

2025-2026



# SAN JOAQUIN

—COUNTY—

*Greatness grows here.*



## A YEAR IN REVIEW

# Letter from Board of Supervisors’ Chair Sonny Dhaliwal and County Administrator Sandy Regalo

## Dear Residents of San Joaquin County:

The past year has been a powerful reminder of what makes San Joaquin County special: our ability to come together, adapt to challenges, and move forward. As we celebrated 175 years of San Joaquin County, we also looked ahead - investing in the people, programs, and infrastructure that will shape our community’s long-term future.

This year brought significant opportunities as well as financial challenges, including continued uncertainty surrounding State and Federal funding. Through careful stewardship, cost-saving measures, innovation, and accountability, we remained focused on protecting essential services and making every taxpayer dollar count.

The Board’s Strategic Priorities continue to guide how we serve our communities and invest in San Joaquin County’s future. From maintaining fiscal responsibility and promoting organizational innovation to quality of life, healthy communities, unsheltered homelessness reduction, economic development, water management, and public safety, our priorities help us focus resources where they can make the greatest difference. Here are just some of the ways we put those priorities into action this year:

- Maintaining Fiscal Responsibility and Promote Organizational Innovation:** Consolidated solid waste operations at Foothill Sanitary Landfill with a projected savings of \$80 million over 15 years; launched Workday Financials; initiated AI governance; and reduced the County’s employee vacancy rate to 11.5%.
- Supporting a Healthy Community & Quality of Life:** Expanded access to behavioral health and supportive services, including the groundbreaking of the \$342 million SJ BeWell Campus, a transformational investment in behavioral health and a healthier future for our community. SJ BeWell will support patients through every stage of a behavioral health crisis: stabilization, treatment, primary care coordination, and a path to stable housing.
- Reducing Unsheltered Homelessness:** Reduced unsheltered homelessness by 47% and moved 162 individuals from the street into housing.
- Economic Development:** Served more than 57,000 residents and 800 businesses through workforce and economic development programs.
- Water Management:** Invested in flood protection, drainage, water infrastructure, and efforts to protect the County’s water interests – including continued advocacy to defeat the Delta Tunnel Conveyance Project.
- Public Safety:** Opened the Dorothy J. Heisler Detention and Programs Facility and strengthened coordinated law enforcement and victim services.

These accomplishments reflect the dedication of our employees, community partners, elected officials, and residents. Together, we are building on 175 years of service to the community and creating a stronger San Joaquin County for generations to come.

Sincerely,



*Sonny Dhaliwal*

**Sonny Dhaliwal**  
Chair, Board of Supervisors



*Sandy Regalo*

**Sandy Regalo**  
County Administrator

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## MEET YOUR BOARD OF SUPERVISORS



