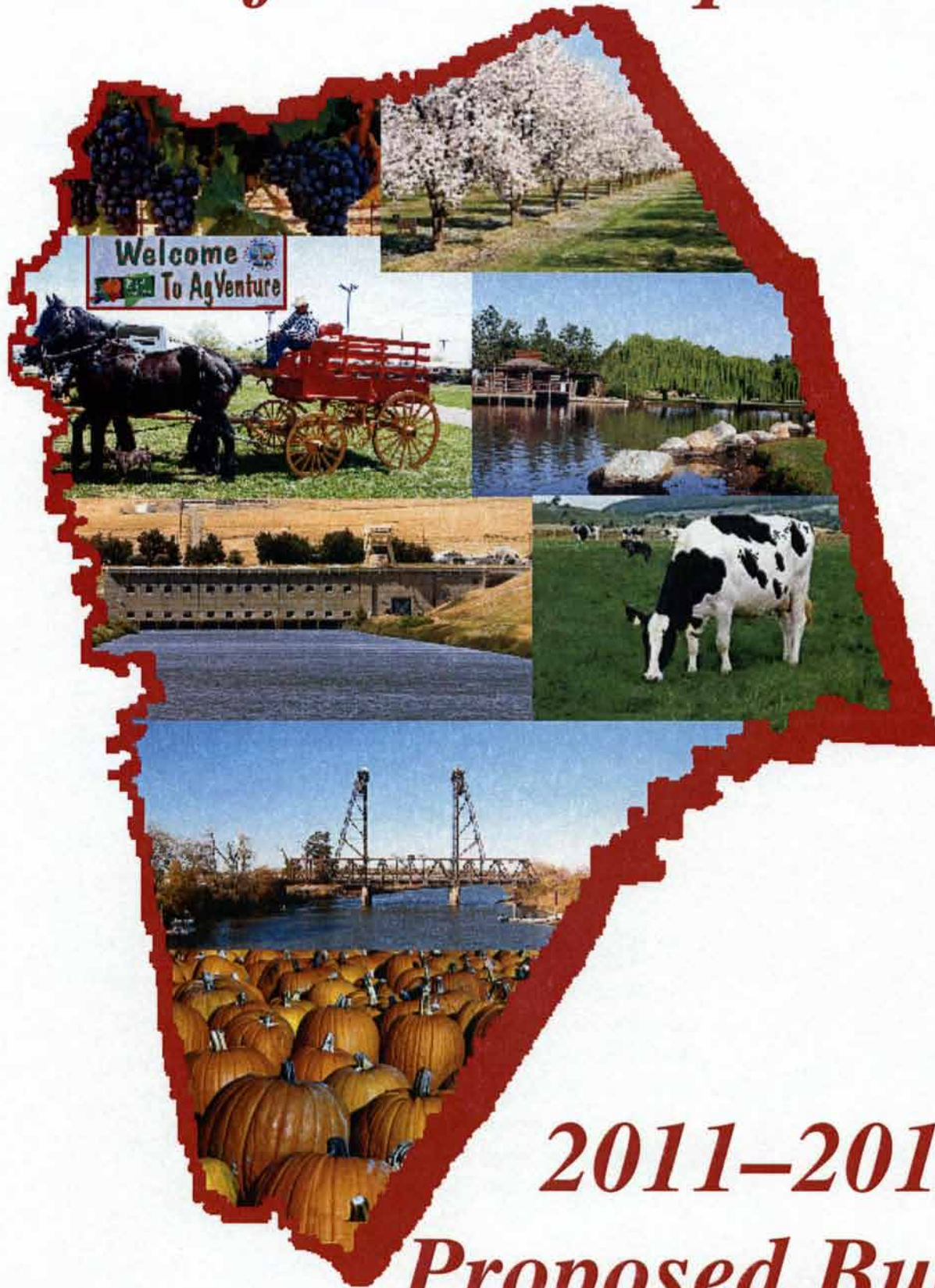


# *County of San Joaquin*



*2011–2012  
Proposed Budget*

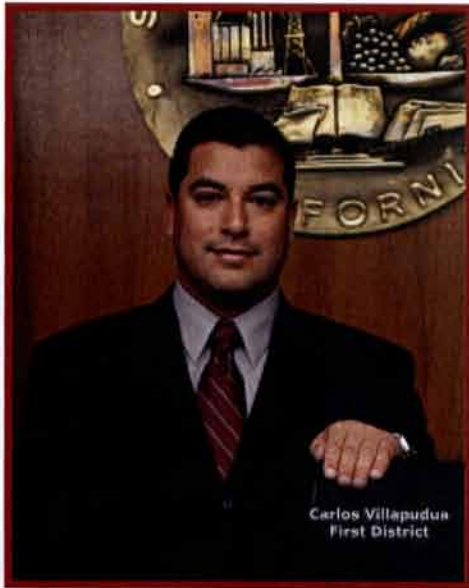


### Cover Photos

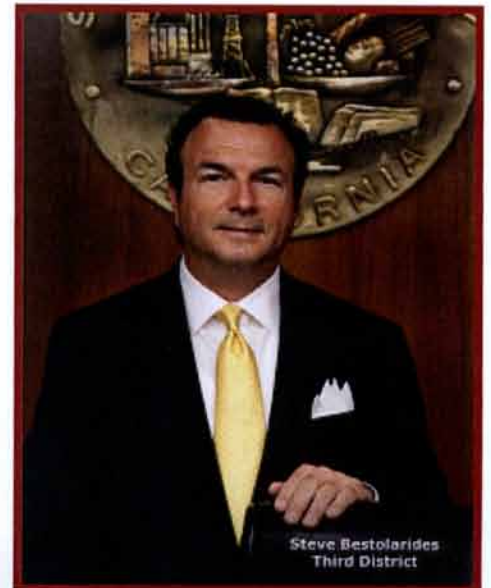
Grape vineyard in Lodi  
Almond orchard in Ripon  
Ag-Venture event in Manteca  
Oak Grove Park near Stockton  
State water pumping plant near Tracy  
Holstein cattle in Escalon  
Mossdale Crossing between Tracy and Manteca  
Pumpkin farm in Lathrop



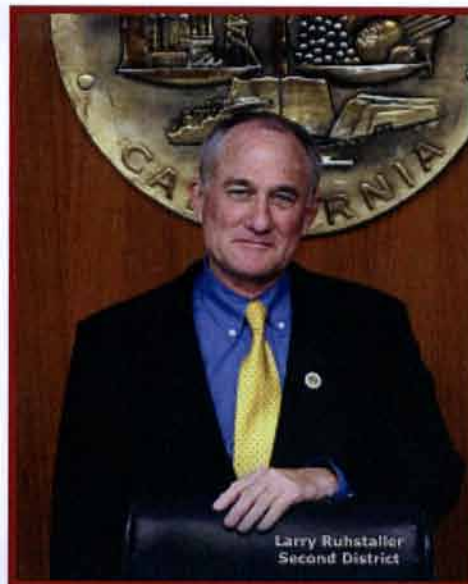
# San Joaquin County Board of Supervisors



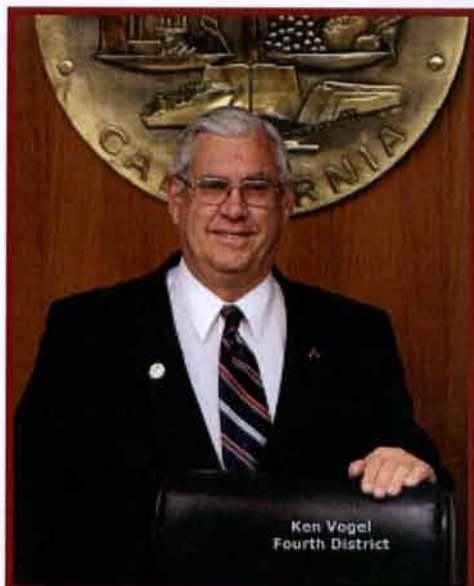
**Carlos Villapudua**  
**District 1**



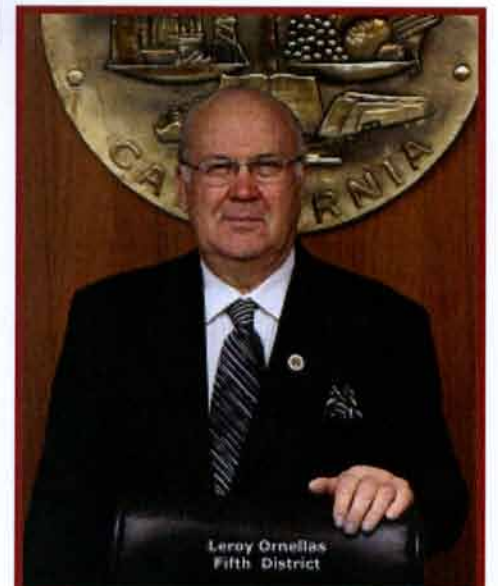
**Steve J. Bestolarides**  
**District 3**  
**Vice Chairman**



**Frank L. Ruhstaller**  
**District 2**  
**Chairman**



**Ken Vogel**  
**District 4**



**Leroy Ornellas**  
**District 5**

# 2011–2012 Proposed Budget

*Prepared by the*  
Office of the  
County Administrator

June 14, 2011



# *County Administrator*

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## *Budget Message*



# COUNTY OF SAN JOAQUIN

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County Administration Building  
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(209) 468-3203, Fax (209) 468-2875

**MANUEL LOPEZ**  
County Administrator

**ROSA LEE**  
Assistant County Administrator

June 14, 2011

Board of Supervisors  
County Administration Building  
Stockton, CA 95202

## Fiscal Year 2011-12 Proposed Budget

Dear Board Members:

### Introduction

*"It's Not Whether You Get Knocked Down, It's Whether You Get Back Up."* - Vince Lombardi

That thump we all heard about three years ago was us hitting the floor. The confluence of a rocky housing market, a general malaise of economic vitality, and highly accelerating personnel costs all combined to create a most difficult environment for San Joaquin government. Years ago, the Board of Supervisors had the foresight to hold back when some other agencies were unabashedly marching forward in a pattern of increased expenditures to match increased revenues. Even a local editorial piece suggested that the Board spend more on post-employment benefits.

Fortunately, the Board saw the signs indicating that unbridled spending would sooner or later become problematic, and prudently increased its reserves and set aside funds for sorely needed capital improvements. Nevertheless, commitments to long-term and ongoing expenditures, which seemed prudent and appropriate when implemented over the previous ten to twenty years, were beginning to have a cumulative impact on the County's ability to serve its citizens. Over time, what seemed to be minor improvements in employee salary and benefits caused a significant imbalance in the County's budget. In terms of relative percentages, more funds had to be directed to personnel costs and less to the provision of service. When those declining revenues and the increasing expenditures came together, there was an ugly thump. We've been down for three years now and might be down for several years to come. But now is the time to start getting back up.



*"Let us move from the era of confrontation to the era of negotiation."* - Richard Nixon

As this budget message is being written, the County is in the midst of negotiations with three of its labor groups. The quote about negotiations by America's 37th President is not to suggest that we're not negotiating but that too much time has been spent on talk and research and looking at what others are doing and not enough effort on action. A year ago, the County reached out to all its bargaining units in an effort to obtain concessions necessary to minimize the elimination of positions and thereby maintain an acceptable level of service to the public. Several units agreed to concessions that made a valuable contribution to the maintenance of services. However, the fact is that three groups including the one that represents about 70% of all County employees, did not make any concessions. Consequently, an undue number of employees were negatively affected.

This is the year in which real and meaningful concessions are an imperative. There are some who still believe that negotiations are an "us versus them" confrontation. That approach is not productive and can only hurt efforts to save jobs and services not just now but for years to come. The budget contained in this book matches the expenditures through a delicate use of known, reliable revenues, a reduction in the level of critical maintenance and capital expenditures, and the continued use of precious few contingency funds. That equation cannot continue much longer before the options are exhausted. A permanent fix to the structural imbalance is doable if there is genuine concern for the people we serve and an acknowledgement that it can't continue as "us versus them" confrontation, it has to be "we" negotiations to solve the problem.

*"Try not. Do, or do not, there is no try."* - Master Yoda (Star Wars character)

The Jedi Master not only trained Luke Skywalker but also left us some wisdom that's hard to beat. Do, or do not; there really isn't a third choice. Last year, some employee groups showed they were willing to "do." These employees made concessions that affected their salary for years to come, in some cases forfeiting as much as 12.5% in salary increases. A clear can-do message. On the other hand, other employees made no concession and took salary increases of as much as 13%. A strong can't-do message.

This year those same groups, the "can't-do" groups, continue to "try." They "try" to have others make even more concessions. They "try" to delay the process. Strangely, they "try" to convince themselves that the situation isn't critical. That approach just doesn't work. Either we "Do", or we "Do Not." The preponderance of County employees firmly believe we can; we must.

*“Ask not what your country can do for you - ask what you can do for your country.” - John F. Kennedy*

That one line in our 35th President’s inauguration speech resonated strongly with a generation that had been under many years of cold-war pressure and was living with a fear of nuclear annihilation. They realized they had to be the solution and indeed they stepped up in many ways to make America stronger than ever. We are not facing the same fears, but we are facing new economic realities that can ultimately decimate public services. We have an opportunity to express our appreciation for what the County has done for us during this economic downturn. San Joaquin County provides services that are second to none. It is also the region’s largest employer. We can continue to serve and we can continue to preserve many precious jobs. Let’s stop asking what else the County can do for us. Let’s ask if by sacrificing today, we can develop a better and brighter future.

Sure, the circumstances, which we couldn’t control, scored a knock-down against us. Our response, which are things we can control, will determine if we suffered a knock-down from which we pick ourselves up, dust ourselves off, and become stronger, or if the hit we took was a knock-out punch that forever changed the way we do County business. It is a real challenge. This County is fortunate to have some amazing employees who truly believe in and enjoy what they do; who have a sense of pride when they improve the lives of those they serve; and who go home after a day of work with a sense of accomplishment. This County’s employees understand the challenge and want to be a part of the solution. I look forward to seeing us, as a family of many thousands coming to a good solution to a difficult problem; a solution that lays the foundation of a sustainable County government with adequate resources to address the needs of all the residents of San Joaquin County.

## **Financial Overview**

The appropriation in the proposed 2011-12 budget totals \$1.249 billion. This represents an increase of \$35.0 million from the 2010-11 budget. The proposed budget is reflective of a relatively mild recovery from the Great Recession. We are still projecting a decline in the assessed valuation of properties reflecting a weak and depressed local real estate market that is plagued with a high number of foreclosures. However, sales tax receipts have stabilized as consumers are gaining more confidence on the economic outlook. The 2011-12 budget provides for the increases in wages and benefits stipulated in the existing labor agreements. The budget also includes significant federal and State funding to expand health care coverage for low-income families and medical indigents. Lastly, the budget continues to utilize a substantial amount of the reserve and funds previously allocated to capital projects, but at a much reduced level than 2009-10 and 2010-11.



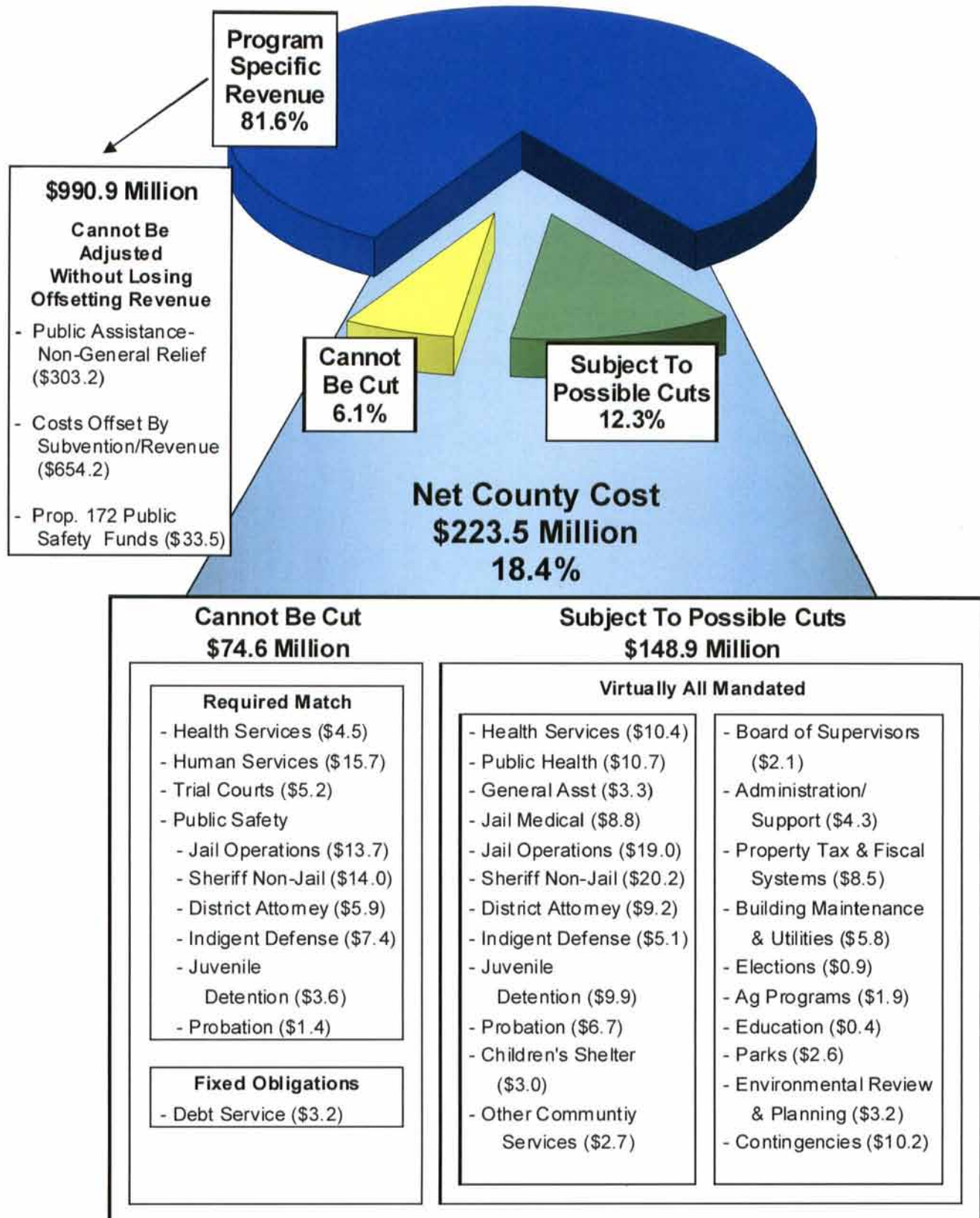
Tackling community priorities has become an almost insurmountable task as all levels of government deal with increasing program demands/costs with dwindling resources. Departments which administer and operate federally and State-funded programs continue facing reduced or flat funding allocations. Major program restructuring and cutbacks have been and will continue to be made in order to closely match program costs with sustainable ongoing funds.

As a political subdivision of the State, the County's role is to deliver the services mandated by the State and federal governments. Consequently, the Board of Supervisors does not determine which government functions the County performs. Health, welfare, criminal justice, elections, recording of documents, weights and measures, and agricultural enforcement are some examples of these State-prescribed and County-administered functions. Many of these programs mandate performance standards and require County funding participation from our local revenue base.

The graphic effect of mandated programs is illustrated in the pie chart which follows. It is based on the 2010-11 Approved County Budget totaling \$1.2 billion. The graph highlights several key points:

- Revenue-specific programs account for \$990.9 million, or 81.6%, of the County's budget. These areas cannot be adjusted without losing offsetting revenues.
- Only \$223.5 million, or 18.4%, of the County budget is funded by General Purpose Revenue.
- Mandated matches, maintenance-of-effort requirement for Public Safety programs, and contractual debt services totaling \$74.6 million, or 6.1% of the County budget, funded by General Purpose Revenue, cannot be reduced.
- \$148.9 million, or 12.3%, of the budget is available to absorb any general State/federal budget cuts and local cost increases. However, even the areas subject to possible cuts are virtually all mandated and controlled by law and State regulations.
- Public Safety programs consume \$78.9 million, or 53.0%, of the areas subject to possible cuts. When combined with the maintenance-of-effort requirement, a total of \$124.9 million, or 55.9%, of the County's General Purpose Revenue is allocated to Public Safety programs.
- The Property Tax and Fiscal Systems, Health Services, Public Health, Children's Shelter, and General Assistance comprise \$35.9 million, or 24.1%, of the areas subject to possible cuts.
- Many of the non-Public Safety Program areas provide direct support or revenues to Public Safety programs (Administration/Support and Property Tax and Fiscal Systems).

# 2010-11 San Joaquin County Budget \$1.2 Billion





## State Budget Status

On May 16, 2011, the Governor released his 2011-12 May Revision budget proposals to address the remaining \$9.6 billion projected State budget deficit. The May Revision reflects significant revenue improvements from the Governor's initial January budget and includes funding restoration for education and First 5 (Proposition 10) programs.

The centerpiece of the Governor's 2011-12 budget is the State-Local Realignment proposal which shifts a total of \$5.6 billion of existing State program responsibilities to local governments primarily in public safety, mental health, and social services programs. Under the Governor's plan, funding generated by extending temporary increases in the State sales tax and vehicle license fee (both are scheduled to expire June 30, 2011) would provide a revenue source for realignment efforts. The Governor's budget assumes an extension of the increases for five years, but it is unknown if the extensions will be approved, either directly by the Legislature, through an election, or a combination of the two.

Following is a summary of the 2011 Realignment proposals and other issues of note for San Joaquin County:

- **Realignment - Public Safety** - The Governor's realignment proposal for public safety services maintains that the State should continue to be responsible for some functions such as court operations and housing of serious criminals in its prisons, but that local government is better equipped to provide other public safety services such as dealing with low-level offenders and parolees, rehabilitation and job training, and juvenile justice programs. Counties have generally been supportive of the realignment concept; however, concerns remain over capacity issues and whether adequate, ongoing funding will be provided to offset implementation costs.

The Governor has reaffirmed that the public safety realignment plan (AB 109 was signed into law in April 2011) will not be implemented without a funding solution. Should the revenue extensions be approved and subsequently expire after five years, the State would then provide funding to counties equal to what the increases would have otherwise generated. Details about the long-term funding plan are not yet available.

In May 2011, the U.S. Supreme Court upheld a federal three-judge panel's ruling requiring the State to reduce prison population to 137.5% of design capacity by mid-2013 (a reduction of approximately 33,000 inmates). This decision places added pressure on the State to modify parole processes and redirect offenders to local jurisdictions instead of State prison as proposed in the realignment plan. In the meantime, the State continues to conduct discussions with various working groups to receive input and evaluate potential impacts of the realignment proposal.

- **Realignment - Mental Health/Substance Abuse Services** - The Governor proposes to realign AB 3632, Mental Health Services for Special Education Pupils, to school districts rather than counties. In addition, the Governor proposes to use Mental Health Services Act (Proposition 63) funding for AB 3632 services, Early and Periodic Screening, Diagnosis, and Treatment, and Mental Health Managed Care in 2011-12. Starting 2012-13, costs of these realigned programs would be funded with revenues from the proposed tax extensions. The realignment plan also includes shifting substance use disorder treatment funds and services to counties.
- **Realignment - Social Services** - The primary program responsibility for Adult Protective Services and Child Welfare Services, including foster care and adoption, would be transferred to counties. Under the realignment plan, counties would assume 100% of the non-federal costs of these programs.
- **Williamson Act State Subventions** - In March 2011, the Governor signed SB 80 which removed from statute SB 863, the Williamson Act alternative funding mechanism, and eliminated \$10 million subvention from the 2010-11 budget. These subventions are intended to partially backfill property tax revenue losses sustained by counties when they enter into contracts with landowners to not develop land in exchange for reduced property tax assessments. Although impacted landowners continue to receive the benefit of the lower assessment, the annual revenue loss to San Joaquin County is approximately \$1.7 million, with a commensurate loss in services.
- **CalWORKs** - The May Revision incorporates cuts the Governor already signed into law in March 2011. These include cutting CalWORKs aid payments by 8% effective July 2011; reducing the adult welfare-to-work time limit from 60 to 48 months; reducing, incrementally, grants for child-only cases after 61 months; and suspending, for one year, the county share of child support funds recovered from a custodial family who has received cash assistance.
- **In-Home Supportive Services (IHSS)** - As part of the March 2011 enacted budget bill, all IHSS recipients are now required to have an annual medical certification that verifies medical need for program services.
- **Medi-Cal Program** - The Governor proposes to transition children currently enrolled in the Healthy Families Program into the Medi-Cal program. Also, for those counties that operate Medi-Cal managed care plans and participate in the intergovernmental transfers program, the Governor proposes to assess a fee equal to 20% of the transferred funds to offset its administration costs.
- **Enterprise Zones** - Instead of eliminating all enterprise zone tax incentives proposed in his January budget, the Governor now proposes several reforms that would tie hiring credits to a net gain in



the number of jobs created, eliminate retro-vouchering, and limit carryover credits to five years.

The Governor has been actively advocating his budget plan and the Legislature Budget Subcommittees have been holding State budget hearings. Staff will continue to monitor State budget activities and attempt to influence the outcome of the budget to minimize its impact on local governments. Any necessary budget changes will be submitted to the Board for consideration after the analysis of the final State budget actions is completed.

## Financial Analysis

### Appropriations

The 2011-12 Proposed County Budget (excluding Special Districts) totals \$1.249 billion, which represents an increase of \$35.0 million from the 2010-11 Approved Budget. These appropriations are primarily based on the current State/County funding relationship. In the event State funding is less than the anticipated amounts as a result of the final State Budget, a commensurate reduction in local expenditures will be necessary.

Budget totals for Special Districts governed by the Board of Supervisors have been added to the County budget figures to show the total scope of the Board of Supervisors' responsibility. The grand total of all budget elements, including Special Districts, is \$1.274 billion. The recommended appropriations by function are as follows:

Appropriations				
	2010-11	2011-12	Increase/(Decrease)	
	Approved	Recommended	Amount	Percent
<i>General Government</i>	\$53.6 M	\$60.3 M	\$6.7 M	12.5%
<i>Capital Maintenance</i>	17.1 M	23.6 M	6.5 M	38.0%
<i>Environmental Protection</i>	16.8 M	16.5 M	(0.3) M	-1.8%
<i>Law &amp; Justice</i>	233.0 M	233.5 M	0.5 M	0.2%
<i>Roads &amp; Facilities</i>	112.5 M	99.9 M	(12.6) M	-11.2%
<i>Health Services</i>	372.8 M	411.8 M	39.0 M	10.5%
<i>Human Services</i>	386.4 M	378.5 M	(7.9) M	-2.0%
<i>Education</i>	5.7 M	5.6 M	(0.1) M	-1.8%
<i>Parks &amp; Recreation</i>	5.9 M	5.7 M	(0.2) M	-3.4%
<i>Contingencies</i>	10.6 M	14.0 M	3.4 M	32.1%
<i>Total County</i>	\$1,214.4 M	\$1,249.4 M	\$35.0 M	2.9%
<i>Special Districts</i>	24.6 M	24.6 M	0.0 M	0.0%
<i>Total County &amp; Special Districts</i>	\$1,239.0 M	\$1,274.0 M	\$35.0 M	2.8%

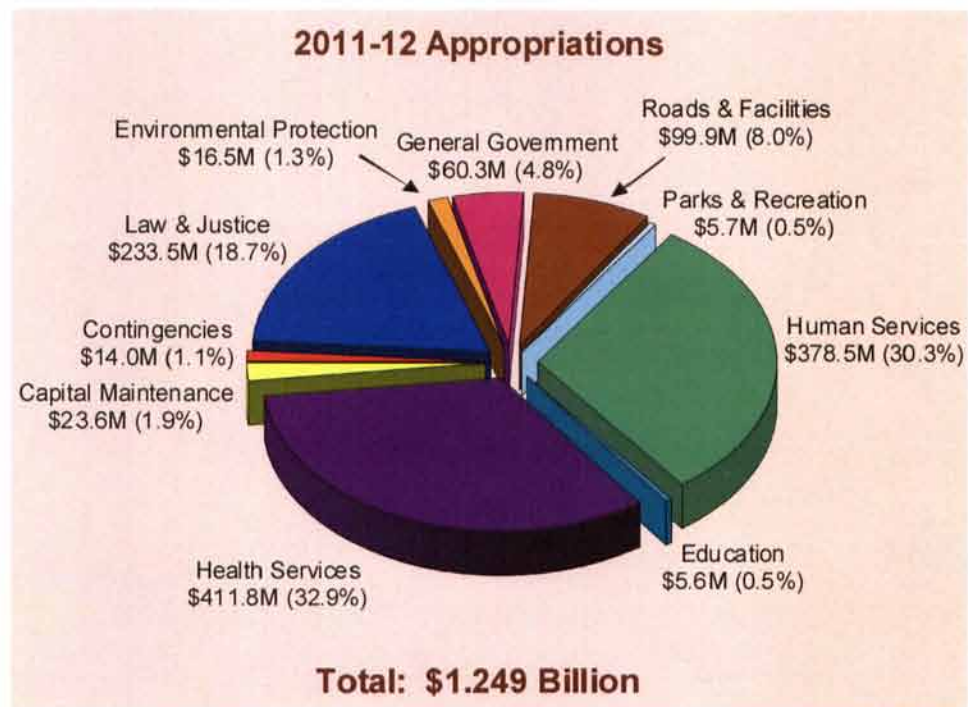
Notable changes in the 2011-12 appropriations include the following:

- An increase of \$32.0 million for negotiated employee salary and benefits adjustments and increased retirement contribution. This includes salary increases implemented midyear 2010-11 as well as those scheduled for 2011-12.

- General Government is increased by \$6.7 million, which primarily reflects the redirection of \$5.6 million in Tobacco Settlement funds for capital uses rather than ongoing operations and an allocation of \$1.1 million for the Public Defender Case Management System project.
- Capital Maintenance is increased by \$6.5 million, mainly due to an increase of \$5.9 million in new/rebudgeted public improvement projects. In addition, approximately \$8.7 million is being redirected from the Capital Improvement Program back to the General Fund. This represents an increase of \$309,000 from 2010-11.
- Environmental Protection is decreased by \$332,000. The decrease is attributable to two organizational changes resulting in a \$1.5 million appropriation shift to the Law and Justice and Health Services functional areas. These include: 1) the transfer of Animal Control functions to the Sheriff's Office, and 2) the consolidation of Hazardous Materials activities to the Environmental Health Department. Offsetting this reduction are increases of \$543,000 in State-funded pest control programs and \$618,000 in Homeland Security grant program expenses.
- Law and Justice is increased by \$541,000. This consists primarily of an increase in salary and benefits costs totaling \$10.2 million (including the reorganization and transfer of Animal Control staff to the Sheriff's Office), offset by \$8.1 million in staffing reductions, \$1.1 million in decreased allocated insurance costs, and \$1.0 million in reduced operating expenses at the Jail and Juvenile Hall.
- Roads and Facilities programs are decreased by \$12.6 million, reflecting decreases of \$7.9 million in Public Works construction activities due to the completion of projects funded by American Recovery and Reinvestment Act (ARRA) and State grants; \$4.7 million in Airport improvements primarily reflecting the completion of the terminal holding room expansion funded by the Federal Aviation Administration (FAA) and a reduction in projects planned for 2011-12; and \$354,000 in the Community Infrastructure Fee Program due to reduced development activities. Partially offsetting the decreases is an \$800,000 appropriation for County support of Delta-related activities.
- Health Services programs are increased by \$39.0 million. The increase reflects additions of \$10.7 million in negotiated salary and benefits adjustments; \$28.3 million in Hospital fixed assets and operating expenses primarily related to the implementation of the health care coverage initiatives, construction of the Medical Guarded Unit, and increase in patient volume; \$939,000 in State Realignment allocation for health and mental health services programs; \$783,000 in Solid Waste operating costs; and \$741,000 in Hazardous Materials program costs previously included in the Environmental Protection function. Partially offsetting the increases are decreases of \$2.6 million in net staffing changes and \$585,000 in Proposition 36 substance abuse program.

- Human Services programs are decreased by \$7.9 million. Major changes include reductions of \$12.5 million in one-time ARRA funding for employment and training programs, children services, and weatherization projects; \$3.2 million in Workforce Investment Act programs; \$1.7 million in In Home Supportive Services program; and \$1.1 million in Children's Shelter program costs. The reductions are partially offset by an increase in Human Services Agency Administration costs totaling \$7.2 million for salary and benefits adjustments (\$3.8 million) and a net increase of 52.1 FTE positions for caseload growth (\$3.4 million). It also includes an additional \$4.1 million for the foster care out-of-home placement program primarily due to the court-imposed rate increases for foster families and group homes.
- Education is decreased by \$100,000 reflecting the elimination of the State Public Library Fund program.
- Parks and Recreation is decreased by \$216,000 due to staffing reductions in the Parks and Recreation Division and a decrease of \$36,600 in County support to the San Joaquin Historical Society.
- Reserve for Contingencies is increased by \$3.4 million reflecting the recommended reserve level of \$14.0 million for 2011-12.

The relative sizes of the 2011-12 appropriations by function are shown below:



Recommendations for each of the budgets and summaries by functional area follow this transmittal letter.



## Available Funds

The 2011-12 County Proposed Budget is financed with the following estimates of available revenue sources:

Available Funds				
	2010-11	2011-12	Increase/(Decrease)	
	Approved	Recommended	Amount	Percent
<i>Aid-Other Gov'tal Agencies</i>	\$642.1 M	\$634.1 M	(\$8.0) M	-1.2%
<i>Charges for Services</i>	214.0 M	241.5 M	27.5 M	12.9%
<i>Current Property Taxes</i>	176.2 M	173.1 M	(3.1) M	-1.8%
<i>Other Revenues</i>	86.3 M	92.9 M	6.6 M	7.6%
<i>Other Taxes</i>	21.6 M	23.0 M	1.4 M	6.5%
<i>Fund Balances</i>	74.2 M	84.8 M	10.6 M	14.3%
<i>Total Available Funds</i>	\$1,214.4 M	\$1,249.4 M	\$35.0 M	2.9%

Overall, available revenues are expected to increase by \$35.0 million, or 2.9% from the 2010-11 budget level. Notable changes in 2011-12 available funds are as follows:

- Aid from Other Governmental Agencies is projected to decrease by \$8.0 million. This consists primarily of a net reduction of \$26.8 million in ARRA grants for law enforcement, health services, public assistance, and employment programs; \$8.1 million in State and federal funds for road construction projects; \$3.2 million in federal Workforce Investment Act allocation for employment and training; \$4.7 million in FAA grants for airport improvement projects; and \$1.0 million in federal funds for child support services. It also eliminates \$1.3 million in State reimbursement for the May 2009 Special Election and \$585,000 in Proposition 36 funding for substance abuse treatment programs.

Partially offsetting these decreases are increases of \$20.2 million in State funds for the expanded health care coverage programs; \$4.9 million in State and federal funds for social services programs; \$4.6 million in State Realignment revenue for social services and health programs; \$4.1 million in Proposition 172 State sales tax for public safety departments; \$1.2 million in State funds for Adult Probation realignment program; and \$543,000 in State grant for pest control programs.

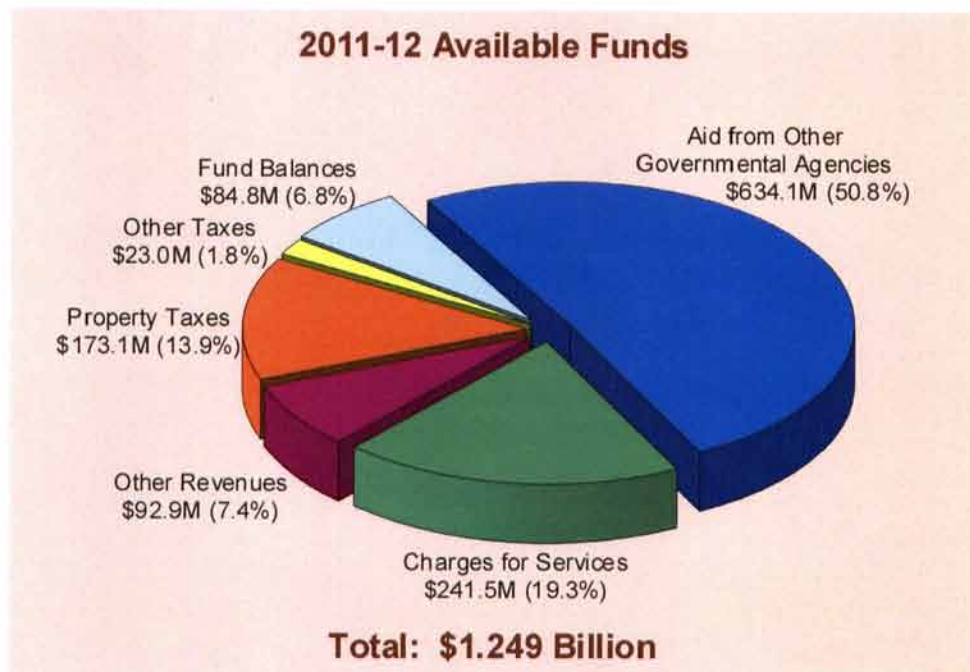
- Charges for Services are increased by \$27.5 million. This primarily reflects increases of \$27.1 million in patient revenues at San Joaquin General Hospital; and \$1.1 million in mental health and substance abuse service charges. Partially offsetting these increases are decreases of \$1.4 million in reimbursements from cities and special districts for prior year's election costs; and \$675,000 in traffic and facility impact mitigation fees.
- Revenues derived from Current Property Taxes are projected to decrease \$3.1 million. The recommended budget assumes a



projected 3% decline in assessed valuation of the current secured tax roll, and a minimal increase in the supplemental and unsecured tax rolls.

- The \$6.6 million increase in Other Revenues is primarily due to transfers between County funds. These include \$5.6 million in Tobacco Settlement Funds for automation and capital projects; \$435,000 from Fleet Services Internal Service Fund for facility improvement projects; and \$309,000 for the Sheriff's Fingerprint ID automation projects.
- Other Taxes are up by \$1.4 million reflecting increases of \$1.1 million in local sales tax revenues and \$100,000 in property transfer tax.
- Available year-end Fund Balances are estimated at \$84.8 million, an increase of \$10.6 million from 2010-11. This primarily reflects increases of \$3.3 million in General Fund balance; \$3.4 million in Reserve for Contingencies; \$554,000 in Recorder's Modernization Fund for planned automation projects; and \$578,000 in Solid Waste Enterprise Fund. It also includes an increase of \$2.3 million in the Capital Outlay Fund primarily resulting from cancellation of funds previously allocated for capital projects.

The mix of available funds is depicted below:



### **Net County Cost**

The County budget presentation is developed to show the "Net County Cost" for each departmental budget. Net County Cost is computed by subtracting program-generated revenue, offsetting grants, or cost sharing by other levels of government from the appropriation requirements for each budget. The remaining Net County Cost is funded by General Purpose Revenue.

The recommended 2011-12 Net County Cost for the various program areas, compared to prior year Approved amounts, is shown below:

<b>Net County Cost</b>				
	<b>2010-11 Approved</b>	<b>2011-12 Recommended</b>	<b>Increase/(Decrease) Amount      Percent</b>	
<i>General Government</i>	\$19.4 M	\$23.8 M	\$4.4 M	22.7%
<i>Capital Maintenance</i>	5.9 M	10.1 M	4.2 M	71.2%
<i>Environmental Protection</i>	4.8 M	3.9 M	(0.9) M	-18.8%
<i>Law &amp; Justice</i>	130.4 M	126.4 M	(4.0) M	-3.1%
<i>Roads &amp; Facilities</i>	0.7 M	1.2 M	0.5 M	71.4%
<i>Health Services</i>	25.6 M	25.0 M	(0.6) M	-2.3%
<i>Human Services</i>	23.5 M	22.6 M	(0.9) M	-3.8%
<i>Education</i>	0.4 M	0.4 M	0.0 M	0.0%
<i>Parks &amp; Recreation</i>	2.6 M	2.3 M	(0.3) M	-11.5%
<i>Contingencies</i>	10.6 M	14.0 M	3.4 M	32.1%
<i>Total Net County Cost</i>	\$223.9 M	\$229.7 M	\$5.8 M	2.6%

The most significant changes in Net County Cost are:

- General Government has increased \$4.4 million primarily attributable to the June 2012 election costs as reimbursements are not anticipated in 2011-12, and a \$1.1 million allocation of Tobacco Settlement Funds for the Public Defender Case Management System project.
- Capital Maintenance has increased \$4.2 million. This consists primarily of a \$3.9 million allocation of Tobacco Settlement Funds for the Hospital Replacement Phase II Project and the replacement of outdated chillers at the Sheriff's Operations Center.
- Environmental Protection has decreased \$952,000 mainly due to the transfer of the Animal Control operations to the Sheriff's Office and the costs are now reported in the Law and Justice function.
- Law and Justice shows a decrease of \$4.0 million. Significant changes include an increase in Proposition 172 revenue of \$4.1 million, \$1.2 million in State funding for realignment of Adult Probation, and net staffing reductions totaling 64 full-time positions. These changes are offset by negotiated salary and benefits adjustments, decreases in various federal and State revenues, and the operating expenses for Animal Control Services is now in the Sheriff's budgets.
- Roads and Facilities has increased \$521,000 reflecting additional General Fund support to advocate and defend the County's interest in the Delta.
- Health Services has decreased \$588,000 mainly due to decreases of General Fund support for public health, substance abuse, and public guardian/conservator programs.



- Human Services has decreased \$942,000 due to an increase of \$2.8 million in State Realignment revenues for public assistance programs. It also includes decreased caseload in adoptions and general assistance, and reductions in allowable In-Home Supportive Services (IHSS) hours. Partially offsetting these savings are the elimination of the one-time enhanced Federal Medical Assistance Percentage revenues of \$3.2 million for Foster Care, IHSS, and Adoption Assistance programs; and increases in group home and foster family home placement costs due to court-imposed rate changes.
- Parks and Recreation programs have decreased \$287,000. This reflects reductions in Parks staffing and County support to the San Joaquin Historical Society. The budget also continues the use of \$1.9 million in Parks trust funds to support the County's park system.
- Reserve for Contingencies has increased to \$14.0 million. This represents approximately 1.1% of the proposed budget.

### **General Purpose Revenue**

Changes in the General Purpose Revenue sources which support the recommended \$229.7 million Net County Cost include:

<b>General Purpose Revenue</b>				
	<b>2010-11</b>	<b>2011-12</b>	<b>Increase/(Decrease)</b>	
	<b>Approved</b>	<b>Recommended</b>	<b>Amount</b>	<b>Percent</b>
<i>Current Property Taxes</i>	\$165.0 M	\$162.3 M	(\$2.7) M	-1.6%
<i>Sales Taxes</i>	11.1 M	12.2 M	1.1 M	5.4%
<i>State Shared Revenues</i>	3.8 M	4.4 M	0.6 M	15.8%
<i>Tobacco Settlement</i>	5.1 M	5.6 M	0.5 M	9.8%
<i>Interest Income</i>	0.5 M	0.5 M	0.0 M	0.0%
<i>Other Taxes</i>	2.7 M	2.7 M	0.0 M	0.0%
<i>Other Revenues</i>	15.5 M	15.1 M	(0.4) M	-2.6%
<i>Fund Balance</i>	20.2 M	26.9 M	6.7 M	33.2%
<i>Total GPR</i>	\$223.9 M	\$229.7 M	\$5.8 M	2.6%

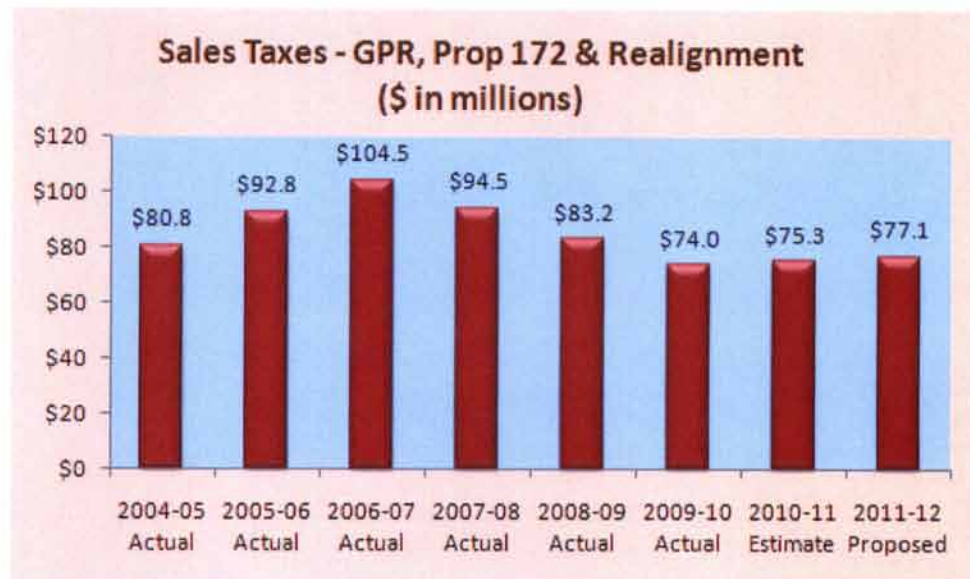
As shown in the table above, Current Property Taxes and Sales Taxes are the two main sources of the County's General Purpose Revenue. Combined, they represent 86% of the total ongoing General Purpose Revenue, excluding the Fund Balance. These revenue sources are extremely sensitive to the economic upswings and downturns.

In the mid-2000's, San Joaquin County experienced tremendous growth in property taxes reflecting the booming housing market and the rising home values. The County had double-digit assessed valuation increases in 2005-06 and 2006-07. The revenue growth peaked in 2007-08. The housing market collapsed in 2007 and its impact started to show up in the 2008-09 property tax revenues. The decline in assessed property value has continued over the last four years. Since 2007-08, property tax revenues have dropped by 19.3%, or \$38.8 million. The recovery, when it occurs, will

likely be slow and take many years to rebuild the property tax revenue base back to the 2007-08 level. The following chart depicts the Current Property Taxes for 2004-05 to 2011-12.



The Great Recession has also negatively impacted sales tax receipts as consumers tighten their spending. The decline has also affected the State sales taxes dedicated to public safety (Proposition 172) and social services (also known as Realignment) programs. The following chart depicts the Sales Taxes, including the County's General Purpose Revenue, Proposition 172, and Realignment-Social Services, for 2004-05 to 2011-12.



Unlike the property tax revenue trend, sales tax receipts appear to have stabilized and show a gradual uptick. While sales tax revenues for 2011-12 are projected to increase to \$77.1 million, it is still \$27.4 million, or 26%, less than 2006-07, the start of the Great Recession.



## One-Time Budget Solutions

Although at a lesser degree compared to the last two years, the proposed budget continues to be balanced with one-time budget solutions that will not be sustainable for future years' budgets. The use of these one-time funds, totaling \$29.2 million, allows the County to avoid deeper service reductions and program cuts, and keep as many employees as possible in 2011-12. This is approximately \$15.9 million, or 35.3%, less than 2010-11. Structural changes must be implemented over the next two years before these one-time funds are exhausted completely.

One-Time Budget Solutions	
Source	2011-12 Budget
<i>Reduce Reserve for Contingencies</i>	\$6.0 M
<i>De-fund capital improvement projects</i>	8.7 M
<i>Use General Fund year-end balances</i>	7.3 M
<i>Use time-limited ARRA funds for ongoing operations</i>	2.0 M
<i>Use Criminal Justice Facilities Trust for jail debt payments</i>	3.1 M
<i>Use Airport reserve for ongoing airport operations</i>	0.2 M
<i>Use Parks trust funds for ongoing park operations</i>	1.9 M
<i>Total One-Time Budget Solutions</i>	\$29.2 M

## Major Issues

Two major issues are not reflected in the proposed budget because their costs are unknown at this time. These include: 1) the separation cost for laid-off employees, and 2) the 2011-12 State budget impacts.

- The 2011-12 proposed budget includes the deletion of 222 full-time positions; of which 92 are filled. The budget also includes the addition of 90 positions. Human Resources will assist to place the impacted employees in vacant positions. However, some employees will likely be laid off. At this time, it is unknown the number of employees who will actually be laid off and the related separation cost, such as accrued vacation and holiday time. Therefore, this cost has not been included in the departmental budgets.
- As highlighted under the State Budget Status section, the Governor proposes substantial program reductions, funding shifts, and tax extensions to address the State's overall \$26.6 billion budget deficit. The Governor's budget includes a \$5.6 billion State-Local Realignment proposal. Costs of the realigned programs are proposed to be funded with tax extensions which the Governor asked the Legislature to pass and be submitted, subsequently, to the voters for ratification. At this time, it is unknown when and if the elections will be conducted and the outcome will have a significant impact on the County's budget and operations.

## Staffing Analysis

The County workforce is comprised of employees who hold permanently allocated positions and those who work in temporary, extra-help, and contract capacities. The following table illustrates the recommended changes in overall staffing for 2011-12:

Staffing				
	2010-11 *	2011-12	Increase/(Decrease)	
	Approved	Recommended	Amount	Percent
<i>General Government</i>	453.5	438.6	(14.9)	-3.3%
<i>Capital Maintenance</i>	50.5	48.3	(2.2)	-4.4%
<i>Environmental Protection</i>	148.4	139.5	(8.9)	-6.0%
<i>Law &amp; Justice</i>	1,560.4	1,496.4	(64.0)	-4.1%
<i>Roads &amp; Facilities</i>	222.2	219.0	(3.2)	-1.4%
<i>Health Services</i>	2,231.8	2,272.2	40.4	1.8%
<i>Human Services</i>	1,154.0	1,106.3	(47.7)	-4.1%
<i>Education</i>	3.0	3.0	0.0	0.0%
<i>Parks &amp; Recreation</i>	60.6	61.4	0.8	1.3%
<i>Total Staffing</i>	5,884.4	5,784.7	(99.7)	-1.7%

*\*Totals include midyear adjustments approved by the Board of Supervisors.*

Several points should be noted:

- There is an overall decrease of 99.7 full-time equivalent (FTE) positions. This represents a total staffing reduction of 985.2 FTE positions from 2007-08 and includes the conversion of 50 contract hospital physicians to civil service status midyear 2010-11. When the converted positions are excluded, the staffing reduction totals 1,035.2.
- 222 full-time allocated positions are recommended to be deleted primarily due to budgetary constraints and reductions in federal and State funding for child support, employment training, and health programs; 4 of the positions will be deleted midyear 2011-12, and therefore they are not reflected in the above chart:
  - 40 positions for Health Care Services Agency (27 in Public Health Services, 9 in Behavioral Health, and 4 in Correctional Health)
  - 11 positions for San Joaquin General Hospital
  - 41 positions for Sheriff-Coroner-Public Administrator
  - 14 positions for District Attorney
  - 8 positions for Public Defender
  - 6 positions for Probation

- 32 positions for Employment and Economic Development
- 16 positions for Human Services Agency
- 12 positions for Child Support Services
- 6 positions for Public Works
- 5 positions for Community Development
- 2 positions for Department of Aviation
- 11 positions for Property Tax and Fiscal departments (3 in Auditor-Controller, 7 in Assessor-Recorder-County Clerk, and 1 in Treasurer-Tax Collector)
- 5 positions for Parks and Recreation (3 positions will be deleted midyear 2011-12)
- 13 positions for administration/support services departments (1 position in the Office of Emergency Services will be deleted midyear 2011-12)
- 103.4 part-time/temporary positions are added primarily for the implementation of the State-funded health care coverage initiatives and pest detection programs.
- A net of 75.1 part-time/temporary positions are deleted primarily due to the local funding shortfall and the sunset of one-time federal stimulus funds for employment training programs.
- 90 new full-time allocated positions are recommended:
  - 49 positions for Human Services Agency to address caseload growth in public assistance programs; costs are fully funded by federal and State allocations
  - 27 positions for San Joaquin General Hospital to initiate the implementation of two health care coverage initiatives and to address patient volume increases; costs are fully funded by federal, State, and patient revenues
  - 5 positions for Sheriff's Office; 2 positions will perform coroner services currently provided by San Joaquin General Hospital and 1 position will replace a manager with field staff
  - 1 position for Probation to support Department of Justice transition program; costs are offset by State funds
  - 1 position for District Attorney to replace a manager with a staff position
  - 2 positions for Community Development; 1 position will replace a senior manager with a middle manager position
  - 2 positions for Office of Emergency Services to reflect organizational changes (classification changes)
  - 1 position for Clerk of the Board to address workload

- 1 position for Auditor-Controller to replace a manager with a staff position
- 1 position for Employment and Economic Development to replace an information system manager with a program manager position

## **Budget Highlights**

### ***Employee Relations***

San Joaquin County has sixteen represented bargaining units and ten unions or associations, which comprises approximately 95% of the County's workforce. Contracts for eight of the County's represented bargaining units are set to expire on June 30, 2011; these units represent 74% of the County's workforce and did not agree to concessions for 2010-11. The County is in active negotiations with these units to address the significant budget shortfall and to consider long-term savings in areas such as health care and retirement.

The contract for the Registered Nurse unit expires in December 2011. In addition, Attorneys, Correctional Officers, and Probation Officers units agreed to concessions to reduce labor costs in 2010-11 and their contracts were extended to June 30, 2012. Negotiations will be initiated with these groups during 2011-12 for successor contracts.

### ***Vacant Positions***

As of May 23, 2011, there were 5,397 full-time allocated positions, of which 408, or 7.6%, were vacant positions. Of the 408 vacant positions, 113 were actively under recruitment.

As noted before, the 2011-12 budget proposes to delete 222 allocated full-time positions (including 4 positions that will be deleted midyear 2011-12), of which 130 are vacant and 92 are filled positions. The budget also adds 90 new positions. This will bring the full-time allocated positions to 5,265 and will reduce the number of vacant positions to 358. Approximately 90% of the vacancies will be in the following County departments whose operations are primarily funded by federal, State, or service charges:

- San Joaquin General Hospital - 117
- Human Services Agency - 114
- Behavioral Health - 49
- Public Works - 38

Human Resources will work closely with departments and County employees affected by the layoff in filling vacant positions. For the most part, laid-off employees will be given first consideration when filling vacant positions, provided minimum qualifications are met.



## **Organizational Reviews**

The County Administrator and department heads continue to analyze and evaluate inter- and intra-departmental reorganization and consolidation opportunities to assure cost-effectiveness and efficient provision of public services. Several organizational changes have either been implemented in 2010-11 or will be implemented in 2011-12. Once fully implemented, there will be four fewer stand-alone County departments and five fewer department heads. These changes are as follows:

- **San Joaquin General Hospital (SJGH):** SJGH was separated from the Health Care Services Agency (HCSA) in October 2010 and now operates as a stand-alone department. The organizational change affords SJGH more autonomy, allows it to operate more competitively, and is a necessary first step to transitioning SJGH to any governance structure.
- **Labor Relations (LR):** The LR functions were incorporated into the Human Resources (HR) Division in January 2011. Over the last three years, LR staff was reduced from 5.6 to 3. The organizational change pools HR and LR resources to ensure the County complies with the mandated timelines on labor management issues.
- **Animal Control:** Animal control services were transferred from the Agricultural Commissioner's Office to the Sheriff's Office in late May 2011. The reorganization resulted in the replacement of the animal control manager with a field officer. Supervision and support, such as dispatch, are now provided by existing staff in the Sheriff's Office. The programmatic changes will result in operational efficiencies, avoid reduction in animal control services to the public, and potentially enhance revenue collections from animal services.
- **Elections:** Effective July 2011, the elections functions will be consolidated with the Information Systems Division. The emphasis and demand continue to focus on the use of information technology to conduct elections. The organizational change will allow the Information System Director to deploy and use existing resources more effectively during an election. Significant reductions in the use of outside consulting services in preparation for and during elections are anticipated.
- **Veterans' Service Office (VSO):** The four-person VSO will cease to operate as a stand-alone department and will consolidate with the HCSA effective July 2011. Under the Agency's umbrella, the VSO can draw on the resources and support services from a larger organization that will improve its accessibility and services to the veterans and their families.
- **Office of Emergency Services (OES):** Following the retirement of the Director of Emergency Operations in July 2011, the OES will cease to operate as a stand-alone department.

Currently, OES is organized in two divisions: OES Administration/ Emergency Operations and Hazardous Materials (HazMat). Effective July 2011, the HazMat Division will be transferred to the Environmental Health Department (EHD) and be consolidated with EHD's Hazardous Substances Management Unit. The restructured unit will assume the full scope of the County's mandated responsibilities related to hazardous materials activities. The OES Administration/ Emergency Operations will become a division of the newly established General Services Department.

- **Parks and Recreation:** Effective January 2012, the Parks and Recreation Division will cease to operate as a stand-alone department and will become a division of the General Services Department. The new configuration consolidates the administration and oversight of the County's real properties and Capital Improvement Program under a single department, and will result in better coordination and management of the County's capital assets.

### **American Recovery & Reinvestment Act**

In February 2009, President Obama signed the American Recovery and Reinvestment Act of 2009 (ARRA) providing \$787.2 billion for the purpose of stimulating economic growth and creating jobs. Some of the ARRA grants were allocated to state and local governments based on formula, and others were competitive grants targeted for specific programs and the allocations were generally spread over multiple years. Funding for most ARRA programs sunsets June 30, 2011, except for the Recovery Justice Assistance Grant (JAG). The 2011-12 recommended budget contains \$4.3 million in ARRA funds; approximately \$2.0 million primarily represents the final year of the three-year JAG grant and the remaining \$2.3 million is unspent allocations from prior years being carried over. The chart below is a summary of the programs and the ARRA allocations included in the 2010-11 and 2011-12 budgets:

<b>Federal ARRA Funds</b>		
<b>Program</b>	<b>2010-11 ARRA Allocation</b>	<b>2011-12 ARRA Allocation</b>
<i>Employment &amp; training programs</i>	\$8.1 M	\$0.0 M
<i>Infrastructure/roadway rehabilitation projects</i>	0.0 M	0.0 M
<i>Federal Medical Assistance Percentages</i>		
<i>San Joaquin General Hospital</i>	10.5 M	0.0 M
<i>In-Home Supportive Services/Foster Care/Adoptions</i>	3.2 M	0.0 M
<i>Weatherization/senior/children services programs*</i>	6.0 M	1.6 M
<i>Homeless prevention/neighborhood stabilization programs (CDBG)*</i>	1.0 M	0.7 M
<i>Recovery JAG to hire/retain law enforcement personnel</i>	2.3 M	2.0 M
<i>Total Federal ARRA Funds</i>	<u>\$31.1 M</u>	<u>\$4.3 M</u>
<i>*The 2011-12 figures represent funds carried over from prior year's allocation.</i>		

## ***Law & Justice System Impacts***

The economy's slow recovery continues to impact funding available for Law and Justice functions. Since a large share of these activities are supported with local General Purpose Revenue, property and sales tax collections have a direct influence on the County's ability to continue providing public safety services. When these revenues increase, Law and Justice services have historically been among the first to be restored or expanded; however, when the revenues decline, the impacts are also most evident in these areas.

The past few budget years have contained significant reductions in both staffing levels and program costs for Law and Justice departments, reflecting the limited amount of available discretionary revenue. Although overall spending authority for most Law and Justice departments increases slightly in 2011-12, salary and benefits costs have also increased. Consequently, departments have had to reduce operating expenses and decrease staffing levels in order to bring budgets into balance:

- **District Attorney:** The overall budget for the District Attorney's Office increases by \$826,000, including \$2.2 million in salary and benefits adjustments. Thirteen positions are proposed for deletion, including attorneys, investigators, and legal and fiscal support staff.
- **Public Defender:** The Public Defender's Office budget increases by \$104,000; however, salary and benefit adjustments total \$1.1 million. Eight positions are proposed for deletion, including attorneys, an investigator, and support staff.
- **Probation:** The overall budget for the Probation Department increases by \$254,000, with salary and benefits adjustments of \$1.6 million. Five positions are proposed for deletion, including officers and juvenile facility staff. In addition, several positions have been reassigned internally to adjust for funding changes and program restructuring.
- **Sheriff-Coroner-Public Administrator:** Total budget for the Sheriff's Office increases by \$564,000, including \$4.9 million in increased staff costs. The recommended budget reflects a net reduction of 29 positions (counting restored positions and transfer of Animal Control staff), including sworn staff, corrections staff, management, and other support personnel.
- **Child Support:** Funding for Child Support Services decreases by \$1.0 million reflecting an anticipated reduction in federal funding, while staff costs increase by \$205,000. Twelve positions are recommended for deletion, including both administrative and program staff.

## ***San Joaquin General Hospital***

The 2011-12 San Joaquin General Hospital (SJGH) budget totals \$231.9 million and includes a net increase of 78.8 full-time equivalent positions. This represents a budget increase of \$36.1 million from the current level

and reflects funding with corresponding investments in the organization under the new California Section 1115 Medi-Cal Waiver and agreements with the California Department of Corrections and Rehabilitation. The recommended General Fund support to SJGH remains at \$11.6 million (reflecting the separation of Emergency Medical Services from the Hospital Enterprise Fund budget midyear 2010-11).

In 2010-11, the Board reorganized the Health Care Services Agency to establish SJGH as a stand-alone department. Establishing the Hospital as a stand-alone department creates more autonomy, allows the Hospital to operate more competitively, and is a necessary first step to transitioning to any governance structure. The Board also established and appointed 11 members to an Interim Board of Trustees (IBOT). The IBOT is an advisory board, established to monitor and advise the Board on both ongoing and short-term options for financial, management, and operational improvements at the Hospital, while evaluating and establishing the long-term governance model for SJGH. With the assistance of the IBOT, the Board hired the Chief Executive Officer (CEO) in May 2011. The CEO will have significant input into the permanent governance structure, and the IBOT will provide needed expertise to the CEO and the Board of Supervisors as the Hospital transitions toward independence.

### **Healthcare Reform**

In November 2010, the federal government approved the New Waiver, which is California's five-year "Bridge to Healthcare Reform." Through the New Waiver, California will advance Medi-Cal program changes that will help the State transition to the Affordable Care Act, or Healthcare Reform, that will take effect in January 2014. Changes under the New Waiver will include coverage expansion to newly eligible Medicaid populations, delivery system reform for the most vulnerable residents, administration simplification, and payment reform.

The primary goal for the New Waiver is to implement a series of improvements to the public hospital delivery system, with a focus on strengthening infrastructure, preparing for reform implementation, and testing strategies to slow the rate of growth in health care costs throughout the State. SJGH is planning to participate in two coverage expansion programs included in the New Waiver: Delivery System Reform Incentive Pool (DSRIP) and Low Income Health Program (LIHP).

- **Delivery System Reform Incentive Pool:** In February 2011, SJGH submitted a proposal for DSRIP funds to support a series of programs that will expand primary care coverage, implement a disease management registry, redesign primary care services, and expand medical homes for patients. The anticipated funding is \$93.8 million over a five-year period with corresponding expenses. Payments are received only if established milestones and quality indicators are met. The 2011-12 SJGH budget includes \$15.4 million in DSRIP funding and adds 31.6 FTE positions to support DSRIP program enhancement and expansion efforts.



- **Low Income Health Program:** LIHPs allow counties to draw down federal matching dollars to provide health care coverage to childless adults if they meet certain requirements. In April 2011, the County was notified that initial approval had been granted for its participation in LIHP. The 2011-12 SJGH budget includes \$4.8 million in LIHP revenue with projected expenses totaling \$6.2 million. The remaining \$1.4 million will be received in 2012-13.

## **Public Health Services**

The recommended budget for Public Health Services (PHS) includes the deletion of 27 positions to meet budget reduction goals, and decreased State and federal funding. Recommended reductions will result in the accumulated loss of 135 positions or 43% of its workforce from the 2007-08 level. Staffing reductions occur at all levels of the department, ranging from senior managers to support staff.

While PHS operates a number of State-mandated and State-funded programs, its core governmental functions of public health protection are essentially supported by the County's General Purpose Revenue. Due to the reduction in staffing, some of these functions will no longer be performed. In addition, the ability of PHS to respond to a surge in activity, whether to a widespread emergency or a localized disease outbreak, will be compromised. Some of the key service impacts are as follows:

- Seniority-based layoffs have resulted in the virtual elimination of capacity to conduct face-to-face translations with Spanish-speaking individuals.
- Additional public health laboratory tests will be discontinued, others will be batched and/or run less frequently, and turnaround times for some test results will be further delayed.
- Fewer communicable diseases cases will be investigated.
- Fewer clinic hours will be available for immunizations, STD treatment, and well-child examinations.
- Smaller number of pregnant and parenting teens will receive case management with the aim at preventing additional teen births.
- Public health nurses will follow-up on fewer referrals for high-risk infants and children with special health care needs and women with abnormal breast exams and Pap tests.
- HIV and STD prevention education will cease in alternative and continuation schools and testing will not be provided from the mobile unit.
- No services for a growing senior population and programs to address chronic conditions such as obesity, diabetes, stroke, heart disease, and asthma are only offered when there is external funding to support them.

## **California Children's Services**

The State-mandated California Children's Services (CCS) program provides diagnosis, treatment, and therapy services to financially and residentially eligible children under age 21 who have severely handicapping conditions. CCS funding is derived from a State/County cost-sharing formula. In 2010-11, San Joaquin County CCS exhausted funds allocated to pay diagnostic and treatment claims for children not covered by Medi-Cal or Healthy Families. The CCS Program could not continue to create financial liability by authorizing services when there were no available funds. Therefore, authorizations for services were suspended effective December 2010. Some claims held in suspense will be paid from 2011-12 funds, further depleting the amount available in 2011-12. The California Department of Health Care Services has not provided guidance and statute is not clear about program alternatives when funds are depleted. There is also a lack of case law in these matters.

## **Park System**

The proposed budget continues the use of \$1.9 million from Parks trust funds for ongoing Parks operations. The transfers will deplete most of the trust fund balances except for the Park Endowment Trust, which is projected to have a year-end balance of \$1.9 million by June 30, 2012. Unless additional General Funds are provided or new Parks revenues are generated, substantial changes will have to be made to the operations of the County Park System in 2013-14.

In 2011-12, staff will evaluate possible operational changes and funding opportunities. The goal is to reduce the use of the trust funds for ongoing Parks operations in 2012-13 and provide a balanced Parks budget by 2014-15. Staff will be seeking opportunities to contract with year-round facility users or seek nonprofit organizations to manage operations of specific units such as the Micke Grove Zoo. Staff anticipates completing the analysis of the entire County Park System to determine which operational units can be transferred, and which parks can be closed and the operational impacts associated with those actions by mid-fiscal year.

## **City/County Library System**

In February 2011, the Board of Supervisors and the Stockton City Council approved the Library Services Agreement to continue the existing partnership and operating model. Under the agreement, the City continues to operate the City/County Library System which serves the cities of Escalon, Lathrop, Manteca, Ripon, Stockton, and Tracy as well as the unincorporated areas of the County. In addition, the City will prepare and submit quarterly and annual financial reports to the County detailing how County funds are spent in support of non-City of Stockton library branches.

The County's funding base for library services is comprised primarily of property taxes. In 2011-12, a 3% decline in assessed valuation of properties will impact funding for the Library System. However, library staff has indicated that weekly hours will not be impacted. The proposed weekly hours

for County branches, including hours funded by both the County and the respective cities, are shown in the following table:

<b>City/County Library System</b>	
<b>County Branch</b>	<b>Weekly Hours 2011-12</b>
<i>Escalon</i>	25
<i>Lathrop</i>	25
<i>Linden</i>	25
<i>Manteca</i>	43
<i>Mountain House</i>	35
<i>Ripon</i>	40
<i>Thornton</i>	25
<i>Tracy</i>	42

The City/County Library System is staffed by the City of Stockton's employees. The City is negotiating with its bargaining units for furlough days in 2011-12. In addition to any potential furlough days, the City plans to close all branches, including County branches, the following 14 days:

- July 4, 2011
- September 5, 2011
- October 10, 2011
- November 11, 24, and 25, 2011
- December 25 and 26, 2011
- January 1, 2, and 16, 2012
- February 13 and 20, 2012
- May 28, 2012

## **Public Improvements**

The proposed 2011-12 Public Improvement program totals \$8.0 million and includes the following capital improvement and deferred maintenance projects:

- **Facility Reuse:** Tenant improvements to the former Agricultural Commissioner's Office for the relocation of Environmental Health; replacement of existing windows at the Hazelton facility; and improvements at the Fleet Services' Wilson Way facility.
- **Mathews Road Complex:** Replacement of chiller and other improvements at the Sheriff's Operations Center/Honor Farm; and replacement of carpet at the Probation juvenile facility.
- **Facility Planning:** Replacement of San Joaquin General Hospital's Old Tower Building; and development of a Countywide animal shelter.
- **Community Development Block Grant (CDBG):** Ardell Avenue sidewalks improvements; Thornton ground water exploration; design of Woodbridge Street improvements; and the development of CDBG facilities project.



- **Other Projects:** Replacement of irrigation equipment at Micke Grove and Oak Grove Parks; upgrades of heating/air conditioning unit at the Public Defender Building; repairs at the Records Center; and design/administration of energy conservation projects.

Sixty-nine requested projects totaling \$196.6 million are not funded in the proposed budget. In addition, the proposed budget reverts \$8.7 million from the County's Capital Improvement Program back to the General Fund.

### **Vehicle Purchases & Review**

Sixty-nine vehicles have been identified for replacement and purchase in 2011-12 at an estimated cost of \$1.9 million, which will be funded from the Fleet Services' Vehicle Replacement Reserve. These vehicles are allocated to Fleet Services as part of the County's fleet and have reached their optimal service life.

<b>Vehicle Purchases</b>			
<b>Vehicles</b>	<b>Number</b>	<b>Average Cost</b>	<b>Total Cost</b>
<i>Sedans</i>	28	\$27,875	\$780,500
<i>Utility Vehicles</i>	4	37,000	148,000
<i>Pickups</i>	25	26,080	652,000
<i>Vans</i>	12	25,833	309,996
<i>Total</i>	69		\$1,890,496

During 2011-12, departments plan to turn in 61 assigned vehicles to Fleet Services. Prior to finalizing the list of replacement vehicles, Fleet Services will evaluate the conditions and usefulness of the turned-in vehicles which may result in fewer purchases.

### **Community/ Cultural Support**

Due to budgetary constraints, County contributions to most community-based organizations that provide community services and that promote economic development within San Joaquin County have to be eliminated. However, support is continued for the following three organizations:

- San Joaquin County Historical Society
- San Joaquin Economic Development Association
- Women's Center of San Joaquin County

The County also continues to support the revitalization of downtown Stockton through continued upgrades of County facilities and allowing use of the County-owned Hunter Street Parking Garage for downtown events.

### **Grant Funding Concerns**

Several departments, especially the Sheriff, District Attorney, and Probation, have numerous grants totaling millions of dollars. This creates a dilemma for the County. On one hand, one of our overarching fiscal strategies is to leverage non-County funding resources to meet community

needs. On the other hand, there is a downside to reliance on grants, especially in the grant-dependent criminal justice system. There is cause for concern for two reasons:

- State and federal grant funding tends to be offered on a year-to-year basis and in some cases, local agencies are required to continue funding beyond the grant period. Accordingly, it cannot be considered a stable source of ongoing revenue. Indeed, economic fluctuations can and have resulted in grant reduction and/or termination as measures to curb spending. Should State or federal grant levels change, local program reductions would be the likely consequence.
- Grant-funded programs, especially in the public safety area, often fail to recognize that the addition of resources in one area sometimes upsets the delicate resource balance of the overall system. This results in local funding demands to maintain system balance. Grant-funded programs usually involve staffing and an evolving constituency that will resist staffing and service reductions. It is, therefore, essential that we continue to monitor the effects of grant program resources to minimize adverse impact when reduction and termination occurs.

### ***Fee Issues-Cost Recovery***

In many public service areas, the State has distinguished between *general* public services and *special* public services. Examples of general public services would be the Jail, welfare, and certain health programs. Examples of special (or user beneficial) public services would be those related to property development, conducting a business, or animal ownership. The distinction between these types of services is who benefits (general public or private party) or whose activity imposes the cost for assuring the public's welfare. General public services are funded from general revenues (i.e., sales and property taxes). Special public services are funded by special revenues (i.e., user fees, license fees, and penalty assessments).

County government is prohibited from charging more than actual costs for the service provided. However, failure to increase special revenue rates to keep pace with increased costs deprives the County of resources required to cover general service costs. Such shortages can be resolved by several techniques:

- Reducing special service delivery costs.
- Reducing special service delivery levels.
- Increasing special service revenue consistent with cost (user fees).
- Reducing general service levels to subsidize inadequately funded special public services.

During the Final Budget Hearing, some fee increases will be recommended to keep pace with costs and avoid shifting the costs of special services to the general taxpayer.

## General Reserve & Contingencies

The General Reserve is a cash resource for financing during the dry period between the beginning of the fiscal year and the receipt of property taxes in December and April. Additionally, it acts as a contingency for the County in extreme emergencies. For 2011-12, it is recommended that the General Reserve be maintained at the current level of \$10.0 million.

The Reserve for Contingencies covers day-to-day unforeseen budgetary needs and has been used by your Board sparingly in the past. In conformance with the Board's reserve policy (R-10-525), the Reserve for Contingencies is recommended to be set at \$14.0 million in 2011-12 which represents approximately 1.1% of the proposed budget. This is an increase of \$3.4 million from the 2010-11 level and provides a hedge against adverse federal and State budget impacts; and use as interim funding to address local emergencies/disasters. Again, the proposed budget utilizes approximately \$6.0 million of the reserve in order to mitigate more devastating service and staffing cuts in 2011-12.

## Fund Balance Management

In governmental budgeting language, *Fund Balance* is the excess of assets and estimated revenues of a fund over its liabilities, reserves, and appropriations. The portion of this balance that is free and unencumbered for financing the next year's budget is called *Available Fund Balance*.

Management of Fund Balance shortages is a critical factor in stabilizing County finances and is carefully evaluated by rating agencies when the County seeks debt financing. To assure prudent overall budget management, the Board adopted guidelines for departmental budget change requests that occur after budget adoption. Budget change guidelines are as follows:

- Requests are to be minimized;
- Requests are to be revenue offset; and
- Non revenue-offset requests are to be limited to emergencies or to the support of critical Board priorities.

The consequence of not adhering to such guidelines is to risk proliferation of budget change requests to authorize staffing and programming increases during the year from one-time departmental budget savings. Frequently, this results in ongoing full-year costs the following fiscal year without revenue support, which means cuts elsewhere are needed to keep the budget balanced. Such budget change requests during the year are counter-productive because such incrementalism erodes the Board's funding flexibility outside of the comprehensive annual budget review process when all program priorities are reviewed together.



As noted earlier in this budget message, the downturn of the economy has negatively impacted the County's revenue sources in the recent years. A significant amount of funds has been redirected from the Reserve for Contingencies and the Capital Improvement Program to help bridge the budget gaps in the last three years. Recognizing the unsustainability of these one-time funds and the need to rebuild the County's Capital Improvement Program, the Board established the funding guidelines designating the General Fund year-end fund balances as one-time resources for one-time uses (B-10-965). However, due to the severity of this year's funding shortfall, the proposed budget recommends suspending the policy and includes \$7.3 million in the projected year-end fund balance for operations.

## **Supplemental Requests**

Department Heads and community-based organizations submitted \$3.4 million in requests for supplemental funding which are not provided for in the recommended budget. Sixty-nine capital projects at a preliminary estimated cost of \$196.6 million are also not funded. The development of the 2011-12 Proposed Budget has continued to be difficult; it represents the third consecutive year of cutbacks. Even with the use of one-time funds, painful reductions are still needed as we attempt to bring expenses closer in line with ongoing revenues. The State budget continues to pose significant risk to the County's financial health and there are major uncertainties related to the Governor's 2011 Realignment proposals. In an effort to adhere to the Board-established fiscal policies, some departmental wants and needs are unaddressed.

As a result of the funding recommendations which comprise the 2011-12 Proposed Budget, the Board may hear requests by departments, special interest groups, community-based organizations, and the general public to add funding during the budget hearing. In providing policy guidance on desired budget adjustments, the Board will also need to provide policy guidance as to which areas of the County budget should be reduced to offset any added costs. Supplemental requests are outlined in Attachment A and detailed in individual budget narratives.

## **Final Budget Hearing**

Our office has identified several significant individual budget unit recommendations for Board review during the Final Budget Hearing. When particular functional areas are scheduled for discussion, the Board may wish to examine other areas as well. Department Heads and members of the public will have an opportunity to comment. Additionally, some community-based organizations may desire to make presentations. Supplemental budget requests will be presented.

The impacts of State Budget actions are unknown at this time. It may be necessary to return to the Board to re-open budget considerations after the 2011-12 Final Budget is adopted, should additional funding become available or should major funding/program reductions be imposed based upon the adopted State Budget.

## **Appreciation**

There were insufficient resources to address all requests for funding and to maintain the County services or operations. Accordingly, some departments are expected to explain their concerns about service levels, and facility and technology needs, and make appeals for supplemental funding during the Final Budget Hearing. Despite these concerns, County Administrator's staff has received excellent cooperation and is grateful to Department Heads and their staff.

Appreciation is particularly extended to the Auditor-Controller's Office, Information Systems Division, and Purchasing and Support Services for the production of the document. Finally, the County Administrator's staff is recognized for the hard work, professional evaluation, and long hours they contributed to the preparation of the document.

## **Recommendations**

It is recommended that your Board:

1. Approve the proposed County and Special Districts budgets for 2011-12. This action does not constitute final approval of any of the proposals prior to the Final Budget Hearing. It does, however, provide the document that will be presented to your Board for the Final Budget Hearing and give Department Heads and the public information from which other requests or recommendations can be made.
2. Set Tuesday, June 28, 2011, at 1:30 p.m. as the time to begin the Final Budget Hearing on the adoption of the County and Special Districts budgets and authorize the Clerk of the Board of Supervisors to publish the required hearing notice.

Very truly yours,



Manuel Lopez  
County Administrator

## Attachment A

# ***Supplemental Budget Requests***

<b>Department</b>	<b>Amount</b>	<b>Supplemental Items</b>	<b>Page #</b>
➤ San Joaquin Partnership	\$59,500	➤ Funding to restore County contribution.	A-50
➤ District Attorney	\$884,794	➤ Funding to retain 3 Deputy District Attorneys, 1 Legal Technician, and related costs to restore Circuit Court operations (\$705,766). ➤ Funding to retain 2 Investigative Assistants to restore subpoena services (\$179,028).	D-9
➤ Sheriff-Patrol	\$603,092	➤ Funding to retain 5 Deputy Sheriffs, and position-related costs. ➤ Retaining 32 unfunded positions in various divisions.	D-44
➤ Correctional Health	\$300,000	➤ Funding to cover supplemental pay costs, including shift differential/premium and speciality pay.	D-76
➤ Airport Enterprise Fund	\$278,223	➤ Funding to retain the Airport Deputy Director and the Administrative Assistant.	E-32
➤ Public Health Services	\$921,481	➤ Funding to retain 3 positions to support communicable disease infrastructure and prevention/out-reach activities (\$266,122). ➤ Funding to retain 4 positions to expand Public Health Nurse home visit capacity (\$255,951). ➤ Funding to retain 3.6 positions to maintain clinic and laboratory service at 2010-11 level (\$305,261).	F-20

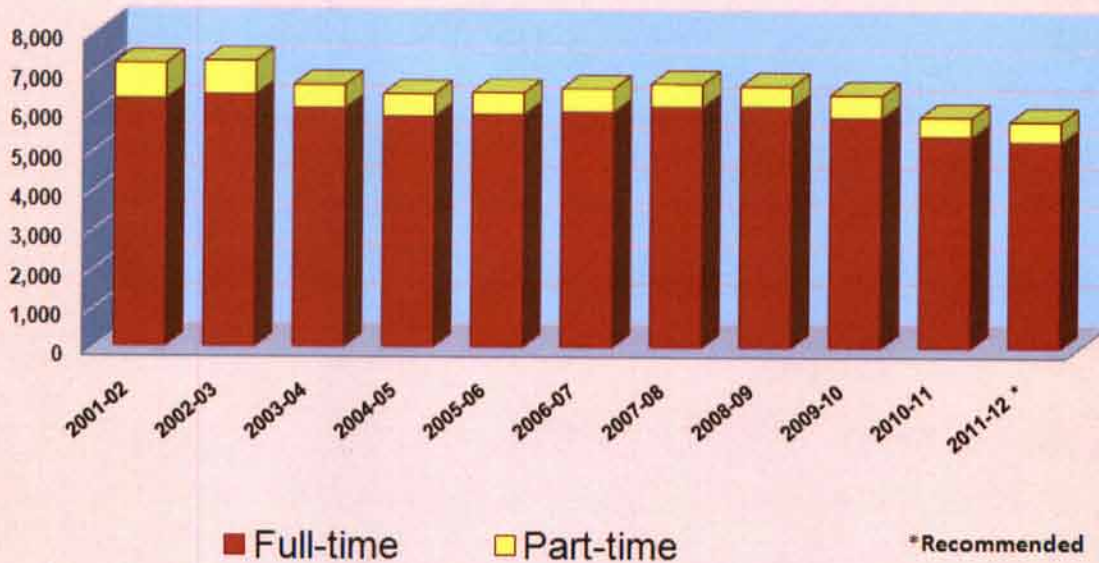


<b>Department</b>	<b>Amount</b>	<b>Supplemental Items</b>	<b>Page #</b>
➤ Public Health Services (continued)		➤ Funding to restore a Public Health Educator for the Network for a Healthy California program (\$94,147).	
➤ Child Abuse Prevention Council	\$43,500	➤ Funding to match Judicial Council Grant for Court Appointed Special Advocate program.	G-12
➤ Community Partnership for Families	\$150,000	➤ Funding to support Family Resources Centers.	G-12
➤ Family & Youth Services of San Joaquin County	\$33,000	➤ Funding to support Alternative Service Volunteer Program.	G-12
➤ Historical Society	\$111,600	➤ Funding to maintain core services at the Historical Museum.	I-7

# Statistical Summary

## 10-Year Trend: 2001-02 to 2011-12

### Staffing Trend

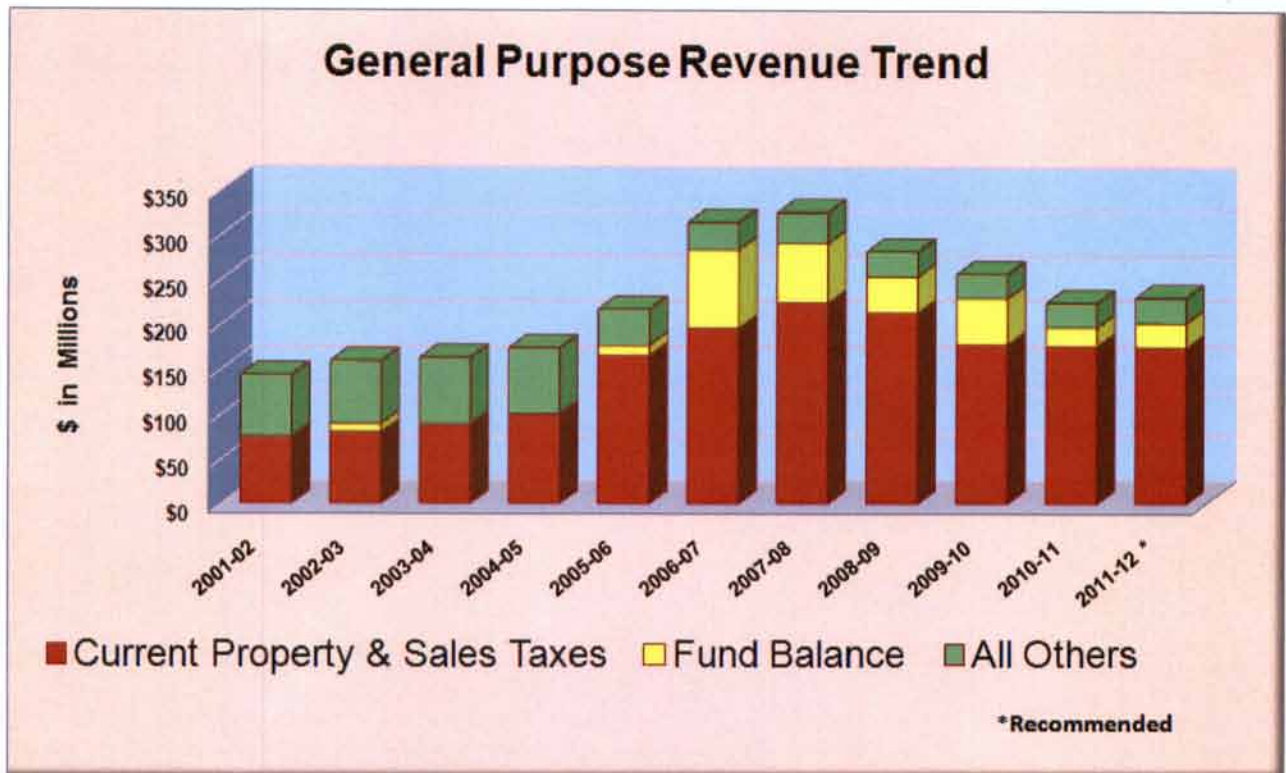
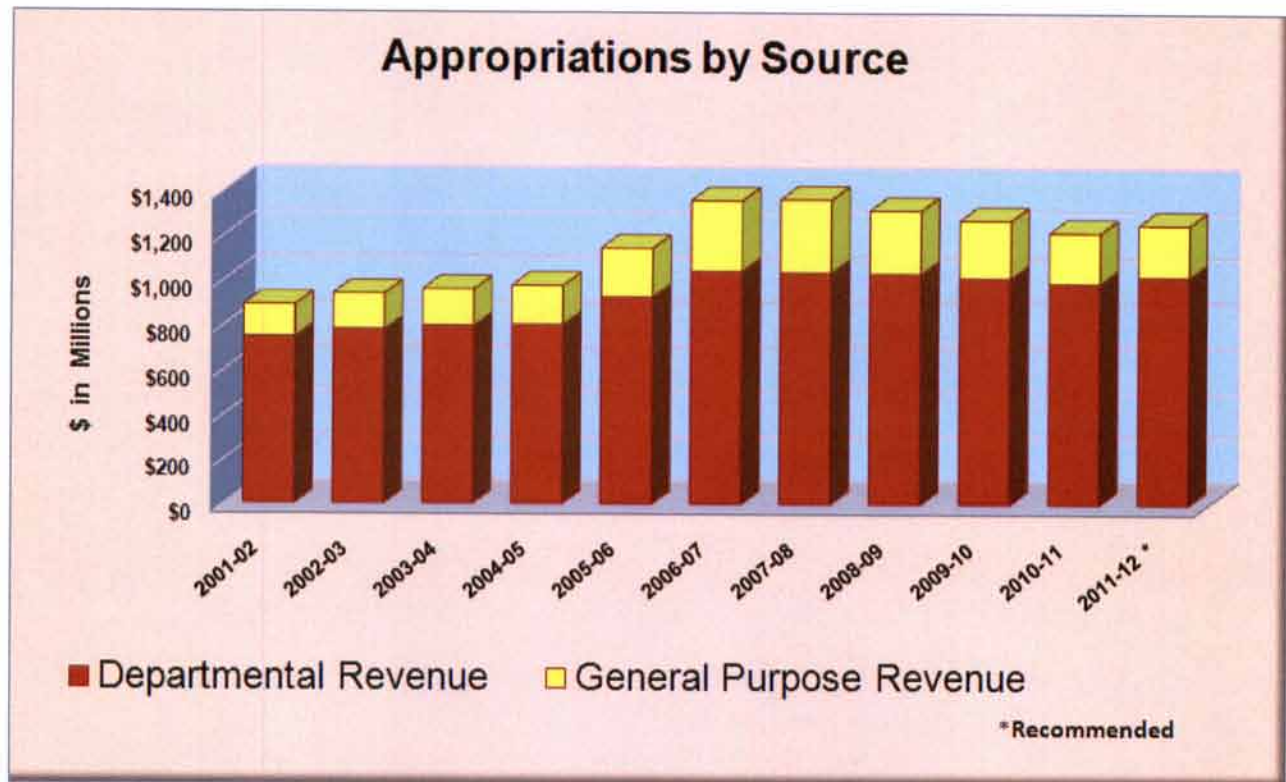


### Appropriation Trend



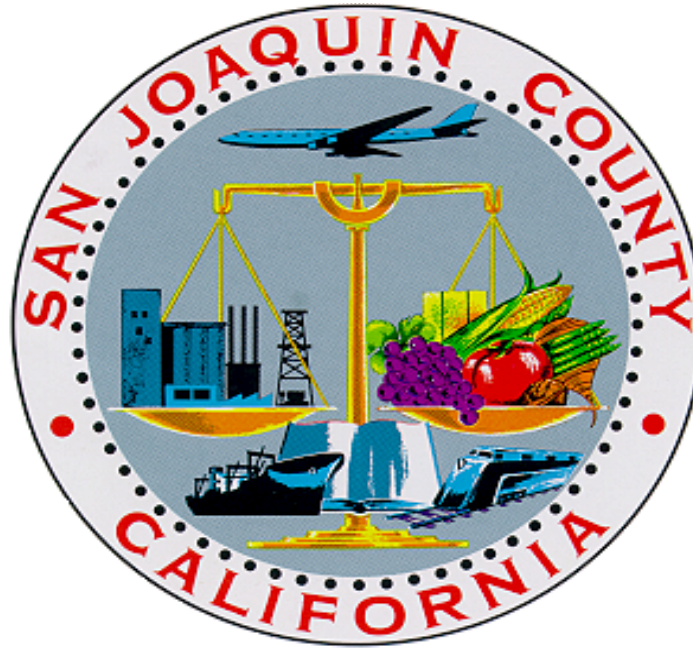
## Statistical Summary

### 10-Year Trend: 2001-02 to 2011-12





# *County of San Joaquin*



## *2011-2012 Proposed Budget*

June 14, 2011

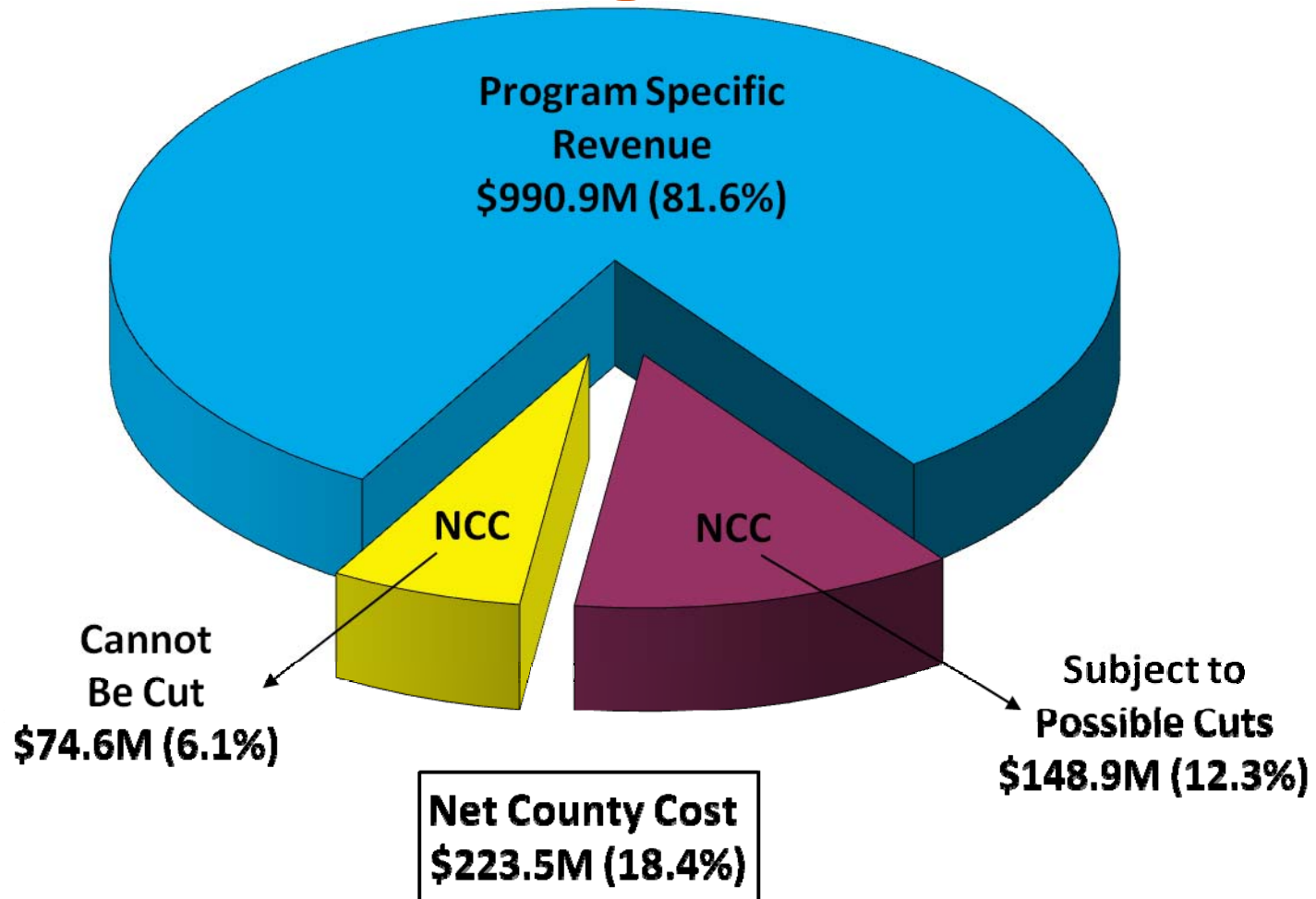
# Development of 2011-12 Budget

2

- Balance community services with diminishing resources – unknown State budget impacts
- Board established fiscal/budget/reserve policies
- Great Recession → Local revenue base erosion
  - ❑ 3<sup>rd</sup> consecutive year of NCC cutbacks
  - ❑ Continue restructuring & downsizing organization
  - ❑ Use one-time/time-limited solutions to mitigate more severe service cuts & save jobs
  - ❑ Imperative to make structural changes

# 2010-11 Adopted Budget: *\$1.2 Billion*

3





# Governor's May Revision

## *Potential Impacts*

4

### ➤ State/Local Realignment – \$5.6B

- ❑ Public Safety
- ❑ Mental Health
- ❑ Social Services

### ➤ Williamson Act Subventions

### ➤ Social Services

- ❑ CalWORKs
- ❑ IHSS

### ➤ Medi-Cal

### ➤ Enterprise Zones





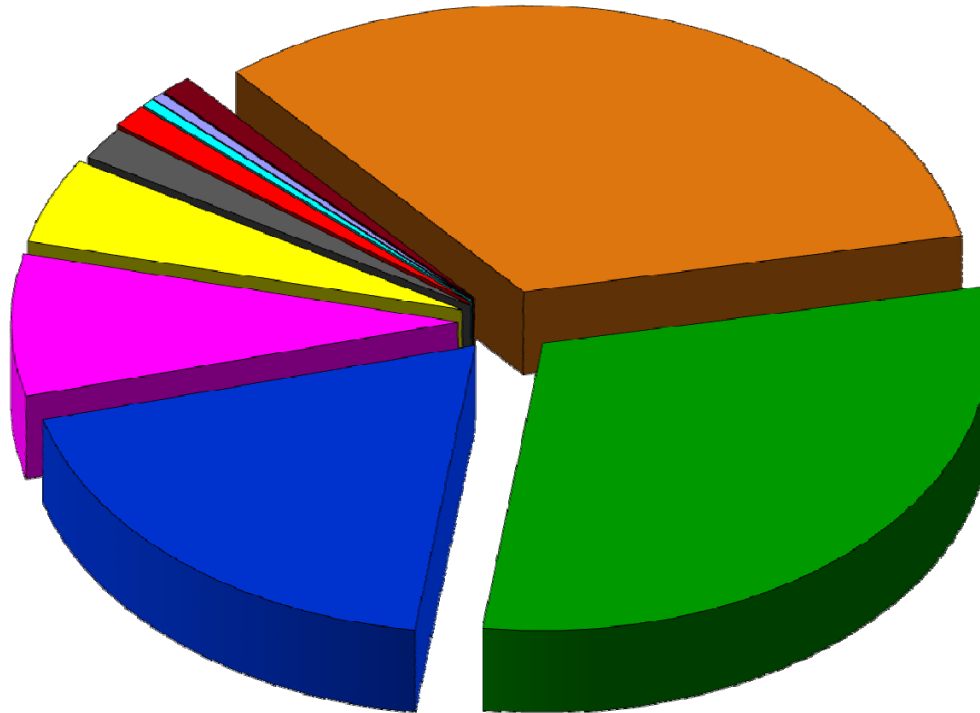
# 2011-12 Appropriation (*\$ in Millions*)

5

	2010-11	2011-12	Increase/(Decrease)	
			Amount	Percent
General Government	\$53.6	\$60.3	\$6.7	12.5%
Capital Maintenance	17.1	23.6	6.5	38.0%
Environ Protection	16.8	16.5	(0.3)	-1.8%
Law & Justice	233.0	233.5	0.5	0.2%
Roads & Facilities	112.5	99.9	(12.6)	-11.2%
Health Services	372.8	411.8	39.0	10.5%
Human Services	386.4	378.5	(7.9)	-2.0%
Education	5.7	5.6	(0.1)	-1.8%
Parks & Recreation	5.9	5.7	(0.2)	-3.4%
Contingencies	10.6	14.0	3.4	32.1%
Total Approp	\$1,214.4	\$1,249.4	\$35.0	2.9%

# 2011-12 Appropriation: *\$1.249 Billion*

6



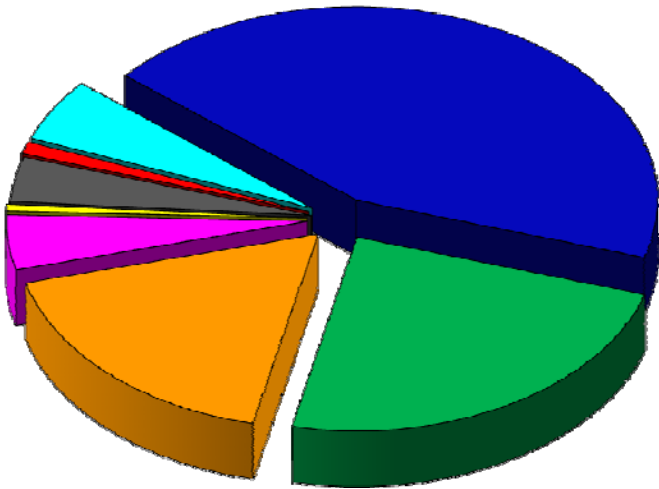
■ **Health Services** (\$411.8M, 33%)  
■ **Law & Justice** (\$233.5M, 19%)  
■ **General Government** (\$60.3M, 5%)  
■ **Environmental Protection** (\$16.5M, 1%)  
■ **Education** (\$5.6M, 0.5%)

■ **Human Services** (\$378.5M, 30%)  
■ **Roads & Facilities** (\$99.9M, 8%)  
■ **Capital Improvements** (\$23.6M, 2%)  
■ **Parks & Recreation** (\$5.7M, 0.5%)  
■ **Contingencies** (\$14.0M, 1%)

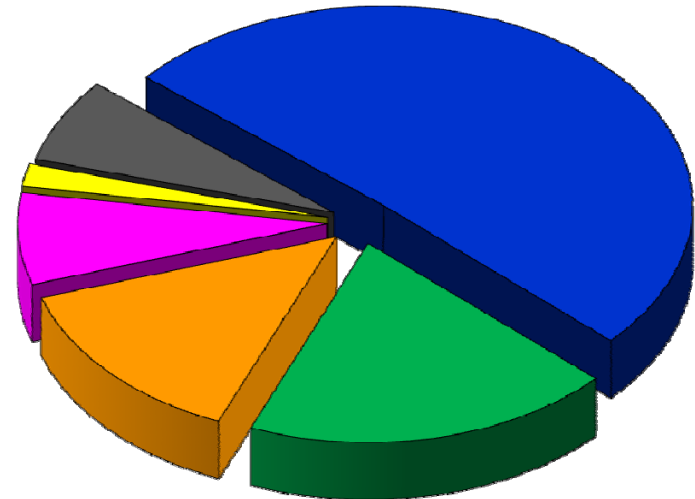
# Use of Funds \$1.249B

# Source of Funds \$1.249B

7



- Staffing (\$609.6M, 49%)
- Services & Supplies (\$330.1M, 26%)
- Other Charges (\$244.3M, 20%)
- Capital/Infrastructure (\$63.9M, 5%)
- Equipment/Fixed Assets (\$8.2M, 1%)
- Operating Transfers (\$52.3M, 4%)
- Contingencies (\$14.0M, 1%)
- Expense Reimbursements (-\$73.0M, -6%)



- Gov'tal Aid (\$634.1M, 51%)
- Charges for Services (\$241.5M, 19%)
- Property Taxes (\$173.1M, 14%)
- Other Revenues (\$92.9M, 7%)
- Other Taxes (\$23.0M, 2%)
- Fund Balances (\$84.8M, 7%)

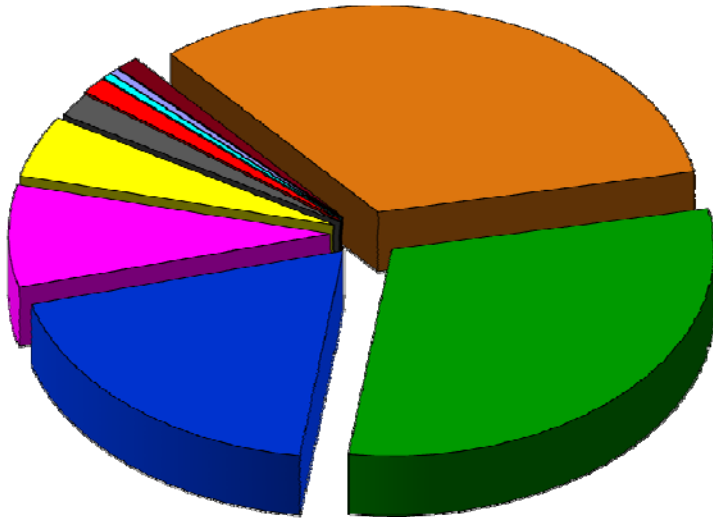
# 2011-12 Net County Cost (\$ in Millions)

8

	2010-11	2011-12	Increase/(Decrease)	
			Amount	Percent
<b>General Government</b>	<b>\$19.4</b>	<b>\$23.8</b>	<b>\$4.4</b>	<b>22.7%</b>
<b>Capital Maintenance</b>	<b>5.9</b>	<b>10.1</b>	<b>4.2</b>	<b>71.2%</b>
<b>Environ Protection</b>	<b>4.8</b>	<b>3.9</b>	<b>(0.9)</b>	<b>-18.8%</b>
<b>Law &amp; Justice</b>	<b>130.4</b>	<b>126.4</b>	<b>(4.0)</b>	<b>-3.1%</b>
<b>Roads &amp; Facilities</b>	<b>0.7</b>	<b>1.2</b>	<b>0.5</b>	<b>71.4%</b>
<b>Health Services</b>	<b>25.6</b>	<b>25.0</b>	<b>(0.6)</b>	<b>-2.3%</b>
<b>Human Services</b>	<b>23.5</b>	<b>22.6</b>	<b>(0.9)</b>	<b>-3.8%</b>
<b>Education</b>	<b>0.4</b>	<b>0.4</b>	<b>0.0</b>	<b>0.0%</b>
<b>Parks &amp; Recreation</b>	<b>2.6</b>	<b>2.3</b>	<b>(0.3)</b>	<b>-11.5%</b>
<b>Contingencies</b>	<b>10.6</b>	<b>14.0</b>	<b>3.4</b>	<b>32.1%</b>
<b>Total NCC</b>	<b>\$223.9</b>	<b>\$229.7</b>	<b>\$5.8</b>	<b>2.6%</b>

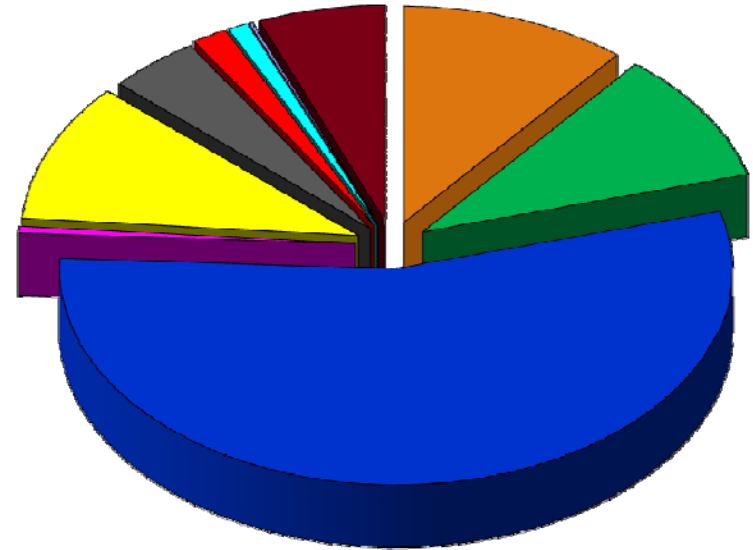


# Appropriation \$1.249B



- Health Services (\$411.8M, 33%)
- Human Services (\$378.5M, 30%)
- Law & Justice (\$233.5M, 19%)
- Roads & Facilities (\$99.9M, 8%)
- General Government (\$60.3M, 5%)
- Capital Improvements (\$23.6M, 2%)
- Environmental Protection (\$16.5M, 1%)
- Parks & Recreation (\$5.7M, 0.5%)
- Education (\$5.6M, 0.5%)
- Contingencies (\$14.0M, 1%)

# Net County Cost \$229.7M



- Health Services (\$25M, 11%)
- Human Services (\$22.6M, 10%)
- Law & Justice (\$126.4M, 55%)
- Roads & Facilities (\$1.2M, 0.5%)
- General Government (\$23.8M, 10%)
- Capital Improvements (\$10.1M, 4%)
- Environmental Protection (\$3.9M, 2%)
- Parks & Recreation (\$2.3M, 1%)
- Education (\$0.4M, 0.2%)
- Contingencies (\$14.0M, 6%)

# 2011-12 General Purpose Revenues (*\$ in Millions*)

10

	2010-11	2011-12	Increase/(Decrease)	
			Amount	Percent
<b>Current Prop Taxes</b>	<b>\$165.0</b>	<b>\$162.3</b>	<b>(\$2.7)</b>	<b>-1.6%</b>
<b>Sales Taxes</b>	<b>11.1</b>	<b>12.2</b>	<b>1.1</b>	<b>9.9%</b>
<b>State Shared Revenues</b>	<b>3.8</b>	<b>4.4</b>	<b>0.6</b>	<b>15.8%</b>
<b>Tobacco Settlement</b>	<b>5.1</b>	<b>5.6</b>	<b>0.5</b>	<b>9.8%</b>
<b>Interest Income</b>	<b>0.5</b>	<b>0.5</b>	<b>0.0</b>	<b>0.0%</b>
<b>Other Taxes</b>	<b>2.7</b>	<b>2.7</b>	<b>0.0</b>	<b>0.0%</b>
<b>Other Revenues</b>	<b>15.5</b>	<b>15.1</b>	<b>(0.4)</b>	<b>-2.6%</b>
<b>Fund Balance</b>	<b>20.2</b>	<b>26.9</b>	<b>6.7</b>	<b>33.2%</b>
<b>Total GPR</b>	<b>\$223.9</b>	<b>\$229.7</b>	<b>\$5.8</b>	<b>2.6%</b>

# Property Taxes

## *2004-05 to 2011-12*

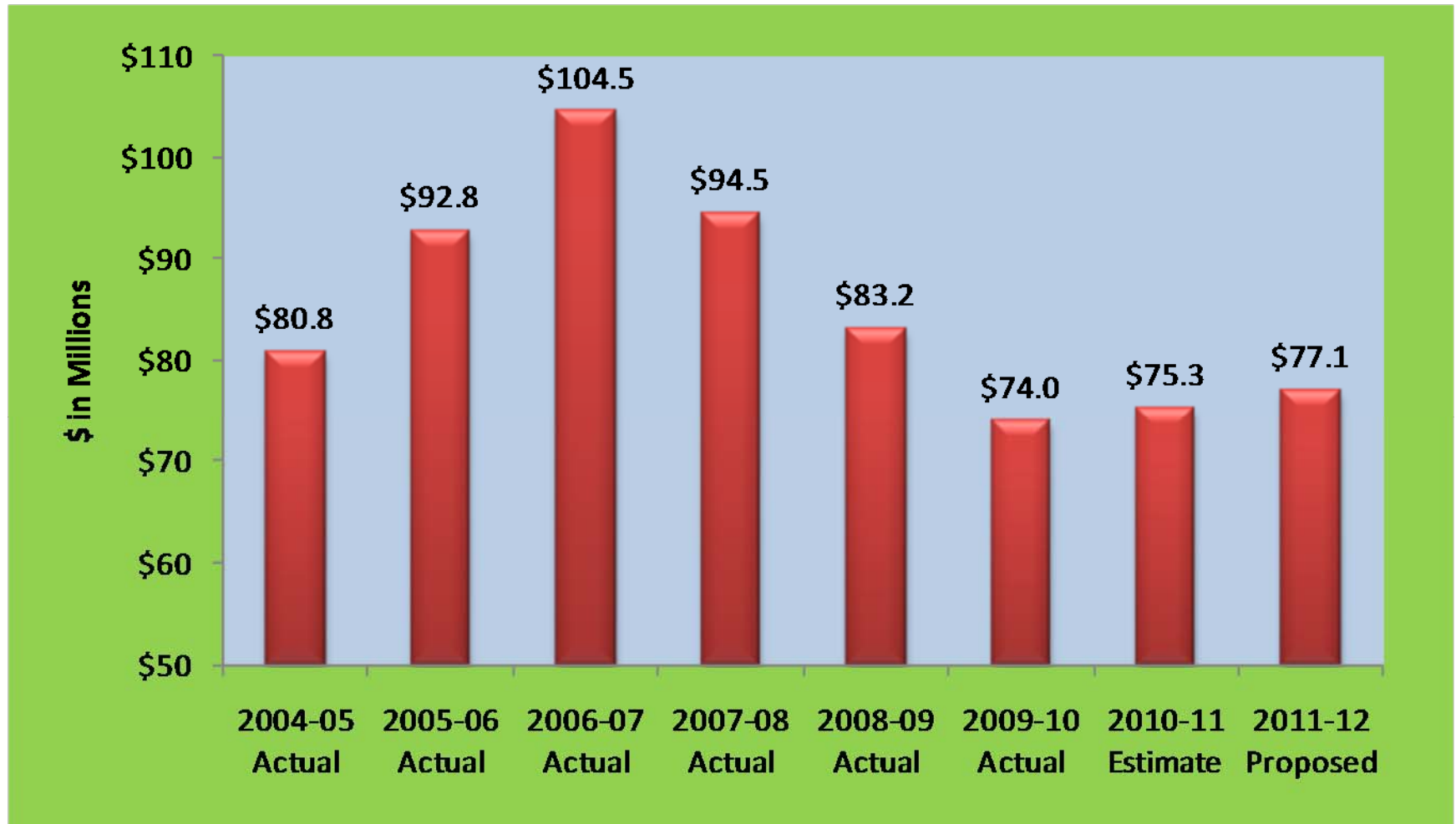
11



# Sales Taxes (GPR, Prop 172 & Realignment)

## *2004-05 to 2011-12*

12





# One-Time Solutions (*\$ in Millions*)

13

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>
<b>Reduce Reserve for Contingencies</b>	<b>\$17.1</b>	<b>\$6.1</b>	<b>\$6.0</b>
<b>Defund capital projects</b>	<b>21.3</b>	<b>8.4</b>	<b>8.7</b>
<b>General Fund year-end balances</b>	<b>0.0</b>	<b>3.9</b>	<b>7.3</b>
<b>Redirect Tobacco Settlement Fund</b>	<b>6.6</b>	<b>5.1</b>	<b>0.0</b>
<b>Reduce 2008-09 spending</b>	<b>8.5</b>	<b>0.0</b>	<b>0.0</b>
<b>Eliminate deferred maintenance</b>	<b>1.1</b>	<b>0.0</b>	<b>0.0</b>
<b>Use one-time ARRA funds</b>	<b>10.2</b>	<b>16.0</b>	<b>2.0</b>
<b>Use Criminal Facilities Trust</b>	<b>3.1</b>	<b>3.1</b>	<b>3.1</b>
<b>Use Airport reserve</b>	<b>0.0</b>	<b>0.6</b>	<b>0.2</b>
<b>Use Parks trust funds</b>	<b>0.6</b>	<b>1.9</b>	<b>1.9</b>
<b>Total One-Time Solutions</b>	<b>\$68.5</b>	<b>\$45.1</b>	<b>\$29.2</b>

# Major Looming Issues

14

- Separation costs for laid-off employees
- State budget impacts
  - ❑ State/Local Realignment = \$5.6B Statewide
    - ❖ Tax extensions – unknown, significant exposure
  - ❑ Health & Human Services program reductions



# 2011-12 Staffing

15

	<u>2010-11</u>	<u>2011-12</u>	<u>Increase/(Decrease)</u>	
			<u>Amount</u>	<u>Percent</u>
General Government	453.5	438.6	(14.9)	-3.3%
Capital Maintenance	50.5	48.3	(2.2)	-4.4%
Environ Protection	148.4	139.5	(8.9)	-6.0%
Law & Justice	1,560.4	1,496.4	(64.0)	-4.1%
Roads & Facilities	222.2	219.0	(3.2)	-1.4%
Health Services	2,231.8	2,272.2	40.4	1.8%
Human Services	1,154.0	1,106.3	(47.7)	-4.1%
Education	3.0	3.0	0.0	0.0%
Parks & Recreation	60.6	61.4	0.8	1.3%
Total Staffing	5,884.4	5,784.7	(99.7)	-1.7%



# 2011-12 Staffing

16

- Net staffing decrease = 99.7 FTE positions
  - ❑ Delete 218 full-time positions – 88 layoffs
    - ❖ 69 in public safety
    - ❖ 60 in HSA, EEDD & Child Support
    - ❖ 51 in HCS & SJGH
    - ❖ 13 in Public Works, CDD & Airport
    - ❖ 25 in admin/support services  
(delete 4 more midyear thru attrition)
  - ❑ Delete 75.1 part-time/temporary positions
  - ❑ Add 90 new positions primarily in HSA & SJGH
  - ❑ Add 103.4 part-time/temporary positions



# Position Changes by Rep Unit

17

Representation Unit	Delete	Add	Inc/(Dec)	
Elected/Executive	(1)		(1)	(11), 9%
Sr/Physician Mgmt	(6)	1	(5)	
Middle Mgmt	(5)	5		
LEMA/Sergeants	(5)		(5)	
Confidential	(2)	1	(1)	(117), 91%
SEIU	(177)	71	(106)	
Nurses	(3)	10	7	
Deputy Sheriffs	(7)		(7)	
Correctional Officers	(2)		(2)	
Probation Officers	(3)	1	(2)	
Attorneys	(7)		(7)	
Peace Officer Misc		1	1	
<b>Total</b>	<b>218</b>	<b>90</b>	<b>(128)</b>	



# Staffing by Rep Unit

18

Representation Unit	June 2011	% of Total		2011-12	% of Total
Elected/Executive	40	0.7%	378, 7.0%	39	0.7%
Sr/Physician Mgmt	86	1.6%		81	1.5%
Middle Mgmt	195	3.6%		195	3.7%
LEMA/Sergeants	57	1.1%		52	1.0%
Confidential	96	1.8%	5,019, 93.0%	95	1.8%
SEIU	3,781	70.1%		3,675	69.7%
Nurses	361	6.7%		368	7.0%
Deputy Sheriffs	242	4.5%		235	4.5%
Correctional Officers	232	4.3%		230	4.4%
Probation Officers	117	2.2%		115	2.2%
Attorneys	112	2.1%		105	2.0%
Physicians	60	1.1%		60	1.3%
Peace Officer Misc	18	0.3%		19	0.4%
<b>Total</b>	<b>5,397</b>	<b>100.0%</b>		<b>5,269</b>	<b>100.0%</b>

367,  
7.0%

4,902,  
93.0%



# Budget Highlights

## *Employee Relations*

19

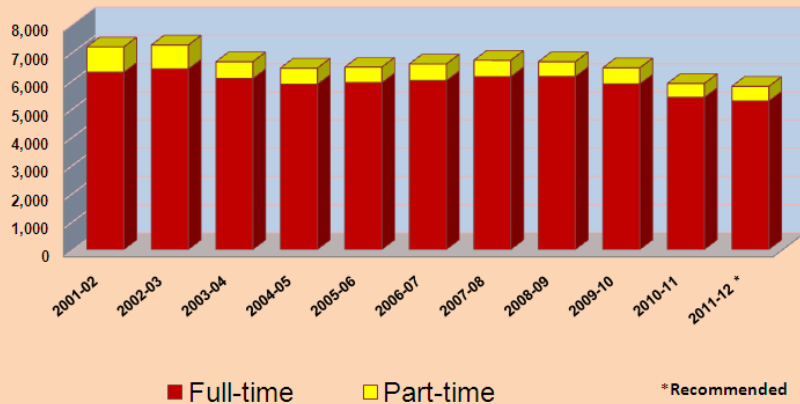
- 16 rep units representing 95% of workforce
  - ❑ 8 units – agreements expire 6/30/2011
  - ❑ 1 unit – agreement expire 12/31/2011
  - ❑ 4 units – agreements expire 6/30/2012
  - ❑ 3 units – agreements expire 6/30/2015
- Negotiations with 8 units - 74% of workforce
  - ❑ Long-term cost savings: health care & retirement
- Agreements with 8 units
  - ❑ 6 agreed to concessions & terms extended
  - ❑ 2011-12 adjustments → deferred from 2010-11

# Budget Highlights

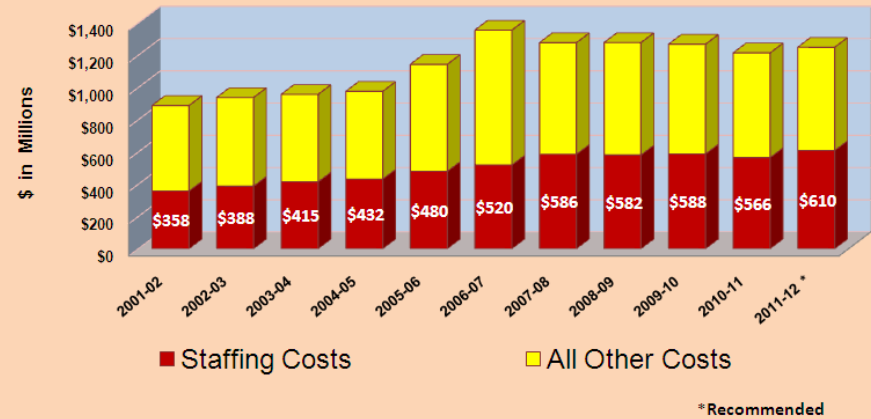
## *2001-02 to 2011-12*

20

### Staffing Trend



### Appropriation Trend



- 2000 population: 564K
- 2001-02 budget: \$887.7M
- Total staffing: 6,994.2 FTE
- Staffing costs \$358M, 40% of budget
- Avg position cost: \$51K

- 2010 population: 685K
- 2011-12 budget: \$1,249M
- Staffing costs \$610M, 49% of budget
- Total staffing: 5,784.7 FTE
- Avg position cost: \$105K, more than double in 10 years (CCPI 25.8%)





## Budget Highlights *Allocated Positions*

### ➤ Vacant Positions

- ❑ 408 positions; 7.6% vacancy rate

### ➤ 2011-12 Proposed Budget

- ❑ Delete 218 positions (130 vacant, 88 filled)
- ❑ Add 90 positions
  - ❖ 318 in SJGH, HSA, BHS & PW
  - ❖ 113 under recruitment
    - ✓ First consideration for laid-off employees

# Budget Highlights

## *Organizational Reviews*

22

- Established SJGH as stand-alone dept to be more business-like
- Transferred animal control to Sheriff's Office
- 5 fewer stand-alone depts & dept heads
  - ❑ LR → HR
  - ❑ Elections → ISD
  - ❑ VSO → HCSA
  - ❑ OES Admin/Operations → General Services
  - ❑ OES HazMat → EHS
  - ❑ Parks & Recreation → General Services

# Budget Highlights

## *ARRA Funds (\$ in Millions)*

23

	<u>2010-11</u>	<u>2011-12</u>
<b>Employment &amp; training</b>	<b>\$8.1</b>	<b>\$0.0</b>
<b>Federal Medical Assistance Percentages</b>		
<b>San Joaquin General Hospital</b>	<b>10.5</b>	<b>0.0</b>
<b>IHSS/Foster Care/Adoptions</b>	<b>3.2</b>	<b>0.0</b>
<b>Weatherization/senior/children services</b>	<b>6.0</b>	<b>1.6</b>
<b>Homeless prevention - CDBG</b>	<b>1.0</b>	<b>0.7</b>
<b>Recovery JAG</b>	<b>2.3</b>	<b>2.0</b>
<b>Total Federal ARRA Funds</b>	<b>\$31.1</b>	<b>\$4.3</b>

### ➤ District Attorney

- ❑ Delete 13 positions (attorneys, investigators, & support staff)
  - ❖ Loss of 66 or 33% since 2007-08
- ❑ Service impacts: misdemeanor prosecution, circuit court operations, subpoena services

### ➤ Public Defender

- ❑ Delete 8 positions (attorneys, investigator, & support staff)
  - ❖ Loss of 34 or 35% since 2007-08
- ❑ Service impacts: no longer accept new cases at circuit courts

### ➤ Sheriff's Office

- ❑ Delete 36 positions (sworn & correction officers, management & support staff)
  - ❖ Loss of 144 or 17% since 2007-08
- ❑ Service impacts: response to police services, evidence processing, supervision, reassignment/restructuring
- ❑ Animal control operations (6 officers & 1 support)



### ➤ Probation

- ❑ Delete 5 positions (probation & detention officers)
  - ❖ Loss of 47 or 14% since 2007-08
- ❑ Reassign positions to grant-funded programs, e.g. Day Reporting Center

### ➤ Child Support Services

- ❑ Delete 12 positions (administrative & program staff)
  - ❖ Loss of 18 or 10% since 2007-08
- ❑ Reduction in federal funding

# Budget Highlights

## *Employment & Economic Development*

27

### ➤ 2011-12 budget

- ❑ \$8.6 M funding reduction
  - ❖ ARRA sunset
  - ❖ WIA base allocation
- ❑ Delete 31 positions or 27%

# Budget Highlights

## *Human Services Agency*

28

### ➤ Administration

- ❑ Add a net increase of 47 positions
  - ❖ Caseload growth
  - ❖ Fully funded by federal/state allocations

### ➤ Community Services

- ❑ Delete 3 full-time & 8.6 part-time positions
  - ❖ ARRA sunset
- ❑ CSBG funding
  - ❖ Assume state quo at \$913K
  - ❖ Proposal to eliminate/cut 50%

# Budget Highlights

## *Public Health Services*

29

- Delete 27 positions; loss of 135 or 43% since 07-08
- Service impact
  - ❑ Decimate capacity for face-to-face translation with Spanish-speaking clients
  - ❑ Delay in turnaround time for lab results
  - ❑ Fewer clinic hours for immunization, STD treatment & well-child exams
  - ❑ Limited follow up on communicable disease
  - ❑ Cease public education on HIV & STD prevention in alternative & continuation schools

# Budget Highlights

## *San Joaquin General Hospital*

30

### ➤ 2011-12 budget

- ❑ \$231.9M, an increase of \$36.1M
- ❑ Add 87.8 FTE positions
- ❑ \$9.9M capital/fixed assets
- ❑ Maintain \$11.6M Gen Fund support
  - ❖ Net of EMS - separated from SJGH



# Budget Highlights

## *San Joaquin General Hospital*

31

### ➤ CDCR contracts

- ❑ 2011-12: \$15.1M & 25.8 FTEs
- ❑ 2011-12: \$3.2M for Medical Guarded Unit construction

### ➤ Medi-Cal Waiver - “Bridge to Healthcare Reform”

- ❑ DSRIP – \$93.8M over 5 years → performance-based
  - ❖ 2011-12: \$12.2M & 32.6 FTEs
  - ❖ 2011-12: \$3.2M for medical/computer equipment
- ❑ LIHP
  - ❖ 2011-12: \$6.2M

# Budget Highlights

## *Parks & Recreation*

32

- Place under General Services January 2012
- Delete 5 positions (3 midyear 2011-12)
- Continue to use \$1.9M Parks trusts for operations
  - can't sustain beyond 2012-13
- Evaluate operational & funding opportunities
  - ❑ Contract with year-round facility users
  - ❑ Seek nonprofit to manage specific units, e.g. MG Zoo
  - ❑ Identify parks for potential closure

# Budget Highlights

## *City/County Library System*

33

### ➤ Agreement with Stockton to continue partnership & operating model

- ❑ Quarterly & annual financial reports
- ❑ BOS input prior to implement hour/service reductions

### ➤ Close all branches 14 days

#### Calendar Year 2011

- ❖ July 4
- ❖ September 5
- ❖ October 10
- ❖ November 11, 24, & 25
- ❖ December 25, & 26

#### Calendar Year 2012

- ❖ January 1, 2 & 16
- ❖ February 13 & 20
- ❖ May 28

# Budget Highlights

## *Stockton Metro Airport*

34

### ➤ 2011-12 proposed budget

- ❑ Reduce staff from 10 to 8 with deletion of Deputy Director and Admin Assistant
- ❑ Revised recommendations due to Director's resignation to be considered during Final Budget Hearing
  - ❖ Keep Deputy to under-fill Director's position
  - ❖ Maintain Admin Assistant for 6 months
  - ❖ HR to conduct departmental review
  - ❖ Transfer Airpark 599 project to General Services

# Budget Highlights

## *Capital/Infrastructure Investments*

35

- Defund additional \$8.7M capital improvement projects (2009-10 = \$21.3M; 2010-11 = \$8.4M)
  - ❑ Juvenile Hall expansion project \$5.0M
  - ❑ Park improvements \$2.2M
  - ❑ Countywide food services facility \$1.5M
- 2011-12 public improvement program funded by carryover, Tobacco Settlement allocations, or federal/State funds

# Budget Highlights

## *Vehicle Purchases*

36

Assignment	2007-08	2011-12	Decrease
Fleet Services	824	775	49
Departments	398	300	98
Total	1,222	1,075	147

➤ Suspended replacement purchases for 2 years

➤ 2011-12 includes:

- ❑ 69 replacement vehicles at \$1.9M from Vehicle Replacement Reserve
- ❑ Depts plan to turn in 61 vehicles → fewer purchases



# Budget Highlights

## *Fee Issues-Cost Recovery*

37

- Special public services – e.g. property development, business/animal ownership – funded by special revenues
- Fees based on actual costs
- Less than full cost recovery deprives county resources for general services
- Fee increases to keep pace with costs
- Revenue adjustments included in various budgets

# Budget Highlights

## *Conclusion*

38

- 2011-12 budget continues to be balanced with one-time solutions, cost deferrals, service cuts, & staff reductions
- Organizational reviews
- Two major issues not addressed
  - ❑ Separation costs for laid off employees
  - ❑ Final State Budget

# *Unfunded Supplemental Requests: \$3.4M*

39

## ➤ County departments

1. District Attorney - \$885K
2. Sheriff-Coroner - \$603K
3. Health Care Svcs - \$1.2M
4. Airport – \$278K

## ➤ Non-County agencies

1. SJ Partnership - \$60K
2. Child Abuse Prevention Council - \$43K
3. Community Partnership for Families - \$150K
4. Family & Youth Services of SJC - \$33K
5. Historical Society - \$112K

# Recommended Actions

40

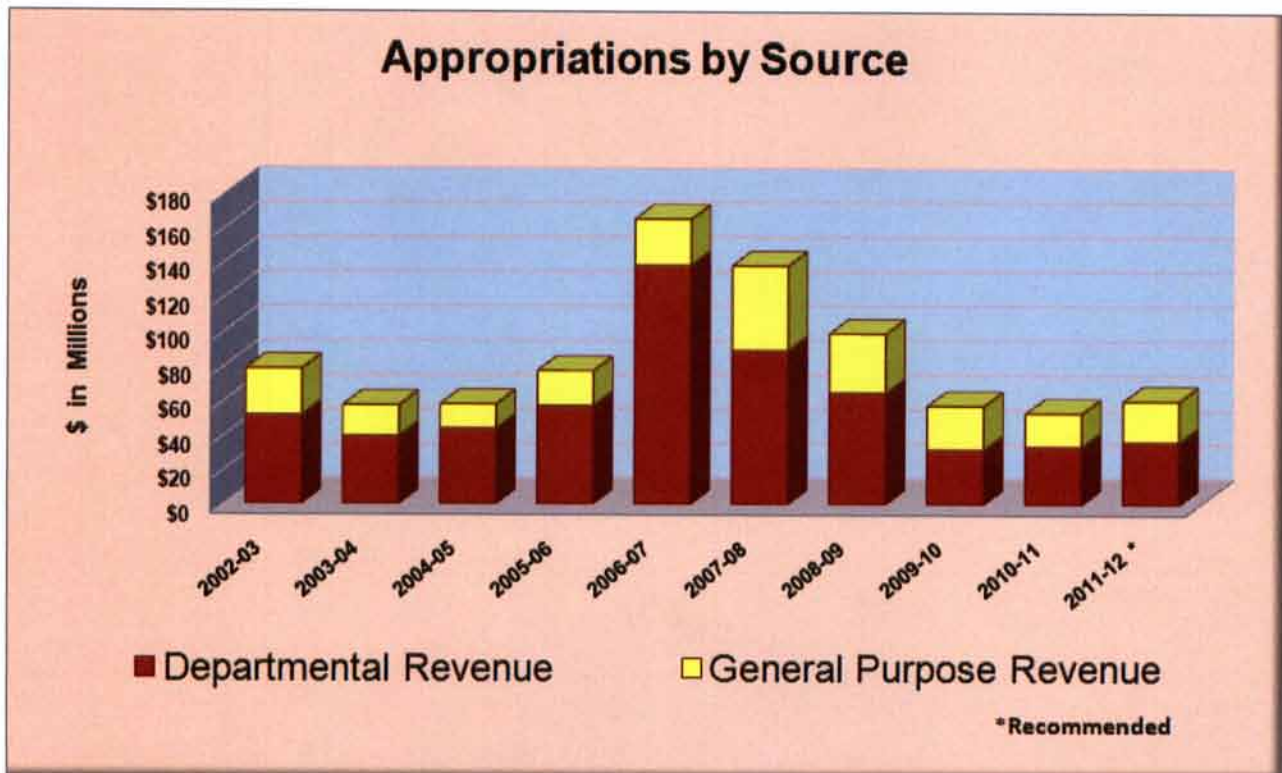
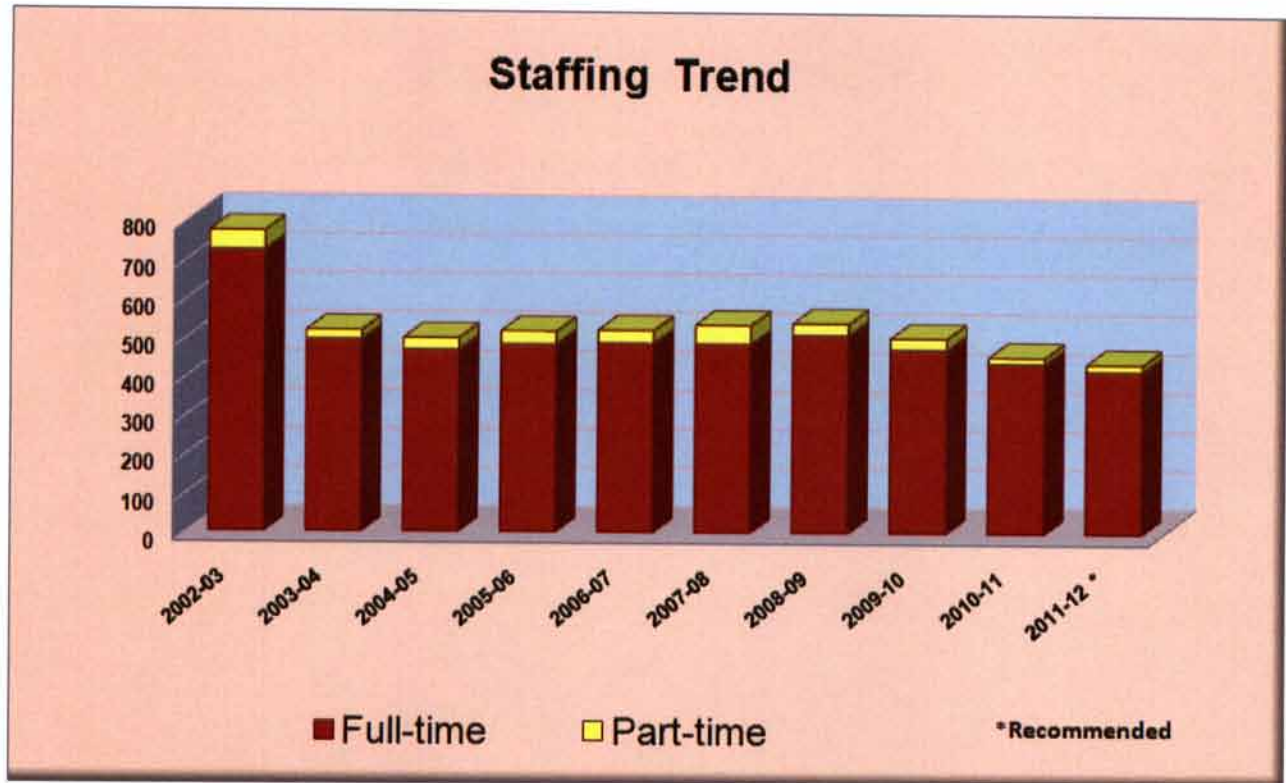
1. Approve Proposed 2011-12 Budget for consideration
2. Set Final Budget Hearing to begin June 28<sup>th</sup> at 1:30 p.m.
3. Direct Human Resources to issue layoff notices to impacted employees

# General Government Appropriations

	Page Number	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
1010100000 Board of Supervisors	A-4	\$2,123,039	\$2,432,037	\$2,432,037	\$308,998
1010200000 County Administrator	A-6	2,015,940	2,121,700	2,121,700	105,760
1010800000 Auditor-Controller	A-9	3,247,079	3,490,675	3,490,675	243,596
1010804000 Operating Transfers	A-11	1,657,668	571,557	571,557	(1,086,111)
1010805000 Tobacco Settlement	A-12	145,075	5,600,000	5,600,000	5,454,925
1010900000 Information Systems	A-15	1,411,192	2,737,575	2,737,575	1,326,383
1011000000 Treasurer-Tax Collector	A-27	5,387,334	5,297,421	5,297,421	(89,913)
1011100000 Assessor-Recorder- County Clerk	A-31	11,819,413	11,946,348	11,946,348	126,935
1011200000 Purchasing/Support	A-36	1,066,900	754,788	754,788	(312,112)
1011800000 County Counsel	A-41	1,102,092	1,074,177	1,074,177	(27,915)
1012400000 Human Resources	A-43	2,399,692	3,211,749	3,211,749	812,057
1013000000 Registrar of Voters	A-18	4,427,756	4,660,273	4,660,273	232,517
1015400000 Economic Promotion	A-51	298,762	208,762	149,262	(149,500)
1016000000 Surveyor	A-52	320,280	315,557	315,557	(4,723)
1016500000 Rebates/Refunds & Judgments/Damages	A-54	65,500	65,500	65,500	0
1018000000 Equipment Use & Debt Service	A-55	14,136,751	13,544,229	13,544,229	(592,522)
2025901000 Recorder-Equipment/ Automation	A-34	1,966,565	2,292,922	2,292,922	326,357
<b>Total - General Government</b>		<b>\$53,591,038</b>	<b>\$60,325,270</b>	<b>\$60,265,770</b>	<b>\$6,674,732</b>

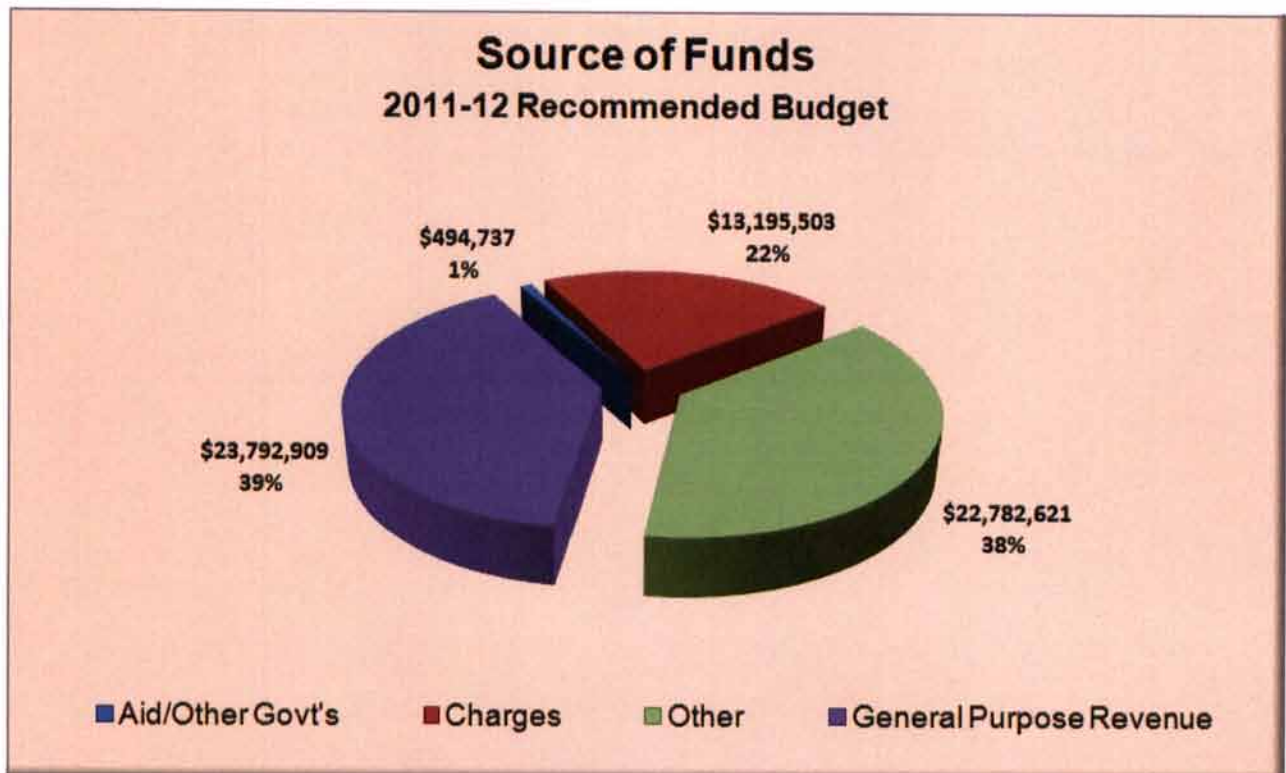
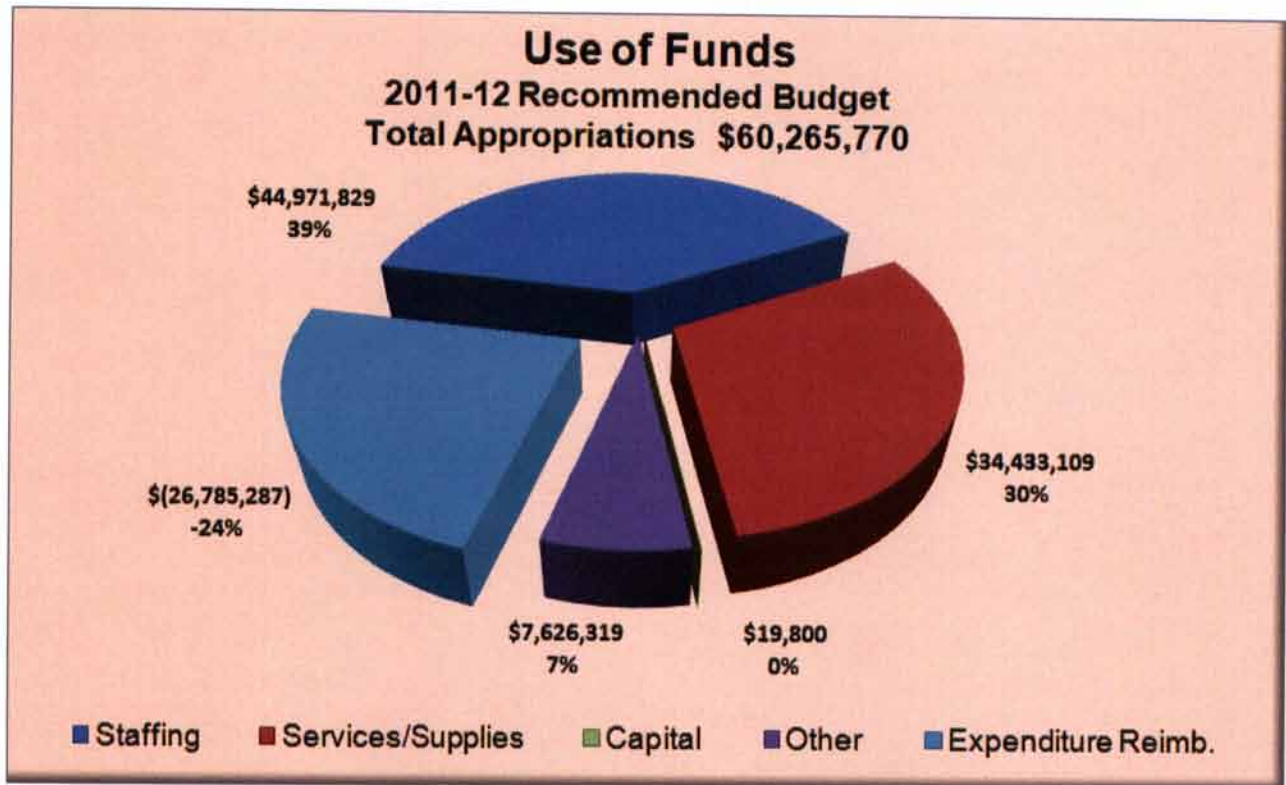
# General Government

## Statistical Summary





## General Government Statistical Summary



# Summary

## All Assessor-Recorder Budgets

Kenneth W. Blakemore, Assessor-Recorder-County Clerk

	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$10,734,080	\$11,406,793	\$11,378,038	\$11,378,038	(\$28,755)
Services & Supplies	1,351,968	1,512,593	1,755,602	1,755,602	243,009
Other Charges	1,600	5,000	5,000	5,000	0
Fixed Assets	8,559	18,000	19,800	19,800	1,800
Operating Transfers Out	434,074	1,062,762	1,300,000	1,300,000	237,238
<b>Total Expenditures</b>	<b>\$12,530,282</b>	<b>\$14,005,148</b>	<b>\$14,458,440</b>	<b>\$14,458,440</b>	<b>\$453,292</b>
Expenditure Reimbursements	(219,170)	(219,170)	(219,170)	(219,170)	0
<b>Total Appropriations</b>	<b>\$12,311,112</b>	<b>\$13,785,978</b>	<b>\$14,239,270</b>	<b>\$14,239,270</b>	<b>\$453,292</b>
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$2,692	\$2,500	\$2,750	\$2,750	\$250
Interest/Rents	47,907	50,000	25,000	25,000	(25,000)
Aid from Other Governments	53	350	0	0	(350)
Charges for Services	5,525,993	5,946,337	6,196,295	6,196,295	249,958
Miscellaneous Revenues	5,522	8,500	8,500	8,500	0
Operating Transfers In	801,074	1,563,554	1,599,331	1,599,331	35,777
Fund Balance	431,091	947,973	1,501,552	1,501,552	553,579
<b>Total Revenues</b>	<b>\$6,814,332</b>	<b>\$8,519,214</b>	<b>\$9,333,428</b>	<b>\$9,333,428</b>	<b>\$814,214</b>
<b>Net County Cost</b>	<b>\$5,496,780</b>	<b>\$5,266,764</b>	<b>\$4,905,842</b>	<b>\$4,905,842</b>	<b>(\$360,922)</b>
<b>Allocated Positions</b>	<b>132.0</b>	<b>127.0</b>	<b>120.0</b>	<b>120.0</b>	<b>(7.0)</b>
<b>Temporary (Full-Time Equivalent)</b>	<b>5.5</b>	<b>0.5</b>	<b>0.6</b>	<b>0.6</b>	<b>0.1</b>
<b>Total Staffing</b>	<b>137.5</b>	<b>127.5</b>	<b>120.6</b>	<b>120.6</b>	<b>(6.9)</b>

This is a summary of the budgets administered by the Assessor-Recorder-County Clerk. These include:

- 1011100000 Assessor-Recorder-County Clerk
- 2025901000 Recorder-Equipment/Automation

# Summary

## All Information Systems Budgets

Jerry Becker, Information Systems Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$9,930,691	\$10,212,396	\$10,182,331	\$10,182,331	(\$30,065)
Services & Supplies	5,777,363	6,293,115	7,495,621	7,495,621	1,202,506
Fixed Assets	114,441	0	0	0	0
Total Expenditures	\$15,822,495	\$16,505,511	\$17,677,952	\$17,677,952	\$1,172,441
Expenditure Reimbursements	(10,865,822)	(10,666,563)	(10,280,104)	(10,280,104)	386,459
Total Appropriations	\$4,956,673	\$5,838,948	\$7,397,848	\$7,397,848	\$1,558,900
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$765,789	\$1,929,704	\$397,737	\$397,737	(\$1,531,967)
Charges for Services	1,876,509	3,158,113	1,830,798	1,830,798	(1,327,315)
Miscellaneous Revenues	(42,702)	25,000	10,000	10,000	(15,000)
Total Revenues	\$2,599,596	\$5,112,817	\$2,238,535	\$2,238,535	(\$2,874,282)
Net County Cost	\$2,357,077	\$726,131	\$5,159,313	\$5,159,313	\$4,433,182
Allocated Positions	94.0	88.0	85.0	85.0	(3.0)
Temporary (Full-Time Equivalent)	14.9	12.0	12.0	12.0	0.0
Total Staffing	108.9	100.0	97.0	97.0	(3.0)

This is a summary of the budgets administered by the Information Systems Director. These include:

- 1010900000 Information Systems Division
- 1013000000 Registrar of Voters
- 8250000000 Office Automation Internal Service Fund
- 8270000000 Radio Internal Service Fund
- 8260000000 Telephone Internal Service Fund

# 1011100000—Assessor-Recorder-County Clerk

## General Government

Kenneth Blakemore, Assessor-Recorder-County Clerk

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$10,252,581	\$10,885,140	10,823,916	\$10,823,916	(\$61,224)
Services & Supplies	941,886	1,142,443	1,336,602	1,336,602	194,159
Other Charges	1,600	5,000	5,000	5,000	0
Fixed Assets	8,396	6,000	0	0	(6,000)
Total Expenditures	\$11,204,464	\$12,038,583	\$12,165,518	\$12,165,518	\$126,935
Expenditure Reimbursements	(219,170)	(219,170)	(219,170)	(219,170)	0
Total Appropriations	\$10,985,294	\$11,819,413	\$11,946,348	\$11,946,348	\$126,935
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$2,692	\$2,500	\$2,750	\$2,750	\$250
Interest/Rents	16	0	0	0	0
Aid from Other Governments	53	350	0	0	(350)
Charges for Services	4,829,157	5,216,337	5,501,295	5,501,295	284,958
Miscellaneous Revenues	5,522	8,500	8,500	8,500	0
Operating Transfers In	651,074	1,324,962	1,527,961	1,527,961	202,999
Total Revenues	\$5,488,514	\$6,552,649	\$7,040,506	\$7,040,506	\$487,857
<b>Net County Cost</b>	\$5,496,780	\$5,266,764	\$4,905,842	\$4,905,842	(\$360,922)
<b>Allocated Positions</b>	125.0	120.0	113.0	113.0	(7.0)
Temporary (Full-Time Equivalent)	5.0	0.0	0.1	0.1	0.1
<b>Total Staffing</b>	130.0	120.0	113.1	113.1	(6.9)

## Purpose

Functions of the Assessor-Recorder-County Clerk are mandated, while service levels are discretionary. This narrative includes both the Assessor and the Recorder-County Clerk budgets.

The Assessor is responsible for producing annual property assessment rolls including real property and unsecured property, the basis of property tax revenue. The Assessor discovers, values, and enrolls all taxable property in San Joaquin County. The Office also investigates and values all new construction; determines status and reappraises all properties with a change of ownership; monitors the planting/pulling of all commercial trees and vines; administers the constitutional exemption on young trees and vines; revalues Williamson Act property annually; makes reductions to Proposition 13 values where appropriate; establishes a system for mapping, identifying, and

appraising mobile homes; administers various tax exemption programs; and maintains Countywide ownership data and property maps.

Property taxes are the local public agencies' major source of General Purpose Revenue. The Assessor's property tax assessment rolls establish the property tax base for all local government agencies in the County, including cities, special districts, and school districts. Currently, the County collects approximately \$540 million for these agencies. Maximum revenue is achieved only through an active, fair, and complete assessment program.

The Recorder-County Clerk creates and maintains maps, property, birth, marriage, and death records; records fictitious name statements; issues marriage licenses; processes notary bonds; registers process servers, unlawful detainer assistants, and professional photocopiers; and processes Department of Fish and Game notices of determination.

# 1011100000—Assessor-Recorder-County Clerk

## General Government

### Major Budget Changes

#### Salaries & Employee Benefits

- \$587,261 Negotiated salary and benefits adjustments.
- (\$648,485) Delete seven positions.

➤ \$41,000

Increase in transfers from Vitals Fund for the eMarriage software and license support.

➤ \$30,000

Increase in recording fees.

➤ (\$88,001)

Decrease in transfers from Recorder's Modernization Fund for administrative support and automation projects.

#### Services & Supplies

- \$54,000 Increase in printing services.
- \$25,150 Increase in software and licenses expenses.
- \$126,135 Increase in data processing charges.

#### Revenues

- \$250,698 Increase in property tax administration fees based on current year's experience.
- \$250,000 Increase in transfer from Truncation Fund to conduct the truncation review in-house.

### Program Discussion

The 2011-12 recommended budget for the Assessor-Recorder-County Clerk totals \$12,165,518, which is an increase of \$126,935 from 2010-11. The budget includes negotiated salary and benefits adjustments, offset by the deletion of seven positions. The budget also includes fund transfers, primarily from the Recorder's Modernization and Truncation funds, totaling \$1,527,961 for automation projects and upgrades planned for 2011-12.

