,085	387,647	30,779,542
SPECIAL REVENUE FUNDS						
20002	COUNTY ROAD	34,002,646	15,000,000		434	19,002,212
20005	FISH AND GAME	85,083			85,083	
20007	MENTAL HEALTH	4,493,118	3,000,000		1,493,118	
20008	WORKFORCE INVESTMENT ACT	914,361	110,000		804,361	
20009	HEAD START					
20010	RABIES TREATMENT	42,222			42,222	
20013	ROAD DISTRICT NO 1	2,457,138			156	2,456,982
20014	ROAD DISTRICT NO 2	1,058,087			3,037	1,055,050
20015	ROAD DISTRICT NO 3	607,410			1,332	606,078
20016	ROAD DISTRICT NO 4	4,156,556			763	4,155,793
20017	ROAD DISTRICT NO 5	3,795,944			128	3,795,816
20018	LIBRARY	528,837			528,837	
20020	SUPPLEMENTAL LOCAL LAW ENF					
20024	JUSTICE ASSISTANCE GRANT-JAG					
20026	JUSTICE ASSISTANCE GRANT-ARRA					
20034	DA NARC ENFORCEMENT	2,624			2,624	
20035	SHERIFF NARC ENFORCEMENT	28,411			12,022	16,389
20037	RECORDERS MODERNIZATION	3,705,058	500,000		3,205,058	
20038	CHILD SUPPORT SERVICES	127,349				127,349
20039	COMMUNITY INFRASTRUCTURE	26,933,990			6,063,359	20,870,631
20041	CHILDREN AND FAMILIES					
20047	SUBST ABUSE AND CRIME PREV					
20051	LOC COMM CORRECTIONS-AB118					
20052	SUPPLE LAW ENFORCEMENT-AB109	96,975				96,975
TOTAL SPECIAL REVENUE FUNDS		83,035,809	18,610,000		12,242,534	52,183,275
CAPITAL PROJECT FUNDS						
20048	AIRPORT EAST PROJECT	7,683,302	7,683,302			
37004	COUNTY CAPITAL OUTLAY	33,652,286	31,090,938		70,516	2,490,832
TOTAL CAPITAL PROJECT FUNDS		41,335,588	38,774,240		70,516	2,490,832
TOTAL GOVERNMENTAL FUNDS		175,041,671	66,884,240	10,003,085	12,700,697	85,453,649



**COUNTY OF SAN JOAQUIN**  
**SCHEDULE 4**  
**RESERVES/DESIGNATIONS - BY GOVERNMENTAL FUNDS**  
**FISCAL YEAR 2012-2013**

DESCRIPTION	PROJECTED RESERVES/ DESIGNATIONS JUNE 30, 2012	DECREASES OR CANCELLATIONS		INCREASES OR NEW		TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR
		REQUESTED	RECOMMENDED	REQUESTED	RECOMMENDED	
GENERAL FUNDS						
COUNTY GENERAL FUND						
GENERAL RESERVE	10,003,085					10,003,085
DESIGNATED-WELFARE FRAUD PROSECUTION	387,647					387,647
TOTAL GENERAL FUNDS	10,390,732					10,390,732
SPECIAL REVENUE FUNDS						
COUNTY ROAD	434	434	434			
FISH AND GAME	85,083	55,009	55,009			30,074
MENTAL HEALTH	1,493,118					1,493,118
WORKFORCE INVESTMENT ACT HEAD START	804,361					804,361
RABIES TREATMENT	42,222					42,222
ROAD DISTRICT NO 1	156	156	156			
ROAD DISTRICT NO 2	3,037	3,037	3,037			
ROAD DISTRICT NO 3	1,332	1,332	1,332			
ROAD DISTRICT NO 4	763	763	763			
ROAD DISTRICT NO 5	128	128	128			
LIBRARY	528,837	176,279	176,279			352,558
SUPPLEMENTAL LOCAL LAW ENF JUSTICE ASSISTANCE GRANT-JAG JUSTICE ASSISTANCE GRANT-ARRA						
DA NARC ENFORCEMENT	2,624			200	200	2,824
SHERIFF NARC ENFORCEMENT	12,022	12,022	12,022			
RECORDERS MODERNIZATION	3,205,058	1,436,324	1,436,324			1,768,734
CHILD SUPPORT SERVICES						
COMMUNITY INFRASTRUCTURE	6,063,359	1,633,442	1,633,442			4,429,917
CHILDREN AND FAMILIES SUBST ABUSE AND CRIME PREV LOC COMM CORRECTIONS-AB118 SUPPLE LAW ENFORCEMENT-AB109						
TOTAL SPECIAL REVENUE FUNDS	12,242,534	3,318,926	3,318,926	200	200	8,923,808
CAPITAL PROJECT FUNDS						
AIRPORT EAST PROJECT						
COUNTY CAPITAL OUTLAY	70,516	70,516	70,516			
TOTAL CAPITAL PROJECT FUNDS	70,516	70,516	70,516			
TOTAL GOVERNMENTAL FUNDS	22,703,782	3,389,442	3,389,442	200	200	19,314,540

**COUNTY OF SAN JOAQUIN**  
**SCHEDULE 5**  
**SUMMARY OF ADDITIONAL FINANCING SOURCES BY SOURCE AND FUND**  
**GOVERNMENTAL FUNDS**  
**FISCAL YEAR 2012-2013**

DESCRIPTION	2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
<b>SUMMARIZATION BY SOURCE</b>				
PROPERTY TAXES - CURRENT SECURED	170,272,373	165,749,619	162,690,855	162,690,855
PROPERTY TAXES - CURRENT UNSECURED	6,379,796	6,544,109	5,876,431	5,876,431
PROPERTY TAXES - PRIOR UNSECURED	141,763	85,000	85,000	85,000
SUPPLEMENTAL PROPERTY TAXES - CURRENT	476,735	395,159	274,796	274,796
SUPPLEMENTAL PROPERTY TAXES - PRIOR	20,144	35,000	25,000	25,000
SALES AND USE TAXES	12,034,380	12,208,000	14,980,000	14,980,000
OTHER TAXES	7,533,991	10,669,929	9,203,802	9,203,802
<b>TOTAL TAXES</b>	<b>196,859,182</b>	<b>195,686,816</b>	<b>193,135,884</b>	<b>193,135,884</b>
LICENSES, PERMITS AND FRANCHISES	5,011,148	5,223,581	5,306,247	5,306,247
FINES, FORFEITURES AND PENALTIES	8,535,862	9,163,905	7,383,702	7,383,702
REVENUE FROM USE OF MONEY AND PROPERTY	1,787,173	2,091,982	1,533,382	1,533,382
INTERGOVERNMENTAL REVENUES				
STATE	273,499,003	294,731,684	313,066,380	313,066,380
FEDERAL	228,922,500	255,168,703	243,000,153	242,784,395
OTHER	4,433,942	4,345,018	4,454,870	4,454,870
CHARGES FOR SERVICES	79,892,931	80,405,592	77,296,703	77,296,703
MISCELLANEOUS REVENUES	4,397,109	3,079,906	2,061,729	2,061,729
OTHER FINANCING SOURCES				
TRANSFERS IN	64,766,221	61,917,047	74,058,908	74,058,908
OTHER FINANCING SOURCES	1,035,967	491,751	491,751	491,751
<b>TOTAL SUMMARIZATION BY SOURCE</b>	<b>869,141,038</b>	<b>912,305,985</b>	<b>921,789,709</b>	<b>921,573,951</b>
<b>SUMMARIZATION BY FUND</b>				
10001 COUNTY GENERAL	672,355,539	700,423,745	691,420,926	691,205,168
10011 COUNTY CONTINGENCY	9,752,479	434,416	434,416	434,416
20002 COUNTY ROAD	32,441,939	42,399,203	36,357,055	36,357,055
20005 FISH & GAME	13,579	12,000	6,000	6,000
20007 MENTAL HEALTH	75,950,899	88,739,170	101,661,581	101,661,581
20008 WORKFORCE INVESTMENT ACT	15,956,424	14,498,374	14,689,322	14,689,322
20009 COUNTY HEAD START	25,509,466	24,861,684	25,362,195	25,362,195
20010 RABIES TREATMENT	923,436			
20013 ROAD DISTRICT NO 1	523,524	522,244	503,821	503,821
20014 ROAD DISTRICT NO 2	623,119	627,445	597,624	597,624

**COUNTY OF SAN JOAQUIN**  
**SCHEDULE 5**  
**SUMMARY OF ADDITIONAL FINANCING SOURCES BY SOURCE AND FUND**  
**GOVERNMENTAL FUNDS**  
**FISCAL YEAR 2012-2013**

DESCRIPTION		2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
20015	ROAD DISTRICT NO 3	525,841	519,777	511,471	511,471
20016	ROAD DISTRICT NO 4	2,783,627	2,770,520	2,749,414	2,749,414
20017	ROAD DISTRICT NO 5	1,340,341	1,337,005	1,276,084	1,276,084
20018	LIBRARY FUND	5,444,087	5,025,097	4,899,044	4,899,044
20020	SUPPLEMENTAL LOCAL LAW ENFORCE	2,015,121	1,976,113		
20024	JUSTICE ASSISTANCE GRANT-JAG	210,000	279,575	187,931	187,931
20026	JUSTICE ASSISTANCE GRANT-ARRA	764,973	474,910		
20034	DA NARCOTICS ENFORCEMENT	28,363	41,000	40,200	40,200
20035	SHERIFF NARCOTICS ENFORCEMENT	12,272	60,200	66,758	66,758
20037	RECORDERS MODERNIZATION	746,704	791,370	849,437	849,437
20038	CHILD SUPPORT SERVICES	15,267,939	16,036,042	15,145,572	15,145,572
20039	COMMUNITY INFRASTRUCTURE	1,314,894	1,391,375	1,573,811	1,573,811
20041	CHILDREN & FAMILIES PROGRAM	1,010,763	1,270,156	1,116,862	1,116,862
20047	SUBSTANCE ABUSE & CRIME PREVENTION	584,498			
20048	AIRPORT EAST PROJECT				
20051	LOC COMMUNITY CORRECTNS-AB118			9,015,219	9,015,219
20052	SUPPLE LAW ENFORCEMENT-AB109			2,131,391	2,131,391
37004	COUNTY CAPITAL OUTLAY	3,041,208	7,814,564	11,193,575	11,193,575
<b>TOTAL SUMMARIZATION BY FUND</b>		<b>869,141,038</b>	<b>912,305,985</b>	<b>921,789,709</b>	<b>921,573,951</b>

**COUNTY OF SAN JOAQUIN**  
**SCHEDULE 6**  
**DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT**  
**GOVERNMENTAL FUNDS**  
**FISCAL YEAR 2012-2013**

<b>FUND NAME</b>	<b>FINANCING SOURCE CATEGORY</b>	<b>FINANCING SOURCE ACCOUNT</b>	<b>2010-2011 ACTUAL</b>	<b>2011-2012 ADOPTED BUDGET</b>	<b>2012-2013 REQUESTED</b>	<b>2012-2013 RECOMMENDED</b>
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**GENERAL FUNDS**

**10001 GENERAL FUND**

**TAXES**

4100100010	PROPERTY TAX-SECURED	97,575,364	95,100,000	92,400,000	92,400,000
4100100050	PROPERTY TAX-IN LIEU VLF	62,905,126	61,100,000	60,985,000	60,985,000
4100200070	PROPERTY TAX-SECURED-SB813	449,190	375,000	250,000	250,000
4101000000	PROPERTY TAX-UNSECURED	5,621,000	5,700,000	5,100,000	5,100,000
4101000007	PROPERTY TAX-UNSECURED-SB813	(92,491)	25,000		
4101000010	PROPERTY TAX-UNSECURED-BOAT	235,679	235,679	209,591	209,591
4101000020	PROPERTY TAX-SB 813-PRIOR	18,980	35,000	25,000	25,000
4101000030	PROPERTY TAX-UNSECURED-PRIOR	128,141	85,000	85,000	85,000
4107000000	SALES AND USE TAXES	9,324,527	9,430,000	11,500,000	11,500,000
4107000001	SALES AND USE TAX-IN LIEU SUT	2,709,853	2,778,000	3,480,000	3,480,000
4107000040	SALES AND USE TAXES-TRANSPORT		2,000	2,000	2,000
4109000020	OTHER TAXES-HOTEL & MOTEL	279,672	300,000	350,000	350,000
4109000030	OTHER TAXES-DOCUMENTARY STAMP	2,106,745	2,300,000	2,100,000	2,100,000
4109000050	OTHER TAXES-RACEHORSE	3,202	3,000	3,000	3,000
<b>TOTAL TAXES</b>		<b>181,264,988</b>	<b>177,468,679</b>	<b>176,489,591</b>	<b>176,489,591</b>

**LICENSES, PERMITS AND FRANCHISES**

4201000000	LICENSE/PERMITS-BUSINESS	108,849	100,000	105,000	105,000
4201000500	LICENSE/PERMITS-PEST CONTR	18,470	17,500	17,500	17,500
4201000700	LICENSE/PERMITS-APIARY REGI	170	160	160	160
4202000010	LICENSE/PERMITS-MOBILE HOME	18,453	17,000	15,000	15,000
4202000030	LICENSE/PERMITS-PLAN CHECK	478,515	565,752	470,000	470,000
4204000400	LICENSES/PERMITS-GUN	6,069	4,000	6,000	6,000
4204000900	LICENSE/PERMITS-FIRE	31,827	45,000	45,000	45,000
4204001000	LICENSE/PERMITS-EXPLOSIVES	1,250	1,400	1,400	1,400
4204040010	PERMITS-AMBULANCE	72,700	337,500	458,750	458,750
4204040020	PERSONNEL CERTIFICATION FEE	1,025	500	677	677
4204040030	PERSONNEL CERT FEE-EMSA	10,555	22,000	22,000	22,000
4204040040	LICENSE FEE-EMD	825	1,000	600	600
4204040050	LICENSE FEE-EMR	660	800	660	660
4204040060	LICENSE FEE-EMT	17,775	36,000	27,000	27,000
4204040070	LICENSE FEE-MICN	1,650	4,000	2,500	2,500
4204040080	LICENSE FEE-PARAMEDIC	5,225	4,400	5,000	5,000
4205000090	LICENSE/PERMITS-BURIAL	10,680	10,000	10,000	10,000
4205000110	LICENSE/PERMITS-MARRIAGES	2,823	2,750	2,750	2,750
4207000000	LICENSE/PERMITS-CONSTRUCTION	1,553,629	1,480,569	1,500,000	1,500,000

**COUNTY OF SAN JOAQUIN**  
**SCHEDULE 6**  
**DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT**  
**GOVERNMENTAL FUNDS**  
**FISCAL YEAR 2012-2013**

<b>FUND NAME</b>	<b>FINANCING SOURCE CATEGORY</b>	<b>FINANCING SOURCE ACCOUNT</b>	<b>2010-2011 ACTUAL</b>	<b>2011-2012 ADOPTED BUDGET</b>	<b>2012-2013 REQUESTED</b>	<b>2012-2013 RECOMMENDED</b>
	4208001010	FRANCHISES-GENERAL-CA WATER	143,722	144,000	161,000	161,000
	4208001020	FRANCHISES-GENERAL-PG&E GAS	361,656	362,000	376,000	376,000
	4208001030	FRANCHISES-GENERAL-PG&E ELECTR	1,308,679	1,310,000	1,287,000	1,287,000
	4208001040	FRANCHISES-GENERAL-SOUTHERN (S	290			
	4208001050	FRANCHISES-GENERAL-STANDARD GA	233	250	250	250
	4208003010	FRANCHISES-CATV	608,966	597,000	606,000	606,000
	<b>TOTAL LICENSES, PERMITS AND FRANCHISES</b>		<b>4,764,696</b>	<b>5,063,581</b>	<b>5,120,247</b>	<b>5,120,247</b>
	<b>FINES, FORFEITURES AND PENALTIES</b>					
	4301000010	FINES-VEHICLE CODE	588,921	595,000	485,000	485,000
	4301000080	FINES-CHILD RESTRAINT	5,253	6,000	4,000	4,000
	4301000090	MOE-BASE FINES/FEES	4,813,190	5,000,000	4,000,000	4,000,000
	4301000091	MOE-EXCESS FINES/FEES - ST SHR	(722,877)	(652,595)	(152,595)	(152,595)
	4305000000	FINES-HAZARDOUS VIOLATIONS	1,703	12,000	12,000	12,000
	4305000010	FINES-OTHER COURT	34,024	31,000	30,600	30,600
	4305000170	FINES-ALCOHOL LAB FEE-SHERIFF		40,000	40,000	40,000
	4305000230	FINES-ROBBERY-THEFT-CRIME PREV	638	500	500	500
	4305000240	FINES-TVS FEES	465,156	450,000	350,000	350,000
	4305000250	FINES-OTHER-PROBATION	25,938	25,000	17,500	17,500
	4306900000	FINES-PC 1463.28-EXCESS BAIL	40,061	40,000	30,000	30,000
	4316000000	PENALTIES ON DEL TAXES-COST	188,917	262,000	262,000	262,000
	4316000001	PENALTIES ON DEL TAXES-INT	2,638,563	3,000,000	2,000,000	2,000,000
	4316001000	PENALTIES-DELINQ-SB813	70,184	100,000	70,000	70,000
	4320000000	FINES-CIVIL PENALTY-ENVTL PROT	6,122	25,000	14,164	14,164
	4320001000	CONSUMER CIVIL PENALTIES	6,491	8,000	4,533	4,533
	<b>TOTAL FINES, FORFEITURES AND PENALTIES</b>		<b>8,162,284</b>	<b>8,941,905</b>	<b>7,167,702</b>	<b>7,167,702</b>
	<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>					
	4400000000	INTEREST INCOME	34,602	500,000	135,000	135,000
	4400100100	INTEREST-DELINQ. ACCT RECBL	178,521	148,000	148,000	148,000
	4410002200	RENTS/SUBLEASE	84,504	99,798		
	4410002500	RENTS-FREEDOM COFFEE	16,500	15,000	15,000	15,000
	4410011600	RENTS/PARKING FACILITY	163,729	118,710	118,710	118,710
	4410020300	RENTS/PROPERTY	4,578	8,400	8,400	8,400
	4410022500	RENTS/PROPERTY-RTD			36,000	36,000
	4410022700	RENTS/PROPERTY-AMER AG CREDIT	21,368	21,372	21,372	21,372
	4410023100	RENTS/OTHER ADV DISPLAYS	1,200	1,200	1,200	1,200
	4410023200	RENTS/DEVILLE APTS LEACHFIELDS	150	75	75	75
	4410023400	RENTS/CAR POOL PARKING	7,014	4,000	4,000	4,000
	4410040600	RENTS/OTHER-COMMUNITY CENTER	440	1,320	600	600
	4410041200	RENTS/OTHER-ANIMAL CONTROL-CAT		200	100	100

**COUNTY OF SAN JOAQUIN**  
**SCHEDULE 6**  
**DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT**  
**GOVERNMENTAL FUNDS**  
**FISCAL YEAR 2012-2013**

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
	4410041600	RENTS/OTHER-HONOR FARM	81,510	81,180	81,180	81,180
	4420000000	RENTS/ VENDING MACHINES	3,604	7,800	3,000	3,000
	4422003000	RENTS/CAA-TEL LEASE	9,877	10,775	10,775	10,775
	4440233000	ROYALTIES- OIL & GAS	39,528	40,787	40,787	40,787
<b>TOTAL REVENUE FROM USE OF MONEY AND PROPERTY</b>			<b>647,125</b>	<b>1,058,617</b>	<b>624,199</b>	<b>624,199</b>
<b>INTERGOVERNMENTAL REVENUES - STATE</b>						
	4504000600	ST-MOTO VHCL FEE-R&T11001.5(B)			300,000	300,000
	4505120000	ST-UNCLAIMED GAS TAX	1,040,885	723,863	827,712	827,712
	4505130000	ST-TIMBER YIELD TAX	31			
	4505200000	ST-REALIGNMENT-SALES TAX-SS	27,536,384	27,250,104	32,485,294	32,485,294
	4505220000	ST-REALIGNMENT-SALES TX-HTH-PH	169,402	165,000	165,000	165,000
	4505300000	ST-REALIGNMENT-VLF-MH	5,979,780	6,266,754	2,564,873	2,564,873
	4505320000	ST-REALIGNMENT-VLF-SS	1,095,249	1,130,000	1,060,000	1,060,000
	4505340000	ST-REALIGNMENT-VLF-HLTH	13,043,255	14,246,865	14,657,616	14,657,616
	4505500000	ST-HOMEOWNER PROP TAX	1,282,134	1,250,000	1,285,000	1,285,000
	4509000000	ST-AGRICULTURE	2,115,642	2,646,215	2,320,926	2,320,926
	4515100000	ST-ELECTION	1,312,884			
	4520000000	ST-CORRECTIONS	578,114	597,585	796,780	796,780
	4520100000	ST-PUBLIC PROTECTION-DA	1,710,675	1,800,984	1,825,792	1,825,792
	4520100049	ST-DA-VICTIM WITNESS	28,122	8,475	30,000	30,000
	4520200000	ST-DEPT OF JUSTICE	4,796	5,000	4,000	4,000
	4521600000	ST-PUBLIC PROTECTION-SHRF	327,443	900,939	898,755	898,755
	4521600057	ST-PUBLIC PROTECTION-SHRF-911	26,621	44,856	44,856	44,856
	4522700000	ST-PUBLIC PROTECTION-PROB	1,452,938	1,569,504	1,783,746	1,783,746
	4522700100	ST-PROB-SB933 PLACEMENT	181,084	180,000	100,000	100,000
	4522700300	ST-PROB-AB636 CWSOIP	40,230	35,000	35,000	35,000
	4522700500	ST-PROB-DJJ REALIGNMENT		150,000	150,000	150,000
	4522700600	ST-PROB-CCCPA		1,170,420	1,274,696	1,274,696
	4522704200	ST-REST FINE REBATE	58,684	50,000	50,000	50,000
	4522800000	ST-PUBLIC PROTECTION-OTHER	28,081	139,100	139,100	139,100
	4527100000	ST-LAW ENFORCE TRAINING	395,482	477,485	486,702	486,702
	4527200000	ST-PUBLIC SAFETY-172	37,123,915	37,600,000	42,900,000	42,900,000
	4527400000	ST-OCJP-OES-BD OF CORR	1,536,288	2,199,264	1,559,515	1,559,515
	4527500000	ST-CSA-JABG-AMVPT-ART	18,305			
	4527600000	ST-ENVIRONMENTAL PROT	687,551	732,768	732,740	732,740
	4527600080	ST-ABANDONED VEHICLE ABATEMENT	35,482	35,000	35,000	35,000
	4527800000	ST-REALIGNMENT-AB118 2011			49,384,571	49,384,571
	4528000000	ST-SHRF BOATING SFTY	592,598	586,596	586,596	586,596
	4528200000	ST-MANDATE-SB 90	1,834,008	1,655,526	1,210,838	1,210,838
	4529800000	ST-TRIAL COURT-GRANTS/PROG	98,158	91,700	77,000	77,000

**COUNTY OF SAN JOAQUIN**  
**SCHEDULE 6**  
**DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT**  
**GOVERNMENTAL FUNDS**  
**FISCAL YEAR 2012-2013**

<b>FUND NAME</b>	<b>FINANCING SOURCE CATEGORY</b>	<b>FINANCING SOURCE ACCOUNT</b>	<b>2010-2011 ACTUAL</b>	<b>2011-2012 ADOPTED BUDGET</b>	<b>2012-2013 REQUESTED</b>	<b>2012-2013 RECOMMENDED</b>
	4540000000	ST-CAL CHILDREN SVS	756,348	3,863,179	3,868,158	3,868,158
	4540100000	ST-CHILD HLTH	406,396	925,595	925,595	925,595
	4540200000	ST-CHILDREN/MILK	267,081	263,272	275,551	275,551
	4547000000	ST-OTHER HEALTH	9,378,845	5,612,206	5,600,097	5,600,097
	4547200000	ST-HEALTH	219,818	195,000	195,000	195,000
	4550000000	ST-PUBLIC ASST-ADM	35,637,401	32,638,353	18,088,491	18,088,491
	4556000000	ST-AGING PROG	2,334,543	2,350,261	170,342	170,342
	4557000000	ST-OTHER	2,493,618	2,575,137	2,580,070	2,580,070
	4557100000	ST-SOCIAL SVS	65,290,833	76,711,299	42,556,449	42,556,449
	<b>TOTAL INTERGOVERNMENTAL REVENUES - STATE</b>		<b>217,119,104</b>	<b>228,843,305</b>	<b>234,031,861</b>	<b>234,031,861</b>
	<b>INTERGOVERNMENTAL REVENUES - FEDERAL</b>					
	4558100000	FEDERAL-SOCIAL SVS-ADM	8,561,381	5,477,766	6,612,238	6,396,480
	4558200000	FEDERAL-SOCIAL SERVICES	136,047,028	155,946,226	149,370,487	149,370,487
	4558200200	FED-SOCIAL SVS-PROB PQCR		96,296		
	4559100000	FEDERAL-HEALTH	105,379	1,417,066	1,539,284	1,539,284
	4562000000	FEDERAL - IN LIEU TAXES	5,266			
	4563000000	FEDERAL-COPS	1,206,408	1,797,020	3,115,988	3,115,988
	4563000100	FEDERAL-COPS-JAG RECOVERY	695,910			
	4563100000	FEDERAL-COPS MORE	63,396			
	4564000000	FEDERAL-OTHER	542,194	455,000	318,000	318,000
	4564100000	FEDERAL-DOMESTIC PREPARE	1,782,571	4,156,490	3,058,024	3,058,024
	4564301000	FEDERAL-FHWA	241,774		20,000	20,000
	4565000000	FEDERAL-CDBG	4,372,325	5,815,844	5,820,588	5,820,588
	4565200000	FEDERAL-CDBG-HOME	4,265,920	4,105,000	4,269,757	4,269,757
	4566000000	FEDERAL-HUD	573,233	760,000	303,743	303,743
	4567000000	FEDERAL-AGING/COMMUNITY SVS	6,072,075	3,934,209	4,397,516	4,397,516
	4567010000	FEDERAL-CAA FEMA	19,347	63,538	50,000	50,000
	4567030000	FEDERAL-FEMA GRANT	117,462			
	4569000000	FEDERAL-OTHER	284,411	530,000	524,921	524,921
	4569001100	FEDERAL-USDOJ-VAWA STOP	33,505	80,000	80,000	80,000
	4569001200	FEDERAL-DOJ-OJP-BJA-TYGR			299,998	299,998
	<b>TOTAL INTERGOVERNMENTAL REVENUES - FEDERAL</b>		<b>164,989,585</b>	<b>184,634,455</b>	<b>179,780,544</b>	<b>179,564,786</b>
	<b>INTERGOVERNMENTAL REVENUES - OTHER</b>					
	4571000000	OTHER GOV'T AID-CITIES	117,844	44,129	5,500	5,500
	4572000000	OTHER GOV'T AID-COUNTIES	17,500	70,000	70,000	70,000
	4573000000	OTHER GOV'T AID-SCHOOLS	452,780	450,000	450,000	450,000
	4574000000	OTHER GOV'T AID-OTHER	23,877	2,000	2,000	2,000
	4576000000	OTHER GOVT-REDEVLNMT PASS-THR	3,198,120	3,140,000	3,140,000	3,140,000
	<b>TOTAL INTERGOVERNMENTAL REVENUES - OTHER</b>		<b>3,810,121</b>	<b>3,706,129</b>	<b>3,667,500</b>	<b>3,667,500</b>



**COUNTY OF SAN JOAQUIN**  
**SCHEDULE 6**  
**DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT**  
**GOVERNMENTAL FUNDS**  
**FISCAL YEAR 2012-2013**

FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
<b>CHARGES FOR SERVICES</b>						
4601000000	ASSESSMENT PROCESSING FEE		631,820	635,000	620,000	620,000
4601000100	ASSESSMENT BOARD APPEALS FEES		59,000	85,000	42,500	42,500
4601002000	PROP TAX ADMIN-SB813		295,847	300,000	300,000	300,000
4601100000	PROP TAX ADMIN-SEGREG		1,454	1,160	1,500	1,500
4601200000	REDEMPTION FEES		72,830	100,000	73,000	73,000
4602002000	PROP TAX ADMIN SB2557-CITIES		2,404,816	2,404,829	2,510,924	2,510,924
4602003000	PROP TX ADMIN SB2557-LCL DIST		1,675,290	1,675,283	1,696,951	1,696,951
4603000000	DELINQ TAX SALES ADVTS COST		556	1,750	1,750	1,750
4603000100	DELINQUENT TAX SALES COST		3,953	2,000	2,000	2,000
4603000200	DELINQ TX SALES RESEARCH COST		3,040	5,700	5,700	5,700
4604000100	TAX COLLECTOR SERVICE FEE		19,649	10,000	10,000	10,000
4604000300	TREASURER -INVESTMENT SVS FEE		759,725	791,276	796,644	796,644
4604000400	TREASURER -CERT OF TX FEE		2,030	1,000	1,000	1,000
4604000600	UNSECURED COLL COST FEE		94,499	94,560	95,000	95,000
4604000800	ONLINE-IVR PROPERTY TAX CK FEE		9,158	9,000	11,000	11,000
4604100000	ASSESSORS-OUTSIDE SEV		4,850	2,500	2,000	2,000
4605010000	DIRECT ASSESSMENTS-WEED ABATE		99,889	60,000	60,000	60,000
4605110000	SPECIAL ASSESSMENTS-CURRENT		(35)			
4608000000	AUDITING & ACCOUNTING FEES		42,038	50,000	40,000	40,000
4611000100	BENEFITS ADMIN FEE-KAISER		285,696	283,579	362,966	362,966
4611000200	BENEFITS ADMIN FEE-PUD		5,677	6,556	5,488	5,488
4611000300	BENEFITS ADMIN FEE-VSP		7,059	7,018	7,189	7,189
4611000400	BENEFITS ADMIN FEE-COBRA		666	600	600	600
4612000000	ELECTION SERVICES		1,365,269		2,175,500	2,175,500
4612020000	ELECTION SVS-CANDIDATE FILG			30,000		
4612030000	ELECTION SVS-STATMNT OF QUAL		104,088	61,200	66,500	66,500
4620000000	LEGAL SERVICES		125,959	109,374	109,374	109,374
4620006000	LEGAL SERVICES-DA-FORFEITURE			17,760	17,760	17,760
4620007000	LEGAL SERVICES-CC-FORFEITURE		7,534			
4620100000	LEGAL SERVICES-STATE PRISONER		32,183	267,459	270,000	270,000
4620200000	LEGAL SERVICES-COURT APPOINTED		27,472	30,000	30,000	30,000
4620300000	LEGAL SERVICES-DA		19,990	25,000	50,000	50,000
4620400000	LEGAL SERVICES-COLLECTOR		14,892	11,000	11,000	11,000
4620500000	LEGAL SERVICES-MUNI ACTIONS		4,828	3,600	3,600	3,600
4620600000	LEGAL SERVICES-PUBLIC DEF		26,912	34,000	34,000	34,000
4620700000	LEGAL SERVICES-NARCOTICS ENF		6,458	12,023	12,023	12,023
4621005000	CONSUMER RECOVERED COST		500	20,000	11,331	11,331
4621005100	DA ENVIRONMENTAL RECOVERED CST		260,551	300,000	169,972	169,972
4621005200	COMMUN ACCOUNTABILITY PRGM FEE		7,385		7,000	7,000