DISTRICT 1

Mario Gardea



DISTRICT 2

Paul Canepa



DISTRICT 3

Sonny Dhaliwal



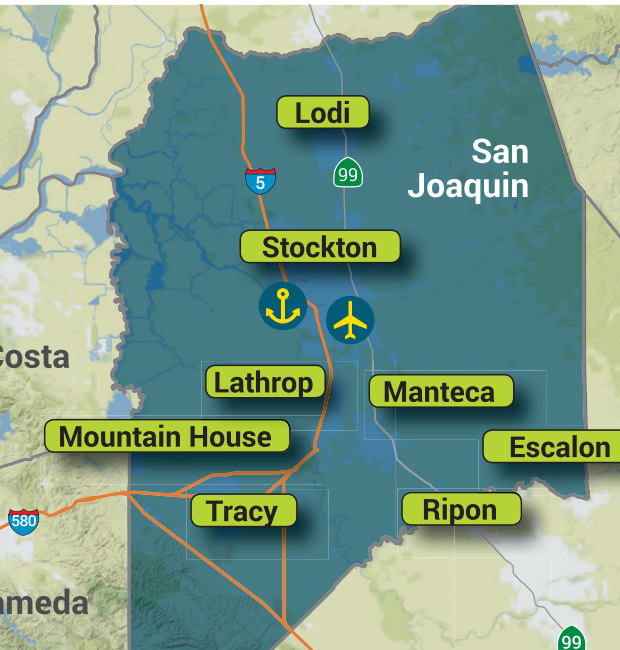
DISTRICT 4

Steven J. Ding



DISTRICT 5

Robert Rickman



## ABOUT SAN JOAQUIN COUNTY

Located in the heart of California’s Central Valley, San Joaquin County is composed of 29 departments and agencies that provide a full range of services to more than 823,815 residents. Encompassing an area of 7,426 square miles, including 35 square miles of water and waterways, with eight cities – Escalon, Lathrop, Lodi, Manteca, Mountain House, Ripon, Stockton, and Tracy – San Joaquin County has a long history of providing strong public service and innovative programs while operating under sound fiscal principles. Working together, the elected Board of Supervisors and County staff strive to represent, support, and protect the individuals, families, businesses, and natural resources that make our County a great place to live, work, and play. For more information and resources, visit [www.sjgov.org](http://www.sjgov.org).

## KEY FIGURES

OUR CITIES

|                |            |
|----------------|------------|
| ESCALON        | Pop. 7,394 |
| LATHROP        | 42,783     |
| LODI           | 69,100     |
| MANTECA        | 96,693     |
| MOUNTAIN HOUSE | 25,315     |
| RIPON          | 16,140     |
| STOCKTON       | 324,597    |
| TRACY          | 101,901    |

823,815

14TH LARGEST COUNTY IN CALIFORNIA

POPULATION

MEDIAN INCOME

\$92,179

MEDIAN PROPERTY VALUE

AGE DISTRIBUTION

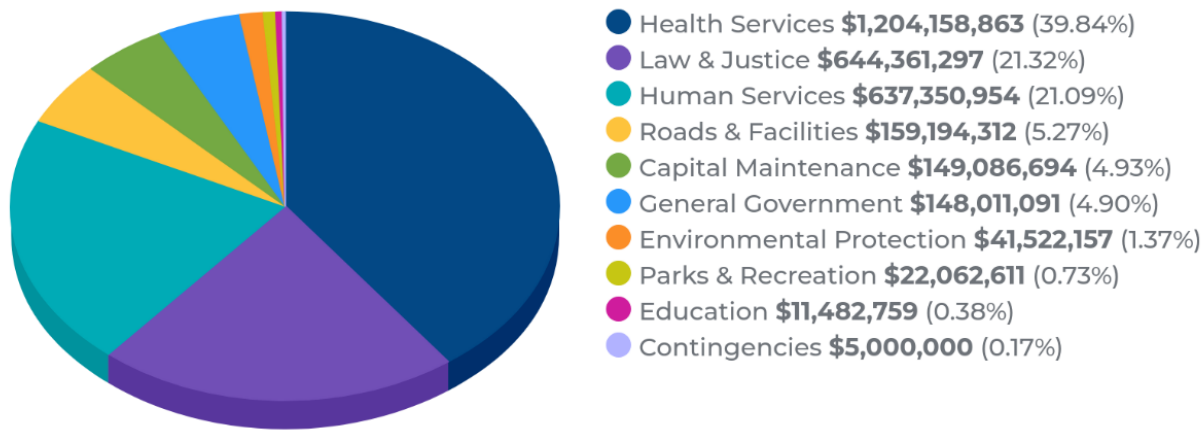
|       |       |
|-------|-------|
| 0-18  | 25.3% |
| 19-64 | 60.7% |
| 65 +  | 14.0% |

COVER PHOTO: SJ BeWell Campus

# FISCAL OPTIMIZATION

In June 2025, the Board of Supervisors approved a \$3 billion budget, a \$198.6 million increase from the previous year. The budget reflects the Board's six strategic priorities as well as non-discretionary programmatic funding.