#### Assessor's Operations

The County's property assessment roll for 2010-11 was \$53.3 billion. The real estate market in San Joaquin

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Assessor's Operations</b>					
<i>Total Roll Values (000)</i>	\$63,335,688	\$62,710,199	\$56,079,725	\$53,923,016	\$52,300,000
<i>Property Transfers</i>	25,645	38,853	35,479	32,500	31,500
<i>New Subdivision Lots</i>	2,512	768	287	164	150
<i>Total Permits Received</i>	16,429	12,681	12,256	12,500	11,000
<i>Boats</i>	11,207	11,207	9,774	9,700	6,000
<i>Aircraft</i>	336	336	388	388	325
<i>Audits-Mandatory</i>	235	256	154	160	160
<i>Property Statements</i>	18,652	17,129	19,633	19,000	19,000
<i>Appeals Processed</i>	3,767	5,826	5,746	5,553	3,000
<i>Proposition 8 Reviews</i>	58,465	60,045	107,694	98,000	90,000
<b>Recorder's Operations</b>					
<i>Documents Recorded</i>	215,544	195,461	186,217	180,000	180,000
<i>Pages Recorded</i>	755,011	634,769	581,732	580,000	580,000
<i>Marriage Licenses Issued</i>	2,873	2,871	2,868	2,900	2,900
<i>Vital Statistics</i>	37,983	36,724	33,166	33,500	33,500

# 1011100000—Assessor-Recorder-County Clerk

## General Government

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County has dropped dramatically from its 2006 peak. In 2010-11 it was projected the market would either stabilize or the declines will be minimal in comparison to past years. Although the declines were more modest, the market has still not stabilized and consequently the Assessor projects a 3% decline in assessed value County-wide for 2011-12.

During 2010-11, nearly 60% of residential properties in the County received tax relief due to lower assessed market values. The Assessor expects most properties that received tax relief in 2010-11 will also receive tax relief in 2011-12. In addition, there are indications that values in the commercial and industrial sectors are declining as well and those properties will require reviews.

As of March 2011, the Assessor's Office processed 8,154 assessment appeals filed for 2009-10 and prior years; approximately 3,145 remain. During 2010-11, the department's information technology team completed an integrated appeals system that dramatically increased the number of appeals the department can process. The Assessor's Office can now process 400 appeals monthly and expects to meet the statutory deadline of November 30, 2011 for the 2009-10 appeals. For 2010-11, over 2,500 appeals have been filed and must be resolved by November 30, 2012.

San Joaquin County continues to experience a high rate of foreclosures. Each foreclosure requires two appraisals; one for the foreclosure and one for the subsequent purchase. This increase in workload is partially offset by the decline in the number of permit and subdivision applications. The department has also relied on additional automation, modifying procedures, and focusing on mandated programs to ensure the current property tax roll is completed timely.

### Recorder-County Clerk's Operations

The San Joaquin County Recorder's Office is now recording and processing deeds electronically. As of May 2011, three title companies are processing deeds electronically. The Recorder's Office received commitments from approximately 43 title companies, or their agents, to expand this service.

### Automation/System Enhancement Projects

The recommended budget includes \$1,527,961 from the Modernization Automation, and Fail-to-File Funds to provide for the modernization projects. This represents an increase of \$202,999 from 2010-11. In 2011-12, five positions will continue to be assigned to Digital Imaging Conversion and modernization projects. Both projects are expected to be implemented during 2012-13.

The Assessor-Recorder-County Clerk is aggressively working to improve efficiency and service quality by

automating processes and digitizing all records. During 2011-12, the department will continue the implementation of the County's Questys Imaging System, a long-term project to digitalize the workflow environment. The process will require hours of manual document review and digitizing conversion work. However, once the project is complete, it will streamline the document filing and retrieval process, and significantly improve the current workflow of the Assessor-Recorder-County Clerk's operations.

### Staff Reductions/Service Impacts

The 2011-12 recommended budget includes the deletion of three Appraisers, one Transfer Technician Supervisor, one Accounting Technician, one Senior Office Assistant, and one Recordable Documents Indexer.

- The Appraisers perform valuation functions and are the primary contact with taxpayers for assessment issues. Elimination of the three Appraiser positions will impact the quality of product the Office generates, which will potentially create a higher volume of appeals.
- The Transfer Technician Supervisor is responsible for performing the change in ownership analysis required to process reassessment under Proposition 13. To the extent possible, the supervising Principal Appraiser will assume these functions.
- The Accounting Technician is responsible for daily bookkeeping, monthly budget reconciliations, and purchasing duties. These duties will be assumed by the remaining Accounting Technician and some purchasing duties will be picked up by a Senior Office Assistant.
- The Senior Office Assistant is critical in processing daily work and assisting the public. To the extent possible, the remaining clerical and support staff will assume these functions.
- The Recordable Documents Indexer analyzes recorded documents, indexes legal documents, and verifies that appropriate fees are collected. Elimination of this position will impact the workload of the remaining Indexers and processing time.

The deletion of these positions will primarily impact the assessment functions and could potentially impact the amount of property tax revenue generated, and the timely completion of the assessment roll. In addition, it will severely impact the timely processing of deeds, and homeowner and welfare exemptions. The wait time at the counter for birth/death records, marriage licenses, and other recorded documents is expected to be longer.



# 1010800000—Auditor-Controller

## General Government

Adrian Van Houten, Auditor-Controller

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$3,044,407	\$2,784,790	\$2,789,601	\$2,789,601	\$4,811
Services & Supplies	2,375,066	2,426,368	2,351,305	2,351,305	(75,063)
Total Expenditures	\$5,419,473	\$5,211,158	\$5,140,906	\$5,140,906	(\$70,252)
Expenditure Reimbursements	(1,912,658)	(1,964,079)	(1,650,231)	(1,650,231)	313,848
Total Appropriations	\$3,506,815	\$3,247,079	\$3,490,675	\$3,490,675	\$243,596
<b>Earned Revenues By Source</b>					
Interest/Rents	\$35	\$0	\$0	\$0	\$0
Aid from Other Governments	67,977	50,000	68,000	68,000	18,000
Charges for Services	911,962	926,340	887,770	887,770	(38,570)
Miscellaneous Revenues	149,822	121,000	151,000	151,000	30,000
Total Revenues	\$1,129,796	\$1,097,340	\$1,106,770	\$1,106,770	\$9,430
Net County Cost	\$2,377,019	\$2,149,739	\$2,383,905	\$2,383,905	\$234,166
Allocated Positions	31.0	26.0	24.0	24.0	(2.0)
Temporary (Full-Time Equivalent)	1.0	0.0	0.0	0.0	0.0
Total Staffing	32.0	26.0	24.0	24.0	(2.0)

### Purpose

The Auditor-Controller's Office has four major functions: 1) internal audits and cost allocation; 2) fund and budget reporting, accounts payable, and claim processing; 3) property tax calculations and allocations; and 4) employee payroll and benefit maintenance. These operations are an integral component of county government.

Functions of the Auditor-Controller are mandated while service levels are discretionary. Duties include maintenance of accounting records, preparation of financial reports, auditing, processing payments and payrolls, and a wide variety of accounting support to County operations.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$220,753 Negotiated salary and benefit adjustments.
- (\$334,709) Delete a Chief Deputy Auditor Controller, an Accounting Technician, and a Senior Office Assistant.

- \$118,767 Add a Deputy Auditor-Controller.

#### Services & Supplies

- \$70,782 Increase in data processing charges.
- (\$88,936) Decrease in professional services related to Countywide audit.
- (\$43,766) Decrease in postage expense; payroll remittances are now available online and are no longer mailed to employees.

#### Expenditure Reimbursements

- (\$255,612) Cost Allocation Plan adjustment.
- (\$58,236) Decrease in reimbursements for services provided to County departments.

#### Revenues

- \$30,000 Increase in payroll deduction services fees.
- (\$37,141) Cost Allocation Plan adjustment.

# 1010800000—Auditor-Controller

## General Government

### Program Discussion

The 2011-12 proposed budget for the Auditor-Controller's Office totals \$5,140,906 which is a decrease of \$70,252 from 2010-11. The budget includes negotiated salary and benefits adjustments and the addition of a Deputy Auditor-Controller position. These increases are offset by the elimination of three full-time positions, and reductions in professional services and postage expense.

The Auditor-Controller is a major participant in upgrading and maintaining the County Accounting and Personnel System (CAPS), the core automated administrative system. The financial and human resources management modules have been in production since 2003-04. A major system upgrade was implemented in May 2010. Efforts to resolve issues resulting from the upgrade will continue in 2011-12.

Since 2002, Megabyte has been the County's automated property tax system. In 2009, Megabyte began rolling out its updated programs and continues to test and release new programs. Full implementation has yet to be completed. Updates continue to be released as they become available from Megabyte. The Auditor-Controller will continue to work with the Treasurer-Tax Collector and the Information Systems Division to monitor system performance.

### Staff Reductions/Service Impacts

The 2011-12 proposed budget deletes three full-time positions allocated to the Auditor-Controller's Office. This includes a Chief Deputy Auditor-Controller, an Accounting Technician, and a Senior Office Assistant. The deletion of these positions will have a significant impact on the level of services provided to both County and non-County departments.

The Chief Deputy Auditor-Controller position assists with the preparation of the County's annual financial statements, a highly-complex process which takes months to complete. Some of these duties will be performed by a Deputy Auditor-Controller added in the 2011-12 budget. This will allow the Auditor-Controller's office to continue processing County financial transactions and producing reports in a timely manner.

The Accounting Technician and Senior Office Assistant positions support Accounts Payable and Claim Processing. The workload will be prioritized and redistributed to remaining staff. Processing of vendor payments will be delayed and assistance to County departments on research projects will be severely limited. As a result of these staffing reductions, the Accounts Payable Division will only be able to perform the minimum services.

### Workload Data

	Actual			Est./Act. 2010-11	Projected 2011-12
	2007-08	2008-09	2009-10		
<b><i>Treasury Deposit Receipts</i></b>	14,929	15,402	16,525	16,700	16,800
<b><i>Disbursements</i></b>					
<i>Checks Handled</i>	222,348	246,239	232,591	225,900	230,000
<i>Direct Deposits</i>	161,451	166,467	162,856	163,000	162,000
<i>Purchase Orders &amp; Claims</i>	141,504	138,208	131,231	124,500	128,000
<i>1099s Issued</i>	1,207	1,605	1,386	1,400	1,400
<b><i>Journal Entries</i></b>	11,684	11,469	11,972	12,200	12,300
<b><i>Property Taxes</i></b>					
<i>Changes to Tax Roll</i>	9,242	11,125	9,598	9,200	9,400
<i>Auditor's Tax Refunds</i>	2,228	3,547	6,032	3,400	3,500
<i>Property Tax Clearances</i>	8	17	4	5	5
<i>Tax Redemptions</i>	1,254	1,081	421	360	390
<i>Supplemental Billings</i>	25,095	43,711	45,804	44,200	43,000

# 1010100000—Board of Supervisors/Clerk of the Board

## General Government

Frank L. Ruhstaller, Chairman

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,978,571	\$1,806,658	\$2,105,934	\$2,105,934	\$299,276
Services & Supplies	273,823	316,438	326,297	326,297	9,859
Total Expenditures	\$2,252,394	\$2,123,096	\$2,432,231	\$2,432,231	\$309,135
Expenditure Reimbursements	(85)	(57)	(194)	(194)	(137)
Total Appropriations	\$2,252,309	\$2,123,039	\$2,432,037	\$2,432,037	\$308,998
<b>Earned Revenues By Source</b>					
Charges for Services	\$1,032	\$29,343	\$30,980	\$30,980	\$1,637
Miscellaneous Revenues	288	0	0	0	0
Total Revenues	\$1,320	\$29,343	\$30,980	\$30,980	\$1,637
<b>Net County Cost</b>	\$2,250,989	\$2,093,696	\$2,401,057	\$2,401,057	\$307,361
<b>Allocated Positions</b>	15.0	13.0	14.0	14.0	1.0

## Purpose

The Board of Supervisors is mandated by law and is responsible for ensuring the public trust through representative government. As the governing body of the County, the Board of Supervisors:

- Sets County and public policy.
- Adopts ordinances/resolutions.
- Appropriates funds and levies necessary fees.
- Represents the citizens of San Joaquin County in matters involving the State/federal governments.
- Plans land use and determines zoning for the unincorporated area.
- Represents the public on several County commissions, special district boards, and local committees.
- Works with constituents to resolve problems and issues.

The Clerk of the Board clerks all meetings of the Board of Supervisors and Assessment Appeals Board; processes and retains all resultant documents; prepares and posts agendas of those meetings; prepares minutes of those meetings; maintains Local Appointments - List of County's Boards, Commissions and Committees, and provides support to all County departments.

## Major Budget Changes

### Salaries & Employee Benefits

- \$185,695 Negotiated salary and benefits adjustments.
- \$113,580 Addition of a Chief Deputy Clerk of the Board.

### Services & Supplies

- (\$9,000) Decrease in telephone and cellular telephone costs reflecting actual usage.
- \$13,738 Increase in automation equipment lease charges.
- \$5,895 Increase in Casualty Insurance costs.

## Program Discussion

The 2011-12 Board of Supervisors/Clerk of the Board budget totals \$2,432,231, which is an increase of \$309,135 from 2010-11. The budget includes negotiated salary and benefits adjustments, and the addition of a Chief Deputy Clerk of the Board position.

# **1010100000—Board of Supervisors/Clerk of the Board**

## **General Government**

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Following the collapse of the housing market and its negative impact on local revenues, it became necessary for the County to downsize its workforce. Over the last three years, 850 positions were eliminated. For 2011-12, the County faces a General Fund shortfall totaling \$37 million. Further staff reduction is anticipated. In recognition of a need to restructure the County organization reflecting a smaller County workforce and the ongoing financial constraints, the Board approved the reorganization and consolidation of several County departments and programs in April 2011. Once fully implemented, the reorganization will result in four fewer stand-alone County departments and yield immediate cost-savings when the department heads are replaced with division managers. In addition, the leaner structure will enhance public services and cost-efficiency by sharing resources and support staff, consolidating like functions under a single department, and placing smaller departments under a larger organization.

In June 2010, the Board established San Joaquin General Hospital (SJGH) as a stand-alone department and formed an Interim Board of Trustees (IBOT) to assist the County in the development and implementation of a new hospital governance structure. The goal is to maintain SJGH as a financially-viable hospital serving the community in San Joaquin County. The Board appointed 11 members to the IBOT who have expertise in the health care industry and business arena. Since its formation in October 2010, the IBOT has assisted the County in the successful recruitment of the Hospital Chief Executive Officer, and reviewed and provided input on the 2011-12 SJGH budget, which includes significant resources to implement two new coverage initiatives. These initiatives are part of the State's plan in response to the federal health care reform. The implementation of these initiatives will have significant short- and long-term financial and operational implications on SJGH, particularly, and the County.

In February 2011, following a lengthy evaluation and negotiation, the Board approved a Library Service Agreement with the City of Stockton to continue the existing partnership for the provision of library services. The City will continue to operate the City/County Library System, which serves the unincorporated area of the County and all cities in the County, except the City of Lodi. The new agreement includes reporting requirements from the City that aim to enhance the accountability and transparency on how public funds contributed by the County in support of the Library System are spent. In addition, the City will seek the Board's input prior to implementation of reductions in services and hours at non-City of Stockton library branches.

The U.S. Census Bureau completed its 2010 Census report, which identifies the population and demographic

changes since 2000. State laws require local governing boards to consider these changes and redraw their district boundaries to ensure representation is equalized. In March 2011, the Board of Supervisors approved the 2011 Supervisorial Redistricting Activities Plan and appointed two Board members to the ad hoc Redistricting Advisory Committee. The Plan includes two public hearings and two community meetings on the proposed boundary changes, and anticipates the adoption of the new supervisorial district boundary in July 2011. The Committee has evaluated the 2010 Census data which, as anticipated, shows a significant population growth in south County, primarily in the cities of Manteca and Tracy, and the Mountain House Community District. The Committee plans to submit its recommendations for comments and input from the Board and the public in June 2011.

For 2011-12, the Board will continue to focus on serving the people of the County and will work with County departments to ensure ongoing responsiveness to constituents. The Board will continue to pursue long-term goals of planning for optimal organizational structure and infrastructure needs. In addition, the Board will continue advocating with the County's legislative delegation to pursue the County's priorities that include Delta water solutions, Lower San Joaquin River Feasibility Study, Mokelumne River Regional Storage and Conjunctive Use Project (MORE Water Project), Airport facilities projects, as well as State Route 4 Corridor Improvements Project.

### **Clerk of the Board's Operation**

Over the last two years, the Clerk of the Board's Office lost 50% of its staff, from six to three positions. Where possible, tasks have been streamlined and automated through the use of information technology. By mid-2010-11, all County departments have been trained on the Questys agenda system and now submit their Board agenda packages electronically to the Clerk's Office. The conversion has substantially improved the agenda preparation workflow and streamlined the documentation, filing, storage, and retrieval process of the Clerk's Office. In addition, the number of Board meetings has been reduced to further enhance productivity and operational efficiency. While these changes have provided some workload relief, there is still a constant backlog that needs to be addressed. The work in the Clerk's Office has been prioritized based on mandated time frames, such as processing of assessment appeal applications and posting of meeting announcements, to avoid potential penalties or revenue losses. However, it is evident that three support staff is not sufficient to meet the workload demand. The 2011-12 recommended budget adds a Chief Deputy Clerk of the Board position to ensure documents are processed timely, and to provide backup in support of the Board and management of the Clerk's Office.

# 1010200000—County Administrator

## General Government

Manuel Lopez, County Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$2,138,132	\$1,827,556	\$1,974,318	\$1,974,318	\$146,762
Services & Supplies	615,012	420,255	424,606	424,606	4,351
Total Expenditures	\$2,753,144	\$2,247,811	\$2,398,924	\$2,398,924	\$151,113
Expenditure Reimbursements	(650,331)	(231,871)	(277,224)	(277,224)	(45,353)
Total Appropriations	\$2,102,813	\$2,015,940	\$2,121,700	\$2,121,700	\$105,760
<b>Earned Revenues By Source</b>					
Miscellaneous Revenues	\$55,317	\$10,000	\$10,000	\$10,000	\$0
Operating Transfers In	0	15,000	0	0	(15,000)
Total Revenues	\$55,317	\$25,000	\$10,000	\$10,000	(\$15,000)
<b>Net County Cost</b>	<b>\$2,047,496</b>	<b>\$1,990,940</b>	<b>\$2,111,700</b>	<b>\$2,111,700</b>	<b>\$120,760</b>
<b>Allocated Positions</b>	<b>13.0</b>	<b>9.0</b>	<b>9.0</b>	<b>9.0</b>	<b>0.0</b>

### Purpose

The County Administrator serves as the chief administrative officer of County operations; directly oversees some departments and programs, coordinates and advises others; acts to enforce ordinances, policies, rules and regulations as adopted by the Board of Supervisors; advises and makes recommendations to the Board of Supervisors on a vast number of issues; supervises the preparation of the annual County budget, monitors departmental and agency expenditures throughout the fiscal year; prepares the County's legislative platform and monitors legislation that can significantly affect County programs.

### Expenditure Reimbursements

- \$132,761 Reimbursements from Delta Activities budget for 75% of the Deputy County Administrator's position costs.
- (\$87,408) Cost Allocation Plan adjustment.

### Revenues

- (\$15,000) Deletion of one-time federal Justice Assistant Grant funding carried over from 2009-10 for administrative support.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$146,762 Negotiated salary and benefits adjustments.

#### Services & Supplies

- \$13,000 Increase in legislative advocacy services costs based on terms of the agreements.
- (\$4,706) Decrease in Workers' Compensation and Casualty Insurance costs.

### Program Discussion

The 2011-12 recommended budget for the County Administrator's Office totals \$2,398,924, which is an increase of \$151,113 from 2010-11. The budget includes negotiated salary and benefits adjustments and continues funding for federal and State legislative advocacy services. The budget also includes reimbursements from the Delta Activities budget reflecting 75% of the Deputy County Administrator's time spent on the coordination and support of the County's advocacy efforts and activities related to the Delta and water issues.

# 1010200000—County Administrator

## General Government

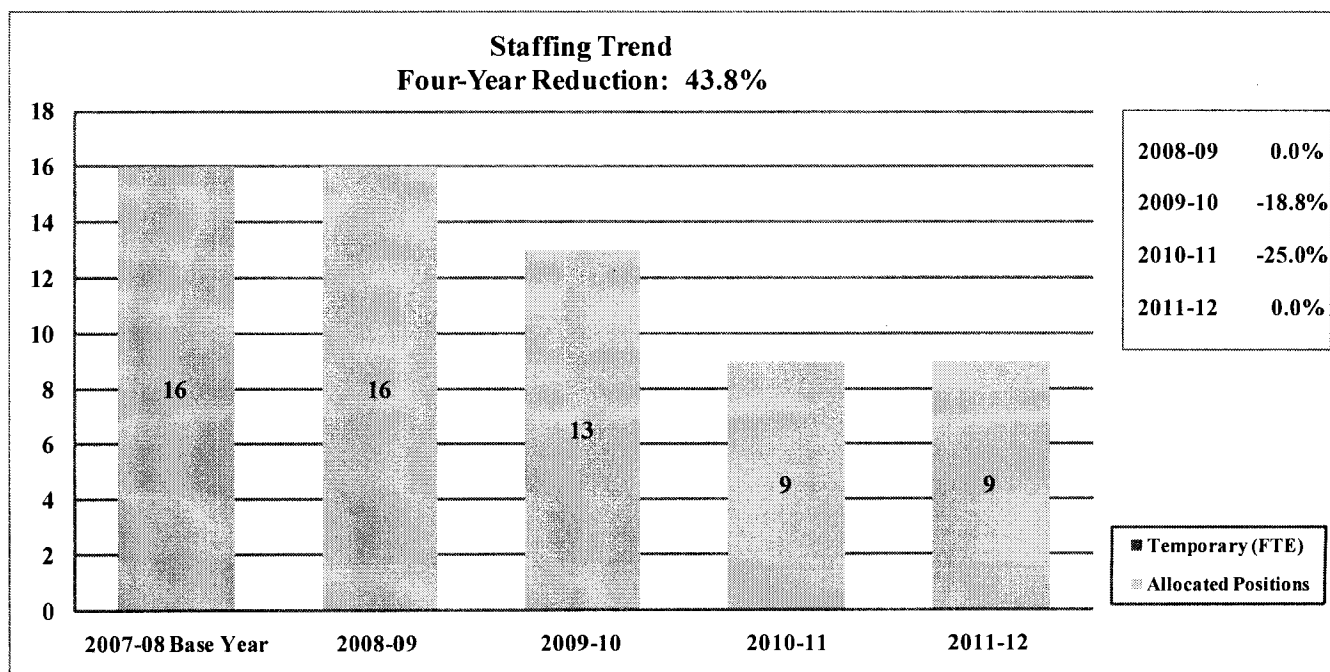
During 2010-11, the County Administrator's Office provided administrative support and leadership for several major projects that will have significant long-term financial and/or operational implications for the County. Most of these projects will continue into 2011-12, and include:

- **Funding Guidelines & Policies for Reserves & Capital Improvement Program** - In October 2010, the Board adopted the use guidelines and policies for the reserves and funding of the County's Capital Improvement Program (CIP). Over the last few years, the County has diverted a significant amount of one-time funds from the reserves and CIP to address the General Fund budget shortfalls. While the use of these one-time funds allowed the County to avoid additional service reductions and employee layoffs, it severely eroded the County's reserves and decimated the CIP. The Board, in recognition of the unsustainability of these one-time funds, adopted guidelines and policies to guide the development of future County budgets in an effort to more closely align ongoing expenses with ongoing sustainable revenue, to gradually rebuild the reserves to an appropriate level, and to establish a viable CIP.
- **Supervisorial Redistricting** - In March 2011, the Board approved the 2011 Supervisorial Redistricting Activities Plan and appointed two Board members to the ad hoc Redistricting Advisory Committee (RAC). The Plan includes several public hearings on the proposed boundary changes and anticipates completion of the process with the

adoption of the new supervisorial district boundaries in July 2011.

Staff from the offices of the County Administrator, County Counsel, and Community Development have been assisting the RAC to evaluate and develop alternatives for boundary adjustments to account for population and demographic changes that have occurred between the 2000 and 2010 census. The RAC plans to present its recommendations and seek the Board's comments and input at a June 2011 public hearing.

- **Departmental/Program Reorganizations** - In April 2011, the Board approved the reorganization and consolidation of several departments/programs in an effort to streamline management oversight, enhance operational efficiencies, and maximize the use of County resources. Effective 2011-12, four departments will be eliminated and several functions will be consolidated. These include animal control services, elections, hazardous materials, emergency operations, capital improvement projects/facilities management, veterans' services, and park operations. While there will be immediate, short-term cost savings when the department head positions are replaced with division managers, service preservation/enhancements and long-term savings will be realized through sharing of resources and consolidation of smaller departments to larger organizations. The County Administrator's Office and department heads will continue to





# 1010200000—County Administrator

## General Government

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evaluate possible inter- and intra-departmental organizational changes that will further improve County services and operational efficiencies.

- **Library Services** - In May 2010, the County and the City of Stockton jointly issued a Request for Proposal for management and operations of the City/County Library System. Although one proposal was received, the County and the City opted to continue the existing partnership and operating model, and entered in to a Library Service Agreement in February 2011. Under the new agreement, the City will provide the County quarterly and annual reports on the finances and services of non-City library branches. In addition, Library staff will seek the Board's input prior to implementing reductions in services and hours at non-City branches. County staff will continue to work with the City to ensure timely submission of the reports to the Board.
- **San Joaquin General Hospital (SJGH)** - In June 2010, the Board approved conceptually the establishment of SJGH as a stand-alone department and the formation of an Interim Board of Trustees (IBOT) to help guide the development of the future governance structure and model of SJGH. Subsequently, the Board appointed 11 members to the IBOT in October 2010 and approved the separation of SJGH from the Health Care Services Agency in December 2010. During 2011-12, the County Administrator's staff will continue to be involved with the IBOT and SJGH on the development and implementation of a new governance structure.

- **Delta Counties Coalition/Water Issues** - The County continues to invest significant resources to support the Delta Counties Coalition and the County's legislative efforts on the Delta water and Peripheral Canal issues. The Deputy County Administrator, who is assigned to coordinate Countywide legislative efforts, has dedicated approximately 75% of her time to Delta-related activities. During 2011-12, the Deputy will continue her support and 75% of her position costs will be charged to the new Delta Activities budget.
- **Indigent Defense** - In 2010-11, the Public Defender's Office lost 23% of its staff and deleted 21 full-time positions, including 18 attorneys. Cases that would have previously been handled by the Public Defender's Office are now assigned to private attorneys via the contract between the County and Lawyer Referral Services (LRS). During 2010-11, the County Administrator's staff has worked closely with LRS to monitor the volume of the overflow cases and related expenses. Since July 2010, the number of cases assigned to LRS attorneys has tripled, from 1,833 to 5,431. Caseload has stabilized and it is projected only a small increase in funding will be needed to accommodate the LRS costs through the end of 2010-11. The increase will be offset through reduction in other fund set aside for indigent defense.

The contract with LRS expires in June 2012. In conformance with recent Board direction, during 2011-12, the County Administrator's Office will evaluate different models of providing the mandated indigent defense. Recommendations will include configuration of the Public Defender's Office as well as the role of contracted defense providers.

# 1011800000—County Counsel

## General Government

David Wooten, County Counsel

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$3,213,658	\$3,391,787	\$3,732,802	\$3,732,802	\$341,015
Services & Supplies	199,674	219,799	204,574	204,574	(15,225)
Total Expenditures	\$3,413,332	\$3,611,586	\$3,937,376	\$3,937,376	\$325,790
Expenditure Reimbursements	(2,340,996)	(2,509,494)	(2,863,199)	(2,863,199)	(353,705)
Total Appropriations	\$1,072,336	\$1,102,092	\$1,074,177	\$1,074,177	(\$27,915)
<b>Earned Revenues By Source</b>					
Charges for Services	\$181,510	\$226,150	\$186,369	\$186,369	(\$39,781)
Total Revenues	\$181,510	\$226,150	\$186,369	\$186,369	(\$39,781)
<b>Net County Cost</b>	<b>\$890,826</b>	<b>\$875,942</b>	<b>\$887,808</b>	<b>\$887,808</b>	<b>\$11,866</b>
<b>Allocated Positions</b>	<b>18.0</b>	<b>18.0</b>	<b>18.0</b>	<b>18.0</b>	<b>0.0</b>

### Purpose

The County Counsel's Office provides legal services to the Board of Supervisors, County departments, and special districts governed by the Board of Supervisors. This Office also acts as legal advisor to various boards and commissions, and prosecutes or defends all court actions of a civil nature involving the County.

- \$191,166 Increase in charges to non-General Fund County departments.

### Revenues

- (\$35,000) Decrease in filing fees for assessment appeals.
- (\$4,781) Cost Allocation Plan adjustment.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$335,115 Negotiated salary and benefits adjustments.
- \$5,900 Reclassification of State bar dues.

#### Service & Supplies

- \$9,958 Increase in automation equipment lease charges.
- (\$22,077) Decrease in data processing charges.
- (\$3,286) Decrease in Workers' Compensation and Casualty Insurance costs.

#### Expenditure Reimbursements

- \$157,541 Cost Allocation Plan adjustment.

### Program Discussion

The 2011-12 proposed budget for County Counsel totals \$3,937,376 with a Net County Cost of \$887,808. This represents a Net County Cost increase of \$11,866 from 2010-11.

County Counsel will continue to work closely with the Board of Supervisors, the County Administrator, and County departments on significant legal matters affecting the County, including, but not limited to: water rights and governance issues concerning the Sacramento-San Joaquin Delta and a possible peripheral canal, ongoing construction of two local State correctional hospitals, development of the General Plan Update, restructuring of the governance and operations of San Joaquin General Hospital, continued legal efforts related to business development at the airport, redistricting of supervisorial boundaries consistent with the 2010 census, and significant labor and budget issues which are anticipated to face the County in 2011-12. County Counsel will continue to supervise and staff significant litigation on a wide variety

# 1011800000—County Counsel

## General Government

of matters including tort defense, civil rights claims, medical malpractice, breach of contract, and employment-related claims.

County Counsel will also continue to provide legal and practical advice to County departments in their day-to-day business to help achieve the overall goal of avoidance of and the appropriate resolution of any legal disputes and lawsuits, which may still occur.

Staff will continue to coordinate internal and external risk management services for the County. The Office will provide litigation defense and related services to the County, its officials, and employees while continuing its efforts to increase the number of litigation cases retained and defended by in-house attorneys, thereby decreasing the number of cases that are referred to outside counsel at a considerably higher cost to the County. In addition, the Office will monitor policies and procedures for required and optional ethics, duties and authority, and conflicts of interest training for designated County officers and employees.

### Staff Reductions/Service Impacts

Over the past several years, the Net County Cost allocated to the Office of the County Counsel has remained flat, while operating costs have risen. Staffing levels have also remained flat for well over a decade. The net result is a static number of attorneys to handle an ever increasing volume of legal work for the County. The Office has significantly shifted its staff resources toward retention of litigation in-house except where specific legal expertise is required, which the Office does not currently possess or the particular circumstances of the case dictate the need for outside counsel to handle the matter. As a result, the overall litigation costs to the County are lessened; however, fewer attorney staff resources are available for non-litigation matters, especially for General Fund-supported departments. Some General Fund departments no longer have assigned counsel and non-litigation legal issues are pooled and triaged for response. This results in prioritization of projects and inevitably in delays in services to General Fund departments.

### Workload Data

	Actual			Est./Act. 2010-11	Projected 2011-12
	2007-08	2008-09	2009-10		
<b>Attorney Hours</b>					
<i>Litigation Issues</i>	12,793	11,891	13,022	13,356	13,608
<i>Contract Issues</i>	1,315	1,254	1,297	1,441	1,250
<i>Labor Relations Issues</i>	1,059	1,358	1,108	1,529	1,450
<i>Law and Justice Issues</i>	68	130	708	514	275
<i>Revenue Issues</i>	515	611	487	406	400
<i>Health &amp; Public Assistance Issues</i>	131	612	436	459	450
<i>Water &amp; Special District Issues</i>	32	17	15	75	15
<i>Community Development &amp; Public Works Issues</i>	1,387	1,448	1,109	1,278	1,109
<i>Retirement Issues</i>	534	608	637	608	635

# 1015400000—Economic Promotion

## General Government

Manuel Lopez, County Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Services &amp; Supplies</i>	\$74,875	\$90,000	\$0	\$0	(\$90,000)
<i>Other Charges</i>	208,761	208,762	208,762	149,262	(59,500)
<i>Total Appropriations</i>	\$283,636	\$298,762	\$208,762	\$149,262	(\$149,500)
<b>Earned Revenues By Source</b>	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	\$283,636	\$298,762	\$208,762	\$149,262	(\$149,500)

### Purpose

This budget provides funding for various agencies to promote economic development and revitalization within San Joaquin County.

### Major Budget Changes

- (\$90,000) Transfer of annual assessment levied by the Downtown Stockton Business Improvement District to Facilities Management budget #1014200000.
- (\$59,500) Elimination of County contribution to San Joaquin Partnership.

### Program Discussion

The 2011-12 recommended budget funds the San Joaquin Economic Development Association (EDA). Historically, the County's annual assessment payment to the Downtown Business Improvement District was included in the Economic Promotion budget. Starting 2011-12, funding for the assessment will be included in the Facilities Management budget where other assessments are budgeted.

The following chart lists the organizations and the levels of County contribution provided in 2010-11 and recommended for 2011-12:

	2010-11	2011-12
<i>San Joaquin EDA</i>	\$149,262	\$149,262
<i>San Joaquin Partnership</i>	59,500	0
<i>Total</i>	\$208,762	\$149,262

### SJ Economic Development Association

The EDA, in conjunction with the County's Employment and Economic Development Department (EEDD), provides a combination of economic development and employment training that is unique and valuable to the County. Additionally, EDA/EEDD serves as the lead agency for the County in job development and eligibility determination for individuals hired to work in the Enterprise Zone (EZ).

The Governor's January 2011 budget proposals include the elimination of EZ's Statewide. If enacted, the County would be relieved of its commitment to the State to financially support the EZ.

The 2011-12 recommended contribution to EDA of \$149,262 will be used for the County's "Super" EZ, business retention, and expansion activities.

### Supplemental Request

The San Joaquin Partnership has submitted a request for \$59,500 in order to maintain the same level of funding as 2010-11. Due to budgetary constraints, funding for this request has not been included in the recommended 2011-12 budget.

# 1018000000-Equipment Use Allowance/Debt Service

## General Government

Manuel Lopez, County Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Services &amp; Supplies</i>	\$15,622,006	\$15,878,045	\$16,247,675	\$16,247,675	\$369,630
<i>Total Expenditures</i>	\$15,622,006	\$15,878,045	\$16,247,675	\$16,247,675	\$369,630
<i>Expenditure Reimbursements</i>	(1,754,743)	(1,741,294)	(2,703,446)	(2,703,446)	(962,152)
<i>Total Appropriations</i>	\$13,867,263	\$14,136,751	\$13,544,229	\$13,544,229	(\$592,522)
<b>Earned Revenues By Source</b>					
<i>Charges for Services</i>	\$222,788	\$211,731	\$219,056	\$219,056	\$7,325
<i>Operating Transfers In</i>	12,237,317	12,351,863	12,550,831	12,550,831	198,968
<i>Total Revenues</i>	\$12,460,105	\$12,563,594	\$12,769,887	\$12,769,887	\$206,293
<b>Net County Cost</b>	\$1,407,158	\$1,573,157	\$774,342	\$774,342	(\$798,815)

### Purpose

The Equipment Use Allowance and Debt Service budget provides funds for debt payments on County projects financed on a long-term basis and for interest owed on short-term borrowing. This budget also serves as a clearing account for depreciation allowed by the federal Cost Allocation Plan.

County's major capital improvement, construction, and acquisition projects. Since 1989, the County has issued six COPs and four of these issues are still outstanding for the following projects:

- **1989 Jail and Sheriff's Operations Center:** \$40.9 million was issued at 7.185% to finance the County's share of the construction costs for the Jail and Sheriff's Operations Center on Mathews Road. *This project was refinanced in 1993 with final maturity in November 2019.*
- **1993 General Hospital Project:** \$106.7 million was issued at 6.588% to finance the construction of a 245,000 square foot, three-story replacement hospital on Mathews Road. *This project was refinanced in 1999 with final maturity in September 2020.*
- **1993 Capital Facilities Project:** \$110.7 million was issued at 4.875% to: 1) refinance the COPs issued in 1989, and 2) finance the construction of a \$3.0 million Family Support Building addition. The refinancing reduced the County's total debt obligations by approximately \$8.2 million over a 26-year period, for an average annual savings of \$315,000 through 2019. *The callable portion of the 1993 COPs was refinanced in 2007 with final maturity in November 2019.*

### Major Budget Changes

#### Services & Supplies

- \$369,986 Increase in scheduled debt payments for the 2007 Administration Building Project financing.

#### Expenditure Reimbursements

- \$960,252 Cost Allocation Plan adjustment.

#### Revenues

- \$198,000 Increase in use of Criminal Justice Facilities Trust Fund for the Jail and Sheriff's Operations Center Project debt payment.

### Program Discussion

#### Long-Term Financing

This budget funds the annual debt payments for the Certificates of Participation (COPs) issued to finance the

- **2007 Administration Building Project:** \$114.6 million was issued at 4.657% to: 1) finance the construction of a 250,000 square foot, six-story

# 1018000000-Equipment Use Allowance/Debt Service

## General Government

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County Administration Building in Downtown Stockton, and 2) refinance the callable portion of the 1993 COPs. The refinancing reduced the County's total debt obligations by approximately \$1.2 million, for an average annual savings of \$96,800 through 2019. *Final maturity of the financing will occur in November 2036.*

The COPs debt payments are centrally-budgeted and, where appropriate, charged to departments which have offsetting revenues. The 2011-12 debt payments on the outstanding COPs will be \$15,922,675, with offsetting revenue totaling \$12,550,831. This includes the transfer of \$3,354,415 from the Criminal Justice Facilities Trust to fund the debt payments for the Jail and Sheriff's Operations Center project financing. Similar transfers were made in 2009-10 and 2010-11. The recommended temporary use of the Trust Fund will help mitigate further reductions in County services and programs due to the continuing decline in the County's general purpose revenue.

### Short-Term Borrowing

Since 1989-90, the County has issued Tax and Revenue Anticipation Notes (TRANs) to meet the General Fund cash flow needs. The amount to be issued each year is based on the cash flow analysis prepared by the Auditor-Controller. The cost of borrowing and cost of issuance are fully offset by interest earnings on the freed-up funds.

Each year the County's financing team, consisting of representatives from the offices of County Administrator, Auditor-Controller, and Treasurer-Tax Collector, evaluates the feasibility and cost effectiveness of issuing TRANs. The County has not issued TRANs since 2001-02 due to either unfavorable municipal bond market conditions or there were sufficient funds available to provide for the cash flow requirements during the fiscal year.

During 2011-12, the County's financing team will again prepare the cash flow analysis and evaluate the cost effectiveness of borrowing short-term to address the County's cash flow requirements. The 2011-12 recommended

budget includes the continuation of \$100,000 to fund the estimated issuance cost of a 2011 TRANs.

### Sales Tax Audit

Since April 1993, the County has engaged Hinderliter, de Llamas and Associates (HdL), revenue management consultants, to provide sales tax audit services for the County. The main objective is to increase the County's sales tax revenues through identification and correction of sales tax allocation errors. For the audit services, HdL is paid 15% of misallocated revenues recovered for three back quarters and eight future quarters. After that, 100% of the new revenues are retained by the County. Based on the service agreement with HdL, \$225,000 has been included in this budget for the service fees.

### Cost Allocation Plan

This budget also provides an accounting entity by which various depreciation charges can be made by the Auditor-Controller's Office according to the federal Cost Allocation Plan. It is anticipated that during 2011-12, \$2,707,302 of depreciation expense will be credited to this budget from other County entities. This includes the recovery of the annual depreciation charges, totaling \$916,585, of the capital cost of the County Accounting and Personnel System (CAPS) from federal and State-funded programs.

In 2005-06, the Board approved the establishment of the Automation Equipment Replacement Reserve and directed staff to transfer the CAPS depreciation charges, funded by the federal and State programs, into the Reserve. The Reserve will allow the County to accumulate and reinvest the recovered funds for future automation development or replacement needs. The transfers were made in 2005-06 and 2006-07. However, due to the severe financial constraints the County experienced, the transfers have been suspended since 2007-08. The 2011-12 budget recommends to continue the suspension. It is anticipated that the reserve balance will reach \$4.0 million by June 30, 2011. No funds have been expended from the Reserve thus far.



# Fleet Services Internal Service Fund

## General Government

Thomas M. Gau, Public Works Director

Fleet Services ISF	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$2,630,283	\$2,915,511	\$3,078,903	\$3,078,903	\$163,392
Services & Supplies	4,582,259	4,550,150	5,787,994	5,787,994	1,237,844
Other Charges	14,564	1,798,400	1,724,400	1,724,400	(74,000)
Fixed Assets	1,543,599	0	1,890,500	1,890,500	1,890,500
Total Appropriations	\$8,770,705	\$9,264,061	\$12,481,797	\$12,481,797	\$3,217,736
<b>Earned Revenues By Source</b>					
Interest/Rents	\$127,305	\$250,000	\$100,000	\$100,000	(\$150,000)
Aid from Other Governments	163,949	0	60,000	60,000	60,000
Charges for Services	9,685,145	7,095,692	9,250,000	9,250,000	2,154,308
Miscellaneous Revenues	662,140	325,000	360,000	360,000	35,000
Total Revenues	\$10,638,539	\$7,670,692	\$9,770,000	\$9,770,000	\$2,099,308
Revenues Over/(Under) Expens.	\$1,867,834	(\$1,593,369)	(\$2,711,797)	(\$2,711,797)	(\$1,118,428)
<b>Fixed Asset Purchases</b>					
Shop & Office Equipment	\$215,326	\$0	\$0	\$0	\$0
Vehicles	1,328,273	0	1,890,500	1,890,500	1,890,500
Total Fixed Assets	\$1,543,599	\$0	\$1,890,500	\$1,890,500	\$1,890,500
Allocated Positions	36.0	35.0	35.0	35.0	0.0

## Purpose

The Fleet Services Division maintains the County vehicles and heavy equipment used by Public Works and other County departments. Services include fleet management, vehicle repairs, preventative maintenance, and quality control inspections. Other services include developing vehicle specifications for procurement, preparing new vehicles for County use, preparing old vehicles for sale, and administering service and parts contracts with private vendors.

The Fleet Services Division is an Internal Service Fund (ISF) that operates on a break-even basis. Revenue to support operations is derived through mileage or time and materials charges to users. Rates are reviewed annually and adjusted based on historical and projected costs. Other revenue is derived from reimbursements for repairs, maintenance services, and fuel provided to County departments owning their own vehicles.

## Major Budget Changes

### Salaries & Employee Benefits

- \$163,392 Negotiated salary and benefits adjustments.

### Services & Supplies

- \$900,400 Increase in fuel costs.
- \$300,000 Increase in parts costs.

### Other Charges

- (\$74,000) Decrease in vehicle depreciation.

### Fixed Assets

- \$1,890,500 Replacement vehicles (69).

# Fleet Services Internal Service Fund

## General Government

### Revenues

- \$1,321,308 Increase in mileage revenue reflecting projected vehicle usage.
- \$818,000 Increase in labor, parts, and fuel revenue reflecting projected vehicle usage.

### Program Discussion

The 2011-12 proposed budget totals \$12,481,797, which is an increase of \$3,217,736 from 2010-11. The increase is primarily due to higher fuel costs and vehicle replacements. Recommended mileage rates for fleet vehicles remain at the 2010-11 level, which will draw down the fund balance by approximately \$2.7 million. As in 2010-11, the donated capital portion of the rate, which offsets inflation on vehicle replacement purchases, will continue to be suspended.

In 2008-09, a \$360,000 Congestion Mitigation Air Quality grant was awarded to San Joaquin County for clean vehicle purchases. The grant was subsequently unfunded until its reinstatement for 2011-12. With this available funding, Fleet Services will investigate the introduction of full electric and plug-in electric vehicles, in addition to electric hybrid vehicles as replacements to older gasoline-dedicated vehicles.

### California Air Resources Board Rules

In January 2007, the California Air Resources Board (CARB) adopted the Diesel Rule for municipal and utility fleets operating on-road diesel trucks over 14,000 gross

vehicle weight. Because 2011-12 will be the last year for fleets to be 100% compliant, Fleet Services will continue to convert County vehicles to comply with the rule. CARB has also adopted a similar Diesel Rule for off-road equipment; however, it has been suspended pending review by Environmental Protection Agency.

Fleet Services will continue to advise and assist departments on CARB reporting and compliance requirements. These requirements include equipment replacement with certified engines and retrofitting remaining CARB qualified diesel-powered trucks with soot traps and catalytic devices to clean engine exhaust of particulate matter and nitrogen oxides. These rules represent a substantial expenditure for the County, especially considering the cost of replacing obsolete and non-compliant equipment.

### SJCars

The car-sharing program, named San Joaquin County Automated Rental System (SJCars), which utilizes an Internet-based reservation system has been expanded to the Behavioral Health site after a successful pilot program at the Public Works Corporation Yard in 2010-11. The system provides the convenience of checking vehicle availability, choosing a vehicle to match the task application, and enhanced trip planning, while reducing the number of fleet vehicles required for adequate service.

Vehicle global positioning systems (GPS) have also been tested in several Public Works fleet applications to provide data to departments regarding asset location, speeding, idling, trip and resource planning. In 2011-12, Fleet Services will continue to expand the use of vehicle GPS systems Countywide.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Assigned Vehicles</i>	824	860	828	816	775
<i>Time and Material Vehicles</i>	398	350	343	320	300
<i>Preventative Maintenance Services</i>	2,662	2,775	2,580	2,630	2,500
<i>Unscheduled Vehicle Repairs</i>	3,829	3,910	3,479	3,640	3,500
<i>Garage Rental Trips</i>	23,035	22,630	20,083	19,800	19,500
<i>Garage Rental Miles</i>	1,206,035	1,109,922	936,187	925,000	875,000
<i>Vehicle Miles Driven (Millions)*</i>	9.5	9.8	8.9	8.3	8.0

\* Excludes time and materials vehicle mileage.

# Fleet Services Internal Service Fund

## General Government

For 2011-12, the Fleet Services mileage rates are recommended to remain at the 2010-11 level:

<u>Rental Unit</u>	<u>2011-12 Mileage Rate</u>
<i>Compact Pickup</i>	\$0.59
<i>Compact Sedan</i>	0.36
<i>Compact Sedan Hybrid</i>	0.36
<i>Ex-Patrol</i>	0.50
<i>Full-Size Sedan</i>	0.63
<i>Full-Size Van</i>	0.80
<i>Intermediate Sedan</i>	0.56
<i>Intermediate Sedan Hybrid</i>	0.60
<i>Mini-Van</i>	0.61
<i>Patrol Car</i>	0.88
<i>Pickup 1 Ton</i>	0.91
<i>Pickup 1/2 Ton</i>	0.56
<i>Pickup 1/2 Ton Hybrid</i>	0.57
<i>Pickup 1/2 Ton 4x4</i>	0.51
<i>Pickup 3/4 Ton</i>	0.70
<i>Pickup 3/4 Ton 4x4</i>	0.80
<i>Sedan-Emergency</i>	0.60
<i>Sedan-Emergency Hybrid</i>	0.58
<i>Station Wagon</i>	0.60
<i>Truck-Medium Duty</i>	1.00
<i>Utility Vehicle</i>	0.75
<i>Utility Vehicle-Emergency</i>	0.80
<i>Utility Vehicle Hybrid</i>	0.74

For the past two years, Fleet Services has utilized turned-in fleet assets to the extent possible in-lieu of purchasing new replacement vehicles. Since 2007-08, the number of vehicles assigned to Fleet Services and County departments has been reduced by 86, from 1,222 to 1,136 in 2010-11. Departments plan to turn in an additional 61 vehicles to Fleet Services in 2011-12.

Based on the current fleet inventory, Fleet Services is recommending replacing 69 vehicles at an estimated cost of \$1,890,500, which will be funded from the ISF's replacement reserve. However, prior to finalizing the list of the replacement vehicles, Fleet Services will evaluate the conditions and usefulness of the vehicles that will be turned in by the departments in 2011-12. This may result in fewer replacement vehicles needed to be purchased in 2011-12.

<u>Class of Vehicle</u>	<u>No. of Vehicles</u>	<u>Total Cost</u>
<i>Compact Sedans</i>	13	\$341,250
<i>Full Size Vans</i>	7	175,000
<i>Full Size Sedans</i>	1	25,000
<i>Intermediate Sedans</i>	9	254,250
<i>Mini Vans</i>	5	135,000
<i>Utility Vehicles</i>	4	148,000
<i>1/2 Ton Pickups</i>	14	352,000
<i>3/4 Ton Pickups</i>	5	170,000
<i>3/4 Ton 4x4 Pickups</i>	2	58,000
<i>Compact Pickups</i>	4	72,000
<i>Sedan - Emergency</i>	5	160,000
<b>Total</b>	69	\$1,890,500

# 1012400000—Human Resources

## General Government

Cynthia M. Clays, Human Resources Director

General Fund	2009-10* Actual	2010-11* Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$6,170,013	\$5,854,045	\$5,910,296	\$5,910,296	\$56,251
Services & Supplies	2,183,505	2,244,867	2,422,099	2,422,099	177,232
Total Expenditures	\$8,353,518	\$8,098,912	\$8,332,395	\$8,332,395	\$233,483
Expenditure Reimbursements	(5,446,748)	(5,699,220)	(5,120,646)	(5,120,646)	578,574
Total Appropriations	\$2,906,770	\$2,399,692	\$3,211,749	\$3,211,749	\$812,057
<b>Earned Revenues By Source</b>					
Charges for Services	\$264,219	\$339,066	\$312,752	\$312,752	(\$26,314)
Miscellaneous Revenues	1,053	50	50	50	0
Total Revenues	\$265,272	\$339,116	\$312,802	\$312,802	(\$26,314)
Net County Cost	\$2,641,498	\$2,060,576	\$2,898,947	\$2,898,947	\$838,371
Allocated Positions	52.0	45.0	42.0	42.0	(3.0)

\*Effective January 2011, the Labor Relations functions were returned to the Human Resources Division where resources and support can be pooled and shared more efficiently. Prior years' expenditures, revenues, and staffing for the Labor Relations Division are included in the figures for comparison purposes.

### Purpose

The Human Resources Division provides centralized human resources and labor relations services for all County departments including recruitment; exam development; equal employment opportunity coordination; administration of County health, dental, workers' compensation, unemployment, casualty, and life insurance programs; and administration of training, education, deferred compensation, and flexible spending programs. The Division also negotiates labor contracts; processes complaints and grievances; conducts meet-and-confer sessions and joint labor management meetings; advises County departments on disciplinary actions and counseling matters; recommends policy and procedures for employer-employee relations; and provides staff support for the Civil Service Commission.

- (\$548,208) Deletion of the Labor Relations Director, the Equal Employment Opportunity (EEO) Program Manager, and a Personnel Analyst.

### Services & Supplies

- \$70,026 Increase in data processing charges.
- \$50,000 Increase in contracted labor negotiation services.
- \$19,000 Increase in EEO investigative services based on actual experience.

### Expenditure Reimbursements

- \$99,821 Increase in reimbursements from San Joaquin General Hospital (SJGH).
- \$23,007 Increase in reimbursements from Casualty Insurance Trust.
- (\$643,201) Cost Allocation Plan adjustment.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$604,459 Negotiated salary and benefits adjustments.

# 1012400000—Human Resources

## General Government

### Revenues

- (\$24,351) Decrease in benefits administration fees reflecting lower enrollment.

three positions. The budget also includes funding for consultant services to assist the County on labor contract negotiations, and educational reimbursements for eligible employees.

### Program Discussion

The 2011-12 proposed budget for Human Resources totals \$8,332,395, which is an increase of \$233,483 from 2010-11. The increase is primarily attributable to negotiated salary and benefits adjustments and an increase in data processing charges, offset partially by the deletion of

### Recruitment & Exam Development

In November 2008, the Board instituted an Administrative Hiring Freeze Program. The Program is intended to minimize the number of employee layoffs and requires departments to provide justification to fill vacant positions. Generally, positions approved are filled from existing Civil Service workforce and the layoff list, where

### Workload Data

	Actual		Est./Act.	Projected	
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Recruitment &amp; Certification</b>					
Recruitments	370	244	209	229	225
Applications Processed	29,013	14,480	7,114	12,941	12,000
<b>Referrals</b>	1,808	1,024	822	924	850
<b>Training Attendance</b>					
Total Employee Training Days	7,683	7,991	7,960	4,110	4,000
<b>Classification</b>					
Classification Projects	42	22	7	9	*N/A
Compensation Studies	13	5	2	1	*N/A
<b>Civil Service Hearings</b>	13	12	12	15	17
<b>Position Control</b>					
E-Pad Actions Processed	9,416	9,020	9,531	8,310	7,640
Mass Updates Processed	11,614	11,182	9,780	6,125	2,180
<b>Equal Employment Opportunities</b>					
Complaints Received	41	47	49	28	45
Formal Complaints (EEO Office)	15	15	18	8	14
<b>Labor Relations</b>					
MOU's Negotiated	2	2	2	10	13
Arbitration Hearings Scheduled	13	12	12	24	14
Complaints Processed	40	38	38	20	30
Impact Meet & Confer Sessions	75	76	76	70	70
Public Employee Relations Appeals Board	1	0	0	3	3

\*See Program Discussion under Classification and Compensation for details.

# 1012400000—Human Resources

## General Government

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feasible. As a result, many vacant positions have been filled through internal promotional recruitments. Recruitments for specialist classifications, primarily in health care professions, continues to be the main focus for this unit.

In 2011-12, it is expected that recruitment activity will continue to be limited. Open recruitments may be required for specialty classifications, or for those classifications, such as Eligibility Worker, that have been exempted by the Board from the Layoff Mitigation Policy, or for part-time positions where employees in the layoff pool have declined consideration. Given the current labor market, any open recruitment, even for part-time positions, may generate a large applicant pool, which requires additional staff time to complete the examination/recruitment process. If this occurs, other non-mandated services provided by Human Resources may be impacted.

### Employee Layoff Case Management

Recruiting and testing processes are expected to continue to focus on the management of re-employment lists. In February 2009, the Board re-affirmed its Layoff Mitigation Policy which provides direction to County departments and Human Resources on the expectation of a compassionate approach to supporting employees who are impacted by reductions in workforce. The Policy directs that vacant positions be filled from persons on the re-employment lists, where applicable, before seeking applicants from outside the re-employment pool.

Following the adoption of the County budget, Human Resources will meet with impacted employees to provide case management services and to identify all possible options available for placement in County positions. Human Resources will continue working with employees who remain in a laid-off status. Staff will maintain regular contact with laid off employees to provide information about available County positions, provide support and information on employee rights while on the re-employment lists, and to receive updates regarding continued interest in placement opportunities.

### Classification & Compensation

In November 2008, the Board suspended classification studies. As a result, few classification projects were completed in 2010-11 and the majority of those projects were initiated prior to the 2008 suspension. Other classification work completed in 2010-11 has primarily been focused on changes needed to meet State and federal requirements or changes in minimum qualifications to address recruitment and promotional needs.

Due to the downsizing of the County workforce, a number of studies may be required to meet organizational changes and needs in various County departments. In addition, a number of hospital-specific classifications will require

modification to meet the unique and specialized staffing needs at the Hospital. Human Resources will seek Board approval prior to initiating any major classification work. Classification and compensation projects that are approved for processing will be assigned to available staff and may take longer to complete depending on other workload factors.

### Policy & Leave Management

Requests for assistance from departments on managing employee leave continue to be on the rise. In calendar year 2010, Human Resources assisted on approximately 400 leave cases, which is a 13% increase from 2009. Additionally, as employee requests for reasonable accommodations under the Americans with Disability Act (ADA) and Fair Employment and Housing Act (FEHA) have increased and become more complex, it has necessitated departments to seek assistance from Human Resources. Of the 400 leave cases, approximately 20% were ADA/FEHA-related.

In 2010, 35% of the total leave issues that Human Resources provided assistance on were related to the Family and Medical Leave Act, the California Family Rights Act and Pregnancy Disability Leave. This is largely due to the complexity and continued changes to these laws.

### Staff Development & Training

In 2010-11, attendance for training classes supported and provided by Human Resources is projected to be 4,110. This is a significant decline from 2009-10 primarily reflecting a smaller County workforce. The decline has resulted in cancellation of classes and less class scheduling. For 2011-12, Human Resources will continue to provide mandated training classes including Sexual Harassment and Discrimination, Diversity, and Workplace Violence Prevention.

The Staff Development unit has taken several steps to meet the training needs of the County workforce with the reduction of budget and staff in 2010-11:

- Human Resources partnered with University of Phoenix to offer one-hour brown bags on topics such as emotional intelligence and stress management. Due to a reduction of elective courses, this partnership allowed Staff Development to provide needed training at no cost to the County.
- There continues to be demand from County supervisory and management staff for the Leadership Academy. This program will continue to be offered twice a year.

# 1012400000—Human Resources

## General Government

- The frequency for mandated EEO and Workplace Violence Prevention training has been reviewed and reduced from every two years to every five years. The exception are AB 1825 Sexual Harassment Training, which is required every two years by law for supervisory and management personnel, and the AB 1234 Ethics Training, which is required every two years by law for Department Heads and Assistant Department Heads.
- In partnership with the Information System Division, Human Resources will purchase training materials so employees who have Microsoft Office 2010 can be trained.

### Equal Employment Opportunity

The EEO unit provides services and programs of investigations, workforce compliance, training, and EEO Advisory Committee administrative support. The primary goal is to enforce State and federal laws, and County policies related to non-discrimination, anti-harassment, and retaliation.

The 2011-12 budget deletes the EEO Program Manager position. The Deputy Director of Human Resources will assume program oversight and provide direction to the EEO program. Formal complaints will be investigated using internal resources when available, but will also require the use of contracted investigators to meet regulatory timelines for Rule 20 complaints.

In coordination with the Staff Development unit, EEO conducts training for employees on various topics such as sexual harassment and discrimination prevention, and diversity. Mandatory training is provided for County managers and supervisors every two years to maintain compliance with State law. EEO also conducts the EEO module of New Employee Orientation, and provides quarterly training to Department EEO Coordinators on EEO-related issues. With the deletion of the EEO Program Manager, EEO-related training programs will be supported by remaining Human Resources staff.

The Mentor Partnership Program (MPP) that began in 1999 continues to be successful with 10 mentor/mentee pairs for 2011, which is a decline from 18 participants in 2010. The decline in participants primarily reflects the significant reductions in staffing throughout the County organization. Human Resources will evaluate the program and may recommend a suspension of the MPP for 2012.

Historically, the EEO unit has coordinated the planning and preparation for the Annual Diversity Luncheon. Last year's annual luncheon yielded 345 attendees. The 2011 Luncheon is scheduled for October and will be held at the Agricultural Center. The EEO unit also prepares *EEO Matters*, a quarterly newsletter, to communicate EEO and

diversity-related information to County employees, and to promote EEO events, trainings, and activities.

### Labor Relations

In January 2010, the Labor Relations Division ceased to operate as a stand-alone department and the functions were returned to the Human Resources Division.

The Labor Relations unit will continue to ensure the County complies with the Meyers-Milius-Brown Act (MMBA), which governs labor management relationships within California governmental agencies. Changes in terms and conditions of employment and successor agreement negotiations are subject to the MMBA. In an effort to address budget/funding reductions, departments are exploring options and cost-saving measures, some of which will require the County to meet and confer with impacted employee organizations.

Eleven employee organizations and 16 bargaining units comprise approximately 95% of the County's workforce. Labor agreements for eight bargaining units expire on June 30, 2011. Agreements for five additional units are set to expire in 2011-12. Staff will be involved in successor agreement negotiations for these units.

The following chart is a summary of the labor contracts with the 16 bargaining units:

<i>Representation Unit Name</i>	<i>Organization</i>	<i>Contract Expires</i>
<i>Attorney</i>	SJCAA	06/30/12
<i>Correctional Officers</i>	SJCCOA	06/30/12
<i>Middle Management</i>	SJCMSA	06/30/11
<i>Office &amp; Office Technical</i>	SEIU	06/30/11
<i>Paraprofessional &amp; Technical</i>	SEIU	06/30/11
<i>Peace Officers Miscellaneous</i>	SJDAIA	06/30/11
<i>Physicians</i>	UAPD	06/30/12
<i>Probation Officers</i>	SJCPOA	06/30/12
<i>Professional</i>	SEIU	06/30/11
<i>Registered Nurses</i>	CNA	12/31/11
<i>Safety, Investigative, &amp; Custodial</i>	SEIU	06/30/11
<i>Sheriff's Management</i>	LEMA	06/30/15
<i>Sheriff's Non-Management</i>	DSA	06/30/15
<i>Sheriff's Sergeants</i>	SDSA	06/30/15
<i>Supervisors</i>	SEIU	06/30/11
<i>Trades, Labor, &amp; Institutional</i>	SEIU	06/30/11



## **1012400000—Human Resources**

### **General Government**

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#### **Staff Reductions/Service Impacts**

The 2011-12 budget deletes three positions, including the Labor Relations Director, the EEO Program Manager, and a Personnel Analyst.

The Director and Deputy Director of Human Resources will assume and share the duties of the Labor Relations Director. Consultant services for labor contract negotiations will be necessary to assist the County meeting this important mandate. The Deputy Director will also assume

program oversight and provide direction to the EEO Program.

The deletion of a Personnel Analyst will further impact Human Resources' support to County departments. These areas include recruitment, exam development, safety program support, leave management issues, classification and maintenance of the classification plan, training and staff development, part-time hours monitoring, mandatory training compliance, disciplinary guidance, and performance evaluation compliance.

# 1010900000—Information Systems Division

## General Government

Jerry Becker, Information Systems Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$8,444,607	\$8,586,529	\$8,449,216	\$8,449,216	(\$137,313)
Services & Supplies	3,382,359	3,491,226	4,568,463	4,568,463	1,077,237
Fixed Assets	105,567	0	0	0	0
Total Expenditures	\$11,932,533	\$12,077,755	\$13,017,679	\$13,017,679	\$939,924
Expenditure Reimbursements	(10,865,822)	(10,666,563)	(10,280,104)	(10,280,104)	386,459
Total Appropriations	\$1,066,711	\$1,411,192	\$2,737,575	\$2,737,575	\$1,326,383
<b>Earned Revenues By Source</b>					
Charges for Services	\$1,835,501	\$1,634,263	\$1,739,598	\$1,739,598	\$105,335
Miscellaneous Revenues	7,500	0	0	0	0
Total Revenues	\$1,843,001	\$1,634,263	\$1,739,598	\$1,739,598	\$105,335
Net County Cost	(\$776,290)	(\$223,071)	\$997,977	\$997,977	\$1,221,048
Allocated Positions	67.0	60.0	57.0	57.0	(3.0)

### Purpose

The Information Systems Division (ISD) provides information processing services, support, and coordination to County departments. The Division is responsible for the County's information technology and communications functions. ISD's mission is to "support technology solutions that create opportunities to transform the way service is brought to the public through leading, integrating, partnering, educating, consulting, and supporting."

### Major Budget Changes

#### Salaries & Employee Benefits

- \$432,671 Negotiated salary and benefits adjustments.
- (\$267,325) Delete one Information Systems Shift Supervisor and two Information Systems Technicians.
- (\$240,399) Two positions deleted midyear 2010-11.
- (\$60,901) Eliminate temporary help.
- (\$1,360) Decrease in overtime and holiday pay.

#### Services & Supplies

- \$1,120,000 Funding for the Public Defender Case Management System project.
- \$80,148 Increase in software maintenance and license costs.
- \$23,164 Increase in automation equipment maintenance costs.
- (\$82,579) Decrease in automation equipment rents/leases.
- (\$52,741) Decrease in Worker's Compensation and Casualty insurance costs.
- (\$9,000) Decrease in office and telephone costs due to fewer positions.

#### Expenditure Reimbursements

- \$381,166 Cost Allocation Plan adjustment.
- \$285,218 Increase in services charged to Internal Service Fund departments.
- (\$301,641) Decrease in reimbursements from General Fund departments reflecting expenditure reductions.

#### Revenues

- \$191,901 Cost Allocation Plan adjustment.

# 1010900000—Information Systems Division

## General Government

- (\$86,566) Decrease in services provided to non-County agencies.

### Program Discussion

The 2011-12 proposed budget for ISD totals \$13,017,679, which is an increase of \$939,924 from 2010-11. The budget includes negotiated salary and benefits adjustments and eliminates three positions. The proposed budget also includes \$1,120,000 for implementation of the Public Defender Case Management System project. The project will be funded with Tobacco Settlement funds.

During 2010-11, ISD focused on improving customer service, delivering a variety of technology projects, and fulfilling its role as consultant, partner, and technology integrator. The 2011-12 recommended budget for ISD is based on implementing projects consistent with the County's *Strategic Direction for Technology*, as well as ISD's continuing responsibility for support of the County's existing information and communication systems. In 2011-12, ISD will focus on four key areas: technology cost containment; upgrade of core County technologies and systems; expansion of green technologies and business practices; and continued improvement in customer service. During 2011-12, ISD intends to:

- **Continue Efforts to Upgrade the County's Human Resource (HR) and Payroll System** – In 2010-11, ISD, in partnership with the Auditor-Controller's Office and HR, began a 24-month effort to upgrade the County's HR and Payroll System. The vendor (Oracle Corporation) that provides software support for the County's HR and Payroll System announced that after December 2012, it will cease development of critical tax updates for the software version currently used by the County. During 2011-12, ISD intends to conduct extensive review sessions with the system users to evaluate the new features delivered with the upgraded system to

determine if improvements in existing business process can be realized. ISD will also focus on configuring the new version of the HR and Payroll System to meet the specific business needs of the County. The upgraded version of the HR and Payroll System will be ready for use in 2012-13.

- **Upgrade the County's Document Imaging System** – During 2010-11, ISD began an effort to upgrade the County's document imaging system. This upgrade effort, which is being closely coordinated with the various County departments that have their own version of the document imaging system, will be continued in 2011-12. New features and functionality available in the newest version of the document imaging system are crucial to the County's continuing efforts to decrease the printing and storage of paper documents. ISD intends to complete the imaging system upgrade during 2011-12.
  - **Begin Implementation of Public Defender Case Management System** – The Public Defender system is a component of the Criminal Justice Information System (CJIS) that supports the daily operation of the region's law and justice community. The existing CJIS application was custom developed in the late 1980s at a cost of approximately \$10 million. The system was built using technologies that were appropriate for the time, but these technologies are increasingly difficult to maintain. The system is now over 20 years old and is in need of modernization. Over the last six years, three significant portions of the CJIS application have been replaced. These include the District Attorney Case Management function, Adult Probation Case Management, and Local Warrant function.
- In the last three years, the Public Defender lost 23 full-time positions due to budget cuts. Implementation of a new Public Defender Case Management

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>IBM Mainframe Transactions</i>	67,526,559	68,433,839	64,367,763	60,710,674	60,204,500
<i>Systems &amp; Programming Hours</i>	34,256	34,378	25,097	20,873	21,922
<i>Desktop Computer Labor Hours</i>	N/A	N/A	2,139	2,065	2,045

# **1010900000—Information Systems Division**

## **General Government**

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System will enhance the efficiency of the existing staff through improved automation tools and functionality. The project will take approximately 18 months to complete.

- **Evaluate Cloud Computing and Software as a Service** – Recent changes in the way technology can be delivered to an organization open new and potentially cost-saving opportunities to the County. ISD will be evaluating these new technologies to determine their viability and potential value to the County. During 2011-12, ISD intends to establish a “proof of concept” project for Cloud Computing.
- **Upgrade Desktop Computer Software** – ISD intends to upgrade its customer’s desktop computer software to the newest releases available from Microsoft. Specifically, ISD will be implementing the Microsoft Office 10 Suite on all desktop and laptop computers supported by ISD. This upgrade effort will be completed during 2011-12.
- **Update the County’s Information Technology Strategic Plan** – ISD is responsible for the establishment and ongoing support of a corporate vision for how the County will utilize technology in an innovative, effective, and efficient manner. ISD intends to update the County’s existing information technology strategic plan and submit a copy of the revised document to the Board for its consideration during 2011-12.
- **Expand ISD’s focus on “Green Initiatives”** – During 2011-12, ISD intends to reduce power consumption in the Administration Building computer room through the expanded use of server virtualization and the use of specialized equipment that lowers computer room cooling costs. ISD also intends to implement software in the Administration Building that will force desktop computers that are not powered down at the end of the work day into either a hibernation state or into a power-off mode.

- **Implement an Adult Case Management System for the Probation Department** – During 2009-10, ISD, in partnership with the Probation Department and a software firm (AutoMon, LLC), began implementation of a new Adult Case Management System. The project is scheduled to be ready for use in July 2011.

During 2010-11, ISD accomplished the following activities in partnership with County departments:

- **Upgraded the County’s Property Tax System** – During 2010-11, ISD continued its efforts to manage and support the upgrade of the County’s Property Tax System. The software vendor (Megabyte), in partnership with the County, implemented the majority of the system upgrades. The new modernized version of the Property Tax System is now in full use by the County.
- **Began the Upgrade of the County’s Human Resource (HR) and Payroll System** – In 2010-11, ISD, in partnership with the Auditor-Controller’s Office and HR, began a 24-month effort to upgrade the County’s HR and Payroll System. During 2010-11, ISD installed the new version of the HR and Payroll System in a test environment in order to begin the upgrade process.
- **Educated Departments on ways to Decrease County Printing Costs** – During 2010-11, ISD developed a comprehensive guide intended to help County departments be as efficient and cost effective as possible when using copying/printing devices and services. This guide also outlines means and methods available to departments for decreasing the need for paper copies of documents.

# Office Automation Internal Service Fund

## General Government

Jerry Becker, Information Systems Director

Office Automation ISF	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Lease Payments	\$958,991	\$1,232,643	\$1,032,970	\$1,032,970	(\$199,673)
Service & Supplies	357,016	260,789	208,425	208,425	(52,364)
Total Appropriations	\$1,316,007	\$1,493,432	\$1,241,395	\$1,241,395	(\$252,037)
<b>Earned Revenues By Source</b>					
Interest/Rents	\$2,579	\$0	\$0	\$0	\$0
Rental Income	1,295,214	1,493,432	1,241,395	1,241,395	(252,037)
Total Revenues	\$1,297,793	\$1,493,432	\$1,241,395	\$1,241,395	(\$252,037)
<b>Revenues Over/(Under) Expenses</b>	(\$18,214)	\$0	\$0	\$0	\$0

## Purpose

The Office Automation Internal Service Fund (ISF) provides a mechanism to consolidate the distribution and management of desktop and server technology costs, establishes an ongoing funding source to improve fiscal planning, and increases the County's responsiveness to rapid changes in technological opportunities. Approximately 1,660 County technology devices are currently funded by the Office Automation ISF.

Benefits to the organization from the ISF include:

- Information Systems Division (ISD) performs the administrative functions of placing orders and arranging delivery.
- The Program allows ISD to help departments plan and configure technology to maximize its value and effectiveness while maintaining Countywide standards.
- ISD can advise on necessary hardware and software issues such as virus protection and network connectivity.
- ISD can schedule and coordinate timely system upgrades required for optimum service and remain ahead of the demand for computing resources. Personal computer hardware is currently on a four-year replacement cycle.

## Major Budget Changes

### Services & Supplies

- (\$199,673) Decrease in finance payments due to deferred replacement of computers by user departments for cost-saving purposes.
- (\$32,181) Decrease in data processing charges and software license costs.
- (\$20,193) Cost Allocation Plan adjustment.

### Revenue

- (\$205,187) Decrease in depreciation revenue.
- (\$31,420) Decrease in interest revenue.
- (\$15,430) Decrease in payments from user departments.

## Program Discussion

During 2010-11, the Office Automation ISF realized the following accomplishments:

- Established a standard that all desktop computers purchased through the ISF must be "Gold" level certified by the Electronic Product Environmental Assessment Tool (EPEAT). EPEAT evaluates electronic products to determine their power consumption, use of environmentally sensitive materials, packaging, etc.

# Office Automation Internal Service Fund

## General Government

- Replaced over 227 aging County computing devices (personal computers, servers, and printers).
- Increased County participation in the PC Replacement Program to approximately 1,660 devices.
- Continued a program that establishes and promotes environmentally sound disposal of County computers.

In 2011-12, the Office Automation ISF will continue supporting departments in the selection and replacement of

obsolete computer equipment. Scheduled for replacement in 2011-12 are 376 personal computers and 53 mobile data computers for the Sheriff's vehicles. ISD staff will be working with the individual departments to determine if these PCs must be replaced in 2011-12 or if the purchase can be postponed for one year. During 2011-12, ISD will continue to encourage departmental participation in the PC Replacement Program. Through consolidated technology purchasing, the PC Replacement Program will continue to leverage its buying power and realize discounts for bulk purchases.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Installation of Replacement Computers</i>	68	181	65	534	376
<i>Installation of New Systems</i>	193	110	21	29	0
<i>Purchase of Sheriff Mobile Data Computers (MDC)</i>	10	6	0	4	0
<i>Purchase of Sheriff MDC Upgrades</i>	29	10	0	24	53

# 1010804000—Operating Transfers

## General Government

Manuel Lopez, County Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Operating Transfers Out</i>	\$5,016,761	\$1,657,668	\$571,557	\$571,557	(\$1,086,111)
<i>Total Appropriations</i>	\$5,016,761	\$1,657,668	\$571,557	\$571,557	(\$1,086,111)
<b>Earned Revenues By Source</b>	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	\$5,016,761	\$1,657,668	\$571,557	\$571,557	(\$1,086,111)

### Purpose

This appropriation provides General Fund monies to be transferred to other funds and received as revenue transfers from other funds to the General Fund.

- (\$799,798) Elimination of transfer to Rabies Treatment Fund reflecting consolidation of Animal Control operations to the Sheriff's Office as a General Fund budget. (See Sheriff-Animal Control budget #2021619000)

### Major Budget Changes

- \$46,400 Increase in County matching funds contributed to the Countywide Library System for the Materials Matching Program.
- (\$53,508) Decrease in County share of the Library Director's position costs.
- \$70,795 Increase in General Fund allocation to Public Works for non-Road Fund related expenses.
- (\$350,000) Elimination of transfer to Public Works Special District for water and Delta-related activities. A new General Fund budget has been established to account for expenses and revenues associated with these activities. (See Delta Activities budget #2023700000.)

### Program Discussion

The State Controller requires that transfers between funds of end-of-the-year balances be done by appropriating the funds in the next fiscal year and transferring them to the receiving fund where they are recorded as revenues. Three such required Operating Transfers are reflected in the budget for 2011-12 as follows:

- **Airport Enterprise Fund** - \$242,310 will be provided to support Airport operations, which is not covered by its operating revenues and available fund balance.
- **County Library** - \$179,247 will be provided to fund the Materials Matching Program for books and library materials, and the County's pro rata share of the salary and benefits costs of the Library Director.
- **Road Fund** - \$150,000 will be allocated to reimburse Public Works for non-Road Fund related projects or program costs.



# 1011200000—Purchasing & Support Services

## General Government

David Louis, Purchasing & Support Services Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,975,804	\$1,996,674	\$2,113,989	\$2,113,989	\$117,315
Services & Supplies	1,587,033	1,598,288	1,473,927	1,473,927	(124,361)
Total Expenditures	\$3,562,837	\$3,594,962	\$3,587,916	\$3,587,916	(\$7,046)
Expenditure Reimbursements	(2,498,372)	(2,528,062)	(2,833,128)	(2,833,128)	(305,066)
Total Appropriations	\$1,064,465	\$1,066,900	\$754,788	\$754,788	(\$312,112)
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$138,360	\$150,000	\$140,000	\$140,000	(\$10,000)
Charges for Services	480,198	434,621	373,988	373,988	(60,633)
Miscellaneous Revenues	42,443	26,700	38,050	38,050	11,350
Total Revenues	\$661,001	\$611,321	\$552,038	\$552,038	(\$59,283)
<b>Net County Cost</b>	<b>\$403,464</b>	<b>\$455,579</b>	<b>\$202,750</b>	<b>\$202,750</b>	<b>(\$252,829)</b>
Allocated Positions	25.0	21.0	21.0	21.0	0.0
Temporary (Full-Time Equivalent)	3.5	3.0	4.0	4.0	1.0
Total Staffing	28.5	24.0	25.0	25.0	1.0

### Purpose

The Purchasing and Support Services Division is responsible for providing a variety of central support services to County departments. These areas of responsibility include procurement of materials and services, mail/courier duties, duplicating and print shop operations, records storage, and recycling functions.

### Expense Reimbursement

- \$399,740 Cost Allocation Plan adjustment.
- \$85,500 Increase in reimbursements from user departments for duplication based on anticipated service requests.
- (\$87,000) Decrease in anticipated postage reimbursements reflecting actual experience.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$82,160 Negotiated salary and benefits adjustments.
- \$35,155 Increase in extra-help.

#### Revenues

- (\$37,808) Cost Allocation Plan Adjustment.
- (\$22,825) Decrease in charges for direct services based upon anticipated workload.

#### Services & Supplies

- (\$100,895) Decrease in postage expenses reflecting actual experience.
- (\$21,613) Decrease in leased-equipment costs due to fewer copy machines Countywide.

### Program Discussion

The proposed 2011-12 Purchasing and Support Services budget totals \$3,587,916 with a Net County Cost of \$202,750. This represents an appropriation decrease of \$7,046 from 2010-11. The budget includes the addition of

# 1011200000—Purchasing & Support Services

## General Government

one full-time equivalent position to assist with the yearly rollover of contracts and purchase orders.

### Procurement

In 2010-11, Purchasing was able to continue to provide core procurement services to County departments, even with reduced responsiveness due to decreased staffing. Cost reductions and avoidance was accomplished by seeking competitive quotes, bids and proposals, and negotiations. This occurred in several areas such as food services, janitorial services, printing services, and equipment purchases. Departmental needs were prioritized to expedite delivery of essential goods and services.

Cross-training is occurring to address workloads, and process improvements have been implemented. Better source selection, including the review, comparison, and

utilization of cooperative purchase contracts to take advantage of greater buying power, are effectively used.

Local vendor preference was increased to a maximum of \$7,500, providing greater benefits to local vendors competing for contracts. In addition, local hire language and response requirements were strengthened in an effort to increase local contractor/sub-contractor participation in public works projects. Efforts to identify, encourage, and advocate for local participation continues.

Purchasing is also responsible for the disposition of surplus or scrap County property. A new online resource for efficient and effective posting of available property is being utilized for much of the County's property. In incremental steps, items are made available to departments, community-based organizations, other public agencies, the general public, and local recyclers. The process used for managing this property has been improved and

### Workload Data

	2007-08	Actual 2008-09	2009-10	Est./Act. 2010-11	Projected 2011-12
<b>Central Services</b>					
<i>Print Jobs</i>	1,799	1,929	1,394	1,305	1,300
<i>Printing Impressions</i>	9,902,598	10,597,265	N/A	N/A	N/A
<i>Outgoing U.S. Mail</i>	1,810,254	1,751,987	1,623,321	1,572,700	1,423,000
<i>1st Class Regular</i>	402,173	345,670	321,205	338,568	338,500
<i>Postal Barcode</i>	897,611	929,969	864,790	906,276	756,500
<i>Postal Presort</i>	510,470	476,348	437,326	327,856	328,000
<i>Copy Machine Copies</i>	2,804,484	3,178,548	9,157,606	8,580,638	8,500,000
<i>Service Locations</i>	45	45	42	49	49
<b>Records Management</b>					
<i>Records Requests Processed</i>	6,984	3,228	3,274	2,436	1,827
<i>Paper Recycled (tons)</i>	152	260	234	280	280
<i>Shredding (hours)</i>	890	1,715	1,901	1,950	2,000
<b>Purchasing</b>					
<i>Purchase Orders Issued</i>	8,067	3,936	3,768	3,709	3,700
<i>Dollar Value of Purchase Orders</i>	\$205,870,119	\$205,780,202	\$172,953,481	\$164,305,800	\$156,090,500
<i>Purchasing Cards Issued</i>	391	392	411	374	374
<i>Purchasing Card Transactions</i>	18,339	16,554	16,057	14,820	14,865
<i>Average Transaction Value</i>	\$193	\$200	\$191	\$181	\$185
<i>Copy Machine Impressions</i>	34,527,137	35,234,322	37,975,595	34,207,408	34,207,500
<i>Machines in Copy/Lease Program</i>	325	404	401	347	347

# **1011200000—Purchasing & Support Services**

## **General Government**

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requires fewer staff resources while improving turnaround time and greater revenue obtained on items sold.

Purchasing has implemented an improved insurance tracking procedure to ensure vendors that provide services on County property carries the proper insurance to protect the County from potential losses.

San Joaquin County's Green Purchasing Policy, adopted in February 2008, reflects a long-term commitment to the purchase of environmentally-preferable products. This policy sets forth practices that promote sustainability of the environment. To help support this policy and to help bring some internal centralization to the green efforts of the County, including providing information to the public and a demonstration of County leadership and stewardship, the San Joaquin County Green Committee was established in May 2009. The Director of Purchasing chairs the Committee. The Committee's efforts include education, presentations, discussions, data gathering, and inclusion of outside agencies. Through the Committee, a County Green Webpage was developed, which includes an annual report to the Board each April (coinciding with Earth Week/Day). Purchasing is working closely with all County departments and outside agencies in helping to achieve the Board's commitment to lead sustainability efforts.

### **Duplicating (Print Shop)**

The Duplicating Department has experienced a slight decrease in the number of copies made. Many printing jobs that were previously sent to outside vendors are now being produced in-house at a much lower cost for departments. New leased equipment was acquired, providing all-digital technology with several advantages. The new equipment is more efficient and productive.

The County's old printing presses, chemicals, inks, and plates have been disposed, providing safer, greener, and energy saving replacements that allow for an increase in the number of printing jobs able to be accommodated with existing staff. Duplicating uses recycled paper whenever possible. Staff reviews duplicating requests for printing on both sides of each sheet of paper.

### **Mail Room**

The Mail Room continues to service departments within the County. There are 49 locations that are served by the

Mail Room. The route for collection and delivery of mail includes Lodi, Manteca, Tracy, and various locations within the City of Stockton. The Mail Room currently collects and delivers mail inside the Administration Building up to three times per day; the Courthouse twice per day; and all other locations once per day. Sorting and bar coding equipment allows all County departments to realize a postage savings of up to 10.5 cents for each piece of presorted mail.

In January 2011, postage rates for package services increased by 3.2%. In April 2011, prices increased by an average of 1.74% across each Mailing Services class of mail.

The Mail Room also has the primary responsibility of collecting and staging items for recycling from the Administration Building, including paper, single use and rechargeable batteries, and other material; receives and delivers small packages for the Courthouse; receives palletized deliveries for the offices of the District Attorney; receives all incoming freight for the Administration Building; and staffs the parking booth for the Administration Building basement level parking.

### **Records Management**

The Records Management Department operates the records storage warehouse facility. Services include records storage, records retrieval and delivery, and records destruction services. A commercial shredder is used to shred confidential records eligible for destruction and confidential documents picked up from departments on a scheduled or as needed basis. A truck with a built-in shredder is dispatched to many locations throughout the County to shred paper on site as needed. The shredded paper is then transported to a recycler where it is sold. Staff also collects paper waste throughout the County for disposal with a local recycler. In 2010-11, it is estimated that over 468,000 pounds of paper will be recycled and over 2,400 records will be pulled for departments.

Implementation is underway for the automation of records indexes, providing for more accurate data and backup capability of records information. Assistance is also provided in helping departments identify records eligible for destruction.

# Purchasing Internal Service Fund

## General Government

David Louis, Purchasing & Support Services Director

Purchasing ISF	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Services &amp; Supplies</i>	\$6,022,414	\$5,945,000	\$5,283,000	\$5,283,000	(\$662,000)
<i>Total Expenditures</i>	\$6,022,414	\$5,945,000	\$5,283,000	\$5,283,000	(\$662,000)
<b>Earned Revenues By Source</b>					
<i>Interest/Rents</i>	\$6,123	\$7,000	\$4,000	\$4,000	(\$3,000)
<i>Miscellaneous Revenue</i>	6,008,333	5,938,000	5,279,000	5,279,000	(659,000)
<i>Total Revenues</i>	\$6,014,456	\$5,945,000	\$5,283,000	\$5,283,000	(\$662,000)
<b>Revenues Over/(Under) Expenses</b>	(\$7,958)	\$0	\$0	\$0	\$0

## Purpose

The Purchasing Internal Service Fund (ISF) serves as an operating mechanism for the Procurement Card (CAL-Card), Office Supply, Copy Machine, and Security Alarm programs. This fund is also used to process payments for travel credit cards and bottled water. Vendor charges are paid from the ISF and billed to user departments.

to receiving their credit card. Currently, there are 374 cards in use. In 2011-12, it is estimated that there will be 14,865 transactions. The average transaction amount of \$185 remains within expected limits. Additional administrative fees have been included in the recommended budget to provide actual costs associated with administering this program by the Purchasing Department. Although the County is experiencing an economic downturn, it is anticipated that the program will continue at levels comparable to 2010-11.

## Major Budget Changes

### Services & Supplies

- (\$400,000) Decrease in office supply expenses due to new managed print program.
- (\$284,694) Decrease in CAL-Card purchases based on current experience.
- \$110,234 Cost Allocation Plan adjustment.

### Revenues

- (\$695,694) Decrease in reimbursements from user departments based on projected program expenses.

### Office Supply Program

The County's contract with its office supplies provider expired in June 2010. A new cooperative public agency contract was entered into with the current provider, which provided several fiscal advantages for providing reduced costs to all departments. This cooperative contract includes a 13% average discount for the core products that are purchased by all departments, while maintaining a small rebate. Purchasing also agreed to prompt weekly payment processing to the vendor, which provides an additional 2% discount. These lower prices have reduced supply costs Countywide. Administration processing fees help to offset the cost of administering this contract.

## Program Discussion

### Procurement Card Program

The CAL-Card Program continues to provide County departments with a controlled means to procure low-value items. This enables departments to carry on day-to-day operations and obtain necessary items quickly and efficiently. Users are trained in the proper use of the card prior

In December 2009, Purchasing implemented an automatic replacement program to substitute "green" products to departments ordering items that have a cost-effective, green alternative. Purchasing will continue to assist departments in establishing and meeting "green" goals and objectives and adhere to the County's Green Purchasing Policy, while keeping in mind the cost effectiveness of the substitution.

# Purchasing Internal Service Fund

## General Government

### Copy Machine Program

There are currently 347 leased copiers in the County program. During 2010-11, some older copiers have been replaced with new models at a reduced rental and cost-per-copy price. A new bid and contract has resulted in 40-45% improved pricing; depending on model. This contract provides the best possible overall copier solution that meets cost, performance, and environmental objectives.

### Security Alarm Program

All contracts for security alarm services are administered by the Purchasing Department. There are currently 73 contracts for alarm services in the program. Centralized billing and review provides the vendor with prompt payment, while keeping close track of the billing of services for the various locations.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Procurement Card</b>					
<i>Cards Issued</i>	391	392	411	374	374
<i>Transactions</i>	18,339	16,554	16,057	14,820	14,865
<b>Copy Machine</b>					
<i>Copy Machines Installed</i>	375	404	401	347	347
<i>Copy Transactions</i>	37,512,849	35,234,322	37,975,595	34,207,000	34,207,000
<b>Security Alarm</b>					
<i>Agreements</i>	80	87	82	73	73

# Radio Internal Service Fund

## General Government

Jerry Becker, Information Systems Director

Radio ISF	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Services &amp; Supplies</i>	\$1,428,018	\$1,683,445	\$1,819,053	\$1,819,053	\$135,608
<i>Other Charges</i>	116,454	225,842	223,513	223,513	(2,329)
<i>Total Expenditures</i>	\$1,544,472	\$1,909,287	\$2,042,566	\$2,042,566	\$133,279
<b>Earned Revenues By Source</b>					
<i>Interest/Rents</i>	\$16,742	\$41,116	\$15,328	\$15,328	(\$25,788)
<i>Miscellaneous Revenues</i>	1,934,968	1,868,171	2,027,238	2,027,238	159,067
<i>Total Revenues</i>	\$1,951,710	\$1,909,287	\$2,042,566	\$2,042,566	\$133,279
<b>Revenues Over/(Under) Expenses</b>	(\$407,238)	\$0	\$0	\$0	\$0

## Purpose

The Radio Internal Service Fund (ISF) exists for the purpose of centralizing the administrative and operating costs of the County's radio communications system. These costs are recovered through charges to user departments. In addition to reimbursement of actual costs, the departmental billings include recovery of depreciation expenses. These monies accumulate in a reserve fund, which is used to replace equipment as it reaches the end of its useful life.

## Major Budget Changes

### Services & Supplies

- \$166,425 Increase in data processing charges.
- \$66,442 Increase in administrative charges.
- \$12,600 Increase in rents reflecting two additional radio tower sites.
- (\$5,865) Decrease in pager/radio lease costs.
- (\$97,388) Decrease in third-party radio maintenance due to reduction of radio inventory.

### Other Charges

- (\$2,329) Decrease in depreciation expense.

### Revenues

- \$159,067 Increase in charges to user departments.
- (\$25,788) Decrease in interest earnings.

## Program Discussion

During 2011-12, departments have an operational need for a small number of new radios and for the replacement of radio equipment seven years or older. The equipment that is being recommended for purchase is consistent with the technologies identified in the County's Master Radio Communications Plan. The majority of the equipment recommended for purchase is also essential to the County's efforts to comply with federal mandates for frequency utilization ("narrow banding"). Below is a list of radio equipment recommended for purchase in 2011-12\*:

<u>Department</u>	<u>Equipment</u>	<u>Costs</u>
<i>Sheriff-Administration</i>	2 portables	\$1,073
<i>Sheriff-Boating Safety</i>	5 portables	2,364
<i>Sheriff-Cal MMET</i>	17 mobiles	12,107
<i>Sheriff-Court Services</i>	14 portables	8,268
<i>Sheriff-Court Services</i>	1 disp. console	1,100
<i>Sheriff-Custody</i>	75 portables	30,521
<i>Sheriff-Patrol</i>	32 portables	17,166
<i>Probation-Administration</i>	44 portables	17,906
<i>Probation-Juvenile</i>	10 portables	4,070
<i>Probation-Juvenile Detention</i>	14 portables	5,784
<i>Hospital</i>	19 pagers	1,231
	<i>Total</i>	\$101,590

\*Note - the recommended equipment purchases will be reconsidered if downsizing occurs in the departments listed above.

# **Radio Internal Service Fund**

## **General Government**

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### **2011-12 Radio Projects**

During 2011-12, the Information Systems Division (ISD) intends to:

- **Continue efforts to implement “narrow banding”**  
– The federal government requires that all public safety organizations in the United States move to “narrow band” radio frequencies by January 2013. In 2011-12, ISD will continue to facilitate a multi-agency working group responsible for coordinating the “narrow band” effort currently underway by the region’s various public safety organizations. ISD will continue to act as the lead agency for the region when dealing with the Federal Communications Commission (FCC) on “narrow band” issues such as radio frequency allocation.
- **Begin installation of two new grant-funded radio towers** – San Joaquin County has received grant funding for two new radio towers. These towers will improve the overall radio coverage for public safety and local government entities in the northern and central portions of the County. One of the new towers will be constructed in the northern portion of the County (selection of the tower site in the northern portion of the County is underway). The second radio tower will be constructed on property at the Port of Stockton. During 2011-12, ISD will work with various federal agencies to obtain environmental, historical, tribal, and other approvals

necessary for the construction of these new radio towers.

### **2010-11 Radio Projects**

During 2010-11, the Communications Division focused its efforts on:

- **Completing the construction of a new radio tower in the City of Ripon** – ISD, in partnership with the County Office of Emergency Services and the City of Ripon, completed construction of a new 180-foot radio tower in the City of Ripon.
- **Redesigning the Sheriff’s Office radio channels 1, 2, and 4 for “narrow banding”** – ISD, in partnership with the Sheriff’s Office, completed the infrastructure work necessary to transition the Sheriff’s Office channels 1, 2, and 4 to “narrow band” frequencies. These channels now have the ability to be encrypted.
- **Improving radio coverage in the Corral Hollow area** – In partnership with federal and private entities, ISD began the installation of radio equipment in Corral Hollow. This equipment, which was paid for by grant funding, will significantly improve radio coverage for public safety and local government entities working in the Corral Hollow area. ISD intends to complete the installation in 2011-12.



# 1016500000—Rebates/Refunds & Judgments/Damages

## General Government

Manuel Lopez, County Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<i><b>Expenditures</b></i>					
<i>Services &amp; Supplies</i>	\$55,343	\$65,000	\$65,000	\$65,000	\$0
<i>Other Charges</i>	1,096	500	500	500	0
<i>Total Appropriations</i>	\$56,439	\$65,500	\$65,500	\$65,500	\$0
<i><b>Earned Revenues By Source</b></i>	\$0	\$0	\$0	\$0	\$0
<i><b>Net County Cost</b></i>	\$56,439	\$65,500	\$65,500	\$65,500	\$0

### Purpose

This budget provides funds to cover refunds of unused licenses, permits, and other payments erroneously made into the County's General Fund. It also provides funds for the payment of miscellaneous judgments and damages that may be assessed against the County during the fiscal year.

### Program Discussion

It is recommended that an appropriation of \$65,500 be established for 2011-12; \$65,000 for rebates and refunds, and \$500 for judgments and damages. The actual amount required to support the payment of refunds and judgments fluctuates considerably from year-to-year. It may become necessary to appropriate additional funds during the course of the year as the exact number and amount of claims and refunds are made.

# 2025901000—Recorder-Equipment/Automation

## General Government

Kenneth W. Blakemore, Assessor-Recorder-County Clerk

Recorder - Modernization Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$481,499	\$521,653	\$554,122	\$554,122	\$32,469
Services & Supplies	410,082	370,150	419,000	419,000	48,850
Fixed Assets	163	12,000	19,800	19,800	7,800
Operating Transfers Out	434,074	1,062,762	1,300,000	1,300,000	237,238
Total Expenditures	\$1,325,818	\$1,966,565	\$2,292,922	\$2,292,922	\$326,357
<b>Earned Revenues By Source</b>					
Interest/Rents	\$47,891	\$50,000	\$25,000	\$25,000	(\$25,000)
Charges for Services	696,836	730,000	695,000	695,000	(35,000)
Operating Transfers In	\$150,000	\$238,592	\$71,370	\$71,370	(\$167,222)
Fund Balance	431,091	947,973	1,501,552	1,501,552	\$553,579
Total Revenues	\$1,325,818	\$1,966,565	\$2,292,922	\$2,292,922	\$326,357
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	7.0	7.0	7.0	7.0	0.0
<b>Temporary (Full-Time Equivalent)</b>	0.5	0.5	0.5	0.5	0.0
<b>Total Staffing</b>	7.5	7.5	7.5	7.5	0.0

### Purpose

The Recorder's Equipment and Automation Fund is established by Government Code Section 27361(c) and can be used "solely to support, maintain, improve, and provide for the full operation for modernized creation, retention, and retrieval of information in each county's system of recorded documents."

This budget centralizes special purpose revenues and expenditures for the ongoing support, maintenance, and improvement of the Recorder's micrographics and data automation.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$32,469 Negotiated salary and benefits adjustments.

#### Services & Supplies

- \$48,000 Increase in equipment service support and software licenses.

### Operating Transfers

- \$237,238 Increase in reimbursement to Assessor-Recorder-County Clerk's budgets for administrative support, document management, and modernization projects.

### Fixed Assets

- \$18,000 Scanners (2).
- \$1,800 Laptop.

### Revenues

- (\$25,000) Decrease in interest income reflecting lower interest rates.
- (\$35,000) Decrease in recording fees based on current experience.
- (\$167,222) Decrease in reimbursement from Vital Statistic Trust and Electronic Recording Delivery Systems (ERDS) Fund for automation/modernization projects.

# **2025901000—Recorder-Equipment/Automation**

## **General Government**

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- \$553,579 Use of fund balance for automation/modernization projects.

- Historical documents will be preserved and be available for retrieval and review electronically.

### **Program Discussion**

The recommended 2011-12 Recorder-Equipment/Automation budget totals \$2,292,922, which is an increase of \$326,357 from 2010-11. The budget includes negotiated salary and benefits adjustments, reimbursements to the Assessor-Recorder-County Clerk's budgets for document modernization and administrative support, and license fees for electronic deed processing and e-recording applications.

#### **Digital Imaging Conversion Project**

The Assessor-Recorder-County Clerk continues working to improve the efficiency of the digitizing functions. By centralizing the document management system:

- Appraisers will be able to retrieve files, utilize office systems, update drawings and property characteristics, while in the field;
- Title companies will be able to record deeds online;
- The public will be able to retrieve documents from office computers instead of books; and

The first phase of the digital conversion back to 1964 for official records and vitals records is expected to be completed in 2010-11. The second phase, which includes digitizing official records, grantor/grantee books, and other official records back to 1850 is in the Request for Proposals process and the conversion project will begin in 2011-12. The implementation of these projects is primarily funded with the Recorder Automation funds.

#### **Social Security Redaction Project**

State legislation requires social security numbers be redacted on all documents. Recorded documents from January 2009 have been checked using the Recorder's software to ensure the County is in compliance. Recorded documents from 1980 have been fully digitized and the manual review process is currently underway.

#### **Deed Processing**

During 2010-11, the Department converted to electronic deed processing. Three title companies are currently processing deeds electronically. As of May 2011, the Recorder's Office has commitments from approximately 43 title companies or their agents to submit deeds electronically.

# 1013000000—Registrar of Voters

## General Government

Jerry Becker, Information Systems Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,486,084	\$1,625,867	\$1,733,115	\$1,733,115	\$107,248
Services & Supplies	2,395,004	2,801,889	2,927,158	2,927,158	125,269
Fixed Assets	8,874	0	0	0	0
Total Appropriations	\$3,889,962	\$4,427,756	\$4,660,273	\$4,660,273	\$232,517
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$765,789	\$1,929,704	\$397,737	\$397,737	(\$1,531,967)
Charges for Services	41,008	1,523,850	91,200	91,200	(1,432,650)
Miscellaneous Revenues	(50,202)	25,000	10,000	10,000	(15,000)
Total Revenues	\$756,595	\$3,478,554	\$498,937	\$498,937	(\$2,979,617)
<b>Net County Cost</b>	\$3,133,367	\$949,202	\$4,161,336	\$4,161,336	\$3,212,134
<b>Allocated Positions</b>	18.0	16.0	16.0	16.0	0.0
<b>Temporary (Full-Time Equivalent)</b>	14.9	12.0	12.0	12.0	0.0
<b>Total Staffing</b>	32.9	28.0	28.0	28.0	0.0

### Purpose

The Registrar of Voters conducts elections openly and fairly by providing equal access to all candidates, campaigns, the news media, and the public. The Department registers voters, maintains voter registration records, provides outreach services for voter registration, and provides voter registration and election information to candidates, campaigns, news media, and the public.

- (\$1,531,967) Decrease in State and federal election reimbursements; no State reimbursements anticipated until 2012-13.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$100,248 Negotiated salary and benefits adjustments.
- \$7,000 Increase in overtime.

#### Services & Supplies

- \$129,000 Increase in election costs due to Open Primary Election.

#### Revenues

- (\$1,442,850) Decrease in city and district election reimbursements.

### Program Discussion

In April 2011, the Board approved the reorganization of several County departments and programs. Effective July 2011, the election functions will be operated as a division of the Information Systems Division.

The recommended 2011-12 Registrar of Voters' budget totals \$4,660,273, which is an increase of \$232,517 from 2010-11. The budget includes negotiated salary and benefits adjustments, and funding for one election at a cost of approximately \$2.4 million. Depending on their participation, up to 20% of the election cost is anticipated to be reimbursed by cities and districts in 2012-13.

In an effort to increase efficiency, reduce paper consumption, and adhere to the County's green policy, the Registrar of Voters will post the Statement of the Votes Cast on its website where the public can view this information online.

# 1013000000—Registrar of Voters

## General Government

### June 2012 Open Primary

In June 2010, California voters passed Proposition 14, the "Top Two Primaries Act". The June 2012 Primary Election will be an Open Primary Election and voters will have more candidates from various political parties to select from. Printing and postage costs will be increased due to the size of voting ballots and sample ballot booklets produced.

The change in State certification, decertification, and subsequent conditional recertification mandates has required the Registrar of Voters to operate two parallel election systems for each election – one paper-based and one electronic. The paper-based system is used for the majority of voters, while electronic voting is made available for voters with disabilities. Training programs have been developed for staff, poll workers, and voters. Both systems will be used for the June 2012 Open Primary.

### Potential Elections

The budget provides funding for one Open Primary Election. However, two Primary Elections are currently scheduled for February and June 2012. State legislation has been introduced to combine the February 2012 Presidential Primary with the June 2012 Direct Primary. There is also potential for a Uniform Districts Election in November 2011; however, it is anticipated that no districts will hold elections due to costs. Additionally, the Governor may call a Special Election for his tax extension proposals in November 2011.

Staff will monitor the development and progress of the pending legislation. If these elections occur, the

department will return to the Board to request budget adjustments.

### Redistricting Workload Impacts

In March 2011, the U.S. Census Bureau released the 2010 Census. Local, State, and federal electoral boundaries will need to be redrawn reflecting the population and demographic changes between the 2000 and 2010 census. Redrawing of the districts (redistricting) balances the number of voters for each represented district, commission, and committee. Using the new district boundaries, Registrar of Voters' staff will engage in a complex and time-consuming process of redrawing the lines and entering data into the Election Information Management System (EIMS). Any changes will be reflected in the EIMS that will determine where a voter votes.

The boundary changes in the EIMS will need to be updated and completed before the election cycle starts again in 2011 for the 2012 elections. Sufficient resources will be dedicated to this project. Overtime may be needed to complete the redrawing of district boundaries in time for the 2012 election cycle. In addition, a newly-developed geographic information systems module in the EIMS will be used for the remapping and updating process. The Registrar of Voters and Community Development Department will coordinate the work effort to ensure that the boundaries for each elected district are correctly entered.

Dependent on the results of the 2010 Census, additional languages may need to be incorporated in future election-related information and materials. Currently, the County is mandated by the U.S. Department of Justice to print elections materials in two languages: English and Spanish.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Registered Voters (Active)</i>	247,216	269,261	260,705	270,117	270,000
<i>Registered Voters (Inactive)</i>	70,895	73,332	83,444	83,951	84,000
<i>Registered Voters (Pending)</i>	601	27	1	5	0
<i>Total Registered Voters</i>	318,712	345,620	344,150	354,073	354,000
<i>Countywide Elections</i>	2	2	1	1	1
<i>Total Ballots Cast</i>	203,197	292,409	91,749	161,514	250,000
<i>Other Elections</i>	2	2	0	0	1
<i>Ballots Cast</i>	301	9,093	0	0	1,200
<i>Countywide Precincts</i>	434	515	441	496	450

# Self-Insurance Internal Service Funds

## General Government

Cynthia M. Clays, Human Resources Director

Self-Insurance ISFs	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Health	\$48,225,440	\$52,280,189	\$53,194,512	\$53,194,512	\$914,323
Dental	5,115,986	5,545,653	5,324,369	5,324,369	(221,284)
Unemployment	2,016,463	3,124,330	3,121,011	3,121,011	(3,319)
Casualty	5,742,097	11,056,844	10,986,634	10,986,634	(70,210)
Workers' Compensation	9,083,254	17,213,605	13,765,946	13,765,946	(3,447,659)
Total Expenditures	\$70,183,240	\$89,220,621	\$86,392,472	\$86,392,472	(\$2,828,149)
<b>Earned Revenues By Source</b>					
County Premium	\$55,028,333	\$63,865,893	\$67,624,198	\$67,624,198	\$3,758,305
Non-County Premium	13,372,315	11,902,034	\$14,101,620	14,101,620	2,199,586
Third Party Reimbursement	559,698	350,000	\$300,000	300,000	(50,000)
Interest	853,619	2,294,000	1,161,000	1,161,000	(1,133,000)
Total Revenues	\$69,813,965	\$78,411,927	\$83,186,818	\$83,186,818	\$4,774,891
<b>Revenues Over/(Under) Expenses</b>	(\$369,275)	(\$10,808,694)	(\$3,205,654)	(\$3,205,654)	\$7,603,040

### Purpose

This budget provides for the centralized administration of the County's self-funded employee health, dental, and unemployment insurance benefit programs, and the County's self-funded Workers' Compensation and Casualty Insurance.

The County's self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. Frequently, market and legislative factors beyond the County's administrative control influence costs (mandated benefit levels, usage, etc.). The County uses a combination of premium adjustments and cost containment measures to assure adequately funded programs. Funding levels and premiums are determined actuarially on an annual basis.

### Major Budget Changes

#### Health

- \$1,002,923 Increase in health insurance claims payments and administration costs based on projected enrollment and utilization trends.
- \$104,152 Medicare Part D Prescription Drug Plan premiums for retirees.

- (\$165,396) Decrease in stop loss insurance premium due to higher deductible.

#### Dental

- (\$229,271) Decrease in dental insurance claims payments and administration costs based on projected enrollment.

#### Casualty

- (\$130,132) Decrease in projected claims and administration costs reflecting actual experience.
- (\$156,508) Decrease in stop loss insurance premiums.
- \$216,430 Cost Allocation Plan adjustment.

#### Workers' Compensation

- (\$3,033,372) Decrease in projected claims and administrative expenses.
- (\$307,010) Decrease in excess insurance premiums.
- (\$107,277) Cost Allocation Plan adjustment.

# Self-Insurance Internal Service Funds

## General Government

### Revenues

- \$11,730,438 Rate increase in health insurance premiums.
- (\$4,513,978) Decrease in health insurance premiums due to decline in enrollment.
- \$117,863 Rate increase in dental insurance premiums.
- (\$326,707) Decrease in dental insurance premiums due to decline in enrollment.
- \$1,606,774 Rate increase in unemployment insurance premiums.
- \$104,500 Increase in Casualty Insurance premiums based on actuarial recommendations.
- (\$2,761,000) Decrease in Workers' Compensation premiums based on actuarial recommendations reflecting a five-year funding plan.
- (\$1,133,000) Decrease in interest income due to lower investment rates.

premium increase. The table below is a summary of the premium increases required and implemented, the amount funded by the reserve, and the residual increase carried over to the following year for fiscal years 2009-10 through 2011-12:

	2009-10	2010-11	2011-12
<i>Premium Increase</i>			
<i>Required</i>	13.9%	15.0%	15.4%
<i>Carryover</i>	<u>N/A</u>	<u>13.9%</u>	<u>13.9%</u>
<i>Total</i>	13.9%	28.9%	29.3%
<i>Implemented</i>	0.0%	15.0%	25.0%
<i>Use of Reserve</i>	\$5.4 M	\$5.6 M	\$1.8 M

The actuary noted that medical trends are expected to continue to escalate in the absence of plan design changes that might mitigate future trend increases, and it is unlikely that future required rate increases can be mitigated by use of reserves. The County is currently negotiating with several bargaining units representing 75% of the full-time workforce to discuss health plan benefit and contribution changes that would curb future premium increases.

### Program Discussion

The 2011-12 self-insurance budget is recommended at \$86.4 million, a decrease of \$2.8 million or 3.2% from 2010-11. The County will fund approximately \$67.6 million of the total program costs with the balance covered by employee premiums, third party reimbursements, interest earnings, and reserve balances.

#### Health Insurance

The County operates three self-funded employee health insurance plans and one fully insured option, Kaiser, which is not addressed in this budget. The 2011-12 recommended budget is \$53.2 million, an increase of \$914,323 from 2010-11.

After several years of normal growth in health care expenses, the County's plans have experienced a resurgence in higher utilization and claims trends. For 2010-11, the actuary recommended an increase of 15%, which was augmented with approximately \$5.6 million from the reserve balance. This year's actuarial review showed a required premium increase of 29% to support anticipated plan expenses for 2011-12. Again, in an effort to moderate the increase, the actuary recommended that the 2011-12 program cost be funded with approximately \$1.8 million from the reserve balance, which will lower the premium increase to 25%. This represents the third consecutive year the reserve is being used to fund a portion of the required

#### Dental Insurance

The budget for the self-funded dental insurance program is recommended at \$5.3 million, a decrease of \$221,284 from 2010-11. Based on the actuarial analysis, the 2011-12 dental insurance premiums will be increased by 2.2%, reflecting an increase in plan utilization. However, a decline in plan enrollment due to organizational downsizing has resulted in a reduction in projected plan expenses for 2011-12.

#### Unemployment Insurance

The 2011-12 recommended budget for the unemployment insurance program is \$3.1 million, a decrease of \$3,319 from 2010-11. The insurance premium will be increased from 0.3% of payroll to 0.6% of payroll for 2011-12. In 2010-11, the insurance premium was not increased; instead the reserve was used to fund a portion of the claims costs. The recommended 2011-12 premium increase will more closely align revenues with anticipated expenses.

#### Casualty Insurance

The County's self-insured Casualty Insurance Program consists of several components: general liability, medical malpractice, property, and automobile insurance. The 2011-12 recommended budget for Casualty Insurance is \$11.0 million, a decrease of \$70,210 from 2010-11.



# ***Self-Insurance Internal Service Funds***

## ***General Government***

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Since July 1, 1995, the County has belonged to the California State Association of Counties Excess Insurance Authority, participating in its property, excess liability, and medical malpractice program. The excess insurance provides general liability coverage from \$1 million to \$25 million and medical malpractice coverage from \$1 million to \$10 million. The County still maintains a \$1 million self-insured retention. The 2011-12 excess insurance premiums are estimated at \$2.7 million, a decrease of \$156,058 reflecting a softening of the reinsurance market.

### **Workers' Compensation**

The 2011-12 budget for the Workers' Compensation program is recommended at \$13.8 million, a decrease of \$3.4 million from 2010-11. While claims volume continues to trend downward, the average cost per claim has

increased consistently since 2004-05 reflecting the severity of those claims.

In January 2011, the County's consultant completed the annual actuarial update of the Workers' Compensation program. The report identified the projected program's liability for outstanding claims at \$34 million and the program's assets at \$55 million by June 30, 2011. This represents an over-funding of \$21 million. The 2011-12 Workers' Compensation budget includes a five-year funding plan recommended by the actuary to reduce the program's over-funding gradually to avoid significant premium fluctuation. Therefore, the 2011-12 program expenses of \$13.8 million will be funded with a combination of \$9.7 million in premiums charged to County departments, \$590,000 in projected interest earnings, and \$3.5 million from the reserve balance.

# 1016000000—Surveyor

## General Government

Thomas M. Gau, Public Works Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$211,147	\$361,582	\$237,058	\$237,058	(\$124,524)
Services & Supplies	112,894	125,837	105,880	105,880	(19,957)
Total Expenditures	\$324,041	\$487,419	\$342,938	\$342,938	(\$144,481)
Expenditure Reimbursements	(6,820)	(167,139)	(27,381)	(27,381)	139,758
Total Appropriations	\$317,221	\$320,280	\$315,557	\$315,557	(\$4,723)
<b>Earned Revenues By Source</b>					
Charges for Services	\$109,448	\$180,000	\$180,000	\$180,000	\$0
Miscellaneous Revenues	288	0	0	0	0
Total Revenues	\$109,736	\$180,000	\$180,000	\$180,000	\$0
Net County Cost	\$207,485	\$140,280	\$135,557	\$135,557	(\$4,723)
Allocated Positions	3.0	3.0	2.0	2.0	(1.0)

### Purpose

The Public Works Surveyor Division processes maps and legal descriptions for subdivisions, annexations, and County acquisitions and abandonments. The Division also ensures that mandated functions, such as review of final maps, parcel maps, records of survey, corner records, certifications of correction, and legal descriptions are in conformance with State and local ordinances. The review of final maps includes those prepared for the seven cities in San Joaquin County.

The Division also provides services to the public and various governmental agencies. This involves preparation, review, and maintenance of legal descriptions and records related to over 200 agencies and special districts. In addition, the Division prepares and reviews legal descriptions for dedications, abandonments, land acquisitions, and the Local Agency Formation Commission.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$22,755 Negotiated salary and benefits adjustments.
- (\$147,279) Transfer a Principal GIS Analyst to Public Works Administration.

#### Services & Supplies

- (\$20,000) Decrease in charges from Public Works for administrative support.

#### Expenditure Reimbursements

- (\$139,758) Decrease in expenditure reimbursements due to the transfer of one position to Public Works Administration.

### Program Discussion

The 2011-12 budget for the Surveyor Division totals \$342,938, which is a decrease of \$144,481 from 2010-11. The budget includes the transfer of the Principal GIS Analyst to Public Works Administration, primarily reflecting the decline in the Division's workload over the last four years.

The Surveyor provides mandated services that are generally offset by fee-based revenue. Earned revenues may remain similar or gradually increase throughout 2011-12 due to a possible improvement in development activities and the economy. As development activity and the related workload increases, map reviews may not meet State-mandated time frames, causing projects to be delayed. In 2011-12, the Division will continue the suspension of scanning archival documents and maps stored in the

# 1016000000—Surveyor

## General Government

Public Works department vault, into the document management system. The project will resume when development activities and revenues increase.

In April 2006, the Board established the Survey Monument Preservation Fund. The purpose of the Fund is to

set aside a portion of revenue collected from the recordation of certain deeds in order to repair and replace the survey monuments used by professional surveyors. Since the Fund's inception, approximately \$60,000 has been collected, and \$30,000 has been expended.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Mandated Time Frames</b>					
Records of Survey	74	54	60	50	50
Parcel Maps	58	44	27	45	45
Final Maps	20	4	5	15	10
Corner Records	199	101	60	40	50
Certificates of Correction	11	11	4	4	4
<b>Legal Descriptions</b>					
County Applications	81	44	60	90	90
Strip Dedications & Easement	19	6	2	10	5
LAFCo	6	5	6	5	6
Abandonments & Acquisitions	1	5	0	0	0
<b>Other</b>					
Special Districts (Annex/Form)	1	1	1	4	4

# Telephone Internal Service Fund

## General Government

Jerry Becker, Information Systems Director

Telephone ISF	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$944,897	\$1,165,733	\$1,451,256	\$1,451,256	\$285,523
Services & Supplies	4,731,305	4,790,551	4,254,929	4,254,929	(535,622)
Other Charges	60,799	380,977	361,639	361,639	(19,338)
Total Expenses	\$5,737,001	\$6,337,261	\$6,067,824	\$6,067,824	(\$269,437)
<b>Earned Revenues By Source</b>					
Interest/Rents	\$14,505	\$50,000	\$12,000	\$12,000	(\$38,000)
Miscellaneous Revenues	5,204,725	6,116,586	6,055,824	6,055,824	(60,762)
Total Revenues	\$5,219,230	\$6,166,586	\$6,067,824	\$6,067,824	(\$98,762)
<b>Revenues Over/(Under) Expenses</b>	(\$517,771)	(\$170,675)	\$0	\$0	\$170,675
<b>Allocated Positions</b>	9.0	12.0	12.0	12.0	0.0

### Purpose

The Telephone Internal Service Fund was created to centralize the cost of operating and maintaining the County's central telephone system. Services provided include telephone, voice mail, fax mail, long distance, call routing, data communications, video communications, fiber optics, and data cabling services.

- (\$364,000) Decrease in support services for Wide-Area Network.
- (\$238,906) Decrease in Cisco and Voice over Internet Protocol equipment maintenance and software license expenses.
- (\$106,630) Decrease in local toll, long distance, and directory listing expenses.
- (\$50,000) Decrease in telephone inventory.
- (\$25,300) Decrease in rent due to vacating satellite office at Oak Grove Park.
- (\$10,913) Decrease in office supplies and employee training and travel costs.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$149,205 Negotiated salary and benefits adjustments.
- \$98,664 An Administrative Assistant added midyear 2010-11.
- \$37,654 Increase in stand-by pay for network support.

#### Other Charges

- (\$19,338) Decrease in depreciation expense.

#### Services & Supplies

- \$121,376 Increase in data processing and radio maintenance charges reflecting intra-departmental accounting adjustments.
- \$84,951 Cost Allocation Plan adjustment.
- \$54,000 Increase in voice mail and call router costs.

#### Revenues

- (\$60,762) Decrease in operating revenue reflecting reductions in user rates.
- (\$38,000) Decrease in interest earnings based on current experience.

# Telephone Internal Service Fund

## General Government

### Program Discussion

The 2011-12 recommended budget for the Telephone Internal Service Fund (ISF) totals \$6,067,824, which is a decrease of \$269,437 from 2010-11. The decrease is predominately the result of reductions in vendor maintenance and support costs realized through recent negotiations and removal of non-critical network equipment from maintenance contracts.

The costs for Telephone ISF services are recovered through billings to departments based on the following categories:

- **Operating Expense – \$2,086,712**  
Salary and benefits for communications staff, equipment maintenance, and overhead.
- **Line Rate – \$1,806,557**  
Monthly contract costs for telephone service and depreciation expense.
- **Department-Specific Expense – \$1,699,187**  
Charges based on actual usage by County departments for long distance, local toll calls, local calls, data circuit charges, data wiring, and maintenance costs for all routers and switches.
- **Voice Mail – \$165,200**  
Charges specific to voice mail services provided to departments.
- **Internet & Virtual Private Network (VPN) – \$310,168**  
Charges specific to Internet/E-mail and remote network access services provided to departments.

The following rates apply for 2011-12 Telephone ISF services:

<i>Monthly Cost Per Line</i>	
<i>Telephone Line Rate</i>	\$29.00
<i>Voice Mail Box</i>	\$4.75
<i>Fax Mail</i>	\$4.75
<i>Internet/E-mail</i>	\$10.00
<i>Virtual Private Network</i>	\$12.00

### 2011-12 Major Projects

- **Support Department Relocations/Office Space Refurbishment** – ISD Communications staff, in partnership with the Capital Projects team, will oversee installation of all data/voice wiring, network equipment, and telephones associated with department relocations or office space refurbishment planned for 2011-12.
- **Expansion of Digital Services for Telephone and Voice Mail** – Based upon recent departmental requests, ISD will be reviewing the feasibility of moving additional departments to the County's Voice over Internet Protocol (VoIP) environment. In those cases where the analysis shows a cost benefit, ISD Communications will migrate additional departments from the existing Centrex phone system to the County's VoIP environment during 2011-12.

### 2010-11 Accomplishments

- **"In-sourcing" of the County's Wide-Area Network Support** – San Joaquin County owns and operates a very large and complex data network. This network supports the daily operations

### Workload Data

	<u>Actual</u>			<u>Est./Act.</u>	<u>Projected</u>
	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>		
<i>Repairs (Trouble Reports)</i>	2,594	2,742	1,250	1,082	950
<i>Telephone Moves &amp; Changes</i>					
<i>(Number of Station Equipment/Sets)</i>	2,213	3,943	695	1,050	900
<i>Voice Mail (Orders/Changes/Programs)</i>	1,502	1,621	987	1,198	1,000
<i>Data Network Wiring Terminations</i>	1,003	1,145	695	1,097	950
<i>Work Orders (Processed &amp; Completed)</i>	2,035	2,502	2,237	2,388	2,000

# **Telephone Internal Service Fund**

## **General Government**

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throughout the County, including critical law enforcement transactions that flow through the network 24 hours per day, 7 days per week. For the last several years, support of the County's network has been provided by a combination of full-time County employees from ISD and full-time contractor staff provided by a private firm (Accenture). In 2009-10, San Joaquin County paid \$540,000 to Accenture for on-site network support services and remote network monitoring. During 2010-11, ISD hired two new full-time employees and "in-sourced" the on-site network support service, reducing annual support costs by over \$75,000.

- **Expanded use of the County's new Telephone System** – During 2010-11, ISD expanded the use of the County's VoIP telephone system to Public Works and Mountain House Community Services District. This expansion effort added approximately 330 users to the system.
- **Implementation of Video Surveillance Systems** – During 2010-11, Communications staff supported the design, procurement, and installation of video security systems for the County Administration Building, Canlis Building, County Courthouse, and Public Works.

# 1010805000—Tobacco Settlement

## General Government

Manuel Lopez, County Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Operating Transfers Out	\$239,024	\$145,075	\$5,600,000	\$5,600,000	\$5,454,925
Total Appropriations	\$239,024	\$145,075	\$5,600,000	\$5,600,000	\$5,454,925
<b>Earned Revenues By Source</b>	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	\$239,024	\$145,075	\$5,600,000	\$5,600,000	\$5,454,925

### Purpose

This appropriation provides the annual allocation of local Tobacco Settlement Funds based on the policy guidelines established by the Board of Supervisors.

In November 1998, a national tobacco industry settlement was reached. The California portion of the settlement allows counties to share in the settlement and specifies that the dollars are discretionary for counties. The State and counties recognize that there are uncertainties surrounding the level of funds to be received, especially over the long run.

### Major Budget Changes

#### Operating Transfers

- \$5,454,925 Redirection of Tobacco Settlement funds primarily for capital uses rather than ongoing operations in accordance with Board policy.

#### Revenues

- \$500,000 Increase in Tobacco Settlement revenues reflecting higher allocation factor for San Joaquin County based on 2010 census.

### Program Discussion

In November 1999, the Board adopted the Tobacco Settlement Policy Guidelines and a general funding formula for a ten-year time frame which ended fiscal year 2007-08. However, due to the substantial budget shortfalls, most of the Tobacco Settlement Funds were directed to support the County's operations since 2008-09. While the alternative uses allowed the County to avoid deeper service cuts and keep as many employees as possible, the needed capital

investments to support and maintain the County's infrastructures were suspended.

In October 2010, the Board reaffirmed the Policy Guidelines and modified the allocation funding formula to reflect the Board's priorities and the County's capital facility needs. These Policy Guidelines and the modified allocation formula are summarized as follows:

- Restrict Tobacco Settlement Trust Fund monies to one-time uses with multiyear benefits, not operational program expansions and staffing.
- Maximize the use of non-County funding resources to meet community needs, while avoiding building up service levels that cannot be supported with ongoing revenues.
- Minimize debt financing costs requiring ongoing support.
- Adopt a general allocation formula as follows for a ten-year time frame, effective fiscal years 2011-12 through 2020-21 with a comprehensive review and recommendation for another ten-year allocation when the time frame expires:

#### Funding Allocation Formula

One-Time Uses with Multiyear Benefits	Allocation Percentage
Health Care Facilities (including funding for Community Health Access)	50%
Capital Improvement Program	20%
Automation Replacement/Expansion	20%
Public Works (non-Road Fund ser- vices & Delta/water-related activities)	10%
Total	100%



# 1010805000—Tobacco Settlement

## General Government

- Direct the County Administrator to annually develop, from the general allocation, specific project recommendations for Board review and action in the annual budget process.

### Tobacco Settlement Trust Fund

For 2011-12, receipts from the Tobacco Settlement program, plus estimated interest earnings, are expected to total \$5,600,000, which is an increase of \$500,000 from 2010-11. The increase reflects the revised County share of the Statewide pool, which was updated in April 2011 based on the 2010 census (from 1.5% to 1.65%). The increase is partially offset by a 6.0% decrease in the overall Tobacco Settlement revenues due to reduced consumption.

### 2011-12 Allocation

Based on the Board-adopted guidelines, the table below lists the funding allocation to the four identified areas for 2011-12:

#### 2011-12 Allocation

<i>Health Care Facilities (including funding for Community Health Access)</i>	\$2,800,000
<i>Capital Improvement Program</i>	1,120,000
<i>Automation Replacement/Expansion</i>	1,120,000
<i>Public Works (non-Road Fund services &amp; Delta/water-related activities)</i>	<u>560,000</u>
<i>Total</i>	\$5,600,000

The specific recommendations and project descriptions are as follows:

#### Health Care Facilities - \$2,800,000

- To assure long-term viability of San Joaquin General Hospital (SJGH) on a stand-alone basis, an estimated \$45 million is needed to replace essential services currently provided at the 1930 Old Tower building. In November 2010, the Board designated \$7.7 million of the unbudgeted payments SJGH

received from the Hospital Fee Program for Phase II of the Hospital Replacement Project. The proposed budget recommends that the 2011-12 Tobacco Settlement fund be allocated for the project which will bring the total designation to \$10.5 million. By assembling needed funding now, debt financing costs are minimized.

#### Capital Improvement Program - \$1,120,000

- To replace two chillers at the County's jail facility at an estimated cost of \$1.3 million. These chillers were installed in 1991 and have experienced significant operational problems. (See Public Improvement budget #1014800000 for details.)

#### Automation Replacement/Expansion - \$1,120,000

- To implement a Public Defender Case Management System at an estimated cost of \$1.2 million. Currently, the Public Defender system is a component of the Criminal Justice Information System (CJIS) that supports the daily operation of the region's law and justice community. The system was developed in the late 1980s and is in need of modernization. Over the last six years, three significant portions of the CJIS application have been replaced. These include the District Attorney Case Management function, Adult Probation Case Management, and Local Warrant function.

In the last three years, the Public Defender lost 23 full-time positions due to budget cuts. Implementation of a new Public Defender Case Management System will enhance the efficiency of the existing staff through improved automation tools and functionality. (See Information Systems Division budget #1010900000 for details).

#### Public Works - \$560,000

- To supplement the General Fund support of the advocacy efforts and activities related to the Delta and the County's water rights. (See Delta Activities budget #2023070000 for details.)

# 1011000000—Treasurer-Tax Collector

## General Government

Shabbir Khan, Treasurer-Tax Collector

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$4,251,781	\$4,501,529	\$4,547,462	\$4,547,462	\$45,933
Services & Supplies	1,970,926	1,718,545	1,560,523	1,560,523	(158,022)
Total Expenditures	\$6,222,707	\$6,220,074	\$6,107,985	\$6,107,985	(\$112,089)
Expenditure Reimbursements	(866,134)	(832,740)	(810,564)	(810,564)	22,176
Total Appropriations	\$5,356,573	\$5,387,334	\$5,297,421	\$5,297,421	(\$89,913)
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$104,736	\$100,000	\$100,000	\$100,000	\$0
Fines/Forfeitures/Penalties	278,286	350,000	262,000	262,000	(88,000)
Interest/Rents	1,038,400	714,005	648,000	648,000	(66,005)
Aid from Other Governments	27,147	50,000	29,000	29,000	(21,000)
Charges for Services	2,817,479	2,903,048	2,977,495	2,977,495	74,447
Miscellaneous Revenues	82,166	72,000	64,000	64,000	(8,000)
Total Revenues	\$4,348,214	\$4,189,053	\$4,080,495	\$4,080,495	(\$108,558)
Net County Cost	\$1,008,359	\$1,198,281	\$1,216,926	\$1,216,926	\$18,645
Allocated Positions	55.0	53.0	52.0	52.0	(1.0)
Temporary (Full-Time Equivalent)	3.8	0.0	0.0	0.0	0.0
Total Staffing	58.8	53.0	52.0	52.0	(1.0)

### Purpose

This narrative includes the Treasurer-Tax Collector and the Revenue and Recovery budgets.

Functions of the Treasurer-Tax Collector are mandated while service levels are discretionary. Duties of the Treasurer-Tax Collector include collecting and processing property tax payments, investing, and keeping safe monies and securities for the County and other public entities. Applicable property tax laws are administered.

The Treasurer-Tax Collector's operation is a critical component of the property tax system. The investments generate substantial interest earnings to the County and the agencies depositing monies with the Treasury. These earnings provide a portion of the County's general purpose revenue along with the collection of property taxes.

The Revenue and Recovery Division collects monies owed to the County and takes appropriate legal action to secure such accounts. Its services are not mandated.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$194,169 Negotiated salary and benefits adjustments.
- (\$148,236) Delete the Chief Deputy of Revenue and Recovery.

#### Services & Supplies

- (\$72,419) Decrease in data processing charges.
- (\$41,500) Decrease in equipment maintenance due to corrections in maintenance agreements.
- (\$27,069) Decrease in postage costs due to reduction in delinquency billing.
- (\$24,671) Decrease in office expense.
- \$19,000 Research consultant fees for tax auctions.

# 1011000000—Treasurer-Tax Collector

## General Government

- \$23,052 Increase in Casualty Insurance cost.

### Expenditure Reimbursements

- (\$21,631) Cost Allocation Plan adjustment.

### Revenues

- (\$88,000) Decrease in penalties collected on delinquent property taxes.
- (\$66,005) Decrease in interest on delinquent account receivables.
- \$15,168 Increase in property tax administrative fees from non-County agencies.
- \$24,565 Increase in investment service fees.

### Program Discussion

The proposed 2011-12 Treasurer-Tax Collector's budget totals \$6,107,985, which is a decrease of \$112,089 from 2010-11. The budget includes negotiated salary and benefits adjustments, offset by the deletion of the Chief Deputy of Revenue and Recovery and reductions in operating expenses.

The County Treasury is the official depository of approximately 900 entities, including County, school districts, and special districts. During 2010-11, the average daily balance of the investment pool is approximately \$1.45 billion, up from \$1.43 billion in 2009-10, and investment earnings exceeding \$8 million, which will be apportioned to all participating entities.

Since March 2005, the Tax Collector has provided taxpayers, as well as mortgage and title companies, the option

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Property Tax Division</b>					
<i>Property Tax Defaulted</i>	31,047	36,018	27,171	22,700	23,800
<i>Redemptions (Secured)</i>	11,697	14,878	9,862	7,043	6,900
<i>Duplicate Payments</i>	6,173	7,258	5,906	6,294	6,510
<i>Business Licenses Issued</i>	2,307	2,133	2,097	2,292	2,338
<i>Property Tax Bills Produced</i>	302,387	323,233	251,513	271,500	274,400
<i>Delinquent Notices (Secured)</i>	61,581	61,426	49,269	53,485	54,465
<i>Parcel Maps/Security Deposits</i>	136	67	79	100	100
<i>Online Property Tax Payments</i>	11,370	10,454	10,008	10,700	10,900
<b>Treasury Division</b>					
<i>Warrants Processed</i>	465,799	469,142	431,834	399,923	379,927
<i>Treasury Checks Deposited</i>	592,468	553,947	520,899	514,489	518,930
<i>Tax Payment Checks Deposited</i>	234,429	361,585	289,233	296,620	304,007
<i>Checks Returned</i>	1,448	1,271	1,059	952	942
<i>Electronic Deposits</i>	17,038	17,143	18,119	17,870	17,763
<b>Revenue &amp; Recovery Division</b>					
<i>Dollars Collected</i>	\$15,134,182	\$15,843,783	\$15,579,641	\$14,365,919	\$15,300,000
<i>Referrals Processed</i>	67,699	88,802	89,773	83,409	90,000
<i>Statements Mailed</i>	875,672	917,012	1,026,938	437,133	500,000

# **1011000000—Treasurer-Tax Collector**

## **General Government**

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to view and pay property taxes on the web or by telephone. During 2010-11, online and telephone payments are estimated to be \$19.2 million.

Since 2002, Megabyte has been the County's automated property tax system. In 2009, Megabyte began rolling out its updated programs and continues to test and release new programs. Full implementation has yet to be completed. Updates continue to be released as they become available from Megabyte. The Treasurer-Tax Collector will continue to work with the Auditor-Controller and the Information Systems Division to monitor system performance.

### **Revenue & Recovery Division**

Penal Code Section 1463.007 establishes criteria for a comprehensive collection program for the courts, and authorizes the recovery of court collections costs on delinquent accounts. The Revenue and Recovery Division has consistently met requirements necessary to collect the cost of operating a comprehensive collection program. Actual collections for 2009-10 were \$11.8 million and are expected to be \$11.5 million by June 2011. For 2011-12, the Division anticipates receiving \$1.2 million from the

Delinquent Court Fine Collection Cost Recovery Program for its collection efforts on behalf of the Superior Court.

The Revenue and Recovery Division also participates in the Franchise Tax Board Court-Ordered Debt Collections Program. This Program allows counties to assign unpaid court-ordered debts, with no locatable assets, for further collection action. In 2009-10, the Division received nearly \$1.1 million from the Program and is expected to receive \$800,000 by June 2011. It is anticipated that the County will recover approximately \$900,000 in 2011-12.

### **Staffing Reductions/Service Impacts**

The proposed 2011-12 budget deletes the vacant Chief Deputy of Revenue and Recovery position. The Chief Deputy supervised 26 staff; reported collections per State requirements; coordinated with various departments and vendors to load debtor accounts, and maintained the collections software. The Chief Deputy also prepared and maintained the budget including approving vendor payments and payroll. Staff from the Treasurer-Tax Collector and Revenue and Recovery Division have assumed different aspects of the Chief Deputy's duties.

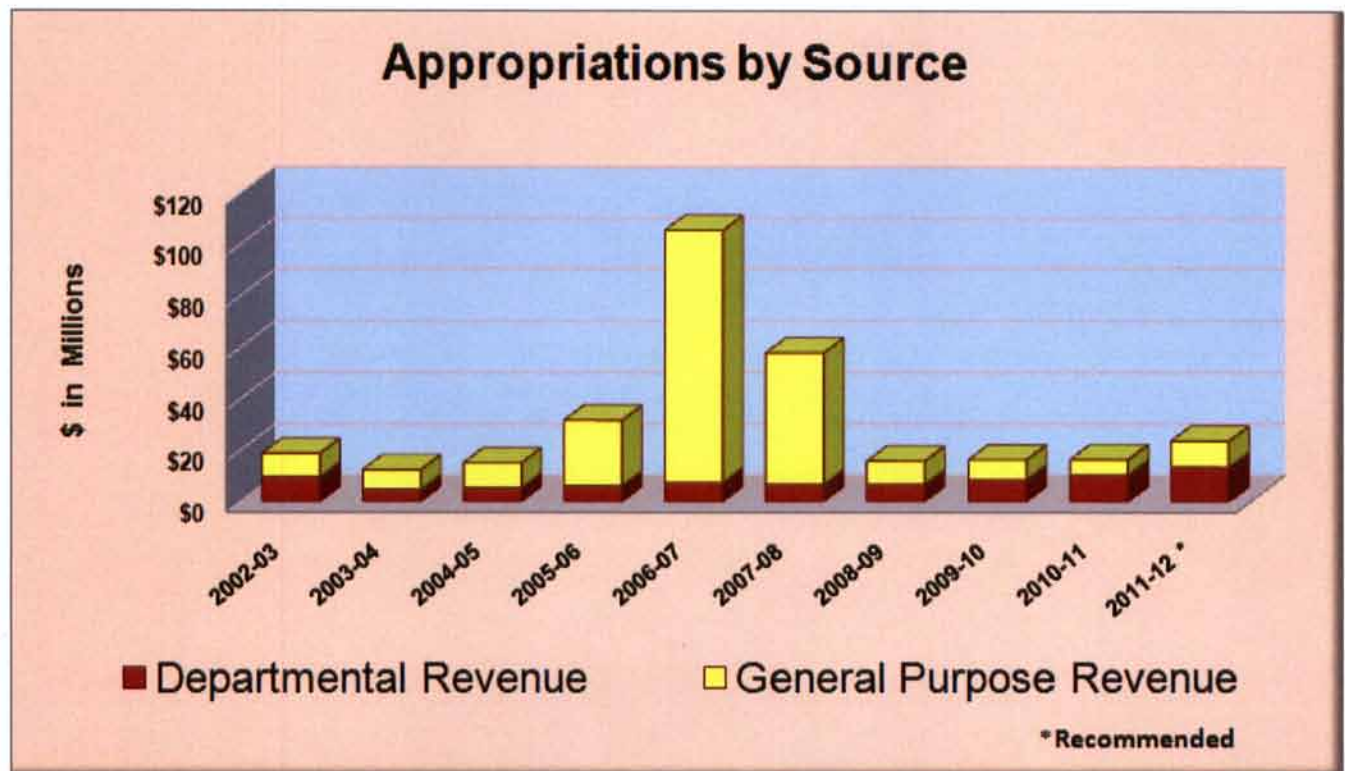
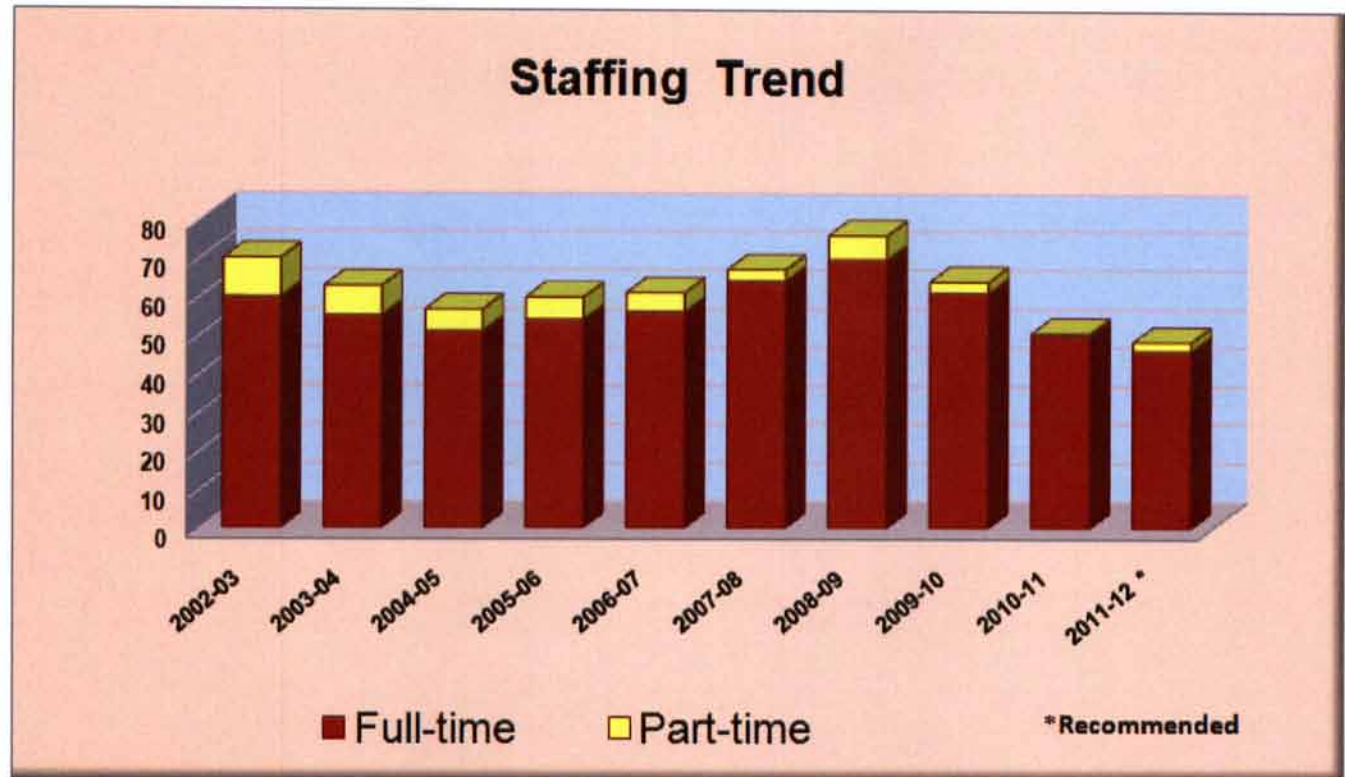
# Capital Maintenance & Improvements

## Appropriations

	Page Number	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<i>101420000 Facilities Management</i>	B-5	\$6,672,671	\$6,893,100	\$6,893,100	\$220,429
<i>104014800 Public Improvement</i>	B-8	10,478,324	213,296,553	16,728,664	6,250,340
<b><i>Total - Capital Maintenance &amp; Improvements</i></b>		<b>\$17,150,995</b>	<b>\$220,189,653</b>	<b>\$23,621,764</b>	<b>\$6,470,769</b>

# Capital Maintenance & Improvements

## Statistical Summary

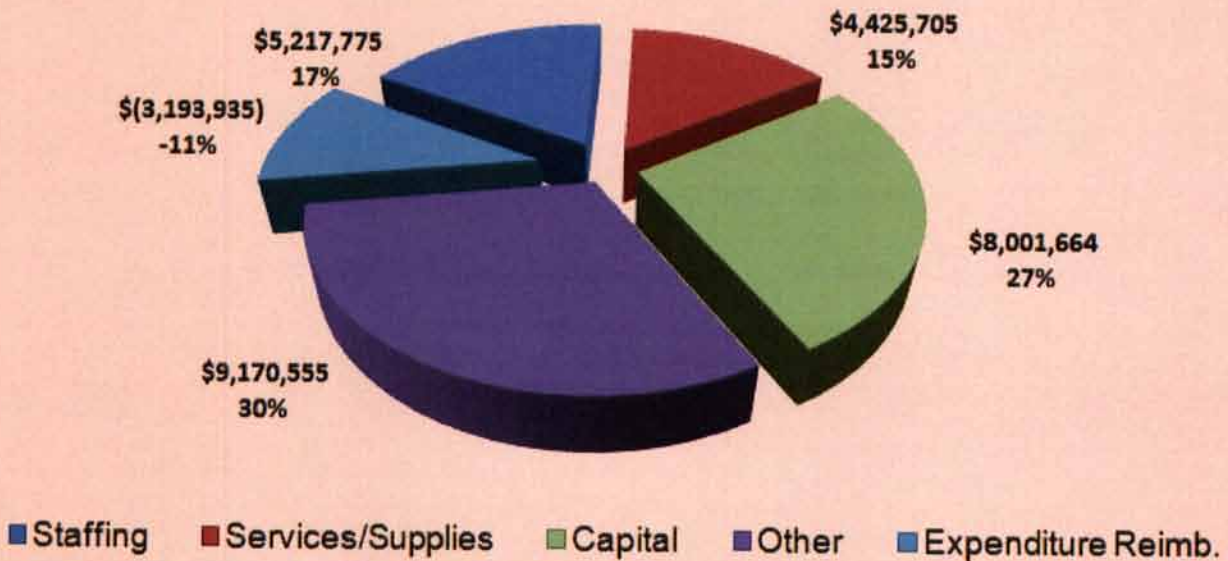


# Capital Maintenance & Improvements

## Statistical Summary

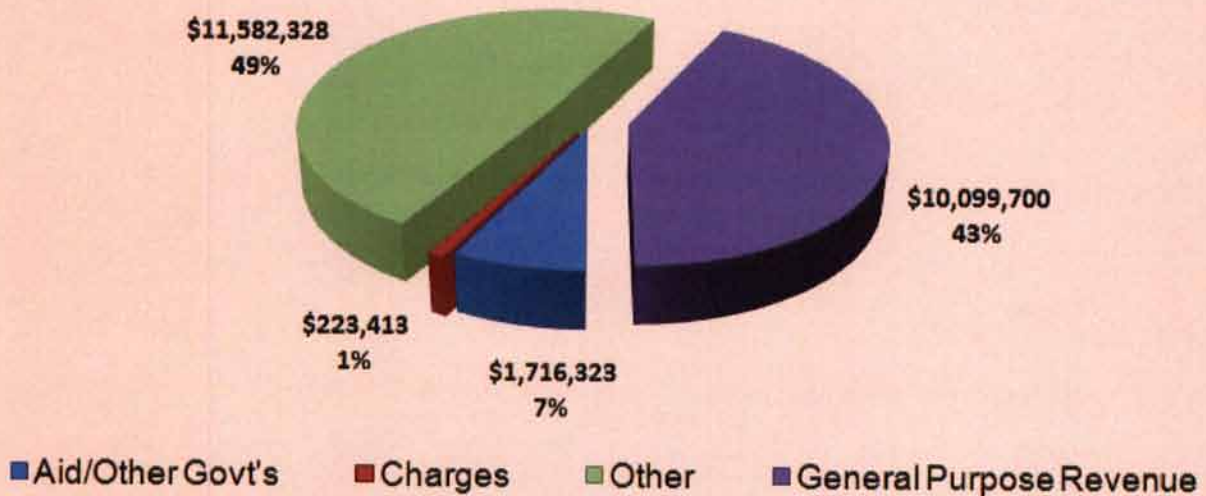
### Use of Funds

2011-12 Recommended Budget  
Total Appropriations \$23,621,764



### Source of Funds

2011-12 Recommended Budget





# Summary

## All General Services Budgets

Gabriel Karam, General Services Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$10,980,840	\$10,510,429	\$9,819,411	\$9,819,411	(\$691,018)
Services & Supplies	8,607,001	10,358,989	10,415,375	10,415,375	56,386
Other Charges	320,869	181,051	449,755	449,755	268,704
Fixed Assets	579,574	414,300	0	0	(414,300)
Total Expenditures	\$20,488,284	\$21,464,769	\$20,684,541	\$20,684,541	(\$780,228)
Expenditure Reimbursements	(4,341,744)	(4,202,399)	(3,540,134)	(3,540,134)	662,265
Total Appropriations	\$16,146,540	\$17,262,370	\$17,144,407	\$17,144,407	(\$117,963)
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$12,725	\$12,000	\$0	\$0	(\$12,000)
Interest/Rents	371,314	368,335	397,322	397,322	\$28,987
Aid from Other Governments	633,749	3,666,924	4,336,490	4,336,490	669,566
Charges for Services	2,379,842	2,350,996	1,688,278	1,688,278	(662,718)
Miscellaneous Revenues	1,571	500	250	250	(\$250)
Operating Transfers In	234,491	2,163,157	2,026,979	2,026,979	(136,178)
Total Revenues	\$3,633,692	\$8,561,912	\$8,449,319	\$8,449,319	(\$112,593)
Net County Cost	\$12,512,848	\$8,700,458	\$8,695,088	\$8,695,088	(\$5,370)
<b>Allocated Positions</b>	122.0	106.0	95.0	95.0	(11.0)
Temporary (Full-Time Equivalent)	20.3	16.6	20.7	20.7	4.1
Total Staffing	142.3	122.6	115.7	115.7	(7.0)

This is a summary of the four budgets administered by the Director of General Services. They include:

- 1014200000 Facilities Management
- 1014300000 Capital Projects Administration
- 2026000000 Emergency Services
- 7070300000 Parks & Recreation (effective January 2012, Parks and Recreation functions will be placed under the General Services Department)



# 1014300000—Capital Projects Administration

## Capital Maintenance & Improvements

Gabriel Karam, General Services Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$602,325	\$501,730	\$543,124	\$543,124	\$41,394
Services & Supplies	186,069	271,764	122,133	122,133	(149,631)
Total Expenditures	\$788,394	\$773,494	\$665,257	\$665,257	(\$108,237)
Expenditure Reimbursements	(791,107)	(773,494)	(665,257)	(665,257)	108,237
Total Appropriations	(\$2,713)	\$0	\$0	\$0	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	(\$2,713)	\$0	\$0	\$0	\$0
Allocated Positions	5.0	4.0	3.0	3.0	(1.0)
Temporary (Full-Time Equivalent)	1.2	0.0	2.3	2.3	2.3
Total Staffing	6.2	4.0	5.3	5.3	1.3

### Purpose

Management and coordination of capital improvements are the responsibility of the Facilities Management Division. Staffing and other project-related administrative costs are included in the Capital Projects Administration budget. Staff duties include project planning, contract negotiation and monitoring, construction management, and fiscal administration.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$140,058 Negotiated salary and benefits adjustments.
- (\$98,664) Delete an Administrative Assistant.
- \$84,723 Increase in extra-help.

#### Services & Supplies

- (\$179,335) Decrease in data-processing charges.

### Expenditure Reimbursements

- (\$108,237) Decrease in reimbursement for project administration.

### Program Discussion

The 2011-12 recommended budget for Capital Projects Administration totals \$665,257, which is a decrease of \$108,237 from 2010-11. This change reflects negotiated salary and benefits adjustments and funding for extra-help, offset by the deletion of an Administrative Assistant position and a reduction in data processing charges.

During 2011-12, work will continue on outstanding projects, including various facility remodels. The funding for extra-help is commensurate with an increased workload associated with the 2011-12 Public Improvement Budget. A comprehensive listing of planned projects can be found in the Public Improvement budget narrative. In addition, Capital Projects Administration will continue to facilitate the construction of the Hospital Medical Guarded Unit and the Juvenile Courtroom Expansion Projects.

# 1014200000—Facilities Management

## Capital Maintenance & Improvements

Gabriel Karam, General Services Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$5,174,941	\$4,690,037	\$4,674,651	\$4,674,651	(\$15,386)
Services & Supplies	5,327,277	4,781,936	4,303,572	4,303,572	(478,364)
Other Charges	316,417	174,851	443,555	443,555	268,704
Fixed Assets	10,272	0	0	0	0
Total Expenditures	\$10,828,907	\$9,646,824	\$9,421,778	\$9,421,778	(\$225,046)
Expenditure Reimbursements	(3,146,362)	(2,974,153)	(2,528,678)	(2,528,678)	445,475
Total Appropriations	\$7,682,545	\$6,672,671	\$6,893,100	\$6,893,100	\$220,429
<b>Earned Revenues By Source</b>					
Interest/Rents	\$371,116	\$368,135	\$397,322	\$397,322	\$29,187
Charges for Services	72,021	144,727	166,078	166,078	21,351
Miscellaneous Revenues	652	0	0	0	\$0
Operating Transfers In	0	300,000	150,000	150,000	(150,000)
Total Revenues	\$443,789	\$812,862	\$713,400	\$713,400	(\$99,462)
Net County Cost	\$7,238,756	\$5,859,809	\$6,179,700	\$6,179,700	\$319,891
Allocated Positions	56.0	46.0	43.0	43.0	(3.0)
Temporary (Full-Time Equivalent)	1.6	0.5	0.0	0.0	(0.5)
Total Staffing	57.6	46.5	43.0	43.0	(3.5)

### Purpose

The Facilities Management Division provides facility-related services for all County-owned and leased facilities, except for San Joaquin General Hospital and Stockton Metropolitan Airport.

The Division is responsible for providing maintenance, repair, and construction services to 414 structures, which totals more than 3,976,665 square feet. Other services include management of construction projects, major renovations and repair projects to existing structures, and property leasing and management. Two of the facilities that are maintained are 24-hour custodial complexes.

The Division is also responsible for the County's carpool and bus pass programs as well as billing back for services such as the Hospital Lift Station, French Camp Fire District, and reclamation districts.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$241,876 Negotiated salary and benefits adjustments.
- (\$268,027) Delete three positions.

#### Services & Supplies

- (\$179,335) Decrease in data-processing charges.
- (\$158,710) Reclassify assessment for Downtown Parking District to Other Charges.
- (\$90,992) Decrease in Workers' Compensation Insurance cost.
- (\$74,581) Decrease in maintenance.
- (\$56,441) Decrease in household expenses and janitorial services.

# 1014200000—Facilities Management

## Capital Maintenance & Improvements

### Other Charges

- \$158,710 Reclassify assessment for Downtown Parking District from Services and Supplies.
- \$90,000 Assessments for Downtown Business Improvement District that was previously budgeted in the Economic Promotion budget #1015400000.

### Expenditure Reimbursements

- \$40,812 Increase in cost reimbursements from Capital Outlay Fund.
- (\$492,550) Cost Allocation Plan adjustment.

### Revenues

- (\$150,000) Decrease in transfer from the Energy Savings Trust.
- \$36,248 Increase in fees for other services.

### Program Discussion

In April 2011, the Board approved the consolidation of several County departments and the establishment of a General Services Department. Effective July 2011, Facilities Management functions will be under the General Services Department.

The proposed 2011-12 Facilities Management budget totals \$9,421,778, which is a decrease of \$225,046 from 2010-11. The budget includes negotiated salary and benefits adjustments, offset by the deletion of three full-time

positions, and decreased funding for janitorial, maintenance, and repair services.

In 2010-11, Facilities Management received a American Recovery and Reinvestment Act energy grant to replace 64 Heating, Ventilating, and Air Conditioning units and to add 13 variable frequency drives to achieve energy and costs savings in various County facilities. The installation began in spring 2011 and is anticipated to be completed in early 2012. The majority of the installation work will be done by Facilities Management staff.