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<b>FUND NAME</b>	<b>FINANCING SOURCE CATEGORY</b>	<b>FINANCING SOURCE ACCOUNT</b>	<b>2010-2011 ACTUAL</b>	<b>2011-2012 ADOPTED BUDGET</b>	<b>2012-2013 REQUESTED</b>	<b>2012-2013 RECOMMENDED</b>
	4623040410	SPECIALTY CARE DESIGNATION			200,000	200,000
	4623042010	TRAINING-EMT PROGRAM			22,000	22,000
	4623042020	TRAINING-PARAMEDIC PROGRAM	33,000			
	4623042030	TRAINING-CONT ED PROGRAM	6,600		4,400	4,400
	4623200000	OTHER SVS FEES	40,372	168,278	72,853	72,853
	4623202000	CO CLERK-MARRIAGE FEES	32,800	36,000	35,000	35,000
	4623207000	PURCHASING SVS	118,914	68,000	80,000	80,000
	4623209000	DATA PROCESSING SVS	1,343,984	1,278,850	1,263,166	1,263,166
	4623240510	OTHER SVCS-EMSYSTEM	33,218	222,900	143,123	143,123
	4625100000	PLANNING & ENGINEERING SVS	312,388	300,000	300,000	300,000
	4625100300	PLANNING-ADMIN FEE-DEV	4,912	3,500	3,500	3,500
	4625100550	PLANNING SVS-DEVELOP DIVISIN	787,473	635,000	635,000	635,000
	4625101400	CODE ENFORCEMENT CITATION FEE	38,341	10,000	20,000	20,000
	4625103000	PLAN CHECK FEES	43,827	40,000	40,000	40,000
	4625103900	PLANNING SVS-NEW COMMUNITIES	32,409	15,000	15,000	15,000
	4625104700	PLANNING SVS-GEOGRAPHIC INFO	59,156	25,000	25,000	25,000
	4625105030	GREEN BUILDING STANDARDS FEE	539	600	600	600
	4625110400	SURVEYORS SVS	114,498	150,000	120,000	120,000
	4625110900	SURVEYORS SVS-DOC REVIEW	24,242	30,000	30,000	30,000
	4625120100	HAZARDOUS MATERIALS FEES	697,670	729,112	689,483	689,483
	4625120380	HAZARDOUS MATERIALS INVENTORY	16,110	16,500	16,500	16,500
	4625710000	ESTATE FEES - PUBLIC ADM	118,426	145,000	135,000	135,000
	4625711000	ESTATE FEE - PA-CONTRA-COUNSEL	(36,266)	(44,000)	(40,000)	(40,000)
	4625730000	ESTATE IMVESTMENT MGMT FEE-PA	3,887	10,000	5,000	5,000
	4626200000	INSPECTION FEES	785	700	700	700
	4626260000	INSPECTION FEES-GRAIN SCALE	11,737	8,020	8,020	8,020
	4626290000	INSPECTION FEES-TEST WEIGHING/	481,887	468,000	474,372	474,372
	4626510100	CIVIL PROCESS FEES	773	480	480	480
	4626510200	CIVIL PROCESS SVS-SHRF	382,904	450,000	385,000	385,000
	4626510600	CIVIL PROCESS SVS-SHRF-AUTOMAT	61,992	203,016	218,438	218,438
	4626511000	CIVIL PROCESS SVS-SHRF-VEHICLE	204,652	77,272	158,121	158,121
	4627102000	AGRICULTURAL-CIVIL PENALTIES	10,550	14,100	14,100	14,100
	4627120000	HUMANE SVS		15,000	9,000	9,000
	4627210000	RECORDING FEE	2,141,255	2,250,000	2,012,290	2,012,290
	4627210030	RECORDING-COUNTY CLERK	111,986	100,000	110,000	110,000
	4627240000	RECORDING-COPY FEE-VITAL	180,718	200,000	180,000	180,000
	4627250000	RECORDING-MARRIAGE ISSUE	2,806	3,000	2,750	2,750
	4627251700	RECORDING-INDEXING FEE	339,507	350,000	300,000	300,000
	4629100000	COURT FEES & COSTS	1,440,041	1,337,200	1,480,200	1,480,200
	4629110000	COURT FEES & COSTS-CONCILIATN	1,015	1,000	1,000	1,000
	4629144000	COURT FEES & COSTS-COLL ADM	543,245	500,000	400,000	400,000

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<b>FUND NAME</b>	<b>FINANCING SOURCE CATEGORY</b>	<b>FINANCING SOURCE ACCOUNT</b>	<b>2010-2011 ACTUAL</b>	<b>2011-2012 ADOPTED BUDGET</b>	<b>2012-2013 REQUESTED</b>	<b>2012-2013 RECOMMENDED</b>
	4629145100	COURT FEES - NIGHT COURT	557			
	4629200100	DA-CASE EXPONGEMENT FEE	2,760	10,000	10,000	10,000
	4629426000	PROBATION-SUPERVISON	318,781	285,000	250,000	250,000
	4629428000	PROBATION-RESTUTION FEE	29,346	28,000	20,000	20,000
	4629429000	PROBATION-DIVERSION	25,884	22,000	18,000	18,000
	4629431000	PROBATION-INVESTIGATION	61	65		
	4629432000	PROBATION-STEPPARENT ADOP	6,792			
	4629444000	PROBATION-REST FINE ADM	13,576	15,000	9,500	9,500
	4629465000	PROBATION-JUV RECORD SEAL	5,490	7,000	5,000	5,000
	4629467000	LIVESCAN FEES	16,556	20,500	13,100	13,100
	4629609000	LAW ENF SVS-BOOKING-CONVICT	77,400	70,000	70,000	70,000
	4629800000	LAW ENF SVS	27,959	28,000	25,000	25,000
	4629800100	LAW ENF SVS-SUBPOENA GC 68097	4,200			
	4629800400	LAW ENF SVS-SPECIAL EVENT	63,348	45,000	45,000	45,000
	4629802500	LAW ENF SVS-REMOVAL & STORAGE	201,050	265,320	245,000	245,000
	4629802600	LAW ENF SVS-FALSE ALARM FEES	32,084	35,000	40,000	40,000
	4629802900	LAW ENF SVS-STC TRAINING	792			
	4629803700	LAW ENF SVS-INVESTIGA FEE	800	700	900	900
	4629804000	LAW ENF SVS-TOWED VEHICLE FEE	30,550	37,000	30,000	30,000
	4629811400	LAW ENF SVS-LATHROP	3,781,854	4,287,682	4,517,226	4,517,226
	4629811500	LAW ENF SVS-OTHER COUNTIES	397,091	400,000	245,000	245,000
	4629811600	LAW ENF SVS-SCHOOLS	95,084		69,455	69,455
	4629811700	LAW ENF SVS-MTN HOUSE	794,927	1,020,670	1,097,860	1,097,860
	4629820000	LAW ENF SVS-CT SECURITY	9,050,169	8,242,439		
	4632300000	UTILITY SERVICE FEE-COMM CTR	45,495			
	4632510000	UTILITY FEES-GENERAL	255	7,000		
	4636120000	ENGINEERING SVCS-PW-FACILITIES	5,000	25,000		
	4640100000	HEALTH SVS	674,913	540,000	540,000	540,000
	4640100200	HEALTH SVS-VITAL ST DEATH CERT	178,710	180,000	190,000	190,000
	4640110000	HEALTH SVS-LAB	1,093,926	615,355	75,355	75,355
	4640111000	HEALTH SVS-CLINIC-CONFIDE	9,379			
	4641000000	HEALTH SVS-ENVIRONMENTAL HLTH	4,622,822	4,589,628	4,567,130	4,567,130
	4645000000	PATIENT FEES	11,800	18,000	15,000	15,000
	4646000000	CAL CHILDREN SVS FEES	2,160	2,500	2,500	2,500
	4646010000	CAL CHILDREN SVS-ASSESSMENT	1,000	2,500	2,500	2,500
	4646490000	CAL CHILDREN SVS-HLTH SVS-MISC	95			
	4648000000	INSTITUTIONAL CARE/SVS	880	1,000	500	500
	4648020080	INST CARE/SVS-HOME DETENTION	151,391	170,000	140,000	140,000
	4648020090	INSTITU CARE/SVS-JAIL/HONOR	553,849	300,000		
	4648020100	INST CARE/SVS-WORK FURLOUGH	9,185	5,000	6,000	6,000
	4648020250	INST CARE/SVS-ALT WORK PROGRAM	892,222	870,000	725,000	725,000

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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED	
		4648020260	INSTITU CARE/SVS-INMATE VISIT	15,786	16,000	16,000	16,000
		4648040120	INSTITU CARE/SVS-COURT WARDS	144,405	120,000	148,400	148,400
		4670000600	PARKS-MAGEE	18,457	18,000	30,000	30,000
		4670000700	PARKS-MOSSDA	42,820	55,000	55,000	55,000
		4670000800	PARKS-OAK GROVE	171,038	166,000	199,200	199,200
		4670001200	PARKS-DOS RE	28,410	36,000	36,000	36,000
		4670001500	PARKS-USERS-LITTLE LEAGUE	2,000	2,200	2,200	2,200
		4670001900	PARKS-WESTGAT	23,427	23,000	23,000	23,000
		4670002000	PARKS-OTHER	8,010	18,500	21,500	21,500
		4670002100	PARKS-DOS RE	69,270	72,000	72,000	72,000
		4670002200	PARKS-MICKE GROVE	423,324	445,000	560,000	560,000
		4670002400	PARKS-WESTGATE	10,697	11,000	11,000	11,000
		4670002600	PARKS-REGION	22,098	10,000	30,000	30,000
		4670002700	PARKS-RESERVATION	13,440	13,500	13,500	13,500
		4670002800	PARKS-OAK GROVE	29,062	18,000	18,000	18,000
		4670003100	PARKS-ZOO ADMISSION FEE	330,469	310,000	310,000	310,000
		4670003200	PARKS-ANNUAL PASSES	14,520	15,000	21,600	21,600
		4670003400	PARKS- MISC FEES	3,000	6,000	9,000	9,000
		4670090010	PARKS-CONCESSION FEES-SNACK	9,324	12,000	24,000	24,000
		4670090110	PARKS-CONCESSION FEES-AMUSE	24,527	26,000	26,000	26,000
		4670090250	PARKS-CONCESSION FEES-REGIONL	4,158	10,000	10,000	10,000
		4670091000	PARKS-OPERATIONAL PERMIT FEES	2,400	1,000	1,000	1,000
		4670092000	PARKS-FUN TOWN UTILITIES REIMB	4,336	6,000	6,000	6,000
		4670094000	PARKS-RENTAL FEE-MICKE GRV	193,931	190,000	221,000	221,000
		4670094090	PARKS-HARMONEY	3,345	1,500	2,500	2,500
		4670094180	PARKS-OAK GROVE	56,230	56,000	61,600	61,600
		4670100000	OTHER CHARGES-NON BOS DIST	784,080	879,297	942,502	942,502
		4670200000	A-87 CHARGES-NON BOS SD	545,811	625,463	695,700	695,700
		4680104300	OTHER FEES-DOMESTIC VIO CERT	1,250	1,000	1,000	1,000
		TOTAL CHARGES FOR SERVICES		44,455,699	42,574,574	35,727,096	35,727,096
		MISCELLANEOUS REVENUES					
		4702000000	PRIVATE DONATION-AID FR OTHER	18,060	2,500	3,500	3,500
		4702007900	PRIVATE PARTIES CONT-KAISER GR	25,000			
		4702008700	AID FROM OTHER AGENCIES	95,000			
		4702054130	NUTRITION PROGRAM INCOME	97,902	100,103	97,902	97,902
		4704200000	SALE OF FIXED EQUIP/FURN	24,878			
		4704300000	SALE OF GOODS MATERIALS	118,846	68,100	72,250	72,250
		4704300001	SALE OF GOODS MATERIAL-GIS	3,916	2,000	2,000	2,000
		4704300002	SALE OF GOODS MATERIALS-CD	7,931	5,000	10,000	10,000
		4704310000	SALE OF RECYCLED MATERIAL	12,737	4,000	32,500	32,500

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<b>FUND NAME</b>	<b>FINANCING SOURCE CATEGORY</b>	<b>FINANCING SOURCE ACCOUNT</b>	<b>2010-2011 ACTUAL</b>	<b>2011-2012 ADOPTED BUDGET</b>	<b>2012-2013 REQUESTED</b>	<b>2012-2013 RECOMMENDED</b>
	4704400000	OTHER SALES/SVS	150,651	126,800	103,000	103,000
	4704400100	TRAINING- NON-CO ORGANIZATIONS	225			
	4706000000	RETURNED CHECK FEES	30,133	35,450	29,300	29,300
	4706100000	UNCLAIMED MONEY & CASH OVERAGE	73,280	15,100	15,100	15,100
	4706200000	OUTLAWED WARRANTS	26,647	50,000	50,000	50,000
	4706300000	FEES FROM EMPLOYEES	591	1,000	1,000	1,000
	4706500000	RETURNED CHECKS-NSF	(288)	(200)		
	4707000000	OTHER MISC REVENUES	453,581	280,492	417,836	417,836
	4707000047	DEPOSITS-REFUNDABLE CLEANING	(792)			
	4707003000	OTHER-PENALTIES	177,660	175,000	137,610	137,610
	4707010000	OTHR-REV APPLICABLE TO PRIOR Y	104,810			
	4708000000	REBATES & REFUNDS	326			
	4708100000	RECOVERED DAMAGES	3,359	1,300	3,810	3,810
	4708100100	RESTITUTION	8,484	500		
	4709000000	COST REIMBURSEMENTS	1,037,475	1,306,453	543,230	543,230
	4709003000	COST REIMB-EEDD-WIA	11,070			
	4710000000	SEIZED ASSET FORFEITURES		29,608		
	4711000000	REBATES & REFUNDS	2,865	3,000	3,000	3,000
	4711000001	REBATES N REFUNDS-ACO USE ONLY	31,954			
	<b>TOTAL MISCELLANEOUS REVENUES</b>		<b>2,516,301</b>	<b>2,206,206</b>	<b>1,522,038</b>	<b>1,522,038</b>
	<b>OTHER FINANCING SOURCES</b>					
	4800000000	OPER TRF-IN	5,770,424	6,222,282	4,940,663	4,940,663
	4800000400	OPER TRF-FM CPTL FAC FEE PROG	1,413,099	1,362,156	1,413,099	1,413,099
	4800000710	OPER TRF-FM CCF		240,000	200,000	200,000
	4800004900	OPER TRF-FR PUB SAF REAL AB109			348,381	348,381
	4800005500	OPER TRF-FR TR CT SEC TR AB109			8,953,376	8,953,376
	4800010000	OPER TRF-IN	11,539,572	3,997,189	1,787,266	1,787,266
	4800060000	OPER TRF-FM CAPITAL OUTALY		8,727,000	2,327,000	2,327,000
	4800170000	OPER TRF-FM EQUIP AUTOMATION	487,700	1,100,000	1,201,115	1,201,115
	4800180000	OPER TRF-FM DA-NARCOTICS	32,000	40,000	32,000	32,000
	4800190000	OPER TRF-FM ASSESSOR AUTOM		36,961	152,560	152,560
	4800210000	OPER TRF-FM DNA CO SHR PROP 69	66,921	76,200	66,000	66,000
	4800220000	OPER TRF-FM RYAN WHITE CONSORT	2,990			
	4800230000	OPER TRF-FM PUB HEALTH TR	16,244			
	4800280000	OPER TRF-FM AB1288-HEALTH SVS	331,881	331,881	331,881	331,881
	4800320000	OPER TFR-FM REC SSN TRUNC P FD		250,000	190,000	190,000
	4800400000	OPER TRF-FM SOC SV TR-FOSTR CR	1,095,249	1,130,000	1,060,000	1,060,000
	4800490000	OPER TRF-FM GF TO H PH TR-VLF	425,210	464,449	1,146,333	1,146,333
	4800520000	OPER TRF-FM CHILD RESTRAINT TR	7,152	75,424	75,424	75,424
	4800590000	OPER TRF-FM BIO-TERRORISM TR	688,253	650,000	650,000	650,000

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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
	4800660000	OPER TRF-FM FARM ADVISORS TR	9,851	26,871	2,000	2,000
	4800670000	OPER TRF-FM INMATE WELFARE	1,258,914	1,200,000	1,060,973	1,060,973
	4800810000	OPER TRF-FM HOSPITAL COP PROJ-	7,495,681	7,589,649	7,573,193	7,573,193
	4800850000	OPER TRF-FM CONTINGENCY	6,556,908			
	4800900000	OPER TRF-FM MH		145,000	150,000	150,000
	4801080000	OPER TRF-FM CHILD SUPPORTF	243,286	244,611	240,124	240,124
	4801180100	OPER TRF-FM DOMESTIC VIOL FD	147,705	147,735	147,735	147,735
	4801210000	OPER TRF-FM FISH AND GAME	7,000	7,000	7,000	7,000
	4801220000	OPER TRF-FM CHILD AND FAMILY	115,080	100,000	100,000	100,000
	4801230000	OPER TRF-FM SHRF-CAL ID	590,259	1,326,495	1,250,953	1,250,953
	4801231000	OPER TRF-FM SHRF-MISC TRUSTS	70,000	70,000	30,000	30,000
	4801410000	OPER TRF-FM PARK ACTY TR		8,000	8,000	8,000
	4801460000	OPER TRF-FM VITAL STATS		41,000	130,000	130,000
	4801590000	OPER TRF-FM COMMISSARY	86,278			
	4801610000	OPER TRF-FM AGRIC STORE	25,183	28,900	28,900	28,900
	4801640000	OPER TRF-FM AGR INSP	632,846	872,052	961,799	961,799
	4801660000	OPER TRF-FM PARK ENDOWMENT		1,254,661	604,661	604,661
	4801680000	OPER TRF-FM AG FACILITY	2,500	13,460	12,550	12,550
	4801730000	OPER TRF-FM TOBACCO SETTLE	5,245,075	7,280,000	9,360,000	9,360,000
	4801750000	OPER TRF-FM PARK DONATION		607,318	607,318	607,318
	4801780000	OPER TRF-FM JAIL INDUSTRY	262,373	260,000	139,844	139,844
TOTAL OTHER FINANCING SOURCES			44,625,634	45,926,294	47,290,148	47,290,148
TOTAL GENERAL FUND FINANCING SOURCES			672,355,537	700,423,745	691,420,926	691,205,168
10011 CONTINGENCY FUND						
OTHER FINANCING SOURCES						
	4800010000	OPER TRF-IN	8,773,847			
	4819810000	REPAYMT OF INTERFUND BORROWING	718,285	194,286	146,678	146,678
	4819810232	INTERFD BORROW-REPMT-P-CSA	\$11,000	11,000	11,000	11,000
	4819811400	INTERFUND BORROWING-REPMT-INT	249,347	229,130	276,738	276,738
TOTAL OTHER FINANCING SOURCES			9,752,479	434,416	434,416	434,416
TOTAL CONTINGENCY FUND FINANCING SOURCES			9,752,479	434,416	434,416	434,416
TOTAL GENERAL FUNDS FINANCING SOURCES			682,108,016	700,858,161	691,855,342	691,639,584

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**DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT**  
**GOVERNMENTAL FUNDS**  
**FISCAL YEAR 2012-2013**

<b>FUND NAME</b>	<b>FINANCING SOURCE CATEGORY</b>	<b>FINANCING SOURCE ACCOUNT</b>	<b>2010-2011 ACTUAL</b>	<b>2011-2012 ADOPTED BUDGET</b>	<b>2012-2013 REQUESTED</b>	<b>2012-2013 RECOMMENDED</b>
<b>SPECIAL REVENUE FUNDS</b>						
<b>20002 ROAD FUND</b>						
	<b>TAXES</b>					
4107000040	SALES AND USE TAXES-TRANSPORT		689,611	587,826	652,281	652,281
4107000050	SALES AND USE TAXES-LTF BIKE		77,606	79,446	89,601	89,601
4108000000	SALES TAX-MEASURE K		3,757,508	4,700,000	5,154,000	5,154,000
4108000410	SALES TAX-MEASURE K-CONGEST		477,856	2,697,657	52,920	52,920
4108000420	SALES TAX-MEASURE K-BICYCLE		141,792			
4108000460	SALES TAX-MEASURE K-RDWY SFTY				800,000	800,000
	<b>TOTAL TAXES</b>		<b>5,144,373</b>	<b>8,064,929</b>	<b>6,748,802</b>	<b>6,748,802</b>
<b>LICENSES, PERMITS AND FRANCHISES</b>						
4203000010	LICENSE/PERMITS-ROAD PRIVALEGE		71,121	90,000	116,000	116,000
4208003050	FRANCHISES-MISCELLANEOUS		69,993	70,000	70,000	70,000
	<b>TOTAL LICENSES, PERMITS AND FRANCHISES</b>		<b>141,114</b>	<b>160,000</b>	<b>186,000</b>	<b>186,000</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
4400000000	INTEREST INCOME		149,724	120,000	120,000	120,000
	<b>TOTAL REVENUE FROM USE OF MONEY AND PROPERTY</b>		<b>149,724</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>
<b>INTERGOVERNMENTAL REVENUES - STATE</b>						
4502000100	ST-HIGHWAY USERS TAX-2104		5,611,134	5,744,356	5,736,400	5,736,400
4502000200	ST-HIGHWAY USERS TAX-2106		681,323	705,581	666,200	666,200
4502000300	ST-HIGHWAY USERS TAX-2103		5,206,201	5,900,000	7,105,876	7,105,876
4502000500	ST-HIGHWAY USERS TAX-2105		3,111,874	3,191,762	2,923,300	2,923,300
4530110000	ST-ROAD-CONSTRUCTION		1,869,802	1,500,000		
4530110001	ST-ROAD CONSTRUCTION-ST MTCHNG		100,000	100,000	100,000	100,000
4557001000	ST-OTHER-OFC TRAFFIC SAFETY		38,200	138,000		
	<b>TOTAL INTERGOVERNMENTAL REVENUES - STATE</b>		<b>16,618,534</b>	<b>17,279,699</b>	<b>16,531,776</b>	<b>16,531,776</b>
<b>INTERGOVERNMENTAL REVENUES - FEDERAL</b>						
4560000000	FEDERAL-CONSTRUCTION		8,189,954	7,555,720	6,753,448	6,753,448
4564305000	FEDERAL-TRANSPORTATION		175,521	589,847	890,000	890,000
4564305001	FEDERAL-CONGESTION MITIG		106,174	6,242,093	2,558,375	2,558,375
	<b>TOTAL INTERGOVERNMENTAL REVENUES - FEDERAL</b>		<b>8,471,649</b>	<b>14,387,660</b>	<b>10,201,823</b>	<b>10,201,823</b>
<b>INTERGOVERNMENTAL REVENUES - OTHER</b>						
4572000000	OTHER GOV'T AID-COUNTIES		142,332	56,200	250,600	250,600



**COUNTY OF SAN JOAQUIN**  
**SCHEDULE 6**  
**DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT**  
**GOVERNMENTAL FUNDS**  
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
	4574000000	OTHER GOV'T AID-OTHER	17,487	37,689	17,770	17,770
	TOTAL INTERGOVERNMENTAL REVENUES - OTHER		159,819	93,889	268,370	268,370
	CHARGES FOR SERVICES					
	4625100000	PLANNING & ENGINEERING SVS	3,820	3,300	5,550	5,550
	4630100000	ROAD & STREET SVS	78,890	120,200	325,858	325,858
	4632510000	UTILITY FEES-GENERAL	25			
	4636100000	ENGINEERING SVCS-PW	293,200	305,000	263,000	263,000
	4636100500	PLANNING REFERRING FEE	210,464	200,000	191,000	191,000
	4636101000	ENGINEERING SVCS-PW DEVELOPMEN	330,792	563,500	479,500	479,500
	4636120000	ENGINEERING SVCS-PW-FACILITIES	114,140	163,500	134,500	134,500
	TOTAL CHARGES FOR SERVICES		1,031,331	1,355,500	1,399,408	1,399,408
	MISCELLANEOUS REVENUES					
	4702000000	PRIVATE DONATION-AID FR OTHER	8,388			
	4704100000	SALE OF LAND	1,701			
	4704200000	SALE OF FIXED EQUIP/FURN	6,839	100,000	50,000	50,000
	4704300000	SALE OF GOODS MATERIALS	1,000			
	4704400000	OTHER SALES/SVS	55			
	4706000000	RETURNED CHECK FEES	105	100	100	100
	4706200000	OUTLAWED WARRANTS	1,985	500	2,000	2,000
	4707000000	OTHER MISC REVENUES	5,076	5,000	12,000	12,000
	4707000200	OTHER MISC REV-ABANDONMENT	3,050	5,000	5,000	5,000
	4708000000	REBATES & REFUNDS	4,388	150	5,000	5,000
	4708100000	RECOVERED DAMAGES	56,076	50,000	50,000	50,000
	TOTAL MISCELLANEOUS REVENUES		88,663	160,750	124,100	124,100
	OTHER FINANCING SOURCES					
	4800010000	OPER TRF-IN		150,000	150,000	150,000
	4801620000	OPER TRF-FM ROAD DISTRICTS	636,733	626,776	626,776	626,776
	TOTAL OTHER FINANCING SOURCES		636,733	776,776	776,776	776,776
TOTAL ROAD FUND FINANCING SOURCES			32,441,940	42,399,203	36,357,055	36,357,055
20005 FISH AND GAME						
	FINES, FORFEITURES AND PENALTIES					
	4306800000	FINES-FISH & GAME	13,579	12,000	6,000	6,000
	TOTAL FINES, FORFEITURES AND PENALTIES		13,579	12,000	6,000	6,000
TOTAL FISH AND GAME FINANCING SOURCES			13,579	12,000	6,000	6,000

**COUNTY OF SAN JOAQUIN**  
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**GOVERNMENTAL FUNDS**  
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<b>FUND NAME</b>	<b>FINANCING SOURCE CATEGORY</b>	<b>FINANCING SOURCE ACCOUNT</b>	<b>2010-2011 ACTUAL</b>	<b>2011-2012 ADOPTED BUDGET</b>	<b>2012-2013 REQUESTED</b>	<b>2012-2013 RECOMMENDED</b>
<b>20007 MENTAL HEALTH FUND</b>						
	<b>FINES, FORFEITURES AND PENALTIES</b>					
4305000090	FINES-DRUNK DRIVING-STATHAM-SU		125,000	125,000	125,000	125,000
4305000110	FINES-SUBST ABUSE-ASSESS PROG		235,000	85,000	85,000	85,000
<b>TOTAL FINES, FORFEITURES AND PENALTIES</b>			<b>360,000</b>	<b>210,000</b>	<b>210,000</b>	<b>210,000</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
4400000000	INTEREST INCOME		2,750	3,000	3,400	3,400
4400100400	INTEREST-PUBLIC GUARDIAN			25,000	25,000	25,000
<b>TOTAL REVENUE FROM USE OF MONEY AND PROPERTY</b>			<b>2,750</b>	<b>28,000</b>	<b>28,400</b>	<b>28,400</b>
<b>INTERGOVERNMENTAL REVENUES - STATE</b>						
4505210000	ST-REALIGNMT-SALES TAX-HLTH		10,995,380	10,787,956	16,065,241	16,065,241
4528200000	ST-MANDATE-SB 90		53,197			
4541000000	ST-MENTAL HEALTH		18,733,188	28,905,950	34,018,422	34,018,422
4546600000	ST-SUBSTANCE ABUSE		1,978,981	1,668,504	5,080,965	5,080,965
<b>TOTAL INTERGOVERNMENTAL REVENUES - STATE</b>			<b>31,760,746</b>	<b>41,362,410</b>	<b>55,164,628</b>	<b>55,164,628</b>
<b>INTERGOVERNMENTAL REVENUES - FEDERAL</b>						
4559200000	FEDERAL-HEALTH-MH		1,021,061	1,042,787	1,063,979	1,063,979
4559300000	FEDERAL-HEALTH-SUBSTANCE ABUSE		2,150,700	2,585,918	2,324,277	2,324,277
4564000000	FEDERAL-OTHER		47,500			
4569001000	FEDERAL- DEPT OF JUSTICE		9,890		10,000	10,000
<b>TOTAL INTERGOVERNMENTAL REVENUES - FEDERAL</b>			<b>3,229,151</b>	<b>3,628,705</b>	<b>3,398,256</b>	<b>3,398,256</b>
<b>CHARGES FOR SERVICES</b>						
4640100000	HEALTH SVS		165,775	165,000	167,000	167,000
4643000000	MH-MEDI-CAL		15,623,541	15,578,487	16,338,582	16,338,582
4643010000	MH-HEALTH SVS-ADM		3,171,603	3,131,868	3,131,868	3,131,868
4643100000	MH-MEDICARE		70,063	130,915	134,590	134,590
4643100200	MH-MEDICARE-PART D		2,029,475	2,289,014	2,101,014	2,101,014
4643200000	MH-MEDICATION-CATS		248,591	388,876	475,000	475,000
4643200100	MH-OFC OF ED AB3632 CHILDREN		717,996	734,916	100,000	100,000
4643300000	MH-MEDICATION-PATIENTS		156,954	458,450	340,150	340,150
4643300010	MH-HLTH-PATIENTS-SACPA		625		(2,000)	(2,000)
4643348000	MH-PATIENT SVS-CO DEPT		64,363	29,850	29,850	29,850
4643400000	MH-HEALTH SVS-INSURANCE		167,497	196,680	231,280	231,280
4643410000	MH-HEALTH SVS-BRIGHT HOUSE		191,108	235,918	200,117	200,117
4643420000	MH-HEALTH SVS-HELATHY FAMIL		48,540	37,500	49,600	49,600
4643440000	MH-HEALTH SVS-ACTIVITY CTR		1,342,630	1,597,886	1,482,000	1,482,000
4643457000	MH-CHILDREN'S SVS-EPSDT		2,520,044	2,892,505	3,549,000	3,549,000

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**GOVERNMENTAL FUNDS**  
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
		4643700000 MH-MEDICATION-MEDI-CAL	3,279,239	3,275,911	3,278,144	3,278,144
		4643700520 MH-MEDICATION-CHILDREN SVS	867	593	2,600	2,600
		4643700530 MH-MEDICATION-LODI CLINIC	13,491	27,972	26,000	26,000
		4643700550 MH-MEDICATION-IN PATIENT	195,583	335,131	243,000	243,000
		4643700610 MH-MEDICATION-OLDER ADULT SVS	25,033	30,000	35,000	35,000
		4643700620 MH-MEDICATION-TRANSCULTURAL	20,601	20,000	40,000	40,000
		4643700630 MH-MEDICATION-CRISIS	18,173	110,730	91,000	91,000
		4643700680 MH-MEDICATION-BLUE CROSS MC	15,448	40,000	40,000	40,000
		4643700690 MH-MEDICATION-MISC INS	41,819	50,000	45,000	45,000
		4643700760 MH-MEDICATION-BRIGHT HOUSE	2,912	4,184	15,000	15,000
		4643700800 MH-MEDICATION-TRACY	22,961	29,410	35,000	35,000
		4643700850 MH-MEDICATION-MHSA	16,017	60,447	49,479	49,479
		4643700860 MH-MEDICATION-CONREP	565	3,555	3,555	3,555
		4643736000 MH-PHARM-CASH BOX	64,178	67,980	67,980	67,980
		4643800000 MH-HEALTH SVS-MISC	267,419	250,390	399,040	399,040
		4643900000 CONSERVATORSHIP FEE	643,137	465,000	570,000	570,000
		4644019000 MH-RX-EXP-RFND-RPLCMT	59,529	3,000	3,000	3,000
		4645100000 DRUG PROG-MEDI-CAL SVS	22,749	228,199	3,136,646	3,136,646
		4645200000 DRUG PROG-PATIENT FEES	209,943	332,074	212,500	212,500
		4648000000 INSTITUTIONAL CARE/SVS	119,893	86,321	119,893	119,893
		4648040000 INSTITU CARE/SVS-SUB ABUSE PRE		214,881	250,000	250,000
		4648041000 INSTITU CARE/SVS-SUB A-DRUNK	25,060	15,000	25,000	25,000
		<b>TOTAL CHARGES FOR SERVICES</b>	<b>31,583,422</b>	<b>33,518,643</b>	<b>37,015,888</b>	<b>37,015,888</b>
		<b>MISCELLANEOUS REVENUES</b>				
		4706200000 OUTLAWED WARRANTS	5,869	7,050	2,050	2,050
		4706300000 FEES FROM EMPLOYEES		650	500	500
		4707000000 OTHER MISC REVENUES	11,123	521,000	240,100	240,100
		4709000000 COST REIMBURSEMENTS	9,837	20,008	20,008	20,008
		4711000000 REBATES & REFUNDS	439,574			
		4711100000 REBATES-COMM TRMT SVS	68,248	104,000	93,000	93,000
		<b>TOTAL MISCELLANEOUS REVENUES</b>	<b>534,651</b>	<b>652,708</b>	<b>355,658</b>	<b>355,658</b>
		<b>OTHER FINANCING SOURCES</b>				
		4800000000 OPER TRF-IN		500,000	500,000	500,000
		4800009000 OPER TRF-FM GENERAL FUND	889,642	813,119	813,119	813,119
		4800260000 OPER TRF-FM AB1288-MH	1,610,759	1,610,759	1,610,759	1,610,759
		4800570000 OPER TRF-FM AB1288 VLF-MH	5,979,780	6,266,754	2,564,873	2,564,873
		4800900000 OPER TRF-FM MH		148,072		
		<b>TOTAL OTHER FINANCING SOURCES</b>	<b>8,480,181</b>	<b>9,338,704</b>	<b>5,488,751</b>	<b>5,488,751</b>
		<b>TOTAL MENTAL HEALTH FUND FINANCING SOURCES</b>	<b>75,950,901</b>	<b>88,739,170</b>	<b>101,661,581</b>	<b>101,661,581</b>

**COUNTY OF SAN JOAQUIN**  
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**DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT**  
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
<b>20008 WORKFORCE INVESTMENT ACT</b>						
		<b>INTERGOVERNMENTAL REVENUES - STATE</b>				
	4557000000	ST-OTHER	5,000			
		<b>TOTAL INTERGOVERNMENTAL REVENUES - STATE</b>	<b>5,000</b>			
		<b>INTERGOVERNMENTAL REVENUES - FEDERAL</b>				
	4564000000	FEDERAL-OTHER	704,903	718,721	1,001,438	1,001,438
	4564200000	FEDERAL-WIA	14,168,474	12,459,411	12,367,951	12,367,951
		<b>TOTAL INTERGOVERNMENTAL REVENUES - FEDERAL</b>	<b>14,873,377</b>	<b>13,178,132</b>	<b>13,369,389</b>	<b>13,369,389</b>
		<b>INTERGOVERNMENTAL REVENUES - OTHER</b>				
	4574000000	OTHER GOV'T AID-OTHER	331,590	400,000	400,000	400,000
		<b>TOTAL INTERGOVERNMENTAL REVENUES - OTHER</b>	<b>331,590</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>
		<b>CHARGES FOR SERVICES</b>				
	4623200000	OTHER SVS FEES	718,374	900,000	900,000	900,000
		<b>TOTAL CHARGES FOR SERVICES</b>	<b>718,374</b>	<b>900,000</b>	<b>900,000</b>	<b>900,000</b>
		<b>MISCELLANEOUS REVENUES</b>				
	4706200000	OUTLAWED WARRANTS	4,226			
	4706300000	FEES FROM EMPLOYEES	15			
	4707000000	OTHER MISC REVENUES	23,842	20,242	19,933	19,933
		<b>TOTAL MISCELLANEOUS REVENUES</b>	<b>28,083</b>	<b>20,242</b>	<b>19,933</b>	<b>19,933</b>
		<b>TOTAL WORKFORCE INVESTMENT ACT</b>	<b>15,956,424</b>	<b>14,498,374</b>	<b>14,689,322</b>	<b>14,689,322</b>
<b>20009 HEAD START</b>						
		<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>				
	4400000000	INTEREST INCOME	423			
		<b>TOTAL REVENUE FROM USE OF MONEY AND PROPERTY</b>	<b>423</b>			
		<b>INTERGOVERNMENTAL REVENUES - FEDERAL</b>				
	4558200000	FEDERAL-SOCIAL SERVICES	23,472,446	24,611,684	25,362,195	25,362,195
	4558200100	FEDERAL-SOCIAL SERVICES-ARRA	2,036,547	250,000		
		<b>TOTAL INTERGOVERNMENTAL REVENUES - FEDERAL</b>	<b>25,508,993</b>	<b>24,861,684</b>	<b>25,362,195</b>	<b>25,362,195</b>
		<b>MISCELLANEOUS REVENUES</b>				
	4706200000	OUTLAWED WARRANTS	50			
		<b>TOTAL MISCELLANEOUS REVENUES</b>	<b>50</b>			
		<b>TOTAL HEAD START</b>	<b>25,509,466</b>	<b>24,861,684</b>	<b>25,362,195</b>	<b>25,362,195</b>