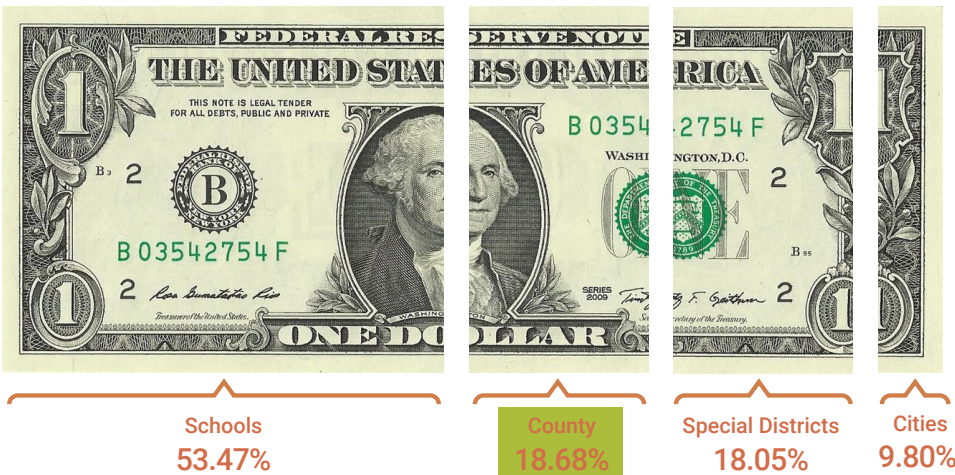
## 2025-2026 County Spending Plan



TOTAL: \$3 BILLION

San Joaquin County is committed to maintaining a structurally balanced budget and leveraging resources effectively. We achieve this by managing one-time funds, labor costs, and pension liabilities responsibly. Specific examples from the past fiscal year include:

- **The Office of Emergency Services** administered \$3.05 million in grants to enhance regional readiness through investments in public safety equipment, specialized response tools, training, and infrastructure improvements.
- **Public Works** oversaw the discontinuation of public self-haul and commercial disposal services at the Foothill Sanitary Landfill and consolidated solid waste disposal operations at North County Recycling Center and Sanitary Landfill, improving long-term sustainability and saving a projected \$80 million over 15 years.
- **The Registrar of Voters Office** secured a \$100,000 Haas Jr. Foundation matching grant, creating a \$200,000 initiative to expand voter outreach, civic education, and community engagement.
- **The Treasurer Tax Collector's Office** maintained its strong fiscal stewardship, safeguarding more than \$6 billion in public funds, generating \$250 million in interest income, and collecting \$1.8 billion in property taxes.
- **The Veteran Services Office** secured \$9.18 million in retroactive benefits and \$10.7 million in Federal benefits while serving 8,407 local veterans in 2025-2026.



YOUR TAX DOLLARS AT WORK

Where do your property tax dollars go?