### Staff Reductions/Service Impacts

The proposed 2011-12 budget includes the deletion of three vacant positions to meet the budget reduction goal. These positions include:

- Crafts Worker
- Electrician
- Office Building Engineer

Since 2009-10 the department lost 18 full-time, or 27% of its staffing. The impacts of these cuts have resulted in significant delays in response to work requests, reductions in preventive maintenance work on equipment, minimum security for the Downtown Stockton facilities, and delays in answering telephones.

The additional reduction in staff, maintenance, and repair supplies for 2011-12 means that staff will be severely limited in their ability to work on non-budgeted projects and service requests. The budget also reduces funding for janitorial and maintenance services. This will have a negative impact on the upkeep of County facilities.

### Workload Data

	Actual			Est./Act. 2010-11	Projected 2011-12
	2007-08	2008-09	2009-10		
<i>Number of Structures</i>	411	415	416	416	414
<i>Square Footage</i>	3,380,465	3,748,965	3,998,965	3,998,965	3,976,665
<i>Maintenance Work Orders</i>	26,807	32,415	34,322	32,998	32,000
<i>Capital Projects/Major Repairs &amp; Renovations</i>	61	56	199	29	20
<i>Service Requests</i>	415	302	216	160	150
<i>Leases Negotiated/Renewed</i>	36	46	43	43	43

# 1040148000—Public Improvement

## Capital Maintenance & Improvements

Manuel Lopez, County Administrator

Capital Outlay Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Fixed Assets	\$9,348,610	\$2,060,000	\$204,569,553	\$8,001,664	\$5,941,664
Operating Transfers Out	2,107,980	8,418,324	8,727,000	8,727,000	308,676
Total Appropriations	\$11,456,590	\$10,478,324	\$213,296,553	\$16,728,664	\$6,250,340
<b>Earned Revenues By Source</b>					
Interest/Rents	\$897,984	\$556,335	\$627,689	\$627,689	\$71,354
Aid from Other Governments	1,813,837	1,117,478	1,716,323	1,716,323	598,845
Charges for Services	57,335	57,335	57,335	57,335	0
Miscellaneous Revenues	164,913	0	0	0	0
Operating Transfers In	2,088,562	0	4,354,500	4,354,500	4,354,500
Fund Balance	6,433,959	8,747,176	9,972,817	9,972,817	1,225,641
Total Revenues	\$11,456,590	\$10,478,324	\$16,728,664	\$16,728,664	\$6,250,340
Net County Cost	\$0	\$0	\$196,567,889	\$0	\$0

### Purpose

The Public Improvement budget provides funding for new construction, building alterations, property acquisition, park improvements, facility planning, and deferred maintenance. Project phases typically include scope development and programming, design/engineering, solicitation and award of bids, construction, and project acceptance.

Completion time for a capital project is often longer than a single fiscal year, depending on complexity and magnitude. Funds for projects still in progress at the end of the fiscal year are encumbered and carried forward in order to complete the work. As a result, the budget includes both new appropriations and those carried over from the prior year. Following the close of the fiscal year, adjustments are required to reconcile budgeted amounts with actual revenues and expenditures incurred during the prior year.

The budget narrative includes projects administered by Capital Projects, Facilities Management, Parks and Recreation, and Community Development. Brief descriptions of the proposed projects are provided, as well as tables that list the respective funding amounts. New appropriations are supported with either project-specific revenue or discretionary funding. Encumbered amounts represent appropriations carried over from the previous year for projects in progress.

Projects funded with Community Development Block Grant monies benefit the low-income population of the County. These projects generally consist of public facility construction or enhancements for facilities located in documented low-income neighborhoods or facilities used to provide services to predominantly low-income persons.

### Program Discussion

The 2011-12 proposed budget for Public Improvements totals approximately \$38.4 million. This represents \$8.0 million in new or rebudgeted projects and \$30.4 million in encumbered funds for projects currently in progress. The proposed budget also cancels funds previously allocated for three projects totaling \$8.7 million, back to the General Fund to backfill a portion of the 2011-12 budget shortfall. The defunded projects and the amounts are as follows:

<u>Defunded Project</u>	<u>Amount</u>
Juvenile Hall Expansion	\$5,000,000
Countywide Food Service Facility	1,547,000
Regional Park Improvements	<u>2,180,000</u>
Total Defunded Projects	\$8,727,000

Funding is not available for 69 requested projects totaling \$196.6 million.

# **1040148000—Public Improvement Capital Maintenance & Improvements**

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Following are descriptions of the projects recommended for funding in 2011-12:

## **New Construction & Facility Planning**

- **Capital Project Planning & Development** - To plan and develop new facilities construction projects.
- **Countywide Animal Shelter** - To expand animal shelters Countywide.
- **Environmental Health Relocation** - To refurbish the former Agricultural Commissioner's administrative office at 1868 E. Hazelton Avenue for the relocation of the Environmental Health Department.
- **Hazelton Complex Facility Improvements** - To replace existing windows with double-pane windows.
- **Hospital Replacement Phase II Project** - To accumulate funds for the eventual replacement of the Old Tower at San Joaquin General Hospital with a new two-story building. In accordance to the Board-established policy, this project is partially funded with the 2011-12 and future Tobacco Settlement Fund allocations for Health Care Facilities Projects.
- **Sheriff - Refrigerated Storage Container** - To purchase a refrigerated storage container for the Coroner.

## **Existing Facilities & Park Projects**

- **Energy Projects Design/Administration/Construction Management** - To develop energy conservation projects.
- **Existing Facilities Project Planning & Development** - To plan and develop improvement projects at existing County facilities.
- **Fleet Services Facilities** - To repair/repave the parking lot; weatherize and bring in a natural gas line to improve heating at the Shop Building; and install vehicle maintenance access road improvement at the Honor Farm facility. These projects are funded by the Fleet Services Internal Service Fund.

- **Juvenile Probation Carpet Replacement** - To replace carpet in two rooms.
- **Micke Grove & Oak Grove Parks** - To replace equipment used to irrigate the Parks and provide contingencies for maintenance projects.
- **Public Defender Building - Heating, Ventilation, and Air Conditioning (HVAC) Upgrade** - To replace ventilation ducts.
- **Public Works - Restroom Water Fixture Replacement** - To replace leaky water fixtures.
- **Records Center Improvement/Repairs** - To install an overhead exhaust fan and to replace the building roof.
- **Sheriff's Office** - To improve the HVAC system at the Sheriff's Administration Building; replace two chillers located at the Jail facility; replace HVAC air ducts at the Honor Farm Kitchen; install a ventilation fan at the County Morgue; and augment funding to replace the Sheriff's Uninterruptible Power Supply. The chiller replacement project is funded with the 2011-12 Tobacco Settlement Fund allocation for the Capital Improvement Project.
- **Underground Fuel Tanks** - To continue well monitoring and remediation activities at various County sites.

## **Community Development Block Grant (CDBG)**

- **Ardell Avenue Sidewalks** - To design sidewalk improvements along Ardell Avenue.
- **Facility Project Development** - To develop CDBG-funded projects.
- **Thornton Ground Water Exploration** - To perform underground water quality testing to assess the feasibility of constructing a permanent low-flow production well.
- **Woodbridge Street and Storm Drain Improvements** - To design sidewalk improvements.

# 1040148000—Public Improvement

## Capital Maintenance & Improvements

	Encumbered Funds	Appropriation	Revenue Supported	Other Funding
<b>New Construction &amp; Facility Planning</b>				
Agricultural Center	\$150,000			
Capital Projects Contingency	59,763			
Capital Projects Planning & Development		\$50,000		\$50,000
Canlis Building - Facility Improvements	599,000			
County Administration Building	206,660			
Countywide Animal Shelter		400,000		400,000
Environmental Health Relocation	277,000	1,034,195		1,034,195
Hazelton Complex Window Replacement		200,000		200,000
Hospital Replacement Phase II		2,800,000		2,800,000
Jail Expansion	22,759,000			
Lockeford Community Center	1,086,000			
Public Health Expansion	100,000			
Sheriff Refrigerated Storage Container		12,000		12,000
South County Government Center	697,673			
<b>Total New Construction &amp; Facility Planning</b>	<b>\$25,935,096</b>	<b>\$4,496,195</b>		<b>\$4,496,195</b>
<b>Existing Facilities &amp; Park Projects</b>				
ADA Building Upgrades	\$54,017			
Boggs Tract Community Center - Roof & HVAC	50,000			
Canlis Building - Direct Digital Controls Conversion	792,054			
Community Park Improvements	214,000			
Courthouse Remodel	282,000			
Energy Conservation Block Grant	500,000			
Energy Project Design & Administration		\$50,000		\$50,000
Existing Facilities Project Planning & Development		50,000		50,000
Fleet Service - Parking Lot Repairs		357,500	\$357,500	
Fleet Service - Shop Weatherization		55,000	55,000	
Fleet Service - Repair Shop Natural Gas Line		11,000	11,000	
Fleet Service - Honor Farm Vehicle Maintenance Access		11,000	11,000	
Juvenile Hall Digital Controls	220,000			
Juvenile Camp Water Pressure Pump	30,000			
Juvenile Probation - Carpet Replacement		12,000		12,000
Micke Grove Park - Delta Shelter RV Campsites	60,298			
Micke Grove Park - Domestic Water Study	35,000			
Micke Grove Park - Irrigation Pump		65,000		65,000
Micke Grove Zoo - Improvements	1,552,000			
Oak Grove Park - Irrigation Pump and Filtration System		85,000		85,000
Oak Grove Park - Natural Area Irrigation	50,000			
Parks Maintenance Contingency		210,000		210,000

# 1040148000—Public Improvement Capital Maintenance & Improvements

	Encumbered Funds	Appropriation	Revenue Supported	Other Funding
<i>Public Defender Building - HVAC Upgrade</i>		\$100,000		\$100,000
<i>Public Works - HVAC Balancing</i>	\$10,000			
<i>Public Works - Restroom Water Fixture Replacement</i>		10,000		10,000
<i>Records Center - Exhaust Fan</i>		10,000		10,000
<i>Records Center - Garage Roof Replacement</i>		55,000		55,000
<i>Sheriff - Administration Building Air Balancing</i>		120,000		120,000
<i>Sheriff - Chiller / Control Replacement</i>		1,300,000		1,300,000
<i>Sheriff - Honor Farm Kitchen Duct Work</i>		30,000		30,000
<i>Sheriff - Morgue Ventilation Fan</i>		5,000		5,000
<i>Sheriff - UPS Replacement</i>		75,000		75,000
<i>Underground Fuel Tanks</i>	148,000	50,000		50,000
<i>Maintenance Projects Contingency</i>	44,000	14,206		14,206
<b>Total Existing Facilities &amp; Park Projects</b>	<b>\$4,041,369</b>	<b>\$2,675,706</b>	<b>\$434,500</b>	<b>\$2,241,206</b>
<b>Community Development Block Grant</b>				
<i>Ardell Avenue Sidewalk</i>		\$225,000	\$225,000	
<i>Facility Project Development</i>		20,000	20,000	
<i>Garden Acres Drainage</i>	\$20,000			
<i>Gianone Park Drainage Improvements</i>	15,000			
<i>Lodi Community Center Parking Lot</i>	58,560			
<i>Mosswood Storm Master Plan</i>	69,000			
<i>Thornton Water Well #2</i>	94,000			
<i>Thornton Ground Water Exploration</i>		100,000	100,000	
<i>Woodbridge Street Improvements Design</i>	130,000			
<i>Woodbridge Street and Storm Drain Improvements</i>		484,763	484,763	
<b>Total Community Development Block Grant</b>	<b>\$386,560</b>	<b>\$829,763</b>	<b>\$829,763</b>	
<b>Public Improvement Budget</b>	<b>\$30,363,025</b>	<b>\$8,001,664</b>	<b>\$1,264,263</b>	<b>\$6,737,401</b>

# 1040148000—Public Improvement

## Capital Maintenance & Improvements

### Revenue Analysis

Funding for the Public Improvement budget is derived from a combination of fund balance and revenue sources

outlined below. The budget assumes the collection of most revenues in 2010-11; however, those revenues not received by June 2011 will be adjusted and included as revenue estimates for 2011-12.

Revenue Description	2010-11 Approved	2011-12 Recommended	Increase/ (Decrease)
<b>Fund Balances</b>			
<i>Capital Outlay Fund</i>	\$8,747,176	\$9,972,817	\$1,225,641
<b>Interest Earnings</b>			
<i>Capital Outlay Fund</i>	\$262,578	\$330,000	\$67,422
<i>Total Interest Earnings</i>	\$262,578	\$330,000	\$67,422
<b>Rents</b>			
<i>Veterans Affairs Clinic</i>	\$293,757	\$297,689	\$3,932
<i>Total Rents</i>	\$293,757	\$297,689	\$3,932
<b>Repayments</b>			
<i>Southern Water</i>	\$57,335	\$57,335	\$0
<i>Total Repayments</i>	\$57,335	\$57,335	\$0
<b>Aid From Other Governments</b>			
<i>State - Proposition 40 Bond Act of 2002</i>	662,478	\$0	(662,478)
<i>Federal - CDBG</i>	455,000	1,216,323	761,323
<i>Federal Other ARRA (Energy Project)</i>	0	500,000	500,000
<i>Total Aid From Other Governments</i>	\$1,117,478	\$1,716,323	\$598,845
<b>Operating Transfers</b>			
<i>Local Tobacco Settlement</i>	0	3,920,000	3,920,000
<i>Fleet Service Internal Service Fund</i>	0	434,500	
<i>Total Operating Transfers</i>	\$0	\$4,354,500	\$3,920,000
<b>Total Revenue Available</b>	<b>\$10,478,324</b>	<b>\$16,728,664</b>	<b>\$5,815,840</b>

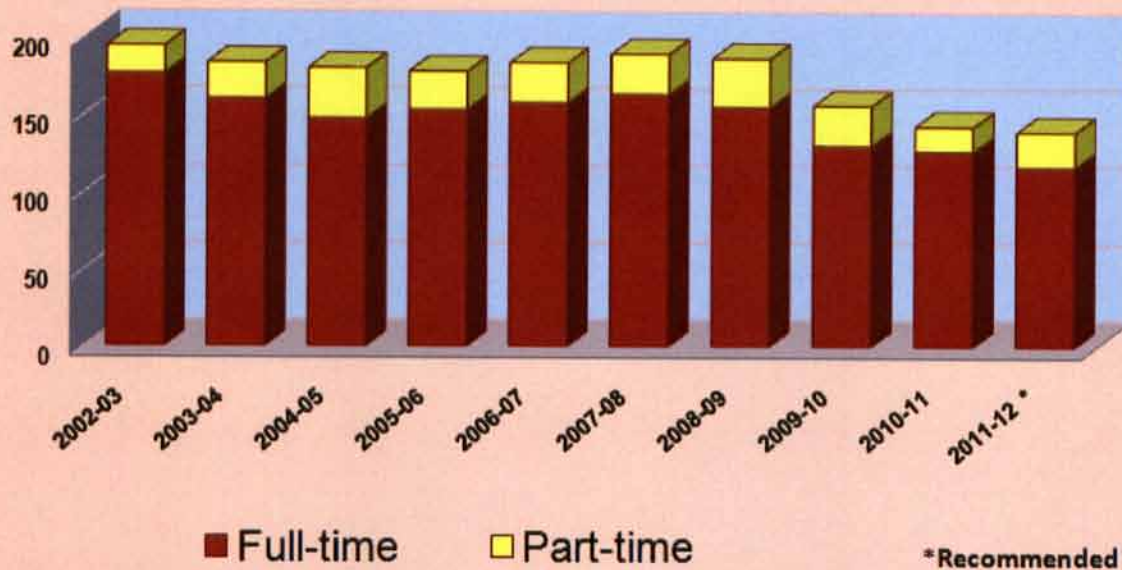


## Environmental Protection Appropriations

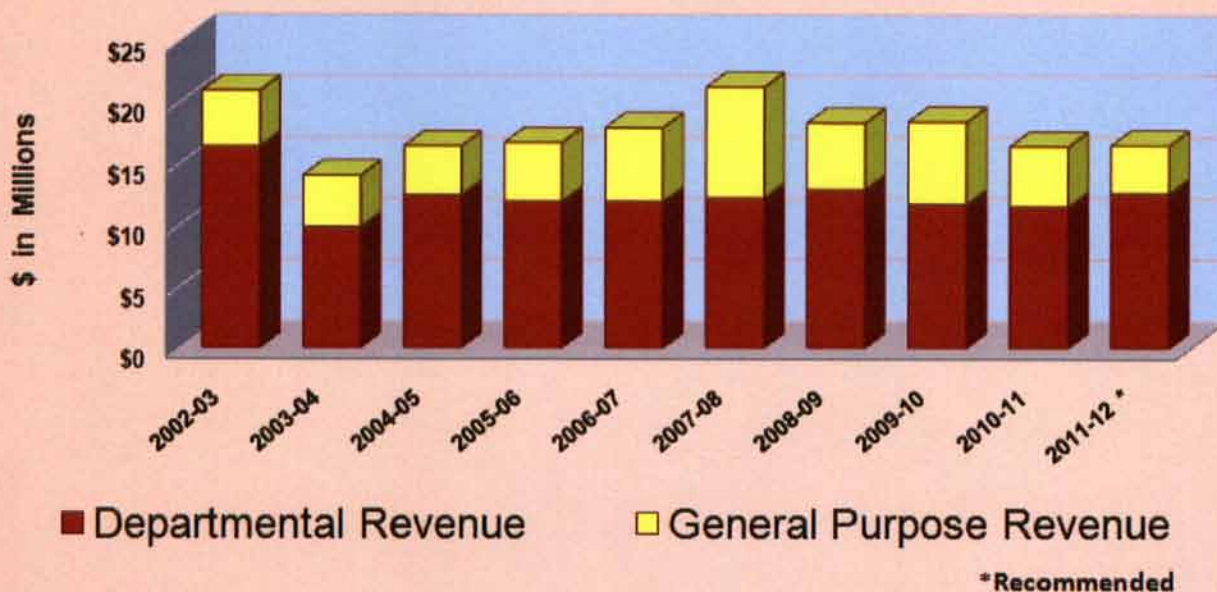
	Page Number	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
2024700000 Agricultural Commissioner	C-7	\$4,098,771	\$4,884,311	\$4,884,311	\$785,540
2024701000 Glassy-Winged Sharpshooter Prevention	C-10	387,744	393,260	393,260	5,516
2024900000 Weights & Measures	C-11	654,659	675,855	675,855	21,196
2025600000 Community Development	C-15	5,419,963	5,462,142	5,462,142	42,179
2026000000 Emergency Services	C-19	4,883,676	4,724,226	4,724,226	(159,450)
2026300000 Animal Control	C-13	996,286	0	0	(996,286)
2026500000 Fish & Game	C-21	125,800	104,622	104,622	(21,178)
2026700000 Local Agency Formation Commission	C-23	209,294	200,000	200,000	(9,294)
<b>Total - Environmental Protection</b>		<b>\$16,776,193</b>	<b>\$16,444,416</b>	<b>\$16,444,416</b>	<b>(\$331,777)</b>

## Environmental Protection Statistical Summary

### Staffing Trend

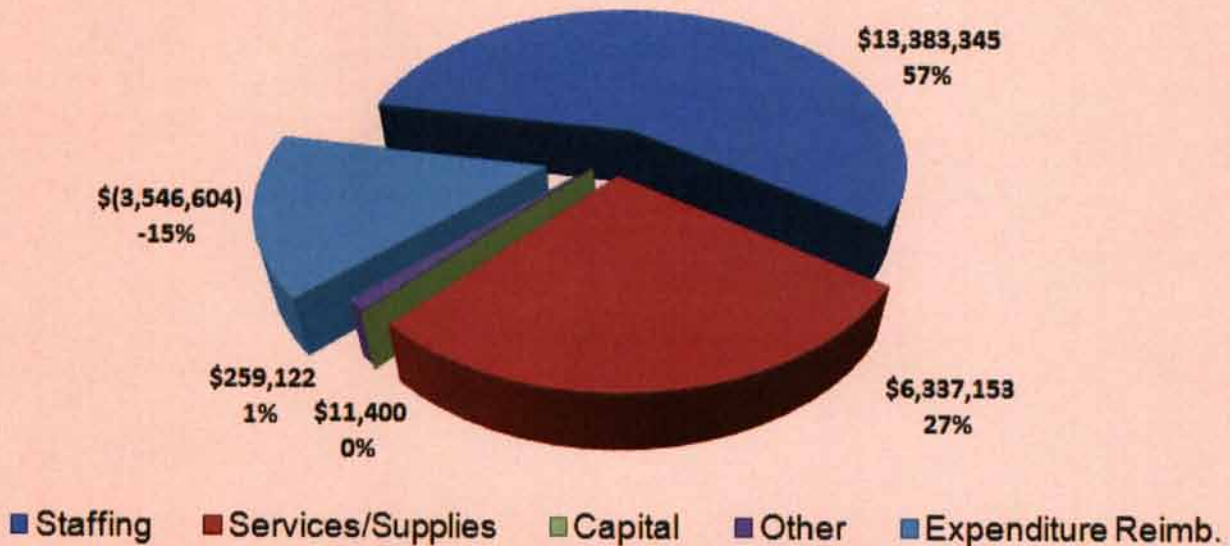


### Appropriations by Source

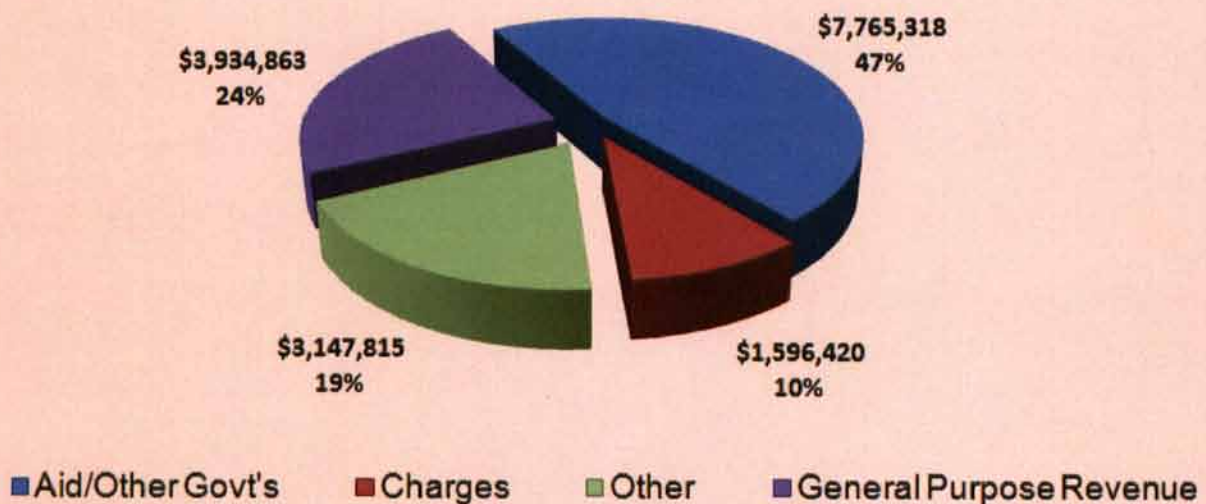


## Environmental Protection Statistical Summary

### Use of Funds 2011-12 Recommended Budget Total Appropriations \$16,444,416



### Source of Funds 2011-12 Recommended Budget



# 2024700000—Agricultural Commissioner

## Environmental Protection

Scott Hudson, Agricultural Commissioner

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$3,398,234	\$3,679,151	\$4,359,459	\$4,359,459	\$680,308
Services & Supplies	807,574	678,886	777,726	777,726	98,840
Other Charges	2,500	2,500	2,500	2,500	0
Fixed Assets	1,997	0	0	0	0
Total Expenditures	\$4,210,305	\$4,360,537	\$5,139,685	\$5,139,685	\$779,148
Expenditure Reimbursements	(90,407)	(261,766)	(255,374)	(255,374)	6,392
Total Appropriations	\$4,119,898	\$4,098,771	\$4,884,311	\$4,884,311	\$785,540
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$18,585	\$14,680	\$17,660	\$17,660	\$2,980
Interest/Rents	1,943	0	0	0	0
Aid from Other Governments	2,310,412	2,443,241	2,976,818	2,976,818	533,577
Charges for Services	25,887	32,000	29,400	29,400	(2,600)
Miscellaneous Revenues	22,407	2,500	0	0	(2,500)
Operating Transfers In	521,177	722,997	914,412	914,412	191,415
Total Revenues	\$2,900,411	\$3,215,418	\$3,938,290	\$3,938,290	\$722,872
Net County Cost	\$1,219,487	\$883,353	\$946,021	\$946,021	\$62,668
Allocated Positions	36.0	37.0	37.0	37.0	0.0
Temporary (Full-Time Equivalent)	4.8	5.8	14.2	14.2	8.4
Total Staffing	40.8	42.8	51.2	51.2	8.4

### Purpose

The Agricultural Commissioner enforces the provisions of the California Food and Agricultural Code for the protection of the public's health, safety and welfare, and to promote and protect the agricultural industry.

- \$48,363 Increase in overtime and holiday pay.

### Services & Supplies

- \$108,453 Increase in fleet services reflecting increase in extra-help for EGVM contract.
- \$23,047 Increase canine care costs for Dog Team contract.
- (\$17,149) Decrease in Workers' Compensation and Casualty insurance costs.
- (\$9,458) Decrease in data processing charges.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$244,673 Negotiated salary and benefits adjustment.
- \$77,669 Full-year cost of one Biologist added midyear 2010-11 for Dog Team contract.
- \$309,603 Increase in extra-help for State European Grapevine Moth (EGVM) contract.

#### Revenues

- \$542,714 Increase in State funding for EGVM and Dog Team contracts.

# 2024700000—Agricultural Commissioner

## Environmental Protection

- \$186,327 Increase in transfer from Agricultural Inspection Trust.
- \$8,460 Increase in transfer from Agricultural Center Facilities Trust for maintenance and replacement of rental room furnishings.
- (\$9,137) Decrease in State Unclaimed Gas Tax Subvention funding.

### Program Discussion

The 2011-12 recommended Agricultural Commissioner's budget totals \$5,139,685, which is an increase of \$779,148 from 2010-11. The budget includes negotiated salary and benefits adjustments, an increase in extra-help and associated fleet services costs, and the midyear addition of an Agricultural Biologist for the new Dog Team contract.

In 2010-11, the Agricultural Commissioner experienced a significant increase in workload due to a new exotic insect pest trapping program for EGVM, and the regulatory response to establishment of a Lodi area EGVM and multiple Light Brown Apple Moth (LBAM) quarantines. At already reduced staffing levels, these workload increases could not be absorbed without impacting existing programs. As a result, some quarantine plant inspections were delayed and certain mandated activities were not done or performed at reduced levels. Because of the large volume of out-of-State plant material shipments arriving in the County daily, delayed and reduced level of

inspection puts the County at greater risk for new exotic pest infestations. Staff was also diverted from conducting pesticide inspections. As a result, the Pesticide Use Enforcement Program is operating well below an optimum level to ensure environmental, worker, and public protection.

The 2011-12 budget includes \$723,863 in Unclaimed Gas Tax Subvention, which is a decrease of \$9,137 from 2010-11. The amount of Unclaimed Gas Tax Subvention funding from the State is based on the County's General Fund contribution. The recommended budget includes a County General Fund contribution of \$946,021, which is an increase of \$62,668 from 2010-11.

The overall State funding for contracted services is projected to increase by \$542,714. Significant funding reductions in LBAM, Asian Citrus Psyllid, High Risk Pest Exclusion, and Red Imported Fire Ant are offset by new contracts for EGVM and Dog Team. The recommended budget includes an increase of \$178,637 in export certification fee revenues as a result of increases in export certification workload.

The loss of Graphical Information System (GIS) support in 2009-10 jeopardizes the department's ability to maintain an annually updated database for tracking crops, ownerships, locations, and acreage. This information is critical for generating quality pesticide permit maps, analyzing pesticide use patterns and potential environmental impacts, publishing an accurate crop report, and estimating disaster impacts, such as flood and freeze, on

### Workload Data

	Actual			Est./Act. 2010-11	Projected 2011-12
	2007-08	2008-09	2009-10		
<i>Insect Traps Monitored</i>	3,918	6,905	9,442	12,058	12,558
<i>Incoming Plant Shipments</i>	2,048	1,107	1,920	1,978	2,100
<i>Export Certificates Issued</i>	10,213	10,375	11,250	12,100	12,500
<i>Pesticide Inspections</i>	749	582	461	430	430
<i>Pesticide Permits/I.D.#s Issued</i>	2,053	2,190	2,201	2,200	2,200
<i>Investigations</i>	93	58	70	75	75
<i>Seed Inspections</i>	300	1,168	571	779	800
<i>Nursery Inspections</i>	55	50	70	70	70
<i>Fruit, Vegetable, Egg Inspections</i>	1,122	1,199	1,498	1,650	1,700
<i>Civil Penalty Actions</i>	31	26	26	25	28

## **2024700000—Agricultural Commissioner**

### ***Environmental Protection***

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crops. In 2011-12, these workload issues will continue to intensify as funding is not available to hire additional permanent staff.

#### **Select San Joaquin/AgVenture Program**

In 2011-12, the budget includes \$46,970 for the Select San Joaquin (SSJ) Program. This is the same level as 2010-11, which is not sufficient to fund three annual SSJ/Ag

Venture events. In April 2010, the Board established an Ag Venture Trust, and authorized the Agricultural Commissioner to seek donations and grants to supplement the County's funding for the Program. In 2010-11, the program coordinator successfully sought grants and donations to fund the shortfall and all three SSJ/AgVenture events were held. Each event was highly successful. In 2011-12, the success of the Program will again be dependent on outside funding.

# Summary

## All Agricultural Commissioner Budgets

Scott Hudson, Agricultural Commissioner

	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$4,671,359	\$4,876,561	\$5,085,070	\$5,085,070	\$208,509
Services & Supplies	1,218,941	1,183,165	1,117,830	1,117,830	(65,335)
Other Charges	318,467	339,500	2,500	2,500	(337,000)
Fixed Assets	1,997	0	3,400	3,400	3,400
Total Expenditures	\$6,210,764	\$6,399,226	\$6,208,800	\$6,208,800	(\$190,426)
Expenditure Reimbursements	(110,335)	(261,766)	(255,374)	(255,374)	6,392
Total Appropriations	\$6,100,429	\$6,137,460	\$5,953,426	\$5,953,426	(\$184,034)
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$116,203	\$139,680	\$17,660	\$17,660	(\$122,020)
Interest/Rents	6,428	5,112	0	0	(5,112)
Aid from Other Governments	2,733,962	2,822,080	3,393,828	3,393,828	571,748
Charges for Services	520,753	502,979	506,620	506,620	3,641
Miscellaneous Revenues	23,562	3,000	0	0	(3,000)
Operating Transfers In	521,177	755,042	914,412	914,412	159,370
Fund Balance	(64,960)	50,876	0	0	(50,876)
Total Revenues	\$3,857,125	\$4,278,769	\$4,832,520	\$4,832,520	\$553,751
<b>Net County Cost</b>	\$2,243,304	\$1,858,691	\$1,120,906	\$1,120,906	(\$737,785)
<b>Allocated Positions</b>	50.0	48.0	42.0	42.0	(6.0)
<b>Temporary (Full-Time Equivalent)</b>	10.6	11.4	19.9	19.9	8.5
<b>Total Staffing</b>	60.6	59.4	61.9	61.9	2.5

This is a summary of the four budgets administered by the Agricultural Commissioner. They include:

- 2024700000 Agricultural Commissioner
- 2024701000 Glassy-Winged Sharpshooter Prevention
- 2024900000 Weights & Measures
- 2026300000 Animal Control

# Summary

## All Community Development Budgets

Kerry Sullivan, Community Development Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$5,762,166	\$5,794,481	\$5,759,480	\$5,759,480	(\$35,001)
Services & Supplies	1,353,812	999,733	1,035,506	1,035,506	35,773
Other Charges	13,480,509	10,171,004	9,975,000	9,975,000	(196,004)
Fixed Assets	3,671	4,000	8,000	8,000	4,000
Total Expenditures	\$20,600,158	\$16,969,218	\$16,777,986	\$16,777,986	(\$191,232)
Expenditure Reimbursements	(1,028,989)	(725,000)	(635,000)	(635,000)	90,000
Total Appropriations	\$19,571,169	\$16,244,218	\$16,142,986	\$16,142,986	(\$101,232)
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$1,683,636	\$1,886,468	\$2,108,321	\$2,108,321	\$221,853
Aid from Other Governments	13,528,424	10,854,255	10,715,844	10,715,844	(138,411)
Charges for Services	1,053,837	1,142,663	1,089,800	1,089,800	(52,863)
Miscellaneous Revenues	7,862	5,200	2,800	2,800	(2,400)
Total Revenues	\$16,273,759	\$13,888,586	\$13,916,765	\$13,916,765	\$28,179
Net County Cost	\$3,297,410	\$2,355,632	\$2,226,221	\$2,226,221	(\$129,411)
Allocated Positions	56.0	48.0	45.0	45.0	(3.0)

This presentation represents a summary of the two budgets administered by the Director of Community Development.

They include:

- 2025600000 Community Development
- 5055246000 Neighborhood Preservation



# 2026300000—Animal Control

## Environmental Protection

Scott Hudson, Agricultural Commissioner/Sealer

<b>Rabies Treatment Fund</b>	<b>2009-10 Actual</b>	<b>2010-11 Approved</b>	<b>2011-12 Requested</b>	<b>2011-12 Recommended</b>	<b>Increase/ (Decrease)</b>
<b>Expenditures</b>					
Salaries & Benefits	\$535,377	\$505,956	\$0	\$0	(\$505,956)
Services & Supplies	259,471	153,330	0	0	(153,330)
Other Charges	315,967	337,000	0	0	(337,000)
Total Appropriations	\$1,110,815	\$996,286	\$0	\$0	(\$996,286)
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$97,618	\$125,000	\$0	\$0	(\$125,000)
Interest/Rents	4,485	5,112	0	0	(5,112)
Charges for Services	14,652	15,000	0	0	(15,000)
Miscellaneous Revenues	1,140	500	0	0	(500)
Fund Balance	(64,960)	50,876	0	0	(50,876)
Total Revenues	\$52,935	\$196,488	\$0	\$0	(\$196,488)
Net County Cost	\$1,057,880	\$799,798	\$0	\$0	(\$799,798)
Allocated Positions	8.0	7.0	0.0	0.0	(7.0)

### Purpose

The Animal Control Division protects public health and safety by implementing dog licensing and rabies vaccination programs, responding to complaints regarding dangerous or rabid animals, and removing injured, sick, or dead strays. The Division also provides assistance with

predatory animals, investigates complaints of animal abuse or neglect, and takes appropriate action to deal with other problems associated with the care and control of animals.

Effective May 2011, Animal Control functions were transferred to the Sheriff's Office. The budget narrative is located on page D-40.

# 2025600000—Community Development

## Environmental Protection

Kerry Sullivan, Community Development Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$5,006,700	\$4,812,527	\$4,716,368	\$4,716,368	(\$96,159)
Services & Supplies	1,278,704	903,436	947,774	947,774	44,338
Fixed Assets	3,671	4,000	8,000	8,000	4,000
Total Expenditures	\$6,289,075	\$5,719,963	\$5,672,142	\$5,672,142	(\$47,821)
Expenditure Reimbursements	(259,877)	(300,000)	(210,000)	(210,000)	90,000
Total Appropriations	\$6,029,198	\$5,419,963	\$5,462,142	\$5,462,142	\$42,179
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$1,683,636	\$1,886,468	\$2,108,321	\$2,108,321	\$221,853
Aid from Other Governments	23,926	30,000	35,000	35,000	5,000
Charges for Services	1,053,837	1,142,663	1,089,800	1,089,800	(52,863)
Miscellaneous Revenues	7,862	5,200	2,800	2,800	(2,400)
Total Revenues	\$2,769,261	\$3,064,331	\$3,235,921	\$3,235,921	\$171,590
Net County Cost	\$3,259,937	\$2,355,632	\$2,226,221	\$2,226,221	(\$129,411)
Allocated Positions	46.0	39.0	36.0	36.0	(3.0)

### Purpose

The Building Inspection and Development Services Divisions protect the public's health and safety by regulating new building construction, inspecting existing buildings, investigating fires, and by reviewing and regulating all new development projects, as provided for in local and State law.

The Planning Division assists the Planning Commission and the Board of Supervisors in the areas of comprehensive planning and community development. This includes preparing, maintaining, and implementing the General Plan, as mandated by Government Code 65100 et seq.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$277,303 Negotiated salary and benefits adjustments.
- (\$8,640) Replacement of a Building Inspector with a Fire Services Coordinator.
- (\$364,823) Deletion of three positions.

#### Services & Supplies

- \$92,238 Increase in plan check and inspection services.
- (\$25,200) Decrease in software maintenance.
- (\$14,430) Decrease in Workers' Compensation Insurance cost.

#### Expenditure Reimbursements

- (\$90,000) Decrease in reimbursement from Neighborhood Preservation Division for staff support.

#### Fixed Assets

- \$4,000 Server.
- \$4,000 Computers (2).

#### Revenues

- \$228,853 Increase in plan checks and construction permit fees.
- (\$52,863) Decrease in planning and engineering services reimbursements.

# 2025600000—Community Development

## Environmental Protection

### Program Discussion

The 2011-12 recommended Community Development budget totals \$5,672,142 which is a decrease of \$47,821 from 2010-11. The budget includes negotiated salary and benefits adjustments, offset by the deletion of three positions.

The Community Development Department continues to be significantly impacted by reduced development activity resulting from the economic downturn and its impact on the housing sector. During 2005-06, the peak of local development activity, approximately two-thirds of the Department's revenue was derived from housing development applications and permits. Current development

activity levels and corresponding departmental revenues are approximately 58% less than 2005-06. It is projected that 2011-12 development activity and departmental revenues will continue to stabilize.

### Building Inspection

The Building Inspection Division will continue to perform permit inspections and plan checks within scheduled timeframes. Technology enhancements implemented over the years will assist the Division in meeting the expectations of the public, even with less staff. Recent changes to the Fire and Building Codes have caused the Department to replace a vacant Building Inspector position with a Fire Services Coordinator that was deleted in 2010-11.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Building</b>					
Building Permits	4,148	3,175	2,975	2,805	2,800
Mobile Home Installation	83	49	46	36	35
Total Permits	4,231	3,224	3,021	2,841	2,835
<b>Planning</b>					
Public Hearing	55	47	46	36	35
Staff Review with Notice	114	78	54	51	50
Staff Review	868	672	642	662	650
Total Applications	1,037	797	742	749	735
<b>Public Inquires</b>					
Counter (Building)	8,732	7,915	6,525	6,500	6,500
Counter (Planning)	8,856	6,112	5,413	5,500	5,500
Fire Protection	1,212	683	521	500	500
Total Public Inquiries	18,800	14,710	12,459	12,500	12,500
<b>Enforcement</b>					
Abandoned Vehicles	47	62	60	43	40
Enforcement Cases	1,111	804	583	460	430
Total Enforcement	1,158	866	643	503	470
<b>Fire Services</b>					
Plan Reviews	173	173	89	115	115
Permits Issued	689	621	500	600	600
Weed Abatement Parcels Abated	59	96	79	65	65
Fire Access Roads	63	40	19	40	40
Total Fire Services	984	930	687	820	820

# 2025600000—Community Development Environmental Protection

## Planning/Development Services

The Planning Division will continue to review plans, development and redevelopment proposals of other jurisdictions. Work will continue on maintenance of County plans, development regulations, and environmental studies. However, reduction in staff will result in further delays. The Division will rely on the capabilities of the automated permitting/application system and its connectivity to other County departments involved in the development application review process to mitigate reduced staffing, ease customer interaction, improve accountability, and enhance application turnaround.

## General Plan Update

A comprehensive update to the current General Plan 2010, adopted in 1992, commenced in 2007-08. Initially, it was estimated that the General Plan Update will take approximately 3-5 years to complete and may cost upwards of \$4 million to prepare. To date, a total of \$2.7 million has been provided for the project. A General Plan website has been established to provide the community with information on the progress and can be found at [www.sjcgpu.com](http://www.sjcgpu.com). The Housing Element component of the General Plan Update was completed and submitted to the State in January 2010.

During 2011-12, the General Plan Update process will primarily consist of the preparation of a Goals and Policy Report, preparation of an Environmental Impact Report, General Plan adoption process, and update of the Development Title. No additional funds are included in the

recommended budget; General Plan-related activities will be supported by existing staff and funds previously allocated.

## Community Clean-Up Program

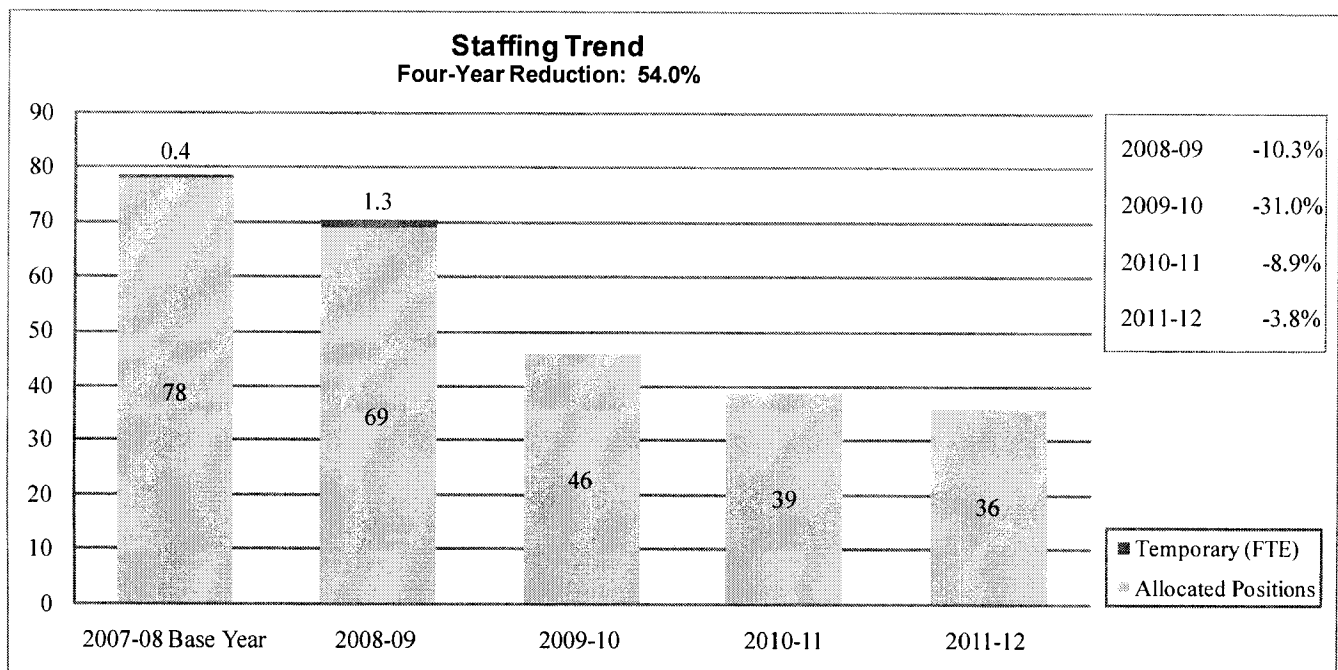
The Community Clean-Up Program, initiated in 1997-98, includes events where dumpsters for trash, electronics, and tires are strategically placed in the neighborhood during advertised events, and landfill passes are distributed to residents to dispose of accumulated trash. During 2011-12, the Program will again be conducted in the nine neighborhoods that were included in the original targeted program with reduced hours in order to maintain the improved conditions.

## Code Enforcement

The Code Enforcement Division will continue providing enforcement services on a complaint basis. It is expected that service demand will exceed available staffing levels to fully respond; therefore, inspection staff will be used to supplement enforcement staff on an interim, as-available basis. A weekly triage of complaints with the Sheriff's Office and Environmental Health Department will continue during 2011-12. Additionally, the Abandoned Vehicle Abatement Service Authority will continue to provide funding for abandoned vehicle removal.

## Staff Reductions/Service Impacts

Since 2007-08, the Community Development Department has eliminated 42 positions, or 54.0% of its staff. This



## **2025600000—Community Development Environmental Protection**

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includes the deletion of three positions in the recommended 2011-12 budget. The proposed deletions are as follows:

- Deputy Director of Planning
- Geographic Information Systems Specialist
- Clerk Stenographer

The reduced staffing will result in further service delays and no additional staff will be available to take on special assignments. However, the Department anticipates that the levels of service provided in 2011-12 will meet most mandatory and stated processing timeframes. A total of 1.1 full-time equivalent positions will be assigned to the Neighborhood Preservation Division to assist with the implementation of the federal grant-funded programs.

# 2026000000—Emergency Services

## Environmental Protection

Gabriel Karam, General Services Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,061,366	\$1,153,829	\$545,678	\$545,678	(\$608,151)
Services & Supplies	1,156,736	3,325,547	4,178,548	4,178,548	853,001
Fixed Assets	528,472	404,300	0	0	(404,300)
Total Appropriations	\$2,746,574	\$4,883,676	\$4,724,226	\$4,724,226	(\$159,450)
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$12,725	\$12,000	\$0	\$0	(\$12,000)
Aid from Other Governments	633,749	3,666,924	4,336,490	4,336,490	669,566
Charges for Services	782,454	741,869	0	0	(741,869)
Total Revenues	\$1,428,928	\$4,420,793	\$4,336,490	\$4,336,490	(\$84,303)
<b>Net County Cost</b>	\$1,317,646	\$462,883	\$387,736	\$387,736	(\$75,147)
<b>Allocated Positions</b>	11.0	11.0	6.0	6.0	(5.0)
Temporary (Full-Time Equivalent)	0.0	0.5	0.0	0.0	(0.5)
<b>Total Staffing</b>	11.0	11.5	6.0	6.0	(5.5)

### Purpose

The Office of Emergency Services (OES) coordinates emergency preparedness and disaster response activities. Its responsibilities include managing the County Emergency Operations Center. The Office's day-to-day work includes maintenance of OES disaster response capability.

The OES function is mandated with levels of service discretionary.

- \$79,303 Add an Emergency Planner position.
- (\$10,012) Decrease in extra-help for Homeland Security grant activities.

### Services & Supplies

- (\$91,493) Transfer of HazMat operating costs to EHD.
- \$958,552 Increase in Homeland Security grant program expenses reflecting carryover funds from prior years.
- (\$48,358) Decrease in fleet services usage and data processing charges.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$32,278 Negotiated salary and benefits adjustments.
- (\$433,767) Transfer four HazMat Specialists and one Senior Office Assistant to Environmental Health Department (EHD).
- (\$138,944) Assistant Coordinator Emergency Services position budgeted for one pay period.
- (\$84,549) Delete vacant Executive Secretary position.

#### Revenues

- (\$741,869) Transfer of HazMat fees to EHD.
- \$669,566 Increase in anticipated Homeland Security grant.

### Program Discussion

The Office of Emergency Services' 2011-12 budget totals \$4,724,226, with a Net County Cost of \$387,736. This

# 2026000000—Emergency Services

## Environmental Protection

represents a Net County Cost decrease of \$75,147 from 2010-11, primarily reflecting reorganization of OES.

In April 2011, the Board approved the consolidation of several County departments and the establishment of a General Services Department. Effective 2011-12, the OES Administration/Operations Division will be under the General Services Department and the HazMat functions will be consolidated with EHS. The 2011-12 OES budget reflects the reorganization and includes the following changes:

1. Transfer HazMat Division consisting of five positions and associated program operating costs and revenues to EHD. The HazMat staff will remain at its current site (the Agricultural Center) and will be housed with EHD when the department relocates to the Hazelton Complex in spring 2012.
2. Amend the OES Director's position to a division manager rather than a department head, upon the retirement of the incumbent in July 2011.
3. Replace the Assistant Coordinator of Emergency Services with an Emergency Planner position.
4. Convert the existing HazMat Specialist Supervisor position to Emergency Planner.
5. Eliminate the Executive Secretary position.

6. Keep OES Administration/Operations at its current site (the Agricultural Center) where the County's Emergency Operations Center is located.

### Homeland Security Grants

The 2011-12 budget includes the re-budgeting of unspent funds, totaling \$4,050,581 from the 2008, 2009, and 2010 Homeland Security grants. OES has worked with the Local Approval Authority, which includes representatives from local police, fire, and other safety-related agencies, to fund projects that benefit the County in areas such as law enforcement and public safety communications. The budget includes funds primarily for the County's multiyear public safety communications project. During 2011-12, OES will pursue an additional allocation from the 2011 Homeland Security Grant to support continued funding for disaster planning.

### Employee Emergency Preparedness Program

The 2011-12 budget includes approximately \$13,000 in position costs dedicated to a reduced level of maintenance for the County Employee Emergency Preparedness Program (EEPP). The EEPP was implemented in 2000-01, designed to improve department emergency preparedness, and develop an effective organizational emergency response. There are no funds in the OES budget for the replacement of EEPP-related equipment. County departments have been advised to budget for replacement of their equipment.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Employee Preparedness Project</b>					
Evacuation Drills	6	12	5	5	5
Warden Training	4	4	4	3	2
Personal Safety Classes	14	12	8	6	6
Disaster Responses	3	3	0	0	N/A
Hazardous Materials Incidents	220	199	225	150	*N/A
Business Inspections	668	1,137	1,138	750	*N/A
<b>Homeland Security Grants</b>					
Grants Administered	6	7	7	7	7
Value of Grants Administered	\$5,251,013	\$7,059,435	\$7,278,017	\$7,244,288	\$7,185,903

\*See EHD Budget #4042000000 for Hazardous Materials Workload Data.

# 2026500000—Fish & Game

## Environmental Protection

Steve Moore, Sheriff-Coroner-Public Administrator

Fish & Game Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$18,080	\$75,000	\$25,000	\$25,000	(\$50,000)
Services & Supplies	0	43,800	23,000	23,000	(20,800)
Operating Transfers Out	9,291	7,000	56,622	56,622	49,622
Total Appropriations	\$27,371	\$125,800	\$104,622	\$104,622	(\$21,178)
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$19,943	\$20,000	\$12,000	\$12,000	(\$8,000)
Fund Balance	7,428	105,800	92,622	92,622	(13,178)
Total Revenues	\$27,371	\$125,800	\$104,622	\$104,622	(\$21,178)
Net County Cost	\$0	\$0	\$0	\$0	\$0

### Purpose

The Fish and Game Program provides funding for staff to enforce the Fish and Game Code and protect/assist the propagation of natural resources. This Program is fully supported by fines collected for Fish and Game violations and is operated at a level determined by available funding.

### Operating Transfers Out

- \$4,622 Matching funds for abandoned vessel grant.
- \$45,000 Matching funds for patrol boat replacement grant.

### Revenues

- (\$8,000) Decrease in Fish and Game code violation fine revenue.
- (\$13,178) Decrease in use of fund balance to offset program costs.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$50,000) Decrease in overtime and holiday pay.

#### Services & Supplies

- (\$20,800) Decrease in maintenance and supplies.

### Program Discussion

The 2011-12 recommended budget for Fish and Game totals \$104,622, which is a decrease of \$21,178 from

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
Citations	150	68	25	50	100
Warnings	87	59	62	77	65
Enforcement Checks	5,125	3,546	4,920	4,350	4,400



## **2026500000—Fish & Game**

### ***Environmental Protection***

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2010-11. The budget includes \$25,000 for overtime for the Sheriff's Boating Safety and Patrol Units, in conjunction with the State Department of Fish and Game, to conduct periodic Fish and Game enforcement, including fishing and hunting license checks and compliance with regulations. Enforcement will also be conducted for dove and pheasant seasons in September and November, waterfowl hunting from October through January, and peak periods for salmon and bass migrations.

The budget includes \$3,000 for maintenance and supplies; \$8,000 to accommodate outside requests for allowable Fish and Game fund activities; \$7,000 for the Trout Stocking Program at Oak Grove Regional Park; and \$12,000 to allow for unexpected costs that may arise throughout the year. Also included are \$4,622 in matching funds for a grant to remove abandoned vessels from the Delta; and \$45,000 as a possible match for the replacement of a patrol boat, should State funding materialize.

# 2024100000—Flood Channel Maintenance

## Environmental Protection

Thomas M. Gau, Public Works Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$2,511,417	\$2,941,786	\$3,011,229	\$3,011,229	\$69,443
Services & Supplies	99,470	96,833	70,001	70,001	(26,832)
Total Expenditures	\$2,610,887	\$3,038,619	\$3,081,230	\$3,081,230	\$42,611
Expenditure Reimbursements	(2,492,999)	(3,038,619)	(3,081,230)	(3,081,230)	(42,611)
Total Appropriations	\$117,888	\$0	\$0	\$0	\$0
<b>Earned Revenues By Source</b>	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	\$117,888	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	34.0	34.0	33.0	33.0	(1.0)
Temporary (Full-Time Equivalent)	4.5	4.0	2.6	2.6	(1.4)
Total Staffing	38.5	38.0	35.6	35.6	(2.4)

### Purpose

The Flood Channel Maintenance budget provides funding for personnel who perform the maintenance of channels and levees within the San Joaquin County Flood Control and Water Conservation District Zones #9 and #10, and flood control improvements for the San Joaquin Area Flood Control Agency (SJAFC). Maintenance activities include vegetation management programs, maintenance of patrol roads and channels, rodent control programs, and repair of washouts and erosions.

The Division maintains over 300 miles of project and non-project levees and flood control channels. Project channels are those constructed as part of a State or federal flood control project. These projects are maintained in accordance with the State Department of Water Resources and the Army Corps of Engineers mandates. Non-project channels are existing unimproved waterways that carry storm runoff. These channels are maintained as funding and work priorities allow.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$162,762 Negotiated salary and benefits adjustments.
- (\$93,319) Transfer an Administrative Assistant to Community Infrastructure Engineering.

#### Services & Supplies

- (\$29,974) Decrease in Workers' Compensation Insurance costs.

#### Expenditure Reimbursements

- \$42,611 Increase in reimbursements from special districts based on projected program costs.

### Program Discussion

Enhanced maintenance programs for federal project levees and channels will continue during 2011-12, in an effort to address increasingly stringent State and federal inspection criteria. These efforts include meeting interim vegetation guidelines, and addressing minimally acceptable and unacceptable inspection ratings related to erosion repairs, rodent control, and encroachments. These efforts are an integral part of maintaining full accreditation of County maintained levees that provide critical urban flood protection.

#### Zone #9

The Flood Control and Water Conservation District Zone 9, consists of 110 miles of project levees, and approximately 217 miles of non-project channels. The levels of service provided are identified in the Engineer's Report for Zone 9.

# 2024100000—Flood Channel Maintenance

## Environmental Protection

In 2011-12, focus will remain on vegetation removal along project channels to meet the Army Corps of Engineers Interim Vegetation mandates. In support of these efforts, a truck-mounted spray unit and a tractor-mounted mower unit will be acquired through a lease-purchase arrangement. Continued emphasis will be placed on addressing unauthorized urban and agricultural encroachments along the Calaveras River, Bear Creek, and Mormon Slough. Matching funds are included in the proposed Zone 9 budget to pursue State funding for needed erosion repairs along upper Mormon Slough and the lower Calaveras River.

The enhanced maintenance programs undertaken over the past four years have significantly reduced Zone 9 reserves. Further enhancements, to meet a 200-year level for urban flood protection, will require development of a funding source for needed improvements and enhanced maintenance of non-project levees and channels within Zone 9. As a preliminary step, funding for a study to identify and prioritize needed maintenance for non-project channels is included in the proposed Zone 9 budget. The study will provide information necessary to help define

Zone 9 funding needs and develop future assessment recommendations.

### Zone #10

The San Joaquin County Flood Control and Water Conservation District Zone 10 provides limited funding for emergency pumping in the event of a flood event or emergency repairs to five miles of levee in the Woodbridge area. Levels of service provided are identified in the Engineer's Report for Zone 10.

### Assessment District 96-1

The San Joaquin Area Flood Control Agency (SJAFA) has constructed improvements to various levees within Assessment District 96-1. The County maintains these improvements through a reimbursement agreement with SJAFA. Upon request, various special maintenance projects are performed for SJAFA to provide enhanced flood protection within its jurisdiction.

### Workload Data

	Actual			Est./Act. 2010-11	Projected 2011-12
	2007-08	2008-09	2009-10		
<i>Weed Control (acres)</i>	2,376	1,690	1,242	1,383	1,400
<i>Mowing (acres)</i>	1,030	1,333	1,403	1,501	1,500
<i>Levee Clearing (acres)</i>	2,521	3,073	1,640	878	1,000
<i>Rodent Control (acres)</i>	288	327	2,555	2,518	2,600
<i>Erosion Control (cu yds)</i>	36,582	31,602	4,218	12,945	8,000
<i>Channel Debris Clearing (cu yds)</i>	57,379	48,119	23,341	33,193	25,000
<i>Patrol Road Maintenance (miles)</i>	12	412	473	369	300
<i>Tree Trimming/Removal</i>	3,000	3,500	3,800	3,900	3,500
<i>Rodent Hole Grouting (holes)</i>	12,500	6,806	3,200	2,860	3,000

# 2024701000—Glassy-Winged Sharpshooter Prevention

## Environmental Protection

Scott Hudson, Agricultural Commissioner/Sealer

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$191,724	\$205,655	\$209,862	\$209,862	\$4,207
Services & Supplies	8,812	182,089	183,398	183,398	1,309
Total Appropriations	\$200,536	\$387,744	\$393,260	\$393,260	\$5,516
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$401,834	\$355,699	\$393,260	\$393,260	\$37,561
Operating Transfers In	0	32,045	0	0	(32,045)
Total Revenues	\$401,834	\$387,744	\$393,260	\$393,260	\$5,516
<b>Net County Cost</b>	(\$201,298)	\$0	\$0	\$0	\$0
Temporary (Full-Time Equivalent)	5.8	5.6	5.7	5.7	0.1

### Purpose

The Glassy-Winged Sharpshooter (GWSS) Prevention budget provides funding to prevent and control the spread of the GWSS in San Joaquin County. Funding for these activities consists of State and industry funds.

season. State funding will continue to offset the cost of the ongoing detection, trapping, and nursery stock inspection activities.

San Joaquin County's GWSS prevention program is one of the Agricultural Commissioner's key programs and is critical to its mission of protecting agriculture from exotic pests. In particular, the Program protects the County's winegrape industry valued at over \$285 million from the effect of Pierce's Disease, a deadly grape disease carried by the GWSS. Since the Program's inception in 2001, San Joaquin County has been a leader in the Statewide Pierce's Disease Program.

### Program Discussion

The 2011-12 proposed budget for the GWSS Prevention budget totals \$393,260, which is an increase of \$5,516 from 2010-11. There are no modifications to the State-mandated survey and detection protocols for the 2011-12

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
GWSS Insect Traps Monitored	4,183	4,110	4,100	4,100	4,100
Incoming Plant Inspections	3,154	1,950	2,278	2,212	2,500
Wholesale Nurseries Surveyed	17	17	17	17	17
Urban Area Sites Surveyed	142	51	75	75	75

# 2026700000—Local Agency Formation Commission

## Environmental Protection

Manuel Lopez, County Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<i>Expenditures</i>					
<i>Other Charges</i>	\$209,294	\$209,294	\$200,000	\$200,000	(\$9,294)
<i>Total Appropriations</i>	\$209,294	\$209,294	\$200,000	\$200,000	(\$9,294)
<i>Earned Revenues By Source</i>	\$0	\$0	\$0	\$0	\$0
<i>Net County Cost</i>	\$209,294	\$209,294	\$200,000	\$200,000	(\$9,294)

### Purpose

The Local Agency Formation Commission (LAFCo) is established under the provisions of the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000 (Government Code Sections 56000 - 57550). A LAFCo is mandated in each California county. The purposes of LAFCo include discouraging urban sprawl, preserving open space and prime agricultural lands, and efficiently extending government services.

While the LAFCo operating budget is contained in a separate budget not governed by the Board of Supervisors, this budget provides the County contribution toward the operation of LAFCo.

### Program Discussion

The 2011-12 proposed budget for LAFCo requires local funding contributions at \$200,000 from the County and a total of \$200,000 from the seven cities in the County. Additional revenue is generated from application filing

fees, charges for services, and interest. The total LAFCo operating budget is \$501,650.

### Application Processing

The processing of applications and associated activities represents the major share of the LAFCo's Work Program. LAFCo will continue to process applications including city and district annexations, district consolidations, request for additional services, and out-of-agency service agreements.

### Municipal Service Reviews

In 2011-12, LAFCo anticipates the adoption of the County rural fire districts Municipal Service Review and sphere-of-influence updates, the development of policies relating to fire districts, and a study on solutions for the Unprotected Delta Area. Municipal Service Reviews will be completed for the City of Tracy and three water conservation districts, and initial work will begin on the review of the County's 52 reclamation districts.

# 2024900000—Weights & Measures

## Environmental Protection

Scott Hudson, Agricultural Commissioner/Sealer

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$546,024	\$485,799	\$515,749	\$515,749	\$29,950
Services & Supplies	143,084	168,860	156,706	156,706	(12,154)
Fixed Assets	0	0	3,400	3,400	3,400
Total Expenditures	\$689,108	\$654,659	\$675,855	\$675,855	\$21,196
Expenditure Reimbursements	(19,928)	0	0	0	0
Total Appropriations	\$669,180	\$654,659	\$675,855	\$675,855	\$21,196
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$21,716	\$23,140	\$23,750	\$23,750	\$610
Charges for Services	480,214	455,979	477,220	477,220	21,241
Miscellaneous Revenues	15	0	0	0	0
Total Revenues	\$501,945	\$479,119	\$500,970	\$500,970	\$21,851
<b>Net County Cost</b>	\$167,235	\$175,540	\$174,885	\$174,885	(\$655)
<b>Allocated Positions</b>	6.0	5.0	5.0	5.0	0.0

### Purpose

The Weights and Measures Division tests, seals, or condemns all commercial weighing and measuring devices in the County; inspects prepackaged items to assure content; tests and inspects petroleum products for quality and label truth; and regulates procedures used by weighmasters to issue certificates for the sale of bulk products.

### Revenues

- \$20,695 Increase in Device Registration fees.

### Program Discussion

The 2011-12 recommended Sealer of Weights and Measures budget totals \$675,855, which is an increase of \$21,196 from 2010-11.

During 2011-12, funding levels are expected to remain consistent from the State Division of Measurement Standards for weighmaster and petroleum inspections, testing of service agents, and inspections of federal grain scales. Fees generated by investigations in the Quantity Control Program, which tests packaged goods for accurate weight or measure, is also anticipated to remain constant. In addition, scales used for purchasing scrap gold and other precious metals, for the first time, will be tested, registered, and enrolled into the weighmaster program.

The Division's priorities continue to be the inspection of devices that give County consumers the most protection, such as gasoline dispensers and retail outlet scales. Consumer complaints will continue to receive high priority.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$29,950 Negotiated salary and benefits adjustments.

#### Services & Supplies

- (\$8,078) Decrease in professional services reflecting a reduction in agricultural support costs.

#### Fixed Assets

- \$3,400 Compressed natural gas tester.

# 2024900000—Weights & Measures

## Environmental Protection

### Staff Reductions/Service Impacts

The proposed 2011-12 budget for Sealer of Weights and Measures maintains the five positions allocated to the Division. At the current staffing level, the Division cannot meet the State-mandated frequency testing of all devices in the Device Registration Program. It is estimated that

approximately 17% of the devices will not be tested, and several other testing schedules will need to be curtailed. The Quantity Control Program will be limited to complaints and State-requested surveillances. Fewer inspections could result in a lower compliance level, and a less equitable market place for both consumers and businesses in the County.

### Workload Data

	Actual			Est./Act. 2010-11	Projected 2011-12
	2007-08	2008-09	2009-10		
<i>Weighing Devices Inspected</i>	2,518	3,121	3,048	2,911	2,915
<i>Measuring Devices Inspected</i>	8,997	8,638	8,402	6,100	6,050
<i>Weighmaster Inspections</i>	167	160	172	161	160
<i>Petroleum Inspections</i>	223	167	185	170	170
<i>Package Inspections</i>	9,049	1,660	2,367	1,701	1,390
<i>Complaint Investigations</i>	109	85	57	60	64
<i>Establishments Inspected</i>	4,612	4,361	4,378	3,012	3,001

## Law & Justice Appropriations

		Page Number	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>District Attorney</b>						
2020200000	District Attorney	D-6	\$19,695,822	\$21,251,016	\$20,366,222	\$670,400
2020202000	Real Estate Fraud	D-10	445,945	474,259	474,259	28,314
2020205000	Victim Assistance Center	D-12	722,412	688,134	688,134	(34,278)
2020206000	Consumer Fraud-Prop 64	D-13	1,699,600	1,945,607	1,945,607	246,007
2020209000	Child Abduction Unit	D-14	584,415	615,980	615,980	31,565
2020210000	Narcotics Enforcement	D-15	40,000	40,000	40,000	0
2020212000	Auto Insurance Fraud	D-16	357,691	329,185	329,185	(28,506)
2020216000	Workers' Comp Ins Fraud	D-17	580,000	580,000	580,000	0
2020217000	Public Assistance Fraud	D-18	(8,109)	0	0	8,109
2020278250	Criminal Restitution	D-20	206,377	199,665	199,665	(6,712)
2020280000	State COPS	D-21	166,825	166,825	166,825	0
	State Grant Programs	D-22	2,358,732	2,409,547	2,409,547	50,815
2020300000	Child Support Services	D-25	16,661,302	15,658,986	15,658,986	(1,002,316)
2020400000	Public Defender	D-27	11,240,826	11,344,397	11,344,397	103,571
2021000000	Grand Jury	D-30	168,955	168,833	168,833	(122)
2021201000	Alcohol/Drug Alternative Program	D-31	444,223	433,010	433,010	(11,213)
2021274000	County Support to Courts	D-33	11,306,880	11,083,437	11,083,437	(223,443)
2021300000	Court Assigned Counsel	D-34	4,716,017	5,094,341	5,094,341	378,324
<b>Sheriff-Coroner-Public Administrator</b>						
2021602000	Boating Safety	D-37	1,350,566	1,326,450	1,326,450	(24,116)
2021615000	Mountain House	D-39	1,012,266	992,981	992,981	(19,285)
2021619000	Animal Control	D-40	0	1,056,175	1,056,175	1,056,175
2021620000	Patrol	D-42	23,081,548	22,871,518	22,268,426	(813,122)
2021622000	Communications	D-46	4,034,590	4,120,065	4,120,065	85,475
2021626000	Detectives	D-48	6,308,532	6,196,907	6,196,907	(111,625)
2021628000	Records	D-50	3,756,043	3,525,522	3,525,522	(230,521)
2021635000	Civil	D-52	1,793,497	1,821,779	1,821,779	28,282

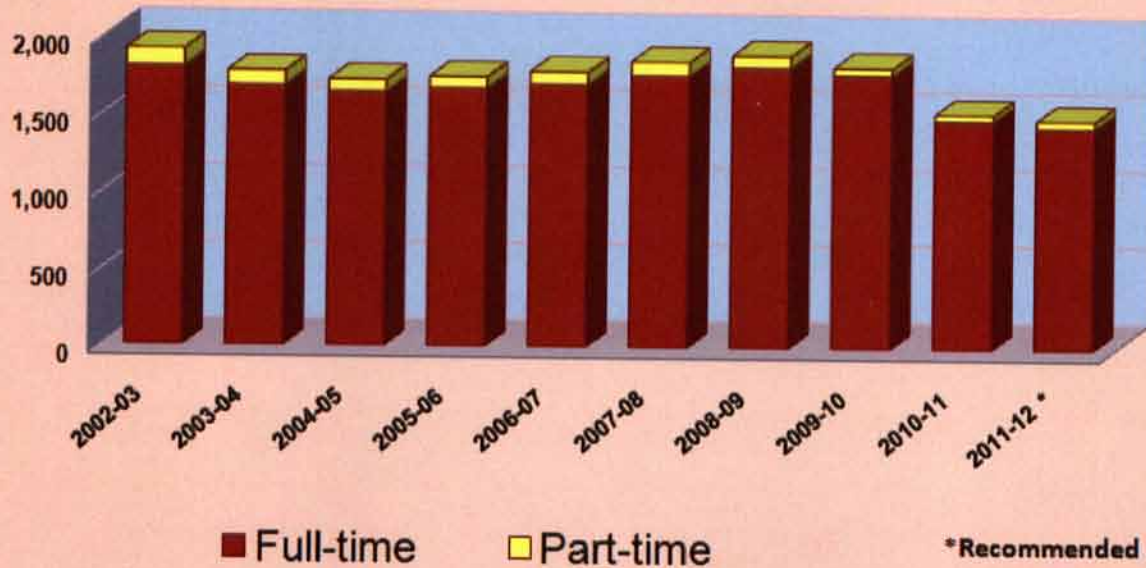


# Law & Justice

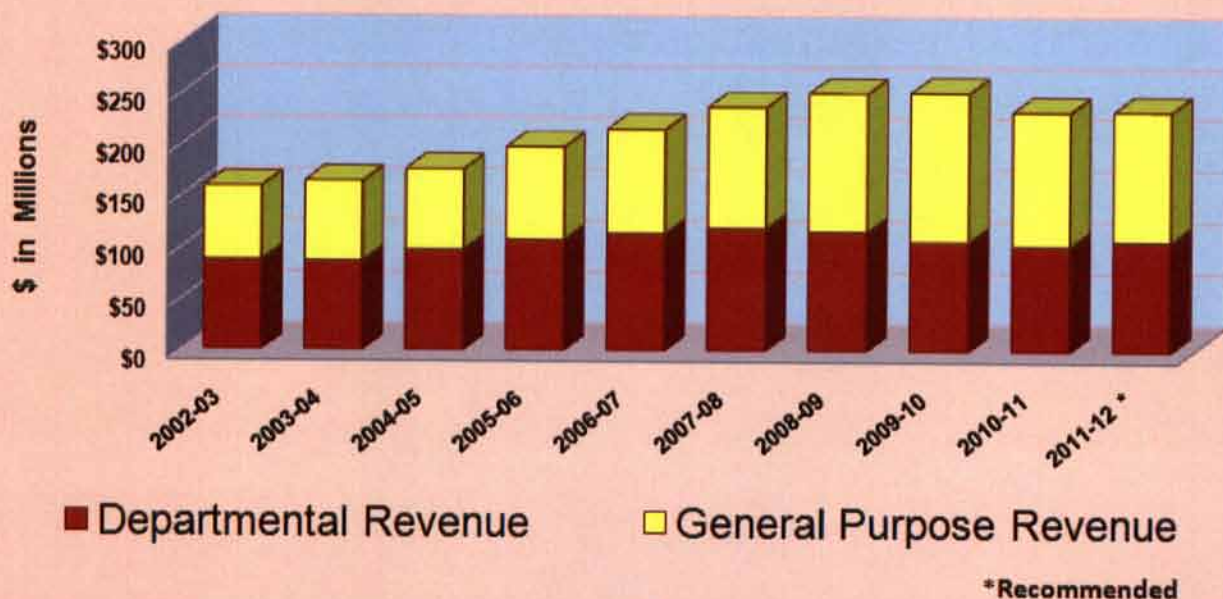
## Appropriations

		Page Number	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
2021640000	Coroner-Morgue	D-54	\$1,734,362	\$1,871,430	\$1,871,430	\$137,068
2021645000	Admin/Information System	D-56	6,588,955	6,137,930	6,137,930	(451,025)
2021650000	Lathrop Police Contract	D-58	4,126,708	3,972,815	3,972,815	(153,893)
2021658000	Court Services	D-60	8,083,414	8,384,523	8,384,523	301,109
2022600000	Custody	D-62	48,939,949	49,356,653	49,356,653	416,704
2022620000	Work Programs	D-65	1,279,808	1,093,770	1,093,770	(186,038)
2025700000	Public Administrator	D-67	356,561	394,992	394,992	38,431
	State COPS	D-69	350,711	430,786	430,786	80,075
	Operational Grants	D-70	1,187,399	1,177,276	1,177,276	(10,123)
	Special Fund Programs	D-72	1,407,227	1,684,577	1,684,577	277,350
2022621000	Correctional Health	D-74	8,759,163	8,780,356	8,480,356	(278,807)
<b>Probation</b>						
2022700000	Juvenile	D-78	6,410,989	6,562,970	6,562,970	151,981
2022702000	Adult & Pretrial Services	D-82	8,882,606	8,881,140	8,881,140	(1,466)
2022745000	Administration/Support	D-87	4,183,979	4,264,385	4,264,385	80,406
2022800000	Juvenile Detention	D-90	15,634,914	15,967,252	15,967,252	332,338
	Justice Assistance Grant	D-93	925,495	563,931	563,931	(361,564)
	Juvenile Justice Crime Prevention Act	D-95	1,402,410	1,388,599	1,388,599	(13,811)
<b>Total - Law &amp; Justice</b>			<b>\$232,979,605</b>	<b>\$235,308,004</b>	<b>\$233,520,118</b>	<b>\$540,513</b>

### Staffing Trend



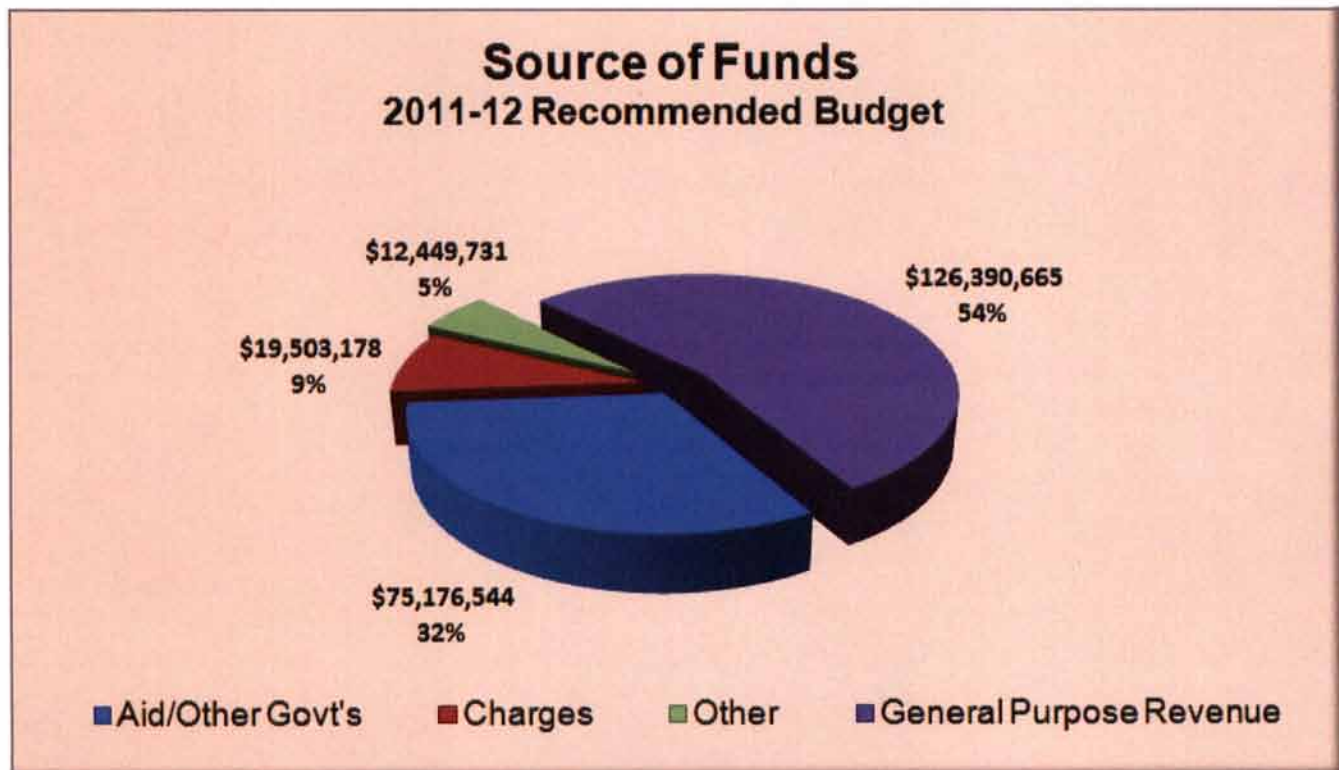
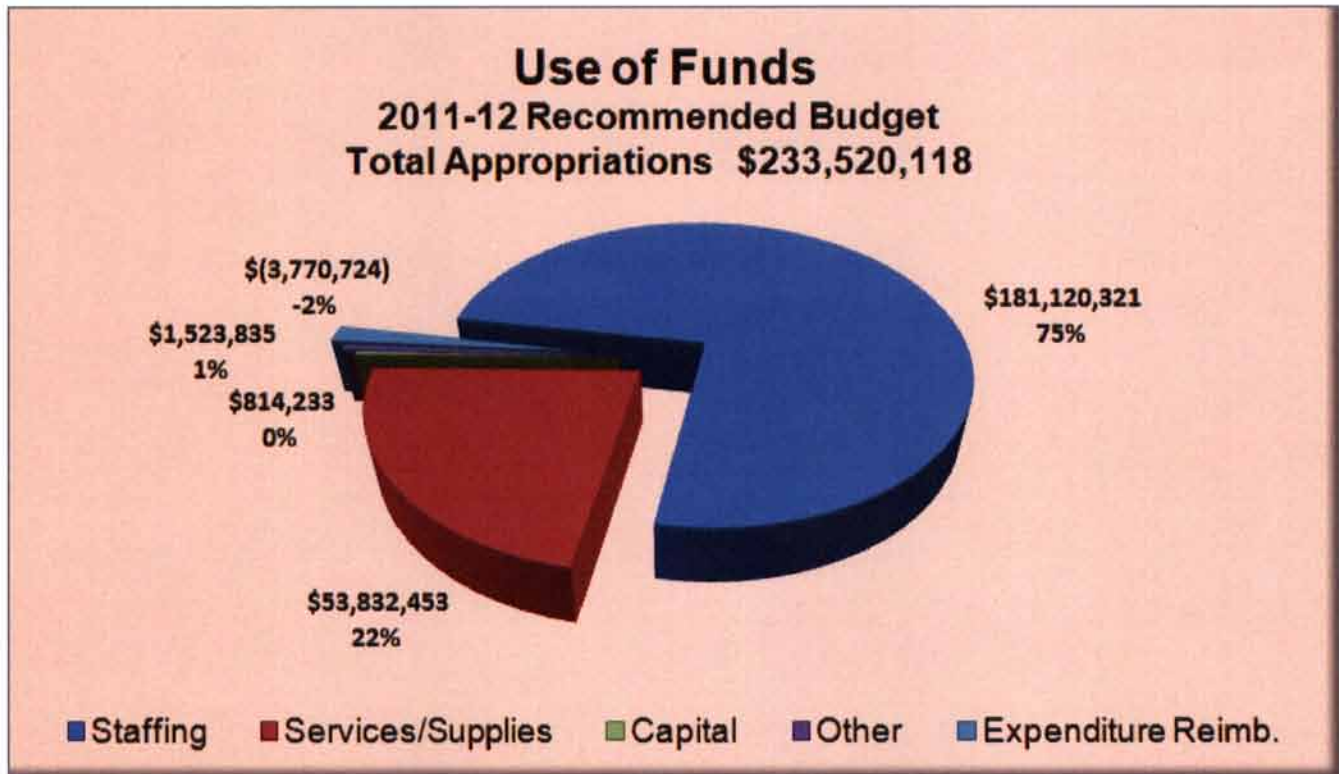
### Appropriations by Source



## Law & Justice

### Statistical Summary

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# 2021201000—Alcohol/Drug Alternative Program

## Law & Justice

Kenneth B. Cohen, Health Care Services Director

General Fund	2009-10 Actual	2010-11 Approved	2010-11 Requested	2010-11 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$423,341	\$506,701	\$494,483	\$494,483	(\$12,218)
Services & Supplies	65,437	95,642	104,108	104,108	8,466
Total Expenditures	\$488,778	\$602,343	\$598,591	\$598,591	(\$3,752)
Expenditure Reimbursements	(20,848)	(158,120)	(165,581)	(165,581)	(7,461)
Total Appropriations	\$467,930	\$444,223	\$433,010	\$433,010	(\$11,213)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$114,212	\$105,116	\$117,981	\$117,981	\$12,865
Charges for Services	15,900	20,000	18,000	18,000	(2,000)
Total Revenues	\$130,112	\$125,116	\$135,981	\$135,981	\$10,865
<b>Net County Cost</b>	<b>\$337,818</b>	<b>\$319,107</b>	<b>\$297,029</b>	<b>\$297,029</b>	<b>(\$22,078)</b>
<b>Staffing</b>					
Allocated Positions	6.0	6.0	6.0	6.0	0.0
Temporary (Full-Time Equivalent)	0.5	0.5	0.0	0.0	(0.5)
Total Staffing	6.5	6.5	6.0	6.0	(0.5)

## Purpose

The Alcohol/Drug Alternative Program (ADAP) is a discretionary program operated by the County to provide an alternative to incarceration by releasing persons from jail conditionally on their own recognizance, provided they comply with program requirements. ADAP is operated by Substance Abuse Services (SAS), in cooperation with the Superior Court.

ADAP provides participants with information and education on the physical and social consequences of substance abuse and random drug and alcohol testing. Those with positive tests for drugs and/or alcohol and those with excessive absences are referred back to the Courts or the Probation Department and may be dismissed from the Program. Participants who are employed may continue to work, but are subject to random drug and alcohol testing and must attend the ADAP on their days off.

ADAP also provides referrals for substance abuse treatment to those who need additional or more intensive assistance. Individuals are assessed for need and financial ability to pay and referred to an appropriate program for treatment. ADAP also makes referrals, when appropriate, to General Education Diploma classes, computer training, and job training.

## Major Budget Changes

### Salaries & Employee Benefits

- \$22,445 Negotiated salary and benefits adjustments.
- (\$34,663) Eliminate extra-help.

### Services & Supplies

- \$19,347 Increase in rent costs.
- \$5,750 Increase in drug test kits.
- (\$12,931) Decrease in laboratory services for drug testing.

### Expenditure Reimbursements

- \$7,461 Increase in reimbursement for additional services provided to SAS.

### Revenues

- \$12,865 Increase in Proposition 172 revenue.

# 2021201000—Alcohol/Drug Alternative Program

## Law & Justice

### Program Discussion

The 2011-12 proposed budget for ADAP totals \$598,591, a decrease of \$3,752. The Net County Cost totals \$297,029, which is a decrease of \$22,078. The Net County Cost reduction was partially offset by an increase in Proposition 172 revenue of \$12,865.

The 2011-12 proposed budget includes reimbursement for additional services provided to SAS. To accommodate the projected number of court referrals with diminished funding, SAS has scaled back on more costly treatments, such as residential treatment and narcotic replacement therapy, while increasing less intensive group counseling services provided by ADAP.

ADAP services were designed as an alternative to jail for individuals with a substance abuse history. Participants sentenced to ADAP are generally required to participate in the Program five and one-half hours per day, seven days per week. With budget cuts and increased costs, ADAP continues to review and explore various alternatives to operate seven days a week. An alternative that will be utilized includes requiring all participants to attend outside

recovery support meetings, such as Alcoholics Anonymous.

### Substance Abuse & Crime Prevention Act

The Substance Abuse and Crime Prevention Act (Prop 36) was passed by voters in 2000. The Act mandates that any person convicted of a non-violent drug possession offense, and any parolee who is determined by the Parole Authority to have committed a non-violent drug possession offense or violated any other drug-related condition of parole, shall be diverted from incarceration into licensed and certified community-based drug treatment programs. Participants are required to receive one year of drug treatment and follow-up care.

The 2010-11 State budget eliminated funding for Prop 36 as of March 31, 2011. However, the mandate still exists. Behavioral Health Services is working with the Courts to provide some level of service. To the extent possible, ADAP will provide safety net services for those who choose treatment as an alternative to jail.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Regular Caseload Referred by Court</i>	1,858	1,624	1,310	1,082	1,100
<i>Regular Admissions to Program</i>	1,019	986	788	716	720
<i>Average Daily Attendance</i>	26	24	21	17	20
<i>Percent of Program Completers Who Remained Crime-Free for One Year After ADAP</i>	90%	90%	94%	99%	95%
<i>Percent of Participants Who Are Employed, in School, or Actively Seeking Employment</i>	40%	40%	38%	26%	30%
<i>Percent of Participants Who Complete Program Requirements</i>	30%	49%	49%	45%	45%
<i>Marijuana Education Class Completions</i>	163	227	190	150	175

# Summary

## All District Attorney Budgets

James Willett, District Attorney

	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$29,235,304	\$25,631,419	\$27,163,702	\$26,362,020	\$730,601
Services & Supplies	4,734,487	3,458,872	3,720,901	3,637,789	178,917
Other Charges	224,374	205,085	74,131	74,131	(130,954)
Fixed Assets	450,118	54,818	102,131	102,131	47,313
Operating Transfers Out	297,000	40,000	40,000	40,000	0
Total Expenditures	\$34,941,283	\$29,390,194	\$31,100,865	\$30,216,071	\$825,877
Expenditure Reimbursements	(3,145,470)	(2,540,484)	(2,400,647)	(2,400,647)	139,837
Total Appropriations	\$31,795,813	\$26,849,710	\$28,700,218	\$27,815,424	\$965,714
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$1,484	\$33,000	\$33,000	\$33,000	\$0
Interest/Rents	2,523	2,000	1,000	1,000	(1,000)
Aid from Other Governments	8,454,229	9,058,645	9,321,517	9,321,517	262,872
Charges for Services	104,068	434,783	632,242	632,242	197,459
Miscellaneous Revenues	231,725	40,000	40,000	40,000	0
Operating Transfers In	1,649,835	2,177,436	2,459,866	2,459,866	282,430
Fund Balance	285,136	(2,000)	(1,000)	(1,000)	1,000
Total Revenues	\$10,729,000	\$11,743,864	\$12,486,625	\$12,486,625	\$742,761
<b>Net County Cost</b>	\$21,066,813	\$15,105,846	\$16,213,593	\$15,328,799	\$222,953
<b>Allocated Positions</b>	222.0	189.0	182.0	176.0	(13.0)
<b>Temporary (Full-Time Equivalent)</b>	11.7	4.3	4.6	4.6	0.3
<b>Total Staffing</b>	233.7	193.3	186.6	180.6	(12.7)

This presentation is a summary of the 12 budgets administered by the Office of the District Attorney. These include:

- 2020200000 District Attorney
- 2020202000 Real Estate Fraud Prosecution
- 2020205000 Victim Assistance Center Program
- 2020206000 Consumer Fraud Prop 64
- 2020209000 Child Abduction Unit
- 2020210000 DA Narcotics Enforcement
- 2020212000 Auto Insurance Fraud Prosecution
- 2020216000 Workers' Comp Insurance Fraud
- 2020217000 Public Assistance Fraud Prosecution
- 2020278250 Criminal Restitution Program
- 2020280000 DA COPS
- State OES Grant Programs

# Summary

## All Probation Budgets

Patricia Mazzilli, Chief Probation Officer

	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$30,237,881	\$28,789,789	\$30,360,140	\$30,360,140	\$1,570,351
Services & Supplies	7,717,522	8,181,900	6,882,626	6,882,626	(1,299,274)
Other Charges	779,450	626,704	609,704	609,704	(17,000)
Fixed Assets	5,147	0	0	0	0
Total Expenditures	\$38,740,000	\$37,598,393	\$37,852,470	\$37,852,470	\$254,077
Expenditure Reimbursements	(255,610)	(158,000)	(224,193)	(224,193)	(66,193)
Total Appropriations	\$38,484,390	\$37,440,393	\$37,628,277	\$37,628,277	\$187,884
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$39,649	\$41,000	\$30,000	\$30,000	(\$11,000)
Interest/Rents	2,161	1,000	1,000	1,000	0
Aid from Other Governments	14,338,645	15,812,827	16,422,438	16,422,438	609,611
Charges for Services	686,440	674,100	479,165	479,165	(194,935)
Miscellaneous Revenues	241,225	106,119	81,900	81,900	(24,219)
Operating Transfers In	485,277	145,000	145,000	145,000	0
Fund Balance	123,512	(586,896)	0	0	586,896
Total Revenues	\$15,916,909	\$16,193,150	\$17,159,503	\$17,159,503	\$966,353
<b>Net County Cost</b>	\$22,567,481	\$21,247,243	\$20,468,774	\$20,468,774	(\$778,469)
<b>Allocated Positions</b>	328.0	287.0	282.0	282.0	(5.0)
Temporary (Full-Time Equivalent)	12.1	9.4	14.4	14.4	5.0
Total Staffing	340.1	296.4	296.4	296.4	0.0

This presentation is a summary of the six budgets administered by the Probation Department. These include:

- 2022700000 Juvenile Probation
- 2022745000 Administration
- 2022800000 Juvenile Detention
- Justice Assistance Grant (JAG)
- Juvenile Justice Crime Prevention Act
- Adult Probation & Pretrial Services



# Summary

## All Sheriff Budgets

Steve Moore, Sheriff-Coroner-Public Administrator

	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$98,913,753	\$91,872,000	\$93,738,614	\$93,210,874	\$1,338,874
Services & Supplies	22,262,897	24,079,262	22,593,736	22,518,384	(1,560,878)
Other Charges	0	0	345,000	345,000	345,000
Fixed Assets	509,151	304,139	712,102	712,102	407,963
Operating Transfers Out	104,291	108,500	141,622	141,622	33,122
<b>Total Expenditures</b>	<b>\$121,790,092</b>	<b>\$116,363,901</b>	<b>\$117,531,074</b>	<b>\$116,927,982</b>	<b>\$564,081</b>
Expenditure Reimbursements	(520,886)	(800,965)	(980,303)	(980,303)	(179,338)
<b>Total Appropriations</b>	<b>\$121,269,206</b>	<b>\$115,562,936</b>	<b>\$116,550,771</b>	<b>\$115,947,679</b>	<b>\$384,743</b>
<b>Earned Revenues By Source</b>					
Taxes	\$277,757	\$277,757	\$235,679	\$235,679	(\$42,078)
Licenses/Permits/Franchises	18,207	15,000	15,400	15,400	400
Fines/Forfeitures/Penalties	20,780	71,500	53,500	53,500	(18,000)
Interest/Rents	263	300	400	400	100
Aid from Other Governments	28,841,234	27,809,483	30,874,652	30,874,652	3,065,169
Charges for Services	16,171,491	16,502,802	16,653,499	16,653,499	150,697
Miscellaneous Revenues	178,965	211,098	168,243	168,243	(42,855)
Operating Transfers In	2,488,563	2,972,086	3,282,808	3,282,808	310,722
Fund Balance	4,250	220,350	227,116	227,116	6,766
<b>Total Revenues</b>	<b>\$48,001,510</b>	<b>\$48,080,376</b>	<b>\$51,511,297</b>	<b>\$51,511,297</b>	<b>\$3,430,921</b>
<b>Net County Cost</b>	<b>\$73,267,696</b>	<b>\$67,482,560</b>	<b>\$65,039,474</b>	<b>\$64,436,382</b>	<b>(\$3,046,178)</b>
<b>Allocated Positions</b>	<b>864.0</b>	<b>739.0</b>	<b>747.0</b>	<b>710.0</b>	<b>(29.0)</b>
<b>Temporary (Full-Time Equivalent)</b>	<b>28.4</b>	<b>14.4</b>	<b>13.3</b>	<b>13.3</b>	<b>(1.1)</b>
<b>Total Staffing</b>	<b>892.4</b>	<b>753.4</b>	<b>760.3</b>	<b>723.3</b>	<b>(30.1)</b>

This presentation is a summary of the 20 budgets administered by the Sheriff's Department. These include:

- 2021602000 Boating Safety
- 2021615000 Mountain House
- 2021619000 Animal Control
- 2021620000 Patrol
- 2021622000 Communications
- 2021626000 Detectives
- 2021628000 Records
- 2021635000 Civil
- 2021640000 Coroner/Morgue
- Administration & Information Systems
- 2021650000 Lathrop Police Contract
- 2021658000 Court Services
- 2022600000 Custody
- 2022620000 Work Programs
- 2025700000 Public Administrator
- 2026500000 Fish & Game Propagation
- 5053300000 Burials
- COPS-Patrol & Custody
- Operational Grants
- Special Fund Programs



# 2020300000—Child Support Services

## Law & Justice

Judith A. Grimes, Child Support Services Director

Child Support Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$13,463,913	\$14,640,884	\$13,785,649	\$13,785,649	(\$855,235)
Services & Supplies	1,993,604	2,020,418	1,873,337	1,873,337	(147,081)
Fixed Assets	1,199	0	0	0	0
<b>Total Appropriations</b>	<b>\$15,458,716</b>	<b>\$16,661,302</b>	<b>\$15,658,986</b>	<b>\$15,658,986</b>	<b>(\$1,002,316)</b>
<b>Earned Revenues By Source</b>					
Interest/Rents	\$8,911	\$13,000	\$5,700	\$5,700	(7,300)
Aid from Other Governments	15,065,056	16,442,440	15,427,450	15,427,450	(1,014,990)
Miscellaneous Revenues	37	0	0	0	0
Fund Balance	384,712	205,862	225,836	225,836	19,974
<b>Total Revenues</b>	<b>\$15,458,716</b>	<b>\$16,661,302</b>	<b>\$15,658,986</b>	<b>\$15,658,986</b>	<b>(\$1,002,316)</b>
<b>Net County Cost</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Allocated Positions</b>	<b>183.0</b>	<b>175.0</b>	<b>163.0</b>	<b>163.0</b>	<b>(12.0)</b>
<b>Temporary (Full-Time Equivalent)</b>	<b>1.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Total Staffing</b>	<b>184.0</b>	<b>175.0</b>	<b>163.0</b>	<b>163.0</b>	<b>(12.0)</b>

### Purpose

The Department of Child Support Services (DCSS) collects, disburses, and accounts for child support payments under the Title IV-D Child Support Enforcement Program. In its enforcement capacity, the DCSS establishes legal paternity, and establishes and enforces support orders.

### Salaries & Employee Benefits

- \$204,889 Negotiated salary and benefits adjustments.
- (\$1,039,124) Delete twelve positions.
- (\$21,000) Decrease in overtime.

### Services & Supplies

- (\$21,027) Decrease in communications costs.
- (\$50,000) Decrease in legal process server costs.
- (\$13,296) Decrease in facility debt service payment.
- (\$42,611) Cost Allocation Plan adjustment.

### Revenue

- (\$1,014,990) Decrease in federal funding.
- \$19,974 Increase in projected available fund balance.

### Program Discussion

The 2011-12 recommended budget for DCSS totals \$15,658,986, which is a decrease of \$1,002,316 from 2010-11. The budget includes salary and benefits adjustments, offset by the deletion of twelve positions:

- Assistant Director of Child Support Services
- Child Support Supervisor
- Child Support Officer III (6)
- Office Supervisor
- Accounting Technician II
- Senior Office Assistant
- Stock Clerk I

For 2011-12, \$5.1 million in State funds will be combined with approximately \$226,000 in prior year general fund monies to access \$10.3 million in federal monies for Child Support operations. Should the State or federal funding

# 2020300000—Child Support Services

## Law & Justice

amounts change subsequent to adoption of the County budget, the department will return to the Board with any necessary budget adjustments.

For 2011-12, DCSS is projecting active caseload to be approximately 37,000 cases. The State has set a goal of increasing collections in each county by 3%, which translates into approximately \$56 million in child support payments to be collected in San Joaquin County during the upcoming year.

DCSS will focus on community outreach to schools concerning paternity issues and youth at-risk interventions; and personal accountability and responsibility. The department will also be involved in serving incarcerated individuals, participating in the incarcerated offenders program by visiting the jails and prisons to modify child support orders.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Total Active Case Load</i>					
Welfare	10,632	11,811	11,472	11,615	11,761
Non-welfare	22,052	25,680	24,378	24,683	24,991
Total	32,684	37,491	35,850	36,298	36,752
<i>New Cases Opened</i>					
Welfare	4,251	5,111	3,821	3,869	3,917
Non-welfare	3,769	5,135	1,968	1,993	2,018
Total	8,020	10,246	5,789	5,862	5,935
<i>Paternity Established</i>					
Welfare	533	949	983	1,008	1,033
Non-welfare	696	1,158	871	893	915
Total	1,229	2,107	1,854	1,901	1,948
<i>Support Orders Established</i>					
Welfare	1,426	2,523	2,849	2,920	2,993
Non-welfare	1,425	3,986	4,100	4,203	4,308
Total	2,851	6,509	6,949	7,123	7,301
<i>Enforcement Actions</i>					
Welfare	3,807	3,531	3,655	3,746	3,840
Non-welfare	14,873	14,594	14,619	14,984	15,359
Total	18,680	18,125	18,274	18,730	19,199
<i>Collections of Support</i>					
Welfare	\$32,214,143	\$31,725,999	\$33,011,097	\$33,836,374	\$34,682,284
Non-welfare	23,327,483	20,283,836	20,232,608	20,738,423	21,256,884
Total Collections	\$55,541,626	\$52,009,835	\$53,243,705	\$54,574,797	\$55,939,168

# 2022621000—Correctional Health Services

## Law & Justice

Kenneth B. Cohen, Health Care Services Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$7,050,117	\$6,469,558	\$6,556,661	\$6,256,661	(\$212,897)
Services & Supplies	2,863,370	2,289,605	2,223,695	2,223,695	(65,910)
Fixed Assets	7,792	0	0	0	0
Total Appropriations	\$9,921,279	\$8,759,163	\$8,780,356	\$8,480,356	(\$278,807)
<b>Earned Revenues By Source</b>					
Charges for Services	\$13,062	\$14,000	\$16,000	\$16,000	\$2,000
Miscellaneous Revenues	4,066	3,500	4,000	4,000	500
Total Revenues	\$17,128	\$17,500	\$20,000	\$20,000	\$2,500
<b>Net County Cost</b>	\$9,904,151	\$8,741,663	\$8,760,356	\$8,460,356	(\$281,307)
<b>Allocated Positions</b>	59.0	52.0	48.0	48.0	(4.0)
Temporary (Full-Time Equivalent)	14.4	12.8	16.1	16.1	3.3
<b>Total Staffing</b>	73.4	64.8	64.1	64.1	(0.7)

## Purpose

Correctional Health Services (CHS) provides health care to inmates of the County's adult and juvenile detention facilities based on the community standard for medical and mental health care to the incarcerated population. This care is mandated by Title 15, Division I, Sub-Chapter IV of the California Regulatory Code. While fulfilling its mission, CHS will provide services to the detention facilities in a cost-efficient manner.

## Major Budget Changes

### Salaries & Employee Benefits

- \$171,734 Negotiated salary and benefits adjustments.
- \$85,490 Increase in extra-help.
- (\$426,121) Delete a Senior Physician Assistant, a Pharmacy Technician, an Office Supervisor, and a vacant Outpatient Clinic Assistant.
- (\$44,000) Decrease in holiday pay and over-time costs.

### Services & Supplies

- \$36,345 Increase in contract psychiatric services.
- (\$74,420) Decrease in ambulance transportation, custody medical care, and physician costs reflecting actual experience.
- (\$14,600) Decrease in laundry and janitorial costs.
- (\$7,841) Decrease in Workers' Compensation and Casualty Insurance costs.

### Revenues

- \$2,000 Increase in inmate co-pay revenue.

## Program Discussion

The proposed 2011-12 budget for CHS totals \$8,480,356, which is a decrease of \$278,807 from 2010-11. The budget includes the deletion of four positions.

On-site medical care, non-emergency treatment, and behavioral services are provided at the Juvenile Justice Center (JJC), San Joaquin County Jail, and Honor Farm by the San Joaquin General Hospital (SJGH) physicians and

# 2022621000—Correctional Health Services

## Law & Justice

Behavioral Health Services (BHS) staff. CHS staff consists of psychiatrists, pharmacists, mid-level providers, staff nurses, licensed vocational nurses, psychiatric technicians, pharmacy technicians, outpatient clinic assistants, dental, and various support staff. Treating clients on-site decreases the need to transfer them to the SJGH Emergency Department, outpatient clinics or outside services, which helps decrease the cost for services to the County.

The incarcerated population tends to have a higher level of health or psychiatric issues and communicable diseases than the general population. These issues increase the need for hospital and mental health admissions, emergency room visits, and specialty care clinic visits. In addition, the rising cost of health care, pharmaceuticals, and the inability to plan for unexpected high-cost medical needs of adult or juvenile inmates continues to fiscally impact CHS.

### Health Assessments

Mandated health assessments, which include screenings for communicable and chronic diseases, chemical dependency, and mental illness are a priority for the adult and juvenile inmate population. Early detection and

intervention can improve continuity of care. It is essential to have timely continuation of essential prescription medications and treatment. Even brief lapses in therapy can result in destabilization of an inmate's health condition. Initiating the health assessment during the booking process also helps prevent the spread of disease. Treating those conditions that demand prompt intervention and preserving the health of the inmate has led to long-term savings for CHS and the community.

In 2009-10, CHS added an after hour Medical Officer on Duty. The Physicians provide on-call 24 hours/7 days per week coverage for medical care and mandated physical restraint responsibilities. These mandated services ensure that CHS meets Title 15 regulations and ensures patient wellness, safety, and proper monitoring is maintained.

### Collaboration Efforts

CHS works closely with BHS, the courts, attorneys, Veterans Administration, State hospitals, and various County departments to improve services provided to the inmate population.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Jail Statistics</i>					
<i>Average Inmate Population</i>	1,566	1,500	1,349	1,217	1,283
<i>New Bookings</i>	32,862	33,288	28,378	24,978	26,678
<i>Medication Passes</i>					
<i>Sick Call</i>	5,062	6,001	2,983	3,110	3,047
<i>Triage</i>	68,935	16,414	22,816	19,188	21,002
<i>Health Assessments</i>	21,992	19,288	19,912	16,720	18,316
<i>Kitchen Clearances</i>	8,914	8,375	6,945	6,422	6,684
<i>Mental Health Contacts</i>	8,247	8,472	10,497	13,928	12,213
<i>Inmates to CHS Clinics</i>	3,520	3,599	3,365	2,616	2,991
<i>Inmates to SJGH Outpatient Clinics</i>					
<i>Emergency Room Visits</i>	404	372	407	482	445
<i>Hospitalized Inmates at SJGH</i>	57	69	69	73	71
<i>Number of Days Hospitalized</i>	176	289	289	239	264
<i>Prescriptions Filled</i>	76,391	78,712	79,489	71,788	75,639

# **2022621000—Correctional Health Services**

## **Law & Justice**

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SJGH and BHS continue to provide medical/mental health direction and patient care by their Physicians/Psychiatrists to the incarcerated population at the County Jail and JJC. This joint effort allows treatment to inmates at these facilities; this decreases the cost for treatment, transportation costs for the Sheriff-Custody (Custody) and Probation, and providing security to inmates while away from the facilities.

CHS and Public Health Services (PHS) maintain a collaborative relationship in detecting and tracking patients diagnosed with or at risk for developing communicable diseases. All inmates are screened for Tuberculosis (TB) and other communicable diseases at the adult and juvenile detention facilities. All communicable diseases diagnosed by CHS staff are immediately reported to PHS for treatment recommendations and follow-up care. This collaborative effort decreases the risk of transmitting communicable diseases to the Custody staff and the public. Annual TB skin testing is performed on all CHS staff, and all new CHS employees receive a two-step test as recommended by PHS.

CHS and Custody administration meet weekly to discuss new and/or follow-up interdepartmental issues. The nursing supervisor meets frequently with Probation staff and the JJC courts to discuss possible concerns about a juvenile's medical care and ensures that the juvenile is receiving timely, quality care. There are also monthly and quarterly Quality Improvement Committee meetings at JJC. Lead staff from each division discuss interdepartmental concerns, to give a better understanding of the needs and solutions for issues that may arise.

### **Pharmacy**

In 2010-11, the pharmacy decreased the cost of pharmaceuticals by monitoring the use of high-cost medications, and reviewing and revising the formulary on a regular basis. In 2011-12, the primary goal of the pharmacy is to implement a system of automation for the pharmacy operation. Current technology and innovation has made the drug procurement, drug distribution and drug administration process much easier, more efficient, and much safer.

To ensure continuity of care, CHS fills the medical prescriptions and the BHS medications at JJC. JJC psychiatric medications account for a significant portion of the medication budget, yet represent a very small percentage of the patients served. The goal is to develop a system to reduce costs associated with this population in collaboration with mental health administration and physicians.

### **Staffing/Service Impacts**

The proposed 2011-12 budget deletes four full-time positions to meet the Net County Cost reduction. Management reviewed all positions within CHS to determine the most effective way to meet the reduction and still provide mandated services to the inmate population. Based on statistical information, it was determined that CHS could delete four positions, provided the inmate population does not increase. If the inmate population increases, CHS may have to return to the Board to request funding for positions in order to provide the mandated services required by Title 15.

### **Non-Controllable Costs**

The recommended 2011-12 budget does not include funding for catastrophic patient care provided at SJGH, or any other inpatient facility, or funds for replacing any expensive, aging equipment. If there are large, unforeseen expenditures, CHS would return to the Board to request additional funding.

### **Supplemental Request**

The Health Care Services Director has submitted a supplemental request of \$300,000 to cover supplemental pay costs, including shift differential, charge pay, nurse specialty pay, specialty certification, and extra-shift premium pay. Historically, this cost has been offset by salary and benefits cost savings derived from vacant positions. Due to budgetary constraints, funding for this request has not been included in the recommended 2011-12 budget.

# 2021274000—County Support to the Courts

## Law & Justice

Manuel Lopez, County Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Services &amp; Supplies</i>	\$10,536,994	\$10,936,880	\$10,713,437	\$10,713,437	(\$223,443)
<i>Operating Transfers Out</i>	370,000	370,000	370,000	370,000	0
<i>Total Appropriations</i>	\$10,906,994	\$11,306,880	\$11,083,437	\$11,083,437	(\$223,443)
<b>Earned Revenues By Source</b>					
<i>Fines/Forfeitures/Penalties</i>	\$5,841,023	\$5,307,405	\$5,317,405	\$5,317,405	\$10,000
<i>Aid from Other Governments</i>	248,674	50,000	50,000	50,000	0
<i>Charges for Services</i>	1,105,999	1,030,500	1,001,000	1,001,000	(29,500)
<i>Miscellaneous Revenues</i>	23,561	15,000	0	0	(15,000)
<i>Operating Transfers In</i>	0	0	240,000	240,000	240,000
<i>Total Revenues</i>	\$7,219,257	\$6,402,905	\$6,608,405	\$6,608,405	\$205,500
<b>Net County Cost</b>	\$3,687,737	\$4,903,975	\$4,475,032	\$4,475,032	(\$428,943)

### Purpose

This budget provides the County's Maintenance-of-Effort (MOE) payments to the State for operation of the courts; extraordinary expenditures associated with death penalty capital cases; and court-related costs not recognized by the State under its definition of "court operational costs."

➤ \$240,000 Reimbursement from Courthouse Construction Fund for Lodi courtroom lease.

### Major Budget Changes

#### Services & Supplies

- \$240,000 Lease cost for Lodi courtroom.
- (\$34,500) Decrease in indigent defense costs.
- (\$413,711) Cost Allocation Plan adjustment.

#### Revenue

- (\$50,000) Decrease in recording fees.

### Program Discussion

The 2011-12 recommended County Support to the Courts budget totals \$11,083,437, which is a decrease of \$223,443 from 2010-11. This change represents a decrease in allocated County indirect costs, partially offset by lease costs for a courtroom in Lodi, which are fully reimbursed from the Courthouse Construction Fund.

The recommended budget continues to earmark funding for the future "buy out" of the State's interest in the current Stockton courthouse facility. To date, over \$9 million has been accumulated towards the \$10,044,540 negotiated purchase amount to be paid after the Court relocates to a new courthouse in 2013.

# 2021300000—Court Assigned Counsel

## Law & Justice

Manuel Lopez, County Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<i><b>Expenditures</b></i>					
<i>Services &amp; Supplies</i>	\$4,355,216	\$4,716,017	\$5,094,341	\$5,094,341	\$378,324
<i>Total Appropriations</i>	\$4,355,216	\$4,716,017	\$5,094,341	\$5,094,341	\$378,324
<i><b>Earned Revenues By Source</b></i>	\$0	\$0	\$0	\$0	\$0
<i><b>Net County Cost</b></i>	\$4,355,216	\$4,716,017	\$5,094,341	\$5,094,341	\$378,324

### Purpose

The Court Assigned Counsel budget provides funds for indigent defense in cases where the Public Defender has declared a conflict-of-interest or is otherwise unavailable. Funding is provided for defense attorneys, investigators, witnesses, interpreters, and other costs related to cases appointed by the Superior Court. The County contracts with the Lawyer Referral Service (LRS) of the San Joaquin County Bar Association to administer the various legal services.

### Major Budget Changes

#### Services & Supplies

- (\$50,000) Decrease in attorney costs for Sexually Violent Predator (SVP) cases.
- \$475,000 Increase in attorney costs reflecting overflow caseload from Public Defender.
- \$13,774 Increase in LRS contract administration costs.
- (\$35,000) Decrease in pro per costs.
- (\$30,000) Decrease in investigation costs.
- \$5,000 Increase in interpreter expenses.

### Program Discussion

The 2011-12 recommended budget for Court Assigned Counsel totals \$5,094,341, which is an increase of \$378,324 from 2010-11. This change reflects an increase in funding for attorney costs, partially offset by reductions for pro per cases, and investigation costs.

Due to budget reductions in 2010-11, eighteen attorney positions were deleted in the Public Defender's Office. This resulted in a significant number of "overflow" cases being shifted to LRS attorneys. Since July 2010, the number of new cases assigned to LRS each month is triple that of the previous year. This has impacted both attorney costs and support costs in administering the additional workload. LRS attorney costs are projected to exceed budget by nearly \$300,000 in 2010-11, but fortunately, savings in other accounts will offset some of this overage.

Caseload and expenditure data from the past year were used to develop cost projections for the 2011-12 recommended budget. Funding for attorneys increases by a net amount of \$425,000, while other accounts are adjusted to reflect recent experience. The budgeted amount for investigator costs is decreased from \$300,000 to \$270,000 based on actual expenditure history since 2008-09. LRS has suggested this level of funding may be too low if investigator costs increase. Staff will continue to monitor costs with LRS and return to the Board with recommendations during the year should additional funds be needed.

Also included in the recommended budget is an increase in LRS administration fees to address the staff workload involved in coordinating attorneys, processing billings, and monitoring costs.

# 2021300000—Court Assigned Counsel Law & Justice

## Workload Data

	Actual			Est./Act. 2010-11	Projected 2011-12
	2007-08	2008-09	2009-10		
<i>Juvenile Delinquency</i>	707	711	630	721	793
<i>Misdemeanor</i>	416	407	452	2,195	2,414
<i>Felony</i>	1,548	1,668	956	4,036	4,439
<i>Civil</i>	17	22	28	50	55
<i>Sexually Violent Predator</i>	10	1	2	4	4



# 2020200000—District Attorney

## Law & Justice

James Willett, District Attorney

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$21,903,369	\$18,003,634	\$19,228,401	\$18,426,719	\$423,085
Services & Supplies	3,397,166	2,382,854	2,526,131	2,443,019	60,165
Fixed Assets	450,118	49,818	97,131	97,131	47,313
Total Expenditures	\$25,750,653	\$20,436,306	\$21,851,663	\$20,966,869	\$530,563
Expenditure Reimbursements	(545,470)	(740,484)	(600,647)	(600,647)	139,837
Total Appropriations	\$25,205,183	\$19,695,822	\$21,251,016	\$20,366,222	\$670,400
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$1,484	\$33,000	\$33,000	\$33,000	\$0
Aid from Other Governments	4,383,502	4,229,123	4,524,235	4,524,235	295,112
Charges for Services	104,068	434,783	602,242	602,242	167,459
Miscellaneous Revenues	186,773	0	0	0	0
Operating Transfers In	297,000	40,000	40,000	40,000	0
Total Revenues	\$4,972,827	\$4,736,906	\$5,199,477	\$5,199,477	\$462,571
<b>Net County Cost</b>	\$20,232,356	\$14,958,916	\$16,051,539	\$15,166,745	\$207,829
<b>Allocated Positions</b>	179.0	144.0	138.0	132.0	(12.0)
Temporary (Full-Time Equivalent)	6.9	1.5	0.8	0.8	(0.7)
<b>Total Staffing</b>	185.9	145.5	138.8	132.8	(12.7)

### Purpose

The Office of the District Attorney (DA) is a constitutionally-mandated office whose primary function is to act as the public prosecutor of State law violations. To this end, the DA investigates such offenses and conducts collaborative investigations with local law enforcement agencies.

The DA also establishes policies and standards for filing criminal complaints; institutes proceedings for the arrest of persons suspected of public offenses; advises the Grand Jury; institutes criminal and/or civil proceedings to remedy consumer fraud, abate nuisances and environmental hazards; manages grant programs providing vertical prosecution; provides services to victims and witnesses of crime; and provides legal training for local law enforcement agencies.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$1,908,880 Negotiated salary and benefits adjustments.
- \$160,391 Full-year cost of Investigator stationed at Deuel Vocational Institution (DVI) added midyear 2010-11.
- (\$63,794) Delete a Legal Technician position midyear 2010-11.
- (\$1,591,945) Delete 12 positions to meet budget reduction goals.
- \$62,059 Add a part-time Investigator to assist with environmental and code enforcement cases referred from Environmental Health.
- (\$87,506) Eliminate funding for contract paralegals.

# 2020200000—District Attorney Law & Justice

➤ \$35,000 Increase in overtime costs.

## Services & Supplies

- (\$26,562) Decrease in office supplies and communications costs.
- (\$12,795) Decrease in travel costs.
- \$69,860 Increase in fleet services costs.
- (\$32,054) Decrease in professional services.
- \$12,659 Increase in transcription services.
- (\$29,396) Eliminate Manteca office lease.
- \$45,315 Increase in data processing charges.
- (\$18,956) Decrease in Workers' Compensation Insurance costs.
- \$48,804 Increase in Casualty Insurance costs.

## Fixed Assets

- \$10,000 Laptops (10).
- \$10,846 Fax machines (2).

➤ \$9,298 Projectors (3) and a document imager.

➤ \$7,220 Rack-mountable power supply (5).

➤ \$59,767 Completion of District Attorney's case management software project.

## Expenditure Reimbursements

- (\$208,583) Decrease in grant reimbursement for administrative costs.
- \$86,523 Increase in reimbursement from Environmental Health.
- (\$54,777) Decrease in reimbursement from Human Services Agency for In-Home Supportive Services Fraud Investigation staff.
- \$37,000 Reimbursement from Public Defender for discovery costs.

## Revenues

- \$445,694 Increase in Proposition 172 revenue.

## Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Unified Court Filings</b>					
<i>Felony Filings</i>					
Countywide	7,080	6,887	5,344	5,448	5,448
Stockton	5,098	4,655	3,690	3,818	3,818
Lodi	815	794	750	732	732
Manteca/Ripon/Escalon/Tracy	1,167	1,438	904	898	898
<b>Misdemeanor Filings/Traffic</b>					
Stockton	9,409	13,064	8,243	6,163	0
Lodi	2,391	3,027	2,560	1,735	0
Manteca/Ripon/Escalon/Tracy	4,193	3,044	3,409	2,906	0
<b>Investigations</b>					
Cases Opened	5,337	6,709	4,297	3,600	3,200
Document Services	5,433	6,422	3,984	3,200	2,800
Other Cases	3,230	4,245	2,711	2,500	1,900

# 2020200000—District Attorney

## Law & Justice

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- (\$150,582) Decrease in reimbursement for State-mandated activities.
- \$167,459 Increase in State reimbursement for an Investigator at DVI.

### Program Discussion

The 2011-12 recommended main budget for the District Attorney's Office totals \$20,966,869, which is an increase of \$530,563 from 2010-11. This change reflects salary and benefits adjustments, an increase in vehicle expenses, and costs for completion of a new case management system, offset by the elimination of 12 positions:

- Deputy District Attorneys (5)
- District Attorney Investigator
- District Attorney Investigative Assistants (4)
- Legal Technician
- Senior Office Assistant

Service impacts from the staff reductions include the closure of outlying DA offices and reduction in front desk reception hours. Budget reduction actions include eliminating non-grant funded travel and training, and cellular telephones.

### Staffing Reductions

In 2007-08, staffing in the DA's main budget totaled 198 full-time positions, including 95 attorneys and 27 investigators. For 2010-11, 144 positions were allocated. The 2011-12 recommended budget further reduces staffing to 132 full-time positions, which represents a decrease of 66 positions over four years, including 27 attorneys and 14 investigators. In addition, nearly all funding in this budget for part-time staff has been eliminated, with the exception of a part-time investigator that is reimbursed from Environmental Health specifically for environmental and code enforcement cases.

The following sections detail some of the significant operational impacts anticipated:

#### *Felony Trial Unit*

Prior to budget reductions in July 2010, the Felony Trial Unit included 21 prosecutors assigned to felony trials. At present, this number has been reduced to 14 prosecutors and caseloads have risen from 30 to 40 cases to 50 cases per prosecutor. Any further reduction in prosecutors will result in compromised resolution in filed cases, or some cases not being filed at all.

#### *Homicide/Gang Unit*

Homicide attorneys are currently unavailable to assist with investigations, and cases are taking longer to resolve. The deletions proposed for 2011-12, combined with previous reductions in the Domestic Violence and Child Abuse/Sexual Assault Units, will double the caseload of the remaining attorneys.

Each year, there are over 120 State parole hearings for convicted murderers from San Joaquin County. Staff is unable to attend these hearings in person to represent the County and victims, and must instead provide a letter to the parole commission. Letters are an inadequate substitute for actual representation, because they cannot anticipate new information, arguments or developments that arise during the hearing, nor the questions or concerns of the parole commissioners.

#### *Misdemeanor Unit*

In 2009-10, the Misdemeanor Unit consisted of ten attorneys. The Unit is currently staffed by three attorneys, assisted by certified student interns. Reductions proposed in the 2011-12 budget will result in ceasing all misdemeanor prosecution, except for DUI (Driving Under the Influence), domestic violence, and crimes with a direct and immediate impact on public safety.

#### *Clerical Staff*

Proposed reductions in support staff will shift clerical workload to attorneys and paralegals, reducing time available for legal research, document drafting, witness contact, and preparing for court. This may affect the department's ability to meet deadlines for filing of criminal complaints against defendants in custody. If staff is unable to complete the complaint filing process within the Court-imposed timeline, defendants may need to be released and re-booked into custody. Loss of clerical staff will also impact the implementation of the department's new case management system.

#### *Bureau of Investigations*

Staffing changes in the Bureau of Investigations will require realignment of programs and supervisory assignments. Services that will be eliminated or curtailed include process service, witness transportation, participation in multi-agency parole/probation sweeps, and special investigations within local government agencies.

#### *Circuit Court Operations*

Cases originating outside of the Stockton metropolitan area are generally handled by one of the circuit courts (Lodi, Manteca, Tracy). It is estimated that these cases amount to 39% of all filings within the County. The

# 2020200000—District Attorney Law & Justice

Department currently assigns six attorneys and six clerical staff to Circuit Operations with offices located at the outlying court locations. In an effort to reduce spending, the department will be terminating building leases and researching the possibility of no-cost options for office space near court locations.

If office space cannot be located, attorneys will be required to travel daily from the Stockton office to the circuit courts. Impacts include increased staff time spent on travel between the main office in Stockton and the circuit courts, and less flexibility in short-notice scheduling of court activities. In addition, outside agencies will be required to deliver reports to the Stockton office until electronic filing capabilities of the new case management system are operational. Witnesses, victims, and officers from outlying areas will also be required to come to the Stockton office to meet with assigned attorneys.

## Supplemental Request

The District Attorney has submitted two supplemental funding requests totaling \$884,794 to retain six positions recommended for deletion:

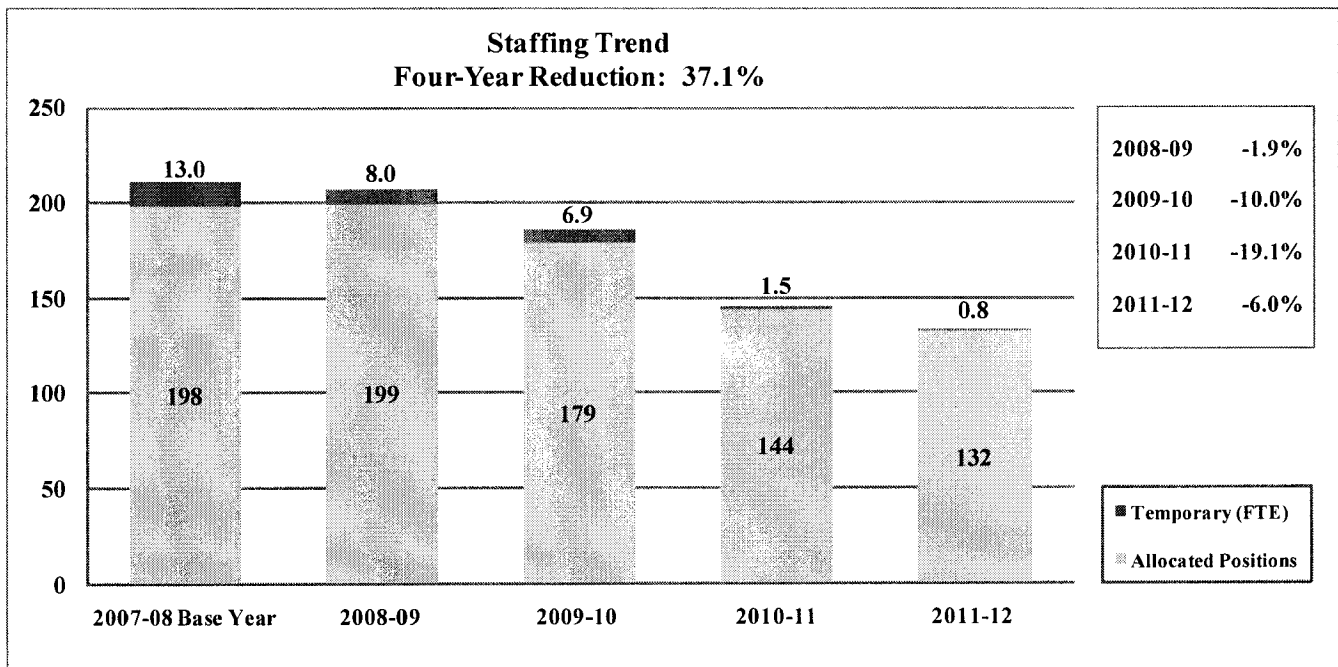
### *Circuit Court Operations*

The District Attorney is requesting funding to restore three Deputy DA's and one Legal Technician, and office expenses. The requested amount is \$705,766.

### *Restore Subpoena Services*

Processing and personal service of subpoenas and requests for records are performed by DA Investigative Assistants. The proposed staff reductions eliminate the ability of the Bureau of Investigations to continue performing this function. Instead, process service by mail will be utilized on all but the most serious cases. This may result in cases being dismissed due to witnesses not being served to appear at court hearings. The District Attorney is requesting \$179,028 to retain two Investigative Assistants to continue performing these services.

Due to budgetary constraints, funding for these requests has not been included in the recommended 2011-12 budget.



# 2020212000—DA-Auto Insurance Fraud Prosecution

## Law & Justice

James Willett, District Attorney

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$359,721	\$316,970	\$289,062	\$289,062	(\$27,908)
Services & Supplies	53,248	40,721	40,123	40,123	(598)
Total Appropriations	\$412,969	\$357,691	\$329,185	\$329,185	(\$28,506)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$357,691	\$357,691	\$329,185	\$329,185	(\$28,506)
Total Revenues	\$357,691	\$357,691	\$329,185	\$329,185	(\$28,506)
<b>Net County Cost</b>	\$55,278	\$0	\$0	\$0	\$0

### Purpose

The Auto Insurance Fraud Prosecution program provides State funding for the District Attorney to investigate and prosecute automobile insurance fraud cases. Funds are provided through a special surcharge collected by the State Insurance Commission on automobile insurance policies and may only be used for this purpose. Funding levels are based on San Joaquin County's proportionate share of the State population and the proportionate share of automobile insurance suspected fraudulent claims submitted to the State Department of Insurance Fraud Division.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$27,908) Decrease in staff costs reimbursed from Auto Insurance Fraud Prosecution grant.

### Revenues

- (\$28,506) Decrease in grant revenues.

### Program Discussion

The 2011-12 recommended Auto Insurance Fraud Prosecution budget totals \$329,185, which will provide funding for 50% of a Deputy District Attorney, 65% of a District Attorney Investigator, 45% of a District Attorney Investigative Assistant, and 40% of a Legal Technician, all of whom are allocated in the District Attorney's main budget. Also included in this budget are the cost of communications, training, vehicle usage, audit expenses, and administrative charges.

Workload Data					
	Actual			Est./Act. 2010-11	Projected 2011-12
	2007-08	2008-09	2009-10		
<b>Auto Insurance Fraud Cases</b>					
Referrals	39	49	58	48	55
Convictions	19	21	30	30	30
Declined Cases	12	10	10	3	5
Still Investigating	30	63	60	56	50

# 2020209000—DA-Child Abduction Unit

## Law & Justice

James Willett, District Attorney

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$487,677	\$525,373	\$556,557	\$556,557	\$31,184
Services & Supplies	57,731	59,042	59,423	59,423	381
Total Appropriations	\$545,408	\$584,415	\$615,980	\$615,980	\$31,565
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$424,729	\$584,415	\$615,980	\$615,980	\$31,565
Total Revenues	\$424,729	\$584,415	\$615,980	\$615,980	\$31,565
Net County Cost	\$120,679	\$0	\$0	\$0	\$0
Allocated Positions	3.0	3.0	3.0	3.0	0.0

## Purpose

The District Attorney is mandated under Family Code Section 3130 to enforce custody and visitation decrees; locate and return children unlawfully taken by a parent; proceed with civil court action; and guarantee appearance of offenders in Court.

The Child Abduction Unit is responsible for ensuring the enforcement of local court orders throughout the nation, as well as foreign countries that recognize the Hague Convention on International Child Abduction.

The Uniform Child Custody Jurisdiction and Enforcement Act requires staff to locate children who are unlawfully detained in San Joaquin County and return them to courts in other jurisdictions.

## Major Budget Changes

### Salaries & Employee Benefits

- \$31,184 Negotiated salary and benefits adjustments.

### Revenue

- \$31,565 Increase in State-mandate reimbursement.

## Program Discussion

The 2011-12 recommended Child Abduction Unit budget totals \$615,980, which will provide funding for a District Attorney Investigator, an Investigative Assistant, an Office Assistant, and necessary program costs. Funding also offsets the cost of a District Attorney Investigator and a Deputy District Attorney (25%) allocated to the District Attorney's main budget.

## Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
Child Visitation Cases	53	39	35	6	30
Child Abduction Cases	51	41	40	35	40
Notification/Good Cause Cases	27	27	46	29	35
Children Recovered	15	5	21	16	20

# 2020206000—DA-Consumer Fraud Proposition 64

## Law & Justice

James Willett, District Attorney

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$691,252	\$1,616,481	\$1,795,621	\$1,795,621	\$179,140
Services & Supplies	60,279	83,119	149,986	149,986	66,867
Total Appropriations	\$751,531	\$1,699,600	\$1,945,607	\$1,945,607	\$246,007
<b>Earned Revenues By Source</b>					
Operating Transfers In	\$751,552	\$1,691,491	\$1,945,607	\$1,945,607	\$254,116
Total Revenues	\$751,552	\$1,691,491	\$1,945,607	\$1,945,607	\$254,116
<b>Net County Cost</b>	(\$21)	\$8,109	\$0	\$0	(\$8,109)
<b>Allocated Positions</b>	5.0	12.0	12.0	12.0	0.0
Temporary (Full-Time Equivalent)	2.5	0.0	0.8	0.8	0.8
Total Staffing	7.5	12.0	12.8	12.8	0.8

## Purpose

The District Attorney Consumer Fraud Proposition 64 (Prop 64) budget was established to account for civil penalties received under Business and Professions Code Section 17200 et seq. This Section imposes civil penalties against those who participate in unfair competition. Penalties are placed in the Consumer Fraud and Environmental Code Enforcement Trust Funds to be used by the District Attorney for enforcement of consumer protection laws.

## Major Budget Changes

### Salaries & Employee Benefits

- \$117,081 Negotiated salary and benefits adjustments.
- \$62,059 Funding for part-time District Attorney Investigator.

### Services & Supplies

- \$65,174 Increase in costs for specialized consultants.

## Revenues

- \$254,116 Increase in funding from Consumer Fraud and Environmental Code Enforcement Trust Funds.

## Program Discussion

The 2011-12 recommended Prop 64 budget totals \$1,945,607, which is an increase of \$246,007 from 2010-11. This change reflects salary and benefits adjustments, and funding for a part-time District Attorney Investigator.

A total of 4.5 Deputy District Attorneys, three Paralegals, a District Attorney Investigator, a Legal Technician, 50% of a District Attorney Investigative Assistant, part-time District Attorney Investigator, and program expenses will be funded from the Environmental Code Enforcement Trust Fund. The Consumer Fraud Trust Fund will be used to fund 50% of a Deputy District Attorney position, a Paralegal position, and 50% of a District Attorney Investigative Assistant.

# 2020280000—DA-COPS

## Law & Justice

James Willett, *District Attorney*

Supplemental Local Law Enforcement Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<i><b>Expenditures</b></i>					
<i>Salaries &amp; Benefits</i>	\$162,856	\$165,228	\$165,284	\$165,284	\$56
<i>Services &amp; Supplies</i>	3,969	1,597	1,541	1,541	(56)
<i>Total Appropriations</i>	\$166,825	\$166,825	\$166,825	\$166,825	\$0
<i><b>Earned Revenues By Source</b></i>					
<i>Aid from Other Governments</i>	\$140,082	\$166,825	\$166,825	\$166,825	\$0
<i>Fund Balance</i>	26,743	0	0	0	0
<i>Total Revenues</i>	\$166,825	\$166,825	\$166,825	\$166,825	\$0
<i><b>Net County Cost</b></i>	\$0	\$0	\$0	\$0	\$0

### Purpose

The State Citizens' Option for Public Safety (COPS) program provides funding to local agencies for front-line law enforcement services, enhanced prosecution efforts, and for jail operation/construction. Funding is based on a portion of the State Vehicle License Fee (VLF) and allocated by formula to city and county law enforcement, the District Attorney's Office, and the County Jail. This narrative represents the portion of program funding allocated to the District Attorney.

### Program Discussion

The 2011-12 proposed budget for the District Attorney's COPS program remains at \$166,825, the same as 2010-11.

Funding will continue to be used to underwrite a portion of the cost of a Deputy District Attorney (allocated in the District Attorney's main budget) to prosecute felony cases.

Funding for State COPS is dependent upon revenue generated through a temporary increase in the VLF, which is scheduled to expire in June 2011. The Governor's proposed State budget for 2011-12 includes funding of this program from the State General Fund, to be directly back-filled with an extension of the VLF increase; however, as of this writing, it is unknown if the tax extension will be approved. If the extension is not approved and program funding is terminated, the department will return to the Board with budget adjustments consistent with the County's grant funding policy.



# 2020278250—DA-Criminal Restitution Program

## Law & Justice

James Willett, District Attorney

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$199,561	\$202,241	\$197,457	\$197,457	(\$4,784)
Services & Supplies	10,732	4,136	2,208	2,208	(1,928)
Total Appropriations	\$210,293	\$206,377	\$199,665	\$199,665	(\$6,712)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$181,443	\$206,377	\$199,665	\$199,665	(\$6,712)
Total Revenues	\$181,443	\$206,377	\$199,665	\$199,665	(\$6,712)
Net County Cost	\$28,850	\$0	\$0	\$0	\$0
Allocated Positions	3.0	3.0	3.0	3.0	0.0

### Purpose

The Criminal Restitution Program is funded by a grant from the State Victim Compensation and Government Claims Board. The purpose of the program is to ensure the imposition and collection of restitution fines and orders against criminal offenders.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$4,784) Decrease in staff costs reimbursed from the grant.

#### Services & Supplies

- (\$2,000) Decrease in administrative costs charged to the grant.

### Revenues

- (\$6,712) Decrease in grant revenues.

### Program Discussion

The 2011-12 recommended Criminal Restitution budget totals \$199,665, which will provide funding for two Paralegals and 50% of a Senior Office Assistant position.

Staff will work to ensure that restitution is imposed by the court in all eligible cases, unless the court waives imposition for compelling and extraordinary reasons that are stated on the record. Staff will also continue to facilitate contact between the State Victim Compensation and Government Claims Board and the County's Revenue and Recovery Division to increase the collection of restitution orders.

# 2020210000—DA-Narcotics Enforcement

## Law & Justice

James Willett, District Attorney

DA Narcotics Enforcement Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Services &amp; Supplies</i>	\$8,868	\$0	\$0	\$0	\$0
<i>Operating Transfers Out</i>	297,000	40,000	40,000	40,000	0
<i>Total Appropriations</i>	\$305,868	\$40,000	\$40,000	\$40,000	\$0
<b>Earned Revenues By Source</b>					
<i>Interest/Rents</i>	\$2,523	\$2,000	\$1,000	\$1,000	(\$1,000)
<i>Miscellaneous Revenues</i>	44,952	40,000	40,000	40,000	0
<i>Fund Balance</i>	258,393	(2,000)	(1,000)	(1,000)	1,000
<i>Total Revenues</i>	\$305,868	\$40,000	\$40,000	\$40,000	\$0
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0

### Purpose

This budget unit serves as a pass-through account for transferring funds from the District Attorney's Narcotics Enforcement Special Revenue Fund to the District Attorney's General Fund budget. The Special Revenue Fund holds the District Attorney's share of proceeds from the forfeiture of assets seized from narcotics dealers.

### Program Discussion

For 2011-12, the District Attorney proposes to use asset forfeiture proceeds to reimburse part of the cost of a Paralegal allocated in the District Attorney's main budget. This position will process asset forfeiture cases and assist attorneys in eliminating a backlog of cases.

# 2020217000—DA-Public Assistance Fraud Prosecution

## Law & Justice

James Willett, District Attorney

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,866,316	\$1,543,102	\$1,540,806	\$1,540,806	(\$2,296)
Services & Supplies	560,960	243,789	254,194	254,194	10,405
Fixed Assets	0	5,000	5,000	5,000	0
Total Expenditures	\$2,427,276	\$1,791,891	\$1,800,000	\$1,800,000	\$8,109
Expenditure Reimbursements	(2,600,000)	(1,800,000)	(1,800,000)	(1,800,000)	0
Total Appropriations	(\$172,724)	(\$8,109)	\$0	\$0	\$8,109
<b>Earned Revenues By Source</b>	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	(\$172,724)	(\$8,109)	\$0	\$0	\$8,109
<b>Allocated Positions</b>	15.0	10.0	10.0	10.0	0.0

## Purpose

The Public Assistance Fraud Prosecution Unit operates through a Memorandum of Understanding between the District Attorney (DA) and the Human Services Agency (HSA) Director. This Unit investigates and prosecutes criminal welfare fraud, including Aid to Families with Dependent Children, food stamps, and vendor fraud cases. Funding is provided from federal and State welfare administration funds received by the HSA.

- \$2,000 Fax machine replacement deferred from prior year.
- \$1,000 Surveillance camera.

## Program Discussion

The recommended Public Assistance Fraud Prosecution budget for 2011-12 totals \$1,800,000. Staffing changes include the deletion of the Assistant Chief Investigator position and addition of a DA Investigator assigned to investigate Electronic Benefit Transfer (EBT) Fraud.

EBT cards are used in place of checks and food stamp coupons to deliver benefits to public assistance recipients. EBT fraud occurs when a recipient sells his/her benefits, allows a retailer to swipe the card for cash or unauthorized items, or when counterfeiters manufacture and sell fake EBT cards. The addition of an Investigator will allow the department to address a current backlog of EBT fraud cases.

As of February 2011, the Public Assistance Fraud Prosecution Unit achieved an estimated cost avoidance of \$860,897 for cash assistance, and \$300,525 for food stamp programs according to the State's Department of Social Services formula. Cost avoidance saves public funds that would otherwise be inappropriately given to public assistance applicants.

## Major Budget Changes

### Salaries & Employee Benefits

- \$90,011 Negotiated salary and benefits adjustments.
- (\$257,721) Delete an Assistant Chief Investigator position.
- \$166,414 Add an Investigator position.

### Services & Supplies

- \$30,470 Increase in funding for program expenses.
- (\$14,113) Decrease in fleet services costs.
- (\$5,952) Decrease in Workers' Compensation and Casualty Insurance costs.

### Fixed Assets

- \$2,000 Laptop replacements (2).

# 2020217000—DA-Public Assistance Fraud Prosecution

## Law & Justice

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b><i>Referrals</i></b>	1,612	1,146	1,821	761	900
<i>Convictions</i>	51	61	67	63	100
<i>Declined</i>	115	9	8	19	0
<b><i>DA Investigations</i></b>					
<i>Ongoing Fraud</i>	401	340	487	436	450
<i>Duplicate AFDC Warrants</i>	283	135	85	2	0
<i>Arrest/Bench Warrants</i>	7	10	466	68	70
<i>Early Fraud Cases</i>	N/A	N/A	749	198	200

# 2020202000—DA-Real Estate Fraud Prosecution

## Law & Justice

James Willett, District Attorney

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$560,641	\$406,925	\$447,817	\$447,817	\$40,892
Services & Supplies	40,642	39,020	26,442	26,442	(12,578)
Total Appropriations	\$601,283	\$445,945	\$474,259	\$474,259	\$28,314
<b>Earned Revenues By Source</b>					
Operating Transfers In	\$601,283	\$445,945	\$474,259	\$474,259	\$28,314
Total Revenues	\$601,283	\$445,945	\$474,259	\$474,259	\$28,314
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0
Temporary (Full-Time Equivalent)	0.5	0.0	0.0	0.0	0.0

### Purpose

California Government Code Section 27388 authorizes counties to impose a \$3 recordation fee on certain real estate documents. These funds can only be used for programs which enhance the capacity of local district attorneys and local law enforcement to deter, investigate, and prosecute crimes involving real estate fraud.

### Revenues

- \$28,314 Increase in reimbursement from Real Estate Fraud Prosecution Trust Fund.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$40,892 Increase in staff costs reimbursed from Real Estate Fraud Prosecution Trust Fund.

#### Services and Supplies

- (\$5,700) Decrease in fleet services costs based on actual mileage.
- (\$7,000) Decrease in funding for real estate professional services and witness fees.

### Program Discussion

The 2011-12 recommended budget for Real Estate Fraud Prosecution totals \$474,259, which is an increase of \$28,314 from 2010-11. This change reflects an increase in reimbursement of staff costs from the Real Estate Fraud Prosecution Trust Fund, partially offset by reductions in service expenditures.

Recommended funding for 2011-12 will be used to reimburse the District Attorney's main budget for a District Attorney Investigator, a Deputy District Attorney, and a Paralegal assigned to this program. The budget also will pay for expert witnesses, such as forensic accountants and other experts who specialize in real estate transactions, interpreters, transcribers, outreach, and fleet services expenses.

**2020202000—DA-Real Estate Fraud Prosecution**  
**Law & Justice**

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**Workload Data**

	<div>Actual</div>			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Real Estate Fraud Prosecution Cases</i>	12	12	2	21	5
<i>Real Estate Fraud Investigations</i>	54	68	66	70	70

# DA-State Grant Programs

## Law & Justice

James Willett, District Attorney

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,907,547	\$1,637,721	\$1,768,994	\$1,768,994	\$131,273
Services & Supplies	427,997	515,926	566,422	566,422	50,496
Other Charges	224,374	205,085	74,131	74,131	(130,954)
Total Appropriations	\$2,559,918	\$2,358,732	\$2,409,547	\$2,409,547	\$50,815
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$1,910,401	\$2,211,802	\$2,217,493	\$2,217,493	\$5,691
Charges for Services	0	0	30,000	30,000	30,000
Total Revenues	\$1,910,401	\$2,211,802	\$2,247,493	\$2,247,493	\$35,691
<b>Net County Cost</b>	\$649,517	\$146,930	\$162,054	\$162,054	\$15,124
<b>Allocated Positions</b>	8.0	8.0	8.0	8.0	0.0
<b>Temporary (Full-Time Equivalent)</b>	1.8	2.8	3.0	3.0	0.2
<b>Total Staffing</b>	9.8	10.8	11.0	11.0	0.2

### Purpose

The California Emergency Management Agency (CalEMA) provides financial and technical assistance to agencies throughout the State, including various grants to protect the public's safety and to provide support services for crime victims. CalEMA provides the following grants to the District Attorney's Office: Child Abuse Vertical Prosecution (#2020223000), Victim Witness Program (#2020273000), Violence Against Women Act (VAWA) (#2020278110), Anti-Drug Abuse (ADA) Enforcement (#2020278130), Elder Abuse Vertical Prosecution (#2020278230), Rural Crimes Prevention (#2020278240), and Unserved/Underserved Victim Advocacy and Outreach (#2020278270).

- (\$33,533) Elder Abuse Advocacy grant ended September 2010.
- \$152,849 Staffing costs reimbursed for new Unserved/Underserved Victim Advocacy and Outreach program.

### Services & Supplies

- (\$33,693) Decrease in operating costs for Victim Witness Program.
- (\$24,965) Eliminate overtime costs of outside agencies for ADA Enforcement.
- \$78,115 Increase in ADA Enforcement funding for Sheriff's Office staff.
- (\$10,300) Decrease in fleet services costs for Elder Abuse Vertical Prosecution.
- \$8,000 Increase in fleet services costs for Rural Crimes Prevention.
- \$29,281 Increase in funding for Rural Crimes Prevention Deputy Sheriff.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$37,348 Negotiated salary and benefits adjustments.
- (\$34,930) Decrease in staff costs reimbursed from the various grants.
- \$9,538 Increase in funding for part-time Victim Witness Advocates.

#### Other Charges

- (\$130,954) Decrease in ADA Enforcement funding for Stockton Police Officer.

# DA-State Grant Programs

## Law & Justice

### Revenue

- \$4,854 Increase in Proposition 172 revenue.
- \$40,977 Increase in funding for Child Abuse Vertical Prosecution.
- (\$39,364) Decrease in funding for Victim Witness Program.
- (\$167,999) Decrease in funding for ADA Enforcement.
- \$30,000 Fleet services costs reimbursed from Sheriff's Asset Forfeiture monies.
- \$31,932 Increase in funding for Elder Abuse Vertical Prosecution.
- \$37,791 Increase in funding for Rural Crimes Prevention.
- (\$27,500) Elder Abuse Advocacy grant ended September 2010.
- \$125,000 Funding for new Unserved/Under-served Victim Advocacy and Outreach program.

backup Deputy District Attorney for the prosecution of these cases. The positions are allocated in the District Attorney's main budget.

### Victim Witness Program

This program provides support services to victims and witnesses of crimes, including responding to crime scenes with a mobile unit to provide on-call crisis intervention and emergency services; providing information and referrals to other service agencies; providing court support services such as emergency transportation, courtroom escorts, information on case status and disposition, and general orientation to the criminal justice system; and assisting victims with claims for assistance from the California Restitution Fund.

The program budget of \$620,206 consists of \$467,428 from the CalEMA grant, \$44,512 from Proposition 172 sales tax revenue, \$44,129 from the Stockton Police Department, and a General Fund contribution of \$64,137. Funding is provided for 50% of the Victim Witness Program Manager, a Victim Witness Advocate Supervisor, five Victim Witness Advocates, a Senior Office Assistant and part-time Victim Witness Advocates.

## Program Discussion

### Child Abuse Vertical Prosecution

This program provides the resources to vertically prosecute felony child abuse cases referred by local law enforcement agencies. The grant amount of \$199,645 will fund 85% of a Deputy District Attorney and 10% of a

### Violence Against Women Vertical Prosecution

This program allows the District Attorney to vertically prosecute individuals who commit violent acts and/or sexual assault against women. The program focuses on serious incidents of domestic violence that occur in the presence of children and stalking cases which involve a multi-disciplinary approach to the investigation, prosecution, and supervision of stalking suspects. Efforts are

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Victim Witness Program</i>					
<i>On-Site Crisis Interventions</i>	422	1,834	841	1,034	1,034
<i>Assist with Restraining Order</i>	1,809	2,996	2,594	2,916	2,900
<i>Service to Domestic Violence</i>	3,132	3,474	2,430	2,192	2,200
<i>Violence Against Women Cases Prosecuted</i>	84	94	73	60	60
<i>Anti-Drug Abuse Offenders Arrested</i>	40	40	42	50	50
<i>Elder Abuse Cases Prosecuted</i>	88	62	74	62	62
<i>Rural Crime Convictions</i>	40	39	20	25	25
<i>Child Abuse Cases Prosecuted</i>	20	28	14	22	22



# **DA-State Grant Programs**

## **Law & Justice**

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made to coordinate with Child Protective Services and Probation to ensure the safety of children exposed to domestic violence.

The budget totals \$266,667 and is comprised of a \$200,000 State grant and required County matching funds of \$66,667. These funds provide for 75% of a Deputy District Attorney allocated in the District Attorney's main budget, and 50% of a Victim Witness Advocate allocated to the Victim Witness Program.

### **Anti-Drug Abuse Enforcement Program**

This federally-funded grant program focuses on narcotics enforcement and is administered by CalEMA. At the local level, the District Attorney's Office serves as the lead agency, overseeing fund distribution and administration of this grant, which is used in conjunction with California Multi-Jurisdictional Methamphetamine Enforcement Team (CAL-MMET) funding to support activities of the Metropolitan Narcotics Task Force (METRO Task Force).

In 2011-12, funding of \$532,954 is provided for a Deputy District Attorney allocated in the District Attorney's main budget; a Deputy Sheriff and Senior Office Assistant allocated to the Sheriff's Office; and partial costs of a Stockton Police Officer assigned to the task force. Also included are funds for task force vehicle expenses, which are reimbursed from the Sheriff's Asset Forfeiture monies. There is no matching fund requirement for this grant.

### **Elder Abuse Vertical Prosecution Program**

This program investigates and vertically prosecutes physical and financial elder/dependent adult abuse cases referred by local law enforcement agencies. Law enforcement training, educational outreach presentations, and participation on multi-disciplinary committees are part of this effort.

The \$349,670 grant funds 86% of a Deputy District Attorney and 80% of a back-up Deputy District Attorney, both of whom are allocated in the District Attorney's main budget. There is no matching fund requirement for this grant.

### **Rural Crimes Prevention Program**

The District Attorney's Office provides administrative oversight for the Rural Crimes Task Force consisting of the District Attorney, Sheriff, Agricultural Commissioner, and rural farm owners and operators. The mission of the Task Force is education, loss prevention, recovery of property, and prosecution of criminal activity in rural areas of the County.

This \$284,155 grant provides funds for 10% of a Chief Deputy District Attorney allocated in the District Attorney's main budget; partially funds two Deputy Sheriffs; and covers costs of grant-required travel, cellular telephones, and fleet services expenses. There is no matching fund requirement for this grant.

### **Unserved/Underserved Victim Advocacy & Outreach Program**

This program is incorporated with the District Attorney's Victim Witness Program and enhances the provision of elder/dependent adult abuse training and victim witness services. This is a Statewide competitive grant intended to provide victim services to unserved and underserved populations. The grant period began in October 2010 and will end in September 2015.

The total budget of \$156,250 is comprised of \$125,000 in grant funds and \$31,250 in required matching funds, the total of which will fund 1.73 full-time equivalent Victim Witness Advocate positions (allocated to the Victim Witness Program budget) and grant-required travel and audit expenses.

# 2020205000—DA-Victim Assistance Center

## Law & Justice

James Willett, District Attorney

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$653,826	\$708,666	\$667,100	\$667,100	(\$41,566)
Services & Supplies	38,669	13,746	21,034	21,034	7,288
Total Appropriations	\$692,495	\$722,412	\$688,134	\$688,134	(\$34,278)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$539,650	\$722,412	\$688,134	\$688,134	(\$34,278)
Total Revenues	\$539,650	\$722,412	\$688,134	\$688,134	(\$34,278)
<b>Net County Cost</b>	\$152,845	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	9.0	9.0	8.0	8.0	(1.0)

### Purpose

The Victim Assistance Center assists in verifying and filing claims for the State Victim Compensation Program (VCP). VCP can help reimburse victims for expenses that result when a violent crime occurs. The Center provides local verification of claims to ensure timely issuance of payments. This discretionary program operates through a Joint Powers Agreement with the State Victims Compensation and Government Claims Board.

### Revenue

- (\$34,278) Decrease in revenue from the State Victim Compensation and Government Claims Board.

### Program Discussion

The recommended Victim Assistance Center budget for 2011-12 is \$688,134, which is a decrease of \$34,278 from 2010-11. This change reflects salary and benefits adjustments, offset by the deletion of a Victim Claims Specialist position.

For 2011-12, staffing consists of one Victim Claims Supervisor, six Victim Claims Specialists, and one Senior Office Assistant. The budget also provides funding for shared cost of the Program Manager position allocated to the Victim/Witness Program budget.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$28,621 Negotiated salary and benefit adjustments.
- (\$70,186) Delete a Victim Claims Specialist position.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
Claims Verified	7,265	18,150*	14,680	14,800	15,000
* State methodology changed					

# 2020216000—DA-Workers' Compensation Insurance Fraud

## Law & Justice

James Willett, District Attorney

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$442,538	\$505,078	\$506,603	\$506,603	\$1,525
Services & Supplies	74,226	74,922	73,397	73,397	(1,525)
Total Appropriations	\$516,764	\$580,000	\$580,000	\$580,000	\$0
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$516,731	\$580,000	\$580,000	\$580,000	\$0
Total Revenues	\$516,731	\$580,000	\$580,000	\$580,000	\$0
Net County Cost	\$33	\$0	\$0	\$0	\$0

### Purpose

The Workers' Compensation Insurance Fraud Prosecution program allows the District Attorney to expand the investigation and prosecution of those who commit workers' compensation insurance fraud, including applicant fraud, premium fraud, medical provider fraud, and uninsured employer fraud.

Funds are provided through a special assessment collected by the State Insurance Commission on workers' compensation insurance policies and may only be used for this purpose. Funding levels are based on the number of workers and the County's proportion of suspected fraudulent workers' compensation claims reported.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$1,525 Increase in staff costs reimbursed from grant.

#### Services & Supplies

- (\$1,341) Decrease in fleet services costs reimbursed from the grant.

### Program Discussion

The 2011-12 recommended Workers' Compensation Insurance Fraud Prosecution budget totals \$580,000, which will provide funding for 1.15 Deputy District Attorney positions, a District Attorney Investigator, and partial funding for an Investigative Assistant and a Legal Technician, all of whom are allocated in the District Attorney's main budget. Also included are the cost of office supplies, communications, training, vehicles, investigative services, audit expenses, and administrative charges.

Workload Data					
	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Workers' Compensation Cases</b>					
Referrals	19	35	30	40	35
Convictions	4	6	9	12	10
Declined	7	12	16	11	10
Still Investigating	56	36	40	30	30

# 2021000000—Grand Jury

## Law & Justice

Manuel Lopez, County Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Services &amp; Supplies</i>	\$138,956	\$168,955	\$168,833	\$168,833	(\$122)
<i>Total Appropriations</i>	\$138,956	\$168,955	\$168,833	\$168,833	(\$122)
<b>Earned Revenues By Source</b>	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	\$138,956	\$168,955	\$168,833	\$168,833	(\$122)

### Purpose

Article I, Section 23 of the California Constitution requires that a Grand Jury be summoned annually in each county. The Grand Jury investigates the operations of county and city governments; selectively examines the books, records, and the accounts of county offices; reports the findings to the Board of Supervisors in an annual report; investigates charges of public offenses committed or triable within the county, and may bring forth indictments.