**COUNTY OF SAN JOAQUIN**  
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
<b>20010 RABIES TREATMENT</b>						
	<b>LICENSES, PERMITS AND FRANCHISES</b>					
	4200000000	LICENSE/PERMITS-ANIMAL	105,336			
	<b>TOTAL LICENSES, PERMITS AND FRANCHISES</b>		105,336			
	<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>					
	4400000000	INTEREST INCOME	2,848			
	4410041200	RENTS/OTHER-ANIMAL CONTROL-CAT	230			
	<b>TOTAL REVENUE FROM USE OF MONEY AND PROPERTY</b>		3,078			
	<b>CHARGES FOR SERVICES</b>					
	4627120000	HUMANE SVS	14,802			
	<b>TOTAL CHARGES FOR SERVICES</b>		14,802			
	<b>MISCELLANEOUS REVENUES</b>					
	4702008000	PRIVATE PARTIES CONT-DONATION	102			
	4706200000	OUTLAWED WARRANTS	40			
	4708100100	RESTITUTION	280			
	<b>TOTAL MISCELLANEOUS REVENUES</b>		422			
	<b>OTHER FINANCING SOURCES</b>					
	4800010000	OPER TRF-IN	799,798			
	<b>TOTAL OTHER FINANCING SOURCES</b>		799,798			
	<b>TOTAL RABIES TREATMENT FINANCING SOURCES</b>		923,436			

**20013 ROAD DISTRICT NO 1**

**TAXES**

4100100010	PROPERTY TAX-SECURED	470,366	471,877	453,051	453,051
4100200070	PROPERTY TAX-SECURED-SB813	1,388	1,158	1,388	1,388
4101000000	PROPERTY TAX-UNSECURED	30,257	29,866	28,521	28,521
4101000007	PROPERTY TAX-UNSECURED-SB813	(290)			
4101000020	PROPERTY TAX-SB 813-PRIOR	62			
4101000030	PROPERTY TAX-UNSECURED-PRIOR	656			
<b>TOTAL TAXES</b>		502,439	502,901	482,960	482,960

**REVENUE FROM USE OF MONEY AND PROPERTY**

4400000000	INTEREST INCOME	14,931	13,312	14,931	14,931
<b>TOTAL REVENUE FROM USE OF MONEY AND PROPERTY</b>		14,931	13,312	14,931	14,931

**COUNTY OF SAN JOAQUIN**  
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
INTERGOVERNMENTAL REVENUES - STATE						
4505500000	ST-HOMEOWNER PROP TAX		6,154	6,031	5,930	5,930
TOTAL INTERGOVERNMENTAL REVENUES - STATE			6,154	6,031	5,930	5,930
TOTAL ROAD DISTRICT NO 1 FINANCING SOURCES			523,524	522,244	503,821	503,821
20014 ROAD DISTRICT NO 2						
TAXES						
4100100010	PROPERTY TAX-SECURED		565,510	567,471	542,920	542,920
4100200070	PROPERTY TAX-SECURED-SB813		\$1,673	1,206	1,673	1,673
4101000000	PROPERTY TAX-UNSECURED		37,126	36,670	34,931	34,931
4101000007	PROPERTY TAX-UNSECURED-SB813		(347)			
4101000020	PROPERTY TAX-SB 813-PRIOR		72			
4101000030	PROPERTY TAX-UNSECURED-PRIOR		692			
TOTAL TAXES			604,726	605,347	579,524	579,524
REVENUE FROM USE OF MONEY AND PROPERTY						
4400000000	INTEREST INCOME		10,837	9,692	10,837	10,837
TOTAL REVENUE FROM USE OF MONEY AND PROPERTY			10,837	9,692	10,837	10,837
INTERGOVERNMENTAL REVENUE - STATE						
4505500000	ST-HOMEOWNER PROP TAX		7,556	7,406	7,263	7,263
TOTAL INTERGOVERNMENTAL REVENUE - STATE			7,556	7,406	7,263	7,263
INTERGOVERNMENTAL REVENUE - OTHER						
4574000000	OTHER GOV'T AID-OTHER			5,000		
TOTAL INTERGOVERNMENTAL REVENUE - OTHER				5,000		
TOTAL ROAD DISTRICT NO 2 FINANCING SOURCES			623,119	627,445	597,624	597,624
20015 ROAD DISTRICT NO 3						
TAXES						
4100100010	PROPERTY TAX-SECURED		487,980	488,270	479,694	479,694
4100200070	PROPERTY TAX-SECURED-SB813		1,035	731	1,035	1,035
4101000000	PROPERTY TAX-UNSECURED		23,302	22,752	22,029	22,029
4101000007	PROPERTY TAX-UNSECURED-SB813		(214)			
4101000020	PROPERTY TAX-SB 813-PRIOR		45			
4101000030	PROPERTY TAX-UNSECURED-PRIOR		1,374			
TOTAL TAXES			513,522	511,753	502,758	502,758
REVENUE FROM USE OF MONEY AND PROPERTY						
4400000000	INTEREST INCOME		4,133	3,429	4,133	4,133
TOTAL REVENUE FROM USE OF MONEY AND PROPERTY			4,133	3,429	4,133	4,133

**COUNTY OF SAN JOAQUIN**  
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**DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT**  
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<b>FUND NAME</b>	<b>FINANCING SOURCE CATEGORY</b>	<b>FINANCING SOURCE ACCOUNT</b>	<b>2010-2011 ACTUAL</b>	<b>2011-2012 ADOPTED BUDGET</b>	<b>2012-2013 REQUESTED</b>	<b>2012-2013 RECOMMENDED</b>
<b>INTERGOVERNMENTAL REVENUE - STATE</b>						
4505500000	ST-HOMEOWNER PROP TAX		4,688	4,595	4,580	4,580
<b>TOTAL INTERGOVERNMENTAL REVENUE - STATE</b>			<b>4,688</b>	<b>4,595</b>	<b>4,580</b>	<b>4,580</b>
<b>INTERGOVERNMENTAL REVENUE - OTHER</b>						
4574000000	OTHER GOV'T AID-OTHER		3,500			
<b>TOTAL INTERGOVERNMENTAL REVENUE - OTHER</b>			<b>3,500</b>			
<b>TOTAL ROAD DISTRICT NO 3 FINANCING SOURCES</b>			<b>525,843</b>	<b>519,777</b>	<b>511,471</b>	<b>511,471</b>
<b>20016 ROAD DISTRICT NO 4</b>						
<b>TAXES</b>						
4100100010	PROPERTY TAX-SECURED		2,542,865	2,549,649	2,524,441	2,524,441
4100200070	PROPERTY TAX-SECURED-SB813		7,245	4,678	7,245	7,245
4101000000	PROPERTY TAX-UNSECURED		164,865	162,773	160,615	160,615
4101000007	PROPERTY TAX-UNSECURED-SB813		(1,488)			
4101000020	PROPERTY TAX-SB 813-PRIOR		300			
4101000030	PROPERTY TAX-UNSECURED-PRIOR		3,167			
<b>TOTAL TAXES</b>			<b>2,716,954</b>	<b>2,717,100</b>	<b>2,692,301</b>	<b>2,692,301</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>						
4400000000	INTEREST INCOME		23,217	20,048	23,217	23,217
<b>TOTAL REVENUE FROM USE OF MONEY AND PROPERTY</b>			<b>23,217</b>	<b>20,048</b>	<b>23,217</b>	<b>23,217</b>
<b>INTERGOVERNMENTAL REVENUE - STATE</b>						
4505500000	ST-HOMEOWNER PROP TAX		33,537	32,872	33,396	33,396
<b>TOTAL INTERGOVERNMENTAL REVENUE - STATE</b>			<b>33,537</b>	<b>32,872</b>	<b>33,396</b>	<b>33,396</b>
<b>CHARGES FOR CURRENT SERVICES</b>						
4630100000	ROAD & STREET SVS		500	500	500	500
<b>TOTAL CHARGES FOR CURRENT SERVICES</b>			<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>MISCELLANEOUS REVENUES</b>						
4708100000	RECOVERED DAMAGES		9,418			
<b>TOTAL MISCELLANEOUS REVENUES</b>			<b>9,418</b>			
<b>TOTAL ROAD DISTRICT NO 4 FINANCING SOURCES</b>			<b>2,783,626</b>	<b>2,770,520</b>	<b>2,749,414</b>	<b>2,749,414</b>
<b>20017 ROAD DISTRICT NO 5</b>						
<b>TAXES</b>						
4100100010	PROPERTY TAX-SECURED		1,213,881	1,217,352	1,156,749	1,156,749
4100200070	PROPERTY TAX-SECURED-SB813		3,455	2,386	3,455	3,455



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<b>FUND NAME</b>	<b>FINANCING SOURCE CATEGORY</b>	<b>FINANCING SOURCE ACCOUNT</b>	<b>2010-2011 ACTUAL</b>	<b>2011-2012 ADOPTED BUDGET</b>	<b>2012-2013 REQUESTED</b>	<b>2012-2013 RECOMMENDED</b>
	4101000000	PROPERTY TAX-UNSECURED	77,537	76,519	72,244	72,244
	4101000007	PROPERTY TAX-UNSECURED-SB813	(714)			
	4101000020	PROPERTY TAX-SB 813-PRIOR	147			
	4101000030	PROPERTY TAX-UNSECURED-PRIOR	1,653			
	<b>TOTAL TAXES</b>		<b>1,295,959</b>	<b>1,296,257</b>	<b>1,232,448</b>	<b>1,232,448</b>
	<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>					
	4400000000	INTEREST INCOME	28,615	25,295	28,615	28,615
	<b>TOTAL REVENUE FROM USE OF MONEY AND PROPERTY</b>		<b>28,615</b>	<b>25,295</b>	<b>28,615</b>	<b>28,615</b>
	<b>INTERGOVERNMENTAL REVENUE - STATE</b>					
	4505500000	ST-HOMEOWNER PROP TAX	15,766	15,453	15,021	15,021
	<b>TOTAL INTERGOVERNMENTAL REVENUE - STATE</b>		<b>15,766</b>	<b>15,453</b>	<b>15,021</b>	<b>15,021</b>
<b>TOTAL ROAD DISTRICT NO 5 FINANCING SOURCES</b>			<b>1,340,340</b>	<b>1,337,005</b>	<b>1,276,084</b>	<b>1,276,084</b>
<b>20018 LIBRARY</b>						
	<b>TAXES</b>					
	4100100010	PROPERTY TAX-SECURED	4,511,282	4,255,000	4,149,000	4,149,000
	4100200070	PROPERTY TAX-SECURED-SB813	12,748	10,000	10,000	10,000
	4101000000	PROPERTY TAX-UNSECURED	288,198	254,850	248,500	248,500
	4101000007	PROPERTY TAX-UNSECURED-SB813	(2,625)			
	4101000020	PROPERTY TAX-SB 813-PRIOR	538			
	4101000030	PROPERTY TAX-UNSECURED-PRIOR	6,079			
	<b>TOTAL TAXES</b>		<b>4,816,220</b>	<b>4,519,850</b>	<b>4,407,500</b>	<b>4,407,500</b>
	<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>					
	4400000000	INTEREST INCOME	3,135	4,000	4,000	4,000
	<b>TOTAL REVENUE FROM USE OF MONEY AND PROPERTY</b>		<b>3,135</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
	<b>INTERGOVERNMENTAL REVENUE - STATE</b>					
	4505500000	ST-HOMEOWNER PROP TAX	58,599	62,000	62,000	62,000
	<b>TOTAL INTERGOVERNMENTAL REVENUE - STATE</b>		<b>58,599</b>	<b>62,000</b>	<b>62,000</b>	<b>62,000</b>
	<b>INTERGOVERNMENTAL REVENUE - OTHER</b>					
	4576000000	OTHER GOVT-REDEVLMTNT PASS-THR	128,911	140,000	119,000	119,000
	<b>TOTAL INTERGOVERNMENTAL REVENUE - OTHER</b>		<b>128,911</b>	<b>140,000</b>	<b>119,000</b>	<b>119,000</b>
	<b>CHARGES FOR SERVICES</b>					
	4660000000	LIBRARY SVS	250,865	120,000	140,000	140,000
	<b>TOTAL CHARGES FOR SERVICES</b>		<b>250,865</b>	<b>120,000</b>	<b>140,000</b>	<b>140,000</b>

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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
OTHER FINANCING SOURCES						
4800010000	OPER TRF-IN		186,355	179,247	166,544	166,544
TOTAL OTHER FINANCING SOURCES			186,355	179,247	166,544	166,544
TOTAL LIBRARY FUND FINANCING SOURCES			5,444,085	5,025,097	4,899,044	4,899,044
20020 SUPPLE LOCAL LAW ENFORCE						
REVENUE FROM USE OF MONEY AND PROPERTY						
4400000000	INTEREST INCOME		706			
TOTAL REVENUE FROM USE OF MONEY AND PROPERTY			706			
INTERGOVERNMENTAL REVENUE - STATE						
4527300000	ST-COPS		2,014,415	1,976,113		
TOTAL INTERGOVERNMENTAL REVENUE - STATE			2,014,415	1,976,113		
TOTAL SUPPLE LOCAL LAW ENFORCE FINANCING SOURCES			2,015,121	1,976,113		
20024 JUSTICE ASSISTANCE GRANT-JAG						
INTERGOVERNMENTAL REVENUE - FEDERAL						
4563000000	FEDERAL-COPS			279,575		
TOTAL INTERGOVERNMENTAL REVENUE - FEDERAL				279,575		
OTHER FINANCING SOURCES						
4800000000	OPER TRF-IN		210,000		187,931	187,931
TOTAL OTHER FINANCING SOURCES			210,000		187,931	187,931
TOTAL JUSTICE ASSISTANCE GRANT-JAG FINANCING SOURCES			210,000	279,575	187,931	187,931
20026 JUSTICE ASSISTANCE GRANT-ARRA						
REVENUE FROM USE OF MONEY AND PROPERTY						
4400000000	INTEREST INCOME		520			
TOTAL REVENUE FROM USE OF MONEY AND PROPERTY			520			
INTERGOVERNMENTAL REVENUE - FEDERAL						
4563000000	FEDERAL-COPS			190,554		
4563000100	FEDERAL-COPS-JAG RECOVERY		764,453	284,356		
TOTAL INTERGOVERNMENTAL REVENUE - FEDERAL			764,453	474,910		
TOTAL JUSTICE ASSISTANCE GRANT-ARRA FINANCING SOURCES			764,973	474,910		
20034 DA NARCOTICS ENFORCEMENT						
REVENUE FROM USE OF MONEY AND PROPERTY						
4400000000	INTEREST INCOME		549	1,000	200	200
TOTAL REVENUE FROM USE OF MONEY AND PROPERTY			549	1,000	200	200

**COUNTY OF SAN JOAQUIN**  
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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
MISCELLANEOUS REVENUES						
4710000000	SEIZED ASSETS FORFEITURES		27,814	40,000	40,000	40,000
TOTAL MISCELLANEOUS REVENUES			27,814	40,000	40,000	40,000
TOTAL DA NARC ENFORCEMENT FINANCING SOURCES			28,363	41,000	40,200	40,200
20035 SHERIFF NARC ENFORCEMENT						
REVENUE FROM USE OF MONEY AND PROPERTY						
4400000000	INTEREST INCOME		209	200	150	150
TOTAL REVENUE FROM USE OF MONEY AND PROPERTY			209	200	150	150
AID FROM OTHER GOVERNMENTS						
4564000000	FEDERAL-OTHER		3,058	60,000	66,608	66,608
TOTAL INTERGOVERNMENTAL REVENUE - FEDERAL			3,058	60,000	66,608	66,608
MISCELLANEOUS REVENUES						
4710000000	SEIZED ASSETS FORFEITURES		9,004			
TOTAL MISCELLANEOUS REVENUES			9,004			
TOTAL SHERIFF NARC ENFORCEMENT FINANCING SOURCES			12,271	60,200	66,758	66,758
20037 RECORDERS MODERNIZATION						
REVENUE FROM USE OF MONEY AND PROPERTY						
4400000000	INTEREST INCOME		34,504	25,000	20,000	20,000
TOTAL REVENUE FROM USE OF MONEY AND PROPERTY			34,504	25,000	20,000	20,000
CHARGES FOR SERVICES						
4627210010	RECORDING-MICROGRAPHICS FEE		169,710	175,000	165,000	165,000
4627210020	RECORDING-EQUIP FEE		499,566	520,000	525,000	525,000
TOTAL CHARGES FOR SERVICES			669,276	695,000	690,000	690,000
OTHER FINANCING SOURCES						
4800000000	OPER TRF-IN		30,025	71,370	114,937	114,937
4801460000	OPER TRF-FM VITAL STATS		12,900		24,500	24,500
TOTAL OTHER FINANCING SOURCES			42,925	71,370	139,437	139,437
TOTAL RECORDERS MODERNIZATION FINANCING SOURCES			746,705	791,370	849,437	849,437
20038 CHILD SUPPORT SERVICES						
REVENUE FROM USE OF MONEY AND PROPERTY						
4400000000	INTEREST INCOME		5,454	4,200	4,200	4,200
4400001000	INTEREST-REALIGNMENT FUNDS		531			
4400001100	INTEREST-FS COLLECTIONS/DISBUR		1,174	1,500	1,500	1,500
TOTAL REVENUE FROM USE OF MONEY AND PROPERTY			7,159	5,700	5,700	5,700

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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
<b>INTERGOVERNMENTAL REVENUE - STATE</b>						
4551000000	ST-CHILD SUPPOR-COUNTY'S COST		5,146,167	5,141,800	5,078,534	5,078,534
<b>TOTAL INTERGOVERNMENTAL REVENUE - STATE</b>			<b>5,146,167</b>	<b>5,141,800</b>	<b>5,078,534</b>	<b>5,078,534</b>
<b>INTERGOVERNMENTAL REVENUE - FEDERAL</b>						
4558200000	FEDERAL-SOCIAL SERVICES		10,114,601	10,888,542	10,061,338	10,061,338
<b>TOTAL INTERGOVERNMENTAL REVENUE - FEDERAL</b>			<b>10,114,601</b>	<b>10,888,542</b>	<b>10,061,338</b>	<b>10,061,338</b>
<b>MISCELLANEOUS REVENUES</b>						
4706200000	OUTLAWED WARRANTS		12			
<b>TOTAL MISCELLANEOUS REVENUES</b>			<b>12</b>			
<b>TOTAL CHILD SUPPORT SERVICES FINANCING SOURCES</b>			<b>15,267,939</b>	<b>16,036,042</b>	<b>15,145,572</b>	<b>15,145,572</b>

**20039 COMMUNITY INFRASTRUCTURE**

**REVENUE FROM USE OF MONEY AND PROPERTY**

4400000000	INTEREST INCOME		146,231	150,000	150,000	150,000
<b>TOTAL REVENUE FROM USE OF MONEY AND PROPERTY</b>			<b>146,231</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>

**CHARGES FOR SERVICES**

4630200040	TRAFFIC MITIGATION-LODI	151	500			
4630200110	TRAFFIC MITIGATION-TRACY	811	1,000	811	811	
4630200120	TRAFFIC MITIGATION-LOCAL		7,500	7,500	7,500	
4630200290	TRAFFIC MITIGATION-ALTERNATIVE	8,699	82,500	90,000	90,000	
4630200410	RTIF-SJCOG-COUNTY	283,908	200,000	250,000	250,000	
4630200411	RTIF-TRAFFIC IMPACT FEE-STKN	36,234	50,000	50,000	50,000	
4630200412	RTIF-TRAFFIC IMPACT FEE-LODI	29,354	25,000	25,000	25,000	
4630200413	RTIF-TRAFFIC IMPACT FEE-MTC	126,127	125,000	125,000	125,000	
4630200414	RTIF-TRAFFIC IMPACT FEE-TRACY	746	25,000	2,000	2,000	
4630200415	RTIF-TRAFFIC IMPACT FEE-ESCALO	576	500	500	500	
4630200416	RTIF-TRAFFIC IMPACT FEE-RIPON	598	1,000	4,000	4,000	
4630200417	RTIF-TRAFFIC IMPACT FEE-LTHROP	34,969	30,000	15,000	15,000	
4630200419	RTIF-COUNTY ONLY	14,732				
4630200600	TIMF-ADMINISTRATION	10,731	5,000	12,000	12,000	
4630200619	TIMF-STKN-LODI-LOCKEFORD LOCAL	112,722	100,000	50,000	50,000	
4630200621	TIMF-LINDEN-ESCALON-RIPN LOCAL	12,659	20,000	15,000	15,000	
4630200623	TIMF-TRACY-MNTCA-LATHROP LOCAL	19,802	30,000	80,000	80,000	
4630200624	TIMF-REGIONAL COUNTYWIDE	222,116	150,000			
4630200625	TIMF-ALTERNATIVE MODES CNTYWD	10,366	15,000			
4630200626	TIMF-REGIONAL-MTN HOUSE			200,000	200,000	
4630200627	TIMF-REGIONAL-STKN-LODI-LOCKEF			20,000	20,000	

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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
	4630200628	TIMF-REGIONAL-LINDN-ESCLN-RIPN			10,000	10,000
	4630200629	TIMF-REGIONAL TRCY-MTCA-LATHRP			3,000	3,000
	4630200631	TIMF-ALT MODES-STKN-LODI-LOCKE			5,000	5,000
	4630200632	TIMF-ALT MODES-LINDN ESCLN-RPN			2,000	2,000
	4630200633	TIMF-ALT MODES-TRCY-MTCA-LATHR			7,000	7,000
	4630200634	TIMF-REGIONAL-DELTA-THORNTON			5,000	5,000
	4630200635	TIMF-ALT MODES-DELTA-THORNTON			1,000	1,000
	4630200750	TIMF-NON CONGESTION MGMT REGIO	6,481	2,500	10,000	10,000
	4630200760	TIMF-CONGESTION MGMT REGIONAL	3,535	2,000	6,000	6,000
	4630210000	IMPACT MITIGATION FEE-TIMF-ADM	9,612	155,000	155,000	155,000
	4630260170	TRAF MIT-FLAG CITY-CONGEST		8,000	8,000	8,000
	4630260180	TRAF MIT-FLAG CITY-NON-CONGEST		12,000	12,000	12,000
	4630300300	FIRE FACILITY-MANTECA-LATHROP	7,735	10,000	20,000	20,000
	4630300310	FIRE FACILITY-ESCALON	6,651	10,000	10,000	10,000
	4630300320	FIRE FACILITY-RIPON	14,323	15,000	15,000	15,000
	4630300330	FIRE FACILITY-WATERLOO-MORADA	7,674	5,000	5,000	5,000
	4630300340	FIRE FACILITY-MOKELUMNE	21,752	15,000	15,000	15,000
	4630300350	FIRE FACILITY-TRACY	12,702	10,000	10,000	10,000
	4630300360	FIRE FACILITY-CLEMENTS	7,282	10,000	10,000	10,000
	4630300370	FIRE FACILITY-WOODBRIDGE	6,749	10,000	10,000	10,000
	4630310000	FIRE FACILITY-ADMIN	1,292	2,325	2,000	2,000
	4630310210	FIRE FACILITY-PROCESSING	884	1,550	1,000	1,000
	4630400600	WATER IMPACT-STKN EAST WATER	129,898	100,000	150,000	150,000
	4630410000	WATER IMPACT-ADMIN	6,495	5,000	5,000	5,000
	4636101000	ENGINEERING SVCS-PW DEVELOPMEN	300			
TOTAL CHARGES FOR SERVICES			1,168,666	1,241,375	1,423,811	1,423,811
TOTAL COMMUNITY INFRASTRUCTURE FINANCING SOURCES			1,314,897	1,391,375	1,573,811	1,573,811
20041 CHILDREN AND FAMILIES PROGRAM						
MISCELLANEOUS REVENUES						
	4706200000	OUTLAWED WARRANTS	14			
TOTAL MISCELLANEOUS REVENUES			14			
OTHER FINANCING SOURCES						
	4800000000	OPER TRF-IN	212,174			
	4801220000	OPER TRF-FM CHILD AND FAMILY	798,576	1,270,156	1,116,862	1,116,862
TOTAL OTHER FINANCING SOURCES			1,010,750	1,270,156	1,116,862	1,116,862
TOTAL CHILDREN AND FAMILIES PROGRAM FINANCING SOURCES			1,010,764	1,270,156	1,116,862	1,116,862

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FUND NAME	FINANCING SOURCE CATEGORY	FINANCING SOURCE ACCOUNT	2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
20047 SUBS ABUSE AND CRIME PREVENT						
	REVENUE FROM USE OF MONEY AND PROPERTY					
	4400000000	INTEREST INCOME	6			
	TOTAL REVENUE FROM USE OF MONEY AND PROPERTY		6			
	INTERGOVERNMENTAL REVENUE - STATE					
	4505210000	ST-REALIGNMT-SALES TAX-HLTH	44,497			
	4546500000	ST-PROP 36-SUBSTANCE ABUSE	1,761			
	TOTAL INTERGOVERNMENTAL REVENUE - STATE		46,258			
	INTERGOVERNMENTAL REVENUE - FEDERAL					
	4559300100	FEDERAL-HEALTH-SUB AB ARRA	538,234			
	TOTAL INTERGOVERNMENTAL REVENUE - FEDERAL		538,234			
TOTAL SUBS ABUSE AND CRIME PREVENT FINANCING SOURCES			584,498			
20051 LOC COMMUNITY CORRECTNS-AB118						
	OTHER FINANCING SOURCES					
	4800004900	OPER TRF-FR PUB SAF REAL AB109			9,015,219	9,015,219
	TOTAL OTHER FINANCING SOURCES				9,015,219	9,015,219
TOTAL LOC COMMUNITY CORRECTNS-AB118 FINANCING SOURCES					9,015,219	9,015,219
20052 SUPPLE LAW ENFORCEMENT-AB109						
	AID FROM OTHER GOVERNMENTS					
	4527700000	ST-PUB SAFETY REALIGN-AB109			2,131,391	2,131,391
	TOTAL AID FROM OTHER GOVERNMENTS				2,131,391	2,131,391
TOTAL SUPPLE LAW ENFORCEMENT-AB109 FINANCING SOURCES					2,131,391	2,131,391
TOTAL SPECIAL REVENUE FUNDS FINANCING SOURCES			183,991,814	203,633,260	218,740,792	218,740,792

**CAPITAL PROJECT FUNDS**

**37004 CAPITAL OUTLAY**

**REVENUE FROM USE OF MONEY AND PROPERTY**

4400000000	INTEREST INCOME	355,408	330,000	200,000	200,000
4400000180	INTEREST INCOME-FM GENL RSVD	56,661			
4410023600	RENTS/VA CLINICS	297,252	297,689	299,000	299,000
<b>TOTAL REVENUE FROM USE OF MONEY AND PROPERTY</b>		<b>709,321</b>	<b>627,689</b>	<b>499,000</b>	<b>499,000</b>

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**GOVERNMENTAL FUNDS**  
**FISCAL YEAR 2012-2013**

<b>FUND NAME</b>	<b>FINANCING SOURCE CATEGORY</b>	<b>FINANCING SOURCE ACCOUNT</b>	<b>2010-2011 ACTUAL</b>	<b>2011-2012 ADOPTED BUDGET</b>	<b>2012-2013 REQUESTED</b>	<b>2012-2013 RECOMMENDED</b>
<b>INTERGOVERNMENTAL REVENUE - STATE</b>						
4510000000	ST-CONSTRUCTION		662,478			
<b>TOTAL INTERGOVERNMENTAL REVENUE - STATE</b>			<b>662,478</b>			
<b>INTERGOVERNMENTAL REVENUE - FEDERAL</b>						
4565000000	FEDERAL-CDBG		429,399	1,938,259	760,000	760,000
4569008000	FEDERAL-OTHER-ARRA			836,781		
<b>TOTAL INTERGOVERNMENTAL REVENUE - FEDERAL</b>			<b>429,399</b>	<b>2,775,040</b>	<b>760,000</b>	<b>760,000</b>
<b>MISCELLANEOUS REVENUES</b>						
4704000000	SALE OF BLDG AND STRUCTURE		1,182,619			
4706200000	OUTLAWED WARRANTS		56			
<b>TOTAL MISCELLANEOUS REVENUES</b>			<b>1,182,675</b>			
<b>OTHER FINANCING SOURCES</b>						
4800010000	OPER TRF-IN			434,500	2,867,240	2,867,240
4800017000	OPER TRF-FR OXY RESOURCS CA FD				1,695,000	1,695,000
4800910000	OPER TRF-FM HSA				275,000	275,000
4801730000	OPER TRF-FM TOBACCO SETTLE			3,920,000	5,040,000	5,040,000
4819810400	INTERFD BORROW-REPMT-P-SOUTHRN		57,335	57,335	57,335	57,335
<b>TOTAL OTHER FINANCING SOURCES</b>			<b>57,335</b>	<b>4,411,835</b>	<b>9,934,575</b>	<b>9,934,575</b>
<b>TOTAL CAPITAL OUTLAY FINANCING SOURCES</b>			<b>3,041,208</b>	<b>7,814,564</b>	<b>11,193,575</b>	<b>11,193,575</b>
<b>TOTAL CAPITAL PROJECT FUNDS FINANCING SOURCES</b>			<b>3,041,208</b>	<b>7,814,564</b>	<b>11,193,575</b>	<b>11,193,575</b>
<b>TOTAL ALL FUNDS</b>						
			<b>869,141,038</b>	<b>912,305,985</b>	<b>921,789,709</b>	<b>921,573,951</b>



**COUNTY OF SAN JOAQUIN**  
**SCHEDULE 7**  
**SUMMARY OF FINANCING USES BY FUNCTION AND FUND**  
**GOVERNEMENTAL FUNDS**  
**FISCAL YEAR 2012-2013**

DESCRIPTION	2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
<b>SUMMARIZATION BY FUNCTION</b>				
GENERAL GOVERNMENT	78,851,893	81,755,332	233,772,146	81,808,275
PUBLIC PROTECTION	253,442,716	256,607,863	266,789,276	265,805,562
PUBLIC WAYS AND FACILITIES	39,263,020	94,018,109	97,156,134	97,156,134
HEALTH	134,864,371	159,942,679	168,952,215	168,952,215
PUBLIC ASSISTANCE	351,473,279	378,713,905	371,344,232	370,834,865
EDUCATION	5,691,628	5,601,458	5,358,084	5,358,084
RECREATION	5,622,698	5,802,081	5,280,730	5,252,730
<b>TOTAL FINANCING USES BY FUNCTION</b>	<b>869,209,604</b>	<b>982,441,427</b>	<b>1,148,652,816</b>	<b>995,167,865</b>
<b>APPROPRIATION FOR CONTINGENCIES</b>				
GENERAL FUND	6,556,908	13,795,071	15,248,978	15,248,978
<b>TOTAL APPROPRIATION FOR CONTINGENCIES</b>	<b>6,556,908</b>	<b>13,795,071</b>	<b>15,248,978</b>	<b>15,248,978</b>
<b>SUBTOTAL FINANCING USES</b>	<b>875,766,512</b>	<b>996,236,498</b>	<b>1,163,901,794</b>	<b>1,010,416,843</b>
<b>PROVISIONS FOR RESERVE AND DESIGNATIONS</b>				
20034 DA NARCOTICS ENFORCEMENT			200	200
<b>TOTAL RESERVE AND DESIGNATIONS</b>			<b>200</b>	<b>200</b>
<b>TOTAL FINANCING USES</b>	<b>875,766,512</b>	<b>996,236,498</b>	<b>1,163,901,994</b>	<b>1,010,417,043</b>
<b>SUMMARIZATION BY FUND</b>				
10001 COUNTY GENERAL	669,192,481	713,981,772	708,700,729	707,170,148
10011 COUNTY CONTINGENCY	6,556,908	13,795,071	15,248,978	15,248,978
20002 COUNTY ROAD	34,494,202	55,795,496	55,359,701	55,359,701
20005 FISH & GAME	18,095	104,622	61,009	61,009
20007 MENTAL HEALTH	75,244,691	88,739,169	101,661,581	101,661,581
20008 WORKFORCE INVESTMENT ACT	15,471,692	14,498,374	14,689,322	14,689,322
20009 COUNTY HEAD START	25,509,466	24,861,684	25,362,195	25,362,195
20010 RABIES TREATMENT	1,110,705			
20013 ROAD DISTRICT NO 1	103,668	3,237,442	2,960,959	2,960,959
20014 ROAD DISTRICT NO 2	294,669	1,251,795	1,655,711	1,655,711
20015 ROAD DISTRICT NO 3	221,489	1,128,111	1,118,881	1,118,881
20016 ROAD DISTRICT NO 4	1,310,941	6,087,404	6,905,970	6,905,970
20017 ROAD DISTRICT NO 5	318,538	6,150,102	5,072,028	5,072,028
20018 LIBRARY FUND	5,389,036	5,316,478	5,075,323	5,075,323
20020 SUPPLEMENTAL LOCAL LAW ENF	2,015,442	1,986,210		
20024 JUSTICE ASSISTANCE GRANT-JAG	164,266	279,575	187,931	187,931
20026 JUSTICE ASSISTANCE GRANT-ARRA	855,298	284,356		