FY 2025-2026

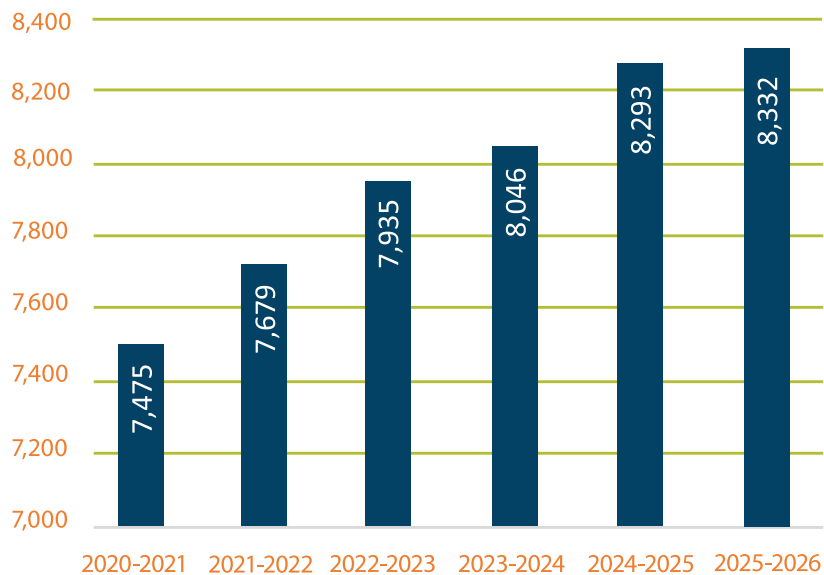
# ORGANIZATIONAL CAPACITY/TECHNOLOGY UTILIZATION

- **The Agricultural Commissioner's Office** used GIS technology to modernize insect pest surveillance, enabling faster responses to threats like invasive fruit flies and other agricultural pests. This innovation helps safeguard San Joaquin County's farms, economy, and agricultural resources.
- **The Agricultural Commissioner's Office** launched a redesigned website with updated information, improved navigation, and a more user-friendly experience, making it easier for residents, growers, and businesses to access essential services.
- **The Auditor-Controller** launched Workday Financials, replacing a 20-year-old mainframe system with a cloud-based platform that streamlines operations, standardizes processes.
- **The District Attorney's Office** launched the Justice 42 case management system which provides streamlined legal filings, smarter and more efficient workflows, and better tracking capabilities to help prosecutors focus on community safety.
- **The General Services Department** secured a \$100,000 grant to launch Parks After Dark which transforms neighborhood parks into vibrant evening gathering spaces in underserved communities.
- **Human Resources** Hard-to-Recruit Incentive program reduced vacancies to 11.54% (down 5.5% since 2022), retaining 87.5% of hires while completing 513 recruitments, processing 34,300 applications, and hiring 847 employees.
- **The Office of Emergency Services** strengthened emergency response capabilities. The formation of the San Joaquin Drone Operations Group to support joint Unmanned Aircraft System operations; a public safety Geographic Information System program for real-time mapping and incident visualization; and a unified alert and warning ecosystem means we are better prepared for disasters.
- **The Weights & Measures Division** expanded its Electric Vehicle Supply Equipment (EVSE) program with new testing technology to inspect and verify commercial charging stations. The program helps ensure accurate billing, supports consumer protection, and keeps San Joaquin County aligned with emerging transportation technologies.



OES Drone Aircraft Fleet Made 136 Total Flights

## San Joaquin County Employees



2025-2026  
EMPLOYEES  
8,332



# QUALITY OF LIFE / HEALTHY COMMUNITIES

In San Joaquin County, every decision we make is intended to increase the quality of life for our residents through accountability, transparency, responsiveness, equity, effectiveness, and participation. These are just a few examples during 2025-2026:

- **The Assessor-Recorder's Office** purchased a satellite office at the new North County Service Center in Lodi which will offer recordings, passports, vital records, and wedding services, bringing essential services closer to residents and improving access for North County communities.
- **The Community Development Department** revitalized communities and expanded affordable housing by restoring unsafe properties through its substandard housing and ReBLD programs. Code enforcement and permitting assistance successfully returned 77 previously uninhabitable homes to compliance and the active housing market.



North County Service Center



ReBLD Program Before and After

- **UC Cooperative Extension** programs promoted healthy lifestyles, youth development, food education, and resilient agriculture, reaching more than 18,700 community members, farmers, and industry partners. Research-based programs supported sustainable farming practices, water management, and the protection of more than 12,700 acres of Delta farmland, while providing vital agricultural resources to 7,100 farmers and industry members.
- **County Counsel** achieved key legal victories on behalf of the Public Conservator, including a court ruling awarding more than \$850,000 to a conserved elder and a successful California Supreme Court argument that established judicial disqualification procedures while preserving a litigant's right to fair and impartial proceedings.

