

2022700000—Probation-Juvenile

Law & Justice

Stephanie L. James, Chief Probation Officer

General Fund	2017-2018 Actual	2018-2019 Adjusted	2019-2020 Requested	2019-2020 Recommended	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	\$6,232,367	\$6,476,363	\$6,581,825	\$6,581,825	\$105,462
Services & Supplies	866,718	973,424	837,126	837,126	(136,298)
Centrally-Budgeted Expenses	170,586	209,119	325,819	325,819	116,700
Other Charges & Uses	203,143	210,104	210,104	210,104	0
Fixed Assets	0	0	36,000	36,000	36,000
Total Expenditures	\$7,472,814	\$7,869,010	\$7,990,874	\$7,990,874	\$121,864
Expenditure Reimbursements	(2,106,708)	(2,290,642)	(2,240,143)	(2,240,143)	50,499
Total Appropriations	\$5,366,106	\$5,578,368	\$5,750,731	\$5,750,731	\$172,363
Earned Revenues By Source					
Aid From Other Governments	\$3,822,531	\$4,149,532	\$4,215,145	\$4,215,145	\$65,613
Charges For Services	5,241	5,241	5,700	5,700	459
Miscellaneous Revenues	150,000	0	0	0	0
Total Revenues	\$3,977,772	\$4,154,773	\$4,220,845	\$4,220,845	\$66,072
Net County Cost	\$1,388,334	\$1,423,595	\$1,529,886	\$1,529,886	\$106,291
Staffing					
Allocated Positions	52.0	50.0	49.0	49.0	(1.0)
Temporary (Full-Time Equivalent)	6.5	6.0	6.7	6.7	0.7
Total Staffing	58.5	56.0	55.7	55.7	(0.3)

Purpose

The Juvenile Division of the Probation Department serves and assists the Court in matters concerning the supervision of juvenile offenders and performs other investigations as ordered. Actions are mandated by various sections of the Welfare and Institutions Code.

The Juvenile Division consists of the following units: Assessment, Investigations, County Supervision, Placement, and Central Support, as well as Project 654 and Community Accountability and Prevention Services (CAPS).

Major Budget Changes

Salaries & Employee Benefits

- \$216,293 Salary and benefits adjustments.
- (\$81,203) Delete a Senior Social Worker position.

- \$101,586 Transfer of a Social Worker from the JSLEA budget.
- (\$158,699) Transfer a Probation Officer to the Local Community Corrections budget.
- \$27,485 Increase in extra-help for grant-funded Project 654 program.

Services & Supplies

- \$30,210 Increase in contract services costs.
- \$20,000 Internal audit fee by Auditor-Controller.
- \$8,840 Increase in facilities maintenance costs.
- \$7,000 Increase in emergency expenditures.

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- (\$160,000) Decrease in Google I-CAN project costs.
- (\$17,500) Decrease in training costs.
- (\$10,969) Decrease in facilities lease payments.
- (\$7,554) Decrease in Youth Offender Block Grant (YOBG) services.
- (\$7,200) Decrease in professional services technical assistance costs.

Centrally-Budgeted Expenses

- \$7,120 Increase in radio maintenance charges.
- (\$34,307) Decrease in Workers' Compensation insurance costs.
- \$143,481 Addition of Countywide Cost Allocation Plan charges.

Expenditure Reimbursements

- \$7,696 Increase in reimbursement from Juvenile Re-entry grant.
- (\$26,521) Decrease in reimbursement for Juvenile Justice expenses.
- (\$20,820) Decrease in reimbursement due to end of State Byrne Justice Assistance Grant.
- (\$7,554) Decrease in reimbursement from YOBG Trust Fund.

Revenues

- \$228,849 Increase in Proposition 172 funding.
- \$81,400 Increase in revenue from the San Joaquin County Office of Education (SJCOE).
- \$46,381 Increase in SB 933 funding.
- (\$201,886) Decrease in Federal revenue for placement of juveniles.
- (\$93,461) Decrease in State realignment tax funding.

Fixed Assets/Capital Improvements

- \$36,000 Vehicle.