**COUNTY OF SAN JOAQUIN**  
**SCHEDULE 7**  
**SUMMARY OF FINANCING USES BY FUNCTION AND FUND**  
**GOVERNEMENTAL FUNDS**  
**FISCAL YEAR 2012-2013**

DESCRIPTION		2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
20034	DA NARCOTICS ENFORCEMENT	39,254	40,000	40,200	40,200
20035	SHERIFF NARCOTICS ENFORCEMENT	7,847	90,081	95,169	95,169
20037	RECORDERS MODERNIZATION	1,269,140	2,292,922	2,285,761	2,285,761
20038	CHILD SUPPORT SERVICES	15,572,249	15,845,063	15,272,921	15,272,921
20039	COMMUNITY INFRASTRUCTURE	2,526,864	20,335,759	24,077,884	24,077,884
20041	CHILDREN & FAMILIES PROGRAM	1,010,763	1,270,156	1,116,862	1,116,862
20047	SUBSTANCE ABUSE & CRIME PREVENTION	635,967			
20048	AIRPORT EAST PROJECT	924,740			
20051	LOC COMM CORRECTIONS-AB118			9,015,219	9,015,219
20052	SUPPLE LAW ENFORCEMENT-AB109			2,228,366	2,228,366
37004	COUNTY CAPITAL OUTLAY	15,508,101	18,864,856	165,709,294	13,754,923
<b>TOTAL FINANCING USES</b>		<b>875,766,512</b>	<b>996,236,498</b>	<b>1,163,901,994</b>	<b>1,010,417,043</b>

**COUNTY OF SAN JOAQUIN**  
**SCHEDULE 8**  
**DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT**  
**GOVERNMENTAL FUNDS**  
**FISCAL YEAR 2012-2013**

FUNCTION, ACTIVITY AND BUDGET UNIT			2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
<b>GENERAL GOVERNMENT</b>						
<b>LEGISLATIVE &amp; ADMINISTRATIVE</b>						
10001	1010100000	BOARD OF SUPERVISORS	2,097,832	2,432,037	2,354,200	2,354,200
10001	1010200000	COUNTY ADMINISTRATOR	2,057,934	2,121,700	2,151,163	2,151,163
20026	1010200600	CAO-JAG-ARRA	16,351			
10001	1010900000	INFORMATION SYSTEMS DIVISION	1,270,768	2,737,575	3,599,305	3,599,305
<b>TOTAL LEGISLATIVE &amp; ADMINISTRATIVE</b>			<b>5,442,884</b>	<b>7,291,312</b>	<b>8,104,667</b>	<b>8,104,667</b>
<b>FINANCE</b>						
10001	1010800000	AUDITOR-CONTROLLER	3,283,334	3,490,675	3,070,075	3,070,075
10001	1010804000	OPERATING TRANSFERS	10,739,885	571,557	781,869	781,869
10001	1010805000	TOBACCO SETTLEMENT	145,075	5,600,000	7,200,000	7,200,000
10001	1011000000	TREASURER-TAX COLLECTOR	3,016,124	3,362,984	3,571,236	3,571,236
10001	1011100000	ASSESSOR	9,263,051	9,920,876	9,737,738	9,737,738
10001	1011200000	PURCHASING SUPPORT SVS	697,048	754,788	747,316	747,316
10001	1011600000	REVENUE AND RECOVERY	1,818,810	1,934,437	1,979,874	1,979,874
<b>TOTAL FINANCE</b>			<b>28,963,327</b>	<b>25,635,318</b>	<b>27,088,108</b>	<b>27,088,108</b>
<b>COUNSEL</b>						
10001	1011800000	COUNTY COUNSEL	722,960	1,074,177	1,316,627	1,316,627
<b>TOTAL COUNSEL</b>			<b>722,960</b>	<b>1,074,177</b>	<b>1,316,627</b>	<b>1,316,627</b>
<b>PERSONNEL</b>						
10001	1012400000	HUMAN RESOURCES	1,713,548	3,211,749	3,949,865	3,949,865
10001	1012410000	EQUAL EMPLOYMENT OPPORTUNITY	129,424			
10001	1012500000	LABOR RELATIONS	180,166			
<b>TOTAL PERSONNEL</b>			<b>2,023,139</b>	<b>3,211,749</b>	<b>3,949,865</b>	<b>3,949,865</b>
<b>ELECTIONS</b>						
10001	1013000000	REGISTRAR OF VOTERS	4,230,918	4,660,273	4,913,766	4,913,766
<b>TOTAL ELECTIONS</b>			<b>4,230,918</b>	<b>4,660,273</b>	<b>4,913,766</b>	<b>4,913,766</b>
<b>PROPERTY MANAGEMENT</b>						
10001	1014200000	FACILITIES MANAGEMENT	6,339,910	6,893,100	6,947,951	6,947,951
10001	1014300000	CAPITAL PROJECT ADMIN	1,364			
20048	1014400000	BUSINESS PARK-AIRPORT	924,740			
37004	1040148000	PUBLIC IMPROVEMENT	4,485,247	13,179,387	162,163,611	10,209,240
37004	1040148100	PUBLIC IMPROVEMENT-CDBG	429,399	829,763	760,000	760,000
37004	1040148300	PUBLIC IMPROVEMENT-FAC MGMT	10,593,455	4,855,706	2,785,683	2,785,683
<b>TOTAL PROPERTY MANAGEMENT</b>			<b>22,774,114</b>	<b>25,757,956</b>	<b>172,657,245</b>	<b>20,702,874</b>

**COUNTY OF SAN JOAQUIN**  
**SCHEDULE 8**  
**DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT**  
**GOVERNMENTAL FUNDS**  
**FISCAL YEAR 2012-2013**

FUNCTION, ACTIVITY AND BUDGET UNIT		2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
<b>PROMOTION</b>					
10001	1015400000 ECONOMIC PROMOTION	283,637	199,262	208,762	199,262
	<b>TOTAL PROMOTION</b>	<b>283,637</b>	<b>199,262</b>	<b>208,762</b>	<b>199,262</b>
<b>OTHER GENERAL</b>					
10001	1016000000 SURVEYOR	251,832	315,557	260,924	260,924
10001	1016500000 REBATE-REFUN-JUDGMENT-DAMAGE	11,605	65,500	65,500	65,500
10001	1018000000 BLDG-EQUIP USE AND DEBT SVS	14,147,477	13,544,229	15,206,682	15,206,682
	<b>TOTAL OTHER GENERAL</b>	<b>14,410,915</b>	<b>13,925,286</b>	<b>15,533,106</b>	<b>15,533,106</b>
<b>TOTAL GENERAL GOVERNMENT</b>		<b>78,851,893</b>	<b>81,755,332</b>	<b>233,772,146</b>	<b>81,808,275</b>

**PUBLIC PROTECTION**

<b>JUDICIAL</b>					
10001	2020200000 DISTRICT ATTORNEY	20,699,013	21,071,988	20,941,088	20,941,088
10001	2020202000 DA-REAL ESTATE FRAUD	396,811	474,259	203,867	203,867
10001	2020205000 DA-VICTIM ASSISTANCE	725,310	688,134	688,134	688,134
10001	2020206000 DA-CONSUMER FRAUD PROP 64	1,654,113	1,945,607	1,934,990	1,934,990
10001	2020209000 DA-CHILD ABDUCTION	490,073	615,980	561,551	561,551
10001	2020212000 DA-AUTO INSURANCE FRAUD	310,772	329,185	329,185	329,185
10001	2020216000 DA-WORKERS COMP INS FRAUD	445,775	580,000	608,808	608,808
10001	2020217000 DA-PUBLIC ASSISTANCE FRAUD	53,711			
10001	2020223000 DA-CHILD ABUSE VERTICAL	184,584	199,645		
10001	2020273000 DA-VICTIM WITNESS PROG	635,459	620,206	630,810	630,810
10001	2020278110 DA-VIOLENCE AGAINST WOMEN	308,095	266,667	251,512	251,512
10001	2020278130 DA-ANTI-DRUG ABUSE ENFORCEMENT	600,806	532,954	446,392	446,392
10001	2020278140 DA-ARRA ENFORCEMENT TEAM	267,361			
10001	2020278230 DA-ELDER ABUSE	383,435	349,670		
10001	2020278240 DA-RURAL CRIMES PREVENTION	140,824	284,155	253,427	253,427
10001	2020278250 DA-RURAL CRIMINAL RESTITUTION	207,764	199,665	199,665	199,665
10001	2020278260 DA-ELDER ABUSE ADVOCACY	33,072			
10001	2020278270 DA-UNDERSERVED VICTIM ADVOCACY	114,185	156,250	156,250	156,250
10001	2020400000 PUBLIC DEFENDER	11,341,333	11,344,397	12,338,460	11,692,740
20020	2020280000 DA-COPS-AB3229	167,983	166,825		
20024	2020225000 DA-YOUTH GUN VIOLE-JAG	92,918	100,000	99,000	99,000
20034	2020210000 DA-NARCOTICS ENFORCEMENT	39,254	40,000	40,000	40,000
20038	2020300000 CHILD SUPPORT	15,572,249	15,845,063	15,272,921	15,272,921
20052	2020281000 DA-SLESF-AB109			166,825	166,825
20026	2020406000 PUBLIC DEFENDER JAG-ARRA	3,678			
10001	2021000000 GRAND JURY	213,633	168,833	169,139	169,139
10001	2021200000 PRETRIAL SERVICES	960,899	1,014,606	1,009,215	1,009,215

**COUNTY OF SAN JOAQUIN**  
**SCHEDULE 8**  
**DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT**  
**GOVERNMENTAL FUNDS**  
**FISCAL YEAR 2012-2013**

FUNCTION, ACTIVITY AND BUDGET UNIT			2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
10001	2021201000	ALCOHOL-DRUG ALTERNATIVE PROG	371,801	433,010	418,916	418,916
10001	2021274000	COUNTY SUPPORT TO COURTS	10,824,062	11,083,437	10,619,694	10,619,694
10001	2021300000	COURT ASSIGNED COUNSEL	4,869,825	5,094,341	5,263,578	5,263,578
10001	2021658000	SHERIFF-COURT SERVICES	8,717,461	8,384,523	9,093,442	9,093,442
<b>TOTAL JUDICIAL</b>			<b>80,826,257</b>	<b>81,989,401</b>	<b>81,696,870</b>	<b>81,051,150</b>
<b>POLICE PROTECTION</b>						
10001	2021602000	SHERIFF-BOATING SAFETY	1,448,268	1,326,450	1,412,014	1,412,014
20035	2021606000	SHERIFF-NARCOTICS ENFORCEMENT	4,789	30,081	28,561	28,561
20035	2021607000	SHERIFF-NARCOTICS-FED-DOJ	3,058	60,000	66,608	66,608
10001	2021609000	SHERIFF-CAL MMET	927,840	930,547	898,755	898,755
10001	2021610000	SHERIFF-AUTOMATED FINGERPRINT	590,259	1,326,495	1,250,953	1,250,953
10001	2021613000	SHERIFF-HI-TECH CRIMES	152,731	152,185	156,867	156,867
10001	2021614000	SHERIFF-RURAL CRIME	213,113	94,544	109,856	109,856
10001	2021614170	SHERIFF-OFF HIGHWAY ENFORCMNT	65,054			
10001	2021615000	SHERIFF-MOUNTAIN HOUSE	990,741	992,981	1,070,171	1,070,171
10001	2021619000	SHERIFF-ANIMAL CONTROL		1,056,175	1,036,329	1,036,329
10001	2021620000	SHERIFF-PATROL	24,907,648	22,871,518	26,167,423	26,167,423
20052	2021655000	SHERIFF-PATROL-SLESF-AB109			212,697	212,697
10001	2021622000	SHERIFF-COMMUNICATIONS	3,944,837	4,120,065	4,139,973	4,139,973
10001	2021625000	SHERIFF-TECHNOLOGY PROJECTS	17,124			
10001	2021626000	SHERIFF-DETECTIVES	6,119,326	6,196,907	7,084,957	7,084,957
10001	2021627000	SHERIFF-AUTO THEFT PROG	220,952	268,001	221,806	221,806
10001	2021628000	SHERIFF-RECORDS	3,694,907	3,525,522	3,264,882	3,084,765
10001	2021635000	SHERIFF-CIVIL	1,690,380	1,821,779	1,714,677	1,714,677
10001	2021645000	SHERIFF-ADMIN SUPPORT SERVICES	4,598,045	4,544,909	5,257,321	5,257,321
10001	2021649000	SHERIFF-INFORMATION SYSTEMS	1,405,816	1,593,021	1,703,817	1,545,940
10001	2021650000	SHERIFF-LATHROP POLICE CONTRAC	3,980,924	3,972,815	4,235,581	4,235,581
20020	2021652000	COPS-SHERIFF-AB3229-PATROL	225,578	263,534		
20024	2021654000	SHERIFF-JAG PROGRAMS			50,000	50,000
20026	2021656000	SHERIFF-JAG ARRA	69,074			
<b>TOTAL POLICE PROTECTION</b>			<b>55,270,463</b>	<b>55,147,529</b>	<b>60,083,246</b>	<b>59,745,252</b>
<b>DETENTION AND CORRECTION</b>						
20020	2021653000	COPS-SHERIFF-AB3229-CUSTODY	251,273	167,252		
20052	2021657000	SHERIFF-CUSTODY-SLESF-AB109			299,638	299,638
10001	2022600000	SHERIFF-CUSTODY	50,274,153	49,356,653	47,702,328	47,702,328
20051	2022610000	SHERIFF-LOC COMM CORR-AB109			3,232,497	3,232,497
10001	2022620000	SHERIFF-WORK PROGRAM	1,177,077	1,093,770	968,041	968,041
10001	2022621000	CORRECTIONAL HEALTH SERVICES	8,486,936	8,480,356	8,326,391	8,326,391
10001	2022700000	PROBATION-JUVENILE	6,183,003	6,562,970	6,351,906	6,351,906

**COUNTY OF SAN JOAQUIN**  
**SCHEDULE 8**  
**DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT**  
**GOVERNMENTAL FUNDS**  
**FISCAL YEAR 2012-2013**

FUNCTION, ACTIVITY AND BUDGET UNIT			2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
10001	2022702000	PROBATION-ADULT	7,876,743	7,866,534	6,984,784	6,984,784
10001	2022702300	PROBATION-ADULT-SB678			1,274,696	1,274,696
20051	2022702510	PROBATION-LOC COMM CORR-AB109			5,782,722	5,782,722
20024	2022710000	PROBATION-JAG PROG	72,410	182,179	40,000	40,000
20026	2022736000	PROBATION-JUV RECONNECT JAG ARRA	668,195	284,356		
10001	2022745000	PROBATION-ADMINISTRATION	4,158,677	4,264,385	3,863,172	3,863,172
20026	2022746000	PROBATION-KADAP JAG ARRA	98,000			
20020	2022780000	PROBATION-JUV JUST CRIME-COPS	971,008	988,999		
20020	2022784000	CAO-NEIGHBORHOOD SERVICE CTR	399,600	399,600		
20052	2022785000	PROB-JUV-SLESF-AB109			1,549,206	1,549,206
10001	2022800000	PROBATION-JUVENILE DETENTION	15,657,155	15,967,252	16,214,374	16,214,374
20024	2023024000	JAG CENTRALIZED REV N COSTS	(1,061)	(2,604)	(1,069)	(1,069)
<b>TOTAL DETENTION AND CORRECTION</b>			<b>96,273,170</b>	<b>95,611,701</b>	<b>102,588,686</b>	<b>102,588,686</b>
<b>FLOOD CONTROL</b>						
10001	2023040000	STORMWATER MANAGEMENT				
10001	2023060000	WATER RESOURCES				
10001	2023070000	DELTA ACTIVITIES		800,000	800,000	800,000
10001	2024100000	FLOOD CHANNEL MAINTENANCE				
<b>TOTAL FLOOD CONTROL</b>				<b>800,000</b>	<b>800,000</b>	<b>800,000</b>
<b>PROTECTIVE INSPECTION</b>						
10001	2024700000	AGRICULTURAL COMMISSIONER	4,444,970	4,884,311	4,794,330	4,794,330
10001	2024701000	GLASSY-WINGED SHARPSHOOTER PRE	256,769	393,260	245,212	245,212
10001	2024900000	SEALER OF WEIGHTS MEASURES	560,232	675,855	662,645	662,645
10001	2025600000	COMMUNITY DEVELOPMENT SERVICES	5,814,402	5,462,142	5,205,839	5,205,839
<b>TOTAL PROTECTIVE INSPECTION</b>			<b>11,076,373</b>	<b>11,415,568</b>	<b>10,908,026</b>	<b>10,908,026</b>
<b>OTHER PROTECTION</b>						
10001	2021640000	SHERIFF-CORONER MORGUE	1,785,831	1,871,430	1,935,812	1,935,812
10001	2025700000	SHERIFF-PUBLIC ADMINISTRATOR	375,798	394,992	395,673	395,673
10001	2025900000	RECORDER-COUNTY CLERK	1,863,498	2,025,472	2,120,468	2,120,468
20037	2025901000	RECORDER-EQUIPMENT AUTOMATION	1,269,140	2,292,922	2,285,761	2,285,761
10001	2026000000	EMERGENCY SERVICES	1,401,804	703,645	665,701	665,701
10001	2026000150	EMERGENCY SERVICES-GRANTS	1,962,288	4,050,581	3,058,024	3,058,024
20010	2026300000	ANIMAL CONTROL DIVISION	1,110,705			
20005	2026500000	FISH - GAME PROPAGATION	18,095	104,622	61,009	61,009
10001	2026700000	LAFCO CONTRIBUTION	209,294	200,000	190,000	190,000
<b>TOTAL OTHER PROTECTION</b>			<b>9,996,453</b>	<b>11,643,665</b>	<b>10,712,449</b>	<b>10,712,449</b>
<b>TOTAL PUBLIC PROTECTION</b>			<b>253,442,716</b>	<b>256,607,863</b>	<b>266,789,276</b>	<b>265,805,562</b>

**COUNTY OF SAN JOAQUIN**  
**SCHEDULE 8**  
**DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT**  
**GOVERNMENTAL FUNDS**  
**FISCAL YEAR 2012-2013**

FUNCTION, ACTIVITY AND BUDGET UNIT			2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
<b><u>PUBLIC WAYS &amp; FACILITIES</u></b>						
<b>PUBLIC WAYS</b>						
20002	3030101000	PUBLIC WORKS-ADMINISTRATION	3,053,841	2,726,079	2,795,678	2,795,678
20002	3030103000	PUBLIC WORKS-ENGINEERING	6,495,708	9,445,537	9,095,117	9,095,117
20002	3030105000	PUBLIC WORKS-ROAD MAINT	10,876,065	12,871,107	12,544,207	12,544,207
20002	3030106000	PUBLIC WORKS-CONSTRUCTION	13,482,989	30,210,195	30,078,157	30,078,157
20002	3030108000	PUBLIC WORKS-DEVELOPMENT SVS	585,600	542,579	846,543	846,543
20013	3031300000	ROAD DISTRICT NO 1	103,668	3,237,442	2,960,959	2,960,959
20014	3031400000	ROAD DISTRICT NO 2	294,669	1,251,795	1,655,711	1,655,711
20015	3031500000	ROAD DISTRICT NO 3	221,489	1,128,111	1,118,881	1,118,881
20016	3031600000	ROAD DISTRICT NO 4	1,310,941	6,087,404	6,905,970	6,905,970
20017	3031700000	ROAD DISTRICT NO 5	318,538	6,150,102	5,072,028	5,072,028
20039	3039900000	COMMUNITY INFRASTRUCTURE PROG	2,420,783	18,503,259	18,542,384	18,542,384
20039	3039901000	COMMUNITY INFRASTRUCTURE-FLAG CITY		252,500	252,500	252,500
20039	3039902000	COMMUNITY INFRASTRUCTURE-RTIF	106,082	1,580,000	5,283,000	5,283,000
10001	3030900000	COMMUNITY INFRA-ENGINEERING SVS	(7,351)	32,000	5,000	5,000
<b>TOTAL PUBLIC WAYS</b>			<b>39,263,020</b>	<b>94,018,109</b>	<b>97,156,134</b>	<b>97,156,134</b>
<b>TOTAL PUBLIC WAYS &amp; FACILITIES</b>			<b>39,263,020</b>	<b>94,018,109</b>	<b>97,156,134</b>	<b>97,156,134</b>
<b><u>HEALTH &amp; SANITATION</u></b>						
<b>HEALTH</b>						
20007	4040300000	MENTAL HEALTH- PHARMACY	6,531,142	6,901,953	6,717,922	6,717,922
20007	4040500000	MENTAL HEALTH SERVICES	58,168,991	70,116,838	77,565,526	77,565,526
20007	4040600000	SUBSTANCE ABUSE SERVICES	6,664,190	7,818,517	13,366,271	13,366,271
20007	4040700000	BEHAVIORAL HEALTH ADMIN	2,845,771	3,152,518	3,157,518	3,157,518
10001	4041000000	PUBLIC HEALTH SERVICES	17,048,201	19,032,783	18,997,582	18,997,582
20007	4041200000	CONSERVATOR SERVICES	1,034,597	749,344	854,344	854,344
20047	4041600000	SUBSTANCE ABUSE-CRIME PREVENT	635,967			
10001	4041800000	EMERGENCY MEDICAL SERVICE AGENCY	838,311	1,475,960	1,617,464	1,617,464
10001	4042000000	ENVIRONMENTAL HEALTH	7,525,275	8,907,564	8,590,623	8,590,623
10001	4045415000	CALIFORNIA CHILDREN'S SERVICES	4,877,955	5,437,417	5,369,605	5,369,605
20041	4049100000	CHILDREN & FAMILIES PROGRAM	1,010,763	1,270,156	1,116,862	1,116,862
10001	4049400000	HEALTH CARE CONTRIBUTION	27,460,802	34,889,629	31,598,499	31,598,499
10001	4049500000	HEALTH CARE ADMINISTRATION	221,358	190,000		
<b>TOTAL HEALTH</b>			<b>134,863,323</b>	<b>159,942,678</b>	<b>168,952,215</b>	<b>168,952,215</b>



**COUNTY OF SAN JOAQUIN**  
**SCHEDULE 8**  
**DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT**  
**GOVERNMENTAL FUNDS**  
**FISCAL YEAR 2012-2013**

FUNCTION, ACTIVITY AND BUDGET UNIT		2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
<b>SANITATION</b>					
10001	4040800000 UTILITY DISTRICTS	1,048			
	<b>TOTAL SANITATION</b>	<b>1,048</b>			
<b>TOTAL HEALTH &amp; SANITATION</b>		<b>134,864,371</b>	<b>159,942,678</b>	<b>168,952,215</b>	<b>168,952,215</b>
<b><u>PUBLIC ASSISTANCE</u></b>					
<b>ADMINISTRATION</b>					
10001	5050101000 HUMAN SERVICES-ADMIN	106,848,874	126,382,997	126,039,172	125,607,655
	<b>TOTAL ADMINISTRATION</b>	<b>106,848,874</b>	<b>126,382,997</b>	<b>126,039,172</b>	<b>125,607,655</b>
<b>AID PROGRAMS</b>					
10001	5050106000 HSA-CALWORKS ASSISTANCE	103,885,016	105,150,005	101,252,142	101,252,142
10001	5050107000 HSA-FOSTER CARE	33,114,349	39,158,486	36,507,072	36,507,072
10001	5050108000 HSA-ADOPTION ASSISTANCE	19,772,364	21,068,315	21,671,676	21,671,676
10001	5050118000 HSA-IN HOME SUPPORTIVE SVS	15,456,381	15,875,549	16,178,118	16,178,118
10001	5050132000 HSA-TEMPORARY HOMELESS SHELTER	226,869	769,794	765,683	765,683
10001	5050144000 HSA- REFUGEE CASH ASSISTANCE	9,587	30,000	10,000	10,000
	<b>TOTAL AID PROGRAMS</b>	<b>172,464,566</b>	<b>182,052,149</b>	<b>176,384,691</b>	<b>176,384,691</b>
<b>GENERAL RELIEF</b>					
10001	5050110000 HSA-GENERAL ASSISTANCE	3,127,794	3,233,302	3,733,399	3,733,399
10001	5053300000 BURIALS	16,660	30,000	30,000	30,000
	<b>TOTAL GENERAL RELIEF</b>	<b>3,144,454</b>	<b>3,263,302</b>	<b>3,763,399</b>	<b>3,763,399</b>
<b>OTHER ASSISTANCE</b>					
10001	5053900000 MARY GRAHAM CHILDREN'S SHELTER	6,123,423	5,990,000	5,901,537	5,901,537
10001	5054000000 COMMUNITY SERVICES	229,503	262,735	340,585	262,735
10001	5054101000 AGING-COMMUNITY SERVICES	12,109,419	10,284,681	8,047,834	8,047,834
20008	5055103000 WORK INCENTIVE ACT	15,471,692	14,498,374	14,689,322	14,689,322
10001	5055246000 NEIGHBORHOOD PRESERVATION	9,250,766	10,680,844	10,394,088	10,394,088
20009	5056500000 COUNTY HEAD START	25,509,466	24,861,684	25,362,195	25,362,195
	<b>TOTAL OTHER ASSISTANCE</b>	<b>68,694,269</b>	<b>66,578,318</b>	<b>64,735,560</b>	<b>64,657,710</b>
<b>VETERANS SERVICE</b>					
10001	5055600000 VETERANS SERVICE OFFICE	321,115	437,139	421,410	421,410
	<b>TOTAL VETERANS SERVICE</b>	<b>321,115</b>	<b>437,139</b>	<b>421,410</b>	<b>421,410</b>
<b>TOTAL PUBLIC ASSISTANCE</b>		<b>351,473,279</b>	<b>378,713,905</b>	<b>371,344,232</b>	<b>370,834,865</b>

**COUNTY OF SAN JOAQUIN**  
**SCHEDULE 8**  
**DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT**  
**GOVERNMENTAL FUNDS**  
**FISCAL YEAR 2012-2013**

FUNCTION, ACTIVITY AND BUDGET UNIT			2010-2011 ACTUAL	2011-2012 ADOPTED BUDGET	2012-2013 REQUESTED	2012-2013 RECOMMENDED
<b>EDUCATION</b>						
LIBRARY SERVICES						
20018	6060900000	COUNTY LIBRARY	5,389,036	5,316,478	5,075,323	5,075,323
TOTAL LIBRARY SERVICES			5,389,036	5,316,478	5,075,323	5,075,323
AGRICULTURE EDUCATION						
10001	6061500000	COOPERATIVE EXTENSION	302,592	284,980	282,761	282,761
TOTAL AGRICULTURE EDUCATION			302,592	284,980	282,761	282,761
TOTAL EDUCATION			5,691,628	5,601,458	5,358,084	5,358,084
<b>RECREATION</b>						
RECREATION						
10001	7070300000	PARKS AND RECREATION	5,379,098	5,527,081	4,977,730	4,977,730
TOTAL RECREATION			5,379,098	5,527,081	4,977,730	4,977,730
CULTURAL SERVICES						
10001	7070800000	CULTURAL SERVICES	243,600	275,000	303,000	275,000
TOTAL CULTURAL SERVICES			243,600	275,000	303,000	275,000
TOTAL RECREATION			5,622,698	5,802,081	5,280,730	5,252,730
<b>CONTINGENCY RESERVE</b>						
RESERVE						
10011	1111066000	PROVISION FOR CONTINGENCIES	6,556,908	13,795,071	15,248,978	15,248,978
TOTAL CONTINGENCY RESERVE			6,556,908	13,795,071	15,248,978	15,248,978
GRAND TOTAL COUNTY BUDGET			875,766,512	996,236,498	1,163,901,796	1,010,416,844

# COUNTY OF SAN JOAQUIN

## POSITION BUDGET DETAIL FISCAL YEAR 2012-2013

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
<b>Budget Unit - 1010100000 Board of Supervisors</b>					
OB1291	Chairman Board of Supervisors	1	1	1	Exempt
OB1290	Board of Supervisors	4	4	4	Exempt
EB1220	Clerk of the Board	1	1	1	Senior Management
EB4295	Board of Supv Legislative Asst	5	5	5	Confidential
EB1221	Chief Deputy Clerk of the Board	1	1	1	Confidential
EB4292	Board Secretary	1	1	1	Confidential
- EB4201	Deputy Clerk of the Board II	1	1	1	Confidential
- EB4202	Deputy Clerk of the Board I				Confidential
- RO6111	Senior Office Assistant				Confidential
- RO6106	Office Assistant		1 *	1 *	Confidential
<b>ALLOCATED TOTAL</b>		<b>14</b>	<b>15 *</b>	<b>15 *</b>	
<b>Budget Unit - 1010200000 County Administrator</b>					
HB1100	Administrator-County	1	1	1	Executive
HB1120	Asst County Administrator	1	1	1	Executive
EB2201	Chief Deputy County Administrator		1 *	1 *	Senior Management
- RM0261	Sr Deputy County Administrator	2	2	2	Confidential
- RM0260	Deputy County Administrator	1	1	1	Confidential
- RM0228	Management Analyst III	2	2	2	Confidential
- RB6105	Management Analyst II				Confidential
- RB6104	Management Analyst I				Confidential
- RB6502	Administrative Assistant II	1	1	1	Confidential
- RB6501	Administrative Assistant I				Confidential
- RO2011	Management Secretary II	1	1	1	Confidential
- RO2010	Management Secretary I				Confidential
<b>ALLOCATED TOTAL</b>		<b>9</b>	<b>10 *</b>	<b>10 *</b>	
<b>Budget Unit - 1010800000 Auditor-Controller</b>					
OB1190	Auditor/Controller	1	1	1	Exempt
EB2190	Assistant Auditor-Controller	1	1	1	Senior Management
RM0200	Chief Deputy Auditor-Controller	2	2	2	Middle Management
RB4400	County Payroll Manager	1	1	1	Confidential
- RB4103	Deputy Auditor-Controller III	6	6	6	Professional
- RB4102	Deputy Auditor-Controller II				Professional
- RB4101	Deputy Auditor-Controller I		1 *	1 *	Professional
RO3022	Accounting Technician II	1	1	1	Confidential
RO3012	Accounting Technician II	2	2	2	Office & Office Technical
RO3021	Accounting Technician I	2	2	2	Confidential
RO3011	Accounting Technician I	2	2	2	Office & Office Technical

# COUNTY OF SAN JOAQUIN

## POSITION BUDGET DETAIL FISCAL YEAR 2012-2013

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
- RO6110	Senior Office Assistant	4	4	4	Office & Office Technical
- RO6105	Office Assistant	2	2	2	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>24</b>	<b>25 *</b>	<b>25 *</b>	
<b>Budget Unit - 1010900000 Information Systems Division</b>					
HI1400	Information Systems Director	1	1	1	Executive
EI2400	Information Systems Asst Dir	1	1	1	Senior Management
RI1010	Information Systems Manager	2	3 *	3 *	Confidential
RI1510	Info Systems Analyst V-Sec Off	1	1	1	Professional
RI1505	Information Systems Analyst V	2	2	2	Confidential
RI1005	Information Systems Analyst V	5	4 *	4 *	Professional
- RI1004	Information Systems Analyst IV	13	13	13	Professional
- RI1003	Information Systems Anlyst III	22	24 *	24 *	Professional
- RI1002	Information Systems Analyst II	4	5 *	5 *	Professional
- RI1001	Information Systems Analyst I	3	3	3	Professional
RI1020	Info Systems Ops Shift Superv	1	1	1	Supervisors Unit
RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>57</b>	<b>60 *</b>	<b>60 *</b>	
<b>Budget Unit - 1011000000 Treasurer-Tax Collector</b>					
OB1690	Treasurer-Tax Collector	1	1	1	Exempt
EB2690	Asst Treasurer-Tax Collector	1	1	1	Senior Management
EB2691	Chief Deputy Treasurer	1	1	1	Senior Management
RI1103	Dept Info Systems Analyst III	1	1	1	Professional
- RB4003	Accountant III	1	1	1	ParaProfessional & Tech
- RB4002	Accountant II				ParaProfessional & Tech
- RB4001	Accountant I				ParaProfessional & Tech
RO3012	Accounting Technician II	6	6	6	Office & Office Technical
RB2010	Tax Collection Specialist	1	1	1	Office & Office Technical
RO3011	Accounting Technician I	2	2	2	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	8	8	8	Office & Office Technical
- RO6105	Office Assistant	2	2	2	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>26</b>	<b>26</b>	<b>26</b>	
Temporary (FTE)			2.0 *	2.0 *	
<b>POSITION TOTAL</b>		<b>26</b>	<b>28.0 *</b>	<b>28.0 *</b>	