This budget includes funding for transcription services, clerical support, training, travel expenses, and other costs incurred by the Civil Grand Jury. Funds are also provided for impaneling separate *criminal* Grand Juries as needed.

### Major Budget Changes

#### Services & Supplies

- \$5,000 Increase in transcription services for criminal Grand Jury.
- (\$5,500) Decrease in Grand Jury meeting fees based on actual experience.

#### Program Discussion

The 2011-12 recommended Grand Jury budget totals \$168,833, which is a decrease of \$122 from 2010-11. Changes include an increase in the cost of transcription services, offset by a reduction in budgeted meeting fees. Court staff concurs with this recommendation.

Workload Data					
	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Criminal Grand Juries</i>					
<i>Days Impaneled</i>	35	91	77	84	84
<i>Indictments Issued</i>	16	49	38	45	44

# Juvenile Justice Crime Prevention Act

## Law & Justice

Patricia Mazzilli, Chief Probation Officer

Supplemental Local Law Enforcement Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$768,163	\$855,602	\$890,992	\$890,992	\$35,390
Services & Supplies	184,546	147,208	98,007	98,007	(49,201)
Other Charges	560,000	399,600	399,600	399,600	0
Total Appropriations	\$1,512,709	\$1,402,410	\$1,388,599	\$1,388,599	(\$13,811)
<b>Earned Revenues By Source</b>					
Interest/Rents	\$836	\$0	\$0	\$0	\$0
Aid from Other Governments	1,359,928	1,764,001	1,388,599	1,388,599	(375,402)
Fund Balance	151,945	(361,591)	0	0	361,591
Total Revenues	\$1,512,709	\$1,402,410	\$1,388,599	\$1,388,599	(\$13,811)
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	11.0	8.0	8.0	8.0	0.0

## Purpose

The Juvenile Justice Crime Prevention Act (JJCPA) provides funds for community-based programs that reduce crime and delinquency among at-risk youth and young offenders. Funding is provided by a portion of the State Vehicle License Fee (VLF) and distributed to counties by statutory formula. In San Joaquin County, JJCPA provides funding for the following programs: Probation Officers on Campus (POOC) and Neighborhood Service Centers (NSC).

## Major Budget Changes

### Salaries & Employee Benefits

- \$41,285 Negotiated salary and benefits adjustments.
- \$108,802 Transfer a Probation Officer II from Adult Probation.
- (\$118,057) Transfer a Probation Officer III to Adult Probation.

### Services & Supplies

- (\$32,546) Eliminate funding for mental health services due to non-utilization.
- (\$11,790) Decrease in Workers' Compensation and Casualty Insurance costs.

## Program Discussion

The recommended budget for JJCPA in 2011-12 totals \$1,388,599, which is a decrease of \$13,811 from 2010-11. The budget maintains current staffing levels for the POOC Program and the contribution amount for NSC.

Funding for JJCPA is dependent upon revenue generated through a temporary increase in the VLF, which is scheduled to expire in June 2011. The Governor's proposed State budget for 2011-12 includes funding of this program from the State General Fund, to be directly backfilled with an extension of the VLF increase; however, as of this writing, it is unknown if the tax extension will be approved. If the extension is not approved and program funding is terminated, the department will return to the Board with budget adjustments consistent with the County's grant funding policy.

### Probation Officers On Campus

The POOC Program includes the assignment of Juvenile Probation Officers to a school site in order to supervise wards attending the school. They also have regular contact with children who have not yet entered into the juvenile justice system, but are determined to be "at-risk." Officers provide intensive supervision, as well as monitor attendance, handle disciplinary problems, and work with school staff to ensure that mental health, substance abuse, and other relevant issues are addressed. By working closely with school personnel, officers are able to provide

# Juvenile Justice Crime Prevention Act

## Law & Justice

both the supervision and support to help the juveniles avoid future anti-social behavior. Additionally, the presence of an officer has a positive effect on the overall school environment for all students at that site.

The recommended budget for POOC in 2011-12 totals \$988,999, which provides funding for a Probation Unit Supervisor, seven Probation Officers, and program costs.

### Neighborhood Service Centers

The NSC program is operated by the San Joaquin Community Partnership for Families. NSC's co-locate needed services, support, and opportunities for families in

under-served, high-risk neighborhoods. The effort focuses on reducing the number of children that ultimately come to the attention of the juvenile justice system and other "high-end" social services systems.

Each of the five NSC's is designed to serve a geographic area of 15,000-20,000 residents. The Centers feature a wide range of services and activities such as integrated service teams, food pantries, after-school tutoring, recreation programs, and income tax assistance.

A total of \$399,600 in JJCPA funding will be used in 2011-12 to continue the operations of the Centers and to develop additional services in other high-need areas.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Probation Officers on Campus</b>					
<i>Average Caseload Size</i>					
<i>Franklin High School</i>	23	12	6	11	12
<i>Lodi High School</i>	17	14	12	9	13
<i>Liberty Continuation</i>	7	N/A	3	2	5
<i>Stagg High School</i>	40	18	8	14	15
<i>Edison High School</i>	40	19	18	22	25
<i>Bear Creek High School</i>	50	30	7	7	10
<i>Plaza Robles High School</i>	15	10	2	5	5
<i>Tracy High School</i>	17	12	5	12	15
<i>Jane Fredrick Continuation</i>	25	18	8	18	15
<i>West High School</i>	22	17	5	7	10
<i>Tokay High School</i>	17	12	7	11	15
<i>Ronald E. McNair High School</i>	18	18	7	16	20
<i>Lincoln High School</i>	15	11	8	10	15
<i>Cesar Chavez High School</i>	40	42	19	16	20
<i>Weston Ranch High School</i>	10	N/A	2	6	10
<i>Tracy USD Alternative Schools</i>	N/A	N/A	N/A	16	15
<i>Stockton USD Alt. Schools</i>	N/A	N/A	N/A	10	10
<i>County Office of Education</i>	N/A	N/A	N/A	71	75
<i>Lincoln USD John McCandless</i>	N/A	N/A	N/A	3	3
<i>Total</i>	356	233	117	266	308
<i>Intakes Processed</i>	1,750	342	67	70	80
<i>Walk-In Contacts</i>	900	834	256	630	650

# 2022745000—Probation-Administration

## Law & Justice

Patricia Mazzilli, Chief Probation Officer

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$2,425,705	\$1,979,683	\$2,045,846	\$2,045,846	\$66,163
Services & Supplies	2,078,205	2,204,296	2,218,539	2,218,539	14,243
Total Appropriations	\$4,503,910	\$4,183,979	\$4,264,385	\$4,264,385	\$80,406
<b>Earned Revenues By Source</b>					
Aid From Other Governments	\$3,383,469	\$3,856,186	\$3,910,980	\$3,910,980	\$54,794
Charges for Services	1,264	1,500	100	100	(1,400)
Miscellaneous Revenues	12,458	12,000	12,000	12,000	0
Operating Transfers In	72,733	75,000	75,000	75,000	0
Total Revenues	\$3,469,924	\$3,944,686	\$3,998,080	\$3,998,080	\$53,394
<b>Net County Cost</b>	\$1,033,986	\$239,293	\$266,305	\$266,305	\$27,012
<b>Allocated Positions</b>	20.0	14.0	14.0	14.0	0.0
<b>Temporary (Full-Time Equivalent)</b>	0.5	0.0	0.0	0.0	0.0
<b>Total Staffing</b>	20.5	14.0	14.0	14.0	0.0

### Purpose

The Probation Administration budget funds management and support services for the Department's three functional divisions: Juvenile Probation, Adult Probation, and Juvenile Detention. Services provided include budgeting, accounting, personnel, training, planning/research, grants management, and automated systems. The Probation Officer function is mandated by California Welfare and Institutions Code Section 270.

- \$147,402 Increase in training costs for evidence-based practices and risk assessment instruments.
- \$25,000 Cost for licensing of debt collections software.
- \$11,000 Increase in law enforcement equipment to reflect actual costs.
- \$18,823 Increase in radio maintenance.
- (\$31,213) Decrease in computer lease costs.
- (\$193,487) Decrease in data processing charges.
- (\$22,372) Decrease in Workers' Compensation and Casualty Insurance costs.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$109,937 Negotiated salary and benefits adjustments.
- (\$42,274) Deleted an Executive Secretary position midyear 2010-11.

#### Services & Supplies

- \$49,485 Increase in costs for State-mandated training.

#### Revenues

- \$35,000 Increase in State funding for administration of Juvenile Camp.
- (\$17,125) Decrease in reimbursement for State-mandated training.
- \$36,919 Increase in Proposition 172 revenue.

# 2022745000—Probation-Administration

## Law & Justice

### Program Discussion

The 2011-12 recommended budget for Probation Administration totals \$4,264,385, which is an increase of \$80,406 from 2010-11. This change reflects salary and benefits adjustments, offset by the midyear deletion of an Executive Secretary position in 2010-11.

Probation continues to be the Court's most widely used alternative to incarceration for criminal offenders. Over the past decade, the profile of the typical juvenile and adult offender supervised by the Probation Department has changed dramatically as a result of the utilization of validated risk and needs assessment instruments. Probation officers now only supervise those offenders with the highest risk of reoffending.

The department continues to work aggressively to develop and maintain a Probation services model which shares much of the Community-Oriented Policing philosophy. In summary, this philosophy supports partnerships and the use of problem-solving techniques to proactively address conditions that give rise to public safety issues.

### STC Training

The Administration budget includes funds for training Probation and Juvenile Detention Officers in accordance with State standards. Core (initial) training is a minimum of 170 hours for Probation Officers and 160 hours for Juvenile Detention Officers. Ongoing annual training is also required. For 2011-12, the department will continue to receive funds from the State Standards and Training for Corrections (STC) Program to ensure that sworn staff meet mandated training levels.

### Evidence-Based Practices

Since 2008-09, the Probation Department has implemented Evidence-Based Practices throughout its divisions to prioritize services and provide targeted interventions to clients in an effort to reduce recidivism. Various training

providers have been used to assist in implementing the numerous validated risk assessment instruments and to train staff in using these tools, as well as various evidence-based curricula. Funding has been budgeted in 2011-12 to continue this important department initiative.

### Justice System Reform

As a result of the State's continuing corrections system crisis, sweeping changes have been made over the past few years that could have a dramatic impact on the local justice system at both the adult and juvenile levels. Discussions continue among State and local officials and legislators on how best to resolve the State's problems. At this time, the final outcome and impacts to the County are not known. Key issues which could affect the Probation Department are discussed below.

#### Adult

Adult corrections reform proposals currently being discussed by the State Legislature could result in significant increases in Probation caseloads if State prison inmates remain in or are returned to local jurisdictions to ease prison overcrowding. The State must have an acceptable plan in place to address the problem or risk takeover of the State corrections system by a federal judge. Consequences could include mass releases of prison inmates back to local jurisdictions, resulting in significant increases in Probation caseloads and untold new fiscal burdens imposed on the State and/or local jurisdictions. This issue has recently been argued before the U.S. Supreme Court and a decision is expected to be announced this spring.

#### Juvenile

In 2007-08, State legislation created the Youthful Offender Block Grant (YOBG) to assist communities in addressing the needs of certain categories of non-violent juvenile offenders. YOBG allocations have not yet been released for 2011-12, but funding is expected to be approximately the same as in 2010-11. In addition to

### Workload Data

	Actual			Est./Act. 2010-11	Projected 2011-12
	2007-08	2008-09	2009-10		
<i>Number of Staff Trained</i>	249	252	254	227	224
<i>Number of STC Classes Provided</i>	173	234	218	129	130
<i>Number of STC Hours Provided</i>	21,471	15,043	18,099	13,757	14,000



unspent monies currently available in the YOBG Trust Fund, total projected YOBG funding for staff and consultant costs in 2011-12 is \$2,331,420.

### *Realignment Proposals*

The Governor has proposed shifting supervision responsibilities of adult inmates paroled from State prison to local probation. In order for such a realignment proposal to be implemented effectively, it is essential that adequate State funding be provided. If not, current community corrections services will be severely compromised as resources would need to be shifted to this new higher-risk population of State offenders.

Similarly, a new Juvenile Justice realignment proposal being considered would shift responsibility for all juvenile offenders currently handled by the State to local probation. This would include the responsibility for both housing and supervision of the highest risk juvenile offenders presently under the jurisdiction of the State Department of Juvenile Justice (DJJ).

Probation Department staff could provide supervision in the community for this population if adequately funded; however, the County does not have the capacity to house older offenders, ages 19 to 25, and would most likely need to contract back with the State DJJ for this service.

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Patricia Mazzilli, Chief Probation Officer

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$7,591,235	\$7,561,051	\$8,383,685	\$8,383,685	\$822,634
Services & Supplies	612,881	1,321,555	661,648	661,648	(659,907)
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Expenditure Reimbursements	(181,789)	0	(164,193)	(164,193)	(164,193)
Total Appropriations	\$8,022,327	\$8,882,606	\$8,881,140	\$8,881,140	(\$1,466)
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$39,649	\$41,000	\$30,000	\$30,000	(\$11,000)
Interest/Rents	430	500	500	500	0
Aid from Other Governments	1,463,292	2,272,676	2,900,297	2,900,297	627,621
Charges for Services	527,042	530,600	352,065	352,065	(178,535)
Miscellaneous Revenues	220,500	85,419	0	0	(85,419)
Operating Transfers In	70,000	70,000	70,000	70,000	0
Total Revenues	\$2,320,913	\$3,000,195	\$3,352,862	\$3,352,862	\$352,667
<b>Net County Cost</b>	<b>\$5,701,414</b>	<b>\$5,882,411</b>	<b>\$5,528,278</b>	<b>\$5,528,278</b>	<b>(\$354,133)</b>
<b>Allocated Positions</b>	<b>90.0</b>	<b>81.0</b>	<b>84.0</b>	<b>84.0</b>	<b>3.0</b>
<b>Temporary (Full-Time Equivalent)</b>	<b>2.0</b>	<b>0.3</b>	<b>0.0</b>	<b>0.0</b>	<b>(0.3)</b>
<b>Total Staffing</b>	<b>92.0</b>	<b>81.3</b>	<b>84.0</b>	<b>84.0</b>	<b>2.7</b>

## Purpose

The Adult Probation Division serves and assists the Court in matters concerning supervision of adult offenders and performs other investigations as ordered. Section 1203 of the Penal Code mandates adult probation services.

The Pretrial Services Unit provides information to the Court on defendants booked at the County Jail and is a major component in the management of the jail population. This Unit also processes and screens misdemeanors pursuant to Penal Code Section 853.6 for possible release on citation, and provides screenings for probable cause hearings on all non-warrant arrests. The Unit is responsible for locating, abstracting, and adding all outstanding warrants for the Sheriff's Office and California Highway Patrol bookings.

This narrative combines budgets for Adult Probation (#2022702000) and Pretrial Services (#2021200000).

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<b><u>Referrals</u></b>					
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Regular Supervision	2,101	2,063	1,199	900	750
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Sex Offenders	272	239	189	170	160
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Deferred Entry of Judgment	921	736	44	0	0
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Intake	725	435	310	300	300
Violent Crimes	143	129	0	0	0
Adult Gangs	199	192	188	100	100
Violence Against Women Act	N/A	N/A	N/A	50	50
Day Reporting Center	N/A	N/A	43	110	150
Unsupervised	3,573	3,007	3,150	3,300	3,000
<b><u>Pretrial Services</u></b>					
Felony Interviews	8,464	7,750	7,265	6,496	6,200
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Total Citation Releases/Percent	7,802/76%	8,151/75%	6,781/72%	5,858/71%	5,325/71%
Probable Cause Hearings	2,380	2,558	2,714	2,260	2,000

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### Services & Supplies

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- \$22,000 Telephone reporting expense for home-tracking equipment.
- \$20,000 Mandated evaluation services.
- (\$66,800) Completion of Adult Assessment system.
- (\$52,770) Decrease in Workers' Compensation and Casualty Insurance costs.

### Expenditure Reimbursements

- \$164,193 Grant reimbursement for staff support of Juvenile Reconnect through September 2011.

### Revenues

- (\$189,535) Decrease in fine/fee revenue due to reduction in court referrals.
- \$1,170,420 Increase in State revenue for implementation of Adult Probation realignment.
- \$131,843 Increase in Proposition 172 revenue.
- (\$35,901) Decrease in reimbursement for State-mandated costs.
- (\$50,000) Decrease in federal Title IV-E funding for adult with children at risk of placement.
- (\$668,741) Expiration of federal grant funding for Day Reporting Center.
- \$80,000 Violence Against Women Act grant funding.
- (\$85,419) Elimination of funding from Employment and Economic Development Department for Day Reporting Center.

### Program Discussion

The 2011-12 recommended budget for Adult Probation and Pretrial Services totals \$9,045,333, which is an increase of \$162,727 from 2010-11. The budget includes salary and benefits adjustments, staffing changes, and the assumption of operations for the Day Reporting Center.

### Adult Probation

For 2011-12, the Adult Probation Division will operate with ten functional units:

#### *Investigations Unit*

The Investigations Unit prepares pre-plea and mandated pre-sentence reports prior to the sentencing of felons and occasional misdemeanants. This Unit contains the Plea in Abeyance caseload, acting as the department's representative to the Violation of Probation Court. Staff also represents the department on violations of probation in Domestic Violence Court. Two support staff in this unit are dedicated to preparing correspondence for setting restitution on cases where a defendant receives a Conditional Probation Sentence or is sentenced to State Prison.

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The Intake Unit processes all new grants of formal probation (except Proposition 36 cases) and incoming jurisdictional transfer cases. These officers assess the probationer's risk to reoffend and determine the appropriate level of supervision using the department's assessment instrument, the Static Risk Assessment Offender Needs Guide (STRONG). These officers review the terms and conditions of probation, make appropriate program referrals, determine restitution, and conduct victim lethality assessment.

The Unit also oversees: Administrative Bank caseload for probationers who have completed all terms and conditions of probation, but still owe victim restitution; County probationers being supervised by another jurisdiction; Unsupervised caseload, comprised of probationers determined to be low-risk; probationers with active warrants transferred from other units; and misdemeanor probationers that owe victim restitution but are not being supervised.

#### *Proposition 36 Unit*

The Probation Proposition 36 Unit works with Substance Abuse Services, the Court, District Attorney, Public Defender, and State Parole to divert drug-related offenders from incarceration and provide them with drug treatment services. Probation Officers work as a team with Substance Abuse Counselors to monitor program compliance and inform the Court of the defendants' progress. Services are a State-mandated function, but Proposition 36 reimbursement is not anticipated in 2011-12.

#### *Field Supervision Unit*

The Field Supervision Unit monitors compliance for probationers determined to be high-risk, or who are not making satisfactory adjustments on probation. This Unit

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conducts monthly office visits and periodic home visits to monitor compliance with court-ordered conditions of probation. The Unit has three officers who use OffenderLink, the telephone reporting and case management system, as a tool for efficient caseload management and increased offender compliance.

### ***Intensive Supervision Unit***

The Intensive Supervision Unit provides enhanced supervision of probationers, including individuals on probation for sex-related offenses. Offenders are assessed using a State-mandated risk assessment tool. Those deemed high-risk are placed on 24-hour Global Positioning Supervision (GPS) Electronic Monitoring. Fourteen sex offenders are currently on 24-hour GPS monitoring. As an added measure of accountability, sex offenders are placed into the OffenderLink telephone reporting system, in addition to being supervised in the community.

This Unit also has officers assigned to various specialized functions:

- One officer is assigned to the Delta Regional Auto Theft Task Force, which is a collaboration of law enforcement agencies that perform proactive activities to arrest auto theft offenders and combat auto theft offenses in the County.
- Two officers are funded by Office of Traffic Safety-Diving Under the Influence (DUI) grants. One officer provides supervision to felony and multiple misdemeanor DUI offenders and conducts Bench Warrant Service operations in collaboration with local law enforcement agencies. The other officer works in close collaboration with designated judges and court case managers, and attends weekly court sessions to monitor program progress and completion for DUI offenders.
- The department receives federal grant funding for the Violence Against Women Act Services Training Officers Prosecution (VAWA STOP) Probation Specialized Supervision Program. This funding supports an officer to monitor a caseload of probationers convicted of domestic violence, stalking, sexual assault, and dating violence.

### ***Domestic Violence Field Supervision Unit***

The Domestic Violence Field Supervision Unit supervises domestic violence probationers. Officers monitor attendance and completion of mandated 52-week Batterer Intervention Programs, and conduct monthly office visits and quarterly home visits to monitor compliance with court-ordered conditions of probation.

### ***Gang Unit***

The Gang Unit is comprised of both Juvenile and Adult Probation Officers. Two officers are dedicated to provide supervision for probationers validated as gang members. One officer is stationed at the Stockton Police Department and the other at the Sheriff's Office. The officers monitor conditions of probation, conduct searches, and participate in joint agency missions and operations. An officer is also assigned to the Metropolitan Narcotics Task Force, which is a collaboration of law enforcement agencies that perform proactive activities to combat drug trafficking offenses in San Joaquin and other neighboring counties.

### ***Adult Day Reporting Center***

The Adult Day Reporting Center (DRC) was created in 2010-11 with funds from a federal Justice Assistance Grant. The DRC provides intensive rehabilitative services for up to 75 adult probationers at a given time over a 6-month period, and serves approximately 200 probationers annually. Eligible probationers are those deemed to have a high risk of re-offending and being sentenced to State prison. Services provided are a collaboration among the Probation Department, the San Joaquin County Office of Education, San Joaquin County WorkNet, and various community-based organizations. The DRC is currently managed by a contractor; however, due to budget constraints, staff will be assuming operation of the program in 2011-12 in collaboration with remaining partner agencies.

### ***Justice Systems Unit***

The Justice Systems Unit is responsible for oversight of both Adult and Juvenile Probation case management system applications. The Unit responds to daily inquiries from staff and works closely with the system vendors to solve problems and implement new and updated applications. The Unit is also responsible for planning, implementation, and oversight of the STRONG and the new Adult case management system project scheduled for implementation in July 2011.

### ***Central Support Unit***

The Central Support Unit provides clerical support to the Adult Division. Staff establishes and maintains case files; processes Violations of Probation, bench warrants, and supplemental reports; scans documents into the County's document imaging management system; and compiles mandated reports and statistics.

### ***Collaborative Services***

Adult Probation continues to collaborate with other agencies to improve the delivery of services to the Court, clients, and the community. The Division participates in

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multi-agency operations with other law enforcement agencies, conducting searches and bench warrant service operations, representing the department at a variety of community events, and conducting presentations throughout the County on probation services.

Although the Sheriff's Office is the primary agency for collection of required DNA samples, Adult Probation helps to maintain the Statewide DNA data bank at the County level by collecting DNA on qualifying probationers who have not previously had their samples collected.

Adult Probation is currently working with two multi-agency collaboratives to create and implement a Veteran's court and to improve the interception of and response to individuals with mental illness or co-occurring disorders who have engaged with law enforcement.

### SB 678

In 2011-12, Probation will begin receiving funds from the California Community Corrections Performance Incentives Act (Senate Bill 678). This legislation provides assistance to County Probation Departments for evidence-based programming that results in a reduction of adult state prison commitments for violations of probation. Funds will be used to support evidence-based practices in Adult Probation and staffing of the DRC with a Probation Unit Supervisor, three Probation Officers, and a Senior Office Assistant. These funds will also support a Probation Unit Supervisor and three Probation Officers assigned to

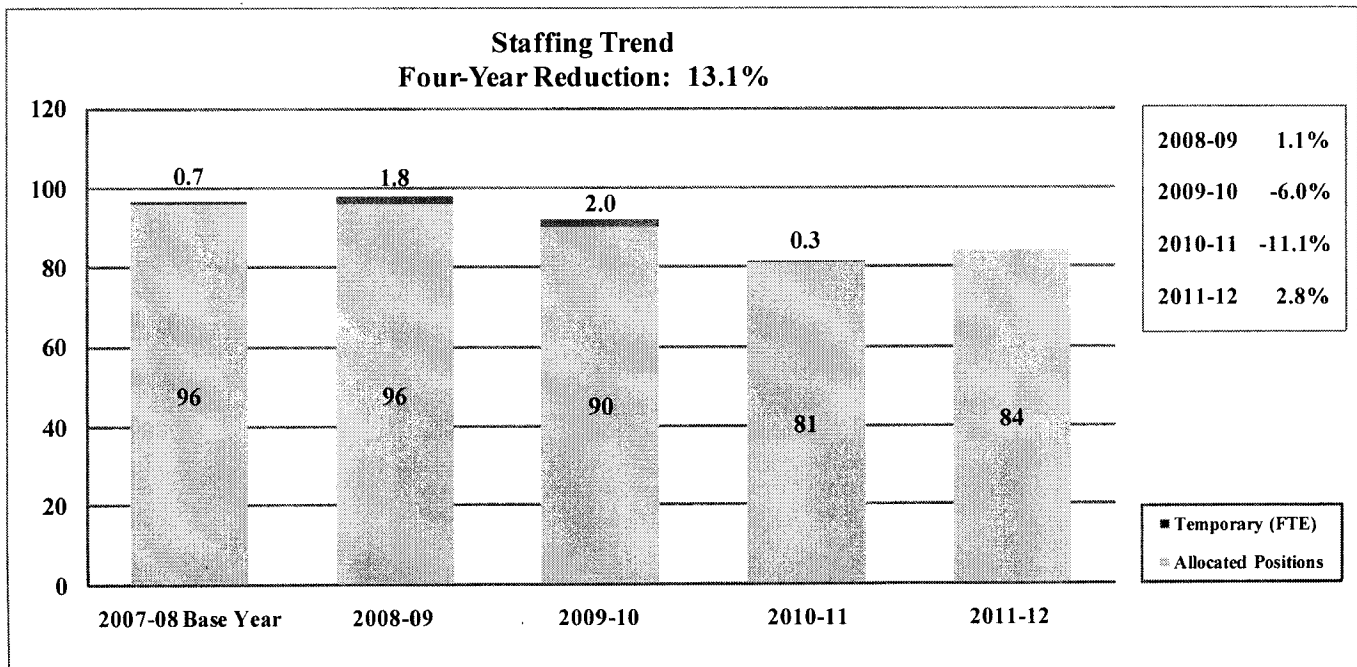
the Intensive Supervision Unit. Both of these units supervise high-risk offenders that are generally at increased risk for prison commitments following probation violations.

### Pretrial Services

The Pretrial Services (PTS) program expedites the release of eligible defendants from jail on their own recognizance by verifying and providing to the Court, information about community ties, prior arrest history, and failures to appear. The Unit also provides information to Probation Officers for placing Violation of Probation holds, and networks with State and local law enforcement agencies.

Since July 1993, PTS has made felony release determinations under the auspices of the Jail Population Court Cap Order. PTS releases felons who meet predetermined criteria, without contacting an on-call judge. Approximately 48 such releases are made each month. Additionally, PTS processes all referrals to and violations of the Alcohol and Drug Alternative Program for inmates released on their own recognizance.

PTS is staffed with four Pretrial Program Specialists and four Senior Pretrial Program Specialists. Funding for part-time staff was eliminated from the Pretrial budget in 2010-11, reducing schedule flexibility and the ability to maintain round-the-clock coverage. In 2011-12, staff will continue to adjust work schedules in order to provide coverage at peak booking times and to accommodate unanticipated absences.



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The Intensive Supervision Unit provides enhanced supervision of probationers, including individuals on probation for sex-related offenses. Offenders are assessed using a State-mandated risk assessment tool. Those deemed high-risk are placed on 24-hour Global Positioning Supervision (GPS) Electronic Monitoring. Fourteen sex offenders are currently on 24-hour GPS monitoring. As an added measure of accountability, sex offenders are placed into the OffenderLink telephone reporting system, in addition to being supervised in the community.

This Unit also has officers assigned to various specialized functions:

- One officer is assigned to the Delta Regional Auto Theft Task Force, which is a collaboration of law enforcement agencies that perform proactive activities to arrest auto theft offenders and combat auto theft offenses in the County.
- Two officers are funded by Office of Traffic Safety-Diving Under the Influence (DUI) grants. One officer provides supervision to felony and multiple misdemeanor DUI offenders and conducts Bench Warrant Service operations in collaboration with local law enforcement agencies. The other officer works in close collaboration with designated judges and court case managers, and attends weekly court sessions to monitor program progress and completion for DUI offenders.
- The department receives federal grant funding for the Violence Against Women Act Services Training Officers Prosecution (VAWA STOP) Probation Specialized Supervision Program. This funding supports an officer to monitor a caseload of probationers convicted of domestic violence, stalking, sexual assault, and dating violence.

### ***Domestic Violence Field Supervision Unit***

The Domestic Violence Field Supervision Unit supervises domestic violence probationers. Officers monitor attendance and completion of mandated 52-week Batterer Intervention Programs, and conduct monthly office visits and quarterly home visits to monitor compliance with court-ordered conditions of probation.

### ***Gang Unit***

The Gang Unit is comprised of both Juvenile and Adult Probation Officers. Two officers are dedicated to provide supervision for probationers validated as gang members. One officer is stationed at the Stockton Police Department and the other at the Sheriff's Office. The officers monitor conditions of probation, conduct searches, and participate in joint agency missions and operations. An officer is also assigned to the Metropolitan Narcotics Task Force, which is a collaboration of law enforcement agencies that perform proactive activities to combat drug trafficking offenses in San Joaquin and other neighboring counties.

### ***Adult Day Reporting Center***

The Adult Day Reporting Center (DRC) was created in 2010-11 with funds from a federal Justice Assistance Grant. The DRC provides intensive rehabilitative services for up to 75 adult probationers at a given time over a 6-month period, and serves approximately 200 probationers annually. Eligible probationers are those deemed to have a high risk of re-offending and being sentenced to State prison. Services provided are a collaboration among the Probation Department, the San Joaquin County Office of Education, San Joaquin County WorkNet, and various community-based organizations. The DRC is currently managed by a contractor; however, due to budget constraints, staff will be assuming operation of the program in 2011-12 in collaboration with remaining partner agencies.

### ***Justice Systems Unit***

The Justice Systems Unit is responsible for oversight of both Adult and Juvenile Probation case management system applications. The Unit responds to daily inquiries from staff and works closely with the system vendors to solve problems and implement new and updated applications. The Unit is also responsible for planning, implementation, and oversight of the STRONG and the new Adult case management system project scheduled for implementation in July 2011.

### ***Central Support Unit***

The Central Support Unit provides clerical support to the Adult Division. Staff establishes and maintains case files; processes Violations of Probation, bench warrants, and supplemental reports; scans documents into the County's document imaging management system; and compiles mandated reports and statistics.

### ***Collaborative Services***

Adult Probation continues to collaborate with other agencies to improve the delivery of services to the Court, clients, and the community. The Division participates in

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## Law & Justice

multi-agency operations with other law enforcement agencies, conducting searches and bench warrant service operations, representing the department at a variety of community events, and conducting presentations throughout the County on probation services.

Although the Sheriff's Office is the primary agency for collection of required DNA samples, Adult Probation helps to maintain the Statewide DNA data bank at the County level by collecting DNA on qualifying probationers who have not previously had their samples collected.

Adult Probation is currently working with two multi-agency collaboratives to create and implement a Veteran's court and to improve the interception of and response to individuals with mental illness or co-occurring disorders who have engaged with law enforcement.

### SB 678

In 2011-12, Probation will begin receiving funds from the California Community Corrections Performance Incentives Act (Senate Bill 678). This legislation provides assistance to County Probation Departments for evidence-based programming that results in a reduction of adult state prison commitments for violations of probation. Funds will be used to support evidence-based practices in Adult Probation and staffing of the DRC with a Probation Unit Supervisor, three Probation Officers, and a Senior Office Assistant. These funds will also support a Probation Unit Supervisor and three Probation Officers assigned to

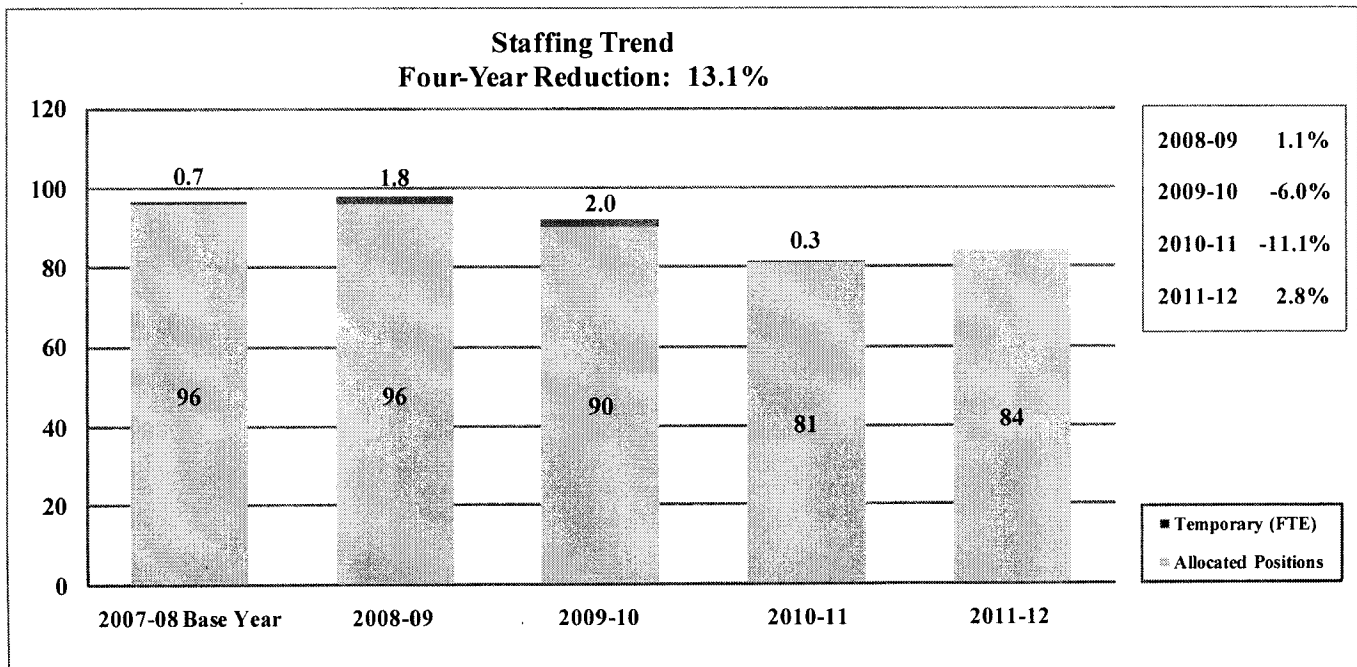
the Intensive Supervision Unit. Both of these units supervise high-risk offenders that are generally at increased risk for prison commitments following probation violations.

### Pretrial Services

The Pretrial Services (PTS) program expedites the release of eligible defendants from jail on their own recognizance by verifying and providing to the Court, information about community ties, prior arrest history, and failures to appear. The Unit also provides information to Probation Officers for placing Violation of Probation holds, and networks with State and local law enforcement agencies.

Since July 1993, PTS has made felony release determinations under the auspices of the Jail Population Court Cap Order. PTS releases felons who meet predetermined criteria, without contacting an on-call judge. Approximately 48 such releases are made each month. Additionally, PTS processes all referrals to and violations of the Alcohol and Drug Alternative Program for inmates released on their own recognizance.

PTS is staffed with four Pretrial Program Specialists and four Senior Pretrial Program Specialists. Funding for part-time staff was eliminated from the Pretrial budget in 2010-11, reducing schedule flexibility and the ability to maintain round-the-clock coverage. In 2011-12, staff will continue to adjust work schedules in order to provide coverage at peak booking times and to accommodate unanticipated absences.



# Justice Assistance Grant

## Law & Justice

Patricia Mazzilli, Chief Probation Officer

Justice Assistance Grant (JAG and ARRA-JAG Funds)	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$579,248	\$733,988	\$248,060	\$248,060	(\$485,928)
Services & Supplies	730,957	289,507	315,871	315,871	26,364
Fixed Assets	1,248	0	0	0	0
Total Expenditures	\$1,311,453	\$1,023,495	\$563,931	\$563,931	(\$459,564)
Expenditure Reimbursements	0	(98,000)	0	0	98,000
Total Appropriations	\$1,311,453	\$925,495	\$563,931	\$563,931	(\$361,564)
<b>Earned Revenues By Source</b>					
Interest/Rents	\$631	\$0	\$0	\$0	\$0
Aid from Other Governments	996,711	1,150,800	563,931	563,931	(586,869)
Operating Transfers In	342,544	0	0	0	0
Fund Balance	(28,433)	(225,305)	0	0	225,305
Total Revenues	\$1,311,453	\$925,495	\$563,931	\$563,931	(\$361,564)
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	6.0	6.0	1.0	1.0	(5.0)
<b>Temporary (Full-Time Equivalent)</b>	0.8	0.8	0.8	0.8	0.0
<b>Total Staffing</b>	6.8	6.8	1.8	1.8	(5.0)

## Purpose

The Edward Byrne Memorial Justice Assistance Grant (JAG) program is administered by the U.S. Department of Justice. JAG funds are allocated annually by legislative formula to local governments and are intended to help combat crime and improve public safety. Eligible local agencies are required to participate in a joint planning process for the use of the grant funds.

The County receives annual JAG funding for: District Attorney-Youth Gun/Gang Violence Prosecution (#2020225000) and Probation-KADAP/Kids' Alcohol & Drug Alternative Program (#2022710000).

Additionally, a one-time grant from the JAG Recovery Act Program (ARRA-JAG) was awarded to Probation for the Juvenile Reconnect Project (#2022736000). This grant is scheduled to expire September 2011.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$494,021) Transfer five grant-funded positions from Juvenile Reconnect Program to Adult Probation budget.

### Services & Supplies

- (\$37,606) Reduction in operating costs for Juvenile Reconnect--funding ends September 2011.
- \$164,193 Partial-year reimbursement to Adult Probation for staff support of Juvenile Reconnect.
- (\$98,000) Elimination of one-time ARRA-JAG funding for KADAP.

### Revenue

- (\$367,434) Decrease in ARRA-JAG funding for Juvenile Reconnect.

# Justice Assistance Grant

## Law & Justice

- (\$98,000) Elimination of one-time ARRA-JAG funding for KADAP.
- \$105,413 Increase in annual JAG funding for KADAP.

### Program Discussion

The 2011-12 proposed budget for the JAG and ARRA-JAG totals \$563,931, which is a decrease of \$459,564 from 2010-11. This change reflects the ending of ARRA-JAG funding for KADAP and for the Juvenile Reconnect Program (September 2011).

#### Youth Gun/Gang Violence Prosecution

In 2011-12, JAG funds will be used to partially fund the salary and benefits of an experienced prosecutor dedicated to the District Attorney's Youth Gun/Gang Violence Prosecution Unit. This prosecutor is allocated in the District Attorney's main budget and will be assigned gang-related cases for prosecution. Total grant funding for this program is estimated at \$100,000.

#### Kids' Alcohol & Drug Alternative Program

The Kids' Alcohol and Drug Alternative Program (KADAP) is a multi-agency treatment and Drug Court program in which minors with drug-related offenses are referred for treatment.

KADAP funds a Probation Officer and a part-time Probation Assistant. Substance abuse counseling, education, and

referrals to other substance abuse programs for minors are provided by Behavioral Health Services at no cost to this program. The San Joaquin County Office of Education (SJCOE) provides two classroom teachers on site, also at no cost to this program.

Total funding for KADAP in 2011-12 is estimated at \$182,179, which reflects an increase in annual JAG funding of \$105,413 to replace one-time ARRA-JAG funding used in 2010-11. Should this increase in revenue not be realized, Probation will reevaluate KADAP's feasibility and bring necessary staff and budget adjustments to the Board for consideration.

#### Juvenile Reconnect Reporting Center

In 2009-10, the Probation Department received grant funding from the ARRA-JAG Edward Byrne Memorial Competitive Grant Program for the Juvenile Reconnect Program. This program is a multi-agency collaboration between the Community Partnership for Families (CPF), SJCOE, and Probation, establishing a reporting center as a viable alternative to incarceration.

ARRA-JAG funding for Juvenile Reconnect is only approved through September 2011. As a result, positions currently assigned to this program will be transferred to the Adult Probation budget, with applicable Juvenile Reconnect costs charged back to the grant for the remainder of the funding period. It is anticipated that \$284,356 in ARRA-JAG funds will be available to fund the program through September 2011, after which the department plans to continue operating the program using existing Probation Officers on Campus staff.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>KADAP</b>					
<i>Number of minors accepted in program</i>	42	93	49	70	72
<i>Number of drug tests(%) drug free</i>	4,453/88.9%	2,303/88.3%	2,382/93.0%	2,112/90.0%	2,200/88.0%
<b>Juvenile Reconnect</b>					
<i>Number of youth completing program</i>	N/A	N/A	88	148	30
<i>Hours of evidence-based training</i>	N/A	N/A	4,224	7,104	1,440
<i>Average Daily Program Attendance</i>	N/A	N/A	80%	85%	85%

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## Law & Justice

Patricia Mazzilli, Chief Probation Officer

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$5,940,942	\$5,488,117	\$5,735,881	\$5,735,881	\$247,764
Services & Supplies	713,410	695,768	616,985	616,985	(78,783)
Other Charges	219,450	227,104	210,104	210,104	(17,000)
Total Appropriations	\$6,873,802	\$6,410,989	\$6,562,970	\$6,562,970	\$151,981
<b>Earned Revenues By Source</b>					
Aid from Other Government	\$4,715,387	\$4,622,686	\$5,109,122	\$5,109,122	\$486,436
Charges for Services	158,134	142,000	7,000	7,000	(135,000)
Miscellaneous Revenues	4,952	5,000	68,800	68,800	63,800
Total Revenues	\$4,878,473	\$4,769,686	\$5,184,922	\$5,184,922	\$415,236
<b>Net County Cost</b>	\$1,995,329	\$1,641,303	\$1,378,048	\$1,378,048	(\$263,255)
<b>Allocated Positions</b>	60.0	54.0	53.0	53.0	(1.0)
Temporary (Full-Time Equivalent)	6.4	6.0	5.9	5.9	(0.1)
<b>Total Staffing</b>	66.4	60.0	58.9	58.9	(1.1)

### Purpose

The Juvenile Division of the Probation Department serves and assists the Court in matters concerning juvenile delinquents, minor marriage consents, actions to declare minors free from the custody and control of their parents, record sealings, and other special investigations as mandated by Welfare and Institutions (W&I) Code Sections 281, 626, 654, 725, and 727. The Division also provides varying levels of probation supervision services to juvenile offenders as ordered by the Court.

- (\$19,402) Decrease in fleet services costs.
- (\$50,000) Decrease in training costs.
- \$15,000 Online research costs for foster care relative searches.
- (\$23,166) Decrease in building-related costs from vacating leased facilities.
- (\$34,397) Decrease in Workers' Compensation and Casualty Insurance costs.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$338,286 Negotiated salary and benefits adjustments.
- (\$190,075) Delete two Probation Officer positions.
- \$99,553 Add a Probation Officer III position for the Department of Juvenile Justice (DJJ) transition program.

#### Services & Supplies

- \$29,747 DJJ transitional housing expense.

#### Other Charges

- (\$17,000) Decrease in number of youths placed in State facilities.

#### Revenues

- \$80,000 Increase in State funding for group home placement.
- \$150,000 State funding for DJJ transition.
- \$133,283 Increase in Proposition 172 revenue.
- \$26,857 Increase in Juvenile Accountability Block Grant funding.
- \$96,296 Federal funding for Peer Quality Review.

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- (\$16,000) Stepparent adoption processing transferred to Court.
- (\$122,000) Reimbursement from parents for cost of housing minors now budgeted in Juvenile Probation.
- \$68,800 Reimbursement from Sheriff for services to Cal-MMET.

## *CDCR/DJJ Reform*

In 2007-08, the State began the process of shifting responsibility for certain juvenile offenders to counties. Counties were given the responsibility of supervising non-violent offenders previously committed to State detention facilities administered by the DJJ (formerly California Youth Authority). In doing so, the State also created the Youthful Offender Block Grant (YOBG) to enhance the capacity of local communities to address the needs of the youths remaining at the local level. The department intends to continue services in 2011-12 through a combination of new revenue and existing fund balances.

In 2010-11, the State enacted AB 1628, which serves to realign parole supervision of DJJ youth to their respective counties. Counties will receive money to provide evidence-based supervision and detention practices, and rehabilitative services. A Probation Officer III will be added in 2011-12 to supervise the DJJ Parole caseload.

## *Evidence-Based Practices*

The Juvenile Division assesses all youths entering the system for their criminogenic needs and protective factors utilizing a validated risk and needs assessment tool.

## Program Discussion

The 2011-12 proposed budget for Juvenile Probation totals \$6,562,970, which is an increase of \$151,981 from 2010-11. The budget includes salary and benefits adjustments, offset by a net staff reduction of one position and decreases in operating costs.

The Juvenile Probation Division was reorganized in 2008-09 to address two major changes: Reform of the California Department of Corrections and Rehabilitation (CDCR)/Division of Juvenile Justice (DJJ); and the increasing use of evidence-based practices for Probation.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Referrals</b>	8,167	6,451	5,334	5,312	5,200
<b>No. of Referrals Diverted from System</b>	6,323	4,914	3,781	3,784	3,600
<b>Investigations</b>	1,844	1,938	1,186	864	850
<b>Caseload</b>					
<i>Regular Supervision</i>	640	500	319	135	140
<i>Bank</i>	848	964	1,100	865	850
<i>Placement</i>	163	171	133	100	110
<i>Intensive Supervision/Family Vision</i>	45	30	23	35	40
<i>Gang Suppression Unit</i>	87	112	46	43	45
<i>Kids' Alcohol &amp; Drug Alternative Program</i>	35	35	30	38	40
<i>CITA (formerly Mentally Ill Offender Crime Reduction)</i>	49	27	23	23	25
<b>Total Caseload</b>	1,867	1,839	1,674	1,239	1,250

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## Law & Justice

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Youths are scored on their risk to re-offend and resources are focused on moderate-high to high-risk youths in an effort to reduce recidivism.

In 2011-12, the department will implement the evidence-based supervision model, *Effective Practices in Community Supervision* (EPICS), in which Probation Officers follow a structured approach to their interactions with youths. Staff will continue to develop and implement evidence-based programming with community partners.

The department has contracted for an evidence-based parenting class, *Common Sense Parenting*, that teaches parents techniques and logical strategies to address everyday issues of parenting. Staff will continue to teach Aggression Replacement Training/Teaching Pro-Social Skills at schools, the Camp, and other community locations. Probation Officers have also been trained in *Courage to Change* and *Thinking for a Change*, both evidence-based programs that use the cognitive behavioral therapy approach.

Following are the various units that comprise the Juvenile Probation Division:

### Intake Assessment Unit

The Welfare and Institutions Code and California Rule of Court mandate that the Probation Department maintain an intake program to investigate law enforcement referrals and explore alternative dispositions, referring a case for formal Court proceedings “only when necessary for the welfare of the child or protection of the public.” All youths referred for a law violation are evaluated by the Intake Assessment Unit using a validated risk assessment tool and are either diverted out of the system and offered the appropriate level of services or referred to Court. The Intake Assessment Unit is also required to maintain an informal probation program, and when necessary, refer cases to the prosecuting attorney for the filing of a petition with the Juvenile Court. Officers in the Intake Assessment Unit are required to develop a case plan to identify the youth’s and family’s strengths and needs, and to identify services to address these needs. The case plan is monitored and updated when there are significant changes, or at least every six months.

### Investigations Unit

Officers in the Investigations Unit also perform statutory mandated duties. When a finding is made by the Court, officers are required to prepare a Social History Report and make recommendations regarding the disposition of the case. Officers in this Unit are also required to develop a case plan, which must be monitored and updated.

In cases where a youth is eligible for entry into both dependency and delinquency systems, State law requires

the Probation Department to conduct an investigation, prepare a report, and provide recommendations to determine which system will best address the youth’s needs. The Unit is also responsible for Deferred Entry of Judgment and supplemental reports as ordered by the Court.

### County Supervision Unit

The Probation Department is mandated to provide supervision of youths on probation in the community. The County Supervision Unit supervises juveniles who are adjudged wards of the Juvenile Court, or who are placed on informal probation or Deferred Entry of Judgment. These officers provide delinquency prevention, crisis intervention, and supervision services. Officers are housed at police departments in Lathrop, Lodi, Manteca, and Tracy, as well as at the Juvenile Probation Office in French Camp. These officers assess youths using a validated risk assessment tool, and develop and adjust the youth’s case plan. Officers monitor compliance with the case plan and conditions of probation and file violations of probation when necessary.

### Placement Unit

The Placement Unit is mandated to provide for the care, custody, and control of youths ordered removed from parental custody and placed into foster care (i.e., group home). It is the responsibility of this Unit to assess the needs of youths and place them in appropriate facilities.

Consideration of out-of-State placement is required when it has been determined an appropriate foster care placement is not available in California, and to provide regular reporting to the Court. State regulations require officers to meet face-to-face with each youth in a group home or other out-of-home placement, and to also meet with the parent/guardian on a monthly basis.

The Placement Unit is also responsible for monitoring youths returning from foster care/group home placement to their home, providing almost daily supervision as they transition back into the community. Officers also monitor the Family Visions Wrap-Around Program, in which youths have foster care/group home placement orders, but are allowed to remain at home while receiving intensive case management and mental health services.

### Clerical Support Unit

This Unit provides clerical support to the Juvenile Division including establishing and maintaining case files utilizing the Juvenile Justice Information System; processing Violations of Probation and Bench Warrants; compiling probation reports for Juvenile Court; and scanning documents into the case management system.



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### **Gang Unit**

The Gang Unit includes Probation Officers from both the Adult and Juvenile Divisions who address the problem of gangs in the County. The Unit monitors conditions of probation, conducts searches, participates in Peacekeeper forums and operations, and works closely with local law enforcement. These officers are housed at the Stockton Police Department.

### **Project 654**

Since 1994-95, Probation and the San Joaquin County Office of Education (SJCOE) have administered a cooperative community schools program for at-risk youth. "Project 654" provides probation services to juveniles in an educational setting. Probation staff dedicated to the Program includes a Probation Unit Supervisor, a Probation Officer, nine part-time Probation Assistants, and a part-time Office Assistant. This program provides intervention/diversion services for approximately 927 participants per year, with funding reimbursed by the SJCOE.

### **Court for the Individualized Treatment of Adolescents (CITA)**

The Probation Department, along with Behavioral Health Services, was awarded a Mentally Ill Offender Crime Reduction (MIOCR) grant in January 2007. The grant provided funding for a Juvenile Mental Health Court, additional mental health assessments to youths in Juvenile Hall, and extended community-based mental health services to youths released from Juvenile Hall. Funding for the MIOCR grant ended June 2008; however, the department and its collaborative partners shifted existing resources in an effort to operate a pared-down program. The intent of the program is to effectively address the mental health needs of youths in the juvenile justice system and associated root causes of criminality in order to reduce recidivism. One Probation Officer position continues to provide intensive supervision services to CITA participants.

# 2022800000—Juvenile Detention

## Law & Justice

Patricia Mazzilli, Chief Probation Officer

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$12,932,588	\$12,171,348	\$13,055,676	\$13,055,676	\$884,328
Services & Supplies	3,397,523	3,523,566	2,971,576	2,971,576	(551,990)
Fixed Assets	3,899	0	0	0	0
Total Expenditures	\$16,334,010	\$15,694,914	\$16,027,252	\$16,027,252	\$332,338
Expenditure Reimbursements	(73,821)	(60,000)	(60,000)	(60,000)	0
Total Appropriations	\$16,260,189	\$15,634,914	\$15,967,252	\$15,967,252	\$332,338
<b>Earned Revenues By Source</b>					
Interest/Rents	\$264	\$500	\$500	\$500	\$0
Aid from Other Governments	2,419,858	2,146,478	2,549,509	2,549,509	403,031
Charges for Services	0	0	120,000	120,000	120,000
Miscellaneous Revenues	3,315	3,700	1,100	1,100	(2,600)
Total Revenues	\$2,423,437	\$2,150,678	\$2,671,109	\$2,671,109	\$520,431
Net County Cost	\$13,836,752	\$13,484,236	\$13,296,143	\$13,296,143	(\$188,093)
<b>Staffing</b>					
Allocated Positions	141.0	124.0	122.0	122.0	(2.0)
Temporary (Full-Time Equivalent)	2.4	2.3	7.7	7.7	5.4
Total Staffing	143.4	126.3	129.7	129.7	3.4

## Purpose

Section 850 of the Welfare and Institutions (W&I) Code mandates counties: to provide a juvenile detention hall; that it not be connected with any jail or prison; and that it be managed and controlled by the Chief Probation Officer.

Peterson Juvenile Hall is San Joaquin County's secure detention facility for minors. The facility is operated by the Probation Department and provides humane, temporary, and secure care of minors whose cases are pending disposition in the Juvenile Court. Probation also operates a Juvenile Camp, Electronic Monitoring and Home Supervision Programs, and the Juvenile Court Work Project, which provides supervised community work experience.

The Juvenile Detention budget funds the operation of the Juvenile Hall, the Juvenile Camp, In-Custody Assessment Unit, Work Project Program, and Youth Advocacy Unit.

## Major Budget Changes

### Salaries & Employee Benefits

- \$729,376 Negotiated salary and benefits adjustments.
- \$108,802 Transfer a Probation Officer from Adult Probation.
- (\$268,618) Delete three positions.
- (\$92,334) Budgeted salary savings for employee on long-term disability leave.
- \$240,102 Increase in budgeted extra-help to reflect actual experience.
- \$167,000 Increase in overtime and holiday pay to reflect actual experience.

### Services & Supplies

- (\$145,335) Decrease consultant services for staff training completed in 2010-11.

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- (\$320,022) Decrease in clothing, food, and laundry costs due to reduced youth population.
- (\$20,500) Decrease in facility maintenance and repair costs.
- (\$96,718) Decrease in Workers' Compensation and Casualty Insurance costs.

### Revenues

- \$155,000 Increase in State funding for Juvenile Camp.
- \$30,000 Increase in State reimbursements for meals served to juveniles.
- \$218,031 Increase in Proposition 172 revenue.
- \$120,000 Reimbursement from parents for cost of housing minors (previously budgeted in Juvenile Probation).

### Program Discussion

The 2011-12 proposed budget for Juvenile Detention totals \$16,027,252, which is an increase of \$332,338 from 2010-11. The budget includes salary and benefits adjustments, and increases in budgeted funding for extra-help, overtime, and holiday pay, offset by decreases in operational costs and a net staff reduction of two positions. Staffing changes include the deletion of two Juvenile Detention Officer positions and a Juvenile Detention Officer Assistant, and the transfer of a Probation Officer position to Juvenile Detention from the Adult Probation budget.

As a result of major budget cuts in 2010-11, one of the six housing units at Juvenile Hall was taken off line, leaving Juvenile Hall with a total capacity of 150 beds. The proposed budget for 2011-12 requires a further reduction of 15 beds, leaving an operational capacity of only 135 beds. The department will attempt to keep population at 120 in order to use the remaining capacity for the Specialized Programming Unit.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Juvenile Hall</b>					
<i>Average Daily Population (ADP)</i>	152	146	144	135	120
<i>Admissions</i>	3,084	2,389	1,676	1,300	1,250
<i>Average Length of Stay (Days)</i>	19	22	26	23	35
<i>Commitments (% of ADP)</i>	25%	21%	23%	27%	20%
<b>Juvenile Camp Program</b>					
<i>Average Daily Population</i>	35	35	42	43	45
<b>Total Detention Facilities ADP</b>	187	181	186	178	165
<b>Juvenile Court Work Project</b>					
<i>Average Daily Attendance</i>	22	8	11	11	13
<b>Electronic Monitoring</b>					
<i>Regular Average Daily Caseload</i>	80	51	62	53	65
<i>KADAP Average Daily Caseload</i>	6	7	6	5	4
<b>Home Supervision</b>					
<i>Regular Average Daily Caseload</i>	74	61	52	40	45

# **2022800000—Juvenile Detention**

## **Law & Justice**

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### **Specialized Programming Unit**

Since the Probation Department began utilizing evidence-based risk and needs assessment instruments, the majority of youth currently housed in Juvenile Hall score “moderate-high” to “high” risk. Unfortunately, some of these youth also have extensive behavioral and/or mental health needs that contribute to their involvement in incidents requiring physical intervention. This, coupled with the accelerated increase in the number of youths being tried in the Adult Court, prompted the department to create a Specialized Programming Unit. Although providing such specialized treatment is an additional strain on existing resources, the department believes it will prove to be beneficial in addressing the youths’ needs.

### **Juvenile Camp Program**

“Camp Peterson” is a structured residential program that serves as an alternative to out-of-home placement for moderate offenders who are at risk of increased delinquency. The 9-to 12-month program promotes the values and rewards of self-discipline, accountability, responsibility, tolerance, respect, sobriety, physical and academic education, basic life skills, and hard work. The program is housed in a two-dormitory, minimum-security facility adjacent to Juvenile Hall with a rated capacity of 45 beds.

This program has three goals: 1) to provide a secure, intensive, evidence-based treatment program for moderate to high-risk youth; 2) to reduce the length-of-stay and recidivism; and 3) to provide high quality, intensive aftercare services that support community and family reunification/stability.

In 2011-12, as part of a reorganization, one of the two Aftercare Probation Officers assigned to Camp Peterson will be moved to the In-Custody Assessment Unit.

### **In-Custody Assessment Unit**

The In-Custody Assessment Unit receives all admissions/bookings from law enforcement agencies in accordance with mandates in the W&I Code. The Unit is statutorily mandated to perform intake investigations and utilizes evidence-based risk and needs assessment tools to make determinations as to whether a minor should remain detained or be released from custody.

The Unit is also responsible for population management at Juvenile Hall. This includes assessing all youths for

emergency releases due to capacity issues and requesting modifications with the Juvenile Court to utilize detention alternatives such as Electronic Monitoring, Home Supervision/House Arrest, and Work Project Programs. These functions are critical in ensuring the County remains in compliance with Title 15 regulations and Juvenile Hall’s rated capacity.

### **Work Project Program**

The Work Project Program is an alternative to detention with staff overseeing court-ordered youths on weekends and during summer vacation. These youths are responsible for maintaining the grounds at the Juvenile facilities. In 2010-11, it was proposed to reduce Work Project staffing to one Juvenile Detention Unit Supervisor; however, this was not feasible, so an additional Juvenile Detention Officer was assigned from the housing units. For 2011-12, the Work Project Program will continue to be staffed with a Juvenile Detention Unit Supervisor and a Juvenile Detention Officer.

### **Youth Advocacy Unit**

The Youth Advocacy Unit ensures that essential and mandated services are provided in a timely, unbiased, consistent, and effective manner. Staff serve as Due Process hearing officers, members of the Use of Force Review Committee and the Specialized Programming Unit Assessment Team, and coordinate weekly meetings to discuss concerns involving youths exhibiting behavioral or disciplinary issues. Staff also prepare an Institutional Assessment and Case Plan for each youth detained over 30 days, conducting re-assessments and assisting in developing an aftercare, re-entry plan when released.

For 2011-12, a Probation Officer will be reassigned from this Unit to the In-Custody Assessment Unit in order to provide transportation services for direct file youths.

### **Training**

In 2008-09, a new Juvenile Detention Facility Supervisor position was approved to provide ongoing staff training related to the use of force, effective supervision of detained youths, and the philosophy of operating the facility in a safe, homelike environment as mandated in the W&I Code. The position was eliminated in 2010-11 due to budget constraints; however, the department has since reassigned a Juvenile Detention Unit Supervisor to perform these duties.

# 2020400000—Public Defender

## Law & Justice

Peter Fox, Public Defender

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$12,270,425	\$10,480,897	\$10,675,494	\$10,675,494	\$194,597
Services & Supplies	707,196	759,929	668,903	668,903	(91,026)
Total Appropriations	\$12,977,621	\$11,240,826	\$11,344,397	\$11,344,397	\$103,571
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$2,868,005	\$2,639,467	\$2,962,506	\$2,962,506	\$323,039
Charges for Services	951,060	817,457	703,272	703,272	(114,185)
Miscellaneous Revenues	101,639	0	0	0	0
Total Revenues	\$3,920,704	\$3,456,924	\$3,665,778	\$3,665,778	\$208,854
<b>Net County Cost</b>	\$9,056,917	\$7,783,902	\$7,678,619	\$7,678,619	(\$105,283)
<b>Allocated Positions</b>	92.0	71.0	63.0	63.0	(8.0)

### Purpose

The Public Defender is mandated by California Codes to provide indigent defense services across a broad range of matters. Services provided are constitutionally and ethically mandated at a competent and effective level.

- (\$7,194) Eliminate funding for building maintenance.
- (\$9,417) Decrease in computer lease costs.
- (\$17,208) Decrease in Workers' Compensation and Casualty Insurance.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$1,055,400 Negotiated salary and benefits adjustments.
- (\$860,803) Delete eight positions to meet budget reduction goals.

#### Revenues

- \$323,039 Increase in Proposition 172 funding.
- \$34,000 Increase in reimbursement for civil client representation.
- (\$148,185) Decrease in State funding for dependency representation.

#### Services & Supplies

- (\$19,393) Decrease in office supplies and postage.
- (\$31,996) Decrease in communications costs.
- (\$31,217) Decrease in fleet services and travel-related expenses.
- \$24,177 Increase in professional and psychiatric services.
- \$37,000 Reimbursement to District Attorney for discovery costs.
- (\$30,000) Decrease in computer software and office furniture.

### Program Discussion

The 2011-12 proposed budget for the Public Defender's Office totals \$11,344,397, which is an increase of \$103,571 from 2010-11. This change reflects increases in staff costs, offset by reductions in operating expenses and the deletion of eight positions:

- Deputy Public Defender (2)
- Public Defender Investigator
- Legal Technician
- Senior Office Assistant (4)

# 2020400000—Public Defender

## Law & Justice

In the past three years, staffing for the Public Defender's Office has been reduced from 97 full-time positions in 2007-08 to 71 in 2010-11. Staff reductions proposed for 2011-12 reduce the figure to 63 positions. In the same time frame, funding for operating costs has also decreased from \$900,818 to \$668,903 in the recommended budget (26% reduction).

Due to the significant budget cutbacks, the department no longer accepts new cases in the circuit courts of Lodi and Manteca. In these locations, the Court appoints private attorneys to provide indigent defense services.

In the Stockton courts, budget reductions have reduced the Public Defender's misdemeanor team to three attorneys, with limits on the number of new appointments accepted each week. The department has ceased representing new clients for expungements and Certificates of

Rehabilitation, but is instead teaching citizens how to file their own petitions. The department also ceased its regular participation in Homeless Court.

Fortunately, the number of new case filings decreased substantially in 2010-11. If this caseload remains depressed, it will assist in the department's efforts to manage the work with the reduced number of professional and support staff.

Funding is included in the Public Defender's budget for discovery costs. These charges from the District Attorney's Office are reimbursement for reproducing and providing copies of pertinent information.

### Juvenile Dependency Counsel Services

Since 2005, the department has been under contract with the State Administrative Office of the Courts (AOC) to provide juvenile dependency counsel services. The

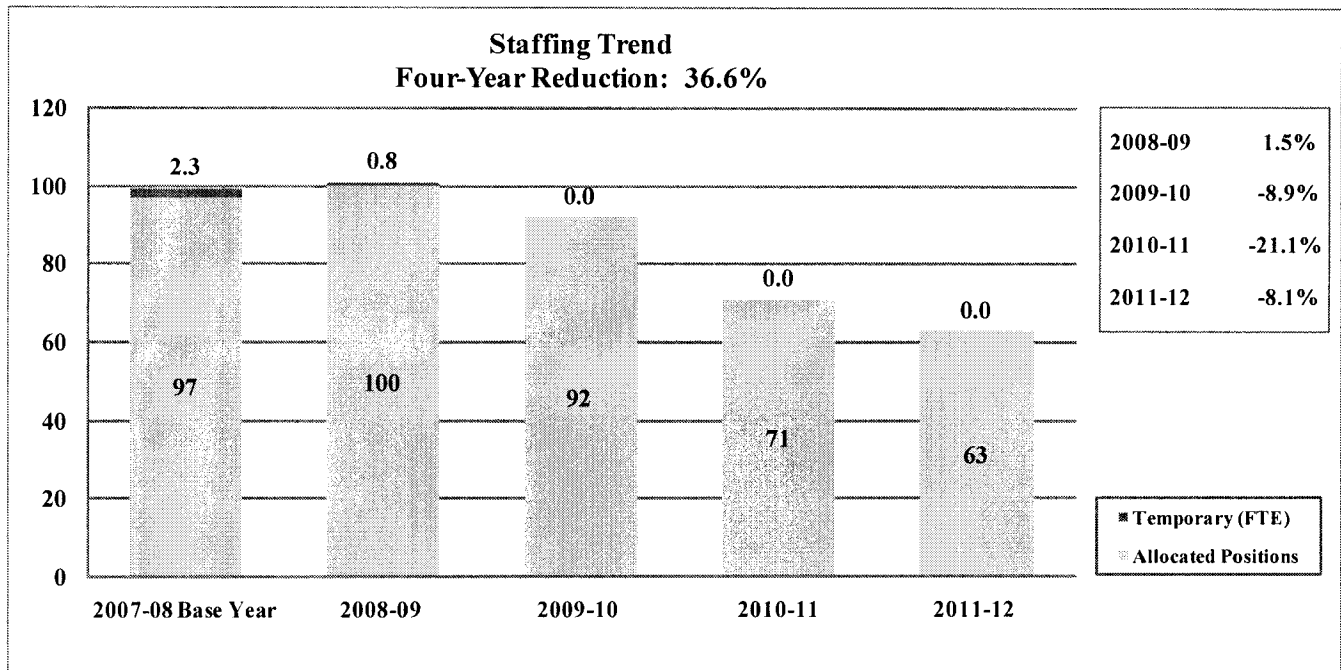
### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Special Circumstances</i>	8	9	6	8	8
<i>Felony</i>	5,115	4,931	4,273	2,346	2,400
<i>Superior Court Direct/Grand Jury</i>	46	67	51	38	40
<i>Violations of Probation</i>					
<i>Felony</i>	3,753	3,392	2,821	1,669	1,700
<i>Misdemeanor</i>	3,461	3,330	2,517	1,323	1,300
<i>Misdemeanor</i>	5,383	5,020	3,339	1,371	1,300
<i>Traffic</i>	2,795	2,954	2,075	784	750
<i>Juvenile Dependency</i>	483	497	403	454	450
<i>Juvenile Delinquency</i>	2,725	2,240	1,725	1,240	1,500
<i>Habeas Corpus</i>	253	240	270	262	250
<i>Mental Health</i>	559	431	380	408	400
<i>Special Proceedings</i>	1,309	1,295	1,111	478	500
<i>Guardianship &amp; Conservatorship</i>	216	175	162	213	200
<i>Expungement/Certificate of Rehabilitation</i>	330	607	597	8	2
<i>Proposition 63</i>	0	150	119	101	100
<i>Homeless Court</i>	536	430	304	40	50
<i>Section 6500</i>	7	8	14	5	5
<i>Civil Contempt</i>	0	41	24	40	40
<i>Motions</i>	317	408	350	122	150
<i>Writs</i>	19	28	23	26	25
<i>Total</i>	27,315	26,253	20,564	10,936	11,170

## 2020400000—Public Defender Law & Justice

agreements are typically renewed annually with the current contract in place through July 2011. However, the AOC has announced its intent to conduct competitive bidding for the next term. The Public Defender intends to submit a bid for the continued operation of the

dependency team which includes three attorneys, one social worker, and one clerical staff. Depending on the outcome, the department will return to the Board for consideration of an agreement or to make any necessary budget adjustments should the bid be unsuccessful.



# 2021645000—Sheriff-Administration/Support Services

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$4,581,788	\$4,400,031	\$4,161,107	\$4,161,107	(\$238,924)
Services & Supplies	2,066,554	2,188,924	1,976,823	1,976,823	(212,101)
Fixed Assets	11,902	0	0	0	0
Total Appropriations	\$6,660,244	\$6,588,955	\$6,137,930	\$6,137,930	(\$451,025)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$1,193,565	\$1,045,382	\$1,143,476	\$1,143,476	\$98,094
Charges for Services	3,638	3,000	3,300	3,300	300
Miscellaneous Revenues	202	46,429	0	0	(46,429)
Operating Transfers In	0	6,000	0	0	(6,000)
Total Revenues	\$1,197,405	\$1,100,811	\$1,146,776	\$1,146,776	\$45,965
<b>Net County Cost</b>	\$5,462,839	\$5,488,144	\$4,991,154	\$4,991,154	(\$496,990)
<b>Allocated Positions</b>	30.0	25.0	25.0	21.0	(4.0)
<b>Temporary (Full-Time Equivalen.</b>	5.7	5.9	5.8	5.8	(0.1)
<b>Total Staffing</b>	35.7	30.9	30.8	26.8	(4.1)

## Purpose

The function of the County Sheriff is mandated by Section 24000 of the Government Code. The level of support services provided to other divisions of the Department is discretionary. This narrative represents both the Sheriff-Administration (#2021645000) and the Sheriff-Information Systems (#2021649000) budgets:

- Administration Division – Provides departmental management and support services for the Sheriff's Office. Responsibilities include policy setting, budgeting, accounting, automated systems, training, background investigations, and internal affairs.
- Personnel and Training Unit – Manages the Department's hiring process, including pre-employment steps, such as polygraph tests, background investigations, interviews, and physical and psychological exams. This Unit also manages the overall training process, which includes preparation and presentation of annual advanced officer core courses, transportation to specialized training, oversight of officer range qualifications, and maintenance of official training records.

- Information Systems – Provides support for a wide variety of critical automation systems on a 24-hour, 7 day-a-week basis. Systems include Computer Aided Dispatch, Mobile Data Computers, Custody Information, Records Management System, Automated Reporting, Coroner's Reporting, and Civil Automated Processing System. This Division is also responsible for communications management, including portable and mobile radios, cellular phones, pagers, and landline telephones.

## Major Budget Changes

### Salaries & Employee Benefits

- \$370,734 Negotiated salary and benefits adjustments.
- (\$404,583) Delete three positions in the Administration Division.
- (\$43,911) Savings from not filling Sergeant position for six pay periods.
- (\$127,967) Delete a Department Information Systems Analyst position.
- (\$25,000) Decrease in overtime.



# 2021645000—Sheriff-Administration/Support Services

## Law & Justice

### Services & Supplies

- (\$46,066) Decrease in fleet services costs.
- (\$51,004) Decrease in Mobile Data Computer and equipment maintenance.
- (\$30,536) Decrease in computer lease costs.
- (\$60,228) Decrease in Workers' Compensation and Casualty Insurance costs.

### Revenues

- \$104,370 Increase in Proposition 172 revenues.
- (\$46,429) One-time federal Justice Assistance Grant monies will be used by Custody Division.

duties will be performed by the Assistant Sheriff and Undersheriff.

- Office Secretary - This position handles reception duties and provides administrative support for the Assistant Sheriffs. The Office Secretary also assists in typing reports for Internal Affairs and Records.
- Senior Office Assistant - Loss of this position will impact processing of concealed weapons permits, background investigations, and security clearances; as well as scheduling, implementing, and tracking of staff training.

A Sergeant position assigned to Internal Affairs is expected to become vacant in March 2012 and will remain unfilled. Leaving the position vacant will shift workload to other staff and may result in delayed investigations.

## Program Discussion

### Administration/Support Services

The 2011-12 recommended budget for Administration and Support Services totals \$4,544,909, which is a decrease of \$345,042 from 2010-11. This change reflects salary and benefits adjustments, offset by a reduction in overtime costs, fleet services, and deletion of three positions:

- Sheriff's Captain - This position oversees Personnel and Training, and the Records Division. With new hiring expected to remain flat, the position is being deleted in order to generate savings. Oversight

### Information Systems

The 2011-12 recommended budget for Information Systems totals \$1,593,021, which is a decrease of \$105,983 from 2010-11. This change reflects salary and benefits adjustments, offset by the deletion of a Department Information Systems Analyst position. Workload assigned to this position will be shifted to other staff, thereby increasing wait time for end user troubleshooting. One-time grant funds originally intended to provide partial reimbursement for this position will be reallocated to the Custody Division to partially offset costs of a Correctional Lieutenant position for 2011-12.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Sheriff-Administration</b>					
<i>Background Investigations</i>	469	672	218	204	215
<i>Polygraph Examinations</i>	737	478	19	24	25
<i>Psychological Examinations</i>	107	72	8	18	20
<i>Physical Examinations</i>	139	77	12	18	20
<i>Training Classes Scheduled</i>	369	337	266	210	210
<i>Travel Requests Completed</i>	348	312	231	196	200
<b>Sheriff-Information Systems</b>					
<i>Personal Computers Supported</i>	550	560	582	555	525
<i>Servers Supported</i>	34	34	34	35	35
<i>Users Supported</i>	852	875	899	854	854
<i>Locations Supported</i>	15	15	15	15	15

# 2021619000—Sheriff-Animal Control

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2009-10 Actual *	2010-11 Approved *	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$535,377	\$505,956	\$522,459	\$522,459	\$16,503
Services & Supplies	259,471	153,330	188,716	188,716	35,386
Other Charges	315,967	337,000	345,000	345,000	8,000
Total Appropriations	\$1,110,815	\$996,286	\$1,056,175	\$1,056,175	\$59,889
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$97,618	\$125,000	\$0	\$0	(\$125,000)
Interest/Rents	4,485	5,112	200	200	(4,912)
Charges for Services	14,652	15,000	15,000	15,000	0
Miscellaneous Revenues	1,140	500	500	500	0
Operating Transfers In	0	0	147,112	147,112	147,112
Fund Balance	(64,960)	50,876	0	0	(50,876)
Total Revenues	\$52,935	\$196,488	\$162,812	\$162,812	(\$33,676)
Net County Cost	\$1,057,880	\$799,798	\$893,363	\$893,363	\$93,565
Allocated Positions	8.0	7.0	7.0	7.0	0.0

\* Figures shown for comparison purpose only.

### Purpose

The Sheriff's Animal Control Unit protects public health and safety by implementing dog licensing and rabies vaccination programs, responding to complaints regarding dangerous or rabid animals, and removing injured, sick, or dead strays. This Unit also provides assistance with predatory animals, investigates complaints of animal abuse or neglect, and takes appropriate action to deal with other problems associated with the care and control of animals. This function was transferred from the Agricultural Commissioner's Office in May 2011.

- (\$151,601) Delete an Animal Services Manager position.
- \$66,684 Add a Deputy Animal Control Officer position.

### Services & Supplies

- \$27,000 Increase in fleet services costs.
- \$17,783 Increase in cost for large animal hauler.
- (\$10,025) Decrease in Workers' Compensation and Casualty Insurance costs.

### Revenues

- (\$33,676) Decrease in transfer from Rabies Treatment Fund.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$20,676 Negotiated salary and benefits adjustments.
- \$114,086 Cost to retain three Deputy Animal Control Officer positions for full-year.
- (\$33,342) Deleted a Deputy Animal Control Officer position midyear 2010-11.

### Program Discussion

The recommended 2011-12 Animal Control budget totals \$1,056,175. The budget includes salary and benefits adjustments, full-year funding for three Deputy Animal Control Officers, restoration of a Deputy Animal Control Officer, and deletion of an Animal Services Manager

# 2021619000—Sheriff-Animal Control

## Law & Justice

position. The budget also augments funding for vehicle costs and large animal hauler services.

Animal Control functions were transferred from the Agricultural Commissioner's Office to the Sheriff's Office in May 2011. Existing Patrol Division staff has assumed

supervision of operations, allowing for elimination of a manager position and restoration of a field officer. Support services are provided by other divisions of the Sheriff's Office. The programmatic changes being implemented will result in operational efficiencies and will avoid a reduction in Animal Control services to the public.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Licenses Sold</i>	7,825	6,023	5,833	6,416	4,959
<i>Animals Impounded</i>	2,488	1,864	1,287	750	360
<i>Complaints/Calls For Service</i>	7,645	7,222	5,164	5,680	6,266
<i>Investigations (General)</i>	4,932	5,220	3,575	3,932	1,965
<i>Notices of Violation</i>	1,241	859	552	574	288
<i>Citations</i>	111	79	24	20	20
<i>Kennel Inspections</i>	2	1	1	1	0
<i>Humane Investigations</i>	894	1,335	702	772	162
<i>Animal Bites Reported</i>	390	1,118	880	691	720

# 2021602000—Sheriff-Boating Safety

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,094,709	\$1,041,741	\$1,049,015	\$1,049,015	\$7,274
Services & Supplies	277,465	308,825	277,435	277,435	(31,390)
Total Appropriations	\$1,372,174	\$1,350,566	\$1,326,450	\$1,326,450	(\$24,116)
<b>Earned Revenues By Source</b>					
Taxes	\$277,757	\$277,757	\$235,679	\$235,679	(\$42,078)
Fines/Forfeitures/Penalties	0	10,500	1,000	1,000	(9,500)
Aid from Other Governments	672,755	615,322	618,837	618,837	3,515
Charges for Services	292	0	0	0	0
Total Revenues	\$950,804	\$903,579	\$855,516	\$855,516	(\$48,063)
<b>Net County Cost</b>	<b>\$421,370</b>	<b>\$446,987</b>	<b>\$470,934</b>	<b>\$470,934</b>	<b>\$23,947</b>
Allocated Positions	7.0	7.0	7.0	7.0	0.0

### Purpose

The Sheriff's Boating Safety program enforces State and local laws and regulations on the County's waterways. Assigned deputies also inspect vessels, aid injured persons, assist emergency medical personnel, perform search and rescue operations, and recover drowning victims.

- (\$9,500) Decrease in anticipated revenue from Boating Under the Influence fines based on actual experience.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$7,274 Negotiated salary and benefits adjustments.

#### Services & Supplies

- (\$9,868) Decrease in radio maintenance.
- (\$14,591) Decrease in Workers' Compensation and Casualty Insurance costs.

#### Revenues

- (\$42,078) Decrease in revenue from property tax on boats.

### Program Discussion

The 2011-12 recommended budget for the Boating Safety program totals \$1,326,450, which is a decrease of \$24,116 from 2010-11. This change reflects salary and benefits adjustments, offset by a reduction in radio maintenance and allocated insurance costs.

Estimated property tax revenue for the Boating Safety program totals \$235,679, which is a decrease of \$42,078 from 2010-11. Funding from the State Department of Boating and Waterways remains unchanged from 2010-11 at \$586,596.

In 2009-10, the Boating Safety unit implemented a procedure for the recovery of costs for Boating Under the Influence arrests. Collection of this revenue has been difficult as courts have been reluctant to impose the fine as part of sentencing and most individuals are not voluntarily paying the fine. Consequently, this revenue is estimated to decrease from \$10,500 to \$1,000. Staff will continue to pursue this cost reimbursement through the courts and will explore other avenues of collection.

## 2021602000—Sheriff-Boating Safety

### Law & Justice

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#### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Contacts</i>	4,742	7,176	9,113	10,041	12,000
<i>Verbal Warnings</i>	651	470	769	739	800
<i>Citations Issued</i>	359	351	370	312	400
<i>Boating Under the Influence Arrests</i>	N/A	N/A	10	50	60
<i>Accident Investigation</i>	51	57	53	58	60

# 2021635000—Sheriff-Civil

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,423,755	\$1,466,842	\$1,544,589	\$1,544,589	\$77,747
Services & Supplies	253,855	302,731	252,882	252,882	(49,849)
Fixed Assets	4,350	23,924	24,308	24,308	384
Total Expenditures	\$1,681,960	\$1,793,497	\$1,821,779	\$1,821,779	\$28,282
Expenditure Reimbursements	(192)	0	0	0	0
Total Appropriations	\$1,681,768	\$1,793,497	\$1,821,779	\$1,821,779	\$28,282
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$162,225	\$149,363	\$167,644	\$167,644	\$18,281
Charges for Services	597,337	759,132	730,288	730,288	(28,844)
Miscellaneous Revenues	6,704	0	0	0	0
Total Revenues	\$766,266	\$908,495	\$897,932	\$897,932	(\$10,563)
Net County Cost	\$915,502	\$885,002	\$923,847	\$923,847	\$38,845
Allocated Positions	14.0	14.0	14.0	14.0	0.0
Temporary (Full-Time Equivalent)	1.6	1.2	1.2	1.2	0.0
Total Staffing	15.6	15.2	15.2	15.2	0.0

### Purpose

The Civil Division of the Sheriff's Office provides process and legal notice service for the courts. Other responsibilities include enforcing Writs of Possession (evictions) and Writs of Execution (money judgments) by seizure and sale of property. The Division maintains trust funds for seizure of property, makes appropriate disbursements to litigants, and provides an accounting of all transactions to the Auditor-Controller. Fees charged by the Civil Division are legislated by the State each January.

➤ (\$12,329) Decrease in computer lease costs.

➤ (\$9,758) Decrease in Workers' Compensation Insurance costs.

### Fixed Assets

➤ \$11,260 Document imaging system.

➤ \$13,048 Color laser printers (2).

### Revenues

➤ \$18,281 Increase in Proposition 172 funding.

➤ \$35,000 Increase in civil service process revenue.

➤ (\$41,116) Decrease in transfer from Automation Trust Fund.

➤ (\$22,728) Decrease in transfer from Vehicle Trust Fund.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$88,747 Negotiated salary and benefits adjustments.
- (\$11,000) Decrease in overtime and holiday pay.

#### Services & Supplies

- (\$18,016) Decrease in fleet services costs.

# 2021635000—Sheriff-Civil Law & Justice

## Program Discussion

The 2011-12 recommended budget for the Civil Division totals \$1,821,779, which is an increase of \$28,282 from 2010-11. This change represents salary and benefits

adjustments, partially offset by decreases in overtime and holiday pay, and reductions in operating expenses.

The budget includes funding for a scanning system which will begin the process of converting to a paperless operation in the future.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Earning Withholding Orders</i>	3,563*	3,468*	3,566	3,216	3,538
<i>Evictions</i>	4,589*	5,391*	4,932	5,498	6,048
<i>Bank Levies</i>	1,235*	1,337*	1,262	1,372	1,509
<i>Keepers</i>	89*	70*	57	36	40
<i>Bench Warrants</i>	290*	231*	342	432	475
<i>Jury Duty Orders to Show Cause</i>	399*	460*	440	398	438
<i>Protection Orders</i>	2,260*	2,302*	2,306	2,204	2,424
<i>Other Types of Service</i>	4,584*	5,295*	4,524	4,902	5,392
<i>*Restated</i>					

# 2021622000—Sheriff-Communications

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$3,462,647	\$3,454,945	\$3,544,419	\$3,544,419	\$89,474
Services & Supplies	666,095	579,645	575,646	575,646	(3,999)
Fixed Assets	4,044	0	0	0	0
Total Appropriations	\$4,132,786	\$4,034,590	\$4,120,065	\$4,120,065	\$85,475
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$1,596,704	\$1,406,565	\$1,563,928	\$1,563,928	\$157,363
Charges for Services	132,823	140,000	110,000	110,000	(30,000)
Total Revenues	\$1,729,527	\$1,546,565	\$1,673,928	\$1,673,928	\$127,363
Net County Cost	\$2,403,259	\$2,488,025	\$2,446,137	\$2,446,137	(\$41,888)
Allocated Positions	44.0	36.0	36.0	35.0	(1.0)

## Purpose

The Communications Division of the Sheriff's Office is responsible for radio dispatching operations for field forces, and communication matters for the Department, including two-way radios, cellular telephones, pagers, and desktop telephones.

The Communications Center is the Public Safety Answering Point (PSAP) for all Emergency 911 calls originating in the unincorporated County areas and the City of Lathrop. Emergency 911 calls from any phone outside a city limit zone are automatically routed to the Sheriff's Communications Center, with calls requiring emergency medical services and/or fire response forwarded to Stockton Fire or American Medical Response for ambulance dispatch. The Communications Center also serves as the alternate answering point for other PSAPs in the County during a crisis. The Communications Center is staffed 24 hours per day, 7 days per week.

Communications staff also handles all calls requiring a Patrol unit to respond, as well as incoming calls referred from other agencies, service providers, and the City of Lathrop. Dispatchers monitor and dispatch Patrol and other Sheriff's staff on three radio frequencies, while monitoring several others. Law enforcement dispatch functions are facilitated by a sophisticated Computer Aided Dispatch system.

## Major Budget Changes

### Salaries & Employee Benefits

- \$191,596 Negotiated salary and benefits adjustments.
- (\$99,786) Delete a Communications Dispatcher position.

### Services & Supplies

- \$26,238 Increase in radio maintenance costs.
- (\$28,328) Decrease in Workers' Compensation Insurance costs.

### Revenues

- \$165,643 Increase in Proposition 172 revenue.
- (\$30,000) Decrease in reimbursement from the City of Lathrop.

## Program Discussion

The 2011-12 recommended budget for the Communications Division totals \$4,120,065, which is an increase of \$85,475 from 2010-11. This change represents salary and benefits adjustments, offset by the elimination of a Communications Dispatcher position.



## 2021622000—Sheriff-Communications

### Law & Justice

The Communications Dispatcher position proposed for deletion is responsible for coordinating training for entry level staff, as well as ongoing State-required training for existing staff. This position also provides coverage for shift supervisors when needed. Loss of the position will require reassigning these duties to remaining staff.

In 2011-12, five Radio Communications Specialist positions in the Records Division are proposed for

deletion. The remaining six Radio Communications Specialists will relocate to the Communications Center, where Communications staff will be cross-trained to perform warrant and records checks and provide relief coverage for the reduced Radio Communications staff. This redistribution of work could potentially delay the answering of emergency calls or providing critical information to patrol officers.

#### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>911 Calls Received</i>	47,612*	46,707*	45,784	46,648	46,648
<i>Dispatch System Entries</i>	171,758	170,755	201,785	188,256	188,256
<i>Incoming Calls (911 &amp; Non-Emergency)</i>	286,461	283,481*	275,854	274,290	274,290
<i>Outbound Calls</i>	73,160	66,019	63,843	61,278	61,278
<i>* Restated</i>					

# Sheriff-COPS Patrol & Custody

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

Supplemental Local Law Enforcement Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$67,222	\$301,453	\$370,688	\$370,688	\$69,235
Services & Supplies	14,700	49,258	60,098	60,098	10,840
Fixed Assets	103,417	0	0	0	0
Total Appropriations	\$185,339	\$350,711	\$430,786	\$430,786	\$80,075
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$191,552	\$262,302	\$326,173	\$326,173	\$63,871
Fund Balance	(6,213)	88,409	104,613	104,613	16,204
Total Revenues	\$185,339	\$350,711	\$430,786	\$430,786	\$80,075
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	3.0	3.0	3.0	3.0	0.0

## Purpose

The State Citizens' Option for Public Safety (COPS) program provides funding to local agencies for front-line law enforcement services, enhanced prosecution efforts, and for jail operation/construction. Funding is based on a portion of the State Vehicle License Fee (VLF) and allocated by formula to city and county law enforcement, the District Attorney's Office, and the County Jail. This narrative represents the program funding allocated by the State to Sheriff's law enforcement operations including COPS Patrol (#2021652000) and COPS Custody (#2021653000).

## Major Budget Changes

### Salaries & Employee Benefits

- \$69,235 Negotiated salary and benefits adjustments.

### Services & Supplies

- \$14,905 Increase in law enforcement equipment for Jail operations.

### Revenues

- \$63,871 Increase in projected VLF revenue based on actual experience.
- \$16,204 Increase in use of fund balance to partially offset cost of a Deputy Sheriff.

## Program Discussion

The recommended State COPS budget for 2011-12 includes \$430,786 for Sheriff programs, which is an increase of \$80,075 from 2010-11. This change reflects staffing cost increases and purchases of law enforcement equipment.

The COPS Patrol allocation of \$263,534 consists of \$104,613 projected to be remaining from previous COPS Patrol allocations and \$158,921 estimated to be received in 2011-12. Funding will be used to support two Deputy Sheriffs allocated to the Patrol Division.

The COPS Custody allocation of \$167,252 funds a Correctional Officer and law enforcement equipment in support of jail operations.

Funding for State COPS is dependent upon revenue generated through a temporary increase in the VLF, which is scheduled to expire in June 2011. The Governor's Proposed State budget for 2011-12 includes funding of this program from the State General Fund, to be directly back-filled with an extension of the VLF increase; however, as of this writing, it is unknown if the tax extension will be approved. If the extension is not approved and program funding is terminated, the department will return to the Board with budget adjustments consistent with the County's grant funding policy.

# 2021640000—Sheriff-Coroner/Morgue

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$729,281	\$707,233	\$886,396	\$886,396	\$179,163
Services & Supplies	1,008,901	1,027,129	985,034	985,034	(42,095)
Fixed Assets	2,428	0	0	0	0
Total Appropriations	\$1,740,610	\$1,734,362	\$1,871,430	\$1,871,430	\$137,068
<b>Earned Revenues By Source</b>					
Charges for Services	\$157,254	\$160,942	\$265,320	\$265,320	\$104,378
Miscellaneous Revenues	3,164	4,000	4,300	4,300	300
Total Revenues	\$160,418	\$164,942	\$269,620	\$269,620	\$104,678
Net County Cost	\$1,580,192	\$1,569,420	\$1,601,810	\$1,601,810	\$32,390
Allocated Positions	6.0	6.0	8.0	8.0	2.0

### Purpose

The Coroner's Office is responsible for determining the circumstances, manner, and cause of all deaths reportable to the Coroner. Field death investigations, postmortem examinations, and related forensic tests are used to establish a medical cause of death. Work is performed by a County forensic pathologist with assistance from medical technicians. The technicians assist with autopsies, clean the morgue, take tissue and fluid specimens, and maintain inventories of remains and supplies. Contract pathologists are used only when the County pathologist is unavailable.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$31,806 Negotiated salary and benefits adjustments.
- \$147,357 Addition of two Medical Technician positions.

#### Services & Supplies

- \$144,080 Increase in funding for pathology services.
- (\$150,000) Decrease in reimbursement to San Joaquin General Hospital for Medical Technicians.
- (\$43,500) Decrease in cost of forensic services and tissue blocks.

- \$18,100 Increase in toxicology costs.

#### Revenues

- \$37,058 Increase in removal and storage fee revenue based on actual experience.
- \$67,320 Increase in removal and storage fee revenue due to fee increase.

### Program Discussion

The 2011-12 recommended budget for the Coroner's Office totals \$1,871,430, which is an increase of \$137,068 from 2010-11. This change represents salary and benefits adjustments, and increases in funding for pathology services, offset by reductions in morgue operating costs.

Staffing changes include the addition of two Medical Technician positions to support the pathologists. These services were previously provided by San Joaquin General Hospital employees and reimbursed from this budget. There will be no net cost increase as a result of this change.

#### Fees

The Government Code allows the Coroner to charge for the actual expense in removing a body from the place of death and keeping it until release to the person responsible for interment. The budget includes an adjustment in the Coroner's Removal and Storage Fee from \$250 to \$335, which will increase annual revenue by an estimated \$67,320.

## 2021640000—Sheriff-Coroner/Morgue

### Law & Justice

#### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Cases Reported</i>	2,531	2,550	2,451	2,450	2,500
<i>Actual Coroner Cases</i>	727	744	635	695	710
<i>Postmortem Examinations</i>	698	740	598	635	650

# 2021658000—Sheriff-Court Services

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$6,907,923	\$7,676,619	\$7,996,328	\$7,996,328	\$319,709
Services & Supplies	404,467	406,795	386,806	386,806	(19,989)
Fixed Assets	0	0	1,389	1,389	1,389
Total Appropriations	\$7,312,390	\$8,083,414	\$8,384,523	\$8,384,523	\$301,109
<b>Earned Revenues By Source</b>					
Charges for Services	\$7,126,016	\$7,909,213	\$8,242,439	\$8,242,439	\$333,226
Total Revenues	\$7,126,016	\$7,909,213	\$8,242,439	\$8,242,439	\$333,226
<b>Net County Cost</b>	\$186,374	\$174,201	\$142,084	\$142,084	(\$32,117)
<b>Allocated Positions</b>	47.0	57.0	57.0	56.0	(1.0)
Temporary (Full-Time Equivalent)	10.6	0.0	0.0	0.0	0.0
Total Staffing	57.6	57.0	57.0	56.0	(1.0)

### Purpose

The Sheriff's Court Services Division provides courtroom safety and security for Superior Court. The majority of costs incurred for court security operations are reimbursed by the Superior Court.

### Revenues

- \$333,226 Increase in reimbursement from Superior Court.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$394,560 Negotiated salary and benefits adjustments.
- (\$74,851) Delete an Office Secretary position.

#### Services & Supplies

- (\$5,000) Decrease in travel costs.
- \$12,647 Increase in law enforcement equipment purchases.
- (\$52,554) Decrease in Workers' Compensation Insurance costs.
- \$32,544 Increase in Casualty Insurance costs.

#### Fixed Assets

- \$1,389 Ballistic shield.

### Program Discussion

The 2011-12 recommended budget for Court Services totals \$8,384,523, which is an increase of \$301,109 from 2010-11. This change reflects salary and benefits adjustments, offset by deletion of an Office Secretary position.

Cost of the Office Secretary is not considered a reimbursable cost by the Court, therefore, deletion of the position will result in a savings to the County. However, this action will require support duties such as payroll, mail, reception, shift scheduling, personnel file maintenance, and supply and equipment orders to be transferred to other areas of the department.

During 2011-12, Court Services will begin implementation of a new formalized Field Training Officer program, including development of skills to handle threats made to Court staff. Staff selected and involved in this program will also begin the planning process for operational procedures and training for the new Stockton Court facility.

**2021658000—Sheriff-Court Services**  
**Law & Justice**

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**Workload Data**

	<u>Actual</u>			<u>Est./Act.</u>	<u>Projected</u>
	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>
<i>Average Daily Security 8-Hour Shifts</i>	51	51	62	64	60
<i>Allocated Judicial Positions</i>	33	33	33	33	33
<i>Number of Judicial Court Days per Month</i>	21	21	20	21	21

# 2022600000—Sheriff-Custody

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$42,178,899	\$38,322,862	\$39,916,605	\$39,916,605	\$1,593,743
Services & Supplies	9,439,590	10,617,087	9,560,048	9,560,048	(1,057,039)
Fixed Assets	119,815	0	0	0	0
Total Expenditures	\$51,738,304	\$48,939,949	\$49,476,653	\$49,476,653	\$536,704
Expenditure Reimbursements	(2,358)	0	(120,000)	(120,000)	(120,000)
Total Appropriations	\$51,735,946	\$48,939,949	\$49,356,653	\$49,356,653	\$416,704
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$15,290,088	\$13,966,491	\$15,701,447	\$15,701,447	\$1,734,956
Charges for Services	852,414	625,000	770,000	770,000	145,000
Miscellaneous Revenues	5,420	29,324	95,335	95,335	66,011
Operating Transfers In	1,600,188	1,605,000	1,461,200	1,461,200	(143,800)
Total Revenues	\$17,748,110	\$16,225,815	\$18,027,982	\$18,027,982	\$1,802,167
<b>Net County Cost</b>	\$33,987,836	\$32,714,134	\$31,328,671	\$31,328,671	(\$1,385,463)
Allocated Positions	377.0	317.0	315.0	306.0	(11.0)
Temporary (Full-Time Equivalent)	5.9	5.9	2.9	2.9	(3.0)
Total Staffing	382.9	322.9	317.9	308.9	(14.0)

### Purpose

The Custody Division of the Sheriff's Office provides for the secure detention of adults awaiting criminal trial or incarceration by the courts in the County Jail. Responsibilities include: operations of the Jail Core, South Jail, and Honor Farm facilities; in-custody transportation to court and for medical treatment; and oversight of inmate programs such as the Community Corps (C-Corps) and Jail Industries.

### Services & Supplies

- (\$427,970) Decrease in inmate food services and clothing.
- (\$272,924) Decrease in utilities based on actual experience.
- \$64,610 Increase in data processing charges.
- (\$402,871) Decrease in Workers' Compensation Insurance costs.

### Expenditure Reimbursements

- \$120,000 Reimbursement of departmental overhead costs from Work Programs.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$2,562,632 Negotiated salary and benefits adjustments.
- \$163,408 Add a Correctional Lieutenant position.
- (\$1,018,200) Delete twelve positions.
- (\$114,097) Decrease in extra-help.

#### Revenues

- \$87,585 Increase in State reimbursement for booking fee alternative.
- \$1,580,229 Increase in Proposition 172 revenue.
- \$80,000 Increase in reimbursement for housing federal prisoners.

# 2022600000—Sheriff-Custody

## Law & Justice

- \$50,000      Increase in Sacramento County medical inmate revenue.
- \$100,000     Increase in State reimbursement for parole holds.
- \$95,335      One-time federal grant funding for Correctional Lieutenant position.
- (\$200,000)   Decrease in payments from Inmate Commissary.
- \$60,000      Increase in reimbursement from Inmate Welfare Fund.
- Office Assistant Specialist - The Population Management Unit monitors the number of inmates, ensures transfers to other institutions occur timely, and determines eligibility for early releases. The number of support staff will be reduced to two positions in 2011-12. As a result, the Honor Farm office will not have 7 days per week coverage.
- Materiel Specialist, Inmate Labor Specialist (2) - Commissary operations were transferred to a private vendor in December 2010, so these positions are being deleted. However, there is no net savings, as the costs were previously reimbursed by commissary proceeds which will no longer be received.

### Program Discussion

The 2011-12 recommended budget for the Custody Division totals \$49,476,653, which is an increase of \$536,704 from 2010-11. This change represents salary and benefits adjustments, and addition of a Correctional Lieutenant position, offset by cost savings from closure of a housing unit, decreased allocated insurance costs, and the deletion of 12 positions:

- Correctional Officer and Correctional Sergeant - The reduction in Custody staffing may result in increased overtime expenditures due to minimum staffing requirements.
- Central Services Manager, Materiel Services Coordinator, Inmate Labor Specialist (3) - Loss of these positions will greatly impact the ability of the Central Services Unit to maintain facilities, manage and order supplies, maintain inventories, run the laundry facilities, and supervise inmates performing laundry and housekeeping duties.
- Office Secretary - Elimination of this position will have a direct negative impact to daily, ongoing support provided to the Custody Division.

The budget includes restoration of a Correctional Lieutenant position deleted in 2010-11. Reduced guidance and supervision of jail staff has resulted in a marked decrease in morale, as well as incidents of employee misconduct. Reinstatement will allow increased attention in the areas of Alternative Work Programs, Community Corps, training, Custody Canine Program, and facility inspections. It will also allow for an on-site management presence during evening shifts. Staff costs in the first year are partially offset with one-time federal grant funding.

Since 2007-08, Custody staffing has been reduced from 376 full-time positions to 317 in 2010-11. Further reductions are proposed in 2011-12 which would result in a total of 70 full-time staff positions that will have been eliminated over four years.

#### *Reduced Honor Farm Population*

Closure of the D-E-F Barracks will reduce Honor Farm population by 210 minimum security inmates. This will reduce operating costs such as meals and clothing; however, the reduced operating capacity will increase early inmate releases. In addition, the decreased Honor Farm population will negatively impact the pool of inmates that are available for work crews.

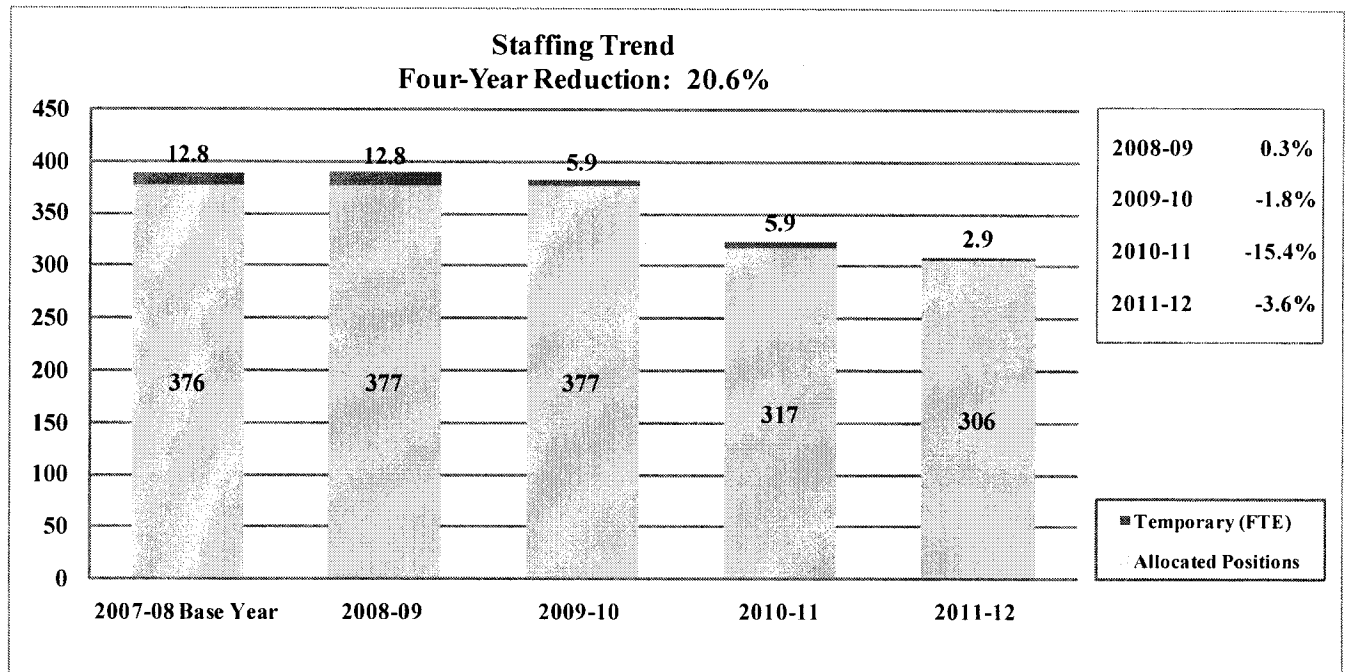
### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Average Daily Inmate Population</i>	1,532	1,512	1,363	1,400	1,400
<i>Monthly Averages</i>					
<i>New Bookings</i>	2,769	2,776	2,408	2,333	2,417
<i>Releases</i>	2,777	2,784	2,466	2,333	2,417



# 2022600000—Sheriff-Custody

## Law & Justice



# 2021626000—Sheriff-Detectives

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$6,491,631	\$5,789,845	\$5,750,057	\$5,750,057	(\$39,788)
Services & Supplies	964,757	1,015,395	827,896	827,896	(187,499)
Fixed Assets	21,683	0	0	0	0
Total Expenditures	\$7,478,071	\$6,805,240	\$6,577,953	\$6,577,953	(\$227,287)
Expenditure Reimbursements	(201,872)	(496,708)	(381,046)	(381,046)	115,662
Total Appropriations	\$7,276,199	\$6,308,532	\$6,196,907	\$6,196,907	(\$111,625)
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$6,261	\$4,000	\$4,000	\$4,000	\$0
Aid from Other Governments	1,397,366	1,289,143	1,443,860	1,443,860	154,717
Charges for Services	196,063	54,000	55,400	55,400	1,400
Miscellaneous Revenues	136,871	53,972	32,000	32,000	(21,972)
Total Revenues	\$1,736,561	\$1,401,115	\$1,535,260	\$1,535,260	\$134,145
<b>Net County Cost</b>	<b>\$5,539,638</b>	<b>\$4,907,417</b>	<b>\$4,661,647</b>	<b>\$4,661,647</b>	<b>(\$245,770)</b>
Allocated Positions	50.0	45.0	45.0	43.0	(2.0)
Temporary (Full-Time Equivalent)	0.1	0.1	0.1	0.1	0.0
Total Staffing	50.1	45.1	45.1	43.1	(2.0)

## Purpose

The Detectives Division of the Sheriff's Office provides law enforcement investigative services in the unincorporated areas of the County, as well as technical evidence services to the Sheriff's Office and other agencies.

Assigned units include:

- Child Abuse and Sexual Assault Unit – Investigates cases involving rape, sexual assaults, child/elder abuse, child neglect, molestation, abduction, and missing or runaway children. This Unit carries the responsibility for the application of Megan's Law, dealing with the identification and mandated registration of known sex offenders.
- Persons Unit – Investigates homicides, suspicious deaths, robberies, assaults, domestic violence, kidnappings, adult missing persons, officer-involved shooting incidents, and protocol case investigations.
- Property/Agricultural Crimes Unit – Investigates burglaries, property thefts, identity theft, arson, fraud, bunco, gangs, and agriculture-related crimes.

- Narcotics Unit – Investigates street-level drug activities and handles drug asset forfeitures, intelligence, and confidential investigations, including clandestine drug laboratories, laboratory dumps, and short-stay traffic reports. This Unit works in conjunction with the METRO Narcotics Task Force.

- Technical Services Unit – Provides investigative support in the form of photographs, evidence collection and storage, fingerprinting of crime scenes and applicants, processing of blood and chemical evidence, processing of latent prints, and assistance to other law enforcement agencies.

## Major Budget Changes

### Salaries & Employee Benefits

- \$238,806 Negotiated salary and benefits adjustments.
- (\$222,775) Delete two positions.
- (\$49,291) Savings from not filling Lieutenant position for six pay periods.

# 2021626000—Sheriff-Detectives

## Law & Justice

- \$58,472 Added a Senior Office Assistant position midyear 2010-11.
- (\$65,000) Decrease in overtime and holiday pay.

### Services & Supplies

- (\$71,950) Decrease in fleet services costs.
- (\$29,202) Decrease in computer lease costs.
- (\$58,067) Decrease in Workers' Compensation Insurance costs.

### Expenditure Reimbursement

- (\$123,593) Decrease in funding from District Attorney's Anti-Drug Abuse grant.

### Revenues

- \$154,717 Increase in Proposition 172 revenue.
- (\$23,972) One-time federal Justice Assistance Grant.

### Program Discussion

The 2011-12 recommended budget for the Detectives Division totals \$6,577,953, which is a decrease of \$227,287 from 2010-11. This change represents salary and benefits adjustments, offset by decreases in operating costs and the deletion of two positions:

- Sergeant - Loss of this position marks the second year in a row that a unit supervisor has been eliminated from the Detectives Division. This change will decrease time available for case review, which may affect the quality of reports.

- Evidence Custodian - This action will reduce evidence room staff by half. Operating hours will be reduced, as there will be no relief coverage for time off. Delays are expected in receiving, tagging, storing, and destroying evidence. Preparation of evidence for Court may also be delayed.

In addition, a Lieutenant position expected to be vacant in March 2012 will remain unfilled in order to generate savings. This will place additional oversight responsibilities on the Division Captain and remaining supervisors.

Loss of staff in the Detectives Division will affect the number and quality of investigations conducted; however, workload is being redistributed to remaining staff and realignments are being made to make the Division as effective as possible.

The budget includes a \$25,000 federal grant from the Drug Enforcement Administration for the Domestic Cannabis Eradication/Suppression program. This annual grant funds helicopter service, training, overtime, and other supplies for the Narcotics Division, and aids in the annual Campaign Against Marijuana Planting operation.

### Fees

The budget includes recommended increases in the Livescan Fee and the Fingerprint Impression Fee. The Livescan Fee is collected from citizens requesting to electronically transmit fingerprints to the California Department of Justice for criminal history and background checks. The fee is proposed to increase from \$25 to \$35. The Fingerprint Impression Fee is charged for ink impressions of fingerprints on a card. This fee is proposed to increase from \$20 to \$25 per card. These fee changes are anticipated to generate an additional \$3,400 per year and will more accurately capture operational costs of providing the specialized services.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Child Abuse/Sexual Assault Cases Received</i>	3,840	3,920	3,014	3,166	3,200
<i>Technical/Services/Counter Traffic</i>	5,250	5,935	5,860	5,675	6,060
<i>Property Cases Received</i>	7,187*	6,932*	6,387	5,619	5,700
<i>Narcotics Cases Received</i>	1,643	1,457	1,512	1,600	1,650
<i>Persons Cases Received</i>	2,326	2,715	2,816	2,950	3,100
<i>Technical Services/Field Calls Dispatched</i>	4,581	4,780	4,689	4,700	4,711
<i>Agricultural Crimes Cases Received</i>	N/A	441	260	300	300

\* Restated

# 2021650000—Sheriff-Lathrop Police Contract

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$3,807,290	\$3,674,488	\$3,589,880	\$3,589,880	(\$84,608)
Services & Supplies	398,097	452,220	382,935	382,935	(69,285)
Fixed Assets	8,394	0	0	0	0
Total Appropriations	\$4,213,781	\$4,126,708	\$3,972,815	\$3,972,815	(\$153,893)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$0	\$96,623	\$101,960	\$101,960	\$5,337
Charges for Services	4,289,116	4,030,085	3,870,855	3,870,855	(159,230)
Total Revenues	\$4,289,116	\$4,126,708	\$3,972,815	\$3,972,815	(\$153,893)
<b>Net County Cost</b>	(\$75,335)	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	26.0	23.0	23.0	23.0	0.0

### Purpose

This budget unit captures costs and reimbursements for the Sheriff's Office to provide contract law enforcement services to the incorporated City of Lathrop.

### Revenues

- (\$159,230) Decrease in reimbursement from the City of Lathrop.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$80,668) Decrease in salary and benefits costs based on assigned employees.
- \$11,061 Increase in overtime costs based on actual experience.
- (\$15,000) Decrease in holiday pay.

#### Services & Supplies

- \$17,520 Increase in training and related travel expenses.
- (\$30,000) Decrease in fleet services costs based on actual experience.
- (\$8,098) Decrease in law enforcement equipment purchases.
- (\$43,955) Decrease in Workers' Compensation Insurance costs.

### Program Discussion

The 2011-12 recommended budget for the Lathrop Police Contract totals \$3,972,815, which is a decrease of \$153,893 from 2010-11. This change reflects the costs of employees assigned to Lathrop Police, reductions in operating expenses, and a decrease in allocated insurance costs. The budget includes use of a portion of funds from the Sheriff's COPS Hiring Recovery Program to partially fund a Deputy Sheriff position, which would otherwise have been eliminated.

Budgeted staffing for 2011-12 includes a Sheriff's Captain serving as Chief of Police, an Administrative Lieutenant, two Sergeants, two Detectives, and seventeen Deputy Sheriffs. The City of Lathrop provides clerical support.

The community has had a favorable response to the level and quality of law enforcement provided by the Sheriff's Office. The contract for police services expires June 30, 2011. County and City staff are currently in the process of negotiating a new agreement for consideration by the Board.

**2021650000—Sheriff-Lathrop Police Contract**  
**Law & Justice**

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**Workload Data**

	<u>Actual</u>			<b>Est./Act.</b>	<b>Projected</b>
	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>
<i>Crime Reports</i>	3,324	3,213	3,446	3,400	4,200
<i>Calls for Service</i>	18,451	19,744	16,719	17,800	18,000
<i>Traffic Citations</i>	1,974	2,257	1,773	2,000	2,000
<i>Parking Citations</i>	1,419	1,397	743	1,200	1,275

# 2021615000—Sheriff-Mountain House

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$792,563	\$847,028	\$835,448	\$835,448	(\$11,580)
Services & Supplies	152,282	165,238	157,533	157,533	(7,705)
Fixed Assets	23,321	0	0	0	0
Total Appropriations	\$968,166	\$1,012,266	\$992,981	\$992,981	(\$19,285)
<b>Earned Revenues By Source</b>					
Charges for Services	\$1,074,932	\$1,012,266	\$992,981	\$992,981	(\$19,285)
Total Revenues	\$1,074,932	\$1,012,266	\$992,981	\$992,981	(\$19,285)
<b>Net County Cost</b>	(\$106,766)	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	7.0	6.0	6.0	6.0	0.0

### Purpose

This budget unit captures costs and reimbursements for the Sheriff's Office to provide contract law enforcement services to the Mountain House Community Services District (MHCSO). Patrol services are provided through a Police Protection Services Agreement with costs fully reimbursed by the MHCSO.

### Services & Supplies

- \$7,480 Increase in fleet services costs.
- (\$6,070) Decrease in computer lease costs.
- (\$8,027) Decrease in Workers' Compensation Insurance costs.

### Revenues

- (\$19,285) Decrease in reimbursement from MHCSO.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$4,294) Decrease in salary and benefits costs based on assigned employees.
- (\$7,286) Decrease in overtime and holiday pay.

### Program Discussion

The 2011-12 proposed budget totals \$992,981, which provides funding for six Deputy Sheriffs and operating expenses.

Workload Data					
	2007-08	Actual 2008-09	2009-10	Est./Act. 2010-11	Projected 2011-12
Crime Reports	657	862	1,063	672	928
Calls for Service	4,359	7,403	8,226	6,948	7,526
Adult Arrests	156	341	378	194	304
Parking Citations	161	269	327	355	317
Traffic Citations	126	260	345	134	246
Coroner Investigations	N/A	N/A	1	4	3

# Sheriff-Operational Grants

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$950,230	\$868,980	\$910,828	\$910,828	\$41,848
Services & Supplies	416,648	520,676	468,705	468,705	(51,971)
Fixed Assets	95,246	0	0	0	0
Total Expenditures	\$1,462,124	\$1,389,656	\$1,379,533	\$1,379,533	(\$10,123)
Expenditure Reimbursements	(200,661)	(202,257)	(202,257)	(202,257)	0
Total Appropriations	\$1,261,463	\$1,187,399	\$1,177,276	\$1,177,276	(\$10,123)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$1,382,064	\$1,017,166	\$970,939	\$970,939	(\$46,227)
Charges for Services	340	0	0	0	0
Miscellaneous Revenues	9,206	16,337	29,608	29,608	13,271
Operating Transfers In	2,291	0	0	0	0
Total Revenues	\$1,393,901	\$1,033,503	\$1,000,547	\$1,000,547	(\$32,956)
Net County Cost	(\$132,438)	\$153,896	\$176,729	\$176,729	\$22,833
Allocated Positions	5.0	5.0	5.0	5.0	0.0

### Purpose

The Sheriff's Office receives various grants which provide funding for specialized areas of law enforcement. This discussion includes grant budgets for Abandoned Watercraft (#2021608000), Cal-MMET (#2021609000), Hi-Tech Crimes Task Force (#2021613000), Rural Crime Task Force (#2021614000), Off-Highway Enforcement (#2021614170), and Technology Projects (#2021625000).

- \$20,000 Increase in vehicle maintenance based on actual experience.
- (\$46,227) Decrease in reimbursement to Probation for staff assigned to Narcotics Task Force.
- (\$7,098) Decrease in Workers' Compensation and Casualty Insurance costs.

### Revenues

- (\$46,227) Decrease in grant funds for Narcotics Task Force.
- \$13,271 Increase in transfers from asset seizure and helicopter sale proceeds to support Narcotics Task Force.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$36,228 Negotiated salary and benefits adjustments.
- \$9,620 Increase in overtime costs.
- (\$4,000) Decrease in holiday pay.

#### Services & Supplies

- (\$14,855) Decrease in radio maintenance, communications costs and professional services.

### Program Discussion

#### Abandoned Watercraft Grant

Since 2001, the Sheriff's Office has received a total of \$519,700 in State grant funding for removal of abandoned watercraft from Delta waterways. During 2009-10, removal work was completed using remaining funds from

# **Sheriff-Operational Grants**

## **Law & Justice**

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a grant awarded in October 2007. The grant has closed and no new grants are pending. However, should a funding opportunity arise, the Sheriff's Office will present the item to the Board for consideration.

### **Cal-MMET Grant**

The Central Valley region has been identified as an area of the State where there is a high concentration of methamphetamine activity. The California Multi-Jurisdictional Methamphetamine Enforcement Team (Cal-MMET) focuses on methamphetamine producers and distributors by creating specialized, investigative units staffed by experienced personnel. Participating law enforcement agencies provide additional resources for investigators and prosecutors specializing in methamphetamine offenses, as well as support staff, equipment, training, and facilities. Cal-MMET works in conjunction with the federally-funded Central Valley High Intensity Drug Trafficking Area and the District Attorney's Anti-Drug Abuse Enforcement Program to strengthen methamphetamine eradication efforts.

In 2001, Cal-MMET funding was sufficient to support twelve County positions, as well as four police officers from three cities. Since then, State budget cuts have necessitated the elimination of multiple positions. As of February 2011, only two County positions remained funded by the Cal-MMET grant.

In March 2010, the Sheriff's Office received additional American Recovery and Reinvestment Act stimulus funding totaling \$195,670 over a two-year period. The stimulus funds have been used to reimburse the Probation Department for a Probation Officer. This grant funding will expire in March 2012.

State funding for 2011-12 is estimated at \$816,719, which, in combination with asset seizure proceeds will support the two remaining Sheriff's Office positions, office space, airplane fuel and maintenance, and other expenditures related to operating a multi-jurisdictional narcotics task force.

### **Hi-Tech Crimes Task Force Grant**

The Sacramento Valley Hi-Tech Crimes Task Force is a multi-jurisdictional agency focused on combatting high-technology crimes, telecommunications fraud, crimes against children, identity thefts, and the recovery/analysis of digital evidence. The Task Force is coordinated by the Sacramento County Sheriff's Department, which passes through a portion of its State grant to fund a Deputy Sheriff to combat high-technology crimes in San Joaquin County.

Originally awarded in May 2000, the grant initially funded the full cost of a Deputy Sheriff position. Since then, rising salary and benefits costs have outpaced the grant award amount, requiring increasing County subvention to continue full-time participation on the Task Force. For 2011-12, State funding of \$70,000 partially offsets the estimated program cost of \$152,185.

### **Rural Crime Task Force Grant**

The County receives State grant funding for rural crime prevention. The grant is administered by the District Attorney and has historically provided funding for two Deputy Sheriff positions to fight rural crime. These officers investigate reported rural crimes and follow-up on information regarding suspected crime rings. They also attend community meetings to inform the public about the Rural Crime Task Force and to learn community perceptions of rural crime issues.

The two grant-funded officers work in conjunction with three County-funded deputies and a Sergeant allocated in the Detectives Division, to form an Agricultural Crimes Task Force. This has allowed the expansion of investigations into thefts of diesel, hay, livestock, produce, and wire and metals.

The State grant initially funded the full cost of two deputy positions; however, the amount has not risen over time to offset cost increases. The total recommended budget for 2011-12 is \$296,801, of which \$202,257 is offset by State funding.

### **Off-Highway Enforcement Grant**

The Sheriff's Office has historically received State grant monies to perform off-highway vehicle law enforcement, including funding for deputy overtime, off-highway vehicles, and equipment. Funds awarded for 2010-11 will be exhausted by June 2011. A funding application will be submitted for the 2011-12 season. If funds are awarded, the Sheriff will return to the Board to accept the grant and adjust the budget as appropriate. If not, enforcement will be continued on a limited basis.

### **Technology Projects**

In December 2008, the County accepted a U.S. Department of Justice, Office of Community Oriented Policing Technology Grant in the amount of \$93,530 to purchase radios and radio consoles. The Sheriff's Office is currently in the process of purchasing the items. No new appropriations are requested for 2011-12.



# 2021620000—Sheriff-Patrol

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$21,316,174	\$18,413,643	\$18,208,035	\$17,680,295	(\$733,348)
Services & Supplies	4,779,795	4,739,690	4,913,078	4,837,726	98,036
Fixed Assets	43,609	30,215	27,405	27,405	(2,810)
Total Expenditures	\$26,139,578	\$23,183,548	\$23,148,518	\$22,545,426	(\$638,122)
Expenditure Reimbursements	(115,803)	(102,000)	(277,000)	(277,000)	(175,000)
Total Appropriations	\$26,023,775	\$23,081,548	\$22,871,518	\$22,268,426	(\$813,122)
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$1,500	\$1,000	\$1,400	\$1,400	\$400
Fines/Forfeitures/Penalties	837	41,000	40,500	40,500	(500)
Aid from Other Governments	5,470,671	6,540,521	7,244,262	7,244,262	703,741
Charges for Services	383,633	354,893	285,389	285,389	(69,504)
Miscellaneous Revenues	9,455	0	4,000	4,000	4,000
Operating Transfers In	80,000	45,000	80,000	80,000	35,000
Total Revenues	\$5,946,096	\$6,982,414	\$7,655,551	\$7,655,551	\$673,137
Net County Cost	\$20,077,679	\$16,099,134	\$15,215,967	\$14,612,875	(\$1,486,259)
<b>Staffing</b>					
Allocated Positions	174.0	132.0	132.0	123.0	(9.0)
Temporary (Full-Time Equivalent)	0.8	0.8	0.8	0.8	0.0
Total Staffing	174.8	132.8	132.8	123.8	(9.0)

## Purpose

The Patrol Division of the Sheriff's Office provides law enforcement services in the unincorporated areas of the County. Deputies respond to calls for service and engage in proactive law enforcement designed to enhance public safety and reduce criminal activity.

The Division fields several specialized units including: Abatement Enforcement, Street Crimes, Administrative Support, Case Management, Mobile Law Enforcement Center, Police and Corrections Team, County Parks Enforcement, Bicycle Patrol, and Crime Analysis.

The Division also maintains a Critical Incident Management Team covering Special Weapons and Tactics (SWAT), Explosive Ordnance Disposal, and Hostage Negotiations. This Team is managed within the Patrol Division, but members may be assigned to other divisions.

Citizen volunteer units such as the Sheriff's Team of Active Retired Seniors (STARS), Horse Posse, and Search and Rescue complement Division operations.

## Major Budget Changes

### Salaries & Employee Benefits

- \$767,811 Negotiated salary and benefits adjustments.
- \$108,315 Added a Deputy Sheriff for Airport Security midyear 2010-11.
- (\$1,113,399) Delete nine positions.
- (\$498,364) Savings from not filling various positions when vacated.
- \$24,994 Overtime for Airport Security.
- (\$22,705) Decrease in overtime costs for canine care and maintenance.

### Services & Supplies

- \$154,561 Increase in fleet services to reflect actual experience.
- \$159,413 Increase in radio maintenance costs.

- (\$31,138) Decrease in computer lease costs.
- (\$250,035) Decrease in Workers' Compensation Insurance costs.
- \$60,005 Increase in Casualty Insurance costs.

### Fixed Assets

- \$27,405 Canines (3).

### Expenditure Reimbursements

- \$182,000 Reimbursement from Airport for law enforcement services.

### Revenues

- \$600,196 Increase in Proposition 172 revenue.
- \$84,365 Increase in federal funding for Universal Hiring Program and COPS Hiring Recovery Program (CHRP).

- \$18,000 Increase in federal funding for overtime enforcement and bullet-proof vests.
- \$10,000 Increase in special event revenue.
- (\$33,700) Decrease in False Alarm fee revenue to reflect actual experience.
- \$18,000 Increase in reimbursement for Lathrop Police Services.
- (\$64,000) Delete reimbursement from Stockton Unified School District for School Resource Officer.
- \$35,000 Increase in funding from Abandoned Vehicle Abatement Fund.

### Program Discussion

The 2011-12 recommended budget for the Patrol Division totals \$22,545,426, which is a decrease of \$638,122 from 2010-11. This change reflects salary and benefits adjustments, offset by anticipated savings from not filling vacant positions, and the deletion of nine positions:

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Service Population</i>	141,798	144,897	146,196	147,035	148,272
<i>Documented Calls For Service</i>	112,726	130,783	144,476	141,749	146,098
<i>Officer Initiated</i>	28,763	44,195	53,621	47,554	48,457
<i>Citizen Initiated</i>	83,963	86,588	90,855	94,195	97,641
<i>SWAT/Hostage Negotiation*</i>	16	29**	28	28	28
<i>Trainees In Field Training*</i>	52**	57**	32	25	30
<i>Canine Searches*</i>	247**	318**	299	320	360
<i>Missing Person Calls</i>	1,529	1,523	1,603	2,064	1,730
<i>Adult Arrests</i>	7,319	7,383	9,342	8,285	8,337
<i>Juvenile Arrests</i>	698	744	642	552	524
<i>Towed Vehicles Processed*</i>	1,219**	1,400**	1,312	1,440	1,500
<i>Abated Properties*</i>	266**	312**	181	216	240
<i>Coroner Investigations</i>	1,246	1,152	1,347	1,366	1,288
<i>Documented Reports</i>	24,489**	24,670**	26,126	23,880	24,892
<i>Supplemental Reports</i>	13,546**	14,622**	12,668	10,906	12,732

\* Calendar Year \*\* Restated

# 2021620000—Sheriff-Patrol

## Law & Justice

- Deputy Sheriff (7) – These reductions will greatly impact basic police services to County residents in the areas of proactive policing and self-initiated activity, along with the availability to respond to calls for service, critical incidents, and general community needs.
- Sergeants (2) – Loss of these positions will decrease supervision for the patrol teams. Response to critical incidents and citizen inquiries and complaints will be impacted. Also, supervision of major programs such as Airport Police, Field Training Officer, Reserve Officer, and Case Management will be extremely limited.

Additionally, three Sergeant and four Lieutenant positions anticipated to become vacant during the year will be kept unfilled in order to generate budget savings.

Over the past three years, Patrol Division staffing has been reduced from a total of 168 full-time positions in 2007-08 to 132 in 2010-11. Reductions proposed for 2011-12 will further decrease staffing to 123 full-time positions. This represents a loss of 45 positions, including 42 sworn staff, over a four-year span.

## Supplemental Request

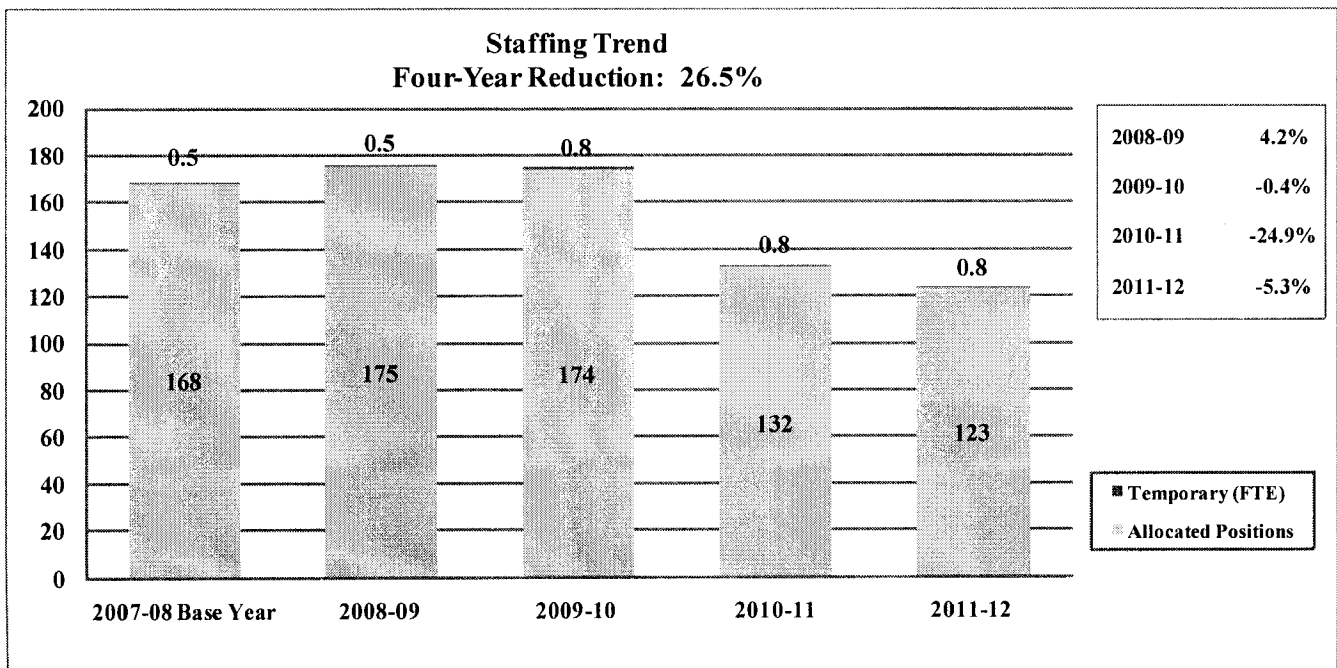
The Sheriff has requested \$527,740 to retain five Deputy Sheriff positions recommended for deletion in order to meet budget reduction goals. The request also includes \$75,352 in vehicle costs for a total requested amount of \$603,092. Should this funding request not be approved, the Sheriff has requested the position allocations be kept as “unfunded.”

Due to budgetary constraints, funding for this request has not been included in the recommended 2011-12 budget.

## Unfunded Positions

In order to achieve \$3.1 million in salary savings as part of the proposed budget, the Sheriff has identified 32 positions in various divisions to remain vacant throughout 2011-12:

- Patrol - Sergeant (2), Deputy Sheriff (2)
- Communications - Communications Dispatcher III
- Detectives - Sergeant, Evidence Custodian
- Records - Senior Administrative Supervisor, Radio Communications Specialist (5), Senior Office Assistant



- Administration - Sheriff's Captain, Office Secretary, Senior Office Assistant
- Information Systems - Department Information Systems Analyst IV
- Court Services - Office Secretary
- Custody - Correctional Sergeant, Correctional Officer, Materiel Services Coordinator, Central Services Manager, Sheriff Inmate Labor Specialist III (2), Sheriff Inmate Labor Specialist II, Office Secretary, Office Assistant Specialist
- Work Programs - Work Program Specialist II, Work Specialist I (2), Senior Office Assistant

The recommended budget deletes these positions, as there is no funding identified to support the cost. The Sheriff has requested the position allocations be retained and designated as "unfunded" rather than deleting from the budget.

Given the County's fiscal condition, it is probable that these positions will need to remain vacant. Therefore, it is recommended that the position allocations be deleted from the budget.

In the event additional resources become available for the Sheriff's operations, the County Administrator's Office will work with the Sheriff's Office to expedite the restoration of impacted positions.

# 2025700000—Sheriff-Public Administrator

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$381,329	\$334,675	\$365,561	\$365,561	\$30,886
Services & Supplies	28,905	21,886	29,431	29,431	7,545
Total Appropriations	\$410,234	\$356,561	\$394,992	\$394,992	\$38,431
<b>Earned Revenues By Source</b>					
Charges for Services	\$112,843	\$101,000	\$111,000	\$111,000	\$10,000
Total Revenues	\$112,843	\$101,000	\$111,000	\$111,000	\$10,000
Net County Cost	\$297,391	\$255,561	\$283,992	\$283,992	\$28,431
Allocated Positions	4.0	3.0	4.0	4.0	1.0

### Purpose

The Public Administrator is mandated under California law to take charge of estates when no other person qualifies. This includes administration of estates when an executor is not able to serve, and where no person having priority of appointment over the Public Administrator can be, or is willing to be, appointed as administrator.

Staff participate in a full-range of activities established by the California Probate Code. Responsibilities include locating and determining heirs; marshaling, protecting, and liquidating assets as required; making funeral arrangements; paying estate debts; managing and selling real and personal property; clearing tax obligations of estates; preparing estate financial reports; distributing residue to those entitled; and coordinating casework with County Counsel, the courts, and other agencies.

In some cases, the Public Administrator serves to administer the estate to its conclusion; in others, the Public Administrator serves as caretaker until the family is located, and then refers the case to the family for completion. In these cases, the Public Administrator's office helps the public navigate through the probate procedures by answering questions and providing forms to help citizens in administering a family member's estate.

The Public Administrator is not an attorney and does not offer legal advice. The services of County Counsel are

employed for legal work. The Public Administrator's office is paid statutory fees for its work, with a portion of those fees allocated to County Counsel for legal services.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$18,459 Negotiated salary and benefits adjustments.
- \$12,427 Additional funding to restore a Deputy Public Administrator position in January 2012.

#### Revenues

- \$10,000 Increase in investment management fee revenue.

### Program Discussion

The 2011-12 recommended budget for the Public Administrator totals \$394,992, which is an increase of \$38,431 from 2010-11. This change represents salary and benefits adjustments and restoration of a previously deleted Deputy Public Administrator position to assist in managing ongoing caseload. In order to achieve budget savings, the restored position will remain vacant until January 2012.

**2025700000—Sheriff-Public Administrator**  
**Law & Justice**

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**Workload Data**

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Decedent Estates</i>	111	103	102	108	120
<i>Estates with Real Estate</i>	15	12	8	10	10
<i>Re-opened Cases</i>	3	2	8	18	20
<i>Cases Referred to Family Members</i>	40	35	35	33	34
<i>Average Number of Open Cases</i>	65	65	68	60	75

# 2021628000—Sheriff-Records

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$3,571,048	\$3,292,918	\$3,127,389	\$3,127,389	(\$165,529)
Services & Supplies	440,823	463,125	398,133	398,133	(64,992)
Total Appropriations	\$4,011,871	\$3,756,043	\$3,525,522	\$3,525,522	(\$230,521)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$1,457,298	\$1,335,694	\$1,504,166	\$1,504,166	\$168,472
Charges for Services	149,299	149,000	156,527	156,527	7,527
Miscellaneous Revenues	0	53,336	0	0	(53,336)
Total Revenues	\$1,606,597	\$1,538,030	\$1,660,693	\$1,660,693	\$122,663
<b>Net County Cost</b>	\$2,405,274	\$2,218,013	\$1,864,829	\$1,864,829	(\$353,184)
<b>Allocated Positions</b>	56.0	46.0	46.0	39.0	(7.0)
Temporary (Full-Time Equivalent)	2.6	0.0	2.0	2.0	2.0
<b>Total Staffing</b>	58.6	46.0	48.0	41.0	(5.0)

### Purpose

The Records Division of the Sheriff's Office performs specialized criminal and jail inmate record keeping functions. The Division consists of two primary areas:

- Criminal Records – Functions involve processing warrants, subpoenas, crime reports, restraining orders and court-ordered record expungements, as well as maintenance and submission of crime statistics to State and federal agencies. Criminal Records also supports Patrol and Detective Divisions on a 24 hours per day, 7 days per week basis by processing information requests via the police radio.
- Custody Records – Maintains and updates records related to inmates in custody, including all incoming custody phone traffic, paperwork related to inmate monies, court appearances, sentences, court orders, bail bonds, bookings, citations, and releases.

- \$66,556 Funding for part-time staff.
- \$43,396 Increase in overtime costs to reflect actual experience.

### Services & Supplies

- (\$25,835) Decrease in radio maintenance costs.
- (\$19,061) Decrease in computer lease costs.
- \$24,850 Increase in data processing charges.
- (\$39,531) Decrease in Workers' Compensation Insurance costs.

### Revenues

- \$163,472 Increase in Proposition 172 revenue.
- (\$53,336) One-time federal Justice Assistance Grant.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$230,611 Negotiated salary and benefits adjustments.
- (\$506,093) Delete seven positions.

### Program Discussion

The 2011-12 recommended budget for the Records Division totals \$3,525,522, which is a decrease of \$230,521 from 2010-11. This change reflects salary and benefits adjustments, and an increase in part-time staff and

overtime, offset by the deletion of seven full-time positions:

- Radio Communications Specialists (5) - The proposed deletions represent a 45% decrease in the number of Radio Communications Specialist positions. These individuals perform status updates of temporary warrants, missing persons, restraining orders, stolen vehicles, weapons, and property into various law enforcement databases. This change will require relocating remaining staff to the Communications Center where dispatchers will be expected to provide assistance while also maintaining their existing duties.

Radio Communications Specialists also provide assistance for Custody and Criminal Records. Loss of staff may result in inmates released in error, typing backlogs for crime reports and Coroner reports, and non-compliance with Department of Justice statistical reporting deadlines.

- Senior Administrative Supervisor - Loss of this position will make it difficult to monitor schedules and productivity for efficient deployment of staff. Impacted areas include follow-up and support documentation for personnel issues; updating of policies and procedures; staff training; equipment maintenance; and ordering of supplies.
- Senior Office Assistant - This reduction will greatly impact processing of crime reports. Backlogs are expected as priority is given to meeting legally-mandated deadlines. Staff may be unable to meet 24-hour turnaround times for arrests and priority cases. Non-priority cases will be typed and processed only as workload permits.

In an effort to mitigate the decreases in full-time staff, the budget includes funding for part-time staff to perform some of the typing workload.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10		
<i>Warrant Checks</i>	170,576	191,721	209,907	185,410	183,385
<i>Warrants Identified</i>	11,839	9,672	8,981	9,106	8,844
<i>Restraining Orders</i>	1,726	2,226	1,503	1,308	1,011
<i>Documented Report Pages</i>	86,848	93,306	96,320	91,768	87,411
<i>Documented Reports Sold</i>	1,762	1,853	1,811	1,697	1,624
<i>Citations Processed</i>	2,510	2,615	3,245	2,748	2,869
<i>Jail Bookings</i>	33,071	33,459	28,974	25,820	22,684
<i>Court Cap Inmate Releases</i>	4,211	3,021	2,371	1,568	1,134
<i>Documented and Supplemental Reports</i>	32,494	34,239	31,260	30,375	28,624
<i>Law Enforcement Backgrounds</i>	2,794	1,944	1,495	1,860	1,872



# Sheriff-Special Fund Programs

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

Narcotics Enforcement & General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$80,476	\$89,563	\$92,875	\$92,875	\$3,312
Services & Supplies	578,315	966,164	847,702	847,702	(118,462)
Fixed Assets	60,927	250,000	659,000	659,000	409,000
Operating Transfers Out	95,000	101,500	85,000	85,000	(16,500)
Total Appropriations	\$814,718	\$1,407,227	\$1,684,577	\$1,684,577	\$277,350
<b>Earned Revenues By Source</b>					
Interest/Rents	\$263	\$300	\$200	\$200	(\$100)
Aid from Other Governments	30	60,000	60,000	60,000	0
Miscellaneous Revenues	5,306	4,700	0	0	(4,700)
Operating Transfers In	806,084	1,316,086	1,594,496	1,594,496	278,410
Fund Balance	3,035	26,141	29,881	29,881	3,740
Total Revenues	\$814,718	\$1,407,227	\$1,684,577	\$1,684,577	\$277,350
Net County Cost	\$0	\$0	\$0	\$0	\$0
<b>Staffing</b>					
Allocated Positions	1.0	1.0	1.0	1.0	0.0
Temporary (Full-Time Equivalent)	0.5	0.5	0.5	0.5	0.0
Total Staffing	1.5	1.5	1.5	1.5	0.0

### Purpose

The Sheriff's Office receives asset forfeiture funds from both the State and federal governments as the result of narcotics-related arrests. In addition, vehicle registration fees provide funding for the Automated Fingerprint Identification (ID) Program and the Auto Theft Task Force.

The Special Fund Programs discussion includes four individual budget units: State Narcotics Enforcement (#2021606000), Federal Narcotics Enforcement (#2021607000), Automated Fingerprint ID (#2021610000), and Auto Theft Task Force (#2021627000).

### Major Budget Changes

#### Services and Supplies

- (\$27,129) Decrease in maintenance and communications costs for Automated Fingerprint ID system.
- (\$55,000) One-time professional services cost for Automated Fingerprint ID.

- (\$19,000) Decrease in software expense.
- (\$23,590) Decrease operating costs for Auto Theft Program.

#### Fixed Assets

- \$659,000 Equipment for Automated Fingerprint ID Program.

#### Operating Transfers Out

- (\$16,500) Decrease funding support to Sheriff's operating budgets for Automated Fingerprint ID and Auto Theft Program activities.

#### Revenues

- \$309,390 Increase in reimbursement from Automated Fingerprint ID Fund.
- (\$30,980) Decrease in reimbursement from Auto Theft Investigation Fund.

# ***Sheriff-Special Fund Programs***

## ***Law & Justice***

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### **Program Discussion**

#### **State Narcotics Enforcement Fund**

State law establishes procedures for the forfeiture and distribution of property used in the commission of controlled substance offenses, including the requirement that property transferred to a local agency, including cash or proceeds, be used for law enforcement purposes.

For 2011-12, a total of \$30,081 in asset forfeiture monies will be used for replenishing a cash fund for narcotics investigations; pager service; operation and maintenance of the Sheriff's Mobile Law Enforcement Center; and law enforcement equipment for the Detectives Division.

#### **Federal Narcotics Enforcement Fund**

Federal law prescribes the method for disposition of assets or proceeds used in drug crimes, including the transfer of seized assets to local law enforcement agencies. Following the close of each fiscal year, the Board approves an agreement to participate in the Federal Equitable Sharing Program. This agreement and an annual certification report must be submitted within 60 days after the close of the fiscal year in order to receive shared cash, property, or proceeds seized as part of a federal asset forfeiture case.

In 2011-12, \$60,000 from the Narcotics Enforcement Fund will be used for law enforcement equipment and maintenance to support the Investigations Division.

#### **Automated Fingerprint Identification Fund**

The Automated Fingerprint ID Fund is funded by an assessment added to various fines, penalties, and forfeitures, in addition to receiving a fee of \$1 per vehicle

registered in the County. Collection of the vehicle registration fee is authorized until January 1, 2012.

Monies collected in the Fund are used for expenses relating to fingerprint identification systems, including the purchase and maintenance of equipment that allows local law enforcement agencies to access the Cal ID (California Identification) system, which contains over five million fingerprints. Expenditures are overseen by the Remote Access Network (RAN) Committee, with input from its Technical Advisory Committee. The RAN Committee is comprised of a member of the Board of Supervisors, the Sheriff, the District Attorney, local police chiefs, a Mayor of a local city, and a member-at-large.

In 2011-12, a total of \$1,326,495 is budgeted for systems maintenance, communications, software, and various automation equipment. This represents an increase of \$309,390 from 2010-11, reflecting the addition of several new automation projects and system upgrades.

#### **Auto Theft Task Force**

The Auto Theft Task Force includes personnel from the California Highway Patrol, District Attorney's Office, Sheriff's Office, Probation Department, and local police departments. Funded by an assessment fee of \$1 per vehicle registration in the County, monies are used exclusively to investigate and prosecute auto theft cases.

The 2011-12 Auto Theft Task Force budget for the Sheriff's Office totals \$268,001, which provides funding for a Senior Office Assistant, a part-time Evidence Technician, partial reimbursement for a Deputy Sheriff allocated to the Patrol Division, and miscellaneous supplies and equipment. Funding for Task Force personnel from other agencies is paid directly and not included as part of this budget.

# 2022620000-Sheriff-Work Programs

## Law & Justice

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,058,708	\$1,114,134	\$841,935	\$841,935	(\$272,199)
Services & Supplies	349,538	165,674	251,835	251,835	86,161
Fixed Assets	10,015	0	0	0	0
Total Appropriations	\$1,418,261	\$1,279,808	\$1,093,770	\$1,093,770	(\$186,038)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$26,916	\$24,911	\$27,960	\$27,960	\$3,049
Charges for Services	1,095,491	1,204,271	1,045,000	1,045,000	(159,271)
Miscellaneous Revenues	1	0	0	0	0
Total Revenues	\$1,122,408	\$1,229,182	\$1,072,960	\$1,072,960	(\$156,222)
<b>Net County Cost</b>	\$295,853	\$50,626	\$20,810	\$20,810	(\$29,816)
<b>Allocated Positions</b>	13.0	13.0	13.0	9.0	(4.0)

## Purpose

The Sheriff's Work Programs budget includes programs that provide alternatives to incarceration for eligible individuals who have been sentenced by the Court. These programs are an effective means of reducing overcrowding in the County Jail. The programs include:

- Alternative Work Program (AWP) – Participants serve two to five days per week in community service in lieu of serving time in custody. Court referrals and aggressive recruiting of candidates in custody have reduced the number of early releases as required under the court cap. This process has had a positive impact on managing the Jail population and has allowed better management of low-risk inmates.
- Electronic Monitoring Program (EMP) – EMP provides a radio frequency ankle bracelet system for home detention monitoring of sentenced inmates. The Program provides the advantage of keeping offenders gainfully employed, providing for their families, and fulfilling other community obligations, while paying their debt to society. It also provides an option for the chronically ill to serve their sentence at home, allowing access to their own medical care providers and relieving pressure on Correctional Health Services.

Staff is automatically notified if a participant moves beyond a pre-determined range from the monitoring system's base unit in the home. If alcohol is a factor in the crime committed, offenders can be tested (at random) several times a day for alcohol consumption via an alcohol screening device incorporated into the EMP equipment.

- Work Furlough Program (WFP) – Participants work at their normal paying jobs during the day, but spend evenings and weekends in custody. Since WFP does not relieve jail overcrowding, it is reserved for applicants who are gainfully employed, have dependents to support, and are not qualified to participate in AWP or EMP.

## Major Budget Changes

### Salaries & Employee Benefits

- \$13,925 Negotiated salary and benefits adjustments.
- (\$281,124) Delete three Work Program Specialists and a Senior Office Assistant position.
- (\$5,000) Decrease in overtime costs.

# 2022620000-Sheriff-Work Programs

## Law & Justice

### Services & Supplies

- (\$11,350) Decrease in fleet services costs.
- \$120,000 Allocated department overhead.
- (\$10,788) Decrease in computer lease costs.
- (\$7,837) Decrease in Workers' Compensation Insurance costs.

### Revenues

- (\$159,271) Decrease in Work Programs revenue due to low participation.

decreases in overtime, vehicle and computer costs, and the deletion of three Work Program Specialists and a Senior Office Assistant position.

The loss of the Senior Office Assistant position may result in delays at the reception counter to make appointments and interview program participants. In addition, supervisors currently tasked with monitoring inmate participation and compliance with program rules may be given additional duties such as work site roster maintenance; ordering crime reports and criminal histories; and coordination of work sites, vendors, and the Work Programs office.

### Program Discussion

The 2011-12 recommended Work Programs budget totals \$1,093,770, which is a decrease of \$186,038 from 2010-11. This change reflects salary and benefits adjustments, and departmental overhead costs, offset by

In 2010-11, a new fee structure was adopted for Work Program participants which was expected to generate additional revenue. Unfortunately, program participation has been low and the additional income did not materialize. This revised revenue estimate is reflected in the proposed budget for 2011-12.