Program Discussion

The 2019-2020 recommended Juvenile Probation budget totals \$7,990,874, which is an increase of \$121,864 from the 2018-2019 adjusted budget. This change primarily reflects salary and benefits adjustments, transfer of a Social Worker III from the JSLEA budget, increase in extra-help, internal audit costs, increase in costs for contract services, government buildings, emergency expenditures, and the addition of the Countywide Cost Allocation Plan charges, partially offset by the transfer of a Probation Officer III to the Local Community Corrections budget, and the deletion of a Senior Social Worker position, a decrease for the Google I-CAN project, and a decrease in Workers' Compensation insurance costs.

The Juvenile Division consists of the Assessment Unit, Investigations Unit, County Supervision Unit, Placement Unit, and Central Support Unit, as well as Project 654 and CAPS.

Assessment Unit

Officers in the Assessment Unit are responsible for conducting an assessment of all out-of-custody citations received from local law enforcement. As a result of the Positive Achievement Change Tool risk assessment, youth will be diverted out of the system or referred to Court. The Unit also oversees the informal probation program, and when necessary, refers cases to the prosecuting attorney for the filing of a petition with the Juvenile Court. Officers are required to develop a case plan to identify the youth and his/her family's strengths and needs, and to identify services to address those needs.

Investigations Unit

Officers in the Investigations Unit prepare a Social History Report and make recommendations to the Court regarding the disposition of juvenile cases. Officers are required to develop a case plan (or build upon an existing case plan) to identify the youth and his/her family's strengths and needs, and to identify services to address those needs. The Officers also conduct investigations when a youth appears to fall into both Section 300, Welfare and Institutions Code (WIC) (dependency) and Section 602, WIC (delinquency) systems and prepares a 241.1 WIC report for the Court with recommendations to determine which system will best address the youth's needs. The Court may order the Investigations Unit to complete other supplemental reports specific to a case per Section 281 WIC. The Unit is

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responsible for Deferred Entry of Judgment and Supplemental Reports as ordered by the Court, as well as Transfer Reports as required under Proposition 57, which was passed by the voters in November 2016.

County Supervision Unit

Supervision services for youth on probation are provided by the County Supervision Unit. The Unit supervises youth who are adjudged wards of the Juvenile Court or placed on informal probation or Deferred Entry of Judgment. These Probation Officers provide delinquency prevention, crisis intervention, and supervision services. Probation Officers from this unit are housed at police departments in Lathrop, Lodi, and Manteca, as well as at the Juvenile Division Office. Officers are responsible for assessing and reassessing youth using a validated risk assessment and developing and updating corresponding changes to the youth's case plan. Officers monitor compliance with the case plan and conditions of probation/court orders and file violations of probation when necessary. The Unit continues to participate in Peacekeeper forums and multi-agency operations targeting gangs and gang violence.

Court for Individualized Treatment of Adolescents (CITA Court)

In July 2015, the Probation Department received a Mentally Ill Offender Crime Reduction grant to re-establish the CITA Court Program. This specialized juvenile court focuses on the special needs of youth with serious mental health needs and is a collaboration between the Juvenile Court, District Attorney's Office, Public Defender's Office, Behavioral Health Services, and Victor Community Support Services. The intent of the Program was to effectively address the mental health needs of youth in the juvenile justice system and associated root causes of criminality in order to reduce recidivism. The grant ended on June 30, 2018, and the cases were disseminated to existing County Supervision Unit Officers, who will continue to oversee referrals to address the youth's mental health needs.

Placement Unit

If at disposition, a youth is ordered removed from their parent's custody and placed into foster care (i.e. group home), the Placement Unit is mandated to provide for the care, custody, and control of the youth. This mandate requires the Unit to be responsible for a youth ordered removed from the custody of the parent/guardian; to consider out-of-state placement when it has been determined there is not an appropriate foster care placement program in California; and to provide to the Court regular Permanency Planning Reports. A Probation Officer meets face-to-face with each youth in a group home or other out-of-home placement and with the parent/guardian on a monthly basis. When the youth returns

from foster care/group home placement, the Probation Officer provides weekly supervision as the youth transitions back into the community. Youth in the Family Visions Wrap-Around Program have foster care/group home placement orders, but are allowed to remain in the home while receiving intensive case management and mental health services.

Since Assembly Bill (AB) 12 went into effect on January 1, 2012, youth may now choose to stay in foster care voluntarily up until the age of 21 as "Non-Minor Dependents" as long as the criteria for such benefit is met. The Placement Unit Officers monitor the youth who choose to participate in AB 12 until the age of 21.