- **Behavioral Health Services** partnered with St. Joseph's Medical Center to enhance real-time health information exchange alerts and referrals, connecting Medi-Cal members with behavioral health and substance use services while reducing unnecessary emergency department utilization.
- **Correctional Health Services** partnered with Public Health Services to strengthen infection control, disease reporting, and outbreak response protocols within the correctional setting to protect incarcerated individuals, staff, and the community.
- **Emergency Medical Services** secured a new Emergency Medical Services five-year ambulance services agreement to ensure reliable, high-quality, cost-effective emergency care and strengthen community safety.
- **The Office of the Medical Examiner** officially opened its new facility designed to provide a secure, respectful, and efficient environment that supports advanced forensic operations, offers thoughtful accommodations for families and visitors, and includes flexibility to meet future needs. The building includes upgraded radiology technology, significantly improved autopsy space, expanded cooler capacity, and new case management software.
- **The Public Guardian/Public Conservator Office** supported 500+ vulnerable residents, managed benefits and basic needs, investigated 130+ conservatorship referrals, and safeguarded 400+ conservatees from neglect, abuse, and exploitation.
- **Public Health Services Immunization Assistance Program** provided more than 1,485 vaccines to students for the second consecutive year, helping families overcome barriers and ensuring students were ready for school enrollment.



Disease Control and Prevention Program



Lovelace Material Exchange

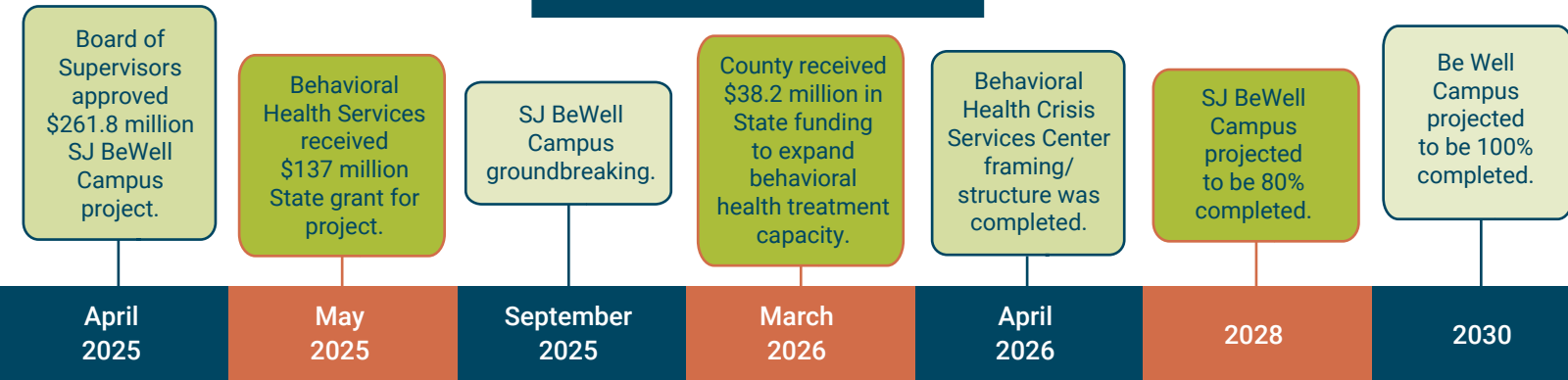
- **Public Works** launched the Material Exchange Program at the Lovelace Transfer Station to accept donations of gently used household items and makes them available to residents at no cost, with a limit of five items per visit.
- **Public Works** upgraded all 27 County traffic signals with modern technology, improving monitoring, maintenance, traffic data collection, and future savings of \$50,000 per intersection during future resurfacing projects.
- **Purchasing and Support Services** received the national 2025 Achievement of Excellence in Procurement Award for innovation, professionalism, and leadership in public procurement.
- **The Registrar of Voters** implemented new ballot duplication technology to improve efficiency, accuracy, and quality control during high-volume elections.
- **San Joaquin General Hospital** won the prestigious US News & World Report award for High-Performing Maternity Care.
- **The Treasurer Tax Collector's Office** launched an updated Ask Phonxay chatbot with improved conversational support, tax bill lookup, and payment assistance. An informative short video series was also introduced to help taxpayers understand the property tax process and key deadlines.
- **San Joaquin County's** \$334 million SJ BeWell behavioral health campus is the County's largest and fastest-moving capital project ever. As its first progressive design-build project, SJ BeWell is using collaborative design, prefabrication, industrialized construction and lean techniques to accelerate delivery while building four interconnected facilities totaling more than 170,000 square feet with the ability to serve 8,000 people annually.