#### Workload Data

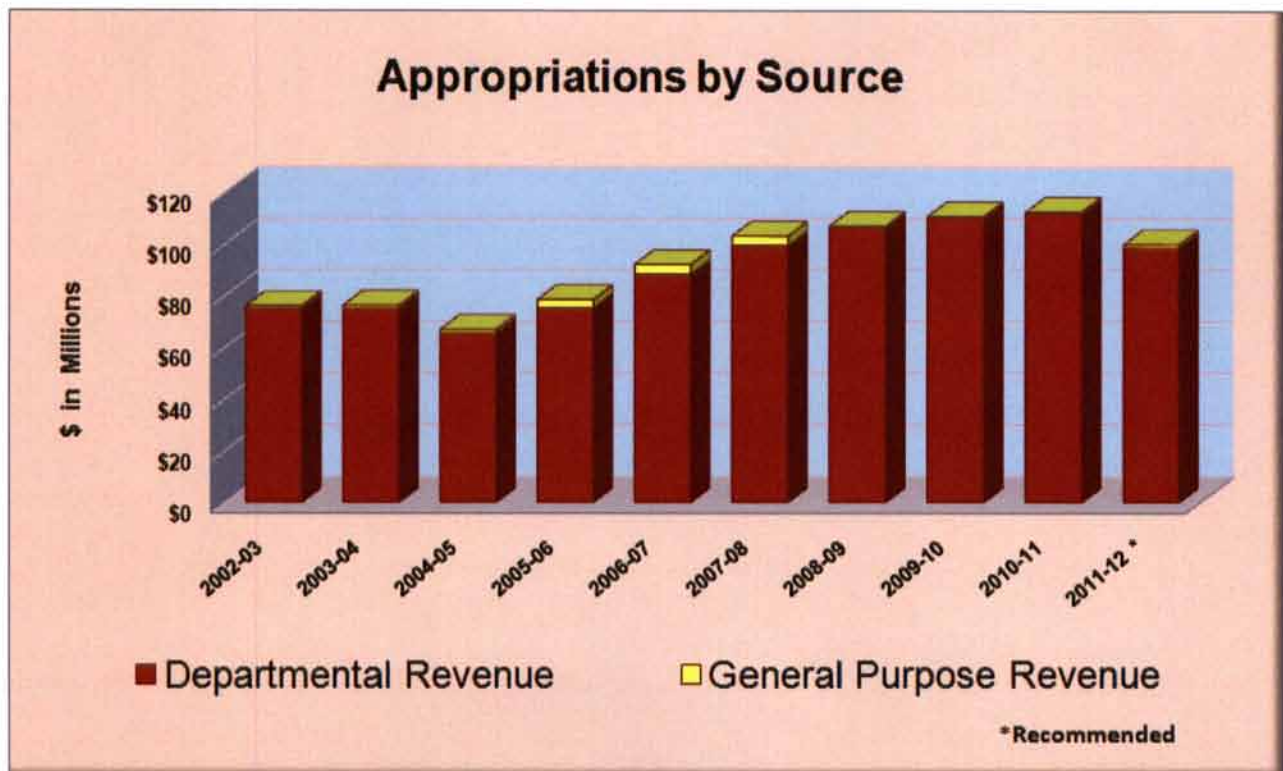
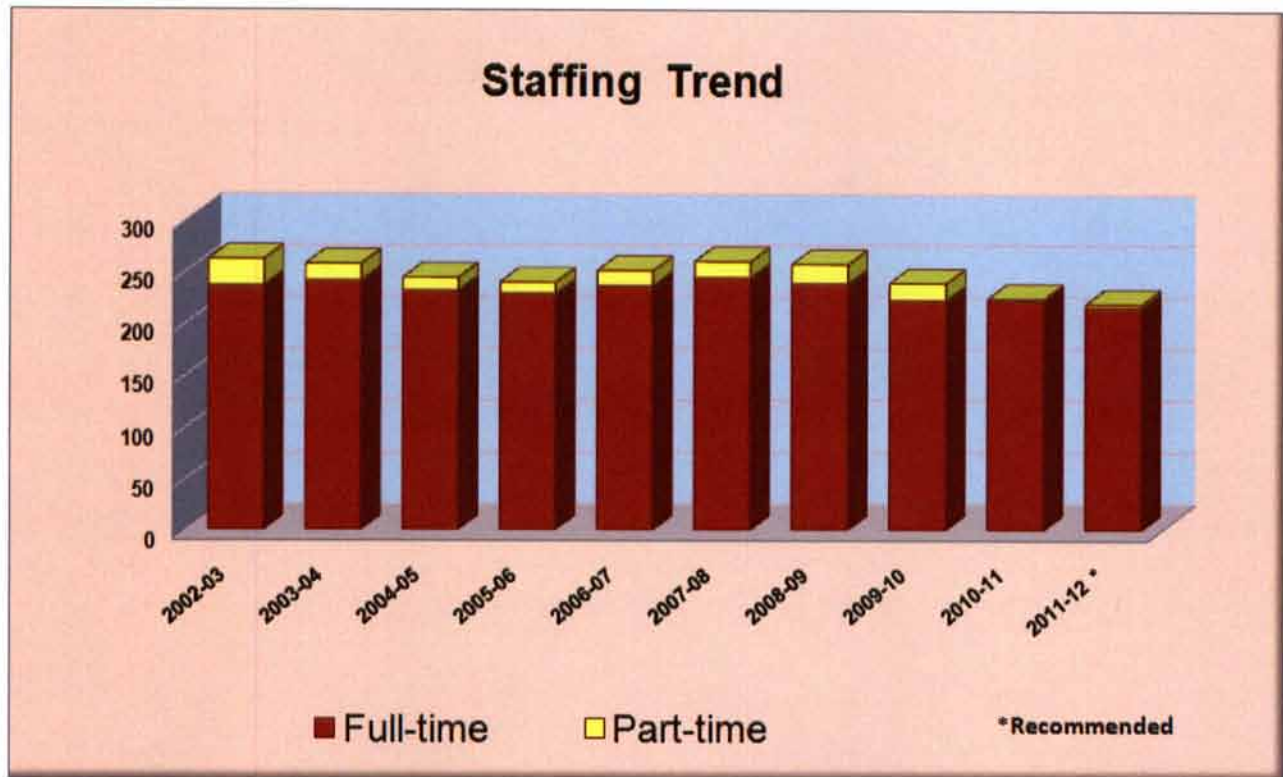
	Actual			Est./Act. 2010-11	Projected 2011-12
	2007-08	2008-09	2009-10		
<i>Scheduled Daily Average Participants</i>					
<i>Alternative Work Program</i>	129	121	148	132	141
<i>Work Furlough Program</i>	6	4	2	1	2
<i>Electronic Monitoring Program</i>	17	20	30	24	27

## Roads & Facilities Appropriations

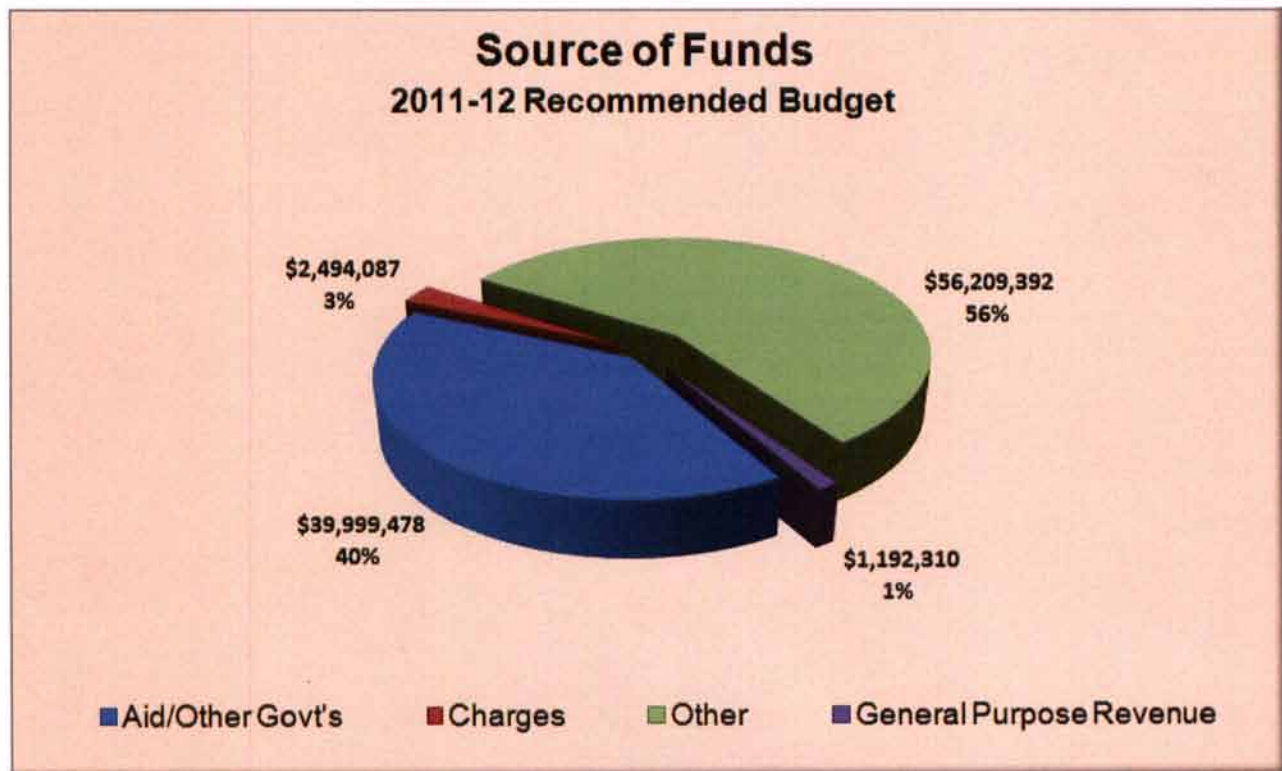
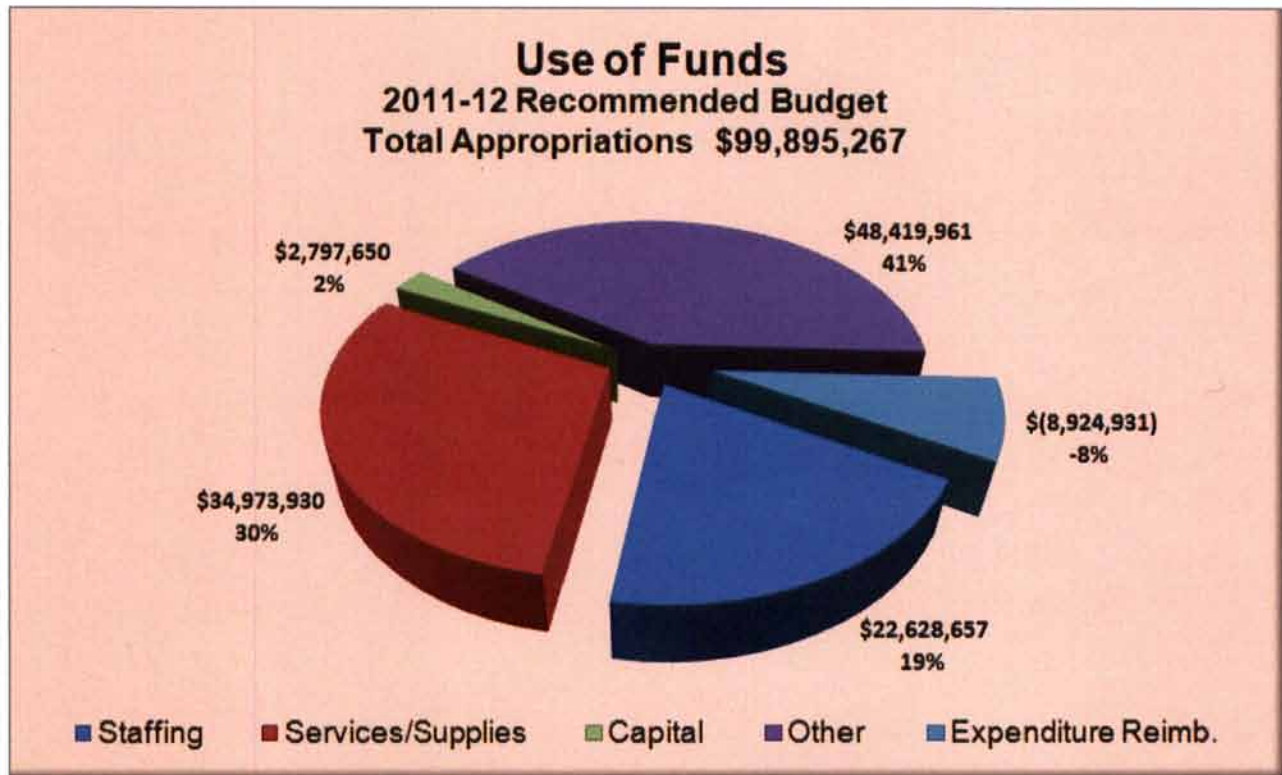
	Page Number	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Public Works</b>					
2023070000 Delta Activities	E-24	\$0	\$800,000	\$800,000	\$800,000
3030101000 Administration	E-6	2,132,319	2,726,079	2,726,079	593,760
3030103000 Engineering	E-10	9,638,049	9,445,537	9,445,537	(192,512)
3030105000 Road Maintenance	E-13	12,709,541	12,871,107	12,871,107	161,566
3030106000 Construction	E-15	38,126,100	30,210,195	30,210,195	(7,915,905)
3030108000 Development Services	E-17	754,204	542,579	542,579	(211,625)
3030900000 Community Infrastructure - Engineering	E-25	33,000	32,000	32,000	(1,000)
<b>Road Districts</b>					
3031300000 Road District #1	E-27	3,114,734	3,237,442	3,237,442	122,708
3031400000 Road District #2	E-27	2,434,903	1,251,795	1,251,795	(1,183,108)
3031500000 Road District #3	E-27	980,927	1,128,111	1,128,111	147,184
3031600000 Road District #4	E-27	5,718,933	6,087,404	6,087,404	368,471
3031700000 Road District #5	E-27	5,823,384	6,150,102	6,150,102	326,718
3039900000 Community Infrastructure	E-28	20,689,387	20,335,759	20,335,759	(353,628)
9230901000 Airport Enterprise Fund	E-30	10,296,518	5,355,380	5,077,157	(5,219,361)
<b>Total - Roads &amp; Facilities</b>		<b>\$112,451,999</b>	<b>\$100,173,490</b>	<b>\$99,895,267</b>	<b>(\$12,556,732)</b>

## Roads & Facilities

### Statistical Summary



## Roads & Facilities Statistical Summary





# Airport Enterprise Fund

## Roads & Facilities

Susan Palmeri, Airport Director

Airport Enterprise Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$952,978	\$1,124,887	\$1,110,736	\$832,513	(\$292,374)
Services & Supplies	1,319,828	1,516,824	1,266,682	1,266,682	(250,142)
Other Charges	354,812	354,812	354,812	354,812	0
Fixed Assets	750,150	7,299,995	2,623,150	2,623,150	(4,676,845)
Total Appropriations	\$3,377,768	\$10,296,518	\$5,355,380	\$5,077,157	(\$5,219,361)
<b>Earned Revenues By Source</b>					
Taxes	\$495,249	\$492,000	\$412,356	\$412,356	(\$79,644)
Interest/Rents	13,895	15,000	10,000	10,000	(5,000)
Airport Special Revenues	2,155,982	8,606,348	3,821,938	3,821,938	(4,784,410)
Miscellaneous Revenues	3,599	0	(500)	(500)	(500)
Operating Transfers In	386,477	0	207,010	207,010	207,010
Fund Balance	6,506	940,860	384,043	384,043	(556,817)
Total Revenues	\$3,061,708	\$10,054,208	\$4,834,847	\$4,834,847	(\$5,219,361)
Net County Cost	\$316,060	\$242,310	\$520,533	\$242,310	\$0
<b>Staffing</b>					
Allocated Positions	12.0	10.0	10.0	8.0	(2.0)
Temporary (Full-Time Equivalent)	0.3	0.3	0.0	0.0	(0.3)
Total Staffing	12.3	10.3	10.0	8.0	(2.3)

## Purpose

The Stockton Metropolitan Airport serves the commercial, corporate business, and general aviation needs of San Joaquin County. The Airport is in a foreign trade zone, and is conveniently located and easily accessible by two major north-south arterials in California – Interstate 5 and U.S. Highway 99.

The Department of Aviation plans, operates, and maintains the safety and appearance of the Airport to meet the highest standards. The Department also manages numerous tenant agreements and facilities; provides a safe and efficient facility for the operation of aircraft; promotes development of Airport property for aviation and commercial related services; obtains and administers Federal Aviation Administration (FAA) grants; and reviews all development proposals within the Airport's sphere-of-influence to ensure compatibility with federal, State, and local standards.

## Major Budget Changes

### Salaries & Employee Benefits

- \$61,369 Negotiated salary and benefits adjustments.
- (\$278,223) Delete Airport Deputy Director and Administrative Assistant positions.
- (\$75,520) Deleted an Airport Operation Specialist midyear 2010-11.

### Services & Supplies

- (\$300,000) Elimination of funds to attract additional airline service.
- (\$132,000) Decrease in consultant services for Airport Master Plan and Airport Special Purpose Plan.
- \$182,119 Contracted law enforcement services with the Sheriff's Office.



# Airport Enterprise Fund

## Roads & Facilities

### Expenditure Reimbursements

- \$43,713 Cost Allocation Plan adjustment.

### Fixed Assets

- \$2,623,150 Terminal apron design and construction.

### Revenues

- (\$4,676,845) Decrease in FAA grants for Airport facility improvement projects.
- (\$556,818) Decrease in use of reserve balance from the Airport Enterprise Fund.
- (\$79,644) Decrease in property taxes due to decline in assessed value.
- \$72,224 Increase in terminal concessions.
- \$32,010 Increase in Passenger Facility Charges.

these operations, the Airport continues to operate at a loss. General aviation activity has continued to decline due to the economy and the high cost of fuel. Airport tenants are slow to pay or are delinquent in payments, which increases both administrative and legal costs associated with collection. Limited opportunities exist to increase lease revenue because a majority of the Airport's leases were prepaid. In 2011-12, staff will attempt to renegotiate these leases to current market rates.

To reduce the use of the Airport Enterprise Fund balance in 2010-11, the Airport delayed the completion of some capital projects in addition to reducing operating expenses. The 2011-12 recommended budget uses \$384,043 of available fund balance from the Airport Enterprise Fund to provide for ongoing operations and maintenance. This will deplete approximately half of the Airport's reserve leaving little funds for emergencies or special projects. It is anticipated that the Airport's reserve will be completely depleted in 2012-13. Unless there are significant revenue improvements from an increase in commercial and/or cargo operations, the budget shortfall will continue. Staff will continue to pursue revenue generating opportunities to ensure the Airport is maintained and operated safely.

## Program Discussion

The Department of Aviation's 2011-12 recommended budget totals \$5,077,157 with a General Fund contribution of \$242,310. This represents a budget decrease of \$5,219,361 from 2010-11 and is primarily attributable to the reduction of capital improvement projects planned for 2011-12.

Although commercial operations continue to rise and have provided a significant increase in revenue associated with

### Air Services

In June 2006, Allegiant Air began serving the Airport with three weekly flights to Las Vegas. Beginning summer 2011, Allegiant will be offering ten or more flights a week to Las Vegas.

The FAA predicts that the number of passengers traveling on U.S. Airlines will increase 3.5% in 2011-12 and will

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Commercial Passengers</b>					
Enplanements	40,536	27,467	29,365	44,093	48,000
Deplanements	40,490	27,510	28,970	43,275	45,000
Total	81,026	54,977	58,335	87,368	93,000
<b>Aircraft Operations</b>					
Air Carrier	707	461	476	1,042	800
Air Taxi	894	647	945	1,567	1,500
Military	1,922	2,171	3,223	3,201	3,200
General Aviation	67,369	57,602	55,176	36,943	45,000
Total	70,892	60,881	59,820	42,753	50,500

# ***Airport Enterprise Fund***

## ***Roads & Facilities***

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continue to increase over the next ten years at a higher rate than previously forecasted. Passenger enplanements at the Airport have increased approximately 40% in the past two years and have provided an increase in revenue through the collection of Passenger Facility Charges (PFC), parking revenue, landing fees for commercial aircraft, fuel flowage fees, and lease revenue from the airline, in addition to increased revenue from concessions.

### **Capital Improvements**

The recommended budget includes approximately \$2.6 million for the terminal apron design and construction. Funding for these projects is primarily provided by the FAA through the Airport Improvement Program, which covers approximately 95% of the costs. The remaining 5% is the required local match and is funded by revenues provided by the PFC. These charges are collected to fund FAA approved airport improvement projects.

Although the main terminal is in need of significant modernization, this budget only includes funds required to make repairs to the main electrical system and terminal ramp. The Airport is unable to secure enough grants or generate revenue to address the backlog of deferred airfield maintenance projects and aging infrastructure and equipment needs.

### **Airpark 599**

In 2008, the County entered into a Master Development Agreement with Catellus to develop Airpark 599 on the north side of the Stockton Metropolitan Airport. The management and oversight responsibilities of the project was shifted from the County Administrator's Office to the Airport in 2009 to better coordinate the needs of the Airport and Airpark 599. In accordance with the Master Development Agreement, the Airport receives an annual administration fee of \$200,000 from the Project Fund for its support of the project. The 2011-12 Airport budget continues to include \$200,000 from the Airpark 599 Project Fund.

Due to the sluggish economy, the Airpark 599 Project has been slow to develop. As a result, limited staff support and oversight has been required. The County Administrator's Office intends to review and evaluate the appropriateness to continue to provide the Airport the administration fee related to the project.

### **Airport Master Plan/Development**

Preparation of the Airport Master Plan was initiated in February 2007. The Airport completed the Airport Master Plan in 2010. However, before the Airport Master Plan can be approved by the Board of Supervisors or used by the San Joaquin Council of Governments to prepare the update for the Airport Land Use Plan, all California Environmental Quality Act (CEQA) work must be completed at an

estimated cost of \$130,000. This work is also necessary to ensure the Airport can continue to receive federal grants. The Master Plan and associated Airport Layout Plan is being held by the FAA while it finalizes its review of the Master Development Agreement for Airpark 599.

In September 2010, the San Joaquin County Aviation Advisory Committee completed its work on the development of a Strategic Plan for the Airport. The Strategic Plan identified the weakness in the local economy as the biggest threat to the Airport. The Strategic Plan also included a "Values Statement" designed to guide the Airport. It identified four core values that are integral to all Airport business activities: Public Service, Continuous Improvement, Excellence, and Results.

### **Staff Reductions/Service Impacts**

The 2011-12 recommended budget includes the deletion of the Airport Deputy Director and an Administrative Assistant.

The Airport Deputy Director is responsible for daily operations, facilities, public safety, security, leasing and financial management of the Airport, and assists the Director in the overall management of the Airport. The Deputy Director is the only other management position allocated to the department and acts on behalf of the Airport Director in her absence. The Administrative Assistant assists the Director in organizing and directing the administrative staff, manages the Airport's grants, contracts, tenant leases, and oversees the PFC and Disadvantaged Business Enterprise programs.

The reduced staffing level will have a negative impact on services to Airport tenants and will increase the potential for noncompliance with FAA and Transportation Security Administration mandates.

The recommended budget also includes reductions in non-mandated maintenance and capital improvements. This includes the deletion of funds that were dedicated to pavement maintenance and markings, streetlights, signage, and landscaping. Two Airport access gates will be closed and locked to reduce maintenance and electrical costs.

### **Supplemental Request**

The Airport Director submitted a supplemental request of \$278,223 to restore the Airport Deputy Director and Administrative Assistant positions. The restoration of these positions will ensure that there is a backup management position to avoid potential compliance issues with federal mandates.

Due to budgetary constraints, the funding request has not been included in the recommended 2011-12 budget.

# Summary

## Public Works—Road Fund

Thomas M. Gau, Public Works Director

Road Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$16,575,568	\$18,072,199	\$19,045,413	\$19,045,413	\$973,214
Services & Supplies	10,168,802	13,074,713	11,319,225	11,319,225	(1,755,488)
Other Charges	5,929,680	38,126,200	35,296,500	35,296,500	(2,829,700)
Fixed Assets	372,615	154,200	174,500	174,500	20,300
Operating Transfers Out	1,009,332	0	0	0	0
Total Expenditures	\$34,055,998	\$69,427,312	\$65,835,638	\$65,835,638	(\$3,591,674)
Expenditure Reimbursements	(4,794,310)	(6,067,099)	(10,040,141)	(10,040,141)	(3,973,042)
Total Appropriations	\$29,261,688	\$63,360,213	\$55,795,497	\$55,795,497	(\$7,564,716)
<b>Earned Revenues By Source</b>					
Taxes	\$7,351,330	\$8,210,783	\$8,064,929	\$8,064,929	(\$145,854)
Licenses/Permits/Franchises	81,738	139,000	160,000	160,000	21,000
Interest/Rents	145,040	200,000	120,000	120,000	(80,000)
Aid from Other Governments	27,387,849	39,880,945	31,761,248	31,761,248	(8,119,697)
Charges For Current Service	848,006	1,187,840	1,355,500	1,355,500	167,660
Miscellaneous Revenues	180,058	65,600	160,750	160,750	95,150
Operating Transfers In	630,694	638,908	626,776	626,776	(12,132)
Fund Balance	(7,492,873)	12,957,932	13,396,294	13,396,294	438,362
Total Revenues	\$29,131,843	\$63,281,008	\$55,645,497	\$55,645,497	(\$7,635,511)
Net County Cost	\$129,845	\$79,205	\$150,000	\$150,000	\$70,795
<b>Staffing</b>					
Allocated Positions	199.0	188.0	185.0	185.0	(3.0)
Temporary (Full-Time Equivalent)	5.7	0.9	4.0	4.0	3.1
Total Staffing	204.7	188.9	189.0	189.0	0.1

## Major Budget Changes

### Revenues

- \$167,660 Increase in development fees.
- (\$4,412,456) Decrease in Proposition 1B funds.
- (\$2,346,012) Decrease in Gas Tax revenues.
- (\$1,361,229) Decrease in aid from other governments due to completion of projects.
- (\$145,854) Decrease in Measure K funds.

# Summary

## All Public Works Budgets

Thomas M. Gau, Public Works Director

	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$32,691,352	\$36,119,091	\$37,861,426	\$37,861,426	\$1,742,335
Services & Supplies	26,070,645	68,302,888	69,500,688	69,500,688	1,197,800
Other Charges	11,420,144	44,315,038	36,430,186	36,430,186	(7,884,852)
Fixed Assets	2,522,145	639,200	2,305,500	2,305,500	1,666,300
Total Expenditures	\$72,704,286	\$149,376,217	\$146,097,800	\$146,097,800	(3,278,417)
Expenditure Reimbursements	(13,328,670)	(17,456,675)	(17,519,905)	(17,519,905)	(63,230)
Total Appropriations	\$59,375,616	\$131,919,542	\$128,577,895	\$128,577,895	(\$3,341,647)
<b>Earned Revenues By Source</b>					
Taxes	\$10,463,659	\$11,101,955	\$10,981,687	\$10,981,687	(\$120,268)
Licenses/Permits/Franchises	81,738	139,000	160,000	160,000	21,000
Interest/Rents	3,379,113	3,265,772	3,203,584	3,203,584	(62,188)
Aid from Other Governments	27,908,081	40,143,751	32,012,653	32,012,653	(8,131,098)
Charges for Services	27,481,385	28,906,297	31,080,854	31,080,854	2,174,557
Miscellaneous Revenues	1,167,014	891,600	1,085,750	1,085,750	194,150
Operating Transfers In	1,796,510	884,703	836,776	836,776	(47,927)
Other Financing Sources	0	285,000	0	0	(285,000)
Fund Balance	(13,238,855)	46,081,979	48,131,034	48,131,034	2,049,055
Total Revenues	\$59,038,646	\$131,700,057	\$127,492,338	\$127,492,338	(\$4,207,719)
<b>Net County Cost</b>	\$336,970	\$219,485	\$1,085,557	\$1,085,557	\$866,072
<b>Allocated Positions</b>	398.0	387.0	381.0	381.0	(6.0)
Temporary (Full-Time Equivalent)	15.9	6.8	9.6	9.6	2.8
<b>Total Staffing</b>	413.9	393.8	390.6	390.6	(3.2)

This is a summary of the 21 budgets administered by the Public Works Director. These include:

- 1016000000 Surveyor
- 2023040000 Flood Management
- 2023060000 Water Resources
- 2023070000 Delta Activities
- 2024100000 Flood Channel Maintenance
- 3030101000 Administration
- 3030103000 Engineering
- 3030105000 Road Maintenance
- 3030106000 Construction
- 3030108000 Development Services
- 3030900000 Community Infrastructure Engineering
- 3031300000 Road District #1
- 3031400000 Road District #2
- 3031500000 Road District #3
- 3031600000 Road District #4
- 3031700000 Road District #5
- 3039900000 Community Infrastructure Program
- 4040800000 Utility Districts
- 8190000000 Fleet Services Internal Service Fund
- 9210000000 Solid Waste Enterprise Fund
- 9213300000 Solid Waste Closure Fund

# 3030101000—Public Works-Administration

## Roads & Facilities

Thomas M. Gau, Public Works Director

Road Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$2,825,408	\$2,796,101	\$3,243,410	\$3,243,410	\$447,309
Services & Supplies	2,222,350	2,233,927	1,912,269	1,912,269	(321,658)
Other Charges	30	100	100	100	0
Fixed Assets	0	150,000	98,500	98,500	(51,500)
Operating Transfers Out	1,009,332	0	0	0	0
Total Expenditures	\$6,057,120	\$5,180,128	\$5,254,279	\$5,254,279	\$74,151
Expenditure Reimbursements	(3,072,304)	(3,047,809)	(2,528,200)	(2,528,200)	519,609
Total Appropriation	\$2,984,816	\$2,132,319	\$2,726,079	\$2,726,079	\$593,760
<b>Earned Revenues By Source</b> See Public Works-Road Fund Summary Page					
Allocated Positions	27.0	24.0	26.0	26.0	2.0
Temporary (Full-Time Equivalent)	0.0	0.0	1.0	1.0	1.0
Total Staffing	27.0	24.0	27.0	27.0	3.0

### Purpose

The Department of Public Works is responsible for planning, designing, constructing, operating, and maintaining public roads, bridges, water, wastewater systems, flood control, and solid waste systems for the County. Additionally, staff support is provided to the Planning Commission, Groundwater Banking Authority, Flood Control Technical Advisory Committee, Board Water Committee, and the County Advisory Water Commission. The overall mission is to protect the health and welfare of the public, preserve the County's infrastructure investments, and develop Countywide long-term plans and programs for transportation systems, water quality and supply needs, and flood management interests.

The Public Works Administration budget funds support services for 20 functional areas of the department. Support services include personnel, payroll, information services, clerical, fiscal services, records management, and geographic information systems activities. Activities of the operating divisions are provided in their specific budget narratives.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$172,768 Negotiated salary and benefits adjustments.

- \$244,976 Transfer an Accountant from Development Services and a Geographic Information Systems Analyst from the Surveyor division.
- \$29,565 Increase in extra-help.

#### Services & Supplies

- \$175,003 Increase in professional services reflecting additional work by Facilities Management and increased stormwater development permitting activities.
- (\$548,285) Cost Allocation Plan adjustment.

#### Fixed Assets

- \$50,000 Completion of emergency generator installation project.
- \$40,000 Network switch.
- \$4,500 Uninterruptible power supply (3).
- \$4,000 Global console manager.

#### Expenditure Reimbursements

- (\$522,809) Decrease in Public Works reimbursements from other County departments reflecting actual experience.

# 3030101000—Public Works-Administration

## Roads & Facilities

- \$261,000 Increase in Board of Supervisors District reimbursements.

### Program Discussion

The 2011-12 recommended budget for Public Works Administration is \$5,254,279, which is an increase of \$74,151 from 2010-11. This budget includes negotiated salary and benefit adjustments, and transfer of two positions from other divisions, offset by a reduction in the County's Cost Allocation Plan charges.

A recurring theme throughout Public Works is the need to identify additional revenue sources or reduce service levels. To improve efficiency and minimize service impacts to the public, an ongoing review of potential consolidation measures is underway.

### Road Fund Revenues

The proposed Road Fund expenditures reflect a decrease of \$9.0 million in revenues, related to one-time funding received in 2009-10. Additionally, Road Fund revenues are reflective of the economic climate faced by the State and throughout the country. Due to the State's continued financial difficulties, local transportation funds from the Highway Users Tax Account (HUTA), which are critical for Public Works road maintenance and local road rehabilitation efforts, have been a target of lawmakers to help offset the State's deficit. In addition, the State's financial situation may again impact its ability to sell infrastructure bonds, which could delay the distribution of the 2010-11 Proposition 1B funds targeted for rehabilitation projects in 2011-12.

Federal lawmakers continue to work toward a new federal transportation bill; however, the main stumbling block is how to fund it, as increasing the federal gas tax has little support given the country's political and economic climate. Public Works continues to seek available funding opportunities and is carefully monitoring developments at both the State and federal levels. While project costs are down, revenues are down as well; Measure K fund projections remain low, as well as gas sales tax proceeds, as a result of reduced driving by the public and more fuel efficient vehicles. Five-year projections indicate a declining trend of discretionary revenue, while operating and maintenance expenditures continue to increase.

Over the past two years, Public Works has recognized declining revenues, held positions vacant, and deferred projects and the replacement of heavy equipment in order to address revenue shortfalls. In 2011-12, a combination of strategic actions is planned: delay, phasing, or scaling back planned projects; consolidate work efforts where possible; pursue grants and bond funding; and eliminate additional positions. Public Works will continue to closely scrutinize

ongoing costs to ensure that sufficient fund balances remain available to address the cash flow needs of the Road Fund. However, proposed position eliminations will impact future service delivery capabilities, and project deferrals will increase the \$400 million backlog of needed road and bridge maintenance within the County's road system.

Private development activity in all development areas has continued to trend downward due to the depressed economy and housing market. Overall, the demand for applications and permits has decreased. Decreased development results in an overall reduction in activities related to permit reviews, and a reduction in revenues from application and permit fees. This has caused a need to transfer and/or delete positions from divisions providing those services.

### Water Resources

The Delta, water resource development, and flood management continue to be one of the Board's priorities. Key ongoing issues include:

- Responding to the 2009 Comprehensive Water Package that established the Delta Stewardship Council, the Delta Conservancy, an updated Delta Protection Commission, and other issues related to groundwater monitoring and water conservation.
- Providing input to the Bay-Delta Conservation Plan and related Delta water conveyance and conservation proposals.
- Reviewing and commenting on the Delta Stewardship Council's Delta Plan drafts and related Environmental Impact Report to balance the co-equal goals of water supply reliability and the health of the Delta ecosystem.
- Providing input to the Delta Protection Commission's process for updating its Land Use and Resource Management Plan for the Delta.
- Participating in the 5-Delta Counties Coalition efforts to develop common ground on issues such as governance, land use, sustainability of agricultural, and Delta water supply and quality.

Further details on these efforts can be found in the Water Resources and Delta Activities budgets. Continued participation in these efforts will require dedication of sufficient funding and increased dialogue and input from other departments with Delta jurisdiction. Public Works will continue to work with the County Administrator's Office, County Counsel, Office of Emergency Services, Community Development, Agricultural Commissioner, and other stakeholders to mitigate negative impacts to San Joaquin County.

# **3030101000-Public Works-Administration**

## **Roads & Facilities**

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### **Flood Management**

As additional engineering studies are completed, the Federal Emergency Management Agency (FEMA) continues to announce more changes to the County's Flood Insurance Rate Maps. Significant staff efforts are being expended to coordinate closely with local, State, and federal agencies to minimize the impacts from the FEMA re-mapping program. The Flood Management division, along with the Administration division, are involved in several activities ranging from the coordination of flood insurance information between property owners and FEMA, to engineering studies and levee improvement projects. Legislation enacted in 2007 requires valley communities to develop a plan to achieve 200-year flood protection by 2015, or face moratoriums on new development. An eight-year feasibility study, at an estimated cost of \$14.8 million, has begun to develop options and costs for enhanced flood protection within local communities along the Lower San Joaquin River. This is a collaborative effort between the County, U. S. Army Corps of Engineers, San Joaquin Area Flood Control Agency, the cities of Lathrop, Lodi, Manteca, and Stockton, and various local Reclamation Districts.

The Central Valley Flood Protection Plan will require new and revised County ordinances and planning policies. Other evolving issues include revised levee vegetation, stability and inspection criteria, and the U.S. Army Corps of Engineers' intention to de-certify all project levees that received their certifications more than ten years ago. Failure to maintain levee accreditations will result in significant expansions to areas being mapped as Special Flood Hazard Areas.

The County's updated General Plan will set policies critical to the future of San Joaquin County on how and where growth will occur, as well as infrastructure provisions to provide for growth in the County. Public Works centric policies will include the provision of utility services related to urban development (sewer, storm drainage, water, street lighting), transportation corridors, roadway classifications, flood hazards, and water resources including the Delta. In conjunction with the General Plan update, the Development Title will need to be updated to implement the policies, goals, and objectives set forth in the General Plan.

### **Solid Waste**

The County is currently at an economic crossroads, where changing market conditions require development of a new Solid Waste Business Plan, and may require redefining of the County's role in providing regional services. This will require open consensus building with local jurisdictions and other stakeholders to develop a strategic plan for future regional solid waste planning. Recommendations

and options will be developed for consideration by the Board of Supervisors and other affected local jurisdictions.

### **Special Districts**

There are a number of issues facing County maintained Special Districts that provide water, sewer, street lighting, and storm drainage services. These include increasing regulatory mandates, rising operational and maintenance costs, and aging infrastructure. In 2011-12, a series of rate increase proposals will be presented for Board consideration. These will require property-owner approval through either a protest or formal ballot process. Significant effort will be required to perform appropriate levels of public education and outreach to enhance the likelihood of successful outcomes.

### **Green Committee**

In 2010, the County Green Committee adopted the Green Team San Joaquin's "Green Sustainable Business Certification" as the method to improve the County's environmental stewardship. As a requirement of the certification, Public Works has established a departmental Green Committee to set goals, evaluate current practices, provide information and training to employees, and gather information for the County's annual progress report to the Board of Supervisors. Benefits of the program include: financial savings through reduced energy, water, and waste disposal costs; compliance with AB 32 and AB 939; and reduced impact on the environment. Public Works' Green Committee will continue to encourage employee creativity and participation. Public Works continues to seek State, federal, and private grants to implement environmentally responsible programs.

### **State Budget**

As a result of its severe budget shortfalls, the State has delayed disbursement of 2010-11 Highway Users Gas Tax (HUTA) funds until spring 2011. It is anticipated that 2011-12 funds will also be subject to delay.

State gas tax revenues are dedicated to fund general maintenance, operations, auxiliary, and mandated engineering functions. These revenues are generated from a flat rate of 18 cents per gallon of motor vehicle fuel. The rate has not been adjusted since 1995. Additionally, fuel sales have dropped due to the poor economy and the increasing fuel efficiency of vehicles, causing a decrease in revenue. While gas tax is not used for capital projects, the HUTA program will be impacted as other discretionary transportation funds will be diverted to backfill critical safety, maintenance, operation, and engineering needs.

## **3030101000—Public Works-Administration**

### **Roads & Facilities**

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In March 2010, the State ended the Proposition 42 program, a State transportation program funded by sales tax on gasoline and replaced it with a new 17.5 cent excise tax. The passage of Proposition 26 in November 2010 requires that any new tax be approved by a two-thirds vote of the Legislature, and is retroactive to November 2009. In March 2011, the State Legislature approved the Gas Tax Swap, which was subsequently signed by the Governor. This allows Public Works to continue to perform maintenance and road work efforts. Public Works will continue to monitor the State budget process and recommend any midyear budget adjustments, if needed.

The 2009-10 State budget accelerated disbursement of \$2.2 billion in Proposition 1B funding, including the remaining \$750 million for the Local Streets and Roads Program with \$450 million slated for counties. San Joaquin County received approximately \$8.8 million in 2010. The Board approved a project list in March 2010, as required to access these funds. In 2011-12, design and construction of approved projects will be a major focus for Public Works. The infusion of the Proposition 1B funding will help offset the decline of sales tax, property tax, gas tax, and development revenues. However, Proposition 1B funds are one-time funds and must be used by June 30, 2013.



# 3030900000—Community Infrastructure Engineering

## Roads & Facilities

Thomas M. Gau, Public Works Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$524,446	\$849,808	\$938,807	\$938,807	\$88,999
Services & Supplies	143,398	296,665	268,664	268,664	(28,001)
Total Expenditures	\$667,844	\$1,146,473	\$1,207,471	\$1,207,471	\$60,998
Expenditure Reimbursements	(797,596)	(1,113,473)	(1,175,471)	(1,175,471)	(61,998)
Total Appropriations	(\$129,752)	\$33,000	\$32,000	\$32,000	(\$1,000)
<b>Earned Revenues By Source</b>					
Charges for Services	24,272	33,000	32,000	32,000	(1,000)
Total Revenues	\$24,272	\$33,000	\$32,000	\$32,000	(\$1,000)
<b>Net County Cost</b>	(\$154,024)	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	5.0	7.0	7.0	7.0	0.0

### Purpose

The Community Infrastructure Engineering Division is responsible for the County's role in the Surface Mining and Reclamation Act for quarry inspection and monitoring, Community Development Block Grants, Capital Asset Management, utility franchise administration, and Proposition 218 compliance for new and existing development.

This Division is responsible for administering the master planning and engineering support of water, wastewater, stormwater drainage, and lighting systems; utility system analysis; capital improvement program; and engineering reports for Special Districts. In addition, the Division provides general engineering and support services to assist in the operation and maintenance of Special Districts' infrastructure in the unincorporated areas of the County.

The Division also facilitates zone formations and annexations, and provides engineering and support services to all the County Service Area community infrastructure projects, both routine and ad hoc.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$114,520 Negotiated salary and benefits adjustments.

- \$93,319 Transfer an Administrative Assistant from the Flood Channel Maintenance Division.
- (\$118,840) Delete a vacant Management Analyst.

#### Services & Supplies

- (\$15,000) Decrease in professional services.

#### Expenditure Reimbursements

- \$196,233 Increase in reimbursements from road districts.
- (\$75,000) Decrease in reimbursements from stormwater development funds.
- (\$61,000) Decrease in reimbursements from Road Fund.

### Program Discussion

The 2011-12 recommended budget for Community Infrastructure Engineering totals \$1,207,471, which is an increase of \$60,998 from 2010-11. The budget includes the transfer of an Administrative Assistant, reflecting the reorganization of divisions and duties within the Public Works Department, and the deletion of one vacant Management Analyst.

# 3030900000—Community Infrastructure Engineering

## Roads & Facilities

### Special Districts Administration

In 2011-12, the Community Infrastructure Engineering Division will continue its focus on securing sufficient revenues to ensure the long-term sustainability of the County's Special Districts. This requires the evaluation of each utility's rate structure, as well as conducting cost and service analyses. Because State law mandates that any increase in property-related assessment rates or fees be approved by the affected property owners (Proposition 218), significant public outreach efforts will be required to educate customers about the necessity for revised rate structures. Approximately 25% of the County's Special Districts will require rate adjustments over the next few years to achieve long-term sustainability.

### Surface Mining and Reclamation Act (SMARA)

The SMARA program is charged with maintaining an effective and comprehensive surface mining and reclamation inspection and financial assurance program of surface

mining operations in the County. These efforts are made to ensure that adverse environmental effects are prevented or minimized and that mined lands are reclaimed to a usable condition that is readily adaptable for alternative land uses. Twenty-seven quarry operations are monitored and annual Quarry Financial Assurances Reports are prepared and submitted to the State by the Division.

### Community Development Block Grant (CDBG)

The CDBG program provides limited funding for basic infrastructure (sewer, water, and stormwater drainage) to low-income areas that meet U.S. Department of Housing and Urban Development's national and local community development objectives. In 2010-11, Public Works was allocated \$455,000 for storm drainage projects. Additional funding requests totaling \$1,145,000 have been submitted for 2011-12 infrastructure enhancement projects within eligible target areas.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b><i>Special Districts Engineering Support</i></b>					
<i>Utility System Evaluations</i>	N/A	18	18	18	20
<i>Special District Projects</i>	N/A	5	5	4	13
<i>Engineer's Reports</i>	N/A	5	6	6	10
<i>Development Reviews</i>	N/A	180	100	80	60
<b><i>Special Districts Administration</i></b>					
<i>Special District Budgets</i>	N/A	105	105	105	105
<i>Street Light Service Calls</i>	N/A	143	130	125	120
<i>Annexations</i>	N/A	0	1	1	1
<i>Rate Adjustments (Proposition 218)</i>	N/A	1	4	4	8
<b><i>SMARA Program</i></b>					
<i>Monitoring, Inspections, &amp; Financial Assurances</i>	N/A	26	27	27	27

# 3039900000—Community Infrastructure Program

## Roads & Facilities

Thomas M. Gau, Public Works Director

Community Infrastructure Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Services & Supplies	\$221,853	\$20,689,387	\$20,335,759	\$20,335,759	(\$353,628)
Operating Transfers Out	657	0	0	0	0
Total Appropriations	\$222,510	\$20,689,387	\$20,335,759	\$20,335,759	(\$353,628)
<b>Earned Revenues By Source</b>					
Interest/Rents	\$190,340	\$250,000	\$150,000	\$150,000	(\$100,000)
Charges for Services	956,697	1,916,475	1,241,375	1,241,375	(675,100)
Fund Balance	(924,527)	18,522,912	18,944,384	18,944,384	421,472
Total Revenues	\$222,510	\$20,689,387	\$20,335,759	\$20,335,759	(\$353,628)
Net County Cost	\$0	\$0	\$0	\$0	\$0

### Purpose

The Community Infrastructure Program budget provides funding for the administration and management of the County's Development Impact Fee programs.

Development Impact Fees provide a method to equitably assess new development for the impact on community infrastructure. Currently, impact fees are collected for traffic mitigation, regional transportation, fire facilities, and water facilities. The Department of Public Works collects fees for traffic mitigation, regional transportation and water facilities, and the Community Development Department collects fees for fire facilities.

### Revenues

- (\$200,000) Decrease in traffic fees from the City of Stockton.
- (\$200,000) Decrease in north County traffic mitigation fees.

### Program Discussion

The 2011-12 proposed budget for Community Infrastructure Program totals \$20.3 million, which includes the re-budgeting of \$18.9 million of carryover funds and \$1.4 million of fees and interest anticipated to be collected in 2011-12.

### Major Budget Changes

#### Services & Supplies

- \$1,500,000 Increase in expenditures for participation in the Arch-Airport Sperry Road Extension project.
- (\$702,118) Decrease in regional congestion management plan expenses.
- (\$360,334) Decrease in regional non-congestion management plan expenses.
- (\$297,021) Decrease in traffic mitigation expenses for projects within the unincorporated Stockton planning area.
- (\$227,763) Decrease in alternative mode of transportation expenses.

### Traffic Mitigation

The Traffic Impact Mitigation Fee (TIMF) program provides funding for transportation system improvements needed to accommodate the impact of new development. An update of the TIMF program was completed and became effective August 18, 2008. The previous program collected fees from 12 different planning areas in the County. These areas have been consolidated to four, to minimize cross-boundary project limits, allow for growth and development in every zone, to simplify the program for the public and administration, and allow for greater flexibility in utilizing TIMF revenues. Additionally, due to the transference of several roadway segments to the Regional Transportation Impact Fee (RTIF) program, most TIMF fees were reduced. TIMF collections for future improvements occur over several years, and are used for matching other local, State, or federal funds on projects. An annual report is prepared, which references the projects targeted for TIMF funding.

# **3039900000—Community Infrastructure Program**

## **Roads & Facilities**

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Since many of the projects targeted for TIMF funding are multi-year projects, fund balances that remain at the end of the year, minus administrative costs, are retained in the program for completion of any projects that are planned. As of June 30, 2010, the fund balance was \$21 million. For 2011-12, collections from the TIMF Program are projected at \$338,500 with expenditures estimated at \$5,425,895 for project design and construction.

### **Flag City Area**

Through a reimbursement agreement, the County reimburses the developers of the Flag City Area for improvements initially constructed by the developers. As TIMF is collected from additional development in the Flag City Area, the original developers are reimbursed, up to a maximum of \$1.4 million, per the agreement. To date, reimbursements total \$1.1 million.

### **Regional Transportation Impact Fee**

The RTIF program was adopted by the County and all cities in 2006. The fee is based on land use and is the same throughout all jurisdictions. RTIF is applied to specific regional transportation projects including highways, interchanges, and regional roads to help fund additional improvements needed to mitigate regional impacts from new development. The program requires all agencies (including the County) to forward 10% and 5% of fees collected to the San Joaquin Council of Governments (SJCOG) for mainline highway and transit projects, respectively. Additionally, all cities are required to forward an additional 10% of the fees they collect to the County for regional road projects.

As of June 30, 2010, the balance of funds was \$5,033,957. For 2011-12, collections from the RTIF Program are projected to be \$456,500. Expenditures are estimated at approximately \$1.6 million, which are comprised of: \$10,000 to SJCOG in third-party costs for program maintenance; \$65,000 distribution to SJCOG for mainline highway and transit projects; \$1.5 million for participation in the Arch-Airport Sperry Road Extension Project; and \$5,000 for program administration.

### **Water Development**

Water facilities fees, collected on behalf of the Stockton East Water District, fund the County's share of the costs of water conveyance facilities and are disbursed to Stockton East Water District on a quarterly basis. As of June 30, 2010, the balance of funds was \$17,699. For 2011-12, water fee collections and disbursements are projected to be \$100,000.

### **Fire Protection Facilities Improvement Fee**

The Fire Protection Facilities Improvement Fee is collected to provide resources to mitigate the impact of new development on fire protection services in the unincorporated areas of the County. The County has authorized the collection of this fee on behalf of eight fire districts in the County (Clements, Escalon, Lathrop-Manteca, Moke-lumne, Ripon, Tracy, Waterloo-Morada, and Woodbridge). Fees are collected by the Community Development Department and are disbursed monthly to the fire districts. For 2011-12, fire protection fee collections and disbursements are projected to be \$93,875.

# 3030106000—Public Works-Construction

## Roads & Facilities

Thomas M. Gau, Public Works Director

Road Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Other Charges</i>	\$5,417,370	\$38,126,100	\$30,210,195	\$30,210,195	(\$7,915,905)
<i>Total Appropriations</i>	\$5,417,370	\$38,126,100	\$30,210,195	\$30,210,195	(\$7,915,905)
<b>Earned Revenues By Source</b>	<i>See Public Works - Road Fund Summary Page</i>				

### Purpose

The Public Works Construction budget provides funding for the construction of County public roads, bridges, and related facilities. Projects financed exclusively by Road Districts and Community Development Block Grant funds are not included in this budget.

In 2011-12, one CMAQ project, three Proposition 1B projects, one Measure K Flexible Congestion Relief project and, due to cost savings, one American Recovery and Reinvestment Act project will be completed. Pending the sale of infrastructure bonds, construction on the State Route 132/Bird Road Interchange is anticipated to begin in 2011-12.

### Program Discussion

Overall projections indicate that discretionary gas and sales tax revenues will remain flat over the next few years, while operating and maintenance costs continue to increase. In an effort to address this gap between projected revenues and costs, discretionary revenues traditionally utilized on capital construction projects will need to be redirected to support basic roadway operations and maintenance activities.

In 2010-11, construction was completed on 20 projects totaling approximately \$12.7 million. Due to timely expenditure requirements, efforts were directed toward delivering:

- 5 Proposition 42 projects totaling \$3.6 million
- 6 Proposition 1B projects totaling \$2.4 million
- 3 Surface Transportation Program projects totaling \$3.4 million
- 2 Highway Bridge Program projects totaling \$1.9 million
- 1 High Risk Rural Roads project for \$44,000
- 1 Congestion Mitigation and Air Quality (CMAQ) project for \$767,000
- 1 Gas Tax project for \$154,000
- 1 Measure K Flexible Congestion Relief project for \$505,000

### Federal Programs

#### Surface Transportation Program (STP)

This program is funded by a flexible block grant administered by the Council of Governments (COG). Historically, these federal gas tax dollars have been distributed to local agencies for discretionary use on local roadways classified as federal aid routes. The County utilizes these funds to rehabilitate local regional and inter-city roadways. In 2010-11, the construction of the Grant Line Road Improvements project was accelerated along with the completion of the Harney Lane and Santa Fe Road Resurfacing projects.

In 2010-11, design was completed and environmental clearance received on the Alpine Avenue and Sinclair Avenue project. Escalon-Bellota Road, Benjamin Holt Drive, and Swain Road resurfacing projects are planned for future construction. The County's budget for the 2011-12 STP program is \$3,113,000.

#### Highway Safety Improvement Program

This competitive grant program is administered by the California Department of Transportation (Caltrans) and is intended to reduce the number and severity of traffic accidents. Public Works was successful in obtaining a grant to install turning lanes, safety lighting, pavement markings, and speed feedback signs on Lower Sacramento Road at Union Pacific Railroad undercrossing. This \$485,000 project will be constructed in spring 2012.

# **3030106000—Public Works-Construction**

## **Roads & Facilities**

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### *Highway Bridge Program*

Caltrans establishes Statewide lists of deficient bridges based upon inspection reports. These reports designate which bridges are eligible for replacement, rehabilitation, and painting. The bridge program has been broadened in scope to include systematic preventative maintenance and the installation of scour (erosion) counter measures for bridge foundations. The bridge program remains financially constrained and requires the timely use of funds in the programmed years. In 2010-11, construction was completed on the Tully Road and El Rancho Road bridges. There are currently 13 bridges under design for future construction over the next 6 years.

### *Congestion Mitigation & Air Quality (CMAQ) Improvement Program*

CMAQ program is for those areas that do not meet the National Ambient Air Quality Standards (non-attainment areas) as well as former non-attainment areas that are now in compliance (maintenance areas). The formula for fund distribution considers an area's population by county and the severity of its ozone and carbon monoxide problems, with greater weight given to areas that have not attained both carbon monoxide and ozone standards. CMAQ funds are competitively allocated by the COG and are directed to transportation projects and programs which reduce emissions and mitigate congestion. Public Works was successful in obtaining CMAQ funds for six projects. In 2010-11, the Armstrong Road Improvements project was completed. The Howard Road and Tracy Boulevard Intersection Improvements project will begin construction in summer 2011, with the remaining projects to begin construction in 2011-12. The County's budget for the 2011-12 CMAQ program is \$6,610,700.

### **State Programs**

#### *Proposition 1B Local Streets & Roads*

In 2010-11, the County received the remaining \$8.8 million allocation, which comes with a three-year expenditure deadline. In 2010-11, six projects were constructed, two were awarded, and two completed design and environmental clearance, with construction to begin 2011-12. The 2011-12 budget includes \$2,946,500 for Proposition 1B projects.

#### *Highway Users Tax Account (HUTA) – Formerly Proposition 42*

In March 2010, the historic transportation tax swap legislation was enacted by a majority vote of the legislature. However, in November 2010, voters passed Proposition 26, which requires a two-thirds vote (by November 2011)

on any new taxes passed after January 2010. Consequently, the tax swap legislation must be re-enacted by the legislature. The Governor's January 2011 budget includes the reenactment of the tax swap legislation along with clarification on the intended use of the new HUTA funds. Project delivery for the 2010-11 program will occur in 2011-12, in addition to the 2011-12 program. The proposed allocation for the combined program is \$9,554,000.

### *Local Transportation Fund (LTF)*

LTF revenues are derived from one-quarter cent of the retail sales tax collected statewide. Regional revenues are distributed based on population and managed by the COG. Beginning in 2005-06, the County received a 24 percent LTF allocation to be used for sidewalk accessibility ramps and bus turnouts. The 2011-12 budget includes \$300,000 for accessibility ramp improvements and matching funds for projects with Americans With Disabilities Act requirements.

### **Local Programs**

#### *Measure K – Local Street Repair (MKLSR)*

Measure K funds are used as local match for State and federal-funded projects with a portion of the funding re-dedicated to meet ongoing safety and road maintenance needs. In 2008-09, the County began the first year of a six-year scheduled payback of \$9.6 million of MKLSR funds received in 2001-02 through 2003-04. The advance was requested for an enhanced capital resurfacing program to address the growing road maintenance backlog. The 2011-12 budget includes \$3,564,000 in MKLSR funds.

#### *Measure K – Congestion Relief Program (MKCR)*

MKCR funds are used for County roadway improvement projects specified in Measure K that provide capacity-enhancing features, additional travel lanes, signalization, and channelization. Multi-year engineering efforts are being directed to the delivery of the Lower Sacramento Road Improvement Project from Pixley Slough to Harney Curve. In 2011-12, construction will begin on the Pershing Avenue Widening and Star Street Southern Extension. The 2011-12 budget includes \$2,672,800 in MKCR funds.

#### *Traffic Impact Mitigation Fee Program*

In 1990, this program implemented the collection of fees to finance transportation facilities needed to accommodate congestion relief produced by new development in San Joaquin County. The 2011-12 budget includes \$2,562,000 for the construction of the Benjamin Holt Improvements project, and the Star Street Southern Extension project, currently under design.

# 2023070000—Delta Activities

## Roads & Facilities

Thomas M. Gau, Public Works Director

General Fund	2009-10* Actual	2010-11* Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Services &amp; Supplies</i>	\$559,231	\$626,911	\$800,000	\$800,000	\$173,089
<i>Total Appropriations</i>	\$559,231	\$626,911	\$800,000	\$800,000	\$173,089
<b>Earned Revenues By Source</b>	\$0	\$0	\$0	\$0	\$0
<b>Net County Cost</b>	\$559,231	\$626,911	\$800,000	\$800,000	\$173,089

\*Expenditures for 2009-10 and 2010-11 were in the Mokelumne River Water and Power Authority budget and are included here for comparison purposes only.

### Purpose

The Delta Activities budget provides funding to support County departments that represent the County's position and defend the County's interests in the Delta. Various County departments participate in ongoing planning, legislative, and stakeholder activities for San Joaquin County lands within the Sacramento-San Joaquin River Delta.

With two-thirds of the Delta located in San Joaquin County, its continued health and sustainable use is essential to the economic, social, and environmental vitality of the County. Delta agriculture contributes over \$500 million annually to the local economy with over \$2 billion in secondary economic benefits.

### Major Budget Changes

#### Services & Supplies

- \$123,089 Increase in reimbursements to County departments for staff support.
- \$50,000 Increase in use of consultants for technical studies.

### Program Discussion

The 2011-12 recommended budget for the Delta Activities totals \$800,000, and is funded by 10% of the Tobacco Settlement Funds and General Purpose Revenue. The 2011-12 Tobacco Settlement allocation for Delta and water-related activities is \$560,000.

The 2011-12 Delta Activities budget provides reimbursements to County departments for staff support (\$453,000), technical studies (\$50,000), legal services (\$205,000), legislative advocacy (\$54,000), travel (\$15,000), and

office expenses (\$2,000). It also funds the County's share of the Delta Counties Coalition (DCC) Coordinator's and DCC Technical Advisory Committee Facilitator's salaries (\$21,000).

#### Delta Initiatives - Five Delta Counties Coalition

Recognizing the need for partnerships and alliances to defend its interests, San Joaquin County, along with the Delta counties of Contra Costa, Sacramento, Solano, and Yolo, have formed the DCC to collectively represent Delta activities and interests, and to advocate on behalf of the affected local governments and the four million residents in the five counties of the Delta. The DCC will continue to cooperatively work through common issues such as governance, land use, and water supply and quality impacts to Delta communities.

The Delta continues to be one of the County's legislative priorities. Ongoing issues include the 2009 Comprehensive Water Package that consisted of four new policy bills, which established the Delta Stewardship Council (DSC), the Delta Conservancy, an updated Delta Protection Commission (DPC), and other issues. The Bay-Delta Conservation Plan process continues to promote the Peripheral Canal/Tunnel as the preferred conservation measure. The California Natural Resources Agency is currently in the process of preparing environmental documentation for construction of the canal and the conversion of thousands of acres of agricultural land to habitat. In a parallel process, the DSC is developing a comprehensive Delta Plan and Environmental Impact Report to balance the co-equal goals of water supply reliability and the health of the Delta ecosystem. The DPC also initiated an updated process of its Land Use and Resource Management Plan for the primary zone of the Delta, which will set policies in the areas of environmental, utilities and infrastructure, land use, agriculture, and water.

# 3030108000—Public Works-Development Services

## Roads & Facilities

Thomas M. Gau, Public Works Director

Road Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,185,792	\$818,786	\$652,861	\$652,861	(\$165,925)
Services & Supplies	935,682	145,048	107,718	107,718	(37,330)
Total Expenditures	\$2,121,474	\$963,834	\$760,579	\$760,579	(\$203,255)
Expenditure Reimbursements	(366,642)	(209,630)	(218,000)	(218,000)	(8,370)
Total Appropriations	\$1,754,832	\$754,204	\$542,579	\$542,579	(\$211,625)
Earned Revenues By Source	See Public Works - Road Fund Summary Page				
Allocated Positions	14.0	8.0	6.0	6.0	(2.0)

### Purpose

The Development Services Division reviews private development projects; issues encroachment and transportation permits; and serves as staff support to the Planning Commission. The Division acts as the liaison with the Community Development Department and reviews all unincorporated development project applications to ensure the provision of adequate public infrastructure to support the development in a sustainable, efficient, safe and cost-effective manner.

### Salaries & Employee Benefits

- \$18,741 Negotiated salary and benefits adjustments.
- (\$97,697) Transfer an Accountant to the Administration division.
- (\$86,969) Transfer an Engineering Assistant to the Utilities division.

### Services & Supplies

- \$29,800 Increase in Professional Services.
- (\$79,309) Decrease in Workers' Compensation and Casualty Insurance Costs.

### Program Discussion

The 2011-12 Development Services budget totals \$760,579, which is a decrease of \$203,255 from 2010-11. The decrease is primarily attributable to the decline in development activity. The proposed budget includes transferring an Accountant to the Administration division, and

an Engineering Assistant to the Utilities division to properly align resources with workload.

### Private Development

Private Development activity declined in 2010-11. The reduction was relatively small compared to previous years. Private Development workload consists predominantly of commercial and industrial development; residential work is minimal. In 2010-11, there was an increase in encroachment permits, and a steady workload on capital improvement encroachment permit reviews for outside agencies.

### Public Services

Standard encroachment and transportation permits are a significant work activity for the Division. Special or large scale encroachment projects have increased slightly compared to previous years and have helped to partially offset the slight decline of private development. Providing engineering support to the Stockton Metropolitan Airport for the ongoing Airport site development is another significant activity for Public Services.

The Division will continue to support a number of activities that are not fee-supported, but which need to be addressed in order to protect the County's interests and ensure adequate infrastructure to support and mitigate future growth. The Division will continue to coordinate with the Community Development Department to update the San Joaquin County General Plan and Development Code. There will be continued interaction with the cities as urban growth patterns drive the demand for utilities and transportation facilities to serve urban development. The review of city development projects, environmental documents, and Local Agency Formation Commission applications are



# 3030108000—Public Works-Development Services

## Roads & Facilities

also necessary to protect the County's investment in its infrastructure and minimize impacts upon adjacent unincorporated interests.

The Division plays a lead role in the application of programs affecting development projects. The County's Storm Water Quality Control program will result in changes to development standards in order to sustain a "green" environment. The mitigation of storm water runoff from development projects is one way the County is making changes to procure a sustainable and environmentally friendly approach to development. The Division will assist in the application of those programs as lead contact with

developers with projects affected by these programs. In addition, the County is evaluating alternative methods of funding the maintenance of local roads resulting from new developments.

Due to maintaining staff at base levels, reviews and response times may experience an increase; and the public will potentially have to wait longer for approvals. Other services that may be affected include the ability to meet with developers, provide historical research information on Public Works facilities, and respond to outside agency inquiries.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Public Services</b>					
<i>Comm. Development Referral Reviews</i>	361	291	215	185	195
<i>Improvement Plan Reviews</i>	4	43	40	40	45
<i>Transportation Permits</i>	2,341	1,804	1,542	1,380	1,450
<i>Encroachment Permits</i>	496	342	322	405	420
<i>Plot Plans</i>	50	0	0	0	0
<i>Building Permit Clearance Forms</i>	368	348	300	404	420
<i>Building Permit Release Forms</i>	962	983	804	950	1,100
<i>Business Licenses Issued</i>	395	321	320	300	315
<i>Will-Serve Letters Issued</i>	47	35	0	0	0
<i>Annexations Processed</i>	3	1	1	3	3
<i>Irrevocable Offer of Dedication/ Deferred Frontage Impr. Agrmt.</i>	20	18	18	9	12
<i>Certificate of Compliance</i>	5	34	12	23	20

# 3030103000—Public Works-Engineering

## Roads & Facilities

Thomas M. Gau, Public Works Director

Road Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$5,572,166	\$6,769,923	\$7,004,630	\$7,004,630	\$234,707
Services & Supplies	3,136,798	4,908,186	4,738,443	4,738,443	(169,743)
Fixed Assets	20,465	4,200	76,000	76,000	71,800
Total Expenditures	\$8,729,429	\$11,682,309	\$11,819,073	\$11,819,073	\$136,764
Expenditure Reimbursements	(655,720)	(2,044,260)	(2,373,536)	(2,373,536)	(329,276)
Total Appropriations	\$8,073,709	\$9,638,049	\$9,445,537	\$9,445,537	(\$192,512)
<b>Earned Revenues By Source</b>					
See Public Works - Road Fund Summary Page					
Allocated Positions	60.0	63.0	60.0	60.0	(3.0)
Temporary (Full-Time Equivalent)	2.3	0.0	0.0	0.0	0.0
Total Staffing	62.3	63.0	60.0	60.0	(3.0)

### Purpose

The Public Works-Engineering budget consists of the Design, Field, Bridge, Special Projects, and Traffic Divisions. Services include planning, design, and inspection of construction projects for the County's transportation, utility infrastructure systems, and solid waste. Engineering studies recommend safety, operational, development, and facility planning actions.

- \$88,016 Increase in reimbursements from other County funds.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$463,196 Negotiated salary and benefits adjustments.
- (\$228,489) Delete three vacant positions.

#### Services & Supplies

- (\$129,800) Decrease in professional services.

#### Fixed Assets

- \$60,000 Radar speed trailers (4).
- \$16,000 Radar speed signs (3).

#### Expenditure Reimbursements

- \$261,260 Increase in reimbursements from Community Development Block Grants.

### Program Discussion

The 2011-12 recommended Public Works-Engineering budget totals \$11,819,073, which is an increase of \$136,764 from 2010-11. The budget includes negotiated salary and benefits adjustments, offset by the deletion of three vacant positions and reductions in consultant services.

In 2011-12, the objective is to design and construct 25 projects. These include:

- 2 - Surface Transportation Program projects
- 1 - Highway Safety Improvement Program project
- 4 - Congestion Mitigation Air Quality projects
- 2 - Traffic Impact Mitigation Fee projects
- 6 - Proposition 1B projects
- 2 - Measure K Local Street Repair projects
- 1 - Measure K Congestion Relief project
- 1 - Community Development block Grant project
- 1 - Local Transportation Fund project
- 1 - Highway Users Tax Act project
- 4 - Road District projects

# 3030103000—Public Works-Engineering Roads & Facilities

## American Recovery & Reinvestment Act of 2009

The American Recovery and Reinvestment Act of 2009 resulted in disbursement of economic stimulus funding that provided the County five capital improvement projects. Cost savings from these projects will result in one additional project being constructed in summer 2011.

## Safe, Accountable, Flexible & Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU)

SAFETEA-LU provides funding for improving safety, roadway maintenance, reducing traffic congestion, improving efficiency in freight movement, increasing intermodal connectivity, and protecting the environment. Funds are provided primarily from federal taxes on gasoline and diesel fuel of 18.4 cents per gallon, and 24.4 cents per gallon, respectively. These rates have not changed since 1997 and are inadequate to properly fund transportation needs.

The Act expired September 30, 2009, but has continued under multiple short-term extensions, currently through December 2011. A Statewide coalition of local transportation interests are advocating for reauthorization of

SAFETEA-LU at a level that would protect and increase transportation revenues to ensure that California receives a fair share of the Federal Highway Trust fund. A basic objective of the reauthorization efforts is to increase funding and direct subventions to local agencies for safety and maintenance on local roadways, which represent 82% of the Statewide road system.

The traditional Highway Bridge Program was broadened in scope to include seven bridge projects under the Bridge Preventative Maintenance Program for the installation of scour countermeasures over bridge foundations, approach slab, and steel moveable maintenance rehabilitations. The County was successful in obtaining \$556,000 in federal funds for preliminary design and environmental activities. In 2011-12, Victory Road Bridge, Wildwood Road Bridge, and Escalon-Bellota Road Bridge projects will continue preliminary design, environmental, and right-of-way activities.

The Regional Surface Transportation Program funds are distributed to local agencies for discretionary use on the local roadway system. Alpine Avenue, Sinclair Avenue, and Escalon-Bellota Road are scheduled for construction in spring 2012.

## Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Projects Designed &amp; Constructed</i>	39	21	17	29	25
<i>Traffic Engineering Studies</i>	138	105	89	106	110
<i>Permits Inspected</i>	496	344	347	375	400
<i>Subdivisions Inspected</i>	3	1	1	N/A	N/A
<i>Bridges Inspected</i>	81	90	85	40	34
<i>Property Acquisitions/Dispositions</i>	12	7	10	13	32
<i>Property Appraisals</i>	13	11	7	28	9
<i>Property Abandonments</i>	4	2	2	3	3
<i>Environmental Referrals</i>	N/A	68	20	42	40
<i>Environmental Coordinations</i>	N/A	67	46	50	50
<i>Development Traffic Impact Studies</i>	N/A	6	4	7	6
<i>San Joaquin Council of Governments Participations</i>	N/A	8	9	9	7
<i>CalTrans Participations</i>	N/A	9	10	13	13
<i>Other Agency/City Participations</i>	N/A	8	6	8	10
<i>Internal Transportation Studies</i>	N/A	2	3	3	2

# **3030103000—Public Works-Engineering**

## **Roads & Facilities**

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The Congestion Mitigation and Air Quality one-time grant includes projects for Howard Road and Tracy Boulevard Intersection Improvements; Byron Road and Grant Line Road Intersection Improvements; Grant Line Road and Seventh Street Signalization; Linne Road Improvements; and South Stockton Sidewalks.

The County received one SAFETEA-LU grant under the High Risk Rural Road program for traffic signal improvements at the intersection of Escalon-Bellota Road and Lone Tree Road, scheduled for design and environmental activities in 2011-12. The County also received a grant under the Highway Safety Improvement Program for turn lane and safety improvements on Lower Sacramento Road, between the Union Pacific Rail Road tracks and Collier Road. In 2012, design, environmental, and construction activities will continue.

In 2011-12, efforts on the McHenry Avenue Corridor Improvements Project will focus on completion of final design. The Woodward Island Bridge Project will continue to progress through the environmental clearance process. Both projects require federal approval and funding agreements with local partners such as Reclamation District 2072, East Bay Municipal Utilities District, and Stanislaus County.

### **Measure K**

Measure K is a one-half cent sales tax dedicated towards transit and transportation projects. For 2011-12, revenues are projected to be flat. A portion of these funds are allocated to the Local Street Repair program. Due to the reduction of State gas tax, contract resurfacing projects will continue to be deferred so that a larger portion of these funds can be allocated for operations and maintenance activities. Design and environmental clearance of two minor rehabilitation projects is scheduled for 2011-12.

Work will be completed for preliminary design, environmental, and public outreach for the Thornton Community

Improvement Study, funded under a Measure K Renewal Smart Growth Incentive Program. The project study includes development of alternatives to improve traffic flow, reduce speeds, enhance safety for pedestrians and bicyclists, and promote the overall aesthetic of the central district area of Thornton.

The Lower Sacramento Road Improvements from Pixley Slough to Harney Curve project work will consist of final design, relocation of utilities, and processing the 19 partial acquisitions anticipated for required right of way. Lastly, the final design for the Pershing Avenue Widening Project will be completed in 2011. Construction will follow the City of Stockton's Hammer Lane Widening project; construction dates are yet to be determined.

### **Program Activities**

Under the Traffic Impact Mitigation Fee (TIMF) program, the final design of Benjamin Holt Drive Improvements at Lincoln Center will be completed in 2012, and the design of the Eleventh Street roundabout at Grant Line and Kasson Road will also be completed. Additional TIMF funds will be sought during 2011-12 to support additional improvements for the Eleventh Street Corridor project. The Star Street Southern Extension will also continue design and environmental activities.

Staff will continue to focus on the delivery of multiple transportation programs supported by funds in the construction budget and various other sources. The effects of Countywide growth, State bond, and federal Stimulus funding, and the corresponding increase in regional traffic on County roads and State highways, have triggered a number of projects from other agencies that require an enhanced level of planning, design and construction oversight to protect County interests. The division will continue to pursue competitive transportation funding opportunities, as well as non-road opportunities such as Community Development Block Grant and Solid Waste Enterprise Fund projects.

# 2023040000—Flood Management

## Roads & Facilities

Thomas M. Gau, Public Works Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$847,129	\$901,365	\$813,894	\$813,894	(\$87,471)
Services & Supplies	1,893	3,585	3,331	3,331	(254)
Total Expenditures	\$849,022	\$904,950	\$817,225	\$817,225	(\$87,725)
Expenditure Reimbursements	(849,022)	(904,950)	(817,225)	(817,225)	87,725
Total Appropriations	\$0	\$0	\$0	\$0	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	8.0	8.0	7.0	7.0	(1.0)

### sPurpose

The Flood Management Division, acting as staff for the San Joaquin County Flood Control and Water Conservation District (District) is responsible for all floodplain administration concerns within the unincorporated areas of the County. The Division administers the National Flood Insurance Program and the Community Rating System for the County. In addition, the Division's responsibilities include processing watercourse encroachment permit applications and Elevation Certificates, reviewing of multi-agency development plans and specifications, enforcing flood and channel ordinances, advising and informing the public about flood control issues, providing engineering expertise to the Channel Maintenance Division, and reviewing environmental documents and Federal Emergency Management Agency (FEMA) map change requests.

### Major Budget Changes

#### Salaries & Employee Benefits

- (\$68,915) Delete a vacant Senior Engineering Aide position.

#### Expenditure Reimbursements

- \$87,725 Decrease in reimbursement from District.

### Program Discussion

In 2011-12, the Flood Management Division will address FEMA map changes that will place new areas within the floodplain; the implementation of the U.S. Army Corps of Engineers' (Corps) Vegetation Policy; de-certifications of project levees; and, participation in the development of the Central Valley Flood Protection Plan.

FEMA announced more changes to the County's Flood Insurance Rate Maps which will add approximately 7,960 properties into Special Flood Hazard Areas in 2011-12. Staff efforts will be focused to coordinate with the public and with local, State, and federal agencies to minimize these remapping impacts. The Corps is in the process of revising its highly controversial levee vegetation policy. Staff will submit written opinions on the draft policy in order to prevent the advancement of a potentially disastrous federal policy for the County. The Corps also intends to decertify all project levees within San Joaquin County that received certifications more than ten years ago. Without certifications, levees will no longer be eligible for federal rehabilitation funding. In the event of levee failure, large areas of homes and businesses protected by the affected levees may be remapped into Special Flood Hazard Areas.

State Senate Bill 5 (2007) imposes wide-reaching mandates on Delta counties. These include requirements for new building ordinances and regulations for development within floodplains. Construction of major flood infrastructure projects that provide 200-year flood protection must be completed by 2025 in order for development not to be halted. The District has been participating in the Lower

## 2023040000—Flood Management

### Roads & Facilities

San Joaquin River Feasibility Study with the Army Corps of Engineers, the State, and the San Joaquin Area Flood Control Agency (SJAFCA). This urban flood protection study is a critical step, and the District is in the process of obtaining federal funding for 200-year flood protection projects. The District proposed a Flood Protection Project for the urbanized areas along the San Joaquin River, which will be considered in the feasibility study. Monitoring and

participating in the development of the Central Valley Flood Protection Plan is crucial as the State formulates core policies and criteria in 2011-12. The County's Flood Protection Technical Advisory Committee meetings continue to foster cooperation and information-sharing among the reclamation districts, cities, Port of Stockton, and SJAFCA, keeping local flood agencies up to date on important evolving issues in flood protection.

#### Workload Data

	Actual			Est./Act. 2010-11	Projected 2011-12
	2007-08	2008-09	2009-10		
<i>Floodplain Management</i>	4,585	6,828	7,905	6,000	6,900
<i>Encroachment Permits &amp; Enforcement</i>	2,125	1,176	1,141	600	800
<i>Flood Protection Planning &amp; Studies</i>	140	812	1,235	960	1,080
<i>Levee Improvement Coordination &amp; Reports</i>	500	3,050	2,658	1,760	2,300
<i>Review Outside Agency Permits, Environmental Documents, Development Reviews</i>	1,550	318	257	60	130
<i>Channel Maintenance/Levee Maintenance Inspections</i>	160	274	294	120	280

# 3031300000-3031700000—Road Districts

## Roads & Facilities

Thomas M. Gau, Public Works Director

Road Districts	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Road District 1	\$110,507	\$3,114,734	\$3,237,442	\$3,237,442	\$122,708
Road District 2	113,442	2,434,903	1,251,795	1,251,795	(1,183,108)
Road District 3	194,199	980,927	1,128,111	1,128,111	147,184
Road District 4	747,808	5,718,933	6,087,404	6,087,404	368,471
Road District 5	277,765	5,823,384	6,150,102	6,150,102	326,718
Total Appropriations	\$1,443,721	\$18,072,881	\$17,854,854	\$17,854,854	(\$218,027)
<b>Earned Revenue by Source</b>					
Taxes	\$5,865,689	\$5,275,558	\$5,633,358	\$5,633,358	\$357,800
Interest/Rents	75,037	83,908	71,776	71,776	(12,132)
Aid from Other Governments	72,536	56,276	71,357	71,357	15,081
Charges for Services	500	500	500	500	0
Miscellaneous Revenues	0	0	0	0	0
Fund Balance	(4,570,041)	12,656,639	12,077,863	12,077,863	(578,776)
Total Revenues	\$1,443,721	\$18,072,881	\$17,854,854	\$17,854,854	(\$218,027)
Net County Cost	\$0	\$0	\$0	\$0	\$0

## Purpose

Road District budgets provide funding primarily from property taxes for construction projects and road maintenance materials within the five County Road Districts. The County Ordinance Code established the five Road Districts under the authority set forth by the California Streets and Highways Code.

- Preventative maintenance: Chip seal, slurry seal, and surface restoration programs.
- Replacement of road maintenance equipment.
- Ferry operations (where applicable).
- Contract resurfacing and reconstruction.

Funds are prioritized for routine preventive maintenance activities. An emergency reserve is kept for items such as flood response, bridge damage, and collapsed pipes. Any remaining funds are then targeted for contract resurfacing and reconstruction projects on local roadways, which are not eligible for other State and federal funding programs.

## Program Discussion

Road District funds are used to supplement the Public Works Road Fund to provide basic road-related services within the individual Road Districts. Monies raised in the particular Road District are expended on the road system within that District. Based upon recommendations from the Public Works Director, Board members approve the work that is to be performed in their respective District.

Road District expenditures fund the following road-related activities:

- Road maintenance materials: Signs, striping, bridge, and pavement repairs.

Chip seals are performed by Public Works maintenance staff, while slurry seals for the various districts are combined into one contract project each year. In 2011-12, the contract projects anticipated for construction include: the Road District 1 Resurfacing 2011 project, Road District 2 Resurfacing 2011 project, Patrick Road Resurfacing, Avena Road Resurfacing, Carrolton Road resurfacing, Baker Road and Duncan Road Intersection improvements, Dry Creek Road bridge maintenance repairs, Northland Road, Southland Road, and Von Sosten Road resurfacing, and California Road bridge maintenance repairs.

# 3030105000 — Public Works-Road Maintenance

## Roads & Facilities

Thomas M. Gau, Public Works Director

Road Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$6,992,202	\$7,687,389	\$8,144,512	\$8,144,512	\$457,123
Services & Supplies	4,388,847	5,787,552	5,538,795	5,538,795	(248,757)
Fixed Assets	352,150	0	0	0	0
Total Expenditures	\$11,733,199	\$13,474,941	\$13,683,307	\$13,683,307	\$208,366
Expenditure Reimbursements	(702,238)	(765,400)	(812,200)	(812,200)	(46,800)
Total Appropriations	\$11,030,961	\$12,709,541	\$12,871,107	\$12,871,107	\$161,566
<b>Earned Revenues By Source</b>					
See Public Works - Road Fund Summary Page					
Allocated Positions	98.0	93.0	93.0	93.0	0.0
Temporary (Full-Time Equivalent)	3.4	0.9	3.0	3.0	2.1
Total Staffing	101.4	93.9	96.0	96.0	2.1

### Purpose

The primary goals of the Road Maintenance Division are to maintain safe roadways and to protect the County's infrastructure investments. Performing timely maintenance of the County's 1,676 miles of roadway, 272 bridges, and 364 minor structures and related facilities is crucial to both of these goals.

Significant roadway maintenance programs include surface restoration, chip seal, maintenance of traffic signs, roadway striping/legends, clearing drainage structures, roadside vegetation control, safety trimming and removal of unsafe roadside trees, shoulder maintenance, sidewalk safety repairs and replacements, roadside debris removal, ferry ramp, and guardrail maintenance.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$385,223 Negotiated salary and benefits adjustments.
- \$71,900 Increase in extra-help.

#### Services & Supplies

- \$100,000 Increase in lease-purchases of heavy equipment.

- \$45,000 Increase in parts and accessories reflecting actual expenditures.
- (\$338,210) Decrease in Workers' Compensation and Casualty Insurance costs.
- (\$37,500) Decrease in Fleet Services charges reflecting reduced miles driven.

#### Expenditure Reimbursements

- \$46,800 Increase in cost reimbursements reflecting actual costs.

### Program Discussion

The Road Maintenance Division is primarily funded from State Gas Tax revenues. The County share of this revenue source, approximately three cents per gallon of gasoline, has not increased since 1995. Since then automobiles have become significantly more fuel efficient, resulting in a reduction in road maintenance revenues. This declining revenue source, combined with increasing costs for labor, materials, equipment operation/replacement, liability insurance, and environmental compliance means fewer resources available to protect and preserve the County's roadway and bridge infrastructure. The current economic climate has further impacted Road District property taxes, Measure K sales tax, and gas tax revenues, resulting in a significant funding shortfall for road and bridge maintenance. To accommodate increased chip seal and surface



# 3030105000 — Public Works-Road Maintenance

## Roads & Facilities

restoration programs, reduced levels of service will be experienced in the following:

- After-hours requests for service
- Roadside debris removal
- Roadside vegetation control
- Street sweeping
- Shoulder maintenance
- Ditch cleaning

Replacement of aging, inefficient, and environmentally noncompliant heavy equipment remains a critical concern. Lacking sufficient replacement funding, the needed equipment replacement continues to be deferred.

In 2011-12, three diesel retrofits are planned to meet clean air mandates. The budget includes funding for lease-purchasing key pieces of equipment, to spread the acquisition costs over several budget years. This includes \$100,000 in recurring costs for equipment procured in 2010-11, and an additional \$150,000 to procure the following equipment:

- Bridge crew crane truck
- Ten-wheeled truck
- Traffic sign truck
- Back hoe
- Self-propelled paver
- Power pipe flusher

### Workload Data

	Actual			Est./Act. 2010-11	Projected 2011-12
	2007-08	2008-09	2009-10		
<i>Maintenance Reconstruction (miles)</i>	9	10	0	6	4
<i>Chip-Sealing (miles)</i>	182	182	0	77	147
<i>Shoulder Weed Control (miles)</i>	2,400	1,012	423	360	300
<i>Shoulder Maintenance (miles)</i>	260	290	325	200	170
<i>Traffic Sign Maintenance (each)</i>	14,674	14,461	15,143	13,000	14,000
<i>Pavement Striping (miles)</i>	1,998	1,831	1,467	1,000	1,500
<i>Pavement Legends (each)</i>	7,483	3,456	3,868	4,500	4,000
<i>Raised Pavement Markers (each)</i>	51,578	40,507	13,165	24,000	25,000
<i>Tree Maintenance (each)</i>	1,985	2,533	2,204	2,644	2,400
<i>Roadside Mowing (miles)</i>	1,066	1,405	1,600	1,500	1,500
<i>Sidewalk Repair (square feet)</i>	7,592	200	0	10,550	5,250

# 2023060000—Water Resources

## Roads & Facilities

Thomas M. Gau, Public Works Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$869,213	\$934,816	\$998,030	\$998,030	\$63,214
Services & Supplies	2,636	2,392	2,269	2,269	(123)
Total Expenditures	\$871,849	\$937,208	\$1,000,299	\$1,000,299	\$63,091
Expenditure Reimbursements	(871,849)	(937,208)	(1,000,299)	(1,000,299)	(63,091)
Total Appropriations	\$0	\$0	\$0	\$0	\$0
Earned Revenues By Source	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	8.0	8.0	8.0	8.0	0.0

## Purpose

The Water Resource Division performs regional water resources planning, project development services, and National Pollutant Discharge Elimination System (NPDES) Municipal Stormwater Program oversight for San Joaquin County. Costs are reimbursed primarily from Water Investigation Zone #2, Mokelumne River Water and Power Authority (MRWPA), Northeastern San Joaquin County Groundwater Banking Authority (GBA), and County Service Area 54 (CSA 54).

## Major Budget Changes

### Salaries & Employee Benefits

- \$63,214 Negotiated salary and benefits adjustments.

### Expenditure Reimbursements

- \$63,091 Increase in reimbursements from special districts.

## Program Discussion

In 2011-12, the Division will continue to fulfill the objectives set forth by the Board of Supervisors. Priorities will focus on regional planning for water issues including water quality, development of water rights, new surface water supply from the American and Mokelumne Rivers,

local groundwater management, and administration of the NPDES Municipal Stormwater Program

### MORE Water Project

Work efforts and activities continue with the Mokelumne-Calaveras Simulation Model. The phase 3 Engineering Feasibility Study is currently underway, with a target completion date in 2011-12. On a parallel track, the phase 4 Program Environmental Impact Report (EIR) is complete, and was certified in February 2011. The State Water Resource Control Board (SWRCB) has placed the County on a very restrictive time schedule to complete the remaining engineering feasibility, environmental documents, and other tasks outlined in the Mokelumne River Regional Storage and Conjunctive Use Project (MORE Water Project) Work Plan. Due to these actions, emphasis will be placed on progress towards completion of the MORE Water Project studies. The MRWPA must have sufficient resources, including federal appropriations, stakeholder contributions, and grants, in order to complete phases 5 and 6 that includes Project Specific EIR and Environmental Impact Statement. Completing all phases of the MORE Water Project Work Plan will enable the MRWPA to enter into the water right permitting process with the SWRCB.

Beginning in 2003, the MRWPA has worked to obtain federal appropriations for the MORE Water Project. In October 2006, the MORE Water Project received federal authorization for up to \$3.3 million to complete engineering feasibility and environmental studies. Through 2010-11, \$483,000 has been appropriated to the Bureau of Reclamation's (BOR) budget for the MORE Water

# 2023060000—Water Resources

## Roads & Facilities

Project. However, in 2011, a moratorium on federal appropriations was put in place. Staff will work cooperatively with the BOR in 2011-12 to obtain funding through administrative sources to complete additional work phases.

### American River-Freeport Element Project

In October 2010, the SWRCB issued a Cancellation Order for Water Right Application 29657. The County has taken steps to get the SWRCB to reconsider its decision. County staff will continue to demonstrate that progress is being made towards perfecting Water Right Application 29657 in 2011-12, through the release and acceptance of the Freeport Element Project Phase 1 Engineering Feasibility Study followed by posting the Notice of Preparation for the Phase 2 Freeport Element Project California Environmental Quality Act Documentation.

### Northeastern San Joaquin County Groundwater Banking Authority

The Groundwater Banking Authority (GBA) has been successful in leveraging resources to access \$2.8 million in additional State and federal funding for plans, studies, and environmental documents to develop the Eastern San Joaquin Integrated Conjunctive Use Program, which is a mix of projects and actions that address groundwater

overdraft and saline groundwater intrusion. In November 2010, the GBA was approved for \$545,000 in Proposition 84 grant funding to update the 2007 Integrated Regional Water Management Plan (IRWMP) in order to meet new State guidelines.

In 2011-12, major activities will include IRWMP updates, and the preparation of a \$7 million grant application for conjunctive use projects. Additionally, the GBA has been selected to receive \$250,000 from the State Department of Water Resources Local Groundwater Assistance Program for the construction of a monitoring well at Stockton East Water District.

### National Pollutant Discharge Elimination System Municipal Stormwater Program

In 2011-12, a major work effort for the Division continues to be the administration of the County's NPDES Municipal Stormwater Program. The purpose of the Stormwater Program is to promote clean and safe rivers, creeks, and aquifers from pollutants associated with urban stormwater runoff.

#### NPDES Phase I Permit (Stockton Area)

CSA 54 was established, pre-Proposition 218, to fund County responsibilities required under a joint NPDES

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Grant Application Submittals</i>	5	4	0	4	3
<i>Conduct Groundwater Monitoring Investigations</i>	488	582	500	558	570
<i>Support &amp; Attend Water Resources Related Commission, Committee, &amp; Board Meetings</i>	61	75	80	80	80
<i>Prepare Specified Project Tasks, Technical Memoranda, Project Feasibility Analysis, Legislative Platforms, &amp; Assessments</i>	68	67	70	73	76
<i>Prepare Water Resources Project Implementation Plans</i>	5	5	5	5	5
<i>Manage Water Resources Interaction &amp; Attend Meetings with County, State and Federal Agencies</i>	139	166	195	225	225
<i>Review Environmental and Permit Applications</i>	124	114	71	64	66
<i>Industrial Site Inspections</i>	2	12	0	17	17
<i>Enforcement Actions</i>	0	15	13	15	15
<i>Complaint Response</i>	5	24	7	7	7
<i>Public Outreach Activities</i>	37	40	47	45	45

## 2023060000—Water Resources

### Roads & Facilities

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Municipal Stormwater Phase I Permit with the City of Stockton. A requirement of the joint permit is the development and implementation of a Stormwater Management Plan (SWMP), which was approved by the State Regional Board in October 2009. The new NPDES Municipal Stormwater Phase I Permit will be in effect for a five-year period and will require significant effort and costs related to analytical field investigations, monitoring documentation, and stricter enforcement. In 2011-12, the Division will work with the City of Stockton to develop a cost-effective approach given limited resources for SWMP implementation.

#### *NPDES Phase II Permit (Lathrop, Lodi, Manteca, Ripon, & Tracy Areas)*

In 2003, the County was required to obtain a Countywide NPDES Municipal Stormwater Phase II Permit specifically related to the unincorporated urbanized areas contiguous to the Cities of Lathrop, Lodi, Manteca, Ripon, and Tracy. At this time, NPDES Phase II is an unfunded mandate. With the new NPDES Phase II Permit expected

for release by the Regional Board in 2011-12, the Division will continue to pursue long-term funding to manage requirements of the new permit and possibly conduct a Proposition 218 ballot process. The County's State legislative platform supports legislation that would exempt stormwater fees from the Proposition 218 ballot process.

#### **Maintaining Level of Public Services**

The Division has found it increasingly difficult to continue to fulfill objectives set forth by the Board of Supervisors due to a lack of sufficient long-term funding. The MORE Water and Freeport Element Projects both require engineering feasibility and environmental studies that are labor intensive and require extended time to complete. Actions of various State regulatory agencies such as SWRCB and Natural Resources Agency, have also created difficulties in maintaining and moving forward with the level of regional water resources planning and project development services provided to the residents of San Joaquin County.

# Southern Water Internal Service Fund

## Roads & Facilities

Manuel Lopez, County Administrator

Southern Water ISF	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Loan Repayment</i>	\$57,335	\$57,335	\$57,335	\$57,335	\$0
<i>Total Appropriations</i>	\$57,335	\$57,335	\$57,335	\$57,335	\$0
<b>Earned Revenues By Source</b>					
<i>Interest/Rents</i>	\$2,442	\$0	\$0	\$0	\$0
<i>Charges for Services</i>	0	57,335	57,335	57,335	0
<i>Total Revenues</i>	\$2,442	\$57,335	\$57,335	\$57,335	\$0
<b>Revenues Over/(Under) Expenses</b>	(\$54,893)	\$0	\$0	\$0	\$0

## Purpose

The Southern Water Internal Service Fund provides an accounting of depreciation and interest payments due to the Capital Outlay Fund for prior capital improvements to the Southern Water System. Effective July 1989, the City of Stockton assumed operation and maintenance of the Southern Water System. These payments are collected by the City of Stockton as part of the service charges to its customers.

## Program Discussion

The Southern Water System was previously operated and maintained by Public Works Utility Districts Division. The System continues to provide potable water and fire protection for the Stockton Metropolitan Airport, Air Metro Industrial Park, and surrounding Airport facilities. It also serves San Joaquin General Hospital, the County Jail Complex, the Juvenile Justice Center, a migrant labor

camp, and other facilities in the area collectively referred to as the Mathews Road Complex.

In May 1989, an agreement was executed between the City of Stockton and San Joaquin County for City operation of the Southern Water System. Under the terms of the agreement, the City has the right to use the facilities of the System to supply and transport water to City service areas. In consideration for this right, in addition to supplying water to Southern Water System customers at City water rates, the City provided much needed capital improvements at no cost to the County. These improvements included a second transmission line between the Airport and the Mathews Road Complex, production and storage facilities, and a pipeline to the Stockton East Water District treatment plant.

A portion of the water rate for the System is for repayment of funds advanced from the County Capital Outlay Fund for prior system improvements. The City collects an appropriate surcharge on its rates to fund the repayment to the County. Payments amortized over a 30-year period were initiated in 1987-88.

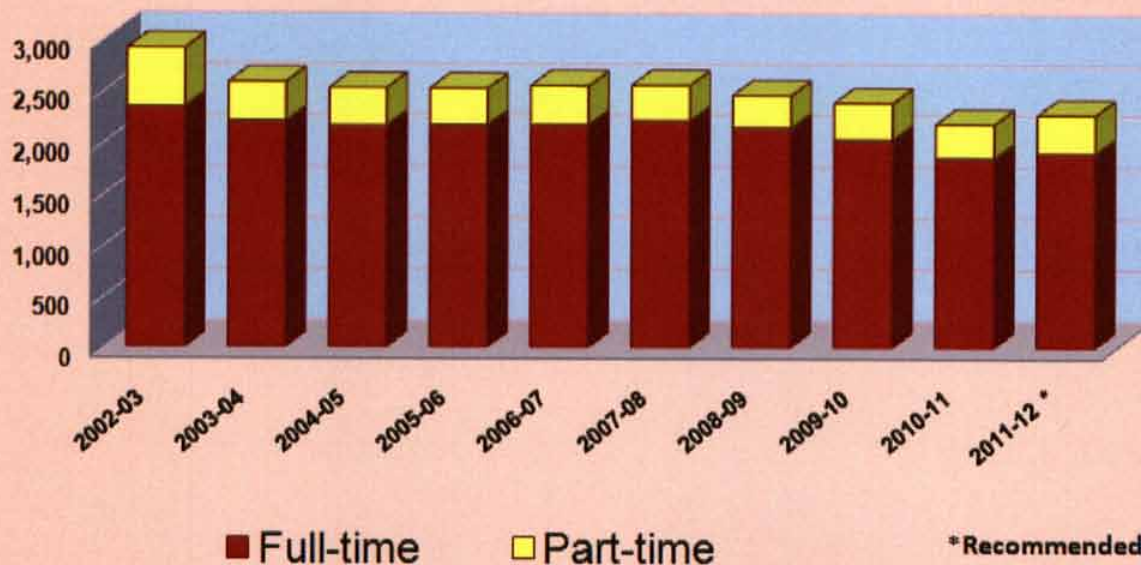
## Health Services Appropriations

	Page Number	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
4040300000 Mental Health Pharmacy	F-5	\$6,893,909	\$6,901,953	\$6,901,953	\$8,044
4040500000 Mental Health Services	F-7	72,725,195	73,269,356	73,269,356	544,161
4040600000 Substance Abuse Services	F-12	7,548,841	7,818,517	7,818,517	269,676
4041000000 Public Health Services	F-15	24,553,660	24,564,347	23,467,218	(1,086,442)
4041200000 Public Guardian/ Conservator	F-21	895,022	749,344	749,344	(145,678)
4041600000 Substance Abuse & Crime Prevention	F-24	584,527	0	0	(584,527)
4042000000 Environmental Health	F-31	7,982,883	8,907,564	8,907,564	924,681
4049100000 Children & Families Program (First 5)	F-36	1,211,180	1,270,156	1,270,156	58,976
4049400000 Operating Transfer to Health Care Services	F-38	34,305,743	34,889,629	34,889,629	583,886
4049500000 Health Care Service Administration	F-26	145,075	1,665,960	1,665,960	1,520,885
Hospital Enterprise	F-40	195,817,530	231,906,474	231,906,474	36,088,944
Solid Waste Enterprise	F-47	20,179,720	20,962,431	20,962,431	782,711
<b>Total - Health Services</b>		<b>\$372,843,285</b>	<b>\$412,905,731</b>	<b>\$411,808,601</b>	<b>\$38,965,316</b>

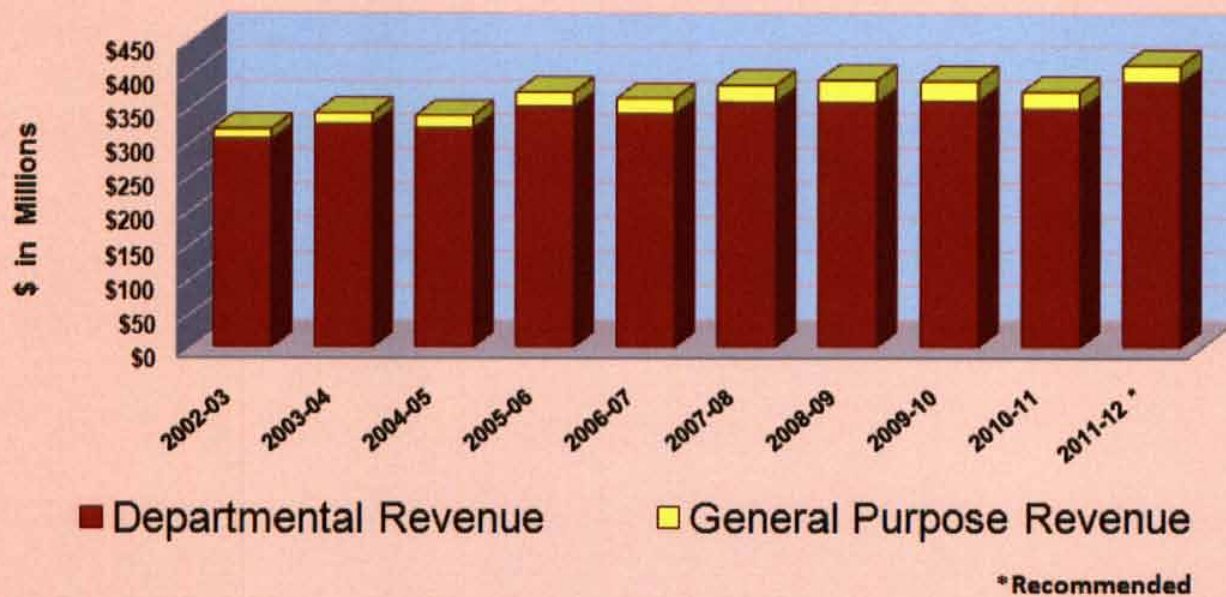
# Health Services

## Statistical Summary

### Staffing Trend

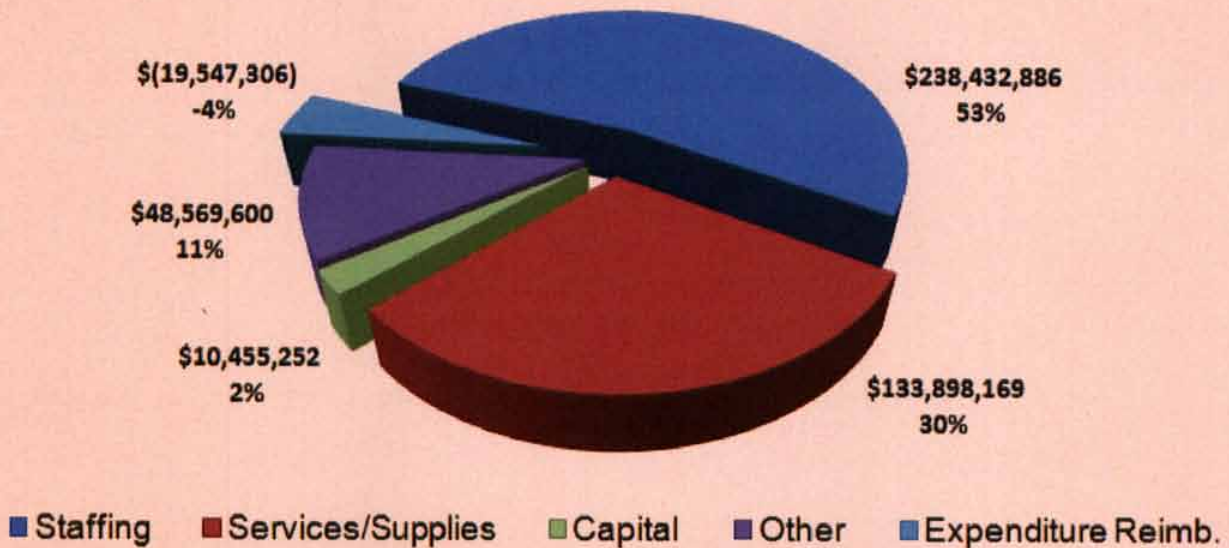


### Appropriations by Source

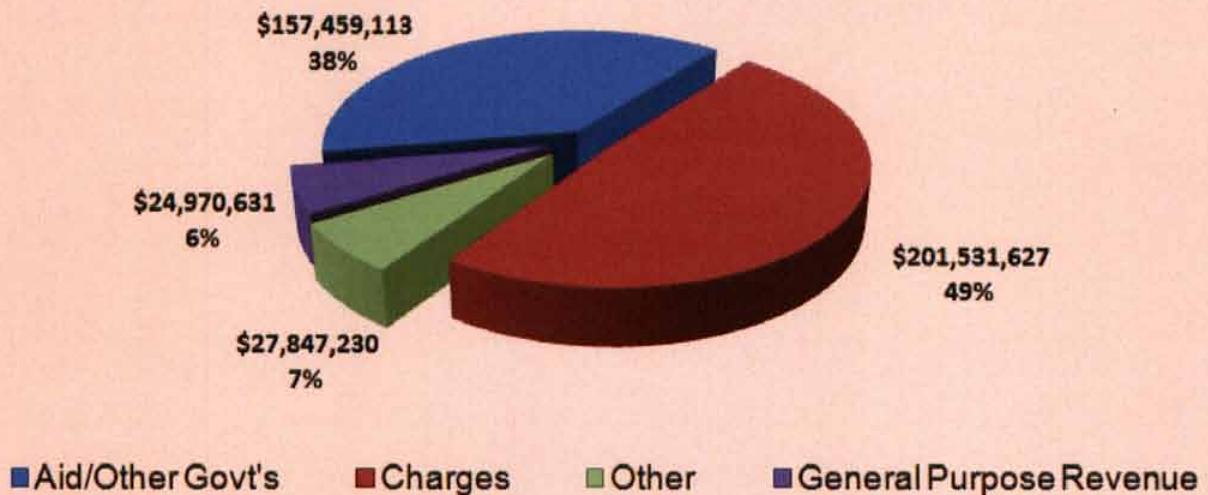




**Use of Funds**  
**2011-12 Recommended Budget**  
**Total Appropriations \$411,808,601**



**Source of Funds**  
**2011-12 Recommended Budget**





# Summary

## All Health Care Services Budgets

Kenneth B. Cohen, Health Care Services Director

	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$77,455,728	\$84,110,876	\$85,126,081	\$84,061,252	(\$49,624)
Services & Supplies	47,917,665	53,881,315	51,311,094	51,278,794	(2,602,521)
Other Charges	1,882,162	1,870,949	1,774,300	1,774,300	(96,649)
Fixed Assets	156,699	205,000	254,150	254,150	49,150
Total Expenditures	\$127,412,254	\$140,068,140	\$138,465,625	\$137,368,496	(\$2,699,644)
Expenditure Reimbursements	(16,685,426)	(15,828,337)	(14,156,643)	(14,156,643)	1,671,694
Total Appropriations	\$110,726,828	\$124,239,803	\$124,308,982	\$123,211,853	(\$1,027,950)
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$443,795	\$587,812	\$622,200	\$622,200	\$34,388
Interest/Rents	5,070	25,000	28,000	28,000	3,000
Aid from Other Governments	48,492,178	59,561,039	58,071,170	57,895,522	(1,665,517)
Charges for Services	32,281,005	33,895,974	35,115,898	35,115,898	1,219,924
Miscellaneous Revenues	269,705	683,524	896,196	896,196	212,672
Transfer from Reserves	249,255	0	0	0	0
Operating Transfers In	9,224,413	8,457,475	8,681,580	8,681,580	224,105
Fund Balance	(2,105,173)	184,756	0	0	(184,756)
Total Revenues	\$88,860,248	\$103,395,580	\$103,415,044	\$103,239,396	(\$156,184)
Net County Cost	\$21,866,580	\$20,844,223	\$20,893,938	\$19,972,457	(\$871,766)
<b>Staffing</b>					
Allocated Positions	835.0	769.0	740.0	729.0	(40.0)
Temporary (Full-Time Equivalent)	145.1	142.7	137.8	137.2	(5.5)
Total Staffing	980.1	911.7	877.8	866.2	(45.5)

This is a summary of the twelve budgets administered by the Director of Health Care Services. These include:

- 2021201000 Alcohol/Drug Alternative Program
- 2022621000 Correctional Health Services
- 4040300000 Mental Health Pharmacy
- 4040500000 Mental Health Services
- 4040600000 Substance Abuse Services
- 4040700000 Behavioral Health Administration
- 4041000000 Public Health Services
- 4041200000 Public Guardian/Conservator
- 4041600000 Substance Abuse & Crime Prevention
- 4041800000 Emergency Medical Services
- 4049500000 Health Care Services Administration
- 5055600000 Veterans Services Office

# 4049100000—Children & Families Program (First 5)

## Health Services

Joseph Chelli, Human Services Director

Children & Families Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$795,238	\$1,000,055	\$1,087,654	\$1,087,654	\$87,599
Services & Supplies	188,661	211,125	182,502	182,502	(28,623)
Total Appropriations	\$983,899	\$1,211,180	\$1,270,156	\$1,270,156	\$58,976
<b>Earned Revenues By Source</b>					
Operating Transfers In	\$983,899	\$1,211,180	\$1,270,156	\$1,270,156	\$58,976
Total Revenues	\$983,899	\$1,211,180	\$1,270,156	\$1,270,156	\$58,976
Net County Cost	\$0	\$0	\$0	\$0	\$0
Allocated Positions	9.0	9.0	9.0	9.0	0.0

## Purpose

The San Joaquin County Children and Families Program was created following voter approval of the Children and Families Act of 1998 (Proposition 10) for the purposes of "promoting, supporting, and improving the early development of children from the prenatal stage to five years of age."

Funding is provided through excise taxes collected by the State on tobacco products. San Joaquin County receives approximately \$8 million annually. Monies are to be expended in accordance with a strategic plan prepared by the Children and Families Commission and are contained in a separate budget not governed by the Board. Members of the Commission are appointed by the Board of Supervisors. This budget funds the staffing and administrative support only.

## Major Budget Changes

### Salaries & Employee Benefits

- \$87,599 Negotiated salary and benefits adjustments.

### Service & Supplies

- (\$33,141) Decrease in professional services due to reduced use of consultants.

## Program Discussion

The recommended 2011-12 budget for the San Joaquin County Children and Families Program (First 5 San Joaquin) totals \$1,270,156, which is an increase of \$58,976 from 2010-11.

As required by the Children and Families Act of 1998, the Commission, in 2008, adopted its Strategic Plan Extension through 2011 and identified service priority funding commitments. Priority initiatives, in order are: Access to Preschool; Health Access; Rural Home Visiting; Breast-feeding; Family Resource Centers; and Safety Net Funds.

To address the concern of chronic childhood disease issues, First 5 has formed a partnership with University of California Cooperative Extension (UCCE) to leverage service efforts for improving health and well-being for children and families in over 65 low-performing school attendance areas throughout the County. County per capita deaths due to diabetes is one of the highest in California as is the teen consumption rate of sugar-sweetened beverages. The UCCE curricula provided by First 5 meets individual family needs for health education. UCCE makes available technical support, training, and project evaluation. In addition, as part of the Health Access Initiative, First 5 shares quarterly health-related messages with providers, partners, and families to blanket the County with children's health-related messages. First 5 also plans to further leverage staff skills in 2011-12 through Collaboratives for Healthy Change projects, in an effort to promote child wellness through physical activity and nutrition, project sustainability, policy development, and system change. The Commission will be funding this

# 4049100000—Children & Families Program (First 5)

## Health Services

project for approximately \$1.1 million over a two-year period.

Partnerships to leverage funds, resources and service efforts will continue to be forged with school districts and local faith organizations to promote school readiness for young children. Links with hospitals to improve hospital breastfeeding policies, practices, and rates are in the process of implementation. Opportunities to meet family's basic and emergency needs through leveraged efforts with family resource centers are made possible. These partnerships enable First 5 to maximize efforts to address outcomes in County-identified need areas for children and families with minimum and reduced funding. Decreased agency costs are sought through the use of federal, State and local agency match funds, and shared-cost efforts with First 5 partners. While final data for 2010-11 is not yet available, First 5 programs served approximately 18,000 children, parents, caregivers, and providers.

The Children and Families Act additionally requires results-based accountability and verification of changes

occurring as a result of the funding, which in turn requires contract oversight, monitoring of programs, provision of technical assistance, with outcomes reported and evaluated to both State and local First 5 Commissions. Program, fiscal, and evaluation changes will be implemented as a result of recommendations established by the Commission. Specific areas with local recommendations reported that will be implemented in 2011-12 include: School Readiness Longitudinal Data; School District Level Reports; Health Access; Kindergarten Bridge Programs; Detailed Demographic Data of First 5 families; and Rural Home Visitation. The fiscal Ten-Year Plan will be updated to reflect past, current, and future priority spending trends; and fiscal and program policies will continue to be evaluated to simplify administrative processes.

First 5 staff will continue to undertake clerical, fiscal, training, marketing, and administrative responsibilities for contract renewals, contract management oversight, provision of technical assistance, and preparation of new funding.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Contract Monitoring</i>	91	117	85	77	80
<i>Value of Contracts Administered</i>	\$23,501,778	\$19,400,000	\$14,300,000	\$8,780,000	\$8,780,000

# 4042000000—Environmental Health

## Health Services

Donna Heran, Environmental Health Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$6,308,159	\$6,612,657	\$7,417,972	\$7,417,972	\$805,315
Services & Supplies	1,190,966	1,383,893	1,531,673	1,531,673	147,780
Fixed Assets	15,374	11,500	27,800	27,800	16,300
Total Expenditures	\$7,514,499	\$8,008,050	\$8,977,445	\$8,977,445	\$969,395
Expenditure Reimbursements	(23,293)	(25,167)	(69,881)	(69,881)	(44,714)
Total Appropriations	\$7,491,206	\$7,982,883	\$8,907,564	\$8,907,564	\$924,681
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$0	\$0	\$12,000	\$12,000	\$12,000
Aid from Other Governments	1,003,703	981,304	982,807	982,807	1,503
Charges for Services	4,102,078	4,414,346	5,318,740	5,318,740	904,394
Miscellaneous Revenues	314,389	562,217	601,518	601,518	39,301
Total Revenues	\$5,420,170	\$5,957,867	\$6,915,065	\$6,915,065	\$957,198
Net County Cost	\$2,071,036	\$2,025,016	\$1,992,499	\$1,992,499	(\$32,517)
Allocated Positions	66.0	62.0	67.0	67.0	5.0
Temporary (Full-Time Equivalent)	0.5	0.5	0.3	0.3	(0.2)
Total Staffing	66.5	62.5	67.3	67.3	4.8

### Purpose

The Environmental Health Department (EHD) provides environmental services, which protect and enhance public health, well-being, and safety through prevention, education, inspection, and enforcement of State and local environmental laws and regulations.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$326,143 Negotiated salary and benefits adjustments.
- \$455,589 Transfer five positions from Office of Emergency Services (OES) for Hazardous Materials (HazMat) program.
- \$23,583 Increase in standby and overtime pay for HazMat program.

#### Services & Supplies

- \$228,785 Operating costs for HazMat program.
- \$38,046 Increase in travel costs for mandatory Resource Conservation and Recovery Act (RCRA) training.
- \$18,000 Increase in software and computer maintenance costs.
- (\$109,123) Decrease in lease and related occupancy costs.
- (\$28,000) Decrease in communication and office supply costs.

#### Fixed Assets

- \$27,800 Replacement computer equipment.

#### Expenditure Reimbursements

- \$77,869 Increase in Childhood Lead Poisoning reimbursements by Public Health Services.

# 4042000000—Environmental Health

## Health Services

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Consumer Protection</b>					
Food - Retail Active Facilities/Vehicles	3,697	3,659	3,581	3,518	3,518
Small Public Water Systems	340	361	331	329	325
Recreational Health - Public					
Pools/Spas/Natural Bathing Areas	620	620	620	622	623
Workplace Smoking Enforcement	5	1	0	1	1
<b>Hazardous Substances Management</b>					
Hazardous Waste (HW) Generators	1,327	1,327	1,734	1,734	1,747
HW - Tiered Permitting Facilities	19	19	18	18	14
HW - Above Ground Tanks	281	281	336	358	358
HW - Underground Storage-Facilities (Tanks)	256 (699)	256 (698)	254 (684)	253 (684)	253 (684)
Emergency Response - Incidents	157	144	138	140	140
<b>Housing Programs</b>					
Childhood Lead Poisoning Prevention Cases/ Properties Investigated	25	19	11	11	22
Employee Housing - Active Labor Camps	35	34	34	31	31
Hotel/Motels & Institutions	124	129	130	129	129
Substandard Housing Abatement - Cases	392	415	432	432	450
<b>Land-Use &amp; Waste Management</b>					
Land-Use Applications & Technical Reports	1,019	687	687	683	683
<b>Liquid Waste</b>					
Facilities/Pumper Trucks/Chemical Toilets	3,062	3,062	2,248	2,236	2,236
Septic System Permits/Percolation Tests	684	494	424	460	460
Medical Waste - Facilities	64	64	77	94	94
<b>Solid Waste</b>					
Active Landfill Sites & Transfer Stations	7	7	7	7	7
Compost/Cannery/Ash/Sludge Sites	21	21	21	21	20
Waste Tire Facilities/Handlers	626	626	706	716	716
Closed, Illegal, and Abandoned Landfill Sites	12	10	13	16	16
Vector Control-Kennels & Poultry Ranches	35	35	34	34	34
<b>Milk &amp; Dairy - Dairies</b>	128	129	126	126	127
<b>Groundwater Protection</b>					
Monitor Well/Boring Permits	371	269	275	275	275
Contaminated Petroleum Storage Tanks	244	244	223	186	180
Well & Pump Permits	1,041	853	713	780	780
<b>Total Permits/Facility Inventory</b>	14,592	13,766	13,173	13,210	13,239
<b>Total Staff Hours</b>	75,465	70,056	64,925	65,000	65,000

# 4042000000—Environmental Health

## Health Services

- (\$33,155) Decrease in cost reimbursements for HazMat program.

### Revenues

- \$741,112 Add hazardous materials fines and fees.
- \$150,000 Increase in funding for solid waste inspection activities.
- \$31,500 Increase in service fees reflecting recommended rate adjustments.
- \$31,583 Increase in funding for mandatory RCRA training.

### Program Discussion

The proposed 2011-12 EHD budget totals \$8,977,445 with a Net County Cost of \$1,992,499. This represents a Net County Cost decrease of \$32,517. Negotiated salary and benefits adjustments increased \$326,143. New workload responsibilities with identified funding sources, program fee adjustments, and the planned relocation of EHD to County-owned office space offset the additional expense.

In April 2011, the Board approved the reorganization of the OES HazMat division into EHD. HazMat regulates approximately 3,000 businesses in the County that handle hazardous materials, and is responsible for the Hazardous Materials Management Plan and California Accidental Release Prevention Programs. The proposed 2011-12 EHD budget includes appropriations totalling \$707,957 for the HazMat program that was previously provided in the OES budget.

### 2010-11 Activities

#### Retail Food Program

The California Retail Food Code (CalCode) became effective July 1, 2007. Under this law, EHD conducts annual routine, complaint, and plan review inspections at nearly 3,700 food facilities, mobile food preparation vehicles, and temporary events. During 2010-11, two legislative bills went into effect that revised CalCode provisions. Assembly Bill (AB) 2432 exempts food facilities that have less than 25 square feet of retail space for prepackaged, non-potentially hazardous food from CalCode permit requirements. Senate Bill (SB) 602 requires food handlers to obtain basic food handler training and a food handler card on or before July 1, 2011. SB 602 also requires each food handler to maintain a valid food handler card.

#### Employee Housing Program

In 2010-11, 32 active employee housing facilities were inspected, including 9 orchard camps, 5 seasonal facilities, and 18 year-round sites. Additionally, there are 36 exempt dairy employee housing sites. Inspections are conducted to confirm compliance with minimum State housing and drinking water standards. During 2010-11, 22 of the 32 active facilities had housing violations that required correction, and 11 had bacteriological water quality exceedances requiring well chlorination. Due to the increased age of some of the facilities and limited rehabilitation funds, EHD continues to work with the farm facilities to provide sufficient time to correct any issues found during inspections.

#### Housing Abatement Program

In 2010-11, EHD attended 33 Neighborhood Community Centers and Neighborhood Watch meetings and continued to work closely with the Community Development Department (CDD) and the Sheriff's Office to address multi-agency issues at problem sites. EHD responded to 589 complaints, including 362 substandard homes, 136 illegally-occupied recreational vehicles, 85 unsecured homes, and 6 methamphetamine drug labs. Of these complaints, 168 were issued a Notice to Abate for minor violations that were corrected within the initial compliance period. Some of the remaining complaints included more extensive violations, requiring 153 structures to be posted as substandard, with 64 deemed unsafe to occupy. Notices to Secure were posted at 79 structures. Of these, EHD took action to board and secure 26 vacant homes at an average cost of \$676 each. Current program caseload includes 432 housing abatement and securement cases, in addition to 176 housing case closures, some of which are awaiting cost recovery through direct billing, property tax payment, or tax sale.

#### Well & Onsite Wastewater Treatment Systems

Over the past five years, the slowdown in new development and construction projects has resulted in a decrease of well and onsite wastewater treatment (septic) system construction permits, repair permits, and service requests. Since 2005-06, there has been a 64% decrease in septic system permits and a 54% decrease in well system permits. Because of these workload reductions, affected staff were shifted to other activities and program areas. Completion of the imaging project for all well and septic system permit records enabled remote access and the reassignment of one Lead Senior Registered Environmental Health Specialist to the Short Stop Permit Center at CDD.

# **4042000000—Environmental Health**

## **Health Services**

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### **Above Ground Petroleum Storage Act (APSA)**

In October 2007, passage of AB 1130 transferred the responsibility for implementation, enforcement, and administration of the APSA from the State Water Resources Control Board (SWRCB) to the local Certified Unified Program Agencies (CUPA). EHD is the County CUPA, charged with administering the Underground Storage Tank (UST), Hazardous Waste Generator, and Hazardous Waste Tiered Permitting programs. AB 1130 authorized allocation of California Environmental Protection Agency (Cal/EPA) Trust Fund monies to local CUPAs to fund initial program implementation, including the update of the SWRCB facility inventory list, training of CUPA personnel in the requirements of the Act, and providing outreach to the regulated community in the form of workshops and fact sheets.

In 2008, EHD received a \$173,196 Cal/EPA Trust Fund Grant to implement the APSA program through December 31, 2009. On January 7, 2011, Cal/EPA extended the grant period to May 1, 2013, in anticipation of possible budget authority to allocate \$17,000 to the department in unspent Cal/EPA grant funds in 2012-13.

Cal/EPA has indicated that the APSA program is the only local CUPA program mandated in State law that does not have State agency oversight. In 2011-12, legislation may be introduced to designate State agency oversight authority for local APSA programs and to establish a State oversight fee or surcharge.

### **CUPA Electronic Reporting**

In September 2008, AB 2286 was chaptered and requires all regulated businesses and local CUPAs to transmit program information to Cal/EPA electronically by January 2013. AB 2286 provided a funding mechanism for the transition to electronic reporting. Effective July 1, 2009, AB 2286 increased the annual \$24 State surcharge fee paid by regulated businesses by \$25 per year for three years, totaling \$49 per year. The surcharge will generate approximately \$10 million Statewide over the next three years, with 75% allocated to local CUPAs for outreach, training, technical support, and electronic reporting system development, and 25% to Cal/EPA for development and maintenance of the Statewide information management system, data submission portal, data warehouse, and exchange system, and public access website. To receive electronic reporting funding, EHD must apply for a Cal/EPA grant by June 1, 2011. The projected grant allocation for the San Joaquin County CUPA is \$147,810.

EHD and the San Joaquin County Office of Emergency Services (OES) are working to integrate their respective CUPA program data into the new electronic reporting format. Existing OES electronic reporting format and data entry fields must meet the new State standards and be

integrated with the new EHD electronic reporting format to be established by January 2013.

### **Local Oversight Program**

Funding for the SWRCB Local Oversight Program (LOP) contract for oversight of clean-up and investigation of soil and/or groundwater contamination at UST facilities will remain at \$732,768. To maintain the current service level, EHD began charging clients for field activities outside the scope of the LOP contract at the beginning of 2010-11. Should LOP contract funds be unexpectedly reduced or eliminated during the year, EHD has the ability to charge clients directly for oversight. From inception of the LOP Program in July 1989 through January 2011, a total of 475 contaminated UST sites have been closed, while 186 sites are currently active and undergoing corrective action. Staff continues to receive work plans, reports, and other site documents containing analytical information from the SWRCB Geotracker website, where all leaking UST sites are mapped and site data is maintained for public review.

SWRCB Resolution No. 2009-0042, adopted in May 2009, removed identified impediments for closing remediated sites and enabled EHD to close 28 contaminated UST sites that previously were not eligible for closure. Additionally, the resolution required the SWRCB Clean-up Fund to expedite reimbursement to responsible parties and increase reimbursement revenue for 2010-11 and 2011-12. In November 2009, the passage of AB 1188 increased the gas fee from 1.4 cents per gallon to 2.0 cents per gallon, for the period January 1, 2010 to December 31, 2011. This increase and the changes to the Clean-up Fund's reimbursement processes will encourage responsible parties to resume corrective actions at their contaminated sites.

### **Small Public Water System Program**

EHD is the Local Primacy Agency (LPA) for 300 Small Public Water Systems (SPWS) and 29 State Small Water Systems. Annual inspection and surveillance fees set by the State were increased in August 2009 by passage of AB X4-5; however, the fee increases contained in the bill were not sufficient to cover the cost of the enforcement program and ongoing regulatory requirements. Since 2004-05, EHD has increased the SPWS fees in annual increments to cover the cost of the local regulatory program. In 2011-12, program costs and work hours will be reduced through the design of an EHD web page that allows paperless electronic data transfer of SPWS chemical and bacteriological water test results from certified laboratories into the department's Envision data management system. This change will enable a shift of the work hours for a 0.5 FTE REHS field inspector and a 0.25 FTE Senior Office Assistant to other EHD program areas with adequate funding.

# 4042000000—Environmental Health

## Health Services

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### Solid Waste Program

EHD applied for a CalRecycle (formerly the California Integrated Waste Management Board) Waste Tire Enforcement Grant in the amount of \$227,000 for the period of June 30, 2011 through June 30, 2012. The grant funds are generated at the State level from the \$1.75 per tire fee assessed on each new tire purchased in California. Waste Tire Program staff regulate 716 tire facilities and operations, investigate illegal tire disposal, perform waste tire facility inspections, review manifest records, and survey tire dealers, auto dismantlers, tire haulers, and other points of tire generation, to ensure compliance with State laws and regulations.

AB 32, the California Global Warming Solutions Act of 2006, was passed in an effort to curb the release or generation of greenhouse gas (GHG) emissions. Landfills are viewed as a source of GHG emissions and recent information suggests that the proper handling or reuse of organic green waste material may help lower these emissions. EHD may be requested to assist in the policy-making process regarding this issue and asked to conduct additional inspections at solid waste landfills and composting sites in this regard.

CalRecycle developed an Organics Policy Roadmap in an effort to reduce the amount of organic green waste (food, leaves, grass, pruning, trimmings, branches, stumps, and manure) from being disposed of in landfills. This has resulted in increased Solid Waste Program applications for composting sites and material processing centers.

Illegal dumping of solid waste along County roadsides, right-of-ways and private properties remains a costly and ongoing concern. EHD participates on the County task force to combat illegal dumping. In 2008-09, EHD applied for a CalRecycle Farm and Ranch Grant in the amount of \$130,531 to assist six agricultural property owners in the Brookside-Buckley Cove levee area to clean-up unauthorized solid waste disposal on their properties. The levee clean-up was completed in October 2010 at a cost of \$45,873. EHD continues to seek other agricultural sites that will qualify for clean-up through the CalRecycle Farm and Ranch Grant Program.

In 2011-12, the inspection frequency for Closed, Illegal, and Abandoned (CIA) sites will increase from annually to quarterly. Title 14, California Code of Regulations, Section 18083(a) (4) requires the local enforcement agency to conduct quarterly inspections at CIA sites. The CIA sites were operated and closed prior to regulatory requirements, and are now subject to restrictions for future development and illegal dumping activity. The increased inspection frequency will help identify and address any regulatory issues earlier.

Additionally, comprehensive landfill gas monitoring will be conducted semi-annually at six active and closed landfill sites equipped with perimeter monitoring probes to check their physical condition, function, and gas levels. Landfill gas is generated from microbiological decomposition of the garbage, which produces methane, carbon dioxide, and other trace compounds. Landfill gas migration can threaten adjacent homes, structures, and groundwater.

### Statewide On-Site Wastewater Treatment System Standards

In September 2000, AB 885 was chaptered, requiring the adoption of regulations for the permitting and operation of the State's 1.2 million onsite wastewater treatment (septic) systems. In November 2008, the SWRCB released draft statewide regulations, a draft Environmental Impact Report, and a draft conditional waste discharge waiver. The regulations proposed additional oversight and expense for septic system site evaluation and design, well water monitoring, septic tank inspections, and performance standards. During the public comment period in February 2009, the SWRCB received hundreds of letters, more than 2,500 e-mails, and oral comments recorded from 12 public workshops. In consideration of the numerous stakeholder concerns, the SWRCB began working on a revised regulatory concept in December 2009 that includes a three-tiered approach. Tier one would include criteria for standard onsite wastewater treatment systems for low risk areas; tier two would include criteria for onsite systems with enhanced design, siting controls, or monitoring protection for greater risk areas; and tier three would include criteria for advanced, engineered systems requiring waste discharge requirements, treatment, and routine monitoring for locations near State designated pollutant impaired waterways or other coliform bacteria/high nitrate impacted areas. Reportedly, the SWRCB will be convening a work group in spring 2011 to further define the specific language for the new draft regulations. Another public comment period will be opened when the revised draft documents are completed. In February 2011, two environmental advocacy organizations, Heal the Ocean and Heal the Bay, announced they filed a lawsuit against the SWRCB for failure to produce final regulations seven years after the AB 885 statutory deadline.

### Fee Review

In accordance with 2011-12 budget instructions, a comprehensive review of program and hourly rate service fees was performed. Proposed fee adjustments are based on increased labor costs and new program regulatory requirements. The proposed fee adjustments have been incorporated in the recommended 2011-12 budget.



# 4049500000—Health Care Services Administration

## Health Services

Kenneth B. Cohen, Health Care Services Director

General Fund	2009-10 *	2010-11 *	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,264,787	\$1,441,194	\$1,765,481	\$1,765,481	\$324,287
Services & Supplies	192,977	888,459	979,621	979,621	91,162
Other Charges	258,027	144,583	0	0	(144,583)
Total Expenditures	\$1,715,791	\$2,474,236	\$2,745,102	\$2,745,102	\$270,866
Expenditure Reimbursements	(632,897)	(1,043,960)	(1,079,142)	(1,079,142)	(35,182)
Total Appropriations	\$1,082,894	\$1,430,276	\$1,665,960	\$1,665,960	\$235,684
<b>Earned Revenues By Source</b>					
Licenses/Permits/Franchises	\$226,420	\$374,812	\$406,200	\$406,200	\$31,388
Aid from Other Governments	115,460	323,416	620,000	620,000	296,584
Charges for Services	100,473	133,315	222,900	222,900	89,585
Miscellaneous Revenues	94,406	175,000	180,000	180,000	5,000
Total Revenues	\$536,759	\$1,006,543	\$1,429,100	\$1,429,100	\$422,557
Net County Cost	\$546,135	\$423,733	\$236,860	\$236,860	(\$186,873)
Allocated Positions	9.0	11.0	11.0	11.0	0.0

\* The Health Care Services Administration and Emergency Medical Services expenditures and revenues for 2009-10 and 2010-11 were previously included in the Hospital Enterprise Fund budget (#9221100000), and are shown here for comparison purposes.

## Purpose

Health Care Services (HCS) Administration provides administrative oversight for the HCS Agency. The HCS Agency is comprised of County departments and programs, which provide health care services for County residents. The departments under HCS Administration include Alcohol/Drug Alternative Program, Behavioral Health Administration, California Children's Services, Correctional Health Services, Emergency Medical Services (EMS), Mental Health Pharmacy, Mental Health Services, Public Guardian/Public Conservator, Public Health Services, and Substance Abuse Services.

➤ \$201,181 One Administrative Secretary and one Management Analyst transferred from Behavioral Health Services (BHS) midyear 2010-11.

➤ \$42,000 Increase in EMS stand-by pay.

## Services & Supplies

➤ \$41,992 Increase in EMS office expenses, radio maintenance, and data processing costs.

➤ \$17,100 Increase in office and communication costs for HCS Administration.

## Major Budget Changes

### Salaries & Employee Benefits

➤ \$81,106 Negotiated salary and benefits adjustments.

### Other Charges

➤ (\$144,583) Transfer community-based organization contracts to San Joaquin General Hospital (SJGH).

# 404950000—Health Care Services Administration

## Health Services

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### Expenditure Reimbursements

- \$35,182 Increase in reimbursement for administrative support from HCS Agency and SJGH.

### Revenues

- \$190,000 Funding for implementation of the Low Income Health Program (LIHP).
- \$106,584 Increase in EMS disaster planning funding.
- \$89,585 Increase in EMS contract monitoring fees.

### Program Discussion

In January 2011, the Board of Supervisors separated SJGH from the HCS Agency. The Agency and SJGH have shared the same infrastructure and management staff positions since the 1970's. The separation of SJGH is in transition and management is discovering daily where operational impacts of the separation need to be addressed. The direction from the Board was for HCS Administration to continue to monitor and provide oversight to the current contractual management services at SJGH by The Camden Group. This oversight was to continue until a permanent SJGH Chief Executive Officer (CEO) was recruited and for 60-90 days afterward to facilitate the transition for the new CEO. The Board appointed the CEO in May 2011.

The HCS Chief Information Officer (CIO) was retained within the SJGH budget. This position is utilized by SJGH as a CIO for the Information Technology (IT) Department and also provides significant leadership for HCS Agency IT functions including the development of the Master Patient Index, Electronic Health Record (EHR), telemedicine, IT infrastructure security, and network disaster recovery. This leadership is essential to support the transition from hospital-based clinics to Federally Qualified Health Center Look-A-Like (FQHC-LAL) clinics, the implementation of the LIHP, and the leveraging of federal incentive funds for meeting meaningful use criteria for the health care system-wide EHR.

The Board directed the County Information Systems Director to review and determine how to provide IT support to the reorganized HCS Agency under the County's main IT system. The Information Systems Director completed his review in May 2011, and together with the HCS Director has initiated the changes.

In 2010-11, the responsibility for the Community Health Access Program, which funds non-emergency patient

transportation services and bilingual translation in the SJGH Labor and Delivery unit, was shifted to SJGH.

Duties and tasks of HCS Administration include:

- In conjunction with SJGH, assess and monitor the County's Welfare and Institution Code 17000 obligation to provide or arrange for care to medically-indigent adults through the Medical Assistance Program (MAP). HCS Administration will also review the administrative structure and the interface for the medically-indigent program with SJGH.
- Assess and monitor Realignment funds (derived from vehicle license fees and sales tax), which provide funds to support indigent care and mental health services.
- In conjunction with SJGH, develop a FQHC-LAL status for six clinics located at SJGH. This includes the development of a 501c3 nonprofit corporation to serve as a co-applicant with the County for the FQHC-LAL, and recruitment of a community board to provide oversight to the clinics. An FQHC-LAL application will be submitted to the federal Health Resources and Services Administration for approval in summer 2011.
- Work cooperatively with community stakeholders, Health Plan of San Joaquin (HPSJ), SJGH, and BHS to develop a LIHP, which is a County option under the new 1115 Federal Waiver. Monitor and oversee a Blue Shield of California Foundation grant to fund a consultant to prepare a fiscal and operational analysis. An application for the LIHP has been submitted to the State; final approval to proceed with an LIHP will be recommended to the Board in summer 2011. Should an LIHP be adopted, it may drive further changes to MAP.
- Liaison with HPSJ to maximize the use of safety net facilities, including SJGH and affiliated clinics. Projects include the transition of Seniors and Persons with Disabilities (SPD) into Medi-Cal Managed Care in June 2011, and the development of the LIHP. The HCS Director serves as chair of the HPSJ Board.
- Fund and provide oversight for the contract staff for the Community Health Forum (CHF), chaired by a member of the Board of Supervisors, which brings together community leaders to plan health delivery issues, which have community-wide access. CHF also sponsors a Countywide forum each year on issues of interest such as health care reform, access, and health care workforce development.

# **4049500000—Health Care Services Administration**

## **Health Services**

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- Provide leadership and guidance for cross-cutting policy issues and legislation at the State and federal level; develop policy papers and legislative positions; and meet with elected officials in furtherance of the County and HCS Agency legislative and policy goals.
- Evaluate and identify any opportunities for system integration, facilitate enhanced coordination of care, and identify and enhance opportunities for quality improvement and compliance across the departments of HCS Agency and SJGH.
- Identify, coordinate, and seek grant funds for departments and community partners for EHR medical education, workforce strategies, and behavioral health and primary care integration.

### **Emergency Medical Services (EMS)**

The recommended 2011-12 EMS budget totals \$1,475,960, which is an increase of \$190,759 from 2010-11. The increase is primarily due to pass-through funding for area hospitals for disaster planning. In January 2011, EMS was moved from the Hospital Enterprise Fund to the General Fund. EMS funding is provided through the collection of fees, and accumulated reserves from ambulance performance penalties and EMS Maddy Funds.

EMS monitors and enforces more than 25 contracts and agreements for the provisions of advanced life support (ALS) emergency ambulance services, ALS and basic life support (BLS) non-emergency ambulance services, ALS and BLS first response services, base hospital medical direction, receiving hospital services, trauma services, training programs, and other services.

In 2011-12, EMS will negotiate updates to the exclusive operating area ambulance contracts with Escalon

Community Ambulance, Manteca District Ambulance, and the Ripon Consolidated Fire Protection District for consideration by the Board. EMS will continue the process of updating the County's trauma plan, and implement the process to allow hospitals to apply for designation as a cardiac center of excellence known in California as a STEMI center. In addition, EMS will implement the five-year contract extension with American Medical Response, which was approved by the Board in April 2011.

In addition to contract monitoring and enforcement, EMS serves as the lead for all Continuous Quality Improvement (CQI) activities throughout the EMS system including the approval of dispatch, provider and hospital CQI programs, leading peer-to-peer CQI activities, managing individual and provider performance improvement plans, and investigating and tracking sentinel events, unusual occurrences, citizen complaints, and EMS personnel formal investigations. EMS maintains an on-call EMS Duty Officer, 24 hours per day, 7 days per week to respond to mutual aid requests, coordinate disaster medical operations, and assist hospitals and providers in managing the EMS system.

EMS, in cooperation with Public Health Services, serves as the County's lead agency for medical disaster response with the EMS Administrator serving as the County's Medical Health Operational Area Coordinator. EMS administers the Hospital Preparedness Program grant, which provides funds for disaster planning in targeted areas including hospital surge capacity, mass fatality management, emergency communications, advanced registration of medical volunteers, and other areas. In 2011-12, EMS will continue to receive grant funds from the State EMS Authority to serve as the lead agency for disaster medical planning and coordination for the 11 counties comprising the Office of Emergency Services Mutual Aid Region IV.

# Hospital Enterprise Fund

## Health Services

David K. Culberson, Hospital Chief Executive Officer

Hospital Enterprise Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$110,823,441	\$109,350,437	\$143,276,317	\$143,276,317	\$33,925,880
Services & Supplies	83,881,442	74,411,426	70,652,898	70,652,898	(3,758,528)
Other Charges	7,842,458	8,555,667	8,044,457	8,044,457	(511,210)
Fixed Assets	2,001,323	3,500,000	9,932,802	9,932,802	6,432,802
Total Appropriations	\$204,548,664	\$195,817,530	\$231,906,474	\$231,906,474	\$36,088,944
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$88,037,457	\$68,870,524	\$78,144,341	\$78,144,341	\$9,273,817
Charges for Services	95,689,446	115,048,095	142,141,882	142,141,882	27,093,787
Transfer from Reserves	8,922,850	0	0	0	0
Total Revenues	\$192,649,753	\$183,918,619	\$220,286,223	\$220,286,223	\$36,367,604
<b>Net County Cost</b>	\$11,898,911	\$11,898,911	\$11,620,251	\$11,620,251	(\$278,660)
<b>Allocated Positions</b>	1,061.0	1,036.0	1,052.0	1,052.0	16.0
Temporary (Full-Time Equivalent)	209.0	182.0	244.8	244.8	62.8
<b>Total Staffing</b>	1,270.0	1,218.0	1,296.8	1,296.8	78.8

## Purpose

Section 17000 of the California Welfare and Institutions Code mandates the provision of medical care to the indigent population of the County. The Board of Supervisors can determine the level of service provided under this section. Although the County is not mandated to own and operate a hospital, once the institution is established, services must be delivered according to various laws and regulations.

San Joaquin General Hospital (SJGH) provides comprehensive and accessible health care services to citizens of San Joaquin County, specialized health care delivery programs not otherwise available in the community, and organized health care programs and services for public and private organizations. SJGH provides education and training programs for physicians and paramedical personnel and initiates and participates in community-wide health care planning. SJGH ensures effective business management and operates in a cost-effective manner, and maximizes collections for services rendered.

## Major Budget Changes

### Salaries & Employee Benefits

- \$6,857,452 Negotiated salary and benefits adjustments.
- \$17,058,836 Converted 50 physician positions to Civil Service allocations midyear 2010-11.
- (\$796,309) Transferred 7 positions to Emergency Medical Services (EMS) midyear 2010-11.
- (\$677,160) Transferred 2 positions to Health Care Services (HCS) Administration midyear 2010-11.
- \$1,379,666 Added 13.6 full-time equivalent (FTE) nursing staff for Medical Guarded Unit (MGU) midyear 2010-11.
- \$1,317,362 Add 10 nurse positions and 2.2 FTEs for MGU.
- \$101,466 Added 1.0 FTE for Delivery System Reform Incentive Pool

# Hospital Enterprise Fund

## Health Services

	(DSRIP) program enhancement and expansion midyear 2010-11.	➤ \$6,249,721	Increase in outside provider services for Low Income Health Program (LIHP).
➤ \$1,780,626	Add 5 positions and 14.8 FTEs for DSRIP program enhancement and expansion.	➤ \$2,444,611	Increase in outside services for Medically Indigent Adult patients.
➤ \$4,025,889	Add 11.8 physician FTEs, reflecting increases primarily for DSRIP and volume increases.	➤ \$769,581	Increase in laboratory, medical, non-medical, and blood supply costs.
➤ \$1,968,052	Add 1 position and 19.4 FTEs for telemetry unit, staffing ratio mandates, and increased outpatient clinic volume.	➤ \$300,000	Increase in Community Health Access activities through DSRIP funding.
		➤ (\$19,902,044)	Decrease in physician services reflecting 50 physicians converted to Civil Service allocations midyear 2010-11.
<b>Services &amp; Supplies</b>			
➤ \$7,981,318	Increase in physician services reflecting increase in volume.	➤ (\$739,105)	Decrease in non-medical professional services.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Inpatient (Average Daily Census)</b>					
Medical/Surgical	42.6	40.3	38.2	35.4	35.8
Medical Guarded Unit	N/A	N/A	N/A	6.6	9.3
Intensive Care/Cardiac Care	11.5	10.6	11.8	11.3	11.2
Pediatrics	4.6	5.2	4.5	4.7	4.5
Obstetrics	17.8	17.1	16.5	16.2	16.4
Intensive Care Nursery	18.4	15.1	13.8	13.3	13.3
Progressive Care Unit	<u>20.3</u>	<u>19.8</u>	<u>18.7</u>	<u>19.7</u>	<u>19.6</u>
Total Inpatients	115.1	108.0	103.5	107.1	110.0
<b>Newborn Nursery (Average Daily Census)</b>					
	12.1	11.9	12.0	11.0	11.1
<b>Outpatient (Visits)</b>					
Emergency Room	42,235	43,012	44,243	44,958	46,256
Main Outpatient Clinics	57,777	53,345	48,486	44,201	52,288
Family Practice/Employee Health	37,567	40,451	45,489	35,428	44,470
Pediatrics & Satellite Clinic	42,032	47,598	42,379	31,889	37,312
Dialysis	20,036	22,684	22,617	24,138	25,938
Rehab. Therapies	<u>29,499</u>	<u>25,387</u>	<u>20,713</u>	<u>16,547</u>	<u>17,120</u>
Total Outpatients	229,146	232,477	223,927	197,161	223,384

# Hospital Enterprise Fund

## Health Services

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- (\$437,634) Cost Allocation Plan adjustment.
- (\$424,976) Decrease in Workers' Compensation, Medical Malpractice, and Liability Insurance costs.

### Other Charges

- (\$511,210) Decrease in debt service.

### Fixed Assets/Capital Projects

- \$3,484,723 Medical and non-medical equipment.
- \$3,287,436 MGU remodeling project.
- \$3,160,643 Medical and computer equipment for DSRIP enhancements.

### Revenues

- \$15,419,376 New DSRIP funding.
- \$15,138,637 Increase in California Department of Corrections and Rehabilitation (CDCR) revenue for inpatient and outpatient inmate care.
- \$3,287,436 Reimbursement from CDCR for MGU remodeling project.
- \$4,800,000 New LIHP funding.
- \$9,069,123 Increase in patient revenue reflecting increased volume.
- \$1,614,197 Increase in five-year Disproportionate Share Hospital (DSH) supplemental funding program.
- \$1,116,380 Increase in AB 915 funding.
- \$956,545 Increase in State Realignment revenue.
- (\$10,511,125) Eliminate Federal Medical Assistance Percentages (FMAP); program sunset June 30, 2011.
- (\$3,860,802) Decrease in Capitation and federal Stabilization and Safety Net Care Pool supplemental funding.

## Program Discussion

The recommended 2011-12 budget for SJGH reflects the ongoing business planning to improve the operations and financial stability of the Hospital. The midyear projection for 2010-11 estimates a \$9.4 million profit related to a one-time hospital fee income of \$22.3 million. Without this one-time funding, SJGH would have been at budget in

2010-11. The 2011-12 budget reflects modest increases in rates from government payers, continued improvement in the payer mix and census, and funding with corresponding investments in the organization under the new California Section 1115 Medi-Cal Waiver (the New Waiver). The budget also includes a General Fund contribution of \$11,620,251, which is a decrease of \$278,660. The decrease reflects the separation of EMS from the Hospital Enterprise Fund budget midyear 2010-11.

In 2007-08, to mitigate the impact of ongoing management vacancies, and to help turn around SJGH operations, the County contracted with The Camden Group to provide leadership and management to SJGH in the roles of Chief Executive Officer (CEO), Chief Financial Officer (CFO), and Chief Nursing Officer (CNO). In 2009-10, The Camden Group presented the Business Plan to the Board. The Plan identified the need for the County to hire its own executive team as County employees. To attract a qualified candidate pool, the compensation was restructured for these three key leadership positions, and a national recruitment firm was contracted to assist in the recruitment of the CEO. In May 2011, the CEO was selected and hired. In 2011-12, the CEO will play a significant role in hiring the CFO and CNO.

In 2010-11, the Board reorganized the HCS Agency to establish SJGH as a stand-alone department. The Hospital's future depends on the agility, flexibility, and responsiveness with which it reacts to the rapidly evolving health care market. Establishing the Hospital as a stand-alone department creates more autonomy, allows the Hospital to operate more competitively, and is a necessary first step to transitioning to any governance structure.

The Board also established an interim Board of Trustees (BOT). The interim BOT is an advisory board, established to monitor and advise the Board regarding both ongoing and short-term options for financial, management, and operational improvements at the Hospital, while evaluating and establishing the long-term governance model for SJGH. The CEO will have significant input into the permanent governance structure, and an interim BOT will provide needed expertise to the CEO and the Board as the Hospital transitions toward independence.

### 2010-11 Highlights

In 2010-11, efforts to improve the financial position of the Hospital included:

- Recruited Hospital CEO.
- Established an interim BOT.
- Submitted an application to the federal Health Resources and Services Administration for Federally Qualified Health Center Look-A-Like

# Hospital Enterprise Fund

## Health Services

(FQHC-LAL) status for six SJGH clinics. Completed recruitment of a community board to provide oversight to the clinics.

- Reduced eligibility for Medical Assistance Program from 300% to 200% of the Federal Poverty Level (FPL).
- Streamlined ambulatory services by adjusting the hours in low-productivity clinics.
- Secured contracts with the CDCR for inpatient and outpatient services to inmates in northern California. This includes the development of an inpatient MGU dedicated for the exclusive use of CDCR.
- Received several one-time government reimbursements including enhanced FMAP and the Hospital Fee program.
- Expanded telemetry capabilities by adding 20 additional telemetry units.

### 2011-12 Highlights

The Hospital is continuing its effort to establish contracts that will provide long-term revenue sources. Some are expected to take effect in 2011-12, others in future fiscal years. In 2011-12, the Hospital will focus on the following:

- Continue recruitment of key Hospital management staff.
- Continue expansion of services with CDCR and the MGU remodeling project.
- Implement improvements to the Hospital delivery system through funding from the DSRIP.
- Implement the LIHP, by assigning patients in this program to a patient-centered medical home with coordinated care.

### Federally Qualified Health Center (FQHC)

SJGH clinics were established to provide outpatient primary and specialty care services to the community, while decreasing the use of the Emergency Department for non-urgent care. The clinics lose approximately \$4.0 million annually. SJGH continues to pursue FQHC-LAL status in six of the Hospital clinics to enhance Medicare and Medi-Cal payments. The process to convert to FQHC-LAL status can take up to two years. Once the status is acquired, the annual savings will be approximately \$1.8 to \$2.4 million. In 2010-11, an application was submitted to the federal Health Resources and Services Administration

for FQHC-LAL status. As required for FQHC-LAL status, 11 community board members have been appointed.

### Patient Volume

The 2011-12 SJGH budget is based on an average daily census (ADC) of 110 patients, 516 clinic visits, and 126 emergency room visits per day. This reflects actual experience in 2010-11.

The recommended 2011-12 budget includes an increase in inpatient census from CDCR and additional clinic volume anticipated under the New Waiver.

### Payer Mix

The payer mix for 2011-12, is projected as follows:

➤ 50.2%	Medi-Cal.
➤ 15.3%	Medicare.
➤ 6.0%	Commercial Insurance.
➤ 6.3%	CDCR.
➤ 22.2%	Indigent and Self-Pay.

The payer mix is based on actual experience for 2010-11. Strategies are being developed to improve the volume of Medi-Cal, Medicare, and insurance patients. Improved volume of insured payers will lower the percentage of indigent and self-pay patients and increase net patient revenue.

### Non-Patient Revenue

Revenue received by the Hospital through federal, State, and local funding sources that are not directly related to patient care represents approximately 45% of the Hospital's total revenue in 2010-11, as illustrated in the summary on page F-44. The 2011-12 budget includes supplemental funding of \$104.8 million, which represents 45% of the Hospital's total projected revenue. \$11.6 million is provided by the County General Fund.

Realignment revenue is allocated based on State Sales Tax and Vehicle License Fees (VLF) collected by the State. The 2011-12 budget includes \$19 million in Realignment revenue, which is a \$956,000 increase from 2010-11.

The DSH supplemental funding program increased \$1.6 million. AB 915 funding increased \$1.1 million. The Safety Net Care Pool is projected to increase by \$9 million, while Stabilization and Capitation funding is projected to decrease by \$10.8 million and \$2.1 million respectively.

# Hospital Enterprise Fund

## Health Services

### Summary of Non-Patient Revenue (From Accrued Audited Financial Statements)

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Total Hospital Revenue</b>	\$182,813,365	\$196,759,015	\$203,725,813	\$217,077,857	\$231,906,474
<b>Non-Patient Revenue</b>					
Capitation	\$4,152,990	\$3,481,164	\$1,044,490	\$1,255,195	\$1,255,195
AB 915	3,724,566	3,322,479	5,772,038	5,860,301	4,498,483
SB 1732	5,029,359	3,133,350	4,927,211	4,285,581	4,286,637
Prop 99	550,323	0	0	0	0
Realignment	22,409,113	20,411,605	19,358,315	18,289,088	18,980,897
DSH Funding	26,345,000	25,818,168	24,804,882	24,804,882	26,024,507
Safety Net Care Pool	8,667,743	3,542,917	1,425,128	10,959,885	10,163,333
Stabilization Funding	1,621,000	6,012,213	9,534,757	0	0
Physician SPA	962,458	1,884,332	390,021	901,750	901,750
Managed Care IGT	0	3,677,049	4,418,003	4,417,999	3,564,338
LIHP Coverage Expansion	0	0	0	0	4,800,000
DSRIP	0	0	0	0	9,200,000
DSRIP-Carry Forward	0	0	0	0	6,219,376
CDCR Phase Two Remodel	0	0	0	0	3,287,436
Distressed Hospital Funding	4,000,000	0	0	0	0
AB 1383 Hospital Fee	0	0	0	22,355,532	0
County Contribution	<u>8,238,054</u>	<u>15,813,258</u>	<u>11,898,910</u>	<u>5,605,486</u>	<u>11,620,251</u>
<b>Total Non-Patient Revenue</b>	\$85,700,606	\$87,096,534	\$83,573,755	\$98,735,699	\$104,802,203
<b>% of Total Hospital Revenue</b>	46.9%	44.3%	41.0%	45.5%	45.2%

### California Department of Corrections & Rehabilitation (CDCR)

SJGH has two agreements with CDCR to provide inpatient, outpatient, and emergency services to its inmates. One agreement covers juveniles housed in the Northern California Youth Corrections Center and Preston Youth Correctional Facility. The second agreement covers Northern California for the adult division of CDCR. The adult division agreement included the development of an inpatient MGU dedicated for the exclusive use of CDCR. In August 2010, an area within the Hospital was remodeled to accommodate this inmate population. This unit is designated for the CDCR's use, and is presently

serving prisoners from 15 prisons in Northern California and discussions are underway for expansion. A more extensive physical remodel is planned to begin in June 2011. These renovations will further enhance the safety and security measures of the future MGU. The costs for these renovations, estimated at \$3.3 million, will be fully reimbursed by CDCR upon completion of the project. In addition to the inpatient unit, both agreements cover outpatient services. The SJGH Emergency Department receives a large volume of emergency cases weekly from the nearby prisons; the Ambulatory Care Services division is scheduling over 400 clinic visits and procedures each month. These numbers are increasing steadily.



# ***Hospital Enterprise Fund***

## ***Health Services***

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Two more developments are underway which further enhance the care delivery process for CDCR. First, SJGH has been asked to participate in CDCR's Telemedicine Program. This would allow SJGH physician specialists to examine inmates while they are still at the prison. If this program succeeds, it will markedly increase the productivity of the specialists, reduce CDCR transportation costs, and increase the number of follow-up procedures resulting from these examinations. The pilot project begins with the Gastroenterologist and is targeted for startup in spring 2011. The second opportunity is a request for SJGH to provide professional radiology interpretations on an emergency basis for x-rays taken at the prison. This new service started for one prison in March 2011. The prison has also requested SJGH to assess its capability for reading all of the prison's routine films.

### ***CDCR Fiscal & Staffing Impact***

In September 2010, the MGU began providing services to CDCR. In 2010-11, the projected revenue for the inpatient services is \$11.8 million, and the outpatient services is \$2.3 million for a total of \$14.1 million. Staffing for the unit required increasing the part-time FTEs to 13.6, borrowing staff from other Hospital departments when feasible, increased overtime, and additional registry nurse staff.

The recommended 2011-12 budget includes inpatient revenue of \$12.7 million and outpatient revenue of \$2.4 million for a total revenue projection of \$15.1 million. The recommended budget also adds 12.2 FTEs for staffing ratio requirements and avoidance of overtime and registry nurse staff costs.

### ***Healthcare Reform***

In November 2010, the federal government approved the New Waiver, which is California's five-year "Bridge to Healthcare Reform". Through the New Waiver, California will advance Medi-Cal program changes that will help the State transition to the Affordable Care Act (ACA), or Healthcare Reform, that will take effect in January 2014. Changes under the New Waiver will include coverage expansion to newly eligible Medicaid populations, delivery system reform for the most vulnerable residents, administration simplification, and payment reform.

A primary goal for the New Waiver is to implement a series of improvements to the public hospital delivery system, with a focus on strengthening infrastructure, preparing for reform implementation, and testing strategies to slow the rate of growth in health care costs throughout the State. One of the major changes associated with the reform is the reduction of DSH payments as the uninsured are enrolled in Medi-Cal starting in 2014. This will negatively impact a major source of funds for many public hospitals,

and to address this, the New Waiver includes several specific programs. SJGH is planning to participate in the two coverage expansion programs: DSRIP and LIHP.

### ***Delivery System Reform Incentive Pool (DSRIP)***

Funding through this DSRIP pool will be available through four primary areas:

- Infrastructure Development
- Innovation and Redesign
- Population-Focused Improvement
- Urgent Improvement In Care

A critical distinction between DSRIP and the DSH program is that SJGH will need to earn the DSRIP funds by clearly demonstrating progress towards enhancing the quality of care and health of patients and families it serves. In February 2011, SJGH submitted a proposal for DSRIP funds to support a series of programs that will expand primary care coverage, implement a disease management registry, redesign primary care services, and expand medical homes for patients.

### ***DSRIP Fiscal & Staffing Impact***

The anticipated funding is \$93.8 million over a five-year period with corresponding expenses. Payment is received only if established milestones and quality indicators are met. Amounts will be withheld if the Hospital fails to meet the milestones. In 2010-11, SJGH received \$16.7 million. Approximately \$10.5 million will be retained for cash flow purposes since funding for each cycle occurs towards the end of each fiscal year. The remaining \$6.2 million will be used in 2011-12 in conjunction with the 2011-12 allocation of \$9.2 million for a total 2011-12 DSRIP funding of \$15.4 million.

In addition to the 1.0 FTE added in 2010-11, the recommended 2011-12 budget adds 19.8 FTEs for DSRIP program enhancement and expansion. The recommended budget also includes the addition of 11.8 physician FTEs primarily related to DSRIP expansion and other increases in volume.

### ***Low Income Health Program (LIHP)***

LIHPs allow counties to draw down federal matching dollars to provide coverage to childless adults if they meet certain requirements. Some patients enrolled in LIHP will transition from the current Medical Assistance Program. Services offered include routine and emergency care provided at SJGH, clinics, and other hospitals, when authorized. Under this program, patients must be assigned to a patient-centered medical home with coordinated

# **Hospital Enterprise Fund**

## **Health Services**

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care. An application was submitted to the State in February 2011. Notification was received in April 2011 that initial approval had been granted for the County to participate in LIHP. The program will be administered by the HCS Agency, which plans to utilize the Health Plan of San Joaquin for medical management, utilization review, and claims payment. The LIHP is projected to cover approximately 4,800 enrollees based on 80% FPL. Currently there are three scenarios under investigation for LIHP, 80%, 100%, and 120% of FPL, with expected additional expense and corresponding matching revenue ranging from \$16 - \$22 million per year over a five-year period. The final scenario will be recommended to the Board in 2011-12.

