



AMERICAN MEDICAL RESPONSE®

September 22, 2005

Dan Burch  
EMS Administrator  
San Joaquin EMS County Agency  
500 W. Hospital Road, Benton Hall Room 55  
French Camp, CA 95231

Dear Mr. Burch:

American Medical Response West (AMR West) is pleased to submit our response to the Request for Credentials/Proposal for Emergency Ambulance Services for the County of San Joaquin. We take great pride in our distinguished history of local service to the County over the past four decades, and we look forward to working with our EMS partners to pursue a fully integrated EMS system in the future.

With this proposal, we bring a renewed focus on achieving clinical excellence, the continued support of our trusted and highly tenured workforce, a shared vision for integrated EMS and Dispatch services in San Joaquin County, and a clear implementation plan for significant enhancements to the local system.

AMR West's investment in the San Joaquin County community is substantial, and our company's commitment to the long-term development and total integration of the local EMS system is unmistakable. We believe our proposal demonstrates this commitment, and we welcome any questions.

Thank you for allowing us to participate in this procurement process.

Sincerely,

Louis K. Meyer  
Chief Executive Officer  
Northwest-Plains Region