**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
FISCAL YEAR 2012-2013**

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
<b>Budget Unit - 1011100000 Assessor</b>					
OB1490	Assessor/Recorder/County Cler	1	1	1	Exempt
EB2491	AsstAssessor/Recrdr/CountyClr	1	1	1	Senior Management
RI1011	DeptInformationSystemsManager	1	1	1	Middle Management
RB4306	Principal Appraiser	2	2	2	Middle Management
RI1203	Dept Applications Analyst III	1	1	1	Professional
RB4305	Senior Appraiser	1	1	1	Supervisors Unit
RB4304	Appraiser IV	4	4	4	Supervisors Unit
RB4204	Auditor-Appraiser IV	2	2	2	Supervisors Unit
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	DeptInformationSysAnalystI				Professional
- RB4303	Appraiser III	14	14	14	ParaProfessional & Tech
- RB4302	Appraiser II	7	7	7	ParaProfessional & Tech
- RB4301	Appraiser I				ParaProfessional & Tech
- RB4203	Auditor-Appraiser III	6	6	6	ParaProfessional & Tech
- RB4202	Auditor-Appraiser II	3	3	3	ParaProfessional & Tech
- RB4201	Auditor-Appraiser I				ParaProfessional & Tech
RE0204	Chief Cadastral Technician	1	1	1	Supervisors Unit
RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
RE0203	Senior Cadastral Technician	1	1	1	ParaProfessional & Tech
- RI1402	Dept Info Systems Tech II	1	1	1	ParaProfessional & Tech
- RI1401	Dept Info Systems Technician I				ParaProfessional & Tech
- RE0202	Cadastral Technician II	4	4	4	ParaProfessional & Tech
- RE0201	Cadastral Technician I				ParaProfessional & Tech
RO4452	Property Technician II	2	2	2	Office & Office Technical
- RO4423	Transfer Technician III	3	3	3	Office & Office Technical
- RO4422	Transfer Technician II	4	4	4	Office & Office Technical
- RO4421	Transfer Technician I				Office & Office Technical
RO1210	Exemptions Supervisor	1	*	*	Supervisors Unit
RO4451	Property Technician I	10	10	10	Office & Office Technical
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO1000	Office Supervisor	1	1	1	Supervisors Unit
- RO6110	Senior Office Assistant	16	14 *	14 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>90</b>	<b>87 *</b>	<b>87 *</b>	
	Temporary (FTE)	0.1	0.1	0.1	
	<b>POSITION TOTAL</b>	<b>90.1</b>	<b>87.1 *</b>	<b>87.1 *</b>	
<b>Budget Unit - 1011200000 Purchasing/Support Services</b>					
HB1950	Dir of Purch & Support Services	1	1	1	Executive
EB1960	Deputy Director Purch & Supp Srv	1	1	1	Senior Management

**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
FISCAL YEAR 2012-2013**

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
RB0520	Contract Administrator	1	1	1	Professional
RB0510	Deputy Purchasing Agent	4	4	4	Professional
RB0710	Records Supervisor	1	1	1	Supervisors Unit
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RB0500	Purchasing Assistant	1	1	1	ParaProfessional & Tech
RB0701	Records Management Technician I	2	2	2	ParaProfessional & Tech
RO1000	Office Supervisor	1	1	1	Supervisors Unit
RO5502	Lead Mail Clerk	1	1	1	Office & Office Technical
RO7202	Offset Equipment Operator II	1	1	1	Trades Labor & Institutnl
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
RO7201	Offset Equipment Operator I	2	2	2	Trades Labor & Institutnl
RO5501	Mail Clerk	3	3	3	Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>21</b>	<b>21</b>	<b>21</b>	
	Temporary (FTE)	4	4	4	
	<b>POSITION TOTAL</b>	<b>25</b>	<b>25</b>	<b>25</b>	

**Budget Unit - 1011600000 Office of Revenue - Recovery**

RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO1100	Collections Supervisor	2	2	2	Supervisors Unit
- RO4603	Senior Collections Clerk	12	12	12	Office & Office Technical
- RO4602	Collections Clerk II				Office & Office Technical
- RO4601	Collections Clerk I				Office & Office Technical
RO3011	Accounting Technician I	2	2	2	Office & Office Technical
RO6115	Office Assistant Specialist	4	4	4	Office & Office Technical
- RO6110	Senior Office Assistant	3	3	3	Office & Office Technical
- RO6105	Office Assistant	2	2	2	Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>26</b>	<b>26</b>	<b>26</b>	

**Budget Unit - 1011800000 County Counsel**

HL1100	County Counsel	1	1	1	Executive
HL1110	Assistant County Counsel	1	1	1	Executive
EL2100	Chief Deputy County Counsel	1	1	1	Senior Management
- RL2074	Litigation Counsel IV	1	1	1	Confidential
- RL2073	Litigation Counsel III				Confidential
- RL2072	Litigation Counsel II				Confidential
- RL2071	Litigation Counsel I				Confidential
- RL2054	Deputy County Counsel IV	8	8	8	Confidential
- RL2053	Deputy County Counsel III				Confidential
- RL2052	Deputy County Counsel II				Confidential
- RL2051	Deputy County Counsel I				Confidential
RO2061	Executive Secretary	1	1	1	Confidential

# COUNTY OF SAN JOAQUIN

## POSITION BUDGET DETAIL FISCAL YEAR 2012-2013

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
RL0105	Paralegal II	1	1	1	Confidential
- RL0402	Legal Technician II	2	2	2	Confidential
- RL0401	Legal Technician I				Confidential
- RO6111	Senior Office Assistant	2	2	2	Confidential
- RO6106	Office Assistant				Confidential
<b>ALLOCATED TOTAL</b>		<b>18</b>	<b>18</b>	<b>18</b>	

### Budget Unit - 1012400000 Human Resources

HB1600	Director of Human Resources	1	1	1	Executive
EB2600	Deputy Dir of Human Resources	1	1	1	Senior Management
RM0252	County Safety & Risk Manager	1	1	1	Confidential
RM0250	Employee Benefits Manager	1	1	1	Confidential
RB5403	Sr Employee Relations Rep	1	1	1	Confidential
RB5110	Principal Personnel Analyst	3	3	3	Confidential
RM0228	Management Analyst III	2	2	2	Confidential
RB5310	Safety Officer	1	1	1	Confidential
RB5304	Disability Mgmt Coordinator	1	1	1	Confidential
RB5200	Staff Development Coordinator	1	1	1	Confidential
- RB5103	Personnel Analyst III		2 *	2 *	Confidential
- RB5102	Personnel Analyst II	8	8	8	Confidential
- RB5101	Personnel Analyst I				Confidential
- RB5402	Employee Relations Rep II				Confidential
- RB5401	Employee Relations Rep I	1	1	1	Confidential
- RB5602	EEO Analyst II	1	1	1	Confidential
- RB5601	EEO Analyst I				Confidential
- RB5302	Disability Mgmt Specialist II	1	1	1	Confidential
- RB5301	Disability Mgmt Specialist I				Confidential
RB5005	Position Control Coordinator	1	1	1	Confidential
RB5001	Position Control Technician	2	2	2	Confidential
- RO2011	Management Secretary II	1	1	1	Confidential
- RO2010	Management Secretary I				Confidential
RO6701	Office Technician Coordinator	1	1	1	Confidential
RO6116	Office Assistant Specialist	4	4	4	Confidential
- RO6111	Senior Office Assistant	9	8 *	8 *	Confidential
- RO6106	Office Assistant				Confidential
<b>ALLOCATED TOTAL</b>		<b>42</b>	<b>43 *</b>	<b>43 *</b>	

### Budget Unit - 1013000000 Registrar of Voters

HB1500	Registrar of Voters	1	1	1	Executive
RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
RO4720	Elections Technician Supv	4	4	4	Supervisors Unit



**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
FISCAL YEAR 2012-2013**

<b>Job Code</b>	<b>PositionTitle</b>	<b>Allocated June 2012</b>	<b>Requested 2012-2013</b>	<b>Recommended 2012-2013</b>	<b>Representation Unit</b>
RC2012	Storekeeper II	1	1	1	Supervisors Unit
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
RO4715	Elections Specialist	1	1	1	Office & Office Technical
RO4711	Elections Technician	7	7	7	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>16</b>	<b>16</b>	<b>16</b>	
	Temporary (FTE)	12	13.4 *	13.4 *	
<b>POSITION TOTAL</b>		<b>28</b>	<b>29.4 *</b>	<b>29.4 *</b>	

**Budget Unit - 1014200000 Facilities Management**

HC1200	Director of Facilities Mgmt	1	1	1	Executive
EC2200	Asst Dir of Facilities Mgmt	1	1	1	Senior Management
RM0345	Dist Maint & Construction Supt	2	2	2	Middle Management
RE1420	Energy Manager	1	1	1	Middle Management
EB3201	Property Manager	1	1	1	Middle Management
RC4001	Office Building Engineer	5	5	5	Trades Labor & Institutnl
RC0410	Electrician	4	4	4	Trades Labor & Institutnl
RC0404	Crafts Worker IV	5	4 *	4 *	Supervisors Unit
RC0403	Crafts Worker III	18	17 *	17 *	Trades Labor & Institutnl
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
- RC0402	Crafts Worker II	3	3	3	Trades Labor & Institutnl
- RC0401	Crafts Worker I				Trades Labor & Institutnl
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
RO2050	Administrative Secretary		1 *	1 *	Office & Office Technical
- RO6110	Senior Office Assistant				Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>43</b>	<b>42 *</b>	<b>42 *</b>	
	Temporary (FTE)		0.8 *	0.8 *	
<b>POSITION TOTAL</b>		<b>43</b>	<b>42.8 *</b>	<b>42.8 *</b>	

**Budget Unit - 1014300000 Capital Projects Admin**

EC2201	Facilities & Construction Planner	1	1	1	Senior Management
- RM0226	Management Analyst III	1	1	1	Middle Management
- RB6512	Management Analyst II				ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RE0111	Engineering Assistant I	1	1	1	ParaProfessional & Tech
RE0101	Senior Engineering Aide		1 *	1 *	ParaProfessional & Tech
<b>ALLOCATED TOTAL</b>		<b>3</b>	<b>4 *</b>	<b>4 *</b>	
	Temporary (FTE)	2.3	1.5 *	1.5 *	
<b>POSITION TOTAL</b>		<b>5.3</b>	<b>5.5 *</b>	<b>5.5 *</b>	

# COUNTY OF SAN JOAQUIN

## POSITION BUDGET DETAIL FISCAL YEAR 2012-2013

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
<b>Budget Unit - 1016000000 Surveyor</b>					
RE3002	Assistant County Surveyor	1	1	1	Middle Management
RE0111	Engineering Assistant I	1	1	1	ParaProfessional & Tech
<b>ALLOCATED TOTAL</b>		<b>2</b>	<b>2</b>	<b>2</b>	
<b>Budget Unit - 2020200000 District Attorney</b>					
OL1390	District Attorney	1	1	1	Exempt
EL2390	Assistant District Attorney	1	1	1	Senior Management
EL2391	Chief Deputy District Atty	4	3 *	3 *	Senior Management
- RL2014	Deputy District Attorney IV	61	60 *	60 *	Attorney
- RL2013	Deputy District Attorney III	4	2 *	2 *	Attorney
- RL2012	Deputy District Attorney II				Attorney
- RL2011	Deputy District Attorney I				Attorney
EL2392	Chief Dist Atty Investigator	1	1	1	Senior Management
RI1104	Dept Info Systems Analyst IV	1	1	1	Professional
RL3023	DA Investigator III	1	1	1	Sheriffs Mngmnt
RM0225	Management Services Admin	1	1	1	Confidential
- RL3022	DA Investigator II	11	10 *	10 *	Peace Officers Misc
- RL3021	DA Investigator I				Peace Officers Misc
- RL3000	DA Investigator Trainee				Peace Officers Misc
RM0226	Management Analyst III	1	1	1	Middle Management
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	DeptInformationSysAnalystI				Professional
RS0220	Family Crimes Coordinator	1	1	1	Supervisors Unit
RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
- RL3012	DA Investigative Assistant II	2	4 *	4 *	Safety Invstgtv & Custdl
- RL3011	DA Investigative Assistant I				Safety Invstgtv & Custdl
RO3012	Accounting Technician II	2	2	2	Office & Office Technical
- RL0102	Paralegal II	3	3	3	ParaProfessional & Tech
- RL0101	Paralegal I	2	2	2	ParaProfessional & Tech
RL0303	Senior Legal Technician	1	*	*	Supervisors Unit
- RL0302	Legal Technician II	20	21 *	21 *	Office & Office Technical
- RL0301	Legal Technician I	10	10	10	Office & Office Technical
- RO6110	Senior Office Assistant	5	5	5	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RC2001	Stock Clerk II	1	1	1	Trades Labor & Institutnl
<b>ALLOCATED TOTAL</b>		<b>136</b>	<b>133 *</b>	<b>133 *</b>	
Temporary (FTE)		0.8	4.7 *	4.7 *	
<b>POSITION TOTAL</b>		<b>136.8</b>	<b>137.7 *</b>	<b>137.7 *</b>	

**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
FISCAL YEAR 2012-2013**

<b>Job Code</b>	<b>PositionTitle</b>	<b>Allocated June 2012</b>	<b>Requested 2012-2013</b>	<b>Recommended 2012-2013</b>	<b>Representation Unit</b>
<b>Budget Unit - 2020205000 DA - Victim Assistance</b>					
RS6025	Victim Claims Supervisor	1	1	1	Supervisors Unit
RO6023	Victim Claims Specialist III	1	1	1	ParaProfessional & Tech
- RO6022	Victim Claims Specialist II	3	3	3	ParaProfessional & Tech
- RO6021	Victim Claims Specialist I	2	2	2	ParaProfessional & Tech
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>8</b>	<b>8</b>	<b>8</b>	
<b>Budget Unit - 2020206000 DA Consumer Fraud-Prop 64</b>					
- RL2014	Deputy District Attorney IV	5	5	5	Attorney
- RL2013	Deputy District Attorney III				Attorney
- RL2012	Deputy District Attorney II				Attorney
- RL2011	Deputy District Attorney I				Attorney
- RL3022	DA Investigator II	1	1	1	Peace Officers Misc
- RL3021	DA Investigator I				Peace Officers Misc
- RL3000	DA Investigator Trainee				Peace Officers Misc
- RL0102	Paralegal II	4	4	4	ParaProfessional & Tech
- RL0101	Paralegal I				ParaProfessional & Tech
RL3011	DA Investigative Assistant I	1	1	1	Safety Invstgtv & Custdl
RL0302	Legal Technician II	1	1	1	Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>12</b>	<b>12</b>	<b>12</b>	
	Temporary (FTE)	0.8	2.3 *	2.3 *	
	<b>POSITION TOTAL</b>	<b>12.8</b>	<b>14.3 *</b>	<b>14.3 *</b>	
<b>Budget Unit - 2020209000 D A - Child Abduction</b>					
RL3022	DA Investigator II	1	1	1	Peace Officers Misc
- RL3012	DA Investigative Assistant II	1	1	1	Safety Invstgtv & Custdl
- RL3011	DA Investigative Assistant I				Safety Invstgtv & Custdl
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>3</b>	<b>3</b>	<b>3</b>	
<b>Budget Unit - 2020217000 D A - Public Assist Fraud Pros</b>					
RL3023	DA Investigator III	1	1	1	Sheriffs Mngmnt
- RL3022	DA Investigator II	6	6	6	Peace Officers Misc
- RL3021	DA Investigator I				Peace Officers Misc
- RL3000	DA Investigator Trainee				Peace Officers Misc
- RL3012	DA Investigative Assistant II	2	2	2	Safety Invstgtv & Custdl
- RL3011	DA Investigative Assistant I				Safety Invstgtv & Custdl
RL0301	Legal Technician I	1	1	1	Office & Office Technical

# COUNTY OF SAN JOAQUIN

## POSITION BUDGET DETAIL FISCAL YEAR 2012-2013

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
- RL3041	Investigator I				Safety Invstgtv & Custdl
- RL3040	Investigator Trainee				Safety Invstgtv & Custdl
<b>ALLOCATED TOTAL</b>		<b>10</b>	<b>10</b>	<b>10</b>	
<b>Budget Unit - 2020273000 D A - Victim Witness Program</b>					
RS6040	Victim Witness Program Manage	1	1	1	Middle Management
RS6005	Victim Witness Advocate Spvr	1	1	1	Supervisors Unit
RS6003	Victim Witness Advocate III	1	1	1	Office & Office Technical
- RS6002	Victim Witness Advocate II	2	2	2	ParaProfessional & Tech
- RS6001	Victim Witness Advocate I	3	3	3	ParaProfessional & Tech
<b>ALLOCATED TOTAL</b>		<b>8</b>	<b>8</b>	<b>8</b>	
	Temporary (FTE)	3	3	3	
<b>POSITION TOTAL</b>		<b>11</b>	<b>11</b>	<b>11</b>	
<b>Budget Unit - 2020278250 DA-Criminal Restitution Prog</b>					
RL0102	Paralegal II	2	2	2	ParaProfessional & Tech
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>3</b>	<b>3</b>	<b>3</b>	
<b>Budget Unit - 2020300000 Child Support Services</b>					
- RL2004	Child Support Attorney IV	5	5	5	Attorney
- RL2003	Child Support Attorney III				Attorney
- RL2002	Child Support Attorney II				Attorney
- RL2001	Child Support Attorney I				Attorney
HL1300	Director of ChildSupportSrvc	1	1	1	Executive
RM0225	Management Services Admin	1	1	1	Confidential
RL1055	Child Support Program Manager	4	4	4	Middle Management
RL1050	Child Support Customer Svc Mg	1	1	1	Middle Management
RB3010	Accounting Manager	1	1	1	Middle Management
- RI1102	Dept Info Systems Analyst II	2	2	2	Professional
- RI1101	DeptInformationSysAnalystI				Professional
RB5500	Departmental Personnel Analyst	1	1	1	Confidential
- RB4003	Accountant III				ParaProfessional & Tech
- RB4002	Accountant II	1	1	1	ParaProfessional & Tech
- RB4001	Accountant I				ParaProfessional & Tech
RI1303	Dept Info Systems Spec III	1	1	1	ParaProfessional & Tech
RL1021	Child Suppt Compliance Analyst	7	6 *	6 *	ParaProfessional & Tech
RL1010	Child Support Supervisor	9	9	9	Supervisors Unit
- RI1302	Dept Info Systems Spec II	1	1	1	ParaProfessional & Tech
- RI1301	Dept Info Systems Specialist I				ParaProfessional & Tech

# COUNTY OF SAN JOAQUIN

## POSITION BUDGET DETAIL FISCAL YEAR 2012-2013

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
RO3012	Accounting Technician II	2	2	2	Office & Office Technical
- RL0102	Paralegal II	2	2	2	ParaProfessional & Tech
- RL0101	Paralegal I				ParaProfessional & Tech
RO1500	Senior Administrative Spvr	2	2	2	Supervisors Unit
RL0303	Senior Legal Technician	1	1	1	Supervisors Unit
- RL1002	Child Support Officer II	64	64	64	ParaProfessional & Tech
- RL1001	Child Support Officer I	2	7 *	7 *	ParaProfessional & Tech
RO3011	Accounting Technician I	16	15 *	15 *	Office & Office Technical
- RL0302	Legal Technician II	4	4	4	Office & Office Technical
- RL0301	Legal Technician I				Office & Office Technical
RO1000	Office Supervisor	3	3	3	Supervisors Unit
RO6115	Office Assistant Specialist	2	2	2	Office & Office Technical
- RO6110	Senior Office Assistant	29	24 *	24 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RP0400	Security Worker	1	1	1	Trades Labor & Institutnl
<b>ALLOCATED TOTAL</b>		<b>163</b>	<b>161 *</b>	<b>161 *</b>	
Temporary (FTE)		5.6	*	*	
<b>POSITION TOTAL</b>		<b>168.6</b>	<b>161 *</b>	<b>161 *</b>	

### Budget Unit - 2020400000 Public Defender

HL1200	Public Defender	1	1	1	Executive
EL2200	Assistant Public Defender	1	1	1	Senior Management
EL2201	Chief Deputy Public Defender	2	2	2	Senior Management
- RL2034	Deputy Public Defender IV	34	38 *	35 *	Attorney
- RL2033	Deputy Public Defender III				Attorney
- RL2032	Deputy Public Defender II				Attorney
- RL2031	Deputy Public Defender I				Attorney
RL3033	Chief Public Defender Investi	1	1	1	Middle Management
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	DeptInformationSysAnalystI				Professional
- RL3032	Public Def Investigator II	11	12 *	11	Safety Invstgtv & Custdl
- RL3031	Public Defendr Investigator I				Safety Invstgtv & Custdl
RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
RS3403	Social Worker III	1	1	1	ParaProfessional & Tech
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RL0303	Senior Legal Technician	1	1	1	Supervisors Unit
- RO6600	Clerk Stenographer II				Office & Office Technical
- RO5000	Legal Stenographer	1	1	1	Office & Office Technical
- RL0302	Legal Technician II	8	8	8	Office & Office Technical
- RL0301	Legal Technician I				Office & Office Technical
- RO6110	Senior Office Assistant		1 *	1 *	Office & Office Technical

# COUNTY OF SAN JOAQUIN

## POSITION BUDGET DETAIL FISCAL YEAR 2012-2013

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>64</b>	<b>70 *</b>	<b>66 *</b>	
<b>Budget Unit - 2021200000 Pretrial Services</b>					
RP2004	Probation Unit Supervisor	1	1	1	Probation Officers
RP2003	Probation Officer III	1	1	1	Probation Officers
RL0510	Pretrial Sr Program Specialist	4	4	4	Safety Invstgtv & Custdl
RL0505	Pretrial Program Specialist	4	4	4	Safety Invstgtv & Custdl
<b>ALLOCATED TOTAL</b>		<b>10</b>	<b>10</b>	<b>10</b>	
<b>Budget Unit - 2021201000 Alcohol-Drug Alternative Progr</b>					
RS1023	Sub Abuse Program Supervisor	1	1	1	Supervisors Unit
- RS1022	Substance Abuse Counselor II	4	4	4	ParaProfessional & Tech
- RS1021	Substance Abuse Counselor I				ParaProfessional & Tech
- RS1000	Substance Abuse Worker				ParaProfessional & Tech
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>6</b>	<b>6</b>	<b>6</b>	
<b>Budget Unit - 2021602000 Sheriff - Boating Safety</b>					
RP1010	Sergeant	1	1	1	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	6	6	6	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
<b>ALLOCATED TOTAL</b>		<b>7</b>	<b>7</b>	<b>7</b>	
<b>Budget Unit - 2021609000 Sheriff - CAL MMET</b>					
RP1030	Sheriff 's Captain	1	1	1	Sheriffs Mngmnt
- RP1003	Deputy Sheriff II	1	1	1	
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
<b>ALLOCATED TOTAL</b>		<b>2</b>	<b>2</b>	<b>2</b>	
<b>Budget Unit - 2021613000 Sheriff-Hi Tech Crimes Task Force</b>					
- RP1003	Deputy Sheriff II	1	1	1	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
<b>ALLOCATED TOTAL</b>		<b>1</b>	<b>1</b>	<b>1</b>	

# COUNTY OF SAN JOAQUIN

## POSITION BUDGET DETAIL FISCAL YEAR 2012-2013

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
<b>Budget Unit - 2021614000 Sheriff-Rural Crime Task Force</b>					
- RP1003	Deputy Sheriff II	2	2	2	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
	<b>ALLOCATED TOTAL</b>	<b>2</b>	<b>2</b>	<b>2</b>	
<b>Budget Unit - 2021615000 Sheriff-Mountain House</b>					
- RP1003	Deputy Sheriff II	6	6	6	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
	<b>ALLOCATED TOTAL</b>	<b>6</b>	<b>6</b>	<b>6</b>	
<b>Budget Unit - 2021619000 Sheriff-Animal Control</b>					
- RP0315	Deputy AnimalControl Officr II	6	6	6	Safety Invstgtv & Custdl
- RP0310	Deputy AnimalControlOfficer I				Safety Invstgtv & Custdl
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>7</b>	<b>7</b>	<b>7</b>	
<b>Budget Unit - 2021620000 Sheriff - Patrol</b>					
RP1030	Sheriff 's Captain	1	1	1	Sheriffs Mngmnt
RP1020	Lieutenant	6	6	6	Sheriffs Mngmnt
RP1010	Sergeant	14	14	14	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	100	101 *	101 *	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif	2	2	2	Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
RP4002	CivilianCrimePreventionCoord	1	1	1	ParaProfessional & Tech
RP1002	Deputy Sheriff I-Acad Certif	14	14	14	Sheriffs Non-Mngmnt
RP4001	Crime Analyst	2	2	2	ParaProfessional & Tech
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>142</b>	<b>143 *</b>	<b>143 *</b>	
	Temporary (FTE)	0.8	0.9 *	0.9 *	
	<b>POSITION TOTAL</b>	<b>142.8</b>	<b>143.9 *</b>	<b>143.9 *</b>	



**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
FISCAL YEAR 2012-2013**

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
<b>Budget Unit - 2021622000 Sheriff - Communications</b>					
RP0104	Communications Dispatcher IV	6	6	6	Supervisors Unit
RP0103	Communications Dispatcher III	5	5	5	Office & Office Technical
- RP0102	Communications Dispatcher II	23	23	23	Office & Office Technical
- RP0101	Communications Dispatcher I				Office & Office Technical
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RO4800	Radio Communications Spec		6 *	6 *	Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>35</b>	<b>41 *</b>	<b>41 *</b>	
<b>Budget Unit - 2021626000 Sheriff - Detectives</b>					
RP1030	Sheriff 's Captain	1	1	1	Sheriffs Mngmnt
RP1020	Lieutenant	1	2 *	2 *	Sheriffs Mngmnt
RP1010	Sergeant	4	5 *	5 *	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	23	23	23	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
RP4013	Evidence Technician III	1	1	1	Safety Invstgtv & Custdl
- RP4012	Evidence Technician II	7	8 *	8 *	Safety Invstgtv & Custdl
- RP4011	Evidence Technician I	1	1	1	Safety Invstgtv & Custdl
RP4000	Evidence Custodian	1	1	1	Safety Invstgtv & Custdl
- RO6110	Senior Office Assistant	4	4	4	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>43</b>	<b>46 *</b>	<b>46 *</b>	
	Temporary (FTE)	0.1	0.1	0.1	
	<b>POSITION TOTAL</b>	<b>43.1</b>	<b>46.1 *</b>	<b>46.1 *</b>	
<b>Budget Unit - 2021627000 Sheriff - Auto Theft Program</b>					
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>1</b>	<b>1</b>	<b>1</b>	
	Temporary (FTE)	0.5	0.5	0.5	
	<b>POSITION TOTAL</b>	<b>1.5</b>	<b>1.5</b>	<b>1.5</b>	
<b>Budget Unit - 2021628000 Sheriff - Records</b>					
RM1000	Sheriff Records Manager	1	1	1	Middle Management
RO1500	Senior Administrative Supervisor		1 *	1 *	Supervisors Unit
RO1000	Office Supervisor	7	7	7	Supervisors Unit
RO6115	Office Assistant Specialist	4	7 *	4	Office & Office Technical
RO4800	Radio Communications Spec	6	*	*	Office & Office Technical

**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
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Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
- RO6110	Senior Office Assistant	21	21	21	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>39</b>	<b>37 *</b>	<b>34 *</b>	
	Temporary (FTE)	2	2	2	
	<b>POSITION TOTAL</b>	<b>41</b>	<b>39 *</b>	<b>36 *</b>	
<b>Budget Unit - 2021635000 Sheriff - Civil</b>					
RP1020	Lieutenant	1	*	*	Sheriffs Mngmnt
RP1010	Sergeant	1	1	1	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	3	3	3	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
RI1101	Dept Information Systems Analyst I		1 *	1 *	Professional
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO1000	Office Supervisor	1	1	1	Supervisors Unit
RL3050	Civil Process Server	2	2	2	Safety Invstgtv & Custdl
- RO6110	Senior Office Assistant	5	5	5	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>14</b>	<b>14</b>	<b>14 *</b>	
	Temporary (FTE)	1.2	0.9 *	0.9 *	
	<b>POSITION TOTAL</b>	<b>15.2</b>	<b>14.9 *</b>	<b>14.9 *</b>	
<b>Budget Unit - 2021640000 Sheriff - Coroner-Morgue</b>					
RP1010	Sergeant	1	1	1	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	3	3	3	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
RH4930	Medical Technician	2	2	2	ParaProfessional & Tech
- RO6110	Senior Office Assistant	2	2	2	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>8</b>	<b>8</b>	<b>8</b>	
<b>Budget Unit - 2021645000 Sheriff-Admin-Support Services</b>					
OP1590	ShrfCoronerPublicAdministrato	1	1	1	Exempt
EP2580	Undersheriff	1	1	1	Senior Management
EP2590	Assistant Sheriff-Coroner	2	2	2	Senior Management
RP1030	Sheriffs Captain	1	1	1	Sheriffs Mngmnt
RM1010	Sheriff Dir of Admin Services	1	1	1	Confidential
RP1020	Lieutenant	1	1	1	Sheriffs Mngmnt

**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
FISCAL YEAR 2012-2013**

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
RB6401	Sheriff Administrative Analys	1	1	1	Middle Management
RP1010	Sergeant	4	5 *	5 *	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	3	3	3	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
- RP3001	Correctional Officer		2 *	2 *	Correctional Officers
- RP3000	Correctional Officer Trainee				Correctional Officers
- RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
- RB6001	Administrative Assistant I				ParaProfessional & Tech
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	2	2	2	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>19</b>	<b>22 *</b>	<b>22 *</b>	
	Temporary (FTE)	5.8	7.4 *	7.4 *	
<b>POSITION TOTAL</b>		<b>24.8</b>	<b>29.4 *</b>	<b>29.4 *</b>	

**Budget Unit - 2021649000 Sheriff-Information Systems**

RI1011	DeptInformationSystemsManager	1	1	1	Middle Management
RI1104	Dept Information Systems Analyst IV		1 *		Professional
RI1103	Dept Info Systems Analyst III	1	1	1	Professional
- RI1202	Dept Applications Analyst II	1	1	1	Professional
- RI1201	Dept Applications Analyst I				Professional
<b>ALLOCATED TOTAL</b>		<b>3</b>	<b>4 *</b>	<b>3</b>	

**Budget Unit - 2021650000 Sheriff-Lathrop Police Contract**

RP1030	Sheriff 's Captain	1	1	1	Sheriffs Mngmnt
RP1020	Lieutenant	1	1	1	Sheriffs Mngmnt
RP1010	Sergeant	2	2	2	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	19	19	19	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
<b>ALLOCATED TOTAL</b>		<b>23</b>	<b>23</b>	<b>23</b>	

**Budget Unit - 2021652000 COPS-SLESF-AB3229-Patrol**

- RP1003	Deputy Sheriff II	2	*	*	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
<b>ALLOCATED TOTAL</b>		<b>2</b>	<b>*</b>	<b>*</b>	

**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
FISCAL YEAR 2012-2013**

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
<b>Budget Unit - 2021653000 COPS-SLEFS-AB3229-Custody</b>					
- RP3001	Correctional Officer	1	*	*	Correctional Officers
- RP3000	Correctional Officer Trainee				Correctional Officers
	<b>ALLOCATED TOTAL</b>	<b>1</b>	<b>*</b>	<b>*</b>	
<b>Budget Unit - 2021655000 Sheriff-Patrol-SLESF-AB109</b>					
RP1003	Deputy Sheriff II		1 *	1 *	Sheriffs Non-Mngmnt
	<b>ALLOCATED TOTAL</b>		<b>1 *</b>	<b>1 *</b>	
<b>Budget Unit - 2021657000 Sheriff-Custody-SLESF-AB109</b>					
RP3001	Correctional Officer		1 *	1 *	Correctional Officers
	<b>ALLOCATED TOTAL</b>		<b>1 *</b>	<b>1 *</b>	
<b>Budget Unit - 2021658000 Sheriff - Court Services</b>					
RP1030	Sheriff's Captain	1	1	1	Sheriffs Mngmnt
RP1020	Lieutenant		1 *	1 *	Sheriffs Mngmnt
RP1010	Sergeant	6	5 *	5 *	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	38	38	38	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I	7	7	7	Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
- RP3001	Correctional Officer	4	4	4	Correctional Officers
- RP3000	Correctional Officer Trainee				Correctional Officers
	<b>ALLOCATED TOTAL</b>	<b>56</b>	<b>56 *</b>	<b>56 *</b>	
	Temporary (FTE)		3.9 *	3.9 *	
	<b>POSITION TOTAL</b>	<b>56</b>	<b>59.9 *</b>	<b>59.9 *</b>	
<b>Budget Unit - 2022600000 Sheriff - Custody</b>					
- RP3010	Correctional Captain	1	1	1	Middle Management
- RP1030	Sheriff 's Captain				Sheriffs Mngmnt
- RP3003	Correctional Lieutenant	6	6	6	Middle Management
- RP1020	Lieutenant				Sheriffs Mngmnt
RM1020	Central Services Administrator	1	1	1	Middle Management
RM0226	Management Analyst III	1	1	1	Middle Management
- RP3001	Correctional Officer	1	1	1	Correctional Officers
- RP1010	Sergeant	1	1	1	Sheriffs Sergeants
- RP3002	Correctional Sergeant	16	15 *	15 *	Correctional Officers
RP0701	Inmate Programs & Services Di	1	1	1	Middle Management