### ***LIHP Fiscal Impact***

The recommended 2011-12 budget includes revenue from LIHP totaling \$4.8 million, with expenses totaling \$6.2 million. The remaining \$1.4 million will be received in 2012-13. The County will have to incur these costs prior to all of the federal matching funds being received. The \$1.4 million is an estimate and could vary upon the number of LIHP participants, timing of enrollment, and costs. SJGH intends to tightly manage this program working collaboratively with the HCS Agency. The intent is to carefully control the ramping up of the program in order to mitigate cash flow shortfalls in 2011-12.

### **Salary & Benefits**

In 2010-11, the actual operating FTE staffing level, without physicians, is approximately 1,195, compared to the budgeted level of 1,168. The 2011-12 budget includes a FTE level of 1,235, which is a budgeted increase of 67 FTEs. The recommended budget includes negotiated salary and benefits adjustments per the Memoranda of Understanding currently in effect.

In 2010-11, as a result of collective bargaining, 50 physician positions were converted to County employees. The position costs were previously accounted for in physician services but are now accounted for in the salary and benefits section of the Hospital budget. The recommended 2011-12 budget includes \$21.1 million for 61.8 physician FTEs, which is an increase of \$4 million and 11.8 physician FTEs.

### **Physician Services**

The physician services budget for 2011-12 is \$8.6 million. The categories of physician services in the budget are summarized as follows:

- \$5.9 million for physician groups.
- \$2.5 million for contract physicians.
- \$155,000 for locum tenens.

### **Community Health Access Program**

The 2011-12 recommended budget includes \$300,000 for the Community Health Access Program, which is an increase of \$154,925 from 2010-11. This program was funded through the Community Health Access budget but is now funded directly through SJGH. The increase reflects additional funding through DSRIP to expand patient access.

The Community Health Access program includes the following two components, which are provided through contractual arrangements with El Concilio:

- Bilingual Maternity Assistance at SJGH.
- Health Access van transportation services in the south Stockton area.

# 4040300000—Mental Health Pharmacy

## Health Services

Kenneth B. Cohen, Health Care Services Director

Mental Health & Substance Abuse Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$1,463,048	\$1,604,610	\$1,718,134	\$1,718,134	\$113,524
Services & Supplies	5,290,238	5,676,287	5,683,835	5,683,835	7,548
Total Expenditures	\$6,753,286	\$7,280,897	\$7,401,969	\$7,401,969	\$121,072
Expenditure Reimbursements	(238,637)	(386,988)	(500,016)	(500,016)	(113,028)
Total Appropriations	\$6,514,649	\$6,893,909	\$6,901,953	\$6,901,953	\$8,044
<b>Earned Revenues By Source</b>					
Charges for Services	\$6,201,930	\$6,893,909	\$6,901,953	\$6,901,953	\$8,044
Fund Balance	312,719	0	0	0	0
Total Revenues	\$6,514,649	\$6,893,909	\$6,901,953	\$6,901,953	\$8,044
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	14.0	12.0	12.0	12.0	0.0
<b>Temporary (Full-Time Equivalent)</b>	3.5	3.0	3.7	3.7	0.7
<b>Total Staffing</b>	17.5	15.0	15.7	15.7	0.7

## Purpose

The Welfare and Institutions Code mandates the existence of community mental health services and regulates those services. The purpose of the Mental Health Pharmacy is to provide psychotropic medication for Mental Health Services' consumers.

## Revenues

- \$51,119 Increase in MHS reimbursement for services provided to indigent clients.
- (\$20,986) Decrease in Medicare Part D funding.
- (\$22,089) Decrease in Medi-Cal revenue.

## Major Budget Changes

### Salaries & Employee Benefits

- \$64,695 Negotiated salary and benefits adjustments.
- \$45,829 Increase in extra-help.
- \$3,000 Increase in overtime.

### Expenditure Reimbursements

- \$109,680 Increase in reimbursement from Mental Health Services (MHS) for Psychiatric Health Facility Pharmacist and consumer education services.

## Program Discussion

The 2011-12 proposed budget for the Mental Health Pharmacy totals \$7,401,969, which is an increase of \$121,072 from 2010-11. The increase is primarily due to negotiated salary and benefits adjustments and an increase in extra-help. The pharmacy budget includes several cost-saving initiatives through the indigent medication program and operating procedures to offset the increase in prescriptions filled and increased cost of prescription drugs.

### Pharmacy Management Review

In 2010-11, the pharmacy acquired a new prescription-filling robot, SP-100 for the outpatient pharmacy, and a unit dose-packing machine for the inpatient pharmacy, to streamline prescription filling and medication room

# 4040300000—Mental Health Pharmacy

## Health Services

stocking. Through a policy change, the Pharmacy and Therapeutics Committee has encouraged staff psychiatrists to opt for more generic medications, and through their cooperation, drug costs have decreased about 18%, or \$580,000, in the first two quarters of 2010-11; this savings is projected to continue into 2011-12.

### Revenue Enhancement & Cost Reduction

The Pharmacy will continue with strategies implemented to enhance revenue and reduce costs.

- **Streamline Operating Procedures:** The restructuring of the Crisis Unit and establishing a Crisis Stabilization Unit is expected to result in increased revenue from Medi-Cal for Mental Health Services, in the form of reimbursement for single-dose crisis

medications. The restructuring and other business capturing/retaining measures is expected to increase the annual prescription volume by 12% during 2011-12.

- **Indigent medication program:** The Patient Services Representative allocated to the Pharmacy continues to work diligently with indigent patients to qualify them for the free medication programs offered by most pharmaceutical companies. The patient assistance program processed 5,300 prescriptions for \$1,373,348 in 2010. The projected savings for 2010-11 is \$272,000, for a cumulative savings of \$1,472,508 since 2006-07. This trend is expected to continue during 2011-12.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Prescriptions</i>	79,942	77,165	77,165	80,712	90,397

# 4040500000—Mental Health Services

## Health Services

Kenneth B. Cohen, Health Care Services Director

Mental Health & Substance Abuse Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$37,283,248	\$43,870,485	\$45,181,737	\$45,181,737	\$1,311,252
Services & Supplies	27,897,246	35,212,878	33,586,381	33,586,381	(1,626,497)
Other Charges	814,397	1,561,300	1,591,300	1,591,300	30,000
Fixed Assets	40,521	120,000	130,000	130,000	10,000
Total Expenditures	\$66,035,412	\$80,764,663	\$80,489,418	\$80,489,418	(\$275,245)
Expenditure Reimbursements	(8,258,390)	(8,039,468)	(7,220,062)	(7,220,062)	819,406
Total Appropriations	\$57,777,022	\$72,725,195	\$73,269,356	\$73,269,356	\$544,161
<b>Earned Revenues By Source</b>					
Interest/Rents	\$2,710	\$0	\$3,000	\$3,000	\$3,000
Aid from Other Governments	29,623,661	40,478,463	39,916,107	39,916,107	(562,356)
Charges for Services	22,559,326	24,102,374	25,361,036	25,361,036	1,258,662
Miscellaneous Revenues	84,728	106,970	111,700	111,700	4,730
Operating Transfers In	6,296,784	6,241,873	6,266,754	6,266,754	24,881
Fund Balance	(2,421,864)	184,756	0	0	(184,756)
Total Revenues	\$56,145,345	\$71,114,436	\$71,658,597	\$71,658,597	\$544,161
Net County Cost	\$1,631,677	\$1,610,759	\$1,610,759	\$1,610,759	\$0
<b>Staffing</b>					
Allocated Positions	388.0	378.0	378.0	378.0	0.0
Temporary (Full-Time Equivalent)	111.9	111.0	98.6	98.6	(12.4)
Total Staffing	499.9	489.0	476.6	476.6	(12.4)

## Purpose

Mental health treatment priorities are identified in legislation and require services to persons with persistent mental illness. Mental Health Services (MHS) provides an array of programs to all age groups. Behavioral Health Administration provides administrative support for MHS, the Mental Health Plan, a Medi-Cal Managed Care Plan for those eligible in the County, Substance Abuse Services, Public Guardian/Conservator's Office, Employee Assistance Program, Adult Activity Center, and the Custody Psychiatric Service.

- \$1,129,199 Full-year cost of 17 contract psychiatrists converted to civil service positions midyear 2010-11.
- (\$1,129,856) Decrease in extra-help and locum's doctor costs.
- (\$173,471) Decrease in overtime and holiday pay.
- (\$66,799) Full-year cost of an Office Assistant position transferred to Health Care Services (HCS) Administration midyear 2010-11.

## Major Budget Changes

### Salaries & Employee Benefits

- \$1,552,179 Negotiated salary and benefits adjustments.

### Services & Supplies

- \$261,840 Cost Allocation Plan adjustment.
- \$69,338 Increase in community provider contracts.

# 4040500000—Mental Health Services

## Health Services

- |            |   |                 |   |
|------------|---|-----------------|---|
| ➤ \$62,447 | Increase in indigent drug costs provided to Mental Health Pharmacy. | ➤ (\$1,828,667) | Decrease in outside and professional services for Mental Health Services Act (MHSA) programs. |
| ➤ \$62,040 | Increase in data processing charges.                                | ➤ (\$170,000)   | Decrease in food costs.   |
| ➤ \$46,000 | Increase in software licenses costs.                                | ➤ (\$150,056)   | Decrease in Workers' Compensation and Casualty Insurance costs.                               |

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Adult Services (Days)</b>					
Psychiatric Health Facility	13,402	11,933	11,513	9,700	5,840
State Hospital	1,460	1,460	1,095	1,095	1,095
Crisis Residential	8,593	8,275	7,927	5,876	8,688
Adult Transitional	5,072	4,677	5,208	5,168	5,062
<b>Day Treatment (Days)</b>					
Older Adults	3,317	N/A	N/A	N/A	N/A
Children Placements	1,796	2,205	2,220	482	450
UOP Socialization	8,249	15,035	18,782	16,509	15,540
Regional Adolescent Program/Victor Residential	2,036	1,900	1,727	1,744	1,852
Mental Retardation	31,029	30,000	28,745	28,935	29,735
Crisis Stabilization	N/A	N/A	N/A	N/A	51,100
<b>Outpatient (Hours)</b>					
Adult Outpatient/Crisis	57,362	38,674	33,809	30,622	29,118
Crisis	N/A	10,739	10,832	8,677	8,328
Older Adults	4,395	15,048	6,542	6,624	6,234
Lodi Clinic	4,262	4,332	4,826	3,855	3,629
Children's Services	57,343	55,917	48,749	48,847	48,167
UOP Re-entry & Eden Park	1,272	1,525	1,630	906	963
Outpatient Managed Care	3,648	3,760	3,064	2,217	2,217
Children's Placements	N/A	738	676	249	96
<b>MHSA Prop 63 Services (Hours)</b>					
Adult Outpatient	2,806	26,981	37,601	42,310	44,954
Crisis	N/A	3,924	5,988	9,822	10,436
Children's Services	252	2,388	3,322	2,952	3,136
Older Adults	87	1,954	3,329	3,321	3,529
<b>Employee Assistance (Clients Served)</b>					
County Employee Sessions	1,500	1,365	2,198	2,250	2,300
Contract Services Employee Sessions	659	733	1,049	1,050	1,070

# 4040500000—Mental Health Services

## Health Services

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### Other Charges

- \$30,000 Increase in State hospital costs reflecting actual utilization.

### Fixed Assets

- \$130,000 Automation equipment.

### Expenditure Reimbursements

- (\$70,902) Decrease in reimbursements from other County departments.
- (\$693,287) Decrease in reimbursements from MHSA programs.
- (\$55,217) Decrease in reimbursements from Public Guardian/Conservator's Office, Mental Health Pharmacy, and Substance Abuse Services (SAS) for administrative support costs.

### Revenues

- \$749,199 Increase in Medi-Cal revenue reflecting redesign of Crisis Stabilization Unit and caseload expansion in the Community Services and Supports MHSA component.
- \$310,170 State funding for implementation of the MHSA Innovation component.
- \$417,626 Increase in State funding for the Early Periodic Screening Diagnosis and Treatment (EPSDT) program.
- \$67,681 Increase in Individuals with Disabilities Education Act funding.
- \$95,918 Increase in residential funding.
- (\$791,232) Decrease in State mandate reimbursement reflecting State suspension of funding.
- (\$56,413) Decrease in Realignment revenue.
- (\$47,547) Decrease in Administrative Medi-Cal revenue.
- (\$184,756) Decrease in fund balance transfer.

### Program Discussion

The recommended 2011-12 budget for MHS totals \$80,489,418, which is a decrease of \$275,245. The recommended budget includes \$22,646,504 of MHSA funds and an increased Medi-Cal reimbursement of \$774,080 to mitigate the impacts of the various revenue shortfalls and cost increases.

### System Redesign & Expansion (SRE)

The mental health services revisions, or SRE, are made for two key reasons: 1) increase opportunities to bill Medi-Cal; and, 2) expand the menu of services available in the outpatient system to reduce the incidences of, and reliance on, involuntary inpatient treatment. Initial implementation of the SRE began in 2010-11 with the opening of a voluntary Crisis Stabilization Unit (CSU). With a modest amount of remodeling that began in spring 2011, the 40 bed psychiatric inpatient program, which is not eligible to bill Medi-Cal due to its size, will be redesigned into three different programs that are all eligible to bill Medi-Cal. The new programs are a 12-bed locked CSU, a 16-bed psychiatric inpatient program, and a 12 to 15-bed short-term Crisis Residential Unit (CRU). The CSU and the 16-bed psychiatric inpatient program will be County operated. To preserve Medi-Cal billing eligibility, the on-campus CRU is expected to be operated by a vendor selected through a Request for Proposal (RFP) process. Provisions will be made to contract with other Medi-Cal eligible providers in the event additional psychiatric inpatient beds are needed. The recommended budget includes approximately \$3 million from the SRE.

### 2011 Realignment Proposal

In his January 2011 budget, the Governor proposed a historic State-to-Counties realignment of service responsibility and funding. The portion most impacting the MHS budget is the transfer of responsibility for funding and services of the Medi-Cal Early Periodic Screening Diagnosis and Treatment program (EPSDT), the Medi-Cal Mental Health Managed Care program (Managed Care), and the mental health services for special education students program (AB 3632). Funding for these three programs in 2011-12 is through a one-time redirection of \$861 million of MHSA funds to counties to backfill the State's funding obligation for the programs. While it is unclear whether these programs will be realigned in 2011-12 or in 2012-13, future funding after the one-time redirection of MHSA is proposed through an extension of sales tax and vehicle license fee increases that must be approved by the electorate. Details of the realignment proposal have yet to be revealed and service impacts are difficult to determine. However, the realignment of EPSDT will be carefully monitored as it proposes transferring the State's current matching responsibility of approximately 45% of the program costs to counties. That shift amounts to approximately \$2.9 million for San Joaquin County. Also, the Legislative Analyst's Office projects the amount of funding accompanying the realignment of AB 3632 programs to be \$50 million short Statewide.

# 4040500000—Mental Health Services

## Health Services

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### Realignment

As permitted in the Realignment legislation, \$1.3 million will be redirected from Mental Health Realignment to support San Joaquin General Hospital (SJGH) and \$500,000 to support Substance Abuse Services (SAS) operations at the 2010-11 level. It is unknown if provisions for this transfer are included in the State's new realignment proposal.

### Mental Health Services Act (MHSA)

Proposition 63, MHSA, was passed by voters in November 2004. The overall purpose is to reduce the long-term adverse impact on individuals, families, and State and local budgets as result of untreated serious mental illness. MHSA requires funds to be appropriated within three years of receipt or be subject to reversion to the State. MHS has increased MHSA funding to augment the budget and to avoid reversion. With the continued downturn in the economy and elimination of the enhanced federal financial participation in the Medi-Cal program, MHS will continue to use MHSA funds and increased Medi-Cal billing opportunities to mitigate the reduction in Realignment revenues and increased operating costs. No service interruptions or program cuts are anticipated in 2011-12. However, almost all programs and services, including administration, are operating at levels with little to no margin for unanticipated service demands. Staffing levels and vendor contract amounts are expected to remain the same as 2010-11.

In 2011-12, MHSA revenues are expected to continue to surpass all other mental health services revenues, including Realignment, and remain the primary source of mental health services funding for the second consecutive year. This trend is projected to continue in 2011-12 despite an expected shift of nearly \$1 billion Statewide of MHSA funds. At this time, it is too early to determine the potential impacts to the MHS budget and services.

The California Department of Mental Health is implementing the MHSA in five components:

- **Community Services and Supports (CSS):** Funds for new or expanded programs to increase and enhance mental health services to unserved individuals with approximately 50% dedicated to community-based organizations.
- **Workforce Education and Training (WET):** Funds aimed to foster a diverse workforce, while facilitating the development of greater mental health assessment and response tools for agencies serving mental health consumers.
- **Prevention and Early Intervention (PEI):** Funds for early intervention with persons of all ages, that

are showing signs of possible mental illness. Programs include school-based prevention efforts, comprehensive family support programs, senior peer counseling, and suicide prevention.

- **Innovative Programs:** Funds to be used to increase access to underserved groups, increase the quality of services, promote interagency collaboration, and increase access to services.
- **Capital Facilities/Technological Needs:** Funds for facilities and information technology necessary for MHSA programs.

The proposed 2011-12 budget includes the fourth full-year of implementation of the CSS component of \$15,692,613. Caseloads in CSS were expanded over the last two years from approximately 200 to over 1,000 individuals. While not all the increase in CSS caseload included new consumers/patients, the associated increased services and billings are expected to generate an additional \$92,411 in Medi-Cal revenue for 2011-12.

Two other components of the MHSA will be implemented in 2011-12. The recommended budget includes funding for WET totaling \$336,478 and PEI totaling \$6,617,413. WET activities are proceeding cautiously as funds can be expended over the next seven years and also with consideration of the State's planned prison medical facilities in the County and the associated staffing drain to MHS. PEI activities, services, and funds will peak in 2011-12 before falling off dramatically. There will be funding opportunities for short-term and one-time PEI programs for vendors to deliver services after an RFP process. The emphasis of the RFPs will remain to target schools, probation, law enforcement, and strengthen families and general community resiliency.

In 2011-12, the recommended budget includes the Innovation component funding of \$594,320 to complete planning activities and to initiate implementation of the component. After planning is completed and funding is approved by the State Department of Mental Health, BHS intends to recommend a midyear budget adjustment to the Board of Supervisors. Aspects of the Innovation component are expected to support the SRE and contribute to increased Medi-Cal billing and expansion of the MHS outpatient services menu.

The Innovation component is expected to assist in the feasibility of converting the County's \$8 million psychiatric inpatient program into a smaller facility capable of billing Medi-Cal with expanded intensive outpatient supports for consumers/patients. The intent is to both leverage resources and expand the use of less restrictive interventions and supports. If found feasible, and after approvals



## **4040500000—Mental Health Services**

### **Health Services**

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by the State and the Board, implementation activities will proceed in 2011-12.

Intensive staff work has begun to collect the information, data, and requirements necessary to begin a planning process for the Capital Facilities and Technology component of MHSA. In 2011-12, the planning process is expected to be completed. Subsequently, approvals will be sought by both the State and the Board.

In 2010-11, MHS was able to secure a \$40,000 Outreach to Homeless Veterans Grant and coupled with MHSA funding is able to provide \$145,000 to the Veterans Services Office to fund a Veterans Services Representative and an Office Assistant. The funding supports the second of a two-year Memorandum of Understanding

between BHS and the Veterans Services Office for outreach and MHSA services to veterans.

#### **Psychiatrist Recruitment & Retention**

After several key medical staff positions have been vacant for the last two years, MHS has been able to successfully recruit several psychiatrists, child psychiatrists, nurse practitioners, and a physician's assistant. MHS expects to be fully staffed or nearly fully staffed with these disciplines throughout 2011-12. The psychiatrist incentive program was initiated in 2009-10 and continues to generate increased revenue benefits to MHS and additional compensation to participating psychiatrists. However, the pilot incentive program is likely to be refined for 2011-12.

# 4049400000—Operating Transfer to Health Care Services

## Health Services

Manuel Lopez, County Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Operating Transfers Out	\$43,436,079	\$34,305,743	\$34,889,629	\$34,889,629	\$583,886
Total Appropriations	\$43,436,079	\$34,305,743	\$34,889,629	\$34,889,629	\$583,886
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$20,093,359	\$19,574,551	\$20,513,619	\$20,513,619	\$939,068
Total Revenues	\$20,093,359	\$19,574,551	\$20,513,619	\$20,513,619	\$939,068
Net County Cost	\$23,342,720	\$14,731,192	\$14,376,010	\$14,376,010	(\$355,182)

### Purpose

This budget provides the General Fund contribution to Health Care Services, consisting of the Health Trust, the Mental Health Services Trust, the Hospital Enterprise Fund, and the Mental Health/Substance Abuse Fund.

### Revenues

- \$939,068 Increase in Realignment vehicle license fees for Health and Mental Health Trusts based on actual experience.

### Major Budget Changes

#### Operating Transfers Out

- \$939,068 Increase in match for vehicle license fees used to fund Health and Mental Health Trusts.
- (\$278,659) Decrease in contribution to San Joaquin General Hospital (SJGH) due to the separation of Emergency Medical Services from the Hospital Enterprise Fund midyear 2010-11.
- (\$76,523) Decrease in discretionary County contribution.

### Program Discussion

The 2011-12 proposed budget for the Operating Transfer to Health Care Services totals \$34,889,629, an increase of \$583,886 from 2010-11, with a Net County Cost of \$14,376,010. As shown in the chart on the following page, \$4,460,182 of the recommended Net County Costs represents the required matches for SJGH, Public Health, Mental Health, and Substance Abuse Services programs. The remaining \$9,915,828 represents the discretionary County contribution of \$9,482,198 to SJGH, \$174,786 to Substance Abuse Services for operations, and \$258,844 to the Public Guardian/Conservator for operations.

# 4049400000—Operating Transfer to Health Care Services

## Health Services

	2010-11 Approved Budget	2011-12 Recommended Budget	Increase/ (Decrease)
<b>Appropriations</b>			
<i>Hospital</i>			
Health Trust Match-W&I 17608.10(a)	\$2,138,053	\$2,138,053	\$0
Health Trust Match-W&I 17608.10(b)	12,898,033	13,782,418	884,385
Discretionary-Ongoing Operations/Inf. Systems	9,760,857	9,482,198	(278,659)
Total Hospital	\$24,796,943	\$25,402,669	\$605,726
<i>Mental Health</i>			
Mental Health Trust Match-W&I 17608.10(c)	\$6,241,873	\$6,266,754	\$24,881
Mental Health Trust Match-W&I 17608.05	1,610,759	1,610,759	0
Discretionary-Public Guardian/Conservator	304,522	258,844	(45,678)
Total Mental Health	\$8,157,154	\$8,136,357	(\$20,797)
<i>Substance Abuse Services</i>			
Required Match	\$379,489	\$379,489	\$0
Discretionary-Ongoing Operations	205,631	174,786	(30,845)
Total Substance Abuse Services	\$585,120	\$554,275	(\$30,845)
<i>Public Health</i>			
Health Trust Match-W&I 17608.10(a)	\$331,881	\$331,881	\$0
Health Trust Match-W&I 17608.10(b)	434,645	464,449	29,804
Total Public Health	\$766,526	\$796,330	\$29,804
Total Appropriations	<b>\$34,305,743</b>	<b>\$34,889,631</b>	<b>\$583,888</b>
<b>Revenues</b>			
VLF-Mental Health-W&I 17604(c)	\$6,241,873	\$6,266,754	\$24,881
VLF-Health-W&I 17604	13,332,678	14,246,867	914,189
Total Revenues	<b>\$19,574,551</b>	<b>\$20,513,621</b>	<b>\$939,070</b>
<b>Net County Cost</b>			
Required Match	\$4,460,182	\$4,460,182	\$0
Discretionary	10,271,010	9,915,828	(355,182)
Total Net County Cost	<b>\$14,731,192</b>	<b>\$14,376,010</b>	<b>(\$355,182)</b>

# 4041200000—Public Guardian/Conservator

## Health Services

Kenneth B. Cohen, Health Care Services Director

Mental Health & Substance Abuse Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$2,226,846	\$2,460,440	\$2,345,949	\$2,345,949	(\$114,491)
Services & Supplies	921,997	944,625	984,271	984,271	39,646
Fixed Assets	7,759	0	0	0	0
Total Expenditures	\$3,156,602	\$3,405,065	\$3,330,220	\$3,330,220	(\$74,845)
Expenditure Reimbursements	(1,985,796)	(2,510,043)	(2,580,876)	(2,580,876)	(70,833)
Total Appropriations	\$1,170,806	\$895,022	\$749,344	\$749,344	(\$145,678)
<b>Earned Revenues By Source</b>					
Interest/Rents	\$2,360	\$25,000	\$25,000	\$25,000	\$0
Charges for Services	506,521	565,500	465,500	465,500	(100,000)
Miscellaneous Revenues	306	0	0	0	0
Fund Balance	162,403	0	0	0	0
Total Revenues	\$671,590	\$590,500	\$490,500	\$490,500	(\$100,000)
<b>Net County Cost</b>	<b>\$499,216</b>	<b>\$304,522</b>	<b>\$258,844</b>	<b>\$258,844</b>	<b>(\$45,678)</b>
Allocated Positions	31.0	28.0	26.0	26.0	(2.0)
Temporary (Full-Time Equivalent)	2.0	2.5	1.7	1.7	(0.8)
Total Staffing	33.0	30.5	27.7	27.7	(2.8)

## Purpose

The goal of the Public Guardian-Conservator's (PG/PC) Office is to ensure the safety, both financially and physically, of incompetent and mentally disabled persons, who meet the criteria for conservatorship, as required by law, when there is no viable alternative to public conservatorship.

The PG/PC's Office provides:

Lanternman Petris Short (LPS) Conservatorship services for persons who are gravely disabled as a result of a mental illness, including investigation and administration, pursuant to Section 5350 et al of the Welfare and Institutions Code.

Probate Guardianship/Conservatorship services, including investigation of referrals and administration of personal/financial decisions, as defined by the Guardianship-Conservatorship Law, Section 1400 et al of the Probate Code.

Representative Payee services as defined by the Social Security Administration and Veterans Administration for

persons deemed by those agencies as being unable to responsibly utilize their funds for food, clothing, and shelter.

## Major Budget Changes

### Salaries & Employee Benefits

- \$123,518 Negotiated salary and benefits adjustments.
- (\$147,616) Delete two vacant positions.
- (\$65,385) Delete one position in August 2011 upon retirement of incumbent.
- (\$25,008) Decrease in extra-help.

### Services & Supplies

- \$33,378 Increase in Behavioral Health Administration costs.
- \$32,000 Increase in legal services from County Counsel.
- (\$13,627) Cost Allocation Plan adjustment.

# 4041200000—Public Guardian/Conservator

## Health Services

- (\$9,225) Decrease in Worker's Compensation Insurance costs.

### Expenditure Reimbursements

- \$70,833 Increase in services for Mental Health Services Act, Innovation Project.

### Revenues

- (\$100,000) Decrease in conservatorship fees.

## Program Discussion

The 2011-12 proposed budget for the PG/PC Office totals \$3,330,220, a decrease of \$74,845. The budget includes the deletion of a Deputy Public Guardian and a Senior Office Assistant. An Office Assistant Specialist will be deleted in August 2011, reflecting the incumbent's retirement. A part-time Office Worker position will be deleted and an Office Assistant Specialist will be funded with Mental Health Service Act (Prop 63) funding through the Innovation Project.

### Revenue

The proposed 2011-12 budget includes a reduction in fee revenue of \$100,000. During the past three fiscal years, the PG/PC's Office maximized the collection of fees with the implementation of the approved fee rate of \$75 an hour itemized fee structure, and the \$3,000 per case start-up fee. This resulted in reducing the account balances for the majority of Conservatees to a minimal level. Although the court continues to approve the PG/PC's requests for fees, fewer estates have the reserve to pay the fees. The reduction in fee revenue has been partially offset by Prop 63 funding of \$70,833.

### Staff Reductions/Service Impacts

The deletion of the three positions may have a negative effect on the PG/PC Office's ability to manage its caseload of approximately 1,175 Conservatees and Representative Payee clients with \$23 million in assets; and the ability to maintain a standard of trust, fiduciary oversight, and checks and balances.

The changes in the scope of services to manage the reduction in staff include:

- A 75% increase in caseload sizes for active Conservatorship cases.
- A 27% increase in caseload sizes for active Representative Payee cases.
- Elimination of preparing annual accountings and conducting case reviews for LPS cases and cases with a waived accounting, as this is not a mandated service. The PG/PC's past practice has been to prepare an in-house accounting on every court waived accounting annually as part of an internal audit process. The change in practice will potentially impact the PG/PC's ability to keep accurate accounting of estates in the long term.

The PG/PC will strive to maintain its office hours open to the public. However, depending on the workload, staff may have to recommend for the Board's consideration to reduce the office hours open to the public at a later date.

The following difficulties are anticipated in providing essential services to the public, as a result of staff reductions:

- An increased risk for Court surcharges (\$1,500 per case) for late filings of court accountings, inventories and legal petitions.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10		
<i>LPS Conservatorship Referrals</i>	97	92	85	85	87
<i>Probate Conservatorship Referrals</i>	72	53	78	72	72
<i>Sub-Payee Referrals</i>	62	57	41	75	80
<i>LPS Conservatorship Cases</i>	304	266	256	270	265
<i>Probate Conservatorship Cases</i>	203	192	218	183	188
<i>Sub-Payee Cases</i>	835	741	725	723	732

## **4041200000—Public Guardian/Conservator Health Services**

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- Delays in the timely marshalling of assets and protection of real and personal property.
- Checks and balances may be compromised.
- Increased risk of client's assets being subject to waste, fraud, and abuse.
- Delays in paying client living expenses and bills.
- Decreased accessibility to PG/PC caseworkers for clients and the public.

- Decreased monitoring of client's well being and needs.

The PG/PC's Office is operationally stable, and administers its program services in a manner that reflects professionalism, public integrity and fiscal accountability. However, the cumulative effect of the elimination of nine full-time positions in the last three years places a severe strain on the PG/PC's ability to continue proper fiduciary standards. In the same period, staff caseloads have increased from 52 to 91, a 75% increase. Several positions recommended for deletion are direct fee generating positions and could negatively impact revenue generation.

# 4041000000—Public Health Services

## Health Services

Kenneth B. Cohen, Health Care Services Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$21,533,927	\$20,453,494	\$20,100,757	\$19,035,928	(\$1,417,566)
Services & Supplies	4,647,738	5,391,768	4,734,382	4,702,082	(689,686)
Other Charges	809,738	165,066	183,000	183,000	17,934
Fixed Assets	100,627	85,000	124,150	124,150	39,150
Total Expenditures	\$27,092,030	\$26,095,328	\$25,142,289	\$24,045,160	(\$2,050,168)
Expenditure Reimbursements	(1,606,166)	(1,541,668)	(577,942)	(577,942)	963,726
Total Appropriations	\$25,485,864	\$24,553,660	\$24,564,347	\$23,467,218	(\$1,086,442)
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$6,924	\$8,000	\$6,000	\$6,000	(\$2,000)
Aid from Other Governments	12,856,017	12,896,883	12,250,007	12,074,359	(822,524)
Charges for Services	1,886,579	1,340,355	1,340,355	1,340,355	0
Miscellaneous Revenues	66,534	59,488	59,488	59,488	0
Operating Transfers In	2,331,318	1,591,526	1,621,754	1,621,754	30,228
Total Revenues	\$17,147,372	\$15,896,252	\$15,277,604	\$15,101,956	(\$794,296)
Net County Cost	\$8,338,492	\$8,657,408	\$9,286,743	\$8,365,262	(\$292,146)
<b>Staffing</b>					
Allocated Positions	229.0	194.0	178.0	167.0	(27.0)
Temporary (Full-Time Equivalent)	8.8	9.2	9.9	9.3	0.1
Total Staffing	237.8	203.2	187.9	176.3	(26.9)

## Purpose

The mission of San Joaquin County Public Health Services (PHS) is: "PHS, in partnership with the community, promotes a healthy future for San Joaquin County." Its Vision is: "San Joaquin County is a community where innovative, quality public health programs and services are available and accessible. San Joaquin County PHS promotes well being and prevents disease through community engagement and interaction, education, workforce development, leadership and strategic planning. We serve everyone with respect by acknowledging and supporting diversity."

- \$171,266 Full-year cost of three grant-funded positions added midyear 2010-11.
- (\$1,950,047) Delete 19 filled positions.
- (\$647,197) Delete 8 vacant positions.
- (\$162,463) Full-year cost of two positions deleted midyear 2010-11 due to elimination of State Immunization Registry funding.
- (\$73,165) Six-month funding for two positions due to retirement.
- \$26,632 Increase in extra-help.

## Major Budget Changes

### Salaries & Employee Benefits

- \$1,217,408 Negotiated salary and benefits adjustments.

### Services & Supplies

- (\$324,417) Eliminate consultant services related to State Immunization Registry program.
- (\$228,932) Decrease in services and supplies cost reflecting reduction in staff.

# 4041000000—Public Health Services

## Health Services

- (\$63,068) Decrease in Workers' Compensation and Casualty Insurance costs.
- (\$50,000) Decrease in laboratory costs reflecting decrease in testing.

### Fixed Assets

- \$124,150 Replacement of computers, servers, and routers.

### Other Charges

- \$17,934 Increase in Healthy Families claims reflecting actual experience.

### Expenditure Reimbursements

- (\$963,726) Decrease in reimbursement for Cal-Learn program costs.

## Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Health Promotion &amp; Administration</b>					
Births & Deaths Registered	14,785	13,572	13,501	13,500	12,850
Health Education Presentations	1,100	400	133	43	43
<b>Disease Control &amp; Prevention</b>					
Communicable Disease Control					
Presentations/Consultations	800	600	320	100	100
Surveillance/Investigations	2,500	2,200	2,000	1,400	1,400
AIDS Program					
HIV Tests & Counseling	2,143	2,300	654	500	500
Case Management for HIV Clients	227	227	205	200	200
HIV Public Education Contacts	3,100	3,300	1,190	1,000	1,000
Tuberculosis (TB) Control					
TB Clinic Visits	432	430	475	489	250
Case/Contact Investigation Visits	6,500	5,000	3,500	3,500	3,500
Observed TB Therapy Visits	8,800	7,000	7,000	4,500	4,500
Presentations/Consultations	1,200	1,200	500	300	300
Public Health Clinic					
Patient Visits	16,566	17,000	14,694	18,240	17,950
Immunizations Administered	29,225	29,500	52,588	28,255	21,200
<b>Public Health Laboratory</b>					
Laboratory Procedures	189,630	180,597	169,000	168,000	170,000
<b>Family Health Division</b>					
WIC Caseload/Month	11,114	11,799	11,854	11,910	12,600
California Children's Services					
Average Monthly Referrals	281	281	292	298	300
New Cases Opened	2,273	2,273	1,625	1,476	1,600
Medical Therapy Treatment Units	31,037	27,626	23,506	12,041	24,082
Maternal Child & Adolescent Health					
Home Visits	3,048	2,800	1,951	432	321



# 4041000000—Public Health Services

## Health Services

### Revenues

- \$29,804 Increase in State Realignment revenue for Sales Tax and Vehicle License Fees.
- (\$545,850) Elimination of State funding for Immunization Registry program.
- (\$213,485) Decrease in reimbursement for California Children's Services (CCS) program.
- (\$97,500) Decrease in federal matching funds due to reduction of County funds allocated to the Maternal, Child and Adolescent Health (MCAH) program.

### Program Discussion

The proposed 2011-12 budget for PHS totals \$24,045,160, which is a decrease of \$2,050,168 from 2010-11. The recommended budget includes the deletion of 27 positions to meet budget reduction goals, and decreased State and federal funding.

### Staff Reductions/Service Impacts

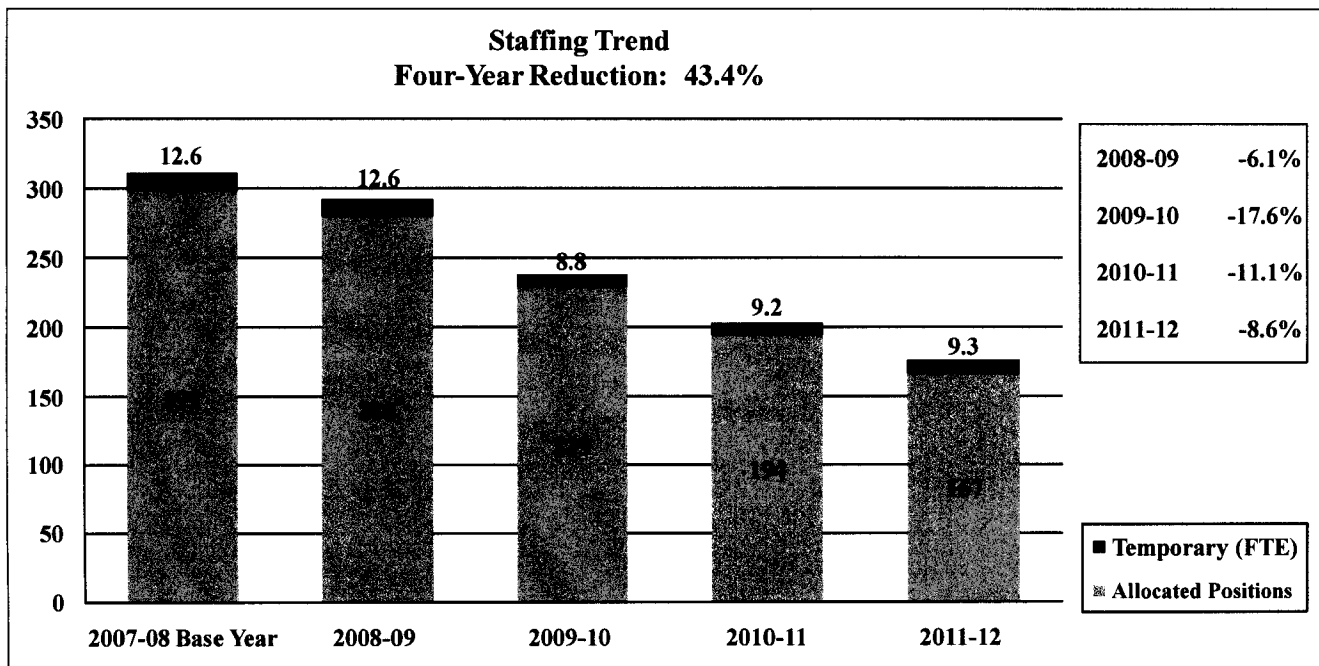
Recommended reductions in the 2011-12 budget will result in the accumulated loss of 135 positions at all levels of the department, ranging from senior leadership to

support staff. As seen in the chart below, over 43% of the PHS workforce has been reduced since 2007-08.

Four consecutive years of staffing reductions have continued to erode communicable disease surveillance and control and other core public health infrastructure. As the County's population has continued to increase, so has the demand for basic public health functions such as public health nurse home visits, immunizations, communicable disease and TB control, and sexually transmitted disease (STD) services. Unemployment and other consequences of current economic conditions have increased the need for these services. PHS provides no services for a growing senior population and programs to address chronic conditions such as obesity, diabetes, stroke, heart disease, and asthma are only offered when there is external funding to support them.

Although PHS implements a number of State-mandated programs and seeks other external funds for needed programs and services, County general funds support the core governmental public health functions of health protection and prevention. Severe reductions will again be necessary in 2011-12. Activities deemed most necessary to protect the public's health were reassessed within available County general funds. In addition to reduction and/or elimination of programs, services, and functions over the past three budget years, it is anticipated that in 2011-12 service impacts will include:

- Elimination of additional public health nurses, community health outreach workers, public health



# 4041000000—Public Health Services

## Health Services

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microbiologists and health education professionals will further compromise the ability to respond to a surge in activity such as a public health emergency or a routine, localized disease outbreak.

- Reductions in support staff positions, such as community health outreach workers and clerical classifications, are accomplished based on seniority status. Staff hired in recent years are more likely to be bilingual; therefore, these seniority-based layoffs have resulted in the virtual elimination of capacity to conduct face-to-face translations with Spanish-speaking individuals.
- Additional public health laboratory tests will be discontinued, others will be batched and/or run less frequently, and turnaround times for some test results will be further delayed.
- Fewer communicable diseases cases will be investigated by public health nurses.
- Fewer clinic hours will be available for immunizations, STD treatment, and well-child examinations.
- Smaller number of pregnant and parenting teens will receive case management with the aim at preventing additional teen births.
- Public health nurses will follow-up on fewer referrals for high-risk infants and children with special health care needs and women with abnormal breast exams and Pap tests.
- HIV and STD prevention education will not occur in alternative and continuation schools and testing will not be provided from the mobile unit.

### 2010-11 Activities

#### *Pertussis*

In 2010, there were more pertussis (whooping cough) cases reported in California than in any year since 1947. There were 82 cases reported in San Joaquin County as compared with 8 in 2009. Each case required an investigation by PHS staff and referral of their contacts for preventive medication. Care was coordinated with doctors, families, other health care providers, schools, hospitals, nursing homes, and day care centers to minimize spread of the disease.

#### *Tuberculosis (TB)*

San Joaquin County continues to have a significant outbreak of TB among the homeless. This population is at high risk for TB and the shelter setting is problematic because many people stay together in close quarters. In 2010-11, PHS continued its screening program to ensure

that residents of the shelter are assessed and screened for TB on a regular basis. Clearance cards confirming that they are not contagious and are able to safely stay in the shelter are issued to the residents with an expiration date that is no longer than six months. This program is implemented with no additional State or County resources and its continued operation is deemed critical to control the outbreak.

#### *Immunization Program*

In spite of the H1N1 influenza pandemic of 2009-10 and the 2010 pertussis outbreak, the Legislature cut \$18 million in immunization program funding from the 2010-11 State budget. The most immediate impact was to the Immunization Registry program. Two full-time positions were deleted midyear and regional registry operations were reduced to a systems maintenance mode. PHS and other providers in the region no longer use paper immunization records and depend on the automated registry. Therefore, it was deemed necessary to keep the system functional. However, no new health care providers are being recruited to participate in the registry or are receiving training on its use, and minimum help desk assistance is being provided. At the same time the registry funding was dramatically reduced, the Legislature passed a law requiring all children in 7 - 12 grades to have a pertussis booster by July 1, 2011. PHS is working with schools and the health care community to meet this new mandate and reach the many thousands of children who must obtain this immunization.

#### *Staff Relocation*

PHS employees from several State-funded programs housed in leased space in central Stockton were relocated into County-owned space formerly occupied by the University of California Cooperative Extension. Most PHS programs have been consolidated into the Hazelton Avenue and Wilson Way complex. The Women, Infants and Children (WIC) Supplemental Food Program acquired additional space at its current location due to an increased caseload and expanded breastfeeding peer counselor component.

#### *Maternal, Child & Adolescent Health*

In 2010-11, County general funds were reduced to a bare minimum level for this program. Public Health Nurse home visits to assist women to obtain timely prenatal care, and follow-up on referrals to assess and link high-risk families with community resources were limited to mandated follow-up on presumed cases of Sudden Infant Death Syndrome, extremely high-risk urgent referrals (such as Child Protective Services), and referrals to the Black Infant Health Program. A one-year grant was

# **4041000000—Public Health Services**

## **Health Services**

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received from the Health Plan of San Joaquin to fund some additional community health outreach, and First 5 funding from a subcontract with the Community Partnership for Families allowed for some outreach and Public Health Nurse home visits in two specific neighborhoods in Stockton.

### ***Chronic Disease Prevention***

PHS staff guides and supports the Countywide Obesity and Chronic Disease Prevention Task Force. A process to develop a five-year strategic plan was initiated with funding from First 5 and the Health Plan of San Joaquin. In conjunction with the Community Partnership for Families with a grant from The California Endowment, a youth-led campaign was launched to reduce consumption of sugar-sweetened beverages. A Kaiser Permanente grant supports a program in both English and Spanish to reduce Body Mass Index in women of child-bearing age who are at risk for developing diabetes, and funding from the Network for a Healthy California supports a peer-to-peer education program to increase physical activity and consumption of healthy foods.

### **2011-12 Considerations**

#### ***State Budget & Other External Funding***

The Governor's proposed 2011-12 budget includes cuts to the CalWORKs program, including the elimination of the Cal-Learn program, which is a case management program for pregnant and parenting teens. The recommended County budget deletes 11 positions assigned to the Cal-Learn program. Should the final adopted State budget have any additional impacts, recommendations will be brought to the Board for consideration.

Staffing and services in programs funded by grants or non-profit sources will be adjusted to the level of available funding as required by Board policy. Consistent with previous experience, the recommended budget assumes no increase in State funds. As a result, program revenues may not be sufficient in some cases to cover increases in salary and benefits and allowable indirect costs. One position is being eliminated in the Child Health and Disability Prevention Program for this reason. In 2011-12, federal funds for Public Health Emergency Preparedness are expected to be reduced. The recommended budget deletes two positions from the program. A few grants supporting chronic disease prevention, mostly related to increasing physical activity and consumption of healthy foods, will conclude during 2011-12. PHS generally employs part-time staff for these programs and will release them when the grants end.

### ***Influenza Program***

The 2010-11 State budget reduction to the immunization program also included elimination of funds to purchase influenza vaccine for the 2011-12 campaign. PHS plans to purchase a limited supply for pregnant women and certain staff who come into contact with high-risk population. Vaccines provided federally through the Vaccine for Children program, which serves low-income children, will continue to be available. However, the general public will need to obtain flu shots from their doctors or other commercially-available venues. The State Department of Public Health has indicated that it may have a funding source for less than half the usual amount of vaccine. PHS is exploring external funding options to purchase additional vaccine.

### ***Public Health Services Facilities***

PHS received State approval to utilize unspent emergency preparedness grant funds to purchase and install a biosafety level 3 modular unit. PHS staff are working with Facilities Management to implement the project, which is expected to be completed by late summer 2011. Constructing a new public health laboratory continues to be the highest priority need for PHS.

A State WIC program goal is to provide video conferencing capability between its Sacramento headquarters, regional training centers, and local WIC agencies. The technology will reduce training-related travel and result in significant cost savings. The project was initiated in 2010-11, and it is expected that installation will occur in the PHS WIC program during 2011-12.

### **California Children's Services (CCS) Program**

The CCS Program provides diagnosis, treatment, and therapy services to financially and residentially eligible children under age 21 who have severe handicapped conditions. CCS is State-mandated and is a separate County budget unit from PHS.

### ***Diagnostic and Treatment Claims***

CCS funding is derived from a State/County cost-sharing formula. In any given fiscal year, the program may receive excessive referrals of children with CCS eligible conditions for which there are no funds available for diagnosis, treatment, and therapy. In such instances, program options could include:

- Appropriate additional County funds to meet increased program needs.
- Cease to authorize services for children who are not covered by Medi-Cal or Healthy Families and are

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## Health Services

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therefore 100% the responsibility of the State and local program.

- Continue to authorize services but, when the County has depleted appropriated funds, delay payment to health providers and facilities until the next fiscal year.
- Prioritize those conditions for which authorizations are issued and cease authorizing those that do not meet priority criteria.

In 2010-11, San Joaquin County CCS exhausted funds allocated to pay diagnostic and treatment claims for children not covered by Medi-Cal or Healthy Families. Authorizations for services were suspended effective December 2010. Some claims held in suspense will be paid from 2011-12 funds, further depleting the amount available in 2011-12.

The California Department of Health Care Services has not provided guidance and statute is not clear about program alternatives when funds are depleted. There is also a lack of case law in these matters. The CCS Program cannot continue to create liability by authorizing services when there are no available funds. By not authorizing these services, the County may face a liability from providers who seek payment, or parents who feel their children are being denied services. Due to significant increases in program expenses resulting from caseload growth, the costs of medical care and escalating employee salary and benefits, fiscal stability of the CCS program is approaching a crisis.

### *Administration & Case Management*

In 2008-09, the State began to allocate a capped allotment to counties for program administration. Previously, local jurisdictions were reimbursed, in accordance with various matching formulas, program administration costs necessary to meet a set of defined staffing standards. As a result of the capped allocation, local health departments can no longer support the number of employees necessary to comply with the State staffing standards. The County eliminated a total of 16 full-time and 3 part-time positions in 2008-09 and 2009-10. While State staffing standards dictated a standard of 400 cases per nurse, the CCS program now assigns 800 cases.

### *Medical Therapy Program*

Statute requires that CCS provide physical and occupational therapy in public schools to children for which such therapy is included in their individualized education plans. Due to budget reductions, there are not enough allocated therapy positions in CCS to provide the number of therapy hours prescribed for all of the children in the program. Statute allows schools to provide therapy for the students who do not receive therapy through CCS, and PHS would be obligated to pay those expenses. Staff is exploring creative approaches and best practices in other counties to address circumstances in which there are not a sufficient number of therapists to provide the required services.

## Supplemental Request

The Health Care Services Director submitted four supplemental requests totaling \$921,481:

1. \$266,122 to PHS communicable disease infrastructure and prevention and outreach activities for HIV/AIDS, STDs, TB, and other emerging diseases. The request would restore two Community Disease Investigators and one Epidemiologist.
2. \$255,951 to expand Public Health Nurse home visit capacity by 450 referrals per year. Currently, the MCAH program provides approximately 100 visits for mandated and high-risk referrals. The total cost of the request is \$431,599, which is partially offset by federal-matching funds of \$175,648 for a net County cost of \$255,951. The request would restore two Public Health Nurses and two Community Health Outreach Workers.
3. \$305,261 to maintain clinic and laboratory services at the 2010-11 level. The request would restore one Outpatient Clinic Assistant, one Office Assistant, one Micro Biologist, and one part-time Staff Nurse.
4. \$94,147 to restore one Public Health Educator to support the Network for a Healthy California program and collaboration projects that promote healthy nutrition and increased physical activities.

Due to budgetary constraints, funding for these requests has not been included in the recommended 2011-12 budget.

# Solid Waste Closure Enterprise Fund

## Health Services

Thomas M. Gau, Public Works Director

Solid Waste Closure Enterprise Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Services & Supplies	\$0	\$0	\$0	\$0	\$0
Total Appropriations	\$0	\$0	\$0	\$0	\$0
<b>Earned Revenues By Source</b>					
Interest/Rents	\$4,039	\$0	\$0	\$0	\$0
Fund Balance	(4,039)	0	0	0	0
Total Revenues	\$0	\$0	\$0	\$0	\$0
Net County Cost	\$0	\$0	\$0	\$0	\$0

### Purpose

The Solid Waste Closure Enterprise Fund is maintained for the exclusive purpose of accumulating and disbursing funds for final closure and post-closure maintenance of County-owned landfills, as required by State regulations.

Surcharges on waste disposed at the North County Landfill and the Foothill Landfill are collected by the Solid Waste Enterprise Fund and transferred to this Fund for future closure of these facilities. The long-term maintenance cost for the closed Corral Hollow Landfill are expensed from the Solid Waste Enterprise Fund.

### Program Discussion

The Solid Waste Closure Enterprise Fund is maintained for the exclusive purpose of accumulating and distributing funds for final closure of the two presently active County-owned landfills. An enterprise fund is one of the several approved mechanisms by which the County can demonstrate financial assurance for closure, as required by State

regulations. Monies placed in this Fund may only be used for closure.

Prior to 2009-10, monies were transferred from the Solid Waste Enterprise Fund into the Solid Waste Closure Fund to provide funding for future closure of these two facilities. Re-evaluation of Closure Fund requirements for North County Landfill and Foothill Landfill indicated that funds in the Solid Waste Closure Fund are sufficient at this time. Therefore, no transfers from the Enterprise Fund into the Closure Fund are planned for 2011-12. In addition, since the Closure Fund is sufficiently funded, interest earned is directly deposited into the Enterprise Fund at this time.

The County has entered into agreements with the State of California Integrated Waste Management Board (now known as the California Department of Resources, Recycling and Recovery), substituting a Pledge of Revenue as the financial assurance mechanism for post-closure maintenance of the four landfills. Post-closure maintenance costs for the Corral Hollow Landfill and Harney Lane Landfill are expensed from the Solid Waste Enterprise Fund rather than from the Closure Fund.

# Solid Waste Enterprise Fund

## Health Services

Thomas M. Gau, Public Works Director

Solid Waste Enterprise Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$6,521,445	\$6,877,004	\$7,309,444	\$7,309,444	\$432,440
Services & Supplies	8,589,777	10,772,386	11,425,972	11,425,972	653,586
Other Charges	4,341,154	3,744,030	3,861,215	3,861,215	117,185
Fixed Assets	591,980	485,000	240,500	240,500	(244,500)
Total Expenditures	\$20,044,356	\$21,878,420	\$22,837,131	\$22,837,131	\$958,711
Expenditure Reimbursements	(676,884)	(1,698,700)	(1,874,700)	(1,874,700)	(176,000)
Total Appropriations	\$19,367,472	\$20,179,720	\$20,962,431	\$20,962,431	\$782,711
<b>Earned Revenues By Source</b>					
Interest/Rents	\$101,128	\$115,400	\$64,756	\$64,756	(\$50,644)
Aid from Other Governments	302,619	214,102	132,872	132,872	(81,230)
Charges for Services	15,821,749	18,467,296	18,989,107	18,989,107	521,811
Miscellaneous Revenues	943,475	826,000	925,000	925,000	99,000
Other Financing Sources	633,161	285,000	0	0	(285,000)
Fund Balance	1,565,340	271,922	850,696	850,696	578,774
Total Revenues	\$19,367,472	\$20,179,720	\$20,962,431	\$20,962,431	\$782,711
Net County Cost	\$0	\$0	\$0	\$0	\$0
<b>Staffing</b>					
Allocated Positions	80.0	78.0	78.0	78.0	0.0
Temporary (Full-Time Equivalent)	5.7	1.9	3.0	3.0	1.1
Total Staffing	85.7	79.9	81.0	81.0	1.1

## Purpose

The Solid Waste Enterprise Fund provides funding for the operation of the County's solid waste management programs. These programs include long-range planning, operation of the County's solid waste transfer and disposal facilities, acquisition, design, and development of landfill sites. It also includes refuse collection, franchise management, Countywide waste reduction activities, and the Countywide household hazardous waste program.

## Services & Supplies

- \$176,000 Increase in consultant services for waste diversion efforts.
- \$169,400 Increase in rents and leases due to lease-purchase agreements for a loader and global positioning system.
- \$84,600 Increase in maintenance costs due to new groundwater and landfill gas wells.
- \$51,000 Increase in mandatory collection expenses reflecting actual experience.
- \$49,500 Increase in permit fees for Corral Hollow closure project.

## Major Budget Changes

### Salaries & Employee Benefits

- \$372,548 Negotiated salary and benefits adjustments.
- \$59,892 Increase in extra-help reflecting actual workload.

# Solid Waste Enterprise Fund

## Health Services

- \$48,000 Increase in fuel costs reflecting actual experience.
- (\$47,590) Delete Used Oil Block Grant Cycle 14 expenses due to completion of grant cycle.

### Other Charges

- \$111,798 Increase in debt payments based on the payment schedule for the 2003 Certificates of Participation (COP).

### Fixed Assets

- \$180,000 Transfer trucks (2).
- \$20,000 Landfill gas extraction well.

- \$10,000 Used pickup trucks (2).
- \$9,000 Air compressors (2).
- \$6,000 Filter crushers (2).
- \$5,000 Lawn Mower.
- \$4,500 Used oil collection tank.
- \$4,000 Tire machine.
- \$2,000 Trash pump.

### Revenues

- \$452,890 Increase in reimbursements from AB 939 funds for waste diversion costs.

## Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Waste Received (Tons)</b>					
Lovelace Transfer Station	150,404	136,182	128,717	131,369	131,451
Foothill Landfill	114,367	102,348	99,493	106,660	110,299
North County Landfill	169,025	153,051	158,364	153,190	161,810
Total Tons Received	433,796	391,581	386,574	391,219	403,560
<b>Transfers-Lovelace</b>					
Tons Transferred	142,565	128,793	120,744	124,735	124,477
Number of Loads (22 Tons/Load)	6,545	5,851	5,457	5,670	5,658
<b>Recycled Materials (Tons)</b>					
Lovelace Transfer Station	7,840	7,389	7,973	6,634	6,974
Foothill Landfill	2,449	1,680	2,424	5,426	5,217
North County Landfill	11,722	14,208	16,244	16,945	17,389
Total Tons Diverted	22,011	23,277	26,642	29,004	29,580
Groundwater Monitoring Samples Taken	54	86	108	108	108
Perimeter Subsurface Probes Monitored	74	66	201	201	165
Soil Gas VOC Samples Taken	48	78	58	58	58
Landfill Gas Collection Wells Monitored	105	148	161	161	165
Landfill Gas Flare Stations Maintained	3	4	4	4	4
Surface Water Samples Collected	14	16	16	16	16
Stormwater Discharge Samples Collected	12	0	14	14	14

# Solid Waste Enterprise Fund

## Health Services

- \$99,000 Increase in recycled material sales.
- (\$285,000) Deletion of cost reimbursements from the 2003 COP fund; project completed.
- (\$81,230) Decrease in State environmental protection grant revenues.
- \$578,774 Increase in use of available fund balance.

### Program Discussion

The 2011-12 recommended Solid Waste Enterprise Fund budget totals \$22,837,131, which is an increase of \$958,711 from 2010-11. The increase primarily reflects negotiated salary and benefits adjustments, and increases in consulting services for waste diversion efforts and lease payments for a loader.

Over the last several years, disposal volumes at San Joaquin County landfills have declined. This reflects sluggish retail sales, construction slow downs, enhanced recycling and diversion efforts, and new competition from local private material recovery centers. Since 2007, waste volumes have decreased over 22% from peak annual levels. In response to this decline, County landfills and transfer station hours of operation were reduced, and will continue in 2011-12. Waste flow compliance initiatives and audits are expected to stabilize incoming waste volumes, and allow for a modest upward projection, through audits of existing haulers, the construction and debris ordinance, and encouraging local jurisdictions to utilize County facilities. Major capital purchases have been delayed, and alternative lease options will provide equipment replacement needs.

### Strategic Plan

Changes in the solid waste industry, including increased landfill diversion programs, regulations, competition, and the economy are expected to continue over the next five years. Negative impacts on County waste volume growth during this time would adversely impact the financial sustainability of the Solid Waste Enterprise Fund. To supplement the short-term financial initiatives being implemented currently, the development of a long-term strategic plan is in progress with recommendations to the Board of Supervisors expected in 2011-12 to address integrated waste management planning in the County for the next 15 years.

### Waste Diversion Planning

The County achieved a 72% waste diversion in 2009, significantly over the 61% reported for 2008. The increase

can be attributed to the new diversion calculation guidelines implemented under SB 1016, and to a significant increase in diversion activity at County facilities. New baseline calculations, decreased waste generation in the County, and the continued implementation of waste diversion programs have positioned the County well in waste diversion compliance. California reporting results for 2010 are not yet available. However, it is anticipated the County will maintain the 72% level.

The new CalRecycle Department has adopted diversion and program goals of the previous California Integrated Waste Management Board. Foremost is the implementation of two goals: Extended Producer Responsibility (EPR), and the Climate Change Initiative. The impact of the integration of these long-range goals into local programs is just beginning to be felt at a local level.

EPR, or product stewardship, is a policy approach in which product manufacturers are made responsible for the costs and/or the physical management associated with their discarded products. Solid Waste stands to gain substantial fiscal relief with any EPR legislation or regulation. The full impacts of AB 32, an initiative geared towards the reduction of climate change impacts and greenhouse gas emissions, are just beginning to be revealed, and its long range impacts are unknown. Ongoing integrated waste management programs are listed below:

#### 1. Waste Diversion Programs

- *Waste Diversion Activities at County-Owned Sites* - Includes wood grinding operations, tire diversion, illegal dumping recycling, material recovery activities, inert recycling and construction, and demolition operations.
- *Regional Organic Programs* - Includes the Master Gardener program (residential focus), Landscaping Management Outreach Partnership (commercial focus) and alternative composting and organic activities designed to divert greenwaste from waste stream.
- *Agricultural Pesticide Container Collection* - Continued Agriculture Commission/Public Works partnership program to properly recycle contaminated containers.

#### 2. Community Outreach and Education

- *Regional Community Media Campaign* - Educational and behavior change efforts including surveys, advertising, and public outreach campaigns.
- *Community Education in Schools* - Teacher and school recycling infrastructure focus.



# ***Solid Waste Enterprise Fund***

## ***Health Services***

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- *Community Education in Public Venues* - Waste reduction education and infrastructure at community events, fairs, and festivals.
- *Master Gardener Classes* - Assists consumers at the point-of-purchase with source reduction of household hazardous purchases.
- *Recycling Market Development Zone* - Countywide agency/business partnership to support recycling markets, job creation, and closed-loop purchasing.

### **3. Regulatory and Compliance Efforts**

- *Conditionally Exempt Small Quantity Generator Program* - Hazardous waste disposal for eligible small businesses.
- *Electronic Waste Collection* – Acceptance of covered electronic waste products at landfills for no additional charge.

- *Universal Waste Recycling* – Acceptance of a wide range of universal waste newly banned from landfills such as florescent tubes and batteries.
- *Appliance Recycling* - Acceptance of all major appliances at no charge including the costs of refrigerant removal.

### **4. Administration and Reporting**

- *Grants Administration* - Grants including waste paint, used tires, and used oil.
- *Waste Quantity Reporting* - Lead agency obligations for tracking and reporting to CalRecycle.
- *Regional Planning* - Lead agency responsibilities for long-range Countywide integrated waste management activities, and monitoring State and federal solid waste legislation.

# 404160000—Substance Abuse & Crime Prevention

## Health Services

Kenneth B. Cohen, Health Care Services Director

Substance Abuse & Crime Prevention Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$141,703	\$141,115	\$0	\$0	(\$141,115)
Services & Supplies	973,247	443,412	0	0	(443,412)
Total Appropriations	\$1,114,950	\$584,527	\$0	\$0	(\$584,527)
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$451	\$0	\$0	\$0	\$0
Aid from Other Governments	604,486	584,527	0	0	(584,527)
Operating Transfers In	96,311	0	0	0	0
Fund Balance	249,255	0	0	0	0
Total Revenues	\$950,503	\$584,527	\$0	\$0	(\$584,527)
<b>Net County Cost</b>	\$164,447	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	3.0	0.0	0.0	0.0	0.0

## Purpose

In November 2000, California voters passed Proposition 36 (Prop 36), the Substance Abuse and Crime Prevention Act of 2000. The Act made substantial changes to both the criminal justice system and the substance abuse treatment service system. The Act mandates that any person convicted of a non-violent drug possession offense, and any parolee who is determined by the Parole Authority to have committed a non-violent drug possession offense or violated any other drug-related condition of parole, shall be diverted from incarceration into licensed and certified community-based drug treatment programs. Participants are required to receive one year of drug treatment and follow-up care. In San Joaquin County, Substance Abuse Services (SAS) was designated as the lead agency.

## Major Budget Changes

### Salaries & Employee Benefits

- (\$141,115) Full-year cost of three positions deleted midyear 2010-11.

### Services & Supplies

- (\$443,412) Eliminate State Prop 36 funding.

## Revenues

- (\$584,527) Eliminate State Prop 36 funding.

## Program Discussion

In 2009-10, as the State eliminated Prop 36 funding, the Courts and SAS strategically revised services delivery to spread available resources as widely and effectively as possible. In 2010-11, the Prop 36 program continued to use Justice Assistance Grant (JAG) funding of \$476,119 made available through the Federal American Recovery and Reinvestment Act. JAG and Collaborative Courts Partnership Project rollover funds made up the total funding of \$584,527.

There are no State or federal funds allocated to Prop 36 services for 2011-12. While a variety of local alternatives are being considered, available services will be significantly less than those provided during 2006-07 when Prop 36 funded at the highest annual amount of \$2,876,844. The services made available are likely to focus on education and monitoring, as well as less costly outpatient counseling in lieu of residential treatment. The Alternative Drug and Alcohol Program will be utilized as a safety net for those who are choosing treatment as an alternative to jail. Staff in the Prop 36 program were moved into vacant positions within SAS and the Prop 36 budget unit will be eliminated.

# 4041600000—Substance Abuse & Crime Prevention Health Services

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## Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Clients Referred to Treatment</i>	2,443	2,690	1,459	608	0
<i>Clients Referred to Vocational Programs</i>	45	100	75	25	0
<i>Clients Referred to Mental Health</i>	10	30	5	26	0
<i>Drug Education Component</i>	N/A	718	465	117	0
<i>Drug Monitoring Component</i>	N/A	100	146	0	0
<i>Outpatient Services</i>	1,288	823	775	452	0
<i>Residential Services</i>	62	136	53	8	0
<i>Narcotic Treatment Program</i>	191	117	15	5	0
<i>Sober Living Environment</i>	93	15	4	0	0

# 4040600000—Substance Abuse Services

## Health Services

Kenneth B. Cohen, Health Care Services Director

Mental Health & Substance Abuse Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$5,725,137	\$6,794,663	\$6,865,622	\$6,865,622	\$70,959
Services & Supplies	5,039,042	2,902,268	2,985,919	2,985,919	83,651
Total Expenditures	\$10,764,179	\$9,696,931	\$9,851,541	\$9,851,541	\$154,610
Expenditure Reimbursements	(3,942,692)	(2,148,090)	(2,033,024)	(2,033,024)	115,066
Total Appropriations	\$6,821,487	\$7,548,841	\$7,818,517	\$7,818,517	\$269,676
<b>Earned Revenues By Source</b>					
Fines/Forfeitures/Penalties	\$210,000	\$205,000	\$210,000	\$210,000	\$5,000
Aid from Other Governments	5,036,450	5,093,634	5,075,008	5,075,008	(18,626)
Charges for Services	997,214	826,521	790,154	790,154	(36,367)
Miscellaneous Revenues	19,665	338,566	541,008	541,008	202,442
Operating Transfers In	500,000	500,000	648,072	648,072	148,072
Fund Balance	(158,431)	0	0	0	0
Total Revenues	\$6,604,898	\$6,963,721	\$7,264,242	\$7,264,242	\$300,521
Net County Cost	\$216,589	\$585,120	\$554,275	\$554,275	(\$30,845)
<b>Staffing</b>					
Allocated Positions	92.0	84.0	77.0	77.0	(7.0)
Temporary (Full-Time Equivalent)	4.0	3.7	7.8	7.8	4.1
Total Staffing	96.0	87.7	84.8	84.8	(2.9)

### Purpose

Although counties are not required by law to provide substance abuse prevention and treatment services, if a county chooses to provide such services, various State and federal regulations control its operation. State law mandates a 10% county match of State-provided funds. Federal law mandates that 20% of the federal funds be spent for prevention, 10% for perinatal services, and 5% for pre and post counseling for injection drug users.

- (\$68,115) Full-year cost of one position deleted midyear 2010-11.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$223,496 Negotiated salary and benefits adjustments.
- \$429,253 Increase in extra-help.
- (\$513,675) Delete seven vacant Substance Abuse Counselor positions.

#### Services & Supplies

- \$165,581 Increase in counseling services from Alcohol/Drug Alternative Program.
- \$28,286 Increase in medical, dental, and laboratory supplies.
- \$28,047 Increase in Behavioral Health Administration costs.
- \$22,300 Increase in professional services for Dependency Drug Court program.
- (\$78,558) Decrease in Workers' Compensation and Casualty Insurance costs.
- (\$40,758) Decrease in rent, transportation, and laboratory testing services.
- (\$14,950) Decrease in food costs for residential programs.

# 4040600000—Substance Abuse Services

## Health Services

➤ (\$14,045) Decrease in outside residential and treatment services.

➤ (\$13,520) Cost Allocation Plan adjustment.

➤ (\$99,063) Decrease in State Medi-Cal and federal Drug Medi-Cal revenue.

### Expenditure Reimbursements

➤ (\$23,682) Delete reimbursement from Substance Abuse and Crime Prevention Act (Prop 36) program due to elimination of program.

➤ (\$91,384) Decrease in reimbursement from Mental Health Services for substance abuse counseling and treatment.

### Revenues

➤ \$182,434 Increase in contract outpatient services.

➤ \$148,072 Increase in operating transfers reflecting rollover of grant funding from 2010-11.

➤ \$38,346 Increase in federal block grant funding.

➤ \$12,000 Increase in patient-pay revenue.

### Program Discussion

The proposed 2011-12 budget for Substance Abuse Services (SAS) totals \$9,851,541, which is an increase of \$154,610 from 2010-11. The budget includes the deletion of seven vacant positions, partially offset by an increase in extra-help.

### Co-Occurring Disorders

SAS will continue to redistribute staff to leverage grant and billing opportunities such as treatment for co-occurring disorders (COD), a mental health and substance abuse diagnosis in the Mental Health Services (MHS) system and through Mental Health Services Act (Prop 63) funding for substance abuse programs. In 2010-11, SAS provided services to a number of pilot COD referrals (approximately 37 clients) with mostly positive results. There were fewer discharges from SAS programs due to uncontrolled MHS issues and acting-out behaviors from COD clients. There has been positive collaboration with MHS to achieve access to COD services and make appointment times for MHS issues and concerns; SAS has provided

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b><i>Prevention Activities</i></b>					
<i>Schools Contacted</i>	300	268	245	245	245
<i>Students Contacted</i>	8,500	6,297	8,400	7,000	7,500
<i>Organizations Contacted</i>	260	200	50	75	75
<i>Individuals Contacted</i>	2,500	2,000	2,000	2,000	2,000
<b><i>Treatment Services</i></b>					
<i>Recovery House-Admissions</i>	566	656	409	410	425
<i>Recovery House-Client Days</i>	20,515	15,366	14,629	15,000	15,225
<i>Family Ties-Admissions</i>	67	61	67	86	86
<i>Family Ties-Client Days</i>	8,193	8,424	8,907	9,434	9,434
<b><i>Central Intake Referrals</i></b>	3,025	2,637	2,328	1,787	2,000
<b><i>Chemical Dependency Counseling Center</i></b>					
<i>Intakes</i>	791	614	648	534	591

# **4040600000—Substance Abuse Services**

## **Health Services**

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transportation between programs for continuity of services. Finally, having cross-trained staff in MHS, SAS has assisted in identification and support to the COD population. An increased number of referrals are expected in 2011-12. Many other individuals have been identified with COD issues and are frequently being referred to the other services available besides those identified at the point of access. In 2011-12, the goal is to expand the COD support services to the co-occurring population by 25-50% more participation.

### **Residential Treatment**

The Recovery House residential treatment program expanded services to include a social model pilot substance abuse detoxification program (detox), which fills an important gap in the substance abuse services system. This pilot detox program offers an early entrance point into residential treatment services and is only available to those individuals screened to be appropriate with a medical clearance and willingness to enter either the 28-day or 90-day residential treatment programs. The Recovery House program and the Family Ties program for pregnant and parenting women will continue to accept referrals and payment from the Mental Health Services Act to further integrate mental health and substance abuse services, as well as to provide a revenue generating service.

### **California Work Opportunity & Responsibility to Kids (CalWORKs) Program**

The CalWORKs program is collaboratively working with participants to provide additional education, treatment, and support during the winter, spring, and summer breaks. SAS provides these additional services to those in need, when many of the traditional educational services are shut down during these breaks. SAS continues to provide the traditional substance abuse assessment, testing, and educational/treatment opportunities to the CalWORKs

population as needed or requested. Further opportunities for serving those with COD are also being explored. The level of service will be based on the State and County support for these services. For 2011-12, it is estimated that funding will remain at the 2010-11 level.

### **Prevention Services**

The Prevention Services program has been co-located with the Central Intake program to reduce lease costs and increase cross-training opportunities for staff. Prevention Services has expanded services to include 21 new schools in the Friday Night Live/Club Live program, bringing the total number of participating high schools and junior high schools to 35. Prevention Services continues to provide support to high school feeder schools through the "Students in Prevention" program. The program has expanded the educational message to include mental health issues and COD information to the student population at the elementary and junior high schools.

### **Contract Monitoring**

With the transfer of the Aegis contract for methadone services to the State in 2009-10, there remains only one local treatment provider receiving Drug Medi-Cal reimbursement that is monitored by SAS. The State has determined that it is the responsibility of the counties to provide the oversight and monitoring of Medi-Cal programs that are similar to programs provided by the County. SAS will continue to oversee the provider's Medi-Cal treatment and billing as directed by the State. In 2009-10, the provider billed \$49,052 in Drug Medi-Cal services, and is projected to bill \$50,658 in 2010-11. SAS retains a 10% administration fee for the oversight and monitoring activities.

# 4040800000—Utility Districts

## Health Services

Thomas M. Gau, Public Works Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$2,000,704	\$2,265,020	\$2,428,648	\$2,428,648	\$163,628
Services & Supplies	792,520	1,264,467	1,183,015	1,183,015	(81,452)
Fixed Assets	13,951	0	0	0	0
Total Expenditures	\$2,807,175	\$3,529,487	\$3,611,663	\$3,611,663	\$82,176
Expenditure Reimbursements	(2,803,012)	(3,529,487)	(3,611,663)	(3,611,663)	(82,176)
Total Appropriations	\$4,163	\$0	\$0	\$0	\$0
<b>Earned Revenues By Source</b>					
Charges for Services	\$60	\$0	\$0	\$0	\$0
Miscellaneous Revenues	42,693	0	0	0	0
Total Revenues	\$42,753	\$0	\$0	\$0	\$0
Net County Cost	(\$38,590)	\$0	\$0	\$0	\$0
Allocated Positions	25.0	26.0	26.0	26.0	0.0

## Purpose

The Utility Districts budget provides for the operation and maintenance of the various utility districts governed by the Board of Supervisors. This budget funds the staffing, services, and equipment needed to provide domestic water, sanitary sewer, and storm drain services to the residents of these districts.

Domestic water, sanitary sewer, and storm drain pumping services are provided to users throughout the County representing the equivalent of a city of more than 18,000 in population. The Division operates and maintains 30 water systems with 56 wells; 3 sewage treatment plants and 9 pumping stations; and 51 storm drain pumping stations. These systems are spread throughout the 1,448 square miles of the County.

## Major Budget Changes

### Salaries & Employee Benefits

- \$137,363 Negotiated salary and benefits adjustments.
- \$86,969 Transfer an Engineering Assistant from Development Services.
- (\$60,704) Delete a vacant Office Assistant Specialist.

### Services & Supplies

- (\$50,000) Decrease in equipment maintenance costs based upon actual experience.

### Expenditure Reimbursements

- \$116,176 Increase in reimbursements from utility districts.

## Program Discussion

The 2011-12 proposed budget for the Utility Maintenance Division totals \$3,611,663 which is an increase of \$82,176 from 2010-11. The budget includes negotiated salary and benefits adjustments and the deletion of a vacant Office Assistant Specialist position. One Engineering Assistant will be transferred from the Public Works Development Services Division in order to properly align resources with workload.

Drinking water supplies, wastewater treatment, and storm drainage discharges must meet standards prescribed by local, State, and federal regulatory agencies. Regulatory constraints on these services have increased significantly in recent years, and the trend is likely to continue. The combined effects of regulatory compliance, increasing maintenance and capital replacement needs associated with aging infrastructure, and relatively small customer

# 4040800000—Utility Districts

## Health Services

bases within individual small districts continue to drive service costs higher.

Proposition 218, a constitutional amendment passed by voters in November 2006, requires property owners' approval of any new or increased property-related tax, assessment, or service charge. This has fundamentally changed how the County must approach special district services and financing, and presents challenges where property owners do not approve rate increases. Without necessary rate adjustments, districts with aging infrastructure and equipment face financial hardships as well as potential service reductions. In 2011-12, multiple rate adjustments will be recommended for districts with critical short-term funding deficiencies.

Objectives for 2011-12 include incorporation of current and emerging technologies into the Division's daily

operations. This includes continued Geographical Information Systems data collection and implementation of Computerized Maintenance Management System programs, to increase efficiencies in system management, work prioritization, and management actions. A flusher truck and a sludge press will be leased, with the option-to-purchase, to handle and dispose of solids at a reduced cost over the long-term. The Division will continue its phased installation of water meters in existing service areas and further development of water conservation measures for consideration by the Board.

Whenever feasible, the Division is committed to environmentally-sound business practices. In addition to recycling and re-use programs, the Division has developed a pump efficiency testing program to maximize energy efficiencies at County-maintained well sites.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b><i>Maintenance &amp; Operation</i></b>					
<i>Distribution Systems</i>	30	30	30	30	30
<i>Wells Operated</i>	55	55	56	56	56
<i>Water Service Connections</i>	5,915	5,915	5,915	5,930	5,930
<i>Sewer Service Connections</i>	5,408	5,408	5,408	5,431	5,431
<b><i>Calls for Service</i></b>					
<i>Water Complaints</i>	417	363	337	364	350
<i>Sewer Complaints</i>	579	523	501	516	500
<i>Sewer Lines Cleaned (Feet)</i>	348,125	348,125	348,125	225,000	450,000



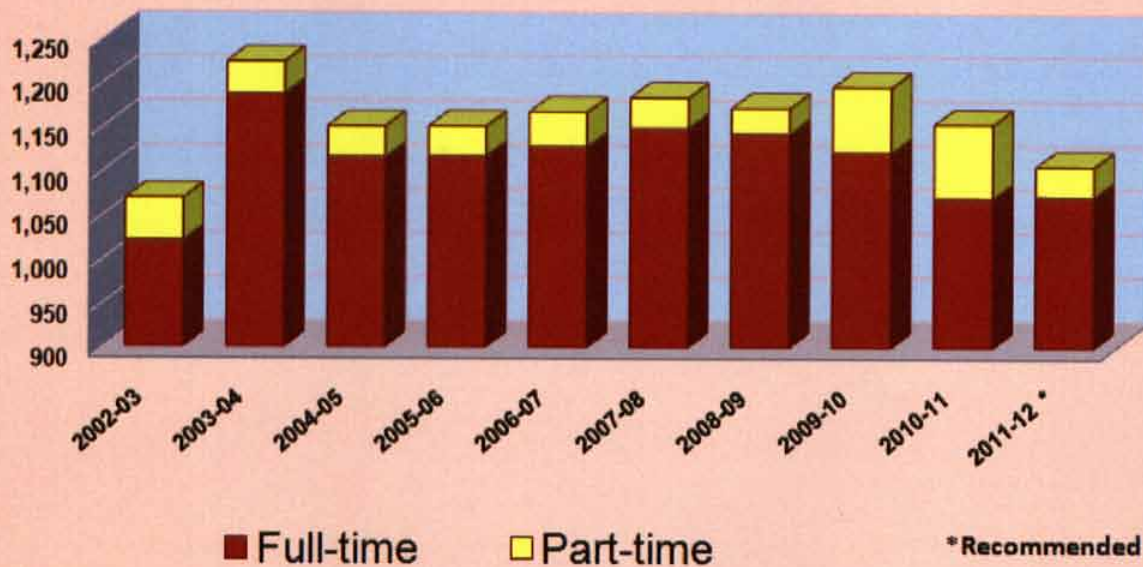
## Human Services Appropriations

	Page Number	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
5010100000 Human Services	G-5	\$310,028,959	\$311,668,448	\$311,668,448	\$1,639,489
5053900000 Mary Graham Children's Shelter	G-10	7,064,786	5,990,000	5,990,000	(1,074,786)
5054000000 Community Services	G-12	230,735	374,235	147,735	(83,000)
5054101000 Aging & Community Services	G-13	13,369,716	10,284,681	10,284,681	(3,085,035)
5053300000 Burials	G-18	45,000	30,000	30,000	(15,000)
5055103000 Employment & Economic Development	G-19	18,813,784	14,401,819	14,401,819	(4,411,965)
5055246000 Neighborhood Preservation	G-24	10,824,255	10,680,844	10,680,844	(143,411)
5056500000 Head Start Program	G-16	25,584,448	24,861,684	24,861,684	(722,764)
5055600000 Veterans Services	G-27	404,987	426,139	426,139	21,152
<b>Total - Human Services</b>		<b>\$386,366,670</b>	<b>\$378,717,850</b>	<b>\$378,491,350</b>	<b>(\$7,875,320)</b>

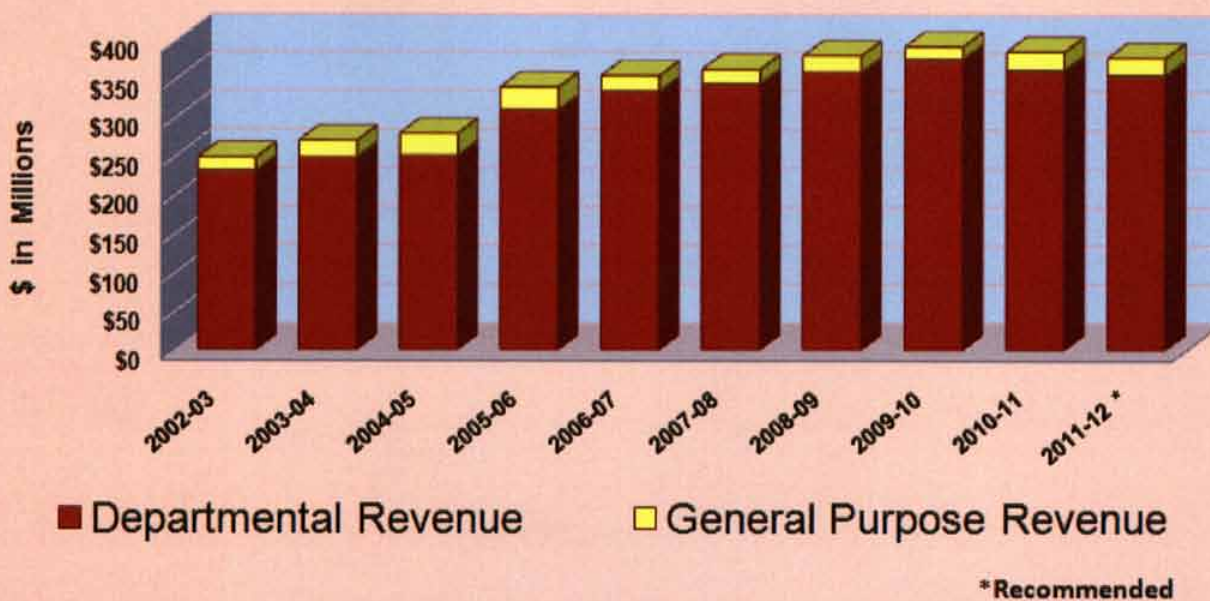
# Human Services

## Statistical Summary

### Staffing Trend

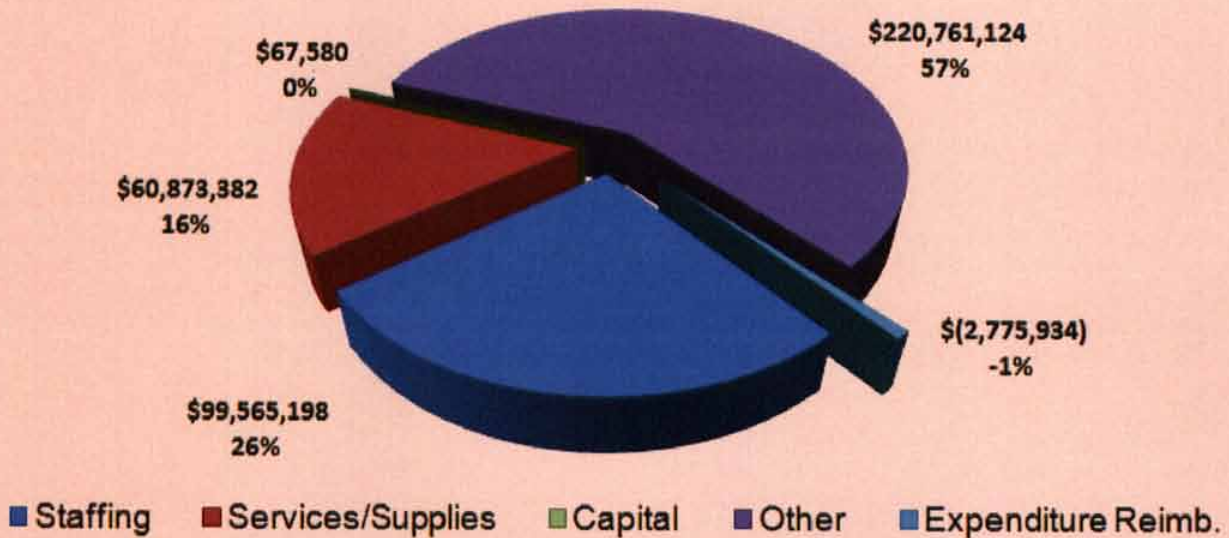


### Appropriations by Source

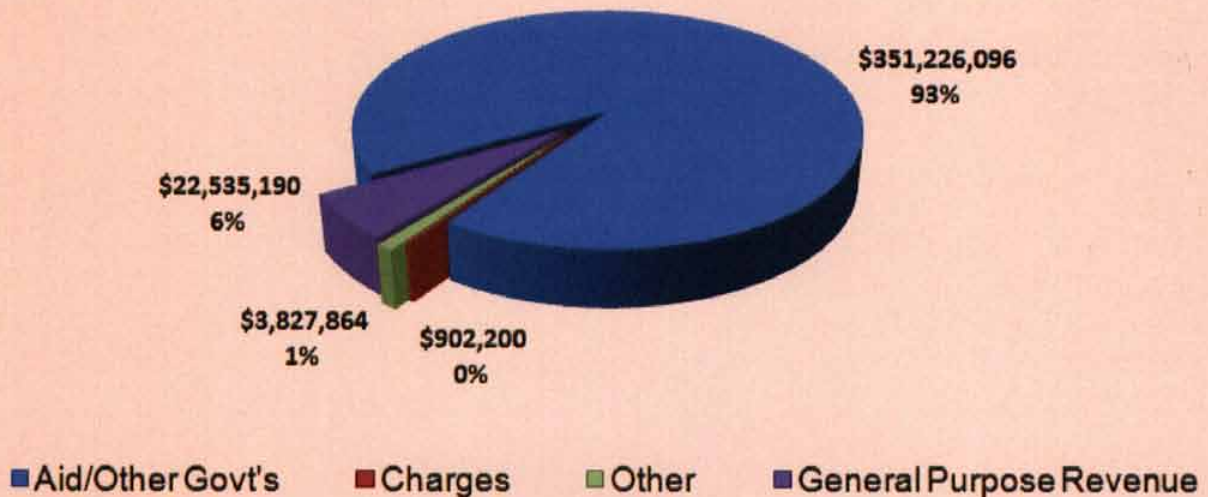


## Human Services Statistical Summary

### Use of Funds 2011-12 Recommended Budget Total Appropriations \$378,491,350



### Source of Funds 2011-12 Recommended Budget





# 5054101000—Aging & Community Services

## Human Services

Joseph Chelli, Human Services Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$5,317,234	\$5,899,685	\$5,647,962	\$5,647,962	(\$251,723)
Services & Supplies	5,355,901	8,123,244	5,175,783	5,175,783	(2,947,461)
Other Charges	30,461	0	0	0	0
Fixed Assets	77,398	0	0	0	0
Operating Transfers Out	480	0	0	0	0
Total Expenditures	\$10,781,474	\$14,022,929	\$10,823,745	\$10,823,745	(\$3,199,184)
Expenditure Reimbursements	(787,406)	(653,213)	(539,064)	(539,064)	114,149
Total Appropriations	\$9,994,068	\$13,369,716	\$10,284,681	\$10,284,681	(\$3,085,035)
<b>Earned Revenues By Source</b>					
Interest/Rents	\$12,095	\$12,775	\$12,095	\$12,095	(\$680)
Aid from Other Governments	5,325,784	9,209,592	6,348,008	6,348,008	(2,861,584)
Charges for Services	2,142	3,000	2,200	2,200	(800)
Miscellaneous Revenues	136,367	157,818	100,103	100,103	(57,715)
Operating Transfers In	1,924,553	1,754,452	1,563,885	1,563,885	(190,567)
Total Revenues	\$7,400,941	\$11,137,637	\$8,026,291	\$8,026,291	(\$3,111,346)
<b>Net County Cost</b>	\$2,593,127	\$2,232,079	\$2,258,390	\$2,258,390	\$26,311
<b>Allocated Positions</b>	64.0	62.0	59.0	59.0	(3.0)
Temporary (Full-Time Equivalent)	25.1	20.6	12.0	12.0	(8.6)
<b>Total Staffing</b>	89.1	82.6	71.0	71.0	(11.6)

## Purpose

The Aging and Community Services budget administers federal, State, private, and local funds allocated for services to the elderly and low-income citizens of San Joaquin County.

Aging Services includes direct senior services such as ombudsman, in-home services, social day care, legal services, health services, congregate and in-home meals, senior employment, and long-term care case management.

Community Services includes direct anti-poverty services such as translation and interpretation assistance, assistance with forms and applications, employment and client advocacy, recreation activities for low-income youth and seniors, food and emergency clothing assistance, commodity food distribution to low-income eligible households, payment of energy bills, and home weatherization.

## Major Budget Changes

### Salaries & Employee Benefits

- \$296,876 Negotiated salary and benefits adjustments.
- (\$299,827) Delete three vacant positions.
- (\$248,772) Decrease in extra-help.

### Services & Supplies

- (\$2,773,947) Decrease in Weatherization program cost reflecting deletion of American Recovery and Reinvestment Act (ARRA) funds.
- (\$148,000) Decrease in weatherization supplies.

# 5054101000—Aging & Community Services

## Human Services

- |              |   |                 |   |
|--------------|---|-----------------|---|
| ➤ (\$65,737) | Decrease in ARRA Community Services Block Grant (CSBG) Art Program. | ➤ \$151,960     | Increase in Weatherization Program base funding.    |
| ➤ (\$64,654) | Decrease in Senior Employment Program reflecting actual experience. | ➤ (\$3,100,796) | Decrease in ARRA Weatherization Program funding.    |
|              |   | ➤ (\$531,596)   | Decrease in ARRA CSBG funding.                      |
|              |   | ➤ (\$54,125)    | Decrease in Low-Income Home Energy program funding. |

### Expenditure Reimbursements

- \$114,149 Decrease in reimbursement from Human Services Agency Administration for staff costs.

### Revenues

- \$225,607 Increase in Older Americans Act funding.

### Program Discussion

The 2011-12 Aging and Community Services budget totals \$10.8 million, which is a decrease of \$3.2 million from 2010-11. The decrease is primarily attributable to the sunset of one-time federal ARRA funding for the Weatherization Program in March 2012, the ARRA CSBG for community center services in September 2010, and ARRA

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Aging Services</b>					
Direct Services*	32,978	31,903	30,433	31,070	31,130
Congregate Meals*	92,769	62,579	84,481	90,000	90,000
In-Home Meals*	137,943	83,144	116,462	116,000	116,000
Brown Bag Meals	30,721	26,694	30,007	70,000	70,000
RSVP Volunteers Served	765	747	785	780	785
Participants Enrolled	41	30	32	36	20
Participants Placed in Jobs	12	4	5	9	6
Long-Term Care Cases**	378	289	107	72	85
Ombudsman Complaints Invest.	1,379	1,138	1,289	1,200	1,300
In-Home Respite	6,674	6,183	5,763	5,700	5,700
<b>Community Services</b>					
Direct Services*	236,913	164,098	133,780	134,477	83,400
Emergency Food & Clothing	90,668	185,241	246,963	234,487	190,000
Anti-Crime	9,461	7,210	5,174	5,354	4,500
Commodity Households Served*	136,320	206,575	226,365	153,495	130,556
Utility Payments	7,218	9,513	8,273	14,691	10,200
Weatherizations	570	507	1,188	1,821	1,000

\* Figures can include multiple services to individuals/households throughout the year.

\*\* Multipurpose Senior Services Program contract ended June 30, 2009. Linkages funding decreased in 2009-10.

# **5054101000—Aging & Community Services**

## **Human Services**

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Emergency Food Assistance Program funding for the Commodity Program.

The proposed budget includes the remaining balance of \$1.4 million in Department of Energy ARRA funds. The ARRA Weatherization Program expects to serve 219 homes. The Program provides direct and immediate financial relief to low-income persons, by making a household more energy efficient. Priority is given to low-income elderly and handicapped participants residing within San Joaquin County. Energy conservation measures include minor housing repairs, door and window glass replacement, door weather-stripping and other related measures.

### **Staff Reductions/Service Impacts**

Due to reduced available County funds, and the elimination of one-time ARRA funds that were targeted for specific programs/services, the proposed budget deletes three vacant positions which include a Staff Analyst, an Employment Training Specialist, and a Social Worker. The proposed budget also deletes six part-time Community Services Program Workers assigned to the

Community Centers; one part-time Youth Program Art Instructor; and two part-time Office Workers assigned to the Commodities Program, Clerical Unit, and Fiscal and Payroll Unit.

The elimination of these positions will impact the level of service to clients and potential funding agencies. At the Community Centers, longer wait times can be anticipated. Less anti-crime activities will be available at the Centers. Clients of the Senior Employment Program may have to be scheduled for follow-up appointments as there will be less availability for certain types of services that were administered by a full-time Employment Training Specialist; these duties will be transitioned to other staff. The deletion of a Staff Analyst, part-time Office Worker and part-time Office Assistant positions will impact the resources available to complete required statistical record keeping, fiscal operations, payroll entry, and other programmatic data collection required by the State and federal agencies. The workload will be prioritized and redistributed to remaining staff so that mandated services can be maintained.



# Summary

## All Human Services Agency Budgets

Joseph Chelli, Human Services Director

	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$73,793,775	\$84,416,956	\$90,645,616	\$90,645,616	\$6,228,660
Services & Supplies	51,211,019	65,734,300	53,791,540	53,791,540	(11,942,760)
Other Charges	198,565,263	208,780,007	211,012,624	210,786,124	2,006,117
Fixed Assets	263,536	162,450	50,358	50,358	(112,092)
Operating Transfers Out	2,000,480	0	0	0	0
Total Expenditures	\$325,834,073	\$359,093,713	\$355,500,138	\$355,273,638	(\$3,820,075)
Expenditure Reimbursements	(2,010,434)	(1,603,889)	(1,050,934)	(1,050,934)	552,955
Total Appropriations	\$323,823,639	\$357,489,824	\$354,449,204	\$354,222,704	(\$3,267,120)
<b>Earned Revenues By Source</b>					
Interest/Rents	\$13,266	\$12,775	\$12,095	\$12,095	(\$680)
Aid from Other Governments	302,069,293	329,139,614	326,971,608	326,971,608	(2,168,006)
Charges for Services	2,142	3,000	2,200	2,200	(800)
Miscellaneous Revenues	906,304	878,112	796,407	796,407	(81,705)
Operating Transfers In	4,174,750	4,213,367	4,111,776	4,111,776	(101,591)
Total Revenues	\$307,165,755	\$334,246,868	\$331,894,086	\$331,894,086	(\$2,352,782)
<b>Net County Cost</b>	\$16,657,884	\$23,242,956	\$22,555,118	\$22,328,618	(\$914,338)
<b>Allocated Positions</b>	985.0	950.0	983.0	983.0	33.0
Temporary (Full-Time Equivalent)	35.9	35.9	32.4	32.4	(3.5)
Total Staffing	1020.9	985.9	1,015.4	1,015.4	29.5

This is a summary of the six budgets under the direct control of the Human Services Agency. These include:

- 5050101000 Human Services Agency
- 5053900000 Mary Graham Children's Shelter
- 5054000000 Community Services

- 5054101000 Aging & Community Services
- 4049100000 Children & Families Program (First 5)
- 5056500000 County Head Start Program

# 5053300000—Burials

## Human Services

Steve Moore, Sheriff-Coroner-Public Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Services &amp; Supplies</i>	\$22,110	\$45,000	\$30,000	\$30,000	(\$15,000)
<i>Total Appropriations</i>	\$22,110	\$45,000	\$30,000	\$30,000	(\$15,000)
<b>Earned Revenues By Source</b>					
<i>Licenses/Permits/Franchises</i>	\$10,446	\$10,000	\$10,000	\$10,000	\$0
<i>Miscellaneous Revenues</i>	2,636	3,000	2,500	2,500	(500)
<i>Total Revenues</i>	\$13,082	\$13,000	\$12,500	\$12,500	(\$500)
<b>Net County Cost</b>	\$9,028	\$32,000	\$17,500	\$17,500	(\$14,500)

### Purpose

This budget funds the County's mandated responsibility to provide for the disposition of indigent dead. The Board's adopted policy of cremation, with exceptions only in certain cases as determined by the Coroner, along with the continued scrutiny of financial eligibility by the Sheriff-Coroner Division, helps to contain program costs.

### Program Discussion

In April 2008, a new contract for indigent cremations was approved, which decreased the per cremation price from \$480 to \$280 during the first year of the contract. This price will increase to \$340 by the contract's final year 2013. Based on actual cost experience, the recommended budget reduces funding for indigent cremations to \$30,000 for 2011-12.

### Major Budget Changes

#### Services & Supplies

- (\$15,000) Decrease in cost of cremations to reflect actual experience.

Workload Data					
	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i>Disposition of Indigent Dead</i>	97	92	68	50	65



# 5054000000—Community Services

## Human Services

Joseph Chelli, Human Services Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
<i>Other Charges</i>	\$207,917	\$230,735	\$374,235	\$147,735	(\$83,000)
<i>Total Appropriations</i>	\$207,917	\$230,735	\$374,235	\$147,735	(\$83,000)
<b>Earned Revenues By Source</b>					
<i>Operating Transfers In</i>	\$107,792	\$147,735	\$147,735	\$147,735	\$0
<i>Total Revenues</i>	\$107,792	\$147,735	\$147,735	\$147,735	\$0
<b>Net County Cost</b>	\$100,125	\$83,000	\$226,500	\$0	(\$83,000)

### Purpose

This budget provides funding for contributions to outside agencies for various community services. Funding for these programs is a Board of Supervisors' policy matter.

### Program Discussion

The 2011-12 recommended budget for Community Services totals \$147,735, which is a decrease of \$83,000 from 2010-11. This reflects the deletion of all funding from the County General Fund for support to community-based organizations. The following community services programs have not been recommended for funding:

<u>Program</u>	<u>2010-11 Budget</u>	<u>2011-12 Budget</u>
<i>Family and Youth Services of San Joaquin County</i>	\$33,000	\$0
<i>Community Partnership for Families</i>	50,000	0
<i>Total</i>	\$83,000	\$0

### Women's Center - DAWN/Sexual Assault & Project STEP

Based on the request from the Women's Center, the 2011-12 recommended budget includes \$147,735 for the Center's programs. The funding will be used to address the increased number of clients served by the Women's Center. The County's contribution to the Center is fully funded by the Domestic Violence Trust. Revenues to the

Trust are derived primarily from marriage license fees and domestic violent fines, which are dedicated to domestic violence programs.

County funding to the Women's Center provides staff and supplies for the DAWN/Sexual Assault program (supportive, educational, and crisis intervention services to victims of domestic violence and sexual assault), and Project STEP (support for women with domestic violence issues who are on probation).

### Supplemental Request

Three community-based organizations have submitted funding requests totaling \$226,500, and are summarized as follows:

1. The Community Partnership for Families submitted a funding request of \$150,000 to support the operation of its Family Resource Centers.
2. The Family and Youth Services of San Joaquin County submitted a funding request of \$33,000 to support its Alternative Service Volunteer Program.
3. The Child Abuse Prevention Council submitted a funding request of \$43,500 to match its Judicial Council Grant for the Court Appointed Special Advocate program.

Due to budgetary constraints, funding for these requests has not been included in the recommended 2011-12 budget.

# 5055103000—Employment & Economic Development

## Human Services

John Solis, EEDD Director

Workforce Investment Act	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$10,015,746	\$11,636,313	\$8,566,867	\$8,566,867	(\$3,069,446)
Services & Supplies	13,541,792	12,463,531	7,117,730	7,117,730	(5,345,801)
Fixed Assets	156,734	220,000	17,222	17,222	(202,778)
Total Expenditures	\$23,714,272	\$24,319,844	\$15,701,819	\$15,701,819	(\$8,618,025)
Expenditure Reimbursements	(3,829,991)	(5,506,060)	(1,300,000)	(1,300,000)	4,206,060
Total Appropriations	\$19,884,281	\$18,813,784	\$14,401,819	\$14,401,819	(\$4,411,965)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$19,099,551	\$18,085,589	\$13,481,577	\$13,481,577	(\$4,604,012)
Charges for Services	556,552	700,000	900,000	900,000	200,000
Miscellaneous Revenues	47,784	28,195	20,242	20,242	(7,953)
Fund Balance	180,394	0	0	0	0
Total Revenues	\$19,884,281	\$18,813,784	\$14,401,819	\$14,401,819	(\$4,411,965)
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	127.0	116.0	85.0	85.0	(31.0)
Temporary (Full-Time Equivalent)	38.0	48.1	1.9	1.9	(46.2)
Total Staffing	165.0	164.1	86.9	86.9	(77.2)

## Purpose

The Employment and Economic Development Department (EEDD) provides employment, training, education, and economic development services throughout the County. It serves as staff to the Workforce Investment Board (WIB), the San Joaquin County Economic Development Association (EDA), and the Revolving Loan Fund (RLF). Employment and training services for the California Work Opportunity and Responsibility to Kids Act (CalWORKs) program are also provided under a cooperative agreement with the Human Services Agency (HSA).

Once a jurisdiction has received designation as a Workforce Investment Area (WIA), levels of service must conform to standards established by law. EEDD is the designated administrative entity and is responsible for managing these functions and ensuring compliance with federal and State program guidelines. EEDD is also the administrative entity for the County's multi-jurisdictional Enterprise Zone.

## Major Budget Changes

### Salaries & Employee Benefits

- \$528,322 Negotiated salary and benefits adjustments.
- (\$861,937) Delete 11 vacant positions.
- (\$1,723,198) Delete 20 filled positions, including an EEDD Marketing Coordinator, 13 Employment and Training Specialists, and 6 Employment Service Specialists.
- (\$1,012,633) Decrease in extra-help.

### Services & Supplies

- (\$4,870,194) Decrease in program costs due to completion of American Recovery and Reinvestment Act (ARRA) grant funds and CalWORKs work experience funding.



# 5055103000—Employment & Economic Development

## Human Services

- (\$180,000) Decrease in pre-paid centrally-allocated costs.
- (\$91,900) Decrease in maintenance of equipment reflecting actual experience.

- (\$5,322,733) Decrease in federal WIA funds due to completion of ARRA grant funds and reduction in WIA base allocation.

### Fixed Assets

- \$14,879 Servers (3).
- \$2,343 Multi-media projector.

### Expenditure Reimbursements

- (\$4,183,000) Decrease in reimbursements from HSA for CalWORKs programs.

### Revenues

- \$718,721 Increase in Central California Workforce Collaborative National Emergency Grant.

### Program Discussion

The recommended 2011-12 EEDD budget totals \$15,701,819, which is a decrease of \$8,618,025 from 2010-11. The budget includes the deletion of 31 full-time and 46.2 extra-help positions, reflecting the significant reduction in funding primarily attributable to the sunset of the one-time ARRA funds and a decrease in the WIA base allocation.

### Workforce Investment Act

In 1998, the WIA was passed by Congress and signed into law, requiring the development of the One-Stop Career Center service delivery system where employers and job

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>WIA Adult Services*</b>					
Core Services	18,357	17,610	17,136	17,440	17,948
Adult Registrants	939	580	2,259	1,062	965
Adult Post Enrollment Placements	583	235	497	834	472
Adult Post Enrollment Completions	827	336	1,065	1,326	647
<b>www.worknet.org</b>					
User Sessions	206,892	205,074	275,737	164,082	196,898
Site Hits	4,066,769	7,403,681	9,689,586	4,701,308	5,641,569
<b>WIA Youth Services</b>	329	378	490	668	300
SYETP Stand Alone	N/A	506	1,716	808	0
<b>CalWORKs/Welfare-to-Work*</b>					
Job Search Activities	4,622	5,102	3,630	2,256	0
Work Experience/Community Service	1,845	4,161	4,958	3,914	4,000
Client Assessment	1,952	2,215	1,354	708	1,350
Case Management	1,834	1,859	0	0	0

\* Workload Data reflects clients counted across fiscal years due to ongoing training programs.

# **5055103000—Employment & Economic Development**

## **Human Services**

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seekers could receive comprehensive employment and training services. The One-Stop Service Delivery System in this WIA is San Joaquin County's WorkNet. Core services are universally accessible to anyone through WorkNet Centers. As the designated administrative entity under the WIA, EEDD has established full-service WorkNet Centers in Lodi, Manteca, Stockton, and Tracy with a chartered satellite at San Joaquin Delta College.

The demand for services continues to increase during these times of higher unemployment. With local unemployment rates in the double digits, it is expected that the trend will continue.

Since 2008-09, EEDD received approximately \$11.7 million in federal stimulus funding to facilitate the transition of new and displaced workers into the labor market. These funds were fully expended in 2010-11. Also in 2010-11, the County received a reduction in base WIA funds of approximately \$1.3 million. Additional reductions are anticipated in the future. As a result, EEDD must revamp its service delivery system and limit the number of services to its customers. Services most affected are individual training accounts, on-the-job training contracts, and work experience programs.

### **WorkNet**

The WorkNet Center Service Delivery System continues to evolve, providing comprehensive services to both the business community and job seekers throughout the County. In 2010-11, approximately 25,791 job seekers have been served through WorkNet Centers Countywide. Four major job fairs, 82 neighborhood job fairs, and targeted recruitments were held, bringing more than 36,860 local job seekers and over 225 employers together to provide employment opportunities to local residents.

Within the scope of the One-Stop Service Delivery System, WorkNet will continue to assist individuals who have been laid off or are otherwise seeking new or better employment. The economic downturn has resulted in a significant increase in plant closures and business downsizing. The WorkNet Centers are now a more intricate part of the Rapid Response (RR) activity that serves employers and displaced workers. WorkNet Center staff presence at RR orientations has significantly enhanced the delivery of services to customers. The RR team provided assistance to 38 area businesses, which were downsizing or closing, resulting in services to approximately 4,882 affected employees.

### **Summer Youth Programs**

In 2010-11, EEDD received \$2.3 million in CalWORKs Emergency Contingency Funds to provide summer employment opportunities to CalWORKs eligible youth between the ages of 14 and 18 with barriers to

employment and education. The additional youth funding was used to deliver a stand-alone Summer Youth Employment and Training Program (SYETP) during summer 2010 that provided 808 youths with employment opportunities throughout the County. Participating youths worked at public and private nonprofit worksites, enabling these agencies to increase their levels of service to the community and offering the youth an opportunity to develop strong work maturity and transferable work skills while earning a wage. The SYETP participants received a minimum wage of \$8.00 per hour. An additional 427 youth, who did not participate in SYETP, were placed directly into private sector jobs under the Summer Jobs 2010 program, where the respective businesses paid the wages. This was a collaborative effort between the WorkNet Centers, local Chambers of Commerce and the State Employment Development Department (EDD) Youth Employment Opportunities program.

In partnership with the local educational institutions, Chambers of Commerce and service organizations, EEDD is expanding youth employment and training opportunities. Through regional collaboration, EEDD has been successful in securing competitive grant funding to support local objectives.

### **Local Workforce Investment Area's Collaboration**

As a founding member of the Central California Workforce Collaborative (CCWC), EEDD is a regional partner with seven Central Valley Local Workforce Investment Area's (LWIA) and the Mother Lode LWIA, leveraging resources and applying for regional grants that support the workforce development system.

EEDD is currently part of two Regional National Emergency Grants funded by the U. S. Department of Labor. The CCWC received a National Emergency Grant (NEG) to support the ongoing employment and training needs of the Central Valley, covering all WIA's from San Joaquin County to Kern County. EEDD received approximately \$1.4 million in NEG funds to deliver services over a two-year period. In partnership with the State and seven other WIA's, the County was the recipient of \$1.7 million from another two-year NEG targeted to deliver services to approximately 5,600 workers displaced by the New United Motor Manufacturing, Inc (NUMMI) Plant closure. With the grant funding, EEDD will assist many of these displaced workers transition back into the workforce.

EEDD is also a partner with 19 other LWIA's in a third application for NEG funds under the California Multi-Sector Workforce Partnership. If approved, EEDD could receive up to \$3.1 million to serve dislocated workers.

Partnering with three other Northern San Joaquin Valley LWIA's, EEDD will continue to pursue Governor's



# 5055103000—Employment & Economic Development

## Human Services

Discretionary Funding to facilitate the training and placement of job seekers into high demand occupations. EEDD is an active partner in the California Partnership for the San Joaquin Valley, a partnership which builds on the existing strengths of the education, workforce development, and economic development systems to improve the long-term economic prosperity of the Central Valley region.

### Other Services/Programs

EEDD will continue to operate the One-Stop Economic Development Center, which includes a strong linkage with the Small Business Development Center of San Joaquin Delta College, Economic Development agencies, RLF, WIB, and EDA.

In June 2008, the State awarded the County an Enterprise Zone (EZ) designation. This multi-jurisdictional EZ is a 15-year designation which includes Lathrop, Linden, Lodi, Manteca, an expanded area in Stockton, Thornton, and Tracy, and parts of the County. EEDD is the administrative entity for the County's multi-jurisdictional "Super" EZ. In 2010-11, a total of 6,275 EZ Hiring Tax Credit vouchers were issued to employees hired by companies in the EZ, totaling 29,995 vouchers since inception. Although the State awarded the County a 15-year EZ designation in 2008, the Governor's proposed budget includes a complete restructuring to EZ's Statewide. If enacted, the new limitations of the EZ would affect the County's ability to attract new industry and retain existing jobs.

Through the County EDA, EEDD will continue to focus on business retention and expansion efforts, in partnership with local municipalities, Chambers of Commerce, and organizations that deliver services to the business community. The EDA's Business Retention and Expansion Program continues to build a better awareness of the resources and services available to support business growth and development. In 2010-11, over 4,448 businesses were contacted to offer services ranging from EZ benefits, in-house vouchers, RLF financing, labor market information, and employee recruitment

and training. With a 61% fund utilization, as of December 31, 2010, the RLF currently has active loans totaling \$5,060,767, and another \$198,000 in approved loans pending distribution.

In partnership with the Greater Stockton Chamber of Commerce, 241 visits were made to local businesses employing 25 to 200 employees, to identify and address concerns of doing business in San Joaquin County and to build an awareness of the available resources to the business community.

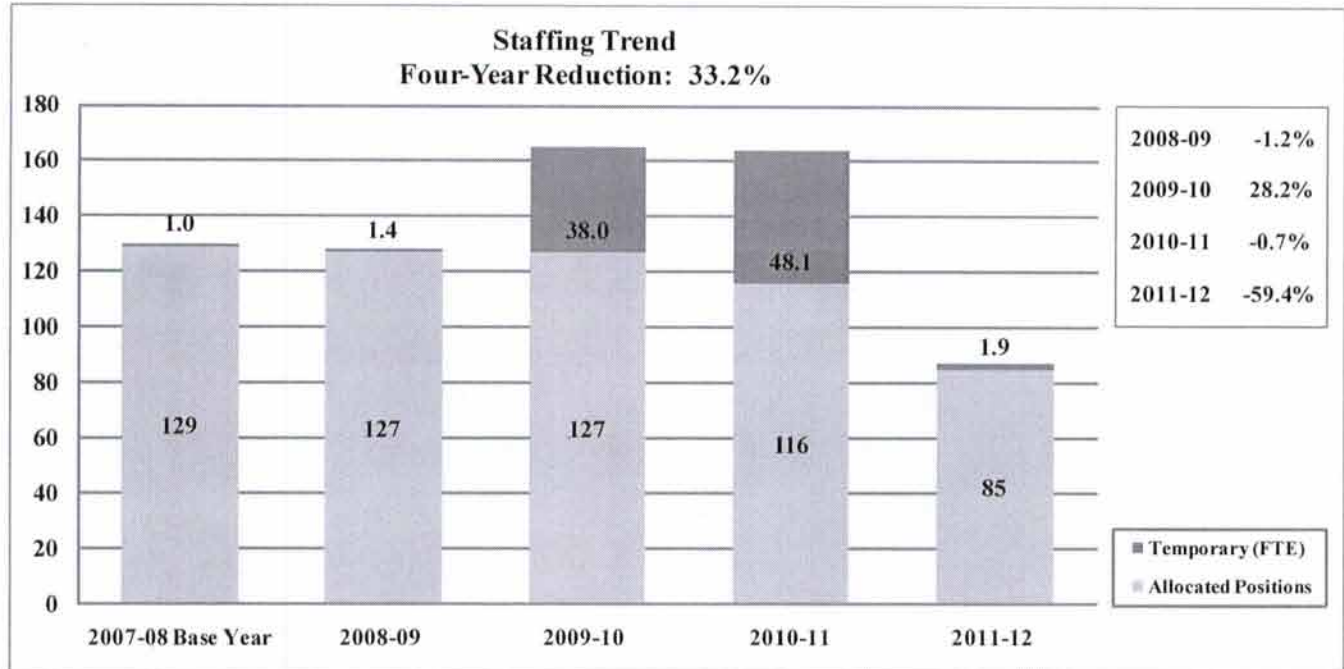
EEDD is currently working with the State Department of Corrections and Rehabilitation, the State EDD, and the State WIB to develop a partnership with the three State agencies to increase collaboration and support of a Prison Re-entry Center scheduled to open in Stockton. EEDD has joined the County Probation Department in a collaborative effort to establish a Day Reporting Center that will facilitate the delivery of employment and training services to individuals on probation or being paroled back into the community.

EEDD also functions as a service provider to HSA for employment and training services. HSA and EEDD will continue to work together to establish an effective and comprehensive service delivery system, leveraging resources from CalWORKs and the programs funded under WIA. Program designs will be coordinated to ensure that programs are complimentary and responsive to the needs of CalWORKs clients.

The following chart summarizes the 2011-12 EEDD program funding:

<u>Program</u>	<u>2011-12 Funding</u>	<u>% of Budget</u>
<i>WIA</i>	\$13,081,577	83.31%
<i>CalWORKs</i>	1,300,000	8.28%
<i>RLF</i>	400,000	2.55%
<i>EDA</i>	900,000	5.73%
<i>Miscellaneous Revenue</i>	20,242	0.13%
<b><i>Total</i></b>	<b>\$15,701,819</b>	<b>100.00%</b>

# 5055103000—Employment & Economic Development Human Services



# 5056500000—Head Start Program

## Human Services

Joseph Chelli, Human Services Director

Head Start Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$379,412	\$405,600	\$429,088	\$429,088	\$23,488
Services & Supplies	83,159	204,484	225,912	225,912	21,428
Other Charges	25,297,476	24,974,364	24,206,684	24,206,684	(767,680)
Total Appropriations	\$25,760,047	\$25,584,448	\$24,861,684	\$24,861,684	(\$722,764)
<b>Earned Revenues By Source</b>					
Interest/Rents	\$1,171	\$0	\$0	\$0	\$0
Aid from Other Governments	25,731,499	25,584,448	24,861,684	24,861,684	(722,764)
Miscellaneous Revenues	42	0	0	0	0
Fund Balance	27,335	0	0	0	0
Total Revenues	\$25,760,047	\$25,584,448	\$24,861,684	\$24,861,684	(\$722,764)
<b>Net County Cost</b>	\$0	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	3.0	3.0	3.0	3.0	0.0

### Purpose

This budget funds the Head Start program which provides Head Start activities to preschool children (3-5) and toddlers (0-3). Program funding is through the Federal Department of Health and Human Services/Administration for Children and Families.

In San Joaquin County, the Board of Supervisors is the Grant Recipient for the Head Start program. A nonprofit corporation, Head Start Child Development Council, Inc., operates the program under contract as the delegate agency for the County.

As grantee, the County has general, legal, and financial responsibility for all Head Start operations under its authority. This includes monitoring and oversight of delegate agency operations and expenses. The grantee is also responsible for Policy Council formation and operations as well as general community involvement and support with the Head Start program.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$23,488 Negotiated salary and benefits adjustments.

#### Services & Supplies

- \$22,474 Cost Allocation Plan adjustment.

#### Other Charges

- (\$767,680) Decrease in funding to Head Start Child Development Council, Inc. due to reduction of one-time federal stimulus funding.

#### Revenues

- (\$1,120,969) Decrease in federal stimulus funding.
- \$398,205 Increase in annual federal allocation for base Head Start program.

### Program Discussion

The 2011-12 proposed Head Start budget totals \$24,861,684, which is a decrease of \$722,764 from 2010-11. The budget includes a base allocation of \$24,611,684 plus remaining American Recovery and Reinvestment Act (ARRA) funding of \$250,000. The ARRA funding will end on September 29, 2011.

The Head Start program provides integrated, comprehensive child and family development services to 2,630 pre-school children and 340 infants and toddlers. An



## **5056500000—Head Start Program**

### **Human Services**

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additional 90 children will be served with ARRA funds through its conclusion.

To continue federal funding, a new grant application must be developed and submitted to the Department of Health

and Human Services/Administration for Children and Families in November 2011 for the grant period beginning February 1, 2012.



# 5050101000—Human Services Agency

## Human Services

Joseph Chelli, Human Services Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$62,306,352	\$71,737,845	\$78,918,178	\$78,918,178	\$7,180,333
Services & Supplies	43,958,588	55,463,179	46,738,824	46,738,824	(8,724,355)
Other Charges	174,838,652	183,574,908	186,431,705	186,431,705	2,856,797
Fixed Assets	186,138	162,450	50,358	50,358	(112,092)
Operating Transfers Out	2,000,000	0	0	0	0
Total Expenditures	\$283,289,730	\$310,938,382	\$312,139,065	\$312,139,065	\$1,200,683
Expenditure Reimbursements	(1,184,450)	(909,423)	(470,617)	(470,617)	438,806
Total Appropriations	\$282,029,234	\$310,028,959	\$311,668,448	\$311,668,448	\$1,639,489
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$267,068,162	\$290,247,996	\$292,287,660	\$292,287,660	\$2,039,664
Miscellaneous Revenues	769,895	720,294	696,304	696,304	(23,990)
Operating Transfers In	1,158,506	1,100,000	1,130,000	1,130,000	30,000
Total Revenues	\$268,996,563	\$292,068,290	\$294,113,964	\$294,113,964	\$2,045,674
Net County Cost	\$13,032,671	\$17,960,669	\$17,554,484	\$17,554,484	(\$406,185)
Allocated Positions	847.0	822.0	869.0	869.0	47.0
Temporary (Full-Time Equivalent)	7.0	7.0	12.1	12.1	5.1
Total Staffing	854.0	829.0	881.1	881.1	52.1

## Purpose

The Human Services Agency (HSA) provides State and federal-mandated public assistance and a variety of social service programs for the citizens of San Joaquin County. Programs include: California Work Opportunity and Responsibility to Kids (CalWORKs), Foster Care, Food Stamps, General Assistance, Medi-Cal, Adoptions, Child Protective Services, Adult Protective Services, Refugee Assistance, and the Mary Graham Children's Shelter. Federal and State legislation and local regulations govern the methods by which resources of the Agency are allocated.

This budget reflects the combined administrative and financial assistance program costs, and funding for the public assistance programs administered by the HSA.

## Major Budget Changes

### Salaries & Employee Benefits

- \$3,758,638 Negotiated salary and benefits adjustments.
- \$3,337,945 Add 49 new positions.
- \$283,837 Increase in extra-help reflecting actual workload.
- (\$200,087) Delete a HSA Staff Analyst and an Investigator.

### Services & Supplies

- \$438,806 Cost Allocation Plan adjustment.
- \$304,406 Increase in CalWORKs reimbursement for work-related activities.
- \$92,423 Increase in office supplies reflecting actual expenses.

# 5050101000—Human Services Agency

## Human Services

- (\$6,530,797) Elimination of American Reinvestment and Recovery Act (ARRA) Subsidized Employment Program cost.
- (\$985,000) Decrease in CalWORKs contracted employment programs reflecting actual experience.
- (\$832,394) Decrease in contracted services for CalWORKs and substance abuse services.
- (\$299,038) Decrease in CalWORKs client mileage reimbursement and bus pass usage.
- (\$282,320) Decrease in client counseling expenses reflecting actual trends.

### Other Charges

- \$4,118,432 Increase in Foster Care assistance payments reflecting a 2% average cost-per-case increase.
- \$992,985 Increase in CalWORKs assistance program costs reflecting a 2% increase in caseload.
- (\$1,686,487) Decrease in In-Home Supportive Services (IHSS) assistance payments reflecting a 12% decrease in authorized hours.

### Fixed Assets

- \$50,358 Servers (6).

### Expenditure Reimbursements

- (\$491,724) Elimination of Community Services Block Grant ARRA funding reimbursements.

### Revenues

- \$2,148,214 Increase in Foster Care State and federal share of reimbursements.
- \$2,825,000 Increase in State realignment revenues reflecting actual experience.
- \$3,742,258 Increase in State and federal reimbursements for administration costs.
- \$968,161 Increase in CalWORKs State and federal reimbursements.
- (\$6,031,214) Decrease in State and federal reimbursements due to elimination of the ARRA Temporary Assistance to Needy Families Emergency Contingency Fund program.
- (\$1,933,745) Decrease in IHSS State and federal reimbursements.

### Workload Data\*

	Actual			Est./Act. 2010-11	Projected 2011-12
	2007-08	2008-09	2009-10		
<i>CalWORKs Assistance</i>	177,296	191,738	200,640	211,692	215,928
<i>Foster Care</i>					
<i>Foster Home</i>	7,217	5,972	5,278	5,200	5,096
<i>Institutions</i>	2,542	2,298	2,320	2,274	2,229
<i>Foster Family Agencies</i>	6,831	6,532	6,118	6,026	5,905
<i>Adoption Assistance</i>	23,508	23,508	24,406	24,230	23,745
<i>General Assistance</i>	15,729	20,077	20,181	20,105	21,216
<i>In-Home Supportive Services</i>	79,179	80,551	75,649	71,051	73,175
<i>Refugee Cash Assistance</i>	9	43	71	50	50
<i>Temporary Homeless Shelter</i>	6,950	6,772	5,709	6,664	6,576

\*All Workload Data represent case months of service delivered.



# 5050101000—Human Services Agency

## Human Services

### Program Discussion

The 2011-12 recommended budget for the Human Services Agency totals \$312,139,065, which is an increase of \$1,200,683 from 2010-11.

### Administration

The Administrative budget totals \$126,382,997, which is a decrease of \$1,349,741 from 2010-11. The decrease is primarily due to the elimination of \$6.5 million in ARRA funds for the Subsidized Employment Training Program, partially offset by increased labor costs, consisting of negotiated salary and benefits adjustments and the addition of the following 49 positions:

- Eligibility Workers (28)
- Office Assistants (9)
- Eligibility Supervisors (3)
- Social Workers (3)
- HSA Staff Analysts (2)
- HSA Program Supervisor (1)
- Program Manager (1)
- Office Assistant Specialist (1)
- Accounting Technician (1)

As a result of the economic recession, HSA has experienced significant increases in applications for assistance. The number of CalWORKs, CalFresh, and Medi-Cal recipients has increased a combined 30% in the previous three years. In an effort to address the growing demand for services, the recommended budget adds 49 new positions. Forty-four positions will directly support the CalWORKs, CalFresh, and Medi-Cal programs; three will directly support the In-Home Supportive Services and Child Welfare Services programs; and two will provide administrative support to all programs. The cost associated with these positions will be fully offset by State and federal caseload growth funding, and will not require an additional County match.

The following are changes projected for the various assistance programs administered by HSA:

### CalWORKs Assistance (\$105,150,005)

The CalWORKs Program is California's largest cash assistance program for children and families, providing financial help to families to meet basic needs (shelter, food, and clothing), when they are unable to meet those needs on their own. The CalWORKs Program represents a welfare system based upon principles that place high value on recipients obtaining work. Eligible families must include a child under age 18, who lacks parental care and support due to absence, death, incapacity, or the

unemployment of one or both parents. CalWORKs Assistance is time-limited for most adults in the household and most recipients are required to work, or participate in welfare-to-work activities, for a minimum number of hours per week. The necessary supportive services, including child care, are provided to ensure employment is possible. The amount of a family's monthly assistance payment depends on a number of factors, including the number of people who are eligible, and the special needs of any of those family members. The income of the family is considered in calculating the amount of cash aid the family receives.

The recommended budget includes an increase of \$992,985 from 2010-11. It assumes a 2% increase in caseloads based on State projections. The Governor's budget includes significant programmatic changes that will reduce caseloads and expenditures. Those proposed changes include the establishment of a 48-month time limit, a 8% grant reduction, and the suspension of the County's share of child support collections. These charges are not reflected in the recommended County budget pending the adoption of the final State budget.

### Foster Care (\$39,158,486)

The Foster Care Program provides support payments for children in out-of-home care. This program is administered by the counties in accordance with regulations, standards, and procedures set by California Department of Social Services (CDSS) as authorized by law. The Out-of-Home Care System is designed to protect those children who cannot safely remain with their families. Most are removed from their parents, and made dependents of the court. A smaller number are wards of Juvenile Probation, or live with legal guardians. Some are voluntarily placed in out-of-home care by their parents.

Currently, these children are placed in family homes with relatives, in licensed foster family homes, in homes certified by foster family agencies, and in group homes. Statutorily, relatives are given preference over other types of placements. All providers of care for these children, except relatives and legal guardians, are studied and licensed to provide care.

A written case plan is developed for each child and family to ensure care and protection consistent with the best interests and special needs of the child in mind. The plan includes a judicial or administrative review every six months to determine if out-of-home care is still required. If, after 12 to 18 months, family reunification is not working, California statute requires that an alternative permanent placement plan becomes the goal for the child. Independent living training and services are available to teens age 16 to 18 providing job and career development and skills that are needed to live independently.



# 5050101000—Human Services Agency

## Human Services

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The recommended budget reflects the impact of court-ordered increases in group home and foster family home placement costs enacted in 2010-11. The recommended budget includes an increase of \$4,118,432 from 2010-11, and the expiration of the enhanced Federal Medical Assistance Percentage (FMAP) effective June 30, 2011.

### **Adoptions Assistance (\$21,068,315)**

The Adoptions Assistance Program (AAP) was developed to encourage the adoption of special needs children and remove the financial disincentives for families to adopt. Recognizing that adoptive parents often experience financial difficulty meeting the special needs of children, who formerly were placed in California's foster care system, the State Legislature created the AAP. In creating the program, the Legislature intended to benefit children in foster care by providing the security and stability of a permanent home through adoption. Children may receive a federally-funded subsidy under Title IV-E or a State-funded subsidy.

HSA determines a child's special needs eligibility for participation in the program. If the child is deemed eligible, an adoption assistance agreement, or a deferred adoption assistance agreement is executed with the adoptive parents, prior to adoption. A reassessment of the child's needs and family's circumstances is conducted every two years. The amount of financial assistance is based upon the special needs of the child and circumstances of the family. An adopted child who receives AAP benefits from California may move anywhere in the world, and still receive monthly subsidy payments until the age of 18 or 21, if the child has a mental or physical disability.

The recommended budget includes a decrease of \$147,685. This reflects a projected 2% caseload decrease, based on State projections and an average cost-per-case increase of 2%. The recommended budget reflects the expiration of the enhanced FMAP effective June 30, 2011.

### **General Assistance (\$3,233,302)**

The General Assistance (GA) Program provides relief and support to indigent adults who are not supported by their own means, other public funds, or assistance programs. California Welfare and Institutions Code Section 17000 requires California counties to administer a GA program. The authority to define and develop the GA program is delegated to the County Board of Supervisors by State law.

HSA staff evaluates the applicant's potential eligibility to other aid programs and, when applicable, directs and/or assists applicants in applying for State and federal programs. Individuals aided by or potentially eligible to categorical aid programs are not eligible to the County GA program. Many recipients of GA are also eligible to receive CalFresh benefits.

GA payments are repaid by working a specified number of hours each month in the GA Work Program, collection of proceeds from the sale of real property by placing a lien on the recipient's property, withholding an amount equal to the GA interim assistance payments from a lump sum Social Security award, or collecting from sponsor of non-citizen.

The GA program is funded 100% by the County. The recommended budget includes a decrease of \$79,342 from 2010-11 reflecting an anticipated 3% caseload decrease.

### **In-Home Supportive Services (\$15,875,549)**

The IHSS Program provides specified supportive services to enable eligible persons to remain in their own homes as an alternative to out-of-home care, such as nursing homes or board and care facilities. Eligible persons are aged, blind, or disabled recipients of public assistance and similar persons with low incomes. Disabled children are also eligible for IHSS. Services include domestic services and other related services such as meal preparation, laundry, shopping and errands; personal care services; assistance while traveling to medical appointments or to other sources of supportive services; protective supervision; teaching and demonstration directed at reducing the need for supportive services; and certain paramedical services ordered by a physician.

The recommended budget includes a decrease of \$1,686,487 and assumes a 3.4% increase in caseloads based on State projections. However, program savings are projected as the Governor's proposed budget reflects substantial reductions to the authorized service hours in IHSS. The 2011-12 recommended budget reflects a 12% reduction in authorized hours; a 3.6% across-the-board reduction in hours was implemented on February 1, 2011, and an 8.4% reduction in hours is proposed in the State budget. The recommended budget also reflects the expiration of the enhanced FMAP effective June 30, 2011.

### **Temporary Homeless Shelter (\$769,794)**

Families who are eligible for CalWORKs and are homeless can apply for a special need payment to meet their costs for temporary and permanent housing. The maximum homeless assistance payment is based on the size of the CalWORKs family. Homeless Assistance is available only once in a lifetime, unless the family is homeless due to domestic violence, natural disaster, uninhabitability, or a physical or mental disability. All exceptions must be verified by a third-party agency.

CalWORKs families may be eligible to apply for homeless assistance benefits to assist with the payment of rent arrearages. Payment of arrearages is considered a family's once-in-a-lifetime Homeless Assistance payment.

## **5050101000—Human Services Agency**

### **Human Services**

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The recommended budget reflects a decrease of \$119,169 from 2010-11 based on current experience.

#### **Refugee Cash Assistance (\$30,000)**

Refugee Cash Assistance provides up to eight months of cash assistance to needy refugees without children who are not otherwise eligible for any other cash aid. These refugees are unable to return to their country of origin because

of persecution, or a well-founded fear of persecution on account of race, religion, nationality, membership in a particular social group, or political opinion. These individuals may also be eligible to receive employment and other social services during the same eight month period.

Funding for this program is 100% federally-reimbursed. The recommended budget reflects a decrease of \$89,504 from 2010-11.



# 5053900000—Mary Graham Children's Shelter

## Human Services

Joseph Chelli, Human Services Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$4,995,539	\$5,373,771	\$4,562,734	\$4,562,734	(\$811,037)
Services & Supplies	1,624,710	1,732,268	1,468,519	1,468,519	(263,749)
Total Expenditures	\$6,620,249	\$7,106,039	\$6,031,253	\$6,031,253	(\$1,074,786)
Expenditure Reimbursements	(38,577)	(41,253)	(41,253)	(41,253)	0
Total Appropriations	\$6,581,672	\$7,064,786	\$5,990,000	\$5,990,000	(\$1,074,786)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$3,943,848	\$4,097,578	\$3,474,256	\$3,474,256	(\$623,322)
Total Revenues	\$3,943,848	\$4,097,578	\$3,474,256	\$3,474,256	(\$623,322)
<b>Net County Cost</b>	\$2,637,824	\$2,967,208	\$2,515,744	\$2,515,744	(\$451,464)
<b>Allocated Positions</b>	62.0	54.0	43.0	43.0	(11.0)
Temporary (Full-Time Equivalent)	3.8	8.3	8.3	8.3	0.0
<b>Total Staffing</b>	65.8	62.3	51.3	51.3	(11.0)

### Purpose

Mary Graham Children's Shelter provides temporary protective custody and services to children alleged to be abused or neglected and who come within the jurisdiction of the Juvenile Court as dependents. Service provisions at the Shelter are mandated by the Welfare and Institutions Code, which includes food, clothing, health care, education, safety, supervision, counseling, recreation, and access to religious services.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$193,847 Negotiated salary and benefits adjustments.
- (\$1,004,884) Delete nine vacant Shelter Counselors and two vacant Shelter Supervisors.

#### Services & Supplies

- (\$178,293) Cost Allocation Plan adjustment.
- (\$31,095) Decrease in food expenses reflecting actual experience.

### Revenues

- (\$623,322) Decrease in State and federal funding based on caseload projections.

### Program Discussion

The 2011-12 proposed Mary Graham Children's Shelter (MGCS) budget is \$5,990,000, which is a decrease of \$1,074,786 from 2010-11. The budget deletes 11 vacant positions, and provides approximately the same level of funding for extra-help. The extra-help positions are utilized, as needed, based on the variation of the daily population.

MGCS, the County's public emergency shelter for dependent children, consists of two residential cottages with individual occupation capacities of 30. The average daily population at the Shelter is 20, dependent upon available Statewide placements, local foster care resources, frequency of local law enforcement drug and parole sweeps, and other factors. The MGCS complex includes:

- The Child Advocacy Center, which provides comprehensive services for child victims of sexual abuse, serves as a pediatric medical clinic for Shelter residents and local foster youth, and provides a safe and respectful location for San

# 5053900000—Mary Graham Children's Shelter

## Human Services

Joaquin County Sexual Assault Response Team's emergency evaluations 24 hours per day, 7 days per week, for child and adult victims.

- The Walter Britten Visitation Center where families with children in the child welfare system are afforded daily opportunities to visit their children under the guidelines set forth by the Social Workers and the Courts.
- San Joaquin County Office of Education's (SJCOE) Dorothy Biddick School shares the site and its buildings with MGCS. The School offers many options for activities and collaboration toward provision of comprehensive and integrated programs. Included in onsite operations is the SJCOE ONE School (Field of Dreams), which utilizes two classrooms for community and onsite elementary school

children. A third classroom is reserved for onsite 9-12 grade students. The continued collaborative efforts are aimed at improving cost-effective service delivery to MGCS residents and improving their likelihood of successful development into healthy individuals.

Mary Graham Children's Foundation (MGCF) has continued to support social and educational programs at MGCS while growing its endowment to ensure funds will be available into the future for the foster youth scholarship program. Now in its seventh year, supporting 20 students, the MGCF Scholarship program, including the established mentors, continues to support the scholarly dreams of local foster youth. ArtWORKSYes! is the primary MGCF and SJCOE onsite program for the enrichment and the socio-education of abused and neglected children.

### Workload Data

	Actual			Est./Act. 2010-11	Projected 2011-12
	2007-08	2008-09	2009-10		
<i>Children Provided Care</i>	2,009	1,921	1,390	1,022	1,206
<i>Average Daily Population</i>	18	22	20	20	20
<i>Average Length of Stay (Days)</i>	10	12	11	10	11



# 5055246000—Neighborhood Preservation

## Human Services

Kerry Sullivan, Community Development Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$755,466	\$981,954	\$1,043,112	\$1,043,112	\$61,158
Services & Supplies	75,108	96,297	87,732	87,732	(8,565)
Other Charges	13,480,509	10,171,004	9,975,000	9,975,000	(196,004)
Total Expenditures	\$14,311,083	\$11,249,255	\$11,105,844	\$11,105,844	(\$143,411)
Expenditure Reimbursements	(769,112)	(425,000)	(425,000)	(425,000)	0
Total Appropriations	\$13,541,971	\$10,824,255	\$10,680,844	\$10,680,844	(\$143,411)
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$13,504,498	\$10,824,255	\$10,680,844	\$10,680,844	(\$143,411)
Total Revenues	\$13,504,498	\$10,824,255	\$10,680,844	\$10,680,844	(\$143,411)
<b>Net County Cost</b>	\$37,473	\$0	\$0	\$0	\$0
<b>Allocated Positions</b>	10.0	9.0	9.0	9.0	0.0

### Purpose

The Neighborhood Preservation Division of the Community Development Department administers, plans, coordinates, and implements the Community Development Block Grant (CDBG) and HOME Investment Partnership (HOME) Programs within the unincorporated County and five participating cities.

The Division's primary responsibility is the administration of the County's grant-funded housing and community development programs. Revenues for these programs come from CDBG, HOME, and the Emergency Shelter Grant (ESG) programs.

The Division administers housing programs for the cities of Escalon, Lathrop, Manteca, Ripon, and Tracy. The Division also administers the County's federally funded homeless grant programs, which include Shelter Plus Care (SPC) and Supportive Housing Program (SHP).

### Major Budget Changes

#### Salaries & Employee Benefits

- \$61,158 Negotiated salary and benefits adjustments.

#### Other Charges

- \$165,000 Increase in Shelter Plus Care Programs.
- \$40,000 Increase in Emergency Shelter Grant Programs.
- (\$160,000) Decrease in Supportive Housing Programs.
- (\$120,000) Decrease in HOME Program.
- (\$91,004) Decrease in Community Programs.

#### Revenues

- \$40,000 Increase in Emergency Shelter Grant funding.
- (\$115,000) Decrease in HOME funding.
- (\$38,411) Decrease in CDBG funding.

### Program Discussion

The 2011-12 proposed Neighborhood Preservation budget totals \$11,105,844, which is a decrease of \$143,411 from 2010-11. The budget includes approximately \$740,000 of one-time American Recovery and Reinvestment Act (ARRA) funding carried over from previous year for the CDBG, Homeless Prevention, and Neighborhood Stabilization programs. The recommended budget also includes new federal stimulus funding from the Neighborhood



# 5055246000—Neighborhood Preservation

## Human Services

Stabilization Program (NSP) which offsets some of the reduction in ARRA funding. During 2011-12, fewer housing projects are planned primarily reflecting the winding-down of ARRA-funded programs.

The budget deletes the Deputy Director of Neighborhood Preservation and replaces the position with a Management Analyst. The Chief Deputy Director of Community Development will continue to oversee the program.

### Community Development Block Grant Program

The Entitlement Urban County (EUC) is comprised of the County and all cities, except for Lodi and Stockton. This entity will receive an estimated \$2.5 million in CDBG funding in 2011-12. The amounts expended are expected to be lower due to long-term implementation. The unincorporated County's share of these funds is approximately \$1.4 million. The County will continue to use

CDBG funds for a variety of public facilities, public services, housing, and recreation projects. The Division will continue to encourage the EUC jurisdiction to accelerate expenditures of allocated CDBG funding.

### HOME Investment Partnerships Program

In 2011-12, the EUC will receive approximately \$1.2 million in HOME funds. However, expenditures are anticipated to be greater than receipts due to a carryover from previous year. The unincorporated County's share is approximately \$800,000. The County's funds will be utilized for down payment assistance for first-time homebuyers, Countywide rehabilitation of single-family housing, and overall program administration. A local non-profit housing corporation will be funded to continue the development of an affordable 22-unit, single family subdivision.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>Program Expenditures</b>					
<i>CDBG Expense</i>	\$712,565	\$609,551	\$812,063	\$700,000	\$1,200,000
<i>HOME Expense</i>	\$153,443	\$725,728	\$207,338	\$530,000	\$1,380,000
<i>Emergency Shelter Grants</i>	\$182,465	\$156,273	\$140,304	\$105,000	\$170,000
<i>Shelter Plus Care</i>	\$2,405,000	\$1,870,677	\$1,940,925	\$2,137,000	\$2,025,000
<i>Supportive Housing</i>	\$1,750,748	\$2,024,172	\$2,130,392	\$2,174,000	\$2,200,000
<i>State Disaster Recovery Initiative</i>	N/A	\$1,100,000	N/A	N/A	N/A
<i>Neighborhood Stabilization Program (NSP)</i>	N/A	N/A	\$7,871,802	\$4,804,642	\$2,500,000
<i>Homeless Prevention (HPRP)</i>	N/A	N/A	\$401,674	\$500,000	\$590,000
<b>Administration</b>					
<i>Federal Environmental Reviews</i>	84	76	88	98	120
<i>Labor Standard Reviews</i>	10	8	8	14	8
<b>Housing Rehabilitation (Units)</b>					
<i>Housing Rehabilitation (CDBG &amp; HOME)</i>	34	24	39	44	35
<i>Utility Connections (CDBG)</i>	6	4	2	3	3
<i>First Time Homebuyers Assistance (CDBG &amp; HOME)</i>	22	26	43	35	40
<i>Tenant Based Assistance (SHP &amp; SPC)</i>	460	478	436	447	497
<i>Homeless Prevention (Households)</i>	N/A	N/A	126	130	130

# **5055246000—Neighborhood Preservation**

## **Human Services**

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### **Homeless Programs**

The Division will continue to provide ESG funding to ten homeless shelters and service providers in the County, totaling \$170,000. Renewal funding was received for all expiring SPC and SHP programs. In addition, the Division also received a grant renewal to fund the continued implementation of a Homeless Management Information System. Annual renewal applications and new applications will be submitted for this competitive funding source to maximize the availability of supportive services and housing to transitioning homeless individuals and their families.

### **Federal Stimulus Funding**

In July 2010, the Dodd-Frank Act was enacted which provided \$4.4 million of NSP3 funding to San Joaquin County. This one-time funding will be shared with the EUC and will replace the \$1.5 million in NSP funding previously allocated to the unincorporated County. This funding has specific and immediate implementation timetables to stimulate the County's economy and mitigate the impacts resulting from the foreclosure crisis. A majority of this funding has already been allocated and the County will continue the implementation of these programs in 2011-12.

# 5055600000—Veterans Services Office

## Human Services

Kenneth B. Cohen, Health Care Services Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$343,574	\$368,616	\$397,257	\$397,257	\$28,641
Services & Supplies	26,373	36,371	28,882	28,882	(7,489)
Total Appropriations	\$369,947	\$404,987	\$426,139	\$426,139	\$21,152
<b>Earned Revenues By Source</b>					
Aid from Other Governments	\$141,892	\$79,000	\$92,067	\$92,067	\$13,067
Operating Transfers In	0	124,076	145,000	145,000	20,924
Total Revenues	\$141,892	\$203,076	\$237,067	\$237,067	\$33,991
Net County Cost	\$228,055	\$201,911	\$189,072	\$189,072	(\$12,839)
Allocated Positions	4.0	4.0	4.0	4.0	0.0

### Purpose

The Veterans Services Office (VSO) assists veterans in applying for and receiving benefits for education, health, and welfare. The office assists veterans in application for and filing of benefit claims, provision of transportation services to the Veterans Affairs (VA) hospital, distribution of brochures and educational material, consultations, referrals, and outreach activities. Although levels of service are discretionary, revenue from the State is based on workload measurements.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$28,641 Negotiated salary and benefits adjustments.

#### Services & Supplies

- (\$6,869) Decrease in data processing charges.

#### Revenues

- \$33,991 Increase in one-time Mental Health Services Act (Proposition 63) and State subvention funding.

### Program Discussion

The 2011-12 proposed budget for the VSO totals \$426,139 with a Net County Cost of \$189,072, which is a decrease of \$12,839 from 2010-11. The decrease is offset with revenues from Proposition 63 and State subvention totaling \$33,991.

The United States Department of Veterans Affairs estimates that there are 38,430 veterans residing in San Joaquin County. During 2011-12, the VSO will continue efforts to provide a full spectrum of veteran services, which includes supporting the Disabled American Veterans shuttle bus ride scheduling from the VSO to the VA Medical Center in Livermore, and a partnership with CalVet and the State Employment Development Department (EDD) by providing office space. In 2010, the CalVet Farm and Home Loan Program provided assistance to 45 veterans, and EDD provided assistance to 50 veterans through the VSO.

In 2005, the Board submitted a proposal to the VA to locate the VA's proposed Central Valley Expanded Outpatient Clinic and Community Living Center (nursing home) at the San Joaquin General Hospital (SJGH) campus. In 2009, the VA notified the Board that San Joaquin County was selected as the preferred site for the new VA facilities. In 2010, the Board was notified that its proposed SJGH sites were not recommended for acquisition by the VA Site Selection Committee. During 2011-12, the VSO will continue to monitor developments of the Capital Realignment for Enhanced Services regarding the relocation of VA



# 505560000—Veterans Services Office

## Human Services

health care services, especially as they relate to services for veterans residing in the County.

Effective July 1, 2011, the VSO will be consolidated with the Health Care Services Agency. The VSO will remain at its current location. However, when the VA constructs its

proposed Central Valley Expanded VA Clinic and Community Living Center in San Joaquin County, the VSO will be relocated to the San Joaquin General Hospital campus or the Behavioral Health Services Office on California Street, depending on the eventual siting of the VA facilities.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<i><u>Veteran Visits</u></i>					
<i>Appointment</i>	N/A	1,385	1,514	1,850	1,850
<i>Drop-Ins</i>	N/A	5,175	6,460	6,460	6,660
<i>Telephone Inquires</i>	N/A	11,674	12,566	12,566	13,200
<i>Benefits Claims Filed/Re-opened</i>	980	885	1,167	1,200	1,200
<i>Auditable Forms Filed</i>	1,626	1,673	1,934	1,934	1,700
<i>Educational Fee Waivers</i>	118	229	231	231	231
<i>Claims for VA Medical Care</i>	258	300	268	268	280
<i>Life Insurance Claims Filed</i>	5	5	4	4	4
<i>Benefits Claims Granted</i>	784	650	590	590	590
<i>Verification of Veterans Benefits to Other Agencies</i>	144	301	256	260	260
<i>New Benefits Paid to Veterans and Dependents</i>	\$2,679,862	\$2,435,931	\$2,875,312	\$3,280,966	\$3,280,000
<i>Disabled American Veterans Bus Rides to VA Medical Facility in Livermore</i>	N/A	657	696	718	700

## ***Education***

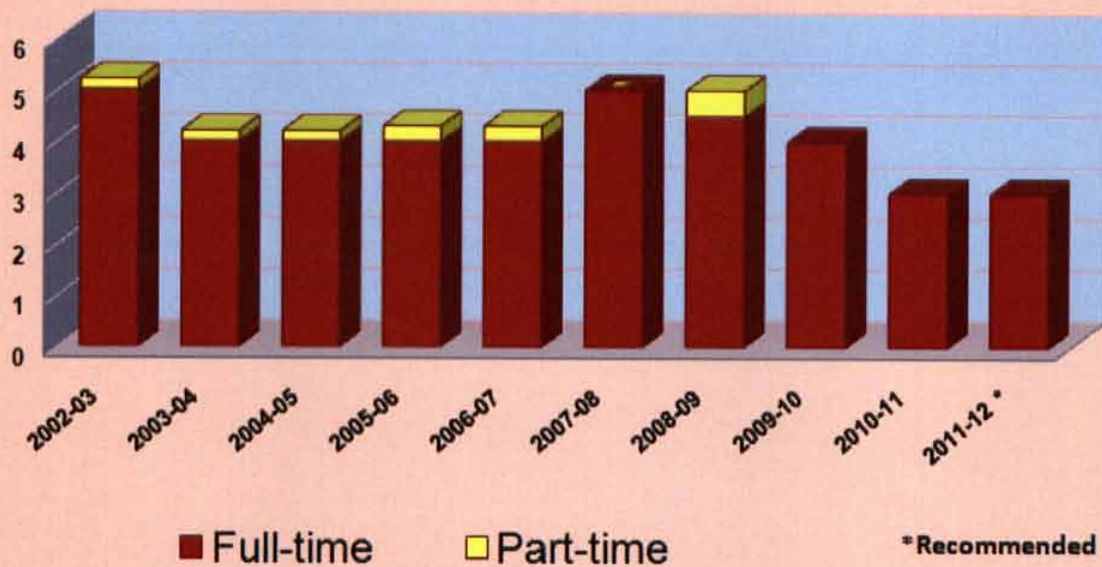
### ***Appropriations***

	Page Number	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
6060900000 <i>County Library</i>	H-4	\$5,386,586	\$5,316,478	\$5,316,478	(\$70,108)
6061500000 <i>Cooperative Extension</i>	H-7	286,772	284,980	284,980	(1,792)
<b><i>Total - Education</i></b>		<b>\$5,673,358</b>	<b>\$5,601,458</b>	<b>\$5,601,458</b>	<b>(\$71,900)</b>

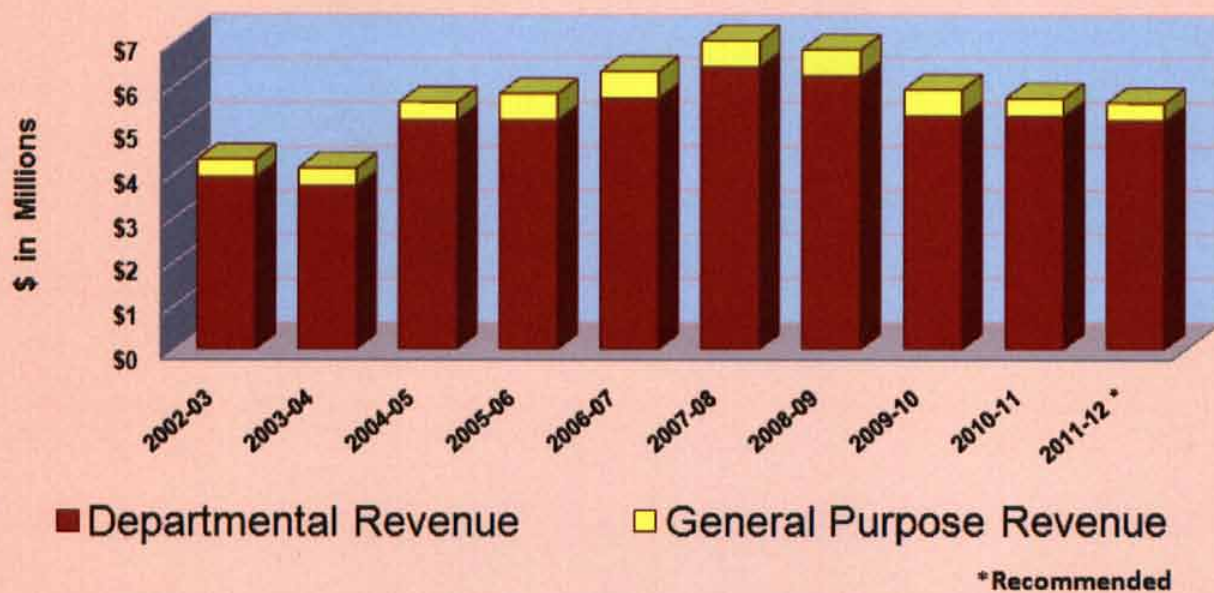
## Education

### Statistical Summary

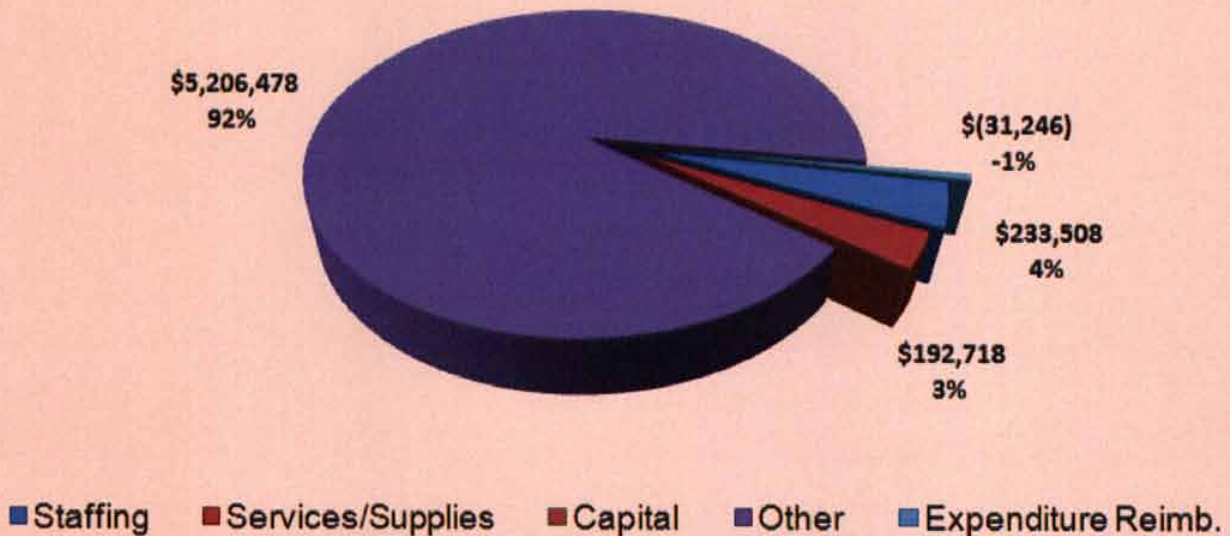
#### Staffing Trend



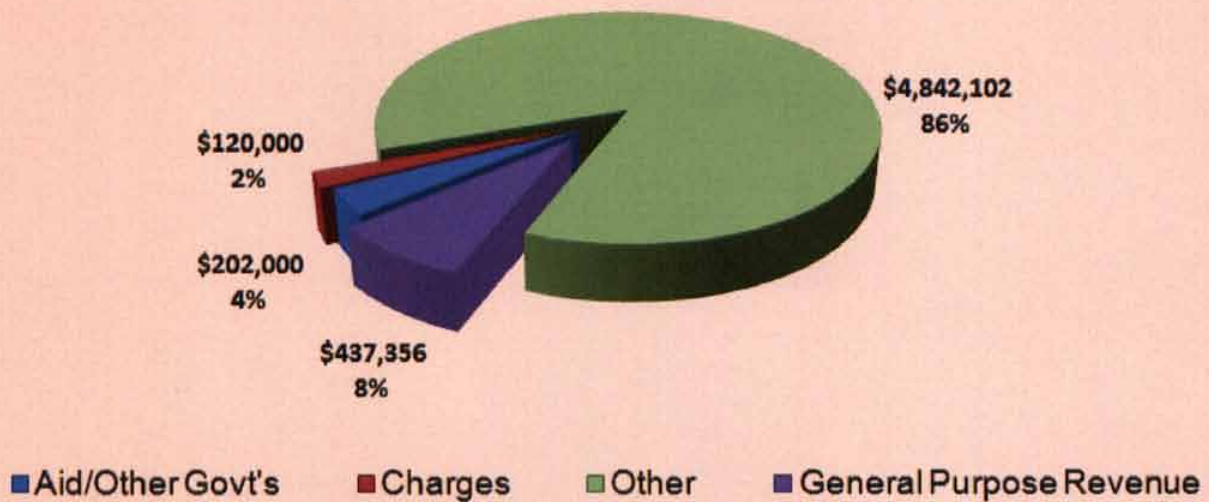
#### Appropriations by Source



**Use of Funds**  
**2011-12 Recommended Budget**  
**Total Appropriations \$5,601,458**



**Source of Funds**  
**2011-12 Recommended Budget**



# 6060900000—County Library

## Education

Manuel Lopez, County Administrator

Library Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Services & Supplies	\$101,893	\$110,000	\$110,000	\$110,000	\$0
Other Charges	6,299,767	5,276,586	5,206,478	5,206,478	(70,108)
Total Appropriations	\$6,401,660	\$5,386,586	\$5,316,478	\$5,316,478	(\$70,108)
<b>Earned Revenues By Source</b>					
Taxes	\$4,956,546	\$4,677,231	\$4,519,850	\$4,519,850	(\$157,381)
Interest/Rents	3,561	18,000	4,000	4,000	(14,000)
Aid from Other Governments	194,604	325,000	202,000	202,000	(123,000)
Charges for Services	297,122	180,000	120,000	120,000	(60,000)
Fund Balance	742,633	0	291,381	291,381	291,381
Total Revenues	\$6,194,466	\$5,200,231	\$5,137,231	\$5,137,231	(\$63,000)
Net County Cost	\$207,194	\$186,355	\$179,247	\$179,247	(\$7,108)

## Purpose

This budget provides the County's share of the cost of the City/County Library System, which serves the cities of Escalon, Lathrop, Manteca, Ripon, Stockton, and Tracy as well as the unincorporated areas of the County. Through an agreement between the County and the City of Stockton, the City operates the City/County Library System. The County's funding base for Library services is comprised of property tax revenues, the pro rata share of fines and fees for Library services, the Library Director's position costs, and any prior year carryover balance.