## County Response To Homelessness

Addressing homelessness remains a top County priority. Based on independent third-party review of internal programs, the County took numerous steps to expand access to housing, behavioral health services, and coordinated care.

- **The 2026 Point-in-Time** count showed that unsheltered homelessness has been reduced by 47% to 1,838 individuals since 2024. This count also showed that sheltered homelessness increased by 16% to 1,468, indicating that individuals are accessing the new shelter options made available through various investments throughout the County.
- **SJ Health** conducted more than 11,000 patient visits per month across seven community health centers. Their Enhanced Care Management and Community Supports programs enrolled more than 100 high-risk patients, helping over 180 individuals secure housing, and connecting patients to behavioral health services through coordinated care. Their Mobile Health Program served 693 individuals experiencing homelessness, completed 585 encampment visits, and participated in 521 community outreach events providing connections to primary, behavioral health and supportive services.
- **Behavioral Health Services** advanced implementation of the CARE Act, a new court-ordered process linking individuals with severe mental illness to behavioral health care, housing, and community supports, marking the program's first graduate and assisting additional participants toward stability.
- **\$11.2M in Homeless Housing, Assistance, and Prevention** funds approved to expand housing, shelter, and case management for people experiencing homelessness.
- **SJ CARES** moved 162 individuals from the street into housing, with 60 (37%) achieving permanent, stable placements.

### SJ BeWell Campus Timeline:



## ECONOMIC DEVELOPMENT

San Joaquin County offers quality jobs, business incentives, and economic development opportunities that drive smart growth, progress, and innovation.

- **Expanded Digital Access and Workforce Opportunities.** Using the Community Empowerment Through Digital Advancement Digital Literacy Program Digital Literacy Program, the Employment and Economic Development Department (EEDD) partnered to provide digital skills training and Chromebooks to 66 residents, helping bridge the technology gap and expand access to employment opportunities.
- **Expanded Workforce Access for Individuals with Disabilities.** Through the Department of Rehabilitation Collaboration / America's Job Centers of California Grant collaboration, EEDD strengthened partnerships and service coordination to improve employment opportunities, expand accessibility, and connect youth and job seekers with supportive workforce resources.
- **Expanded Construction Careers.** EEDD partnered with San Joaquin Delta College to expand construction career opportunities through MC3 pre-apprenticeship training, with a goal of enrolling 50 participants. EEDD will provide outreach, case management, supportive services, job readiness, work experience, and placement assistance to help participants transition into registered apprenticeships and construction careers.
- **Served 57,265 residents and 800+ businesses through employment, training, and workforce development programs.** EEDD increased participation in Workforce Innovation and Opportunity Act programs, including a 41% increase in Adult/Dislocated Worker enrollment, a 142% increase in Youth enrollment, and 177 paid work experiences for students with disabilities.
- **Stockton Metropolitan Airport** supported strong commercial activity across both passenger and freight operations. 67,343 passenger enplanements, 103.2 million pounds of cargo, and 50,915 flight operations recorded including air carrier, air taxi, general aviation and military flights.
- **\$3.14 billion in gross agricultural production value achieved.** The Agricultural Commissioner reported exports to over 98 countries.