# COUNTY OF SAN JOAQUIN

## POSITION BUDGET DETAIL FISCAL YEAR 2012-2013

Job Code	Position Title	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
- RP1003	Deputy Sheriff II	23	23	23	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
RP0742	Jail Industries Prg Mgr Autobody P	1	1	1	Middle Management
RP0735	Jail Industries Prg Mgr Upholster	1	*	*	Middle Management
RP0736	Jail Industries Prg Spec Auto	1	1	1	ParaProfessional & Tech
- RP3001	Correctional Officer	207	205 *	205 *	Correctional Officers
- RP3000	Correctional Officer Trainee				Correctional Officers
RP0700	Inmate Case Worker	1	1	1	Safety Invstgtv & Custdl
RP0725	Sheriff Inmate Labor Coord	1	1	1	Safety Invstgtv & Custdl
RP0750	Jail Librarian	1	1	1	ParaProfessional & Tech
RP0705	Custody Recreation Supervisor	1	1	1	Safety Invstgtv & Custdl
RP0723	Sheriff Inmate Labor Spec III	2	2	2	Safety Invstgtv & Custdl
RC2053	Sheriff Matl Specialist III	3	3	3	Safety Invstgtv & Custdl
RO3011	Accounting Technician I	3	4 *	4 *	Office & Office Technical
RP0710	Custody Recreation Assistant	1	1	1	Safety Invstgtv & Custdl
- RP0722	Sheriff Inmate Labor Spec II	11	11	11	Safety Invstgtv & Custdl
- RP0721	Sheriff Inmate Labor Spec I	3	1 *	1 *	Safety Invstgtv & Custdl
- RC2052	Sheriff Matl Specialist II	3	3	3	Safety Invstgtv & Custdl
- RC2051	Sheriff Matl Specialist I	2	2	2	Safety Invstgtv & Custdl
- RC2041	Sheriff Central Servs Worker				Safety Invstgtv & Custdl
- RC2040	Sheriff Central Servs Asst				Safety Invstgtv & Custdl
RO6115	Office Assistant Specialist	3	3	3	Office & Office Technical
- RO6110	Senior Office Assistant	10	9 *	9 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>306</b>	<b>300 *</b>	<b>300 *</b>	
Temporary (FTE)		2.9	2.6 *	2.6 *	
<b>POSITION TOTAL</b>		<b>308.9</b>	<b>302.6 *</b>	<b>302.6 *</b>	

### Budget Unit - 2022610000 Sheriff-LOC Comm Corr-AB109

RP1003	Deputy Sheriff II	1	1	1	Sheriffs Non-Mngmnt
RP3001	Correctional Officer	12	12	12	Correctional Officers
RP0700	Inmate Case Worker	1	1	1	Safety Invstgtv & Custdl
RP0710	Custody Recreation Assistant	1	1	1	Safety Invstgtv & Custdl
RP0722	Sheriff Inmate Labor Spec II	2	2	2	Safety Invstgtv & Custdl
RO6115	Office Assistant Specialist	2	2	2	Office & Office Technical
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>20</b>	<b>20</b>	<b>20</b>	

**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
FISCAL YEAR 2012-2013**

<b>Job Code</b>	<b>PositionTitle</b>	<b>Allocated June 2012</b>	<b>Requested 2012-2013</b>	<b>Recommended 2012-2013</b>	<b>Representation Unit</b>
<b>Budget Unit - 2022620000 Sheriff - Work Program</b>					
RP1010	Sergeant	1	*	*	Sheriffs Sergeants
RP3002	Correctional Sergeant		1 *	1 *	Correctional Officers
- RP1003	Deputy Sheriff II	1	1	1	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
RP0651	Work Program Specialist II	2	2	2	Safety Invstgtv & Custdl
RP0650	Work Program Specialist I	5	5	5	Safety Invstgtv & Custdl
<b>ALLOCATED TOTAL</b>		<b>9</b>	<b>9</b>	<b>9</b>	
<b>Budget Unit - 2022621000 Correctional Health Services</b>					
RH4325	Pharmacy Manager	1	1	1	Middle Management
RH4355	Pharmacist	1	1	1	Professional
EH2106	Deputy Director II-SJGH	1	1	1	Senior Management
RH1161	Nurse Practitioner I - Inpatie	1	1	1	Registered Nurses
RH1300	Nursing Department Manager	1	1	1	Middle Management
- RH1203	Senior Physician Assistant				Professional
- RH1202	Physician Assistant II				Professional
- RH1201	Physician Assistant I				Professional
- RH1163	Senior NursePractinr-Inpatient				Registered Nurses
- RH1162	Nurse Practitioner II-Inpatient				Registered Nurses
- RH1161	Nurse Practitioner I - Inpatient				Registered Nurses
- RH1104	Staff Nurse IV - Inpatient	8	8	8	Registered Nurses
- RH1103	Staff Nurse III -Inpatient	3	3	3	Registered Nurses
- RH2502	Senior Psychiatric Technician	4	4	4	ParaProfessional & Tech
- RH2001	Licensed Vocational Nurse	8	8	8	ParaProfessional & Tech
- RH2501	Psychiatric Technician	2	2	2	ParaProfessional & Tech
- RS2002	Mental Health Specialist II				ParaProfessional & Tech
- RS2001	Mental Health Specialist I				ParaProfessional & Tech
- RH3200	Outpatient Clinic Assistant	7	7	7	ParaProfessional & Tech
- RH3040	Orthopedic Technician				ParaProfessional & Tech
- RH3030	Operating Room Technician				ParaProfessional & Tech
- RH3001	Nursing Assistant				ParaProfessional & Tech
- RH3000	Nursing Assistant Trainee				ParaProfessional & Tech
- RH2152	SpecialProceduresTechnician II				ParaProfessional & Tech
- RH2151	SpecialProceduresTechnician I				ParaProfessional & Tech
- RH2002	Sr Licensed Vocational Nurse				ParaProfessional & Tech
- RH1800	Registered Nurse				Registered Nurses
- RH1105	Staff Nurse V Clincl Nrs-Inpat				Registered Nurses
- RH1102	Staff Nurse II - Inpatient				Registered Nurses

**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
FISCAL YEAR 2012-2013**

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
- RH1101	Staff Nurse I - Inpatient				Registered Nurses
RS2014	Chief Mental Health Clinician	1	1	1	Middle Management
RH1104	Staff Nurse IV - Inpatient	2	2	2	Registered Nurses
RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO4203	Medical Records Technician III	1	1	1	Office & Office Technical
- RH4453	Pharmacy Technician III				ParaProfessional & Tech
- RH4452	Pharmacy Technician II	1	1	1	ParaProfessional & Tech
- RH4451	Pharmacy Technician I				ParaProfessional & Tech
RC2011	Storekeeper I	1	1	1	Trades Labor & Institutnl
- RO6110	Senior Office Assistant	5	5	5	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RH3200	Outpatient Clinic Assistant	1	1	1	ParaProfessional & Tech
RC2000	Stock Clerk I	1	1	1	Trades Labor & Institutnl
RF0300	Housekeeping Service Worker	1	1	1	Trades Labor & Institutnl
	<b>ALLOCATED TOTAL</b>	<b>53</b>	<b>53</b>	<b>53</b>	
	Temporary (FTE)	16.1	17.2 *	17.2 *	
	<b>POSITION TOTAL</b>	<b>69.1</b>	<b>70.2 *</b>	<b>70.2 *</b>	

**Budget Unit - 2022700000 Probation - Juvenile**

RM1050	AsstDeptyChiefProbationOffice	1	1	1	Middle Management
RP2004	Probation Unit Supervisor	7	7	7	Probation Officers
RP2003	Probation Officer III	11	11	11	Probation Officers
- RP2002	Probation Officer II	19	19	19	Probation Officers
- RP2001	Probation Officer I				Probation Officers
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO1000	Office Supervisor	1	1	1	Supervisors Unit
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	12	12	12	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>53</b>	<b>53</b>	<b>53</b>	
	Temporary (FTE)	5.9	5.9	5.9	
	<b>POSITION TOTAL</b>	<b>58.9</b>	<b>58.9</b>	<b>58.9</b>	

**Budget Unit - 2022702000 Probation - Adult**

RM1050	AsstDeptyChiefProbationOffice	1	1	1	Middle Management
RP2004	Probation Unit Supervisor	7	5 *	5 *	Probation Officers
RP2003	Probation Officer III	8	6 *	6 *	Probation Officers
- RP2002	Probation Officer II	36	31 *	31 *	Probation Officers
- RP2001	Probation Officer I	1	1	1	Probation Officers
RO2000	Office Secretary	1	1	1	Office & Office Technical



**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
FISCAL YEAR 2012-2013**

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
RO1000	Office Supervisor	1	1	1	Supervisors Unit
RO6115	Office Assistant Specialist	5	5	5	Office & Office Technical
- RO6110	Senior Office Assistant	15	14 *	14 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>75</b>	<b>65 *</b>	<b>65 *</b>	
<b>Budget Unit - 2022702300 Prob-Adult-SB678</b>					
RP2004	Probation Unit Supervisor		2 *	2 *	Probation Officers
RP2003	Probation Officer III		2 *	2 *	Probation Officers
- RP2002	Probation Officer II		5 *	5 *	Probation Officers
- RP2001	Probation Officer I				Probation Officers
- RO6110	Senior Office Assistant		1 *	1 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>			<b>10 *</b>	<b>10 *</b>	
<b>Budget Unit - 2022702510 Probation-LOC Comm Corr-AB109</b>					
RM1050	AsstDeptyChiefProbationOffice	1	1	1	Middle Management
RP2004	Probation Unit Supervisor	1	1	1	Probation Officers
RP2003	Probation Officer III	5	5	5	Probation Officers
- RP2002	Probation Officer II	9	9	9	Probation Officers
- RP2001	Probation Officer I				Probation Officers
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	2	2	2	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>20</b>	<b>20</b>	<b>20</b>	
<b>Budget Unit - 2022710000 Probation - LLEBG Program</b>					
RP2003	Probation Officer III	1	*	*	Probation Officers
<b>ALLOCATED TOTAL</b>		<b>1</b>	<b>*</b>	<b>*</b>	
	Temporary (FTE)	0.8	*	*	
<b>POSITION TOTAL</b>		<b>1.8</b>	<b>*</b>	<b>*</b>	
<b>Budget Unit - 2022745000 Probation - Administration</b>					
HP1400	County Probation Officer	1	1	1	Executive
EL2400	Asst County Probation Officer	1	1	1	Senior Management
RP2005	Deputy Chief Probation Office	2	2	2	Middle Management
RM0225	Management Services Admin	1	1	1	Confidential
RP2004	Probation Unit Supervisor	1	1	1	Probation Officers
RP2003	Probation Officer III	1	1	1	Probation Officers
RB4002	Accountant II	1	1	1	ParaProfessional & Tech

# COUNTY OF SAN JOAQUIN

## POSITION BUDGET DETAIL FISCAL YEAR 2012-2013

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
RO3012	Accounting Technician II	2	2	2	Office & Office Technical
RO1500	Senior Administrative Spvr	1	1	1	Supervisors Unit
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO6120	Department Payroll Specialist	2	2	2	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>14</b>	<b>14</b>	<b>14</b>	
Temporary (FTE)			1.4 *	1.4 *	
<b>POSITION TOTAL</b>		<b>14</b>	<b>15.4 *</b>	<b>15.4 *</b>	

### Budget Unit - 2022785000 Probation Juvenile - Suppl AB109

RP2004	Probation Unit Supervisor	1	1	1	Probation Officers
RP2003	Probation Officer III	2	2	2	Probation Officers
- RP2002	Probation Officer II	5	5	5	Probation Officers
- RP2001	Probation Officer I				Probation Officers
<b>ALLOCATED TOTAL</b>		<b>8</b>	<b>8</b>	<b>8</b>	

### Budget Unit - 2022800000 Juvenile Detention

RM1050	AsstDeptyChiefProbationOffice	2	2	2	Middle Management
RP2004	Probation Unit Supervisor	3	3	3	Probation Officers
RP2003	Probation Officer III	5	6 *	6 *	Probation Officers
RP2515	Juvenile Facility Supervisor	7	7	7	Safety Invstgtv & Custdl
- RP2002	Probation Officer II	6	7 *	7 *	Probation Officers
- RP2001	Probation Officer I				Probation Officers
RP2510	Juvenile Detention Unit Suprv	24	24	24	Safety Invstgtv & Custdl
- RP2506	Juvenile Detention Officer	64	68 *	68 *	Safety Invstgtv & Custdl
- RP2505	Juvenile Detention Officr Asst	4	4	4	Safety Invstgtv & Custdl
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	3	3	3	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RC2001	Stock Clerk II	1	1	1	Trades Labor & Institutnl
RO5501	Mail Clerk	1	1	1	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>122</b>	<b>128 *</b>	<b>128 *</b>	
Temporary (FTE)		7.7	7.7	7.7	
<b>POSITION TOTAL</b>		<b>129.7</b>	<b>135.7 *</b>	<b>135.7 *</b>	

### Budget Unit - 2023040000 Flood Control Engineering

EC2165	Engineering Services Manager	1	1	1	Senior Management
- RE1004	Engineer IV				Professional
- RE1003	Engineer III	2	2	2	Professional
- RE1002	Engineer II				Professional
- RE1001	Engineer I				Professional

**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
FISCAL YEAR 2012-2013**

<b>Job Code</b>	<b>PositionTitle</b>	<b>Allocated June 2012</b>	<b>Requested 2012-2013</b>	<b>Recommended 2012-2013</b>	<b>Representation Unit</b>
- RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RE0112	Engineering Assistant II	1	1	1	ParaProfessional & Tech
- RB6002	Administrative Assistant II				ParaProfessional & Tech
- RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
- RB6000	Junior Administrative Asst				ParaProfessional & Tech
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>7</b>	<b>7</b>	<b>7</b>	
<b>Budget Unit - 2023060000 Water Resources</b>					
EC2155	Water Resource Coord	1	1	1	Senior Management
RE1005	Engineer V	1	1	1	Middle Management
- RE1004	Engineer IV				Professional
- RE1003	Engineer III	1	1	1	Professional
- RE1002	Engineer II				Professional
- RE1001	Engineer I				Professional
RM0226	Management Analyst III	1	1	1	Middle Management
- RB6512	Management Analyst II				ParaProfessional & Tech
- RB6511	Management Analyst I	1	1	1	ParaProfessional & Tech
RE0111	Engineering Assistant I	1	1	1	ParaProfessional & Tech
- RB6001	Administrative Assistant I	2	2	2	ParaProfessional & Tech
- RB6000	Junior Administrative Asst				ParaProfessional & Tech
<b>ALLOCATED TOTAL</b>		<b>8</b>	<b>8</b>	<b>8</b>	
<b>Budget Unit - 2024100000 Flood Channel Maintenance</b>					
RM0335	Channel Maint Superintendent	1	1	1	Middle Management
RC1000	General Foreman	1	1	1	Middle Management
RC1005	Equipment Operator Foreman	1	1	1	Trades Labor & Institutnl
RE0111	Engineering Assistant I	1	1	1	ParaProfessional & Tech
RC0420	Welder	1	1	1	Trades Labor & Institutnl
RC0652	Equipment Operator II	5	5	5	Trades Labor & Institutnl
RC0651	Equipment Operator I	9	9	9	Trades Labor & Institutnl
RC0572	Pest Abatement Operator II	1	1	1	Trades Labor & Institutnl
- RC0501	Highway Maintenance Worker	8	8	8	Trades Labor & Institutnl
- RC0500	Maintenance Worker	3	3	3	Trades Labor & Institutnl
RO3011	Accounting Technician I	1	*	*	Office & Office Technical
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>33</b>	<b>32 *</b>	<b>32 *</b>	
	Temporary (FTE)	2.6	2.1 *	2.1 *	
<b>POSITION TOTAL</b>		<b>35.6</b>	<b>34.1 *</b>	<b>34.1 *</b>	

**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
FISCAL YEAR 2012-2013**

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
<b>Budget Unit - 2024700000 Agricultural Commissioner</b>					
HA1100	AgriclturalCommissioner/Seale	1	1	1	Executive
EA2200	Asst Agricultural Commissione	1	1	1	Senior Management
RM0120	DeputyAgriculturalCommissioner	4	4	4	Middle Management
RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RA0153	Senior Agricultural Biologist	9	8 *	8 *	Professional
- RA0152	Agricultural Biologist II	4	4	4	Professional
- RA0151	Agricultural Biologist I	6	6	6	Professional
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	7	6 *	6 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>37</b>	<b>35 *</b>	<b>35 *</b>	
	Temporary (FTE)	14.2	16.3 *	16.3 *	
	<b>POSITION TOTAL</b>	<b>51.2</b>	<b>51.3 *</b>	<b>51.3 *</b>	
<b>Budget Unit - 2024701000 Glassy-Winged Sharpshooter Prv</b>					
	Temporary (FTE)	5.7	4.3 *	4.3 *	
	<b>POSITION TOTAL</b>	<b>5.7</b>	<b>4.3 *</b>	<b>4.3 *</b>	
<b>Budget Unit - 2024900000 Sealer of Weights - Measures</b>					
RM0110	DeputySealerOfWeights&Measure	1	1	1	Middle Management
- RA0401	Weights& MeasuresInspector II	4	4	4	ParaProfessional & Tech
- RA0400	Weights & Measures Inspector I				ParaProfessional & Tech
	<b>ALLOCATED TOTAL</b>	<b>5</b>	<b>5</b>	<b>5</b>	
<b>Budget Unit - 2025600000 Community Development Services</b>					
HE1100	Director of Community Devel	1	1	1	Executive
EE2100	Chief Deputy Dir Devel Serv	1	1	1	Senior Management
EC2150	Deputy Dir Bldg Inspection	1	1	1	Senior Management
RI4006	Geographic Info Systems PgmMg	1	1	1	Middle Management
RE2003	Principal Planner	1	1	1	Middle Management
RI1011	DeptInformationSystemsManager	1	1	1	Middle Management
RE0305	Community Development Cntr Mgr	1	1	1	Middle Management
RI4203	PrincipalGeographicInfoSysAnl	1	1	1	Professional
RE2004	Senior Planner	4	4	4	Middle Management
RE1102	Senior Plan Check Engineer	1	1	1	Supervisors Unit
- RI4202	Sr GeographicInfoSysAnalyst	1	1	1	Professional
- RI4201	AssocGeographicInfoSysAnalyst				Professional

**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
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<b>Job Code</b>	<b>PositionTitle</b>	<b>Allocated June 2012</b>	<b>Requested 2012-2013</b>	<b>Recommended 2012-2013</b>	<b>Representation Unit</b>
RP6030	Fire Services Coordinator	1	1	1	ParaProfessional & Tech
RC0103	Senior Building Inspector	4	4	4	Supervisors Unit
- RE2002	Associate Planner	2	2	2	Professional
- RE2001	Assistant Planner				Professional
RE4003	Sr Code Enforcement Officer	1	1	1	Safety Invstgtv & Custdl
- RC0102	Building Inspector II	1	1	1	ParaProfessional & Tech
- RC0101	Building Inspector I				ParaProfessional & Tech
RI1303	Dept Info Systems Spec III	1	1	1	ParaProfessional & Tech
RE4002	Code Enforcement Officer II	2	2	2	Safety Invstgtv & Custdl
RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
- RI4102	Geographic Info Systems SpecII	1	1	1	ParaProfessional & Tech
- RI4101	Geographic Info Systems Spec I				ParaProfessional & Tech
RE0301	Development Services Sr Tech	2	2	2	ParaProfessional & Tech
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RE0300	DevelopmentServicesTechnician	1	1	1	ParaProfessional & Tech
- RO6110	Senior Office Assistant	4	4	4	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>36</b>	<b>36</b>	<b>36</b>	

**Budget Unit - 2025700000 Sheriff - Public Administrator**

RM0245	ChiefDeputyPublicAdministrato	1	1	1	Middle Management
RM0240	Deputy Public Administrator	2	2	2	ParaProfessional & Tech
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>4</b>	<b>4</b>	<b>4</b>	

**Budget Unit - 2025900000 Recorder - County Clerk**

RM0910	Rcrrd-Cnty Clerk Operations Mgr	1	1	1	Middle Management
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO4401	SrRecordableDocumentsExaminer	1	1	1	Supervisors Unit
RO4400	Recordable Documents Examiner	4	4	4	Office & Office Technical
RO5020	Legal Documents Clerk	1	1	1	Office & Office Technical
RO1000	Office Supervisor	2	2	2	Supervisors Unit
- RO6110	Senior Office Assistant	8	8	8	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RO4405	Recordable Documents Indexer	5	5	5	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>23</b>	<b>23</b>	<b>23</b>	

**Budget Unit - 2025901000 Recorders-Equipment-Automation**

- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	DeptInformationSysAnalystI				Professional
RO4400	Recordable Documents Examiner	1	1	1	Office & Office Technical

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FISCAL YEAR 2012-2013**

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
RO1000	Office Supervisor	1	1	1	Supervisors Unit
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RO4405	Recordable Documents Indexer	3	3	3	Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>7</b>	<b>7</b>	<b>7</b>	
	Temporary (FTE)	0.5	0.5	0.5	
	<b>POSITION TOTAL</b>	<b>7.5</b>	<b>7.5</b>	<b>7.5</b>	
<b>Budget Unit - 2026000000 Emergency Services</b>					
EB1805	Director- Emergency Operations	1	1	1	Senior Management
RP0602	Emergency Planner	3	3	3	ParaProfessional & Tech
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>5</b>	<b>5</b>	<b>5</b>	
	Temporary (FTE)		0.5 *	0.5 *	
	<b>POSITION TOTAL</b>	<b>5.0</b>	<b>5.5 *</b>	<b>5.5 *</b>	
<b>Budget Unit - 3030101000 Public Works - Administration</b>					
HC1100	Director of Public Works	1	1	1	Executive
EC2100	Chief Deputy Dir Public Wks	1	1	1	Senior Management
EC2101	Deputy Director-Public Works	2	2	2	Senior Management
RI1011	DeptInformationSystemsManager	1	1	1	Middle Management
EC2102	Public Works Business Admin	1	1	1	Senior Management
RI4203	PrincipalGeographicInfoSysAnl	1	1	1	Professional
RB3010	Accounting Manager	1	1	1	Middle Management
RB4003	Accountant III	1	2 *	2 *	ParaProfessional & Tech
RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
RB4002	Accountant II	1	1	1	ParaProfessional & Tech
- RI1302	Dept Info Systems Spec II	2	2	2	ParaProfessional & Tech
- RI1301	Dept Info Systems Specialist I				ParaProfessional & Tech
- RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
- RB6000	Junior Administrative Asst	1	1	1	ParaProfessional & Tech
RO1500	Senior Administrative Spvr	1	1	1	Supervisors Unit
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RI0202	Data Technician II	1	1	1	Office & Office Technical
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO1050	Public Works Records Spvr	1	1	1	Office & Office Technical
RO6120	Department Payroll Specialist	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	5	4 *	4 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>26</b>	<b>26</b>	<b>26</b>	

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Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
	Temporary (FTE)	1.0	0.5 *	0.5 *	
	<b>POSITION TOTAL</b>	<b>27.0</b>	<b>26.5 *</b>	<b>26.5 *</b>	
<b>Budget Unit - 3030103000 Public Works - Engineering</b>					
EC2165	Engineering Services Manager	3	2 *	2 *	Senior Management
RE1005	Engineer V	3	2 *	2 *	Middle Management
RE2004	Senior Planner	1	1	1	Middle Management
RE0112	Engineering Assistant II	1	1	1	ParaProfessional & Tech
- RE1004	Engineer IV	6	6	6	Professional
- RE1003	Engineer III	3	3	3	Professional
- RE1002	Engineer II	3	3	3	Professional
- RE1001	Engineer I	3	3	3	Professional
RM0226	Management Analyst III	2	1 *	1 *	Middle Management
RE3001	Licensed Land Surveyor	1	1	1	Professional
RE0113	Engineering Assistant III	1	1	1	ParaProfessional & Tech
RB6000	Junior Administrative Asst	1	1	1	ParaProfessional & Tech
- RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
- RB6511	Management Analyst I	1	1	1	ParaProfessional & Tech
RE2002	Associate Planner	1	1	1	Professional
RE5002	Associate Real Property Agent	1	1	1	ParaProfessional & Tech
RE0112	Engineering Assistant II	3	3	3	ParaProfessional & Tech
- RB6002	Administrative Assistant II	2	2	2	ParaProfessional & Tech
- RB6001	Administrative Assistant I	2	1 *	1 *	ParaProfessional & Tech
- RB6000	Junior Administrative Asst				ParaProfessional & Tech
RE5001	Assistant Real Property Agent	1	1	1	ParaProfessional & Tech
RE0111	Engineering Assistant I	9	9	9	ParaProfessional & Tech
- RE0101	Senior Engineering Aide	9	9	9	ParaProfessional & Tech
- RE0100	Engineering Aide				ParaProfessional & Tech
- RO6110	Senior Office Assistant	2	2	2	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>60</b>	<b>56 *</b>	<b>56 *</b>	
	Temporary (FTE)		2 *	2 *	
	<b>POSITION TOTAL</b>	<b>60</b>	<b>58 *</b>	<b>58 *</b>	
<b>Budget Unit - 3030105000 Public Work - Road Maintenance</b>					
RM0330	Maintenance Superintendent	1	1	1	Middle Management
RC1000	General Foreman	5	5	5	Middle Management
- RB4002	Accountant II	1	1	1	ParaProfessional & Tech
- RB4001	Accountant I				ParaProfessional & Tech
RC1005	Equipment Operator Foreman	4	4	4	Trades Labor & Institutnl
RC1003	Traffic Foreman	1	1	1	Trades Labor & Institutnl



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Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
RC1570	Transport Truck Driver	1	1	1	Trades Labor & Institutnl
RE0111	Engineering Assistant I	1	1	1	ParaProfessional & Tech
RC0507	Tree Crew Supervisor	1	1	1	Trades Labor & Institutnl
- RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
- RB6000	Junior Administrative Asst				ParaProfessional & Tech
RC0652	Equipment Operator II	7	7	7	Trades Labor & Institutnl
RC0552	Traffic Striper Operator II	1	1	1	Trades Labor & Institutnl
RC0502	Bridge Maintenance Worker	4	4	4	Trades Labor & Institutnl
RC0651	Equipment Operator I	19	19	19	Trades Labor & Institutnl
RC0551	Traffic Striper Operator I	2	2	2	Trades Labor & Institutnl
RC0506	Tree Crew Worker	2	2	2	Trades Labor & Institutnl
RC1503	Bridge Tender	1	1	1	Trades Labor & Institutnl
RC0601	Equipment Service Worker I	3	3	3	Trades Labor & Institutnl
- RC0501	Highway Maintenance Worker	23	23	23	Trades Labor & Institutnl
- RC0500	Maintenance Worker	12	12	12	Trades Labor & Institutnl
RC2011	Storekeeper I	1	1	1	Trades Labor & Institutnl
RO5300	Radio Communication Clerk	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>93</b>	<b>93</b>	<b>93</b>	
	Temporary (FTE)	3	3	3	
<b>POSITION TOTAL</b>		<b>96</b>	<b>96</b>	<b>96</b>	

**Budget Unit - 3030108000 Public Works-Development Svcs**

EC2165	Engineering Services Manager		1 *	1 *	Senior Management
RE1005	Engineer V	1	1	1	Middle Management
- RE1004	Engineer IV	1	1	1	Professional
- RE1003	Engineer III				Professional
- RE1002	Engineer II				Professional
- RE1001	Engineer I				Professional
RE0112	Engineering Assistant II	1	1	1	ParaProfessional & Tech
RE0111	Engineering Assistant I	1	1	1	ParaProfessional & Tech
- RE0101	Senior Engineering Aide	1	1	1	ParaProfessional & Tech
- RE0100	Engineering Aide				ParaProfessional & Tech
RO2000	Office Secretary	1	*	*	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>6</b>	<b>6</b>	<b>6</b>	

**Budget Unit - 3030900000 Community Infra-Engineer Svcs**

RE1005	Engineer V	1	1	1	Professional
RB6601	Engineering Program Manager	1	1	1	Middle Management
RM0226	Management Analyst III	1	1	1	Middle Management

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Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
RE0113	Engineering Assistant III	1	1	1	ParaProfessional & Tech
- RB6512	Management Analyst II	2	2	2	ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
<b>ALLOCATED TOTAL</b>		<b>7</b>	<b>7</b>	<b>7</b>	

**Budget Unit - 4040300000 Mental Health Pharmacy**

RH4325	Pharmacy Manager	1	1	1	Middle Management
RH4355	Pharmacist	2	2	2	Professional
RH4454	Pharmacy Tech III Supervisor	1	1	1	Supervisors Unit
- RH4453	Pharmacy Technician III	1	2 *	2 *	ParaProfessional & Tech
- RH4452	Pharmacy Technician II	4	4	4	ParaProfessional & Tech
- RH4451	Pharmacy Technician I				ParaProfessional & Tech
RH0300	Patient Services Rep	1	1	1	ParaProfessional & Tech
- RO6110	Senior Office Assistant	2	2	2	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RH4350	Pharmacist - Clinical		1 *	1 *	Professional
<b>ALLOCATED TOTAL</b>		<b>12</b>	<b>14 *</b>	<b>14 *</b>	
	Temporary (FTE)	3.7	2.7 *	2.7 *	
<b>POSITION TOTAL</b>		<b>15.7</b>	<b>16.7 *</b>	<b>16.7 *</b>	

**Budget Unit - 4040500000 Mental Health Services**

EH8001	Physician Manager	1	1	1	Physicians Management
EH8003	Psychiatrist	16	16	16	Contractor HCS Physicians
RH1166	Nurse Practitnr II -Ambulatory	4	4	4	Registered Nurses
ES2301	Deputy Director - BHS- MH	4	4	4	Senior Management
RH1300	Nursing Department Manager	1	1	1	Middle Management
RM1130	MH Services Facility Manager	1	1	1	Middle Management
RH1125	Staff Nurse V -Clinical -Ambul	17	17	17	Registered Nurses
- RH1106	Staff NurseV-AsstNDptMg-Inpat	1	1	1	Registered Nurses
- RH1104	Staff Nurse IV - Inpatient	4	4	4	Registered Nurses
- RH1124	Staff Nurse IV - Ambulatory	6	6	6	Registered Nurses
- RH1103	Staff Nurse III -Inpatient	1	1	1	Registered Nurses
- RH2502	Senior Psychiatric Technician	21	21	21	ParaProfessional & Tech
- RS2002	Mental Health Specialist II	25	29 *	29 *	ParaProfessional & Tech
- RS2001	Mental Health Specialist I				ParaProfessional & Tech
- RH3001	Nursing Assistant				ParaProfessional & Tech
- RH3000	Nursing Assistant Trainee				ParaProfessional & Tech
- RH2501	Psychiatric Technician	14	18 *	18 *	ParaProfessional & Tech
- RH2152	Special ProceduresTechnician II				ParaProfessional & Tech
- RH2151	Special ProceduresTechnician I				ParaProfessional & Tech

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<b>Job Code</b>	<b>PositionTitle</b>	<b>Allocated June 2012</b>	<b>Requested 2012-2013</b>	<b>Recommended 2012-2013</b>	<b>Representation Unit</b>
- RH2002	Sr Licensed Vocational Nurse				ParaProfessional & Tech
- RH2001	Licensed Vocational Nurse				ParaProfessional & Tech
- RH1505	Mental Health Charge Nrs - Inp				Registered Nurses
- RH1162	Nurse Practitioner II-Inpatien				Registered Nurses
- RH1123	Staff Nurse III - Ambulatory				Registered Nurses
- RH1105	Staff Nurse V Clincl Nrs-Inpat				Registered Nurses
- RH1102	Staff Nurse II - Inpatient				Registered Nurses
- RH1101	Staff Nurse I - Inpatient				Registered Nurses
- RS3044	Chief Clinical Social Worker				Middle Management
- RS2014	Chief Mental Health Clinician	10	10	10	Middle Management
RS2014	Chief Mental Health Clinician	5	5	5	Middle Management
- RS3043	Clinical Social Worker III				Supervisors Unit
- RS2013	Mental Health Clinician III	7	8 *	8 *	Supervisors Unit
RS2013	Mental Health Clinician III	8	8	8	Supervisors Unit
RH6000	Occup Therapist Asst	2	2	2	ParaProfessional & Tech
RM1155	Activity Center Program Dir	1	1	1	Middle Management
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	DeptInformationSysAnalystI				Professional
- RS2012	Mental Health Clinician II	12	14 *	14 *	Professional
- RS2011	Mental Health Clinician I	45	45	45	Professional
- RS3042	Clinical Social Worker II				Professional
- RS3041	Clinical Social Worker I				Professional
- RS3013	Protective Svcs Soc Wrkr III	12	12	12	ParaProfessional & Tech
- RS3012	Protective Svcs Soc Worker II				ParaProfessional & Tech
- RS3011	Protective Svcs Soc Worker I				ParaProfessional & Tech
RS2012	Mental Health Clinician II	8	8	8	Professional
- RB6512	Management Analyst II	2	2	2	ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RS1015	Substance Abuse Services Coord	1	1	1	ParaProfessional & Tech
- RB4003	Accountant III	1	1	1	ParaProfessional & Tech
- RB4002	Accountant II				ParaProfessional & Tech
- RB4001	Accountant I				ParaProfessional & Tech
RS2035	Mental Health Court Liaison	2	2	2	ParaProfessional & Tech
RH2505	Chief Psychiatric Technician	7	7	7	Supervisors Unit
- RS2070	Program Spec-Develop Disabled	4	4	4	ParaProfessional & Tech
- RS2062	Instructor II	9	9	9	ParaProfessional & Tech
- RS2061	Instructor I				ParaProfessional & Tech
- RS2060	Instructional Assistant				ParaProfessional & Tech
RH6602	Rehabilitation Therapist II	1	1	1	Supervisors Unit
RS2003	Mental Health Specialist III	1	1	1	Supervisors Unit
RO3012	Accounting Technician II	1	1	1	Office & Office Technical