## Major Budget Changes

### Other Charges

- \$46,400 Increase in General Fund support for Library materials.
- (\$116,508) Decrease in funding available for Library services.

### Revenues

- (\$157,381) Decrease in property tax revenue.
- (\$118,000) Elimination of State Public Library Fund revenue.
- (\$60,000) Decrease in fines and fees.
- \$291,381 Use of fund balance.

## Program Discussion

The County's share of funding is primarily driven by property tax collections. The overall decrease in home prices, foreclosures, and decline in new construction activities resulted in a 3% decrease in the County's property tax collections for Library services. Based on the preliminary forecast, it is projected that \$5,316,478 will be available for Library operations in 2011-12. The budget includes a one-time use of \$291,381 in available fund balance.

The 2011-12 proposed budget for Library services will:

- Fund the Library's share of the property tax administration fee of \$110,000.
- Provide \$120,000 for additional books and materials.
- Provide \$5,086,478 for Library services.

### Library Services

In 2010-11, the Library provided over 2,000 Library-sponsored programs with emphasis on literacy and literature. Programs included the Summer Reading Game, for children - *Make a Splash*, with a completion rate of 32%, with the teen completion rate of 36%, and the Adult Summer Reading Game - *Water Your Mind* - with a completion rate of 22%.

The Library entered into an agreement with a consortium called Link+ to offer reciprocal borrowing privileges with almost 50 other public and academic libraries in California



# 6060900000—County Library Education

and Nevada, allowing customers the ability to borrow materials the Library does not own.

The Library's fine threshold was changed to require the payment of all fines within 30 days, applied to all Library card use (including computer use) to encourage customers to pay their fines. In addition, all fines and fees are now processed the same with regards to collections. Customers with fines and fees in excess of \$25 are now eligible to be sent to collections.

In 2010-11, the Library issued a request for proposal to update its self-checkout machines. In 2011-12, the machines will be installed, and will allow most customers to conduct all transactions at the self-service machines including renewals, and fines and fees payments.

In May 2010, the County and City jointly issued a request for proposal for management and operation of the City/County Library System. Although one proposal was received, the County and the City opted to continue with the current operating model and entered into a new agreement for Library services. The agreement requires the City to develop a budget that accounts for County funding to the various non-City of Stockton branches, and requires submittal of quarterly reports to the County to facilitate regular reviews and reconciliation of funding to the levels of service. Lastly, the agreement requires Board input before the City implements any changes to hours of service at non-City branches.

## Branch Libraries

In 2010-11, the Día De Los Niños/Day of the Children event was held at Chavez Central Library, Manteca, and Tracy branch libraries.

In 2011-12, the Library will offer the One Book One San Joaquin program in lieu of The Big Read program, moving the program to autumn in order to offer programming later in the year, and to allow for collaboration with community organizations.

In 2011-12, funding available for operations of County branches has been reduced by \$116,508. Despite an expected increase in costs, and decreased funding available for Library operations, Library staff has indicated that there will be no change in levels of service for 2011-12. This will be achieved through the elimination of both shared and direct staffing costs.

Weekly hours for the County branches, including hours funded by both the County and the respective cities, are as follows. These hours do not reflect the currently-scheduled Library closure days.

2011-12	
<u>Branch</u>	<u>Weekly Hours</u>
<i>Escalon</i>	25
<i>Lathrop</i>	25
<i>Linden</i>	25
<i>Manteca</i>	43
<i>Mountain House</i>	35
<i>Ripon</i>	40
<i>Thornton</i>	25
<i>Tracy</i>	42

## Staffing

The City/County Library System is staffed by City of Stockton employees. The City of Stockton has not reached an agreement with its bargaining units for concessions or to furlough City employees in 2011-12. In addition to

## Workload Data

	<u>Actual</u>			<u>Est./Act.</u> 2010-11	<u>Projected</u> 2011-12
	2007-08	2008-09	2009-10		
<i>Library Materials Circulated</i>	2,084,611	1,926,616	1,644,752	1,615,594	1,696,373
<i>Residents with Library Cards</i>	307,991	331,356	268,128	286,945	301,292
<i>Annual Visits to the Library</i>	1,524,717	1,677,189	1,140,832	1,035,530	1,087,306
<i>Program Attendance</i>	90,216	53,523	55,883	50,078	52,581
<i>Computer Use, Including Access to Library Website</i>	2,416,613	3,012,250	2,525,848	2,403,867	2,524,060
<i>Annual Hours of Service</i>	25,755	24,873	17,228	17,489	17,489

# 6060900000—County Library

## Education

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possible furlough days, the Library plans to close for 14 days, and the County Library branches will be closed as follows:

- July 4, 2011
- September 5, 2011
- October 10, 2011
- November 11, 24, and 25, 2011
- December 25 and 26, 2011
- January 1, 2, and 16, 2012
- February 13 and 20, 2012
- May 28, 2012

### Matching Materials Program

In 1998-99, the Board established the Intergovernmental Partnership Program (IPP) to further promote cooperation among the cities and the County in improving the Library system and public services. The IPP contains a maximum of \$100,000 per year. In 2010-11, the Board continued the program and allocated \$73,600 from the County General Fund to match, on a dollar-for-dollar basis, contributions from participating cities for additional library materials at the County branches based on a proportionate formula.

The 2010-11 contributions from the participating cities totaled \$73,600. A total of 4,860 volumes were purchased and distributed to the County branches as follows:

<u>Branch</u>	<u>Volumes Purchased</u>
<i>Lathrop</i>	200
<i>Manteca</i>	2,000
<i>Tracy</i>	2,660

In 2010-11, the Board also matched a \$2,500 donation from the Friends of the Linden Library, to provide additional materials for the Linden branch. The additional funding enabled the Linden Library to receive an additional 200 volumes.

For 2011-12, the Friends of the Linden Library have again requested that the Board match a donation of \$3,000 for additional books and materials. Due to this request, it is recommended that the IPP be replaced with a Matching Materials Program (MMP).

The recommended MMP includes a General Fund contribution of up to \$120,000 to match, on a dollar-for-dollar basis, contributions from cities, Friends of the Library groups, or private donors, dedicated for additional library books and materials. Each County branch would be limited to a maximum match of \$15,000, regardless of the funding source.

On an annual basis, the City of Stockton will provide a report to the County, which details the amount of base funds spent on books and materials at each Library branch, in addition to a breakdown of extra books and materials for each branch provided by the MMP.

For 2011-12, the cities of Lathrop, Manteca, Ripon, and Tracy have indicated their intent to participate in the MMP. The Friends of the Linden Library have indicated its intent to participate as well, and Library staff has indicated that it expects to receive matching donations for all branches, for a total recommended MMP contribution of \$120,000.

# 6061500000—UC Cooperative Extension

## Education

Brent A. Holtz, Cooperative Extension Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$272,799	\$221,810	\$233,508	\$233,508	\$11,698
Services & Supplies	85,333	86,962	82,718	82,718	(4,244)
Total Expenditures	\$358,132	\$308,772	\$316,226	\$316,226	\$7,454
Expenditure Reimbursements	(25,348)	(22,000)	(31,246)	(31,246)	(9,246)
Total Appropriations	\$332,784	\$286,772	\$284,980	\$284,980	(\$1,792)
<b>Earned Revenues By Source</b>					
Operating Transfers In	\$0	\$45,868	\$26,871	\$26,871	(\$18,997)
Total Revenues	\$0	\$45,868	\$26,871	\$26,871	(\$18,997)
Net County Cost	\$332,784	\$240,904	\$258,109	\$258,109	\$17,205
Allocated Positions	4.0	3.0	3.0	3.0	0.0

## Purpose

Cooperative Extension (CE) is a nation-wide system for non-formal education established by Congress in 1914 to improve America's agriculture and natural resources, youth development, and family nutrition education. The CE mission is to help all segments of the community benefit from the scientific advances made locally and at the nation's land grant universities.

The University of California Cooperative Extension (UCCE) in San Joaquin County has research and educational programs tailored to important issues in the County, and the needs of its residents. Programs are carried out by university professionals and highly trained and dedicated community volunteers. Although not mandated, County support is governed by Education Code Section 32330, and a 1960 Memorandum of Understanding (MOU) between the Regents of the University of California and the County of San Joaquin.

## Major Budget Changes

### Salaries & Employee Benefits

- \$11,698 Negotiated salary and benefits adjustments.

### Services & Supplies

- (\$4,069) Decrease in general operating supplies, and Casualty Insurance costs.

### Revenue

- (\$17,868) One-time transfer from Collect and Disposal of Agricultural Chemicals Trust thereby dissolving the trust fund.

## Program Discussion

The 2011-12 proposed budget for the UCCE Program totals \$316,226, which is an increase of \$7,454, primarily reflecting an increase in negotiated salary and benefits costs.

San Joaquin County provides funding for UCCE by providing clerical staff, operational support, transportation, and office facilities as established in the MOU between UC and the County. UCCE is supported with State and federal funding and with the procurement of competitive research grants, bringing total support for UCCE in the County to nearly \$3.0 million for UCCE Advisors, staff salaries, and other direct support costs. In addition, individual grower co-operators, agricultural organizations, allied agricultural industries, and commodity boards provide in-kind support in the form of commodity research grants, land, labor, equipment, and materials necessary for conducting research in San Joaquin County.

# 6061500000—UC Cooperative Extension

## Education

### Agricultural Programs

UCCE Advisors and staff assigned to San Joaquin County are actively involved in sustaining the County's \$1.6 billion agricultural industry. The major agricultural commodities produced in the County are assigned to UCCE Advisors who coordinate problem-solving research and educational programs that address major issues in order to improve production, economic viability, and environmental sustainability.

The UC Division of Agriculture and Natural Resources (UC ANR) Strategic Initiative 2010-2025 includes a new Delta Crops Resource Management Advisor's program

to be located in the County's CE Office. The Delta program will focus on the Primary Delta, initially concentrating on San Joaquin and Sacramento counties. The Delta program will address four multidisciplinary initiatives outlined in the UC ANR Strategic Vision: Improve Water Quality, Quantity and Security; Enhance Competitive Sustainable Food Systems; Initiative for Sustainable Natural Ecosystems; and Enhance the Health of Californians and California's Agricultural Economy. The 2011-12 CE budget will be monitored regarding the potential need for additional support services for the Delta program, specifically fleet services.

### Workload Data

	Actual			Est./Act.	Projected
	2007-08	2008-09	2009-10	2010-11	2011-12
<b>UC Advisors/Staff</b>					
Number assigned to SJC	22.75	24.9	21.4	17.0	17.15
Research Projects	99	90	75	56	50
Different Commodities	55	51	52	52	52
<b>Agricultural Program</b>					
Meeting Attendance	12,500	11,500	6,500	3,081	3,200
Newsletter Circulation	60,000	55,000	56,000	26,700	27,000
Publication Distribution	3,000	8,000	21,000	*115,500	*120,000
Clientele Contacts	75,000	69,000	42,000	6,654	6,734
Website Activity	350,000	990,000	1,000,000	750,000	1,000,000
<b>4-H Youth</b>					
Volunteer Adults	452	428	425	421	425
4-H Youth Members	1,297	1,038	1,050	1,031	1,035
<b>Master Gardener</b>					
Volunteers	27	59	95	95	150
Volunteer Hours	3,062	3,455	4,000	3,000	6,000
<b>Nutrition, Education, Research, &amp; Outreach</b>					
Adults attending workshops	1,200	1,214	1,446	1,705	1,955
Curriculum Distribution & Support to Low Income School/Teachers	50 S/87 T	77 S/138 T	97 S/229 T	143 S/363 T	158 S/ 402 T

\*Reflects 100,000 to be published on Almond Industry.

# **6061500000—UC Cooperative Extension Education**

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## **4-H Youth Development Program**

The 4-H Program is administered by the UCCE office. Locally, the 4-H Program focuses on offering non-formal educational programs and activities across a diverse culture of youth in the County. 4-H offers youth opportunities to enhance knowledge, social values, life skills, and promotes community citizenship activities that help develop leadership skills. In 2010-11, CE trained 4-H club leaders on the on-line application services and registration procedures, and the leaders in turn trained their club members.

## **Master Gardener & Environmental Horticulture Programs**

The Master Gardener (MG) Program is a nationally-recognized program providing research-based information on residential horticulture practices, urban pest management, and resource conservation. The MG Program supports long-term regionally-mandated solid waste and water quality goals and objectives, and the County's efforts to educate residents in organic Best Management Practices. In 2010-11, MGs provided educational programs and displays at community events, and distributed over 7,500 brochures on composting green waste, safer ways of pest control in home gardens, and improved water conservation techniques in garden and urban landscapes.

The Environmental Horticulture Advisor trains landscape professionals, city, and County personnel on landscape practices that conserve water and are environmentally responsible, as mandated by the State. The Program developed a Delta Responsible certification program that trains professionals in sustainable soils, plant nutrition, pest control, irrigation, organic utilization, and water quality. Graduates are certified as Delta Friendly Landscape Experts.

## **Nutrition Education, Research, & Outreach**

UCCE's Nutrition, Family, and Consumer Science (NFCS) Programs motivate children, parents, and other adult family members to eat healthy and exercise with the goal of reducing the high rates of obesity and chronic disease in the County. Youth Nutrition Educators integrate research-based nutrition education curricula into K-12 classrooms, after-school programs, preschools, school-based parent education programs, and other youth-focused programs serving low-income children and families. Adult Nutrition Educators collaborate with community partners to train staff and educate clients to make healthier choices and manage their food dollars more effectively.

## ***Parks & Recreation***

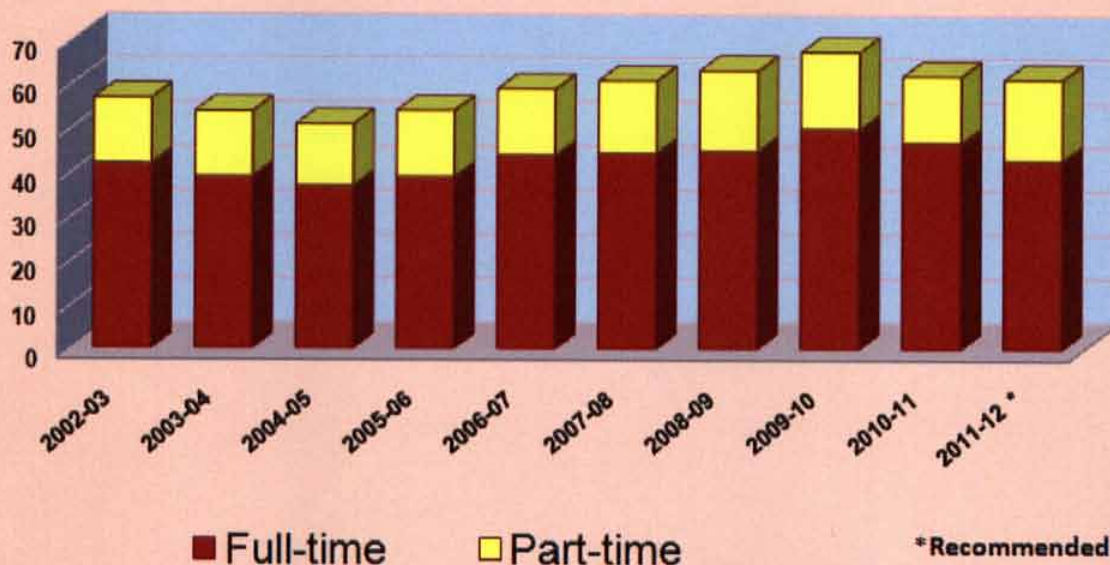
### ***Appropriations***

	Page Number	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
7070300000 <i>Parks &amp; Recreation</i>	I-4	\$5,706,023	\$5,527,081	\$5,527,081	(\$178,942)
7070800000 <i>Cultural Services</i>	I-7	243,600	318,600	207,000	(36,600)
<b><i>Total - Parks &amp; Recreation</i></b>		<b>\$5,949,623</b>	<b>\$5,845,681</b>	<b>\$5,734,081</b>	<b>(\$215,542)</b>

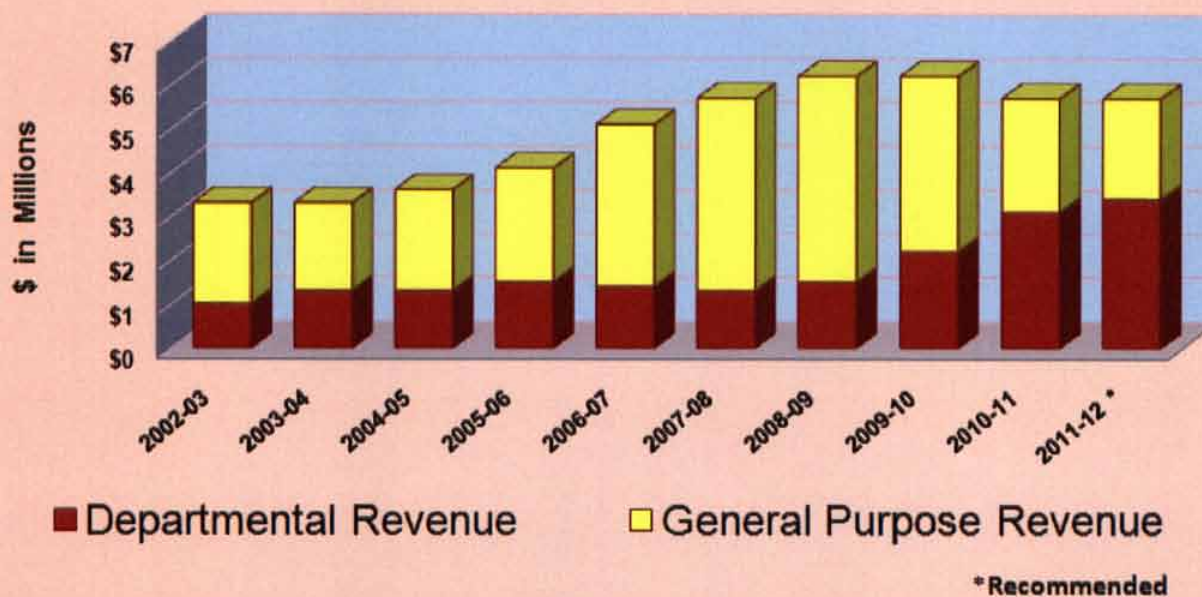
# Parks & Recreation

## Statistical Summary

### Staffing Trend



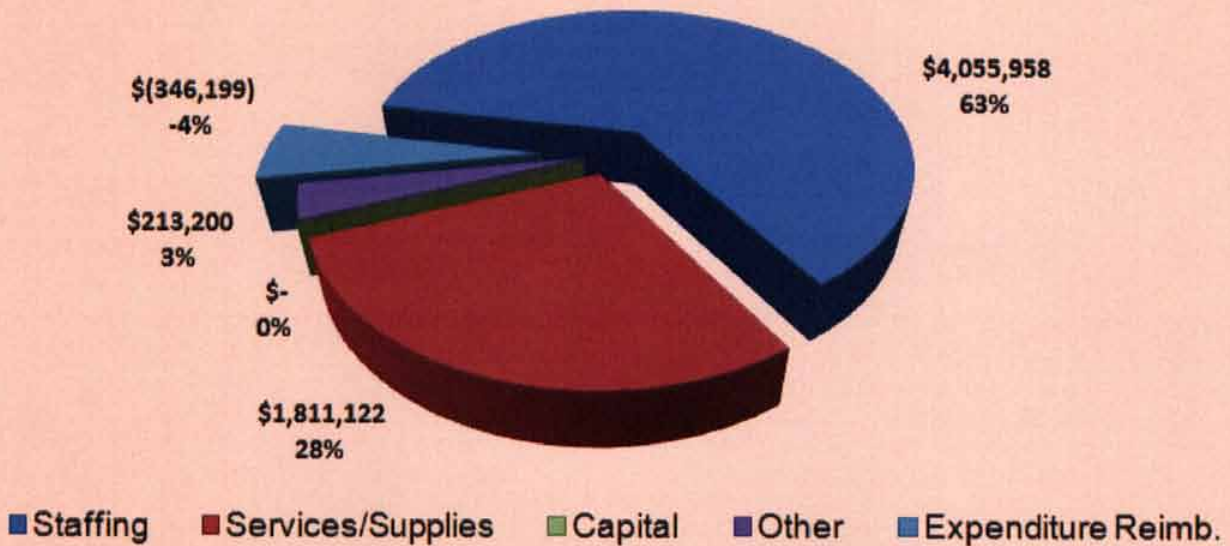
### Appropriations by Source



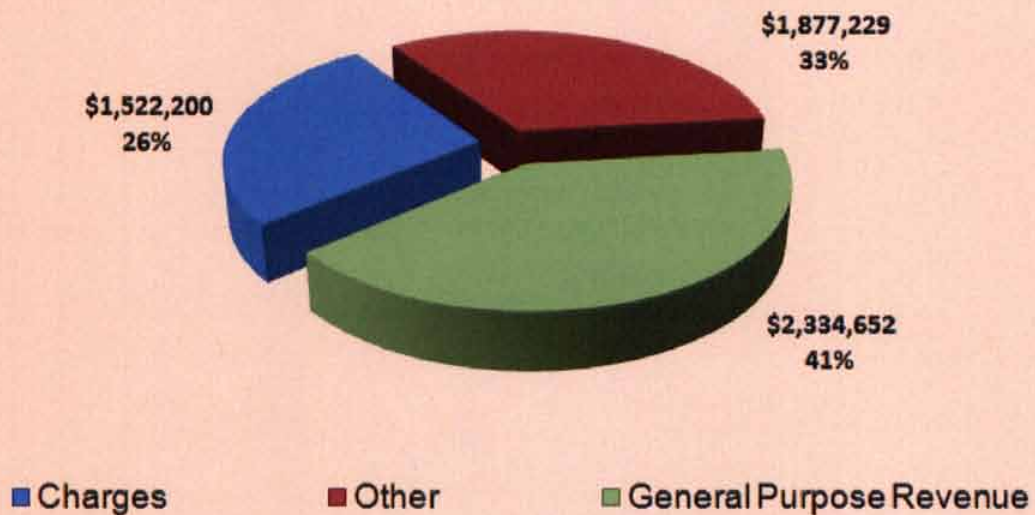


## Parks & Recreation Statistical Summary

### Use of Funds 2011-12 Recommended Budget Total Appropriations \$5,734,081



### Source of Funds 2011-12 Recommended Budget





# 7070800000—Cultural Services

## Parks & Recreation

Manuel Lopez, County Administrator

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<i>Expenditures</i>					
<i>Other Charges</i>	\$304,500	\$243,600	\$318,600	\$207,000	(\$36,600)
<i>Total Appropriations</i>	\$304,500	\$243,600	\$318,600	\$207,000	(\$36,600)
<i>Earned Revenues By Source</i>	\$0	\$0	\$0	\$0	\$0
<i>Net County Cost</i>	\$304,500	\$243,600	\$318,600	\$207,000	(\$36,600)

### Purpose

This budget contains contributions to organizations that provide cultural services.

### Program Discussion

The 2011-12 County contribution to the San Joaquin County Historical Society is recommended at \$207,000, which is a decrease of \$36,600 from the 2010-11 level. The decrease reflects a 15% reduction in County contribution toward the Museum's operating costs, a reduction similar to what many County departments were asked to achieve. The proposed budget also includes in-kind County support services totaling \$151,905. The in-kind services provided include facilities and grounds maintenance services, tree trimming, and waiver of parking fees for Historical Society members.

If approved, the recommended County contribution of \$207,000, excluding the in-kind County support services, would represent approximately 34% of the Museum's 2011-12 proposed operating budget of \$609,800.

The Historical Society acquires, conserves, and manages historic buildings, artifacts, and documents owned by the County. In addition, the Historical Society has a

contractual arrangement with the County to operate the Historical Museum located in Micke Grove Park and to provide public access, exhibits, and educational services at the Museum.

In 2010-11, the Historical Society continued to preserve and restore artifacts that reveal the County's heritage, including the 1866 Calaveras School, more than 50,000 historic objects and documents, and the 1847 Charles Weber cottage, which is the oldest building in the County.

### Supplemental Request

The San Joaquin County Historical Society has submitted a supplemental request for an additional County contribution of \$111,600 in order to maintain all core services. The Historical Society has indicated that at the recommended funding level, it will have to further reduce staffing, hours of operation, care of County grounds, buildings, historic artifacts, and documents, and core educational programs and services. Publications and special events will be eliminated. The Museum's accreditation by the American Association of Museums may be affected.

Due to budget constraints, the request has not been included in recommended 2011-12 budget.

# 7070300000—Parks & Recreation

## Parks & Recreation

Craig Ogata, Parks & Recreation Director

General Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Salaries & Benefits	\$4,142,208	\$4,164,833	\$4,055,958	\$4,055,958	(\$108,875)
Services & Supplies	1,936,919	1,979,742	1,811,122	1,811,122	(168,620)
Other Charges	4,452	6,200	6,200	6,200	0
Fixed Assets	40,830	10,000	0	0	(10,000)
Total Expenditures	\$6,124,409	\$6,160,775	\$5,873,280	\$5,873,280	(\$287,495)
Expenditure Reimbursements	(404,275)	(454,752)	(346,199)	(346,199)	108,553
Total Appropriations	\$5,720,134	\$5,706,023	\$5,527,081	\$5,527,081	(\$178,942)
<b>Earned Revenues By Source</b>					
Interest/Rents	\$198	\$200	\$0	\$0	(\$200)
Charges for Services	1,525,367	1,464,400	1,522,200	1,522,200	57,800
Miscellaneous Revenues	919	500	250	250	(250)
Operating Transfers In	234,491	1,863,157	1,876,979	1,876,979	13,822
Total Revenues	\$1,760,975	\$3,328,257	\$3,399,429	\$3,399,429	\$71,172
Net County Cost	\$3,959,159	\$2,377,766	\$2,127,652	\$2,127,652	(\$250,114)
<b>Staffing</b>					
Allocated Positions	50.0	45.0	43.0	43.0	(2.0)
Temporary (Full-Time Equivalent)	17.5	15.6	18.4	18.4	2.8
Total Staffing	67.5	60.6	61.4	61.4	0.8

### \*Purpose

The Parks and Recreation Division plans, develops, operates, and maintains a system of regional parks, maintains the landscaping at various County-owned facilities and community parks, and manages eight County Service Area parks. These activities are not mandated; however, County parks developed using State or federal funds must be maintained for public recreation services.

- (\$128,993) Park Administrator and Park Specialist deleted midyear 2010-11.
- \$49,447 Increase in extra-help.

### Services & Supplies

- \$26,500 Increase in utilities.
- (\$154,181) Decrease in fleet and veterinary services, marketing supplies, and maintenance expenses.

### Major Budget Changes

#### Salaries & Employee Benefits

- \$237,201 Negotiated salary and benefits adjustments.
- (\$130,491) Delete a Park Worker and a Senior Office Assistant.
- (\$129,943) Delete a Facilities and Construction Planner, a Park Equipment Mechanic, and a Park Worker mid-year 2011-12 through attrition.

#### Expenditure Reimbursements

- (\$35,547) Cost Allocation Plan adjustment.
- (\$70,414) Decrease in reimbursements for services provided to special districts.

#### Revenues

- \$80,000 Increase in Micke Grove Park and Zoo admission fees.

# 7070300000—Parks & Recreation

## Parks & Recreation

### Program Discussion

In April 2011, the Board approved the consolidation of several County departments and the establishment of a General Service Department. Effective January 2012, the Parks and Recreation functions will be under the General Service Department. The new organizational structure will enhance the coordination and management of the County's Capital Improvement Program, including Parks facilities, under a single department.

The 2011-12 proposed budget for Parks and Recreation totals \$5,873,280, which is a decrease of \$287,495 from 2010-11. The budget includes negotiated salary and benefits adjustments, offset by reductions in veterinary services, maintenance to park facilities, and the deletion of two vacant positions. The budget also eliminates three positions midyear 2011-12 through attrition.

In 2011-12, the Division will continue to provide rental facilities at its Regional Parks to include camping, picnic areas, and building rentals for private functions. Other activities that will continue to be offered to the public include an urban fishery program, educational programs at the Nature Center, and paddle boat rentals at Oak Grove Regional Park. Micke Grove Park and Zoo will continue to be the most visited County park with picnicking, animal viewing, and amusement rides. The Zoo's very popular Lorikeet Seasonal Exhibit is again being offered from May through September 2011 with financial assistance from Micke Grove Zoological Society.

### Parks Trust Funds

The proposed budget includes transfers from Parks trust funds totaling \$1,876,979 for ongoing Parks operations. This is an increase of \$13,822 from 2010-11. The proposed transfers will require the Board to modify its policy for the Park Endowment Trust to utilize the principle of the Trust. The transfers will deplete most of the trust fund balances except for the Park Endowment Trust, which is projected to have a year-end balance of \$1.9 million by June 30, 2012. Unless additional General Funds are provided or new Parks revenues are generated, substantial changes will have to be made to the operations of the County Park System in 2013-14.

In 2011-12 staff will evaluate possible operational changes and funding opportunities for the Board's consideration. The goal is to reduce the use of the trust funds for ongoing Parks operations in 2012-13 and provide a balanced Parks budget by 2014-15. Staff will be seeking opportunities to contract with year-round facility users or seek nonprofit organizations to manage operations of specific units such as the Micke Grove Zoo. Staff anticipates completing the analysis of the entire County Park System to determine which operational units can be transferred, and which parks can be closed and the operational impacts associated with those actions by mid-fiscal year.

### Capital Projects

In 2010-11, several improvement projects have been completed. These include the completion of paving projects for all roadways and parking areas at both Micke Grove and Oak Grove Regional Parks and the final phase

### Workload Data

	Actual			Est./Act. 2010-11	Projected 2011-12
	2007-08	2008-09	2009-10		
<b>Total Park Visitors</b>	944,000	955,000	1,124,000	1,150,000	1,126,000
<i>Oak Grove Park</i>	229,000	229,000	231,000	235,000	232,000
<i>Micke Grove Park</i>	522,000	535,000	550,000	575,000	560,000
<i>Micke Grove Zoo</i>	N/A	135,000	150,000	180,000	170,000
<i>Stillman Magee Park</i>	18,000	18,000	18,000	20,000	19,000
<i>Westgate Landing</i>	18,000	20,000	20,000	18,000	19,000
<i>Dos Reis Park</i>	64,000	64,000	65,000	55,000	56,000
<i>Mossdale Crossing Park</i>	23,000	24,000	25,000	22,000	23,000
<i>Regional Sports Complex</i>	70,000	65,000	65,000	45,000	47,000

# **7070300000—Parks & Recreation**

## **Parks & Recreation**

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of the fire hydrant system at the Historical Museum and Micke Grove Park and Zoo.

In April 2011, the Division was notified that it was not successful in obtaining Proposition 84 State grant funding to complete the Zoo's East End Exhibit Project. Although the grant would have allowed the Division to complete the project, it would not have provided the necessary funding to staff and maintain the animal collection.

### **Staff Reductions/Service Impacts**

The 2011-12 proposed budget includes the deletion of five positions; three of the positions will be eliminated midyear 2011-12 through attrition. These positions are as follows:

- Park Worker
- Senior Office Assistant
- Facilities and Construction Planner (delete in November 2011)
- Park Equipment Mechanic (delete in March 2012)
- Park Worker (delete in March 2012)

The elimination of these positions will affect the maintenance of the Japanese Garden at Micke Grove Park with the reduction in labor hours dedicated to the Garden. The

ongoing repair and maintenance of park motorized equipment will be affected during the 2012 park season with a 50% staff reduction of Park Equipment Mechanics. Other Parks staff may be required to perform minor maintenance functions on equipment if the need arises.

The management of projects within the park system will be impacted due to the elimination of the Facilities and Construction Planner. This position has been managing all projects for the Division and this role will be performed by the Director, contract employees, and Facilities Management staff upon consolidation in January 2012.

Annually, 1,350 reservations are processed, which generates in excess of \$224,000 from facility rentals. The loss of the Senior Office Assistant may affect the number of reservations made for Micke Grove and Oak Grove Regional Parks. Extra-help will be utilized to perform some of the tasks and the Division will analyze the possibility of automating the reservation process.

Woodbridge Wilderness Area will remain closed for a third year and the proposed budget only provides funding to address the defensible space between the Wilderness Area and neighboring residents. The County Service Areas will continue to be maintained within the revenues generated by each service area, with no supplemental funding from Parks and Recreation.

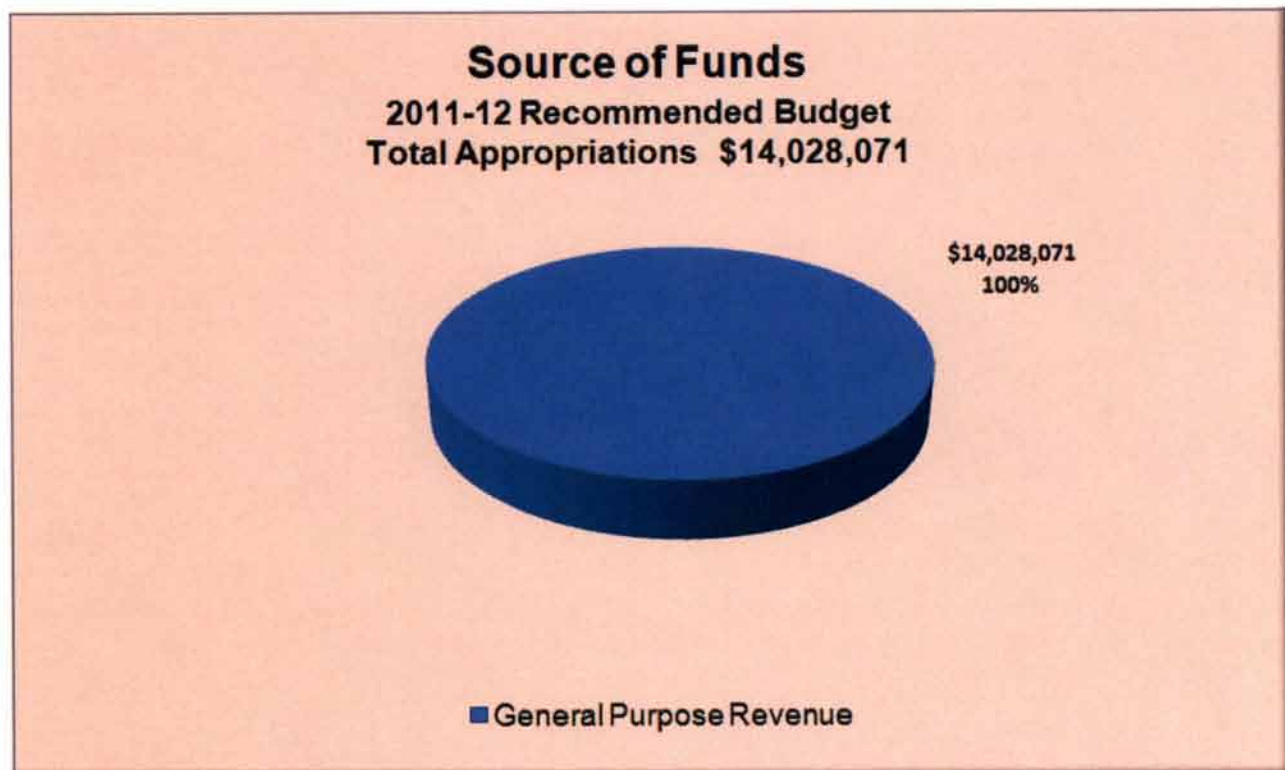
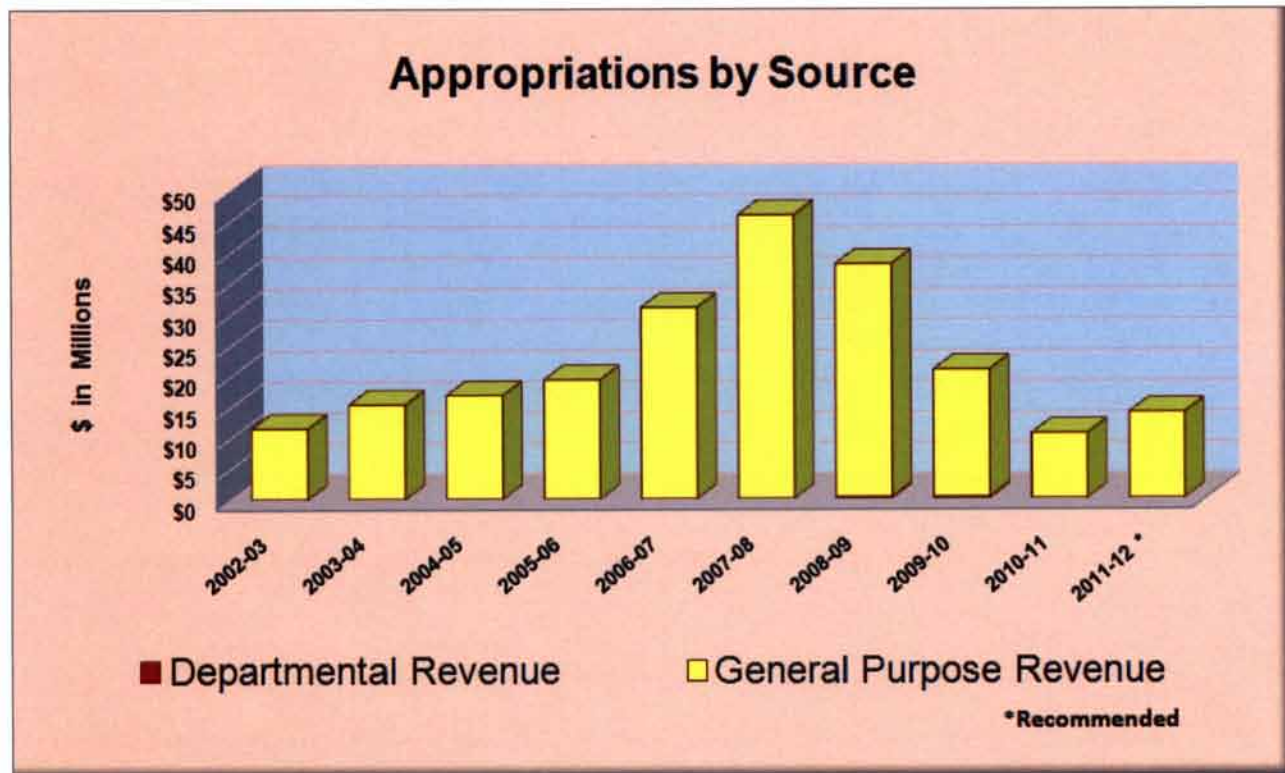
## Contingencies Appropriations

	Page Number	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<i>1111066000 Reserve for Contingencies</i>	J-3	\$10,600,000	\$14,028,071	\$14,028,071	\$3,428,071
<i>Total - Contingencies</i>		\$10,600,000	\$14,028,071	\$14,028,071	\$3,428,071

## Contingencies

### Statistical Summary

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# 1111066000—Reserve for Contingencies

## Contingencies

Manuel Lopez, County Administrator

Contingency Fund	2009-10 Actual	2010-11 Approved	2011-12 Requested	2011-12 Recommended	Increase/ (Decrease)
<b>Expenditures</b>					
Operating Transfers Out	\$14,223,504	\$0	\$0	\$0	\$0
Provisions for Contingencies	0	10,600,000	14,028,071	14,028,071	3,428,071
Total Appropriations	\$14,223,504	\$10,600,000	\$14,028,071	\$14,028,071	\$3,428,071
<b>Earned Revenues By Source</b>					
Loan Repayment	\$435,227	\$434,916	\$434,416	\$434,416	(\$500)
Total Revenues	\$435,227	\$434,916	\$434,416	\$434,416	(\$500)
Net County Cost	\$13,788,277	\$10,165,084	\$13,593,655	\$13,593,655	\$3,428,571

## Purpose

Government Code Section 29084 permits county budgets to contain an appropriation for contingencies in such amount that the Board of Supervisors deems appropriate. In San Joaquin County, the Board establishes the Reserve for Contingencies budget which provides funds for unanticipated expenditures or revenue shortfalls occurring in all County operations during the fiscal year. The level of the Reserve is set annually as part of the County budget development process. Various factors are evaluated in determining the Reserve level. These include demands on County services, economic outlook, pending federal and State legislative/budgetary impacts on County programs, the County's short- and long-term infrastructure needs, and the availability of funds.

## Major Budget Changes

### Provisions for Contingencies

- \$3,428,071 Increase in recommended Reserve level to \$14.0 million.

## Program Discussion

Similar to most public agencies in California, San Joaquin County experienced double-digit growth in property taxes during the housing boom from 2005-06 through 2006-07. In recognition of the unsustainable revenue growth and the need to be better prepared for unforeseeable events, the Board had made substantial contributions to its Reserve. At the beginning of the last decade, the Reserve was approximately \$7.2 million; it peaked at \$52.9 million in

2007-08 (this included an initial budgeted amount of \$45.9 million and a midyear increase of \$7.0 million). But the Reserve rapidly dropped to \$10.6 million in 2010-11, which is less than 1% of the County budget.

The lingering Great Recession has continued to erode the local revenue base. It has also negatively impacted the State budget and its funding support for County programs. Over the last four years, significant transfers were made from the Reserve to fund a portion of the General Fund revenue shortfalls as well as the unbudgeted operating losses sustained by San Joaquin General Hospital (SJGH). Uses of the Reserve had allowed the County to avoid more devastating service cuts, downsize its workforce largely through attrition, and keep SJGH afloat. However, it had also resulted in structurally imbalanced budgets and the diminishing Reserve level will likely require the County to make midyear service cuts and employee layoffs if future budgets do not have a cushion or a resource draining calamity occurs.

### Use Guidelines & Policy

In October 2010, the Board adopted the Use Guidelines and Policy for the Reserve for Contingencies in an effort to stabilize the long-term financial viability of the County and to correct the structural imbalance of the budget over the next ten years. The Use Guidelines and Policy are summarized below:

1. Set the Reserve at 5% of the County budget by 2020-21.
2. Starting 2011-12, establish a goal to provide an annual appropriation to the Reserve at a minimum of 1% of the County budget and provide an annual

# 1111066000—Reserve for Contingencies

## Contingencies

appropriation increase sufficient to reach the 2020-21 goal of 5%.

3. Define the Reserve as a one-time resource and not be used to support ongoing expenses on an ongoing basis.
4. Use the Reserve to balance the County budget only if other options are unavailable or highly impractical.
5. Cap the annual drawdown of the Reserve at 20% of the amount appropriated in the adopted budget.

### 2011-12 Reserve Level

During 2010-11, the Board approved to replenish the Reserve and redirected a total of \$8.8 million one-time funds to the Reserve. These included the transfer of \$2.8 million from the excess General Fund year-end balance and \$6.0 million of unbudgeted, one-time Hospital Fee Program payments SJGH received, which resulted in a reduction in the General Fund support to SJGH. In addition, through restructuring of its financing plan, the Public Works Department repaid a portion of the General Fund loan to County Service Area (CSA) 44 for an emergency capital project. Finally, the Board approved a midyear transfer of \$309,142 from the Reserve for the County's coordination and advocacy efforts related to the Delta and water issues. Following is a summary of the transfers and repayment:

	<b>2010-11</b>
	<b><u>Transactions</u></b>
<i>2010-11 Reserve Level</i>	\$10,600,000
<i>Excess General Fund Balance</i>	2,759,081
<i>Hospital Fee Program</i>	6,014,766
<i>CSA 44 Repayment</i>	544,000
<i>Delta/Water-Related Activities</i>	<u>(309,142)</u>
<i>Reserve Balance</i>	\$19,608,705

As a result of the transfers and repayment, the Reserve has a balance of \$19.6 million. The 2011-12 budget recommends to establish the Reserve at \$14.0 million, or 1.1% of the proposed County budget and direct \$6.0 million for operations. The recommended Reserve level represents an increase of \$3.4 million from 2010-11 and will be funded with a projected year-end Reserve balance of \$13.6 million and scheduled loan repayments totaling \$434,416 from the departments of Aviation and Public Works.

The following chart shows the Reserve for Contingencies levels for fiscal years 2001-02 through 2011-12:

<b>Fiscal Year</b>	<b>Adopted Budget</b>	<b>Reserve for Contingencies</b>	<b>% of Budget</b>
2001-02	\$880,512,370	\$7,185,811	0.8%
2002-03	\$926,258,633	\$11,489,633	1.2%
2003-04	\$941,907,550	\$15,361,290	1.6%
2004-05	\$957,299,656	\$16,911,559	1.8%
2005-06	\$1,122,718,754	\$19,361,019	1.7%
2006-07	\$1,323,943,813	\$31,102,566	2.3%
2007-08	\$1,314,668,801	\$45,928,561	3.5%
2008-09	\$1,240,030,836	\$38,132,484	3.1%
2009-10	\$1,247,376,505	\$21,015,080	1.7%
2010-11	\$1,203,782,766	\$10,600,000	0.9%
2011-12*	\$1,235,382,824	\$14,028,071	1.1%

\* *Recommended Budget.*

### Major Issues

There are two major issues that the proposed budget does not address because their costs are unknown at this time.

- For the fourth consecutive year, the 2011-12 County budget includes significant program and staffing reductions throughout the organization. A total of 222 full-time positions are recommended for deletion, of which 92 are filled positions. However, 90 new positions are also recommended for funding. Human Resources will assist to place the impacted employees in vacant and new positions. Nevertheless, some of the impacted employees will likely be laid off. It is unknown at this time the number of employees who will actually be laid off and the cost of related separation/severance payments, such as accrued vacation and holiday time.
- On May 16, 2011, the Governor released his May Revision to address the remaining \$9.6 billion projected State budget deficit. The Governor's budget includes the extension of the temporary increases in vehicle license fee and sales tax, which expire in June 2011, to fund a \$5.6 billion State-Local Realignment proposal. The tax extensions will require voters' approval; however, at this time it is unknown if and when the measure will be placed on the ballot. In addition, some of the health and human services proposals would significantly impact services and funding for programs administered by County. The magnitude of the State budget impacts is unknown at this time.



## Special District Budgets

The following is a listing of the 2010-11 Approved and 2011-12 Recommended appropriations for the Special District budgets governed by the Board of Supervisors. The funding levels recommended for interim adoption by the Board of Supervisors are the same as those approved for 2010-11.

The recommended appropriations for the 2011-12 Special District budgets are subject to complete adjustment in the Final Budget, based on assessed valuation growth, year-end fund balance estimates, and a determination of 2011-12 requirements. Fully revised Special District budgets will be submitted to the Board of Supervisors during Special Districts Final Budget Hearing in June 2011.

### **Lighting Districts**

<i>Ash Street</i>	\$69,100
<i>Boggs Tract</i>	17,728
<i>Burkett Gardens</i>	46,951
<i>Burkett Garden Acres</i>	20,690
<i>Eastview</i>	12,467
<i>Elkhorn</i>	7,681
<i>Farmington</i>	3,246
<i>Linden</i>	21,562
<i>Lockeford</i>	19,732
<i>Mariposa Heights</i>	5,297
<i>Mission Village</i>	5,300
<i>Morada Estates</i>	6,442
<i>Morada Manor</i>	3,101
<i>North Oaks</i>	13,016
<i>North Wilson Way</i>	24,040
<i>Northeast Stockton</i>	63,477
<i>Oro Street</i>	55,189
<i>Plymouth Village</i>	27,838
<i>Rancho Village</i>	987
<i>Shasta Avenue</i>	7,914
<i>Shippee-French Camp</i>	2,199
<i>Silva Gardens</i>	2,567
<i>South French Camp</i>	3,806
<i>Southwest Stockton</i>	34,790
<i>Stockton No. 5</i>	2,996
<i>Tuxedo-Country Club</i>	16,561
<i>Victor</i>	3,624
<i>West Lane</i>	5,624
<i>West Stockton</i>	51,063
<i>Woodbridge</i>	<u>68,404</u>

**Total – Lighting Districts** **\$623,392**

### **Maintenance Districts**

<i>Acampo</i>	\$68,455
<i>Almond Park</i>	39,458
<i>Ashley Park</i>	2,753
<i>Bear Creek Terrace</i>	27,899
<i>Bowling Green</i>	4,073
<i>Colonial Heights</i>	679,538
<i>Corral Hollow</i>	70,763
<i>Country Club Vista</i>	7,787
<i>Elkhorn Estates</i>	94,422
<i>Gayla Manor</i>	70,680
<i>Lambert Village</i>	31,475
<i>Lincoln Village</i>	2,721,500
<i>Lockeford</i>	3,257
<i>Maurland Manor</i>	39,972
<i>Mokelumne Acres</i>	549,070
<i>Morada Acres</i>	55,565
<i>Morada Estates</i>	105,721
<i>Morada Manor</i>	41,475
<i>Pacific Gardens</i>	1,354,700
<i>Rancho San Joaquin</i>	96,000
<i>Raymus Village</i>	401,424
<i>Riviera Cliffs</i>	5,109
<i>Shaded Terrace</i>	75,750
<i>Spring Creek Estates</i>	44,234
<i>Summer Home Estates</i>	3,362
<i>Sunnyside Estates</i>	49,345
<i>Walnut Acres</i>	58,549
<i>Wilkinson Manor</i>	170,564
<i>Wilkinson Manor Zone A</i>	74,940
<i>San Joaquin Water Works #2</i>	<u>83,067</u>

**Total – Maintenance Districts** **\$7,030,907**

## Special District Budgets

### Water Conservation/Flood Control

San Joaquin County Flood	
Control & Water Conservation	\$1,748,550
Flood Control Zone 9	5,411,785
Flood Control Zone 10	9,225
Water Investigation Zone 2	1,242,563
Flood Control Assessment	
District #96-1	695,300
Mokelumne River Water &	
Power Authority	<u>1,838,173</u>
<b>Total – Water Conservation/ Flood Control</b>	<b>\$10,945,596</b>

### County Services Areas (Parks)

#1 Boggs Tract Park	\$20,368
#2 Madison Park	37,886
#3 Garden Acres & Eastside	
Parks	59,647
#4 Lathrop Park	13,233
#5 Raymus Village Park	23,821
#8 Taft Park	39,850
#11 Larch Clover Park	8,465
#48 Woodbridge Community	
Park	<u>25,890</u>
<b>Total - CSAs (Parks)</b>	<b>\$229,250</b>

### County Service Areas (Public Works)

#3A Tallahatchey Terrace	\$12,351
#12 Thornton	173,989
#14 Victor	22,000
#15 Waterloo/99	297,886
#16 Par Country Estates	117,427
#17 Cherokee Industrial Park	39,469
#18 Fairway Estates	82,502
#21 Oak Creek	19,056
#23 Granada Glen	13,696
#24 Moznott Estates	31,518
#25 Capewood Estates	7,072
#29 Forest Lake Ranchettes	12,429
#30 Manteca Industrial Park	86,727
#31 Saddle City/Flag City	1,333,793
#35 Santos Ranch/Los Ranchos	108,909
#36 Lloyd Lane	7,752
#36A Lloyd Lane Zone A	4,704
#36B Lloyd Lane Zone B	7,887
#37 Marty Court	3,949
#41 Eaglecrest	16,340
#42 Blatt Estates	15,212
#43 Clements	82,928
#43 Oakridge Estates Zone D	6,608
#44 Apricot Acres/Apricot Acres	195,342
#44 Castello Estates Zone E	290,000
#44 Linne Estates Zone G	383,038
#45 Lockeford Bluffs	14,238
#46 Morada North	230,983
#46 Heather Moore Estates Zone L	656
#47 Hempstead Court	5,959
#48 Woodbridge Main Street Zone K	16,389
#49 Rural Intersection Light	7,164
#49 Rural Int/Valley Crest Zone L-1	4,347
#50 Patterson Pass Business Park	25,801
#51 Acampo Village	5,984
#52 Blossom Court	4,828
#53 Household Hazardous Waste	1,227,022
#54 NPDES	835,995
#55 Shaylynn Estates	2,290
#55 Stonegate Estates Zone C	10,107
#56 Peters	<u>6,739</u>

**Total – CSAs (Public Works) \$5,771,086**

### Total–Districts Governed

**By the Board of Supervisors \$24,600,231**

**COUNTY OF SAN JOAQUIN  
2011-2012**

**SCHEDULE 1  
SUMMARY OF COUNTY BUDGET**

FUND	FUND CODE	AVAILABLE FINANCING				FINANCING REQUIREMENTS		
		FUND BALANCE UNRESERVED/ UNDESIGNATED	CANCELLATION OR PRIOR YEAR RESERVES	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL AVAILABLE FINANCING	ESTIMATED FINANCING USES	PROVISIONS FOR RESERVES AND/OR DESIGNATION (NEW OR INC)	TOTAL FINANCING REQUIREMENTS
		JUNE 30, 2011						
COUNTYWIDE FUNDS								
COUNTY GENERAL	10001	13,325,027		698,070,905	711,395,932	711,395,932		711,395,932
COUNTY CONTINGENCY	10011	13,593,655		434,416	14,028,071	14,028,071		14,028,071
COUNTY GENERAL RESERVE	10012							
COUNTY ROAD	20002	1,542,621	11,853,672	42,399,203	55,795,496	55,795,496		55,795,496
FISH & GAME	20005	92,622		12,000	104,622	104,622		104,622
MENTAL HEALTH	20007		1,844,628	88,739,170	90,583,798	88,739,170	1,844,628	90,583,798
WORKFORCE INVESTMENT ACT	20008		28,809	14,401,819	14,430,628	14,401,819	28,809	14,430,628
COUNTY HEAD START	20009			24,861,684	24,861,684	24,861,684		24,861,684
RABIES TREATMENT	20010							
SUPPLEMENTAL LOCAL LAW ENF	20020	104,613		1,881,597	1,986,210	1,986,210		1,986,210
JUSTICE ASSISTANCE GRANT-JAG	20024			279,575	279,575	279,575		279,575
JUSTICE ASSISTANCE GRANT-ARRA	20026			284,356	284,356	284,356		284,356
DA NARCOTICS ENFORCEMENT	20034			41,000	41,000	40,000	1,000	41,000
SHERIFF NARCOTICS ENFORCEMENT	20035	29,881		60,200	90,081	90,081		90,081
RECORDERS MODERNIZATION	20037		1,501,552	791,370	2,292,922	2,292,922		2,292,922
CHILD SUPPORT SERVICES	20038	225,836		15,433,150	15,658,986	15,658,986		15,658,986
COMMUNITY INFRASTRUCTURE	20039	11,247,583	7,696,801	1,391,375	20,335,759	20,335,759		20,335,759
CHILDREN & FAMILIES PROGRAM	20041			1,270,156	1,270,156	1,270,156		1,270,156
SUBSTANCE ABUSE & CRIME PREVENTION	20047							
AIRPORT EAST PROJECT	20048							
COUNTY CAPITAL OUTLAY	37004	9,972,817		6,755,847	16,728,664	16,728,664		16,728,664
TOTAL COUNTYWIDE FUNDS		50,134,655	22,925,462	897,107,823	970,167,940	968,293,503	1,874,437	970,167,940
LESS THAN COUNTYWIDE FUNDS								
ROAD DISTRICT NO 1	20013	2,715,198		522,244	3,237,442	3,237,442		3,237,442
ROAD DISTRICT NO 2	20014	586,958	37,392	627,445	1,251,795	1,251,795		1,251,795
ROAD DISTRICT NO 3	20015	515,884	92,450	519,777	1,128,111	1,128,111		1,128,111
ROAD DISTRICT NO 4	20016	2,756,919	559,965	2,770,520	6,087,404	6,087,404		6,087,404
ROAD DISTRICT NO 5	20017	4,626,396	186,701	1,337,005	6,150,102	6,150,102		6,150,102
LIBRARY	20018		291,381	5,025,097	5,316,478	5,316,478		5,316,478
TOTAL LESS THAN COUNTYWIDE FUNDS		11,201,355	1,167,889	10,802,088	23,171,332	23,171,332		23,171,332
GRAND TOTAL		61,336,010	24,093,351	907,909,911	993,339,272	991,464,835	1,874,437	993,339,272

**COUNTY OF SAN JOAQUIN  
2011-2012**

**SCHEDULE 2  
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED**

FUND	FUND CODE	FUND BALANCE (PER AUDITOR) AS OF JUNE 30, 2011 (ESTIMATED)	LESS: FUND BALANCE - RESERVED/DESIGNATED JUNE 30			FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2011 (ESTIMATED)
			ENCUMBRANCES	GENERAL & OTHER DESIGNATIONS	DESIGNATIONS	
COUNTYWIDE FUNDS						
COUNTY GENERAL	10001	26,125,027	12,000,000		800,000	13,325,027
COUNTY CONTINGENCY	10011	13,593,655				13,593,655
COUNTY GENERAL RESERVE	10012	10,003,085		10,003,085		
COUNTY ROAD	20002	18,396,293	5,000,000		11,853,672	1,542,621
FISH & GAME	20005	169,043			76,421	92,622
MENTAL HEALTH	20007	3,844,628	2,000,000		1,844,628	
WORKFORCE INVESTMENT ACT	20008	328,809	300,000		28,809	
COUNTY HEAD START	20009					
RABIES TREATMENT	20010					
SUPPLEMENTAL LOCAL LAW ENF	20020	354,613	250,000			104,613
JUSTICE ASSISTANCE GRANT-JAG	20024					
JUSTICE ASSISTANCE GRANT-ARRA	20026					
DA NARCOTICS ENFORCEMENT	20034	14,515			14,515	
SHERIFF NARCOTICS ENFORCEMENT	20035	41,218			11,337	29,881
RECORDERS MODERNIZATION	20037	5,008,644	200,000		4,808,644	
CHILD SUPPORT SERVICES	20038	275,836	50,000			225,836
COMMUNITY INFRASTRUCTURE	20039	18,944,384			7,696,801	11,247,583
CHILDREN & FAMILIES PROGRAM	20041					
SUBSTANCE ABUSE & CRIME PREVENTION	20047					
AIRPORT EAST PROJECT	20048	7,800,000	7,800,000			
COUNTY CAPITAL OUTLAY	37004	40,335,817	30,363,000			9,972,817
TOTAL COUNTYWIDE FUNDS		145,235,567	57,963,000	10,003,085	27,134,827	50,134,655
LESS THAN COUNTYWIDE FUNDS						
ROAD DISTRICT NO 1	20013	2,715,198				2,715,198
ROAD DISTRICT NO 2	20014	624,350			37,392	586,958
ROAD DISTRICT NO 3	20015	608,334			92,450	515,884
ROAD DISTRICT NO 4	20016	3,316,884			559,965	2,756,919
ROAD DISTRICT NO 5	20017	4,813,097			186,701	4,626,396
LIBRARY	20018	767,167			767,167	
TOTAL LESS THAN COUNTYWIDE FUNDS		12,845,030			1,643,675	11,201,355
GRAND TOTAL		158,080,597	57,963,000	10,003,085	28,778,502	61,336,010

**COUNTY OF SAN JOAQUIN  
2011-2012**

**SCHEDULE 3  
DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS  
(WITH SUPPLEMENTAL DATA AFFECTING RESERVE/DESIGNATION BALANCES)**

DESCRIPTION	RESERVES/ DESIGNATIONS BALANCE AS OF JUNE 30, 2011	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASE OR NEW RESERVES/ DESIGNATIONS TO BE PROVIDED IN BUDGET YEAR		TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR	FUND
		RECOMMENDED	APPROVED/ ADOPTED BY BOARD OF SUPERVISORS	RECOMMENDED	APPROVED/ ADOPTED BY BOARD OF SUPERVISORS		
WELFARE FRAUD PROSECUTION	800,000					800,000	GENERAL
GENERAL RESERVE	10,003,085					10,003,085	GENERAL RESERVE
EQUIPMENT/CAPITAL PROJECTS	11,853,672	11,853,672	11,853,672				ROAD
EQUIPMENT	76,421					76,421	FISH & GAME
EQUIPMENT/CAPITAL PROJECTS	1,844,628	1,844,628	1,844,628	1,844,628	1,844,628	1,844,628	MENTAL HEALTH
EMPLOYMENT/TRAINING PROG	28,809	28,809	28,809	28,809	28,809	28,809	WORKFORCE INCENTIVE ACT
EQUIPMENT	14,515			1,000	1,000	15,515	DA NARC ENFORC
EQUIPMENT	11,337					11,337	SHERIFF NARC ENFORC
EQUIPMENT	4,808,644	1,501,552	1,501,552			3,307,092	RECORDER MODERNIZATION
EQUIPMENT/CAPITAL PROJECTS	7,696,801	7,696,801	7,696,801				COMM INFRASTRUCTURE
EQUIPMENT/CAPITAL PROJECTS	37,392	37,392	37,392				ROAD DISTRICT 2
EQUIPMENT/CAPITAL PROJECTS	92,450	92,450	92,450				ROAD DISTRICT 3
EQUIPMENT/CAPITAL PROJECTS	559,965	559,965	559,965				ROAD DISTRICT 4
EQUIPMENT/CAPITAL PROJECTS	186,701	186,701	186,701				ROAD DISTRICT 5
LIBRARY SERVICES	767,167	291,381	291,381			475,786	LIBRARY
<b>GRAND TOTAL</b>	<b>38,781,587</b>	<b>24,093,351</b>	<b>24,093,351</b>	<b>1,874,437</b>	<b>1,874,437</b>	<b>16,562,673</b>	

**COUNTY OF SAN JOAQUIN  
2011-2012**

**SCHEDULE 4  
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)**

	<b>ACTUAL 2009-2010</b>	<b>ADOPTED 2010-2011</b>	<b>REQUESTED 2011-2012</b>	<b>RECOMMENDED 2011-2012</b>
<b>SUMMARIZATION BY SOURCE</b>				
PROPERTY TAXES - CURRENT SECURED	175,848,268	168,570,490	165,749,619	165,749,619
PROPERTY TAXES - CURRENT UNSECURED	6,336,964	6,335,829	6,544,109	6,544,109
PROPERTY TAXES - PRIOR UNSECURED	96,431	125,000	85,000	85,000
SUPPLEMENTAL PROPERTY TAXES - CURRENT	354,003	384,227	395,159	395,159
SUPPLEMENTAL PROPERTY TAXES - PRIOR	36,457	70,000	35,000	35,000
SALES AND USE TAXES	11,358,702	11,100,000	12,208,000	12,208,000
OTHER TAXES	9,825,561	10,765,783	10,669,929	10,669,929
<b>TOTAL TAXES</b>	<b>203,856,388</b>	<b>197,351,329</b>	<b>195,686,816</b>	<b>195,686,816</b>
LICENSES, PERMITS AND FRANCHISES	4,468,176	4,642,898	5,223,581	5,223,581
FINES, FORFEITURES AND PENALTIES	10,249,957	10,027,905	9,163,905	9,163,905
REVENUE FROM USE OF MONEY AND PROPERTY	2,808,690	2,299,770	2,091,982	2,091,982
AID FROM OTHER GOVERNMENT AGENCIES				
STATE	273,163,710	290,263,519	294,562,902	294,562,902
FEDERAL	233,667,633	270,368,765	253,253,251	253,077,603
OTHER	4,407,766	3,795,166	4,345,018	4,345,018
CHARGES FOR SERVICES	74,840,951	80,448,849	80,405,592	80,405,592
MISCELLANEOUS REVENUES	2,972,242	2,686,815	3,079,906	3,079,906
OTHER FINANCING SOURCES				
TRANSFERS IN	64,442,995	52,727,914	59,780,855	59,780,855
OTHER FINANCING SOURCES	492,562	492,251	491,751	491,751
<b>GRAND TOTAL</b>	<b>875,371,070</b>	<b>915,105,181</b>	<b>908,085,559</b>	<b>907,909,911</b>

**COUNTY OF SAN JOAQUIN  
2011-2012**

**SCHEDULE 4  
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)**

		<b>ACTUAL 2009-2010</b>	<b>ADOPTED 2010-2011</b>	<b>REQUESTED 2011-2012</b>	<b>RECOMMENDED 2011-2012</b>
<b>SUMMARIZATION BY FUND</b>					
COUNTYWIDE FUNDS					
10001	COUNTY GENERAL	675,269,824	692,522,118	698,246,553	698,070,905
10011	COUNTY CONTINGENCY	3,741,008	434,916	434,416	434,416
20002	COUNTY ROAD	36,754,561	50,402,281	42,399,203	42,399,203
20005	FISH & GAME	19,943	20,000	12,000	12,000
20007	MENTAL HEALTH	74,389,137	87,878,211	88,739,170	88,739,170
20008	WORKFORCE INVESTMENT ACT	19,703,886	18,813,784	14,401,819	14,401,819
20009	COUNTY HEAD START	25,732,712	25,584,448	24,861,684	24,861,684
20010	RABIES TREATMENT	1,175,775	945,410		
20020	SUPPLEMENTAL LOCAL LAW ENF	1,692,398	2,193,128	1,881,597	1,881,597
20024	JUSTICE ASSISTANCE GRANT-JAG	342,544	175,705	279,575	279,575
20026	JUSTICE ASSISTANCE GRANT-ARRA	997,342	975,095	284,356	284,356
20034	DA NARCOTICS ENFORCEMENT	47,475	42,000	41,000	41,000
20035	SHERIFF NARCOTICS ENFORCEMENT	5,599	65,000	60,200	60,200
20037	RECORDERS MODERNIZATION	894,727	1,018,592	791,370	791,370
20038	CHILD SUPPORT SERVICES	15,074,004	16,455,440	15,433,150	15,433,150
20039	COMMUNITY INFRASTRUCTURE	1,147,037	2,166,475	1,391,375	1,391,375
20041	CHILDREN & FAMILIES PROGRAM	983,899	1,211,180	1,270,156	1,270,156
20047	SUBSTANCE ABUSE & CRIME PREVENTION	865,695	584,527		
37004	COUNTY CAPITAL OUTLAY	4,860,716	2,814,043	6,755,847	6,755,847
<b>TOTAL COUNTYWIDE FUNDS</b>		<b>863,698,281</b>	<b>904,302,353</b>	<b>897,283,471</b>	<b>897,107,823</b>
LESS THAN COUNTYWIDE FUNDS					
20013	ROAD DISTRICT NO 1	585,041	612,403	522,244	522,244
20014	ROAD DISTRICT NO 2	668,947	618,568	627,445	627,445
20015	ROAD DISTRICT NO 3	548,943	488,092	519,777	519,777
20016	ROAD DISTRICT NO 4	2,807,004	2,429,802	2,770,520	2,770,520
20017	ROAD DISTRICT NO 5	1,403,825	1,267,377	1,337,005	1,337,005
20018	LIBRARY FUND	5,659,027	5,386,586	5,025,097	5,025,097
<b>TOTAL LESS THAN COUNTYWIDE FUNDS</b>		<b>11,672,789</b>	<b>10,802,828</b>	<b>10,802,088</b>	<b>10,802,088</b>
<b>GRAND TOTAL</b>		<b>875,371,070</b>	<b>915,105,181</b>	<b>908,085,559</b>	<b>907,909,911</b>

**COUNTY OF SAN JOAQUIN  
2011-2012**

**SCHEDULE 5  
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND**

ACCOUNT CODE	SOURCE CLASSIFICATION	ACTUAL 2009-2010	ADOPTED 2010-2011	REQUESTED 2011-2012	RECOMMENDED 2011-2012	FUND (GENERAL UNLESS OTHERWISE NOTED)
<b>TAXES</b>						
4100100010	PROPERTY TAX-SECURED	100,254,979	96,365,000	95,100,000	95,100,000	
4100100010	PROPERTY TAX-SECURED	527,417	553,707	471,877	471,877	ROAD DISTRICT NO 1
4100100010	PROPERTY TAX-SECURED	609,562	560,128	567,471	567,471	ROAD DISTRICT NO 2
4100100010	PROPERTY TAX-SECURED	515,160	456,333	488,270	488,270	ROAD DISTRICT NO 3
4100100010	PROPERTY TAX-SECURED	2,582,558	2,217,498	2,549,649	2,549,649	ROAD DISTRICT NO 4
4100100010	PROPERTY TAX-SECURED	1,275,139	1,139,824	1,217,352	1,217,352	ROAD DISTRICT NO 5
4100100010	PROPERTY TAX-SECURED	4,651,661	4,387,000	4,255,000	4,255,000	LIBRARY FUND
4100100050	PROPERTY TAX-IN LIEU VLF	65,431,792	62,891,000	61,100,000	61,100,000	
4100200070	PROPERTY TAX-SECURED-SB813	334,357	350,000	375,000	375,000	
4100200070	PROPERTY TAX-SECURED-SB813	1,158	758	1,158	1,158	ROAD DISTRICT NO 1
4100200070	PROPERTY TAX-SECURED-SB813	1,206	796	1,206	1,206	ROAD DISTRICT NO 2
4100200070	PROPERTY TAX-SECURED-SB813	731	485	731	731	ROAD DISTRICT NO 3
4100200070	PROPERTY TAX-SECURED-SB813	4,678	3,109	4,678	4,678	ROAD DISTRICT NO 4
4100200070	PROPERTY TAX-SECURED-SB813	2,386	1,579	2,386	2,386	ROAD DISTRICT NO 5
4100200070	PROPERTY TAX-SECURED-SB813	9,488	27,500	10,000	10,000	LIBRARY FUND
4101000000	PROPERTY TAX-UNSECURED	5,673,601	5,454,000	5,700,000	5,700,000	
4101000000	PROPERTY TAX-UNSECURED	34,050	33,450	29,866	29,866	ROAD DISTRICT NO 1
4101000000	PROPERTY TAX-UNSECURED	40,023	39,337	36,670	36,670	ROAD DISTRICT NO 2
4101000000	PROPERTY TAX-UNSECURED	24,941	24,250	22,752	22,752	ROAD DISTRICT NO 3
4101000000	PROPERTY TAX-UNSECURED	167,231	164,279	162,773	162,773	ROAD DISTRICT NO 4
4101000000	PROPERTY TAX-UNSECURED	81,492	80,025	76,519	76,519	ROAD DISTRICT NO 5
4101000000	PROPERTY TAX-UNSECURED	297,250	262,731	254,850	254,850	LIBRARY FUND
4101000007	PROPERTY TAX-UNSECURED-SB813	(244,751)		25,000	25,000	
4101000007	PROPERTY TAX-UNSECURED-SB813	(828)				ROAD DISTRICT NO 1
4101000007	PROPERTY TAX-UNSECURED-SB813	(903)				ROAD DISTRICT NO 2
4101000007	PROPERTY TAX-UNSECURED-SB813	(547)				ROAD DISTRICT NO 3
4101000007	PROPERTY TAX-UNSECURED-SB813	(3,603)				ROAD DISTRICT NO 4
4101000007	PROPERTY TAX-UNSECURED-SB813	(1,804)				ROAD DISTRICT NO 5
4101000007	PROPERTY TAX-UNSECURED-SB813	(6,944)				LIBRARY FUND
4101000010	PROPERTY TAX-UNSECURED-BOAT	277,757	277,757	235,679	235,679	
4101000020	PROPERTY TAX-SB 813-PRIOR	34,428	70,000	35,000	35,000	
4101000020	PROPERTY TAX-SB 813-PRIOR	119				ROAD DISTRICT NO 1
4101000020	PROPERTY TAX-SB 813-PRIOR	125				ROAD DISTRICT NO 2
4101000020	PROPERTY TAX-SB 813-PRIOR	76				ROAD DISTRICT NO 3
4101000020	PROPERTY TAX-SB 813-PRIOR	486				ROAD DISTRICT NO 4



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4101000020	PROPERTY TAX-SB 813-PRIOR	247				ROAD DISTRICT NO 5 LIBRARY FUND
4101000020	PROPERTY TAX-SB 813-PRIOR	977				
4101000030	PROPERTY TAX-UNSECURED-PRIOR	87,726	125,000	85,000	85,000	ROAD DISTRICT NO 1 ROAD DISTRICT NO 2 ROAD DISTRICT NO 3 ROAD DISTRICT NO 4 ROAD DISTRICT NO 5 LIBRARY FUND
4101000030	PROPERTY TAX-UNSECURED-PRIOR	486				
4101000030	PROPERTY TAX-UNSECURED-PRIOR	494				
4101000030	PROPERTY TAX-UNSECURED-PRIOR	555				
4101000030	PROPERTY TAX-UNSECURED-PRIOR	2,010				
4101000030	PROPERTY TAX-UNSECURED-PRIOR	1,047				
4101000030	PROPERTY TAX-UNSECURED-PRIOR	4,113				
4107000000	SALES AND USE TAXES	8,640,453	8,500,000	9,430,000	9,430,000	COUNTY ROAD FUND
4107000001	SALES AND USE TAX-IN LIEU SUT	2,718,250	2,600,000	2,778,000	2,778,000	
4107000040	SALES AND USE TAXES-TRANSPORT	2,000	2,000	2,000	2,000	
4107000040	SALES AND USE TAXES-TRANSPORT	543,248	571,826	587,826	587,826	
4107000050	SALES AND USE TAXES-LTF BIKE	89,752	77,606	79,446	79,446	
4108000000	SALES TAX-MEASURE K	4,481,131	4,556,130	4,700,000	4,700,000	
4108000410	SALES TAX-MEASURE K-CONGEST	2,237,200	3,005,221	2,697,657	2,697,657	
4109000020	OTHER TAXES-HOTEL & MOTEL	289,767	350,000	300,000	300,000	
4109000030	OTHER TAXES-DOCUMENTARY STAMP	2,178,669	2,200,000	2,300,000	2,300,000	
4109000050	OTHER TAXES-RACEHORSE	3,795	3,000	3,000	3,000	
	<b>TOTAL TAXES</b>	<b>203,856,388</b>	<b>197,351,329</b>	<b>195,686,816</b>	<b>195,686,816</b>	
	<b>LICENSES, PERMITS AND FRANCHISES</b>					
4200000000	LICENSE/PERMITS-ANIMAL	97,618	125,000			RABIES TREATMENT
4201000000	LICENSE/PERMITS-BUSINESS	104,736	100,000	100,000	100,000	
4201000500	LICENSE/PERMITS-PEST CONTL	18,445	14,520	17,500	17,500	
4201000700	LICENSE/PERMITS-APIARY REGI	140	160	160	160	COUNTY ROAD FUND
4202000010	LICENSE/PERMITS-MOBILE HOME	15,413	17,000	17,000	17,000	
4202000030	LICENSE/PERMITS-PLAN CHECK	445,962	502,000	565,752	565,752	
4203000010	LICENSE/PERMITS-ROAD PRIVALEGE	81,738	76,000	90,000	90,000	
4204000400	LICENSES/PERMITS-GUN	6,261	4,000	4,000	4,000	
4204000900	LICENSE/PERMITS-FIRE	38,728	52,000	45,000	45,000	
4204001000	LICENSE/PERMITS-EXPLOSIVES	1,500	1,000	1,400	1,400	
4204040010	PERMITS-AMBULANCE			337,500	337,500	
4204040020	PERSONNEL CERTIFICATION FEE			500	500	
4204040030	PERSONNEL CERT FEE-EMSA			22,000	22,000	
4204040040	LICENSE FEE-EMD			1,000	1,000	

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4204040050	LICENSE FEE-EMR			800	800	
4204040060	LICENSE FEE-EMT			36,000	36,000	
4204040070	LICENSE FEE-MICN			4,000	4,000	
4204040080	LICENSE FEE-PARAMEDIC			4,400	4,400	
4205000090	LICENSE/PERMITS-BURIAL	10,446	10,000	10,000	10,000	
4205000110	LICENSE/PERMITS-MARRIAGES	2,692	2,500	2,750	2,750	
4207000000	LICENSE/PERMITS-CONSTRUCTION	1,183,534	1,315,468	1,480,569	1,480,569	
4208001010	FRANCHISES-GENERAL-CA WATER	145,124	145,000	144,000	144,000	
4208001020	FRANCHISES-GENERAL-PG&E GAS	351,968	352,000	362,000	362,000	
4208001030	FRANCHISES-GENERAL-PG&E ELECTR	1,302,185	1,302,000	1,310,000	1,310,000	
4208001040	FRANCHISES-GENERAL-SOUTHERN (S	307				
4208001050	FRANCHISES-GENERAL-STANDARD GA	233	250	250	250	
4208003010	FRANCHISES-CATV	585,290	561,000	597,000	597,000	
4208003050	FRANCHISES-MISCELLANEOUS	75,856				
4208003050	FRANCHISES-MISCELLANEOUS		63,000	70,000	70,000	COUNTY ROAD FUND
<b>TOTAL LICENSES, PERMITS AND FRANCHISES</b>		<b>4,468,176</b>	<b>4,642,898</b>	<b>5,223,581</b>	<b>5,223,581</b>	
<b>FINES, FORFEITURES, AND PENALTIES</b>						
4301000010	FINES-VEHICLE CODE	602,521	616,000	595,000	595,000	
4301000080	FINES-CHILD RESTRAINT	6,924	8,000	6,000	6,000	
4301000090	MOE-BASE FINES/FEES	5,858,695	5,000,000	5,000,000	5,000,000	
4301000091	MOE-EXCESS FINES/FEES - ST SHR	(1,000,601)	(652,595)	(652,595)	(652,595)	
4305000000	FINES-HAZARDOUS VIOLATIONS	12,725	12,000	12,000	12,000	
4305000010	FINES-OTHER COURT	26,794	40,500	31,000	31,000	
4305000090	FINES-DRUNK DRIVING-STATHAM-SU	125,000	120,000	125,000	125,000	MENTAL HEALTH FUND
4305000110	FINES-SUBST ABUSE-ASSESS PROG	85,000	85,000	85,000	85,000	MENTAL HEALTH FUND
4305000170	FINES-ALCOHOL LAB FEE-SHERIFF		40,000	40,000	40,000	
4305000230	FINES-ROBBERY-THEFT-CRIME PREV	837	1,000	500	500	
4305000240	FINES-TVS FEES	437,263	420,000	450,000	450,000	
4305000250	FINES-OTHER-PROBATION	34,132	35,000	25,000	25,000	
4306800000	FINES-FISH & GAME	19,943	20,000	12,000	12,000	FISH AND GAME
4306900000	FINES-PC 1463.28-EXCESS BAIL	60,228	50,000	40,000	40,000	
4316000000	PENALTIES ON DEL TAXES-COST	278,287	350,000	262,000	262,000	
4316000001	PENALTIES ON DEL TAXES-INT	3,546,120	3,500,000	3,000,000	3,000,000	
4316001000	PENALTIES-DELINQ-SB813	154,606	350,000	100,000	100,000	
4320000000	FINES-CIVIL PENALTY-ENVTL PROT	1,484	25,000	25,000	25,000	

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4320001000	CONSUMER CIVIL PENALTIES		8,000	8,000	8,000	
	<b>TOTAL FINES, FORFEITURES, AND PENALTIES</b>	<b>10,249,957</b>	<b>10,027,905</b>	<b>9,163,905</b>	<b>9,163,905</b>	
	<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>					
4400000000	INTEREST INCOME	903,034	500,000	500,000	500,000	
4400000000	INTEREST INCOME	145,040	200,000	120,000	120,000	COUNTY ROAD FUND
4400000000	INTEREST INCOME	2,710		3,000	3,000	MENTAL HEALTH FUND
4400000000	INTEREST INCOME	1,171				COUNTY HEAD START FUND
4400000000	INTEREST INCOME	4,280	4,912			RABIES TREATMENT
4400000000	INTEREST INCOME	15,826	18,134	13,312	13,312	ROAD DISTRICT NO 1
4400000000	INTEREST INCOME	10,446	11,640	9,692	9,692	ROAD DISTRICT NO 2
4400000000	INTEREST INCOME	2,824	2,978	3,429	3,429	ROAD DISTRICT NO 3
4400000000	INTEREST INCOME	17,136	18,422	20,048	20,048	ROAD DISTRICT NO 4
4400000000	INTEREST INCOME	28,805	32,734	25,295	25,295	ROAD DISTRICT NO 5
4400000000	INTEREST INCOME	3,561	18,000	4,000	4,000	LIBRARY FUND
4400000000	INTEREST INCOME	836				SUPPLE LOCAL LAW ENF FD
4400000000	INTEREST INCOME	631				JUSTICE ASSISTANCE GRANT-ARRA
4400000000	INTEREST INCOME	2,523	2,000	1,000	1,000	DA NARCOTICS ENFORCEMENT
4400000000	INTEREST INCOME	263	300	200	200	SHERIFF NARCOTICS ENFORCEMENT
4400000000	INTEREST INCOME	47,891	50,000	25,000	25,000	RECORDERS MODERNIZATION FUND
4400000000	INTEREST INCOME	6,680	10,500	4,200	4,200	CHILD SUPPORT SERVICES
4400000000	INTEREST INCOME	190,340	250,000	150,000	150,000	COMMUNITY INFRASTRUCTURE FUND
4400000000	INTEREST INCOME	451				SUBSTANCE ABUSE&CRIME PREVENT
4400000000	INTEREST INCOME	515,600	262,578	330,000	330,000	COUNTY CAPITAL OUTLAY FUND
4400000180	INTEREST INCOME-FM GENL RSVD	74,099				COUNTY CAPITAL OUTLAY FUND
4400001100	INTEREST-FS COLLECTIONS/DISBUR	2,231	2,500	1,500	1,500	CHILD SUPPORT SERVICES
4400100100	INTEREST-DELINQ. ACCT RECBL	135,366	214,005	148,000	148,000	
4400100400	INTEREST-PUBLIC GUARDIAN	2,360	25,000	25,000	25,000	MENTAL HEALTH FUND
4410002200	RENTS/SUBLEASE	124,218	99,798	99,798	99,798	
4410002300	RENTS-AGRICULTURAL LEASE	1,943				
4410002500	RENTS-FREEDOM COFFEE	10,500	15,000	15,000	15,000	
4410011600	RENTS/PARKING FACILITY	108,675	118,710	118,710	118,710	
4410020300	RENTS/PROPERTY			8,400	8,400	
4410022700	RENTS/PROPERTY-AMER AG CREDIT	21,368	21,372	21,372	21,372	
4410022900	RENTS/PROPERTY GOLF RANGE	1,200				
4410023100	RENTS/OTHER ADV DISPLAYS		1,200	1,200	1,200	

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ACCOUNT CODE	SOURCE CLASSIFICATION	ACTUAL 2009-2010	ADOPTED 2010-2011	REQUESTED 2011-2012	RECOMMENDED 2011-2012	FUND (GENERAL UNLESS OTHERWISE NOTED)
4410023200	RENTS/DEVILLE APTS LEACHFIELDS		75	75	75	
4410023400	RENTS/CAR POOL PARKING	4,350	4,000	4,000	4,000	
4410023600	RENTS/VA CLINICS	308,285	293,757	297,689	297,689	COUNTY CAPITAL OUTLAY FUND
4410040600	RENTS/OTHER-COMMUNITY CENTER	1,320	2,000	1,320	1,320	
4410041200	RENTS/OTHER-ANIMAL CONTROL-CAT			200	200	
4410041200	RENTS/OTHER-ANIMAL CONTROL-CAT	205	200			RABIES TREATMENT
4410041600	RENTS/OTHER-HONOR FARM	72,930	81,180	81,180	81,180	
4420000000	RENTS/ VENDING MACHINES	5,346	8,000	7,800	7,800	
4422003000	RENTS/CAA-TEL LEASE	10,775	10,775	10,775	10,775	
4440233000	ROYALTIES- OIL & GAS	23,474	20,000	40,787	40,787	
	<b>TOTAL REVENUE FROM USE OF MONEY</b>	<b>2,808,690</b>	<b>2,299,770</b>	<b>2,091,982</b>	<b>2,091,982</b>	
	<b>AID FROM OTHER GOVERNMENTS</b>					
4502000100	ST-HIGHWAY USERS TAX-2104	5,807,977	7,246,952	5,744,356	5,744,356	COUNTY ROAD FUND
4502000200	ST-HIGHWAY USERS TAX-2106	665,640	700,000	705,581	705,581	COUNTY ROAD FUND
4502000300	ST-HIGHWAY USERS TAX-2103			5,900,000	5,900,000	COUNTY ROAD FUND
4502000500	ST-HIGHWAY USERS TAX-2105	3,196,117	3,500,000	3,191,762	3,191,762	COUNTY ROAD FUND
4505120000	ST-UNCLAIMED GAS TAX	742,074	733,000	723,863	723,863	
4505130000	ST-TIMBER YIELD TAX	16				
4505200000	ST-REALIGNMENTT-SALES TAX-SS	26,287,684	24,455,104	27,250,104	27,250,104	
4505210000	ST-REALIGNMT-SALES TAX-HLTH	10,427,494	10,869,250	10,787,956	10,787,956	MENTAL HEALTH FUND
4505220000	ST-REALIGNMENT-SALES TX-HTH-PH	156,671	165,000	165,000	165,000	
4505300000	ST-REALIGNMENT-VLF-MH	6,296,784	6,241,873	6,266,754	6,266,754	
4505320000	ST-REALIGNMENT-VLF-SS	1,158,506	1,100,000	1,130,000	1,130,000	
4505340000	ST-REALIGNMENT-VLF-HLTH	13,796,575	13,332,678	14,246,865	14,246,865	
4505500000	ST-HOMEOWNER PROP TAX	1,303,408	1,260,000	1,250,000	1,250,000	
4505500000	ST-HOMEOWNER PROP TAX	6,814	6,354	6,031	6,031	ROAD DISTRICT NO 1
4505500000	ST-HOMEOWNER PROP TAX	7,996	6,667	7,406	7,406	ROAD DISTRICT NO 2
4505500000	ST-HOMEOWNER PROP TAX	4,926	4,046	4,595	4,595	ROAD DISTRICT NO 3
4505500000	ST-HOMEOWNER PROP TAX	33,348	25,994	32,872	32,872	ROAD DISTRICT NO 4
4505500000	ST-HOMEOWNER PROP TAX	16,258	13,215	15,453	15,453	ROAD DISTRICT NO 5
4505500000	ST-HOMEOWNER PROP TAX	59,393	62,000	62,000	62,000	LIBRARY FUND
4505600000	ST-WILLIAMSON ACT	53				
4509000000	ST-AGRICULTURE	1,790,173	2,065,940	2,646,215	2,646,215	
4510000000	ST-CONSTRUCTION		662,478			COUNTY CAPITAL OUTLAY FUND
4515100000	ST-ELECTION		1,312,884			

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4520000000	ST-CORRECTIONS	416,078	510,000	597,585	597,585	
4520100000	ST-PUBLIC PROTECTION-DA	1,595,516	1,870,480	1,800,984	1,800,984	
4520100049	ST-DA-VICTIM WITNESS		8,475	8,475	8,475	
4520200000	ST-DEPT OF JUSTICE	5,804		5,000	5,000	
4521600000	ST-PUBLIC PROTECTION-SHRF	1,264,468	947,166	900,939	900,939	
4521600057	ST-PUBLIC PROTECTION-SHRF-911	127,222	53,136	44,856	44,856	
4522700000	ST-PUBLIC PROTECTION-PROB	1,381,147	1,400,504	1,569,504	1,569,504	
4522700100	ST-PROB-SB933 PLACEMENT	130,354	100,000	180,000	180,000	
4522700300	ST-PROB-AB636 CWSOIP		35,000	35,000	35,000	
4522700500	ST-PROB-DJJ REALIGNMENT			150,000	150,000	
4522700600	ST-PROB-CCCPIA			1,170,420	1,170,420	
4522704200	ST-REST FINE REBATE	68,556	50,000	50,000	50,000	
4522800000	ST-PUBLIC PROTECTION-OTHER	222,320	138,490	139,100	139,100	
4527000000	ST-DISASTER ASSISTANCE	25,930				
4527100000	ST-LAW ENFORCE TRAINING	417,476	505,110	477,485	477,485	
4527200000	ST-PUBLIC SAFETY-172	36,373,332	33,500,000	37,600,000	37,600,000	
4527300000	ST-COPS	1,691,562	2,193,128	1,881,597	1,881,597	SUPPLE LOCAL LAW ENF FD
4527400000	ST-OCJP-OES-BD OF CORR	1,840,601	2,155,333	2,199,264	2,199,264	
4527600000	ST-ENVIRONMENTAL PROT	751,312	732,740	732,768	732,768	
4527600080	ST-ABANDONED VEHICLE ABATEMENT	23,926	30,000	35,000	35,000	
4528000000	ST-SHRF BOATING SFTY	641,474	586,596	586,596	586,596	
4528200000	ST-MANDATE-SB 90	2,197,300	1,744,511	1,655,526	1,655,526	
4528200000	ST-MANDATE-SB 90	728,407	791,232			MENTAL HEALTH FUND
4529800000	ST-TRIAL COURT-GRANTS/PROG	90,663	91,700	91,700	91,700	
4530110000	ST-ROAD-CONSTRUCTION	5,460,790	7,940,759	1,500,000	1,500,000	COUNTY ROAD FUND
4530110001	ST-ROAD CONSTRUCTION-ST MTCHNG		100,000	100,000	100,000	COUNTY ROAD FUND
4530110002	ST-ROAD CONSTRUCTION-PROP 1B	8,874,991	4,412,456			COUNTY ROAD FUND
4540000000	ST-CAL CHILDREN SVS	1,307,576	4,012,125	3,863,179	3,863,179	
4540100000	ST-CHILD HLTH	1,221,570	925,595	925,595	925,595	
4540200000	ST-CHILDREN/MILK	321,254	235,653	263,272	263,272	
4541000000	ST-MENTAL HEALTH	18,213,597	28,595,780	28,905,950	28,905,950	MENTAL HEALTH FUND
4546000000	ST-SUBSTANCE ABUSE	1,896,627	1,730,201	1,668,504	1,668,504	MENTAL HEALTH FUND
4546500000	ST-PROP 36-SUBSTANCE ABUSE	23,974	108,408			SUBSTANCE ABUSE&CRIME PREVENT
4546600000	ST-SA OFFENDER TREATMENT PROG	312,606				SUBSTANCE ABUSE&CRIME PREVENT
4547000000	ST-OTHER HEALTH	9,498,272	5,997,809	5,612,206	5,612,206	
4547200000	ST-HEALTH	230,270	195,000	195,000	195,000	

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4550000000	ST-PUBLIC ASST-ADM	27,955,477	30,030,826	32,638,353	32,638,353	
4551000000	ST-CHILD SUPPOR-COUNTY'S COST	5,121,429	5,078,534	5,078,534	5,078,534	CHILD SUPPORT SERVICES
4556000000	ST-AGING PROG	2,274,916	2,098,580	2,350,261	2,350,261	
4557000000	ST-OTHER	2,094,266	2,473,020	2,564,137	2,564,137	
4557000000	ST-OTHER		118,000			LIBRARY FUND
4557001000	ST-OTHER-OFC TRAFFIC SAFETY			138,000	138,000	COUNTY ROAD FUND
4557100000	ST-SOCIAL SVS	66,604,741	75,003,737	76,711,299	76,711,299	
4558100000	FEDERAL-SOCIAL SVS-ADM	4,455,590	6,515,590	5,477,766	5,477,766	
4558200000	FEDERAL-SOCIAL SERVICES	147,775,983	160,679,768	155,946,226	155,946,226	
4558200000	FEDERAL-SOCIAL SERVICES	24,771,362	24,213,479	24,611,684	24,611,684	COUNTY HEAD START FUND
4558200000	FEDERAL-SOCIAL SERVICES	9,943,627	11,363,906	10,348,916	10,348,916	CHILD SUPPORT SERVICES
4558200100	FEDERAL-SOCIAL SERVICES-ARRA	960,136	1,370,969	250,000	250,000	COUNTY HEAD START FUND
4558200200	FED-SOCIAL SVS-PROB PQCR			96,296	96,296	
4559100000	FEDERAL-HEALTH	245,297	1,338,918	1,417,066	1,241,418	
4559200000	FEDERAL-HEALTH-MH	1,069,988	1,038,062	1,042,787	1,042,787	MENTAL HEALTH FUND
4559300000	FEDERAL-HEALTH-SUBSTANCE ABUSE	2,193,366	2,547,572	2,585,918	2,585,918	MENTAL HEALTH FUND
4559300100	FEDERAL-HEALTH-SUB AB ARRA	267,906	476,119			SUBSTANCE ABUSE&CRIME PREVENT
4560000000	FEDERAL-CONSTRUCTION	2,759,145	8,601,362	7,555,720	7,555,720	COUNTY ROAD FUND
4561000000	FEDERAL-DIASTER	330				COUNTY ROAD FUND
4562000000	FEDERAL - IN LIEU TAXES	5,222				
4563000000	FEDERAL-COPS	75,000	1,707,318	1,797,020	1,797,020	
4563000000	FEDERAL-COPS		175,705	279,575	279,575	JUSTICE ASSISTANCE GRANT-JAG
4563000000	FEDERAL-COPS	826,773	225,305			JUSTICE ASSISTANCE GRANT-ARRA
4563000100	FEDERAL-COPS-JAG RECOVERY		668,741			
4563000100	FEDERAL-COPS-JAG RECOVERY	169,938	749,790	284,356	284,356	JUSTICE ASSISTANCE GRANT-ARRA
4564000000	FEDERAL-OTHER	505,823	357,000	455,000	455,000	
4564000000	FEDERAL-OTHER	130,632				MENTAL HEALTH FUND
4564000000	FEDERAL-OTHER	40,948		718,721	718,721	WORKFORCE INVESTMENT ACT
4564000000	FEDERAL-OTHER	30	60,000	60,000	60,000	SHERIFF NARCOTICS ENFORCEMENT
4564100000	FEDERAL-DOMESTIC PREPARE	310,193	3,436,924	4,156,490	4,156,490	
4564200000	FEDERAL-WIA	18,749,384	17,685,589	12,362,856	12,362,856	WORKFORCE INVESTMENT ACT
4564301000	FEDERAL-FHWA	73,389	241,870			
4564305000	FEDERAL-TRANSPORTATION		857,880	589,847	589,847	COUNTY ROAD FUND
4564305001	FEDERAL-CONGESTION MITIG		6,353,736	6,242,093	6,242,093	COUNTY ROAD FUND
4565000000	FEDERAL-CDBG	8,851,028	5,854,255	5,815,844	5,815,844	
4565000000	FEDERAL-CDBG	992,079	1,537,895	1,216,323	1,216,323	COUNTY CAPITAL OUTLAY FUND

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4565000001	FEDERAL-CDBG-PASS THRU CITIES		14,036			
4565200000	FEDERAL-CDBG-HOME	4,653,470	4,220,000	4,105,000	4,105,000	
4566000000	FEDERAL-HUD		750,000	760,000	760,000	
4567000000	FEDERAL-AGING/COMMUNITY SVS	3,005,761	7,035,005	3,934,209	3,934,209	
4567010000	FEDERAL-CAA FEMA	45,301	61,971	63,538	63,538	
4567020000	FEDERAL - FEMA	2,108				
4567030000	FEDERAL-FEMA GRANT	148,485	30,000			
4569000000	FEDERAL-OTHER	149,583	200,000	500,000	500,000	
4569000100	FEDERAL-OTHER-FAA	489,757				COUNTY CAPITAL OUTLAY FUND
4569001100	FEDERAL-USDOJ-VAWA STOP			80,000	80,000	
4569008000	FEDERAL-OTHER-ARRA			500,000	500,000	COUNTY CAPITAL OUTLAY FUND
4571000000	OTHER GOV'T AID-CITIES	38,258	60,366	44,129	44,129	
4571000000	OTHER GOV'T AID-CITIES	332,000				COUNTY CAPITAL OUTLAY FUND
4572000000	OTHER GOV'T AID-COUNTIES	70,000	70,000	70,000	70,000	
4572000000	OTHER GOV'T AID-COUNTIES	15,980	167,800	56,200	56,200	COUNTY ROAD FUND
4573000000	OTHER GOV'T AID-SCHOOLS	466,425	450,000	450,000	450,000	
4574000000	OTHER GOV'T AID-OTHER	4,529	2,000	2,000	2,000	
4574000000	OTHER GOV'T AID-OTHER	606,879		37,689	37,689	COUNTY ROAD FUND
4574000000	OTHER GOV'T AID-OTHER	309,219	400,000	400,000	400,000	WORKFORCE INVESTMENT ACT
4574000000	OTHER GOV'T AID-OTHER			5,000	5,000	ROAD DISTRICT NO 2
4574000000	OTHER GOV'T AID-OTHER	2,660				ROAD DISTRICT NO 4
4576000000	OTHER GOVT-REDEVL MNT PASS-THR	2,426,071	2,500,000	3,140,000	3,140,000	
4576000000	OTHER GOVT-REDEVL MNT PASS-THR	278				ROAD DISTRICT NO 3
4576000000	OTHER GOVT-REDEVL MNT PASS-THR	256				ROAD DISTRICT NO 5
4576000000	OTHER GOVT-REDEVL MNT PASS-THR	135,211	145,000	140,000	140,000	LIBRARY FUND
	<b>TOTAL AID FROM OTHER GOVERNMENTS</b>	<b>511,239,109</b>	<b>564,427,450</b>	<b>552,161,171</b>	<b>551,985,523</b>	
	<b>CHARGES FOR CURRENT SERVICES</b>					
4601000000	ASSESSMENT & TAX COLLECTION FE	640,396	650,000	635,000	635,000	
4601000100	ASSESSMENT BOARD APPEALS FEES		120,000	85,000	85,000	
4601002000	PROP TAX ADMIN-SB813	400,433	300,000	300,000	300,000	
4601100000	PROP TAX ADMIN-SEGREG	1,490	3,500	1,160	1,160	
4601200000	REDEMPTION FEES	106,930	140,000	100,000	100,000	
4602002000	PROP TAX ADMIN SB2557-CITIES	2,167,557	2,168,145	2,404,829	2,404,829	
4602003000	PROP TX ADMIN SB2557-LCL DIST	1,638,091	1,627,393	1,675,283	1,675,283	
4603000000	DELINQ TAX SALES ADVTS COST	961	500	1,750	1,750	

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4603000100	DELINQUENT TAX SALES COST	3,803	500	2,000	2,000	
4603000200	DELINQ TX SALES RESEARCH COST	3,181	2,000	5,700	5,700	
4604000100	TAX COLLECTOR SERVICE FEE	36,578	10,000	10,000	10,000	
4604000300	TREASURER -INVESTMENT SVS FEE	753,140	766,711	791,276	791,276	
4604000400	TREASURER -CERT OF TX FEE	945	1,000	1,000	1,000	
4604000600	UNSECURED COLL COST FEE	95,912	94,560	94,560	94,560	
4604000700	TREASURER -WIRE SVS FEE	11				
4604000800	ONLINE-IVR PROPERTY TAX CK FEE	8,747	4,000	9,000	9,000	
4604100000	ASSESSORS-OUTSIDE SEV	1,800	900	2,500	2,500	
4605010000	DIRECT ASSESSMENTS-WEED ABATE	108,853	65,000	60,000	60,000	
4605020000	DIRECT ASSESSMENTS-ABANDONED	(525)	5,000			
4605110000	SPECIAL ASSESSMENTS-CURRENT	(57)				
4608000000	AUDITING & ACCOUNTING FEES	63,813	40,000	50,000	50,000	
4611000100	BENEFITS ADMIN FEE-KAISER	223,157	294,199	283,579	283,579	
4611000200	BENEFITS ADMIN FEE-PUD	6,443	6,440	6,556	6,556	
4611000300	BENEFITS ADMIN FEE-VSP	7,457	7,475	7,018	7,018	
4611000400	BENEFITS ADMIN FEE-COBRA	2,601	300	600	600	
4612000000	ELECTION SERVICES	12,658	1,442,850			
4612020000	ELECTION SVS-CANDIDATE FILG	28,257	20,000	30,000	30,000	
4612030000	ELECTION SVS-STATMNT OF QUAL		61,000	61,200	61,200	
4620000000	LEGAL SERVICES	158,545	109,374	109,374	109,374	
4620006000	LEGAL SERVICES-DA-FORFEITURE		17,760	17,760	17,760	
4620100000	LEGAL SERVICES-STATE PRISONER	54,921	100,000	267,459	267,459	
4620200000	LEGAL SERVICES-COURT APPOINTED	24,740	30,000	30,000	30,000	
4620300000	LEGAL SERVICES-DA	35,212	25,000	25,000	25,000	
4620400000	LEGAL SERVICES-COLLECTOR	12,159	11,000	11,000	11,000	
4620500000	LEGAL SERVICES-MUNI ACTIONS	2,814	3,600	3,600	3,600	
4620600000	LEGAL SERVICES-PUBLIC DEF	48,105		34,000	34,000	
4620700000	LEGAL SERVICES-NARCOTICS ENF	13,867	12,023	12,023	12,023	
4621005000	CONSUMER RECOVERED COST	12,350	20,000	20,000	20,000	
4621005100	DA ENVIRONMENTAL RECOVERED CST	42,255	300,000	300,000	300,000	
4621005200	COMMUN ACCOUNTABILITY PRGM FEE	385				
4623200000	OTHER SVS FEES	74,195	132,830	168,278	168,278	
4623200000	OTHER SVS FEES	556,552	700,000	900,000	900,000	WORKFORCE INVESTMENT ACT
4623202000	CO CLERK-MARRIAGE FEES	20,050	36,000	36,000	36,000	
4623207000	PURCHASING SVS	219,631	79,650	68,000	68,000	



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4623209000	DATA PROCESSING SVS	1,491,757	1,365,416	1,278,850	1,278,850	COUNTY ROAD FUND
4623240510	OTHER SVCS-EMSYSTEM			222,900	222,900	
4625100000	PLANNING & ENGINEERING SVS	171,583	300,000	300,000	300,000	
4625100000	PLANNING & ENGINEERING SVS	9,815	3,750	3,300	3,300	
4625100300	PLANNING-ADMIN FEE-DEV	3,173	3,000	3,500	3,500	
4625100550	PLANNING SVS-DEVELOP DIVISIN	635,044	633,663	635,000	635,000	
4625101400	CODE ENFORCEMENT CITATION FEE	38,206	10,000	10,000	10,000	
4625103000	PLAN CHECK FEES	41,760	40,000	40,000	40,000	
4625103900	PLANNING SVS-NEW COMMUNITIES	8,282	5,000	15,000	15,000	
4625104700	PLANNING SVS-GEOGRAPHIC INFO	46,316	80,000	25,000	25,000	
4625105030	GREEN BUILDING STANDARDS FEE	492	500	600	600	
4625110400	SURVEYORS SVS	85,467	150,000	150,000	150,000	
4625110900	SURVEYORS SVS-DOC REVIEW	23,980	30,000	30,000	30,000	
4625120100	HAZARDOUS MATERIALS FEES	782,454	741,869	729,112	729,112	
4625120380	HAZARDOUS MATERIALS INVENTORY	16,236	16,500	16,500	16,500	
4625710000	ESTATE FEES - PUBLIC ADM	120,589	145,000	145,000	145,000	
4625711000	ESTATE FEE - PA-CONTRA-COUNSEL	(40,327)	(44,000)	(44,000)	(44,000)	
4625720000	ESTATE FEE-ESCHEATED FUNDS	18,011				RABIES TREATMENT
4625730000	ESTATE INVESTMENT MGMT FEE-PA	14,570		10,000	10,000	
4626200000	INSPECTION FEES	653	500	700	700	
4626250000	REVIEW_INSPECTION FEES - NPDES	640				
4626260000	INSPECTION FEES-GRAIN SCALE	7,674	7,474	8,020	8,020	
4626290000	INSPECTION FEES-TEST WEIGHING/	470,840	447,305	468,000	468,000	
4626510100	CIVIL PROCESS FEES	564	480	480	480	
4626510200	CIVIL PROCESS SVS-SHRF	421,433	415,000	450,000	450,000	
4626510600	CIVIL PROCESS SVS-SHRF-AUTOMAT	68,342	244,132	203,016	203,016	
4626511000	CIVIL PROCESS SVS-SHRF-VEHICLE	107,563	100,000	77,272	77,272	
4627102000	AGRICULTURAL-CIVIL PENALTIES	11,351	16,700	14,100	14,100	RECORDERS MODERNIZATION FUND
4627120000	HUMANE SVS			15,000	15,000	
4627120000	HUMANE SVS	14,652	15,000			RECORDERS MODERNIZATION FUND
4627210000	RECORDING FEE	1,846,923	2,220,000	2,250,000	2,250,000	
4627210010	RECORDING-MICROGRAPHICS FEE	182,685	180,000	175,000	175,000	RECORDERS MODERNIZATION FUND
4627210020	RECORDING-EQUIP FEE	514,151	550,000	520,000	520,000	
4627210030	RECORDING-COUNTY CLERK	105,447	95,000	100,000	100,000	
4627240000	RECORDING-COPY FEE-VITAL	192,554	200,000	200,000	200,000	
4627250000	RECORDING-MARRIAGE ISSUE	2,692	3,000	3,000	3,000	

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4627251700	RECORDING-INDEXING FEE	343,612	400,000	350,000	350,000	
4629100000	COURT FEES & COSTS	1,259,401	1,300,200	1,337,200	1,337,200	
4629110000	COURT FEES & COSTS-CONCILIATN	860	500	1,000	1,000	
4629144000	COURT FEES & COSTS-COLL ADM	553,427	500,000	500,000	500,000	
4629145100	COURT FEES - NIGHT COURT	1,230				
4629200100	DA-CASE EXPONGEMENT FEE		10,000	10,000	10,000	
4629426000	PROBATION-SUPERVISOR	420,761	420,000	285,000	285,000	
4629428000	PROBATION-RESTUTION FEE	35,744	40,000	28,000	28,000	
4629429000	PROBATION-DIVERSION	41,815	40,000	22,000	22,000	
4629431000	PROBATION-INVESTIGATION	84	1,000	65	65	
4629432000	PROBATION-STEPPARENT ADOP	16,762	16,000			
4629444000	PROBATION-REST FINE ADM	17,630	22,011	15,000	15,000	
4629465000	PROBATION-JUV RECORD SEAL	4,800	4,000	7,000	7,000	
4629467000	LIVESCAN FEES	22,710	19,500	20,500	20,500	
4629609000	LAW ENF SVS-BOOKING-CONVICT	81,123	75,000	70,000	70,000	
4629800000	LAW ENF SVS	32,230	30,000	28,000	28,000	
4629800100	LAW ENF SVS-SUBPOENA GC 68097	2,090				
4629800400	LAW ENF SVS-SPECIAL EVENT	72,514	35,000	45,000	45,000	
4629802500	LAW ENF SVS-REMOVAL & STORAGE	157,091	160,942	265,320	265,320	
4629802600	LAW ENF SVS-FALSE ALARM FEES	27,395	68,700	35,000	35,000	
4629803700	LAW ENF SVS-INVESTIGA FEE	550	700	700	700	
4629804000	LAW ENF SVS-TOWED VEHICLE FEE	30,556	36,804	37,000	37,000	
4629811400	LAW ENF SVS-LATHROP	4,900,095	4,450,085	4,287,682	4,287,682	
4629811500	LAW ENF SVS-OTHER COUNTIES	427,653	350,000	400,000	400,000	
4629811600	LAW ENF SVS-SCHOOLS	30,628	64,000			
4629811700	LAW ENF SVS-MTN HOUSE	1,112,864	1,039,955	1,020,670	1,020,670	
4629820000	LAW ENF SVS-CT SECURITY	7,125,981	7,909,213	8,242,439	8,242,439	
4630100000	ROAD & STREET SVS	183,846	94,600	120,200	120,200	COUNTY ROAD FUND
4630100000	ROAD & STREET SVS	500	500	500	500	ROAD DISTRICT NO 4
4630200040	TRAFFIC MITIGATION-LODI	205		500	500	COMMUNITY INFRASTRUCTURE FUND
4630200110	TRAFFIC MITIGATION-TRACY	811	1,000	1,000	1,000	COMMUNITY INFRASTRUCTURE FUND
4630200120	TRAFFIC MITIGATION-LOCAL		7,500	7,500	7,500	COMMUNITY INFRASTRUCTURE FUND
4630200290	TRAFFIC MITIGATION-ALTERNATIVE	3,844	82,500	82,500	82,500	COMMUNITY INFRASTRUCTURE FUND
4630200410	RTIF-SJCOG-COUNTY	276,621	275,000	200,000	200,000	COMMUNITY INFRASTRUCTURE FUND
4630200411	RTIF-TRAFFIC IMPACT FEE-STKN	50,800	250,000	50,000	50,000	COMMUNITY INFRASTRUCTURE FUND
4630200412	RTIF-TRAFFIC IMPACT FEE-LODI	15,981	50,000	25,000	25,000	COMMUNITY INFRASTRUCTURE FUND

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4630200413	RTIF-TRAFFIC IMPACT FEE-MTC	148,416	100,000	125,000	125,000	COMMUNITY INFRASTRUCTURE FUND
4630200414	RTIF-TRAFFIC IMPACT FEE-TRACY	2,925	50,000	25,000	25,000	COMMUNITY INFRASTRUCTURE FUND
4630200415	RTIF-TRAFFIC IMPACT FEE-ESCALO		100	500	500	COMMUNITY INFRASTRUCTURE FUND
4630200416	RTIF-TRAFFIC IMPACT FEE-RIPON		2,500	1,000	1,000	COMMUNITY INFRASTRUCTURE FUND
4630200417	RTIF-TRAFFIC IMPACT FEE-LTHROP	20,655	15,000	30,000	30,000	COMMUNITY INFRASTRUCTURE FUND
4630200600	TIMF-ADMINISTRATION	12,267	15,000	5,000	5,000	COMMUNITY INFRASTRUCTURE FUND
4630200619	TIMF-STKN-LODI-LOCKEFORD LOCAL	118,182	300,000	100,000	100,000	COMMUNITY INFRASTRUCTURE FUND
4630200621	TIMF-LINDEN-ESCALON-RIPN LOCAL	17,207	12,000	20,000	20,000	COMMUNITY INFRASTRUCTURE FUND
4630200623	TIMF-TRACY-MNTCA-LATHROP LOCAL	47,293	100,000	30,000	30,000	COMMUNITY INFRASTRUCTURE FUND
4630200624	TIMF-REGIONAL COUNTYWIDE	121,862	200,000	150,000	150,000	COMMUNITY INFRASTRUCTURE FUND
4630200625	TIMF-ALTERNATIVE MODES CNTYWD	12,267	15,000	15,000	15,000	COMMUNITY INFRASTRUCTURE FUND
4630200750	TIMF-NON CONGESTION MGMT REGIO	7,593	5,000	2,500	2,500	COMMUNITY INFRASTRUCTURE FUND
4630200760	TIMF-CONGESTION MGMT REGIONAL	4,141	2,000	2,000	2,000	COMMUNITY INFRASTRUCTURE FUND
4630210000	IMPACT MITIGATION FEE-TIMF-ADM	4,669	150,000	155,000	155,000	COMMUNITY INFRASTRUCTURE FUND
4630260170	TRAF MIT-FLAG CITY-CONGEST		8,000	8,000	8,000	COMMUNITY INFRASTRUCTURE FUND
4630260180	TRAF MIT-FLAG CITY-NON-CONGEST		12,000	12,000	12,000	COMMUNITY INFRASTRUCTURE FUND
4630300000	FIRE FACILITY-IMPACT MITIG	27,877				COMMUNITY INFRASTRUCTURE FUND
4630300300	FIRE FACILITY-MANTECA-LATHROP	(4,012)	20,000	10,000	10,000	COMMUNITY INFRASTRUCTURE FUND
4630300310	FIRE FACILITY-ESCALON	9,058	10,000	10,000	10,000	COMMUNITY INFRASTRUCTURE FUND
4630300320	FIRE FACILITY-RIPON	8,142	15,000	15,000	15,000	COMMUNITY INFRASTRUCTURE FUND
4630300330	FIRE FACILITY-WATERLOO-MORADA	(2,280)	10,000	5,000	5,000	COMMUNITY INFRASTRUCTURE FUND
4630300340	FIRE FACILITY-MOKELUMNE	6,744	15,000	15,000	15,000	COMMUNITY INFRASTRUCTURE FUND
4630300350	FIRE FACILITY-TRACY	(21,422)	10,000	10,000	10,000	COMMUNITY INFRASTRUCTURE FUND
4630300360	FIRE FACILITY-CLEMENTS	537	10,000	10,000	10,000	COMMUNITY INFRASTRUCTURE FUND
4630300370	FIRE FACILITY-WOODBRIDGE	(1,738)	10,000	10,000	10,000	COMMUNITY INFRASTRUCTURE FUND
4630300380	FIRE FACILITY-DELTA	(18,207)				COMMUNITY INFRASTRUCTURE FUND
4630310000	FIRE FACILITY-ADMIN	804	2,325	2,325	2,325	COMMUNITY INFRASTRUCTURE FUND
4630310210	FIRE FACILITY-PROCESSING	536	1,550	1,550	1,550	COMMUNITY INFRASTRUCTURE FUND
4630400600	WATER IMPACT-STKN EAST WATER	80,877	150,000	100,000	100,000	COMMUNITY INFRASTRUCTURE FUND
4630410000	WATER IMPACT-ADMIN	4,044	10,000	5,000	5,000	COMMUNITY INFRASTRUCTURE FUND
4632510000	UTILITY FEES-GENERAL	2,160	8,000	7,000	7,000	
4632510000	UTILITY FEES-GENERAL	150				COUNTY ROAD FUND
4636100000	ENGINEERING SVCS-PW	153,553	237,500	305,000	305,000	COUNTY ROAD FUND
4636100500	PLANNING REFERRING FEE	142,572	180,000	200,000	200,000	COUNTY ROAD FUND
4636101000	ENGINEERING SVCS-PW DEVELOPMEN	294,868	630,190	563,500	563,500	COUNTY ROAD FUND
4636101000	ENGINEERING SVCS-PW DEVELOPMEN					COUNTY ROAD FUND

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4636120000	ENGINEERING SVCS-PW-FACILITIES	21,500	25,000	25,000	25,000	
4636120000	ENGINEERING SVCS-PW-FACILITIES	63,201	41,800	163,500	163,500	COUNTY ROAD FUND
4640100000	HEALTH SVS	565,317	540,000	540,000	540,000	
4640100000	HEALTH SVS	117,588	165,000	165,000	165,000	MENTAL HEALTH FUND
4640100200	HEALTH SVS-VITAL ST DEATH CERT	174,175	180,000	180,000	180,000	
4640110000	HEALTH SVS-LAB	1,106,593	615,355	615,355	615,355	
4640111000	HEALTH SVS-CLINIC-CONFIDE	36,226				
4641000000	HEALTH SVS-ENVIRONMENTAL HLTH	4,102,078	4,414,346	4,589,628	4,589,628	
4643000000	MH-MEDI-CAL	13,571,188	14,830,554	15,578,487	15,578,487	MENTAL HEALTH FUND
4643010000	MH-HEALTH SVS-ADM	2,351,279	3,179,415	3,131,868	3,131,868	MENTAL HEALTH FUND
4643100000	MH-MEDICARE	52,913	130,040	130,915	130,915	MENTAL HEALTH FUND
4643100200	MH-MEDICARE-PART D	2,321,492	2,310,000	2,289,014	2,289,014	MENTAL HEALTH FUND
4643200000	MH-MEDICATION-CATS	182,218	388,876	388,876	388,876	MENTAL HEALTH FUND
4643200100	MH-OFC OF ED AB3632 CHILDREN	834,043	667,235	734,916	734,916	MENTAL HEALTH FUND
4643300000	MH-MEDICATION-PATIENTS	322,368	445,075	458,450	458,450	MENTAL HEALTH FUND
4643300010	MH-HLTH-PATIENTS-SACPA	565	1,000			MENTAL HEALTH FUND
4643348000	MH-PATIENT SVS-CO DEPT	94,795	117,800	29,850	29,850	MENTAL HEALTH FUND
4643400000	MH-HEALTH SVS-INSURANCE	240,565	211,800	196,680	196,680	MENTAL HEALTH FUND
4643410000	MH-HEALTH SVS-BRIGHT HOUSE	79,140	140,000	235,918	235,918	MENTAL HEALTH FUND
4643420000	MH-HEALTH SVS-HELATHY FAMIL	58,264	35,000	37,500	37,500	MENTAL HEALTH FUND
4643440000	MH-HEALTH SVS-ACTIVITY CTR	1,522,936	1,637,110	1,597,886	1,597,886	MENTAL HEALTH FUND
4643457000	MH-CHILDREN'S SVS-EPSDT	3,206,848	2,474,879	2,892,505	2,892,505	MENTAL HEALTH FUND
4643700000	MH-MEDICATION-MEDI-CAL	3,121,502	3,298,000	3,275,911	3,275,911	MENTAL HEALTH FUND
4643700520	MH-MEDICATION-CHILDREN SVS	8	593	593	593	MENTAL HEALTH FUND
4643700530	MH-MEDICATION-LODI CLINIC	6,715	27,972	27,972	27,972	MENTAL HEALTH FUND
4643700550	MH-MEDICATION-IN PATIENT	238,894	335,131	335,131	335,131	MENTAL HEALTH FUND
4643700610	MH-MEDICATION-OLDER ADULT SVS	3,360	1,304	30,000	30,000	MENTAL HEALTH FUND
4643700620	MH-MEDICATION-TRANSCULTURAL	4,652	17,245	20,000	20,000	MENTAL HEALTH FUND
4643700630	MH-MEDICATION-CRISIS	27,445	91,062	110,730	110,730	MENTAL HEALTH FUND
4643700680	MH-MEDICATION-BLUE CROSS MC	23,843	40,000	40,000	40,000	MENTAL HEALTH FUND
4643700690	MH-MEDICATION-MISC INS	42,478	50,000	50,000	50,000	MENTAL HEALTH FUND
4643700760	MH-MEDICATION-BRIGHT HOUSE	5,660	4,184	4,184	4,184	MENTAL HEALTH FUND
4643700800	MH-MEDICATION-TRACY	10,990	29,410	29,410	29,410	MENTAL HEALTH FUND
4643700850	MH-MEDICATION-MHSA	22,372	60,447	60,447	60,447	MENTAL HEALTH FUND
4643700860	MH-MEDICATION-CONREP	162	3,555	3,555	3,555	MENTAL HEALTH FUND
4643736000	MH-PHARM-CASH BOX	71,244	67,980	67,980	67,980	MENTAL HEALTH FUND

**COUNTY OF SAN JOAQUIN  
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**SCHEDULE 5  
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND**

ACCOUNT CODE	SOURCE CLASSIFICATION	ACTUAL 2009-2010	ADOPTED 2010-2011	REQUESTED 2011-2012	RECOMMENDED 2011-2012	FUND (GENERAL UNLESS OTHERWISE NOTED)
4643800000	MH-HEALTH SVS-MISC	168,211	147,795	250,390	250,390	MENTAL HEALTH FUND
4643900000	CONSERVATORSHIP FEE	506,521	565,000	465,000	465,000	MENTAL HEALTH FUND
4644019000	MH-RX-EXP-RFND-RPLCMT	1,307	3,000	3,000	3,000	MENTAL HEALTH FUND
4645000000	PATIENT FEES	15,900	20,000	18,000	18,000	
4645100000	DRUG PROG-MEDI-CAL SVS	409,189	265,566	228,199	228,199	MENTAL HEALTH FUND
4645200000	DRUG PROG-PATIENT FEES	573,755	320,074	332,074	332,074	MENTAL HEALTH FUND
4646000000	CAL CHILDREN SVS FEES	2,280	2,500	2,500	2,500	
4646010000	CAL CHILDREN SVS-ASSESSMENT	1,800	2,500	2,500	2,500	
4646490000	CAL CHILDREN SVS-HLTH SVS-MISC	188				
4648000000	INSTITUTIONAL CARE/SVS	856	1,000	1,000	1,000	
4648000000	INSTITUTIONAL CARE/SVS	55,292	86,321	86,321	86,321	MENTAL HEALTH FUND
4648020080	INSTITU CARE/SVS-HOME DETECT	194,669	190,835	170,000	170,000	
4648020090	INSTITU CARE/SVS-JAIL/HONOR	343,638	200,000	300,000	300,000	
4648020100	INSTITU CARE/SVS-WORK FURLOUG	15,222	14,705	5,000	5,000	
4648020250	INSTITU CARE/SVS-SHRF-WORK PRO	885,599	998,731	870,000	870,000	
4648020260	INSTITU CARE/SVS-INMATE VISIT	13,062	14,000	16,000	16,000	
4648040000	INSTITU CARE/SVS-SUB ABUSE PRE		214,881	214,881	214,881	MENTAL HEALTH FUND
4648040120	INSTITU CARE/SVS-COURT WARDS	136,577	122,000	120,000	120,000	
4648041000	INSTITU CARE/SVS-SUB A-DRUNK	15,190	25,000	15,000	15,000	MENTAL HEALTH FUND
4659710000	SOCIAL ASST-ADOPTION FEE	1,000				
4660000000	LIBRARY SVS	297,122	180,000	120,000	120,000	LIBRARY FUND
4670000600	PARKS-MAGEE	15,915	17,000	18,000	18,000	
4670000700	PARKS-MOSSDA	57,320	57,000	55,000	55,000	
4670000800	PARKS-OAK GROVE	165,493	164,000	166,000	166,000	
4670001200	PARKS-DOS RE	38,003	42,000	36,000	36,000	
4670001500	PARKS-USERS-LITTLE LEAGUE	1,600	2,200	2,200	2,200	
4670001900	PARKS-WESTGAT	17,580	25,000	23,000	23,000	
4670002000	PARKS-OTHER	42,634	7,500	18,500	18,500	
4670002100	PARKS-DOS RE	66,741	89,000	72,000	72,000	
4670002200	PARKS-MICKE GROVE	441,472	420,000	445,000	445,000	
4670002400	PARKS-WESTGATE	10,622	11,000	11,000	11,000	
4670002600	PARKS-REGION	25,185	14,000	10,000	10,000	
4670002700	PARKS-RESERVATION	13,930	13,500	13,500	13,500	
4670002800	PARKS-OAK GROVE	15,807	16,000	18,000	18,000	
4670003000	PARKS-REPROCESSING FEES	370				
4670003100	PARKS-ZOO ADMISSION FEE	295,712	255,000	310,000	310,000	

**COUNTY OF SAN JOAQUIN  
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**SCHEDULE 5  
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND**

ACCOUNT CODE	SOURCE CLASSIFICATION	ACTUAL 2009-2010	ADOPTED 2010-2011	REQUESTED 2011-2012	RECOMMENDED 2011-2012	FUND (GENERAL UNLESS OTHERWISE NOTED)
4670003200	PARKS-ANNUAL PASSES	15,590	15,000	15,000	15,000	
4670003400	PARKS- MISC FEES		6,000	6,000	6,000	
4670090010	PARKS-CONCESSION FEES-SNACK	17,215	12,000	12,000	12,000	
4670090110	PARKS-CONCESSION FEES-AMUSE	40,116	28,000	26,000	26,000	
4670090250	PARKS-CONCESSION FEES-REGIONL	8,733	16,000	10,000	10,000	
4670091000	PARKS-OPERATIONAL PERMIT FEES	1,800	1,000	1,000	1,000	
4670092000	PARKS-FUN TOWN UTILITIES REIMB	6,616	6,000	6,000	6,000	
4670094000	PARKS-RENTAL FEE-MICKE GRV	170,355	193,000	190,000	190,000	
4670094090	PARKS-HARMONEY	2,320	1,700	1,500	1,500	
4670094180	PARKS-OAK GROVE	54,238	52,000	56,000	56,000	
4670100000	OTHER CHARGES-NON BOS DIST	993,931	1,038,657	879,297	879,297	
4670200000	A-87 CHARGES-NON BOS SD	620,722	549,742	625,463	625,463	
4680104300	OTHER FEES-DOMESTIC VIO CERT	1,000	600	1,000	1,000	
<b>TOTAL CHARGES FOR CURRENT SERVICES</b>		<b>74,840,951</b>	<b>80,448,849</b>	<b>80,405,592</b>	<b>80,405,592</b>	
<b>MISCELLANEOUS REVENUES</b>						
4702000000	PRIVATE DONATION-AID FR OTHER	12,636	28,000	2,500	2,500	
4702000000	PRIVATE DONATION-AID FR OTHER	7,119				COUNTY ROAD FUND
4702007900	PRIVATE PARTIES CONT-KAISER GR	25,000	25,000			
4702054130	NUTRITION PROGRAM INCOME	97,713	107,818	100,103	100,103	
4704200000	SALE OF FIXED EQUIP/FURN	7,070				
4704200000	SALE OF FIXED EQUIP/FURN	41,135	24,000	100,000	100,000	COUNTY ROAD FUND
4704200000	SALE OF FIXED EQUIP/FURN	850				MENTAL HEALTH FUND
4704300000	SALE OF GOODS MATERIALS	86,341	82,450	68,100	68,100	
4704300000	SALE OF GOODS MATERIALS	320				COUNTY ROAD FUND
4704300001	SALE OF GOODS MATERIAL-GIS	5,347	4,000	2,000	2,000	
4704300002	SALE OF GOODS MATERIALS-CD	5,779	15,000	5,000	5,000	
4704310000	SALE OF RECYCLED MATERIAL	12,764		4,000	4,000	
4704400000	OTHER SALES/SVS	153,390	74,500	126,800	126,800	
4706000000	RETURNED CHECK FEES	44,468	43,700	35,450	35,450	
4706000000	RETURNED CHECK FEES	50	100	100	100	COUNTY ROAD FUND
4706100000	UNCLAIMED MONEY & CASH OVERAGE	26,918	44,599	15,100	15,100	
4706200000	OUTLAWED WARRANTS	15,583	50,000	50,000	50,000	
4706200000	OUTLAWED WARRANTS	1,537	500	500	500	COUNTY ROAD FUND
4706200000	OUTLAWED WARRANTS	8,538	6,470	7,050	7,050	MENTAL HEALTH FUND
4706200000	OUTLAWED WARRANTS	3,083				WORKFORCE INVESTMENT ACT

**COUNTY OF SAN JOAQUIN  
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**SCHEDULE 5  
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND**

ACCOUNT CODE	SOURCE CLASSIFICATION	ACTUAL 2009-2010	ADOPTED 2010-2011	REQUESTED 2011-2012	RECOMMENDED 2011-2012	FUND (GENERAL UNLESS OTHERWISE NOTED)
4706200000	OUTLAWED WARRANTS	27				COUNTY HEAD START FUND
4706200000	OUTLAWED WARRANTS	789				RABIES TREATMENT
4706200000	OUTLAWED WARRANTS	37				CHILD SUPPORT SERVICES
4706300000	FEES FROM EMPLOYEES	815	1,000	1,000	1,000	
4706300000	FEES FROM EMPLOYEES	21	500	650	650	MENTAL HEALTH FUND
4706500000	RETURNED CHECKS-NSF	(561)		(200)	(200)	
4707000000	OTHER MISC REVENUES	343,226	319,707	280,492	280,492	
4707000000	OTHER MISC REVENUES	12,185	10,000	5,000	5,000	COUNTY ROAD FUND
4707000000	OTHER MISC REVENUES	513	338,566	521,000	521,000	MENTAL HEALTH FUND
4707000000	OTHER MISC REVENUES	44,702	28,195	20,242	20,242	WORKFORCE INVESTMENT ACT
4707000000	OTHER MISC REVENUES	15				COUNTY HEAD START FUND
4707000000	OTHER MISC REVENUES	198				RABIES TREATMENT
4707000047	DEPOSITS-REFUNDABLE CLEANING	100	2,500			
4707000200	OTHER MISC REV-ABANDONMENT	1,120	1,000	5,000	5,000	COUNTY ROAD FUND
4707003000	OTHER-PENALTIES			175,000	175,000	
4707010000	OTHR-REV APPLICABLE TO PRIOR Y	(84,731)				
4708000000	REBATES & REFUNDS	41,585		150	150	COUNTY ROAD FUND
4708000000	REBATES & REFUNDS	3,000				COUNTY CAPITAL OUTLAY FUND
4708100000	RECOVERED DAMAGES	4,512	3,500	1,300	1,300	
4708100000	RECOVERED DAMAGES	75,007	30,000	50,000	50,000	COUNTY ROAD FUND
4708100100	RESTITUTION	470		500	500	
4708100100	RESTITUTION	153	500			RABIES TREATMENT
4709000000	COST REIMBURSEMENTS	1,615,655	1,196,754	1,306,453	1,306,453	
4709000000	COST REIMBURSEMENTS	19,121		20,008	20,008	MENTAL HEALTH FUND
4709003000	COST REIMB-EEDD-WIA		85,419			
4710000000	SEIZED ASSSETS FORFEITURES	9,206	16,337	29,608	29,608	
4710000000	SEIZED ASSSETS FORFEITURES	44,952	40,000	40,000	40,000	DA NARCOTICS ENFORCEMENT
4710000000	SEIZED ASSSETS FORFEITURES	5,306	4,700			SHERIFF NARCOTICS ENFORCEMENT
4711000000	REBATES & REFUNDS	4,202	2,000	3,000	3,000	
4711000000	REBATES & REFUNDS	11,494				MENTAL HEALTH FUND
4711000001	REBATES N REFUNDS-ACO USE ONLY	199,319				
4711100000	REBATES-COMM TRMT SVS	64,163	100,000	104,000	104,000	MENTAL HEALTH FUND
	<b>TOTAL MISCELLANEOUS REVENUES</b>	<b>2,972,242</b>	<b>2,686,815</b>	<b>3,079,906</b>	<b>3,079,906</b>	
	<b>OTHER FINANCING SOURCES</b>					
4800000000	OPER TRF-IN	4,779,200	5,815,701	6,222,282	6,222,282	

**COUNTY OF SAN JOAQUIN  
2011-2012**

**SCHEDULE 5  
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND**

ACCOUNT CODE	SOURCE CLASSIFICATION	ACTUAL 2009-2010	ADOPTED 2010-2011	REQUESTED 2011-2012	RECOMMENDED 2011-2012	FUND (GENERAL UNLESS OTHERWISE NOTED)
4800000000	OPER TRF-IN		500,000	500,000	500,000	MENTAL HEALTH FUND
4800000000	OPER TRF-IN		75,692	71,370	71,370	RECORDERS MODERNIZATION FUND
4800000000	OPER TRF-IN	205,248				CHILDREN&FAMILIES PROGRAM
4800000000	OPER TRF-IN	96,311				SUBSTANCE ABUSE&CRIME PREVENT
4800000400	OPER TRF-FM CPTL FAC FEE PROG	1,362,156	1,362,156	1,362,156	1,362,156	
4800000710	OPER TRF-FM CCF			240,000	240,000	
4800009000	OPER TRF-FM GENERAL FUND	1,215,805	889,642	813,119	813,119	MENTAL HEALTH FUND
4800009000	OPER TRF-FM GENERAL FUND	164,447				SUBSTANCE ABUSE&CRIME PREVENT
4800010000	OPER TRF-IN	3,809,553	10,487,776	1,860,997	1,860,997	
4800010000	OPER TRF-IN	3,305,781				COUNTY CONTINGENCY FUND
4800010000	OPER TRF-IN	129,845	79,205	150,000	150,000	COUNTY ROAD FUND
4800010000	OPER TRF-IN	1,057,880	799,798			RABIES TREATMENT
4800010000	OPER TRF-IN	207,194	186,355	179,247	179,247	LIBRARY FUND
4800010000	OPER TRF-IN	342,544				JUSTICE ASSISTANCE GRANT-JAG
4800010000	OPER TRF-IN			434,500	434,500	COUNTY CAPITAL OUTLAY FUND
4800013000	OPER TRF-FM FLOOD CONTROL	500				
4800060000	OPER TRF-FM CAPITAL OUTALY			8,727,000	8,727,000	
4800170000	OPER TRF-FM EQUIP AUTOMATION	434,074	1,062,762	1,100,000	1,100,000	
4800180000	OPER TRF-FM DA-NARCOTICS	297,000		40,000	40,000	
4800190000	OPER TRF-FM ASSESSOR AUTOM	214,000	142,200	36,961	36,961	
4800210000	OPER TRF-FM DNA CO SHR PROP 69	76,268	80,000	76,200	76,200	
4800220000	OPER TRF-FM RYAN WHITE CONSORT	4,045				
4800230000	OPER TRF-FM PUB HEALTH TR	19,198				
4800260000	OPER TRF-FM AB1288-MH	1,631,677	1,610,759	1,610,759	1,610,759	MENTAL HEALTH FUND
4800280000	OPER TRF-FM AB1288-HEALTH SVS	331,881	331,881	331,881	331,881	
4800320000	OPER TFR-FM REC SSN TRUNC P FD			250,000	250,000	
4800320000	OPER TFR-FM REC SSN TRUNC P FD	150,000	150,000			RECORDERS MODERNIZATION FUND
4800400000	OPER TRF-FM SOC SV TR-FOSTR CR	1,158,506	1,100,000	1,130,000	1,130,000	
4800490000	OPER TRF-FM GF TO H PH TR-VLF	449,768	434,645	464,449	464,449	
4800520000	OPER TRF-FM CHILD RESTRAINT TR	13,036	75,000	75,424	75,424	
4800570000	OPER TRF-FM AB1288 VLF-MH	6,296,784	6,241,873	6,266,754	6,266,754	MENTAL HEALTH FUND
4800590000	OPER TRF-FM BIO-TERRORISM TR	1,449,173	650,000	650,000	650,000	
4800660000	OPER TRF-FM FARM ADVISORS TR		28,000	26,871	26,871	
4800670000	OPER TRF-FM INMATE WELFARE	1,112,590	1,150,000	1,200,000	1,200,000	
4800810000	OPER TRF-FM HOSPITAL COP PROJ-	7,513,083	7,590,005	7,589,649	7,589,649	
4800850000	OPER TRF-FM CONTINGENCY	14,223,504				



**COUNTY OF SAN JOAQUIN  
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**SCHEDULE 5  
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND**

ACCOUNT CODE	SOURCE CLASSIFICATION	ACTUAL 2009-2010	ADOPTED 2010-2011	REQUESTED 2011-2012	RECOMMENDED 2011-2012	FUND (GENERAL UNLESS OTHERWISE NOTED)
4800900000	OPER TRF-FM MH		124,076	145,000	145,000	MENTAL HEALTH FUND
4800900000	OPER TRF-FM MH			148,072	148,072	
4800910000	OPER TRF-FM HSA	2,000,000				COUNTY CAPITAL OUTLAY FUND
4801080000	OPER TRF-FM CHILD SUPPORTF	241,036	243,286	244,611	244,611	
4801180100	OPER TRF-FM DOMESTIC VIOL FD	107,792	147,735	147,735	147,735	
4801210000	OPER TRF-FM FISH AND GAME	9,291	7,000	7,000	7,000	
4801220000	OPER TRF-FM CHILD AND FAMILY	64,216	100,000	100,000	100,000	
4801220000	OPER TRF-FM CHILD AND FAMILY	778,651	1,211,180	1,270,156	1,270,156	CHILDREN&FAMILIES PROGRAM
4801230000	OPER TRF-FM SHRF-CAL ID	580,761	1,023,105	1,326,495	1,326,495	
4801231000	OPER TRF-FM SHRF-MISC TRUSTS	70,000	70,000	70,000	70,000	
4801400000	OPER TRF-FM COM INFRASTURE	657				COUNTY ROAD FUND
4801410000	OPER TRF-FM PARK ACTY TR	177,490	301,810	8,000	8,000	
4801430000	OPER TRF-FM GLASY-WINGED		16,022			
4801460000	OPER TRF-FM VITAL STATS	3,000		41,000	41,000	
4801460000	OPER TRF-FM VITAL STATS		12,900			RECORDERS MODERNIZATION FUND
4801590000	OPER TRF-FM COMMISSARY	230,071	200,000			
4801610000	OPER TRF-FM AGRIC STORE	43,562	32,272	28,900	28,900	
4801620000	OPER TRF-FM ROAD DISTRICTS	630,037	638,908	626,776	626,776	COUNTY ROAD FUND
4801640000	OPER TRF-FM AGR INSP	477,115	701,748	872,052	872,052	
4801660000	OPER TRF-FM PARK ENDOWMENT		751,086	1,254,661	1,254,661	
4801660000	OPER TRF-FM PARK ENDOWMENT	88,562				COUNTY CAPITAL OUTLAY FUND
4801680000	OPER TRF-FM AG FACILITY		5,000	13,460	13,460	
4801730000	OPER TRF-FM TOBACCO SETTLE	6,585,709	5,245,075	7,280,000	7,280,000	
4801730000	OPER TRF-FM TOBACCO SETTLE			3,920,000	3,920,000	COUNTY CAPITAL OUTLAY FUND
4801750000	OPER TRF-FM PARK DONATION	50,002	803,261	607,318	607,318	
4801780000	OPER TRF-FM JAIL INDUSTRY	253,992	250,000	260,000	260,000	
4819810000	REPAYMT OF INTERFUND BORROWING	169,295	181,361	194,286	194,286	COUNTY CONTINGENCY FUND
4819810232	INTERFD BORROW-REPMT-P-CSA	11,000	11,000	11,000	11,000	COUNTY CONTINGENCY FUND
4819810400	INTERFD BORROW-REPMT-P-SOUTHRN	57,335	57,335	57,335	57,335	COUNTY CAPITAL OUTLAY FUND
4819811400	INTERFUND BORROWING-REPMT-INT	254,932	242,555	229,130	229,130	COUNTY CONTINGENCY FUND
	<b>TOTAL OTHER FINANCING SOURCES</b>	<b>64,935,557</b>	<b>53,220,165</b>	<b>60,272,606</b>	<b>60,272,606</b>	
	<b>GRAND TOTAL</b>	<b>875,371,070</b>	<b>915,105,181</b>	<b>908,085,559</b>	<b>907,909,911</b>	

**COUNTY OF SAN JOAQUIN  
2011-2012**

**SCHEDULE 7  
SUMMARY OF COUNTY FINANCING REQUIREMENTS BY FUNCTION & FUND**

	<b>ACTUAL 2009-2010</b>	<b>ADOPTED 2010-2011</b>	<b>REQUESTED 2011-2012</b>	<b>RECOMMENDED 2011-2012</b>
<b>SUMMARIZATION BY FUNCTION</b>				
GENERAL GOVERNMENT	74,927,080	66,790,072	276,196,529	79,569,140
PUBLIC PROTECTION	264,108,225	253,707,761	256,870,813	255,082,928
PUBLIC WAYS AND FACILITIES	30,798,167	102,155,481	94,018,109	94,018,109
HEALTH	151,059,841	156,846,033	160,036,826	158,939,697
PUBLIC ASSISTANCE	358,388,594	386,366,670	378,717,850	378,491,350
EDUCATION	6,734,444	5,673,358	5,601,458	5,601,458
RECREATION	6,024,635	5,949,623	5,845,681	5,734,081
CONTINGENCY RESERVE	14,223,504	10,600,000	14,028,071	14,028,071
<b>TOTAL FINANCING REQUIREMENTS</b>	<b>906,264,491</b>	<b>988,088,998</b>	<b>1,191,315,337</b>	<b>991,464,834</b>

**COUNTY OF SAN JOAQUIN  
2011-2012**

**SCHEDULE 7  
SUMMARY OF COUNTY FINANCING REQUIREMENTS BY FUNCTION & FUND**

		<b>ACTUAL 2009-2010</b>	<b>ADOPTED 2010-2011</b>	<b>REQUESTED 2011-2012</b>	<b>RECOMMENDED 2011-2012</b>
<b>SUMMARIZATION BY FUND</b>					
10001	COUNTY GENERAL	699,491,726	702,518,169	714,678,546	711,395,932
10011	COUNTY CONTINGENCY	14,223,504	10,600,000	14,028,071	14,028,071
20002	COUNTY ROAD	29,261,688	63,360,213	55,795,496	55,795,496
20005	FISH & GAME	27,371	125,800	104,622	104,622
20007	MENTAL HEALTH	72,283,964	88,062,966	88,739,169	88,739,169
20008	WORKFORCE INVESTMENT ACT	19,884,280	18,813,784	14,401,819	14,401,819
20009	COUNTY HEAD START	25,760,047	25,584,448	24,861,684	24,861,684
20010	RABIES TREATMENT	1,110,815	996,286		
20013	ROAD DISTRICT NO 1	110,507	3,114,734	3,237,442	3,237,442
20014	ROAD DISTRICT NO 2	113,442	2,434,903	1,251,795	1,251,795
20015	ROAD DISTRICT NO 3	194,199	980,927	1,128,111	1,128,111
20016	ROAD DISTRICT NO 4	747,808	5,718,933	6,087,404	6,087,404
20017	ROAD DISTRICT NO 5	277,765	5,823,384	6,150,102	6,150,102
20018	LIBRARY FUND	6,401,660	5,386,586	5,316,478	5,316,478
20020	SUPPLE LOCAL LAW ENF	1,864,875	1,919,945	1,986,210	1,986,210
20024	JUSTICE ASSISTANCE GRANT-JAG	297,976	175,705	279,575	279,575
20026	JUSTICE ASSISTANCE GRANT-ARRA	1,013,478	749,790	284,356	284,356
20034	DA NARCOTICS ENFORCEMENT	305,868	40,000	40,000	40,000
20035	SHERIFF NARCOTICS ENFORCEMENT	8,634	91,141	90,081	90,081
20037	RECORDERS MODERNIZATION	1,325,818	1,966,565	2,292,922	2,292,922
20038	CHILD SUPPORT SERVICES	15,458,716	16,661,302	15,658,986	15,658,986
20039	COMMUNITY INFRASTRUCTURE	222,511	20,689,387	20,335,759	20,335,759
20041	CHILDREN & FAMILIES PROGRAM	983,899	1,211,180	1,270,156	1,270,156
20047	SUBSTANCE ABUSE & CRIME PREVENTION	1,114,950	584,527		
20048	AIRPORT EAST PROJECT	2,322,401			
37004	COUNTY CAPITAL OUTLAY	11,456,590	10,478,324	213,296,553	16,728,664
<b>TOTAL FINANCING REQUIREMENTS</b>		<b>906,264,491</b>	<b>988,088,998</b>	<b>1,191,315,337</b>	<b>991,464,834</b>

**COUNTY OF SAN JOAQUIN  
2011-2012**

**SCHEDULE 8A  
SCHEDULE OF COUNTY SPECIFIED FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY**

			ACTUAL 2009-2010	ADOPTED 2010-2011	REQUESTED 2011-2012	RECOMMENDED 2011-2012
<b><u>GENERAL</u></b>						
	<b>LEGISLATIVE &amp; ADMINISTRATIVE</b>					
10001	1010100000	BOARD OF SUPERVISORS	2,252,309	2,123,039	2,432,037	2,432,037
10001	1010200000	COUNTY ADMINISTRATOR	2,102,813	2,015,940	2,121,700	2,121,700
20026	1010200600	CAO- JAG-ARRA	35,738			
10001	1010900000	INFORMATION SYSTEMS DIVISION	1,066,710	1,411,192	2,737,575	2,737,575
	<b>FINANCE</b>					
10001	1010800000	AUDITOR-CONTROLLER	3,506,815	3,247,079	3,490,675	3,490,675
10001	1010804000	OPERATING TRANSFERS	6,666,761	1,657,668	571,557	571,557
10001	1010805000	TOBACCO SETTLEMENT	239,024	145,075	5,600,000	5,600,000
10001	1011000000	TREASURER-TAX COLLECTOR	3,170,135	3,308,638	3,362,984	3,362,984
10001	1011100000	ASSESSOR	9,124,540	9,834,016	9,920,876	9,920,876
10001	1011200000	PURCHASING SUPPORT SVS	1,064,465	1,066,900	754,788	754,788
10001	1011600000	REVENUE AND RECOVERY	2,186,439	2,078,696	1,934,437	1,934,437
	<b>COUNSEL</b>					
10001	1011800000	COUNTY COUNSEL	1,072,336	1,102,092	1,074,177	1,074,177
	<b>PERSONNEL</b>					
10001	1012400000	HUMAN RESOURCES	2,010,704	1,948,601	3,211,749	3,211,749
10001	1012410000	EQUAL EMPLOYMENT OPPORTUNITY	263,256	188,197		
10001	1012500000	LABOR RELATIONS	291,694	262,894		
	<b>ELECTIONS</b>					
10001	1013000000	REGISTRAR OF VOTERS	3,889,962	4,427,756	4,660,273	4,660,273

**COUNTY OF SAN JOAQUIN  
2011-2012**

**SCHEDULE 8A  
SCHEDULE OF COUNTY SPECIFIED FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY**

			<b>ACTUAL 2009-2010</b>	<b>ADOPTED 2010-2011</b>	<b>REQUESTED 2011-2012</b>	<b>RECOMMENDED 2011-2012</b>
<b>PROPERTY MANAGEMENT</b>						
10001	1014200000	FACILITIES MANAGEMENT	7,682,545	6,672,671	6,893,100	6,893,100
10001	1014300000	CAPITAL PROJECT ADMIN	(2,714)			
20048	1014400000	BUSINESS PARK-AIRPORT EAST	2,322,401			
37004	1040148000	PUBLIC IMPROVEMENT	8,056,680	2,258,994	207,611,084	11,043,195
37004	1040148100	PUBLIC IMPROVEMENT-CDBG	992,080	455,000	829,763	829,763
37004	1040148300	PUBLIC IMPROVEMENT-FAC MGMT	2,407,830	7,764,330	4,855,706	4,855,706
<b>PROMOTION</b>						
10001	1015400000	ECONOMIC PROMOTION	283,636	298,762	208,762	149,262
<b>OTHER GENERAL</b>						
10001	1016000000	SURVEYOR	317,220	320,280	315,557	315,557
10001	1016500000	REBATE-REFUND-JUDGMENT-DAMAGE	56,439	65,500	65,500	65,500
10001	1018000000	BLDG-EQUIP USE AND DEBT SVS	13,867,263	14,136,751	13,544,229	13,544,229
<b>TOTAL GENERAL</b>			<b>74,927,080</b>	<b>66,790,072</b>	<b>276,196,529</b>	<b>79,569,140</b>
<b><u>PUBLIC PROTECTION</u></b>						
<b>JUDICIAL</b>						
10001	2020200000	DISTRICT ATTORNEY	25,205,184	19,695,822	21,251,016	20,366,222
10001	2020202000	DA-REAL ESTATE FRAUD	601,283	445,945	474,259	474,259
10001	2020205000	DA-VICTIM ASSISTANCE	692,495	722,412	688,134	688,134
10001	2020206000	DA-CONSUMER FRAUD / PROP 64	751,531	1,699,600	1,945,607	1,945,607
10001	2020209000	DA-CHILD ABDUCTION	545,408	584,415	615,980	615,980
10001	2020212000	DA-AUTO INSURANCE FRAUD	412,969	357,691	329,185	329,185
10001	2020216000	DA-WORKERS COMP INS FRAUD	516,763	580,000	580,000	580,000
10001	2020217000	DA-PUBLIC ASSISTANCE FRAUD	(172,724)	(8,109)		