AB 403, also known as Continuum of Care Reform, went into effect on January 1, 2017, and requires probation departments to make efforts to reduce the number of youth in out-of-home placement by placing them in foster homes (i.e. Resource Families). Additionally, all group homes are in the process of being converted to Short-Term Residential Treatment Programs (STRTP), with the goal of having youth transition out of the STRTP to a lower level of care within six months. During 2015-2016, the Department was awarded funds as part of the Foster Parent and Relative Caregiver Recruitment Retention and Support (FPRRS) program to recruit resource families, non-relative extended family members, licensed foster parents, and relative caregivers. This funding will be eliminated in 2019-2020.

Central Support Unit

The Central Support Unit provides clerical support to the Juvenile Division. Staff establishes and maintains case files utilizing the Juvenile Justice Information System, processes Violations of Probation and Bench Warrants, compiles probation reports for Juvenile Court, and scans numerous documents into the Division's case management system.

Project 654

Since 1994-1995, the Probation Department and the SJCOE have administered a cooperative program through its community schools program for at-risk youth. The program, Project 654, provides probation services to juveniles in an educational setting. SJCOE reimburses the Department for the cost of services provided to the youth. In 2019-2020, additional part-time hours have been allocated to a Probation Assistant to assist with the increased workload.

Community Accountability and Prevention Services (CAPS)

The CAPS program targets at-risk youth in the community and in schools before they enter the juvenile justice system. The program includes two components:

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- **Crossroads Program** - Social Workers and community-based organizations provide evidence-based early intervention and prevention programs to at-risk youth to help them become independent and successful while preventing self-destructive and socially-negative behavior, such as substance abuse, delinquency, and family dysfunction.
- **Community Accountability Boards (CAB)** - Targets at-risk youth having behavioral or disciplinary issues at school. CABs are comprised of community volunteers and school representatives who assess the present issue, determine an appropriate behavioral contract, and provide ongoing support, mentoring, and follow through with the terms of the contract. Staff trains and assists interested schools/communities in establishing a CAB at their site.

National Guard Discovery ChalleNGe Academy

The SJCOE contracts with the Probation Department for a full-time Social Worker position, which is assigned to the

National Guard Discovery ChalleNGe Academy program. This program is for youth between the ages of 16 and 19 who have dropped out of high school, or are at-risk for dropping out. The program consists of a 22-week residential phase and a 12-month post-residential phase. The Social Worker works closely with students, mentors, parents, and faculty to ensure a positive and successful transition during the residential phase as well as after the cadet graduates and transitions to the next stage of their life.

Title IV-E Funding

County probation departments receive Federal Title IV-E funding administered through the California Department of Social Services (CDSS) to support efforts that allow at-risk youth, where appropriate, to remain in the family home rather than being placed in detention or group home facilities. A decrease in the number of eligible youth combined with more stringent claiming requirements, has resulted in significant declines in revenue. The Department will continue to monitor this funding stream for further reductions.

Workload Data

	Actual			Est./Act. 2018-2019	Projected 2019-2020
	2015-2016	2016-2017	2017-2018		
<i>Referrals</i>	3,012	2,373	2,425	2,191	2,100
<i>Referrals Diverted from System</i>	2,002	1,464	1,437	1,300	1,260
<i>New Wards</i>	382	314	311	209	220
<i>Investigations</i>	693	704	571	492	475
<i>Deferred Entry of Judgment/Informal Caseload</i>	172	106	94	120	120
<i>Regular Supervision</i>	118	82	108	90	85
<i>Minimum Supervision</i>	266	246	243	280	250
<i>Placement</i>	74	55	56	52	50
<i>Intensive Supervision/Family Vision</i>	29	26	28	17	15
<i>DJJ Returned Youth</i>	5	4	4	5	5
<i>Bench Warrant</i>	126	110	134	130	125
<i>Total Caseload</i>	618	523	573	574	530
<i>Community Accountability Board</i>	6	5	5	5	6
<i>Crossroads</i>	44	38	45	70	80
<i>Project 654</i>	765	841	997	1,022	1,030
<i>Discovery ChalleNGe Academy</i>	N/A	110	353	375	375