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<b>Job Code</b>	<b>PositionTitle</b>	<b>Allocated June 2012</b>	<b>Requested 2012-2013</b>	<b>Recommended 2012-2013</b>	<b>Representation Unit</b>
RS5002	Employment Training Spec II	1	1	1	ParaProfessional & Tech
RH6601	Rehabilitation Therapist I	1	1	1	ParaProfessional & Tech
RS1022	Substance Abuse Counselor II	1	1	1	ParaProfessional & Tech
RO6700	Office Technician/Coordinator	2	2	2	Office & Office Technical
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO1000	Office Supervisor	5	5	5	Supervisors Unit
RS2053	MH Consumer Outreach Coordin	2	2	2	Supervisors Unit
RO6115	Office Assistant Specialist	5	5	5	Office & Office Technical
- RS2022	Mental Health Interpreter II	6	6	6	ParaProfessional & Tech
- RS2021	Mental Health Interpreter I				ParaProfessional & Tech
- RO6110	Senior Office Assistant	42	42	42	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
- RS2051	Mental Health Outreach Worker	8	9 *	9 *	ParaProfessional & Tech
- RS2050	Mental Health Outreach Wkr Tr				ParaProfessional & Tech
<b>ALLOCATED TOTAL</b>		<b>330</b>	<b>342 *</b>	<b>342 *</b>	
	Temporary (FTE)	98.6	100.2 *	100.2 *	
<b>POSITION TOTAL</b>		<b>428.6</b>	<b>442.2 *</b>	<b>442.2 *</b>	

**Budget Unit - 4040600000 Substance Abuse Services**

RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
RS1015	Substance Abuse Services Coord	1	1	1	Middle Management
RM1122	Substance Abuse Program Mgr	4	4	4	Middle Management
RS1023	Sub Abuse Program Supervisor	4	4	4	Supervisors Unit
- RS1025	Sub Abuse Prevention Spec II	3	3	3	ParaProfessional & Tech
- RS1024	Sub Abuse Prevention Spec I				ParaProfessional & Tech
- RS1022	Substance Abuse Counselor II	50	50	50	ParaProfessional & Tech
- RS1021	Substance Abuse Counselor I				ParaProfessional & Tech
RO2000	Office Secretary	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	9	9	9	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
- RS0301	Perinatal Child Care Aide	1	1	1	ParaProfessional & Tech
- RS0302	Perinatal Child Care Worker	3	3	3	ParaProfessional & Tech
RB4003	Accountant III	1	1	1	ParaProfessional & Tech
<b>ALLOCATED TOTAL</b>		<b>78</b>	<b>78</b>	<b>78</b>	
	Temporary (FTE)	7.8	12.1 *	12.1 *	
<b>POSITION TOTAL</b>		<b>85.8</b>	<b>90.1 *</b>	<b>90.1 *</b>	

**Budget Unit - 4040700000 Behavioral Health Admin**

ES2302	Behavioral Health Officer	1	1	1	Senior Management
HS2000	Chief Deputy Dir-BHS	1	1	1	Executive
ES2300	Sr DeputyDir-BHS	1	1	1	Senior Management

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Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
EH2100	Deputy Finance Director-HCS	1	1	1	Senior Management
RI1011	DeptInformationSystemsManager	1	1	1	Middle Management
ES2303	Deputy Director- BHS-SA	1	1	1	Senior Management
RH1300	Nursing Department Manager	1	1	1	Middle Management
RI1104	Dept Info Systems Analyst IV	1	1	1	Professional
RH1505	Mental Health Charge Nrs - Inp	1	1	1	Registered Nurses
RI1103	Dept Info Systems Analyst III	1	1	1	Professional
RI1202	Dept Applications Analyst II	2	2	2	Professional
RI1102	Dept Info Systems Analyst II	2	2	2	Professional
RB6800	M H Performance Outcome Anal	1	1	1	ParaProfessional & Tech
RB6512	Management Analyst II	2	3 *	3 *	ParaProfessional & Tech
RB5500	Departmental Personnel Analyst	1	1	1	Confidential
RB4003	Accountant III	2	2	2	ParaProfessional & Tech
RI1303	Dept Info Systems Spec III	1	1	1	ParaProfessional & Tech
RC0404	Crafts Worker IV	1	1	1	Supervisors Unit
RH0150	Patients' Rights Advocate	1	1	1	Professional
RI1302	Dept Info Systems Spec II	1	1	1	ParaProfessional & Tech
RC0403	Crafts Worker III	3	3	3	Trades Labor & Institutnl
RO3012	Accounting Technician II	6	6	6	Office & Office Technical
RO4203	Medical Records Technician III	1	1	1	Office & Office Technical
RI1402	Dept Info Systems Tech II	1	1	1	ParaProfessional & Tech
RO3011	Accounting Technician I	8	8	8	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RH0300	Patient Services Rep	3	3	3	ParaProfessional & Tech
RC2011	Storekeeper I	1	1	1	Trades Labor & Institutnl
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO6120	Department Payroll Specialist	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	5	5	5	Office & Office Technical
- RO6110	Senior Office Assistant	12	13 *	13 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RF0301	Lead Housekeeper	1	1	1	Supervisors Unit
RC2001	Stock Clerk II	1	1	1	Trades Labor & Institutnl
RF0300	Housekeeping Service Worker	2	2	2	Trades Labor & Institutnl
RC4001	Office Building Engineer		1 *	1 *	Trades Labor & Institutnl
<b>ALLOCATED TOTAL</b>		<b>71</b>	<b>74 *</b>	<b>74 *</b>	

**Budget Unit - 4040800000 Utility Districts**

RM0340	Utility Dist Superintendent	1	1	1	Middle Management
RE0112	Engineering Assistant II	1	1	1	ParaProfessional & Tech
RM0360	Utility DistAst Superintendent	1	1	1	Middle Management
RC0525	Utility Dist Maint Supervisor	2	2	2	Trades Labor & Institutnl

# COUNTY OF SAN JOAQUIN

## POSITION BUDGET DETAIL FISCAL YEAR 2012-2013

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
RE0111	Engineering Assistant I	1	*	*	ParaProfessional & Tech
RC0652	Equipment Operator II	1	1	1	Trades Labor & Institutnl
RC0515	Utility Dist Laboratory Tech	1	1	1	Trades Labor & Institutnl
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
- RC0522	Utility Dist Maint Worker II	9	9	9	Trades Labor & Institutnl
- RC0521	Utility Dist Maint Worker I	3	3	3	Trades Labor & Institutnl
- RC0520	Utility Dist Maint Wkr Trainee	3	3	3	Trades Labor & Institutnl
RB6000	Junior Administrative Asst	1	1	1	ParaProfessional & Tech
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>26</b>	<b>25 *</b>	<b>25 *</b>	

### Budget Unit - 4041000000 Public Health

ES2202	Public Health Officer	1	1	1	Senior Management
ES2203	Assistant Health Officer	1	1	1	Senior Management
EH2200	Chief Deputy Dir-PH SVCS	1	1	1	Executive
ES2200	Sr Deputy Dir-PublicHealthSrv	1	2 *	2 *	Senior Management
RH1820	Program Manager-P H Nursing	2	2	2	Middle Management
RH4095	Chief of Public Health Lab Svc	1	1	1	Middle Management
RH1815	Sup Public Health Nurse	2	3 *	3 *	Registered Nurses
RI1204	Dept Applications Analyst IV	1	1	1	Professional
RS4110	Communicable Disease Investgr	2	2	2	ParaProfessional & Tech
- RH1813	Senior Public Health Nurse	3	4 *	4 *	Registered Nurses
- RH1812	Public Health Nurse II	12	13 *	13 *	Registered Nurses
- RH1811	Public Health Nurse I	1	1	1	Registered Nurses
- RH1124	Staff Nurse IV - Ambulatory	1	1	1	Registered Nurses
- RH1800	Registered Nurse	3	3	3	Registered Nurses
- RH1123	Staff Nurse III - Ambulatory	3	3	3	Registered Nurses
- RS4101	Public Health Educator	2	2	2	Professional
- RS3001	Senior Social Worker	1	1	1	ParaProfessional & Tech
- RS4012	Public Hlth Education Asst II	1	1	1	ParaProfessional & Tech
- RS4302	CommunityHealthOutreachWorker	13	15 *	15 *	ParaProfessional & Tech
- RS4301	CommunityHealthOutreachWkrTrn				ParaProfessional & Tech
- RS4011	Public Hlth Education Asst I				ParaProfessional & Tech
- RS4002	Public Hlth Education AssocII				Professional
- RS4001	Public Hlth Education Assoc I				Professional
- RS3000	Social Worker				ParaProfessional & Tech
- RS0201	Case Manager Supervisor				Supervisors Unit
- RS0200	Case Manager				Professional
- RH3200	Outpatient Clinic Assistant	5	5	5	ParaProfessional & Tech
- RH3102	Dental Aide II				ParaProfessional & Tech

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## POSITION BUDGET DETAIL FISCAL YEAR 2012-2013

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
- RH2002	Sr Licensed Vocational Nurse				ParaProfessional & Tech
- RH1104	Staff Nurse IV - Inpatient				Registered Nurses
- RH1103	Staff Nurse III -Inpatient				Registered Nurses
RS7105	Program Coordinator WIC	1	1	1	Middle Management
RM1182	Program Coordinator-AIDS	1	1	1	Middle Management
RM1181	Program Coord-P H Education	1	1	1	Middle Management
RM1180	Program Coord-Adolescent Prog	1	1	1	Middle Management
RM0620	ProgramCoord-ClinicalServices	1	1	1	Middle Management
RM0226	Management Analyst III	1	1	1	Middle Management
RI1103	Dept Info Systems Analyst III	1	1	1	Professional
RB6905	Supervising Epidemiologist	1	1	1	Supervisors Unit
RH4205	Sup Public Hlth Microbiologis	1	1	1	Supervisors Unit
RB6900	Epidemiologist	2	2	2	Professional
- RI1202	Dept Applications Analyst II	1	1	1	Professional
- RI1201	Dept Applications Analyst I				Professional
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	DeptInformationSysAnalystI				Professional
RH4203	Sr Public Hlth Microbiologist	2	2	2	Professional
RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
- RH4212	Public Health Microbiologist II	5	5	5	Professional
- RH4211	Public Health Microbiologist I				Professional
- RH4200	PublicHealthMicrobiologistTr				Professional
- RB6002	Administrative Assistant II				ParaProfessional & Tech
- RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
- RH8502	Sr Public Health Nutritionist	2	2	2	Professional
- RH8501	Public Health Nutritionist	2	2	2	Professional
- RH8500	Public Health Nutritionist Tr				Professional
RB4002	Accountant II	1	1	1	ParaProfessional & Tech
RP0602	Emergency Planner	2	2	2	ParaProfessional & Tech
RS4220	AIDS Services Liaison	1	1	1	Professional
RH8501	Public Health Nutritionist	1	1	1	Professional
RB5002	Personnel Technician	1	1	1	Confidential
RS4225	AIDS Surveillance Specialist	1	1	1	ParaProfessional & Tech
RO3011	Accounting Technician I	3	3	3	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
RO1000	Office Supervisor	4	4	4	Supervisors Unit
RS4222	AIDS Case Worker	1	1	1	ParaProfessional & Tech
RH4961	Public Health Lab Tech II	2	2	2	ParaProfessional & Tech
- RO6110	Senior Office Assistant	20	21 *	21 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical



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**POSITION BUDGET DETAIL  
FISCAL YEAR 2012-2013**

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
- RO4182	WIC Nutrition Assistant II	8	8	8	Office & Office Technical
- RO4181	WIC Nutrition Assistant I	2	2	2	Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>132</b>	<b>139 *</b>	<b>139 *</b>	
	Temporary (FTE)	9.3	12.6 *	12.6 *	
	<b>POSITION TOTAL</b>	<b>141.3</b>	<b>151.6 *</b>	<b>151.6 *</b>	

**Budget Unit - 4041200000 Conservator Services**

EB3300	Public Guardian/Conservator	1	1	1	Senior Management
RS2033	Chief Deputy Public Guardian	1	1	1	Middle Management
RB4003	Accountant III	1	1	1	ParaProfessional & Tech
RS2034	Suprvsng Deputy Public Guardia	1	1	1	Supervisors Unit
- RS2032	Deputy Public Guardian II	7	8 *	8 *	ParaProfessional & Tech
- RS2031	Deputy Public Guardian I				ParaProfessional & Tech
- RO3012	Accounting Technician II				Office & Office Technical
- RO3011	Accounting Technician I	5	5	5	Office & Office Technical
RB6000	Junior Administrative Asst	1	1	1	ParaProfessional & Tech
RC2011	Storekeeper I	1	1	1	Trades Labor & Institutnl
RO6115	Office Assistant Specialist	5	5	5	Office & Office Technical
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
EB7300	Office Occupations Clerk	1	1	1	Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>25</b>	<b>26 *</b>	<b>26 *</b>	
	Temporary (FTE)	1.7	2.4 *	2.4 *	
	<b>POSITION TOTAL</b>	<b>26.7</b>	<b>28.4 *</b>	<b>28.4 *</b>	

**Budget Unit - 4041800000 Emergency Medical Services**

EH2120	Emergency Med Srvs Administrator	1	1	1	Senior Management
RH0224	EMS Quality Improv/Trauma Coor	1	1	1	Registered Nurses
RH0222	Emergency Medical Srvs Analyst	1	1	1	ParaProfessional & Tech
RH0223	Emergency Medical Srvs Speclst	1	1	1	ParaProfessional & Tech
RH0221	Regional Disaster Med Hlp Spe	2	2	2	ParaProfessional & Tech
RH0160	Prehospital Care Coordinator		1 *	1 *	ParaProfessional & Tech
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>7</b>	<b>8 *</b>	<b>8 *</b>	

**Budget Unit - 4042000000 Environmental Health**

HA1200	Director of Environmental Health	1	1	1	Executive
RI1103	Dept Info Systems Analyst III	1	1	1	Professional
RE1301	Engineering Geologist	1	1	1	Professional
RM0610	Environmental Hlth- Prgm Coord	4	6 *	6 *	Middle Management
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional

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## POSITION BUDGET DETAIL FISCAL YEAR 2012-2013

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
- RI1101	DeptInformationSysAnalystI				Professional
RA0501	SeniorRegisteredDairyInspecto	2	2	2	Professional
- RA0604	LeadSrRegEnvironHlthSpec	8	8	8	Professional
- RA0603	Sr Reg Environmental Hlth Spe	30	29 *	29 *	Professional
- RA0602	Reg Environmental Health Spec				Professional
- RA0601	Environmental Health Spec Tr				Professional
- RA0600	Environmental Health Spec				Professional
- RA0500	Registered Dairy Inspector				Professional
RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
RB4002	Accountant II	1	1	1	ParaProfessional & Tech
RP6013	Hazardous Material Specialist Supervisor		1 *	1 *	Safety Invstgtv & Custdl
RP6012	HazardousMaterialSpecialist II	4	4	4	Safety Invstgtv & Custdl
RO3011	Accounting Technician I	3	3	3	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	8	8	8	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>67</b>	<b>69 *</b>	<b>69 *</b>	
	Temporary (FTE)	0.3	0.3	0.3	
<b>POSITION TOTAL</b>		<b>67.3</b>	<b>69.3 *</b>	<b>69.3 *</b>	

### Budget Unit - 4045415000 California Childrens Services

ES2203	Assistant Health Officer	1	1	1	Senior Management
RM0810	Childrens Med Services Manage	1	1	1	Middle Management
RH6210	Physical Therapy Dept Manager	1	1	1	Middle Management
- RH1813	Senior Public Health Nurse	2	2	2	Registered Nurses
- RH1812	Public Health Nurse II	6	6	6	Registered Nurses
- RH1811	Public Health Nurse I	1	1	1	Registered Nurses
- RH1800	Registered Nurse				Registered Nurses
- RH1123	Staff Nurse III - Ambulatory	1	1	1	Registered Nurses
- RH1103	Staff Nurse III -Inpatient				Registered Nurses
- RH6205	Phys Therapist IV-AsstDeptMgr	1	1	1	Supervisors Unit
- RH6005	Occup Therapist IV-AsstDeptMg	1	1	1	Supervisors Unit
- RH6203	Physical Therapist-Senior	3	3	3	Professional
- RH6003	Occupational Therapist-Senior	1	1	1	Professional
- RH6200	Phys Therapist Assistant	2	2	2	ParaProfessional & Tech
- RH6000	Occup Therapist Asst	1	1	1	ParaProfessional & Tech
- RH6300	Therapist Aide	2	2	2	ParaProfessional & Tech
- RH6202	Physical Therapist				Professional
- RH6002	Occupational Therapist				Professional
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional

# COUNTY OF SAN JOAQUIN

## POSITION BUDGET DETAIL FISCAL YEAR 2012-2013

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
- RI1101	DeptInformationSysAnalystI				Professional
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO1000	Office Supervisor	1	1	1	Supervisors Unit
- RO6110	Senior Office Assistant	17	17	17	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>45</b>	<b>45</b>	<b>45</b>	
<b>Budget Unit - 4049100000 Children - Families Program</b>					
ES1500	Children & Families PrgrmCoord	1	1	1	Senior Management
RB6210	Contracts Analyst	5	5	5	ParaProfessional & Tech
- RB4002	Accountant II	2	1 *	1 *	ParaProfessional & Tech
- RB4001	Accountant I				ParaProfessional & Tech
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>9</b>	<b>8 *</b>	<b>8 *</b>	
<b>Budget Unit - 4049500000 Health Care Services Administration</b>					
HH1100	Director Health Care Services	1	1	1	Executive
HH1105	Asst Director- Health Care Svs	1	1	1	Executive
RM0226	Management Analyst III	1	1	1	Middle Management
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>4</b>	<b>4</b>	<b>4</b>	
<b>Budget Unit - 5050101000 HSA - Administration</b>					
HS1150	Director of Human Services	1	1	1	Executive
- RL2084	ChildProtectiveSvsCounsel IV	3	3	3	Confidential
- RL2083	ChildProtectiveSvsCounsel III	1	1	1	Confidential
- RL2082	ChildProtectiveSvsCounsel II				Confidential
- RL2081	ChildProtectiveSvsCounsel I				Confidential
EB2100	Deputy Director of HSA	5	5	5	Senior Management
RI1011	DeptInformationSystemsManager	1	1	1	Middle Management
RM0800	Child Welfare Division Chief	3	3	3	Middle Management
RM0224	Management Services Admin	1	1	1	Middle Management
- RM0226	Management Analyst III	3	3	3	Middle Management
- RB6512	Management Analyst II				ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RI1203	Dept Applications Analyst III	1	1	1	Professional
RM1153	Program Manager	10	10	10	Middle Management
- RS0122	HSA Program Supervisor II	5	5	5	Supervisors Unit
- RS0121	HSA Program Supervisor I				Supervisors Unit
RB6211	Contracts Supervisor	1	1	1	Supervisors Unit

**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
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<b>Job Code</b>	<b>PositionTitle</b>	<b>Allocated June 2012</b>	<b>Requested 2012-2013</b>	<b>Recommended 2012-2013</b>	<b>Representation Unit</b>
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	DeptInformationSysAnalystI				Professional
RB6210	Contracts Analyst	2	2	2	ParaProfessional & Tech
- RB6202	HSA Staff Analyst II	14	14	14	ParaProfessional & Tech
- RB6201	HSA Staff Analyst I	11	11	11	ParaProfessional & Tech
RB5102	Personnel Analyst II	1	1	1	Confidential
RS3415	Social Worker Supervisor II	22	23 *	23 *	Supervisors Unit
RL3041	Investigator I	4	4	4	Safety Invstgtv & Custdl
RB4003	Accountant III	1	1	1	ParaProfessional & Tech
RS3410	Social Worker Supervisor I	4	4	4	Supervisors Unit
- RS3405	Social Worker V	77	88 *	88 *	Professional
- RS3404	Social Worker IV	39	39	39	ParaProfessional & Tech
- RS3403	Social Worker III	17	17	17	ParaProfessional & Tech
- RS3402	Social Worker II				ParaProfessional & Tech
- RS3401	Social Worker I				ParaProfessional & Tech
RI1303	Dept Info Systems Spec III	2	2	2	ParaProfessional & Tech
- RS3404	Social Worker IV	1	1	1	ParaProfessional & Tech
- RS3403	Social Worker III	1	1	*	ParaProfessional & Tech
RS5003	Employment Training Supervisor	5	5	5	Supervisors Unit
RB4002	Accountant II	2	3 *	3 *	ParaProfessional & Tech
RS0111	Benefits Systems Supervisor	1	1	1	Supervisors Unit
RS1075	Shelter Social Worker	3	3	3	Safety Invstgtv & Custdl
RS0105	Eligibility Supervisor	48	51 *	51 *	Supervisors Unit
RS0110	Benefits Systems Specialist	3	3	3	ParaProfessional & Tech
- RI1302	Dept Info Systems Spec II	5	5	5	ParaProfessional & Tech
- RI1301	Dept Info Systems Specialist I				ParaProfessional & Tech
- RS3402	Social Worker II	29	31 *	31 *	ParaProfessional & Tech
- RS3401	Social Worker I				ParaProfessional & Tech
RO3012	Accounting Technician II	2	2	2	Office & Office Technical
RO2060	Executive Secretary	1	1	1	Office & Office Technical
- RS5002	Employment Training Spec II	39	39	39	ParaProfessional & Tech
- RS5001	Employment Training Spec I				ParaProfessional & Tech
RS0103	Eligibility Worker III	22	22	22	ParaProfessional & Tech
RO1500	Senior Administrative Spvr	4	4	4	Supervisors Unit
RC2012	Storekeeper II	1	1	1	Supervisors Unit
- RS0102	Eligibility Worker II	245	266 *	266 *	ParaProfessional & Tech
- RS0101	Eligibility Worker I	73	73	73	ParaProfessional & Tech
- RO4602	Collections Clerk II	3	3	3	Office & Office Technical
- RO4601	Collections Clerk I				Office & Office Technical
RO3011	Accounting Technician I	11	11	11	Office & Office Technical
RO2051	Administrative Secretary	1	1	1	Confidential

**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
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Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RC1502	Lead Transportation Worker	1	1	1	Safety Invstgtv & Custdl
RO2000	Office Secretary	2	2	2	Office & Office Technical
RO1000	Office Supervisor	8	8	8	Supervisors Unit
RO7202	Offset Equipment Operator II	1	1	1	Trades Labor & Institutnl
RL0301	Legal Technician I	3	3	3	Office & Office Technical
RC1501	Transportation Worker	4	4	4	Safety Invstgtv & Custdl
RO6120	Department Payroll Specialist	2	2	2	Office & Office Technical
RO6115	Office Assistant Specialist	12	12	12	Office & Office Technical
- RO6110	Senior Office Assistant	130	130	129 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RC2001	Stock Clerk II	3	3	3	Trades Labor & Institutnl
RO7201	Offset Equipment Operator I	2	2	2	Trades Labor & Institutnl
RS0140	Teaching&DemonstratingHomemkr	2	2	2	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>901</b>	<b>940 *</b>	<b>938 *</b>	
	Temporary (FTE)	12.1	13 *	13 *	
<b>POSITION TOTAL</b>		<b>913.1</b>	<b>953 *</b>	<b>951 *</b>	

**Budget Unit - 5053900000 Mary Graham Childrens Shelter**

ES2150	Director Mary Graham Chld Shlt	1	1	1	Senior Management
ES2153	Assistant Dir-Mary Graham CS	1	1	1	Middle Management
RS1082	Shelter Supervisor II	3	2 *	2 *	Safety Invstgtv & Custdl
RS1081	Shelter Supervisor I	7	7	7	Safety Invstgtv & Custdl
- RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
- RB6001	Administrative Assistant I				ParaProfessional & Tech
RS1100	MGCS Trainer	1	1	1	Safety Invstgtv & Custdl
- RS1072	Shelter Counselor II	20	19 *	19 *	Safety Invstgtv & Custdl
- RS1071	Shelter Counselor I				Safety Invstgtv & Custdl
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	4	4	4	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RF0300	Housekeeping Service Worker	3	3	3	Trades Labor & Institutnl
<b>ALLOCATED TOTAL</b>		<b>43</b>	<b>41 *</b>	<b>41 *</b>	
	Temporary (FTE)	8.3	11 *	11 *	
<b>POSITION TOTAL</b>		<b>51.3</b>	<b>52 *</b>	<b>52 *</b>	

**Budget Unit - 5054101000 Aging - Community Services**

RM1151	Adult Services Division Chief	1	1	1	Middle Management
RM1150	Community Services Program Mg	1	1	1	Middle Management
RS7060	Aging Programs Coordinator	1	1	1	ParaProfessional & Tech

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**POSITION BUDGET DETAIL  
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Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
- RB6202	HSA Staff Analyst II				ParaProfessional & Tech
- RB6201	HSA Staff Analyst I	1	1	1	ParaProfessional & Tech
- RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RS3415	Social Worker Supervisor II	1	1	1	Supervisors Unit
RS7080	Community Services Program Su	1	1	1	Supervisors Unit
RB4003	Accountant III	1	1	1	ParaProfessional & Tech
RB4002	Accountant II	2	2	2	ParaProfessional & Tech
RS7045	Ombudsman Coordinator	1	1	1	Supervisors Unit
RC0303	Weatherization Coordinator	1	1	1	Supervisors Unit
RS7070	HSA Program Coordinator	3	3	3	ParaProfessional & Tech
RS7020	Community Social Services Dir	8	8	8	Supervisors Unit
- RS3402	Social Worker II	3	2 *	2 *	ParaProfessional & Tech
- RS3401	Social Worker I				ParaProfessional & Tech
RO3012	Accounting Technician II	2	2	2	Office & Office Technical
RC0302	Sr Weatherization Specialist	6	2 *	2 *	Trades Labor & Institutnl
RO3011	Accounting Technician I	4	4	4	Office & Office Technical
RC2011	Storekeeper I	1	1	1	Trades Labor & Institutnl
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
RS7090	Sr Info & Assistance Spec	3	3	3	ParaProfessional & Tech
RS7015	Community Social ServicesAsst	7	7	7	ParaProfessional & Tech
RE1400	Energy Program Specialist	4	4	4	ParaProfessional & Tech
- RO6110	Senior Office Assistant	5	3 *	3 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>59</b>	<b>52 *</b>	<b>52 *</b>	
	Temporary (FTE)	12	8 *	8 *	
<b>POSITION TOTAL</b>		<b>71</b>	<b>60 *</b>	<b>60 *</b>	

**Budget Unit - 5055103000 Employment - Economic Developm**

HS1250	Director Employment & Econ Dev	1	1	1	Executive
RI1104	Dept Info Systems Analyst IV	1	1	1	Professional
ES2260	Deputy Dir-Employment&Training	1	1	1	Middle Management
ES2255	EEDD Economic Development Dir	1	1	1	Senior Management
RI1103	Dept Info Systems Analyst III	1	1	1	Professional
RM1173	EEDD Admin. Services Manager	3	3	3	Middle Management
RM1175	EEDD Enterprise Zone Manager	1	1	1	Middle Management
RM1171	EEDD Division Manager	3	3	3	Middle Management
RB0610	EEDD Business Loan Manager	1	1	1	Middle Management
- RI1102	Dept Info Systems Analyst II	3	3	3	Professional
- RI1101	DeptInformationSysAnalystI				Professional
RB6303	EEDD Analyst III	2	2	2	ParaProfessional & Tech

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Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
RB4003	Accountant III	1	1	1	ParaProfessional & Tech
RB0600	Business Loan Officer	1	1	1	ParaProfessional & Tech
- RB6302	EEDD Analyst II	3	3	3	ParaProfessional & Tech
- RB6301	EEDD Analyst I				ParaProfessional & Tech
RS5003	Employment Training Superviso	7	7	7	Supervisors Unit
- RB4002	Accountant II	2	2	2	ParaProfessional & Tech
- RB4001	Accountant I				ParaProfessional & Tech
- RI1302	Dept Info Systems Spec II	1	1	1	ParaProfessional & Tech
- RI1301	Dept Info Systems Specialist I				ParaProfessional & Tech
RB0615	EEDD Bus Retention & Expans Sp	3	3	3	ParaProfessional & Tech
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO2060	Executive Secretary	1	1	1	Office & Office Technical
- RS5512	EEDD Employment ServicesSpecII	3	3	3	ParaProfessional & Tech
- RS5511	EEDD Employment ServicesSpec I				ParaProfessional & Tech
- RS5002	Employment Training Spec II	22	22	22	ParaProfessional & Tech
- RS5001	Employment Training Spec I	3	3	3	ParaProfessional & Tech
RC2015	EEDD Facilities Coordinator	1	1	1	Supervisors Unit
RO1500	Senior Administrative Spvr	1	1	1	Supervisors Unit
RO3011	Accounting Technician I	3	3	3	Office & Office Technical
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO1000	Office Supervisor	2	2	2	Supervisors Unit
- RS5502	EEDD Intake & Referral Spec II	5	5	5	Office & Office Technical
- RS5501	EEDD Intake & Referral Spec I				Office & Office Technical
- RO6110	Senior Office Assistant	11	11	11	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RC2001	Stock Clerk II	1	1	1	Trades Labor & Institutnl
<b>ALLOCATED TOTAL</b>		<b>91</b>	<b>91</b>	<b>91</b>	
	Temporary (FTE)	1.9	12.4 *	12.4 *	
<b>POSITION TOTAL</b>		<b>92.9</b>	<b>103.4 *</b>	<b>103.4 *</b>	

**Budget Unit - 5055246000 Neighborhood Preservation**

- RM0226	Management Analyst III	3	3	3	Middle Management
- RB6512	Management Analyst II				ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RC0203	Sr Housing Rehab Specialist	1	1	1	Supervisors Unit
- RC0202	Housing Rehab Specialist II	1	1	1	Trades Labor & Institutnl
- RC0201	Housing Rehab Specialist I				Trades Labor & Institutnl
RB4002	Accountant II	1	1	1	ParaProfessional & Tech
RO3011	Accounting Technician I	1	1	1	Office & Office Technical



# COUNTY OF SAN JOAQUIN

## POSITION BUDGET DETAIL FISCAL YEAR 2012-2013

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>9</b>	<b>9</b>	<b>9</b>	
<b>Budget Unit - 5055600000 Veterans Service Office</b>					
HB1400	Veterans Service Officer	1	1	1	Executive
- RB0802	Veterans Service Rep II	2	2	2	ParaProfessional & Tech
- RB0801	Veterans Service Rep I				ParaProfessional & Tech
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>4</b>	<b>4</b>	<b>4</b>	
<b>Budget Unit - 5056500000 County Head Start</b>					
RS8100	Head Start Grantee Director	1	1	1	Middle Management
RM0226	Management Analyst III	1	*	*	Middle Management
RB6210	Contracts Analyst		1 *	1 *	ParaProfessional & Tech
RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
<b>ALLOCATED TOTAL</b>		<b>3</b>	<b>3</b>	<b>3</b>	
<b>Budget Unit - 6061500000 Cooperative Extension</b>					
RO2060	Executive Secretary	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	2	2	2	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>3</b>	<b>3</b>	<b>3</b>	
<b>Budget Unit - 7070300000 Parks - Recreation</b>					
HC1250	Director of Parks & Recreation	1	*	*	Executive
EC2202	Parks Administrator		1 *	1 *	Senior Management
RM0100	ParksMarketing&PromotionSpec	1	1	1	Professional
RC0803	Park Maintenance Supervisor	1	1	1	Middle Management
RA0702	Zoo & Interpretive Srvs Mngr	1	1	1	Middle Management
RM0140	Zoo Curator	1	1	1	Supervisors Unit
RC0801	Senior Park Worker	3	2 *	2 *	Supervisors Unit
RC3003	Park Equipment Mechanic	1	1	1	Trades Labor & Institutnl
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RP0730	Labor Crew Leader	1	1	1	Trades Labor & Institutnl
RA0715	Nature Center Coordinator	1	1	1	ParaProfessional & Tech
RA0710	Senior Animal Care Specialist	1	1	1	ParaProfessional & Tech
RC0800	Park Worker	20	19 *	19 *	Trades Labor & Institutnl
RA0705	Animal Care Specialist	4	4	4	ParaProfessional & Tech
RC0805	Park Fee Coordinator	1	1	1	Trades Labor & Institutnl

**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
FISCAL YEAR 2012-2013**

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
- RO6110	Senior Office Assistant	2	2	2	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>40</b>	<b>38 *</b>	<b>38 *</b>	
	Temporary (FTE)	18.4	16.6 *	16.6 *	
	<b>POSITION TOTAL</b>	<b>58.4</b>	<b>54.6 *</b>	<b>54.6 *</b>	