Youth Job Fair



EEDD MC3 Pre-Apprenticeship Program



\$3.14 Billion Agricultural Industry Exports to 98 Countries



Stockton Metropolitan Airport

## WATER MANAGEMENT

A myriad of activities were conducted by the Public Works Department and various San Joaquin County departments to protect our vibrant waterways and precious water resources, including:

- **Continued opposition to the Delta Conveyance Project.** The Board of Supervisors, supported by Public Works and the County Administrator's Office, continued their active work with legislators and regulators to protect San Joaquin County's interests in the Delta, successfully opposing efforts to circumvent existing laws and regulations to fund and permit the Delta Conveyance Project.
- **San Joaquin County became the first California county** to declare a local emergency in response to the invasive Golden Mussel, strengthening coordinated efforts to protect the Delta, water infrastructure, agriculture, and the local economy while advocating for critical State and Federal resources. The Board of Supervisors, County Administrator's Office, Office of Emergency Services, and Public Works continue working together to assess impacts, coordinate the County's response, and advance funding and support for affected communities.
- **Hosted San Joaquin County's 26th Annual Coastal Cleanup Day.** Over 350 volunteers demonstrated their commitment to environmental stewardship by clearing nearly three tons of trash from 19 miles of local inland waterways.
- **Installed culverts under Lehman Road** to minimize repetitive and disruptive flooding of the roadway during rain events. The culvert project greatly reduces the frequency and duration of roadway closures at this location improving access for residents and emergency responders.
- **Implemented a drainage improvement project along Larch Road and Clover Road** replacing 116 drainage pipes totaling 5,620 linear feet to address recurring flooding caused by aging drainage infrastructure and altered runoff patterns from new development. The project improved stormwater conveyance, reduced flood risk, and enhanced long-term system maintenance.
- **Invested over \$6.5 million in the Colonial Heights and Lincoln Village communities** to replace aging water mains, and install new fire hydrants, service laterals, and meter boxes. These improvements reduce ongoing maintenance costs and support efficient and reliable water service.
- **Replaced the Bollea Road Bridge over Bear Creek.** The new two-lane concrete bridge provides a reliable, long-term crossing for residents and emergency vehicles, adds scour protection, and provides for unimpaired flows within the creek.
- **Replaced the Westgate Landing Regional Park Fishing Dock,** restoring safe, and equitable public access to the S. Mokelumne River to enhance recreational fishing opportunities, support tourism and improve visitor accessibility.



Water System Improvements in Colonial Heights and Lincoln Village



26th Annual Coastal Cleanup Day



Bollea Road Bridge Replacement



General Services Department Westgate Landing Regional Park Fishing Dock Replacement

PUBLIC SAFETY / CRIMINAL JUSTICE

- The District Attorney relocated the Family Justice Center to a larger Stockton facility, expanding capacity for 35 partner agencies and a dedicated human trafficking task force, improving collaboration and access to coordinated, trauma-informed services for victims of crime and abuse.



New Family Justice Center location

- The District Attorney opened a South County satellite office in Lathrop housing 38 staff—including prosecutors, investigators, victim advocates, and support personnel—to deliver comprehensive legal, investigative, and victim services with dedicated space for client meetings, casework, and interagency collaboration.
- The District Attorney’s Cold Case Joint Task Force, in partnership with the Sheriff’s Office and local law enforcement, used advanced forensic technologies and investigative strategies to develop new leads, revisit unsolved crimes, and deliver justice, including a recent homicide arrest made 30 years after the crime occurred.
- The Public Defender’s Office saw a dramatic expansion in the number of clients participating in CARE court from 10 to 61 and identified 7 people to participate in the Felony Incompetent to Stand Trial program and receive community-based services and treatment.



Public Defender Community Outreach

- The Probation Department conducted 26+ joint missions with local law enforcement and federal agencies, seizing 40+ firearms and making 100+ arrests, strengthening collaboration, accountability, and community safety.
- The Probation Department and SJ CARES launched the SHINE and SHINE Shelters apps to connect unsheltered individuals with services, enable real-time referrals, share shelter availability, and improve coordinated care and housing access.