**COUNTY OF SAN JOAQUIN**  
**2011-2012**

**SCHEDULE 8A**  
**SCHEDULE OF COUNTY SPECIFIED FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY**

			<b>ACTUAL</b>	<b>ADOPTED</b>	<b>REQUESTED</b>	<b>RECOMMENDED</b>
			<b>2009-2010</b>	<b>2010-2011</b>	<b>2011-2012</b>	<b>2011-2012</b>
10001	2020223000	DA-CHILD ABUSE VERTICAL	190,694	158,668	199,645	199,645
10001	2020273000	DA-VICTIM WITNESS PROG	544,891	663,967	620,206	620,206
10001	2020278110	DA-VIOLENCE AGAINST WOMEN V	388,140	266,667	266,667	266,667
10001	2020278130	DA-ANTI-DRUG ABUSE ENFORCEMENT	606,665	670,953	532,954	532,954
10001	2020278230	DA-ELDER ABUSE	448,106	317,738	349,670	349,670
10001	2020278240	DA-RURAL CRIMES PREVENTION	247,108	246,364	284,155	284,155
10001	2020278250	DA-CRIMINAL RESTITUTION PROGRAM	210,294	206,377	199,665	199,665
10001	2020278260	DA-ELDER ABUSE ADVOCACY	134,316	34,375		
10001	2020278270	DA-UNDERSERVED VICTIM ADVOCACY			156,250	156,250
20020	2020280000	DA-COPS-AB3229	166,825	166,825	166,825	166,825
20024	2020225000	DA-YOUTH GUN VIOLE-LLEBG	178,913	100,000	100,000	100,000
20026	2020226000	DA-JAG-ARRA	215,600			
20034	2020210000	DA-NARCOTICS ENFORCEMENT	305,868	40,000	40,000	40,000
20038	2020300000	CHILD SUPPORT	15,458,716	16,661,302	15,658,986	15,658,986
10001	2020400000	PUBLIC DEFENDER	12,977,621	11,240,826	11,344,397	11,344,397
20026	2020406000	PUBLIC DEFENDER JAG-ARRA	100,692			
10001	2021000000	GRAND JURY	138,956	168,955	168,833	168,833
10001	2021200000	PRETRIAL SERVICES	909,683	994,584	1,014,606	1,014,606
10001	2021201000	ALCOHOL-DRUG ALTERNATIVE PROG	467,930	444,223	433,010	433,010
10001	2021274000	COUNTY SUPPORT TO COURTS	10,906,995	11,306,880	11,083,437	11,083,437
10001	2021300000	COURT ASSIGNED COUNSEL	4,355,216	4,716,017	5,094,341	5,094,341
10001	2021658000	SHERIFF-COURT SERVICES	7,312,391	8,083,414	8,384,523	8,384,523
		<b>POLICE PROTECTION</b>				
10001	2021602000	SHERIFF-BOATING SAFETY	1,372,174	1,350,566	1,326,450	1,326,450
20035	2021606000	SHERIFF-NARCOTICS ENFORCEMENT	8,604	31,141	30,081	30,081
20035	2021607000	SHERIFF-NARCOTICS-FED-DOJ	30	60,000	60,000	60,000
10001	2021608000	SHERIFF-ABANDONED WATERCRAFT	39,082			
10001	2021609000	SHERIFF-CAL MMET	827,864	963,503	930,547	930,547
10001	2021610000	SHERIFF-AUTOMATED FINGERPRINT	580,761	1,017,105	1,326,495	1,326,495

**COUNTY OF SAN JOAQUIN**  
**2011-2012**

**SCHEDULE 8A**  
**SCHEDULE OF COUNTY SPECIFIED FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY**

			<b>ACTUAL</b>	<b>ADOPTED</b>	<b>REQUESTED</b>	<b>RECOMMENDED</b>
			<b>2009-2010</b>	<b>2010-2011</b>	<b>2011-2012</b>	<b>2011-2012</b>
10001	2021613000	SHERIFF-HI-TECH CRIMES	148,771	138,134	152,185	152,185
10001	2021614000	SHERIFF-RURAL CRIME	78,764	85,762	94,544	94,544
10001	2021614170	SHERIFF-OFF HIGHWAY ENFORCMNT	103,585			
10001	2021615000	SHERIFF-MOUNTAIN HOUSE	968,166	1,012,266	992,981	992,981
10001	2021619000	SHERIFF-ANIMAL CONTROL			1,056,175	1,056,175
10001	2021620000	SHERIFF-PATROL	26,023,775	23,081,548	22,871,518	22,268,426
10001	2021622000	SHERIFF-COMMUNICATIONS	4,132,786	4,034,590	4,120,065	4,120,065
10001	2021625000	SHERIFF-TECHNOLOGY PROJECTS	63,396			
10001	2021626000	SHERIFF-DETECTIVES	7,276,199	6,308,532	6,196,907	6,196,907
10001	2021627000	SHERIFF-AUTO THEFT PROG	225,323	298,981	268,001	268,001
10001	2021628000	SHERIFF-RECORDS	4,011,870	3,756,043	3,525,522	3,525,522
10001	2021635000	SHERIFF-CIVIL	1,681,767	1,793,497	1,821,779	1,821,779
10001	2021645000	SHERIFF-ADMIN SUPPORT SERVICES	5,090,167	4,889,951	4,544,909	4,544,909
10001	2021649000	SHERIFF-INFORMATION SYSTEMS	1,570,076	1,699,004	1,593,021	1,593,021
10001	2021650000	SHERIFF-LATHROP POLICE CONTRAC	4,213,782	4,126,708	3,972,815	3,972,815
20020	2021652000	COPS-SHERIFF-AB3229-PATROL	59,880	207,335	263,534	263,534
20026	2021656000	SHERIFF JAG-ARRA	97,073			
<b>DETENTION AND CORRECTION</b>						
20020	2021653000	COPS-SHERIFF-AB3229-CUSTODY	125,461	143,376	167,252	167,252
10001	2022600000	SHERIFF-CUSTODY	51,735,947	48,939,949	49,356,653	49,356,653
10001	2022620000	SHERIFF-WORK PROGRAM	1,418,261	1,279,808	1,093,770	1,093,770
10001	2022621000	CORRECTIONAL HEALTH SERVICES	9,921,279	8,759,163	8,780,356	8,480,356
10001	2022700000	PROBATION-JUVENILE	6,873,801	6,410,989	6,562,970	6,562,970
10001	2022702000	PROBATION-ADULT	7,112,644	7,888,022	7,866,534	7,866,534
20024	2022710000	PROBATION-LLEBG PROG	118,317	76,766	182,179	182,179
20026	2022706000	PROBATION-VIOLENT CRIMES JAG-ARRA	220,500			
20026	2022736000	PROBATION-JUV RECONNECT JAG-ARRA	343,875	651,790	284,356	284,356
20026	2022746000	PROBATION-KADAP JAG-ARRA		98,000		

**COUNTY OF SAN JOAQUIN  
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**SCHEDULE 8A  
SCHEDULE OF COUNTY SPECIFIED FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY**

			<b>ACTUAL</b>	<b>ADOPTED</b>	<b>REQUESTED</b>	<b>RECOMMENDED</b>
			<b>2009-2010</b>	<b>2010-2011</b>	<b>2011-2012</b>	<b>2011-2012</b>
10001	2022745000	PROBATION-ADMINISTRATION	4,503,910	4,183,979	4,264,385	4,264,385
20020	2022780000	PROBATION-JUV JUST CRIME-COPS	952,709	1,002,810	988,999	988,999
20020	2022784000	CAO-NEIGHBORHOOD SERVICE CTR	560,000	399,600	399,600	399,600
10001	2022800000	PROBATION-JUVENILE DETENTION	16,260,187	15,634,914	15,967,252	15,967,252
20024	2023024000	LLEBG CENTRALIZED REV N COSTS	746	(1,061)	(2,604)	(2,604)
<b>FLOOD CONTROL</b>						
10001	2023040000	FLOOD CONTROL ENGINEERING				
10001	2023060000	WATER RESOURCES				
10001	2023070000	DELTA ACTIVITIES			800,000	800,000
10001	2024100000	FLOOD CHANNEL MAINTENANCE	117,888			
<b>PROTECTIVE INSPECTION</b>						
10001	2024700000	AGRICULTURAL COMMISSIONER	4,119,898	4,098,771	4,884,311	4,884,311
10001	2024701000	GLASSY-WINGED SHARPSHOOTER PREV	200,537	387,744	393,260	393,260
10001	2024900000	SEALER OF WEIGHTS & MEASURES	669,181	654,659	675,855	675,855
10001	2025600000	COMMUNITY DEVELOPMENT SERVICES	6,029,199	5,419,963	5,462,142	5,462,142
<b>OTHER PROTECTION</b>						
10001	2021640000	SHERIFF-CORONER MORGUE	1,740,609	1,734,362	1,871,430	1,871,430
10001	2025700000	SHERIFF-PUBLIC ADMINISTRATOR	410,234	356,561	394,992	394,992
10001	2025900000	RECORDER-COUNTY CLERK	1,860,753	1,985,397	2,025,472	2,025,472
20037	2025901000	RECORDER-EQUIPMENT AUTOMATION	1,325,818	1,966,565	2,292,922	2,292,922
10001	2026000000	EMERGENCY SERVICES	1,401,083	1,450,752	673,645	673,645
10001	2026000150	EMERGENCY SERVICES-GRANT	1,345,491	3,432,924	4,050,581	4,050,581
20010	2026300000	ANIMAL CONTROL DIVISION	1,110,815	996,286		
20005	2026500000	FISH & GAME PROPAGATION	27,371	125,800	104,622	104,622
10001	2026700000	LAFCO CONTRIBUTION	209,294	209,294	200,000	200,000
<b>TOTAL PUBLIC PROTECTION</b>			<b>264,108,225</b>	<b>253,707,761</b>	<b>256,870,814</b>	<b>255,082,928</b>



**COUNTY OF SAN JOAQUIN  
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**SCHEDULE 8A  
SCHEDULE OF COUNTY SPECIFIED FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY**

			<b>ACTUAL</b>	<b>ADOPTED</b>	<b>REQUESTED</b>	<b>RECOMMENDED</b>
			<b>2009-2010</b>	<b>2010-2011</b>	<b>2011-2012</b>	<b>2011-2012</b>
<b><u>PUBLIC WAYS &amp; FACILITIES</u></b>						
<b>PUBLIC WAYS</b>						
20002	3030101000	PUBLIC WORKS-ADMINISTRATION	2,984,816	2,132,319	2,726,079	2,726,079
20002	3030103000	PUBLIC WORKS-ENGINEERING	8,073,709	9,638,049	9,445,537	9,445,537
20002	3030105000	PUBLIC WORKS-ROAD MAINT	11,030,961	12,709,541	12,871,107	12,871,107
20002	3030106000	PUBLIC WORKS-CONSTRUCTION	5,417,370	38,126,100	30,210,195	30,210,195
20002	3030108000	PUBLIC WORKS-DEVELOPMENT SVS	1,754,832	754,204	542,579	542,579
10001	3030900000	COMMUNITY INFRA-ENGINEERING SVS	(129,752)	33,000	32,000	32,000
20013	3031300000	ROAD DISTRICT NO 1	110,507	3,114,734	3,237,442	3,237,442
20014	3031400000	ROAD DISTRICT NO 2	113,442	2,434,903	1,251,795	1,251,795
20015	3031500000	ROAD DISTRICT NO 3	194,199	980,927	1,128,111	1,128,111
20016	3031600000	ROAD DISTRICT NO 4	747,808	5,718,933	6,087,404	6,087,404
20017	3031700000	ROAD DISTRICT NO 5	277,765	5,823,384	6,150,102	6,150,102
20039	3039900000	COMMUNITY INFRASTRUCTURE PROG	158,897	20,305,497	18,503,259	18,503,259
20039	3039901000	COMMUNITY INFRASTRUCTURE-FLAG CITY	3,557	252,500	252,500	252,500
20039	3039902000	COMMUNITY INFRASTRUCTURE-RTIF	60,057	131,390	1,580,000	1,580,000
<b>TOTAL PUBLIC WAYS &amp; FACILITIES</b>			<b>30,798,167</b>	<b>102,155,481</b>	<b>94,018,109</b>	<b>94,018,109</b>
<b><u>HEALTH &amp; SANITATION</u></b>						
<b>HEALTH</b>						
20007	4040300000	MENTAL HEALTH- PHARMACY	6,514,649	6,893,909	6,901,953	6,901,953
20007	4040500000	MENTAL HEALTH SERVICES	56,062,752	69,525,280	70,116,838	70,116,838
20007	4040600000	SUBSTANCE ABUSE SERVICES	6,821,487	7,548,841	7,818,517	7,818,517
20007	4040700000	BEHAVIORAL HEALTH ADMIN	1,714,271	3,199,915	3,152,518	3,152,518
10001	4041000000	PUBLIC HEALTH SERVICES	20,199,625	18,937,366	19,126,930	18,029,801
20007	4041200000	CONSERVATOR SERVICES	1,170,805	895,022	749,344	749,344

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**SCHEDULE 8A  
SCHEDULE OF COUNTY SPECIFIED FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY**

			<b>ACTUAL 2009-2010</b>	<b>ADOPTED 2010-2011</b>	<b>REQUESTED 2011-2012</b>	<b>RECOMMENDED 2011-2012</b>
20047	4041600000	SUBSTANCE ABUSE-CRIME PREVENTION	1,114,950	584,527		
10001	4041800000	EMERGENCY MEDICAL SERVICES			1,475,960	1,475,960
10001	4042000000	ENVIRONMENTAL HEALTH	7,491,206	7,982,883	8,907,564	8,907,564
10001	4045415000	CALIFORNIA CHILDREN'S SERVICES	5,286,240	5,616,294	5,437,417	5,437,417
20041	4049100000	CHILDREN & FAMILIES PROGRAM	983,899	1,211,180	1,270,156	1,270,156
10001	4049400000	HEALTH CARE CONTRIBUTION	43,436,079	34,305,743	34,889,629	34,889,629
10001	4049500000	HEALTH CARE SERVICES ADMIN	259,716	145,075	190,000	190,000
	<b>SANITATION</b>					
10001	4040800000	UTILITY DISTRICTS	4,163			
	<b>TOTAL HEALTH &amp; SANITATION</b>		<b>151,059,841</b>	<b>156,846,034</b>	<b>160,036,825</b>	<b>158,939,696</b>
	<b><u>PUBLIC ASSISTANCE</u></b>					
	<b>ADMINISTRATION</b>					
10001	5050101000	HUMAN SERVICES-ADMIN	108,510,852	127,732,738	126,382,997	126,382,997
	<b>AID PROGRAMS</b>					
10001	5050106000	HSA-AFDC	97,507,256	104,157,020	105,150,005	105,150,005
10001	5050107000	HSA-AFDC-FOSTER CARE	35,007,708	35,040,054	39,158,486	39,158,486
10001	5050108000	HSA-ADOPTION OF CHILDREN	19,794,055	21,216,000	21,068,315	21,068,315
10001	5050118000	HSA-HOMEMAKER SERVICES	17,608,538	17,562,036	15,875,549	15,875,549
10001	5050132000	HSA-TEMPORARY HOMELESS SHELTER	629,182	888,963	769,794	769,794
10001	5050144000	HSA- INDOCHINESE REFUGEE PROG	19,958	119,504	30,000	30,000
	<b>GENERAL RELIEF</b>					
10001	5050110000	HSA-GENERAL RELIEF	2,949,034	3,312,644	3,233,302	3,233,302
10001	5053300000	BURIALS	22,110	45,000	30,000	30,000

**COUNTY OF SAN JOAQUIN  
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SCHEDULE OF COUNTY SPECIFIED FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY**

			<b>ACTUAL 2009-2010</b>	<b>ADOPTED 2010-2011</b>	<b>REQUESTED 2011-2012</b>	<b>RECOMMENDED 2011-2012</b>
<b>OTHER ASSISTANCE</b>						
10001	5053900000	MARY GRAHAM CHILDREN'S SHELTER	6,581,671	7,064,786	5,990,000	5,990,000
10001	5054000000	COMMUNITY SERVICES	207,917	230,735	374,235	147,735
10001	5054101000	AGING-COMMUNITY SERVICES	9,994,069	13,369,716	10,284,681	10,284,681
20008	5055103000	EMPLOYMENT & ECON DEVELOPMENT	19,884,280	18,813,784	14,401,819	14,401,819
10001	5055246000	NEIGHBORHOOD PRESERVATION	13,541,970	10,824,255	10,680,844	10,680,844
20009	5056500000	COUNTY HEAD START	25,760,047	25,584,448	24,861,684	24,861,684
<b>VETERANS SERVICE</b>						
10001	5055600000	VETERANS SERVICE OFFICE	369,947	404,987	426,139	426,139
<b>TOTAL PUBLIC ASSISTANCE</b>			<b>358,388,594</b>	<b>386,366,670</b>	<b>378,717,850</b>	<b>378,491,350</b>
<b><u>EDUCATION</u></b>						
<b>LIBRARY SERVICES</b>						
20018	6060900000	COUNTY LIBRARY	6,401,660	5,386,586	5,316,478	5,316,478
<b>AGRICULTURE EDUCATION</b>						
10001	6061500000	COOPERATIVE EXTENSION	332,784	286,772	284,980	284,980
<b>TOTAL EDUCATION</b>			<b>6,734,444</b>	<b>5,673,358</b>	<b>5,601,458</b>	<b>5,601,458</b>
<b><u>RECREATION</u></b>						
<b>RECREATION</b>						
10001	7070300000	PARKS & RECREATION	5,720,135	5,706,023	5,527,081	5,527,081

**COUNTY OF SAN JOAQUIN  
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**SCHEDULE 8A  
SCHEDULE OF COUNTY SPECIFIED FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY**

			<b>ACTUAL 2009-2010</b>	<b>ADOPTED 2010-2011</b>	<b>REQUESTED 2011-2012</b>	<b>RECOMMENDED 2011-2012</b>
	<b>CULTURAL SERVICES</b>					
10001	7070800000	CULTURAL SERVICES	304,500	243,600	318,600	207,000
<b>TOTAL RECREATION</b>			<b>6,024,635</b>	<b>5,949,623</b>	<b>5,845,681</b>	<b>5,734,081</b>
	<b><u>CONTINGENCY RESERVE</u></b>					
	<b>RESERVE</b>					
10011	1111066000	PROVISION FOR CONTINGENCIES	14,223,504	10,600,000	14,028,071	14,028,071
<b>TOTAL CONTINGENCY RESERVE</b>			<b>14,223,504</b>	<b>10,600,000</b>	<b>14,028,071</b>	<b>14,028,071</b>
<b>GRAND TOTAL COUNTY BUDGET</b>			<b>906,264,491</b>	<b>988,088,999</b>	<b>1,191,315,337</b>	<b>991,464,834</b>

**COUNTY OF SAN JOAQUIN  
2011-2012**

**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
<b>Budget Unit - 1010100000 Board of Supervisors</b>					
OB1291	Chairman Board of Supervisors	1	1	1	Exempt
OB1290	Board of Supervisors	4	4	4	Exempt
EB1220	Clerk of the Board	1	1	1	Senior Management
EB4295	Board of Supv Legislative Asst	5	5	5	Confidential
EB9999	Chief Deputy Clerk of Board		1 *	1 *	Confidential
EB4292	Board Secretary	1	1	1	Confidential
- EB4201	Deputy Clerk of the Board II	1	1	1	Confidential
- EB4202	Deputy Clerk of the Board I				Confidential
<b>ALLOCATED TOTAL</b>		<b>13</b>	<b>14 *</b>	<b>14 *</b>	
<b>Budget Unit - 1010200000 County Administrator</b>					
HB1100	Administrator-County	1	1	1	Executive
HB1120	Asst County Administrator	1	1	1	Executive
- RM0261	Sr Deputy County Administrator	2	2	2	Confidential
- RM0260	Deputy County Administrator	1	1	1	Confidential
- RM0228	Management Analyst III	2	2	2	Confidential
- RB6105	Management Analyst II				Confidential
- RB6104	Management Analyst I				Confidential
- RB6502	Administrative Assistant II	1	1	1	Confidential
- RB6501	Administrative Assistant I				Confidential
- RO2011	Management Secretary II	1	1	1	Confidential
- RO2010	Management Secretary I				Confidential
<b>ALLOCATED TOTAL</b>		<b>9</b>	<b>9</b>	<b>9</b>	
<b>Budget Unit - 1010800000 Auditor-Controller</b>					
OB1190	Auditor/Controller	1	1	1	Exempt
EB2190	Assistant Auditor-Controller	1	1	1	Senior Management
RM0200	Chief Deputy Auditor-Controll	3	2 *	2 *	Middle Management
- RB4103	Deputy Auditor-Controller III	5	6 *	6 *	Professional
- RB4102	Deputy Auditor-Controller II				Professional

**COUNTY OF SAN JOAQUIN  
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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RB4101	Deputy Auditor-Controller I				Professional
RB4400	County Payroll Manager	1	1	1	Confidential
RO3012	Accounting Technician II	3	2 *	2 *	Office & Office Technical
RO3022	Accounting Technician II	1	1	1	Confidential
RO3011	Accounting Technician I	2	2	2	Office & Office Technical
RO3021	Accounting Technician I	2	2	2	Confidential
- RO6110	Senior Office Assistant	7	6 *	6 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>26</b>	<b>24 *</b>	<b>24 *</b>	

**Budget Unit - 1010900000 Information Systems Division**

HI1400	Information Systems Director	1	1	1	Executive
EI2400	Information Systems Asst Dir	1	1	1	Senior Management
RI1010	Information Systems Manager	2	2	2	Confidential
RI1510	Info Systems Analyst V-Security Officer	1	1	1	Professional
RI1005	Information Systems Analyst V	5	5	5	Professional
RI1505	Information Systems Analyst V	2	2	2	Confidential
- RI1004	Information Systems Analyst IV	13	13	13	Professional
- RI1003	Information Systems Analyst III	19	19	19	Professional
- RI1002	Information Systems Analyst II	7	7	7	Professional
- RI1001	Information Systems Analyst I	3	3	3	Professional
RI1020	Info Systems Ops Shift Supervisor	2	1 *	1 *	Supervisors Unit
RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
- RI0102	Info Systems Technician II	2	*	*	ParaProfessional & Tech
- RI0101	Info Systems Technician I				ParaProfessional & Tech
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>60</b>	<b>57 *</b>	<b>57 *</b>	

**COUNTY OF SAN JOAQUIN  
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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
<b>Budget Unit - 1011000000 Treasurer-Tax Collector</b>					
OB1690	Treasurer-Tax Collector	1	1	1	Exempt
EB2690	Asst Treasurer-Tax Collector	1	1	1	Senior Management
EB2691	Chief Deputy Treasurer	1	1	1	Senior Management
RI1103	Dept Info Systems Analyst III	1	1	1	Professional
- RB4003	Accountant III	1	1	1	ParaProfessional & Tech
- RB4002	Accountant II				ParaProfessional & Tech
- RB4001	Accountant I				ParaProfessional & Tech
RO3012	Accounting Technician II	6	6	6	Office & Office Technical
RB2010	Tax Collection Specialist	1	1	1	Office & Office Technical
RO3011	Accounting Technician I	2	2	2	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	10	10	10	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>26</b>	<b>26</b>	<b>26</b>	
<b>Budget Unit - 1011100000 Assessor</b>					
OB1490	Assessor/Recorder/County Clerk	1	1	1	Exempt
EB2491	AsstAssessor/Recrdr/County Clerk	1	1	1	Senior Management
RI1011	Dept Information Systems Manager	1	1	1	Middle Management
RB4306	Principal Appraiser	2	2	2	Middle Management
RI1203	Dept Applications Analyst III	1	1	1	Professional
RB4305	Senior Appraiser	1	1	1	Supervisors Unit
RB4304	Appraiser IV	4	4	4	Supervisors Unit
RB4204	Auditor-Appraiser IV	2	2	2	Supervisors Unit
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	Dept Information Sys AnalystI				Professional
- RB4303	Appraiser III	18	15 *	15 *	ParaProfessional & Tech
- RB4302	Appraiser II	6	6	6	ParaProfessional & Tech
- RB4301	Appraiser I				ParaProfessional & Tech

**COUNTY OF SAN JOAQUIN  
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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RB4203	Auditor-Appraiser III	6	6	6	ParaProfessional & Tech
- RB4202	Auditor-Appraiser II	3	3	3	ParaProfessional & Tech
- RB4201	Auditor-Appraiser I				ParaProfessional & Tech
RE0204	Chief Cadastral Technician	1	1	1	Supervisors Unit
RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
RE0203	Senior Cadastral Technician	1	1	1	ParaProfessional & Tech
- RI1402	Dept Info Systems Tech II	1	1	1	ParaProfessional & Tech
- RI1401	Dept Info Systems Technician I				ParaProfessional & Tech
RO1200	Transfer Technician Supervisor	1	*	*	Supervisors Unit
- RE0202	Cadastral Technician II	4	4	4	ParaProfessional & Tech
- RE0201	Cadastral Technician I				ParaProfessional & Tech
RO4452	Property Technician II	2	2	2	Office & Office Technical
- RO4423	Transfer Technician III	3	3	3	Office & Office Technical
- RO4422	Transfer Technician II	4	4	4	Office & Office Technical
- RO4421	Transfer Technician I				Office & Office Technical
RO3011	Accounting Technician I	1	*	*	Office & Office Technical
RO1210	Exemptions Supervisor	1	1	1	Supervisors Unit
RO4451	Property Technician I	10	10	10	Office & Office Technical
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO1000	Office Supervisor	1	1	1	Supervisors Unit
- RO6110	Senior Office Assistant	17	16 *	16 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>96</b>	<b>90 *</b>	<b>90 *</b>	
	Temporary (FTE)	0	0.1 *	0.1 *	
<b>POSITION TOTAL</b>		<b>96</b>	<b>90.1 *</b>	<b>90.1 *</b>	

**Budget Unit - 1011200000 Purchasing/Support Services**

HB1950	Dir of Purchasing & Support Services	1	1	1	Executive
EB1960	Deputy Director Purch&Supp Srv	1	1	1	Senior Management
RB0520	Contract Administrator	1	1	1	Professional
RB0510	Deputy Purchasing Agent	4	4	4	Professional



**COUNTY OF SAN JOAQUIN  
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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RB0710	Records Supervisor	1	1	1	Supervisors Unit
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RB0500	Purchasing Assistant	1	1	1	ParaProfessional & Tech
RB0701	RecordsManagementTechnician I	2	2	2	ParaProfessional & Tech
RO1000	Office Supervisor	1	1	1	Supervisors Unit
RO5502	Lead Mail Clerk	1	1	1	Office & Office Technical
RO7202	Offset Equipment Operator II	1	1	1	Trades Labor & Institutnl
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
RO7201	Offset Equipment Operator I	2	2	2	Trades Labor & Institutnl
RO5501	Mail Clerk	3	3	3	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>21</b>	<b>21</b>	<b>21</b>	
	Temporary (FTE)	3	4 *	4 *	
<b>POSITION TOTAL</b>		<b>24</b>	<b>25 *</b>	<b>25 *</b>	
<b>Budget Unit - 1011600000 Office of Revenue &amp; Recovery</b>					
EB2700	Chief Deputy-Revenue & Recovery	1	*	*	Senior Management
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO1100	Collections Supervisor	2	2	2	Supervisors Unit
- RO4603	Senior Collections Clerk	12	12	12	Office & Office Technical
- RO4602	Collections Clerk II				Office & Office Technical
- RO4601	Collections Clerk I				Office & Office Technical
RO3011	Accounting Technician I	2	2	2	Office & Office Technical
RO6115	Office Assistant Specialist	4	4	4	Office & Office Technical
- RO6110	Senior Office Assistant	4	4	4	Office & Office Technical
- RO6105	Office Assistant	1	1	1	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>27</b>	<b>26 *</b>	<b>26 *</b>	
<b>Budget Unit - 1011800000 County Counsel</b>					
HL1100	County Counsel	1	1	1	Executive
HL1110	Assistant County Counsel	1	1	1	Executive

**COUNTY OF SAN JOAQUIN  
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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
EL2100	Chief Deputy County Counsel	1	1	1	Senior Management
- RL2074	Litigation Counsel IV	1	1	1	Confidential
- RL2073	Litigation Counsel III				Confidential
- RL2072	Litigation Counsel II				Confidential
- RL2071	Litigation Counsel I				Confidential
- RL2054	Deputy County Counsel IV	8	8	8	Confidential
- RL2053	Deputy County Counsel III				Confidential
- RL2052	Deputy County Counsel II				Confidential
- RL2051	Deputy County Counsel I				Confidential
RO2061	Executive Secretary	1	1	1	Confidential
RL0105	Paralegal II	1	1	1	Confidential
- RL0402	Legal Technician II	2	2	2	Confidential
- RL0401	Legal Technician I				Confidential
- RO6111	Senior Office Assistant	2	2	2	Confidential
- RO6106	Office Assistant				Confidential
<b>ALLOCATED TOTAL</b>		<b>18</b>	<b>18</b>	<b>18</b>	

**Budget Unit - 1012400000 Human Resources**

HB1600	Director of Human Resources	1	1	1	Executive
EB2600	Deputy Dir of Human Resources	1	1	1	Senior Management
RM0252	County Safety & Risk Manager	1	1	1	Confidential
RM0250	Employee Benefits Manager	1	1	1	Confidential
RB5110	Principal Personnel Analyst	3	3	3	Confidential
RM0228	Management Analyst III	2	2	2	Confidential
RB5310	Safety Officer	1	1	1	Confidential
RB5304	Disability Mgmt Coordinator	1	1	1	Confidential
RB5200	Staff Development Coordinator	1	1	1	Confidential
RB5403	Sr Employee Relations Rep		1 *	1 *	Confidential
- RB5103	Personnel Analyst III				Confidential
- RB5102	Personnel Analyst II	9	8 *	8 *	Confidential
- RB5101	Personnel Analyst I				Confidential

**COUNTY OF SAN JOAQUIN  
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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RB5302	Disability Mgmt Specialist II	1	1	1	Confidential
- RB5301	Disability Mgmt Specialist I				Confidential
RB5602	EEO Analyst II		1 *	1 *	Confidential
RB5402	Employee Relations Rep I		1 *	1 *	Confidential
RB5005	Position Control Coordinator	1	1	1	Confidential
RB5001	Position Control Technician	2	2	2	Confidential
- RO2011	Management Secretary II	1	1	1	Confidential
- RO2010	Management Secretary I				Confidential
RO6701	Office Technician Coordinator	1	1	1	Confidential
RO6116	Office Assistant Specialist	4	4	4	Confidential
- RO6111	Senior Office Assistant	9	9	9	Confidential
- RO6106	Office Assistant				Confidential
<b>ALLOCATED TOTAL</b>		<b>40</b>	<b>42 *</b>	<b>42 *</b>	
<b>Budget Unit - 1012410000 Equal Employment Opportunity</b>					
RM0251	EEO Program Manager	1	*	*	Confidential
- RB5602	EEO Analyst II	1	*	*	Confidential
- RB5601	EEO Analyst I				Confidential
<b>ALLOCATED TOTAL</b>		<b>2</b>	<b>*</b>	<b>*</b>	
<b>Budget Unit - 1012500000 Labor Relations</b>					
HB1710	Director of Labor Relations	1	*	*	Executive
RB5403	Sr Employee Relations Rep	1	*	*	Confidential
- RB5402	Employee Relations Rep II				Confidential
- RB5401	Employee Relations Rep I	1	*	*	Confidential
<b>ALLOCATED TOTAL</b>		<b>3</b>	<b>*</b>	<b>*</b>	
<b>Budget Unit - 1013000000 Registrar of Voters</b>					
HB1500	Registrar of Voters	1	1	1	Executive
RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech

**COUNTY OF SAN JOAQUIN  
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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RO4720	Elections Technician Supv	4	4	4	Supervisors Unit
RC2012	Storekeeper II	1	1	1	Supervisors Unit
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
RO4715	Elections Specialist	1	1	1	Office & Office Technical
RO4711	Elections Technician	7	7	7	Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>16</b>	<b>16</b>	<b>16</b>	
	Temporary (FTE)	12	12	12	
	<b>POSITION TOTAL</b>	<b>28</b>	<b>28</b>	<b>28</b>	

**Budget Unit - 1014200000 Facilities Management**

HC1200	Director of Facilities Mgt	1	1	1	Executive
EC2200	Asst Dir of Facilities Mgmt	1	1	1	Senior Management
RM0345	Dist Maint & Construction Sup	2	2	2	Middle Management
RE1420	Energy Manager	1	1	1	Middle Management
EB3201	Property Manager	1	1	1	Middle Management
RC4001	Office Building Engineer	6	5 *	5 *	Trades Labor & Institutnl
RC0410	Electrician	5	4 *	4 *	Trades Labor & Institutnl
RC0404	Crafts Worker IV	5	5	5	Supervisors Unit
RC0403	Crafts Worker III	18	18	18	Trades Labor & Institutnl
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
- RC0402	Crafts Worker II	4	3 *	3 *	Trades Labor & Institutnl
- RC0401	Crafts Worker I				Trades Labor & Institutnl
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant				Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>46</b>	<b>43 *</b>	<b>43 *</b>	
	Temporary (FTE)	0.5	*	*	
	<b>POSITION TOTAL</b>	<b>46.5</b>	<b>43 *</b>	<b>43 *</b>	

**COUNTY OF SAN JOAQUIN  
2011-2012**

**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
<b>Budget Unit - 1014300000 Capital Projects Admin</b>					
EC2201	Facilities&ConstructionPlanne	1	1	1	Senior Management
- RM0226	Management Analyst III	1	1	1	Middle Management
- RB6512	Management Analyst II				ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RE0111	Engineering Assistant I	1	1	1	ParaProfessional & Tech
RB6002	Administrative Assistant II	1	*	*	ParaProfessional & Tech
<b>ALLOCATED TOTAL</b>		<b>4</b>	<b>3 *</b>	<b>3 *</b>	
Temporary (FTE)			2.3 *	2.3 *	
<b>POSITION TOTAL</b>		<b>4</b>	<b>5.3 *</b>	<b>5.3 *</b>	
<b>Budget Unit - 1016000000 Surveyor</b>					
RE3002	Assistant County Surveyor	1	1	1	Middle Management
RI4203	PrincipalGeographicInfoSysAnl	1	*	*	Professional
RE0111	Engineering Assistant I	1	1	1	ParaProfessional & Tech
<b>ALLOCATED TOTAL</b>		<b>3</b>	<b>2 *</b>	<b>2 *</b>	
<b>Budget Unit - 2020200000 District Attorney</b>					
OL1390	District Attorney	1	1	1	Exempt
EL2390	Assistant District Attorney	1	1	1	Senior Management
EL2391	Chief Deputy District Atty	4	4	4	Senior Management
- RL2014	Deputy District Attorney IV	62	61 *	60 *	Attorney Bargaining Unit
- RL2013	Deputy District Attorney III	5	4 *	2 *	Attorney Bargaining Unit
- RL2012	Deputy District Attorney II				Attorney Bargaining Unit
- RL2011	Deputy District Attorney I				Attorney Bargaining Unit
EL2392	Chief Dist Atty Investigator	1	1	1	Senior Management
RI1104	Dept Info Systems Analyst IV	1	1	1	Professional
RL3023	DA Investigator III	2	1 *	1 *	Sheriffs Mngmnt
RM0225	Management Services Admin	1	1	1	Confidential
RM0226	Management Analyst III	1	1	1	Middle Management

**COUNTY OF SAN JOAQUIN  
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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RL3022	DA Investigator II	11	11	11	Peace Officers Misc
- RL3021	DA Investigator I				Peace Officers Misc
- RL3000	DA Investigator Trainee				Peace Officers Misc
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	DeptInformationSysAnalystI				Professional
RS0220	Family Crimes Coordinator	1	1	1	Supervisors Unit
RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
- RL3012	DA Investigative Assistant II	6	4 *	2 *	Safety Invstgtv & Custdl
- RL3011	DA Investigative Assistant I				Safety Invstgtv & Custdl
RO3012	Accounting Technician II	2	2	2	Office & Office Technical
- RL0102	Paralegal II	3	3	3	ParaProfessional & Tech
- RL0101	Paralegal I	2	2	2	ParaProfessional & Tech
RL0303	Senior Legal Technician	1	1	1	Supervisors Unit
- RL0302	Legal Technician II	18	18	18	Office & Office Technical
- RL0301	Legal Technician I	12	12	11 *	Office & Office Technical
- RO6110	Senior Office Assistant	6	5 *	5 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RC2001	Stock Clerk II	1	1	1	Trades Labor & Institutnl
<b>ALLOCATED TOTAL</b>		<b>144</b>	<b>138 *</b>	<b>132 *</b>	
	Temporary (FTE)	1.5	0.8 *	0.8 *	
<b>POSITION TOTAL</b>		<b>145.5</b>	<b>138.8 *</b>	<b>132.8 *</b>	

**Budget Unit - 2020205000 DA - Victim Assistance**

RS6025	Victim Claims Supervisor	1	1	1	Supervisors Unit
RO6023	Victim Claims Specialist III	1	1	1	ParaProfessional & Tech
- RO6022	Victim Claims Specialist II	4	4	4	ParaProfessional & Tech
- RO6021	Victim Claims Specialist I	2	1 *	1 *	ParaProfessional & Tech
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>9</b>	<b>8 *</b>	<b>8 *</b>	

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
<b>Budget Unit - 2020206000 DA 0 Consumer Fraud-Prop 64</b>					
- RL2014	Deputy District Attorney IV	5	5	5	Attorney Bargaining Unit
- RL2013	Deputy District Attorney III				Attorney Bargaining Unit
- RL2012	Deputy District Attorney II				Attorney Bargaining Unit
- RL2011	Deputy District Attorney I				Attorney Bargaining Unit
- RL3022	DA Investigator II	1	1	1	Peace Officers Misc
- RL3021	DA Investigator I				Peace Officers Misc
- RL3000	DA Investigator Trainee				Peace Officers Misc
- RL0102	Paralegal II	4	4	4	ParaProfessional & Tech
- RL0101	Paralegal I				ParaProfessional & Tech
RL3011	DA Investigative Assistant I	1	1	1	Safety Invstgtv & Custdl
RL0302	Legal Technician II	1	1	1	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>12</b>	<b>12</b>	<b>12</b>	
Temporary (FTE)			0.8 *	0.8 *	
<b>POSITION TOTAL</b>		<b>12</b>	<b>12.8 *</b>	<b>12.8 *</b>	
<b>Budget Unit - 2020209000 DA - Child Abduction</b>					
RL3022	DA Investigator II	1	1	1	Peace Officers Misc
- RL3012	DA Investigative Assistant II	1	1	1	Safety Invstgtv & Custdl
- RL3011	DA Investigative Assistant I				Safety Invstgtv & Custdl
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>3</b>	<b>3</b>	<b>3</b>	
<b>Budget Unit - 2020217000 DA - Public Asst Fraud Prosecution</b>					
EL2393	Asst Chief Dist Atty Investigator	1	*	*	Senior Management
RL3023	DA Investigator III	1	1	1	Sheriffs Mngmnt
- RL3022	DA Investigator II	5	6 *	6 *	Peace Officers Misc
- RL3021	DA Investigator I				Peace Officers Misc
- RL3000	DA Investigator Trainee				Peace Officers Misc

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RL3012	DA Investigative Assistant II	2	2	2	Safety Invstgtv & Custdl
- RL3011	DA Investigative Assistant I				Safety Invstgtv & Custdl
RL0301	Legal Technician I	1	1	1	Office & Office Technical
- RL3041	Investigator I				Safety Invstgtv & Custdl
- RL3040	Investigator Trainee				Safety Invstgtv & Custdl
<b>ALLOCATED TOTAL</b>		<b>10</b>	<b>10</b>	<b>10</b>	
<b>Budget Unit - 2020273000 DA - Victim/Witness Program</b>					
RS6040	Victim Witness Program Manage	1	1	1	Middle Management
RS6005	Victim Witness Advocate Spvr	1	1	1	Supervisors Unit
RS6003	Victim Witness Advocate III	1	1	1	Office & Office Technical
- RS6002	Victim Witness Advocate II	3	3	3	ParaProfessional & Tech
- RS6001	Victim Witness Advocate I	2	2	2	ParaProfessional & Tech
<b>ALLOCATED TOTAL</b>		<b>8</b>	<b>8</b>	<b>8</b>	
	Temporary (FTE)	2.8	3 *	3 *	
<b>POSITION TOTAL</b>		<b>10.8</b>	<b>11 *</b>	<b>11 *</b>	
<b>Budget Unit - 2020278250 DA - Criminal Restitution Program</b>					
RL0102	Paralegal II	2	2	2	ParaProfessional & Tech
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>3</b>	<b>3</b>	<b>3</b>	
<b>Budget Unit - 2020300000 Child Support Services</b>					
HL1300	Director of ChildSupportSrvcs	1	1	1	Executive
- RL2004	Child Support Attorney IV	5	5	5	Attorney Bargaining Unit
- RL2003	Child Support Attorney III				Attorney Bargaining Unit
- RL2002	Child Support Attorney II				Attorney Bargaining Unit
- RL2001	Child Support Attorney I				Attorney Bargaining Unit



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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
EL2300	Asst Director of Child Support Svs	1	*	*	Senior Management
RM0225	Management Services Admin	1	1	1	Confidential
RL1055	Child Support Program Manager	4	4	4	Middle Management
RL1050	Child Support Customer Svc Mg	1	1	1	Middle Management
RB3010	Accounting Manager	1	1	1	Middle Management
- RI1102	Dept Info Systems Analyst II	2	2	2	Professional
- RI1101	DeptInformationSysAnalystI				Professional
RB5500	Departmental Personnel Analyst	1	1	1	Confidential
- RB4003	Accountant III				ParaProfessional & Tech
- RB4002	Accountant II	1	1	1	ParaProfessional & Tech
- RB4001	Accountant I				ParaProfessional & Tech
RI1303	Dept Info Systems Spec III	1	1	1	ParaProfessional & Tech
RL1021	Child Suppt Compliance Analys	7	7	7	ParaProfessional & Tech
RL1010	Child Support Supervisor	10	9 *	9 *	Supervisors Unit
- RI1302	Dept Info Systems Spec II	1	1	1	ParaProfessional & Tech
- RI1301	Dept Info Systems Specialist I				ParaProfessional & Tech
RO3012	Accounting Technician II	3	2 *	2 *	Office & Office Technical
- RL0102	Paralegal II	2	2	2	ParaProfessional & Tech
- RL0101	Paralegal I				ParaProfessional & Tech
RL1003	Child Support Officer III	6	*	*	ParaProfessional & Tech
RO1500	Senior Administrative Spvr	2	2	2	Supervisors Unit
RL0303	Senior Legal Technician	1	1	1	Supervisors Unit
- RL1002	Child Support Officer II	55	55	55	ParaProfessional & Tech
- RL1001	Child Support Officer I	11	11	11	ParaProfessional & Tech
RO3011	Accounting Technician I	16	16	16	Office & Office Technical
- RL0302	Legal Technician II	4	4	4	Office & Office Technical
- RL0301	Legal Technician I				Office & Office Technical
RO1000	Office Supervisor	4	3 *	3 *	Supervisors Unit
RO6115	Office Assistant Specialist	2	2	2	Office & Office Technical
- RO6110	Senior Office Assistant	30	29 *	29 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RC2000	Stock Clerk I	1	*	*	Trades Labor & Institutnl

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RP0400	Security Worker	1	1	1	Trades Labor & Institutnl
<b>ALLOCATED TOTAL</b>		<b>175</b>	<b>163 *</b>	<b>163 *</b>	
<b>Budget Unit - 2020400000 Public Defender</b>					
HL1200	Public Defender	1	1	1	Executive
EL2200	Assistant Public Defender	1	1	1	Senior Management
EL2201	Chief Deputy Public Defender	2	2	2	Senior Management
- RL2034	Deputy Public Defender IV	35	33 *	33 *	Attorney Bargaining Unit
- RL2033	Deputy Public Defender III				Attorney Bargaining Unit
- RL2032	Deputy Public Defender II				Attorney Bargaining Unit
- RL2031	Deputy Public Defender I				Attorney Bargaining Unit
RL3033	Chief Public Defender Investi	1	1	1	Middle Management
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	DeptInformationSysAnalystI				Professional
- RL3032	Public Def Investigator II	9	8 *	8 *	Safety Invstgtv & Custdl
- RL3031	Public Defendr Investigator I	3	3	3	Safety Invstgtv & Custdl
RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
RS3403	Social Worker III	1	1	1	ParaProfessional & Tech
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RL0303	Senior Legal Technician	1	1	1	Supervisors Unit
- RO6600	Clerk Stenographer II				Office & Office Technical
- RO5000	Legal Stenographer	1	1	1	Office & Office Technical
- RL0302	Legal Technician II	8	8	8	Office & Office Technical
- RL0301	Legal Technician I	1	*	*	Office & Office Technical
- RO6110	Senior Office Assistant	4	*	*	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>71</b>	<b>63 *</b>	<b>63 *</b>	
<b>Budget Unit - 2021200000 Pretrial Services</b>					
RP2004	Probation Unit Supervisor	1	1	1	Probation Officers
RP2003	Probation Officer III	1	1	1	Probation Officers

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<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RL0510	Pretrial Sr Program Specialist	4	4	4	Safety Invstgtv & Custdl
RL0505	Pretrial Program Specialist	4	4	4	Safety Invstgtv & Custdl
<b>ALLOCATED TOTAL</b>		<b>10</b>	<b>10</b>	<b>10</b>	
<b>Budget Unit - 2021201000 Alcohol-Drug Alternative Program</b>					
RS1023	Sub Abuse Program Supervisor	1	1	1	Supervisors Unit
- RS1022	Substance Abuse Counselor II	4	4	4	ParaProfessional & Tech
- RS1021	Substance Abuse Counselor I				ParaProfessional & Tech
- RS1000	Substance Abuse Worker				ParaProfessional & Tech
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>6</b>	<b>6</b>	<b>6</b>	
	Temporary (FTE)	0.5	*	*	
<b>POSITION TOTAL</b>		<b>6.5</b>	<b>6 *</b>	<b>6 *</b>	
<b>Budget Unit - 2021602000 Sheriff - Boating Safety</b>					
RP1010	Sergeant	1	1	1	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	6	6	6	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
<b>ALLOCATED TOTAL</b>		<b>7</b>	<b>7</b>	<b>7</b>	
<b>Budget Unit - 2021609000 Sheriff - CAL MMET</b>					
RP1030	Sheriff 's Captain	1	1	1	Sheriffs Mngmnt
- RP1003	Deputy Sheriff II	1	1	1	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
<b>ALLOCATED TOTAL</b>		<b>2</b>	<b>2</b>	<b>2</b>	

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<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
<b>Budget Unit - 2021613000 Sheriff - Hi Tech Crimes Task Force</b>					
- RP1003	Deputy Sheriff II	1	1	1	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
	<b>ALLOCATED TOTAL</b>	<b>1</b>	<b>1</b>	<b>1</b>	
<b>Budget Unit - 2021614000 Sheriff - Rural Crime Task Force</b>					
- RP1003	Deputy Sheriff II	2	2	2	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
	<b>ALLOCATED TOTAL</b>	<b>2</b>	<b>2</b>	<b>2</b>	
<b>Budget Unit - 2021615000 Sheriff - Mountain House</b>					
- RP1003	Deputy Sheriff II	6	6	6	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
	<b>ALLOCATED TOTAL</b>	<b>6</b>	<b>6</b>	<b>6</b>	
<b>Budget Unit - 2021619000 Sheriff - Animal Control</b>					
- RP0315	Deputy Animal Control Officer II		6 *	6 *	Safety Invstgtv & Custdl
- RP0310	Deputy Animal Control Officer I		*	*	Safety Invstgtv & Custdl
- RO6110	Senior Office Assistant		1 *	1 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>		<b>7 *</b>	<b>7 *</b>	

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
<b>Budget Unit - 2021620000 Sheriff - Patrol</b>					
RP1030	Sheriff 's Captain	1	1	1	Sheriffs Mngmnt
RP1020	Lieutenant	6	6	6	Sheriffs Mngmnt
RP1010	Sergeant	16	16	14 *	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	100	100	96 *	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif	4	4	1 *	Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
RP4002	CivilianCrimePreventionCoord	1	1	1	ParaProfessional & Tech
RP4001	Crime Analyst	2	2	2	ParaProfessional & Tech
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>132</b>	<b>132</b>	<b>123 *</b>	
	Temporary (FTE)	0.8	0.8	0.8	
<b>POSITION TOTAL</b>		<b>132.8</b>	<b>132.8</b>	<b>123.8 *</b>	
<b>Budget Unit - 2021622000 Sheriff - Communications</b>					
RP0104	Communications Dispatcher IV	6	6	6	Supervisors Unit
RP0103	Communications Dispatcher III	6	6	5 *	Office & Office Technical
- RP0102	Communications Dispatcher II	23	23	23	Office & Office Technical
- RP0101	Communications Dispatcher I				Office & Office Technical
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>36</b>	<b>36</b>	<b>35 *</b>	
<b>Budget Unit - 2021626000 Sheriff - Detectives</b>					
RP1030	Sheriff 's Captain	1	1	1	Sheriffs Mngmnt
RP1020	Lieutenant	1	1	1	Sheriffs Mngmnt
RP1010	Sergeant	5	5	4 *	Sheriffs Sergeants

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RP1003	Deputy Sheriff II	23	23	23	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
RP4013	Evidence Technician III	1	1	1	Safety Invstgtv & Custdl
- RP4012	Evidence Technician II	7	7	7	Safety Invstgtv & Custdl
- RP4011	Evidence Technician I	1	1	1	Safety Invstgtv & Custdl
RP4000	Evidence Custodian	2	2	1 *	Safety Invstgtv & Custdl
- RO6110	Senior Office Assistant	4	4	4	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>45</b>	<b>45</b>	<b>43 *</b>	
	Temporary (FTE)	0.1	0.1	0.1 *	
<b>POSITION TOTAL</b>		<b>45.1</b>	<b>45.1</b>	<b>43.1 *</b>	
<b>Budget Unit - 2021627000 Sheriff - Auto Theft Program</b>					
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>1</b>	<b>1</b>	<b>1</b>	
	Temporary (FTE)	0.5	0.5	0.5	
<b>POSITION TOTAL</b>		<b>1.5</b>	<b>1.5</b>	<b>1.5</b>	
<b>Budget Unit - 2021628000 Sheriff - Records</b>					
RM1000	Sheriff Records Manager	1	1	1	Middle Management
RO1500	Senior Administrative Spvr	1	1	*	Supervisors Unit
RO1000	Office Supervisor	7	7	7	Supervisors Unit
RO6115	Office Assistant Specialist	4	4	4	Office & Office Technical
RO4800	Radio Communications Spec	11	11	6 *	Office & Office Technical

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Job Code	Position Title	Allocated June 2011	Requested 2011-2012	Recommended 2011-2012	Representation Unit
- RO6110	Senior Office Assistant	22	22	21 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>46</b>	<b>46</b>	<b>39 *</b>	
	Temporary (FTE)		2 *	2 *	
	<b>POSITION TOTAL</b>	<b>46</b>	<b>48 *</b>	<b>41 *</b>	

**Budget Unit - 2021635000 Sheriff - Civil**

RP1020	Lieutenant	1	1	1	Sheriffs Mngmnt
RP1010	Sergeant	1	1	1	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	3	3	3	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO1000	Office Supervisor	1	1	1	Supervisors Unit
RL3050	Civil Process Server	2	2	2	Safety Invstgtv & Custdl
- RO6110	Senior Office Assistant	5	5	5	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>14</b>	<b>14</b>	<b>14</b>	
	Temporary (FTE)	1.2	1.2	1.2	
	<b>POSITION TOTAL</b>	<b>15.2</b>	<b>15.2</b>	<b>15.2</b>	

**Budget Unit - 2021640000 Sheriff - Coroner-Morgue**

RP1010	Sergeant	1	1	1	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	3	3	3	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
- RO6110	Senior Office Assistant	2	2	2	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical

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<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RH4930	Medical Technician		2 *	2 *	ParaProfessional & Tech
<b>ALLOCATED TOTAL</b>		<b>6</b>	<b>8 *</b>	<b>8 *</b>	
<b>Budget Unit - 2021645000 Sheriff - Admin/Support Services</b>					
OP1590	ShrfCoronerPublicAdministrato	1	1	1	Exempt
EP2580	Undersheriff	1	1	1	Senior Management
EP2590	Assistant Sheriff-Coroner	2	2	2	Senior Management
RP1030	Sheriff 's Captain	1	1	*	Sheriffs Mngmnt
RM1010	Sheriff Dir of Admin Services	1	1	1	Confidential
RP1020	Lieutenant	1	1	1	Sheriffs Mngmnt
RB6401	Sheriff Administrative Analys	1	1	1	Middle Management
RP1010	Sergeant	4	4	4	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	3	3	3	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
- RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
- RB6001	Administrative Assistant I				ParaProfessional & Tech
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO2000	Office Secretary	1	1	*	Office & Office Technical
- RO6110	Senior Office Assistant	3	3	2 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>21</b>	<b>21</b>	<b>18 *</b>	
	Temporary (FTE)	5.9	5.8 *	5.8 *	
<b>POSITION TOTAL</b>		<b>26.9</b>	<b>26.8 *</b>	<b>23.8 *</b>	
<b>Budget Unit - 2021649000 Sheriff - Information Systems</b>					
RI1011	DeptInformationSystemsManager	1	1	1	Middle Management
RI1104	Dept Info Systems Analyst IV	1	1	*	Professional
RI1103	Dept Info Systems Analyst III	1	1	1	Professional



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<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RI1202	Dept Applications Analyst II	1	1	1	Professional
- RI1201	Dept Applications Analyst I				Professional
<b>ALLOCATED TOTAL</b>		<b>4</b>	<b>4</b>	<b>3 *</b>	
<b>Budget Unit - 2021650000 Sheriff - Lathrop Police Contract</b>					
RP1030	Sheriff 's Captain	1	1	1	Sheriffs Mngmnt
RP1020	Lieutenant	1	1	1	Sheriffs Mngmnt
RP1010	Sergeant	2	2	2	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	19	19	19	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
<b>ALLOCATED TOTAL</b>		<b>23</b>	<b>23</b>	<b>23</b>	
<b>Budget Unit - 2021652000 COPS-SLESF-AB229-Patrol</b>					
- RP1003	Deputy Sheriff II	2	2	2	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
<b>ALLOCATED TOTAL</b>		<b>2</b>	<b>2</b>	<b>2</b>	
<b>Budget Unit - 2021653000 COPS-SLEFS-AB3229-Custody</b>					
- RP3001	Correctional Officer	1	1	1	Correctional Officers
- RP3000	Correctional Officer Trainee				Correctional Officers
<b>ALLOCATED TOTAL</b>		<b>1</b>	<b>1</b>	<b>1</b>	
<b>Budget Unit - 2021658000 Sheriff - Court Services</b>					
RP1030	Sheriff 's Captain	1	1	1	Sheriffs Mngmnt
RP1010	Sergeant	6	6	6	Sheriffs Sergeants

**COUNTY OF SAN JOAQUIN  
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**POSITION BUDGET DETAILS**

Job Code	Position Title	Allocated June 2011	Requested 2011-2012	Recommended 2011-2012	Representation Unit
- RP1003	Deputy Sheriff II	40	40	40	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I	5	5	5	Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
- RP3001	Correctional Officer	4	4	4	Correctional Officers
- RP3000	Correctional Officer Trainee				Correctional Officers
RO2000	Office Secretary	1	1	*	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>57</b>	<b>57</b>	<b>56 *</b>	

**Budget Unit - 2022600000 Sheriff - Custody**

- RP3010	Correctional Captain	1	1	1	Middle Management
- RP1030	Sheriff 's Captain				Sheriffs Mngmnt
RP1020	Correctional Officer	1	1	1	Correctional Officers
- RP3003	Correctional Lieutenant	4	5 *	5 *	Middle Management
- RP1020	Lieutenant				Sheriffs Mngmnt
RM1020	Central Services Administrator	1	1	1	Middle Management
RM0226	Management Analyst III	1	1	1	Middle Management
RP1010	Correctional Officer	2	2	2	Correctional Officers
- RP1010	Sergeant	1	1	1	Sheriffs Sergeants
- RP3002	Correctional Sergeant	16	16	15 *	Correctional Officers
RP0701	Inmate Programs & Services Di	1	1	1	Middle Management
- RP1003	Deputy Sheriff II	23	23	23	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
RM1025	Central Services Manager	1	1	*	Middle Management
RP0742	JailIndustriesPrgMgrAutobodyP	1	1	1	Middle Management
RP0735	JailIndustriesPrgMgrUpholster	1	1	1	Middle Management
RP0736	Jail Industries Prg Spec Auto	1	1	1	ParaProfessional & Tech
- RP3001	Correctional Officer	208	208	207 *	Correctional Officers
- RP3000	Correctional Officer Trainee				Correctional Officers

**COUNTY OF SAN JOAQUIN  
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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RP0700	Inmate Case Worker	1	1	1	Safety Invstgtv & Custdl
RP0725	Sheriff Inmate Labor Coord	1	1	1	Safety Invstgtv & Custdl
RC2054	Sheriff Material Servs Coord	1	1	*	Safety Invstgtv & Custdl
RP0750	Jail Librarian	1	1	1	ParaProfessional & Tech
RP0705	Custody Recreation Supervisor	1	1	1	Safety Invstgtv & Custdl
RP0723	Sheriff Inmate Labor Spec III	4	4	2 *	Safety Invstgtv & Custdl
RC2053	Sheriff Matl Specialist III	3	3	3	Safety Invstgtv & Custdl
RO3011	Accounting Technician I	3	3	3	Office & Office Technical
RP0710	Custody Recreation Assistant	1	1	1	Safety Invstgtv & Custdl
RP0722	Sheriff Central Servs Asst	3	2 *	1 *	Safety Invstgtv & Custdl
- RP0722	Sheriff Inmate Labor Spec II	10	10	10	Safety Invstgtv & Custdl
- RP0721	Sheriff Inmate Labor Spec I	4	3 *	3 *	Safety Invstgtv & Custdl
- RC2052	Sheriff Matl Specialist II	1	1	1	Safety Invstgtv & Custdl
- RC2051	Sheriff Matl Specialist I	5	4 *	4 *	Safety Invstgtv & Custdl
- RC2041	Sheriff Central Servs Worker				Safety Invstgtv & Custdl
- RC2040	Sheriff Central Servs Asst				Safety Invstgtv & Custdl
RO2000	Office Secretary	1	1	*	Office & Office Technical
RO6115	Office Assistant Specialist	4	4	3 *	Office & Office Technical
- RO6110	Senior Office Assistant	10	10	10	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>317</b>	<b>315 *</b>	<b>306 *</b>	
	Temporary (FTE)	5.9	2.9 *	2.9 *	
<b>POSITION TOTAL</b>		<b>322.9</b>	<b>317.9 *</b>	<b>308.9 *</b>	
<b>Budget Unit - 2022620000 Sheriff - Work Programs</b>					
RP1010	Sergeant	1	1	1	Sheriffs Sergeants
- RP1003	Deputy Sheriff II	1	1	1	Sheriffs Non-Mngmnt
- RP1002	Deputy Sheriff I-Acad Certif				Sheriffs Non-Mngmnt
- RP1001	Deputy Sheriff I				Sheriffs Non-Mngmnt
- RP1000	Deputy Sheriff Trainee				Safety Invstgtv & Custdl
RP0651	Work Program Specialist II	3	3	2 *	Safety Invstgtv & Custdl

**COUNTY OF SAN JOAQUIN  
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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RP0650	Work Program Specialist I	7	7	5 *	Safety Invstgtv & Custdl
- RO6110	Senior Office Assistant	1	1	*	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>13</b>	<b>13</b>	<b>9 *</b>	

**Budget Unit - 2022621000 Correctional Health Services**

RH4325	Pharmacy Manager	1	1	1	Middle Management
RH4355	Pharmacist	1	1	1	Professional
EH2106	Deputy Director II-SJGH	1	1	1	Senior Management
RH1300	Nursing Department Manager	1	1	1	Middle Management
- RH1203	Senior Physician Assistant	1	*	*	Professional
- RH1202	Physician Assistant II				Professional
- RH1201	Physician Assistant I				Professional
- RH1163	Senior NursePractinr-Inpatient				Registered Nurses
- RH1162	Nurse Practitioner II-Inpatien				Registered Nurses
- RH1161	Nurse Practitioner I - Inpatie				Registered Nurses
- RH1104	Staff Nurse IV - Inpatient	9	9	9	Registered Nurses
- RH1103	Staff Nurse III -Inpatient	3	3	3	Registered Nurses
- RH2502	Senior Psychiatric Technician	4	4	4	ParaProfessional & Tech
- RH2001	Licensed Vocational Nurse	9	9	9	ParaProfessional & Tech
- RH2501	Psychiatric Technician	2	2	2	ParaProfessional & Tech
- RS2002	Mental Health Specialist II				ParaProfessional & Tech
- RS2001	Mental Health Specialist I				ParaProfessional & Tech
- RH3200	Outpatient Clinic Assistant	6	5 *	5 *	ParaProfessional & Tech
- RH3040	Orthopedic Technician				ParaProfessional & Tech
- RH3030	Operating Room Technician				ParaProfessional & Tech
- RH3001	Nursing Assistant				ParaProfessional & Tech
- RH3000	Nursing Assistant Trainee				ParaProfessional & Tech
- RH2152	SpecialProceduresTechnician II				ParaProfessional & Tech
- RH2151	SpecialProceduresTechnician I				ParaProfessional & Tech
- RH2002	Sr Licensed Vocational Nurse				ParaProfessional & Tech

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**POSITION BUDGET DETAILS**

Job Code	Position Title	Allocated June 2011	Requested 2011-2012	Recommended 2011-2012	Representation Unit
- RH1800	Registered Nurse				Registered Nurses
- RH1105	Staff Nurse V Clincl Nrs-Inpat				Registered Nurses
- RH1102	Staff Nurse II - Inpatient				Registered Nurses
- RH1101	Staff Nurse I - Inpatient				Registered Nurses
RS2014	Chief Mental Health Clinician	1	1	1	Middle Management
RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO4203	Medical Records Technician III	1	1	1	Office & Office Technical
- RH4453	Pharmacy Technician III	1	*	*	ParaProfessional & Tech
- RH4452	Pharmacy Technician II	1	1	1	ParaProfessional & Tech
- RH4451	Pharmacy Technician I				ParaProfessional & Tech
RC2011	Storekeeper I	1	1	1	Trades Labor & Institutnl
RO1000	Office Supervisor	1	*	*	Office & Office Technical
- RO6110	Senior Office Assistant	4	4	4	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RC2000	Stock Clerk I	1	1	1	Trades Labor & Institutnl
RF0300	Housekeeping Service Worker	1	1	1	Trades Labor & Institutnl
	<b>ALLOCATED TOTAL</b>	<b>52</b>	<b>48 *</b>	<b>48 *</b>	
	Temporary (FTE)	12.8	16.1 *	16.1 *	
	<b>POSITION TOTAL</b>	<b>64.8</b>	<b>64.1 *</b>	<b>64.1 *</b>	

**Budget Unit - 2022700000 Probation - Juvenile**

RM1050	AsstDeptyChiefProbationOffice	1	1	1	Middle Management
RP2004	Probation Unit Supervisor	7	7	7	Probation Officers
RP2003	Probation Officer III	10	11 *	11 *	Probation Officers
- RP2002	Probation Officer II	21	19 *	19 *	Probation Officers
- RP2001	Probation Officer I				Probation Officers
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO1000	Office Supervisor	1	1	1	Supervisors Unit
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	12	12	12	Office & Office Technical

**COUNTY OF SAN JOAQUIN  
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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>54</b>	<b>53 *</b>	<b>53 *</b>	
	Temporary (FTE)	6	5.9 *	5.9 *	
	<b>POSITION TOTAL</b>	<b>60</b>	<b>58.9 *</b>	<b>58.9 *</b>	
<b>Budget Unit - 2022702000 Probation - Adult</b>					
RM1050	AsstDeptyChiefProbationOffice	1	1	1	Middle Management
RP2004	Probation Unit Supervisor	6	7 *	7 *	Probation Officers
RP2003	Probation Officer III	6	8 *	8 *	Probation Officers
- RP2002	Probation Officer II	37	36 *	36 *	Probation Officers
- RP2001	Probation Officer I				Probation Officers
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO1000	Office Supervisor	1	1	1	Supervisors Unit
RO6115	Office Assistant Specialist	5	5	5	Office & Office Technical
- RO6110	Senior Office Assistant	14	15 *	15 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>71</b>	<b>74 *</b>	<b>74 *</b>	
	Temporary (FTE)	0.3	*	*	
	<b>POSITION TOTAL</b>	<b>71.3</b>	<b>74 *</b>	<b>74 *</b>	
<b>Budget Unit - 2022710000 Probation - LLEBG Program</b>					
RP2003	Probation Officer III	1	1	1	Probation Officers
	<b>ALLOCATED TOTAL</b>	<b>1</b>	<b>1</b>	<b>1</b>	
	Temporary (FTE)	0.8	0.8	0.8	
	<b>POSITION TOTAL</b>	<b>1.8</b>	<b>1.8</b>	<b>1.8</b>	
<b>Budget Unit - 2022736000 Probation - Juvenile Reconnect JAG-ARRA</b>					
RP2004	Probation Unit Supervisor	1	*	*	Probation Officers

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RP2003	Probation Officer III	1	*	*	Probation Officers
- RP2002	Probation Officer II	2	*	*	Probation Officers
- RP2001	Probation Officer I				Probation Officers
- RO6110	Senior Office Assistant	1	*	*	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>5</b>	<b>*</b>	<b>*</b>	

**Budget Unit - 2022745000 Probation - Administration**

HP1400	County Probation Officer	1	1	1	Executive
EL2400	Asst County Probation Officer	1	1	1	Senior Management
RP2005	Deputy Chief Probation Office	2	2	2	Middle Management
RM0225	Management Services Admin	1	1	1	Confidential
RP2004	Probation Unit Supervisor	1	1	1	Probation Officers
RP2003	Probation Officer III	1	1	1	Probation Officers
RB4002	Accountant II	1	1	1	ParaProfessional & Tech
RO3012	Accounting Technician II	2	2	2	Office & Office Technical
RO1500	Senior Administrative Spvr	1	1	1	Supervisors Unit
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO6120	Department Payroll Specialist	2	2	2	Office & Office Technical
- RP2002	Probation Officer II				Probation Officers
- RP2001	Probation Officer I				Probation Officers
<b>ALLOCATED TOTAL</b>		<b>14</b>	<b>14</b>	<b>14</b>	

**Budget Unit - 2022782000 Probation Officers On Campus**

RP2004	Probation Unit Supervisor	1	1	1	Probation Officers
RP2003	Probation Officer III	3	2 *	2 *	Probation Officers
- RP2002	Probation Officer II	4	5 *	5 *	Probation Officers
- RP2001	Probation Officer I				Probation Officers
<b>ALLOCATED TOTAL</b>		<b>8</b>	<b>8</b>	<b>8</b>	

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
<b>Budget Unit - 2022800000 Probation - Juvenile Detention</b>					
RM1050	AsstDeptyChiefProbationOffice	2	2	2	Middle Management
RP2004	Probation Unit Supervisor	3	3	3	Probation Officers
RP2515	Juvenile Facility Supervisor	7	7	7	Safety Invstgtv & Custdl
RP2003	Probation Officer III	5	5	5	Probation Officers
- RP2002	Probation Officer II	5	6 *	6 *	Probation Officers
- RP2001	Probation Officer I				Probation Officers
RP2510	Juvenile Detention Unit Suprv	24	24	24	Safety Invstgtv & Custdl
- RP2506	Juvenile Detention Officer	69	67 *	67 *	Safety Invstgtv & Custdl
- RP2505	Juvenile Detention Officr Asst	2	1 *	1 *	Safety Invstgtv & Custdl
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	3	3	3	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RC2001	Stock Clerk II	1	1	1	Trades Labor & Institutnl
RO5501	Mail Clerk	1	1	1	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>124</b>	<b>122 *</b>	<b>122 *</b>	
Temporary (FTE)		2.3	7.7 *	7.7 *	
<b>POSITION TOTAL</b>		<b>126.3</b>	<b>129.7 *</b>	<b>129.7 *</b>	
<b>Budget Unit - 2023040000 Flood Management</b>					
EC2165	Engineering Services Manager	1	1	1	Senior Management
- RE1004	Engineer IV				Professional
- RE1003	Engineer III	2	2	2	Professional
- RE1002	Engineer II				Professional
- RE1001	Engineer I				Professional
- RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RE0112	Engineering Assistant II	1	1	1	ParaProfessional & Tech
- RB6002	Administrative Assistant II				ParaProfessional & Tech
- RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech



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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RB6000	Junior Administrative Asst				ParaProfessional & Tech
- RE0101	Senior Engineering Aide	1	*	*	ParaProfessional & Tech
- RE0100	Engineering Aide				ParaProfessional & Tech
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>8</b>	<b>7 *</b>	<b>7 *</b>	
<b>Budget Unit - 2023060000 Water Resources</b>					
EC2155	Water Resource Coord	1	1	1	Senior Management
RE1005	Engineer V	1	1	1	Middle Management
- RE1004	Engineer IV				Professional
- RE1003	Engineer III				Professional
- RE1002	Engineer II	1	1	1	Professional
- RE1001	Engineer I				Professional
RM0226	Management Analyst III	1	1	1	ParaProfessional & Tech
- RB6512	Management Analyst II				ParaProfessional & Tech
- RB6511	Management Analyst I	1	1	1	ParaProfessional & Tech
RE0111	Engineering Assistant I	1	1	1	ParaProfessional & Tech
- RB6001	Administrative Assistant I	2	2	2	ParaProfessional & Tech
- RB6000	Junior Administrative Asst				ParaProfessional & Tech
<b>ALLOCATED TOTAL</b>		<b>8</b>	<b>8</b>	<b>8</b>	
<b>Budget Unit - 2024100000 Flood Channel Maintenance</b>					
RM0335	Channel Maint Superintendent	1	1	1	Middle Management
RC1000	General Foreman	1	1	1	Middle Management
RC1005	Equipment Operator Foreman	1	1	1	Trades Labor & Institutnl
RE0111	Engineering Assistant I	1	1	1	ParaProfessional & Tech
RC0420	Welder	1	1	1	Trades Labor & Institutnl
- RB6001	Administrative Assistant I	1	*	*	ParaProfessional & Tech
- RB6000	Junior Administrative Asst				ParaProfessional & Tech
RC0652	Equipment Operator II	5	5	5	Trades Labor & Institutnl
RC0651	Equipment Operator I	9	9	9	Trades Labor & Institutnl

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RC0572	Pest Abatement Operator II	1	1	1	Trades Labor & Institutnl
- RC0501	Highway Maintenance Worker	11	11	11	Trades Labor & Institutnl
- RC0500	Maintenance Worker				Trades Labor & Institutnl
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>34</b>	<b>33 *</b>	<b>33 *</b>	
	Temporary (FTE)	4	2.6 *	2.6 *	
	<b>POSITION TOTAL</b>	<b>38</b>	<b>35.6 *</b>	<b>35.6 *</b>	

**Budget Unit - 2024700000 Agricultural Commissioner**

HA1100	Agricultural Commissioner/Seale	1	1	1	Executive
EA2200	Asst Agricultural Commissione	1	1	1	Senior Management
RM0120	Deputy Agricultural Commissioner	4	4	4	Middle Management
RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RA0153	Senior Agricultural Biologist	10	10	10	Professional
- RA0152	Agricultural Biologist II	4	4	4	Professional
- RA0151	Agricultural Biologist I	5	5	5	Professional
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	7	7	7	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>37</b>	<b>37</b>	<b>37</b>	
	Temporary (FTE)	5.8	14.2 *	14.2 *	
	<b>POSITION TOTAL</b>	<b>42.8</b>	<b>51.2 *</b>	<b>51.2 *</b>	

**Budget Unit - 2024701000 Glassy-Winged Sharpshooter Prevention**

	Temporary (FTE)	5.6	5.7 *	5.7 *
	<b>POSITION TOTAL</b>	<b>5.6</b>	<b>5.7 *</b>	<b>5.7 *</b>

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
<b>Budget Unit - 2024900000 Sealer of Weights &amp; Measures</b>					
RM0110	Deputy Sealer of Weights & Measures	1	1	1	Middle Management
- RA0401	Weights & Measures Inspector II	4	4	4	ParaProfessional & Tech
- RA0400	Weights & Measures Inspector I				ParaProfessional & Tech
<b>ALLOCATED TOTAL</b>		<b>5</b>	<b>5</b>	<b>5</b>	
<b>Budget Unit - 2025600000 Community Development Department</b>					
HE1100	Director of Community Devel	1	1	1	Executive
EE2100	Chief Deputy Dir Devel Serv	1	1	1	Senior Management
EE2101	Deputy Director of Planning	1	*	*	Senior Management
RI4006	Geographic Info Systems PgmMg	1	1	1	Middle Management
EC2150	Deputy Dir Bldg Inspection	1	1	1	Senior Management
RI1011	Dept Information Systems Manager	1	1	1	Middle Management
RE2003	Principal Planner	1	1	1	Middle Management
RE0305	Community Development Cntr Mgr	1	1	1	Middle Management
RI4203	Principal Geographic Info Sys Anl	1	1	1	Professional
RE2004	Senior Planner	4	4	4	Middle Management
RE1102	Senior Plan Check Engineer	1	1	1	Supervisors Unit
- RI4202	Sr Geographic Info Sys Analyst	1	1	1	Professional
- RI4201	Assoc Geographic Info Sys Analyst				Professional
RC0103	Senior Building Inspector	4	4	4	Supervisors Unit
- RE2002	Associate Planner	2	2	2	Professional
- RE2001	Assistant Planner				Professional
RE4003	Sr Code Enforcement Officer	1	1	1	Safety Invstgtv & Custdl
- RC0102	Building Inspector II	2	1 *	1 *	ParaProfessional & Tech
- RC0101	Building Inspector I				ParaProfessional & Tech
RI1303	Dept Info Systems Spec III	1	1	1	ParaProfessional & Tech
RE4002	Code Enforcement Officer II	2	2	2	Safety Invstgtv & Custdl
RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
- RI4102	Geographic Info Systems Spec II	2	1 *	1 *	ParaProfessional & Tech
- RI4101	Geographic Info Systems Spec I				ParaProfessional & Tech

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RE0301	Development Services Sr Tech	2	2	2	ParaProfessional & Tech
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RE0300	DevelopmentServicesTechnician	1	1	1	ParaProfessional & Tech
RO6600	Clerk Stenographer II	1	*	*	Office & Office Technical
- RO6110	Senior Office Assistant	4	4	4	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RP6030	Fire Services Coordinator		1 *	1 *	ParaProfessional & Tech
<b>ALLOCATED TOTAL</b>		<b>39</b>	<b>36 *</b>	<b>36 *</b>	
<b>Budget Unit - 2025700000 Sheriff - Public Administrator</b>					
RM0245	ChiefDeputyPublicAdministrato	1	1	1	Middle Management
RM0240	Deputy Public Administrator	1	2 *	2 *	ParaProfessional & Tech
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>3</b>	<b>4 *</b>	<b>4 *</b>	
<b>Budget Unit - 2025900000 Recorder-County Clerk</b>					
RM0910	Rcrd-Cnty Clerk Operations Mgr	1	1	1	Middle Management
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO4401	SrRecordableDocumentsExaminer	1	1	1	Supervisors Unit
RO4400	Recordable Documents Examiner	4	4	4	Office & Office Technical
RO5020	Legal Documents Clerk	1	1	1	Office & Office Technical
RO1000	Office Supervisor	2	2	2	Supervisors Unit
- RO6110	Senior Office Assistant	8	8	8	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RO4405	Recordable Documents Indexer	6	5 *	5 *	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>24</b>	<b>23 *</b>	<b>23 *</b>	
<b>Budget Unit - 2025901000 Recorder - Equipment/Automation</b>					
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	DeptInformationSysAnalystI				Professional
RO4400	Recordable Documents Examiner	1	1	1	Office & Office Technical

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RO1000	Office Supervisor	1	1	1	Supervisors Unit
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RO4405	Recordable Documents Indexer	3	3	3	Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>7</b>	<b>7</b>	<b>7</b>	
	Temporary (FTE)	0.5	0.5	0.5	
	<b>POSITION TOTAL</b>	<b>7.5</b>	<b>7.5</b>	<b>7.5</b>	

**Budget Unit - 2026000000 Emergency Services**

HB1800	Director of Emergency Operation	1	1	1	Executive
RP0600	Asst Coord Emergency Services	1	1	1	Middle Management
RP0602	Emergency Planner	1	3 *	3 *	ParaProfessional & Tech
RP6013	Hazardous Material Spec Spvr	1	*	*	Safety Invstgtv & Custdl
- RP6012	HazardousMaterialSpecialist II	4	*	*	Safety Invstgtv & Custdl
- RP6011	HazardousMaterialSpecialist I				Safety Invstgtv & Custdl
RO2060	Executive Secretary	1	*	*	Office & Office Technical
- RO6110	Senior Office Assistant	2	1 *	1 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>11</b>	<b>6 *</b>	<b>6 *</b>	

**Budget Unit - 2026300000 Animal Control**

RP0301	Animal Services Manager	1	*	*	Middle Management
- RP0315	Deputy AnimalControl Officer II	4	*	*	Safety Invstgtv & Custdl
- RP0310	Deputy AnimalControlOfficer I	1	*	*	Safety Invstgtv & Custdl
- RO6110	Senior Office Assistant	1	*	*	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>7</b>	<b>*</b>	<b>*</b>	

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
<b>Budget Unit - 3030101000 Public Works - Administration</b>					
HC1100	Director of Public Works	1	1	1	Executive
EC2100	Chief Deputy Dir Public Wks	1	1	1	Senior Management
EC2101	Deputy Director-Public Works	2	2	2	Senior Management
RI1011	DeptInformationSystemsManager	1	1	1	Middle Management
EC2102	Public Works Business Admin	1	1	1	Senior Management
RI4203	PrincipalGeographicInfoSysAnl		1 *	1 *	Professional
RB3010	Accounting Manager	1	1	1	Middle Management
RB4003	Accountant III	1	1	1	ParaProfessional & Tech
RB4002	Accountant II		1 *	1 *	ParaProfessional & Tech
RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
- RI1302	Dept Info Systems Spec II	2	2	2	ParaProfessional & Tech
- RI1301	Dept Info Systems Specialist I				ParaProfessional & Tech
- RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
- RB6000	Junior Administrative Asst	1	1	1	ParaProfessional & Tech
RO1500	Senior Administrative Spvr	1	1	1	Supervisors Unit
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RI0202	Data Technician II	1	1	1	Office & Office Technical
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO1050	Public Works Records Spvr	1	1	1	Office & Office Technical
RO6120	Department Payroll Specialist	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	5	5	5	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>24</b>	<b>26 *</b>	<b>26 *</b>	
Temporary (FTE)		0	1 *	1 *	
<b>POSITION TOTAL</b>		<b>24</b>	<b>27 *</b>	<b>27 *</b>	
<b>Budget Unit - 3030103000 Public Works - Engineering</b>					
EC2165	Engineering Services Manager	3	3	3	Senior Management
RE1005	Engineer V	3	3	3	Middle Management
RE1004	Engineering Assistant II	1	1	1	ParaProfessional & Tech

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RE1004	Engineering Assistant I	2	2	2	ParaProfessional & Tech
- RE1004	Engineer IV	5	5	5	Professional
- RE1003	Engineer III	4	4	4	Professional
- RE1002	Engineer II	4	4	4	Professional
- RE1001	Engineer I				Professional
RE2004	Senior Planner	1	1	1	Middle Management
RM0226	Management Analyst III	2	2	2	Middle Management
RE3001	Licensed Land Surveyor	1	1	1	Professional
RE0113	Engineering Assistant III	1	1	1	ParaProfessional & Tech
RB6512	Junior Administrative Asst	1	1	1	ParaProfessional & Tech
- RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
- RB6511	Management Analyst I	1	1	1	ParaProfessional & Tech
RE2002	Associate Planner	1	1	1	Professional
RE5002	Associate Real Property Agent	1	1	1	ParaProfessional & Tech
RE0112	Engineering Assistant II	3	3	3	ParaProfessional & Tech
RE1425	Environmental Coordinator	1	*	*	Professional
- RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
- RB6001	Administrative Assistant I	2	2	2	ParaProfessional & Tech
- RB6000	Junior Administrative Asst	1	1	1	ParaProfessional & Tech
RE5001	Assistant Real Property Agent	1	1	1	ParaProfessional & Tech
RE0111	Engineering Assistant I	9	9	9	ParaProfessional & Tech
- RE0101	Senior Engineering Aide	11	9 *	9 *	ParaProfessional & Tech
- RE0100	Engineering Aide				ParaProfessional & Tech
- RO6110	Senior Office Assistant	2	2	2	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>63</b>	<b>60 *</b>	<b>60 *</b>	

**Budget Unit - 3030105000 Public Works - Road Maintenance**

RM0330	Maintenance Superintendent	1	1	1	Middle Management
RC1000	General Foreman	5	5	5	Middle Management
- RB4002	Accountant II	1	1	1	ParaProfessional & Tech

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RB4001	Accountant I				ParaProfessional & Tech
RC1005	Equipment Operator Foreman	4	4	4	Trades Labor & Institutnl
RC1003	Traffic Foreman	1	1	1	Trades Labor & Institutnl
RC1570	Transport Truck Driver	1	1	1	Trades Labor & Institutnl
RE0111	Engineering Assistant I	1	1	1	ParaProfessional & Tech
RC0507	Tree Crew Supervisor	1	1	1	Trades Labor & Institutnl
- RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
- RB6000	Junior Administrative Asst				ParaProfessional & Tech
RC0652	Equipment Operator II	7	7	7	Trades Labor & Institutnl
RC0552	Traffic Striper Operator II	1	1	1	Trades Labor & Institutnl
RC0502	Bridge Maintenance Worker	4	4	4	Trades Labor & Institutnl
RC0651	Equipment Operator I	19	19	19	Trades Labor & Institutnl
RC0551	Traffic Striper Operator I	2	2	2	Trades Labor & Institutnl
RC0506	Tree Crew Worker	2	2	2	Trades Labor & Institutnl
RC1503	Bridge Tender	1	1	1	Trades Labor & Institutnl
RC0501	Equipment Service Worker I	3	3	3	Trades Labor & Institutnl
- RC0501	Highway Maintenance Worker	26	26	26	Trades Labor & Institutnl
- RC0500	Maintenance Worker	9	9	9	Trades Labor & Institutnl
RC2011	Storekeeper I	1	1	1	Trades Labor & Institutnl
RO5300	Radio Communication Clerk	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>93</b>	<b>93</b>	<b>93</b>	
	Temporary (FTE)	0.9	3 *	3 *	
<b>POSITION TOTAL</b>		<b>93.9</b>	<b>96 *</b>	<b>96 *</b>	

**Budget Unit - 3030108000 Public Works - Development Services**

RE1005	Engineer V	1	1	1	Middle Management
- RE1004	Engineer IV	1	1	1	Professional
- RE1003	Engineer III				Professional
- RE1002	Engineer II				Professional



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**POSITION BUDGET DETAILS**

Job Code	Position Title	Allocated June 2011	Requested 2011-2012	Recommended 2011-2012	Representation Unit
- RE1001	Engineer I				Professional
RE0112	Engineering Assistant II	1	1	1	ParaProfessional & Tech
RB4002	Accountant II	1	*	*	ParaProfessional & Tech
RE0111	Engineering Assistant I	2	1 *	1 *	ParaProfessional & Tech
- RE0101	Senior Engineering Aide	1	1	1	ParaProfessional & Tech
- RE0100	Engineering Aide				ParaProfessional & Tech
RO2000	Office Secretary	1	1	1	Office & Office Technical
- RB6512	Management Analyst II				ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
<b>ALLOCATED TOTAL</b>		<b>8</b>	<b>6 *</b>	<b>6 *</b>	

**Budget Unit - 3030900000 Community Infrastructure Engineering**

RE1005	Engineer V	1	1	1	Professional
RB6601	Engineering Program Manager	1	1	1	Middle Management
RM0226	Management Analyst III	1	1	1	Middle Management
RE0113	Engineering Assistant III	1	1	1	ParaProfessional & Tech
- RB6512	Management Analyst II	3	2 *	2 *	ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RB6001	Administrative Assistant I		1 *	1 *	ParaProfessional & Tech
<b>ALLOCATED TOTAL</b>		<b>7</b>	<b>7</b>	<b>7</b>	

**Budget Unit - 4040300000 Mental Health Pharmacy**

RH4325	Pharmacy Manager	1	1	1	Middle Management
RH4355	Pharmacist	2	2	2	Professional
RH4454	Pharmacy Tech III Supervisor	1	1	1	Supervisors Unit
- RH4453	Pharmacy Technician III	1	1	1	ParaProfessional & Tech
- RH4452	Pharmacy Technician II	4	4	4	ParaProfessional & Tech
- RH4451	Pharmacy Technician I				ParaProfessional & Tech
RH0300	Patient Services Rep	1	1	1	ParaProfessional & Tech

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RO6110	Senior Office Assistant	2	2	2	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>12</b>	<b>12</b>	<b>12</b>	
	Temporary (FTE)	3	3.7 *	3.7 *	
<b>POSITION TOTAL</b>		<b>15</b>	<b>15.7 *</b>	<b>15.7 *</b>	

**Budget Unit - 4040500000 Mental Health Services**

EH8001	Physician Manager	1	1	1	Physicians Management
EH8003	Psychiatrist	16	16	16	Contractor Physicians Retirement
ES2301	Deputy Director - BHS- MH	4	4	4	Senior Management
RH1300	Nursing Department Manager	1	1	1	Middle Management
RH1505	Staff Nurse V -Clinical -Ambul	7	7	7	Registered Nurses
- RH1106	Staff NurseV-AsstNDptMg-Inpat	1	1	1	Registered Nurses
- RH1104	Staff Nurse IV - Inpatient	4	4	4	Registered Nurses
- RH1124	Staff Nurse IV - Ambulatory	6	6	6	Registered Nurses
- RH1123	Staff Nurse III - Ambulatory	1	1	1	Registered Nurses
- RH2502	Senior Psychiatric Technician	20	20	20	ParaProfessional & Tech
- RS2002	Mental Health Specialist II	29	29	29	ParaProfessional & Tech
- RS2001	Mental Health Specialist I				ParaProfessional & Tech
- RH3001	Nursing Assistant				ParaProfessional & Tech
- RH3000	Nursing Assistant Trainee				ParaProfessional & Tech
- RH2501	Psychiatric Technician	14	14	14	ParaProfessional & Tech
- RH2152	SpecialProceduresTechnician II				ParaProfessional & Tech
- RH2151	SpecialProceduresTechnician I				ParaProfessional & Tech
- RH2002	Sr Licensed Vocational Nurse				ParaProfessional & Tech
- RH2001	Licensed Vocational Nurse				ParaProfessional & Tech
- RH1505	Mental Health Charge Nrs - Inp				Registered Nurses
- RH1162	Nurse Practitioner II-Inpatien				Registered Nurses
- RH1105	Staff Nurse V Clincl Nrs-Inpat				Registered Nurses
- RH1103	Staff Nurse III -Inpatient				Registered Nurses
- RH1102	Staff Nurse II - Inpatient				Registered Nurses

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RH1101	Staff Nurse I - Inpatient				Registered Nurses
RM1130	MH Services Facility Manager	1	1	1	Middle Management
RS2014	Chief Mental Health Clinician	5	5	5	Middle Management
- RS3044	Chief Clinical Social Worker				Middle Management
- RS2014	Chief Mental Health Clinician	10	10	10	Middle Management
- RS3043	Clinical Social Worker III				Supervisors Unit
- RS2013	Mental Health Clinician III	7	7	7	Supervisors Unit
RS2013	Mental Health Clinician III	6	6	6	Supervisors Unit
RH6004	Occup Therapist Asst	2	2	2	ParaProfessional & Tech
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	DeptInformationSysAnalystI				Professional
RM1155	Activity Center Program Dir	1	1	1	Middle Management
- RS2012	Mental Health Clinician II	13	13	13	Professional
- RS2011	Mental Health Clinician I	44	44	44	Professional
- RS3042	Clinical Social Worker II	1	1	1	Professional
- RS3041	Clinical Social Worker I				Professional
- RS3013	Protective Svcs Soc Wrkr III	11	11	11	ParaProfessional & Tech
- RS3012	Protective Svcs Soc Worker II				ParaProfessional & Tech
- RS3011	Protective Svcs Soc Worker I				ParaProfessional & Tech
RS2012	Mental Health Clinician II	2	2	2	Professional
- RB6512	Management Analyst II	2	2	2	ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RS1015	Substance Abuse Services Coord	1	1	1	Middle Management
- RB4003	Accountant III	1	1	1	ParaProfessional & Tech
- RB4002	Accountant II				ParaProfessional & Tech
- RB4001	Accountant I				ParaProfessional & Tech
RS2035	Mental Health Court Liaison	1	1	1	ParaProfessional & Tech
RH2505	Chief Psychiatric Technician	7	7	7	Supervisors Unit
- RS2070	Program Spec-Develop Disabled	4	4	4	ParaProfessional & Tech
- RS2062	Instructor II	9	9	9	ParaProfessional & Tech
- RS2061	Instructor I				ParaProfessional & Tech
- RS2060	Instructional Assistant				ParaProfessional & Tech

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RH6602	Rehabilitation Therapist II	1	1	1	Supervisors Unit
RS2003	Mental Health Specialist III	1	1	1	Supervisors Unit
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RS5002	Employment Training Spec II	1	1	1	ParaProfessional & Tech
RH6601	Rehabilitation Therapist I	1	1	1	ParaProfessional & Tech
RO6700	Office Technician/Coordinator	2	2	2	Office & Office Technical
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO1000	Office Supervisor	5	5	5	Supervisors Unit
RS2053	MH Consumer Outreach Coordin	1	1	1	Supervisors Unit
RO6115	Office Assistant Specialist	4	4	4	Office & Office Technical
- RS2022	Mental Health Interpreter II	6	6	6	ParaProfessional & Tech
- RS2021	Mental Health Interpreter I				ParaProfessional & Tech
- RO6110	Senior Office Assistant	42	42	42	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
- RS2051	Mental Health Outreach Worker	8	8	8	ParaProfessional & Tech
- RS2050	Mental Health Outreach Wkr Tr				ParaProfessional & Tech
- RH6004	Occup Therapist -Clinical Spec				Professional
- RH6003	Occupational Therapist-Senior				Professional
- RH6002	Occupational Therapist				Professional
<b>ALLOCATED TOTAL</b>		<b>307</b>	<b>307</b>	<b>307</b>	
	Temporary (FTE)	94	83 *	83 *	
<b>POSITION TOTAL</b>		<b>401</b>	<b>390 *</b>	<b>390 *</b>	
<b>Budget Unit - 4040600000 Substance Abuse Services</b>					
RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
RS1015	Substance Abuse Services Coord	1	1	1	Middle Management
RM1122	Substance Abuse Program Mgr	4	4	4	Middle Management
RS1023	Sub Abuse Program Supervisor	4	4	4	Supervisors Unit
- RS1025	Sub Abuse Prevention Spec II	4	3 *	3 *	ParaProfessional & Tech
- RS1024	Sub Abuse Prevention Spec I				ParaProfessional & Tech
- RS1022	Substance Abuse Counselor II	56	50 *	50 *	ParaProfessional & Tech

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RS1021	Substance Abuse Counselor I				ParaProfessional & Tech
RO2000	Office Secretary	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	9	9	9	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RS0302	Perinatal Child Care Aide	1	1	1	ParaProfessional & Tech
- RS0302	Perinatal Child Care Worker	3	3	3	ParaProfessional & Tech
- RS0301	Perinatal Child Care Aide				ParaProfessional & Tech
<b>ALLOCATED TOTAL</b>		<b>84</b>	<b>77 *</b>	<b>77 *</b>	
Temporary (FTE)		3.7	7.8 *	7.8 *	
<b>POSITION TOTAL</b>		<b>87.7</b>	<b>84.8 *</b>	<b>84.8 *</b>	

**Budget Unit - 4040700000 Behavioral Health Administration**

HS2000	Chief Deputy Dir-BHS	1	1	1	Executive
ES2302	Behavioral Health Officer	1	1	1	Senior Management
ES2300	Sr DeputyDir-BHS	1	1	1	Senior Management
EH2100	Deputy Finance Director-HCS	1	1	1	Senior Management
ES2303	Deputy Director- BHS-SA	1	1	1	Senior Management
RI1011	DeptInformationSystemsManager	1	1	1	Middle Management
RH1300	Nursing Department Manager	1	1	1	Middle Management
RI1104	Dept Info Systems Analyst IV	1	1	1	Professional
RH1505	Mental Health Charge Nrs - Inp	1	1	1	Registered Nurses
RI1103	Dept Info Systems Analyst III	1	1	1	Professional
RI1202	Dept Applications Analyst II	2	2	2	Professional
RI1102	Dept Info Systems Analyst II	2	2	2	Professional
RB6800	MH Performance Outcome Anal	1	1	1	ParaProfessional & Tech
RB6512	Management Analyst II	2	2	2	ParaProfessional & Tech
RB5500	Departmental Personnel Analyst	1	1	1	Confidential
RB4003	Accountant III	2	2	2	ParaProfessional & Tech
RI1303	Dept Info Systems Spec III	1	1	1	ParaProfessional & Tech
RC0404	Crafts Worker IV	1	1	1	Supervisors Unit
RH0150	Patients' Rights Advocate	1	1	1	Professional

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RI1302	Dept Info Systems Spec II	1	1	1	ParaProfessional & Tech
RC0403	Crafts Worker III	3	3	3	Trades Labor & Institutnl
RO3012	Accounting Technician II	6	6	6	Office & Office Technical
RO4203	Medical Records Technician III	1	1	1	Office & Office Technical
RI1402	Dept Info Systems Tech II	1	1	1	ParaProfessional & Tech
RO3011	Accounting Technician I	8	8	8	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RH0300	Patient Services Rep	3	3	3	ParaProfessional & Tech
RC2011	Storekeeper I	1	1	1	Trades Labor & Institutnl
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO6120	Department Payroll Specialist	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	5	5	5	Office & Office Technical
- RO6110	Senior Office Assistant	12	12	12	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RF0301	Lead Housekeeper	1	1	1	Supervisors Unit
RC2001	Stock Clerk II	1	1	1	Trades Labor & Institutnl
RF0300	Housekeeping Service Worker	2	2	2	Trades Labor & Institutnl
<b>ALLOCATED TOTAL</b>		<b>71</b>	<b>71</b>	<b>71</b>	
	Temporary (FTE)	17	15.6 *	15.6 *	
<b>POSITION TOTAL</b>		<b>88</b>	<b>86.6 *</b>	<b>86.6 *</b>	

**Budget Unit - 4040800000 Utility Districts**

RM0340	Utility Dist Superintendent	1	1	1	Middle Management
RM0360	Utility DistAst Superintendent	1	1	1	Middle Management
RE0112	Engineering Assistant II	1	1	1	ParaProfessional & Tech
RE0111	Engineering Assistant I		1 *	1 *	ParaProfessional & Tech
RC0525	Utility Dist Maint Supervisor	2	2	2	Trades Labor & Institutnl
RC0652	Equipment Operator II	1	1	1	Trades Labor & Institutnl
RC0515	Utility Dist Laboratory Tech	1	1	1	Trades Labor & Institutnl
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
- RC0522	Utility Dist Maint Worker II	9	9	9	Trades Labor & Institutnl

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RC0521	Utility Dist Maint Worker I	2	2	2	Trades Labor & Institutnl
- RC0520	Utility Dist Maint Wkr Trainee	4	4	4	Trades Labor & Institutnl
RB6000	Junior Administrative Asst	1	1	1	ParaProfessional & Tech
RO6115	Office Assistant Specialist	1	*	*	Office & Office Technical
RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>26</b>	<b>26</b>	<b>26</b>	

**Budget Unit - 4041000000 Public Health Services**

EH2200	Chief Deputy Dir-PH SVCS	1	1	1	Executive
ES2202	Public Health Officer	1	1	1	Senior Management
ES2203	Assistant Health Officer	1	1	1	Senior Management
ES2200	Sr Deputy Dir-PublicHealthSrv	1	1	1	Senior Management
RH1820	Program Manager-P H Nursing	2	2	2	Middle Management
RI1011	DeptInformationSystemsManager	1	*	*	Middle Management
RH4095	Chief of Public Health Lab Svc	1	1	1	Middle Management
RH1815	Sup Public Health Nurse	2	2	2	Registered Nurses
RI1204	Dept Applications Analyst IV	1	1	1	Professional
RH1813	Staff Nurse IV - Ambulatory	1	1	1	Registered Nurses
RH1813	Staff Nurse III - Ambulatory	5	4 *	4 *	Registered Nurses
RS4110	Communicable Disease Investigator		2 *		ParaProfessional & Tech
RH1813	Senior Public Health Nurse	1	*	*	Registered Nurses
- RH1813	Senior Public Health Nurse	3	3	3	Registered Nurses
- RH1812	Public Health Nurse II	12	12	10 *	Registered Nurses
- RH1800	Registered Nurse	2	2	2	Registered Nurses
- RS0201	Case Manager Supervisor	1	*	*	Supervisors Unit
- RS4101	Public Health Educator	3	4 *	3	Professional
- RS4002	Public Hlth Education AssocII				Professional
- RS3001	Senior Social Worker	11	3 *	3 *	ParaProfessional & Tech
- RS4012	Public Hlth Education Asst II	1	1	1	ParaProfessional & Tech
- RS4302	CommunityHealthOutreachWorker	14	14	12 *	ParaProfessional & Tech

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RS4301	CommunityHealthOutreachWkrTrn				ParaProfessional & Tech
- RS4011	Public Hlth Education Asst I				ParaProfessional & Tech
- RS4001	Public Hlth Education Assoc I				Professional
- RS3000	Social Worker				ParaProfessional & Tech
- RS0200	Case Manager				Professional
RH3200	Outpatient Clinic Assistant		1 *		ParaProfessional & Tech
- RH3200	Outpatient Clinic Assistant	2	2	2	ParaProfessional & Tech
- RH3102	Dental Aide II				ParaProfessional & Tech
- RH2002	Sr Licensed Vocational Nurse				ParaProfessional & Tech
- RH1811	Public Health Nurse I				Registered Nurses
- RH1104	Staff Nurse IV - Inpatient				Registered Nurses
- RH1103	Staff Nurse III -Inpatient				Registered Nurses
RS7105	Program Coordinator WIC	1	1	1	Middle Management
RM1182	Program Coordinator-AIDS	1	1	1	Middle Management
RM1181	Program Coord-P H Education	1	1	1	Middle Management
RM1180	Program Coord-Adolescent Prog	1	1	1	Middle Management
RM0620	ProgramCoord-ClinicalServices	1	1	1	Middle Management
RI1103	Dept Info Systems Analyst III	1	1	1	Professional
RM0226	Management Analyst III	1	1	1	Middle Management
RB6905	Supervising Epidemiologist	1	1	1	Supervisors Unit
RH4205	Sup Public Hlth Microbiologis	1	1	1	Supervisors Unit
RB6900	Epidemiologist	1	2 *	1	Professional
- RI1202	Dept Applications Analyst II	1	1	1	Professional
- RI1201	Dept Applications Analyst I				Professional
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	DeptInformationSysAnalystI				Professional
RH4203	Sr Public Hlth Microbiologist	2	2	2	Professional
RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
- RH4212	Public Health Microbiologist II	6	5 *	4 *	Professional
- RH4211	Public Health Microbiologist I				Professional
- RH4200	PublicHealthMicrobiologistTr				Professional
- RB6002	Administrative Assistant II				ParaProfessional & Tech



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Job Code	Position Title	Allocated June 2011	Requested 2011-2012	Recommended 2011-2012	Representation Unit
- RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
- RH8502	Sr Public Health Nutritionist	2	2	2	Professional
- RH8501	Public Health Nutritionist	2	2	2	Professional
- RH8500	Public Health Nutritionist Tr				Professional
RB4002	Accountant II	1	1	1	ParaProfessional & Tech
RP0602	Emergency Planner	2	2	2	ParaProfessional & Tech
RS4220	AIDS Services Liaison	1	1	1	Professional
RB5002	Personnel Technician	1	1	1	Confidential
RS4225	AIDS Surveillance Specialist	1	1	1	ParaProfessional & Tech
RO3011	Accounting Technician I	4	4	4	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
RO1000	Office Supervisor	4	4	4	Supervisors Unit
RS4222	AIDS Case Worker	1	1	1	ParaProfessional & Tech
RH4961	Public Health Lab Tech II	2	2	2	ParaProfessional & Tech
- RO6110	Senior Office Assistant	22	19 *	18 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
- RO4182	WIC Nutrition Assistant II	6	6	6	Office & Office Technical
- RO4181	WIC Nutrition Assistant I	4	4	4	Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>144</b>	<b>133 *</b>	<b>122 *</b>	
	Temporary (FTE)	9.2	9.9 *	9.3 *	
	<b>POSITION TOTAL</b>	<b>153.2</b>	<b>142.9 *</b>	<b>131.3 *</b>	

**Budget Unit - 4041200000 Conservator Services**

EB3300	Public Guardian/Conservator	1	1	1	Senior Management
RS2033	Chief Deputy Public Guardian	1	1	1	Middle Management
RB4003	Accountant III	1	1	1	ParaProfessional & Tech
RS2034	Suprvsng Deputy Public Guardia	1	1	1	Supervisors Unit
- RS2032	Deputy Public Guardian II	8	7 *	7 *	ParaProfessional & Tech
- RS2031	Deputy Public Guardian I				ParaProfessional & Tech
- RO3012	Accounting Technician II				Office & Office Technical

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RO3011	Accounting Technician I	5	5	5	Office & Office Technical
RB6000	Junior Administrative Asst	1	1	1	ParaProfessional & Tech
RC2011	Storekeeper I	1	1	1	Trades Labor & Institutnl
RO6115	Office Assistant Specialist	6	6	6	Office & Office Technical
- RO6110	Senior Office Assistant	2	1 *	1 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
EB7300	Office Occupations Clerk	1	1	1	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>28</b>	<b>26 *</b>	<b>26 *</b>	
	Temporary (FTE)	2.5	1.7 *	1.7 *	
<b>POSITION TOTAL</b>		<b>30.5</b>	<b>27.7 *</b>	<b>27.7 *</b>	
<b>Budget Unit - 4041800000 Emergency Medical Services</b>					
EH2120	Emergency Med Srvs Administrator	1	1	1	Senior Management
RH0222	Emergency Medical Srvs Analyst	1	1	1	ParaProfessional & Tech
RH0224	EMS Quality Improv/Trauma Coordinator	1	1	1	Registered Nurses
RH0223	Emergency Medical Srvs Specist	1	1	1	ParaProfessional & Tech
RH0221	Regional Disaster Med Hlp Spe	2	2	2	ParaProfessional & Tech
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>7</b>	<b>7</b>	<b>7</b>	
<b>Budget Unit - 4042000000 Environmental Health</b>					
HA1200	Director ofEnvironmentalHealt	1	1	1	Executive
RI1103	Dept Info Systems Analyst III	1	1	1	Professional
RM0610	Environmental Hlth- Prgm Coord	4	4	4	Middle Management
RE1301	Engineering Geologist	1	1	1	Professional
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	DeptInformationSysAnalystI				Professional
RA0604	SeniorRegisteredDairyInspecto	2	2	2	Professional
- RA0604	LeadSrRegEnvironHlthSpec	7	7	7	Professional
- RA0603	Sr Reg Environmental Hlth Spe	25	25	25	Professional

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RA0602	Reg Environmental Health Spec	6	6	6	Professional
- RA0601	Environmental Health Spec Tr				Professional
- RA0600	Environmental Health Spec				Professional
- RA0500	Registered Dairy Inspector				Professional
RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
RB4002	Accountant II	1	1	1	ParaProfessional & Tech
RO3011	Accounting Technician I	3	3	3	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
RP6012	HazardousMaterialSpecialist II		4 *	4 *	Safety Invstgtv & Custdl
- RO6110	Senior Office Assistant	7	8 *	8 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>62</b>	<b>67 *</b>	<b>67 *</b>	
	Temporary (FTE)	0.5	0.3 *	0.3 *	
	<b>POSITION TOTAL</b>	<b>62.5</b>	<b>67.3 *</b>	<b>67.3 *</b>	

**Budget Unit - 4045415000 California Children's Services**

ES2203	Assistant Health Officer	1	1	1	Senior Management
RM0810	Childrens Med Services Manage	1	1	1	Middle Management
RH6210	Physical Therapy Dept Manager	1	1	1	Middle Management
- RH1813	Senior Public Health Nurse	2	2	2	Registered Nurses
- RH1812	Public Health Nurse II	5	5	5	Registered Nurses
- RH1811	Public Health Nurse I	1	1	1	Registered Nurses
- RH1800	Registered Nurse	2	2	2	Registered Nurses
- RH1123	Staff Nurse III - Ambulatory				Registered Nurses
- RH1103	Staff Nurse III -Inpatient				Registered Nurses
- RH6205	Phys Therapist IV-AsstDeptMgr	1	1	1	Supervisors Unit
- RH6005	Occup Therapist IV-AsstDeptMg	1	1	1	Supervisors Unit
- RH6203	Physical Therapist-Senior	4	4	4	Professional
- RH6200	Phys Therapist Assistant	2	2	2	ParaProfessional & Tech
- RH6000	Occup Therapist Asst	1	1	1	ParaProfessional & Tech

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RH6300	Therapist Aide	5	2 *	2 *	ParaProfessional & Tech
- RH6202	Physical Therapist				Professional
- RH6003	Occupational Therapist-Senior				Professional
- RH6002	Occupational Therapist				Professional
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	DeptInformationSysAnalystI				Professional
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO1000	Office Supervisor	1	1	1	Supervisors Unit
- RO6110	Senior Office Assistant	19	17 *	17 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>50</b>	<b>45 *</b>	<b>45 *</b>	
<b>Budget Unit - 4049100000 Children &amp; Families Program</b>					
ES1500	Children & Families Prog Coordinator	1	1	1	Senior Management
RB6210	Contracts Analyst	5	5	5	ParaProfessional & Tech
- RB4002	Accountant II	2	2	2	ParaProfessional & Tech
- RB4001	Accountant I				ParaProfessional & Tech
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>9</b>	<b>9</b>	<b>9</b>	
<b>Budget Unit - 4049500000 Health Care Services Administration</b>					
HH1100	Director Health Care Services	1	1	1	Executive
HH1105	Asst Director- Health Care Svcs	1	1	1	Executive
RM0226	Management Analyst III	1	1	1	Middle Management
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>4</b>	<b>4</b>	<b>4</b>	
<b>Budget Unit - 5050101000 Human Services Agency</b>					
HS1150	Director of Human Services	1	1	1	Executive
EB2100	Deputy Director of HSA	5	5	5	Senior Management

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RL2084	ChildProtectiveSvsCounsel IV	3	3	3	Confidential
- RL2083	ChildProtectiveSvsCounsel III	1	1	1	Confidential
- RL2082	ChildProtectiveSvsCounsel II				Confidential
- RL2081	ChildProtectiveSvsCounsel I				Confidential
RI1011	DeptInformationSystemsManager	1	1	1	Middle Management
RM0800	Child Welfare Division Chief	3	3	3	Middle Management
RM0225	Management Services Admin	1	1	1	Confidential
RI1203	Dept Applications Analyst III	1	1	1	Professional
- RM0226	Management Analyst III	3	3	3	Middle Management
- RB6512	Management Analyst II				ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RM1153	Program Manager	9	10 *	10 *	Middle Management
- RS0122	HSA Program Supervisor II	4	5 *	5 *	Supervisors Unit
- RS0121	HSA Program Supervisor I				Supervisors Unit
RB6211	Contracts Supervisor	1	1	1	Supervisors Unit
- RI1102	Dept Info Systems Analyst II	1	1	1	Professional
- RI1101	DeptInformationSysAnalystI				Professional
RL3042	Investigator II	1	*	*	Safety Invstgtv & Custdl
RB6210	Contracts Analyst	2	2	2	ParaProfessional & Tech
- RB6202	HSA Staff Analyst II	18	20 *	20 *	ParaProfessional & Tech
- RB6201	HSA Staff Analyst I	6	5 *	5 *	ParaProfessional & Tech
RS3415	Social Worker Supervisor II	22	22	22	Supervisors Unit
RB5102	Personnel Analyst II	1	1	1	Confidential
RL3041	Investigator I	4	4	4	Safety Invstgtv & Custdl
RB4003	Accountant III	1	1	1	ParaProfessional & Tech
RS3410	Social Worker Supervisor I	4	4	4	Supervisors Unit
- RS3405	Social Worker V	79	79	79	Professional
- RS3404	Social Worker IV	48	48	48	ParaProfessional & Tech
- RS3403	Social Worker III				ParaProfessional & Tech
- RS3402	Social Worker II				ParaProfessional & Tech
- RS3401	Social Worker I	6	6	6	ParaProfessional & Tech
RI1303	Dept Info Systems Spec III	2	2	2	ParaProfessional & Tech

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RS3404	Social Worker IV	1	1	1	ParaProfessional & Tech
- RS3403	Social Worker III	1	1	1	ParaProfessional & Tech
RS5003	Employment Training Superviso	5	5	5	Supervisors Unit
RB4002	Accountant II	2	2	2	ParaProfessional & Tech
RS0111	Benefits Systems Supervisor	1	1	1	Supervisors Unit
RS1075	Shelter Social Worker	3	3	3	Safety Invstgtv & Custdl
RS0105	Eligibility Supervisor	41	44 *	44 *	Supervisors Unit
RS0110	Benefits Systems Specialist	3	3	3	ParaProfessional & Tech
- RI1302	Dept Info Systems Spec II	5	5	5	ParaProfessional & Tech
- RI1301	Dept Info Systems Specialist I				ParaProfessional & Tech
- RS3402	Social Worker II	26	29 *	29 *	ParaProfessional & Tech
- RS3401	Social Worker I				ParaProfessional & Tech
RO3012	Accounting Technician II	2	2	2	Office & Office Technical
- RS5002	Employment Training Spec II	32	32	32	ParaProfessional & Tech
- RS5001	Employment Training Spec I	7	7	7	ParaProfessional & Tech
RO2061	Executive Secretary	1	1	1	Office & Office Technical
RS0103	Eligibility Worker III	22	22	22	ParaProfessional & Tech
RO1500	Senior Administrative Spvr	4	4	4	Supervisors Unit
RC2012	Storekeeper II	1	1	1	Supervisors Unit
- RS0102	Eligibility Worker II	211	239 *	239 *	ParaProfessional & Tech
- RS0101	Eligibility Worker I	51	51	51	ParaProfessional & Tech
- RO4602	Collections Clerk II	3	3	3	Office & Office Technical
- RO4601	Collections Clerk I				Office & Office Technical
RO3011	Accounting Technician I	10	11 *	11 *	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RO2051	Administrative Secretary	1	1	1	Confidential
RC1502	Lead Transportation Worker	1	1	1	Safety Invstgtv & Custdl
RO2000	Office Secretary	2	2	2	Office & Office Technical
RO1000	Office Supervisor	8	8	8	Supervisors Unit
RO7202	Offset Equipment Operator II	1	1	1	Trades Labor & Institutnl
RL0301	Legal Technician I	3	3	3	Office & Office Technical
RC1501	Transportation Worker	4	4	4	Safety Invstgtv & Custdl

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RO6120	Department Payroll Specialist	2	2	2	Office & Office Technical
RO6115	Office Assistant Specialist	11	12 *	12 *	Office & Office Technical
- RO6110	Senior Office Assistant	114	123 *	123 *	Office & Office Technical
- RO6105	Office Assistant	7	7	7	Office & Office Technical
RC2001	Stock Clerk II	3	3	3	Trades Labor & Institutnl
RO7201	Offset Equipment Operator I	2	2	2	Trades Labor & Institutnl
RS0140	Teaching&DemonstratingHomemkr	2	2	2	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>822</b>	<b>869 *</b>	<b>869 *</b>	
	Temporary (FTE)	7	12.1 *	12.1 *	
<b>POSITION TOTAL</b>		<b>829</b>	<b>881.1 *</b>	<b>881.1 *</b>	

**Budget Unit - 5053900000 Mary Graham Children's Shelter**

ES2150	Director MaryGraham Chld Shlt	1	1	1	Senior Management
ES2153	Assistant Dir-Mary Graham CS	1	1	1	Middle Management
RS1082	Shelter Supervisor II	4	3 *	3 *	Safety Invstgtv & Custdl
RS1081	Shelter Supervisor I	8	7 *	7 *	Safety Invstgtv & Custdl
- RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
- RB6001	Administrative Assistant I				ParaProfessional & Tech
RS1100	MGCS Trainer	1	1	1	Safety Invstgtv & Custdl
- RS1072	Shelter Counselor II	29	20 *	20 *	Safety Invstgtv & Custdl
- RS1071	Shelter Counselor I				Safety Invstgtv & Custdl
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	4	4	4	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RF0300	Housekeeping Service Worker	3	3	3	Trades Labor & Institutnl
<b>ALLOCATED TOTAL</b>		<b>54</b>	<b>43 *</b>	<b>43 *</b>	
	Temporary (FTE)	8.3	8.3	8.3	
<b>POSITION TOTAL</b>		<b>62.3</b>	<b>51.3 *</b>	<b>51.3 *</b>	

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**POSITION BUDGET DETAILS**

Job Code	Position Title	Allocated June 2011	Requested 2011-2012	Recommended 2011-2012	Representation Unit
<b>Budget Unit - 5054101000 Aging &amp; Community Services</b>					
RM1151	Adult Services Division Chief	1	1	1	Middle Management
RM1150	Community Services Program Mg	1	1	1	Middle Management
RS7060	Aging Programs Coordinator	1	1	1	ParaProfessional & Tech
- RB6202	HSA Staff Analyst II	1	*	*	ParaProfessional & Tech
- RB6201	HSA Staff Analyst I	1	1	1	ParaProfessional & Tech
- RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RS3415	Social Worker Supervisor II	1	1	1	Supervisors Unit
RS7080	Community Services Program Su	1	1	1	Supervisors Unit
RB4003	Accountant III	1	1	1	ParaProfessional & Tech
RB4002	Accountant II	2	2	2	ParaProfessional & Tech
RS7045	Ombudsman Coordinator	1	1	1	Supervisors Unit
RC0303	Weatherization Coordinator	1	1	1	Supervisors Unit
RS7070	HSA Program Coordinator	3	3	3	ParaProfessional & Tech
RS7020	Community Social Services Dir	8	8	8	Supervisors Unit
- RS3402	Social Worker II	4	3 *	3 *	ParaProfessional & Tech
- RS3401	Social Worker I				ParaProfessional & Tech
RO3012	Accounting Technician II	2	2	2	Office & Office Technical
RS5002	Employment Training Spec II	1	*	*	ParaProfessional & Tech
RC0302	Sr Weatherization Specialist	6	6	6	Trades Labor & Institutnl
RO3011	Accounting Technician I	4	4	4	Office & Office Technical
RC2011	Storekeeper I	1	1	1	Trades Labor & Institutnl
RO6700	Office Technician/Coordinator	1	1	1	Office & Office Technical
RS7090	Sr Info & Assistance Spec	3	3	3	ParaProfessional & Tech
RS7015	Community Social ServicesAsst	7	7	7	ParaProfessional & Tech
RE1400	Energy Program Specialist	4	4	4	ParaProfessional & Tech
- RO6110	Senior Office Assistant	5	5	5	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>62</b>	<b>59 *</b>	<b>59 *</b>	
Temporary (FTE)		20.6	12	12	
<b>POSITION TOTAL</b>		<b>82.6</b>	<b>71 *</b>	<b>71 *</b>	



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<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
<b>Budget Unit - 5055103000 Employment &amp; Economic Development</b>					
HS1250	Director Employment & Econ Dev	1	1	1	Executive
ES2260	Deputy Dir-Employment&Training	1	1	1	Senior Management
ES2255	EEDD Economic Development Dir	1	1	1	Senior Management
RI1011	DeptInformationSystemsManager	1	*	*	Middle Management
RI1104	Dept Info Systems Analyst IV	1	1	1	Professional
RI1103	Dept Info Systems Analyst III	1	1	1	Professional
RM1173	EEDD Admin. Services Manager	2	3 *	3 *	Middle Management
RM1171	EEDD Division Manager	4	4	4	Middle Management
RB0610	EEDD Business Loan Manager	1	1	1	Middle Management
- RI1102	Dept Info Systems Analyst II	3	3	3	Professional
- RI1101	DeptInformationSysAnalystI				Professional
RB6303	EEDD Analyst III	2	2	2	ParaProfessional & Tech
RB4003	Accountant III	1	1	1	ParaProfessional & Tech
RB0600	Business Loan Officer	1	1	1	ParaProfessional & Tech
- RB6302	EEDD Analyst II	3	3	3	ParaProfessional & Tech
- RB6301	EEDD Analyst I				ParaProfessional & Tech
RS5003	Employment Training Superviso	7	7	7	Supervisors Unit
- RB4002	Accountant II	2	2	2	ParaProfessional & Tech
- RB4001	Accountant I				ParaProfessional & Tech
- RI1302	Dept Info Systems Spec II	1	1	1	ParaProfessional & Tech
- RI1301	Dept Info Systems Specialist I				ParaProfessional & Tech
RB0615	EEDD Bus Retention & Expans Sp	3	3	3	ParaProfessional & Tech
RB0201	EEDD Marketing Coordinator	1	*	*	ParaProfessional & Tech
RO3012	Accounting Technician II	2	1 *	1 *	Office & Office Technical
RO2060	Executive Secretary	1	1	1	Office & Office Technical
- RS5512	EEDD Employment ServicesSpecII	9	3	3	ParaProfessional & Tech
- RS5511	EEDD Employment ServicesSpec I				ParaProfessional & Tech
- RS5002	Employment Training Spec II	28	19 *	19 *	ParaProfessional & Tech
- RS5001	Employment Training Spec I	13	*	*	ParaProfessional & Tech
RO1500	Senior Administrative Spvr	1	1	1	Supervisors Unit

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RC2012	Storekeeper II	1	1	1	Supervisors Unit
RO3011	Accounting Technician I	3	3	3	Office & Office Technical
RO2000	Office Secretary	1	1	1	Office & Office Technical
RO1000	Office Supervisor	2	2	2	Supervisors Unit
- RS5502	EEDD Intake & Referral Spec II	5	5	5	Office & Office Technical
- RS5501	EEDD Intake & Referral Spec I				Office & Office Technical
- RO6110	Senior Office Assistant	12	11 *	11 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RC2001	Stock Clerk II	1	1	1	Trades Labor & Institutnl
	<b>ALLOCATED TOTAL</b>	<b>116</b>	<b>85 *</b>	<b>85 *</b>	
	Temporary (FTE)	48.1	1.9	1.9	
	<b>POSITION TOTAL</b>	<b>164.1</b>	<b>86.9 *</b>	<b>86.9 *</b>	

**Budget Unit - 5055246000 Neighborhood Preservation**

EE2102	Deputy Dir of Neighborh Presr	1	*	*	Senior Management
- RM0226	Management Analyst III	2	3 *	3 *	Middle Management
- RB6512	Management Analyst II				ParaProfessional & Tech
- RB6511	Management Analyst I				ParaProfessional & Tech
RC0203	Sr Housing Rehab Specialist	1	1	1	Supervisors Unit
- RC0202	Housing Rehab Specialist II	1	1	1	Trades Labor & Institutnl
- RC0201	Housing Rehab Specialist I				Trades Labor & Institutnl
RB4002	Accountant II	1	1	1	ParaProfessional & Tech
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>9</b>	<b>9</b>	<b>9</b>	

**Budget Unit - 5055600000 Veterans Service Office**

HB1400	Veterans Service Officer	1	1	1	Executive
- RB0802	Veterans Service Rep II	2	2	2	ParaProfessional & Tech
- RB0801	Veterans Service Rep I				ParaProfessional & Tech

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>4</b>	<b>4</b>	<b>4</b>	
<b>Budget Unit 5056500000 County Head Start</b>					
RS8100	Head Start Grantee Director	1	1	1	Middle Management
RM0226	Management Analyst III	1	1	1	Middle Management
RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
<b>ALLOCATED TOTAL</b>		<b>3</b>	<b>3</b>	<b>3</b>	
<b>Budget Unit - 6061500000 Coperative Extension</b>					
RO2060	Executive Secretary	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	2	2	2	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>3</b>	<b>3</b>	<b>3</b>	
<b>Budget Unit - 7070300000 Parks &amp; Recreation</b>					
HC1250	Director of Parks & Recreation	1	1	1	Executive
EC2201	Facilities&ConstructionPlanne	1	1	1	Senior Management
RC0803	Park Maintenance Supervisor	1	1	1	Middle Management
RA0702	Zoo & Interpretive Srvs Mngr	1	1	1	Middle Management
RM0100	ParksMarketing&PromotionSpec	1	1	1	Professional
RM0140	Zoo Curator	1	1	1	Supervisors Unit
RC0801	Senior Park Worker	3	3	3	Supervisors Unit
RC3003	Park Equipment Mechanic	2	2	2	Trades Labor & Institutnl
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RP0730	Labor Crew Leader	1	1	1	Trades Labor & Institutnl
RA0715	Nature Center Coordinator	1	1	1	ParaProfessional & Tech
RA0710	Senior Animal Care Specialist	1	1	1	ParaProfessional & Tech
RC0800	Park Worker	22	21 *	21 *	Trades Labor & Institutnl

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<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RA0705	Animal Care Specialist	4	4	4	ParaProfessional & Tech
RC0805	Park Fee Coordinator	1	1	1	Trades Labor & Institutnl
- RO6110	Senior Office Assistant	3	2 *	2 *	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
	<b>ALLOCATED TOTAL</b>	<b>45</b>	<b>43 *</b>	<b>43 *</b>	
	Temporary (FTE)	15.6	18.4	18.4	
	<b>POSITION TOTAL</b>	<b>60.6</b>	<b>61.4 *</b>	<b>61.4 *</b>	

**Budget Unit - 8190000000 Fleet Services**

RC1016	Fleet Manager	1	1	1	Middle Management
RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
RC1002	Equipment Maintenance Foreman	1	1	1	Supervisors Unit
RC1001	Automotive Maintenance Forema	2	2	2	Supervisors Unit
RC3001	Heavy Equipment Mechanic	6	6	6	Trades Labor & Institutnl
RC0420	Welder	1	1	1	Trades Labor & Institutnl
RC3000	Automotive Mechanic	8	8	8	Trades Labor & Institutnl
RC0603	Equipment Service Worker III	2	2	2	Trades Labor & Institutnl
RC2011	Storekeeper I	2	2	2	Trades Labor & Institutnl
RC0602	Equipment Service Worker II	3	3	3	Trades Labor & Institutnl
RO6115	Office Assistant Specialist	3	3	3	Office & Office Technical
RC1560	Motor Pool Dispatcher	1	1	1	Trades Labor & Institutnl
RC0601	Equipment Service Worker I	3	3	3	Trades Labor & Institutnl
RC1551	Garage Attendant	1	1	1	Trades Labor & Institutnl
	<b>ALLOCATED TOTAL</b>	<b>35</b>	<b>35</b>	<b>35</b>	

**Budget Unit - 8260000000 Central Telephone**

RI1010	Information Systems Manager	1	1	1	Confidential
RI1004	Information Systems Analyst IV	2	2	2	Professional
- RI1003	Information Systems Anlyst III	1	1	1	Professional
- RI1002	Information Systems Analyst II	1	1	1	Professional
- RI1001	Information Systems Analyst I				Professional
RC5002	Supervising Telephone Techn	1	1	1	Supervisors Unit

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<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RC5001	Telephone Technician	3	3	3	Trades Labor & Institutnl
RB6002	Administrative Assistant II	1	1	1	ParaProfessional & Tech
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO6115	Office Assistant Specialist	1	1	1	Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>12</b>	<b>12</b>	<b>12</b>	

**Budget Unit - 9210000540 Solid Waste**

EC2160	Integrated Waste Manager	1	1	1	Senior Management
RE1005	Engineer V	1	1	1	Middle Management
- RE1004	Engineer IV				Professional
- RE1003	Engineer III	1	1	1	Professional
- RE1002	Engineer II	1	1	1	Professional
- RE1001	Engineer I				Professional
RM0325	Solid Waste Operations Manage	1	1	1	Middle Management
RM0226	Management Analyst III	1	1	1	Middle Management
- RB6512	Management Analyst II	2	2	2	ParaProfessional & Tech
- RB6511	Management Analyst I	2	2	2	ParaProfessional & Tech
RE0112	Engineering Assistant II	1	1	1	ParaProfessional & Tech
RC1007	Solid Waste Site Manager	2	2	2	Middle Management
- RB6002	Administrative Assistant II	2	2	2	ParaProfessional & Tech
- RB6001	Administrative Assistant I	1	1	1	ParaProfessional & Tech
- RB6000	Junior Administrative Asst				ParaProfessional & Tech
- RB4002	Accountant II	1	1	1	ParaProfessional & Tech
- RB4001	Accountant I				ParaProfessional & Tech
RC1002	Equipment Maintenance Foreman	1	1	1	Trades Labor & Institutnl
RC0720	Solid Waste Recovery Supervisor	5	5	5	Supervisors Unit
RC1581	Senior Transfer Truck Driver	1	1	1	Supervisors Unit
RC3001	Heavy Equipment Mechanic	3	3	3	Trades Labor & Institutnl
RC1580	Transfer Truck Driver	9	9	9	Trades Labor & Institutnl
RC0652	Equipment Operator II	5	5	5	Trades Labor & Institutnl
RC0651	Equipment Operator I	3	3	3	Trades Labor & Institutnl

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<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RO3011	Accounting Technician I	2	2	2	Office & Office Technical
RC0715	Sr Solid Waste Recovery Worker	9	9	9	Trades Labor & Institutnl
RO1000	Office Supervisor	3	3	3	Supervisors Unit
RO3000	Cashier Clerk	5	5	5	Office & Office Technical
- RO6110	Senior Office Assistant	2	2	2	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
RC0710	Solid Waste Recovery Worker	13	13	13	Trades Labor & Institutnl
<b>ALLOCATED TOTAL</b>		<b>78</b>	<b>78</b>	<b>78</b>	
	Temporary (FTE)	1.9	3 *	3 *	
<b>POSITION TOTAL</b>		<b>79.9</b>	<b>81 *</b>	<b>81 *</b>	

**Budget Unit - 9221100000 San Joaquin General Hospital**

EH3101	Hosp Chief Executive Officer	1	1	1	Executive
EH3102	Hosp Chief Financial Officer	1	1	1	Executive
EH3103	Hosp Chief Nursing Officer	1	1	1	Executive
EH8000	Chief Medical Officer	1	1	1	Senior Management
MH7456	Chief Res Dept Surgery	1	1	1	Professional
- SH7615	Intern	18	18	18	Professional
- MH7428	Resident Physician 1ST YEAR				Professional
- MH7428	Resident Physician 1st Yr	18	18	18	Professional
- MH7426	Resident Physician 2nd Yr	12	12	12	Professional
- MH7424	Resident Physician 3rd Yr	2	2	2	Professional
- MH7420	Resident Physician 4th Yr	2	2	2	Professional
EH8002	Physician	44	44	44	Contractor Physicians Retirement
EH8001	Physician Manager	6	6	6	Physicians Management
RH4330	Hospital Pharmacy Manager	1	1	1	Middle Management
RH4331	Pharmacy Supervisor	1	1	1	Supervisors Unit
RH4350	Pharmacist - Clinical	2	2	2	Professional
EH2105	Deputy Director-SJGH Nursing	2	2	2	Senior Management
- RH4355	Pharmacist	12	12	12	Professional
- RH4354	Pharmacist - Trainee				Professional

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**POSITION BUDGET DETAILS**

<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
EH2104	Sr Deputy Dir-SJGH Clinical	2	2	2	Senior Management
EI2100	Chief Information Officer-HCS	1	1	1	Senior Management
RH1170	Nurse Midwife	5	5	5	Registered Nurses
- EH2106	Deputy Director II-SJGH	1	2 *	2 *	Senior Management
- EH2107	Deputy Director I-SJGH	2	2	2	Senior Management
RH5200	Manager of Diagnostic Imagin	1	1	1	Middle Management
RH1150	Clinical Nurse Specialist -Inp	3	3	3	Registered Nurses
EH2100	Deputy Finance Director-HCS	2	2	2	Senior Management
RH1300	Nursing Department Manager	11	11	11	Middle Management
- RH1167	Senior Nurse Practnr - Ambulat	3	3	3	Registered Nurses
- RH1203	Senior Physician Assistant	3	3	3	Professional
- RH1202	Physician Assistant II				Professional
- RH1201	Physician Assistant I				Professional
- RH1166	Nurse Practitnr II -Ambulatory				Registered Nurses
- RH1165	Nurse Practitnr I -Ambulatory				Registered Nurses
- RH1163	Senior NursePractitnr-Inpatient				Registered Nurses
- RH1162	Nurse Practitioner II-Inpatien				Registered Nurses
- RH1161	Nurse Practitioner I - Inpatie				Registered Nurses
RH4080	AsstClinicalLabOperationsMgr	2	2	2	Supervisors Unit
RH0175	Clinical EducationCoordinator	1	1	1	Middle Management
RI1204	Dept Applications Analyst IV	3	3	3	Professional
RI1104	Dept Info Systems Analyst IV	1	1	1	Professional
RH1106	Licensed Vocational Nurse	1	1	1	ParaProfessional & Tech
- RH1106	Staff NurseV-AsstNDptMg-Inpat	20	30 *	30 *	Registered Nurses
- RH1105	Staff Nurse V Clincl Nrs-Inpat	9	9	9	Registered Nurses
- RH1126	Staff NurseV-AsstNrsDptMgr-Amb	3	3	3	Registered Nurses
- RH1104	Staff Nurse IV - Inpatient	142	142	142	Registered Nurses
- RH1124	Staff Nurse IV - Ambulatory	22	22	22	Registered Nurses
- RH1103	Staff Nurse III -Inpatient	66	66	66	Registered Nurses
- RH1102	Staff Nurse II - Inpatient	1	1	1	Registered Nurses
- RH1125	Staff Nurse V -Clinical -Ambul				Registered Nurses
- RH1123	Staff Nurse III - Ambulatory	17	17	17	Registered Nurses

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<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RH1122	Staff Nurse II - Ambulatory				Registered Nurses
- RH1121	Staff Nurse I - Ambulatory				Registered Nurses
- RH1101	Staff Nurse I - Inpatient				Registered Nurses
RM0205	Manager of Patient Fin Srvs	1	1	1	Middle Management
RM0350	Facilities Manager-HCS	1	1	1	Middle Management
RH4003	Clinical LAB Technologist III	5	5	5	Supervisors Unit
RH1240	Quality Improvement Coord	1	1	1	Registered Nurses
RH1235	Infection Control Coordinator	1	1	1	Registered Nurses
RH5154	RadiologTechIII-SpecProcedure	1	1	1	ParaProfessional & Tech
- RH5154	Ultrasound Specialist IV	3	3	3	ParaProfessional & Tech
- RH5153	Ultrasound Specialist III				ParaProfessional & Tech
- RH5152	Ultrasound Specialist II				ParaProfessional & Tech
- RH5151	Ultrasound Specialist I				ParaProfessional & Tech
- RI1103	Dept Info Systems Analyst III	1	1	1	Professional
- RI1102	Dept Info Systems Analyst II				Professional
- RI1101	DeptInformationSysAnalystI				Professional
- RM0226	Management Analyst III	1	1	1	Middle Management
- RB6512	Management Analyst II	1	1	1	ParaProfessional & Tech
- RH5103	NuclearMedicineSpecialist III	1	1	1	ParaProfessional & Tech
- RH5102	NuclearMedicineSpecialist II				ParaProfessional & Tech
- RH5101	NuclearMedicineSpecialist I				ParaProfessional & Tech
RH5360	Manager of Respiratory Care	1	1	1	Middle Management
RH6410	Speech Therapy Dept Manager	1	1	1	Middle Management
- RH6204	Physical Therapist-Clin Spec	1	1	1	Professional
- RH6205	Phys Therapist IV-AsstDeptMgr				Supervisors Unit
- RH6203	Physical Therapist-Senior	2	2	2	Professional
- RH6202	Physical Therapist				Professional
- RH6200	Phys Therapist Assistant				ParaProfessional & Tech
RS3043	Clinical Social Worker III	1	1	1	Supervisors Unit
RB3010	Accounting Manager	1	2 *	2 *	Middle Management
RM0204	Asst Mgr of Patient Fin Srvs	1	1	1	Middle Management
- RH6005	Occup Therapist IV-AsstDeptMg	1	1	1	Supervisors Unit



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<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RH6004	Occup Therapist -Clinical Spec				Professional
- RH6003	Occupational Therapist-Senior				Professional
- RH6002	Occupational Therapist				Professional
- RH6000	Occup Therapist Asst				ParaProfessional & Tech
- RH4002	Clinical LAB Technologist II	12	12	12	Professional
- RH4001	Clinical LAB Technologist I				Professional
RH5185	RadiologicTechEducationalCoor	1	1	1	ParaProfessional & Tech
RH0320	Mgr of Admin & Utilization Re	1	1	1	Middle Management
RH8005	Director of Clinical Dietetic	1	1	1	Middle Management
MH7453	Chief Res DeptFamily Prac-Ped	1	1	1	Professional
MH7452	Chief Resident- Internal Medic	1	1	1	Professional
- RS3042	Clinical Social Worker II	1	2 *	2 *	Professional
- RS3041	Clinical Social Worker I	3	3	3	Professional
RH5352	Respiratory Care Practnr Suprv	3	3	3	Supervisors Unit
RH5005	Sup Radiologic Technologist	1	1	1	Supervisors Unit
RH0100	Medical Staff Coordinator	1	1	1	Middle Management
RI1601	InfoSystemsOperationsMgr SJGH	1	1	1	Supervisors Unit
RH5180	RadiologTechnologistInstructo	1	1	1	ParaProfessional & Tech
RB4003	Accountant III	1	1	1	Middle Management
RB4003	Accountant III	3	3	3	ParaProfessional & Tech
- RH5353	Respiratory Care Prctnr II	18	18	18	ParaProfessional & Tech
- RH5351	Respiratory Care Practitnr I				ParaProfessional & Tech
RC1013	Asst Facilities Manager-HCS	1	1	1	Supervisors Unit
- RH5004	RadiologTechIII-SpecProcedure	3	3	3	ParaProfessional & Tech
- RH5002	Radiologic Technologist II	8	8	8	ParaProfessional & Tech
RH0130	Asst Med Records Administrato	1	1	1	Supervisors Unit
RB6120	Charge Desc Master Analyst	1	1	1	ParaProfessional & Tech
RM0215	Assistant Mgr of Admitting	1	1	1	Middle Management
- RH8002	Clinical Dietitian II	4	4	4	Professional
- RH8001	Clinical Dietitian I	1	1	1	Professional
RC5003	Special Systems Technician	2	2	2	Trades Labor & Institutnl
- RH0753	Biomedical EquipTechnician III	1	1	1	Supervisors Unit

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<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RH0752	Biomedical EquipTechnician II	3	3	3	Trades Labor & Institutnl
- RH0751	Biomedical EquipTechnician I				Trades Labor & Institutnl
RI1201	Dept Applications Analyst I	1	1	1	Professional
RC4001	Office Building Engineer	2	2	2	Trades Labor & Institutnl
RC0410	Electrician	2	2	2	Trades Labor & Institutnl
RO4212	Medical Coder-Certified	7	8 *	8 *	ParaProfessional & Tech
RH2075	Renal Dialysis Procedures Tech	1	1	1	ParaProfessional & Tech
RC4000	Central Plant Engineer	4	4	4	Trades Labor & Institutnl
RC0403	Crafts Worker III	11	11	11	Trades Labor & Institutnl
RI1501	SupervisingDeptInfoSystemsTec	3	3	3	ParaProfessional & Tech
RH5010	Echocardiographic Technician	1	1	1	ParaProfessional & Tech
RO3012	Accounting Technician II	2	2	2	Office & Office Technical
RB5002	Personnel Technician	1	1	1	Confidential
RH2002	DialysisPatientCareTechnician	1	1	1	ParaProfessional & Tech
- RH2002	Sr Licensed Vocational Nurse	3	3	3	ParaProfessional & Tech
- RH2001	Licensed Vocational Nurse	16	16	16	ParaProfessional & Tech
- RI1402	Dept Info Systems Tech II	4	4	4	ParaProfessional & Tech
- RI1401	Dept Info Systems Technician I				ParaProfessional & Tech
RO1500	Senior Administrative Spvr	1	1	1	Supervisors Unit
RO1150	ResidencyTrainingProgramCoord	1	1	1	Supervisors Unit
RB0203	Asst Community Relations Coord	1	1	1	ParaProfessional & Tech
RO1010	Patient Financial Svcs Supervr	2	2	2	Supervisors Unit
RO2040	Health Care Secretary	1	1	1	Confidential
RH0120	Medical Librarian	1	1	1	ParaProfessional & Tech
RP0405	Security Manager	1	1	1	Middle Management
- RH2152	SpecialProceduresTechnician II	1	1	1	ParaProfessional & Tech
- RH2151	SpecialProceduresTechnician I				ParaProfessional & Tech
RO4900	Purchasing Technician	1	1	1	Office & Office Technical
RH4930	Medical Technician	3	3	3	ParaProfessional & Tech
RH0301	Lead Patient Services Rep	2	2	2	ParaProfessional & Tech
RI0110	Office Systems Specialist	1	1	1	ParaProfessional & Tech
RF0302	Assist Mgr Housekeeping Svcs	1	1	1	Supervisors Unit

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<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RF0110	Food Service Assistant Direct	1	1	1	Supervisors Unit
RO4130	Credentialing Specialist	1	1	1	Office & Office Technical
RO3011	Accounting Technician I	1	1	1	Office & Office Technical
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
- RH4453	Pharmacy Technician III	2	2	2	ParaProfessional & Tech
- RH4452	Pharmacy Technician II	6	6	6	ParaProfessional & Tech
- RH4451	Pharmacy Technician I	2	2	2	ParaProfessional & Tech
RH4410	Pharmaceutical Inventory Tech	1	1	1	ParaProfessional & Tech
RO4102	Medical Transcriber II	1	1	1	Office & Office Technical
RF0204	Manager of Laundry Services	1	1	1	Middle Management
RH3040	Orthopedic Technician	1	1	1	ParaProfessional & Tech
RH0300	Patient Services Rep	11	13 *	13 *	ParaProfessional & Tech
RC2011	Storekeeper I	3	3	3	Trades Labor & Institutnl
RC0800	Park Worker	3	3	3	Trades Labor & Institutnl
RO6700	Office Technician/Coordinator	6	7 *	7 *	Office & Office Technical
RO2000	Office Secretary	2	2	2	Office & Office Technical
RO1000	Office Supervisor	9	9	9	Supervisors Unit
RH4452	Pharmacy Technician II	2	2	2	ParaProfessional & Tech
RH0853	Sterile Processing Tech Superv	1	1	1	Supervisors Unit
RF0130	Baker	1	1	1	Trades Labor & Institutnl
RF0105	Food Service Supervisor	4	4	4	Supervisors Unit
RH4902	Laboratory Assistant II	4	4	4	ParaProfessional & Tech
- RO4101	Medical Transcriber I	3	3	3	Office & Office Technical
- RO4100	Medical Transcriber Trainee				Office & Office Technical
RO6120	Department Payroll Specialist	3	2 *	2 *	Office & Office Technical
RO6115	Office Assistant Specialist	20	20	20	Office & Office Technical
RF0203	Lead Laundry Worker	1	1	1	Supervisors Unit
- RH0852	Sterile Processing Tech II	3	3	3	Trades Labor & Institutnl
- RH0851	Sterile Processing Tech I	2	2	2	Trades Labor & Institutnl
RO6110	Hospital Attendant	1	1	1	ParaProfessional & Tech
- RO6110	Senior Office Assistant	55	55	55	Office & Office Technical
- RO6105	Office Assistant	10	7 *	7 *	Office & Office Technical

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<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
RH0200	Patient Registration Clerk	1	1	1	Office & Office Technical
RH0200	Patient Registration Clerk	27	30 *	30 *	Office & Office Technical
RH3030	Operating Room Technician	10	10	10	ParaProfessional & Tech
RF0301	Lead Housekeeper	3	3	3	Supervisors Unit
RC2001	Stock Clerk II	3	3	3	Trades Labor & Institutnl
RH4901	Laboratory Assistant I	9	9	9	ParaProfessional & Tech
RH2060	DialysisPatientCareTechnician	9	9	9	ParaProfessional & Tech
RC5000	Telephone Operator	6	6	6	Office & Office Technical
RH5900	Darkroom Technician	1	1	1	ParaProfessional & Tech
RH3200	Outpatient Clinic Assistant	34	37 *	37 *	ParaProfessional & Tech
RH0201	Hospital Unit Clerk	28	30 *	30 *	Office & Office Technical
RC1500	Delivery Driver	1	1	1	Trades Labor & Institutnl
- RF0103	Food Service Worker III	6	6	6	Trades Labor & Institutnl
- RF0102	Food Service Worker II	12	12	12	Trades Labor & Institutnl
- RF0101	Food Service Worker I	13	6 *	6 *	Trades Labor & Institutnl
- RH3001	Nursing Assistant	31	32 *	32 *	ParaProfessional & Tech
- RH3000	Nursing Assistant Trainee				ParaProfessional & Tech
RH0820	Supply Distribution Technicia	7	7	7	Trades Labor & Institutnl
RF0300	Housekeeping Service Worker	41	41	41	Trades Labor & Institutnl
RH0705	Hospital Attendant	2	2	2	ParaProfessional & Tech
RF0201	Laundry Worker	5	5	5	Trades Labor & Institutnl
- RH5003	Radiologic Tech III-Mammogrph		1 *	1 *	ParaProfessional & Tech
- RH5001	Radiologic Technologist I				ParaProfessional & Tech
<b>ALLOCATED TOTAL</b>		<b>1036</b>	<b>1052 *</b>	<b>1052 *</b>	
	Temporary (FTE)	182	244.8 *	244.8 *	
<b>POSITION TOTAL</b>		<b>1218</b>	<b>1296.8 *</b>	<b>1296.8 *</b>	
<b>Budget Unit - 9230901000 Stockton Metropolitan Airport</b>					
HB1300	Airport Director	1	1	1	Executive
EB1305	Airport Deputy Director	1	1	*	Senior Management
- RB6002	Administrative Assistant II	1	1	*	ParaProfessional & Tech

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<b>Job Code</b>	<b>Position Title</b>	<b>Allocated June 2011</b>	<b>Requested 2011-2012</b>	<b>Recommended 2011-2012</b>	<b>Representation Unit</b>
- RB6001	Administrative Assistant I				ParaProfessional & Tech
- RC0404	Crafts Worker IV	1	1	1	Supervisors Unit
- RC0403	Crafts Worker III				Trades Labor & Institutnl
- RC0402	Crafts Worker II	1	1	1	Trades Labor & Institutnl
- RC0401	Crafts Worker I				Trades Labor & Institutnl
RO3012	Accounting Technician II	1	1	1	Office & Office Technical
RP0500	Airport Operations Specialist	2	2	2	Trades Labor & Institutnl
RO2050	Administrative Secretary	1	1	1	Office & Office Technical
- RO6110	Senior Office Assistant	1	1	1	Office & Office Technical
- RO6105	Office Assistant				Office & Office Technical
<b>ALLOCATED TOTAL</b>		<b>10</b>	<b>10</b>	<b>8 *</b>	
	Temporary (FTE)	0.3	*	*	
<b>POSITION TOTAL</b>		<b>10.3</b>	<b>10 *</b>	<b>8 *</b>	
<hr/>					
<b>TOTAL ALLOCATED POSITIONS</b>		<b>5,397.0</b>	<b>5,325.0</b>	<b>5,269.0</b>	
<b>TOTAL TEMPORARY (FTE)</b>		<b>487.4</b>	<b>516.3</b>	<b>515.7</b>	
<b>GRAND TOTAL</b>		<b>5,884.4</b>	<b>5,841.3</b>	<b>5,784.7</b>	

**COUNTY OF SAN JOAQUIN  
2011-2012  
EQUIPMENT BUDGET DETAIL**

DESCRIPTION		-----REQUESTED-----		-----RECOMMENDED-----	
		UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 2020200000 - DISTRICT ATTORNEY					
3001	FAX MACHINES	2	10,846	2	10,846
3002	DOCUMENT IMAGER	1	3,463	1	3,463
3003	PROJECTORS	3	5,835	3	5,835
3004	LAPTOPS	10	10,000	10	10,000
3005	RACK -MOUNTABLE POWER SUPPLIES	5	7,220	5	7,220
3006	CASE MANAGEMENT SOFTWARE	1	59,767	1	59,767
TOTAL			97,131		97,131
BUDGET UNIT - 2020217000 - DISTRICT ATTORNEY - PUBLIC ASSISTANCE FRAUD					
3001	LAPTOPS	2	2,000	2	2,000
3002	FAX MACHINE	1	2,000	1	2,000
3003	SURVEILANCE CAMERA	1	1,000	1	1,000
TOTAL			5,000		5,000
BUDGET UNIT - 2021610000 - SHERIFF - AUTOMATED FINGERPRINT					
3001	AUTOMATION EQUIPMENT	1	659,000	1	659,000
TOTAL			659,000		659,000
BUDGET UNIT - 2021620000 - SHERIFF - PATROL					
1001	CANINES	3	27,405	3	27,405
TOTAL			27,405		27,405

**COUNTY OF SAN JOAQUIN  
2011-2012  
EQUIPMENT BUDGET DETAIL**

DESCRIPTION		-----REQUESTED-----		-----RECOMMENDED-----	
		UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 2021635000 - SHERIFF - CIVIL					
3001	DOCUMENT IMAGING SYSTEM	1	11,260	1	11,260
3002	PRINTERS	2	13,048	2	13,048
TOTAL			24,308		24,308
BUDGET UNIT - 2021658000 - SHERIFF-COURT SERVICES					
1001	BALLISTIC SHIELD	1	1,389	1	1,389
TOTAL			1,389		1,389
BUDGET UNIT - 2024900000 - WEIGHTS & MEASURES					
1001	COMPRESSED NATURAL GAS TESTER	1	3,400	1	3,400
TOTAL			3,400		3,400
BUDGET UNIT - 2025600000 - COMMUNITY DEVELOPMENT					
3001	SERVER	1	4,000	1	4,000
3002	COMPUTERS	2	4,000	2	4,000
TOTAL			8,000		8,000
BUDGET UNIT - 2025901000 - RECORDER - EQUIPMENT/AUTOMATION					
3001	SCANNERS	2	18,000	2	18,000
3002	LAPTOP	1	1,800	1	1,800
TOTAL			19,800		19,800

**COUNTY OF SAN JOAQUIN  
2011-2012  
EQUIPMENT BUDGET DETAIL**

DESCRIPTION		-----REQUESTED-----		-----RECOMMENDED-----	
		UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 3030101000 - PUBLIC WORKS - ADMINISTRATION					
1001	EMERGENCY GENERATOR INSTALLATION	1	50,000	1	50,000
3001	NETWORK SWITCH	1	40,000	1	40,000
3002	ROUTERS	3	4,500	3	4,500
3003	GLOBAL CONSOLE MANAGER	1	4,000	1	4,000
	TOTAL		98,500		98,500
BUDGET UNIT - 3030103000 - PUBLIC WORKS - ENGINEERING					
1001	RADAR SPEED TRAILERS	4	60,000	4	60,000
1002	RADAR SPEED SIGNS	3	16,000	3	16,000
	TOTAL		76,000		76,000
BUDGET UNIT - 4040500000 - MENTAL HEALTH SERVICES					
3001	AUTOMATION EQUIPMENT	1	110,000	1	110,000
	TOTAL		110,000		110,000
BUDGET UNIT - 4040700000 - BEHAVIOR HEALTH ADMINISTRATION					
3001	AUTOMATION EQUIPMENT	1	20,000	1	20,000
	TOTAL		20,000		20,000



**COUNTY OF SAN JOAQUIN  
2011-2012  
EQUIPMENT BUDGET DETAIL**

DESCRIPTION		-----REQUESTED-----		-----RECOMMENDED-----	
		UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 4041000000 - PUBLIC HEALTH SERVICES					
3001	SUN DR SAN REPLACEMENT UNIT	1	6,000	1	6,000
3002	SERVERS	3	18,000	3	18,000
3003	SERVERS	3	28,500	3	28,500
3004	SERVERS	2	7,700	2	7,700
3005	NETWORK SWITCHES	5	20,000	5	20,000
3006	APS SMART UPS	4	7,000	4	7,000
3007	COMPUTERS	25	23,750	25	23,750
3008	LAPTOPS	2	3,200	3	3,200
TOTAL			114,150		114,150
BUDGET UNIT - 4042000000 - ENVIRONMENTAL HEALTH					
3001	NETWORK SWITCHES	2	14,000	2	14,000
3002	BACKUP TAPE	1	6,000	1	6,000
3003	SERVER	1	6,000	1	6,000
3004	PRINTER	1	1,800	1	1,800
TOTAL			27,800		27,800
BUDGET UNIT - 4045415000 - CALIFORNIA CHILDREN'S SERVICES					
3001	SERVERS	2	10,000	2	10,000
TOTAL			10,000		10,000
BUDGET UNIT - 5050101000 - HUMAN SERVICES AGENCY - ADMINISTRATION					
3001	SERVERS	6	50,358	6	50,358
TOTAL			50,358		50,358

**COUNTY OF SAN JOAQUIN  
2011-2012**

**EQUIPMENT BUDGET DETAIL**

DESCRIPTION		-----REQUESTED-----		-----RECOMMENDED-----	
		UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 5055103000 - EMPLOYMENT & ECONOMIC DEVELOPMENT					
3001	SERVERS	3	14,879	3	14,879
3002	PROJECTOR	1	2,343	1	2,343
TOTAL			17,222		17,222
BUDGET UNIT - 8190000000 - FLEET SERVICES					
1001	REPLACEMENT VEHICLES	69	1,890,500	69	1,890,500
TOTAL			1,890,500		1,890,500
BUDGET UNIT - 9210000000 - SOLID WASTE ENTERPRISE FUND					
1001	LANDFILL SCREENING PROJECT- NORTH COUNTY LANDFILL	1	20,000	1	20,000
1002	TRANSFER TRUCKS	2	180,000	2	180,000
1003	LAWN MOWER	1	5,000	1	5,000
1004	TRASH PUMP	1	2,000	1	2,000
1005	USED PICK UP TRUCKS	2	10,000	2	10,000
1006	PASSENGER TIRE MACHINE	1	4,000	1	4,000
1007	USED OIL COLLECTION TANK	1	4,500	1	4,500
1008	AIR COMPRESSORS	2	9,000	2	9,000
1009	FILTER CRUSHERS	2	6,000	2	6,000
TOTAL			240,500		240,500
BUDGET UNIT - 9221100000 - SAN JOAQUIN GENERAL HOSPITAL					
1001	CONSTRUCTION-MEDICAL GUARDED UNIT	1	3,287,436	1	3,287,436
1002	HOSPITAL EQUIPMENT	1	5,199,366	1	5,199,366
3001	COMPUTER EQUIPMENT	1	1,446,000	1	1,446,000
TOTAL			9,932,802		9,932,802

**COUNTY OF SAN JOAQUIN  
2011-2012**

**EQUIPMENT BUDGET DETAIL**

DESCRIPTION		-----REQUESTED-----		-----RECOMMENDED-----	
		UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 9230901000 - AIRPORT ENTERPRISE FUND					
1001	TERMINAL APRON DESIGN AND CONSTRUCTION	1	2,623,150	1	2,623,150
	TOTAL		2,623,150		2,623,150
	GRAND TOTAL		<u>16,056,415</u>		<u>16,056,415</u>