**Budget Unit - 8190000000 Fleet Services**

RC1016	Fleet Manager	1	1	1	Middle Management
RM0226	Management Analyst III		1 *	1 *	Middle Management
RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
RC1002	Equipment Maintenance Foreman	1	1	1	Supervisors Unit
RC1001	Automotive Maintenance Forema	2	2	2	Supervisors Unit
RC3001	Heavy Equipment Mechanic	6	6	6	Trades Labor & Institutnl
RC0420	Welder	1	1	1	Trades Labor & Institutnl
RC3000	Automotive Mechanic	8	8	8	Trades Labor & Institutnl
RC0603	Equipment Service Worker III	2	2	2	Trades Labor & Institutnl
RC2011	Storekeeper I	2	2	2	Trades Labor & Institutnl
RC0602	Equipment Service Worker II	3	3	3	Trades Labor & Institutnl
RO6115	Office Assistant Specialist	3	3	3	Office & Office Technical
RC1560	Motor Pool Dispatcher	1	1	1	Trades Labor & Institutnl
RC0601	Equipment Service Worker I	3	3	3	Trades Labor & Institutnl
RC1551	Garage Attendant	1	1	1	Trades Labor & Institutnl
	<b>ALLOCATED TOTAL</b>	<b>35</b>	<b>36 *</b>	<b>36 *</b>	

**Budget Unit - 8260000000 Central Telephone**

RI1010	Information Systems Manager	1	1	1	Confidential
RI1004	Information Systems Analyst IV	2	2	2	Professional
- RI1003	Information Systems Anlyst III	2	3 *	3 *	Professional
- RI1002	Information Systems Analyst II				Professional
- RI1001	Information Systems Analyst I		1 *	1 *	Professional
RC5002	Supervising Telephone Techn	1	*	*	Supervisors Unit
RC5001	Telephone Technician	3	3	3	Trades Labor & Institutnl
RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>12</b>	<b>13 *</b>	<b>13 *</b>	
	Temporary (FTE)		0.8 *	0.8 *	
	<b>POSITION TOTAL</b>	<b>12</b>	<b>13.8 *</b>	<b>13.8 *</b>	

**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
FISCAL YEAR 2012-2013**

Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
<b>Budget Unit - 9210000540 Refuse Disposal Administration</b>					
EC2160	Integrated Waste Manager	1	1	1	Senior Management
RE1005	Engineer V	1	1	1	Middle Management
- RE1004	Engineer IV				Professional
- RE1003	Engineer III				Professional
- RE1002	Engineer II	2	2	2	Professional
- RE1001	Engineer I				Professional
RM0226	Management Analyst III	1	2 *	2 *	Middle Management
RM0325	Solid Waste Operations Manage	1	1	1	Middle Management
- RB6512	Management Analyst II	2	1 *	1 *	ParaProfessional & Tech
- RB6511	Management Analyst I	2	2	2	ParaProfessional & Tech
RE0112	Engineering Assistant II	1	1	1	ParaProfessional & Tech
RC1007	Solid Waste Site Manager	2	2	2	Middle Management
- RB6002	Administrative Assistant II	2	2	2	ParaProfessional & Tech
- RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
- RB6000	Junior Administrative Asst				ParaProfessional & Tech
- RB4002	Accountant II	1	1	1	ParaProfessional & Tech
- RB4001	Accountant I				ParaProfessional & Tech
RC1002	Equipment Maintenance Foreman	1	1	1	Trades Labor & Institutnl
RC0720	Solid Waste Recovery Supervisr	5	5	5	Supervisors Unit
RC1581	Senior Transfer Truck Driver	1	1	1	Supervisors Unit
RC3001	Heavy Equipment Mechanic	3	3	3	Trades Labor & Institutnl
RC1580	Transfer Truck Driver	9	9	9	Trades Labor & Institutnl
RC0652	Equipment Operator II	5	5	5	Trades Labor & Institutnl
RC0651	Equipment Operator I	3	3	3	Trades Labor & Institutnl
RO3011	Accounting Technician I	2	2	2	Office & Office Technical
RC0715	Sr Solid Waste Recovery Worker	9	9	9	Trades Labor & Institutnl
RO1000	Office Supervisor	3	3	3	Supervisors Unit
RO3000	Cashier Clerk	5	5	5	Office & Office Technical
- RO6110	Senior Office Assistant	2	2	2	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RC0710	Solid Waste Recovery Worker	13	11 *	11 *	Trades Labor & Institutnl
	<b>ALLOCATED TOTAL</b>	<b>78</b>	<b>76 *</b>	<b>76 *</b>	
	Temporary (FTE)	3	6 *	6 *	
	<b>POSITION TOTAL</b>	<b>81</b>	<b>82 *</b>	<b>82 *</b>	
<b>Budget Unit - 9221100000 S J General Hospital</b>					
MH7456	Chief Res Dept Surgery	1	1	1	Professional
- SH7615	Intern	19	19	19	Professional
- MH7428	Resident Physician 1ST YEAR	16	16	16	Professional
- MH7426	Resident Physician 2nd Yr	14	15 *	15 *	Professional

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**POSITION BUDGET DETAIL  
FISCAL YEAR 2012-2013**

<b>Job Code</b>	<b>PositionTitle</b>	<b>Allocated June 2012</b>	<b>Requested 2012-2013</b>	<b>Recommended 2012-2013</b>	<b>Representation Unit</b>
- MH7424	Resident Physician 3rd Yr	3	4 *	4 *	Professional
- MH7420	Resident Physician 4th Yr	1	1	1	Professional
EH8002	Physician	43	45 *	45 *	Contractor HCS Physicians
EH8001	Physician Manager	6	6	6	Physicians Management
EH3103	Hospital Chief Nursing Officer	1	1	1	Executive
EH3102	Hospital Chief Financial Offcr	1	1	1	Executive
EH3101	Hospital Chief Exec Officer	1	1	1	Executive
EH8000	Chief Medical Officer	1	1	1	Senior Management
RH4330	Hospital Pharmacy Manager	1	1	1	Middle Management
RH4331	Pharmacy Supervisor	1	1	1	Supervisors Unit
EH2105	Deputy Director-SJGH Nursing	2	3 *	3 *	Senior Management
RH4350	Pharmacist - Clinical	2	2	2	Professional
EH2104	Sr Deputy Dir-SJGH Clinical	2	2	2	Senior Management
EI2100	Chief Information Officer-HCS	1	1	1	Senior Management
RH0131	Health Information Administrator	1	1	1	Middle Management
- RH4355	Pharmacist	12	12	12	Professional
- RH4354	Pharmacist - Trainee				Professional
- EH2106	Deputy Director II-SJGH	1	1	1	Senior Management
- EH2107	Deputy Director I-SJGH	3	4 *	4 *	Senior Management
RH1170	Nurse Midwife	5	5	5	Registered Nurses
EH2100	Deputy Finance Director-HCS	2	2	2	Senior Management
RH1150	Clinical Nurse Specialist -Inp	3	3	3	Registered Nurses
RH5200	Manager of Diagnostic Imagin	1	1	1	Middle Management
RH1300	Nursing Department Manager	11	11	11	Middle Management
- RH1167	Senior Nurse Practnr - Ambulat	3	3	3	Registered Nurses
- RH1203	Senior Physician Assistant	3	3	3	Professional
- RH1202	Physician Assistant II				Professional
- RH1201	Physician Assistant I				Professional
- RH1166	Nurse Practitnr II -Ambulatory				Registered Nurses
- RH1165	Nurse Practinr I -Ambulatory				Registered Nurses
- RH1163	Senior NursePractinr-Inpatient		1 *	1 *	Registered Nurses
- RH1162	Nurse Practitioner II-Inpatien				Registered Nurses
- RH1161	Nurse Practitioner I - Inpatie				Registered Nurses
RH4080	AsstClinicalLabOperationsMgr	2	2	2	Supervisors Unit
RI1204	Dept Applications Analyst IV	3	3	3	Professional
RI1104	Dept Info Systems Analyst IV	1	1	1	Professional
- RH1106	Staff NurseV-AsstNDptMg-Inpat	19	22 *	22 *	Registered Nurses
- RH1105	Staff Nurse V Clincl Nrs-Inpat	10	10	10	Registered Nurses
- RH1126	Staff NurseV-AsstNrsDptMgr-Amb	3	3	3	Registered Nurses
- RH1104	Staff Nurse IV - Inpatient	144	144	144	Registered Nurses
- RH1124	Staff Nurse IV - Ambulatory	21	21	21	Registered Nurses

**COUNTY OF SAN JOAQUIN**

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<b>Job Code</b>	<b>PositionTitle</b>	<b>Allocated June 2012</b>	<b>Requested 2012-2013</b>	<b>Recommended 2012-2013</b>	<b>Representation Unit</b>
- RH1103	Staff Nurse III -Inpatient	64	64	64	Registered Nurses
- RH1102	Staff Nurse II - Inpatient	1	1	1	Registered Nurses
- RH1125	Staff Nurse V -Clinical -Ambul				Registered Nurses
- RH1123	Staff Nurse III - Ambulatory	29	29	29	Registered Nurses
- RH1122	Staff Nurse II - Ambulatory				Registered Nurses
- RH1121	Staff Nurse I - Ambulatory				Registered Nurses
- RH1101	Staff Nurse I - Inpatient				Registered Nurses
RH0175	Clinical EducationCoordinator	1	1	1	Middle Management
RM0205	Manager of Patient Fin Srvs	1	1	1	Middle Management
RH4003	Clinical Lab Technologist III	5	6 *	6 *	Supervisors Unit
RH1240	Quality Improvement Coord	1	1	1	Registered Nurses
RH1235	Infection Control Coordinator	1	1	1	Registered Nurses
RM0350	Facilities Manager-HCS	1	1	1	Middle Management
RH5004	RadiologTechIII-SpecProcedure	1	1	1	ParaProfessional & Tech
- RH5154	Ultrasound Specialist IV	3	3	3	ParaProfessional & Tech
- RH5153	Ultrasound Specialist III				ParaProfessional & Tech
- RH5152	Ultrasound Specialist II				ParaProfessional & Tech
- RH5151	Ultrasound Specialist I				ParaProfessional & Tech
RI1011	Dept Information Systems Manager		1 *	1 *	Middle Management
- RM0226	Management Analyst III	1	2 *	2 *	Middle Management
- RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
- RI1103	Dept Info Systems Analyst III	1	1	1	Professional
- RI1102	Dept Info Systems Analyst II				Professional
- RI1101	DeptInformationSysAnalystI				Professional
- RH5103	NuclearMedicineSpecialist III	1	1	1	ParaProfessional & Tech
- RH5102	NuclearMedicineSpecialist II				ParaProfessional & Tech
- RH5101	NuclearMedicineSpecialist I				ParaProfessional & Tech
RH6410	Speech Therapy Dept Manager	1	1	1	Middle Management
- RH6204	Physical Therapist-Clin Spec	1	1	1	Professional
- RH6205	Phys Therapist IV-AsstDeptMgr				Supervisors Unit
- RH6203	Physical Therapist-Senior	2	2	2	Professional
- RH6202	Physical Therapist				Professional
- RH6200	Phys Therapist Assistant				ParaProfessional & Tech
RH5360	Manager of Respiratory Care	1	1	1	Middle Management
RS3043	Clinical Social Worker III	1	1	1	Supervisors Unit
RB3010	Accounting Manager	2	1 *	1 *	Middle Management
RM0204	Asst Mgr of Patient Fin Srvs	1	1	1	Middle Management
- RH6005	Occup Therapist IV-AsstDeptMg				Supervisors Unit
- RH6004	Occup Therapist -Clinical Spec				Professional
- RH6003	Occupational Therapist-Senior	1	1	1	Professional
- RH6002	Occupational Therapist				Professional

**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
FISCAL YEAR 2012-2013**

<b>Job Code</b>	<b>PositionTitle</b>	<b>Allocated June 2012</b>	<b>Requested 2012-2013</b>	<b>Recommended 2012-2013</b>	<b>Representation Unit</b>
- RH6000	Occup Therapist Asst				ParaProfessional & Tech
- RH4002	Clinical Lab Technologist II	12	14 *	14 *	Professional
- RH4001	Clinical Lab Technologist I				Professional
RH5185	RadiologicTechEducationalCoor	1	1	1	ParaProfessional & Tech
RH0320	Mgr of Admin & Utilization Re	1	1	1	Middle Management
RH0100	Medical Staff Coordinator	1	1	1	Middle Management
MH7453	Chief Res DeptFamily Prac-Ped	1	1	1	Professional
MH7452	Chief Resident- Internal Medic	1	1	1	Professional
- RS3042	Clinical Social Worker II	3	3	3	Professional
- RS3041	Clinical Social Worker I	2	1 *	1 *	Professional
RH8005	Director of Clinical Dietetic	1	1	1	Middle Management
RH5352	Respiratory Care Practnr Suprv	3	3	3	Supervisors Unit
RH5005	Sup Radiologic Technologist	1	1	1	Supervisors Unit
RI1601	InfoSystemsOperationsMgr SJGH	1	1	1	Supervisors Unit
RH5180	RadiologTechnologistInstructo	1	1	1	ParaProfessional & Tech
RB4003	Accountant III	4	4	4	ParaProfessional & Tech
- RH5353	Respiratory Care Prctnr II	16	16	16	ParaProfessional & Tech
- RH5351	Respiratory Care Practitnr I	2	2	2	ParaProfessional & Tech
RC1013	Asst Facilities Manager-HCS	1	1	1	Supervisors Unit
- RH5004	RadiologTechIII-SpecProcedure	2	2	2	ParaProfessional & Tech
- RH5003	Radiologic Tech III-Mammogrph		1 *	1 *	ParaProfessional & Tech
- RH5002	Radiologic Technologist II	10	10	10	ParaProfessional & Tech
- RH5001	Radiologic Technologist I				ParaProfessional & Tech
RH0130	Asst Med Records Administrato	1	1	1	Supervisors Unit
RB6120	Charge Desc Master Analyst	1	1	1	ParaProfessional & Tech
RM0215	Assistant Mgr of Admitting	1	1	1	Middle Management
- RH8002	Clinical Dietitian II	4	4	4	Professional
- RH8001	Clinical Dietitian I	1	1	1	Professional
RC5003	Special Systems Technician	2	2	2	Trades Labor & Institutnl
- RH0753	Biomedical EquipTechnician III	1	1	1	Supervisors Unit
- RH0752	Biomedical EquipTechnician II	3	3	3	Trades Labor & Institutnl
- RH0751	Biomedical EquipTechnician I				Trades Labor & Institutnl
RI1201	Dept Applications Analyst I	1	*	*	Professional
RC4001	Office Building Engineer	2	2	2	Trades Labor & Institutnl
RC0410	Electrician	2	2	2	Trades Labor & Institutnl
RO4212	Medical Coder-Certified	8	6 *	6 *	ParaProfessional & Tech
RH2075	Renal Dialysis Procedures Tech	1	1	1	ParaProfessional & Tech
RC4000	Central Plant Engineer	4	4	4	Trades Labor & Institutnl
RC0403	Crafts Worker III	11	11	11	Trades Labor & Institutnl
RI1501	SupervisingDeptInfoSystemsTec	3	3	3	ParaProfessional & Tech
RH5010	Echocardiographic Technician	1	1	1	ParaProfessional & Tech

**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
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<b>Job Code</b>	<b>PositionTitle</b>	<b>Allocated June 2012</b>	<b>Requested 2012-2013</b>	<b>Recommended 2012-2013</b>	<b>Representation Unit</b>
RO3012	Accounting Technician II	2	2	2	Office & Office Technical
RB5002	Personnel Technician	1	1	1	Confidential
RH2060	DialysisPatientCareTechnician	2	2	2	ParaProfessional & Tech
- RH2002	Sr Licensed Vocational Nurse	3	3	3	ParaProfessional & Tech
- RH2001	Licensed Vocational Nurse	15	13 *	13 *	ParaProfessional & Tech
- RI1402	Dept Info Systems Tech II	4	4	4	ParaProfessional & Tech
- RI1401	Dept Info Systems Technician I				ParaProfessional & Tech
RO2040	Health Care Secretary	1	1	1	Confidential
RO1500	Senior Administrative Spvr	1	1	1	Supervisors Unit
RO1150	ResidencyTrainingProgramCoord	1	1	1	Supervisors Unit
RB0203	Asst Community Relations Coor	1	*	*	ParaProfessional & Tech
RO1010	Patient Financial Srvs Supervr	2	2	2	Supervisors Unit
RP0405	Security Manager	1	1	1	Middle Management
RH0120	Medical Librarian	1	1	1	ParaProfessional & Tech
- RH2152	SpecialProceduresTechnician II	1	1	1	ParaProfessional & Tech
- RH2151	SpecialProceduresTechnician I				ParaProfessional & Tech
RO4900	Purchasing Technician	1	1	1	Office & Office Technical
RH4930	Medical Technician	3	2 *	2 *	ParaProfessional & Tech
RH0301	Lead Patient Services Rep	2	3 *	3 *	ParaProfessional & Tech
RI0110	Office Systems Specialist	1	1	1	ParaProfessional & Tech
RF0302	Assist Mgr Housekeeping Srvs	1	1	1	Supervisors Unit
RF0110	Food Service Assistant Direct	1	1	1	Supervisors Unit
RO4130	Credentialing Specialist	1	1	1	Office & Office Technical
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
- RH4453	Pharmacy Technician III	2	2	2	ParaProfessional & Tech
- RH4452	Pharmacy Technician II	7	7	7	ParaProfessional & Tech
- RH4451	Pharmacy Technician I	1	1	1	ParaProfessional & Tech
RH4410	Pharmaceutical Inventory Tech	1	1	1	ParaProfessional & Tech
RO4102	Medical Transcriber II	1	1	1	Office & Office Technical
RF0204	Manager of Laundry Services	1	1	1	Middle Management
RH3040	Orthopedic Technician	1	1	1	ParaProfessional & Tech
RH0300	Patient Services Rep	13	15 *	15 *	ParaProfessional & Tech
RC2011	Storekeeper I	3	3	3	Trades Labor & Institutnl
RC0800	Park Worker	3	3	3	Trades Labor & Institutnl
RO6700	Office Technician/Coordinator	7	7	7	Office & Office Technical
RO2000	Office Secretary	2	5 *	5 *	Office & Office Technical
RO1000	Office Supervisor	9	9	9	Supervisors Unit
RH4452	Pharmacy Technician II	2	2	2	ParaProfessional & Tech
RH0853	Sterile Processing Tech Superv	1	1	1	Supervisors Unit
RF0130	Baker	1	1	1	Trades Labor & Institutnl



**COUNTY OF SAN JOAQUIN**

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Job Code	PositionTitle	Allocated June 2012	Requested 2012-2013	Recommended 2012-2013	Representation Unit
RF0105	Food Service Supervisor	4	4	4	Supervisors Unit
RH4902	Laboratory Assistant II	4	4	4	ParaProfessional & Tech
- RO4101	Medical Transcriber I	3	3	3	Office & Office Technical
- RO4100	Medical Transcriber Trainee				Office & Office Technical
RO6120	Department Payroll Specialist	2	2	2	Office & Office Technical
RO6115	Office Assistant Specialist	20	20	20	Office & Office Technical
RF0203	Lead Laundry Worker	1	1	1	Supervisors Unit
- RH0852	Sterile Processing Tech II	3	5 *	5 *	Trades Labor & Institutnl
- RH0851	Sterile Processing Tech I	2	2	2	Trades Labor & Institutnl
- RO6110	Senior Office Assistant	50	51 *	51 *	Office & Office Technical
- RO6105	Office Assistant	13	13	13	Office & Office Technical
RH0200	Patient Registration Clerk	31	33 *	33 *	Office & Office Technical
RH3030	Operating Room Technician	10	11 *	11 *	ParaProfessional & Tech
RF0301	Lead Housekeeper	3	3	3	Supervisors Unit
RC2001	Stock Clerk II	3	3	3	Trades Labor & Institutnl
RH4901	Laboratory Assistant I	9	9	9	ParaProfessional & Tech
RH2060	DialysisPatientCareTechnician	9	9	9	ParaProfessional & Tech
RC5000	Telephone Operator	6	6	6	Office & Office Technical
RH5900	Darkroom Technician	1	1	1	ParaProfessional & Tech
RH3200	Outpatient Clinic Assistant	37	37	37	ParaProfessional & Tech
RH0201	Hospital Unit Clerk	30	29 *	29 *	Office & Office Technical
RC1500	Delivery Driver	1	1	1	Trades Labor & Institutnl
- RF0103	Food Service Worker III	7	7	7	Trades Labor & Institutnl
- RF0102	Food Service Worker II	8	7 *	7 *	Trades Labor & Institutnl
- RF0101	Food Service Worker I	9	9	9	Trades Labor & Institutnl
- RH3001	Nursing Assistant	32	33 *	33 *	ParaProfessional & Tech
- RH3000	Nursing Assistant Trainee				ParaProfessional & Tech
RH0820	Supply Distribution Technicia	7	7	7	Trades Labor & Institutnl
RF0300	Housekeeping Service Worker	41	41	41	Trades Labor & Institutnl
RH0705	Hospital Attendant	2	2	2	ParaProfessional & Tech
RF0201	Laundry Worker	5	5	5	Trades Labor & Institutnl
	<b>ALLOCATED TOTAL</b>	<b>1053</b>	<b>1071 *</b>	<b>1071 *</b>	
	Temporary (FTE)	244.8	240.7 *	240.7 *	
	<b>POSITION TOTAL</b>	<b>1297.8</b>	<b>1311.7 *</b>	<b>1311.7 *</b>	

**Budget Unit - 9230901000 Stockton Metropolitan Airport**

EB1305	Airport Deputy Director	1	1	1	Senior Management
RM0226	Management Analyst III		1 *	1 *	Middle Management
RC9999	Airport Operations Supervisor		1 *	1 *	Supervisors Unit
- RC0404	Crafts Worker IV				Supervisors Unit
- RC0403	Crafts Worker III	1	1	1	Trades Labor & Institutnl

**COUNTY OF SAN JOAQUIN**

**POSITION BUDGET DETAIL  
FISCAL YEAR 2012-2013**

<b>Job Code</b>	<b>PositionTitle</b>	<b>Allocated June 2012</b>	<b>Requested 2012-2013</b>	<b>Recommended 2012-2013</b>	<b>Representation Unit</b>
- RC0402	Crafts Worker II	1	1	1	Trades Labor & Institutnl
- RC0401	Crafts Worker I				Trades Labor & Institutnl
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RP0500	Airport Operations Specialist	2	3 *	3 *	Trades Labor & Institutnl
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>8</b>	<b>11 *</b>	<b>11 *</b>	
	Temporary (FTE)		0.8	0.8	
	<b>POSITION TOTAL</b>	<b>8.0</b>	<b>11.8 *</b>	<b>11.8 *</b>	
<hr/>					
	<b>TOTAL ALLOCATED POSITIONS</b>	<b>5,408.0</b>	<b>5,491.0</b>	<b>5,481.0</b>	
	<b>TOTAL TEMPORARY (FTE)</b>	<b>521.3</b>	<b>551.1</b>	<b>551.1</b>	
	<b>GRAND TOTAL</b>	<b>5,929.3</b>	<b>6,042.1</b>	<b>6,032.1</b>	

**COUNTY OF SAN JOAQUIN**

**EQUIPMENT BUDGET DETAIL  
FISCAL YEAR 2012-2013**

DESCRIPTION	-----REQUESTED-----		-----RECOMMENDED-----	
	UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 1010900000 - INFORMATION SYSTEMS DIVISION				
3001 DATA REPLICATION SYSTEM	1	490,000	1	490,000
TOTAL		490,000		490,000
BUDGET UNIT - 1011100000 - ASSESSOR				
1001 GEOGRAPHIC INFORMATION SYSTEM MAPPING MONITORS	5	6,500	5	6,500
TOTAL		6,500		6,500
BUDGET UNIT - 1011200000 - PURCHASING & SUPPORT SERVICES				
1001 CONVEYOR BELT	1	12,000	1	12,000
TOTAL		12,000		12,000
BUDGET UNIT - 1011000000 - TREASURER-TAX COLLECTOR				
1001 REMITTANCE PROCESSOR	1	300,000	1	300,000
TOTAL		300,000		300,000
BUDGET UNIT - 1014200000 - FACILITIES MANAGEMENT				
3001 THERMAL IMAGING DEVICE	1	8,500	1	8,500
TOTAL		8,500		8,500
BUDGET UNIT - 2020200000 - DISTRICT ATTORNEY				
3001 FAX MACHINE	1	2,500	1	2,500
3002 VIDEO CONFERENCE SYSTEM	1	3,502	1	3,502
3003 NETWORK BACK-UP SYSTEM	1	7,000	1	7,000
3004 NETWORK FIREWALL	1	10,000	1	10,000
3005 RACK-MOUNTABLE POWER SUPPLIES	5	7,220	5	7,220
3006 CASE MANAGEMENT SOFTWARE	1	49,767	1	49,767
TOTAL		79,989		79,989
BUDGET UNIT - 2020217000 - DISTRICT ATTORNEY - PUBLIC ASSISTANCE FRAUD				
3001 TABLET MOBILE DEVICES	3	2,700	3	2,700
3002 FAX MACHINE	1	2,500	1	2,500
3003 SURVEILLANCE CAMERA	1	1,000	1	1,000
3004 LAPTOPS	2	3,000	2	3,000
3005 MICRO DIGITAL VIDEO CAMERAS	12	2,400	12	2,400
TOTAL		11,600		11,600

**COUNTY OF SAN JOAQUIN**

**EQUIPMENT BUDGET DETAIL  
FISCAL YEAR 2012-2013**

DESCRIPTION	-----REQUESTED-----		-----RECOMMENDED-----	
	UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 2021609000 - SHERIFF - CAL-MMET				
1001 VEHICLES	2	57,379	2	57,379
TOTAL		57,379		57,379
BUDGET UNIT - 2021610000 - SHERIFF - AUTOMATED FINGERPRINT				
3001 AUTOMATION EQUIPMENT	1	673,200	1	673,200
TOTAL		673,200		673,200
BUDGET UNIT - 2021620000 - SHERIFF - PATROL				
1001 CANINES	3	27,405	3	27,405
1002 TACTICAL VIDEO PHONE	1	5,388	1	5,388
1003 SMART CARD INFRASTRUCTURE	1	15,210	1	15,210
TOTAL		48,003		48,003
BUDGET UNIT - 2021626000 - SHERIFF - DETECTIVES				
1001 CAMERA	1	4,500	1	4,500
1002 VEHICLE	1	29,140	1	29,140
2001 PORTABLE RADIOS	2	7,524	2	7,524
2002 MOBILE RADIO	1	5,231	1	5,231
TOTAL		46,395		46,395
BUDGET UNIT - 2021657000 - SHERIFF - PATROL - SUPP LAW ENFORCEMENT				
3001 JAIL VIDEO SWITCHING EQUIPMENT	1	96,975	1	96,975
TOTAL		96,975		96,975
BUDGET UNIT - 2026000150 - HOMELAND SECURITY GRANTS				
2002 MICROWAVE EQUIPMENT	1	764,023	1	764,023
2003 MASTER SWITCH	1	453,962	1	453,962
2004 MT OSO EQUIPMENT CONTAINER	1	143,637	1	143,637
2005 MT OSO COMMUNICATIONS TOWER	1	182,132	1	182,132
TOTAL		1,543,754		1,543,754
BUDGET UNIT - 2025600000 - COMMUNITY DEVELOPMENT				
3001 SERVER	1	5,500	1	5,500
3002 SECURITY CAMERA	1	1,500	1	1,500
3003 DESKTOP COMPUTER	1	1,000	1	1,000
TOTAL		8,000		8,000

# COUNTY OF SAN JOAQUIN

## EQUIPMENT BUDGET DETAIL FISCAL YEAR 2012-2013

DESCRIPTION	-----REQUESTED-----		-----RECOMMENDED-----	
	UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 2025901000 - RECORDER - EQUIPMENT/AUTOMATION				
3001 NETWORK FILE SERVER AND SOFTWARE SYSTEM	1	69,800	1	69,800
TOTAL		69,800		69,800
BUDGET UNIT - 3030105000 - PUBLIC WORKS - ROAD MAINTENANCE				
1001 PRINTER PLOTTER	1	19,000	1	19,000
TOTAL		19,000		19,000
BUDGET UNIT - 4040500000 - MENTAL HEALTH SERVICES				
3001 COMPUTER SERVERS	15	150,000	15	150,000
3002 COMPUTER SWITCHES	13	65,000	13	65,000
TOTAL		215,000		215,000
BUDGET UNIT - 4041000000 - PUBLIC HEALTH SERVICES				
1001 AIR CONDITIONED DATA CLOSET	1	15,000	1	15,000
1002 REFRIGERATOR	1	3,500	1	3,500
1003 CANOPIES	2	3,200	2	3,200
2001 DIGITAL RADIOS	2	3,000	2	3,000
3001 COMPUTERS	30	30,000	30	30,000
3002 COMPUTER APC RACK UNITS	2	7,000	2	7,000
3003 LAPTOPS	2	3,000	2	3,000
3004 1U SERVERS	4	24,000	4	24,000
3005 2U SERVER	1	12,800	1	12,800
3006 NETWORK SWITCHES	3	12,000	3	12,000
3007 FIBER CHANNEL SWITCHES	2	6,000	2	6,000
3008 SECURITY CHECKPOINT UTM DEVICES	3	4,500	3	4,500
3009 CISCO SWITCHES	3	27,000	3	27,000
3010 FAX SERVER	1	10,000	1	10,000
3011 KVM CONSOLES	2	4,000	2	4,000
TOTAL		165,000		165,000
BUDGET UNIT - 4041200000 - CONSERVATOR SERVICES				
3001 PRINTERS	2	6,000	2	6,000
TOTAL		6,000		6,000

**COUNTY OF SAN JOAQUIN**

**EQUIPMENT BUDGET DETAIL  
FISCAL YEAR 2012-2013**

DESCRIPTION	-----REQUESTED-----		-----RECOMMENDED-----	
	UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 4042000000 - ENVIRONMENTAL HEALTH				
3001 SOFTWARE	1	28,400	1	28,400
3002 PRINTER	1	1,800	1	1,800
3003 COMPUTERS	7	17,500	7	17,500
TOTAL		47,700		47,700
BUDGET UNIT - 4045415000 - CALIFORNIA CHILDREN'S SERVICES				
3001 COMPUTERS	10	10,000	10	10,000
TOTAL		10,000		10,000
BUDGET UNIT - 5050101000 - HUMAN SERVICES AGENCY - ADMINISTRATION				
1001 BOILER	1	275,000	1	275,000
1002 LOBBY KIOSKS	5	30,000	5	30,000
1003 COMPUTER LAB FURNITURE	5	8,000	5	8,000
3001 PRINTERS	2	6,000	2	6,000
3002 BADGE PRINTER	1	3,000	1	3,000
3003 PROJECTORS	2	6,000	2	6,000
3004 LAPTOPS	25	37,500	25	37,500
3005 SWITCHES	10	40,000	10	40,000
3006 SECURITY CAMERA	1	3,000	1	3,000
TOTAL		408,500		408,500
BUDGET UNIT - 5055103000 - EMPLOYMENT & ECONOMIC DEVELOPMENT				
3001 SERVERS	3	25,920	3	25,920
3002 NETWORK SWITCH	1	4,080	1	4,080
TOTAL		30,000		30,000
BUDGET UNIT - 70703000000 - PARKS & RECREATION				
1001 UTILITY VEHICLES	2	18,711	2	18,711
TOTAL		18,711		18,711
BUDGET UNIT - 8190000000 - FLEET SERVICES				
1001 REPLACEMENT VEHICLES	78	2,148,500	78	2,148,500
1002 SJCARS CONTROL BOX	1	40,000	1	40,000
TOTAL		2,188,500		2,188,500

# COUNTY OF SAN JOAQUIN

## EQUIPMENT BUDGET DETAIL FISCAL YEAR 2012-2013

DESCRIPTION	-----REQUESTED-----		-----RECOMMENDED-----	
	UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 921000000 - SOLID WASTE ENTERPRISE FUND				
1001 TRANSFER TRUCKS	2	180,000	2	180,000
1002 AIR COMPRESSORS	4	20,000	4	20,000
1003 FILTER CRUSHERS	4	20,000	4	20,000
1004 PORTABLE STORAGE CONTAINERS	4	16,000	4	16,000
1005 USED OIL COLLECTION TANKS	2	14,000	2	14,000
1006 PORTABLE SECURITY BUILDING	1	9,000	1	9,000
1007 SECURITY SYSTEM	1	7,200	1	7,200
1008 PULL-BEHIND MAGNET	1	6,000	1	6,000
1009 ELECTRIC WELDER AND ACCESSORIES	1	5,000	1	5,000
1010 TRASH PUMP	1	2,500	1	2,500
	TOTAL	279,700		279,700
BUDGET UNIT - 9221100000 - SAN JOAQUIN GENERAL HOSPITAL				
1002 HOSPITAL EQUIPMENT	1	5,086,035	1	5,086,035
2001 IN-HOUSE TELEPHONE SYSTEM	1	480,000	1	480,000
3001 COMPUTER EQUIPMENT	1	1,200,000	1	1,200,000
	TOTAL	6,766,035		6,766,035
BUDGET UNIT - 9230901000 - AIRPORT ENTERPRISE FUND				
1001 TERMINAL APRON CONSTRUCTION	1	1,491,000	1	1,491,000
1002 TERMINAL PARKING LOT PAYMENT SYSTEM	1	200,000	1	200,000
1003 TERMINAL BUILDING IMPROVEMENT	1	25,000	1	25,000
1004 ENVIRONMENTAL IMPACT REPORT	1	130,000	1	130,000
2001 PORTABLE RADIOS	3	16,851	3	16,851
	TOTAL	1,862,851		1,862,851
	GRAND TOTAL	15,469,092		15,469,092