Juvenile Justice Center Art Therapy Program



SHINE App Connects Unsheltered People with Housing and Services

- The Sheriff’s Office established an in-house leadership development program with a 40-hour curriculum to strengthen employee skills and prepare future supervisors and managers.
- The Sheriff’s Office expanded recruitment outreach with a dedicated recruitment truck to engage applicants at community events, schools, and career fairs.
- The Sheriff’s Office celebrated the grand opening of the Dorothy J. Heisler Detention and Programs Facility in French Camp, adding a 12-bed mental health unit and expanded education, vocational training, and workforce development programs to reduce recidivism and support successful community reintegration.



Dorothy J. Heisler Detention and Programs Facility Grand Opening

COUNTY FACTS

- 20,000 pounds of unwanted pesticides safely removed
- 283 residents accessed child support resources through monthly Saturday workshops
- \$64M in child support collections with \$54.4M sent to families
- 39,444 phone calls and 12,834 lobby visitors to Childcare Services
- 1,400 backpacks distributed to school-aged children within San Joaquin County
- 195 gifts distributed to 42 youth for the 5th Annual County Holiday Giving event
- 385 domestic wells tested for water contaminants
- 8,407 veterans assisted, filing 4,080 claims and securing \$1.65M in monthly benefits
- 120 low-income youth ages 9-13 participated in Summer Youth Enrichment Program
- 12,000 pieces of disaster readiness materials provided to the public
- 972,983 SJReady contacts registered numbers
- 650,000 feet of sewer lines cleaned
- 28,126 square feet of sidewalk repaired
- 374 miles of roadways preserved through resurfacing treatments
- 42 infrastructure contracts awarded totaling \$49.1 million, supporting 250 jobs
- 410,058 registered voters
- 1,997 babies delivered at San Joaquin General Hospital (SJGH)
- 7,667 surgical procedures and 4,107 trauma patients treated at SJGH
- 2,000 surgeries have been performed at SJGH using the DaVinci robot



Serving San Joaquin County’s Veterans



Summer Youth Enrichment Program



Office of Emergency Services Community Outreach

SJC CONTACT INFORMATION

|                                 |                |                                  |                |
|---------------------------------|----------------|----------------------------------|----------------|
| Adoption Assistance/Foster Care | (209) 465-5437 | Micke Grove Zoo                  | (209) 953-8800 |
| Agricultural Commissioner       | (209) 953-6000 | Parks & Recreation               | (209) 953-8800 |
| Assessor                        | (209) 468-2630 | Public Assessment Information    | (209) 468-2630 |
| CalFresh                        | (209) 468-1000 | Public Guardian/Conservator      | (209) 468-3740 |
| CalWORKs                        | (209) 953-7000 | Public Health Services           | (209) 468-3411 |
| Child Abuse Hotline             | (209) 468-1333 | Public Works                     | (209) 468-3000 |
| Child Support Services          | (866) 901-3212 | Recycling                        | (209) 468-3066 |
| Code Enforcement                | (209) 468-3141 | San Joaquin General Hospital     | (209) 468-6000 |
| Elder Abuse Reporting           | (209) 468-3780 | SJC Historical Society & Museum  | (209) 331-2055 |
| Encampments/Complaints          | (209) 468-3141 | Sheriff’s Non-Emergency Dispatch | (209) 468-4400 |
| Illegal Dumping                 | (209) 468-3074 | Treasurer-Tax Collector          | (209) 468-2133 |
| In-Home Supportive Services     | (209) 468-1104 | Veterans Services Office         | (209) 468-2916 |
| Mental Health (24hr)            | (209) 468-8686 |                                  |                |



## Office of the County Administrator

44 N. San Joaquin Street, Suite 640 • Stockton, CA 95202

(209) 468-3203

[www.sjgov.org](http://www.sjgov.org)